



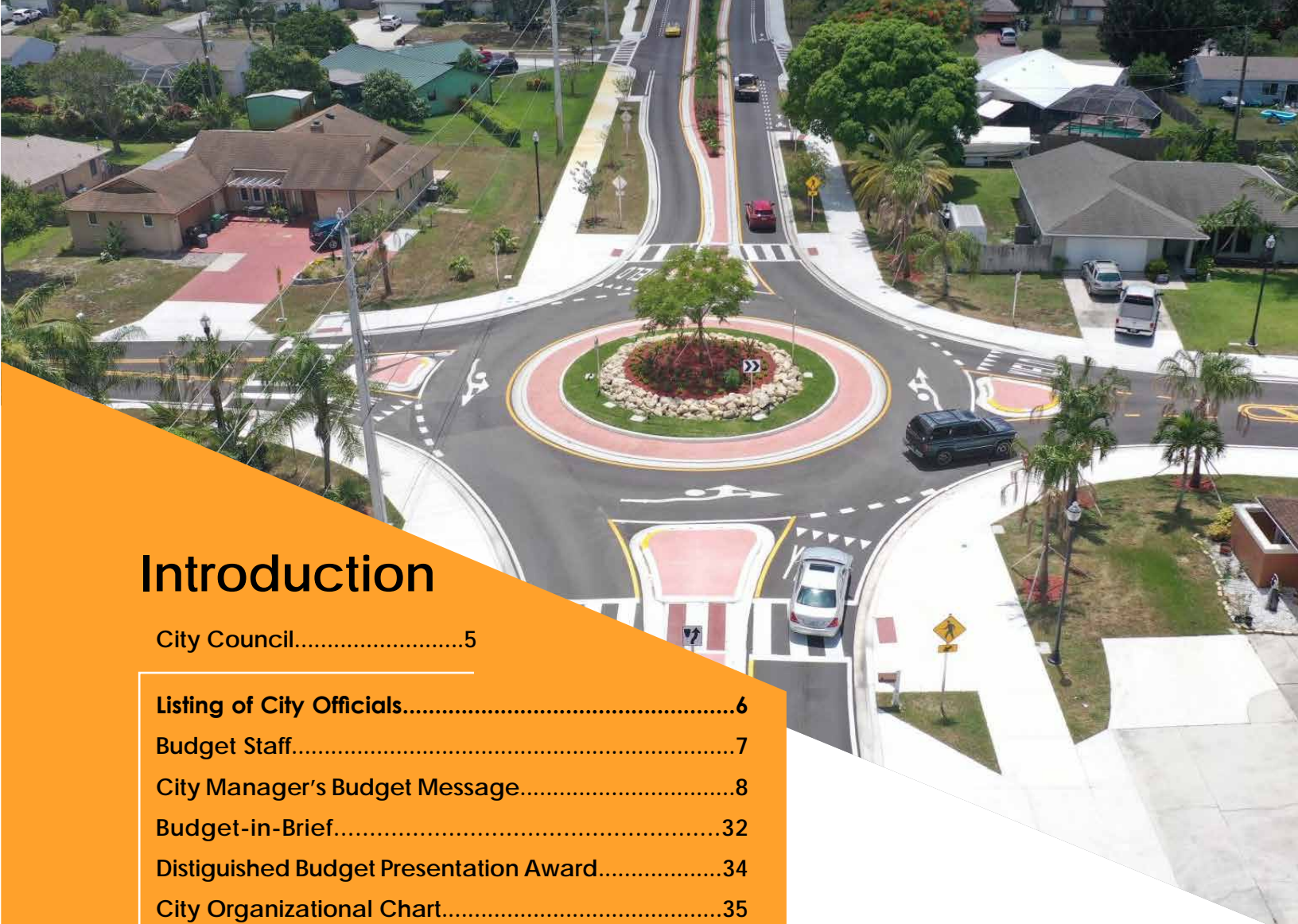
City of Port St. Lucie



INCORPORATED
1961

FY 2023-2024

Adopted Budget



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City Council



Shannon M. Martin
Mayor



Jolien Caraballo
Vice Mayor, District 4



Stephanie Morgan
Councilmember, District 1



David Pickett
Councilmember, District 2



Anthony Bonna
Councilmember, District 3

Our Vision

“Port St. Lucie is a Safe, Beautiful,
and Prosperous City for All People
- Your Hometown.”

Incorporated April 27, 1961

Est. Population 231,790 as of July 2022

Prepared by: Office of Management and Budget

NOTE: The estimated population is based on U.S. Census Data



Appointed Officials

Jesus Merejo
City Manager

James Stokes
City Attorney

Administration

David Graham Assistant City Manager

Teresa Lamar-Sarno Assistant City Manager

Kristina Ciuperger Deputy City Manager

Kate Parmelee Director of Strategic Initiatives & Innovation

Natalie Cabrera Human Resources Director

Carmen Capezzuto Neighborhood Services Director

Sherman Conrad Parks & Recreation Director

Jennifer Davis Community Redevelopment Agency Director

Richard R. Del Toro, Jr. Acting Chief of Police

Joel A. Dramis Building Official

Mariana Feldpausch Solid Waste Director

Roger Jacob Facilities Maintenance Director

William Jones Chief Information Officer

Renee Major Risk Management Director

Linda McCarthy MIDFLORIDA Credit Union Event Center Director

Kevin Matyjaszek Utility Systems Director

Stephen Okiye Finance Director/City Treasurer

Sarah Prohaska Communications Director

Mary Savage-Dunham Planning and Zoning Director

Colt Schwerdt Public Works Interim Director

Caroline Sturgis Office of Management and Budget Director

Sally Walsh City Clerk

William Weinshank Emergency Operations Administrator

Elijah Wooten Economic Development Administrator



Compiled by the Office of Management & Budget

Budget Staff

Caroline Sturgis Director

Ivy Ladyko Budget Manager

Christine Brown Senior Management and Budget Analyst

Christopher Sala Budget Management Analyst II

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Budget Office Website: <https://www.cityofpsl.com/budget>



Office of the City Manager Jesus Merejo

September 29, 2023

Honorable Mayor, Members of City Council and PSL Residents:

It is my privilege to present the Fiscal Year (FY) 2023-24 City Manager's adopted budget, in accordance with the City Charter. This budget represents months of work by a dedicated leadership team and staff in alignment with the City's Strategic Plan. In my first year of providing an adopted budget, I am pleased with the smooth transition and collaborative process that utilized resources effectively, within fiscal constraints, while working to achieve the goals set by the City Council.

Addressing the impacts of growth while improving service delivery. That is the theme of this adopted budget, and it directly aligns with the residential and business growth the City of Port St. Lucie is continuing to experience. As you are aware, Port St. Lucie has experienced an influx of almost 25,000 new residents in the last two years alone. We worked to ensure this adopted budget provides the increased public services needed to meet the growing needs of our city while also focusing on improving our efficiency through innovation. As the seventh largest city in Florida and the third largest in South Florida, the increasing economic trend of the City requires staff to be agile and focused on responsive service delivery. Our goal is to remain centered on providing exceptional customer service and supporting the City Council in making financially sound decisions for a resilient City.

The Fiscal 2023-24 Adopted Budget is responsive to the continued growth of our City. For 2023, the St. Lucie County Property Appraiser certified a 22.91% increase in property taxable value from the 2022 final taxable value. The upcoming fiscal year's adopted budget recommends a total spending level of \$709 million for all funds, which includes historic investment in additional capital projects, infrastructure, technology, innovation, and staffing. Overall, this budget continues Port St. Lucie's fiscally sound and conservative approach to managing taxpayer dollars as the City exceeds a population of 231,790 residents. Because of the growth in population, the adopted budget includes 82.74 new positions to meet growing service demands. Most of the new positions are added to departments that support public safety, parks and recreation, vibrant neighborhoods, high-quality infrastructure and facilities.



Three years following the COVID-19 pandemic, the City, like the nation, is still experiencing high inflation and elevated prices for everyday consumer goods. Construction prices for supplies and materials continue to remain high, pushing the cost of capital projects between 40% to 60% above budgets. We are also experiencing shortages with suppliers' availability for construction projects, engineering, and consulting services. The cost of delivering City services has increased by 9.4% overall for the basics, such as supplies and materials. Although the future of the economy is uncertain, the demand for building permits, continued construction of new homes and businesses, and increased vehicle traffic on our roadways are all signs of a robust economy for the City. We will continue to remain vigilant, monitoring and reacting to changes in trends and facts as they occur.

The priorities in developing this adopted budget include:

- Invest in critical infrastructure to meet the needs important to our residents – investing in our infrastructure including traffic management, parks, and new facilities.
- Enhance current levels of service – specifically increasing the number of sworn police officers, Parks and Recreation, and Utility Systems personnel to address the rapid growth in the western area of our City, including Tradition.
- Restructure code enforcement and solid waste management operations to address the increasing demands for services relating to housing code violations, garbage and waste collections resulting from a new service contract.
- Invest in internal controls and security measures to protect the financial and operational resiliencies of the City.
- Reduce the millage rate by a total of 0.1000 mills. This is the eighth consecutive year that the millage rate has been reduced.
- Continue paying down the City's long-term debt obligation.
- Maintain the City's infrastructure, equipment, facilities, services, and programs to improve areas of critical concern.



Budget Process

Collectively, the annual budget process and document are the most important responsibility of the City Council. This document defines four key roles in explaining the work of the City Council to the City's residents, the business community, and those considering living or investing in the City.

1. The budget serves as a Policy Document providing information with respect to the policies, goals, and objectives for the coming year; further, it provides an explanation of the budget process to reach the goal and statutory obligation of a balanced budget.
2. The budget serves as the Financial Plan that explains the fiscal structure and operation of the City's major revenue sources and expenditures approved for the adopted year. This information provides projections for current year financial activity, as well as comparison to historical and past programs.
3. The budget serves as an Operations Guide demonstrating the relationship between the Organization's departmental programs, structure, staffing, and the goals and objectives that have been defined in the Strategic Plan and other guiding documents.
4. Most importantly, this budget document is utilized to comprehensively communicate and provide transparency to the public on how the City of Port St. Lucie – as a government – operates within prescribed guidelines, as well as recommended and accepted practices to achieve its goals.

Key Points Influencing the FY 2023-24 Budget Preparation:

- Addressing the City Council's seven Strategic Plan goals and funding of the City Council top priorities.
- Maintaining our distinction as the safest large city in Florida.
- Providing a nominal salary adjustment to retain valued staff and attract the most highly skilled employees to Port St. Lucie, furthering our strategic goal of a high performing government organization.
- Providing quality facilities that serve residents and visitors to the City and promote the quality and appearance of City facilities.
- Providing recreational activities that are unique, fun, and available to all residents and ensuring that the equipment is safe, clean, and well maintained.
- Expanding technology to prepare our workforce to meet the needs of the future with the latest resources.
- Continue investing in our infrastructure with an increased budget for needed capital projects due to the passage of the Half-Cent Sales Tax referendum of 2018 and the Mobility Fees adopted in 2021.
- Enhancing and maintaining our current high-quality service levels.



The adopted budget totals \$709 million, including \$574.9 million for operating expenses and \$134.4 million for capital investments, which includes reserves. The total FY 2023-24 adopted budget represents a decrease of \$26.1 million, or -3.6%, compared to the FY 2022-23 adopted budget. Because of the strength of our local economy, the adopted budget for FY 2023-24 makes significant community investments while maintaining reserves for governmental revenues. Some of the capital projects included in the adopted budget are: traffic improvement projects aimed at reducing traffic congestion including a study and design for the widening of St. Lucie West Boulevard; road improvements on Port St. Lucie Boulevard South (Becker to Paar); Floresta Phases 2 and 3; Phase 1 construction for Torino Regional Park; O.L. Peacock Sr. Park – Phase 1 Construction; development of City-owned land in Southern Grove with the extension of Tom Mackie Blvd Phase 2; fiber infrastructure network improvements on U.S.1; improvements at D-11 Canal and Watershed A & B; and other water treatment projects.

Included in the budget for FY 2023-24 are the growing taxable values and the addition of 82.74 new positions across all funds to continue providing exceptional customer service to our growing population base. Most of these new employees will be added to departments directly affected by growth including Police, Parks and Recreation, Utility Systems, Building, Public Works, Neighborhood Services, and the administrative departments that provide support services. Additional drivers for the adopted budget include increased project costs for capital projects, operating expenses for salaries, insurance, and inflation for goods and services..

The General Fund budget totals \$176.7 million, an 11% increase from the FY 2022-23 adopted budget. The adopted budget includes a total of 82.74 new positions, of which 62.98 are new staff members to the General Fund. This includes 26 new sworn police officers to address the rapid growth in the community as well as completing the fifth and final phase of District 5 implementation. The adopted budget also includes 11.18 new Parks and Recreation positions to support the opening of Tradition Regional Park. Additional one-time investments include \$177,500 for information technology network security measures and \$292,000 for upgrades to the MIDFLORIDA Event Center.



The adopted budget includes four new positions in Neighborhood Services, two (2) that are supported by the General Fund (2) and two (2) supported by the Community Development Block Grant. These positions will address code compliance matters on commercial and residential properties throughout the City. The Building Fund includes two new positions due to the continually increasing workload. This budget also includes 15 new employees for the Utility Systems Fund to keep up with system growth and one (1) new position in Public Works to support the coordination of capital projects. The rise in construction and population growth within the City has directly led to the creation of these positions, as there is an increasing demand for City services and a corresponding need for additional staff members to address this growth.

The adopted budget includes a reduction of 0.1000 mills in the City's overall millage rate compared to last year. FY 2023-24 adopted total millage rate of 5.2000 is less than the City's rate in FY 2010-11. This is a continuation of the City Council's Strategic Plan, Goal 7; High Performing Government Organization – Reduce Millage. This will be the eighth (8th) year in a row that the City Council has reduced the City's total millage rate. Using certified values of the calculated Ad Valorem (June 27, 2023) for the FY 2023-24 property values of nearly \$20 billion and the accumulation of the total reduction of millage over this time of 1.4289 mills, which equates to a \$25.9 million reduction in the tax burden for our residents compared to a millage rate of 6.6289 (as if unchanged) in FY 2015-16.

City Council's Vision and City Highlights

The City Council has established a vision for the City as a Safe, Beautiful and Prosperous City for All People. Port St. Lucie has great neighborhoods; excellent educational opportunities for lifelong learning; a diverse local economy and employment options; convenient transportation; unique natural resources including the St. Lucie River; and leisure opportunities for an active lifestyle. Our team works to help the Council carry out this vision with an organizational vision that Port St. Lucie is recognized nationally as a leader providing superior services through a diverse, empowered, and visionary team. The City and staff continue to be recognized nationally and statewide:

- Port St. Lucie remained one of the safest with the lowest crime rate of cities with a population over 100,000, for the past 13 years, according to released data from the Florida Department of Law Enforcement for 2021.
- Ranked in 2022 as the No. 2 Safest Places to Live in the U.S. by U.S. News & World Report.
- Ranked in 2022 as the No. 7 Fastest Growing Places by U.S. News & World Report.
- Ranked in 2022 as the No. 8 best place to live in Florida by U.S. News & World Report.
- Ranked in 2022 as the No. 78 best Place to Live in America by U.S. News & World Report.
- Ranked in 2022 as the No. 5 City Where Young Residents are Buying Homes by Smart Asset.
- Ranked in 2022 as No. 6 City in Florida with the Most New Businesses by Patch.
- Ranked in 2022 as No. 15 in U.S. Among Best Real Estate Markets by WalletHub.



- Ranked in 2022 as No. 6 Most Affordable Place to Retire in America by Realtor.com.
- Honored in 2022 as one of the “Best Places to Work” in St. Lucie County – this is the fifteenth year the City has earned this prestigious honor.
- Recipient of the Government Finance Officers Association (GFOA) Distinguished Budget Presentation Award for FY 2022-23. The City has satisfied nationally recognized guidelines and best practices for effective budget presentation for 33 consecutive years.



- The National Civic League named the City of Port St. Lucie as a finalist for the 2023 All-America City Award, recognizing the City’s efforts to engage its residents – especially its youth – in decision making and strategic initiatives. The prestigious All-America City Award honor communities that are working to improve the health and well-being of young people, with particular attention to efforts that engage young people in this work. Although we did not win the top award, for the first time, the City of Port St. Lucie was one of only 20 finalists from around the nation recognized for empowering its young people to engage in their local government.

Three national homebuilders are continuing to construct residential homes in Port St. Lucie that are attracting new residents from across the country. The City’s strategic goal of diversifying our economy and increasing the number of jobs in Port St. Lucie is directly linked to the successful buildout of Southern Grove, the City’s nearly 1,200-acre jobs corridor in Tradition. Southern Grove is one of Port St. Lucie’s premier mixed-use developments and it continues to thrive. The City is in a unique position to control its own future and ensure that its long-range vision of creating a jobs corridor and employment generator along Interstate 95 in Southern Grove is quickly becoming a reality. To date, the City’s Governmental Finance Corporation has closed Purchase and Sale Agreements on approximately 505 acres, has executed a Purchase Option Agreement on approximately 142 acres, and is negotiating Purchase and Sale Agreements on more than 60 acres. New activity in Southern Grove in the past year included:



Cleveland Clinic Florida Research and Innovation Center

The former Oregon Health and Science University's Vaccine and Gene Therapy Institute (VGTI) became Cleveland Clinic's Florida Research and Innovation Center (FRIC) and is under a lease agreement between Cleveland Clinic Florida and the City. FRIC is managed by Cleveland Clinic's Lerner Institute and is a translational vaccine and immunotherapy institute with a focal point for development of therapies across the areas of cancer, neuroscience, infectious disease, and allergies. The aim for FRIC is to connect with local clinical and science research groups, and to seed new opportunities to enable teams of clinical scientists, physicians, and basic science teams to develop strategies to improve patient care nationwide. In addition to the lease, Cleveland Clinic purchased the adjacent 44.2 acres of property in late 2022 to accommodate an expanded medical campus of up to an additional 500,000 sq ft of office/medical and support buildings.

Sansone Group

Sansone Group was awarded an exclusive leasing assignment for an industrial and distribution park in the southern end of the Southern Grove Job's Corridor. Sansone Group is constructing Legacy Park at Tradition, a 5 million square foot Class A single and multi-tenant warehouse distribution development. To date, Sansone Group has:

- 1) On 22.5 acres, completed construction of a 245,000 square foot distribution facility for FedEx, who has committed to over 40 full-time and 400 part-time jobs.
- 2) On 52 acres, completed construction of a 220,000 square foot distribution facility for Amazon, who has committed to over 800 full and part-time jobs.
- 3) Closed on 12 acres and completed construction of a 168,000 square foot facility for lease to multiple tenants.
- 4) Closed on 30 acres and commenced construction of a 520,000 square foot facility for lease to multiple tenants.
- 5) Closed on 15 acres and commenced construction of a 168,000 square foot facility for lease to multiple tenants.
- 6) Closed on 61 acres and completed site planning of a 1.1 million square foot distribution facility.

Additional closings and development by Sansone are anticipated later this year on an additional 80 acres committed for over 1.5 million square feet of space for tenants, which has yet to be publicly announced.

Cheney Brothers, Inc.

Cheney Brothers purchased approximately 54 acres for the development of a 365,000 square foot food service distribution facility within the Legacy Park area. This project is expected to bring 275 new full-time jobs with an average salary of \$63,000. Construction began in mid-2022 and is anticipated to be complete in late 2023.



Accel Florida

Accel Florida is a subsidiary of Accel International, a manufacturer and supplier of coated wire for the aerospace industry. Accel Florida purchased 40 acres and commenced development of an initial 150,000 square feet of manufacturing space with the potential for an additional expansion of 400,000 square feet. The initial facility is expected to bring 125 new full-time jobs with average wages above the County average wage.

Tradition Business Park

Tradition Business Park closed on its purchase of approximately 3 acres for development of up to 55,000 square foot flex/warehouse space for multiple tenants in proximity to Accel Florida. Construction is expected to begin in late 2023.

Tradition Commerce Center

Traditions Commerce Park purchased approximately 40 acres for development of up to 655,000 square feet of distribution warehouse space for multiple tenants in proximity to Accel Florida. Sitework began in late 2022.

Warehomes Precision

Warehomes Precision purchased approximately 25 acres of land for development of up to 414,000 square foot of distribution warehouse space for multiple tenants in proximity to Accel Florida. The Warehomes team recently received site plan approval for Dragonfly Industrial Park, and construction is expected to begin later in 2023.

City Center

In 2023, the City welcomed economic development projects on the US Highway One corridor and in the Midway Business Center.

Total Truck Parts

Total Truck Parts is the largest independently owned commercial truck parts and repair business in the Southeast US. The company will build a 47,000 square foot facility in the Midway Business Park, including 5,000 square feet of showroom, an extensive area for hydraulic and drive line repair, sixteen heavy truck and trailer repair bays and extensive warehouse space for parts. The company began construction of their new facility and anticipates being operational in late 2023.

Galleria Farms

Galleria Farms imports and distributes premium fresh-cut flowers and perishables grown on their farms in Columbia, Ecuador, and South America, nation-wide. The company purchased a 4-acre city owned parcel in the Midway Business Center and will build a 70,000 square foot distribution facility. The company will create 210 jobs over a three-year period, paying an average wage of \$45,000 per year.

LactaLogic

LactaLogic will build a 60,000 square foot manufacturing facility on US-1. The company combines the latest in milk processing technology with holistic donor care to increase access to life-saving benefits of breast milk. The company will invest \$24 million in commercial renovations, \$33 million in equipment and create 60 jobs paying an average wage of \$49,000 per year.



In addition to economic indicators and national and statewide rankings, the City once again held its award-winning Citizen Summit and contracted with the National Research Center at Polco to conduct the National Community Survey™ (NCS™) to measure progress and guide annual updates of the Strategic Plan. The City's efforts have been awarded the Voice of the People Award from the National Research Center and the International City/County Management Association for Transformation in Foundation in 2019 and Community Engagement in 2020. This honor is given only to top performing jurisdictions that best listen and act for the benefit of their communities. This scientifically valid survey of City residents provided several data points utilized for strategic planning and performance measurement throughout the organization. Community members positively evaluated the aspects of the quality of life in Port St. Lucie. At least 78% of respondents rated Port St. Lucie as an excellent or good place to live and nearly 70% rated the overall quality of life positively and 77% rated Port St. Lucie as a good place to retire. All these marks were on par with residents' ratings in 2022. The City as a place to raise children and the overall image or reputation of Port St. Lucie also performed well, with nearly three-quarters of survey participants responding with high marks. Finally, 77% of community members indicated they were either very likely or somewhat likely to recommend living in Port St. Lucie to someone who asks or remains in the city for the next five years. The impacts of growth and significant impacts due to the transition to a new solid waste hauler were reflected in the survey this year and residents continue to prioritize mobility, particularly related to traffic concerns, as a needed area to address, which has been reflected in this budget.

City Council's Strategic Goals

This budget is built on the Council's Strategic Goals. Efforts included in this budget continue the work of meeting your adopted strategic priorities and are detailed in this section under the appropriate goal.

The City Council identified its top priorities for the FY 2023-24 Strategic Plan, which was adopted at the April 10th Special City Council meeting. These priority strategic initiatives and projects outlined by goal include:

Goal 1: Safe, Clean & Beautiful

1. Improve Safety, Priority projects include:

- **District 5 Implementation:** Continue adding police officers to staff a new Police District 5 for the western section of the City. The adopted budget supports this goal by adding eighteen (18) new sworn officers. This brings the total number of sworn officers for the department to 316.
- **Traffic, Bicycle and Pedestrian Safety and Education:** The Police Department continues to prioritize traffic safety in its operations. The adopted budget allocates \$600,000 to support traffic calming initiatives.
- **Police Facility:** The adopted budget includes funds for upgrading and maintaining Police Headquarters, Evidence Building and Animal Control Annex. Planning and design of an estimated 30,800 square foot training facility including an indoor shooting range is underway and necessary to keep pace with the City's growth and commitment to safety.

2. Beautify Landscaping of Roadways, Public Parks and Gateways, Priority projects include:

- **Keep Port St. Lucie Beautiful Beautification Plan for citywide beautification projects** – annual projects citywide funded through NICE and other existing funding sources.



Goal 2: Vibrant Neighborhoods

1. **Neighborhood Improvement and Community Engagement (N.I.C.E.),** Priority projects include:

- **Community Engagement and Improvement Projects:** Funding will continue to be allocated from the N.I.C.E. program budget to support community engagement and neighborhood improvement projects such as decorative stop signs.
- **Neighborhood Gathering Spaces:** Funding for Duck Court, Phase 2 begins the implementation of small neighborhood common gathering areas. \$220K is proposed in FY 23/24 and will fund on-street parking and pedestrian amenities including elements from the “NICE to Meet You” and High-Performance Public Spaces initiatives.

Goal 3: Smart & Connected City

1. **Advance Education & Engagement,** Priority projects include:

- **Education Partnerships:** The adopted budget includes funding for 8 new school crossing guards to meet increasing demands. The City will maintain current funding levels for staffing School Resource Officers for the Charter Schools and serves public high schools with School Resource Officers. Support continues from staff resources and Community Development Block Grant (CDBG) for the Boys & Girls Clubs of St. Lucie County Mobile Club, Civic Scholars Intern Program, Government Week, and staff support for the Port St. Lucie Youth Council.

2. **Advance Innovation,** Priority projects include:

- **Smart & Sustainable City Program:** Funding in the amount of \$1.2 million is in the adopted capital budget to install fiber network on U.S. 1 and enhance the resiliency of the City’s system, which includes improving traffic signals and support the development of smart city investments that will ultimately support improved traffic flow. There is an additional \$100,000 adopted for LED lightning upgrades to increase energy efficiency and HVAC upgrades at City buildings. Funding for a Resilient PSL Plan has also been included in the adopted budget via a \$500,000 grant for a Vulnerability Assessment from the Florida Department of Environmental Protection Resilient Florida Program.
- **Improve Performance through Innovation:** Staff resources are dedicated to the updated Innovate PSL Academy and to implementing the Innovate PSL Work Plan. A new position for an Information Technology Business Intelligence Analyst is included in the adopted budget. The position will support City departments in analyzing data from various sources, creating dashboards to manage performance, and generating custom reports as needed for performance improvements in support of the Innovate PSL citywide team. Funding is also available in the FY 23/24 adopted budget for a capital budgeting solution that will automate and streamline the current manual capital planning process. The technology will improve the task of collecting capital budget requests, organizing, and analyzing the requests, creating the budget, and effectively communicating the plan to internal stakeholders and residents. All these efforts support the organization in utilizing data to drive decision-making.



Goal 4: Diverse Economy & Employment Opportunities

1. Facilitate Buildout of Southern Grove, Priority projects include:

- Continued funding of the Jobs Corridor Roadway for Southern Grove infrastructure, including \$13.9 million for Phase 4 of Tom Mackie Boulevard extension and Phase 3 of Anthony F. Sansone Sr. Boulevard..

2. Revitalize City Center, Priority projects include:

- **Develop Master Plan for City Center and Engage Private Redevelopment Partner with City/CRA:** Funding is included in the adopted budget to maintain the City Center property as staff work on the continued development of the City Center Master Plan, including an RFP process in FY 2023-24 to select a private sector partner to implement the master plan.

3. Support Business Resources and Roadmap, Priority projects include:

- **Local Small Business Development Support and Development:** The City has an interlocal agreement with Indian River State College for small business development support. The adopted budget includes funding for a new part-time business consultant to assist start-up businesses due to the increase in businesses requesting assistance, and a small business grant program. Funding is also included for a small business support program through the St. Lucie Chamber of Commerce..
- **Implement Expanded Educational Opportunities for New and Expanding Businesses:** Continued funding to support the Before You Sign the Lease program is included in the adopted budget. The program will offer quarterly workshops and provide an overview of the City's requirements for new and expanding businesses.





Goal 5: High-Quality Infrastructure & Facilities

1. Plan Roadways, Facilities and Fiber Infrastructure for Future Needs, Priority projects include:

- **Port St. Lucie Boulevard South:** Staff continues to work with the Florida Department of Transportation to accelerate and redesign the Port St. Lucie Blvd. South road improvements. Included in this budget are funds necessary for property acquisition to support the project.

2. Advance Mobility, Priority projects include:

- **Implement the Mobility Plan:** Funding for various components of mobility has been included in the adopted budget, including traffic calming improvements throughout the Southeast Benefit District and new sidewalks throughout the Southwest Benefit District annual road resurfacing.
- **Design the St. Lucie West Boulevard Widening:** A Project Development and Environmental (PD&E) study and design for the widening of St. Lucie West Boulevard and Southbend Boulevard, is included in the adopted budget for FY 23/24. This project will improve traffic flow.
- **Intersection Improvements for Major Roads:** Various road intersection improvements are in the adopted budget including Commerce Centre and Glades Cutoff Road; Tradition and Village Parkway; Cameo Boulevard & Port St. Lucie Boulevard; Savona and Paar intersection. An analysis and design of Gatlin and Savona intersection improvements is also included in the budget.

3. Improve Water Quality, Priority projects include:

• Stormwater Management Annual Projects:

- » **D-11 Canal Improvements:** The adopted budget includes \$2.1 million of funding for D-11 Canal improvements.
- » **SE Whitmore Drive Baffle Boxes:** Funding from a State Water Quality Assistance grant will fund the installation of baffle boxes along SE Whitmore Drive, treating a 119-acre area.
- » **Watershed A & B Improvements:** A Resilient Florida grant of \$2 million is supporting Watershed A & B improvements located at multiple control structures throughout the City.

4. Septic to Sewer Management Plan Annual Project, Priority projects include:

- **Village Green Septic to Sewer Conversion:** The adopted budget includes \$150,000 of grant funding to reimburse commercial owners within Hog Pen Hot Spot to convert from current septic systems to the City's sewer wastewater system.



Goal 6: Culture, Nature & Fun Activities

1. The Port and Pioneer Park: Priority projects include:

- **Implement The Port Master Plan:** The Port – Historic Homes, the Historic Peacock Lodge renovation is currently underway. Additional adopted funding of \$650,000 in FY 23/24 will support continued renovations to the Historic Peacock Structures. In addition, \$200,000 is available for the much-anticipated construction of the Boardwalk at the Port connection under Port St. Lucie Boulevard. Funding is also available in the capital budget for upgrading the restrooms at the Botanical Gardens.



2. Implement the Ten-Year Parks & Recreation Master Plan, Priority projects include:

- **Construct O.L. Peacock Sr. Park Amenities:** Funding of \$750,000 has been programmed in the capital budget for construction of amenities to include upland trail loops, landscaping and irrigation, a new entryway into the park, 10 spaces for on-street parking, trash cans, benches, and multipurpose open fields.
- **Design and Construct Torino Regional Park:** The conceptual master plan design is currently being developed for the Torino Regional Park site. Upon City Council approval of the plan, FY23/24 adopted funding of \$20.5M will be utilized to construct Phase I amenities.
- **Design and Construct Tradition Regional Park:** Phase I amenities to be constructed will be four lighted baseball fields, one lighted multipurpose soccer field, three unlit multipurpose practice soccer fields, parking, restrooms, a pad-ready site for an anticipated BMX element and other required infrastructure. Additional funding of \$2.1M is adopted for FY 23/24 to support increased project costs.
- **Implement Bikeways & Trails Priority Corridors:** The adopted budget continues to support the implementation of bikeways and trails priority corridors including the Wilderness Trail connection to the Port District and Volucia Trail connection to Torino Regional Park.
- **McCarty Ranch Camping Enhancements:** Funding has been included in FY23/24 to support a master plan and infrastructure enhancements for camping sites at McCarty Ranch. Upgrades will include water, electricity, fiber, and a new sewer line for RV sites.

3. Advance Culture & The Arts, Priority projects include:

- **Implement the Public Art Master Plan:** The Public Art Fund and cultural grants included in the budget will continue to support implementation of the Public Art Master Plan.
- **Expand Cultural Offerings/Events:** Funding to expand events has been maintained in the Parks & Recreation and Event Center Budgets.



Goal 7: High-Performing City Government Organization

1. Cultivate a High Performing Organization, Priority projects include:

- **Organizational Development:** The adopted budget includes support for continued succession planning with departments and talent management to meet the goals of the organization. The adopted budget includes funding of \$50,000 for a new Empathy program that provides comprehensive support to employees navigating grief while balancing life demands.

2. Millage Rate Reduction: Priority projects include:

- **Continued Millage Rate Reduction:** The adopted budget for FY23/24 includes a millage reduction of 0.1000. If adopted the current millage of 5.3000 would decrease to 5.2000 and save residents an additional \$0.10 for every \$1,000 of taxable property value. Eight years of continued millage reduction will generate savings of \$1.43 for every \$1,000 of taxable property.

3. Local Tax Education Program, Priority Projects include:

- **Enhance and Continue Local Tax Education:** The City's team continues to expand the tax education program that explains the City's portion of the total tax bill and the Council's efforts to reduce the millage rate. The FY 23/24 adopted budget includes funding for public engagement tools that support the City's efforts to educate and engage residents on local taxes and the City's budget.

4. Intergovernmental Priorities Advancement, Priority Projects include:

- **Expand Federal Legislative Program and Review Analysis:** The adopted budget for FY23/24 includes funding for a federal lobbyist who will advocate for federal funding that advances City priorities.

5. City Hall Lobby and Campus Redesign, Priority Projects include:

- **Complete Phase 1 Enhancements:** The capital adopted budget includes \$2.6 million for the design of the City Hall building and parking lot complex. As the City's population grows, the demand for City services also increases. The upgraded City Hall complex will provide additional offices and parking spaces for employees and resident visitors seeking services at the City Hall complex.



General Fund

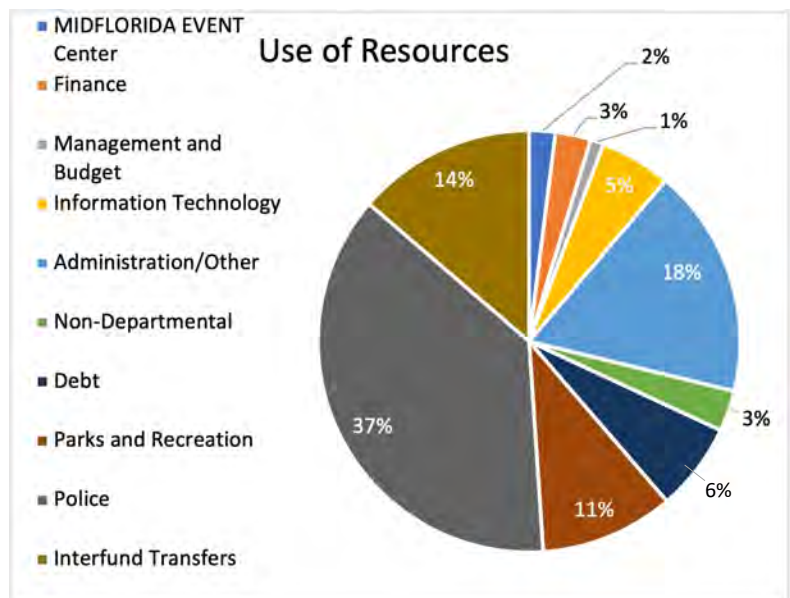
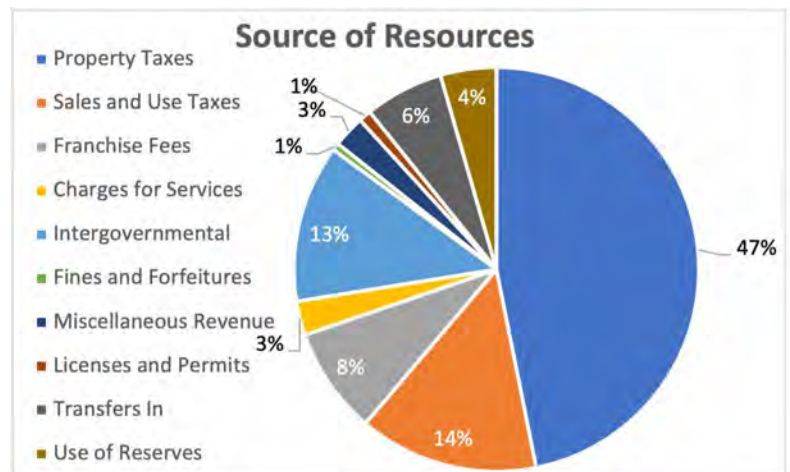
General Fund revenues from the top five sources (i.e., property tax, sales tax, franchise fees, utility taxes, and communication service tax) combined are projected to increase over the prior year. The General Fund adopted budget is approximately \$176.7 million for FY 2023-24, which represents an increase of \$17.5 million, or 11% over the FY 2022-23 budget. The change is due to several factors including increased costs for: salaries and benefits, insurance (workers' compensation, property, auto and liability), energy, fuel, materials and capital projects, vehicle maintenance and repair due to vehicle purchase delays.

The adopted budget includes a 5% cost of living adjustment for employees. Salaries are increasing by approximately \$11.5 million in FY 2023-24 which includes a nominal wage increase and accounts for the new recommended positions, which are discussed in detail later in this transmittal letter. Additional salary adjustments resulting from market salary analyses completed in FY 2022-23 to recruit and retain talented employees are also reflected in the adopted budget.

The adopted budget includes nearly \$3.3 million for new vehicles, equipment, and computer hardware. Costs for personnel are recommended to increase in FY 2023-24 and will continue to increase as we fulfill the City Council's goal of a five-year staffing program for Police District 5 for the Tradition area. Due to the explosive growth in the City, new positions are added in various departments and described later in this transmittal. The adopted budget makes considerable investments in new technology and innovation, including a one-time enhancement funding for the purchase of a GPS field painter for McChesney Park. The painter will improve the quality of the ballfield and increase staff efficiency. Another innovation funded in the adopted budget is for QLess – Line Buster, this new technology is a virtual customer queue solution. The Finance Department will use the new system to replace physical lines and waiting rooms with virtual mobile lines for customers seeking the services of building, business tax, utilities, and neighborhood services.

The St. Lucie County Property Appraiser released the total taxable value for the City of Port St. Lucie in 2023 and is nearly \$20 billion – an increase of 22.9% from the 2022 final taxable value. This new high point in taxable value in 2023 includes approximately \$1.3 billion of new construction, added to the taxable value, that took place over the past 16 years. New construction and reasonable mortgage rates continue to have a positive impact on the taxable values again this year. With current inflation and the federal government increasing interest rates, we anticipate the economy correcting itself with a cooldown sometime in the near future.

We are reducing the current operating millage by 0.02500 mills in FY 2023-24 General Fund and 0.0725 mills in the Crosstown Debt Service Fund for a total of 0.1000 mills. This continues with the City Council's direction and is the eighth (8th) year in a row that the City Council has reduced the City's Millage. At 5.2000 mills, the adopted millage rate for FY 2023-24 is less than FY 2010-11 (5.4723) total millage rate.





Enterprise Funds

Continued growth in the City, coupled with increasing costs for municipal services, including water & sewer utilities and stormwater services, necessitates rate increases to maintain financial stability and address the operating and capital needs of our municipal utility services. The adopted budget includes a 1.5% rate increase for both water and sewer rates, which will likely continue in the future. Note that these annual increases are not keeping pace with the increase in the Consumer Price Index (CPI) annual inflation in the market.

The wastewater collection system in much of the City is a low-pressure system, which requires significant repair and replacement of grinder pumps and components. Maintenance costs are much greater than the gravity systems found in the Club Med and the Tradition area. The Utility Systems Department (USD) continually works to identify newer technology, upgrades and improvements that can be made to the wastewater collection system that would result in lower long-term maintenance costs. The (USD) continually works with a utility rate consultant Raftelis Financial Consultants, Inc. (Raftelis), to identify various operating costs to help determine whether the fees for these services cover the actual cost. The adopted budget includes 15 new positions based on projected system growth; this addition aligns with an independent analysis conducted by Raftelis.

The Water & Sewer Fund includes nearly \$75 million in capital projects scheduled over the five-year planning horizon, FY 2023-24 through FY 2027-28. This includes continued work on water quality restoration projects, and an aggressive water and sewer line relocation program for road upgrades. The Fund will support the design of two water treatment Four Million Gallon Ground Storage Tanks to be constructed at the Westport Wastewater Treatment Facility costing \$12 million; water and wastewater improvements on Becker Road (Phases 1-7) for \$4.8 million; and upgrades to the Glades Cutoff Road parallel water main for \$2 million. In the 5-year planning horizon, the Water & Sewer Fund supports street upgrades for Floresta Drive from Crosstown Blvd. to Prima Vista through the relocation of the water and wastewater lines costing \$3 million, and a Water Quality Restoration Project at Area 7 which is planned as a 234-acre storage impoundment at McCarty Ranch Preserve for a projected \$5.2 million.





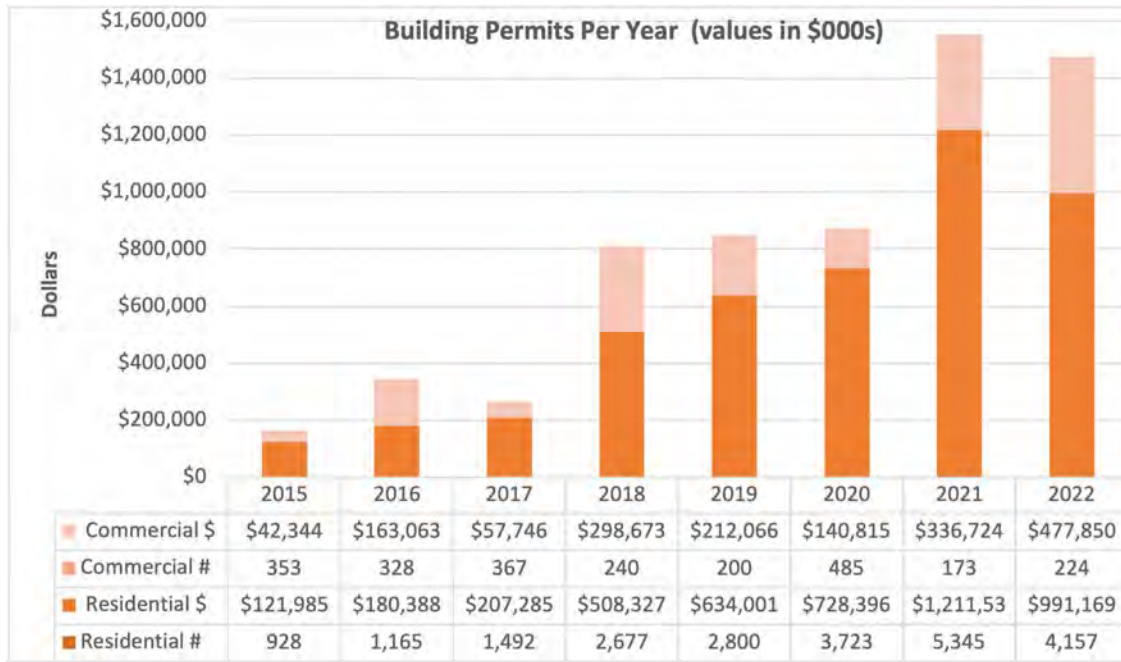
The Stormwater Fund's long-range forecast indicates that changes are required to their fees and charges in order to maintain service demands. The Public Works Department, in consultation with Stantec Consulting Services Inc. completed their review of the City's stormwater fees and charges in August 2021. The adopted budget includes a \$10.00 stormwater fee increase, but this does not keep up with the increased demand for stormwater services. The Stormwater Fund continues to focus on deferred maintenance for water control structure improvements and stormwater improvement projects. In FY 2023-24, the Fund will support the D-11 Canal improvements of \$2.64 million that is supported by the federal American Rescue Plan Act grant; Watershed A & B improvements that are supported by a \$2 million Resilient Florida grant; and the installation of two baffle boxes along SE Whitmore Drive. The adopted budget includes \$976,691 for FY 2023-24 and \$941,309 for FY 2024-25 in grant match funding from the General Fund to leverage state and federal funding to advance stormwater quality improvement projects. The City anticipates another \$50K in grant match funding from the General Fund to support the Vulnerability Study Grant in FY 2024-25.

The Solid Waste Fund budget is \$37.2 million, an increase of \$1.3 million over the FY 2022-23 adopted budget. Last year, the City negotiated a new franchise agreement for a waste hauler. The new solid waste collection contract is based on the recommendations of an advisory group of City residents (the City's Solid Waste Task Force), which moved the City to automated garbage collection and streamlined the collection services. The adopted assessment rate per household for FY 2023-24 is \$432.67, which is an increase of \$36.06 above the prior FY 2022-23 rate of \$416.21. There are two reasons for this increase: First, the adopted budget and assessment rate comply with the contract provisions of a 4% annual consumer price index adjustment for inflation. This is standard for solid waste contracts across the country. This helps the contractor cover increasing costs to purchase and maintain vehicles, containers, fuel, disposal costs, and personnel services. The second reason for the increase is that in 2022 the City provided a one-time credit of \$36.76 due to Waste Pro's extremely poor service. This credit will not be applied this year.

In FY 2022-23, a new Office of Solid Waste was created by restructuring the budget for the Neighborhood Services Department. The new office oversees the management of the new solid waste franchise agreement, the management, and operations of the Cameo Convenience Drop Off site, customer service, education programs for solid waste and recycling, and in partnership with code compliance, the enforcement of the City's solid waste ordinance. The adopted budget includes \$800,000 for site improvements at the Cameo Convenience Dropoff Center that will support the installation of a concrete pavement debris staging area.



Building Fund



The Building Fund remains very active as commercial and residential construction continues. The graph below demonstrates the increase in service demands for the department. This activity acts as a barometer for increased ad valorem values when new construction is completed, as well as increasing demands for all services now and continuing into the near future. The Building Fund is on track to issue slightly less permits than the number issued during the current year (FY 2022-23).

To enhance the Building Department’s customer service, we are adding two new employees to meet the increasing demands for public services based on current trends.

Road & Bridge Fund

The long-range model indicates that this fund will continue to spend down excess reserves in future years. Currently, the unreserved excess is larger than the policy target of 17%. Gas tax revenues are projecting slight increases related to future growth and more residents using our roadways. However, the increased operating and capital project costs are driving deficit-spending in the fund. The adopted budget includes a one-time transfer of \$123K from the Road and Bridge Fund reserves to support FY24 operations. One (1) new position is included in the adopted budget.

Reserve Targets

The adopted budget for FY 2023-24 is balanced and reflects our continued fiscal discipline. The City Council has set reserve requirements for our operating funds: 20% of operating expenditures reserved in the General Fund; 17% of operating expenditures reserved in the enterprise funds; and 50% of operating expenditures reserve in the Building Fund. We are pleased to report that the adopted budget maintains the required emergency reserves. These healthy reserves put the City in a strong financial position to endure most emergency events and helped increase the City’s bond ratings during FY 2022-23. In May 2023, Standard & Poor’s upgraded the City’s general obligation and non-ad valorem bonds outstanding credit rating to ‘AA’ from ‘AA-’. This rating demonstrates the City’s financial strength and long-term stability and is attributable to several factors including significant economic growth since 2018, increases in reserves, and material improvement in the City’s debt metrics. In addition, Moody’s Investor Services assigned a positive outlook to the City, which is an improvement from stable. The positive outlook reflects the recent trend of improved finances coupled with a strong tax base and economic growth that is expected to continue strengthening.



Capital Improvement Program (CIP)

The five-year CIP was developed based on the City Council's strategic plan and discussed at the April 17, 2023, City Council Meeting. We are prudently planning projects that advance the identified goals. The City Council approved the FY 2023-24 capital budget.

Projects planned over the five-year period are projected to cost \$328.6 million and include:

- The multi-phases of The Port project, including boardwalk construction under Port St. Lucie Boulevard, development of other tracts, and refurbishing of historic homes - \$1.5 million.
- Sports Lightning at McChesney - \$1.2 million.
- New sidewalk projects budgeted in the Road and Bridge Capital Projects Fund - \$5 million with an additional \$5.4 million in the Half-Cent Sales Tax CIP Fund.
- Street resurfacing - \$20.9 million in the Road & Bridge Fund, and road repaving of 19.7 million in the Half-Cent Sales Tax Fund..
- Floresta Improvements - \$28 million.
- California Widening - \$15.1 million.
- Port St. Lucie Blvd South Improvements Segments 1 and 2.2 - \$24.9 million.
- Saint Lucie West Blvd Widening Improvements - \$3.5 million.
- Police Buildings renovations - \$4.8 million.
- Fiber Optic Infrastructure improvements - \$1.2 million.
- Phase 4 Tom Mackie Blvd Extension - \$13.9 million.
- Phase 4 Anthony F. Sansone Sr. Blvd Extension - \$6.2 million.
- Citywide Trails at Wilderness, Volucia, and Peacock - \$1.9 million.
- Inclusive Playgrounds at Oak Hammock, Turtle Run, and River Place parks - \$1.6 million.
- Torino Regional Park Phase 1 Construction - \$22.7 million.
- O.L. Peacock Sr. Park Phase 1 Construction - \$3.6 million.
- Stormwater Quality Projects - \$19.3 million.
- Rangeline Road Reverse Osmosis Water Plan - \$11.4 million.
- Becker Road Water and Wastewater Improvements - \$6.7 million.
- 4 Million Gallon Upset Tanks for water treatment upgrades - \$12 million.
- McCarty Ranch Water Quality Restoration Area 7A-234 - \$5.2 million.
- City Hall Complex Parking Enhancement - \$13.5 million.
- City Hall Expansion - \$1.1 million.

The One-Half Cent Sales Tax referendum passed in November 2018. The CIP includes planned projects supported by this funding source, some described above. This will increase our CIP program by an additional estimated \$70.5 million over the five-year plan. Visitors to the City will contribute approximately 15% - 20% in revenue to this program.



Personnel Impacts

The adopted FY 2023-24 budget includes a net change of 82.74 new full-time equivalent (FTE) positions to maintain the increased demand for services resulting from years of extensive growth in the City. All new staffing relates to system expansion, growth, and service enhancements to advance the strategic initiatives of City Council. The adopted budget includes a total of 1,412.08 FTEs, which is 174.59, or 14.1%, more positions than the number in FY 2008-09. During the recession, the City eliminated 265 positions through attrition and reduction in workforce. In FY 2008-09 the population was estimated at 155,000 residents while the current estimated population is over 231,790 residents, a 49.5% increase. The adopted total positions for FY 23-24 equate to 6.09 employees per 1,000 residents. This ratio is below the staffing level in FY 08-09, which had a ratio of 8.01 employees per 1,000 residents. The positions adopted for FY 2023-24 judiciously address the increased demand for City services due to new population growth.

In the General Fund, the adopted budget includes the following staffing increases for a total of 62.98:

- Thirty (30.84) new employees to the Police Department: twelve (12) Officers and six (6) Sergeants for Neighborhood Patrol fulfilling the City's District 5; two (2) Criminal Investigation Detective and one (1) Criminal Investigation Sergeant; two (2) Traffic Officers; two (2) Special Investigations Detectives; one (1) Training Coordinator; one (1) Police Assistant & Administrative Manager; one (1) Police Administrative Assistant; one (1) Asset & Inventory Specialist; and One (1.84) School Crossing Guards. This brings the sworn officers total to 316.
- Thirteen (13.18) new employees to the Parks and Recreation Department: two (2) Park Leaders, five (5) Parks Maintenance Workers I, two (2.175) Part-time Maintenance Workers I, one (1) Turf/Landscape Specialist and one (1) Turf/Landscape Supervisor for Tradition Regional Park; one (1) Financial Specialist; and one (1) Parks Coordinator for McChesney Park.
- Five (5) new positions for the Information Technology Department: two (2) Utility Locators to perform locations of the City's fiber systems and appurtenances; one (1) IT Security Technician to maintain the City's video surveillance infrastructure and alarm systems; one (1) Technology Purchasing Agent to assist with the increase workload of IT purchases and departmental support needed for technology purchases; and one (1) Business Intelligence Analyst to support demands with developing dashboards, report generation, data analysis, and data integrations.
- Two (2) Code Compliance Officers for Neighborhood Services. These positions will proactively respond and monitor housing compliance for commercial and residential properties.
- One (1) Planning Technician in the Planning and Zoning Department to support City customers and staff with planning research and permitting matters.
- One (1) Event Specialist to support event coordination and planning at the MIDFLORIDA Event Center.
- One (1) Content Strategist in the Communications Department to help write and explain critical issues to the public, including taxes, growth, and transportation.
- One (1) HR Generalist for Human Resources. The position will provide various administrative, technical, and professional support to the HR department. Two (2) positions in the Finance Department: one (1) Accountant to support cash management functions for the office and one (1) Lien Specialist III to support an increased number of requests for business tax and lien services.



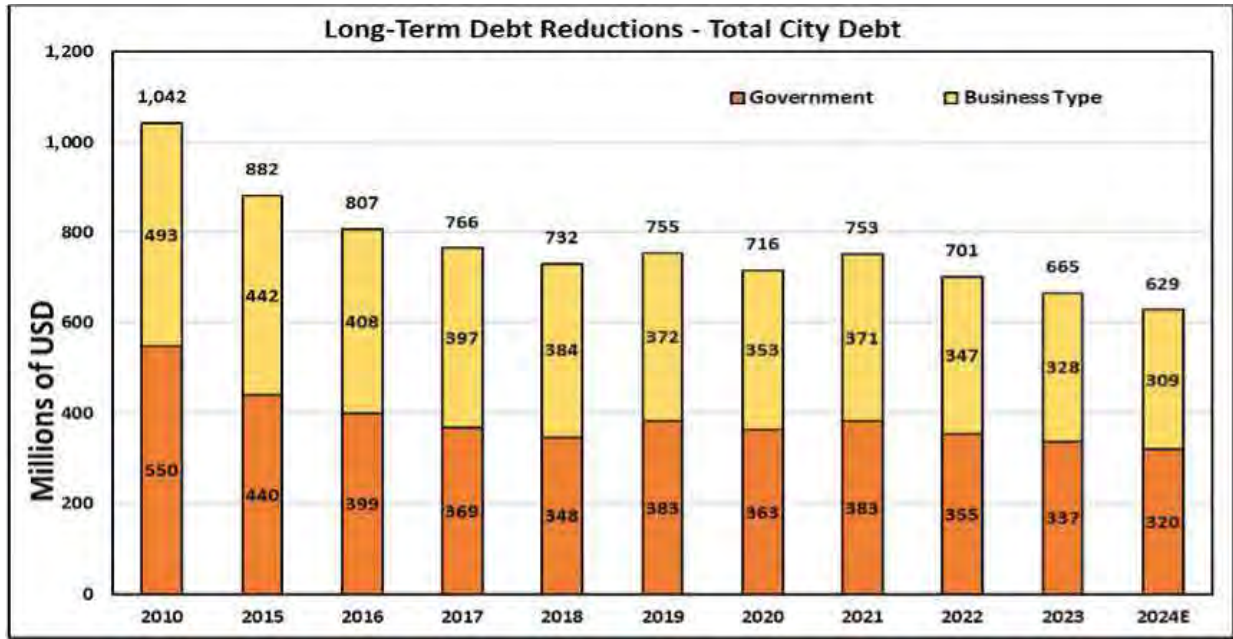
- Two (2) positions in the Finance Department: one (1) Accountant to support cash management functions for the office and one (1) Lien Specialist III to support an increased number of requests for business tax and lien services.
- One (1) Procurement Contract Specialist in the Office of Management and Budget to provide departments with assistance in the administration and execution of City procurement contracts.
- One (1) Emergency Management Specialist III position for the Division of Emergency Management that will support grant management, internal and external training, and educational programs, and contribute to maintaining the City's community rating system which directly benefits the residents.
- Three (3) positions for Keep Port St. Lucie Beautiful: one (1) Project Coordinator for the development and coordination of Keep Port St. Lucie Beautiful projects and events, and two (2) Maintenance Workers to support the pressure washing crew that will clean medians, sidewalks, curbs, bridges, and complete other litter control and beautification jobs as needed.
- Part-time (0.73) Administrative Assistant to provide general administrative support for Facilities Maintenance.

All other funds in the adopted budget include the following staffing increases:

- Fifteen (15) new FTE positions in the Utility Systems Department to keep up with the growing demands for services.
- Two (2) new FTE positions in the Building Department to be hired if construction continues to grow.
- One (1) new FTE position in the Road & Bridge Fund for a Special Project Coordinator.
- Two (2) new Code Compliance Officers to be funded by a Community Development Block Grant. The positions will proactively respond and monitor code compliance for commercial properties.



Long-Term Debt Reductions



As illustrated in the chart, the City’s long-term debt has been reduced because of principal payments and refinancing when appropriate. From a high of more than \$1.042 billion debt in FY 2009-10 to a projected \$629 million for FY 2023-24 based upon budgeted principal payments. In FY 2022-23, the City paid off the bond debt for SAD St Lucie Land to save the City \$603,794 in interest payments. By the end of FY 2023-24, our outstanding debt balance will be \$629 million, representing a 413 million, a 40% reduction in debt principal from our high in FY 2009-10.

The City currently has \$7 million in reserves for debt reduction in the General Fund. The FY 2023-24 adopted budget includes \$2 million for debt reduction, which will bring the reserve balance to \$9 million for debt reduction. These funds will defease the debt for CRA Tax Increment Refunding Bonds, Series 2016 in FY 2024-25. This bond debt is for the MIDFLORIDA Event Center. As of 2022, the 2016 Bonds have an outstanding principal balance of \$20.3 million and a final maturity in 2026.

In June 2023, we refunded the 2014 General Obligation Refunding Bonds. The 2014 GO Bonds were outstanding in the par amount of \$48.7 million, maturing in 2023-2035 with tax-exempt interest rates ranging from 3.375% - 5.00%. The 2014 GO Bonds were callable July 1, 2023, at par and were eligible to be refunded 90 days prior to the initial call date. By refunding the 2014 GO Bonds, the City realized \$3.7 million of net present value debt service savings, or approximately \$350,000 annually through 2035.

In addition, during June 2023, the City refunded the 2014 Utility System Refunding Revenue Bonds. The 2014 Utility Bonds were outstanding in the par amount of \$25,005,000, maturing in 2023-2034 with tax-exempt interest rates of 5.00%. The 2014 Utility Bonds were callable on September 1, 2023, at par and were eligible to be refunded 90 days prior to this initial call date. By refunding the 2014 Utility Bonds, The City realized \$2.8 million of net present value debt service savings.

As mentioned earlier, we are pleased to have received an upgraded Standard & Poor’s credit rating to “AA” from “AA-” for the City’s general obligation and non-ad valorem bonds outstanding. In addition, Moody’s affirmed the Aa3 rating and gave a positive outlook for the City’s general obligation bonds. The positive outlook is a move from stable, which points toward a possible upgrade if the City’s financial profile remains strong. Our prudent financial and debt management practices have attributed to these positive outlooks, which impact favorably on the rate of interest required to borrow money, resulting in cost savings for the City.



Opportunities

Cleveland Clinic occupies the former Florida Center for Biosciences (FCB) building. The lease of the FCB building has relieved the City of \$1.3 million annually in operations, insurance, and special assessment payments. Enhancing this endeavor was the sale of the Torrey Pines building to Florida International University, which opened the Florida International University's Center for Translational Science in April 2022. Researchers and student scientists are positively impacting the economy on the state and local levels. In 2022, Cleveland Clinic purchased 44.2 acres for the expansion of a 500,000 square foot medical office complex. These firms are attracting the high-paying professional jobs envisioned for the City before the Great Recession. Last year, the City paid off the debt for The Torrey Pines Institute building using revenues generated from public building impact fees instead of requiring General Fund support.

The Southern Grove Jobs Corridor continues to be actively marketed. Activity within this corridor has been brisk with over 660 acres either closed (504 acres) or executed Purchase Option Agreement (156 acres), and 45 acres in active negotiations. Additionally, 65 acres has been conveyed for public purposes (schools, parks, fire stations, etc.). As properties are sold, the new owners will be responsible for taxes and Special Assessment District payments which will reduce the amount required by the City. We have estimated that the carrying value of the burden has been reduced by approximately \$1.88 million due to property sales with the potential reduction of an additional \$1.73 million from future closings under executed Purchase Sale Agreements and Purchase Option Agreements.

The Saints Golf Course operations underwent a thorough analysis by the Citizens Advisory Committee (CAC) during FY 2021-22, at the direction of City Council. The CAC provided their report of findings to Council at the July 2022 Summer Workshop, which showed that The Saints Golf Course had been experiencing very favorable fiscal operations with positive financial results over the last several years. This was reflected in increased rounds of golf being played, increased revenues, improved management of expenses; all resulting in positive financial gains. Their report also showed that at the recommendation of the National Golf Foundation report received in FY 2021-22, specific enhancements to the drainage system on the golf course would be required. With the approval of Council, the drainage improvement project began in May 2023 with a targeted completion date of December 2023. For FY 2022-23, financial operations for The Saints Golf Course will be significantly impacted because of this project, but for FY 2023-24 and future fiscal years, due to improved drainage conditions and specific course renovations, The Saints Golf Course is forecasting improved and positive financial operations. The adopted budget includes funding of \$300K for additional driving range improvements. This is the only driving range in the City open to the public, which is also a revenue generator to support the enterprise fund.

The Mobility Fee was adopted by the City Council in October 2021 and provides a new revenue stream for assisting the City with addressing traffic challenges. Mobility fees have replaced City road impact fees collected from developers/builders in Port St. Lucie. They benefit our residents because they provide a greater range of options for use of the funding than impact fees, including bike lanes, sidewalks, trails, transit, and roads. We are projecting revenues of \$7.2 million for Fiscal 2023-24 and the adopted capital budget includes significant investments to prioritize traffic improvement projects aimed at reducing traffic congestion. The Mobility Fees will support 28 projects within the five benefit districts; seven of these are new projects in the Capital Improvement Program.

In May 2023, City Council approved the updating of the impact fee schedules for Public Buildings, Law Enforcement, and Parks and Recreation. The new fees are effective July 1, 2023, and will generate estimated new revenues of \$17.8 million in FY 2023-24. The additional revenue will support capital investments needed to respond to the demands of new population including equipment for new officers, expanding public facilities to house more staff and new programs, and expanding parks and recreation programs. The City will bring on four new parks within the next few years: Pioneer Park at The Port, Riverland Paseo Park, Tradition Regional Park, and Torino Regional Park.



Threats

The Municipal Police Officers’ Trust Fund’s latest actuarial valuation report places the funded level at 86.5% which leaves an unfunded pension liability of \$23.7 million. The Leroy Collins Institute at Florida State University has established a grading system for pension plans which has this fund graded at “B”, a funding ratio between 80% and 90%. As the pension funds have significant exposure to the stock market, this remains an area of risk for the City. Currently, the Municipal Police Officers’ Trust Fund is reasonably strong. The Other Post Employee Benefits (OPEB) Trust Fund funded liability reduced from 67.1% in 2022 to 54.1% in 2023, which now has an unfunded actuarial accrued liability of \$20.3 million.

Under new management at The Saints Golf Course, the operations and Golf Course Fund are improving after years of struggles to break even, with support from the General Fund. The Fund ended FY 2021-22 with a surplus of \$138K and is projected to end FY 2022-23 with a surplus, including golfing revenues impact due to the drainage improvements project. The Saints Golf Course Fund will continue to require General Fund support to remain a viable enterprise. The operating support recommended for FY 2023-24 is \$199K. We believe that this fund will need continued support for the next few years, but trends show positive signs of the operations becoming fully self-sustaining in the future. Many municipal golf courses are requiring public support to remain operational and are being considered as a public park amenity that adds to the quality of life in communities.

The nation’s economy is maintaining solid although predictions of a recession have been churning for over a year now. Inflation continues to remain high after multiple interest rate increases by the Federal Reserve last year. The Reserve is considering raising interest rates again to counter continued inflation. This could ultimately have an impact on the continued health of our economy. The cost of delivering public services is elevated for salaries, benefits, supplies, equipment, and capital projects. Fortunately, the decisions made by this City Council have positioned the City to remain financially sound. We will continue to remain vigilant, monitoring, and reacting to current trends and facts as they occur to enable a plan of response that will minimize impacts on service levels.

The competitive labor market and low unemployment rate is creating labor scarcity and challenges with attracting and retaining employees. To date in 2023, the City is averaging a monthly vacancy rate of 10%. These vacancies coupled with the increasing demands for City services are placing pressure on the existing workforce to perform at a high level with fewer resources. In the spring of 2024, we will begin labor negotiations with our police unions and as we plan for growing the organization with the City’s growth, we will do so with the goal of maintaining an organization that is competitive and an ideal place to work.

Conclusions

In summary, the adopted budget for FY 2023-24 makes significant investments in technology and innovation in response to the City’s continued growth for now and in the future. This budget provides the resources and tools needed for staff to deliver exceptional public services and planning for a resilient City. Reflecting on the City’s strategic goals, budget, and opportunities, we are proud of what the City Council and staff have accomplished. The adopted budget is a conservative, reasonable, and responsible spending plan for the FY 2023-24 that will allow our City to continue accomplishing greater outcomes.

We are fortunate to live in and serve a growing and thriving community. I am grateful to the staff for all their hard work and dedication in developing this financial plan for the new fiscal year. I look forward to working with the City Council in advancing the prudent implementation of the FY 2023-24 City of Port St. Lucie Budget on behalf of our residents.

Respectfully submitted,

Jesus Merejo, ICMA-CM

City of Port St. Lucie, City Manager



The City Manager's ADOPTED BUDGET IN BRIEF

FY 2023/24

121 SW Port St. Lucie Blvd., Port St. Lucie, FL 34984 | www.CityofPSL.com

The Fiscal Year 23/24 Adopted Budget allocates resources to support Port St. Lucie's Strategic Plan goals.

BUDGET

FISCAL YEAR

23/24

GENERAL FUND

-3%

DECREASE
FROM FY 22/23
DUE TO
DEBT REDUCTION

11%

\$17.5M INCREASE
OVER FY 22/23

TOTAL BUDGET

\$709,326,449

TOTAL BUDGET

\$176,703,903

Crosstown Voter Debt Reduced

The voter-approved debt service millage for Crosstown Parkway is reducing to 0.4943 in FY 23/24 from 0.5693 for FY 22/23.

Operating Millage Reduced

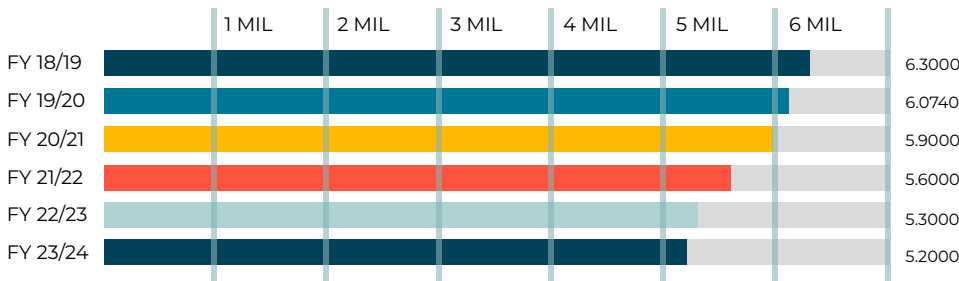
Operating Millage is reducing from 4.7307 to 4.7057.

Tax Base Increase

The tax base increased by 22.91% over the estimated adjusted value, because of increased growth and property appreciation, from **\$16.2 billion (FY 22/23)** to **\$20 billion (FY 23/24)** as of July 2023 estimate.

MILLAGE RATE

Millage rate is the tax rate per \$1,000 of taxable property value. The City's Operating Millage rate is **4.7057** per thousand for **FY 23/24**. The adopted total millage rate is **5.2000**. This is the eighth year the millage rate is reduced.



Assessed impact of millage reduction on City taxes for a median home with a homestead exemption increased by the save our homes limit of 3%

| | FY 22/23 Tax Year City Taxes | FY 23/24 Tax Year City Taxes |
|--|------------------------------|------------------------------|
| Assessed Value | \$215,205 | \$221,661 |
| Exemption Amount | \$50,000 | \$50,000 |
| Taxable Amount | \$165,205 | \$171,661 |
| City Total Millage Rate (Per \$1,000 of value) | 5.3000 | 5.2000 |
| Total City Taxes per Year | \$875.59 | \$892.64 |
| Difference with Proposed Millage Reduction | | \$17.05 |

STORMWATER

Stormwater Fee is adopted to increase by \$10.00 for a total of \$178 for residential and \$133.50 for vacant property.

SOUTHERN GROVE

Southern Grove debt and tax payment remains **\$3.6 million**, which is supported by the Governmental Finance Fund.

SOLID WASTE

The Solid Waste Assessment Fee is adopted to increase by 4% to \$432.67 per contractual obligations with the City's solid waste vendor. Residential homeowners will no longer receive the one-time credit of \$36.76.

Median market value for a single-family home in

Port St. Lucie

\$307,684

Although the median market value of an average single-family home in PSL is \$307,684, the median assessed value by the County Property Appraiser is \$221,661. The assessed value is used to determine the annual property tax.

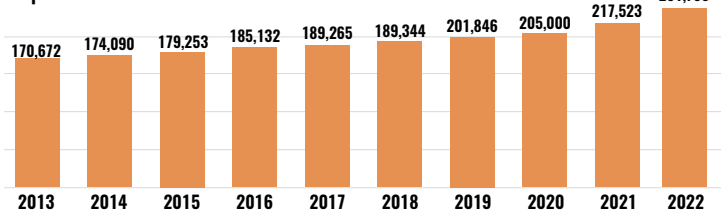
STAFFING

FY 23/24 adopted budget includes a net change of **82.74** positions for a total of **1,412.08 FTEs** which is **14.1%** more than the number in FY 08/09. In FY 08/09 the population was estimated at **154,844** residents compared to a current population of over 231,790 residents; a nearly **49.7%** increase.

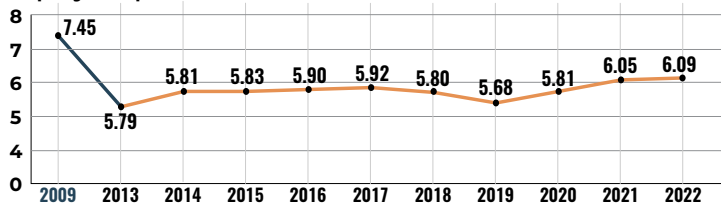
HISTORY OF AUTHORIZED POSITIONS



Population Growth Data from U.S. Census Bureau



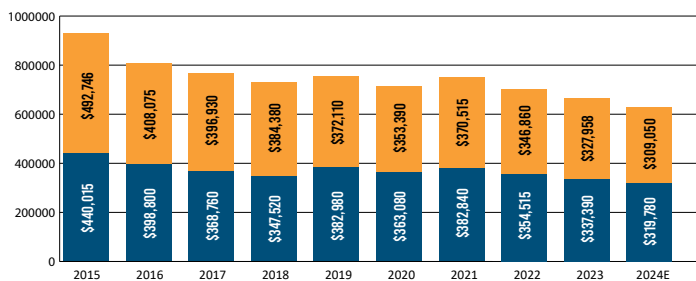
Employees per 1,000 residents Units in thousands



DEBT REDUCTION

The City's long-term debt has been reduced as a result of principal payments and refinancing, when appropriate, from a high of more than \$1.042 billion in debt in FY 09/10 to a **projected \$629 million for FY 23/24** based upon the budgeted principal payments. This will represent a **40% reduction in debt** over the past 14 years.

Total City Debt Governmental Activities Business-type Activities



GENERAL FUND:

Police:

- 12 Police Officers - District 5
- 6 Police Sergeants - District 5
- 2 Traffic Officers
- 2 Special Investigation Detectives
- 2 Detectives - Criminal Investigation Division
- 1 Training Coordinator
- 1 Police Assistant Operations & Administrative Manager
- 1 Asset & Inventory Specialist
- 1 Detective Sergeant (CID)
- 1.84 School Crossing Guards
- 1 Police Administrative Assistant

Information Technology:

- 1 IT Security Technician I-III
- 1 Technology Purchasing Agent
- 1 IT Business Intelligence Analyst
- 2 IT Utility Locators

Parks & Recreation:

- 1 Parks Coordinator - Tradition Regional Park
- 1 Turf/Landscape Specialist - Tradition Regional Park
- 1 Turf Crew Supervisor - Tradition Regional Park
- 2.175 P/T Maintenance Worker I - Tradition Regional Park
- 2 Park Leaders - Tradition Regional Park
- 5 Parks Maintenance Workers I - Tradition Regional Park
- 1 Financial Specialist

UTILITY SYSTEMS FUND:

- 1 Water Meter Technician
- 1 Project Manager
- 1 Utility Locator
- 1 WTP Operator Trainee
- 1 Cross Connection Trainee
- 2 Warehouse Technicians
- 7 Field Technician Trainees
- 1 Scada Technician

BUILDING FUND:

Building:

- 2 Building Inspectors I

Emergency Management:

- 1 Emergency Management Specialist II

Communications:

- 1 Content Strategist

Keep PSL Beautiful:

- 1 Project Coordinator
- 2 Maintenance Worker

Facilities:

- 0.725 Administrative Assistant P/T

Finance:

- 1 Accountant II
- 1 Lien Specialist III

Human Resources:

- 1 HR Generalist III

Management and Budget:

- 1 Procurement Contract Specialist

Planning:

- 1 Planning Technician

MIDFLORIDA Event Center:

- 1 Event Specialist

Neighborhood Services:

- 1 Code Compliance Specialist (Administrative)
- 1 Code Compliance Officer (Residential)

ROAD & BRIDGE FUND:

- 1 Special Projects Coordinator, CIP & Sales Tax Project Group

Community Development Block Grant

- 2 Code Compliance Officers, for commercial properties

STAFFING INCREASES FOR FY 23/24:

Employee increases are directly related to rapid growth in the City, including funding for District 5 of the Police Department.

CAPITAL IMPROVEMENT PROJECTS

The City is prudently planning projects while slightly decreasing the current debt load. Projects planned over the five-year period are projected to cost **\$328.6 million**.





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Port St. Lucie
Florida**

For the Fiscal Year Beginning

October 01, 2022

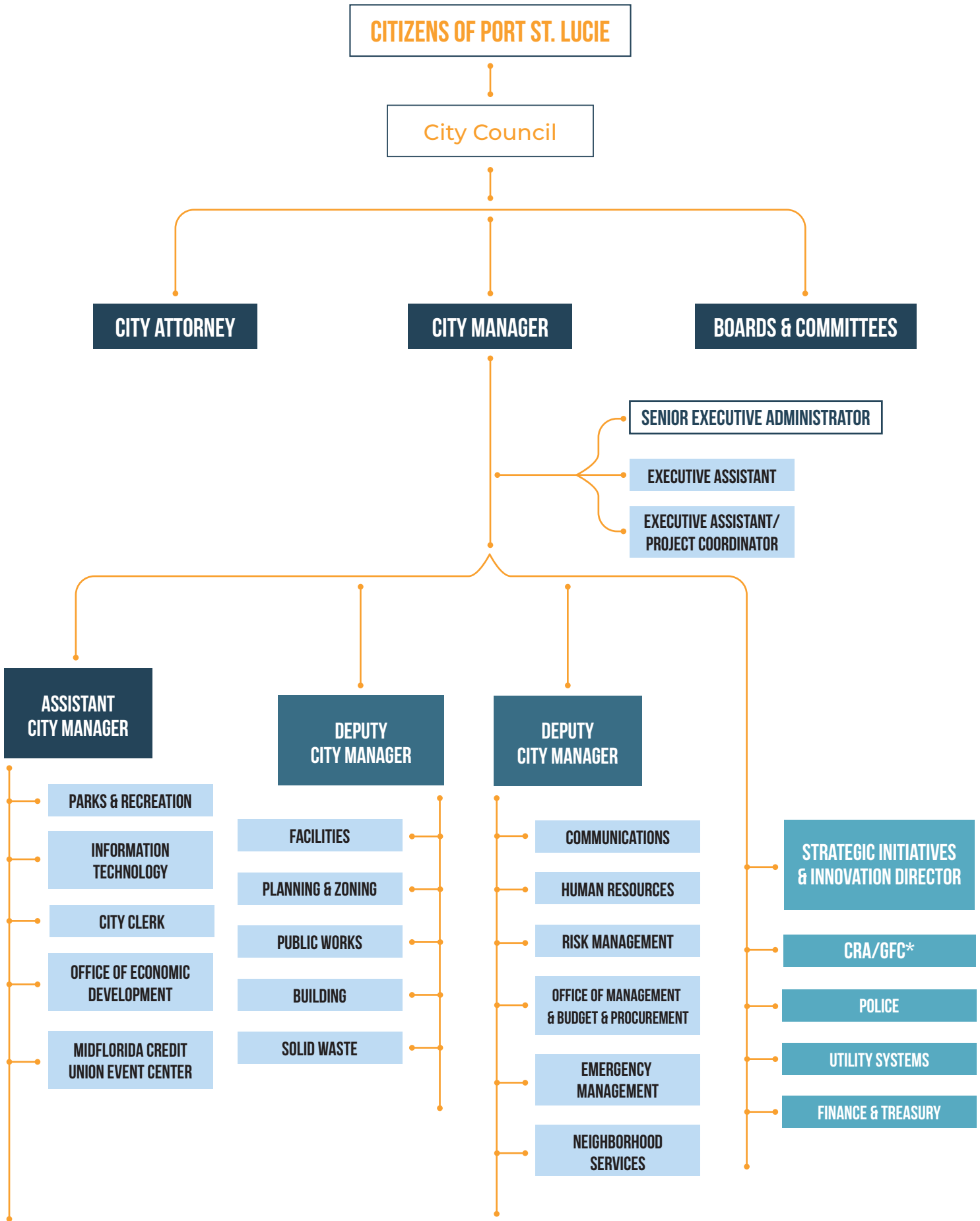
Christopher P. Morill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Port St. Lucie, Florida for its annual budget for the fiscal year beginning October 1, 2022. In order to receive this award, a governmental unit must publish a budget document that meets strict program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

The Distinguished Budget Presentation Award is valid for one year only. We believe our current budget continues to conform to program requirements, and we will be submitting it to GFOA to determine its eligibility for another award.

The City was also received the **Special Performance Measures Recognition and Strategic Goals & Strategies** by GFOA for the fiscal year 2022-23.



*Community Redevelopment Agency/Governmental Finance Corporation



Fund Structure & Description



A fund is a grouping of related accounts used to maintain control over resources that have been segregated for specific activities or objectives. The City of Port St. Lucie uses the following governmental funds:

The General Fund is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund. Revenue for the general fund is generated by taxes such as property, electric utility, state sales tax and communication services. Other major funding sources include state revenue sharing and electric franchise.

The Road and Bridge Fund is to account for specific revenues such as gasoline tax and state shared revenues and expenditures associated with the maintenance and repair of the City's roads and bridges.

Special Revenue Funds are used to account for the proceeds of specific revenue sources that are restricted to expenditures for specific purposes.

Examples of the City's Special Revenue Funds:

The Building Department Fund is to account for the revenues and expenditures associated with the building inspections provided by the Building Department.

The Community Development Block Grant (CDBG) Entitlement Fund is to account for the revenues and expenditures of the Federal Community Block Grant Funds which are used for the purpose of financing services and improvements beneficial to the moderate-to-low income earners of the community.

The Special Assessment Collection Funds are to account for the revenues and expenditures designated with the City's program of assessing benefiting properties for the cost of financing water and sewer extensions and improvements in Utility Service Areas.



Proprietary (Enterprise Fund) are used to account for operations; (a) that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenue earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

The City of Port St. Lucie uses the following Proprietary Funds:

The Stormwater Utility Enterprise Fund is to account for the operations of a program designed to maintain, replace and expand the City's stormwater related infrastructure.

The Utility System Funds are to account for the operations of a water and wastewater distribution system.

The Saints Golf Course Fund is used to account for the operations of the City owned and operated golf course.

The Capital Projects Fund is used to account for financial resources related to the acquisition or construction of major capital facilities and projects, which are generally nonrecurring in nature. It may include the purchase of land, site development, engineering and design fees, construction, and equipment. Capital projects produce assets with useful lives longer than one year.

Revenue sources for capital projects may include the issue of bonds (long-term debt), general fund dollars, pay as you go (PAYGO), federal or state grants, developer Impact Fees, and, to a lesser degree, contributions from other funds and donations from other sources.

The City of Port St. Lucie uses the following Capital Projects Funds:

The General Capital Improvement Fund is used to account for the revenues and expenditures associated with general major capital improvements and acquisitions. The funding resources include grants and interfund transfers from other funds.

The Road and Bridge Capital Improvement Fund is used to account for the revenues and expenditures associated with major road and culvert improvements, including the annual street resurfacing program. The funding resources include general tax revenues, interest income, bond proceeds, and transfers from other funds.

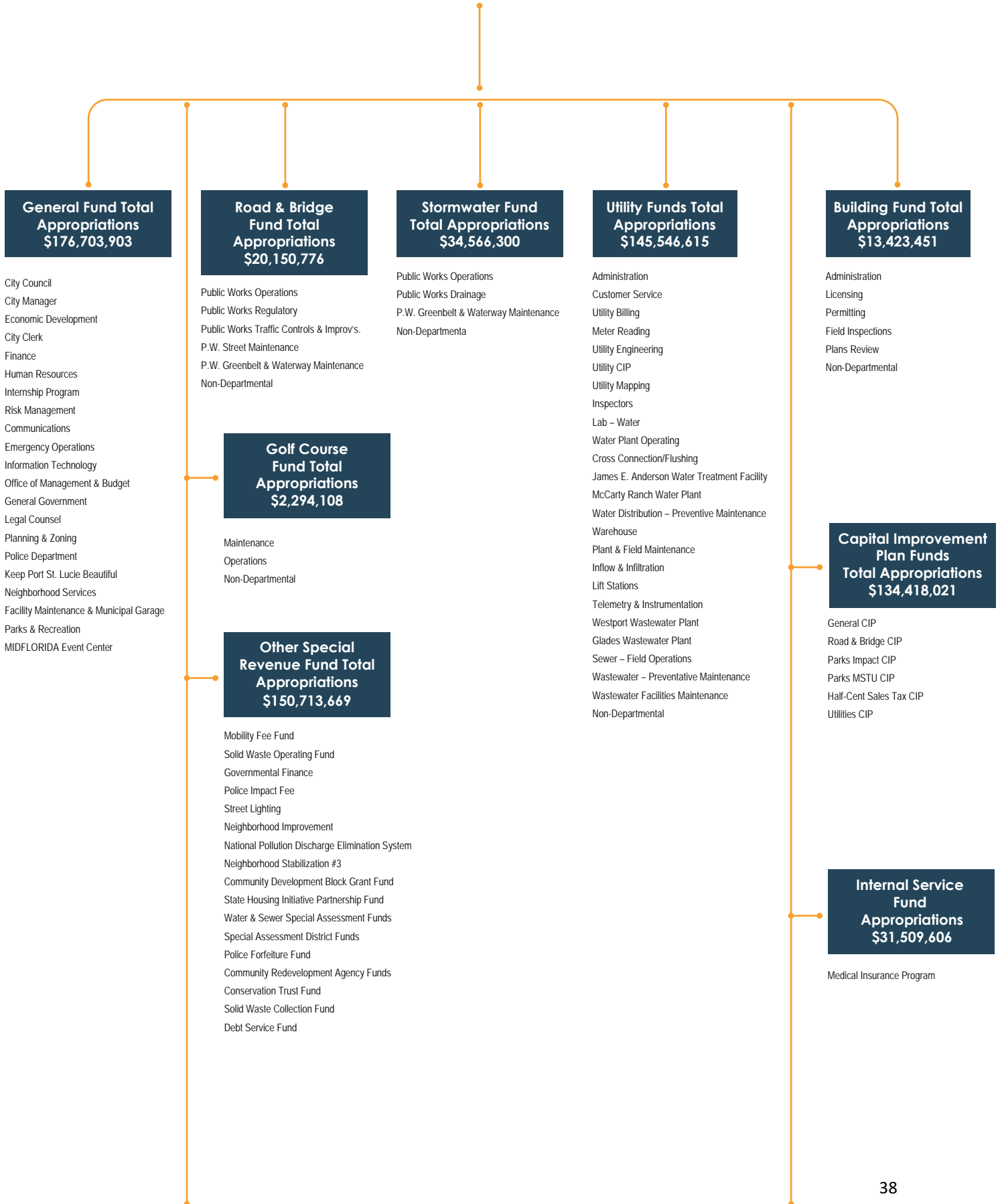
The Parks Capital Improvement Fund is used to account for specific revenues and expenditures associated with the acquisition of parks and construction of major capital parks improvements.

The Parks MSTU Capital Fund is used to account for a period of 20 years from 1/1/03, to account for revenues received from the 12/10/23 Inter-local Agreement between the City of Port St. Lucie and St. Lucie County and expenditures associated with the park capital projects based upon a five-year capital plan as approved by City Council.

The Crosstown Parkway Capital Fund is used to account for the revenues and expenditures associated with the acquisition of land and construction of the bridge over the St. Lucie River.



**FISCAL YEAR 2023/24
 ALL CITY FUND SUMMARY
 \$709,326,449**





Port St. Lucie History

The City of Port St. Lucie was incorporated in 1961 by the original developer, General Development Corporation, who was responsible for starting several communities throughout the state. Prior to the Incorporation of the City of Port St. Lucie, the earliest known settlers of the area were the Ais Indians. Evidence of their presence at Spruce Bluff is still visible and is called the “Spruce Bluff Mound.” The mound is 18 feet tall and 190 feet in diameter and dates back between 100 and 300 B.C. This mound was investigated and recorded in 1978, by the State of Florida. Spruce Bluff’s (now called Port St. Lucie), original non-Indian settlement started in the 1890’s. Spruce Bluff was settled by a widower John Enos Fultz. Mr. Fultz petitioned for a Post Office and the name Spruce Bluff was adopted. Mail was carried by a twenty foot schooner-rigged boat and sawmills were operated to clear the pine and cypress from the land. Settlers planted pineapples and citrus, but by 1894 a severe freeze discouraged the early settlers and they left. All that remains of this community is a small stone obelisk on Lookout Boulevard with some broken gravestones.

The monument is inscribed “Spruce Bluff Early Pioneer Settlement 1892.” On the north and south faces are the names or descriptions of the seven that are buried there. Spruce Bluff is now a recreation area comprised of 97 acres and is owned and managed by St. Lucie County.

City Government

The City of Port St. Lucie was created under the Laws of Florida Act 61-2721 and has operated under a Council/City Manager form of government since 1976. The City Council appoints the City Manager who is the chief administrative officer of the City responsible to the City Council and charged with the enforcement of all ordinances, resolutions and policies adopted by the City Council. The City Manager directs the business of the City and its various departments. The City Council is responsible for determining policy, adopting legislation, adopting the budget, setting rates and fees and appointing the City’s Attorney and Independent Auditor.

The City provides a range of municipal services including police protection, code inspection and compliance, planning and zoning, community and economic development, construction and maintenance of transportation facilities, recreational and cultural activities, emergency preparedness management, water and wastewater utilities, stormwater management and general administrative support. Independent taxing agencies provide fire protection and education services.

Located 50 miles north of the City of West Palm Beach along the East Coast of Florida in the center of a three county area known as the Treasure Coast for its history of Spanish treasure ships that sunk along our coast during early settlement of the new world. Port St. Lucie is part of St. Lucie County with Ft. Pierce serving as the county seat. The city is bordered on the east by the Indian River and split in half by the North Fork of the St. Lucie River. The boating residents of the City can access the Atlantic Ocean using the St. Lucie River via Stuart to the St. Lucie inlet. With its Tropical South Florida environment, Port St. Lucie’s average annual temperatures range from a high of 83 to a low of 66. Normal annual rainfall is 56 inches.



THE CITY OF PORT ST. LUCIE



With one hundred and twenty square miles and a current population of 231,790 thousand projected in July 2022, only 84.3% of our single-family lots are developed. The City has tremendous future growth potential, which is reflected by its early growth pattern. Its 1970 population was only 330 residents. Today, Port St. Lucie is the largest city along the Treasure Coast. The City was primarily a residential community but is now increasing the number of commercial sites to support its citizens' needs. Although originally designed as a retirement community, today Port St. Lucie's average age is 43 as the City has become known for affordable homes.

Recreational opportunities are various due to the climate and location. In addition to boating on the St. Lucie River, beaches are only a short drive away. The City's extensive number of Parks and Recreation programs offers numerous sporting opportunities for all age groups.

| Quality of Life: | | Month | Monthly Average Low | Monthly Average High | Rainfall (Inches) |
|--|--|----------------|---------------------|----------------------|-------------------|
| Recreation, Golf Courses and Points of Interest: | | Jan. | 54°F | 74°F | 2.1 |
| <ul style="list-style-type: none"> • Eight Golf Courses within the City • The Saints (Municipal Golf Course) • The Sinners at Club Med • Santa Lucia River Club • Tesoro Country Club (two courses) • St. James Country Club | | Feb. | 56°F | 76°F | 2.2 |
| <ul style="list-style-type: none"> • Spanish Lakes Golf Village • St. Lucie West Country Club • New York Mets Spring Training Facility (Clover Field) • Port St. Lucie Mets (Single A) participates in the Florida State League • 40 Unique Parks and Recreational Facilities | | March | 59°F | 79°F | 2.8 |
| | | April | 64°F | 83°F | 3.1 |
| | | May | 69°F | 86°F | 4.2 |
| | | June | 73°F | 89°F | 7.7 |
| | | July | 74°F | 90°F | 7.1 |
| | | Aug. | 75°F | 91°F | 8.1 |
| | | Sept. | 74°F | 88°F | 8.4 |
| | | Oct. | 70°F | 85°F | 5.4 |
| | | Nov. | 62°F | 80°F | 2.3 |
| | | Dec. | 57°F | 76°F | 2.6 |
| | | Average | 66°F | 83°F | 6.6 |

Port St. Lucie is served by three major north-south highways:

Interstate 95, the Florida Turnpike and U.S. Highway 1. The Ft. Pierce inlet, 20 miles to the North, serves the local commercial markets such as the transportation of citrus grown in the unincorporated areas of the county. The nearby cities of Stuart and Ft. Pierce each have a small general aviation airport while Melbourne and West Palm Beach are the nearest airports offering scheduled commercial flights. The public school system is county-wide and is governed by the School Board consisting of five members each elected for a four-year term. St. Lucie County School District has six high schools (grades 9-12), twelve schools that combine grades K-8, and seventeen elementary schools, five middle (grades 6-8) schools, four alternative education schools and over 40,000 students, with each school accredited by the Southern Association of Colleges and Schools. The public school system allows parents to select a school of their choice from a number of schools in residential choice zones. The City also has six Charter Schools; Palm Pointe Educational Research School at Tradition, Somerset Academy of St. Lucie K-8, Somerset College Preparatory, Renaissance Charter K-8 of St. Lucie, Renaissance Charter School at Tradition and College Preparatory Academy of the Treasure Coast. Indian River State College, MedVance and Keiser Career College have facilities located within Port St. Lucie providing excellent higher education opportunities.

As of 2004 the City has a cemetery, Rolling Oaks, which is privately owned.



Integration of the Strategic Plan and the Budget



The City of Port St. Lucie



The City's Organizational Vision is for Port St. Lucie to be recognized nationally as a leader providing superior services through a diverse, empowered, and visionary city team.

ETHICS
 We value ethics, integrity, and honesty as moral principles that are the foundation of public trust and confidence.

TEAMWORK
 We are committed to working together as a team by respecting and supporting each other, and are dedicated to achieving our common goals.

ACCOUNTABILITY
 We value accountability and believe transparency and fiscal responsibility are essential for citizen confidence in our local government.

CUSTOMER SERVICE
 We are committed to providing superior customer service to our community and organization.

STEWARDSHIP
 As stewards of the community, we strive to nurture our organization; maintain and enhance the natural and built environment; and, commit to responsible actions that sustain both present and future generations.

DIVERSITY
 We embrace diversity, promote inclusion, and respect the unique qualities of our city team and of our community.

MISSION

Our mission is to provide **Exceptional Municipal Services** that are **Responsive to our Community** while **Planning for Smart and Balanced Growth** that is managed in a **Financially Responsible Manner**.

VISION

Port St. Lucie has **Great Neighborhoods**; excellent **Educational Opportunities** for lifelong learning; a **Diverse Local Economy and Employment** options; **Convenient Transportation**; unique **Natural Resources**, including the St. Lucie River; and **Leisure Opportunities** for an **Active Lifestyle**.

121 SW Port St. Lucie Blvd., Port St. Lucie, FL 34984 | www.CityofPSL.com

The City Council's adopted Vision and Mission for the City help to guide the work of the Council and City Departments. The City Manager established an Organizational Vision and Organizational Values to further guide the City's work. All inform the City's Strategic Plan, which the organization utilizes to help prioritize the annual budget. The integration of these tools helps our organization incorporate the community's desired direction and the steps necessary to execute that vision for the future.



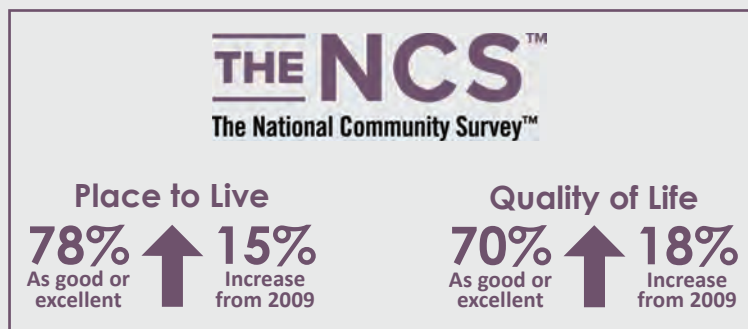
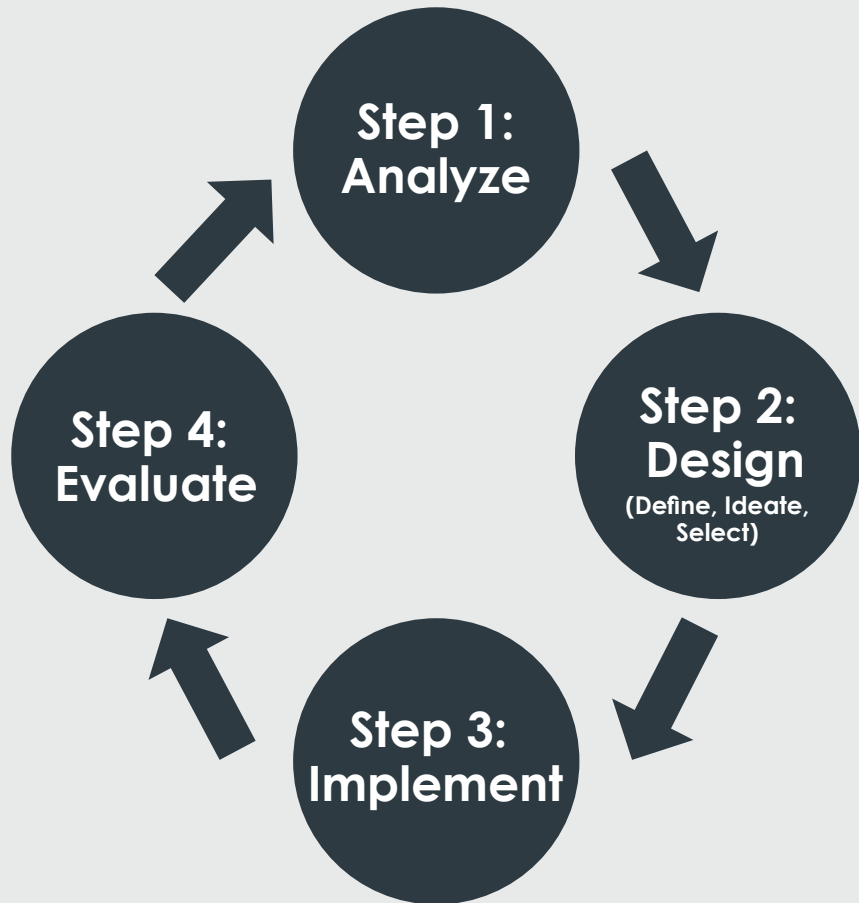
Strategic Planning Process and Planning Model

The City of Port St. Lucie utilizes the following strategic planning system to guide the organization and its continuous improvement.

Step 1: Analyze

Utilizing Scientific Data from the National Community Survey™

The Strategic Planning Process begins with analyzing citizen feedback through conducting the National Community Survey of Port St. Lucie residents, which has been conducted annually since 2018 following an initial survey in 2009. Created, administered and analyzed by the National Research Center, Inc., the National Community Survey (NCS) is described as the gold standard in community assessments. It provides a comprehensive and accurate picture of community quality and resident perspectives about local government services, policies and management. The NCS is conducted in hundreds of communities in nearly every U.S. state. The NCS uses scientific survey methods and best practices to guarantee valid findings and results into meaningful context. The Citizen Survey allows us to get the community’s opinion on specifics, track our performance over time and to meaningfully compare ourselves to other communities. In addition to questions on a multitude of government services, the City Council proposes unique questions to gauge resident feedback prior to designing solutions.





Gathering In-Person Feedback at the Annual Citizen Summit

We further analyze citizen feedback through the annual #IAMPSL Citizen Summit, which attracted over 800 residents in 2023 and included a participatory budgeting exercise and unique stations representing the strategic plan goals to obtain more in-depth citizen feedback.

Reviewing emerging issues in-depth at the Winter Workshop

The City Council and staff further identify and analyze issues in-depth at the annual Winter Workshop of the City Council where they review topics for potential inclusion in the strategic plan. These in-depth discussions lead to further research and can be prioritized by the City Council in the strategic plan. The 2023 Winter Workshop included presentations of Strategic Operations Plans for all City departments.

Step 2: Design

Council direction from the Winter Workshop and feedback from the citizen survey and citizen summit are presented to the City Council at their annual strategic planning workshop. The Council utilizes this information to evaluate its current strategic goals and design (define, ideate and select) solutions in the form of refinements to the Strategic Plan. The Council finalized their updated Strategic Plan Goals, Strategic Initiatives and Priority Projects on April 10, 2023.

Step 3: Implement

The Council also meets in July to review the preliminary budget. The Council makes decisions during this review to increase or decrease fees or costs in various programs if needed. They also set the date for the two budget hearings held in September of each year. One of the most important decisions Council will make is setting the millage rate.

The adoption of the annual budget and capital improvement plan and the ongoing implementation of department strategic business plans provide the funding and policy direction necessary to put the Strategic Plan into action. Each planning document is aligned with the community’s vision, the organization’s mission, the financial realities facing the City and operational priorities. Projects prioritized through the strategic planning process are underway throughout the fiscal year.

Step 4: Evaluate

Quarterly updates on the progress of the strategic plan are Provided. The City Council provides continued feedback and evaluation on the plan’s implementation.

In addition, each department updates performance measurements on an annual basis that directly support the successful achievement of the City Council’s overall strategic goals, initiatives and projects. Departments also measure and report on key performance indicators related to their workload, efficiency and effectiveness:

- Workload - Measures the quantity of activity for department (such as number of calls responded to or number of sealed bids).
- Efficiency – Measures the relationship between output and service cost (such as the average cost).
- Effectiveness – Measures the impact of an activity (Improve overall satisfaction with the quality of service).

Departments establish performance measures/indicators for each division or program within their department to monitor and project department performance. These measures must be linked to the overall goals of City Council and the department initiatives they support.

The performance measures are listed after each department’s organizational chart in fund and department order. In addition, the connection between the department’s key initiatives and the City Council’s key strategic plan goals are outlined. This provides for continued evaluation of strategic goals and initiatives.

The City’s resident-informed Strategic Planning process has been the recipient of national awards, including the Voice of the People Awards, given by Polco and ICMA to local governments that best listen to and respond to the needs of their residents.



Strategic Goals



1. Safe, Clean & Beautiful

- One of the safest cities with the lowest crime rate of cities with a population of over 100,000.
- **Improve Safety** and maintain our low crime rate with a focus on the implementation of a new policing district 5 to effectively address population growth in western Port St. Lucie; traffic, bicycle and pedestrian safety, education and development of a new Police Training facility and improved police recruitment and retention.
- **Beautify our roadways, parks, properties, and gateways into the City** by focusing on the beautification of gateways into the City: US Highway 1, and Port St. Lucie Boulevard City-wide gateways and continued implementation of the Keep Port St. Lucie Beautiful Beautification Plan.



2. Vibrant Neighborhoods

- Support vibrant, thriving neighborhoods where citizens are engaged and dedicated to their communities, including change to developing Community Engagement and Improvement Projects and Neighborhood Gathering Spaces.



3. Smart & Connected City

- Port St. Lucie endeavors to be one of the most engaged cities in the nation. Through innovation, education and connection, we work to support a bright future fueled by the power of resident engagement, smart service improvements, and creative partnerships supporting youth and adults in reaching their educational goals.
- **Expand Community Engagement** with increased civic awareness and Citizen Summit 2.0.
- **Support St. Lucie Public Schools through effective partnerships** (such as truancy prevention) to support the achievement of academic excellence as partnerships with St. Lucie Public Schools, Indian River State College and nonprofit organizations (including St. Lucie Soars/Big Brothers Big Sisters and Boys & Girls Clubs of St. Lucie County).
- Further develop the Civic Scholars Intern program, educational resources outreach for adults and youth and expand youth involvement and engagement.
- Develop a **Youth Advisory Council and Teen Programming**
- **Advance innovation** as a Smart and Sustainable City, implement smart city technology, improve energy efficiency and improve resiliency.
- **Improve performance through innovation** through training, performance driven innovation projects, and expanding the use of data and analytics.



4. Diverse Economy & Employment Opportunities

Expand economic opportunities, develop partnerships, and improve processes necessary to ensure a diverse, thriving economy and continued job growth with a focus on:

- **Facilitating the Build-out of Southern Grove** in Tradition as an employment center for bio-science, health care and other job-creating commercial enterprises through the sale of City-owned land, implementing the Southern Grove Master Plan, constructing and expand job opportunities through Economic Development, identifying the Jobs Corridor 2.0 and support the “Work Local” initiative.
- **Making City Center the Mixed-Use Cornerstone of eastern Port St. Lucie** through the revitalization of the recent acquired City Center through development of a Master Plan process and initiate public/private partnership and property disposition.
- **Supporting business development** through local small business support and development in partnership with the St. Lucie County Chamber of Commerce and Small Business Development Center.



5. High-Quality Infrastructure & Facilities

• **Planning Roadways, Facilities and Fiber for Future Needs:**

- Accelerate construction of Port St. Lucie Boulevard South in partnership with FDOT with improvements for pedestrian, bicycle and vehicular traffic.
- Continue expansion of Wi-fi coverage and expanded fiber throughout the City.
- Design and Construct Public Works Administrative Complex.

• **Advancing mobility through implementation of the Mobility Plan** to reduce traffic congestion and enhance mobility.

- Designing the Village Green Drive Corridor Revitalization Project.
- **Public Transit Enhancement Plan:** Work to increase access to public transportation options for City residents through St. Lucie County Transit.

Improve water quality through:

- **Construction of the St. Lucie River/C-23 Water Quality Project at McCarty Ranch:** Construct the Project to improve water quality and provide for future water supply.
- **Implement the Septic to Sewer Master Plan Annual Projects and Education Program:** Reduce the number of septic tanks near waterbodies leading to the river in support of clean rivers.
- **Implement Stormwater Management Plan** Annual Projects and Ongoing Education Program.



7. High-Performing Government Organization

Make efforts to improve service delivery while reducing millage, enhance customer services and cultivate a high-performing government organization.

- **Reduce the millage rate** while still providing excellent service delivery to our citizens and expand tax education.
- **Enhance customer service:** through 1PSL/Your 24/7 City Hall, a system for citizens to ask questions and make requests. This new system encompasses a web portal, a new mobile app and a new phone number and call in-take system.
- **Organizational Development:** Continue to implement the City’s organizational vision to be recognized nationally as a leader providing superior services through a diverse, empowered and visionary city team with a focus on training and employee development.
- **Advance intergovernmental legislative priorities.**
- **Update Citywide vision and identity** and **City Hall Lobby and Campus Redesign** to support enhanced citizen engagement.



6. Culture, Nature, & Fun Activities

Expand recreational and cultural opportunities through The Port and Pioneer Park, Implementing the Ten Year Parks & Recreation Master Plan and Advancing Culture and the Arts.

Implement the Port & Pioneer Park Master Plan

• **Implement the Ten Year Parks & Recreation Master Plan**

- Design and Construct Torino Regional Park including “Adventure Zone” elements
- Design and Construct Tradition Regional Park including “Adventure Zone” elements
- Design and Construct Winterlakes Park Phase 2
- Improve O.L. Peacock Sr. Preserve
- Implement Bikeways & Trails Priority Corridors
- Parkland acquisition and Environmental Lands. Green Space Preservation Program
- McCarty Ranch Camping Enhancements

• **Advance Culture & The Arts**

- Public Art Master Plan and Expand Culture etc
- Implement the Public Art Master Plan
- Expand Cultural Offerings/Special Events



ECONOMIC CONDITIONS & LOCAL ECONOMY



Commercial Development

The City of Port St. Lucie has experienced significant growth in new residential and commercial construction. New single family residential permits issued in FY 2022 were 4,419 compared to 5,483 in 2021. New commercial permits issued were 186 in FY 2022 versus 208 in FY 2021. The total value of all permits issued during FY 2022 was \$1.6 billion versus \$1.9 billion in 2021 or a 3.1% decrease. This will positively impact our ad valorem tax base over the next couple of years.



Housing Market

According to the Florida Realtors Association the median sales price of a single-family home in St Lucie County increased 23.6% from \$307,500 in 2021 to \$380,000 in 2022. Likewise, the median sales price of townhouses and condos in St Lucie County increased by 19.1% in 2022. As noted above the building permits issued are maintaining at strong rates. The City's low crime rate, improved grades of local schools and affordable market rate housing are contributing factors leading to an increase in housing demand in Port St. Lucie.

ECONOMIC DEVELOPMENT STRATEGY

As part of its long-term economic development strategy, the City is engaged in diversifying and expanding its employment base. The City has had several early successes thanks to its partnerships with the State, St. Lucie County, Economic Development Council, the private sector and others, most notably the biotechnology cluster developing at the Tradition Center for Innovation (TCI).

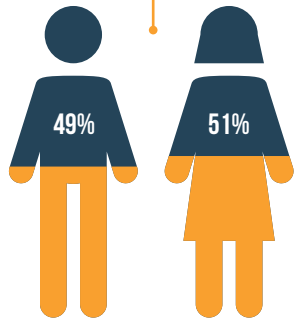
Past projects include Family Storage Space, Volaris Clubhouse, Riverland Sports Complex, Accel International Warehouse, Aqua Dimensions Plumbing Services Warehouse, A Great Home Warehouse Office, FIU Diesel Tank, Telaro at Southern Grove Pavillion, Amazon Storage and Refueling Area, and Paradise Car Wash.

Some future projects underway include Academy Sports retail store, Grand Palms at Tradition Park dog park, Bristol at Wylder Monument Wall, Volaris Clubhouse, Christ Evangelical Lutheran Church shell, Cadence and Seville Shade Structure, The Pickleball Club of Port St. Lucie Recreation Center, Hershey's Ice Cream Cafe, Waffle House Monument Structure, Total Truck Part Warehouse, Mosaic Model Sales Center and St. Lucie Battery & Tire Auto Repair.

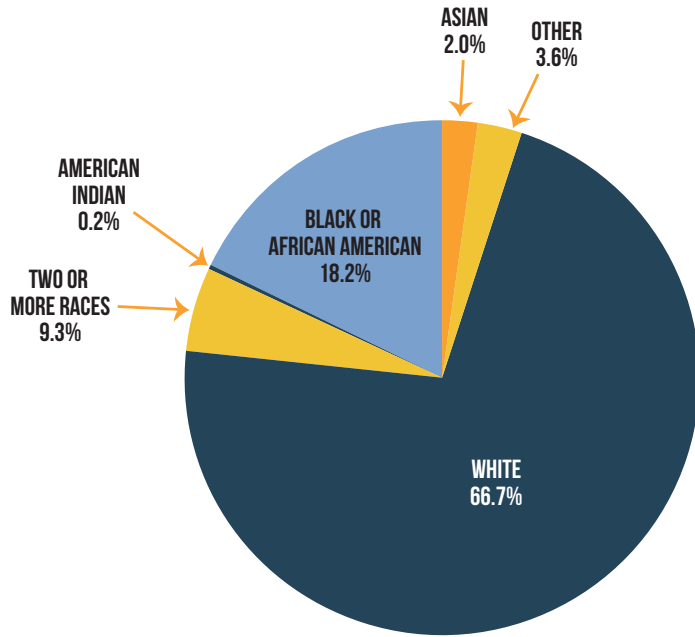




PORT ST. LUCIE DEMOGRAPHICS



Population 231,790
 as of 7/1/22 per US Census Bureau

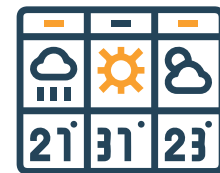


29.6 minutes **AVERAGE TRAVEL TIME TO WORK**

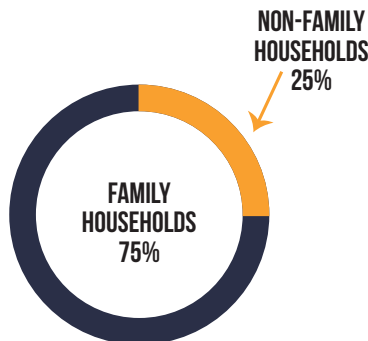
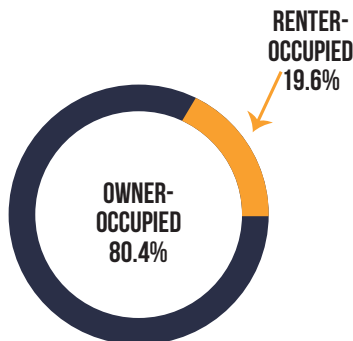
\$32,520 **PER CAPITA INCOME**

43 **MEDIAN AGE**

AREA PROFILE



Average Temperature
 81° | January-June
 85° | June-December



\$68,647 **MEDIAN HOUSEHOLD INCOME**
2.81 **AVERAGE HOUSEHOLD SIZE**
\$1,604 **MEDIAN GROSS RENT**

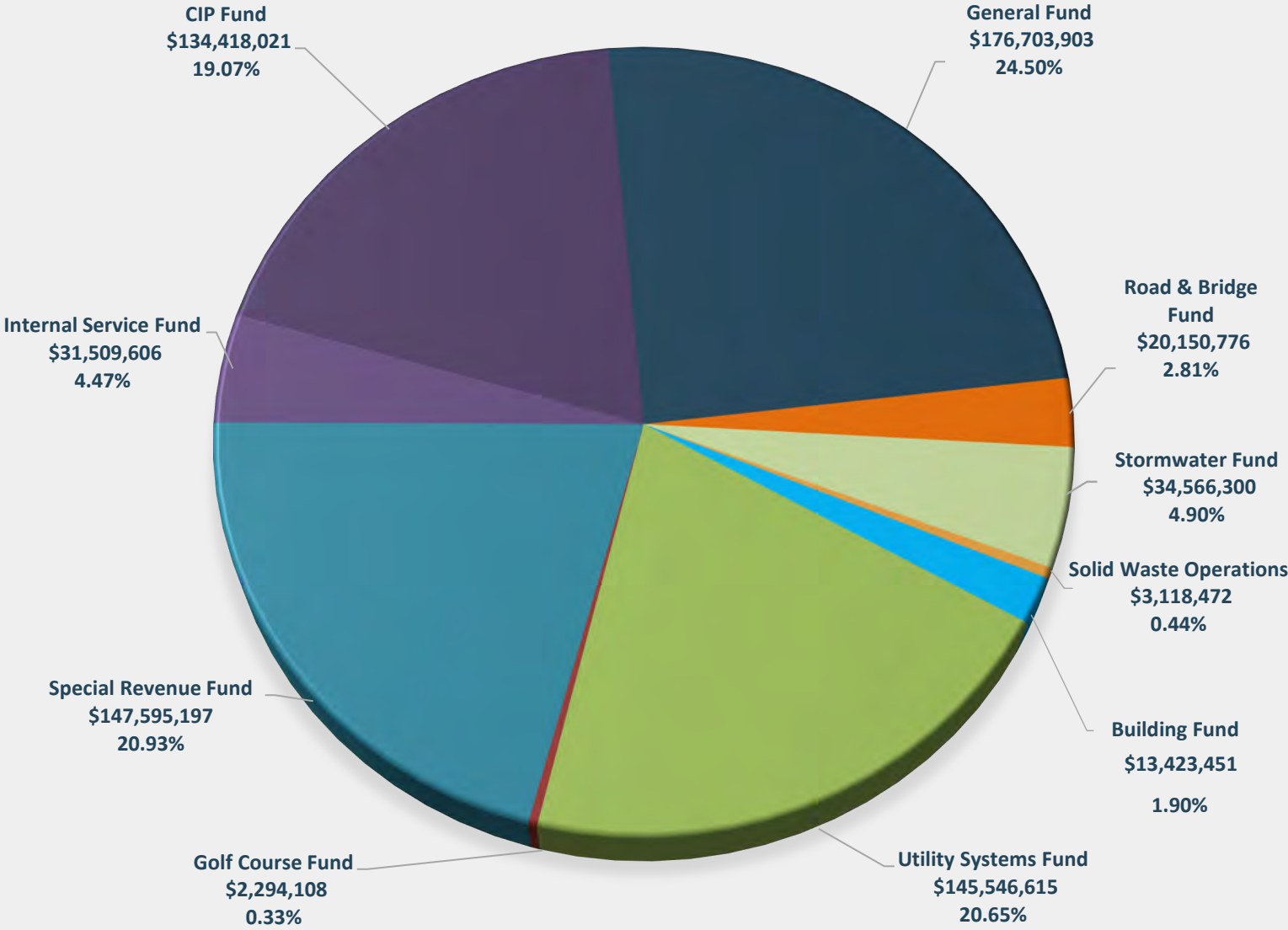


BUDGET AT A GLANCE

The Fiscal Year 2023-24 Adopted Budget for the City of Port St. Lucie totals \$709,326,449. Each year the budget establishes the level of funding for each of the City's various funds. The goals and objectives, activities and service levels for the City's departments are dictated by the level of funding and thus ultimately controlled by the adopted budget.

The published, adopted budget serves as an operational guideline for City staff. Through the adoption of the budget, the departments are instructed as to the level of staff, amounts for operating expenses and allowable capital purchases.

All Funds Summary: Total \$709,326,449





BUDGET DEVELOPMENT OVERVIEW

The Management and Budget Division coordinates the budget process, which begins in January and ends in September. During this time, key decisions are made regarding the levels and types of services to be provided based on the anticipated level of available resources. Revenues and expenditures are projected based on information provided by City departments, outside agencies, current rate structures, historical data, and statistical trends.

The budget is more than a spending plan, it serves four basic purposes:

Information: The budget is the primary way for the City to present to the public how the Administration intends to allocate the revenues that are collected. Through the budget, residents can see how and where their tax dollars and other revenues will be spent.

Accountability: – The budget is a tool for legalizing public expenditures and to account for and control the use of public resources.

Evaluating: – The budget is used to help tell how well the City is doing its job through workload and performance indicators.

Planning – The budget is used as a planning tool for management of the City to plan for the City’s future.



The first step in the annual budgeting process is to establish goals by working with the City Council at a Budget Planning Workshop held early each year. A long-range model is used to study property valuation, millage rate and their effect on funding. The largest single revenue in the General Fund, which is Ad Valorem Property Tax, is set at 4.3441 mills which will generate \$78,811,091. The Road & Bridge fund’s largest revenue is Local Option Gasoline Tax revenue which is slightly increasing. The Stormwater Fee is increased to \$178 for FY 23-24. The only normal growth in the Stormwater Fee revenue occurs when a vacant lot is built on providing \$44.50 per unit additional revenue. For several years, the rapid growth in the City and the utility system required increased staff and contractor crews to keep up with the demand for connections to the system. With the latest market trend of moderate growth, the Utility Department is requesting 15 additional FTEs to handle the increasing level of work.

Final approval of the annual budget by the City Council follows several levels of review. The original budget requests of the departments are first reviewed by the Management and Budget Director and later the City Manager. Revenue projections are made by studying multiple year trends for each revenue line item, considering population growth and the housing industry for revenues such as impact fees, building permits and inspection fees. As the updated property valuation is made available from the St. Lucie County property appraiser's office, the effect to the City's Ad Valorem Tax Revenues is reviewed. Through meetings with department heads, all departmental budgets are adjusted accordingly, so that a balanced budget is developed. The City Manager proposes a budget that meets the desired goals of the City Council for consideration. The Council conducts final review with any directed changes being made by City staff. A Balanced Budget exists when available revenues and resources (fund balance) equals the budgeted appropriations and contingencies.



City Council Budgetary Guidelines

- Operating Expenses - increased by 9.4% due to inflation.
- Golf Course Fund – limited increase in fees based on local market.
- Millage Rate – General Fund millage is adopted at 4.3441.
- Millage Rate – Crosstown Parkway CIP Voted Debt is adopted at 0.4943 Mill.
- Millage Rate – Road and Bridge Operating millage is adopted at 0.3616.
- Stormwater Fee – Increase of \$10.00 for Residential - \$178.00 and \$7.50 for undeveloped lot - \$133.50.
- Police Department Staffing - 1.60 officers per thousand of population – this component of Council policy is suspended. The adopted budget includes 26 new officers, resulting in a ratio of 1.36.
- Financial Contingency is set at 20% for the General Fund, 17% for the remaining operating funds, 50% for the Building Department Fund and 17% is set for the Medical Insurance Fund.

The City’s Council Budgetary Policy calls for 1.6 sworn officers per 1,000 of population. However the City Council suspended this component of their policy due to ongoing budget challenges. The adopted sworn staffing level for FY 2023-24 is 316. 30.84 new employees are being added to the Police Department, due to the growth of the City. 26 of the new employees are sworn officers. With an estimated population of 231,790 as of October 1, 2023, the officer per capita (1,000 residents) is 1.36.

Budgetary Structure

The City’s adopted budget is accounted for through individual funds with various departments, which are further broken down into divisions. The level of budgetary control is the department, thus allowing the City Manager, or his designee, to transfer budgeted amounts within a department budget, but this authority does not extend to transfer between funds; provided, however, that except in the case of an emergency, a fund budget may not be exceeded without prior approval of the City Council at a duly convened meeting. Appropriations are used as a means of budgetary control.

What is a Fiscal Year?

A fiscal year is twelve months starting October 1st through September 30th to which its annual operating budget applies. At the end of each fiscal year, the City determines its financial position and the results of its operation.

What is a Revenue?

Revenue is funding the City receives from a variety of sources such as property taxes, permit fees, grants, stormwater fees, franchise fees to pay for operating and capital expenses.

What is an Expenditure?

An expenditure is a disbursement of operating revenue for goods and services.

What is a Fund?

A fiscal and accounting entity with a self-balancing set of accounts.

What is an encumbrance?

The commitment of appropriated funds to purchase an item or service.



Strategic Plan

A strategic plan is a document used to communicate the organizations goals, the actions needed to achieve those goals and all other critical elements developed during the planning exercise.

Property Tax

What is a Property Tax?

Property Taxes are levied on both real and personal property according to the property’s valuation and tax rate. It is also called an ad valorem tax rate. The tax is determined by multiplying the taxable value of the property by the millage rate and then dividing the result by one thousand. The County Tax Collector is responsible under state law to collect all taxes imposed within the county.

What is a Mill of a Tax?

A mill is a rate of tax equal to \$1 for each \$1,000 of assessed property value. If your home has a taxable value of \$100,000 and the millage rate is \$1, then you pay \$100 in taxes.

How does Property Tax get calculated?

There are three factors for calculating the amount of property tax assessed on your house (or other property): the value of the property, the amount of value that is not subject to taxes (e.g., the homestead exemption), and the tax or millage rate.

According to State legislation, the county Property Appraiser calculates the value of each property in St. Lucie County as of January 1 each year. The appropriate exemptions are then applied to reach the final taxable value. The final taxable value is multiplied by the millage rates, i.e., City, County, School Board, and other taxing authorities to determine the amount of property taxes to be included in the November property tax bill. For example, if your taxable value after taking all exemptions is \$125,000 and the millage rate used to determine your taxes is 5.2000, then the City portion of your taxes would be \$650.00.

The calculation is performed by taking the taxable value (\$125,000), dividing by 1,000 and multiplying by the millage rate (5.40000).

$$\frac{\$125,000}{1,000} = \$125$$

$$\times 5.2000$$

$$= \$650.00$$

What is Rolled – Back Millage Rate?

The rolled-back millage rate is the millage rate that, when applied to the tax roll excluding new construction, would provide the same property tax revenue in adopted budget year as in the current year. It represents the millage level of no tax increase.

Budget Amendments

Any requests for a budget amendment to provide for unbudgeted expenditures, must be funded by additional revenues or unspent appropriations and must be approved by the City Council. Such requests are handled much like original budget requests in that they must be submitted to the Office of Management and Budget for consideration. If a funding source can be identified, the balanced budget amendment schedule is then presented to the City Manager for his/her review and approval. The amendment is then brought before the City Council at two regular meetings so that an appropriate ordinance is passed which requires two readings.

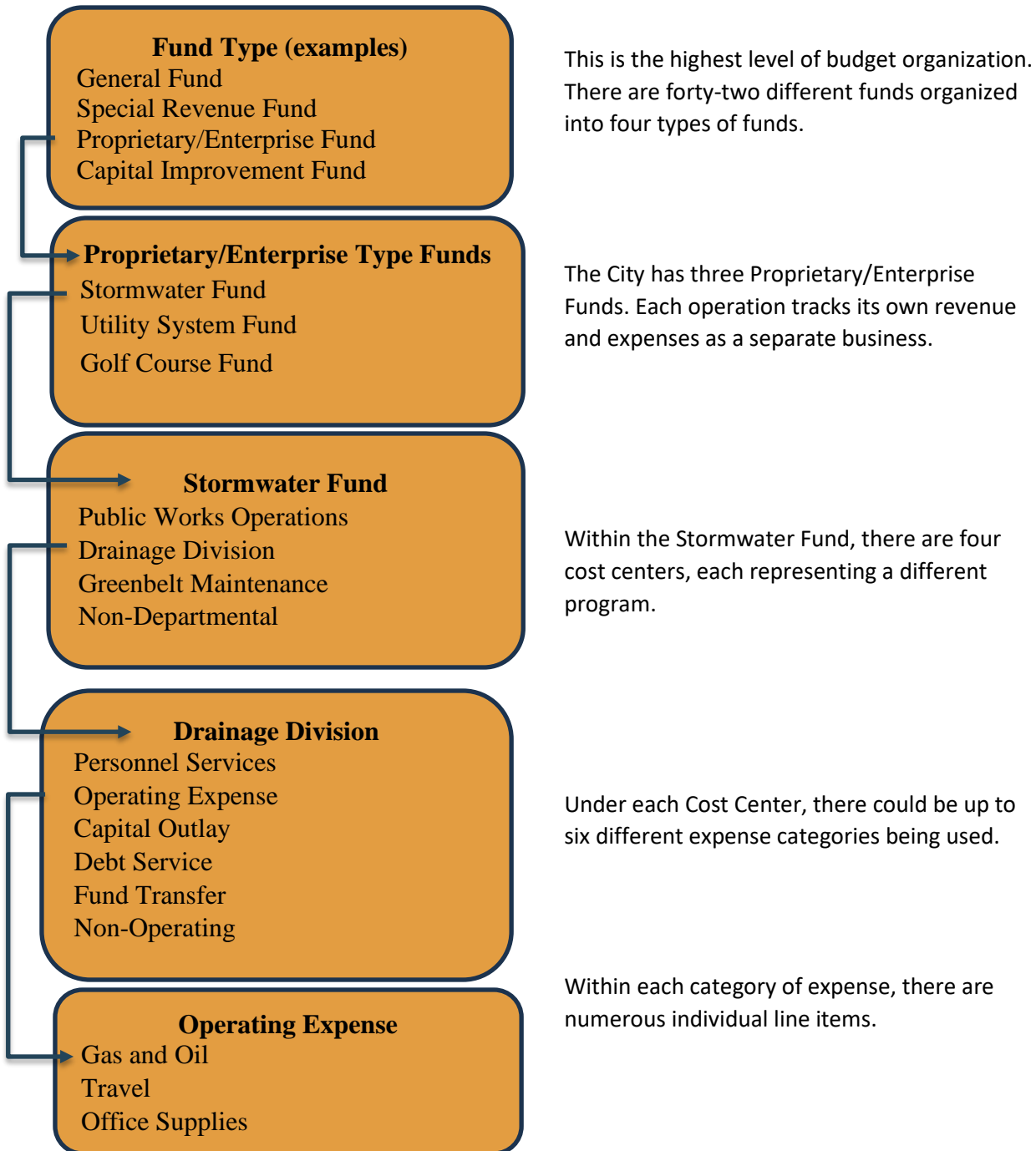
Basis of Budgeting

The City of Port St. Lucie develops its budget using the same basis as it is required to use for financial reporting, the modified accrual basis of accounting. Revenues are budgeted and will be recognized when they become measurable and available. Expenditures are budgeted and recognized when the liability is incurred. This accounting and budgeting basis apply to all the City’s governmental type funds, i.e., the General Fund and Special Revenue Funds. The City’s Stormwater Fund and Water and Sewer Utility Funds are exceptions to this, as they are proprietary funds and must be accounted for using the full accrual basis of accounting. Under this format, the two enterprise funds recognize revenues when earned and expenses are recognized when incurred regardless of when the actual cash flows occur.



BUDGET DOCUMENT STRUCTURE

The City’s Budget is organized into sections by fund type, cost center, category of expense and individual line items. Fund type is established by revenue and its purpose, such as Gas Tax for Road Programs. Cost centers are generally used to capture the cost of a program, such as the Drainage Division that performs drainage repairs. Categories of Expense group similar expenses such as salary and benefits into a category called Personnel Expense. Line Items are the most basic tracking method, such as Office Supplies.





CITY OF PORT ST. LUCIE
 BUDGET CALENDAR
 FISCAL YEAR 23-24

November 2022

- Fiscal Year 2023-24 Budget Planning Kickoff with Departments

| S | M | T | W | T | F | S |
|----|----|----|----|----|----|----|
| | | 1 | 2 | 3 | 4 | 5 |
| 6 | 7 | 8 | 9 | 10 | 11 | 12 |
| 13 | 14 | 15 | 16 | 17 | 18 | 19 |
| 20 | 21 | 22 | 23 | 24 | 25 | 26 |
| 27 | 28 | 29 | 30 | | | |

December 2022

- Capital Budget (CIP) Training and Workshops
- CIP Summary Sheets and Forms distributed to departments along with instructions

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| 11 | 12 | 13 | 14 | 15 | 16 | 17 |
| 18 | 19 | 20 | 21 | 22 | 23 | 24 |
| 25 | 26 | 27 | 28 | 29 | 30 | 31 |

January 2023

- OMB presents Budget Outlook to City Manager
- Operating Budget Training and Workshops

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| 8 | 9 | 10 | 11 | 12 | 13 | 14 |
| 15 | 16 | 17 | 18 | 19 | 20 | 21 |
| 22 | 23 | 24 | 25 | 26 | 27 | 28 |
| 29 | 30 | 31 | | | | |

February 2023

- Council Winter Workshop Review with City Manager
- City Council Winter Workshop

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| 19 | 20 | 21 | 22 | 23 | 24 | 25 |
| 26 | 27 | 28 | | | | |

March 2023

- Capital Budget Requests due to OMB
- City Council Strategic Planning Workshop
- OMB Review requested CIP Projects with Department Heads (CIP must be balanced) (All CIP requests need to link to the Council Goals and Strategic Plan)
- Review CIP Projects with Department Heads, City Manager and Management Team

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| 19 | 20 | 21 | 22 | 23 | 24 | 25 |
| 26 | 27 | 28 | 29 | 30 | 31 | |

April 2023

- Operating Budget requests due (entry in MUNIS for OMB review and compilation)
- CIP presented to City Council for tentative adoption
- Adoption of the Strategic Plan – budget proposals updated to reflect any changes/additions

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| 23 | 24 | 25 | 26 | 27 | 28 | 29 |
| 30 | | | | | | |

Revised: 8/8/23



CITY OF PORT ST. LUCIE
 BUDGET CALENDAR
 FISCAL YEAR 23-24

May 2023

- Preliminary budget review with City Manager and Executive Team
- Department budget reviews: meetings are held with City Manager, Executive and Budget Teams
- Estimated Taxable Property Value received from County Property Appraiser
- Review Estimated Taxable Value and list of requests for enhancements with City Manager

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| 21 | 22 | 23 | 24 | 25 | 26 | 27 |
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June 2023

- OMB Update Revenues
- Proposed Budget is drafted
- City Manager Proposed Budget submitted to City Council

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| 18 | 19 | 20 | 21 | 22 | 23 | 24 |
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July 2023

- Certify Taxable Value is received from Property Appraiser
- Summer Workshop Packet reviewed with City Manager

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| 16 | 17 | 18 | 19 | 20 | 21 | 22 |
| 23 | 24 | 25 | 26 | 27 | 28 | 29 |
| 30 | 31 | | | | | |

August 2023

- City Council Summer Workshop – City Manager Proposed Budget is reviewed
- Millage rate and public hearing (date, time & location) are set for TRIM notices to citizens and then forwarded to County Property Appraiser
- Ordinances and mailings for Street Lighting and Stormwater Fees
- Final adjustments to Proposed Budget as directed by City Council
- Notices of Utility Rates, if needed
- City Charter newspaper advertising

| S | M | T | W | T | F | S |
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| 20 | 21 | 22 | 23 | 24 | 25 | 26 |
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September 2023

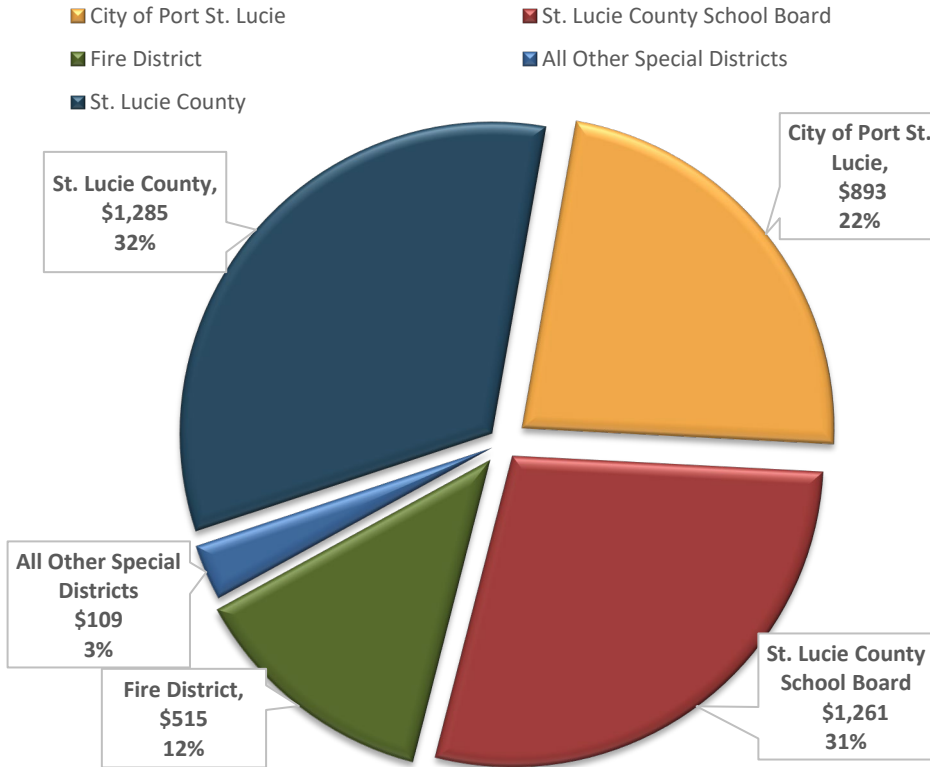
- First Public Hearing (TRIM requirement) on Proposed Budget
- Adopt proposed Millage Rate and Budget
- TRIM Newspaper Ad as required
- Second Public Hearing (TRIM requirement) and final adoption of Millage Rate and Budget

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| 17 | 18 | 19 | 20 | 21 | 22 | 23 |
| 24 | 25 | 26 | 27 | 28 | 29 | 30 |

Revised: 8/8/23



PROPERTY TAX BILL



| TAXABLE VALUE | FY 2023-24 |
|---|------------------|
| With the \$50,000 Homestead exemption (includes \$25,000 for schools) | \$221,661 |
| Taxable Amount | \$171,661 |
| Total City Taxes | \$893 |
| Schools | \$1,261 |
| County | \$1,285 |
| Fire Board | \$515 |
| All Others | \$109 |
| Total Tax Bill | \$ 4,063 |

Breakdown of Tax Bill based on \$221,661 Valuation

This graph clarifies the breakdown and distribution of a typical Ad Valorem Property Tax bill in the City of Port St. Lucie. In this example, a home with a taxable value of \$221,661 that qualifies for the \$50,000 homestead exemption as a primary residence will pay a total property tax bill of \$4,063. This chart is used as an example to show the distribution of where the tax dollars are used. The surprising point of interest for our constituents is that only 22% of their tax bill, \$893 in this example, remains in their local City budget. The largest portion of a tax bill goes to the St. Lucie County Government (\$1,297, 32%) and to the St. Lucie School Board (\$1,274, 31%).

How does Property Tax get calculated?

There are three factors for calculating the amount of property tax assessed on your house (or other property): the value of the property, the amount of value that is not subject to taxes (e.g., the homestead exemption), and the tax or millage rate.

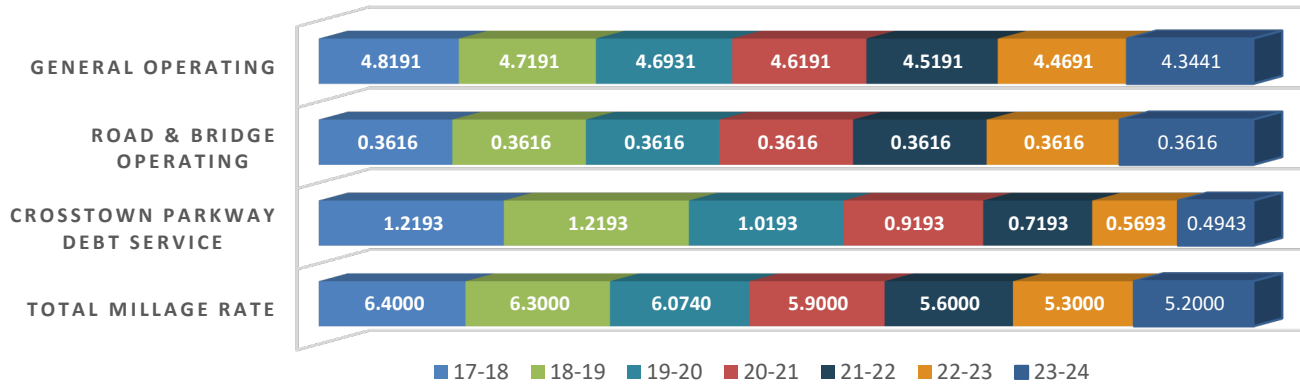
According to State legislation, the County Property Appraiser calculates the value of each property in St. Lucie County as of January 1 each year. The appropriate exemptions are then applied to reach the final taxable value. The final taxable value is multiplied by the millage rates, i.e., City, County, School Board, and other taxing authorities, to determine the amount of property taxes to be included in the November property tax bill. For example, if your taxable value after taking all exemptions is \$125,000 and the millage rate used to determine your taxes is 5.2000, then the City portion of your taxes would be \$650.00. The calculation is performed by taking the taxable value (\$125,000), dividing by 1,000 and multiplying by the millage rate (5.2000).

Step (1): $\frac{\$125,000}{1,000} = \125

Step (2): $\$125 \times 5.2000 = \650





MILLAGE RATES



The City’s millage rate is the tax rate charged against both residential and commercial properties within the City limits. It is formally called an Ad Valorem Tax Rate meaning that it is charged “per value”. All properties are assessed a taxable value by the County Property Appraiser. The tax millage rate is based upon a per \$1,000 of valuation. The tax bill for a piece of property is then calculated by multiplying the taxable value times the adopted millage rate(s). Millage rates are expressed for example as 1.2345 and are charged against the value in thousands. The basic formula is: (Appraised value/1,000) * millage rate). For example, if your home has a taxable value of \$100,000 and the millage rate is \$1, then you would pay \$100 in taxes.

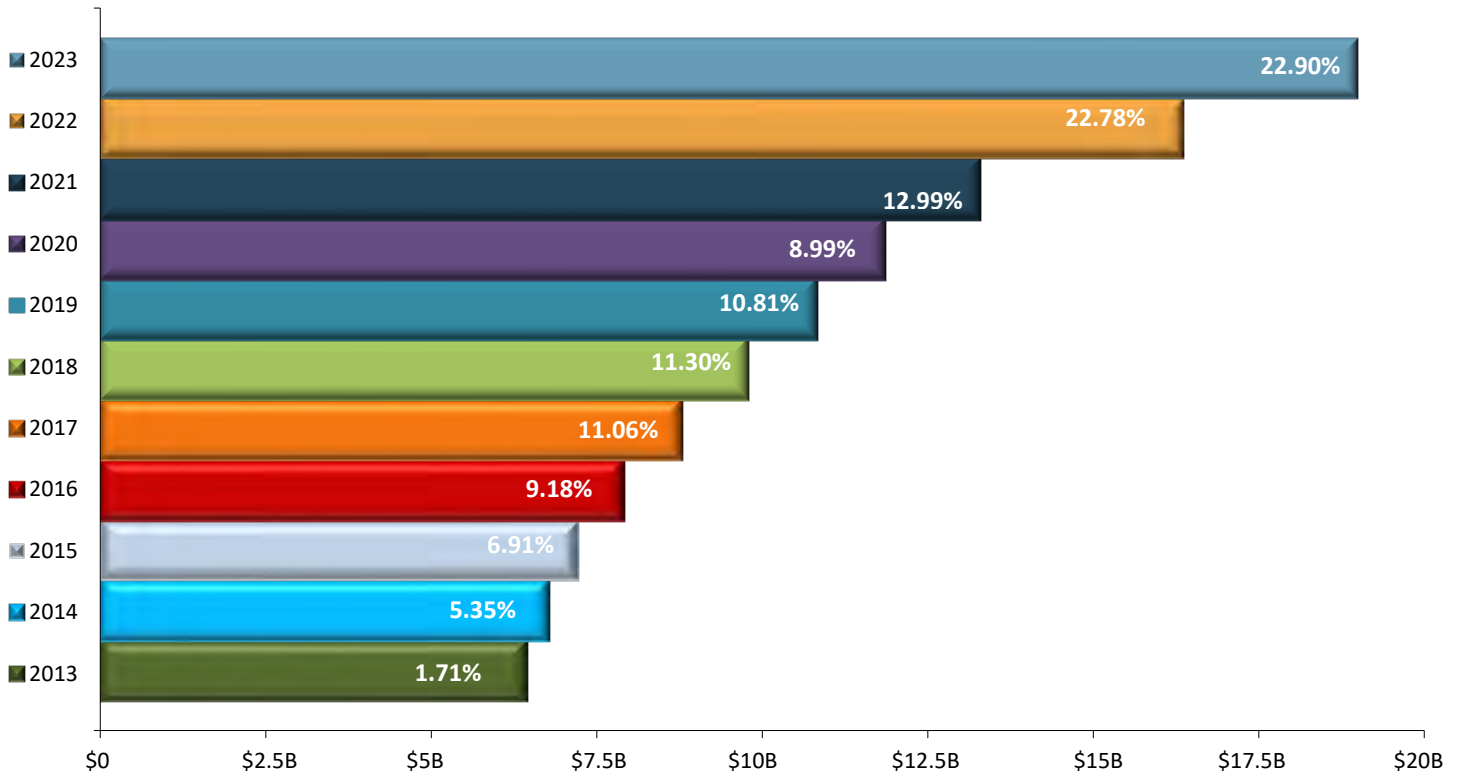
Residential property owners who use their home as their primary residence can apply for a \$50,000 homestead exemption, which drops their “billable” tax value by that amount. This chart shows five years of millage rates broken into the numerous programs that are funded by Ad Valorem Revenue. City Council has been committed to reducing the City’s tax rate for our Citizens over the last eight years.

The Adopted FY 2023-24 Budget is based on a decrease of 0.1000 for a new total millage rate of 5.2000.

| Impact of Millage Reduction on City Taxes for a Median Home with Homestead Exemption | FY 2022-23 TOTAL ADOPTED MILLAGE RATE 5.3000 MILLS | FY 2023-24 TOTAL ADOPTED MILLAGE RATE 5.2000 MILLS |
|---|--|--|
| The City’s total adopted property tax rate for FY 2023-24 is 5.2000, a reduction of 0.1000 from last year’s total tax rate. |  \$215,205 |  \$221,661 |
| Homestead Exemption Amount | (\$50,000) | (\$50,000) |
| Taxable Amount | \$165,205 | \$171,661 |
| Total City Millage Rate (Per \$1,000 of value) | 5.3000 | 5.2000 |
| Total City Taxes per Year | \$875.59 | \$892.64 |
| Difference with Adopted Millage Reduction | | \$17.05 |



PROPERTY VALUATION



This graph shows the property valuation for the City of Port St. Lucie, which is set by the St. Lucie County Property Appraiser and is an important demographic indicator for the community. The level of taxable valuation sets the tone for the development of the budget each year. The City of Port St. Lucie has been experiencing growth over the last five years after coming out of the Great Recession. A large number of new homes being built is pushing the total property valuation upward at more moderate levels than was experienced in the early 2000s. Most of the valuation increase is due to the strong real estate market. That served to increase the Ad Valorem Tax Revenues of the City in direct proportion.

The City has reached the peak values in 2021 experienced in 2007 at just over \$13 billion.

In FY 2008-09 through FY 2012-13 the experienced decreases in valuation that drove the property tax revenues lower and caused financial stress for the City. The recent ten-year trend of climbing taxable value is a positive indicator for the City and a reflection of the general economy.

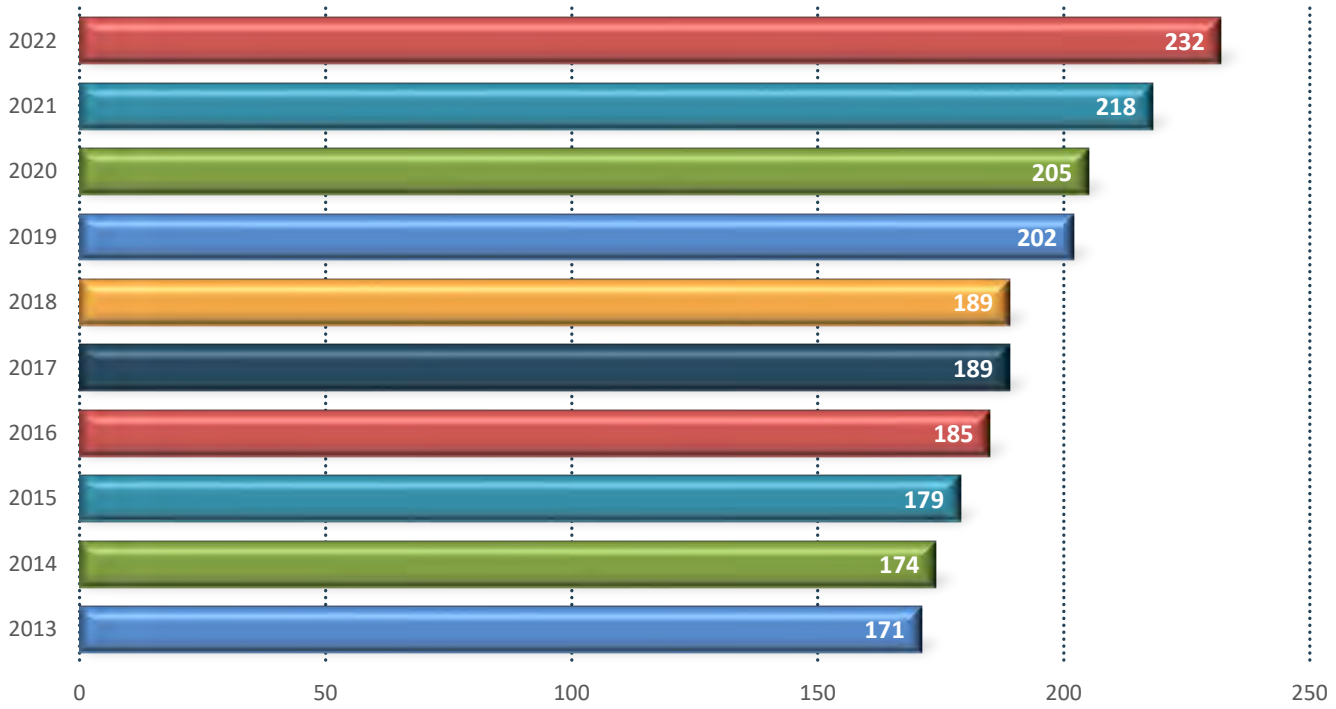
The FY 2023-24 adopted budget is based on the certified taxable value of \$20 million which is 22.9% greater than the prior year’s certified taxable value. This new taxable value is at 145.9% of the peak value established in 2007.

The overall gain in value will generate \$11,9 million in additional property tax revenue using the reduced millage rate of 5.2000.



POPULATION

231,790 Projected
in July of 2022



This population chart shows the strong growth pattern experienced by the City of Port St. Lucie. The City was incorporated in 1961 and our population was only 330 in 1970. However, our population is estimated to be 231,790 in July 2022. Annual increases had been averaging approximately 5,000; the last two years the City realized a jump of 20,000 new residents. Port St. Lucie is Florida’s sixth largest City by population and was once listed as one of the fastest growing cities in the nation. This level of growth in past years was the driving force behind the infrastructure needs of the City and increasing levels of service. Over the years, the Parks and Recreation, Police and Utility Departments have grown to reflect the growth of the community.

The first half of this time-period shows a more reasonable and steady growth although the pace of new residential construction is picking up which adds to the population. The City is again experiencing a growth spurt with new residential and commercial. Although growth has been rapid in recent years, we saw a slower pace at the end of 2022 and the first half of 2023. Overall, growth is still happening steadily and the City’s future continues to remain bright!



ECONOMICAL STATISTICS

Demographic & Economic Statistics: Last Ten Fiscal Year

| Fiscal Year | Personal Income (1) | Per Capita Personal Income (1) | Public School Enrollment (2) | Unemployment Percentage (1) |
|-------------|---------------------|--------------------------------|------------------------------|-----------------------------|
| 2013 | \$18,870,000,000 | \$43,188 | 26,045 | 9.1 % |
| 2014 | \$20,715,000,000 | \$46,672 | 26,327 | 7.3 % |
| 2015 | \$22,105,000,000 | \$48,727 | 26,266 | 6.0 % |
| 2016 | \$23,614,000,000 | \$50,134 | 26,299 | 5.8 % |
| 2017 | \$24,825,600,000 | \$51,824 | 26,755 | 4.7 % |
| 2018 | \$26,140,273,000 | \$54,228 | 26,523 | 3.9 % |
| 2019 | \$27,249,575,000 | \$55,691 | 26,272 | 3.5% |
| 2020 | \$29,281,758,000 | \$58,649 | 25,994 | 5.7% |
| 2021 | \$33,549,849,000 | \$66,630 | 26,020 | 4.2% |
| 2022 | n/a | n/a | 28,347 | 2.9% |

SOURCE: St. Lucie County Public School System; U.S. Department of Labor

NOTE: Public school and unemployment figures include Port St. Lucie only. All other figures cover the Port St. Lucie Metropolitan Statistical Area (MSA).

Construction Values: Last Ten Fiscal Years

| Fiscal Year | Residential Value | Number of Residential Units | Commercial Value | Number of Commercial Units |
|---|-------------------|-----------------------------|------------------|----------------------------|
| 2013 | \$50,306,661 | 430 | \$59,575,324 | 292 |
| 2014 | \$103,680,020 | 836 | \$21,290,019 | 276 |
| 2015 | \$121,984,614 | 928 | \$42,343,799 | 353 |
| 2016 | \$180,388,212 | 1,165 | \$163,062,804 | 328 |
| 2017 | \$207,284,671 | 1,492 | \$57,745,656 | 367 |
| 2018 | \$423,544,740 | 2,677 | \$101,604,785 | 232 |
| 2019 | \$503,001,543 | 2,546 | \$172,844,438 | 242 |
| 2020 | \$734,799,046 | 3,700 | \$51,397,804 | 200 |
| 2021 | \$1,020,908,161 | 4,885 | \$391,106,787 | 217 |
| 2022 | \$870,618,486 | 3,629 | \$580,313,398 | 237 |
| Current Year Increase (Decrease) over Prior Year | | | | |
| Quantity & Amount | (\$150,289,675) | (1,256) | \$189,206,611 | 20 |
| Percentage Change | (14.72)% | (25.71)% | 48.38% | 9.22% |

Source: City of Port St. Lucie Building Department.

Note: The construction permit data is fiscal year (October 1 – September 30)



Principal Employers in St. Lucie County

| Employers | 2022 | | | 2012 | | |
|---------------------------------------|----------------|------|--------------------------|---------------|------|--------------------------|
| | Employees | Rank | Percentage of Total Jobs | Employees | Rank | Percentage of Total Jobs |
| St. Lucie County School Board | 5,253 | 1 | 3.36% | 4,478 | 1 | 6.58% |
| Publix | 2,003 | 2 | 1.28% | 1,327 | 6 | 1.95% |
| Lawnwood/HCA Medical | 1,712 | 3 | 1.10% | 2,200 | 2 | 3.23% |
| Cleveland Clinic Martin Health | 1,500 | 4 | 0.96% | | | |
| City of Port St. Lucie | 1,363 | 5 | 0.87% | 1,075 | 7 | 1.58% |
| Walmart Distribution Center | 1,273 | 6 | 0.81% | 1,569 | 5 | 2.30% |
| St. Lucie County | 791 | 7 | 0.51% | 1,594 | 4 | 2.34% |
| Indian River State College | 734 | 8 | 0.47 | 1,884 | 3 | 2.77% |
| Florida Power and Light Co. | 610 | 9 | 0.39% | 1,000 | 8 | 1.47% |
| Pursuit Boats | 684 | 10 | 0.44% | | | |
| QVC | | | | 994 | 9 | 1.46% |
| Liberty Health Group, Inc. | | | | 920 | 10 | 1.35% |
| Total | 15,923 | | 10.19% | 17,041 | | 25.03% |
| Total Jobs Available | 156,228 | | | 68,098 | | |

Sources: City of Port St. Lucie Annual Consolidated Financial Report.

Note: State and Federal employers are not ranked. Information listed is for St. Lucie County only- specific City only information is not available. This graph uses the most recent County and EDC data available.



STAFFING OVERVIEW

Staffing levels are determined based on the approved budget, which allocates funds for the authorized positions. A significant portion of operating budgets is dedicated to salaries and benefits, making staffing levels a pivotal aspect of the budgetary process. In response to economic downturns and a decline in taxable value, measures were implemented to manage expenditures, resulting in reductions in staffing costs. These measures encompassed pay rate freezes and increased employee health insurance contributions. Additionally, the City underwent a 21% overall reduction in staffing levels during this period. The fluctuations in Full-Time Equivalent (FTEs) within the General Fund closely mirror the trajectory of property tax revenue, which stands as the primary revenue source within this fund.

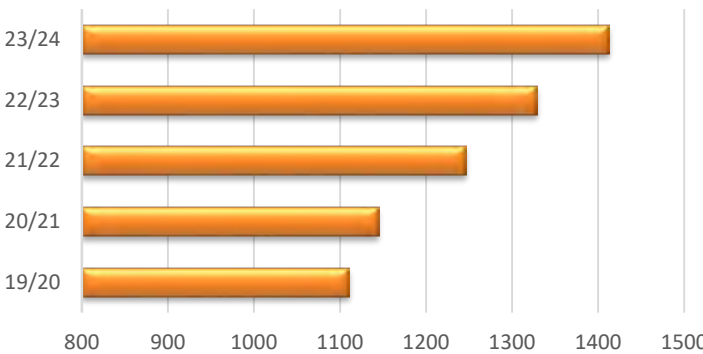
The City of Port St. Lucie’s adopted FY 2023-24 Budget allows for a staffing level of 1,412.08 FTE’s (Full Time Equivalent). That is a net increase of 82.74 FTE’s.

For budget purposes, staff positions are counted and measured using an FTE (Full Time Equivalent) basis. One FTE is a budgeted position that is scheduled for 80 work hours in a two-week pay period. By gathering payroll data on the number of hours being paid during the year, the budgeted number of FTE’s can be compared to the number of actual FTEs used. A monthly report tracks these variances and can identify vacancies, which represent savings, and identify any over staffing that might accidentally occur. During the years of staffing cuts many departments were able to drop vacant positions and minimize actual layoffs. With the difficult financial position of the City, the Council suspended the Police Sworn staffing policy of 1.6 officers per thousand of population.

The current sworn staffing level in FY 2023-24 is 316 which establishes a staffing ratio of 1.36 with the estimated population of 231,790.

The following pages represent a listing of the total number of full-time and part-time positions approved along with the position title. Included is a summary listing of adopted FTE increases by fund and department. Positions are converted to full time equivalent with 80 hours per two-week pay period equaling 1.0 FTE. This allows tracking of man-hours which controls salaries being paid.

City of Port St. Lucie Staff Changes





TOTAL CITYWIDE ADOPTED FTE'S BY DEPARTMENT - FY 2023-24

| (FULL-TIME EQUIVALENT) | | | | |
|---|---------------|---------------|---------------|--------------|
| | PRIOR | CURRENT | ADOPTED | INCREASE |
| | FY 2021-22 | FY 2022-23 | FY 2023-24 | (DECREASE) |
| GENERAL FUND DEPARTMENTS | | | | |
| 1100-CITY COUNCIL | 2.00 | 2.00 | 2.00 | 0.00 |
| 1200-CITY MANAGER | 10.00 | 11.00 | 11.00 | 0.00 |
| 1210-CITY CLERK | 9.00 | 9.00 | 9.00 | 0.00 |
| 1300- FINANCE | 33.63 | 35.63 | 37.63 | 2.00 |
| 1310-HUMAN RESOURCES | 16.63 | 16.83 | 17.83 | 1.00 |
| 1311- COMMUNICATIONS | 10.00 | 12.20 | 13.20 | 1.00 |
| 1312-NEIGHBORHOOD SERVICES | 2.81 | 2.80 | 2.60 | -0.20 |
| 1320-INFORMATION SERVICES | 32.00 | 33.00 | 38.00 | 5.00 |
| 1330-OFFICE OF MANAGEMENT & BUDGET | 11.00 | 13.00 | 14.00 | 1.00 |
| 1400-CITY ATTORNEY | 16.50 | 18.00 | 18.00 | 0.00 |
| 1500-PLANNING & ZONING | 15.80 | 15.80 | 16.80 | 1.00 |
| 2105-POLICE OPERATIONAL SUPPORT SERVICES | 33.00 | 29.00 | 32.00 | 3.00 |
| 2110-POLICE ADMINISTRATION | 9.00 | 9.00 | 10.00 | 1.00 |
| 2111-POLICE PROFESSIONAL STANDARDS | 18.00 | 27.00 | 28.00 | 1.00 |
| 2112-POLICE SPECIAL INVESTIGATION UNIT | 19.00 | 21.00 | 23.00 | 2.00 |
| 2115-POLICE DETECTIVE | 41.00 | 47.00 | 49.00 | 2.00 |
| 2123-POLICE DOMESTIC VIOLENCE | 3.00 | 3.00 | 3.00 | 0.00 |
| 2130-POLICE OPERATIONS/PATROL | 186.00 | 192.00 | 210.00 | 18.00 |
| 2131-POLICE NPB DISTRICT SUPPORT | 14.50 | 16.00 | 16.00 | 0.00 |
| 2134-POLICE SCHOOL CROSSING GUARDS | 15.39 | 15.39 | 17.23 | 1.84 |
| 2135-NEIGHBORHOOD SERVICES - CODE COMPLIANCE | 25.25 | 25.45 | 28.20 | 2.75 |
| 2139-POLICE - NPB TRAFFIC UNIT | 10.00 | 10.00 | 12.00 | 2.00 |
| 2500-EMERGENCY MANAGEMENT | 2.00 | 2.20 | 3.20 | 1.00 |
| 2910-NEIGHBORHOOD SERVICES - NUISANCE ABTEMENT | 0.00 | 0.00 | 0.00 | 0.00 |
| 3900-PUBLIC WORKS - KPSLB | 4.00 | 7.00 | 10.00 | 3.00 |
| 4135-FACILITIES MAINTENANCE | 18.00 | 20.00 | 20.725 | 0.73 |
| 5100-INTERNS | 1.08 | 0.50 | 0.50 | 0.00 |
| 5200-OFFICE OF ECONOMIC DEVELOPMENT | 1.00 | 1.00 | 1.00 | 0.00 |
| 6200-POLICE ANIMAL CONTROL | 12.50 | 13.50 | 13.50 | 0.00 |
| 7200-PARKS AND RECREATION - RECREATION | 14.696 | 14.776 | 14.336 | -0.44 |
| 7201-PARKS AND RECREATION - AIROSO COMMUNITY CENTER | 8.90 | 8.90 | 9.90 | 1.00 |
| 7202-PARKS AND RECREATION - GYMNASIUM | 5.90 | 7.625 | 7.625 | 0.00 |
| 7205-PARKS AND RECREATION - ADMINISTRATION | 7.00 | 7.00 | 7.00 | 0.00 |
| 7210-PARKS AND RECREATION - PARKS | 54.325 | 60.05 | 72.225 | 12.175 |
| 7215-PARKS AND RECREATION - BOTANICAL GARDENS | 1.725 | 5.45 | 6.45 | 1.00 |
| 7216-PARKS AND RECREATION - MCCARTY RANCH | 1.00 | 1.00 | 1.00 | 0.00 |
| 7235-PARKS AND RECREATION - TURF MAINTENANCE | 7.00 | 7.00 | 7.00 | 0.00 |
| 7500-MIDFLORIDA EVENT CENTER | 22.745 | 22.745 | 23.745 | 1.00 |
| 7502-PARKS AND RECREATION - FITNESS CENTER | 7.36 | 7.360 | 7.175 | -0.19 |
| 7503-PARKS AND RECREATION - RECREATION | 12.96 | 13.415 | 12.730 | -0.68 |
| FUND TOTAL | 715.70 | 763.62 | 826.60 | 62.98 |



TOTAL CITYWIDE ADOPTED FTE'S BY DEPARTMENT - FY 2023-24

| | PRIOR FY 2021-22 | CURRENT FY 2022-23 | ADOPTED FY 2023-24 | INCREASE (DECREASE) |
|---|---------------------|-----------------------|-----------------------|------------------------|
| PUBLIC WORKS DEPARTMENTS (104 AND 401 FUNDS) | | | | |
| 4105-OPERATIONS | 24.00 | 25.00 | 26.00 | 1.00 |
| 4118-REGULATORY | 12.00 | 16.00 | 16.00 | 0.00 |
| 4121-TRAFFIC | 22.00 | 23.00 | 23.00 | 0.00 |
| 4125-STREETS | 12.00 | 12.00 | 12.00 | 0.00 |
| 4126-DRAINAGE | 47.00 | 48.00 | 48.00 | 0.00 |
| 4127-GREENWAY/WATERWAY MAINTENANCE | 11.00 | 11.00 | 11.00 | 0.00 |
| FUND TOTAL | 128.00 | 135.00 | 136.00 | 1.00 |
| SOLID WASTE OPERATING FUND #106 | | | | |
| 3410 - SOLID WASTE OPERATING | 0.00 | 0.00 | 11.00 | 11.00 |
| FUND TOTAL | 0.00 | 0.00 | 11.00 | 11.00 |
| BUILDING DEPARTMENT FUND #110 | | | | |
| 2405-ADMINISTRATION | 16.50 | 16.50 | 16.50 | 0.00 |
| 2410-LICENSING | 7.00 | 7.00 | 7.00 | 0.00 |
| 2415-PERMITTING | 13.00 | 13.00 | 13.00 | 0.00 |
| 2420-INSPECTIONS | 38.00 | 41.00 | 43.00 | 2.00 |
| 2425-PLANS REVIEW | 18.00 | 20.00 | 20.00 | 0.00 |
| FUND TOTAL | 92.50 | 97.50 | 99.50 | 2.00 |
| NPES FUND - FUND #112 | | | | |
| 4126-DRAINAGE | 1.00 | 1.00 | 1.00 | 0.00 |
| FUND TOTAL | 1.00 | 1.00 | 1.00 | 0.00 |
| NSP3 -FUND #114 | | | | |
| 5500-NSP3 ADMINISTRATION | 0.05 | 0.05 | 0.00 | -0.05 |
| FUND TOTAL | 0.05 | 0.05 | 0.00 | -0.05 |
| NSP - FUND #116 | | | | |
| 5510-NSP ADMINISTRATION | 0.05 | 0.05 | 0.20 | 0.15 |
| FUND TOTAL | 0.05 | 0.05 | 0.20 | 0.15 |
| C.D.B.G. FUND # 118 | | | | |
| 5910-CDBG ADMINISTRATION | 2.20 | 2.20 | 3.00 | 0.80 |
| FUND TOTAL | 2.20 | 2.20 | 3.00 | 0.80 |



TOTAL CITYWIDE ADOPTED FTE'S BY DEPARTMENT - FY 2023-24

| | PRIOR FY 2021-22 | CURRENT FY 2022-23 | ADOPTED FY 2023-24 | INCREASE (DECREASE) |
|--|---------------------|-----------------------|-----------------------|------------------------|
| S.H.I.P. FUND #119 | | | | |
| 5510-SHIP | 1.20 | 1.20 | 1.60 | 0.40 |
| FUND TOTAL | 1.20 | 1.20 | 1.60 | 0.40 |
| NEIGHBORHOOD IMPROVEMENT FUND #127 | | | | |
| 5510-SHIP | 1.25 | 1.25 | 0.80 | -0.45 |
| FUND TOTAL | 1.25 | 1.25 | 0.80 | -0.45 |
| COMMUNITY REDEVELOPMENT AGENCY FUND #175 | | | | |
| 5210-COMMUNITY REDEVELOPMENT AGENCY (CRA) | 2.00 | 2.00 | 2.00 | 0.00 |
| FUND TOTAL | 2.00 | 2.00 | 2.00 | 0.00 |
| HALF-CENT SALES TAX - 310 | | | | |
| 4105-OPERATIONS | 1.00 | 1.00 | 1.00 | 0.00 |
| FUND TOTAL | 1.00 | 1.00 | 1.00 | 0.00 |
| GOLF COURSE FUND #421 | | | | |
| 7250-MAINTENANCE | 5.00 | 5.275 | 5.275 | 0.00 |
| 7251-OPERATIONS | 4.90 | 4.90 | 4.90 | 0.00 |
| FUND TOTAL | 9.90 | 10.175 | 10.175 | 0.00 |
| UTILITY DEPARTMENT FUNDS | | | | |
| 1340-ADMINISTRATION | 9.00 | 12.20 | 12.20 | 0.00 |
| 1346-CUSTOMER SERVICE | 28.50 | 27.00 | 27.00 | 0.00 |
| 1347-BILLING | 7.00 | 7.00 | 7.00 | 0.00 |
| 1348-METER READER | 10.00 | 10.00 | 11.00 | 1.00 |
| 1350-TECHNICAL SERVICES | 15.50 | 16.00 | 17.00 | 1.00 |
| 1355-UTILITY - ENGINEERING | 7.50 | 10.00 | 9.00 | -1.00 |
| 1360-MAPPING | 11.00 | 13.00 | 13.00 | 0.00 |
| 1375-INSPECTIONS | 18.00 | 22.00 | 23.00 | 1.00 |
| 1380-LAB | 8.00 | 8.00 | 8.00 | 0.00 |
| 3310-WATER SERVICES-PLANT | 13.00 | 13.00 | 14.00 | 1.00 |
| 3311-WATER SERVICES-CROSS CONNECTION | 8.00 | 8.00 | 9.00 | 1.00 |
| 3312-JEA WATER FACILITIES | 8.00 | 8.00 | 8.00 | 0.00 |
| 3316 WATER DISTRIBUTION/PREVENTATIVE MAINTENANCE | 21.50 | 22.00 | 23.00 | 1.00 |
| 3345-WAREHOUSE | 9.00 | 11.00 | 12.00 | 1.00 |
| 3360-MAINTENANCE | 7.00 | 7.00 | 8.00 | 1.00 |
| 3370-INFLOW AND INFILTRATION | 7.00 | 7.00 | 7.00 | 0.00 |
| 3380-LIFTSTATIONS | 17.00 | 17.00 | 17.00 | 0.00 |
| 3390-TELEMETRY & INSTRUMENTATION | 19.00 | 21.00 | 22.00 | 1.00 |
| 3512-WP WASTEWATER PLANT | 8.00 | 8.00 | 8.00 | 0.00 |



TOTAL CITYWIDE ADOPTED FTE'S BY DEPARTMENT - FY 2023-24

| | PRIOR FY 2021-22 | CURRENT FY 2022-23 | ADOPTED FY 2023-24 | INCREASE (DECREASE) |
|---|---------------------|-----------------------|-----------------------|------------------------|
| UTILITY DEPARTMENT FUNDS-CONTINUED | | | | |
| 3513-GALDES WASTEWATER TREATMENT PLANT | 10.00 | 10.00 | 10.00 | 0.00 |
| 3515-SEWER FIELD CONNECTIONS | 2.00 | 0.00 | 0.00 | 0.00 |
| 3516-WASTEWATER COLLECTION/PREVENTATIVE MAINTENANCE | 29.00 | 29.00 | 40.00 | 11.00 |
| 3560-WASTEWATER MAINTENANCE | 6.00 | 6.00 | 6.00 | 0.00 |
| FUND TOTAL | 279.00 | 292.20 | 311.20 | 19.00 |
| UTILITY CONNECTION FUND #439 | | | | |
| 3315 WATER DISTRIBUTION | 3.00 | 3.00 | 3.00 | 0.00 |
| 3515 WATER COLLECTION | 8.00 | 8.00 | 4.00 | -4.00 |
| FUND TOTAL | 11.00 | 11.00 | 7.00 | -4.00 |
| MEDICAL INSURANCE FUND #605 | | | | |
| 1900-MEDICAL INSURANCE GENERAL GOVERNMENT | 0.00 | 1.00 | 1.00 | 0.00 |
| FUND TOTAL | 0.00 | 1.00 | 1.00 | 0.00 |
| SOLID WASTE FUND #620 | | | | |
| 3410-GENERAL SOLID WASTE | 1.09 | 10.09 | 0.00 | -10.09 |
| FUND TOTAL | 1.09 | 10.09 | 0.00 | -10.09 |
| CITY TOTAL | 1,245.94 | 1,329.34 | 1,412.08 | 82.74 |

*Positions are converted to Full-Time Equivalent with 80 hours per two-week pay period equaling 1.0 FTE. This allows tracking of manhours which controls salaries being paid. Total positions for Police does not include Parks Officers charged directly to Parks & Recreation.



SUMMARY OF NEW POSITIONS ADOPTED BUDGET - FY 2023-24

| GENERAL FUND DEPARTMENTS – 001 FUND | | |
|---------------------------------------|-------|---|
| 1300-FINANCE | 1.00 | Accountant II |
| 1300-FINANCE | 1.00 | Lien Specialist III |
| 1310-HUMAN RESOURCES | 1.00 | HR Generalist III |
| 1311-COMMUNICATIONS | 1.00 | Content Strategist |
| 1320-INFORMATION TECHNOLOGY | 1.00 | IT Security Technician I-III |
| 1320-INFORMATION TECHNOLOGY | 1.00 | Technology Purchasing Agent |
| 1320-INFORMATION TECHNOLOGY | 1.00 | IT Business Intelligence Analyst |
| 1320-INFORMATION TECHNOLOGY | 2.00 | IT Utility Locator |
| 2500-EMERGENCY MANAGEMENT | 1.00 | Emergency Management Specialist II |
| 1330-OFFICE OF MANAGEMENT & BUDGET | 1.00 | Procurement Contracts Specialist |
| 1500-PLANNING | 1.00 | Planning Technician |
| 2135-NEIGHBORHOOD SERVICES | 1.00 | Code Compliance Specialist (Administrative) |
| 2135-NEIGHBORHOOD SERVICES | 1.00 | Code Compliance Officer, Residential |
| 3900-KPSL BEAUTIFUL | 1.00 | Project Coordinator, KPSLB |
| 3900-KPSL BEAUTIFUL | 2.00 | Maintenace Worker, KPSLB (Pressure Washing Crew) |
| 4135-FACILITIES MAINTENANCE | 0.73 | Administrative Assistant P/T |
| POLICE DEPARTMENT | | |
| 2105-P.D.-OPERATIONAL SUPPORT SERV. | 1.00 | Asset & Inventory Specialist |
| 2105-P.D.-OPERATIONAL SUPPORT SERV. | 1.00 | Police Assistant Operations & Administrative Manager |
| 2105-P.D.-OPERATIONAL SUPPORT SERV. | 1.00 | Police Administrative Assistant & Operations Division |
| 2111-P.D.-PROFESSIONAL STANDARDS | 1.00 | Training Coordinator |
| 2112-P.D.- SPECIAL INVESTIGATION UNIT | 2.00 | Special Investigations Detective |
| 2115-P.D.-CRIMINAL INV. DIV. (CID) | 2.00 | Detective - Criminal Investigation Division |
| 2115-P.D.-CRIMINAL INV. DIV. (CID) | 1.00 | Detective Sergeant - Criminal Investigation Division |
| 2130-P.D.-NEIGHBORHOOD PATROL (NPB) | 12.00 | Police Officer - NPB Road Patrol (District 5) |
| 2130-P.D.-NEGHBORHOOD PATROL (NPB) | 6.00 | Police Sergeant - NPB Road Patrol Supervisor (District 5) |
| 2134-P.D.-Crossing Guards | 1.84 | School Crossing Guard (8 @ .23 Each) |
| 2139- P.D.-Traffic Unit | 2.00 | Traffic Officer |
| PARKS AND RECREATION | | |
| 7205-P&R ADMINISTRATION | 1.00 | Financial Specialist |
| 7210-P&R PARKS DIVISION | 5.00 | Parks Maintenance Worker I - Tradition Regional Park |
| 7210-P&R PARKS DIVISION | 2.00 | Park Leader - Tradition Regional Sports Complex |
| 7210-P&R PARKS DIVISION | 2.18 | P/T Maintenance Worker I - Tradition Regional Park |
| 7210-P&R PARKS DIVISION | 1.00 | Turf/Landscape Specialist - Tradition Regional Park |
| 7210-P&R PARKS DIVISION | 1.00 | Turf/Landscape Supervisor- Tradition Regional Park |
| 7210-P&R PARKS DIVISION | 1.00 | Parks Coordinator - McChesney Park |
| MIDFLORIDA Event Center | | |
| 7500-MIDFLORIDA Event Center | 1.00 | Event Specialist |
| GENERAL FUND TOTAL | | 62.74 |



SUMMARY OF NEW POSITIONS ADOPTED BUDGET - FY 2023-24

| BUILDING DEPARTMENT -110 FUND | | |
|---|---------------|--|
| 2420-INSPECTIONS | 2.00 | Building Construction Inspector I |
| BUILDING FUND TOTAL | 2.00 | |
| UTILITY SYSTEMS -431 FUND | | |
| 1348-METER READERS | 1.00 | Water Meter Technician |
| 1350-UTILITY ENGINEERING COMMERCIAL | 1.00 | Project Manager |
| 1375-INSPECTORS | 1.00 | Utility Locator |
| 3310-PINEVILLE WATER TREATMENT PLANT | 1.00 | Water Treatment Plant Operator Trainee |
| 3311-CROSS CONNECTION | 1.00 | Cross Connection Technician |
| 3316-WATER PREVENTITIVE MAINTENANCE | 1.00 | Field Technician Trainee |
| 3345-WAREHOUSE | 1.00 | Warehouse Technician |
| 3380-LIFT STATIONS | 1.00 | Field Technician Trainee |
| 3390-TELEMETRY AND INSTRUMENTATION | 1.00 | SCADA Technician |
| 3516-WASTEWATER COLLECTION/PREVENTATIVE MAINTENANCE | 6.00 | Field Technician Trainee |
| UTILITY SYSTEMS FUND TOTAL | 15.00 | |
| PUBLIC WORKS FUND | | |
| 4105-OPERATIONS R&B | 1.00 | Special Project Coordinator, CIP & Sales Tax Project Group |
| PUBLIC WORKS FUND TOTAL | 1.00 | |
| 118 - COMMUNITY DEVELOPMENT BLOCK GRANT | | |
| 5910 - C.D.G.B. | 2.00 | Code Compliance Officer, Commercial Properties |
| | 2.00 | |
| TOTAL 2023-24 ADOPTED (Citywide new positions) | 82.740 | |



**LISTING OF POSITIONS -
 FY 2023-24 ADOPTED BUDGET**

| GENERAL FUND DEPARTMENTS | | | |
|--|-----------------------|-----------------------|-----------------------------------|
| | CURRENT FY 2022-23 | ADOPTED FY 2023-24 | INCREASE (DECREASE) OVER PY |
| 1100 CITY COUNCIL | | | |
| Executive Assistant to the City Manager | 2.00 | 2.00 | 0.00 |
| | 2.00 | 2.00 | 0.00 |
| 1200 CITY MANAGER | | | |
| 1PSL Coordinator/ Executive Assistant | 1.00 | 1.00 | 0.00 |
| Assistant City Manager | 2.00 | 2.00 | 0.00 |
| Chief Assistant City Manager | 1.00 | 1.00 | 0.00 |
| City Manager | 1.00 | 1.00 | 0.00 |
| Deputy City Manager | 2.00 | 2.00 | 0.00 |
| Executive Assistant /Project Coordinator | 1.00 | 1.00 | 0.00 |
| Grants/Strategic Initiatives Project Manager | 1.00 | 1.00 | 0.00 |
| Senior Executive Administrator | 1.00 | 1.00 | 0.00 |
| Strategic Initiatives Director | 1.00 | 1.00 | 0.00 |
| | 11.00 | 11.00 | 0.00 |
| 1210 CITY CLERK | | | |
| Agenda Coordinator | 1.00 | 1.00 | 0.00 |
| Assistant City Clerk | 1.00 | 1.00 | 0.00 |
| City Clerk | 1.00 | 1.00 | 0.00 |
| Deputy City Clerk II | 2.00 | 2.00 | 0.00 |
| Deputy City Clerk II/Board Liaison And Committee Coordinator | 1.00 | 1.00 | 0.00 |
| Deputy City Clerk III | 1.00 | 1.00 | 0.00 |
| Office Manager | 1.00 | 1.00 | 0.00 |
| Records Coordinator | 1.00 | 1.00 | 0.00 |
| | 9.00 | 9.00 | 0.00 |
| 1300 FINANCE | | | |
| Accountant I | 2.00 | 3.63 | 1.63 |
| Accountant II | 0.00 | 1.00 | 1.00 |
| Accounting Clerk | 0.63 | 0.00 | -0.63 |
| Accounting Clerk II | 2.00 | 2.00 | 0.00 |
| Accounting Manager | 1.00 | 1.00 | 0.00 |
| Assessment & Property Tax Assessment Manager Supervisor | 1.00 | 1.00 | 0.00 |
| Assessment & Property Tax Manager | 1.00 | 1.00 | 0.00 |
| Assistant Accounting Manager | 0.00 | 1.00 | 1.00 |
| Assistant Manager, Finance Administration | 1.00 | 1.00 | 0.00 |
| Business Tax Analyst | 1.00 | 1.00 | 0.00 |
| Business Tax Compliance Officer | 1.00 | 1.00 | 0.00 |
| Business Tax Coordinator | 0.00 | 1.00 | 1.00 |
| Business Tax Manager | 1.00 | 1.00 | 0.00 |
| Capital Assets Accountant | 1.00 | 1.00 | 0.00 |
| Chief Financial Officer | 1.00 | 1.00 | 0.00 |
| Deputy Director - Finance | 1.00 | 1.00 | 0.00 |
| Executive Project Manager | 1.00 | 1.00 | 0.00 |
| Finance Director | 1.00 | 1.00 | 0.00 |
| Finance Investment Manager | 1.00 | 1.00 | 0.00 |
| Finance Operations Administrator | 1.00 | 1.00 | 0.00 |
| Lien Division Manager | 1.00 | 1.00 | 0.00 |
| Lien Specialist III | 0.00 | 1.00 | 1.00 |
| Management Analyst II | 1.00 | 0.00 | -1.00 |
| Management Analyst II | 0.00 | 0.00 | 0.00 |
| Office Manager | 0.00 | 0.00 | 0.00 |
| Payroll Assistant Manager | 1.00 | 1.00 | 0.00 |
| Payroll Manager | 1.00 | 1.00 | 0.00 |
| Payroll Specialist I | 1.00 | 1.00 | 0.00 |
| Pension Plan Administrator | 1.00 | 1.00 | 0.00 |
| Pension Plan Specialist | 1.00 | 0.00 | -1.00 |
| Purchasing Card Coordinator | 1.00 | 1.00 | 0.00 |
| Retirement Analyst | 1.00 | 2.00 | 1.00 |
| Retirement Specialist | 1.00 | 1.00 | 0.00 |



**LISTING OF POSITIONS -
 FY 2023-24 ADOPTED BUDGET**

| GENERAL FUND DEPARTMENTS - CONTINUED | | | |
|---|-----------------------|-----------------------|-----------------------------------|
| | CURRENT FY 2022-23 | ADOPTED FY 2023-24 | INCREASE (DECREASE) OVER PY |
| FINANCE DEPARTMENT - CONTINUED | | | |
| Senior Accountant | 2.00 | 1.00 | -1.00 |
| Senior Business Analyst | 1.00 | 1.00 | 0.00 |
| Special Assesment Accountant | 2.00 | 1.00 | -1.00 |
| Special Assesment Coordinator | 1.00 | 1.00 | 0.00 |
| SR Special Assessment Accountant | 1.00 | 1.00 | 0.00 |
| | 35.63 | 37.63 | 2.00 |
| 1310 HUMAN RESOURCES | | | |
| Administrative Assistant (shared with five departments) | 0.20 | 0.20 | 0.00 |
| Assistant Director - Human Resources | 1.00 | 1.00 | 0.00 |
| Assistant Recruitment Manager | 1.00 | 1.00 | 0.00 |
| Claims Subrogation Specialist | 0.00 | 0.00 | 0.00 |
| Customer Service Specialist | 0.63 | 0.63 | 0.00 |
| Deputy Director - Human Resources | 1.00 | 1.00 | 0.00 |
| Director - Human Resources | 1.00 | 1.00 | 0.00 |
| Director - Risk Management | 1.00 | 1.00 | 0.00 |
| Human Resources Analyst | 1.00 | 1.00 | 0.00 |
| Human Resources Generalist II | 1.00 | 1.00 | 0.00 |
| Human Resources Generalist III | 0.00 | 2.00 | 2.00 |
| Human Resources Generalist Trainee | 0.00 | 0.00 | 0.00 |
| Human Resources Manager, Benefits | 1.00 | 1.00 | 0.00 |
| Manager - Human Resources | 2.00 | 1.00 | -1.00 |
| Manager - Human Resources | 0.00 | 0.00 | 0.00 |
| Manager, Risk Management | 1.00 | 1.00 | 0.00 |
| Office Manager | 1.00 | 1.00 | 0.00 |
| Organizational Development Specialist | 1.00 | 1.00 | 0.00 |
| Recruitment Manager | 1.00 | 1.00 | 0.00 |
| Risk Management Analyst | 1.00 | 1.00 | 0.00 |
| Training & Development Coordinator HR | 1.00 | 1.00 | 0.00 |
| | 16.83 | 17.83 | 1.00 |
| 1311 COMMUNICATIONS | | | |
| Administrative Assistant (shared with five departments) | 0.20 | 0.20 | 0.00 |
| Brand Strategist | 1.00 | 0.00 | -1.00 |
| Brand Strategist/Project Manager | 1.00 | 1.00 | 0.00 |
| Communications Director | 1.00 | 1.00 | 0.00 |
| Communications Liason | 1.00 | 1.00 | 0.00 |
| Content Strategist | 0.00 | 1.00 | 1.00 |
| Creative Team Manager | 1.00 | 1.00 | 0.00 |
| Digital Technology Coordinator | 1.00 | 1.00 | 0.00 |
| Digital Video Producer | 1.00 | 1.00 | 0.00 |
| Digital Video Team Manager | 1.00 | 1.00 | 0.00 |
| Engagement Manager | 1.00 | 1.00 | 0.00 |
| Graphic & Digital Content Specialist | 1.00 | 1.00 | 0.00 |
| Innovation Strategist, Communications | 1.00 | 1.00 | 0.00 |
| Project Manager | 0.00 | 0.00 | 0.00 |
| Social Media Manager | 0.00 | 1.00 | 1.00 |
| Special Asst. To City Mgr./Chief Communications Officer | 0.00 | 0.00 | 0.00 |
| Webmaster | 1.00 | 1.00 | 0.00 |
| | 12.20 | 13.20 | 1.00 |
| 1312 NEIGHBORHOOD SERVICES | | | |
| Budget Specialist | 0.00 | 0.30 | 0.30 |
| Community Services Redevelopment Coordinator | 0.30 | 0.30 | 0.00 |
| Director, NSD | 0.00 | 0.30 | 0.30 |
| Deputy Director, NSD | 0.90 | 0.30 | -0.60 |
| Housing Specialist | 0.30 | 0.20 | -0.10 |
| Manager Community Services & Grant | 0.00 | 0.00 | 0.00 |
| Neighborhood Services Director | 0.30 | 0.70 | 0.40 |
| Project Coordinator | 1.00 | 0.50 | -0.50 |
| | 2.80 | 2.60 | -0.20 |



**LISTING OF POSITIONS -
 FY 2023-24 ADOPTED BUDGET**

| GENERAL FUND DEPARTMENTS - CONTINUED | | | |
|---|-----------------------|-----------------------|-----------------------------------|
| | CURRENT FY 2022-23 | ADOPTED FY 2023-24 | INCREASE (DECREASE) OVER PY |
| 1320 INFORMATION SERVICES | | | |
| Application Support Specialist | 1.00 | 1.00 | 0.00 |
| Assistant Director - Information Technology | 1.00 | 1.00 | 0.00 |
| Principal Database Architect | 0.00 | 1.00 | 1.00 |
| Business Intelligence Analyst II | 1.00 | 0.00 | -1.00 |
| Chief Information Officer | 1.00 | 1.00 | 0.00 |
| Cloud Services Administrator | 1.00 | 2.00 | 1.00 |
| Cloud Services Manager | 1.00 | 1.00 | 0.00 |
| Data Center Manager | 1.00 | 1.00 | 0.00 |
| Fiber Infrastructure Administrator | 1.00 | 1.00 | 0.00 |
| GIS Developer I | 1.00 | 1.00 | 0.00 |
| I.T. Manager | 1.00 | 1.00 | 0.00 |
| Information Security Officer | 1.00 | 1.00 | 0.00 |
| I.T. Business Intelligence Analyst | 0.00 | 1.00 | 1.00 |
| IT Security Technician I - III | 1.00 | 2.00 | 1.00 |
| I.T. Utility Locator | 0.00 | 2.00 | 2.00 |
| Mobile Developer | 0.00 | 0.00 | 0.00 |
| Network Administrator | 1.00 | 1.00 | 0.00 |
| Network Infrastructure Administrator | 1.00 | 1.00 | 0.00 |
| PC Technician | 1.00 | 0.00 | -1.00 |
| Project Coordinator | 0.00 | 0.00 | 0.00 |
| Security Analyst | 1.00 | 0.00 | -1.00 |
| Security Analyst I | 1.00 | 2.00 | 1.00 |
| Senior GIS Developer | 1.00 | 1.00 | 0.00 |
| Principal Software Architect | 1.00 | 1.00 | 0.00 |
| Service Desk Supervisor, MIS | 1.00 | 1.00 | 0.00 |
| Service Desk Support Technician I | 4.00 | 5.00 | 1.00 |
| Service Desk Support Technician II | 1.00 | 0.00 | -1.00 |
| Software Developer I | 1.00 | 0.00 | -1.00 |
| Software Developer II | 3.00 | 3.00 | 0.00 |
| Software Developer III | 1.00 | 2.00 | 1.00 |
| Special Projects Supervisor | 0.00 | 0.00 | 0.00 |
| Technical Operations Manager | 1.00 | 1.00 | 0.00 |
| Technology Purchasing Agent | 1.00 | 2.00 | 1.00 |
| Teclom Systems Administrator | 1.00 | 1.00 | 0.00 |
| | 33.00 | 38.00 | 5.00 |
| 1330 OFFICE OF MANAGEMENT & BUDGET | | | |
| Budget Management Analyst | 1.00 | 0.00 | -1.00 |
| Budget Management Analyst II | 0.00 | 1.00 | 1.00 |
| Budget Manager | 1.00 | 1.00 | 0.00 |
| Director - Office of Management & Budget | 1.00 | 1.00 | 0.00 |
| Office Manager | 1.00 | 1.00 | 0.00 |
| Procurement Agent I | 4.00 | 5.00 | 1.00 |
| Procurement Agent II | 1.00 | 0.00 | -1.00 |
| Procurement Contracts Specialist | 0.00 | 1.00 | 1.00 |
| Procurement Contracts Manager | 1.00 | 1.00 | 0.00 |
| Procurement Division Assistant Director | 1.00 | 1.00 | 0.00 |
| Procurement Manager | 1.00 | 1.00 | 0.00 |
| Sr. Management & Budget Analyst | 1.00 | 1.00 | 0.00 |
| | 13.00 | 14.00 | 1.00 |
| 1400 CITY ATTORNEY | | | |
| Accounting Clerk | 1.00 | 1.00 | 0.00 |
| Chief Assistant City Attorney | 0.00 | 0.00 | 0.00 |
| City Attorney | 1.00 | 1.00 | 0.00 |
| Deputy City Attorney | 6.00 | 6.00 | 0.00 |
| Paralegal I | 1.00 | 1.00 | 0.00 |
| Paralegal III | 3.00 | 3.00 | 0.00 |
| Senior Legal Secretary | 2.00 | 2.00 | 0.00 |
| Sr. Deputy City Attorney | 4.00 | 4.00 | 0.00 |
| | 18.00 | 18.00 | 0.00 |



**LISTING OF POSITIONS -
 FY 2023-24 ADOPTED BUDGET**

| GENERAL FUND DEPARTMENTS - CONTINUED | | | |
|--|-----------------------|-----------------------|-----------------------------------|
| | CURRENT FY 2022-23 | ADOPTED FY 2023-24 | INCREASE (DECREASE) OVER PY |
| 1500 PLANNING | | | |
| Administrative Assistant | 0.80 | 0.80 | 0.00 |
| Assistant Director - Planning & Zoning | 1.00 | 1.00 | 0.00 |
| Deputy City Manager | 0.00 | 0.00 | 0.00 |
| Division Director - Planning and Zoning | 1.00 | 1.00 | 0.00 |
| Electronic Records/Impact Fee Specialist | 1.00 | 1.00 | 0.00 |
| Financial Specialist | 1.00 | 1.00 | 0.00 |
| Office Manager | 1.00 | 1.00 | 0.00 |
| Mobility Impact Fee Coordinator | 0.00 | 1.00 | 1.00 |
| Planner I | 1.00 | 2.00 | 1.00 |
| Planner II | 3.00 | 3.00 | 0.00 |
| Planner III | 3.00 | 2.00 | -1.00 |
| Planning Technician | 1.00 | 2.00 | 1.00 |
| Senior Planner | 1.00 | 1.00 | 0.00 |
| Trasportation Planner | 1.00 | 0.00 | -1.00 |
| | 15.80 | 16.80 | 1.00 |
| 2105 P.D. OPERATIONAL SUPPORT SERVICES | | | |
| Asset & Inventory Specialist | 0.00 | 1.00 | 1.00 |
| Assistant Chief of Police | 1.00 | 1.00 | 0.00 |
| Purchasing Buyer | 1.00 | 1.00 | 0.00 |
| Court Liaison | 1.00 | 1.00 | 0.00 |
| Evidence Manager | 0.00 | 0.00 | 0.00 |
| Lieutenant | 0.00 | 0.00 | 0.00 |
| Operations & Administration Manager - Police | 1.00 | 1.00 | 0.00 |
| PD Public Service Specialist I, II & III | 10.00 | 10.00 | 0.00 |
| Police Administrative Assistant & Operations Division | 0.00 | 1.00 | 1.00 |
| Police Operations & Administrative Manager | 0.00 | 1.00 | 1.00 |
| Police Fleet Radio System Coordinator | 1.00 | 1.00 | 0.00 |
| Project Manager - Police | 1.00 | 1.00 | 0.00 |
| Public Service Specialist | 0.00 | 0.00 | 0.00 |
| Public Service Specialist Manager | 1.00 | 1.00 | 0.00 |
| Records Manager | 1.00 | 1.00 | 0.00 |
| Records Specialist | 7.00 | 7.00 | 0.00 |
| Redaction Coordinator Body Worn Cameras | 2.00 | 2.00 | 0.00 |
| Sergeant | 0.00 | 0.00 | 0.00 |
| SR. Redaction Records Coordinator Body Worn Cameras | 1.00 | 1.00 | 0.00 |
| Volunteer Coordinator | 1.00 | 1.00 | 0.00 |
| | 29.00 | 32.00 | 3.00 |
| 2110 P.D. ADMINISTRATION | | | |
| Administrator - Police Department | 1.00 | 1.00 | 0.00 |
| Chief of Police | 1.00 | 1.00 | 0.00 |
| Financial Specialist | 2.00 | 2.00 | 0.00 |
| Grant/Budget Analyst | 1.00 | 1.00 | 0.00 |
| Manager, PD Personnel Liaison | 1.00 | 1.00 | 0.00 |
| Off Duty Detail/Telestaff Coordinator | 1.00 | 1.00 | 0.00 |
| Office Manager | 1.00 | 1.00 | 0.00 |
| Recruitment Officer | 0.00 | 0.00 | 0.00 |
| Sergeant | 1.00 | 1.00 | 0.00 |
| Training Coordinator | 0.00 | 1.00 | 1.00 |
| | 9.00 | 10.00 | 1.00 |
| 2111 P.D. PROFESSIONAL STANDARDS | | | |
| Administrative Assistant - IA, Staff Services & Evidence | 4.00 | 3.00 | -1.00 |
| Civilian Background Investigator | 3.00 | 3.00 | 0.00 |
| Crime & Intelligence Analyst - Levels I, II, & III | 5.00 | 5.00 | 0.00 |
| Evidence Technician | 2.00 | 2.00 | 0.00 |
| Lieutenant - Evidence | 1.00 | 1.00 | 0.00 |
| Police Commander - Professional Standards | 1.00 | 1.00 | 0.00 |
| Police Officer | 6.00 | 6.00 | 0.00 |
| Recruit/Background Investigation Officer | 0.00 | 2.00 | 2.00 |
| Sergeant - Accountability & Analysis | 1.00 | 1.00 | 0.00 |



**LISTING OF POSITIONS -
 FY 2023-24 ADOPTED BUDGET**

| GENERAL FUND DEPARTMENTS - CONTINUED | | | |
|---|-----------------------|-----------------------|-----------------------------------|
| | CURRENT FY 2022-23 | ADOPTED FY 2023-24 | INCREASE (DECREASE) OVER PY |
| 2111 P.D. PROFESSIONAL STANDARDS - CONTINUED | | | |
| Sergeant - Evidence | 0.00 | 1.00 | 1.00 |
| Sergeant - Internal Affairs | 0.00 | 1.00 | 1.00 |
| Sergeant - Staff Services | 4.00 | 1.00 | -3.00 |
| Training Coordinator | 0.00 | 1.00 | 1.00 |
| | 27.00 | 28.00 | 1.00 |
| 2112 P.D. SPECIAL INVESTIGATION UNIT | | | |
| Administrative Assistant | 1.00 | 1.00 | 0.00 |
| Lieutenant SID | 1.00 | 1.00 | 0.00 |
| Police Commander | 1.00 | 1.00 | 0.00 |
| Police Officer -Detectives | 15.00 | 15.00 | 0.00 |
| Sergeant | 3.00 | 3.00 | 0.00 |
| Special Investigations Detective | 0.00 | 2.00 | 2.00 |
| | 21.00 | 23.00 | 2.00 |
| 2115 P.D. DETECTIVE | | | |
| Administrative Assistant | 1.00 | 1.00 | 0.00 |
| Crime Scene Investigator I | 1.00 | 1.00 | 0.00 |
| Crime Scene Investigator II | 4.00 | 4.00 | 0.00 |
| Crime Scene Unit Manager | 1.00 | 1.00 | 0.00 |
| Detective: Criminal Investigation Division | 0.00 | 1.00 | 1.00 |
| Detective: Missing Persons/Threat Assesment | 0.00 | 0.00 | 0.00 |
| Latent Fingerprint Examiner II /CSI | 0.00 | 0.00 | 0.00 |
| Lieutenant CID | 1.00 | 1.00 | 0.00 |
| Police Commander | 1.00 | 1.00 | 0.00 |
| Police Officer (Detectives) | 33.00 | 33.00 | 0.00 |
| Sergeant | 5.00 | 6.00 | 1.00 |
| | 47.00 | 49.00 | 2.00 |
| 2123 P.D. DOMESTIC VIOLENCE | | | |
| Victim Assistant | 2.00 | 2.00 | 0.00 |
| Victim Assistant Coordinator | 1.00 | 1.00 | 0.00 |
| | 3.00 | 3.00 | 0.00 |
| 2130 P.D. OPERATIONS/PATROL | | | |
| Administrative Assistant | 1.00 | 1.00 | 0.00 |
| Assistant Chief of Police | 1.00 | 1.00 | 0.00 |
| Civillian Traffic Crash Investigator | 2.00 | 2.00 | 0.00 |
| Lieutenant | 6.00 | 6.00 | 0.00 |
| Police Commander | 2.00 | 2.00 | 0.00 |
| Police Officer | 155.00 | 167.00 | 12.00 |
| Sergeant | 25.00 | 31.00 | 6.00 |
| | 192.00 | 210.00 | 18.00 |
| 2131 P.D. NPB DISTRICT SUPPORT | | | |
| Assistant Director - PAL | 1.00 | 1.00 | 0.00 |
| Administrative Assistant | 1.00 | 1.00 | 0.00 |
| Crime Prevention Specialist | 1.00 | 1.00 | 0.00 |
| Juvenile Services Specialist | 0.00 | 0.00 | 0.00 |
| Lieutenant - NPB District Support | 1.00 | 1.00 | 0.00 |
| Model Traffic Stop Coordinator | 1.00 | 1.00 | 0.00 |
| Pal Director | 1.00 | 1.00 | 0.00 |
| Police Commander | 1.00 | 1.00 | 0.00 |
| Police Officer | 8.00 | 8.00 | 0.00 |
| Program Assistant - PAL | 0.00 | 0.00 | 0.00 |
| Sergeant | 1.00 | 1.00 | 0.00 |
| | 16.00 | 16.00 | 0.00 |
| 2134 P.D. SCHOOL CROSSING GUARDS | | | |
| School Crossing Guards | 14.39 | 16.23 | 1.84 |
| Supervisor - Crossing Guards | 1.00 | 1.00 | 0.00 |
| | 15.39 | 17.23 | 1.84 |



**LISTING OF POSITIONS -
 FY 2023-24 ADOPTED BUDGET**

| GENERAL FUND DEPARTMENTS - CONTINUED | | | |
|---|-----------------------|-----------------------|-----------------------------------|
| | CURRENT FY 2022-23 | ADOPTED FY 2023-24 | INCREASE (DECREASE) OVER PY |
| 2135 NEIGHBORHOOD SERVICES - CODE COMPLIANCE | | | |
| Administrative Assistant | 1.00 | 1.00 | 0.00 |
| Administrative Assistant (shared with five departments) | 0.20 | 0.20 | 0.00 |
| Assistant Director Neighborhood Services | 1.00 | 1.00 | 0.00 |
| Budget Specialist | 1.00 | 1.50 | 0.50 |
| Code Compliance Officers | 16.00 | 18.00 | 2.00 |
| Housing Specialist | 0.05 | 0.00 | -0.05 |
| Manager - Neighborhood Services | 1.00 | 1.00 | 0.00 |
| Neighborhood Services Director | 0.20 | 0.50 | 0.30 |
| Project Coordinator | 2.00 | 2.00 | 0.00 |
| Supervisor - Code Compliance | 3.00 | 3.00 | 0.00 |
| | 25.45 | 28.20 | 2.75 |
| 2139 P.D. - NPB TRAFFIC UNIT | | | |
| Sergeant | 2.00 | 2.00 | 0.00 |
| Traffic Officer | 8.00 | 10.00 | 2.00 |
| | 10.00 | 12.00 | 2.00 |
| 2500 EMERGENCY MANAGEMENT | | | |
| Administrative Assistant (shared with five departments) | 0.20 | 0.20 | 0.00 |
| Emergency Management Specialist II | 0.00 | 1.00 | 1.00 |
| Emergency Operations Administrator | 1.00 | 1.00 | 0.00 |
| Emergency Operations Project Coordinator | 1.00 | 1.00 | 0.00 |
| | 2.20 | 3.20 | 1.00 |
| 3900 PUBLIC WORKS - KPSLB | | | |
| Community Services Administrator | 1.00 | 1.00 | 0.00 |
| Crew Leader, KPSLB | 1.00 | 1.00 | 0.00 |
| KPSLB Program Supervisor | 1.00 | 1.00 | 0.00 |
| Maintenance Worker - KPSLB | 4.00 | 6.00 | 2.00 |
| Project Coordinator - KPSLB | 0.00 | 1.00 | 1.00 |
| | 7.00 | 10.00 | 3.00 |
| 4135 FACILITIES MAINTENANCE | | | |
| Administrative Assistant P/T | 0.00 | 0.725 | 0.725 |
| Administrative Operations Coordinator | 1.00 | 1.00 | 0.00 |
| Aquatics Maint./Construction Div. Coordinator | 1.00 | 1.00 | 0.00 |
| Building Facilities Coordinator | 1.00 | 1.00 | 0.00 |
| Carpenter | 0.00 | 0.00 | 0.00 |
| Contract Specialist | 0.00 | 0.00 | 0.00 |
| Facilities Lead | 2.00 | 2.00 | 0.00 |
| Facilities Maintenance Director | 1.00 | 1.00 | 0.00 |
| Facilities Maintenance Worker I | 3.00 | 3.00 | 0.00 |
| Facilities Maintenance Worker II & III | 2.00 | 2.00 | 0.00 |
| Fleet Manager, FAC Maintenance | 1.00 | 1.00 | 0.00 |
| HVAC Maintenance Technician | 0.00 | 0.00 | 0.00 |
| HVAC Maintenance Technician I | 1.00 | 1.00 | 0.00 |
| HVAC Maintenance Technician III | 1.00 | 1.00 | 0.00 |
| HVAC Supervisor | 1.00 | 1.00 | 0.00 |
| Project Manager | 1.00 | 1.00 | 0.00 |
| SR. Project Manager, Facilities | 1.00 | 1.00 | 0.00 |
| Supervisor | 1.00 | 1.00 | 0.00 |
| Supervisor, Building/Facilities Maintenance | 2.00 | 2.00 | 0.00 |
| | 20.00 | 20.725 | 0.725 |
| 5100 INTERNS | | | |
| Summer Youth Worker | 0.50 | 0.50 | 0.00 |
| Summer Youth Worker | 0.00 | 0.00 | 0.00 |
| | 0.50 | 0.50 | 0.00 |
| 5200 OFFICE OF ECONOMIC DEVELOPMENT | | | |
| Economic Development Administrator | 1.00 | 1.00 | 0.00 |
| | 1.00 | 1.00 | 0.00 |



**LISTING OF POSITIONS -
 FY 2023-24 ADOPTED BUDGET**

| GENERAL FUND DEPARTMENTS - CONTINUED | | | |
|--|-----------------------|-----------------------|-----------------------------------|
| | CURRENT FY 2022-23 | ADOPTED FY 2023-24 | INCREASE (DECREASE) OVER PY |
| 6200 P.D. ANIMAL CONTROL | | | |
| Administrative Assistant | 1.00 | 1.00 | 0.00 |
| Administrator-Animal Control | 1.00 | 1.00 | 0.00 |
| Animal Control Officer | 7.00 | 7.00 | 0.00 |
| Animal Control Operations Manager | 2.00 | 2.00 | 0.00 |
| Kennel Technician P/T | 0.50 | 0.50 | 0.00 |
| Supervisor Animal Control | 2.00 | 2.00 | 0.00 |
| | 13.50 | 13.50 | 0.00 |
| 7200 PARKS AND RECREATION - RECREATION | | | |
| Assistant Camp Coordinator | 0.00 | 1.00 | 1.00 |
| Event & Service Coordinator | 0.00 | 0.00 | 0.00 |
| P/T Recreation Aide | 0.725 | 0.00 | -0.725 |
| P/T Recreation Aide | 0.725 | 0.725 | 0.00 |
| Recreation Leader | 1.00 | 1.00 | 0.00 |
| Recreation Specialist | 1.00 | 1.00 | 0.00 |
| Recreation Specialist | 1.00 | 1.00 | 0.00 |
| Special Events Administrator | 1.00 | 1.00 | 0.00 |
| Special Events Coordinator | 2.00 | 2.00 | 0.00 |
| Summer Camp Aide | 0.91 | 0.91 | 0.00 |
| Summer Camp Director | 1.52 | 1.52 | 0.00 |
| Summer Camp Leader | 2.526 | 2.175 | -0.35 |
| Summer Camp Youth Worker | 2.37 | 2.006 | -0.36 |
| | 14.776 | 14.336 | -0.44 |
| 7201 PARKS AND RECREATION - AIROSO COMMUNITY CENTER | | | |
| Deputy Director - Recreation | 1.00 | 1.00 | 0.00 |
| Event Leader | 1.00 | 2.00 | 1.00 |
| Event Specialist | 1.00 | 1.00 | 0.00 |
| Maintenance Worker I | 1.00 | 1.00 | 0.00 |
| P/T Recreation Aide | 0.725 | 0.725 | 0.000 |
| P/T Recreation Aide | 0.725 | 0.725 | 0.00 |
| P/T Recreation Aide | 0.725 | 0.725 | 0.00 |
| P/T Recreation Aide | 0.725 | 0.725 | 0.000 |
| Recreation Administrator | 1.00 | 1.00 | 0.00 |
| Recreation Supervisor | 1.00 | 1.00 | 0.00 |
| | 8.90 | 9.90 | 1.00 |
| 7202 PARKS AND RECREATION - GYMNASIUM | | | |
| Customer Service Specialist | 1.00 | 1.00 | 0.00 |
| P/T Recreation Aide | 0.725 | 0.725 | 0.00 |
| P/T Recreation Aide | 0.725 | 0.725 | 0.00 |
| P/T Recreation Aide | 0.725 | 0.725 | 0.00 |
| P/T Recreation Aide | 0.725 | 0.725 | 0.00 |
| P/T Recreation Aide | 0.725 | 0.725 | 0.00 |
| Recreation Leader | 1.00 | 1.00 | 0.00 |
| Recreation Manager | 1.00 | 1.00 | 0.00 |
| Recreation Supervisor | 1.00 | 1.00 | 0.00 |
| | 7.625 | 7.625 | 0.00 |
| 7205 PARKS AND RECREATION - ADMINISTRATION | | | |
| Administrative Assistant | 1.00 | 1.00 | 0.00 |
| Deputy Director - Parks & Recreation | 1.00 | 1.00 | 0.00 |
| Director - Parks & Recreation | 1.00 | 1.00 | 0.00 |
| Financial Specialist | 1.00 | 2.00 | 1.00 |
| Office Manager | 1.00 | 0.00 | -1.00 |
| Project Manager - Administration | 1.00 | 1.00 | 0.00 |
| Project Manager - Parks & Recreation | 1.00 | 1.00 | 0.00 |
| | 7.00 | 7.00 | 0.00 |



**LISTING OF POSITIONS -
 FY 2023-24 ADOPTED BUDGET**

| GENERAL FUND DEPARTMENTS - CONTINUED | | | |
|--|-----------------------|-----------------------|-----------------------------------|
| | CURRENT FY 2022-23 | ADOPTED FY 2023-24 | INCREASE (DECREASE) OVER PY |
| 7210 PARKS AND RECREATION - PARKS | | | |
| Asst Director - Parks & Recreation | 1.00 | 1.00 | 0.00 |
| Crew Leader - Parks & Recreation | 1.00 | 1.00 | 0.00 |
| Deputy Director - Parks | 1.00 | 1.00 | 0.00 |
| Manager - Park Operations | 2.00 | 2.00 | 0.00 |
| Manager - Personnel Liaison | 1.00 | 0.00 | -1.00 |
| Maintenance Worker I | 24.60 | 34.875 | 10.275 |
| Maintenance Worker I/Roving Crew | 3.00 | 0.00 | -3.00 |
| Maintenance Worker II | 3.00 | 2.00 | -1.00 |
| P/T Maintenance Worker I - Tradition Regional Park | 0.00 | 2.175 | 2.175 |
| P/T Park Attendant | 1.45 | 1.45 | 0.00 |
| Park Leader | 5.00 | 7.00 | 2.00 |
| Park Maintenance Worker | 3.00 | 1.725 | -1.28 |
| Parks Administrator | 0.00 | 0.00 | 0.00 |
| Parks Coordinator | 2.00 | 2.00 | 0.00 |
| Police Officer | 2.00 | 3.00 | 1.00 |
| Project Coordinator - Parks & Recreation | 1.00 | 1.00 | 0.00 |
| Project Manager, Parks & Recreation | 1.00 | 1.00 | 0.00 |
| Safety & Training Coordinator | 1.00 | 1.00 | 0.00 |
| Senior Project Manager | 1.00 | 0.00 | (1.00) |
| Supervisor - Park Operations | 1.00 | 1.00 | 0.00 |
| Supervisor - Parks & Recreation | 5.00 | 6.00 | 1.00 |
| Parks Coordinator - McChesney Park | 0.00 | 1.000 | 1.00 |
| Turf/Landscape Specialist - Tradition Regional Park | 0.00 | 1.000 | 1.00 |
| Turf/Landscape Supervisor - Tradition Regional Park | 0.00 | 1.000 | 1.00 |
| | 60.05 | 72.225 | 12.175 |
| 7215 PARKS AND RECREATION - BOTANICAL GARDENS | | | |
| Maintenance Worker I | 1.450 | 2.725 | 1.275 |
| Maintenance Worker I | 3.00 | 1.725 | -1.28 |
| Park Leader | 1.000 | 2.000 | 1.00 |
| | 5.45 | 6.45 | 1.00 |
| 7216 PARKS AND RECREATION - McCARTY RANCH | | | |
| Maintenance Worker I | 1.00 | 1.00 | 0.00 |
| | 1.00 | 1.00 | 0.00 |
| 7235 PARKS AND RECREATION - TURF MAINTENANCE | | | |
| Irrigation Specialist | 1.00 | 1.00 | 0.00 |
| Maintenance Worker I | 3.00 | 3.00 | 0.00 |
| Parks Maintenance Worker II | 1.00 | 1.00 | 0.00 |
| Parks Maintenance Worker III | 0.00 | 0.00 | 0.00 |
| Turf/Landscape Specialist | 1.00 | 1.00 | 0.00 |
| Turf/Landscape Supervisor - Parks & Recreation | 1.00 | 1.00 | 0.00 |
| | 7.00 | 7.00 | 0.00 |
| 7500 MIDFLORIDA EVENT CENTER | | | |
| Accounting Clerk | 1.00 | 1.00 | 0.00 |
| Assistant Director, Event Center | 1.00 | 1.00 | 0.00 |
| Executive Director of Business Development | 1.00 | 1.00 | 0.00 |
| Audio Visual Specialist | 0.625 | 0.625 | 0.00 |
| Civic Center Director | 1.00 | 1.00 | 0.00 |
| Civic Center Marketing Manager | 1.00 | 1.00 | 0.00 |
| Customer Service Specialist | 0.625 | 0.625 | 0.00 |
| Deputy Director - Operations | 1.00 | 1.00 | 0.00 |
| Event & Service Coordinator | 1.00 | 1.00 | 0.00 |
| Event Representative | 1.25 | 1.25 | 0.00 |
| Event Specialist | 1.00 | 2.00 | 1.00 |
| Event Support Services Leader | 0.00 | 0.00 | 0.00 |
| Event Support Services Supervisor | 1.00 | 1.00 | 0.00 |
| Event Support Services Worker I | 0.00 | 0.00 | 0.00 |
| Event Support Worker - Aquatic Services | 0.00 | 0.00 | 0.00 |
| Events Manager Civic Center | 0.00 | 0.00 | 0.00 |
| Event Technician | 4.62 | 4.62 | 0.00 |
| Financial Manager Civic Center | 1.00 | 1.00 | 0.00 |
| Maintenance Worker | 0.00 | 0.00 | 0.00 |



**LISTING OF POSITIONS -
 FY 2023-24 ADOPTED BUDGET**

| GENERAL FUND DEPARTMENTS - CONTINUED | | | |
|---|-----------------------|-----------------------|-----------------------------------|
| | CURRENT FY 2022-23 | ADOPTED FY 2023-24 | INCREASE (DECREASE) OVER PY |
| 7500 MIDFLORIDA EVENT CENTER -CONTINUED | | | |
| Office Manager | 1.00 | 1.00 | 0.00 |
| Operations Administrator | 1.00 | 1.00 | 0.00 |
| Operations Supervisor, MFEC | 1.00 | 1.00 | 0.00 |
| Sales Manager | 1.00 | 1.00 | 0.00 |
| Sales Specialist | 0.625 | 0.625 | 0.00 |
| Special Events Administrator | 1.00 | 1.00 | 0.00 |
| | 22.745 | 23.745 | 1.00 |
| 7502 PARKS AND RECREATION - FITNESS CENTER | | | |
| Fitness Center Coordinator | 2.00 | 2.00 | 0.00 |
| P/T Recreation Aide-Fitness | 4.36 | 2.175 | -2.19 |
| Recreation Leader - Fitness | 0.00 | 1.00 | 1.00 |
| Recreation Manager | 1.00 | 1.00 | 0.00 |
| Recreation Supervisor | 0.00 | 1.00 | 1.00 |
| | 7.36 | 7.175 | -0.19 |
| 7503 PARKS AND RECREATION - RECREATION | | | |
| Customer Service Specialist | 1.00 | 0.000 | -1.00 |
| Event Support Services Worker I | 0.725 | 0.000 | -0.73 |
| Maintenance Worker | 1.00 | 0.625 | -0.38 |
| Maintenance Worker I | 0.63 | 2.00 | 1.37 |
| P/T Summer Camp | 1.50 | 1.755 | 0.26 |
| P/T Recreation Aide | 5.56 | 4.35 | -1.21 |
| Recreation Leader | 1.00 | 2.00 | 1.00 |
| Recreation Manager | 1.00 | 1.00 | 0.00 |
| Recreation Program Coordinator | 1.00 | 1.00 | 0.00 |
| | 13.415 | 12.730 | -0.69 |
| GENERAL FUND TOTAL | 763.62 | 826.60 | 62.98 |
| SOLID WASTE OPERATING FUND #106 | | | |
| Administrative Assistant | 0.00 | 1.00 | 1.00 |
| Solid Waste Code Compliance Specialist | 0.00 | 2.00 | 2.00 |
| Solid Waste Customer Service Specialist | 0.00 | 2.00 | 2.00 |
| Solid Waste Customer Service Manager | 0.00 | 1.00 | 1.00 |
| Solid Waste Director | 0.00 | 1.00 | 1.00 |
| Solid Waste Operation Supervisor | 0.00 | 1.00 | 1.00 |
| Solid Waste Operations Manager | 0.00 | 1.00 | 1.00 |
| Solid Waste Project Manager | 0.00 | 2.00 | 2.00 |
| | 0.00 | 11.00 | 11.00 |



**LISTING OF POSITIONS -
 FY 2023-24 ADOPTED BUDGET**

| BUILDING FUND #110 | CURRENT FY 2022-23 | ADOPTED FY 2023-24 | INCREASE (DECREASE) OVER PY |
|---|-----------------------|-----------------------|-----------------------------------|
| 2405 ADMINISTRATION | | | |
| Address Technician | 2.50 | 2.50 | 0.00 |
| Administrative Assistant | 2.00 | 3.00 | 1.00 |
| Assistant Building Official | 1.00 | 1.00 | 0.00 |
| Budget Specialist | 1.00 | 1.00 | 0.00 |
| Building Official | 1.00 | 1.00 | 0.00 |
| Building Operations Manager | 1.00 | 1.00 | 0.00 |
| Building Outreach Specialist | 1.00 | 1.00 | 0.00 |
| Customer Service Specialist | 2.00 | 2.00 | 0.00 |
| Deputy Building Official | 1.00 | 1.00 | 0.00 |
| Electronic Permit Specialist | 1.00 | 0.00 | -1.00 |
| Flood Plain Coordinator | 1.00 | 1.00 | 0.00 |
| Maintenance Worker | 2.00 | 1.00 | -1.00 |
| Office Assistant | 0.00 | 1.00 | 1.00 |
| | 16.50 | 16.50 | 0.00 |
| 2410 LICENSING | | | |
| Chief Building Inspector | 1.00 | 1.00 | 0.00 |
| Contractor Lic Specialist | 1.00 | 1.00 | 0.00 |
| Coordinator Contractor Lic. | 1.00 | 1.00 | 0.00 |
| Licensing Investigator | 4.00 | 4.00 | 0.00 |
| | 7.00 | 7.00 | 0.00 |
| 2415 PERMITTING | | | |
| Building Permit Coordinator | 0.00 | 0.00 | 0.00 |
| Building Permit Specialist I | 9.00 | 9.00 | 0.00 |
| Building Permit Specialist III | 3.00 | 3.00 | 0.00 |
| Facilitator | 0.00 | 0.00 | 0.00 |
| Permit Facilitator | 0.00 | 0.00 | 0.00 |
| Permitting Manager | 1.00 | 1.00 | 0.00 |
| Supervisor - Building Permit Specialist | 0.00 | 0.00 | 0.00 |
| | 13.00 | 13.00 | 0.00 |
| 2420 INSPECTIONS | | | |
| Bldg Construction Inspector I | 20.00 | 26.00 | 6.00 |
| Bldg Construction Inspector II | 5.00 | 5.00 | 0.00 |
| Bldg Construction Inspector IV | 5.00 | 3.00 | -2.00 |
| Building Inspector, Plans Exam II | 4.00 | 2.00 | -2.00 |
| Building Inspector, Plans Exam IV | 3.00 | 3.00 | 0.00 |
| Building Permit Specialist I | 1.00 | 1.00 | 0.00 |
| Building Spector | 0.00 | 0.00 | 0.00 |
| Chief Building Inspector | 2.00 | 2.00 | 0.00 |
| Sr. Chief Building Inspector | 1.00 | 1.00 | 0.00 |
| | 41.00 | 43.00 | 2.00 |
| 2425 PLANS REVIEW | | | |
| Building Construction Inspector IV | 4.00 | 1.00 | -3.00 |
| Building Inspector, Plans Exam II | 0.00 | 2.00 | 2.00 |
| Building Inspector, Plans Exam IV | 2.00 | 2.00 | 0.00 |
| Building Plans Examiner I | 7.00 | 8.00 | 1.00 |
| Building Plans Examiner II | 2.00 | 2.00 | 0.00 |
| Building Plans Examiner IV | 2.00 | 2.00 | 0.00 |
| Chief Building Inspector | 1.00 | 2.00 | 1.00 |
| Chief Plans Examiner | 2.00 | 1.00 | -1.00 |
| | 20.00 | 20.00 | 0.00 |
| BUILDING DEPARTMENT TOTAL | 97.50 | 99.50 | 2.00 |



**LISTING OF POSITIONS -
 FY 2023-24 ADOPTED BUDGET**

| Other Funds | CURRENT FY 2022-23 | ADOPTED FY 2023-24 | INCREASE (DECREASE) OVER PY |
|---|-----------------------|-----------------------|-----------------------------------|
| NSP3 -FUND #114 | | | |
| Community Services Redevelopment Coordinator | 0.05 | 0.00 | -0.05 |
| FUND TOTAL | 0.05 | 0.00 | (0.05) |
| NSP - FUND #116 | | | |
| Deputy Director, Neighborhood Services Division | 0.00 | 0.10 | 0.10 |
| Project Coordinator | 0.05 | 0.10 | 0.05 |
| FUND TOTAL | 0.05 | 0.20 | 0.15 |
| C.D.B.G. FUND # 118 | | | |
| Code Compliance Officer, Commercial Properties | 0.00 | 2.00 | 2.00 |
| Community Services Redevelopment Coordinator | 0.40 | 0.00 | -0.40 |
| Deputy Director, Neighborhood Services Division | 0.30 | 0.00 | -0.30 |
| Housing Specialist | 0.50 | 0.20 | -0.30 |
| Neighborhood Services Director | 0.18 | 0.10 | -0.08 |
| Project Coordinator | 0.82 | 0.70 | -0.12 |
| FUND TOTAL | 2.20 | 3.00 | 0.80 |
| S.H.I.P. FUND #119 | | | |
| Community Services Redevelopment Coordinator | 0.55 | 0.70 | 0.15 |
| Housing Specialist | 0.30 | 0.20 | -0.10 |
| Project Coordinator | 0.35 | 0.70 | 0.35 |
| FUND TOTAL | 1.20 | 1.60 | 0.40 |
| NEIGHBORHOOD IMPROVEMENT FUND #127 | | | |
| Budget Specialist | 0.00 | 0.20 | 0.20 |
| Deputy Director | 0.00 | 0.20 | 0.20 |
| Director - Neighborhood Services | 0.20 | 0.20 | 0.00 |
| Housing Specialist | 0.05 | 0.20 | 0.15 |
| Project Manager - Neighborhood Services | 1.00 | 0.00 | -1.00 |
| FUND TOTAL | 1.25 | 0.80 | -0.45 |
| COMMUNITY REDEVELOPMENT AGENCY FUND #175 | | | |
| Community Redevelopment Agency Director | 1.00 | 1.00 | 0.00 |
| CRA Project Manager | 1.00 | 1.00 | 0.00 |
| FUND TOTAL | 2.00 | 2.00 | 0.00 |
| NPES FUND - FUND #112 | | | |
| NPDES Project Manager | 1.00 | 1.00 | 0.00 |
| FUND TOTAL | 1.00 | 1.00 | 0.00 |
| HALF-CENT SALES TAX - 310 | | | |
| Project Manager - Sales Tax | 1.00 | 1.00 | 0.00 |
| FUND TOTAL | 1.00 | 1.00 | 0.00 |
| PUBLIC WORKS DEPARTMENTS (104 AND 401 FUNDS) | | | |
| | CURRENT FY 2022-23 | ADOPTED FY 2023-24 | INCREASE (DECREASE) OVER PY |
| 4105 P.W. OPERATIONS | | | |
| Administrative Assistant | 4.00 | 4.00 | 0.00 |
| Administrative Operations Coordinator | 1.00 | 0.00 | -1.00 |
| Assistant Director - Public Works | 2.00 | 2.00 | 0.00 |
| Assistant Financial Project Manager | 0.00 | 0.00 | 0.00 |
| Budget Specialist | 1.00 | 1.00 | 0.00 |
| CADD Technician - Public Works | 0.00 | 0.00 | 0.00 |
| City Engineer | 0.00 | 0.00 | 0.00 |
| City Surveyor | 0.00 | 0.00 | 0.00 |
| Data Systems Analyst | 1.00 | 1.00 | 0.00 |
| Deputy Director - Public Works | 1.00 | 1.00 | 0.00 |
| Director - Public Works | 1.00 | 1.00 | 0.00 |
| Executive Project Manager-Community Outreach | 1.00 | 1.00 | 0.00 |
| Financial Specialist | 1.00 | 1.00 | 0.00 |
| Inspector Drainage | 1.00 | 0.00 | -1.00 |
| Manager | 0.00 | 0.00 | 0.00 |
| Manager - CIP Projects | 1.00 | 1.00 | 0.00 |
| Manager Engineering, CIP & Support | 1.00 | 1.00 | 0.00 |
| Project Manager, Fleet & Facilities | 1.00 | 1.00 | 0.00 |
| Manger, Pw Finance | 1.00 | 1.00 | 0.00 |
| Manager, Public Works Personnel Liason | 1.00 | 1.00 | 0.00 |
| Office Manager | 2.00 | 2.00 | 0.00 |



**LISTING OF POSITIONS -
 FY 2023-24 ADOPTED BUDGET**

| PUBLIC WORKS DEPARTMENTS (104 AND 401 FUNDS) - CONTINUED | | | |
|---|-------------------------------|-------------------------------|--|
| | CURRENT FY 2022-23 | ADOPTED FY 2023-24 | INCREASE (DECREASE) OVER PY |
| 4105 P.W. OPERATIONS - CONTINUED | | | |
| Project Coordinator CIP | 1.00 | 1.00 | 0.00 |
| Project Coordinator, CIP & Sales Tax Projects | 1.00 | 2.00 | 1.00 |
| Project Coordinator, Engineering, CIP & Support | 0.00 | 0.00 | 0.00 |
| Project Manager - Public Works Garage | 0.00 | 0.00 | 0.00 |
| Safety & Compliance Supervisor | 1.00 | 1.00 | 0.00 |
| Senior Financial Project Manager | 0.00 | 0.00 | 0.00 |
| Special Project Coordinator, CIP & Sales Tax Project Group | 0.00 | 1.00 | 1.00 |
| Supervisor - Customer Service | 1.00 | 1.00 | 0.00 |
| | 25.00 | 25.00 | 0.00 |
| 4118 P.W. REGULATORY | | | |
| Assistant City Surveyor/Professional Mapper | 1.00 | 1.00 | 0.00 |
| City Surveyor | 0.00 | 1.00 | 1.00 |
| Construction Inspector | 3.00 | 3.00 | 0.00 |
| Data Systems Analyst | 0.00 | 0.00 | 0.00 |
| Deputy Director - Public Works | 0.00 | 0.00 | 0.00 |
| Engineering CADD Technician II | 1.00 | 1.00 | 0.00 |
| Inspection Manager Reg. Division | 0.00 | 0.00 | 0.00 |
| Manager, Permitting Customer Service | 1.00 | 1.00 | 0.00 |
| Permit Specialist I | 2.00 | 2.00 | 0.00 |
| Permit Specialist II | 2.00 | 0.00 | -2.00 |
| Permit Specialist III | 0.00 | 1.00 | 1.00 |
| Permitting Customer Service Supervisor | 0.00 | 0.00 | 0.00 |
| Professional Engineer | 1.00 | 1.00 | 0.00 |
| Project Coordinator - Public Works | 3.00 | 3.00 | 0.00 |
| Regulatory Compliance Coordinator | 0.00 | 1.00 | 1.00 |
| Regulatory Division Director | 1.00 | 1.00 | 0.00 |
| Residential Inspector Lead | 0.00 | 1.00 | 1.00 |
| Survey Inspector | 0.00 | 4.00 | 4.00 |
| Warehouse Operations Coordinator | 1.00 | 0.00 | -1.00 |
| | 16.00 | 21.00 | 5.00 |
| 4121 P.W. TRAFFIC CONTROL/IMPROVEMENTS | | | |
| Administrative Assistant | 1.00 | 1.00 | 0.00 |
| Crew Leader Traffic | 2.00 | 2.00 | 0.00 |
| Data Systems Analyst | 1.00 | 1.00 | 0.00 |
| Engineering CIP & Support Division Director | 1.00 | 1.00 | 0.00 |
| ITS Technician | 1.00 | 0.00 | -1.00 |
| Project Coordinator CIP & Sales Tax Projects | 1.00 | 1.00 | 0.00 |
| Project Coordinator Traffic Operations | 1.00 | 1.00 | 0.00 |
| Special Projects Coordinator | 1.00 | 1.00 | 0.00 |
| Supervisor - Public Works | 1.00 | 1.00 | 0.00 |
| Supervisor, Intelligent Transport System | 1.00 | 1.00 | 0.00 |
| Traffic Administrator - Public Works | 1.00 | 1.00 | 0.00 |
| Traffic Engineering Technician | 0.00 | 0.00 | 0.00 |
| Traffic Operations Coordinator | 0.00 | 0.00 | 0.00 |
| Traffic Operations Electrician | 2.00 | 2.00 | 0.00 |
| Traffic ITS Technician | 1.00 | 2.00 | 1.00 |
| Traffic Safety Technician I | 2.00 | 2.00 | 0.00 |
| Traffic Safety Technician II | 4.00 | 3.00 | -1.00 |
| Traffic Signal Technician | 1.00 | 2.00 | 1.00 |
| Traffic Technician III | 0.00 | 0.00 | 0.00 |
| Traffic Utility Locator | 1.00 | 1.00 | 0.00 |
| | 23.00 | 23.00 | 0.00 |
| 4125 P.W. STREETS DIVISION | | | |
| Crew Leader - Public Works | 1.00 | 1.00 | 0.00 |
| Equipment Operator I | 4.00 | 3.00 | 0.00 |
| Equipment Operator III | 1.00 | 1.00 | 0.00 |
| Maintenance Worker | 5.00 | 6.00 | 0.00 |
| Supervisor - Public Works | 1.00 | 1.00 | 0.00 |
| | 12.00 | 12.00 | 0.00 |



**LISTING OF POSITIONS -
 FY 2023-24 ADOPTED BUDGET**

| PUBLIC WORKS DEPARTMENTS (104 AND 401 FUNDS) - CONTINUED | | | |
|--|-----------------------|-----------------------|-----------------------------------|
| | CURRENT FY 2022-23 | ADOPTED FY 2023-24 | INCREASE (DECREASE) OVER PY |
| 4126 P.W. DRAINAGE | | | |
| Administrator PW Drainage and Streets | 1.00 | 1.00 | 0.00 |
| CADD Technician - Public Works | 0.00 | 0.00 | 0.00 |
| Crew Leader - Public Works | 3.00 | 4.00 | 1.00 |
| Engineering CADD Technician II | 1.00 | 1.00 | 0.00 |
| Engineering CADD Technician III | 1.00 | 1.00 | 0.00 |
| Equipment Operator I | 9.00 | 8.00 | -1.00 |
| Equipment Operator II | 1.00 | 2.00 | 1.00 |
| Equipment Operator III | 3.00 | 2.00 | -1.00 |
| Equipment Operator IV | 4.00 | 5.00 | 1.00 |
| Executive Project Manager | 1.00 | 1.00 | 0.00 |
| Inspection Manager | 0.00 | 0.00 | 0.00 |
| Inspector Drainage | 2.00 | 2.00 | 0.00 |
| Large Culvert Inspector | 1.00 | 1.00 | 0.00 |
| Maintenance Worker | 9.00 | 8.00 | -1.00 |
| Manager - Public Works | 1.00 | 1.00 | 0.00 |
| Project Coordinator | 1.00 | 1.00 | 0.00 |
| Supervisor | 1.00 | 1.00 | 0.00 |
| Supervisor - Public Works | 1.00 | 1.00 | 0.00 |
| Survey Inspector | 4.00 | 0.00 | -4.00 |
| Survey Instrument Technician | 2.00 | 2.00 | 0.00 |
| Survey Worker | 1.00 | 1.00 | 0.00 |
| Warehouse Operations Coordinator | 1.00 | 1.00 | 0.00 |
| | 48.00 | 44.00 | -4.00 |
| 4127 P.W. GREENBELT/WATERWAY MAINTENANCE | | | |
| Aquatic Vegetation Control Inspector | 0.00 | 0.00 | 0.00 |
| Equipment Operator I | 1.00 | 1.00 | 0.00 |
| Equipment Operator II | 1.00 | 1.00 | 0.00 |
| Equipment Operator III | 1.00 | 1.00 | 0.00 |
| Equipment Operator IIII | 0.00 | 0.00 | 0.00 |
| Inspector Environmental Services | 0.00 | 0.00 | 0.00 |
| Irrigation Technician | 1.00 | 1.00 | 0.00 |
| Landscape Inspector | 0.00 | 0.00 | 0.00 |
| Manager Environmental Services | 1.00 | 1.00 | 0.00 |
| Project Coordinator, Environmental Services | 5.00 | 5.00 | 0.00 |
| Supervisor - Public Works | 1.00 | 1.00 | 0.00 |
| | 11.00 | 11.00 | 0.0000 |
| FUNDS TOTAL (ROAD & BRIDGE, STORMWATER) | 135.00 | 136.00 | 1.00 |
| GOLF COURSE FUND #421 | | | |
| | CURRENT FY 2022-23 | ADOPTED FY 2023-24 | INCREASE (DECREASE) OVER PY |
| 7250 MAINTENANCE | | | |
| Assistant Superintendent | 1.00 | 1.00 | 0.00 |
| Golf Course Administrator | 1.00 | 1.00 | 0.00 |
| Golf Course Mechanic | 1.00 | 1.00 | 0.00 |
| Superintendent - Saints | 1.00 | 1.00 | 0.00 |
| Turf/Landscape Specialist | 1.00 | 1.00 | 0.00 |
| 7251 OPERATIONS | | | |
| Customer Service Specialist | 0.725 | 0.725 | 0.00 |
| Customer Service Specialist | 0.725 | 0.725 | 0.00 |
| Customer Service Specialist | 0.725 | 0.725 | 0.00 |
| Customer Service Specialist | 1.00 | 1.00 | 0.00 |
| Maintenance Worker I | 1.00 | 1.00 | 0.00 |
| Manager - Pro Shop | 1.00 | 1.00 | 0.00 |
| | 10.175 | 10.175 | 0.00 |
| GOLF COURSE FUND TOTAL | 10.175 | 10.175 | 0.00 |



**LISTING OF POSITIONS -
 FY 2023-24 ADOPTED BUDGET**

| UTILITY SYSTEM FUNDS | CURRENT FY 2022-23 | ADOPTED FY 2023-24 | INCREASE (DECREASE) OVER PY |
|---|-----------------------|-----------------------|-----------------------------------|
| 1340 ADMINISTRATION | | | |
| Administrative Assistant | 0.20 | 0.20 | 0.00 |
| Administrative Assistant USD Agenda Administrator | 1.00 | 1.00 | 0.00 |
| Assistant Director - Utilities | 0.00 | 2.00 | 2.00 |
| Assistant Manager, Community Outreach | 0.00 | 1.00 | 1.00 |
| Deputy Director - Utilities | 1.00 | 1.00 | 0.00 |
| Deputy Director Water & Wastewater Operations | 1.00 | 1.00 | 0.00 |
| Director Utility Systems | 1.00 | 1.00 | 0.00 |
| Financial Specialist | 1.00 | 0.00 | -1.00 |
| Maintenance Worker | 1.00 | 1.00 | 0.00 |
| Manager | 1.00 | 0.00 | -1.00 |
| Manager USD Personnel Liaison | 1.00 | 1.00 | 0.00 |
| Office Manager | 1.00 | 1.00 | 0.00 |
| Utility Marketing & Digital Video Coordinator | 1.00 | 0.00 | -1.00 |
| Water Treatment Operations Manager | 2.00 | 2.00 | 0.00 |
| | 12.20 | 12.20 | 0.00 |
| 1346 CUSTOMER SERVICE | | | |
| Deputy Director - Customer Service / Billing | 0.00 | 0.00 | 0.00 |
| Manager Utility Billing Connection Support | 1.00 | 1.00 | 0.00 |
| Office Assistant | 1.00 | 1.00 | 0.00 |
| Office Assistant | 0.00 | 0.00 | 0.00 |
| Supervisor | 1.00 | 1.00 | 0.00 |
| Utility Connection Support Leader | 1.00 | 1.00 | 0.00 |
| Utility Connection Support Leader | 0.00 | 0.00 | 0.00 |
| Utility Connection Support Specialist | 20.00 | 20.00 | 0.00 |
| Utility Connection Support Specialist | 1.00 | 1.00 | 0.00 |
| Utility Connection Support Specialist | 1.00 | 1.00 | 0.00 |
| Utility Connection Support Specialist | 1.00 | 1.00 | 0.00 |
| | 27.00 | 27.00 | 0.00 |
| 1347 BILLING | | | |
| Supervisor, Utility Billing | 1.00 | 1.00 | 0.00 |
| Utility Billing Clerk | 1.00 | 1.00 | 0.00 |
| Utility Billing Clerk | 1.00 | 1.00 | 0.00 |
| Utility Billing Clerk | 1.00 | 1.00 | 0.00 |
| Utility Billing Clerk | 1.00 | 1.00 | 0.00 |
| Utility Billing Clerk | 1.00 | 1.00 | 0.00 |
| Utility Billing Clerk | 1.00 | 1.00 | 0.00 |
| | 7.00 | 7.00 | 0.00 |
| 1348 METER READERS | | | |
| Meter Reader Crew Leader | 1.00 | 1.00 | 0.00 |
| Supervisor, Water Distribution | 1.00 | 1.00 | 0.00 |
| Water Meter Technician | 8.00 | 9.00 | 1.00 |
| | 10.00 | 11.00 | 1.00 |
| 1350 TECHNICAL SERVICES | | | |
| Administrative Assistant | 1.00 | 1.00 | 0.00 |
| Civil Engineer, Commercial Development, Regulatory | 1.00 | 1.00 | 0.00 |
| Compliance Coordinator | 1.00 | 1.00 | 0.00 |
| Construction Coordinator | 5.00 | 5.00 | 0.00 |
| Engineering - GIS Technician USD | 0.00 | 0.00 | 0.00 |
| Engineering Manager - Utility | 1.00 | 1.00 | 0.00 |
| Manager Comm. Dev. & Inspections | 1.00 | 1.00 | 0.00 |
| Professional Engineer-Commercial Development/Regulatory | 1.00 | 1.00 | 0.00 |
| Project Coordinator | 0.00 | 0.00 | 0.00 |
| Project Manager | 1.00 | 2.00 | 1.00 |
| Project Manager, Utility Engineering | 1.00 | 1.00 | 0.00 |
| Project Manager, Utility Engineering Construction | 2.00 | 2.00 | 0.00 |
| Regulatory Compliance Coordinator | 1.00 | 1.00 | 0.00 |
| | 16.00 | 17.00 | 1.00 |



**LISTING OF POSITIONS -
 FY 2023-24 ADOPTED BUDGET**

| UTILITY SYSTEM FUNDS - CONTINUED | | | |
|---|-----------------------|-----------------------|-----------------------------------|
| | CURRENT FY 2022-23 | ADOPTED FY 2023-24 | INCREASE (DECREASE) OVER PY |
| 1355 UTILITY ENGINEERING | | | |
| Assistant Manager | 1.00 | 1.00 | 0.00 |
| Assistant Director - Utilities | 0.00 | 0.00 | 0.00 |
| CADD Technician - USD | 0.00 | 0.00 | 0.00 |
| Civil Engineer | 2.00 | 2.00 | 0.00 |
| Engineering Manager - Utility | 0.00 | 0.00 | 0.00 |
| Manager | 1.00 | 1.00 | 0.00 |
| Professional Engineer | 2.00 | 2.00 | 0.00 |
| Project Coordinator | 1.00 | 1.00 | 0.00 |
| Project Manager | 1.00 | 0.00 | -1.00 |
| Utilities Inspector | 2.00 | 2.00 | 0.00 |
| | 10.00 | 9.00 | -1.00 |
| 1360 MAPPING | | | |
| Assistant Manager Utility Information Systems | 1.00 | 1.00 | 0.00 |
| CADD Technician - USD | 2.00 | 2.00 | 0.00 |
| CADD Technician Trainee | 1.00 | 1.00 | 0.00 |
| Data Communications Supervisor | 1.00 | 0.00 | -1.00 |
| Data Systems Analyst | 2.00 | 2.00 | 0.00 |
| GIS Technician | 1.00 | 1.00 | 0.00 |
| Network Administrator | 1.00 | 1.00 | 0.00 |
| Network Technician - USD | 1.00 | 1.00 | 0.00 |
| Supervisor - GIS & UIS Mapping | 1.00 | 1.00 | 0.00 |
| Supervisor - Data Communications | 0.00 | 1.00 | 1.00 |
| Utility Interface Assistant | 1.00 | 1.00 | 0.00 |
| Utility Interface Coordinator | 1.00 | 1.00 | 0.00 |
| | 13.00 | 13.00 | 0.00 |
| 1375 INSPECTORS | | | |
| Administrative Secretary | 0.00 | 0.00 | 0.00 |
| Construction Coordinator | 1.00 | 1.00 | 0.00 |
| Project Coordinator | 0.00 | 0.00 | 0.00 |
| Project Manager | 1.00 | 1.00 | 0.00 |
| Records Specialist | 1.00 | 1.00 | 0.00 |
| Superintendent - Inspector Locators | 1.00 | 1.00 | 0.00 |
| Utilities Inspector | 11.00 | 11.00 | 0.00 |
| Utility Locator | 7.00 | 8.00 | 1.00 |
| | 22.00 | 23.00 | 1.00 |
| 1380 LAB | | | |
| Laboratory Analyst | 1.00 | 1.00 | 0.00 |
| Laboratory Technician | 1.00 | 1.00 | 0.00 |
| Laboratory Technician | 1.00 | 1.00 | 0.00 |
| Laboratory Technician | 1.00 | 1.00 | 0.00 |
| Laboratory Technician | 1.00 | 1.00 | 0.00 |
| Manager | 1.00 | 1.00 | 0.00 |
| Pretreatment Coordinator | 1.00 | 1.00 | 0.00 |
| Supervisor - USD, Water | 1.00 | 1.00 | 0.00 |
| | 8.00 | 8.00 | 0.00 |
| 3310 WATER SERVICES - PLANT | | | |
| Chief Plant Operator | 1.00 | 1.00 | 0.00 |
| Lead Plant Operator | 1.00 | 1.00 | 0.00 |
| Plant Operator "A" | 6.00 | 5.00 | -1.00 |
| Plant Operator "B" | 1.00 | 2.00 | 1.00 |
| Plant Operator "C" | 1.00 | 2.00 | 1.00 |
| Plant Operator Trainee | 3.00 | 3.00 | 0.00 |
| | 13.00 | 14.00 | 1.00 |
| 3311 WATER SERVICES - CROSS CONNECTION | | | |
| Cross Connection Technician | 5.00 | 6.00 | 1.00 |
| Lead Cross Connection Technician | 1.00 | 1.00 | 0.00 |
| Supervisor - USD - Water | 1.00 | 1.00 | 0.00 |
| Util Septic Comp Master Plumb | 1.00 | 1.00 | 0.00 |
| | 8.00 | 9.00 | 1.00 |



**LISTING OF POSITIONS -
 FY 2023-24 ADOPTED BUDGET**

| UTILITY SYSTEM FUNDS - CONTINUED | | | |
|---|-----------------------|-----------------------|-----------------------------------|
| | CURRENT FY 2022-23 | ADOPTED FY 2023-24 | INCREASE (DECREASE) OVER PY |
| 3312 JEA WATER FACILITIES | | | |
| Chief Plant Operator | 1.00 | 1.00 | 0.00 |
| Lead Plant Operator | 1.00 | 1.00 | 0.00 |
| Plant Operator "A" | 4.00 | 5.00 | 1.00 |
| Plant Operator "B" | 1.00 | 1.00 | 0.00 |
| Plant Operator Trainee | 1.00 | 0.00 | -1.00 |
| | 8.00 | 8.00 | 0.00 |
| 3316 WATER DISTRIBUTION/PREVENTIVE MAINTENANCE | | | |
| Administrative Secretary | 1.00 | 1.00 | 0.00 |
| Field Technician I | 1.00 | 1.00 | 0.00 |
| Field Technician II | 8.00 | 8.00 | 0.00 |
| Field Technician Trainee | 2.00 | 3.00 | 1.00 |
| Field Technician - WW | 0.00 | 0.00 | 0.00 |
| Superintendent | 0.00 | 0.00 | 0.00 |
| Supervisor, Water Distribution | 1.00 | 1.00 | 0.00 |
| Water Distribution Lead | 1.00 | 1.00 | 0.00 |
| Water Distribution Operator III | 8.00 | 8.00 | 0.00 |
| | 22.00 | 23.00 | 1.00 |
| 3345 WAREHOUSE | | | |
| Assistant Manager Budget/Procurement Warehouse | 1.00 | 1.00 | 0.00 |
| Financial Specialist | 4.00 | 4.00 | 0.00 |
| Superintendent, Warehouse USD | 1.00 | 1.00 | 0.00 |
| Supervisor - USD - Water | 1.00 | 1.00 | 0.00 |
| Warehouse Technician - USD | 4.00 | 5.00 | 1.00 |
| | 11.00 | 12.00 | 1.00 |
| 3360 MAINTENANCE | | | |
| Lead Maintenance Mechanic-Water Facilities/Pm | 1.00 | 1.00 | 0.00 |
| Maintenance Mechanic-Water | 5.00 | 6.00 | 1.00 |
| Natural Resources & WTP Maintenance Coordinator | 1.00 | 1.00 | 0.00 |
| | 7.00 | 8.00 | 1.00 |
| 3370 INFLOW AND INFILTRATION | | | |
| Crew Leader - Wastewater | 1.00 | 1.00 | 0.00 |
| Field Technician I | 0.00 | 1.00 | 1.00 |
| Field Technician II | 5.00 | 5.00 | 0.00 |
| Field Technician Trainee | 1.00 | 0.00 | -1.00 |
| | 7.00 | 7.00 | 0.00 |
| 3380 LIFTSTATIONS | | | |
| Crew Leader - Wastewater | 1.00 | 0.00 | -1.00 |
| Field Technician I | 1.00 | 1.00 | 0.00 |
| Field Technician II | 10.00 | 10.00 | 0.00 |
| Field Technician Trainee | 0.00 | 1.00 | 1.00 |
| Maintenance Worker Utilities | 2.00 | 2.00 | 0.00 |
| Manager-USD (WW) | 1.00 | 0.00 | -1.00 |
| Superintendent | 1.00 | 1.00 | 0.00 |
| Supervisor | 1.00 | 2.00 | 1.00 |
| | 17.00 | 17.00 | 0.00 |
| 3390 TELEMTRY & INSTRUMENTATION | | | |
| Electrician Journeyman | 4.00 | 4.00 | 0.00 |
| Industrial Electrician I | 2.00 | 2.00 | 0.00 |
| Industrial Electrician II | 2.00 | 2.00 | 0.00 |
| Industrial Electrician III | 4.00 | 4.00 | 0.00 |
| Instrumentation & Control Technician | 2.00 | 2.00 | 0.00 |
| Lead Electrician | 1.00 | 1.00 | 0.00 |
| Manager - Electrical System/Maintenance/Safety-USD | 1.00 | 1.00 | 0.00 |
| Safety & Training Coordinator - USD | 1.00 | 1.00 | 0.00 |
| SCADA Network Analyst | 1.00 | 1.00 | 0.00 |
| SCADA Technician | 1.00 | 2.00 | 1.00 |
| Superintendent | 1.00 | 1.00 | 0.00 |
| Supervisor - Electrical System/SCADA | 1.00 | 1.00 | 0.00 |
| Utility Electrician | 0.00 | 0.00 | 0.00 |
| | 21.00 | 22.00 | 1.00 |



**LISTING OF POSITIONS -
 FY 2023-24 ADOPTED BUDGET**

| UTILITY SYSTEM FUNDS - CONTINUED | | | |
|--|-----------------------|-----------------------|-----------------------------------|
| | CURRENT FY 2022-23 | ADOPTED FY 2023-24 | INCREASE (DECREASE) OVER PY |
| 3512 WP WASTEWATER PLANT | | | |
| Chief Plant Operator | 1.00 | 1.00 | 0.00 |
| Lead Plant Operator | 1.00 | 1.00 | 0.00 |
| Plant Operator "A" | 3.00 | 3.00 | 0.00 |
| Plant Operator "B" | 1.00 | 1.00 | 0.00 |
| Plant Operator "C" | 1.00 | 2.00 | 1.00 |
| Plant Operator Trainee | 1.00 | 0.00 | -1.00 |
| | 8.00 | 8.00 | 0.00 |
| 3513 GLADES WASTEWATER TREATMENT PLANT | | | |
| Chief Plant Operator | 1.00 | 1.00 | 0.00 |
| Lead Plant Operator | 1.00 | 1.00 | 0.00 |
| Plant Operator "A" | 3.00 | 4.00 | 1.00 |
| Plant Operator "B" | 1.00 | 0.00 | -1.00 |
| Plant Operator "C" | 2.00 | 2.00 | 0.00 |
| Plant Operator Trainee | 2.00 | 2.00 | 0.00 |
| | 10.00 | 10.00 | 0.00 |
| 3515 SEWER FIELD CONNECTIONS | | | |
| Field Technician Trainee | 0.00 | 0.00 | 0.00 |
| | 0.00 | 0.00 | 0.00 |
| 3516 WASTEWATER COLLECTION/PREVENTIVE MAINTENANCE | | | |
| Administrative Secretary | 0.00 | 0.00 | 0.00 |
| Crew Leader - Wastewater | 1.00 | 1.00 | 0.00 |
| Field Technician I | 5.00 | 5.00 | 0.00 |
| Field Technician II | 4.00 | 4.00 | 0.00 |
| Field Technician Trainee | 16.00 | 27.00 | 11.00 |
| Field Technician - WW | 0.00 | 0.00 | 0.00 |
| Office Manager | 1.00 | 1.00 | 0.00 |
| Superintendent | 1.00 | 1.00 | 0.00 |
| Supervisor | 1.00 | 1.00 | 0.00 |
| | 29.00 | 40.00 | 11.00 |
| 3560 WASTEWATER MAINTENANCE | | | |
| Lead Maintenance Mechanic/WW | 1.00 | 1.00 | 0.00 |
| Maintenance Mechanic - WW | 4.00 | 4.00 | 0.00 |
| Supervisor - USD, Wastewater | 1.00 | 1.00 | 0.00 |
| | 6.00 | 6.00 | 0.00 |
| TOTAL UTILITY SYSTEMS OPERATING FUND | 292.20 | 311.20 | 19.00 |
| UTILITY CONNECTION FUND #439 | | | |
| 3315 WATER DISTRIBUTION | | | |
| Field Technician Trainee | 0.00 | 2.00 | 2.00 |
| Supervisor, Water Distribution | 1.00 | 1.00 | 0.00 |
| Water Distribution System Operator III | 2.00 | 0.00 | -2.00 |
| | 3.00 | 3.00 | 0.00 |
| 3515 WATER COLLECTION | | | |
| Deputy Director - Utilities | 1.00 | 1.00 | 0.00 |
| Field Technician I | 0.00 | 0.00 | 0.00 |
| Field Technician II | 2.00 | 0.00 | -2.00 |
| Field Technician Trainee | 1.00 | 0.00 | -1.00 |
| Field Technician Trainee | 0.00 | 0.00 | 0.00 |
| Manager-USD (WW) | 0.00 | 0.00 | 0.00 |
| Special Projects Coordinator | 2.00 | 1.00 | -1.00 |
| Supervisor | 1.00 | 1.00 | 0.00 |
| Supervisor | 1.00 | 1.00 | 0.00 |
| | 8.00 | 4.00 | -4.00 |
| TOTAL UTILITY CONNECTION FUND | 11.00 | 7.00 | -4.00 |



| LISTING OF POSITIONS - FY 2023-24 ADOPTED BUDGET | | | | |
|---|---|-----------------|-----------------|---------------|
| SOLID WASTE FUND #620 | | | | |
| | Administrative Assistant | 1.00 | 0.00 | -1.00 |
| | Neighborhood Services Director | 0.09 | 0.00 | -0.09 |
| | Solid Waste Code Compliance Specialist | 2.00 | 0.00 | -2.00 |
| | Solid Waste Customer Service Specialist | 2.00 | 0.00 | -2.00 |
| | Solid Waste Customer Service Manager | 1.00 | 0.00 | -1.00 |
| | Solid Waste Director | 1.00 | 0.00 | -1.00 |
| | Solid Waste Operation Supervisor | 1.00 | 0.00 | -1.00 |
| | Solid Waste Operations Manager | 1.00 | 0.00 | -1.00 |
| | Solid Waste Project Manager | 1.00 | 0.00 | -1.00 |
| | | 10.09 | 0.00 | -10.09 |
| MEDICAL FUND #605 | | | | |
| 1900 | MEDICAL FUND | | | |
| | Benefits Manager | 1.00 | 1.00 | 0.00 |
| | | 1.00 | 1.00 | 0.00 |
| TOTAL CITY POSITIONS | | 1,329.34 | 1,412.08 | 82.74 |



FINANCIAL MANAGEMENT & BUDGET POLICIES

The National Advisory Council on State and Local Budgeting (NACSLB) developed a comprehensive set of recommended budget practices that has been endorsed by the Government Finance Officers Association (GFOA). These recommended practices provide a framework for the budget process encompassing a broad scope of governmental planning and decision-making regarding the use of resources.

Element #4 of Principle #2, Adopt Financial Policies addresses the need for jurisdictions to establish policies. As such, following are recommended financial management policies developed within the guidelines of the NACSLB.

Policy #1: Revenue estimates for annual budget purposes should be conservative. Property taxes should be budgeted at 95.5% of the Property Appraiser's estimate as of July.

Policy #2: The annual operating budget should be maintained in such a manner as to avoid an operating fund deficit. The annual budget should show fiscal restraint. Operating expenditures should be managed to create a positive cash balance (surplus) or not to exceed available resources in each fund at the end of the fiscal year.

Policy #3: Reserve funds should not be used to fund recurring expenditures. Fund balances should be maintained at fiscally sound levels in all funds. Such levels are delineated below:

- General Fund – The target is to maintain an unassigned fund balance of 20% of operating expenditures. This is the target that the unassigned fund balance should not fall below without establishing a replenishment plan.
- Building Permit Fund – The target fund balance is set at six months operating expenditures (50%). This is the target that the fund balance should not fall below without establishing a replenishment plan.
- Enterprise Funds – The target unrestricted net asset balance is set at two months operating expenses (17%). This is the target that the fund balance should not fall below without establishing a replenishment plan.

Policy #4: The City shall maintain adequate protection from loss due to property damage or liabilities of the City. The City shall maintain a self-insurance program for medical benefits for employees and dependents. Risks more than fixed individual limits of \$275,000 annually are coinsured with an outside insurance carrier. The carrier is also responsible for excess costs over an aggregate limit of \$168,00. The City also maintains self-insurance programs for workers' compensation, and property and general liability risks. The City carries stop loss coverage for these programs and ensures adequate resources are available to support the value of incurred but not reported (IBNR) claims.

Policy #5: The City will not commit itself to the full extent of its taxing authority.

Policy #6: The City will not fund ordinary municipal services with temporary or nonrecurring revenue sources.

Policy #7: Indirect costs associated with the operations of Enterprise Funds will be identified and accounted against the operations of those funds and be reimbursed to the General Fund.

Policy #8: Fee schedules and user charges should be annually reviewed for adjustment to ensure that rates are equitable and cover the total cost or a portion of the total cost as established by policy of City Council.



FINANCIAL MANAGEMENT & BUDGET POLICIES - CONTD.

Policy #9: The financial burden on the City's taxpayers must be minimized through systematic annual program reviews and evaluation aimed at improving the efficiency and effectiveness of City programs. As such, the annual budget will be based on the City Council's long-term strategic plan, implemented by departmental goals and objectives.

Policy #10: City management is responsible for recovery of budgeted and non-ad valorem revenues as planned for in the budget. Management shall maintain adequate billing and claiming processes in-order-to effectively manage accounts receivable in conformance with the fiscal plan and sound business principles.

Policy #11: Every appropriation, except an appropriation for a capital improvement expenditure, shall lapse at the close of the fiscal year to the extent that it has not been expended or encumbered. An appropriation for a capital improvement expenditure shall continue in force, i.e., not be required to be re-budgeted, until the purpose for which it was made has been accomplished or abandoned; the purpose of any such appropriation shall be deemed abandoned if three (3) years pass without any disbursement from or encumbrance of the appropriation unless extended by action of the City Council.

DEBT MANAGEMENT

Policy #12:

The Policy provides a general framework under which the City plans for and manages the use of debt financing. This Policy should be considered within the broader scope of the City's Comprehensive Financial Policies (adopted via Resolution 17-R30) and other City rules and regulations. The City of Port St Lucie, Florida, is a municipal corporation of the State of Florida duly authorized pursuant to the Constitution of the State of Florida, Chapter 166, Part 11, Florida Statutes, and other applicable provisions of law to borrow money to finance capital projects and refund existing debt. Section 9.09 of the City Charter requires an ordinance be enacted to "authorize the borrowing of money". Adoption of an ordinance establishes the framework for the borrowing of money.

A resolution is adopted to establish the amount of bonds to be issued, the purpose of the borrowing and other pertinent details for the issuance of the bonds. The City complies with its debt management policy.

II. Purpose: The purpose of this Policy is to establish parameters and provide guidance governing issuance, management, continuing evaluation of and reporting on all debt obligations issued by the City of Port St Lucie, and to provide for the preparation and implementation necessary to ensure compliance and conformity with this Policy, the City's Charter, the City's code of ordinances and Florida law.

III. Purposes and Uses of Debt: The City may issue commercial paper and other forms of variable rate short-term debt (debt with less than 12 months of maturity) from time to time. Incurring long-term debt serves to obligate future taxpayers ("long-term debt" is defined as debt with greater than 12 months of maturity). Excessive reliance on long-term debt obligations can cause debt levels to reach or exceed the government's ability to pay. There are many categories of long-term debt available, therefore, the City's conscientious use of long-term debt will provide assurance that future residents will be able to service the City's debt obligations. General obligation debt which is supported by property tax revenues will be utilized as authorized by voters. Debt secured by legally available non ad valorem revenues may be utilized for other types of enterprise debt (i.e., water, sewer, solid waste, and storm water) when supported by dedicated revenue sources (i.e., user charges).

IV. Limitations on City Indebtedness: As a matter of good public policy and budgetary considerations, the City will continue to maintain institutionalized control over its debt issuance. The City will attempt to maintain primarily a "pay as you go" financing program for capital improvements. Debt financing, to include general obligation bonds, revenue bonds, certificate of participation, lease/purchase agreements, and other obligations permitted to be issued under Florida state law, shall only be used to purchase capital assets and infrastructure that cannot be acquired from either current revenues or fund balance.



FINANCIAL MANAGEMENT & BUDGET POLICIES - CONTD.

Borrowings by the City should be of a duration that does not exceed economic life of the improvement or asset that it finances and, where feasible, should be shorter than the expected economic life of the asset(s) being financed. Long term debt will not be issued in-order to finance current operating costs or normal, routine maintenance. Further, debt financing will be used for major, non-recurring items with a minimum of four years of useful life. The City shall not assume more tax-supported general-purpose debt without conducting an objective analysis as to the community's ability to assume and support additional debt service payments. For the City to issue additional pari-passu bonds, covenants as authorized in the respective bond issues must be complied with. When appropriate, self-supporting revenue bonds shall be issued in lieu of general obligation bonds. The City will strive to maintain a gross bonded general obligation principal debt at a level not to exceed 2% of the assessed value of taxable property within the City. The City will strive to prudently reduce the par amount of debt outstanding each year by paying scheduled principal payments and/ or via early redemption. The City will strive to ensure that annual general bonded debt service costs (principal and interest) will not exceed 15% of the City's General Fund Expenditures (excluding one-time bond and extraordinary expenses). Any repayment provisions shall be structured to achieve level debt service payments to the extent possible. Scheduling larger payments during the later years shall be avoided, unless used to wrap around existing pari-passu bonds.

V. SELECTION OF FINANCE CONSULTANTS AND SERVICE PROVIDERS: The City shall employ an outside professional financial advisor, other than the City's underwriter, who is familiar with and abreast of the conditions of the municipal market, and is available to assist in structuring the issue, pricing, and monitoring sales procedures. The City shall not use a firm to serve as both the financial advisor and underwriter. The City's Chief Financial Officer or designee shall be responsible for establishing a solicitation and selection process for securing professional services that are required to develop and implement the City's debt program. The solicitation and selection process for such services must comply with City's Code of Ordinances and other adopted policies and for such services, including procurement requirements for professional and technical services, if appropriate.

VI. METHOD OF SALE: The Chief Financial Officer and Treasurer shall consult with the City's Financial Advisor prior to each financing. The Chief Financial Officer will bring forward a recommendation to the City Council who shall render a determination of the appropriate method of sale of City's long-term debt obligations".

VII. REFUNDING OF CITY INDEBTEDNESS: Debt refunding involves monitoring the markets, interest rates and other conditions against the existing debt portfolio; all debt refundings need City Council authorization and approval.

VIII. USE OF CREDIT ENHANCEMENT: Credit enhancements are mechanisms which guarantee principal and interest payments. They include bond insurance, letters of credit and surety bonds. The City may use these credit enhancements when such credit enhancement proves cost effective or is otherwise beneficial to the City.

IX. CREDIT RATINGS: The City will seek to maintain and, if possible, improve the City's current bond rating to minimize borrowing costs and preserve access to credit.

X. REBATE COMPLIANCE AND OTHER POST-ISSUANCE RESPONSIBILITIES: The Chief Financial Officer or designee shall establish and maintain a system of record keeping and reporting to meet the arbitrage compliance requirements of the federal tax code and Florida law. Additionally, the Chief Financial Officer or designee should employ the services of third-party consultants for arbitrage reporting.

XI. REPORTING AND CONTINUING DISCLOSURE: The City will comply with the standards of the Government Finance Officers Association for financial reporting and budget presentation and the disclosure requirements of the Securities and Exchange commission. The City is committed to continuing disclosure of financial and pertinent credit information relevant to the City's outstanding debt and will maintain compliance with disclosure standards promulgated by state and national regulatory bodies.



FINANCIAL MANAGEMENT & BUDGET POLICIES - CONTD.

XII. DEBT POLICY IMPLEMENTATION: The Chief Financial Officer shall implement this debt management policy. The Chief Financial Officer or designee shall review the policy at least every two years and shall bring proposed amendments to the City Council for their consideration.

INVESTMENT MANAGEMENT

Policy #13: INTRODUCTION CITY COUNCIL DIRECTED POLICY In establishing the Investment Policy, the City of Port St Lucie ("City") recognizes the relationship between risk and return and acknowledges that all investments involve some degree of risk. The Investment Policy is intended to set forth the framework within which the City's investment activities will be conducted. The Investment Policy establishes parameters for investment activity which may be further restricted by the Chief Financial Officer or designee or City Manager. The Investment Policy provides both minimums and maximums by investment type to limit risk and diversify the City's investment portfolio.

II. SCOPE: In accordance with Section 218.415, Florida Statutes, this Investment Policy applies to all the investment activity and cash balances of the City of Port St Lucie ("the City"), except for the Municipal Police Officers' Retirement Trust Fund, the Prudential Pension Trust Fund, the 401(a) Retirement Trust Fund, the Other Post-Employment Benefits ("OPEB") Trust Fund, and funds related to the issuance of debt where there are other existing policies or indentures in effect.

ACCOUNTS MANAGEMENT

Policy #14: Accounting systems shall be maintained to facilitate financial reporting in conformance with generally accepted accounting principles of the United States.

Policy # 15: An annual financial audit shall be prepared in conformance with Florida state law.

Policy #16: Financial systems shall be maintained in a manner that provides for the timely monitoring of expenditures, revenues, and receivables/billing status on an ongoing basis.

Policy #17: The City shall annually seek the GFOA Certificate of Achievement for Excellence in Financial Reporting and Distinguished Budget Presentation Award.

LONG-TERM FINANCIAL PLANNING

As detailed in the Capital Improvement Program section in this budget document, the City uses a five-year model for long-range planning in the general fund and all enterprise funds. The plans, including a five-year capital improvement plan, which are updated annually. The City Council's main objectives are: A) To preserve the quality of life by providing and maintaining adequate financial resources necessary to sustain a sufficient level of municipal services, B) To respond to changes in the economy, the priorities of governmental and non-governmental organizations, and other changes that may affect the City's financial well-being, C) To protect the City from emergency fiscal crisis by ensuring the maintenance of service even in the event of an unforeseen occurrence, and D) To maintain a strong credit rating in the financial community through sound, conservative financial decision-making.

Additionally, the City Council has established a preference for pay-as-you-go financing as a significant capital financing source but will ultimately determine the most appropriate financing structure for each capital project on an individual basis after examining all relevant factors of the project. Fund balances in-excess of required debt and other continuing obligations may be used as a capital source for pay-as-you-go financing.



BUDGET OVERVIEW

The following section summarizes the budgeted revenues, expenditures, and fund balances for the City of Port St. Lucie, which is grouped by fund type. Audited ending fund balances of September 30, 2022 are combined with the estimated revenues and expenditures for FY 2022-23 to arrive at expected opening fund balances for October 1, 2023, the first day of the new budget year. Where a confident projection is available, it is the policy of the City to use this as a funding source, called budgeted cash carryforward.

A policy of full disclosure of all funds requires inclusion of the total projected fund balance. This revenue source first funds the Undesignated Reserves in each operating fund, which is allowed by the City Council Financial Policy. Any fund balance above the allowed Reserves will fund operations in the new budget year. Having a fund balance to use as cash carryforward to start a new budget year has proven extremely helpful financially. The City's largest revenues, Ad Valorem Taxes and Stormwater Fees, do not start strong collections until the third or fourth month of the budget year. Fund balances exist because of cost containment efforts on behalf of the City staff and/or revenues collected greater than budgeted. Savings on large capital projects as well as incomplete capital projects can occasionally generate significant fund balances to be used as cash carryforward. When the annual audit confirms any additional available fund balances, the approved budgets and their programs can be adjusted if required or the City Council may choose to address an unbudgeted project. A portion of the carryforward balance is the \$13.5 million reserve fund for the Utility Operations that was set aside for rate stabilization.

The adopted Financial Reserve Policy for Fiscal Year 23-24 in the General Fund is 20%. All other funds will maintain a 17% reserve except for the Building Department, which will maintain a 50% reserve balance.

REVENUE SUMMARY

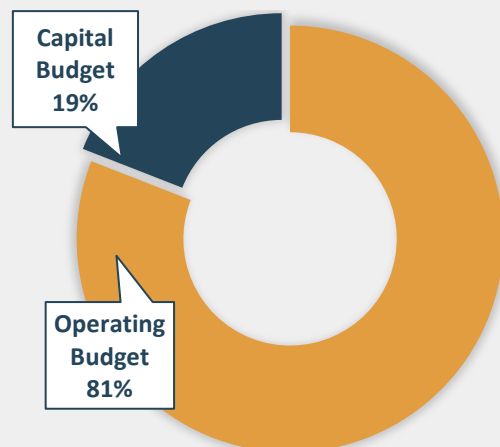
The consolidated total of all budgeted Revenues and Balances Carried Forward is \$82.4M million less than the previous year. Ad Valorem tax revenues increased due to a 17% increase in value. Business Tax and Electric Utility Tax are also experiencing stronger collections which is primarily driven by the growth in population.

The city adopts one budget every year, which includes Operating and Capital.:

- The City's **Operating Budget** for FY 2023-24: **\$574,908,428.**
- The City's **Capital Improvement Funds** for FY 2023-24: **\$134,418,021 (includes reserves).**

EXPENDITURE SUMMARY

Total budgeted expenditures are budgeted to decrease by \$59.5M (22.7%) as compared to the previous year. Several areas such as personnel services, fund transfers, capital projects and debt service increased.





CITY OF PORT ST. LUCIE

SUMMARY OF REVENUES, EXPENDITURES & FUND BALANCES

ADOPTED BUDGET - FY 2023-24

| | ***** GOVERNMENTAL FUNDS ***** | | | ** PROPRIETY ** | | | | | | | | Increase |
|---|--------------------------------|-----------------------|-----------------------|-----------------------|----------------------|----------------------|----------------------|-------------------------|-------------------------|-------------------------|--|------------------------|
| | General | Special | Capital | ** FUNDS ** | Debt | Internal | Trust | Totals | Totals | Totals* | | <Decrease> |
| | Fund | Revenue | Project | Enterprise | Service | Service | Funds | 2023-24 | 2022-23 | 2021-22 | | FY 23-24/22-23 |
| | | Funds | Funds | Funds | Fund | Funds | | | | | | |
| CASH BALANCES CARRYFORWARD: | \$ 62,608,417 | \$ 80,897,734 | \$ 38,133,518 | \$ 107,376,057 | \$ 8,967,783 | \$ 7,475,064 | \$ 26,802,677 | \$ 332,261,250 | \$ 388,599,354 | \$ 389,738,362 | | \$ (56,338,104) |
| (Projected Beginning Fund Balances - 10-1-23) | | | | | | | | | | | | |
| REVENUES & SOURCES: | | | | | | | | | | | | |
| Taxes (includes other taxes) | 92,876,340 | 13,911,315 | 17,436,711 | - | 9,459,479 | - | - | 133,683,845 | 118,106,368 | 92,859,541 | | 15,577,477 |
| Utility Service Tax | 17,192,863 | - | - | - | - | - | - | 17,192,863 | 15,100,000 | 14,155,584 | | 2,092,863 |
| Franchise Fees | 15,087,847 | 1,101,860 | - | - | - | - | - | 16,189,707 | 11,925,971 | 11,938,502 | | 4,263,736 |
| Licenses and Permits | 1,761,000 | 20,124,080 | 1,414,233 | - | - | - | - | 23,299,313 | 24,464,278 | 28,155,701 | | (1,164,965) |
| Intergovernmental | 22,307,072 | 10,612,405 | - | 2,915,500 | - | - | - | 35,834,977 | 45,779,053 | 43,947,890 | | (9,944,076) |
| Fines and Forfeitures | 1,037,365 | - | - | - | - | - | - | 1,037,365 | 1,089,233 | 1,231,980 | | (51,868) |
| User Fees and Miscellaneous Revenues | 7,408,524 | 52,855,221 | 11,100,000 | 149,245,449 | 189,527 | 31,509,606 | 2,834,144 | 255,142,471 | 234,816,407 | 232,089,058 | | 20,326,064 |
| Use of Reserves/Budgeted Beginning Balance* | 7,884,647 | 33,806,975 | 38,133,518 | 28,947,029 | - | - | - | 108,772,169 | 132,473,822 | 71,141,881 | | (23,701,653) |
| Other Financing Sources | 11,148,245 | 8,741,029 | 66,333,559 | 31,950,906 | - | - | - | 118,173,739 | 147,268,091 | 115,074,091 | | (29,094,352) |
| TOTAL REVENUES AND SOURCES | 176,703,903 | 141,152,885 | 134,418,021 | 213,058,884 | 9,649,006 | 31,509,606 | 2,834,144 | 709,326,449 | 731,023,223 | 610,594,228 | | (21,696,774) |
| TOTAL REVENUES AND BALANCES: | \$ 239,312,320 | \$ 222,050,619 | \$ 172,551,539 | \$ 320,434,941 | \$ 18,616,789 | \$ 38,984,670 | \$ 29,636,821 | \$ 1,041,587,699 | \$ 1,119,622,577 | \$ 1,000,332,590 | | \$ (78,034,878) |
| EXPENDITURES: | | | | | | | | | | | | |
| Personnel Services | \$ 95,274,424 | \$ 20,177,261 | \$ - | \$ 36,618,687 | \$ - | \$ 134,768 | \$ - | \$ 152,205,140 | \$ 136,714,740 | \$ 124,014,324 | | \$ 15,490,400 |
| Operating Expenses | 36,503,828 | 65,806,294 | - | 56,365,797 | 5,000 | 31,290,608 | - | 189,971,527 | 187,126,964 | 136,060,329 | | 2,844,563 |
| Capital Outlay & Capital Projects | 3,266,049 | 2,070,628 | 112,222,596 | 19,713,901 | - | - | - | 137,273,174 | 168,322,635 | 145,699,657 | | (31,049,461) |
| Debt Services | 11,932,082 | 14,841,616 | - | 32,032,392 | 8,562,908 | - | - | 67,368,998 | 66,479,084 | 68,893,217 | | 889,914 |
| Budgeted Contingencies/Budgeted Ending Reserves* | 5,529,410 | 618,933 | 18,150,366 | 16,026,720 | 967,745 | - | 2,834,144 | 44,127,318 | 65,723,519 | 70,007,999 | | (21,596,201) |
| Fund Transfers (Includes Internal Charges) | 24,198,110 | 37,638,153 | 4,045,059 | 52,301,387 | 113,353 | 84,230 | - | 118,380,292 | 106,656,281 | 65,918,702 | | 11,724,011 |
| TOTAL EXPENDITURES | 176,703,903 | 141,152,885 | 134,418,021 | 213,058,884 | 9,649,006 | 31,509,606 | 2,834,144 | 709,326,449 | 731,023,223 | 610,594,228 | | (21,696,774) |
| BUDGETED DESIGNATED RESERVES | \$ 54,723,770 | \$ 47,709,692 | \$ 18,150,366 | \$ 94,455,748 | \$ 9,935,528 | \$ 7,475,064 | \$ 29,636,821 | \$ 262,086,989 | \$ 321,849,051 | \$ 388,604,480 | | \$ (59,762,062) |
| (Projected Ending Fund Balances - 9-30-24) | | | | | | | | | | | | |
| TOTAL APPROPRIATED EXPENDITURES AND RESERVES | \$ 231,427,673 | \$ 188,862,577 | \$ 152,568,387 | \$ 307,514,632 | \$ 19,584,534 | \$ 38,984,670 | \$ 29,636,821 | \$ 971,413,438 | \$ 1,052,872,274 | \$ 999,198,708 | | \$ (81,458,836) |

* We have changed the way we budget for reserves. In prior years we presented total reserves as revenue source and projected ending reserves as a use of resources. For the budget we are not including these balances in our totals.



CITY OF PORT ST. LUCIE

REVENUE DESCRIPTION AND OVERVIEW

The revenue and sources budgeted for all funds for FY 2023-24 is \$709,326,449. These amounts include personnel, operating, capital, and transfers between funds. The adopted budget for FY 2023-24 is -3% lower than the FY 2022-23 adopted budget which utilizes reserves for planned one time uses. The decrease is due to the City's ongoing debt retirement strategies.

The following revenue categories represent over 75% of the City of Port St. Lucie's revenue sources. The City shall estimate its annual revenues by objective and analytical processes. The City shall maintain a diversified and stable revenue system to the extent provided by law to insulate it from short-run fluctuations in any one revenue source.

Revenues

Ad Valorem Taxes:

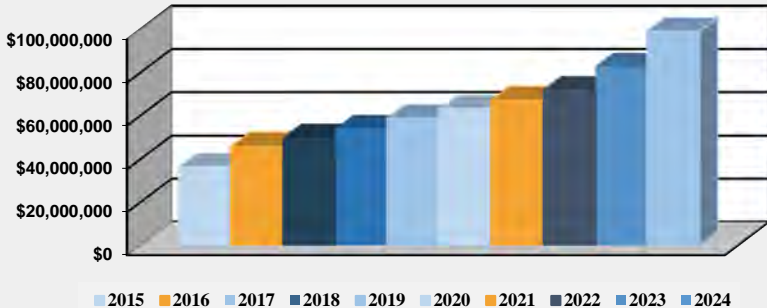
Description: Ad Valorem Taxes (Latin for "according to Value") are taxes levied in proportion to the value of the property which it is levied. The City's millage rate is the tax rate charged against both residential and commercial properties within the City limits. All properties are assessed a tax bill by the County Tax Appraiser.

Outlook: In the past few years actual Ad Valorem results have met preliminary budget projections made in the beginning of our budget cycle. For future financial projections, the City is anticipating 9%, 7%, 6% and dropping by 1% in future years.

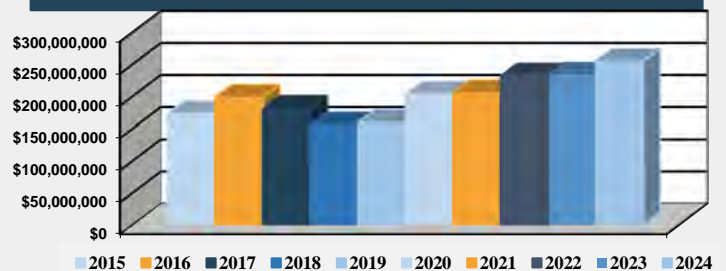
Miscellaneous Revenues:

Description: Those revenues that are small in value and not individually categorized such as charges for services, interest, Special Assessment payment and donations or contributions.

Ad Valorem Taxes Revenue Trends
 10 Year Actual and Budgeted



Miscellaneous Revenue Trends
 10 Year Actual and Budgeted



Overview: The City's combined Millage rate is adopted at 5.2000 for fiscal year 2023-24, down by 0.1000 from FY 2022-23. The portion of the overall rate that is designated for retiring debt on the Crosstown Parkway road project is set at 0.4943. When combined with the 22.91% gain in taxable value for FY 2023-24, the total increase to Property Tax Revenue is estimated to be \$16.2 million for FY 2022-23 allocated among the three funds that receive property tax revenue. This is well below the state-imposed ten mill cap. The funds currently benefiting from Ad Valorem Tax Revenues are the General Fund (4.3441), Road and Bridge Operating und (0.3616), and the voter-approved debt service millage rate is (0.4943) for Crosstown Parkway Fund.

Outlook: Miscellaneous revenue varies from year to year thus making it difficult to depend on miscellaneous revenues to increase at the same growth rate as other revenues. An example of the fluctuation in revenue would be a one-time developer contribution toward a capital project that would not occur in future years.



CITY OF PORT ST. LUCIE REVENUE DESCRIPTION AND OVERVIEW

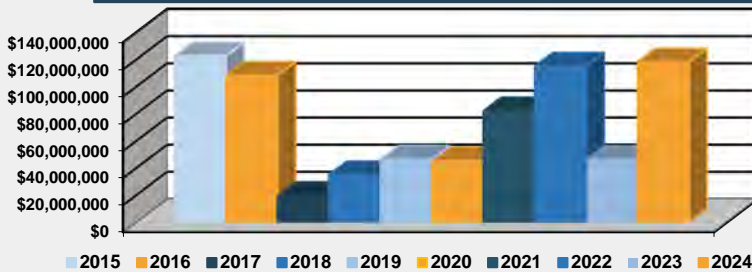
Other Financing Sources:

Bonds: Bonds are a written promise, generally under seal, to pay a specified sum of money called face value, at a fixed time in the future called the date of maturity and carrying interest at a fixed rate, usually payable periodically. The most common type of bonds is general obligation and revenue bonds which are most frequently used for construction of large capital projects. Throughout the years the City has obtained these two types of bonds to expand water and sewer, roads and to build new City buildings due to the record breaking growth.

Interfund Transfers: Legally authorized transfer from a fund receiving revenue to the fund through which the resources are to be expended.

Overview: Other Financing sources comprises of three areas, which are Bond Proceeds, Indirect Cost Transfers, and Interfund Transfers. Most of the CIP funds budgeted interfund transfers into or out of operating funds or the Governmental Finance Fund to pay debt on past or current CIP projects.

Other Financing Sources Revenue Trends
 10 Year Actual and Budgeted



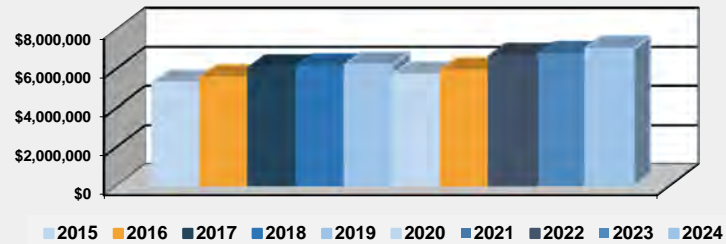
Outlook: Interfund transfers will be made to continue to pay down debt, for indirect charges and help fund CIP projects.

Local Option Gas Tax:

Description: Local Option Revenues resulting from an additional six cents local tax on gasoline sales in St. Lucie County. These collected revenues are shared with the County and the cities of Fort Pierce and St. Lucie Village. For the 2023-24 Fiscal Year, Port St. Lucie will be allocated a portion of the local gas tax based on the last five-years of accumulated transportation related expenditures by each entity.

Overview: The largest single revenue for the Road and Bridge Operating Fund is the Local Option Gasoline Tax, the 2023-2024 revenue projection is \$7 million. This single revenue has very little growth over four years. The estimated growth in future years is 3%. The level of tax revenue is tied to the number of gallons sold.

Local Option Gas Tax Revenue Trends
 10 Year Actual and Budgeted



Outlook: This remains a significant source of funding for the City's repaving efforts. The distribution will continue to be calculated based on the statutory formula in F.S. 336.025 (4) until a new agreement is reached with the County.



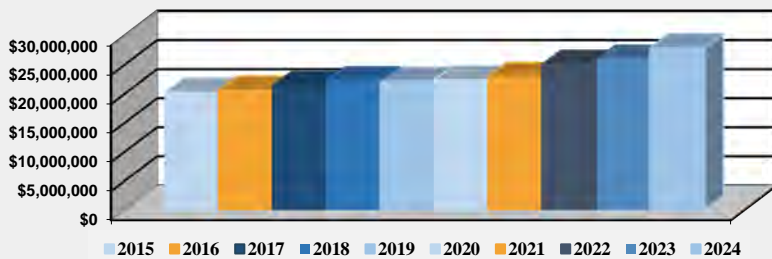
CITY OF PORT ST. LUCIE REVENUE DESCRIPTION AND OVERVIEW

Stormwater Fee:

Description: The Stormwater Fee is an annual fee charged to all property owners for the purpose of constructing and maintaining the City’s stormwater system.

Overview: The annual stormwater fee assessed to a residence will be \$178.00 per residential unit and \$126 per undeveloped lot in FY 2023-24, which increase from the prior year. The annual stormwater fee is expected to generate \$25.1 million. The only normal growth in the Stormwater Fee revenue occurs when a vacant lot is built on providing \$44.50 per unit in additional revenue.

Stormwater Fee Revenue Trends 10 Year Actual and Budgeted



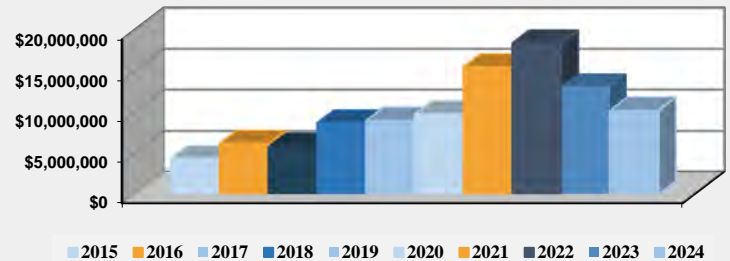
Outlook: The City Council approved an increase in the Stormwater Fees during FY 2023-24 budget, (\$10.00 increase to a residential unit and \$7.50 for an undeveloped lot). As the City expands its major roads to a four-lane design with a median, the volume of landscaping to be maintained increases and the funding must be considered. There will be increased pressure upon the system which will require additional rate increases in the future. The Public Works department has worked on reducing these costs by dropping the number of rotations for mowing and other services which has helped the financial position of the stormwater fund.

Building Permits:

Description: The Building Permit Fees are revenues derived from issuance of building permits prior to construction in the City of Port St. Lucie.

Overview: Building Permits Fees are directly driven by construction activity. New construction activity remains strong, and Permit Fee Revenue is projected at \$10.9 million in FY 2023-24. The revenue collected is based on the growth in the City.

Building Permit Fee Revenue Trends 10 Year Actual and Budgeted



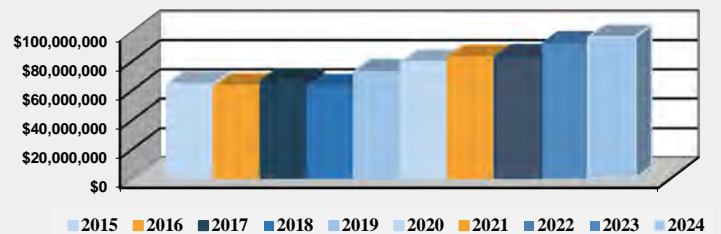
Outlook: Based on construction activity, this fund expected to be within budget.

Utility Operating Revenues:

Description: Utility Operating Revenues are monthly revenues collected from users of the system.

Overview: The Water and Sewer Operating Fund is funded primarily by the monthly revenues from the users of the system which is projected to be \$96.5 million for FY 2023-24. The City Council approved a 1.5% rate increase to water and sewer for 23-24.

Utility Operating Revenue Trends 10 Year Actual and Budgeted



Outlook: We are projecting new customers as construction continues to occur in the City which will boost the operating revenues.



CITY OF PORT ST. LUCIE, FLORIDA
 AUDITED LONG-TERM DEBT AS OF SEPTEMBER 2022

| DEBT | FUND | DEBT HOLDER | BALANCE 9/30/2021 | DEBT FY 21-22 | PAYMENTS FY21-22 | ENDING BALANCE 9/30/2022 | DUE WITHIN ONE YEAR |
|---|---------|-------------------|----------------------|-------------------|---------------------|--------------------------------|------------------------|
| 2011 Sales Tax Refunding | 104 | US BANK | - | - | - | - | - |
| 2014 GO Bonds & Refunding | 214 | US BANK | 53,380,000 | - | 4,675,000 | 48,705,000 | 4,910,000 |
| 2016 GO Refunding Bonds | 214 | US BANK | 35,945,000 | - | - | 35,945,000 | - |
| 2014 Public Service Tax Bonds | 001/142 | REGIONS BANK | 18,380,000 | - | 505,000 | 17,875,000 | 535,000 |
| 2016 Public Service Tax | 159 | US BANK | 18,640,000 | - | 18,640,000 | - | - |
| 2016 CRA Refunding Bonds | 175 | US BANK | 24,070,000 | - | 3,770,000 | 20,300,000 | 3,955,000 |
| 2017 Taxable Special Obligation | 156 | US BANK | 17,895,000 | - | 1,000,000 | 16,895,000 | 1,025,000 |
| 2018 Taxable Special Obligation | | TD BANK | 50,805,000 | - | 1,565,000 | 49,240,000 | 1,620,000 |
| 2021 Capital & Refunding Bonds | | Bank of NY Mellon | 45,665,000 | - | 2,610,000 | 43,055,000 | 2,715,000 |
| 2003D East Lake Village Bonds | 154/354 | US BANK | 515,000 | - | - | 515,000 | 515,000 |
| 2005A St Lucie Land Holding | 155/355 | US BANK | 5,435,000 | - | - | 5,435,000 | 330,000 |
| 2005B USA #9 SAD Bonds | 125/325 | US BANK | - | - | - | - | - |
| 2016 SW Annex Refunding | 115 | ZION BANK | 112,110,000 | - | 3,215,000 | 108,895,000 | 3,270,000 |
| Unamortized bond premium | | | 15,889,007 | - | - | 15,889,007 | - |
| | | | 398,729,007 | - | 35,980,000 | 362,749,007 | 18,875,000 |
| Compensated Absences | | | 11,801,848 | 8,459,715 | 7,535,519 | 12,726,044 | 1,138,739 |
| Leases | | | 1,157,042 | 6,275 | 631,124 | 532,193 | 362,088 |
| TOTAL GLTD | | | 411,687,897 | 8,465,990 | 44,146,643 | 376,007,244 | 20,375,827 |
| 2011 Stormwater Refunding Revenue | 401 | TD BANK | 2,585,000 | - | 1,260,000 | 1,325,000 | 1,325,000 |
| 2020 Stormwater Refunding | 401 | TD BANK | 30,145,000 | - | - | 30,145,000 | - |
| | | | 32,730,000 | - | 1,260,000 | 31,470,000 | 1,325,000 |
| TOTAL STORMWATER LTD | | | 32,730,000 | - | 1,260,000 | 31,470,000 | 1,325,000 |
| 2007 Utility Refunding & Improvement Rev Bonds | 431/445 | US BANK | 56,565,000 | - | 8,265,000 | 48,300,000 | 8,695,000 |
| 2012 Utility Refunding Revenue | 431 | US BANK | 16,275,000 | - | 16,275,000 | - | - |
| 2014 Utility Refunding Revenue | 431 | US BANK | 26,595,000 | - | 1,590,000 | 25,005,000 | 1,715,000 |
| 2016 Utility Refunding Bonds | 431 | ZION'S BANK | 200,210,000 | - | 3,245,000 | 196,965,000 | 3,370,000 |
| 2018 Utility Refunding Revenue | 431 | US BANK | 7,505,000 | - | 280,000 | 7,225,000 | 285,000 |
| 2021 Utility System Revenue Bonds | 431 | US BANK | 30,635,000 | - | 540,000 | 30,095,000 | 560,000 |
| 2022 Utility System Bank Loan | 431 | Professional Bank | - | 15,750,000 | 295,000 | 15,455,000 | 1,175,000 |
| | | | 337,785,000 | 15,750,000 | 30,490,000 | 323,045,000 | 15,800,000 |
| TOTAL UTILITY LTD | | | 337,785,000 | 15,750,000 | 30,490,000 | 323,045,000 | 15,800,000 |
| Unamortized bond premium | | | - | - | - | - | - |
| Compensated Absences | | | 4,270,350 | 2,292,326 | 2,600,975 | 3,961,701 | 356,553 |
| Leases | | | 125,616 | | 36,622 | 88,994 | 36,620 |
| TOTAL LONG-TERM DEBT | | | 786,598,863 | 26,508,316 | 78,534,240 | 734,572,939 | 37,894,000 |

**GOVERNMENTAL ACTIVITIES DEBT:**

(The following is the original issuance amount and description of the City's long-term debt.)

\$74,740,000 General Obligation Bonds and Refunding Bonds, Series 2014 - due in annual principal installments ranging from \$505,000 to \$5,155,000 plus semiannual interest at a rate ranging from 1.5% to 5.0%. Proceeds were used to provide \$36,000,000 of project funds for the Crosstown Parkway project and to advance refund \$29,505,000 of the General Obligation Bonds, Series 2005, and \$12,510,000 of the General Obligation Bonds, Series 2006.

\$33,300,000 Public Service Tax Revenue Bonds, Series 2014A & 2014B - payable from and collateralized by a lien upon and a pledge of the public service tax revenues, due in annual principal installments ranging from \$760,000 to \$2,170,000 plus interest semiannually at a rate ranging from 2.611% to 5.0%. Proceeds used to refund the \$39,900,000 Lease Revenue bonds, Series 2010A & 2010B (Wyncrest Project).

\$38,260,000 Community Redevelopment Agency Redevelopment Trust Fund Refunding Revenue Bonds, Series 2016 - payable from and collateralized by a lien upon and pledge of the net tax increment revenues generated in the Community Redevelopment Area, due in annual principal installments ranging from \$2,225,000 to \$5,715,000 plus interest semiannually at a rate ranging from 2.0% to 5.0% through January 2026. Proceeds were used to refund the remaining balances of the outstanding \$11,870,000 CRA Bonds, Series 2004, and the \$46,450,000 CRA Bonds, Series 2006.

\$37,075,000 General Obligation Refunding Bonds, Series 2016 - due in annual principal installments ranging from \$1,960,000 to \$6,000,000 plus semiannual interest at a rate ranging from 3.125% to 5.0%. Proceeds used to refund the remaining balances of the \$49,285,000 General Obligation Bonds, Series 2005, and \$44,545,000 General Obligation Bonds, Series 2006. The refunding resulted in a future cash flow savings of \$6,079,171 and a net present value savings of 4,392,084. The economic gain of \$1,285,901 will be amortized over 19 years.

\$22,345,000 Taxable Special Obligation Bonds, Series 2017 - payable from amounts budgeted and appropriated by the City from non-ad valorem revenues, due in annual principal installments ranging from \$905,000 to \$1,655,000 plus semiannual interest at a rate ranging from 1.892% to 4.357%. Proceeds used to advance refund the remaining balance of the \$31,360,000 Special Assessment Refunding Bonds, Series 2008A. The refunding resulted in a future cash flow savings of \$15,743,297 and a net present value savings of \$3,989,340. The economic loss of \$3,843,556 will be amortized over 10 years.

\$54,085,000 Taxable Special Obligation Refunding Revenue Bonds, Series 2018A - payable from amounts budgeted and appropriated by the City from non-ad valorem revenues, due in annual principal installments ranging from \$300,000 to \$3,680,000 plus semiannual interest at a rate ranging from 2.825% to 4.555%. Proceeds were used to provide funds together with other legally available funds to refund all the City's outstanding Research Facilities Revenue Bonds, Series 2010 (Oregon Health and Science University Vaccine and Gene Therapy Institute Florida Corp. Project and pay costs and expenses of issuing the Series 2018A Bonds. There was an economic loss of \$600,820 resulting from the transaction. The proceeds of the Series 2010 Bonds were used by the City to finance a loan to the



GOVERNMENTAL ACTIVITIES DEBT (CONTINUED):

Oregon Health and Science University Vaccine and Gene Therapy Institute Florida Corp ("VGTI") for the purpose of financing the acquisition of certain land located in the City and the construction, furnishing, and equipping of the approximately 99,000 gross square foot building.

\$45,665,000 Capital Improvement and Refunding Revenue Bonds, Series 2021 - payable solely from and secured by a lien upon and pledge of the pledged funds, due in annual principal installments ranging from \$770,000 to \$2,715,000 plus semiannual interest at a rate ranging from 3.000% to 4.000%. Proceeds are being used to provide funds together with other legally available funds to acquire, construct, and equip a new Public Works Building, Police Training Facility, Torino Regional Park Improvements, Tradition Regional Park Improvements, an Adaptive Traffic Light System, and refund the remaining balance of the \$13,915,000 Sales Tax Refunding Revenue Bonds, Series 2011. The refunding resulted in future cash flow savings of \$232,586 and net present value savings of \$227,448.

Special Assessment Debt with Government Commitment

\$126,895,000 Special Assessment Refunding Bonds, Series 2016 (Southwest Annexation Special Assessment District No. 1) - payable from assessments levied on subject properties within the assessment area, due in annual principal installments ranging from \$2,350,000 to \$6,580,000 plus interest semiannually ranging from 1.0% to 4.0% through July 2045. The City has a secondary obligation to budget sufficient Non-Ad Valorem Revenues to cover the annual debt service requirements if the amounts within the fund are not available to meet the upcoming debt service payment. Proceeds were used to refund the \$129,440,000 remaining balance of the outstanding \$155,840,000 Special Assessment District Bonds, Series 2016 (Southwest Annexation Special Assessment District No. 1).

BUSINESS-TYPE ACTIVITIES DEBT:

The Stormwater Utility Revenue Bonds are collateralized by a lien upon, and a pledge of the stormwater revenues derived from the operation of the stormwater utility system, the franchise revenues derived from the electric franchise fees collected from Florida Power & Light Company, and income earned on bond related investment accounts.

\$30,145,000 Stormwater Utility Refunding Revenue Bonds, Series 2020 - due in annual principal installments of \$1,030,000 to \$3,070,000, plus interest of 4% through May 2039. The series 2020 bonds were issued on February 13th, 2020, and the proceeds of this issue were used to refund 2010A and 2010B Taxable Build America Bonds and Taxable Recovery Zone Economic Development Bonds of \$26,895,000 and \$9,105,000 respectively. The refunding resulted future cash flow savings of \$11,072,557 and in a net present value savings of \$9,296,118.

\$11,325,000 Stormwater Utility Refunding Revenue Bonds, Series 2011 - due in annual principal installments of \$320,000 to \$1,325,000, plus interest ranging from 2% - 5% through May 2023. The proceeds of this issue were used to advance refund \$11,610,000 of the outstanding balance of the Series



BUSINESS-TYPE ACTIVITIES DEBT (CONTINUED):

2002 Stormwater Bonds, which were issued to provide funds for the payment of a lawsuit relating to the City's stormwater collection and drainage system.

The Utility System Revenue Bonds are payable solely from and secured by a lien upon and pledge of the net revenues derived from the operation of the water and sewer system and the Capital Facilities Charges (limited to the debt service component) of the Utility System.

\$119,445,000 Utility System Refunding Revenue Bonds, Series 2007 - due in annual principal installments of \$670,000 to \$10,675,000 plus interest semiannually ranging from 4.0% to 5.25% through September 2027.

\$29,585,000 Utility System Refunding Revenue Bonds, Series 2014 - due in annual principal installments beginning in 2020, ranging from \$1,265,000 to \$5,155,000 plus interest semiannually of 5.00% through September 2023. The Series 2014 Bonds were issued in November 2014 to refund \$7,190,000 of Series 2003 Bonds, \$12,260,000 of Series 2004 Bonds and \$16,460,000 of Series 2006 Bonds.

\$206,970,000 Utility System Refunding Revenue Bonds, Series 2016 - due in annual principal installments ranging from \$205,000 to \$27,070,000 plus interest semiannually ranging from 3.0% to 5.0% through September 2036. The Series 2016 Bonds were issued in August 2016 to refund all the \$51,645,000 Series 2004A Bonds, refund the \$52,270,000 outstanding balance of the \$78,435,000 Series 2006 Bonds, refund the \$33,507,230 outstanding balance of the \$35,197,230 Series 2006A Bonds, and advance refund \$88,075,000 of the \$110,200,000 Series 2009 Bonds. The refunding resulted in future cash flow savings of \$58,757,788 and net present value savings of \$43,528,370. The economic loss of \$18,895,088 will be amortized over 20 years.

\$8,305,000 Utility System Refunding Revenue Bond, Series 2018 - due in annual principal installments of \$260,000 and \$1,475,000 beginning in 2019 plus interest semiannually ranging from 2.25% to 5.00% through September 2035. The Series 2018 Bonds were issued in May 2018 to refund all the Series 2009 Bonds. The refunding resulted in future cash flow savings of \$4,395,964 and net present value savings of \$2,899,018. The economic loss of \$1,039,035 will be amortized over 18 years.

\$30,635,000 Utility System Revenue Bonds, Series 2021 - due in annual principal installments ranging from \$540,000 to \$1,145,000 plus interest semiannually ranging from 3.00% to 5.00% through September 2041. The Series 2021 Bonds were issued in June 2021 to provide funds, together with other legally available funds, to finance costs relating to the acquisition, construction, and equipping two new western reverse osmosis Floridian wells for the James E. Anderson ("JEA") Water Treatment Plant, a new western raw water main to connect the new wells to the JEA Water Treatment Plant, relocation of water utility lines in connection with the Floresta Drive roadway improvements, a new deep injection well for the Prineville Water Treatment Facility, various upgrades to the Westport Wastewater Treatment Plant to meet new nutrient reduction requirements, the extension of a reuse water line one mile southwest of C24 canal to the Glades wastewater booster pumping station, and various upgrades to the Northport booster pump main to increase the capacity of wastewater flows to the Glades Wastewater Treatment Plant.



BUSINESS-TYPE ACTIVITIES DEBT (CONTINUED):

\$15,750,000 Direct Placement Bank Loan, 2022 - due in annual principal installments ranging from \$295,000 and \$4,375,000 plus interest semiannually of 2.350% through September 2029. The Direct Placement Bank Loan, 2022 was issued in June of 2022 to refund all of Utility System Refunding Revenue Bonds, Series 2012. The refunding resulted in a net present value savings of \$1,465,240. The purpose of the Series 2012 was to advance refund a portion of the Series 2003 Refunded Bonds and advance a portion of the Series 2004 Refunded Bonds.



General Fund

The City's General Fund reports the financial activities of all the administrative departments, which include the Parks and Recreation and Police Departments. The financial condition has been increasing because of the rapid growth experienced within the City, both commercial and residential, which has increased the value of real property. This increase has allowed the City to focus on addressing staffing needs, deferred maintenance, innovation and technology enhancements, and adding new park amenities that are expected and required as we continue to provide first-class services.

Major Revenue Source

The General Fund is operated using tax revenues as opposed to user fees. The largest single source of revenue in the General Fund is Ad Valorem Property Tax, which has been increasing because of the growth noted above. The other major revenues of the General Fund are projected to continue their upward trend (Utility Tax, Franchise Fees, and Sales Tax). These revenue sources make up approximately 80% of the revenue needed to provide services to our citizens.

Expenditure Trends

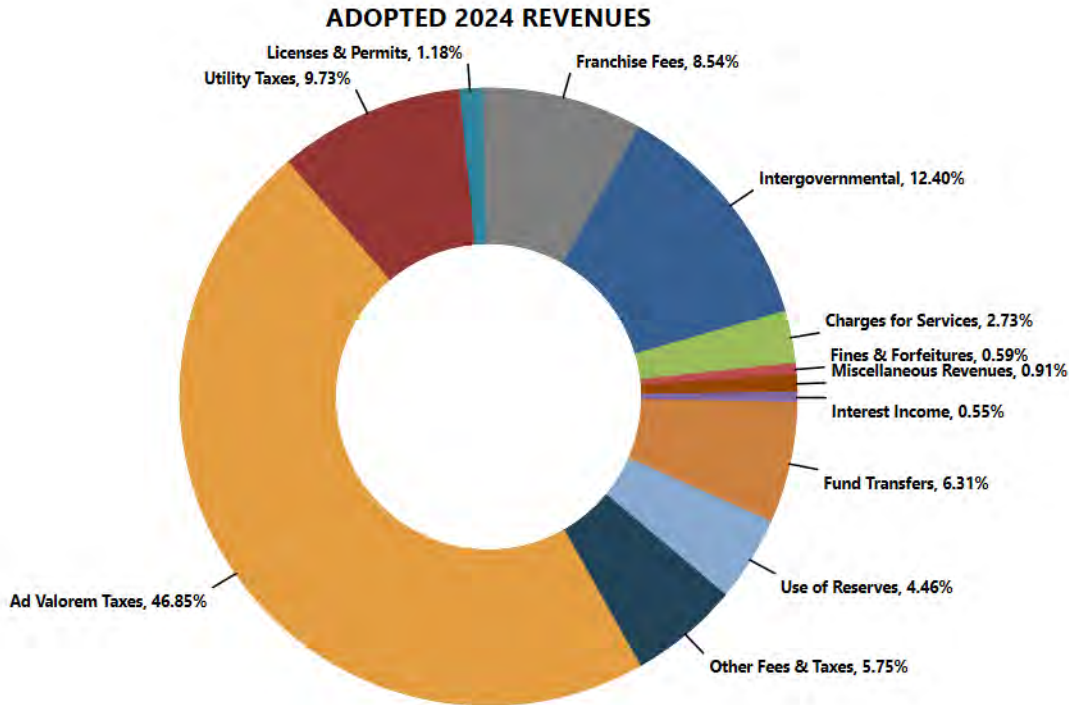
Salaries and Benefits are the largest area of cost for the General Fund and normally account for 60% to 70% of the fund budget in nearly all cities nationwide. This is because the General Fund's products are services to the public. Full-time employees are being added in the Police Department, Parks & Recreation Department, Human Resource Department, Finance Department, Information Technology Department, and others to keep up with the growth of unmet needs and demand for services. The City is also beginning to address the deferred maintenance around the City by increasing repair and maintenance budgets and capital outlay budgets to combat the deterioration of city parks, streets, buildings, etc.

Long Range Model

The long-range model included for the General Fund shows years of slight surpluses that will be used to pay the CRA debt in FY25 and pay for one-time Capital Improvement projects in FY26 for the City Hall complex parking garage. The fund balance will remain within the approved policy of 20% through the end of our projection period of five years. This model assumes a modest level of taxable value increase going into future years and increases in other economic revenues. For this model, the expenses for personnel are increased by 15.33% in FY 2023–24 and 7.55% in FY 2024–25. This year we are implementing the final phase of Police District 5, 5-year plan. The City Council is committed to remaining the safest City, with a population over 100,000, in Florida.



**CITY OF PORT ST. LUCIE
 GENERAL FUND SOURCES - # 001.0003
 ADOPTED BUDGET - FY 2024**

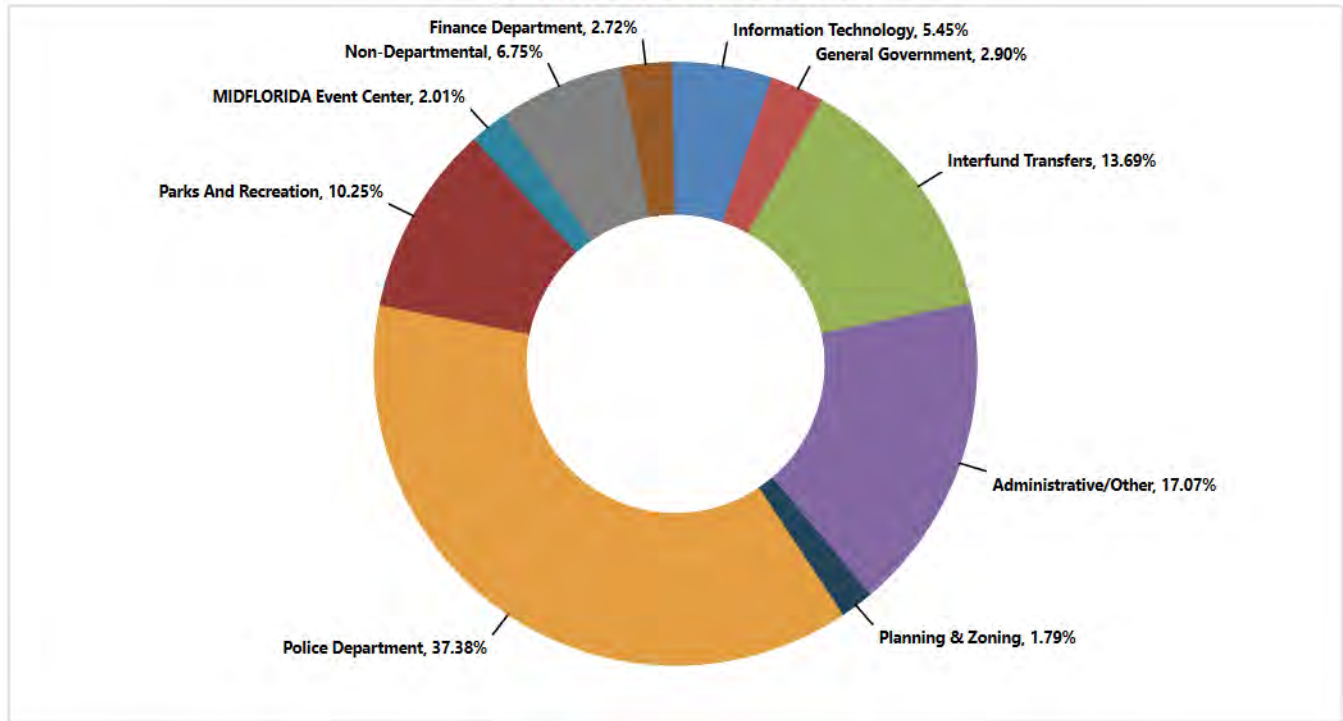


| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE \$ | % | PROJECTED 2025 |
|--|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|----------------|-----------------------|
| Beginning Undesignated Reserves | \$ 114,614,734 | \$ 71,654,888 | \$ 71,654,888 | \$ 62,608,417 | \$ (9,046,471) | (12.63)% | \$ 54,723,770 |
| REVENUES & SOURCES: | | | | | | | |
| Other Fees & Taxes | 9,482,346 | 9,520,313 | 9,815,227 | 10,154,231 | 633,918 | 6.66 % | 10,427,226 |
| Ad Valorem Taxes | 57,828,941 | 68,284,874 | 68,286,374 | 82,793,609 | 14,508,735 | 21.25 % | 90,244,134 |
| Utility Taxes | 15,701,020 | 15,100,000 | 16,692,100 | 17,192,863 | 2,092,863 | 13.86 % | 17,708,648 |
| Licenses & Permits | 1,238,288 | 1,400,000 | 1,811,001 | 2,090,000 | 690,000 | 49.29 % | 2,088,530 |
| Franchise Fees | 14,061,739 | 11,925,971 | 14,657,073 | 15,087,847 | 3,161,876 | 26.51 % | 15,524,363 |
| Intergovernmental | 23,372,216 | 19,085,483 | 22,228,503 | 21,906,572 | 2,821,089 | 14.78 % | 22,560,507 |
| Charges for Services | 5,023,316 | 4,069,995 | 4,679,932 | 4,827,328 | 757,333 | 18.61 % | 4,419,226 |
| Fines & Forfeitures | 998,487 | 914,800 | 922,909 | 1,037,365 | 122,565 | 13.40 % | 1,074,464 |
| Miscellaneous Revenues | 3,530,422 | 1,486,787 | 1,646,943 | 1,606,800 | 120,013 | 8.07 % | 1,644,184 |
| Interest Income | (291,612) | 899,000 | 921,600 | 974,396 | 75,396 | 8.39 % | 924,897 |
| Fund Transfers | 11,777,067 | 11,766,578 | 11,766,578 | 11,148,245 | (618,333) | (5.25)% | 12,395,255 |
| Use of Reserves | - | 14,735,069 | 14,735,069 | 7,884,647 | (6,850,422) | (46.49)% | 6,500,000 |
| Lease Payment - GASB | 843,124 | - | - | - | - | - % | - |
| Total | \$ 143,565,354 | \$ 159,188,870 | \$ 168,163,309 | \$ 176,703,903 | \$ 17,515,033 | 11.00 % | \$ 185,511,434 |



**CITY OF PORT ST. LUCIE
 GENERAL FUND USES - #001
 ADOPTED BUDGET - FY 2024**

2024 ADOPTED EXPENDITURES



| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE \$ | % | PROJECTED 2025 |
|---------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|----------------|-----------------------|
| EXPENDITURES BY FUNCTION | | | | | | | |
| Planning & Zoning | \$ 1,971,570 | \$ 3,282,301 | \$ 3,227,613 | \$ 3,161,282 | \$ (121,019) | (3.69)% | \$ 3,253,553 |
| Police Department | 54,539,410 | 58,394,063 | 59,791,714 | 66,043,604 | 7,649,541 | 13.10 % | 71,052,278 |
| Parks And Recreation | 13,682,921 | 16,989,050 | 16,669,121 | 18,106,921 | 1,117,871 | 6.58 % | 19,196,229 |
| MIDFLORIDA Event Center | 2,669,425 | 3,014,050 | 3,073,121 | 3,542,920 | 528,870 | 17.55 % | 3,625,956 |
| Non-Departmental | 9,550,379 | 10,842,386 | 10,842,386 | 11,932,082 | 1,089,696 | 10.05 % | 10,836,322 |
| Finance Department | 3,660,619 | 4,188,537 | 4,273,989 | 4,797,650 | 609,113 | 14.54 % | 4,986,960 |
| Information Technology | 6,699,813 | 8,044,681 | 8,265,437 | 9,632,972 | 1,588,291 | 19.74 % | 9,897,937 |
| General Government | 4,093,702 | 4,934,435 | 5,204,955 | 5,122,102 | 187,667 | 3.80 % | 5,467,902 |
| Interfund Transfers | 71,405,010 | 28,143,495 | 29,318,632 | 24,198,110 | (3,945,385) | (14.02)% | 20,142,423 |
| Administrative/Other | 18,253,539 | 21,355,872 | 21,807,744 | 30,166,260 | 8,810,388 | 41.26 % | 37,052,601 |
| Total Expenditures by Function | <u>\$ 186,525,539</u> | <u>\$ 159,188,870</u> | <u>\$ 162,474,712</u> | <u>\$ 176,703,903</u> | <u>\$ 17,515,033</u> | <u>11.00 %</u> | <u>\$ 185,511,434</u> |
| Designated Reserve - Financial Policy | <u>\$ 20,435,212</u> | <u>\$ 23,329,669</u> | | <u>\$ 26,355,650</u> | | | <u>\$ 28,029,230</u> |



**CITY OF PORT ST. LUCIE
 GENERAL FUND - # 001
 ADOPTED BUDGET - FY 2024**

| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|--|-------------------------|------------------------|---------------------------|-------------------------|-------------------|----------------|---------------------------|
| | | | | | \$ | % | |
| Beginning Undesignated Reserves | \$ 114,614,734 | \$ 71,654,888 | \$ 71,654,888 | \$ 62,608,417 | | | \$ 54,723,770 |
| REVENUES & SOURCES: | | | | | | | |
| Other Fees & Taxes | 9,482,346 | 9,520,313 | 9,815,227 | 10,154,231 | 633,918 | 6.66 % | 10,427,226 |
| Ad Valorem Taxes | 57,828,941 | 68,284,874 | 68,286,374 | 82,793,609 | 14,508,735 | 21.25 % | 90,244,134 |
| Utility Taxes | 15,701,020 | 15,100,000 | 16,692,100 | 17,192,863 | 2,092,863 | 13.86 % | 17,708,648 |
| Licenses & Permits | 1,238,288 | 1,400,000 | 1,811,001 | 2,090,000 | 690,000 | 49.29 % | 2,088,530 |
| Franchise Fees | 14,061,739 | 11,925,971 | 14,657,073 | 15,087,847 | 3,161,876 | 26.51 % | 15,524,363 |
| Intergovernmental | 23,372,216 | 19,085,483 | 22,228,503 | 21,906,572 | 2,821,089 | 14.78 % | 22,560,507 |
| Charges for Services | 5,023,316 | 4,069,995 | 4,679,932 | 4,827,328 | 757,333 | 18.61 % | 4,419,226 |
| Fines & Forfeitures | 998,487 | 914,800 | 922,909 | 1,037,365 | 122,565 | 13.40 % | 1,074,464 |
| Miscellaneous Revenues | 3,530,422 | 1,486,787 | 1,646,943 | 1,606,800 | 120,013 | 8.07 % | 1,644,184 |
| Interest Income | (291,612) | 899,000 | 921,600 | 974,396 | 75,396 | 8.39 % | 924,897 |
| Lease Payment - GASB | 843,124 | - | - | - | - | - % | - |
| Fund Transfers | 11,777,067 | 11,766,578 | 11,766,578 | 11,148,245 | (618,333) | (5.25)% | 12,395,255 |
| Use of Reserves | - | 14,735,069 | 14,735,069 | 7,884,647 | (6,850,422) | (46.49)% | 6,500,000 |
| Total | 143,565,354 | 159,188,870 | 168,163,309 | 176,703,903 | 17,515,033 | 11.00 % | 185,511,434 |
| EXPENDITURES: | | | | | | | |
| Personnel Services | 75,394,776 | 83,751,089 | 82,611,348 | 95,274,424 | 11,423,337 | 13.64 % | 102,468,865 |
| Operating Expenses | 26,781,286 | 32,897,257 | 34,262,313 | 36,503,828 | 3,606,571 | 10.96 % | 37,677,283 |
| Capital Outlay | 3,045,965 | 3,554,643 | 5,440,032 | 3,266,049 | (288,594) | (8.12)% | 3,129,743 |
| Debt | 9,898,502 | 10,842,386 | 10,842,386 | 11,932,082 | 1,089,696 | 10.05 % | 10,836,322 |
| Fund Transfers | 71,404,671 | 28,143,495 | 29,318,632 | 24,198,110 | (3,945,385) | (14.02)% | 20,142,423 |
| Contingencies | - | - | - | 5,529,410 | 5,529,410 | - % | 11,256,798 |
| Total | 186,525,200 | 159,188,870 | 162,474,712 | 176,703,903 | 17,515,033 | 11.00 % | 185,511,434 |
| SURPLUS (DEFICIT) | \$ (42,959,846) | \$ - | \$ 5,688,597 | \$ - | | | \$ 40,284,846 |
| Designated Reserve - Financial Policy - 20% | \$ 20,435,212 | \$ 23,329,669 | \$ 23,374,732 | \$ 26,355,650 | | | \$ 28,029,230 |
| PROJECTED FUND BALANCE: | | | | | | | |
| Designated | \$ 20,435,212 | \$ 23,329,669 | \$ 23,374,732 | \$ 26,355,650 | | | \$ 28,029,230 |
| Undesignated | 51,219,676 | 48,325,219 | 53,968,753 | 36,252,767 | | | 37,951,339 |
| Use of Undesignated | - | (14,735,069) | (14,735,069) | (7,884,647) | | | (6,500,000) |
| Total | \$ 71,654,888 | \$ 56,919,819 | \$ 62,608,416 | \$ 54,723,770 | | | \$ 59,480,568 |



**CITY OF PORT ST. LUCIE
 GENERAL FUND REVENUES
 ADOPTED BUDGET - FY 2024**

| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|--------------------------------|-------------------------|------------------------|---------------------------|-------------------------|-----------------|----------|---------------------------|
| | | | | | \$ | % | |
| TAXES | | | | | | | |
| Other Fees & Taxes | \$ 9,482,346 | \$ 9,520,313 | \$ 9,815,227 | \$ 10,154,231 | \$ 633,918 | 6.66 % | \$ 10,427,226 |
| Ad Valorem Taxes | 57,828,941 | 68,284,874 | 68,286,374 | 82,793,609 | 14,508,735 | 21.25 % | 90,244,134 |
| Total Taxes | 67,311,287 | 77,805,187 | 78,101,601 | 92,947,840 | 15,142,653 | 19.46 % | 100,671,360 |
| UTILITY TAXES | | | | | | | |
| Utility Taxes | 15,701,020 | 15,100,000 | 16,692,100 | 17,192,863 | 2,092,863 | 13.86 % | 17,708,648 |
| Total Utility Taxes | 15,701,020 | 15,100,000 | 16,692,100 | 17,192,863 | 2,092,863 | 13.86 % | 17,708,648 |
| PERMITS & FEES | | | | | | | |
| Licenses & Permits | 1,238,288 | 1,400,000 | 1,811,001 | 2,090,000 | 690,000 | 49.29 % | 2,088,530 |
| Franchise Fees | 14,061,739 | 11,925,971 | 14,657,073 | 15,087,847 | 3,161,876 | 26.51 % | 15,524,363 |
| Total Permits & Fees | 15,300,027 | 13,325,971 | 16,468,074 | 17,177,847 | 3,851,876 | 28.91 % | 17,612,893 |
| INTERGOVERNMENTAL | | | | | | | |
| Intergovernmental | 23,372,216 | 19,085,483 | 22,228,503 | 21,906,572 | 2,821,089 | 14.78 % | 22,560,507 |
| Total Intergovernmental | 23,372,216 | 19,085,483 | 22,228,503 | 21,906,572 | 2,821,089 | 14.78 % | 22,560,507 |
| CHARGES FOR SERVICES | | | | | | | |
| Charges for Services | 5,023,316 | 4,069,995 | 4,679,932 | 4,827,328 | 757,333 | 18.61 % | 4,419,226 |
| Total Charges for Services | 5,023,316 | 4,069,995 | 4,679,932 | 4,827,328 | 757,333 | 18.61 % | 4,419,226 |
| FINES & FORFEITURES | | | | | | | |
| Fines & Forfeitures | 998,487 | 914,800 | 922,909 | 1,037,365 | 122,565 | 13.40 % | 1,074,464 |
| Total Fines & Forfeitures | 998,487 | 914,800 | 922,909 | 1,037,365 | 122,565 | 13.40 % | 1,074,464 |
| MISCELLANEOUS REVENUES | | | | | | | |
| Miscellaneous Revenues | 3,530,422 | 1,486,787 | 1,646,943 | 1,606,800 | 120,013 | 8.07 % | 1,644,184 |
| Interest Income | (291,612) | 899,000 | 921,600 | 974,396 | 75,396 | 8.39 % | 924,897 |
| Total Miscellaneous Revenues | 3,238,810 | 2,385,787 | 2,568,543 | 2,581,196 | 195,409 | 8.19 % | 2,569,081 |
| Total Revenue | 130,945,163 | 132,687,223 | 141,661,662 | 157,671,011 | 24,983,788 | 18.83 % | 166,616,179 |
| OTHER SOURCES | | | | | | | |
| Lease Payment - GASB | 834,124 | - | - | - | - | - % | - |
| Fund Transfers | 11,777,067 | 11,766,578 | 11,766,578 | 11,148,245 | (618,333) | (5.25)% | 12,395,255 |
| Use of Reserves | - | 14,735,069 | 14,735,069 | 7,884,647 | (6,850,422) | (46.49)% | 6,500,000 |
| Total Other Sources | 12,611,191 | 26,501,647 | 26,501,647 | 19,032,892 | (7,468,755) | (28.18)% | 18,895,255 |
| Total Revenue & Other Sources | \$143,565,354 | \$159,188,870 | \$168,163,309 | \$176,703,903 | \$ 17,515,033 | 11.00 % | \$185,511,434 |



**CITY OF PORT ST. LUCIE
 GENERAL FUND EXPENDITURE SUMMARY
 ADOPTED BUDGET - FY 2024**

| | 2022 | 2023 | 2023 | 2024 | VARIANCE | | 2025 |
|-----------------------------------|------------|------------|------------|------------|------------|-----------|------------|
| | AUDITED | BUDGET | ESTIMATED | ADOPTED | \$ | % | PROJECTED |
| LEGISLATIVE (CITY COUNCIL) | | | | | | | |
| Personnel Services | \$ 728,284 | \$ 769,187 | \$ 867,407 | \$ 876,368 | \$ 107,181 | 13.93 % | \$ 920,678 |
| Operating Expenses | 96,563 | 162,061 | 124,965 | 162,016 | (45) | (0.03)% | 171,066 |
| Total Legislative (City Council) | 824,847 | 931,248 | 992,372 | 1,038,384 | 107,136 | 11.50 % | 1,091,744 |
| EXECUTIVE (CITY MANAGER) | | | | | | | |
| Personnel Services | 1,548,652 | 1,863,426 | 2,039,709 | 2,212,462 | 349,036 | 18.73 % | 2,322,265 |
| Operating Expenses | 98,183 | 95,034 | 131,882 | 112,817 | 17,783 | 18.71 % | 115,357 |
| Capital Outlay | - | - | 6,754 | - | - | - % | - |
| Total Executive (City Manager) | 1,646,835 | 1,958,460 | 2,178,345 | 2,325,279 | 366,819 | 18.73 % | 2,437,622 |
| EXECUTIVE (CITY CLERK) | | | | | | | |
| Personnel Services | 804,810 | 897,001 | 745,737 | 930,911 | 33,910 | 3.78 % | 1,008,337 |
| Operating Expenses | 163,541 | 174,846 | 155,073 | 180,347 | 5,501 | 3.15 % | 179,205 |
| Total Executive (City Clerk) | 968,351 | 1,071,847 | 900,810 | 1,111,258 | 39,411 | 3.68 % | 1,187,542 |
| FINANCIAL MANAGEMENT | | | | | | | |
| Personnel Services | 3,016,947 | 3,607,594 | 3,693,046 | 4,131,128 | 523,534 | 14.51 % | 4,306,759 |
| Operating Expenses | 640,411 | 551,943 | 551,943 | 666,522 | 114,579 | 20.76 % | 680,201 |
| Capital Outlay | - | 29,000 | 29,000 | - | (29,000) | (100.00)% | - |
| Debt | 3,261 | - | - | - | - | - % | - |
| Total Financial Management | 3,660,619 | 4,188,537 | 4,273,989 | 4,797,650 | 609,113 | 14.54 % | 4,986,960 |
| HUMAN RESOURCES | | | | | | | |
| Personnel Services | 1,708,826 | 1,990,610 | 2,005,240 | 2,171,556 | 180,946 | 9.09 % | 2,280,456 |
| Operating Expenses | 574,030 | 688,595 | 688,595 | 826,374 | 137,779 | 20.01 % | 824,230 |
| Capital Outlay | 28,128 | - | - | - | - | - % | - |
| Total Human Resources | 2,310,984 | 2,679,205 | 2,693,835 | 2,997,930 | 318,725 | 11.90 % | 3,104,686 |
| COMMUNICATIONS | | | | | | | |
| Personnel Services | 962,771 | 1,216,659 | 1,199,114 | 1,460,461 | 243,802 | 20.04 % | 1,533,985 |
| Operating Expenses | 409,229 | 504,249 | 504,249 | 609,215 | 104,966 | 20.82 % | 610,657 |
| Capital Outlay | - | 80,450 | 80,450 | 90,450 | 10,000 | 12.43 % | 93,164 |
| Total Communications | 1,372,000 | 1,801,358 | 1,783,813 | 2,160,126 | 358,768 | 19.92 % | 2,237,806 |



**CITY OF PORT ST. LUCIE
 GENERAL FUND EXPENDITURE SUMMARY
 ADOPTED BUDGET - FY 2024**

| | 2022 | 2023 | 2023 | 2024 | VARIANCE | | 2025 |
|--|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| | AUDITED | BUDGET | ESTIMATED | ADOPTED | \$ | % | PROJECTED |
| INFORMATION | | | | | | | |
| TECHNOLOGY | | | | | | | |
| Personnel Services | 3,531,106 | 4,076,460 | 4,145,082 | 4,809,904 | 733,444 | 17.99 % | 5,021,734 |
| Operating Expenses | 2,782,778 | 3,286,221 | 3,362,918 | 4,087,846 | 801,625 | 24.39 % | 4,189,543 |
| Capital Outlay | 385,929 | 682,000 | 757,437 | 735,222 | 53,222 | 7.80 % | 686,660 |
| Total Information Technology | 6,699,813 | 8,044,681 | 8,265,437 | 9,632,972 | 1,588,291 | 19.74 % | 9,897,937 |
| OFFICE OF MANAGEMENT & BUDGET | | | | | | | |
| Personnel Services | 981,073 | 1,390,570 | 1,471,583 | 1,609,702 | 219,132 | 15.76 % | 1,691,057 |
| Operating Expenses | 90,019 | 122,178 | 138,566 | 183,495 | 61,317 | 50.19 % | 194,892 |
| Capital Outlay | - | - | - | - | - | - % | 2,060 |
| TOTAL OFFICE OF MANAGEMENT & BUDGET | 1,071,092 | 1,512,748 | 1,610,149 | 1,793,197 | 280,449 | 18.54 % | 1,888,009 |
| LEGAL COUNSEL | | | | | | | |
| Personnel Services | 2,189,171 | 2,419,161 | 2,283,584 | 2,655,863 | 236,702 | 9.78 % | 2,787,973 |
| Operating Expenses | 278,755 | 494,650 | 544,650 | 428,502 | (66,148) | (13.37)% | 427,205 |
| Capital Outlay | - | 4,280 | 4,280 | - | (4,280) | (100.00)% | - |
| Debt | 3,742 | - | - | - | - | - % | - |
| Total | 2,471,668 | 2,918,091 | 2,832,514 | 3,084,365 | 166,274 | 5.70 % | 3,215,178 |
| PLANNING & ZONING | | | | | | | |
| Personnel Services | 1,534,257 | 1,866,998 | 1,763,099 | 1,764,496 | (102,502) | (5.49)% | 1,853,228 |
| Operating Expenses | 437,313 | 1,413,303 | 1,462,514 | 1,396,786 | (16,517) | (1.17)% | 1,400,325 |
| Capital Outlay | - | 2,000 | 2,000 | - | (2,000) | (100.00)% | - |
| Total Planning & Zoning | 1,971,570 | 3,282,301 | 3,227,613 | 3,161,282 | (121,019) | (3.69)% | 3,253,553 |
| GENERAL GOVERNMENT | | | | | | | |
| Operating Expenses | 3,316,877 | 4,934,435 | 5,195,600 | 5,122,102 | 187,667 | 3.80 % | 5,467,902 |
| Capital Outlay | 693,287 | - | 9,355 | - | - | - % | - |
| Debt | 83,538 | - | - | - | - | - % | - |
| Total General Government | 4,093,702 | 4,934,435 | 5,204,955 | 5,122,102 | 187,667 | 3.80 % | 5,467,902 |



**CITY OF PORT ST. LUCIE
 GENERAL FUND EXPENDITURE SUMMARY
 ADOPTED BUDGET - FY 2024**

| | 2022 | 2023 | 2023 | 2024 | VARIANCE | | 2025 |
|--|------------------|------------------|------------------|------------------|----------------|----------------|------------------|
| | AUDITED | BUDGET | ESTIMATED | ADOPTED | \$ | % | PROJECTED |
| <u>NEIGHBORHOOD SERVICES DEPARTMENT</u> | | | | | | | |
| NEIGHBORHOOD SERVICES | | | | | | | |
| Personnel Services | 228,841 | 321,960 | 224,930 | 338,231 | 16,271 | 5.05 % | 354,920 |
| Operating Expenses | 10,143 | 18,342 | 18,342 | 23,675 | 5,333 | 29.08 % | 30,737 |
| Total Neighborhood Services | 238,984 | 340,302 | 243,272 | 361,906 | 21,604 | 6.35 % | 385,657 |
| CODE COMPLIANCE | | | | | | | |
| Personnel Services | 2,024,623 | 2,093,819 | 2,148,016 | 2,576,299 | 482,480 | 23.04 % | 2,708,179 |
| Operating Expenses | 300,578 | 313,954 | 313,954 | 432,860 | 118,906 | 37.87 % | 440,376 |
| Capital Outlay | 51,488 | 84,000 | 139,032 | 138,000 | 54,000 | 64.29 % | 100,000 |
| Total Code Compliance | 2,376,689 | 2,491,773 | 2,601,002 | 3,147,159 | 655,386 | 26.30 % | 3,248,555 |
| CODE COMPLIANCE BOARD | | | | | | | |
| Operating Expenses | 23,690 | 51,850 | 51,850 | 56,850 | 5,000 | 9.64 % | 58,556 |
| Total Code Compliance Board | 23,690 | 51,850 | 51,850 | 56,850 | 5,000 | 9.64 % | 58,556 |
| NUISANCE ABATEMENT PROGRAM | | | | | | | |
| Personnel Services | 18,417 | - | - | - | - | - % | - |
| Operating Expenses | 77,155 | 241,999 | 241,999 | 242,805 | 806 | 0.33 % | 250,507 |
| Total Nuisance Abatement Program | 95,572 | 241,999 | 241,999 | 242,805 | 806 | 0.33 % | 250,507 |
| Personnel Services | 2,271,881 | 2,415,779 | 2,372,946 | 2,914,530 | 498,751 | 20.65 % | 3,063,099 |
| Operating Expenses | 411,566 | 626,145 | 626,145 | 756,190 | 130,045 | 20.77 % | 780,176 |
| Capital Outlay | 51,488 | 84,000 | 139,032 | 138,000 | 54,000 | 64.29 % | 100,000 |
| Total Neighborhood Services Department | 2,734,935 | 3,125,924 | 3,138,123 | 3,808,720 | 682,796 | 21.84 % | 3,943,275 |



**CITY OF PORT ST. LUCIE
 GENERAL FUND EXPENDITURE SUMMARY
 ADOPTED BUDGET - FY 2024**

| | 2022 AUDITED | 2023 BUDGET | 2023 ESTIMATED | 2024 ADOPTED | VARIANCE | | 2025 PROJECTED |
|--------------------------------------|-------------------------|------------------------|---------------------------|-------------------------|------------------|----------------|---------------------------|
| | | | | | \$ | % | |
| <u>POLICE DEPARTMENT</u> | | | | | | | |
| OPERATIONAL SUPPORT SERVICE | | | | | | | |
| Personnel Services | 2,174,513 | 3,088,808 | 3,000,798 | 2,796,317 | (292,491) | (9.47)% | 3,064,394 |
| Operating Expenses | 3,428,837 | 5,661,883 | 5,909,202 | 6,317,917 | 656,034 | 11.59 % | 6,590,481 |
| Capital Outlay | 556,561 | 767,000 | 1,695,382 | 690,000 | (77,000) | (10.04)% | 750,000 |
| Debt | 257,166 | - | - | - | - | - % | - |
| Total | 6,417,077 | 9,517,691 | 10,605,382 | 9,804,234 | 286,543 | 3.01 % | 10,404,875 |
| ADMINISTRATION | | | | | | | |
| Personnel Services | 2,943,935 | 2,884,511 | 3,149,517 | 3,075,111 | 190,600 | 6.61 % | 3,178,348 |
| Operating Expenses | 73,653 | 45,730 | 45,730 | 39,190 | (6,540) | (14.30)% | 40,366 |
| Total Administration | 3,017,588 | 2,930,241 | 3,195,247 | 3,114,301 | 184,060 | 6.28 % | 3,218,714 |
| PROFESSIONAL STANDARDS | | | | | | | |
| Personnel Services | 3,026,635 | 3,271,996 | 3,237,247 | 3,672,712 | 400,716 | 12.25 % | 3,860,594 |
| Operating Expenses | 302,177 | 912,440 | 946,355 | 992,440 | 80,000 | 8.77 % | 1,022,214 |
| Total Professional Standards | 3,328,812 | 4,184,436 | 4,183,602 | 4,665,152 | 480,716 | 11.49 % | 4,882,808 |
| SPECIAL INVESTIGATIONS | | | | | | | |
| Personnel Services | 2,563,502 | 2,801,391 | 2,866,454 | 3,637,737 | 836,346 | 29.85 % | 3,818,939 |
| Operating Expenses | 212,522 | 169,510 | 169,510 | 195,015 | 25,505 | 15.05 % | 200,865 |
| Capital Outlay | - | 35,000 | 67,093 | 35,000 | - | - % | 35,000 |
| Total Special Investigations | 2,776,024 | 3,005,901 | 3,103,057 | 3,867,752 | 861,851 | 28.67 % | 4,054,804 |
| CRIMINAL INVESTIGATION | | | | | | | |
| Personnel Services | 5,335,042 | 6,132,306 | 5,687,829 | 6,967,565 | 835,259 | 13.62 % | 7,320,689 |
| Operating Expenses | 414,189 | 239,530 | 239,530 | 234,890 | (4,640) | (1.94)% | 241,937 |
| Capital Outlay | 69,163 | 90,000 | 90,000 | 390,000 | 300,000 | 333.33 % | 401,700 |
| Total Criminal Investigation | 5,818,394 | 6,461,836 | 6,017,359 | 7,592,455 | 1,130,619 | 17.50 % | 7,964,326 |
| VOCA/DOM VIOLENCE GRANT | | | | | | | |
| Personnel Services | 234,508 | 281,404 | 281,470 | 301,020 | 19,616 | 6.97 % | 316,677 |
| Operating Expenses | 22,363 | 34,213 | 34,213 | 34,213 | - | - % | 35,239 |
| Total Voca/Dom Violence Grant | 256,871 | 315,617 | 315,683 | 335,233 | 19,616 | 6.22 % | 351,916 |



**CITY OF PORT ST. LUCIE
 GENERAL FUND EXPENDITURE SUMMARY
 ADOPTED BUDGET - FY 2024**

| | 2022 AUDITED | 2023 BUDGET | 2023 ESTIMATED | 2024 ADOPTED | VARIANCE | | 2025 PROJECTED |
|---|-------------------------|------------------------|---------------------------|-------------------------|------------------|----------------|---------------------------|
| | | | | | \$ | % | |
| NEIGHBORHOOD | | | | | | | |
| POLICING | | | | | | | |
| Personnel Services | 23,715,065 | 24,248,066 | 24,407,357 | 27,908,527 | 3,660,461 | 15.10 % | 31,316,507 |
| Operating Expenses | 1,383,631 | 880,119 | 936,680 | 897,987 | 17,868 | 2.03 % | 924,926 |
| Capital Outlay | 219,166 | 95,000 | 110,957 | 87,000 | (8,000) | (8.42)% | 50,000 |
| Total Neighborhood Policing | 25,317,862 | 25,223,185 | 25,454,994 | 28,893,514 | 3,670,329 | 14.55 % | 32,291,433 |
| NEIGHBORHOOD PATROL DISTRICT SUPPORT | | | | | | | |
| Personnel Services | 1,851,535 | 2,077,317 | 1,935,548 | 2,191,964 | 114,647 | 5.52 % | 2,303,386 |
| Operating Expenses | 995,550 | 104,320 | 104,320 | 198,010 | 93,690 | 89.81 % | 203,950 |
| Capital Outlay | 15,897 | 38,000 | 38,000 | 218,500 | 180,500 | 475.00 % | 150,000 |
| Total Neighborhood Patrol District Support | 2,862,982 | 2,219,637 | 2,077,868 | 2,608,474 | 388,837 | 17.52 % | 2,657,336 |
| SCHOOL CROSSING GUARDS | | | | | | | |
| Personnel Services | 548,811 | 474,942 | 610,985 | 593,156 | 118,214 | 24.89 % | 623,391 |
| Operating Expenses | 49,226 | 22,310 | 22,310 | 46,000 | 23,690 | 106.19 % | 47,380 |
| Total School Crossing Guards | 598,037 | 497,252 | 633,295 | 639,156 | 141,904 | 28.54 % | 670,771 |
| NEIGHBORHOOD TRAFFIC UNIT | | | | | | | |
| Personnel Services | 1,630,022 | 1,503,699 | 1,439,462 | 1,730,014 | 226,315 | 15.05 % | 1,683,113 |
| Operating Expenses | 45,370 | 64,152 | 64,152 | 70,950 | 6,798 | 10.60 % | 73,079 |
| Capital Outlay | - | - | - | 30,000 | 30,000 | - % | - |
| Total Neighborhood Traffic Unit | 1,675,392 | 1,567,851 | 1,503,614 | 1,830,964 | 263,113 | 16.78 % | 1,756,192 |
| ANIMAL CONTROL | | | | | | | |
| Personnel Services | 995,398 | 998,456 | 976,380 | 1,133,770 | 135,314 | 13.55 % | 1,191,159 |
| Operating Expenses | 1,474,973 | 1,471,960 | 1,696,960 | 1,558,599 | 86,639 | 5.89 % | 1,607,944 |
| Capital Outlay | - | - | 28,273 | - | - | - % | - |
| Total Animal Control | 2,470,371 | 2,470,416 | 2,701,613 | 2,692,369 | 221,953 | 8.98 % | 2,799,103 |
| Personnel Services | 45,018,966 | 47,762,896 | 47,593,047 | 54,007,893 | 6,244,997 | 13.07 % | 58,677,197 |
| Operating Expenses | 8,402,491 | 9,606,167 | 10,168,962 | 10,585,211 | 979,044 | 10.19 % | 10,988,381 |
| Capital Outlay | 860,787 | 1,025,000 | 2,029,705 | 1,450,500 | 425,500 | 41.51 % | 1,386,700 |
| DEBT | 257,166 | - | - | - | - | - % | - |
| Total Police Department | 54,539,410 | 58,394,063 | 59,791,714 | 66,043,604 | 7,649,541 | 13.10 % | 71,052,278 |



**CITY OF PORT ST. LUCIE
 GENERAL FUND EXPENDITURE SUMMARY
 ADOPTED BUDGET - FY 2024**

| | 2022 AUDITED | 2023 BUDGET | 2023 ESTIMATED | 2024 ADOPTED | VARIANCE | | 2025 PROJECTED |
|--|-----------------|----------------|-------------------|-----------------|-----------|-----------|-------------------|
| | | | | | \$ | % | |
| EMERGENCY OPERATIONS | | | | | | | |
| Personnel Services | 228,535 | 251,527 | 251,463 | 384,436 | 132,909 | 52.84 % | 403,602 |
| Operating Expenses | 120,346 | 126,422 | 239,953 | 138,811 | 12,389 | 9.80 % | 141,876 |
| Capital Outlay | - | 3,000 | 3,000 | - | (3,000) | (100.00)% | - |
| Debt | 395 | - | - | - | - | - % | - |
| Total Emergency Operations | 349,276 | 380,949 | 494,416 | 523,247 | 142,298 | 37.35 % | 545,478 |
| PUBLIC WORKS - KEEP PSL BEAUTIFUL | | | | | | | |
| Personnel Services | 375,584 | 555,825 | 495,197 | 817,665 | 261,840 | 47.11 % | 858,182 |
| Operating Expenses | 164,049 | 225,014 | 148,778 | 310,282 | 85,268 | 37.89 % | 313,703 |
| Capital Outlay | 35,109 | 71,000 | 99,163 | 85,157 | 14,157 | 19.94 % | - |
| Total Public Works - Keep PSL Beautiful | 574,742 | 851,839 | 743,138 | 1,213,104 | 361,265 | 42.41 % | 1,171,885 |
| FACILITIES MAINTENANCE | | | | | | | |
| MUNICIPAL GARAGE | | | | | | | |
| Personnel Services | 80 | - | - | - | - | - % | - |
| Operating Expenses | 145,299 | 334,375 | 334,375 | 349,455 | 15,080 | 4.51 % | 361,473 |
| Capital Outlay | 63,427 | 20,000 | 20,000 | 21,400 | 1,400 | 7.00 % | 22,898 |
| Total Municipal Garage | 208,806 | 354,375 | 354,375 | 370,855 | 16,480 | 4.65 % | 384,371 |
| FACILITIES MAINTENANCE | | | | | | | |
| Personnel Services | 1,373,668 | 1,798,913 | 1,798,913 | 2,047,857 | 248,944 | 13.84 % | 2,154,328 |
| Operating Expenses | 1,399,183 | 1,449,818 | 1,564,645 | 1,292,848 | (156,970) | (10.83)% | 1,335,252 |
| Capital Outlay | 501,656 | 25,000 | 261,194 | 264,000 | 239,000 | 956.00 % | 470,000 |
| DEBT - Master Lease | 358 | - | - | - | - | - % | - |
| Total Facilities Maintenance | 3,274,865 | 3,273,731 | 3,624,752 | 3,604,705 | 330,974 | 10.11 % | 3,959,580 |
| Personnel Services | 1,373,748 | 1,798,913 | 1,798,913 | 2,047,857 | 248,944 | 13.84 % | 2,154,328 |
| Operating Expenses | 1,544,482 | 1,784,193 | 1,899,020 | 1,642,303 | (141,890) | (7.95)% | 1,696,725 |
| Capital Expenses | 565,083 | 45,000 | 281,194 | 285,400 | 240,400 | 534.22 % | 492,898 |
| Master Lease - Debt | 358 | - | - | - | - | - % | - |
| Total Facilities Maintenance | 3,483,671 | 3,628,106 | 3,979,127 | 3,975,560 | 347,454 | 9.58 % | 4,343,951 |



**CITY OF PORT ST. LUCIE
 GENERAL FUND EXPENDITURE SUMMARY
 ADOPTED BUDGET - FY 2024**

| | 2022 AUDITED | 2023 BUDGET | 2023 ESTIMATED | 2024 ADOPTED | VARIANCE | | 2025 PROJECTED |
|---|-------------------------|------------------------|---------------------------|-------------------------|-----------------|----------|---------------------------|
| | | | | | \$ | % | |
| NON-DEPARTMENTAL | | | | | | | |
| Debt | 9,550,379 | 10,842,386 | 10,842,386 | 11,932,082 | 1,089,696 | 10.05 % | 10,836,322 |
| Total Non-Departmental | 9,550,379 | 10,842,386 | 10,842,386 | 11,932,082 | 1,089,696 | 10.05 % | 10,836,322 |
| INTERNSHIP PROGRAM | | | | | | | |
| Personnel Services | 13,925 | 37,747 | 2,747 | 37,761 | 14 | 0.04 % | 39,630 |
| Operating Expenses | 377 | - | - | - | - | - % | - |
| Total Internship Program | 14,302 | 37,747 | 2,747 | 37,761 | 14 | 0.04 % | 39,630 |
| OFFICE OF ECONOMIC DEVELOPMENT | | | | | | | |
| Personnel Services | 149,877 | 158,895 | 158,899 | 162,493 | 3,598 | 2.26 % | 170,452 |
| Operating Expenses | 281,029 | 299,455 | 299,455 | 405,513 | 106,058 | 35.42 % | 417,818 |
| Total Office of Economic Development | 430,906 | 458,350 | 458,354 | 568,006 | 109,656 | 23.92 % | 588,270 |
| <u>PARKS & RECREATION DEPARTMENT</u> | | | | | | | |
| P & R - RECREATION | | | | | | | |
| Personnel Services | 757,734 | 860,257 | 637,327 | 956,972 | 96,715 | 11.24 % | 1,006,338 |
| Operating Expenses | 512,047 | 645,406 | 647,083 | 713,382 | 67,976 | 10.53 % | 734,615 |
| Capital Outlay | - | - | 34,695 | - | - | - % | - |
| Total P & R - Recreation | 1,269,781 | 1,505,663 | 1,319,105 | 1,670,354 | 164,691 | 10.94 % | 1,740,953 |
| AIROSO COMMUNITY CENTER | | | | | | | |
| Personnel Services | 604,312 | 769,584 | 704,245 | 881,531 | 111,947 | 14.55 % | 926,706 |
| Operating Expenses | 488,729 | 523,771 | 540,605 | 648,443 | 124,672 | 23.80 % | 641,355 |
| Capital Outlay | 20,744 | 96,000 | 96,000 | 65,000 | (31,000) | (32.29)% | 101,846 |
| Total Airoso Community Center | 1,113,785 | 1,389,355 | 1,340,850 | 1,594,974 | 205,619 | 14.80 % | 1,669,907 |
| GYMNASIUM | | | | | | | |
| Personnel Services | 451,380 | 473,489 | 501,079 | 530,576 | 57,087 | 12.06 % | 557,988 |
| Operating Expenses | 185,017 | 273,067 | 290,825 | 316,128 | 43,061 | 15.77 % | 329,014 |
| Total Gymnasium | 636,397 | 746,556 | 791,904 | 846,704 | 100,148 | 13.41 % | 887,002 |



**CITY OF PORT ST. LUCIE
 GENERAL FUND EXPENDITURE SUMMARY
 ADOPTED BUDGET - FY 2024**

| | 2022 AUDITED | 2023 BUDGET | 2023 ESTIMATED | 2024 ADOPTED | VARIANCE | | 2025 PROJECTED |
|--|-------------------------|------------------------|---------------------------|-------------------------|-----------------|-----------|---------------------------|
| | | | | | \$ | % | |
| P & R - ADMINISTRATION | | | | | | | |
| Personnel Services | 662,116 | 690,610 | 687,631 | 784,799 | 94,189 | 13.64 % | 824,672 |
| Operating Expenses | 129,945 | 158,960 | 158,960 | 147,736 | (11,224) | (7.06)% | 187,661 |
| Capital Outlay | - | 6,513 | 6,513 | - | (6,513) | (100.00)% | - |
| Total P & R - Administration | 792,061 | 856,083 | 853,104 | 932,535 | 76,452 | 8.93 % | 1,012,333 |
| P & R - PARKS | | | | | | | |
| Personnel Services | 3,562,630 | 4,201,921 | 3,984,225 | 4,837,765 | 635,844 | 15.13 % | 5,554,357 |
| Operating Expenses | 3,255,196 | 3,563,409 | 3,699,421 | 3,717,195 | 153,786 | 4.32 % | 3,854,628 |
| Capital Outlay | 79,698 | 1,182,400 | 1,297,463 | 320,800 | (861,600) | (72.87)% | 170,000 |
| Total P & R - Parks | 6,897,524 | 8,947,730 | 8,981,109 | 8,875,760 | (71,970) | (0.80)% | 9,578,985 |
| BOTANICAL GARDENS | | | | | | | |
| Personnel Services | 76,328 | 150,661 | 109,592 | 321,929 | 171,268 | 113.68 % | 338,746 |
| Operating Expenses | 129,026 | 176,899 | 177,124 | 332,551 | 155,652 | 87.99 % | 342,732 |
| Capital Outlay | 18,940 | 40,000 | 40,000 | 20,000 | (20,000) | (50.00)% | 20,600 |
| Total Botanical Gardens | 224,294 | 367,560 | 326,716 | 674,480 | 306,920 | 83.50 % | 702,078 |
| MCCARTY RANCH PRESERVE | | | | | | | |
| Personnel Services | 39,762 | 79,751 | 79,751 | 102,426 | 22,675 | 28.43 % | 107,749 |
| Operating Expenses | 39,406 | 51,514 | 51,514 | 54,025 | 2,511 | 4.87 % | 55,685 |
| Capital Outlay | 11,766 | - | - | - | - | - % | - |
| Total Mccarty Ranch Preserve | 90,934 | 131,265 | 131,265 | 156,451 | 25,186 | 19.19 % | 163,434 |
| P&R-TURF MAINTENANCE DIVISION | | | | | | | |
| Personnel Services | 480,714 | 530,368 | 526,773 | 570,990 | 40,622 | 7.66 % | 600,411 |
| Operating Expenses | 214,186 | 250,108 | 250,108 | 286,312 | 36,204 | 14.48 % | 300,374 |
| Capital Outlay | 32,255 | 72,500 | 72,500 | - | (72,500) | (100.00)% | - |
| Total P&R-Turf Maintenance Division | 727,155 | 852,976 | 849,381 | 857,302 | 4,326 | (77.86)% | 900,785 |
| SPECIAL EVENTS | | | | | | | |
| Operating Expenses | 100,874 | 87,504 | 87,504 | 107,970 | 20,466 | 23.39 % | 111,208 |
| Total Special Events | 100,874 | 87,504 | 87,504 | 107,970 | 20,466 | 23.39 % | 111,208 |



**CITY OF PORT ST. LUCIE
 GENERAL FUND EXPENDITURE SUMMARY
 ADOPTED BUDGET - FY 2024**

| | 2022 | 2023 | 2023 | 2024 | VARIANCE | | 2025 |
|---|-------------------|-------------------|-------------------|-------------------|------------------|-----------------|-------------------|
| | AUDITED | BUDGET | ESTIMATED | ADOPTED | \$ | % | PROJECTED |
| MIDFLORIDA - FITNESS CENTER | | | | | | | |
| Personnel Services | 483,977 | 539,287 | 501,742 | 611,852 | 72,565 | 13.46 % | 642,688 |
| Operating Expenses | 159,689 | 214,683 | 214,683 | 229,019 | 14,336 | 6.68 % | 238,069 |
| Capital Outlay | 12,802 | 9,200 | 9,200 | - | (9,200) | (100.00)% | - |
| Total MIDFLORIDA - Fitness Center | 656,468 | 763,170 | 725,625 | 840,871 | 77,701 | 10.18 % | 880,757 |
| MIDFLORIDA - RECREATION | | | | | | | |
| Personnel Services | 504,172 | 671,377 | 559,859 | 760,854 | 89,477 | 13.33 % | 800,219 |
| Operating Expenses | 625,340 | 669,811 | 669,811 | 778,166 | 108,355 | 16.18 % | 737,753 |
| Capital Outlay | 43,554 | - | 32,888 | 10,500 | 10,500 | - % | 10,815 |
| Total MIDFLORIDA - Recreation | 1,173,066 | 1,341,188 | 1,262,558 | 1,549,520 | 208,332 | 15.53 % | 1,548,787 |
| Personnel Services | 7,623,125 | 8,967,305 | 8,292,224 | 10,359,694 | 1,392,389 | 15.53 % | 11,359,874 |
| Operating Expenses | 5,839,455 | 6,615,132 | 6,787,638 | 7,330,927 | 715,795 | 10.82 % | 7,533,094 |
| Capital Outlay | 219,759 | 1,406,613 | 1,589,259 | 416,300 | (990,313) | (70.40)% | 303,261 |
| Total Parks & Recreation Department | 13,682,339 | 16,989,050 | 16,669,121 | 18,106,921 | 1,117,871 | (44.05)% | 19,196,229 |
| MIDFLORIDA EVENT CENTER DEPARTMENT | | | | | | | |
| MIDFLORIDA EVENT CENTER | | | | | | | |
| Personnel Services | 1,333,238 | 1,704,536 | 1,432,311 | 1,919,244 | 214,708 | 12.60 % | 2,016,029 |
| Operating Expenses | 1,129,792 | 1,187,214 | 1,231,407 | 1,558,656 | 371,442 | 31.29 % | 1,544,927 |
| Capital Outlay | 206,396 | 122,300 | 409,403 | 65,020 | (57,280) | (46.84)% | 65,000 |
| Total MIDFLORIDA Event Center | 2,669,426 | 3,014,050 | 3,073,121 | 3,542,920 | 528,870 | 17.55 % | 3,625,956 |
| Personnel Services | 1,333,238 | 1,704,536 | 1,432,311 | 1,919,244 | 214,708 | 12.60 % | 2,016,029 |
| Operating Expenses | 1,129,792 | 1,187,214 | 1,231,407 | 1,558,656 | 371,442 | 31.29 % | 1,544,927 |
| Capital Outlay | 206,396 | 122,300 | 409,403 | 65,020 | (57,280) | (46.84)% | 65,000 |
| Total MidFlorida Event Center Department | 2,669,426 | 3,014,050 | 3,073,121 | 3,542,920 | 528,870 | 17.55 % | 3,625,956 |



**CITY OF PORT ST. LUCIE
 GENERAL FUND EXPENDITURE SUMMARY
 ADOPTED BUDGET - FY 2024**

| | 2022 | 2023 | 2023 | 2024 | VARIANCE | | 2025 |
|--|--------------------|--------------------|--------------------|--------------------|-------------------|----------------|--------------------|
| | AUDITED | BUDGET | ESTIMATED | ADOPTED | \$ | % | PROJECTED |
| Personnel Services | 75,394,776 | 83,751,089 | 82,611,348 | 95,274,424 | 11,523,335 | 13.76 % | 102,468,865 |
| Operating Expenses | 26,781,286 | 32,897,257 | 34,262,314 | 36,503,828 | 3,606,571 | 10.96 % | 37,677,283 |
| Capital Outlay | 3,045,965 | 3,554,643 | 5,440,032 | 3,266,049 | (288,594) | (8.12)% | 3,129,743 |
| Debt | 9,898,502 | 10,842,386 | 10,842,386 | 11,932,082 | 1,089,696 | 10.05 % | 10,836,322 |
| Fund Transfers | 71,405,010 | 28,143,495 | 29,318,632 | 24,198,110 | (3,945,385) | (14.02)% | 20,142,423 |
| Contingencies | - | - | - | 5,529,410 | 5,529,410 | - % | 11,256,798 |
| Total General Fund | 186,525,539 | 159,188,870 | 162,474,712 | 176,703,903 | 17,515,033 | 11.00 % | 185,511,434 |
| Designated Reserve - Financial Policy 20% | \$ 20,435,212 | \$ 23,329,669 | \$ - | \$ 26,355,650 | | | \$ 28,029,230 |



CITY OF PORT ST. LUCIE
 GENERAL OPERATING FUND - 2023-24 ADOPTED
 LONG RANGE PLAN

Assumptions:

This model stipulates 22.91% growth in taxable value, a reduction of .0250 for a new operating millage of 4.3441. The estimated increases in valuation in future years are 9% in FY25, 7% in FY26, 6% in FY27, 5% in FY28 and 4% in FY29. Ad Valorem Taxes are based on collections of 95.5%. Personnel Services contains the assumption of pay raises for all employees as well as increased employee contributions towards their medical insurance. Pay plan adjustments and reclassifications are estimated for FY24 and FY25. ECM LOAN to Utility Connection Fee Fund #431 & #440 - \$422,145. The transfer for the SAD payment for City Center is now city-owned property and is being paid out of the General Government Cost Center. Digital Domain Debt Service - \$1.3M in FY 23-24 and beyond. Debt Reduction: Anticipated debt reserves for future debt reduction; \$2M in FY 23-24, \$1M in FY25 and \$2M in FY26 and beyond. Note: Transfers vary based on changes in the #301 CIP Fund and changes in Debt for purchase Village Square. Designated Reserves of \$7.3M will be used to call CRA Debt in FY 2024-25.

| | AUDITED 2019-20 | AUDITED 2020-21 | AUDITED 2021-22 | ESTIMATE 2022-23 | ADOPTED 2023-24 | GROWTH % | PROJECTED 2024-25 | PROJECTED 2025-26 | PROJECTED 2026-27 | PROJECTED 2027-28 | PROJECTED 2028-29 |
|--|-----------------------|-----------------------|------------------------|-----------------------|-----------------------|-------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| BEGINNING DESIGNATED RESERVES | \$ - | \$ 53,284,190 | \$ 114,614,734 | \$ 71,654,888 | \$ 62,608,417 | | \$ 54,723,770 | \$ 59,480,568 | \$ 47,468,829 | \$ 47,792,756 | \$ 48,239,197 |
| REVENUES & SOURCES: | | | | | | | | | | | |
| Millage Rate, Operations | 4.6931 | 4.6191 | 4.5191 | 4.3691 | 4.3441 | | 4.3441 | 4.3441 | 4.3441 | 4.3441 | 4.3441 |
| Taxes | \$ 48,702,278 | 52,525,117 | 57,828,941 | \$ 68,286,374 | \$ 82,793,609 | 21.24% | \$ 90,244,134 | 7% \$ 96,561,223 | 6.0% \$ 102,354,896 | 5.0% \$ 107,472,641 | 4.0% \$ 111,771,547 |
| Other Taxes (CST + Bus. Tax) | 6,944,310 | 7,257,218 | 9,482,346 | 9,815,227 | 10,154,231 | 3.45% | 10,427,226 | 3.0% 10,740,043 | 2.5% 11,008,544 | 2.5% 11,283,758 | 2.5% 11,565,852 |
| Utility Tax - Electricity | 13,776,865 | 14,466,176 | 15,701,020 | 16,692,100 | 17,192,863 | 3.00% | 17,708,648 | 3.0% 18,239,907 | 2.0% 18,604,705 | 2.0% 18,976,799 | 4.0% 19,735,871 |
| Franchise Fees (Electric) | 10,945,361 | 11,969,643 | 14,061,739 | 14,657,073 | 15,087,847 | 2.94% | 15,524,363 | 3.0% 15,990,094 | 2.0% 16,309,896 | 2.0% 16,636,094 | 4.0% 17,301,538 |
| Licenses and Permits | 1,274,924 | 2,251,823 | 1,238,288 | 1,811,001 | 2,090,000 | 15.41% | 2,088,530 | 1.0% 2,130,509 | 1.0% 2,151,814 | 2.0% 2,194,850 | 2.0% 2,238,747 |
| Intergovernmental (Sales Tax)- FEMA Reimbursement | 16,902,646 | 20,893,998 | 23,372,216 | 22,228,503 | 21,906,572 | -1.45% | 22,560,507 | 2.0% 22,786,112 | 2.0% 23,241,834 | 2.0% 23,706,671 | 2.0% 24,180,804 |
| Charges for Services | 3,859,995 | 4,403,717 | 5,023,316 | 4,679,932 | 4,827,328 | 3.15% | 4,419,226 | 1.0% 4,463,418 | 1.0% 4,508,052 | 1.0% 4,553,133 | 1.0% 4,598,664 |
| Fines and Forfeits | 1,123,940 | 1,044,879 | 998,487 | 922,909 | 1,037,365 | 12.40% | 1,074,464 | 1.0% 1,085,209 | 0.0% 1,085,209 | 1.0% 1,096,061 | 1.0% 1,107,022 |
| Other (including int. Inc.) | 5,557,327 | 463,911 | 4,081,934 | 2,568,543 | 2,581,196 | 0.49% | 2,569,081 | 1.0% 2,594,772 | 1.0% 2,620,720 | 1.0% 2,646,927 | 1.0% 2,673,396 |
| Use of Reserves (ARPA Funds & PSL Seg. 1 & 2) | - | - | - | 14,735,069 | 7,884,647 | | 6,500,000 | 12,627,903 | - | - | - |
| Bond Proceeds | - | 54,418,485 | - | 0 | 0 | | - | - | - | - | - |
| Transfers in (Includes Internal Charges) | 7,874,487 | 11,709,572 | 11,777,067 | 11,766,578 | 11,148,245 | -5.25% | 12,395,255 | 3.0% 12,767,113 | 2.0% 12,894,784 | 2.0% 13,152,680 | 2% 13,415,734 |
| TOTAL | 116,962,133 | 181,404,539 | 143,565,354 | 168,163,309 | 176,703,903 | | 185,511,434 | 199,986,303 | 194,780,454 | 201,719,614 | 208,589,175 |
| EXPENDITURES: | | | | | | | | | | | |
| Personnel Services | 68,564,916 | 71,198,035 | 75,394,776 | 82,611,348 | 95,274,424 | 15.33% | 7.55% 102,468,865 | 7.5% 110,138,602 | 7.7% 118,577,696 | 6.8% 126,587,158 | 5.9% 134,116,516 |
| Operating Expenses | 20,738,356 | 23,094,925 | 26,781,286 | 34,262,313 | 36,503,828 | 6.54% | 3% 37,677,283 | 10.8% 41,755,347 | 7.4% 44,836,319 | 4.7% 46,934,017 | 5.0% 49,289,676 |
| Capital Outlay | 2,237,775 | 4,805,711 | 3,045,965 | 5,440,032 | 3,266,049 | -39.96% | -4% 3,129,743 | 10.0% 3,442,717 | 1.0% 3,477,144 | 1.0% 3,511,916 | 1.0% 3,547,035 |
| Debt Services | 1,318,844 | 5,395,740 | 6,029,849 | 6,972,374 | 7,262,070 | 4.15% | -22% 5,689,632 | 18.6% 6,746,528 | 1.0% 6,813,994 | 1.0% 6,882,134 | 1.0% 6,950,955 |
| Grant Match | - | - | - | - | 800,000 | N/A | 50% 1,200,000 | -17% 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| City Center SAD Payment | 1,702,047 | 1,708,197 | 1,742,104 | - | - | N/A | - | - | - | - | - |
| Purchase of MID Florida Event Center and Village Square (7210) | - | - | - | - | 1,754,024 | | 7,266,694 | - | - | - | - |
| Debt - FCB Building | 3,869,810 | 3,870,012 | 3,868,653 | 3,870,012 | 3,870,012 | 0.00% | 3,946,690 | 3,986,157 | 4,026,018 | 4,066,279 | 4,106,941 |
| Fund Transfer - Governmental Finance Fund | 4,464,272 | 3,689,829 | 3,689,828 | 3,632,539 | 3,632,539 | 0.00% | 3,550,000 | 3,195,000 | 3,067,200 | 2,913,840 | 3,000,000 |
| Fund Transfers | 2,992,466 | 4,311,546 | 48,025,583 | 22,599,144 | 10,799,597 | -52.21% | 9,163,248 | 22,286,808 | 12,482,417 | 9,195,061 | 6,098,141 |
| Fund Transfer to the Road and Bridge Fund #104 | 47,636 | - | 620,000 | - | - | N/A | - | - | - | - | - |
| Fund Transfer to Road and Bridge Fund #304 | 300,000 | - | 16,050,000 | 1,225,000 | 6,150,000 | 402.04% | - | 6,650,000 | - | - | - |
| Fund Transfer to the Stormwater Fund | - | 2,000,000 | 1,277,156 | 1,861,950 | 1,861,950 | 0.00% | 162,481 | 168,980 | 175,739 | 182,769 | 190,080 |
| Unallocated | - | - | - | - | 5,529,410 | N/A | 11,256,798 | 616,164 | 323,926 | 446,441 | 289,831 |
| TOTAL | \$ 106,236,122 | \$ 120,073,995 | \$ 186,525,200 | \$ 162,474,712 | \$ 176,703,903 | | \$ 185,511,434 | \$ 199,986,304 | \$ 194,780,454 | \$ 201,719,614 | \$ 208,589,175 |
| SURPLUS <DEFICIT> BALANCE | \$ 10,726,011 | \$ 61,330,544 | \$ (42,959,846) | \$ 5,688,597 | \$ - | | \$ 0 | \$ 0 | \$ 0 | \$ 0 | \$ 0 |
| Designated Operating Reserve - Financial Policy -20% | 0 | 18,858,592 | 20,435,212 | 23,374,732 | 26,355,650 | 20.00% | 28,029,230 | 30,378,790 | 32,682,803 | 34,704,235 | 36,681,238 |
| Designated | \$ | \$ 20,435,212 | \$ 23,374,732 | \$ 26,355,650 | \$ 26,355,650 | | 20% \$ 28,029,230 | 20% \$ 30,378,790 | 20% \$ 32,682,803 | 20% \$ 34,704,235 | 20% \$ 36,681,238 |
| Undesignated | \$ | \$ 51,219,676 | \$ 53,968,753 | \$ 36,252,767 | \$ 36,252,767 | | 37,951,339 | 29,717,943 | 15,109,953 | 13,534,962 | 11,847,790 |
| Use of Reserves * | \$ | \$ - | \$ (14,735,069) | \$ (7,884,647) | \$ (7,884,647) | | (6,500,000) | (12,627,903) | - | - | - |
| Difference | \$ | \$ 71,654,888 | \$ 62,608,417 | \$ 54,723,770 | \$ 54,723,770 | | \$ 59,480,568 | \$ 47,468,829 | 47,792,756 | 48,239,197 | 48,529,028 |

Note: Undesignated includes ARPA Funding and Bond Proceeds that will be used in FY 2022-23, FY 2023-24 and FY 2024-25.



**CITY OF PORT ST. LUCIE
 GENERAL OPERATING FUND #001 - CAPITAL OUTLAY
 ADOPTED BUDGET - FY 2023-24**

** ADOPTED **
 FY 2023-24

| | | | |
|-------------|--|--------------|----------------|
| 1311 | COMMUNICATIONS | | |
| | Tightrope - system upgrade for TV20 | | 5,450 |
| | Digital banner signage | | 85,000 |
| | | Total | 90,450 |
| 1320 | INFORMATION TECHNOLOGY | | |
| | Edge Network Device Replacement | | 300,000 |
| | MX VPN Concentrator | | 64,000 |
| | NVR (x2) - Replacement | | 50,000 |
| | Wi-Fi EOL Replacements | | 50,000 |
| | IP Based Cameras - replacement | | 40,000 |
| | Access Control Upgrade | | 40,000 |
| | Survivable Gateway (East) | | 33,000 |
| | Enhance Physical Security infrastructure | | 35,000 |
| | Replacement Plotter | | 10,000 |
| | Locate Equipment for (2) New Utility Locate positions | | 21,222 |
| | (2) New Vehicles for the (2) New Utility Locators | | 92,000 |
| | | Total | 735,222 |
| 2105 | POLICE- SERVICES | | |
| | Replace 3 vehicles for CID (Units #573,118, 217) with SUV's (\$47K each) | | 141,000 |
| | Replace 2 vehicles for SID (Units #578, 563) with SUV's (\$35K each) | | 70,000 |
| | Replace 1 vehicle for NPB K9 (Unit #043) with Patrol Tahoe SUV (\$47K each) | | 47,000 |
| | Replace 5 vehicles for NPB (Units #96, 267, 15, 268, 185) with Patrol SUV's (\$47K ea) | | 235,000 |
| | Replace 2 vehicles for Animal Control (\$35K each) (Units #AC-1544, AC-1545) with Ford F-150 | | 70,000 |
| | 2023 Transport Van for PSLPD Explorer Post (15 passenger van) | | 42,000 |
| | 2023 Transit Van Medium Roof for Evidence | | 41,000 |
| | Replace two (Units #136 & 129) Harley Davidson Motorcycles @ 22k/each | | 44,000 |
| | | Total | 690,000 |
| 2112 | POLICE- SID | | |
| | Matrix Surveillance System Covert Unit | | 35,000 |
| | | Total | 35,000 |
| 2115 | POLICE - Crime Investigations | | |
| | CID Cubicle Replacement | | 200,000 |
| | Forensic hardware for investigative analysis - Phase II upgrades | | 35,000 |
| | Forensic blade server for storage of all forensic cases - Phase II | | 40,000 |
| | Complete replacement of AFIS system to comply with FDLE | | 75,000 |
| | Replace Forensic Computer Workstation | | 15,000 |
| | CSI Forensic Equipment | | 20,000 |
| | Equipment upgrade of CID interview room | | 5,000 |
| | | Total | 390,000 |
| 2130 | POLICE- OPERATIONS | | |
| | Replace: SWAT Pole Camera and pinhole camera system for "Hostage Rescue" | | 32,000 |
| | Replace: SWAT Night Vision kit (4 white phosphorus Night Vision kit (\$13,750 each) | | 55,000 |
| | | Total | 87,000 |
| 2131 | POLICE- NPB DISTRICT SUPPORT | | |
| | Replace (2) SRO Golf Carts (\$13,000 each)(Somerset Prep HS & Somerset SLHS) | | 26,000 |
| | 26' Fluid LE Marine Patrol Boat | | 192,500 |
| | | Total | 218,500 |



**CITY OF PORT ST. LUCIE
 GENERAL OPERATING FUND #001 - CAPITAL OUTLAY
 ADOPTED BUDGET - FY 2023-24**

| | | |
|-------------|--|---------------------|
| | | ** ADOPTED ** |
| | | FY 2023-24 |
| | | ***** |
| 2135 | NEIGHBORHOOD SERVICES - CODE COMPLIANCE | |
| | (3) Ford F-150's | 138,000 |
| | Total | 138,000 |
| 2139 | POLICE NPB TRAFFIC UNIT | |
| | 3 Radars and 2 Laser Radars (\$6k/each) | 30,000 |
| | Total | 30,000 |
| 3900 | KEEP PORT SAINT LUCIE BEAUTIFUL | |
| | Ford F-150 Super-cab 4 x 4 Pick Up Truck w/liner, strobes, tow package, topper | 51,975 |
| | Ford Escape with Strobes | 33,182 |
| | Total | 85,157 |
| 4130 | MUNICIPAL GARAGE | |
| | AC Refrigerant Machine, Other Misc Equipment | 21,400 |
| | Total | 21,400 |
| 4135 | FACILITIES MAINTENANCE | |
| | Replace Workman Toro for City Hall Complex (Unit FMD-148) | 20,000 |
| | Replace Ford F-250 pick up truck (Unit FMD-9513) | 49,000 |
| | Replace (HVAC) Heating, Ventilation, and Air Conditioning. | 195,000 |
| | Total | 264,000 |
| 7201 | PARKS & REC.-AIROSO COMMUNITY CENTER | |
| | Operable Partition Wallcovering and Hinges | 65,000 |
| | Total | 65,000 |
| 7210 | PARKS & RECREATION DEPARTMENT - Parks Division | |
| | Replace PK-8042 Roving Crew Truck F-250 4x4 | 48,000 |
| | Replace PK-3951 Roving Crew Truck F-250 4x4 | 48,000 |
| | Replace PK-2007 Roving Crew truck F-250 4x4 | 48,000 |
| | Office Equipment request for Paseo Park | 8,800 |
| | Replace PK-194 Toro Sandpro | 23,000 |
| | Lyngate Pk Digital Sign to Replace Banner | 70,000 |
| | Whispering Pines Digital Sign to Replace Banner | 75,000 |
| | Total | 320,800 |
| 7215 | BOTANICAL GARDENS | |
| | New Toro Utility Cart | 20,000 |
| | Total | 20,000 |
| 7500 | MIDFLORIDA EVENT CENTER | |
| | Scissor Lift | 45,000 |
| | (130) Banquet Chairs | 20,020 |
| | Total | 65,020 |
| 7503 | CIVIC CENTER-RECREATION | |
| | Automatic Floor Scrubber | 10,500 |
| | Total | 10,500 |
| | GENERAL FUND TOTAL REQUESTS | \$ 3,266,049 |



CITY COUNCIL SUMMARY



Shannon M. Martin
 Mayor



Jolien Caraballo
 Vice Mayor, District 4



Stephanie Morgan
 Councilmember, District 1



David Pickett
 Councilmember, District 2



Anthony Bonna
 Councilmember, District 3

The City is led by a five-member elected Council. The Council is responsible for setting policies and establishing the long-term vision for the City. The Council appoints a City Manager to handle the daily business affairs, and a City Attorney to provide legal advice. This system is called a Council-Manager form of local government. Each Council member has one vote, including the mayor, this means legislative authority is equally spread among all five members.

Port St. Lucie City Council members must live in the district they represent, however residents throughout the City vote for every City Council seat, no matter which district they reside in. The mayor is elected at-large in a Citywide election and can live anywhere in the City. Like the Council elections, the mayoral election allows all eligible voters to exercise their right to vote.

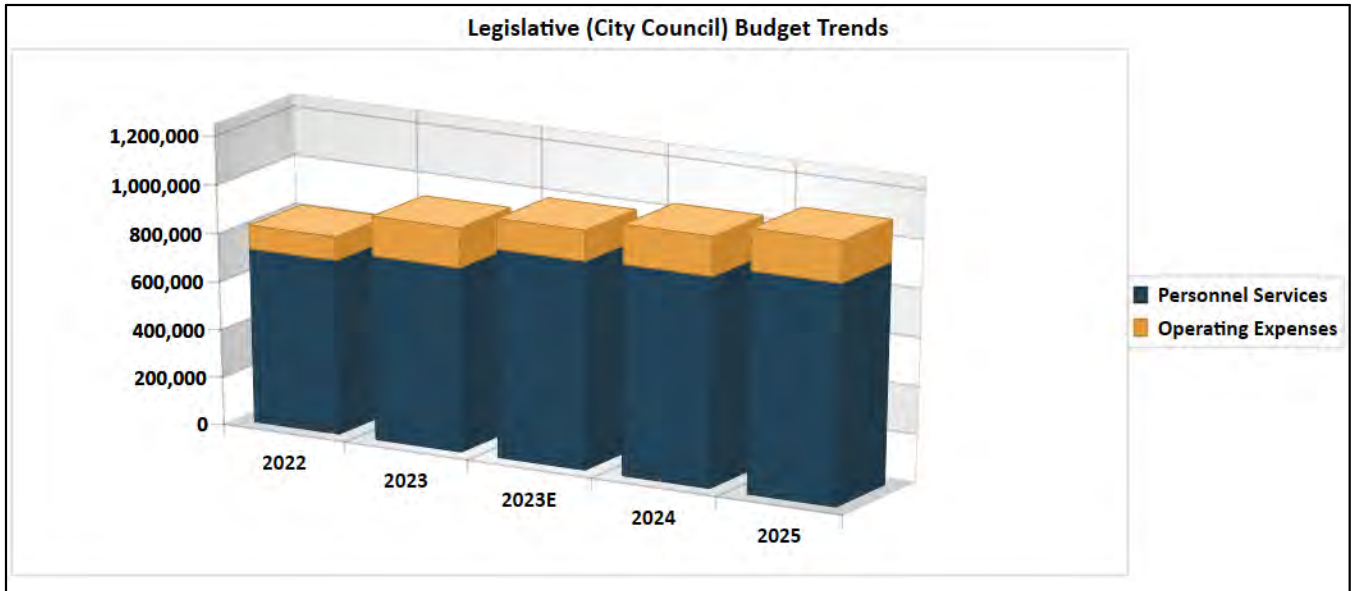
City Council Affiliations

The City Council will work to ensure that the City of Port St. Lucie will continue its position in all activities including commerce, culture, growth, and leisure. They will:

- Continue participation in management of the SLC Fire District. The district is its own self-taxing fire district and the only one in the county.
- Continue to seek, develop, and administer home and community-based programs and services for senior persons through the Council on Aging Agency.
- Continue working together with St. Lucie Transportation Planning Organization to develop long range planning for the roadways in the region.
- Continue to develop and promote tourism in St. Lucie County through the Tourist Development Council.
- Continue to work with Treasure Coast Council of Local Governments to encourage and enable local units of government to assemble and cooperate with one another to promote the health, safety, and general welfare of the citizenry.
- Continue to work with Treasure Coast Regional Planning Council. The regional planning council is recognized as Florida’s only multipurpose regional entity that plans for and coordinates intergovernmental solutions to growth-related problems on greater-than-local issues. Provides technical assistance to local governments, and to meet other needs of the communities in each entity.
- Continue to work with the Treasure Coast Regional League of Cities to promote communication among the municipalities and the municipal leaders of the Treasure Coast Region.
- Continue to work with the Roundtable of St. Lucie County to improve the quality of life for our youth in various ways, Academic Success, Delinquency Prevention, Substance Abuse, Teen Health, the Gang Plan and Kids at Hope.
- Continue to work with the St. Lucie County Chamber of Commerce Board of Directors to expand the economy of the area.



**CITY OF PORT ST. LUCIE
 GENERAL FUND - # 001
 LEGISLATIVE (CITY COUNCIL) - 001.1100
 DEPARTMENTAL BUDGET SUMMARY**



| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|-----------------------------|-------------------|-------------------|-------------------|--------------------|-------------------|----------------|---------------------|
| | | | | | \$ | % | |
| EXPENDITURE SUMMARY: | | | | | | | |
| Personnel Services | \$ 728,284 | \$ 769,187 | \$ 867,407 | \$ 876,368 | \$ 107,181 | 13.93 % | \$ 920,678 |
| Operating Expenses | 96,563 | 162,061 | 124,965 | 162,016 | (45) | (0.03)% | 171,066 |
| Total | \$ 824,847 | \$ 931,248 | \$ 992,372 | \$1,038,384 | \$ 107,136 | 11.50 % | \$ 1,091,744 |

STAFFING SUMMARY:

| | | | | | |
|-----------------------|------|------|------|------|------|
| Full Time Equivalents | 2.00 | 2.00 | 2.00 | 2.00 | 2.00 |
|-----------------------|------|------|------|------|------|

Note: City Council members are not included in the adopted summary of budgeted FTE's or total FTE count because they are elected officials.

CAPITAL OUTLAY: N/A



CITY MANAGER
 Jesus Merejo, ICMA-CM

11 FTES*

SENIOR EXECUTIVE ADMINISTRATOR

EXECUTIVE ASSISTANT

EXECUTIVE ASSISTANT/
 PROJECT COORDINATOR

ASSISTANT CITY MANAGER
 David Graham

ASSISTANT CITY MANAGER
 Teresa Lamar-Sarno, ICMA-CM

DEPUTY CITY MANAGER
 Kristina Ciuperger

- PARKS & RECREATION
- INFORMATION TECHNOLOGY
- CITY CLERK
- OFFICE OF ECONOMIC DEVELOPMENT
- MIDFLORIDA CREDIT UNION EVENT CENTER

- FACILITIES
- PLANNING & ZONING
- PUBLIC WORKS
- BUILDING
- SOLID WASTE

- COMMUNICATIONS
- HUMAN RESOURCES
- RISK MANAGEMENT
- OFFICE OF MANAGEMENT & BUDGET & PROCUREMENT
- EMERGENCY MANAGEMENT
- NEIGHBORHOOD SERVICES

STRATEGIC INITIATIVES & INNOVATION DIRECTOR
 Kate Parmelee

***CRA/GFC DIRECTOR**
 Jennifer Davis

POLICE

UTILITY SYSTEMS

FINANCE & TREASURY



*Community Redevelopment Agency/
 Governmental Finance Corporation

*FTEs housed in the City Manager's office include:
 City Manager, 3 Assistant City Manager, 2 Deputy City Managers, Strategic Initiatives & Innovation Director, Grants & Strategic Initiatives Project Manager, Senior Executive Administrator, Executive Assistant/Project Coordinator and Executive Assistant.




CITY MANAGER'S OFFICE

Fund #001-1200

FY 2023/24 STRATEGIC OPERATIONS PLAN: OVERVIEW

Overview

As the seventh largest City in Florida, and as new business, commercial, and residential growth continues, the City Manager's Office continues to focus on providing agile and responsive service delivery. The City Manager's Office works to advance the City's mission to provide exceptional municipal services that are responsive to our community while planning for smart and balanced growth that is managed in a financially responsible manner. The City



Manager works towards the development of an organization recognized nationally as a leader providing superior services through a diverse, empowered and visionary City team and in support of the City's vision, mission, values and strategic goals. The City Manager's Office provides executive leadership and management, supports economic development and redevelopment, maintains intergovernmental relations and works towards continuous improvement, innovation, performance management and strategic planning in support of the direction of the City Council through implementation of the Strategic Plan.

FY 2023/24 City Manager's Office Key Initiatives

The top ways the City Manager's Office will be putting the City's Strategic Plan in action in 2023/24 include:

GOAL: DIVERSE ECONOMY & EMPLOYMENT OPPORTUNITIES

Advancing economic development to support job creation and a diverse economy

FY 23/24 priorities include:

- Provide executive leadership with City Manager serving as Executive Director of the Government Finance Corporation (GFC) and Community Redevelopment Agency (CRA) and support the implementation of the Southern Grove Master Plan and development of the City Center Master Plan.
- Continuing to streamline the development process through the employee-led Cloud Group.

GOAL: HIGH-QUALITY INFRASTRUCTURE & FACILITIES

Ensuring effective cross-departmental communication and collaboration to maximize efficiency

FY 23/24 priorities include:

- Lead the implementation of key capital projects, improving overall project delivery.
- Continue implementation of new funding mechanisms to support critical infrastructure i.e., the mobility fee.
- Lead the One-Half Cent Sales Tax Oversight Committee.



- Champion the needs of Port St. Lucie through strategic advocacy and collaboration through leading the Grants & Advocacy Team and Legislative Team and working strategically to increase grants and legislative appropriations to support the City’s infrastructure and facilities, in addition to vital programs.

GOAL: HIGH PERFORMING GOVERNMENT ORGANIZATION

Aligning with the City’s Strategic Plan

FY 23/24 priorities include:

- Continue to ensure a successful transition with FCC, the City’s new waste hauler.
- Executive leadership in providing oversight of City operations and the departments and project managers that implement each of the goals, initiatives and projects contained in the City’s Strategic Plan -- the work of the City Manager’s Office is to support the implementation of every plan element.
- Improve customer service through 1PSL – expanding training and improving operations.
- Support high performance through strategic planning, process improvement and innovation.
- Continue our nationally-award winning resident-driven strategic planning process that propels our City forward through the annual National Community Survey and Citizen Summit.
- Proactive communication through the Biweekly Report and monthly Strategic Plan update, weekly City Manager individual briefings with Council, New Council Member Orientation, 1PSL, data dashboards and the annual Year in Review.
- Promote effective intergovernmental relations.
- Proactively identify opportunities for budget efficiencies and reductions and provide effective oversight.
- Support a culture of high performance, building on the City’s award of a Certificate of Excellence from ICMA.
- Work collaboratively with the Budget Advisory Committee on key annual projects for the City Council.
- Build a diverse, empowered, and visionary City Team capable to handle emerging issues with efficiency and plan innovatively for future needs through executive leadership and management, organizational development, succession planning and the development and promotion of initiatives to support diversity.
- Excel as a national leader of government innovation, expanding performance and process improvement, leading the Innovation PSL Team and managing comprehensive innovation projects. Expanding efforts to improve data and become more data-driven to improve City services, including obtaining certification through What Works Cities.
- Develop and update emergency management all-hazards plans and procedures to protect lives, property, and the environment.
- Develop a culture of emergency preparedness throughout the whole community.

| CITY OF PORT ST. LUCIE CITY MANAGER'S OFFICE FY 2023/24 PERFORMANCE MEASURES AND SCORECARD | | | | | | | | |
|---|---------------------------------|---|-----------------|-----------------|-----------------|----------------|-----------------|----------------|
| | City Council Strategic Goal (s) | Key Performance Measures | 2019/20 Results | 2020/21 Results | 2021/22 Results | 2022/23 Target | 2022/23 Results | 2023/24 Target |
| WORKLOAD MEASURES | 7 | Employees per 1,000 residents | 5.68 | 5.81 | 6.06 | Increase | 6.09 | Increase |
| EFFECTIVENESS MEASURES | 7 | *NCS™: % of respondents rating City customer service as excellent or good | 75% ↔ | 79% ↔ | 73%↔ | Increase | 70%↔ | 72% |



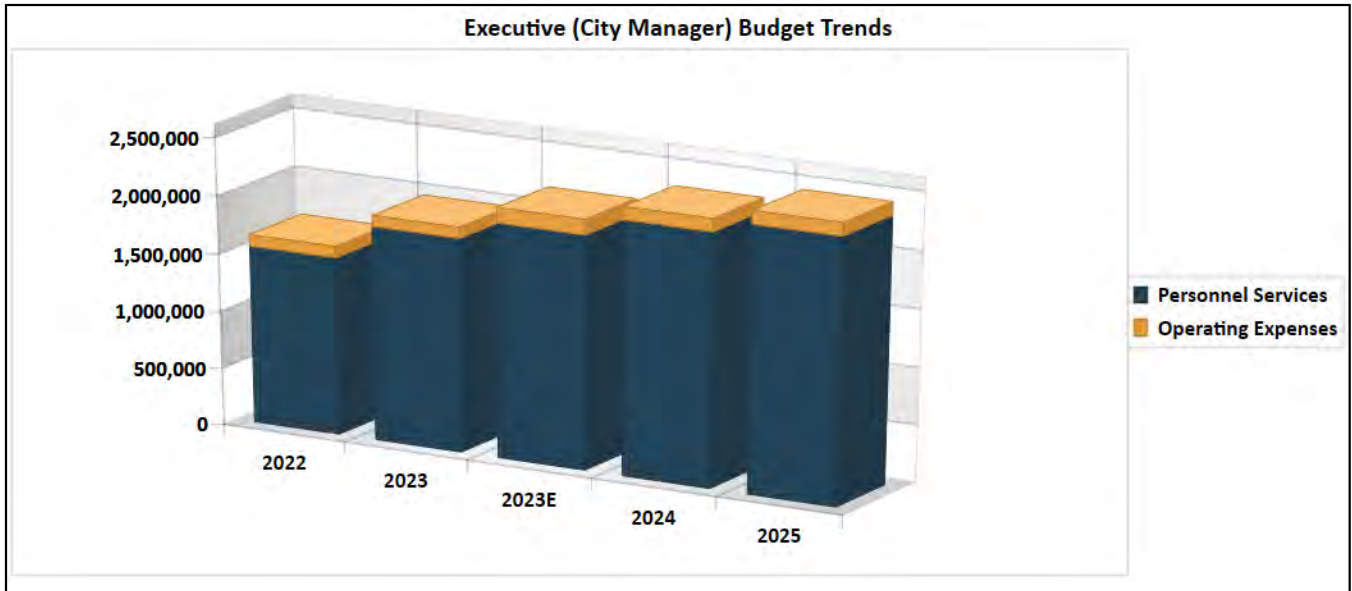
| | | | | | | | | |
|--|---|--|-------|------|-------|----------|-------|----------|
| | 7 | *NCS™: % of respondents rating overall quality of life as excellent or good | 79%↔ | 82%↔ | 78%↔ | Increase | 70%↔ | 72% |
| | 7 | *NCS: Emergency Preparedness (services that prepare the community for natural disasters or other emergency situations) | 85% | 77%↑ | 72%↔ | Increase | 72%↔ | 74% |
| | 4 | *NCS™: Percentage of respondents rating economic development as excellent or good | 62% ↔ | 55%↔ | 52%↔ | Increase | 52%↔ | 54% |
| | 7 | *The National Employee Survey (The NES™): Percent of Respondents rating Providing a Clear Vision for our Organization positively | N/A | 82% | 80%↑ | Increase | 80%↑ | Maintain |
| | 7 | *NES™: % of respondents rating the organization fostering a respectful atmosphere positively | 73% | 79%↑ | 80%↑ | Maintain | 80%↑ | Increase |
| | 7 | Aggregate Attendees for Emergency Management Outreach Events (New Measure) | N/A | N/A | 5,529 | 7,804 | 6,000 | 8,100 |

*Percent approval rating from the annual National Community Survey™ and National Employee Survey™ for Port St Lucie through 2023. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



**CITY OF PORT ST. LUCIE
 GENERAL FUND - # 001
 EXECUTIVE (CITY MANAGER) - 001.1200
 DEPARTMENTAL BUDGET SUMMARY**



| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|-----------------------------|---------------------|---------------------|---------------------|--------------------|-------------------|----------------|---------------------|
| | | | | | \$ | % | |
| EXPENDITURE SUMMARY: | | | | | | | |
| Personnel Services | \$ 1,548,652 | \$ 1,863,426 | \$ 2,039,709 | \$2,212,462 | \$ 349,036 | 18.73 % | \$ 2,322,265 |
| Operating Expenses | 98,183 | 95,034 | 131,882 | 112,817 | 17,783 | 18.71 % | 115,357 |
| Capital Outlay | - | - | 6,754 | - | - | - % | - |
| Total | \$ 1,646,835 | \$ 1,958,460 | \$ 2,178,345 | \$2,325,279 | \$ 366,819 | 18.73 % | \$ 2,437,622 |

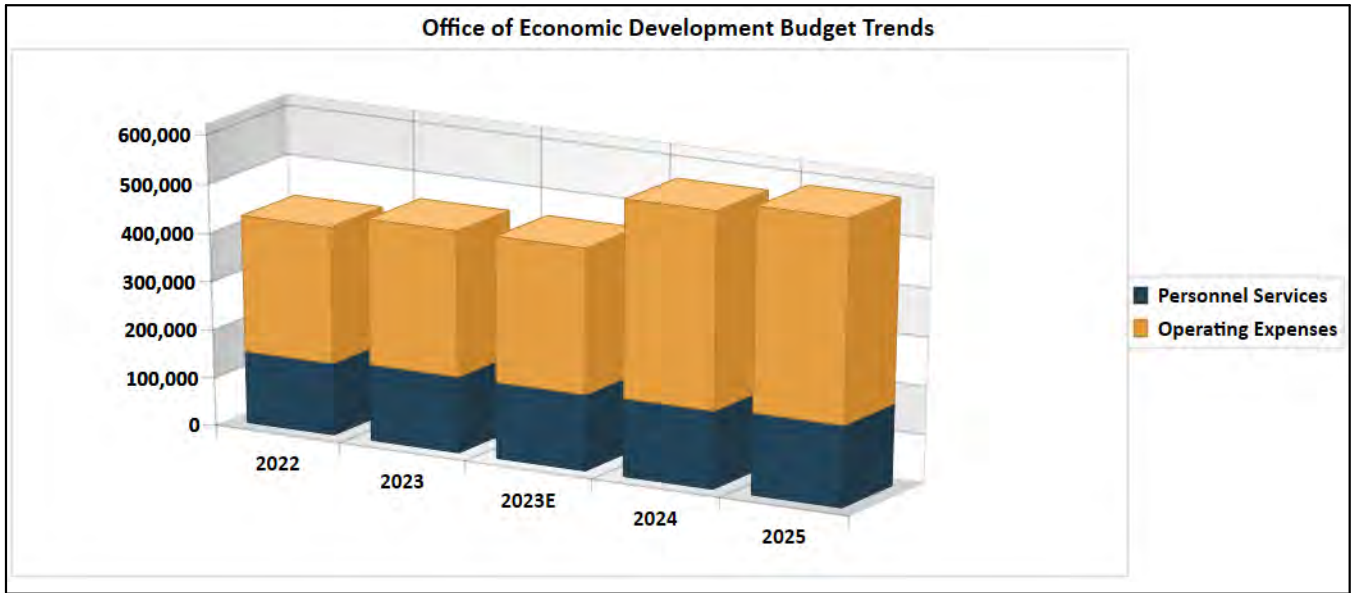
STAFFING SUMMARY:

| | | | | | |
|-----------------------|-------|-------|-------|-------|-------|
| Full Time Equivalents | 10.00 | 10.00 | 10.00 | 11.00 | 11.00 |
|-----------------------|-------|-------|-------|-------|-------|

CAPITAL OUTLAY: N/A



**CITY OF PORT ST. LUCIE
 GENERAL FUND - # 001
 OFFICE OF ECONOMIC DEVELOPMENT - 001.5200
 DEPARTMENTAL BUDGET SUMMARY**



| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE \$ | % | PROJECTED 2025 |
|-----------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|----------------|-------------------|
| EXPENDITURE SUMMARY: | | | | | | | |
| Personnel Services | \$ 149,877 | \$ 158,895 | \$ 158,899 | \$ 162,493 | \$ 3,598 | 2.26 % | \$ 170,452 |
| Operating Expenses | 281,029 | 299,455 | 299,455 | 405,513 | 106,058 | 35.42 % | 417,818 |
| Total | \$ 430,906 | \$ 458,350 | \$ 458,354 | \$ 568,006 | \$ 109,656 | 23.92 % | \$ 588,270 |

STAFFING SUMMARY:

| | | | | | | | |
|-----------------------|------|------|------|------|--|--|------|
| Full Time Equivalents | 1.00 | 1.00 | 1.00 | 1.00 | | | 1.00 |
|-----------------------|------|------|------|------|--|--|------|

CAPITAL OUTLAY: N/A



CITY CLERK
Sally Walsh

9 FTES

- RECORDS
- AGENDAS
- BOARD LIAISONS
- COMMITTEE COORDINATORS
- CITY WIDE MAIL CENTER



City Clerk's Office

Fund #1210000

FY 2023/24 STRATEGIC OPERATIONS PLAN: OVERVIEW

The City Clerk's Office is committed to serving the public by striving for excellence in preparation of agendas and minutes of meetings, operating the City Hall mail center, and providing complete and accurate information while preserving the records of the City and maintaining a professional level of service in all phases of operation.

FY 2023/24 CITY CLERK'S DEPARTMENT GOALS & INITIATIVES

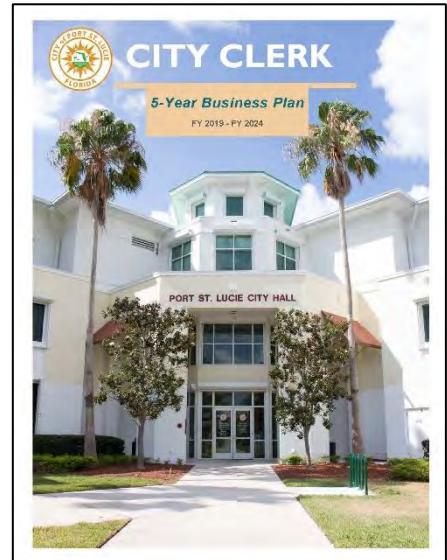
In FY 23/24, the City Clerk's Department will continue to advance the Strategic Plan through the following initiatives:

Contribute to a High Performing Government Organization:

- Accurately record, transcribe, and preserve all official minutes of the City Council and City Boards and Committees, per State Statutes, in a summarized minutes format to maximize efficiency.
- Prepare and post all meeting Agendas and coordinate all Packet documents to support the City Council, Community Redevelopment Agency (CRA), Governmental Finance Corporation (GFC), and Board of Zoning Appeals agendas.
- Act in the capacity of official records custodian for the City of Port St. Lucie and maintain custody of all official City records, administer the City's Records Management Program Gov-QA, and perform the duties of the Records Management Liaison Officer (RMLO) to the State of Florida. Continue to monitor all departmental responses to public records requests to obtain an average response time of 1.5 days.
- Conduct Public Records Training to support transparency in government.
- Continue to review for possible improvement of processes within Legistar, in conjunction with Granicus, for electronic review and production of meeting backup documentation, with the possibility of additional Board meetings being processed within Legistar.
- Improve the departments five-year Strategic Business Plan to effectively plan for and align the needs of the City and the department.

Promote a Safe, Clean & Beautiful City:

- Further explore the need for a Residential Street Lighting Master Plan through citizen feedback and analysis.

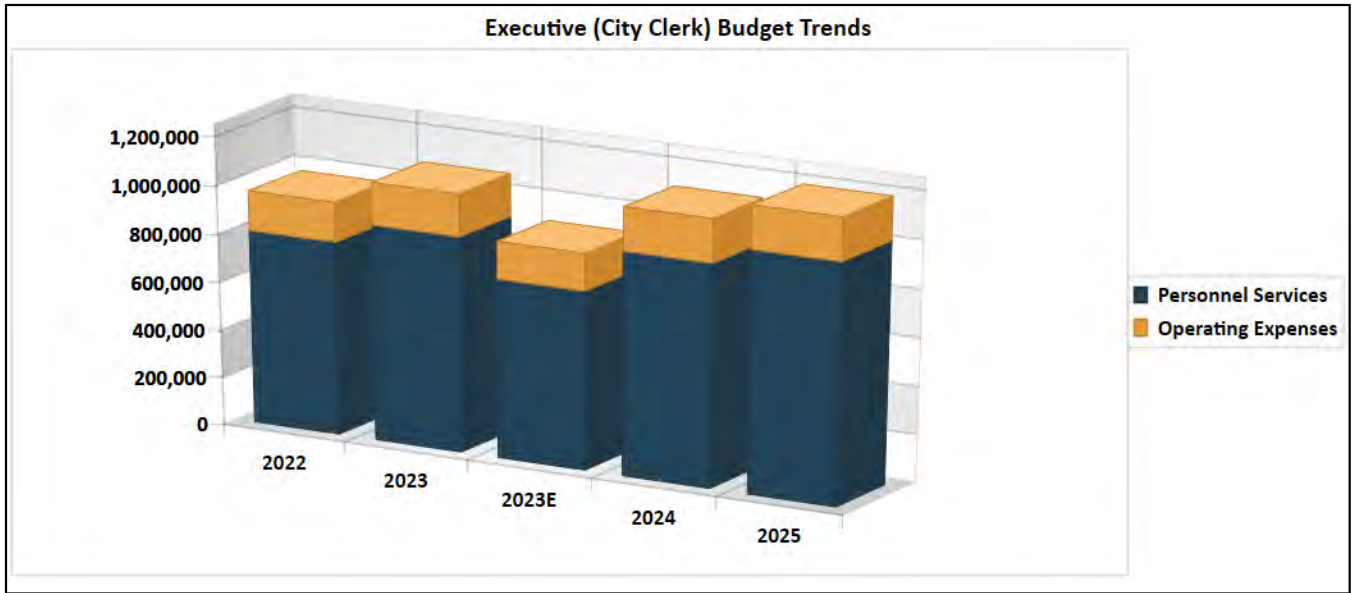




| CITY OF PORT ST. LUCIE CITY CLERK'S OFFICE FY 2023/24 PERFORMANCE MEASURES AND SCORECARD | | | | | | | | |
|---|--|--|-----------------|-----------------|-----------------|----------------|-----------------|----------------|
| | City Council Strategic Goal (s) | Key Performance Measures | 2019/20 Results | 2020/21 Results | 2021/22 Results | 2022/23 Target | 2022/23 Results | 2023/24 Target |
| WORKLOAD MEASURES | High Performing Government Organization (Goal 7) | Council, Board, & Committee Meetings Attended | 243 | 332 | 265 | 309 | 282 | 285 |
| | 7 | Outgoing Mail – USPS | 74,785 | 103,658 | 70,500 | 65,024 | 87,079 | 68,606 |
| | 7 | Records (Boxes)processed | 2,000 | 710 | 500 | 672 | 605 | 639 |
| | 7 | Total Time to complete and Publish Minutes Typing 1 pg. per hr. + Proofing 10 pages per hr. + Corrections/ Distribution/ Publishing 1 pg./3.5 min. *Totals include Board & Committee and Negotiation Minutes | 2,056 Hrs. | 1,949 Hrs. | 1,835 Hrs. | 2,164 Hrs. | 1,244 Hrs. | 1,748 Hrs. |
| EFFICIENCY MEASURES | 7 | Records Management Savings Upon Destruction | 4,000 Cu ft. | 524 Cu ft. | 350 Cu ft. | 487 Cu ft. | 437 Cu ft. | 462 Cu ft. |
| | 7 | Average initial response time for public records requests - Excluding City Attorney's Office & Human Resources | 1.5 days | 1.87 days | 1.75 days | 2.32 days | 1.81 days | 1.5 days |



**CITY OF PORT ST. LUCIE
 GENERAL FUND - # 001
 EXECUTIVE (CITY CLERK) - 001.1210
 DEPARTMENTAL BUDGET SUMMARY**



| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|-----------------------------|-------------------|---------------------|-------------------|--------------------|------------------|---------------|---------------------|
| | | | | | \$ | % | |
| EXPENDITURE SUMMARY: | | | | | | | |
| Personnel Services | \$ 804,810 | \$ 897,001 | \$ 745,737 | \$ 930,911 | \$ 33,910 | 3.78 % | \$ 1,008,337 |
| Operating Expenses | 163,541 | 174,846 | 155,073 | 180,347 | 5,501 | 3.15 % | 179,205 |
| Total | \$ 968,351 | \$ 1,071,847 | \$ 900,810 | \$1,111,258 | \$ 39,411 | 3.68 % | \$ 1,187,542 |

STAFFING SUMMARY:

| | | | | | | | |
|-----------------------|------|------|------|------|--|--|------|
| Full Time Equivalents | 9.00 | 9.00 | 9.00 | 9.00 | | | 9.00 |
|-----------------------|------|------|------|------|--|--|------|

CAPITAL OUTLAY: N/A



FINANCE DIRECTOR
 Stephen Okiye, CPA

37.63 FTES

DEPUTY DIRECTORS

3 FTES

EXECUTIVE PROJECT MANAGER

1 FTES

ASSISTANT MANAGER

1 FTES

PROPERTY TAX

5 FTES

- TAX ROLL PREPARATION
- SOLID WASTE ADMINISTRATION
- STORMWATER ADMINISTRATION

ACCOUNTING

9.63 FTES

- TREASURY MANAGEMENT
- DEBT MANAGEMENT
- GENERAL LEDGER MANAGEMENT

RETIREMENT

6 FTES

- DEFINED BENEFIT ADMINISTRATION
- DEFINED CONTRIBUTION ADMINISTRATION

BUSINESS TAX

4 FTES

- ISSUE BUSINESS TAX RECEIPTS
- ENFORCE COMPLIANCE
- BUSINESS ASSISTANCE & EDUCATION

PAYROLL

3 FTES

- WAGE PROCESSING
- TAX WITHHOLDING & REPORTING
- COMPLIANCE & RECORDKEEPING

PURCHASING

1 FTES

- PURCHASE CARD ADMINISTRATION
- FUEL CARD ADMINISTRATION

LIENS

3 FTES

- LIEN SEARCHES
- RECORDING
- PAYMENT PROCESSING



FINANCE DEPARTMENT

Division #1300

FY 2023/24 STRATEGIC OPERATIONS PLAN: OVERVIEW

Overview

The mission of the Finance Department is to protect the City's assets and provide accurate and timely financial reporting to all stakeholders. Our financial team maintains an environment of integrity, accountability, stewardship, and strong work ethic while providing exceptional municipal services.

Top Goal: High Performing Government Organization Strategic

Initiatives

The Finance Department's Strategic Operations Plan is the department's roadmap for the next five years to make progress on the City's vision of a safe, beautiful, and prosperous City for all people. It is a living document that will evolve to address Port St. Lucie's changing needs, technological advances, and City Council policy and strategic plan priorities.

Specifically, the Department's business plan focuses on four major initiatives:

1. **Collaboration:** internally within the department and externally within the organization.
2. **Strengthening citywide financial internal control:** cash handling, billing, receiving, payroll, disbursements, and financial reporting.
3. **Enhancing the use of technology:** Eliminating manual processes by automating whenever possible and further utilizing the City's Enterprise Resource Planning (ERP) financial system software to provide exceptional services with all stakeholders. This will require support within the department, as gatekeepers for modules and trainers, and City-wide buy-in as we strive to continue supporting Goal 7: High Quality Infrastructure & Facilities of the City's Strategic Plan.
4. **Staff training:** Creating the Financial University Training Course for City Employees. This is a comprehensive program designed to equip all staff with the necessary knowledge and skills to excel in their roles, providing practical insights and strategies to understand financial processes and ensure compliance with City policies and procedures.

FY 2023/24 Priority Projects

- Succession planning.
- Expand training, including cross training within the department.
- Continue to strengthen internal controls.
- Further implement CaseWare.
- Continue to increase oversight of all grant reporting, expand training and use of the Grants and Projects Ledger modules.
- Support implementation of a formal grants administration policy in partnership with the City Manager's Office.
- Expand Pension/Retirement training and resources.



- Automate cash forecasting to ensure best investing practices.
- Continue to utilize and implement new modules within MUNIS to capitalize on the available technology to improve operations, increase accuracy, and enhance financial transparency.

CITY OF PORT ST. LUCIE FINANCE DEPARTMENT FY 2023/24 PERFORMANCE MEASURES AND SCORECARD

| | City Council Strategic Goal(s) | Key Performance Indicators | 2019/20 Results | 2020/21 Results | 2021/22 Results | 2022/23 Target | 2022/23 Results | 2023/24 Target |
|-------------------------------|------------------------------------|---|-----------------|-----------------|-----------------|-----------------|-----------------|----------------|
| WORKLOAD MEASURES | Goal 7, High Performing Govt. Org. | Accounts Payable Checks | 11,764 | 12,026 | 12,951 | 9,000 | 9,805 | 8,000 |
| | | Total Number of Electronic payments | 7,384 | 7,245 | 9,098 | 11,500 | 11,499 | 12,500 |
| | | Lien Searches | 7,083 | 9,715 | 10,000 | 10,000 | 7,484 | 9,000 |
| EFFICIENCY MEASURES | 7 | NEW MEASURE Average # of Business Days for Requests to be Processed (Lien and Business Tax)* | N/A | N/A | N/A | 5 | 5 | 5 |
| | 7 | Total Approximate Award Amount for Grants** | \$3 Million | \$49 Million | \$23 Million | \$14.50 Million | \$17.8 Million | \$23 Million |
| | 7 | Total Number of Active Grants** | 7 | 24 | 15 | 25 | 25 | 20 |
| EFFECTIVENESS MEASURES | 7 | National Employee Survey (NES)*** employee ratings of finance services overall | 78% ↑ | 81% ↑ | 81%↑ | 85%↑ | 85%↑ | 90%↑ |

*Met with assistance of additional, temporary staffing.

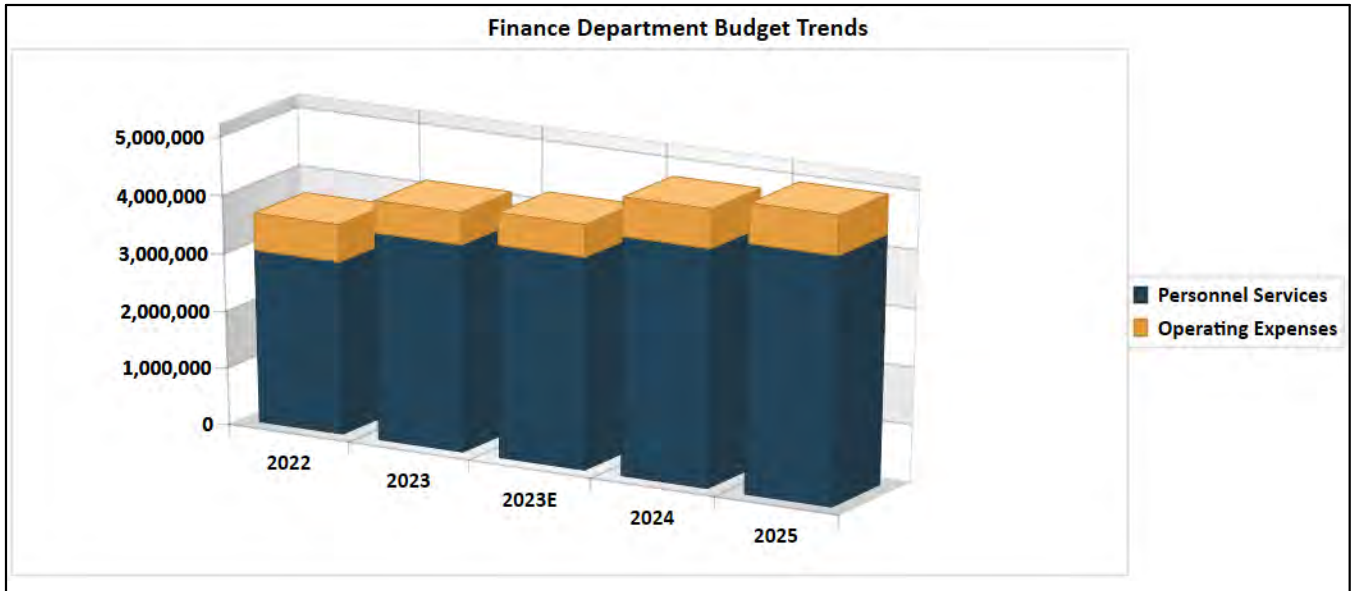
**As captured in the annual Schedule of Expenditures of Federal Awards (SEFA)

***NES - Percent of employees rating serve as excellent or good from the annual National Employee Survey™ for Port St Lucie. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



**CITY OF PORT ST. LUCIE
 GENERAL FUND - # 001
 FINANCE DEPARTMENT - 001.1300
 DEPARTMENTAL BUDGET SUMMARY**



| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|-----------------------------|---------------------|---------------------|---------------------|--------------------|-------------------|----------------|---------------------|
| | | | | | \$ | % | |
| EXPENDITURE SUMMARY: | | | | | | | |
| Personnel Services | \$ 3,016,947 | \$ 3,607,594 | \$ 3,693,046 | \$4,131,128 | \$ 523,534 | 14.51 % | \$ 4,306,759 |
| Operating Expenses | 640,411 | 551,943 | 551,943 | 666,522 | 114,579 | 20.76 % | 680,201 |
| Capital Outlay | - | 29,000 | 29,000 | - | (29,000) | (100.00)% | - |
| Debt | 3,261 | - | - | - | - | - % | - |
| Total | \$ 3,660,619 | \$ 4,188,537 | \$ 4,273,989 | \$4,797,650 | \$ 609,113 | 14.54 % | \$ 4,986,960 |

STAFFING SUMMARY:

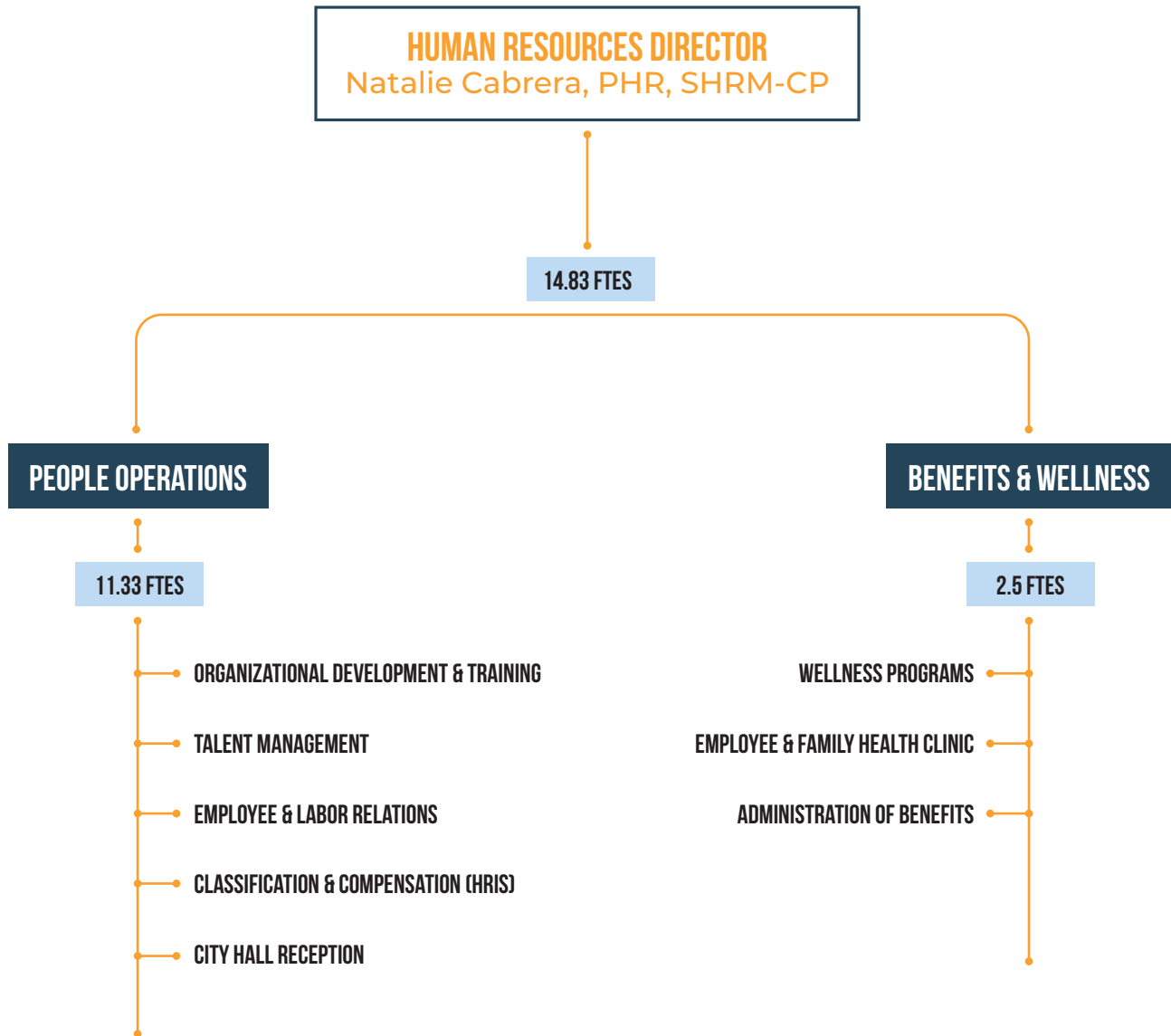
| | | | | | |
|-----------------------|-------|-------|-------|-------|-------|
| Full Time Equivalents | 33.63 | 35.63 | 35.63 | 37.63 | 39.63 |
|-----------------------|-------|-------|-------|-------|-------|

CAPITAL OUTLAY: N/A



**CITY OF PORT ST. LUCIE
 FINANCIAL MANAGEMENT DEPARTMENT
 BUSINESS TAX (OCCUPATION LICENSE)
 FINANCIAL STATUS
 ADOPTED FY 2023-24**

| | FY 2021-22 | FY 2022-23 | FY 2022-23 | FY 2023-24 | FY 2024-25 |
|-------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| | Audited | Budget | Estimated | Adopted | Projected |
| Business License Revenue - 316.000 | \$ 2,079,231 | \$ 2,148,209 | \$ 2,145,000 | \$ 2,163,231 | \$ 2,206,496 |
| Total Revenues and Sources | 2,079,231 | 2,148,209 | 2,145,000 | 2,163,231 | 2,206,496 |
| Expenses: | | | | | |
| Personnel Expenses | 242,618 | 282,995 | 337,676 | 350,000 | 370,000 |
| Operating Expenses | 26,036 | 10,000 | 10,000 | 10,000 | 10,000 |
| Capital Outlay | - | | 29,000 | - | |
| Total Expenses | 268,654 | 292,995 | 376,676 | 360,000 | 380,000 |
| Surplus / (Deficit) | \$ 1,810,577 | \$ 1,855,214 | \$ 1,768,324 | \$ 1,803,231 | \$ 1,826,496 |
| Revenues as a % of Expenses: | 774% | 733% | 569% | 601% | 581% |





HUMAN RESOURCES DEPARTMENT

Fund #131000

FY 2023/24 STRATEGIC OPERATIONS PLAN: OVERVIEW

Overview

The City of Port St. Lucie’s Human Resources Department is dedicated to aligning with the City’s Strategic Plan to anticipate and meet the changing needs of the workforce and the organization. It is the mission of Human Resources to be an employer of choice, where people are proud to work, and everyone is treated fairly. It is our vision to be the “Google” of government. The Human Resources Department promotes and encourages inclusivity, integrity and accountability, respect, leadership, trust, and open communication.



Top Goal: High-Performing Organization

Strategic Initiatives

1. **Organizational Development:** Increase focus on innovation and the role of the People Operations Team in strategic action. Anticipate and meet the changing needs of the workforce and the organization. Make leadership a primary focus for every role. Develop, train, and empower employees.
2. **Transform Culture:** Manage the process of change within the People Operations Team and more broadly, across the entire organization. Support citywide recognition and efficiency programs.
3. **Talent Management Strategy:** Address all areas of the workforce and prepare for filling skill gaps; expand succession planning and investment in employee development; and market the City’s culture and brand to attract and retain qualified and diverse talent.
4. **Create an Agile Organization:** Develop a people centered approach that helps leaders and contributors at all levels of the organization make the mind shift toward a leadership approach that will improve communication, collaboration, and resource coordination across the organization.
5. **Enhanced Benefits:** Offer enriched benefits, wellness, and work-life balance opportunities to improve employee’s health and well-being while reducing costs.
6. **Enhanced Risk Management:** See *Risk Management fund for goals and initiatives.*

FY 2023/24 Priority Projects

- Succession Planning Phase 2 & 3 (ongoing).
- Expansion of Employee and Family Health Clinic and Clinic Services.
- Implement enhanced applicant communication via text.
- Conduct NeoGov Hiring Manager training for departments to utilize the tools within NeoGov to reduce days to fill.
- Develop and implement a virtual off-boarding process.
- Review/revamp of existing policies (Subsidy, Substance Abuse, DOT- Clearing House, Retiree Health Coverage)
- Develop a Performance Evaluation Method Based on Values.



- Establish a Charitable Support Committee.
- Implement Mandatory Supervisor Training Track for newly promoted and newly hired Supervisors.
- Design and implement Retiree Hub - A retirement landing page on the Water Cooler with a retirement pathway, information relative to every stage of the life cycle. Plus, a forward facing page for retirees with information related to billing, benefits and FAQ's.
- Conduct annual review and update of the Personnel Rules and Regulations
- Continue to cultivate the Citizen Scholars Program.
- Continue to cultivate the “Keys to the City” Orientation Program.
- Continue to enhance information on City’s Water Cooler.
- Design and Implement Career Counseling for employees completing probation.
- Launch comprehensive grief support/funeral concierge service for all employees through the Empathy Platform.
- Continue partnership with Career Source for in-person community Career Fair.
- Explore expanding Wellness Programs.
- Explore expansion of Behavioral Health Services.
- Continued update of NeoGov job description library (ongoing).
- Streamline Summer Program recruitment efforts.
- Harassment Training for Summer Camp Staff (ongoing annually).
- Develop 2024 Training & Development Program.
- Enhancement of Project Management training track.
- Design and Develop Manager’s Toolbox.
- Launch Financial University in collaboration with Finance and Procurement to educate employees through the various financial functions.
- Leadership Training for Directors and Executive Staff – 3 sessions.
- Continue to enhance Recognition initiatives.
- Continued enhancement of Innovation Academy in partnership with the Strategic Initiative and Innovation Team.
- Culture Conversation – Re-orientation of current city staff.
- Design and implement Applicant Experience Survey.
- Implement HR Intake System.
- Add QR Codes (magnets) on city vehicles which links to the City’s recruitment page.
- Explore establishing a sick bank for civilian employees.
- Explore establishing an employee crisis fund administered by a third party.
- Evaluate Free Gym Membership Pilot Program with Parks & Rec for continued implementation..
- Implement retiree insurance billing system in collaboration with IT and Finance.
- Commence negotiations for successor Agreements with the three sworn bargaining units.

CITY OF PORT ST. LUCIE HUMAN RESOURCES DEPARTMENT FY 2023/24 PERFORMANCE MEASURES AND SCORECARD

| High Performing Government Organization (Goal 7) | City Council Strategic Goal (s) | Key Performance Measures | 2019/20 Results | 2020/21 Results | 2021/22 Target | 2021/22 Results | 2022/23 Results | 2023/24 Target |
|--|---------------------------------|--------------------------------|-----------------|-----------------|----------------|-----------------|-----------------|----------------|
| EFFICIENCY MEASURES | 7 | Days to fill openings | 47 | 62 | Decrease | 58 | 42 | 35 |
| EFFECTIVENESS MEASURES | 7 | Overall employee turnover rate | 10.3% | 13.1% | Decrease | 15% | 10.5% | 10% |



| | | | | | | | | |
|--|---|--|-------|------|----------|------|------|----------|
| | 7 | **NES™: Percent of employees who rated the quality of the support service; recruitment services positively | 67% ↑ | 72%↑ | Increase | 77%↑ | 73%↑ | Increase |
| | 7 | **NES™: Percent of employees who rated the quality of the support service; training service positively | 65% ↔ | 75%↑ | Increase | 80%↑ | 75↑ | Increase |
| | 7 | **NES™: Percent of employees who rated the quality of the support service; human resources services overall positively | 65% ↔ | 71%↔ | Increase | 77%↑ | 79↑ | Increase |

*Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie through 2023. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower

**Percent approval rating from the annual National Employee Survey™ for Port St Lucie. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



RISK MANAGEMENT DIRECTOR
Renee Major, CFE, CWCP

3 FTES

- WORKERS COMPENSATION
- EMPLOYEE SAFETY
- LOSS PREVENTION
- PROPERTY & CASUALTY



RISK MANAGEMENT

General Fund #131000

FY 2023/24 STRATEGIC OPERATIONS PLAN: OVERVIEW

Overview

Risk Management provides Risk Management services and support for all City Departments. Safety involves support from management, awareness, focus, education, teamwork and your commitment. The Department provides ongoing supervisor training regarding Workers Compensation, Auto Crashes and Post Accident Drug and Alcohol Testing. The Department also provides an ongoing safety training program and assesses needs to determine if specialized training is necessary, as well as providing/securing such training. In addition, the Department provides ergonomic inspections of employee's workstations and facility safety inspections.

FY 2023/24 Risk Management Department Major Initiatives

In FY 2023/24, Risk Management will continue to advance the Strategic Plan through the following initiatives:

- Continue to work towards reducing the number of OSHA recordable claims through safety awareness and training which will reduce overall claims expense and increase employee productivity
- Continue to work with departments on reducing overall claims
- Continue to integrate technology into safety training for employees to identify, control and eliminate safety hazards.
- Provide training for supervisors to conduct safety sessions to promote and enhance the safety culture of the City.
- Maintain a 95% subrogation rate, which benefits the overall bottom line of the City, by reducing expenditures for non-insured losses, as well as for claims experience on covered losses.
- Continue to focus on education and professional development of department staff.



| CITY OF PORT ST. LUCIE RISK MANAGEMENT FY 2023/24 PERFORMANCE MEASURES AND SCORECARD | | | | | | | | |
|---|--|--|-----------------|-----------------|-----------------|----------------|-----------------|----------------|
| | City Council Strategic Goal (s) | Key Performance Measures | 2019/20 Results | 2020/21 Results | 2021/22 Results | 2022/23 Target | 2022/23 Results | 2023/24 Target |
| WORKLOAD MEASURES | High Performing Government Organization (Goal 7) | Number of General Liability Claims Filed | 149 | 119 | 137 | 134 | 116 | 120 |
| | 7 | Number of Auto Claims Filed | 175 | 168 | 191 | 187 | 187 | 180 |
| | 7 | # of Medical Claims (OSHA Recordable) | 99 | 91 | 97 | 100 | 127 | 102 |
| | 7 | Days away from work | 405 | 510 | 271 | 475 | 999 | 546 |
| | 7 | # of Claims Resulting in Lost Time | 25 | 18 | 18 | 21 | 32 | 23 |
| EFFECTIVENESS MEASURES | 7 | Subrogation rate* | 87.10% | 75.80% | 90.75% | 95% | 57.52% | 95% |
| | 7 | The National Employee Survey™ (NES™): Percentage of respondents rating Risk Management Services overall as excellent or good, strongly or somewhat agree | 82%↑ | 81%↑ | 82%↑ | Increase | 82%↑ | 83% |

Claims information based on Fiscal Year

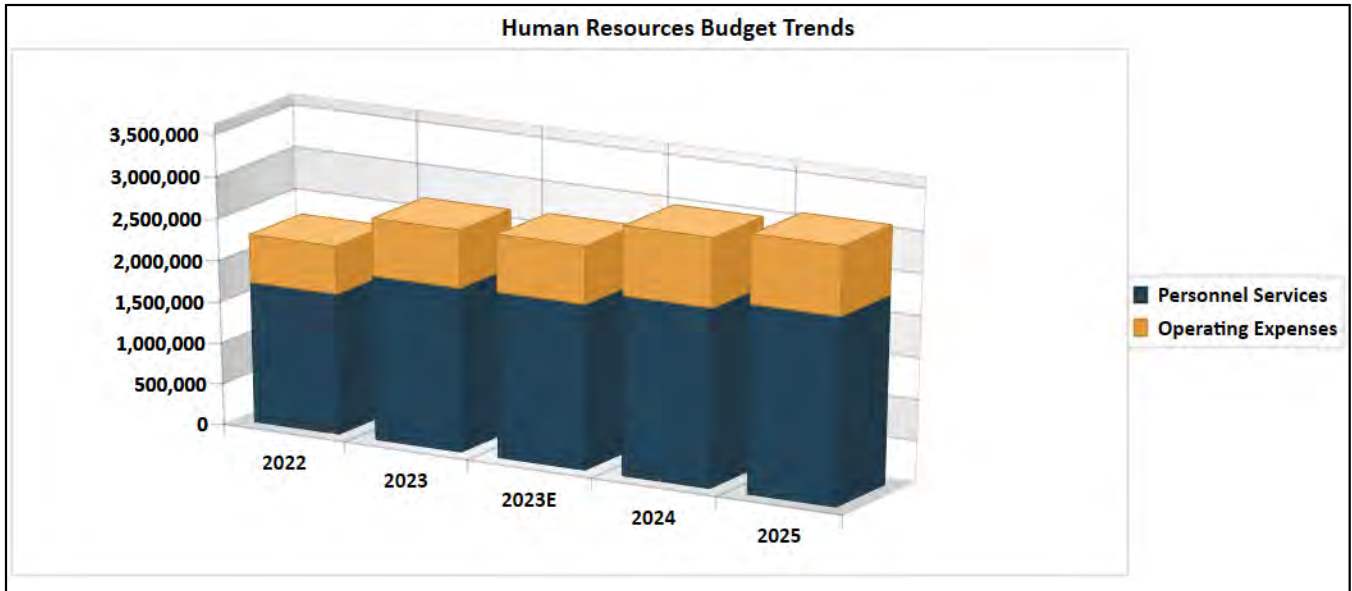
***As the insurance market has hardened, subrogating claims has become a challenge. In many instances the responsible party is uninsured or under-insured. Those with coverage, the carriers look to deny, or at best negotiate down the value of a claim. The City in many instances is faced with the decision to accept pennies on the dollar or nothing, and then pursue the matter via court, which then can lead to a judgment in favor of the City, but payment still is not guaranteed. Risk Management will continue to pursue a 95% subrogation rate, but until the insurance market in Florida softens, this will be an area that requires extra effort to reap a return.**

****Percent approval rating from the annual National Employee Survey™ for Port St Lucie. The following symbols are provided to show the relationship to the National Benchmark.**

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



**CITY OF PORT ST. LUCIE
 GENERAL FUND - # 001
 HUMAN RESOURCES - 001.1310
 DEPARTMENTAL BUDGET SUMMARY**



| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|-----------------------------|---------------------|---------------------|---------------------|--------------------|-------------------|----------------|---------------------|
| | | | | | \$ | % | |
| EXPENDITURE SUMMARY: | | | | | | | |
| Personnel Services | \$ 1,708,826 | \$ 1,990,610 | \$ 2,005,240 | \$2,171,556 | \$ 180,946 | 9.09 % | \$ 2,280,456 |
| Operating Expenses | 574,030 | 688,595 | 688,595 | 826,374 | 137,779 | 20.01 % | 824,230 |
| Capital Outlay | 28,128 | - | - | - | - | - % | - |
| Total | \$ 2,310,984 | \$ 2,679,205 | \$ 2,693,835 | \$2,997,930 | \$ 318,725 | 11.90 % | \$ 3,104,686 |

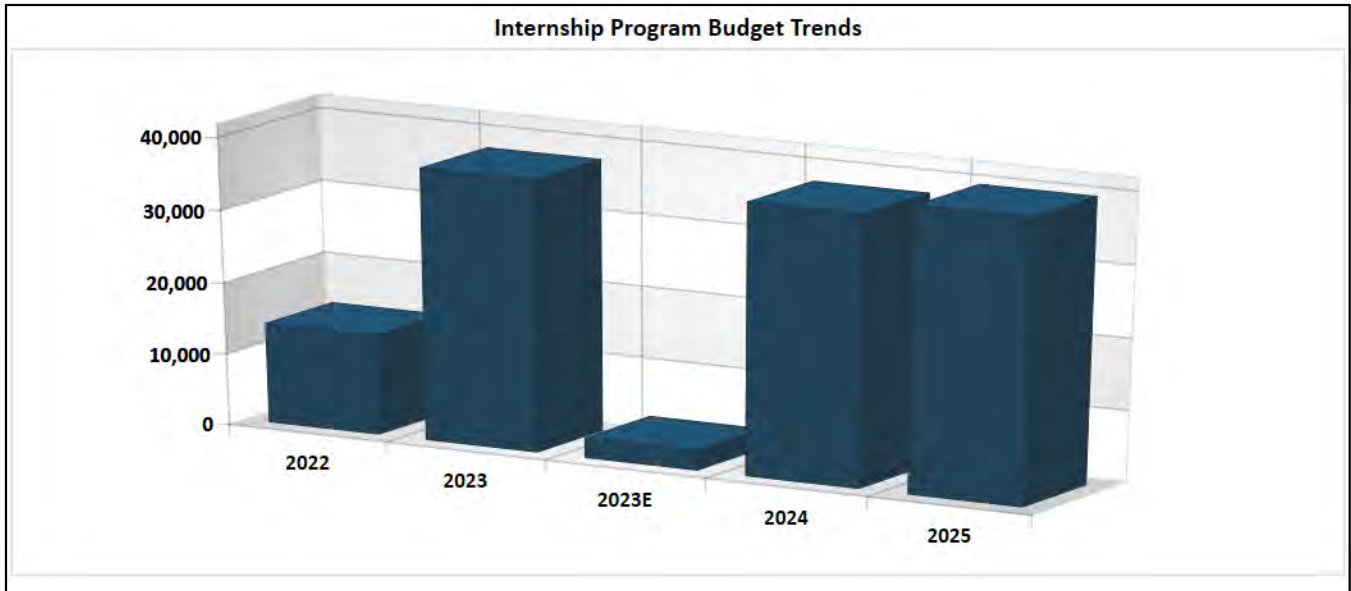
STAFFING SUMMARY:

| | | | | | |
|-----------------------|-------|-------|-------|-------|-------|
| Full Time Equivalents | 16.63 | 16.83 | 16.83 | 17.83 | 17.83 |
|-----------------------|-------|-------|-------|-------|-------|

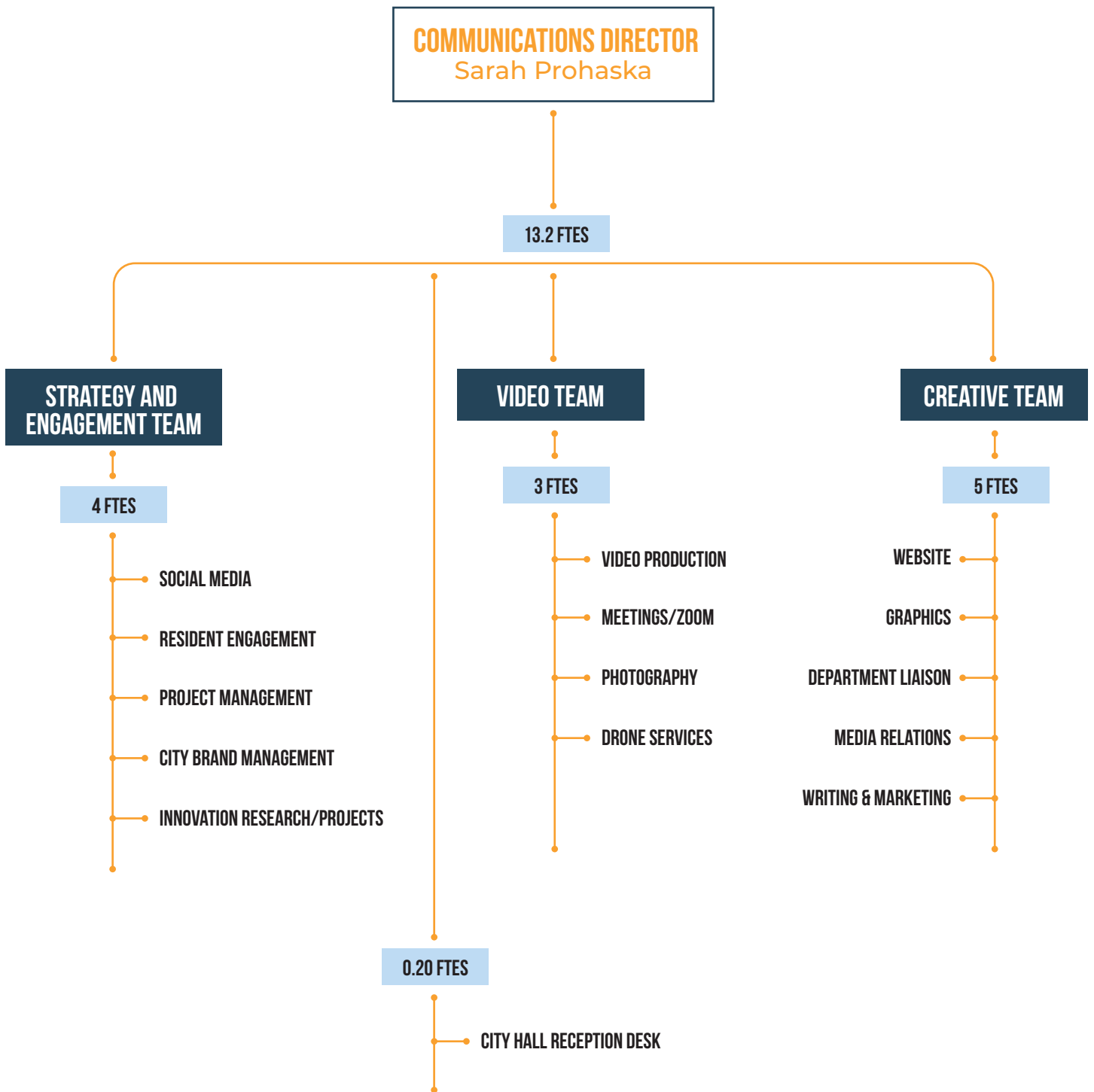
CAPITAL OUTLAY: N/A



**CITY OF PORT ST. LUCIE
 GENERAL FUND - # 001
 INTERNSHIP PROGRAM - 001.5100
 DEPARTMENTAL BUDGET SUMMARY**



| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE \$ | % | PROJECTED 2025 |
|-----------------------------|------------------|------------------|-------------------|------------------|----------------|---------------|-------------------|
| EXPENDITURE SUMMARY: | | | | | | | |
| Personnel Services | \$ 13,925 | \$ 37,747 | \$ 2,747 | \$ 37,761 | \$ 14 | 0.04 % | \$ 39,630 |
| Operating Expenses | 377 | - | - | - | - | - % | - |
| Total | \$ 14,302 | \$ 37,747 | \$ 2,747 | \$ 37,761 | \$ 14 | 0.04 % | \$ 39,630 |
| STAFFING SUMMARY: | 1.08 | 0.50 | 0.50 | 0.50 | | | 0.50 |
| CAPITAL OUTLAY: N/A | | | | | | | |





COMMUNICATIONS DEPARTMENT

Fund #131100

FY 2023/24 STRATEGIC OPERATIONS PLAN: OVERVIEW



The City of Port St. Lucie’s Communication Department is dedicated to aligning with the City’s Strategic Plan, establishing a brand, increasing awareness of the City’s message, programs and events through a variety of mechanisms including media, social media and the website, as well as engaging with the community. The Department works to provide accurate, clear, concise, and transparent information to residents, businesses, visitors and interested parties.

MISSION
 To tell Port St. Lucie’s story and engage with the community as driven by the City’s strategic plan.

VISION
 To be innovative influencers utilizing cutting-edge technology to reinvent government communication.

Responsibilities include:

- Increasing City awareness through a variety of mechanisms including printed collateral, such as news articles, publications, marketing materials, social media and the website.
- Managing all the City’s social media communications.
- Media requests, consistent internal and external communication.
- Establishing design consistency and brand identity for the City.
- Communication projects, plans, campaigns, partnerships and consulting.
- The City’s website and content management.
- Video, television show and radio production.
- PSL TV 20 programming and taping and broadcasting all public meetings.
- Special events and projects.
- Texting & robocalls
- Community engagement
- Podcasts
- Digital banner program

FY 2023/24 COMMUNICATIONS DEPARTMENT GOALS & PRIORITY PROJECTS

In FY 2023/24, the Communications Department will continue to grow as a national leader and advance the Strategic Plan and through the following goals and initiatives:

Safe, Clean Beautiful

- Solid Waste Service Education
- Our Water Video Series
- Support Police Recruitment & community engagement



Diverse Economy & Employment Opportunities

- Collaborate with the Community Redevelopment Agency to engage the public on the new vision for City Center

Culture, Nature & Fun

- Create new “subsites” Police Department and Police Recruitment
- Continue the branding projects for The Port District and tell the story of Pioneer Park
- Launch three new websites – City, MIDFLORIDA, and The Saints

High Quality Infrastructure and Facilities

- Traffic Improvements (Mobility Plan) Educational Campaign
- Swale Liner Phase Out Educational Campaign
- Stormwater Fee Educational Campaign

Smart and Connected City

- Expanded Citywide engagement and outreach via Engagement Manager
- Launch the Port St. Lucie Youth Council
- Citizen Summit 2.0 activities

High-Performing Government Organization

- Launch and implement the City Vision & Identity Project
- Implement a Digital Banner program
- Complete Citywide website redesign with new contract with OpenCities/Granicus.

**CITY OF PORT ST. LUCIE COMMUNICATIONS DEPARTMENT
 FY 2023/24 PERFORMANCE MEASURES AND SCORECARD**

| | City Council Strategic Goal (s) | Key Performance Measures | 2019/20 Results | 2020/21 Results | 2021/22R esults | 2022/23 Target | 2022/23 Results | 2023/24 Target |
|-------------------------------|---|---|-----------------|-----------------|-----------------|----------------|-----------------|----------------|
| WORKLOAD MEASURES | Goal 7, High Performing Government Organization | Total Social Media Followers – all platforms | 82,070 | 98,979 | 174,754 | 196,602 | 208,706 | 215,000 |
| | 7 | News Releases | 300 | 231 | 250 | 250 | 170 | 250 |
| | 7 | Media Requests | 284 | 234 | 223 | 286 | 278 | 250 |
| | 7 | YouTube Views Overall *** | 1,420,552 | 1,591,995 | 1,800,129 | 1,950,000 | 1,966,344 | 2,141,000 |
| EFFECTIVENESS MEASURES | 7 | *The National Community Survey™ (The NCS™): Percent of residents who rate the overall usefulness of the City’s website as excellent or good | 72% | 61% | 66% | 66% | 59% | Increase |

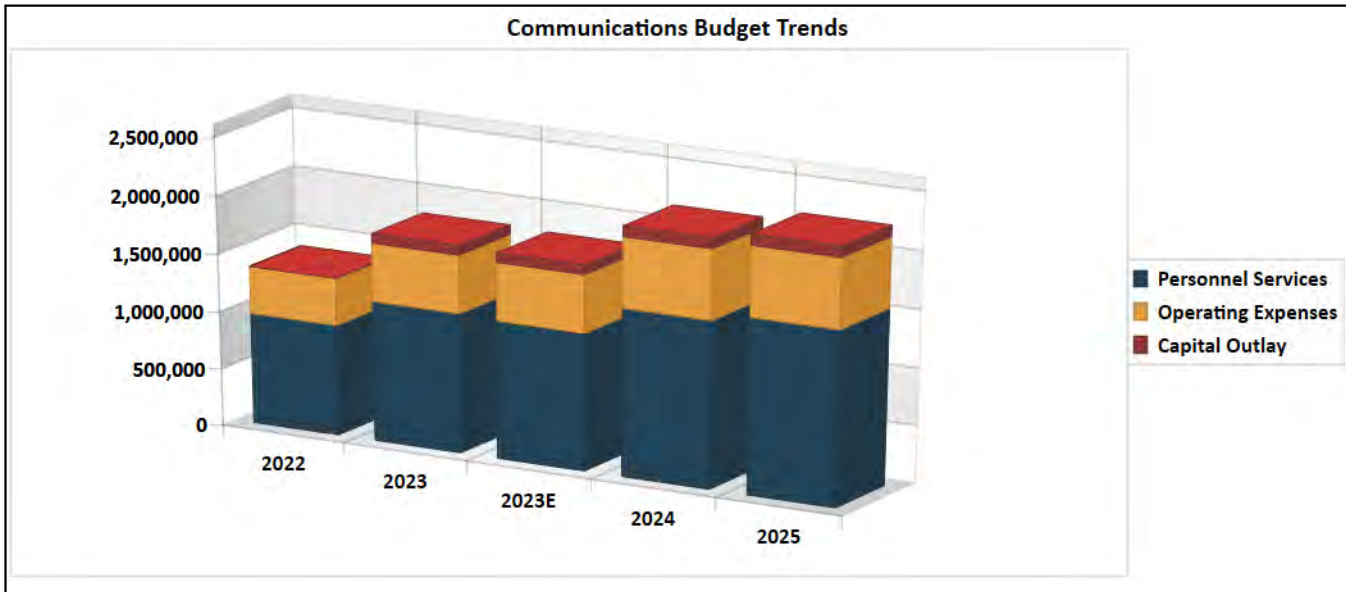


| | | | | | | | | |
|--|---|--|-----|-----|-----|-----|-----|----------|
| | 7 | *NCS™: Percent of residents who rate the availability of information about City programs and Services as Excellent or Good | 60% | 56% | 49% | 49% | 54% | Increase |
| | 7 | NES: Percent of Employees who rate quality of communication services | | | | | 82% | Increase |

*NCS - Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie through 2023. The following symbols are provided to show the relationship to the National Benchmark.
 ↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



**CITY OF PORT ST. LUCIE
 GENERAL FUND - # 001
 COMMUNICATIONS - 001.1311
 DEPARTMENTAL BUDGET SUMMARY**



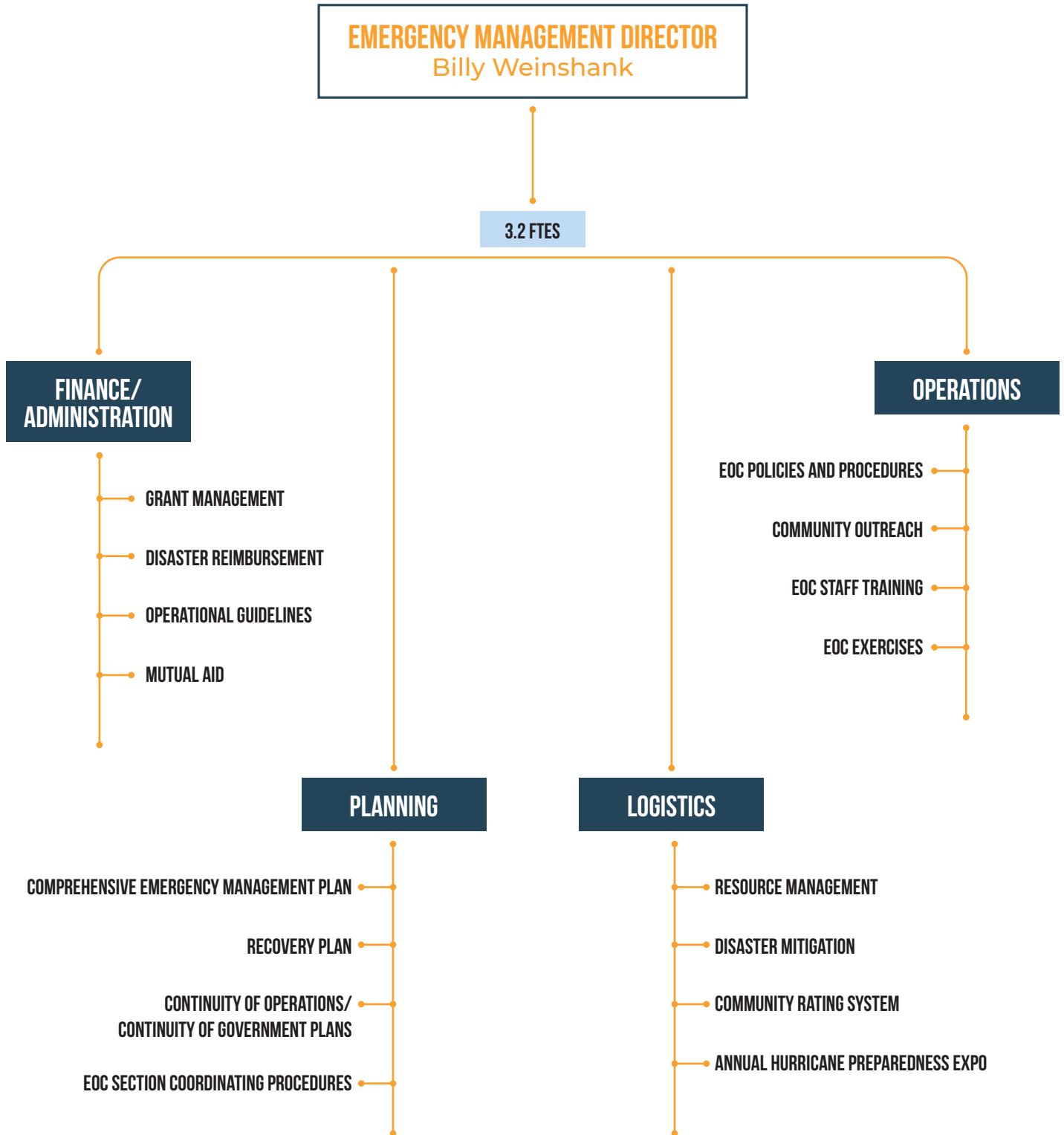
| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE \$ | % | PROJECTED 2025 |
|-----------------------------|---------------------|---------------------|---------------------|--------------------|-------------------|----------------|---------------------|
| EXPENDITURE SUMMARY: | | | | | | | |
| Personnel Services | \$ 962,771 | \$ 1,216,659 | \$ 1,199,114 | \$1,460,461 | \$ 243,802 | 20.04 % | \$ 1,533,985 |
| Operating Expenses | 409,229 | 504,249 | 504,249 | 609,215 | 104,966 | 20.82 % | 610,657 |
| Capital Outlay | - | 80,450 | 80,450 | 90,450 | 10,000 | 12.43 % | 93,164 |
| Total | \$ 1,372,000 | \$ 1,801,358 | \$ 1,783,813 | \$2,160,126 | \$ 358,768 | 19.92 % | \$ 2,237,806 |

STAFFING SUMMARY:

| | | | | | |
|-----------------------|-------|-------|-------|-------|-------|
| Full Time Equivalents | 10.00 | 12.20 | 12.20 | 13.20 | 13.20 |
|-----------------------|-------|-------|-------|-------|-------|

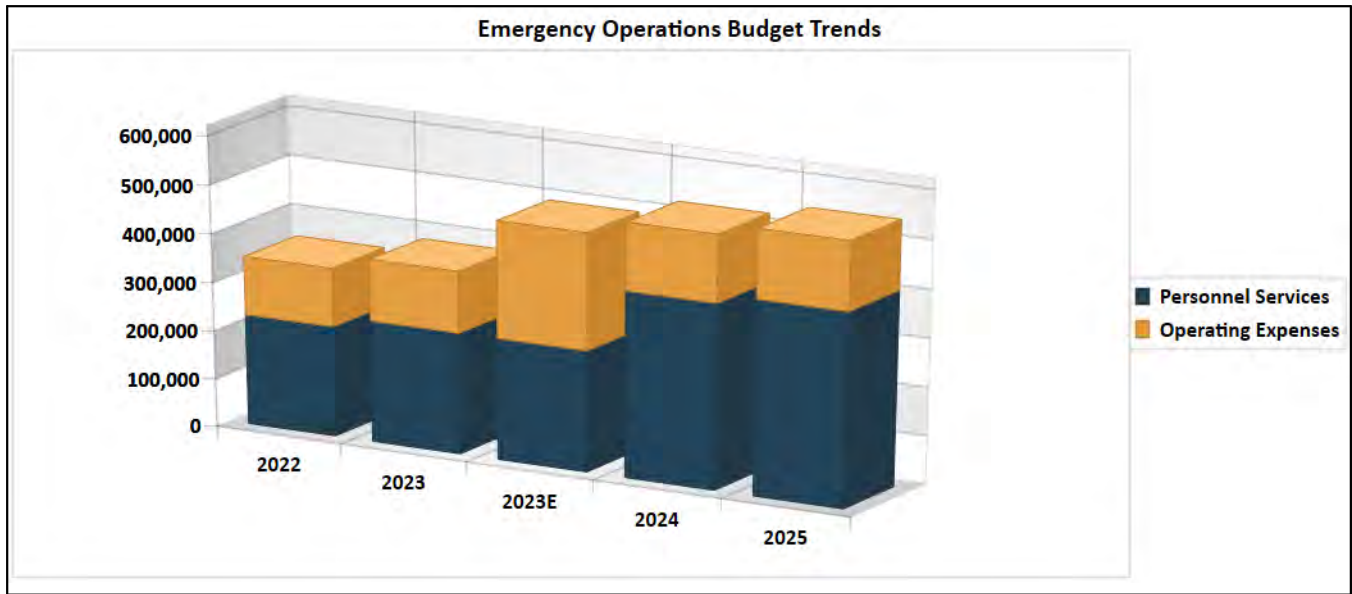
CAPITAL OUTLAY:

| | |
|-------------------------------------|------------------|
| Tightrope - system upgrade for TV20 | \$ 5,450 |
| Digital banner signage | 85,000 |
| TOTAL | \$ 90,450 |





**CITY OF PORT ST. LUCIE
 GENERAL FUND - # 001
 EMERGENCY OPERATIONS - 001.2500
 DEPARTMENTAL BUDGET SUMMARY**

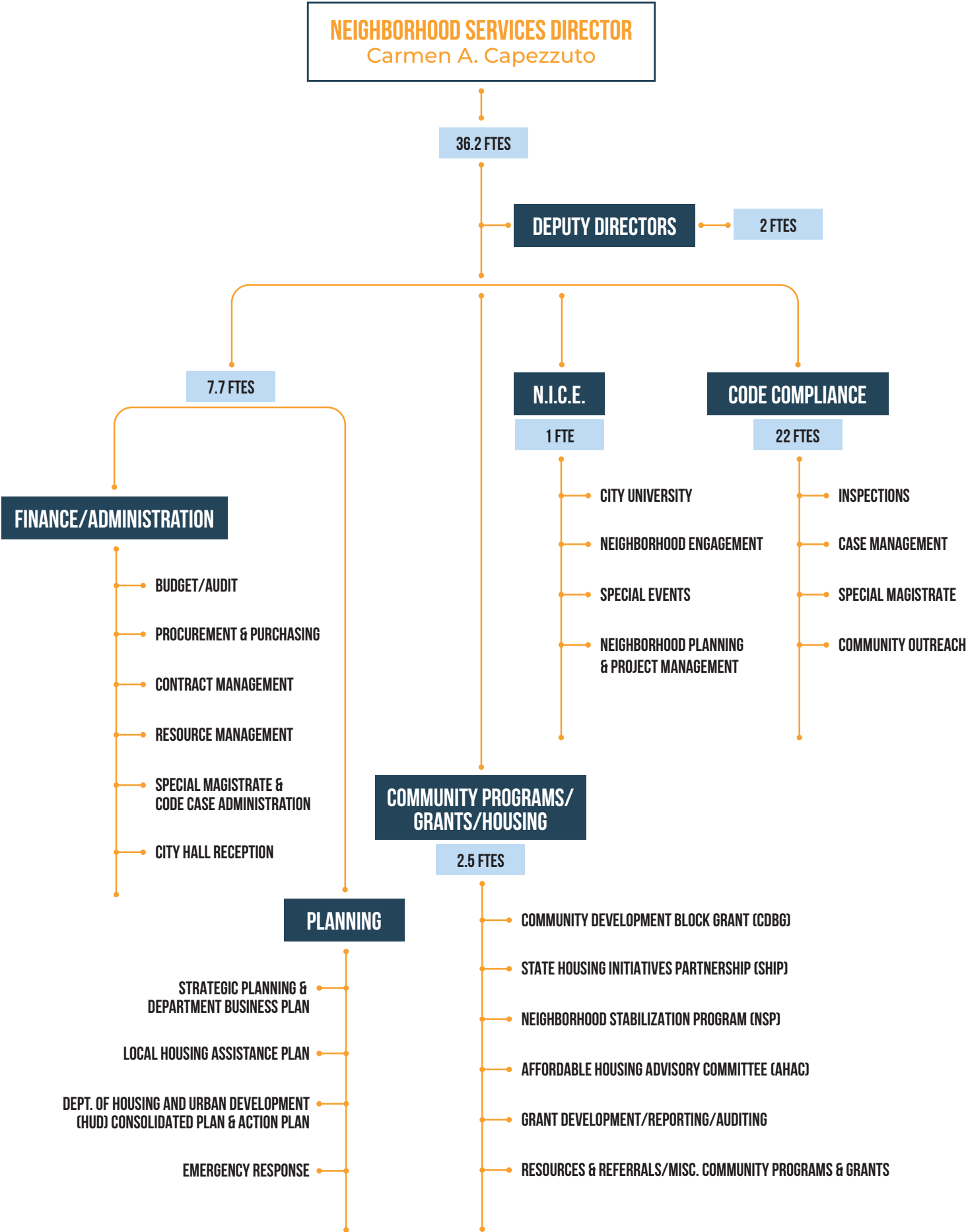


| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|-----------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|----------------|-------------------|
| | | | | | \$ | % | |
| EXPENDITURE SUMMARY: | | | | | | | |
| Personnel Services | \$ 228,535 | \$ 251,527 | \$ 251,463 | \$ 384,436 | \$ 132,909 | 52.84 % | \$ 403,602 |
| Operating Expenses | 120,346 | 126,422 | 239,953 | 138,811 | 12,389 | 9.80 % | 141,876 |
| Capital Outlay | - | 3,000 | 3,000 | - | (3,000) | (100.00)% | - |
| Debt | 395 | - | - | - | - | - % | - |
| Total | \$ 349,276 | \$ 380,949 | \$ 494,416 | \$ 523,247 | \$ 142,298 | 37.35 % | \$ 545,478 |

STAFFING SUMMARY:

| | | | | | |
|-----------------------|------|------|------|------|------|
| Full Time Equivalents | 2.00 | 2.20 | 2.20 | 3.20 | 4.20 |
|-----------------------|------|------|------|------|------|

CAPITAL OUTLAY: N/A



Note: The total FTE at the top includes the General Fund all Grant Funds (S.H.I.P., C.D.B.G., N.S.P., and Neighborhood Improvement Fund).



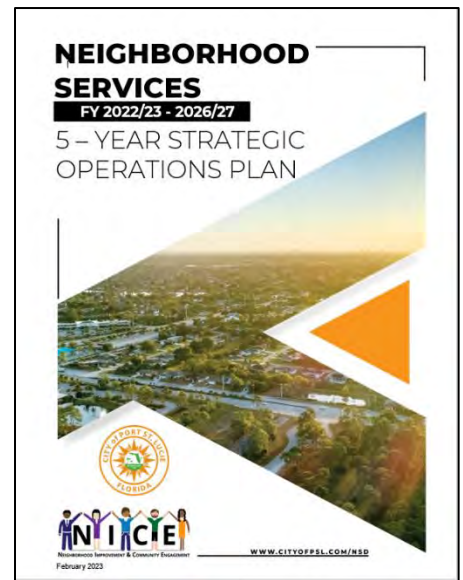
NEIGHBORHOOD SERVICES DEPARTMENT

Fund ##001-131200, 213500, 290000, 291000, 390000, #114-5500-5510 (NSP3), #116-5500-5510 (NSP1), #118-5900-5510 (CDBG), #119-5500-5510 (SHIP), #128-5500 (Housing) & #127-152000 (NICE)

FY 2023/24 STRATEGIC OPERATIONS PLAN: OVERVIEW

The Neighborhood Services Department (NSD) is focused on improving neighborhood appearance, sustainability, and vibrancy through citizen education, engagement, and action. The Department accomplishes its mission by coordinating a diverse set of programs across such as: Code Compliance, Housing Services, City University and the Neighborhood Improvement & Community Engagement program (N.I.C.E.). In short, these functions play critical roles in numerous aspects of Neighborhood Engagement, Preservation, and Revitalization.

Neighborhood Services consists of over 30 employees who are dedicated to achieving the department’s mission. Code compliance/nuisance abatement programs uphold city standards by enforcing ordinances and taking corrective actions against serious life safety and blight issues. N.I.C.E. improves cooperation and interaction between community representatives and the City to implement neighborhood improvement projects, programs and initiatives. Housing Services facilitate funding sources for City-wide projects from state and federal agencies to meet the City’s Affordable Housing Goals. Additionally, they coordinate with various groups on community service issues, such as: safe and adequate housing, financial assistance, etc. City University increases the residents’ understanding of City government with informative training from all departments on their primary functions.



FY 2023/24 NEIGHBORHOOD SERVICES DEPARTMENT GOALS & INITIATIVES

In FY 23/24, the Neighborhood Services Department will continue to grow our programs and services while advancing the Strategic Plan through the following strategic goals and projects:

Code Compliance/Nuisance Abatement:

- Ordinance Amendment to streamline the Nuisance Abatement program to protect the health, welfare and safety of our neighborhoods.
- Continue to update and enhance the Code Compliance division software.
- Create and implement a plan for the formation of new Code Compliance zones west of I-95 including an additional commercial zone.
- Continuing our updates for City-wide educational materials for Code Compliance.
- Continuing our “Know Your Codes” video campaign.



N.I.C.E. Program:

- Support implementation plans for 2 CIP green space projects in collaboration with Parks and Recreation (Duck Court Park Ph.2 in Becker Ridge neighborhood and O.L. Peacock Sr. Park Ph. 1 in Rosser Reserve neighborhood).
- Begin implementation of 'NICE To Meet You' community gathering space spots in identified locations.
- Work to systematically replace damaged street furniture and working to install between 5-10 new sets of equipment each year.
- Hold NICE Outdoor Socials and incorporate Citizen Summit 2.0 components.
- Continuation of NICE Family Movie Night program implemented during FY22/23.

Housing Services:

- Based on the completion of the Housing Needs Assessment (HNA) and Implementation Plan: work with the Affordable Housing Advisory Committee (AHAC) and internal Housing Working Group to: revise and update the City's Housing Element as needed, introduce ordinances for the promotion of affordable housing and workforce housing initiatives based on new State Legislation, Partner with community developers or non-profit organizations to increase the City's affordable housing stock and tax incentive program, expand the housing incentive education program, continue the development of the Community Land Trust pilot program, and build a Housing Fee Fund Plan.
- Develop additional private partnerships to construct and donate more homes to local Veterans or Gold Star Families.
- Increase pool of qualified contractors that partner with the City for the Homeowner Repair and Rehabilitation Program and reduce construction completion timelines.
- Collaborate with local organizations to continue and expand information sharing initiatives regarding resources and referrals for PSL residents.



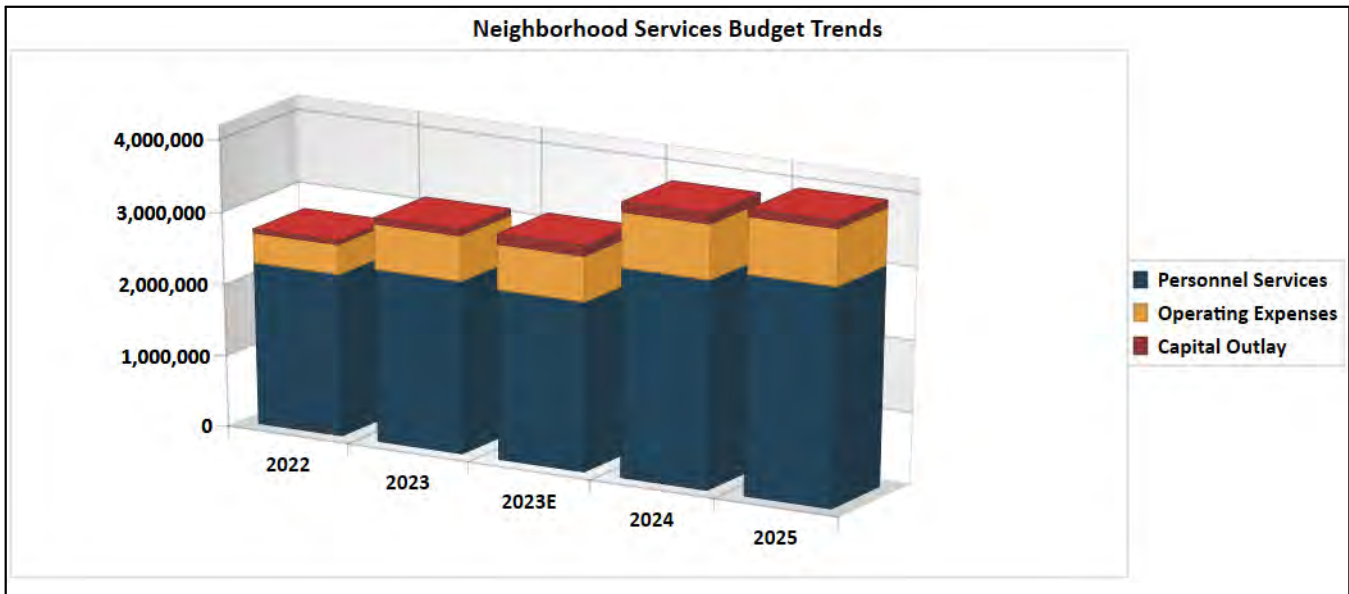
| CITY OF PORT ST. LUCIE NEIGHBORHOOD SERVICES DEPARTMENT FY 2023/24 PERFORMANCE MEASURES AND SCORECARD | | | | | | | | |
|--|---------------------------------|---|-----------------|------------------|-----------------|----------------|-----------------|----------------|
| | City Council Strategic Goal (s) | Key Performance Measures | 2019/20 Results | *2020/21 Results | 2021/22 Results | 2022/23 Target | 2022/23 Results | 2023/24 Target |
| WORKLOAD MEASURES | Vibrant Neighborhoods (Goal 2) | Code Cases Opened | 10,987 | 8,746 | 7,281 | 13,000 | 19,557 | 20,000 |
| | 2 | Special Magistrate Cases Prepared | 2,468 | 1,739 | 1,278 | 1,200 | 1,995 | 2,000 |
| | 2 | Total number of NICE meeting attendees | 162 | 132 | 137 | 632 | 632 | 500 |
| | 2 | City University attendees | 79 | 48 | 43 | 40 | 40 | 40 |
| EFFICIENCY MEASURES | 2 | Percentage of Total Cases Brought into Compliance | 97.01% | 96.33% | 96.22% | 96% | 93% | 95% |
| EFFECTIVENESS MEASURES | 2 | National Community Survey™ (NCS™): Percent of residents rating quality of life in their neighborhood positively | 82%↓ | 86%↔ | 86%↔ | Maintain | 86% ↔ | 89% |
| | 2 | NCS™: Percent of residents rating affordable quality housing options positively | 49%↓ | 44%↔ | 33% ↔ | Maintain | 21%↔ | 23% |

**Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie through 2023. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



**CITY OF PORT ST. LUCIE
 GENERAL FUND - # 001
 NEIGHBORHOOD SERVICES - 001.131
 DEPARTMENTAL BUDGET SUMMARY**



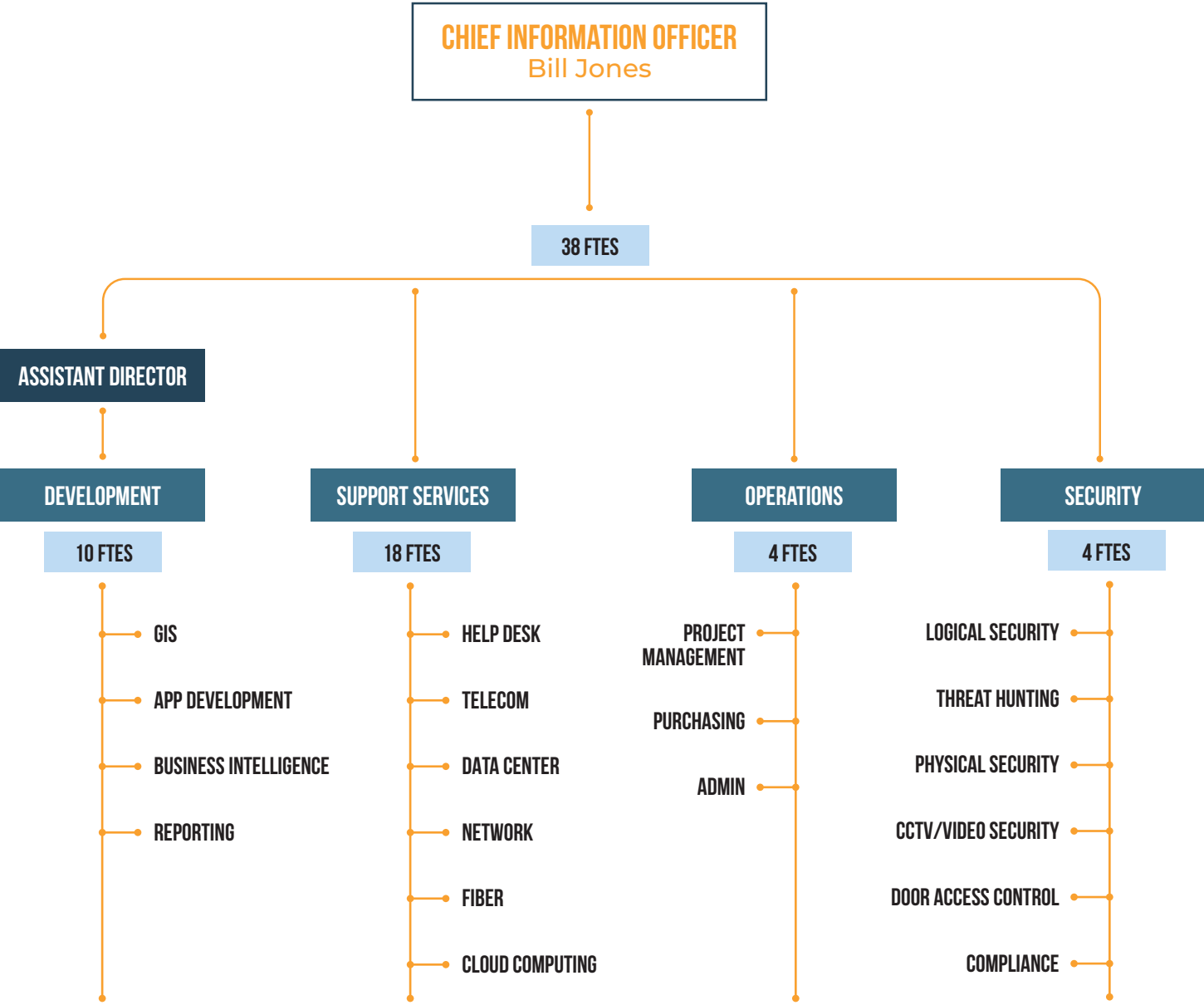
| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE \$ | % | PROJECTED 2025 |
|-----------------------------|---------------------|---------------------|---------------------|--------------------|-------------------|----------------|---------------------|
| EXPENDITURE SUMMARY: | | | | | | | |
| Personnel Services | \$ 2,271,881 | \$ 2,415,779 | \$ 2,372,946 | \$2,914,530 | \$ 498,751 | 20.65 % | \$ 3,063,099 |
| Operating Expenses | 411,566 | 626,145 | 626,145 | 756,190 | 130,045 | 20.77 % | 780,176 |
| Capital Outlay | 51,488 | 84,000 | 139,032 | 138,000 | 54,000 | 64.29 % | 100,000 |
| Total | \$ 2,734,935 | \$ 3,125,924 | \$ 3,138,123 | \$3,808,720 | \$ 682,796 | 21.84 % | \$ 3,943,275 |

STAFFING SUMMARY:

| | | | | | | | |
|-----------------------|-------|-------|-------|-------|--|--|-------|
| Full Time Equivalents | 28.06 | 28.25 | 28.25 | 30.80 | | | 32.80 |
|-----------------------|-------|-------|-------|-------|--|--|-------|

CAPITAL OUTLAY:

| | | | | | | | |
|------------------|--|--|--|--|--|--|------------|
| (3) Ford F-150's | | | | | | | \$ 138,000 |
|------------------|--|--|--|--|--|--|------------|





Information Technology Department

Fund #1320

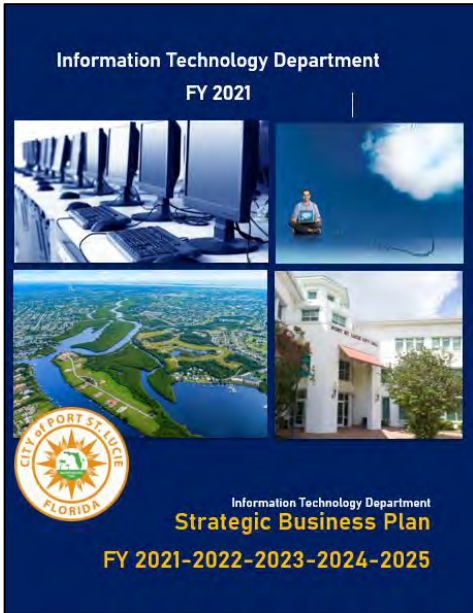
FY 2023/24 STRATEGIC OPERATIONS PLAN: OVERVIEW

Overview
 The IT Department is committed to customer service, providing quality information technology, a secure network environment, and software development to help and support City departments in achieving their goals.

FY 2023/24 INFORMATION TECHNOLOGY GOALS, INITIATIVES & PROJECTS

In FY23-24, the Information Technology Department will continue to advance the Strategic Plan through the following goals, initiatives, and projects:

- Support and manage Key-Card (FOB) Access Control System
- Support Endpoint security controls (Virus/Malware)
- Upgrade Network Infrastructure
- Complete field audits of security controls (physical and logical)
- Complete Fiber Infrastructure/Wi-Fi Master Plan
- Continue to leverage key partners and resources for security improvement
- Develop Security System replacement schedule
- Develop mobile device replacement schedule
- Consolidate technology budget for mobile device hardware
- Expand Public Wi-Fi
- Consolidate Enterprise Systems management to maintain software patches and upgrades
- Research emerging technologies that could improve collaboration
- Identify strategic data to be used for informational dashboards
- Complete LightSpeed Fiber Expansion
- Develop Technology Purchasing Intake



CITY OF PORT ST. LUCIE INFORMATION TECHNOLOGY DEPARTMENT FY 2023/24 PERFORMANCE MEASURES AND SCORECARD

| | City Council Strategic Goal (s) | Key Performance Measures | 2019/20 Results | 2020/21 Results | 2021/22 Results | 2022/23 Target | 2022/23 Results | 2023/24 Target |
|--------------------------|--|----------------------------|-----------------|-----------------|-----------------|----------------|-----------------|----------------|
| WORKLOAD MEASURES | High Performing Government Organization (Goal 7) | Number of Support Requests | 8067 | 10,260 | 10,135 | 14,000 | 10,687 | 12,000 |



| | | | | | | | | |
|------------------------|---|---|-------|-------------------------|------|----------|-------|----------|
| | 7 | Number of supported Systems (i.e., Devices) | 1964 | 2238 | 2545 | 2330 | 2615 | 2700 |
| EFFECIENCY MEASURES | 7 | IT Services | 92% | 94% | >90% | >90% | > 93% | >90% |
| | 7 | Service Request Time to Complete | .82 | 0.92 | .91 | < 1 Hour | .93 | < 1 Hour |
| EFFECTIVENESS MEASURES | 7 | Service Re-quest Satisfac-tion | 100% | 100% Work or- der | 100% | >90% | 100% | >90% |
| | 7 | The National Employee Survey™ (NES™): Percentage of respondents rating IT Services overall as excellent or good, strongly or somewhat agree | 85% ↑ | 87%↑ | 87%↑ | 87%↑ | 80%↑ | Increase |

*Percent approval rating from the annual National Employee Survey™ for Port St Lucie. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower

Number of Support Requests: Service requests received through the Help Desk/Service Desk.

Number of supported Systems: This includes desktops, laptops, tablets, and smartphones.

Applications Supported: This includes both purchased and custom-built in-house applications.

Business Enablement: Includes the ability of the IT group to provide Innovation, IT agility, and technology enablement to complete their functions.

IT Communications: Rates the IT department’s ability to provide training, receive feedback, and overall professionalism.

IT Services: Evaluates IT’s ability to provide functional devices, Service desk effectiveness and timeliness, network stability, and policies.

Applications Suite: The ability of the IT department to provide the necessary applications (both sourced and created) to enable City staff to achieve their goals.

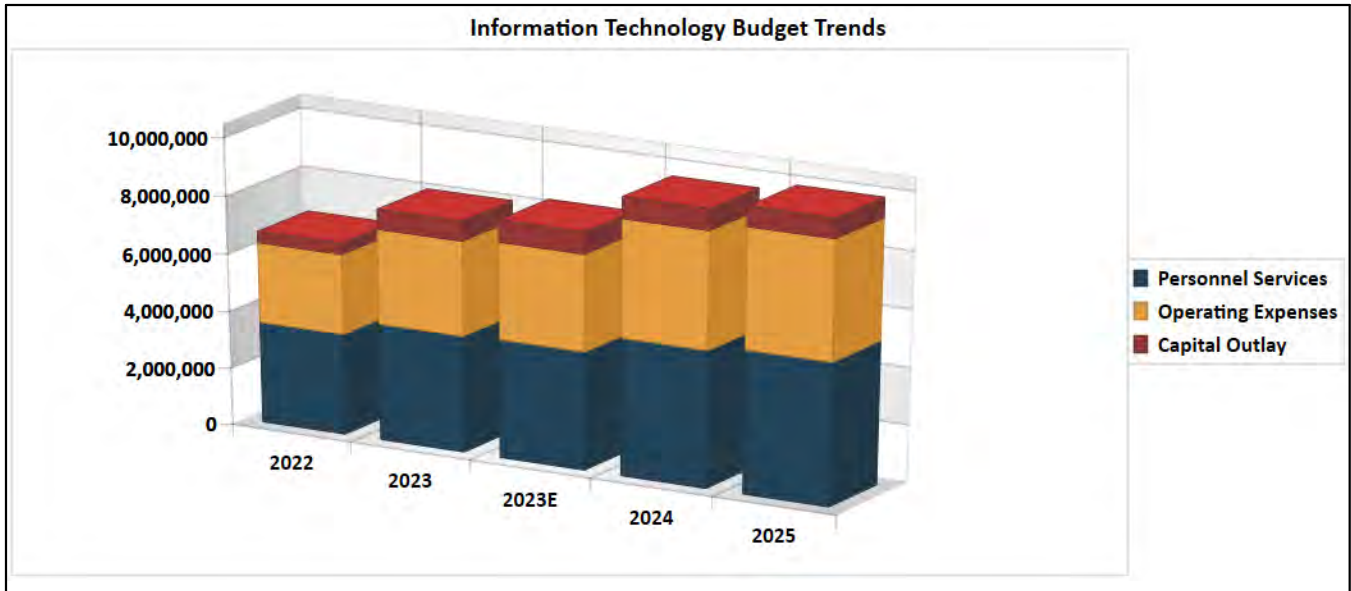
Service Request Time to complete: Average time to complete a service request received through the helpdesk (Service Desk).

Service Request Satisfaction: Average survey rating received after request completion.

Cyber Security Failure Rate: This is the end user failure rate to periodic tests throughout the organization.



**CITY OF PORT ST. LUCIE
 GENERAL FUND - # 001
 INFORMATION TECHNOLOGY - 001.1320
 DEPARTMENTAL BUDGET SUMMARY**



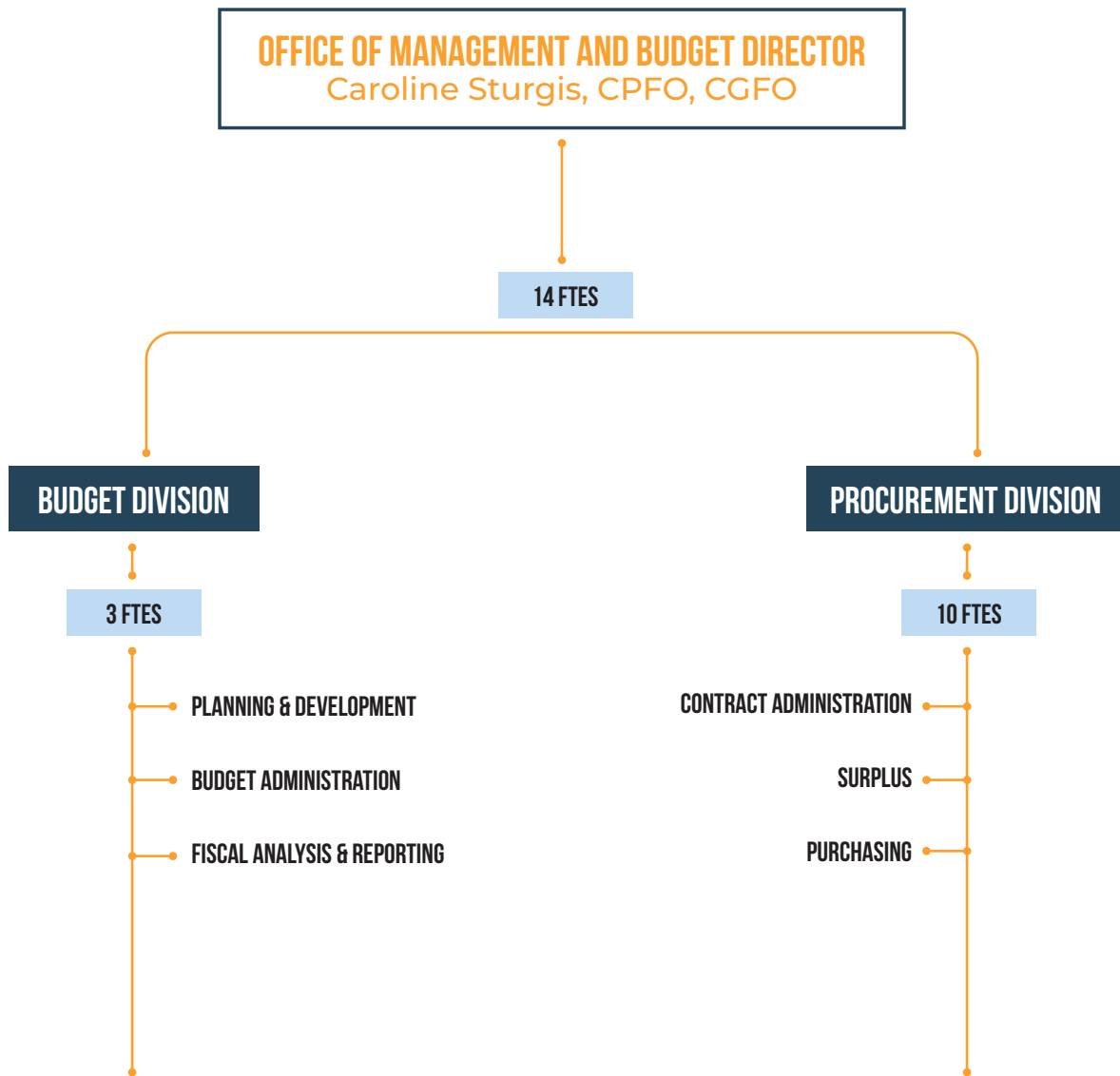
| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|-----------------------------|---------------------|---------------------|---------------------|--------------------|---------------------|----------------|---------------------|
| | | | | | \$ | % | |
| EXPENDITURE SUMMARY: | | | | | | | |
| Personnel Services | \$ 3,531,106 | \$ 4,076,460 | \$ 4,145,082 | \$4,809,904 | \$ 733,444 | 17.99 % | \$ 5,021,734 |
| Operating Expenses | 2,782,778 | 3,286,221 | 3,362,918 | 4,087,846 | 801,625 | 24.39 % | 4,189,543 |
| Capital Outlay | 385,929 | 682,000 | 757,437 | 735,222 | 53,222 | 7.80 % | 686,660 |
| Total | \$ 6,699,813 | \$ 8,044,681 | \$ 8,265,437 | \$9,632,972 | \$ 1,588,291 | 19.74 % | \$ 9,897,937 |

STAFFING SUMMARY:

| | | | | | |
|-----------------------|-------|-------|-------|-------|-------|
| Full Time Equivalents | 32.00 | 33.00 | 33.00 | 38.00 | 42.00 |
|-----------------------|-------|-------|-------|-------|-------|

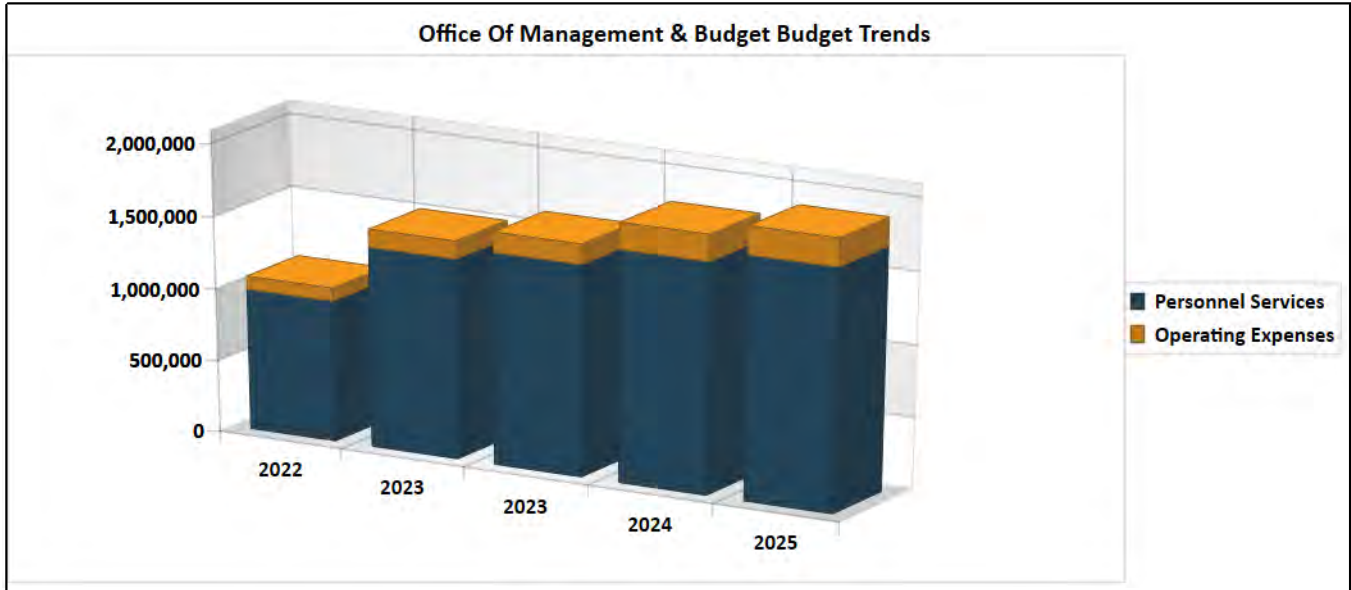
CAPITAL OUTLAY:

| | |
|--|-------------------|
| Edge Network Device replacement | \$ 300,000 |
| MX VPN Concentrator - Mail exchange virtual private network concentrator. | 64,000 |
| NVR (X2) - replacement | 50,000 |
| WiFi end of useful life replacements | 50,000 |
| IP Based Cameras – replacement | 40,000 |
| Access Control Upgrade | 40,000 |
| Survivable Gateway (East) - this is for a geographically diverse connection for the phone system | 33,000 |
| Enhance Physical Security Infrastructure | 35,000 |
| Replacement Plotter | 10,000 |
| Locate Equipment for (2) New Utility Locate positions | 21,222 |
| (2) New Vehicles for the (2) New Utility Locators | <u>92,000</u> |
| Total | \$ 735,222 |





**CITY OF PORT ST. LUCIE
 GENERAL FUND - # 001
 OFFICE OF MANAGEMENT & BUDGET - 001.1330
 DEPARTMENTAL BUDGET SUMMARY**



| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|-----------------------------|---------------------|---------------------|---------------------|--------------------|----------------|----------------|---------------------|
| | | | | | \$ | % | |
| EXPENDITURE SUMMARY: | | | | | | | |
| Personnel Services | \$ 981,073 | \$ 1,390,570 | \$ 1,471,583 | \$1,609,702 | 219,132 | 15.76 % | \$ 1,691,057 |
| Operating Expenses | 90,019 | 122,178 | 138,566 | 183,495 | 61,317 | 50.19 % | 194,892 |
| Capital Outlay | - | - | - | - | - | - % | 2,060 |
| Total | \$ 1,071,092 | \$ 1,512,748 | \$ 1,610,149 | \$1,793,197 | 280,449 | 18.54 % | \$ 1,888,009 |

STAFFING SUMMARY:

| | | | | | |
|-----------------------|-------|-------|-------|-------|-------|
| Full Time Equivalents | 11.00 | 13.00 | 13.00 | 14.00 | 15.00 |
|-----------------------|-------|-------|-------|-------|-------|

CAPITAL OUTLAY: N/A



OFFICE OF MANAGEMENT AND BUDGET

Division #1330

FY 2023/24 STRATEGIC OPERATIONS PLAN: OVERVIEW

Overview

The Office of Management and Budget (OMB) provides oversight for the effective management and development of the City’s annual budget and performs necessary monitoring of appropriations and management analysis. The OMB also provides a professional purchasing system for the procurement of all goods and services required by City departments in a manner that maximizes the purchasing value of public funds. In a spirit of excellence, integrity, dedication, and innovation we are committed to providing timely, accurate, and transparent information to support City departments, residents, vendors, and the community at large.



Top Goal: High-Performing Organization

The OMB Strategic Operations Plan is our roadmap for the next five years to make progress on the City’s vision of a safe, beautiful, and prosperous City for all people. It is a living document that evolves to address Port St. Lucie’s changing needs, City Council policy and strategic plan priorities and technological advances. The plan sets goals that tell us where we need to focus our efforts. We identified specific initiatives to help us reach our goals. From there, we developed key performance indicators, so we can track our progress.

Specifically, the Department’s Strategic Operations Plan focuses on eight major initiatives:

1. **Transform the City’s contracts management system.**
2. **Enhance the City’s procurement internal control systems.**
3. **Automate production of the budget book.**
4. **Align the budget development and strategic planning process.**
5. **Expand community engagement during the budget process.**
6. **Streamline the capital planning and budget process.**
7. **Launch a bid and proposal management system.**
8. **Implement a vendor self-service system.**

While these are the eight major initiatives for the foreseeable five-year planning horizon which OMB believes will best assist in meeting the City Council’s goal of being a high performing government organization, staff will continue to actively look for ways to reduce the millage and reduce the debt.

FY 2023/24 Priority Projects

- Continue aligning the budget development and strategic planning processes.
- Increase utilization of Contracts Management system through training and reporting.
- Enhance community engagement during the budget process.
- Produce monthly financial/forecasting reports.



- Expand training for City departments on budget proposals, including line-item details and requests for new staff.
- Expand training opportunities on procurement policies and procedures for employees and vendors, including onboarding and routine refreshers.
- Seek opportunities to reduce the millage rate and long-term debt.
- Continue to strengthen procurement internal controls, including implementation of 2023 amended City Code of Ordinances for purchasing, and Procurement Management Division procurement policies and procedures.
- Continue implementation and utilization CaseWare program for budget book automation.
- Deploy technology to streamline and automate the capital budget process.
- Continue budget storytelling that is transparent and accountable to our residents.
- Continue to utilize and implement new modules within MUNIS to capitalize on the available technology to improve operations, increase accuracy, and enhance financial transparency: vendor self-service, and the bid module.
- Develop an intake and workflow dashboard to support management of procurement division’s performance.
- Prioritize succession planning for the office.

**CITY OF PORT ST. LUCIE OFFICE OF MANAGEMENT & BUDGET
 FY 2023/24 KEY PERFORMANCE INDICATORS AND SCORECARD**

BUDGET DIVISION KEY PERFORMANCE INDICATORS

| | City Council Strategic Goal (s) | Key Performance Indicators | 2019/20 Results | 2020/21 Results | 2021/22 Results | 2022/23 Target | 2022/23 Results | 2023/24 Target |
|-------------------------------|---------------------------------|--|-----------------|-----------------|-----------------|----------------|-----------------|----------------|
| EFFECTIVENESS MEASURES | 7 | Revenue forecast accuracy (% variance from budget) | New | New | 5% | 2% | 5% | 2% |
| | 7 | The National Employee Survey (NES)*: employee rating of quality of budget services overall | New | New | New | 76% | 76% | 76% |

PROCUREMENT DIVISION KEY PERFORMANCE INDICATORS

| | City Council Strategic Goal(s) | Key Performance Indicators | 2019/20 Results | 2020/21 Results | 2021/22 Results | 2022/23 Target | 2022/23 Results | 2023/24 Target |
|-------------------------------|--------------------------------|--|-----------------|-----------------|-----------------|----------------|-----------------|----------------|
| WORKLOAD MEASURES | 7 | Number Bids/Solicitations Issued | 126 | 128 | 120 | 140 | 126 | 140 |
| | 7 | Number of Purchase Orders entered into Munis | 708 | 704 | 799 | 750 | 983 | 1,000 |
| | 7 | Number of Contracts / entered into Munis | New | New | New | New | 265 | 250 |
| EFFECTIVENESS MEASURES | 7 | NES)*: % of respondents rating Purchasing/Procurement services overall excellent or good | 72% | 83% | 81% | 78%↑ | 78%↑ | 85% |



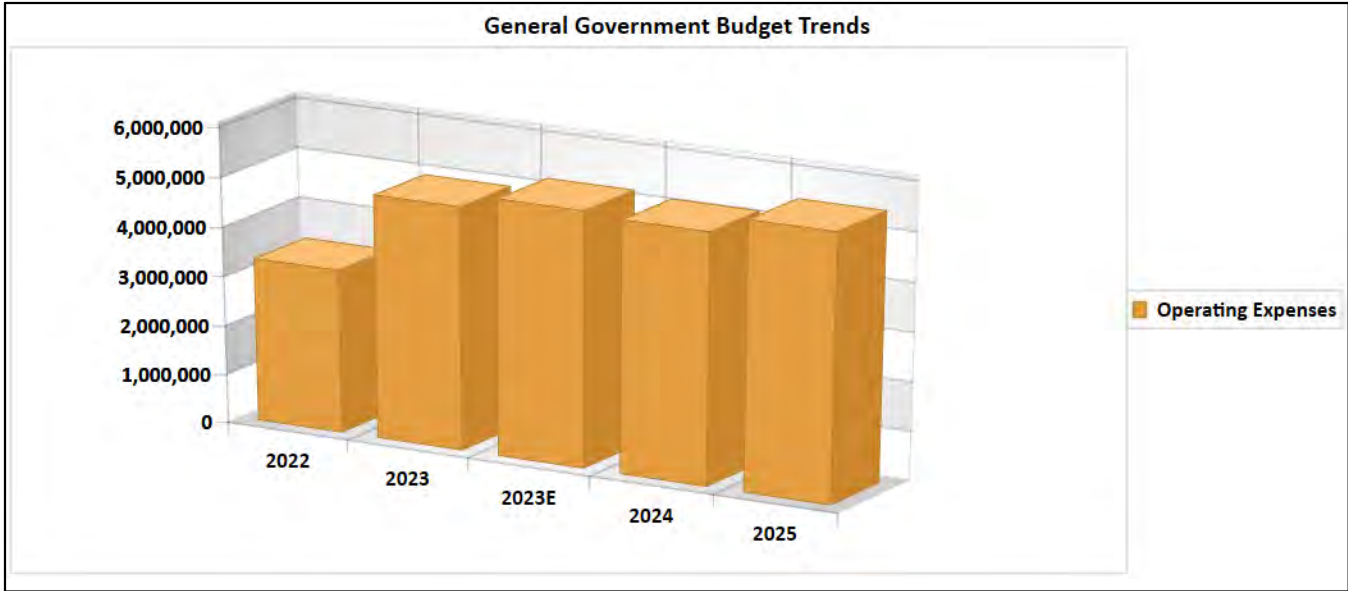
| | | | | | | | | |
|--|---|--|-----|-----|-----|-----|-----|-----|
| | 7 | Internal Customer Survey: % of respondents rating satisfied or very satisfied with Procurement’s ability to work with departments as partners by understanding their needs and working with them toward common goals | New | New | 84% | 85% | 92% | 92% |
|--|---|--|-----|-----|-----|-----|-----|-----|

*Percent approval rating from the annual National Employee Survey™ for Port St Lucie. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



**CITY OF PORT ST. LUCIE
 GENERAL FUND - # 001
 GENERAL GOVERNMENT - 001.1900
 DEPARTMENTAL BUDGET SUMMARY**

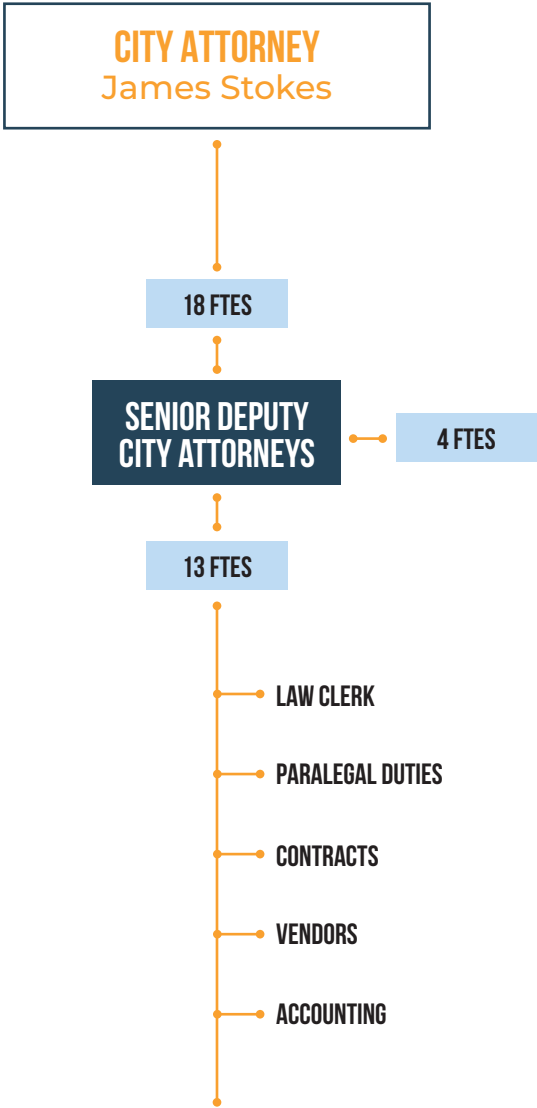


| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE \$ | % | PROJECTED 2025 |
|-----------------------------|---------------------|---------------------|---------------------|--------------------|-------------------|---------------|---------------------|
| EXPENDITURE SUMMARY: | | | | | | | |
| Operating Expenses | \$ 3,316,877 | \$ 4,934,435 | \$ 5,195,600 | \$5,122,102 | 187,667 | 3.80 % | \$ 5,467,902 |
| Capital Outlay | 693,287 | - | 9,355 | - | - | - % | - |
| Debt | 83,199 | - | - | - | - | - % | - |
| Fund Transfers | 339 | - | - | - | - | - % | - |
| Total | \$ 4,093,702 | \$ 4,934,435 | \$ 5,204,955 | \$5,122,102 | \$ 187,667 | 3.80 % | \$ 5,467,902 |

STAFFING SUMMARY:

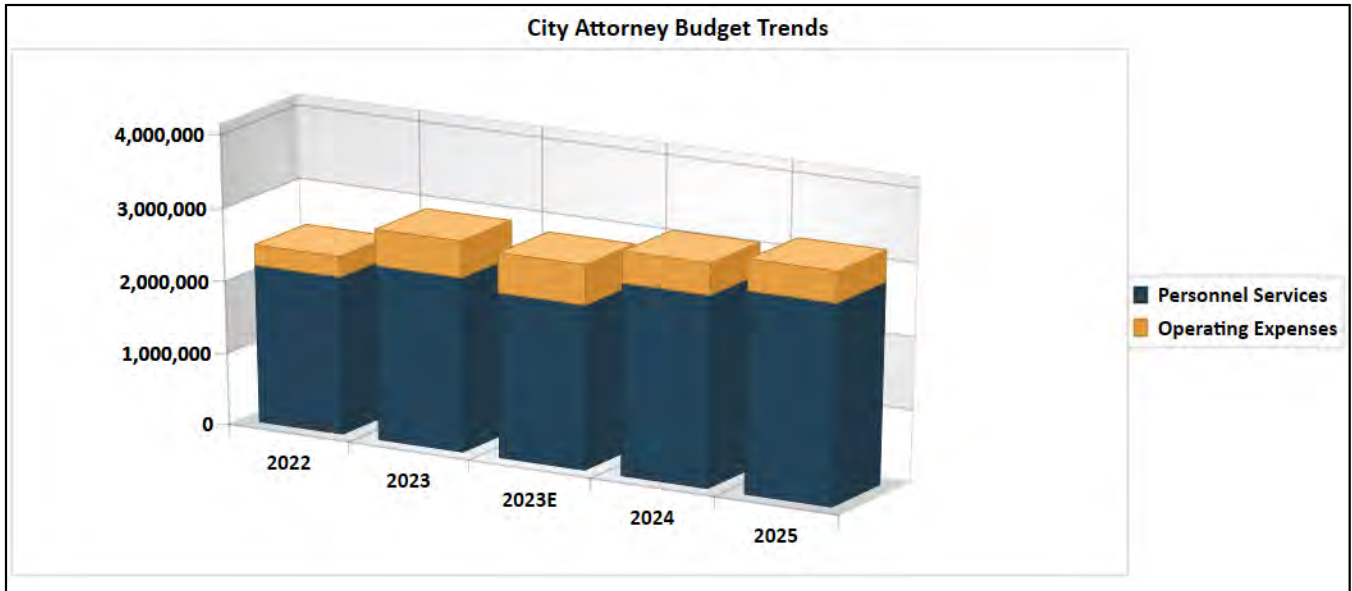
Full Time Equivalents

CAPITAL OUTLAY: N/A





**CITY OF PORT ST. LUCIE
 GENERAL FUND - # 001
 CITY ATTORNEY - 001.1400
 DEPARTMENTAL BUDGET SUMMARY**



| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|-----------------------------|---------------------|---------------------|---------------------|--------------------|-------------------|---------------|---------------------|
| | | | | | \$ | % | |
| EXPENDITURE SUMMARY: | | | | | | | |
| Personnel Services | \$ 2,189,171 | \$ 2,419,161 | \$ 2,283,584 | \$2,655,863 | \$ 236,702 | 9.78 % | \$ 2,787,973 |
| Operating Expenses | 278,755 | 494,650 | 544,650 | 428,502 | (66,148) | (13.37)% | 427,205 |
| Capital Outlay | - | 4,280 | 4,280 | - | (4,280) | (100.00)% | - |
| Debt | 3,742 | - | - | - | - | - % | - |
| Total | \$ 2,471,668 | \$ 2,918,091 | \$ 2,832,514 | \$3,084,365 | \$ 166,274 | 5.70 % | \$ 3,215,178 |

STAFFING SUMMARY:

| | | | | | |
|-----------------------|-------|-------|-------|-------|-------|
| Full Time Equivalents | 16.50 | 18.00 | 18.00 | 18.00 | 18.00 |
|-----------------------|-------|-------|-------|-------|-------|

CAPITAL OUTLAY: N/A



PLANNING & ZONING DIVISION DIRECTOR
Mary F. Savage-Dunham, AICP, CFM

16.80 FTES

- IMPACT/MOBILITY FEES
- INSPECTIONS
- LAND DEVELOPMENT REGULATIONS
- LONG RANGE PLANNING
- MOBILITY/TRANSPORTATION PLANNING
- PERMITTING
- ART IN PUBLIC PLACES
- CODE COMPLIANCE LIAISON
- COMPREHENSIVE PLAN
- CONSERVATION LANDS MANAGEMENT
- DEVELOPMENT REVIEWS
- ECONOMIC DEVELOPMENT
- ENVIRONMENTAL PLANNING
- PROJECT MANAGEMENT
- SPECIAL PROJECTS & STUDIES
- STRATEGIC PLANNING
- ZONING VERIFICATIONS
- ADMINISTRATION




PLANNING & ZONING DEPARTMENT

Fund #150000

FY 2023/24 STRATEGIC OPERATIONS PLAN: OVERVIEW

Overview

The mission of the Planning & Zoning Department is to work toward shaping the future built environment to ensure it contributes to a prosperous, sustainable and beautiful City for all people. The values of the Planning and Zoning Department are centered on a high ethical standard, accountability, customer service and educating both the public and applicants on the City’s codes and development standards to achieve a high quality of life for the citizens of the City of Port St. Lucie.



FY 2023/24 Planning Department Goals & Initiatives

The Planning & Zoning Department has developed a five-year Strategic Operations Plan in alignment with the City’s Strategic Plan. The work of the Planning & Zoning Department advances the City of Port St. Lucie’s Strategic Plan goals of a **Safe, Clean and Beautiful** City, fosters **Vibrant Neighborhoods**, supports a **Diverse Economy and Employment Opportunities**, contributes to providing cultural elements of the **Culture, Nature and Fun Activities** strategic goal, ensures **High Quality Infrastructure and Facilities** and contributes to a **High-Performing Government Organization**.

Goals outlined in the Planning & Zoning Department FY 23/24 to FY 27/28 Strategic Operations Plan include:

Strengthen the City’s Core Neighborhoods. This year’s priorities will be:

- Analyze the City’s Land Use Inventory.
- Compare residential population growth by planning area versus available and projected quantities of non-residential development (e.g., commercial, office, industrial), include quantities and proximity of active and passive recreational and civic use.
- Develop land use ratio targets for City by planning area
- Recalibrate Land Development Code to Support Adaptive Reuse & Infill (focus on townhouse).
- Create City Core Strategy Team.

Second – We will make an impact on High Quality Infrastructure, Facilities, and Safe, Clean and Beautiful, and Vibrant Neighborhoods by:

- Implementing Next-Gen Mobility Planning and Complete Streets.



- Completing a Planning & Infrastructure Study on the impact to the city of continued development in the county.
- Initiating the update of the Comprehensive Plan of Development which is a 10 & 20 year master plan for the community.
- Continued implementation of the Southern Grove Master Plan.

The Planning and Zoning Department will serve as the project lead for the Multimodal Plan and Mobility Plan. The goal of these projects is to provide the City Council and residents with a clear plan for transportation mobility improvements that will improve safety, related landscaping, multimodal opportunities, and include funding estimates and sources. This year's priorities will be:

- Implement the 2045 Mobility Plan and Fee. Provide updates to City Manager quarterly.
- Incorporate Mobility into the Comprehensive Plan
- Review and recommend revisions to the Code which encourage multimodal development or redevelopment; and
- Prepare for long-range mobility solutions by proposing planning studies; and
- Foster an environment of coordination between city departments, towards the common goal of enhanced mobility, by hosting monthly Multimodal Team meetings; and
- Complete Corridor Study with Treasure Coast Regional Planning Council.
- Maintain the City's Development and Impact Fee Schedule.
- Advance the City's Complete Street Transportation Network.
- Measure the impacts of multimodal improvement through infrastructure improvements and citizen input.

Third – We'll move forward Safe, Clean and Beautiful, Nature and Fun Activities, and Vibrant Neighborhoods by:

Special Project Implementation. This year's priorities will be:

- Implementation of Southern Grove Master Plan.
- Participate in the City Center Master Plan Process.
- Complete the Gatlin Blvd. Corridor Plan.
- Support the Towne Center Plan and Port District Redevelopment Projects.
- Complete the Boundary and Annexation Study.
- Begin the update of the City's Comprehensive Plan.

Implementing the Public Arts Master Plan. This year's priorities will be:

- Streamline process for artist selection.
- Complete a visual preference survey for artwork in roundabouts.
- Implement a maintenance plan for all public art owned by the City.
- Develop an annual work plan, consistent with the adopted Public Art Master Plan and available funding.

Advancing the City's Sense of Place Through Placemaking and High-Performance Public Spaces:



- Developing Prioritized Gateway Enhancements.
- Developing a program for maintaining city owned conservation lands.
- Assist HPPS Team with development of master plans for HPPS sites.
- Advance Environmental Review & Landscape Plan Compliance.

**CITY OF PORT ST. LUCIE PLANNING & ZONING DEPARTMENT
 FY 2023/24 PERFORMANCE MEASURES AND SCORECARD**

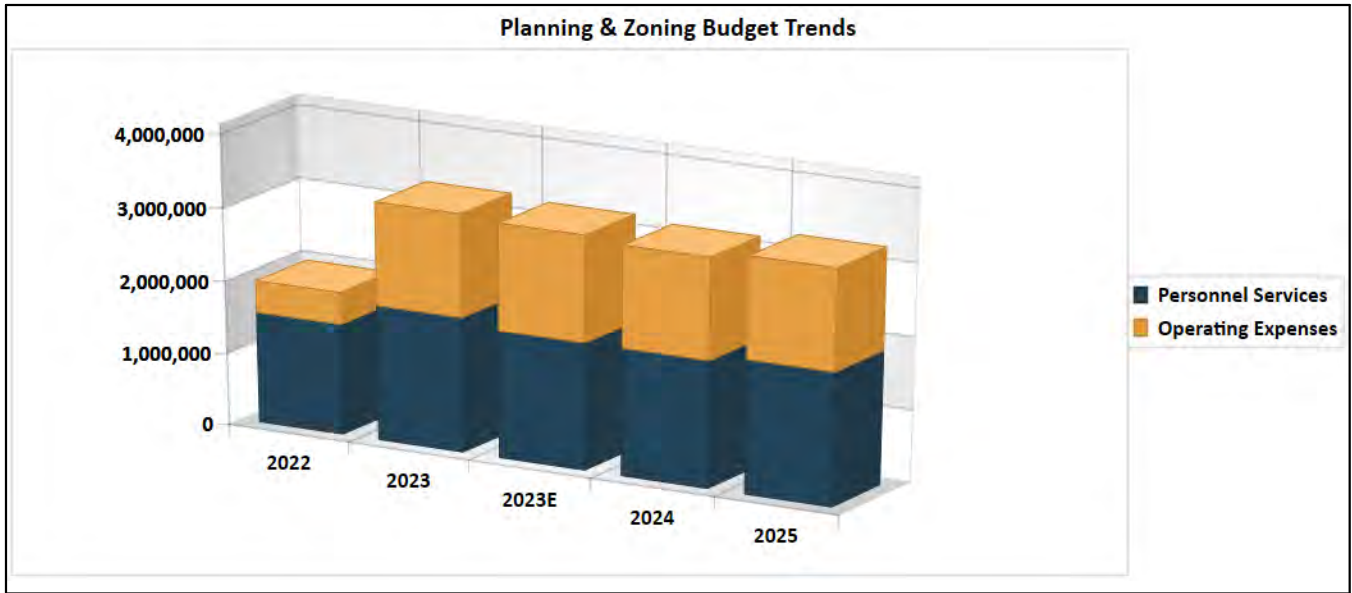
| | City Council Strategic Goal(s) | Key Performance Indicators | 2019/20 Results | 2020/21 Results | 2021/22 Results | 2022/23 Target | 2022/23 Results | 2023/24 Target |
|-------------------------------|---|---|-----------------|-----------------|-----------------|---------------------|---------------------|----------------|
| WORKLOAD MEASURES | Goal 7, High Performing Government Organization | Number of comprehensive plan amendments and DRIs reviewed (including amendments & annual reports) | 18 | 16 | 21 | 12 | 17 | 12 |
| | 7 | Number of site plan, subdivision plan and model home applications reviewed | 153 | 155 | 266 | 137 | 178 | 140 |
| | 7 | Number of sign permits reviewed and approved | 373 | 229 | 280 | 100 | 224 | 125 |
| | 7 | Number of zoning compliance reviewed and approved | 308 | 387 | 487 | 300 | 517 | 325 |
| | 3 | Number of community engagement opportunities | 3 | 8 | 16 | 10 | 10 | 12 |
| EFFECTIVENESS MEASURES | 7 | Percentage of staff with advanced professional certification | 62% | 63% | 55% | 75% | 75% | 75% |
| | 7 | *NCS™: Quality of new development | 63% ↔ | 63% ↔ | 61% ↔ | 50% ↔ (2023 Result) | 50% ↔ (2023 Result) | 55% |
| | 7 | *NCS™: Well-planned commercial growth | N/A | 37% ↔ | 42% ↔ | 33% ↔ (2023 Result) | 33% ↔ (2023 Result) | 40% |

*Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie through 2023. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



**CITY OF PORT ST. LUCIE
 GENERAL FUND - # 001
 PLANNING & ZONING - 001.1500
 DEPARTMENTAL BUDGET SUMMARY**



| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|-----------------------------|---------------------|---------------------|---------------------|--------------------|---------------------|----------------|---------------------|
| | | | | | \$ | % | |
| EXPENDITURE SUMMARY: | | | | | | | |
| Personnel Services | \$ 1,534,257 | \$ 1,866,998 | \$ 1,763,099 | \$1,764,496 | \$ (102,502) | (5.49)% | \$ 1,853,228 |
| Operating Expenses | 437,313 | 1,413,303 | 1,462,514 | 1,396,786 | (16,517) | (1.17)% | 1,400,325 |
| Capital Outlay | - | 2,000 | 2,000 | - | (2,000) | (100.00)% | - |
| Total | \$ 1,971,570 | \$ 3,282,301 | \$ 3,227,613 | \$3,161,282 | \$ (121,019) | (3.69)% | \$ 3,253,553 |

STAFFING SUMMARY:

| | | | | | |
|-----------------------|-------|-------|-------|-------|-------|
| Full Time Equivalents | 15.80 | 16.80 | 16.80 | 16.80 | 16.80 |
|-----------------------|-------|-------|-------|-------|-------|

CAPITAL OUTLAY: N/A



ACTING CHIEF OF POLICE
Richard Del Toro

413.73 FTES

MANAGER, PERSONNEL LIAISON
PUBLIC INFORMATION OFFICER

FISCAL MANAGEMENT ADMINISTRATOR

- BUDGET
- EXTRA DUTY EMPLOYMENT
- GRANTS
- PAYROLL

SUPPORT SERVICES BUREAU
ACTING ASSISTANT CHIEF

113.73 FTES

NEIGHBORHOOD POLICING BUREAU
ACTING ASSISTANT CHIEF

223 FTES

CRIMINAL INVESTIGATIONS DIVISION
ACTING COMMANDER

- CRIMINAL INVESTIGATIONS
- CHILD ABDUCTION RESPONSE TEAM (CART)
- COMPUTER/PHONE FORENSICS
- CRIME SCENE
- CRIME STOPPERS
- CYBER CRIMES
- DOMESTIC VIOLENCE/VICTIM ADVOCATE
- ECONOMIC CRIMES
- MISSING PERSONS
- PAWN SHOP COMPLIANCE
- PERSONS CRIMES
- PROPERTY CRIMES
- SEX OFFENDER PROGRAM

ANIMAL CONTROL DIVISION
OPERATIONS MANAGER

COLLECTIVE BARGAINING
NEGOTIATION TEAM

SPECIAL INVESTIGATIONS
DIVISION COMMANDER

- SPECIAL INVESTIGATIONS
- GANG UNIT
- HOMELAND SECURITY
- NARCOTICS
- ORGANIZED CRIME
- INVESTIGATIVE TASK FORCES

OPERATIONS & ADMINISTRATIVE
SUPPORT SERVICES DIVISION

- FACILITIES
- I.T. COORDINATOR
- POLICE PUBLIC SERVICE SECTION
- PURCHASING
- RADIO & FLEET
- RECORDS
- VOLUNTEERS

DISTRICT SUPPORT
DIVISION COMMANDER

- CIVIL CITATION
- CRIME PREVENTION
- CROSSING GUARDS
- EMERGENCY MANAGEMENT
- EXPLORERS
- HONOR GUARD
- MARINE PATROL
- MODEL TRAFFIC STOP PROGRAM
- MOTOR UNIT
- PARKS UNIT
- POLICE ATHLETIC LEAGUE
- SRO PROGRAM
- TRAFFIC HOMICIDE INVESTIGATION
- TRAFFIC UNIT

EAST REGION PATROL DIVISION
DISTRICT 1 & 2 COMMANDER

- PATROL
- K9 UNIT
- SPECIAL PROJECTS

WEST REGION PATROL DIVISION
DISTRICT 3, 4 & 5 COMMANDER

- PATROL
- EXTRA DUTY EMPLOYMENT
- TELESTAFF/SMARTFORCE
- UNIFORMED CRIME SCENE INVESTIGATORS

SWAT/TEAM COMMANDER

- ENTRY TEAM
- SNIPER TEAM
- CRISIS NEGOTIATION TEAM
- BREACHING TEAM
- TECH TEAM

PROFESSIONAL STANDARDS DIVISION
ACTING COMMANDER

73 FTES

ACCOUNTABILITY & ANALYSIS SECTION SERGEANT

- CRIME AND INTELLIGENCE ANALYSIS UNIT
- ACCREDITATION
- STAFF INSPECTIONS
- STRATIFIED POLICING PROCESS
- STRATEGIC PLANNING

TRAINING SECTION SERGEANT

- BODY CAMERAS
- FIELD TRAINING PROGRAM
- PEER SUPPORT/CISM
- CRIME SCENE INVESTIGATIONS
- RESERVE OFFICERS
- TRAINING

INTERNAL AFFAIRS SECTION SERGEANT

RECRUITMENT SERGEANT

- RECRUITMENT
- BACKGROUND INVESTIGATIONS
- INTERN PROGRAM

PROPERTY & EVIDENCE DIVISION LIEUTENANT

- PROPERTY
- EVIDENCE
- FORFEITURES

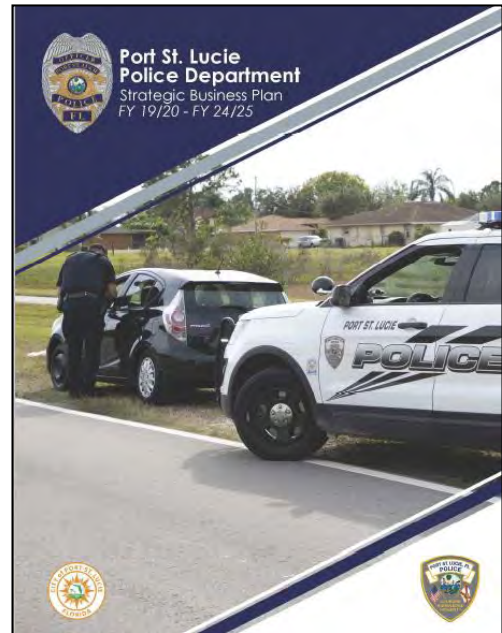


POLICE DEPARTMENT

Fund #21050000

FY 2023/24 STRATEGIC OPERATIONS PLAN: OVERVIEW

Through **Courage**, **Knowledge**, and **Integrity** the Port St. Lucie Police Department is committed to superior customer service and remaining one of America’s Safest Cities. The citizens of Port St. Lucie have come to expect a quality of life, all with a limited number of police personnel (290 sworn, 68 full-time and 2 part-time civilians, 13 animal control and 63 crossing guards). The title of “Safest City” is a goal that can only be achieved by a commitment of trust with the community based on the foundation of integrity, professionalism, and transparency. The police department is committed to effectively managing its resources for optimal service by incorporating a Stratified Model of Policing based on superior customer service. This model of policing requires the dedication of all employees, which has been instilled in the culture of the agency at all levels. Members of the agency implement their policies and procedures all while maintaining an active participative relationship with the citizens of Port St. Lucie. The shared responsibility with the community has a major impact within the neighborhoods focusing on the prevention of crime and the safety of our citizens. The strategic plan is reviewed and evaluated on a regular basis to ensure that the needs of each section/division are in focus and in line with the expectations of our customers. The Strategic Plan is revised annually to provide a review of accomplishments and provide a five-year compass for future development. Proper planning is a response to the needs of our citizens and meeting the challenges of innovation through cost containment. We continue to strive to enhance and strengthen our training and technology to support the efforts of all employees.



FY 2023/24 Police Department Goals, Initiatives & Projects

In FY 2023/24, the Police Department will continue to grow as a national leader and advance the Strategic Plan through the following:

- **Continue to Implement District 5-** 12 patrol officers, and 6 sergeants are planned to be added to the department in FY 2023/24. This enhancement includes vehicles, uniforms, and equipment.
- **Traffic, Bicycle & Pedestrian Safety by Utilizing Vision Zero** - The Police Department has identified Vision Zero as the strategy to implement to eliminate all traffic fatalities and severe injuries, while increasing safe, healthy, equitable mobility for all. First implemented in Sweden in the 1990s, Vision Zero has proved successful across Europe — and now it’s gaining momentum in major American cities. Vision Zero has been adopted by the Florida Department of Transportation and has been identified as supporting the Arrive Alive initiative. The department will utilize the National Highway Traffic Safety Administration (NHTSA) Speed Enforcement Program Guidelines as guidance on identifying enforcement thresholds throughout the City of Port St. Lucie. This will allow our agency to follow nationally established mandates



to ensure we are utilizing best practices in addressing traffic safety issues.

- Annual update of the department’s five-year Strategic Plan for the department to continue to focus on proactive policing efforts, including “It’s 25 mph for a Reason” speeding campaign, “Crosswalk Flag Program” and “Keeping Our Kids Safe” educational initiatives.
- **Community Partnerships** – The Police Department prides itself on continuing to establish positive bonds with the members of our community; our law enforcement officers are involved with community activities and programs that aid the community. The members of the Port St. Lucie Police Department will continue to build trusting relationship with our citizens by positive interactions through community forums, youth scholastics and various other partnerships.
- **Police Training Facility** – The Port St. Lucie Police Department is working in close collaboration with Facilities to establish a practical training facility, which will include offices and a gun range. The funding for this project has been secured, design-build criteria have been established, and proceeding forward with the contractor who was selected from the bid process, with an anticipated construction date of early to mid 2024.

**CITY OF PORT ST. LUCIE POLICE DEPARTMENT
 FY 2023/24 PERFORMANCE MEASURES AND SCORECARD**

| | City Council Strategic Goal (s) | Key Performance Measure Police Department | 2019/20 Results | 2020/21 Results | 2021/22 Results | 2022/23 Target | 2023/24 Results | 2023/24 Target |
|-------------------------------|----------------------------------|--|-----------------|-----------------|-----------------|----------------|-----------------|----------------|
| WORKLOAD MEASURES | Goal 1 Safe, Clean and Beautiful | Calls for Service | 154,789 | 151,153 | 158,610 | 170,000 | 155,417 | 160,000 |
| | | Citizen Complaints about Traffic Violations | 332 | 413 | 535 | <500 | 769 | <900 |
| EFFICIENCY MEASURES | Goal 1 Safe, Clean and Beautiful | Response Time Priority 1 Calls | 4.87 min | 4.62 min | 5.68 min | <6 min | 5.98 min | <6 min |
| EFFECTIVENESS MEASURES | Goal 1 Safe, Clean and Beautiful | Percent Change in Crime Rate (UCR) | -8.2% | -10.01% | +4.42% | >5.00% | >1.75% | >1.75% |
| | | Traffic Crashes per 100,000 population (Total) | 1999.4 | 2308.0 | 2444.6 | <2300 | 2349.2 | <2500 |
| | | National Community Survey™: Percent of residents rating overall feeling of safety positively | 79% ↔ | 82%↔ | 73% ↔ | Increase | 77% ↔ | Increase |

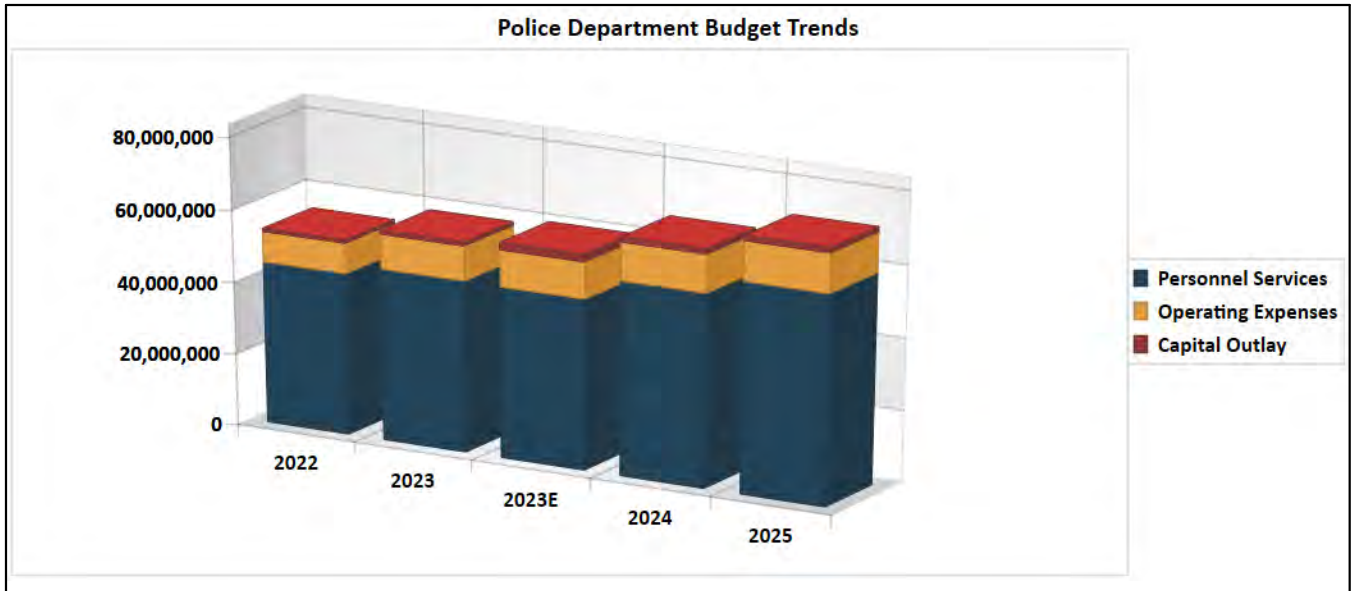
* The above amounts reported in the Uniform Crime Reports (UCR) are tracked on a calendar year basis. Thus, the above UCR-related amounts for FY 23 will not be available until sometime after 12/31/23.

**Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie through 2023. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



**CITY OF PORT ST. LUCIE
 GENERAL FUND - # 001
 POLICE DEPARTMENT - 001.210
 DEPARTMENTAL BUDGET SUMMARY**



| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|-----------------------------|----------------------|----------------------|----------------------|----------------------|---------------------|----------------|----------------------|
| | | | | | \$ | % | |
| EXPENDITURE SUMMARY: | | | | | | | |
| Personnel Services | \$ 45,018,966 | \$ 47,762,896 | \$ 47,593,047 | \$ 54,007,893 | \$ 6,244,997 | 13.08 % | \$ 58,677,197 |
| Operating Expenses | 8,402,491 | 9,606,167 | 10,168,962 | 10,585,211 | 979,044 | 10.19 % | 10,988,381 |
| Capital Outlay | 860,787 | 1,025,000 | 2,029,705 | 1,450,500 | 425,500 | 41.51 % | 1,386,700 |
| Debt | 257,166 | - | - | - | - | - % | - |
| Total | \$ 54,539,410 | \$ 58,394,063 | \$ 59,791,714 | \$ 66,043,604 | \$ 7,649,541 | 13.10 % | \$ 71,052,278 |

STAFFING SUMMARY:

| | | | | | |
|-----------------------|--------|--------|--------|--------|--------|
| Full Time Equivalents | 361.39 | 383.39 | 383.39 | 413.73 | 434.73 |
|-----------------------|--------|--------|--------|--------|--------|

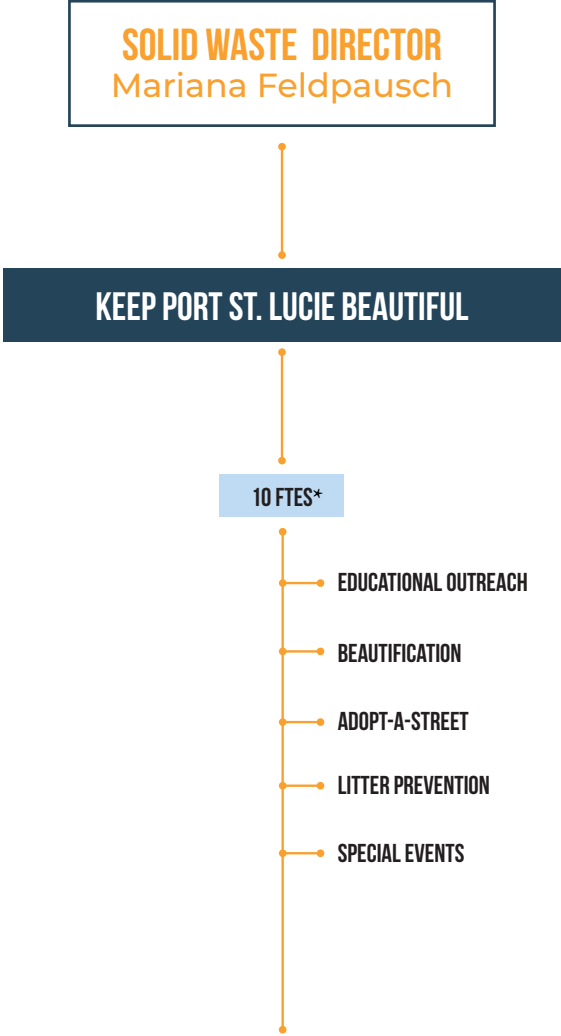
CAPITAL OUTLAY:

| | |
|--|------------|
| Replace 3 vehicles for CID with SUV's (\$47K EACH) (UNITS #573,118, 217) | \$ 141,000 |
| Replace 2 vehicles for SID with SUV's (\$35K/EA) (Units #578 & 563) | 70,000 |
| Replace 1 vehicle for NPB K9 with Patrol Tahoe SUV | 47,000 |
| Replace 5 vehicles for NPB with Patrol SUV (\$47K EACH) (UNITS #96, 267, 15, 268, 185) | 235,000 |
| Replace 2 vehicles for Animal Control with Ford F-150's (\$35K EACH) (UNITS #AC-1544, AC-1545) | 70,000 |
| 2023 Transport Van for PSLPD Explorer Post (15 passenger van). | 42,000 |
| 2023 Transit Van Medium Roof for Evidence. | 41,000 |
| Replace two (Units #136 & 129) Harley Davidson Motorcycles (\$22k/EA) | 44,000 |
| Matrix Surveillance System Covet Unit | 35,000 |
| CID Cubicle Replacement | 200,000 |
| Forensic hardware for investigative analysis - Phase II upgrades | 35,000 |
| Forensic blade server for storage of all forensic cases - Phase II. | 40,000 |
| Complete replacement of AFIS system to comply with FDLE. | 75,000 |
| Replace Forensic Computer Workstation. | 15,000 |
| CSI Forensic Equipment | 20,000 |
| Equipment upgrade of CID interview room. | 5,000 |
| Replace: SWAT Pole Camera and pinhole camera system for "Hostage Rescue". | 32,000 |
| Replace: SWAT Night Vision kit (4 white phosphorus Night Vision kit (\$13,750 each). | 55,000 |



CITY OF PORT ST. LUCIE
GENERAL FUND - # 001
POLICE DEPARTMENT - 001.210
DEPARTMENTAL BUDGET SUMMARY

| | |
|---|---------------------|
| Replace (2) SRO Golf Carts (\$13,000 each) (Somerset Prep HS & Somerset SLHS) | 26,000 |
| 26' Fluid LE Marine Patrol Boat | 192,500 |
| 3 Radars and 2 Laser Radars (\$6k/each) | <u>30,000</u> |
| Total | \$ 1,450,500 |



*NOTE: (6) positions overseen by Solid Waste Operating Fund and (4) positions overseen by Public Works (Pressure Washing Crew).



OFFICE OF SOLID WASTE

General Fund #001 KPSLB Program

FY 2023/24 STRATEGIC OPERATIONS PLAN: OVERVIEW

Overview

The City of Port St. Lucie Office of Solid Waste is dedicated to maintaining and improving the quality and safety of the community, through the creation and preservation of environmentally and economically sound infrastructure, while providing outstanding services to our residents.

Office of Solid Waste Goals & Initiatives

The Office of Solid Waste is developing a five-year Strategic Operations Plan in alignment with the City's Strategic Plan. The work of the Office of Solid Waste will advance the City of Port St. Lucie's Strategic Plan goals of a **Safe, Clean and Beautiful City**, fosters **Vibrant Neighborhoods**, and contribute to a **High-Performance Government Organization**. The goals and strategic initiatives for the KPSLB division within the Office of Solid Waste will be outlined in the Strategic Plan will include:

Goal 1: Support a Safe, Clean and Beautiful City and Vibrant Neighborhoods

- Keep Port St. Lucie Beautiful
- Expand Landscaping and Beautification

Goal 5: High Performing Public Works Department

- Improve Communication
- Enhance Customer Service

FY 2023/24 Keep Port St. Lucie Beautiful Goals - The Office of Solid Waste will continue to advance the Strategic Plan through the following initiatives:

Public Outreach

- Citizen Summit
- National Night Out
- Outreach Business/Organization/HOA presentations – 1 each quarter; 4x per year
- Treasure Coast Business Summit at MIDFLORIDA Event Center

Education

- Keep Florida Beautiful Annual Conference
- Youth Educational Program – 1 each quarter; 4x per year
- Continue to develop Cigarette Litter Prevention Program
- Continue to develop and revise LEAP initiatives

Special Events

- Holiday Lights
- Adopt-a-street Volunteer Appreciation Breakfast



Household Hazardous Waste Collection Day

- KPSLB Household Hazardous Waste Collection Days

Adopt-a-street

- Continue to develop Adopt-a Street and add 20+ groups

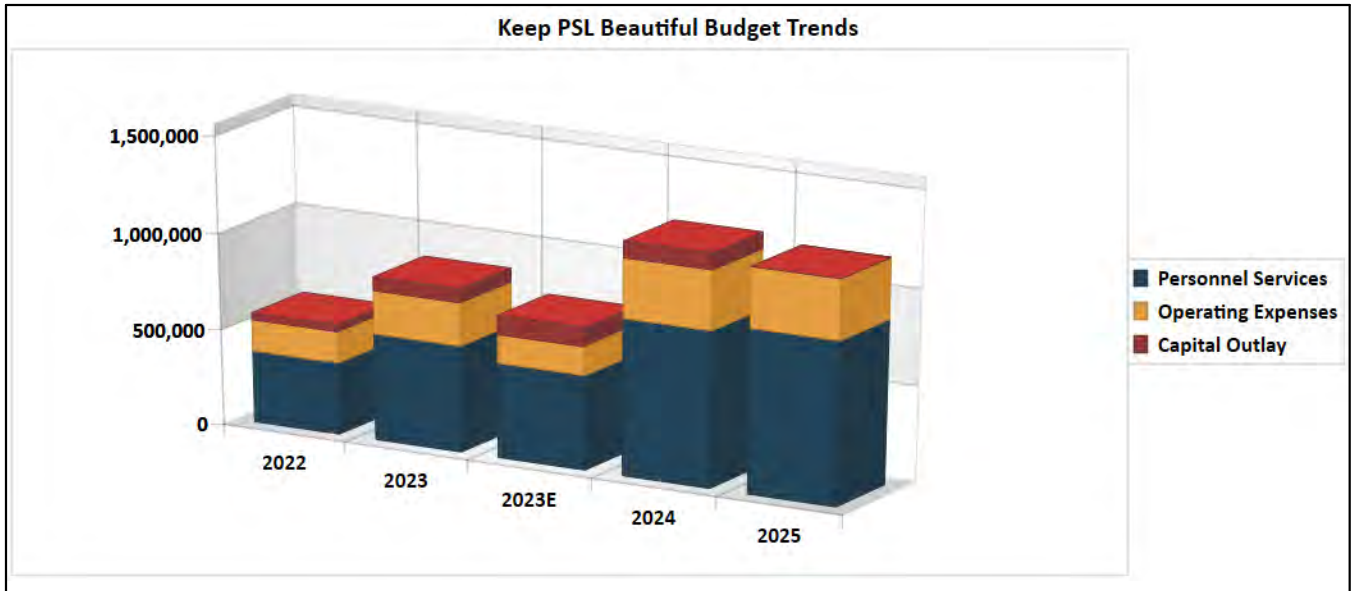
KPSLB beautification projects

- Develop 23/24 KPSLB Beautification Plan
- Seek grant funding
- Partner with schools

| CITY OF PORT ST. LUCIE PUBLIC WORKS DEPARTMENT FY 2023/24 KEEP PSL BEAUTIFUL PERFORMANCE MEASURES AND SCORECARD | | | | | | | | |
|--|---------------------------------|--|-----------------|-----------------|-----------------|----------------|-----------------|------------------|
| | City Council Strategic Goal (s) | Key Performance Measures Public Works Department | 2019/20 Results | 2020/21 Results | 2021/22 Results | 2022/23 Target | 2022/23 Results | 2023/2024 Target |
| EFFECTIVENESS MEASURES | 5 | National Community Survey™: Cleanliness (4) | 83% ↔ | 82% ↔ | 71% ↔ | 75% ↔ | 75% ↔ | 80% |
| | 1 | Adopt-A-Street Groups Recruited | 166 | 175 | 114 | 130 | 97 | 117 |



**CITY OF PORT ST. LUCIE
 GENERAL FUND - # 001
 KEEP PSL BEAUTIFUL - 001.3900
 DEPARTMENTAL BUDGET SUMMARY**



| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|-----------------------------|-------------------|-------------------|-------------------|--------------------|-------------------|----------------|---------------------|
| | | | | | \$ | % | |
| EXPENDITURE SUMMARY: | | | | | | | |
| Personnel Services | \$ 375,584 | \$ 555,825 | \$ 495,197 | \$ 817,665 | \$ 261,840 | 47.11 % | \$ 858,182 |
| Operating Expenses | 164,049 | 225,014 | 148,778 | 310,282 | 85,268 | 37.89 % | 313,703 |
| Capital Outlay | 35,109 | 71,000 | 99,163 | 85,157 | 14,157 | 19.94 % | - |
| Total | \$ 574,742 | \$ 851,839 | \$ 743,138 | \$1,213,104 | \$ 361,265 | 42.41 % | \$ 1,171,885 |

STAFFING SUMMARY:

| | | | | | | | |
|-----------------------|------|------|------|-------|--|--|-------|
| Full Time Equivalents | 4.00 | 7.00 | 7.00 | 10.00 | | | 10.00 |
|-----------------------|------|------|------|-------|--|--|-------|

CAPITAL OUTLAY:

| | | | | | | | |
|--------------------------|--|--|--|--|--|--|-----------|
| Ford Escape with Strobes | | | | | | | \$ 33,182 |
|--------------------------|--|--|--|--|--|--|-----------|



FACILITIES MAINTENANCE DIRECTOR
Roger Jacob

20.725 FTES

MAINTENANCE DIVISION

14 FTES

- GENERAL REPAIR AND MAINTENANCE
- PREVENTATIVE MAINTENANCE
- CARPENTRY
- PLUMBING
- ELECTRICAL
- HVAC

CONSTRUCTION DIVISION

3 FTES

- CONTRACT MANAGEMENT
- CIP MANAGEMENT
- SPECIAL CONSTRUCTION PROJECT MANAGEMENT

FLEET DIVISION

1 FTES

- FLEET MANAGEMENT
- FLEET PREVENTATIVE MAINTENANCE
- FLEET PURCHASING
- FLEET CONTRACT MANAGEMENT

ADMINISTRATIVE DIVISION

1.725 FTES

- ACCOUNTS PAYABLE
- PURCHASE ORDERS
- TIME KEEPING
- BUDGET
- GENERAL ADMINISTRATIVE DUTIES



Facilities Maintenance Department

Fund #4135

FY 2023/24 STRATEGIC OPERATIONS PLAN: OVERVIEW

Overview

The Facilities Maintenance Department’s main goal is to provide fast and complete support to all City Departments for Facility and Fleet needs and services. The Department maintains all City facilities and addresses requested maintenance or services, preventive maintenance, deferred maintenance and is responsible for facility construction, renovations, improvements, and routine services.

The Department uses a mixture of in-house staffing and contract services, a shared service model, that provides a well-balanced and cost-effective approach to our overall service delivery, that ensures all City facilities are well maintained and performing as required.

The Fleet Division is responsible for providing management of the maintenance of over 1,000 fleet vehicles including grounds and heavy construction equipment.



FY 23/24 FACILITIES MAINTENANCE DEPARTMENT GOALS & INITIATIVES

Goal 1: Smart & Connected City with High Quality Infrastructure and Facilities: Provide superior capital projects and maintenance delivery. Facilitate operations that plan, design, and construct safe, clean, and sustainable public facilities. Initiatives include:

- **Maintain Assets:** Continue to maintain the City’s vital assets and address deferred maintenance.
- **Quality Construction:** Manage new design and construction projects with cost effective criteria.
- **Sustainability:** Improve energy efficiency of facilities through HVAC, lighting and backup power.

Goal 2: High Performing Facilities Maintenance Department. Initiatives include:

- **Improve operations:** Improve operations for Capital Project Delivery with Construction Division.
- **Upgrade Equipment:** To maximize efficiency and reliability.
- **Increase Efficiency:** To improve efficiency and timeliness of completing work order requests, repairs, and maintenance work.



**CITY OF PORT ST. LUCIE FACILITIES MAINTENANCE DEPARTMENT
 FY 2023/24 PERFORMANCE MEASURES AND SCORECARD**

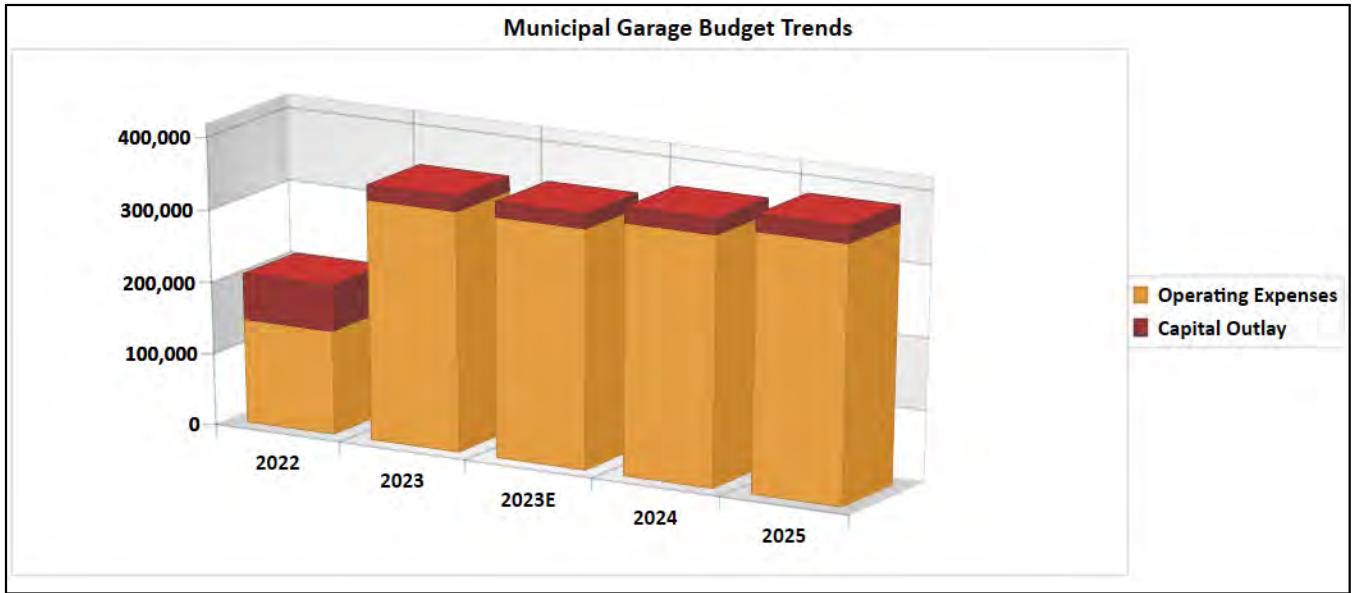
| | City Council Strategic Goals | Key Performance Measures | 2019/20 Results | 2020/21 Results | 2021/22 Results | 2022/23 Target | 2022/23 Results | 2023/24 Target |
|-------------------------------|--|--|-----------------|-----------------|-----------------|----------------|-----------------|----------------|
| WORKLOAD MEASURES | Goal 7, High Performing Government Organization | Number of projects managed | 37 | 40 | 47 | 45 | 48 | 50 |
| | Goal 7 | Number of Work Orders completed | 2000 | 2100 | 2391 | 2000 | 2541 | 2600 |
| EFFICIENCY MEASURES | Goal 5, High Quality Infrastructure and Facilities | Preventive maintenance schedule completion rates | 90% | 91% | 95% | 96% | 96% | 98% |
| EFFECTIVENESS MEASURES | Goal 7 | *The National Employee Survey™ (NES™): Percentage of respondents rating Facilities Management Services overall as excellent or good, strongly, or somewhat agree | 80% ↑ | 81% ↑ | 84% ↑ | 85% ↑ | 85% ↑ | 86% ↑ |
| | Goal 7 | *NES™: Percentage of respondents rating Fleet Maintenance Services overall as excellent or good, strongly, or somewhat agree | 71% ↔ | 73% ↔ | 76% ↑ | 77% ↔ | 77% ↔ | 79% ↔ |
| | Goal 7 | *NES™: Percentage of respondents rating Maintenance and Repair Services overall as excellent or good, strongly, or somewhat agree | 81% ↑ | 81% ↑ | 83% ↑ | 83% ↑ | 85% ↑ | 87% ↑ |

*Percent approval rating from the annual National Employee Survey™ for Port St Lucie through 2023. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



**CITY OF PORT ST. LUCIE
 GENERAL FUND - # 001
 MUNICIPAL GARAGE - 001.4130
 DEPARTMENTAL BUDGET SUMMARY**



| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE \$ | % | PROJECTED 2025 |
|-----------------------------|-------------------|-------------------|-------------------|-------------------|------------------|---------------|-------------------|
| EXPENDITURE SUMMARY: | | | | | | | |
| Personnel Services | \$ 80 | \$ - | \$ - | \$ - | - | - % | \$ - |
| Operating Expenses | \$ 145,299 | \$ 334,375 | \$ 334,375 | \$ 349,455 | \$ 15,080 | 4.51 % | \$ 361,473 |
| Capital Outlay | 63,427 | 20,000 | 20,000 | 21,400 | 1,400 | 7.00 % | 22,898 |
| Total | \$ 208,806 | \$ 354,375 | \$ 354,375 | \$ 370,855 | \$ 16,480 | 4.65 % | \$ 384,371 |

STAFFING SUMMARY:

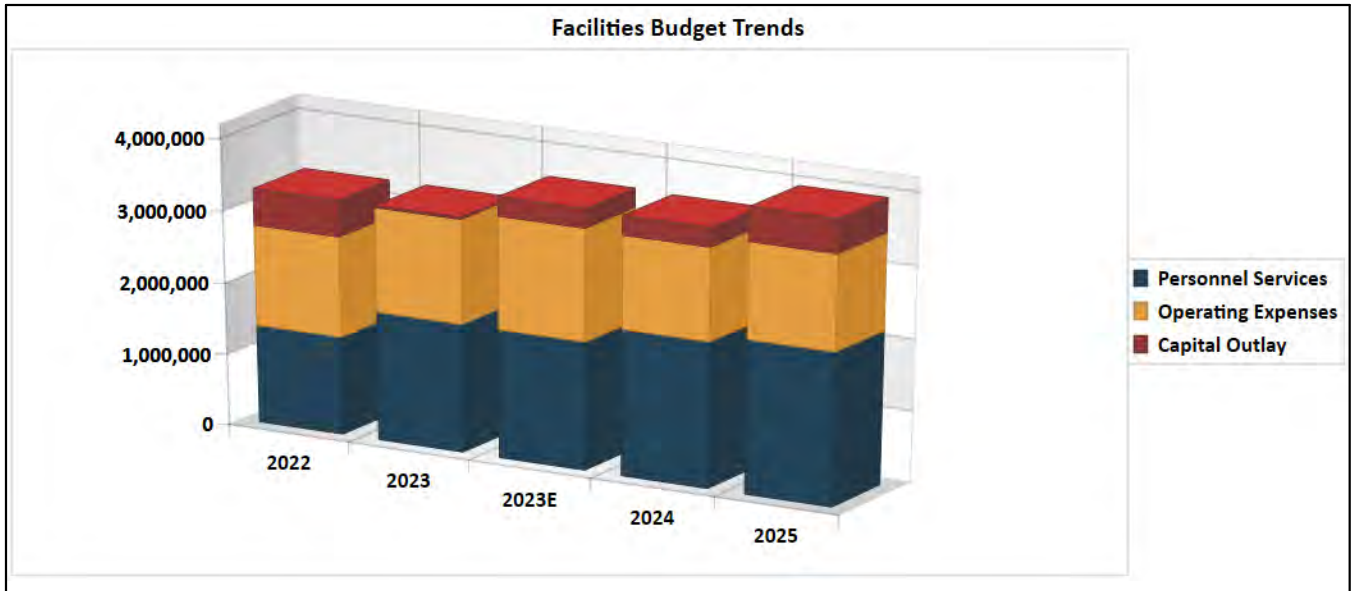
| | | | | | | | |
|-----------------------|---|---|---|---|---|---|---|
| Full Time Equivalents | - | - | - | - | - | - | - |
|-----------------------|---|---|---|---|---|---|---|

CAPITAL OUTLAY:

| | | | | | | | |
|---|--|--|--|--|--|--|-----------|
| AC Refrigerant Machine, Other Miscellaneous Equipment | | | | | | | \$ 21,400 |
|---|--|--|--|--|--|--|-----------|



**CITY OF PORT ST. LUCIE
 GENERAL FUND - # 001
 FACILITIES - 001.4135
 DEPARTMENTAL BUDGET SUMMARY**



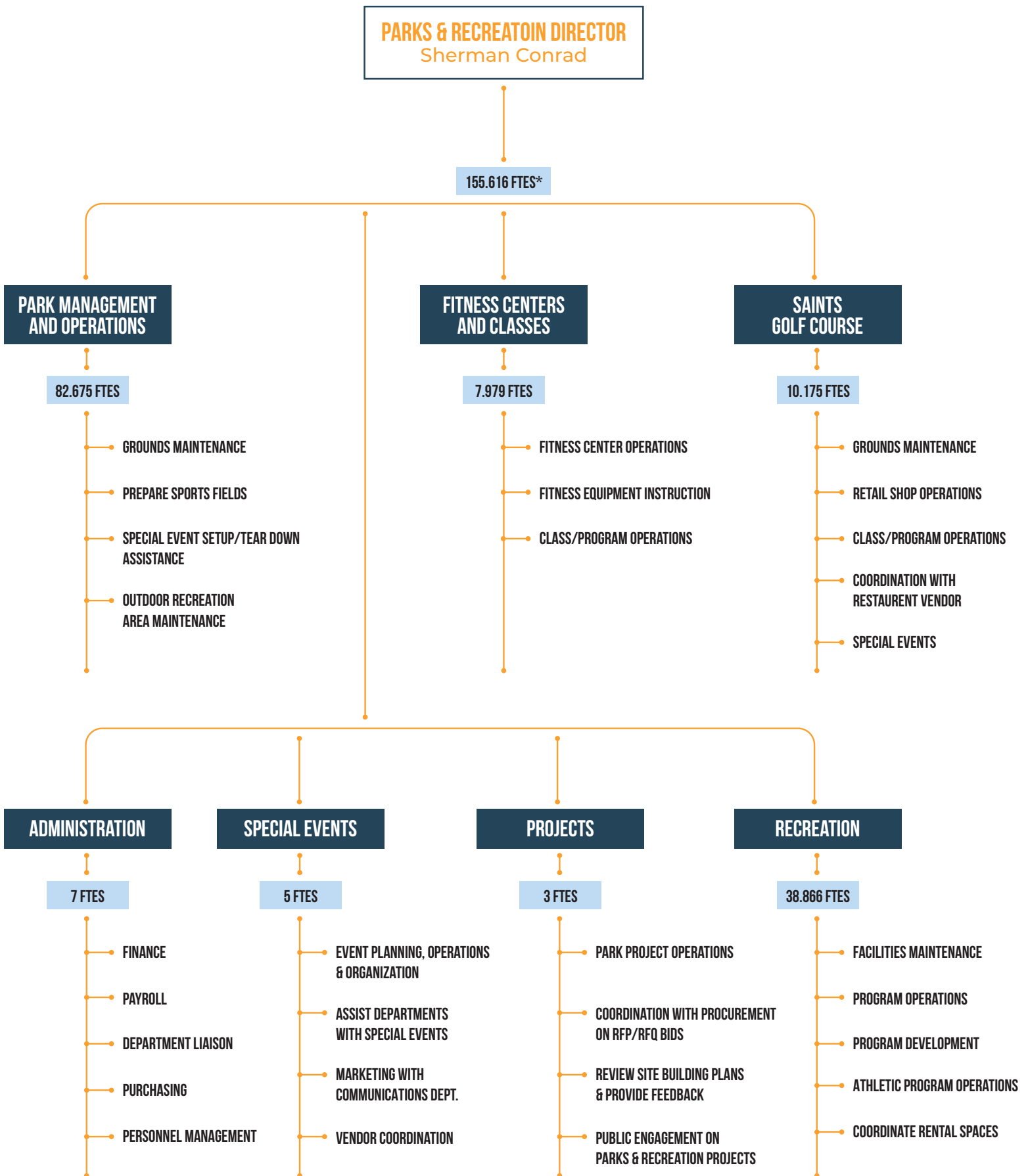
| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|-----------------------------|---------------------|---------------------|---------------------|--------------------|-------------------|----------------|---------------------|
| | | | | | \$ | % | |
| EXPENDITURE SUMMARY: | | | | | | | |
| Personnel Services | \$ 1,373,668 | \$ 1,798,913 | \$ 1,798,913 | \$2,047,857 | \$ 248,944 | 13.84 % | \$ 2,154,328 |
| Operating Expenses | 1,399,183 | 1,449,818 | 1,564,645 | 1,292,848 | (156,970) | (10.83)% | 1,335,252 |
| Capital Outlay | 501,656 | 25,000 | 261,194 | 264,000 | 239,000 | 956.00 % | 470,000 |
| Debt | 360 | - | - | - | - | - % | - |
| Total | \$ 3,274,867 | \$ 3,273,731 | \$ 3,624,752 | \$3,604,705 | \$ 330,974 | 10.11 % | \$ 3,959,580 |

STAFFING SUMMARY:

| | | | | | |
|-----------------------|-------|-------|-------|--------|--------|
| Full Time Equivalents | 18.00 | 20.00 | 20.00 | 20.725 | 20.725 |
|-----------------------|-------|-------|-------|--------|--------|

CAPITAL OUTLAY:

| | | |
|--|-----------|----------------|
| Replace Workman Toro for City Hall Complex (Unit FMD-148). | \$ | 20,000 |
| Replace Ford F-250 pick up truck (Unit FMD-9513). | | 49,000 |
| Replace (HVAC) Heating, Ventilation, and Air Conditioning. | | <u>195,000</u> |
| Total | \$ | 264,000 |



*Note: This includes the Golf Course Fund



PARKS & RECREATION DEPARTMENT

Funds #001-7200, 7201, 7202, 7205, 7210, 7215, 7216, 7235, 7502 & 7503

FY 2023/24 STRATEGIC PLAN: OVERVIEW

Overview

The City of Port St. Lucie Park & Recreation Department’s **Mission** is to strengthen our community by offering exceptional leisure, cultural, and innovative recreational opportunities.

The City of Port St. Lucie Parks & Recreation Department’s **Vision** is that the Port St. Lucie Parks and Recreation facilities are dynamic destinations. Numerous special events consistently meet the diverse community needs and shape the character of our City. Citizens encounter natural areas and waters that endure and captivate, as well as recreational programs which inspire personal growth, healthy lifestyles and a sense of community. All guests are assured that our facilities and parks are a safe place to play, celebrate, contemplate and recreate.

The Department’s **Values** are:

- **Service:** We are committed to providing exceptional customer service to our community and organization. We value ethics, accountability, stewardship, and teamwork to accomplish our mission.
- **Diversity:** We embrace diversity, promote inclusion, and respect the unique qualities of our City team and our community.
- **Innovation:** We encourage and empower innovation in service delivery through our visionary team.
- **Engagement:** We are engaged and committed to prioritizing the highest level of service to our community.

All Strategic Plan details and expanded KPIs are available in the PSLPRD Strategic Plan.

Visit www.PSL-Parks.com for more details, or to read our Strategic Plan.

FY 2023/24 PARKS & RECREATION DEPARTMENT GOALS & INITIATIVES

In FY 2023-2024, the Parks & Recreation Department will continue to grow as a CAPRA-accredited leader and advance the Strategic Plan through the following goals, initiatives, and projects:

- **Goal 1: Analyze and strengthen existing parks operations for optimal performance.**
 - **Initiative 1:** Continue focus on mission, vision and values campaign and onboarding.
 - **Initiative 2:** Continue to evaluate and improve operations via benchmarking, staff retreats, strategic planning, research, technology/innovative solutions, CAPRA reaccreditation, studies and surveys.
 - **Initiative 3:** Expanding marketing in coordination with Communications.
- **Goal 2: Improve current programs and events.**
 - **Initiative 1:** Introduce new and expanded Special Events.
 - **Initiative 2:** Analyze existing events for improvements via benchmarking and needs assessment.



- **Initiative 3:** Expand and improve current programs through enacting data-driven improvements.
- **Goal 3: Improve existing parks and facilities and effectively plan for future needs.**
 - **Initiative 1:** Implement the 10 Year Parks & Recreation Master Plan.
 - **Initiative 2:** Develop Expansion Master Plan at McCarty Ranch Preserve.
 - **Initiative 3:** Increase Security/Fiber in Parks
- **Goal 4: Advance programs, events, and facilities through innovation.**
 - **Initiative 1:** Develop creative placemaking strategies
 - **Initiative 2:** Increase access to parks within a ten-minute walk of residents through innovative partnerships and planning.
- **Goal 5: Investing in our people.**
 - **Initiative 1:** Teamwork, morale and camaraderie.
 - **Initiative 2:** Support further development of the Parks & Recreation team through training.
 - **Initiative 3:** Better utilize volunteers including developing and implementing volunteer training.
 - **Initiative 4:** Seek Department Re-accreditation.
 - **Initiative 5:** Expand the Parks & Recreation team to meet the needs identified in this Strategic Plan

| CITY OF PORT ST. LUCIE PARKS & RECREATION DEPARTMENT FY 2023/24 PERFORMANCE MEASURES AND SCORECARD | | | | | | | | |
|---|---|---|-----------------|-----------------|-----------------|----------------|-----------------|----------------|
| | Strategic Goal (s) | Key Performance Measures | 2019/20 Results | 2020/21 Results | 2021/22 Results | 2022/23 Target | 2022/23 Results | 2023/24 Target |
| WORKLOAD MEASURES | Culture, Nature & Fun Activities (Goal 6) | Special Event Participants (new Measure for FY 22/23) | N/A | N/A | N/A | 101,000 | 94,830 | 105,000 |
| | 6 | Recreation Center Users (all facilities) | 345,494 | 326,423 | 407,144 | 390,000 | 499,896 | 550,000 |
| | 6 | Acres Maintained | 1,557.37 | 1,536.62 | 1,557.37 | 1,583.37 | 1,583.37 | 1,583.37 |
| EFFICIENCY MEASURES | 6 | Acres Maintained Per FTE | 24.11 | 25.96 | 21.49 | 25.0 | 25.0 | 25.0 |
| EFFECTIVENESS MEASURES | 6 | NCS™: Special Events | 57% ↔ | 55% ↔ | 56% ↔ | 56% ↔ | 56% ↔ | 70% |
| | 6 | NCS™: Recreation Centers | 68% ↔ | 65% ↔ | 59% ↔ | 56% ↔ | 56% ↔ | 70% |
| | 6 | Park reservations rating overall satisfaction “above average” | 99.9% | 99.9% | 99.9% | 99.9% | 99.9% | 99.9% |

Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie through 2023. The following symbols are provided to show the relationship to the National Benchmark.

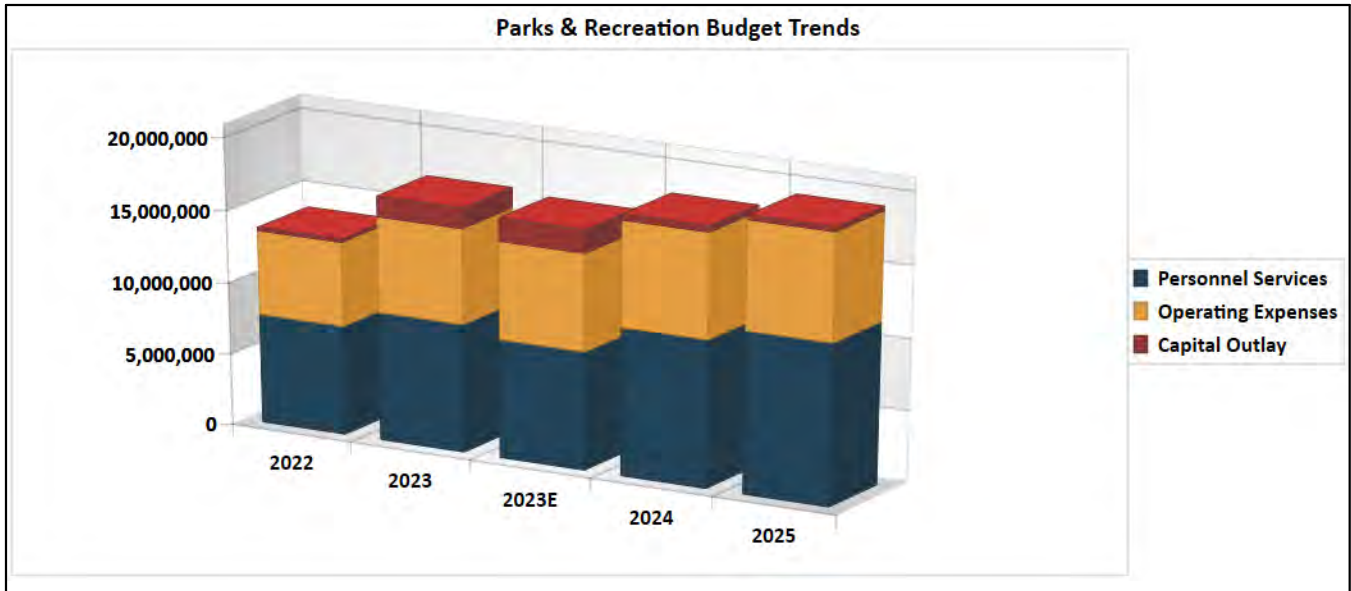
↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower

*Financial data is unaudited as of 09-30-2023





**CITY OF PORT ST. LUCIE
 GENERAL FUND - # 001
 PARKS & RECREATION - 001.720
 DEPARTMENTAL BUDGET SUMMARY**



| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|-----------------------------|----------------------|----------------------|----------------------|----------------------|---------------------|---------------|----------------------|
| | | | | | \$ | % | |
| EXPENDITURE SUMMARY: | | | | | | | |
| Personnel Services | \$ 7,623,125 | \$ 8,967,305 | \$ 8,292,224 | \$ 10,359,694 | \$ 1,392,389 | 15.53 % | \$ 11,359,874 |
| Operating Expenses | 5,839,455 | 6,615,132 | 6,787,638 | 7,330,928 | 715,796 | 10.82 % | 7,533,094 |
| Capital Outlay | 219,759 | 1,406,613 | 1,589,259 | 416,300 | (990,313) | (70.40)% | 303,261 |
| Total | \$ 13,682,339 | \$ 16,989,050 | \$ 16,669,121 | \$ 18,106,922 | \$ 1,117,872 | 6.58 % | \$ 19,196,229 |

STAFFING SUMMARY:

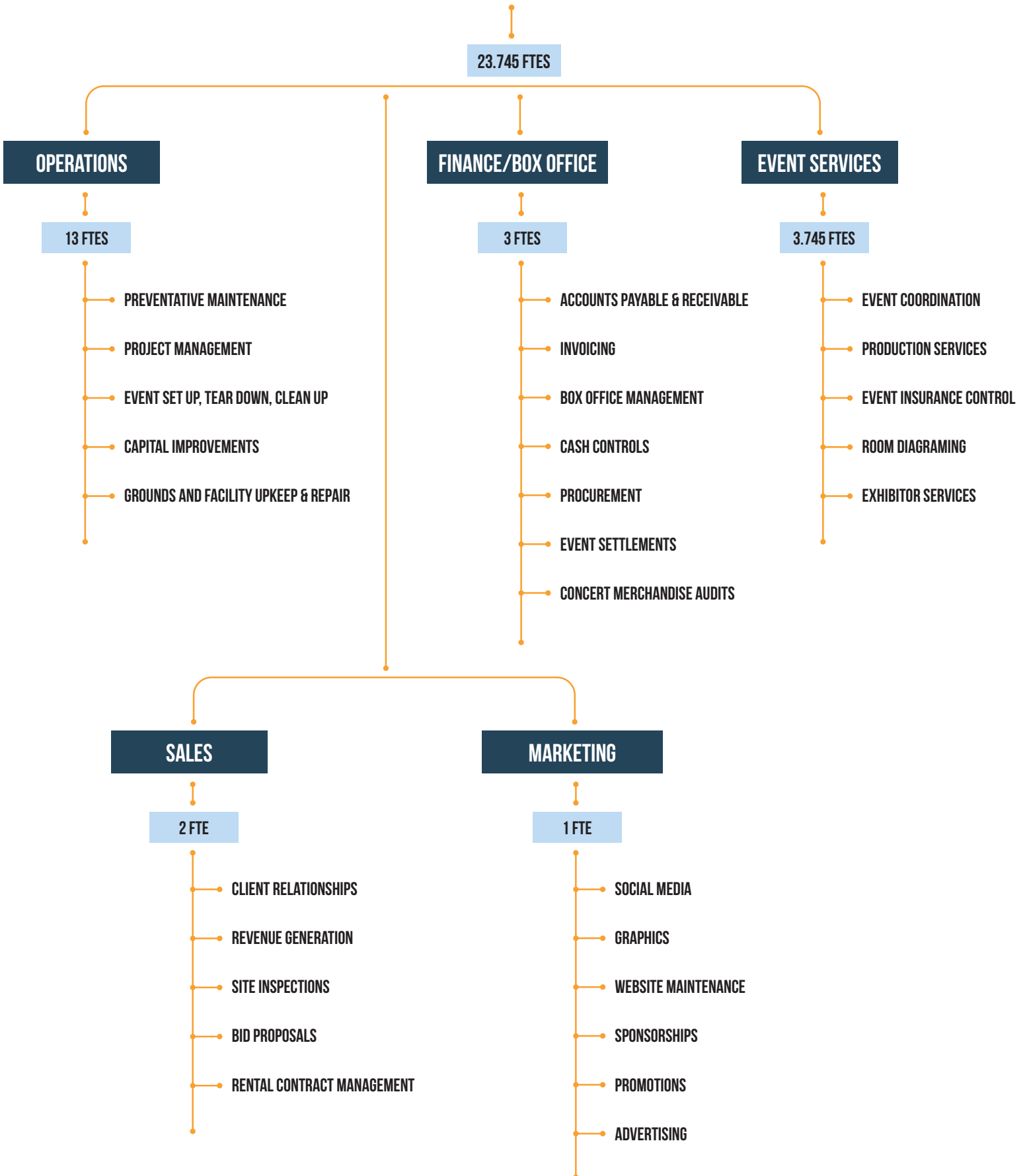
| | | | | | |
|----------------------|--------|--------|--------|---------|--------|
| Full Time Equivalent | 120.86 | 132.56 | 132.56 | 145.441 | 151.52 |
|----------------------|--------|--------|--------|---------|--------|

CAPITAL OUTLAY:

| | | |
|--|-----------|----------------|
| Operable partition wall covering and Hinges - Community Center | \$ | 65,000 |
| Replace PK-8042 Roving Crew Truck F-250 4x4 | | 48,000 |
| Replace PK-3951 Roving Crew Truck F-250 4x4 | | 48,000 |
| Replace PK-2007 Roving Crew truck F-250 4x4 | | 48,000 |
| Office Equipment request for Paseo Park | | 8,800 |
| Replace PK-194 Toro Sandpro | | 23,000 |
| Lyngate Park Digital Sign to Replace Banner | | 70,000 |
| Whispering Pines park Digital Sign to Replace Banner | | 75,000 |
| New Toro Utility Cart - Botanical Gardens | | 20,000 |
| Automatic Floor Scrubber | | 10,500 |
| Total | \$ | 416,300 |



MIDFLORIDA EVENT CENTER ACTING DIRECTOR
David Stonehouse





MIDFLORIDA Event Center

Fund #7500

FY 2023/24 STRATEGIC OPERATIONS PLAN: OVERVIEW

Overview

The department works to increase revenue and reduce expenses through the effective use of event sales, event production, staff efficiency and resources.

FY 2023/24 MAJOR GOALS AND ACCOMPLISHMENTS

The MIDFLORIDA Event Center has developed a five-year Strategic Business Plan in alignment with the City's Strategic Plan. The work of the MIDFLORIDA Event Center advances the City of Port St. Lucie's Strategic Plan goals of **Culture, Nature, and Fun Activities**, fosters **Vibrant Neighborhoods**, supports a **Diverse Economy and Employment Opportunities**, ensures **High Quality Infrastructure and Facilities** and contributes to a **High-Performance Government Organization**.



FY 2023/24 MIDFLORIDA EVENT CENTER MAJOR GOALS, INITIATIVES & PROJECTS

In FY 23/24, the Event Center will continue to advance the Strategic Plan through the following:

- Continue examination of venue expansion and hotel study related to City Center master plan process.
- Launch new outdoor sign; implement programming.
- Produce six concerts.
- Produce 4th of July Ultimate Experience and 9-11 Memorial Service.
- Produce concert in partnership with the Puerto Rican Association for Hispanic Affairs.
- Implement results of the City-wide sponsorship asset study.
- Host four artist gallery exhibitions.
- Host Boys & Girls Clubs Summer Camps.
- Continue marketing partnerships with Treasure Coast Haitian Flag Day and Caribbean American Cultural Group.
- Continue marketing efforts for Florida Sports Hall of Fame; host annual inductee event.
- Replace carpet in Emerald Ballroom.
- Replace FOB security system.
- Purchase new scissor lift.
- Purchase additional tables and chairs to service increased event load.
- Update five-year Strategic Operations Plan to effectively plan for and align the needs of the City and department.

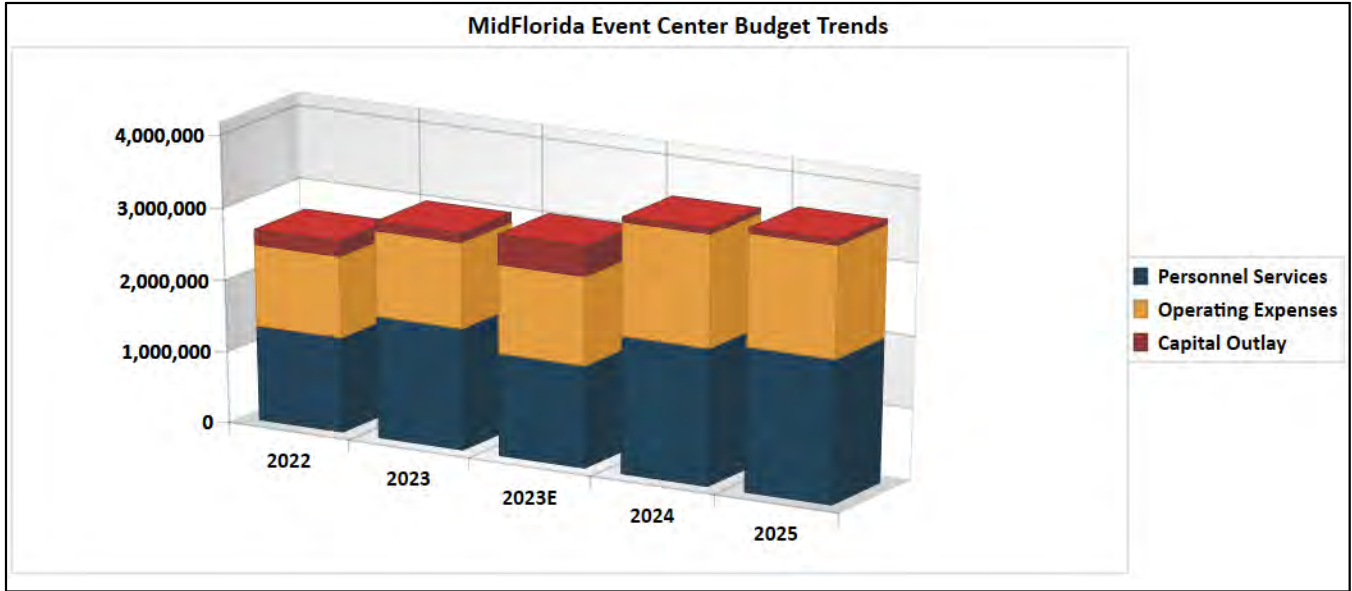


MIDFLORIDA CREDIT UNION EVENT CENTER FY 2023/24 PERFORMANCE MEASURES AND SCORECARD

| | City Council Strategic Goal | Key Performance Measures | 2019/20 Results | 2020/21 Results | 2021/22 Results | 2022/23 Target | 2022/23 Results | 2023/24 Target |
|----------------------------|--|--------------------------|-----------------|-----------------|-----------------|----------------|-----------------|----------------|
| INPUT MEASURES | Goal 7: High-Performing Government Organization | Revenue | \$917,000 | \$710,000 | \$922,000 | \$900,000 | \$1,065,395 | \$1,000,00 |
| WORKLOAD MEASURES | Goal 7: High-Performing Government Organization | Event Days | 329 | 297 | 317 | 320 | 403 | 400 |
| | | Attendance | 102,000 | 161,000 | 127,000 | 135,000 | 134,000 | 135,000 |
| EFFICIENCY MEASURES | Goal 7: High-Performing Government Organization | Expense | \$2,936,000 | \$2,750,000 | \$2,669,000 | \$3,014,000 | \$3,272,000 | \$3,524,00 |
| | | Customer Survey Rating | 4.75 | 4.75 | 4.75 | 30% | 4.75 | 4.75 |
| | | Revenue to Expense Ratio | 31% | 26% | 34% | 4.75 | 33% | 28% |



**CITY OF PORT ST. LUCIE
 GENERAL FUND - # 001
 MIDFLORIDA EVENT CENTER - 001.750
 DEPARTMENTAL BUDGET SUMMARY**



| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE \$ | % | PROJECTED 2025 |
|-----------------------------|---------------------|---------------------|---------------------|--------------------|-------------------|----------------|---------------------|
| EXPENDITURE SUMMARY: | | | | | | | |
| Personnel Services | \$ 1,333,238 | \$ 1,704,536 | \$ 1,432,311 | \$1,919,244 | \$ 214,708 | 12.60 % | \$ 2,016,029 |
| Operating Expenses | 1,129,792 | 1,187,214 | 1,231,407 | 1,558,656 | 371,442 | 31.29 % | 1,544,927 |
| Capital Outlay | 206,396 | 122,300 | 409,403 | 65,020 | (57,280) | (46.84)% | 65,000 |
| Total | \$ 2,669,426 | \$ 3,014,050 | \$ 3,073,121 | \$3,542,920 | \$ 528,870 | 17.55 % | \$ 3,625,956 |

STAFFING SUMMARY:

| | | | | | |
|-----------------------|-------|-------|-------|--------|--------|
| Full Time Equivalents | 22.75 | 22.75 | 22.75 | 23.745 | 24.745 |
|-----------------------|-------|-------|-------|--------|--------|

CAPITAL OUTLAY:

| | | | | | |
|----------------------|--|--|--|--|------------------|
| Scissor Lift | | | | | \$ 45,000 |
| (130) Banquet Chairs | | | | | <u>20,020</u> |
| Total | | | | | \$ 65,020 |



Road & Bridge Operating Fund

The activities reported in this fund include pothole patching, street signs, street striping, and road right-of-way mowing. In addition, the maintenance of the traffic signal system and street lighting costs for major roads are funded by the Road and Bridge Fund.

Major Revenue Source

The largest single source of revenue for this operating fund is Local Option Gasoline Tax revenue. This individual revenue has experienced increases in past years; this revenue is based on the gallons sold. It is projected to increase slightly during FY 2023–24 and beyond due to the growth in the economy. This fund also receives dedicated Ad Valorem Property Tax revenue of 0.3616 mill from the overall millage rate. This revenue is benefiting from the growth in taxable value.

Expenditure Trend

The Public Works Department is adding one new position. This position will be responsible for technical and administrative work, monitoring and coordinating the design and construction of infrastructure as a direct result of increased construction and growth in the population throughout the City.

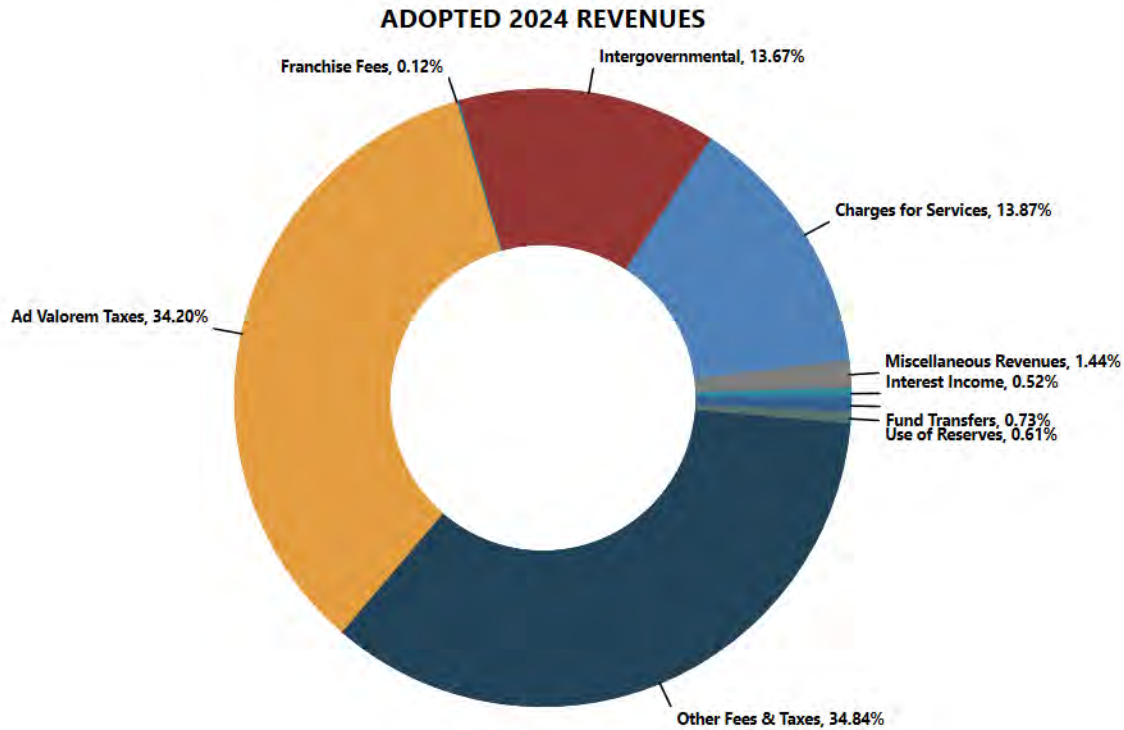
The adopted budget will maintain the required 17% contingency.

Long Range Model

The long-range model for this fund indicates that it will spend down excess reserves in future years. This model is based on keeping the allocated millage rate equal. The model also includes greater expenses due to increased contract pricing and inflation. The advantage of this fund is that it has a fund balance that is larger than the policy's 17%



**CITY OF PORT ST. LUCIE
 ROAD & BRIDGE FUND SOURCES - # 104
 ADOPTED BUDGET - FY 2024**

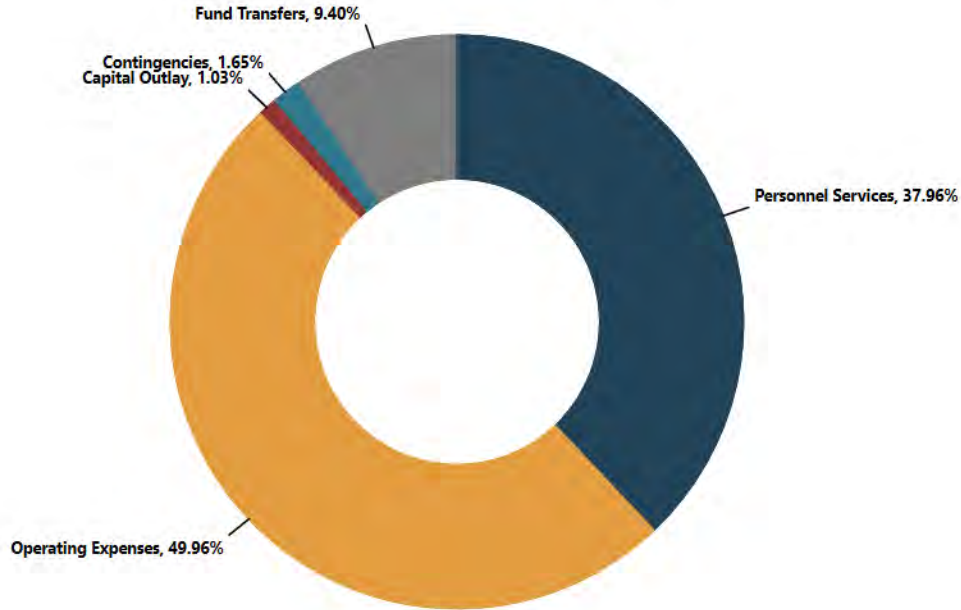


| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|--|----------------------|----------------------|----------------------|----------------------|---------------------|---------------|----------------------|
| | \$ | \$ | \$ | \$ | \$ | % | \$ |
| Beginning Undesignated Reserves | \$ 6,153,024 | \$ 8,219,191 | \$ 8,219,191 | \$ 9,928,028 | \$ 1,708,837 | 20.79 % | \$ 10,136,972 |
| REVENUES & SOURCES: | | | | | | | |
| Other Fees & Taxes | 6,641,785 | 6,786,904 | 6,786,904 | 7,020,462 | 233,558 | 3.44 % | 7,159,911 |
| Ad Valorem Taxes | 4,624,897 | 5,650,884 | 5,650,884 | 6,890,853 | 1,239,969 | 21.94 % | 7,511,030 |
| Licenses & Permits | - | - | 50,000 | - | - | - % | - |
| Franchise Fees | 24,000 | 24,000 | 24,000 | 24,000 | - | - % | 24,000 |
| Intergovernmental | 2,727,556 | 2,024,202 | 2,627,461 | 2,754,578 | 730,376 | 36.08 % | 2,797,152 |
| Charges for Services | 1,057,721 | 3,631,200 | 2,901,601 | 2,795,608 | (835,592) | (23.01)% | 2,314,935 |
| Miscellaneous Revenues | 260,957 | 322,864 | 282,864 | 289,864 | (33,000) | (10.22)% | 289,486 |
| Interest Income | (215,172) | 105,101 | 182,500 | 105,101 | - | - % | 111,501 |
| Fund Transfers | 2,462,264 | - | - | 147,752 | 147,752 | - % | - |
| Use of Reserves | - | - | - | 122,558 | 122,558 | - % | 960,264 |
| Total | \$ 17,584,008 | \$ 18,545,155 | \$ 18,506,214 | \$ 20,150,776 | \$ 1,605,621 | 8.66 % | \$ 21,168,279 |

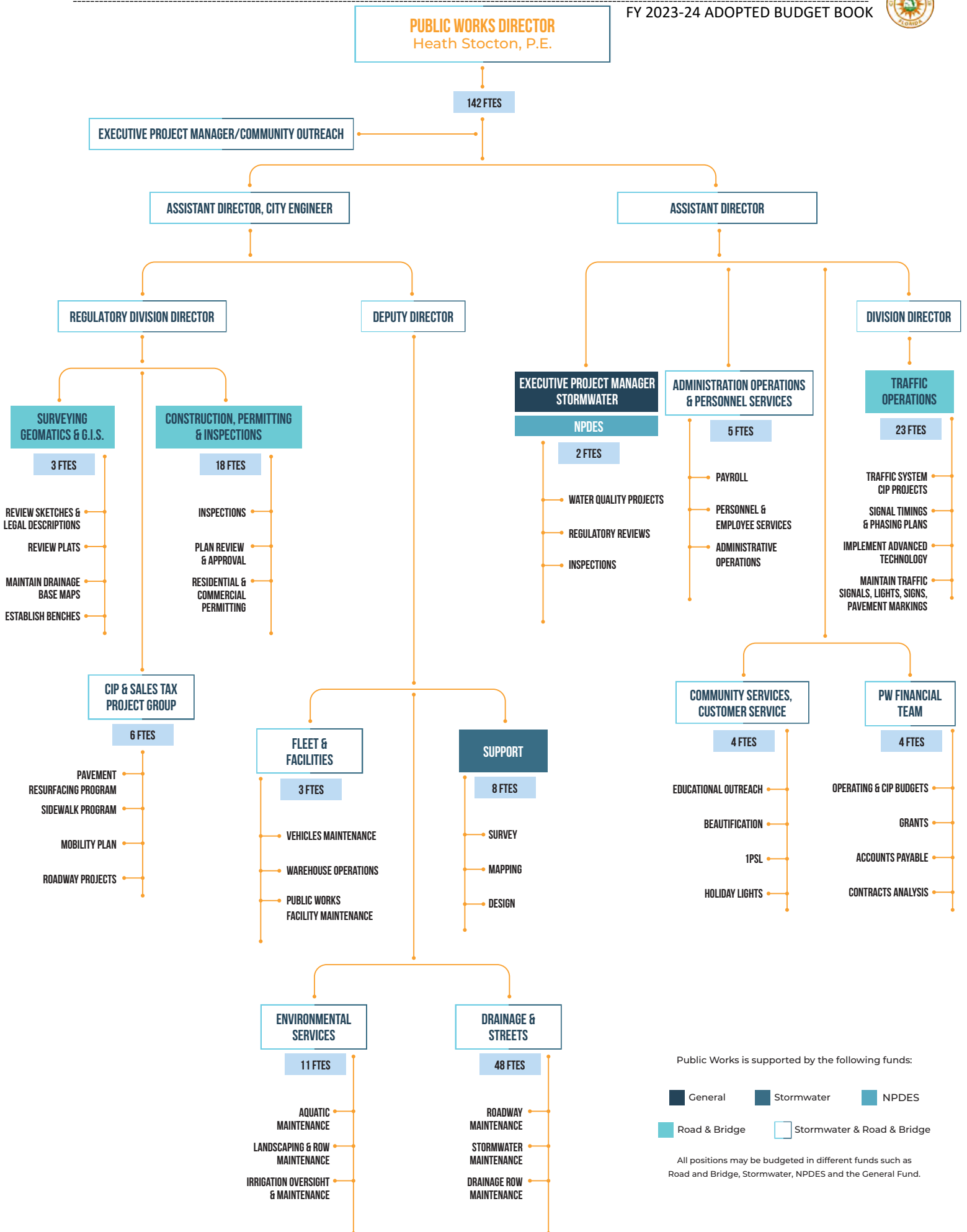


**CITY OF PORT ST. LUCIE
 ROAD & BRIDGE FUND USES - # 104
 ADOPTED BUDGET - FY 2024**

2024 ADOPTED EXPENDITURES



| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|----------------------------------|-------------------|-------------------|-------------------|-------------------|------------------|---------------|-------------------|
| | | | | | \$ | % | |
| EXPENDITURES BY FUNCTION: | | | | | | | |
| Personnel Services | \$ 5,211,539 | \$ 6,821,930 | \$ 6,947,092 | \$ 7,649,124 | \$ 827,194 | 12.13 % | \$ 8,051,218 |
| Operating Expenses | (6,630,700) | 8,941,437 | 7,801,676 | 10,066,578 | (1,125,141) | (12.58) | 10,505,481 |
| Capital Outlay | 332,461 | 278,476 | 364,224 | 208,500 | (69,976) | (25.13)% | 156,500 |
| Debt | 10,563 | - | - | - | - | - % | - |
| Contingencies | - | 1,090,276 | - | 331,502 | (758,774) | (69.59)% | 492,524 |
| Fund Transfers | 3,343,141 | 1,413,036 | 1,684,385 | 1,895,072 | 482,036 | 34.11 % | 1,962,556 |
| Total | 15,517,841 | 18,545,155 | 16,797,377 | 20,150,776 | 1,605,621 | 8.66 % | 21,168,279 |
| | | | | | | | |
| Ending Undesignated | \$ 8,219,191 | \$ 8,219,191 | \$ 9,928,028 | \$ 10,136,972 | | | \$ 9,669,232 |



Public Works is supported by the following funds:

- General
- Stormwater
- NPDES
- Road & Bridge
- Stormwater & Road & Bridge

All positions may be budgeted in different funds such as Road and Bridge, Stormwater, NPDES and the General Fund.



PUBLIC WORKS DEPARTMENT

Road and Bridge Fund #304 and Sales Tax Fund #310 Roadway/
 Sidewalk Projects

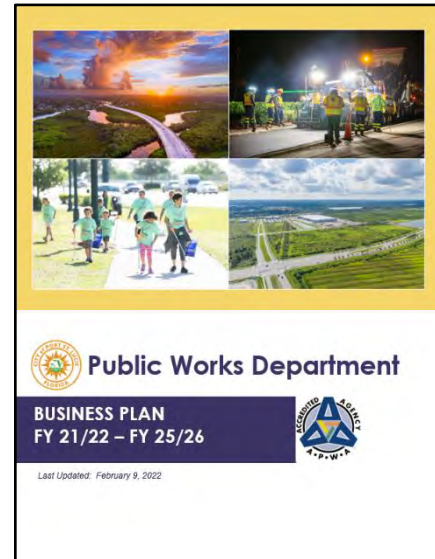
FY 2023/24 STRATEGIC OPERATIONS PLAN: OVERVIEW

Overview

The City of Port St. Lucie Public Works Department is dedicated to maintaining and improving the quality and safety of the community, through the creation and preservation of environmentally and economically sound infrastructure, while providing outstanding services to our residents.

Public Works Department Goals & Initiatives

The Public Works Department has developed a five-year Strategic Business Plan in alignment with the City’s Strategic Plan. The work of the Public Works Department advances the City of Port St. Lucie’s Strategic Plan goals of a **Safe, Clean and Beautiful City**, fosters **Vibrant Neighborhoods**, innovates to be a **Smart & Connected City**, supports a **Diverse Economy and Employment Opportunities**, ensures **High Quality Infrastructure and Facilities** and contributes to a **High-Performance Government Organization**. The goals and strategic initiatives outlined in the Business Plan include:



Goal 1: Support a Safe, Clean and Beautiful City and Vibrant Neighborhoods

- Ensure Public Safety
- Keep Port St. Lucie Beautiful
- Expand Landscaping and Beautification

Goal 2: Plan and Design Infrastructure to Support a Diverse Economy & Employment Opportunities

- Expand Southern Grove Infrastructure
- Expand Eastside Infrastructure

Goal 3: Deliver High Quality Infrastructure and Facilities

- Implement Voter-Approved ½ Cent Sales Tax Program
- Expand Mobility
- Enhance Transit
- Maintain Assets
- Implement Stormwater Management Plan

Goal 4: Protect and enhance the City’s natural environment and the St. Lucie River

- Improve Water Quality
- Implement Resiliency Planning

Goal 5: High Performing Government Organization

- Refine Operations
- Improve Communication
- Expand Training
- Enhance Customer Service



- Upgrade Equipment
- Foster Innovation

FY 2023/24 Public Works Department Priority Projects

In FY 2023/24, the Public Works Department will continue to advance the Strategic Plan through the following initiatives:

- Continue to construct and advance construction of the Port St. Lucie Boulevard South project.
- Construction of 4.2 miles of sidewalk per the Ten-Year Sidewalk Program (includes City budgeted, Grants, and Sales Tax Funds).
- Repave 43.2 miles of roadway in accordance with the Ten-Year Master Repaving Program (includes City budgeted and Sales Tax Funds).
- Implement City wide Flashing Yellow Arrows (Phase 2).
- Complete design of the Hogpen Slough Boardwalk Trail.
- Begin design and construction of Gatlin / Savona intersection improvements.
- Begin design of St Lucie West Blvd / Peacock Blvd intersection improvements.
- Complete design and start construction of the Tulip Blvd Intersection Improvements.
- Complete design of Tradition & Village Pkwy Mobility Improvements.
- Complete construction of East Torino Parkway Improvements Project (Includes roundabout).

| CITY OF PORT ST. LUCIE PUBLIC WORKS DEPARTMENT FY 2023/2024 PERFORMANCE MEASURES AND SCORECARD | | | | | | | | |
|---|---------------------------------|--|-----------------|-----------------|-----------------|----------------|-----------------|----------------|
| | City Council Strategic Goal (s) | Key Performance Measures | 2019/20 Results | 2020/21 Results | 2021/22 Results | 2022/23 Target | 2022/23 Results | 2023/24 Target |
| WORKLOAD MEASURES | 7 | Requests for Service | 4,408 | 5,004 | 3,499 | 5,000 | 3,454 | 4,000 |
| | 5 | Single-Family Plot Plans Reviews | 3,917 | 5,315 | 4,024 | 5,000 | 3,144 | 3,800 |
| EFFECTIVENESS MEASURES | 5 | National Community Survey™ (NCS™) Traffic Flow (1) | 40%↔ | 50%↔ | 23%↓ | 23%↓ | 26%↔ | 50% |
| | 5 | NCS™: Street Repair (1) | 53% ↔ | 54%↔ | 47%↔ | 52%↔ | 52%↔ | 60% |
| | 5 | NCS™: Sidewalk Maintenance (1) | 59% ↔ | 49%↔ | 59%↔ | 51%↔ | 51%↔ | 70% |

(1) Percent of respondents rating service as excellent or good from the annual *National Community Survey™* for Port St Lucie through FY 2023. The following symbols are provided to show the relationship to the National Benchmark.
 ↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



**CITY OF PORT ST. LUCIE
 ROAD & BRIDGE FUND - # 104
 ADOPTED BUDGET - FY 2024**

| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|--|-------------------------|------------------------|---------------------------|-------------------------|------------------|---------------|---------------------------|
| | | | | | \$ | % | |
| Beginning Undesignated Reserves | \$ 6,153,024 | \$ 8,219,191 | \$ 8,219,191 | \$ 9,928,028 | \$ 1,708,837 | 20.79 % | \$ 10,136,972 |
| REVENUES & SOURCES: | | | | | | | |
| Other Fees & Taxes | 6,641,785 | 6,786,904 | 6,786,904 | 7,020,462 | 233,558 | 3.44 % | 7,159,911 |
| Ad Valorem Taxes | 4,624,897 | 5,650,884 | 5,650,884 | 6,890,853 | 1,239,969 | 21.94 % | 7,511,030 |
| Licenses & Permits | - | - | 50,000 | - | - | - % | - |
| Franchise Fees | 24,000 | 24,000 | 24,000 | 24,000 | - | - % | 24,000 |
| Intergovernmental | 2,727,556 | 2,024,202 | 2,627,461 | 2,754,578 | 730,376 | 36.08 % | 2,797,152 |
| Charges for Services | 1,057,721 | 3,631,200 | 2,901,601 | 2,795,608 | (835,592) | (23.01)% | 2,314,935 |
| Miscellaneous Revenues | 260,957 | 322,864 | 282,864 | 289,864 | (33,000) | (10.22)% | 289,486 |
| Interest Income | (215,172) | 105,101 | 182,500 | 105,101 | - | - % | 111,501 |
| Fund Transfers | 2,462,264 | - | - | 147,752 | 147,752 | - % | - |
| Use of Reserves | - | - | - | 122,558 | 122,558 | - % | 960,264 |
| Total | 17,584,008 | 18,545,155 | 18,506,214 | 20,150,776 | 1,605,621 | 8.66 % | 21,168,279 |
| EXPENDITURES: | | | | | | | |
| Personnel Services | 5,211,539 | 6,821,930 | 6,947,092 | 7,649,124 | 827,194 | 12.13 % | 8,051,218 |
| Operating Expenses | 6,620,137 | 8,941,437 | 7,801,676 | 10,066,578 | (1,125,141) | (12.58)% | 10,505,481 |
| Capital Outlay | 332,461 | 278,476 | 364,224 | 208,500 | (69,976) | (25.13)% | 156,500 |
| Debt | 10,563 | - | - | - | - | - % | - |
| Contingencies | - | 1,090,276 | - | 331,502 | (758,774) | (69.59)% | 492,524 |
| Fund Transfers | 3,343,141 | 1,413,036 | 1,684,385 | 1,895,072 | 482,036 | 34.11 % | 1,962,556 |
| Total | 15,517,841 | 18,545,155 | 16,797,377 | 20,150,776 | 1,605,621 | 8.66 % | 21,168,279 |
| SURPLUS (DEFICIT) | \$ 2,066,168 | \$ - | \$ 1,708,837 | \$ - | | | \$ - |
| Designated Reserve - Financial Policy - 17% | \$ 2,011,385 | \$ 2,679,772 | \$ 2,507,291 | \$ 3,011,669 | | | \$ 3,154,639 |
| PROJECTED FUND BALANCE: | | | | | | | |
| Designated | \$ 2,011,385 | \$ 2,679,772 | \$ 2,507,291 | \$ 3,011,669 | | | \$ 3,154,639 |
| Undesignated | 6,153,024 | 5,539,419 | 7,420,737 | 7,247,860 | | | 7,474,857 |
| Use of Undesignated | - | - | - | (122,558) | | | (960,264) |
| Total | \$ 8,219,192 | \$ 8,219,191 | \$ 9,928,028 | \$ 10,136,971 | | | \$ 9,669,232 |



**CITY OF PORT ST. LUCIE
 ROAD & BRIDGE FUND REVENUES - # 104
 ADOPTED BUDGET - FY 2024**

| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|--------------------------------|-------------------------|------------------------|---------------------------|-------------------------|---------------------|----------------|---------------------------|
| | | | | | \$ | % | |
| OPERATING REVENUES: | | | | | | | |
| Other Fees & Taxes | \$ 6,641,785 | \$ 6,786,904 | \$ 6,786,904 | \$ 7,020,462 | \$ 233,558 | 3.44 % | \$ 7,159,911 |
| Ad Valorem Taxes | 4,624,897 | 5,650,884 | 5,650,884 | 6,890,853 | 1,239,969 | 21.94 % | 7,511,030 |
| Licenses & Permits | - | - | 50,000 | - | - | - % | - |
| Franchise Fees | 24,000 | 24,000 | 24,000 | 24,000 | - | - % | 24,000 |
| Intergovernmental | 2,727,556 | 2,024,202 | 2,627,461 | 2,754,578 | 730,376 | 36.08 % | 2,797,152 |
| Charges for Services | 1,057,721 | 3,631,200 | 2,901,601 | 2,795,608 | (835,592) | (23.01)% | 2,314,935 |
| Total | 15,075,959 | 18,117,190 | 18,040,850 | 19,485,501 | 1,368,311 | 7.55 % | 19,807,028 |
| NON-OPERATING REVENUES: | | | | | | | |
| Miscellaneous Revenues | 260,957 | 322,864 | 282,864 | 289,864 | (33,000) | (10.22)% | 289,486 |
| Interest Income | (215,172) | 105,101 | 182,500 | 105,101 | - | - % | 111,501 |
| Total | 45,785 | 427,965 | 465,364 | 394,965 | (33,000) | (7.71)% | 400,987 |
| NON-REVENUES: | | | | | | | |
| Fund Transfers | 2,462,264 | - | - | 147,752 | 147,752 | - % | - |
| Use of Reserves | - | - | - | 122,558 | 122,558 | - % | 960,264 |
| Total | 2,462,264 | - | - | 270,310 | 270,310 | - % | 960,264 |
| Fund Totals | \$ 17,584,008 | \$ 18,545,155 | \$ 18,506,214 | \$ 20,150,776 | \$ 1,605,621 | 8.66 % | \$ 21,168,279 |



**CITY OF PORT ST. LUCIE
 ROAD & BRIDGE FUND EXPENDITURE SUMMARY
 ADOPTED BUDGET - FY 2024**

| | 2022 AUDITED | 2023 BUDGET | 2023 ESTIMATED | 2024 ADOPTED | VARIANCE | | 2025 PROJECTED |
|---|-------------------------|------------------------|---------------------------|-------------------------|-----------------|----------------|---------------------------|
| | | | | | \$ | % | |
| ENGINEERING OPERATIONS | | | | | | | |
| Personnel Services | \$ 1,285,716 | \$ 1,476,773 | \$ 1,477,777 | \$ 1,606,381 | \$ 129,608 | 8.78 % | \$ 1,687,182 |
| Operating Expenses | 457,538 | 417,501 | 381,301 | 362,946 | (54,555) | (13.07)% | 378,256 |
| Capital Outlay | - | 40,365 | 68,528 | - | (40,365) | (100.00)% | - |
| Total | 1,743,254 | 1,934,639 | 1,927,606 | 1,969,327 | 34,688 | 1.79 % | 2,065,438 |
| PUBLIC WORKS OPERATIONS | | | | | | | |
| REGULATORY | | | | | | | |
| Personnel Services | 655,538 | 1,695,491 | 2,011,012 | 2,208,978 | 513,487 | 30.29 % | 2,326,176 |
| Operating Expenses | 106,049 | 238,266 | 192,796 | 267,282 | 29,016 | 12.18 % | 276,411 |
| Capital Outlay | - | 40,365 | 40,365 | 53,500 | 13,135 | 32.54 % | 53,500 |
| Total | 761,587 | 1,974,122 | 2,244,173 | 2,529,760 | 555,638 | 28.15 % | 2,656,087 |
| TRAFFIC CONTROL AND IMPROVEMEN | | | | | | | |
| Personnel Services | 2,109,592 | 2,317,254 | 2,200,421 | 2,457,407 | 140,153 | 6.05 % | 2,588,379 |
| Operating Expenses | 2,574,294 | 2,834,283 | 2,714,918 | 3,163,646 | 329,363 | 11.62 % | 3,291,702 |
| Capital Outlay | 281,125 | 197,746 | 243,867 | 100,000 | (97,746) | (49.43)% | 103,000 |
| Total | 4,965,011 | 5,349,283 | 5,159,206 | 5,721,053 | 371,770 | 6.95 % | 5,983,081 |
| STREET MAINTENANCE | | | | | | | |
| Personnel Services | 736,355 | 860,961 | 829,339 | 867,511 | 6,550 | 0.76 % | 913,646 |
| Operating Expenses | 339,629 | 449,361 | 360,083 | 522,225 | 72,864 | 16.22 % | 547,619 |
| Capital Outlay | 12,743 | - | 11,464 | - | - | - % | - |
| Total | 1,088,727 | 1,310,322 | 1,200,886 | 1,389,736 | 79,414 | 6.06 % | 1,461,265 |
| GREENBELT & WATERWAY MAINTENAN | | | | | | | |
| Personnel Services | 424,338 | 471,451 | 428,543 | 508,847 | 37,396 | 7.93 % | 535,835 |
| Operating Expenses | 3,142,627 | 4,990,542 | 4,145,628 | 5,738,926 | 748,384 | 15.00 % | 5,999,664 |
| Capital Outlay | 38,593 | - | - | 55,000 | 55,000 | - % | - |
| Total | 3,605,558 | 5,461,993 | 4,574,171 | 6,302,773 | 840,780 | 15.39 % | 6,535,499 |
| NON-DEPARTMENTAL | | | | | | | |
| Operating Expenses | 10,563 | 11,484 | 6,950 | 11,553 | 69 | 0.60 % | 11,829 |
| Fund Transfers | 3,343,141 | 1,413,036 | 1,684,385 | 1,895,072 | 482,036 | 34.11 | 1,962,556 |
| Total | 3,353,704 | 1,424,520 | 1,691,335 | 1,906,625 | 482,105 | 33.84 % | 1,974,385 |

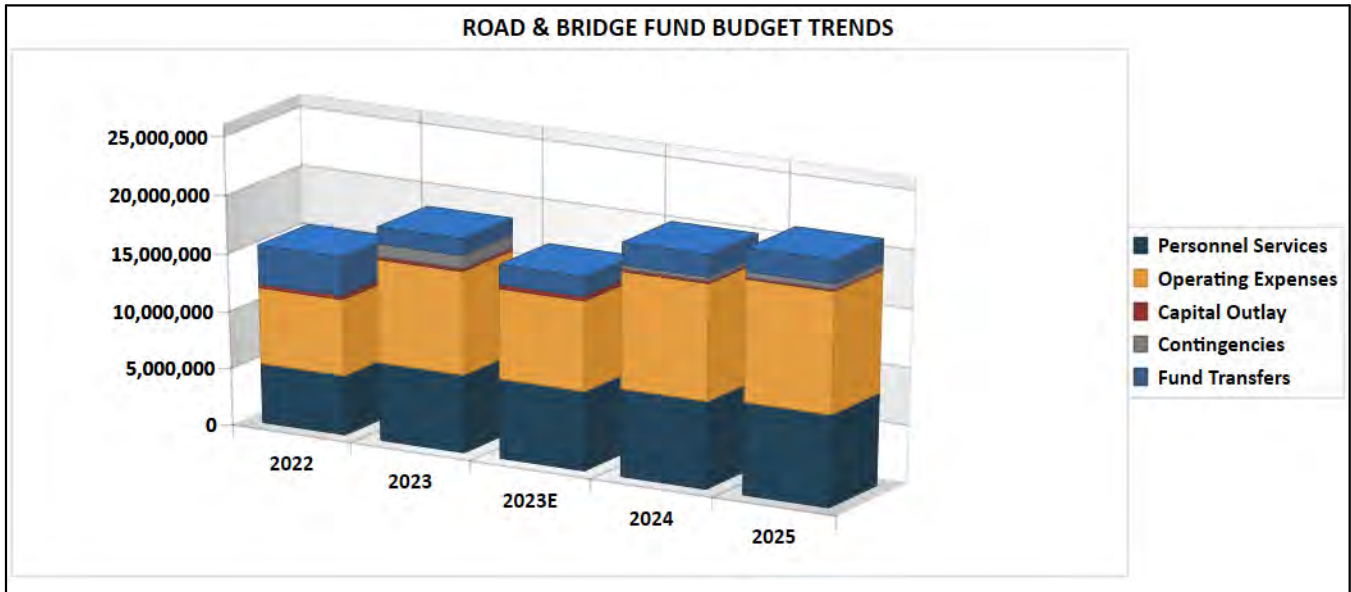


**CITY OF PORT ST. LUCIE
 ROAD & BRIDGE FUND EXPENDITURE SUMMARY
 ADOPTED BUDGET - FY 2024**

| | 2022 | 2023 | 2023 | 2024 | VARIANCE | | 2025 |
|--|-------------------|-------------------|-------------------|-------------------|------------------|---------------|-------------------|
| | AUDITED | BUDGET | ESTIMATED | ADOPTED | \$ | % | PROJECTED |
| Personnel Services | 5,211,539 | 6,821,930 | 6,947,092 | 7,649,124 | 827,194 | 12.13 % | 8,051,218 |
| Operating Expenses | 6,630,700 | 8,941,437 | 7,801,676 | 10,066,578 | 1,125,141 | 12.58 % | 10,505,481 |
| Capital Outlay | 332,461 | 278,476 | 364,224 | 208,500 | (69,976) | (25.13)% | 156,500 |
| Contingencies | - | 1,090,276 | - | 331,502 | (758,774) | (69.59)% | 492,524 |
| Fund Transfers | 3,343,141 | 1,413,036 | 1,684,385 | 1,895,072 | 482,036 | 34.11 % | 1,962,556 |
| ROAD & BRIDGE FUND TOTAL | 15,517,841 | 18,545,155 | 16,797,377 | 20,150,776 | 1,605,621 | 8.66 % | 21,168,279 |
| Designated Reserve - Financial Policy 17% | \$ 2,011,385 | \$ 2,679,772 | \$ 2,507,291 | \$ 3,011,669 | | | \$ 3,154,639 |



**CITY OF PORT ST. LUCIE
 ROAD & BRIDGE FUND - 104
 DEPARTMENTAL BUDGET SUMMARY**



| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|-----------------------------|-------------------------|------------------------|---------------------------|-------------------------|------------------|---------------|---------------------------|
| | | | | | \$ | % | |
| EXPENDITURE SUMMARY: | | | | | | | |
| Personnel Services | \$ 5,211,539 | \$ 6,821,930 | \$ 6,947,092 | \$ 7,649,124 | 827,194 | 12.13 % | \$ 8,051,218 |
| Operating Expenses | 6,630,700 | 8,941,437 | 7,801,676 | 10,066,578 | 1,125,141 | 12.58 % | 10,505,481 |
| Capital Outlay | 332,461 | 278,476 | 364,224 | 208,500 | (69,976) | (25.13)% | 156,500 |
| Contingencies | - | 1,090,276 | - | 331,502 | (758,774) | (69.59)% | 492,524 |
| Fund Transfers | 3,343,141 | 1,413,036 | 1,684,385 | 1,895,072 | 482,036 | 34.11 % | 1,962,556 |
| Total | \$ 15,517,841 | \$ 18,545,155 | \$ 16,797,377 | \$ 20,150,776 | 1,605,621 | 8.66 % | \$ 21,168,279 |

STAFFING SUMMARY:

| | | | | | |
|-----------------------|-------|-------|-------|-------|-------|
| Full Time Equivalents | 57.50 | 68.00 | 69.00 | 70.00 | 70.00 |
|-----------------------|-------|-------|-------|-------|-------|



CITY OF PORT ST. LUCIE
 ROAD & BRIDGE FUND - 2023-24 ADOPTED
 LONG RANGE PLAN

Assumptions: This model Stipulates a 22.91% growth in Taxable Value for a Operating Millage of .3616. The estimated increase in valuation in future years are 9% in FY25 and 7% FY26, 6% in FY27, and 5% in FY28 and 4% FY29.
 Ad Valorem Taxes are based on collections of 95.5%.
 Personnel Services contains the assumption of pay raises for all employees as well as an assumption of increased employee contributions towards their medical insurance.
 Payplan adjustment are estimated in FY24 and FY25.

| | AUDITED 2019-20 | AUDITED 2020-21 | AUDITED 2021-22 | ESTIMATED 2022-23 | ADOPTED 2023-24 | Growth % | PROJECTED 2024-25 | PROJECTED 2025-26 | PROJECTED 2026-27 | PROJECTED 2027-28 | PROJECTED 2028-29 |
|---|--------------------|--------------------|--------------------|----------------------|--------------------|-------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| BEGINNING DESIGNATED RESERVES | \$ - | \$ 5,639,443 | \$ 6,153,024 | \$ 8,219,191 | \$ 9,928,028 | | \$ 10,136,972 | \$ 9,669,232 | \$ 8,585,719 | \$ 7,648,223 | \$ 6,370,596 |
| REVENUES & SOURCES: | | | | | | | | | | | |
| Millage Rate | 0.3616 | 0.3616 | 0.3616 | 0.3616 | 0.3616 | | 0.3616 | 0.3616 | 0.3616 | 0.3616 | 0.3616 |
| Ad Valorem Taxes | \$3,752,474 | \$4,109,055 | \$4,624,897 | \$5,650,884 | \$6,890,853 | 21.9% | \$7,511,030 | \$8,036,802 | \$8,519,010 | \$8,944,961 | \$9,302,759 |
| Local Option Gas Tax | 5,705,360 | 6,260,297 | 6,641,785 | 6,786,904 | 7,020,904 | 3.4% | 7,159,911 | 7,303,109 | \$7,449,171 | 7,598,155 | 7,750,118 |
| State Revenue Sharing | 1,396,658 | 1,667,636 | 2,261,137 | 2,200,000 | 2,441,176 | 11.0% | 2,516,471 | 2,566,800 | \$2,618,136 | 2,670,499 | 2,777,319 |
| Culvert Revenue | 0 | 0 | - | - | 1,151,258 | N/A | 901,132 | 856,075 | \$821,832 | 805,396 | 789,288 |
| Other | 1,273,013 | 1,508,209 | 1,809,097 | 3,686,426 | 2,271,174 | -38.4% | 2,008,500 | 1,988,415 | \$1,968,531 | 1,948,846 | 1,987,822 |
| Interest Income | 187,495 | 10,027 | (215,172) | 182,000 | 105,101 | N/A | 110,971 | 112,081 | \$115,443 | 118,906 | 122,474 |
| Fund Transfer from #001 Operating Fund | 47,636 | 0 | 620,000 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 |
| Fund Transfer from #304 CIP | 1,224,000 | 1,077,245 | 1,842,264 | 0 | 147,752 | | 0 | 0 | 0 | 0 | 0 |
| Fund Transfer from #105 Mobility Fee Fund | | | | | | | 0 | 0 | 0 | 0 | 0 |
| Use of Reserves | 55,465 | 0 | 0 | 0 | 122,558 | | 960,264 | 1,083,513 | 937,497 | 1,277,627 | 1,352,495 |
| TOTAL | 13,642,100 | 14,632,469 | 17,584,008 | 18,506,214 | 20,150,776 | | 21,168,279 | 21,946,796 | 22,429,621 | 23,364,389 | 24,082,275 |
| EXPENDITURES: | | | | | | | | | | | |
| Personnel Services | \$4,909,483 | \$5,024,571 | \$5,211,539 | \$6,947,092 | 7,649,124 | 10.1% | 8,051,218 | 8,453,779 | 8,876,468 | 9,320,291 | 9,646,501 |
| Operating Expenses | 5,393,447 | 5,705,211 | 6,620,137 | 7,801,676 | 10,066,578 | 29.0% | 10,505,481 | 10,820,645 | 11,361,678 | 11,816,145 | 12,170,629 |
| Capital Outlay | 3,340,181 | 160,202 | 332,461 | 364,224 | 208,500 | -42.8% | 156,500 | 159,630 | 161,226 | 162,839 | 164,467 |
| Debt Services | 2,170,250 | 2,176,000 | 10,563 | 0 | 0 | #DIV/0! | 0 | 0 | 0 | 0 | 0 |
| Interfund Transfer - Internal Charges | 848,469 | 894,667 | 912,560 | 930,811 | 1,626,770 | 74.8% | 1,675,573 | 1,709,084 | 1,743,266 | 1,778,131 | 1,813,694 |
| Fund Transfers (includes transfer of debt for Bldg. | 140,460 | 158,237 | 2,430,581 | 753,574 | 268,302 | -64.4% | 286,983 | 286,983 | 286,983 | 286,983 | 286,983 |
| Unallocated | 0 | 0 | 0 | 0 | 331,502 | N/A | 492,524 | 0 | 0 | 0 | 0 |
| TOTAL | 16,802,290 | 14,118,888 | 15,517,841 | 16,797,377 | 20,150,776 | | 21,168,279 | 21,430,122 | 22,429,621 | 23,364,389 | 24,082,275 |
| SURPLUS <DEFICIT> | \$0 | \$513,581 | \$2,066,168 | \$1,708,837 | \$0 | | \$0 | \$0 | \$0 | \$0 | \$0 |
| Designated Reserve - Financial Policy - 17% | 1,751,498 | 1,824,063 | 2,011,385 | 2,507,291 | 3,011,669 | | 3,154,639 | 3,276,652 | 3,440,485 | 3,593,194 | 3,708,912 |
| Designated | | \$ 2,011,385 | \$ 2,507,291 | \$ 3,011,669 | | 17% | \$ 3,154,639 | 17% | \$ 3,440,485 | 17% | \$ 3,593,194 |
| Undesignated | | 6,207,806 | 7,420,738 | 7,247,861 | | | 7,474,857 | | 6,392,580 | | 5,145,235 |
| Use of Reserves | | - | - | (122,558) | | | (960,264) | | (1,083,513) | | (937,497) |
| Total Reserves | | \$ 8,219,191 | \$ 9,928,028 | \$ 10,136,972 | | | \$ 9,669,232 | | \$ 8,585,719 | | \$ 7,648,223 |
| | | | | | | | | | | | \$ 6,370,596 |
| | | | | | | | | | | | \$ 5,018,101 |



**CITY OF PORT ST. LUCIE
 ROAD AND BRIDGE OPERATING FUND #104 - CAPITAL OUTLAY
 ADOPTED BUDGET - FY 2023-24**

** ADOPTED **
 FY 2023-24

| | | |
|---------------------------|--|------------------|
| 4105 | PUBLIC WORKS OPERATIONS | |
| | N/A | - |
| | | Total - |
| 4118 | PUBLIC WORKS -REGULATORY | |
| | Replacement Ford Ranger PW6996 | \$ 53,500 |
| | | Total 53,500 |
| 4121 | PUBLIC WORKS -TRAFFIC CONTROL & IMPROVEMENT | |
| | (10) Cisco Switches | 100,000 |
| | | Total \$ 100,000 |
| 4127 | PUBLIC WORKS GREENBELT & WATERWAY MAINT. | |
| | Replacement PW6781 Ford F-250 Utility body truck | 55,000 |
| | | Total 55,000 |
| ROAD & BRIDGE FUND TOTALS | | \$ 208,500 |



Stormwater Utility Fund

This is an enterprise fund that earns revenues from an annual fee charged to all property owners for the purpose of constructing and maintaining the City's stormwater system. Every year, the most expensive item funded is the repair and maintenance of the roadside swale system. City crews reshape the swale drainage system, and in some areas, a plastic liner is installed to aid the flow of stormwater. Other activities include mowing and cleaning of the liner system, canals, ditches, and greenbelt areas. The Public Works Department is partially funded by this revenue.

Major Revenue Source

The major revenue source is the annual stormwater fee. The adopted budget includes an increase of \$10.00 for a total of \$178 for residential and \$133.50 for unimproved property.

Expense Trends

Capital projects, equipment, and system maintenance make up approximately 72% of the Fund's expenses. Personnel costs make up 17% of the expenses, with the remaining amount spent on servicing debt for very large projects. Debt service is \$2.4 million. Management is continually evaluating opportunities to take on additional projects that will enhance the City's water quality.

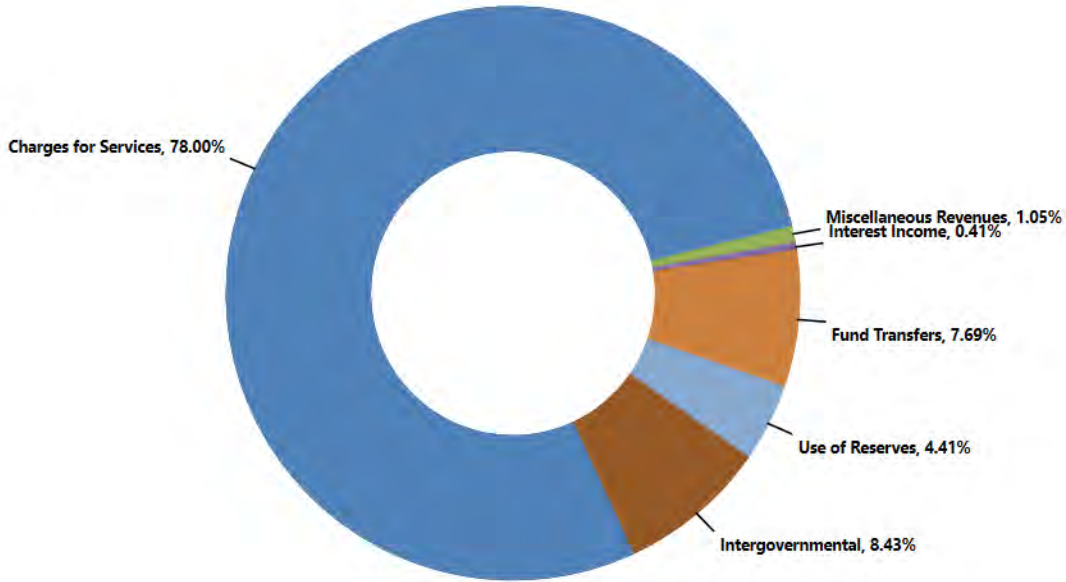
Long Range Model

The long-range model indicates this fund will continue to spend down reserves. This fund is projected to have a deficit of \$1.8 million in FY 2025–26, which will be short of its policy reserve requirements of 17% by \$745 thousand. Several considerations for balancing future years for the Stormwater Fund include implementing higher rate increases, shifting costly capital projects into future years, and implementing and acquiring grants.



**CITY OF PORT ST LUCIE
 STORMWATER UTILITY FUND SOURCES - # 401
 ADOPTED BUDGET - FY 2024**

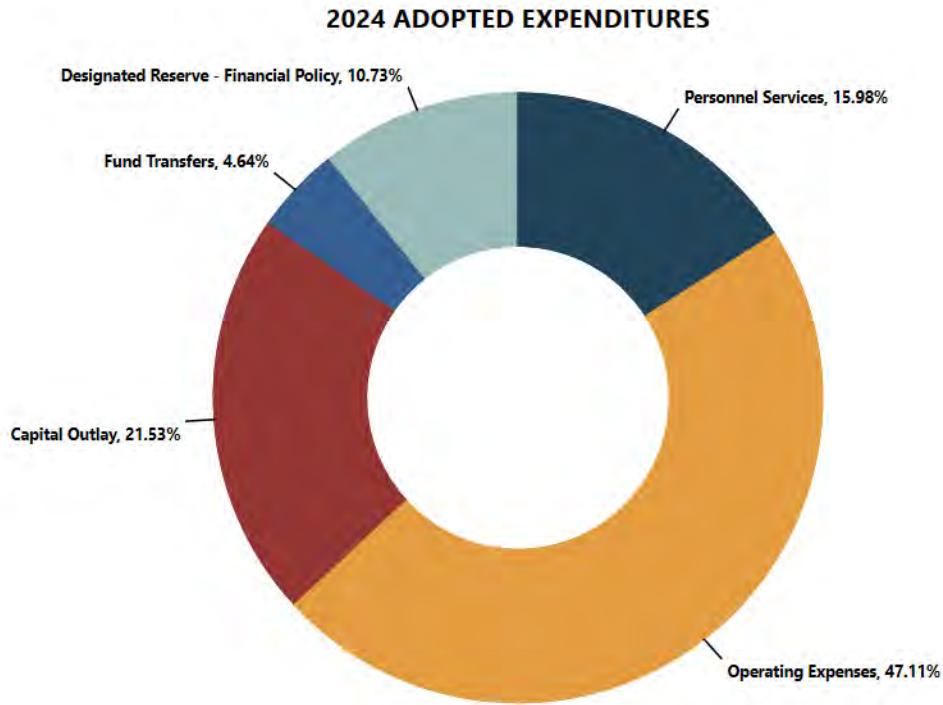
ADOPTED 2024 REVENUES



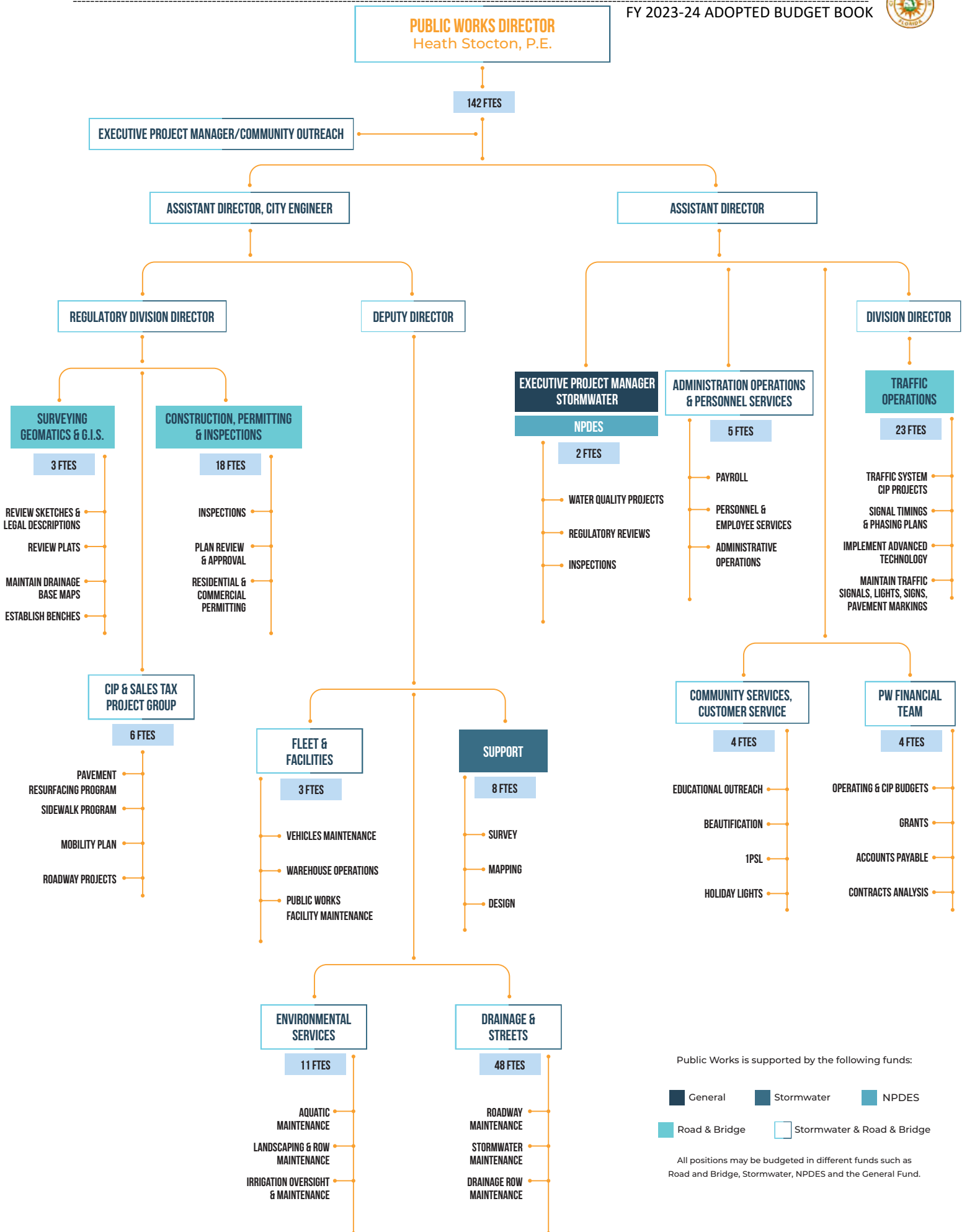
| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE \$ | % | PROJECTED 2025 |
|--|----------------------|----------------------|----------------------|----------------------|---------------------|----------------|----------------------|
| Beginning Undesignated Reserves | \$ - | \$ 7,204,182 | \$ 7,204,182 | \$ 6,591,368 | \$ (612,814) | (8.51)% | \$ 5,066,273 |
| REVENUES & SOURCES: | | | | | | | |
| Licenses & Permits | 114,000 | - | 800 | - | - | - % | - |
| Intergovernmental | 1,051,770 | 1,260,780 | 2,102,706 | 2,915,500 | 1,654,720 | 131.25 % | - |
| Charges for Services | 26,698,730 | 24,374,799 | 25,218,853 | 26,960,269 | 2,585,470 | 10.61 % | 27,716,867 |
| Miscellaneous Revenues | 394,375 | 414,216 | 238,601 | 364,152 | (50,064) | (12.09)% | 375,927 |
| Interest Income | (241,682) | 197,932 | 177,573 | 143,200 | (54,732) | (27.65)% | 147,496 |
| Fund Transfers | 1,367,756 | 1,861,950 | 861,950 | 2,658,084 | 796,134 | 42.76 % | 1,106,309 |
| Use of Reserves | - | 2,036,995 | - | 1,525,095 | (511,900) | (25.13)% | 1,808,648 |
| Total | \$ 29,384,949 | \$ 30,146,672 | \$ 28,600,483 | \$ 34,566,300 | \$ 4,419,628 | 14.66 % | \$ 31,155,247 |



**CITY OF PORT ST. LUCIE
 STORMWATER UTILITY FUND USES - # 401
 ADOPTED BUDGET - FY 2024**



| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|----------------------------------|-------------------------|------------------------|---------------------------|-------------------------|------------------|----------------|---------------------------|
| | | | | | \$ | % | |
| EXPENDITURES BY FUNCTION: | | | | | | | |
| Personnel Services | \$ 5,843,172 | \$ 5,503,309 | \$ 5,132,639 | \$ 5,755,637 | \$ 252,328 | 4.59 % | \$ 6,057,024 |
| Operating Expenses | 17,526,388 | 16,386,235 | 16,193,846 | 16,965,175 | 578,940 | 3.53 % | 17,488,407 |
| Capital Outlay | - | 3,779,748 | 5,269,527 | 7,754,191 | 3,974,443 | 105.15 % | 3,406,309 |
| | | 270 | | | | | |
| Debt | 886,629 | \$ 2,708,550 | 848,455 | 2,420,274 | (288,276) | (10.64)% | 2,452,484 |
| Fund Transfers | 1,444,888 | 1,768,830 | 1,768,830 | 1,671,023 | (97,807) | (5.53)% | 1,751,023 |
| Total | 25,701,077 | 30,146,672 | 29,213,297 | 34,566,300 | 4,419,628 | 14.66 % | 31,155,247 |
| | | | | | | | |
| Ending Undesignated | \$ 7,204,182 | \$ 5,167,187 | \$ 6,591,368 | \$ 5,066,273 | | | \$ 3,257,625 |



Public Works is supported by the following funds:

- General
- Stormwater
- NPDES
- Road & Bridge
- Stormwater & Road & Bridge

All positions may be budgeted in different funds such as Road and Bridge, Stormwater, NPDES and the General Fund.



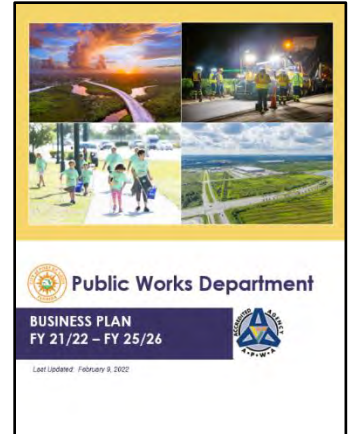
PUBLIC WORKS DEPARTMENT

Stormwater Fund #401

FY 2023/24 STRATEGIC OPERATIONS PLAN: OVERVIEW

Overview

The City of Port St. Lucie Public Works Department is dedicated to maintaining and improving the quality and safety of the community, through the creation and preservation of environmentally and economically sound infrastructure, while providing outstanding services to our residents.



Public Works Department Goals & Initiatives

The Public Works Department has developed a five-year Strategic & Operations Plan in alignment with the City’s Strategic Plan. The work of the Public Works Department advances the City of Port St. Lucie’s Strategic Plan goals of a **Safe, Clean and Beautiful City**, fosters **Vibrant Neighborhoods**, supports a **Diverse Economy and Employment Opportunities**, ensures **High Quality Infrastructure and Facilities**, **protects the City’s natural environment**, and contributes to a **High-Performance Government Organization**. The goals and strategic initiatives outlined in the Business Plan include:

Goal 1: Support a Safe, Clean and Beautiful City and Vibrant Neighborhoods

- Ensure Public Safety

Goal 2: Plan and Design Infrastructure to Support a Diverse Economy & Employment Opportunities

- Southern Grove Infrastructure
- Eastside Infrastructure

Goal 3: Deliver High Quality Infrastructure and Facilities

- Implement Voter-Approved ½ Cent Sales Tax Program
- Expand Mobility
- Enhance Transit
- Maintain Assets
- Stormwater Management Plan

Goal 4: Protect and enhance the City’s natural environment and the St. Lucie River

- Improve Water Quality
- Resiliency

Goal 5: High Performing Public Works Department

- Refine Operations
- Improve Communication
- Expand Training
- Enhance Customer Service
- Upgrade Equipment
- Foster Innovation



FY 2023/24 Stormwater Fund Initiatives

In FY 2023/24, the Public Works Department will continue to advance the Strategic Plan through the following initiatives:

- Continue to expand the larger culvert and side lot culvert programs due to aging infrastructure.
- Continue to address swale complaints through implementation of the swale re-work program, public outreach, interdepartmental assistance and technological advances.
- Finalize review of CDD Rebate program
- Continue work with grant team to aggressively seek out and apply for grants to advance the construction of stormwater projects.
- Design and Permit Hog Pen Slough Stormwater Treatment Area.
- Design, Permit, and Construct Floresta Phase III Baffle Boxes.
- Design, Permit, and Construct Whitmore Baffle Boxes.
- Construct Canal D-11 Improvements.
- Design, Permit, and Construct A-14 Control Structure replacement.
- Construct improvements to SWW1 Structure.
- Complete design of Watershed A and B Improvements based on Resilient Florida funding.
- Update the Stormwater Management Plan projects and program the projects along with revenue sources for the next 10 years.

| CITY OF PORT ST. LUCIE PUBLIC WORKS DEPARTMENT FY 2023/24 PERFORMANCE MEASURES AND SCORECARD | | | | | | | | |
|---|---------------------------------|---|-----------------|-----------------|-----------------|----------------|-----------------|----------------|
| | City Council Strategic Goal (s) | Key Performance Measures | 2019/20 Results | 2020/21 Results | 2021/22 Results | 2022/23 Target | 2022/23 Results | 2023/24 Target |
| WORKLOAD MEASURES | 5 | Requests for Service Received * | 2,344 | 2,682 | 1,619 | 1,000 | 1,501 | 2,000 |
| | 5 | Culvert Installed - Feet | 5,039 | 5,700 | 3,792 | 3,800 | 3,800 | 5,000 |
| | 5 | Street Sweeping | 5,912 | 6,250 | 6,542 | 6,250 | 6,250 | 6,250 |
| EFFECTIVENESS MEASURES | 5 | Culvert Backlog Completed (1) | 46% | 46% | 76% | 76% | 76% | 78% |
| | 5 | Control Structure Backlog Completed (2) | 50% | 50% | 80% | 80% | 80% | 80% |



| CITY OF PORT ST. LUCIE PUBLIC WORKS DEPARTMENT FY 2023/24 PERFORMANCE MEASURES AND SCORECARD | | | | | | | | |
|---|---------------------------------|---|-----------------|-----------------|-----------------|----------------|-----------------|----------------|
| | City Council Strategic Goal (s) | Key Performance Measures | 2019/20 Results | 2020/21 Results | 2021/22 Results | 2022/23 Target | 2022/23 Results | 2023/24 Target |
| | 5 | National Community Survey™: Cleanliness (3) | 83% ↔ | 82% ↔ | 71% ↔ | 75% ↔ | 75% ↔ | 85% |

*Revised measure for stormwater requests for service, not all departmental requests for service. FY21/22 and FY22/23 targets are lower due to drainage crews reassignment to address solid waste issues. (1) Estimated annual expenditure to complete 100% of backlog is \$1.54M. (2) Estimated annual expenditure to complete 100% of backlog is \$1.6M. (3) Percent of respondents rating service as excellent or good from the annual *National Community Survey™ for Port St Lucie*. The following symbols are provided to show the relationship to the National Benchmark. ↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



**CITY OF PORT ST. LUCIE
 STORMWATER UTILITY FUND - # 401
 ADOPTED BUDGET - FY 2024**

| | AUDITED | BUDGET | ESTIMATED | ADOPTED | VARIANCE | | PROJECTED |
|--|---------------------|---------------------|---------------------|---------------------|------------------|----------------|---------------------|
| | 2022 | 2023 | 2023 | 2024 | \$ | % | 2025 |
| Beginning Undesignated Reserves | \$ - | \$ 7,204,182 | \$ 7,204,182 | \$ 6,591,368 | \$ (612,814) | (8.51)% | \$ 5,066,273 |
| REVENUES & SOURCES: | | | | | | | |
| Licenses & Permits | 114,000 | - | 800 | - | - | - % | - |
| Intergovernmental | 1,051,770 | 1,260,780 | 2,102,706 | 2,915,500 | 1,654,720 | 131.25 % | - |
| Charges for Services | 26,698,730 | 24,374,799 | 25,218,853 | 26,960,269 | 2,585,470 | 10.61 % | 27,716,867 |
| Miscellaneous Revenues | 394,375 | 414,216 | 238,601 | 364,152 | (50,064) | (12.09)% | 375,927 |
| Interest Income | (241,682) | 197,932 | 177,573 | 143,200 | (54,732) | (27.65)% | 147,496 |
| Fund Transfers | 1,367,756 | 1,861,950 | 861,950 | 2,658,084 | 796,134 | 42.76 % | 1,106,309 |
| Use of Reserves | - | 2,036,995 | - | 1,525,095 | (511,900) | (25.13)% | 1,808,648 |
| Total | 29,384,949 | 30,146,672 | 28,600,483 | 34,566,300 | 4,419,628 | 14.66 % | 31,155,247 |
| EXPENDITURES: | | | | | | | |
| Personnel Services | 5,843,172 | 5,503,309 | 5,132,639 | 5,755,637 | 252,328 | 4.59 % | 6,057,024 |
| Operating Expenses | 17,526,388 | 16,386,235 | 16,193,846 | 16,965,175 | 578,940 | 3.53 % | 17,488,407 |
| Capital Outlay | - | 3,779,748 | 5,269,527 | 7,754,191 | 3,974,443 | 105.15 % | 3,406,309 |
| Debt | 885,089 | 2,708,550 | 848,455 | 2,420,274 | (288,276) | (10.64)% | 2,452,484 |
| Fund Transfers | 1,444,888 | 1,768,830 | 1,768,830 | 1,671,023 | (97,807) | (5.53)% | 1,751,023 |
| Total | 25,699,537 | 30,146,672 | 29,213,297 | 34,566,300 | 4,419,628 | 14.66 % | 31,155,247 |
| SURPLUS (DEFICIT) | \$ 6,575,188 | \$ - | \$ (612,814) | \$ - | | | \$ - |
| Designated Reserve - Financial Policy - 17% | \$ 3,972,825 | \$ 3,721,222 | \$ 3,625,502 | \$ 3,862,538 | | | \$ 4,002,723 |
| PROJECTED FUND BALANCE: | | | | | | | |
| Designated | \$ 3,972,825 | \$ 3,721,222 | \$ 3,625,502 | \$ 3,862,538 | | | \$ 4,002,723 |
| Undesignated | 3,731,357 | 3,482,960 | 2,965,866 | 2,728,830 | | | 1,063,550 |
| Use of Undesignated | - | (2,036,995) | - | (1,525,095) | | | (1,808,648) |
| Total | \$ 7,204,182 | \$ 5,167,187 | \$ 6,591,368 | \$ 5,066,273 | | | \$ 3,257,625 |



**CITY OF PORT ST. LUCIE
 STORMWATER UTILITY FUND REVENUES - # 401
 ADOPTED BUDGET - FY 2024**

| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|--------------------------------|-------------------------|------------------------|---------------------------|-------------------------|---------------------|-----------------|---------------------------|
| | | | | | \$ | % | |
| OPERATING REVENUES: | | | | | | | |
| Licenses & Permits | \$ 114,000 | \$ - | \$ 800 | \$ - | \$ - | - % | \$ - |
| Intergovernmental | 1,051,770 | 1,260,780 | 2,102,706 | 2,915,500 | 1,654,720 | 131.25 % | - |
| Charges for Services | 26,698,730 | 24,374,799 | 25,218,853 | 26,960,269 | 2,585,470 | 10.61 % | 27,716,867 |
| Total | 27,864,500 | 25,635,579 | 27,322,359 | 29,875,769 | 4,240,190 | 16.54 % | 27,716,867 |
| NON-OPERATING REVENUES: | | | | | | | |
| Miscellaneous Revenues | 394,375 | 414,216 | 238,601 | 364,152 | (50,064) | (12.09)% | 375,927 |
| Interest Income | (241,682) | 197,932 | 177,573 | 143,200 | (54,732) | (27.65)% | 147,496 |
| Total | 152,693 | 612,148 | 416,174 | 507,352 | (104,796) | (17.12)% | 523,423 |
| NON-REVENUES: | | | | | | | |
| Fund Transfers | 1,367,756 | 1,861,950 | 861,950 | 2,658,084 | 796,134 | 42.76 % | 1,106,309 |
| Use of Reserves | - | 2,036,995 | - | 1,525,095 | (511,900) | (25.13)% | 1,808,648 |
| Total | 1,367,756 | 3,898,945 | 861,950 | 4,183,179 | 284,234 | 7.29 % | 2,914,957 |
| Fund Totals | \$ 29,384,949 | \$ 30,146,672 | \$ 28,600,483 | \$ 34,566,300 | \$ 4,419,628 | 14.66 % | \$ 31,155,247 |

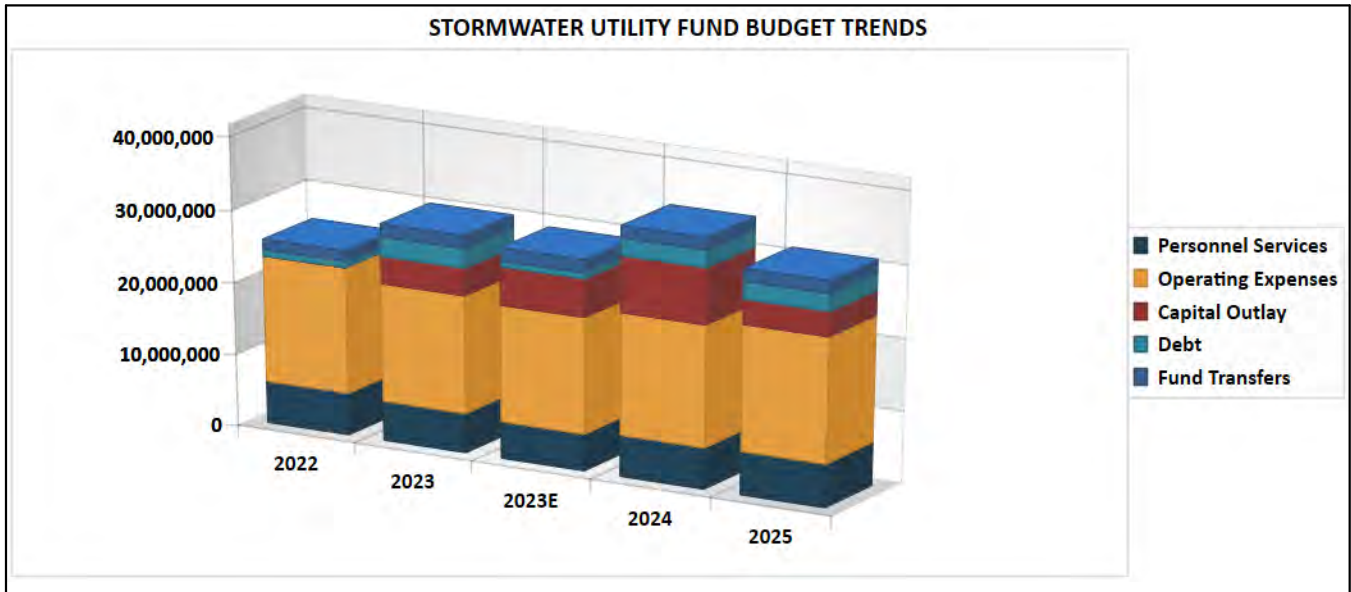


**CITY OF PORT ST. LUCIE
 STORMWATER UTILITY FUND EXPENDITURE SUMMARY
 ADOPTED BUDGET - FY 2024**

| | 2022 AUDITED | 2023 BUDGET | 2023 ESTIMATED | 2024 ADOPTED | VARIANCE | | 2025 PROJECTED |
|--|----------------------|----------------------|----------------------|----------------------|--------------------|-----------------|----------------------|
| | | | | | \$ | % | |
| ENGINEERING OPERATIONS | | | | | | | |
| Personnel Services | \$ 1,280,588 | \$ 1,378,357 | \$ 1,405,873 | \$ 1,509,492 | \$ 131,135 | 9.51 % | \$ 1,585,339 |
| Operating Expenses | 185,830 | 349,906 | 277,381 | 304,129 | (45,777) | (13.08)% | 316,747 |
| Capital Outlay | - | - | 79,058 | - | - | - % | - |
| Total | 1,466,418 | 1,728,263 | 1,762,312 | 1,813,621 | 85,358 | 4.94 % | 1,902,086 |
| REGULATORY | | | | | | | |
| Personnel Services | 574,920 | - | - | - | - | - % | - |
| Operating Expenses | 76,747 | - | - | - | - | - % | - |
| Total | 651,667 | - | - | - | - | - % | - |
| STREET & DRAINAGE | | | | | | | |
| Personnel Services | 3,534,490 | 3,653,461 | 3,244,367 | 3,737,253 | 83,792 | 2.29 % | 3,935,892 |
| Operating Expenses | 4,841,131 | 5,099,114 | 4,081,510 | 4,576,749 | (522,365) | (10.24)% | 4,723,301 |
| Capital Outlay | - | 3,779,748 | 4,702,149 | 7,754,191 | 3,974,443 | 105.15 % | 3,406,309 |
| Total | 8,375,621 | 12,532,323 | 12,028,026 | 16,068,193 | 3,535,870 | 28.21 % | 12,065,502 |
| GREENBELT & WATERWAY MAINTENAN | | | | | | | |
| Personnel Services | 453,174 | 471,491 | 482,399 | 508,892 | 37,401 | 7.93 % | 535,793 |
| Operating Expenses | 6,372,778 | 5,065,798 | 5,285,342 | 5,123,351 | 57,553 | 1.14 % | 5,291,066 |
| Capital Outlay | - | - | 488,320 | - | - | - % | - |
| Total | 6,825,952 | 5,537,289 | 6,256,061 | 5,632,243 | 94,954 | 1.71 % | 5,826,859 |
| NON-DEPARTMENTAL | | | | | | | |
| Operating Expenses | 8,341,805 | 5,871,417 | 6,549,728 | 6,961,270 | 1,089,853 | 18.56 % | 7,157,627 |
| Debt | 885,089 | 1,383,550 | 848,340 | 1,309,950 | (73,600) | (5.32) | 1,267,150 |
| Fund Transfers | 1,444,888 | 1,768,830 | 1,768,830 | 1,671,023 | (97,807) | (5.53) | 1,751,023 |
| Total | 10,671,782 | 9,023,797 | 9,166,898 | 9,942,243 | 918,446 | 10.18 % | 10,175,800 |
| Personnel Services | 5,843,172 | 5,503,309 | 5,132,639 | 5,755,637 | 252,328 | 4.59 % | 6,057,024 |
| Operating Expenses | 17,526,388 | 16,386,235 | 16,193,846 | 16,965,175 | 578,940 | 3.53 % | 17,488,407 |
| Capital Outlay | - | 3,779,748 | 5,269,527 | 7,754,191 | 3,974,443 | 105.15 % | 3,406,309 |
| Debt | 886,629 | 2,708,550 | 848,455 | 2,420,274 | (288,276) | (10.64)% | 2,452,484 |
| Fund Transfers | 1,444,888 | 1,768,830 | 1,768,830 | 1,671,023 | (97,807) | (5.53)% | 1,751,023 |
| STORMWATER UTILITY FUND TOTAL | \$ 25,701,077 | \$ 30,146,672 | \$ 29,213,297 | \$ 34,566,300 | \$4,419,628 | 14.66 % | \$ 31,155,247 |
| Designated Reserve - Financial Policy 17% | \$ 3,972,825 | \$ 3,721,222 | \$ - | \$ 3,862,538 | | | \$ 4,002,723 |



**CITY OF PORT ST. LUCIE
 STORMWATER UTILITY FUND - 401
 DEPARTMENTAL BUDGET SUMMARY**



| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|-----------------------------|-------------------------|------------------------|---------------------------|-------------------------|------------------|----------------|---------------------------|
| | | | | | \$ | % | |
| EXPENDITURE SUMMARY: | | | | | | | |
| Personnel Services | \$ 5,843,172 | \$ 5,503,309 | \$ 5,132,639 | \$ 5,755,637 | 252,328 | 4.59 % | \$ 6,057,024 |
| Operating Expenses | 17,526,388 | 16,386,235 | 16,193,846 | 16,965,175 | 578,940 | 3.53 % | 17,488,407 |
| Capital Outlay | - | 3,779,748 | 5,269,527 | 7,754,191 | 3,974,443 | 105.15 % | 3,406,309 |
| Debt | 886,629 | 2,708,550 | 848,455 | 2,420,274 | (288,276) | (10.64)% | 2,452,484 |
| Fund Transfers | 1,444,888 | 1,768,830 | 1,768,830 | 1,671,023 | (97,807) | (5.53)% | 1,751,023 |
| Total | \$ 25,701,077 | \$ 30,146,672 | \$ 29,213,297 | \$ 34,566,300 | 4,419,628 | 14.66 % | \$ 31,155,247 |

STAFFING SUMMARY:

| | | | | | |
|-----------------------|-------|-------|-------|-------|-------|
| Full Time Equivalents | 70.50 | 66.00 | 66.00 | 66.00 | 66.00 |
|-----------------------|-------|-------|-------|-------|-------|



CITY OF PORT ST. LUCIE
 STORMWATER UTILITY FUND - 23-24 ADOPTED
 LONG RANGE PLAN

(OPERATING & CAPITAL)

All capital project requests and equipment are included.

A rate adjustment increase of \$10.00 is adopted for FY 2023-24. To cover the \$1.8M deficit if FY25, the City would need to increase the Stormwater Rate by another \$15.

Personnel Services contains the assumption of pay raises for all employees as well as an assumption of increased employee contributions towards their medical insurance.

| | AUDITED 2019-20 | AUDITED 2020-21 | AUDITED 2021-22 | ESTIMATED 2022-23 | ADOPTED 2023-24 | GROWTH % | PROJECTED 2024-25 | PROJECTED 2025-26 | PROJECTED 2026-27 | PROJECTED 2027-28 | PROJECTED 2028-29 | | | | | |
|-----------------------------------|--------------------|--------------------|--------------------|----------------------|--------------------|-------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|------|----------------------|------|----------------------|
| BEGINNING DESIGNATED RESER | \$ - | \$ - | \$ - | \$ 7,204,182 | \$ 6,591,368 | | \$ 5,066,273 | \$ 3,257,625 | \$ 1,889,796 | \$ 470,977 | \$ (1,021,355) | | | | | |
| REVENUES & SOURCES: | | | | | | | | | | | | | | | | |
| Stormwater Fees | 20,479,676 | 21,072,680 | 22,281,339 | 23,356,268 | 25,103,299 | 7.5% | 3.0% | 25,859,897 | 2.8% | 26,577,897 | 2.7% | 27,295,897 | 2.6% | 28,013,897 | 2.6% | 28,731,897 |
| Stormwater Fee - EWIP | 1,856,970 | 1,856,970 | 1,856,970 | 1,856,970 | 1,856,970 | 0.0% | 0.0% | 1,856,970 | | 1,856,970 | | 1,856,970 | | 1,856,970 | | 1,856,970 |
| Single Rate: 1,000 new homes/y | 163.00 | 163.00 | 168.00 | 168.00 | 178.00 | 6.0% | 0.0% | 178.00 | | 183.00 | | 188.00 | | 193.00 | | 198.00 |
| Federal Subsidy - EWIP | 75,975 | - | - | - | - | N/A | - | - | | - | | - | | - | | - |
| Culvert Inspection Fees | 1,413,351 | 2,004,437 | 1,509,195 | 0 | - | N/A | - | N/A | | - | | - | | - | | - |
| Developer Fees | 613,964 | 840,000 | 772,462 | 0 | - | N/A | - | N/A | | 0 | | 0 | | 0 | | 0 |
| Interest Income | 496,548 | 25,457 | 241,682 | 177,573 | 143,200 | N/A | 3.0% | 147,496 | -100.0% | 0 | 0.0% | 0 | 0.0% | 0 | 0.0% | 0 |
| Grants and Misc. | 297,457 | 390,068 | 1,446,145 | 2,347,722 | 3,279,652 | 39.7% | -88.5% | 375,927 | N/A | 383,446 | 1.0% | 387,280 | 1.0% | 391,153 | 1.0% | 395,064 |
| Interfund Transfer | 0 | 2,000,000 | 1,277,156 | 861,950 | 2,658,084 | | | 1,106,309 | | | | | | | | |
| Use of Reserves | 0 | - | - | 0 | 1,525,095 | #DIV/0! | | 1,808,648 | | - | | - | | - | | - |
| TOTAL | 25,233,941 | 28,189,612 | 29,384,949 | 28,600,483 | 34,566,300 | | | 31,155,247 | | 28,818,313 | | 29,540,147 | | 30,262,020 | | 30,983,931 |
| EXPENDITURES: | | | | | | | | | | | | | | | | |
| Personnel Services | 5,522,073 | 5,836,248 | 5,843,172 | 5,132,639 | 5,755,637 | 5.0% | 5.2% | 6,057,024 | 3.0% | 6,238,735 | 3.0% | 6,425,897 | 3.0% | 6,618,674 | 3.0% | 6,817,234 |
| Operating Supplies & Exp. | 14,115,198 | 15,413,051 | 17,526,388 | 16,193,846 | 16,965,175 | 5.0% | 3.1% | 17,488,407 | 3.0% | 18,013,059 | 3% | 18,553,451 | 3.0% | 19,110,055 | 3.0% | 19,683,356 |
| Internal Charges | 1,121,962 | 1,173,630 | 1,173,630 | 1,221,045 | 1,304,288 | 2.0% | 6.1% | 1,384,288 | 2.0% | 1,411,974 | 2.0% | 1,440,213 | 2.0% | 1,469,017 | 2.0% | 1,498,398 |
| Capital Equipment & Projects | | 0 | 0 | 5,269,527 | 7,754,191 | 1.0% | -56.1% | 3,406,309 | -50.0% | 1,703,155 | 1.0% | 1,720,186 | 1.0% | 1,737,388 | 1.0% | 1,754,762 |
| Debt Service | 2,001,672 | 938,703 | 886,629 | 848,455 | 2,420,274 | | | 2,452,484 | | 2,452,484 | | 2,452,484 | | 2,452,484 | | 2,452,484 |
| Fund Transfer(includes transfer | 0 | 250,000 | 271,258 | 547,785 | 366,735 | | | 366,735 | | 366,735 | | 366,735 | | 366,735 | | 366,735 |
| TOTAL | 22,760,905 | 23,611,632 | 25,701,077 | 29,213,297 | 34,566,300 | | | 31,155,247 | | 30,186,141 | | 30,958,966 | | 31,754,353 | | 32,572,969 |
| Depreciation | 1,432,684 | 1,838,587 | 2,290,363 | | | | | | | | | | | | | |
| SURPLUS <DEFICIT> | \$2,473,036 | \$4,577,980 | \$3,683,872 | (\$612,814) | \$0 | | | \$0 | | (\$1,367,829) | | (\$1,418,819) | | (\$1,492,333) | | (\$1,589,037) |

| | | | | | | | | | | | |
|---|--|--|-----------|-----------|-----------|--|-----------|-----------|-----------|-----------|-----------|
| Designated Reserve - Financial Policy - 17% | | | 3,972,825 | 3,625,502 | 3,862,538 | | 4,002,723 | 4,122,805 | 4,246,489 | 4,373,884 | 4,505,100 |
|---|--|--|-----------|-----------|-----------|--|-----------|-----------|-----------|-----------|-----------|

NOTE --- EWIP annual debt service increases by \$1,285,000 in FY 2023-24

| | | | | | | | | |
|-----------------------|---------------------|---------------------|---------------------|---------------------|---------------------|-------------------|-----------------------|-----------------------|
| Designated | \$ 3,972,825 | \$ 3,625,502 | \$ 3,862,538 | \$ 4,002,723 | \$ 4,122,805 | \$ 4,246,489 | \$ 4,373,884 | \$ 4,505,100 |
| Undesignated | - | 3,578,680 | 2,728,830 | 1,063,550 | (2,233,009) | (3,775,512) | (5,395,239) | (7,115,493) |
| Use of Reserves | - | (612,814) | (1,525,095) | (1,808,648) | - | - | - | - |
| Total Reserves | \$ 3,972,825 | \$ 6,591,368 | \$ 5,066,273 | \$ 3,257,625 | \$ 1,889,796 | \$ 470,977 | \$ (1,021,355) | \$ (2,610,393) |

Note 1: The Stormwater is proposing spending down reserves on purchases of replacement capital equipment, new projects & increased contracts.

Note 2: In FY 24-25 the Stormwater Fund is projected to end the year using reserves of \$1,808,648, ending the year with only \$3,257,625. This fund will be short of the required 17% designated reserves by \$745,098.



**CITY OF PORT ST. LUCIE
 STORMWATER UTILITY FUND #401 - CAPITAL OUTLAY
 ADOPTED BUDGET - FY 2023-24**

** ADOPTED **
 FY 2023-24

| | | |
|------|---|--------------------|
| 4126 | <u>PUBLIC WORKS DRAINAGE</u> | |
| | CIP PROJECT - Whitmore Baffle Box | 915,500 |
| | CIP PROJECT - A-14 Water control structure | 795,000 |
| | CIP PROJECT - Watershed A&B | 3,058,691 |
| | CIP PROJECT - Design of Grant Eligible Water Quality Projects | 250,000 |
| | CIP PROJECT - D-11 Canal improvements | 2,100,000 |
| | Replacing PWD -6027 2007 Ford F-550 | 75,000 |
| | Replacement PWT-0589 2003 Gradall XL4100 | 560,000 |
| | Subtotal | \$ 7,754,191 |
| | STORMWATER UTILITY FUND | Total \$ 7,754,191 |



Building Permit Fund

This is a special revenue fund that reports the financial activity of the Building Department. By tracking the financial activity of the one department isolated in this single fund, the revenues (permit fees, etc.) can be compared to the cost of their work, with the rates being set accordingly.

Major Revenue Source

This fund's largest single revenue source is building permit fees, which are directly driven by construction activity. New construction activity is decreasing due to the increase in new residential permits. The projected fund balance will remain

at a healthy standard above the stated policy of 50%. This higher level of fund balance has helped stabilize the Building Department during years of falling revenue.

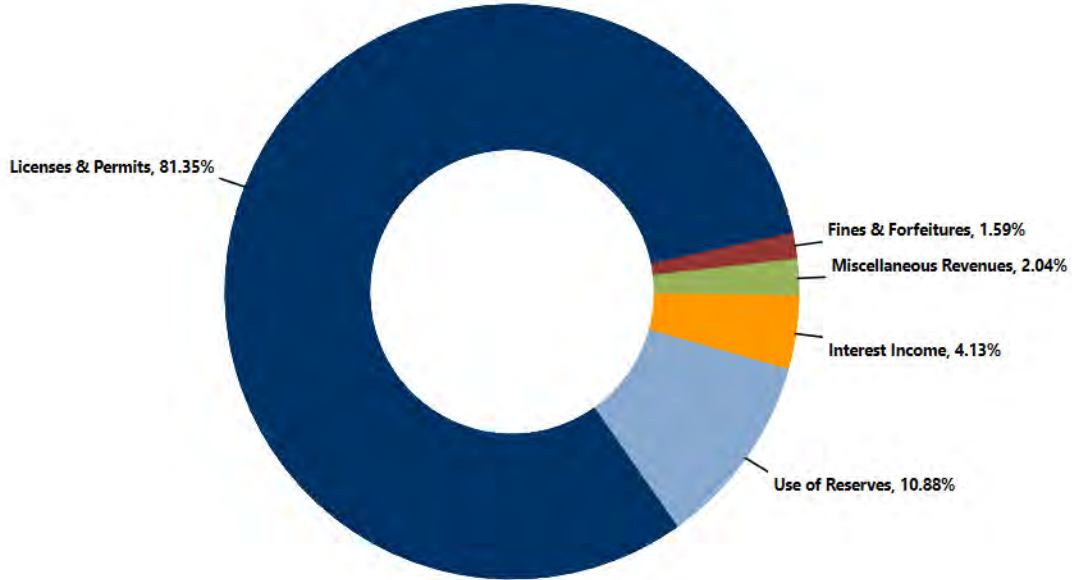
Expenditure Trends

Salaries and benefits make up 70% to 80% of this fund's expenditures, which accounts for personnel services to keep the community safe. This fund will be adding two new positions to ensure compliance with Florida building codes. The policy required 50% financial contingency.



**CITY OF PORT ST. LUCIE
 BUILDING DEPARTMENT FUND SOURCES - # 110
 ADOPTED BUDGET - FY 2024**

ADOPTED 2024 REVENUES

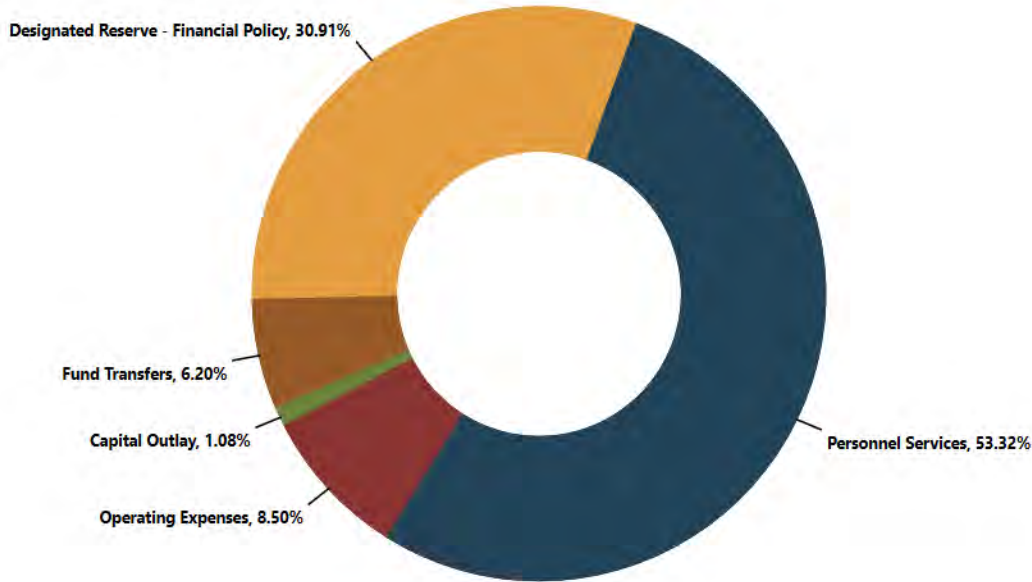


| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|--|----------------------|----------------------|----------------------|----------------------|-----------------------|-----------------|----------------------|
| | \$ | \$ | \$ | \$ | \$ | % | \$ |
| Beginning Undesignated Reserves | \$ 36,206,166 | \$ 43,344,013 | \$ 43,344,013 | \$ 45,449,896 | \$ 2,105,883 | 4.86 % | \$ 43,989,642 |
| REVENUES & SOURCES: | | | | | | | |
| Licenses & Permits | 19,733,867 | 17,252,285 | 13,347,874 | 10,920,524 | (6,331,761) | (36.70)% | 10,208,560 |
| Intergovernmental | - | - | 1,401 | - | - | - % | - |
| Fines & Forfeitures | 276,725 | 267,065 | 188,038 | 214,050 | (53,015) | (19.85)% | 192,645 |
| Miscellaneous Revenues | 304,291 | 292,333 | 343,486 | 273,623 | (18,710) | (6.40)% | 269,886 |
| Interest Income | (936,268) | 693,533 | 498,489 | 555,000 | (138,533) | (19.97)% | 560,250 |
| Other Sources | 35,890 | - | - | - | - | - % | - |
| Use of Reserves | - | - | - | 1,460,254 | 1,460,254 | - % | 3,060,788 |
| Total | <u>\$ 19,414,505</u> | <u>\$ 18,505,216</u> | <u>\$ 14,379,288</u> | <u>\$ 13,423,451</u> | <u>\$ (5,081,765)</u> | <u>(27.46)%</u> | <u>\$ 14,292,129</u> |



**CITY OF PORT ST. LUCIE
 BUILDING DEPARTMENT FUND USES - # 110
 ADOPTED BUDGET - FY 2024**

2024 ADOPTED EXPENDITURES



| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|--|-----------------|----------------|-------------------|-----------------|----------|---|-------------------|
| | | | | | \$ | % | |

**EXPENDITURES BY
 FUNCTION:**

| | | | | | | | |
|---------------------|-------------------|-------------------|-------------------|-------------------|--------------------|-----------------|-------------------|
| Personnel Services | \$ 7,701,834 | \$ 10,374,016 | \$ 8,623,576 | \$ 10,358,540 | \$ (15,476) | (0.15)% | \$ 10,891,504 |
| Operating Expenses | 2,763,287 | 1,325,671 | 2,115,608 | 1,650,440 | 324,769 | 24.50 % | 1,711,274 |
| Capital Outlay | 112,891 | 280,000 | 280,000 | 210,000 | (70,000) | (25.00)% | 100,000 |
| Debt | 10,565 | - | - | - | - | - % | - |
| Contingencies | - | 5,270,966 | - | - | (5,270,966) | (100.00)% | - |
| Fund Transfers | 1,688,081 | 1,254,563 | 1,254,221 | 1,204,471 | (50,092) | (3.99)% | 1,589,351 |
| Total | 12,276,658 | 18,505,216 | 12,273,405 | 13,423,451 | (5,081,765) | (27.46)% | 14,292,129 |
| Ending Undesignated | \$ 43,344,013 | \$ 43,344,013 | \$ 45,449,896 | \$ 43,989,642 | | | \$ 40,928,854 |



BUILDING OFFICIAL
Joel Dramis

99.5 FTES

ADMINISTRATION

15.5 FTES

- CASH REPORTS
- BUDGET
- MAINTAIN ALL FACETS OF ACCREDITATION
- ADDRESSING
- ADMINISTRATION OF CODE
- PAYROLL

LICENSING

7 FTES

- INVESTIGATE UNPERMITTED WORK
- CHECK FOR UNLICENSED CONTRACTING
- PREPARE AND CONDUCT SPECIAL MAGISTRATE & CONTRACTOR BOARD OF APPEALS
- PROVIDE CONTRACTOR SERVICES/REGISTRATIONS

INSPECTIONS

43 FTES

- FIELD INSPECTIONS
- VIRTUAL INSPECTIONS
- REVIEW ENGINEER LETTERS

PLANS REVIEW

20 FTES

- REVIEW PLANS FOR COMPLIANCE WITH APPLICABLE CODES
- FLOODPLAIN MANAGEMENT

PERMITTING

13 FTES

- PROCESS PERMITS
- RECORD REQUEST
- COLLECT COUNTY AND CITY IMPACT FEES



Building Department

Fund #110-2405, 2410, 2415, 2420, 2425

FY 2023/24 STRATEGIC OPERATIONS PLAN: OVERVIEW

The mission of the Port St. Lucie Building Department is to promote, protect, and improve the health, safety, and welfare of the citizens of the city by enforcing the technical codes of the City through the coordination of the inspections, permitting, and licensing divisions of the Building Department within the fiscal restraints of the department budget.



The Building Department has developed a five-year Strategic Business Plan in alignment with the City's Strategic Plan. The work of the Building Department advances the City of Port St. Lucie's Strategic Plan goals of a **Safe, Clean and Beautiful City**, fosters **Vibrant Neighborhoods**, supports a **Smart & Connected City through innovation**, supports a **Diverse Economy and Employment Opportunities**, ensures **High Quality Infrastructure and Facilities**, and contributes to a **High-Performance Government Organization**.

FY 2023/2024 BUILDING DEPARTMENT GOALS & INITIATIVES

In FY 2023/24 the Building Department will continue to grow as a global leader and advance the Strategic Plan through the following goals, initiatives, and projects:

Supporting a Diverse Economy and Employment Opportunities, Vibrant Neighborhood and High-Quality Infrastructure and Facilities:

- Develop and teach training classes at the Building Officials Association Emerging Technologies conference.
- Develop and teach 2 classes at the Annual Building Officials Association Conference.
- Develop and teach a class for Realtors in St. Lucie County.
- Maintain Building Department Accreditation.
- Continue to expand Virtual Inspection technology.
- Design and build addition to City Clinic.
- Monitor changes in Florida Statutes and Building Codes to adjust policies and procedures to reflect the changes.

Contribute to a Smart & Connected City and a High Performing Government Organization:

- Update and teach real estate professionals through the Realtor Assist Program.
- Institute virtual inspection technology for remote inspections.



**CITY OF PORT ST. LUCIE BUILDING DEPARTMENT
 FY 2023/24 PERFORMANCE MEASURES AND SCORECARD**

| | City Council Strategic Goal | Key Performance Measures | 2019/20 Results | 2020/21 Results | 2021/22 Target | 2021/22 Results | 2022/23 Target | 2022/23 Results | 2023/24 Target |
|----------------------------|---|---|-----------------|-----------------|----------------|-----------------|----------------|-----------------|----------------|
| WORKLOAD MEASURES | Goal 1: Safe, Clean and Beautiful; Goal 2: Vibrant Neighborhoods Goal 5: High Quality Infrastructure and Facilities | Single Family Permits Issued | 3,379 | 5,158 | 4,000 | 4,413 | 3,500 | 33,586 | 3,000 |
| | 1, 2 & 5 | Plans Reviewed & Approved | 18,683 | 29,707 | 20,000 | 25,260 | 20,000 | 38,237 | 20,000 |
| | 1, 2 & 5 | Inspections Conducted | 158,385 | 196,905 | 150,000 | 193,206 | 150,000 | 218,001 | 150,000 |
| EFFICIENCY MEASURES | 1, 2 & 5 | Number of Permits Applications per Permit Clerk | 4,746 | 5,879 | 4,500 | 4,864 | 4,000 | 5,533 | 4,000 |
| | 1, 2 & 5 | Average number of days to issuance of Single-Family Permits * | * | * | * | * | 1,000 | 10 days | 9 days |

*New Measure



**CITY OF PORT ST. LUCIE
 BUILDING DEPARTMENT FUND - # 110
 ADOPTED BUDGET - FY 2024**

| | AUDITED | BUDGET | ESTIMATED | ADOPTED | VARIANCE | | PROJECTED |
|--|----------------------|----------------------|----------------------|----------------------|--------------------|-----------------|----------------------|
| | 2022 | 2023 | 2023 | 2024 | \$ | % | 2025 |
| Beginning Undesignated Reserves | \$ 36,206,166 | \$ 43,344,013 | \$ 43,344,013 | \$ 45,449,896 | \$ 2,105,883 | 4.86 % | \$ 43,989,642 |
| REVENUES & SOURCES: | | | | | | | |
| Licenses & Permits | 19,733,867 | 17,252,285 | 13,347,874 | 10,920,524 | (6,331,761) | (36.70)% | 10,208,560 |
| Intergovernmental | - | - | 1,401 | - | - | - % | - |
| Fines & Forfeitures | 276,725 | 267,065 | 188,038 | 214,050 | (53,015) | (19.85)% | 192,645 |
| Miscellaneous Revenues | 304,291 | 292,333 | 343,486 | 273,623 | (18,710) | (6.40)% | 269,886 |
| Interest Income | (936,268) | 693,533 | 498,489 | 555,000 | (138,533) | (19.97)% | 560,250 |
| Other Sources | 35,890 | - | - | - | - | - % | - |
| Use of Reserves | - | - | - | 1,460,254 | 1,460,254 | - % | 3,060,788 |
| Total | 19,414,505 | 18,505,216 | 14,379,288 | 13,423,451 | (5,081,765) | (27.46)% | 14,292,129 |
| EXPENDITURES: | | | | | | | |
| Personnel Services | 7,701,834 | 10,374,016 | 8,623,576 | 10,358,540 | (15,476) | (0.15)% | 10,891,504 |
| Operating Expenses | 2,763,287 | 1,325,671 | 2,115,608 | 1,650,440 | 324,769 | 24.50 % | 1,711,274 |
| Capital Outlay | 112,891 | 280,000 | 280,000 | 210,000 | (70,000) | (25.00)% | 100,000 |
| Debt | 10,565 | - | - | - | - | - % | - |
| Contingencies | - | 5,270,966 | - | - | (5,270,966) | (100.00)% | - |
| Fund Transfers | 1,688,081 | 1,254,563 | 1,254,221 | 1,204,471 | (50,092) | (3.99)% | 1,589,351 |
| Total | 12,276,658 | 18,505,216 | 12,273,405 | 13,423,451 | (5,081,765) | (27.46)% | 14,292,129 |
| SURPLUS (DEFICIT) | \$ 7,137,847 | \$ - | \$ 2,105,883 | \$ - | | | \$ - |
| Designated Reserve - Financial Policy - 50% | \$ 5,232,561 | \$ 5,849,844 | \$ - | \$ 6,004,490 | | | \$ 6,301,389 |
| PROJECTED FUND BALANCE: | | | | | | | |
| Designated | \$ 5,232,561 | \$ 5,849,844 | \$ 5,849,844 | \$ 6,004,490 | | | \$ 6,301,389 |
| Undesignated | 38,111,452 | 37,494,169 | 39,600,052 | 39,445,406 | | | 37,688,253 |
| Use of Undesignated | - | - | - | (1,460,254) | | | (3,060,788) |
| Total | \$ 43,344,013 | \$ 43,344,013 | \$ 45,449,896 | \$ 43,989,642 | | | \$ 40,928,854 |

Note: (1) Building Department is reviewing fee structure. FY 2024 and FY 2025 is based on a reduction in fees. (2) Fund transfer includes repayment of ECM loan from Utilities (retrofit of building for efficiency measures), and \$50,000 transfer in FY 2024 and \$505,000 in FY 2025.



**CITY OF PORT ST. LUCIE
 BUILDING DEPARTMENT FUND REVENUES - # 110
 ADOPTED BUDGET - FY 2024**

| | AUDITED | BUDGET | ESTIMATED | ADOPTED | VARIANCE | | PROJECTED |
|--------------------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|-----------------|----------------------|
| | 2022 | 2023 | 2023 | 2024 | \$ | % | 2025 |
| OPERATING REVENUES: | | | | | | | |
| Licenses & Permits | \$ 19,733,867 | \$ 17,252,285 | \$ 13,347,874 | \$ 10,920,524 | \$ (6,331,761) | (36.70)% | \$ 10,208,560 |
| Intergovernmental | - | - | 1,401 | - | - | - % | - |
| Total | 19,733,867 | 17,252,285 | 13,349,275 | 10,920,524 | (6,331,761) | (36.70)% | 10,208,560 |
| NON-OPERATING REVENUES: | | | | | | | |
| Fines & Forfeitures | 276,725 | 267,065 | 188,038 | 214,050 | (53,015) | (19.85)% | 192,645 |
| Miscellaneous Revenues | 304,291 | 292,333 | 343,486 | 273,623 | (18,710) | (6.40)% | 269,886 |
| Interest Income | (936,268) | 693,533 | 498,489 | 555,000 | (138,533) | (19.97)% | 560,250 |
| Total | (355,252) | 1,252,931 | 1,030,013 | 1,042,673 | (210,258) | (16.78)% | 1,022,781 |
| Other Sources | 35,890 | - | - | - | - | - % | - |
| Use of Reserves | - | - | - | 1,460,254 | 1,460,254 | - % | 3,060,788 |
| Total | 35,890 | - | - | 1,460,254 | 1,460,254 | - % | 3,060,788 |
| Fund Totals | \$ 19,414,505 | \$ 18,505,216 | \$ 14,379,288 | \$ 13,423,451 | \$ (5,081,765) | (27.46)% | \$ 14,292,129 |

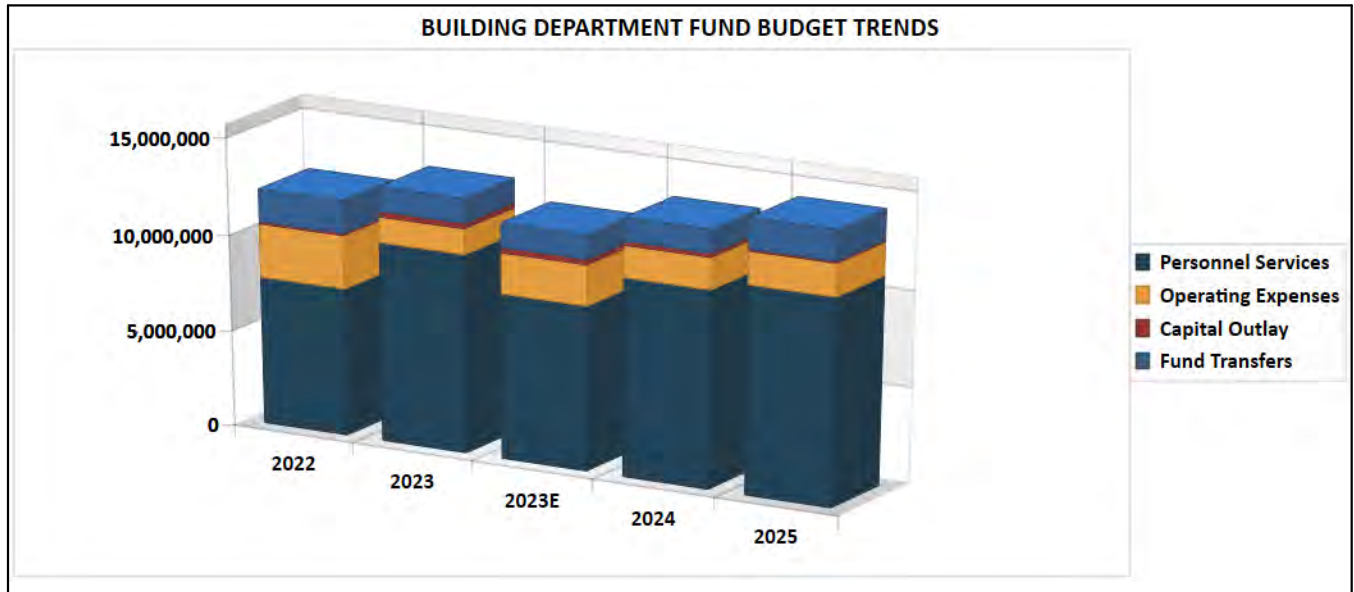


**CITY OF PORT ST. LUCIE
 BUILDING DEPARTMENT FUND EXPENDITURE SUMMARY
 ADOPTED BUDGET - FY 2024**

| | 2022 AUDITED | 2023 BUDGET | 2023 ESTIMATED | 2024 ADOPTED | VARIANCE | | 2025 PROJECTED |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|------------------|----------------------|
| | | | | | \$ | % | |
| PROTECTIVE INSPECTIONS-ADMIN. | | | | | | | |
| Personnel Services | \$ 1,198,103 | \$ 1,744,443 | \$ 1,428,966 | \$ 1,457,906 | \$ (286,537) | (16.43)% | \$ 1,532,056 |
| Operating Expenses | 2,284,939 | 832,573 | 1,647,510 | 958,241 | 125,668 | 15.09 % | 1,014,170 |
| Capital Outlay | 12,355 | 90,000 | 90,000 | - | (90,000) | (100.00)% | - |
| Total | 3,495,397 | 2,667,016 | 3,166,476 | 2,416,147 | (250,869) | (9.41)% | 2,546,226 |
| PROTECTIVE INSPECTIONS-LICENSING | | | | | | | |
| Personnel Services | 513,520 | 618,137 | 340,911 | 564,415 | (53,722) | (8.69)% | 594,158 |
| Operating Expenses | 73,872 | 54,274 | 51,943 | 75,243 | 20,969 | 38.64 % | 69,557 |
| Capital Outlay | - | 28,000 | 28,000 | - | (28,000) | (100.00)% | - |
| Leases | 10,565 | - | - | - | - | - % | - |
| Total | 597,957 | 700,411 | 420,854 | 639,658 | (60,753) | (8.67)% | 663,715 |
| PROTECTIVE INSPECTIONS-PERMITTING | | | | | | | |
| Personnel Services | 807,430 | 881,717 | 898,572 | 982,971 | 101,254 | 11.48 % | 1,032,997 |
| Operating Expenses | 52,451 | 170,013 | 107,691 | 172,411 | 2,398 | 1.41 % | 177,344 |
| Total | 859,881 | 1,051,730 | 1,006,263 | 1,155,382 | 103,652 | 9.86 % | 1,210,341 |
| PROTECTIVE INSPECTIONS-FIELD | | | | | | | |
| Personnel Services | 3,877,140 | 4,768,868 | 4,377,242 | 5,081,496 | 312,628 | 6.56 % | 5,343,454 |
| Operating Expenses | 314,461 | 186,594 | 265,596 | 375,360 | 188,766 | 101.16 % | 385,535 |
| Capital Outlay | 100,536 | 162,000 | 162,000 | 210,000 | 48,000 | 29.63 % | 100,000 |
| Total | 4,292,137 | 5,117,462 | 4,804,838 | 5,666,856 | 549,394 | 10.74 % | 5,828,989 |
| PROTECTIVE INSPECTIONS-PLAN | | | | | | | |
| Personnel Services | 1,305,641 | 2,360,851 | 1,577,885 | 2,271,752 | (89,099) | (3.77)% | 2,388,839 |
| Operating Expenses | 37,564 | 82,217 | 42,868 | 69,185 | (13,032) | (15.85)% | 64,668 |
| Total | 1,343,205 | 2,443,068 | 1,620,753 | 2,340,937 | (102,131) | (4.18)% | 2,453,507 |
| NON-DEPARTMENTAL | | | | | | | |
| Debt | 10,565 | - | - | - | - | - | - |
| Contingencies | - | 5,270,966 | - | - | 5,270,966 | (100.00) | - |
| Fund Transfers | 1,688,081 | 1,254,563 | 1,254,221 | 1,204,471 | (50,092) | (3.99) | 1,589,351 |
| Total | 1,698,646 | 6,525,529 | 1,254,221 | 1,204,471 | 5,321,058 | (81.54)% | 1,589,351 |
| Personnel Services | 7,701,834 | 10,374,016 | 8,623,576 | 10,358,540 | (15,476) | (0.15)% | 10,891,504 |
| Operating Expenses | 2,763,287 | 1,325,671 | 2,115,608 | 1,650,440 | 324,769 | 24.50 % | 1,711,274 |
| Capital Outlay | 112,891 | 280,000 | 280,000 | 210,000 | (70,000) | (25.00)% | 100,000 |
| Debt | 10,565 | - | - | - | - | - % | - |
| Contingencies | - | 5,270,966 | - | - | 5,270,966 | (100.00)% | - |
| Fund Transfers | 1,688,081 | 1,254,563 | 1,254,221 | 1,204,471 | (50,092) | (3.99)% | 1,589,351 |
| BUILDING DEPARTMENT FUND TOTAL | \$ 12,276,658 | \$ 18,505,216 | \$ 12,273,405 | \$ 13,423,451 | \$(5,081,765) | (27.46)% | \$ 14,292,129 |



**CITY OF PORT ST. LUCIE
 BUILDING DEPARTMENT FUND - 110
 DEPARTMENTAL BUDGET SUMMARY**



| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|-----------------------------|-------------------------|------------------------|---------------------------|-------------------------|----------------------|-----------------|---------------------------|
| | | | | | \$ | % | |
| EXPENDITURE SUMMARY: | | | | | | | |
| Personnel Services | \$ 7,701,834 | \$ 10,374,016 | \$ 8,623,576 | \$ 10,358,540 | (15,476) | (0.15)% | \$ 10,891,504 |
| Operating Expenses | 2,763,287 | 1,325,671 | 2,115,608 | 1,650,440 | 324,769 | 24.50 % | 1,711,274 |
| Capital Outlay | 112,891 | 280,000 | 280,000 | 210,000 | (70,000) | (25.00)% | 100,000 |
| Debt | 10,565 | - | - | - | - | - % | - |
| Contingencies | - | 5,270,966 | - | - | 5,270,966 | (100.00)% | - |
| Fund Transfers | 1,688,081 | 1,254,563 | 1,254,221 | 1,204,471 | (50,092) | (3.99)% | 1,589,351 |
| Total | \$ 12,276,658 | \$ 18,505,216 | \$ 12,273,405 | \$ 13,423,451 | \$(5,081,765) | (27.46)% | \$ 14,292,129 |

STAFFING SUMMARY:

| | | | | | |
|-----------------------|-------|-------|-------|-------|-------|
| Full Time Equivalents | 92.50 | 97.50 | 97.50 | 99.50 | 99.50 |
|-----------------------|-------|-------|-------|-------|-------|



**CITY OF PORT ST. LUCIE
 BUILDING DEPARTMENT FUND # 110 - CAPITAL OUTLAY
 ADOPTED BUDGET - FY 2023-24**

**** ADOPTED ****

FY 2023-24

2405 ADMINISTRATIVE
 N/A

Total \$ -

2410 LICENSING
 N/A

Subtotal \$ -

2420 INSPECTIONS
 (7) New F-150's

Subtotal \$ 210,000

BUILDING DEPARTMENT FUND TOTALS

Total \$ 210,000



Utility Systems Fund

The Utility Systems Fund provides high-quality services to all citizens in the City. The Fund provides water, sewer, and reuse water. The sewer services are a mix of a gravity-fed system (requiring less maintenance, which equals lower costs for operations) and a vacuum pump system employing grinders at individual houses (a very maintenance-intensive system inherited from the now-defunct General Development Corporation, which equates to high costs for operations). This Fund is experiencing increased costs due to inflation and demand to keep up with residential and commercial growth. Staffing is being evaluated each year, and positions are being added to keep up with the rapid expansion of the Utility Systems Department.

Major Revenue Source

The Utility Systems Operating Fund is funded primarily by the users of the system. The City has seen significant population growth over the last decade; the influx of new residents creates numerous opportunities for capital investment in infrastructure projects while boosting operating revenues.

Expense Trends

The majority of the Utility system's costs are in capital expansion, debt retirement, and operations, which account for approximately 75% of the fund's expenses. Salaries and benefits make up the remaining 25% of the cost of the fund. The Fund's operations show a relatively stable level of cost for personal services and operating categories of expenses. The Utility system is embarking on an aggressive capital improvement plan to keep abreast of the growing needs within our community.

Long-Range Model

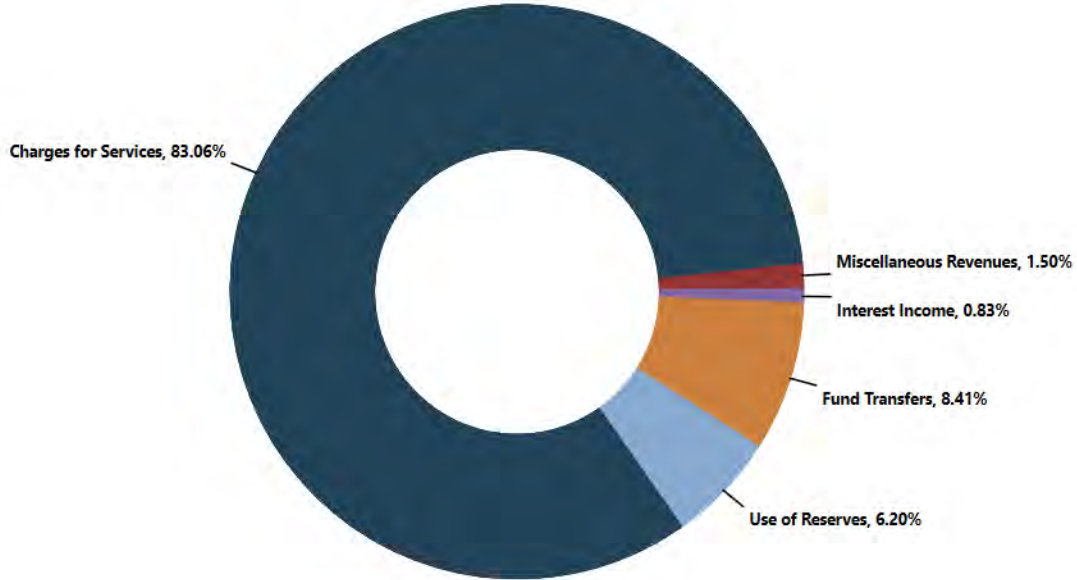
The five-year outlook considers customer growth, and costs are shown to grow in the future. With these assumptions, the fund balance will decrease in all future years.

The fund will have a fund balance that meets the policy of 17% of expenses during the planning horizon. However, starting in FY24, the fund will require the use of reserves to balance. The use of reserves is projected each year during the five-year planning horizon; thereby reducing the fund balance each year.



**CITY OF PORT ST. LUCIE
 WATER & SEWER OPERATING FUND SOURCES - # 431
 ADOPTED BUDGET - FY 2024**

ADOPTED 2024 REVENUES

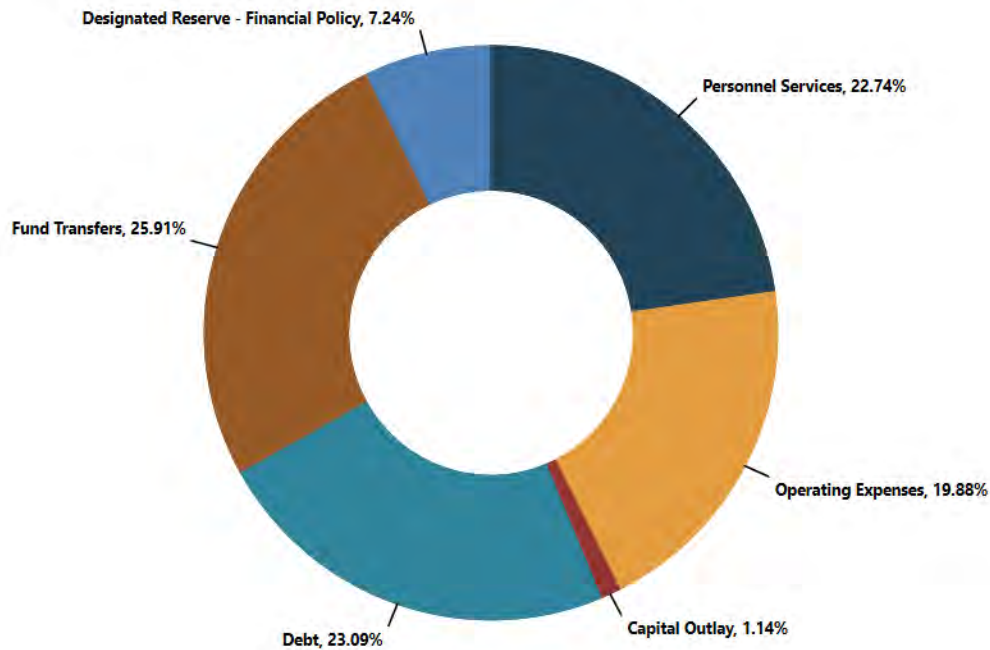


| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE \$ | % | PROJECTED 2025 |
|--|-----------------------|-----------------------|-----------------------|-----------------------|---------------------|---------------|-----------------------|
| Beginning Undesignated Reserves | \$ - | \$ 49,839,895 | \$ 49,839,895 | \$ 47,969,615 | \$ (1,870,280) | (3.75)% | \$ 40,601,566 |
| REVENUES & SOURCES: | | | | | | | |
| Intergovernmental | 50,741 | - | 151,154 | - | - | - % | - |
| Charges for Services | 96,006,232 | 96,058,084 | 96,911,501 | 98,791,294 | 2,733,210 | 2.85 % | 102,424,203 |
| Miscellaneous Revenues | 1,733,245 | 1,665,029 | 1,759,455 | 1,778,514 | 113,485 | 6.82 % | 1,848,291 |
| Interest Income | (2,391,853) | 470,918 | 834,692 | 991,500 | 520,582 | 110.55 % | 1,001,795 |
| Fund Transfers | 6,831,366 | 11,806,051 | 10,326,747 | 10,006,051 | (1,800,000) | (15.25)% | 6,006,051 |
| Use of Reserves | 19,032,717 | - | - | 7,368,049 | 7,368,049 | - % | 7,875,208 |
| Total | \$ 121,262,448 | \$ 110,000,082 | \$ 109,983,549 | \$ 118,935,408 | \$ 8,935,326 | 8.12 % | \$ 119,155,548 |



**CITY OF PORT ST. LUCIE
 WATER & SEWER OPERATING FUND USES - # 431
 ADOPTED BUDGET - FY 2024**

2024 ADOPTED EXPENDITURES



| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|----------------------------------|----------------------|-----------------------|-----------------------|-----------------------|---------------------|---------------|-----------------------|
| | | | | | \$ | % | |
| EXPENDITURES BY FUNCTION: | | | | | | | |
| Personnel Services | \$ 22,479,833 | \$ 26,629,292 | \$ 25,357,677 | \$ 29,156,565 | \$ 2,527,273 | 9.49 % | \$ 30,589,337 |
| Operating Expenses | 21,139,773 | 22,421,318 | 26,014,180 | 25,488,189 | 3,066,871 | 13.68 % | 26,369,911 |
| Capital Outlay | - | 1,758,250 | 3,568,043 | 1,456,206 | (302,044) | (17.18)% | 1,240,733 |
| Debt | 14,953,421 | 29,918,415 | 29,918,415 | 29,612,118 | (306,297) | (1.02)% | 31,695,575 |
| Contingencies | - | 2,277,293 | - | - | (2,277,293) | (100.00)% | - |
| Fund Transfers | 37,502,780 | 26,995,514 | 26,995,514 | 33,222,330 | 6,226,816 | 23.07 % | 29,259,992 |
| Total | \$ 96,075,807 | \$ 110,000,082 | \$ 111,853,829 | \$ 118,935,408 | \$ 8,935,326 | 8.12 % | \$ 119,155,548 |
| Ending Undesignated | \$ 49,839,895 | \$ 49,839,895 | \$ 47,969,615 | \$ 40,601,566 | | | \$ 32,726,358 |



UTILITY SYSTEMS DIRECTOR
 Kevin Matyjaszek

318.20 FTES

DISTRIBUTION & COLLECTION (D&C)

105 FTES

- LIFT STATION MAINTENANCE
- METER READING
- PREVENTATIVE MAINTENANCE
- SEWER INSTALLATION
- SEWER PREVENTATIVE MAINTENANCE
- SYSTEM INFLOW AND INTRUSION MAINTENANCE
- WATER DISTRIBUTION

WASTEWATER

24 FTES

- WASTEWATER TREATMENT PLANT MAINTENANCE
- WASTEWATER TREATMENT PLANT OPERATIONS

WATER

30 FTES

- WATER TREATMENT PLANT MAINTENANCE
- WATER TREATMENT PLANT OPERATIONS
- WATER QUALITY PROJECT OPERATIONS

ADMINISTRATION

63 FTES

- ASSET MAPPING
- BUDGET AND PROCUREMENT
- CUSTOMER BILLING
- CUSTOMER CONNECTION SUPPORT
- INFORMATION SYSTEMS MANAGEMENT
- LEGAL AFFAIRS

SUPPORTING DIVISIONS

45.20 FTES

- ELECTRICAL SYSTEM MAINTENANCE
- EMPLOYEE AND EQUIPMENT SAFETY
- FIRE HYDRANT MAINTENANCE
- LABORATORY OPERATIONS
- WAREHOUSE INVENTORY MANAGEMENT
- WATER DISTRIBUTION SYSTEM MAINTENANCE
- CITY HALL RECEPTIONIST

ENGINEERING

50 FTES

- CAPITAL IMPROVEMENT
- PROJECT COORDINATION AND MANAGEMENT
- ENGINEERING PROJECT COORDINATION AND MANAGEMENT
- INSPECT UTILITY ASSETS AND NEW UTILITY CONSTRUCTION
- LOCATE UTILITY ASSETS
- RECORDS MANAGEMENT



UTILITY SYSTEMS DEPARTMENT

Fund #134000

FY 2023/24 STRATEGIC OPERATIONS PLAN: OVERVIEW

Overview

The Utility Systems Department (USD) is the primary provider of water and sewer services to businesses and residents in Port St. Lucie along with a portion of the surrounding unincorporated St. Lucie County. The City’s Utility employees are dedicated to protecting the local environment and natural water resources while working to build long-term relationships with customers through our professional approach and innovation, effective management, and our emphasis on exceptional customer support and service.

The function of the USD is to provide the highest quality of water, wastewater and reclaimed water service in the most efficient and cost-effective way possible to all customers. The goal is to continue to lead the water and wastewater utilities industry with innovative operating and maintenance processes, developed through training and engineering, while insuring the safety of our employees and the health, safety and welfare of its more than 92,000 customers.



FY 2023/24 UTILITY SYSTEMS DEPARTMENT GOALS & INITIATIVES

In FY23/24, the USD will continue to advance the Strategic Plan through the following:

Goal 1: High Quality Infrastructure & Facilities

Initiatives:

- **Build and foster high quality infrastructure and facilities:**
 - St. Lucie River/C-23 Water Quality Project
 - Area 7A – received grant, anticipated to go out for design Q4 2023
 - Areas 5 and 6 – contractor selected, construction to begin Q4 2023
 - Areas 1,2,3,4 – complete
 - To date, 9,957.47 MG held back, including rainfall and water pumped from C-23 Canal
 - 34,680 pounds of nitrogen and 6,749 pounds of phosphorus removed

- ⊖ The USD has continued to face many challenges in FY23/24 with an increase in requests for service, material and staffing shortages, and increase in maintenance costs. The USD has used these opportunities to restructure divisions, procure items from multiple vendors, and initiate cost saving measures. The USD had the foresite to make changes in the Low Pressure Sewer System by moving towards a new sewer system that is projected to have lower maintenance cost and resolve many of the challenges with the original grinder sewer system.



- The USD is projecting for FY23/24 a total of 1,840 completed New Construction Sewer Installations and 500 Conversion Sewer Installations.
- The Sewer Conversion Backlog goal for FY23/24 is to get down to an 8-10 week wait from time of application to installation.

Goal 2: High Performing Government Organization

Initiatives:

- **Provide exceptional customer service**
 - Staff will conduct additional customer service surveys to better understand and respond to customer feedback regarding the provision of drinking water and wastewater services, increasing resident satisfaction with drinking water as monitored by the National Community Survey.
 - On-hold times increased this year due to a higher call volume of new residents and turnover in the Connection Support Division.
- **Strengthen the future of the Utility through succession planning by recognizing new future leaders.**
- **Facilitate professional growth and cross-departmental collaboration to encourage high performance.**

| CITY OF PORT ST. LUCIE UTILITY SYSTEMS DEPARTMENT FY 2023/24 PERFORMANCE MEASURES AND SCORECARD | | | | | | | | |
|--|---------------------------------|--|---|---|---|--|---|---|
| | City Council Strategic Goal (s) | Key Performance Measures Utility Systems Department | 2019/20 Results | 2020/21 Results | 2021/22 Results | 2022/23 Target | 2022/23 Results | 2023/24 Target |
| WORKLOAD MEASURES | 5,7 | Number of septic to City sewer conversions | 448 (34=utilizing proposed grants) | 359 (67=utilizing grants) | 581 (67 utilizing grants) | 700 | 466 (32 utilizing grants) | 500 |
| | 7 | Provide enhanced customer service experience through use of online services and technology (monthly) | 25,000 E-bills 52,062 Electronic payments 1:54 On hold times (avg.) | 30,910 E-bills 68,000 Electronic payments 2:22 On hold times (avg.) | 35,000 E-bills 75,000 Electronic payments 2:13 On hold times (avg.) | 38,000 E-bills 77,000 Electronic payments <2:00 On hold times (avg.) | 40,661 E-bills 74,254 Electronic payments 4:49 On hold times (avg.) | 48,000 E-bills 80,000 Electronic payments 2:30 On hold times (avg.) |



| | | | | | | | | |
|-------------------------------|-----|---|---|--|--|--|----------------------|--|
| EFFECTIVENESS MEASURES | 1,5 | Water withdrawn from C-23 Canal by way of Water Quality Project | 2.2 billion gallons (upon completion of Area 2) | 2.9 billion gallons (Area 3 has only been in operation June through Oct. 2021) | 3.66 billion gallons (upon completion of Area 4) | 3.92 billion gallons (upon completion of Area 5) | 2.92 billion gallons | 3.92 billion gallons (upon completion of Area 5) |
| | 5,7 | National Community Survey (NCS) [™] : Percent rating drinking water positively | 57% ↔ | 60% ↔ | 49% ↓ | 50% ↓ | 50% ↓ | >50% |
| | 5,7 | NCS [™] : Percent rating sewer services positively | 70% ↔ | 75% ↔ | 69% ↔ | 68% ↔ | 68% ↔ | >68% |

*Percent approval rating from the annual National Community Survey[™] for Port St Lucie through 2023. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



**CITY OF PORT ST. LUCIE
 WATER & SEWER OPERATING FUND - # 431
 ADOPTED BUDGET - FY 2024**

| | AUDITED | BUDGET | ESTIMATED | ADOPTED | VARIANCE | | PROJECTED |
|--|----------------------|----------------------|-----------------------|----------------------|------------------|---------------|----------------------|
| | 2022 | 2023 | 2023 | 2024 | \$ | % | 2025 |
| Beginning Undesignated Reserves | \$ - | \$ 49,839,895 | \$ 49,839,895 | \$ 47,969,615 | \$ (1,870,280) | (3.75)% | \$ 40,601,566 |
| REVENUES & SOURCES: | | | | | | | |
| Intergovernmental | 50,741 | - | 151,154 | - | - | - % | - |
| Charges for Services | 96,006,232 | 96,058,084 | 96,911,501 | 98,791,294 | 2,733,210 | 2.85 % | 102,424,203 |
| Miscellaneous Revenues | 1,733,245 | 1,665,029 | 1,759,455 | 1,778,514 | 113,485 | 6.82 % | 1,848,291 |
| Interest Income | (2,391,853) | 470,918 | 834,692 | 991,500 | 520,582 | 110.55 % | 1,001,795 |
| Fund Transfers | 6,831,366 | 11,806,051 | 10,326,747 | 10,006,051 | (1,800,000) | (15.25)% | 6,006,051 |
| Use of Reserves | 19,032,717 | - | - | 7,368,049 | 7,368,049 | - % | 7,875,208 |
| Total | 121,262,448 | 110,000,082 | 109,983,549 | 118,935,408 | 8,935,326 | 8.12 % | 119,155,548 |
| EXPENDITURES: | | | | | | | |
| Personnel Services | 22,479,833 | 26,629,292 | 25,357,677 | 29,156,565 | 2,527,273 | 9.49 % | 30,589,337 |
| Operating Expenses | 21,139,773 | 22,421,318 | 26,014,180 | 25,488,189 | 3,066,871 | 13.68 % | 26,369,911 |
| Capital Outlay | - | 1,758,250 | 3,568,043 | 1,456,206 | (302,044) | (17.18)% | 1,240,733 |
| Debt | 14,953,421 | 29,918,415 | 29,918,415 | 29,612,118 | (306,297) | (1.02)% | 31,695,575 |
| Contingencies | - | 2,277,293 | - | - | (2,277,293) | (100.00)% | - |
| Fund Transfers | 37,502,780 | 26,995,514 | 26,995,514 | 33,222,330 | 6,226,816 | 23.07 % | 29,259,992 |
| Total | 96,075,807 | 110,000,082 | 111,853,829 | 118,935,408 | 8,935,326 | 8.12 % | 119,155,548 |
| SURPLUS (DEFICIT) | \$ - | \$ - | \$ (1,870,280) | \$ - | | | \$ - |
| Designated Reserve - Financial Policy - 17% | \$ 7,415,333 | \$ 8,338,604 | \$ 8,733,216 | \$ 9,289,608 | | | \$ 9,683,072 |
| PROJECTED FUND BALANCE: | | | | | | | |
| Designated | \$ 7,415,333 | \$ 8,338,604 | \$ 8,733,216 | \$ 9,289,608 | | | \$ 9,683,072 |
| Undesignated | 42,595,269 | 41,501,291 | 41,106,679 | 38,680,007 | | | 30,918,494 |
| Use of Undesignated | - | - | - | (7,368,049) | | | (7,875,208) |
| Restricted | - | - | (1,870,280) | - | | | - |
| Total | \$ 49,839,895 | \$ 49,839,895 | \$ 47,969,615 | \$ 40,601,566 | | | \$ 32,726,358 |



**CITY OF PORT ST. LUCIE
 WATER & SEWER OPERATING FUND REVENUES - # 431
 ADOPTED BUDGET - FY 2024**

| | AUDITED | BUDGET | ESTIMATED | ADOPTED | VARIANCE | | PROJECTED |
|--------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|---------------------|---------------|-----------------------|
| | 2022 | 2023 | 2023 | 2024 | \$ | % | 2025 |
| OPERATING REVENUES: | | | | | | | |
| Intergovernmental | \$ 50,741 | \$ - | \$ 151,154 | \$ - | \$ - | - % | \$ - |
| Charges for Services | 96,006,232 | 96,058,084 | 96,911,501 | 98,791,294 | 2,733,210 | 2.85 % | 102,424,203 |
| Total | 96,056,973 | 96,058,084 | 97,062,655 | 98,791,294 | 2,733,210 | 2.85 % | 102,424,203 |
| NON-OPERATING REVENUES: | | | | | | | |
| Miscellaneous Revenues | 1,733,245 | 1,665,029 | 1,759,455 | 1,778,514 | 113,485 | 6.82 % | 1,848,291 |
| Interest Income | (2,391,853) | 470,918 | 834,692 | 991,500 | 520,582 | 110.55 % | 1,001,795 |
| Total | (658,608) | 2,135,947 | 2,594,147 | 2,770,014 | 634,067 | 29.69 % | 2,850,086 |
| NON-REVENUES: | | | | | | | |
| Fund Transfers | 6,831,366 | 11,806,051 | 10,326,747 | 10,006,051 | (1,800,000) | (15.25)% | 6,006,051 |
| Use of Reserves | 19,032,717 | - | - | 7,368,049 | 7,368,049 | - % | 7,875,208 |
| Total | 25,864,083 | 11,806,051 | 10,326,747 | 17,374,100 | 5,568,049 | 47.16 % | 13,881,259 |
| Fund Totals | <u>\$ 121,262,448</u> | <u>\$ 110,000,082</u> | <u>\$ 109,983,549</u> | <u>\$ 118,935,408</u> | <u>\$ 8,935,326</u> | <u>8.12 %</u> | <u>\$ 119,155,548</u> |



**CITY OF PORT ST. LUCIE
 WATER & SEWER OPERATING FUND EXPENDITURE SUMMARY
 ADOPTED BUDGET - FY 2024**

| | 2022 AUDITED | 2023 BUDGET | 2023 ESTIMATED | 2024 ADOPTED | VARIANCE | | 2025 PROJECTED |
|---------------------------------|------------------|------------------|-------------------|------------------|------------------|-----------------|-------------------|
| | | | | | \$ | % | |
| UTILITY ADMINISTRATION | | | | | | | |
| Personnel Services | \$ 1,141,133 | \$ 1,660,065 | \$ 1,877,613 | \$ 1,710,358 | \$ 50,293 | 3.03 % | \$ 1,796,041 |
| Operating Expenses | 942,337 | 2,236,388 | 2,310,030 | 2,316,894 | 80,506 | 3.60 % | 2,488,635 |
| Capital Outlay | - | - | 308,578 | - | - | - % | - |
| Total | 2,083,470 | 3,896,453 | 4,496,221 | 4,027,252 | 130,799 | 3.36 % | 4,284,676 |
| UTILITY CUSTOMER SERVICE | | | | | | | |
| Personnel Services | 1,727,731 | 2,039,660 | 1,828,713 | 2,049,421 | 9,761 | 0.48 % | 2,152,928 |
| Operating Expenses | 388,729 | 242,782 | 164,660 | 303,233 | 60,451 | 24.90 % | 312,330 |
| Total | 2,116,460 | 2,282,442 | 1,993,373 | 2,352,654 | 70,212 | 3.08 % | 2,465,258 |
| UTILITY BILLING | | | | | | | |
| Personnel Services | 364,221 | 499,978 | 417,195 | 477,712 | (22,266) | (4.45)% | 501,335 |
| Operating Expenses | 2,217,807 | 2,541,352 | 1,981,664 | 711,527 | 1,829,825 | (72.00)% | 727,114 |
| Total | 2,582,028 | 3,041,330 | 2,398,859 | 1,189,239 | 1,852,091 | (60.90)% | 1,228,449 |
| UTILITY METER READING | | | | | | | |
| Personnel Services | 659,243 | 695,233 | 687,609 | 732,577 | 37,344 | 5.37 % | 770,157 |
| Operating Expenses | 143,263 | 178,351 | 130,977 | 195,566 | 17,215 | 9.65 % | 199,586 |
| Capital Outlay | - | 96,000 | 96,000 | - | (96,000) | (100.00)% | - |
| Total | 802,506 | 969,584 | 914,586 | 928,143 | (41,441) | (4.27)% | 969,743 |
| UTILITY ENGINEERING | | | | | | | |
| Personnel Services | 1,214,104 | 1,829,423 | 1,585,210 | 1,828,821 | (602) | (0.03)% | 1,916,584 |
| Operating Expenses | 97,008 | 194,435 | 399,150 | 288,358 | 93,923 | 48.31 % | 281,779 |
| Capital Outlay | - | 35,000 | 35,000 | - | (35,000) | (100.00)% | - |
| Total | 1,311,112 | 2,058,858 | 2,019,360 | 2,117,179 | 58,321 | 2.83 % | 2,198,363 |
| UTILITY CIP | | | | | | | |
| Personnel Services | 918,988 | 1,396,844 | 863,093 | 1,161,301 | (235,543) | (16.86)% | 1,220,442 |
| Operating Expenses | 134,003 | 117,951 | 87,323 | 106,372 | (11,579) | (9.82)% | 122,527 |
| Capital Outlay | - | 63,000 | 63,000 | - | (63,000) | (100.00)% | - |
| Total | 1,052,991 | 1,577,795 | 1,013,416 | 1,267,673 | (310,122) | (19.66)% | 1,342,969 |
| UTILITY MAPPING | | | | | | | |
| Personnel Services | 910,749 | 1,206,957 | 1,009,857 | 1,256,486 | 49,529 | 4.10 % | 1,320,616 |
| Operating Expenses | 400,179 | 497,488 | 1,028,460 | 516,251 | 18,763 | 3.77 % | 593,584 |
| Capital Outlay | - | 62,000 | 62,000 | 30,000 | (32,000) | (51.61)% | 30,900 |
| Total | 1,310,928 | 1,766,445 | 2,100,317 | 1,802,737 | 36,292 | 2.05 % | 1,945,100 |



**CITY OF PORT ST. LUCIE
 WATER & SEWER OPERATING FUND EXPENDITURE SUMMARY
 ADOPTED BUDGET - FY 2024**

| | 2022 AUDITED | 2023 BUDGET | 2023 ESTIMATED | 2024 ADOPTED | VARIANCE | | 2025 PROJECTED |
|-------------------------------------|-------------------------|------------------------|---------------------------|-------------------------|------------------|-----------------|---------------------------|
| | | | | | \$ | % | |
| INSPECTORS | | | | | | | |
| Personnel Services | 1,360,626 | 1,606,562 | 1,462,667 | 1,891,233 | 284,671 | 17.72 % | 1,989,011 |
| Operating Expenses | 313,139 | 361,301 | 360,403 | 440,671 | 79,370 | 21.97 % | 458,376 |
| Capital Outlay | - | 148,000 | 148,000 | 68,100 | (79,900) | (53.99)% | 70,853 |
| Total | 1,673,765 | 2,115,863 | 1,971,070 | 2,400,004 | 284,141 | 13.43 % | 2,518,240 |
| LAB-WATER | | | | | | | |
| Personnel Services | 663,719 | 748,927 | 678,858 | 783,814 | 34,887 | 4.66 % | 824,472 |
| Operating Expenses | 170,657 | 186,514 | 156,665 | 195,430 | 8,916 | 4.78 % | 205,091 |
| Capital Outlay | - | 38,500 | 38,500 | - | (38,500) | (100.00)% | - |
| Total | 834,376 | 973,941 | 874,023 | 979,244 | 5,303 | 0.54 % | 1,029,563 |
| WATER PLANT OPER-PRINEVILLE | | | | | | | |
| Personnel Services | 1,243,436 | 1,272,443 | 1,219,153 | 1,428,700 | 156,257 | 12.28 % | 1,506,222 |
| Operating Expenses | 3,745,854 | 3,349,998 | 4,127,353 | 4,478,023 | 1,128,025 | 33.67 % | 4,611,689 |
| Capital Outlay | - | 18,000 | 18,000 | 18,000 | - | - % | 18,540 |
| Total | 4,989,290 | 4,640,441 | 5,364,506 | 5,924,723 | 1,284,282 | 27.68 % | 6,136,451 |
| CROSS CONNECTION/FLUSHING | | | | | | | |
| Personnel Services | 762,386 | 816,204 | 863,279 | 951,149 | 134,945 | 16.53 % | 1,001,341 |
| Operating Expenses | 159,334 | 127,199 | 143,405 | 175,079 | 47,880 | 37.64 % | 164,623 |
| Capital Outlay | - | 45,000 | 45,000 | 121,806 | 76,806 | 170.68 % | 91,598 |
| Total | 921,720 | 988,403 | 1,051,684 | 1,248,034 | 259,631 | 26.27 % | 1,257,562 |
| JEA WATER TREATMENT FACILITY | | | | | | | |
| Personnel Services | 907,011 | 906,318 | 941,789 | 1,023,939 | 117,621 | 12.98 % | 1,077,489 |
| Operating Expenses | 3,830,494 | 3,522,416 | 3,988,475 | 4,273,412 | 750,996 | 21.32 % | 4,401,675 |
| Capital Outlay | - | 20,000 | 20,000 | 20,000 | - | - % | 20,600 |
| Total | 4,737,505 | 4,448,734 | 4,950,264 | 5,317,351 | 868,617 | 19.53 % | 5,499,764 |
| MCCARTY RANCH WATER PLANT | | | | | | | |
| Operating Expenses | 355,504 | 589,040 | 160,494 | 612,003 | 22,963 | 3.90 % | 630,380 |
| Capital Outlay | - | 104,000 | 104,000 | - | (104,000) | (100.00)% | - |
| Total | 355,504 | 693,040 | 264,494 | 612,003 | (81,037) | (11.69)% | 630,380 |
| WATER DISTR-PREVENTIVE MAINT | | | | | | | |
| Personnel Services | 1,703,686 | 1,960,026 | 1,847,938 | 2,132,354 | 172,328 | 8.79 % | 2,174,408 |
| Operating Expenses | 443,051 | 351,889 | 704,888 | 575,933 | 224,044 | 63.67 % | 584,217 |
| Capital Outlay | - | 316,750 | 469,421 | 230,300 | (86,450) | (27.29)% | 159,002 |
| Total | 2,146,737 | 2,628,665 | 3,022,247 | 2,938,587 | 309,922 | 11.79 % | 2,917,627 |



**CITY OF PORT ST. LUCIE
 WATER & SEWER OPERATING FUND EXPENDITURE SUMMARY
 ADOPTED BUDGET - FY 2024**

| | 2022 AUDITED | 2023 BUDGET | 2023 ESTIMATED | 2024 ADOPTED | VARIANCE | | 2025 PROJECTED |
|--|------------------|------------------|-------------------|------------------|----------------|----------------|-------------------|
| | | | | | \$ | % | |
| UTILITY WAREHOUSE | | | | | | | |
| Personnel Services | 678,814 | 782,358 | 793,777 | 979,813 | 197,455 | 25.24 % | 1,030,293 |
| Operating Expenses | 92,951 | 58,839 | 112,258 | 77,904 | 19,065 | 32.40 % | 77,549 |
| Capital Outlay | - | - | - | 40,000 | 40,000 | - % | 41,200 |
| Total | 771,765 | 841,197 | 906,035 | 1,097,717 | 256,520 | 30.49 % | 1,149,042 |
| PLANT & FIELD MAINTENANCE | | | | | | | |
| Personnel Services | 687,452 | 732,942 | 719,381 | 773,587 | 40,645 | 5.55 % | 814,008 |
| Operating Expenses | 332,707 | 255,016 | 338,003 | 283,789 | 28,773 | 11.28 % | 297,121 |
| Capital Outlay | - | - | 48,801 | - | - | - % | - |
| Total | 1,020,159 | 987,958 | 1,106,185 | 1,057,376 | 69,418 | 7.03 % | 1,111,129 |
| UTILITY-INFLOW & INFILTRATION | | | | | | | |
| Personnel Services | 520,027 | 588,331 | 503,638 | 660,158 | 71,827 | 12.21 % | 694,717 |
| Operating Expenses | 140,558 | 157,885 | 145,244 | 155,113 | (2,772) | (1.76)% | 160,042 |
| Capital Outlay | - | - | 232,024 | - | - | - % | - |
| Total | 660,585 | 746,216 | 880,906 | 815,271 | 69,055 | 9.25 % | 854,759 |
| + | | | | | | | |
| UTILITY-LIFTSTATIONS | | | | | | | |
| Personnel Services | 420,457 | 542,736 | 453,858 | 597,668 | 54,932 | 10.12 % | 631,009 |
| Operating Expenses | 1,035,098 | 1,059,050 | 1,115,253 | 1,415,193 | 356,143 | 33.63 % | 1,456,330 |
| Capital Outlay | - | 12,000 | 575,020 | 180,000 | 168,000 | 400.00 % | 181,800 |
| Total | 1,455,555 | 1,613,786 | 2,144,131 | 2,192,861 | 579,075 | 35.88 % | 2,269,139 |
| TELEMETRY AND INSTRUMENTATION | | | | | | | |
| Personnel Services | 2,301,458 | 2,987,065 | 2,210,205 | 3,115,356 | 128,291 | 4.29 % | 3,276,184 |
| Operating Expenses | 560,341 | 727,385 | 451,694 | 686,593 | (40,792) | (5.61)% | 708,833 |
| Capital Outlay | - | 134,000 | 327,245 | 217,000 | 83,000 | 61.94 % | 238,960 |
| Total | 2,861,799 | 3,848,450 | 2,989,144 | 4,018,949 | 170,499 | 4.43 % | 4,223,977 |
| WESTPORT WASTEWATER PLANT | | | | | | | |
| Personnel Services | 833,661 | 859,355 | 959,412 | 889,444 | 30,089 | 3.50 % | 935,822 |
| Operating Expenses | 1,987,538 | 2,093,119 | 2,388,485 | 2,460,740 | 367,621 | 17.56 % | 2,541,672 |
| Capital Outlay | - | 16,000 | 16,000 | - | (16,000) | (100.00)% | 16,480 |
| Total | 2,821,199 | 2,968,474 | 3,363,897 | 3,350,184 | 381,710 | 12.86 % | 3,493,974 |
| GLADES WASTEWATER TREATMENT PL | | | | | | | |
| Personnel Services | 880,771 | 1,009,284 | 987,684 | 1,041,933 | 32,649 | 3.23 % | 1,096,209 |
| Operating Expenses | 240,996 | 285,000 | 119,167 | 357,046 | 72,046 | 25.28 % | 367,757 |
| Capital Outlay | - | 65,000 | 65,000 | - | (65,000) | (100.00)% | 51,500 |
| Total | 1,121,767 | 1,359,284 | 1,171,851 | 1,398,979 | 39,695 | 2.92 % | 1,515,466 |

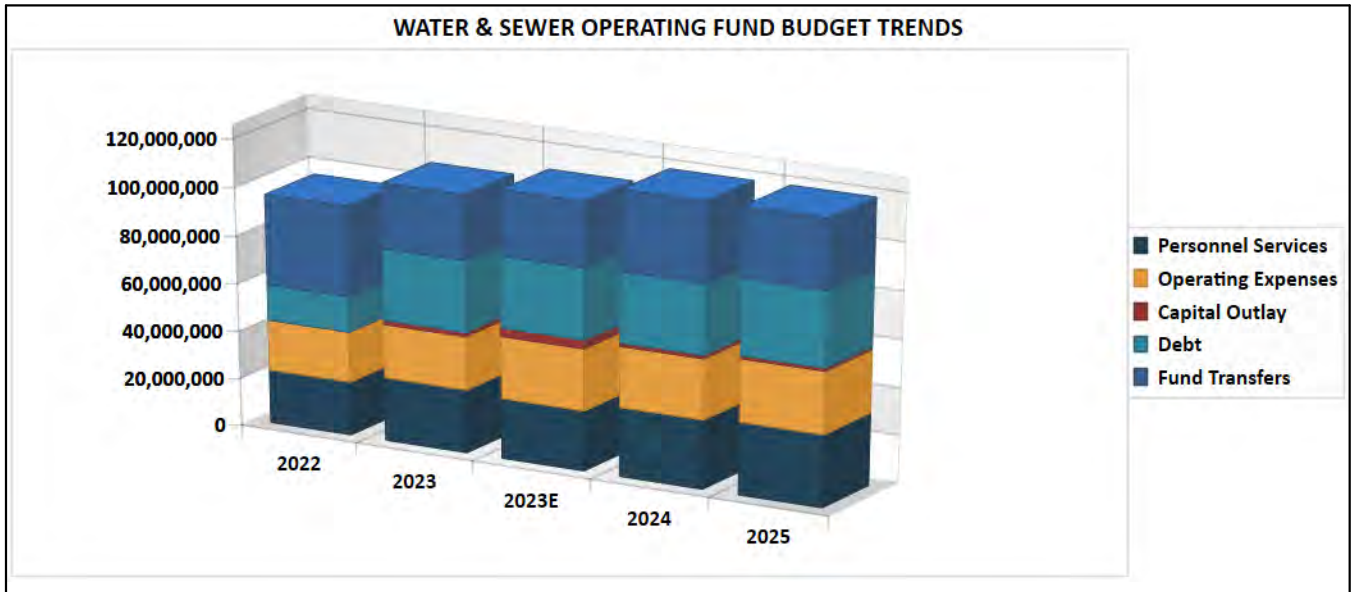


**CITY OF PORT ST. LUCIE
 WATER & SEWER OPERATING FUND EXPENDITURE SUMMARY
 ADOPTED BUDGET - FY 2024**

| | 2022 AUDITED | 2023 BUDGET | 2023 ESTIMATED | 2024 ADOPTED | VARIANCE | | 2025 PROJECTED |
|---|----------------------|----------------------|----------------------|----------------------|--------------------|------------------|----------------------|
| | | | | | \$ | % | |
| SEWER-FIELD OPERATION | | | | | | | |
| Operating Expenses | 2,346,759 | 2,516,034 | 3,636,985 | 2,990,380 | 474,346 | 18.85 % | 3,080,233 |
| Capital Outlay | - | 235,000 | 235,000 | 257,000 | 22,000 | 9.36 % | 264,710 |
| Total | 2,346,759 | 2,751,034 | 3,871,985 | 3,247,380 | 496,346 | 18.04 % | 3,344,943 |
| WASTEWATER-PREVENTIVE MAINT | | | | | | | |
| Personnel Services | 2,072,099 | 1,969,332 | 2,919,730 | 3,111,334 | 1,142,002 | 57.99 % | 3,271,474 |
| Operating Expenses | 913,601 | 585,495 | 1,805,585 | 1,673,934 | 1,088,439 | 185.90 % | 1,701,779 |
| Capital Outlay | - | 130,000 | 276,053 | 274,000 | 144,000 | 110.77 % | 44,290 |
| Total | 2,985,700 | 2,684,827 | 5,001,368 | 5,059,268 | 2,374,441 | 88.44 % | 5,017,543 |
| WSTWTR FACILITES MAINT. | | | | | | | |
| Personnel Services | 503,223 | 519,249 | 527,018 | 559,407 | 40,158 | 7.73 % | 588,575 |
| Operating Expenses | 147,865 | 186,391 | 157,559 | 198,745 | 12,354 | 6.63 % | 196,989 |
| Capital Outlay | - | 220,000 | 385,401 | - | (220,000) | (100.00)% | 10,300 |
| Total | 651,088 | 925,640 | 1,069,978 | 758,152 | (167,488) | (18.09)% | 795,864 |
| NON-DEPARTMENTAL | | | | | | | |
| Debt | 14,953,421 | 29,918,415 | 29,918,415 | 29,612,118 | (306,297) | (1.02) | 31,695,575 |
| Contingencies | - | 2,277,293 | - | - | 2,277,293 | (100.00) | - |
| Fund Transfers | 37,502,780 | 26,995,514 | 26,995,514 | 33,222,330 | 6,226,816 | 23.07 | 29,259,992 |
| Total | 52,456,201 | 59,191,222 | 56,913,929 | 62,834,448 | 3,643,226 | 6.16 % | 60,955,567 |
| Personnel Services | 22,479,833 | 26,629,292 | 25,357,677 | 29,156,565 | 2,527,273 | 9.49 % | 30,589,337 |
| Operating Expenses | 21,139,773 | 22,421,318 | 26,014,180 | 25,488,189 | 3,066,871 | 13.68 % | 26,369,911 |
| Capital Outlay | - | 1,758,250 | 3,568,043 | 1,456,206 | (302,044) | (17.18)% | 1,240,733 |
| Debt | 14,953,421 | 29,918,415 | 29,918,415 | 29,612,118 | (306,297) | (1.02)% | 31,695,575 |
| Contingencies | - | 2,277,293 | - | - | 2,277,293 | (100.00)% | - |
| Fund Transfers | 37,502,780 | 26,995,514 | 26,995,514 | 33,222,330 | 6,226,816 | 23.07 % | 29,259,992 |
| WATER & SEWER OPERATING FUND TOTAL | \$ 96,075,807 | \$110,000,082 | \$111,853,829 | \$118,935,408 | \$8,935,326 | 8.12 % | \$119,155,548 |



**CITY OF PORT ST. LUCIE
 WATER & SEWER OPERATING FUND - 431
 DEPARTMENTAL BUDGET SUMMARY**



| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|-----------------------------|-------------------------|------------------------|---------------------------|-------------------------|------------------|---------------|---------------------------|
| | | | | | \$ | % | |
| EXPENDITURE SUMMARY: | | | | | | | |
| Personnel Services | \$ 22,479,833 | \$ 26,629,292 | \$ 25,357,677 | \$ 29,156,565 | 2,527,273 | 9.49 % | \$ 30,589,337 |
| Operating Expenses | 21,139,773 | 22,421,318 | 26,014,180 | 25,488,189 | 3,066,871 | 13.68 % | 26,369,911 |
| Capital Outlay | - | 1,758,250 | 3,568,043 | 1,456,206 | (302,044) | (17.18)% | 1,240,733 |
| Debt | 14,953,421 | 29,918,415 | 29,918,415 | 29,612,118 | (306,297) | (1.02)% | 31,695,575 |
| Contingencies | - | 2,277,293 | - | - | 2,277,293 | (100.00)% | - |
| Fund Transfers | 37,502,780 | 26,995,514 | 26,995,514 | 33,222,330 | 6,226,816 | 23.07 % | 29,259,992 |
| Total | \$ 96,075,807 | \$ 110,000,082 | \$ 111,853,829 | \$118,935,408 | 8,935,326 | 8.12 % | \$ 119,155,548 |

STAFFING SUMMARY:

| | | | | |
|-----------------------|--------|--------|--------|--------|
| Full Time Equivalents | 279.00 | 292.00 | 292.00 | 311.20 |
|-----------------------|--------|--------|--------|--------|



**CITY OF PORT ST. LUCIE
 UTILITY SYSTEMS FUND - 2023-24 ADOPTED
 LONG RANGE PLAN**

A 1.5% rate increase is adopted for both water and sewer for FY 2023-24.

Personnel Services contains the assumption of pay raises for all employees as well as an assumption of increased employee contributions towards their medical insurance.

| | AUDITED 2019-20 | AUDITED 2020-21 | AUDITED 2021-22 | ESTIMATED 2022-23 | ADOPTED 2023-24 | Growth % | | PROJECTED 2024-25 | PROJECTED 2025-26 | PROJECTED 2026-27 | PROJECTED 2027-28 | PROJECTED 2028-29 | | | | |
|---|---------------------|---------------------|---------------------|----------------------|--------------------|-------------|--------|----------------------|----------------------|----------------------|----------------------|----------------------|------|---------------|------|---------------|
| BEGINNING DESIGNATED RESERVES | - | \$ - | \$ 55,538,476 | \$ 49,839,895 | \$ 47,969,615 | | | \$ 40,601,566 | \$ 32,726,358 | \$ 25,224,251 | \$ 18,247,422 | \$ 14,824,388 | | | | |
| REVENUES & SOURCES: | | | | | | | | | | | | | | | | |
| Water-Operating | \$37,535,669 | \$39,555,773 | \$43,074,754 | \$42,023,690 | \$44,500,659 | 3.3% | 3.3% | 45,969,181 | 3.0% | \$ 47,348,256 | 3.0% | \$ 48,768,704 | 3.0% | \$ 50,231,765 | 3.0% | \$ 51,738,718 |
| Sewer-Operating | 42,172,281 | 44,992,160 | 48,786,665 | 50,391,528 | 52,048,000 | 3.3% | 3.0% | 53,609,440 | 3.0% | 55,217,723 | 3.0% | 56,874,255 | 3.0% | 58,580,483 | 3.0% | 60,337,897 |
| 6% Surcharge | 343,460 | 360,871 | 425,407 | 490,845 | 420,000 | -14.4% | -5.0% | 399,000 | 2.0% | 406,980 | 2.0% | 415,120 | 2.0% | 423,422 | 2.0% | 431,890 |
| Guaranteed Revenue | 57,275 | (202) | 54,779 | 276,347 | 150,000 | -45.7% | 0.0% | 150,000 | 1.0% | 151,500 | 1.0% | 153,015 | 1.0% | 154,545 | 1.0% | 156,090 |
| Interest Income | 429,398 | 5,722 | (2,391,853) | 834,692 | 991,500 | N/A | 1.0% | 1,001,795 | 1.0% | 1,011,813 | 1.0% | 1,021,931 | 1.0% | 1,032,150 | 1.0% | 1,042,472 |
| Other/Misc. | 3,212,006 | 4,910,835 | 5,448,614 | 5,959,700 | 3,451,149 | -42.1% | | 4,144,873 | 2.0% | 4,227,770 | 2.0% | 4,312,325 | 2.0% | 4,398,572 | 2.0% | 4,486,543 |
| Capital Contribution | 15,511,211 | 15,594,407 | 19,032,717 | 0 | 0 | | | 0 | | 0 | | 0 | | 0 | | 0 |
| Use of Reserves | 0 | 0 | 0 | 0 | 7,368,049 | | | 7,875,208 | | 7,502,107 | | 7,808,369 | | 3,423,034 | | 1,839,549 |
| Fund Transfers | 6,045,512 | 6,036,364 | 6,831,366 | 10,006,747 | 10,006,051 | | | 6,006,051 | | 6,006,051 | | 6,500,000 | | 6,500,000 | | 6,500,000 |
| TOTAL | 105,306,812 | 111,455,930 | 121,262,448 | 109,983,549 | 118,935,408 | | | 119,155,548 | 121,872,200 | 125,853,719 | 124,743,971 | 126,533,159 | | | | |
| EXPENDITURES: | | | | | | | | | | | | | | | | |
| Personnel Services | 21,455,515 | 21,242,554 | 22,479,833 | 25,357,677 | 29,156,565 | 15.0% | 4.9% | 30,589,337 | 5.0% | 32,118,804 | 4.0% | 33,403,556 | 4.0% | 34,739,698 | 4.0% | 36,129,286 |
| Operating Expenses | 15,742,792 | 16,146,753 | 21,139,773 | 26,014,180 | 25,488,189 | -2.0% | 3.5% | 26,369,911 | 3.5% | 27,128,783 | 3.5% | 28,002,642 | 3.5% | 28,355,455 | 3.5% | 28,687,331 |
| Capital Outlay | 0 | 0 | 0 | 3,568,043 | 1,456,206 | -59.2% | -14.8% | 1,240,733 | -14.8% | 1,250,000 | 1% | 1,259,336 | 1.4% | 1,276,967 | 1.4% | 1,294,845 |
| Debt Services | 14,754,740 | 14,515,375 | 14,953,421 | 29,918,415 | 29,612,118 | -1.0% | 7.0% | 31,695,576 | 1.0% | 32,012,532 | 1.0% | 32,332,657 | 1.0% | 32,655,984 | 1.0% | 32,982,544 |
| Internal Charges | 4,067,351 | 4,207,157 | 4,291,300 | 4,377,126 | 4,598,023 | 5.0% | 11.0% | 5,104,469 | 2.0% | 5,206,558 | 2.0% | 5,310,689 | 2.0% | 5,416,903 | 2.0% | 5,525,241 |
| Reserves | 0 | 0 | 0 | 0 | 0 | | | 0 | | 0 | | 0 | | - | | - |
| Fund Transfer to fund 448 (CIP) | 5,000,000 | 4,000,000 | 19,074,920 | 6,000,000 | 10,000,000 | 66.7% | -50.0% | 5,000,000 | | 5,000,000 | | 5,000,000 | | 5,000,000 | | 5,000,000 |
| Fund Transfers | 8,240,000 | 9,502,200 | 14,136,560 | 16,618,388 | 18,624,307 | 12.1% | | 19,155,523 | | 19,155,523 | | 19,713,299 | | 17,298,964 | | 16,913,912 |
| TOTAL | 69,260,397 | 69,614,039 | 96,075,807 | 111,853,829 | 118,935,408 | | | 119,155,548 | 121,872,200 | 125,022,179 | 124,743,971 | 126,533,159 | | | | |
| SURPLUS <DEFICIT> | \$36,046,415 | \$41,841,891 | \$25,186,641 | (\$1,870,280) | \$0 | | | (\$0) | \$0 | \$831,540 | \$0 | \$0 | | | | |
| Non-Cash Expense - Depreciation (Non-budgeted, not funded) | 27,403,136 | 27,718,444 | 30,885,222 | - | - | | | - | | - | | - | | | | |
| SURPLUS <DEFICIT> | 8,643,279 | 14,123,447 | (5,698,581) | (1,870,280) | | | | | | | | | | | | |
| Designated Reserve - Financial Policy - 17% | | 6,356,182 | 7,415,333 | 8,733,216 | 9,289,608 | | | 9,683,072 | 10,072,090 | 10,439,054 | 10,726,176 | 11,018,825 | | | | |
| Designated | \$ - | \$ - | \$ 7,415,333 | \$ 8,733,216 | \$ 9,289,608 | | | \$ 9,683,072 | \$ 10,072,090 | \$ 10,439,054 | \$ 10,726,176 | \$ 11,018,825 | | | | |
| Undesignated | - | - | 42,424,562 | 39,236,400 | 38,680,007 | | | 30,918,494 | 22,654,268 | 15,616,738 | 7,521,246 | 3,805,563 | | | | |
| Use of Reserves | - | - | - | - | (7,368,049) | | | (7,875,208) | (7,502,107) | (7,808,369) | (3,423,034) | (1,839,549) | | | | |
| Total Reserves | \$ - | \$ - | \$ 49,839,895 | \$ 47,969,615 | \$ 40,601,566 | | | \$ 32,726,358 | \$ 25,224,251 | \$ 18,247,422 | \$ 14,824,388 | \$ 12,984,839 | | | | |

An Interfund Transfer is made annually to the #438 Replacement Fund from the #431 Operating Fund. (The #438 Fund is used for well rehabilitation, backflow preventers, emergency repairs and improvements other than buildings).

Note: The Utility Bond ordinances enacted by the City require the adoption of rates necessary to provide net revenues equal to 100% of the annual debt service requirement.



**CITY OF PORT ST. LUCIE
 UTILITY SYSTEMS OPERATING FUND #431 - CAPITAL OUTLAY
 ADOPTED BUDGET - FY 2023-24**

** ADOPTED **
 FY 2023-24

| | | |
|--------------------------------|--|--------------------------------------|
| 1360 | <u>MAPPING</u> Hardware Replacements, Dell PowerEdge | 30,000 |
| | Subtotal | \$ 30,000 |
| 1375 | <u>INSPECTIONS</u> F-150 for Utility Locator position Locate Equipment | 43,000 25,100 |
| | Subtotal | \$ 68,100 |
| 3310 | <u>WATER FACILITIES</u> Meters, Motor, Pumps, and Valves | 18,000 |
| | Subtotal | \$ 18,000 |
| 3311 | <u>CROSS CONNECTION</u> F-250 Utility Truck for New Cross Connection Tech Valve Operator | 77,000 44,806 |
| | Subtotal | \$ 121,806 |
| 3312 | <u>JEA WATER TREATMENT FACILITY</u> Miscellaneous machinery / equipment | 20,000 |
| | Subtotal | \$ 20,000 |
| 3316 | <u>WATER-FIELD PM</u> Replace Light Tower Insert Valve Equipment F150 replacing UWD2000 F-250 for New Field Tech Trainee | 14,000 96,300 43,000 77,000 |
| | Subtotal | \$ 230,300 |
| 3345 | <u>WAREHOUSE</u> Stand up forklift for new warehouse | 40,000 |
| | Subtotal | \$ 40,000 |
| 3380 | <u>LIFT STATIONS</u> Replace F150 (Unit - UIL7531) (4) Fans for Lift stations F-250 for New Field Tech Trainee | 43,000 60,000 77,000 |
| | Subtotal | \$ 180,000 |
| 3390 | <u>TELEMETRY & INSTRUMENTATION</u> Ford Escape for the New SCADA Technician Servers, firewall Core traffic switch | 32,000 150,000 35,000 |
| | Subtotal | \$ 217,000 |
| 3515 | <u>WESTPORT WWTP</u> Septic Tank Installations Grinder Pump Installations | 225,000 32,000 |
| | Subtotal | \$ 257,000 |
| 3516 | <u>WASTEWATER COLLECTION - PREVENTIVE MAINTENANCE</u> (3) F-250s for New Field Tech Trainees Replace F150 (Unit - UM-9903) | 231,000 43,000 |
| | Subtotal | \$ 274,000 |
| UTILITY FUND Subtotal REQUESTS | | Total |
| | | \$ 1,456,206 |



CITY OF PORT ST. LUCIE UTILITY SYSTEMS
RENEWAL & REPLACEMENT FUND - FUND #438
ADOPTED BUDGET - FY 2023-24

2023-2024 2024-2025 2025-2026 2026-2027 2027-2028
ADOPTED PROJECTED PROJECTED PROJECTED PROJECTED

REVENUES:

| | | | | | |
|----------------------------------|---------------|---------------|---------------|---------------|---------------|
| Cash Carryforward | \$ 1,663,443 | \$ 2,057,246 | \$ 1,125,260 | \$ 1,600,170 | \$ 2,684,728 |
| Interest Income | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Transfer from 431 Operating Fund | 10,624,307 | 11,155,523 | 11,713,299 | 12,298,964 | 12,913,912 |
| Totals | \$ 12,387,750 | \$ 13,312,769 | \$ 12,938,559 | \$ 13,999,134 | \$ 15,698,640 |

EXPENDITURES:

MAPPING - 1360

| | | | | | |
|--|---------|---------|---------|---------|---------|
| UIS file storage member hardware | 35,000 | | 35,000 | 35,000 | 35,000 |
| Miscellaneous GPS Hardware | 20,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| Miscellaneous Network Hardware | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Backup Storage Expansion | | 20,000 | 40,000 | 40,000 | 40,000 |
| Rack Battery Backup Controller Replacement | | 9,000 | 9,000 | 9,000 | 9,000 |
| Replication storage member hardware | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 |
| Totals | 110,000 | 114,000 | 169,000 | 169,000 | 169,000 |

WATER FACILITIES -3310

| | | | | | |
|--|---------|---------|---------|---------|---------|
| Miscellaneous Emergency Repairs | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Re-coat Chemical containment pads | | 50,000 | | | |
| Lime Plant Filter Piping & Valve Replacement | | 150,000 | 150,000 | 150,000 | 150,000 |
| SP, MP, WP Roof Repair | 25,000 | | | | |
| Prineville Injection Well MIT | | 75,000 | | | |
| Plant and Re-Pump Station Meter Repairs | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Well Meter Repairs/Replacement | 10,000 | 10,000 | 10,000 | | |
| Security Camera upgrade | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Rebuild Backwash Pump | | | 75,000 | 75,000 | 75,000 |
| Rebuild A-1, A-2, A-3 | | 75,000 | 75,000 | 30,000 | 30,000 |
| Rebuild HPP's 1,2,3,4,5 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 |
| HPP Seal Replacement's | 25,000 | 25,000 | 25,000 | | |
| Lime Plant Transfer Pump Repair/Replacement | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 |
| MP, SP and WP High Service Pump Replacement | 60,000 | 60,000 | 60,000 | 50,000 | 50,000 |
| Well house Roof Replacements | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| R & R Slaker Gear Box | | 25,000 | 25,000 | 25,000 | 25,000 |
| Surficial Well Rehabilitations | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| Floridan Well Rehabs (RO Well 6 SAD 2 Funds) | 100,000 | 100,000 | 75,000 | | |
| Chemical pump replacement | 30,000 | 30,000 | 30,000 | 25,000 | 25,000 |
| Replace P04 & Antiscalant Bulk Tanks | 50,000 | 50,000 | | | |
| Lime Silo Level Indicators | 15,000 | 15,000 | 25,000 | 25,000 | 25,000 |
| Lime Plant Filter Media Replacement | | 200,000 | 100,000 | 100,000 | 100,000 |
| Rebuild HS Pumps - Review with staff | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Replace Micron Filter Valves(2 per year) | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| Repaint Westport, Southport & Midport Storage Tank | 50,000 | | | 50,000 | 50,000 |
| Chlorine Regulators | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Silo safet | | 10,000 | 10,000 | 10,000 | 10,000 |



CITY OF PORT ST. LUCIE UTILITY SYSTEMS
RENEWAL & REPLACEMENT FUND - FUND #438
ADOPTED BUDGET - FY 2023-24

| | 2023-2024 ADOPTED | 2024-2025 PROJECTED | 2025-2026 PROJECTED | 2026-2027 PROJECTED | 2027-2028 PROJECTED |
|--|----------------------|------------------------|------------------------|------------------------|------------------------|
| NP, MP, SP, WP, & Well Fence Repairs | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| RO Plnt Tranfer Pump Repair/Replacement | 40,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Blend Basin VFD Replacement | 25,000 | 25,000 | | | |
| Media Replacement for Scrubbers/Degassifiers | | 20,000 | 20,000 | 20,000 | 20,000 |
| Lime Plant Accelator Gearbox Replacement | | 15,000 | 15,000 | 15,000 | 15,000 |
| Convert 12" to 16" Distribution for Lime Plant | 200,000 | | | | |
| Replace Trains 1 & 2 Membranes | | | | 600,000 | |
| Lime Plant Well Driveway Repairs | 15,000 | 20,000 | | | |
| Lime Plant Thickener | 20,000 | | | | |
| Totals | 1,100,000 | 1,440,000 | 1,180,000 | 1,660,000 | 1,060,000 |

CROSS CONNECTION - FLUSHING - 3311

| | | | | | |
|---|----------------|----------------|----------------|----------------|----------------|
| Rehabbing City's Backflow Preventers | 16,000 | 16,000 | 16,000 | 16,000 | 16,000 |
| New Const. Commercial Meter and Backflow installs | 95,000 | 85,000 | 85,000 | 85,000 | 85,000 |
| Rehabbing Large Radio Read Meters | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Miscellaneous Supplies | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Totals | 161,000 | 151,000 | 151,000 | 151,000 | 151,000 |

JAMES E. ANDERSON RO WTP - 3312

| | | | | | |
|--|---------|---------|---------|---------|---------|
| RO Well Misc. Immediate Repairs | 30,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| RO Well Motor, Pump, VFD & Actuator/Valve | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| RO Well Rehabilitations (2) | | 250,000 | 250,000 | 125,000 | 125,000 |
| JEA RO WTP Ammonia / Chlorine System | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| JEA RO WTP Catwalk & Safety Ladder Installations | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| JEA RO WTP Chemical Bulk Storage Overhang Repair | 25,000 | | | | |
| JEA RO WTP Chemical Containment Recoating | 65,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| JEA RO WTP Chemical Feed Pumps | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| JEA RO WTP Chemical Rooms Floor Recoating | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| JEA RO WTP DIW MIT (Due - 02/2024) | 50,000 | | | | |
| JEA RO WTP Degasifer / Scrubber System | 110,000 | 110,000 | 110,000 | 110,000 | 110,000 |
| JEA RO WTP ERD (Energy Recovery Device) | | 325,000 | 325,000 | 150,000 | 150,000 |
| JEA RO WTP Electrical Audit Upgrades | 50,000 | | | | |
| JEA RO WTP HVAC & Exhaust Fan Units | | 25,000 | 25,000 | 25,000 | 25,000 |
| JEA RO WTP High Service Pump Manifold | 185,000 | | | | |
| JEA RO WTP Misc. Immediate Repairs | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 |
| JEA RO WTP Motor, Pump, VFD & Actuator/Valve | | 50,000 | 50,000 | 50,000 | 50,000 |
| JEA RO WTP PLC Upgrade | | 200,000 | | | |
| JEA RO WTP Painting (Buildings, Ground Storage Tanks & Piping) | 75,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| JEA RO WTP Security System Upgrades | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| RL Repump Electrical Audit Upgrades | 25,000 | | | | |
| RL Repump HVAC & Exhaust Fan Units | 10,000 | | | | |
| RL Repump Misc. Immediate Repairs | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| RL Repump Motor, Pump, VFD & Actuator/Valve | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |



CITY OF PORT ST. LUCIE UTILITY SYSTEMS
RENEWAL & REPLACEMENT FUND - FUND #438
ADOPTED BUDGET - FY 2023-24

| | 2023-2024 ADOPTED | 2024-2025 PROJECTED | 2025-2026 PROJECTED | 2026-2027 PROJECTED | 2027-2028 PROJECTED |
|---|----------------------|------------------------|------------------------|------------------------|------------------------|
| RL Repump Painting (Building, Ground Storage Tank & Piping) | | 75,000 | 75,000 | 75,000 | 75,000 |
| RL Repump Security System Upgrades | | 25,000 | 25,000 | 25,000 | 25,000 |
| SWWBPS Misc.Immediate Repairs | | 20,000 | 20,000 | 20,000 | 20,000 |
| SWWBPS Motor, Pump, VFD & Actuator/Valve | | 15,000 | 15,000 | 15,000 | 15,000 |
| SWWBPS Painting (Building & Piping) | | 25,000 | 25,000 | 25,000 | 25,000 |
| SWWBPS Security System Upgrades | | 20,000 | 20,000 | 20,000 | 20,000 |
| Totals | 995,000 | 1,685,000 | 1,485,000 | 1,185,000 | 1,185,000 |

McCARTY RANCH - 3314

| | | | | | |
|--|----------------|----------------|----------------|----------------|----------------|
| Ditch cleaning | | 15,000 | 15,000 | 15,000 | 15,000 |
| Control Structure by Houses to C24 | | 100,000 | | | |
| POA Western Pump Station | | 250,000 | | | |
| POA Eastern Pump Station | | | 250,000 | | |
| POA Western Pump Station Piping | 600,000 | | | | |
| Convert to Electric Motors (2 per year) | | 60,000 | 60,000 | | |
| Culvert replacement at McCarty Extension | 25,000 | | | | |
| Pepper tree removal | | 25,000 | 25,000 | 25,000 | 25,000 |
| Major Berm Repairs | | 50,000 | 50,000 | 50,000 | 50,000 |
| Misc Repairs | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Totals | 645,000 | 520,000 | 420,000 | 110,000 | 110,000 |

WATER DISTRIBUTION - P.M. - 3316

| | | | | | |
|---------------------------------|------------------|------------------|------------------|------------------|------------------|
| Line Break Repairs | 85,000 | 85,000 | 85,000 | 85,000 | 85,000 |
| Misc. Supplies \$106,000/mth | 1,100,000 | 1,349,465 | 1,389,949 | 1,431,647 | 1,474,597 |
| Water Main Deflections | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| Painting of the River Crossings | | | | 10,000 | 10,000 |
| Totals | 1,215,000 | 1,464,465 | 1,504,949 | 1,556,647 | 1,599,597 |

INFLOW & INFILTRATION - 3370

| | | | | | |
|---|----------------|----------------|----------------|----------------|----------------|
| Gravity Sewer Main Line Repairs | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Gravity Sewer Manhole Replacements & Rehabs | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 |
| Gravity Sewer Cured In Place Pipe (CIPP) Lining | 100,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Infrastructure - Point Repairs & Training | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Totals | 285,000 | 235,000 | 235,000 | 235,000 | 235,000 |

LIFT STATIONS-3380

| | | | | | |
|--|----------------|----------------|----------------|----------------|----------------|
| Lift Station Pump and Panel Upgrades (Torino & Gatlin) | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Lift Station Pump Repairs | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| Spare Lift Station Pumps | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| Spare Parts & Impellers | 100,000 | 75,000 | 75,000 | 75,000 | 75,000 |
| Lift Station Beautification | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| SCADA for Lift Stations | 75,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Misc. Inventory Supplies | 100,000 | 103,000 | 106,090 | 109,273 | 112,551 |
| Totals | 825,000 | 778,000 | 781,090 | 784,273 | 787,551 |



CITY OF PORT ST. LUCIE UTILITY SYSTEMS
RENEWAL & REPLACEMENT FUND - FUND #438
ADOPTED BUDGET - FY 2023-24

2023-2024 2024-2025 2025-2026 2026-2027 2027-2028
 ADOPTED PROJECTED PROJECTED PROJECTED PROJECTED

WEST PORT WWTP -3512

| | | | | | |
|--|--------|--------|--------|--------|--------|
| Miscellaneous Emergency Equipment | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 |
| Rehab Clarifier #3 Structure | | 50,000 | 50,000 | 50,000 | 50,000 |
| Anoxic Mixers - Repair / Replace(11) | 16,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| Paint WP, SPBS Buildings and Tanks | | 25,000 | 25,000 | 25,000 | 25,000 |
| Sludge Polymer Feed Pump - Repair / Replace (2) | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Aeration Recirculation Pump - Repair / Replace (6) | 20,000 | 20,000 | 10,000 | 10,000 | 10,000 |
| Vertical Turbine Pumps & Motors (IW,FD, Reuse)- Repair / Replace (14) | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 |
| Clarifier Drives - Repair / Replace (3) | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| RAS and WAS pumps - Repair / Replace (5) | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Reuse Air Compressor components - Repair / Replace (2) | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 |
| Repair / Replace | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 |
| Chlorinator Assembly and rotometers Replacement | | 10,000 | 10,000 | 10,000 | 10,000 |
| Plant Water System Equipment & Components - Repair / Replace | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| I.W. System Electrical & Instrumentation components - Repair / Replace | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 |
| Slide Gate - Repair / Replace (33) | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Cameras and IT Equipment - Repair / Replace | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Valves (WP, SP, SPBS, Reuse Ponds Repair / Replace | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Dewatering Centrifuge Repairs (2) | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Sludge Blower components Repair / Replace (3) | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 |
| Sludge Feed Pump and Grinder components - Repair / Replace(2) | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| Aeration Drive Mixers and Motors - Repair / Replace (9) | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Anoxic Covers - Inspect / Repair | | | | 20,000 | 20,000 |
| DEP Required GST & Hydro Tank Cleaning & Inspections (3) | | | | 5,000 | 5,000 |
| Crane Hoist Replacement | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Sludge Storage Tank Inspection and Repairs | 3,000 | | 3,000 | | 3,000 |
| Headworks Grit System - Rehab | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 |
| Clarifier Weir Wolf Brush system - Repair / Replace (3) | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Headworks Barscreen & Rotopress Components - Replacment | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Sandfilter components Repair / Replace (12) | 20,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Dewatering Conveyer and Gates - Repair/ Replace (3) | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| Dewatering Centrifuge VFD Upgrade | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Generator Components Repair and Replace (WP, SP, SPBS) | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Generator Diesel Storage Componentents - Repair / Replace | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 |
| UPS Battery Replacement (3) | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 |
| Misc Electrical, VFD's and Harmonic Filters - Repair / Replace | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| PLC and SCADA Hardware Repair / Replace | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Liftstation Pump - Repair / Replace (4) | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Instrumentation Sensors, Controllers, Analyzers, Transmitters | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Flow Meter Repair / Replacement - WP, SP, SPBS (18) | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |



CITY OF PORT ST. LUCIE UTILITY SYSTEMS
RENEWAL & REPLACEMENT FUND - FUND #438
ADOPTED BUDGET - FY 2023-24

| | 2023-2024 ADOPTED | 2024-2025 PROJECTED | 2025-2026 PROJECTED | 2026-2027 PROJECTED | 2027-2028 PROJECTED |
|---|----------------------|------------------------|------------------------|------------------------|------------------------|
| Auto Sampler Replacement (3) | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 |
| Air Conditioner replacement (WP,SP,SPBS - 19 Units) | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Lab Equipment (meters, ovens, vacuum pump, magnetic stir, refrigerator) | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Project - Plant lighting (change to Led) | | | 50,000 | | |
| Project - Ballantrae Cla-val - Replace valve and components | 25,000 | | | | |
| Treat and Paint Injection Well Piping (WP, SP) *Compliance | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Misc. VFD's components (WP, SPBS) - Repair / Replace | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Compliance Analyzer Replacements - Reuse (6) & IW (2) | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Centrifugal Pumps and Motors (8)- SPBS -5 & WPWWTP -3 - Repair / Replacement | 60,000 | 60,000 | 60,000 | 60,000 | 60,000 |
| Pressure Sustaining Valves - Cla-Val / Bermad) (WP, SP, SPBS, Reuse Ponds) Repair / Replace | 20,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Aeration D.O. Control system components (6) | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| I.W. System (WP & SP) piping and valve - Repair / Replace | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Dewatering - Additional centrifuge for reliability | | 300,000 | | | |
| Dewatering Centrifuge Alfa Laval 15,000 hr. service /repairs | 22,000 | | | 22,000 | 22,000 |
| Fence Repair and Replacement (SP, WP, & SPBS) | 5,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| Pole Barn storage building | | | 100,000 | | |
| Totals | 762,000 | 1,075,000 | 918,000 | 812,000 | 815,000 |

GLADES WWTP -3513

| | | | | | |
|--|---------|---------|---------|---------|---------|
| Clean Aeration Basins | | 100,000 | 100,000 | 100,000 | 100,000 |
| BPS - Glades - Repair / Replace Booster Pumps and Motors (6) | | 30,000 | 30,000 | 30,000 | 30,000 |
| Added - Additional Centrifuge for Reliability | | 250,000 | | | |
| Repair / Replace Vertical Turbine Pumps and Motors (15) | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Added - Pole Barn / Storage Building | | 100,000 | | | |
| BPS - Northport - Repair / Replace Booster Pumps and Motors (5) | | 30,000 | 30,000 | 30,000 | 30,000 |
| Repair / Replace Barscreen Components | | 10,000 | 10,000 | 10,000 | 10,000 |
| Repair / Replace SCADA and PLC Hardware | 100,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Paint Buildings, Tanks, Pipes, Motors, and Pumps (Glades, NPBPS, GBPS) | | | 25,000 | 25,000 | 25,000 |
| Glades Injection Well MIT (Due September 2023) | 50,000 | | | | |
| Miscellaneous Emergency Equipment | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 |
| Repair / Replace RAS and WAS pumps (6 Ras, 4 Was) | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| Repair / Replace Sludge Feed Pump Systems (2) | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| Repair / Replace Fences and Gates (Glades, NPBPS, GBPS) | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Repair / Replace Misc Electrical Items, VFDs, Breakers, Accessories | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Repair / Replace Anoxic Mixers (14) | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Repair / Replace Clarifier Equipment (4 Units) | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Repair / Replace Aeration Blowers / Motors / Valves (5) | | 21,000 | 21,000 | 21,000 | 21,000 |
| Repair / Replace Aeration DO Probes and Controllers (8 of each) | | 20,000 | 20,000 | 20,000 | 20,000 |



CITY OF PORT ST. LUCIE UTILITY SYSTEMS
RENEWAL & REPLACEMENT FUND - FUND #438
ADOPTED BUDGET - FY 2023-24

| | 2023-2024 ADOPTED | 2024-2025 PROJECTED | 2025-2026 PROJECTED | 2026-2027 PROJECTED | 2027-2028 PROJECTED |
|---|----------------------|------------------------|------------------------|------------------------|------------------------|
| Repair / Replace Centrifuge Components (2) | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Repair / Replace Generator Components (Glades, NPBPS, GBPS) | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Repair / Replace All On-Site Flow Meters (19) | | 20,000 | 20,000 | 20,000 | 20,000 |
| Repair / Replace Polymer Feed System Equipment Components | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 |
| Repair / Replace Recirculation Pumps (8) | 18,000 | 18,000 | 18,000 | 18,000 | 18,000 |
| Weir Brush System (1 left to install) | 20,000 | | | | |
| Repair / Replace Odor Control Equipment | | 12,000 | 12,000 | 12,000 | 12,000 |
| Camera and IT Hardware Repair GWWTF/NPBPS/GBPS | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Repair / Replace Air Compressors (3 Units, 1 Dryer, 1 Controller) | | 10,000 | 10,000 | 10,000 | 10,000 |
| Repair / Replace Conveyor Screws, Motors, and Gates (6) | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Repair / Replace Plant Lift Station Pumps (8) | | 10,000 | 10,000 | 10,000 | 10,000 |
| BPS - All - Repair / Replace Flow Meters | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Repair / Replace Air Conditioners (12) (Glades, NPBPS, GBPS) | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 |
| Repair / Replace Chlorine Equipment (4 heads, 2 feed systems) | | 8,000 | 8,000 | 8,000 | 8,000 |
| Repair / Replace Globe Style Check Valves (10) | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 |
| Repair / Replace Grit Unit (2) Blowers, Classifier, Pumps, Motors | 7,500 | 7,500 | 7,500 | 7,500 | 7,500 |
| Repair / Replace Reuse Compliance Instruments (6) | | 7,500 | 7,500 | 7,500 | 7,500 |
| Auto Sampler Replacement (3) | 7,000 | 7,000 | 7,000 | 7,000 | 7,000 |
| BPS - All - Repair / Replace Miscellaneous Meters and Instruments | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| BPS - Glades - Repair / Replace Seal Water Pumps and Equipment (2) | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| BPS - Glades - Repair / Replace VFD Units and Electrical Items (6) | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| BPS - Northport - Repair / Replace Seal Water Pumps and Equipment (2) | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| BPS - Northport - Repair / Replace VFD Units and Electrical Items (5) | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Repair / Replace pH and Hydroranger Sensors | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Repair / Replace Sludge Blowers (2 Motors, 2 Impellers, 2 Fans) | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |
| Sludge Storage Tank Inspection and Repairs | 5,000 | | | | |
| DEP required GST & Hydro Tank cleaning & inspection (2) | | | | 10,000 | 10,000 |
| Totals | 618,000 | 1,076,500 | 751,500 | 761,500 | 761,500 |

WASTE WATER COLLECTIONS - PM - 3516

| | | | | | |
|--|-----------|-----------|-----------|-----------|-----------|
| Inventory Misc. Supplies Misc. @ approx. \$250,000/month | 3,000,000 | 3,090,000 | 3,182,700 | 3,278,181 | 3,376,526 |
| Emergency FM & LP Main Repairs & Ductile Iron Road Crossings | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| Air Release Valve (ARV) Replacements | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 |
| Pigging for Force Main | 200,000 | 130,000 | 130,000 | 130,000 | 130,000 |
| Force Main Deflections | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 |
| Painting | | | | 50,000 | 50,000 |



CITY OF PORT ST. LUCIE UTILITY SYSTEMS
RENEWAL & REPLACEMENT FUND - FUND #438
ADOPTED BUDGET - FY 2023-24

| | 2023-2024 ADOPTED | 2024-2025 PROJECTED | 2025-2026 PROJECTED | 2026-2027 PROJECTED | 2027-2028 PROJECTED |
|--------------------------------------|----------------------|------------------------|------------------------|------------------------|------------------------|
| Totals | 3,575,000 | 3,595,000 | 3,687,700 | 3,833,181 | 3,931,526 |
| Internal Charges - General Fund | 39,504 | 53,544 | 55,150 | 56,805 | 58,509 |
| Total of Capital Projects & Payments | 10,330,504 | 12,187,509 | 11,338,389 | 11,314,406 | 10,863,683 |
| Contingency for Future Years | 2,057,246 | 1,125,260 | 1,600,170 | 2,684,728 | 4,834,957 |
| SURPLUS <DEFICIT> | - | - | - | - | - |



**CITY OF PORT ST. LUCIE
 WATER & SEWER CONNECTION FEES - # 439
 ADOPTED BUDGET - FY 2024**

| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|--|-------------------------|------------------------|---------------------------|-------------------------|--------------------|----------------|---------------------------|
| | | | | | \$ | % | |
| Beginning Undesignated Reserves | \$ 9,876,529 | \$ 12,655,550 | \$ 12,655,550 | \$ 10,616,063 | \$ (2,039,487) | (16.12)% | \$ 10,616,063 |
| REVENUES & SOURCES: | | | | | | | |
| Charges for Services | 10,048,198 | 11,437,050 | 11,437,050 | 6,320,000 | (5,117,050) | (44.74)% | 6,204,123 |
| Miscellaneous Revenues | 2 | - | - | - | - | - % | - |
| Interest Income | (37,348) | 167,900 | 167,900 | 51,550 | (116,350) | (69.30)% | 30,290 |
| Fund Transfers | - | 2,000,000 | 2,000,000 | 8,000,000 | 6,000,000 | 300.00 % | 8,000,000 |
| Use of Reserves | - | 1,842,205 | 1,842,205 | - | (1,842,205) | (100.00)% | 58,670 |
| Total | 10,010,852 | 15,447,155 | 15,447,155 | 14,371,550 | (1,075,605) | (6.96)% | 14,293,083 |
| EXPENDITURES: | | | | | | | |
| Personnel Services | 47,570 | 1,264,416 | 1,160,732 | 825,801 | (438,615) | (34.69)% | 868,945 |
| Operating Expenses | 69,262 | 13,409,810 | 13,414,480 | 12,854,790 | (555,020) | (4.14)% | 13,242,317 |
| Capital Outlay | - | 455,000 | 757,529 | - | (455,000) | (100.00)% | - |
| Contingencies | - | 6,233 | - | 512,703 | 506,470 | 8,125.62 % | - |
| Fund Transfers | 7,114,999 | 311,696 | 311,696 | 178,256 | (133,440) | (42.81)% | 181,821 |
| Total | 7,231,831 | 15,447,155 | 15,644,437 | 14,371,550 | (1,075,605) | (6.96)% | 14,293,083 |
| SURPLUS (DEFICIT) | \$ 2,779,021 | \$ - | \$ (197,282) | \$ - | | | \$ - |
| Designated Reserve - Financial Policy - 17% | \$ 19,861 | \$ 2,494,618 | \$ - | \$ 2,325,700 | | | \$ 2,398,915 |
| PROJECTED FUND BALANCE: | | | | | | | |
| Designated | \$ 19,861 | \$ 2,494,618 | \$ 2,494,618 | \$ 2,325,700 | | | \$ 2,398,915 |
| Undesignated | 12,635,689 | 10,160,932 | 9,963,650 | 8,290,363 | | | 8,217,148 |
| Use of Undesignated | - | (1,842,205) | (1,842,205) | - | | | (58,670) |
| Total | \$ 12,655,550 | \$ 10,813,345 | \$ 10,616,063 | \$ 10,616,063 | | | \$ 10,557,393 |



**CITY OF PORT ST. LUCIE
 WATER & SEWER CONNECTION FEES REVENUES - # 439
 ADOPTED BUDGET - FY 2024**

| | AUDITED | BUDGET | ESTIMATED | ADOPTED | VARIANCE | | PROJECTED |
|--------------------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|----------------|----------------------|
| | 2022 | 2023 | 2023 | 2024 | \$ | % | 2025 |
| OPERATING REVENUES: | | | | | | | |
| Charges for Services | \$ 10,048,198 | \$ 11,437,050 | \$ 11,437,050 | \$ 6,320,000 | \$ (5,117,050) | (44.74)% | \$ 6,204,123 |
| Total | 10,048,198 | 11,437,050 | 11,437,050 | 6,320,000 | (5,117,050) | (44.74)% | 6,204,123 |
| NON-OPERATING REVENUES: | | | | | | | |
| Miscellaneous Revenues | 2 | - | - | - | - | - % | - |
| Interest Income | (37,348) | 167,900 | 167,900 | 51,550 | (116,350) | (69.30)% | 30,290 |
| Total | (37,346) | 167,900 | 167,900 | 51,550 | (116,350) | (69.30)% | 30,290 |
| NON-REVENUES: | | | | | | | |
| Fund Transfers | - | 2,000,000 | 2,000,000 | 8,000,000 | 6,000,000 | 300.00 % | 8,000,000 |
| Use of Reserves | - | 1,842,205 | 1,842,205 | - | (1,842,205) | (100.00)% | 58,670 |
| Total | - | 3,842,205 | 3,842,205 | 8,000,000 | 4,157,795 | 108.21 % | 8,058,670 |
| Fund Totals | <u>\$ 10,010,852</u> | <u>\$ 15,447,155</u> | <u>\$ 15,447,155</u> | <u>\$ 14,371,550</u> | <u>\$ (1,075,605)</u> | <u>(6.96)%</u> | <u>\$ 14,293,083</u> |

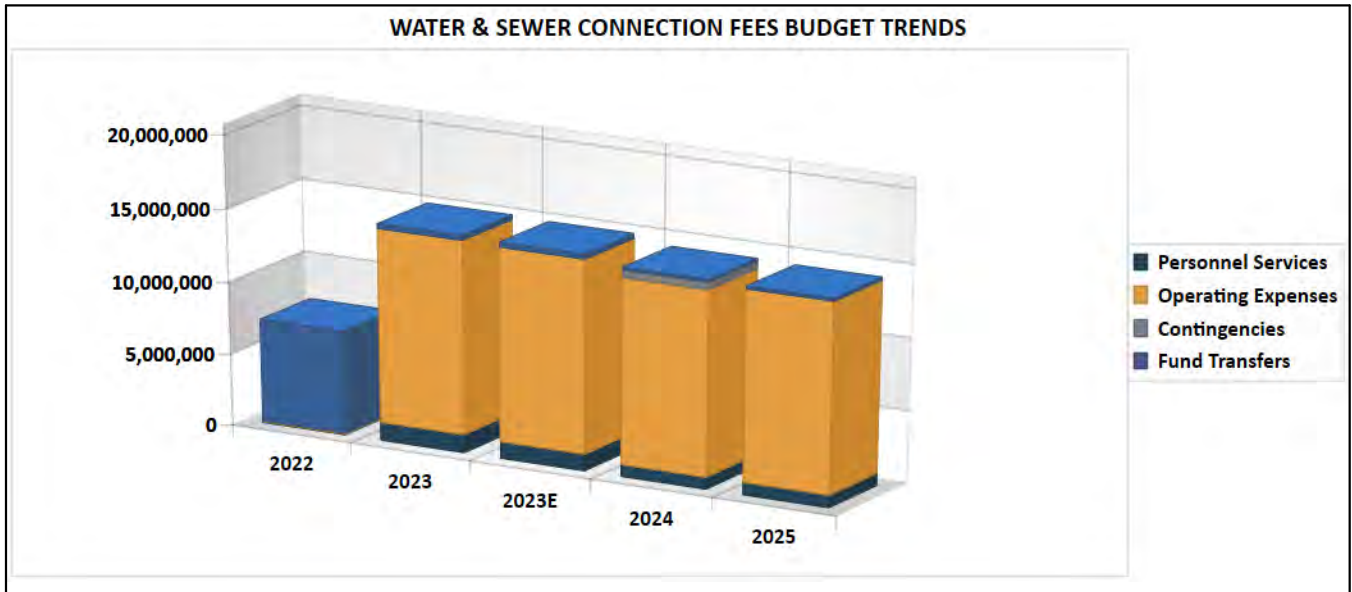


**CITY OF PORT ST. LUCIE
 WATER & SEWER CONNECTION FEES EXPENDITURE SUMMARY
 ADOPTED BUDGET - FY 2024**

| | 2022 AUDITED | 2023 BUDGET | 2023 ESTIMATED | 2024 ADOPTED | VARIANCE | | 2025 PROJECTED |
|--|---------------------|----------------------|----------------------|----------------------|---------------------|------------------|----------------------|
| | | | | | \$ | % | |
| WATER DISTRIBUTION | | | | | | | |
| Personnel Services | \$ (7,758) | \$ 408,504 | \$ 398,504 | \$ 315,493 | \$ (93,011) | (22.77)% | \$ 332,078 |
| Operating Expenses | 21,882 | 1,158,276 | 1,158,276 | 1,266,614 | 108,338 | 9.35 % | 1,305,819 |
| Capital Outlay | - | 195,000 | 344,858 | - | (195,000) | (100.00)% | - |
| Total | 14,124 | 1,761,780 | 1,901,638 | 1,582,107 | (179,673) | (10.20)% | 1,637,897 |
| SEWER-FIELD OPERATION | | | | | | | |
| Personnel Services | 55,328 | 855,912 | 762,228 | 510,308 | (345,604) | (40.38)% | 536,867 |
| Operating Expenses | 47,380 | 12,251,534 | 12,256,204 | 11,588,176 | (663,358) | (5.41)% | 11,936,498 |
| Capital Outlay | - | 260,000 | 412,671 | - | (260,000) | (100.00)% | - |
| Total | 102,708 | 13,367,446 | 13,431,103 | 12,098,484 | 1,268,962 | (9.49)% | 12,473,365 |
| NON-DEPARTMENTAL | | | | | | | |
| Contingencies | - | 6,233 | - | 512,703 | 506,470 | ,125.62 | - |
| Fund Transfers | 7,114,999 | 311,696 | 311,696 | 178,256 | (133,440) | (42.81) | 181,821 |
| Total | 7,114,999 | 317,929 | 311,696 | 690,959 | 373,030 | 117.33 % | 181,821 |
| Personnel Services | 47,570 | 1,264,416 | 1,160,732 | 825,801 | (438,615) | (34.69)% | 868,945 |
| Operating Expenses | 69,262 | 13,409,810 | 13,414,480 | 12,854,790 | (555,020) | (4.14)% | 13,242,317 |
| Capital Outlay | - | 455,000 | 757,529 | - | (455,000) | (100.00)% | - |
| Contingencies | - | 6,233 | - | 512,703 | 506,470 | ,125.62 % | - |
| Fund Transfers | 7,114,999 | 311,696 | 311,696 | 178,256 | (133,440) | (42.81)% | 181,821 |
| WATER & SEWER CONNECTION FEES TOTAL | \$ 7,231,831 | \$ 15,447,155 | \$ 15,644,437 | \$ 14,371,550 | \$ 1,075,605 | (6.96)% | \$ 14,293,083 |



**CITY OF PORT ST. LUCIE
 WATER & SEWER CONNECTION FEES - 439
 DEPARTMENTAL BUDGET SUMMARY**



| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|-----------------------------|-------------------------|------------------------|---------------------------|-------------------------|--------------------|----------------|---------------------------|
| | | | | | \$ | % | |
| EXPENDITURE SUMMARY: | | | | | | | |
| Personnel Services | \$ 47,570 | \$ 1,264,416 | \$ 1,160,732 | \$ 825,801 | (438,615) | (34.69)% | \$ 868,945 |
| Operating Expenses | 69,262 | 13,409,810 | 13,414,480 | 12,854,790 | (555,020) | (4.14)% | 13,242,317 |
| Capital Outlay | - | 455,000 | 757,529 | - | (455,000) | (100.00)% | - |
| Contingencies | - | 6,233 | - | 512,703 | 506,470 | 8,125.62 % | - |
| Fund Transfers | 7,114,999 | 311,696 | 311,696 | 178,256 | (133,440) | (42.81)% | 181,821 |
| Total | \$ 7,231,831 | \$ 15,447,155 | \$ 15,644,437 | \$ 14,371,550 | (1,075,605) | (6.96)% | \$ 14,293,083 |

STAFFING SUMMARY:

| | | | | | |
|-----------------------|-------|-------|-------|------|------|
| Full Time Equivalents | 11.00 | 11.00 | 11.00 | 7.00 | 7.00 |
|-----------------------|-------|-------|-------|------|------|



**CITY OF PORT ST. LUCIE
 UTILITY CONTINGENCY FUND - # 440
 ADOPTED BUDGET - FY 2024**

| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|--|-------------------------|------------------------|---------------------------|-------------------------|--------------------|-----------------|---------------------------|
| | | | | | \$ | % | |
| Beginning Undesignated Reserves | \$ 14,872,917 | \$ 12,608,492 | \$ 12,608,492 | \$ 16,365,874 | | | \$ 17,054,200 |
| REVENUES & SOURCES: | | | | | | | |
| Interest Income | (228,625) | 252,839 | 252,839 | 224,862 | (27,977) | (11.07)% | 227,111 |
| Fund Transfers | 464,200 | 458,880 | 458,880 | 463,464 | 4,584 | 1.00 % | 463,824 |
| Use of Reserves | - | 15,654,155 | 15,654,155 | 12,768,445 | (2,885,710) | (18.43)% | 13,309,000 |
| Total | 235,575 | 16,365,874 | 16,365,874 | 13,456,771 | (2,909,103) | (17.78)% | 13,999,935 |
| EXPENDITURES: | | | | | | | |
| Contingencies | - | 16,365,874 | - | 13,456,771 | (2,909,103) | (17.78)% | 13,999,935 |
| Fund Transfers | 2,500,000 | - | - | - | - | - % | - |
| Total | 2,500,000 | 16,365,874 | - | 13,456,771 | (2,909,103) | (17.78)% | 13,999,935 |
| SURPLUS (DEFICIT) | \$ (2,264,425) | \$ - | \$ 16,365,874 | \$ - | | | \$ - |
| PROJECTED FUND BALANCE: | | | | | | | |
| Undesignated | 12,608,492 | 12,608,492 | 16,365,874 | 17,054,200 | | | 17,745,135 |
| Use of Undesignated | - | - | - | - | | | - |
| Total | \$ 12,608,492 | \$ 16,365,874 | \$ 16,365,874 | \$ 17,054,200 | | | \$ 17,745,135 |



**CITY OF PORT ST. LUCIE
 CAPITAL FACILITY FUND - # 441
 ADOPTED BUDGET - FY 2024**

| | AUDITED | BUDGET | ESTIMATED | ADOPTED | VARIANCE | | PROJECTED |
|--|----------------------|----------------------|----------------------|----------------------|--------------------|-----------------|----------------------|
| | 2022 | 2023 | 2023 | 2024 | \$ | % | 2025 |
| Beginning Undesignated Reserves | \$ 18,955,678 | \$ 25,632,820 | \$ 25,632,820 | \$ 24,579,838 | \$ (1,052,982) | (4.11)% | \$ 19,697,276 |
| REVENUES & SOURCES: | | | | | | | |
| Charges for Services | 29,019,832 | 19,227,000 | 19,227,000 | 11,425,000 | (7,802,000) | (40.60)% | 9,685,707 |
| Interest Income | (1,310,355) | 753,000 | 753,000 | 739,435 | (13,565) | (1.80)% | 754,224 |
| Use of Reserves | - | 1,052,982 | 1,052,982 | 4,882,562 | 3,829,580 | 363.70 % | 5,434,271 |
| Total | 27,709,477 | 21,032,982 | 21,032,982 | 17,046,997 | (3,985,985) | (19.00)% | 15,874,202 |
| EXPENDITURES: | | | | | | | |
| Fund Transfers | 21,032,335 | 21,032,982 | 21,032,982 | 17,046,997 | (3,985,985) | (19.00)% | 15,874,202 |
| Total | 21,032,335 | 21,032,982 | 21,032,982 | 17,046,997 | (3,985,985) | (19.00)% | 15,874,202 |
| SURPLUS (DEFICIT) | \$ 6,677,142 | \$ - | \$ - | \$ - | | | \$ - |
| PROJECTED FUND BALANCE: | | | | | | | |
| Undesignated | 25,632,820 | 25,632,820 | 25,632,820 | 24,579,838 | | | 19,697,276 |
| Use of Undesignated | - | (1,052,982) | (1,052,982) | (4,882,562) | | | (5,434,271) |
| Total | \$ 25,632,820 | \$ 24,579,838 | \$ 24,579,838 | \$ 19,697,276 | | | \$ 14,263,005 |



Saints Golf Course Fund

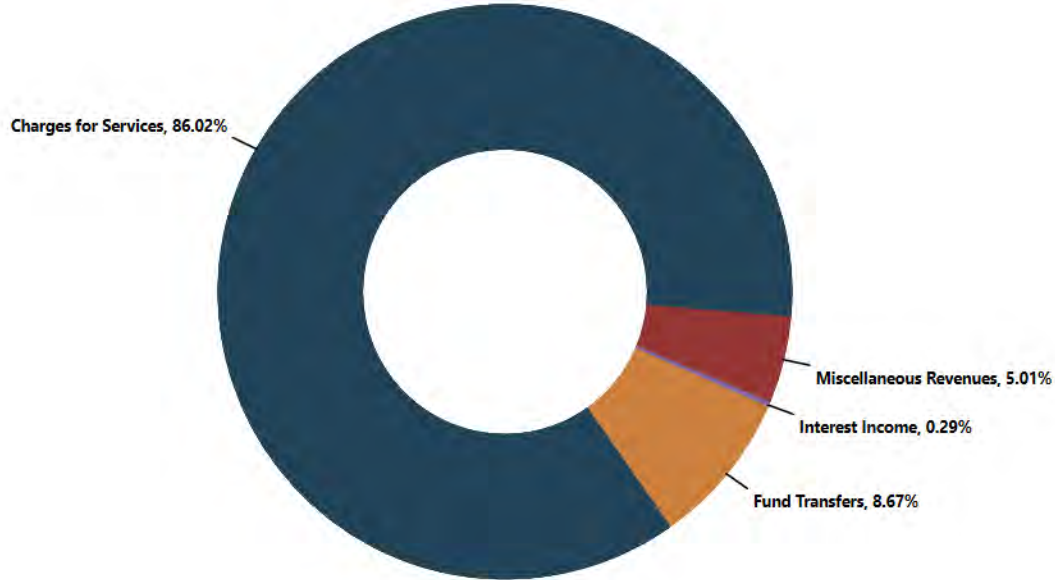
This enterprise fund tracks the financial activity of the City's Golf Course. The golf course fund requires a financial contribution from the City's General Fund to maintain the course.

The reserves are projected to be depleted, and capital maintenance needs to be maintained for the quality of the municipal course. The Golf Course Fund earns its revenues through user fees from golfers. The General Fund has and will continue to support the capital needs of the Golf Course to ensure that it remains a top-notch asset of the City.



CITY OF PORT ST. LUCIE
PSL SAINTS GOLF COURSE FUND SOURCES - # 421
ADOPTED BUDGET - FY 2024

ADOPTED 2024 REVENUES

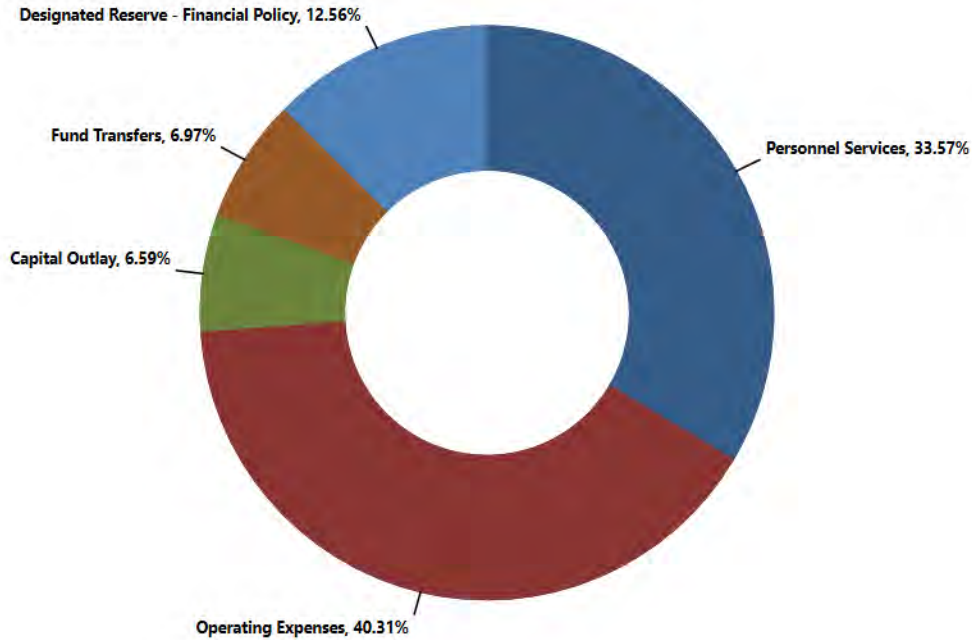


| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|--|---------------------|---------------------|---------------------|---------------------|-------------------|----------------|---------------------|
| | \$ | \$ | \$ | \$ | \$ | % | \$ |
| Beginning Undesignated Reserves | \$ - | \$ 904,902 | \$ 904,902 | \$ 202,669 | \$ (702,233) | (77.60)% | \$ 202,669 |
| REVENUES & SOURCES: | | | | | | | |
| Intergovernmental | - | - | 14,244 | - | - | - % | - |
| Charges for Services | 2,152,660 | 1,554,220 | 1,629,416 | 1,973,362 | 419,142 | 26.97 % | 2,270,093 |
| Miscellaneous Revenues | 110,879 | 94,000 | 69,381 | 115,000 | 21,000 | 22.34 % | 118,262 |
| Interest Income | (18,536) | 2,946 | 5,856 | 6,746 | 3,800 | 128.99 % | 6,881 |
| Fund Transfers | 199,000 | 199,000 | 199,000 | 199,000 | - | - % | - |
| Use of Reserves | - | 167,650 | - | - | (167,650) | (100.00)% | - |
| Total | \$ 2,444,003 | \$ 2,017,816 | \$ 1,917,897 | \$ 2,294,108 | \$ 276,292 | 13.69 % | \$ 2,395,236 |



CITY OF PORT ST. LUCIE
CITY OF PORT ST. LUCIE
PSL SAINTS GOLF COURSE FUND USES - # 421
ADOPTED BUDGET - FY 2024

2024 ADOPTED EXPENDITURES



| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|----------------------------------|-------------------|-------------------|-------------------|-------------------|----------------|----------------|-------------------|
| | | | | | \$ | % | |
| EXPENDITURES BY FUNCTION: | | | | | | | |
| Personnel Services | \$ 739,077 | \$ 803,335 | \$ 839,127 | \$ 880,684 | \$ 77,349 | 9.63 % | \$ 924,141 |
| Operating Expenses | 975,638 | 918,837 | 1,485,359 | 1,057,643 | 138,806 | 15.11 % | 1,104,379 |
| Capital Outlay | - | 117,124 | 117,124 | 173,000 | 55,876 | 47.71 % | 60,000 |
| Contingencies | - | - | - | - | - | - % | 115,663 |
| Fund Transfers | 175,020 | 178,520 | 178,520 | 182,781 | 4,261 | 2.39 % | 191,053 |
| Total | <u>1,539,695</u> | <u>2,017,816</u> | <u>2,620,130</u> | <u>2,294,108</u> | <u>276,292</u> | <u>13.69 %</u> | <u>2,395,236</u> |
| Ending Undesignated | <u>\$ 973,096</u> | <u>\$ 805,446</u> | <u>\$ 270,863</u> | <u>\$ 270,863</u> | | | <u>\$ 270,863</u> |



PARKS & RECREATION DIRECTOR
Sherman Conrad

THE SAINTS GOLF COURSE ADMINISTRATOR
Keith Bradshaw

10.175 FTES

- GROUNDS MAINTENANCE
- RETAIL SHOP OPERATIONS
- CLASS/PROGRAM OPERATIONS
- COORDINATION WITH RESTAURENT VENDOR
- SPECIAL EVENTS



THE SAINTS GOLF COURSE

Funds #421-7250 & 421-7251

FY 2023/2024 STRATEGIC PLAN OPERATIONS PLAN: OVERVIEW

The Saints Golf Course’s **Mission** is to strengthen our community by offering exceptional leisure, cultural and innovative recreational opportunities, specifically by providing the best golfing experience possible.

The Saints Golf Course’s **Vision** is to remain a safe, clean, and dynamic destination for recreation and enjoyment for all of the community and the surrounding area. This strategy plan is put into action by continuing to provide the most welcoming environment possible, while offering the best value-based golf experience in the area. This includes reaching and maintaining, at the highest level, the appearance and playability of the entire golf course, the clubhouse, and all of the club’s amenities, with the finest in customer service hospitality.

The Saints Golf Course’s **Values** are:

- **Service:** We are committed to providing exceptional customer service to our community and organization. We value ethics, accountability, stewardship, and teamwork to accomplish our mission.
- **Diversity:** We embrace diversity, promote inclusion, and respect the unique qualities of our City team and our community.
- **Innovation:** We encourage and empower innovation in service delivery through our visionary team.
- **Engagement:** We are engaged and committed to prioritizing the highest level of service to our community.



FY 2023/24 SAINTS GOLF COURSE GOALS & INITIATIVES

The Saints Golf Course has developed a five-year Strategic Business Plan in alignment with the City’s Strategic Plan. The following goals were built around the strategic goals established by the City Council.

Goal 1- Provide a safe, clean, beautiful, and welcoming environment while creating the best value for residents to play the game of golf.

This goal supports Goal 1, Safe, Clean & Beautiful, Goal 2, Vibrant Neighborhoods, and Goal 6, Culture, Nature, & Fun Activities, of the City’s Strategic Plan.

The Saints staff will work tirelessly to continue to improve the appearance of the entire golf course; this is not limited to just the 18 holes. This effort expands to the club house, exterior and interior, cart barns, parking lot, practice areas, and natural areas surrounding the course.

Goal 2 - Increase Net Revenue.



The Saints current business model relies heavily on greens fees as the primary revenue generator, with other revenues obtained from retail sales, lessons programs, memberships, food and beverage sales and banquet events. A key focus area of increasing revenue is the driving range and its continued enhancement to provide additional opportunities for continued revenue growth.

Goal 3 – Develop the Next Generation of Golf

This goal supports Goal 6, Culture, Nature, & Fun Activities, of the City’s Strategic Plan. To develop the next generation of golfers, we must introduce the game utilizing relative and current media.

• **Deploy a more aggressive marketing plan and create a strong social media presence:**

The Saints has been working closely with the Communications Department to develop a comprehensive marketing plan. The Communications Department has created Facebook and Instagram accounts solely dedicated to telling the story of The Saints.

• **Develop programs to attract a more diverse clientele:**

In an effort to broaden the demographics of The Saints’ clientele, programs will be developed that are geared towards more focused population segments; specifically, couples, families, women, with an intentional focus to include all diverse backgrounds.

• **Work in partnership with youth organizations:**

Continue joining forces with youth organizations, such as the First Tee and the Boys and Girls Clubs, to help usher in the next generation of golfers.

| THE SAINTS GOLF COURSE FY 2023/2024 PERFORMANCE MEASURES AND SCORECARD | | | | | | | | |
|---|--|---|-----------------|-----------------|-----------------|----------------|-----------------|----------------|
| | Strategic Goal(s) | Key Performance Measures | 2019/20 Results | 2020/21 Results | 2021/22 Results | 2022/23 Target | 2022/23 Results | 2023/24 Target |
| WORKLOAD MEASURES | Goal 6: Culture, Nature & Fun Activities | Rounds | 45,706 | 53,359 | 64,273 | 45,000 | 55,947 | 55,820 |
| | 6 | Green Fees | \$1,200,925 | \$1,463,113 | \$1,772,228 | \$1,265,593 | \$1,527,631 | \$1,580,273 |
| | 6 | Restaurant | \$8,500 | \$27,965 | \$107,808 | \$70,000 | \$59,569.55 | \$90,000 |
| | 6 | Total Revenue | \$1,719,811 | \$2,027,766 | \$2,444,004 | \$2,017,816 | \$2,224,922 | \$2,294,108 |
| EFFECTIVENESS MEASURES | 6 | Overall Experience Rating for Golf Course & Pub | - | - | 95% | 100% | 98% | 99% |



**CITY OF PORT ST. LUCIE
 PSL SAINTS GOLF COURSE FUND - # 421
 ADOPTED BUDGET - FY 2024**

| | AUDITED | BUDGET | ESTIMATED | ADOPTED | VARIANCE | | PROJECTED |
|--|-------------------|-------------------|---------------------|-------------------|----------------|----------------|-------------------|
| | 2022 | 2023 | 2023 | 2024 | \$ | % | 2025 |
| Beginning Undesignated Reserves | \$ - | \$ 904,902 | \$ 904,902 | \$ 202,669 | | | \$ 202,669 |
| REVENUES & SOURCES: | | | | | | | |
| Intergovernmental | - | - | 14,244 | - | - | - % | - |
| Charges for Services | 2,152,660 | 1,554,220 | 1,629,416 | 1,973,362 | 419,142 | 26.97 % | 2,270,093 |
| Miscellaneous Revenues | 110,879 | 94,000 | 69,381 | 115,000 | 21,000 | 22.34 % | 118,262 |
| Interest Income | (18,536) | 2,946 | 5,856 | 6,746 | 3,800 | 128.99 % | 6,881 |
| Fund Transfers | 199,000 | 199,000 | 199,000 | 199,000 | - | - % | - |
| Use of Reserves | - | 167,650 | - | - | (167,650) | (100.00)% | - |
| Total | 2,444,003 | 2,017,816 | 1,917,897 | 2,294,108 | 276,292 | 13.69 % | 2,395,236 |
| EXPENDITURES: | | | | | | | |
| Personnel Services | 739,077 | 803,335 | 839,127 | 880,684 | 77,349 | 9.60 % | 924,141 |
| Operating Expenses | 975,638 | 918,837 | 1,485,359 | 1,057,643 | 138,806 | 15.11 % | 1,104,379 |
| Capital Outlay | - | 117,124 | 117,124 | 173,000 | 55,876 | 47.71 % | 60,000 |
| Debt | 594 | - | - | - | - | - % | - |
| Contingencies | - | - | - | - | - | - % | 115,663 |
| Fund Transfers | 175,020 | 178,520 | 178,520 | 182,781 | 4,261 | 2.39 % | 191,053 |
| Total | 1,890,329 | 2,017,816 | 2,620,130 | 2,294,108 | 276,292 | 13.69 % | 2,395,236 |
| SURPLUS (DEFICIT) | \$ 904,902 | \$ - | \$ (702,233) | \$ - | | | \$ - |
| PROJECTED FUND BALANCE: | | | | | | | |
| Designated | \$ 342,943 | \$ 344,434 | \$ 344,434 | \$ 387,665 | | | \$ 405,704 |
| Undesignated | 561,959 | 560,468 | (141,765) | (184,996) | | | (203,035) |
| Use of Undesignated | - | (167,650) | - | - | | | - |
| Total | \$ 904,902 | \$ 737,252 | \$ 202,669 | \$ 202,669 | | | \$ 202,669 |



CITY OF PORT ST. LUCIE
CITY OF PORT ST. LUCIE
PSL SAINTS GOLF COURSE FUND REVENUES - # 421
ADOPTED BUDGET - FY 2024

| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|--------------------------------|-------------------------|------------------------|---------------------------|-------------------------|-------------------|--------------|---------------------------|
| | | | | | \$ | % | |
| OPERATING REVENUES: | | | | | | | |
| Intergovernmental | \$ - | \$ - | \$ 14,244 | \$ - | \$ - | - | % \$ - |
| Charges for Services | 2,152,660 | 1,554,220 | 1,629,416 | 1,973,362 | 419,142 | 26.97 | % |
| Total | 2,152,660 | 1,554,220 | 1,643,660 | 1,973,362 | 419,142 | 26.97 | % |
| NON-OPERATING REVENUES: | | | | | | | |
| Miscellaneous Revenues | 110,879 | 94,000 | 69,381 | 115,000 | 21,000 | 22.34 | % |
| Interest Income | (18,536) | 2,946 | 5,856 | 6,746 | 3,800 | 128.99 | % |
| Total | 92,343 | 96,946 | 75,237 | 121,746 | 24,800 | 25.58 | % |
| NON-REVENUES: | | | | | | | |
| Fund Transfers | 199,000 | 199,000 | 199,000 | 199,000 | - | - | % |
| Use of Reserves | - | 167,650 | - | - | (167,650) | (100.00) | % |
| Total | 199,000 | 366,650 | 199,000 | 199,000 | (167,650) | (45.72) | % |
| Fund Totals | <u>\$ 2,444,003</u> | <u>\$ 2,017,816</u> | <u>\$ 1,917,897</u> | <u>\$ 2,294,108</u> | <u>\$ 276,292</u> | <u>13.69</u> | <u>%</u> |
| | | | | | | | <u>\$ 2,395,236</u> |

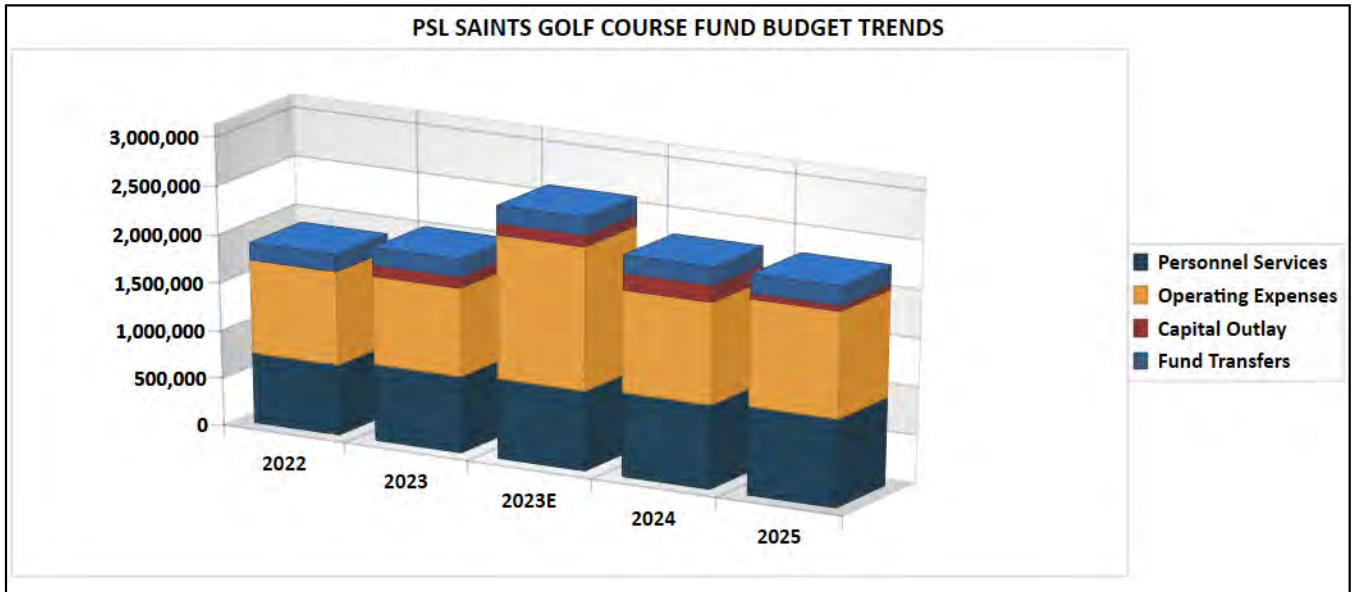


**CITY OF PORT ST. LUCIE
 PSL SAINTS GOLF COURSE FUND EXPENDITURE SUMMARY
 ADOPTED BUDGET - FY 2024**

| | 2022 AUDITED | 2023 BUDGET | 2023 ESTIMATED | 2024 ADOPTED | VARIANCE | | 2025 PROJECTED |
|--|---------------------|---------------------|---------------------|---------------------|-------------------|----------------|---------------------|
| | | | | | \$ | % | |
| GOLF COURSE-MAINTENANCE | | | | | | | |
| Personnel Services | \$ 417,570 | \$ 456,145 | \$ 453,641 | \$ 515,960 | \$ 59,815 | 13.11 % | \$ 542,128 |
| Operating Expenses | 506,269 | 515,660 | 1,033,608 | 581,399 | 65,739 | 12.75 % | 604,246 |
| Capital Outlay | - | 101,074 | 101,074 | 145,000 | 43,926 | 43.46 % | 45,000 |
| Total | 923,839 | 1,072,879 | 1,588,323 | 1,242,359 | 169,480 | 15.80 % | 1,191,374 |
| GOLF COURSE-OPERATIONS | | | | | | | |
| Personnel Services | 321,508 | 347,190 | 385,486 | 364,724 | 17,534 | 5.05 % | 382,013 |
| Operating Expenses | 469,369 | 403,177 | 451,751 | 476,244 | 73,067 | 18.12 % | 500,133 |
| Leases | 1,326 | - | - | - | - | - % | - |
| Capital Outlay | - | 16,050 | 16,050 | 28,000 | 11,950 | 74.45 % | 15,000 |
| Total | 792,203 | 766,417 | 853,287 | 868,968 | 102,551 | 13.38 % | 897,146 |
| Total | 1,716,042 | 1,839,296 | 2,441,610 | 2,111,327 | 272,031 | 14.79 % | 2,088,520 |
| NON-DEPARTMENTAL | | | | | | | |
| Contingencies | - | - | - | - | - | - | 115,663 |
| Fund Transfers | 361,380 | 178,520 | 178,520 | 182,781 | 4,261 | 2.39 | 191,053 |
| Total | 361,380 | 178,520 | 178,520 | 182,781 | 4,261 | 2.39 % | 306,716 |
| Personnel Services | 739,077 | 803,335 | 839,127 | 880,684 | 77,349 | 9.63 % | 924,141 |
| Operating Expenses | 975,638 | 918,837 | 1,485,359 | 1,057,643 | 138,806 | 15.11 % | 1,104,379 |
| Capital Outlay | - | 117,124 | 117,124 | 173,000 | 55,876 | 47.71 % | 60,000 |
| Debt | 594 | - | - | - | - | - % | - |
| Contingencies | - | - | - | - | - | - % | 115,663 |
| Fund Transfers | 175,020 | 178,520 | 178,520 | 182,781 | 4,261 | 2.39 % | 191,053 |
| | - | - | - | - | - | - % | - |
| PSL SAINTS GOLF COURSE FUND TOTAL | \$ 1,890,329 | \$ 2,017,816 | \$ 2,620,130 | \$ 2,294,108 | \$ 276,292 | 13.69 % | \$ 2,395,236 |



**CITY OF PORT ST. LUCIE
 PSL SAINTS GOLF COURSE FUND - 421
 DEPARTMENTAL BUDGET SUMMARY**



| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|-----------------------------|---------------------|---------------------|---------------------|--------------------|----------------|----------------|---------------------|
| | | | | | \$ | % | |
| EXPENDITURE SUMMARY: | | | | | | | |
| Personnel Services | \$ 739,077 | \$ 803,335 | \$ 839,127 | \$ 880,684 | 77,349 | 9.63 % | \$ 924,141 |
| Operating Expenses | 975,638 | 918,837 | 1,485,359 | 1,057,643 | 138,806 | 15.11 % | 1,104,379 |
| Capital Outlay | - | 117,124 | 117,124 | 173,000 | 55,876 | 47.71 % | 60,000 |
| Debt | 594 | - | - | - | - | - % | - |
| Contingencies | - | - | - | - | - | - % | 115,663 |
| Fund Transfers | 175,020 | 178,520 | 178,520 | 182,781 | 4,261 | 2.39 % | 191,053 |
| Total | \$ 1,890,329 | \$ 2,017,816 | \$ 2,620,130 | \$2,294,108 | 276,292 | 13.69 % | \$ 2,395,236 |

STAFFING SUMMARY:

| | | | | | |
|-----------------------|------|--------|--------|--------|--------|
| Full Time Equivalents | 9.90 | 10.175 | 10.175 | 10.175 | 10.175 |
|-----------------------|------|--------|--------|--------|--------|



**CITY OF PORT ST. LUCIE
 GOLF COURSE FUND #421 - CAPITAL OUTLAY
 ADOPTED BUDGET - FY 2023-24**

** ADOPTED **

FY 2023-24

| | | |
|---------------------------------|---------------------------|--------------------------|
| 7250 | <u>MAINTENANCE</u> | |
| | Sand Pro | 30,000 |
| | Greens Mower Triplex | 50,000 |
| | ProCore 648 Aerifier | 50,000 |
| | Medium duty Toro workman | <u>15,000</u> |
| | Subtotal \$ | 145,000 |
| | | |
| 7251 | <u>OPERATIONS</u> | |
| | Walk-in Freezer Condenser | 7,000 |
| | New Outside Ice Machine | 7,000 |
| | New Kitchen Ice Machine | <u>14,000</u> |
| | Subtotal \$ | 28,000 |
| | | |
| GOLF COURSE FUND TOTAL REQUESTS | Total | <u><u>\$ 173,000</u></u> |



Special Revenue Funds

Mobility Fee Fund

The City imposes a mobility fee based on a plan that specifies improvements to expand and improve roads and intersections while also providing improvements to sidewalks, crosswalks, and trails.

Mobility fees replaced both City and County Road impact fees. This fund tracks the revenue and allows expenses.

Solid Waste Operating Fund

The fund is used to manage the operations of the Office of Solid Waste, which oversees the

franchise agreement for garbage and waste collections.

Governmental Finance Corporation Fund

This fund is used to account for lease payments from the City. This fund has been established by Ordinance 06-64 (as amended by Ordinance 13-24) which is used to pay principal and interest on

the Southern Grove Special Assessment District Bonds, taxes, and operational costs for the City's jobs corridor.

Police Impact Fee Fund

The City imposes an impact fee on new development to help fund the equipment costs associated with new officers. This fund tracks

the revenue and allowed expenses. This fund pays for enhancing the Police Department's services and generally spend on capital.

Street Lighting Fund

This is a special revenue fund that tracks the financial activity of this unique revenue that is dedicated toward a specific function. Citizens that elect to form a Street Lighting District to provide streetlights in a residential neighborhood will pay an annual fee of \$26 next year, per the

proposed budget. This is the same annual fee as the current year. The other streetlights are located along the main thoroughfares in the City are funded within the Road & Bridge Fund using Gasoline taxes.

National Pollution Discharge Elimination System Fund (NPDES)

This fund separately tracks the cost of this federally required program to control any

potential pollution discharge from construction sites. A separate permit fee is being charged and funds the cost of this program.



SW Annexation SAD Debt Service Fund

This fund is for the payment of the annual debt service on the bonds used for the infrastructure improvements made in this special assessment district. The annual assessment revenue collected from the property owners is the source of funds. The bonds have a 33-year

payback schedule and are dependent on the landowners paying their assessments as their property is developed in the future and gains value.

Neighborhood Stabilization #3 Fund (NSP)

This is a federal grant fund that is being used to account for the financial activity of the Neighborhood Stabilization Program. This grant is used to reduce blight by allowing the City to purchase and renovate homes that are in poor condition and are in the foreclosure process.

The high number of foreclosures in the past contributed to a large number of neglected homes. This grant operates on a reimbursement basis, thus causing an operating deficit in any single year.

Community Development Block Grant (C.D.B.G.) Fund

The CDBG federal entitlement block grant is allocated to cities with a population over 50,000. This funding may be used for projects such as community service, infrastructure improvements and housing for low-income

residents. Typical projects funded in the past include infrastructure improvements in low-income areas and construction of public facilities.

State Housing Initiative Partnership (S.H.I.P.) Fund

The state SHIP grant that the City receives is accounted for in this fund and is used to assist low-income households with down payment and housing rehabilitation costs. The applicants must qualify according to an income level based on family size. Any request for repair funding

must deal with a health and/or safety issue on their existing home. For down payment assistance, the applicants must meet the low-income standard to qualify but then also qualify with a financial institution for their home mortgage.

Neighborhood Services - N.I.C.E. Fund

The City's N.I.C.E. Fund is used to manage Neighborhood Improvement and Community Engagement (N.I.C.E.) activities specifically in

support of the City's Strategic Plan Goal 2: Vibrant Neighborhoods.



Housing Annexation Fee Fund

The City's Housing Annexation Fee Fund accumulates voluntary fees contributed by developers who chose to make this payment to contribute towards the advancement of City housing initiatives. Other special grants received in correlation to housing are managed from this fund as well. These fees and grants

can be used for housing initiatives as outlined in the City's Local Housing Assistance Plan, Housing Element, and Chapter 100: Local Housing Assistance of the City's Code of Ordinances.

Water & Sewer Special Assessment Funds

These funds are for payment of the annual debt service on the bonds used for financing the water and sewer improvements in each of the special assessment districts. The annual assessment revenue collected from the

residents is the source of funds. Each district has its own individual fund in order to match the actual costs of the district with the assessment to its residents. The bonds have a 20-year payback schedule.

River Point SAD Fund

This special assessment fund covers the annual assessment collections and payment of the annual debt service associated with the PUD. Bonds were issued ;;to fund the capital

improvements (roads, drainage and utility lines) and now the property owners pay annually an assessment to cover the debt payment. As cash flow allows, debt may be retired early.

Tesoro SAD Fund

This special assessment fund covers the annual assessment collections and payment of the annual debt service associated with the PUD. Bonds were issued to fund the capital improvements and now the property owners pay

annually an assessment to cover the debt payment. Any contingency generated will remain in this fund and will help accelerate debt retirement.

Glassman SAD Fund

This special assessment fund covers the annual assessment collections and payment of SAD Funds of the annual debt service associated with the PUD. Bonds were issued to fund the capital

improvements and now the property owners pay annually an assessment to cover the debt payments.

East Lake Village SAD Fund

This special assessment fund covers the annual assessment collections and payment of the annual debt service associated with the PUD. Bonds were issued to fund the capital

Improvements and now the property owners pay annually an assessment to cover the debt payments.



City Center SAD, 2006 Series

This special assessment fund will track the collections and then the debt payments associated with the public infrastructure improvements in the City Center project. The property owners in the district will either make a contribution for their share of the cost or they can make payments according to the

financing plan. These improvements were for the public areas of what is called City Center, an area of redevelopment along US 1 that is planned to have a combination of residential, retail, office and public uses including the City's Civic Center.

Combined Road SAD, Series 2006

This special assessment fund will track the collections and then the debt payments associated with the three-small road / intersection improvements. The property owners in the three districts will either make a

contribution for their share of the cost or they can make payments according to the financing plan. These funds will be used to retire debt associated with making the improvements.

Community Redevelopment Agency Fund

The financial activity of the Community Redevelopment Agency (CRA) is tracked in this special revenue fund. The budget schedule for this fund is presented in a format to show the projected growth in revenue into the future. The CRA earns revenues based on the increase in taxable values within the established district. There are four separate districts that make up this financial data. Due to the falling

property tax value and the associated revenue, the CRA is unable to fund the debt service originally designated for this fund. Debt was issued to fund half of the cost of the City's Civic Center and the revenues of the CRA was the funding source. The CRA fund is funding the CRA Manager.

Conservation Trust Fund

The City's Conservation Trust Fund accumulates mitigation fees paid by developers who chose to make this payment in place of preserving a portion of their sites as

required under the City's Land Development Code. These fees can be used for preservation of conservation land.

Solid Waste Collection Fund

This fund is to account for the revenues and expenditures associated with the collection of solid waste in the City. The assessment is placed on the property owner's tax bill and passes through the County Tax Collector to the City who will then pay the vendor providing the service.

Handling this service through the tax bills provides a reduced fee to the citizens of our community. The reduction of uncollectible accounts and the cost reduction for billing and collecting will generate a savings that can pass on to the citizen.



**CITY OF PORT ST. LUCIE
 MOBILITY FEE FUND - # 105
 ADOPTED BUDGET - FY 2024**

| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|--|-------------------------|------------------------|---------------------------|-------------------------|------------------|-----------------|---------------------------|
| | | | | | \$ | % | |
| Beginning Undesignated Reserves | \$ 7,329,721 | \$ 14,664,424 | \$ 14,664,424 | \$ 14,664,424 | | | \$ 8,384,409 |
| REVENUES & SOURCES: | | | | | | | |
| Licenses & Permits | 11,727,832 | 4,983,000 | 4,983,000 | 7,450,000 | 2,467,000 | 49.51 % | 5,186,465 |
| Interest Income | (193,198) | - | - | 100,000 | 100,000 | - % | 100,000 |
| Fund Transfers | 6,017 | - | - | - | - | - % | - |
| Use of Reserves | - | - | - | 6,280,015 | 6,280,015 | - % | 6,070,419 |
| Total | 11,540,651 | 4,983,000 | 4,983,000 | 13,830,015 | 8,847,015 | 177.54 % | 11,356,884 |
| EXPENDITURES: | | | | | | | |
| Fund Transfers | 4,205,948 | 4,983,000 | 4,983,000 | 13,830,015 | 8,847,015 | 177.54 % | 11,356,884 |
| Total | 4,205,948 | 4,983,000 | 4,983,000 | 13,830,015 | 8,847,015 | 177.54 % | 11,356,884 |
| SURPLUS (DEFICIT) | \$ 7,334,703 | \$ - | \$ - | \$ - | | | \$ - |
| Undesignated Reserve | \$ 14,664,424 | \$ 14,664,424 | \$ 14,664,424 | \$ 8,384,409 | | | \$ 2,313,990 |



SOLID WASTE DIRECTOR
 Mariana Feldpausch

17 FTES

CUSTOMER SERVICE

4 FTES

- COORDINATION WITH FCC
- INITIATE ADDITIONAL PICKUPS
- SERVICE GUIDELINES
- COMMUNITY OUTREACH
- CALL CENTER
- EDUCATIONAL PROGRAMS

FIELD

4 FTES

- INSPECTIONS
- EDUCATION
- VERIFICATION OF MISSED COLLECTION
- CITATIONS

DROP-OFF SITE

2 FTES

- VEGETATION AND BULK RESIDENTIAL DISPOSAL
- SITE MAINTENANCE
- SITE SECURITY

KEEP PORT ST. LUCIE BEAUTIFUL

6 FTES*

- EDUCATIONAL OUTREACH
- BEAUTIFICATION
- ADOPT-A-STREET
- LITTER PREVENTION
- SPECIAL EVENTS

*Note: These positions are budgeted in the General Fund



OFFICE OF SOLID WASTE

Fund #1063410

FY 2023/24 STRATEGIC OPERATIONS PLAN: OVERVIEW

The City of Port St. Lucie's Office of Solid Waste is dedicated to aligning with the City's Strategic Plan, through Goal 1 (Safe, Clean, and Beautiful), Goal 2 (Vibrant Neighborhoods, Goal 5 (High Quality Infrastructure & Facilities), and Goal 7 (High Performance Government Organization). The Office works to serve the residents, and City team through exceptional services and customer service.

VISION

Provide exceptional solid waste services through proper management and development, while delivering extraordinary customer service and regaining the trust of the City of Port St. Lucie and its residents.

Responsibilities include:

- Increasing City awareness of the new solid waste management system.
- Managing all the City's solid waste management system.
- Overseeing solid waste franchise agreement.
- Establishing City's Convenient Drop-off Center.
- Community outreach, solid waste education.
- The City's solid waste website and content management.
- Managing new City solid waste ordinance.
- Managing solid waste 1PSL exclusive queue.
- Providing outstanding customer service.

FY 2023/24 OFFICE OF SOLID WASTE GOALS & PRIORITY PROJECTS

In FY 2023/24, the Office of Solid Waste will continue efforts to establish a sound solid waste management system and advance the Strategic Plan through the following goals and initiatives:

Safe, Clean Beautiful

- Ensure services are properly provided by franchise hauler
- Resident education

Vibrant Neighborhoods

- Ensure neighborhoods are clean through solid waste collection services
- Education of solid waste guidelines
- Community Events

High Quality Infrastructure and Facilities

- Convenient Drop-off Center
- Optimizing services
- Site Improvements

High-Performing Government Organization

- Customer Service Quality Control
- Office of Solid Waste exclusive queue



CITY OF PORT ST. LUCIE OFFICE OF SOLID WASTE FY 2023/2024 PERFORMANCE MEASURES AND SCORECARD

| | City Council Strategic Goal (s) | Key Performance Measures | 2019/20 Results | 2020/21 Results | 2021/22 Results | 2022/23 Target | 2022/23 Results | 2023/24 Target |
|-------------------------------|---|--|-----------------|-----------------|-----------------|----------------|-----------------|----------------|
| WORKLOAD MEASURES | Goal 7, High Performing Government Organization | Number of Customer Service Calls | N/A | N/A | N/A | 25,000 | 41,116 | 42,200 |
| | 1 | Number of Solid Waste Cases Open | N/A | N/A | N/A | 2,104 | 7,697 | 7,700 |
| | 3 | Number of Community Education Events | N/A | N/A | N/A | 10 | 17 | 17 |
| EFFICIENCY MEASURES | 7 | Ratio of Open and Closed Solid Waste 1PSL Tickets | N/A | N/A | N/A | 10% | 0.01% | 9% |
| EFFECTIVENESS MEASURES | 1 | *NCS™: Percent of residents who rate garbage collection as Excellent or Good | 77% | 82% | 48% | 37%↓↓↓* | 37%↓↓↓** | Increase |
| | 1 | *NCS™: Percent of residents who rate Yard waste pick-up as collection as Excellent or Good | 74% | 76% | 50% | 43%↓↓↓ | 43%↓↓↓ | Increase |

*NCS - Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie through 2023. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower

**FY 22/23 Contract with new waste hauler established.

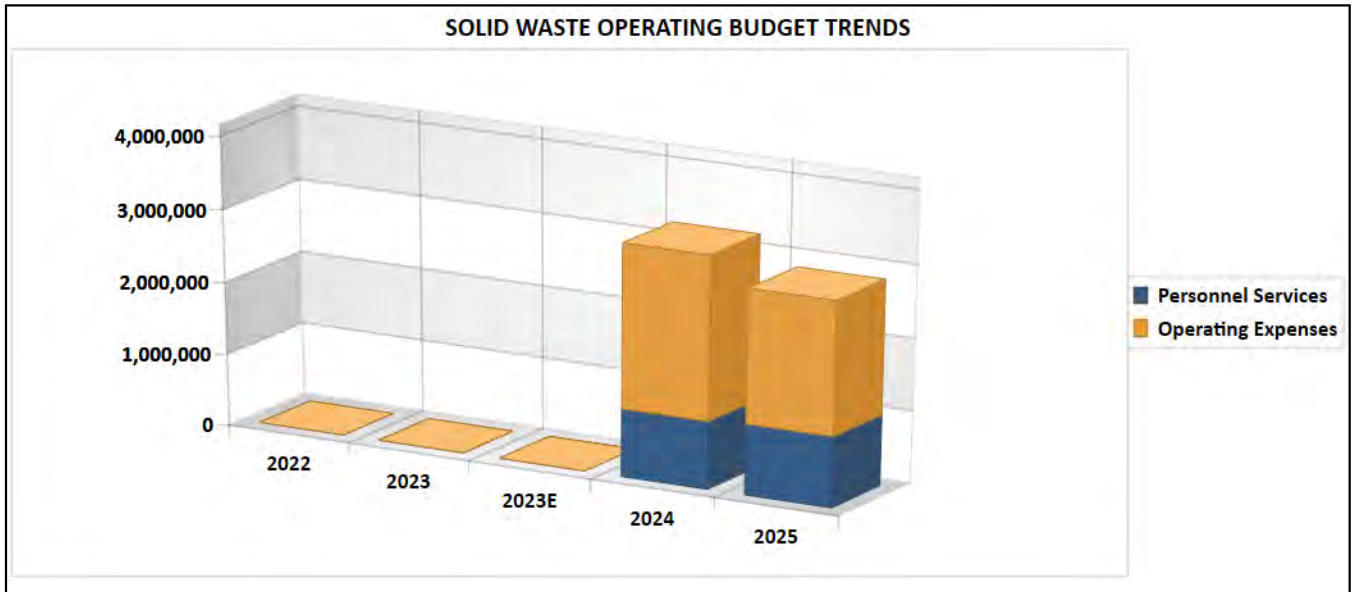


**CITY OF PORT ST. LUCIE
 SOLID WASTE OPERATING - # 106
 ADOPTED BUDGET - FY 2024**

| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|--------------------------------|-------------------------|------------------------|---------------------------|-------------------------|------------------|----------|---------------------------|
| | | | | | \$ | % | |
| REVENUES & SOURCES: | | | | | | | |
| Franchise Fees | \$ - | \$ - | \$ - | \$ 1,077,860 | \$ 1,077,860 | - | % \$ 1,099,417 |
| Intergovernmental | - | - | - | 1,261,414 | 1,261,414 | - | % 1,302,349 |
| Recycling-Dis. Avoidance | - | - | - | 126,713 | 126,713 | - | % 130,514 |
| FCC Addt'l Revenue | - | - | - | 292,057 | 292,057 | - | % 300,818 |
| Income Income | - | - | - | 5,000 | 5,000 | - | % 5,000 |
| Fund Transfers | - | - | - | 449,380 | 449,380 | - | % - |
| Total | - | - | - | 3,212,424 | 3,212,424 | - | % 2,838,098 |
| EXPENDITURES: | | | | | | | |
| Personnel Services | - | - | - | 943,024 | 943,024 | - | % 985,450 |
| Operating Expenses | - | - | - | 2,269,400 | 2,269,400 | - | % 1,852,648 |
| Total | - | - | - | 3,212,424 | 3,212,424 | - | % 2,838,098 |
| SURPLUS (DEFICIT) | \$ - | \$ - | \$ - | \$ - | | | \$ - |



**CITY OF PORT ST. LUCIE
 SOLID WASTE OPERATING - 106
 DEPARTMENTAL BUDGET SUMMARY**



| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|-----------------------------|-----------------|----------------|-------------------|-----------------|-----------|---|-------------------|
| | | | | | \$ | % | |
| EXPENDITURE SUMMARY: | | | | | | | |
| Personnel Services | \$ - | \$ - | \$ - | \$ 943,024 | 943,024 | - | % \$ 985,450 |
| Operating Expenses | - | - | - | 2,269,400 | 2,269,400 | - | % 1,852,648 |
| Total | \$ - | \$ - | \$ - | \$3,212,424 | 3,212,424 | - | % \$ 2,838,098 |

| STAFFING SUMMARY: | | | | | | | |
|--------------------------|---|---|---|-------|-------|--|-------|
| Full Time Equivalents | - | - | - | 11.00 | 11.00 | | 11.00 |



**CITY OF PORT ST. LUCIE
 GOVERNMENTAL FINANCE FUND - # 108
 ADOPTED BUDGET - FY 2024**

| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|--|-------------------------|------------------------|---------------------------|-------------------------|------------------|----------------|---------------------------|
| | | | | | \$ | % | |
| Beginning Undesignated Reserves | \$ 19,914,745 | \$ 21,801,955 | \$ 21,801,955 | \$ 12,734,806 | | | \$ 1,453,226 |
| REVENUES & SOURCES: | | | | | | | |
| Miscellaneous Revenues | 16,129,892 | 2,852,650 | 2,852,650 | 2,852,650 | - | - % | 3,026,376 |
| Interest Income | (372,796) | 54,862 | 54,862 | 54,862 | - | - % | 58,203 |
| Fund Transfers | 3,689,828 | 3,632,539 | 3,632,539 | 3,479,037 | (153,502) | (4.23)% | 3,200,000 |
| Use of Reserves | - | 8,753,902 | 8,753,902 | 11,281,580 | 2,527,678 | 28.87 % | 1,453,226 |
| Total | 19,446,924 | 15,293,953 | 15,293,953 | 17,668,129 | 2,374,176 | 15.52 % | 7,737,805 |
| EXPENDITURES: | | | | | | | |
| Operating Expenses | 16,063,614 | 3,932,539 | 4,245,786 | 3,779,037 | (153,502) | (3.90)% | 3,509,000 |
| Capital Outlay | 96,100 | - | - | - | - | - % | - |
| Fund Transfers | 1,400,000 | 11,361,414 | 11,361,414 | 13,889,092 | 2,527,678 | 22.25 % | 4,228,805 |
| Total | 17,559,714 | 15,293,953 | 15,607,200 | 17,668,129 | 2,374,176 | 15.52 % | 7,737,805 |
| SURPLUS (DEFICIT) | \$ 1,887,210 | \$ - | \$ (313,247) | \$ - | | | \$ - |
| Undesignated Reserve | \$ 21,801,955 | \$ 13,048,053 | \$ 12,734,806 | \$ 1,453,226 | | | \$ - |



**CITY OF PORT ST. LUCIE
 LAW ENFORCEMENT IMPACT FEE FUND - # 109
 ADOPTED BUDGET - FY 2024**

| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|--|-------------------------|------------------------|---------------------------|-------------------------|------------------|-----------------|---------------------------|
| | | | | | \$ | % | |
| Beginning Undesignated Reserves | \$ 1,344,050 | \$ 1,980,395 | \$ 1,980,395 | \$ 1,447,810 | | | \$ 298,501 |
| REVENUES & SOURCES: | | | | | | | |
| Licenses & Permits | 1,452,483 | 1,221,000 | 1,221,000 | 1,569,556 | 348,556 | 28.55 % | 1,568,457 |
| Interest Income | (53,099) | 22,849 | 22,849 | 22,849 | - | - % | 24,241 |
| Other Sources | 271,546 | - | - | - | - | - % | - |
| Use of Reserves | - | 22,231 | 22,231 | 1,149,309 | 1,127,078 | 5,069.85 % | 442,760 |
| Total | 1,670,930 | 1,266,080 | 1,266,080 | 2,741,714 | 1,475,634 | 116.55 % | 2,035,458 |
| EXPENDITURES: | | | | | | | |
| Operating Expenses | 650,568 | 571,236 | 721,462 | 1,340,714 | 769,478 | 134.70 % | 1,135,338 |
| Capital Outlay | 111,566 | 554,000 | 1,054,972 | 1,401,000 | 847,000 | 152.89 % | 900,120 |
| Debt | 272,451 | - | - | - | - | - % | - |
| Contingencies | - | 140,844 | - | - | (140,844) | (100.00)% | - |
| Total | 1,034,585 | 1,266,080 | 1,776,434 | 2,741,714 | 1,475,634 | 116.55 % | 2,035,458 |
| SURPLUS (DEFICIT) | \$ 636,345 | \$ - | \$ (510,354) | \$ - | | | \$ - |
| Undesignated Reserve | \$ 1,980,395 | \$ 1,980,395 | \$ 1,447,810 | \$ 298,501 | | | \$ (144,259) |



**CITY OF PORT ST. LUCIE
 LIGHTING DISTRICT FUND - # 111
 ADOPTED BUDGET - FY 2024**

| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|--|-------------------------|------------------------|---------------------------|-------------------------|-----------------|----------------|---------------------------|
| | | | | | \$ | % | |
| Beginning Undesignated Reserves | \$ 97,448 | \$ 48,953 | \$ 48,953 | \$ 48,953 | | | \$ 8,953 |
| REVENUES & SOURCES: | | | | | | | |
| Miscellaneous Revenues | 465,309 | 470,000 | 470,000 | 489,908 | 19,908 | 4.24 % | 570,614 |
| Interest Income | (314) | - | - | 3,000 | 3,000 | - % | 3,000 |
| Use of Reserves | - | - | - | 40,000 | 40,000 | - % | - |
| Total | 464,995 | 470,000 | 470,000 | 532,908 | 62,908 | 13.38 % | 573,614 |
| EXPENDITURES: | | | | | | | |
| Operating Expenses | 463,490 | 470,000 | 470,000 | 508,450 | 38,450 | 8.18 % | 523,614 |
| Fund Transfers | 50,000 | - | - | 24,458 | 24,458 | - % | 50,000 |
| Total | 513,490 | 470,000 | 470,000 | 532,908 | 62,908 | 13.38 % | 573,614 |
| SURPLUS (DEFICIT) | \$ (48,495) | \$ - | \$ - | \$ - | | | \$ - |
| Undesignated Reserve | \$ 48,953 | \$ 48,953 | \$ 48,953 | \$ 8,953 | | | \$ 8,953 |

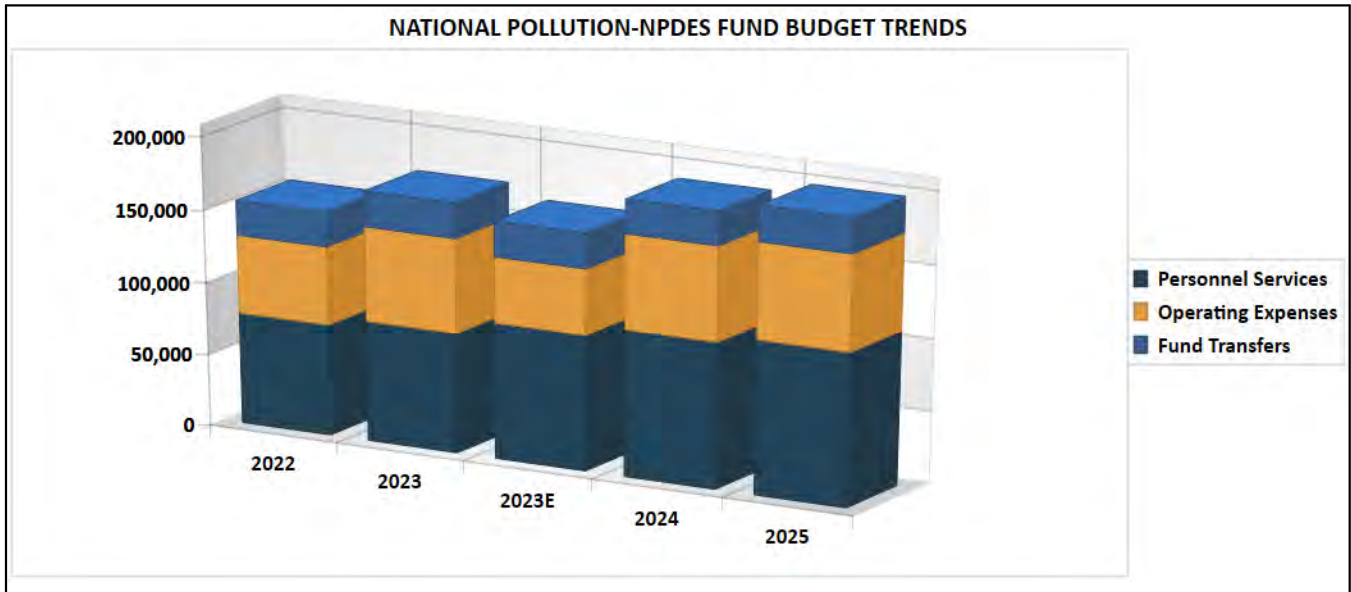


**CITY OF PORT ST. LUCIE
 NATIONAL POLLUTION-NPDES FUND - # 112
 ADOPTED BUDGET - FY 2024**

| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|--|-------------------------|------------------------|---------------------------|-------------------------|-----------------|-----------------|---------------------------|
| | | | | | \$ | % | |
| Beginning Undesignated Reserves | \$ 251,006 | \$ 301,710 | \$ 301,710 | \$ 305,706 | | | \$ 269,196 |
| REVENUES & SOURCES: | | | | | | | |
| Charges for Services | 212,678 | 208,345 | 164,538 | 149,886 | (58,459) | (28.06)% | 153,867 |
| Interest Income | (6,842) | 4,267 | 3,684 | 4,267 | - | - % | 4,527 |
| Use of Reserves | - | - | - | 36,510 | 36,510 | - % | 39,640 |
| Total | 205,836 | 212,612 | 168,222 | 190,663 | (21,949) | (10.32)% | 198,034 |
| EXPENDITURES: | | | | | | | |
| Personnel Services | 77,300 | 83,519 | 94,470 | 101,975 | 18,456 | 22.10 % | 107,284 |
| Operating Expenses | 54,030 | 65,240 | 45,478 | 65,381 | 141 | 0.22 % | 66,472 |
| Contingencies | - | 39,575 | - | - | (39,575) | (100.00)% | - |
| Fund Transfers | 23,802 | 24,278 | 24,278 | 23,307 | (971) | (4.00)% | 24,278 |
| Total | 155,132 | 212,612 | 164,226 | 190,663 | (21,949) | (10.32)% | 198,034 |
| SURPLUS (DEFICIT) | \$ 50,704 | \$ - | \$ 3,996 | \$ - | | | \$ - |
| Undesignated Reserve | \$ 301,710 | \$ 301,710 | \$ 305,706 | \$ 269,196 | | | \$ 229,556 |



**CITY OF PORT ST. LUCIE
 NATIONAL POLLUTION-NPDES FUND - 112
 DEPARTMENTAL BUDGET SUMMARY**



| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|-----------------------------|-------------------|-------------------|-------------------|-------------------|-----------------|-----------------|-------------------|
| | | | | | \$ | % | |
| EXPENDITURE SUMMARY: | | | | | | | |
| Personnel Services | \$ 77,300 | \$ 83,519 | \$ 94,470 | \$ 101,975 | 18,456 | 22.10 % | \$ 107,284 |
| Operating Expenses | 54,030 | 65,240 | 45,478 | 65,381 | 141 | 0.22 % | 66,472 |
| Contingencies | - | 39,575 | - | - | (39,575) | (100.00)% | - |
| Fund Transfers | 23,802 | 24,278 | 24,278 | 23,307 | (971) | (4.00)% | 24,278 |
| Total | \$ 155,132 | \$ 212,612 | \$ 164,226 | \$ 190,663 | (21,949) | (10.32)% | \$ 198,034 |

STAFFING SUMMARY:

| | | | | | | | |
|-----------------------|------|------|------|------|--|--|------|
| Full Time Equivalents | 1.00 | 1.00 | 1.00 | 1.00 | | | 1.00 |
|-----------------------|------|------|------|------|--|--|------|



**CITY OF PORT ST. LUCIE
 SW ANNEXATION COLLECTION FUND - # 115
 ADOPTED BUDGET - FY 2024**

| | AUDITED | BUDGET | ESTIMATED | ADOPTED | VARIANCE | | PROJECTED |
|--|---------------------|---------------------|---------------------|---------------------|---------------|---------------|---------------------|
| | 2022 | 2023 | 2023 | 2024 | \$ | % | 2025 |
| Beginning Undesignated Reserves | \$ 6,795,113 | \$ 6,462,884 | \$ 6,462,884 | \$ 6,462,884 | | | \$ 6,462,884 |
| REVENUES & SOURCES: | | | | | | | |
| Licenses & Permits | 6,864,854 | 6,837,532 | 6,837,532 | 6,900,000 | 62,468 | 0.91 % | 6,950,000 |
| Interest Income | (289,718) | 87,868 | 87,868 | 108,604 | 20,736 | 23.60 % | 111,320 |
| Total | 6,575,136 | 6,925,400 | 6,925,400 | 7,008,604 | 83,204 | 1.20 % | 7,061,320 |
| EXPENDITURES: | | | | | | | |
| Operating Expenses | 115,702 | 135,000 | 135,000 | 139,050 | 4,050 | 3.00 % | 143,222 |
| Debt | 6,791,663 | 6,790,400 | 6,790,400 | 6,795,000 | 4,600 | 0.07 % | 6,843,200 |
| Contingencies | - | - | - | 74,554 | 74,554 | - % | 74,898 |
| Total | 6,907,365 | 6,925,400 | 6,925,400 | 7,008,604 | 83,204 | 1.20 % | 7,061,320 |
| SURPLUS (DEFICIT) | <u>\$ (332,229)</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | | | <u>\$ -</u> |
| Undesignated Reserve | <u>\$ 6,462,884</u> | <u>\$ 6,462,884</u> | <u>\$ 6,462,884</u> | <u>\$ 6,462,884</u> | | | <u>\$ 6,462,884</u> |

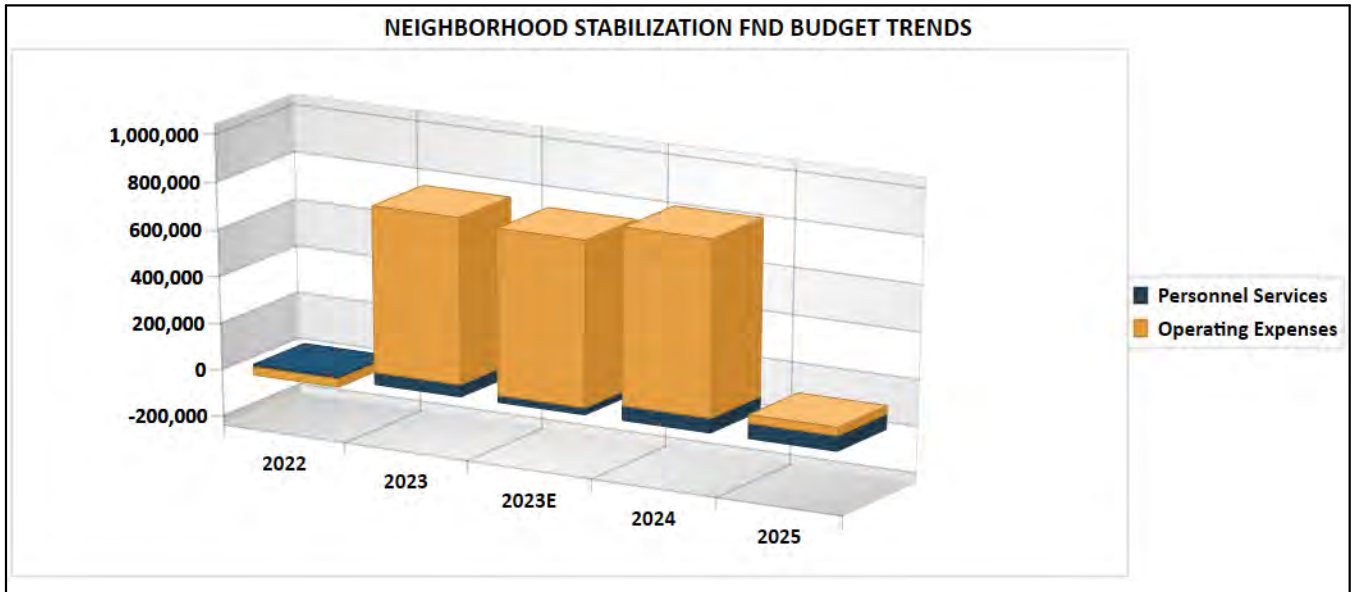


**CITY OF PORT ST. LUCIE
 NEIGHBORHOOD STABILIZATION FND - # 116
 ADOPTED BUDGET - FY 2024**

| | AUDITED | | BUDGET | | ESTIMATED | | ADOPTED | | VARIANCE | | PROJECTED |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|-------------------|-------------------|---------------|-------------|----------|-------------------|
| | 2022 | 2023 | 2023 | 2023 | 2023 | 2024 | 2024 | \$ | % | 2025 | |
| Beginning Undesignated Reserves | \$ 1,677,343 | \$ 1,876,875 | \$ 1,876,875 | \$ 1,876,875 | \$ 1,876,875 | \$ 1,116,585 | \$ 1,116,585 | | | | \$ 300,585 |
| REVENUES & SOURCES: | | | | | | | | | | | |
| Intergovernmental | 280,950 | - | - | - | - | - | - | - | - | % | - |
| Miscellaneous Revenues | (58,739) | - | - | - | - | - | - | - | - | % | - |
| Interest Income | (7,821) | - | - | - | - | - | - | - | - | % | - |
| Fund Transfers | (40,237) | - | - | - | - | - | - | - | - | % | - |
| Use of Reserves | - | 760,290 | 760,290 | 760,290 | 760,290 | 816,000 | 816,000 | 55,710 | 7.33 | % | 101,053 |
| Total | 174,153 | 760,290 | 760,290 | 760,290 | 760,290 | 816,000 | 816,000 | 55,710 | 7.33 | % | 101,053 |
| EXPENDITURES: | | | | | | | | | | | |
| Personnel Services | 9,484 | 51,748 | 29,672 | 29,672 | 29,672 | 62,451 | 62,451 | 10,703 | 20.68 | % | 65,575 |
| Operating Expenses | (34,863) | 708,542 | 708,542 | 708,542 | 708,542 | 753,549 | 753,549 | 45,007 | 6.35 | % | 35,478 |
| Total | (25,379) | 760,290 | 738,214 | 738,214 | 738,214 | 816,000 | 816,000 | 55,710 | 7.33 | % | 101,053 |
| SURPLUS (DEFICIT) | \$ 199,532 | \$ - | \$ 22,076 | \$ - | \$ - | \$ - | \$ - | | | | \$ - |
| Undesignated Reserve | \$ 1,876,875 | \$ 1,116,585 | \$ 1,116,585 | \$ 1,116,585 | \$ 1,116,585 | \$ 300,585 | \$ 300,585 | | | | \$ 199,532 |



**CITY OF PORT ST. LUCIE
 NEIGHBORHOOD STABILIZATION FND - 116
 DEPARTMENTAL BUDGET SUMMARY**



| | AUDITED | BUDGET | ESTIMATED | ADOPTED | VARIANCE | | PROJECTED |
|-----------------------------|-------------|------------|------------|------------|----------|---------|------------|
| | 2022 | 2023 | 2023 | 2024 | \$ | % | 2025 |
| EXPENDITURE SUMMARY: | | | | | | | |
| Personnel Services | \$ 9,484 | \$ 51,748 | \$ 29,672 | \$ 62,451 | 10,703 | 20.68 % | \$ 65,575 |
| Operating Expenses | (34,863) | 708,542 | 708,542 | 753,549 | 45,007 | 6.35 % | 35,478 |
| Total | \$ (25,379) | \$ 760,290 | \$ 738,214 | \$ 816,000 | 55,710 | 7.33 % | \$ 101,053 |

STAFFING SUMMARY:

| | | | | | | | |
|-----------------------|------|------|------|------|--|--|------|
| Full Time Equivalents | 0.05 | 0.05 | 0.05 | 0.20 | | | 0.20 |
|-----------------------|------|------|------|------|--|--|------|

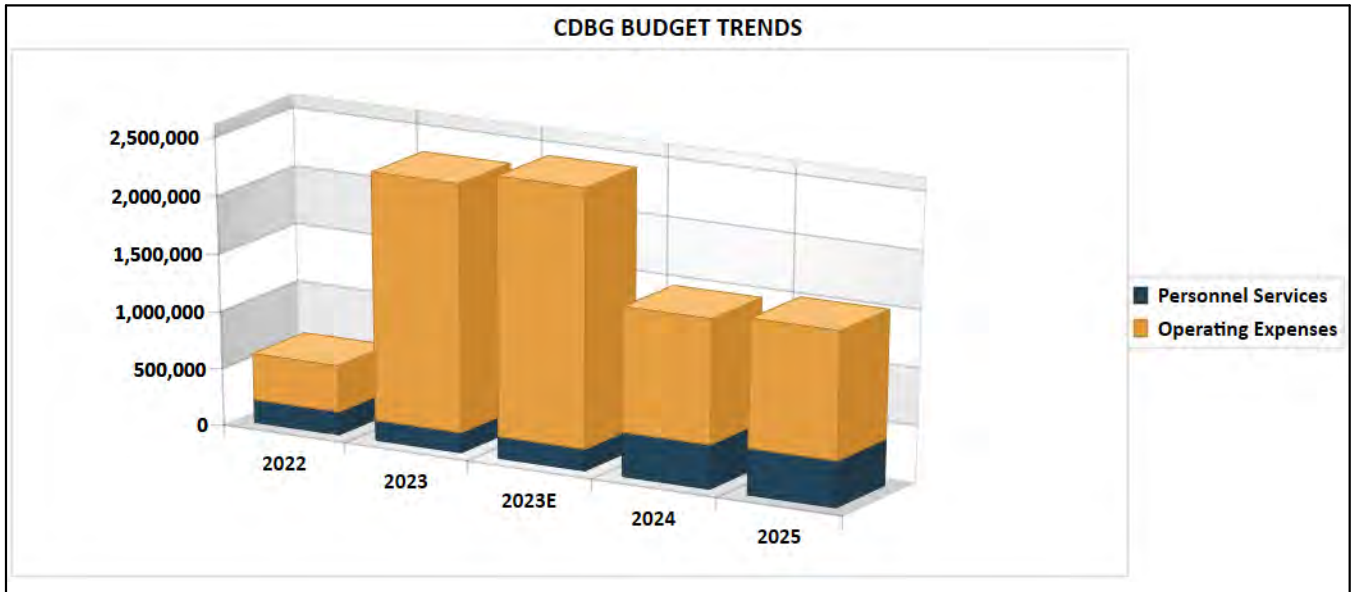


CITY OF PORT ST. LUCIE
CDBG - # 118
ADOPTED BUDGET - FY 2024

| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|--|-------------------------|------------------------|---------------------------|-------------------------|------------------|-----------------|---------------------------|
| | | | | | \$ | % | |
| Beginning Undesignated Reserves | \$ 2,101,323 | \$ 1,385,044 | \$ 1,385,044 | \$ - | | | \$ - |
| REVENUES & SOURCES: | | | | | | | |
| Intergovernmental | 282,044 | 1,368,900 | 1,368,900 | 1,409,967 | 41,067 | 3.00 % | 1,460,392 |
| Miscellaneous Revenues | 21,567 | 273 | 273 | 281 | 8 | 2.93 % | 290 |
| Fund Transfers | (612,833) | - | - | - | - | - % | - |
| Use of Reserves | - | 957,725 | 957,725 | 65,683 | (892,042) | (93.14)% | 65,954 |
| Total | 236,778 | 2,326,898 | 2,326,898 | 1,475,931 | (850,967) | (36.57)% | 1,526,636 |
| EXPENDITURES: | | | | | | | |
| Personnel Services | 202,497 | 177,485 | 191,219 | 388,797 | 211,312 | 119.06 % | 408,436 |
| Operating Expenses | 406,429 | 2,149,413 | 2,244,580 | 1,087,134 | (1,062,279) | (49.42)% | 1,118,200 |
| Capital Outlay | 344,131 | - | 318,418 | - | - | - % | - |
| Total | 953,057 | 2,326,898 | 2,754,217 | 1,475,931 | (850,967) | (36.57)% | 1,526,636 |
| SURPLUS (DEFICIT) | \$ (716,279) | \$ - | \$ (427,319) | \$ - | | | \$ - |
| Undesignated Reserve | \$ 1,385,044 | \$ 131,637 | \$ - | \$ - | | | \$ - |



**CITY OF PORT ST. LUCIE
 CDBG - 118
 DEPARTMENTAL BUDGET SUMMARY**



| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|-----------------------------|-------------------|---------------------|---------------------|--------------------|------------------|-----------------|---------------------|
| | | | | | \$ | % | |
| EXPENDITURE SUMMARY: | | | | | | | |
| Personnel Services | \$ 202,497 | \$ 177,485 | \$ 191,219 | \$ 388,797 | 211,312 | 119.06 % | \$ 408,436 |
| Operating Expenses | 406,429 | 2,149,413 | 2,244,580 | 1,087,134 | (1,062,279) | (49.42)% | 1,118,200 |
| Capital Outlay | 344,131 | - | 318,418 | - | - | - % | - |
| Total | \$ 953,057 | \$ 2,326,898 | \$ 2,754,217 | \$1,475,931 | (850,967) | (36.57)% | \$ 1,526,636 |

STAFFING SUMMARY:

| | | | | | | | |
|-----------------------|------|------|------|------|--|--|------|
| Full Time Equivalents | 2.20 | 2.20 | 2.20 | 3.00 | | | 3.00 |
|-----------------------|------|------|------|------|--|--|------|

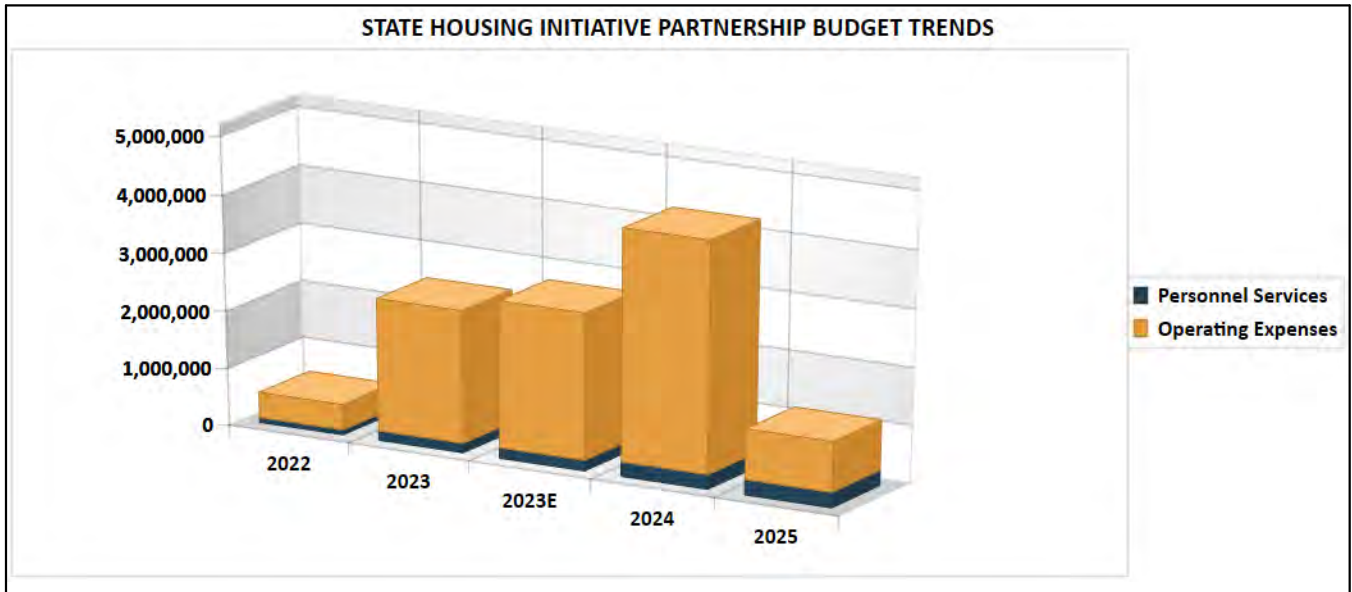


**CITY OF PORT ST. LUCIE
 STATE HOUSING INITIATIVE PARTNERSHIP - # 119
 ADOPTED BUDGET - FY 2024**

| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|--|-------------------------|------------------------|---------------------------|-------------------------|------------------|----------------|---------------------------|
| | | | | | \$ | % | |
| Beginning Undesignated Reserves | \$ 4,556,695 | \$ 4,977,661 | \$ 4,977,661 | \$ 3,318,119 | | | \$ 159,033 |
| REVENUES & SOURCES: | | | | | | | |
| Intergovernmental | 531,833 | 1,070,000 | 1,070,000 | 1,102,100 | 32,100 | 3.00 % | 1,137,157 |
| Miscellaneous Revenues | 510,905 | - | - | - | - | - % | - |
| Interest Income | (89,939) | 10,700 | 10,700 | 11,021 | 321 | 3.00 % | 11,352 |
| Use of Reserves | - | 1,397,609 | 1,397,609 | 3,159,086 | - | - % | - |
| Total | 952,799 | 2,478,309 | 2,478,309 | 4,272,207 | 1,793,898 | 72.38 % | 1,148,509 |
| EXPENDITURES: | | | | | | | |
| Personnel Services | 87,333 | 166,578 | 186,181 | 255,470 | 88,892 | 53.36 % | 268,240 |
| Operating Expenses | 444,500 | 2,311,731 | 2,554,061 | 4,016,737 | 1,705,006 | 73.75 % | 880,269 |
| Total | 531,833 | 2,478,309 | 2,740,242 | 4,272,207 | 1,793,898 | 72.38 % | 1,148,509 |
| SURPLUS (DEFICIT) | \$ 420,966 | \$ - | \$ (261,933) | \$ - | | | \$ - |
| Undesignated Reserve | \$ 4,977,661 | \$ 3,580,052 | \$ 3,318,119 | \$ 159,033 | | | \$ 159,033 |



**CITY OF PORT ST. LUCIE
 STATE HOUSING INITIATIVE PARTNERSHIP - 119
 DEPARTMENTAL BUDGET SUMMARY**



| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|-----------------------------|-----------------|----------------|-------------------|-----------------|-----------|---------|-------------------|
| | | | | | \$ | % | |
| EXPENDITURE SUMMARY: | | | | | | | |
| Personnel Services | \$ 87,333 | \$ 166,578 | \$ 186,181 | \$ 255,470 | 88,892 | 53.36 % | \$ 268,240 |
| Operating Expenses | 444,500 | 2,311,731 | 2,554,061 | 4,016,737 | 1,705,006 | 73.75 % | 880,269 |
| Total | \$ 531,833 | \$ 2,478,309 | \$ 2,740,242 | \$ 4,272,207 | 1,793,898 | 72.38 % | \$ 1,148,509 |

STAFFING SUMMARY:

| | | | | | | | |
|-----------------------|------|------|------|------|--|--|------|
| Full Time Equivalents | 1.20 | 1.20 | 1.20 | 1.60 | | | 1.60 |
|-----------------------|------|------|------|------|--|--|------|



**CITY OF PORT ST. LUCIE
 USA 5-6-7A COLLECTION FUND - # 124
 ADOPTED BUDGET - FY 2024**

| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|--|-------------------------|------------------------|---------------------------|-------------------------|------------------|-----------------|---------------------------|
| | | | | | \$ | % | |
| Beginning Undesignated Reserves | \$ 6,519,847 | \$ 6,339,709 | \$ 6,339,709 | \$ 5,945,625 | | | \$ 745,625 |
| REVENUES & SOURCES: | | | | | | | |
| Licenses & Permits | 2,748 | - | - | - | - | - % | - |
| Interest Income | (168,512) | 110,837 | 110,837 | - | (110,837) | (100.00)% | - |
| Use of Reserves | - | 394,084 | 394,084 | 5,200,000 | 4,805,916 | 1,219.52 % | - |
| Total | (165,764) | 504,921 | 504,921 | 5,200,000 | 4,695,079 | 929.86 % | - |
| EXPENDITURES: | | | | | | | |
| Operating Expenses | 795 | 1,070 | 1,070 | - | (1,070) | (100.00)% | - |
| Fund Transfers | 13,579 | 503,851 | 503,851 | 5,200,000 | 4,696,149 | 932.05 % | - |
| Total | 14,374 | 504,921 | 504,921 | 5,200,000 | 4,695,079 | 929.86 % | - |
| SURPLUS (DEFICIT) | \$ (180,138) | \$ - | \$ - | \$ - | | | \$ - |
| Undesignated Reserve | \$ 6,339,709 | \$ 6,339,709 | \$ 6,339,709 | \$ 5,945,625 | | | \$ 745,625 |



**CITY OF PORT ST. LUCIE
 USA#9 SAD COLLECTION FUND - # 125
 ADOPTED BUDGET - FY 2024**

| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|--|-------------------------|------------------------|---------------------------|-------------------------|------------------|------------------|---------------------------|
| | | | | | \$ | % | |
| Beginning Undesignated Reserves | \$ 406,948 | \$ 680,063 | \$ 680,063 | \$ 896,330 | | | \$ 896,330 |
| REVENUES & SOURCES: | | | | | | | |
| Licenses & Permits | 297,765 | 220,554 | 220,554 | - | (220,554) | (100.00)% | - |
| Interest Income | (15,702) | 5,144 | 5,144 | - | (5,144) | (100.00)% | - |
| Total | 282,063 | 225,698 | 225,698 | - | (225,698) | (100.00)% | - |
| EXPENDITURES: | | | | | | | |
| Operating Expenses | 4,940 | 5,343 | 5,343 | - | (5,343) | (100.00)% | - |
| Fund Transfers | 4,008 | 4,088 | 4,088 | - | (4,088) | (100.00)% | - |
| Total | 8,948 | 9,431 | 9,431 | - | (9,431) | (100.00)% | - |
| SURPLUS (DEFICIT) | \$ 273,115 | \$ 216,267 | \$ 216,267 | \$ - | | | \$ - |
| Undesignated Reserve | \$ 680,063 | \$ 896,330 | \$ 896,330 | \$ 896,330 | | | \$ 896,330 |



**CITY OF PORT ST. LUCIE
 SW ANNEXATION DISTR#2 FUND 126 - # 126
 ADOPTED BUDGET - FY 2024**

| | AUDITED | | BUDGET | | ESTIMATED | | ADOPTED | | VARIANCE | | PROJECTED |
|--|------------------|------------------|------------------|------------------|----------------|------------------|----------|----|----------|------|------------------|
| | 2022 | 2023 | 2023 | 2023 | 2023 | 2024 | 2024 | \$ | % | 2025 | |
| Beginning Undesignated Reserves | \$ 35,583 | \$ 49,701 | \$ 49,701 | \$ 49,701 | \$ 49,701 | | | | | | \$ 49,701 |
| REVENUES & SOURCES: | | | | | | | | | | | |
| Licenses & Permits | 19,138 | - | - | - | - | - | - | - | - | % | - |
| Interest Income | (3,925) | 2,187 | 2,187 | - | (2,187) | (100.00)% | - | | | | - |
| Total | 15,213 | 2,187 | 2,187 | - | (2,187) | (100.00)% | - | | | | - |
| EXPENDITURES: | | | | | | | | | | | |
| Operating Expenses | - | 1,070 | 1,070 | - | (1,070) | (100.00)% | - | | | | - |
| Fund Transfers | 1,095 | 1,117 | 1,117 | - | (1,117) | (100.00)% | - | | | | - |
| Total | 1,095 | 2,187 | 2,187 | - | (2,187) | (100.00)% | - | | | | - |
| SURPLUS (DEFICIT) | \$ 14,118 | \$ - | \$ - | \$ - | | | | | | | \$ - |
| Undesignated Reserve | \$ 49,701 | \$ 49,701 | \$ 49,701 | \$ 49,701 | | | | | | | \$ 49,701 |

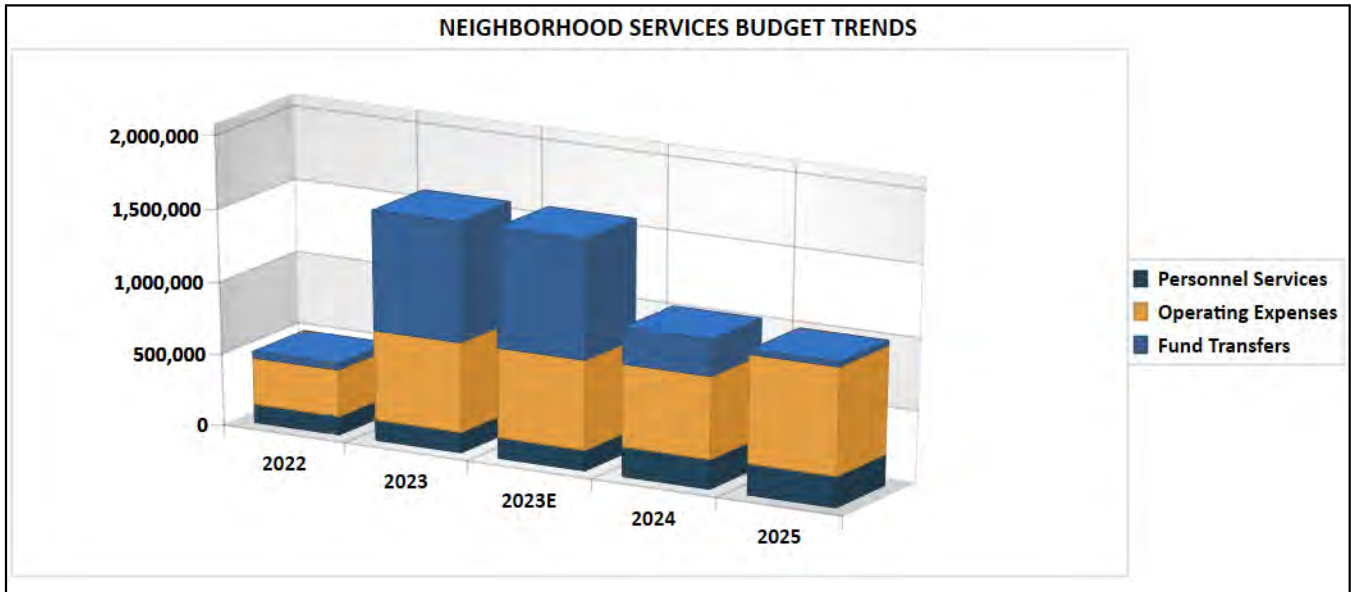


**CITY OF PORT ST. LUCIE
 NEIGHBORHOOD SERVICES - N.I.C.E. - # 127
 ADOPTED BUDGET - FY 2024**

| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|--|-------------------------|------------------------|---------------------------|-------------------------|------------------|-----------------|---------------------------|
| | | | | | \$ | % | |
| Beginning Undesignated Reserves | \$ 1,897,286 | \$ 1,999,658 | \$ 1,999,658 | \$ 1,119,962 | | | \$ 216,012 |
| REVENUES & SOURCES: | | | | | | | |
| Intergovernmental | 216,000 | 231,120 | 216,000 | - | (231,120) | (100.00)% | - |
| Charges for Services | 121,000 | 123,022 | 132,000 | - | (123,022) | (100.00)% | - |
| Miscellaneous Revenues | 317,504 | 283,550 | 358,641 | - | (283,550) | (100.00)% | - |
| Interest Income | (52,940) | 33,218 | 33,000 | 34,215 | 997 | 3.00 % | 10,000 |
| Fund Transfers | - | - | - | - | - | - % | 675,628 |
| Use of Reserves | - | 920,145 | 879,696 | 903,950 | (16,195) | (1.76)% | 216,012 |
| Total | 601,564 | 1,591,055 | 1,619,337 | 938,165 | (652,890) | (41.04)% | 901,640 |
| EXPENDITURES: | | | | | | | |
| Personnel Services | 129,339 | 143,416 | 143,416 | 113,224 | (30,192) | (21.05)% | 116,625 |
| Operating Expenses | 325,851 | 624,442 | 742,724 | 573,813 | (50,629) | (8.11)% | 751,818 |
| Fund Transfers | 44,002 | 823,197 | 733,197 | 251,128 | (572,069) | (69.49)% | 33,197 |
| Total | 499,192 | 1,591,055 | 1,619,337 | 938,165 | (652,890) | (41.04)% | 901,640 |
| SURPLUS (DEFICIT) | \$ 102,372 | \$ - | \$ - | \$ - | | | \$ - |
| Undesignated Reserve | \$ 1,999,658 | \$ 1,145,075 | \$ 1,119,962 | \$ 216,012 | | | \$ - |



**CITY OF PORT ST. LUCIE
 NEIGHBORHOOD SERVICES/N.I.C.E. - 127
 DEPARTMENTAL BUDGET SUMMARY**



| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|-----------------------------|-------------------|---------------------|---------------------|-------------------|------------------|-----------------|-------------------|
| | | | | | \$ | % | |
| EXPENDITURE SUMMARY: | | | | | | | |
| Personnel Services | \$ 129,339 | \$ 143,416 | \$ 143,416 | \$ 113,224 | (30,192) | (21.05)% | \$ 116,625 |
| Operating Expenses | 325,851 | 624,442 | 742,724 | 573,813 | (50,629) | (8.11)% | 751,818 |
| Fund Transfers | 44,002 | 823,197 | 733,197 | 251,128 | (572,069) | (69.49)% | 33,197 |
| Total | \$ 499,192 | \$ 1,591,055 | \$ 1,619,337 | \$ 938,165 | (652,890) | (41.04)% | \$ 901,640 |

STAFFING SUMMARY:

| | | | | | |
|-----------------------|------|------|------|------|------|
| Full Time Equivalents | 1.25 | 1.25 | 1.25 | 0.80 | 0.80 |
|-----------------------|------|------|------|------|------|



**CITY OF PORT ST. LUCIE
 SW ANNEX AFFORDABLE HOUSING - # 128
 ADOPTED BUDGET - FY 2024**

| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|--|-------------------------|------------------------|---------------------------|-------------------------|-----------------|----------------|---------------------------|
| | | | | | \$ | % | |
| Beginning Undesignated Reserves | \$ - | \$ 4,090,935 | \$ 4,090,935 | \$ 3,381,585 | | | \$ 2,522,235 |
| REVENUES & SOURCES: | | | | | | | |
| Licenses & Permits | 193,000 | 160,000 | 160,000 | 160,000 | - | - % | 169,744 |
| Intergovernmental | 1,716,085 | - | - | - | - | - % | - |
| Interest Income | (101,934) | 80,650 | 80,650 | 80,650 | - | - % | 85,562 |
| Fund Transfers | 2,386,037 | - | - | - | - | - % | - |
| Use of Reserves | - | 709,350 | 709,350 | 859,350 | 150,000 | 21.15 % | 877,694 |
| Total | 4,193,188 | 950,000 | 950,000 | 1,100,000 | 150,000 | 15.79 % | 1,133,000 |
| EXPENDITURES: | | | | | | | |
| Personnel Services | 47,306 | - | - | - | - | - % | - |
| Operating Expenses | 1,744,008 | 950,000 | 950,000 | 1,100,000 | 150,000 | 15.79 % | 1,133,000 |
| Grant Pass Through | 1,689,061 | - | - | - | - | - % | - |
| Total | 3,480,375 | 950,000 | 950,000 | 1,100,000 | 150,000 | 15.79 % | 1,133,000 |
| SURPLUS (DEFICIT) | \$ 4,090,935 | \$ - | \$ - | \$ - | | | \$ - |
| Undesignated Reserve | \$ 4,090,935 | \$ 3,381,585 | \$ 3,381,585 | \$ 2,522,235 | | | \$ 1,644,541 |



**CITY OF PORT ST. LUCIE
 RIVERPOINT SAD COLLECTION FUND - # 151
 ADOPTED BUDGET - FY 2024**

| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|--|-------------------------|------------------------|---------------------------|-------------------------|------------------|-----------------|---------------------------|
| | | | | | \$ | % | |
| Beginning Undesignated Reserves | \$ 2,500,981 | \$ 1,732,157 | \$ 1,732,157 | \$ 567,827 | | | \$ 284,827 |
| REVENUES & SOURCES: | | | | | | | |
| Licenses & Permits | 647,197 | - | - | - | - | - % | - |
| Interest Income | (38,573) | 42,517 | 42,517 | 25,000 | (17,517) | (41.20)% | 16,240 |
| Use of Reserves | - | 1,164,330 | 1,164,330 | 283,000 | (881,330) | (75.69)% | 284,827 |
| Total | 608,624 | 1,206,847 | 1,206,847 | 308,000 | (898,847) | (74.48)% | 301,067 |
| EXPENDITURES: | | | | | | | |
| Operating Expenses | 10,735 | - | - | 8,000 | 8,000 | - % | 8,240 |
| Fund Transfers | 1,366,713 | 1,206,847 | 1,206,847 | 300,000 | (906,847) | (75.14)% | 292,827 |
| Total | 1,377,448 | 1,206,847 | 1,206,847 | 308,000 | (898,847) | (74.48)% | 301,067 |
| SURPLUS (DEFICIT) | <u>\$ (768,824)</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | | | <u>\$ -</u> |
| Undesignated Reserve | <u>\$ 1,732,157</u> | <u>\$ 567,827</u> | <u>\$ 567,827</u> | <u>\$ 284,827</u> | | | <u>\$ -</u> |



**CITY OF PORT ST. LUCIE
 TESORO SAD COLLECTION FUND - # 152
 ADOPTED BUDGET - FY 2024**

| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|--|-------------------------|------------------------|---------------------------|-------------------------|-----------------|------------------|---------------------------|
| | | | | | \$ | % | |
| Beginning Undesignated Reserves | \$ 6,171,094 | \$ 1,445,765 | \$ 1,445,765 | \$ 1,445,765 | | | \$ 1,445,765 |
| REVENUES & SOURCES: | | | | | | | |
| Licenses & Permits | 1,531,969 | 50,714 | 50,714 | - | (50,714) | (100.00)% | - |
| Interest Income | 33,527 | - | - | - | - | - % | - |
| Use of Reserves | - | - | - | - | - | - % | 151,000 |
| Total | 1,565,496 | 50,714 | 50,714 | - | (50,714) | (100.00)% | 151,000 |
| EXPENDITURES: | | | | | | | |
| Operating Expenses | 25,419 | 35,000 | 35,000 | - | (35,000) | (100.00)% | 1,000 |
| Fund Transfers | 6,265,406 | 15,714 | 15,714 | - | (15,714) | (100.00)% | 150,000 |
| Total | 6,290,825 | 50,714 | 50,714 | - | (50,714) | (100.00)% | 151,000 |
| SURPLUS (DEFICIT) | \$ (4,725,329) | \$ - | \$ - | \$ - | | | \$ - |
| Undesignated Reserve | \$ 1,445,765 | \$ 1,445,765 | \$ 1,445,765 | \$ 1,445,765 | | | \$ 1,294,765 |



**CITY OF PORT ST. LUCIE
 GLASSMAN SAD COLLECTION FUND - # 153
 ADOPTED BUDGET - FY 2024**

| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|--|-------------------------|------------------------|---------------------------|-------------------------|--------------------|-----------------|---------------------------|
| | | | | | \$ | % | |
| Beginning Undesignated Reserves | \$ 1,834,863 | \$ 1,911,212 | \$ 1,911,212 | \$ 597,501 | | | \$ 597,501 |
| REVENUES & SOURCES: | | | | | | | |
| Licenses & Permits | 1,324,579 | 860,060 | 860,060 | - | (860,060) | (100.00)% | - |
| Interest Income | (46,543) | 31,193 | 31,193 | 15,000 | (16,193) | (51.91)% | 15,450 |
| Use of Reserves | - | 1,313,711 | 1,313,711 | - | (1,313,711) | (100.00)% | 350,000 |
| Total | 1,278,036 | 2,204,964 | 2,204,964 | 15,000 | (2,189,964) | (99.32)% | 365,450 |
| EXPENDITURES: | | | | | | | |
| Operating Expenses | 21,928 | 16,050 | 16,050 | 15,000 | (1,050) | (6.54)% | 15,450 |
| Fund Transfers | 1,179,759 | 2,188,914 | 2,188,914 | - | (2,188,914) | (100.00)% | 350,000 |
| Total | 1,201,687 | 2,204,964 | 2,204,964 | 15,000 | (2,189,964) | (99.32)% | 365,450 |
| SURPLUS (DEFICIT) | \$ 76,349 | \$ - | \$ - | \$ - | | | \$ - |
| Undesignated Reserve | \$ 1,911,212 | \$ 597,501 | \$ 597,501 | \$ 597,501 | | | \$ 247,501 |



**CITY OF PORT ST. LUCIE
 E.LAKE VILLAGE SAD COLLECT.FND - # 154
 ADOPTED BUDGET - FY 2024**

| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|--|-------------------------|------------------------|---------------------------|-------------------------|------------------|-----------------|---------------------------|
| | | | | | \$ | % | |
| Beginning Undesignated Reserves | \$ 606,402 | \$ 1,301,824 | \$ 1,301,824 | \$ 1,301,824 | | | \$ 1,301,824 |
| REVENUES & SOURCES: | | | | | | | |
| Licenses & Permits | 773,045 | 549,406 | 549,406 | 4,000 | (545,406) | (99.27)% | 3,980 |
| Interest Income | (35,643) | 10,308 | 10,308 | 12,000 | 1,692 | 16.41 % | 12,500 |
| Total | 737,402 | 559,714 | 559,714 | 16,000 | (543,714) | (97.14)% | 16,480 |
| EXPENDITURES: | | | | | | | |
| Operating Expenses | 13,363 | 16,000 | 16,000 | 16,000 | - | - % | 16,480 |
| Debt | 23,819 | 538,820 | 538,820 | - | (538,820) | (100.00)% | - |
| Fund Transfers | 4,798 | 4,894 | 4,894 | - | (4,894) | (100.00)% | - |
| Total | 41,980 | 559,714 | 559,714 | 16,000 | (543,714) | (97.14)% | 16,480 |
| SURPLUS (DEFICIT) | <u>\$ 695,422</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | | | <u>\$ -</u> |
| Undesignated Reserve | <u>\$ 1,301,824</u> | <u>\$ 1,301,824</u> | <u>\$ 1,301,824</u> | <u>\$ 1,301,824</u> | | | <u>\$ 1,301,824</u> |



**CITY OF PORT ST. LUCIE
 CITY CENTER SAD COLLECTION FND - # 156
 ADOPTED BUDGET - FY 2024**

| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|--|-------------------------|------------------------|---------------------------|-------------------------|-----------------|----------------|---------------------------|
| | | | | | \$ | % | |
| Beginning Undesignated Reserves | \$ 97,353 | \$ 100,614 | \$ 100,614 | \$ 100,614 | | | \$ 74,614 |
| REVENUES & SOURCES: | | | | | | | |
| Licenses & Permits | 18,656 | 1,813,362 | 1,813,362 | 1,698,834 | (114,528) | (6.32)% | 1,699,340 |
| Interest Income | (3,490) | - | - | - | - | - % | - |
| Fund Transfers | 1,742,104 | - | - | - | - | - % | - |
| Use of Reserves | - | - | - | 26,000 | 26,000 | - % | 26,002 |
| Total | 1,757,270 | 1,813,362 | 1,813,362 | 1,724,834 | (88,528) | (4.88)% | 1,725,342 |
| EXPENDITURES: | | | | | | | |
| Operating Expenses | 907 | 500 | 500 | 38,000 | 37,500 | 7,500.00 % | 38,000 |
| Debt | 1,685,794 | 1,744,208 | 1,744,208 | 1,686,834 | (57,374) | (3.29)% | 1,687,342 |
| Fund Transfers | 67,308 | 68,654 | 68,654 | - | (68,654) | (100.00)% | - |
| Total | 1,754,009 | 1,813,362 | 1,813,362 | 1,724,834 | (88,528) | (4.88)% | 1,725,342 |
| SURPLUS (DEFICIT) | \$ 3,261 | \$ - | \$ - | \$ - | | | \$ - |
| Undesignated Reserve | \$ 100,614 | \$ 100,614 | \$ 100,614 | \$ 74,614 | | | \$ 68,861 |



**CITY OF PORT ST. LUCIE
 2007A COMB.LOWRY/PEACOCK FUND - # 158
 ADOPTED BUDGET - FY 2024**

| | <u>AUDITED</u> <u>2022</u> | <u>BUDGET</u> <u>2023</u> | <u>ESTIMATED</u> <u>2023</u> | <u>ADOPTED</u> <u>2024</u> | <u>VARIANCE</u> | | <u>PROJECTED</u> <u>2025</u> |
|--|-------------------------------|------------------------------|---------------------------------|-------------------------------|------------------|-----------------|---------------------------------|
| | | | | | \$ | % | |
| Beginning Undesignated Reserves | \$ 1,055,748 | \$ 661,435 | \$ 661,435 | \$ 312,487 | | | \$ 312,487 |
| REVENUES & SOURCES: | | | | | | | |
| Licenses & Permits | 363,825 | 200,000 | 200,000 | 225,000 | 25,000 | 12.50 % | - |
| Interest Income | (12,419) | 16,584 | 16,584 | - | (16,584) | (100.00)% | - |
| Use of Reserves | - | 348,948 | 348,948 | - | (348,948) | (100.00)% | 312,487 |
| Total | <u>351,406</u> | <u>565,532</u> | <u>565,532</u> | <u>225,000</u> | <u>(340,532)</u> | <u>(60.20)%</u> | <u>312,487</u> |
| EXPENDITURES: | | | | | | | |
| Operating Expenses | 6,731 | 11,770 | 11,770 | 12,123 | 353 | 3.00 % | 12,487 |
| Contingencies | - | - | - | 212,877 | 212,877 | - % | - |
| Fund Transfers | 738,988 | 553,762 | 553,762 | - | 553,762 | 100.00 % | 300,000 |
| Total | <u>745,719</u> | <u>565,532</u> | <u>565,532</u> | <u>225,000</u> | <u>(340,532)</u> | <u>(60.20)%</u> | <u>312,487</u> |
| SURPLUS (DEFICIT) | <u>\$ (394,313)</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | | | <u>\$ -</u> |
| Undesignated Reserve | <u>\$ 661,435</u> | <u>\$ 312,487</u> | <u>\$ 312,487</u> | <u>\$ 312,487</u> | | | <u>\$ -</u> |

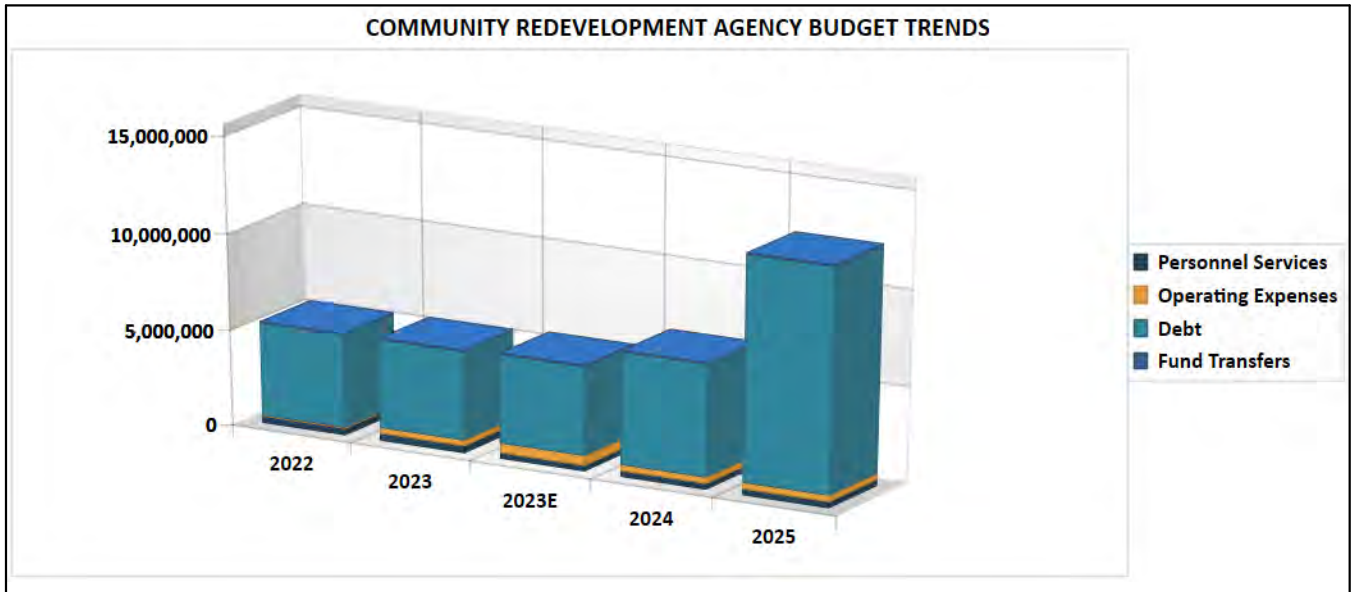


**CITY OF PORT ST. LUCIE
 COMMUNITY REDEVELOPMENT AGENCY - # 175
 ADOPTED BUDGET - FY 2024**

| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|--|-------------------------|------------------------|---------------------------|-------------------------|------------------|----------------|---------------------------|
| | | | | | \$ | % | |
| Beginning Undesignated Reserves | \$ 202,793 | \$ 319,824 | \$ 319,824 | \$ 182,385 | | | \$ 182,385 |
| REVENUES & SOURCES: | | | | | | | |
| Intergovernmental | 2,112,593 | 2,343,413 | 2,343,413 | 2,834,352 | 490,939 | 20.90 % | 3,061,120 |
| Miscellaneous Revenues | 1,857,893 | 381,726 | 381,726 | - | (381,726) | (100.00)% | - |
| Interest Income | (8,715) | 1,000 | 1,000 | 15,254 | 14,254 | 1,425.40 % | 16,061 |
| Fund Transfers | 1,952,101 | 2,639,881 | 2,639,881 | 3,707,705 | 1,067,824 | 40.40 % | 9,358,626 |
| Total | 5,913,872 | 5,366,020 | 5,366,020 | 6,557,311 | 1,191,291 | 22.20 % | 12,435,807 |
| EXPENDITURES: | | | | | | | |
| Personnel Services | 343,532 | 363,928 | 292,342 | 304,656 | (59,272) | (16.30)% | 318,021 |
| Operating Expenses | 56,412 | 310,777 | 519,802 | 329,737 | 18,960 | 6.10 % | 339,630 |
| Capital Outlay | 469,912 | - | - | - | - | - % | - |
| Debt | 4,879,250 | 4,642,625 | 4,642,625 | 5,872,625 | 1,230,000 | 26.50 % | 11,724,750 |
| Fund Transfers | 47,735 | 48,690 | 48,690 | 50,293 | 1,603 | 3.30 % | 53,406 |
| Total | 5,796,841 | 5,366,020 | 5,503,459 | 6,557,311 | 1,191,291 | 22.20 % | 12,435,807 |
| SURPLUS (DEFICIT) | \$ 117,031 | \$ - | \$ (137,439) | \$ - | | | \$ - |
| Undesignated Reserve | \$ 319,824 | \$ 319,824 | \$ 182,385 | \$ 182,385 | | | \$ 182,385 |



**CITY OF PORT ST. LUCIE
 COMMUNITY REDEVELOPMENT AGENCY - 175
 DEPARTMENTAL BUDGET SUMMARY**



| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|-----------------------------|---------------------|---------------------|---------------------|--------------------|------------------|----------------|----------------------|
| | | | | | \$ | % | |
| EXPENDITURE SUMMARY: | | | | | | | |
| Personnel Services | \$ 343,532 | \$ 363,928 | \$ 292,342 | \$ 304,656 | (59,272) | (16.29)% | \$ 318,021 |
| Operating Expenses | 56,412 | 310,777 | 519,802 | 329,737 | 18,960 | 6.10 % | 339,630 |
| Capital Outlay | 469,912 | - | - | - | - | - % | - |
| Debt | 4,879,250 | 4,642,625 | 4,642,625 | 5,872,625 | 1,230,000 | 26.49 % | 11,724,750 |
| Fund Transfers | 47,735 | 48,690 | 48,690 | 50,293 | 1,603 | 3.29 % | 53,406 |
| Total | \$ 5,796,841 | \$ 5,366,020 | \$ 5,503,459 | \$6,557,311 | 1,191,291 | 22.20 % | \$ 12,435,807 |

STAFFING SUMMARY:

| | | | | | | | |
|-----------------------|------|------|------|------|--|--|------|
| Full Time Equivalents | 2.00 | 2.00 | 2.00 | 2.00 | | | 2.00 |
|-----------------------|------|------|------|------|--|--|------|



**CITY OF PORT ST. LUCIE
 SOUTHERN GROVE CRA - # 178
 ADOPTED BUDGET - FY 2024**

| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|--|-------------------------|------------------------|---------------------------|-------------------------|------------------|-----------------|---------------------------|
| | | | | | \$ | % | |
| Beginning Undesignated Reserves | \$ 33,221 | \$ 88,678 | \$ 88,678 | \$ 88,678 | | | \$ 88,678 |
| REVENUES & SOURCES: | | | | | | | |
| Intergovernmental | 563,841 | 489,866 | 489,866 | 1,227,045 | 737,179 | 150.50 % | 1,325,209 |
| Interest Income | - | 1,578 | 1,578 | 1,578 | - | - % | 1,674 |
| Fund Transfers | 564,878 | 621,366 | 621,366 | 1,101,257 | 479,891 | 77.20 % | 1,179,187 |
| Total | 1,128,719 | 1,112,810 | 1,112,810 | 2,329,880 | 1,217,070 | 109.40 % | 2,506,070 |
| EXPENDITURES: | | | | | | | |
| Operating Expenses | 1,072,283 | 1,111,811 | 1,111,811 | 2,328,053 | 1,216,242 | 109.40 % | 2,504,189 |
| Fund Transfers | 979 | 999 | 999 | 1,827 | 828 | 82.90 % | 1,881 |
| Total | 1,073,262 | 1,112,810 | 1,112,810 | 2,329,880 | 1,217,070 | 109.40 % | 2,506,070 |
| SURPLUS (DEFICIT) | \$ 55,457 | \$ - | \$ - | \$ - | | | \$ - |
| Undesignated Reserve | \$ 88,678 | \$ 88,678 | \$ 88,678 | \$ 88,678 | | | \$ 88,678 |



**CITY OF PORT ST. LUCIE
 CONSERVATION TRUST FUND - # 608
 ADOPTED BUDGET - FY 2024**

| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|--|-------------------------|------------------------|---------------------------|-------------------------|-----------------|---------------|---------------------------|
| | | | | | \$ | % | |
| Beginning Undesignated Reserves | \$ 1,411,330 | \$ 895,547 | \$ 895,547 | \$ 810,920 | | | \$ 726,130 |
| REVENUES & SOURCES: | | | | | | | |
| Charges for Services | 132,166 | 66,000 | 66,000 | 67,980 | 1,980 | 3.00 % | 70,019 |
| Interest Income | (20,304) | 19,373 | 19,373 | 19,673 | 300 | 1.50 % | 20,553 |
| Use of Reserves | - | 84,627 | 84,627 | 84,790 | 163 | 0.20 % | 87,020 |
| Total | 111,862 | 170,000 | 170,000 | 172,443 | 2,443 | 1.40 % | 177,592 |
| EXPENDITURES: | | | | | | | |
| Operating Expenses | 52,645 | 170,000 | 170,000 | 170,000 | - | - % | 175,100 |
| Fund Transfers | 575,000 | - | - | 2,443 | 2,443 | - % | 2,492 |
| Total | 627,645 | 170,000 | 170,000 | 172,443 | 2,443 | 1.40 % | 177,592 |
| SURPLUS (DEFICIT) | <u>\$ (515,783)</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ -</u> | | | <u>\$ -</u> |
| Undesignated Reserve | <u>\$ 895,547</u> | <u>\$ 810,920</u> | <u>\$ 810,920</u> | <u>\$ 726,130</u> | | | <u>\$ 639,110</u> |

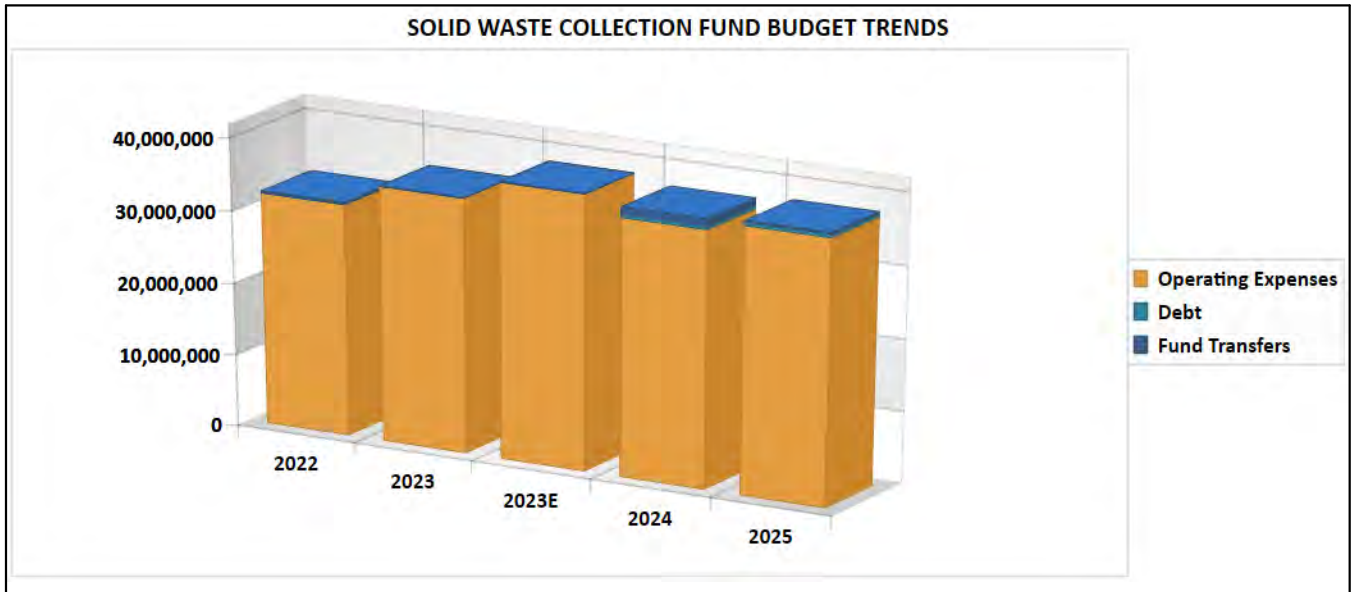


**CITY OF PORT ST. LUCIE
 SOLID WASTE COLLECTION FUND - # 620
 ADOPTED BUDGET - FY 2024**

| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|--|-------------------------|------------------------|---------------------------|-------------------------|------------------|---------------|---------------------------|
| | | | | | \$ | % | |
| Beginning Undesignated Reserves | \$ 13,939,600 | \$ 7,271,219 | \$ 7,271,219 | \$ 4,094,611 | | | \$ 2,199,823 |
| REVENUES & SOURCES: | | | | | | | |
| Franchise Fees | - | 948,889 | 948,889 | - | (948,889) | (100.00)% | - |
| Intergovernmental | 158,000 | 129,470 | 129,470 | - | (129,470) | (100.00)% | - |
| Charges for Services | 21,482,041 | 31,766,526 | 31,766,526 | 35,136,642 | 3,370,116 | 10.60 % | 36,542,108 |
| Fines & Forfeitures | 4,764,200 | 50,000 | 50,000 | - | (50,000) | (100.00)% | - |
| Miscellaneous Revenues | 9 | - | - | - | - | - % | - |
| Interest Income | (220,942) | 39,221 | 39,221 | 212,000 | 172,779 | 440.50 % | 210,200 |
| Other Sources | 6,275 | - | - | - | - | - % | - |
| Fund Transfers | - | 3,000,000 | 3,000,000 | - | (3,000,000) | (100.00)% | - |
| Use of Reserves | - | - | - | 1,894,788 | 1,894,788 | - % | 957,765 |
| Total | 26,189,583 | 35,934,106 | 35,934,106 | 37,243,430 | 1,309,324 | 3.60 % | 37,710,073 |
| EXPENDITURES: | | | | | | | |
| Personnel Services | 399,576 | 475,389 | 696,054 | - | (475,389) | (100.00)% | - |
| Operating Expenses | 32,203,545 | 35,398,681 | 38,278,080 | 35,790,226 | 391,545 | 1.10 % | 37,056,969 |
| Capital Outlay | - | 24,800 | 101,344 | - | (24,800) | (100.00)% | - |
| Debt | 8,307 | - | - | 487,157 | 487,157 | - % | 487,057 |
| Fund Transfers | 246,536 | 35,236 | 35,236 | 966,047 | 930,811 | 2,641.60 % | 166,047 |
| Total | 32,857,964 | 35,934,106 | 39,110,714 | 37,243,430 | 1,309,324 | 3.60 % | 37,710,073 |
| SURPLUS (DEFICIT) | \$ (6,668,381) | \$ - | \$ (3,176,608) | \$ - | | | \$ - |
| Undesignated Reserve | \$ 7,271,219 | \$ 7,271,219 | \$ 4,094,611 | \$ 2,199,823 | | | \$ 1,242,058 |



**CITY OF PORT ST. LUCIE
 SOLID WASTE COLLECTION FUND - 620
 DEPARTMENTAL BUDGET SUMMARY**



| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|-----------------------------|----------------------|----------------------|----------------------|-------------------|------------------|---------------|----------------------|
| | | | | | \$ | % | |
| EXPENDITURE SUMMARY: | | | | | | | |
| Personnel Services | \$ 399,576 | \$ 475,389 | \$ 696,054 | \$ - | (475,389) | (100.00)% | \$ - |
| Operating Expenses | 32,203,545 | 35,398,681 | 38,278,080 | 35,790,226 | 391,545 | 1.11 % | 37,056,969 |
| Capital Outlay | - | 24,800 | 101,344 | - | (24,800) | (100.00)% | - |
| Debt | 8,318 | - | - | 487,157 | 487,157 | - % | 487,057 |
| Fund Transfers | 246,536 | 35,236 | 35,236 | 966,407 | 931,171 | 2,642.67 % | 166,047 |
| Total | \$ 32,857,975 | \$ 35,934,106 | \$ 39,110,714 | 37,243,790 | 1,309,684 | 3.64 % | \$ 37,710,073 |

STAFFING SUMMARY:

| | | | | | | | |
|-----------------------|------|-------|-------|------|--|--|------|
| Full Time Equivalents | 1.09 | 10.09 | 10.09 | 0.00 | | | 0.00 |
|-----------------------|------|-------|-------|------|--|--|------|



General Obligation Debt Service 2005 Series Fund (Crosstown Pkwy)

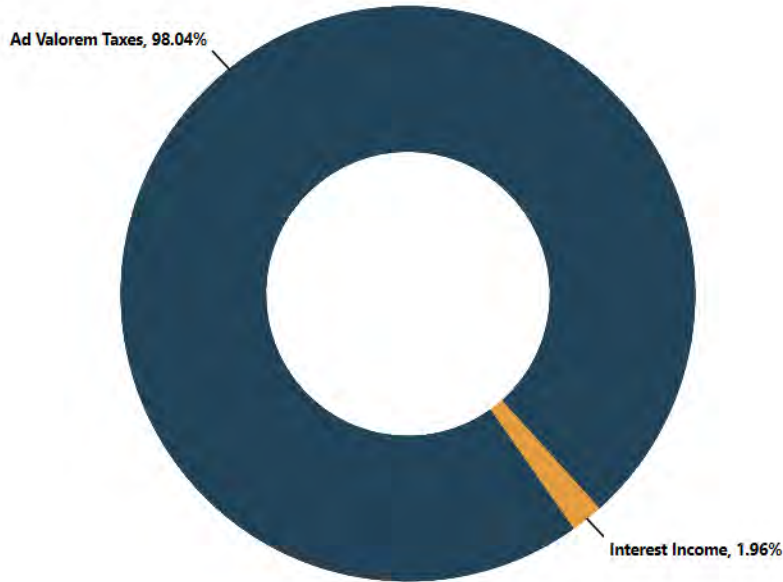
This is a debt service fund used to account for the activities related to paying for the General Obligation Debt for Crosstown Parkway. It receives dedicated Ad Valorem Property Tax revenue associated with the millage rate designed for the debt payments for the

Crosstown Parkway road project. The voter referendum allowed the City to issue \$165 million in bond debt to fund this project and use Ad Valorem Property Tax to retire that debt. The City sets the millage rate each year to ensure the debt payment is covered.



**CITY OF PORT ST. LUCIE
 2005 GO BONDS DEBT SERV FUND SOURCES - # 214
 ADOPTED BUDGET - FY 2024**

ADOPTED 2024 REVENUES

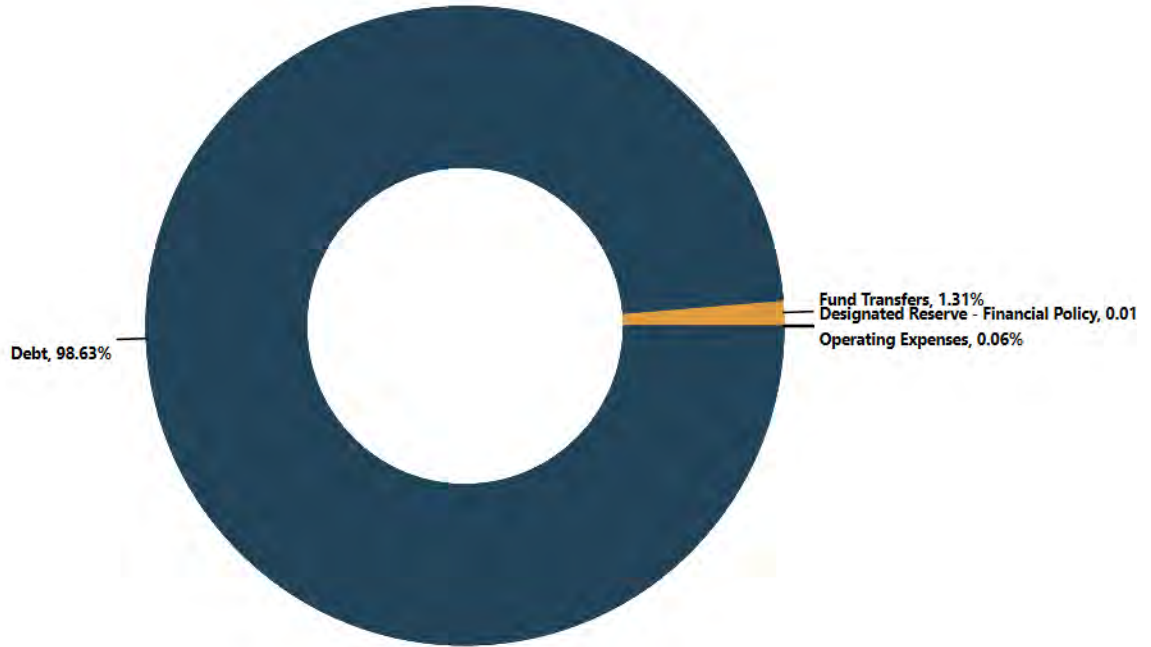


| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|--|-------------------------|------------------------|---------------------------|-------------------------|-------------------|---------------|---------------------------|
| | | | | | \$ | % | |
| Beginning Undesignated Reserves | \$ 4,490,998 | \$ 4,837,819 | \$ 4,837,819 | \$ 5,131,200 | \$ 293,381 | 6.06 % | \$ 6,098,945 |
| REVENUES & SOURCES: | | | | | | | |
| Other Fees & Taxes | 6,381 | - | - | - | - | - % | - |
| Ad Valorem Taxes | 9,224,003 | 8,927,432 | 8,927,432 | 9,459,479 | 532,047 | 5.96 % | 10,310,832 |
| Interest Income | (215,952) | 189,527 | 189,527 | 189,527 | - | - % | 201,069 |
| Total | \$ 9,014,432 | \$ 9,116,959 | \$ 9,116,959 | \$ 9,649,006 | \$ 532,047 | 5.84 % | \$ 10,511,901 |



**CITY OF PORT ST. LUCIE
 2005 GO BONDS DEBT SERV FUND USES - # 214
 ADOPTED BUDGET - FY 2024**

2024 ADOPTED EXPENDITURES



| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|----------------------------------|------------------|------------------|-------------------|------------------|----------------|---------------|-------------------|
| | | | | | \$ | % | |
| EXPENDITURES BY FUNCTION: | | | | | | | |
| Operating Expenses | \$ 1,786 | \$ 5,000 | \$ 5,000 | \$ 5,000 | \$ - | - % | \$ 5,150 |
| Debt | 8,562,156 | 8,712,836 | 8,712,836 | 8,562,908 | (149,928) | (1.72)% | 8,132,152 |
| Contingencies | - | 293,381 | - | 967,745 | 674,364 | 229.86 % | 2,246,473 |
| Fund Transfers | 103,669 | 105,742 | 105,742 | 113,353 | 7,611 | 7.20 % | 128,126 |
| Total | 8,667,611 | 9,116,959 | 8,823,578 | 9,649,006 | 532,047 | 5.84 % | 10,511,901 |
| Undesignated | \$ 4,837,819 | \$ 4,837,819 | \$ 5,131,200 | \$ 6,098,945 | | | \$ 8,345,418 |



**CITY OF PORT ST. LUCIE
 2005 GO BONDS DEBT SERV FUND - # 214
 ADOPTED BUDGET - FY 2024**

| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|--|-------------------------|------------------------|---------------------------|-------------------------|-----------------|---------------|---------------------------|
| | | | | | \$ | % | |
| Beginning Undesignated Reserves | \$ 4,490,998 | \$ 4,837,819 | \$ 4,837,819 | \$ 5,131,200 | | | \$ 6,098,945 |
| REVENUES & SOURCES: | | | | | | | |
| Other Fees & Taxes | 6,381 | - | - | - | - | - % | - |
| Ad Valorem Taxes | 9,224,003 | 8,927,432 | 8,927,432 | 9,459,479 | 532,047 | 5.96 % | 10,310,832 |
| Interest Income | (215,952) | 189,527 | 189,527 | 189,527 | - | - % | 201,069 |
| Total | 9,014,432 | 9,116,959 | 9,116,959 | 9,649,006 | 532,047 | 5.84 % | 10,511,901 |
| EXPENDITURES: | | | | | | | |
| Operating Expenses | 1,786 | 5,000 | 5,000 | 5,000 | - | - % | 5,150 |
| Debt | 8,562,156 | 8,712,836 | 8,712,836 | 8,562,908 | (149,928) | (1.72)% | 8,132,152 |
| Contingencies | - | 293,381 | - | 967,745 | 674,364 | 229.86 % | 2,246,473 |
| Fund Transfers | 103,669 | 105,742 | 105,742 | 113,353 | 7,611 | 7.20 % | 128,126 |
| Total | 8,667,611 | 9,116,959 | 8,823,578 | 9,649,006 | 532,047 | 5.84 % | 10,511,901 |
| SURPLUS (DEFICIT) | \$ 346,821 | \$ - | \$ 293,381 | \$ - | | | \$ - |
| Undesignated Reserve | \$ 4,837,819 | \$ 4,837,819 | \$ 5,131,200 | \$ 6,098,945 | | | \$ 8,345,418 |



Medical Insurance Fund

This fund tracks the accumulation of the employee and employer contributions that fund the total cost of the Health Insurance Program for the city staff. The City is self-insured for Health Insurance and directly benefits from any period of lower claims. A system of internal rates is used to charge the various department budgets based on the number of participants and their type of coverage. Included in this fund's budget is the cost for the City Clinic which is available for the covered employees and dependents.

Major Revenue Source

The largest source of revenue for this fund is the employer contributions toward employee health insurance. This figure is charged as an expense to the operating departments and is processed as revenue to this fund. Employees also contribute to their health insurance based upon the type of coverage desired. The Employees

have been increasing their share of the cost for health insurance. City Council has asked that senior management negotiate with the unions to achieve a funding rate for which the employee contributes 20% while the City contributes 80% of the full cost of insurance.

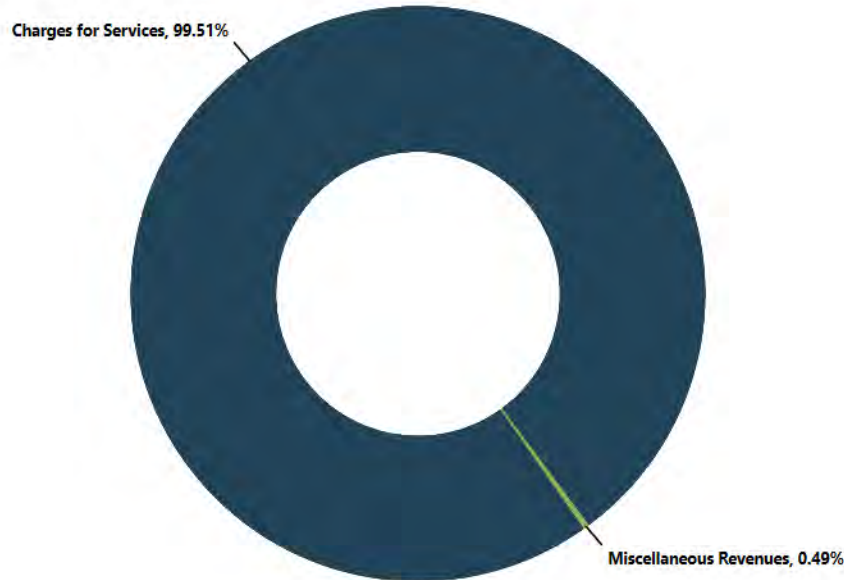
Expenditure Trends

Because the City is self-insured for its health insurance program, the claims paid is an ever changing cost number and the largest single cost to this program. The City maintains stop-loss insurance to protect against a catastrophic claims. Actual claims costs have trended well below the national average due in part, to an employee clinic, so the projections have experienced only moderate increases. The budget for this fund does contain the required two-month (17%) contingency reserve for the City's self-insured plan to be certified by the state.



**CITY OF PORT ST. LUCIE
 MEDICAL TRUST FUND SOURCES - # 605
 ADOPTED BUDGET - FY 2024**

ADOPTED 2024 REVENUES

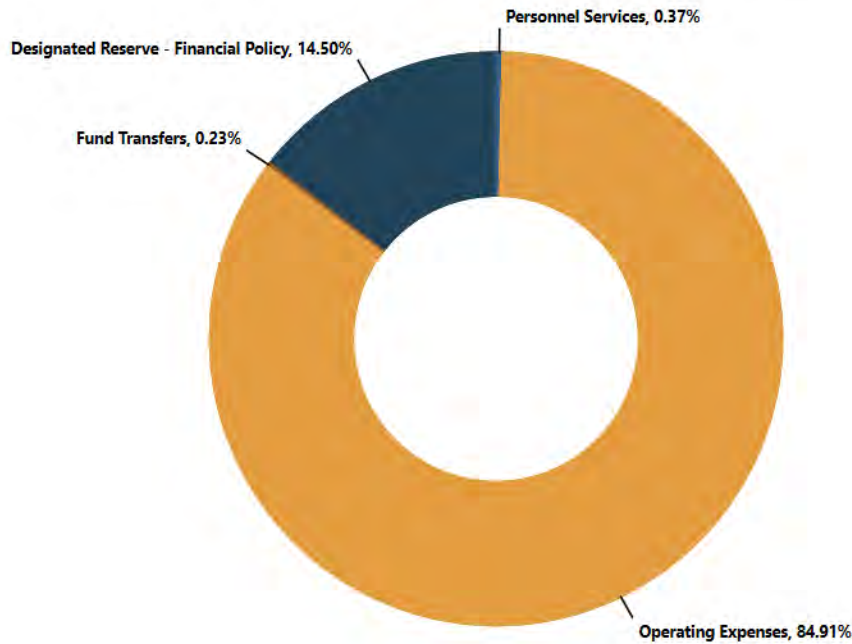


| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|--|----------------------|----------------------|----------------------|----------------------|---------------------|----------------|----------------------|
| | | | | | \$ | % | |
| Beginning Undesignated Reserves | \$ 10,497,411 | \$ 7,475,064 | \$ 7,475,064 | \$ 5,342,314 | \$ (2,132,750) | (28.53)% | \$ 5,342,314 |
| REVENUES & SOURCES: | | | | | | | |
| Charges for Services | 22,450,220 | 25,383,718 | 25,383,718 | 31,354,606 | 5,970,888 | 23.52 % | 33,529,590 |
| Miscellaneous Revenues | 258,201 | 75,000 | 75,000 | 155,000 | 80,000 | 106.67 % | 75,000 |
| Interest Income | (242,331) | 180,000 | 180,000 | - | (180,000) | (100.00)% | 85,000 |
| Total | <u>\$ 22,466,090</u> | <u>\$ 25,638,718</u> | <u>\$ 25,638,718</u> | <u>\$ 31,509,606</u> | <u>\$ 5,870,888</u> | <u>22.90 %</u> | <u>\$ 33,689,590</u> |



**CITY OF PORT ST. LUCIE
 MEDICAL TRUST FUND USES - # 605
 ADOPTED BUDGET - FY 2024**

2024 ADOPTED EXPENDITURES



| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|--|-------------------------|------------------------|---------------------------|-------------------------|------------------|----------------|---------------------------|
| | | | | | \$ | % | |
| EXPENDITURES BY FUNCTION: | | | | | | | |
| Personnel Services | \$ 29,526 | \$ - | \$ - | \$ 134,768 | \$ 134,768 | - | \$ 141,499 |
| Operating Expenses | 25,384,452 | 25,570,299 | 27,703,049 | 31,290,608 | (5,720,309) | (22.37)% | 33,433,169 |
| Fund Transfers | 74,459 | 68,419 | 68,419 | 84,230 | 15,811 | 23.11 % | 114,922 |
| Total | <u>25,488,437</u> | <u>25,638,718</u> | <u>27,771,468</u> | <u>31,509,606</u> | <u>5,870,888</u> | <u>22.90 %</u> | <u>33,689,590</u> |
| Designated Reserve - Financial Policy | | | | | | | |
| | <u>\$ 4,320,376</u> | <u>\$ 4,346,951</u> | <u>\$ -</u> | <u>\$ 5,342,314</u> | | | <u>\$ 5,707,694</u> |
| Total | <u>\$ 7,475,064</u> | <u>\$ 7,475,064</u> | <u>\$ 5,342,314</u> | <u>\$ 5,342,314</u> | | | <u>\$ 5,342,314</u> |



**CITY OF PORT ST. LUCIE
 MEDICAL TRUST FUND - # 605
 ADOPTED BUDGET - FY 2024**

| | AUDITED | BUDGET | ESTIMATED | ADOPTED | VARIANCE | | PROJECTED |
|--|-----------------------|---------------------|-----------------------|---------------------|------------------|----------------|---------------------|
| | 2022 | 2023 | 2023 | 2024 | \$ | % | 2025 |
| Beginning Undesignated Reserves | \$ 10,497,411 | \$ 7,475,064 | \$ 7,475,064 | \$ 5,342,314 | \$ (2,132,750) | (28.53)% | \$ 5,342,314 |
| REVENUES & SOURCES: | | | | | | | |
| Charges for Services | 22,450,220 | 25,383,718 | 25,383,718 | 31,354,606 | 5,970,888 | 23.52 % | 33,529,590 |
| Miscellaneous Revenues | 258,201 | 75,000 | 75,000 | 75,000 | - | - % | 75,000 |
| Interest Income | (242,331) | 180,000 | 180,000 | 80,000 | (100,000) | (55.56)% | 85,000 |
| Total | 22,466,090 | 25,638,718 | 25,638,718 | 31,509,606 | 5,870,888 | 22.90 % | 33,689,590 |
| EXPENDITURES: | | | | | | | |
| Personnel Services | 29,526 | - | - | 134,768 | 134,768 | - % | 141,499 |
| Operating Expenses | 25,384,452 | 25,570,299 | 27,703,049 | 31,290,608 | (5,720,309) | (22.37)% | 33,433,169 |
| Fund Transfers | 74,459 | 68,419 | 68,419 | 84,230 | 15,811 | 23.11 % | 114,922 |
| Total | 25,488,437 | 25,638,718 | 27,771,468 | 31,509,606 | 5,870,888 | 22.90 % | 33,689,590 |
| SURPLUS (DEFICIT) | \$ (3,022,347) | \$ - | \$ (2,132,750) | \$ - | | | \$ - |
| Designated Reserve - Financial Policy - 17% | \$ 4,320,376 | \$ 4,346,951 | \$ - | \$ 5,342,314 | | | \$ 5,707,694 |
| PROJECTED FUND BALANCE: | | | | | | | |
| Designated | \$ 4,320,376 | \$ 4,346,951 | \$ 4,346,951 | \$ 5,342,314 | | | \$ 5,707,694 |
| Undesignated | 3,154,688 | 3,128,113 | 995,363 | - | | | (365,380) |
| Total | \$ 7,475,064 | \$ 7,475,064 | \$ 5,342,314 | \$ 5,342,314 | | | \$ 5,342,314 |



Other Post Employee Benefits (OPEB) Trust Fund

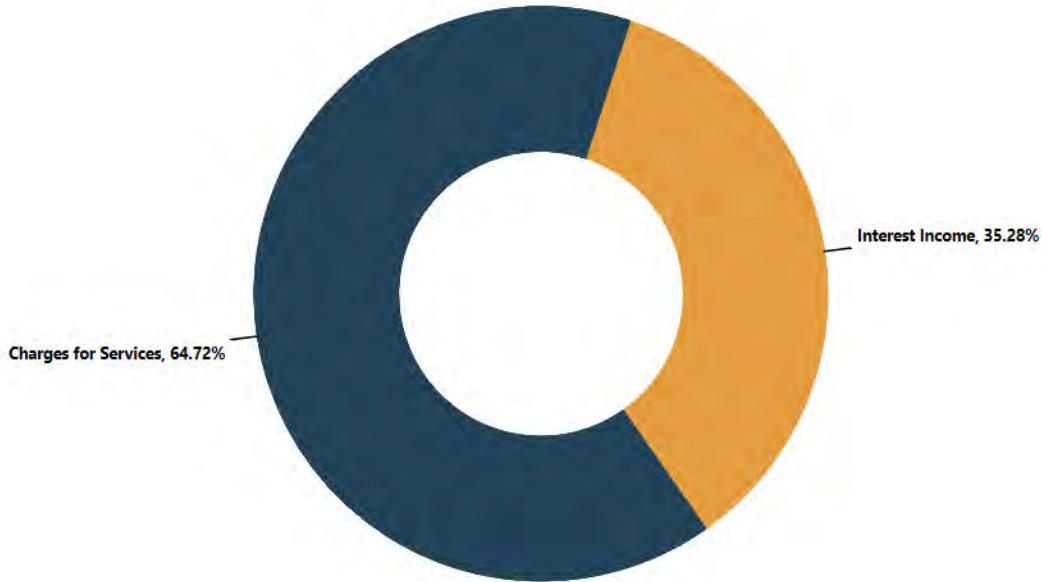
The City's OPEB Trust Fund accounts for the funding of benefits for retirees which for the City of Port St. Lucie is the Health Insurance Program available to retirees. City Council prudently established this fund to address a growing liability. Florida statutes require that the City offer group rate health insurance to employees who have or will retire from the City. The various operating funds are charged an annual

amount that has been actuarially determined to generate the money needed to provide the health insurance benefit for the group of retirees. The revenue in this fund is the transfer from the operating funds, which is an expense to the various departments. The City makes annual payments to this fund to offset the cost of future insurance.



**CITY OF PORT ST. LUCIE
 OPEB TRUST FUND SOURCES - # 609
 ADOPTED BUDGET - FY 2024**

ADOPTED 2024 REVENUES



| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|--|-----------------------|---------------------|---------------------|---------------------|--------------------|----------------|---------------------|
| | \$ | \$ | \$ | \$ | \$ | % | \$ |
| Beginning Undesignated Reserves | \$ 28,573,630 | \$ 23,938,976 | \$ 23,938,976 | \$ 26,802,677 | \$ 2,863,701 | 11.96 % | \$ 29,636,821 |
| REVENUES & SOURCES: | | | | | | | |
| Charges for Services | 2,330,486 | 1,863,701 | 1,863,701 | 1,834,144 | (29,557) | (1.59)% | 1,889,971 |
| Interest Income | (4,634,654) | 1,000,000 | 1,000,000 | 1,000,000 | - | - % | 1,060,900 |
| Total | \$ (2,304,168) | \$ 2,863,701 | \$ 2,863,701 | \$ 2,834,144 | \$ (29,557) | (1.03)% | \$ 2,950,871 |



**CITY OF PORT ST. LUCIE
 OPEB TRUST FUND USES - # 609
 ADOPTED BUDGET - FY 2024**

2024 ADOPTED EXPENDITURES



| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|--------------------------------------|-------------------------|------------------------|---------------------------|-------------------------|-----------------|----------------|---------------------------|
| | | | | | \$ | % | |
| EXPENDITURES BY FUNCTION: | | | | | | | |
| Contingencies | \$ - | \$ 2,863,701 | \$ - | \$ 2,834,144 | \$ (29,557) | (1.00)% | \$ 2,950,871 |
| Fund Transfers | 2,330,486 | - | - | - | - | - % | - |
| Total | 2,330,486 | 2,863,701 | - | 2,834,144 | (29,557) | (1.00)% | 2,950,871 |
| Undesignated | \$ 23,938,976 | \$ 23,938,976 | \$ 26,802,677 | \$ 29,636,821 | | | \$ 32,587,692 |



CITY OF PORT ST. LUCIE
OPEB TRUST FUND - # 609
ADOPTED BUDGET - FY 2024

| | AUDITED 2022 | BUDGET 2023 | ESTIMATED 2023 | ADOPTED 2024 | VARIANCE | | PROJECTED 2025 |
|--|-------------------------|------------------------|---------------------------|-------------------------|-----------------|----------------|---------------------------|
| | | | | | \$ | % | |
| Beginning Undesignated Reserves | \$ 28,573,630 | \$ 23,938,976 | \$ 23,938,976 | \$ 26,802,677 | | | \$ 29,636,821 |
| REVENUES & SOURCES: | | | | | | | |
| Charges for Services | 2,330,486 | 1,863,701 | 1,863,701 | 1,834,144 | (29,557) | (1.59)% | 1,889,971 |
| Interest Income | (4,634,654) | 1,000,000 | 1,000,000 | 1,000,000 | - | - % | 1,060,900 |
| Total | (2,304,168) | 2,863,701 | 2,863,701 | 2,834,144 | (29,557) | (1.03)% | 2,950,871 |
| EXPENDITURES: | | | | | | | |
| Contingencies | - | 2,863,701 | - | 2,834,144 | (29,557) | (1.03)% | 2,950,871 |
| Fund Transfers | 2,330,486 | - | - | - | - | - % | - |
| Total | 2,330,486 | 2,863,701 | - | 2,834,144 | (29,557) | (1.03)% | 2,950,871 |
| SURPLUS (DEFICIT) | \$ (4,634,654) | \$ - | \$ 2,863,701 | \$ - | | | \$ - |
| Undesignated Reserve | \$ 23,938,976 | \$ 23,938,976 | \$ 26,802,677 | \$ 29,636,821 | | | \$ 32,587,692 |



Capital Improvement Program (C.I.P.) Fund

The purpose of the Capital Improvement Program (CIP) is to promote advanced planning by City department heads and managers for long-term investment, typically in facilities or infrastructure, such as roads, public buildings, or parks improvements. As part of the City's planning process, the City prepares and submits to the City Council a five-year proposed Capital Improvement Plan. The Capital Improvement Plan is reviewed and updated annually, and includes the following:

- (1) A clear general summary of its contents;
- (2) A list of all capital improvements which are proposed to be undertaken during the five (5) fiscal years next ensuing, with appropriate supporting information as to the necessity for such improvements;
- (3) Cost estimates, methods of financing and recommended time schedules for such improvements; and
- (4) The estimated annual cost of operating and maintaining the facilities to be constructed and acquired.

The budget for capital improvements included the infrastructure that all cities need to have in place to provide essential and quality of life services to current and future residents, businesses, and to support tourism. They are also designed to prevent the deterioration of the City's existing infrastructure for the benefit of our citizens. The capital budget includes funding for purchase and renovations of public buildings, construction of major projects and equipment purchases.

Examples of project that are consider capital improvements include.

- Parks, trails, pools, recreation centers, playground equipment, sports fields, tennis and pickleball courts.
- Police stations.
- Storm water drainage and flood control projects.
- Office buildings.
- Streets, traffic lights, and sidewalks.
- Landscape beautification projects.
- Water treatment plants, transmission pipes, storage facilities, and pump stations.

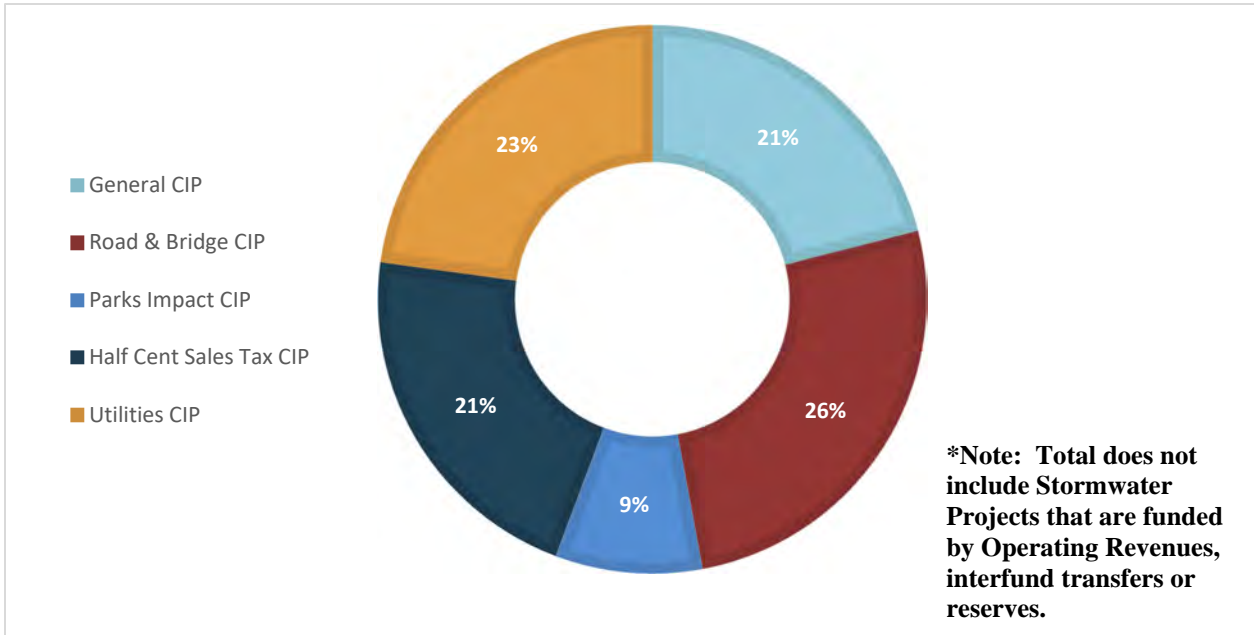
The Capital Improvement Plan is informed by the City Council's annual updates to the Strategic Plan. The City's Strategic Plan identifies goals, initiatives and projects that are programmed into departmental budgets and included in the Capital Improvement Plan. At the start of the budget preparation process, project request forms are completed by the departments separately from their operating budget requests. These forms provide the Office of Management and Budget capital projects that are scheduled for the next fiscal year and any changes that are requested from the previous five-year plan. These changes include requests for new projects or modifications to projects already forecasted in the plan, and they incorporate any new amendments to the City's Strategic Plan. Departments are required to give a description of the project, estimated costs and justification, funding resources and impact on the City's annual operating budget. The adopted CIP includes budget summaries for adopted capital projects. Detailed information for these projects are available in the proposed CIP presented to City Council in April.

The operating budget and Capital Improvement Plan are closely linked. The obvious connection is that the operating budget assumes the cost of maintaining and operating new facilities or equipment that are procured under the Capital Improvement Plan.

The total capital expenditures requested for fiscal year 2023-24 though fiscal year 2027-28 is \$ 328,642,031 **(excluding Stormwater, interfund transfers or reserves).**



Recommended Five-Year Capital Expenditure Plan \$328,642,031*



General Fund CIP Fund

This fund is the capital improvement projects related to those departments of the General Fund. Projects being funded by fund transfers, grants and use of reserves are:

- Phase 4 Tom Mackie Blvd. Extension
- Body Worn Cameras
- Cameo Dropoff Site Improvements
- Main Parking Garage
- River Place Park Inclusive Playground
- Whispering Pines Security and Fiber Optic Upgrade
- Sports Lighting (various parks)
- Botanical Gardens Event Lawn Restrooms
- McCarty Ranch Campsite Electric and Water Service
- City Hall Expansion Design
- City Hall Complex Parking Garage
- Other projects aligned with various goals outlined in the City’s Strategic Plan.



Road & Bridge CIP Fund

This Capital Improvement Fund has two significant revenues. Two levels of gas tax totaling five cents per gallon sold is expected to generate \$4.6 million in FY 2023-24. Mobility Fees are projected to generate \$7.2 million, funding projects in their district. Grants and a transfer from the General Fund totaling \$9.8 million for next year plus nearly \$5.3 million is projected as a cash carryforward balance.

One of the projects in this plan is the annual resurfacing program, which is requested at \$4.35 million in fiscal year 2023-24. The City plans to spend \$20.85 million on resurfacing over the five-year plan. Sidewalk projects total \$1 million for 2023-24 and \$6.7 million over five years. There are other smaller projects that are budgeted such as landscape beautification, traffic calming, signal improvements, on street parking, widening roadways, and intersection improvements. Projects align with the City's Strategic Plan goal of High Quality-Infrastructure.

Parks Impact Fee CIP Fund

The Parks Impact Fees is projected to generate \$23.35 million in FY 2023-24. This revenue is projected to decrease because of developer credits and activity in the construction industry. A carryforward balance of \$15.87 million (includes bonds from 2021-22), St. Lucie interlocal agreement impact fees and transfers are projected to create a total of \$8.52 million. Projects requested in this plan are:

- O.L. Peacock Sr. Park
- Torino Regional Park
- Tradition Regional Park

This fund is fueled by the economy and as the economy grows, projects on the unfunded list may move up or be funded in years which go beyond this plan. Projects align with the City's Parks & Recreation 10-Year Master Plan and the City's Strategic Plan and strategic goal of Culture, Nature, and Fun Activities.

Parks MSTU CIP Fund

This CIP Fund tracks financial activity associated with the 0.25 countywide property tax rate that passed with a voter referendum. This dedicated Millage Rate was later reduced to 0.1813 due to tax reform requirements from the State of Florida. St. Lucie County will not be renewing this revenue in FY24. A transfer of \$1 million to the General CIP Fund will be made to fund projects for The Port. \$2M will transfer to the Parks Impact Fee Fund to help fund Torino Regional Park.

Half-Cent Sales Tax CIP Fund

The half-cent sales tax, which was approved by voters in November 2018, improves roads and rivers and builds more sidewalks. The half-cent sales tax increase will expire in 2028-29 and is estimated to generate \$68.2 million in the five-year plan, with 15 to 20 percent of the revenue generated by visitors from outside of St. Lucie County. The estimated revenue generated for City funded projects in FY 2023-24 is \$12.9 million.



Stormwater CIP Projects

The Stormwater CIP is not a standalone fund. Projects are included in the Stormwater Fund with operating expenses that balance against the Stormwater Fee. Projects in the five-year plan include large culvert replacements for failed culverts under roadways, property acquisition for access to water control structures, the side lot ditch program, and water quality projects. Projects in the plan align with the city's stormwater master plan and the city's strategic plan and strategic goal of high-quality infrastructure and facilities.

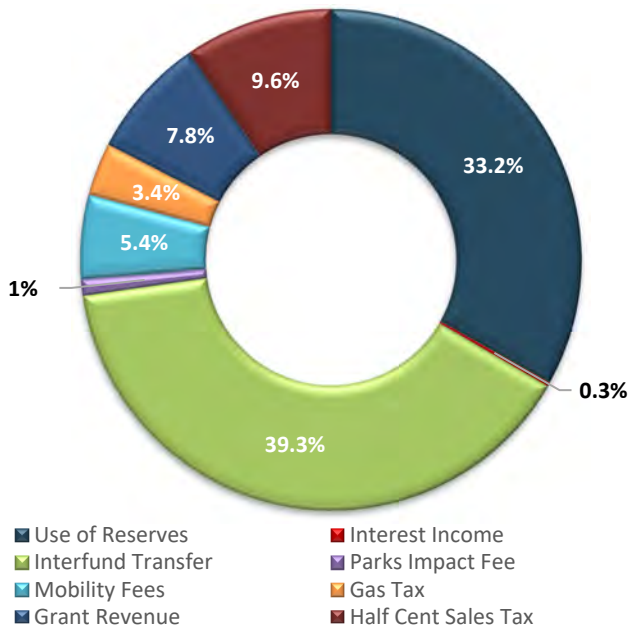
Utilities CIP Fund

The Utilities CIP Funds main purpose is to set aside designated reserves to plan for future upgrades of the Utilities System. This fund is projected to generate funding sources of \$27,658,187 in FY 2023-24. The funding sources include reserves and transfers from the Utility Operating, SAD 5,6, 7a and Water and Sewer Capital Facility Funds. Some projects in this plan consist of Water Quality Restoration for water storage impoundments, upgrade of Westport Wastewater Plant and connection of wells to the JEA Water Plant to maintain permitted capacity. The Utilities Department has provided a list of future projects beyond the five-year plan. Projects in the plan align with the City's Strategic Plan and strategic goal of High-Quality Infrastructure and Facilities.



CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT FUNDS ADOPTED BUDGET - FY 2023-24

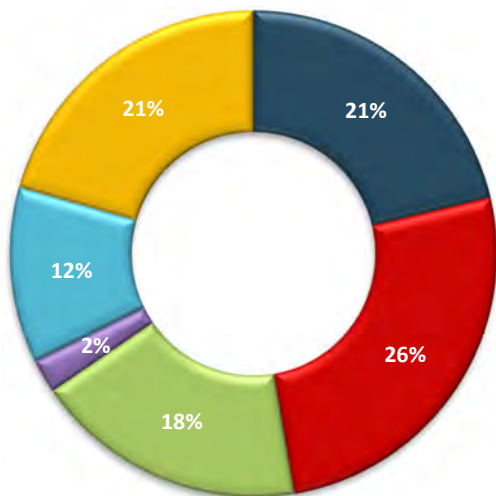
FY 23-24 SOURCES



| Revenue Sources | Amount |
|---------------------|----------------------|
| Use of Reserves | \$44,566,201 |
| Interest Income | 350,000 |
| Interfund Transfer | 52,851,296 |
| Parks Impact Fee | 1,414,233 |
| Mobility Fee | 7,249,580 |
| Gas Tax | 4,582,311 |
| Grant Revenue | 10,550,000 |
| Half Cent Sales Tax | 12,854,400 |
| Total | \$134,418,021 |

FY 23-24 USES

Note: This Graph does not include the Stormwater CIP.








| Expenditures by Function | Amount |
|--------------------------|----------------------|
| General CIP | \$28,595,617 |
| Road & Bridge CIP | 35,007,513 |
| Parks Impact CIP | 24,390,263 |
| Parks MSTU CIP | 3,000,000 |
| Half Cent Sales Tax CIP | 15,766,441 |
| Utilities CIP | 27,658,187 |
| Total | \$134,418,021 |

- General CIP
- Road & Bridge CIP
- Parks Impact CIP
- Parks MSTU CIP
- Half Cent Sales Tax CIP
- Utilities CIP

Note: The total of \$134,418,021 for all CIP Funds includes CIP Projects, reserves, and fund transfers.







FISCAL YEAR 2024-2028 CIP BUDGET HIGHLIGHTS BY CITY COUNCIL STRATEGIC GOALS

| Projects | Goal | STRATEGIC GOAL | Fiscal Year(s) | CIP Page |
|--|---|--|----------------|----------|
| Body Worn Cameras | 1  | Safe, Clean & Beautiful | FY 2024-2028 | 348 |
| <ul style="list-style-type: none"> For assistance in evidence gathering and for greater transparency. Funding is included to support implementation through FY 2024-28, including staffing requests necessary for implementation. | | | | |
| Animal Control Annex | 1  | Safe, Clean & Beautiful | FY 2024-2025 | 348 |
| <ul style="list-style-type: none"> For assistance in evidence gathering and for greater transparency. Funding is included to support implementation through FY 2024-28, including staffing requests necessary for implementation. | | | | |
| O.L. Peacock Sr. Park | 2  | Vibrant Neighborhoods | FY 2024 | 359 |
| <ul style="list-style-type: none"> High Performance Public Space Initiative Park Pilot Project. Targeted areas have also been identified in the Parks Master Plan as severely lacking parks amenities. | | | | |
| Facilitate the Build Out of Southern Grove | 4  | Grove Diverse Economy & Employment Opportunities | FY 2024-2025 | 348 |
| <ul style="list-style-type: none"> Planning, design, and construction of approximately 15,830 LF of roadway and utilities with stormwater ponds. Tom Mackie Blvd Phase 2 and 3 design complete. Tom Mackie Blvd Phase 4 shall include an initial 40% design of facilities with construction occurring in phases under a final design/build approach. Anthony F. Sansone Sr Blvd Phase 3 and 4 extend from Hegener (FKA Paar) Dr to Marshall Pkwy. | | | | |
| Green Light – Fiber Improvement | 5  | High-Quality Infrastructure & Facilities | FY 2023 -2024 | 347 |
| <ul style="list-style-type: none"> 1.A To install 3.65miles of two x2” conduits with fiber on US-1, Running from Crosstown parkway – West Moreland. (\$ 375,324.36) 1.B To install 4.4miles of two x2” conduits with fiber, on PSL Blvd, Running from Bayshore to US-1. (\$ 565,974.92) 1.C To install 2.7 Miles of two x2” conduits with fiber, on Gatlin Blvd, Running from Village to Savona. (\$260,314.56) | | | | |



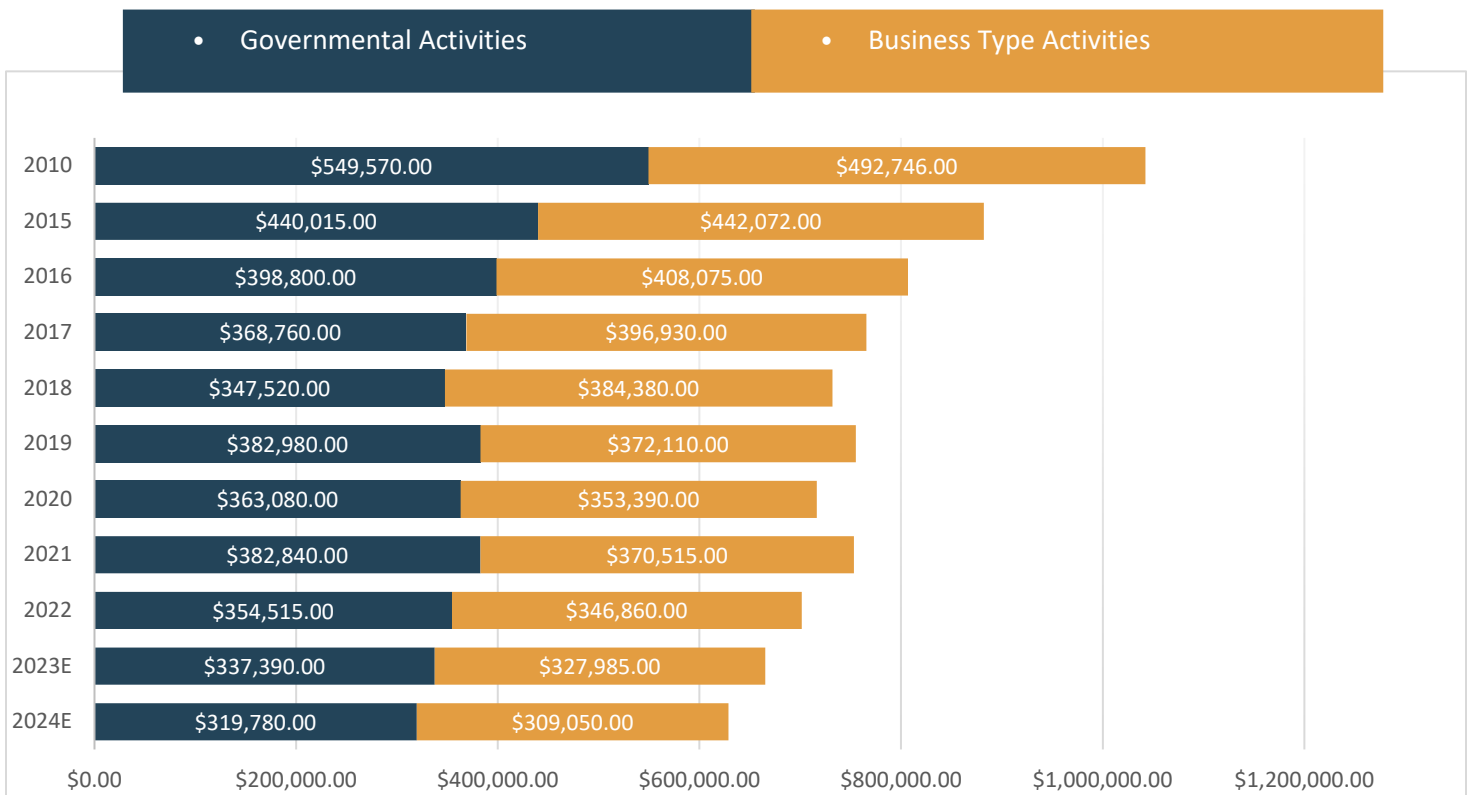
FISCAL YEAR 2024-2028 CIP BUDGET HIGHLIGHTS BY CITY COUNCIL STRATEGIC GOALS

| Projects | Goal | STRATEGIC GOAL | Fiscal Year(s) | CIP Page |
|---|--|--|----------------|----------|
| Main Parking Garage - City Hall Complex Parking Enhancement | 5  | High-Quality Infrastructure & Facilities | FY 2024-2026 | 349 |
| <ul style="list-style-type: none"> Design a five-level precast concrete parking garage within the City Complex for 525 parking spaces. | | | | |
| Glades Cutoff Road Parallel Water Main Phase 1 | 5  | High-Quality Infrastructure & Facilities | FY 2024 | 366 |
| <ul style="list-style-type: none"> Glades Cutoff Road Parallel Water Main Phase 1 to install a 16-inch parallel water main under I-95 along Glades Cutoff Road per the 2012 Water Master Plan | | | | |
| Peacock Improvements with Interchange | 5  | High-Quality Infrastructure & Facilities | FY 2024 | 356 |
| <ul style="list-style-type: none"> City Council has directed Staff to implement improvements to the Peacock/SLW intersection identified in FDOT's I95 Master Plan. The goal is to implement the improvements in a timeline to coincide with FDOT's bridge and interchange improvements. Due to budgetary constraints, the project will be phased out with completion in 23/24. Applied for contribution, waiting for approval. | | | | |
| Tradition Regional Park | 6  | Culture, Nature & Fun Activities | FY 2023-2024 | 359 |
| <ul style="list-style-type: none"> Design a park, in alignment with the approved Parks & Recreation 10-Year Master Plan and additionally to meet the public's request for a park that provides skate facilities, off-road cycling or other adventure sports as directed by City Council. | | | | |



CIP Debt Overview

Presently, a significant number of projects are funded through a pay-as-you-go approach, and there are no existing legal restrictions on the City's borrowing capacity. To align with the City Council's Strategic Goals of debt reduction, concerted efforts have been made to diminish long-term debt through timely principal payments and appropriate refinancing. Over the years, substantial progress has been achieved, with the City's outstanding debt decreasing from over \$1.042 billion in FY 2009-10 to a projected \$629 million for FY 2023-24, based on budgeted principal payments. As we approach the end of FY 2023-24, the outstanding debt balance is anticipated to reach \$629 million, demonstrating a significant reduction of \$413 million, or 40% reduction in debt principal, compared to the peak debt recorded in FY 2009-10.





CITY OF PORT ST. LUCIE
 CAPITAL IMPROVEMENT REVENUE SUMMARY
 FIVE-YEAR PROJECTION

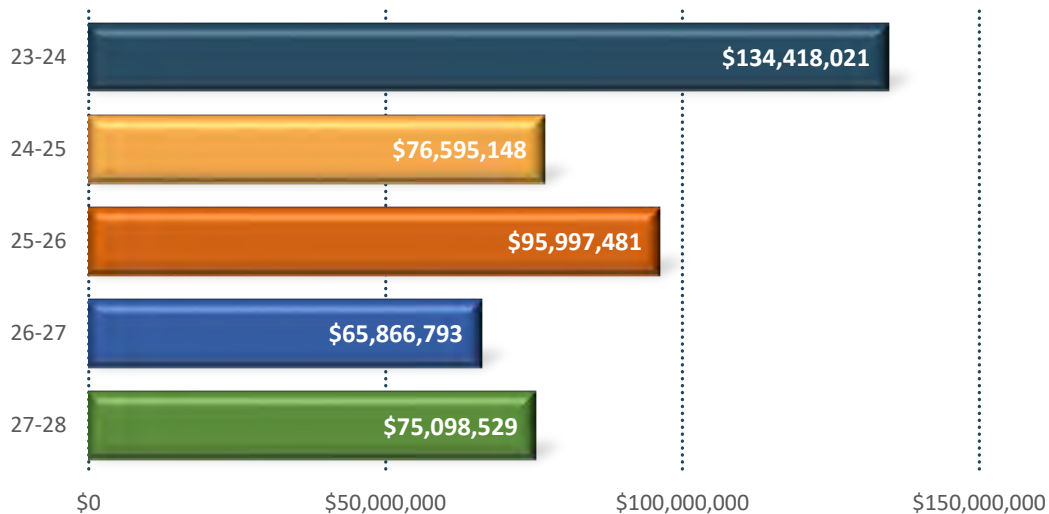
| DESCRIPTION – FUNDING SOURCES | FISCAL YEAR 2023-2024 | FISCAL YEAR 2024-2025 | FISCAL YEAR 2025-26 | FISCAL YEAR 2026-2027 | FISCAL YEAR 2027-2028 |
|---|-----------------------|-----------------------|---------------------|-----------------------|-----------------------|
| Funding Source: Interfund Transfer | | | | | |
| General CIP Fund | \$22,501,296 | \$10,008,716 | \$16,804,911 | \$6,718,000 | \$4,850,000 |
| Road and Bridge CIP Fund | 6,150,000 | - | 20,000,000 | - | - |
| Parks Impact Fee Fund | 2,000,000 | | | | |
| Utilities CIP Fund | 22,200,000 | 14,800,000 | 12,000,000 | 10,000,000 | 16,000,000 |
| Subtotal – Interfund Transfer | \$52,851,296 | \$24,808,716 | \$48,804,911 | \$16,718,000 | \$20,850,000 |
| Funding Source: Cash Carryforward/Fund Balance | | | | | |
| General CIP Fund | \$5,644,321 | \$910,000 | \$175,000 | \$80,000 | \$10,000 |
| Road & Bridge CIP Fund | 11,775,622 | 9,354,513 | 10,525,616 | 11,307,525 | 12,573,542 |
| Parks Impact Fee CIP Fund | 15,866,030 | 48,381 | 28,874 | 549,437 | 659,473 |
| Parks MSTU CIP Fund | 3,000,000 | - | - | - | - |
| Half Cent Sales Tax CIP Fund | 2,822,041 | 1,979,462 | 1,910,906 | 958,763 | 1,045,678 |
| Utilities CIP | 5,458,187 | 5,758,187 | 5,629,187 | 8,779,187 | 11,089,187 |
| Subtotal – Cash Carryforward | \$44,566,201 | \$18,050,543 | \$18,269,583 | \$21,674,912 | \$25,377,880 |
| Funding Source: Impact Fees | | | | | |
| Parks Impact CIP Fee Fund | 1,414,233 | 2,445,852 | 2,421,393 | 2,300,324 | 2,185,071 |
| Subtotal – Impact Fees | \$1,414,233 | \$2,445,852 | \$2,421,393 | \$2,300,324 | \$2,185,071 |
| Funding Source: Mobility Fees | | | | | |
| Mobility Fees | 7,249,580 | 6,029,714 | 6,196,170 | 5,884,308 | 5,588,271 |
| Subtotal – Mobility Fees | \$7,249,580 | \$6,029,714 | \$6,196,170 | \$5,884,308 | \$5,588,271 |
| Funding Source: Interest Income | | | | | |
| General CIP Fund | \$50,000 | \$25,000 | \$5,000 | 5,000 | \$5,000 |
| Road & Bridget CIP Fund | 100,000 | 80,108 | 40,062 | 32,050 | 32,370 |
| Parks Impact Fee Fund | 110,000 | 101,809 | 91,628 | 82,465 | 74,219 |
| Parks MSTU CIP Fund | - | - | - | - | - |
| Half-Cent Sales Tax CIP Fund | 90,000 | 81,000 | 72,900 | 65,610 | 59,049 |
| Subtotal – Interest Income | \$350,000 | \$287,917 | \$209,590 | \$185,125 | \$170,638 |



**CITY OF PORT ST. LUCIE
 CAPITAL IMPROVEMENT REVENUE SUMMARY
 FIVE-YEAR PROJECTION - Continued**

| DESCRIPTION – FUNDING SOURCES | FISCAL YEAR 2023-2024 | FISCAL YEAR 2024-2025 | FISCAL YEAR 2025-26 | FISCAL YEAR 2026-2027 | FISCAL YEAR 2027-2028 |
|---|-----------------------|-----------------------|---------------------|-----------------------|-----------------------|
| Funding Sources: Gas Tax | | | | | |
| Road & Bridge CIP Fund | \$4,582,311 | \$4,861,374 | \$4,958,601 | \$5,057,774 | \$5,158,929 |
| Subtotal – Gas Tax | \$4,582,311 | \$4,861,374 | \$4,958,601 | \$5,057,774 | \$5,158,929 |
| Funding Source: Half-Cent sales Tax | | | | | |
| Half-Cent Sales Tax CIP Fund | \$12,854,400 | \$13,240,032 | \$13,637,233 | \$14,046,350 | \$14,467,740 |
| Subtotal-Half-Cent Sales Tax | \$12,854,400 | \$13,240,032 | \$13,637,233 | \$14,046,350 | \$14,467,740 |
| Funding Source: FDOT Contribution (Grants) | | | | | |
| Road & Bridge CIP Fund | \$650,000 | \$650,000 | \$650,000 | - | - |
| Subtotal – FDOT Contribution | \$650,000 | \$650,000 | \$650,000 | - | - |
| Funding Source – Other Financing Sources | | | | | |
| General CIP Fund | \$400,000 | \$2,000,000 | \$- | \$- | \$- |
| Road and Bridge CIP Fund | 4,500,000 | - | 850,000 | - | - |
| Parks Impact Fee Fund | 5,000,000 | - | - | - | 1,300,000 |
| Half-Cent Sales Tax CIP Fund | - | - | - | - | - |
| Utilities CIP Fund | - | 4,221,000 | - | - | - |
| Subtotal – Other Financing Sources | \$9,900,000 | \$6,221,000 | \$850,000 | - | \$1,300,000 |
| Total CIP Funding Sources | \$134,418,021 | \$76,595,148 | \$95,977,481 | \$65,866,793 | \$75,098,529 |

**FISCAL YEARS 2024-2028
 \$447,975,972**



Note: Revenues and Expenses do not balance because transfers and reserves are not being included as a CIP Project.

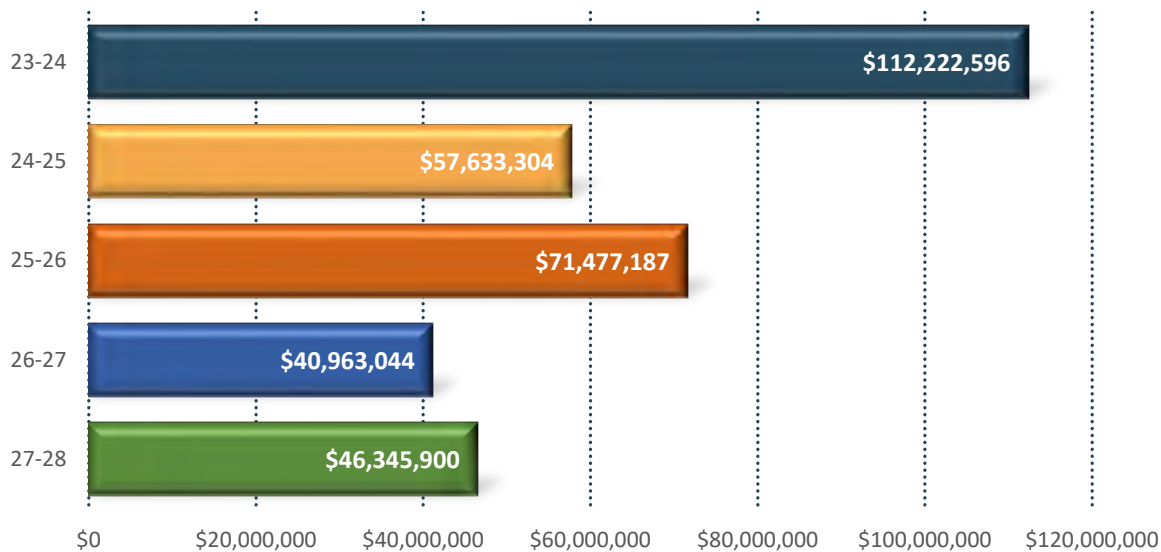


**CAPITAL IMPROVEMENT EXPENDITURE SUMMARY
FIVE-YEAR PROJECTION**

| Description – All CIP Funds | FISCAL YEAR 2023-2024 | FISCAL YEAR 2024-2025 | FISCAL YEAR 2025-2026 | FISCAL YEAR 2026-2027 | FISCAL YEAR 2027-2028 |
|--------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| General CIP Fund | \$27,685,617 | \$12,768,716 | \$16,904,911 | \$6,793,000 | \$4,855,000 |
| Road & Bridge CIP Fund | 25,500,000 | 10,750,000 | 30,060,000 | 11,175,000 | 8,200,000 |
| Parks Impact Fee Fund | 23,350,000 | 1,575,000 | 1,000,000 | 1,280,000 | 1,163,005 |
| Half-Cent Sales Tax CIP Fund | 13,786,979 | 13,389,588 | 14,662,276 | 14,025,044 | 14,657,895 |
| Utilities CIP Fund | 21,900,000 | 19,150,000 | 8,850,000 | 7,690,000 | 17,470,000 |
| Total CIP Expenditure Summary | \$112,222,596 | \$57,633,304 | \$71,477,187 | \$40,963,044 | \$46,345,900 |

Note: Stormwater CIP Fund is budgeted in the Stormwater Proprietary Fund. Summary of expenses does not include reserves or transfers.

**FISCAL YEARS 2024-2028
\$328,642,031**





CAPITAL BUDGET IMPACT ON OPERATING FUND

The impact of capital project operating costs on the annual budget requires planning and consideration. Operating costs are a basic element of the City's Capital Improvement Program and the overall development process.

Reliable operating cost estimates are necessary from the beginning of each budget cycle, as the City needs to determine ongoing expenses that will be incurred once a project is complete. For example, once a park is constructed, it requires staff (personnel), operating supplies, electricity, and ongoing costs to operate. Since projects are completed in phases, partially constructed projects generally have associated operating costs which will need to be funded in future years.

There are a variety of factors that determine the number of personnel and operating costs such as location, size, and use of the infrastructure that will determine the number and operating costs. A training facility for police may require no additional personnel while a new park will require additional personnel.

Typically, recurring capital projects have minimal operating impact on the City's current or future budgets. Such projects may be scheduled for replacement. Many of the new construction or major improvements do require some additional operating costs such as mowing, electricity, fuel, and other maintenance costs and other contractual services.

Estimated impacts of operating costs for all capital items budgeted for FY 2024 and beyond are listed on the following page.



CAPITAL BUDGET IMPACT ON OPERATING

The CIP document has a page for every project, which include a detailed description of the project, City Council Goals, funding source and effect on operations. Capital projects impact on the operating budget can be quantified through additional costs to operate and maintain new facilities, additional staff or can have cost savings from the acquisition of newer and efficient equipment.

GENERAL CIP FUND #301

| Project/Description | Impact Fiscal Year | Personnel New & Oversight of Project | Maintenance/ Energy Savings (Materials/Supplies) | Utilities |
|---|--------------------|--------------------------------------|--|----------------|
| Green Light (Fiber Improvement) | FY24 | \$164,468 | N/A | N/A |
| NICE - Duck Ct. Phase 2 | FY24 | N/A | \$10,000 | N/A |
| Southern Grove Infrastructure (Planning, Design & Construction) | FY24 & FY25 | N/A | N/A | N/A |
| PD Body Worn Cameras | FY24 & Beyond | \$779,462 | N/A | N/A |
| PD Main Building Renovations - Floors 2 & 3 | FY24 & FY25 | N/A | N/A | N/A |
| PD Evidence Building Renovations | FY24 | N/A | N/A | N/A |
| PD Mobile Command Post | FY25 | N/A | N/A | N/A |
| Animal Control Annex | FY24 & FY25 | N/A | N/A | N/A |
| PD Evidence Storage Facility (Offsite) | FY24 | N/A | N/A | N/A |
| Cameo Drop-off Site Improvements | FY24 | N/A | N/A | \$500 Annually |
| Building B Standby Chiller Replacement | FY26 | N/A | (\$2,000) Annually | N/A |
| LED Lighting Upgrade for M.F.E.C. Parking Garage | FY24 & FY25 | N/A | (\$5,000 - \$10,000) Annually | N/A |
| Structural Repairs and Sealing for M.F.E.C. Parking Garage | FY24 & Beyond | N/A | N/A | N/A |
| Police Building Impact Glass Installation | FY5 & FY26 | N/A | (\$5,000 - \$10,000) Annually | N/A |
| Police Building Standby Chiller Replacement | FY26 | N/A | (\$2,000) Annually | N/A |
| HVAC Controls and Upgrades for M.F.E.C. | FY26 | N/A | (\$5,000 - \$10,000) Annually | N/A |



GENERAL CIP FUND #301 - Continued

| Project/Description | Impact Fiscal Year | Personnel New & Oversight of Project | Maintenance (Materials/Supplies) | Utilities (per year) |
|---|--------------------|--------------------------------------|----------------------------------|----------------------|
| Air Handler Replacements at City Hall | FY25 – FY27 | N/A | (\$5,000 - \$18,000) Annually | N/A |
| Roof Coating on Membrane Roofing at M.F.E.C. | FY26 | N/A | N/A | N/A |
| City Hall Standby Chiller Replacement | FY26 | N/A | (\$2,000) Annually | N/A |
| LED Lighting Upgrade (Interior City Hall) | FY25 | N/A | (\$15,000) Annually | N/A |
| Police Department LED Lighting Upgrade | FY27 | N/A | (\$12,000) | N/A |
| Main Parking Garage - City Hall Complex Parking Enhancement | FY24 & FY26 | N/A | N/A | N/A |
| City Hall Expansion Project | FY24 | N/A | N/A | N/A |
| The Port - Historic Homes | FY24 | N/A | \$15,000 Annually | N/A |
| The Port - Boardwalk under PSL | FY24 | N/A | \$5,000 Annually | N/A. |
| The Port - Playground | FY24 | N/A | \$1,000 Annually | \$120,000 Annually |
| The Port - Middle Parcel Improvements | FY24 | N/A | N/A | N/A |
| The Port – Conservation Tract Improvements | FY24 | N/A | \$5,000 Annually | N/A |
| Wilderness Trail | FY24 | N/A | \$20,000 Annually | \$6,000 Annually |
| Volucia Trail | FY24 & FY28 | N/A | N/A | N/A |
| Peacock Trail | FY25 & FY28 | N/A | \$15,000 Annually | N/A |
| 10-Year PSLPRD Master Plan Update | FY25 | \$150,000 | N/A | N/A |
| Belvedere Mobile Office | FY24 | N/A | \$22,000 | \$5,000 Annually |
| Oak Hammock Inclusive Playground | FY26 | N/A | \$4,200 | N/A |



GENERAL CIP FUND #301 - Continued

| Project/Description | Impact Fiscal Year | Personnel New & Oversight of Project | Maintenance (Materials/Supplies) | Utilities (per year) |
|---|--------------------|--------------------------------------|----------------------------------|----------------------|
| Turtle Run Park Inclusive Playground | FY27 | N/A | \$5,600 Annually | N/A |
| River Place Park Inclusive Playground | FY24 | N/A | \$3,200 Annually | N/A |
| Whispering Pines Security & Fiber Optic Upgrade | FY24 | \$92,000 Annually | \$92,000 Annually | N/A |
| Lyngate Park Lighting Improvements | FY26 | N/A | \$3,800 Annually | \$4,200 Annually |
| Whispering Pines Back Lot Renovation | FY25 & FY27 | \$7,625 Annually | N/A | N/A |
| Sports Lighting at McChesney East/West and Sportsman's West Parks | FY25 & FY27 | N/A | N/A | (\$12,500) |
| Veterans Memorial Park Expansion | FY25 & Beyond | N/A | N/A | N/A |
| Botanical Gardens Storage/Educational Office Space | FY26 & FY27 | N/A | \$5,800 | \$3,500 Annually |
| Botanical Gardens Event Restroom | FY24 | N/A | \$2,200 Annually | \$4,200 Annually |
| McCarty Ranch Preserve Campsite Electric Service | FY24 | N/A | \$9,000 Annually | \$7,800 Annually |
| McCarty Ranch Preserve Campsite Water Service | FY24 | N/A | \$2,100 Annually | \$9,600 Annually |
| McCarty Ranch Parking | FY27 | N/A | N/A | N/A |
| Overflow Parking Lot Replacement | FY24 | N/A | N/A | N/A |
| Saints Driving Range Improvements | FY25 - FY27 | N/A | \$50,000 Annually | N/A |
| Cart Path & Practice Area Repairs | FY25 | N/A | N/A | N/A |
| Saints Irrigation System Replacement | FY26 & FY27 | N/A | N/A | N/A |



ROAD & BRIDGE CIP #304 FUND

| Project/Description | Impact Fiscal Year | Personnel New & Oversight of Project | Maintenance (Materials/Supplies) | Utilities (per year) |
|--|--------------------|--------------------------------------|----------------------------------|----------------------|
| Project Management Costs | FY24 & Beyond | \$5,000 Annually | N/A | N/A |
| New Sidewalks – Citywide | FY24 & Beyond | \$5,000 Annually | N/A | N/A |
| Traffic Calming | FY24 & Beyond | \$5,000 Annually | N/A | N/A |
| FDOT – New Sidewalk – Kestor | FY25 | N/A | \$1,500 | N/A |
| FDOT – New Sidewalk - Volucia | FY26 | N/A | \$1,500 | N/A |
| Peacock Improvements | FY24 | \$5,000 | N/A | N/A |
| ADA Improvements - Signals | FY24 & Beyond | N/A | \$2,000 Annually | N/A |
| Signal Conversion | FY24 & Beyond | \$5,000 Annually | N/A | N/A |
| Port St. Lucie Boulevard South Seg. 2.2 | FY25 | N/A | \$10,000 Annually | N/A |
| Port St. Lucie Boulevard South Seg. 1 | FY24 & FY26 | N/A | \$5,000 | N/A |
| Cameo Blvd. & PSL Blvd. Intersection | FY24 | N/A | \$41,000 | N/A |
| Savona Blvd. & Paar Drive Intersection Improvements | FY24 & FY25 | \$24,500 | \$1,000 Annually | N/A |
| Village Parkway - Replacement Lights | F24 | \$5,000 | NA | N/A |
| Southbend Blvd Widening Improvements Conceptual Design New Project | FY24 | \$1,000 | N/A | N/A |
| Savona & Alcantarra Intersection Improvements | FY25 | N/A | \$5,000 | N/A |
| Peacock Trail | FY26 | N/A | N/A | N/A |
| NW Cashmere Widening & Mobility Improvements | FY27 | N/A | N/A | N/A |
| NW Bayshore Blvd Widening & Mobility Improvements | FY27 | N/A | N/A | N/A |
| SLW Blvd Widening Improvements Conceptual Design New Project | F24 | \$25,000 | N/A | N/A |
| Airosa Thornhill Rehab | FY24 | N/A | N/A | N/A |



ROAD & BRIDGE CIP #304 FUND - CONTINUED

| Project/Description | Impact Fiscal Year | Personnel New & Oversight of Project | Maintenance (Materials/Supplies) | Utilities (per year) |
|--|--------------------|--------------------------------------|----------------------------------|----------------------|
| Darwin Blvd. & Paar Drive Intersection Improvements | FY26 & FY27 | N/A | (\$2,000) | N/A |
| Del Rio Blvd. & California Blvd. Intersection Improvements | FY26 & FY27 | \$22,000 | N/A | N/A |
| Gatlin/Savona Intersection Improvements | FY24 | \$1,500 | N/A | N/A |
| N Macedo Blvd & Selvitz Rd Raised Intersection | FY27 | \$8,000 | N/A | N/A |
| Tradition & Village Pkwy Mobility Improvements | FY24 | \$10,000 | N/A | N/A |
| Commerce Centre/Glades Cut Off Intersection Improvements | FY24 | \$20,000 | N/A | N/A |
| Pavement Condition and Asset Inventory Survey | FY25 | N/A | N/A | N/A |
| Annual Resurfacing Program | FY24 & Beyond | \$1,500 Annually | N/A | N/A |
| Contract Repair / Improvements of Sidewalks | FY24 & Beyond | \$10,000 Annually | N/A | N/A |
| Glenwood Drive - Roadway Reconstruction | \$5,000 | N/A | N/A | N/A |
| Gatlin Pines - Roadway Reconstruction | FY26 | \$90,000 | N/A | N/A |
| SW Import Drive - Roadway Reconstruction | FY28 | N/A | N/A | N/A |
| U.S. Submarine Veterans Park On-street Parking | FY27 | N/A | N/A | N/A |
| Road and Gateway Landscape Beautification | FY26 & Beyond | \$5,000 Annually | N/A | N/A |
| PSL Blvd Landscape - Turnpike Bridge to Gatlin Blvd | FY26 & FY27 | \$15,000 | \$10,000 | N/A |
| Replace 4160 2016 Pothole Patch Truck | FY26 | \$1,500 | N/A | N/A |



PARKS IMPACT FEE FUND #305

| Project/Description | Impact Fiscal Year | Personnel New & Oversight of Project | Maintenance (Materials/Supplies) | Utilities (per year) |
|------------------------------------|--------------------|--------------------------------------|----------------------------------|----------------------|
| O.L. Peacock Sr. Park (HPPS) | FY23 – FY26 | N/A | N/A | N/A |
| Torino Regional Park | FY24, FY25 & FY27 | N/A | \$6,494,863 | N/A |
| Tradition Regional Park - Phase II | FY24 | N/A | N/A | N/A |

HALF-CENT SALES TAX CIP #310

| Project/Description | Impact Fiscal Year | Personnel New & Oversight of Project | Maintenance (Materials/Supplies) | Utilities (per year) |
|--------------------------------------|--------------------|--------------------------------------|----------------------------------|----------------------|
| Paving Program | FY24 & Beyond | \$20,000 Annually | N/A | N/A |
| Sidewalk Improvements | FY24 & Beyond | \$25,000 Annually | N/A | N/A |
| Floresta | FY24 – FY26 | \$100,000 Annually | N/A | N/A |
| California Intersection Improvements | FY26 & FY27 | \$15,000 | N/A | N/A |
| California Widening | FY25 - FY28 | \$30,000 | N/A | N/A |

STORMWATER CIP FUND #401

| Project/Description | Impact Fiscal Year | Personnel New & Oversight of Project | Maintenance (Materials/Supplies) | Utilities (per year) |
|---------------------------------------|--------------------|--------------------------------------|----------------------------------|----------------------|
| Design for Water Quality Projects | FY24 & Beyond | \$7,500 - \$12,000 Annually | N/A | N/A |
| E-3 Canal Improvements | FY26 | \$12,000 | N/A | N/A |
| D-11 Canal Improvements | FY24 | \$15,000 | N/A | N/A |
| E-8 Downstream Repair of B-15 | FY27 | \$5,000 | N/A | N/A |
| A-14 Water Control Structure | FY24 | \$5,000 | N/A | N/A |
| Emerson Street Water Quality Dry Pond | | FY28 | N/A | N/A |



STORMWATER CIP FUND #401 - CONTINUED

| Project/Description | Impact Fiscal Year | Personnel New & Oversight of Project | Maintenance (Materials/Supplies) | Utilities (per year) |
|---|-----------------------|--|-------------------------------------|-------------------------|
| Property Acquisition for access to Water Control Structures | FY25 & FY27 | \$2,500 | N/A | N/A |
| Watershed A&B Improvements | FY24 & FY25 | \$40,000 | N/A | N/A |
| Water Quality Projects (Vet Mem Phases IV & V) | FY25 | \$5,000 | N/A | N/A |
| Veteran's Memorial Water Quality Phase III | FY25 & FY26 | \$25,000 | N/A | N/A |
| Hogpen Slough Water Quality | FY25 & FY26 | \$36,000 | N/A | N/A |
| SE Whitmore Drive Baffle Box | FY24 | \$10,000 | N/A | N/A |
| Hogpen Slough HPS-60 Replacement | FY26 & FY28 | \$25,000 | N/A | N/A |
| Elkcam Basin Improvements | FY27 | \$5,000 | N/A | N/A |
| Kingsway/Oakridge Basin Improvements | FY27 | \$10,000 | N/A | N/A |
| Airoso Conflict Structure & Piping | FY27 & FY28 | \$25,000 | N/A | N/A |
| C-24/Monterrey/Cameo Watershed Ponds (3) | FY28 | \$10,000 | N/A | N/A |
| C-24/Monterrey/Cameo Watershed Baffle Boxes (12) | FY28 | N/A | N/A | N/A |

UTILITY SYSTEMS FUND #448

| Project/Description | Impact Fiscal Year | Personnel New & Oversight of Project | Maintenance (Materials/Supplies) | Utilities (per year) |
|---|-----------------------|--|-------------------------------------|-------------------------|
| Lime Plant Rehab | FY24, FY26 & FY28 | N/A | N/A | N/A |
| Water Quality restoration Areas 7A & 7B | FY25 | N/A | \$4,000 Annually | N/A |



UTILITY SYSTEMS FUND #448- CONTINUED

| Project/Description | Impact Fiscal Year | Personnel New & Oversight of Project | Maintenance (Materials/Supplies) | Utilities (per year) |
|--|----------------------------|--|-------------------------------------|-------------------------|
| Range Line Road Reverse Osmosis Water Plant | FY28 | N/A | N/A | N/A |
| Range Line Road Raw Water Main | FY28 | N/A | N/A | N/A |
| Village Green Parkway, Huffman - Tiffany | FY28 | N/A | N/A | N/A |
| PSL Blvd Segment 1 & 2.2 | FY25 & FY26 | N/A | N/A | N/A |
| Floresta Widening from Crosstown to Prima Vista | FY25 | N/A | N/A | N/A |
| Midway -Jenkins to Glades Cutoff | FY26 | N/A | N/A | N/A |
| Pipe Replacement | FY25 & FY27 | N/A | N/A | N/A |
| Glades Cutoff Road Parallel Water Main Phase 1 | FY24 | N/A | N/A | N/A |
| Lift Station Replacements | FY24, FY26, FY27 & FY28 | N/A | N/A | N/A |
| 4 Million Gallon Upset Tanks 1 and 2 | FY24 | N/A | N/A | \$25,000 Annually |
| Village Green Septic to Sewer | FY24 – FY26 | N/A | N/A | \$20,000 Annually |
| Northport Booster Pump Force Main to Glades Phase 1-6 | FY24 – FY27 | N/A | N/A | N/A |
| Inflow and Infiltration of Gravity Mains | FY26 – FY28 | N/A | (\$2,500) Annually | N/A |
| Mariposa Force Main | FY24 | N/A | N/A | N/A |
| Becker Road Water & Wastewater Improvements Phases 1-7 | FY24 & FY27 | N/A | N/A | N/A |
| Westport South 16" Force Main Becker Road | FY24 & FY25 | N/A | N/A | N/A |



**CITY OF PORT ST. LUCIE
 CAPITAL IMPROVEMENT PROJECTS
 FIVE-YEAR PROJECTION**

| Project/Description | FY 2023-24 | FY 2024-25 | FY 2025-26 | FY 2026-27 | FY 2027-28 |
|--|----------------------|----------------------|----------------------|---------------------|---------------------|
| 301 - General Fund CIP | | | | | |
| Green Light - Fiber Improvement | \$ 1,201,614 | - | - | - | - |
| NICE - Duck Ct. Phase 2 | 220,000 | - | - | - | - |
| Southern Grove Infrastructure Phase 4 Tom Mackie Blvd. | 11,127,913 | - | - | - | - |
| Southern Grove Infrastructure Phase 3 & 4 Anthony F. Sansone Sr. Blvd. | 2,761,179 | 6,228,805 | - | - | - |
| Police Body Worn Cameras | 972,911 | 972,911 | 972,911 | 975,000 | 975,000 |
| Police Main Building Renovations- Floors 2 & 3 | 250,000 | 250,000 | - | - | - |
| Police Evidence Building Renovations | 200,000 | - | - | - | - |
| Police Mobile Command Post | - | 350,000 | - | - | - |
| Police Building @ Animal Control | 150,000 | 1,350,000 | - | - | - |
| Evidence Storage Facility/Evidence Storage Facility | 225,000 | - | - | - | - |
| Cameo Dropoff Site Improvements | 800,000 | - | - | - | - |
| Standby Chiller Replacement for Building B | - | - | 200,000 | - | - |
| LED Lighting Upgrade M.F.E.C. Parking Garage | 100,000 | 100,000 | - | - | - |
| Structural Repairs and Sealing M.F.E.C. Parking Garage | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 |
| Police Building Impact Glass Installation (2 Phases) | - | 1,000,000 | 1,000,000 | - | - |
| Police Department Standby Chiller Replacement | - | - | 150,000 | - | - |
| HVAC Controls and Upgrades for M.F.E.C. | - | - | 120,000 | - | - |
| Air Handler Replacements at City Hall | - | 130,000 | 130,000 | 195,000 | - |
| Roof Coating on Membrane Roofing at M.F.E.C. | - | - | 225,000 | - | - |
| Standby Chiller Replacement - City Hall | - | - | 200,000 | - | - |
| LED Lighting Upgrade (Interior City Hall) | - | 150,000 | - | - | - |
| Police Department LED Lighting Upgrade | - | - | - | 380,000 | - |
| Main Parking Garage - City Hall Complex Parking Enhancement | 1,350,000 | - | 12,150,000 | - | - |
| City Hall Expansion Project | 1,250,000 | - | - | - | - |
| **The Port - Historic Homes - Change in Project Costs | 650,000 | - | - | - | - |
| The Port Master Plan New Projects Master- Boardwalk under PSL | 200,000 | - | - | - | - |
| The Port Playground Placemaker & Construction | 100,000 | - | - | - | - |
| The Port Middle parcel improvements | 450,000 | - | - | - | - |
| The Port Conservation Tract Improvements | 100,000 | - | - | - | - |
| Citywide Trails Master- Wilderness Trail | 500,000 | - | - | - | - |
| Citywide Trails Master- Volucia Trail | 150,000 | - | - | - | 500,000 |
| Citywide Trails Master- Peacock Trail | - | 150,000 | - | - | 500,000 |
| 10 Year Parks Master Plan Update | - | 150,000 | - | - | - |
| Parks & Recreation - Belvedere Mobile Office | 410,000 | - | - | - | - |
| Oak Hammock Inclusive Playground | - | - | 485,000 | - | - |
| Turtle Run Park Inclusive Playground | - | - | - | 718,000 | - |
| River Place Park Inclusive Playground | 415,000 | - | - | - | - |
| Paseo Park Security Camera | - | 492,000 | - | - | - |
| Whispering Pines Security and Fiber Optic | 745,000 | - | - | - | - |
| Lyngate Park Lighting Improvements | - | - | 187,000 | - | - |
| Whispering Pines Back Lot Renovations | - | 40,000 | - | 305,000 | - |
| Sports Lighting at McChesney | 782,000 | 370,000 | - | - | - |
| Storage/Education Office Space | - | - | 65,000 | 370,000 | - |
| Veterans Memorial Park Expansion | - | - | 120,000 | 250,000 | 2,380,000 |
| Botanical Gardens Restroom | 325,000 | - | - | - | - |
| McCarty Ranch Campsite Preserve Electric Service | 500,000 | - | - | - | - |
| McCarty Ranch Campsite Water | 700,000 | - | - | - | - |
| The Saints Driving Range | 300,000 | 285,000 | 200,000 | 100,000 | - |
| The Saints Cart Path & Practice Area Repairs | - | 250,000 | - | - | - |
| McCarty Ranch Parking | - | - | - | 1,500,000 | - |
| The Saints Irrigation System Replacement Phase | - | - | 200,000 | 1,500,000 | - |
| The Saints Overflow Parking Lot Replacement | 250,000 | - | - | - | - |
| Total General CIP | \$ 27,685,617 | \$ 12,768,716 | \$ 16,904,911 | \$ 6,793,000 | \$ 4,855,000 |



**CITY OF PORT ST. LUCIE
 CAPITAL IMPROVEMENT PROJECTS
 FIVE-YEAR PROJECTION**

Project/Description FY 2023-24 FY 2024-25 FY 2025-26 FY 2026-27 FY 2027-28

304 - ROAD & BRIDGE CIP

| | | | | | |
|--|----------------------|----------------------|----------------------|----------------------|---------------------|
| Public Works Project Management Costs for Capital Improvements | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 |
| New Sidewalks- Citywide | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Traffic Calming | 600,000 | 250,000 | 250,000 | 250,000 | 250,000 |
| FDOT- New Sidewalk Kestor Drive | | 850,000 | - | - | - |
| FDOT- New Sidewalk Volucia Drive | | - | 850,000 | - | - |
| Peacock Improvements with Interchange | 3,000,000 | - | - | - | - |
| ADA Improvements- Signals Various Locations | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Traffic Signal Conversion | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| Port St. Lucie Boulevard South Improvements Seg. 2.2 (Paar Dr. to Alcantarra Blvd) | 6,150,000 | - | - | - | - |
| Port St. Lucie Boulevard South Improvements Seg. Segment 1 (Becker to Paar) | 200,000 | - | 20,000,000 | - | - |
| Cameo Blvd. & PSL Blvd. Intersection Improvements | 1,200,000 | - | - | - | - |
| Savona Blvd. & Paar Dr. Intersection Improvements- Analysis & Design | 150,000 | 1,200,000 | - | - | - |
| Village Parkway Replacement Lights | 1,900,000 | | | | |
| Southbend Blvd Widening Improvements Conceptual Design | 50,000 | | | | |
| Savona & Alcantarra Intersection Improvements | | 1,500,000 | | | |
| New Sidewalk/Trail -Peacock Trail | | | 650,000 | | |
| NW Cashmere Widening & Mobility Improvements | | | | 350,000 | |
| NW Bayshore Blvd Widening & Mobility Improvements | | | | 350,000 | |
| SLW Blvd Widening Improvements Conceptual Design New Project | 3,500,000 | | | | |
| Airosa Thornhill Rehab | 50,000 | | | | |
| Darwin Blvd. & Paar Dr. Intersection Improvements- Analysis & Design | | - | 200,000 | 1,200,000 | - |
| Del Rio Blvd. & California Blvd. Intersection Improvements | | - | 250,000 | 1,750,000 | - |
| Gatlin/Savona Intersection Improvements- Analysis & Design | 650,000 | - | - | - | - |
| N Macedo Blvd. & Selvitz Rd. Raised Intersection | | - | - | 100,000 | - |
| Tradition & Village Pkwy. Mobility Improvements- | 400,000 | - | - | - | - |
| Commerce Centre/Glades Cut Off Intersection Improvements | 1,200,000 | | | | |
| Pavement Condition and Asset Inventory Survey | | 500,000 | | | |
| Annual Resurfacing Program | 4,350,000 | 4,000,000 | 4,000,000 | 4,000,000 | 4,500,000 |
| Contract Repair/Improvements of Sidewalks | 750,000 | 500,000 | 500,000 | 500,000 | 500,000 |
| Glenwood Drive - Roadway Reconstruction | | 600,000 | - | - | - |
| Gatlin Pines - Roadway Reconstruction | | - | 1,500,000 | - | - |
| SW Import Drive Reconstruction | | - | - | - | 1,200,000 |
| U.S. Submarine Veterans Park On-Street Parking | | - | - | 250,000 | - |
| Road and Gateway Landscape Beautification | | - | 50,000 | 400,000 | 400,000 |
| PSL Blvd. Landscape - Turnpike Bridge to Gatlin Blvd | | - | 60,000 | 675,000 | - |
| Replace 4160 2016 Pothole Patch Truck | | - | 400,000 | - | - |
| Total Road & Bridge CIP | \$ 25,500,000 | \$ 10,750,000 | \$ 30,060,000 | \$ 11,175,000 | \$ 8,200,000 |

305 - PARKS IMPACT FEE

| | | | | | |
|--|----------------------|---------------------|---------------------|---------------------|---------------------|
| O.L. Peacock Sr. Park Phase 1 Construction | \$ 750,000 | \$ 700,000 | 1,000,000 | - | 1,163,005 |
| Torino Regional Park Phase 1 Construction | 20,500,000 | 875,000 | - | 1,280,000 | - |
| Tradition Regional Park | 2,100,000 | - | - | - | - |
| Total - Parks Impact Fee CIP | \$ 23,350,000 | \$ 1,575,000 | \$ 1,000,000 | \$ 1,280,000 | \$ 1,163,005 |

310 - HALF CENT SALES TAX CIP

| | | | | | |
|--------------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Paving Program | \$ 2,600,000 | \$ 3,200,000 | \$ 3,200,000 | \$ 6,050,000 | \$ 4,600,000 |
| Sidewalk Improvements | 1,100,000 | 1,100,000 | 1,100,000 | 1,100,000 | 960,000 |
| Floresta Improvements | 10,000,000 | 9,000,000 | 9,000,000 | - | - |
| Project Manager Position (1 FTE) | 86,979 | 89,588 | 92,276 | 95,044 | 97,895 |
| California Intersection Improvements | | - | 220,000 | 1,780,000 | - |
| California Widening | | - | 1,050,000 | 5,000,000 | 9,000,000 |
| Total Half Cent Sales Tax CIP | \$ 13,786,979 | \$ 13,389,588 | \$ 14,662,276 | \$ 14,025,044 | \$ 14,657,895 |



**CITY OF PORT ST. LUCIE
 CAPITAL IMPROVEMENT PROJECTS
 FIVE-YEAR PROJECTION**

| Project/Description | FY 2023-24 | FY 2024-25 | FY 2025-26 | FY 2026-27 | FY 2027-28 |
|--|----------------------|----------------------|---------------------|---------------------|----------------------|
| 448 - UTILITY CIP | | | | | |
| Lime Plant Rehabs | 500,000 | | 500,000 | | 500,000 |
| Water Quality Restoration Area 7A | | 5,200,000 | - | - | - |
| Range Line Road Reverse Osmosis Water Plant | | | | | 11,400,000 |
| Range Line Road Raw Water Main | | | | | 600,000 |
| Village Green Pkwy-Huffman to Tiffany | | | | | 3,000,000 |
| PSL Blvd Segment 1 & 2.2 | | 2,000,000 | 2,000,000 | | |
| Floresta - Crosstown to Prima Vista | | 3,000,000 | | | |
| Midway-Jenkins to Glades Cutoff | | | 1,300,000 | | |
| Pipe Replacement | | 500,000 | | 500,000 | |
| Glades Cutoff Road Parallel Water Main Phase 1 | 2,000,000 | | | | |
| Lift Station Replacements (1 per year for first 4 years, 2 per year after) | 700,000 | | 700,000 | 700,000 | 1,470,000 |
| 4 Million Gallon Upset Tanks 1 & 2- Design | 12,000,000 | | | | - |
| Village Green Septic to Sewer | 150,000 | 150,000 | 150,000 | | |
| Northport Booster Pump Force Main to Glades Phase 1-6 | 450,000 | 1,800,000 | 3,700,000 | 4,094,000 | |
| Inflow and Infiltration of Gravity Mains | | | 500,000 | 500,000 | 500,000 |
| Mariposa Force Main | 800,000 | | | | |
| Becker Road Water & Wastewater Improvements Phases 1-7 | 4,800,000 | | | 1,896,000 | |
| Westport South 16" Force Main Becker Road | 500,000 | 6,500,000 | | | |
| Total Utilities CIP | \$ 21,900,000 | \$ 19,150,000 | \$ 8,850,000 | \$ 7,690,000 | \$ 17,470,000 |

| | | | | | |
|------------------|-----------------------|----------------------|----------------------|----------------------|----------------------|
| Total CIP | \$ 112,222,596 | \$ 57,633,304 | \$ 71,477,187 | \$ 40,963,044 | \$ 46,345,900 |
|------------------|-----------------------|----------------------|----------------------|----------------------|----------------------|

| 401 - STORMWATER CIP - Funded by Operating Revenue | | | | | |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|
| Design of Grant Eligible Water Quality Projects | \$ 250,000 | \$ 335,000 | \$ 370,000 | \$ 400,000 | \$ 400,000 |
| E-3 Canal Improvements Phase III | | - | 240,000 | - | - |
| D-11 Canal Improvements | 2,100,000 | | | | |
| E-8 Downstream Repair of B-15 | | - | - | 226,000 | - |
| A-14 Water Control Structure | 795,000 | - | - | - | - |
| Emerson Street Water Quality Dry Pond | | - | - | - | 150,000 |
| Property Acquisition for access to Water Control Structures | | 160,000 | - | 100,000 | - |
| Watershed A & B Improvements | 3,058,691 | 941,309 | | | |
| Water Quality Projects (Vet Mem Phases IV and V) | | - | 154,000 | - | - |
| Veteran's Memorial Water Quality Phase III | | 120,000 | 1,200,000 | - | - |
| Hogpen Slough Water Quality | | 1,500,000 | 1,500,000 | - | - |
| Whitmore Baffle Box | 915,500 | - | - | - | - |
| Hog Pen Slough HPS-60 Replacement | | | 130,000 | | 1,300,000 |
| Elkcam Basin Improvements | | - | - | 767,436 | - |
| Kingsway/Oakridge Basin Improvements | | - | - | 737,477 | - |
| Airoso Conflict Structure & Piping | | - | - | 114,600 | 600,000 |
| C-24/Monterrey/Cameo Watershed Ponds (3) | | | | | 420,000 |
| C-24/Monterrey/Cameo Watershed Baffles Boxes (12) | | | | | 300,000 |
| Total Stormwater CIP | \$ 7,119,191 | \$ 3,056,309 | \$ 3,594,000 | \$ 2,345,513 | \$ 3,170,000 |

Note: The above project listing is for projects only and does not include transfers or reserves.



CITY OF PORT ST. LUCIE
GENERAL FUND CAPITAL IMPROVEMENT BUDGET - #301
FIVE YEAR PROJECTIONS
FY 2023-24 ADOPTED BUDGET

2023-2024 2024-2025 2025-2026 2026-2027 2027-2028
 ----- ----- ----- ----- -----

REVENUES:

| | | | | | |
|---|----------------------|----------------------|----------------------|---------------------|---------------------|
| Prior Year CIP Reserve | \$ 5,644,321 | \$ 910,000 | \$ 175,000 | \$ 80,000 | \$ 10,000 |
| Interfund Transfer from the GFC Fund #108 | 13,889,092 | 4,228,805 | - | - | - |
| TPO Grant Awarded (Volucia Trail) | 150,000 | | | | |
| Grant - DEO (applied) | - | 2,000,000 | - | - | - |
| Grant - C.D.B.G. Funding (Riverplace) | 250,000 | - | - | - | - |
| Fund Transfer from General Fund - ARPA Funding | 400,000 | - | - | - | |
| Fund Transfer - G.F. 001/Bond Proceeds | 5,892,204 | 4,479,911 | 16,604,911 | 6,718,000 | 4,850,000 |
| Fund Transfer - Neighborhood Planning Fund #127 | 220,000 | - | - | - | - |
| Fund Transfer - SAD Fund #151 | 300,000 | 500,000 | - | - | - |
| Fund Transfer - SAD Fund #152 | - | 150,000 | - | - | - |
| Fund Transfer - Glassman SAD #153 | - | 350,000 | - | - | - |
| Fund Transfer - Combined SAD #158 | - | 300,000 | - | - | - |
| Fund Transfer - Building Department Fund #110 | - | - | 200,000 | - | - |
| Fund Transfer - Parks Impact Fee Fund #307 | 1,000,000 | - | | | |
| Fund Transfer - Solid Waste Fund #620 | 800,000 | | | | |
| Interest Income | 50,000 | 25,000 | 5,000 | 5,000 | 5,000 |
| | \$ 28,595,617 | \$ 12,943,716 | \$ 16,984,911 | \$ 6,803,000 | \$ 4,865,000 |

EXPENDITURES:

INFORMATION SERVICES - #1320

Green Light - Fiber Improvement

| | | | | |
|--------------|------|------|------|------|
| \$ 1,201,614 | \$ - | \$ - | \$ - | \$ - |
| \$ 1,201,614 | \$ - | \$ - | \$ - | \$ - |

COMPREHENSIVE PLANNING - #1520

NEW PROJECT - NICE - Duck Ct. Phase 2

| | | | | |
|------------|------|------|------|------|
| \$ 220,000 | \$ - | \$ - | \$ - | \$ - |
| \$ 220,000 | \$ - | \$ - | \$ - | \$ - |



CITY OF PORT ST. LUCIE
GENERAL FUND CAPITAL IMPROVEMENT BUDGET - #301
FIVE YEAR PROJECTIONS
FY 2023-24 ADOPTED BUDGET

2023-2024 2024-2025 2025-2026 2026-2027 2027-2028
 ----- ----- ----- ----- -----

GENERAL GOVERNMENT - #1900

Southern Grove Infrastructure Phase 4 Tom Mackie Blvd. Extension (include E/W 2 & Marshall Pkwy) (Final Design/Build) FY 24 Transfer from #108
 Southern Grove Infrastructure Phase 3 & 4 Anthony F. Sansone Sr. Blvd. extension (Design, Construction, CEI, Contingency)FY 25 \$2,000,000 Grant

| | | | | | |
|--|---------------|--------------|------|------|------|
| | \$ 11,127,913 | \$ - | \$ - | \$ - | \$ - |
| | 2,761,179 | 6,228,805 | - | - | - |
| | \$ 13,889,092 | \$ 6,228,805 | \$ - | \$ - | \$ - |

POLICE DEPARTMENT - COMMUNITY SVCS. 301-2105

Body Worn Cameras
 Police Department Renovation - Floors 2 & 3
 Evidence Building - Finish
 P.D. Mobile Command Post
 PD Building @ Animal Control
 Evidence Storage Facility/Evidence Storage Facility

| | | | | |
|--------------|--------------|------------|------------|------------|
| \$ 972,911 | \$ 972,911 | \$ 972,911 | \$ 975,000 | \$ 975,000 |
| 250,000 | 250,000 | - | - | - |
| 200,000 | - | - | - | - |
| - | 350,000 | - | - | - |
| 150,000 | 1,350,000 | - | - | - |
| 225,000 | - | - | - | - |
| \$ 1,797,911 | \$ 2,922,911 | \$ 972,911 | \$ 975,000 | \$ 975,000 |

SOLID WASTE - #3410

Cameo Dropoff-Site Improvements

| | | | | |
|------------|------|------|------|------|
| \$ 800,000 | \$ - | \$ - | \$ - | \$ - |
| \$ 800,000 | \$ - | \$ - | \$ - | \$ - |



CITY OF PORT ST. LUCIE
GENERAL FUND CAPITAL IMPROVEMENT BUDGET - #301
FIVE YEAR PROJECTIONS
FY 2023-24 ADOPTED BUDGET

2023-2024 2024-2025 2025-2026 2026-2027 2027-2028
 ----- ----- ----- ----- -----


FACILITIES MAINTENANCE #4135

| | | | | | |
|--|--------------|--------------|---------------|--------------|------------|
| Standby Chiller Replacement for Building B | - | - | 200,000 | - | - |
| LED Lighting Upgrade M.F.E.C. Parking Garage | 100,000 | 100,000 | - | - | - |
| Structural Repairs and Sealing M.F.E.C. Parking Garage | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 |
| Police Building Impact Glass Installation (2 Phases) | - | 1,000,000 | 1,000,000 | - | - |
| Police Department Standby Chiller Replacement | - | - | 150,000 | - | - |
| HVAC Controls and Upgrades for M.F.E.C. | - | - | 120,000 | - | - |
| Air Handler Replacements at City Hall | - | 130,000 | 130,000 | 195,000 | - |
| Roof Coating on Membrane Roofing at M.F.E.C. | - | - | 225,000 | - | - |
| Standby Chiller Replacement - City Hall | - | - | 200,000 | - | - |
| LED Lighting Upgrade (Interior City Hall) | - | 150,000 | - | - | - |
| Police Department LED Lighting Upgrade | - | - | - | 380,000 | - |
| Main Parking Garage - City Hall | 1,350,000 | - | 12,150,000 | - | - |
| City Hall Expansion Project | 1,250,000 | - | - | - | - |
| | \$ 3,200,000 | \$ 1,880,000 | \$ 14,675,000 | \$ 1,075,000 | \$ 500,000 |

THE PORT PROJECT - 301-7210

| | | | | | |
|---|--------------|------|------|------|------|
| **The Port - Historic Homes - Change in Project Costs | \$ 650,000 | \$ - | \$ - | \$ - | \$ - |
| **The Port - Boardwalk under PSL | 200,000 | - | - | - | - |
| The Port - Playground Placemaker & Construction | 100,000 | - | - | - | - |
| **The Port - Middle parcel improvements | 450,000 | - | - | - | - |
| **The Port - Conservation Tract Improvements | 100,000 | - | - | - | - |
| Midport/Lyngate Phase (Unfunded) | - | - | - | - | - |
| Veteran's Memorial Improvements Phase | - | - | - | - | - |
| **The Port - Boardwalk under PSL | - | - | - | - | - |
| Streetscape & Tom Hooper Phase | - | - | - | - | - |
| | \$ 1,500,000 | \$ - | \$ - | \$ - | \$ - |





CITY OF PORT ST. LUCIE
GENERAL FUND CAPITAL IMPROVEMENT BUDGET - #301
FIVE YEAR PROJECTIONS
FY 2023-24 ADOPTED BUDGET

| | 2023-2024 ----- | 2024-2025 ----- | 2025-2026 ----- | 2026-2027 ----- | 2027-2028 ----- |
|--|---------------------|---------------------|--------------------|---------------------|---------------------|
| PARK & RECREATION 301-7210 | | | | | |
| Wilderness Trail | \$ 500,000 | \$ - | \$ - | \$ - | \$ - |
| Volucia Trail | 150,000 | - | - | - | 500,000 |
| Peacock Trail | - | 150,000 | - | - | 500,000 |
| 10 Year Parks Master Plan Update | - | 150,000 | - | - | - |
| Minsky Gym Expansion | - | - | - | - | - |
| Belvedere Mobile Office | 410,000 | - | - | - | - |
| Oak Hammock Playground | - | - | 485,000 | - | - |
| Turtle Run | - | - | - | 718,000 | - |
| River Place Park Playground | 415,000 | - | - | - | - |
| Paseo Park Security Camera | - | 492,000 | - | - | - |
| Sandhill Crane Drainage | - | - | - | - | - |
| McChesney Playground | - | - | - | - | - |
| C-24 Canal Security | - | - | - | - | - |
| Winterlakes Security and Lights | - | - | - | - | - |
| Lyngate Security Upgrade | - | - | - | - | - |
| Whispering Pines Security and Fiber Optic Upgrade | 745,000 | - | - | - | - |
| Lyngate Park Interior & Exterior Lighting Improvements | - | - | 187,000 | - | - |
| Whispering Pines Park Back Lot Renovation | - | 40,000 | - | 305,000 | - |
| Sports Lighting - Various Parks | 782,000 | 370,000 | - | - | - |
| Veterans Memorial Park Expansion | - | - | 120,000 | 250,000 | 2,380,000 |
| Jessica Clinton Park Softball Concession Bldg | - | - | - | - | - |
| Jessica Clinton Park Football Concession Bldg | - | - | - | - | - |
| Jessica Clinton Park Baseball Field Drainage Impr. | - | - | - | - | - |
| | \$ 3,002,000 | \$ 1,202,000 | \$ 792,000 | \$ 1,273,000 | \$ 3,380,000 |



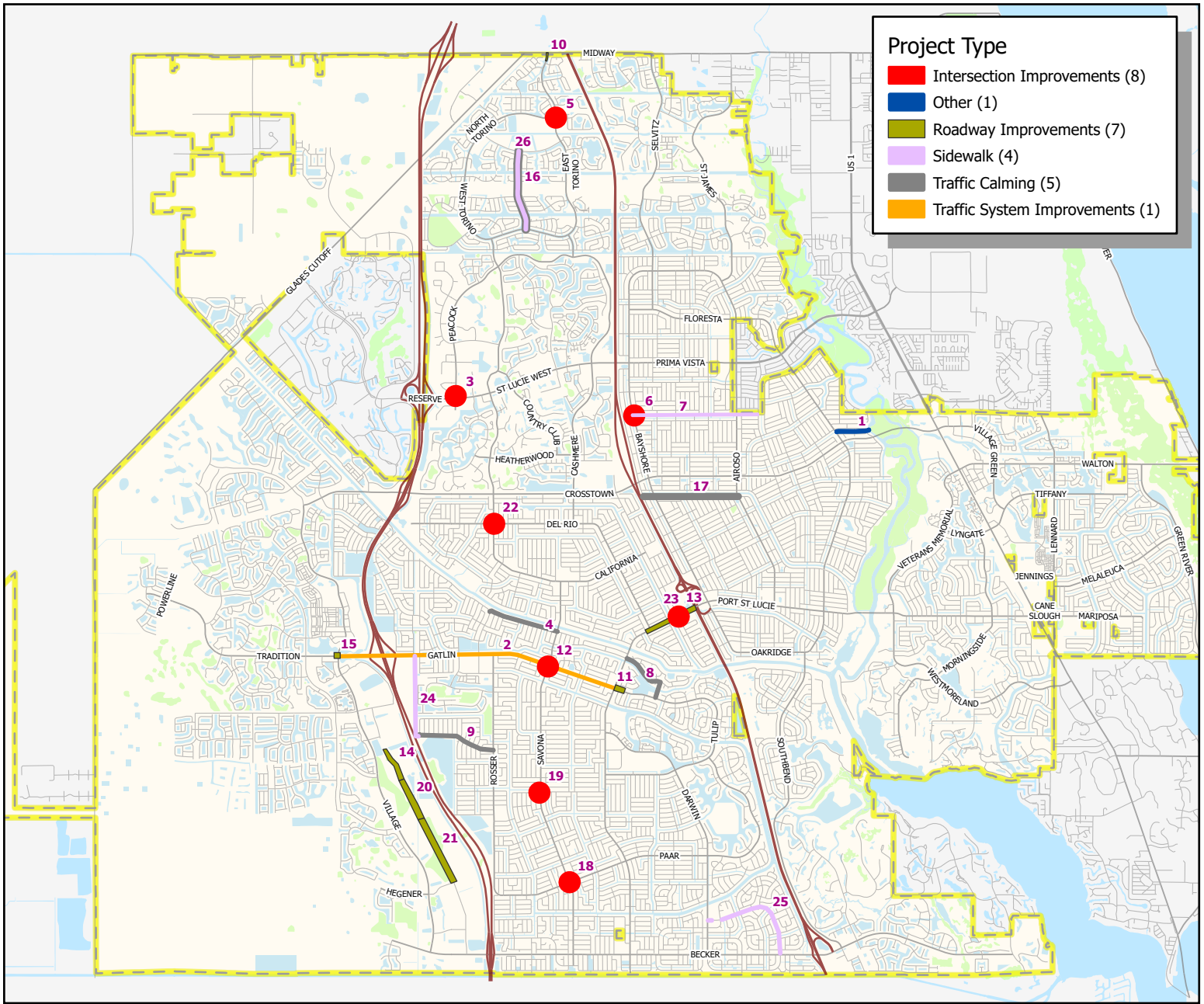
CITY OF PORT ST. LUCIE

GENERAL FUND CAPITAL IMPROVEMENT BUDGET - #301

FIVE YEAR PROJECTIONS

FY 2023-24 ADOPTED BUDGET

| | 2023-2024 ----- | 2024-2025 ----- | 2025-2026 ----- | 2026-2027 ----- | 2027-2028 ----- |
|---|----------------------|----------------------|----------------------|---------------------|---------------------|
| <u>PARK & RECREATION 301-7215</u> | | | | | |
| Storage/Education Office Space | \$ - | \$ - | \$ 65,000 | \$ 370,000 | \$ - |
| Botanical Gardens Event Lawn Restrooms | 325,000 | - | - | - | - |
| | \$ 325,000 | \$ - | \$ 65,000 | \$ 370,000 | \$ - |
| <u>PARK & RECREATION 301-7216</u> | | | | | |
| McCarty Ranch Electric | 500,000 | - | - | - | - |
| McCarty Ranch Campsite Water | 700,000 | - | - | - | - |
| McCarty Ranch Parking | - | - | - | 1,500,000 | - |
| McCarty Ranch Preserve Mobile Home for P.D. | - | - | - | - | - |
| McCarty Ranch Preserve Maintenance Building | - | - | - | - | - |
| | \$ 1,200,000 | \$ - | \$ - | \$ 1,500,000 | \$ - |
| <u>GOLF COURSE - #7250 - MAINTENANCE</u> | | | | | |
| Saints Driving Range | \$ 300,000 | \$ 285,000 | \$ 200,000 | \$ 100,000 | - |
| Cart Path and Practice Area Repairs | - | 250,000 | - | - | - |
| Saints Pump House Structure | - | - | - | - | - |
| Irrigation System Rebuild | - | - | 200,000 | 1,500,000 | - |
| Overflow Parking Lot Repavement | 250,000 | - | - | - | - |
| Maintenance Facility & Overflow Parking | - | - | - | - | - |
| | \$ 550,000 | \$ 535,000 | \$ 400,000 | \$ 1,600,000 | \$ - |
| | \$ 27,685,617 | \$ 12,768,716 | \$ 16,904,911 | \$ 6,793,000 | \$ 4,855,000 |
| Designated CIP Reserve for Future Projects | \$ 910,000 | \$ 175,000 | \$ 80,000 | \$ 10,000 | \$ 10,000 |
| | \$ (0) | \$ - | \$ - | \$ - | \$ - |



Project Type

- Intersection Improvements (8)
- Other (1)
- Roadway Improvements (7)
- Sidewalk (4)
- Traffic Calming (5)
- Traffic System Improvements (1)

| ID | Name | ProjType |
|----|--|-----------------------------|
| 1 | D-11 Canal Bank Stabilization | Other |
| 2 | Gatlin Boulevard Traffic Signal Timing and Equipment Upgrades | Traffic System Improvements |
| 3 | St. Lucie West Boulevard & Peacock Boulevard Intersection Improvements | Intersection Improvements |
| 4 | SW Abingdon Avenue Traffic Calming | Traffic Calming |
| 5 | North Torino Parkway & East Torino Parkway Intersection Improvements | Intersection Improvements |
| 6 | Bayshore & Lakehurst Signalization | Intersection Improvements |
| 7 | Lakehurst Drive Sidewalk | Sidewalk |
| 8 | Dalton Circle Traffic Calming | Traffic Calming |
| 9 | Dreyfuss Blvd Traffic Calming | Traffic Calming |
| 10 | East Torino at Midway Road Lane Improvements | Roadway Improvements |
| 11 | Tulip Boulevard / College Park Road Intersection Improvements | Roadway Improvements |
| 12 | Gatlin/Savona Intersection | Intersection Improvements |
| 13 | PSL Blvd from Turnpike to Sansom Lane | Roadway Improvements |


| ID | Name | ProjType |
|----|---|---------------------------|
| 14 | Tom Mackie Boulevard Phase 3 | Roadway Improvements |
| 15 | Tradition and Village Parkway Mobility Improvements | Roadway Improvements |
| 16 | Volucia Traffic Calming | Traffic Calming |
| 17 | Whitmore Traffic Calming | Traffic Calming |
| 18 | Savona Boulevard and Paar Drive Intersection Improvements | Intersection Improvements |
| 19 | Savona and Alcantarra Intersection Improvements | Intersection Improvements |
| 20 | Tom Mackie Boulevard Phase 4 | Roadway Improvements |
| 21 | Anthony F. Sansone Sr. Blvd Phase 3 | Roadway Improvements |
| 22 | Del Rio / California | Intersection Improvements |
| 23 | Port St. Lucie Blvd at Cameo Blvd Intersection Improvements | Intersection Improvements |
| 24 | Peacock Trail and Sidewalk Project | Sidewalk |
| 25 | Kestor Sidewalk | Sidewalk |
| 26 | Volucia Sidewalk | Sidewalk |



ALL PUBLIC WORKS CAPITAL IMPROVEMENT PROJECTS

Date: 8/17/2023
 Page: 1 of 1
 Tech: rtaylor
 MIS GIS #: 0468




CITY OF PORT ST. LUCIE
ROAD & BRIDGE CAPITAL IMPROVEMENT BUDGET - #304
FIVE YEAR PROJECTION
FY 2023-24 ADOPTED BUDGET

| | 2023-2024 ----- | 2024-2025 ----- | 2025-2026 ----- | 2026-2027 ----- | 2027-2028 ----- |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|
| REVENUES (Mobility Fees): | | | | | |
| Glades Benefit District Prior Year CIP Reserve | 512,771 | 32,804 | 140,833 | 243,461 | 340,957 |
| Glades Benefit District | 120,033 | 108,029 | 102,628 | 97,496 | 92,622 |
| Total Glades Benefit District | 632,804 | 140,833 | 243,461 | 340,957 | 433,579 |
| Tradition Benefit District Prior Year CIP Reserve | 989,480 | 95,600 | 686,108 | 1,247,090 | 780,024 |
| Tradition Benefit District | 656,120 | 590,508 | 560,982 | 532,933 | 506,287 |
| Total Tradition Benefit District | 1,645,600 | 686,108 | 1,247,090 | 1,780,024 | 1,286,310 |
| Southwest Benefit District Prior Year CIP Reserve | 3,848,957 | 3,238,957 | 4,686,957 | 6,962,557 | 7,871,877 |
| Southwest Benefit District | 2,720,000 | 2,448,000 | 2,325,600 | 2,209,320 | 2,098,854 |
| Total Southwest Benefit District | 6,568,957 | 5,686,957 | 7,012,557 | 9,171,877 | 9,970,731 |
| Northwest Benefit District Prior Year CIP Reserve | 59,185 | 9,185 | 9,185 | 9,185 | 9,185 |
| Northwest Benefit District Fund | 50,000 | 45,000 | 40,500 | 36,450 | 32,805 |
| Total Northwest Benefit District | 109,185 | 54,185 | 49,685 | 45,635 | 41,990 |
| Southeast Benefit District Prior Year CIP Reserve | 1,000,000 | 1,450,000 | 800,000 | 2,541,250 | 1,699,938 |
| Southeast Benefit District | 2,750,000 | 2,475,000 | 2,351,250 | 2,233,688 | 2,122,003 |
| Total Southeast Benefit District | 3,750,000 | 3,925,000 | 3,151,250 | 4,774,938 | 3,821,941 |
| Northeast Benefit District Prior Year CIP Reserve | 22,290 | 5,717 | 738,802 | 303,982 | 28,403 |
| Northeast Benefit District | 953,427 | 858,084 | 815,180 | 774,421 | 735,700 |
| Total Northeast Benefit District | 975,717 | 863,802 | 1,553,982 | 1,078,403 | 764,103 |
| Mobility Fee Revenues | \$ 13,682,263 | \$ 11,356,884 | \$ 13,258,025 | \$ 17,191,833 | \$ 16,318,654 |

Glades Benefit District Project

| | | | | | |
|---|-------------------|-------------|-------------|-------------|-------------|
| Commerce Centre Drive & Glades Cut Off Improvements - Northwest/ Glades/ Tradition Mobility | \$ 600,000 | \$ - | \$ - | \$ - | \$ - |
| Glades Benefit District Project Total Expenses | \$ 600,000 | \$ - | \$ - | \$ - | \$ - |

Tradition Benefit District Project

| | | | | | |
|--|---------------------|-------------|-------------|---------------------|-------------|
| Commerce Centre Drive & Glades Cut Off Improvements - Northwest/ Glades/ Tradition Mobility | \$ 550,000 | \$ - | \$ - | \$ - | \$ - |
| Village Parkway replacement of lights - Tradition Mobility / Southwest Mobility | 1,000,000 | - | - | - | - |
| Darwin Blvd and Paar Drive Intersection Improvements - Tradition Mobility / Southeast Mobility | - | - | - | 1,000,000 | - |
| Tradition Benefit District Project Total Expenses | \$ 1,550,000 | \$ - | \$ - | \$ 1,000,000 | \$ - |



CITY OF PORT ST. LUCIE
 ROAD & BRIDGE CAPITAL IMPROVEMENT BUDGET - #304
 FIVE YEAR PROJECTION
 FY 2023-24 ADOPTED BUDGET

| | 2023-2024 | 2024-2025 | 2025-2026 | 2026-2027 | 2027-2028 |
|--|---------------------|---------------------|-------------------|---------------------|---------------------|
| Southwest Benefit District Project | | | | | |
| New Sidewalks (563000) - Citywide (local funds) (Y1420) - Southwest / Southeast / Northeast Mobility | \$ 1,000,000 | \$ 1,000,000 | \$ - | \$ 900,000 | \$ - |
| Peacock Improvements with Interchange - Northeast Mobility/ Southwest Mobility /SLC Contribution | 1,030,000 | - | - | - | - |
| Village Parkway replacement of lights - Tradition Mobility / Southwest Mobility | 900,000 | - | - | - | - |
| Tradition & Village Pkwy Mobility Improvements | 400,000 | - | - | - | - |
| Road and Gateway Landscape Beautification | - | - | 50,000 | 400,000 | 400,000 |
| Southwest Benefit District Project Total Expenses | 3,330,000 | 1,000,000 | 50,000 | 1,300,000 | 400,000 |
| Northwest Benefit District Project | | | | | |
| Commerce Centre Drive & Glades Cut Off Improvements - Northwest/ Glades/ Tradition Mobility | \$ 50,000 | \$ - | \$ - | \$ - | \$ - |
| Northwest Benefit District Project Total Expenses | \$ 50,000 | \$ - | \$ - | \$ - | \$ - |
| Southeast Benefit District Project | | | | | |
| New Sidewalks (563000) - Citywide (local funds) (Y1420) - Southwest / Southeast / Northeast Mobility | \$ - | \$ - | \$ - | \$ 100,000 | \$ 1,000,000 |
| Project Management Costs for Capital Improvements (563005) | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 |
| Traffic Calming (563000) - Southeast / Northeast Mobility | 600,000 | 125,000 | 250,000 | 250,000 | 250,000 |
| New Sidewalk Kestor Dr - PRICE INCREASE (Southeast Mobility / FDOT LAP Agreement Approved Grant) | - | 200,000 | - | - | - |
| Cameo Blvd & PSL Blvd Intersection Upgrades | 1,200,000 | - | - | - | - |
| Savona & Paar Intersection Improvements | 150,000 | 1,200,000 | - | - | - |
| Southbend Blvd Widening Improvements Conceptual Design | 50,000 | - | - | - | - |
| Savona & Alcantarra Intersection Improvements | - | 1,500,000 | - | - | - |
| PSL Blvd Landscaping - Turnpike Bridge to Gatlin Blvd | - | - | 60,000 | 675,000 | - |
| Darwin Blvd and Paar Drive Intersection Improvements - Tradition Mobility / Southeast Mobility | - | - | 200,000 | 200,000 | - |
| U.S. Submarine Veterans Park On-street Parking | - | - | - | 250,000 | - |
| PSL Blvd South Segment 1 (Becker to Paar) | 200,000 | - | - | - | - |
| Del Rio/California Intersection Improvements - Southeast Mobility / Southeast Mobility | - | - | - | 1,500,000 | - |
| Southeast Benefit District Project Total Expenses | \$ 2,300,000 | \$ 3,125,000 | \$ 610,000 | \$ 3,075,000 | \$ 1,350,000 |



CITY OF PORT ST. LUCIE
 ROAD & BRIDGE CAPITAL IMPROVEMENT BUDGET - #304
 FIVE YEAR PROJECTION
 FY 2023-24 ADOPTED BUDGET

| | 2023-2024 | 2024-2025 | 2025-2026 | 2026-2027 | 2027-2028 |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|
| Northeast Benefit District Project | | | | | |
| Peacock Improvements with Interchange - Northeast Mobility/ Southwest Mobility /SLC Contribution | \$ 470,000 | \$ - | \$ - | \$ - | \$ - |
| New Sidewalks (563000) - Citywide (local funds) (Y1420) - Southwest / Southeast / Northeast Mobility | - | - | 1,000,000 | - | - |
| Traffic Calming (563000) - Southeast / Northeast Mobility | - | 125,000 | - | - | - |
| N Macedo Blvd and Selvitz Road - (North East Benefit) | - | - | - | 100,000 | - |
| NW Cashmere Blvd Widening & Mobility Improvements | - | - | - | 350,000 | - |
| St. Lucie West Blvd Mobility Improvements | - | - | - | - | - |
| NW Bayshore Blvd Widening & Mobility Improvements | - | - | - | 350,000 | - |
| Del Rio/California Intersection Improvements - Southeast Mobility / Southeast Mobility | - | - | 250,000 | 250,000 | - |
| SLW Blvd Widening Improvements Conceptual Design | 500,000 | - | - | - | - |
| Northeast Benefit District Project Total Expenses | \$ 970,000 | \$ 125,000 | \$ 1,250,000 | \$ 1,050,000 | \$ - |
| Mobility Fee Surplus/Deficit | \$ 4,882,263 | \$ 7,106,884 | \$ 11,348,025 | \$ 10,766,833 | \$ 14,568,654 |
| Revenues(continued) | | | | | |
| Prior Year CIP Reserve | \$ 5,342,939 | \$ 4,522,250 | \$ 3,463,732 | \$ 1,659,395 | \$ 1,843,159 |
| Local Option Gas Tax - 2 cents/gal. - renewed | 1,832,925 | 1,944,550 | 1,983,441 | 2,023,110 | 2,063,572 |
| Local Option Gas Tax - 3 cents/gal. - renewed | 2,749,386 | 2,916,824 | 2,975,160 | 3,034,664 | 3,095,357 |
| Interest Income & Other | 100,000 | 80,108 | 40,062 | 32,050 | 32,370 |
| St. Lucie County Contribution for Peacock Improvement Project - Northeast Mobility/ Southwest Mobility /SLC Contribution | 1,500,000 | - | - | - | - |
| PSL Blvd South Segment 2.1 (Alcantarra to Darwin) No Revenue | - | - | - | - | - |
| Interfund transfer from GF PSL Blvd Segment 1 | - | - | 6,650,000 | - | - |
| Funds from Line of Credit -PSL Blvd Segment 1 | - | - | 11,350,000 | - | - |
| Grant (applied) | - | - | 2,000,000 | - | - |
| PSL Blvd South Segment 2.2 (Paar to Alcantarra) transfer from GF | 6,150,000 | - | - | - | - |
| Peacock Trail - Recreation Trail Program Grant | - | - | 650,000 | - | - |
| SLW Blvd Widening Improvements Conceptual Design & Construction - NEW PROJECT TPO Grant | 3,000,000 | - | - | - | - |
| New Sidewalk Kestor Dr - PRICE INCREASE (Southeast Mobility / FDOT LAP Agreement Approved Grant) | - | 650,000 | - | - | - |
| Sidewalk-Volucia Dr - PRICE INCREASE (FDOT LAP Agreement Approved Grant) | - | - | 650,000 | - | - |
| Sidewalk-Volucia Dr - PRICE INCREASE (Recreation Trail Program Grant) | - | - | 200,000 | - | - |
| Gatlin/Savona Intersection Improvements - Applied for FDOT Grant | 650,000 | - | - | - | - |
| Other Revenues - Subtotal | \$ 21,325,250 | \$ 10,113,732 | \$ 29,962,395 | \$ 6,749,219 | \$ 7,034,458 |
| Total Revenues - Mobility and Other Revenues | \$ 35,007,513 | \$ 21,470,616 | \$ 43,220,420 | \$ 23,941,052 | \$ 23,353,111 |



CITY OF PORT ST. LUCIE
ROAD & BRIDGE CAPITAL IMPROVEMENT BUDGET - #304
FIVE YEAR PROJECTION
FY 2023-24 ADOPTED BUDGET

EXPENDITURES:

OPERATIONS/ADMINISTRATION - PUBLIC WORKS - #304-4105

| | 2023-2024 | 2024-2025 | 2025-2026 | 2026-2027 | 2027-2028 |
|---|--------------|------------|--------------|-----------|-----------|
| Sidewalk Kestor Dr - PRICE INCREASE (Southeast Mobility / FDOT LAP Agreement Approved Grant) | \$ - | \$ 650,000 | \$ - | \$ - | \$ - |
| Sidewalk-Volucia Dr - PRICE INCREASE (FDOT LAP Agreement Approved Grant) | - | - | 650,000 | - | - |
| Sidewalk-Volucia Dr - NEW PROJECT (Recreation Trail Program Grant) | - | - | 200,000 | - | - |
| Peacock Trail - NEW PROJECT (Recreation Trail Program Grant) | - | - | 650,000 | - | - |
| Peacock Improvements with Interchange - Northeast Mobility/ Southwest Mobility / SLC Contribution | 1,500,000 | - | - | - | - |
| Sub-Totals | \$ 1,500,000 | \$ 650,000 | \$ 1,500,000 | \$ - | \$ - |

TRAFFIC CONTROL DIVISION - PUBLIC WORKS - #304-4121

| | | | | | |
|--|---------------|------------|---------------|------------|------------|
| ADA Improvements - signals various locations (568813) | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 |
| Signal Conversion (YELLOW FLASHING ARROW) | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| PSL Blvd South Segment 2.1 (Alcantarra to Darwin) (FDOT funded) | - | - | - | - | - |
| PSL Blvd South Segment 2.2 (Paar to Alcantarra) (Grant Match) moved up to FY 23/24- Transfer from GF | 6,150,000 | - | - | - | - |
| PSL Blvd South Segment 1 (Becker to Paar) | - | - | 20,000,000 | - | - |
| Airosa Thornhill Rehab | 50,000 | - | - | - | - |
| Pavement Condition and Asset inventory project cost | - | 500,000 | - | - | - |
| Gatlin/Savona Intersection Improvements - Applied for FDOT Grant | 650,000 | - | - | - | - |
| SLW Blvd Widening Improvements Construction portion TPO | 3,000,000 | - | - | - | - |
| Sub-Totals | \$ 10,100,000 | \$ 750,000 | \$ 20,250,000 | \$ 250,000 | \$ 250,000 |

STREETS DIVISION - PUBLIC WORKS - #304-4125


| | | | | | |
|--|-------------|--------------|--------------|--------------|--------------|
| Annual Resurfacing Program (534132) - PRICE INCREASE | \$4,350,000 | \$4,000,000 | \$4,000,000 | \$4,000,000 | \$4,500,000 |
| Contract Repair / Improvements of Sidewalks (534133) | 750,000 | 500,000 | 500,000 | 500,000 | 500,000 |
| SW Glenwood Drive - Roadway Reconstruction | - | 600,000 | - | - | - |
| Gatlin Pines – Roadway Reconstruction | - | - | 1,500,000 | - | - |
| SW Import Drive - Roadway Reconstruction | - | - | - | - | 1,200,000 |
| Replace PW-4160 2016 Pothole Patch Truck | - | - | 400,000 | - | - |
| Sub-Totals | \$5,100,000 | \$ 5,100,000 | \$ 6,400,000 | \$ 4,500,000 | \$ 6,200,000 |

| | | | | | |
|--|------------|------------|------------|------------|------------|
| Internal Charges- transfer to the General Fund | \$ 103,000 | \$ 150,000 | \$ 153,000 | \$ 156,060 | \$ 159,181 |
| Fund Transfer to General Fund - Debt Payment | - | - | - | - | - |
| Sub-Totals | \$ 103,000 | \$ 150,000 | \$ 153,000 | \$ 156,060 | \$ 159,181 |

TOTAL EXPENDITURES (Non-Mobility Fee Projects) \$ 16,803,000 \$ 6,650,000 \$ 28,303,000 \$ 4,906,060 \$ 6,609,181

TOTAL EXPENDITURES (Non-Mobility Fee Projects & Mobility Fees) \$ 25,603,000 \$ 10,900,000 \$ 30,213,000 \$ 11,331,060 \$ 8,359,181

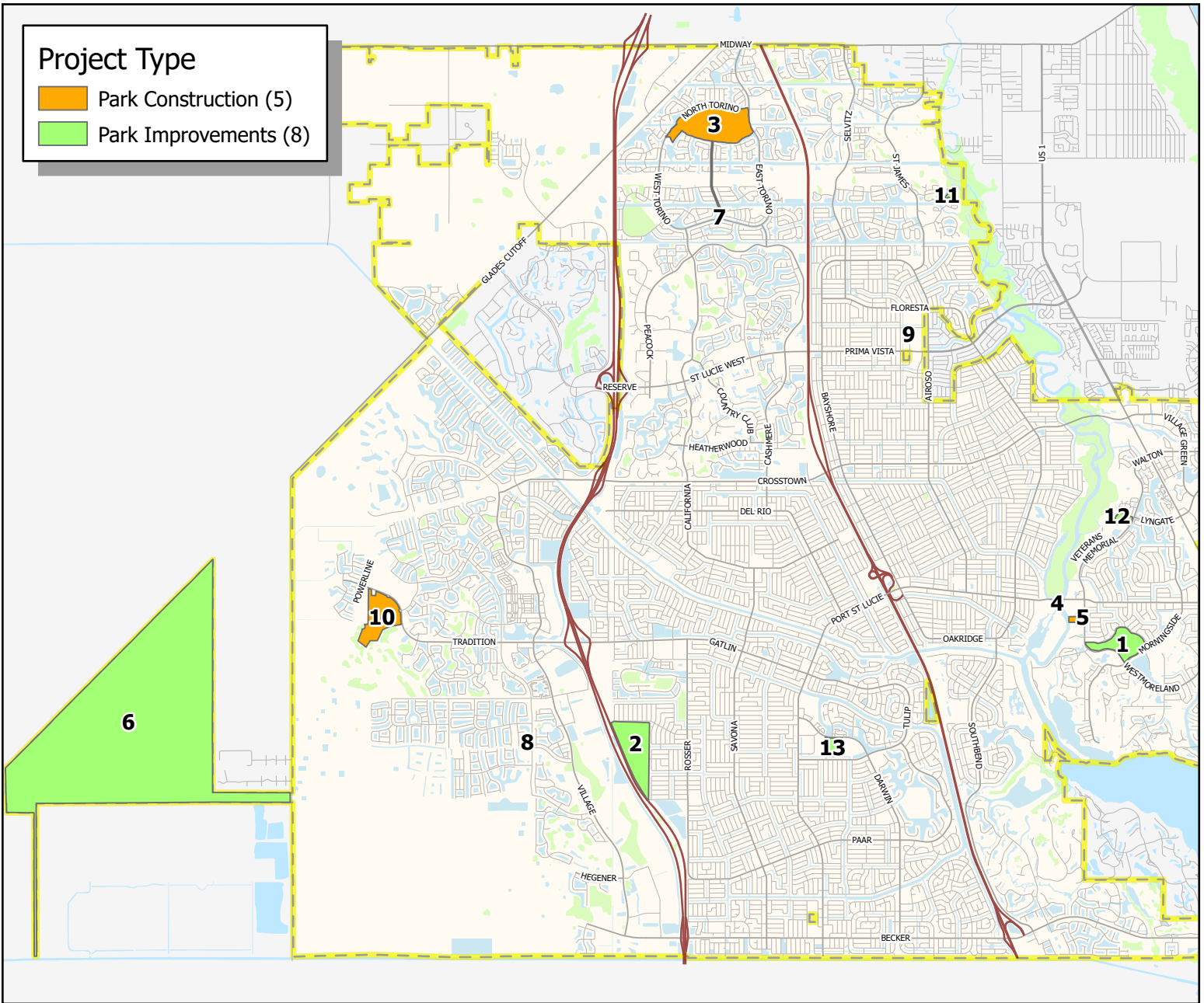



 CITY OF PORT ST. LUCIE
 ROAD & BRIDGE CAPITAL IMPROVEMENT BUDGET - #304
 FIVE YEAR PROJECTION
 FY 2023-24 ADOPTED BUDGET

| | 2023-2024 | 2024-2025 | 2025-2026 | 2026-2027 | 2027-2028 |
|---|--------------|---------------|---------------|---------------|---------------|
| Designated CIP Reserve Mobility Fee Projects | \$ 4,882,263 | \$ 7,106,884 | \$ 11,348,025 | \$ 10,766,833 | \$ 14,568,654 |
| Designated CIP Reserve Future Projects | \$ 4,522,250 | \$ 3,463,732 | \$ 1,659,395 | \$ 1,843,159 | \$ 425,276 |
| Designated CIP Reserves (Mobility Fee Projects & Future Projects) | \$ 9,404,513 | \$ 10,570,616 | \$ 13,007,420 | \$ 12,609,992 | \$ 14,993,930 |
| SURPLUS/DEFICIT | \$ - | \$ - | \$ - | \$ - | \$ - |

Project Type

- Park Construction (5)
- Park Improvements (8)



| Project ID | Name | Project Type | Council District |
|------------|---|-------------------|------------------|
| 1 | Wilderness Trail | Park Improvements | 4 |
| 2 | O.L. Peacock Sr. Neighborhood Park | Park Improvements | 3 |
| 3 | Torino Regional Park | Park Construction | 1 |
| 4 | The Port District Playground, Improvements and Infrastructure Project | Park Construction | 4 |
| 5 | The Port Historic Home Renovation | Park Improvements | 4 |
| 6 | McCarty Ranch Master Plan | Park Improvements | 3 |
| 7 | Volucia Trail | Park Construction | 1 |
| 8 | Riverland Paseo Community Park | Park Construction | 3 |
| 9 | Sportsmans maintenance bldg | Park Improvements | 1 |
| 10 | Tradition Regional Park | Park Construction | 3 |
| 11 | Riverplace Park Playground Replacement | Park Improvements | 1 |
| 12 | Lyngate Park Shade Structure | Park Improvements | 4 |
| 13 | Whispering Pines Park Security and Fiber upgrades | Park Improvements | 3 |



ALL PARKS & RECREATION CAPITAL IMPROVEMENT PROJECTS

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 MIS GIS #: 0468



**CITY OF PORT ST. LUCIE
 PARKS IMPACT FEE CAPITAL IMPROVEMENT BUDGET - #305
 FIVE YEAR PROJECTIONS
 FY 2023-2024 ADOPTED BUDGET**

| | 2023-2024 | 2024-2025 | 2025-2026 | 2026-2027 | 2027-2028 |
|--|----------------------|---------------------|---------------------|---------------------|---------------------|
| | ----- | ----- | ----- | ----- | ----- |
| REVENUES | | | | | |
| Prior Year CIP Reserves (includes bond proceeds from prior year transfer) | \$ 15,866,030 | \$ 48,381 | \$ 28,874 | \$ 549,437 | \$ 659,473 |
| Parks Impact Fee (Note: 1) | 1,414,233 | 2,445,852 | 2,421,393 | 2,300,324 | 2,185,071 |
| Grant (Anticipated) | - | - | - | - | - |
| Interfund Transfer from the General Fund #001 (revenue recovery) | - | - | - | - | - |
| SLC Interlocal Agreement Impact Fees | 5,000,000 | - | - | - | - |
| Fund Transfer from General Fund | - | - | - | - | - |
| Fund Transfer from the 307 MSTU Fund | 2,000,000 | - | - | - | - |
| Interest Income | 110,000 | 101,809 | 91,628 | 82,465 | 74,219 |
| TOTAL REVENUES | \$ 24,390,263 | \$ 2,596,042 | \$ 2,541,896 | \$ 2,932,226 | \$ 2,918,762 |
| EXPENDITURES | | | | | |
| <u>PARKS & RECREATION DEPARTMENT - #305-7210 & 7202</u> | | | | | |
| O.L. Peacock Sr. Park (HPPS) Note: 2 | \$ 750,000 | \$ 700,000 | \$ 1,000,000 | \$ - | \$ 1,163,005 |
| Torino Regional Park Note: 4 (District 1 Community Center FY28/29) | 20,500,000 | 875,000 | - | 1,280,000 | - |
| Land Acquisition | - | - | - | - | - |
| Tradition Regional Park Note: 4 & 5 (District 3 Community Center FY28/29) | 2,100,000 | - | - | - | - |
| NEW PROJECT -District 4 Community Center Note: 4 | - | - | - | - | - |
| | \$ 23,350,000 | \$ 1,575,000 | \$ 1,000,000 | \$ 1,280,000 | \$ 1,163,005 |
| TOTAL EXPENDITURES | \$ 23,350,000 | \$ 1,575,000 | \$ 1,000,000 | \$ 1,280,000 | \$ 1,163,005 |
| Interfund Transfer to the General Operating Fund #001 | \$ 14,242 | \$ 14,527 | \$ 14,817 | \$ 15,113 | \$ 15,416 |
| Interfund Transfer to the General Operating Fund #001 (Debt) Note: 3 | 977,640 | 977,640 | 977,640 | 977,640 | 977,640 |
| Designated CIP Reserve for Future Projects | 48,381 | 28,874 | 549,437 | 659,473 | 762,702 |
| TOTAL EXPENDITURES AND TRANSFERS | \$ 1,040,263 | \$ 1,021,041 | \$ 1,541,894 | \$ 1,652,226 | \$ 1,755,758 |
| PARKS IMPACT CIP TOTAL | \$ 24,390,263 | \$ 2,596,041 | \$ 2,541,894 | \$ 2,932,226 | \$ 2,918,763 |
| SURPLUS/<DEFICIT> | \$ - | \$ - | \$ - | \$ - | \$ - |

Note: 1 Parks Impact estimates have decreased due to developer credits for Paseo Park.
Note: 2 New Project Funding (phase 1 NSD 301 funding = \$650K & \$305 total =\$1.75 million/Combined total =\$2.4 million). May require a budget amendment if FRDAP grant delays construction.
Note 3: Debt Services payment.
Note 4: District Community Centers Programmed in FY 28/29 for discussion
Note 5: Mattamy Impact Fee Credits captured in FY22/23 & FY23/24

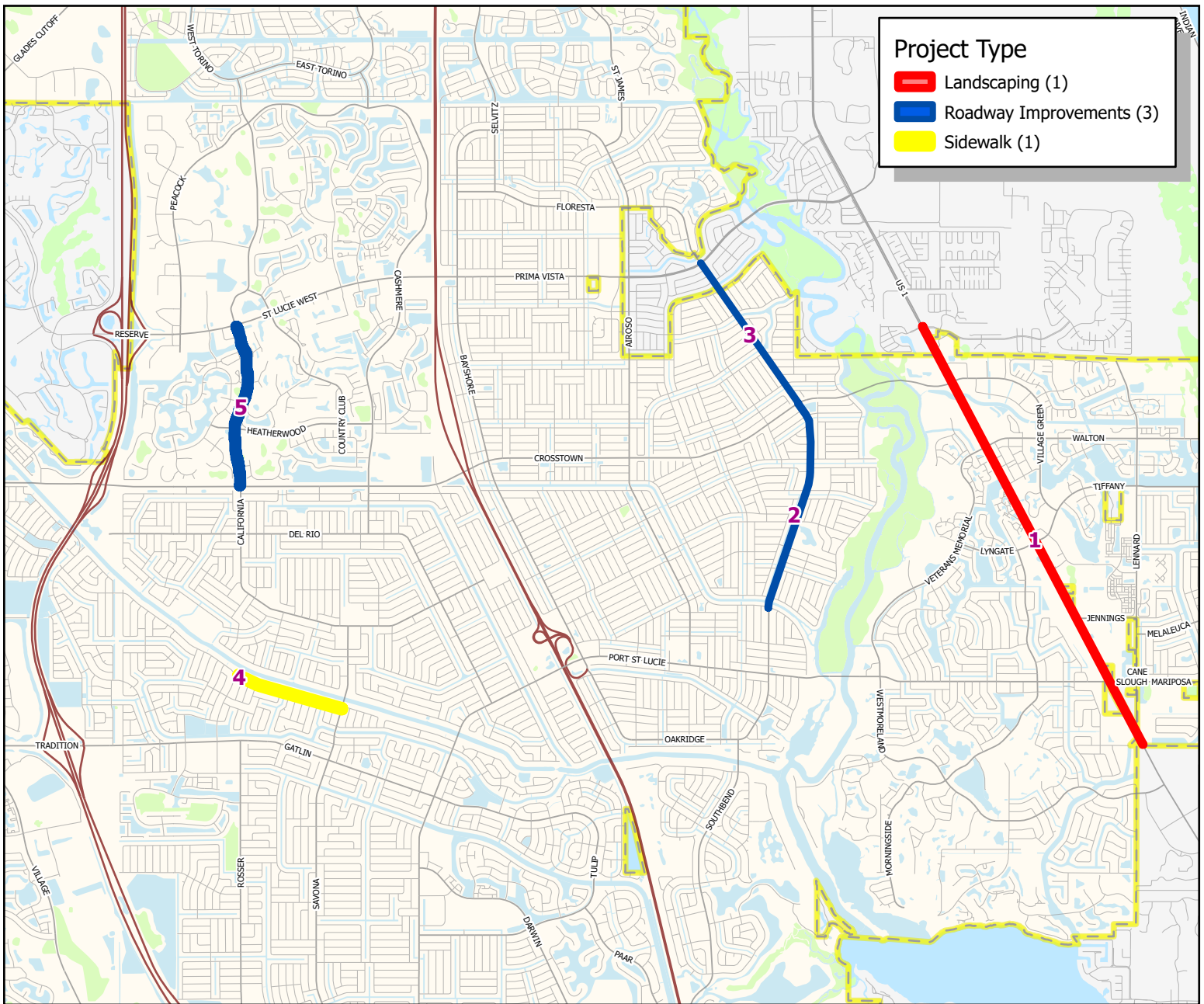




CITY OF PORT ST. LUCIE
PARKS MSTU CAPITAL IMPROVEMENT BUDGET - #307
FIVE YEAR PROJECTIONS
FY 2023-24 ADOPTED BUDGET

0.2313 Millage

| | 2023-2024 ----- | 2024-2025 ----- | 2025-2026 ----- | 2026-2027 ----- | 2027-2028 ----- |
|--|---------------------|--------------------|--------------------|--------------------|--------------------|
| REVENUES | Sunsets | | | | |
| Prior Year CIP Reserves | \$ 3,000,000 | | \$ - | \$ - | \$ - |
| TOTAL REVENUES | \$ 3,000,000 | \$ - | \$ - | \$ - | \$ - |
| TRANSFER TO PARKS IMPACT FEE #305 | \$ 2,000,000 | \$ - | \$ - | \$ - | - |
| TRANSFER TO GENERAL CIP FUND #301 | 1,000,000 | - | - | - | - |
| MSTU CIP Total | \$ 3,000,000 | \$ - | \$ - | \$ - | \$ - |
| SURPLUS/<DEFICIT> | \$ - | \$ - | \$ - | \$ - | \$ - |



| ProjectID | Name | ProjType |
|-----------|---|----------------------|
| 1 | South Federal Highway (US1) Beautification Project | Landscaping |
| 2 | Floresta Dr Roadway Improvements Phase 2 - Elkcam Waterway to Crosstown Pkwy. | Roadway Improvements |
| 3 | Floresta Dr Roadway Improvements Phase 3 - Crosstown to Prima Vista Blvd | Roadway Improvements |
| 4 | Abingdon Sidewalk | Sidewalk |
| 5 | California Boulevard Widening Project | Roadway Improvements |



ALL HALF-CENT CAPITAL IMPROVEMENT PROJECTS

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CITY OF PORT ST. LUCIE
HALF CENT SALES TAX PROJECTS BUDGET - #310
FIVE YEAR PROJECTIONS
FY 2023-24 ADOPTED BUDGET

| | 2023-2024 ----- | 2024-2025 ----- | 2025-2026 ----- | 2026-2027 ----- | 2027-2028 ----- |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|
| REVENUES | | | | | |
| Prior Year CIP Reserves | \$ 2,822,041 | \$ 1,979,462 | \$ 1,910,906 | \$ 958,763 | \$ 1,045,678 |
| Half Cent Sales Tax Revenue | 12,854,400 | 13,240,032 | 13,637,233 | 14,046,350 | 14,467,740 |
| Other(Miscellaneous & Interest) | 90,000 | 81,000 | 72,900 | 65,610 | 59,049 |
| Total Revenues | \$ 15,766,441 | \$ 15,300,494 | \$ 15,621,039 | \$ 15,070,723 | \$ 15,572,468 |
| EXPENDITURE | | | | | |
| OPERATIONS/ADMINISTRATION - PUBLIC WORKS - #310-4105 | | | | | |
| Paving Program | \$ 2,600,000 | \$ 3,200,000 | \$ 3,200,000 | \$ 6,050,000 | \$ 4,600,000 |
| Sidewalk Improvements | 1,100,000 | 1,100,000 | 1,100,000 | 1,100,000 | 960,000 |
| Floresta | 10,000,000 | 9,000,000 | 9,000,000 | - | - |
| Project Manager Position (1 FTE) | 86,979 | 89,588 | 92,276 | 95,044 | 97,895 |
| California Intersection | - | - | 220,000 | 1,780,000 | - |
| California Widening | - | - | 1,050,000 | 5,000,000 | 9,000,000 |
| SUB-TOTALS | \$ 13,786,979 | \$ 13,389,588 | \$ 14,662,276 | \$ 14,025,044 | \$ 14,657,895 |
| TOTAL EXPENDITURES | \$ 13,786,979 | \$ 13,389,588 | \$ 14,662,276 | \$ 14,025,044 | \$ 14,657,895 |
| *Unused Half Cent Sales Tax fund balance after the fund expires in FY2029 will be utilized on other projects. | | | | | |
| Designated Reserves for future Projects | \$ 1,979,462 | \$ 1,910,906 | \$ 958,763 | \$ 1,045,678 | \$ 914,573 |
| Sub-Totals | \$ 1,979,462 | \$ 1,910,906 | \$ 958,763 | \$ 1,045,678 | \$ 914,573 |
| SURPLUS/<DEFICIT> | \$ - | \$ - | \$ - | \$ - | \$ - |



CITY OF PORT ST. LUCIE
STORMWATER UTILITY FUND - #401 - CAPITAL PROJECTS
FIVE YEAR PROJECTION
FY 2023-24 ADOPTED BUDGET

2023-2024 2024-2025 2025-2026 2026-2027 2027-2028

Reduced Reduced Reduced

REVENUES:

| | | | | | |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|
| Stormwater Fee - EWIP | \$ 1,045,000 | \$ 2,115,000 | \$ 3,594,000 | \$ 2,345,513 | \$ 1,870,000 |
| Whitmore Baffle Box Stormwater Management FDEP SWAG Grant | 457,750 | | | | |
| Watershed A & B Stormwater management FDEP Grant (Resilient Florida) | 2,000,000 | | | | |
| Water Quality Grant applied Hog Pen Slough HPS-60 Replacement | | | | | 1,300,000 |
| ARPA -Water & Sewer Infrastructure - D-11 Canal improvements | 1,123,309 | | | | |
| ARPA - Whitmore Baffle Boxes | 457,750 | | | | |
| ARPA - Watershed A&B | 1,058,691 | | | | |
| Transfer from GF - D-11 Canal Improvements | 976,691 | | | | |
| Transfer from GF Watershed A&B Grant match | | 941,309 | | | |
| Total Revenues | \$ 7,119,191 | \$ 3,056,309 | \$ 3,594,000 | \$ 2,345,513 | \$ 3,170,000 |

EXPENDITURES:

DRAINAGE DIVISION - PUBLIC WORKS - #401-4126

| | | | | | |
|---|------------|------------|------------|------------|------------|
| Design of Grant Eligible Water Quality Projects | \$ 250,000 | \$ 335,000 | \$ 370,000 | \$ 400,000 | \$ 400,000 |
| E-3 Canal Improvements Phase III | - | - | 240,000 | - | - |
| D-11 Canal Improvements - PROJECT CHANGE | 2,100,000 | - | - | - | - |
| E-8 Downstream repair of B-15 | - | - | - | 226,000 | - |
| A-14 Water Control Structure | 795,000 | - | - | - | - |
| NEW PROJECT - Emerson Street Water Quality Dry Pond | | | | | 150,000 |
| Property Acquisition for access to Water Control Structures | - | 160,000 | - | 100,000 | - |
| NEW PROJECT - Watershed A & B | 3,058,691 | 941,309 | | | |
| Water Quality Projects (Vet Mem Phases IV and V) | - | - | 154,000 | - | - |
| Veteran's Memorial Water Quality Phase III | - | 120,000 | 1,200,000 | - | - |
| Hog Pen Slough Water Quality -Council Approved Interlocal for Design of Hog Pen Slough- | | 1,500,000 | 1,500,000 | - | - |
| NEW PROJECT - Whitmore Baffle Box | 915,500 | | | | |
| PROJECT UPDATE - Hog Pen Slough HPS-60 Replacement | - | - | 130,000 | - | 1,300,000 |
| Elkcam Basin Improvements - HMGP LMS Grant (applied) | - | - | - | 767,436 | - |
| Kingsway/Oakridge Basin Improvements - HMGP LMS Grant FY 26/27 (applied) | - | - | - | 737,477 | - |
| Airoso Conflict Structure & Piping | - | - | - | 114,600 | 600,000 |

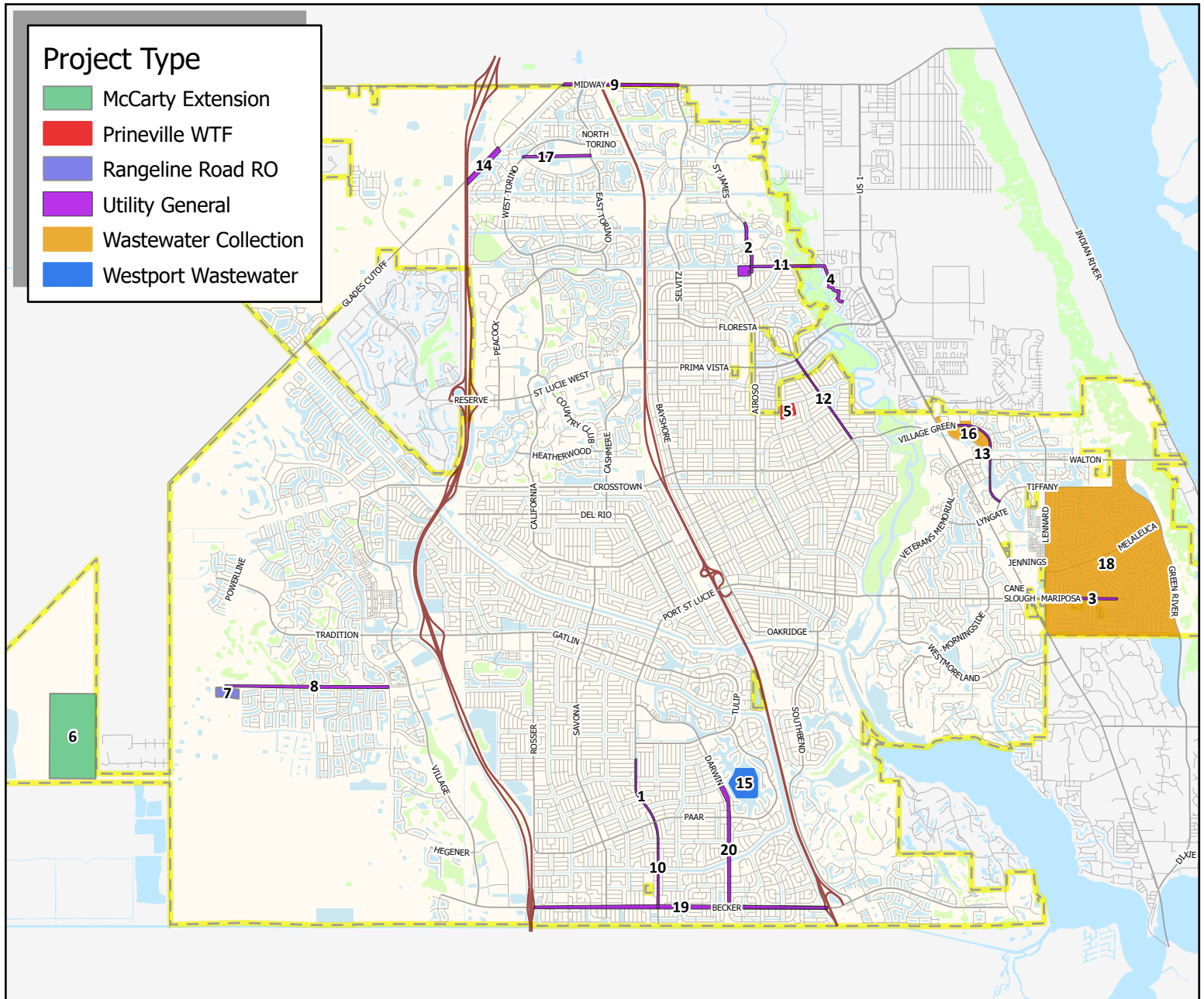


CITY OF PORT ST. LUCIE
STORMWATER UTILITY FUND - #401 - CAPITAL PROJECTS
FIVE YEAR PROJECTION
FY 2023-24 ADOPTED BUDGET

| | 2023-2024 | 2024-2025 | 2025-2026 | 2026-2027 | 2027-2028 |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|
| | ----- | ----- | ----- | ----- | ----- |
| C-24/Monterrey/Cameo Watershed Ponds (3) - NEW PROJECT | - | - | - | - | 420,000 |
| C-24/Monterrey/Cameo Watershed Baffles Boxes (6) ¹ - NEW PROJECT | - | - | - | - | 300,000 |
| Central Watershed Pond (27) ² | - | - | - | - | - |
| Central Watershed Structures and Pipes ³ | - | - | - | - | - |
| Total Expenditures | \$ 7,119,191 | \$ 3,056,309 | \$ 3,594,000 | \$ 2,345,513 | \$ 3,170,000 |
| Designated CIP Reserve Future Projects | \$ - | \$ - | \$ - | \$ - | \$ - |
| SURPLUS/<DEFICIT> | \$ - | \$ - | \$ - | \$ - | \$ - |

Project Type

- McCarty Extension
- Prineville WTF
- Rangeline Road RO
- Utility General
- Wastewater Collection
- Westport Wastewater



| ID | Name | ProjType |
|----|--|-------------------|
| 1 | Port St. Lucie Blvd. - Paar Drive to Alcantarra Blvd | Utility General |
| 2 | Phase 4A St. James 12" FM to Northport Wastewater Booster Pump Station (WWBPS) | Utility General |
| 3 | Mariposa 6" FM from Lift Station SP-50 | Utility General |
| 4 | Phase 5A Northport Force Mains Riverpark 12" force main to River Park Lift Station | Utility General |
| 5 | Lime Plant Rehab | Prineville WTF |
| 6 | St Lucie River/C-23 Water Quality Project: Area 7a | McCarty Extension |
| 7 | Rangeline Road Reverse Osmosis Water Plant | Rangeline Road RO |
| 8 | Rangeline Road Raw Water Main | Utility General |
| 9 | Midway-Jenkins to Glades Cutoff | Utility General |
| 10 | Port St. Lucie Blvd. Segment 1 & 2.2 - Paar Drive to Becker | Utility General |
| 11 | Phase 4B - 16" FM HDD River Crossing | Utility General |

| ID | Name | ProjType |
|----|--|-----------------------|
| 12 | Floresta Dr Roadway Improvements Phases 3 (Crosstown- Prima Vista) | Utility General |
| 13 | Village Green Parkway, Huffman - Tiffany | Utility General |
| 14 | Glades Cutoff Road Parallel Water Main Phase 1 | Utility General |
| 15 | 4 Million Gallon Upset Tanks 1 and 2 | Westport Wastewater |
| 16 | Village Green Septic to Sewer | Wastewater Collection |
| 17 | Phase 2A - 16" CDM Modifications | Utility General |
| 18 | I & I Southport Area Eastport Area step systems | Wastewater Collection |
| 19 | Becker Road Water & Wastewater Improvements Phases 1, 2 & 3 | Utility General |
| 20 | Westport South 16" Force Main Becker Road | Utility General |
| 0 | Pipe Replace - City Wide | Utility General |
| 0 | Lift Station Replacements - City Wide | Utility General |



ALL UTILITY CAPITAL IMPROVEMENT PROJECTS

| | |
|------------|-----------|
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| Tech: | rtaylor |
| MIS GIS #: | 0468 |

Miles



CITY OF PORT ST. LUCIE UTILITY SYSTEMS
UTILITY SYSTEMS CAPITAL IMPROVEMENT PROJECTS FUND - FUND #448
FIVE YEAR PROJECTION
ADOPTED BUDGET FY 2023-24

2023-2024 2024-2025 2025-2026 2026-2027 2027-2028

REVENUES:

| | | | | | |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|
| Prior Year CIP Reserves | \$5,458,187 | \$5,758,187 | \$5,629,187 | \$8,779,187 | \$11,089,187 |
| Interest | | | | | |
| Grant Revenue (potential) Area 7a Legislative | | 3,121,000 | | | |
| Grant Revenue (potential) Area 7a | | 1,100,000 | | | |
| Transfer from SAD Funds 5, 6, 7a | 5,200,000 | | | | |
| Transfer from 431 Operating Fund (for bond payments) | 10,000,000 | 5,000,000 | 5,000,000 | 5,000,000 | 5,000,000 |
| Transfer from 441 | 7,000,000 | 9,800,000 | 7,000,000 | 5,000,000 | 11,000,000 |
| Total Revenues | \$ 27,658,187 | \$ 24,779,187 | \$ 17,629,187 | \$ 18,779,187 | \$ 27,089,187 |

Potential Grants (Not included in bottom line)

| | | | | | |
|-----------------------------------|---------|-----------|-----------|-----------|-----------|
| Grant Revenue (potential) Area 7b | 416,400 | - | 2,891,500 | - | - |
| Grant Revenue (potential) I & II | - | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 |

EXPENDITURES:

WATER TREATMENT 3310 & 3312

| | | | | | |
|-------------------|-------------------|-------------|-------------------|-------------|-------------------|
| Lime Plant Rehabs | 500,000 | - | 500,000 | - | 500,000 |
| Sub-Totals | \$ 500,000 | \$ - | \$ 500,000 | \$ - | \$ 500,000 |

McCARTY RANCH - 3314

| | | | | | |
|--|-------------|---------------------|-------------|-------------|----------------------|
| Water Quality Restoration Area 7A-234 acre water storage impoundment | \$ - | \$ 5,200,000 | \$ - | \$ - | \$ - |
| Range Line Road RO Water Plant (total \$75,700,000 - Constr yr 2030) | - | - | - | - | 400,000 |
| Range Line Road RO Water Plant (total \$75,700,000 - Constr yr 2030) 441 | - | - | - | - | 11,000,000 |
| Range Line Road Raw Water Main (Y1732) | - | - | - | - | 600,000 |
| Sub-Totals | \$ - | \$ 5,200,000 | \$ - | \$ - | \$ 12,000,000 |

WATER DISTRIBUTION - 3316

| | | | | | |
|--|---------------------|---------------------|---------------------|-------------------|---------------------|
| Village Green Pkwy-Huffman to Tiffany | \$ - | \$ - | \$ - | \$ - | \$ 3,000,000 |
| PSL Blvd-Parr to Alcantarra Blvd - Segment 2.2 | - | 2,000,000 | - | - | - |
| PSL Blvd-Parr to Becker - Segement 1 | - | - | 2,000,000 | - | - |
| ***Floresta - Crosstown to Prima Vista | - | 3,000,000 | - | - | - |
| Midway-Jenkins to Glades Cutoff | - | - | 1,300,000 | - | - |
| Pipe Replacement | - | 500,000 | - | 500,000 | - |
| Glades Cutoff Road Parallel Water Main Phase 1 (WA-23) | 2,000,000 | - | - | - | - |
| Sub-Totals | \$ 2,000,000 | \$ 5,500,000 | \$ 3,300,000 | \$ 500,000 | \$ 3,000,000 |

Lift Station - 3380



CITY OF PORT ST. LUCIE UTILITY SYSTEMS
UTILITY SYSTEMS CAPITAL IMPROVEMENT PROJECTS FUND - FUND #448
FIVE YEAR PROJECTION
ADOPTED BUDGET FY 2023-24

| | 2023-2024 | 2024-2025 | 2025-2026 | 2026-2027 | 2027-2028 |
|---|---------------|---------------|--------------|--------------|---------------|
| Lift Station Replacement (1 per year for first 4 yrs, 2 per year after) | \$ 700,000 | \$ - | \$ 700,000 | \$ 700,000 | \$ 1,470,000 |
| Sub-Totals | \$ 700,000 | \$ - | \$ 700,000 | \$ 700,000 | \$ 1,470,000 |
| WESTPORT WASTEWATER TREATMENT PLANT - 3512 | | | | | |
| 4 M Gallon Upset Tank (1 & 2) | \$ 5,000,000 | \$ - | | \$ - | \$ - |
| 4 M Gallon Upset Tank (1 & 2) | 7,000,000 | - | | - | - |
| Sub-Totals | \$ 12,000,000 | \$ - | \$ - | \$ - | \$ - |
| WASTE WATER COLLECTIONS - PM - 3516 | | | | | |
| Village Green Septic to Sewer | \$ 150,000 | \$ 150,000 | \$ 150,000 | \$ - | \$ - |
| Phase 2A - 16" CDM Modifications | 450,000 | - | - | - | - |
| Phase 4A - 12" FM St. James to Northport WWBPS | - | 1,800,000 | - | - | - |
| Phase 4B - 16" FM HDD River Crossing | - | - | 310,000 | 4,094,000 | - |
| Phase 5A - River Park 16" FM Southport to Northport 12" FM | - | - | 3,390,000 | - | - |
| I&I Southport Area /Eastport Area/Step Systems | - | - | 500,000 | 500,000 | 500,000 |
| Mariposa (WW-02) | 800,000 | - | - | - | - |
| Becker Road W & WW Improvements Phase 1 | 2,100,000 | - | - | - | - |
| Becker Road W & WW Improvements Phase 2 | 2,700,000 | - | - | - | - |
| Becker Road W & WW Improvements Phase 3 | - | - | - | 990,000 | - |
| Becker Road W & WW Improvements Phase 3 | - | - | - | 906,000 | - |
| Westport South 16" Force Main (WW-11) Becker Road | 400,000 | 5,000,000 | - | - | - |
| Westport South 16" Force Main (WW-11) Becker Road | 100,000 | 1,500,000 | - | - | - |
| Sub-Totals | \$ 6,700,000 | \$ 8,450,000 | \$ 4,350,000 | \$ 6,490,000 | \$ 500,000 |
| Total of Capital Projects & Payments | \$ 21,900,000 | \$ 19,150,000 | \$ 8,850,000 | \$ 7,690,000 | \$ 17,470,000 |
| Designated Reserve for Future Projects | 5,758,187 | 5,629,187 | 8,779,187 | 11,089,187 | 9,619,187 |
| SURPLUS <DEFICIT> | \$ - | \$ - | \$ - | \$ - | \$ - |



ORDINANCE 23-55

AN ORDINANCE OF THE CITY OF PORT ST. LUCIE, FLORIDA,
ADOPTING THE AD VALOREM MILLAGE RATE FOR THE FISCAL
YEAR OCTOBER 1, 2023, TO SEPTEMBER 30, 2024; PROVIDING
AN EFFECTIVE DATE.

THE CITY OF PORT ST. LUCIE HEREBY ORDAINS:

Section 1. The ad valorem operating millage rate of \$1,000.00 per real and personal property value as established by the St. Lucie County Property Appraiser is hereby set by the City Council at 4.7057 mills.

Section 2. The FY 2023-24 operating millage is 4.7057 mills, which is greater than the rolled-back rate of 4.1488 by 13.42%.

Section 3. The FY 2023-24 voted debt service millage rate is set at 0.4943 mill.

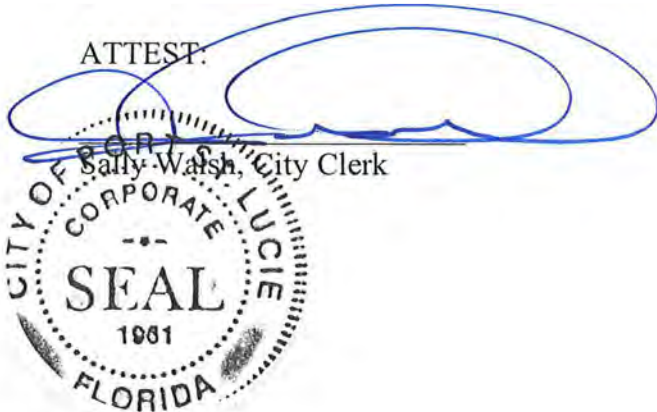
Section 4. Effective Date: This ordinance shall become effective on October 1, 2023.

PASSED AND ADOPTED by the City Council of the City of Port St. Lucie, Florida, this 25th day of September 2023.

CITY COUNCIL
CITY OF PORT ST. LUCIE

By: Shannon M. Martin
Shannon M. Martin, Mayor

ATTEST:



Sally Walsh, City Clerk

APPROVED AS TO FORM:

By: Richard Berrios
Richard Berrios, Senior
Deputy City Attorney on
behalf of James D. Stokes,
City Attorney



ORDINANCE 23-55

AN ORDINANCE OF THE CITY OF PORT ST. LUCIE, FLORIDA, ADOPTING THE AD VALOREM MILLAGE RATE FOR THE FISCAL YEAR OCTOBER 1, 2023, TO SEPTEMBER 30, 2024; PROVIDING AN EFFECTIVE DATE.

THE CITY OF PORT ST. LUCIE HEREBY ORDAINS:

Section 1. The ad valorem operating millage rate of \$1,000.00 per real and personal property value as established by the St. Lucie County Property Appraiser is hereby set by the City Council at 4.7057 mills.

Section 2. The FY 2023-24 operating millage is 4.7057 mills, which is greater than the rolled-back rate of 4.1488 by 13.42%.

Section 3. The FY 2023-24 voted debt service millage rate is set at 0.4943 mill.

Section 4. Effective Date: This ordinance shall become effective on October 1, 2023.

PASSED AND ADOPTED by the City Council of the City of Port St. Lucie, Florida, this 25th day of September 2023.

CITY COUNCIL
CITY OF PORT ST. LUCIE

By: Shannon M. Martin
Shannon M. Martin, Mayor

ATTEST:



Sally Walsh, City Clerk

APPROVED AS TO FORM:

By: Richard Berrios
Richard Berrios, Senior
Deputy City Attorney on
behalf of James D. Stokes,
City Attorney



RESOLUTION 23-R89

A RESOLUTION OF THE CITY OF PORT ST. LUCIE, FLORIDA, ADOPTING THE CAPITAL IMPROVEMENT PROGRAM; PROVIDING AN EFFECTIVE DATE.

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF PORT ST. LUCIE AS FOLLOWS:

Section 1. There is hereby adopted the capital improvement program of the City of Port St. Lucie, Florida, as reflected in Attachment "A" attached hereto and made a part hereof.

Section 2. Effective Date: This Resolution shall become effective October 1, 2023.

PASSED AND ADOPTED by the City Council of the City of Port St. Lucie, Florida, this 11TH day of September, 2023.

ATTEST:
Sally Walsh, City Clerk

CITY COUNCIL
CITY OF PORT ST. LUCIE
By:
Shannon M. Martin, Mayor

APPROVED AS TO FORM:

Richard Bermos, Deputy City Attorney
on behalf of James D. Stokes, City Attorney




CITY OF PORT ST. LUCIE
BUDGET SUMMARY FOR ALL FUNDS
ADOPTED BUDGET FY 2023-24
ATTACHMENT 'A'

| | 2023-24 ADOPTED BUDGET |
|---|---------------------------------------|
| General Fund - #001 | \$ 176,703,903 |
| Road & Bridge Fund - #104 | 20,150,776 |
| Mobility Fee Fund #105 | 13,830,015 |
| Solid Waste Operating Fund #106 | 3,212,424 |
| Governmental Finance Fund - #108 | 17,668,129 |
| Police Impact Fee Fund -109 | 2,741,714 |
| Building Department Fund - #110 | 13,423,451 |
| Street Lighting Fund - #111 | 532,908 |
| N.P.D.E.S. Fund - #112 | 190,663 |
| S.W. Annexation Collection Fund #115 | 7,008,604 |
| Neighborhood Stabilization Fund - #116 | 816,000 |
| C.D.B.G. Fund - #118 | 1,475,931 |
| S.H.I.P. Fund - #119 | 4,272,207 |
| USA 5,6,7A - #124 | 5,200,000 |
| Neighborhood Improvement Fund #127 | 938,165 |
| Affordable Housing Fund #128 | 1,100,000 |
| River Point SAD #151 | 308,000 |
| Glassman SAD #153 | 15,000 |
| East Lake Village SAD #154 | 16,000 |
| City Center SAD #156 | 1,724,834 |
| Combined SAD #158 | 225,000 |
| CRA Fund - #175 | 6,557,311 |
| CRA Fund - #178 Southern Grove | 2,329,880 |
| General Obligation Debt Fund #214 | 9,649,006 |
| General CIP Fund #301 | 28,595,617 |
| Road & Bridge CIP Fund #304 | 35,007,513 |
| Parks Impact Fee Fund #305 | 24,390,263 |
| Parks MSTU CIP Fund #307 | 3,000,000 |
| Half-Cent Sales Tax CIP - #310 | 15,766,441 |
| Stormwater Utility Fund - #401 | 34,566,300 |
| Saints Golf Course Fund -#421 | 2,294,108 |
| Utility Operating Fund - #431 | 118,935,408 |
| Utility Fund - Renewal/Replacement - #438 | 12,387,750 |
| Utility CIP Fund - Connection Fees - #439 | 14,371,550 |
| Utility Contingency Fund - #440 | 13,456,771 |
| Water & Sewer Capital Facility Fund - #441 | 17,046,997 |
| Utility CIP Fund - #448 | 27,658,187 |
| Medical Insurance Fund - #605 | 31,509,606 |
| Conservation Trust Fund - #608 | 172,443 |
| OPEB Trust Fund - #609 | 2,834,144 |
| Solid Waste Non - Ad Valorem Assessment - 620 | 37,243,430 |
| Totals | \$ 709,326,449 |



Glossary

A

Abatement: A partial or complete waiver of taxes, service charges or fees imposed by the City for purposes of economic development incentives.

Abbreviations/Acronyms: A list of Abbreviations and acronyms follow the Glossary.

Account: A term used to identify an individual asset, liability, expenditure control, revenue control or fund balance.

Accounting System: A total structure or records and procedures which discover, record, classify, summarize and report information on the financial position and results of operations of a government or any of its funds, account groups, or organizational components.

Accrual Basis of Accounting: A method of accounting where revenues are recorded when service is given and expenses are recognized when the benefit is received.

Activity Fees: Recreation: Revenues from fees collected for various programs and activities, including trips, lessons and sports leagues.

Activity Fees: Recreation Center: Fees collected for all programs held at Recreation Center, including classes, special events and rentals to tax exempt organizations.

Actual vs. Budgeted: Difference between the amounts projected (budgeted) in revenues or expenditures at the beginning of the fiscal year and the actual receipts or expenses which are incurred by the end of the fiscal year.

Actuarial: A person or methodology that makes determinations of required contributions to achieve future funding levels that address risk and time.

Administrative Charge: Allocation of charges in the General Fund for administrative support to other funds.

Administrative Credit: Opposite of administrative charge. Credits in the General Fund for administrative overhead charged to another fund.

Adopted Budget: The proposed budget as initially formally approved by the City Council.

Ad Valorem Tax: A tax levied in proportion to the value of the property which it is levied.

Ad Valorem Taxes: Delinquent: Net collection received from the Tax Collector for real property ad valorem taxes levied for the current year.

Advertising: Provides for advertising and legal notices of various City activities.

Agency Funds: Agency funds are used to account for the assets held as an agent for individuals, private organizations, other governments and/or other funds or accounts. Agency funds are purely custodial in nature.

Alcoholic Beverage Licenses: Revenue collected by the state from all alcoholic beverages dispensing establishments within the City and reallocated to the City.

Allocate: To set apart portions of budgeted expenditures that are specifically designated to organizations for special activities or purposes.

Amended Budget: The adopted budget as formally adjusted by the City Council.

Amendment: A change to an adopted budget, which may increase or decrease a fund total. The City Council must approve the change.

Americans With Disabilities Act (ADA): Federal legislation that prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, state and local government services, public accommodations, commercial facilities and transportation.



Amortization: The reduction of debt through regular payments of principal and interest sufficient to retire the debt instrument at a predetermined date known as maturity.

Animal Control: Citations: Revenue derived from citations to citizens violating the City's Animal Control Ordinances.

Animal Control: Dog Licenses: Revenue derived from issuance of pet licenses by the City.

Animal Control: Pet Retrieval Fee: Revenue collected for retrieving an animal apprehended by the Animal Control Department.

Animal Control: PSL Animal Education: That portion of the revenues from animal control citations that is dedicated toward education of the Animal Control Division staff.

Annexation: The process by which a municipality, upon meeting certain requirements, expands its incorporated limits.

Annual Comprehensive Financial Report (ACFR):

This official annual report presents the status of the City's finances in a standardized format. The ACFR is organized by fund and contains two basic types of information: a balance sheet that compares assets with liabilities and fund balance; and an operating statement that compares revenues and expenditures.

Appraised Value: To make an estimate of value for the purpose of taxation.

Appropriation: A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended.

Approved Positions: Employee positions which are approved in the adopted budget. Positions are to be filled during the year.

Arbitrage: In government finance, the most common occurrence of arbitrage involves the investment of the proceeds from the sale of tax, exempt securities in a taxable money market instrument that yields a higher rate, resulting in interest revenue in excess of interest costs.

Assessed Property Valuation: A valuation set upon real estate or other property by a government as a basis for levying taxes.

Assets: Resources owned or held by a government, which have monetary value.

Assessment: The process for determining values of real and personal property for taxation purposes.

Attrition: A method of achieving a reduction in personnel by either not filling a position that is open, redeveloping a position, transferring, retirement or means other than laying off.

Audit: A methodical examination of utilization of resources. It is concluded in a written report of its findings, an audit is a test of management's accounting system to determine the extent to which internal accounting controls are both available and being used.

B

Balanced Budget: A balanced budget occurs when the total sum of money a government collects in a year is equal to the amount it spends on goods, services and debt interest.

Basis of Accounting: The methodology and timing of when revenues and expenditures are recognized in the accounts and reported in the financial statements.

Benefits: Payments to which participants may be entitled under a pension plan, including pension benefits, death benefits and benefits due on termination of employment.

Board of Adjustment and Appeal: Revenues collected as a result of a fine imposed by the Contractor Licensing Board.

Bond: A written promise, generally under seal, to pay a specified sum of money called the face value, at a fixed time in the future called the date of maturity and carrying interest at a fixed rate, usually payable periodically.

Bond Indenture: The formal agreement between a group of bond holders, acting through a trustee and the issuer as to the term and security for the debt.



Bond Rating: In rating municipalities for the issuance of general obligation debt, credit rating agencies (Standard & Poor's, Moody's and Fitch) consider factors that are regarded as especially relevant to a government's 'capacity and willingness' to repay its debt. (a.) the local economic base, including local employment, taxes and demographics (for example: age, education, income level and skills of the local population); (b.) the financial performance and flexibility, including accounting and reporting methods, revenue and expenditure structure and patterns, annual operating and budgetary performance, financial leverage and equity positions. Budget and financial planning and contingency financial obligations, such as pension liability funding; (c.) debt burden; and (d.) administration, including local autonomy and discretion regarding financial affairs, background and experience of key administrative officials and frequency of elections.

Bond ratings impact the interest rate and the cost of debt service in the operating budget. It is a grade given to bonds that indicates their credit quality.

Private independent rating services provide these evaluations of a bond issuer's financial strength, or its ability to pay a bond's principal and interest in a timely fashion. Also see CREDIT RATING.

Bond Refinancing: The issuance of bonds to obtain better interest rates and / or bond conditions by paying off older bonds.

Budget: A plan of financial operation for a specified time embodying an estimate of proposed expenditures and the proposed means of financing them. The term "budget" is used in two senses in practice: the financial operational plan presented to the appropriating body for final adoption or the plan that has received final approval by that body. It is usually necessary to specify whether the budget referred to is preliminary and tentative or whether it is the plan finally approved by the governing body.

Budget Amendment: The process, by which unanticipated changes in revenue or expenditures are made a part of the budget, thereby amends the budget. These changes require City Council approval.

Budget Calendar: The schedule of essential dates or milestones, which the City follows in the preparation, adoption and administration of the budget.

Budget Deficit: Amount by which the government's budget outlays exceed its budget receipts for a given period, usually a fiscal year.

Budget Document: The official written statement prepared in order to present a comprehensive financial program of an organization. A budget document serves as 1.) a policy document; 2.) an operation guide; 3.) a financial plan; and 4.) a communications device.

Budget Hearing: A public hearing conducted by City Council to consider and adopt the annual budget.

Budget Message: A general discussion of the proposed budget as presented in writing by the budget-making authority to the legislative body.

Budget Ordinance: The official enactment, by City Council to legally authorize City staff to obligate and expend resources.

Budget Transfer: The process by which approved budget dollars may be reallocated between line: item expenditures within the same fund and department to cover unforeseen expenses.

Budgetary Control: The control or management of a government in accordance with an approved budget for the purpose of keeping expenditures within the limitation of available appropriations and available revenues.

Building Department Fund: To account for the revenues and expenditures associated with the protective inspections provided by the building department.

Building Permits: Revenues derived from issuance of building permits prior to construction with the City of Port St. Lucie.

C

Cable TV Franchise: Franchise Tax levied on Cable Television Company.



Capital Asset: A capital asset is real or personal property that has a cost equal to or greater than the cost noted by each asset threshold and has an estimated useful life of at least two years. The majority of the City's assets have a capitalization threshold of \$100,000 except machinery and equipment which has a capitalization threshold of \$5,000. When federal or state grant funds are used to purchase capital assets each individual item purchased that has a cost equal to or greater than \$5,000 shall be capitalized.

Capital Budget: A plan of proposed capital outlays and the means of financing them for the current fiscal period. It is usually part of the current budget but may also be a multi-year plan.

Capital Improvement Fund: A fund used to account for the acquisition of major capital equipment and facilities. To be accounted for in such funds, expenditure must be a capital asset in nature requiring a useful life of at least two years. The funding resources include general tax revenue, interest income, bond proceeds and transfers from other funds.

Capital Improvement Project(s): A five-year plan for those expenditures anticipated within the City's capital improvement funds. It sets forth each project and its contemplated cost and proposes the financing of the listed projects. The plan gives the City a look into the future and allows for long range financial planning.

Capital Improvement Road and Bridge Fund: To account for revenues and expenditures associated with major road and culvert improvements, including the annual street-resurfacing program. The funding resources include general tax revenues, interest income, bond proceeds and transfers from other funds.

Capital Outlay: Expenditures made within an operating fund that result in the acquisition of a capital asset.

Capital Project: Major construction, acquisition, or renovation activities which add value to a government's physical assets or significantly increase the useful life.

Capitalized Interest: When interest cost is added to the cost of an asset and expensed over the useful life of the assets.

Cash Carry-forward: Fund balance to be used as a funding source.

Certificate of Participation: Financing in which an individual buys a share of the lease revenues of an agreement made by a municipal or governmental entity, rather than the bond being secured by those revenues.

Certification, Copy, Research: Revenue from collection of fees for certification and copies for public's use and for researching items for the public.

Charrette: A public input and design workshop used by planners in project design and formulations. The charrette provides a forum for ideas and offers the unique advantage of giving immediate feedback to the planners while giving mutual authorship to the plan by all who participate.

Charter: A written instrument that creates and defines powers, rights and privileges for a specific jurisdiction or organization: a city's constitution.

City Center Special Assessment District Collection Fund: To account for revenues and expenditures associated with City's program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the City Center Special Assessment District.

Cigarette Tax: Revenue from cigarette sales received by the state and proportionately shared with the City.

City Center Capital Improvement Fund: To account for the financial resources and expenditures associated with the construction of the infrastructure, water and sewer expansion of the City Center Project

Commissions: Vending Machine: Commissions collected from vending machine sales.

Communications: Provides funds for communication expenses, such as mobile radios and airtime for City vehicles.



Communications Service Tax Simplification Law: Law created by Florida Legislature to combine communications services revenues with a two: tiered tax composed of State and local-option tax.

Community Development Block Grant (C.D.B.G.) Fund: A fund established for tracking the financial activities of this federal entitlement block grant. Cities with population over 50,000 receive the entitlement money, which can be used for a number of municipal projects such as community service, infrastructure improvements and housing for low-income residents.

Community Redevelopment Agency: To account for revenues and expenditures of the Community Redevelopment Agency established for the purpose of improving the economic and social conditions within a specific boundary.

Community Redevelopment Area (CRA): Under Florida Law (Chapter 163, Part III), local governments are able to designate areas as Community Redevelopment Areas when certain conditions exist.

Since all the monies used in financing CRA activities are locally generated, CRA's are not overseen by the state, but redevelopment plans must be consistent with local government comprehensive plans. Examples of conditions that can support the creation of a Community Redevelopment Area include but are not limited to: the presence of substandard or inadequate structures, a shortage of affordable housing, inadequate infrastructure, insufficient roadways and inadequate parking.

Competency Cards: Revenue derived from annual renewal of city issued certificates of competency.

Confiscated Property: Revenues collected from the sale of merchandise confiscated by the Police Department.

Conservation Trust Fund: To account for revenues and expenditures from developers and interest income for conservation issues of the City.

Contingency: A budgeted reserve set-aside for possible emergencies, revenue shortfalls, or unforeseen expenditures not otherwise budgeted for.

Contractual Services: Services provided by outside vendors that have contractual agreements with the City of Port St. Lucie.

Contributions and Donations: Contributions for the general use of the City.

Contributions: Recreation: Contributions to be used for Recreation Programs.

Cost-of-Living Adjustment (COLA): An increase in salaries to offset the adverse effect of inflation on compensation.

Computer Aided Design and Drafting (CADD) System: A computer system with input-tools for the purpose of streamlining drafting, documentation and design processes.

Contractual Services: Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include maintenance agreements, courier services and temporary help.

Cost-of-living Adjustment (COLA): An increase in salaries to offset the adverse effect of inflation on compensation.

County Occupational Licenses: Share of revenue derived from issuance of business licenses by the County.

Court Fees: Jury duty payments to City employees, which are assigned to the City due to the policy of paying the employee's regular salary.

Court Fines: Fines collected from traffic offenses and misdemeanors.

Credit Ratings: A credit rating is the opinion of the rating agencies regarding the general creditworthiness of the government in question. The rating is a function of risk factors to which the government is subject. A rating in of itself does not imply any form of a recommendation by the ratings agency. It is simply an objective evaluation of the government and its ability to meet the obligations of the security as well as its ability to repay the debt. The credit rating process involves a legal, quantitative and qualitative analysis. The assigned ratings influence the cost of borrowing for the government.

Crosstown Parkway Capital Improvement Fund: To account for the financial resources and expenditures for land acquisition, design and construction of the river crossing project.



Culture and Recreation: Cost incurred in providing and maintaining cultural and recreational facilities and activities for citizens.

Culverts: Fees charged to residential and commercial developers for the inspection of grading and culvert pipe placement to ensure the integrity of the drainage system.

D

Debt: Money or other property lent or borrowed and that must be repaid or returned. Debt may be outstanding for a short term (one year or less) or for a long term (one year or more).

Debt Millage: The portion of the millage required to pay principal and interest on voter approved bonds. This millage fluctuates annually based on the property values and debt payable.

Debt Proceeds: Bonds: Funds available from the issuance of Bonds.

Debt Service: The City's obligation of principal and interest payments required to retire bonds and other debt instruments used as a financing source.

Debt Service Funds: To account for the accumulation of resources for and the retirement of, general long-term debt principal and interest.

Deficit: The excess of liabilities over assets, or expenditures over revenues, in a fund over an accounting period.

Department: The basic organizational unit of the City, which is functionally unique in its services.

Depreciation: The decrease in value of physical assets due to use and the passage of time.

Derivative: A derivative is a financial contract which derives its value from the performance of another entity such as an asset, index, or interest rate, called the "underlying".

Designations: A portion of fund balance earmarked for specific appropriations.

Distinguished Budget Presentation Program: A voluntary program administered by the Government Finance Officers Association to encourage governments to publish efficiently organized and easily readable budget documents and to provide peer recognition and technical assistance to the fiscal officers preparing them.

Division: A unit of organization that is comprised of a specific operation within a functional area. Departments may contain one or more divisions.

Donations: Fireworks: Donations toward the annual July 4th Fireworks display.

E

East Lake Village Special Assessment District

Collection Fund: To account for revenues and expenditures associated with City program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the East Lake Village Special Assessment District project.

Economic Development Fund: To account for revenues and Expenditures associated with development that stimulates the economy.

Education Impact Fee: Fees paid to the City by the School Board for collecting the School Board's impact fee.

Effectiveness: The degree to which goals, objectives and outcomes are achieved.

Efficiency: A measurement of an organization's performance based on operational outputs as measured by comparison of production with cost.

Elections: Fees paid to the City by political candidates to register themselves for upcoming elections.

Electric Franchise: Franchise Tax levied on Florida Power and Light.

Electricity: Provides for electrical services.

Encumbrances: The commitment of appropriated funds to purchase an item or service. Purchase orders are used to encumber which commits funds for future expenditures. Encumbrances outstanding at year-end are reported as reservations of fund balance and will not constitute expenditures or liabilities in the upcoming fiscal year.

Enterprise Fund: A fund established to finance and account for operations (1) that are financed and operated in a manner similar to private business enterprises: where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.



Evaluation and Appraisal Report (EAR): The EAR is a required part of the State growth management process and could be generally defined as a mechanism for determining whether the goals, objectives and policies of the City’s Comprehensive Management Plan are being met and if not, what changes are in order. State Statute requires each local government to evaluate its Comprehensive Plan. This requirement is found in Local Government Comprehensive Planning and Land Development Regulations Act, often referred to as the “Growth Management Act.” The EAR is required every seven years but must be adopted according to a schedule determined by the Florida Department of Community Affairs.

Exemption: A reduction to the assessed value of property. The most common exemption is the \$25,000 homestead exemption allowed if the owner uses the property as the principal residence. There are other exemptions for disability, government owned and non-profit owned property.

Expanded Services: That portion of a department expenditure budget that provides funding for new programs and services, which is associated with increasing the level of service to the citizens.

Expenditures: Decreases in net financial resources. Expenditures include current operating expenses, which require the current or future use of net current assets and/or debt service.

Expenses: Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures.

F

Federal Grant: D.A.R.E.: Revenue from the Federal Government’s program funding part of the City’s D.A.R.E. school resource officers.

Financial Policy: The City’s policy with respect to taxes, spending and debt management as they relate to government services programs and capital investments.

Fines & Forfeitures: Consists of a variety of fees, fines and forfeitures collected by the State Court System, including bail forfeitures, garnishments, legal defender’s recoupment and juror/witness fees.

Fiscal Year: The twelve: (12) months starting October 1st through September 30th to which its annual operating budget applies. At the end of each fiscal year, the City determines its financial position and the results of its operations.

Five-Year Capital Plan: A plan for capital expenditures to be incurred each year over a five-year period to meet capital needs arising from the long-term work program or other capital needs. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the resources estimated to be available to finance the projected expenditures.

Fixed Assets: Term is now referred to as capital assets. Also see CAPITAL ASSET.

Fleet: The vehicles owned and operated by the City.

Forfeiture: The automatic loss of property, including cash, as a penalty for breaking the law, or as compensation for losses resulting from illegal activities. Once property has been forfeited, the City may claim it, resulting in confiscation of the property.

Franchise Fee: Charges to utilities for exclusive/nonexclusive rights to operate within municipal boundaries. Examples are electricity, telephone, cable television and solid waste.

Full-Time Equivalent (FTE): Number of positions calculated on the basis that one FTE equates to a 40hour workweek for twelve months. For example, two part-time positions working 20 hours for twelve months also equals one FTE.

Fund: A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances and changes within, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

Fund Balance: The fund equity of government funds and trust funds.

Fund Transfer: A budgeted transfer of funds to another fund. The three in the account code designates the fund number.



G

General Fund: The general operating fund of the City. It is used to account for most of the financial resources as well as most of the operating services of the General Government.

General Obligation Bonds: Bonds of which the full faith and credit of the issuing government are pledged.

Generally Accepted Accounting Principles (GAAP): Uniform minimum standards of and guidelines for financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompass the conventions, rules and procedures necessary to define accepted accounting practices at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations.

Geographic Information System (GIS): A system used to capture, manage, analyze and display all forms of geographically referenced information. Displayed information include street, neighborhood and planning district levels.

Glassman Special Assessment District Collection Fund: to account for revenues and expenditures associated with City program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the Glassman Special Assessment District project.

Goal: A statement of broad direction, purpose, or intent based on the needs of the community.

Government Finance Officers Association (GFOA): An association of public finance professionals that was founded to support the advancement of governmental accounting, auditing and financial reporting. The GFOA has played a major role in the development and promotion of GAAP for state and local governments since its inception and sponsors the Certificate of Achievement for Excellence in Financial Reporting Program and the Distinguished Budget Presentation Awards Program.

Golf Course Fund: To account for the operation of the Saints at Port St. Lucie Golf Course.

Governmental Accounting: The composite of analyzing, recording, summarizing, reporting and interpreting the financial transactions of governmental units and agencies.

Governmental Accounting Standards Board (GASB): The ultimate authoritative accounting and financial reporting standard setting body for State and Local Governments.

Governmental Finance Corporation Fund: To account for specific revenues and expenditures associated with the not-for-profit corporation established to assist the City in acquiring and constructing various governmental projects consisting of real and/or personal property.

Governmental Funds: General, Special Revenue, Debt Service and Capital Project funds.

Granicus: Streaming media for Government.

Grant: A contribution by one governmental unit to another. The contribution is usually made to aid in the support of a specified function.

H

Health & Life Insurance: Provide for benefits for health, accidental death, dismemberment, life insurance and long-term disability for full-time employees.

Homestead Exemption: Pursuant to the Florida State Constitution, the first \$25,000 of assessed value of a home which the owner occupies as principal residence is exempt from the property tax.

I

I.R.S.C. Services: Fees paid to the City from Indian River State College for the use of the City's facility and/or equipment for the purpose of police training.

Impact Fees: Set aside fees collected from citizens and developers for infrastructure adjustments to the community. Monies to be used as the development further impacts the municipality.



Improvements other than Buildings: Provide for any capital improvements for the City.

Inflation: A rise in price levels caused by an increase in available funds beyond the proportion of available goods.

Infrastructure: Public domain capital assets including roads, bridges, curbs, gutters, sidewalks, drainage systems, lighting systems and other items that have value only to the City.

Insurance: Provides for City insurance protection for general liability, auto and property.

Interfund Transfers: Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended.

Intergovernmental Revenue: Revenue received from or through the Federal, State, or County Government. These include Cigarette Tax, State Revenue Sharing, Alcoholic Beverage Tax and Sales Tax.

Interlocal: School Resource Officer: Revenues collected from St. Lucie County for reimbursement of half the salary cost of the City's School Resource Officers.

Interlocal Agreement: A contractual agreement between two or more governmental agencies.

Interest: Ad Valorem Taxes: Interest collected on delinquent Ad Valorem Taxes.

Interest: Checking: Interest collected on a checking account.

Interest: Investments: Interest collected on invested funds.

Interest: Police Building Reserve Fund: Interest collected on the required reserve fund on the Police/ Administration Building debt.

Interest: Tax Collections: Interest collected on late assessment payments.

Interest: State Board of Administration: Interest collected on invested funds.

Internal Service Fund: A fund established to account for an entity which provides goods and services to other City entities and charges those entities for the goods and services provided.

Investments: Most commonly, securities are held for the production of revenues in the form of interest and dividends. The term does not include capital assets used in government operations.

L

Law Enforcement Impact Fee Fund: To account for the proceeds and expenditures associated with law enforcement impact fees charged against new construction and used to fund the equipment and capital needs of new police officers required as a result of community growth.

Lease: Sportsman Park: Revenue resulting from the annual lease of a City park to St. Lucie County.

Liabilities: Debt or other obligations arising in the past, which must be liquidated, renewed or refunded at some future date.

Lighting District Fund: To account for the revenues and expenditures of residential street lighting districts.

Licenses and Permits: Revenues derived from the issuance of local licenses and permits.

Local Option Gas Tax: Revenues resulting from an additional six cents local tax on gasoline sales in St. Lucie County. These collected revenues are shared with the County and the City of Fort Pierce.

M

Machinery & Equipment: Provides for purchase of machinery and equipment for City or Government use.

Mandate: A requirement from a higher level of government that a lower level of government perform a task in a particular way or standard.

Maps and Publications: Revenue collected through the sale of maps and publications.



Memberships, Dues, Subscriptions, Books: Provides for memberships fees, dues, subscriptions and publications of professional organizations.

Mill: A taxation unit equal to one dollar of tax obligations for every \$1,000 of assessed valuation of property.

Millage: The tax rate on real property based on \$1.00 per \$1,000 of assessed property value.

Miscellaneous Revenue: Those revenues that are small in value and not individually categorized.

Miscellaneous Revenue: Workman's Compensation: Reimbursements from the Workman's compensation program for salaries which the City expended.

Mission Statement: The statement that identifies the particular purpose and function of a department.

Mobile Home Licenses: Revenue collected by the state from all mobile home licenses in the City and reallocated to the City.

Modified Accrual Basis: The basis of accounting under which revenues are recognized when measurable and available to pay liabilities and expenditures are recognized when the liability is incurred except for interest on long-term debt which is recognized when due and the non-current portion of accrued vacation and sick leave which is recorded in general long-term debt. The General Fund and Debt Service Fund budgets are prepared on the modified accrual basis of accounting except that encumbrances are treated like expenditures.

Municipal Code: A collection of laws, rules and regulations that apply to the City and its Citizens.

Municipal Services Taxing Unit (MSTU): An MSTU is a special taxing district authorized by the State Constitution Article VII and the Florida Statutes 125.01. The MSTU is a legal and financial mechanism for providing specific services and/or improvements to a defined geographical area. An MSTU may levy ad valorem taxes without a referendum. An MSTU may also use assessments, service charges or other revenue to provide resources.

N

National Pollution NPDES Fund: To account for the revenues and expenditures to comply with the state and federal regulations placed upon the City by EPA with the clean water act.

Neighborhood Stabilization Program Grant Fund: To account for revenues and expenditures provided by the Federal Grant program which are used to acquire, rehabilitate, demolish and redevelop foreclosed and abandoned residential properties in order to help stabilize neighborhoods.

Nondepartmental Expenses: Fund expenses which are not directly related to an individual department.

O

Object Code: Unique identification number and title for an expenditure category. It represents the most detailed level of budgeting and recording of expenditures; often referred to as "line item".

Objective: Something to be accomplished in specific well-defined and measurable terms and that is achievable within a specific time frame.

Occupational Licenses: Delinquent: Delinquency Fee collected from the issuance of late business licenses by the City.

Office Supplies: Provide for the purchase of office supplies.

Operating Budget: A budget for general revenues and expenditures such as salaries, utilities and supplies.

Operating Expenses: Fund expenses that are ordinary, are reoccurring in nature and that are directly related to the fund's primary service activities.

Ordinance: A formal legislative enactment by the City that carries the full force and effect of the law within corporate boundaries of the City unless in conflict with any higher form of law, such as state or federal.

Other Financing Source: Road Bonds: Funds available from the issuance of a bond series backed by the pledge of Local Option Gas Tax revenue.



Other Land Sales: Savannas: Proceeds from the sale of a land parcel adjacent to the Savannas.

Other Post: Employment Benefits (OPEB): Legal trust fund having been established to account for the collection of assets to be expended for medical coverage for retired employees up to the age of Medicare eligibility.

Outcomes: Quality performance measures of effectiveness and of achieving goals (e.g., customer satisfaction, awareness level, etc.).

Outputs: Process performance measures of efficiency and productivity. (e.g., per capita, expenditures, transactions per day, etc.).

Overtime: Provide for compensation for any overtime throughout the year, at one and one-half times the regular salary.

P

Parks Capital Improvement Fund: To account for specific revenues and expenditures associated with the acquisition of parks and construction of major capital parks improvements.

Parks and Recreation User Fees: Fees collected for reserving specific areas of a park for a specified time and use.

Parks MSTU Capital Improvement Fund: To account for specific ad-valorem revenues and expenditures associated with the Parks and Recreation improvement projects.

Paving and Drainage Permit: Revenue derived from issuance of permits allowing for “on site” paving and/or drainage systems for commercial developments.

Peacock and Lowry Combined Special Assessment District Collection Fund: To account for revenues and expenditures associated with the City’s program of assessing benefiting properties for the cost of roadways, drainage facilities and water and sewer extensions and improvements within the special assessment district.

Pension Fund: The Pension Fund accounts for the accumulation of resources to be used for retirement benefit payments to the City’s employees.

Per Capita: A measurement of the proportion of some statistic to an individual resident determined by dividing the statistic by the current population.

Performance Indicators: Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs.

Performance Measures: Data collected to determine how effective and/or efficient a program is in achieving its objectives.

Permit Revenue: Fees imposed on construction related activities and for the acquisition of other nonbusiness permits.

Personal Services: A general category of operating expenses that includes salaries, wages, pensions, health insurance and other fringe benefits.

Plans Review Fee: Fees earned by the City for the review of construction plans.

Police Education: Portion of traffic violation fines collected and reserved by the state law for police education, placed in escrow until educational needs are identified, then transferred to this account.

Police Impact Fee: Fees retained by the City’s General Fund as a charge for collecting the Impact Fee from contractors.

Police Services: Revenue from charges derived from the employment of off-duty police officers by private agencies for crowd or traffic control.

Professional and Occupational Licenses: Revenues derived from issuance of business licenses by the City.

Professional Services: Provides for professional services/retainers.

Program Budget: A budget with expenditures that are based primarily on programs of work. Each individual program is established as a separate cost center.

Property Appraiser: The elected county official responsible for setting property valuations for tax purposes and for preparing the annual tax roll.



Property Taxes: Used to describe all revenues received in a period from current taxes, delinquent taxes, penalties and interest on delinquent taxes. Property taxes are levied on both real and personal property according to the property’s valuation and tax rate.

Proprietary Fund: Enterprise and internal service funds that are similar to corporate funds, in that they are related to assets, liabilities, equities, revenues, expenses and transfers determined by business or quasi-business activities.

Public Hearing: A noticed meeting (per statute and/or ordinance) relating to legal action by a government; usually requires that the public must be heard before action is taken.

Q

Quality: Excellence, as defined by the customer.

R

Radon Surcharge: Administrative Fees earned by the City for the collection of the county’s Radon Gas testing fee.

Real Estate Revolving Fund: To account for revenues and expenditures associated with the purchase and resale of land for the cities immediate and future needs.

Recreation Center Rentals: Fees collected for rental of Recreation Center to any non-tax-exempt group/ person, for their personal use.

Referendum: Presenting an issue to the voters of the City where a majority of voters decide on the issue.

Refund of Prior Year Expenditures: Revenue as a result of prior year expenditure being refunded.

Regular Salaries: Provide for compensation for full-time, permanent employees.

Reserve: (1) An account used to earmark a portion of a fund balance to indicate that it is not appropriate for expenditure and (2) an account used to earmark a portion of fund equity as legally segregated for a specific future use.

Resolution: A legislative act by the City with less legal formality than an ordinance.

Restitution: Revenues collected in payment for damage to City property.

Retained Earnings: An equity account reflecting the accumulated earnings of an Enterprise Fund.

Revenues: (1) Increase in governmental fund type Net Current assets from other than expenditure refunds and Governmental Accounting (NCGA) Statement 1, general long-term debt proceeds and operating transfers-in are classified as “other financing sources” rather than revenues. (2) Increases in propriety fund type net total assets from other than expense refunds, capital contributions and residual equity transfer. Under NCGA statement 1, operating transfers-in is classified separately form revenues.

River Point Special Assessment District Collection Fund: To account for revenues and expenditures associated with City program of assessing benefiting properties for the cost of financing roadways and water and sewer extensions and improvements within the River Point Special Assessment District Project.

Road and Bridge Fund: To account for specific revenues such as gasoline tax and state-shared revenues and expenditures associated with the maintenance and repair of the City’s roads and bridges.

Rolled-Back Rate: The operating millage rate required to raise the dame ad valorem tax revenues as were levied in the prior year, exclusive of new construction, additions to structures, deletions and property added, i.e. annexations.

S

Sales Tax: Tax imposed on the taxable sales of all final goods.

Scrap and Surplus sales: Revenues resulting from the sale of Scrap and/or surplus assets of the City.

Service Charge: NSF Checks: Service charges collected as allowed by City ordinance due to NSF checks passed to the City.

Sign Permits: Revenue derived from issuance of sign permits for new signs being erected on business properties.



Solicitor Permits: Revenue derived from issuance of solicitation permits.

Special Assessment: A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

Special Event Permits: Revenue derived from issuance of permits for special events held within the City.

Special Revenue Funds: Funds used to account for revenue derived from specific external sources to be used for specific restricted types of activities.

St. Lucie Land Holding Special Assessment District Collection Fund: To account for revenues and expenditures associated with City's program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the St. Lucie Land Holding Special Assessment District Project.

State Housing Initiative Partnership (S.H.I.P.) Fund: A fund established for the purpose of tracking the financial activities of a state grant used for assisting low-income households with down payment and rehabilitation costs.

State Revenue Sharing: Revenue received by the state and proportionately shared with the City.

State Sales Tax (1/2 cent): One-half of the one: cent sales tax increase (from 4 cents to 5 cents) effective May 1, 1982. Tax collected by the counties is divided between that county and the cities within the county based on population ratio.

Stormwater Utility Fees: Revenues earned from the annual fee charged to property owners for stormwater management.

South Lennard Road Special Assessment District Collection Fund: To account for revenues and expenditures associated with City program of assessing benefiting properties for the cost of financing roadway and water and sewer extensions and improvements within the South Lennard Road project.

Southwest Annexation Special Assessment District No. 1: To account for revenues and expenditures associated with the City's program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the Southwest Annexation special assessment district.

Street Lighting Fund: To account for the revenues and expenditures of residential street lighting districts.

T

Tax Incremental Finance District (TIF): An economic development tool used to provide improvements such as demolition of buildings, infrastructure improvements, or infrastructure extensions to businesses. The district captures the added tax value of all taxing jurisdictions and uses the added value to pay for improvements.

Tax Levy: The total amount to be raised by general property taxes for purposed specified in the Tax Levy Ordinance.

Tax Roll: The official list showing the amount of taxes levied against each taxpayer or property.

Telephone Franchise: Franchise Tax levied on Southern Bell Telephone and Telegraph Company.

Tennis, Basketball, Shuffleboard Lights: Revenues collected for light usage.

Tesoro Capital Improvement Fund: To account for the financial resources and expenditures associated with the construction of the project.

Tesoro Special Assessment District Collection Fund: To account for revenues and expenditures associated with the City's program of assessing benefiting properties for the cost of financing roadways, drainage facilities, communications, public safety, re-use irrigation and water and sewer extensions and improvements within the Tesoro Assessment District project.



Trial Balance: A list of the balances and the accounts in a ledger kept by double entry with the debit and credit balances shown in separate columns. If the totals of the debit and credit columns are equal or their net balance agrees with a control account, the ledger from which uses total expenditures and transfers to other funds that decreases net financial resources.

Trim Notice: “True rate in Millage,” a tentative tax notice sent to all property owners in August to provide information reflecting tentatively adopted millage rates.

Trust Fund: Return of pension contributions from the insurance company for those employees who terminate before becoming fully vested.

Truth in Millage: The Florida Truth in Millage Act (TRIM) serves to formalize the property tax levying process by requiring a specific method of tax rate calculation, form of notice, public hearing requirements and advertisement specifications prior to the adoption of a budget tax rate.

The effect of TRIM is to inform taxpayers that their property taxes are changing (up or down), the cause (a change in the assessed value of their property and/or an increase in the proposed spending level) and how the proposed new tax rate compares to the rate that would generate the same property tax dollars as the current year (the “rolled back” rate).

U

Unemployment Insurance: Provides for City-paid employee benefits for unemployment insurance.

User Fees: Charges for expenses incurred when services are provided to an individual or group and not the community at large. The key to effective utilization of user fees is being able to identify specific beneficiaries of services and then determine the full cost of the service they are consuming.

Uses: Total expenditures and transfers to other funds that decrease net financial resources.

Utility Service Tax: Taxes levied on consumer consumption of utility services provided in the City. The tax is levied as a percentage of gross receipts.

V

Valuation: The dollar value of property assigned by the County Property Appraiser.

Variable Rate: A rate of interest subject to adjustment.

Violation Alarm Permit: Revenues collected as a result of violation of the local alarm ordinance.

Violation of Local Code: Revenues collected from violators of local codes.

W

Water: Provides for water service.

Water & Sewer Assessment Collection Fund: SAD 1, Phase I: To account for the revenues and expenditures associated with City’s program of assessing benefiting properties for the cost of financing water and sewer extensions and improvements in Special Assessment District I, Phase I.

Water & Sewer Assessment Collection Fund: SAD 1, Phase II: To account for revenues and expenditures associated with City’s program of assessing benefiting properties for the cost of financing water and sewer extensions and improvements in Special Assessment District I, Phase II.

Water & Sewer Assessment Collection Fund: USA 3 & 4: To account for revenues and expenditures associated with City’s program of assessing benefiting properties for the cost of financing water and sewer extensions and improvements in Utility Service Areas 3 & 4.

Water & Sewer Assessment Collection Fund: USA 5, 6 & 7A: To account for revenues and expenditures associated with City’s program of assessing benefiting properties for the cost of financing water and sewer extensions and improvements in Utility Service Areas 5, 6 & 7A.

Water and Sewer Capital Improvement Fund USA 9: To account for the financial resources and expenditures for the design, acquisition and construction of water and sewer lines throughout the community.



Water & Sewer Capital Improvement Funds: To account for the financial resources and expenditures for the design, acquisition and construction of water and sewer lines throughout the community.

Water & Sewer Fund: An enterprise Fund established to account for the resources and uses of the Utilities function of the City and is prepared on the full accrual basis of accounting. The Utilities function consists of the provision of a clean water source and the proper disposal of wastewater. The Water and Sewer Fund is an enterprise fund and as such receives its revenues from charges levied for the provision of services to users.

Water and Sewer Permit: Revenue derived from issuance of permits allowing the installation of water and/or sewer systems. These revenues fund the inspections provided by the City staff.

Wetlands Mitigation: Any action required to reduce the impact of development on a wetland. Mitigation actions might include creation of new wetlands or improvement of existing wetlands.

Mitigation may occur on the site of the development or at some other site.

Worker's Compensation: Provide for City-paid benefits for Worker's Compensation pursuant to State Law.

Wyndcrest (WDDF) Capital Improvement Fund: To account for the financial resources and expenditures associated with the construction and equipping of a building to be used in the operation of a digital production studio.

Z

Zoning Fees: Fees paid to Planning Department when applying for variances, subdivision approvals, planned Unit Development approvals and zoning changes.



Abbreviations & Acronyms

| | | |
|---|---|---|
| AC Air Conditioning | BLDG Building | CERT Community Emergency Response Team |
| ACD Automatic Call Distributor | BLVD Boulevard | CEU Continuing Education Unit |
| ACFR Annual Comprehensive Financial Report | BOCC Board of County Commissioners | CFA Commission for Florida Enforcement Accreditation |
| ACH Automated Clearing House | BWC Body Worn Cameras | CFE Certified Fraud Examiner |
| ACP Asbestos Cement Pipe | CADD Computer Aided Drafting & Design | CGFO Certified Government Financial Officer |
| ADA Americans with Disabilities Act | CAEFR Certificate of Award for Excellence in Financial Reporting | CHGS Charges |
| ADMIN Administration | CALEA Commission on Accreditation for Law Enforcement Agencies | CID Criminal Investigation Division |
| AHAC Affordable Housing Advisory Committee | CAPRA Commission for Accreditation of Park and Recreation Agencies | CIP Capital Improvement Project |
| ALS Alternative Light Source | CARES Coronavirus Aid, Relief, and Economic Security | CIS Computer Information Service |
| APA American Planning Association | CART Child Abduction Response Team | CMP Congestion Management Process |
| APWA American Public Works Association | CAT Category | COAR Collaborative Operational Analysis and Response |
| ARRA American Recovery & Reinvestment Act | CBS Concrete Block Structure | COBRA Consolidated Omnibus Budget Reconciliation Act |
| ASST Assistant | CCTI Corporate and Community Training Institute | CO Certificate of Occupancy |
| AUTO Automobile | CDBG Community Development Block Grant | COG Continuity of Government |
| AVE Avenue | CEB Code Enforcement Board | COLA Cost of Living Adjustment |
| AWD All-Wheel Drive | CEI Construction Engineering Inspection | COMPSTAT Computerized Statistics |
| AWWA American Water Works Association | | COOP Continuity of Operations Plan |



| | | |
|---|--|---|
| COORD Coordinator | DIV Division | FCT Florida Community Trust |
| COP Certificate of Participation | DR Drive | FDEP Florida Department of Environmental Protection |
| COPS Community Oriented Policing Services | DRI Development of Regional Impact | FDOT Florida Department of Transportation |
| CORE Comprehensive Offender Rehabilitation & Education | DROW Drainage Right of Way | FDR Full Depth Reclamation |
| CPA Certified Public Accountant | DUI Driving Under the Influence | FEMA Federal Emergency Management Agency |
| CPFO Certified Public Financial Officer | EAR Evaluation and Appraisal Report | FGFOA Florida Government Financial Officers Association |
| CPI Consumer Price Index | EB East Bound | FHC Florida Housing Coalition |
| CPO Cart Path Only | EMOC Emergency Management Operations Center | FHWA Federal Highway Administration |
| CRA Community Redevelopment Agency | EMS Emergency Medical Services | FICA Federal Insurance Contributions Act Financial Reporting |
| CRF Coronavirus Relief Fund | ENR Engineering News Record | FIND Florida Inland Navigational District |
| CRS Community Rating Services | ENV Environment | FIU Florida International University |
| CSI Collection System Integrity | EOC Emergency Operations Center | FMD Financial Management Department |
| CSI Crime Scene Investigator | EQ Equalization | FM Force Main |
| CTC Community Tax Certificate | ERA Emergency Rental Assistance | FMLA Family Medical Leave Act |
| CWCP Certified Workers' Compensation Professional | ERP Enterprise Resource Planning | FPL Florida Power & Light |
| DARE Drug Awareness Resistance Education | ERU Equivalent Residential Unit | FRDAP Florida Recreation Development Assistance Program |
| DCA Department of Community Affairs | EWIP Eastern Watershed Improvement Project | FRPA Florida Recreation & Park Association |
| DEO Department of Economic Opportunity | EXP Expenses | FRRI Forums on Race Relations & Inclusion |
| DEP Department of Environmental Protection | FAC Facilities | |
| DEV Development | FAPPO Florida Association of Public Procurement Officials | |
| DIS District Integration System | FB Facebook | |
| | FCB Florida Center for Business | |



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|--|---|--|
| FTBA Florida Transportation Builders Association | HPPS High-Performance Public Space | LED Light-Emitting Diode |
| FTE Full Time Equivalent | HR Human Resources Program | LF Linear Feet |
| FT Full Time | HUD Housing and Urban Development | LHAP Local Housing Assistance Plan |
| FTO Field Training Office | HVAC Heating Ventilation & Air Conditioning | LIC License |
| FVS First Vehicle Services | I&I Inflow and Infiltration | LLC Limited Liability Company |
| FY Fiscal Year | IBNR Incurred but Not Reported | LLEBG Local Law Enforcement Block Grant |
| GAAP Generally Accepted Accounting Principals | ICMA International City/County Managers Association | LMS Local Mitigation Strategy |
| GDU General Development Principles | ICMA-CM International City/County Managers Association Certified Manager | LOGT Local Option Gas Tax |
| GFC Government Finance Corporation | IG Instagram | LPM Low Pressure Main |
| GFOA Government Finance Officers Association | IJR Interchange Justification Report Improvement | LT Lieutenant |
| GIS Geographic Information System | INV Investigation | LWCF Land and Water Conservation Fund |
| GL Glades | IRSC Indian River State College | MAC Major Activity Center |
| GO General Obligation | ISDN Integrated Services Digital Network | MAIN Maintenance |
| GOVMT Government | ISO Insurance Service Office | MED Medical |
| GPS Global Positioning System | IT Information Technology | MFEC MidFlorida Event Center |
| GREAT Gang Resistance Education & Training | ITS Intelligent Transportation System | MGD Million Gallons Per Day |
| HHR Hurricane Housing Recovery | IW Injection Well | MGR Manager |
| HIPPA Health Insurance Portability & Accountability Act | JEA James E. Anderson | MISC Miscellaneous |
| HMGP Hazard Mitigation Grant Program | KPSLB Keep Port St. Lucie Beautiful | MIS Management Information Services |
| HOA Homeowner's Association | LAP Local Agency Program | MOU Memorandum of Understanding |
| HOF Hall of Fame | LEAP Litter Eradication Action Plan | MPO Metropolitan Planning Organization |
| | | MSA Metropolitan Statistical Area |



| | | |
|--|---|---|
| MSTU Municipal Services Taxing Unit Administration | OMB Office of Management & Budget Division | PM Preventive Maintenance |
| | | PO Purchase Order |
| MUTCD Manual on Uniform Traffic Control Devices | OPEB Other Post-Employment Benefits | PPO Preferred Provider Organization |
| N/A Not Applicable | OSHA Occupational Safety and Health | PRE Preventive |
| NACSLB National Advisory on State and Local Government | P&R Parks and Recreation | PRGM Program |
| NCS National Community Survey | P&Z Planning and Zoning | PR Public Relations |
| NEAT Neighborhood Engagement Action Team | P/T Part Time | PSA Police Service Aide |
| NES National Employee Survey | PAC Partners Against Crime | PSL Port St. Lucie |
| NHTSA National Highway Traffic Safety Administration | PAL Police Athletic League | PSLPRD Port St. Lucie Parks & Recreation |
| NICE Neighborhood Improvement & Community Services | PANDA Permits and Airst | PSLUSD Port St. Lucie Utility Service System |
| | PBA Police Benevolent Association | PT Part Time |
| NIGP National Institute of Governmental Purchasing | PCI Pavement Condition Indexes | PUD Planned Unit Development |
| NIOSH National Institute for Occupational Safety & Health | PC Personal Computer | PUMA Parks Ultimate Management Application |
| NOPC Notice of Proposed Change | PD&E Plan, Design & Engineering Study | PWD Public Works Department |
| NPB Neighborhood Patrol | PDF Portable Document Format | PW Public Works |
| NPDES National Pollution Discharge Elimination System | PD Police Department | R&B Road and Bridges |
| NPD Neighborhood Patrol Division | PEA Public Employee Association | R&R Renewal & Replacement |
| NPI National Purchasing Institute | PED Pedestrian | Reg Regulation |
| NRA National Rifle Association | PE Professional Engineer | RE Regarding |
| NRPA National Recreation and Park Association | PGA Professional Golfers' Association | RFP Request for Proposal |
| NRS National Research Center | PIO Public Information Officer | RMLO Records Management Liaison Officer |
| NSD Neighborhood Services Department | PKWY Parkway | RM Risk Management |
| | PL Plant | ROD Record of Decision |



| | | |
|---|--|--|
| ROI Return on Investment | STA Stormwater Treatment Areas | UCR Uniform Crime Report |
| RO Reverse Osmosis | STDS Standards | UHP Uniformed Hiring Program |
| ROW Right-of-Way | SUV Sports Utility Vehicles | ULI Urban Land Institute |
| ROWTP Reverse Osmosis Water Treatment Plant | SVCS Services | USA Utilities Service Area |
| SAD Special Assessment District | SW Annexation Southwest | USD Utilities Systems Department |
| SCADA Supervisory Control & Data Acquisition | SWAT Special Weapons and Tactics | US United States |
| SERV Services | SWMPP Stormwater Management Program Plans | VAV Variable Air Volume |
| SFWMD South Florida Water Management District | SYS System | VET MEM Veterans Memorial |
| SG Southern Grove | TBD To be determined | VGTI Vaccine and Gene Therapy |
| Sgt Sargent | TBRA Tenant-Based Rental Assistance Program | VOCA Victims of Crime Act |
| SHIP State Housing Initiative Partnership | TCBA Treasure Coast Builders Association | VPN Virtual Private Network |
| SHRM Strategic human resource management | TCI Tradition Center for Innovation | W&S Water & Sewer |
| SID Special Investigation Division | TCRPC Treasure Coast Regional Planning Council | WAN Wide Area Network |
| SLC Saint Lucie County | TIF Tax Increment Financing | WAP Wireless Application Protocol |
| SLCTPO Saint Lucie County Transportation Planning Organization | TPMS Temperature and Pressure Monitoring System | WB West Bound |
| SLW Saint Lucie West | TPO Transportation Planning Organization | WPPS Westport Pump Station |
| SMART Specific Measurable Attainable Realistic Timely | TRICO Treasure Coast Risk Management Program | WP Wastewater Plant |
| SPC Specialist | TRIM Truth in Millage | WQR Water Quality Restoration |
| SRO School Resource Officer | TRIP Transportation Regional Incentive Program | WTP Water Treatment Plant |
| SR Senior | TRNG Training | WWBPS Wastewater Booster Pump Station |
| STARCOM Statistical Tracking Accountability & Response through Computer Oriented Mapping | | WWTF Wastewater Treatment Facility |
| | | WWTP Wastewater Treatment Plant |
| | | WW Wastewater |
| | | YR Year |
| | | YTD Year to Date |



City of Port St. Lucie

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