



# City of Port St. Lucie Adopted Annual Budget 2017-2018

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# City of Port St. Lucie Adopted Annual Budget 2017-2018

*"The City for all Ages"*

*Mayor*

Gregory J. Oravec



*Vice Mayor*

Shannon M. Martin  
District 3



*Councilwoman*

Stephanie Morgan  
District 1



*Councilman*

John Carvelli  
District 2



*Councilwoman*

Jolien Caraballo  
District 4



*City Manager*  
Russ Blackburn

*Incorporated*  
*April 27, 1961*  
*Population*  
*182,091*

*Prepared by:*

Office of Management and Budget

[www.cityofpsl.com](http://www.cityofpsl.com)

# *Listing of City Officials*

## ***ELECTED OFFICIALS***

Gregory J. Oravec..... Mayor  
Shannon M. Martin..... Councilwoman, Vice Mayor – District 3  
Stephanie Morgan..... Councilwoman – District 1  
John Carvelli..... Councilman – District 2  
Jolien Caraballo..... Councilwoman – District 4

## ***APPOINTED OFFICIALS***

Russ Blackburn..... City Manager  
O. Reginald Osenton..... City Attorney

## ***ADMINISTRATION***

Patricia Roebing..... Assistant City Manager/City Engineer  
David Graham..... Assistant City Manager  
Jesus Merejo..... Special Projects Manager/Utility Systems Director  
Edwin M. Fry, Jr..... Finance Director/City Treasurer  
James Angstadt..... Director of Public Works  
Jerome Post..... Director of Human Resources  
Renee’ Major..... Director of Risk Management  
Joel A. Dramis..... Building Official  
Karen Phillips..... City Clerk  
William Jones..... Director of Management Information Systems  
Jeff Snyder..... Office of Management and Budget Director  
Cheryl Shanaberger..... Procurement Management Director  
Kathleen McAlpine..... Civic Center Director  
Sherman Conrad..... Parks and Recreation Director  
John Bolduc..... Chief of Police  
Patricia Tobin..... Planning & Zoning Director  
Carmen Capezzuto..... Neighborhood Services Director  
Kristina Ciuperger..... Communications Director  
Bridget Kean..... CRA Director



"A City for All Ages"

**RUSS BLACKBURN**  
*City Manager*

# ***CITY OF PORT ST. LUCIE***

*Office of the City Manager*

## **CITY MANAGER BUDGET MESSAGE** **Fiscal Year 2017-18**

October 4, 2017

Honorable Mayor, Vice Mayor, Members of City Council, and Citizens:

In accordance with the City Charter, it is my privilege to present the budget for Fiscal Year 2017-18 adopted by the City Council on October 2, 2017. City Council Members and City Staff have devoted a significant amount of time developing this document. The Annual Budget is created through an extensive process of reviewing requests received in a manner that utilizes resources effectively, within fiscal constraints, while working to achieve goals set by the City Council.

On June 30, 2017, the proposed budget was provided to City Council. On July 19 & 20, 2017 the City Council participated in a two-day workshop to primarily discuss the proposed budget, programs and funding. Based upon direction provided during the workshop, adjustments were made reducing the millage rate by 0.1000 of a mill, down from the proposed recommended reduction of 0.0605 mills. The Council also choose to add two police officer, who will focus mainly on keeping the parks safe and working to help address truancy in concert with the St. Lucie County School Board.

While the community enjoys a positive economic outlook regarding new business, commercial, and residential growth, it also demands responsiveness in the delivery of quality City services. This budget respects where we were during the economic recession, when the City reduced staffing and services, and deferred vehicle replacement, maintenance and repairs. This budget acknowledges where we need to be; judiciously addressing staffing levels, capital improvements, and funding in critical areas. The three priorities in developing this adopted budget include:

- Maintain current levels of service - improve in response to demand;
- Maintain the City's infrastructure, equipment, facilities, services and programs -make improvements in critical areas of concern; and
- Address deferred maintenance by unwinding budget-balancing decisions made during the Recession in a manner that is sensible and responsive to long-range planning.

The fiscal year's adopted budget sets a total spending level of \$510 million for all funds. Overall, this budget continues Port St. Lucie's fiscally sound and conservative approach to managing taxpayer dollars.



### Budget Process:

The annual budget process and document are collectively the most important responsibility of the City Council. This document defines four key roles, explaining the work of the City Council to our citizens and business community and those considering living or investing in the City.

- The budget serves as a Policy Document providing information with respect to the policies, goals, and objectives for the coming year; further, it provides an explanation of the budget process to reach the goal and statutory obligation of a balanced budget.
- The budget serves as the Financial Plan that explains the fiscal structure and operation of the City's major revenue sources and expenditures adopted for the coming year. This information provides projections for current year financial activity, as well as comparison to historical and past programs.
- The budget serves as an Operations Guide demonstrating the relationship between the Organization's departmental programs, structure, staffing, and the goals and objectives that have been defined in the 2017 Strategic Plan and other guiding documents.
- Most importantly, this budget document is utilized to comprehensively communicate and provide transparency to the public on how the City of Port St. Lucie - as a government - operates within prescribed guidelines and recommended and accepted practices to achieve its goals.

### Key Points Influencing Fiscal Year 2017-18 Budget Preparation:

- Providing a base salary that's market competitive for the City to retain valued staff and attract the most highly skilled employees to Port St. Lucie;
- Continuing to support the City's status as the safest large City in Florida;
- Providing quality facilities that serve residents and visitors to the City and promote quality appearance of City facilities;
- Providing recreation activities that are unique, fun, and available to all residents of the City, and equipment that is safe, clean, and well maintained;
- Expanding technological improvements and creating an organization where staff is provided the necessary technological resources to effectively and efficiently perform;
- Reducing the current property tax millage rate while continuing to provide for increased services and service levels;
- Drawing down reserves to address deferred maintenance and other one-time expenses;
- Incorporating necessary services to maintain a beautiful City, such as funding for parks, medians, and landscaped areas around the City.

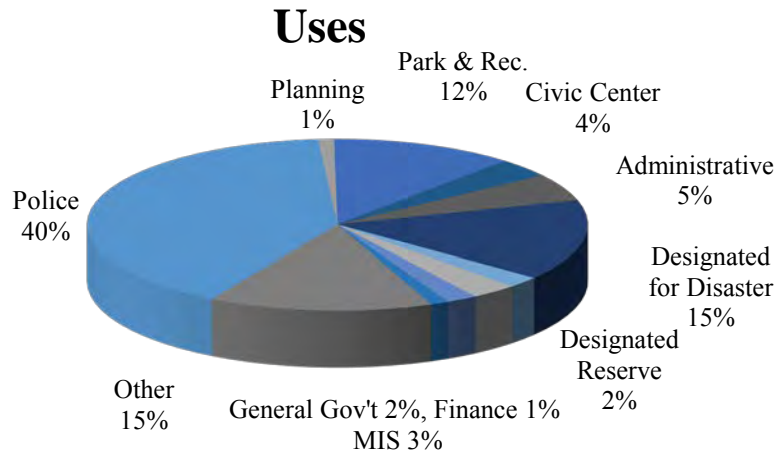
### FY 2017-18 Budget Summary:

The adopted budget reflects a total spending level of \$510 million for all funds. The overall budget represents an increase of a little less than 5.7% compared to the current year level of \$482.6

million. This growth is due to a strengthening housing market, increased development activity, as well as increased sales tax, property tax, and building permit revenue, all of which are reflective of an improving economy.

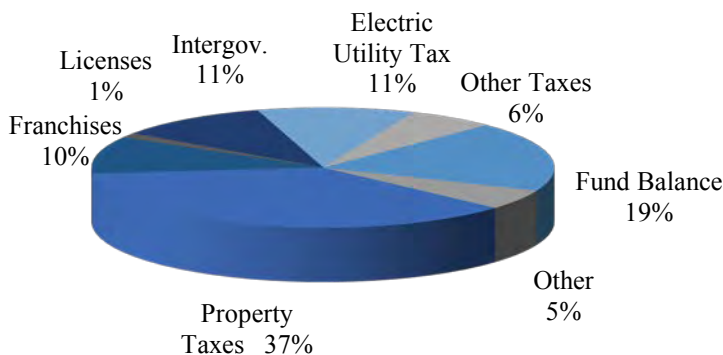
General Fund:

The General Fund adopted budget is at \$110 million. The General Fund budget represents a decrease of 3.2% due to the use of reserves to pay down debt in FY 2016-17. When adjusted for the pay down of debt, the FY 2017-18 General Fund budget is an increase of nearly 3.9%, which is slightly over our target of 3% growth. The adopted budget is using nearly \$2 million for much-needed deferred maintenance projects and vehicles mostly in the Police, Civic Center, and Parks Departments. Costs for personnel are increasing following union negotiations and the implementation of a Compensation Study. The payroll is increasing approximately \$2.9 million which includes new positions which are discussed in detail later in this budget message document.



The St. Lucie County Property Appraiser has released findings that the total taxable value for the City of Port St. Lucie in 2017 is nearly \$8.8 billion – an increase of 11.06% from 2016. Although our values continue to recover, the City’s taxable value still falls well below the high point of more than \$13 billion only 10 years ago in 2007, this dramatic decrease in taxable value does not adjust for the \$1.1 billion of new construction that took place over the past 10 years.

**Sources**



Although our values continue to recover, the City’s taxable value still falls well below the high point of more than \$13 billion only 10 years ago in 2007, this dramatic decrease in taxable value does not adjust for the \$1.1 billion of new construction that took place over the past 10 years.

This document reflects a reduced millage rate, 0.1000 mills, which results

in a reduction of more than \$0.8 million in property tax revenues. This change will result in ad valorem taxes for General Fund operations projected to be less than \$40.4 million, an increase of nearly \$3.3 million over FY 2016-2017 projections.

General Fund revenues from all other sources, i.e. franchise fees, utility taxes, sales taxes, state shared revenues, fines and forfeitures, etc., are projected to remain relatively flat.

**Enterprise Funds:**

For water & sewer utilities and stormwater services, additional growth in the city, coupled with increasing operating costs for water and sewer, necessitate rate increases to maintain financial stability and address the operating and capital needs of our municipal utility services. The adopted budget includes a 1.5% rate increase for both water and sewer rates plus a five-dollar annual increase for stormwater services.

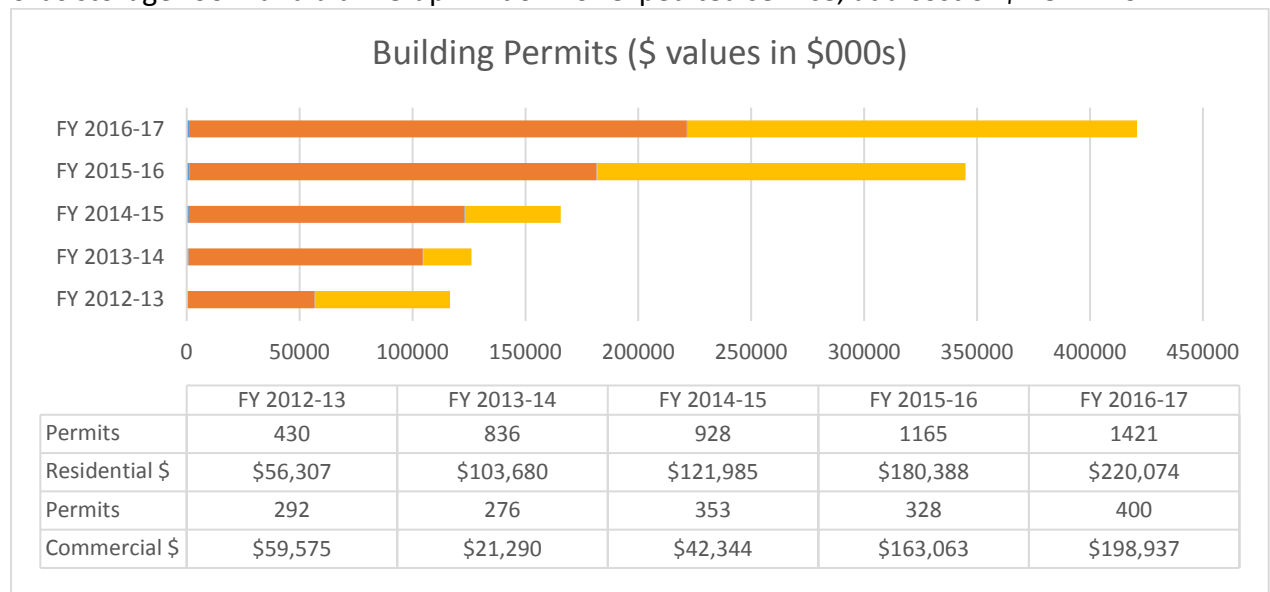
The Water & Sewer Fund has two water quality restoration projects adopted for FY 2017-18. These include the McCarty Ranch water quality restoration project, a 200-acre water storage impoundment, as well as a planned upgrade to Westport Wastewater Plant for \$22 million over the five-year capital planning horizon, to address growth.

The Stormwater Fund is focusing on deferred maintenance with projects to replace failed culverts under roadways and replacing large equipment during this fiscal year.

**Building Fund:**

The Building Fund remains very active as commercial and residential construction increases. The graph below demonstrates the increase in demand for the department. This activity acts as a barometer for increase in ad valorem values when completed, as well as increasing demands for all services in the near future.

To enhance Building Department customer service, the budget provides resources to add a records storage room and a drive-up window for expedited service, at a cost of \$1.5 million.



### Road & Bridge Fund:

The long-range model indicates that this fund will continue to spend down excess reserves in future years. During FY 2017-18, the annual debt service payment increases by ±\$1 million. The advantage for this fund is the fact that currently the fund balance is larger than the policy target of 17%. The gas revenues, plus the increase in assessed valuation provide a cushion which gives the fund the ability to continue to use excess reserves to meet the increase in debt service. By FY 2019-20, an infusion of cash will probably be necessary from the General Fund to maintain the fund balance policy if the model assumptions hold true. Final debt service payment will be made during FY 2022-2023.

### Reserve Targets:

The adopted budget is balanced and reflects our continued fiscal restraint. The City Council has set reserve requirements for our operating funds: 20% of operating expenditures reserve in the General Fund, 17% of operating expenses reserve in the enterprise funds, and 50% of operating expenditures reserve in the Building Fund. The adopted budget maintains these targets. This healthy reserve puts the City in a solid position to endure future short term economic downturns, catastrophic events, and help to maintain the City's bond ratings.

### Capital Improvement Program (CIP):

As discussed at the April 24<sup>th</sup> City Council Special Meeting, the five-year CIP plan has been developed based upon the Council's strategic plan. We are prudently planning projects that further identified goals without increasing current debt load. The City Council has adopted the FY 2017-18 CIP program for one year only, the additional years of information provided are useful for prudent financial planning.

Projects planned over the five-year period are projected to cost \$131.6 million and include:

- Riverwalk project, including boardwalk construction, development of other tracts, and relocating of historic homes - \$7.2 million.
- New sidewalk projects - nearly \$6 million.
- Reconstruction of SW Port St. Lucie Boulevard - \$8 million.
- Street resurfacing - \$12.3 million.
- Crosstown Parkway Bridge is estimated at \$87 million, encumbered in prior years, but the project is expected to require costs of nearly \$17 million for Right-of-Way acquisition and administrative costs over the planning horizon.
- Culvert and piping replacements - \$2.7 million.
- McCarty Ranch water storage projects - \$9 million.
- Westport Wastewater plant upgrades - \$23.6 million.
- Wastewater collection upgrades - \$19.1 million.

### City Council's Goals:

This budget is built on the Council strategic goals of 1) Safe, Clean, and Beautiful; 2) Vibrant Neighborhoods; 3) Quality Education for All Residents; 4) Diverse Economy and Employment Opportunities; 5) High Quality Infrastructure and Facilities; 6) Culture, Nature, and Fun Activities; and 7) High performing City Government Organization. Efforts included in this budget continue the work of meeting these adopted strategic priorities and are detailed in this section under the appropriate goal.

#### Goal 1: Safe, Clean, and Beautiful

##### Highlights:

- New personnel added in the Police Department.
- Adopted budget addresses deferred maintenance on the Police vehicle fleet by replacing 61 vehicles.
- Adopted budget adds money for increasing the Sheriff's litter detail.

#### Goal 2: Vibrant Neighborhoods

##### Highlights:

- New personnel added in the Neighborhood Services Department – Code Enforcement with new vehicle.
- Sidewalk master plan has been completed and capital money is provided to implement first phase of building new sidewalks.
- Street resurfacing master plan has been completed and capital money is provided to implement first phase of resurfacing.

#### Goal 3: Quality Education

##### Highlights:

- Establish effective partnerships throughout the education community to achieve academic excellence as an "A" rated school district in our City.
- Enable a sustainable trades and technical workforce through a career technical campus/center serving secondary-level students while offering post-graduation opportunities.
- Added two police officers to assist the School Board in addressing student truancy issues and increase patrols in the City's parks.

#### Goal 4: Diverse Economy/Jobs

##### Highlights:

- The adopted budget provides nearly \$1 million for deferred repair and maintenance on the Civic Center and the parking garage.
- The current year budget is being amended by nearly \$1 million to address spalling concrete in the parking garage, fixing the interactive water fountain, performing preventive maintenance on the foam banding, etc., on the Civic Center.

- The adopted budget provides funding for a retail study.

#### Goal 5: Infrastructure

##### Highlights:

- Construction on the Crosstown Bridge is underway.
- Five-year capital improvement plan's total cost recommended more than \$131 million.
- In the adopted budget, we are beginning to address the deferred maintenance City-wide.
- A repaving plan has been developed and City Council is providing funding the first phase in the adopted budget.
- A sidewalk plan has been developed and we are providing funding the first phase in the adopted budget.

#### Goal 6: Culture, Nature, and Fun

##### Highlights:

- New personnel are being added for the Parks Department.
- Parks capital projects include Winterlakes Park construction of sports fields, restrooms & playground.
- The first phase of the Riverwalk project is being funded in the adopted budget.
- The adopted budget also provides resources for relocating the historic homes.
- Funding for the 10-year master plan for parks has been included in the FY 2017-18 adopted budget.

#### Goal 7: Organizational Development

##### Highlights:

- The adopted budget reduces the operating General Fund millage rate by 0.1000 mills which equates to more than a \$0.8 million reduction in ad valorem tax revenue.
- The adopted budget recommends setting aside nearly \$0.3 million for matching grant opportunities.
- The adopted budget recommends setting aside nearly \$1.7 million as reserves for debt reduction.
- The adopted budget maintains the emergency reserves in all operating funds.

##### Personnel Impacts:

The adopted budget adds 28 new full-time equivalent positions (FTE) and a reduction of 1.25 FTE for a net increase of 26.75 FTE. All new staffing relates to system expansion, growth, and service enhancements to further the strategic initiatives of the City Council. In FY 2016-17, there are 1,050.44 full-time equivalent positions, which is still 187 fewer positions than the height experienced in FY 2008-09. During the recession, the City chose to eliminate 265 positions through attrition or reduction in workforce. Now that growth has increased workloads for all City departments, some dramatically, FY 2017-18 is the time to add employees necessary to maintain customer satisfaction and service levels.

In the General Fund, the FY 2017-18 Adopted Budget adds the following staff:

- Six and one-half (6.5) new FTE employees to the Police Department, a Sergeant, two (2) Detectives, two (2) Police Officers for park patrol, a support staff member, and a part-time kennel worker, bringing the sworn officers to 236.
- Five (5) new FTE employees to address a growing parks and recreation system that includes the Winterlakes Park, C-24 Canal Park, Mariposa Cane Slough Preserve, McCarty Ranch plus the camping pilot program, (all new since 2009 when staffing was significantly reduced because of the great recession), and enhanced support for the existing park system within the City.
- Two (2) new FTE employees, Code Compliance Specialists, to Neighborhood Services – Code Compliance to address sober homes and vacant lots.
- Two (2) new FTE employees to the Planning Department, a senior planner and a planner, to address the growth in building construction within the City.
- Two (2) new FTE employees in the Legal Department, a staff attorney and a paralegal to reduce the costs of outside legal counsel.
- Establishing a Building Maintenance Department for a better coordinated repair and maintenance program; two (2) new FTE employees, a Director of Building Maintenance and a financial specialist.
- Two (2) new FTE employees in the Information Technology Department to assist with expanding our use of technology.
- Three (3) part-time employees; an accounting clerk in the Finance Department, a human resource clerk in the Human Resource Department, and a customer service specialist in the Civic Center.

For all other funds, the FY 2017-18 Adopted Budget includes the following staffing increases/decreases:

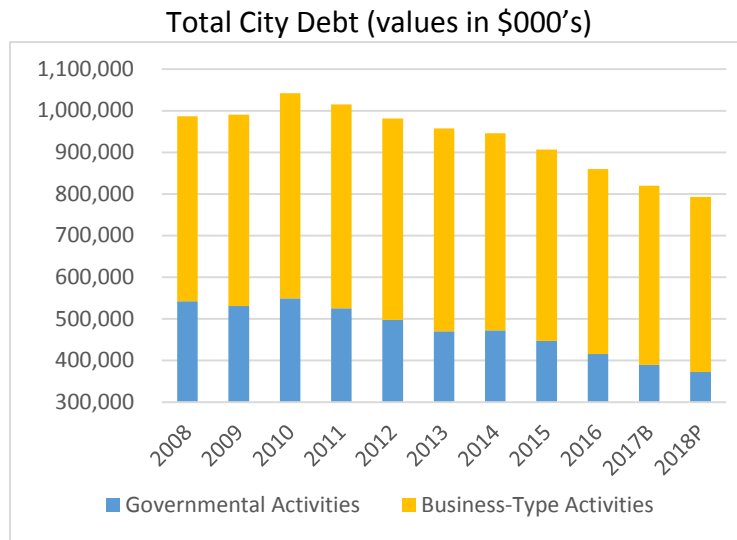
- Four (4) new FTE employees in the Utilities Department to keep pace with the growing demands for services.
- One (1) new FTE employee in the Building Department to take meet service demands.
- Eliminating one part-time (.75) FTE due to the Neighborhood Services' reorganization.
- Eliminating one part-time (.5) FTE in the CRA due to funding deficit.

Increases in costs for employment related expenses such as step increases for police union contract compliance, negotiated cost of living pay increase with all six public service unions, and a like-increase for our non-represented staff have also been included to comply with these contracts. The share of health care costs to our employees have increased from a 16% share of the total cost to a 17% share with the City paying the remainder for FY 2017-18. We are committed to meeting the City Council directed 80% City contribution with 20% employee paid. This will be one of the topics of future negotiation with the unions in two years when the currently adopted contracts expire.

Long-Term Debt Reductions:

As illustrated in the chart, the City’s long-term debt has been reduced as a result of principal payments and refinancing from a high of more than \$1.042 billion debt in FY 2009-10 to a projected \$793 million for the FY 2017-18.

The adopted budget designates nearly \$1.7 million in reserves, over and above the debt service principal payments of \$27.3 million, for the sole use of reducing the outstanding long-term debt when the governmental activities bonds are callable.



Based on the current project budget, we do not believe that we will need to issue any additional debt for the Crosstown Bridge project due to better than anticipated costs for right-of-way acquisition in partnership with the Florida Department of Transportation. This will allow us to focus on debt reduction.

Opportunities:

We are actively marketing the former Vaccine & Gene Therapy Institute (VGTI) building. Selling the VGTI building will relieve the City of \$2 million annually in operations, insurance, and special assessment payments. The City is projected to be receiving sufficient revenues in the residential and public building impact fees to cover the debt payment of The Torrey Pines Institute instead of requiring General Fund support.

As the economy continues to improve and the unemployment rates decline, recruiting and retaining qualified staff will become more difficult. A pay and classification study authorized by City Council during the FY 2016-17 has been completed and implemented. This should help mitigate this risk as the City is offering pay and benefits that are competitive with the market.

Threats:

The state legislature has approved a Homestead Exemption Increase Amendment for the 2018 November election. If passed, it would exempt the assessed valuation of homestead property greater than \$100,000 and up to \$125,000 for all levies except the School Board. This exemption has a good chance of impacting the FY 2019-2020 budget by reducing our ad valorem tax revenue. Early estimates have the potential impact to the General Fund at a \$5 million reduction.

The Municipal Police Officers’ Trust Fund latest actuarial valuation report place the funded level



at 79.51% which leaves an unfunded pension liability of \$21 million. The Leroy Collins Institute at Florida State University has established a grading system for pension plans which has this fund graded at a C, a funding ratio between 70% and 80%. A correction in the stock market could degrade our situation, which currently is reasonably strong.

The Road and Bridge Fund's long range financial plan indicates that it will need assistance from the General Fund to pay for debt service in the future. Debt service payments increased by approximately \$1 million in FY 2017-18 due to the structuring of the payment stream. This debt will be paid in full during FY 2022-23 and will require approximately six years of assistance.

The economy is very cyclical with periods of bull markets followed by bear markets. A bull market refers to a market that is on the rise while a bear market is on the decline. The current bull market is eight years old which is considered by financial experts to be a very long time. We anticipate a market correction at some point during the next several years, a situation that requires fiscal constraint. We will monitor long-range forecasts to enable a plan of response that will minimize impacts on service deliveries.

Conclusions:

We are fortunate to be living in a thriving community. I believe the budget should equip the City for growth now and in the future. This budget provides the resources and tools needed for staff to do the necessary work of the City and make us proud every day. I thank staff involved in creating this financial plan for their hard work and commitment. I am confident we have a conservative, reasonable, and responsible spending plan for the 2017-18 fiscal year to help Port St. Lucie prosper and grow.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Russ Blackburn", with a long, sweeping horizontal line extending to the right.

Russ Blackburn, City Manager



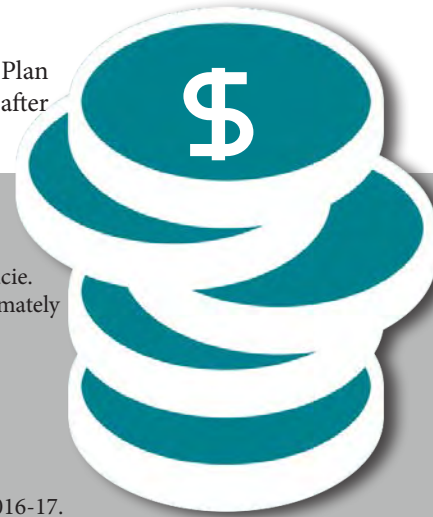
*“A City for All Ages”*

# CITY'S BUDGET IN BRIEF

Transparency. Raising Awareness, One Topic at a Time.



The Fiscal Year 2017-18 Annual Budget allocates resources to support Port St. Lucie's Strategic Plan goals. The City Manager's proposed budget was adopted by the City Council on October 2, 2017, after public hearings on September 25 and October 2.



## A THE BIG PICTURE

## B MILLAGE RATE

## C STORMWATER & WATER AND SEWER

### "IN BRIEF"

Total taxable value increased by 11.06% in Port St. Lucie. Because of this increase, the City will receive approximately \$3.5 million additional property tax revenue.

The adopted budget for FY 2017-18 totals:

**\$509,993,494**

This is an increase of \$27,416,741 or 5.7% from FY 2016-17.

The adopted budget for FY 2017-18 General Fund is \$110,035,551 which is a decrease of \$3,586,498 over FY 2016-17 adopted budget.

This budget maintains current levels of service, infrastructure, equipment, facilities, services and programs.

It addresses maintenance issues that had to be deferred during the recession. This budget commits \$2 million to address deferred maintenance and vehicle replacement, mainly in the Police Department, Civic Center and Parks & Recreation.



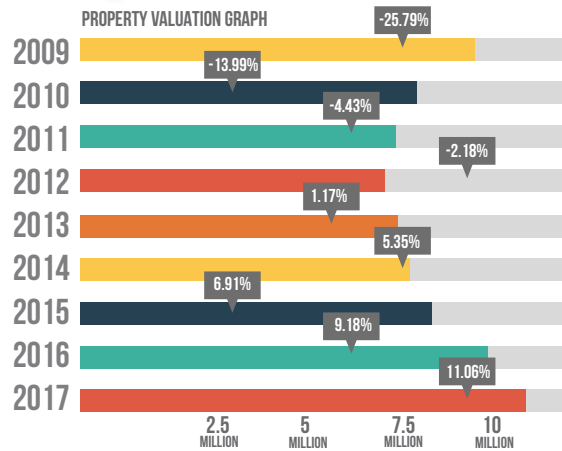
## MILLAGE RATE

The millage rate is the rate of tax per \$1,000 of taxable property value.

The City's adopted Operating Millage decreases by \$.1000 for a total of \$5.1807.

The voter-approved debt service millage for Crosstown Parkway will remain at \$1.2193.

The combined operating and debt services millage rate is proposed at \$6.4000 per \$1,000 of assessed value; a decrease of \$.1000 or 1.54%.



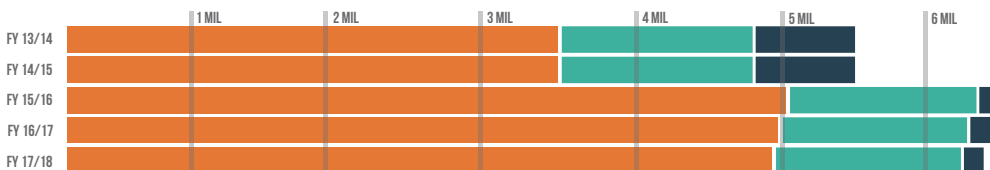
## STORMWATER

Stormwater User Fees are increasing by \$5.00 for a total of \$163.00 for a residential lot and \$122.25 for an undeveloped lot. The increase will help focus on deferred maintenance projects, replace failed culverts under the roadways, replace large equipment and perform Water Quality Projects.

Water and Sewer rates increased by 1.5%, an increase of \$1.31 per month for the average residential customer.

CITY OF PORT ST. LUCIE MILLAGE RATES

GENERAL OPERATING CROSSTOWN ROAD PROGRAM



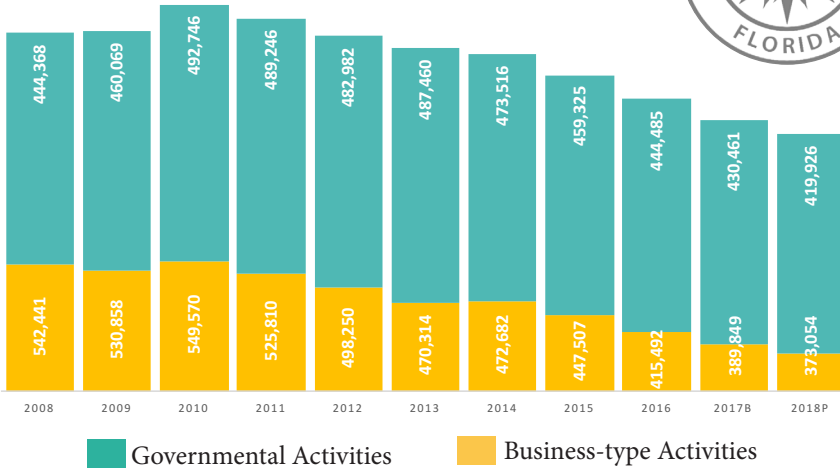
## D DEBT

## E STAFFING

## F CIP

# CITY'S BUDGET IN BRIEF

Transparency. Raising Awareness, One Topic at a Time.



## DEBT REDUCTION



The adopted budget sets aside \$1.7 million as reserves for debt reduction, \$0.2 mill for matching grant opportunities and maintains emergency reserves in all operating funds.

The City's long-term debt has been reduced as a result of principal payments and refinancing when appropriate. Debt has gone from a high of \$1.042 billion in FY 2009-10 to a projected \$793 million for the FY 2017-18 Budget.

## STAFFING

A total of 1,077.19 full-time equivalents (FTEs) are funded with this adopted budget, which is a net increase of 26.75 FTE's.

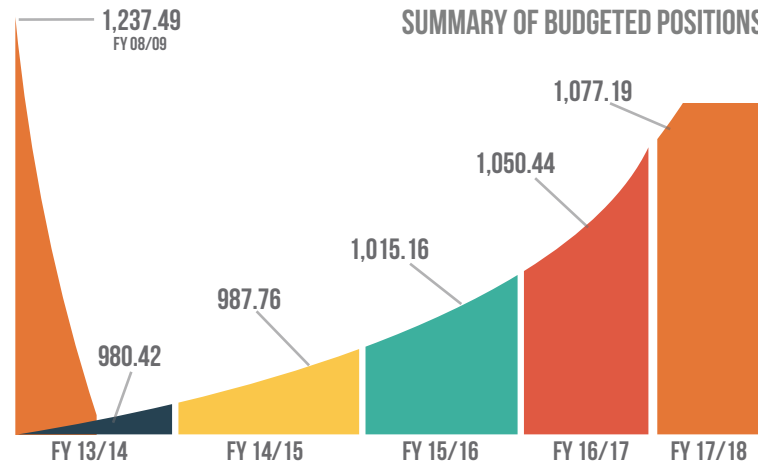


**26.75**

Net new positions are requested in the proposed budget.

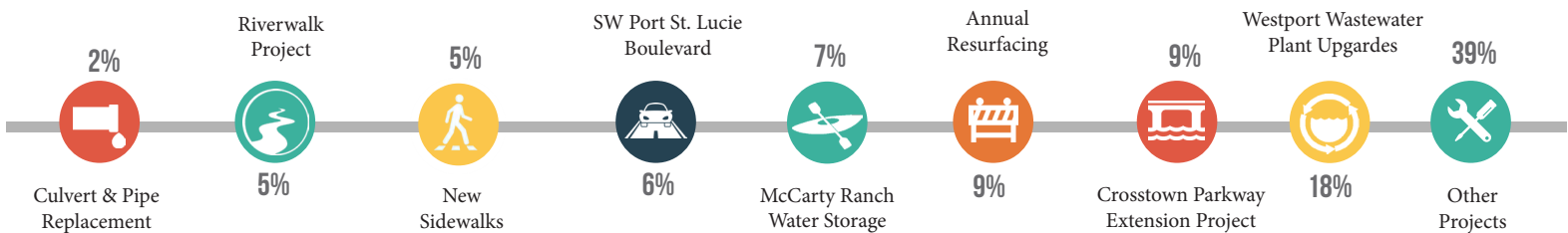
Positions include: 6.5 Police; 5 Parks; 2 Code; 2 Planning; 2 Legal; 2 Bldg. Maint.; 2 I.T.; 3 PT converted to FTE in H.R., Civic Ctr., Finance; 4 Utility Systems; 1 Bldg.; 1.25 eliminated from Neighborhood Services and Community Redevelopment Agency.

## SUMMARY OF BUDGETED POSITIONS



In FY 2017-18, the five-year Capital Improvement plan was developed based on the Council Strategic Plan. Projects planned over the five-year period are projected to cost \$131.6 million and include:

## CAPITAL IMPROVEMENT PLAN

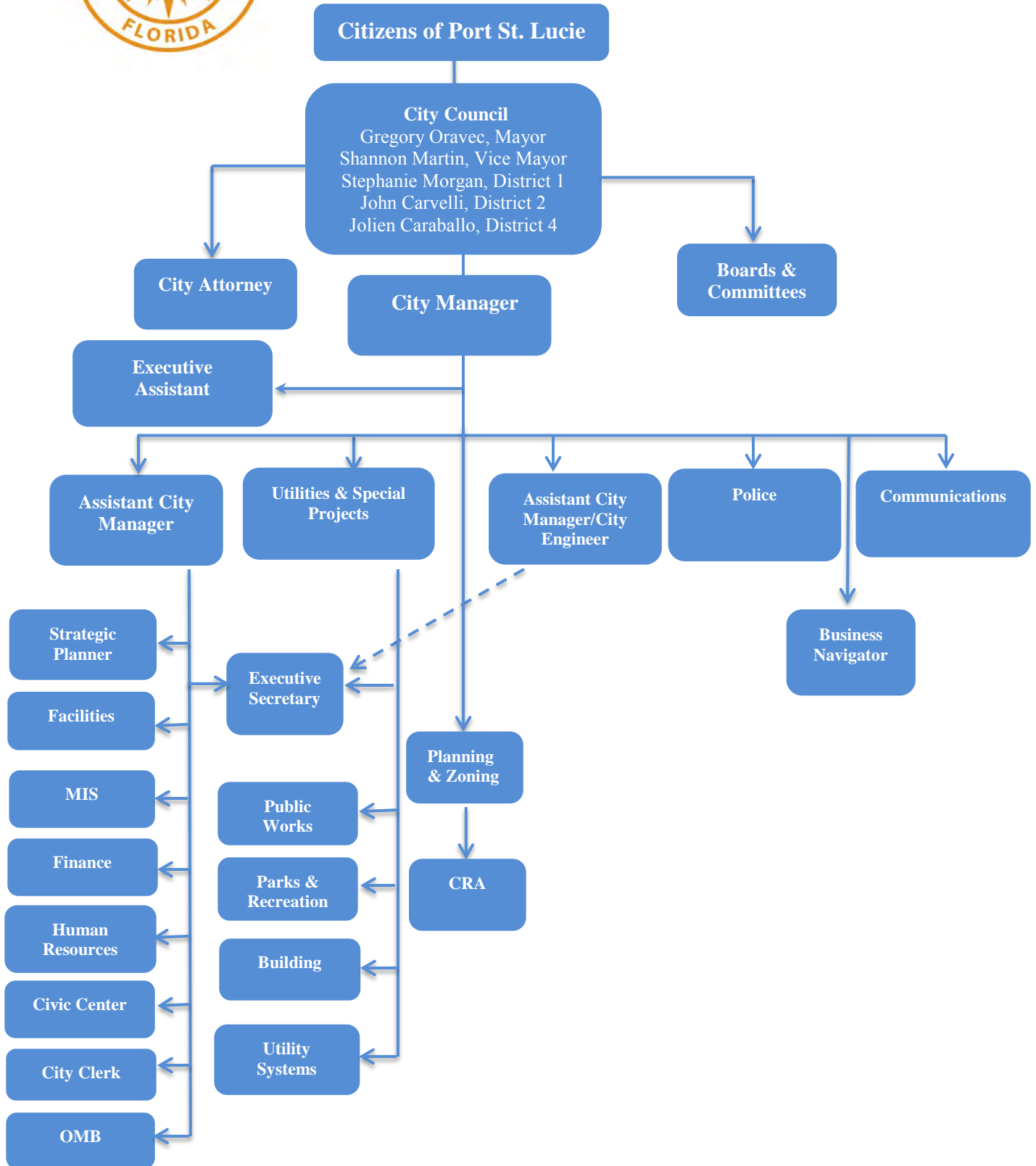




The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Port St. Lucie, Florida for its annual budget for the fiscal year beginning October 1, 2016. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as

a policy document, as an operations guide, as a financial plan, and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we will be submitting it to GFOA to determine its eligibility for another award.



## City of Port St. Lucie Fund Structure and Description

A fund is a grouping of related accounts used to maintain control over resources that have been segregated for specific activities or objectives. The City of Port St. Lucie uses the following governmental funds:

The **General Fund** is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund. Revenue for the general fund is generated by taxes such as property, electric utility, state sales tax and communication services. Other major funding sources include state revenue sharing and electric franchise.

The **Road and Bridge Fund** is to account for specific revenues such as gasoline tax and state shared revenues and expenditures associated with the maintenance and repair of the City's roads and bridges

**Special Revenue Funds** are used to account for the proceeds of specific revenue sources that are restricted to expenditures for specific purposes.

Examples of the City's **Special Revenue Funds**:

The **Building Department Fund** is to account for the revenues and expenditures associated with the protective inspections provided by the building department.

The **Community Development Block Grant (CDBG) Entitlement Fund** is to account for the revenues and expenditures of the Federal Community Block Grant Funds which are used for the purpose of financing services and

improvements beneficial to the moderate-to-low income earners of the community.

The **Special Assessment Collection Funds** are to account for the revenues and expenditures associated with the City's program of assessing benefiting properties for the cost of financing water and sewer extensions and improvements in Utility Service Areas.

**Proprietary (Enterprise Fund)** are used to account for operations; (a) that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be finance or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenue earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

The City of Port St. Lucie uses the following **Proprietary Funds**:

The **Stormwater Utility Enterprise Fund** is to account for the operations of a program designed to maintain, replace and expand the City's stormwater related infrastructure.

The **Utility System Funds** to account for the operations of a water and wastewater distribution system.

The **Saints Golf Course Fund** is used to account for the operations of the golf course.

The ***Capital Projects Fund*** is used to account for financial resources related to the acquisition or construction of major capital facilities. A capital project is generally non-recurring in nature. It may include the purchase of land, site development, engineering and design fees, construction, and equipment. Capital projects produce assets with useful lives longer than one year. Revenue sources for capital projects can include the issue of bonds (long-term debt), general fund dollars, federal or state grants, developer Impact Fees, and, to a lesser degree, contributions from other funds and donations from other sources.

The City of Port St. Lucie uses the following ***Capital Projects Funds***:

The ***General Capital Improvement Fund*** is used to account for the revenues and expenditures associated with general major capital improvements and acquisitions. The funding resources include grants and inter-fund transfers from other funds.

The ***Road and Bridge Capital Improvement Fund*** is used to account for the revenues and expenditures associated with major road and culvert improvements, including the annual street resurfacing program. The funding resources include general tax revenues, interest income, bond proceeds, and transfers from other funds.

The ***Parks Capital Improvement Fund*** is used to account for specific revenues and expenditures associated with the acquisition of parks and construction of major capital parks improvements.

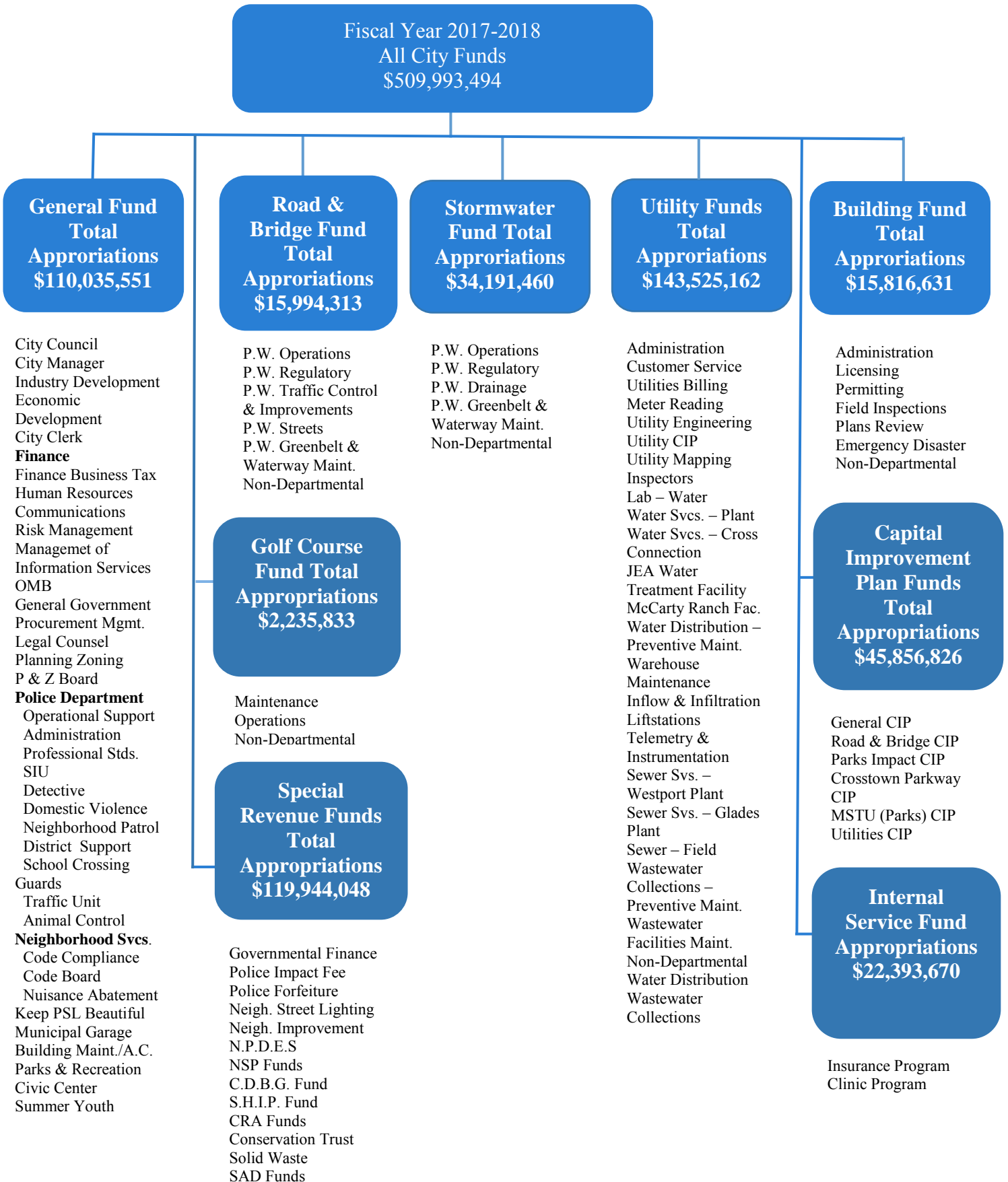
The ***Parks MSTU Capital Fund*** is used to account for a period of 20 years from 1/1/03, to account for revenues received from the 12/10/02 Interlocal Agreement between the City of Port St. Lucie and St. Lucie County

and expenditures associated with the park capital projects based upon a five-year capital plan as approved by City Council.

The ***Crosstown Parkway Capital Fund*** is used to account for the revenues and expenditures associated with the acquisition of land and construction of the bridge over the St. Lucie River.



## FUND STRUCTURE OVERVIEW



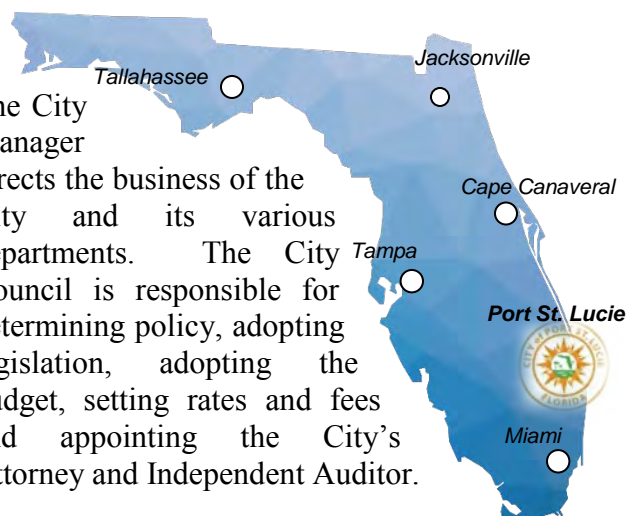
## History

The City of Port St. Lucie was incorporated in 1961 by the original developer, General Development Corporation, who was responsible for starting several communities throughout the state. Prior to the Incorporation of the City of Port St. Lucie, the earliest known settlers of the area were the Ais Indians. Evidence of their presence at Spruce Bluff is still visible and is called the “Spruce Bluff Mound”. The mound is 18 feet tall and 190 feet in diameter and dates back between 100 and 300 B.C. This mound was investigated and recorded in 1978, by the state of Florida. Spruce Bluff’s (now called Port St. Lucie), original non-Indian settlement started in the 1890’s. Spruce Bluff was settled by a widower John Enos Fultz. Mr. Fultz petitioned for a Post Office and the name Spruce Bluff was adopted. Mail was carried by a twenty foot schooner-rigged boat and sawmills were operated to clear the pine and cypress from the land. Settlers planted pineapples and citrus, but by 1894 a severe freeze discouraged the early settlers and they left. All that remains of this community is a small stone obelisk on Lookout Boulevard with some broken gravestones. The monument is inscribed “Spruce Bluff Early Pioneer Settlement 1892.” On the north and south faces are the names or descriptions of the seven that are buried there. Spruce Bluff is now a recreation area comprised of 97 acres and is owned and managed by St. Lucie County.

## City Government

The City of Port St. Lucie was created under the Laws of Florida Act 61-2721 and has operated under a council/city manager form of government since 1976. The City Council appoints the City Manager who is the chief administrative officer of the City responsible to the City Council and charged with the enforcement of all ordinances, resolutions and policies adopted by the City Council.

The City Manager directs the business of the City and its various departments. The City Council is responsible for determining policy, adopting legislation, adopting the budget, setting rates and fees and appointing the City’s Attorney and Independent Auditor.



The City provides a range of municipal services including police protection, code inspection and compliance, planning and zoning, community and economic development, construction and maintenance of transportation facilities, recreational and cultural activities, emergency preparedness management, water and wastewater utilities, stormwater management and general administrative support. Independent taxing agencies provide fire protection and education services.

## General

Located 50 miles north of the City of West Palm Beach along the East Coast of Florida in the center of a three-county area known as the Treasure Coast for its history of Spanish treasure ships that sunk along our coast during early settlement of the new world. Port St. Lucie is part of St. Lucie County with Ft. Pierce serving as the county seat. The city is bordered on the east by the Indian River and split in half by the North Fork of the St. Lucie River. The boating residents of the City can access the Atlantic Ocean using the St. Lucie River via Stuart to the St. Lucie inlet. With its Tropical South Florida environment, Port St. Lucie’s average annual temperatures range from a high of 83.33 to a low of 65.17. Normal annual rainfall is 56.05 inches.

Sources: Finance Department CAFR.

The New Pioneers Historical Society

Economic Development Council of St. Lucie County (<http://www.youredc.com>)

Month	Monthly Average	Monthly Average	Rainfall (Inches)
	Low	High	
Jan.	54°	74°	2.56
Feb.	55°	76°	2.22
March	59°	79°	3.17
April	63°	83°	2.83
May	68°	87°	3.78
June	73°	89°	7.68
July	74°	91°	7.2
Aug.	74°	91°	8.54
Sept.	74°	89°	8.03
Oct.	69°	85°	4.88
Nov.	62°	80°	2.72
Dec.	57°	76°	2.44
<b>Average</b>	<b>65.17°</b>	<b>83.33°</b>	<b>56.05</b>

With one hundred and twenty square miles and a current population of 182,091 thousand estimated as of October 1, 2017, only 74.2% of our single-family lots are developed. The City has tremendous future growth potential, which is reflected by its early growth pattern. Its 1970 population was only 330 residents. Today, Port St. Lucie is the largest city along the Treasure Coast. The City was primarily a residential community but is now increasing the number of commercial sites to support its citizens' needs. Although originally designed as a retirement community, today Port St. Lucie's average age is 41.94 as the City has become known for affordable homes.

Recreational opportunities are various due to the climate and location. In addition to boating on the St. Lucie River, beaches are only a short drive away. The City's extensive number of Parks and Recreation programs offers numerous sporting opportunities for all age groups.

**Quality of Life:**

*Recreation, Golf Courses and Points of Interest:*

- ✓ Seven Golf Courses within the City

Sources: Finance Department CAFR.  
 The New Pioneers Historical Society  
 Economic Development Council of St. Lucie County (<http://www.youredc.com>)




- The Saints (Municipal Golf Course)



- The Sinners at Club Med
- Santa Lucia River Club
- Tesoro Country Club
- St. James Country Club
- Spanish Lakes Golf Village
- St. Lucie Trail

- ✓ New York Mets Spring Training Facility (Tradition Field)
- ✓ Port St. Lucie Mets (Single A) participates in the Florida State League
- ✓ 40 Unique Parks and Recreational Facilities



Port St. Lucie is served by three major north-south highways:  Interstate 95, the  Florida Turnpike and  U.S. Highway 1. The Ft. Pierce inlet, 20 miles to the North, serves the local commercial markets such as the transportation of citrus grown in the unincorporated areas of the county. The nearby cities of Stuart and Ft. Pierce each have a small general aviation airport while Melbourne and West Palm Beach are the nearest airports offering scheduled commercial flights. The public school system is countywide and is governed by the School Board consisting of five members each elected for a four-year term.

St. Lucie County School District has six high schools (grades 9-12), twelve schools that combine grades K-8, and seventeen elementary schools, five middle (grades 6-8) schools, four alternative education schools and over 40,000 students, with each school accredited by the Southern Association of Colleges and Schools. The public school system allows parents to select a school of their choice from a number of schools in residential choice zones. The City also has six Charter Schools; Palm Pointe Educational Research School at Tradition, Somerset Academy of St. Lucie K-8, Somerset College Preparatory, Renaissance Charter K-8 of St. Lucie, Renaissance Charter School at Tradition and College Preparatory Academy of the Treasure Coast. Indian River State College, Med Vance and Keiser Career College have facilities located within Port St. Lucie providing excellent higher education opportunities.



The City has a cemetery, Rolling Oaks, which is privately owned.

The City's construction activity has increased to an estimated 1,412 building permits in fiscal year 2016-17 from a low of 172 permits in 2011-12. The housing demand was 1,356 single-family residential, 44 duplexes, 3 triplexes and 9 unit townhomes for fiscal year 2016-17. Additionally, the City's economy is stimulated by the demand for construction of office, retail, commercial and institutional space along with construction of roads, bridges, sidewalks, utilities and recreational facilities. The services sector is also a major influence on the local economy providing jobs in support of retail trade, health, food services and education.

### Principal Employers in St. Lucie County

2016 Principal Employers in St Lucie County	
	# of Employees
St. Lucie County School Board	5,416
Indian River State College	2,400*
Wal-Mart Retail & Distribution	2,253
Lawnwood/HCA Medical	2,189
St. Lucie County	1,624
Publix	1,466
City of Port St. Lucie	1,015
Convey Health Solutions	950
Liberty Healthcare Group, Inc.	920
Martin Health System	850

\*Indian River State College\*=2,400 employees include 797 FT and 1,603 Pt.

As part of its long term economic development strategy, the City is engaged in diversifying and expanding its employment base. The City has had several early successes thanks to its partnerships with the State, SLC, the private sector and others, most notably the biotechnology cluster developing at the Tradition Center for Innovation (TCI). TCI features Torrey Pines and Tradition Hospital and more.

After the down turn in the housing market, the City continues to look at other industry to stimulate the City's economy. In FY 16-17 the City hired a Business Navigator to oversee Economic Development in the City.

Some of the past projects in FY 16-17 include expansion of three floors at the Tradition Medical Center, Somerset College Preparatory Academy, Keiser University, Medical Office Buildings expansions, Culver's Restaurant, Recovery Sports Grill, Panda Express, Aldi Food Store (discounted grocery store), several model homes, convenience stores and fuel stations.

Some of the future projects that are underway are United Refrigeration, Duffy's, and Heartland Dental.

Sources: Finance Department CAFR.  
 The New Pioneers Historical Society  
 Economic Development Council of St. Lucie County (<http://www.youredc.com>)



# THE CITY OF PORT ST. LUCIE'S STRATEGIC PLAN BRIEF



## MISSION

is to provide **Exceptional Municipal Services**

that are **Responsive to our Community**

while **Planning for Smart and Balanced Growth**

that is managed in a **Financially Responsible Manner**



## VISION

Port St. Lucie has **Great Neighborhoods**;

excellent **Educational Opportunities** for lifelong learning;

a **Diverse Local Economy and Employment** options;

**Convenient Transportation**;

**unique Natural Resources** including the **St. Lucie River**;

and **Leisure Opportunities** for an **Active Lifestyle**.

**"Port St. Lucie is a Safe, Beautiful, and Prosperous City for All People  
–Your Hometown."**



## GOALS

- Safe, Clean and Beautiful
- Vibrant Neighborhoods
- Quality Education for All Residents
- Diverse Economy and Employment Opportunities
- High Quality Infrastructure and Facilities
- Culture, Nature and Fun Activities
- High Performing City Government Organization

# THE CITY OF PORT ST. LUCIE'S GOALS & PRIORITY OBJECTIVES



## Safe, Clean and Beautiful

Be the safest large City in Florida – proactive (annual achievement).

Keep Port St. Lucie Beautiful and Clean – An ongoing litter campaign and outreach for the entire city.

Create and implement plans for landscaping roadways, public properties.



## Vibrant Neighborhoods

Continued implementation of the City's Neighborhood Planning Program by working with each of the City's neighborhoods to implement capital improvements, programs, and/or other initiatives to meet residents' needs and maintain the City's high quality of life.

Based upon input received from residents via the City's Neighborhood Planning Program, staff will be completing a series of new and exciting neighborhood improvement projects and amenities.



## Quality Education for All Residents

Establish effective partnerships throughout the education community to achieve academic excellence as an A-rated school district.

Enable a sustainable trades and technical workforce through career technical campus/center.



## Diverse Economy and Employment Opportunities

To facilitate the buildout of the Southern Grove Special Assessment District. Focus on re-occupancy of VGTI building as a key asset.

To make City Center the mixed use cornerstone of eastern Port St. Lucie.

Encourage continued retail development in our city.



## High Quality Infrastructure and Facilities

Develop, fund and implement a Sidewalk Master Plan.

Complete the Crosstown Parkway Extension Project.

Develop, fund and implement a Citywide Repaving Plan.

Fund, design and construct the widening of Port St. Lucie Boulevard South.



## Culture, Nature and Fun Activities

Fund and implement Riverwalk Plan.

Develop a 10-year Parks & Recreation Master Plan:

- Implement a plan for Torino or Winter Lakes Park;
- Design and construct the SW Neighborhood Park;
- Develop plans and fund a Skate/BMX Extreme Park;
- Develop a Master Plan for McCarty Ranch Preserve, expand camping.



## High Performing City Government Organization

Seek opportunities to expedite the reduction of the City's debt balance.

Using the City's Budget process, efforts shall be made to reduce the millage rate.

## Integration of the Strategic Plan and the Budget

The City Council has long utilized comprehensive strategic planning to stay focused on what is most important to our citizens and City. The Port St. Lucie City Council initially created a formal Vision and Strategic Plan through a series of meetings and workshops in 2013, setting expectations and goals for what the community will be like in 15 years. The Plan also listed the actions needed to ensure the Council's shared vision becomes a reality and the mission of the city government.

In 2016-17 the City Council and City Manager identified a need to take a fresh look at the Strategic Plan considering the new leadership of the City Council and changes in the Executive Team. In addition to updating the Strategic Plan, the City Manager launched a new internal program to support implementation and measurement of the strategic plan, which will continue to grow and evolve over the coming year and will include further development of department level business/strategic plans.

The City's planning documents, as well as the annual budget, are designed to identify the community's desired direction and the steps necessary to execute that vision for the future. The following page illustrates the roles and relationships of the plan. The Comprehensive Plan is a long-term shared community vision for the future that informs the mid-range Strategic Plan. The Strategic Plan establishes priorities for the city over the next one to five years. The Long-Term Financial Plan shows the long-term financial challenges facing the city and helps the council to realistically balance limited resources when executing the Strategic Plan. The annual budget and business plans put the Strategic Plan into action. Each planning document is aligned with the community's vision, the organization's mission, the financial realities facing the City and operational priorities.

## Strategic Planning Process

In the second quarter of each fiscal year the City Council meets for their semi-annual council retreat. This informal two-day retreat focuses on achieving short-term and long-term goals and prepares for updates to the City's strategic plan. In February 2017, the City Council held a strategic plan retreat and developed an updated mission and vision statement as well as seven key strategic goals, 18 objectives and 105 actions. Staff team leaders were assigned to execute each key objective. The City Manager also worked with staff to develop an organizational vision and values.

### **ORGANIZATIONAL VISION**

Port St. Lucie is recognized nationally as a leader providing superior services through a diverse, empowered, and visionary city team.

### **VALUES**

**ETHICS:** We value ethics, integrity, and honesty as moral principles that are the foundation of public trust and confidence.

**STEWARDSHIP:** As stewards of the community, we strive to nurture our organization; maintain and enhance the natural and built environment; and, commit to responsible actions that sustain both present and future generations.

**DIVERSITY:** We embrace diversity, promote inclusion, and respect the unique qualities of our city team and of our community.

**ACCOUNTABILITY:** We value accountability, we also believe that transparency and fiscal responsibility are essential for citizen confidence in our local government.

**CUSTOMER SERVICE:** We are committed to providing superior customer service to our community and organization.

**TEAMWORK:** We are committed to working together as a team by respecting and supporting each other, and are dedicated to achieving our common goals.

In FY16-17 the City Manager initiated quarterly updates on the progress of the strategic plan to provide enhanced communication to the City Council and opportunities for the Council to provide continued feedback on the plan's implementation. The Council also meets in July to review the preliminary budget. The Council makes decisions during this review to increase or decrease fees or costs in various programs if needed. They also set the date for the two budget hearings held in September of each year. One of the most important decisions Council will make is setting the millage rate. Annually, each department updates performance measurements that directly support the successful achievement of the City Council's overall strategic goals and objectives. Departments also report indicators related to their workload, demand, efficiency and effectiveness. *Workload* - Measures the quantity of activity for department (such as number of calls responded to or number of sealed bids). *Demand* – Measures the amount of service

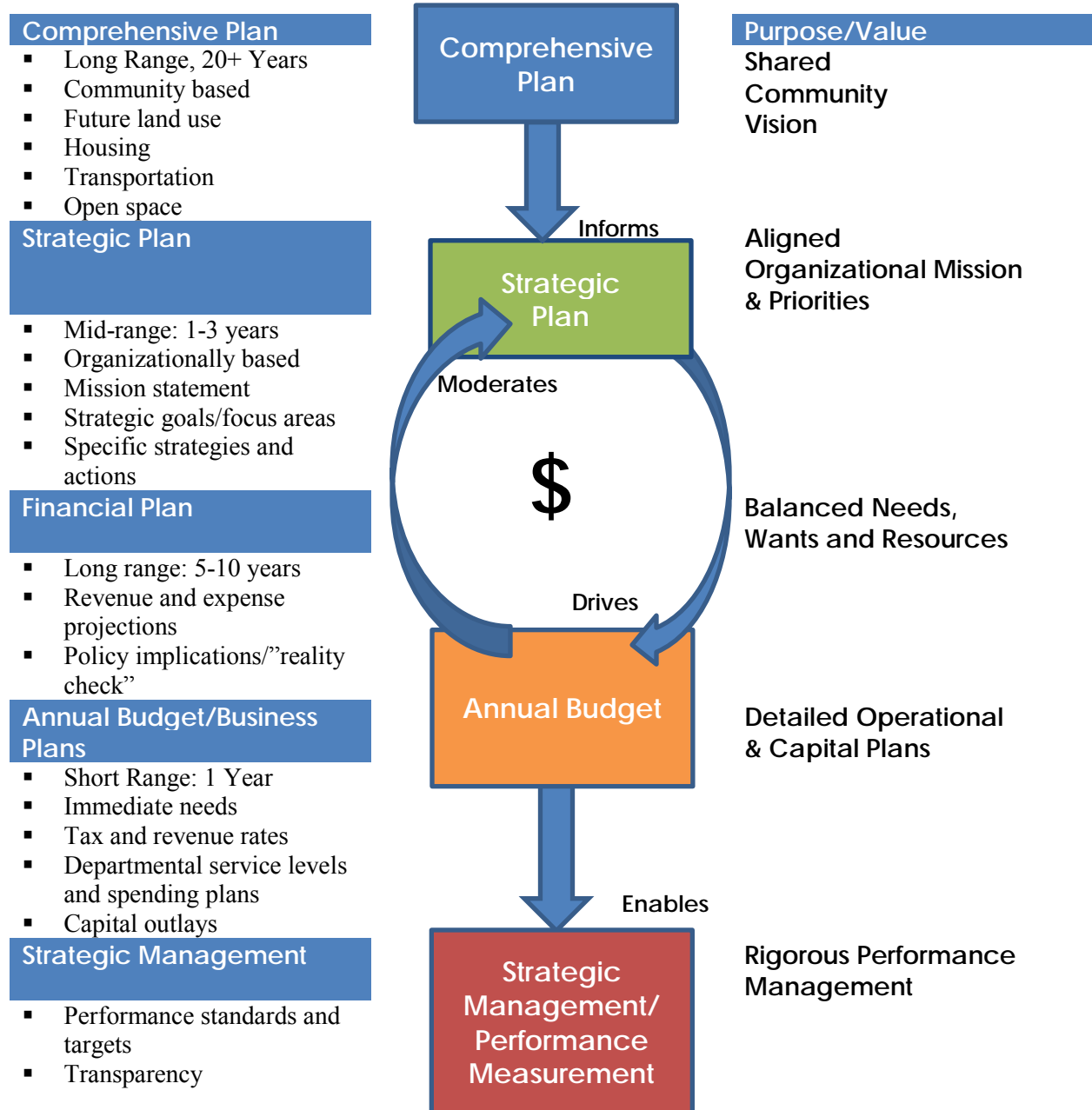
opportunities (such as the total number of calls). *Efficiency* – Measures the relationship between output and service cost (such as the average cost). *Effectiveness* – Measures the impact of an activity (Improve overall satisfaction with the quality of service).

Departments shall establish performance measures/indicators for each department or program within their department to monitor and project department performance. These measures must be linked to the overall objectives of City Council and the department objectives they support.

The performance measures are listed after each department's organizational chart in fund and department order. In addition, the connection between the department's key initiatives and the City Council's key strategic plan goals, objectives and actions are outlined



**Planning Model**



City of Port St. Lucie 2016-2017 Strategic Plan Goals	Objectives and Actions
<p><b>Goal 1. Safe, Clean and Beautiful</b></p>	<p><b>Objective 1.1: Be the Safest Large City in Florida</b> – Proactive crime reduction and quality of life enhancement through best practices achieved on an annual basis. Key actions:</p> <ul style="list-style-type: none"> <li>▪ Maintain Low Crime Rate - continue to be the safest large city in Florida and provide for an enhanced quality of life for our citizens.</li> <li>▪ 1.1.2 Improve Traffic Safety</li> <li>▪ 1.1.3 Actively Manage Growth</li> </ul> <p><b>Objective 1.2.1 Keep Port St. Lucie Beautiful (KPSLB) and Clean</b> - An ongoing litter campaign and outreach for the entire city, driven by active community involvement. Key actions:</p> <ul style="list-style-type: none"> <li>▪ 1.2.1 - Maintain Existing KPSLB Programs</li> <li>▪ 1.2.2 - Enhance Education Component</li> <li>▪ 1.2.3 - Increase Public - Private Partnerships</li> <li>▪ 1.2.4 - Pursue Grant Funding</li> <li>▪ 1.2.5 - Expand Events</li> </ul> <p><b>Objective 1.3: Create and Implement plans for landscaping beautification of roadways, public parks, properties and gateways into the city, including I-95, Florida's Turnpike and FPL sub-station.</b> Key actions:</p> <ul style="list-style-type: none"> <li>▪ 1.3.1 Complete Current Beautification Projects</li> <li>▪ 1.3.2 City policy requiring that a beautification component be included on all city projects</li> <li>▪ 1.3.3 Assess, Identify &amp; Prioritize Needs and Craft Project List</li> <li>▪ 1.3.4 Institute Landscaping Improvement Team (LIT)</li> </ul>
<p><b>Goal 2. Vibrant Neighborhoods</b></p>	<p><b>Objective 2.1 Continued implementation of the City's Neighborhood Planning Program</b> by working with each of the City's neighborhoods to implement capital improvements, programs, and/or other initiatives to meet residents' needs and maintain the City's high quality of life. Key actions:</p> <ul style="list-style-type: none"> <li>▪ 2.1.1 Kick start Neighborhood Improvement &amp; Community Engagement (NICE) program</li> <li>▪ 2.1.2 Program Development - NICE Guidelines</li> <li>▪ 2.1.3 Long-Term Neighborhood Priority Improvements</li> <li>▪ 2.1.4 Neighborhood Capital Improvements</li> </ul> <p><b>OBJECTIVE 2.2: Based upon input received from residents via the City's Neighborhood Planning Program, staff will be completing a series of new and exciting neighborhood improvement projects and amenities.</b></p> <ul style="list-style-type: none"> <li>▪ 2.2.1 Fitness Zones</li> <li>▪ 2.2.2 Utility Box Beautification</li> <li>▪ 2.2.3 Decorative Sign Poles</li> <li>▪ 2.2.4 Street Trees</li> <li>▪ 2.2.5 Lift Station Beautification</li> <li>▪ 2.2.6 Sagamore Terrace and Airoso Boulevard Beautification</li> <li>▪ 2.2.7 Bicycle racks, benches, waste, pet waste and recycling receptacles</li> <li>▪ 2.2.8 Floresta Drive and Port St. Lucie Boulevard Beautification</li> <li>▪ 2.2.9 Special event banner signs</li> <li>▪ 2.2.10 Oakridge sidewalk</li> <li>▪ 2.2.11 Neighborhood entry signs</li> <li>▪ 2.2.12 Crosstown Parkway public parking area #1</li> <li>▪ 2.2.13 Crosstown Parkway water fountains –</li> <li>▪ 2.2.14 Church volunteer program –</li> <li>▪ 2.2.15 Prepare a 10 yr Master Plan of Neighborhood Planning Area Projects.</li> </ul>

City of Port St. Lucie 2016-2017 Strategic Plan Goals	Objectives and Actions
<p><b>Goal 3. Quality Education for All Residents</b></p>	<p><b>Objective 3.1 Support St. Lucie County Schools by establishment of effective partnerships throughout the education community to achieve academic excellence as an "A" rated school district, with all "A" and "B" rated schools in our City.</b></p> <p>Key actions:</p> <ul style="list-style-type: none"> <li>▪ 3.1.1 - Conduct a comprehensive analysis of all current and developing Interlocal Agreements, joint use agreements, and legislative collaborations with the St. Lucie County School District (SLCSD) and identify areas for improvement and expansion.</li> <li>▪ 3.1.2 - Approve a staff-level requirement to engage SLCSD peers in annual review (or as required) of all contracts and agreements to maintain engagement, solidarity, and reciprocity.</li> <li>▪ 3.1.3 - Explore cross-jurisdictional opportunities to facilitate and support education-related programs through review of existing government, not-for-profit, private sector, non-secular organizations, advisory boards, committees, etc. committed to the advancement of education-specific or related programming.</li> <li>▪ 3.1.4 Host Career Technical Education (CTE) events to enable the greater PSL Community, with a focus on Middle School through Ninth grade-aged students, to become familiar/aware of program offerings. These events will be held at the PSL Community Center or other appropriate venue, and will include food, music and other entertainment.</li> <li>▪ 3.1.5 - Challenge all City of PSL departments to be engaged in cooperative agreements with SLCSD with opportunities to assist, promote, and/or engage the public in the advancement of education excellence and opportunities for volunteerism and participation for student success.</li> <li>▪ 3.1.6 - Engage City of PSL MIS resources and others in a cooperative venture with SLCSD to investigate the potential of Internet (Wi-Fi) provision to underserved populations.</li> </ul> <p><b>Objective 3.2 Enable a sustainable trades and technical workforce through a career technical campus/center serving secondary-level students while offering post-graduation opportunities.</b></p> <ul style="list-style-type: none"> <li>▪ 3.2.1 - Canvas all Treasure Coast technical education service providers to determine what curricula offerings exist, plans for reduction/expansion of offerings and student capacity.</li> <li>▪ 3.2.2 - Survey all relevant associations, councils, societies, trades and technical organizations to determine "greatest need" concerns to provide focus for future employee development.</li> <li>▪ 3.2.3 - Establish a roundtable of post-secondary CTE providers to assess what partnership opportunities may be considered to assure successful enrollment of graduating students bypassing fulltime workforce placement for post-secondary matriculation.</li> <li>▪ 3.2.4 - Using the roundtable created in 3.2.3., confirm all provider intentions for independent pre- and secondary program establishment to determine City of PSL Career Technical Campus planning direction.</li> </ul>

City of Port St. Lucie 2016-2017 Strategic Plan Goals	Objectives and Actions
<p><b>Goal 4: Diverse Economy and Employment Opportunities</b></p>	<p><b>Objective 4.1 To facilitate the buildout of the Southern Grove Special Assessment District as an employment center for bio-science, health care and other job creating commercial enterprises. Focus on re-occupancy of the VGTI building as a key asset for the location of a high wage bio-science/commercial enterprise.</b></p> <p>Key Actions:</p> <ul style="list-style-type: none"> <li>▪ 4.1.1 - Revised Receiver Hearing</li> <li>▪ 4.1.2 - Staff finalizes the City Management Plan &amp; Budget</li> <li>▪ 4.1.3 - City accepts ownership &amp; management</li> <li>▪ 4.1.4 - Select a new receiver to take over from Court approved Receiver</li> <li>▪ 4.1.5 - Appeal of 2016 real property taxes</li> <li>▪ 4.1.6 - Evaluate and implement a plan to classify VGTI as a tax exempt facility</li> <li>▪ 4.1.7 - Devise a strategy and methodology to determine value of Intellectual Property</li> <li>▪ 4.1.8 - Solicitation of interest and qualifications to provide contingent legal services for recovery of damages</li> <li>▪ 4.1.9 - Marketing strategy for Intellectual Property</li> <li>▪ 4.1.10 - City begins marketing Intellectual Property process</li> <li>▪ 4.1.11 - Evaluate viable offers to purchase VGTI and provide any viable offers to the City Council</li> <li>▪ 4.1.12 - Negotiate purchase and sale agreement</li> <li>▪ 4.1.13 - Action for recovery of damages from VGTI closure</li> <li>▪ 4.1.14 - Partner with the Southern Grove CDD to advance development concepts to promote thriving economic development nodes in the Southern Grove Special Assessment District</li> </ul> <p><b>Objective 4.2 To make City Center the mixed-use cornerstone of eastern Port St. Lucie by partnering with the Receiver to place the private-owned parcels back on the real estate market as viable, taxpayer owned parcels and businesses.</b></p> <p>Key Actions:</p> <ul style="list-style-type: none"> <li>▪ 4.2.1 - Actively provide assistance to the Receiver as the Receiver markets properties to the private sector.</li> <li>▪ 4.2.2 - If the Receiver is unsuccessful in selling properties, work with the Receiver to develop a mutually agreeable liquidation plan.</li> </ul> <p><b>Objective 4.3 Encourage continued retail development in our city by preparation of a Targeted Retail and Restaurant Analysis to identify demographics required to recruit desirable enterprises.</b></p> <p>Key Actions:</p> <p>4.3.1 Preparation of a Targeted Retail and Restaurant Study -</p>

2016-2017 Strategic Plan Goals	Objectives and Actions
<p><b>Goal 5: High Quality Infrastructure and Facilities</b></p>	<p><b>Objective 5.1 Develop, fund and implement a Sidewalk Master Plan that promotes connectivity between neighborhoods, schools and businesses in our community, providing a continuous network of sidewalks and multi-use pathways that permit pedestrians and bicyclists to have safe and efficient mobility.</b></p> <p>Key Actions:</p> <ul style="list-style-type: none"> <li>▪ 5.1.1 Prioritization Matrix - Create a prioritization matrix for evaluating potential sidewalk projects and present to City Council at the Summer Retreat.</li> <li>▪ 5.1.2 Identify and Rate Potential Sidewalk Projects in City - Identify and rate potential sidewalk projects using the prioritization matrix and present to City Council at the Summer Retreat.</li> <li>▪ 5.1.3 Phase V Priority List - City Council to approve the Phase V Sidewalk Priority List consisting of the top ranked sidewalk projects as part of the Master Plan.</li> </ul> <p><b>Objective 5.2 Complete the Crosstown Parkway Extension Project,</b> providing for a third east-west multi-modal transportation corridor across the river, connecting Interstate 95 to U.S. Highway 1, and providing for an additional evacuation route in emergencies.</p> <p>Key Actions:</p> <ul style="list-style-type: none"> <li>▪ 5.2.1 United States Army Corps of Engineers (USACE) Permitting &amp; Issuance</li> <li>▪ 5.2.2 United States Coast Guard (USCG) Permitting &amp; Issuance</li> <li>▪ 5.2.3 Project Construction</li> <li>▪ 5.2.4 Bridge Work Element</li> <li>▪ 5.2.5 Ground Breaking</li> <li>▪ 5.2.6 Ribbon Cutting</li> <li>▪ 5.2.7 Project Close Out</li> </ul> <p><b>Objective 5.3 Develop, fund and implement a Citywide Repaving Plan</b> designed to improve the quality of Port St. Lucie streets in a fiscally responsible manner with consideration for both short and long-term needs.</p> <p>Key Actions:</p> <ul style="list-style-type: none"> <li>▪ 5.3.1 Draft 10-Year Paving Plan - Plan to provide list of repaved local roads in order to improve Pavement Condition Index (PCI) ratings. Plan should include equitable District distribution as well as alternatives (with costs) for maximizing pavement life.</li> <li>▪ 5.3.2 Roadway Re-Assessment - Re-Assess City roadways in order to re-establish/update PCI information.</li> <li>▪ 5.3.3 Update &amp; Re-Draft Plan - Re-Draft Plan using updated PCI information.</li> </ul>

City of Port St. Lucie 2016-2017 Strategic Plan Goals	Objectives and Actions
<p><b>Goal 5: High Quality Infrastructure and Facilities (continued)</b></p>	<p><b>Objective 5.4 Fund, design and construct the widening of Port St. Lucie Boulevard South</b>, providing for the completion of improvements for pedestrian, bicycle and vehicular traffic along this highly utilized commercial and residential corridor.</p> <p>Key Actions:</p> <ul style="list-style-type: none"> <li>▪ 5.4.1 Segment 3 - Gatlin to Darwin: Fund, Design, and Construct. Explore options for City to obtain financing to complete project in FY 18/19. Also determine if City could be partially reimbursed for the work by the FDOT TRIP Grant Funding in FY 20/21 and FY 21/22. Summarize findings in a Report for consideration by City Council</li> <li>▪ 5.4.2 Segment 2 - Darwin to Paar: Fund, Design and Construct - Explore options for City/FDOT to obtain financing and complete the FDOT project in FY 19/20. Summarize findings in a Report for consideration by City Council.</li> <li>▪ 5.4.3 Segment 1 - Paar to Becker: Fund, Design and Construct - Explore options for City/FDOT to obtain financing and complete the FDOT project in FY 20/21. Summarize findings in a Report for consideration by City Council.</li> </ul>
<p><b>Goal 6: Culture, Nature and Fun Activities</b></p>	<p><b>Objective 6.1: Fund and implement the Riverwalk Plan</b>, creating a destination for all City residents and visitors to enjoy, recreate and appreciate a natural Florida experience along the North Fork of the St. Lucie River.</p> <p>Key Actions:</p> <ul style="list-style-type: none"> <li>▪ 6.1.1 RFP and contract for professional services for design, engineering, and construction plans.</li> <li>▪ 6.1.2 Application for PUD amendment Riverwalk South.</li> <li>▪ 6.1.3 Application for site plan approval for (1) extension of Riverwalk boardwalk south from current terminus at Tom Hooper Park to center of Westmoreland Conservation tract and (2) site plan for development of 9.75 acre Westmoreland middle tract and adjacent 12.87 acre conservation tract.</li> <li>▪ 6.1.4 Acquisition of Tract E by donation from Bridge Plaza.</li> <li>▪ 6.1.5 Department of Economic Opportunity (DEO) Local Initiative Grant.</li> <li>▪ 6.1.6 Submittal of Phase 1 construction plans to Site Plan Review Committee (SPRC)</li> <li>▪ 6.1.7 Port St Lucie Bridge underpass public access agreement / lease with FDOT (Phase 2)</li> <li>▪ 6.1.8 Riverwalk Project Permitting</li> <li>▪ 6.1.9 Legal agreement for Verano Development to transfer ownership of Peacock structures to City</li> <li>▪ 6.1.10 Relocation of Historic Peacock Structures - Florida Department of State, Div. Historic Resources Special Category Grant</li> <li>▪ 6.1.11 RFP to hire general contractor for project management and restoration. RFP to hire moving company to relocate historic structures to 9.75 acre Westmoreland middle tract.</li> <li>▪ 6.1.12 Project construction</li> </ul> <p><b>Objective 6.2: Develop a 10 year Parks &amp; Recreation Master Plan</b></p> <ul style="list-style-type: none"> <li>▪ 6.2.1 Develop a Parks &amp; Recreation Improvements and Facilities Plan to aid in the development of the 10 year Master Plan</li> <li>▪ 6.2.2 Develop a 10-year Parks &amp; Recreation Master Plan</li> <li>▪ 6.2.3 Implement plan for Torino Park or Winterlakes Park.</li> <li>▪ 6.2.4 SW Neighborhood Park - Design and construct a neighborhood park in Planning Area 4 South. The 13-acre property is located on Calmar Drive and is bordered by Hallmark Street, Edinburgh Drive and Daemon Street. This tract of land was designated as a future park site in 2002. Total budget for the project is \$1,000,000.00.</li> <li>▪ 6.2.5 Develop plans and fund a skate park, BMX extreme - Research existing skate/BMX facilities, gather information from other Parks &amp; Recreation agencies.</li> <li>▪ 6.2.6 Develop a Master Plan for McCarty Ranch Preserve including Expanded Camping - Explore the need to expand camping opportunities at McCarty Ranch Preserve.</li> </ul>

2016-2017 Strategic Plan Goals	Objectives and Actions
<p><b>Goal 7: High Performing Government Organization</b></p>	<p><b>Objective 7.1: Seek opportunities to expedite the reduction of the City's debt balance through scheduled debt payments, refinancing, and early debt retirement opportunities.</b></p> <p>Key Actions:</p> <ul style="list-style-type: none"> <li>▪ 7.1.1 Identify current debt level.</li> <li>▪ 7.1.2 Identify sources of funds used for debt payments.</li> <li>▪ 7.1.3 Identify future refinance and payoff opportunities.</li> <li>▪ 7.1.4 Prioritize debt to be retired.</li> <li>▪ 7.1.5 Identify additional funding for debt retirement.</li> <li>▪ 7.1.6 Make additional payments as designated to reduce debt levels.</li> </ul> <p><b>Objective 7.2: Using the City's Budget process, efforts shall be made to reduce the millage rate while still providing excellent service delivery to our citizens.</b></p> <p>Key Actions:</p> <ul style="list-style-type: none"> <li>▪ 7.2.1 Identify the current tax rate and its allocation.</li> <li>▪ 7.2.2 Project revenues and expenditures for calculation of required tax rate.</li> <li>▪ 7.2.3 Review financial trends and requests striving for efficiency that will reduce required tax rate.</li> <li>▪ 7.2.4 Proposed tax rate is presented to Council as part of proposed budget.</li> <li>▪ 7.2.5 Council adopts annual budget and tax rate.</li> </ul>

## ***BUDGET DEVELOPMENT AND OVERVIEW***

The Fiscal Year 2017-2018 Budget for the City of Port St. Lucie totaling \$509,993,494 was adopted on October 2, 2017. Each year the annual budget establishes the level of funding for each of the City's various funds. The goals and objectives, activities and service levels for the City's departments are dictated by the level of funding and thus ultimately controlled by the approved budget.

<b>2017-18 Adopted Budget</b>	
<b>General Fund</b>	\$110,035,551
<b>Road &amp; Bridge Fund</b>	\$15,994,313
<b>Stormwater Fund</b>	\$34,191,460
<b>Building Fund</b>	\$15,816,631
<b>Utility Funds</b>	\$143,525,162
<b>Golf Course Fund</b>	\$2,235,833
<b>Special Revenue Funds</b>	\$119,944,048
<b>Capital Improvement Funds</b>	\$45,856,826
<b>Internal Service Fund</b>	\$22,393,670
<b>Total Budget</b>	<b>\$509,993,494</b>

The published, approved budget serves as an operational guideline for the city staff. Through the adoption of the budget, the departments are instructed as to level of staff, amounts for operating expenses and capital purchases allowed.

The budget is more than a spending plan, it serves four basic purposes:

- 1) **Information:** The budget is the primary way for the City to present to the Public what the Administration intends to do with the revenues that are collected. Through the budget, residents can see how and where their tax dollars and other revenues will be spent.
- 2) **Accountability:** – The budget is a tool for legalizing public expenditures and to account for and control the use of public resources.
- 3) **Evaluating:** – The budget is used to help tell how well the City is doing its job through workload and performance indicators.
- 4) **Planning** – The budget is used as a planning tool for management of the City to plan for the City's future.

The first step in the annual budgeting process is to establish goals by working with the City Council at a Budget Planning Workshop held early each year. A long-range model is used to study property valuation, millage rate and their effect on funding. The largest single revenue in the General Fund, which is Ad Valorem Property Tax, is set at 4.8191 mills which will generate \$40,385,952. The Road & Bridge fund's largest revenue is Local Option Gasoline Tax revenue

which has grown in past years due to the growing economy. The Stormwater Fee increased by \$5.00, increasing the fee to \$163.00. The only normal growth in the Stormwater Fee revenue occurs when a vacant lot is built on providing \$40.75 per unit additional revenue. The culvert inspection fee collected in this fund is experiencing growth as the level of construction permits begins climbing. The fund also receives a federal subsidy to help cover the debt service on the EWIP project. For several years, the rapid growth in the City and the utility system required increased staff and contractor crews to keep up with the demand for connections to the system. Now with the latest market trend of moderate growth, the Utility Department is requesting 4.00 additional FTE's to handle the increasing level of work. Council approved a rate adjustment increase of 1.5 percent to water and sewer for FY 2017-18.

Final approval of the annual budget by the City Council follows several levels of review. The original budget requests of the departments are first reviewed by the City's Director of the Office of Management and Budget and later the City Manager. Revenue projections are made by studying multiple year trends for each revenue line item, taking into account population growth and the housing industry for revenues such as impact fees, building permits and inspection fees. As the updated property valuation is made available from the St. Lucie County property appraiser's office, the effect to the City's Ad Valorem Tax Revenues is reviewed. Through meetings with the department head, all departmental budgets are adjusted accordingly, so that a balanced budget, which meets the desired goals of the City Council, can be submitted for their review. The council conducts final review with any directed changes being made by city staff. A Balanced Budget exists when available revenues and resources (fund balance) equals the budgeted appropriations and contingencies.

### ***City Council Budgetary Guidelines***

- 5) Operating Expenses - hold to 3% inflationary increase.
- 6) Golf Course Fund – limited increase in fees based on local market.
- 7) Millage Rate – General Fund millage is set at 4.8191.
- 8) Millage Rate – Crosstown Parkway CIP Voted Debt – 1.2193 Mill.
- 9) Millage Rate – Road and Bridge Operating millage is set at 0.3616.



- 10) Stormwater Fee – Increased by \$5.00 to (\$163.00)
- 11) Police Department Staffing - 1.60 officers per thousand of population – this component of Council policy is suspended.
- 12) Financial Contingency is set at 20% for the General Fund, 17% for remaining operating funds, 50% for the Building Department Fund and 17% is set for the Medical Insurance Fund.

The City's Council Budgetary Policy calls for 1.6 sworn officers per 1,000 of population. However, with the recent budget struggles, the City Council suspended this component of their policy. The adopted sworn staffing level in FY 2017-18 is 236. City Council added five new officers, (one Professional Standards Sergeant, two Criminal Investigation Detectives and two Parks Officers). With an estimated population of 182,091 as of October 1, 2017, the staffing ratio is 1.30.

### ***Budgetary Structure***

The City's approved budget is accounted for through individual funds with various departments, which are further broken down into divisions. The level of budgetary control is the department, thus allowing the City Manager, or his designee, to transfer budgeted amounts within a department. Appropriations are used as a means of budgetary control. Any change to a department budget total or a CIP project budget requires Council action in the form of a budget amendment.

### ***What is a Fiscal Year?***

A fiscal year is twelve months starting October 1<sup>st</sup> through September 30<sup>th</sup> to which its annual operating budget applies. At the end of each fiscal year, the City determines its financial position and the results of its operation.

### ***What is a Revenue?***

Revenue is funds the city receives from a variety of sources such as property taxes, permit fees, grants, stormwater fees, franchise fees to pay for operating and capital expenses.

### ***What is an Expenditure?***

An expenditure is a disbursement of operating revenue for goods and services.

### ***What is a Fund?***

A fiscal and accounting entity with a self-balancing set of accounts.

### ***What is an encumbrance?***

The commitment of appropriated funds to purchase an item or service.

### ***Strategic Plan***

A strategic plan is a document used to communicate the organizations goals, the actions needed to achieve those goals and all of the other critical elements developed during the planning exercise.

### **Property Tax**

#### ***What is a Property Tax?***

Property Taxes are levied on both real and personal property according to the property's valuation and tax rate. It is also called an ad valorem tax rate. The tax is determined by multiplying the taxable value of the property by the millage rate and then dividing the result by one thousand. The County Tax Collector is responsible under state law to collect all taxes imposed within the county.

#### ***What is a Mill of Tax?***

A mill is a rate of tax equal to \$1 for each \$1,000 of assessed property value. If your home has a taxable value of \$100,000 and the millage rate is \$1, then you pay \$100 in taxes.

#### ***How does Property Tax get calculated?***

There are three factors for calculating the amount of property tax assessed on your house (or other property): the value of the property, the amount of value that is not subject to taxes (e.g., the homestead exemption), and the tax or millage rate.

According to State legislation, the County Property Appraiser calculates the value of each property in St. Lucie County as of January 1 each year. The appropriate exemptions are then applied to reach the final taxable value. The final taxable value is multiplied by the millage rates, i.e. City, County, School Board and other taxing authorities to determine the amount of property taxes to be included in the November property tax bill. For example, if your taxable value after taking all exemptions is \$125,000 and the millage rate used to determine your taxes is 6.5000, then the City portion of your taxes would be \$812.50. The calculation is performed by taking the taxable value (\$125,000), dividing by 1,000 and multiplying by the millage rate (6.6289).

$$\begin{aligned} \frac{\$125,000}{1,000} &= \$125 \\ \$125 \times 6.5000 &= \$812.50 \end{aligned}$$

#### ***What is Rolled – Back Millage Rate?***

The rolled-back millage rate is the millage rate that, when applied to the tax roll excluding new construction, would provide the same property tax revenue in the proposed budget year as in the current year. It represents the millage level of no tax increase.

#### ***Basis of Budgeting***

The City of Port St. Lucie develops its budget using the

same basis as it is required to use for financial reporting, the modified accrual basis of accounting. Revenues are budgeted and will be recognized when they become measurable and available. Expenditures are budgeted and recognized when the liability is incurred. This accounting and budgeting basis applies to all of the City's governmental type funds, i.e. the General Fund and Special Revenue Funds. The City's Stormwater Fund and Water and Sewer Utility Funds are exceptions to this, as they are proprietary funds and must be accounted for using the full accrual basis of accounting. Under this format, the two enterprise funds recognize revenues when earned and expenses are recognized when incurred regardless of when the actual cash flows occur.

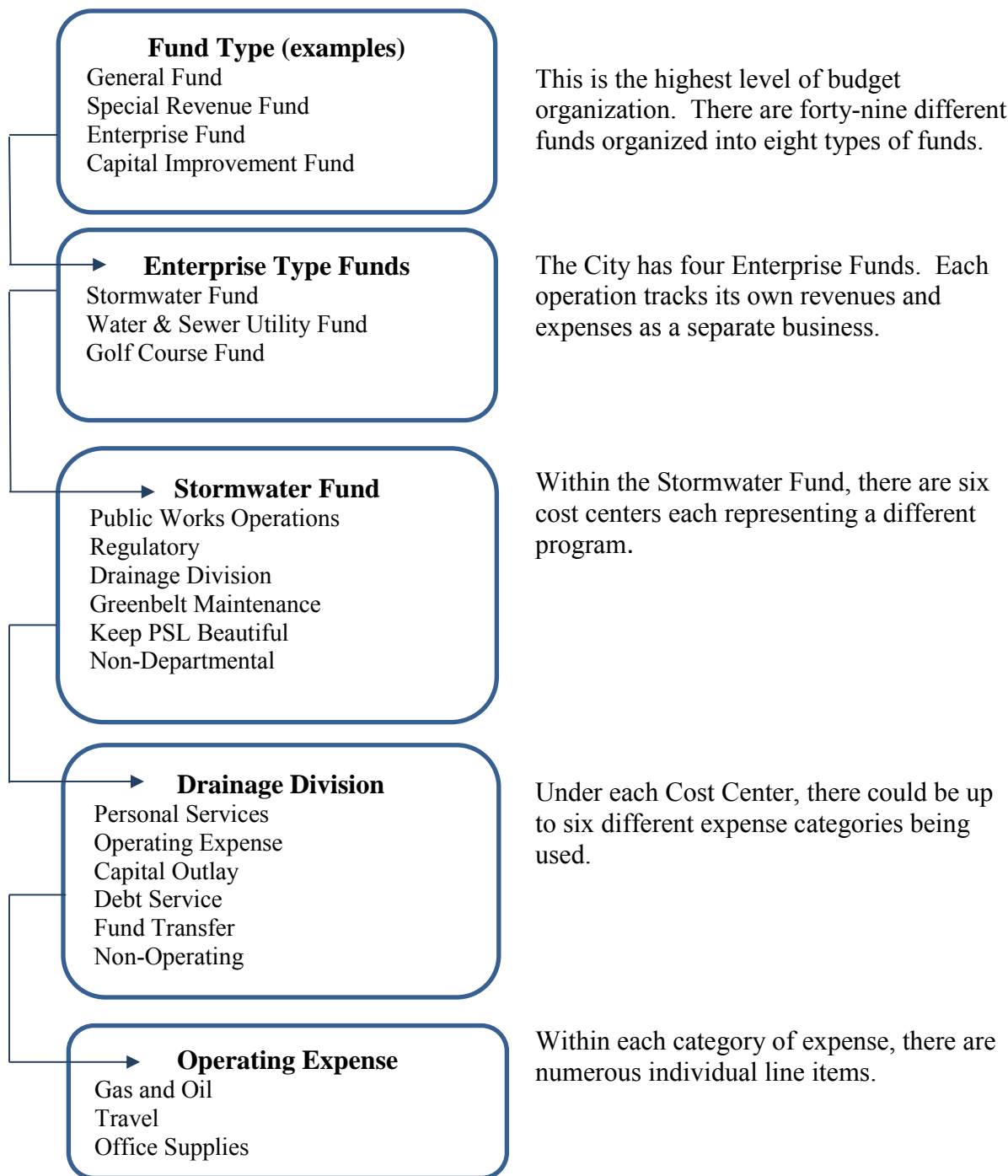
### ***Budget Amendments***

Any requests for a budget amendment to provide for unbudgeted expenditures, must be funded by additional revenues or unspent appropriations and must be approved by the City Council. Such requests are handled much like original budget requests in that they must be submitted to the Office of Management and Budget for consideration. If a funding source can be identified, the balanced budget amendment schedule is then presented to the City Manager for his/her review and approval. The amendment is then brought before the City Council at two regular meetings so that an appropriate ordinance is passed which requires two readings.

## BUDGET DOCUMENT STRUCTURE

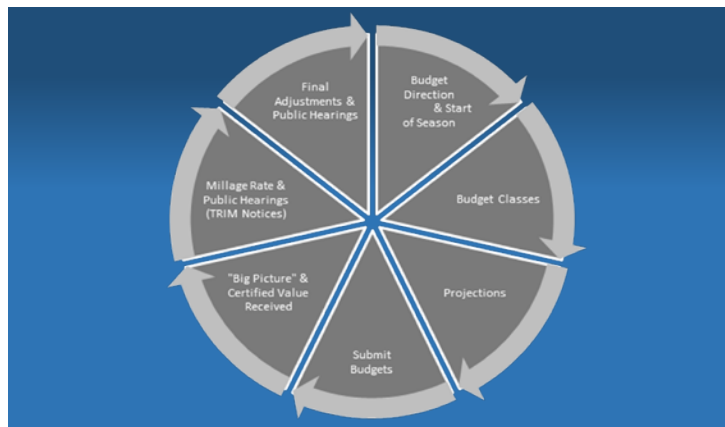
The City’s Budget is organized into sections by fund type, cost center, category of expense and individual line items. Fund type is established by revenue and its purpose, such as Gas Tax for Road Programs. Cost centers are generally used to capture the cost of a program, such as the Drainage Division

that performs drainage repairs. Categories of Expense group similar expenses such as salary and benefits into a category called Personal Expense. Line Items are the most basic tracking method, such as Office Supplies.

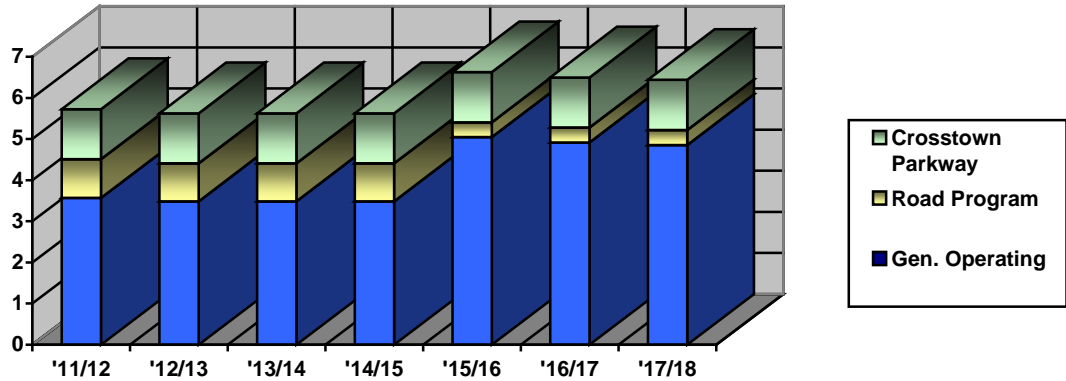


**CITY OF PORT ST. LUCIE**  
**BUDGET CALENDAR**  
**2017**  
*(for budget year FY 2017-18)*

Jan. 13	Start of CIP Budget - Forms and Instructions to departments
Feb. 27	City Council review of Reserve Policy and City Council Budget Goals
March 1	Start of Operating Budget Development – Forms & Instructions to the departments
March 15	Departments submit CIP Requests to OMB
March 23 & 24	City Council Retreat – Review of Long-Range Models/Financial Forecasts
April 14	Operating Budget Requests submitted to OMB
April 24	Review and presentation of CIP – Tentative adoption of CIP by Council
May	OMB compiles departmental budget requests Department budget review meetings are held Tentative Budget submitted to the City Manager
June 1	Estimated Taxable Property Value is received from County Appraiser
June	Revenue estimates are further updated Updates are made per the City Manager
June 30	City Manager Proposed Budget submitted to City Council
July 1	Certified Taxable Value is received from Property Appraiser
July 19,20, 21	Summer Council Retreat – City Manager Proposed Budget is reviewed. Millage Rate and Public Hearings (date, time, location) are set for TRIM notices to citizens and forwarded to County Property Appraiser.
August	Final adjustments and further workshops with the City Council if needed. Ordinances and mailings for Street Lighting and Stormwater Fees Notices of Utility Rates if needed City Charter newspaper ad as required
September 25	First Public Hearing (TRIM requirement) on Proposed Budget. Adopt proposed Millage Rate and Budget. TRIM Newspaper Ad as required
October 2	Second Public Hearing (TRIM requirement) and Final Adoption of Millage Rate and Budget.



## *City of Port St. Lucie Millage Rates*



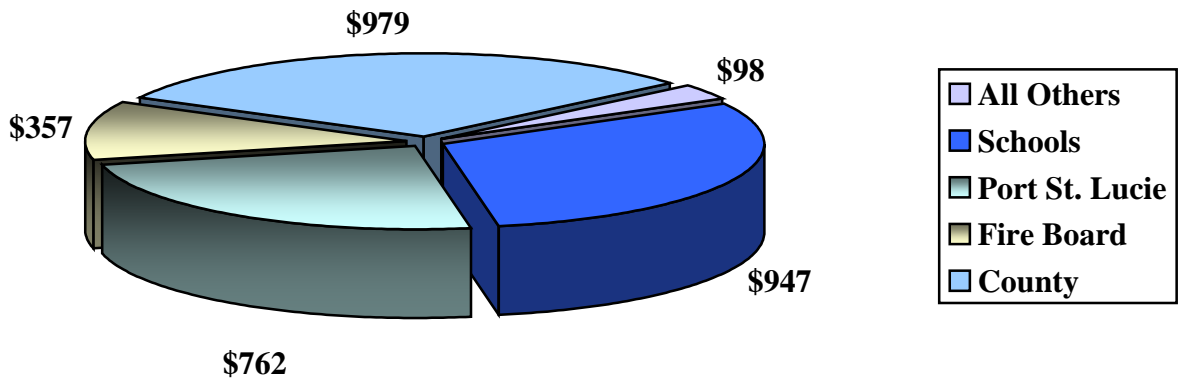
Fiscal Year	11-12	12-13	13-14	14-15	15-16	16-17	17-18
General Operating	3.5688	3.4897	3.4897	3.4897	5.0480	4.9191	4.8191
Road & Bridge Operating	0.3698	0.3616	0.3616	0.3616	0.3616	0.3616	0.3616
Road CIP Program	0.5710	0.5583	0.5583	0.5583	0.0000	0.0000	0.0000
Crosstown Parkway Debt Service Fund	1.2193	1.2193	1.2193	1.2193	1.2193	1.2193	1.2193
<b>Total Millage Rates</b>	<b>5.7289</b>	<b>5.6289</b>	<b>5.6289</b>	<b>5.6289</b>	<b>6.6289</b>	<b>6.5000</b>	<b>6.4000</b>

The City's millage rate is the tax rate charged against both residential and commercial properties within the city limits. It is formally called an Ad Valorem Tax Rate meaning that it is charged "per value". All properties are assessed a taxable value by the County Property Appraiser. The tax bill for a piece of property is then calculated by multiplying the taxable value times the adopted millage rate(s). Millage rates are expressed for example as 1.2345, and are charged against the value in thousands. Residential property owners who use their home as their primary residence can apply for a \$50,000 homestead exemption, which drops their "billable" tax value by that amount. This chart shows seven years of millage rates broken into the numerous programs that are funded by Ad Valorem Revenue.

For several years, taxable value was falling, so in order to offset that downward impact on the revenue, the Council raised the tax rate two times. A decrease of 0.1000 was adopted for FY 2012-13. In FY 2015-16 circumstances required the City Council to increase the millage rate by 1.0000 due to circumstances beyond their control. In addition to the one mill increase for the General Fund, the existing 0.5583 mill that was allocated to the Road CIP Fund was redirected to the General Fund. In the FY 2016-17 Budget the millage rate was decreased by 0.1289 for a total millage rate of 6.5000.

The Adopted FY 2017-18 Budget is based on a decrease of 0.1000 for a new total millage rate of 6.4000.

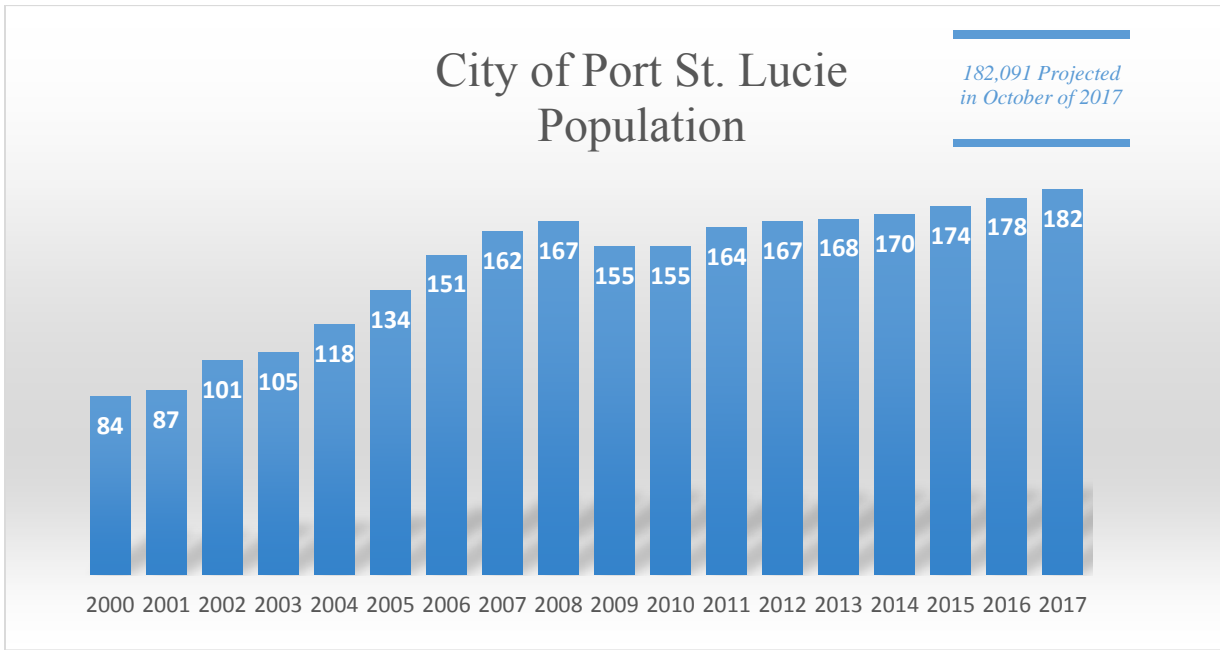
## *City of Port St. Lucie Breakdown of Tax Bill based on \$169,027 Valuation – FY 2017-18 Tax Rates*



With the \$50,000 Homestead exemption (\$25,000 for schools), the Total Tax Bill=\$3,142.54.

This graph is helpful in understanding the breakdown and distribution of a typical Ad Valorem Property Tax bill in the City of Port St. Lucie. In this example, a home with a taxable value of \$169,027 that qualifies for the \$50,000 homestead exemption as a primary residence will pay a total property tax bill of \$3,142.54. This chart is used as an example to show the distribution of where the

tax dollars are used. The surprising point of interest for the local citizens is that only 24% of their tax bill, \$762 in this example, remains in their local municipal budget. The largest portion of a tax bill goes to the County Government (\$979.43, 32%), and the School Board receiving (\$947, 30%).

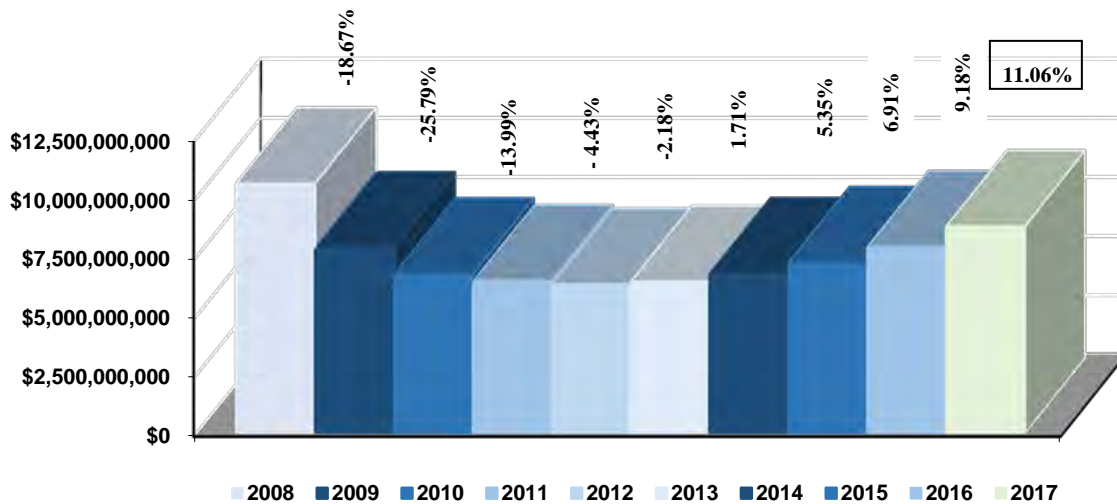


This population chart shows the strong growth pattern experienced by the City of Port St. Lucie. The City was incorporated in 1961 and our population was only 330 in 1970. However, our population is estimated to be 182,091 thousand in October 2017. Annual increases had been averaging approximately 3,000. However, the growth pattern exceeded that trend between 2003 and 2007 as tremendous numbers of new homes were constructed. Port St. Lucie is Florida’s eighth largest city by population and was once listed as one of the fastest growing cities in the nation. This level of growth in past years was the driving force behind the infrastructure needs of the city and also increasing levels of service. Over the years, the Parks and Recreation, Police and Utility Departments have grown to reflect the growth of the community.

However for several years after 2007, the number of new home permits dropped substantially which has caused a slower growth rate for the City. And along with the slower growth rate, the inventory of homes on the market climbed. Those conditions lead to a slight decline in the population estimate. That real estate activity drove down the taxable value in the City which greatly impacted the City’s budget. The general economy also suffered during this same time period which negatively impacted other revenues of the City. The second half of this time period shows a more reasonable and steady growth although the pace of new residential construction is picking up which adds to the population.

The chart exhibits three phases in the population history. First the very rapid growth through 2008 and the middle of the chart is the downturn in the economy which caused a drop in population and minimum growth. Then the recent phase is the slower, yet steady, population gains since 2011.

## City of Port St. Lucie - Property Valuation



This graph shows the property valuation for the City of Port St. Lucie, which is set by the St. Lucie County Property Appraiser and is an important demographic indicator for the community. The level of taxable valuation sets the tone for the development of the budget each year. The City of Port St. Lucie had steady growth of 2 –5% increase for a number of years. Beginning in 2002, the rate of growth began climbing and then for three years, the increase exceeded 40% annually. Large numbers of new homes being built pushed the total property valuation upward at record rates as Port St. Lucie became the fastest growing City over 100,000 in population. The majority of the valuation increase in those three years was due to the strong real estate market which pushed the value of existing homes to record high levels. That served to increase the Ad Valorem Tax Revenues of the City in direct proportion.

The value peaked in 2007 at just over \$13 billion. The following five years experienced

decreases in valuation that drove the property tax revenues lower and caused financial stress for the City. The recent four year trend of climbing taxable value is a positive indicator for the City and a reflection of the general economy.

The proposed FY 2017-18 budget is based on the certified taxable value of \$8,775,280,611 which is 11.06% greater than the prior year. This new taxable value is still only 67% of the peak value established in 2007.

Amendment One passed in January 2008, allowing for an additional \$25,000 in Homestead Exemption (\$50,000 total) which contributed toward the overall drop in taxable value.

The overall gain in value will generate \$4,586,935 in additional property tax revenue using the City Council recommended millage rate of 6.4000.



## *City of Port St. Lucie*

### *Schedule of Ten Largest Taxpayers 2016 Tax Roll*

<b>Taxpayer</b>	<b>Type of Business</b>	<b>Total Valuation</b>	<b>% of Total</b>
Florida Power & Light	Electric Utility	\$ 116,974,346	1.62%
Wal-Mart Stores East LP	Retail Merchandising	60,048,607	0.83%
KRG Port St. Lucie Landing	Land Development	54,625,300	0.76%
St. Lucie West 2016, LLC	Land Development	49,248,600	0.68%
Benderson Development Co, Inc.	Land Development	40,871,600	0.57%
Sandpiper Resort Property, Inc	Resort Hotel	40,245,700	0.56%
HCA Health Services of FL, Inc	Medical	33,086,415	0.46%
Florida Gas Transmission Co, LLC	Gas Utility	28,792,396	0.40%
Bellsouth Telecommunications	Telecommunications	23,861,530	0.33%
Comcast of FL/GA, LLC	Communications/Cable	23,502,007	0.33%
Taxable Value of 10 Largest Taxpayers		471,256,501	6.54%
Taxable Value of Other Taxpayers		6,736,952,420	93.46%
Taxable Value of All Taxpayers		<u>\$ 7,208,208,921</u>	<u>100.00%</u>
Source: St. Lucie County Property Appraiser, St. Lucie Tax Collector, and City of Port St. Lucie GIS Dept.			

The above table lists the ten largest taxpayers in Port St. Lucie taken from the 2016 tax roll. Not that many years ago, the largest property owner was General Development Corp. at over six percent of the City total. This was the original developer of the City and tended to give the appearance of a "company town". As this company reduced their inventory of land through sales,

property ownership became further diversified. This trend of distributing property ownership is exhibited as the top ten taxpayers represent less of the total assessed value each year. The top ten taxpayers from the 1993 tax roll held over ten percent of the total while the latest listing has only 6.54% represented by the top ten taxpayers.

## **STAFF CHANGES**

Staffing levels are set by the approved budget, which provides the funding for the approved listing of positions. Most operating budgets are a large percentage of salaries and benefits. Thus, the staffing level is a critical component of the budget. During the downturn of the economy and the years of falling taxable value, steps were taken to control costs which lead to reducing the staffing costs. The City froze payrates and raised the employee health insurance contributions. In addition to these adjustments, the City reduced staffing levels by an overall 21% in those years. The trend in FTE's reported in the General Fund follows closely the trend of property tax revenue in the General Fund which is the largest single revenue in this fund.

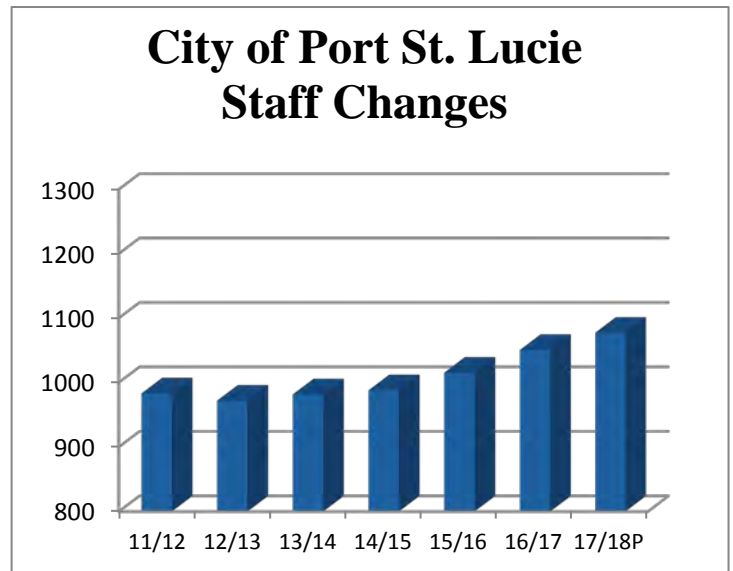
The City of Port St. Lucie's proposed FY 2017-18 Budget recommends a staffing level of 1,077.19 FTE's (Full Time Equivalent). That is a net increase of 26.75 FTE's.

For budget purposes, staff positions are counted and measured using an FTE (Full Time Equivalent) basis. One FTE is a budgeted position that is scheduled for 80 work-hours in a two-week pay period. By gathering payroll data on the number of hours being paid during the year, the budgeted number of FTE's can be compared to the number of actual FTE's used. A monthly report tracks these variances and can identify vacancies, which represent savings, and also identify any over staffing that might accidentally occur.

During the years of staffing cuts many departments were able to drop vacant positions and minimize actual layoffs. With the difficult financial position of the City, the Council suspended the Police Sworn staffing policy of 1.6 officers per thousand of population. The current sworn staffing level

in FY 2017-18 is 236 which maintains a staffing ratio of 1.30 with the assumed population of 182,091.

The following pages represent a listing of the total number of full-time and part-time positions and the approved FTE increases by fund and department. Positions are converted to full time equivalent with 80 hours per two week pay period equaling 1.0 FTE. This allows tracking of man-hours which controls salaries being paid.



**CITY OF PORT ST. LUCIE  
APPROVED FY 2017-18 POSITION CHANGES**

**GENERAL FUND DEPARTMENTS**

1300	<b>FINANCE</b>	0.50	PT Accounting Clerk
1310	<b>HUMAN RESOURCES</b>	0.38	PT HR Clerk
1320	<b>MANAGEMENT INFORMATION SERVICES</b>	1.00	MIS Manager
		1.00	Data Analyst
1400	<b>LEGAL COUNSEL</b>	1.00	Staff Attorney
		1.00	Paralegal
1500	<b>PLANNING</b>	1.00	Principal Planner
		1.00	Planner
	<b>POLICE DEPARTMENT</b>		
2105	Service Bureau	1.00	Evidence Secretary
2111	Professional Standards	1.00	Sergeant
2115	Detective	2.00	Detectives
2131	Neighborhood Policing Bureau District Support	2.00	Police Officers
6200	Animal Control	0.50	PT Kennel Worker
	<b>NEIGHBORHOOD SERVICES</b>		
2135	Code Compliance	2.00	Code Compliance Specialists
4135	<b>BUILDING/FACILITIES MAINTENANCE</b>	1.00	Facilities Maintenance Director
		1.00	Financial Specialist
	<b>PARKS AND RECREATION</b>		
7205	Administration	1.00	Project Manager
7210	Parks	2.00	Maintenance Workers - Roving Crew
7216	McCarty Ranch Preserve	1.00	Maintenance Worker
7502	Fitness Center	1.00	Recreation Supervisor
	<b>CIVIC CENTER</b>		
7504	Hospitality	0.63	PT Customer Service Specialist

**GENERAL FUND TOTAL                      23.0**

**OTHER FUNDS**

	<b>110 BUILDING DEPARTMENT</b>		
2405	Administration	1.00	Maintenance Worker
	<b>431 UTILITY FUNDS</b>		
3316	Water Distribution-Preventive Maintenance	1.00	Field Technician Trainee
3380	Liftstations	2.00	Field Technician Trainee's
3390	Telemetry & Instrumentation	1.00	Utility Electrician
	<b>175 CRA</b>	-0.50	PT Secretary
<b>1312/116/118/119</b>	<b>GRANT FUNDS</b>	-0.75	Special Assistant to Director
	<b>TOTAL OTHER FUNDS</b>	<b>3.75</b>	

**TOTAL FY 2017-18 APPROVED (Citywide Position Changes) 26.75**

**CITY OF PORT ST. LUCIE**  
**SUMMARY OF BUDGETED POSITIONS**  
**FY 2017-18**

(FULL TIME EQUIVALENT)	PRIOR FY 2015-16 *****	CURRENT FY 2016-17 *****	APPROVED FY 2017-18 *****	INCR. (DECR.) OVER PY *****
<b>GENERAL FUND DEPARTMENTS</b>				
1100 CITY COUNCIL	3.00	2.00	2.00	0.00
1200 CITY MANAGER OFFICE	5.00	6.00	6.00	0.00
1210 CITY CLERK	9.00	9.00	9.00	0.00
1300 FINANCE	20.00	26.00	26.50	0.50
1310 HUMAN RESOURCES	10.25	11.25	11.63	0.38
1311 COMMUNICATIONS	8.00	10.00	10.00	0.00
1312 NEIGHBORHOOD SERVICES	2.10	2.48	2.30	-0.18
1313 RISK MANAGEMENT	3.00	3.00	3.00	0.00
1320 INFORMATION SERVICES	24.00	25.00	27.00	2.00
1330 OFFICE OF MANAGEMENT & BUDGET	3.00	3.00	3.00	0.00
1335 PROCUREMENT MANAGEMENT	8.75	9.13	9.13	0.01
1400 LEGAL COUNSEL	13.00	14.00	16.00	2.00
1500 PLANNING	9.30	9.80	11.80	2.00
2105 PD-SERVICES BUREAU	28.00	28.00	29.00	1.00
2110 PD-ADMINISTRATIVE	8.00	8.00	8.00	0.00
2111 PD-PROFESSIONAL STANDARDS	12.00	13.00	14.00	1.00
2112 PD-SPECIAL INVESTIGATION UNIT	14.00	14.00	14.00	0.00
2115 PD-DETECTIVE	31.50	32.00	34.00	2.00
2123 PD-DOMESTIC VIOLENCE	1.00	2.00	2.00	0.00
2130 PD-OPERATIONS/PATROL	167.00	167.00	167.00	0.00
2131 PD-NPB DISTRICT SUPPORT	13.50	13.13	15.13	2.00
2134 PD-SCHOOL CROSSING GUARDS	16.32	13.09	13.09	0.00
2135 NEIGHBORHOOD SERVICES-CODE COMPLIANCE	20.00	20.00	22.20	2.20
2136 FINANCE-BUSINESS TAX	3.00	3.00	3.00	0.00
2139 PD-NPB TRAFFIC UNIT	5.00	5.00	5.00	0.00
2910 NEIGHBORHOOD SERVICES-NUISANCE ABATEMENT	1.00	1.00	1.00	0.00
3900 PUBLIC WORKS-KPSLB	0.00	3.50	3.50	0.00
4135 BUILDING MAINTENANCE	11.00	11.00	13.00	2.00
4136 A/C MAINTENANCE - BLDG.	3.00	3.00	3.00	0.00
5100 SUMMER YOUTH PROGRAM	1.08	1.08	1.08	0.00
5200 INDUSTRY DEVELOPMENT	0.00	1.00	1.00	0.00
6200 PD-ANIMAL CONTROL	11.00	12.00	12.50	0.50
7200 PARKS & REC.-RECREATION	12.40	13.40	13.40	0.00
7201 PARKS & REC.-AIROSO COMMUNITY CENTER	8.20	8.20	8.20	0.00
7202 PARKS & REC.-GYMNASIUM	4.13	4.75	4.75	0.00
7205 PARKS & REC. ADMINISTRATION	6.63	5.63	6.63	1.00
7210 PARKS & REC.-PARKS	41.05	41.05	43.05	2.00
7215 PARKS & REC.-BOTANICAL GARDENS	1.38	1.38	1.38	0.00
7216 PARKS & REC.-McCARTY RANCH PRESERVE	0.00	0.00	1.00	1.00
7235 PARKS & REC.-TURF MAINTENANCE	6.30	6.30	6.30	0.00
7500 CIVIC CENTER - ADMINISTRATION	3.00	3.00	3.00	0.00
7501 CIVIC CENTER - MAINTENANCE	13.38	15.38	14.75	-0.63
7502 PARKS & REC.- FITNESS CENTER	5.50	4.88	5.88	1.00
7503 PARKS & REC.- RECREATION	10.20	9.20	9.20	0.00
7504 CIVIC CENTER - HOSPITALITY	6.63	9.88	11.13	1.26
GENERAL FUND TOTAL	583.57	604.48	627.51	23.03
<b>BUILDING DEPARTMENT</b>				
2405 ADMINISTRATION	7.81	9.81	10.81	1.00
2410 LICENSING	7.00	6.00	6.00	0.00
2415 PERMITTING	7.00	8.00	8.00	0.00
2420 INSPECTIONS	16.00	22.00	22.00	0.00
2425 PLANS REVIEW	8.00	8.00	8.00	0.00
BUILDING FUND TOTAL	45.81	53.81	54.81	1.00

**CITY OF PORT ST. LUCIE**  
**SUMMARY OF BUDGETED POSITIONS**  
**FY 2017-18**

		PRIOR	CURRENT	APPROVED	INCR.
(FULL TIME EQUIVALENT)		FY 2015-16	FY 2016-17	FY 2017-18	(DECR.)
		*****	*****	*****	*****
<b>C.B.D.G. FUND -118</b>					
5910		1.84	2.24	1.48	-0.76
	CDBG FUND TOTAL	1.84	2.24	1.48	-0.76
<b>S.H.I.P. FUND -119</b>					
119-5510		0.70	1.78	1.50	-0.28
119-5540		0.05	0.02	0.02	0.00
	S.H.I.P. FUND TOTAL	0.75	1.80	1.52	-0.28
<b>NSP FUND -116</b>					
116-5510		0.86	0.24	0.30	0.06
	N.S.P. FUND TOTAL	0.86	0.24	0.30	0.06
<b>NSP 3 -114</b>					
114-5510		0.45	0.00	0.00	0.00
	NSP FUND TOTAL	0.45	0.00	0.00	0.00
<b>PUBLIC WORKS DEPARTMENT</b>					
3900	KPSLB	2.00	0.00	0.00	0.00
4105	OPERATIONS	20.00	24.00	24.00	0.00
4118	REGULATORY	9.00	11.00	11.00	0.00
4121	TRAFFIC CONTROL/IMPRV.	19.00	21.00	21.00	0.00
4125	STREETS	10.00	10.00	10.00	0.00
4126	DRAINAGE	50.50	49.50	49.50	0.00
4127	GREENBELT/WATERWAY MAINT.	10.00	11.00	11.00	0.00
	ROAD AND BRIDGE & STORMWATER FUND TOTAL	120.50	126.50	126.50	0.00
<b>NPDES FUND</b>					
112-4126		0.50	0.50	0.50	0.00
	NPDES FUND TOTAL	0.50	0.50	0.50	0.00
<b>UTILITIES DEPARTMENT</b>					
1340	ADMINISTRATION	9.50	11.50	11.50	0.00
1345	ADMIN./FINANCE	5.00	0.00	0.00	0.00
1346	CUSTOMER SERVICE	35.50	33.50	31.50	-2.00
1347	BILLING	8.00	8.00	10.00	2.00
1348	METER READERS	6.00	4.00	4.00	0.00
1350	TECH. SERVICES	6.50	7.50	7.50	0.00
1355	UTILITY CIP	0.00	4.50	4.50	0.00
1360	MAPPING	8.00	8.00	8.00	0.00
1375	INSPECTORS	6.00	8.00	8.00	0.00
1380	LAB	8.00	7.00	7.00	0.00
3310	WATER SVS. - PLANT	14.00	14.00	14.00	0.00
3311	WATER SVS. - CROSS CONNECTION	5.00	6.00	6.00	0.00
3312	JEA WATER FACILITIES	7.00	7.00	7.00	0.00
3314	MCCARTY RANCH FACILITIES	0.00	0.00	0.00	0.00
3316	WATER DISTRIBUTION/PREVENTIVE MAINT.	19.00	22.00	23.00	1.00
3345	WAREHOUSE	8.00	8.00	8.00	0.00
3360	MAINTENANCE	7.00	7.00	7.00	0.00
3370	INFLOW & INFILTRATION	7.00	7.00	7.00	0.00
3380	LIFTSTATIONS	13.00	13.00	15.00	2.00
3390	TELEMETRY & INSTRUMENTATION	14.00	14.00	15.00	1.00

(Utilities continued on following page)

**CITY OF PORT ST. LUCIE**  
**SUMMARY OF BUDGETED POSITIONS**  
**FY 2017-18**

(FULL TIME EQUIVALENT)	PRIOR FY 2015-16 *****	CURRENT FY 2016-17 *****	APPROVED FY 2017-18 *****	INCR. (DECR.) OVER PY *****
<b>UTILITIES DEPARTMENT (continued)</b>				
3512 WP WASTEWATER PLANT	8.00	8.00	8.00	0.00
3513 GLADES WWTP	10.00	10.00	10.00	0.00
3516 WASTEWATER COLLECTIONS/PRE. MAINT.	24.00	25.00	25.00	0.00
3560 WASTEWATER MAINTENANCE	5.00	5.00	5.00	0.00
UTILITY FUND TOTAL	233.50	238.00	242.00	4.00
<b>UTILITIES /CONNECTIONS</b>				
1355 UTILITY ENGINEERING	4.50	0.00	0.00	0.00
3315 WATER DISTRIBUTION	3.00	3.00	3.00	0.00
3515 WASTEWATER COLLECTION	8.00	8.00	8.00	0.00
UTILITY CONNECTION FUND TOTAL	15.50	11.00	11.00	0.00
<b>GOLF COURSE</b>				
7250 MAINTENANCE DIVISION	4.00	4.00	4.00	0.00
7251 OPERATIONS DIVISION	5.38	5.38	5.38	0.00
GOLF COURSE FUND TOTAL	9.38	9.38	9.38	0.00
<b>NEIGHBORHOOD IMPROVEMENT FUND</b>				
127 NEIGHBORHOOD SERVICES	1.00	1.00	1.20	0.20
FUND TOTAL	1.00	1.00	1.20	0.20
<b>CRA</b>				
5210 CRA	1.50	1.50	1.00	-0.50
FUND TOTAL	1.50	1.50	1.00	-0.50
<b>CITY FTE TOTAL</b>	1015.16	1050.45	1077.19	26.75
Police Department Sub Total *	307.32	307.22	313.72	6.50
Civic Center Sub-Total	23.00	28.26	28.88	0.63
Parks & Recreation Sub-Total **	109.78	108.78	99.78	-9.00

\* Drop in FTE's based on restructuring of School Crossing Guards FY 16/17 & 17/18

\*\*Restructuring of Building Maintenance and AC Maintenance oversight of division falls under Asst. City Manager

**Note: Positions are converted to Full Time Equivalent (FTE) with 2080 hours/annually equating to 1.0 FTE.**

## ***FINANCIAL MANAGEMENT POLICIES***

The National Advisory Council on State and Local Budgeting (NACSLB) developed a comprehensive set of recommended budget practices that has been endorsed by the Government Finance Officers Association (GFOA). These recommended practices provide a framework for the budget process encompassing a broad scope of governmental planning and decision-making with regard to the use of resources.

Element #4 of Principle #2, Adopt Financial Policies addresses the need for jurisdictions to establish policies. As such, following are recommended financial management policies developed within the guidelines of the NACSLB.

### **OPERATING BUDGET MANAGEMENT**

**Policy #1:** Revenue estimates for annual budget purposes should be conservative. Property taxes should be budgeted at 95.5% of the Property Appraiser's estimate as of July.

**Policy #2:** The annual operating budget should be maintained in such a manner as to avoid an operating fund deficit. The annual budget should show fiscal restraint. Operating expenditures should be managed to create a positive cash balance (surplus) or not to exceed available resources in each fund at the end of the fiscal year.

**Policy #3:** Reserve funds should not be used to fund recurring expenditures. Fund balances should be maintained at fiscally sound levels in all funds. Such levels are delineated below.

- General Fund – The target is to maintain an unassigned fund balance of 20% of operating expenditures. This is the target that the unassigned fund balance should not fall below without establishing a replenishment plan.
- Building Permit Fund – The target fund balance is set at six months operating expenditures (50%). This is the target that the fund balance should not fall below without establishing a replenishment plan.
- Enterprise Funds – The target unrestricted net asset balance is set at two months operating expenses (17%). This is the target that the fund balance should not fall below without establishing a replenishment plan.

**Policy #4:** The City shall maintain adequate protection from loss due to property damage or liabilities of the City. The City shall maintain a self-insurance program for medical benefits for employees and dependents. Risks in excess of fixed individual limits of \$250,000 annually are coinsured with an outside insurance carrier. The carrier is also responsible for excess costs over an aggregate limit. The City also maintains self-insurance programs for workers' compensation, and property and general liability risks. The City carries stop loss coverage for these programs and ensures adequate resources are available to support the value of incurred but not reported (IBNR) claims.

**Policy #5:** The City will not commit itself to the full extent of its taxing authority.

**Policy #6:** The City will not fund ordinary municipal services with temporary or nonrecurring revenue sources.

**Policy #7:** Indirect costs associated with the operations of Enterprise Funds will be identified and accounted against the operations of those funds and be reimbursed to the General Fund.

**Policy #8:** Fee schedules and user charges should be annually reviewed for adjustment to ensure that rates are equitable and cover the total cost or a portion of the total cost as established by policy of City Council.

**Policy #9:** The financial burden on the City's taxpayers must be minimized through systematic annual program reviews and evaluation aimed at improving the efficiency and effectiveness of City programs. As such, the annual budget will be based on the City Council's long-term strategic plan, implemented by departmental goals and objectives.

**Policy #10:** City management is responsible for recovery of budgeted and non-ad valorem revenues as planned for in the budget. Management shall maintain adequate billing and claiming processes in order to effectively manage accounts receivable in conformance with the fiscal plan and sound business principles.

**Policy #11:** Every appropriation, except an appropriation for a capital improvement expenditure, shall lapse at the close of the fiscal year to the extent that it has not been expended or encumbered. An appropriation for a capital improvement expenditure shall continue in force, i.e. not be required to be re-budgeted, until the purpose for which it was made has been accomplished or abandoned; the purpose of any such appropriation shall be deemed abandoned if three (3) years pass without any disbursement from or encumbrance of the appropriation unless extended by action of the City Council.

## **DEBT MANAGEMENT**

**Policy #12:** The City complies with its debt management policy.

## **INVESTMENT MANAGEMENT**

**Policy #13:** The City complies with its investment management policy.

## **ACCOUNTS MANAGEMENT**

**Policy #14:** Accounting systems shall be maintained in order to facilitate financial reporting in conformance with generally accepted accounting principles of the United States.

**Policy # 15:** An annual financial audit shall be prepared in conformance with Florida state law.

**Policy #16:** Financial systems shall be maintained in a manner that provides for the timely monitoring of expenditures, revenues, and receivables/billing status on an ongoing basis.

**Policy #17:** The City shall annually seek the GFOA Certificate of Achievement for Excellence in Financial Reporting and Distinguished Budget Presentation Award.

## **LONG-TERM FINANCIAL PLANNING**

As detailed in the Capital Improvement Program section in this budget document, the City uses a five-year model for long-range planning in the general fund and all enterprise funds. The plans, including a five-year capital improvement plan, are updated annually. The City Council's main objectives are: A) To preserve the quality of life by providing and maintaining adequate financial resources necessary to sustain a



sufficient level of municipal services, B) To respond to changes in the economy, the priorities of governmental and non-governmental organizations, and other changes that may affect the City's financial well being, C) To protect the City from emergency fiscal crisis by ensuring the maintenance of service even in the event of an unforeseen occurrence, and D) To maintain a strong credit rating in the financial community through sound, conservative financial decision-making.

Additionally the City Council has established a preference for pay-as-you-go financing as a significant capital financing source, but will ultimately determine the most appropriate financing structure for each capital project on an individual basis after examining all relevant factors of the project. Fund balances in excess of required debt and other continuing obligations may be used as a capital source for pay-as-you-go financing.

## **BUDGET SUMMARY**

### **FUND BALANCE SUMMARY**

The following spreadsheet summarizes the budgeted revenues, expenditures and fund balances for the City of Port St. Lucie, grouped by fund type. Audited ending fund balances at September 30, 2016 are combined with the estimated revenues and expenditures for FY 2016-17 to arrive at expected opening fund balances for October 1, 2017, the first day of the new budget year. Where a confident projection is available, it is the policy of the City to use this as a funding source, called budgeted cash carryforward.

A policy of full disclosure of all funds requires inclusion of the total projected fund balance. This revenue source first funds the Undesignated Reserves in each operating fund, which is allowed by the City Council Financial Policy. Any fund balance above the allowed Reserves will fund operations in the new budget year. Having a fund balance to use as cash carryforward to start a new budget year has proven extremely helpful financially. The City's largest revenues, Ad Valorem Taxes and Stormwater Fees, do not start strong collections until the third or fourth month of the budget year.

Fund balances exist as a result of cost containment efforts on behalf of the City staff

and/or revenues collected greater than budgeted. Savings on large capital projects as well as incomplete capital projects can occasionally generate significant fund balances to be used as cash carryforward. When the annual audit confirms any additional available fund balances, the approved budgets and their programs can be adjusted if required or the City Council may choose to address an unbudgeted project. A portion of the carryforward figure is the \$14.7 million reserve fund for the Utility Operations that was set aside for rate stabilization.

The projected ending Fund Balances are budgeted to be \$17 million (10.1%) greater than the prior year. The largest reasons for the increase in fund balance is in the CIP funds where the City had reserved funds for future projects and reserving funds for debt. The beginning balances are \$18.5 million (10.4%) greater than the prior year. The City Council approved a 20% Financial Reserve Policy in Fiscal Year 17-18 in the General Fund. All other funds will maintain a 17% reserve except for the Building Department. Any additional operational savings will always generate a yearend balance plus the sizable Utility reserve previously noted.

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## ***TOTAL BUDGET TRENDS***

### ***REVENUE SUMMARY***

The consolidated total of all budgeted Revenues and Balances Carried Forward is \$27.5 million greater than the previous year. The primary increase is caused by increased fund balances from cost containment and changes in reserve policy. Ad Valorem tax revenues increased due to a 11.06% increase in value. Business Tax and Electric Utility Tax are also experiencing stronger collections which is primarily driven by the growth in population.

### ***EXPENDITURE SUMMARY***

Total budgeted expenditures are budgeted to increase by \$10.5 million (3.1%) when compared to the previous year. Several areas such as personal services, capital expenses and fund transfers increased while operating and debt service decreased. The decrease in expenditures is for the most part are the results of the lower annual payments on debt by refinancing with a better interest rate and reducing debt when possible.

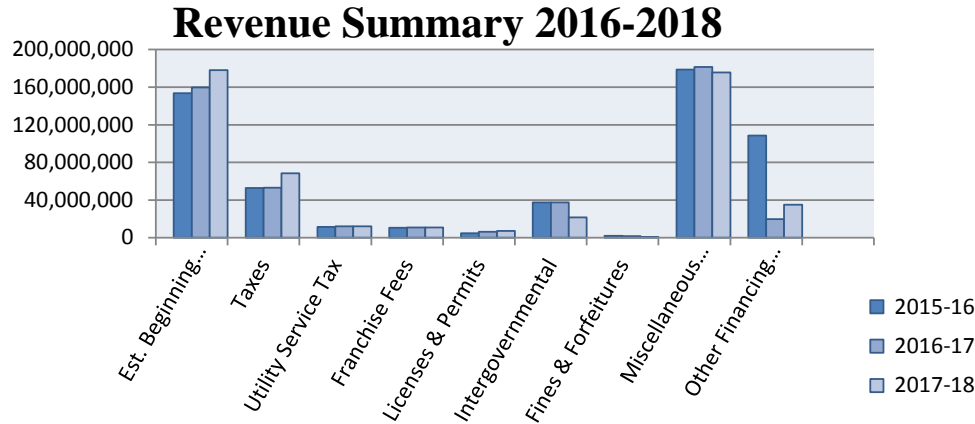
**CITY OF PORT ST. LUCIE**  
**SUMMARY OF REVENUES, EXPENDITURES & FUND BALANCES**  
**FY 2017-18**

	***** GOVERNMENTAL FUNDS *****			** PROPRIETY **				Totals 2017-18	Totals 2016-17	Totals 2015-16	Increase <Decrease> FY 17-18/16-17	Percent Change
	General	Special	Capital	** FUNDS **	Internal	Trust	Agency					
	Fund	Revenue Funds	Project Funds	Enterprise Funds	Service Funds	Funds	Fund					
<b>CASH BALANCES CARRYFORWARD:</b> (Projected Beginning Fund Balances - 10-1-17)	\$20,690,874	\$53,304,985	\$22,241,815	\$63,795,037	\$3,624,004	\$14,518,087	\$0	\$178,174,802	\$159,721,529	\$153,468,582	\$18,453,273	10.4%
<b>REVENUES &amp; SOURCES:</b>												
Taxes (includes other taxes)	47,142,604	15,593,310	5,729,148	0	0	0	0	68,465,062	55,933,418	52,715,048	12,531,644	18.3%
Utility Service Tax	12,087,000	0	0	0	0	0	0	12,087,000	12,205,500	11,355,750	(118,500)	-1.0%
Franchise Fees	10,971,968	0	0	0	0	0	0	10,971,968	10,824,500	10,508,000	147,468	1.3%
Licenses and Permits	1,421,390	5,880,000	0	0	0	0	0	7,301,390	6,412,659	4,758,104	888,731	12.2%
Intergovernmental	11,792,307	7,310,685	2,549,250	0	0	35,000	0	21,687,242	34,563,988	37,477,891	(12,876,746)	-59.4%
Fines and Forfeitures	746,225	0	0	0	0	0	0	746,225	1,684,200	2,071,719	(937,975)	-125.7%
User Fees and Miscellaneous Revenues	5,173,182	26,706,621	149,001	105,381,332	18,069,666	2,392,176	17,640,000	175,511,978	181,538,583	178,635,540	(6,026,605)	-3.4%
Other Financing Sources	10,000	8,374,130	15,187,612	10,776,085	700,000	0	0	35,047,827	19,692,375	108,378,519	15,355,452	43.8%
<b>TOTAL REVENUES AND SOURCES</b>	<b>89,344,677</b>	<b>63,864,746</b>	<b>23,615,011</b>	<b>116,157,417</b>	<b>18,769,666</b>	<b>2,427,176</b>	<b>17,640,000</b>	<b>331,818,692</b>	<b>322,855,224</b>	<b>405,900,571</b>	<b>8,963,469</b>	<b>2.7%</b>
<b>TOTAL REVENUES AND BALANCES:</b>	<b>\$ 110,035,551</b>	<b>\$ 117,169,731</b>	<b>\$45,856,826</b>	<b>\$179,952,454</b>	<b>\$22,393,670</b>	<b>\$16,945,263</b>	<b>\$17,640,000</b>	<b>\$ 509,993,494</b>	<b>\$482,576,753</b>	<b>\$559,369,153</b>	<b>\$27,416,742</b>	<b>5.4%</b>
<b>EXPENDITURES:</b>												
Personal Services	\$62,937,841	\$10,721,400	\$0	\$28,131,558	\$0	\$0	\$0	\$101,790,799	\$95,967,412	\$87,462,490	\$5,823,387	5.7%
Operating Expenses	21,187,930	7,824,365	0	29,576,025	18,603,367	105,000	17,640,000	94,936,687	96,911,568	82,964,227	(1,974,881)	-2.1%
Capital Outlay	5,007,728	4,637,271	23,629,309	16,508,684	0	0	0	49,782,992	43,379,310	143,918,034	6,403,682	12.9%
Debt Services	5,015,456	34,689,052	0	30,692,560	0	0	0	70,397,068	77,457,401	86,106,249	(7,060,333)	-10.0%
Administrative Charges & Credits	(6,962,185)	1,519,776	492,025	4,808,673	141,711	0	0	-	0	0	0	#DIV/0!
Fund Transfers	4,177,709	5,999,810	0	15,109,453	0	700,000	0	25,986,972	18,691,805	27,746,261	7,295,167	28.1%
<b>TOTAL EXPENDITURES</b>	<b>91,364,480</b>	<b>65,391,673</b>	<b>24,121,334</b>	<b>124,826,953</b>	<b>18,745,078</b>	<b>805,000</b>	<b>17,640,000</b>	<b>342,894,518</b>	<b>332,407,496</b>	<b>428,197,262</b>	<b>10,487,022</b>	<b>3.1%</b>
<b>BUDGETED DESIGNATED RESERVES</b> (Projected Ending Fund Balances - 9-30-18)	<b>18,671,071</b>	<b>51,778,057</b>	<b>21,735,492</b>	<b>55,125,501</b>	<b>3,648,592</b>	<b>16,140,263</b>	<b>0</b>	<b>167,098,976</b>	<b>150,169,257</b>	<b>131,171,892</b>	<b>16,929,719</b>	<b>10.1%</b>
<b>TOTAL APPROPRIATED EXPENDITURES AND RESERVES</b>	<b>\$110,035,551</b>	<b>\$117,169,731</b>	<b>\$45,856,826</b>	<b>\$179,952,454</b>	<b>\$22,393,670</b>	<b>\$16,945,263</b>	<b>\$17,640,000</b>	<b>\$509,993,494</b>	<b>\$482,576,753</b>	<b>\$559,369,153</b>	<b>\$27,416,741</b>	<b>5.4%</b>

## Budget Summary Schedule

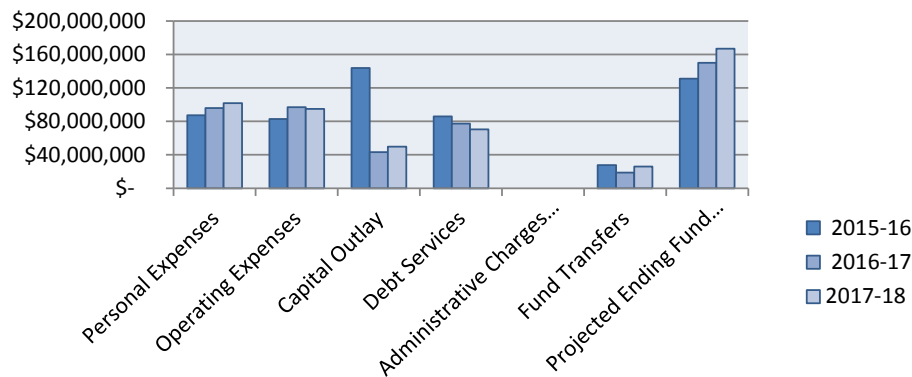
The tables below provides a comparative trend analysis of the total budget for all funds.

### Revenue & Expense Trends



Revenues & Balances	Budget 2015-16	Budget 2016-17	Budget 2017-18	% Inc/Dec.
Est. Beginning Balances	\$ 153,468,582	\$ 159,721,529	\$ 178,174,802	11.6%
Taxes	52,715,048	53,048,418	68,465,062	29.1%
Utility Service Tax	11,355,750	12,205,500	12,087,000	-1.0%
Franchise Fees	10,508,000	10,824,500	10,971,968	1.4%
Licenses & Permits	4,758,104	6,412,659	7,301,390	13.9%
Intergovernmental	37,477,891	37,448,989	21,687,242	-42.1%
Fines & Forfeitures	2,071,719	1,684,200	746,225	-55.7%
Miscellaneous Revenues	178,635,540	181,538,583	175,511,978	-3.3%
Other Financing Sources	108,378,519	19,692,375	35,047,827	78.0%
<b>Total Revenues &amp; Balances</b>	<b>\$ 559,369,153</b>	<b>\$ 482,576,753</b>	<b>\$ 509,993,494</b>	<b>5.7%</b>

### Expenditure Summary 2016-2018



Est. Expenditures	Budget 2015-16	Budget 2016-17	Budget 2017-18	% Inc/Dec.
Personal Expenses	\$ 87,462,490	\$ 95,967,412	\$ 101,790,799	6%
Operating Expenses	82,964,227	96,911,568	94,936,687	-2%
Capital Outlay	143,918,034	43,379,310	49,782,992	15%
Debt Services	86,106,249	77,457,401	70,397,068	-9%
Administrative Charges & Credits	-	-	-	#DIV/0!
Fund Transfers	27,746,261	18,691,805	25,986,972	39%
Projected Ending Fund Balances	131,171,892	150,169,257	167,098,976	11%
<b>Total Expenditures</b>	<b>\$ 559,369,153</b>	<b>\$ 482,576,753</b>	<b>\$ 509,993,494</b>	<b>5.7%</b>

# CITY OF PORT ST. LUCIE

## MAJOR REVENUE DESCRIPTION AND OVERVIEW

The revenue and sources budgeted for all funds for FY 2017-18 are \$509,993,494. This figure includes interfund transfers and beginning balances. The approved budget is \$27,416,742 greater than the estimated revenue received during fiscal year 2016-17. The majority of the increase is due to an 11.06% gain in taxable value, increasing the City's Ad Valorem revenue by \$4,586,935. Cash Carryforward increased due to revenues that had been set aside for projects that will be completed in FY 17-18 and beyond plus and cost containment.

The following revenue categories represent over 75% of the City of Port St. Lucie's revenue sources. The City shall estimate its annual revenues by objective and analytical processes. The City shall maintain a diversified and stable revenue system to the extent provided by law to insulate it from short-run fluctuations in any one revenue source.

### Revenues

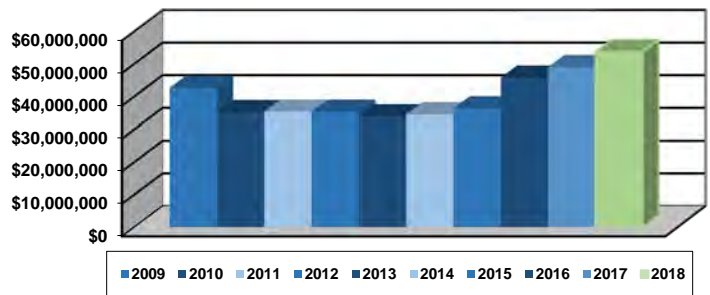
#### Ad Valorem Taxes:

**Description:** Ad Valorem Taxes (Latin for "according to Value") are taxes levied in proportion to the value of the property which it is levied. The City's millage rate is the tax rate charged against both residential and commercial properties within the City limits. All properties are assessed a tax bill by the County Tax Appraiser.

**Overview:** The City's combined Millage rate is set at 6.4000 for fiscal year 2017-18. The portion of the overall rate that is designed for retiring debt on the Crosstown Parkway road project will remain at 1.2193. When combined with the 11.06% gain in taxable value, the total increase to Property Tax Revenue will be \$4,586,935 allocated among the three funds that receive property tax revenue. This is well below the state-imposed ten mill cap. The funds currently benefiting from Ad Valorem Tax Revenues are the General Fund (4.8191), Road and Bridge Operating und (0.3616), and the voter-approved debt service millage rate is (1.2193) for Crosstown Parkway Fund.

**Outlook:** In the past few years actual Ad Valorem results have met any preliminary budget projections made in the beginning of our budget cycle. For the purpose of future financial projections, the City is anticipating 7% growth in FY 17-18 and 18-19, then 5% in future years.

### Ad Valorem Taxes Revenue Trends 10 Year Actual and Budgeted



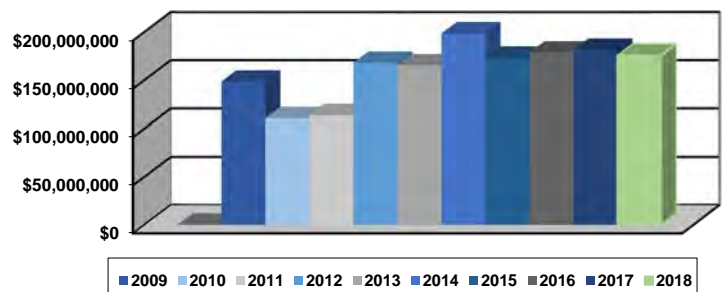
#### User Fees and Miscellaneous Revenues:

**Description:** Those revenues that not individually categorized such as charges for services, interest, special assessment payment, stormwater fees and contributions.

**Overview:** Miscellaneous revenue varies from year to year thus making it difficult to depend on miscellaneous revenues to increase at the same growth rate as other revenues. An example of the fluctuation in revenue would be a one-time developer contribution toward a capital project that would not occur in future years. The annual stormwater fee assessed to a residence will be \$163.00 per residential unit in 2017-18 which is an increase of \$5.00 from the prior year. The annual stormwater fee is expected to generate \$20.6 million. The only normal growth in the Stormwater Fee revenue occurs when a vacant lot is built on providing ±\$40.75 per unit in additional revenue.

**Outlook:** As the City expands its major roads to a four-lane design with a median, the volume of landscaping to be maintained increases and the funding must be considered. The Public Works department has worked on reducing these costs by dropping the number of rotations for mowing and other services which has helped the financial position of the stormwater fund.

### User Fees & Miscellaneous Revenue Trends 10 Year Actual and Budgeted



**CITY OF PORT ST. LUCIE**  
**REVENUE DESCRIPTION AND OVERVIEW (continued)**

**Other Financing Sources:**

**Bonds:** Bonds are a written promise, generally under seal, to pay a specified sum of money called the face value, at a fixed time in the future called the date of maturity and carrying interest at a fixed rate, usually payable periodically. The most common type of bonds is general obligation and revenue bonds which are most frequently used for construction of large capital projects. Throughout the years the City has obtained these two types of bonds to expand water and sewer, roads and to build new City buildings due to the record breaking growth.

**Interfund Transfers:** Legally authorized transfer from a fund receiving revenue to the fund through which the resources are to be expended.

**Overview:** Other Financing sources comprises of two areas, which are Bond Proceeds and Interfund Transfers. Most of the CIP funds budgeted interfund transfers into operating funds or the Governmental Finance Fund to pay debt on past or current CIP projects.

Other Financing Sources Revenue Trends  
 10 Year Actual and Budgeted

**Local Option Gas Tax:**

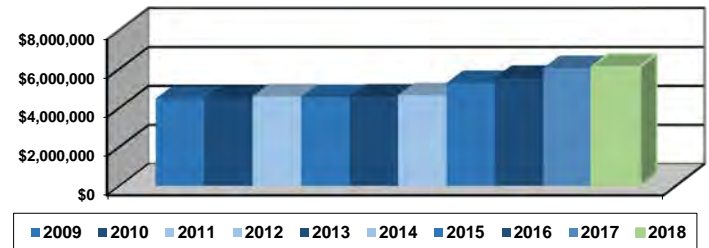
**Description:** Local Option Revenues resulting from an additional six cents local tax on gasoline sales in St. Lucie County. Local Option Revenues resulting from

an additional six cents local tax on gasoline sales in St. Lucie County. These collected revenues are shared with the County and the Cities of Fort Pierce and St. Lucie Village. For the 2017-18 Fiscal Year, Port St. Lucie will be allocated a portion of the local gas tax based on the last five-years of accumulated transportation related expenditures by each entity. Port St. Lucie will be allocated 66.8231% of the total gas collected.

**Overview:** The largest single revenue for the Road and Bridge Operating Fund is the Local Option Gasoline Tax, the 17-18 revenue projection is \$6 million. This single revenue has very little growth over four years. The projection for 17-18 and the estimated growth in future years is 5%. The level of tax revenue is tied to the number of gallons sold.

**Outlook:** As of August 31, 2015 the local option gas taxes expired. In July the County adopted a new Ordinance, however the City did not enter into any Interlocal agreement related to the distribution of these taxes. Therefore, the distribution will continue to be calculated based on the statutory formula in F.S. 336.025 (4) until a new agreement is made

Local Option Gas Tax Revenue Trends  
 10 Year Actual and Budgeted



**CITY OF PORT ST. LUCIE**  
**REVENUE DESCRIPTION AND OVERVIEW (continued)**

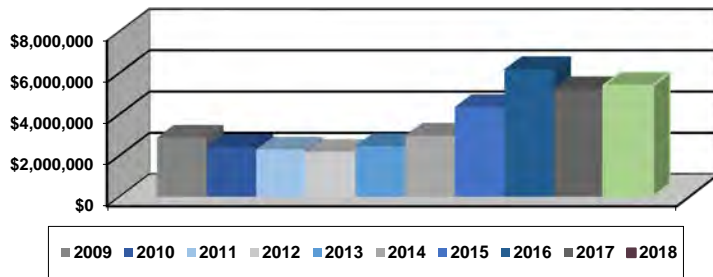
**Licenses & Building Permits:**

**Description:** The Building Permit Fees are revenues derived from issuance of building permits prior to construction in the City of Port St. Lucie.

**Overview:** Building Permits Fees are directly driven by construction activity. New construction activity is climbing and Permit Fee Revenue is projected to hit \$5.4 million in FY 2017-18.

**Outlook:** This fund is projected to experience a climb in fund balance based on construction activity.

**Building Permit Fee Revenue Trends**  
**10 Year Actual and Budgeted**



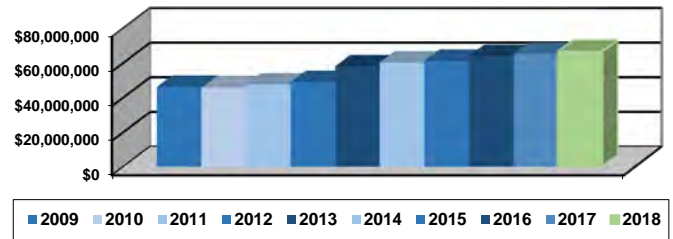
**Utility Operating Revenues:**

**Description:** Utility Operating Revenues are monthly revenues collected from users of the system.

**Overview:** The Water and Sewer Operating Fund is funded primarily by the monthly revenues from the users of the system which is projected to be \$69.4 million. The Utility Department recently increased water and sewer rates by 1.5%.

**Outlook:** There is a moderate level of new customers expected to be added as construction occurs in the City which will boost the operating revenues.

**Utility Operating Revenue Trends**  
**10 Year Actual and Budgeted**





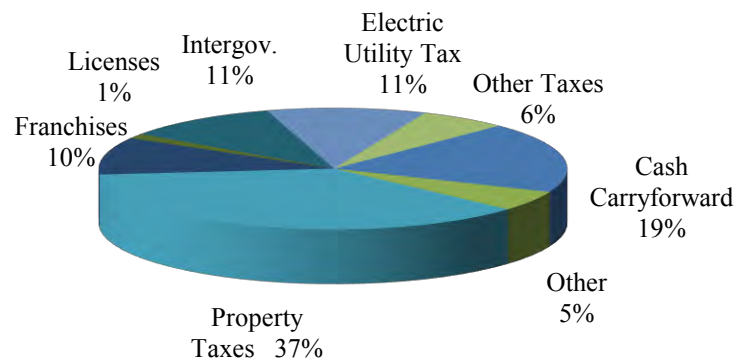


*“A City for All Ages”*

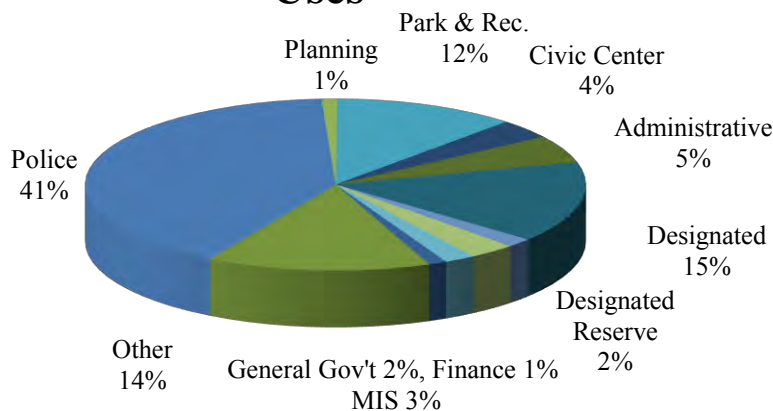
# CITY OF PORT ST. LUCIE GENERAL OPERATING FUND ANNUAL BUDGET 2017-18

Revenue Source	Amount
Property Taxes	\$40,421,604
Other Taxes	6,721,000
Utility Taxes	12,087,000
Franchise Fees	10,971,968
Licenses & Permits	1,421,390
Intergovernmental	11,792,307
Other	5,916,407
Cash Carryforward	20,690,874
Fund Transfer	10,000
<b>Total</b>	<b>\$110,035,551</b>

## Sources



## Uses



## Expenditures by Function

Expenditures by Function	Amount
Police Department	\$44,843,255
Planning	1,110,000
Parks & Rec.	13,031,687
Civic Center	4,024,815
Administrative	5,702,255
Designated Reserves (20%)	16,825,154
Designated Reserves	1,845,917
MIS/GIS	3,288,306
General Government	2,208,472
Finance	1,296,122
Other	15,859,568
<b>Total</b>	<b>\$110,035,551</b>

# General Fund

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The City's General Fund reports the financial activities of all the administrative departments plus the Parks and Recreation and Police Departments. The financial condition of the City's General Fund has struggled in recent years with the severe drop in taxable value causing a significant drop in its largest revenue, Property Tax. This caused staff reductions in past years and the reorganization of several departments. The financial condition has become more stable in recent years, with a 11.06% increase in the taxable value of real property. This increase has allowed the City to focus on addressing staffing shortages and deferred maintenance that are sorely necessary to keep our services and infrastructure meeting our customers' expectations.

## Major Revenue Source

The largest single revenue in the General Fund is Ad Valorem Property Tax, which is set to earn ±\$40.4 million in FY 2017-18. This revenue figure is based on the 11.06% increase in taxable value. The other major revenues of the General Fund are projected to continue their upward trend (Utility Tax, Franchise Fees, and Sales Tax). The projected gain in these major revenues is approximately \$1 million. The fines and forfeitures are projected to decrease by nearly \$1 million in primarily in the violation of local code. The net increase of revenue for the General Fund is ±\$3 million. The General Fund is projected to have a balance of ±\$20.7 million to carry into FY 2017-18. This is a decrease of ±\$9 million from the audited balance on September 30, 2016, which is due to the City Council's decision to

use excess reserves to pay down debt and address deferred maintenance

## Expenditure Trends

Salaries and Benefits are the largest area of cost for the General Fund and are budgeted to grow by 5% due to the pay increases that are required per the union contracts and the inflationary factors on the benefits. A net increase of 23.03 FTEs, are proposed to be added in the General Fund and 26.75 for the entire organization. Full-time FTEs are being added in the Police Department, Parks & Recreation Department, Planning Department, the new Building Maintenance Department, Information Technology, and others are adding staff to keep up with growth of unmet needs and demand on services. The City is also beginning to address the deferred maintenance around the City by increasing repair and maintenance budgets and capital outlay budgets to combat the deterioration of city parks, streets, buildings, etc.

## Long Range Model

The long range model included for the General Fund show years of slight surpluses that will keep the fund balance within the approved policy of 20% through the end of FY 2020-21. This model assumes a modest level of taxable value increase going into future years and increases to other economic revenues. For this model, the expenses for personnel are increased 5% in FY 2018-2019 and 4.75% in the years following. Other expenditure are shown to be relatively flat, which may not address the growth in the community.

**CITY OF PORT ST. LUCIE**  
**APPROVED BUDGET - GENERAL OPERATING FUND**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****	PROJECTED 2018-19 *****
<b>REVENUES &amp; SOURCES:</b>					
Property Taxes	\$22,815,877	\$34,928,609	\$37,159,088	\$40,421,604	\$43,256,311
Other Taxes	7,045,352	6,981,584	6,800,000	6,721,000	6,677,755
Utility Taxes	11,193,318	11,636,322	11,850,000	12,087,000	12,340,827
Franchise Fees	10,322,772	10,353,839	10,550,000	10,971,968	11,257,235
Licenses and Permits	1,026,005	1,140,846	1,426,410	1,421,390	1,421,519
Intergovernmental	10,608,440	11,233,311	11,547,100	11,792,307	11,996,391
Other	7,113,316	9,848,996	10,643,008	5,919,407	5,992,112
Budgeted Cash Carryforward	0	0	29,305,353	20,690,874	18,496,071
Fund Transfer	303,849	139,750	350,514	10,000	10,000
TOTAL	70,428,929	86,263,257	119,631,473	110,035,551	111,448,222
<b>EXPENDITURES:</b>					
Personal Services	\$50,212,500	\$52,545,663	\$59,310,140	\$62,937,841	\$66,083,823
Operating Expenses	13,284,821	17,820,254	28,694,329	21,187,930	19,164,344
Capital Outlay	2,738,328	2,731,200	5,519,231	5,007,728	5,060,857
Debt Services	2,551,309	7,950,182	6,013,207	5,015,456	5,463,207
Fund Transfer - CRA Debt	0	0	2,801,325	700,000	700,000
Administrative Credit	(5,156,161)	(5,534,381)	(6,491,507)	(6,962,185)	(7,066,712)
Administrative Charge	147,996	148,008	0	0	0
Fund Transfer	3,791,744	6,769,034	3,093,874	3,477,709	3,257,507
Designated Reserve (Grant Match)	0	0	0	175,000	175,000
Designated Reserve (Debt Retirement)	0	0	0	1,670,917	1,560,563
Designated Reserve (Financial Policy 20%)	0	0	0	16,825,154	17,049,633
TOTAL	67,570,537	82,429,960	98,940,599	110,035,551	111,448,221
<b>SURPLUS &lt;DEFICIT&gt;</b>	<b>\$2,858,392</b>	<b>\$3,833,297</b>	<b>\$20,690,874</b>	<b>(\$0)</b>	<b>\$0</b>

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - APPROVED REVENUES**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****	PROJECTED 2018-19 *****	
<b>PROPERTY TAXES</b>						
311.100	Ad Valorem Taxes	\$22,725,796	\$34,874,851	\$37,119,088	\$40,385,952	\$43,212,968
311.200	Delinquent Ad Valorem Taxes	90,082	53,758	40,000	35,652	43,343
315.000	Communications Service Tax	5,378,563	5,129,850	4,900,000	4,802,000	4,729,970
316.000	Business License Tax	1,666,789	1,851,734	1,900,000	1,919,000	1,947,785
		<u>\$29,861,230</u>	<u>\$41,910,193</u>	<u>\$43,959,088</u>	<u>\$47,142,604</u>	<u>\$49,934,066</u>
<b>UTILITY TAXES</b>						
314.100	Electric Utility Tax	\$11,193,318	\$11,636,322	\$11,850,000	\$12,087,000	\$12,340,827
		<u>\$11,193,318</u>	<u>\$11,636,322</u>	<u>\$11,850,000</u>	<u>\$12,087,000</u>	<u>\$12,340,827</u>
<b>FRANCHISES</b>						
312.520	State Casualty Insurance	\$1,082,037	\$1,247,468	\$1,100,000	\$1,247,468	\$1,250,000
323.100	Electrical	8,940,735	8,806,371	9,150,000	9,424,500	9,707,235
313.900	Water/Sewer Agreement	300,000	300,000	300,000	300,000	300,000
		<u>\$10,322,772</u>	<u>\$10,353,839</u>	<u>\$10,550,000</u>	<u>\$10,971,968</u>	<u>\$11,257,235</u>
<b>LICENSES AND PERMITS</b>						
323.700	Gas Franchise Fee	\$155,313	\$146,385	\$166,000	\$170,980	\$176,109
323.750	Franchise Fee - Solid Waste	464,639	450,379	649,660	649,660	649,660
324.111	Res. Police Impact Fee	546	0	750	750	750
324.121	Com. Police Impact Fee	0	0	0	0	0
324.712	Res. PSL Bldg. Admin. Impact Fee	159,480	266,147	300,000	300,000	300,000
324.722	Com. PSL Bldg. 3% Admin. Fee	79,740	133,169	150,000	150,000	150,000
325.105	Nuisance Abatement	166,287	144,767	160,000	150,000	145,000
		<u>\$1,026,005</u>	<u>\$1,140,846</u>	<u>\$1,426,410</u>	<u>\$1,421,390</u>	<u>\$1,421,519</u>
<b>INTERGOVERNMENTAL REVENUE</b>						
331.201	Federal Grant	\$29,086	\$0	\$0	\$0	\$0
331.223-28029	Federal Grant - Justice Assistance	56,387	66,991	65,777	0	0
331.241	Victims of Crime Act (VOCA) Grant	57,736	67,734	122,679	126,208	0
331.242	OCDETF-US Marshall	21,895	38,253	13,275	0	0
334-394	KPSLB/Grant Donation	0	0	15,000	15,000	15,000
335.120	State Revenue Sharing	3,433,177	3,690,662	3,600,000	3,700,000	3,805,000
335.140	Mobile Home Licenses	55,272	57,136	65,000	66,950	68,959
335.150	Alcoholic Beverage Licenses	59,983	53,491	58,000	61,800	63,654
335.180	State Sales Tax (1\2 cent)	6,483,062	6,817,675	7,166,000	7,380,980	7,602,409
337.310	SLC Landfill	411,843	441,369	441,369	441,369	441,369
		<u>\$10,608,440</u>	<u>\$11,233,311</u>	<u>\$11,547,100</u>	<u>\$11,792,307</u>	<u>\$11,996,391</u>
<b>SHARED REVENUES FROM OTHER LOCAL UNITS</b>						
338.200	County Occupational License	\$75,096	\$74,032	\$77,000	\$78,540	\$80,111
		<u>\$75,096</u>	<u>\$74,032</u>	<u>\$77,000</u>	<u>\$78,540</u>	<u>\$80,111</u>
<b>CHARGES FOR SERVICES</b>						
341.303	Home Application Fee	\$0	\$0	\$4,400	\$3,000	\$3,000
341.450	Capital Charge Agreement	13,538	19,050	20,000	20,000	20,000
341.501	FEMA Hurricane	50	460	0	0	0
341.901	Zoning Fees	487,016	544,711	550,000	500,000	500,000
341.902	Maps & Publications	0	0	0	0	0
341.903	Certification, Copy, Research	16,293	11,063	10,000	10,300	10,609
341.905	Zoning Board	0	150	0	0	0
341.906	Sale of Maps-GIS	0	0	0	0	0
341.909	Application Fee	6,283	6,031	6,031	0	0
341.911	ART in Public Places	32,599	32,330	49,950	32,500	32,500
341.912	MPORTF-Pension Board	54,000	54,000	54,000	54,000	54,000
341.915	ICMA Compensation	0	45,000	45,000	45,000	45,000
341.920	Lien Collection Revenue	0	55,000	200,000	200,000	200,000
342.105	Police Services - Fingerprinting	2,890	3,170	4,120	4,000	4,000
342.106	Police Special Detail	18,490	26,897	8,686	12,000	12,000
342.905	Admin Fee - Nuisance Abatement	0	0	0	0	0
343.404	Solid Waste Admin Fee	282,258	257,922	258,000	258,000	258,000

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - APPROVED REVENUES**  
**FY 2017-18**

		AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****	PROJECTED 2018-19 *****
343.941	FPL Thornhill	63,500	0	0	0	0
345.100	Abandoned Property	319,451	178,200	104,000	78,000	58,500
		<u>\$1,296,367</u>	<u>\$1,233,985</u>	<u>\$1,314,187</u>	<u>\$1,216,800</u>	<u>\$1,197,609</u>
	<b>HUMAN SERVICES</b>					
346.400	Dog Retrieval Fee	\$16,640	\$15,322	\$11,350	\$11,000	\$11,000
346.401	Animal Control - Licenses	\$48,502	\$35,080	\$27,400	\$27,000	\$27,810
346.402	Animal Control - Citations	\$12,654	\$11,045	\$9,830	\$10,000	\$10,000
346.403	PSL Animal Education	\$664	\$439	\$387	\$400	\$400
		<u>\$78,459</u>	<u>\$61,886</u>	<u>\$48,967</u>	<u>\$48,400</u>	<u>\$49,210</u>
	<b>FINES AND FORFEITURES</b>					
351.100	Court Fines	\$83,385	\$77,258	\$90,380	\$87,000	\$87,000
351.110	Court Fines Cost Refund	1,904	1,490	8,482	2,000	2,000
351.300	Police Education-2nd Dollar	10,746	13,337	12,643	12,000	12,000
351.310	Investigative Surcharge	48,239	48,378	49,253	48,000	50,000
351.600	C.O.R.E. Fines	0	0	0	0	0
354.000	Violation Local Code	999,657	869,530	400,000	400,000	400,000
354.100	Violation Alarm Permit	16,905	8,275	4,500	4,725	4,961
354.105	Code Enforcement Cost	635	1,830	8,000	8,000	8,000
354.110	Code Recording	9,026	6,330	4,500	4,500	4,500
354.115	Code Maintenance	42,781	28,076	20,000	20,000	20,000
354.116	Code Collection	171,281	135,244	0	0	0
354.255	Nuisance Revenue	118,523	148,828	58,000	58,000	58,000
354.400	Prosecution Costs-Code Board	173,836	125,675	65,000	65,000	65,000
354.415	Modification Application	0	8,050	25,000	25,000	25,000
358.101	Forfeited Bid Bonds	0	0	500	0	0
359.000	Parking Tickets	6,591	19,478	9,652	10,000	10,000
359.003	Parking Surcharge	2,236	5,070	2,140	1,000	1,000
359.100	Restitution	388	566	1,000	1,000	1,000
		<u>\$1,686,132</u>	<u>\$1,497,414</u>	<u>\$759,050</u>	<u>\$746,225</u>	<u>\$748,461</u>
	<b>MISCELLANEOUS REVENUES</b>					
361.000	Interest-Checking	\$7,211	\$6,260	\$7,500	\$7,500	\$7,500
361.005	Interest-Art in Public Places	0	0	1,087	1,000	1,000
361.100	Interest-Investments	200,779	216,534	300,000	200,000	200,000
361.103	Interest-Code Liens	59,131	41,277	27,000	20,000	20,000
361.300	Interest-Ad Valorem Taxes	426	2,484	1,000	1,000	1,000
361.626	Accrued Interest - 98 Sales Tax Issue	3,617	3,451	3,100	3,000	4,000
		<u>\$271,163</u>	<u>\$270,005</u>	<u>\$339,687</u>	<u>\$232,500</u>	<u>\$233,500</u>
347.210	Activity Fees-Recreation Svcs.	\$301,645	\$269,308	\$280,000	\$280,000	\$280,000
347.211	Activity Fees - Airoso Community Ctr.	52,331	58,008	65,000	60,000	61,800
347.212	Activity Fees - Gym	72,761	70,101	75,000	75,000	75,000
347.260	Sport Lighting Fees	2,770	1,548	2,800	2,884	2,971
347.261	NTX Lights	0	0	103	103	103
347.262	Lights (Taxable)	11	169	405	300	300
347.263	Lights-Non Profit (Non-Taxable)	84	653	736	825	825
347.264	Lights-Travel Team - (Taxable)	428	82	210	500	500
347.265	Lights-Travel Team - (Non-Taxable)	28	130	50	50	50
347.266	Community Garden	0	786	0	0	0
347.411	Admission Fee-Community Center	8,023	7,863	9,500	8,000	8,500
347.412	Admission Fee-Minsky Gym	6,419	6,587	7,000	7,000	7,000
347.454	NTX Rentals - Special Events	56,329	29,445	50,000	75,000	75,000
347.458	Sponsorship	0	0	0	0	0
347.463	Humana-Sponsorship	0	0	0	0	0
347.465	P&R Volunteer	0	0	0	0	0
347.501	Rentals-Comm. Ctr. (Tax Exempt)	80,435	66,753	63,000	70,000	70,000
347.502	Rentals-Gym (Tax Exempt)	19,258	19,234	16,000	15,000	15,000

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - APPROVED REVENUES**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****	PROJECTED 2018-19 *****	
347.504	Rentals-Portable Stage (Tax Exempt)	3,521	6,475	800	2,000	2,000
347.511	Rentals-Comm. Ctr. (Taxable)	108,678	119,377	130,000	120,000	120,000
347.512	Rentals-Gym (Taxable)	618	1,312	600	600	600
347.514	Rentals-Portable Stage (Taxable)	0	1,704	3,408	3,000	3,000
347.515	Booth Rentals - Festivals	1,621	2,349	110	750	750
347.519	Civic Center Gym Towel Rental	0	0	0	0	0
347.520	NTX Booth Vendor	666	295	100	500	500
347.591	Parks & Rec. Fees (Taxable)	41,944	34,354	45,000	48,750	50,000
347.595	Parks & Rec. Fees (Tax Exempt)	897	1,682	500	560	560
347.602	Parks User Fees - Travel Team (Taxable)	3,015	322	1,300	1,615	1,615
347.603	Parks User Fees - Non Profit (Taxable)	1,408	2,142	3,500	3,547	3,547
347.604	Parks User Fees - Travel Team (Non-Taxable)	190	412	450	740	750
347.605	Parks User Fees - Non Profit (Non-Taxable)	7,392	10,013	10,000	9,873	10,000
347.611	Merchandise-Recreation	0	0	5	0	0
347.625	Jessica Clinton Park Brick Program	354	0	347	0	0
347.701	Civic Center - Programs	119,854	152,814	122,000	135,000	135,000
347.702	Civic Center - Drop In Programs	23,361	11,371	8,600	10,000	10,000
347.703	Civic Center - Personal Training	38,548	56,524	47,000	40,000	40,000
347.704	Civic Center - Stage Rental (Taxable)	9,882	11,265	1,000	11,500	11,500
347.705	Civic Center - Stage Rental (Non-Taxable)	19,878	3,440	1,000	10,000	10,000
347.706	Civic Center - Vendor Space (Taxable)	16,271	3,057	5,000	6,400	6,400
347.707	Civic Center - Vendor Space (Non-Taxable)	11,111	135	10,500	6,600	6,600
347.708	Civic Center - Massage Therapy	0	0	0	0	0
347.709	Civic Center - Community Band Concerts	11,066	11,651	10,000	10,000	10,000
347.710	Civic Center - Rentals (Non-Taxable)	196,649	221,283	200,000	130,000	130,000
347.710.Y1105	Civic Center - Hospitality Ancillary (Non-Taxal)	0	0	15,000	15,000	15,000
347.711	Civic Center - Rentals (Taxable)	196,293	249,786	230,000	250,000	250,000
347.711.Y1105	Civic Center - Hospitality Ancillary (Taxable)	0	0	15,000	15,000	15,000
347.712	Civic Center - AV Equipment	9,981	4,491	5,500	9,000	9,000
347.713	Civic Center - Concessions	33,016	17,538	4,000	85,000	85,000
347.715	Recreation Sponsorship	394	290	0	1,500	1,500
347.716	NTX-Audio Visual	4,996	6,761	12,000	9,000	9,000
347.717	TX Recreation	27,778	44,562	45,000	23,000	30,000
347.718	TX Fitness Vendor	28	0	8	0	0
347.720	Volunteer Sponsorship	0	0	500	0	0
347.724	Hospitality Insurance	0	0	599	0	0
347.725	Volunteer Sponsorship	12,517	5,750	0	0	0
347.729	TX Catering Revenue	68,046	139,561	130,000	200,000	240,000
347.730	NTX Catering Revenue	25,634	184,060	165,000	250,000	270,000
347.776	Civic Center - Fitness Center Memberships	310,321	305,637	300,000	300,000	300,000
347.777	Civic Center - Fitness Programs	22,693	22,941	2,600	15,000	15,000
347.778	Civic Center - Sponsorship	3,525	2,828	500	2,500	3,000
347.779	Civic Center - Drop In Programs	54,283	71,298	65,000	54,000	54,000
347.780	Civic Center - Naming Rights	20,000	20,000	20,000	30,000	35,000
347.781	Civic Center - Vending	293	214	200	195	200
347.799	Martin Health	0	0	0	0	0
347.951	Arts Sales Revenue	335	27	0	300	300
347.952	Box Office Revenue - Taxable	1,262	0	10,000	16,000	16,000
347.953	ATM Revenue	1,097	718	775	500	500
347.954	Box Office Revenue - Non Taxable	65,595	24,918	10,000	15,000	15,000
347.955	TX Buttons	928	845	0	750	750
347.956	Taxable Flag Sales	99	0	0	0	0
347.957	Guy Harvey Posters	582	582	350	500	500
		\$2,077,143	\$2,285,449	\$2,203,055	\$2,438,342	\$2,514,621

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - APPROVED REVENUES**  
**FY 2017-18**

		AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****	PROJECTED 2018-19 *****
362.007	Tower Lease-Voicestar	\$23,131	\$27,305	\$29,000	\$29,000	\$29,000
362.008	Tower Lease-Co-Locate Nextel	30,519	31,268	32,000	32,000	32,000
362.102	Tower Lease-Becker Road	27,271	28,361	28,000	28,000	28,000
362.103	Tower Lease-Sprint	29,688	30,876	32,111	32,111	32,111
362.104	Tower Lease-BellSouth Becker	0	0	0	0	0
362.106	PJ Development	23,397	24,333	24,000	24,000	24,000
362.107	PJ Development	22,497	24,321	24,300	24,300	24,300
362.108	DT Ground - APAC	19,550	20,333	21,000	21,000	21,000
362.109	METRO PCS/APAC	7,599	7,643	8,150	8,150	8,150
362.111	Tower-Verizon Lyngate	14,217	10,087	11,000	11,000	11,000
362.114	Verizon	0	6,100	6,000	6,000	6,000
362.243	Office Space - Brian Mast	3,000	3,000	5,250	6,000	6,000
362.246	Family Recreational	6,500	6,200	6,000	6,000	6,000
362.257	Williams Rd. Grazing-Concannon	0	0	352	352	352
362.258	PSL R/C Hobby Group Lease	0	0	12	12	12
362.302	Dock License Agreement	2,367	1,291	0	0	0
362.303	PSL Ski Club Lease	211	211	211	211	211
362.305	PAL Lease	100	100	100	100	100
362.307	Boys and Girls Club Lease	900	0	0	0	0
362.308	Fire District	0	0	0	0	0
362.350	Concessionaire Rental	4,753	1,924	0	0	0
362.352	Michelle's Day Spa	81	0	0	0	0
362.353	CC Pro Shop	0	0	0	0	0
362.429	Lease-Utility Space	75,255	75,255	80,255	80,255	80,255
362.511	Lease - MMH - C. Ctr.	0	0	0	0	0
362.513	Lease-YMCA Jaycee Park	2,200	1,200	1,200	1,200	1,200
362.514	Lease-Treasure Coast Model Railroad	365	365	365	365	365
362.520	Taxable - Up the Creek	0	0	0	0	0
362.600	Lease - Council on Aging	2	1	1	1	1
362.701	Recreation Room Rentals (Taxable)	5,700	1,554	1,500	5,000	5,000
362.702	Recreation Room Rentals (Non-Taxable)	21,670	7,528	4,400	15,100	20,000
364.005	Sale of Right of Way	228,819	0	0	0	0
365.900	Scrap & Surplus Sales	33,526	36,467	37,345	35,000	35,000
366.005	Riverplace Contribution	25,000	25,000	25,000	25,000	25,000
366.024	Cable Franchise Cash Grant (20024)	0	0	0	0	0
366.024	Cable Franchise Cash Grant (23024)	12,434	12,682	0	0	0
366.025	Recycle Promotional Funds	15,000	15,000	15,000	15,000	15,000
366.030	Contributions-K-9 Training	100,000	1,000	0	0	0
366.044	Emergency Mgmt.Trade Show Revenue	7,275	6,625	5,350	5,000	5,000
366.105	Developers Contributions	0	0	0	0	0
366.200	Donations /Contribution	0	0	1,375	0	0
366.701-28010	Donations - Coca Cola	0	0	0	0	0
366.702	Fitness Donations	103	0	0	0	0
366.703	Hospitality Donations	35	0	0	0	0
366.905	Recreation Contributions	2,776	500	0	0	0
366-907	Skateboard Equipment	0	0	0	0	0
366.908	Donations - Civic Center	800	0	0	500	1,000
366.909	Adopt-a-Park	0	0	0	100	100
366.910	Donations - Parks	0	0	5,000	0	0
366.911	Donations-Community Center	0	0	0	0	0
366.912	Donations-Gym	991	1,570	300	1,000	1,000
366.916	Donations-Walmart	0	0	5,000	0	0
366.930	Donations-Fireworks	8,093	7,377	8,000	10,000	10,000
366.936	Donation-Cleanup	0	0	1,000	1,000	1,000
367.003	Unrealized Appreciation	0	0	0	0	0
367.022	Admin Cost - TRC	15,891	7,800	8,800	8,800	8,800
367.100	Political Signs	160	1,025	0	100	100
367.205	Garage Sale License	18,185	19,310	18,000	18,000	18,000
367.250	Broker Fees	2,575	3,983	5,000	5,000	5,000



**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - APPROVED REVENUES**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****	PROJECTED 2018-19 *****
367.310	Solicitor Permits	1,460	1,464	1,500	1,500
367.320	Special Events Permits	10,585	9,375	15,500	15,500
367.600	Alcoholic Beverage Permits	119	0	60	60
347.601	Alcoholic Beverage Permits-NTX	0	0	119	0
367.602	Alcohol Permits-Nonprofit	0	0	0	0
367.611	Alcohol Permit - Commercial	534	771	600	650
367.621	TX Alcohol	545	564	600	650
369.001	Misc. Revenue - Insurance	81,602	87,575	90,000	90,000
369.004	Unclaimed Evidence	26,052	7,129	4,778	5,000
369.006	Tuition Reimbursement	264	0	0	0
369.008	Lawsuit Settlement	0	0	302	0
369.014	Auction Rebate	0	0	829	0
369.306	Digital Domain CRT Settlement	0	3,181,920	0	0
369.020	FDOT-Child Safety	0	0	0	0
369.021	Property Damage	0	0	0	0
369.040	Application Fee-Community Development	15,000	0	0	0
369.112	Police Seminar	0	1,200	250	0
369.125	Misc. Rev.-Recycling-Community Ctr	400,000	400,000	72,000	72,000
369.126.Y1715	Misc. Rev.-Recycling-Civic Ctr	0	0	326,700	328,000
369.300	Refund of Prior Yr. Exp	1,066	1,243	11	500
369.904	JBURRD Lease	0	0	0	0
369.900	Gain or Loss on Sale of Assets	19,308	390	10,962	0
369.902	Proshop Sales	0	0	0	0
369.907	Boys & Girls Utilities	2,277	0	0	0
369.909	WEX Rebate (Fuel Card)	15,036	14,132	16,000	16,000
369.911	Vending Commissions - Comm. Ctr.	370	882	500	500
369.912	Vending Commissions-Gym	207	1,000	200	200
369.918	Youth Leagues Reimbursement of Utility Cost	17,260	16,110	17,000	17,000
369.919	Vending Commissions - Recreation	0	0	0	0
369.922	Recycling Program	0	49	33	33
369.925	Service Chg.-NSF Check	1,035	1,087	700	700
369.930	Misc. Revenue-W/C	14,330	9,637	10,000	10,000
369.960	Commissions-Vending Machine	432	443	500	500
369.971	Trust Fund-ICMA	2,063	17,159	5,000	5,000
369.980	Court Fees	290	246	250	250
369.985	Misc. Revenues	87,660	79,155	45,000	45,000
	FEMA Reimbursement-Hurricane Matthew	0	0	3,454,149	0
369.988	Visa Procurement Card Rebate	138,828	147,100	92,896	95,000
	Cash Over/Short	0	0	59	0
369.999	Holiday Luncheon	0	0	0	0
		<u>\$1,628,957</u>	<u>\$4,426,226</u>	<u>\$4,616,875</u>	<u>\$1,158,600</u>
		<u>\$70,125,080</u>	<u>\$86,123,507</u>	<u>\$88,691,419</u>	<u>\$89,334,676</u>
				<u>\$89,334,676</u>	<u>\$92,942,151</u>
<b>NON-REVENUES</b>					
384.120	Financing 800 MHG Radios	\$0	\$0	\$1,284,187	\$0
389.900	Budgeted Cash CFWD-Undesignated	\$0	\$0	\$29,305,353	\$20,690,874
					\$18,496,071
<b>TRANSFERS IN</b>					
381.109	Fund Transfer from #109	\$0	\$0	\$316,400	\$0
381.110	Fund Transfer from #110	150,000	75,000	0	0
381.431	Fund Transfer from #431	0	54,750	24,114	0
381.603	Fund Transfer from #603	10,000	10,000	10,000	10,000
381.605	Fund Transfer from #605	143,849	0	0	0
381.620	Fund Transfer from #620	0	0	0	0
	<b>TOTAL REVENUE &amp; SOURCES</b>	<u>\$70,428,929</u>	<u>\$86,263,257</u>	<u>\$119,631,473</u>	<u>\$110,035,551</u>
				<u>\$110,035,551</u>	<u>\$111,448,221</u>

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND**  
**EXPENDITURE SUMMARY BY DIVISION**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****	PROJECTED 2018-19 *****
<b>110000 CITY COUNCIL</b>					
Personal Services	490,709	448,921	485,000	503,464	528,637
Operating Expense	59,591	47,518	80,000	99,511	102,496
Capital Outlay	1,890	0	1,800	1,800	1,800
TOTAL	552,190	496,440	566,800	604,775	632,933
<b>120000 CITY MANAGER</b>					
Personal Services	805,867	914,994	900,000	1,063,356	1,116,524
Operating Expense	58,786	61,241	50,000	42,573	43,850
Capital Outlay	0	0	1,760	1,500	1,500
Admin. Credit	(448,020)	(449,940)	(484,180)	(586,142)	(594,934)
TOTAL	416,633	526,294	467,580	521,287	566,939
<b>121000 CITY CLERK</b>					
Personal Services	550,361	505,959	595,000	670,288	703,802
Operating Expense	85,619	103,785	122,000	150,971	155,500
Capital Outlay	5,762	0	5,000	2,000	5,000
Admin. Credit	(161,040)	(155,244)	(168,700)	(188,890)	(191,817)
TOTAL	480,701	454,499	553,300	634,369	672,485
<b>130000 FINANCE</b>					
Personal Services	1,499,181	1,605,675	2,245,000	2,304,958	2,420,206
Operating Expense	119,175	112,062	175,000	161,433	166,276
Capital Outlay	2,415	7,294	1,075	2,500	2,500
Admin. Credit	(969,220)	(965,022)	(1,197,973)	(1,172,769)	(1,190,360)
TOTAL	651,551	760,009	1,223,102	1,296,122	1,398,621
<b>131000 HUMAN RESOURCES</b>					
Personal Services	606,459	659,385	955,000	980,901	1,029,946
Operating Expense	63,908	104,816	111,770	189,385	195,067
Capital Outlay	0	927	0	0	0
Admin. Credit	(336,756)	(388,332)	(493,804)	(546,945)	(555,149)
TOTAL	333,612	376,796	572,966	623,342	669,864
<b>131100 COMMUNICATIONS</b>					
Personal Services	544,096	656,405	875,000	986,406	1,035,727
Operating Expense	72,695	134,135	155,000	232,870	239,856
Capital Outlay	8,209	50,201	191,000	53,320	25,000
Admin. Credit	(315,984)	(309,204)	(478,204)	(426,747)	(433,148)
TOTAL	309,016	531,537	742,796	845,850	867,435
<b>131200 NEIGHBORHOOD SERVICES - COMMUNITY SERVICES</b>					
Personal Services	175,349	170,378	240,000	217,903	228,798
Operating Expense	6,400	7,551	11,000	10,801	11,125
Capital Outlay	1,044	3,184	1,500	2,000	2,060
Admin. Credit	(20,568)	(20,460)	(44,683)	(30,875)	(31,338)
TOTAL	162,225	160,653	207,817	199,829	210,645

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND**  
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	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****	PROJECTED 2018-19 *****
<b>131300 RISK MANAGEMENT</b>					
Personal Services	261,097	263,427	280,000	290,462	304,985
Operating Expense	8,615	9,887	15,000	15,603	16,071
Capital Outlay	0	0	0	0	0
Admin. Credit	(170,604)	(174,756)	(184,583)	(193,745)	(196,652)
TOTAL	99,108	98,558	110,417	112,320	124,405
<b>132000 INFORMATION SERVICES - MIS</b>					
Personal Services	1,663,834	1,923,269	2,300,000	2,581,105	2,710,160
Operating Expense	740,477	913,045	1,395,000	1,607,443	1,655,666
Capital Outlay	391,057	277,271	469,000	796,200	500,000
Admin. Credit	(1,056,204)	(1,328,100)	(1,483,344)	(1,696,441)	(1,721,888)
TOTAL	1,739,163	1,785,484	2,680,656	3,288,306	3,143,938
<b>133000 OFFICE OF MANAGEMENT &amp; BUDGET</b>					
Personal Services	592,909	394,524	562,000	409,135	429,592
Operating Expense	32,864	18,162	27,000	47,411	48,833
Capital Outlay	0	0	1,076	0	0
Admin. Credit	(322,617)	(263,736)	(299,693)	(293,559)	(297,963)
TOTAL	303,156	148,950	290,383	162,987	180,463
<b>133500 PROCUREMENT MANAGEMENT</b>					
Personal Services	379,318	577,575	650,000	718,343	754,260
Operating Expense	13,520	23,542	29,000	37,744	38,876
Capital Outlay	889	1,049	0	0	0
Admin. Credit	(314,127)	(391,716)	(442,323)	(370,483)	(376,040)
TOTAL	79,601	210,451	236,677	385,605	417,097
<b>140000 LEGAL COUNSEL</b>					
Personal Services	1,153,237	1,302,634	1,300,000	1,739,108	1,826,064
Operating Expense	676,109	1,280,876	1,000,000	811,103	835,436
Capital Outlay	3,121	10,833	18,900	18,900	18,900
Nuisance Abate Credit	(10,888)	(13,650)	(6,175)	0	0
Admin. Credit	(579,216)	(655,500)	(764,204)	(957,219)	(971,577)
TOTAL	1,242,364	1,925,194	1,548,521	1,611,892	1,708,823
<b>150000 PLANNING</b>					
Personal Services	762,706	802,867	890,000	1,029,639	1,081,121
Operating Expense	123,743	125,031	70,000	124,632	128,371
Capital Outlay	2,415	0	15,000	2,000	3,000
Admin Credit	(36,708)	(37,188)	(38,767)	(46,171)	(46,863)
TOTAL	852,156	890,710	936,233	1,110,100	1,165,629
<b>151000 PLANNING &amp; ZONING BOARD</b>					
Personal Services	0	0	0	0	0
Operating Expense	0	0	0	0	0
Capital Outlay	0	0	0	0	0
Admin Credit	0	0	0	0	0
TOTAL	0	0	0	0	0

**CITY OF PORT ST. LUCIE**  
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	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****	PROJECTED 2018-19 *****
<b>190000 OTHER GENERAL GOVERNMENT</b>					
Personal Services	38,463	8,100	20,000	0	0
Operating Expense	2,097,492	1,762,069	7,151,157	2,208,472	2,264,977
Capital Outlay	0	0	10,000	0	0
Debt Service	939,225	970,825	993,200	0	0
TOTAL	3,075,180	2,740,994	8,174,357	2,208,472	2,264,977
<b>210500 P.D.-SERVICES BUREAU</b>					
Personal Services	2,123,459	1,837,793	2,100,000	2,201,444	2,311,516
Operating Expense	2,544,406	1,942,618	2,555,000	2,581,016	2,658,447
Capital Outlay	119,665	78,712	100,000	14,200	300,000
TOTAL	4,787,530	3,859,122	4,755,000	4,796,660	5,269,963
<b>211000 P.D.-ADMINISTRATION</b>					
Personal Services	2,591,285	2,145,183	2,025,000	2,176,883	2,285,727
Operating Expense	62,030	49,075	32,040	33,725	34,737
Capital Outlay	0	1,130	0	0	0
TOTAL	2,653,315	2,195,388	2,057,040	2,210,608	2,320,463
<b>211100 P.D.-PROFESSIONAL STANDARDS</b>					
Personal Services	0	1,298,411	1,350,000	1,639,490	1,721,464
Operating Expense	0	127,544	165,000	199,293	205,272
Capital Outlay	0	91,813	12,000	57,900	59,637
TOTAL	0	1,517,768	1,527,000	1,896,683	1,986,373
<b>211200 P.D.-SPECIAL INVESTIGATIONS UNIT</b>					
Personal Services	1,593,826	1,462,013	1,625,000	1,671,793	1,755,383
Operating Expense	124,846	121,312	150,000	139,231	143,408
Capital Outlay	83,111	51,793	45,000	70,966	75,000
TOTAL	1,801,783	1,635,118	1,820,000	1,881,990	1,973,791
<b>211500 P.D.-DETECTIVE</b>					
Personal Services	3,637,626	3,821,137	4,100,000	4,251,191	4,463,750
Operating Expense	232,240	240,922	320,000	335,016	345,066
Capital Outlay	51,475	222,342	4,432	229,176	225,000
TOTAL	3,921,340	4,284,401	4,424,432	4,815,383	5,033,817
<b>212100 P.D.- D.A.R.E. PROGRAM</b>					
Personal Services	0	0	0	0	0
Operating Expense	704	0	0	0	0
Capital Outlay	0	0	0	0	0
TOTAL	704	0	0	0	0
<b>212300 P.D.-DOMESTIC VIOLENCE PROGRAM</b>					
Personal Services	82,147	83,851	115,000	163,318	171,484
Operating Expense	573	611	4,484	539	555
Capital Outlay	0	0	0	0	0
TOTAL	82,720	84,462	119,484	163,857	172,039
<b>213000 P.D.-OPERATIONS (PATROL)</b>					
Personal Services	19,961,925	19,600,903	21,050,000	21,586,303	22,665,618
Operating Expense	1,523,517	1,324,836	725,000	795,765	819,638
Capital Outlay	1,074,745	244,782	125,000	37,800	50,000
TOTAL	22,560,188	21,170,521	21,900,000	22,419,868	23,535,256

**CITY OF PORT ST. LUCIE**  
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	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****	PROJECTED 2018-19 *****
<b>213100 P.D.-NEIGHBORHOOD PATROL-DISTRICT SUPPORT</b>					
Personal Services	0	1,408,456	1,500,000	1,643,962	1,726,160
Operating Expense	0	731,504	700,000	874,619	900,858
Capital Outlay	0	571,144	2,800,000	1,417,500	1,417,500
TOTAL	0	2,711,104	5,000,000	3,936,081	4,044,518
<b>213400 P.D.- SCHOOL CROSSING GUARDS</b>					
Personal Services	410,083	318,254	350,000	388,788	408,227
Operating Expense	8,900	5,915	11,000	11,756	12,109
Capital Outlay	0	0	0	0	0
TOTAL	418,983	324,170	361,000	400,544	420,336
<b>213500 NEIGHBORHOOD SERVICES - CODE COMPLIANCE</b>					
Personal Services	1,101,890	1,167,885	1,400,000	1,537,982	1,614,881
Operating Expense	352,201	276,374	185,788	305,566	314,733
Capital Outlay	95,114	115,747	0	23,400	23,400
Admin Charge	79,992	80,004	0	0	0
TOTAL	1,629,197	1,640,010	1,585,788	1,866,948	1,953,014
<b>213600 FINANCE - BUSINESS TAX (OCCUPATIONAL LICENSES)</b>					
Personal Services	218,245	198,928	210,000	226,305	237,621
Operating Expense	38,779	35,177	35,000	29,356	30,237
Capital Outlay	0	0	1,000	1,000	1,000
Admin. Charge	68,004	68,004	0	0	0
TOTAL	325,028	302,109	246,000	256,661	268,857
<b>213900 P.D.-NEIGHBORHOOD TRAFFIC UNIT</b>					
Personal Services	0	508,228	650,000	648,344	680,761
Operating Expense	0	7,181	60,000	58,285	60,034
Capital Outlay	0	0	0	0	0
Admin. Charge	0	0	0	0	0
TOTAL	0	515,410	710,000	706,629	740,795
<b>214000 P.D.-COMMUNICATIONS</b>					
Personal Services	538,522	(14,215)	0	0	0
Operating Expense	12,338	3,726	0	0	0
Capital Outlay	5,670	0	0	0	0
TOTAL	556,530	(10,489)	0	0	0
<b>TOTAL POLICE DEPARTMENT</b>					
Personal Services	31,723,430	33,227,117	35,840,000	37,424,536	39,295,763
Operating Expense	4,817,232	4,853,057	5,152,524	5,488,677	5,653,338
Capital Outlay	1,334,667	1,410,925	3,086,432	1,930,042	2,237,137
TOTAL	37,875,328	39,491,099	44,078,956	44,843,255	47,186,238
<b>250000 EMERGENCY RELIEF</b>					
Personal Services	0	0	803,140	2,373	2,492
Operating Expense	29,058	20,935	3,704,369	50,487	52,002
Capital Outlay	33,581	8,151	1,500	9,000	9,000
TOTAL	62,639	29,086	4,509,009	61,860	63,493

**CITY OF PORT ST. LUCIE**  
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	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****	PROJECTED 2018-19 *****
<b>290000 NEIGHBORHOOD SERVICES - CODE COMPLIANCE BOARD</b>					
Personal Services	0	0	0	0	0
Operating Expense	23,203	20,059	26,000	26,850	27,656
Capital Outlay	0	0	0	0	0
TOTAL	23,203	20,059	26,000	26,850	27,656
<b>291000 NEIGHBORHOOD SERVICES - NUISANCE ABATEMENT PROGRAM</b>					
Personal Services	67,985	87,788	80,000	90,798	95,338
Operating Expense	284,280	204,556	125,000	190,016	195,716
Capital Outlay	0	0	0	0	0
Non-Operating	(19,566)	(3,089)	0	0	0
TOTAL	332,699	289,255	205,000	280,814	291,055
<b>390000 NEIGHBORHOOD SERVICES - KEEP PORT ST. LUCIE BEAUTIFUL</b>					
Personal Services	0	0	189,000	222,497	233,622
Operating Expense	0	369	73,000	116,815	120,319
Capital Outlay	0	0	0	0	0
Non-Operating	0	0	0	0	0
TOTAL	0	369	262,000	339,312	353,942
<b>413000 MUNICIPAL GARAGE</b>					
Personal Services	0	0	0	0	0
Operating Expense	41,427	53,798	73,000	69,306	71,385
Capital Outlay	8,145	11,273	250,000	55,606	40,000
Admin. Credit	(39,984)	(37,200)	(40,294)	(69,514)	(70,557)
TOTAL	9,588	27,871	282,706	55,398	40,829
<b>413500 BUILDINGS/FACILITIES MAINTENANCE</b>					
Personal Services	842,614	868,489	950,000	1,204,684	1,264,918
Operating Expense	67,603	56,721	60,000	282,012	290,472
Capital Outlay	0	0	63,000	99,460	85,000
Admin. Credit	(194,184)	(190,740)	(206,337)	(278,755)	(282,937)
TOTAL	716,033	734,470	866,663	1,307,400	1,357,454
<b>413600 A/C MAINTENANCE</b>					
Personal Services	218,465	224,826	230,000	247,396	259,766
Operating Expense	60,016	48,451	55,000	60,454	62,267
Capital Outlay	0	0	0	3,000	3,000
Admin. Credit	(160,476)	(150,504)	(158,243)	(103,930)	(105,489)
TOTAL	118,005	122,773	126,757	206,920	219,544
<b>419900 NON-DEPARTMENTAL</b>					
Personal Services	0	0	0	0	0
Operating Expense	34	1,395	700	0	0
Capital Outlay	0	0	0	0	0
Debt Service	1,393,937	873,844	873,894	873,844	1,318,844
TOTAL	1,393,971	875,239	874,594	873,844	1,318,844
<b>510000 SUMMER YOUTH PROGRAM</b>					
Personal Services	22,272	24,803	30,000	54,115	56,821
Operating Expense	276	258	221	463	477
Capital Outlay	0	0	0	0	0
TOTAL	22,548	25,061	30,221	54,578	57,298

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	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****	PROJECTED 2018-19 *****
<b>520000 INDUSTRY DEVELOPMENT</b>					
Personal Services	0	0	20,000	87,971	92,369
Operating Expense	80,075	80,073	85,000	116,351	119,842
Capital Outlay	0	0	0	2,000	2,060
TOTAL	80,075	80,073	105,000	206,322	214,271
<b>552000 ECONOMIC DEVELOPMENT (VGTT)</b>					
Personal Services	0	0	0	0	0
Operating Expense	0	3,435,310	3,000,000	2,003,239	0
Capital Outlay	0	0	0	0	0
Debt Service	218,147	6,105,514	4,146,113	4,141,613	4,144,363
TOTAL	218,147	9,540,824	7,146,113	6,144,852	4,144,363
<b>620000 P.D. - ANIMAL CONTROL</b>					
Personal Services	784,557	757,103	975,000	1,053,022	1,105,673
Operating Expense	307,678	297,812	430,000	459,432	473,215
Capital Outlay	0	149,209	0	102,500	110,000
TOTAL	1,092,235	1,204,125	1,405,000	1,614,954	1,688,888
<b>720000 PARKS &amp; RECREATION - RECREATION DIVISION</b>					
Personal Services	547,339	540,696	610,000	720,059	756,062
Operating Expense	239,423	240,137	290,000	349,290	359,769
Capital Outlay	0	27,509	0	0	0
TOTAL	786,763	808,342	900,000	1,069,349	1,115,831
<b>720100 PARKS &amp; RECREATION - AIROSO COMMUNITY CENTER</b>					
Personal Services	453,016	462,571	500,000	585,002	614,252
Operating Expense	312,236	389,853	425,000	753,107	775,700
Capital Outlay	19,794	303	0	34,000	25,000
TOTAL	785,046	852,727	925,000	1,372,109	1,414,952
<b>720200 PARKS &amp; RECREATION - GYMNASIUM</b>					
Personal Services	233,566	245,061	280,000	287,083	301,437
Operating Expense	124,923	114,240	220,000	236,948	244,056
Capital Outlay	28,980	0	0	16,000	20,000
TOTAL	387,469	359,301	500,000	540,031	565,493
<b>720300 PARKS &amp; RECREATION - RAVENSWOOD REC. CENTER</b>					
Personal Services	0	0	0	0	0
Operating Expense	7,015	0	0	0	0
Capital Outlay	0	0	0	0	0
TOTAL	7,015	0	0	0	0
<b>720500 PARKS &amp; RECREATION - ADMINISTRATION</b>					
Personal Services	510,075	510,151	536,000	629,049	660,501
Operating Expense	36,358	36,661	52,000	66,512	68,507
Capital Outlay	0	0	6,000	9,000	9,000
TOTAL	546,433	546,812	594,000	704,561	738,009
<b>721000 PARKS &amp; RECREATION - PARKS DIVISION</b>					
Personal Services	2,401,659	2,427,169	2,550,000	2,903,719	3,048,905
Operating Expense	1,481,886	1,615,174	1,900,000	2,312,661	2,032,041
Capital Outlay	624,840	714,977	677,340	1,687,300	1,640,000
TOTAL	4,508,385	4,757,320	5,127,340	6,903,680	6,720,945

**CITY OF PORT ST. LUCIE**  
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	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****	PROJECTED 2018-19 *****
<b>721500 PARKS &amp; RECREATION - BOTANICAL GARDENS</b>					
Personal Services	46,870	45,969	55,000	61,575	64,653
Operating Expense	49,873	56,873	60,000	66,310	68,299
Capital Outlay	0	23,381	50,000	0	0
TOTAL	96,743	126,223	165,000	127,885	132,953
<b>721600 PARKS &amp; RECREATION - MCCARTY RANCH PRESERVE</b>					
Personal Services	0	0	0	45,526	46,892
Operating Expense	0	11,643	17,800	21,700	22,351
Capital Outlay	0	0	0	50,000	51,500
Non-Operating	0	0	0	0	0
TOTAL	0	11,643	17,800	117,226	120,743
<b>723500 PARKS &amp; RECREATION - TURF CREW DIVISION</b>					
Personal Services	390,658	369,121	425,000	450,834	473,375
Operating Expense	185,648	212,113	208,000	220,407	227,019
Capital Outlay	128,629	30,724	172,441	78,200	100,000
TOTAL	704,935	611,958	805,441	749,441	800,394
<b>740000 PARKS &amp; RECREATION - SPECIAL EVENTS</b>					
Personal Services	0	0	0	0	0
Operating Expense	49,945	16,321	55,000	56,847	58,552
Capital Outlay	0	0	0	0	0
TOTAL	49,945	16,321	55,000	56,847	58,552
<b>750000 CIVIC CENTER - ADMINISTRATION</b>					
Personal Services	233,632	204,026	230,000	298,407	313,327
Operating Expense	355,289	651,022	1,500,000	1,255,240	1,057,583
Capital Outlay	889	1,445	29,407	0	50,000
TOTAL	589,810	856,492	1,759,407	1,553,647	1,420,911
<b>750100 CIVIC CENTER - MAINTENANCE</b>					
Personal Services	484,405	486,195	700,000	773,828	812,519
Operating Expense	143,700	174,009	250,000	326,623	336,422
Capital Outlay	29,713	26,325	150,000	0	0
TOTAL	657,818	686,529	1,100,000	1,100,451	1,148,941
<b>750200 PARKS &amp; RECREATION - CIVIC CENTER-FITNESS CENTER</b>					
Personal Services	347,510	362,871	300,000	423,011	444,162
Operating Expense	50,419	42,854	84,000	194,379	199,385
Capital Outlay	15,171	8,770	141,000	129,500	100,000
TOTAL	413,101	414,495	525,000	746,890	743,547
<b>750300 PARKS &amp; RECREATION - CIVIC CENTER-RECREATION</b>					
Personal Services	448,034	448,928	475,000	423,661	444,844
Operating Expense	83,196	71,327	120,000	220,007	226,607
Capital Outlay	0	0	0	0	5,000
TOTAL	531,230	520,256	595,000	643,668	676,451
<b>750400 CIVIC CENTER - HOSPITALITY</b>					
Personal Services	397,248	408,956	600,000	742,361	779,479
Operating Expense	211,731	397,772	545,000	628,356	647,207
Capital Outlay	2,004	912	175,000	0	100,000
TOTAL	610,983	807,640	1,320,000	1,370,717	1,526,686



**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND**  
**EXPENDITURE SUMMARY BY DIVISION**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****	PROJECTED 2018-19 *****
<b>TOTAL CIVIC CENTER (ALL COST CENTERS)</b>					
Personal Services	1,910,830	1,099,176	1,530,000	1,814,596	1,905,325
Operating Expense	844,335	1,222,804	2,295,000	2,210,219	2,041,212
Capital Outlay	47,777	28,681	354,407	0	150,000
TOTAL	2,802,942	2,350,661	4,179,407	4,024,815	4,096,537
<b>TOTALS</b>					
Personal Services	50,212,500	52,545,663	59,310,140.18	62,937,841	66,083,823
Operating Expense	13,284,821	17,820,254	28,694,329	21,187,930	19,164,344
Capital Outlay	2,738,328	2,731,200	5,519,231	5,007,728	5,060,857
Debt Service	2,551,309	7,950,182	6,013,207	5,015,456	5,463,207
Transfer for CRA Debt	0	0	2,801,325	700,000	700,000
Admin. Credit	(5,156,161)	(5,534,381)	(6,491,507)	(6,962,185)	(7,066,712)
Non-Operating	147,996	148,008	0	0	0
Transfer to Bldg 108	52,163	1,290,858	1,819	0	0
Transfer of Taxes to CRA	446,941	724,988	775,926	806,252	878,815
Transfer to So. Grove CRA-178	0	5,112	77,177	96,471	103,706
Transfer to Digital Domain 142	0	0	0	0	0
Transfer to Bldg 110	24,000	24,000	0	0	0
Transfer to SAD - 156	1,747,000	1,747,000	1,747,000	1,653,347	1,653,347
Transfer to CIP 301	0	1,500,000	0	500,000	200,000
Transfer to CIP 304	0	0	70,313	0	0
Transfer to Parks MSTU - 307	0	0	0	0	0
Transfer to 159 Torrey Pines	1,100,000	500,000	0	0	0
Transfer to 440 - ECM Loan	368,262	371,961	375,698	379,472	383,284
Transfer to 431	53,377	49,678	45,941	42,167	38,355
Transfer to 605	0	555,437	0	0	0
Designated Reserve-Grant Match	0	0	0	175,000	175,000
Designated Reserve-Debt Retirement	0	0	0	1,670,917	1,560,563
Designated Reserve-Financial Policy 20%	0	0	0	16,825,154	17,049,633
TOTAL	67,570,537	82,429,960	98,940,599	110,035,551	111,448,221
<b>GENERAL FUND TOTAL</b>	<b>\$67,570,537</b>	<b>\$82,429,960</b>	<b>\$98,940,599</b>	<b>\$110,035,551</b>	<b>\$111,448,221</b>

**CITY OF PORT ST. LUCIE  
GENERAL FUND  
LONG RANGE PLAN**

Assumptions:

This model assumes a 11.06% growth in Taxable Value for 17-18, 7% in 18-19 and 19-20, 5% in fiscal year 20-21 and beyond.  
 The Designated Reserve reflects the recommended revised policy of 20%  
 Personal Services includes a 5% increase in year 2017-18 and 18-19, 4.75% in future years. The growth is based on Union Contracts, health insurance increases with potential raises beyond fiscal year 17-18 plus limited staffing increases.  
 OPEB (Other Post Employee Benefits) increases by 6% in fiscal year 17-18 based on the latest Actuarial Study.  
 Debt Service and SAD Payments: Public Buildings Fund #108 - PAID in Fiscal Year 15-16 and the 2008 Revenue Bonds will be paid off in 2016-17.  
 ECM LOAN to Utility Connection Fee Fund #440 - \$421,639. SAD Payment of \$1,653,347 for City Center SAD.  
 Digital Domain Debt Service - \$873,844 in FY 17-18, debt increase in FY 18-19, Municipal Complex - \$700,000 and \$806,252 for the TIF (CRA)Debt (increases in future years will be based on growth in taxable value.  
 VGTI Facility - Debt payments \$4,142,613, Operating cost of \$2,003,239 in 2017-18. 2018-19 shows zero operating costs.  
 Hurricane Matthew expenses are projected to be reimbursed by FEMA in fiscal year 16-17 at 87% of costs (\$3,500,000).  
 Per City Council action use \$7.3 million of Designated Reserve for debt reduction on the City Center SAD (interfund transfer to City Center SAD #156 \$4,551,157.67 and interfund transfer to CRA #175 \$2,801,325.35 in Fiscal YR 16-17)

	AUDITED 2013-14	AUDITED 2014-15	AUDITED 2015-16	ESTIMATED 2016-17	PROPOSED 2017-18	GROWTH %	PROJECTED 2018-19	PROJECTED 2019-20	PROJECTED 2020-21	PROJECTED 2021-22
<b>REVENUES &amp; SOURCES:</b>										
Millage Rate, Operations	3,4897	3,4897	5,048	4,9191	4,8191		4,8191	4,8191	4,8191	4,8191
Taxes	\$ 21,653,438	\$22,815,877	\$ 34,928,339	\$ 37,159,088	\$ 40,421,604	7.00%	\$ 43,256,311	7.00% \$ 46,284,253	5.00% \$ 48,598,465	5.00% \$ 51,028,389
Other Taxes (CST + Bus. Tax )	6,978,893	7,045,352	6,981,584	6,800,000	6,721,000	-0.64%	6,677,755	6,634,788	6,592,098	6,549,682
Utility Tax - Electricity	10,811,224	11,193,318	11,636,322	11,850,000	12,087,000	2.10%	12,340,827	3% 12,760,415	13,194,269	13,642,874
Franchise Fees	9,860,913	10,322,772	10,353,839	10,550,000	10,971,968	2.60%	11,257,235	3% 11,594,952	11,942,801	12,301,085
Licenses and Permits	967,926	1,026,005	1,140,846	1,426,410	1,421,390	0.01%	1,421,519	1% 1,435,734	1,450,092	1,464,592
Intergovernmental (Sales Tax)	9,808,340	10,608,440	11,233,311	11,547,100	11,792,307	1.73%	11,996,391	12,204,007	12,415,216	12,630,080
Charges for Services (revenues moved to Misc. in FY 15-16)	3,331,986	1,296,367	1,233,985	1,216,800	1,216,800	-1.58%	1,197,609	0.9% 1,207,789	1,218,055	1,228,408
Fines and Forfeits	2,072,300	1,497,414	1,497,414	746,225	746,225	0.30%	748,461	0.8% 754,074	759,730	765,428
Other (including int. Inc.)	1,365,288	4,319,535	7,117,867	8,679,983	3,956,383	2.27%	4,046,042	3% 4,167,423	4,292,446	4,421,219
Budgeted Cash Carryforward - Operating Funds	0	0	0	29,305,353	20,690,874		18,496,071	18,610,195	19,631,567	20,483,711
Transfers In	10,000	303,849	139,750	350,514	10,000		10,000	10,000	10,000	10,000
<b>TOTAL</b>	<b>66,860,308</b>	<b>70,428,929</b>	<b>86,263,257</b>	<b>119,631,473</b>	<b>110,035,551</b>		<b>111,448,221</b>	<b>115,663,631</b>	<b>120,104,738</b>	<b>124,525,470</b>
<b>EXPENDITURES:</b>										
Personal Services	48,447,554	50,212,500	52,545,663	59,310,140	62,937,841	5.00%	66,083,823	4.75% 69,222,805	72,510,888	75,955,155
Operating Expenses	12,485,356	13,284,821	17,820,254	28,694,329	21,187,930	2.50%	19,164,344	19,643,453	20,134,539	20,637,902
Capital Outlay	2,602,624	2,738,328	2,731,200	5,519,231	5,007,728	-1.00%	5,060,857	5,010,248	4,900,000	4,800,000
Debt Services	915,425	939,192	3,807,569	1,870,594	872,843	0.00%	1,320,594	1,322,444	1,322,444	1,321,194
Debt Services - Early Retirement	0	0	0	0	0	0.00%	0	0	0	0
Administrative Credit	(4,399,538)	(5,156,161)	(5,534,381)	(6,491,507)	(6,962,185)	2.00%	(7,066,712)	(7,208,046)	(7,352,207)	(7,499,251)
Administrative Charge	147,996	147,996	148,008	0	0	0.00%	0	0	0	0
City Center SAD Payment	1,300,000	1,747,000	1,747,000	1,747,000	1,653,347	0.00%	1,653,347	1,653,347	1,653,347	1,653,347
Purchase of Civic Center and Village Square (7210)	0	0	0	0	700,000		700,000	650,000	700,000	700,000
Fund Transfer to CRA (SAD Debt) reduction of debt	0	0	0	2,801,325	0		0	0	0	0
Debt - VGTI Building	0	218,147	4,142,613	4,142,613	4,142,613		4,142,613	4,142,613	4,142,613	4,142,613
Fund Transfers	1,614,066	944,743	4,522,034	1,346,874	1,824,362	1.00%	1,604,160	1,420,202	1,434,404	1,448,748
Fund Transfer (Torrey Pines)	1,700,000	1,100,000	500,000	0	0		0	0	0	0
Fund Transfer to City Center SAD (reduction of debt)	0	0	0	0	0		0	0	0	0
Fund Transfer to Digital Domain (Debt Service)	3,490,000	1,393,971	0	0	0		0	0	0	0
Unallocated	0	0	0	0	0		0	8,099	10,282	12,885
Designated Reserve for Grant Match					175,000		175,000	175,000	175,000	175,000
Designated Reserve - Debt Retirement					1,670,917		1,560,563	1,850,216	1,944,344	1,859,266
Designated Operating Reserve - Financial Policy -20%	0	0	0	0	16,825,154	20.00%	17,049,633	17,773,251	18,529,085	19,318,611
<b>TOTAL</b>	<b>68,303,483</b>	<b>67,570,537</b>	<b>82,429,960</b>	<b>98,940,599</b>	<b>110,035,551</b>		<b>111,448,221</b>	<b>115,663,631</b>	<b>120,104,739</b>	<b>124,525,470</b>
<b>SURPLUS &lt;DEFICIT&gt; BALANCE</b>	<b>(\$1,443,175)</b>	<b>\$2,858,392</b>	<b>\$3,833,297</b>	<b>\$20,690,874</b>	<b>\$0</b>		<b>\$ (0)</b>	<b>\$ 0</b>	<b>\$ (0)</b>	<b>\$ (0)</b>

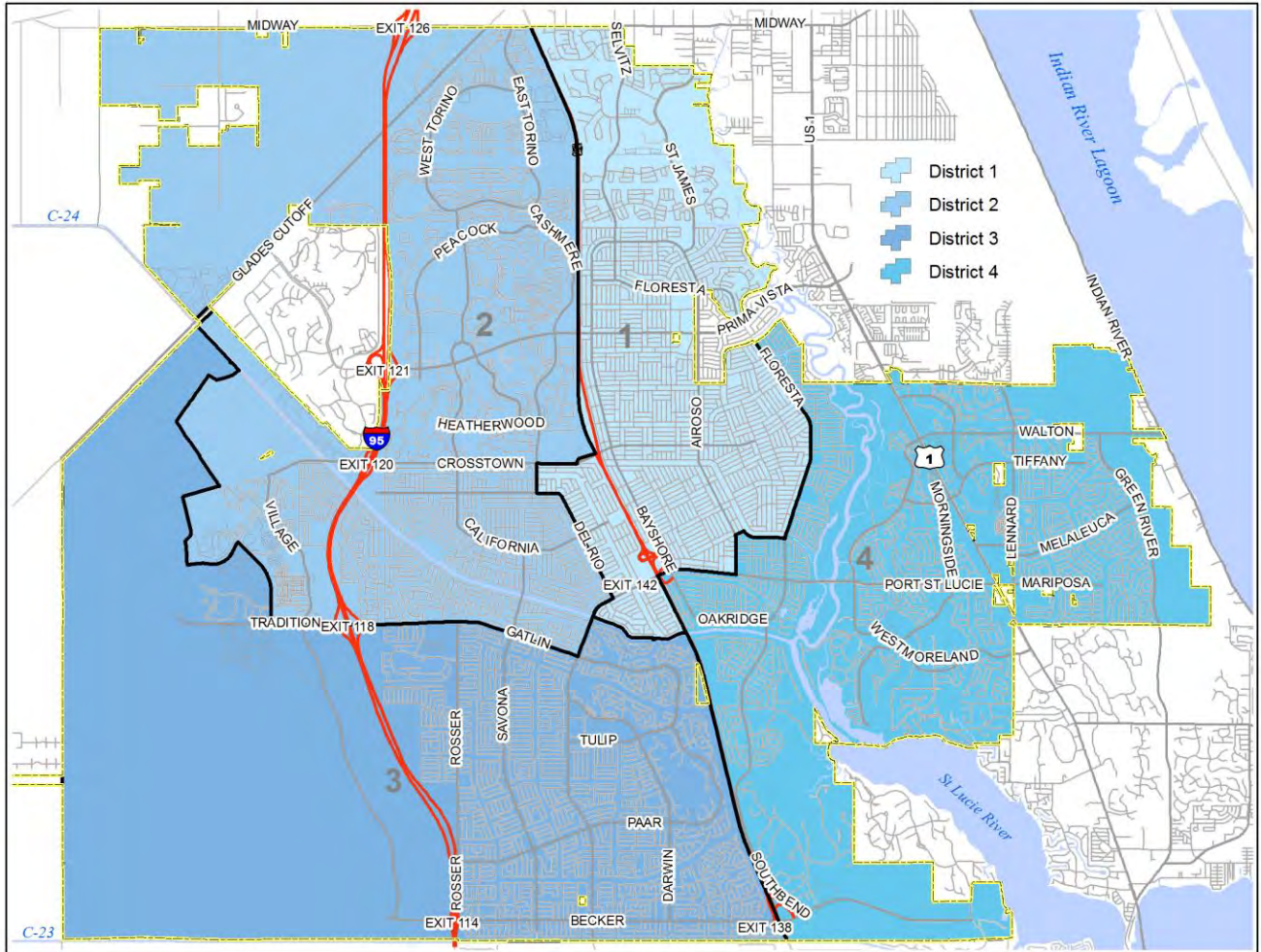
Projected Fund Balance	Beginning	\$ 20,690,874	25%	\$ 18,496,071	22%	\$ 18,610,195	21%	\$ 19,631,567	21%	\$ 20,483,711	21%
Operating Surplus / (Deficit)	Ending	\$ 18,496,072	22%	\$ 18,610,195	22%	\$ 19,623,468	22%	\$ 20,473,429	22%	\$ 21,177,877	22%
	Difference	\$ (2,194,802)		\$ 114,124		\$ 1,013,272		\$ 841,863		\$ 694,166	



*“A City for All Ages”*



Mayor



Administrative Support



## **City Council**

The City is led by a five-member elected Council, which sets policy and determines the long-term vision for the City. The Council appoints a City Manager to handle the daily business affairs, and a City Attorney to provide legal advice. This system is called a Council-Manager form of local government. Each Council member has one vote, including the Mayor, so legislative authority is equally spread among all five members.

Port St. Lucie City Council members must live in the district they represent, however residents throughout the City vote for every City Council seat, no matter which district. The Mayor is elected at-large in a citywide election and can live anywhere in the City. Like in the Council elections, all voters can vote in the mayoral election.

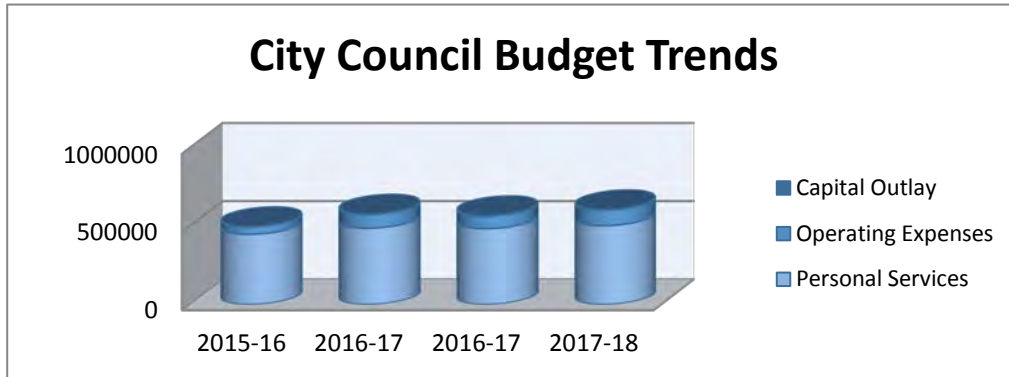
## **City Council Affiliations**

The City Council will work to ensure that the City of Port St. Lucie will continue its position in all activities including commerce, culture, growth and leisure. They will:

- ✓ Continue participation in management of the SLC Fire District. The District is its own self-taxing fire district and the only one in the county.
- ✓ Continue to seek, develop, and administer home and community based programs and services for senior persons through the Council on Aging Agency.
- ✓ Continue working hand-in-hand with St. Lucie Transportation Planning Organization to develop long range planning for the roadways in the region.
- ✓ Continue to develop and promote tourism in St. Lucie County through the Tourist Development Council.
- ✓ Continue to work with Treasure Coast Council of Local Governments to encourage and enable local units of government to assemble and cooperate with one another to promote the health, safety and general welfare of the citizenry.
- ✓ Continue to work with Treasure Coast Regional Planning Council. The regional planning council is recognized as Florida's only multipurpose regional entity that plans for and coordinates intergovernmental solutions to growth-related problems on greater-than-local issues. Provides technical assistance to local governments, and to meet other needs of the communities in each entity.
- ✓ Continue to work with the Treasure Coast Regional League of Cities to promote communication among the municipalities and the municipal leaders of the Treasure Coast Region.
- ✓ Continue to work with the Roundtable of St. Lucie County to improve the quality of life for our youth in various ways; Academic Success, Delinquency Prevention, Substance Abuse, Teen Health, the Gang Plan and Kids at Hope.
- ✓ Continue to work with the St. Lucie County Chamber of Commerce Board of Directors in an effort to expand the economy of the area

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Legislative (City Council) -- #110000  
 Gregory J. Oravec, Mayor  
 Shannon Martin, Vice Mayor District 3  
 Stephanie Morgan, District 1  
 John Carvelli, District 2  
 Jolien Caraballo, District 4



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$448,921	\$487,670	\$485,000	\$503,464
Operating Expenses	47,518	87,333	80,000	99,511
Capital Outlay	0	1,800	1,800	1,800
Total	\$496,440	\$576,803	\$566,800	\$604,775

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Mayor	1.00	1.00	1.00
Councilmembers	4.00	4.00	4.00
Executive Assistant	2.00	2.00	2.00
Total	7.00	7.00	7.00

**CAPITAL OUTLAY:**

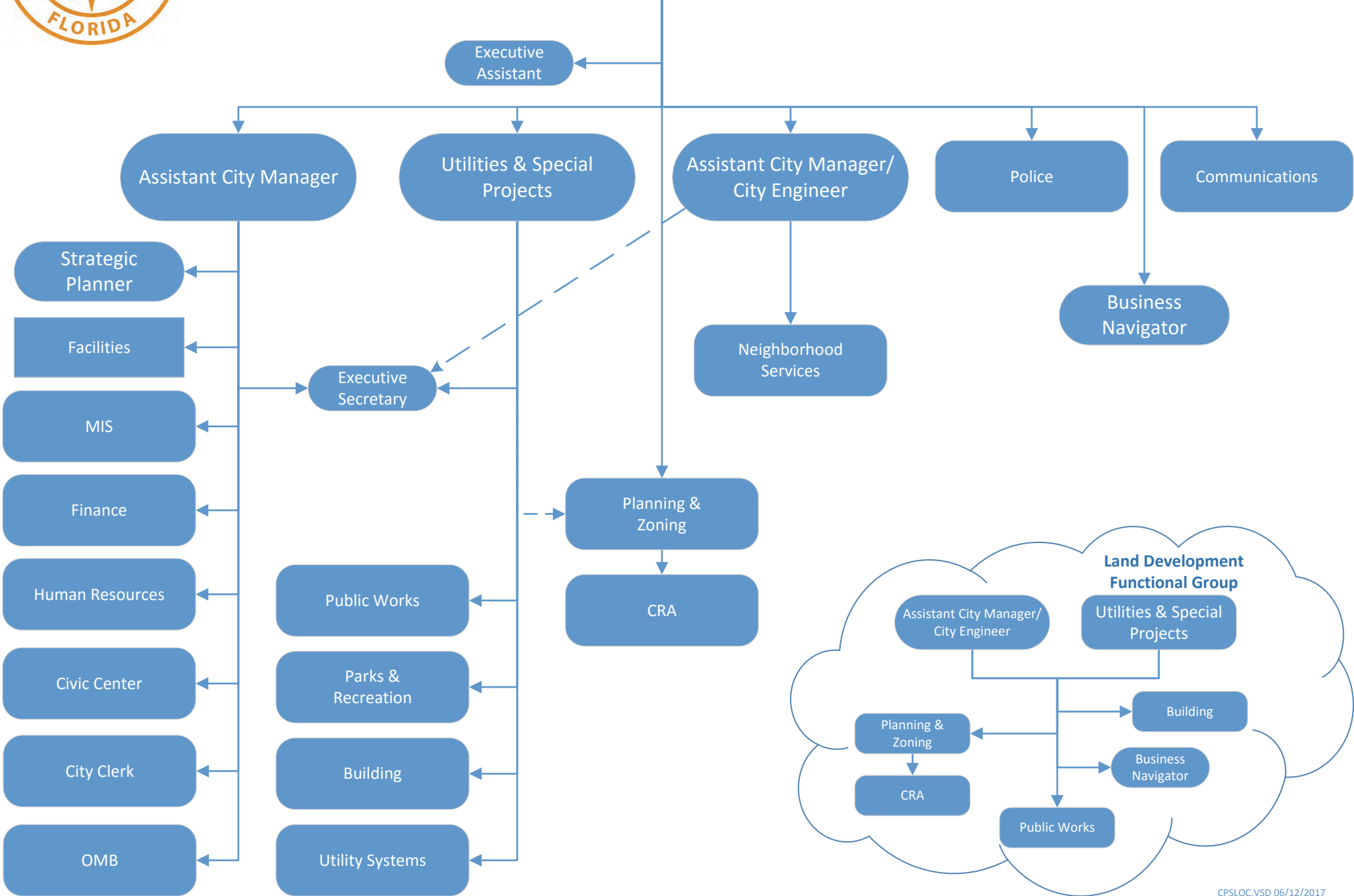
(1) Replacement Computer	1,800
Totals	1,800



*“A City for All Ages”*



# City Manager







# CITY MANAGER DEPARTMENT

Fund #001-1200

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## Overview

The City Manager's Office works to ensure that the city fulfills its mission to provide exceptional municipal services that are responsive to our community while planning for smart and balanced growth that is managed in a financially responsible manner. The City Manager works towards the development of an organization recognized nationally as a leader providing superior services through a diverse, empowered and visionary city team and in support of the City's vision, mission, values and strategic goals. The City Manager's Office provides executive leadership and management, maintains intergovernmental relations and works towards continuous improvement, innovation, performance management and strategic planning in support of the direction of the City Council.

## FY 2017 City Manager's Office – Significant Achievements

- Focused on moving Port St. Lucie into the future with a definitive plan of fiscal strength, launching a refined, robust and transparent budget process that reduced the operating millage rate and provided continued debt reduction, in accordance with the strategic plan.
- Worked to ensure that each municipal service is properly staffed to function in an efficient and pro-active manner, restructuring the organization to enhance service delivery.
- Formed the “cloud” team in support of reducing processing time/economic development, launched the business navigator program, and supported the retention and expansion of a local employer through economic development.
- Focused on the City Council's long-term Strategic Plan through the development of a strategic planning program, performance measurements and updated planning process achieving significant progress on all the City Council's strategic goals, including:
  - Developed, funded and began implementation of a Sidewalk Master Plan, a key FY 16-17 Strategic Objective (Strategic Goal 5, High Quality Infrastructure Facilities, Objective 5.1).
  - Began construction of the Crosstown Parkway Extension Project, a key FY 16-17 Strategic Objective (Strategic Goal 5, High Quality Infrastructure and Facilities, Objective 5.2)
  - Developed, funded and began implementation of a Citywide Repaving Plan, a key FY 16-17 Strategic Objective (Strategic Goal 5, High Quality Infrastructure and Facilities, Objective 5.3).
  - Accepted the ownership and management of the Florida Center for Biosciences and work towards its sale (Strategic Goal 4, Objective 4.1
  - Worked towards making City Center the mixed-use cornerstone of eastern Port St. Lucie by partnering with the Receiver to place the private-owned parcels back on the real estate market as viable, taxpayer owned parcels and businesses (Strategic Goal 4, Objective 4.2)
- Oversaw the coordination of the City's hurricane emergency response for two hurricanes, Hurricane Matthew and Hurricane Irma.

## FY 2018 City Manager Department Key Initiatives

Initiative	Strategic Plan Alignment	Performance Measure(s)
Support the development of a high capacity City team and fill all vacancies on the Leadership Team within 120 days	Goal 7, High Performing Government Organization	Percentage of vacancies on the leadership team filled within 120 days Total number of FTEs
Implement regular reporting to the City Council (such as the Biweekly Report), working to ensure regular communication and response to Council action items.	Goal 7, High Performing Government Organization	Number of reports and memos to the Council Number of Council Items Requiring Action /311
Oversee the administration and implementation of the strategic plan, providing quarterly reporting and significant progress towards Council objectives.	Goal 7, High Performing Government organization	Percentage of strategic objectives completed/in progress
Elevate and accelerate the use of data and performance measurement, implementing the City's first Resident Survey.	Goal 7, High Performing Government Organization	Percentage of departments with updated performance measures Number of departments with updated strategic business plans Citizen survey launched <sup>1</sup>
Fulfill Council's direction during the budget process per the strategic plan and submit a balanced budget.	Goal 7, High Performing Government Organization	Percentage of Council strategic direction met Submit a balanced budget
Revise Performance Evaluation System – Provide Executive Leadership and Management.	Goal 7, High Performing Government Organization	Percentage of Performance Evaluation System Implemented Number of organizational policies established
Continue to improve organizational culture towards increased customer service and launch an organization wide campaign supporting the City's vision, values and organizational culture development.	Goal 7, High Performing Government Organization	Number of customer service trainings Citizen survey
The City of Port St. Lucie will be recognized at the local, state and national level for delivering outstanding customer service and cost-effective services	Goal 4, Diverse Economy and Employment Opportunities	Number of honors and awards received
Launch a leadership development program to build a high capacity management team	Goal 7, High Performing Government Organization	Number of promotions
Improve customer service to local businesses through the development of the Business Navigator program.	Goal 4, Diverse Economy and Employment Opportunities	Business Survey <sup>2</sup>

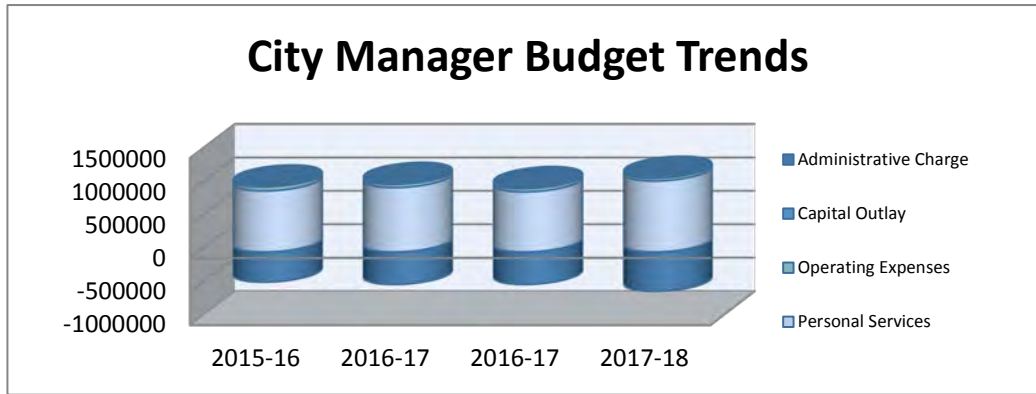
<sup>1</sup> The launch of the City of Port St. Lucie's first citizen survey will provide baseline data which will form the basis of future performance measures. The FY 18-19 budget will include the baseline survey results and proposed performance measures.

<sup>2</sup> The launch of the City of Port St. Lucie's first business survey will provide baseline data which will form the basis of future performance measures. The FY 18-19 budget will include the baseline survey results and proposed performance measures.

	<i>City Council Goals</i>	<i>Performance Measures City Manager</i>	<i>2014/15 Actual</i>	<i>2015-16 Actual</i>	<i>2016-17 Proposed</i>	<i>2017-18 Proposed</i>
<i>Workload</i>	7	Budget	\$541,227,528	\$559,369,153	\$482,576,753	509,993,494
	7	FTE'S	983.8	1,004.55	1,050.44	1,077.19
	7	Population	179,413	185,132	190,000	190,000
	7	Council Meetings	50	47	42	47
<i>Effectiveness</i>	7	Number of Council Matters Requiring Action (new measure)	N/A	N/A	N/A	TBD
	7	Percentage of vacancies on the leadership team filled within 120 days (new measure)	N/A	N/A	N/A	100%
	7	Submit balanced budget (new measure)	Yes	Yes	Yes	Yes
	7	Citizen survey launched	N/A	N/A	N/A	Yes
	7	Percentage of strategic objectives completed/in progress	N/A	N/A	N/A	75%
	7	Percentage of departments with updated performance measures	N/A	N/A	N/A	100%
	7	Percentage of Performance Evaluation System Implemented (new measure)	N/A	N/A	N/A	100%
	7	Number of customer service trainings (new measure)	N/A	N/A	N/A	3
	7	Number of honors and awards (new measure)	N/A	N/A	N/A	10
	7	Number of promotions (new measure)	N/A	N/A	N/A	TBD
	4	Business Survey Launched (baseline) – satisfaction with City services	N/A	N/A	N/A	TBD - baseline

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** City Manager -- #120000  
 Russ Blackburn, City Manager



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$914,994	\$963,676	\$900,000	\$1,063,356
Operating Expenses	61,241	50,330	50,000	42,573
Capital Outlay	0	1,500	1,760	1,500
Subtotal	976,234	1,015,506	951,760	1,107,429
Administrative Charge	(449,940)	(484,180)	(484,180)	(586,142)
Total	\$526,294	\$531,326	\$467,580	\$521,287

**STAFFING SUMMARY:**

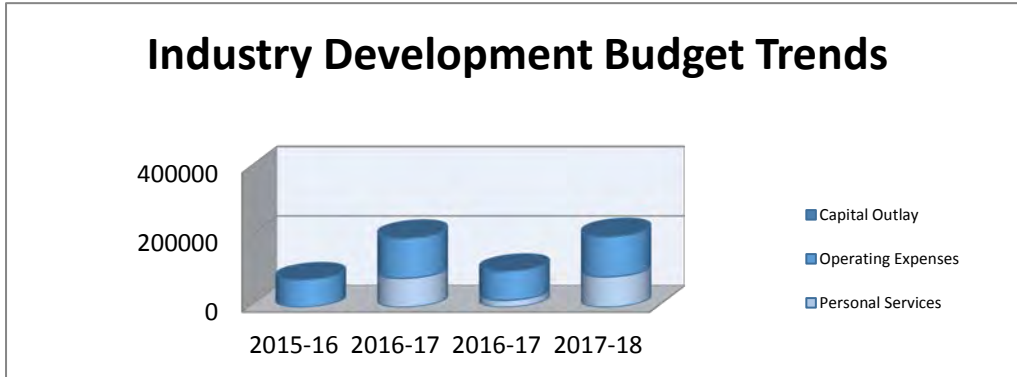
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
City Manager	1.00	1.00	1.00
ACM/City Engineer	1.00	1.00	1.00
ACM/Economic Development	1.00	1.00	1.00
Strategic Planner	0.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00
Total	5.00	6.00	6.00

**CAPITAL OUTLAY:**

(2) Replacement iPads	\$1,500
Total	<u>\$1,500</u>

**CITY OF PORT ST. LUCIE  
GENERAL OPERATING FUND - #001  
DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Industry Development (G. O. Team) -- #520000



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$0	\$83,777	\$20,000	\$87,971
Operating Expenses	80,073	115,880	85,000	116,351
Capital Outlay	0	2,000	0	2,000
Total	<u>\$80,073</u>	<u>\$201,657</u>	<u>\$105,000</u>	<u>\$206,322</u>

**STAFFING SUMMARY:**

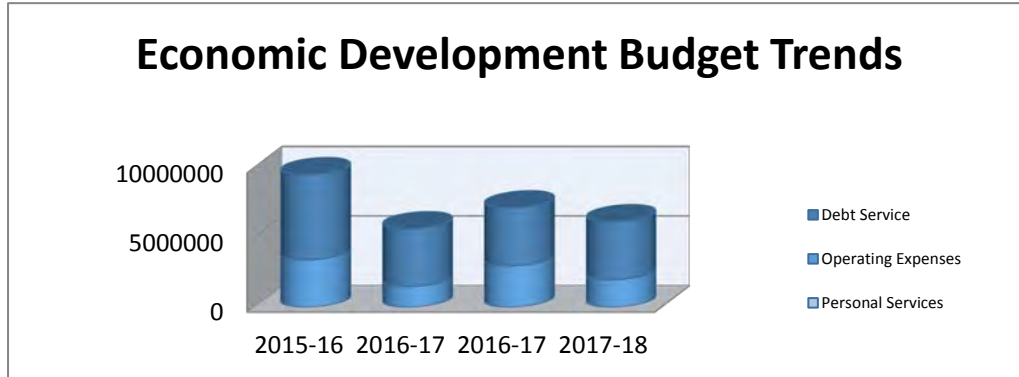
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Business Navigator	0.00	1.00	1.00

**CAPITAL OUTLAY:**

Office Furniture	<u>2,000</u>
Total	<u>2,000</u>

**CITY OF PORT ST. LUCIE  
GENERAL OPERATING FUND - #001  
DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Economic Development (VGTI) -- #552000



**EXPENDITURE SUMMARY:**

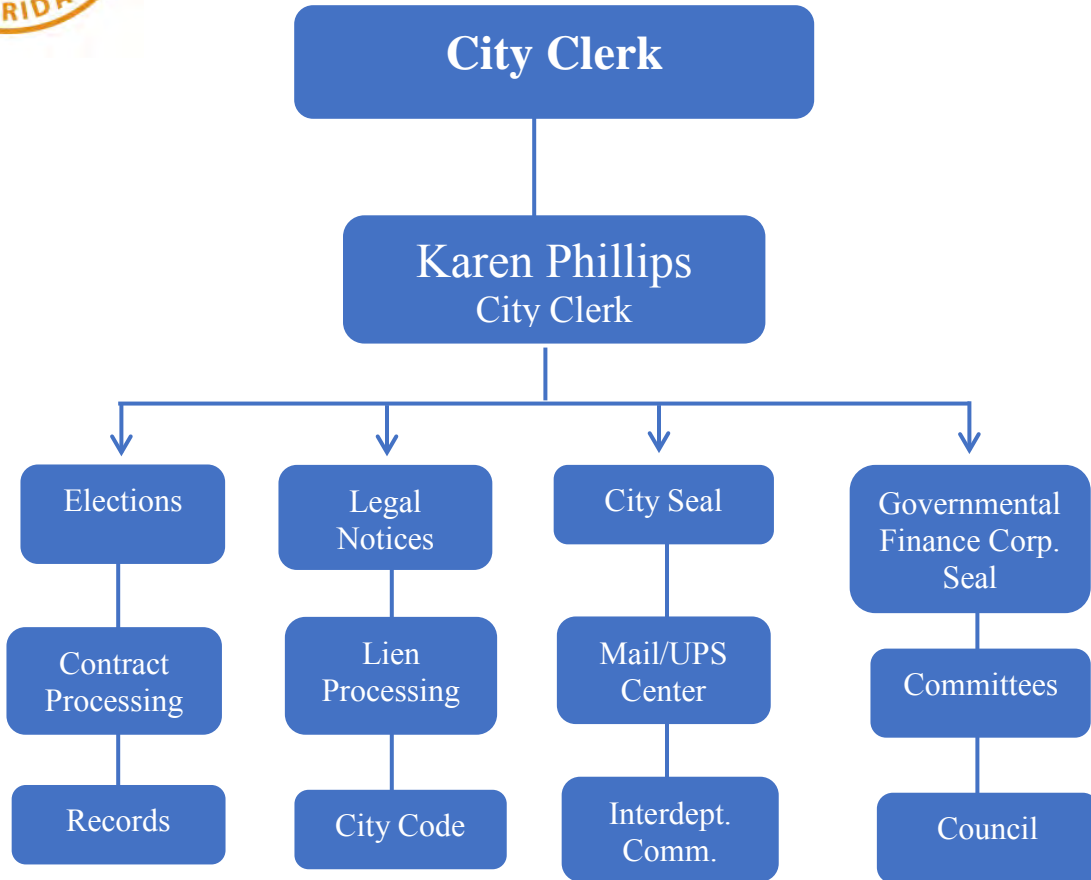
	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$0	\$0	\$0	\$0
Operating Expenses	3,435,310	3,011,271	3,000,000	2,003,239
Capital Outlay	0	0	0	0
Debt Service	6,105,514	4,146,114	4,146,113	4,141,613
Total	<u>\$9,540,824</u>	<u>\$7,157,385</u>	<u>\$7,146,113</u>	<u>\$6,144,852</u>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
	0.00	0.00	0.00

**CAPITAL OUTLAY:**

None





# CITY CLERK'S DEPARTMENT

Fund #1210000

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## Overview

The City Clerk's Office is committed to serving the public by: Striving for excellence in preparation of agendas and minutes of meetings; operation of the City Hall Mail Center; and providing complete and accurate information while preserving the records of the City and maintaining a professional level of service in all phases of operation.

- Retain the responsibility of archiving documents and continue to maintain up-to-date easy-access records via the optical disk and the NetSearch program.
- Maintain the integrity of the City's Records Management Program by continuing to work with all departments promoting education, accurate recordation, and proper storage in order to remain in compliance with State Records Management guidelines and requirements.
- Continue to maintain and promote the availability and easy-access to City Council and Board and Committee videos, agendas, minutes, packet materials and meeting actions taken to the public and staff via the City's web site.
- Prepare and process ordinances and resolutions for codification and maintain the accuracy of the City Municipal Code Book.
- Provide legal advertising as required by State Statutes for ordinances, resolutions, annexations, special assessment districts, and other documents as required.
- Qualifying officer for all municipal election candidates and represent the City in all transactions with the Supervisor of Elections pertaining to municipal elections and the Canvassing Board.
- Custodian of the City Seal.
- Assist citizens in understanding the Residential Street Lighting Program. Process requests, prepare correspondence and ballots, and tally election results. Work with the City's Engineering Department and FPL to complete final installation of all lights by year's end.
- Strive towards cost-saving methods and minimal copying for Council packets, research and responses to record's requests by encouraging paperless methods for receiving documents by staff and the public
- Oversee appointments, maintain memberships and terms, advertise press releases for openings, and provide liaison services for advisory boards and committees.
- Maintain the operation of the centralized mail center for all City departments, produce postage reports, meter all outgoing mail to the USPS, and distribute all incoming mail for City departments.
- Respond to requests for public records from citizens and city staff.
- Process Plats for signature, City Seal, and delivery to the Clerk of the Court for recording.

## FY2017 Significant Accomplishments

- Streamlined the public records process through the implementation of public records software and training
- Transitioned to a summary minutes format for greater efficiency.



## City Clerk’s Department FY 18 Key Initiatives

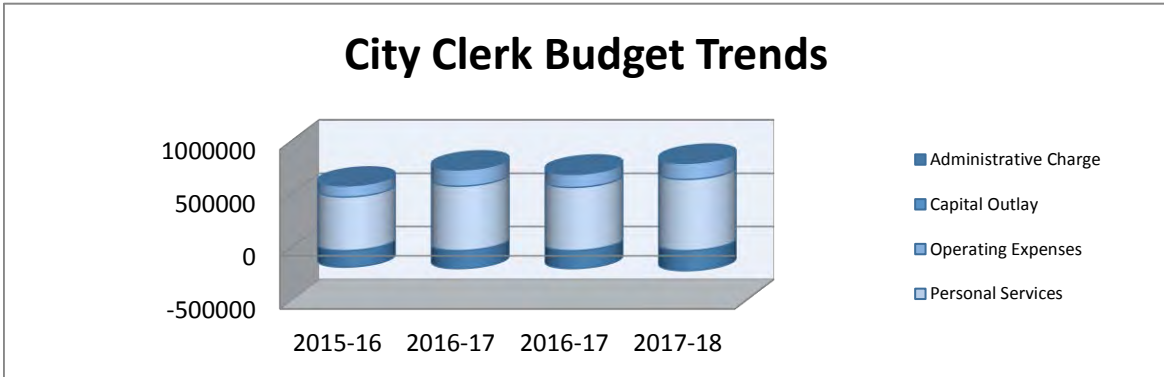
Initiative	Strategic Plan Alignment	Performance Measure(s)
Accurately record, transcribe, and preserve all official minutes of the City Council and City Boards and Committees, per State Statutes, transitioning to an abbreviated minutes format to maximize efficiency.	Goal 7, High Performing Government Organization	Time to complete and publish minutes
Prepare and post all meeting Agendas and coordinate all Packet documents to support the City Council agenda.	Goal 7, High Performing Government Organization	Council/CRA/GFC/Zoning Appeals Agendas & Packets
Act in the capacity of official records custodian for the City of Port St. Lucie and maintain custody of all official City records, administer the City’s Records Management Program, and be the Records Management Liaison Officer (RMLO) to the State of Florida. Complete all public records requests within an average of 3 days.	Goal 7, High Performing Government Organization	Written, Verbal and E-Mail Requests for Records (Public & Internal) Average completion time for public records requests
Conduct Public Records Training to support a transparent government	Goal 7, High Performing Government Organization	Annual number of employees trained on public records

City Clerk's Department Performance Measures

	<i>City Council Goals</i>	<i>Performance Measures City Clerk</i>	<i>2014/15 Actual</i>	<i>2015-16 Estimated</i>	<i>2016-17 Actual</i>	<i>2017-18 Proposed</i>
<i>Workload</i>	7	Council Meetings Attended	50	47	42	47
	7	Elections Processed – Street Lighting, and Candidate Elections for District 4 Special Election, Primary and General Elections for Mayor and City Council Districts 1 & 3	63	43	18	42
	7	Board and Committee Meetings Attended	121	162	134	417
	7	Written, Verbal and E-Mail Requests for Records (Public & Internal) Update with Citywide numbers?	1,356	1,318	1,512	1750
	7	Outgoing Mail – US & UPS	90,687	91,325	79,839	87,284
	7	Council/CRA/GFC/Zoning Appeals Agendas & Packets	58	53	51	54
	7	Ordinance	77	88	96	87
	7	Resolutions	173	116	95	128
	7	Plats Processed	17	14	22	18
	7	Legal Notices Posted	275	325	436	346
	7	Records Processed (Boxes)	1,000	2,820	1,165	1662
	7	Records Management Savings Upon Destruction	1,012 cu ft.	2,310 cu ft.	0	4500
	<i>Efficiency</i>	7	Average completion time for public records requests (new measure)	N/A	N/A	2.85 days
7		Annual number of employees trained on public records (new measure)	N/A	N/A	65	75
7		Time to complete and Publish Minutes Typing Hours 1 pg. per hr. + Proofing Hours 10 pages per hour + Corrections/Distribution 1 pg./3.5 min. + Total hrs. to Publish *Totals include Board & Committee and Negotiation Minutes  New measure: Summary Minutes June thru September 2017 calculation	3,991 hrs.	4,981 hrs.	417 hrs.	1,251 hrs.

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** City Clerk -- #121000  
 Karen Phillips, City Clerk



**EXPENDITURE SUMMARY:**

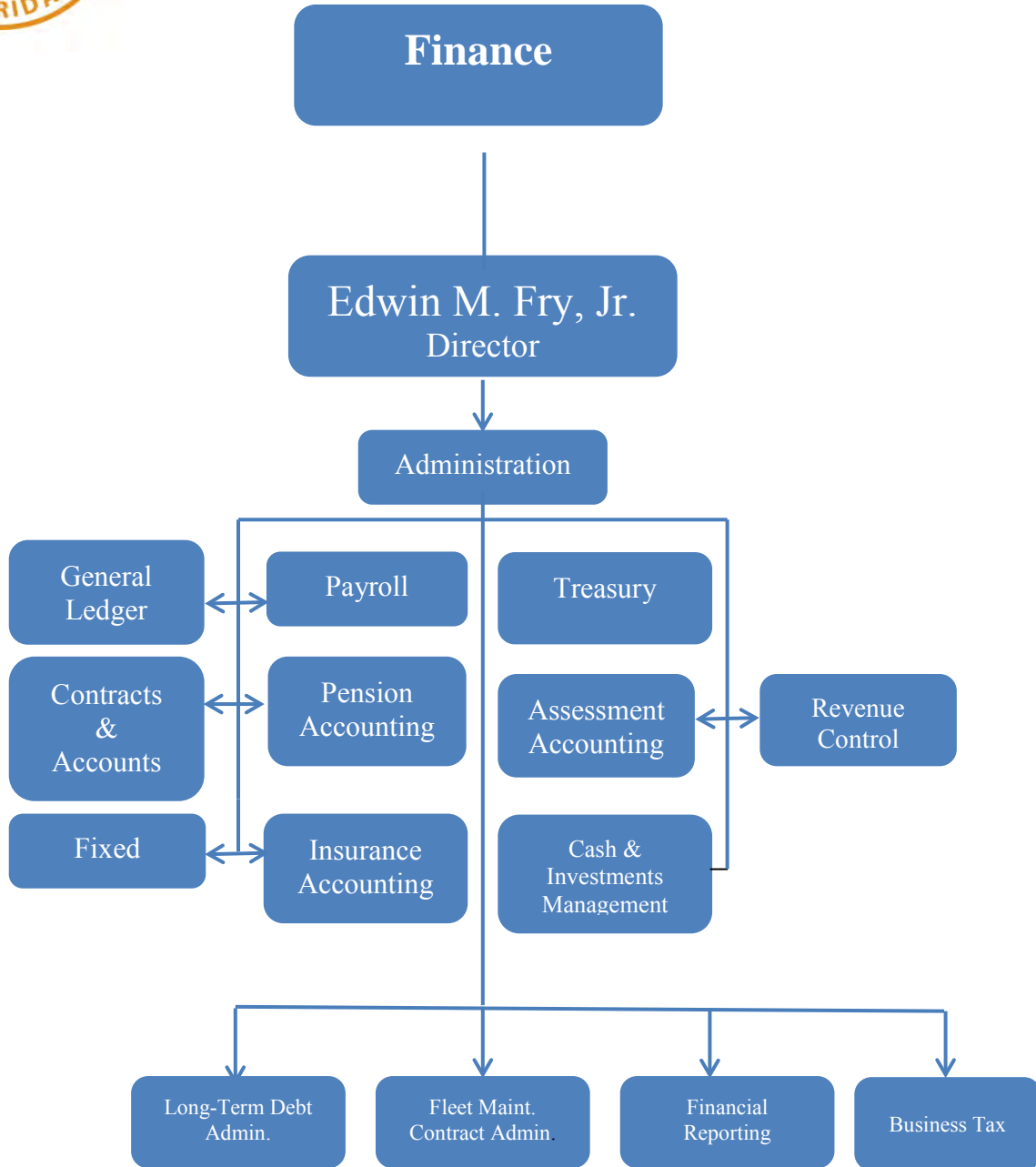
	2015-16 AUDITED	2016-17 BUDGET	2016-17 ESTIMATED	2017-18 BUDGET
Personal Services	\$505,959	\$606,807	\$595,000	\$670,288
Operating Expenses	103,785	152,171	122,000	150,971
Capital Outlay	0	1,500	5,000	2,000
<b>Subtotal</b>	<b>609,744</b>	<b>760,478</b>	<b>722,000</b>	<b>823,259</b>
Administrative Charge	(155,244)	(168,700)	(168,700)	(188,890)
	<b>\$454,500</b>	<b>\$591,778</b>	<b>\$553,300</b>	<b>\$634,369</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
City Clerk	1.00	1.00	1.00
Assistant City Clerk	1.00	1.00	1.00
Deputy Clerk Supervisor	1.00	1.00	1.00
Deputy Clerk	1.00	2.00	2.00
Records Analyst	1.00	1.00	1.00
Records Specialist	2.00	1.00	1.00
Records Supervisor	0.00	1.00	1.00
Secretary	2.00	1.00	1.00
<b>Total</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>

**CAPITAL OUTLAY:**

Replace Recording Equipment	2,000
<b>Totals</b>	<b>2,000</b>





# FINANCE DEPARTMENT

Fund #001-130000

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## Overview

The mission of the Finance Department is to safeguard the assets of the City and provide timely, accurate financial information to the City Council, city management, city residents and other interested parties.

Primary responsibilities of the Department include:

- Accounting for all funds collected and deposited in the bank
- Paying all bills of the City in a timely manner
- Investing excess funds
- Paying all employees
- Collecting business taxes
- Special assessments collections and accounting
- Maintaining records of all capital assets of the City
- Pension administration of employee pension benefits
- Lien collections and accounting
- Preparing monthly and annual financial reports
- Managing the issuance of long-term debt and processing bond payments
- Monitoring compliance with all laws, regulations and rules related to financial activities

## FY 2017 Significant Accomplishments

- Tremendous gains in the reduction of the City's debt balance have been made over the past year. In total, bond refundings of the CRA series, Utility series, Special Assessment series, Public Service Series, General Obligation Series and Special Obligation Series resulted in a total cash flow savings of \$122 million, reducing principle and debt service by millions.
- Bond ratings improved as well. In November 2016, S&P Global ratings assigned its AA- rating to the Port St. Lucie series 2016 General Obligation (GO) bonds. In March, S&P assigned its A+ rating and stable outlook to Port St. Lucie's series 2017 taxable special obligation refunding revenue bonds.
- Implement upgrade to financial system to transition to paperless work flow.
- The Government Finance Officers Association of the United States and Canada awarded the Certificate of Achievement for Excellence in Financial Reporting to the City's October 1, 2015-September 30, 2016 Comprehensive Annual Financial Report.
- Implementation of an electronic imaging component for the financial system now provides electronic access to all cash receipt and disbursement documents.

## FY 2018 Finance Department Key Initiatives

Initiative	Strategic Plan Alignment	Performance Measure(s)
Seek opportunities to expedite the reduction of the City's debt balance through scheduled debt payments, refinancing, and early debt retirement opportunities.	Goal 7, High Performing Government Organization, Objective 7.1	Total annual reductions of City Debt through scheduled debt payments, refinancing, and early debt retirement opportunities.
Deposit all cash and checks within 2 business days.	Goal 7, High Performing Government Organization	Percent of all cash and checks deposited within 2 business days
Process payments for goods and services within thirty (30) days of receipt of the invoice.	Goal 7, High Performing Government Organization	Percent of payments for good and services processed within thirty (30) days of receipt of invoice  Percentage of total payments that are electronic
Distribute monthly financial reports to Departments within 10 working days	Goal 7, High Performing Government Organization	Percent of Monthly Financial Reports Issued to Departments within 10 Working Days
Continue to monitor the assessment revenues which may be used for early redemption of outstanding bonds and make early calls when funds are available.	Goal 7, High Performing Government Organization	Assessment revenues identified for early redemption for outstanding bonds
Develop professional staff to take on more responsibility, to shifting workloads and to insure smooth operations in director's absence.	Goal 7, High Performing Government Organization	Number of professional development trainings
Increase number of business tax applications through increased outreach and support/trainings	Goal 4, Diverse Economy and Employment Opportunities	Number of Business Tax Applications Processed

## Finance Department Performance Measures

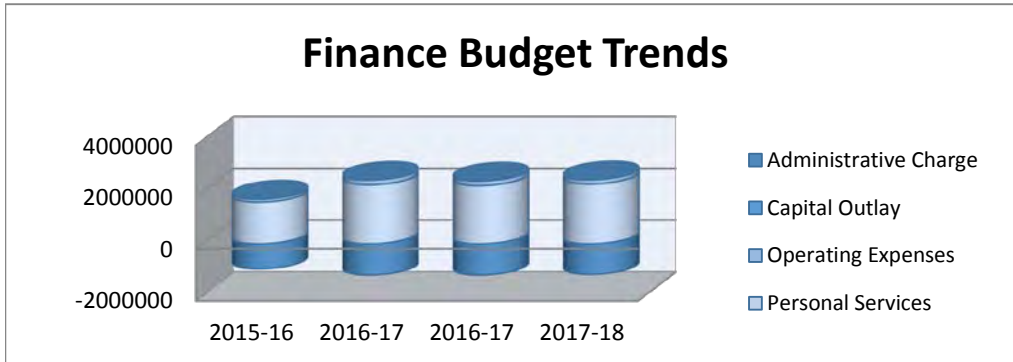
	City Council Goals	Performance Measures Finance Department	2014/15	2015-16	2016-17	2017-18
			Actual	Actual	Actual	Proposed
<b>Workload</b>	7	Accounts Payable Checks	11,165	10,350	15,627	14,500
	7	Total Number of Electronic payments	5,592	5,658	6,094	6,300
	7	Non-Ad Valorem Districts – Accounts Billed	213,961	217,262	212,198	210,000
	7	Number of Funds Maintained	60	59	60	61
	7	Fixed Assets Tagged	675	536	1,006	750
	7	Payroll Checks & Direct Deposits	28,133	29,639	27,577	29,000
	7	Cash Reports Recaps (combined counts stopped 2015-16)	5,501	8,233	8,400	8,500

	<i>City Council Goals</i>	<i>Performance Measures Finance Department</i>	<i>2014/15 Actual</i>	<i>2015-16 Actual</i>	<i>2016-17 Actual</i>	<i>2017-18 Proposed</i>
	7	Vendors	8,590	9,079	9,664	9,900
	7	Journal Entries	13,338	11,435	11,246	11,500
<i>Efficiency</i>	4,7	Number of Business Tax Applications Processed (new measure)	6,686	7,050	7,304	7,500
	7	Percent of Monthly Financial Reports Issued to Departments within 10 Working Days	98%	98%	98%	98%
	7	Percent of all cash and checks deposited within 2 business days (new measure)	N/A	N/A	100%	100%
	7	Percent of accounts payable transactions processed within thirty (30) days of receipt of invoice (new measure)	N/A	N/A	95%	95%
	7	Percentage of total payments that are electronic (new measure)	33.3%	35.3%	28.1%	31%
<i>Effectiveness</i>	7	Assessment revenues identified for early redemption for outstanding bonds (new measure)	12,610,000	9,040,000	10,355,000	2,425,000
	7	Number of professional development trainings (new measure)	N/A	N/A	78	80
	7	Total annual reductions of City Debt through scheduled debt payments, refinancing, and early debt retirement opportunities. (new measure)	\$40,536,340	\$19,402,934	\$42,375,000	\$27,330,000

**CITY OF PORT ST. LUCIE  
GENERAL OPERATING FUND - #001**

**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Finance -- #130000  
Ed Fry, Finance Director/City Treasurer



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$1,605,675	\$2,277,107	\$2,245,000	\$2,304,958
Operating Expenses	112,062	177,755	175,000	161,433
Capital Outlay	7,294	0	1,075	2,500
Subtotal	1,725,031	2,454,862	2,421,075	2,468,891
Administrative Charge	(965,022)	(1,197,973)	(1,197,973)	(1,172,769)
<b>Total</b>	<b>\$760,009</b>	<b>\$1,256,889</b>	<b>\$1,223,102</b>	<b>\$1,296,122</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Director	1.00	1.00	1.00
Assistant Director	1.00	1.00	1.00
City Comptroller	1.00	1.00	1.00
Assistant City Treasurer	1.00	1.00	1.00
Senior Accountant	1.00	1.00	1.00
Pension Plan Administrator	1.00	1.00	1.00
Pension Plan Specialist	1.00	1.00	1.00
Financial Procedures Manager	0.00	1.00	1.00
Manager	2.00	2.00	2.00
Supervisor	1.00	1.00	1.00
System Analyst	1.00	1.00	1.00
Revenue Account Specialist	0.00	1.00	1.00
Payroll Specialist	1.00	1.00	1.00
Financial Specialist	3.00	3.00	3.00
Accounting Clerk	5.00	9.00	9.50
Office Assistant	0.00	0.00	0.00
<b>Total</b>	<b>20.00</b>	<b>26.00</b>	<b>26.50</b>

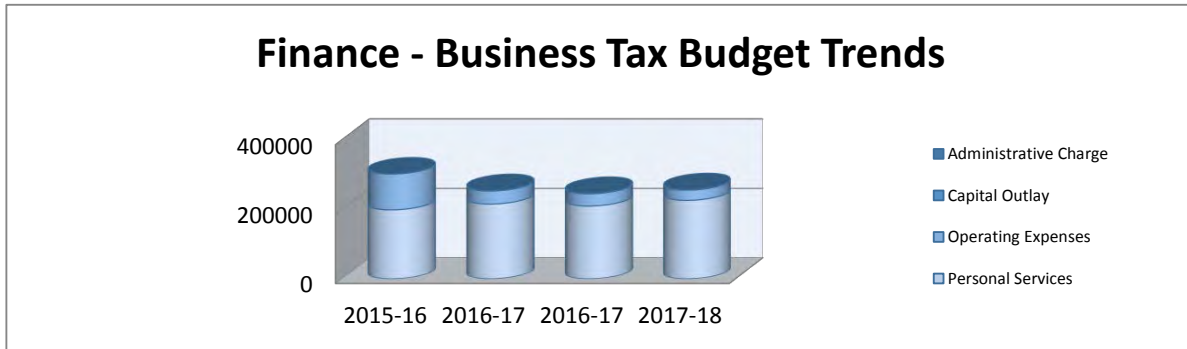
**CAPITAL OUTLAY:**

Printer	2,500
	<u>2,500</u>



**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Finance - Business Tax (Occupational Licenses) -- #213600



**EXPENDITURE SUMMARY:**

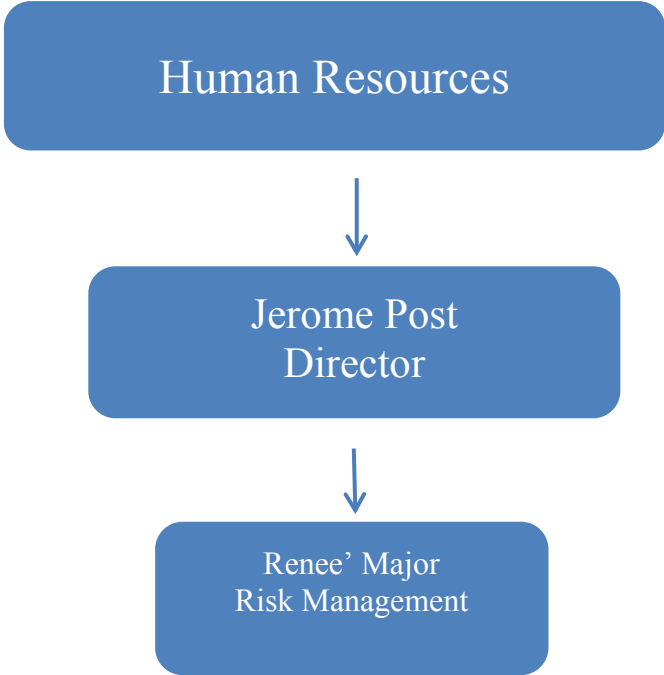
	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$198,928	\$215,658	\$210,000	\$226,305
Operating Expenses	103,181	37,435	35,000	29,356
Capital Outlay	0	1,000	1,000	1,000
Subtotal	302,109	254,093	246,000	256,661
Administrative Charge	0	0	0	0
Total	\$302,109	\$254,093	\$246,000	\$256,661

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Business License Supervisor	1.00	1.00	1.00
Business Tax Specialist	2.00	2.00	2.00
License Investigator	0.00	0.00	0.00
Total	3.00	3.00	3.00

**CAPITAL OUTLAY:**

Scanner/Printer	\$1,000
Total	<u>\$1,000</u>





# HUMAN RESOURCES DEPARTMENT

General Fund #131000

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## Overview

The City of Port St. Lucie's Human Resources Department provides support for all the City's Human Resources activities. The department's mission is to provide resourceful, employee serving people every day with compassion and thoughtfulness (R.E.S.P.E.C.T.)

## Key activities include:

- Support City staff through professional training and education.
- Continue to further educate staff in Human Resource processes as it pertains to labor laws, court rulings and clarification of current collective bargaining agreements.
- Monitor health insurance costs and keep City Manager apprised of any significant developments and continue to pursue creative solutions to battle increasing health care costs.
- Review City's healthcare plan in context of union negotiations
- Conduct quarterly service meetings with benefit vendors.
- Work with the Office of Management and Budget Department to determine funding mechanism for unfunded liability of healthcare.
- Lead negotiations for collective bargaining agreements that are fair to employees while maintaining good fiscal stewardship for the City.
- Continue to work with departments in avoidance of EEOC issues.
- Strengthen the role of HR in the recruitment process by developing staff members in that discipline and to help departments identify the best candidates and maintain legal compliance
- Monitor the classification and compensation system.
- Maintain a monthly HR newsletter to promote better communications and employee relations
- Coordinate quarterly blood drives and numerous community and charitable events.
- Develop creative methods of boosting employee morale with minimal costs.

## FY 2017 Significant Accomplishments

- Completed a comprehensive review of the classification and compensation systems.
- Reduced the overall turnover rate of new hires from 16.5% to 9.79%, not including seasonal and temporary workers.
- Nearly doubled the number of new hire orientations
- Negotiated for competitive pricing through new contracts with Blue Cross/Blue Shield, Florida Combined Life Dental, and the EAP provider, Megellan.
- Added the Flex Spending Account to the health care plan.
- Successfully negotiated bargaining agreements with the 3 civilian units representing the FOPE and OPEIU.
- Received the 2017 Best Places to Work Award for the 10<sup>th</sup> time
- Held the annual health fair for City employees, providing quick and easy access to health care services including flu shots and the annual Employee Benefits Day in the fall of 2016.
- Held the largest ever employee appreciation event in December 2016, with approximately 765 attendees. Received the State of Florida Award for Healthy Weight City.

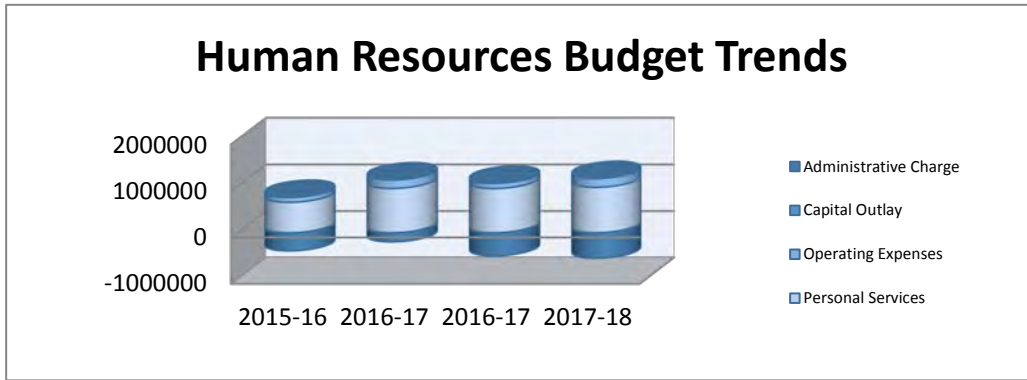
## FY 18 Human Resources Key Initiatives

Initiative	Strategic Plan Alignment	Performance Measure(s)
Continue to revise the new hire recruitment and on-boarding process session to promote good employee relations, retention, customer service and communications. Further reduce the percentage of probationary hires turned over from FY16-17 (11.5%) to 6.0%.	Goal 7: High Performing Government Organization	Percentage of Probationary Hire Turn Over
Revise the performance evaluation system and forms for all employee groups	Goal 7: High Performing Government Organization	Revise the system for non-union employees by January 2018 and union employees by September 2018.
Develop and present a standardized employee recognition program for outstanding performance.	Goal 7: High Performing Government Organization	Launch employee recognition program by September 2018.
Work with the City Attorney’s Office to revise and update Personnel Rules and Regulations for City employees.	Goal 7: High Performing Government Organization	Update the Personnel Rules and Regulations by May 2018.
Develop a leadership development program for City employees	Goal 7: High Performing Government Organization	Launch leadership development program by June 1 Number of employees promoted
Launch an Employee communication/training program in support of the City’s vision, mission and values.	Goal 7: High Performing Government Organization	Launch Employee Communication program by January 2018 Pre and post employee survey results analysis
Work closely with the Employee Clinic Administration to increase utilization of the clinic and wellness initiatives. This program is made possible through wellness incentives monies awarded by Florida Blue. The Wellness Program creates a culture of health and wellness amongst the employees and their families in turn lowering health plan utilization reducing health benefit costs, improves productivity and reduces absenteeism.	Goal 7: High Performing Government Organization	Increase utilization rate of health and wellness center by 5%  Increase the number of employees enrolled in wellness initiative by 5%

	City Council Goals	Performance Measures: Human Resources Department	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Proposed
<b>Workload</b>	7	Number of Employees (FTE's)	983.8	1,004.55	1,050.44	1,075.19
	7	Number of all Claims (medical)	55,982	52,365	54,544	55,000
	7	Number of New Hire Orientation sessions	12	12	23	24
	7	Number of training sessions conducted or coordinated by HR	10	121	54	120
	7	Number of Public Records Request processed	58	61	39	50
	7	Number of Positions Recruited for *(includes contractual, seasonal and temporary) employees	233	206	210	225
	7	Number of Employees Separated *(includes contractual, seasonal and temporary) employees	209	156	151	150
	7	Number of Exit Interviews conducted	36	31	37	50
	7	Number of New Hires/Replacements *(includes contractual, seasonal and temporary) employees	192	200	172	175
	7	Number of FMLA claims processed (new measure)	n/a	n/a	296	300
	7	Number of ADA reasonable accommodations processed (new measure)	n/a	n/a	5	6
<b>Effectiveness</b>	7	Percentage of Minority Applicants per Recruitment	35%	46%	52%	40%
	7	Number of Employees Promoted	45	91	115	115
	7	Number of Background Screenings conducted – includes volunteers	659	334	375	350
	7	Percentage of Probationary Hire Turn Over (new measure)	N/A	N/A	11.5%	6%
	7	Percentage of City Employees Utilizing the Employee Wellness Clinic (new measure)	N/A	N/A	72%	77%
	7	Percentage of employees enrolled in wellness initiative/total number of employees (new measure)	N/A	N/A	421/905 (47%)	470/905 (52%)

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Human Resources -- #131000  
Jerome Post, Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$659,385	\$956,789	\$955,000	\$980,902
Operating Expenses	104,816	181,770	111,770	189,385
Capital Outlay	927	0	0	0
Subtotal	765,128	1,138,559	1,066,770	1,170,287
Administrative Charge	(388,332)	(493,804)	(493,804)	(546,945)
<b>Total</b>	<b>\$376,796</b>	<b>\$644,755</b>	<b>\$572,966</b>	<b>\$623,342</b>

**STAFFING SUMMARY:**

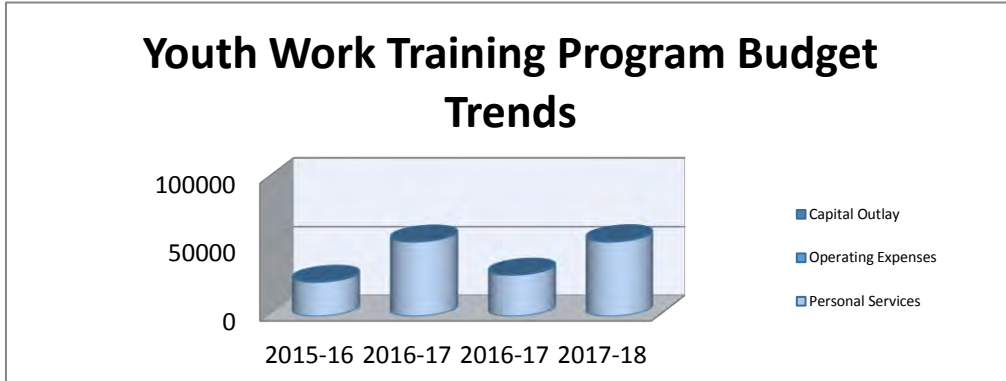
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Director	1.00	1.00	1.00
Benefits Manager	1.00	1.00	1.00
HR Manager	0.00	2.00	2.00
Labor Relations Administrator	1.00	1.00	1.00
Senior System Support Analyst	1.00	0.00	0.00
Benefits Coordinator	1.00	1.00	1.00
Employee Coordinator	1.00	1.00	1.00
Volunteer Coordinator	0.00	1.00	1.00
HR Assistant	2.00	1.00	1.00
Office Assistant	0.63	0.63	0.63
HR Clerk	1.63	1.63	2.00
<b>Total</b>	<b>10.25</b>	<b>11.25</b>	<b>11.63</b>

**CAPITAL OUTLAY:**

None

**CITY OF PORT ST. LUCIE  
GENERAL OPERATING FUND - #001  
DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Youth Work Training Program -- #510000



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$24,803	\$54,112	\$30,000	\$54,115
Operating Expenses	258	221	221	463
Capital Outlay	0	0	0	0
Total	<u>\$25,061</u>	<u>\$54,333</u>	<u>\$30,221</u>	<u>\$54,578</u>

**STAFFING SUMMARY:**

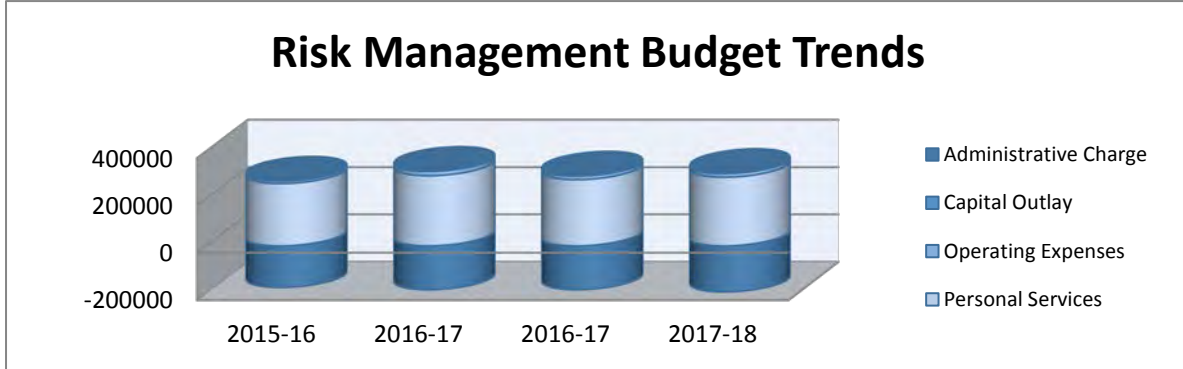
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Part-Time Student Workers	1.08	1.08	1.08

**CAPITAL OUTLAY:**

None

**CITY OF PORT ST. LUCIE  
GENERAL OPERATING FUND - #001  
DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Risk Management -- #131300  
Renee' Major, Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED	2016-17 BUDGET	2016-17 ESTIMATED	2017-18 BUDGET
	*****	*****	*****	*****
Personal Services	\$263,427	\$296,730	\$280,000	\$290,462
Operating Expenses	9,887	18,312	15,000	15,603
Capital Outlay	0	0	0	0
Subtotal	273,314	315,042	295,000	306,065
Administrative Charge	(174,756)	(184,583)	(184,583)	(193,745)
Total	\$98,558	\$130,459	\$110,417	\$112,320

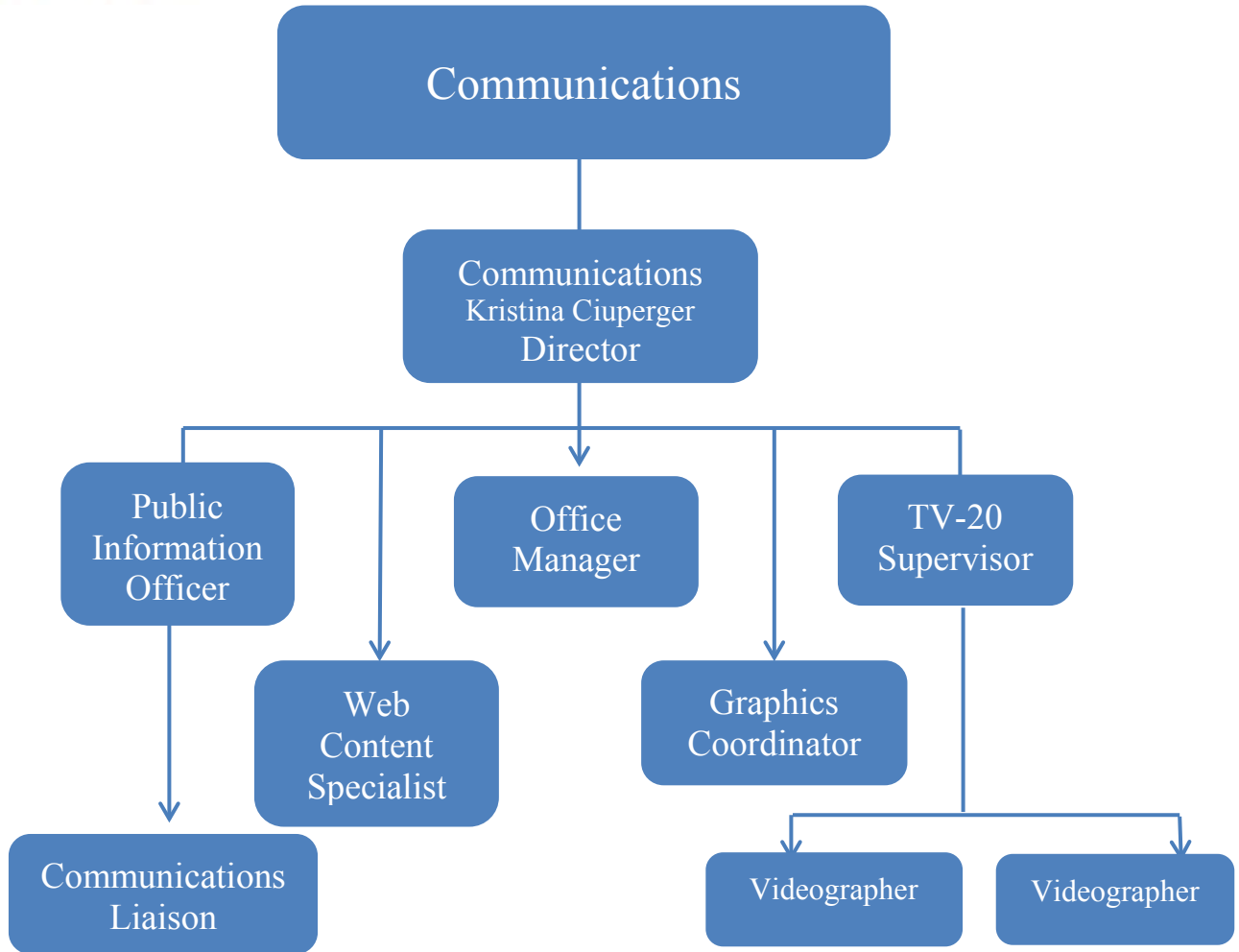
**STAFFING SUMMARY:**

(Full Time Equivalent)	2015-16 *****	2016-17 *****	2017-18 *****
Director	1.00	1.00	1.00
Risk Management Analyst	1.00	1.00	1.00
Risk Management Tech.	1.00	1.00	1.00
Total	3.00	3.00	3.00

**CAPITAL OUTLAY:**

None







# COMMUNICATIONS DEPARTMENT

Fund #001-131100

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## Overview

The City of Port St. Lucie's Communication Department is dedicated to aligning with the City's Strategic Plan, establishing a brand, increasing awareness of the City's message, programs and events through a variety of mechanisms including media, social media and the website, as well as engaging with the community. The Department works to provide accurate, clear, concise, and transparent information to residents, businesses, visitors and interested parties.

### ***Responsibilities include:***

- Increasing City awareness through a variety of mechanisms including printed collateral, such as news articles, publications, marketing materials, social media and the website.
- Managing all the City's social media communications.
- Media requests, consistent internal and external communication.
- Establishing design consistency and conceptual identity for the City.
- Communication projects, partnerships and consulting.
- The City's website and content management.
- Video, television show and radio production.
- Taping and broadcasting all public meetings.
- PSL TV 20 programming.

## FY 2017 Significant Accomplishments

- **Department structure:**
  - **Aligned Communications with the City's Strategic Plan**
    - Restructured staff to align Communications with the City's strategic plan and defined roles/responsibilities necessary to support the work of a high performing government organization.
    - Developed a communications plan for 2017.
- **Rebuild of the City's website:**
  - Worked with Vision to redesign the City's website framework, pages and content.
  - Soft launch scheduled for November 15, 2017.
- **Policies and Procedures:**
  - Updated the City's Social Media Policy.
- **Social Media:**
  - Increased social media presence and engagement: City Facebook 12,522 Likes, 12,982 Follows. Likes have increased by 177% (4,525 in July 2016, to 12,522 as of Sept. 2017,). Follows have increased by 193% (4,432 in July 2016, 12,982 as of Sept. 2017,).
  - Developed monthly video PSAs on topics such as cyber security, volunteers, *Did you Know, Now you Know, Connect with Council* .
- **PSL TV20 Overhaul:**
  - Developed new programming including the Radio/TV Show, Positively Port St. Lucie
  - Designed and installed new set.
  - Purchased and installed robotic cameras and can now broadcast live from the Community Center.
- **Chamber Control Room:**
  - Upgraded and replaced control room equipment.
- **Community Engagement:**

- Publications:
  - City Manager’s Bi-Weekly Report
  - Strategic Plan Progress Reports
  - Leisure Time Magazine
  - State of the City
  - Transparency sheets: Budget in Brief, Utility Box Wrap Project, McCarty Ranch, N.I.C.E, Florida Center for Bio-Sciences, What Council Can and Cannot Do, Separate Your Debris, Strategic Plan, Civic Center, Waterfront Restaurant
- Feature Stories:
  - Economic Development, City Electric
  - Torrey Pines
  - Home for a Hero
  - How We Can Help the River
- Launched PD Twitter Account.
- Engagement Campaigns:
  - PSL Rocks the City
  - PSL in Color, Community Garden
  - PSL in Holiday Lights
  - Naming of Riverwalk/Westmoreland Park
- Surveys
  - Community Retail Survey
  - How Do You Get Your News?
  - Youth Survey
  - NICE Community Naming
- **2017 Honors and Awards:**
  - FPRO (Florida Public Relations Association) Judge’s Award: Crosstown Parkway Extension Video
  - Hermes Gold Winner: Crisis Communication Plan, Emergency Operations Communication Campaign – Hurricane Matthew
  - Hermes Honorable Mention: Special Event, FRRI – Forum on Race Relations & Inclusion
  - PRSA (Public Relations Society of America) Sunshine District Award of Commendation: FRRI – Forum on Race Relations & Inclusion
  - GCPRC (Gold Coast Public Relations Council) Bernay’s Award: Crisis Communication, Hurricane Matthew.
  - U.S. Conference of Mayors: Outstanding Achievement Large City 2017 Livability Award in support of FRRI – Forum on Race Relations & Inclusion.
- **Special Projects:**
  - Coordinated the Crosstown Parkway Extension Groundbreaking event.
  - Partnered on the installation of the Crosstown EarthCam and website live streaming.
  - Created the logo and partnered with Neighborhood Services to launch the N.I.C.E. program.
  - 2017 Forum for Race Relations & Inclusion (FRRI) Workshops.
  - Emergency Outreach: Extensive communication during Hurricane Matthew and Hurricane Irma.

**FY 2017/18 Communications Department Key Initiatives for 2018**

<b>Initiative</b>	<b>Strategic Plan Alignment</b>	<b>Performance Measure(s)</b>
Establish policies and procedures for PSL TV 20. Establish a media request policy.	Goal 7, High Performing Government Organization	Develop and implement a written policy.
Budget Challenge Campaign for 2018	Goal 7, High Performing Government Organization	Number of participants; community insight to budget development.
Website Dashboard	Goal 7, High Performing Government Organization	Active, live webpage with several departments reporting.
Annual Report	Goal 7, High Performing Government Organization	Completed document by January 2018; repeated annual document.
Community Survey	Goal 7, High Performing Government Organization	Number of responses; completed by June 2018.
Increase social media presence and engagement and targeted engagement campaigns.	Goal 7, High Performing Government Organization	Number of City Facebook Posts Number of City Facebook Likes Number of PD Facebook Posts Number of PD Facebook Likes Number of Twitter Followers Number of Twitter “Tweets” Number of YouTube Videos Number of engagement campaigns
Council Chamber Monitor / Lighting Upgrade	Goal 7, High Performing Government Organization	Project completed by FY end.

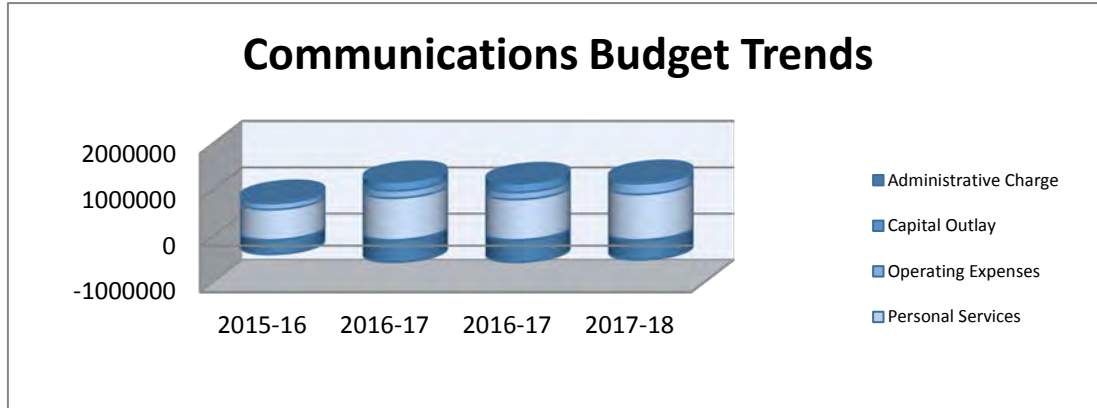
## Performance Measures

<i>City Council Goals</i>	<i>NEW Performance Measures* Communications Department</i>	<b>2016/17</b>
Goal 7, High Performing Government Organization	Website Updates	1,388
Goal 7, High Performing Government Organization	Social Media: FB Followers/Likes PSL Social Media: FB Followers/Likes PD  Social Media: Twitter Followers PSL Social Media: Twitter Followers PD  Social Media: Instagram Followers Social Media: LinkedIn Followers	12,982; 12,522 (*193% increase over prior year) 13,360; 12,864  5,017 282 (launched Sept. 2017)  799 4,254
Goal 7, High Performing Government Organization	Media Requests	492
Goal 7, High Performing Government Organization	Videos Produced	254
Goal 7, High Performing Government Organization	Number of Public Meetings Taped/Broadcast	92
Goal 7, High Performing Government Organization	Number of Community Engagement Campaigns	4
Goal 7, High Performing Government Organization	Number of News Releases	195
Goal 7, High Performing Government Organization	Number of TV Shows Produced	41
Goal 7, High Performing Government Organization	Number of Radio Shows Number of Special Programming Produced	6 43
Goal 7, High Performing Government Organization	Number of Communication Work Orders Completed	1,982
Goal 7, High Performing Government Organization	Number of Collateral Produced (Magazines, flyers, ads, logos)	207

*\*Year over year comparison to demonstrate volume, accomplishments, and increase in performance. New metrics established FY 2016/17.*

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Communications -- #131100  
 Kristina Ciuperger, Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$656,405	\$905,942	\$875,000	\$986,407
Operating Expenses	134,135	166,734	155,000	232,870
Capital Outlay	50,201	191,200	191,000	53,320
Administrative Charge	(309,204)	(478,204)	(478,204)	(426,747)
	<u>\$531,537</u>	<u>\$785,672</u>	<u>\$742,796</u>	<u>\$845,850</u>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Director	1.00	1.00	1.00
Supervisor	1.00	1.00	1.00
Video Production Specialist	2.00	2.00	2.00
Public Information Coordinator	1.00	1.00	1.00
Graphic Coordinator	1.00	1.00	1.00
Web Construction Specialist	1.00	1.00	1.00
Communications Liaison	0.00	1.00	1.00
Office Manager	1.00	1.00	1.00
Creative Supervisor	0.00	1.00	1.00
Total	<u>8.00</u>	<u>10.00</u>	<u>10.00</u>

**CAPITAL OUTLAY:**

Backdrop for Coffee with the Mayor Segment	2,500
Backdrop for Events Booths	2,500
Replacement of Lights in the Chambers	16,000
All Monitors in the Chambers	22,870
Camera Equipment (Lens, Tripod)	2,050
(2) Servers for Storage	7,400
Totals	<u>53,320</u>





# NEIGHBORHOOD SERVICES DEPARTMENT

Fund ##001-131200, 213500, 290000, 291000, 390000, & #127-152000,  
#119-5500 (SHIP)

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## Overview

The Neighborhood Services Department (NSD) focuses on preserving and revitalizing Port St. Lucie neighborhoods and helping residents to access public services and programs. The Department accomplishes its mission by coordinating a diverse set of programs across multiple divisions such as: Code Compliance, Solid Waste, Housing/Grants Services, City University and Neighborhood Improvement & Community Engagement.

## Key activities include:

- **Code Compliance/Nuisance Abatement/Solid Waste:**
  - Oversee code compliance/nuisance abatement programs to uphold city standards by enforcing ordinances.
  - Manage the solid waste franchise agreement and promote recycling initiatives.
  - Manage Community Residential Home Program.
  - Coordinate Special Magistrate hearings as required.
- **Neighborhood Improvement and Community Engagement (N.I.C.E.) Program:**
  - Improve cooperation and interaction between community representatives and the City to implement neighborhood planning projects, programs and initiatives.
  - Establish neighborhood community identity names
  - Increase residents' understanding of City government through City University.
- **Housing & Grant Services:**
  - Administer the Neighborhood Stabilization Program (NSP) grant, Community Development Block Grant (CDBG), and State Housing Initiative Program (SHIP) grant
  - Continue to coordinate with various groups on community service issues, such as: homelessness, transitional housing, financial assistance, etc.
  - Continue to research and implement innovative housing lending practices and housing strategies.
  - Coordinate with City and County on disaster preparedness as it relates to social service agencies/programs as assigned.
  - Identify potential funding sources for City-wide projects from state and federal agencies, private foundations and corporations.
  - Provide City-wide support and guidance throughout the grant-writing and administration processes to ensure accurate and complete grant submittals, reports and closeouts.



## **FY 2017 Significant Accomplishments**

- Established the NICE program, website and started a new citizen engagement process.
- Named two neighborhood communities: Canal Pointe and Woodland Trails.
- Donated a home to a local veteran via the Neighborhood Stabilization Program.
- Completed City University Class 2 and Class 3.
- Completed 36 repair/rehabilitation programs with SHIP & CDBG funding.
- Completed the Thornhill Drive sidewalk with CDBG funding.
- Conducted more than 20,000 code compliance investigations.
- Processed approximately 3,800 garage sale permits.
- Reduced the vacant lot request list and response times by 50%.
- Created an online tracking system for the City's Community Residential Homes.
- Entered into a design-build contract to construct a neighborhood park in Woodland Trails.
- Beautified more than 50 utility cabinet boxes at major intersections.
- Coordinated the installation of approximately 50 pet waste stations citywide.
- Installed the first special event banner sign at Floresta Drive & PSL Boulevard.
- Installed 2 new outdoor fitness stations for residents.
- Coordinated a major volunteer cleanup project with local church groups.
- Assisted with debris cleanup from Hurricane Irma.
- Adopted California Boulevard for litter removal.

## FY 2018 Neighborhood Service Department Key Initiatives

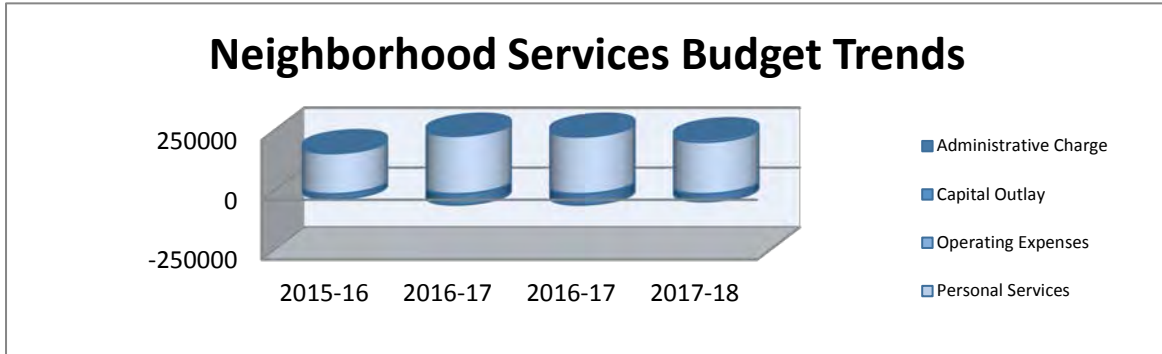
Initiative	Strategic Plan Alignment	Performance Measure(s)
<b>Code Compliance:</b> Decrease time from complaint to initial inspection to target- 3-5 days and increase the number of courtesy stops to educate residents and prevent formal code enforcement actions.	Goal 2, Vibrant Neighborhoods	Average time from complaint to initial inspection Total number of courtesy stops
<b>Solid Waste:</b> Increase total recycling by 5% per year to achieve the state-mandated goal of 75% by 2020 (currently at 59% within the City).	Goal 2, Vibrant Neighborhoods	Percentage of residential recycling participation
<b>Solid Waste:</b> Decrease time for bulk yard waste pickup by vendor to 5-7 days after the yard waste day.	Goal 2, Vibrant Neighborhoods	Number of days before bulk yard waste pick up
<b>Neighborhood Improvement and Community Engagement Program (N.I.C.E.):</b> name and engage 12 neighborhood communities in FY2018.	Goal 2, Vibrant Neighborhoods	N.I.C.E. Program: Engage residents and establish neighborhood community identities Number of special event banner signs installed
<b>Utility Box Wrapping:</b> Complete Phase II installations totaling 49 utility box wraps by September 2018, per the Strategic Plan.	Goal 2, Vibrant Neighborhoods	Number of Utility Boxes Wrapped
<b>Housing &amp; Grant Services:</b> Complete at least one capital improvement project annually with CDBG funding in a low to moderate income neighborhood.	Goal 2: Vibrant Neighborhoods	CDBG Capital Projects
<b>Housing &amp; Grant Services:</b> Fully leverage the City’s NSP funding and city owned lots to construct affordable housing opportunities for up to 7 families over a 24-month period;	Goal 2: Vibrant Neighborhoods	NSP: Total families served
<b>Housing &amp; Grant Services:</b> Provide down payment assistance through the City’s Home Purchase Program for up to 10 “essential personnel” which include: teachers, educators, school district employees, college/university employees, police/fire personnel, health care personnel, skilled building trades personnel, government personnel and active military personnel	Goal 2: Vibrant Neighborhoods	Home Purchase Program down payment assistance

## Neighborhood Service Department Performance Measures

<b>Workload</b>	<i>City Council Goals</i>	<b><i>Performance Measures Neighborhood Services</i></b>	<i>2014-15 Actual</i>	<i>2015-16 Actual</i>	<i>2016-17 Actual</i>	<i>2017-18 Proposed</i>
	<b>Effectiveness</b>					
	2	Code Cases	8681	7,898	7,216	8000
	2	Code Citations	49	75	48	75
	2	Parking Citations		319	264	300
	2	Special Magistrate Cases Prepared	1,589	1,525	1,387	1400
	2	Special Magistrate Cases Heard	621	754	499	600
	2	Code Liens Issued	479	569	255	400
		Code Courtesy Stops	13,560	16,894	9,875	15,000
		Code Vacant Lot Investigations	1,112	997	1,847	1200
	2	Average time from complaint to initial inspection (new measure)	N/A	N/A	5-7 days	3-5 days
	2	C.D.B.G. Grant \$ Distributed	\$1,074,173	\$878,695	\$1,545,187	\$1,558,967
	2	CDBG Projects Completed (new measure)	N/A	N/A	6	4
	2	NSP 1 & NSP 3 Program, Grant \$ Distributed	\$928,048	\$12,309	\$44,777	\$1,740,460
	2	NSP: Total Families Served (new measure)	N/A	N/A	1	3
	2	S.H.I.P. Program & Hardest Hit, Grant \$ Distributed	\$606,581	\$569,018	\$1,193,986	\$1,301,153
	2	Home Purchase Program Down Payment Assistance	16	2	0	10
	2	Family Rehabilitation Assistance	24	18	36	40
	2	N.I.C.E. Program: Establish Neighborhood Community Identities	N/A	N/A	2	12
	2	City University Sessions	N/A	1	2	2
	2	Residential recycling participation rates (new measure)	N/A	N/A	59%	64%
		Number of days before bulk yard waste pick up (new measure)	N/A	N/A	7-10	5-7
	2	Number of utility boxes wrapped (new measure)	N/A	N/A	51	49
	2	Number of special event banner signs installed (new measure)	N/A	N/A	4	4

**CITY OF PORT ST. LUCIE  
GENERAL OPERATING FUND - #001  
DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Neighborhood Services -- #131200  
Carmen Capezzuto, Director



**DEPARTMENT SUMMARY:**

	2015-16 AUDITED	2016-17 BUDGET	2016-17 ESTIMATED	2017-18 BUDGET
	*****	*****	*****	*****
Personal Services	\$170,378	\$243,187	\$240,000	\$217,903
Operating Expenses	7,551	21,172	11,000	10,801
Capital Outlay	3,184	1,500	1,500	2,000
Subtotal	181,113	265,859	252,500	230,704
Administrative Charge	(20,460)	(44,683)	(44,683)	(30,875)
Total	\$160,653	\$221,176	\$207,817	\$199,829

**STAFFING SUMMARY:**

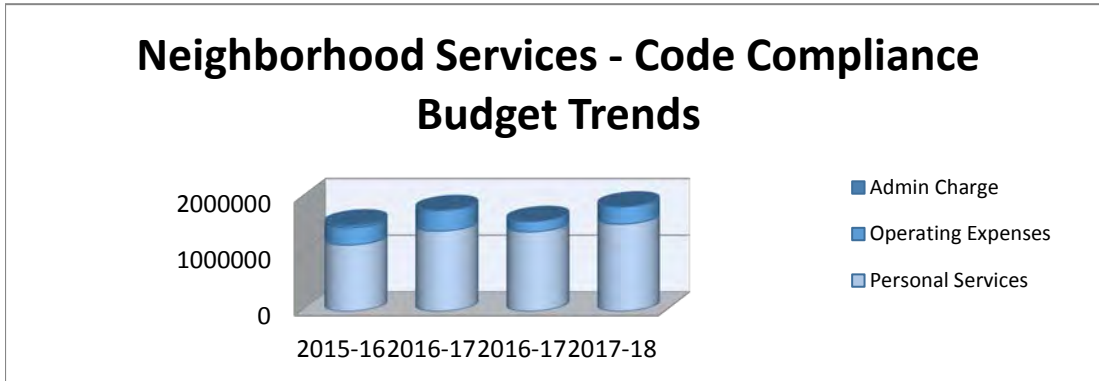
(Full Time Equivalent)	2015-16 *****	2016-17 *****	2017-18 *****
Director	0.50	0.50	0.22
Special Assistant	0.00	0.38	0.00
Coordinator	0.39	0.39	0.86
Housing Specialist	0.21	0.21	0.22
Budget Analyst	1.00	1.00	1.00
Total	2.10	2.48	2.30

**CAPITAL OUTLAY:**

Replacement Computers	\$2,000
Total	\$2,000

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Neighborhood Services - Code Compliance -- #213500  
 Carmen Capezzuto, Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$1,167,885	\$1,413,011	\$1,400,000	\$1,537,982
Operating Expenses	276,373	366,044	185,788	305,566
Capital Outlay	115,747	0	0	23,400
Admin Charge	80,004	0	0	0
Total	<u>\$1,640,010</u>	<u>\$1,779,055</u>	<u>\$1,585,788</u>	<u>\$1,866,948</u>

**STAFFING SUMMARY:**

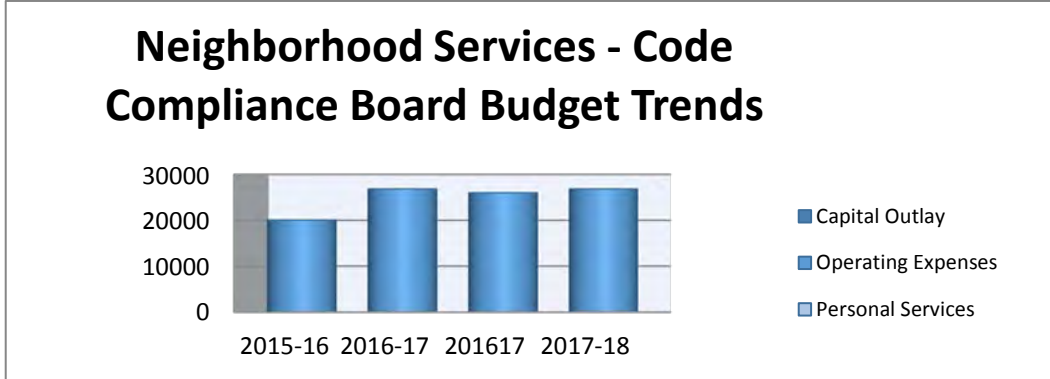
(Full Time Equivalent)	2015-16 *****	2016-17 *****	2017-18 *****
Director	0.00	0.00	0.20
Assistant Director	1.00	1.00	1.00
Manager	0.00	1.00	1.00
Supervisor	1.00	1.00	1.00
Office Manager	1.00	1.00	1.00
Code Compliance Specialists	13.00	12.00	14.00
Administrative Assistant	3.00	4.00	4.00
Office Assistant	1.00	0.00	0.00
Total	<u>20.00</u>	<u>20.00</u>	<u>22.20</u>

**CAPITAL OUTLAY:**

Purchase (2) Computers	2,400
Purchase (1) New Vehicle	<u>21,000</u>
	23,400

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Neighborhood Services - Code Compliance Board -- #290000  
 Carmen Capezzuto, Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	201617 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$0	\$0	\$0	\$0
Operating Expenses	20,059	26,850	26,000	26,850
Capital Outlay	0	0	0	0
Total	<u>\$20,059</u>	<u>\$26,850</u>	<u>\$26,000</u>	<u>\$26,850</u>

**STAFFING SUMMARY:**

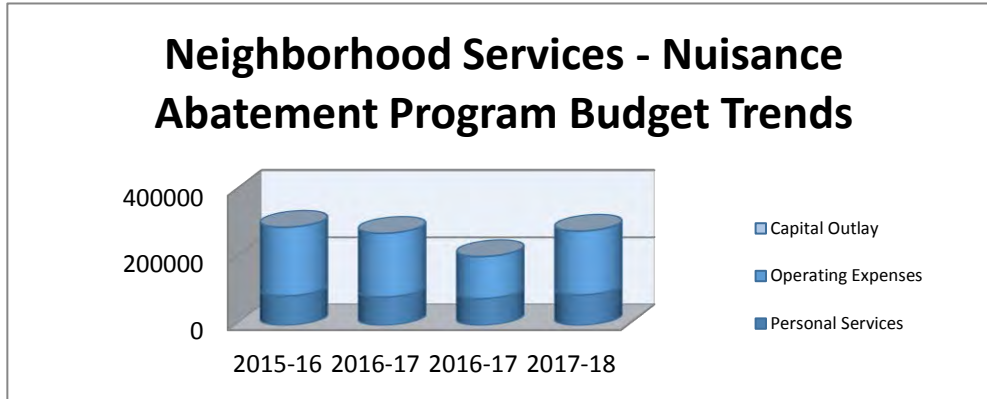
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
	0.00	0.00	0.00

**CAPITAL OUTLAY:**

None

**CITY OF PORT ST. LUCIE  
GENERAL OPERATING FUND - #001  
DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Neighborhood Services - Nuisance Abatement Program -- #291000  
Carmen Capezzuto, Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$87,788	\$84,364	\$80,000	\$90,798
Operating Expenses	204,556	189,963	125,000	190,016
Nuisance Abatement	(3,089)	0	0	0
Capital Outlay	0	0	0	0
Total	\$289,255	\$274,327	\$205,000	\$280,814

**STAFFING SUMMARY:**

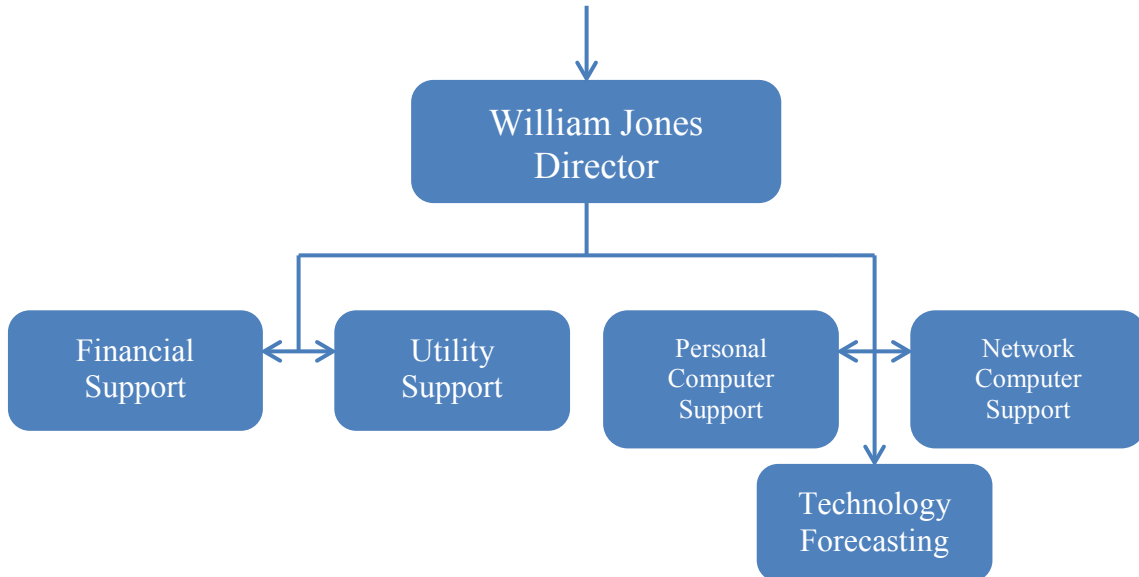
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Nuisance Abatement Supervisor	1.00	1.00	1.00

**CAPITAL OUTLAY:**

None



# Management of Information Services







# MANAGEMENT INFORMATION SERVICES DEPARTMENT

Fund #132000

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## Overview

The M.I.S. Department of the City of Port St. Lucie is dedicated to providing quality information technology, exceptional customer service, and assistance to City Departments in achieving their goals and serving the community.

### ***Key Activities include:***

- Maintain the 14 applications written by M.I.S.' Software Division and used by various departments including the Engineering Inspections Website, M.I.S. work order system, Animal Control Receipts, Code Enforcement Garage Sales/website, Occupational Licensing Special Events, Building Department PANDA Permitting, Community Services SHIP/CDBG Program, Human Resources and Risk Management, Legal Nuisance Abatement and Title Search, OMB Contract Log/website, Utilities Engineering, Utilities Grinders, GIS Website and GIS SDE Migration, and P&Z "One Fee" one stop permit payment.
- Maintain all the projects and applications provided by M.I.S to various departments including City owned property data, City's Addressing database, Zoning and Land use, Public Works liner update (monthly), City layers for GIS website, Provide mapping services to all City Departments and Enterprise GIS system.
- Continue to supervise and maintain installation of all security systems and devices in new buildings citywide.
- Supervise and provide quality control of all projects involving communications, fiber optics, network and phone cabling.
- Maintain/upgrade as necessary software licensing (Microsoft Outlook, Microsoft Office etc.).
- Maintain/upgrade all file servers and application servers for every department.
- Maintain/upgrade a working network and communications between buildings in campus and citywide at all times.
- Manage, maintain, and upgrade as necessary the access control system, and related security systems.
- Maintain and supervise the Security systems at City Hall and other buildings.
- Assist each department with: support, selection of software applications, training, use of software, use of hardware, and add-ons.
- Recommend to each department - hardware, software and network solutions.
- Maintain the Computer Purchase Order system and provide the City with a centralized purchasing of all computer-related products, add-ons or network devices.
- Maintain and populate the hardware inventory and software licensing system.
- Support and define policies with HR and City Manager.
- Provide the City manager with the necessary support to implement new projects and achieve citywide goals.

## **FY 2017 Significant Accomplishments**

- Expanded City WiFi network footprint and capacity at additional locations including the civic center stage.
- Enhanced network security systems.
- Implemented additional online permit types for PANDA.
- Developed a Neighborhood Services Compliance Application.
- Upgraded Fire Suppression in NOC.

- Implemented Phase 4 Office 365.
- Launched Business Tax Online Payments.

### FY 2018 MIS Department Key Initiatives

Initiative	Strategic Plan Alignment	Performance Measure(s)
To work towards providing open wi-fi access at every City facility and develop a wi-fi hot spot wayfinding signage system.	Goal 5, High Quality Infrastructure and Facilities, Goal 7, High Performing Government Organization	Total number of public wi-fi hot spots
To develop partnerships with St. Lucie Public Schools to increase knowledge of local wi-fi hot spots	Goal 3, Quality Education for All Residents	Total number of public wi-fi hot spots
To leverage data for improved citywide performance measurement	Goal 7, High Performing Government Organization	Number of data systems integrated into performance measurement system
To support the business enablement of City Departments to achieve a competitive advantage – achieving 90% customer satisfaction	Goal 7, High Performing Government Organization	End User Diagnostic Survey: Business Enablement
To provide communications to end users regarding changes to services and/or applications – achieving 90% customer satisfaction	Goal 7, High Performing Government Organization	End User Diagnostic Survey: IT Communications
To provide services that enable City staff to perform their job effectively - achieving 90% customer satisfaction	Goal 7, High Performing Government Organization	End User Diagnostic Survey: IT Services
Improve the secure management of the people, policies and procedures, processes (workflow), and technology within the organization through the cyber security program, maintaining or reducing an annualized failure rate of 5% or less (recommended industry standard).	Goal 5, High Quality Infrastructure and Facilities, Goal 7, High Performing Government Organization	Phishing campaign annualized failure rate

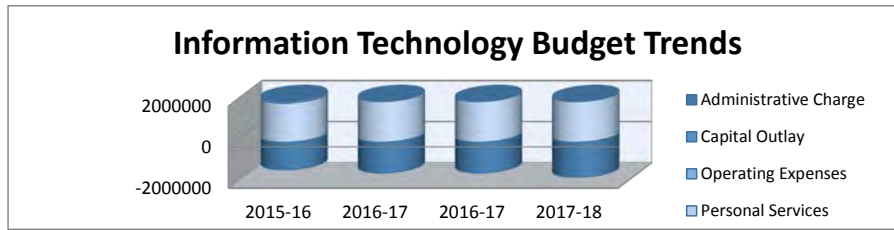
## MIS Department Performance Measures

	City Council Goals	Performance Indicators MIS & GIS	2013/14 Actual	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Proposed
<b>Workload</b>	7	Total Servers (Physical)	35	36	36	25	25
	7	Virtual Servers	110	109	112	114	120
	7	Total Workstations	1,1280	1,259	1,343	1,568	1,600
		M.I.S Laptops	200	176	177	201	
		M.I.S. Thin Clients	15	14	13	1	
		M.I.S. Desktops	550	524	543	555	
		P.D. Laptops	230	235	246	260	
		P.D. Desktops	98	120	105	110	
		Tablets Smartphones			200	248	193
	7	Number of Cisco Switches	110	115	115	117	118
	7	Security Endpoints		848	1,035	1,137	1,200
	5,7, 3	WiFi Hotspots	29	40	65	102	120
	7	Number of Work Orders Completed	4,429	4,976	5,828	7,376	7,500
	7	Department Support Hours	3,900	3,923	4,717	5,872	6,000
7	Applications Created		20	21	10	10	
7	Applications Supported		96	117	129	139	
7	Requests for GIS Services	625	28	30	25	25	
<b>Efficiency</b>	7	Percent Hardware & Software Support Problems responded to within 48 hours	91%	93%	92%	93%	94%
	7	Average Work Order Time (hours)	.90	.79	.81	.80	.80
	7	Percent Uptime for Network & Servers (Avg.)	99%	99%	99%	99%	99%
<b>Effectiveness</b>	7	Number of data systems integrated into performance measurement systems (new measure)	n/a	n/a	n/a	64%	80%
	5,7,3	Total Number of Public Wi-Fi Hot Spots (new measure)	N/A	N/A	N/A	8	10
	7	End User Diagnostic Survey: Business Enablement— Percent of Customers Satisfied Overall (new measure)	N/A	N/A	N/A	87%	90%

	<i>City Council Goals</i>	<i>Performance Indicators MIS &amp; GIS</i>	<i>2013/14 Actual</i>	<i>2014/15 Actual</i>	<i>2015/16 Actual</i>	<i>2016/17 Actual</i>	<i>2017/18 Proposed</i>
	7	End User Diagnostic Survey: IT Communications – Percent of Customers Satisfied Overall (new measure)	N/A	N/A	N/A	87%	90%
	5,7	Phishing campaign annualized failure rate	N/A	N/A	N/A	4.4%	5% (or less)

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Information Technology -- #132000  
 Bill Jones, Director



**EXPENDITURE SUMMARY**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$1,923,269	\$2,389,777	\$2,300,000	\$2,581,104
Operating Expenses	913,045	1,405,627	1,395,000	1,607,443
Capital Outlay	277,271	469,434	469,000	796,200
Subtotal	3,113,584	4,264,838	4,164,000	4,984,747
Administrative Charge	(1,328,100)	(1,483,344)	(1,483,344)	(1,696,441)
<b>Total</b>	<b>\$1,785,484</b>	<b>\$2,781,494</b>	<b>\$2,680,656</b>	<b>\$3,288,306</b>

**DEPARTMENT STAFFING SUMMARY:**

(Full Time Equivalent)

	2015-16 *****	2016-17 *****	2017-18 *****
Director	1.00	1.00	1.00
Assistant Director	1.00	1.00	1.00
Data Center	1.00	1.00	1.00
Data Analyst	0.00	0.00	1.00
MIS Manager	0.00	0.00	1.00
IT Security Manager	1.00	1.00	1.00
IT Manager	1.00	1.00	1.00
Application Development Manager	1.00	1.00	1.00
Telecom Administrator	1.00	1.00	1.00
Programmer III	1.00	0.00	0.00
Programmer II	1.00	1.00	2.00
Fiber Technician	1.00	1.00	1.00
Mobile Developer	0.00	0.00	1.00
Network Administrator	5.00	5.00	4.00
Service Desk Supervisor	1.00	1.00	1.00
Programmer I	2.00	3.00	3.00
GIS Programmer	1.00	1.00	1.00
GIS Analyst	0.00	1.00	1.00
Buyer	1.00	1.00	1.00
Customer Service Specialist	1.00	1.00	1.00
PC Technician	3.00	3.00	2.00
<b>Total</b>	<b>24.00</b>	<b>25.00</b>	<b>27.00</b>

**CAPITAL OUTLAY:**

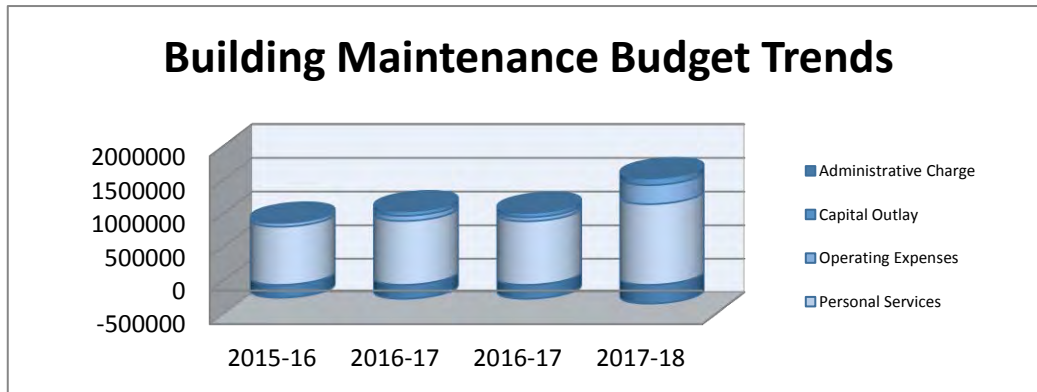
Replace (2) VM Network Servers	50,000
Desk	1,200
Conference Table and Chairs	7,000
Netapp San Upgrade	450,000
Edge Network Device replacement	95,000
NVR (X2) - replacement	24,000
HP Plotter Replacement	18,000
TeraStation	5,000
IP Based Cameras - replacement	10,000
Access Control Upgrade	12,000
High End Workstation (X2) - replacement	3,500
Laptop (x2)	2,000
Development Workstations (x3) - replacement	7,500
Development Laptop - replacement (ArcFM)	2,500
Session Manager Upgrade	50,000
Mac Mini Replacement	2,500
Cisco ISE (Network Access Control)	52,000
Computer (MIS Manager)	1,500
Computer (Data Analyst)	2,500
<b>Totals</b>	<b>796,200</b>



## Building Maintenance

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Buildings/Facility Maintenance -- #413500



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$868,489	\$954,427	\$950,000	\$1,204,684
Operating Expenses	56,721	77,258	60,000	282,012
Capital Outlay	0	63,000	63,000	99,460
Subtotal	925,210	1,094,685	1,073,000	1,586,155
Administrative Charge	(190,740)	(206,337)	(206,337)	(278,755)
<b>Total</b>	<b>\$734,470</b>	<b>\$888,348</b>	<b>\$866,663</b>	<b>\$1,307,400</b>

**STAFFING SUMMARY:**

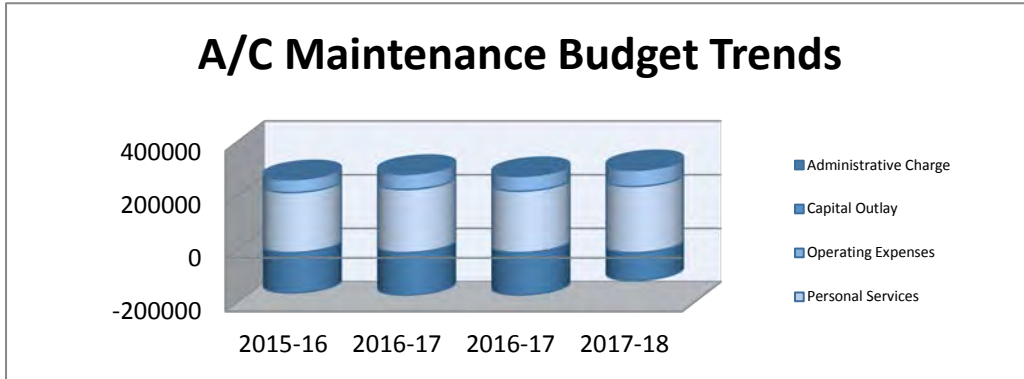
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Director	0.00	0.00	1.00
Financial Specialist	0.00	0.00	1.00
Administrator	1.00	1.00	1.00
Building Maintenance Manager	1.00	1.00	1.00
Maintenance Supervisor	2.00	2.00	2.00
Building & Facilities Coordinator	1.00	1.00	1.00
Electrician	1.00	1.00	1.00
Plumber	1.00	1.00	1.00
Carpenter	2.00	3.00	3.00
Maintenance Worker	2.00	1.00	1.00
<b>Total</b>	<b>11.00</b>	<b>11.00</b>	<b>13.00</b>

**CAPITAL OUTLAY:**

New Workstation Setup	1,400
Director - iPad device	1,000
Director - New Workstation	1,700
Financial Specialist - New Workstation	1,340
Electrician - New Workstation	1,340
Plumber - New Workstation	1,340
Carpenter - New Workstation	1,340
Fiber System Expansion-Turtle Run Park	90,000
<b>Total</b>	<b>99,460</b>

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** A/C Maintenance Repair -- #413600



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$224,826	\$236,410	\$230,000	\$247,396
Operating Expenses	48,451	56,632	55,000	60,454
Capital Outlay	0	0	0	3,000
Subtotal	<u>273,277</u>	<u>293,042</u>	<u>285,000</u>	<u>310,850</u>
Administrative Charge	(150,504)	(158,243)	(158,243)	(103,930)
Total	<u>\$122,773</u>	<u>\$134,799</u>	<u>\$126,757</u>	<u>\$206,920</u>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
HVAC Supervisor	1.00	1.00	1.00
HVAC Technician	2.00	2.00	2.00
Total	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>

**CAPITAL OUTLAY:**

2 Workstations Complete	<u>3,000</u>
	3,000





Office of Management & Budget

Jeff Snyder  
Director

Ivy Ladyko  
Senior Management  
Analyst

Margie Manfredi  
Management Analyst II



# OFFICE OF MANAGEMENT AND BUDGET

Fund #133000

## Overview

The Office of Management and Budget provides oversight for the effective management and development of the City's annual budget and perform necessary monitoring of appropriations and management analysis. The department assists the Management Team and City Council in the budgetary process starting with the development of the annual budget and the adoption under the state TRIM requirements. Monthly monitoring of financial data and staffing levels is reported on and used to update long-range financial models, which are utilized in planning workshops with the City Council. Additional financial modeling and planning is conducted to assist with union negotiations and benchmarking studies.

## FY 2017 Significant Accomplishments

- Published Budget Book by December 23, 2016.
- Prepared and managed a balanced budget for FY 2016-17. The balanced operating and CIP Budgets are available electronically on the City's Website.
- The City received the GFOA Award for the Distinguished Budget Presentation for the City budget for the fiscal year ended September 30, 2016. It was the 28<sup>th</sup> consecutive year the City received the award for the document, which serves as the City's primary fiscal policy document.
- Achieved certified compliance from the Department of Revenue for the TRIM package submitted for the fiscal year 2016-17 budget submittal.
- Assisted Council with any necessary modifications to budget guidelines and policies during the budget development and approval process.
- Met all deadlines and goals during the budget development process to assure a timely adoption date.
- Successfully monitored all revenues and expenditures during the fiscal year to assure timely program adjustments where necessary.
- Updated and maintained long-range financial models for use in planning workshops with the City Council.

## FY 2018 Office of Management and Budget Key Initiatives

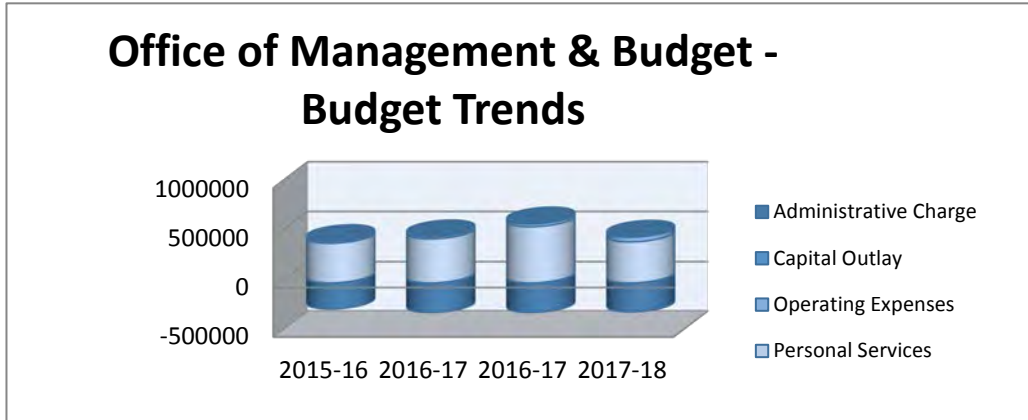
Initiative	Strategic Plan Alignment	Performance Measure(s)
Earn the Distinguished Budget Award for the FY 2017-18 Budget Document.	Goal 7, High Performing Government Organization	Years GFOA's Budget Award Received
Streamline and simplify the budget process by integrating the Munis Budget Module.	Goal 7, High Performing Government Organization	Munis Budget Module – Percent Integrated into Budget Process
Continue offering in-house training sessions for budgeting staff (please list purpose – i.e. to improve capacity of department staff? To maintain certifications?) Participate in continuing education opportunities to maintain certification as CPA.	Goal 7, High Performing Government Organization	Number of training sessions provided Number of CPA certifications maintained
Publish the FY 2017-18 budget document within 30 days of adoption for submission to the GFOA for consideration of the annual Budget Award, an improvement of 60 days.	Goal 7, High Performing Government Organization	Publish the FY 2017-18 budget document within 30 days of adoption

FY 2018 Office of Management and Budget Performance Measures

	<b>City Council Goals</b>	<b>Performance Measures Office of Management and Budget</b>	<i>2014/15 Actual</i>	<i>2015/16 Actual</i>	<i>2016/17 Actual</i>	<i>2017/18 Proposed</i>
<i>Workload</i>	7	Budget Amendments	3	3	4	3
	7	Errors in complying with Truth in Millage requirements	0	0	0	0
	7	Posted Annual Budget on Website	Yes	Yes	Yes	Yes
	7, 5	New measure: 10 Year Capital Plan Adopted - Percent Progress toward goal	N/A	N/A	N/A	100%
<i>Efficiency</i>	7	Years GFOA's Budget Award received	26	27	28	29
	7	TRIM Compliance	Yes	Yes	Yes	Yes
	7	Percent of significant budgeting deadlines met	100%	100%	100%	100%
<i>Effectiveness</i>	7	New measure: Munis Budget Module – Percent Integrated into Budget Process	N/A	N/A	N/A	75%
	7	Budget Approved by Council	Yes	Yes	Yes	Yes
	7	New measure: Number of Days FY 2017-18 Budget published following budget adoption (30 days after end of year)	N/A	N/A	N/A	30
	7	Years GFOA's Budget Award received	26	27	28	29

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Office of Management & Budget -- #133000  
 Jeff Snyder, Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$394,524	\$438,975	\$562,000	\$409,135
Operating Expenses	18,162	19,740	27,000	47,411
Capital Outlay	0	1,078	1,076	0
Subtotal	412,686	459,793	590,076	456,546
Administrative Charge	(263,736)	(299,693)	(299,693)	(293,559)
Total	\$148,950	\$160,100	\$290,383	\$162,987

**STAFFING SUMMARY:**

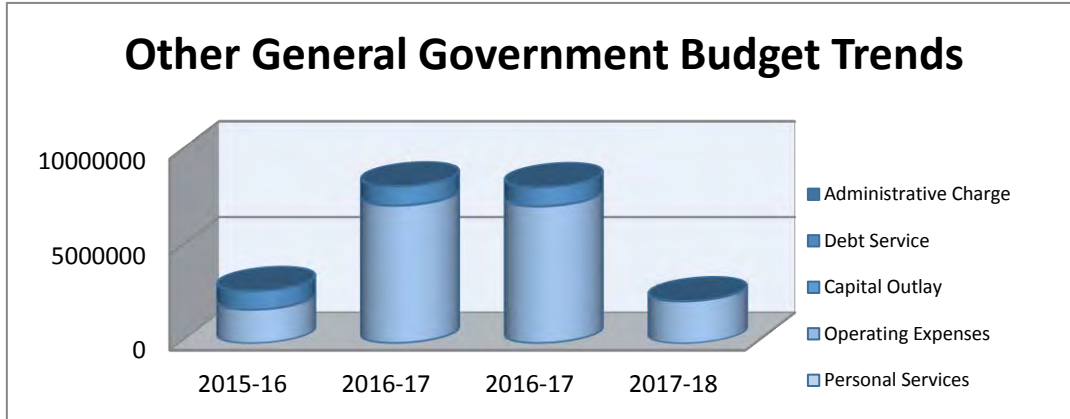
(Full Time Equivalent)	2015-16 *****	2016-17 *****	2017-18 *****
Director	1.00	1.00	1.00
Senior Management Analyst	1.00	1.00	1.00
Management Analyst II	1.00	1.00	1.00
Total	3.00	3.00	3.00

**CAPITAL OUTLAY:**

None

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Other General Government -- #190000



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$8,100	\$23,783	\$20,000	\$0
Operating Expenses	1,762,069	2,619,058	7,151,157	2,208,472
Capital Outlay	0	17,812	10,000	0
Debt Service	970,825	993,200	993,200	0
<b>Total</b>	<b>2,740,994</b>	<b>3,653,853</b>	<b>8,174,357</b>	<b>2,208,472</b>

**STAFFING SUMMARY:**

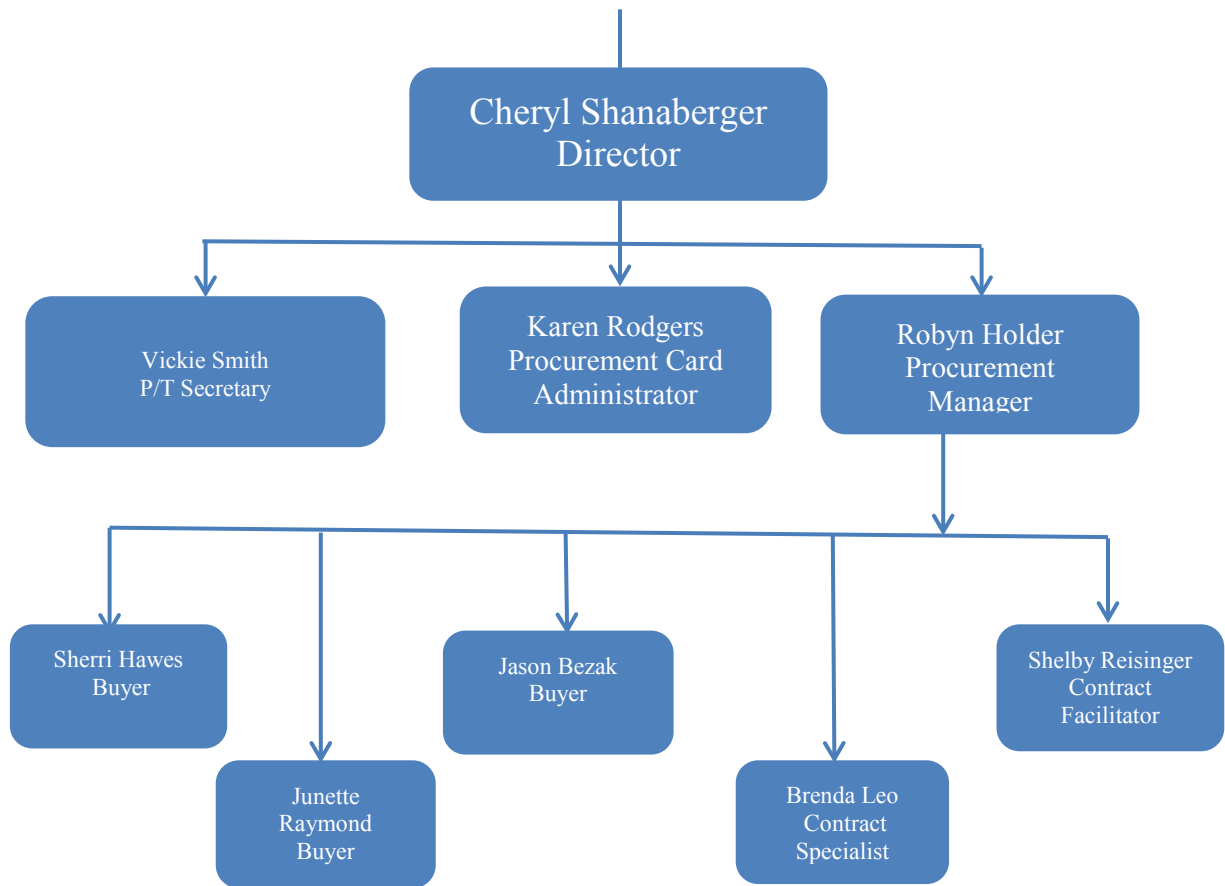
(Full Time Equivalent)	2015-16 *****	2016-17 *****	2017-18 *****
	0.00	0.00	0.00

**CAPITAL OUTLAY:**

None



# Procurement Management Department





# PROCUREMENT MANAGEMENT DEPARTMENT

Fund #133500

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## Overview

The vision of the Procurement Management Department is to be the exemplary professional public procurement department. The Procurement Management Department provides a purchasing system that ensures integrity and fairness, with centralized responsibility for solicitation, contract, vendor selection, negotiation, contract management, surplus property, and emergency logistical support for the benefit of the City of Port Saint Lucie and its citizens. The Department works to be an accessible, valuable resource readily utilized by all City departments, providing them with the tools and the training to purchase the items needed to perform their jobs and to provide contracts that meet their needs.

### *Key activities include:*

- Complete review and approval of all Purchase and Procurement Card Orders for the City
- Administration of all contracts
- Negotiate all contracts
- Analysis for in-house or privatization
- Analysis for lease or purchase
- Management of the Document Management Program
- Management of the Janitorial Contract
- Management of the Mowing contracts for City Hall and various Administration Offices
- Management of the Auction contracts
- Management of all the maintenance contracts (pest control, elevators, uniforms, and so forth)
- Management of the Fleet Maintenance Contract
- Management of the City Procurement Card program
- Management of the Fuel program
- Surplus Property
- Training to all departments on Procurement Management Department processes
- Training to all vendors on “How to do Business with the City.”

## FY 2017 Significant Accomplishments

- Re-bid and divided one large service contract and awarded to five firms to enhance local vendor revenue opportunities.
- Issued multiple solicitations for the City Sidewalk Construction program.
- Award of a multiple year Management Contract for roofing evaluation and repair for all City facilities.
- Award of a multiple year Management Contract for construction.
- Award of a multiple year contract for HVAC for all City facilities.
- Award of a multiple year contract for flooring for all City facilities.
- Award of a multiple year contract for playground equipment.
- Award of a multiple year contracts with Amazon, Home Depot and Graybar.
- Award of several revenue generating contracts.
- Created and Implemented a Fleet Maintenance Policy.
- Re-bid all Federal Emergency Management Agency (FEMA) contracts per guidelines and controls.
- The Department holds the Q4 accreditation from the National Institute of Government Purchasing.
- Receipt of the 2016 FAPPO Award of Excellence.

## FY 2018 Procurement Management Department Key Initiatives

Initiative	Strategic Plan Alignment	Performance Measure(s)
Process all requisitions within 24 hours	Goal 7, High Performing Government Organization	Average requisition processing time
Maintain accreditation as one of only 26 accredited procurement departments in the State of Florida	Goal 7, High Performing Government Organization	NIGP Accreditation Achievement Award
Maintain percentage of annual rebates through sound fiscal management	Goal 7, High Performing Government Organization	Rebates to the City from VISA Fuel Program Rebate Bid Negotiated Rebate
Develop a Public Private Partnership (P3) Policy and Ordinance for consideration by the City Council by September 30, 2018	Goal 7, High Performing Government Organization Goal 4 Diverse Economy and Employment Opportunities	P3 Policy Developed
Maintain vendor survey approval rate of at least 90%	Goal 7, High Performing Government Organization	Vendor survey
Maintain Department Training opportunities for department of 12 annually and Vendor Trainings of 4 annually	Goal 7, High Performing Government Organization	Number of annual department trainings Number of annual vendor trainings



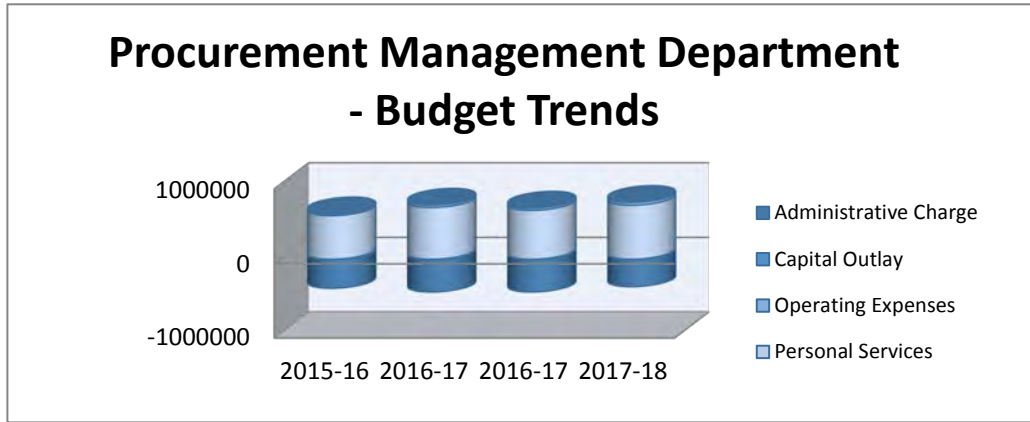
Procurement Management Department Performance Measures

	<i>City Council Goals</i>	<i>Performance Measures Procurement Management</i>	<i>2014/15 Actual</i>	<i>2015/16 Actual</i>	<i>2016/17 Actual</i>	<i>2017/18 Proposed</i>
<i>Workload</i>	7	Number of RFP'S	145	205	274	250
	7	Contracts Maintained	837	4,695	4,675	4,500
	7	Total Operating Budget	N/A	\$210,457	\$385,605	239,091
	7	Credit Card Purchases	N/A	\$24,658,544	\$45,706,050	\$28,000,000
	7	% department expense of total organization	N/A	.09%	.09%	.09%
	7	% total purchasing activity conducted by department	N/A	100%	100%	100%
	7	% total Credit Card/purchasing volume	N/A	20	20	30
<i>Efficiency</i>	7	FTE Savings from Visa Transactions	3.3	3.4	3.7	3.7
	7	Rebate to the City by VISA	\$272,452	\$310,711	\$472,948	315,000
	7	Savings cost per copy	\$241,000	\$902,052	\$992,590	\$992,590
	7	Savings Average from Bid Requirement	\$3,182,000	\$1,024,702	\$2,122,420	\$1,000,000
	7	Fuel Program Rebate	\$29,287	\$15,675	\$18,128	\$18,000
	7	Bid Negotiated Rebate	\$246,448	\$250,000	\$250,000	\$250,000
<i>Effectiveness</i>	7	Revenue from Auction	\$76,350	\$169,715	\$188,700	\$190,587
	7	Bid Protest/Legal Process	0	0	0	0
	7	Maintain % of staff that is certified that is eligible	100%	100%	100%	100%
	7	Cost Avoidance for Reduction of PO's	\$1,090,000	\$1,119,324	\$1,197,764	1,000,000
	7	Vendor Survey	95%	90%	92%	93%
	7	Average requisition processing time (hours) (new measure)	N/A	N/A	24 hours	24 hours
	7	Maintain the FAPPO Award of Excellence (state level) and NIGP Outstanding Agency Accreditation (national) (new measure)	Yes	Yes	Yes	Yes
	7	Develop a P3 Policy and Ordinance (new measure)	N/A	N/A	N/A	Complete
	7	Number of annual department trainings provided (new measure)	N/A	N/A	12	12
7	Number of annual vendor trainings (new measure)	N/A	N/A	4	4	

**CITY OF PORT ST. LUCIE  
GENERAL OPERATING FUND - #001  
DEPARTMENTAL BUDGET SUMMARY**

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**DEPARTMENT:** Procurement Management Department -- #133500  
Cheryl Shanaberger, Director



**EXPENDITURE SUMMARY:**

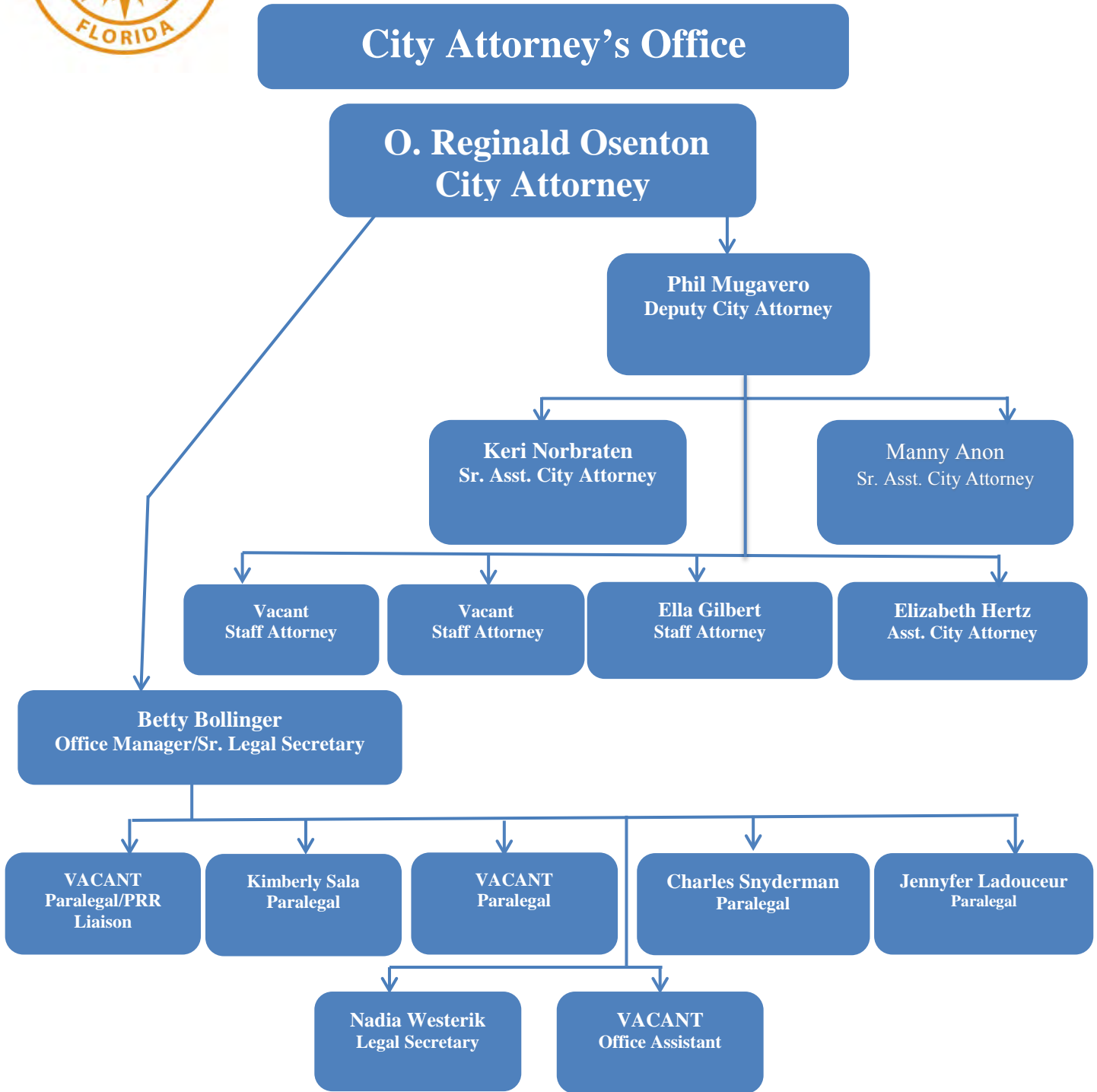
	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$577,575	\$687,372	\$650,000	\$718,344
Operating Expenses	23,542	31,152	29,000	37,744
Capital Outlay	1,049	0	0	0
Subtotal	602,166	718,524	679,000	756,088
Administrative Charge	(391,716)	(442,323)	(442,323)	(370,483)
Total	\$210,450	\$276,201	\$236,677	\$385,605

**STAFFING SUMMARY:**

(Full Time Equivalent)	2015-16 *****	2016-17 *****	2017-18 *****
Director	1.00	1.00	1.00
Manager	1.00	1.00	1.00
Contract Facilitator	1.00	1.00	1.00
Contract Specialist	1.00	1.00	1.00
P/T Secretary	0.63	0.63	0.63
Buyer	3.13	3.50	3.50
Procurement Card Administrator	1.00	1.00	1.00
Total	8.75	9.13	9.13

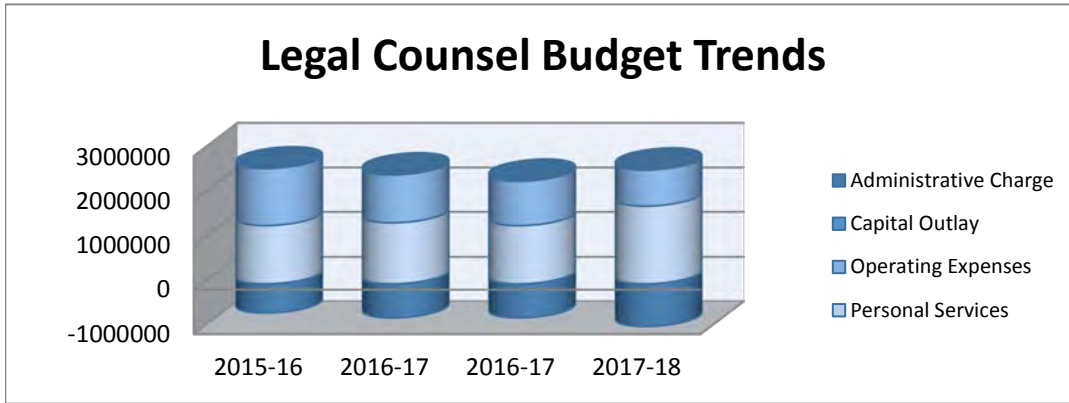
**CAPITAL OUTLAY:**

None



**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Legal Counsel -- #140000



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$1,302,634	\$1,363,913	\$1,300,000	\$1,739,108
Operating Expenses	1,280,876	1,002,000	1,000,000	811,103
Capital Outlay	10,833	18,900	18,900	18,900
Nuisance Abatement Credit	(13,650)	0	(6,175)	0
Subtotal	2,580,694	2,384,813	2,312,725	2,569,111
Administrative Charge	(655,500)	(764,204)	(764,204)	(957,219)
<b>Total</b>	<b>\$1,925,194</b>	<b>\$1,620,609</b>	<b>\$1,548,521</b>	<b>\$1,611,892</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	2015-16 *****	2016-17 *****	2017-18 *****
City Attorney	1.00	1.00	1.00
Assistant City Attorney	3.00	4.00	4.00
Staff Attorney	3.00	3.00	4.00
Office Manager	0.00	1.00	1.00
Legal Secretary	5.00	1.00	1.00
Paralegal	0.00	4.00	5.00
Office Assistant	1.00	0.00	0.00
<b>Total</b>	<b>13.00</b>	<b>14.00</b>	<b>16.00</b>

**CAPITAL OUTLAY:**

Office Furniture	5,000
(2) PC's Replacement & Setup	6,900
(2) New Desks	2,000
(2) New PC's & Setup	5,000
<b>Total</b>	<b>18,900</b>



*“A City for All Ages”*





# PLANNING & ZONING DEPARTMENT

Fund #150000

## Overview

The mission of the City of Port St. Lucie’s Planning & Zoning Department is to assist the public and to direct and encourage quality community development in accordance with adopted policies, codes, and laws which enhances the City, protects the environment and makes the City a better place to live.

### **Key activities include:**

- Implement the City of Port St. Lucie 2012 Comprehensive Plan; review amendments submitted by the private sector, and prepare and review City initiated comprehensive plan amendments on an annual basis, as required by the State.
- Implement the Port St. Lucie’s Land Development Regulations in accordance with §163.3202, F.S.
- Provide professional planning services to the City Council, Planning and Zoning Board, City Departments and the Port St. Lucie community.
- Preserve and maintain the quality of development in the City through the implementation of the Citywide Design Standards, and the Public Art Ordinance.
- Encourage the preservation and enhancement of the City’s natural environment through the implementation of the Conservation Trust Management Plan, the Tree Preservation Ordinance, and the Natural Resources Code.
- Oversee the Community Redevelopment Agency and implementation of the Community Redevelopment Plans.

## FY 2017 Significant Accomplishments

- Received a \$40,000 grant from the Department of Economic Opportunity to support design standards for Becker Road.
- Awarded \$350,000 matching grant from the Florida Division of Historical Resources to support relocation of the historic Peacock structures to 9.75 acre Westmoreland middle tract
- Completion of the RFP and contract for professional services for design, engineering and construction for the Riverwalk Plan.
- Completion of the PUD Amendment to Support Riverwalk South.
- Completed the site plan for the (1) extension of Riverwalk Boardwalk south and (2) site plan for development of 9.75 acre Westmoreland middle tract and adjacent 12.87 acre conservation tract.
- Received a \$69,000 grant from the Florida Inland Navigation District (F.I.N.D.)

## FY 2018 Planning and Zoning Department Key Initiatives

Initiative	Strategic Plan Alignment	Performance Measure(s)
Complete Neighborhood Plans for Planning Area 6,7 (FY 16/17) and 1 (FY 17/18).	Goal 2, Vibrant Neighborhoods	Number of neighborhood plans completed
Completion of the Becker Road Comprehensive Plan Amendment	Goal 4, Diverse Economy and Employment Opportunities, Goal 2 Vibrant Neighborhoods	Completion of Becker Road Comprehensive Plan Amendment
Completion of Restaurant/Retail Analysis	Goal 4, Diverse Economy and Employment	Completion of Restaurant/Retail Analysis

	Opportunities	
Begin relocation and restoration of Historic Peacock Structures to Westmoreland Site	Goal 6, Culture, Nature and Fun Activities, Objective 6.1, Action 6.1.11	Relocation and Restoration of Historic Structures

### Planning and Zoning Department Performance Measures

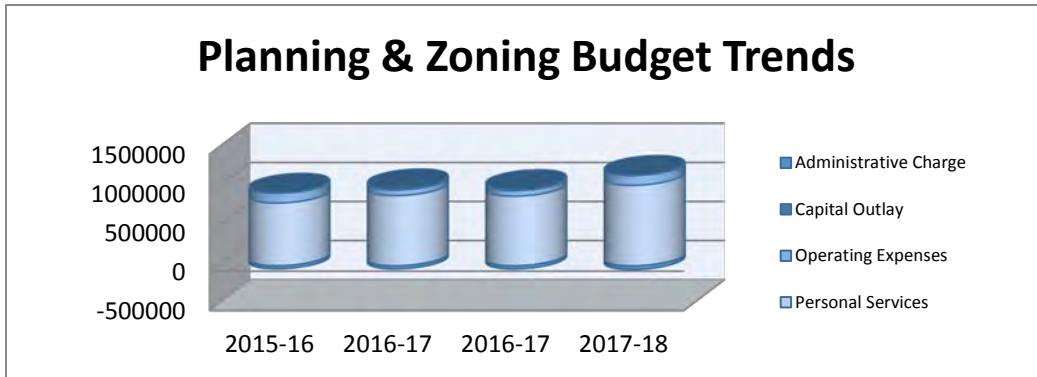
	<i>City Council Goals</i>	<i>Performance Measures Planning &amp; Zoning</i>	<i>2015 Actual</i>	<i>2015/16 Actual</i>	<i>2016/17 Actual</i>	<i>2017/18 Proposed</i>
<b>Workload</b>	7	Total Number of Neighborhood Plans Completed (new measure)	N/A	3	2	1
	7	Total Number of planning and zoning applications processed <sup>1</sup> (new measure)	176	207	218	250
<b>Effectiveness</b>	7	Completion of the Becker Road Comprehensive Plan Amendment (percentage)	N/A	N/A	N/A	Complete
	7	Completion of Restaurant/Retail Analysis (percentage)	N/A	N/A	N/A	100%
	7	Relocation and Restoration of Historic Structures (percentage of key targets completed) (new measure)	N/A	N/A	N/A	20%
	7	Update the City's Subdivision Regulations and Concurrency Management Systems (percentage completed) (new measure)	N/A	N/A	N/A	100%

<sup>1</sup> Applications are calculated by calendar year.



**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Planning -- #150000  
 Patricia Tobin, Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$802,867	\$897,881	\$890,000	\$1,029,639
Operating Expenses	125,031	71,296	70,000	124,632
Capital Outlay	0	15,000	15,000	2,000
Administrative Charge	(37,188)	(38,767)	(38,767)	(46,171)
Total	\$890,710	\$945,410	\$936,233	\$1,110,100

**STAFFING SUMMARY:**

(Full Time Equivalent)	2015-16 *****	2016-17 *****	2017-18 *****
Director	1.00	1.00	1.00
Assistant Director	1.00	1.00	1.00
Principle Planner	1.00	1.00	2.00
Planner	2.00	2.00	4.00
Office Manager	0.00	1.00	1.00
Administrative Assistant	2.30	1.80	1.80
Planning Technician	1.50	1.50	0.50
Administrative Secretary	0.50	0.50	0.50
Total	9.30	9.80	11.80

**CAPITAL OUTLAY:**

(2) New Computer Setups	\$2,000
Total	<u>\$2,000</u>



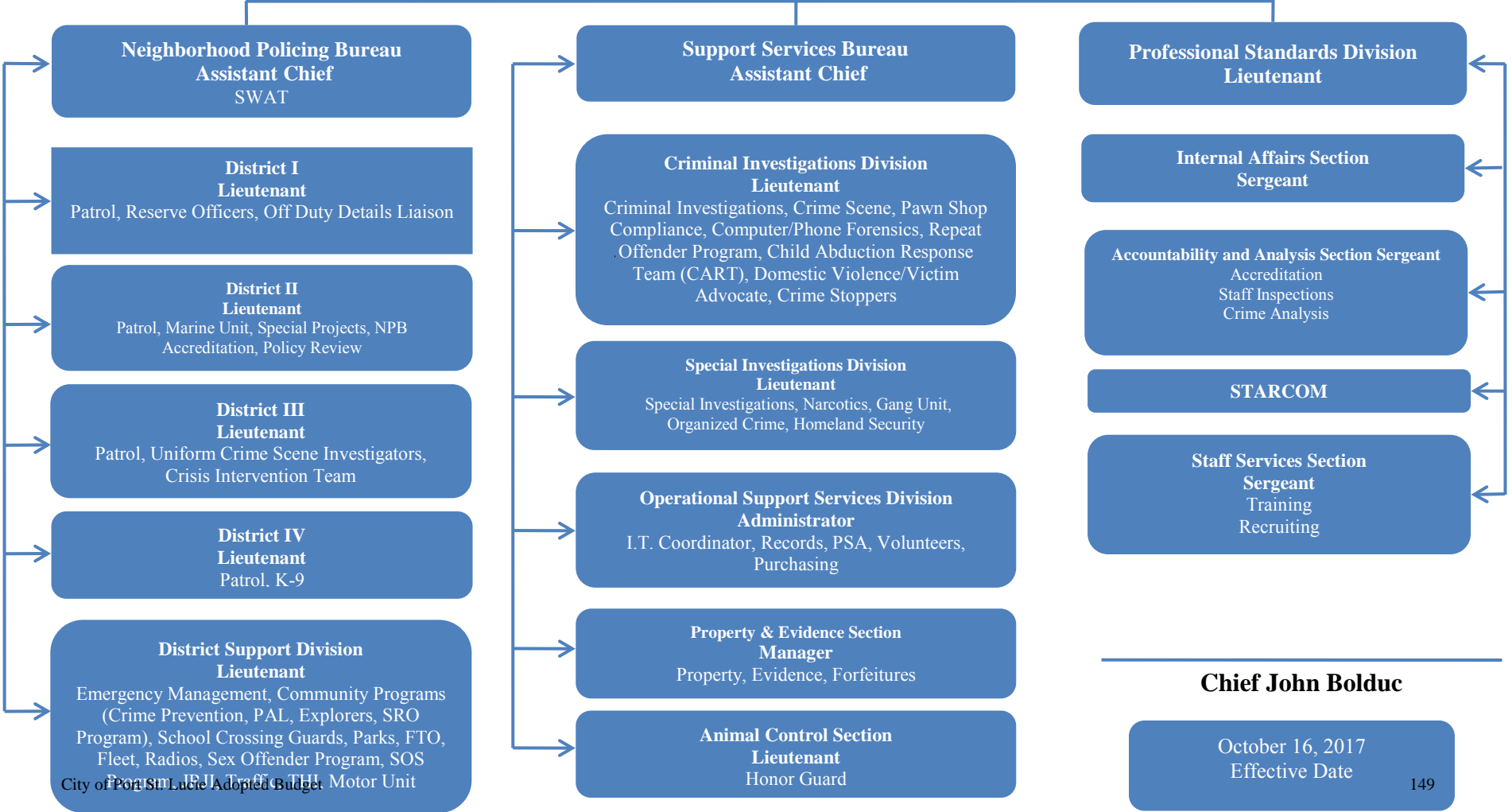
# Port Saint Lucie Police Department Organizational Structure 2017

**Chief of Police**

**Office Manager**

**Public Information Officer**

**Fiscal Management  
Administrator**  
Payroll  
Off Duty Details



**Chief John Bolduc**

October 16, 2017  
Effective Date



# LAW ENFORCEMENT DEPARTMENT

Fund #001-21050000

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## Overview

Through **Courage**, **Knowledge**, and **Integrity** the Port St. Lucie Police Department is committed to Superior Customer Service and remaining one of America's Safest Cities. The Police Department is committed to protecting and preserving the rights of individuals as granted by the Constitution, focusing on basic essential services with the budgeted number of Police personnel (231.5 sworn, 53 full-time and 3 part-time civilians, 11 animal control and 54 crossing guards). While the ultimate goal is to maintain status as one of Florida's safest cities, key components to achieving this are the prevention of crime and aggressively pursuing those who commit serious offenses. The Police Department believes integrity and professionalism are the foundation for trust in the community. The Police Department is committed to an open and honest relationship with the community. The Police Department is committed to effectively managing its resources for optimal service delivery. The Police Department is committed to participating in programs which incorporate the concept of a shared responsibility with the community in the delivery of police services that impact their neighborhood. The Police Department believes that it achieves its greatest potential through the active participation of its employees in the development and implementation of policies and programs. The Police Department also regularly reviews and evaluates the strategic plan. The organization uses the plan to ensure that the needs of each section/division are in focus and actively monitored. The plan is revised annually to provide a review of accomplishments and provide a five-year horizon for future planning. Properly serving our citizenry, by meeting the challenges of innovation through cost containment, continues to be an agency priority.

In addition, the department's primary focus of proactive policing efforts continues to be reflected in its response to calls for police services and the monitoring of voluminous traffic on the roadways and major thoroughfares. Continue to monitor overtime costs without jeopardizing the safety of the City's residents and our officers/personnel.

The Police Department will continue to enhance and strengthen its training, technology, cultural diversity, and community partnerships. Citizen input and involvement is critical to the overall success of the organization. We remain steadfast with our citizens and business community to ensure the quality of life in Port St. Lucie is not sacrificed as the result of growth and its associated impact (with an estimated population of 185,132).

## FY 2017 Significant Accomplishments

- Lowered the crime rate an additional 1% overall for the calendar year 2016 following a reduction of 2.7% in 2015. Maintained the lowest crime rate of any city in Florida with a population of over 100,000 and had a clearance rate of 42.1 % in 2016. Our number of reported violent crimes continues to be low. Our number of reported property crimes hit a 15-year low despite having a 12.4% increase in population.
- Continued to build relationships within the community with the Citizens Police Academy. The Citizens Police Academy is an 8-week program, 2 nights a week with Saturday field trips which provides an overview of the structure and responsibilities of each of the divisions within the department. In January through March 2017, we had 15 citizens participate in the Citizen's Police Academy. During the summer of 2017, we had 10 children participate in the Junior Police Academy.
- Continued to build relationships with youth in the community with the Junior Police Academy. The Junior Police Academy is a 2-week summer camp style program designed to accomplish the same objectives for youth as the Citizens Police Academy does for the parents.
- Implemented SharePoint Solution for our aging and obsolescent internal communication portal.

- Continued to work with the City on the Succession Plan.
- Achieved re-accreditation for the 8<sup>th</sup> time of the Police Department during FY 16-17 from the Commission on Accreditation for Law Enforcement Agencies (CALEA), joining the 5% of law enforcement agencies throughout the country accredited through CALEA.
- Continued to upgrade Police Department Website and integrated it with the City Website.
- Received a Unit Citation from the City of Orlando Police Department regarding response to the Active Shooter Incident at Pulse Night Club
- Receiving an award for Outstanding Achievement in Law Enforcement for the Volunteer Program

### FY 2018 Port St. Lucie Police Department Key Initiatives

Initiative	Strategic Plan Alignment	Performance Measure(s)
Maintain accreditation (state and international) as one of only 5% police departments nationally to receive accreditation through CALEA	Goal 1, Safe, Clean and Beautiful	Maintain Accreditation
Maintain Low Crime Rate - continue to be the safest large city in Florida for populations of cities more than 100,000 and provide for an enhanced quality of life for our citizens	Goal 1, Safe, Clean and Beautiful, Objective 1.1, Action 1.1.1.	Maintain safest city ranking/state and one of safest cities/national
Decrease Emergency Response Time, Priority 1 Calls	Goal 1, Safe, Clean and Beautiful	Emergency Response time, Priority 1 Calls (minutes)
Assist increasing calls for service and improve overall clearance rate	Goal 1, Safe, Clean and Beautiful	Calls for Service Clearance Rate
Community Policing - Develop and nurture partnerships within our community to strengthen crime reduction efforts, improve citizen satisfaction, reduce perceived disorder, and enhance trust in the department	Goal 1, Safe, Clean and Beautiful Objective 1.1, Action 1.1.1.	Number of Partners Against Crime Registrants
Maintain training, equipment, and staffing levels to maintain and enhance service to the community – specifically implement Deploy software to determine accurate staffing levels for FY 18/19 and full implementation by September 2018	Goal 1, Safe, Clean and Beautiful, Objective 1.1, Action 1.1.3	Deploy software – percentage implemented
Animal Control: Reduce the Return to Owner Rate from 50% to 45%, compared to the national average of 13%	Goal 1, Safe, Clean and Beautiful	Animal Control Return to Owner Rate
Lead the data collection in support of the Opioid Task Force in order to support the work of policymakers in developing solutions to the crisis.	Goal 1, Safe, Clean and Beautiful	Opioid Task Force Data Collected

Port St. Lucie Police Department Performance Measures

	<i>City Council Goals</i>	<i>Performance Measures Police Department</i>	<i>2014/15 Actual</i>	<i>2015/16 Actual</i>	<i>2016/17 Actual*</i>	<i>2017/18 Proposed</i>
<b>Workload</b>	1	Employment Background Investigations (Training) FY	33	68	57	65
	1	Arrests (Records) CY	3,893	3,887	4,483	4,700
	1	Traffic Citations Issued (Records) FY	4,434	11,098	6,349	6,650
	1	Traffic Accidents (Records) FY	4,245	4,477	4,631	4,800
	1	PSA/Telephone Transactions Handled (PSA) FY	133,459	163,320	137,110	144,000
	1	PSA/Walk-Ins Handled	20,068	21,339	30,332	32,000
	1	Reported Serious Crime** (Records) CY	260	279	324	325
	1	Reported Non-Violent Crime -Burglary, Larceny (Records) CY	2,406	2,436	2,903	2,900
	1	Total Crime Index –Serious & Non-Violent (Records) CY	2,666	2,715	3,227	3,225
	1	Traffic Fatalities (Records) FY	10	5	9	8
	1	Calls for Service FY (w/o admin) (Crime Analyst)	110,647	142,023	131,782	138,000
	1	Miles Patrolled (lane miles)	1,984	1,984	1,984	1,984
	1	DUI (Crime Analyst) FY	147	105	131	138
	1	Parking Tickets (PSA) FY	211	726	262	275
<b>Effectiveness</b>	1	Maintain Florida Safest City rating/One of safest Cities in nation (new measure)	Maintain Safest in FL	Maintain Safest in FL	Maintain Safest in FL/ 11 <sup>th</sup> Safest nationally	Maintain Safest in FL/ 11 <sup>th</sup> Safest nationally
	1	Employment Background Investigations - % Hired (Training) FY	40%	46%	62%	60%
	1	Increase/decrease of value lost or stolen property (Records) CY	\$1,003,458 increase	\$780,098 decrease	\$374,458 increase	\$100,000 decrease
	1	Average Call Duration –All Calls (Crime Analyst) FY	31.83 min	30.57 min	33.00 min	33.00 min
	1	Emergency Response Time Priority 1 Calls (Crime Analyst) FY	7.65 min	6.29 min	7.11 min	7.00 min
	1	Maintain accreditation - national and international (new measure)	N/A	N/A	Maintained	Maintain
	1	New measure: Overall clearance rate (new measure)	N/A	N/A	42.1%	43%
	1	Number of Partners Against Crime (PAC) Registrants (new measure)	N/A	306	307	307
	1	Deploy Software Implementation (% complete) (new measure)	N/A	N/A	90%	100%

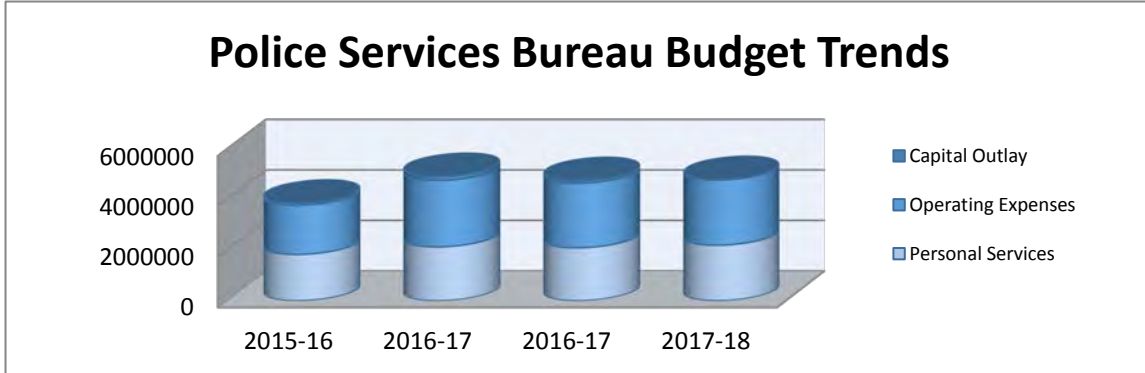
	City Council Goals	<b><i>Performance Measures Police Department</i></b>	<b><i>2014/15 Actual</i></b>	<b><i>2015/16 Actual</i></b>	<b><i>2016/17 Actual*</i></b>	<b><i>2017/18 Proposed</i></b>
	1	Animal Control Return to Owner Rate (new measure)	N/A	N/A	47.2%	53%
	1	Opioid Task Force Data Collection -Percentage Complete	N/A	N/A	N/A	100%
<b><i>Efficiency</i></b>	1	Administrative Complaints Received & Processed (Internal Affairs Investigations) (Prof. Stds.)	154	91	94	99

These figures are reflected on a fiscal year basis. However, there are entries such as the Uniform Crime Report (UCR) data that is reported on a calendar year basis. These estimated figures have been annualized.

\*\* Reported Serious Crime are those of a violent nature which include Murder, Sex Offenses, Robbery, and Aggravated Assault.

**CITY OF PORT ST. LUCIE  
GENERAL OPERATING FUND - #001  
DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Police - Services Bureau -- #210500



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$1,837,793	\$2,135,365	\$2,100,000	\$2,201,444
Operating Expenses	1,942,618	2,631,741	2,555,000	2,581,016
Capital Outlay	78,712	152,125	100,000	14,200
Total	<u>\$3,859,122</u>	<u>\$4,919,231</u>	<u>\$4,755,000</u>	<u>\$4,796,660</u>

**STAFFING SUMMARY:**

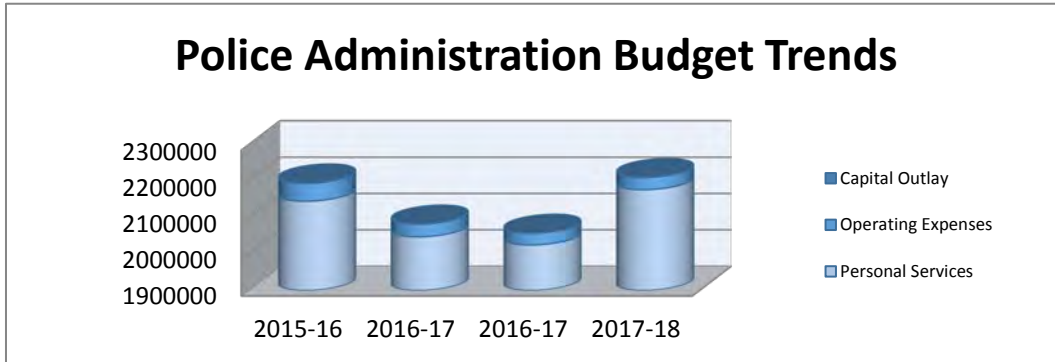
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Assistant Chief of Police	1.00	1.00	1.00
Administrator	1.00	1.00	1.00
Sergeant	0.00	0.00	0.00
Training Officer	0.00	0.00	0.00
Recruitment Officer	0.00	0.00	0.00
Police Officer	0.00	0.00	0.00
Buyer Supervisor	1.00	1.00	1.00
Evidence Technician Supervisor	1.00	1.00	1.00
Records Specialist Supervisor	1.00	1.00	1.00
PSA Supervisor	1.00	1.00	1.00
Buyer	1.00	1.00	1.00
Records Specialist	7.00	7.00	7.00
Financial Specialist	0.00	0.00	0.00
Court Liaison	1.00	1.00	1.00
Special Detail Coordinator	0.00	0.00	0.00
Administrative Assistant	0.00	0.00	0.00
Volunteer Coordinator	1.00	1.00	1.00
Evidence Technician	3.00	3.00	3.00
Evidence Secretary	0.00	0.00	1.00
PSA	9.00	9.00	9.00
	28.00	28.00	29.00

**CAPITAL OUTLAY:**

Installation of Time Clock (1st Floor)	2,200
AED units (10 x \$1,200 each)	12,000
Totals	<u>14,200</u>

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Police - Administration -- #211000  
 John Bolduc, Chief of Police



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$2,145,183	\$2,047,271	\$2,025,000	\$2,176,883
Operating Expenses	49,075	34,839	32,040	33,725
Capital Outlay	1,130	0	0	0
<b>Total</b>	<b>\$2,195,388</b>	<b>\$2,082,110</b>	<b>\$2,057,040</b>	<b>\$2,210,608</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Chief of Police	1.00	1.00	1.00
Administrator	1.00	1.00	1.00
Lieutenant	0.00	0.00	0.00
Sergeant	0.00	0.00	0.00
Police Officer	0.00	0.00	0.00
Public Information Officer Sergeant	1.00	1.00	1.00
Office Manager	1.00	1.00	1.00
Fiscal Assistant	1.00	1.00	1.00
Financial Specialist	1.00	1.00	1.00
Crime Analyst	0.00	0.00	0.00
Special Detail Coordinator	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00
	8.00	8.00	8.00

**CAPITAL OUTLAY:**

None



**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Police - Professional Standards -- #211100  
 John Bolduc, Chief of Police



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$1,298,411	\$1,395,504	\$1,350,000	\$1,639,490
Operating Expenses	127,544	169,681	165,000	199,293
Capital Outlay	91,813	16,200	12,000	57,900
<b>Total</b>	<b>\$1,517,768</b>	<b>\$1,581,385</b>	<b>\$1,527,000</b>	<b>\$1,896,683</b>

**STAFFING SUMMARY:**

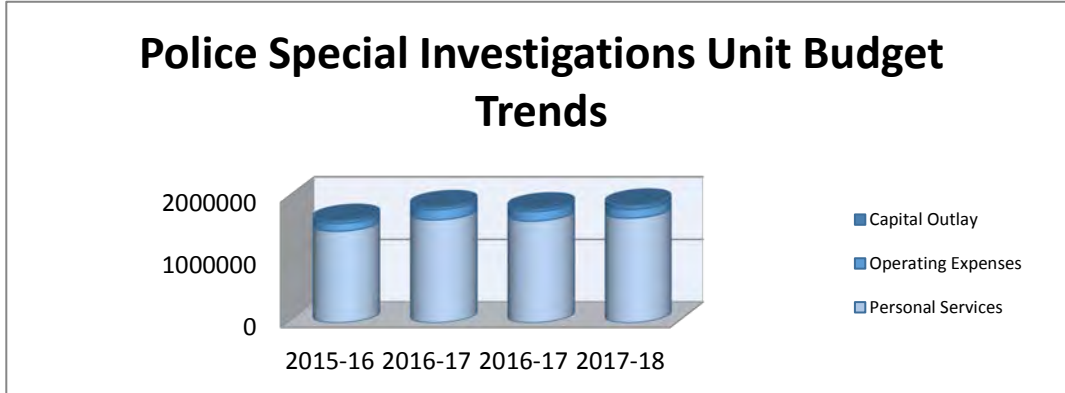
(Full Time Equivalent)	2015-16 *****	2016-17 *****	2017-18 *****
Lieutenant	1.00	1.00	1.00
Sergeant	2.00	2.00	3.00
Police Officer	4.00	4.00	4.00
Crime Analyst	3.00	4.00	4.00
Admin. Assistant	2.00	2.00	2.00
<b>Total</b>	<b>12.00</b>	<b>13.00</b>	<b>14.00</b>

**CAPITAL OUTLAY:**

Obstacle Course Update	26,000
Replace vehicle 519 with Ford F150	27,400
Add: 10 Firearms @ \$450 each	4,500
<b>Total</b>	<b>\$57,900</b>

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Police - Special Investigations Unit -- #211200  
 John Bolduc, Chief of Police



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$1,462,013	\$1,644,517	\$1,625,000	\$1,671,793
Operating Expenses	121,312	162,293	150,000	139,231
Capital Outlay	51,793	49,700	45,000	70,966
<b>Total</b>	<b>\$1,635,118</b>	<b>\$1,856,510</b>	<b>\$1,820,000</b>	<b>\$1,881,990</b>

**STAFFING SUMMARY:**

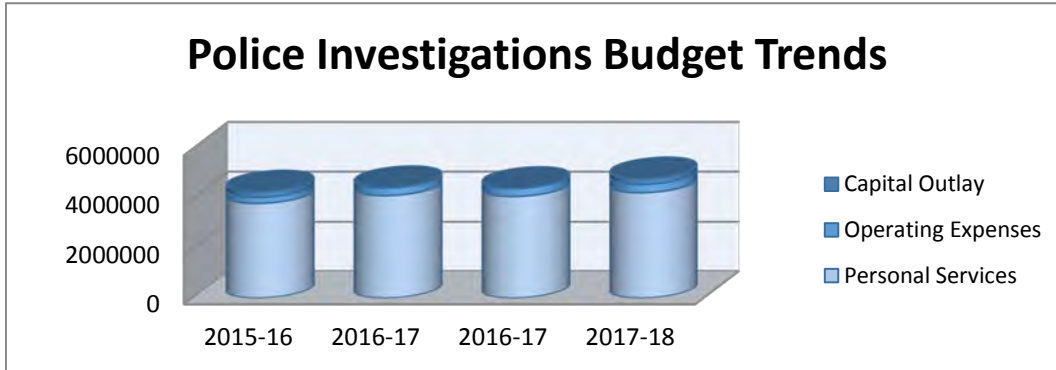
(Full Time Equivalent)	2015-16 *****	2016-17 *****	2017-18 *****
Lieutenant	1.00	1.00	1.00
Sergeant	2.00	2.00	2.00
Administrative Secretary	1.00	1.00	1.00
Detective	10.00	10.00	10.00
<b>Total</b>	<b>14.00</b>	<b>14.00</b>	<b>14.00</b>

**CAPITAL OUTLAY:**

Replace (2) vehicles (U569 & U562)	39,766
Replace (1) vehicle (U570)	16,000
Replace (4) Protective Ballistic Raid Vests	7,200
Add: (1) Electronic Surveillance Camera	8,000
<b>Total</b>	<b>70,966</b>

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Police - Investigations -- #211500



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$3,821,137	\$4,135,329	\$4,100,000	\$4,251,191
Operating Expenses	240,922	310,255	320,000	335,016
Capital Outlay	222,342	12,274	4,432	229,176
Total	\$4,284,401	\$4,457,858	\$4,424,432	\$4,815,383

**STAFFING SUMMARY:**

(Full Time Equivalent)

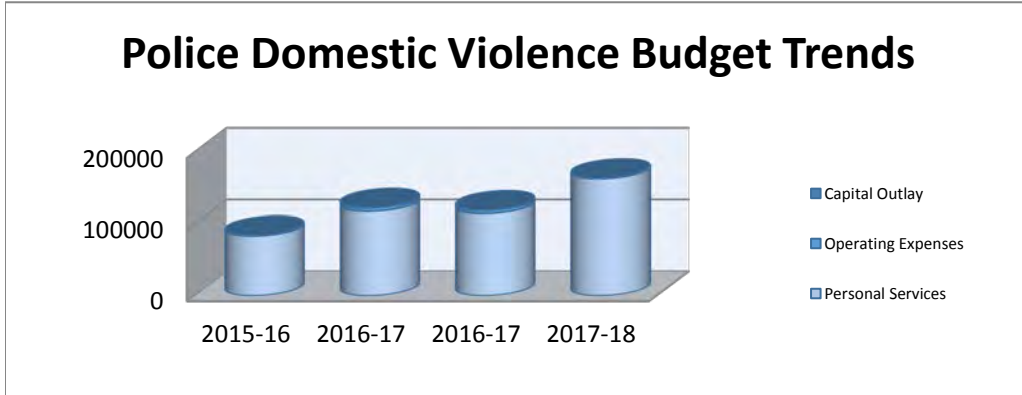
	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Lieutenant	1.00	1.00	1.00
Detective Sergeant	4.00	5.00	5.00
Detective	21.00	21.00	23.00
Administrative Secretary	1.00	1.00	1.00
Crime Scene Technician	4.00	4.00	4.00
Pawn Shop Officer	0.50	0.00	0.00
Total	31.50	32.00	34.00

**CAPITAL OUTLAY:**

CSI Laboratory Retro-fit	20,000
CSI Laboratory HVAC	15,000
CSI Laboratory Floor Epoxy Coating	4,056
Replace (10) vehicles	190,120
	229,176

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Police - Domestic Violence Program -- #212300



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$83,851	\$118,195	\$115,000	\$163,318
Operating Expenses	611	4,484	4,484	539
Capital Outlay	0	0	0	0
<b>Total</b>	<b>\$84,462</b>	<b>\$122,679</b>	<b>\$119,484</b>	<b>\$163,857</b>

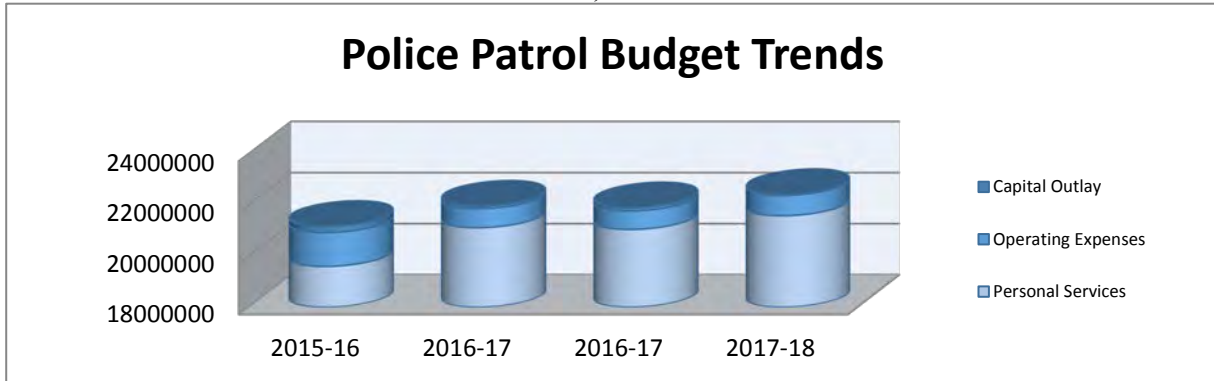
**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Victim Advocate	1.00	2.00	2.00
<b>Total</b>	<b>1.00</b>	<b>2.00</b>	<b>2.00</b>

**CAPITAL OUTLAY:** None

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Police - Patrol -- #213000  
 John Bolduc, Chief of Police



	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$19,600,903	\$21,118,787	\$21,050,000	\$21,586,303
Operating Expenses	1,324,836	744,788	725,000	795,765
Capital Outlay	244,782	100,578	125,000	37,800
Total	\$21,170,521	\$21,964,153	\$21,900,000	\$22,419,868

**STAFFING SUMMARY:**

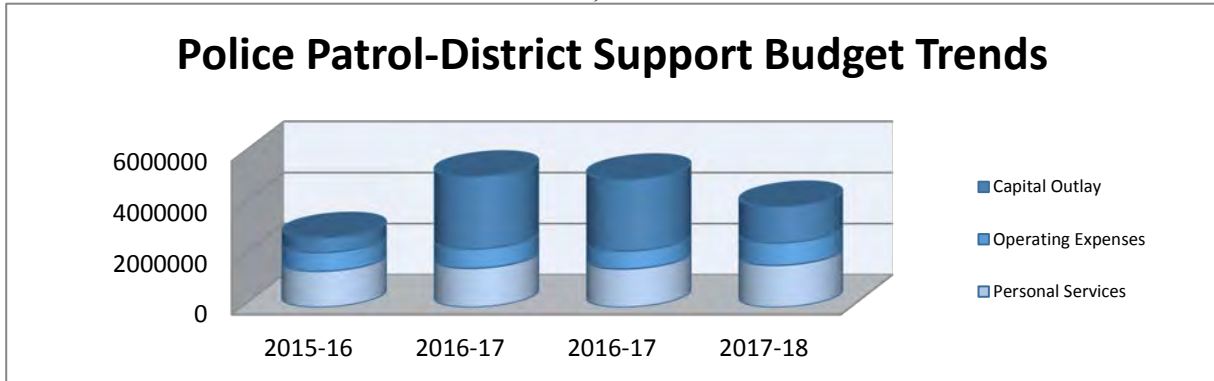
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Assistant Chief of Police	1.00	1.00	1.00
Lieutenant	4.00	4.00	4.00
Sergeant	24.00	24.00	24.00
K-9 Officer	5.00	5.00	5.00
Police Officer	130.00	130.00	130.00
Civilian Traffic Investigator	2.00	2.00	2.00
SOS Coordinator	0.00	0.00	0.00
Civilian Fleet Coordinator	0.00	0.00	0.00
Juvenile Services Specialist	0.00	0.00	0.00
Pal Program Assistant	0.00	0.00	0.00
Crime Prevention Specialist	0.00	0.00	0.00
Assistant Pal Director	0.00	0.00	0.00
Administrative Assistant	1.00	1.00	1.00
Total	167.00	167.00	167.00

**CAPITAL OUTLAY:**

(1) K-9 Detective Training Box System	3,400
(7) SWAT Paca Ballistic Vests	21,000
(3) K-9 LED Spot Lights for training field	3,000
(3) SWAT Trunk Vault Systems	5,000
(1) K-9 Bite Suit	2,400
(2) SWAT Daniel Defense MK18 Rifle Systems	3,000
Totals	37,800

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Police - Patrol-District Support -- #213100  
 John Bolduc, Chief of Police



	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$1,408,456	\$1,526,905	\$1,500,000	\$1,643,962
Operating Expenses	731,504	753,434	700,000	874,619
Capital Outlay	571,144	2,839,919	2,800,000	1,417,500
Total	\$2,711,104	\$5,120,258	\$5,000,000	\$3,936,081

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Lieutenant	1.00	1.00	1.00
Sergeant	1.00	1.00	1.00
Police Officer	6.00	6.00	8.00
Fleet Coordinator	1.00	1.00	1.00
SOS Coordinator	1.00	1.00	1.00
Juvenile Services Specialist	1.00	1.00	1.00
Crime Prevention Specialist	1.00	0.63	0.63
Asst. Pal Director	1.00	1.00	1.00
Pal Program Asst.	0.50	0.50	0.50
Total	13.50	13.13	15.13

**CAPITAL OUTLAY:**

Replace (31) Patrol units with 2017 SUV models	1,054,000
Replace (5) Patrol Sergeant units with 2017 SUV models	160,000
Replace (1) PAL 12 passenger van with 2017 model	27,500
Replace (1) Golf Cart TCHS with 2017 Model	10,000
Replace (6) Traffic Motorcycles with 2017 models	141,000
Replace (10) inoperable radar units	17,000
Replace (8) Battery bank chargers w/ next generation Motorola chargers	8,000
Totals	1,417,500

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Police - School Crossing Guards -- #213400  
 John Bolduc, Chief of Police



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$318,254	\$355,261	\$350,000	\$388,788
Operating Expenses	5,915	10,873	11,000	11,756
Capital Outlay	0	0	0	0
<b>Total</b>	<b>\$324,170</b>	<b>\$366,134</b>	<b>\$361,000</b>	<b>\$400,544</b>

**STAFFING SUMMARY:**

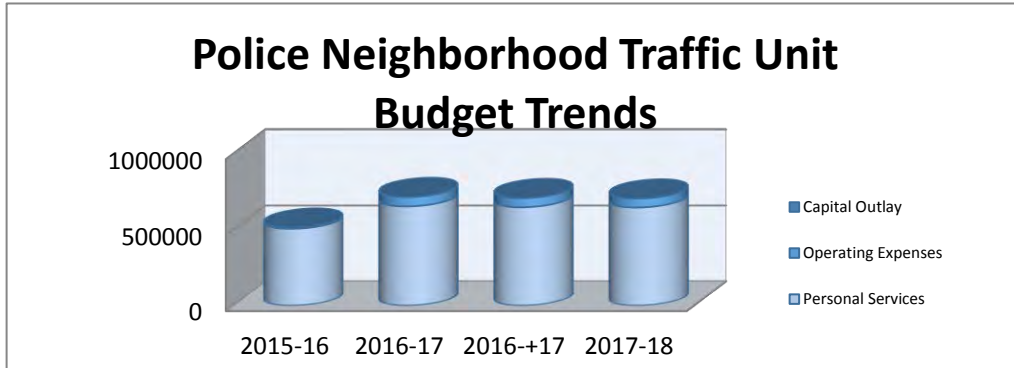
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
School Crossing Guards	14.94	12.09	12.09
School Crossing Guards Supervisor	1.38	1.00	1.00
<b>Total</b>	<b>16.32</b>	<b>13.09</b>	<b>13.09</b>

**CAPITAL OUTLAY:** None

**CITY OF PORT ST. LUCIE  
GENERAL OPERATING FUND - #001  
DEPARTMENTAL BUDGET SUMMARY**

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**DEPARTMENT:** Police - Neighborhood Traffic Unit -- #213900



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$508,228	\$655,693	\$650,000	\$648,344
Operating Expenses	7,181	60,992	60,000	58,285
Capital Outlay	0	0	0	0
Total	<u>\$515,410</u>	<u>\$716,685</u>	<u>\$710,000</u>	<u>\$706,629</u>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Sergeant	1.00	1.00	1.00
Police Officer	4.00	4.00	4.00
Total	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>

**CAPITAL OUTLAY:**

None



**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Police Department  
 Animal Control -- #620000



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$757,103	\$1,026,704	\$975,000	\$1,053,022
Operating Expenses	297,812	436,671	430,000	459,432
Capital Outlay	149,209	0	0	102,500
<b>Total</b>	<b>\$1,204,125</b>	<b>\$1,463,375</b>	<b>\$1,405,000</b>	<b>\$1,614,954</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Animal Control Officer	7.00	7.00	7.00
Lieutenant	0.00	1.00	1.00
Animal Control Supervisor	2.00	2.00	2.00
Animal Control Facilitator	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00
PT Kennel Attendant	0.00	0.00	0.50
	11.00	12.00	12.50

**CAPITAL OUTLAY:**

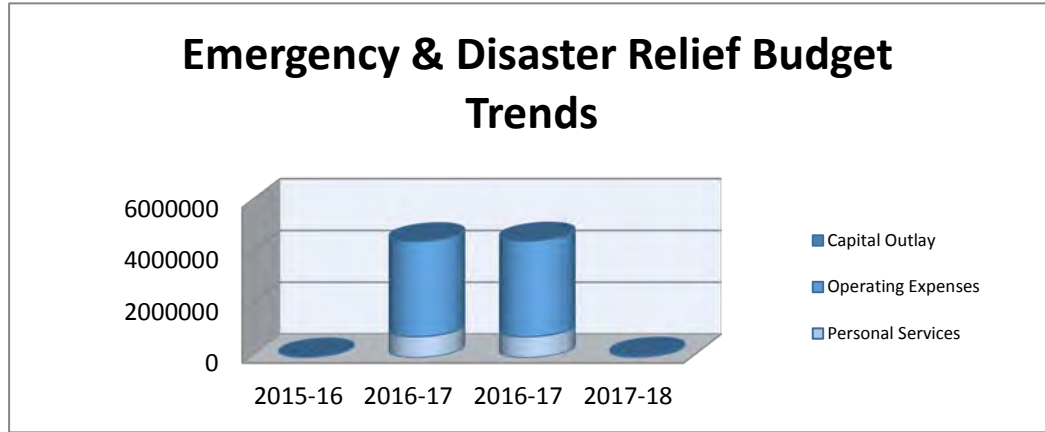
Replace (3) vehicles	78,000
3 Desk Workstations	4,500
Animal Control Freezer	15,000
Cat Banks, Kennels, Traps.	5,000
	102,500



# Emergency Disaster Relief Fund

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Emergency & Disaster Relief Services -- #250000



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$0	\$807,889	\$803,140	\$2,373
Operating Expenses	20,935	3,680,977	3,704,369	50,487
Capital Outlay	8,151	1,500	1,500	9,000
Total	<u>\$29,086</u>	<u>\$4,490,366</u>	<u>\$4,509,009</u>	<u>\$61,860</u>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
	0.00	0.00	0.00

**CAPITAL OUTLAY:**

(3) Handheld Radios	<u>9,000</u>
Total	<u>9,000</u>

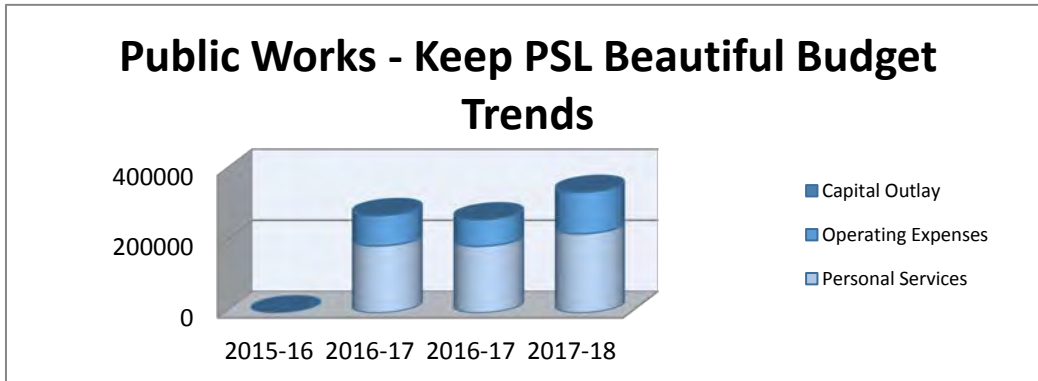


## Keep PSL Beautiful

**CITY OF PORT ST. LUCIE**  
**GENERAL FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

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**DEPARTMENT:** Public Works - Keep PSL Beautiful -- #390000  
 James E. Angstadt, Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$0	\$189,923	\$189,000	\$222,497
Operating Expenses	369	84,073	73,000	116,815
Capital Outlay	0	0	0	0
Total	\$369	\$273,996	\$262,000	\$339,312

**STAFFING SUMMARY:**

	2015-16 *****	2016-17 *****	2017-18 *****
Admin. Asst.	0.00	1.00	1.00
Secretary	0.00	0.50	0.50
Maintenance Worker	0.00	2.00	2.00
Total	0.00	3.50	3.50

**CAPITAL OUTLAY:**

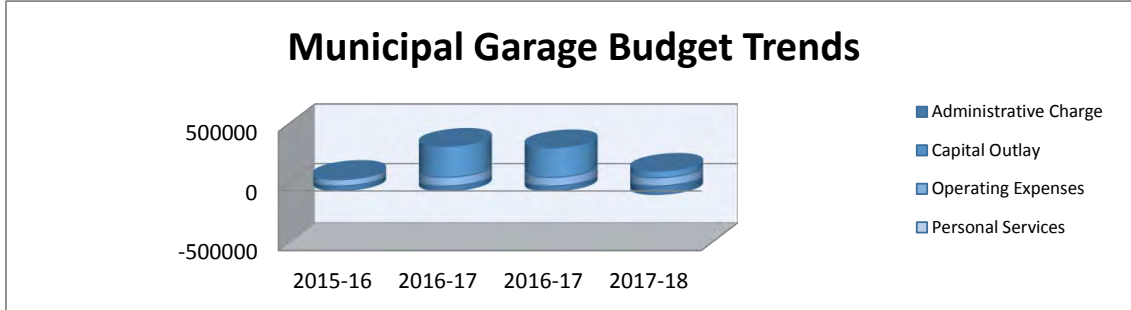
None



# Municipal Garage

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Municipal Garage -- #413000

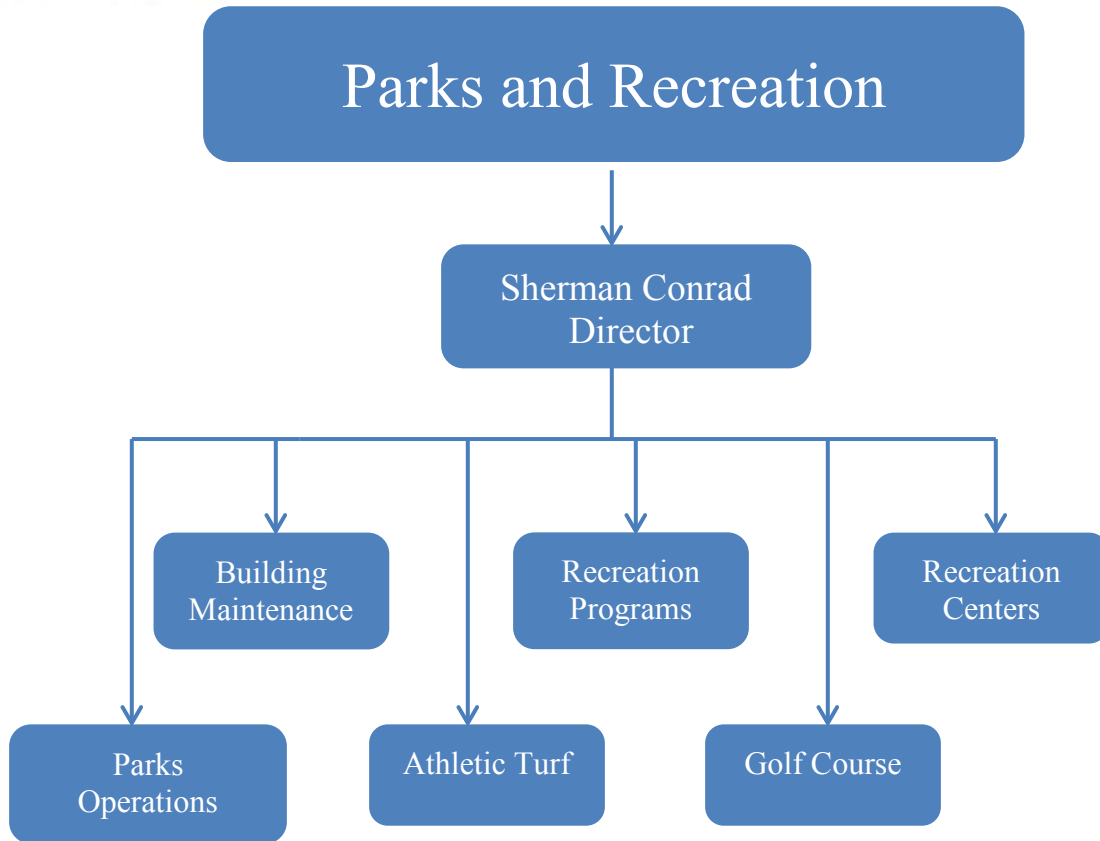


**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$0	\$0	\$0	\$0
Operating Expenses	53,798	73,986	73,000	69,306
Capital Outlay	11,273	261,513	250,000	55,606
Subtotal	65,071	335,499	323,000	124,912
Administrative Charge	(37,200)	(40,294)	(40,294)	(69,514)
	\$27,871	\$295,205	\$282,706	\$55,398

**CAPITAL OUTLAY:**

Replacement Vehicle Ford 150 Pickup	38,306
Tire mount machine	7,000
Premier R-134A Refrigerant Recovery Machine	4,300
Robinair A/C machine 1234yf	6,000
Total	55,606







# PARKS AND RECREATION DEPARTMENT

General Fund #7200-7235, 7502 & 7503

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## Overview

The mission of the Parks and Recreation Department is to enhance the Quality of Life in Port St. Lucie by providing the programs and facilities that will facilitate the residents' pursuit of culture and recreation in a safe and enjoyable setting. The Department will pursue this goal with the understanding of contributing to the attractiveness of the community, conservation of the environment and the social and economic health of the City.

## FY 2017 Significant Accomplishments

- **CDBG-Funded Park Improvements:** Completed CDBG-funded projects including LED lighting to the boardwalk and fiber optic lines for the Sunset Camera at Rivergate Park; parking lot lighting at Veterans Memorial Park; building renovations at Sandhill Crane Park; ADA improvements to the restroom at McChesney Park; restroom and pavilion renovations at Fred Cook Park; and security camera/fiber optic system at Sandhill Crane Park.
- **Park Improvements:** Completed pavilion renovations at Elks Park and Charles E. Ray Park; pavilion roof replacement at Girl Scout Park; electrical lighting hardware system upgrade and resurfacing to all 14 tennis courts at Whispering Pines Park; various sidewalk improvements at both Community and Neighborhood Parks; safety netting projects at Sportsman's Park, Lyngate Park, Whispering Pines Park and Jessica Clinton Park; parking lot resurfacing at Sportsman's Park and Lyngate Park; playground refurbishment at Sandhill Crane Park to improve ADA accessibility; restroom renovations at Girl Scout Park, Elks Park, Oak Hammock Park, Woodstork Trail, Kiwanis Park, and Turtle Run Park; ADA sidewalk and fencing improvements to the playground at Oak Hammock Park; removed and demolished old restroom building at Rotary Park and replaced with new modular restroom; pavilion renovation at Rotary Park; resurfaced basketball court at River Place Park and Elks Park; completed exterior painting of the two buildings at Botanical Gardens; and completed dump station at McCarty Ranch in anticipation of November 2017 opening of Camping Pilot Program.
- **Total Users - Recreation/Special Events/Minsky Gym/Civic Center Recreation & Fitness Units:** During FY 2016-2017, more than 624,706 users participated in and visited the City's recreation centers and fitness centers.
- **Community Center Facility Improvements:** At the Community Center, several noteworthy facility improvements were completed: recovered partitions, replaced the wall covers in the auditorium, sealed and paved the parking lot, porcelain tile and interior painting throughout the facility, common hallways and doors, replaced the multi-purpose flooring and the gameroom was refreshed with all pool tables professionally leveled and recovered for the enjoyment of guests.
- **Minsky Gym Facility Improvements:** Major facility improvements in FY 2016-2017 at Minsky Gym included restoration of the roof, replacement of gym wall mats and baseboards, tile flooring in the restrooms and the addition of motors to the bleachers.
- **Humana Fitness & Wellness Center Improvements:** In April 2017, the Humana Fitness & Wellness Center replaced the cardio equipment (treadmills, recumbent bikes and elliptical machines) with new PreCore equipment, a top brand in the fitness industry. That significant improvement was followed up in May 2017 with the entire strength circuit being replaced with new Life Fitness strength equipment, which included new dumbbells and dumbbell racks to replace the old set to complete the transformation of the fitness center for our members. The flooring in the cycling room was replaced with new fitness flooring along with a fresh new coat of paint on the walls. New customer service procedures for both facilities were implemented to greatly enhance each members' experience when utilizing both fitness centers.
- **School Sites Partnership:** The Junior Basketball League continues to use the school sites for practices two days per week and on Saturdays for games. By doing so, we can now accommodate the more than 1,000 participants in two seasons of Junior Basketball play – Winter and Summer.

- **Fitness Center Visits:** Both the Humana Fitness and Wellness Center and the Community Fitness and Wellness Center are operated by Parks & Recreation. The fitness staff proudly offers 60+ fitness classes and personal training. This past year, we had 63,278 visits to the Humana Fitness and Wellness Center and 42,666 visits to the Community Fitness & Wellness Center.

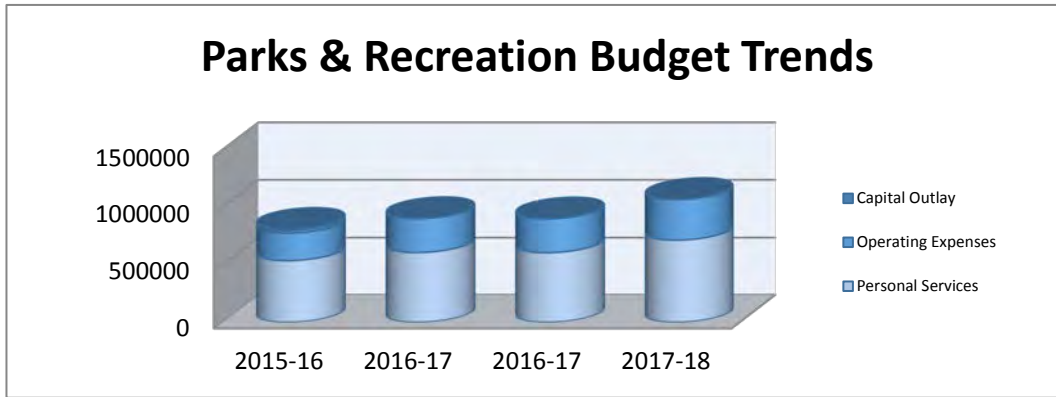
### FY 2018 Parks and Recreation Department Key Initiatives

Initiative	Strategic Plan Alignment	Performance Measure(s)
Develop an online parks pavilion registration system	Goal 7, High Performing Government Organization Goal 6, Culture, Nature and Fun Activities	Number of online parks pavilion registrations
Complete the Council-approved Capital Improvement Projects for FY 2017-2018: Jaycee Park (modular restroom replacement), Winterlakes Park (new modular restroom), Swan Park (playground surfacing renovation), McChesney Park (fence expansion project and security cameras/fiber optics), Sportsman's Park (interior lighting project to include parking lot, roof replacement on various buildings), Whispering Pines (field dugout replacement and various building improvements), Sandhill Crane Park (field dugout replacement), and various parks (dumpster enclosure renovations).	Goal 6, Culture, Nature and Fun Activities, Objective 6.2	CIP Projects Completed on Schedule
Complete the Council-approved CDBG Improvement Projects for FY 2017-2018: Lyngate Park (complete playground replacement to include surfacing).	Goal 6, Culture, Nature and Fun Activities, Objective 6.2	CIP Projects Completed on Schedule
Develop a Parks and Recreation Improvements and Facilities Plan to aid in the development of a ten-year plan  Develop a 10 year Parks and Recreation Master Plan	Goal 6, Culture, Nature and Fun Activities, Objective 6.2, Action 6.2.2	Completion of the facilities plan/master plan per the targets in the strategic plan.
Prepare conceptual master plan for Winterlakes Park	Goal 6, Culture, Nature, and Fun Activities, Objective 6.2, Action 6.2.3	Completion of conceptual master plan per the targets in the strategic plan.
Design and construct SW Neighborhood Park	Goal 6, Culture, Nature, and Fun Activities, Objective 6.2, Action 6.2.3	Completion of the park per the targets established in the strategic plan.
Finalize site location and begin design of skate/BMX Park	Goal 6, Culture, Nature, and Fun Activities, Objective 6.2, Action 6.2.5	Progress of the park per the targets established in the strategic plan.
Develop an analysis of the need to expand camping opportunities at McCarty Ranch Preserve	Goal 6, Culture, Nature, and Fun Activities, Objective 6.2, Action 6.2.5	Completion of the analysis per the targets contained in the strategic plan. Camping pilot program usage/survey

	<i>City Council Goals</i>	<i>Performance Indicators Parks &amp; Recreation Department</i>	<i>2013/14 Actual</i>	<i>2014/15 Actual</i>	<i>2015/16 Actual</i>	<i>2016/17 Actual</i>	<i>2017/18 Proposed</i>
<i>Workload</i>	6	Vandalism Reports	30	23	24	32	25
	6	Manage Parks and Recreation projects to completion	3	3	8	37	36
	6	Park Revenue	\$105,782	\$101,370	\$95,648	\$108,546	\$100,000
	6	Parks Maintained	36	46	47	47	48
	6	Recreation Programs (excluding Civic Center)	1,588	1,650	1,795	1,622	1,650
	6	Bermuda Turf Maintained	55.0	55.0	55.0	55.0	55.0
	6	Recreation Center Users (all facilities)	593,306	664,439	697,720	518,762	550,000
	6	Recreation Revenue (including Civic Center Recreation & Fitness)	\$713,400	\$690,794	\$668,842	\$1,722,086	\$1,750,000
	6	Other City Use of Centers (all facilities)	435	462	432	453	470
	6	Civic Center Recreation Programs	1,064	1,264	1,478	1,351	1,375
	6	Civic Center Fitness Center Users	65,000	67,418	76,861	63,278	65,000
	6	Fitness Center Users-Community Fitness & Wellness Center	34,046	23,092	37,192	42,666	45,000
	6	Acres Maintained *This figure does not include 3,100 acres at McCarty Ranch Preserve	885	912.23	916.92	1,516.37	1529.37
<i>Efficiency and Effectiveness</i>	6	Acres Maintained divided by FTE's	19.32	19.61	23.15	36.94	37.00
	6	Operating Budget \$'s divided by Acres Maintained	\$1,699.10	\$1,419.33	\$1,733.80	\$1,116.24	\$1,200.00
	6	Recreation Rentals	3,593	4,034	3,816	3,393	3,450
	6	Online park pavilion rentals (new measure)	n/a	n/a	n/a	n/a	1,633
	6	Total Participants in Recreation Programs divided by FTE's	15,622	20,158	24,654	15,394	16,000
	6	CIP Projects Completed on Schedule (new measure)	n/a	n/a	n/a	n/a	2

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Recreation -- #720000  
 Sherman Conrad, Parks and Recreation Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$540,696	\$611,844	\$610,000	\$720,059
Operating Expenses	240,137	290,293	290,000	349,290
Capital Outlay	27,509	0	0	0
<b>Total</b>	<b>\$808,342</b>	<b>\$902,137</b>	<b>\$900,000</b>	<b>\$1,069,349</b>

**STAFFING SUMMARY:**

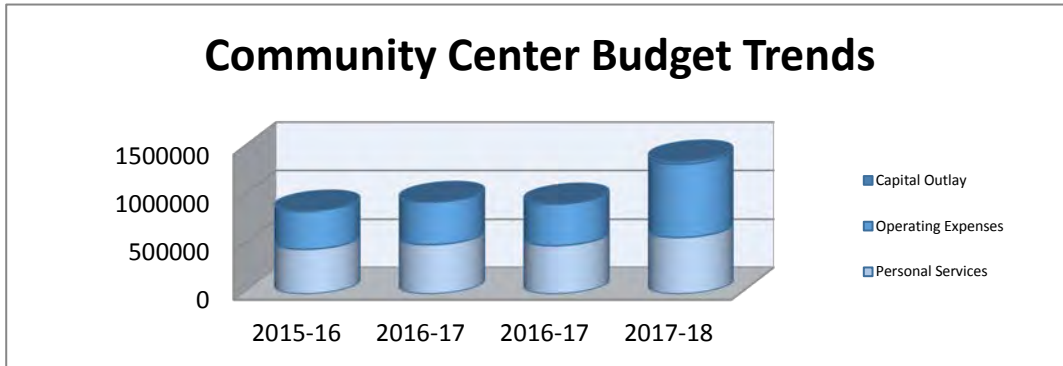
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Administrator	0.50	0.50	0.50
Recreation Manager	0.00	1.00	1.00
Recreation Supervisor	1.50	1.50	1.50
Recreation Leader	1.00	1.00	1.00
Recreation Specialist	2.00	2.00	2.00
Recreation Aid (Part-Time)	1.25	1.25	1.25
Camp Director (Seasonal)	1.52	1.52	1.52
Recreation Leader (Seasonal)	2.52	2.52	2.52
Recreation Aide (Seasonal)	0.31	0.31	0.31
Camp Leader (Part-Time)	1.80	1.80	1.80
<b>Total</b>	<b>12.40</b>	<b>13.40</b>	<b>13.40</b>

**CAPITAL OUTLAY:**

None

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Airoso Community Center -- #720100  
 Sherman Conrad, Parks and Recreation Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$462,571	\$510,614	\$500,000	\$585,002
Operating Expenses	389,853	433,635	425,000	753,107
Capital Outlay	303	0	0	34,000
<b>Total</b>	<b>\$852,727</b>	<b>\$944,249</b>	<b>\$925,000</b>	<b>\$1,372,109</b>

**STAFFING SUMMARY:**

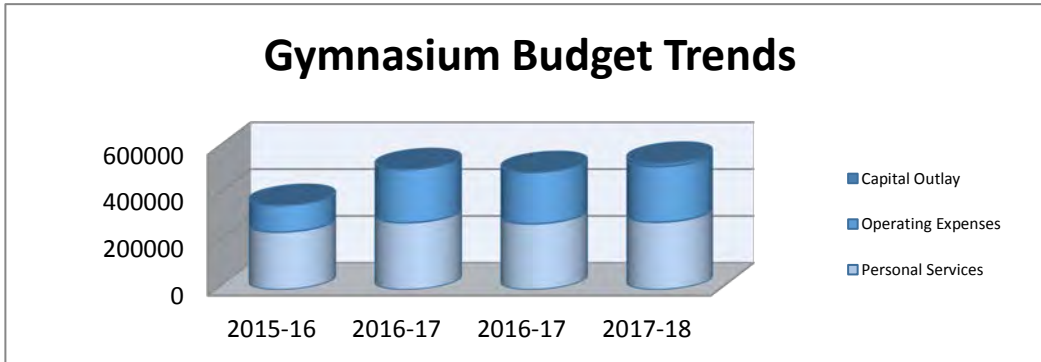
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Recreation Administrator (50% charged to 7200)	0.50	0.50	0.50
Supervisor	1.00	1.00	1.00
Events Leader	2.00	2.00	2.00
Events Specialist	1.00	1.00	1.00
Maintenance Worker	1.00	1.00	1.00
Recreation Aid	2.70	2.70	2.70
<b>Total</b>	<b>8.20</b>	<b>8.20</b>	<b>8.20</b>

**CAPITAL OUTLAY:**

Recharge well for pond to supply irrigation	34,000
<b>Total</b>	<b>34,000</b>

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Gymnasium -- #720200  
 Sherman Conrad, Parks and Recreation Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$245,061	\$284,834	\$280,000	\$287,083
Operating Expenses	114,240	227,798	220,000	236,948
Capital Outlay	0	0	0	16,000
Total	\$359,301	\$512,632	\$500,000	\$540,031

**STAFFING SUMMARY:**

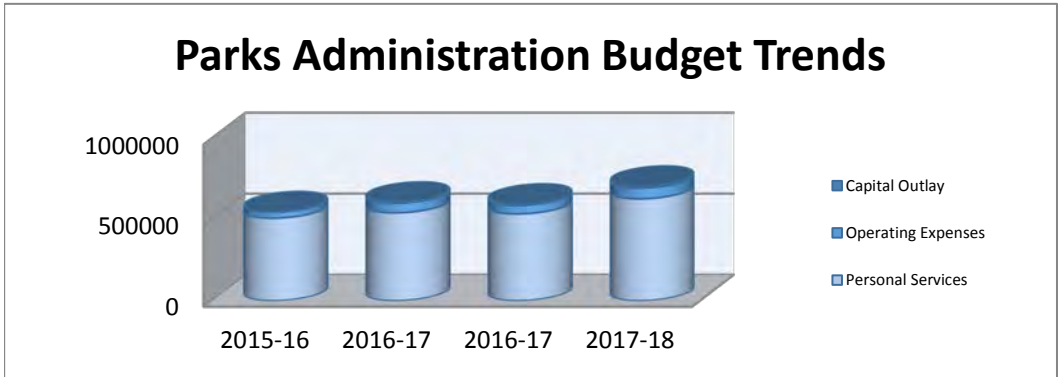
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Recreation Supervisor	0.50	0.50	0.50
Recreation Specialist	1.00	1.00	1.00
Recreation Leader	1.00	1.00	1.00
Customer Specialist	1.00	1.00	1.00
Recreation Aid	0.63	1.25	1.25
Total	4.13	4.75	4.75

**CAPITAL OUTLAY:**

Replace Storage Shed	16,000
Total	16,000

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Parks & Recreation Administration -- #720500  
 Sherman Conrad, Parks and Recreation Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$510,151	\$542,885	\$536,000	\$629,049
Operating Expenses	36,661	59,017	52,000	66,512
Capital Outlay	0	4,000	6,000	9,000
Total	<u>\$546,812</u>	<u>\$605,902</u>	<u>\$594,000</u>	<u>\$704,561</u>

**STAFFING SUMMARY:**

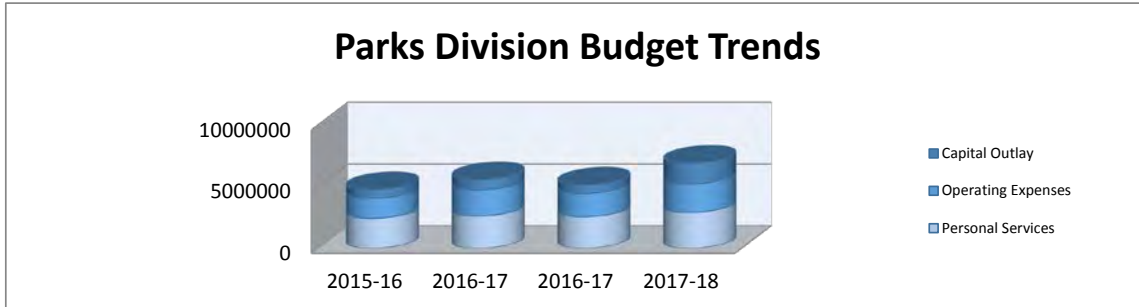
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Director	1.00	1.00	1.00
Deputy Director	1.00	1.00	1.00
Project Manager	0.00	0.00	1.00
Volunteer Specialist	1.00	0.00	0.00
Financial Specialist	1.00	1.00	1.00
Accounting Clerk	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00
Office Assistant	0.63	0.63	0.63
Total	<u>6.63</u>	<u>5.63</u>	<u>6.63</u>

**CAPITAL OUTLAY:**

Office Furniture & Build-out of Office	6,000
Computer Purchase (with InDesign Purchase)	<u>3,000</u>
Totals	9,000

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Parks & Recreation - Parks Division -- #721000  
 Sherman Conrad, Parks and Recreation Director  
 Brad Keen, Assistant Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$2,427,169	\$2,611,824	\$2,550,000	\$2,903,719
Operating Expenses	1,615,174	2,114,702	1,900,000	2,312,661
Capital Outlay	714,977	834,340	677,340	1,687,300
<b>Total</b>	<b>\$4,757,320</b>	<b>\$5,560,866</b>	<b>\$5,127,340</b>	<b>\$6,903,680</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2015-16	FY 2016-17	FY 2017-18
Assistant Director	1.00	1.00	1.00
Operations Manager	1.70	1.70	1.70
Operations Supervisor	1.00	1.00	1.00
Safety Coordinator	1.00	1.00	1.00
Project Manager	1.00	1.00	1.00
Parks Supervisor	6.00	6.00	6.00
Park Leader	6.00	6.00	6.00
Equipment Operator	1.00	1.00	1.00
Maintenance Worker	17.18	17.18	19.18
Park Attendant	2.18	2.18	2.18
Police Officer	3.00	3.00	3.00
<b>Total</b>	<b>41.05</b>	<b>41.05</b>	<b>43.05</b>

**CAPITAL OUTLAY:**

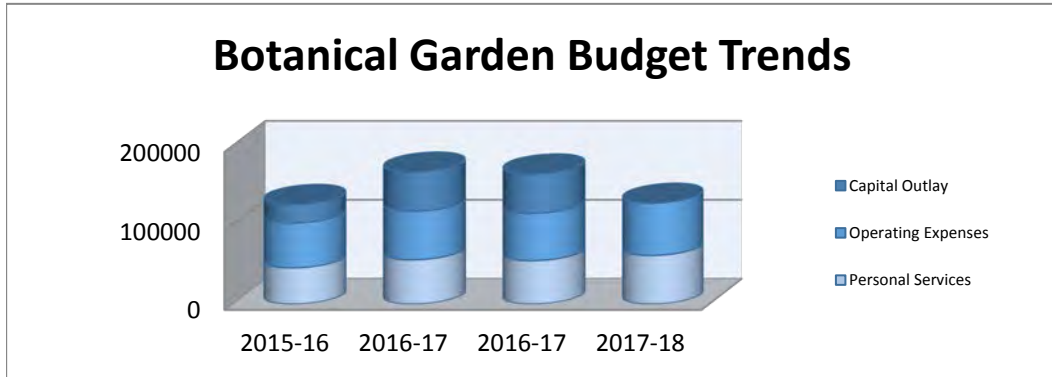
Jaycee Park-Modular Restroom (Replacement & Demolition Cost)	145,000	Sportsmans Park PK 1162 Replace Utility Loader/Mower	17,500
Winterlakes Park -Modular Restroom	80,000	Jessica Clinton PK 181 Replace Utility Loader/Mower	17,500
Swan Park-Playground Renovation	41,000	Winterlakes Park New Post and Rail Fencing System	100,000
McChesney Park-Fence Expansion to Secure Fields 1-6	26,000	Parks - mPull Frame Blower for Existing Utility Vehicle	7,300
McChesney Park-Fence Expansion to Secure Fields 1-6	350,000	Replace PK 0120 Utility Vehicle (Roving Crew)	22,000
Community & Neighborhood Parks - Replace Park Furnishings	80,000	Replace PK 0231 Utility Vehicle (Roving Crew)	22,000
Sportsmans Park-Replacement Bleachers 8 tier (4 total)	36,000	Whispering Pines Park - Replacement Mower 60" Deck	11,000
Sportsmans Park-Security Lighting	295,000	Sportsmans Park - Replacement Mower 60" Deck	11,000
Lyngate Park-Replacement Playground	155,000		1,687,300
Sandhill Crane Park-Six Dugout Replacements	77,000		
Whispering Pines-Replacement of 8 dugouts	77,000		
Replace PK2007 Truck (McChesney Park)	25,000		
Replace PK 2005 Truck 4X4	32,000		
New Software for Facility/Playground Inspection Reports	25,000		
Whispering Pines PK 1689 Replacement Utility Loader/Mower	17,500		
Sandhill Crane Park PK 1010 Replacement Utility Loader/Mower	17,500		



**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

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**DEPARTMENT:** Parks & Recreation Botanical Garden -- #721500  
 Sherman Conrad, Parks and Recreation Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$45,969	\$56,090	\$55,000	\$61,575
Operating Expenses	56,873	61,302	60,000	66,310
Capital Outlay	23,381	50,000	50,000	0
Total	<u>\$126,223</u>	<u>\$167,392</u>	<u>\$165,000</u>	<u>\$127,885</u>

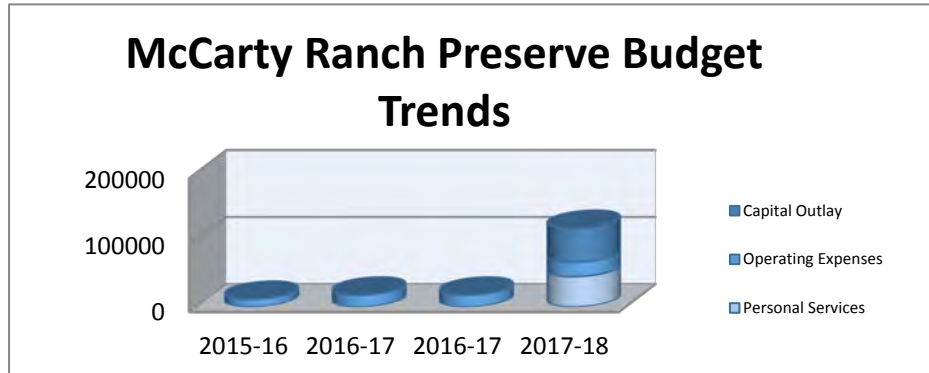
**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Maintenance Worker	1.38	1.38	1.38
Total	<u>1.38</u>	<u>1.38</u>	<u>1.38</u>

**CAPITAL OUTLAY:** None

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:**      McCarty Ranch Preserve -- #721600



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$0	\$0	\$0	\$45,526
Operating Expenses	11,643	17,800	17,800	21,700
Capital Outlay	0	0	0	50,000
Total	<u>\$11,643</u>	<u>\$17,800</u>	<u>\$17,800</u>	<u>\$117,226</u>

**STAFFING SUMMARY:**

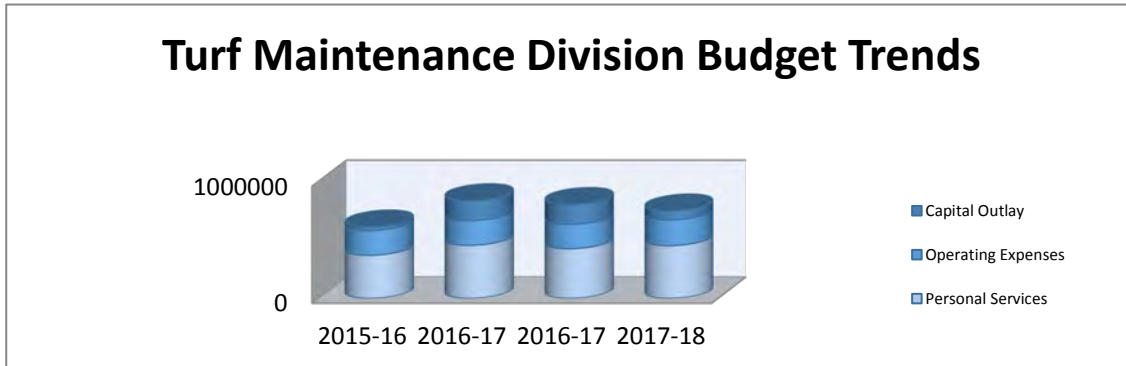
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Maintenance Worker	0.00	0.00	1.00
Total	<u>0.00</u>	<u>0.00</u>	<u>1.00</u>

**CAPITAL OUTLAY:**

Holding Tank/RV Dump Tank	40,000
New John Deere Gator	10,000
Total	<u>50,000</u>

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Parks & Recreation - Turf Maintenance Division -- #723500  
 Sherman Conrad, Parks and Recreation Director  
 Brad Keen, Asst. Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$369,121	\$453,817	\$425,000	\$450,834
Operating Expenses	212,113	211,451	208,000	220,407
Capital Outlay	30,724	172,445	172,441	78,200
Total	<u>\$611,958</u>	<u>\$837,713</u>	<u>\$805,441</u>	<u>\$749,441</u>

**STAFFING SUMMARY:**

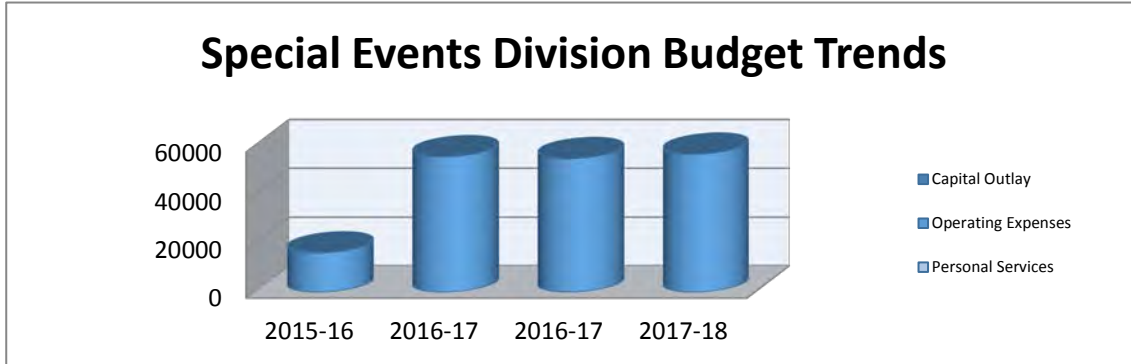
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Operations Manager	0.30	0.30	0.30
Supervisor	1.00	1.00	1.00
Irrigation Specialist	1.00	1.00	1.00
Turf Specialist	1.00	1.00	1.00
Maintenance Worker	3.00	3.00	3.00
Total	<u>6.30</u>	<u>6.30</u>	<u>6.30</u>

**CAPITAL OUTLAY:**

Replace PK 3547 3/4 Ton SD Extended Cab Truck	28,500
Replacement PK 107 Verticutter/Vacuum	27,000
Laser Level 48" Blade electrical Controller	16,000
Replacement Sod Cutter 18" Wide Cut	6,700
Totals	<u>78,200</u>

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Parks & Recreation - Special Events Division -- #740000  
 Sherman Conrad, Parks and Recreation Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$0	\$0	\$0	\$0
Operating Expenses	16,321	55,747	55,000	56,847
Capital Outlay	0	0	0	0
Total	\$16,321	\$55,747	\$55,000	\$56,847

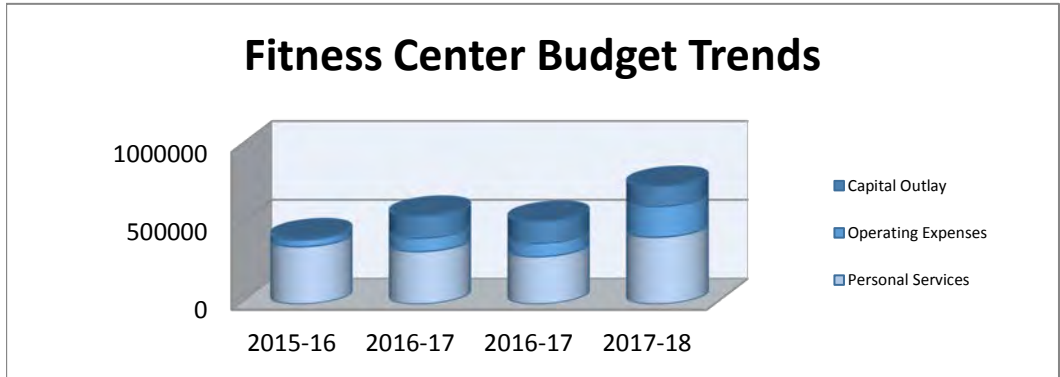
**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Total	0.00	0.00	0.00
	0.00	0.00	0.00

**CAPITAL OUTLAY:** None

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Parks & Recreation Fitness Center -- #750200  
 Sherman Conrad, Parks and Recreation Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$362,871	\$332,161	\$300,000	\$423,011
Operating Expenses	42,854	84,666	84,000	194,379
Capital Outlay	8,770	141,000	141,000	129,500
<b>Total</b>	<b>\$414,495</b>	<b>\$557,827</b>	<b>\$525,000</b>	<b>\$746,890</b>

**STAFFING SUMMARY:**

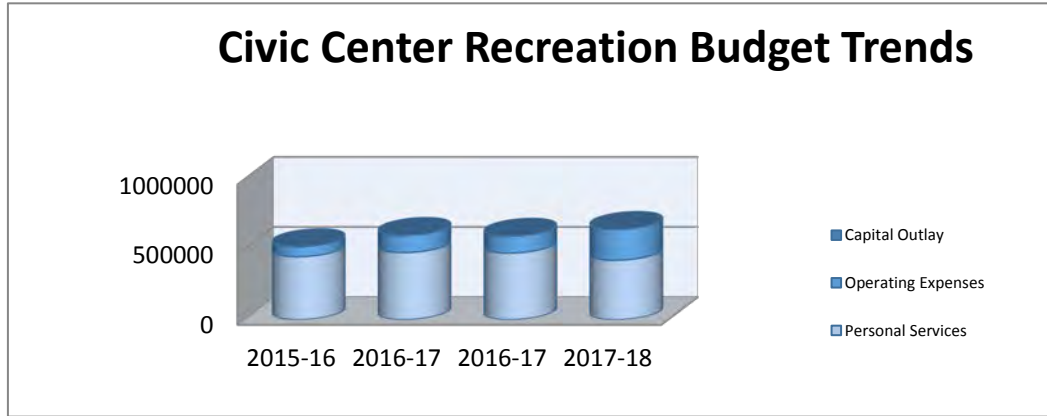
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Fitness Supervisor	0.00	0.00	1.00
Fitness Coordinator	2.00	3.00	3.00
Fitness Leader	1.00	0.00	0.00
Fitness Specialist	0.00	0.00	0.00
P/T Rec. Aide	2.50	1.88	1.88
<b>Total</b>	<b>5.50</b>	<b>4.88</b>	<b>5.88</b>

**CAPITAL OUTLAY:**

Fitness Center Equipment (Community Center)	125,000
Nu-Setup	4,500
<b>Totals</b>	<b>129,500</b>

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Parks & Recreation - Civic Center - Recreation -- #750300  
 Sherman Conrad, Parks and Recreation Director



**EXPENDITURE SUMMARY:**

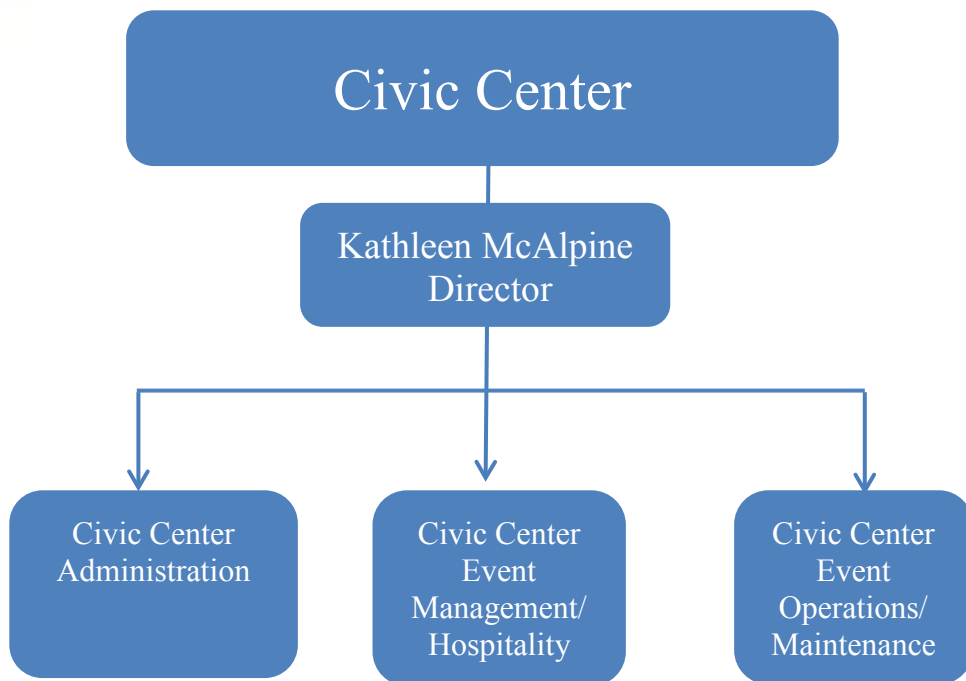
	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$448,928	\$478,295	\$475,000	\$423,661
Operating Expenses	71,327	122,388	120,000	220,007
Capital Outlay	0	0	0	0
Total	<u>\$520,256</u>	<u>\$600,683</u>	<u>\$595,000</u>	<u>\$643,668</u>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Recreation Manager	1.00	0.00	0.00
Recreation Supervisor	1.00	1.00	1.00
Recreation Leader	2.00	3.00	3.00
P/T Rec. Aide	5.62	4.63	4.63
P/T Summer Camp Aide	0.58	0.58	0.58
Total	<u>10.20</u>	<u>9.20</u>	<u>9.20</u>

**CAPITAL OUTLAY:**

None





# CIVIC CENTER DEPARTMENT

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## Overview

The Port St. Lucie Civic Center Hospitality Unit provides modern, flexible-sized room space serving up to 1500 persons for professional meetings, simple to elegant weddings, parties and banquets, tradeshow, expos, sporting events and festivals with superior, personalized service for an exceptional value and aspires to become *the* location known for outstanding events and event space and planning service. The department works to increase profitability of the Civic Center by driving space rental at the Civic Center through the effective and efficient use of sales and event production staff time and resources.

## FY 2017 Key Accomplishments

- Increased Box Office revenue by 28% or \$10,639.77
- Completed restructuring process to align staff workload to support future growth.
- Conducted outreach to key community groups on the benefits of the civic center including multiple Chambers of Commerce, the Economic Development Council of St. Lucie County, Tourist Development Council and at local events.
- Provided comprehensive training to staff to support increased performance and professional development.
- Instituted a targeted staff focus on monthly sales objectives.
- Activated Box Office/Online Ticketing resulting in 4229 tickets sold in FY 16-17, 1020 were sold online.
- Transitioned food service to a food and beverage management model and prepared options for Council policy direction.
- Re-opened the café to provide additional services to Civic Center patrons.
- Updated key amenities to enhance rentals and amenities including the Civic Center portable stage, dance floor, tables, A/V equipment, pipe and drape, curb painting/street striping, renovated tree wells, refurbished the 911 fountain, refurbished street lighting, installed new signage, added restroom enhancements, repaired damaged sections of pavers, replaced pet stations and other building enhancements.
- Began substantial repairs to the Civic Center parking garage.
- Updated Security Cameras and system – Garage and Interior.
- In process of completing EIFS /All Building exterior trim repairs.
- Monitored and adjusted P&L Report throughout FY16-17 to fine tune the financial reporting for the Civic Center; Developed first P&L Report for Civic Center in FY 15-16.
- Presented the “Civic Center Update” to Council in 2017.
- Conducted a study to expand electrical capacity and target improvements as part of room improvements.
- Assumed management of the Art Gallery and initiated promotional sales campaign.
- Funded extensive maintenance and repair for the interactive fountain and developed new operational efficiencies to reduce maintenance costs in the future.



## FY 18 Civic Center Department Key Initiatives

Initiative	Strategic Plan Alignment	Performance Measure(s)
Increase rental space & related revenue by 5%	High Performing Government Organization	Rental Space & Related Revenue Achieve \$472,076
Increase number of Total Event Dates	High Performing Government Organization	Number of Total Event Dates Achieve 504
Increase number of Reoccurring Event Dates	High Performing Government Organization	Number of Reoccurring Event Dates Achieve 164
Increase number of online ticket purchases	High Performing Government Organization	Number of online ticket purchases Achieve 1071
Provide outreach on civic center to key community groups	High Performing Government Organization	Number of community networking meetings attended Achieve 181
Continue staff Professional Development training	High Performing Government Organization	Number of trainings and professional development opportunities attended Achieve 250
Install new carpeting and related updates	High Performing Government Organization	Completion of installation. Achieve "Installed"
Secure and implemented new Event Management System.	High Performing Government Organization	Completion of installation Achieve "Installed and implemented"
Update marketing/business plan	High Performing Government Organization	Completion of updated plan. Achieve "Completed"

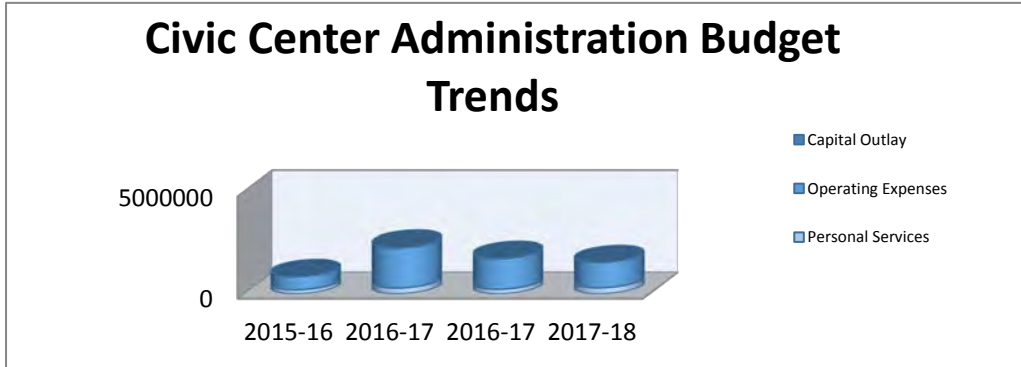
## Performance Measures

	<i>City Council Goals</i>	<i>Performance Measures Civic Center</i>	<i>2014/15 Actual</i>	<i>2015/16 Actual</i>	<i>2016/17 Actual</i>	<i>2017/18 Proposed</i>
<b>Workload</b>	7	New Booking Dates	*N/A	80	79	85
	7	Recurring Booking Dates	*N/A	251	156	164
	7	Total Booking Dates	*N/A	427	469	504
	7	Rental Space & Related Revenue	*N/A	\$533,594	\$449,596	\$472,076
	7	Food Service Revenue	*N/A	\$341,159	\$238,653	\$250,586
	7	Miscellaneous Revenue	*N/A	\$21,000	\$17,003	\$17,853
	7	Total Hospitality Revenue		\$895,754	\$705,251	\$740,514
	7	Civic Center Users	*N/A	86,767	95,444	100,216
	7	New measure: number of community meetings attended	N/A	N/A	172	181
<b>Efficiency</b>	7	Met or Exceeded Sales Goals Sales Growth Over Prior Year		Y 2.1%	N -21%	+5%
	7	New measure: Reoccurring Booking Dates	N/A	251	154	162
	7	New Measure: Box Office Revenue*	N/A	\$37,635	\$48,274	\$50,688
	7	New measure: Number of online ticket purchases	0	0	1,020 which equals 24.1% of all tickets sold	1,071 tickets
	7	New Measure: Number of trainings attended	N/A	N/A	248	250

\* This will not match Munis revenue. This is a calculation of gross revenue without expenses subtracted

**CITY OF PORT ST. LUCIE  
GENERAL OPERATING FUND - #001  
DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Civic Center Administration -- #750000  
Kathleen McAlpine, Civic Center Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$204,026	\$286,510	\$230,000	\$298,407
Operating Expenses	651,022	1,979,060	1,500,000	1,255,240
Capital Outlay	1,445	23,207	29,407	0
Total	<u>\$856,492</u>	<u>\$2,288,777</u>	<u>\$1,759,407</u>	<u>\$1,553,647</u>

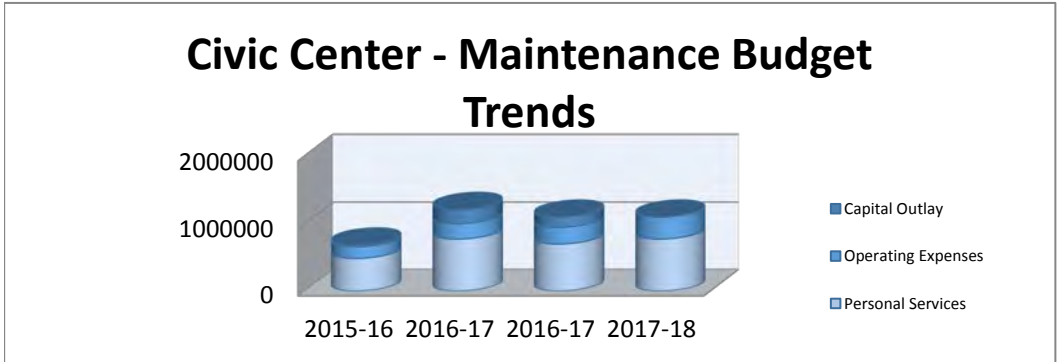
**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Director	1.00	1.00	1.00
Admin. Asst.	1.00	1.00	1.00
Financial Specialist	1.00	1.00	1.00
Total	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>

**CAPITAL OUTLAY:** None

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Civic Center Maintenance -- #750100  
 Kathleen McAlpine, Civic Center Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$486,195	\$773,670	\$700,000	\$773,828
Operating Expenses	174,009	228,733	250,000	326,623
Capital Outlay	26,325	211,210	150,000	0
Total	\$686,529	\$1,213,613	\$1,100,000	\$1,100,451

**STAFFING SUMMARY:**

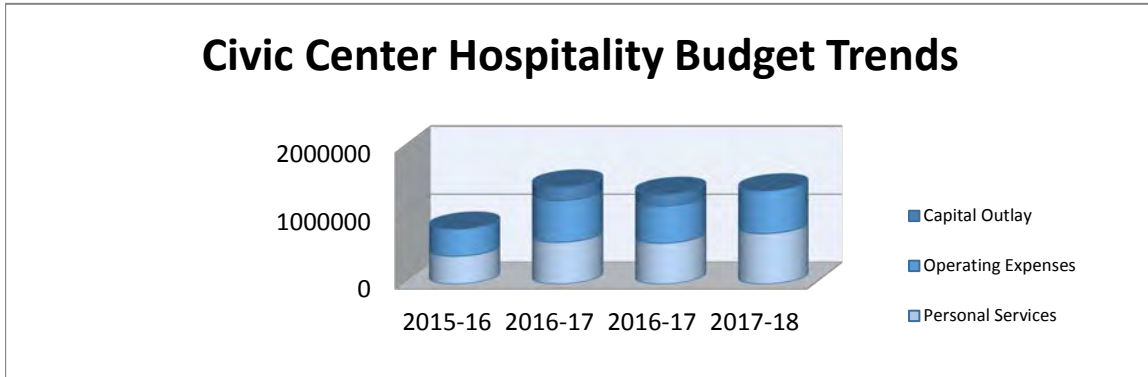
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Facility Manager	1.00	1.00	1.00
Building Supervisor	0.00	1.00	1.00
Maintenance Supervisor	1.00	1.00	1.00
Building Facilities Leader	1.00	1.00	1.00
Electrician	0.00	1.00	0.00
Maintenance Worker	6.00	6.00	7.00
P/T Maintenance Worker	4.38	4.38	3.75
Total	13.38	15.38	14.75

**CAPITAL OUTLAY:**

None

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Civic Center - Hospitality -- #750400  
 Kathleen McAlpine, Civic Center Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$408,956	\$614,299	\$600,000	\$742,361
Operating Expenses	397,772	612,408	545,000	628,356
Capital Outlay	912	200,500	175,000	0
<b>Total</b>	<b>\$807,640</b>	<b>\$1,427,207</b>	<b>\$1,320,000</b>	<b>\$1,370,717</b>

**STAFFING SUMMARY:**

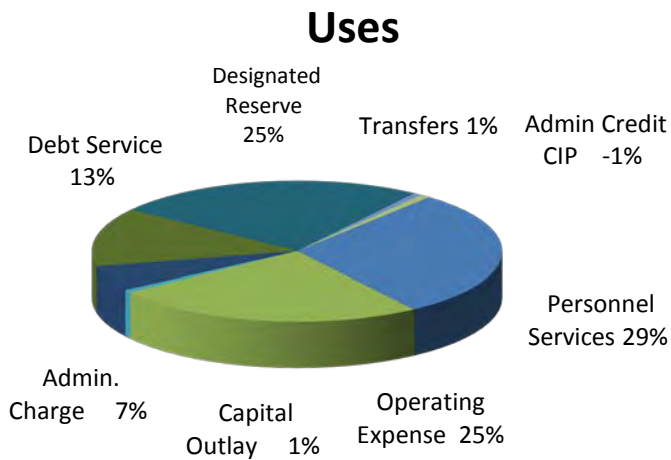
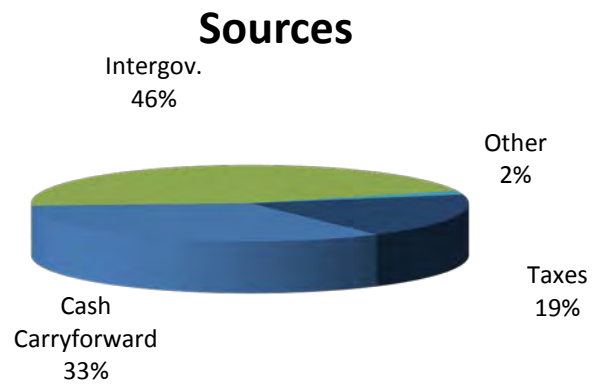
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Hospitality Manager	0.00	1.00	1.00
Booking/Marketing Manager	1.00	0.00	0.00
Event Manager	3.00	1.00	1.00
Event Coordinator	1.00	1.00	1.00
Business Development Specialist	0.00	1.00	1.00
Sales Specialist	1.00	1.00	1.00
Event Specialist	0.00	2.00	2.00
Event Leader	0.00	0.00	0.00
AV Specialist	0.63	1.00	1.00
Event Representative	0.00	0.63	1.25
P/T Customer Service Specialist	0.00	1.25	1.88
<b>Total</b>	<b>6.63</b>	<b>9.88</b>	<b>11.13</b>

**CAPITAL OUTLAY:**

None

# CITY OF PORT ST. LUCIE ROAD & BRIDGE FUND ANNUAL BUDGET 2017-18

Revenue Source	Amount
Taxes	\$3,030,350
Intergovernmental	7,310,685
Other	267,700
Cash Carryforward	5,385,578
<b>Total</b>	<b>\$15,994,313</b>



Expenditures by Function	Amount
Personal Services	\$4,768,907
Operating Expenses	4,009,988
Capital Outlay	104,450
Debt Service	2,181,113
Administrative Charge	943,621
Designated Reserve	4,016,259
Admin. Credit CIP Projects	(132,152)
Fund Transfers	102,126
<b>Total</b>	<b>\$15,994,313</b>

## Road & Bridge Operating Fund

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The activities reported in this fund include pothole patching, street signs, street striping and road right-of-way mowing. Also the maintenance of the traffic signal system is funded here plus street lighting costs for major roads.

### Major Revenue Source

The largest single revenue for this operating fund is Local Option Gasoline Tax revenue and is projected to be ±\$6.1 million for FY 2017-18. This individual revenue has experienced increases in past years as this revenue is based on the gallons sold and is projected to grow by perhaps \$260 thousand. Due to the general economy more gallons are being sold even with more efficient vehicles becoming the norm. This fund also receives Ad Valorem Property Tax revenue totaling nearly \$3 million based on its allocation of 0.3616 mill from the overall millage rate. This revenue is benefiting from the growth in taxable value. Also, this fund is projected to carryforward a balance of \$5.4 million into FY 2017-18.

### Expenditure Trend

The Public Works Department staffing is not anticipated to change during FY 2017-18 after adding 10 new positions during the FY

2016-17 budget year, which are split funded with the Stormwater Fund. Salaries and Benefits are budgeted to grow by 5% due to the pay increases subject to union negotiations for civilians and the inflationary factors on the benefits. The adopted budget will set a 17% contingency and show a projected ending balance in FY 2017-18 of nearly \$4 million.

### Long Range Model

The long range model for this fund indicates that this fund will continue to spend down excess reserves future years. The FY 2017-18 the annual debt service increases by ±\$1 million. This model is based on keeping the allocated millage rate equal and conservative growth in expenses. The advantage for this fund is the fact that it has a fund balance that is larger than the policy of 17%, the gas revenues plus the increase in assessed valuation provide a cushion which gives the fund the ability to continue to use excess reserves to meet the increase in debt service. By FY 2019-20 an infusion of cash will be necessary from the General Fund to maintain the fund balance policy if the model assumption hold true. The final debt service payment will be in FY 2023-2024.

**CITY OF PORT ST. LUCIE**  
**APPROVED BUDGET - ROAD & BRIDGE OPERATING FUND**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****	PROJECTED 2018-19 *****
<b>REVENUES &amp; SOURCES:</b>					
Ad-Valorem	\$2,354,853	\$2,498,165	\$2,728,601	\$3,030,350	\$3,181,868
Intergovernmental	6,511,376	6,883,571	6,968,000	7,310,685	7,546,824
Other	482,162	395,204	329,215	232,700	218,700
Interest Income	32,104	40,245	45,000	35,000	30,000
Budgeted Cash Carryforward	0	0	5,866,562	5,385,578	4,016,259
Fund Transfers	3,284,868	4,300	0	0	0
Financing Proceeds	0	0	0	0	0
TOTAL	12,665,363	9,821,484	15,937,378	15,994,313	14,993,651
<b>EXPENDITURES:</b>					
Personal Services	3,514,731	3,829,991	4,398,255	4,768,907	5,007,353
Operating Expenses	3,329,089	3,402,730	3,737,000	4,009,988	4,109,278
Capital Outlay	439,425	69,593	169,100	104,450	190,000
Debt Services	3,881,513	1,186,863	1,162,513	2,181,113	2,175,500
Administrative Charge	800,860	890,692	988,061	943,621	971,930
Administrative Credit - CIP Projects	0	0	0	(132,152)	(132,152)
Designated Reserve-Financial Policy - 17%	0	0	0	1,492,412	1,549,827
Designated Reserve-Debt Retirement	0	0	0	2,523,847	1,011,636
Fund Transfer	80,472	130,869	96,871	102,126	110,281
TOTAL	12,046,090	9,510,737	10,551,800	15,994,313	14,993,652
<b>SURPLUS &lt;DEFICIT&gt;</b>	<b>\$619,274</b>	<b>\$310,747</b>	<b>\$5,385,578</b>	<b>\$0</b>	<b>(\$0)</b>



**CITY OF PORT ST. LUCIE**  
**ROAD & BRIDGE FUND - APPROVED REVENUES**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****	PROJECTED 2018-19 *****
<b>OPERATING REVENUES</b>					
311.100 Ad Valorem Taxes	\$2,354,853	\$2,498,165	\$2,728,601	\$3,030,350	\$3,181,868
312.410 Local Option Gas Tax	5,266,726	5,645,257	5,750,000	6,095,000	6,308,325
335.122 State Revenue Sharing	1,153,573	1,146,529	1,140,000	1,140,685	1,163,499
335.410 Motor Fuel Tax Rebate	91,077	91,784	78,000	75,000	75,000
335.902 FDOT Traffic Signals	0	0	0	0	0
Totals	\$8,866,229	\$9,381,735	\$9,696,601	\$10,341,035	\$10,728,692
<b>NON-OPERATING REVENUES</b>					
331.501 FEMA State Reimbursement	\$0	\$0	\$0	\$0	\$0
334.501 FEMA State Reimbursement	0	0	0	0	0
341.913 Builders at Risk	625	5,375	9,000	0	0
343.913 Annexation Engineering	248	165	100	0	0
343.914 Comprehensive Planning	350	525	275	0	0
343.915 Misc. Development Fees	3,218	3,548	3,500	3,500	3,500
343.916 Development Plans	8,915	18,259	15,000	11,000	11,000
343.917 Dev. Regional Impact	165	248	0	0	0
343.918 PUD - Zoning/Amendment	1,309	1,299	0	1,000	1,000
343.924 Commercial Eng. Inspection	147,423	115,548	150,000	130,000	125,000
343.932 Commercial Inspection (Reinspects)	740	270	100	100	100
343.933 Request Rev. NOPC	3,851	768	500	500	500
343.934 PUD - Zoning/Amendment	1,250	1,532	600	600	600
343.941 FPL Thornhill	85,789	0	0	0	0
344.902 Traffic Signal Inspection	0	1,860	1,860	0	0
344.903 Street Light/PED	1,270	600	600	0	0
344.905 3rd Party Consultant	0	0	0	0	0
361.000 Int. Inc.-Checking	32,104	40,245	45,000	35,000	30,000
365.900 Other Scrap or Surplus	6,085	10,891	15,640	5,000	5,000
366.041 SLW Holiday Lights	21,000	0	20,000	0	0
367.003 Unrealized Appreciation	0	0	0	0	0
367.705 Plat Review	13,455	15,709	10,000	10,000	10,000
369.001 Misc. Revenue - Insurance	112,481	151,733	75,000	45,000	45,000
369.300 Refund of Prior Year	3	0	0	0	0
369.900 Gain or Loss on Sales	32,246	3,136	0	0	0
369.923 Sale of Scrap Material	2,361	2,303	2,000	2,000	2,000
369.971 Trust Fund - ICMA	11,653	15,275	0	0	0
369.985 Misc. Income	12,744	30,176	9,043	9,000	0
369.988 Visa Procurement	14,985	15,986	15,997	15,000	15,000
Totals	\$514,266	\$435,449	\$374,215	\$267,700	\$248,700
<b>NON-REVENUES</b>					
381.001 Interfund Transfer	\$0	\$0	\$0	\$0	\$0
381.304 Interfund Transfer	2,665,000	0	0	0	0
381.314 Interfund Transfer	608,257	0	0	0	0
381.605 Interfund Transfer	11,611	0	0	0	0
381.431 Interfund Transfer	0	4,300	0	0	0
384.000 Bond Proceeds	0	0	0	0	0
389.000 Designated Reserve	0	0	5,866,562	5,385,578	4,016,259
Totals	\$3,284,868	\$4,300	\$5,866,562	\$5,385,578	\$4,016,259
<b>FUND TOTALS</b>	<b>\$12,665,363</b>	<b>\$9,821,484</b>	<b>\$15,937,378</b>	<b>\$15,994,313</b>	<b>\$14,993,651</b>

**CITY OF PORT ST. LUCIE**  
**ROAD & BRIDGE OPERATING FUND**  
**EXPENDITURE SUMMARY BY DIVISION**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****	PROJECTED 2018-19 *****
<b>250000 EMERGENCY &amp; DISASTER RELIEF</b>					
Personal Services	\$574	\$0	\$98,255	\$0	\$0
Operating Expense	0	0	0	0	0
Capital Outlay	0	0	0	0	0
TOTAL	574	0	98,255	0	0
<b>410500 OPERATIONS-ENGINEERING -- 50%</b>					
Personal Services	652,526	852,122	900,000	1,133,663	1,190,346
Operating Expense	152,713	129,520	190,000	194,374	200,205
Capital Outlay	6,719	0	6,100	9,000	20,000
TOTAL	811,958	981,643	1,096,100	1,337,037	1,410,552
<b>410500 OPERATIONS-ENGINEERING -- 50%</b>					
Personal Services	0	0	0	0	0
Operating Expense	49	0	0	0	0
Capital Outlay	0	0	0	0	0
TOTAL	49	0	0	0	0
<b>411800 REGULATORY - ENGINEERING -- 50%</b>					
Personal Services	273,147	336,552	450,000	497,018	521,869
Operating Expense	20,062	28,237	27,000	33,012	34,002
Capital Outlay	2,558	3,160	23,000	0	25,000
TOTAL	295,767	367,949	500,000	530,030	580,871
<b>412100 TRAFFIC CONTROL &amp; IMPR. - ENGINEERING - 100%</b>					
Personal Services	1,568,871	1,634,304	1,800,000	1,950,639	2,048,171
Operating Expense	1,138,888	1,146,731	1,200,000	1,318,774	1,358,337
Capital Outlay	40,149	55,520	73,000	47,800	75,000
TOTAL	2,747,908	2,836,555	3,073,000	3,317,213	3,481,508
<b>412500 STREETS - ENGINEERING - 100%</b>					
Personal Services	647,375	625,287	650,000	711,640	747,222
Operating Expense	296,208	340,124	400,000	406,426	418,619
Capital Outlay	24,263	0	33,000	42,400	35,000
TOTAL	967,845	965,411	1,083,000	1,160,466	1,200,841
<b>412700 GREENBELT &amp; WATERWAY MAINT. - ENGINEERING - 50%</b>					
Personal Services	372,238	381,726	500,000	475,947	499,744
Operating Expense	1,711,424	1,744,057	1,900,000	2,035,579	2,076,291
Capital Outlay	0	10,913	34,000	5,250	35,000
TOTAL	2,083,662	2,136,695	2,434,000	2,516,776	2,611,035
<b>419900 NON-DEPARTMENTAL - 100%</b>					
Personal Services	0	0	0	0	0
Operating Expense	9,746	14,061	20,000	21,823	21,824
Capital Outlay	365,737	0	0	0	0
Admin. Charge	800,860	890,692	988,061	943,621	971,930
Admin. Credit	0	0	0	(132,152)	(132,152)
Debt Service	3,881,513	1,186,863	1,162,513	2,181,113	2,175,500
Designated Reserve-Financial Policy - 17%	0	0	0	1,492,412	1,549,827
Designated Reserve - Future Years	0	0	0	2,523,847	1,011,636
Fund Transfer-Utility Operating	4,324	4,025	4,025	4,025	4,325
Fund Transfer-Utility Contingency	29,835	30,135	30,135	31,000	35,500

**CITY OF PORT ST. LUCIE**  
**ROAD & BRIDGE OPERATING FUND**  
**EXPENDITURE SUMMARY BY DIVISION**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****	PROJECTED 2018-19 *****
Fund Transfer-Medical Fund	0	44,411	0	0	0
Fund Transfer-CRA	46,312	52,299	57,038	61,030	64,082
Fund Transfer-Southern Grove CRA	0	0	5,673	6,070	6,374
TOTAL	5,138,327	2,222,485	2,267,445	7,132,791	5,708,846
<b>TOTALS</b>					
Personal Services	3,514,731	3,829,991	4,398,255	4,768,907	5,007,353
Operating Expense	3,329,089	3,402,730	3,737,000	4,009,988	4,109,278
Capital Outlay	439,425	69,593	169,100	104,450	190,000
Debt Service	3,881,513	1,186,863	1,162,513	2,181,113	2,175,500
Admin. Charge	800,860	890,692	988,061	943,621	971,930
Admin. Credit	0	0	0	(132,152)	(132,152)
Designated Reserve-Financial Policy - 17%	0	0	0	1,492,412	1,549,827
Designated Reserve - Future Years	0	0	0	2,523,847	1,011,636
Fund Transfer	80,472	130,869	96,871	102,126	110,281
TOTAL	12,046,090	9,510,737	10,551,800	15,994,313	14,993,652
<b>ROAD &amp; BRIDGE FUND TOTAL</b>	<b>\$12,046,090</b>	<b>\$9,510,737</b>	<b>\$10,551,800</b>	<b>\$15,994,313</b>	<b>\$14,993,652</b>

**CITY OF PORT ST. LUCIE**  
**ROAD & BRIDGE OPERATING FUND**  
**LONG RANGE PLAN**

Assumptions: The proposed millage is .3616 for operating and assumes a 11.06% growth factor in fiscal year 2017-18, 7% in 18-19, 19-20, 5% in fiscal year 20-21 and beyond.

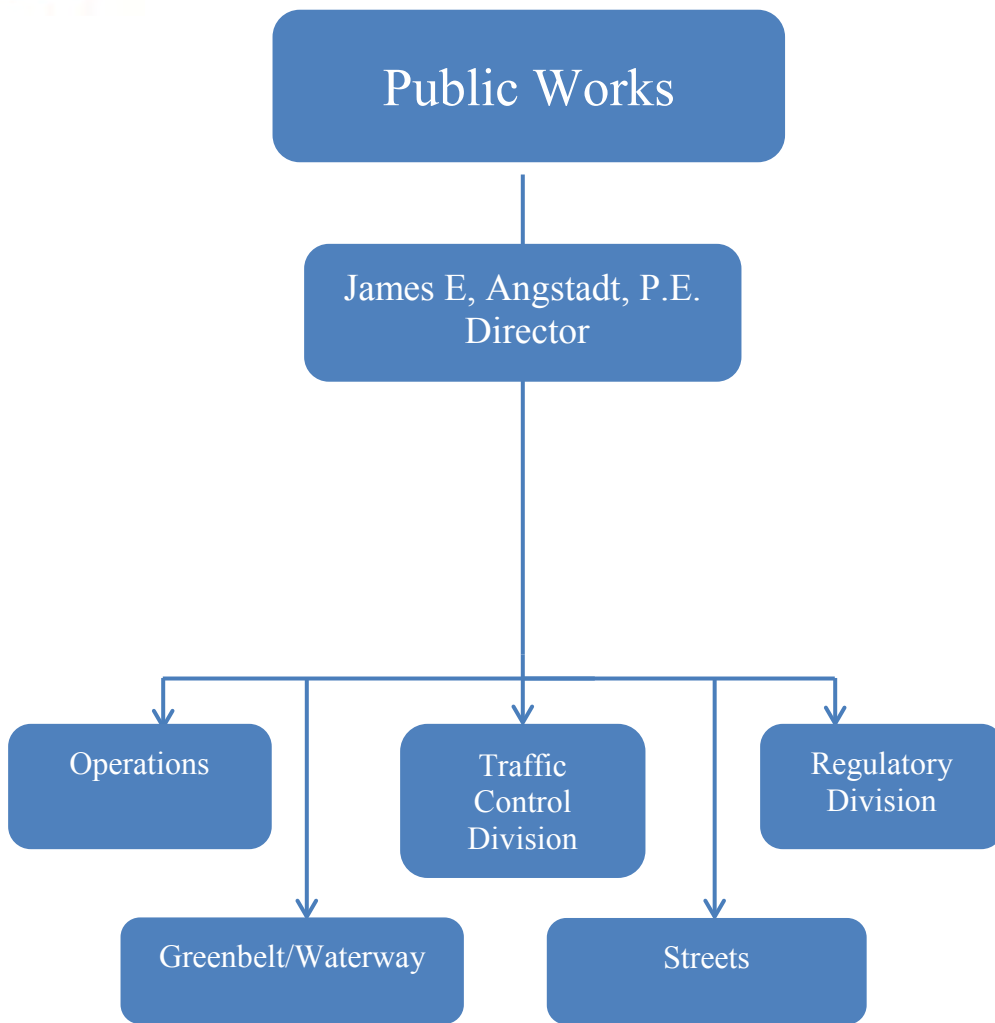
Personal Services includes a 5% increase in year 2017-18 and 18-19, and 4.75% in future years. The growth is based on Union Contracts, health insurance increases with potential raises beyond fiscal year 17-18 plus limited staffing increases.

OPEB (Other Post Employee Benefits) increases by 6% in fiscal year 17-18 based on the latest Actuarial Study.

2011 Sales Tax Issue will be paid in FY 2022-23.

	AUDITED 2014-15	AUDITED 2015-16	ESTIMATED 2016-17	PROPOSED 2017-18	Growth %	PROJECTED 2018-19	PROJECTED 2019-20	PROJECTED 2020-21	PROJECTED 2021-22	
<b>REVENUES &amp; SOURCES:</b>										
Millage Rate	0.3616	0.3616	0.3616	0.3616	0	0.3616	0.3616	0.3616	0.3616	
Ad Valorem Taxes	\$2,354,853	\$2,498,165	\$2,728,601	\$3,030,350	7.0%	\$3,181,868	\$3,404,599	\$3,574,829	\$3,753,570	
Local Option Gas Tax	5,357,803	5,645,257	5,828,000	6,170,000	3.0%	6,383,325	\$6,574,825	\$6,772,069	\$6,975,232	
State Revenue Sharing	1,153,573	1,146,529	1,140,000	1,140,685	2.5%	1,163,499	1,192,586	1,222,401	1,252,961	
Other	482,162	486,988	329,215	232,700	3.0%	218,700	225,261	232,019	238,979	
Interest Income	32,104	40,245	45,000	35,000	0.0%	30,000	15,000	15,300	15,606	
Budgeted Cash Carryforward	0	0	5,866,562	5,385,578		4,016,259	2,561,462	1,181,114	(276,748)	
Fund Transfer from #304 CIP	2,665,000	0	0	0		0	0	0	0	
Fund Transfer from #314 CIP	608,257	0	0	0		0	0	0	0	
Fund Transfer from #431		4,300								
Fund Transfer from #605	11,611	0	0	0		0	0	0	0	
<b>TOTAL</b>	<b>12,665,363</b>	<b>9,821,484</b>	<b>15,937,378</b>	<b>15,994,313</b>		<b>14,993,651</b>	<b>13,973,733</b>	<b>12,997,732</b>	<b>11,959,600</b>	
<b>EXPENDITURES:</b>										
Personal Services	3,514,731	3,829,991	4,398,255	4,768,907	5.0%	\$5,007,353	4.75%	5,245,202	5,494,349	5,755,331
Operating Expenses	3,329,089	3,402,730	3,737,000	4,009,988	3.0%	4,109,278	4,232,556	4,359,533	4,490,319	
Capital Outlay	439,425	69,593	169,100	104,450	0.0%	190,000	150,000	135,000	140,000	
Debt Services	3,881,513	1,186,862	1,162,513	2,181,113		2,175,500	2,170,250	2,176,000	2,172,000	
Administrative Charge	1,025,794	1,116,304	1,088,473	943,621	2.0%	971,930	981,649	991,466	1,001,380	
Administrative Credit - CIP Projects	(224,934)	(225,612)	(100,412)	(132,152)	0.0%	(132,152)	(100,628)	0	0	
Designated Reserve-Financial Policy 17%	0	0	0	1,492,412	17.0%	1,549,827	1,611,219	1,675,160	1,741,760	
Designated Reserve - Debt Retirement	0	0	0	2,523,847		1,011,636	0	0	0	
Fund Transfers	80,472	130,869	96,871	102,126		110,281	113,589	118,133	124,040	
<b>TOTAL</b>	<b>12,046,090</b>	<b>9,510,737</b>	<b>10,551,800</b>	<b>15,994,313</b>		<b>14,993,651</b>	<b>14,403,838</b>	<b>14,949,641</b>	<b>15,424,830</b>	
<b>SURPLUS &lt;DEFICIT&gt;</b>	<b>\$619,274</b>	<b>\$310,747</b>	<b>\$5,385,579</b>	<b>\$0</b>		<b>(\$0)</b>	<b>(\$430,105)</b>	<b>(\$1,951,908)</b>	<b>(\$3,465,230)</b>	

<u>Projected Fund Balance</u>	Beginning	\$ 5,385,578	\$ 4,016,259	44%	\$ 2,561,462	27%	\$ 1,181,114	12%	\$ (276,748)	-3%
	Ending	\$ 4,016,260	\$ 2,561,462	28%	\$ 1,181,114	12%	\$ (276,748)	-3%	\$ (1,723,470)	-17%
<u>Operating Surplus / (Deficit)</u>	Difference	\$ (1,369,318)	\$ (1,454,797)		\$ (1,380,348)		\$ (1,457,863)		\$ (1,446,721)	





# PUBLIC WORKS DEPARTMENT

Fund # 401/104

## Overview

The City of Port St. Lucie Public Works Department is dedicated to maintaining and improving the quality of the community through the preservation and creation of environmentally and economically sound infrastructure, including roadways, stormwater management facilities, and sidewalks, while providing outstanding service to our customers.

## FY 2017 Significant Accomplishments

- Developed, funded and began implementation of a Sidewalk Master Plan, a key FY 16-17 Strategic Objective (Strategic Goal 5, High Quality Infrastructure Facilities, Objective 5.1).
- Began construction of the Crosstown Parkway Extension Project, a key FY 16-17 Strategic Objective (Strategic Goal 5, High Quality Infrastructure and Facilities, Objective 5.2)
- Developed, funded and began implementation of a Citywide Repaving Plan, a key FY 16-17 Strategic Objective (Strategic Goal 5, High Quality Infrastructure and Facilities, Objective 5.3).
- Expended \$11 million for infrastructure and facility maintenance.
- Worked on the design or construction of 10 roadway projects, 5 drainage/stormwater projects and 10 sidewalk projects totaling \$8.4 million.
- Coordinated the City’s hurricane emergency response for two hurricanes, Hurricane Matthew and Hurricane Irma. For these two events, Public Works Staff expended a total of 24,392 work hours for the two events. In total, 229,350 cubic yards of yard waste was collected. This volume of yard waste represents the amount typically collected over a period of 92.9 months (7.7 years).
- Responded to 4,787 requests for service.

## FY 18 Public Works Department Key Initiatives

Initiative	Strategic Plan Alignment	Performance Measure(s)
Implement Sidewalk Master Plan	Goal 5, High Quality Infrastructure and Facilities, Objective 5.1	Sidewalk construction (miles) The Oakridge, Tulip and Idol sidewalks (4 miles) will begin construction and the Macedo sidewalk (1 mile) will begin design.
Construction of the Crosstown Parkway Extension Project	Goal 5, High Quality Infrastructure and Facilities, Objective 5.2	Project is on budget and schedule.
Implement Citywide Repaving Plan	Goal 5, High Quality Infrastructure and Facilities, Objective 5.4	21.45 miles of roadway will be repaved per the adopted plan schedule.
Widening of Port St. Lucie Boulevard South: Design and explore funding options	Goal 5, High Quality Infrastructure and Facilities, Objective 5.4	Design of the section from Gatlin to Darwin is underway and on schedule. Design of the section from Darwin to Paar is underway and on schedule. Investigations into funding opportunities for the construction is underway and a report will be submitted in early FY 17/18.

Initiative	Strategic Plan Alignment	Performance Measure(s)
Increase the frequency of the following KPSLB annual events: Household Hazardous Waste Collection Day, Clean-up Day and Tree Giveaway	Goal 1, Safe, Clean and Beautiful, Objective 1.2	The KPSLB schedule for FY 17/18 includes two occurrences for each of the three events.
Create and implement plans for landscaping beautification of roadways, public parks, properties and gateways into the City	Goal 1, Safe, Clean and Beautiful, Objective 1.3	Staff continues to work with FDOT and the Turnpike Authority as the jurisdictional agencies for implementing beautification projects along PSL Blvd at the FPL Substation, the PSL Blvd Turnpike Entry, and along US Highway 1 from Hoffman Road to Martin County.

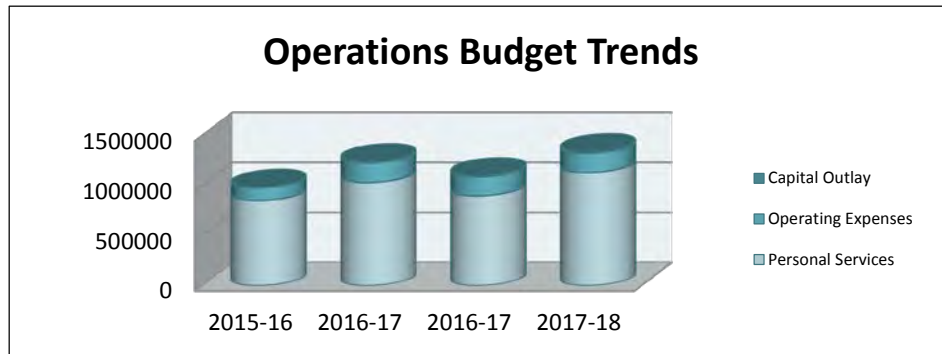
## Performance Measures

	<i>City Council Goals</i>	Performance Measures Public Works Department	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Proposed
<i>Workload/Efficiency</i>	7	Requests for Service	4,107	5,645	4,787	5,000
	7	Traffic Emergency After-Hour Call Outs	467	506	447	500
	7	Traffic Regular Call Outs	282	90	205	250
	7	Single Family Plot Plans Reviewed	1,125	1,231	1,089	1,200
	7	Residential Pool Plans Reviewed	268	346	290	300
	7	Residential Driveway Permits	262	347	304	400
	7	Commercial Plan Submittals Reviewed	163	174	198	250
	7	Commercial Site Work Permits	42	49	52	60
	7	Right-of-Way Permits (fka Excavation Permits)	92	82	86	90
	7	Road or Lane Closure Requests	195	235	182	200
	7	Locate Requests	2,731	3,604	3,117	3,500
	5	Swale Liner Installed (feet)	106,843	78,610	53,900	72,000
	5	Swale Liner Provided to Public (feet)	18,240	76,880	34,733	35,000
	5	New Culvert Installed (feet)	n/a	n/a	910	1,100
	5	Culvert Replacement (feet)	n/a	n/a	732	80
	5	Storm Structures Cleaned	616	668	668	712
	5	Canals Maintained (miles)	33	24	10	15
	5	Street Sweeping	3,900	7,129	6,178	7,000
	5	Sidewalk Repairs (feet)	n/a	n/a	n/a	500
	5	Pavement Repairs (Tons)	930	886	851	900
	5	Signals Maintained	469	464	499	550
	5	Street/Pedestrian Lights Maintained/Repaired	2,262	1,664	2,089	2,200
	5	Signs Repaired/Replaced/Installed	6,680	7,655	7,513	7,600
	5	Traffic Calming Requests	n/a	6	9	15
5	Speed Volume Analysis	103	71	95	120	
<i>Effectiveness</i>	5	CIP Projects on Schedule	n/a	n/a	98%	100%
	5	Sidewalk Construction (miles)	n/a	n/a	5.5	4.0
	5	Pavement Resurfacing (miles)	8.39	16.05	17.45	21.45



**CITY OF PORT ST. LUCIE**  
**ROAD & BRIDGE OPERATING FUND - #104**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Public Works - Operations -- #410500  
 James E. Angstadt, P.E., Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$852,122	\$1,033,260	\$900,000	\$1,133,663
Operating Expenses	129,520	197,920	190,000	194,374
Capital Outlay	0	6,100	6,100	9,000
Total	<u>\$981,643</u>	<u>\$1,237,280</u>	<u>\$1,096,100</u>	<u>\$1,337,037</u>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Director	0.50	0.50	0.50
Assistant Director	0.50	0.50	0.50
Deputy Director	0.00	0.50	0.50
Civil Engineer	0.00	0.50	0.50
Manager	1.00	1.00	1.00
CIP Manager	0.50	0.50	0.50
Project Manager	0.50	1.00	0.50
Emergency Management Director	0.50	0.00	0.00
Project Coordinator	1.00	1.00	1.50
Contract Coordinator	0.00	0.50	0.50
Inspector	1.00	2.00	2.00
Senior System Support Analyst	0.50	0.00	0.00
Supervisor	0.50	0.50	0.50
Payroll Specialist	0.00	0.50	0.50
Budget Specialist	0.50	0.50	0.50
Financial Specialist	0.50	0.50	0.50
Budget Analyst	0.50	0.50	0.50
Records Analyst	0.00	0.00	0.00
Administrative Assistant	2.00	1.50	1.50
Total	<u>10.00</u>	<u>12.00</u>	<u>12.00</u>

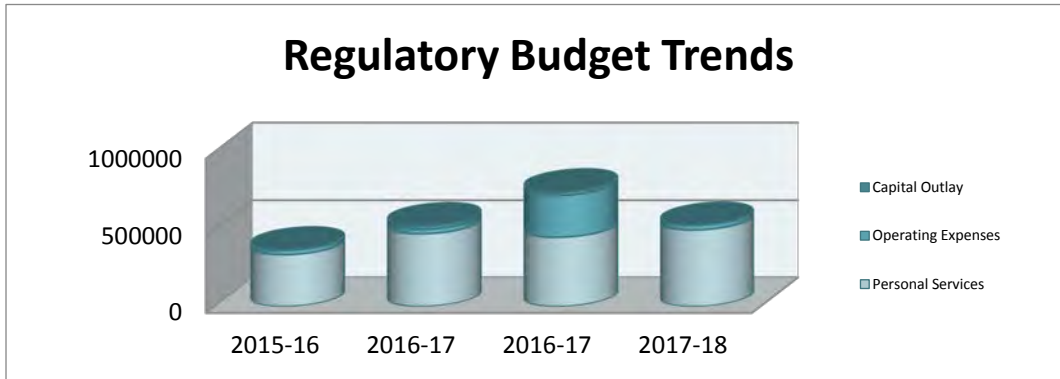
(Note--50% of 24 Positions)

**CAPITAL OUTLAY: (50%)**

Office Furniture	2,800
(5) New Computers/Laptops with Software	6,200
Totals	<u>9,000</u>

**CITY OF PORT ST. LUCIE**  
**ROAD & BRIDGE OPERATING FUND - #104**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Public Works - Regulatory -- #411800  
 James E. Angstadt, P.E., Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$336,552	\$471,969	\$450,000	\$497,018
Operating Expenses	28,237	29,593	27,000	33,012
Capital Outlay	3,160	23,000	23,000	0
Total	<u>\$367,949</u>	<u>\$524,562</u>	<u>\$500,000</u>	<u>\$530,030</u>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Engineer Manager	0.50	0.50	0.50
Project Manager	0.50	0.50	0.50
City Surveyor	0.50	0.50	0.50
Project Coordinator	1.00	1.00	1.00
Engineer Intern	0.50	0.50	0.50
Data Sys. Analyst	0.00	0.50	0.50
Administrative Assistant	0.50	0.50	0.50
Customer Specialist	1.00	1.50	1.50
Total	<u>4.50</u>	<u>5.50</u>	<u>5.50</u>

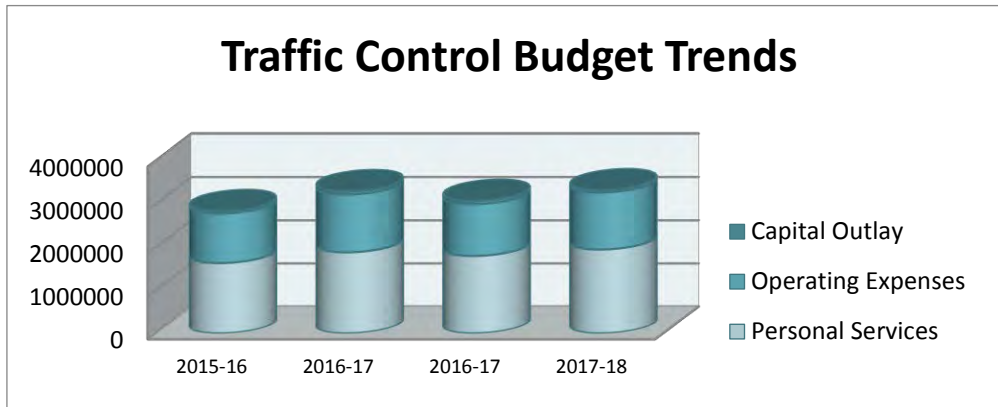
(Note -- 50% of 11 Positions)

**CAPITAL OUTLAY:**

None

**CITY OF PORT ST. LUCIE**  
**ROAD & BRIDGE OPERATING FUND - #104**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Public Works - Traffic Control/Impr. -- #412100  
 James E. Angstadt, P.E., Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$1,634,304	\$1,884,393	\$1,800,000	\$1,950,639
Operating Expenses	1,146,731	1,336,474	1,200,000	1,318,774
Capital Outlay	55,520	73,791	73,000	47,800
<b>Total</b>	<b>\$2,836,555</b>	<b>\$3,294,658</b>	<b>\$3,073,000</b>	<b>\$3,317,213</b>

**STAFFING SUMMARY:**

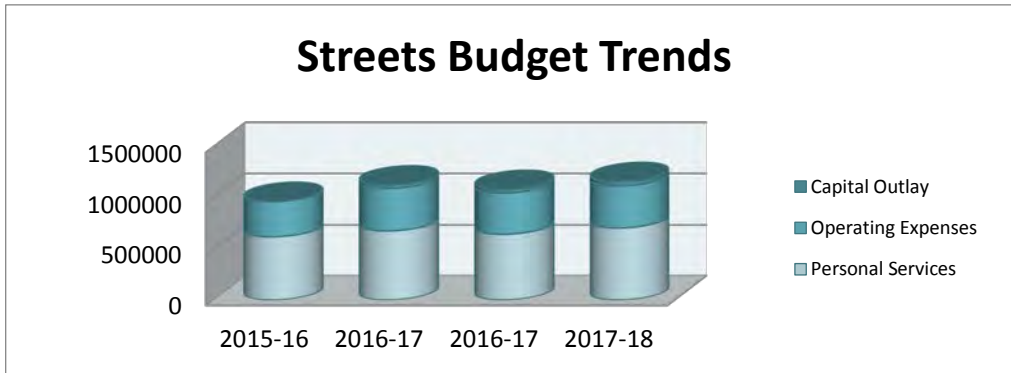
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Superintendent	1.00	1.00	1.00
Engineer Manager	1.00	1.00	1.00
Traffic Operations Coordinator	1.00	1.00	1.00
Data Systems Analyst	1.00	1.00	1.00
Manager	1.00	1.00	1.00
Civil Engineer	0.00	0.00	0.00
Project Coordinator	0.00	0.00	0.00
Supervisor	2.00	2.00	2.00
Signal Coordinator	0.00	0.00	0.00
Engineering Technician	2.00	2.00	2.00
Traffic Technician III	2.00	2.00	2.00
Traffic Technician II	3.00	3.00	3.00
Traffic Technician	3.00	5.00	5.00
Traffic Operations Electrician	1.00	1.00	1.00
Transportation Technician	1.00	1.00	1.00
<b>Total</b>	<b>19.00</b>	<b>21.00</b>	<b>21.00</b>

**CAPITAL OUTLAY:**

(2) Portable Computer Devices	2,800
(2) Variable Message Boards with Generators	30,000
Handheld Counters, Radar Speed Signs	15,000
<b>Totals</b>	<b>47,800</b>

**CITY OF PORT ST. LUCIE**  
**ROAD & BRIDGE OPERATING FUND - #104**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Public Works - Streets -- #412500  
 James E. Angstadt, P.E., Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$625,287	\$683,185	\$650,000	\$711,640
Operating Expenses	340,124	410,781	400,000	406,426
Capital Outlay	0	33,000	33,000	42,400
Total	<u>\$965,411</u>	<u>\$1,126,966</u>	<u>\$1,083,000</u>	<u>\$1,160,466</u>

**STAFFING SUMMARY:**

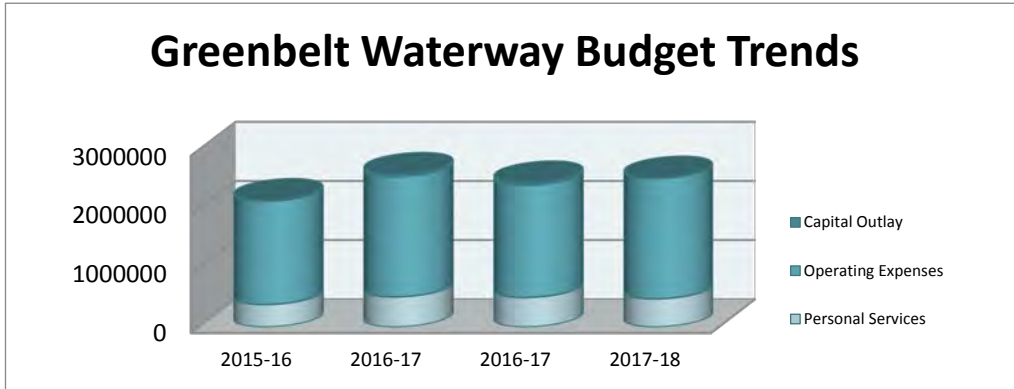
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Supervisor	1.00	1.00	1.00
Equipment Operator	2.00	2.00	2.00
Maintenance Technician	3.00	3.00	3.00
Maintenance Worker	4.00	4.00	4.00
Total	<u>10.00</u>	<u>10.00</u>	<u>10.00</u>

**CAPITAL OUTLAY:**

Portable Computer Devices	1,400
Trailer	25,000
(2) Concrete Saws with Carts	4,000
Holiday Decorations/Display	<u>12,000</u>
	42,400

**CITY OF PORT ST. LUCIE**  
**ROAD & BRIDGE OPERATING FUND - #104**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Public Works - Greenbelt/Waterway -- #412700  
 James E. Angstadt, P.E., Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$381,726	\$510,484	\$500,000	\$475,947
Operating Expenses	1,744,057	2,034,663	1,900,000	2,035,579
Capital Outlay	10,913	34,000	34,000	5,250
Total	<u>\$2,136,695</u>	<u>\$2,579,147</u>	<u>\$2,434,000</u>	<u>\$2,516,776</u>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Project Manager	0.50	0.50	0.50
Project Coordinator	0.50	0.00	0.00
Supervisor	0.50	0.50	0.50
Inspector	2.00	2.50	2.50
Aquatic Specialist	0.00	0.00	0.00
Equipment Operator	0.50	1.00	1.00
Irrigation Technician	0.50	0.50	0.50
Maintenance Technician	0.50	0.50	0.50
Maintenance Worker	0.00	0.00	0.00
Total	<u>5.00</u>	<u>5.50</u>	<u>5.50</u>

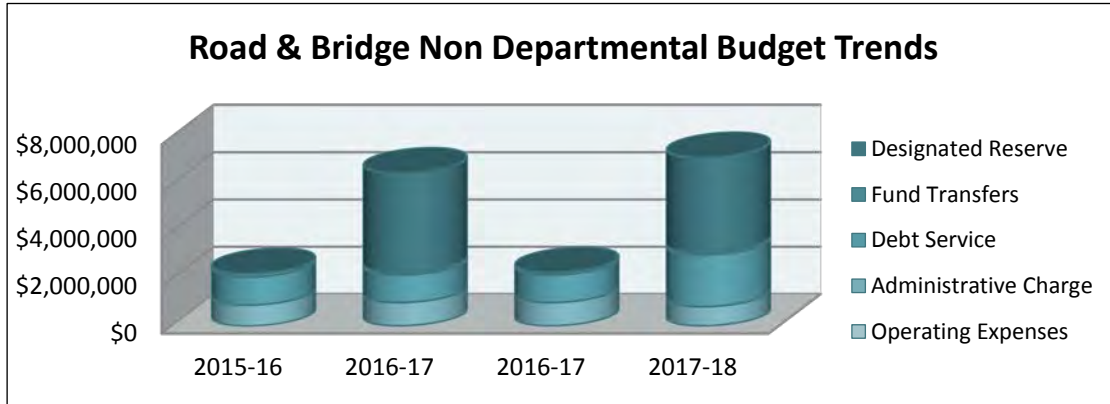
(Note -- 50% of 11 Positions)

**CAPITAL OUTLAY: (50%)**

(3) Cameras	1,050
(3) Portable Computer Devices	4,200
Totals	<u>5,250</u>

**CITY OF PORT ST. LUCIE**  
**ROAD & BRIDGE OPERATING FUND - #104**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Non Departmental -- #419900



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Operating Expenses	14,061	21,500	20,000	21,823
Administrative Charge	890,692	988,061	988,061	811,470
Capital Outlay	0	0	0	0
Debt Service	1,186,863	1,162,513	1,162,513	2,181,113
Fund Transfers	130,870	97,852	96,871	102,126
Designated Reserve	0	4,208,577	0	4,016,259
<b>Total</b>	<b>\$2,222,485</b>	<b>\$6,478,503</b>	<b>\$2,267,445</b>	<b>\$7,132,791</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
	0.00	0.00	0.00

**CAPITAL OUTLAY:**

None

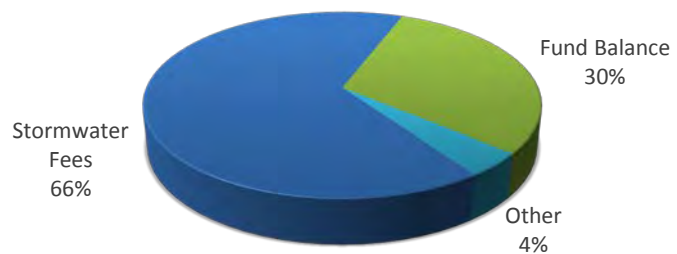


*“A City for All Ages”*

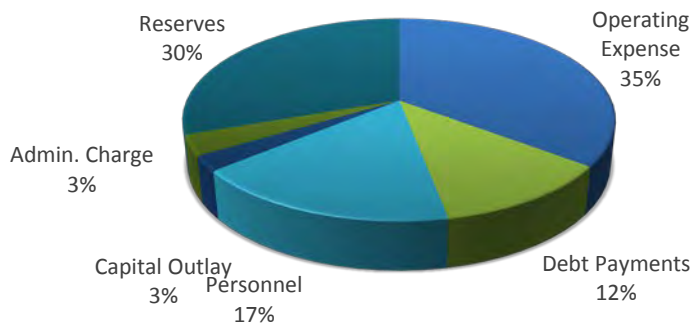
# CITY OF PORT ST. LUCIE STORMWATER UTILITY FUND ANNUAL BUDGET 2017-18

Revenue Source	Amount
Drainage User Fees	\$22,418,541
Other	1,429,928
Fund Balance	10,342,991
<b>Total</b>	<b>\$34,191,460</b>

Sources



Uses



Expenditures by Function	Amount
Personal Services	\$5,822,636
Operating Expenses	12,070,176
Administrative Charge	1,120,457
Capital (Projects)	820,174
Debt Service	3,992,247
Reserves	10,365,770
<b>Total</b>	<b>\$34,191,460</b>



## Stormwater Utility Fund

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This is an enterprise fund that earns revenues from an annual fee charged to all property owners for the purpose of constructing and maintaining the City's stormwater system. The most costly item funded each year is the reworking of the roadside swale system. City crews reshape the swale drainage system and in some areas a plastic liner is installed to aid the flow of stormwater. Other activities include mowing and cleaning of the liner system plus canals, ditches and greenbelt areas. The Public Works department is partially funded by this revenue.

### Major Revenue Source

This fund's major revenue is the annual stormwater fee and is expected to generate \$22.4 million for 2017-18. The annual fee is recommended to increase by \$5.00 for second of two years increase to \$163.00. The only normal growth in the Stormwater Fee revenue occurs when a vacant lot is built on providing ±\$40.75 per unit additional revenue. This fund will also carryforward \$10 million in fund balance. The culvert inspection fee collected in this fund is experiencing slight growth as the level of

construction permits begins climbing. Also of note is the federal subsidy to help cover the debt service on the EWIP project (\$901,903).

### Expenditure Trends

The adopted budget requests for payroll and operating supplies requested are 2% lower than the FY 2016-17 fiscal year and includes pay raises for all employees are budgeted at 5% pending union negotiations. Debt service is \$4 million in FY 2017-18. Management is evaluating opportunities to take on additional projects which will enhance the City's water quality.

### Long Range Model

The long range model indicates projected results that are close to breakeven until FY 2019-20 and FY2020-21. Any projected deficits are relatively small and the fund has a sufficient balance to allow for the planned reduction in excess reserves over the years. The key to balancing future years for the Stormwater Fund is to spread the costly capital projects into future years and acquiring grants can be very helpful in the financial equation.

**CITY OF PORT ST. LUCIE**  
**APPROVED BUDGET - STORMWATER UTILITY FUND**  
**FY 2017-18**

(OPERATING & CAPITAL)

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****	PROJECTED 2018-19 *****
<b>REVENUES &amp; SOURCES:</b>					
Stormwater Fees	\$18,396,763	\$18,693,294	\$19,674,576	\$19,874,576	\$20,811,571
Stormwater Fees - \$5.00 Increase	0	0	0	686,995	0
Stormwater Fees/EWIP Project	1,842,255	1,842,255	1,856,970	1,856,970	1,856,970
Other Fees - Developers	506,014	660,652	731,233	553,650	565,650
Federal Subsidy - EWIP	906,909	906,909	901,903	901,903	901,903
Interest Income	121,871	127,022	100,000	100,000	100,000
Grant and Misc.	19,696	359,525	(279,078)	(125,625)	(249,095)
Fund Transfers	2,353,212	0	0	0	0
Budgeted Cash Carryforward	0	0	11,940,773	10,342,991	10,365,770
TOTAL	24,146,720	22,589,657	34,926,376	34,191,460	34,352,769
<b>EXPENDITURES:</b>					
Personal Services	5,237,422	4,994,901	5,568,879	5,822,636	6,142,881
Depreciation	1,117,142	1,155,247	0	0	0
Operating Supplies & Exp.	10,185,907	10,611,636	12,180,066	12,070,176	12,630,922
Bad Debt Exp.	0	0	0	0	0
Administrative Charge	1,028,028	1,081,428	1,177,039	1,120,457	1,165,275
Capital Equipment & Projects	2,063,348	1,435,904	1,665,100	820,174	1,046,625
Debt Service	2,979,715	2,952,459	1,382,277	1,382,222	1,355,597
Debt Service - EWIP Project	0	0	2,610,025	2,610,025	2,610,025
Designated Reserve-Lawsuit Refund	0	0	0	0	0
Designated Reserve-Debt Retirement	0	0	0	6,323,992	5,209,898
Designated Reserve-Debt Ret. (EWIP)	0	0	0	1,000,000	1,000,000
Designated Reserve-Financial Policy 17%	0	0	0	3,041,778	3,191,546
Interfund Transfer	0	77,589	0	0	0
TOTAL	22,611,563	22,309,164	24,583,386	34,191,460	34,352,769
<b>SURPLUS &lt;DEFICIT&gt;</b>	<b>\$1,535,158</b>	<b>\$280,493</b>	<b>\$10,342,991</b>	<b>\$0</b>	<b>(\$0)</b>

**CITY OF PORT ST. LUCIE**  
**STORMWATER UTILITY FUND - APPROVED REVENUES**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****	PROJECTED 2018-19 *****
<b>OPERATING REVENUES</b>					
341.904 Culvert Inspection Fees	\$326,907	\$512,423	\$525,000	\$400,000	\$412,000
343.909 Abandonment of Easements	80	80	0	0	0
343.913 Annexation - Engineering	248	165	83	0	0
343.914 Comprehensive Plan Amendment	350	525	300	0	0
343.915 Miscellaneous Development Fee	3,218	3,548	3,000	3,000	3,000
343.916 Development Plans Fee	9,080	18,506	20,000	20,000	20,000
343.918 PUD-Zoning/Amendment/Rezoning Fee	1,309	1,569	1,500	0	0
343.923 Commercial Culvert Fee	2,590	2,245	2,500	2,300	2,300
343.924 Commercial Eng. Inspection Fee	118,243	115,548	175,000	125,000	125,000
343.926 Residential Encroachments	893	1,220	850	850	850
343.927 Residential Abandonments	337	125	250	100	100
343.929 Commercial Culvert Reinspections	135	1,310	0	0	0
343.932 Commercial Inspection (Reinspections)	485	270	450	450	450
343.933 Request Rev. NOPC	3,851	768	1,000	1,000	1,000
343.934 PUD Zoning Amendment	1,250	1,532	700	700	700
343.937 Recording Fee - Abandonment	377	819	600	250	250
343.941 FPL Thornhill	36,664	0	0	0	0
343.963 Stormwater Utility Fees	20,239,018	20,535,549	21,531,546	21,731,546	22,668,541
Stormwater - \$5.00 Increase	0	0	0	686,995	0
Proposed Single Rate	153	153	158	163	163
Est. Budgeted ERU's	132,281	134,219	136,276	137,537	139,071
Totals	20,745,032	21,196,201	22,262,779	22,972,191	23,234,191
<b>NON-OPERATING REVENUES</b>					
331.590 NRCS Grant (Y1329)	0	0	0	0	0
334.360 Stormwater FDEP Grant	160,000	0	0	0	0
334.361 Grant SLRIT - Water Quality Testing Projects	0	0	0	125,000	0
334.391 State Grant Clean Up PSL	2,500	0	0	0	0
334.394 Keep PSL Beautiful	34,996	15,000	0	0	0
334.405 D Canal Water	6,178	0	0	0	0
341.903 Certification, Copying	50	66	50	50	50
341.913 Builders at Risk Fees	625	4,375	8,000	0	0
343.099 Discounts Allowed	(629,132)	(645,004)	(650,000)	(675,000)	(675,000)
361.100 Interest Income	121,871	127,022	100,000	100,000	100,000
362.001 Cell Tower Site Leases	179,884	207,954	175,000	175,000	175,000
365.900 Scrap & Surplus Sale	6,637	118,038	122,705	10,000	10,000
361.085 2010A Stormwater Bonds - BABS	0	0	642,613	642,613	642,613
361.085 2010B Stormwater Bonds - RZEDB	906,909	906,909	259,290	259,290	259,290
366.900 Contributions	20,000	0	0	0	0
366.936 Donations - Clean Up	2,032	598	1,000	0	0
367.705 Plat Review	9,750	13,110	6,000	6,000	6,000
369.000 Misc. Revenue Insurance	2,588	17,438	10,000	10,000	10,000
369.925 Service Fee/NSF Checks	0	0	50	25	25
323.750 Refuse Franchise Fee of 1% (20012)	30,976	30,025	0	31,000	31,310
323.750 Refuse Franchise Fee of 1% (22024)	123,904	120,101	0	122,000	123,220
369.001 Property Damage	18,042	44,981	40,000	25,000	25,000
369.930 Gain or Loss on Assets	2,549	(21,445)	(37,135)	0	0
369.971 Trust Fund - ICMA	7,786	0	0	0	0
369.985 Misc. Revenue	1,396	111,709	100	300	300
369.988 VISA Procurement Rebate	38,936	42,529	45,152	45,000	45,000
Totals	1,048,477	1,093,405	722,825	876,278	752,808

**CITY OF PORT ST. LUCIE**  
**STORMWATER UTILITY FUND - APPROVED REVENUES**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****	PROJECTED 2018-19 *****
<b>NON-REVENUES</b>					
381.403 Interfund Transfer from EWIP	2,332,476	0	0	0	0
381.605 Interfund Transfer from 605	20,736	0	0	0	0
389.000 Designated Reserve-Lawsuit Refund	0	0	0	0	0
389.000 Designated Reserve for EWIP	0	0	1,000,000	1,000,000	1,000,000
389.000 Designated Reserve-Operations	0	0	10,940,773	9,342,991	9,365,770
389.700 Capital Contribution	0	300,051	0	0	0
Totals	2,353,212	300,051	11,940,773	10,342,991	10,365,770
<b>FUND TOTALS</b>	<b>\$24,146,720</b>	<b>\$22,589,657</b>	<b>\$34,926,376</b>	<b>\$34,191,460</b>	<b>\$34,352,769</b>

**CITY OF PORT ST. LUCIE**  
**STORMWATER UTILITY FUND APPROVED EXPENDITURES**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****	PROJECTED 2018-19 *****
<b>250000 EMERGENCY &amp; DISASTER RELIEF</b>					
Personal Services	8,943	0	193,879	0	0
Operating Expense	0	0	60,780	0	0
Capital Outlay	0	0	0	0	0
TOTAL	8,943	0	254,659	0	0
<b>410500 OPERATIONS-ENGINEERING -- 50%</b>					
Personal Services	631,174	970,343	950,000	1,133,663	1,196,015
Operating Expense	130,969	239,971	200,000	189,872	195,568
Capital Outlay	1,204	0	5,100	8,750	9,013
TOTAL	763,347	1,210,314	1,155,100	1,332,285	1,400,595
<b>410600 OPERATIONS-ENGINEERING -- 75%</b>					
Personal Services	0	0	0	0	0
Operating Expense	445	0	0	0	0
Capital Outlay	0	0	0	0	0
TOTAL	445	0	0	0	0
<b>411600 SURVEYING &amp; MAPPING - ENGINEERING -- 100%</b>					
Personal Services	0	0	0	0	0
Operating Expense	11	20	0	0	0
Capital Outlay	0	0	0	0	0
TOTAL	11	20	0	0	0
<b>411800 REGULATORY - ENGINEERING -- 50%</b>					
Personal Services	261,209	332,527	450,000	497,017	524,353
Operating Expense	15,846	17,898	25,000	29,612	30,500
Capital Outlay	0	0	0	0	2,000
TOTAL	277,055	350,425	475,000	526,629	556,853
<b>412600 DRAINAGE - ENGINEERING -- 100%</b>					
Personal Services	3,876,198	3,184,967	3,500,000	3,715,985	3,920,364
Operating Expense	2,721,243	2,844,468	3,000,000	2,892,624	3,267,624
Capital Outlay	1,740,347	1,288,779	950,000	607,224	1,035,612
TOTAL	8,337,788	7,318,214	7,450,000	7,215,833	8,223,600
<b>412700 GREENBELT &amp; WATERWAY MAINT. - ENGINEERING -- 50%</b>					
Personal Services	333,914	394,808	475,000	475,971	502,149
Operating Expense	3,408,973	3,536,247	4,600,000	4,506,081	4,596,203
Capital Outlay	321,797	147,126	710,000	204,200	0
TOTAL	4,064,684	4,078,180	5,785,000	5,186,252	5,098,352
<b>412900 CIP PROJECTS - PUBLIC WORKS</b>					
Personal Services	0	0	0	0	0
Operating Expense	0	55	0	0	0
Capital Outlay	0	0	0	0	0
TOTAL	0	55	0	0	0

**CITY OF PORT ST. LUCIE**  
**STORMWATER UTILITY FUND APPROVED EXPENDITURES**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****	PROJECTED 2018-19 *****
<b>390000 KEEP PORT ST. LUCIE BEAUTIFUL</b>					
Personal Services	125,984	112,257	0	0	0
Operating Expense	69,964	43,105	0	0	0
Capital Outlay	0	0	0	0	0
TOTAL	195,948	155,363	0	0	0
<b>419900 NON-DEPARTMENTAL -- 100%</b>					
Personal Services	0	0	0	0	0
Operating Expense	3,838,456	3,929,872	4,294,286	4,451,987	4,541,026
Depreciation Expense	1,117,142	1,155,247	0	0	0
Bad Debt Expense	0	0	0	0	0
Capital Outlay	0	0	0	0	0
Admin. Charge	1,028,028	1,081,428	1,177,039	1,120,457	1,165,275
Debt Service	2,979,715	2,952,459	3,992,302	3,992,247	3,965,622
Designated Reserve - Lawsuit Refund	0	0	0	0	0
Designated Reserve-Debt Retirement	0	0	0	6,323,992	5,209,898
Designated Reserve-Debt Ret. - EWIP	0	0	0	1,000,000	1,000,000
Designated Reserve-Financial Policy 17%	0	0	0	3,041,778	3,191,546
TOTAL	8,963,341	9,119,005	9,463,627	19,930,461	19,073,369
<b>TOTALS</b>					
Personal Services	5,237,422	4,994,901	5,568,879	5,822,636	6,142,881
Operating Expense	10,185,907	10,611,636	12,180,066	12,070,176	12,630,922
Depreciation Expense	1,117,142	1,155,247	0	0	0
Bad Debt Expense	0	0	0	0	0
Capital Outlay	2,063,348	1,435,904	1,665,100	820,174	1,046,625
Debt Service	2,979,715	2,952,459	3,992,302	3,992,247	3,965,622
Admin. Charge	1,028,028	1,081,428	1,177,039	1,120,457	1,165,275
Reserve - Lawsuit Refund	0	0	0	0	0
Designated Reserve - Future Years	0	0	0	6,323,992	5,209,898
Designated Reserve-Debt Retirement-EWIP	0	0	0	1,000,000	1,000,000
Designated Reserve-Financial Policy 17%	0	0	0	3,041,778	3,191,546
Interfund Transfer	0	77,589	0	0	0
TOTAL	22,611,563	22,309,164	24,583,386	34,191,460	34,352,769
<b>STORMWATER UTILITY TOTAL</b>	<b>\$22,611,563</b>	<b>\$22,309,164</b>	<b>\$24,583,386</b>	<b>\$34,191,460</b>	<b>\$34,352,769</b>

**CITY OF PORT ST. LUCIE**  
**STORMWATER UTILITY FUND - #401 - CAPITAL PROJECTS**  
**FIVE YEAR PROJECTED COSTS**  
**FY 2017-18**

2017-2018      2018-2019      2019-2020      2020-2021      2021-2022

**EXPENDITURES:**

DRAINAGE DIVISION - PUBLIC WORKS - #401-4126

	\$ 200,000	\$ -	\$ -	\$ -	\$ -
E-3C & E-4 Equalizer Pipe	500,000	500,000	500,000	500,000	500,000
Large Culvert Replacement - failed culverts under roadways	50,000	50,000	50,000	50,000	50,000
DROW & Rights of Way Bank Repairs 534000	150,000	150,000	150,000	150,000	150,000
Side Lot Ditch Program - City Wide 534000-96001	-	50,000	-	-	-
Tiffany Pump Station	100,000	100,000	100,000	100,000	100,000
Landscaping	-	525,000	-	-	-
A-24 Water Control Structures	-	-	475,000	-	-
A-22 Water Control Structures	-	-	75,000	700,000	-
A-14 Water Control Structures	-	1,200,000	-	1,000,000	-
Water Quality Projects (Veteran's Memorial)	433,956	-	-	-	-
Replace PWT-8533 Gradall XL100	38,306	-	-	-	-
Replace PW-8564 2002 Ford F-150 Pickup	-	433,956	-	-	-
Replace PWT-0007 2004 Gradall Excavator	45,000	-	-	-	-
Replace PW-5770 2002 Chevy 3500	-	300,000	-	-	-
Replace PWS-0574 2010 Powerscreen Chieftan	38,306	-	-	-	-
Replace PW-5390 2003 Dodge Pickup	38,306	-	-	-	-
Replace PW-6090 1998 Jeep Cherokee	-	38,306	-	-	-
Replace PW-8563 2002 Ford F150	-	-	458,000	-	-
Replace PWT-2299 2011 Kaiser Swamp Meister	-	250,000	-	-	-
Replace PWT-5492 2001 Case Loader	-	-	42,137	-	-
Replace PW-9402 1999 Fpr F-250 Pickup	-	-	200,000	-	-
Replace PWD-4285 1999 Sterling Dump Truck	-	-	300,000	-	-
Replace PWS-5731 2009 Tynco Street Sweeper	-	-	-	200,000	-
Replace PWD-4284 1999 Sterling Truck	-	-	-	500,000	-
Replace PWT-0589 2003 Gradall Excavator	-	-	-	500,000	-
Rep[lace PWT-8031 2006 Gradall	-	-	-	200,000	-
Replace PW-6003 2004 Sterling Tractor	-	-	-	200,000	-
Replace PWD-4282 1999 Sterling Dump Truck	-	-	-	200,000	-
Replace PW-3083 1999 Sterling Tractor	-	-	-	200,000	-
Replace PW-4631 2003 Ford F150	-	-	-	38,306	-
Replace PW-6246 2005 GMC Pickup Truck	-	-	-	-	38,306
Replace PWT-2310 2012 Kaiser Swamp Meister	-	-	-	-	500,000
Sub-Totals	\$ 1,593,874	\$ 3,597,262	\$ -	\$ 4,338,306	\$ 1,338,306

GREENBELT & WATERWAY MAINT. DIVISION - PUBLIC WORKS - #401-4127

	\$ 200,000	\$ -	\$ -	\$ -	\$ -
Replace PWT-4225 2006 John Deere 6615 Tractor	-	-	38,306	-	-
Replace PW-6864 2008 Ford F150 Pickup	-	-	-	38,306	-
Replace PW-6015 2005 Ford F-150	-	-	-	38,306	-
Replace PW-2708 2009 Chevy Silverado Pickup	-	-	-	200,000	-
Replace PW-6988 2006 Sterling Tank Truck	-	-	-	-	-
Sub-Totals	\$ 200,000	\$ -	\$ 38,306	\$ 276,612	\$ -

**STORMWATER CAPITAL PROJECT TOTALS**

<b>\$ 1,793,874</b>	<b>\$ 3,597,262</b>	<b>\$ 38,306</b>	<b>\$ 4,614,918</b>	<b>\$ 1,338,306</b>
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**CITY OF PORT ST. LUCIE  
STORMWATER UTILITY FUND  
LONG RANGE PLAN**

(OPERATING & CAPITAL)

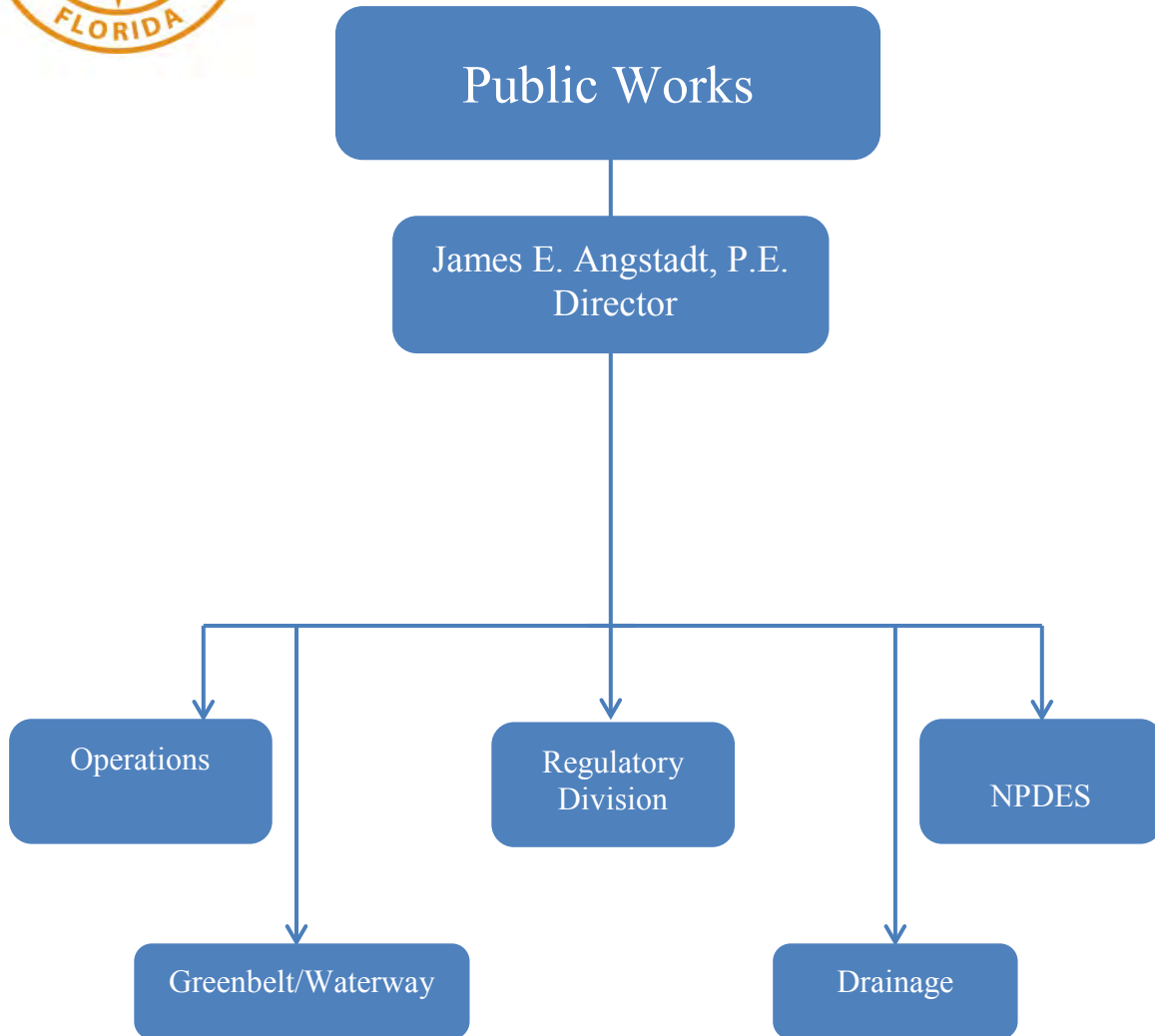
Assumptions: This model assumes a \$5.00 rate change in fiscal year 17-18 and only \$200,000 growth for new homes. All capital project requests and equipment are included. Personal Services contains the assumption of pay raises for all employees as well as an assumption of increased employee contributions towards their medical insurance. Personal Services also includes 5% increase in year 2017-18 and 18-19, 4.75% in FY 19-20 and beyond. The 5% growth is based on potential raises and Health Insurance increase for 17-18 and beyond. OPEB (Other Post Employee Benefits) increases by 6% in fiscal year 17-18 based on the latest Actuarial Study. **\*\* Note - each future year's deficit is not carried forward, thus the results of each year is independent of other years**

	AUDITED 2014-15	AUDITED 2015-16	ESTIMATED 2016-17	PROPOSED 2017-18	Growth %	PROJECTED 2018-19	PROJECTED 2019-20	PROJECTED 2020-21	PROJECTED 2021-22
<b>REVENUES &amp; SOURCES:</b>									
Stormwater Fees	18,396,763	18,693,294	19,674,576	19,874,576	0.0%	20,811,571	\$20,831,571	\$21,031,571	\$21,231,571
\$5.00 Rate Increase in Fiscal Year 16-17 and 17-18				686,995		-	\$0	\$0	\$0
Stormwater Fee - EWIP	1,842,255	1,842,255	1,856,970	1,856,970		1,856,970	1,856,970	1,856,970	1,856,970
Single Rate: 1,000 new homes/yr.	153.00	153.00	158.00	163.00	0.0%	163.00	163.00	163.00	163.00
Federal Subsidy - EWIP	906,909	906,909	901,903	901,903		901,903	901,903	901,903	901,903
Culvert Inspection Fees	326,907	512,423	525,000	400,000	3.0%	412,000	\$424,360	\$437,091	\$450,204
Developer Fees	179,107	148,229	206,232	134,330	2.0%	153,649	156,722	159,857	163,054
Interest Income	121,871	127,022	100,000	100,000		100,000	50,000	50,000	50,000
Grants and Misc.	19,696	359,525	(279,078)	(125,625)	1.0%	(249,095)	(254,077)	(259,158)	(264,342)
Fund Transfer	2,353,212	0	0	0		0	0	0	0
Funded Depr.-Replacement Equip.	0	0	0	0		0	0	0	0
Bond Proceeds	0	0	0	0		0	0	0	0
Budgeted Cash Carryforward	0	0	11,940,773	10,362,311		10,362,311	9,394,388	9,638,756	7,427,409
<b>TOTAL</b>	<b>24,146,720</b>	<b>22,589,657</b>	<b>34,926,376</b>	<b>34,191,460</b>	<b>0</b>	<b>34,349,310</b>	<b>33,361,838</b>	<b>33,816,989</b>	<b>31,816,769</b>
<b>EXPENDITURES:</b>									
Personal Services	5,237,422	4,994,901	5,568,879	5,822,636	5.0%	6,142,881	6,434,668	6,740,315	7,060,480
Depreciation	1,117,142	1,155,247	0	0	0.0%	0	0	0	0
Operating Supplies & Exp.	10,185,907	10,611,636	12,180,066	12,070,176	3.0%	12,630,922	11,609,565	13,946,021	12,314,401
Bad Debt Exp.	0	0	0	0		0	0	0	0
Administrative Charge	1,028,028	1,081,428	1,177,039	1,120,457	2.0%	1,168,872	1,192,249	1,216,094	1,240,416
Capital Equipment & Projects	2,063,348	1,435,904	1,665,100	820,174		1,046,625	500,000	500,000	500,000
Debt Service	369,691	342,435	1,382,277	1,382,222		1,355,597	1,376,575	1,377,125	1,377,750
Debt Service - EWIP	2,610,024	2,610,024	2,610,025	2,610,025		2,610,025	2,610,025	2,610,025	2,610,025
Designated Reserve - EWIP Reserve	0	0	0	1,000,000		1,000,000	1,000,000	1,000,000	1,000,000
Undesignated Reserve - Financial Policy 17%	0	0	0	3,041,778	17.0%	3,191,547	3,067,520	3,516,677	3,293,730
Designated Reserve - Debt Retirement	0	0	0	6,323,992		5,202,842	5,571,236	2,910,732	2,419,967
Fund Transfer	0	77,589	0	0		0	0	0	0
<b>TOTAL</b>	<b>22,611,563</b>	<b>22,309,164</b>	<b>24,583,386</b>	<b>34,191,460</b>		<b>34,349,310</b>	<b>33,361,837</b>	<b>33,816,989</b>	<b>31,816,769</b>
<b>SURPLUS &lt;DEFICIT&gt;</b>	<b>\$1,535,158</b>	<b>\$280,493</b>	<b>\$10,342,990</b>	<b>\$0</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**NOTE --- EWIP annual debt service increases by \$1,285,000 in FY 2023-24**

<u>Projected Fund Balance</u>	Beginning	\$ 10,362,311	58%	\$ 10,362,311	55%	\$ 9,394,388	52%	\$ 9,638,756	47%	\$ 7,427,409	38%
	Ending	\$ 10,365,770	58%	\$ 9,394,388	50%	\$ 9,638,756	53%	\$ 7,427,409	36%	\$ 4,293,730	22%
<u>Operating Surplus / (Deficit)</u>	Difference	\$ 3,459		\$ (967,923)		\$ 244,367		\$ (2,211,347)		\$ (3,133,679)	







# PUBLIC WORKS DEPARTMENT

Fund # 401/104

## Overview

The City of Port St. Lucie Public Works Department is dedicated to maintaining and improving the quality of the community through the preservation and creation of environmentally and economically sound infrastructure, including roadways, stormwater management facilities, and sidewalks, while providing outstanding service to our customers.

## FY 2017 Significant Accomplishments

- Developed, funded and began implementation of a Sidewalk Master Plan, a key FY 16-17 Strategic Objective (Strategic Goal 5, High Quality Infrastructure Facilities, Objective 5.1).
- Began construction of the Crosstown Parkway Extension Project, a key FY 16-17 Strategic Objective (Strategic Goal 5, High Quality Infrastructure and Facilities, Objective 5.2)
- Developed, funded and began implementation of a Citywide Repaving Plan, a key FY 16-17 Strategic Objective (Strategic Goal 5, High Quality Infrastructure and Facilities, Objective 5.3).
- Expended \$11 million for infrastructure and facility maintenance.
- Worked on the design or construction of 10 roadway projects, 5 drainage/stormwater projects and 10 sidewalk projects totaling \$8.4 million.
- Coordinated the City’s hurricane emergency response for two hurricanes, Hurricane Matthew and Hurricane Irma. For these two events, Public Works Staff expended a total of 24,392 work hours for the two events. In total, 229,350 cubic yards of yard waste was collected. This volume of yard waste represents the amount typically collected over a period of 92.9 months (7.7 years).
- Responded to 4,787 requests for service.

## FY 18 Public Works Department Key Initiatives

Initiative	Strategic Plan Alignment	Performance Measure(s)
Implement Sidewalk Master Plan	Goal 5, High Quality Infrastructure and Facilities, Objective 5.1	Sidewalk construction (miles) The Oakridge, Tulip and Idol sidewalks (4 miles) will begin construction and the Macedo sidewalk (1 mile) will begin design.
Construction of the Crosstown Parkway Extension Project	Goal 5, High Quality Infrastructure and Facilities, Objective 5.2	Project is on budget and schedule.
Implement Citywide Repaving Plan	Goal 5, High Quality Infrastructure and Facilities, Objective 5.4	21.45 miles of roadway will be repaved per the adopted plan schedule.
Widening of Port St. Lucie Boulevard South: Design and explore funding options	Goal 5, High Quality Infrastructure and Facilities, Objective 5.4	Design of the section from Gatlin to Darwin is underway and on schedule. Design of the section from Darwin to Paar is underway and on schedule. Investigations into funding opportunities for the construction is underway and a report will be submitted in early FY 17/18.

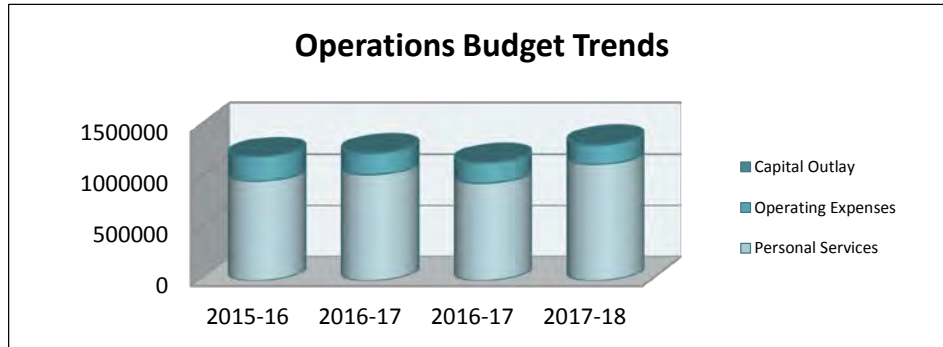
Initiative	Strategic Plan Alignment	Performance Measure(s)
Increase the frequency of the following KPSLB annual events: Household Hazardous Waste Collection Day, Clean-up Day and Tree Giveaway	Goal 1, Safe, Clean and Beautiful, Objective 1.2	The KPSLB schedule for FY 17/18 includes two occurrences for each of the three events.
Create and implement plans for landscaping beautification of roadways, public parks, properties and gateways into the City	Goal 1, Safe, Clean and Beautiful, Objective 1.3	Staff continues to work with FDOT and the Turnpike Authority as the jurisdictional agencies for implementing beautification projects along PSL Blvd at the FPL Substation, the PSL Blvd Turnpike Entry, and along US Highway 1 from Hoffman Road to Martin County.

## Performance Measures

	<i>City Council Goals</i>	Performance Measures Public Works Department	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Proposed
<b>Workload/Efficiency</b>	7	Requests for Service	4,107	5,645	4,787	5,000
	7	Traffic Emergency After-Hour Call Outs	467	506	447	500
	7	Traffic Regular Call Outs	282	90	205	250
	7	Single Family Plot Plans Reviewed	1,125	1,231	1,089	1,200
	7	Residential Pool Plans Reviewed	268	346	290	300
	7	Residential Driveway Permits	262	347	304	400
	7	Commercial Plan Submittals Reviewed	163	174	198	250
	7	Commercial Site Work Permits	42	49	52	60
	7	Right-of-Way Permits (fka Excavation Permits)	92	82	86	90
	7	Road or Lane Closure Requests	195	235	182	200
	7	Locate Requests	2,731	3,604	3,117	3,500
	5	Swale Liner Installed (feet)	106,843	78,610	53,900	72,000
	5	Swale Liner Provided to Public (feet)	18,240	76,880	34,733	35,000
	5	New Culvert Installed (feet)	n/a	n/a	910	1,100
	5	Culvert Replacement (feet)	n/a	n/a	732	80
	5	Storm Structures Cleaned	616	668	668	712
	5	Canals Maintained (miles)	33	24	10	15
	5	Street Sweeping	3,900	7,129	6,178	7,000
	5	Sidewalk Repairs (feet)	n/a	n/a	n/a	500
	5	Pavement Repairs (Tons)	930	886	851	900
	5	Signals Maintained	469	464	499	550
	5	Street/Pedestrian Lights Maintained/Repaired	2,262	1,664	2,089	2,200
	5	Signs Repaired/Replaced/Installed	6,680	7,655	7,513	7,600
	5	Traffic Calming Requests	n/a	6	9	15
5	Speed Volume Analysis	103	71	95	120	
<b>Effectiveness</b>	5	CIP Projects on Schedule	n/a	n/a	98%	100%
	5	Sidewalk Construction (miles)	n/a	n/a	5.5	4.0
	5	Pavement Resurfacing (miles)	8.39	16.05	17.45	21.45

**CITY OF PORT ST. LUCIE  
STORMWATER UTILITY FUND - #401  
DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Public Works - Operations -- #410500  
James E. Angstadt, P.E., Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$970,343	\$1,033,260	\$950,000	\$1,133,663
Operating Expenses	239,971	209,018	200,000	189,872
Capital Outlay	0	5,100	5,100	8,750
<b>Total</b>	<b>\$1,210,314</b>	<b>\$1,247,378</b>	<b>\$1,155,100</b>	<b>\$1,332,285</b>

**STAFFING SUMMARY:**

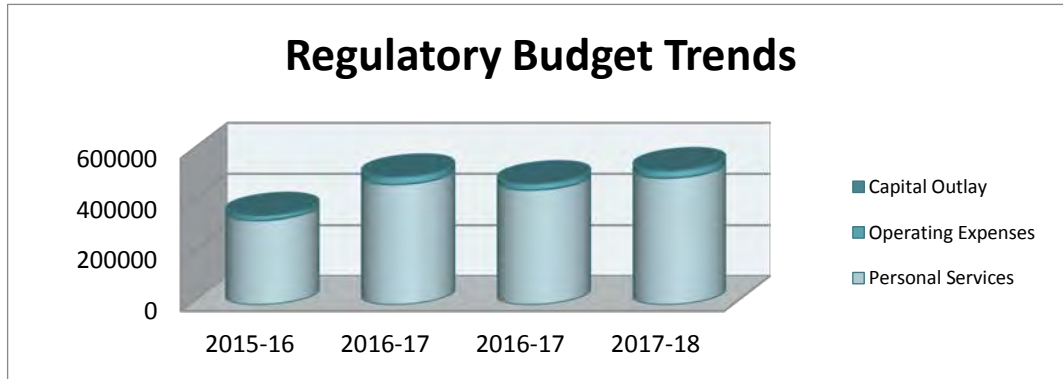
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Director	0.50	0.50	0.50
Assistant Director	0.50	0.50	0.50
Deputy Director	0.00	0.50	0.50
Civil Engineer	0.00	0.50	0.50
Manager	1.00	1.00	1.00
CIP Manager	0.50	0.50	0.50
Project Manager	0.50	1.00	0.50
Emergency Management Director	0.50	0.00	0.00
Project Coordinator	1.00	1.00	1.50
Contract Coordinator	0.00	0.50	0.50
Inspector	1.00	2.00	2.00
Senior System Support Analyst	0.50	0.00	0.00
Supervisor	0.50	0.50	0.50
Payroll Specialist	0.00	0.50	0.50
Budget Specialist	0.50	0.50	0.50
Financial Specialist	0.50	0.50	0.50
Budget Analyst	0.50	0.50	0.50
Records Analyst	0.00	0.00	0.00
Administrative Assistant	2.00	1.50	1.50
<b>Total</b>	<b>10.00</b>	<b>12.00</b>	<b>12.00</b>

**CAPITAL OUTLAY: 50%**

Office Furniture	4,550
(3) Portable Computer Devices	4,200
<b>Totals</b>	<b>8,750</b>

**CITY OF PORT ST. LUCIE**  
**STORMWATER OPERATING FUND - #401**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Public Works - Regulatory -- #411800  
 James E. Angstadt, P.E., Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$332,527	\$471,968	\$450,000	\$497,017
Operating Expenses	17,898	29,713	25,000	29,612
Capital Outlay	0	0	0	0
Total	<u>\$350,425</u>	<u>\$501,681</u>	<u>\$475,000</u>	<u>\$526,629</u>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Engineer Manager	0.50	0.50	0.50
Project Manager	0.50	0.50	0.50
City Surveyor	0.50	0.50	0.50
Project Coordinator	1.00	1.00	1.00
Engineer Intern	0.50	0.50	0.50
Data Sys. Analyst	0.00	0.50	0.50
Administrative Assistant	0.50	0.50	0.50
Customer Specialist	1.00	1.50	1.50
Total	<u>4.50</u>	<u>5.50</u>	<u>5.50</u>

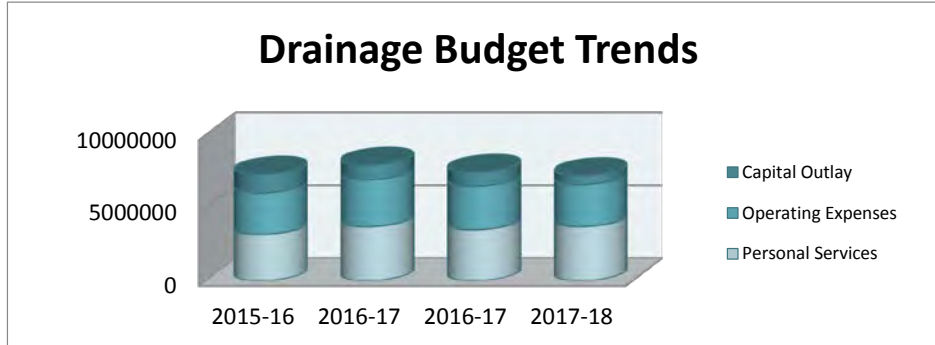
(Note -- 50% of 11 Positions)

**CAPITAL OUTLAY:**

None

**CITY OF PORT ST. LUCIE**  
**STORMWATER UTILITY FUND - #401**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Public Works - Drainage -- #412600  
 James E. Angstadt, P.E., Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$3,184,967	\$3,714,123	\$3,500,000	\$3,715,985
Operating Expenses	2,844,468	3,220,083	3,000,000	2,892,624
Capital Outlay	1,288,779	1,008,750	950,000	607,224
<b>Total</b>	<b>\$7,318,214</b>	<b>\$7,942,956</b>	<b>\$7,450,000</b>	<b>\$7,215,833</b>

**STAFFING SUMMARY:**

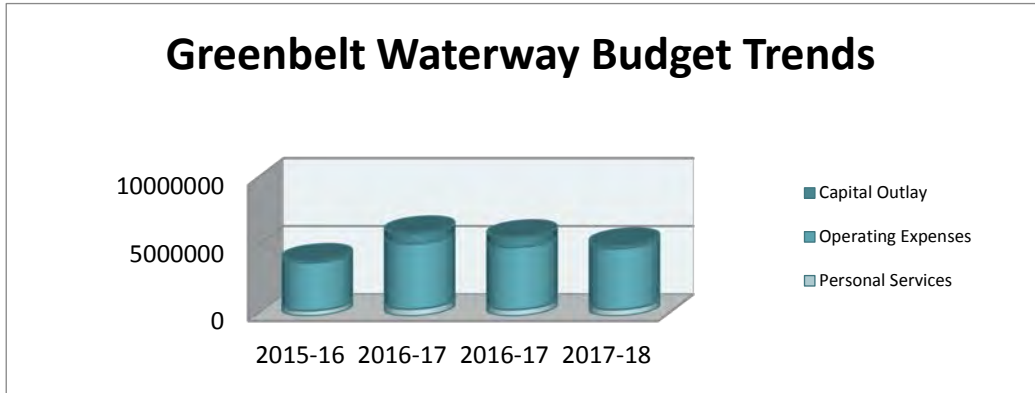
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Manager	2.00	1.00	1.00
NPDES Manager	0.50	0.50	0.50
Civil Engineer	1.00	0.00	0.00
Supervisor	1.00	2.00	2.00
Crew Leader	3.00	3.00	3.00
Engineer Technician	1.00	1.00	1.00
Heavy Equipment Operator	2.00	2.00	2.00
Equipment Operator	10.00	9.00	9.00
Inspector	7.00	7.00	7.00
CADD Tech	1.00	2.00	2.00
Administrative Assistant	0.50	0.00	0.00
Administrative Secretary	1.00	1.00	1.00
Survey Technician	3.00	3.00	3.00
Maintenance Technician	3.00	4.00	4.00
Warehouse Technician	2.00	1.00	1.00
Maintenance Worker	12.50	13.00	13.00
<b>Total</b>	<b>50.50</b>	<b>49.50</b>	<b>49.50</b>

**CAPITAL OUTLAY:**

(5) Cameras	1,750
(4) Portable Computer Devices	5,600
(2) Handheld Radios	6,000
Replace PWT-8533 Gradall XL4100	433,956
Replace PWT-8564 2002 Ford F-150 Pickup	38,306
Replace PWT-5770 2002 Chevy 3500	45,000
Replace PWT-5390 2003 Dodge Pickup	38,306
Replace PWT-6090 1998 Jeep Cherokee	38,306
<b>Totals</b>	<b>607,224</b>

**CITY OF PORT ST. LUCIE**  
**STORMWATER UTILITY FUND - #401**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Public Works - Greenbelt Waterway -- #412700  
 James E. Angstadt, P.E., Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$394,808	\$511,507	\$475,000	\$475,971
Operating Expenses	3,536,247	4,833,471	4,600,000	4,506,081
Capital Outlay	147,126	723,063	710,000	204,200
Total	<u>\$4,078,180</u>	<u>\$6,068,040</u>	<u>\$5,785,000</u>	<u>\$5,186,252</u>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Project Manager	0.50	0.50	0.50
Project Coordinator	0.50	0.00	0.00
Supervisor	0.50	0.50	0.50
Inspector	2.00	2.50	2.50
Aquatic Specialist	0.00	0.00	0.00
Equipment Operator	0.50	1.00	1.00
Irrigation Technician	0.50	0.50	0.50
Maintenance Technician	0.50	0.50	0.50
Maintenance Worker	0.00	0.00	0.00
Total	<u>5.00</u>	<u>5.50</u>	<u>5.50</u>

( Note -- 50% of 11 Positions)

**CAPITAL OUTLAY: 50%**

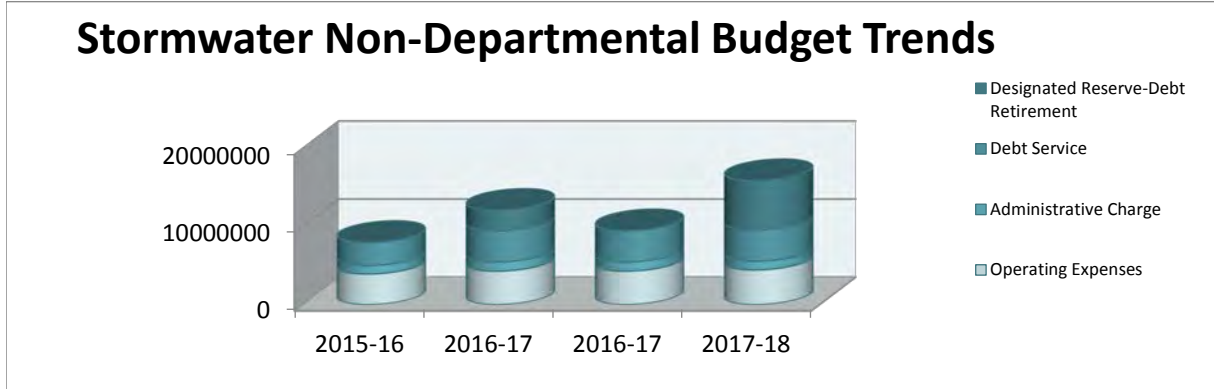
(3) Portable Computer Devices	4,200
Replace PWT-4225 2006 John Deere Tractor	<u>200,000</u>
Total	204,200



**CITY OF PORT ST. LUCIE**  
**STORMWATER UTILITY FUND - #401**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:**

Non Departmental -- #419900



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Operating Expenses	3,929,872	4,294,356	4,294,286	4,451,987
Depreciation Expense	1,155,247	0	0	0
Bad Debt Expense	0	0	0	0
Capital Outlay	0	0	0	0
Administrative Charge	1,081,428	1,177,039	1,177,039	1,120,457
Debt Service	2,952,459	3,992,302	3,992,302	3,992,247
Reserve Lawsuit Refund	0	0	0	0
Designated Reserve-Debt Retirement	0	2,623,356	0	6,323,992
Designated Reserve - Debt Ret.-EWIP	0	1,000,000	0	1,000,000
Designated Reserve - Financial Policy-17%	0	3,157,267	0	3,041,778
Total	\$9,119,005	\$16,244,320	\$9,463,627	\$19,930,461

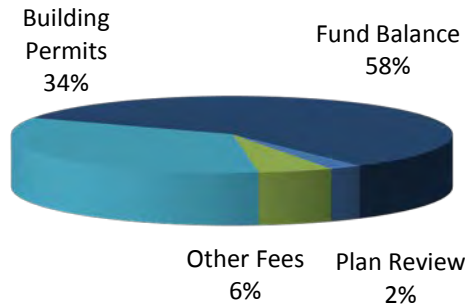
**CAPITAL OUTLAY:**

None

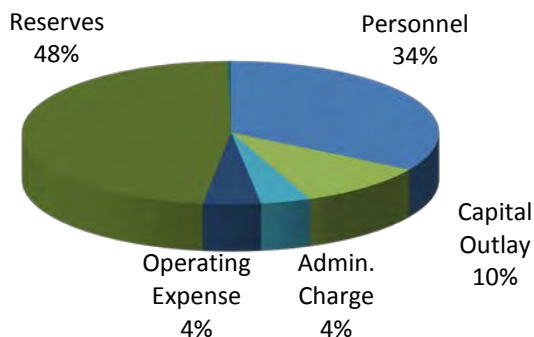
# CITY OF PORT ST. LUCIE BUILDING DEPARTMENT FUND ANNUAL BUDGET 2017-18

## Sources

Revenue Source	Amount
Building Permit Fees	\$5,375,000
Plan Review Fees	375,000
Other Fees	862,761
Fund Balance	9,203,870
<b>Total</b>	<b>\$15,816,631</b>



## Uses



Expenditures by Function	Amount
Personal Services	\$5,328,445
Operating Expenses	702,355
Capital Outlay	1,608,200
Administrative Charge	610,556
Fund Transfer	43,883
Reserves	7,523,192
<b>Total</b>	<b>\$15,816,631</b>

## **Building Department Fund**

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This is a special revenue fund that reports the financial activity of the Building Department. By tracking the financial activity of this one department isolated in this single fund, their revenues (permits fees, etc.) can be compared to the cost of their work with their rates being set accordingly.

### **Major Revenue Source**

This fund's largest single revenue, Building Permit Fees, is directly driven by construction activity. New construction activity continues to increase bringing increased pressure upon the Building Department. Permit Fee Revenue is expected to hit \$5.2 million in the current year and nearly \$5.4 million is budgeted for the proposed FY 2017-18. The projected fund balance of \$9.2 million for the start of FY 2017-18 is above the stated policy of 50%. This higher level of fund balance helped stabilize this department during the years of falling revenue.

### **Expenditure Trends**

There is one additional position requested for this fund to take pressure off of the building inspectors to assist with the increase in demand for service. Raises are budgeted at 5% for this fund pending union negotiations. The Building Department has also requested a capital improvement project which would add to Building B a new wing for records storage and a drive-up window to enhance customer service. This project is estimated to cost \$1.5 million.

With the climb in revenues and the proposed expenses (including the new wing), the fund is projected to experience a planned drawdown of excess reserves by \$1.6 million in fund balance. The policy required 50% financial contingency is \$3 million and there will be approximately \$4.1 million in additional reserves.

**CITY OF PORT ST. LUCIE**  
**APPROVED BUDGET - BUILDING DEPARTMENT FUND**  
**FY 2017-18**

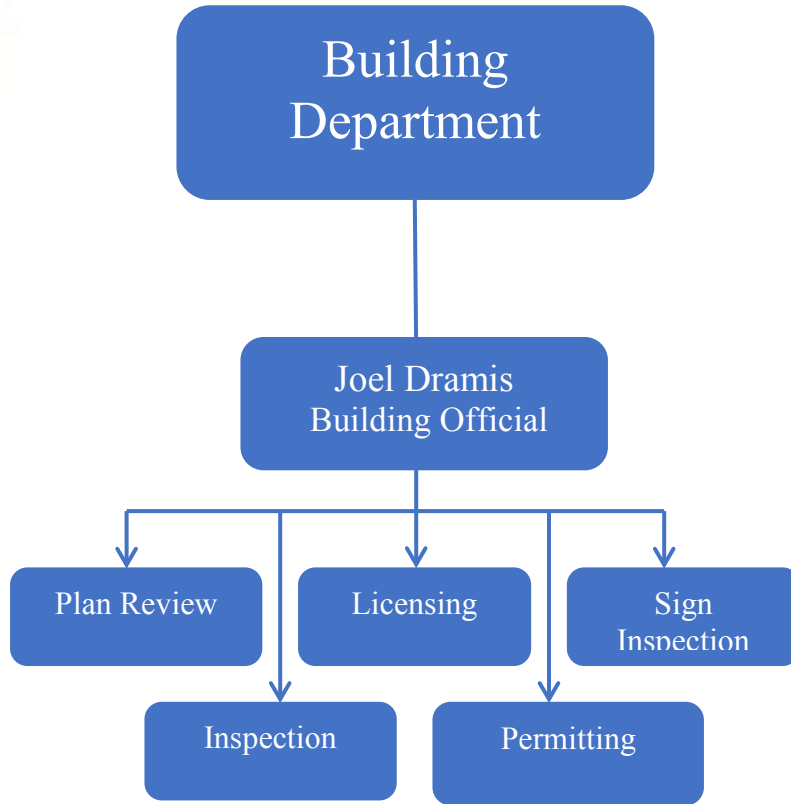
	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****	PROJECTED 2018-19 *****
<b>REVENUES &amp; SOURCES:</b>					
Building Permit Fees	\$4,335,934	\$6,168,838	\$5,200,000	\$5,375,000	\$5,350,000
Plan Review Fees	350,471	530,373	375,000	375,000	375,000
Licensing Fees	79,740	133,246	140,000	130,000	120,000
Sign Permit Fees	0	0	0	0	0
Misc. Revenues	769,214	959,862	698,546	732,761	678,761
Budgeted Cash Carryforward	0	0	9,177,787	9,203,870	7,523,191
Fund Transfer	32,416	24,000	0	0	0
TOTAL	5,567,776	7,816,319	15,591,333	15,816,631	14,046,952
<b>EXPENDITURES:</b>					
Personal Services	3,079,261	3,615,551	4,572,822	5,328,445	5,594,867
Operating Expenses	404,230	776,531	994,000	702,355	722,919
Capital Outlay	100,910	157,971	183,990	1,608,200	107,544
Admin. Charge	426,576	311,196	597,393	610,556	628,873
Fund Transfer to 440-ECM Loan	189,258	156,031	39,258	43,883	43,883
Admin. Credit-Business Tax	(147,996)	0	0	0	0
Nuisance Abatement Credit	(17,829)	(4,762)	0	0	0
Add'l Designated Reserve	0	0	0	4,507,791	3,789,974
Designated Reserve-50% Per Council Policy	0	0	0	3,015,400	3,158,893
TOTAL	4,034,410	5,012,518	6,387,463	15,816,631	14,046,952
<b>SURPLUS &lt;DEFICIT&gt;</b>	<b>\$1,533,366</b>	<b>\$2,803,801</b>	<b>\$9,203,871</b>	<b>(\$0)</b>	<b>(\$0)</b>

**CITY OF PORT ST. LUCIE**  
**BUILDING DEPARTMENT FUND - APPROVED REVENUES**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****	PROJECTED 2018-19 *****
<b>OPERATING REVENUES</b>					
322.000 Building Permits	\$4,201,560	\$5,953,738	\$5,000,000	\$5,200,000	\$5,200,000
322.005 Building Permits-Overtime	134,374	215,099	200,000	175,000	150,000
322.012 FBC Surcharge	6,639	8,964	5,200	5,200	5,200
322.015 1% Education Building Permits	10,590	25,401	10,000	10,000	10,000
322.050 Plan Review Fees	350,471	530,373	375,000	375,000	375,000
322.105 New Radon City	6,638	8,965	8,000	75,000	6,000
324.732 Building Dept. 1% Admin	79,740	133,246	140,000	130,000	120,000
Totals	\$4,790,012	\$6,875,787	\$5,738,200	\$5,970,200	\$5,866,200
<b>NON-OPERATING REVENUES</b>					
341.902 Sale of Maps, etc.	587	140	50	50	50
354.110 Building Record	1,847	1,596	1,000	1,000	1,000
354.116 Code Collection	7,614	15,909	12,000	8,500	8,500
354.300 Violation of Local Ordinance	89,178	99,941	10,000	75,000	70,000
354.315 Contractor Lien Collection	0	0	18,088	0	0
354.400 Prosecution	35,837	29,946	14,000	10,000	75,000
354.500 Violation of Local Ordinance	135,693	194,967	80,000	75,000	60,000
361.000 Interest Inc.	52,642	59,891	60,000	55,000	50,000
362.429 Rental Income	240,301	251,301	195,611	195,611	195,611
365.900 Other Scrap or Surplus	5,775	19,093	414	5,000	5,000
366.308 Contractor Contribution	0	45,203	40,000	40,000	40,000
367.003 Unrealized Appreciation	0	0	0	0	0
367.200 Competency Cards	169,430	171,850	225,000	175,000	150,000
369.001 Misc. Revenue	3,682	16,311	13,560	0	0
369.925 Service Fee-Bad Cks.	784	1,249	400	400	400
369.971 Trust Fund-ICMA	0	7,423	0	0	0
369.998 Visa Procurement Rebate	1,977	1,712	5,224	2,000	2,000
Totals	\$745,347	\$916,533	\$675,346	\$642,561	\$657,561
<b>NON-REVENUES</b>					
381.001 Interfund Transfer	24,000	24,000	0	0	0
381.605 Interfund Transfer-Rebate	8,416	0	0	0	0
384.440 ECM Loan Proceeds	0	0	0	0	0
389.000 Cash Carryforward	0	0	9,177,787	9,203,870	7,523,191
Totals	\$32,416	\$24,000	\$9,177,787	\$9,203,870	\$7,523,191
<b>FUND TOTALS</b>	\$5,567,776	\$7,816,319	\$15,591,333	\$15,816,631	\$14,046,952

**CITY OF PORT ST. LUCIE**  
**BUILDING DEPARTMENT SPECIAL REVENUE FUND**  
**EXPENDITURE SUMMARY BY DIVISION**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****	PROJECTED 2018-19 *****
<b>240500 ADMINISTRATION</b>					
Personal Services	608,451	698,954	825,000	1,106,157	1,161,465
Operating Expense	198,385	484,251	625,000	317,705	327,236
Capital Outlay	1,200	7,666	45,000	1,515,000	20,000
TOTAL	808,035	1,190,872	1,495,000	2,938,862	1,508,701
<b>241000 LICENSING</b>					
Personal Services	418,938	478,477	550,000	491,690	516,275
Operating Expense	37,092	42,077	60,000	57,565	59,292
Capital Outlay	18,639	20,840	21,990	22,000	25,000
TOTAL	474,669	541,393	631,990	571,255	600,567
<b>241500 PERMITTING</b>					
Personal Services	355,733	401,552	450,000	533,357	560,025
Operating Expense	36,386	105,391	125,000	126,972	129,511
Capital Outlay	2,196	0	0	0	1,044
TOTAL	394,314	506,943	575,000	660,329	690,581
<b>242000 FIELD INSPECTIONS</b>					
Personal Services	1,215,711	1,473,938	1,900,000	2,340,630	2,457,662
Operating Expense	114,181	117,972	150,000	161,985	166,845
Capital Outlay	78,875	129,465	115,000	71,200	60,000
Other Non-Operating	(17,829)	(4,762)	0	0	0
TOTAL	1,390,938	1,716,614	2,165,000	2,573,815	2,684,506
<b>242500 PLANS REVIEW</b>					
Personal Services	480,428	562,630	800,000	856,610	899,440
Operating Expense	18,187	26,840	34,000	38,128	40,034
Capital Outlay	0	0	2,000	0	1,500
TOTAL	498,615	589,470	836,000	894,738	940,975
<b>250000 EMERGENCY &amp; DISASTER</b>					
Personal Services	0	0	47,822	0	0
Operating Expense	0	0	0	0	0
Capital Outlay	0	0	0	0	0
TOTAL	0	0	47,822	0	0
<b>419900 NON-DEPARTMENTAL</b>					
Personal Services	0	0	0	0	0
Administrative Charge	426,576	311,196	597,393	610,556	628,873
Debt Service - ECM Loan	0	0	0	0	0
TOTAL	426,576	311,196	597,393	610,556	628,873
<b>TOTALS</b>					
Personal Services	3,079,261	3,615,551	4,572,822	5,328,445	5,594,867
Operating Expense	404,230	776,531	994,000	702,355	722,919
Capital Outlay	100,910	157,971	183,990	1,608,200	107,544
Admin. Charge - 001	426,576	311,196	597,393	610,556	628,873
Interfund Transfers	189,258	156,031	39,258	43,883	43,883
Admin. Credit - Addressing Tech.	0	0	0	0	0
Admin. Credit - Business Tax	(147,996)	0	0	0	0
Other Non-Operating	(17,829)	(4,762)	0	0	0
Add'l Designated Reserve	0	0	0	4,507,791	3,789,974
Designated Reserve-50%-Per Council Policy	0	0	0	3,015,400	3,158,893
TOTALS	4,034,410	5,012,518	6,387,463	15,816,631	14,046,952
<b>BUILDING DEPT. FUND</b>	\$4,034,410	\$5,012,518	\$6,339,641	\$15,816,631	\$14,046,952





# BUILDING DEPARTMENT

Fund #240500

## Overview

The Building Department works to promote, protect, and improve the health, safety, and welfare of the citizens of the city by enforcing the technical codes of the city through the coordination of the inspection, permitting, and licensing divisions of the Building Department within the fiscal restraints of the department budget.

## FY 2017 Significant Accomplishments

- Maintained Building Department Accreditation Certification
- Permit fee reduction ordinance for online permits
- Express permits
- Auto-issued permits
- Building Department accreditation
- 9.2% customer service rating from online customer service surveys
- Monthly stakeholder meetings
- Creation of Architectural Review Plan tracking
- Hiring of a Deputy Building Official
- Creation of a new program to electronically record damage assessment in real time. this new program is GIS compatible with the ability to add photos of property damage.
- Implementation of red tag/rejection elimination program.
- Completed remodel construction activities for Building B.
- Monitored legislative changes and Florida Building Commission interpretations that impact state mandated functions and modify policies and procedures as necessary.
- Created and offered advanced City University Class.
- Obtained certification as a continuing education provider for state-licensed contractors.
- Maintained a positive working relationship with trade and business associates, such as Treasure Coast Builders Association, the Building Officials Association of the Treasure Coast, St. Lucie Board of Realtors, and the Chamber of Commerce.
- Provided training for all certified personnel to retain their professional certifications and provide additional training and education opportunities for all employees.
- Promoted staff to achieve approval to service on the International Accreditation Services Review Team and the Accreditation Review Committee.
- Added 25% more permit types to the online permitting process.
- Increased the number of online Plan Review to 25% of all permit types.
- Completed the GIS Damage Assessment and utilized during Hurricane Irma to quickly assess citywide damages

## FY 2018 Building Department Key Initiatives

Initiative	Strategic Plan Alignment	Performance Measure(s)
Process all residential permits within 5 working days and Express residential permits within 24 hours	Goal 4, Diverse Economy and Employment Opportunities; Goal 7, High Performing Government Organization	<ul style="list-style-type: none"> <li>▪ Residential Permits Average Processing Time</li> <li>▪ Express Residential Permits Average Processing Time</li> </ul>



Process all miscellaneous residential permits in less than three working days	Goal 4, Diverse Economy and Employment Opportunities; Goal 7, High Performing Government Organization	Miscellaneous Residential Permits Average Processing Time
Complete all inspection requests within 24 hours of each request	Goal 4, Diverse Economy and Employment Opportunities; Goal 7, High Performing Government Organization	Inspection requests response time
Complete the Building Code Effectiveness Grading Schedule from the Insurance Services Offices and obtain a Grading Classification of 2 for residential and a 1 for commercial and industrial property.	Goal 4, Diverse Economy and Employment Opportunities; Goal 7, High Performing Government Organization	Building Code Effectiveness Grading Classification
Retain a 9.4 or higher customer service rating from online customer service surveys.	Goal 4, Diverse Economy and Employment Opportunities; Goal 7, High Performing Government Organization	Customer Service Ratings
Increase online permits by 35%	Goal 4, Diverse Economy and Employment Opportunities; Goal 7, High Performing Government Organization	Number of online permits/percentage increase or decrease
Create a tracking system for commercial plan review to reduce the overall review time by 20%	Goal 4, Diverse Economy and Employment Opportunities; Goal 7, High Performing Government Organization	Commercial Plan Review Time

**Other FY 18 initiatives include:**

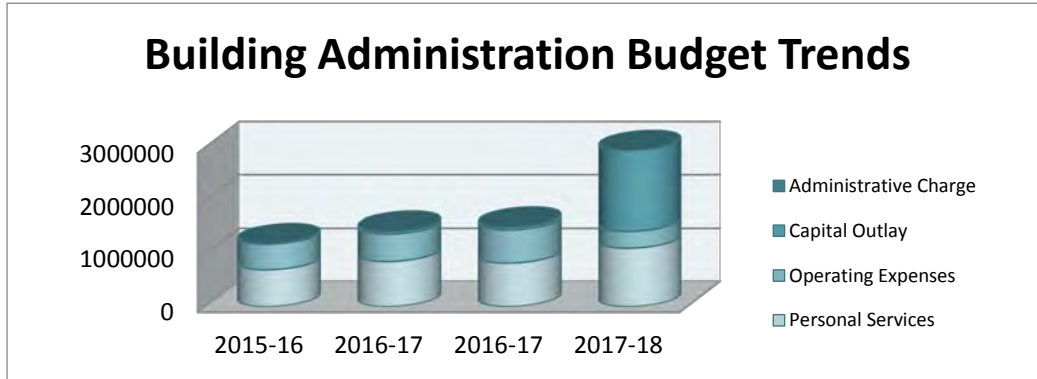
- Add online commercial permit fee calculator for contractors to calculate commercial permit fees. – just discuss in update
- Propose another permit fee reduction ordinance for online permits.
- Remodel the permit division to create the ultimate customer-friendly experience
- Create a building code training class with the Business Navigator to teach new business owners, commercial agents and landlords about building code requirements for commercial businesses.
- Create and implement an Inspection Notification System to send an email or text alert to customers when an inspector is going to arrive to perform their inspection.
- Convert all licensing division functions to paperless
- Development of an employee preparedness guide for city staff
- Create a tracking system for commercial plan review to reduce the overall review time

## Building Department Performance Measures

	<i>City Council Goals</i>	<b><i>Performance Measures Building Department</i></b>	<b><i>2014/15 Actual</i></b>	<b><i>2015/16 Actual</i></b>	<b><i>2016/17 Actual</i></b>	<b><i>2017/18 Proposed</i></b>
<b><i>Workload</i></b>	4,7	Single Family Permits Issued	652	1,001	1442	1500
	4,7	Multi-Family Permits Issued	29	88	13 (48 units)	100 (units)
	4,7	Commercial Permits Issued	260	226	367	300
	4,7	Misc. & Sub Permits Issued	11,734	13,954	18,408	16,225
	4,7	C.O.'s Issued	671	871	1,388	1245
	4,7	Plans Reviewed and Approved	7,712	8,985	13,592	15,000
	4,7	Licenses Applied for	438	580	550	500
	4,7	License Investigations	4,974	6,821	8,007	9,000
	4,7	Total Dwelling Units	590	900	1,572	1,750
<b><i>Efficiency</i></b>	4,7	# of Plans Reviewed per Plans Examiner	2,688	2,682	2,718	4,000
	4,7	# of Permit Applications per Permit Clerk	3,301	3,817	5,233	4,000
	4,7	# of License Investigations per Investigator	1,308	2,836	2,700	2,500
	4,7	# of New Licenses applied for	1,830	2,500	2,440	2,000
	4,7	Residential Permits Average Processing Time (number of working days) (new measure)	N/A	N/A	7-8 days	5 days
	4,7	Express Permits Average Processing Time (number of working days) (new measure)	N/A	N/A	2-4 days	24 Hours
	4,7	Miscellaneous Residential Permits Average Processing Time (new measure)	N/A	N/A	3-4 working days	3 days
	4,7	Inspection Request Response Time (new measure)	N/A	N/A	24-36 hours	24 hours
	4,7	Building Code Effectiveness Grading Classification (new measure)	N/A	N/A	N/A	2-residential 1-commercial/ industrial
<b><i>Effectiveness</i></b>	4,7	New measure: Accreditation status maintained (new measure)	Yes	Yes	Yes	Yes
	4,7	Customer Service Ratings (new measure)	N/A	N/A	9.2	9.4
	4,7	Number of online permits and percentage increase/decrease (new measure)	N/A	N/A	25%	52%
	4,7	Building Code Effectiveness Grading Classification (new measure)	N/A	N/A	N/A	2-residential 1-commercial/ industrial

**CITY OF PORT ST. LUCIE**  
**BUILDING DEPARTMENT FUND - #110**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Building Department - Administration -- #240500  
 Joel Dramis, Building Official



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$698,954	\$855,358	\$825,000	\$1,106,157
Operating Expenses	484,251	517,033	625,000	317,705
Capital Outlay	7,666	45,500	45,000	1,515,000
Administrative Charge	0	0	0	0
<b>Total</b>	<b>\$1,190,872</b>	<b>\$1,417,891</b>	<b>\$1,495,000</b>	<b>\$2,938,862</b>

**STAFFING SUMMARY:**

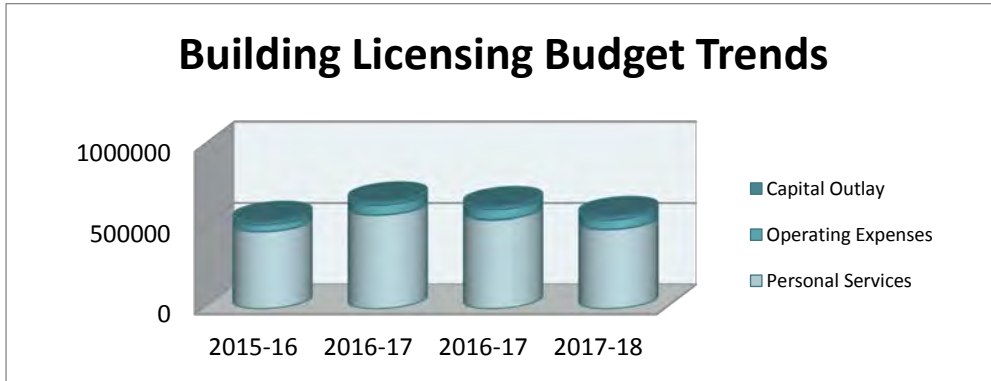
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Building Official	1.00	1.00	1.00
Assistant Building Official	1.00	1.00	1.00
Deputy Director	0.00	1.00	1.00
Manager	0.00	1.00	1.00
Budget Specialist	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00
Project Coordinator	1.00	1.00	0.00
Office Assistant	1.00	1.00	1.00
Records Specialist	1.00	1.00	1.00
Address Technician	0.50	0.50	1.50
Maintenance Worker	0.00	0.00	1.00
Contractual	0.31	0.31	0.31
<b>Total</b>	<b>7.81</b>	<b>9.81</b>	<b>10.81</b>

**CAPITAL OUTLAY:**

Replacement of Computer Equipment	15,000
New Storage/Records Building	1,500,000
<b>Total</b>	<b>1,515,000</b>

**CITY OF PORT ST. LUCIE**  
**BUILDING DEPARTMENT FUND - #110**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Building Department - Licensing -- #241000  
 Joel Dramis, Building Official



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$478,477	\$576,893	\$550,000	\$491,690
Operating Expenses	42,077	61,330	60,000	57,565
Capital Outlay	20,840	21,990	21,990	22,000
Total	<u>\$541,393</u>	<u>\$660,213</u>	<u>\$631,990</u>	<u>\$571,255</u>

**STAFFING SUMMARY:**

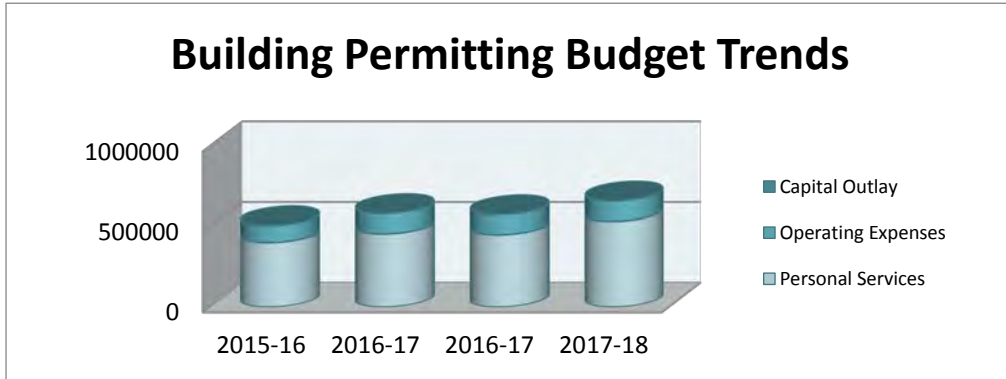
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Chief Inspector	1.00	1.00	1.00
Licensing Investigator	4.00	3.00	3.00
Coordinator	1.00	1.00	1.00
Permit Specialist	0.00	0.00	0.00
Customer Specialist	1.00	1.00	1.00
Total	<u>7.00</u>	<u>6.00</u>	<u>6.00</u>

**CAPITAL OUTLAY:**

(1) Replacement Vehicle	<u>22,000</u>
Total	<u>22,000</u>

**CITY OF PORT ST. LUCIE**  
**BUILDING DEPARTMENT FUND - #110**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Building Department - Permitting -- #241500  
 Joel Dramis, Building Official



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$401,552	\$455,895	\$450,000	\$533,357
Operating Expenses	105,391	126,229	125,000	126,972
Capital Outlay	0	0	0	0
Total	\$506,943	\$582,124	\$575,000	\$660,329

**STAFFING SUMMARY:**

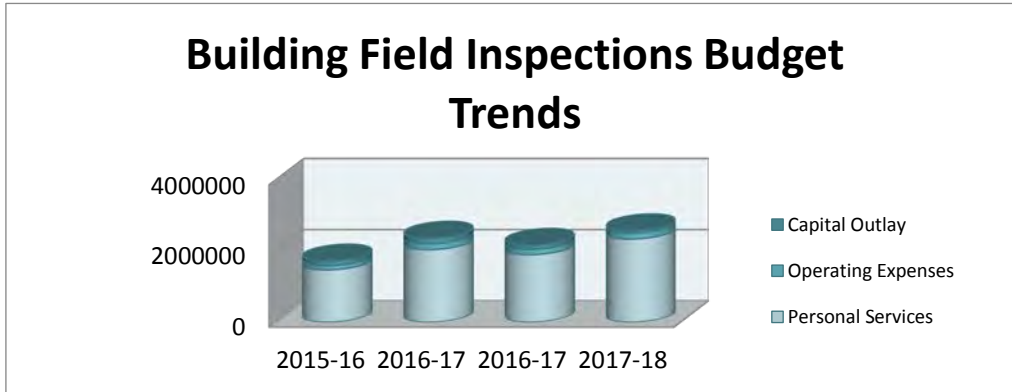
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Permit Supervisor	1.00	1.00	1.00
Facilitator	3.00	3.00	3.00
Permit Coordinator	0.00	1.00	1.00
Permit Specialist	3.00	3.00	3.00
Total	7.00	8.00	8.00

**CAPITAL OUTLAY:**

None

**CITY OF PORT ST. LUCIE**  
**BUILDING DEPARTMENT FUND - #110**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Building Department - Field Inspections -- #242000  
 Joel Dramis, Building Official



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$1,473,938	\$2,041,563	\$1,900,000	\$2,340,630
Operating Expenses	117,972	165,462	150,000	161,985
Capital Outlay	129,465	158,000	115,000	71,200
Other Non-Operating	(4,762)	(10,000)	0	0
Total	<u>\$1,716,614</u>	<u>\$2,355,025</u>	<u>\$2,165,000</u>	<u>\$2,573,815</u>

**STAFFING SUMMARY:**

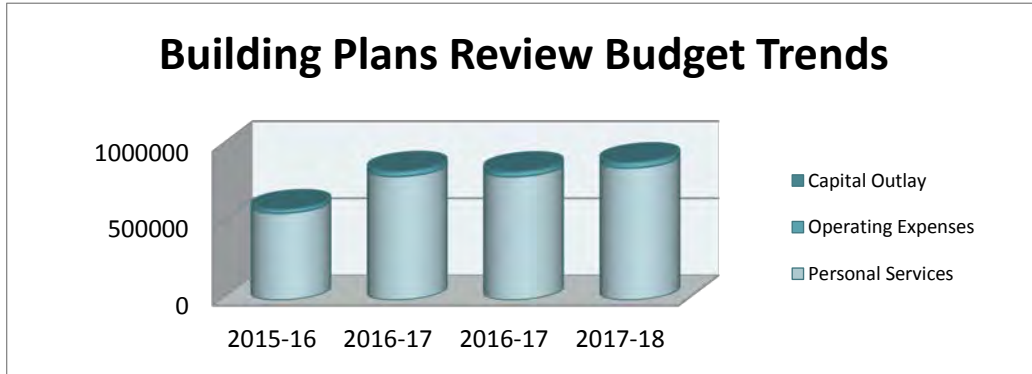
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Chief Inspector	1.00	1.00	1.00
Building Inspector	11.00	13.00	13.00
Plans Examiner	4.00	7.00	7.00
License Investigator	0.00	1.00	1.00
Total	<u>16.00</u>	<u>22.00</u>	<u>22.00</u>

**CAPITAL OUTLAY:**

(3) Replacement Vehicles	66,000
Replacement Laptop	1,200
Large Monitors	4,000
Total	<u>71,200</u>

**CITY OF PORT ST. LUCIE**  
**BUILDING DEPARTMENT FUND - #110**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Building Department - Plans Review -- #242500  
 Joel Dramis, Building Official



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$562,630	\$801,786	\$800,000	\$856,610
Operating Expenses	26,840	34,402	34,000	38,128
Capital Outlay	0	2,000	2,000	0
Total	<u>\$589,470</u>	<u>\$838,188</u>	<u>\$836,000</u>	<u>\$894,738</u>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Chief Inspector	1.00	1.00	1.00
Building Inspector	3.00	1.00	1.00
Plans Examiner	3.00	5.00	5.00
Permit Specialist	1.00	1.00	1.00
Total	<u>8.00</u>	<u>8.00</u>	<u>8.00</u>

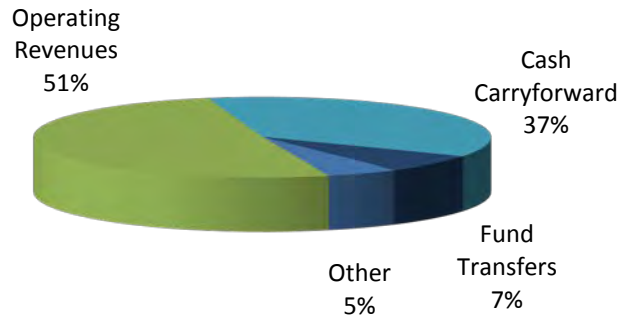
**CAPITAL OUTLAY:**

None

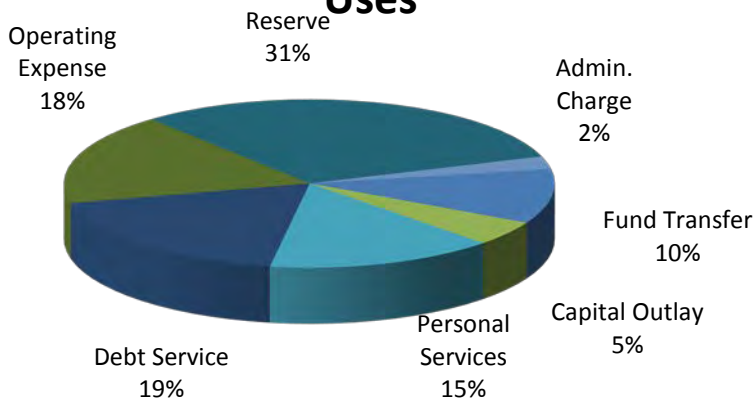
# CITY OF PORT ST. LUCIE WATER & SEWER UTILITY FUNDS ANNUAL BUDGET 2017-18

## Sources

Revenue Source	Amount
Operating Revenues	\$72,914,328
Other	7,279,346
Cash Carryforward	52,970,978
Fund Transfers	10,360,510
<b>Total</b>	<b>\$143,525,162</b>



## Uses



Expenditures by Function	Amount
Personal Services	\$21,597,658
Operating Expenses	25,293,205
Capital Outlay	6,885,110
Debt Service	26,699,394
Administrative Charge	3,512,210
Fund Transfer	15,109,453
Designated Reserve	44,428,132
<b>Total</b>	<b>\$143,525,162</b>



## Water & Sewer Utility Funds

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There are two operating funds for the City's Water and Sewer Utility, a Connection Fund and Operating (maintenance) Fund. For many years, the rapid growth in the City and this utility system required increased staff and contractor crews to keep up with the demand for connections to the system. As these requests have slowed, staff was shifted away from the Connection Fee Fund over to the Maintenance Operating Fund and overall staff reductions were made during the slower years. Now with the latest market trend of moderate growth, the Utility Department is requesting 4.00 additional FTE's to handle the increasing level of work. Also included in the Utility group of funds is a Renewal and Replacement Fund which covers the regular replacement of equipment that is part of the system. There is also a Utility Contingency Fund that is holding nearly \$13.7 million to give the bond market a level of confidence in the City's financial condition. This contingency can also be used to stabilize the rates or to reduce debt in the future if needed. The Utility has created a new fund, the Water & Sewer Capital Facility Fund #441 to set aside funding collected from new connections for capital facility projects.

### Major Revenue Source

The Water and Sewer Operating Fund is funded primarily by the monthly revenues from the users of the system which is projected to be ±\$69.2 million. There is an increased level of new customers expected to be added as construction occurs in the City which will boost the operating revenues. The Utility is proposing a rate adjustment increase of one and one half (1.5%) percent to water and sewer for FY 2017-18. When factored together, a utility

customer should experience a slight monthly increase of \$0.47 for water only and an increase of \$2.41 for customers who utilize both water and sewer services. The projected cash carryforward source of funds next year is \$26 million between the two operating funds.

### Expenditure Trends

Both operating funds show a relatively stable level of cost for personal services and operating categories of expense even after taking into account potential raises. There are 4.0 FTE's being added as an expanded level of budget for FY 2017-18. Annual debt service is \$26.7 which is a lower amount after refinancing occurred in the current year. Originally the debt payment schedule called for a jump in annual payments in FY 2015-16 because the annual revenues were projected to be at a higher level. But as the past years of lower growth impacted the revenue trend, it was necessary to adjust the payment schedule to match our revenue stream. The rate increase is necessary to continue to operate on a break-even basis.

### Long-Range Model

This five year look into the future takes into account growth in customers. Costs are shown to be relatively flat into the future. With these assumptions, the fund balance will grow in all future years. It appears the fund will have a fund balance greater than the policy of 17%. The test for debt service coverage shows sufficient revenue for the current year and the coverage will be met thru the future years meaning operating revenues, when the slight rate increases are implemented, will be sufficient to fund the debt service requirement

**CITY OF PORT ST. LUCIE**  
**APPROVED BUDGET - UTILITIES OPERATING FUND**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****	PROJECTED 2018-19 *****
<b>REVENUES &amp; SOURCES:</b>					
Operating Revenues	\$60,155,354	\$61,058,579	\$63,808,165	\$65,084,328	\$66,386,014
6% Surcharge	3,853,395	3,950,485	4,103,968	4,186,047	4,269,768
Guaranteed Revenue	213,470	137,439	130,000	130,000	130,000
Interest Income	151,643	168,018	164,242	162,300	162,300
Other/Misc.	2,352,648	4,246,615	2,492,791	2,475,999	2,480,723
Budgeted Cash Carryforward	0	0	22,327,664	16,585,142	9,631,149
Fund Transfers	11,662,139	8,734,315	2,558,358	2,750,868	2,550,877
Financing Proceeds	4,156,094	3,443,200	0	0	0
TOTAL	82,544,743	81,738,651	95,585,187	91,374,684	85,610,832
<b>EXPENDITURES:</b>					
Personal Services	17,049,895	17,584,034	20,162,516	20,693,036	21,727,688
Operating Expenses	11,204,970	10,458,376	12,326,344	13,989,332	13,989,332
Capital Outlay	4,211,040	361,267	943,630	6,740,110	648,000
Debt Services	20,596,223	19,878,127	26,698,544	26,699,394	26,697,556
Administrative Charge - General Fund	2,297,100	2,527,308	2,998,104	3,512,210	3,687,821
Depreciation	27,034,865	27,975,911	0	0	0
Fund Transfer	5,000,000	5,716,625	15,870,908	10,109,453	10,359,926
Designated Reserve-Debt Retirement	0	0	0	3,735,146	2,428,616
Designated Reserve-Financial Policy 17%	0	0	0	5,896,003	6,071,893
TOTAL	87,394,092	84,501,648	79,000,046	91,374,684	85,610,832
<b>SURPLUS &lt;DEFICIT&gt;</b>	(\$4,849,349)	(\$2,762,997)	\$16,585,142	\$0	\$0

**CITY OF PORT ST. LUCIE**  
**UTILITY OPERATING FUND - APPROVED REVENUES**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****	PROJECTED 2018-19 *****
<b>OPERATING REVENUES</b>					
343.310 Water	\$26,410,549	\$26,364,972	\$28,727,668	\$29,302,221	\$29,888,265
343.315 Water Billing Charge	1,509,343	1,527,684	1,629,910	1,662,508	1,695,758
343.510 Sewer	31,381,510	32,291,100	32,507,280	33,157,426	33,820,575
343.311 Guaranteed Revenue-Water	66,522	48,939	50,000	50,000	50,000
343.511 Guaranteed Revenue-Sewer	146,948	88,501	80,000	80,000	80,000
343.515 Billing Sewer Charge	853,951	874,821	943,307	962,173	981,416
343.650 County 6% Surcharge	3,853,395	3,950,485	4,103,968	4,186,047	4,269,768
341.450 Capital Charge Agreement	4,513	6,350	5,275	6,500	6,500
341.501 FEMA Admin.	0	0	0	0	0
341.904 Inspection Fees	127,805	158,653	94,079	100,000	100,000
341.907 Pre-Inspection Admin. Charge	0	0	0	0	0
341.913 Builders at Risk Fee	1,250	9,750	32,000	30,000	30,000
341.914 McCarty Ranch Mitigation	0	195,006	0	0	0
341.968 Customer Generator	85,663	116,850	0	0	0
343.350 Water - Misc.	646,625	715,568	665,920	665,000	665,000
343.352 Water Meter Installation Fee	184,158	168,999	113,982	115,000	115,000
343.550 Sewer - Misc.	693	9,561	8,203	10,000	10,000
343.557 Sewer Step System Install Fee	14,186	77,066	45,705	46,000	47,000
Totals	65,287,112	66,604,306	69,007,296	70,372,875	71,759,283
<b>NON-OPERATING REVENUES</b>					
331.501 FEMA Reimbursement	0	0	0	0	0
334.350 SFWMD Grant	0	0	0	0	0
351.410 Court Settlement	0	0	0	0	0
361.000 Interest - Checking	3,802	0	0	0	0
361.000 Y2ECM Interest	1,807	1,682	1,846	1,800	1,800
361.032 Interest-2003 Utilities	746	0	0	3,500	3,500
361.033 Interest - 2006A Bonds	5,056	3,823	0	0	0
361.050 Radio Read Meter Program	0	0	0	0	0
361.061 Interest - Rutherford & Strickland	5	0	0	0	0
361.063 Interest - 2007 Utilities	0	0	0	0	0
361.076 Interest - DSDF A - Restricted	0	0	0	0	0
361.077 Interest - 09 Debt Service Reserve	74,414	60,652	46,101	45,000	45,000
361.079 Interest	16,180	12,809	9,124	9,000	9,000
361.100 Interest-SunTrust Inv.-SBA	19,809	69,563	85,000	80,000	80,000
361.123 Interest-Utilities 04 Sinking Fund	3,166	0	0	0	0
361.132 2012 Util. Sinking Fund Int.	1,662	3,750	4,184	3,000	3,000
361.133 2012 Util. Cost of Issuance	0	0	0	0	0
361.134 Interest-Utility Refunding Bonds	3,867	3,351	2,988	3,000	3,000
361.144 Interest-2014 Util. Bonds	1,214	2,044	0	2,000	2,000
361.321 Interest Income Rep	10,999	3,480	0	0	0
361.322 2006 Util Bond Interest	0	0	0	0	0
361.603 Interest-2001 Bond Interest	8,916	6,610	0	0	0
361.801 Interest - 2016 Bond Interest	0	107	0	0	0
361.802 Interest - Bond Sinking Fund	0	147	15,000	15,000	15,000
361.888 Interest-Ginn Escrow Deposit	0	0	0	0	0
361.900 Interest - SBA	0	0	0	0	0

**CITY OF PORT ST. LUCIE**  
**UTILITY OPERATING FUND - APPROVED REVENUES**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****	PROJECTED 2018-19 *****
361.906 Interest - DSDFA - SunTrust	0	0	0	0	0
361.907 Interest - Reserve A/C 94 Series	0	0	0	0	0
362.425 Lease Storage Southport	0	0	0	0	0
362.429 Rental Income - P. Works	0	0	0	0	0
362.429 Utility Space	46,875	0	0	0	0
362.431 Lease - Cell Tower	41,440	42,683	51,022	52,553	54,129
362.432 Lease - Cell Tower	27,271	28,361	29,496	30,381	31,292
362.433 Lease - Cell Tower	27,375	28,470	29,608	30,497	31,412
362.434 Lease - Cell Tower	20,886	21,721	22,590	23,268	23,966
362.435 Lease - Cell Tower	18,821	19,385	19,720	20,312	20,921
362.436 Lease - Cell Tower	16,530	17,026	17,451	17,975	18,514
362.437 Lease - Cell Tower	8,109	8,332	9,972	10,271	10,579
362.439 Lease - Cell Tower	6,528	6,630	7,735	7,967	8,207
362.440 Lease - Cell Tower	9,056	9,592	11,498	11,843	12,198
362.441 Lease - Cell Tower	0	0	0	0	0
362.442 Lease - Cell Tower	9,919	10,266	12,333	12,703	13,085
362.443 Lease - Cell Tower	7,019	7,019	8,189	8,435	8,688
362.444 Lease - Cell Tower	9,025	9,446	11,175	11,511	11,856
362.445 Lease - Cell Tower	0	0	0	0	0
362.446 Lease - Cell Tower	6,251	9,013	14,746	15,189	15,644
362.447 Lease - Cell Tower	7,731	9,364	12,419	12,792	7,645
362.448 Lease - Cell Tower	19,550	20,333	24,567	25,304	26,063
362.449 Lease - Cell Tower	7,589	7,803	7,405	7,627	7,856
362.450 Lease - Cell Tower	6,029	6,338	9,585	9,873	10,169
365.900 Other Scrap or Surplus	55,760	90,478	15,000	15,000	15,000
365.922 Sale of Surplus Material	21,328	9,620	15,000	15,000	15,000
367.003 Unrealized Appreciation	0	0	0	0	0
369.001 Misc. Rev. - Ins.	63,397	55,154	30,000	30,000	30,000
369.006 Tuition Reimbursement	524	365	0	0	0
369.008 Law suit settlement	0	0	0	0	0
369.021 Property Damage	0	0	0	0	0
369.300 Refund of Prior Year	0	17	0	0	0
369.900 Gain on Sale of Assets	(7,483)	1,191,615	0	0	0
369.922 Sale of Scrap Material	0	0	0	0	0
369.925 Svs Fee - Dishonored Cks.	24,828	22,562	30,761	25,000	25,000
369.926 Penalty for Delinquency	739,256	1,059,371	964,996	960,000	960,000
369.927 Cancellation Fees	2,700	3,000	0	0	0
369.971 Trust Fund - ICMA	14,020	598	5,000	5,000	5,000
369.980 Court Fines	0	0	0	0	0
369.985 Misc. Revenue	6,573	7,446	75,000	50,000	50,000
369.988 Visa Rebate	70,443	85,856	92,357	95,000	95,000
369.989 Cash Over and Short	405	949	0	0	0
Totals	1,439,397	2,956,830	1,691,869	1,665,799	1,669,523
<b>NON-REVENUES</b>					
381.001 Fund Transfer from 001	53,377	49,678	49,678	42,167	42,167
381.104 Fund Transfer from 104	4,324	4,025	4,025	4,025	4,025
381.110 Fund Transfer from 110	4,970	4,625	4,625	4,625	4,625
381.605 Fund Transfer from 605	69,263	60	30	51	60

**CITY OF PORT ST. LUCIE**  
**UTILITY OPERATING FUND - APPROVED REVENUES**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****	PROJECTED 2018-19 *****
381.120 Fund Transfer from 120	327,375	0	0	0	0
381.121 Fund Transfer from 121	693,035	0	0	0	0
381.122 Fund Transfer from 605	1,329,704	0	0	200,000	0
381.438 Fund Transfer from 438	0	0	0	0	0
381.439 Fund Transfer - C F C's	6,085,091	1,500,000	0	0	0
381.440 Fund Transfer from 440	3,095,000	7,175,927	0	0	0
381.441 Fund Transfer from 441	0	0	2,500,000	2,500,000	2,500,000
389.000 Cash Carryforward	0	0	22,327,664	16,585,142	9,631,149
389.700 Capital Contributions	85,478	4,443	0	0	0
389.703 Capital Contributions - Developers	4,070,616	3,438,756	0	0	0
Totals	15,818,234	12,177,515	24,886,022	19,336,010	12,182,026
<b>FUND TOTALS</b>	<b>\$82,544,743</b>	<b>\$81,738,651</b>	<b>\$95,585,187</b>	<b>\$91,374,684</b>	<b>\$85,610,832</b>

**CITY OF PORT ST. LUCIE**  
**UTILITY FUND APPROVED EXPENDITURES**  
**EXPENDITURE SUMMARY BY DIVISION**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****	PROJECTED 2018-19 *****
<b>134000 ADMINISTRATION</b>					
Personal Services	1,591,218	1,199,252	1,253,803	1,359,701	1,427,686
Operating Expense	647,252	731,976	800,000	942,608	942,608
Capital Outlay	3,421,932	4,891	377,930	5,629,570	3,500
Admin. Charges	2,297,100	2,527,308	2,998,104	3,512,210	3,687,821
Debt Service	20,596,223	19,878,127	26,698,544	26,699,394	26,697,556
<b>TOTAL</b>	<b>28,553,725</b>	<b>24,341,555</b>	<b>32,128,381</b>	<b>38,143,483</b>	<b>32,759,171</b>
<b>134500 ADMIN./FINANCE</b>					
Personal Services	408,826	348,186	0	0	0
Operating Expense	798,976	184,099	0	0	0
Capital Outlay	0	0	0	0	0
<b>TOTAL</b>	<b>1,207,802</b>	<b>532,284</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>134600 CUSTOMER SERVICE</b>					
Personal Services	1,660,917	1,998,108	2,289,911	2,130,718	2,237,254
Operating Expense	58,913	73,604	800,000	899,845	899,845
Capital Outlay	9,314	14,909	5,000	4,000	5,000
<b>TOTAL</b>	<b>1,729,143</b>	<b>2,086,621</b>	<b>3,094,911</b>	<b>3,034,563</b>	<b>3,142,099</b>
<b>134700 UTILITIES BILLING</b>					
Personal Services	402,121	487,436	549,562	680,689	714,723
Operating Expense	590,658	626,059	650,000	969,294	969,294
Capital Outlay	12,380	3,042	0	5,000	1,000
<b>TOTAL</b>	<b>1,005,159</b>	<b>1,116,537</b>	<b>1,199,562</b>	<b>1,654,983</b>	<b>1,685,017</b>
<b>134800 METER READING</b>					
Personal Services	339,454	425,538	383,243	337,165	354,023
Operating Expense	116,740	89,521	75,000	90,120	90,120
Capital Outlay	83,649	39,752	11,600	31,500	20,000
<b>TOTAL</b>	<b>539,843</b>	<b>554,811</b>	<b>469,843</b>	<b>458,785</b>	<b>464,143</b>
<b>135000 UTILITY ENGINEERING</b>					
Personal Services	599,080	669,583	804,954	822,547	863,675
Operating Expense	90,028	117,578	120,000	143,470	143,470
Capital Outlay	3,387	2,842	26,000	39,000	26,000
<b>TOTAL</b>	<b>692,495</b>	<b>790,003</b>	<b>950,954</b>	<b>1,005,017</b>	<b>1,033,145</b>
<b>135500 UTILITY CIP</b>					
Personal Services	0	0	556,665	591,299	620,864
Operating Expense	0	0	83,000	86,577	86,577
Capital Outlay	0	0	5,000	61,000	35,000
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>644,665</b>	<b>738,876</b>	<b>742,441</b>
<b>136000 MAPPING</b>					
Personal Services	698,986	692,223	748,596	758,698	796,633
Operating Expense	198,761	203,734	200,000	217,087	217,087
Capital Outlay	52,285	27,491	50,000	64,000	75,000
<b>TOTAL</b>	<b>950,033</b>	<b>923,449</b>	<b>998,596</b>	<b>1,039,785</b>	<b>1,088,720</b>

**CITY OF PORT ST. LUCIE**  
**UTILITY FUND APPROVED EXPENDITURES**  
**EXPENDITURE SUMMARY BY DIVISION**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****	PROJECTED 2018-19 *****
<b>137500 INSPECTORS</b>					
Personal Services	388,394	418,323	573,639	655,229	687,990
Operating Expense	65,597	63,698	65,000	90,276	90,276
Capital Outlay	1,440	1,860	56,000	36,000	60,000
TOTAL	455,431	483,880	694,639	781,505	838,266
<b>138000 LAB-WATER</b>					
Personal Services	677,535	635,066	723,917	596,422	626,243
Operating Expense	118,146	122,784	120,000	146,047	146,047
Capital Outlay	0	430	2,000	2,000	2,500
TOTAL	795,681	758,281	845,917	744,469	774,790
<b>250000 EMERGENCY &amp; DISASTER RELIEF</b>					
Personal Services	7,695	0	485,000	0	0
Operating Expense	0	0	31,344	0	0
Capital Outlay	0	0	0	0	0
TOTAL	7,695	0	516,344	0	0
<b>331000 WATER SVS.-PLANT</b>					
Personal Services	1,117,575	1,059,183	1,226,414	1,190,516	1,250,042
Operating Expense	2,284,837	2,093,408	2,300,000	2,539,724	2,539,724
Capital Outlay	34,970	10,081	23,000	21,500	23,000
TOTAL	3,437,383	3,162,672	3,549,414	3,751,740	3,812,766
<b>331100 CROSS CONNECTION/FLUSHING</b>					
Personal Services	385,476	449,777	470,000	553,254	580,917
Operating Expense	61,577	62,423	75,000	96,770	96,770
Capital Outlay	0	2,476	40,000	41,000	40,000
TOTAL	447,053	514,675	585,000	691,024	717,687
<b>331200 JAMES E. ANDERSON (JEA) WATER TREATMENT FACILITY</b>					
Personal Services	597,071	623,712	670,000	720,743	756,780
Operating Expense	2,004,094	2,025,193	2,100,000	2,366,284	2,366,284
Capital Outlay	3,283	0	13,000	15,500	20,000
TOTAL	2,604,449	2,648,904	2,783,000	3,102,527	3,143,064
<b>331400 MCCARTY RANCH FACILITIES</b>					
Personal Services	92,215	23,418	0	0	0
Operating Expense	126,193	143,493	300,000	431,127	431,127
Capital Outlay	20,406	1,304	0	0	4,500
TOTAL	238,813	168,215	300,000	431,127	435,627
<b>331600 WATER DISTRIBUTION-PREVENTIVE MAINTENANCE</b>					
Personal Services	1,368,489	1,444,324	1,682,193	1,853,200	1,945,860
Operating Expense	204,850	211,675	250,000	292,426	292,426
Capital Outlay	0	1,049	72,000	43,000	75,000
TOTAL	1,573,339	1,657,048	2,004,193	2,188,626	2,313,286

**CITY OF PORT ST. LUCIE**  
**UTILITY FUND APPROVED EXPENDITURES**  
**EXPENDITURE SUMMARY BY DIVISION**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****	PROJECTED 2018-19 *****
<b>334500 WAREHOUSE</b>					
Personal Services	460,629	489,047	566,688	583,925	613,121
Operating Expense	20,561	24,669	40,000	48,680	48,680
Capital Outlay	0	8,039	2,000	2,500	3,000
TOTAL	481,190	521,755	608,688	635,105	664,801
<b>336000 MAINTENANCE</b>					
Personal Services	520,060	538,720	590,922	617,779	648,668
Operating Expense	170,924	178,760	125,000	157,315	157,315
Cost Allocation	0	0	0	0	0
Capital Outlay	13,141	3,750	8,000	1,000	8,000
TOTAL	704,125	721,230	723,922	776,094	813,983
<b>337000 INFLOW &amp; INFILTRATION</b>					
Personal Services	448,896	489,659	557,689	598,511	628,436
Operating Expense	80,317	85,527	200,000	120,579	120,579
Capital Outlay	0	20,067	50,000	201,500	55,000
TOTAL	529,214	595,253	807,689	920,590	804,015
<b>338000 LIFTSTATIONS</b>					
Personal Services	881,925	1,002,271	1,106,053	1,266,890	1,330,234
Operating Expense	583,923	590,884	550,000	595,139	595,139
Capital Outlay	77,684	15,821	37,100	180,000	45,000
TOTAL	1,543,531	1,608,976	1,693,153	2,042,029	1,970,373
<b>339000 TELEMETRY &amp; INSTRUMENTATION</b>					
Personal Services	1,029,784	1,173,878	1,246,696	1,374,021	1,442,722
Operating Expense	388,158	410,901	425,000	423,339	423,339
Capital Outlay	247,683	13,438	5,000	54,500	5,000
TOTAL	1,665,625	1,598,217	1,676,696	1,851,860	1,871,061
<b>351200 SEWER SVS.-WP WASTEWATER PLANT</b>					
Personal Services	714,972	753,306	812,465	822,114	863,220
Operating Expense	1,118,912	1,012,746	1,150,000	1,319,638	1,319,638
Capital Outlay	10,283	11,994	17,000	13,000	15,000
TOTAL	1,844,167	1,778,045	1,979,465	2,154,752	2,197,858
<b>351300 SEWER SVS.-GLADES WASTEWATER PLANT</b>					
Personal Services	847,644	851,478	906,703	985,080	1,034,334
Operating Expense	1,062,346	1,002,180	1,400,000	1,517,543	1,517,543
Capital Outlay	20,706	30,003	16,000	21,700	15,000
TOTAL	1,930,696	1,883,660	2,322,703	2,524,323	2,566,877
<b>351500 SEWER-FIELD</b>					
Personal Services	0	0	0	0	0
Operating Expense	0	0	0	0	0
Capital Outlay	23,721	41,956	50,000	50,000	51,500
TOTAL	23,721	41,956	50,000	50,000	51,500



**CITY OF PORT ST. LUCIE**  
**UTILITY FUND APPROVED EXPENDITURES**  
**EXPENDITURE SUMMARY BY DIVISION**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****	PROJECTED 2018-19 *****
<b>351600 WASTEWATER COLLECTIONS-PREVENTIVE MAINTENANCE</b>					
Personal Services	1,508,500	1,457,134	1,552,975	1,768,888	1,857,333
Operating Expense	320,908	323,250	350,000	401,509	401,509
Capital Outlay	174,775	6,783	72,000	110,000	50,000
TOTAL	2,004,184	1,787,167	1,974,975	2,280,397	2,308,842
<b>356000 WASTEWATER FACILITIES MAINTENANCE</b>					
Personal Services	302,433	354,414	404,428	425,649	446,931
Operating Expense	92,298	80,216	117,000	93,935	93,935
Capital Outlay	0	99,291	5,000	112,840	10,000
TOTAL	394,731	533,921	526,428	632,424	550,866
<b>419900 NON-DEPARTMENTAL</b>					
Personal Services	0	0	0	0	0
Operating Expense	0	0	0	0	0
Capital Outlay	0	0	0	0	0
Depreciation/Amortization Exp	27,034,865	27,975,911	0	0	0
TOTAL	27,034,865	27,975,911	0	0	0
<b>TOTALS</b>					
Personal Services	17,049,895	17,584,034	20,162,516	20,693,036	21,727,688
Operating Expense	11,204,970	10,458,376	12,326,344	13,989,332	13,989,332
Capital Outlay	4,211,040	361,267	943,630	6,740,110	648,000
Debt Service	20,596,223	19,878,127	26,698,544	26,699,394	26,697,556
Admin. Chg.-001	2,297,100	2,527,308	2,998,104	3,512,210	3,687,821
Depreciation/Amortization	27,034,865	27,975,911	0	0	0
Fund Transfer 001	0	0	0	0	0
Fund Transfer 439	0	1,216,625	1,000,000	1,000,000	1,000,000
Fund Transfer 438	5,000,000	4,500,000	4,770,908	5,009,453	5,259,926
Fund Transfer 448	0	0	10,100,000	4,100,000	4,100,000
Restricted for Debt Reserve	0	0	0	3,735,146	2,428,616
Designated Reserve-Financial Policy 17%	0	0	0	5,896,003	6,071,893
TOTALS	87,394,092	84,501,648	79,000,046	91,374,684	85,610,832
<b>UTILITY FUND TOTAL</b>	<b>\$87,394,092</b>	<b>\$84,501,648</b>	<b>\$79,000,046</b>	<b>\$91,374,684</b>	<b>\$85,610,832</b>

**CITY OF PORT ST. LUCIE  
WATER & SEWER OPERATING FUND  
LONG RANGE PLAN**

Assumptions: There was a 1.5% rate increase to Water and Sewer for FY 17-18 and future years based on the rate study completed in 2016. Personal Services contains the assumption of pay raises for all employees as well as an assumption of increased employee contributions towards their medical insurance. Personal Services also includes 5% increase in year 2017-18 and 18-19, 4.75% in future years. OPEB (Other Post Employee Benefits) increases by 6% in fiscal year 17-18 based on the latest Actuarial Study.

	AUDITED 2014-15	AUDITED 2015-16	ESTIMATED 2016-17	PROPOSED 2017-18	Growth %	PROJECTED 2018-19	PROJECTED 2019-20	PROJECTED 2020-21	PROJECTED 2021-22
<b>REVENUES &amp; SOURCES:</b>									
Water-Operating	\$26,410,549	\$26,364,972	\$28,727,668	\$29,302,221	1.5%	29,888,265	30,336,589	30,791,638	31,253,512
Water-Billing Charge	1,509,343	1,527,684	1,629,910	1,662,508	1.5%	1,695,758	1,721,194	1,747,012	1,773,217
Water - New Customers						-	743,453	1,090,493	1,219,846
Sewer-Operating	31,381,510	32,291,100	32,507,280	33,157,426	1.5%	33,820,575	34,327,884	34,842,802	35,365,444
Sewer-Billing Charge	853,951	874,821	943,307	962,173	1.5%	981,416	996,137	1,011,079	1,026,245
Sewer-New Customers						-	1,012,038	1,488,154	1,670,030
6% Surcharge	3,853,395	3,950,485	4,103,968	4,186,047	1.5%	4,269,768	4,333,815	4,398,822	4,464,804
Guaranteed Revenue	213,470	137,439	130,000	130,000	0.0%	130,000	130,000	130,000	130,000
Interest Income	151,643	168,018	164,242	162,300	1.0%	162,300	163,923	165,562	167,218
Other/Misc.	2,352,649	4,246,915	2,492,790	2,475,999	2.0%	2,480,723	2,530,337	2,580,944	2,632,563
Capital Contribution	4,156,094	3,443,200	0	0		0	0	0	0
Budgeted Cash Carryforward	0	0	22,327,664	16,585,142		9,631,149	8,500,509	9,717,572	10,195,938
Fund Transfers	11,662,139	8,734,015	2,558,358	2,750,868		2,550,877	4,000,000	4,000,000	4,000,000
Swaption Income	0	0	0	0		0	0	0	0
Financing Proceeds	0	0	0	0		0	0	0	0
<b>TOTAL</b>	<b>82,544,743</b>	<b>81,738,651</b>	<b>95,585,187</b>	<b>91,374,684</b>		<b>85,610,832</b>	<b>88,795,880</b>	<b>91,964,078</b>	<b>93,898,819</b>
		Operating Revenues	Operating Revenues	74,789,542		75,979,682	80,295,370	82,246,507	83,702,880
<b>EXPENDITURES:</b>									
Personal Services	17,049,895	17,584,034	20,162,516	20,693,036	5.0%	21,727,688	22,814,072	23,954,776	25,152,515
Operating Expenses	11,204,970	10,458,376	12,326,344	13,989,332	3.0%	13,989,332	14,409,012	14,841,282	15,286,521
Capital Outlay	4,211,040	361,267	943,630	6,740,110	0.0%	648,000	1,000,000	1,000,000	1,000,000
Debt Services	20,596,223	19,878,127	26,698,544	26,699,394	0.0%	26,697,556	26,697,556	26,698,831	26,699,231
Administrative Charge	2,297,100	2,527,304	2,998,104	3,512,210	1.5%	3,687,821	3,743,138	3,799,285	3,856,275
Refinancing Cost		0	0	0					
Designated Reserve-Financial Policy 17%	0	0	0	5,896,003	17.0%	6,071,893	6,327,924	6,595,330	6,874,636
Designated Reserve-Early Debt Retirement	0	0	0	3,735,146		2,428,616	3,359,987	3,555,454	3,330,577
Fund Transfer to fund 448 (CIP)			10,100,000	4,100,000		4,100,000	4,100,000	5,000,000	5,000,000
Fund Transfers	5,000,000	5,716,625	5,770,908	6,009,453	0.0%	6,259,926	6,314,529	6,473,965	6,638,183
<b>TOTAL</b>	<b>60,359,227</b>	<b>56,525,733</b>	<b>79,000,046</b>	<b>91,374,684</b>		<b>85,610,832</b>	<b>88,766,219</b>	<b>91,918,924</b>	<b>93,837,938</b>
		Operating Expense	Operating Expense	38,194,578		39,404,841	40,966,223	42,595,344	44,295,310
<b>SURPLUS &lt;DEFICIT&gt;</b>									
	\$22,185,516	\$25,212,918	\$16,585,141	\$0		(\$0)	\$29,660	\$45,155	\$60,881
		Net Oper Revenue	Net Oper Revenue	36,594,964		36,574,841	39,329,148	39,651,163	39,407,570
Non-Cash Expense - Depreciation (Non-budgeted, not funded)	27,034,865	27,975,911	0						
		Debt Service	Debt Service	26,699,394		26,697,556	26,697,556	26,698,831	26,699,231
		Part A Coverage	Part A Coverage	137%		137%	147%	149%	148%
<b>SURPLUS &lt;DEFICIT&gt;</b>	<b>(4,849,349)</b>	<b>(2,762,993)</b>	<b>16,585,141</b>						

(per Financial Statement)

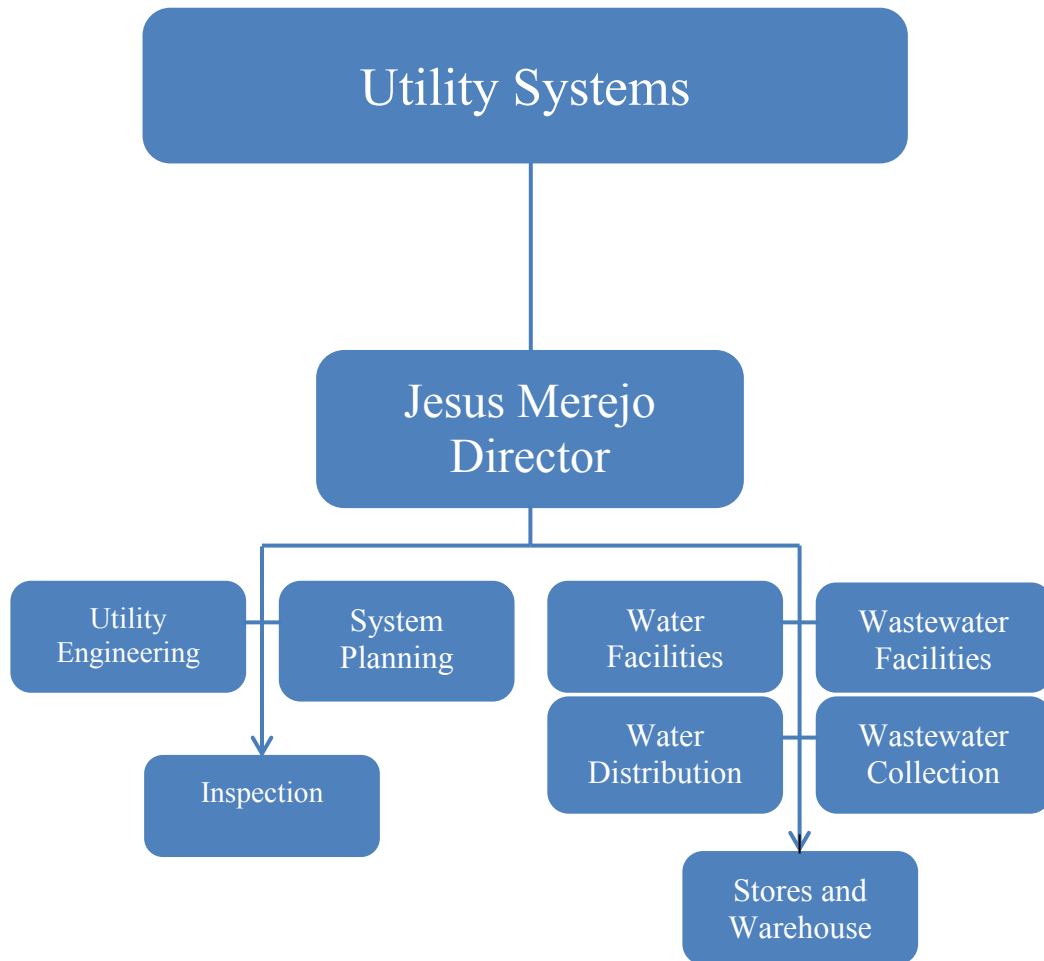
Projected Fund Balance

Beginning	\$ 16,585,142	\$ 9,631,149	\$ 8,500,509	\$ 9,717,572	\$ 10,195,938
Ending	\$ 9,631,149	\$ 8,500,509	\$ 9,717,572	\$ 10,195,938	\$ 10,266,094
Difference	\$ (6,953,993)	\$ (1,130,640)	\$ 1,217,062	\$ 478,367	\$ 70,156

A Interfund Transfer is made annually to the #438 Replacement Fund from the #431 Operating Fund. (The #438 Fund is used for well rehabilitation, backflow preventers, emergency repairs and improvements other than buildings).

**Note: The Utility Bond ordinances enacted by the City require the adoption of rates necessary to provide net revenues equal to 100% of the annual debt service requirement.**

New Water Customers	600	800	800	800	800
Annual Water Revenue	107,235.36	176,122.80	173,520.00	173,520.00	173,520.00
	154,558.32	217,687.78	352,245.60	347,040.00	347,040.00
	262,393.68	393,810.58	743,453.38	1,090,493.38	1,219,845.60
New Sewer Customers	400.00	600	600	600	600
Annual Sewer Revenue	144,945.72	238,058.10	234,540.00	234,540.00	234,540.00
	250,103.84	294,239.81	483,257.94	476,116.20	476,116.20
City of Port St. Lucie Adopted Budget	395,449.56	532,297.91	1,012,037.75	1,488,153.95	1,670,030.34





# UTILITY SYSTEMS DEPARTMENT

Fund #134000

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## Overview

The Utility Systems Department is the primary provider of water and sewer services to businesses and residents in Port St. Lucie along with a portion of the surrounding unincorporated St. Lucie County. The City's Utility employees are dedicated to protecting the local environment and natural water resources while working to build long-term relationships with customers through our professional approach and innovation, effective management, and our emphasis on exceptional customer support and service.

The Department's function is to provide the highest quality of water, wastewater and reclaimed water service in the most efficient and cost-effective way possible to all customers. The goal is to continue to lead the water and wastewater utilities industry with innovative operating and maintenance processes, developed through training and engineering, while insuring the safety of our employees and the health, safety and welfare of its more than 70,000 customers.

## FY 2017 Significant Accomplishments

- By outsourcing the printing and mailing of Utility bills, the City projects saving approximately \$100,000 annually. On average, traditional paper bills and/or late notices are mailed to 78,000 customers each month. Continued e-bill enrollments are projected to help reduce postage costs associated with mailing paper bills and notices.
- Continued to increase efficiency through reorganization and restructuring of resources.
- Construction of the 25,000 square foot Prineville field operations facility will begin the second quarter of 2018 and will be complete the second quarter of 2019.
- Continued to pursue funding opportunities to complete Areas 2-6 of the Water Quality Restoration/Storage Project at McCarty Ranch Extension.
- Continued systematic replacement of aging asbestos concrete water mains in the north central part of the City with 4,664 linear feet replaced during FY 2016-17.
- Continued to evaluate studies related to Aquifer Storage and Recovery Wells.
- Continued development of the SEMS work order tracking system.
- Implemented Interactive Voice Response (IVR) technology through Paymentus in January 2017, which allows customers additional payment options by phone. At the same time, we also launched a new online credit card payment portal through Paymentus that allows customers to store multiple credit card numbers, which are easily accessible from multiple platforms, including smartphone, tablet and personal computer.
- Continued implementing McCarty Ranch Water Supply Master Plan's main components: water supply plan, master site plan, 30-year water use permit. Deliverables include: treatment facility size and location; ASR wellfield location; storage reservoir size (including Extension and water quality restoration area); C-23 water source availability; identify surrounding wetlands impact and how those can be offset.

## FY 2018 Utility Systems Department Key Initiatives

Initiative	Strategic Plan Alignment	Performance Measure(s)
Complete Area 1 of the Water Quality Restoration/Storage Project McCarty Ranch Extension by Sept. 30, 2018. Area 1 will keep 1.141 billion gallons of discharge water from the C-23 Canal from entering the North Fork of the St. Lucie River annually.	Goal 7 High Performing Government Organization Goal 5, High Quality Infrastructure and Facilities	Billions of gallons of discharge water from the C-23 canal kept entering the North Fork of the St. Lucie River (annually)
Completion of a Master Plan for McCarty Ranch Preserve, including modeling programming, by 4 <sup>th</sup> quarter of 2018	Goal 5, High Quality Infrastructure and Facilities Goal 7, High Performing Government Organization	Completion of Master Plan
Replacement of 10,000 – 12,000 lineal feet of aging asbestos concrete to enhance existing infrastructure	Goal 5, High Quality Infrastructure and Facilities, Goal 7, High Performing Government Organization	Linear feet of asbestos concrete pipe replaced
Increase number of fire flow tests to improve ISO rating	Goal 5, High Quality Infrastructure and Facilities	Number of fire flow tests performed
Increase number of fire hydrants receiving preventative maintenance	Goal 5, High Quality Infrastructure and Facilities,	Number of fire hydrants receiving preventative maintenance
Institute a new phone system to improve customer service and timeliness of response	Goal 7, High Performing Government Organization	Reduction in the number of incoming calls by offering multiple online communication services.
Institute an additional online services application updating customer data by October 1, 2018.	Goal 7, High Performing Government Organization	Implementation of online services for: 1) new home construction, 2) termination of account, 3) transfer to new location; 4) change mailing address, phone 3, email, etc., 5) bill adjustment requests, and 6) payment extension requests

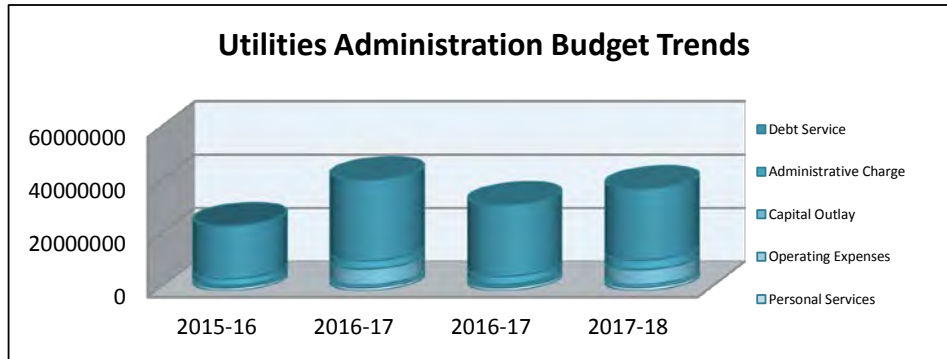
## Performance Measures

	<i>City Council Strategic Goal(s)</i>	<i>Performance Measures Utility Department</i>	<i>2014/15 Actual</i>	<i>2015/16 Actual</i>	<i>2016/17 Actual</i>	<i>2017/18 Proposed</i>
<b>Workload &amp; Efficiencies</b>	4,7	Commercial Development Inspections Performed	996	707	930	1,000
	5,7	Underground Locates Completed	8,268	12,439	14,192	15,000
	5,7	Number of Miles of Pipe Located	215	279	375	415
	5,7	Residential Water Meter Installations	780	1,245	1,561	1,600
	5,7	Residential Sewer Grinder Installations	446	783	690	750
	5,7	Water Treatment Plant Capacity (million gallons per day)	41.65	41.65	41.65	41.65
	5,7	Total Water Customer Demands (million gallons per day)	14.59	15.53	16.12	16.54
	5,7	Wastewater Treatment Plant Capacity (million gallons per day)	18.00	18.00	18.00	18.00
	5,7	Three Month Average Daily Wastewater Flow (million gallons per day)	8.300	8.286	8.598	8.822
	5,7	Number of Water Customers	68,289	69,949	70,407	72,000
	5,7	Number of Sewer Customers	49,068	50,945	52,772	53,522
	5,7	Number of existing septic systems converted to City sewer (new measure)	336	353	320	350
	5,7	Number of existing septic tanks within the City limits (new measure)	N/A	N/A	16,379	16,029
	5,7	Number of existing septic tanks active within unincorporated portions of service area (new measure)	N/A	N/A	1,864	1,864
	5,7	Incoming Telephone Calls	86,879	96,024	115,310	110,000
	5,7	Number of walk-in customers	81,633	68,172	63,519	60,350
	5,7	Number of fire flow tests (new measure)	N/A	N/A	11	35
	5,7	Number of fire hydrants receiving preventative maintenance (new measure)	N/A	N/A	1,189	2,500
	5,7	Number of online payments (new measure)	N/A	N/A	214,930 <sup>1</sup>	301,000
	5,7	Implementation of new online services (new measure)	N/A	N/A	1	6 Completed by September 2018
5,7	Billions of gallons of discharge water from the C-23 canal kept entering the North Fork of the St. Lucie River (annually) (new measure)	N/A	N/A	N/A	1.141 billion gallons	

<sup>1</sup> 9 months of data

**CITY OF PORT ST. LUCIE**  
**UTILITIES OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Utility Administration -- #134000  
 Jesus Merejo, Utility Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$1,199,252	\$1,253,803	\$1,253,803	\$1,359,701
Operating Expenses	731,976	895,177	800,000	942,608
Capital Outlay	4,891	6,004,000	377,930	5,629,570
Administrative Charge	2,527,308	2,998,104	2,998,104	3,512,210
Debt Service	19,878,127	30,387,651	26,698,544	26,699,394
<b>Total</b>	<b>\$24,341,554</b>	<b>\$41,538,735</b>	<b>\$32,128,381</b>	<b>\$38,143,483</b>

**STAFFING SUMMARY:**

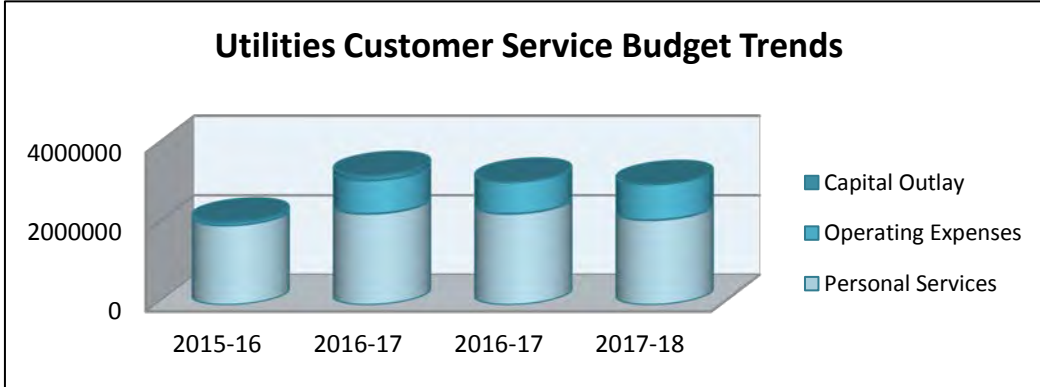
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Director	1.00	1.00	1.00
Assistant Director	1.00	1.00	1.00
Deputy Director	1.00	1.00	1.00
Manager	1.00	1.00	1.00
Project Coordinator	0.00	1.00	1.00
Office Manager	1.00	1.00	1.00
Customer Service Manager	0.00	0.00	0.00
Budget Manager	1.00	1.00	1.00
Manager of Tech Services	0.00	0.00	0.00
Data System Analyst	0.00	1.00	1.00
Supervisor	0.00	0.00	0.00
Safety Coordinator	1.00	1.00	1.00
Budget Analyst	0.00	0.00	0.00
Financial Specialist	0.00	0.00	0.00
Customer Specialist	0.00	0.00	0.00
Administrative Assistant	1.00	2.00	2.00
Office Assistant	1.50	0.50	0.50
<b>Total</b>	<b>9.50</b>	<b>11.50</b>	<b>11.50</b>

**CAPITAL OUTLAY:**

Replacement Desktop Computers	3,500
Replace D & C Building	5,626,070
<b>Total</b>	<b>5,629,570</b>

**CITY OF PORT ST. LUCIE**  
**UTILITIES OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Customer Service -- #134600  
 Jesus Merejo, Utilities Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$1,998,108	\$2,289,911	\$2,289,911	\$2,130,718
Operating Expenses	73,604	843,227	800,000	899,845
Capital Outlay	14,909	130,000	5,000	4,000
Total	\$2,086,621	\$3,263,138	\$3,094,911	\$3,034,563

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Deputy Director	1.00	1.00	1.00
Customer Service Supervisor	3.00	2.00	2.00
Project Coordinator	0.00	0.00	0.00
Customer Service Leader	3.00	3.00	3.00
Customer Service Specialist	26.00	25.00	24.00
Office Assistant	2.50	2.50	1.50
Total	35.50	33.50	31.50

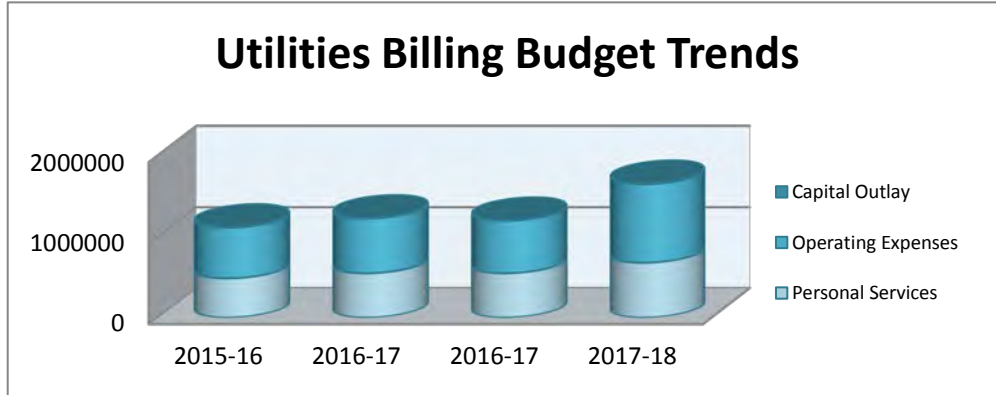
**CAPITAL OUTLAY:**

Office Furniture (Desks)	4,000
Totals	4,000



**CITY OF PORT ST. LUCIE**  
**UTILITIES OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Utilities Billing -- #134700  
 Jesus Merejo, Utilities Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$487,436	\$549,562	\$549,562	\$680,689
Operating Expenses	626,059	677,109	650,000	969,294
Capital Outlay	3,042	1,250	0	5,000
<b>Total</b>	<b>\$1,116,537</b>	<b>\$1,227,921</b>	<b>\$1,199,562</b>	<b>\$1,654,983</b>

**STAFFING SUMMARY:**

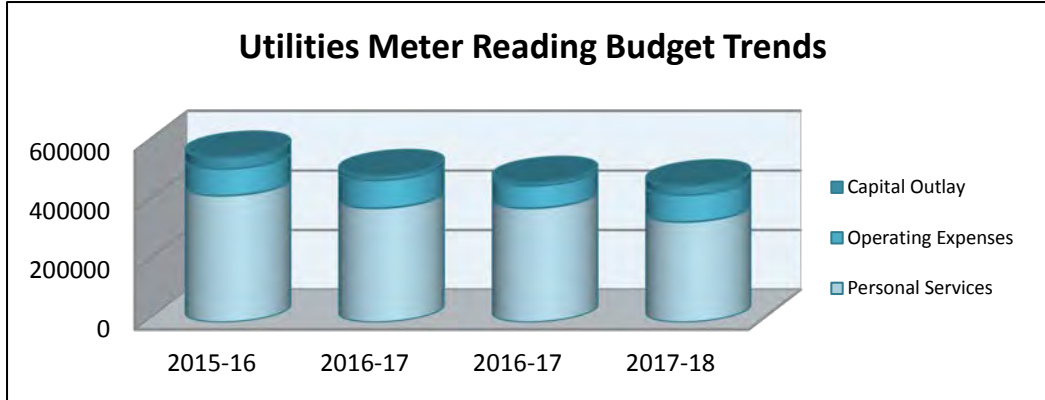
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Billing Supervisor	1.00	1.00	1.00
Billing Leader	1.00	1.00	1.00
Financial Specialist	1.00	1.00	0.00
Office Assistant	0.00	0.00	2.00
Accounting Clerk	4.00	4.00	0.00
Billing Clerk	1.00	1.00	6.00
<b>Total</b>	<b>8.00</b>	<b>8.00</b>	<b>10.00</b>

**CAPITAL OUTLAY:**

Office Furniture (Desks)	5,000
<b>Total</b>	<b>5,000</b>

**CITY OF PORT ST. LUCIE**  
**UTILITIES OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Meter Reading -- #134800  
 Jesus Merejo, Utilities Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$425,538	\$383,243	\$383,243	\$337,165
Operating Expenses	89,521	93,955	75,000	90,120
Capital Outlay	39,752	16,000	11,600	31,500
Total	\$554,811	\$493,198	\$469,843	\$458,785

**STAFFING SUMMARY:**

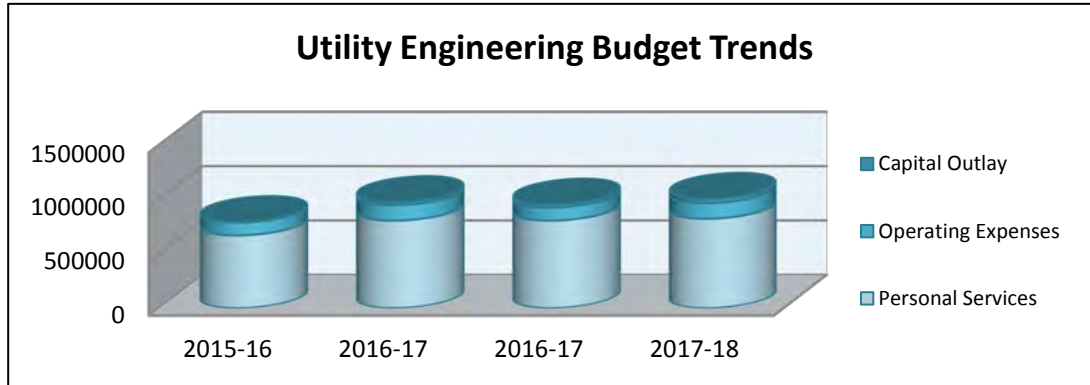
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Project Coordinator	0.00	1.00	1.00
Meter Reader Leader	1.00	1.00	1.00
Meter Readers	5.00	2.00	2.00
Total	6.00	4.00	4.00

**CAPITAL OUTLAY:**

Vehicles	28,000
Spare iPads/repairs	1,000
Handheld Data Collector	2,500
Totals	31,500

**CITY OF PORT ST. LUCIE**  
**UTILITIES OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Utility Engineering -- #431-135000  
 Jesus Merejo, Utility Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$669,583	\$804,954	\$804,954	\$822,547
Operating Expenses	117,578	143,279	120,000	143,470
Capital Outlay	2,842	26,000	26,000	39,000
<b>Total</b>	<b>\$790,003</b>	<b>\$974,233</b>	<b>\$950,954</b>	<b>\$1,005,017</b>

**STAFFING SUMMARY:**

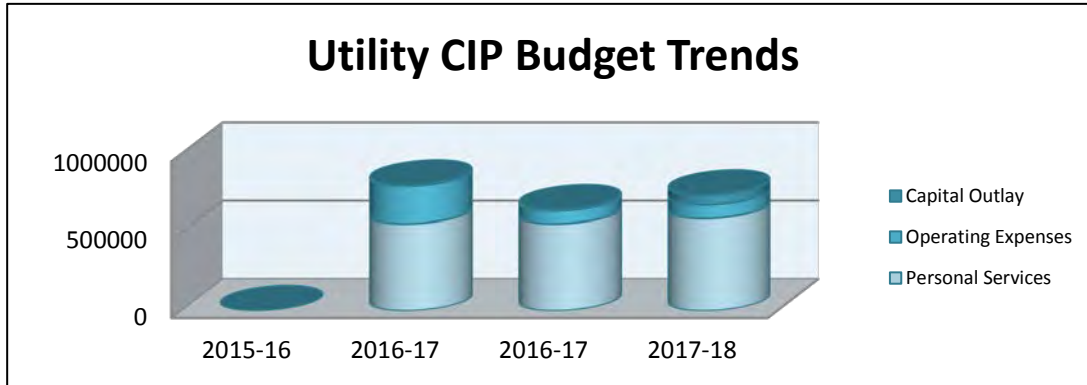
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Engineer Manager	0.50	0.50	0.50
Project Manager	2.00	2.00	2.00
Professional Engineer	1.00	1.00	1.00
Project Coordinator	1.00	2.00	2.00
Construction Coordinator	1.00	1.00	1.00
Administrative Secretary	0.00	1.00	1.00
CADD Technician	1.00	0.00	0.00
<b>Total</b>	<b>6.50</b>	<b>7.50</b>	<b>7.50</b>

**CAPITAL OUTLAY:**

(1) Replacement Vehicle	35,000
Misc. Office Furniture	1,000
(1) Tablet Computer (1) Desktop Computer	3,000
	<b>39,000</b>

**CITY OF PORT ST. LUCIE**  
**UTILITIES OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Utility CIP -- 135500  
 Jesus Merejo, Utility Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$0	\$556,665	\$556,665	\$591,299
Operating Expenses	0	240,639	83,000	86,577
Capital Outlay	0	5,000	5,000	61,000
<b>Total</b>	<b>\$0</b>	<b>\$802,304</b>	<b>\$644,665</b>	<b>\$738,876</b>

**STAFFING SUMMARY:**

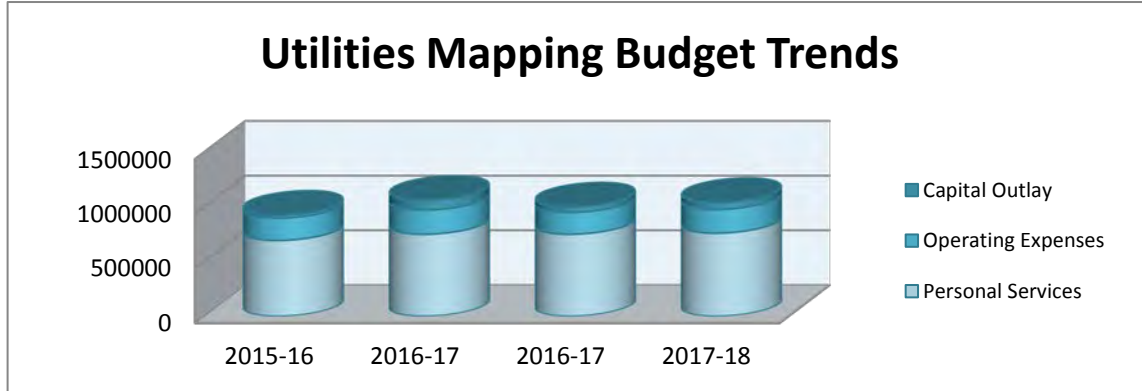
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Engineer Manager	0.00	0.50	0.50
Professional Engineer	0.00	1.00	1.00
Civil Engineer	0.00	2.00	2.00
Utility Inspector	0.00	1.00	1.00
<b>Total</b>	<b>0.00</b>	<b>4.50</b>	<b>4.50</b>

**CAPITAL OUTLAY:**

Master Plan Update	28,000
(1) Replacement Vehicle F-150	28,000
(1) Tablet Computer (2) Desktop Computers	5,000
<b>Total</b>	<b>61,000</b>

**CITY OF PORT ST. LUCIE**  
**UTILITIES OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Mapping -- #136000  
 Jesus Merejo, Utility Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$692,223	\$748,596	\$748,596	\$758,698
Operating Expenses	203,734	220,917	200,000	217,087
Capital Outlay	27,491	90,114	50,000	64,000
<b>Total</b>	<b>\$923,448</b>	<b>\$1,059,627</b>	<b>\$998,596</b>	<b>\$1,039,785</b>

**STAFFING SUMMARY:**

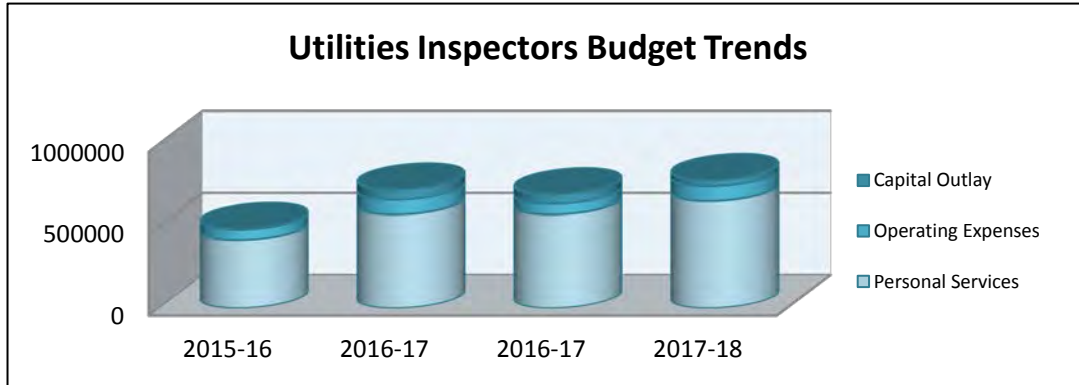
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Manager	1.00	1.00	1.00
Supervisor	1.00	1.00	1.00
Data System Analyst	1.00	1.00	1.00
Network Technician	1.00	1.00	1.00
GIS Technician	1.00	1.00	1.00
Mapping Technician	3.00	3.00	3.00
<b>Total</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>

**CAPITAL OUTLAY:**

Unforeseen hardware replacement	20,000
Virtual server (security system servers consolidation)	12,000
GR10 proxy server (GPS)	10,000
Replace mapping field laptop	2,000
UIS file server 1	15,000
SEMS Equipment	5,000
<b>Total</b>	<b>64,000</b>

**CITY OF PORT ST. LUCIE**  
**UTILITY OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Inspectors -- #137500  
 Jesus Merejo, Utility Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$418,323	\$573,639	\$573,639	\$655,229
Operating Expenses	63,698	89,596	65,000	90,276
Capital Outlay	1,860	60,400	56,000	36,000
<b>Total</b>	<b>\$483,881</b>	<b>\$723,635</b>	<b>\$694,639</b>	<b>\$781,505</b>

**STAFFING SUMMARY:**

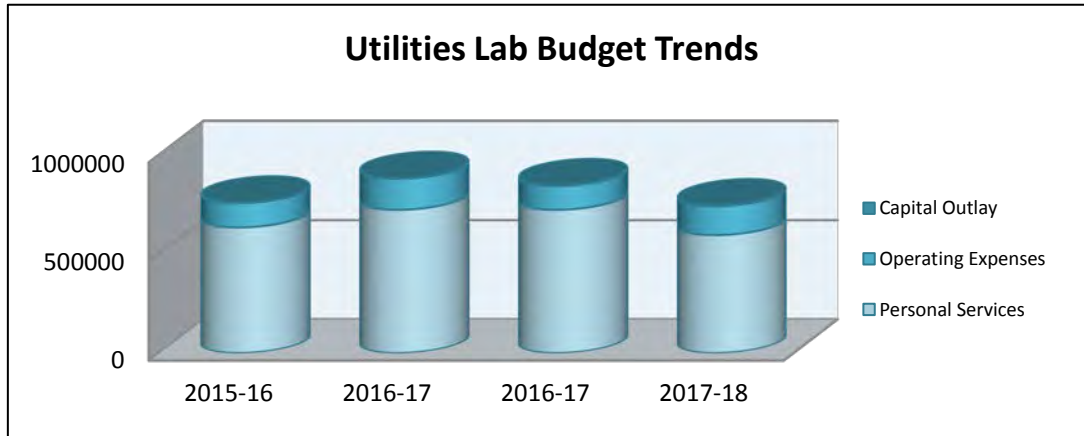
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Construction Coordinator	1.00	1.00	1.00
Locator	0.00	1.00	1.00
Maintenance Mechanic	0.00	1.00	1.00
Inspector	4.00	4.00	4.00
Records Specialist	1.00	1.00	1.00
<b>Total</b>	<b>6.00</b>	<b>8.00</b>	<b>8.00</b>

**CAPITAL OUTLAY:**

(1) New Vehicle	28,000
iPads & Accessories Replacements	2,000
RD7100 Locator	5,000
Misc. Locate Equipment	1,000
<b>Totals</b>	<b>36,000</b>

**CITY OF PORT ST. LUCIE**  
**UTILITIES OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Lab -- #138000  
 Jesus Merejo, Utility Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$635,066	\$723,917	\$723,917	\$596,422
Operating Expenses	122,784	156,164	120,000	146,047
Capital Outlay	430	2,000	2,000	2,000
Total	<u>\$758,280</u>	<u>\$882,081</u>	<u>\$845,917</u>	<u>\$744,469</u>

**STAFFING SUMMARY:**

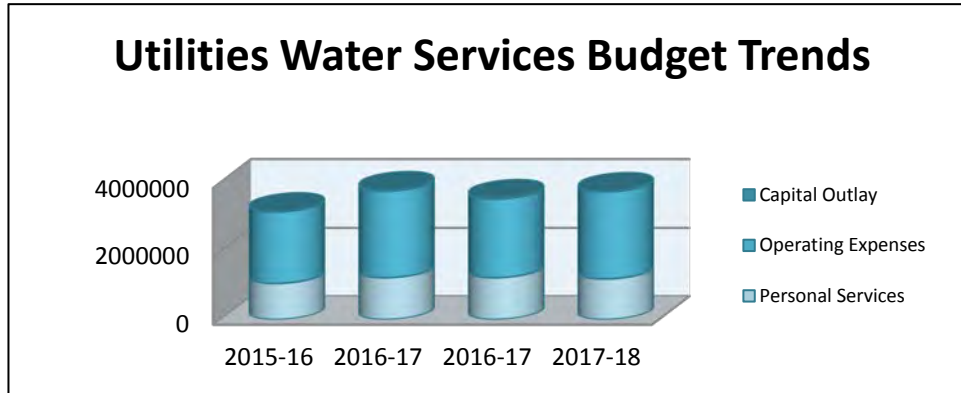
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Civil Engineer	1.00	1.00	0.00
Lab Manager	1.00	1.00	1.00
Supervisor	1.00	1.00	1.00
Lab Technician	5.00	5.00	5.00
Total	<u>8.00</u>	<u>8.00</u>	<u>7.00</u>

**CAPITAL OUTLAY:**

Computers & Computer Accessories	<u>\$2,000</u>
Totals	<u>\$2,000</u>

**CITY OF PORT ST. LUCIE**  
**UTILITIES OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Water Services - Plant -- #331000  
 Jesus Merejo, Utility Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$1,059,183	\$1,226,414	\$1,226,414	\$1,190,516
Operating Expenses	2,093,408	2,532,501	2,300,000	2,539,724
Capital Outlay	10,081	23,000	23,000	21,500
<b>Total</b>	<b>\$3,162,672</b>	<b>\$3,781,915</b>	<b>\$3,549,414</b>	<b>\$3,751,740</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Superintendent	1.00	1.00	1.00
Chief Plant Operator	1.00	1.00	1.00
Lead Operator	1.00	1.00	1.00
Plant Operator "A"	3.00	1.00	1.00
Plant Operator "B"	1.00	3.00	3.00
Plant Operator "C"	5.00	1.00	1.00
Plant Operator Trainee	2.00	6.00	6.00
<b>Total</b>	<b>14.00</b>	<b>14.00</b>	<b>14.00</b>

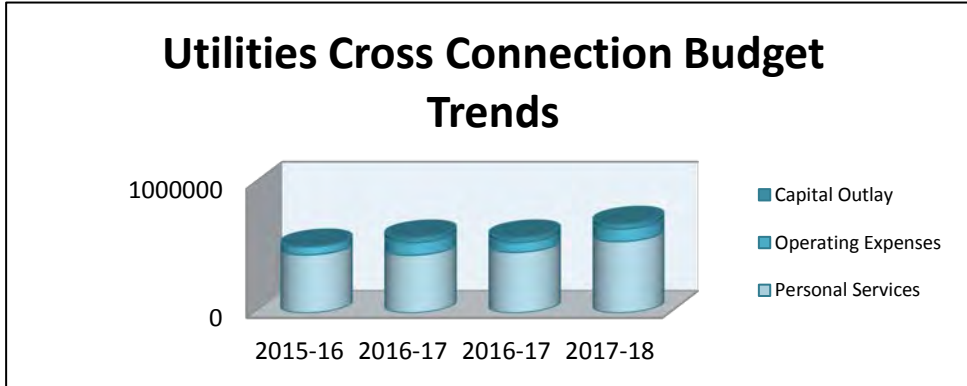
**CAPITAL OUTLAY:**

Misc. Computers & Computer Hardware	3,500
Misc. Spare Parts	18,000
<b>Totals</b>	<b>21,500</b>



**CITY OF PORT ST. LUCIE**  
**UTILITIES OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Water Services - Cross Connection -- #331100  
 Jesus Merejo, Utility Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$449,777	\$447,069	\$470,000	\$553,254
Operating Expenses	62,423	97,631	75,000	96,770
Capital Outlay	2,476	40,000	40,000	41,000
Total	<u>\$514,676</u>	<u>\$584,700</u>	<u>\$585,000</u>	<u>\$691,024</u>

**STAFFING SUMMARY:**

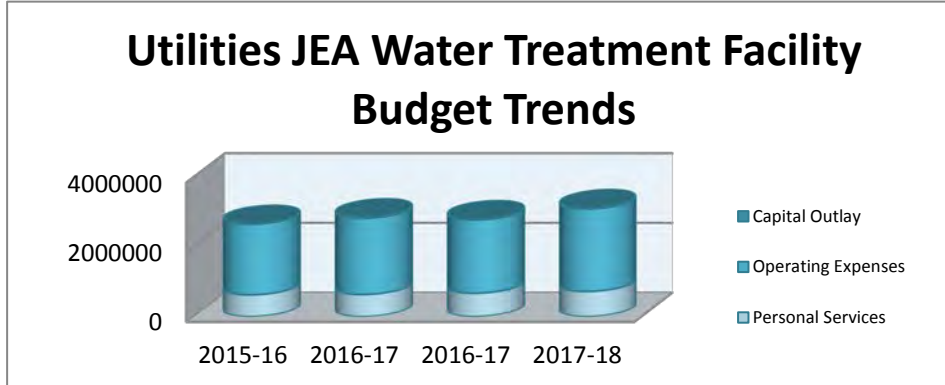
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Supervisor	1.00	1.00	1.00
Utility Plumber	0.00	1.00	1.00
Field Technician	4.00	4.00	4.00
Field Tech Trainee	0.00	0.00	0.00
Total	<u>5.00</u>	<u>6.00</u>	<u>6.00</u>

**CAPITAL OUTLAY:**

(2) Replacement Vehicles F350 Utility Bed	40,000
Spare Chemical Pumps	1,000
Total	<u>41,000</u>

**CITY OF PORT ST. LUCIE**  
**UTILITIES OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** James E. Anderson (JEA) Water Treatment Facility -- #331200  
 Jesus Merejo, Utility Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$623,712	\$634,389	\$670,000	\$720,743
Operating Expenses	2,025,193	2,186,422	2,100,000	2,366,284
Capital Outlay	0	15,500	13,000	15,500
<b>Total</b>	<b>\$2,648,905</b>	<b>\$2,836,311</b>	<b>\$2,783,000</b>	<b>\$3,102,527</b>

**STAFFING SUMMARY:**

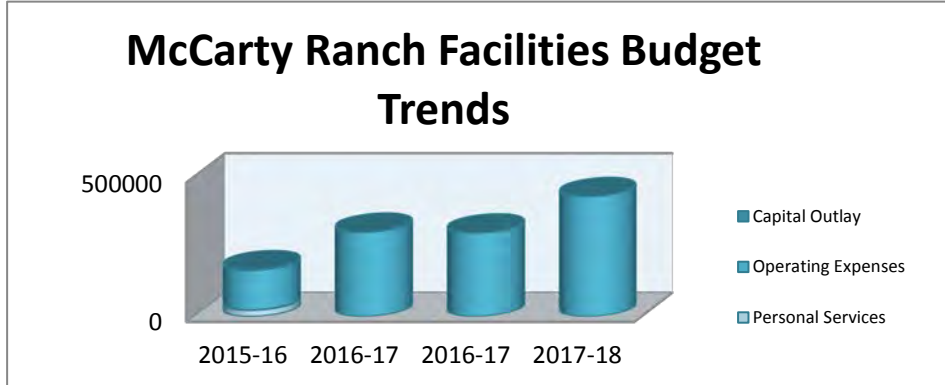
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Chief Operator	1.00	1.00	1.00
Lead Operator	0.00	1.00	1.00
Plant Operator "A"	1.00	4.00	4.00
Plant Operator "B"	3.00	0.00	0.00
Plant Operator "C"	2.00	1.00	1.00
<b>Total</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>

**CAPITAL OUTLAY:**

Computers & Hardware	3,500
Spare Chemical Pumps	12,000
<b>Total</b>	<b>15,500</b>

**CITY OF PORT ST. LUCIE**  
**UTILITIES OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:**           McCarty Ranch Facilities -- #331400  
                                   Jesus Merejo, Utility Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$23,418	\$0	\$0	\$0
Operating Expenses	143,493	302,879	300,000	431,127
Capital Outlay	1,304	0	0	0
Total	<u>\$168,215</u>	<u>\$302,879</u>	<u>\$300,000</u>	<u>\$431,127</u>

**STAFFING SUMMARY:**

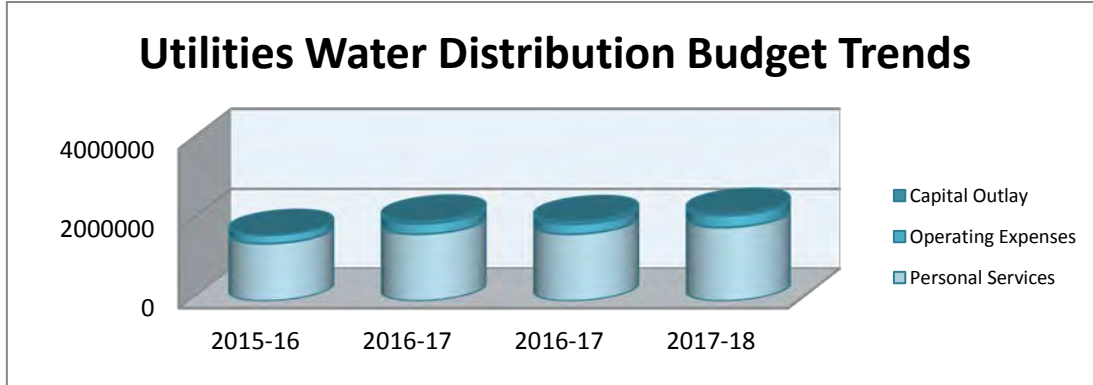
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2016-17 *****
Lead Maintenance Tech.	0.00	0.00	0.00
Maintenance Worker	0.00	0.00	0.00
Total	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>

**CAPITAL OUTLAY:**

None

**CITY OF PORT ST. LUCIE**  
**UTILITIES OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Water Distribution-Preventive Maintenance -- #331600  
 Jesus Merejo, Utility Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$1,444,324	\$1,682,193	\$1,682,193	\$1,853,200
Operating Expenses	211,675	260,221	250,000	292,426
Capital Outlay	1,049	72,000	72,000	43,000
<b>Total</b>	<b>\$1,657,048</b>	<b>\$2,014,414</b>	<b>\$2,004,193</b>	<b>\$2,188,626</b>

**STAFFING SUMMARY:**

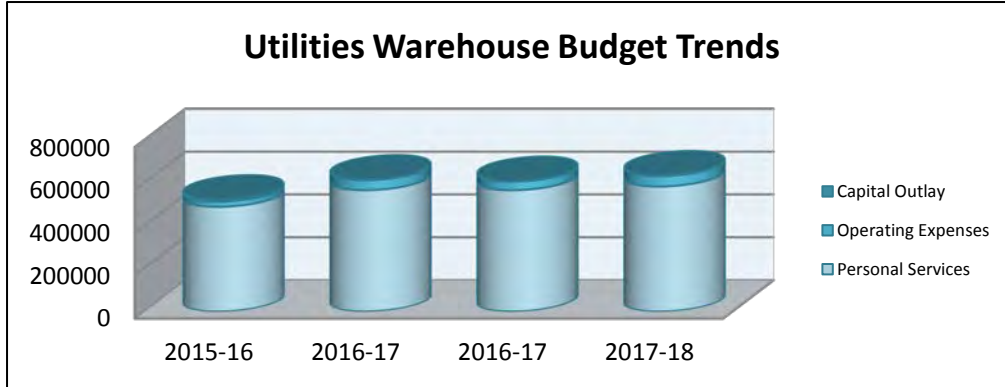
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Superintendent	1.00	0.00	0.00
Supervisor	1.00	1.00	1.00
Crew Leader	1.00	1.00	1.00
Secretary	1.00	1.00	1.00
Warehouse Tech.	0.00	0.00	0.00
Water Level "3"	6.00	9.00	9.00
Maintenance Mechanic	8.00	3.00	3.00
Field Technician	0.00	2.00	2.00
Field Technician Trainee	1.00	5.00	6.00
<b>Total</b>	<b>19.00</b>	<b>22.00</b>	<b>23.00</b>

**CAPITAL OUTLAY:**

(1) New Vehicle F-250 Utility Boat	40,000
iPad/Repair and Replace	3,000
	<b>43,000</b>

**CITY OF PORT ST. LUCIE**  
**UTILITIES OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Utility Warehouse -- #334500  
 Jesus Merejo, Utility Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$489,047	\$566,688	\$566,688	\$583,925
Operating Expenses	24,669	46,883	40,000	48,680
Capital Outlay	8,039	2,000	2,000	2,500
Total	\$521,755	\$615,571	\$608,688	\$635,105

**STAFFING SUMMARY:**

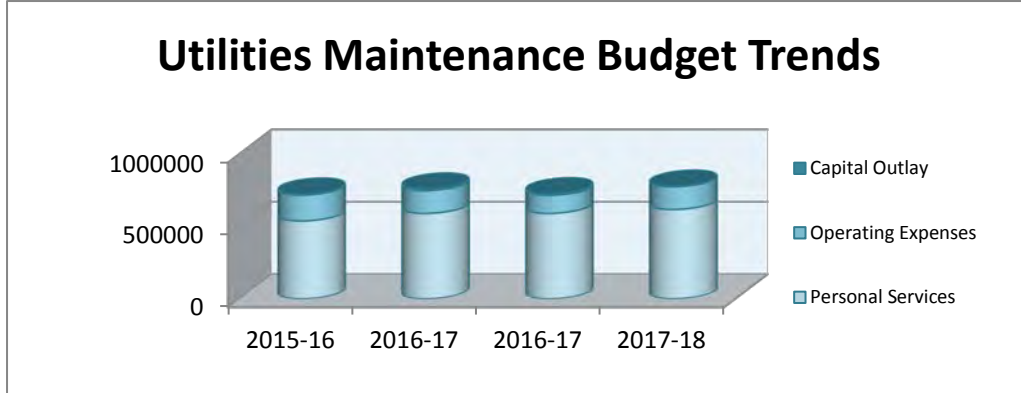
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Supervisor	1.00	1.00	1.00
Financial Specialist	2.00	2.00	2.00
Budget Analyst	1.00	1.00	1.00
Warehouse Tech	4.00	4.00	4.00
Total	8.00	8.00	8.00

**CAPITAL OUTLAY:**

Tablet or laptop for Warehouse	1,500
Other Machinery & Equip.	1,000
Total	<u>2,500</u>

**CITY OF PORT ST. LUCIE**  
**UTILITIES OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Maintenance -- #336000  
 Jesus Merejo, Utility Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$538,720	\$590,922	\$590,922	\$617,779
Operating Expenses	178,760	157,581	125,000	157,315
Capital Outlay	3,750	8,000	8,000	1,000
Total	\$721,230	\$756,503	\$723,922	\$776,094

**STAFFING SUMMARY:**

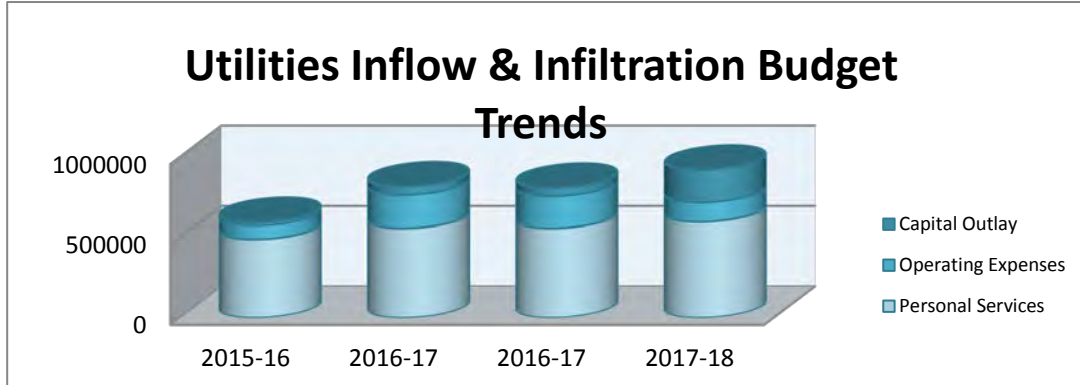
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Supervisor	1.00	1.00	1.00
Maintenance Mechanic	6.00	6.00	6.00
Maintenance Mechanic Trainee	0.00	0.00	0.00
Total	7.00	7.00	7.00

**CAPITAL OUTLAY:**

Spare iPad/Repair	1,000
Total	<u>1,000</u>

**CITY OF PORT ST. LUCIE**  
**UTILITIES OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Inflow & Infiltration -- #337000  
 Jesus Merejo, Utility Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$489,659	\$557,689	\$557,689	\$598,511
Operating Expenses	85,527	207,548	200,000	120,579
Capital Outlay	20,067	51,500	50,000	201,500
<b>Total</b>	<b>\$595,253</b>	<b>\$816,737</b>	<b>\$807,689</b>	<b>\$920,590</b>

**STAFFING SUMMARY:**

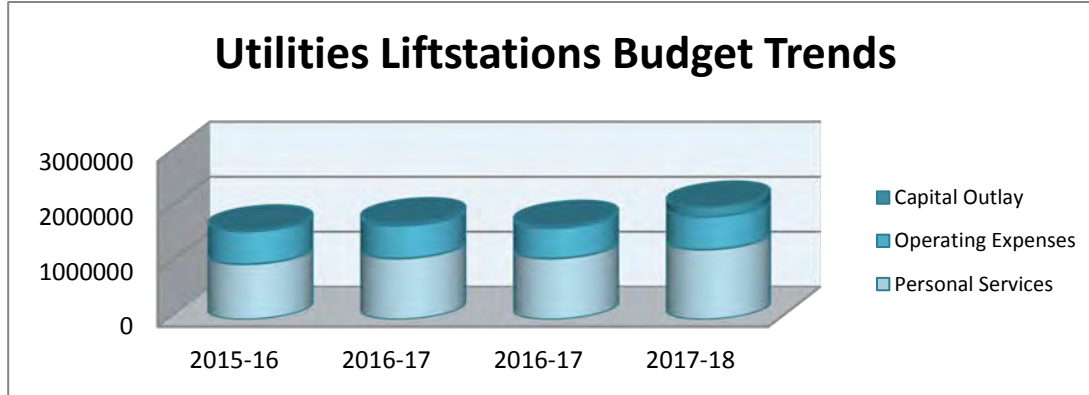
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Supervisor	0.00	0.00	0.00
Crew Leader	1.00	1.00	1.00
Maintenance Mechanic	6.00	6.00	6.00
Maintenance Mechanic Trainee	0.00	0.00	0.00
<b>Total</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>

**CAPITAL OUTLAY:**

(1) tv truck replace US-40	200,000
Spare iPad/Repair	1,500
<b>Totals</b>	<b>201,500</b>

**CITY OF PORT ST. LUCIE**  
**UTILITIES OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Liftstations -- #338000  
 Jesus Merejo, Utility Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$1,002,271	\$1,106,053	\$1,106,053	\$1,266,890
Operating Expenses	590,884	591,968	550,000	595,139
Capital Outlay	15,821	42,000	37,100	180,000
<b>Total</b>	<b>\$1,608,976</b>	<b>\$1,740,021</b>	<b>\$1,693,153</b>	<b>\$2,042,029</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Asst. Operations Manager	1.00	1.00	1.00
Supervisor	1.00	1.00	1.00
Crew Leader	1.00	1.00	1.00
Maintenance Mechanic	8.00	8.00	9.00
Field Technician	2.00	2.00	0.00
Field Technician Trainee	0.00	0.00	3.00
<b>Total</b>	<b>13.00</b>	<b>13.00</b>	<b>15.00</b>

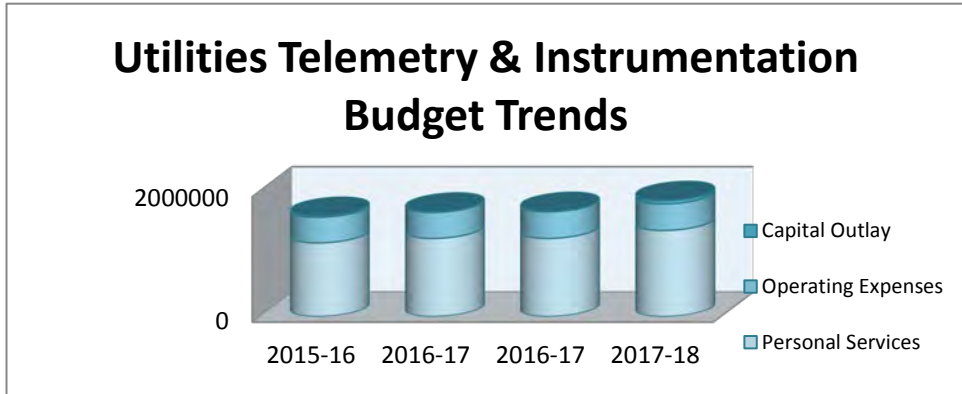
**CAPITAL OUTLAY:**

(2) New F-550 Boom Trucks	160,000
Repair/Replace iPads	3,000
Odor Control Machines and Media	12,000
Wench for Davit Arm	5,000
<b>Totals</b>	<b>180,000</b>



**CITY OF PORT ST. LUCIE**  
**UTILITIES OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Telemetry & Instrumentation -- #339000  
 Jesus Merejo, Utility Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$1,173,878	\$1,246,696	\$1,246,696	\$1,374,021
Operating Expenses	410,901	415,133	425,000	423,339
Capital Outlay	13,438	5,000	5,000	54,500
Admin. Credit - CIP	0	0	0	0
<b>Total</b>	<b>\$1,598,217</b>	<b>\$1,666,829</b>	<b>\$1,676,696</b>	<b>\$1,851,860</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Manager	1.00	1.00	1.00
SCADA Supervisor	1.00	1.00	1.00
SCADA Tech	1.00	1.00	1.00
Crew Leader	1.00	1.00	1.00
Electrician	9.00	10.00	11.00
Financial Specialist	1.00	0.00	0.00
<b>Total</b>	<b>14.00</b>	<b>14.00</b>	<b>15.00</b>

**CAPITAL OUTLAY:**

(1) New F-250 Utility	40,000
Security & Licensing Server (SCADA) iPad	7,000
Network Analyzer	7,500
<b>Total</b>	<b>54,500</b>

**CITY OF PORT ST. LUCIE**  
**UTILITIES OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Westport Wastewater Treatment Plant -- #351200  
 Jesus Merejo, Utility Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$753,306	\$812,465	\$812,465	\$822,114
Operating Expenses	1,012,746	1,502,949	1,150,000	1,319,638
Capital Outlay	11,994	21,649	17,000	13,000
<b>Total</b>	<b>\$1,778,046</b>	<b>\$2,337,063</b>	<b>\$1,979,465</b>	<b>\$2,154,752</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Chief Plant Operator	1.00	1.00	1.00
Plant Operator "A"	4.00	3.00	3.00
Plant Operator "B"	1.00	3.00	3.00
Plant Operator "C"	0.00	1.00	1.00
Plant Operator Trainees	2.00	0.00	0.00
<b>Total</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>

**CAPITAL OUTLAY:**

Replace Servers & Monitors	6,500
Power drive valve operator	6,500
<b>Totals</b>	<b>13,000</b>

**CITY OF PORT ST. LUCIE**  
**UTILITIES OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Glades Wastewater Treatment Plant -- #351300  
 Jesus Merejo, Utility Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$851,478	\$906,703	\$906,703	\$985,080
Operating Expenses	1,002,180	1,724,939	1,400,000	1,517,543
Capital Outlay	30,003	19,400	16,000	21,700
Total	\$1,883,661	\$2,651,042	\$2,322,703	\$2,524,323

**STAFFING SUMMARY:**

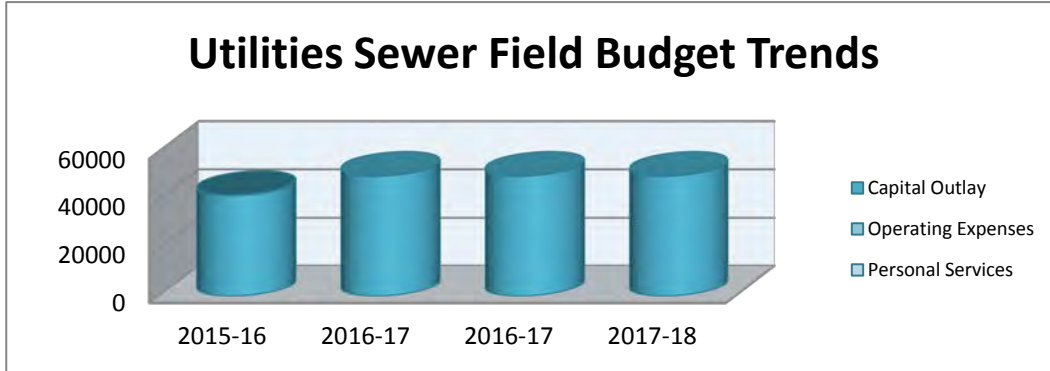
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Chief Plant Operator	1.00	1.00	1.00
Lead Operator	0.00	0.00	1.00
Plant Operator "A"	7.00	7.00	6.00
Plant Operator "B"	1.00	1.00	0.00
Plant Operator "C"	0.00	0.00	0.00
Plant Operator Trainee	1.00	1.00	2.00
Total	10.00	10.00	10.00

**CAPITAL OUTLAY:**

Replace Servers & Monitors	6,500
CL-17 Chlorine Meters (2)	4,000
Turbidity Meters (2)	1,900
pH Meters (3)	800
Automatic Samplers (3)	2,000
Chlorine Feed System Repairs	4,500
Safety Equipment	2,000
Total	21,700

**CITY OF PORT ST. LUCIE**  
**WATER AND SEWER CONNECTION FEES PROJECTS FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Sewer Field -- 351500  
 Jesus Merejo, Utility Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$0	\$0	\$0	\$0
Operating Expenses	0	0	0	0
Capital Outlay	41,956	50,000	50,000	50,000
Total	<u>\$41,956</u>	<u>\$50,000</u>	<u>\$50,000</u>	<u>\$50,000</u>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****

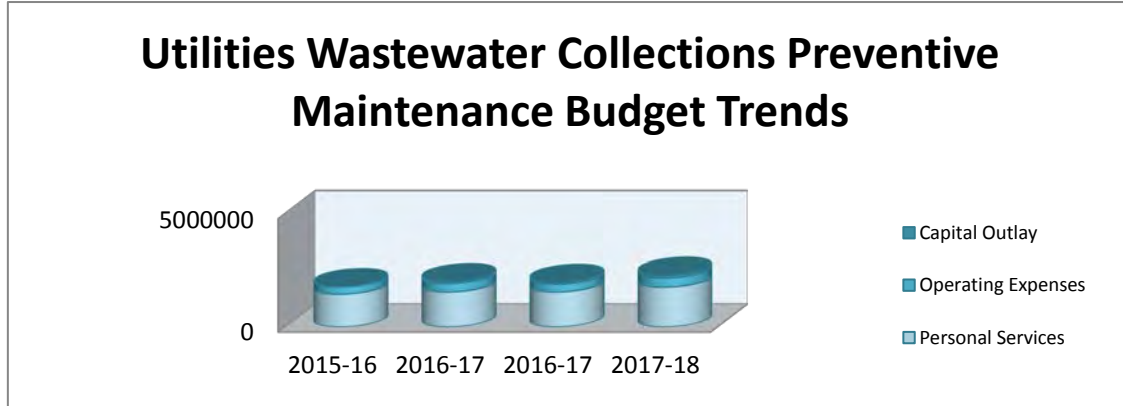
**CAPITAL OUTLAY:**

Step Systems	<u>\$50,000</u>
Total	<u>\$50,000</u>

**CITY OF PORT ST. LUCIE**  
**UTILITIES OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:**

Wastewater Collections-Preventive Maintenance -- #351600  
 Jesus Merejo, Utility Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$1,457,135	\$1,552,975	\$1,552,975	\$1,768,887
Operating Expenses	323,250	384,311	350,000	401,509
Capital Outlay	6,783	73,000	72,000	110,000
<b>Total</b>	<b>\$1,787,168</b>	<b>\$2,010,286</b>	<b>\$1,974,975</b>	<b>\$2,280,396</b>

**STAFFING SUMMARY:**

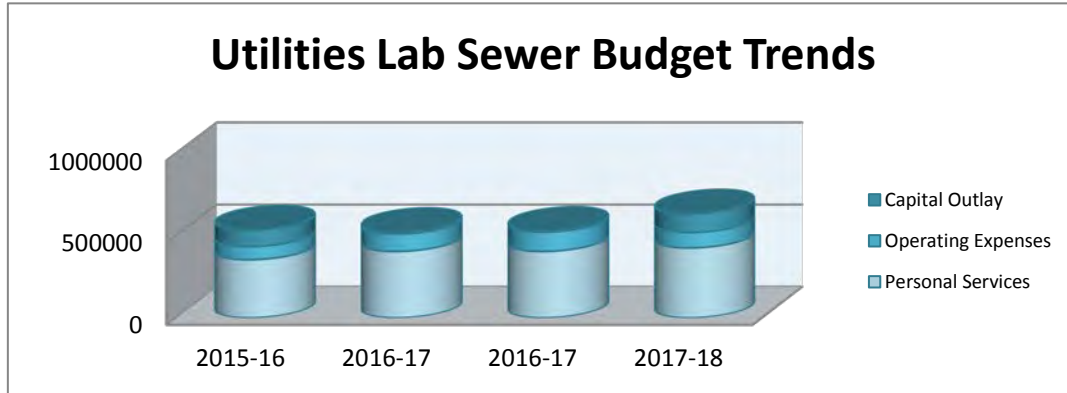
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Superintendent	1.00	1.00	1.00
Supervisor	1.00	2.00	2.00
Crew Leader	1.00	0.00	0.00
Secretary	0.00	1.00	1.00
Maintenance Mechanic	9.00	8.00	8.00
Field Technician	2.00	4.00	4.00
Field Technician Trainee	10.00	9.00	9.00
<b>Total</b>	<b>24.00</b>	<b>25.00</b>	<b>25.00</b>

**CAPITAL OUTLAY:**

(2 Replacement 3/4 ton Utility Bed Trucks	108,000
iPad repair/replacement	2,000
<b>Totals</b>	<b>110,000</b>

**CITY OF PORT ST. LUCIE**  
**UTILITIES OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Lab - Sewer -- #356000  
 Jesus Merejo, Utility Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$354,414	\$404,428	\$404,428	\$425,648
Operating Expenses	80,216	105,367	117,000	93,935
Capital Outlay	99,291	9,700	5,000	112,840
<b>Total</b>	<b>\$533,921</b>	<b>\$519,495</b>	<b>\$526,428</b>	<b>\$632,423</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Supervisor	1.00	1.00	1.00
Maintenance Mechanic	4.00	4.00	4.00
Maintenance Mechanic Trainee	0.00	0.00	0.00
<b>Total</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>

**CAPITAL OUTLAY:**

1 F550 boom truck replacement	80,000
Kaufman Trailer(for 2016 boom)	24,500
Blast Cabinet	1,000
Modular Fixturing Kit	3,916
Welding Table (78w, 38d, cap4400)	3,424
<b>Totals</b>	<b>112,840</b>

**CITY OF PORT ST. LUCIE UTILITY SYSTEMS**  
**RENEWAL & REPLACEMENT FUND - FUND #438**  
**FY 2017-18**

2017-2018      2018-2019      2019-2020      2020-2021      2021-2022

**REVENUES:**

Cash Carryforward	\$ 3,823,088	\$ 1,411,641	\$ 1,001,778	\$ 1,009,206	\$ 1,107,071
Interest Income	25,000	25,000	25,000	25,000	25,000
Transfer from 120 SAD Fund	150,000	150,000	150,000	150,000	150,000
Transfer from 122 SAD Fund	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Transfer from 431 Operating Fund	5,009,453	5,159,737	5,314,529	5,473,965	5,638,183
Totals	\$ 10,007,541	\$ 7,746,378	\$ 7,491,306	\$ 7,658,171	\$ 7,920,254

**EXPENDITURES:**

MAPPING - 1360

Miscellaneous GPS Hardware	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
Sub-Meter GPS Collector Replacement	20,000	-	-	-	-
End Of Life-Firewall Appliance Replacement	5,000	-	-	-	-
Rack Battery Backup Controller Replacement	12,000	-	-	-	-
Totals	\$ 67,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000

WATER FACILITIES -3310

Miscellaneous Emergency Repairs	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
Re-coat Chemical containment pads	35,000	35,000	35,000	-	-
Lime Plant Filter #1 Piping & Valve Replacement	250,000	50,000	-	-	-
Plant and Re-Pump Station Meter Repairs	20,000	20,000	20,000	20,000	20,000
Northport Pond & Pump Abandonment	200,000	-	-	-	-
Security Camera upgrade	20,000	20,000	20,000	20,000	20,000
Rebuild Backwash Pump	45,000	-	-	-	-
30" Distribution Meter Replacements	10,000	-	-	-	-
RO Plant Blend Basin Coating	150,000	-	-	-	-
Rebuild A-1, A-2, A-3	35,000	35,000	35,000	-	-
Rebuild Spare HPP	20,000	-	-	-	-
Lime Plant Transfer Pump Repair/Replacement	20,000	20,000	20,000	20,000	20,000
MP, SP and WP High Service Pump Replacement	20,000	20,000	20,000	20,000	20,000
Well house Roof Replacements	6,000	6,000	6,000	6,000	6,000
R & R Slaker Gear Box	10,000	10,000	10,000	10,000	10,000
Surficial Well Rehabilitations (2) (\$7,000 ea.)	14,000	14,000	14,000	14,000	14,000
Chemical pump replacement	10,000	10,000	10,000	10,000	10,000
Replace P04 & Antiscalant Bulk Tanks	15,000	15,000	-	-	-
Pump Station Chlorine and Ammonia Upgrades	30,000	30,000	-	30,000	30,000
Lime Silo Level Indicators	15,000	-	-	-	-
Lime Plant Filter Media Replacement	20,000	20,000	20,000	20,000	20,000
Spare HS Pumps	60,000	60,000	60,000	60,000	60,000
RO Plant High Service Pump Replacement	30,000	30,000	30,000	30,000	30,000
Replace Micron Filter Valves(2 per year)	8,000	8,000	8,000	-	-
Repaint Westport and Southport Storage Tank	40,000	40,000	40,000	40,000	40,000
Chlorine Regulators (2020-2021)	25,000	-	-	-	25,000
Silo safety improvements	10,000	10,000	10,000	10,000	10,000
RO Plant Odor Control System Blower Replacement	25,000	25,000	25,000	-	-
NP, MP, SP, WP, & Well Fence Repairs (2018-2022)	20,000	-	-	-	-
Admin Building painting	20,000	-	-	-	-
Prineville Site Lighting	40,000	-	-	-	-
Northport & Prineville Injection Well MIT	-	30,000	30,000	30,000	30,000

**CITY OF PORT ST. LUCIE UTILITY SYSTEMS  
RENEWAL & REPLACEMENT FUND - FUND #438  
FY 2017-18**

	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
RO Plant Transfer Pump Repair/Replacement	-	20,000	20,000	20,000	20,000
Blend Basin VFD Replacement	-	50,000	50,000	-	-
Media Replacement for Scrubbers/Degassifiers	-	20,000	20,000	20,000	20,000
Lime Plant Accelerator Gearbox Replacement	-	-	-	16,000	16,000
Totals	\$ 1,303,000	\$ 678,000	\$ 583,000	\$ 476,000	\$ 501,000

CROSS CONNECTION - FLUSHING - 3311

Rehabbing City's Backflow Preventers	\$ 16,000	\$ 16,000	\$ 16,000	\$ 16,000	\$ 16,000
Replace large meters to radio reads	-	15,000	15,000	15,000	15,000
Miscellaneous Supplies	25,000	25,000	25,000	25,000	25,000
Totals	\$ 41,000	\$ 56,000	\$ 56,000	\$ 56,000	\$ 56,000

JAMES E. ANDERSON RO WTP - 3312

Rehab RO Wells (One per Year)	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
JEA RO WTP motor & pump repairs	50,000	50,000	50,000	50,000	50,000
Degasifier / scrubber system repairs	50,000	50,000	50,000	50,000	50,000
DIW Video Inspection MIT (Due M/Y 11/2017)	30,000	-	-	-	-
Misc emergency repairs	50,000	50,000	50,000	50,000	50,000
RL re-pump station motor & pump repairs	25,000	25,000	25,000	25,000	25,000
RL SW water booster station pump repair	10,000	10,000	10,000	10,000	10,000
Chemical Feed Pumps replacement	10,000	10,000	10,000	10,000	10,000
Floridan well motor & pump emergency repair	50,000	50,000	50,000	50,000	50,000
Chlorinator Regulators	12,000	12,000	12,000	12,000	12,000
JEA RO WTP ammonia / chlorine system repairs	10,000	10,000	10,000	10,000	10,000
Clean Blowdown Tank Interiors & Repair as necessary	35,000	-	-	-	-
Seal & Paint Chemical Room Floors / Containment Pads	40,000	40,000	40,000	40,000	40,000
Paint Buildings, Roof Repairs, Tanks	40,000	40,000	40,000	40,000	40,000
RO / Admin Building Air Conditioner Upgrades	20,000	20,000	20,000	20,000	20,000
Install Level Transducers @ Floridan Wells	20,000	20,000	20,000	20,000	20,000
Hydotank Repairs per Inspection	-	-	20,000	-	-
Totals	\$ 602,000	\$ 537,000	\$ 557,000	\$ 537,000	\$ 537,000

McCARTY RANCH - 3314

C23 Outfall Structure Reinforcement	\$ 50,000	\$ -	\$ -	\$ -	\$ -
Ditch cleaning	24,000	-	-	-	-
Culvert replacement at McCarty Extension	50,000	-	-	-	-
Rehab of houses	25,000	-	25,000	-	-
Parcel D - 2 mile clearing of Herman Canal	-	25,000	-	25,000	25,000
Misc Repairs	25,000	25,000	25,000	25,000	25,000
Totals	\$ 174,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000

WATER DISTRIBUTION - P.M. - 3316

Line Break Repairs	\$ 50,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
Misc. Supplies @ \$77,750 per month	933,000	933,000	933,000	933,000	933,000
Water Main Deflections	25,000	25,000	25,000	25,000	25,000
Painting of the River Crossings	25,000	-	-	-	-
Pipe replacement project	1,000,000	500,000	500,000	500,000	500,000
Totals	\$ 2,033,000	\$ 1,533,000	\$ 1,533,000	\$ 1,533,000	\$ 1,533,000



**CITY OF PORT ST. LUCIE UTILITY SYSTEMS**  
**RENEWAL & REPLACEMENT FUND - FUND #438**  
**FY 2017-18**

2017-2018      2018-2019      2019-2020      2020-2021      2021-2022

INFLOW & INFILTRATION - 3370

Manhole Replacements & Rehabs	\$ 125,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Gravity Sewer Line Repairs	125,000	100,000	100,000	100,000	100,000
Infrastructure - Point Repairs & Training	20,000	40,000	40,000	40,000	40,000
Totals	\$ 270,000	\$ 190,000	\$ 190,000	\$ 190,000	\$ 190,000

LIFT STATIONS-3380

Lift Station Rehabilitation SP-31	\$ 100,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
Lift Station Replacement SP-40	500,000	-	-	-	-
Spare Impellers	20,000	25,000	25,000	25,000	25,000
Spare Lift Station Pumps	225,000	225,000	225,000	225,000	225,000
Lift Station Pump Repairs	125,000	76,500	76,500	76,500	76,500
SCADA for Lift Stations	50,000	50,000	50,000	50,000	50,000
Misc. Supplies	85,000	50,000	50,000	50,000	50,000
Totals	\$ 1,105,000	\$ 926,500	\$ 926,500	\$ 926,500	\$ 926,500

WEST PORT WWTP -3512

Miscellaneous Emergency Equipment	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
Westport Injection Well MIT (Due 2018)	50,000	-	-	-	-
Southport Injection Well MIT (Due 2018)	50,000	-	-	-	-
Sand Filters Media Replacement and/or Cleaning	30,000	-	30,000	30,000	30,000
Reuse Compliance Meter Replacements (pH, NTU, CL2)	3,000	3,000	3,000	3,000	3,000
UPS Battery Replacement (3)	7,000	7,000	7,000	7,000	7,000
Replace Chlorine Heads	20,000	20,000	-	-	-
Rehab / Replace Clarifier Drives (3)	30,000	-	30,000	30,000	30,000
Lab Spectrophotometer	2,500	-	-	-	-
Liftstation Pump - Replacement	9,000	-	-	-	-
Sandblast & Paint Piping / Equipment	30,000	30,000	-	30,000	30,000
Auto Sampler Replacement (3)	5,500	5,500	-	-	-
Rehab / Replace Barscreen	5,000	5,000	-	-	-
Headworks Rotopress Replacement	5,000	-	-	-	-
Replace ICECUBE units (3)	2,000	2,000	-	-	-
Rehab / Replace I.W., Filter Dosing, Reuse Pumps (12)	10,000	-	10,000	10,000	10,000
Odor Control System Blower - Replacement (2)	15,000	-	-	-	-
Replacement Odor Control System Chemical Pumps (6)	2,200	2,500	2,500	2,500	2,500
Rehab / Replace RAS and WAS pumps (5)	5,000	10,000	-	-	-
Rehab/ Replace Sludge Blowers (1)	10,000	-	10,000	10,000	10,000
Air Conditioner replacement (WP,SP,SPBS - 19 Units)	5,000	5,000	5,000	5,000	5,000
Replace Anoxic Mixers (11)	8,000	8,000	8,000	8,000	8,000
Dewatering Conveyer and Gate Repairs (3)	5,000	-	5,000	5,000	5,000
SP, WP, & SPBS Fence Repair and Replacement	5,000	5,000	5,000	5,000	5,000
Flow Meter Repairs - WP, SP, SPBS	5,000	5,000	5,000	5,000	5,000
SPBS Pump Replacement	4,000	-	4,000	4,000	4,000
SPWWTP plant and IW repairs	5,000	-	-	-	-
Rehab Clarifier #1 Structure (2019-2020)	-	-	-	50,000	50,000
Replacement Clarifier Weir Wolf Brush system (3)	-	16,000	16,000	16,000	16,000
Spare Replacement Motors	-	10,000	10,000	10,000	10,000
Misc Electrical, VFD's and Harmonic Filters	-	20,000	-	-	-

**CITY OF PORT ST. LUCIE UTILITY SYSTEMS**  
**RENEWAL & REPLACEMENT FUND - FUND #438**  
**FY 2017-18**

	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
PLC Switch Repair	-	2,000	-	-	-
Spare Aeration Recirculation Pump	-	13,000	-	-	-
Rehab/ Replace Aeration Drive Mixers (9)	-	25,000	-	-	-
Generator repairs for WP, SP, SPBS (4)	-	20,000	-	-	-
New Chlorinator Assembly and rotometers	-	10,000	-	-	-
Clean Aeration Basins-(3)	-	25,000	-	-	-
Rehab / Replace Odor Control Scrubber Recirc Pump (8)	-	5,000	5,000	5,000	5,000
Cameras for SP and WP	-	10,000	10,000	10,000	10,000
DEP Required GST & Hydro Tank Cleaning & Inspections (3)	-	-	-	10,000	10,000
Crane Hoist Replacement	-	15,000	-	-	-
Plant Water - Potable connection/Installation of a 6" W-3 Strainer	-	25,000	-	-	-
Centrifuge Repair	-	20,000	-	-	-
Sludge Storage Tank Inspection and Repairs	-	5,000	-	-	-
Package Plants - Decommission	-	-	-	20,000	20,000
SCBA Replacement	-	3,000	3,000	3,000	3,000
Pond Liners - Replacement	-	-	-	30,000	30,000
Clean / Replace Plant Odor Control Piping (2019-2020)	-	-	-	20,000	20,000
Southport 6" Eff Valve - Repair	-	-	-	10,000	10,000
Replace Sludge Feed Pumps (2)	-	26,000	26,000	26,000	26,000
Rehab / Replace Reuse Air Compressors (2)	-	10,000	10,000	10,000	10,000
Totals	\$ 403,200	\$ 443,000	\$ 279,500	\$ 449,500	\$ 449,500

GLADES WWTP -3513

Miscellaneous Emergency Equipment	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
Repair / Replace Influent Flow Meter (2)	15,000	-	-	-	-
Rehab or Replace Aeration Blowers / Motors / Valves (5)	10,000	10,000	10,000	10,000	10,000
Rehab / Replace Clarifier Drives (4)	30,000	50,000	50,000	50,000	50,000
Rehab or Replace Recirculation Pumps (8)	12,000	12,000	12,000	12,000	12,000
Rehab or Replace Anoxic Mixers (14)	30,000	-	10,000	8,000	8,000
Replace Grit Blowers (2)	1,500	-	1,500	-	-
Replace Grit Classifier Motor	5,000	-	-	-	-
Rehab Barscreen	5,000	20,000	5,000	5,000	5,000
Auto Sampler Replacement (3)	7,000	-	7,000	7,000	7,000
Rehab / Replace RAS and WAS pumps (6 Ras, 4 Was)	10,000	10,000	10,000	10,000	10,000
Repair / Replace Vertical Turbine Pumps and Motors (15)	32,000	32,000	32,000	32,000	32,000
Repair / Replace Offsite or Onsite IW Flow Meters (2)	5,000	5,000	-	-	-
Repair / Replace Chlorine Equipment (4 heads, 2 feed systems)	6,000	6,000	6,000	6,000	6,000
Repair / Replace Reuse Compliance Instruments (6)	2,000	2,000	2,000	2,000	2,000
Centrifuge Repairs (2) (2018-2021)	20,000	-	-	-	20,000
Repair / Replace Conveyor Screws, Motors, and Gates (6)	10,000	10,000	10,000	10,000	10,000
Repair / Replace Polymer Feed Pumps (2)	10,000	-	-	10,000	10,000
PLC Equipment Repair	3,000	3,000	3,000	3,000	3,000
UPS Battery Replacement (3)	7,000	7,000	7,000	7,000	7,000
Generator repairs for GL, NPBS & GLBS (3)	20,000	20,000	20,000	20,000	20,000
Replace Hydromangers (7)	1,200	1,200	1,200	1,200	1,200
Replace Odor Control Blower Motors or Impellers (2)	5,000	-	-	5,000	5,000
Replace Odor Control Recirculation Pumps and Motors (6)	2,000	-	2,000	-	-
Replacement Odor Control System Chemical Pumps (6)	2,500	2,500	2,500	2,500	2,500
Replace HWOC Sensor Probes (3) or Controller	2,000	2,000	2,000	2,000	2,000

**CITY OF PORT ST. LUCIE UTILITY SYSTEMS**  
**RENEWAL & REPLACEMENT FUND - FUND #438**  
**FY 2017-18**

	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
Misc Electrical, VFD's and Harmonic Filters	20,000	20,000	20,000	20,000	20,000
Repair / Replace Plant Lift Station Pumps (8)	8,500	8,500	8,500	8,500	8,500
Glades Injection Well MIT (Due 2018)	50,000	-	-	-	-
Air Conditioner replacement	5,000	5,000	5,000	5,000	5,000
NPBPS Replace / Repair Seal Water Pumps and Equipment (2)	1,400	-	1,400	-	-
NPBPS Replace / Repair VFD Units and Electrical Items (5)	10,000	-	10,000	-	-
Rehab Clarifier #3	60,000	-	-	-	-
Weir Brush System (4 to install)	18,000	18,000	18,000	-	-
Purchase spare Lift Station Pump	8,600	-	-	-	-
Purchase spare Ras Pump	14,000	-	-	-	-
Purchase spare Was Pump	8,000	-	-	-	-
Purchase spare Recirculation Pump	14,000	-	-	-	-
Purchase spare Anoxic Mixer	17,000	-	-	-	-
Fence Repair and Replacement (Glades, GBPS, NPBPS)	5,000	5,000	5,000	5,000	5,000
Paint GL Dewatering Bldg, Sludge Tank, Ops, Gen MCC, CL2, GLBS	25,000	25,000	25,000	25,000	25,000
Repair / Replace Globe Style Check Valves (10)	5,000	5,000	5,000	5,000	5,000
Clean Aeration Basins	25,000	25,000	-	-	-
Repair or Replace Air Flow Meters (5)	-	2,000	2,000	2,000	2,000
Repair Aeration DO Probes and Controllers (8 of each)	-	2,000	2,000	2,000	2,000
Replace Grit System Automated Valves (2)	-	1,500	-	1,500	1,500
Rehab / Replace Air Compressors (3 units, dryer, controls)	-	-	10,000	-	-
Repair / Replace Macerator Units (2)	-	-	2,000	2,000	2,000
Repair / Replace Sludge Feed Flow Meters (2)	-	-	-	3,000	3,000
Rehab/ Replace Sludge Blowers (2 motors, 2 impellers)	-	10,000	-	10,000	10,000
Replacement Odor Control Blowers	-	-	15,000	-	-
Repair / Replace Filter Dosing Flow Meters (2)	-	3,000	-	3,000	3,000
GBPS Repair / Replace Seal Water Pumps and Equipment (2)	-	1,400	-	1,400	1,400
GBPS Repair / Replace VFD Units and Electrical Items (6)	-	10,000	-	10,000	10,000
Repair / Replace Pump Station Flow Meters (GBPS, NPBPS)	-	12,000	-	12,000	12,000
DEP required GST & Hydro Tank cleaning & inspection (2)	-	-	-	5,000	5,000
Repair / Replace Bermad Valves (6) (cost 80k in 2017)	-	-	-	25,000	25,000
Totals	\$ 622,700	\$ 421,100	\$ 397,100	\$ 423,100	\$ 443,100

**WASTE WATER COLLECTIONS - PM - 3516**

Force Main Replacements - East and West of US 1	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
STEP/Grinder Tank Replacements & Retrofits	-	50,000	50,000	50,000	50,000
Misc. Supplies @ \$140,000 per month	1,680,000	1,680,000	1,680,000	1,680,000	1,680,000
Force Main Deflections (2018-2022)	20,000	-	-	-	-
Painting of the River Crossings	25,000	-	-	-	-
Pigging for Force Main	150,000	50,000	50,000	50,000	50,000
Totals	\$ 1,975,000	\$ 1,880,000	\$ 1,880,000	\$ 1,880,000	\$ 1,880,000

Fund Transfer - repayment to Contingency Fund 440      \$ -      \$ -      \$ -      \$ -      \$ -

Total of Capital Projects & Payments      \$ 8,595,900      \$ 6,744,600      \$ 6,482,100      \$ 6,551,100      \$ 6,596,100

Designated Reserve for Future Years      1,411,641      1,001,778      1,009,206      1,107,071      1,324,154

**SURPLUS <DEFICIT>**      \$ -      \$ -      \$ -      \$ -      \$ -

**CITY OF PORT ST. LUCIE**  
**APPROVED BUDGET - WATER AND SEWER CONNECTION FEES PROJECTS FUND**  
**FY 2017-18**

	AUDITED 2014-15	AUDITED 2015-16	ESTIMATED 2016-17	APPROVED 2017-18	PROJECTED 2018-19
*****					
<b>REVENUES &amp; SOURCES:</b>					
Operating Revenues	\$6,069,741	\$3,468,069	\$4,910,120	\$2,880,000	\$2,885,000
Interest Income	62,845	63,418	60,000	50,000	50,000
Other/Misc.	29,754	1,065	0	0	0
Fund Transfers	0	0	1,150,000	1,000,000	1,000,000
Budgeted Cash Carryforward	0	0	7,062,500	9,539,095	9,141,564
Acct. Rec'ble Net Impact of 10-Yr. Payback	0	0	0	0	0
TOTAL	6,162,340	3,532,552	13,182,620	13,469,095	13,076,564
<b>EXPENDITURES:</b>					
Personal Services	8,996	9,843	763,591	904,622	949,853
Depreciation	4,644,334	4,791,557	0	0	0
Operating Supplies & Exp.	81,548	44,193	2,727,891	2,707,973	2,789,212
Bad Debt Exp.	0	0	0	0	0
Capital Equipment & Projects	2,887,852	1,192,427	150,500	145,000	87,000
Debt Service	0	2,323,961	0	0	0
Designated Reserve-Debt Retirement	0	0	9,015,372	9,097,359	8,689,639
Designated Reserve-Financial Policy 17%	0	0	523,722	614,141	560,860
Interfund Transfer to 605	0	14,040	0	0	0
Interfund Transfer to 431	6,085,092	1,500,000	0	0	0
TOTAL	13,707,822	9,876,022	13,181,076	13,469,095	13,076,564
<b>SURPLUS &lt;DEFICIT&gt;</b>	(\$7,545,482)	(\$6,343,470)	\$1,544	(\$0)	(\$0)

**CITY OF PORT ST. LUCIE**  
**WATER & SEWER CONNECTION FEES PROJECTS FUND - APPROVED REVENUES**  
**FY 2017-18**

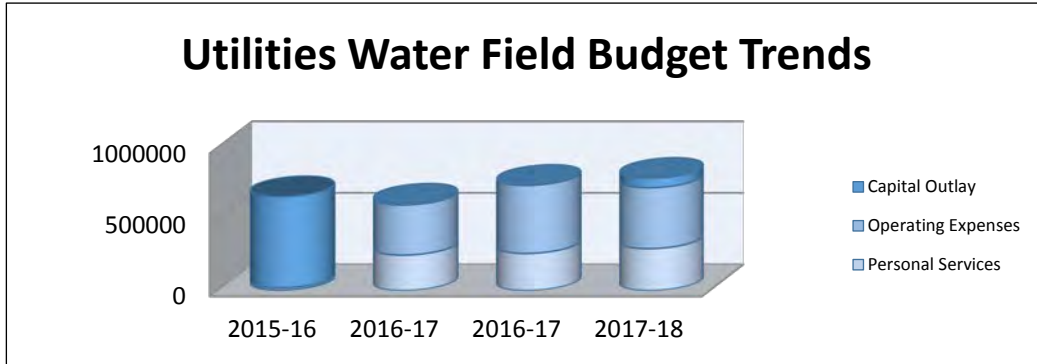
	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****	PROJECTED 2018-19 *****
<b>OPERATING REVENUES</b>					
341.902 Sale of Maps & Pub.	\$0	\$0	\$0	\$0	\$0
341.903 Certification, Copies	20	100	120	0	0
343.351 Water Application Fees	10,470	9,208	10,000	10,000	10,000
343.353 Connection Fees - Water	1,279,074	0	0	0	0
343.355 Water Installation Charges	287,631	675,754	700,000	660,000	660,000
343.453 Line Charges - Water	143,358	0	0	0	0
343.455 Line Charges - Sewer	52,087	0	0	0	0
343.553 Connection Fees - Sewer	3,346,300	0	0	0	0
343.555 Grinder Pump Installation Charges	950,800	2,783,007	4,200,000	2,210,000	2,215,000
Totals	6,069,741	3,468,069	4,910,120	2,880,000	2,885,000
<b>NON-OPERATING REVENUES</b>					
361.000 Interest Income	62,845	63,418	60,000	50,000	50,000
361.108 Interest Income - Spanish Lakes	0	0	0	0	0
361.200 Interest from State	0	0	0	0	0
381.122 Fund Transfer from 122	0	0	150,000	0	0
381.431 Fund Transfer from 431	0	0	1,000,000	1,000,000	1,000,000
381.447 Fund Transfer from 447	0	0	0	0	0
361.605 Fund Transfer from 605	0	0	0	0	0
369.900 Gain or Loss on Sales	0	0	0	0	0
369.985 Miscellaneous Revenue	29,754	1,065	0	0	0
Totals	92,599	64,483	1,210,000	1,050,000	1,050,000
<b>NON-REVENUES</b>					
389.900 Retained Earnings/Cash Carryforward - Operations	0	0	7,062,500	9,539,095	9,141,564
Totals	0	0	7,062,500	9,539,095	9,141,564
<b>FUND TOTALS</b>	\$6,162,340	\$3,532,552	\$13,182,620	\$13,469,095	\$13,076,564

**CITY OF PORT ST. LUCIE**  
**WATER AND SEWER CONNECTION FEES PROJECTS FUND APPROVED EXPENDITURES**  
**EXPENDITURE SUMMARY BY DIVISION**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****	PROJECTED 2018-19 *****
<b>135500 UTILITY CIP</b>					
Personal Services	2,999	5,625	0	0	0
Operating Expense	43,241	22,762	0	0	0
Capital Outlay	523,861	541,802	0	0	0
TOTAL	570,102	570,189	0	0	0
<b>250000 EMERGENCY &amp; DISASTER RELIEF</b>					
Personal Services	0	0	8,591	0	0
Operating Expense	0	0	0	0	0
Capital Outlay	0	0	0	0	0
TOTAL	0	0	8,591	0	0
<b>331500 WATER-FIELD</b>					
Personal Services	2,999	4,218	260,000	293,537	308,213
Operating Expense	16,703	15,807	475,930	425,823	438,598
Capital Outlay	642,043	635,935	0	66,000	37,000
Debt Service	0	0	0	0	0
TOTAL	661,745	655,960	735,930	785,360	783,811
<b>351500 WASTEWATER COLLECTIONS</b>					
Personal Services	2,998	0	495,000	611,086	641,640
Operating Expense	21,604	5,624	2,251,961	2,282,150	2,350,615
Capital Outlay	1,721,948	14,690	150,500	79,000	50,000
Debt Service	0	2,323,961	0	0	0
TOTAL	1,746,549	2,344,275	2,897,461	2,972,236	3,042,254
<b>419900 NON-DEPARTMENTAL</b>					
Depreciation Expense	4,644,334	4,791,557	0	0	0
TOTAL	4,644,334	4,791,557	0	0	0
<b>TOTALS</b>					
Personal Services	8,996	9,843	763,591	904,622	949,853
Operating Expense	81,548	44,193	2,727,891	2,707,973	2,789,212
Depreciation Expenses	4,644,334	4,791,557	0	0	0
Bad Debt Expense	0	0	0	0	0
Capital Outlay	2,887,852	1,192,427	150,500	145,000	87,000
Debt Service	0	2,323,961	0	0	0
Designated Reserve - Debt Service Retirement	0	0	9,015,372	9,097,359	8,689,639
Designated Reserve Financial Policy 17%	0	0	523,722	614,141	560,860
Interfund Transfer-Fund 605	0	14,040	0	0	0
Interfund Transfer-Fund 431	6,085,092	1,500,000	0	0	0
TOTAL	13,707,822	9,876,022	13,181,076	13,469,095	13,076,564
<b>UTILITY FUND TOTAL</b>	<b>\$13,707,822</b>	<b>\$9,876,022</b>	<b>\$13,181,076</b>	<b>\$13,469,095</b>	<b>\$13,076,564</b>

**CITY OF PORT ST. LUCIE**  
**WATER AND SEWER CONNECTION FEES PROJECTS FUND - #439**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Water Field -- #439-331500  
 Jesus Merejo, Utility director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$4,218	\$248,327	\$260,000	\$293,537
Operating Expenses	15,807	350,053	475,930	425,823
Capital Outlay	635,935	6,000	0	66,000
<b>Total</b>	<b>\$655,960</b>	<b>\$604,380</b>	<b>\$735,930</b>	<b>\$785,360</b>

**STAFFING SUMMARY:**

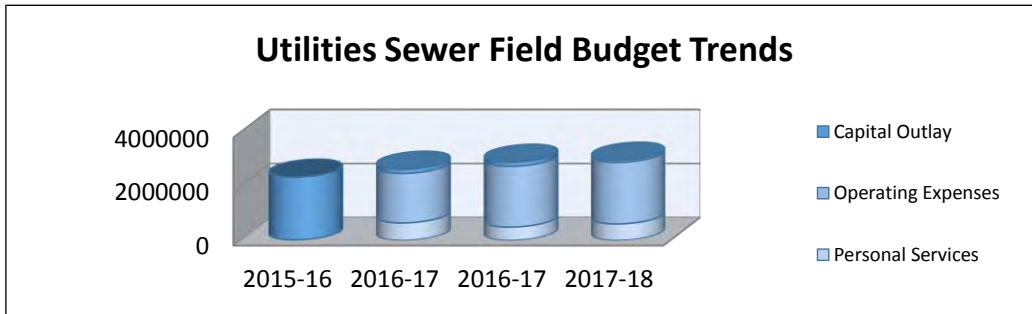
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Water Level 3	3.00	2.00	2.00
Crew Leader	0.00	1.00	1.00
Secretary	0.00	0.00	0.00
<b>Total</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

**CAPITAL OUTLAY:**

iPad Repair & Replacement	1,000
Replace uwd-87 case backhoe 4060hrs	65,000
<b>Total</b>	<b>66,000</b>

**CITY OF PORT ST. LUCIE**  
**WATER AND SEWER CONNECTION FEES PROJECTS FUND - #439**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Sewer Field -- #439-351500  
 Jesus Merejo, Utility Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$5,624	\$648,637	\$495,000	\$611,086
Operating Expenses	14,690	1,836,217	2,251,961	2,282,150
Capital Outlay	2,323,961	154,000	150,500	79,000
<b>Total</b>	<b>\$2,344,275</b>	<b>\$2,638,854</b>	<b>\$2,897,461</b>	<b>\$2,972,236</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Supervisor	1.00	1.00	1.00
Maintenance Mechanic	2.00	1.00	1.00
Field Technician	5.00	6.00	6.00
<b>Total</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>

**CAPITAL OUTLAY:**

(1) 175 Portable Air Compressor	25,000
(1) Kubota Backhoe-to Replace us-3303	54,000
<b>Totals</b>	<b>79,000</b>



**CITY OF PORT ST. LUCIE**  
**UTILITY CONTINGENCY - FUND 440**  
**FY 2017-18**

	2017-2018 -----	2018-2019 -----	2019-2020 -----	2020-2021 -----	2021-2022 -----
<b>REVENUES:</b>					
Cash Carryforward	\$ 14,054,780	\$ 14,704,969	\$ 15,406,535	\$ 16,114,282	\$ 16,828,393
Interfund Transfer from the General Fund Operating Fund (ECM)	379,472	421,639	421,639	421,639	421,639
Interfund Transfer from the Road and Bridge Operating Fund (ECM)	31,000	34,159	34,159	34,159	34,159
Interfund Transfer to from the Building Department Fund (ECM)	39,258	39,258	39,258	39,258	39,258
Interfund Transfer from the Medical Insurance Fund (ECM)	459	510	510	510	510
Interest Income	200,000	206,000	212,180	218,545	225,102
Temporary Financing Proceeds - Repayment from Road CIP	-	-	-	-	-
Totals	\$ 14,704,969	\$ 15,406,535	\$ 16,114,282	\$ 16,828,393	\$ 17,549,061
<b>EXPENDITURES:</b>					
Transfer to Fund 431	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to fund 439	-	-	-	-	-
Transfer to fund #314	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ -
Designated Reserve-Debt Retirement	\$ 14,704,969	\$ 15,406,535	\$ 16,114,282	\$ 16,828,393	\$ 17,549,061
<b>SURPLUS &lt;DEFICIT&gt;</b>	\$ -	\$ -	\$ -	\$ -	\$ -

**CITY OF PORT ST. LUCIE**  
**PROPOSED BUDGET - WATER & SEWER CAPITAL FACILITY FUND #441**  
**FY 2017-18**

	AUDITED 2014-15	AUDITED 2015-16	ESTIMATED 2016-17	PROPOSED 2017-18	PROJECTED 2018-19
	*****				
<b>REVENUES &amp; SOURCES:</b>					
Operating Revenues	\$0	\$6,088,342	\$5,325,000	\$4,950,000	\$4,950,000
Interest Income	0	5,531	50,000	50,000	50,000
Other/Misc.	0	0	0	0	0
Fund Transfers	0	0	0	0	0
Budgeted Cash Carryforward	0	0	6,093,873	8,968,873	8,968,873
Acct. Rec'ble Net Impact of 10-Yr. Payback	0	0	0	0	0
TOTAL	0	6,093,873	11,468,873	13,968,873	13,968,873
<b>EXPENDITURES:</b>					
Personal Services	0	0	0	0	0
Depreciation	0	0	0	0	0
Operating Supplies & Exp.	0	0	0	0	0
Bad Debt Exp.	0	0	0	0	0
Capital Equipment & Projects	0	0	0	0	0
Debt Service	0	0	0	0	0
Designated Reserve - Debt Retirement	0	0	8,968,873	8,968,873	8,968,873
Interfund Transfer to 448	0	0	0	2,500,000	2,500,000
Interfund Transfer to 431	0	0	2,500,000	2,500,000	2,500,000
TOTAL	0	0	11,468,873	13,968,873	13,968,873
<b>SURPLUS &lt;DEFICIT&gt;</b>					
	\$0	\$6,093,873	\$0	\$0	\$0

Projected Fund Balance

Beginning	\$ 6,093,873	\$ 8,968,873	\$ 8,968,873
Ending	\$ 8,968,873	\$ 8,968,873	\$ 8,968,873
	\$ 2,875,000	\$ -	\$ -

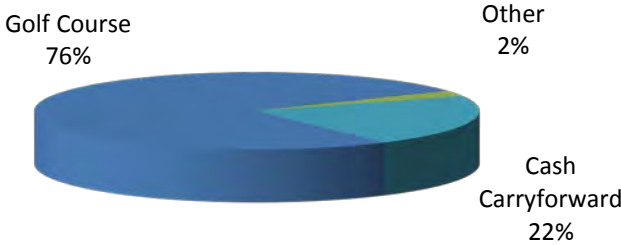
**CITY OF PORT ST. LUCIE**  
**WATER & SEWER CAPITAL FACILITY FUND #441 - PROPOSED REVENUES**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	PROPOSED 2017-18 *****	PROJECTED 2018-19 *****
<b><u>OPERATING REVENUES</u></b>					
341.902 Sale of Maps & Pub.	\$0	\$0	\$0	\$0	\$0
341.903 Certification, Copies	0	0	0	0	0
343.351 Water Application Fees	0	0	0	0	0
343.353 Connection Fees - Water	0	1,940,035	1,500,000	1,300,000	1,300,000
343.355 Water Installation Charges	0	0	0	0	0
343.453 Line Charges- Water	0	417,724	200,000	150,000	150,000
343.455 Line Charges - Sewer	0	125,571	125,000	100,000	100,000
343.553 Connection Fees - Sewer	0	3,605,013	3,500,000	3,400,000	3,400,000
343.555 Grinder Pump Installation Charges	0	0	0	0	0
Totals	0	6,088,342	5,325,000	4,950,000	4,950,000
<b><u>NON-OPERATING REVENUES</u></b>					
361.000 Interest Income	0	5,531	50,000	50,000	50,000
361.108 Interest Income - Spanish Lakes	0	0	0	0	0
361.200 Interest from State	0	0	0	0	0
381.447 Interfund transfer from 447	0	0	0	0	0
381.605 Fund Transfer from Medical Ins. Fund	0	0	0	0	0
367.003 Unrealized Appreciation	0	0	0	0	0
369.985 Miscellaneous Revenue	0	0	0	0	0
Totals	0	5,531	50,000	50,000	50,000
<b><u>NON-REVENUES</u></b>					
389.900 Retained Earnings/Cash Carryforward - Operation	0	0	6,093,873	8,968,873	8,968,873
Totals	0	0	6,093,873	8,968,873	8,968,873
FUND TOTALS	\$0	\$6,093,873	\$11,468,873	\$13,968,873	\$13,968,873

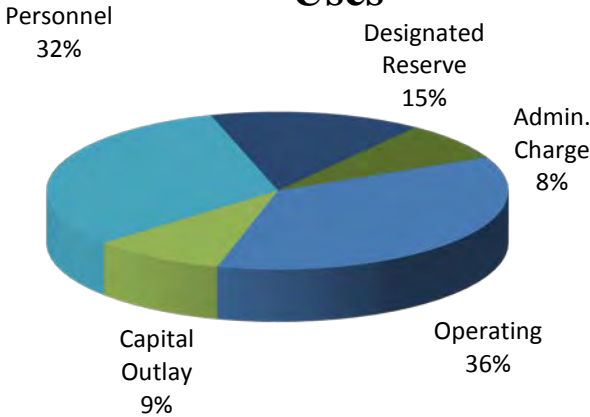
# CITY OF PORT ST. LUCIE GOLF COURSE FUND ANNUAL BUDGET 2017-18

Revenue Source	Amount
Golf Course Fees	\$1,700,865
Cash Carryforward	481,068
Other	53,900
<b>Total</b>	<b>\$2,235,833</b>

### Sources



### Uses



Expenditure by Function	Amount
Personal Services	\$711,264
Operating Expenses	808,545
Capital Outlay	207,500
Debt Service	919
Administrative Charge	176,006
Designated Reserve	331,599
<b>Total</b>	<b>\$2,235,833</b>

## **Saints Golf Course Fund**

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This enterprise fund tracks the financial activity of the City's Golf Course. The golf course fund no longer depends on a financial contribution from the City's General Fund as it did several years ago. The past couple of years produced an operating deficit because of the green renovation project that was funded from reserves. The proposed budget calls for earning nearly \$1.7 million in greens fees plus several small revenues to fund the operations of the City's golf course.

Although this fund might end the current year with a deficit of \$118,567, this fund will carry into the FY 2017-18 a projected balance of \$479,768. There is only inflation to the current level of operating costs being addressed as there are no changes to staffing. There will be \$207,500 in capital equipment purchased to replace mowing and greens maintenance equipment. This fund is also holding a 17% financial policy contingency (\$258,367) with this recommended budget.

**CITY OF PORT ST. LUCIE**  
**APPROVED BUDGET - GOLF COURSE FUND**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****	PROJECTED 2018-19 *****
<b>REVENUES &amp; SOURCES:</b>					
Golf Course Fees	\$1,662,820	\$1,545,601	\$1,628,361	\$1,700,865	\$1,772,587
Interfund Transfer	52,918	72,191	47,086	53,900	53,900
Interest Income & Misc.	1,646	0	0	0	0
Budgeted Cash Carryforward	0	0	420,091	481,068	331,599
TOTAL	<u>\$1,717,384</u>	<u>\$1,617,792</u>	<u>\$2,095,538</u>	<u>\$2,235,833</u>	<u>\$2,158,086</u>
<b>EXPENDITURES:</b>					
Personal Services	562,752	605,643	633,176	711,264	746,827
Operating Expenses	804,881	774,693	755,000	808,545	832,801
Capital Outlay	31,787	34,867	45,173	207,500	50,000
Debt Service	3,925	2,248	2,300	919	835
Administrative Charge	159,936	165,048	180,122	176,006	177,766
Depreciation/Amortization	282,160	281,653	0	0	0
Fund Transfer	0	8,662	0	0	0
Designated Reserve	0	0	0	258,367	268,537
Designated Reserve Financial Policy 17%	0	0	0	73,232	81,320
TOTAL	<u>\$1,845,442</u>	<u>\$1,872,814</u>	<u>\$1,615,771</u>	<u>\$2,235,833</u>	<u>\$2,158,086</u>
<b>SURPLUS &lt;DEFICIT&gt;</b>					
	<u>(\$128,058)</u>	<u>(\$255,022)</u>	<u>\$479,768</u>	<u>(\$0)</u>	<u>\$0</u>

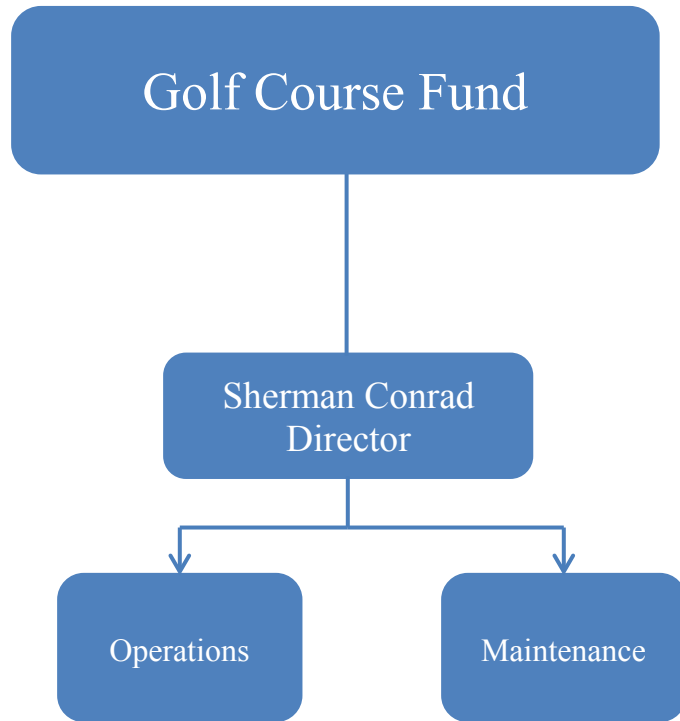
**CITY OF PORT ST. LUCIE**  
**GOLF COURSE FUND - APPROVED REVENUES**  
**FY 2017-18**

		AUDITED	AUDITED	ESTIMATED	APPROVED	PROJECTED
		2014-2015	2015-2016	2016-2017	2017-2018	2018-2019
		*****	*****	*****	*****	*****
<b><u>OPERATING REVENUES</u></b>						
347.250	Green Fees	\$1,388,207	\$1,266,793	\$1,361,061	\$1,381,233	\$1,450,295
347.251	Driving Range Fees	50,465	42,700	50,000	48,000	50,000
347.252	Golf Lesson Fees/Non	5,160	9,525	2,500	10,132	10,132
347.254	Golf Cart Fees	24,868	23,815	20,000	22,000	22,660
347.255	Memberships	65,605	67,460	65,000	70,000	70,000
347.256	Discount for Memberships	0	0	0	0	0
347.258	Members Handicap System	0	0	0	0	0
347.460	Sponsorship	7,000	8,000	12,300	12,000	12,000
347.462	Golf Club Rentals	3,141	3,769	3,500	4,000	4,000
347.950	Merchandise	111,072	115,358	105,000	115,000	115,000
347.965	Expired Rain Check	0	4,513	3,500	2,500	2,500
349.951	Misc. Revenue	7,303	3,669	5,500	36,000	36,000
	Totals	\$1,662,820	\$1,545,601	\$1,628,361	\$1,700,865	\$1,772,587
<b><u>NON-OPERATING REVENUES</u></b>						
361.000	Interest Earnings	3,799	3,295	2,200	2,100	2,100
362.350	Concessionaire	12,283	12,000	12,000	16,800	16,800
365.900	Sale of Surplus	1,425	0	1,425	0	0
367.003	Unrealized Appreciation	0	0	0	0	0
369.001	Property Damage - Ins. Proce	0	15,142	0	0	0
369.900	Gain or Loss on Sales	8,000	13,400	0	0	0
369.971	Trust Fund - ICMA	0	0	0	0	0
369.985	Miscellaneous Revenue (Elec	20,082	21,525	23,000	23,000	23,000
369.989	Cash Over/Short	47	(11)	0	0	0
369.988	Visa Procurement	7,283	6,839	8,461	12,000	12,000
	Totals	52,918	72,191	47,086	53,900	53,900
<b><u>NON-REVENUES</u></b>						
381.605	Interfund Transfer	1,646	0	0	0	0
389.000	Cash Carryforward	0	0	420,091	481,068	331,599
389.700	Capital Contribution	0	0	0	0	0
	Totals	\$1,646	\$0	\$420,091	\$481,068	\$331,599
	<b>FUND TOTALS</b>	<b>\$1,717,384</b>	<b>\$1,617,792</b>	<b>\$2,095,538</b>	<b>\$2,235,833</b>	<b>\$2,158,086</b>

**CITY OF PORT ST. LUCIE**  
**GOLF COURSE FUND - EXPENDITURE SUMMARY**  
**FY 2017-18**

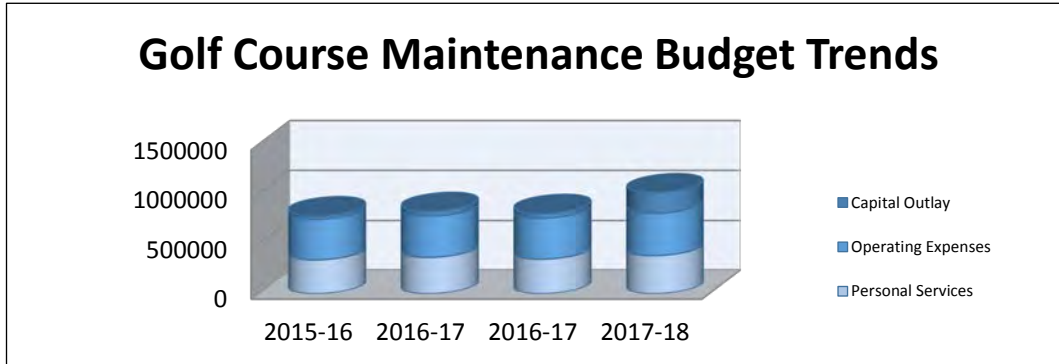
	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****	PROJECTED 2018-19 *****
725000 MAINTENANCE					
Personal Services	326,957	342,882	350,000	386,127	405,434
Operating Expense	426,275	410,745	415,000	426,794	439,598
Capital Outlay	30,898	33,845	45,173	206,000	50,000
TOTAL	784,130	787,472	810,173	1,018,921	895,032
725100 OPERATIONS					
Personal Services	235,795	262,761	275,000	325,136	341,393
Operating Expense	378,606	363,949	340,000	381,751	393,204
Capital Outlay	889	1,022	0	1,500	0
TOTAL	615,290	627,731	615,000	708,387	734,597
250000 EMERGENCY & DISASTER					
Personal Services	0	0	8,176	0	0
Operating Expense	0	0	0	0	0
Capital Outlay	0	0	0	0	0
TOTAL	0	0	8,176	0	0
419900 NON-DEPARTMENTAL					
Admin Charge	159,936	165,048	180,122	176,006	177,766
Operating Expense	0	0	0	0	0
Depreciation/Amortization	282,160	281,653	0	0	0
Debt Service ECM Repayment to Utilities	3,925	2,248	2,300	919	835
Designated Reserve - above the 17%				73,232	81,320
Designated Reserve - 17%	0	0	0	258,367	268,537
TOTAL	446,021	448,949	182,422	508,524	528,457
TOTALS					
Personal Services	562,752	605,643	633,176	711,264	746,827
Operating Expense	804,881	774,693	755,000	808,545	832,801
Capital Outlay	31,787	34,867	45,173	207,500	50,000
Administrative Charge	159,936	165,048	180,122	176,006	177,766
Debt Service - ECM Repayment to Utilities	3,925	2,248	2,300	919	835
Depreciation/Amortization	282,160	281,653	0	0	0
Fund Transfer - Med. Trust	0	8,662	0	0	0
Designated Reserve	0	0	0	0	81,320
Designated Reserve-Financial Policy 17%	0	0	0	331,599	268,537
TOTALS	1,845,442	1,872,814	1,615,771	2,235,833	2,158,086
GOLF COURSE FUND	1,845,442	1,872,814	1,615,771	2,235,833	2,158,086





**CITY OF PORT ST. LUCIE**  
**GOLF COURSE - #421**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Golf Course Maintenance -- #725000



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$342,882	\$368,241	\$350,000	\$386,127
Operating Expenses	410,745	417,100	415,000	426,794
Capital Outlay	33,845	45,000	45,173	206,000
<b>Total</b>	<b>\$787,472</b>	<b>\$830,341</b>	<b>\$810,173</b>	<b>\$1,018,921</b>

**STAFFING SUMMARY:**

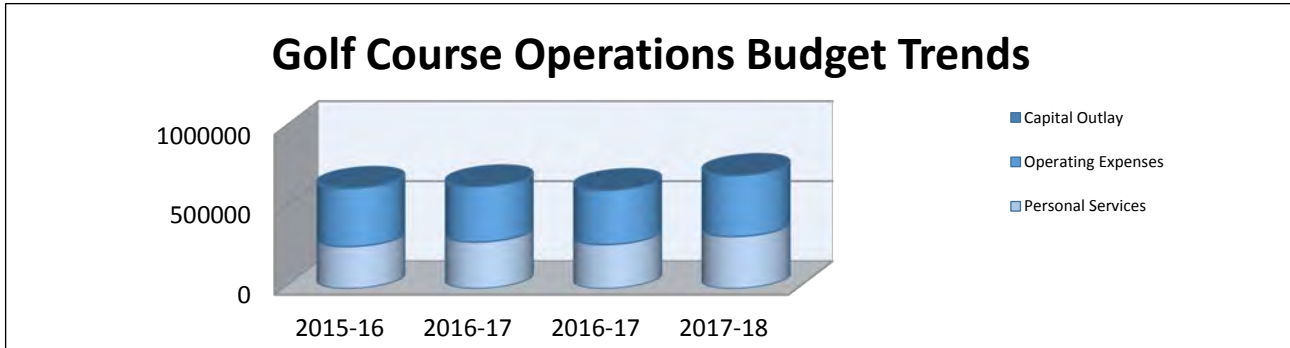
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Administrator	1.00	1.00	1.00
Superintendent	1.00	1.00	1.00
Assistant Superintendent	1.00	1.00	1.00
Supervisor	0.00	0.00	0.00
Mechanic	1.00	1.00	1.00
<b>Totals</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>

**CAPITAL OUTLAY:**

Seal Parking Lot	10,000
Upgrade to Front Entrance Sign	10,000
Toro 315Q Triplex Mower	28,600
Replace Toro 6500 Fairway Unit	47,500
Replace Toro 315Q Triplex Mowers	28,600
Replace Mid-Duty Utility Vehicles	19,300
Replace Toro Sprayer 150 gallon	28,000
Replace Toro 648 Greens Aerifier	20,000
Replace Toro Sand Pro	14,000
<b>Totals</b>	<b>206,000</b>

**CITY OF PORT ST. LUCIE**  
**GOLF COURSE - #421**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Golf Course Operations -- #725100



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$262,761	\$291,053	\$275,000	\$325,136
Operating Expenses	363,949	345,733	340,000	381,751
Capital Outlay	1,022	903	0	1,500
Total	<u>\$627,731</u>	<u>\$637,689</u>	<u>\$615,000</u>	<u>\$708,387</u>

**STAFFING SUMMARY:**

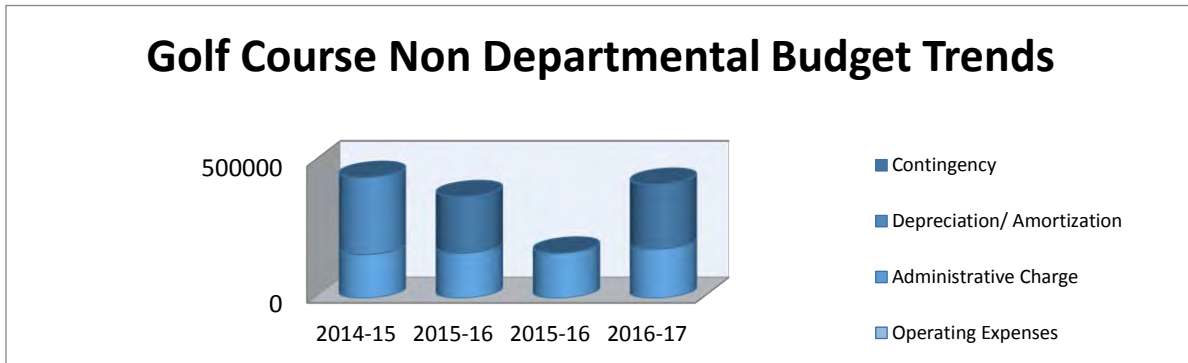
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Pro Shop Manager	1.00	1.00	1.00
Customer Service Specialist	2.50	2.50	2.50
P/T Attendants	1.25	1.25	1.25
Facility Maintenance	0.63	0.63	0.63
	<u>5.38</u>	<u>5.38</u>	<u>5.38</u>

<b>CAPITAL OUTLAY:</b>	Replace computer		<u>1,500</u>
		Totals	<u>1,500</u>

**CITY OF PORT ST. LUCIE**  
**GOLF COURSE FUND - #421**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:**

Non Departmental -- #419900



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Operating Expenses	\$0	\$0	\$0	\$0
Administrative Charge	165,048	180,122	180,122	176,006
Depreciation/ Amortization	281,653	0	0	0
Debt Service	2,248	12,716	2,300	919
Designated Reserve	0	0	0	73,232
Designated Reserve Financial Policy 17%	0	338,955	0	258,367
Total	\$448,949	\$531,793	\$182,422	\$508,524

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
	0.00	0.00	0.00

**CAPITAL OUTLAY:**

None

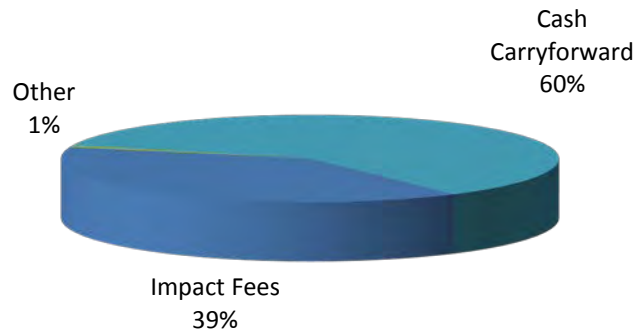


*“A City for All Ages”*

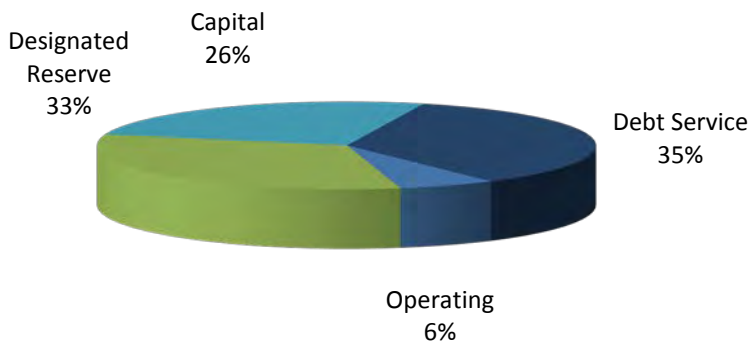
# **CITY OF PORT ST. LUCIE POLICE IMPACT FEE FUND ANNUAL BUDGET 2017-18**

<b>Revenue Source</b>	<b>Amount</b>
Impact Fees	\$300,000
Other	6,000
Cash Carryforward	465,479
<b>Total</b>	<b>\$771,479</b>

**Sources**



**Uses**



<b>Expenditure by Function</b>	<b>Amount</b>
Operating Expense	\$48,625
Capital Expense	200,048
Debt Service – Radios	272,452
Designated Reserve	250,354
<b>Total</b>	<b>\$771,479</b>

## **Police Impact Fee Fund**

---

The City imposes an impact fee on new development to help fund the equipment costs associated with new officers. This fund tracks this revenue and the allowed expenses. With the increase in construction activity, this revenue is climbing. This fund pays for enhancing the Police Department's services

and is generally spend on capital. The FY2017-18 budget anticipates spending \$516,443 to increase the capacity of the Police Department's operations. The fund is projected to have a contingency of \$588,856 available for allowable expenditures.

**CITY OF PORT ST. LUCIE**  
**APPROVED BUDGET - POLICE IMPACT FEE FUND #109**  
**FY 2017-18**

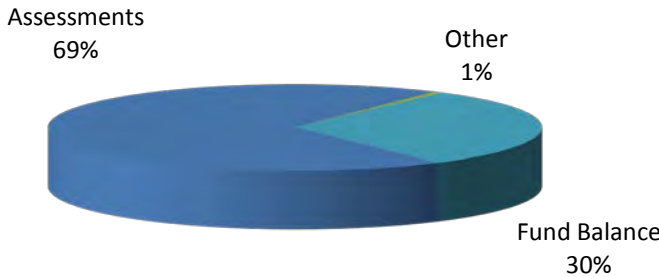
	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****
<b>REVENUES &amp; SOURCES:</b>				
Impact Fee Revenue	\$224,926	\$314,137	\$300,000	\$300,000
Interest Income	2,663	3,145	6,000	6,000
Budgeted Cash Carryforward	0	0	538,969	465,479
Totals	<u>\$227,590</u>	<u>\$317,282</u>	<u>\$844,969</u>	<u>\$771,479</u>
<b>EXPENDITURES:</b>				
<u>2105 - Service Bureau</u>				
Operating Expense	\$0	\$0	\$0	\$2,500
Capital Outlay	0	7,870	0	1,500
Totals	<u>\$0</u>	<u>\$7,870</u>	<u>\$0</u>	<u>\$4,000</u>
<u>2110 - Administration</u>				
Operating Expense	\$0	\$0	\$0	\$0
Capital Outlay	0	0	0	0
Totals	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
<u>2111 - Professional Services</u>				
Operating Expense	\$0	\$0	\$364	\$8,445
Capital Outlay	0	0	3,667	51,300
Totals	<u>\$0</u>	<u>\$0</u>	<u>\$4,031</u>	<u>\$59,745</u>
<u>2115 - Detective</u>				
Operating Expense	\$0	\$0	\$595	\$18,290
Capital Outlay	0	0	18,487	73,624
Totals	<u>\$0</u>	<u>\$0</u>	<u>\$19,082</u>	<u>\$91,914</u>
<u>2130 - Patrol</u>				
Operating Expense	\$0	\$0	\$5,922	\$0
Capital Outlay	0	0	0	0
Totals	<u>\$0</u>	<u>\$0</u>	<u>\$5,922</u>	<u>\$0</u>
<u>2131 - Neighborhood District Support</u>				
Operating Expense	\$0	\$0	\$0	\$17,890
Capital Outlay	0	0	32,583	73,624
Totals	<u>\$0</u>	<u>\$0</u>	<u>\$32,583</u>	<u>\$91,514</u>
<u>2139 - NPB Traffic Unit</u>				
Operating Expense	\$0	\$12,733	\$0	\$0
Capital Outlay	0	240,785	0	0
Totals	<u>\$0</u>	<u>\$253,519</u>	<u>\$0</u>	<u>\$0</u>
<u>6200 - Animal Control</u>				
Operating Expense	\$0	\$0	\$135	\$1,500
Capital Outlay	0	0	1,338	0
Totals	<u>\$0</u>	<u>\$0</u>	<u>\$1,473</u>	<u>\$1,500</u>
Debt Service-Transfer to 108	0	0	316,400	272,452
<b>Total Expenditures</b>	<u>\$0</u>	<u>\$261,389</u>	<u>\$379,490</u>	<u>\$521,125</u>
Designated Reserve	0	0	0	250,354
Designated Reserve for Eastern Police Station	0	0	0	0
<b>SURPLUS &lt;DEFICIT&gt;</b>	<u>\$227,590</u>	<u>\$55,893</u>	<u>\$465,479</u>	<u>\$0</u>



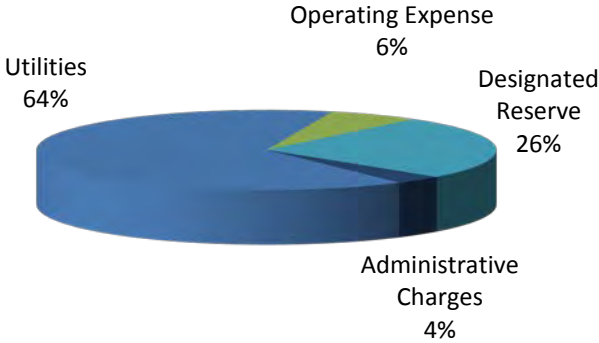
# CITY OF PORT ST. LUCIE STREET LIGHTING FUND ANNUAL BUDGET 2017-18

Revenue Source	Amount
Cash Carryforward	\$187,805
Assessments	430,800
Other Fees	3,605
<b>Total</b>	<b>\$622,210</b>

**Sources**



**Uses**



Expenditure by Function	Amount
Utilities	\$400,000
Operating Expenses	40,000
Administrative Charges	21,458
Designated Reserve	160,752
<b>Total</b>	<b>\$622,210</b>

## Street Lighting Fund

---

This is a special revenue fund that tracks the financial activity of this unique revenue that is dedicated toward a specific function. Citizens that elect to form a Street Lighting District to provide streetlights in a residential neighborhood will pay an annual fee of \$26 next year per this approved budget. This is the same annual fee as the current year. The other streetlights located along the main thoroughfares in the City are funded within the Road & Bridge Fund using Gasoline Taxes. Several new districts are added each year which increases the total revenue and expenses of this fund. The financial results will continue to be monitored along with the electric rates to see if the current charge can be maintained in future years.

### **Major Revenue Source**

The significant revenue in this fund is the annual special assessment charged to the residents in the districts. The annual fee of \$26 should generate ±\$430 thousand in the 2017-18 budget year. This fund is projected to carry forward ±\$187 thousand into the fiscal year 2017-18 budget.

### **Expenditure Trend**

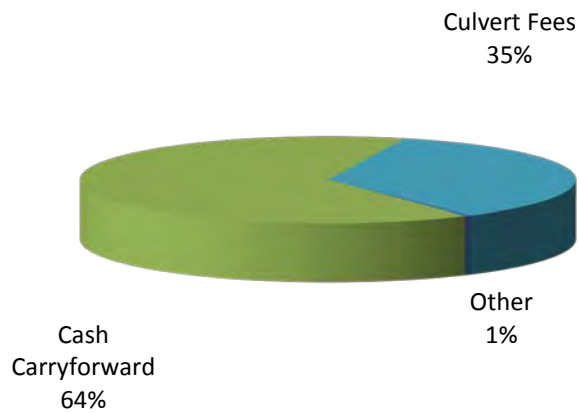
The main cost being funded is the electric bills associated with the streetlights. With an increase in the number of districts, the expenses of the fund will increase. The budget for electric use and operating costs are ±\$440 thousand plus \$21,004 for administrative costs.

**CITY OF PORT ST. LUCIE**  
**APPROVED BUDGET - STREET LIGHTING FUND #111**  
**FY 2017-18**

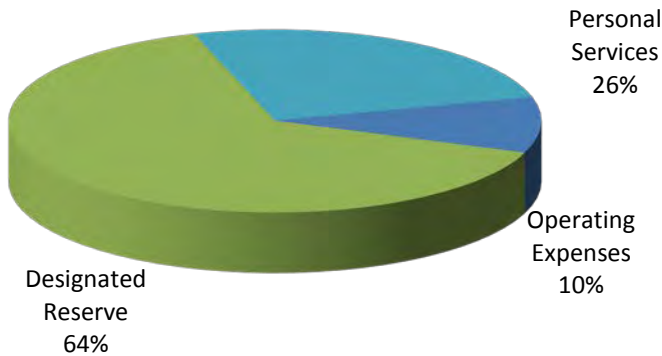
	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****
<b>REVENUES &amp; SOURCES:</b>				
Special Assessments	\$368,405	\$402,799	\$410,000	\$430,800
Interest Inc. & Other	1,708	1,843	3,500	3,605
Interfund Transfer	0	0	0	0
Budgeted Cash Carryforward	0	0	175,055	187,805
TOTAL	\$370,113	\$404,642	\$588,555	\$622,210
<b>EXPENDITURES:</b>				
Utilities	\$321,565	\$338,378	\$360,000	\$400,000
Other Operating Expenses	23,354	18,954	34,000	40,000
Administrative Charge	7,008	6,756	6,750	21,458
Designated Reserve	0	0	0	160,752
TOTAL	\$351,927	\$364,088	\$400,750	\$622,210
<b>SURPLUS &lt;DEFICIT&gt;</b>	\$18,186	\$40,554	\$187,805	\$0
 STREET LIGHTING ASSESSMENT RATE	 \$26.00	 \$26.00	 \$26.00	 \$26.00

# CITY OF PORT ST. LUCIE N.P.D.E.S. FUND ANNUAL BUDGET 2017-18 Sources

Revenue Source	Amount
Culvert Fees	\$82,400
Other	1,200
Cash Carryforward	149,786
<b>Total</b>	<b>\$233,386</b>



## Uses



Expenditure by Function	Amount
Personal Service	\$60,071
Operating	23,067
Designated Reserve	150,248
<b>Total</b>	<b>\$233,386</b>

## **National Pollution Discharge Elimination System Fund (NPDES)**

---

This fund separately tracks the cost of this federally required program to control any potential pollution discharge from construction sites. A separate permit fee is being charged and funds the cost of this program. Revenues are expected to be

\$82,400 with a carryforward balance of \$149,786. The projected results of this fund is a break-even with revenues covering expenditures for the third time since the great recession. The fund will have a budgeted cash carryforward of \$150,259.

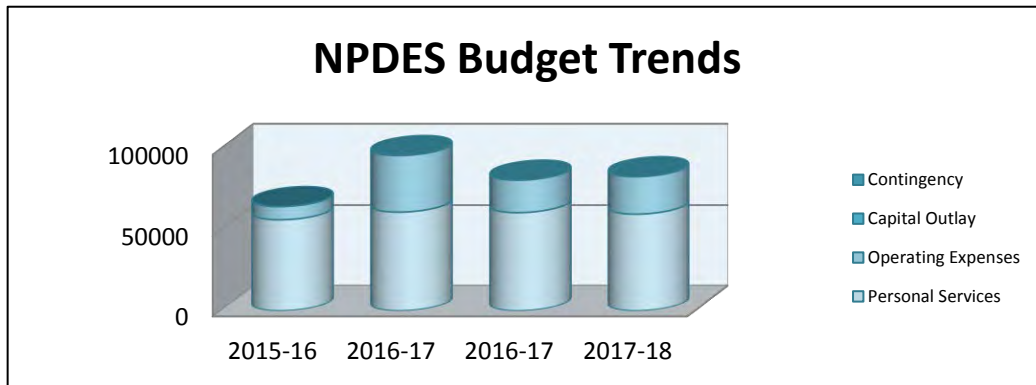
**CITY OF PORT ST. LUCIE**  
**APPROVED BUDGET - NPDES FUND #112**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****
<b>REVENUES &amp; SOURCES:</b>				
Culvert Fees	\$53,930	\$70,839	\$80,000	\$82,400
Interest Inc. & Other	1,067	918	1,200	1,200
Interfund Transfer	0	0	0	0
Budgeted Cash Carryforward	0	0	149,586	149,786
TOTAL	\$54,998	\$71,756	\$230,786	\$233,386
<b>EXPENDITURES:</b>				
Personal Services	\$55,464	\$56,628	\$61,000	\$60,071
Operating Expenses	9,065	8,110	20,000	23,067
Capital Outlay	0	0	0	0
Administrative Credit from Fund #401	0	0	0	0
TOTAL	\$64,529	\$64,738	\$81,000	\$83,138
Designated Reserve	0	0	0	150,248
<b>SURPLUS &lt;DEFICIT&gt;</b>	(\$9,531)	\$7,019	\$149,786	\$0

**DEPARTMENT:**

Public Works - NPDES -- #112-412600

James E. Angstadt, P.E., Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$56,628	\$61,327	\$61,000	\$60,071
Operating Expenses	8,110	34,829	20,000	23,067
Capital Outlay	0	0	0	0
Designated Reserve	0	0	0	150,248
<b>Total</b>	<b>\$64,738</b>	<b>\$96,156</b>	<b>\$81,000</b>	<b>\$233,386</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)

	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
NPDES Manager	0.50	0.50	0.50
<b>Total</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>

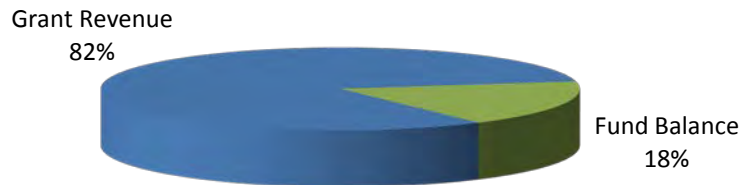
**CAPITAL OUTLAY:**

None

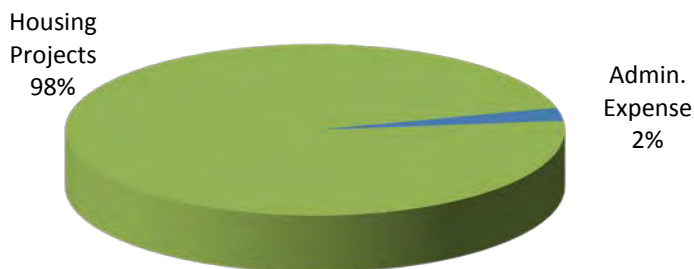
# CITY OF PORT ST. LUCIE N.S.P. FUNDS ANNUAL BUDGET 2017-18

Revenue Source	Amount
NSP Cash Carryforward	\$316,461
NSP Grant Revenue	1,423,999
<b>Total</b>	<b>\$1,740,460</b>

**Sources**



**Uses**



Expenditure by Function	Amount
Housing Projects	\$1,697,727
Admin. Expenses	42,733
<b>Total</b>	<b>\$1,740,460</b>



## **Neighborhood Stabilization Fund (NSP)**

---

This is a federal grant fund that is being used to account for the financial activity of the Neighborhood Stabilization program. This fund is for the original level of this grant (\$13 million) and its purpose is for reducing blight by allowing the City to purchase and renovate homes that are in poor condition and are in the foreclosure process. The foreclosures in past years contributed to a large number of neglected homes. This grant operates on a reimbursement basis thus causing an operating deficit in any single year.

### **Major Revenue Source**

Revenue for this fund is the federal grant plus the proceeds from the sale of homes that generate funds for the program. The total available funds for the proposed FY 2017-18 budget is \$858,084.

### **Expenditure Trends**

Operating costs are budgeted at \$41,733 and \$816,351 is available for the housing program costs in the FY 2017-18 budget.

## **Neighborhood Stabilization #3 Fund (NSP)**

---

This is a federal grant fund that is being used to account for the financial activity of the Neighborhood Stabilization Program. This is the third level for this grant and allowed \$3.5 million for reducing blight by allowing the City to purchase and renovate homes that are in poor condition and are in the foreclosure process. The high number of foreclosures in the past contributed to a large number of neglected homes. This grant operates on a reimbursement basis thus causing an operating deficit in any single year.

### **Major Revenue Source**

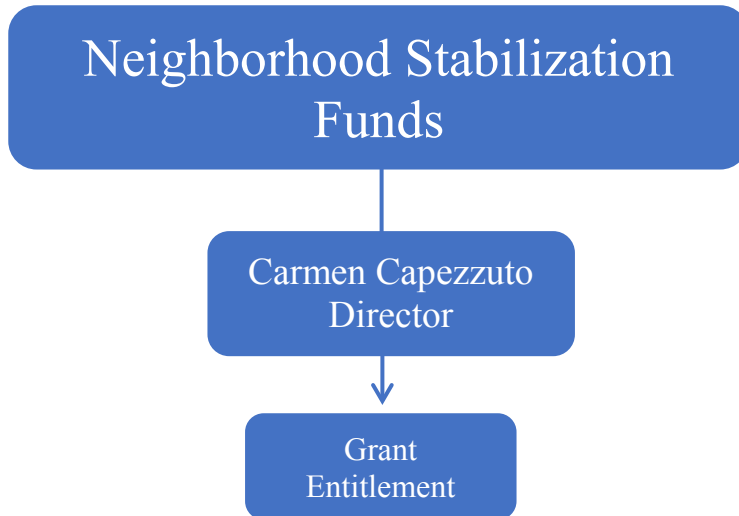
Revenue for this fund is expected to be \$647,376 for FY 2017-18. Included in the revenues of this fund is the proceeds from the sale of homes which is rolled back into the program to further help the community.

### **Expenditure Trends**

Operating costs are budgeted at \$1,000 while \$881,376 is available for the housing program in the proposed FY 2017-18 budget.

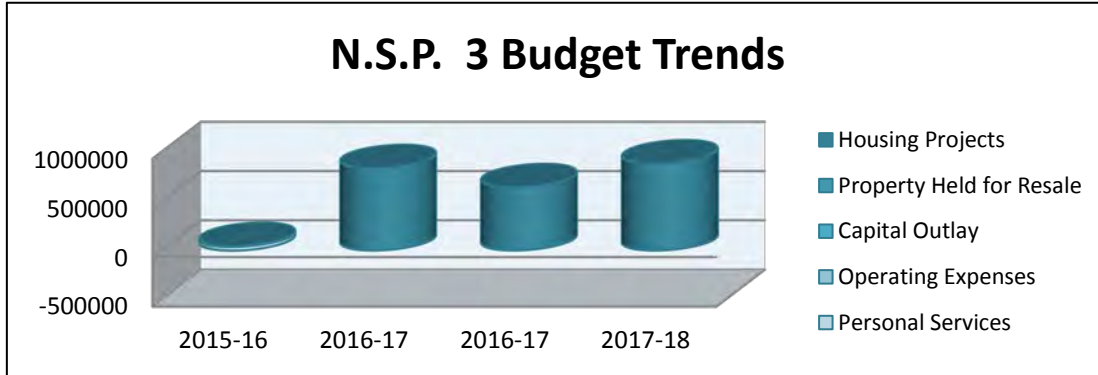
**CITY OF PORT ST. LUCIE**  
**APPROVED BUDGET NSP #3 FUND #114**  
**FY 2017-18**

	AUDITED 2014-15	AUDITED 2015-16	ESTIMATED 2016-17	APPROVED 2017-18
	*****	*****	*****	*****
<b>REVENUES &amp; SOURCES:</b>				
NSP 3 Grant Revenue	\$0	\$0	\$647,376	\$647,376
NSP Cash Carryforward	0	0	165,061	235,000
Fund Transfer - Medical Ins. Fund	201	0	0	0
Interest Income/Misc.	(71,683)	(11,056)	62,847	0
TOTAL	(71,482)	(11,056)	875,284	882,376
<b>EXPENDITURES:</b>				
Personal Services	62,269	37,068	0	0
Operating Expenses	354,261	6,165	7,000	1,000
Capital Outlay	0	0	0	0
Sub-Total Admin. Exp.	416,530	43,234	7,000	1,000
Acquisition	0	0	0	0
Disposition	0	0	633,284	881,376
Clearance/Demolition	0	0	0	0
Repair/Rehab	0	0	0	0
Rebuild	0	0	0	0
Stormwater SAD Payments	0	0	0	0
Total Expenditures	416,530	43,234	640,284	882,376
Property Held for Resale	(267,187)	(427)	0	0
<b>REVENUES OVER (UNDER) EXPENDITURES</b>	<b>(\$220,825)</b>	<b>(\$53,863)</b>	<b>\$235,000</b>	<b>\$0</b>



**CITY OF PORT ST. LUCIE**  
**N.S.P. FUND**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Neighborhood Stabilization Fund #3 (N.S.P. 3) -- #114-5500/5510  
 Carmen Capezzuto, Neighborhood Services Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$37,068	\$0	\$0	\$0
Operating Expenses	6,165	7,432	7,000	1,000
Capital Outlay	0	0	0	0
Housing Projects	0	40,352	633,284	881,376
Property Held for Resale	(427)	0	0	0
Total	\$42,806	\$47,784	\$640,284	\$882,376

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Neighborhood Services Director	0.05	0.00	0.00
Coordinator	0.20	0.00	0.00
Housing Specialist	0.20	0.00	0.00
Total	0.45	0.00	0.00

**CAPITAL OUTLAY:**

None

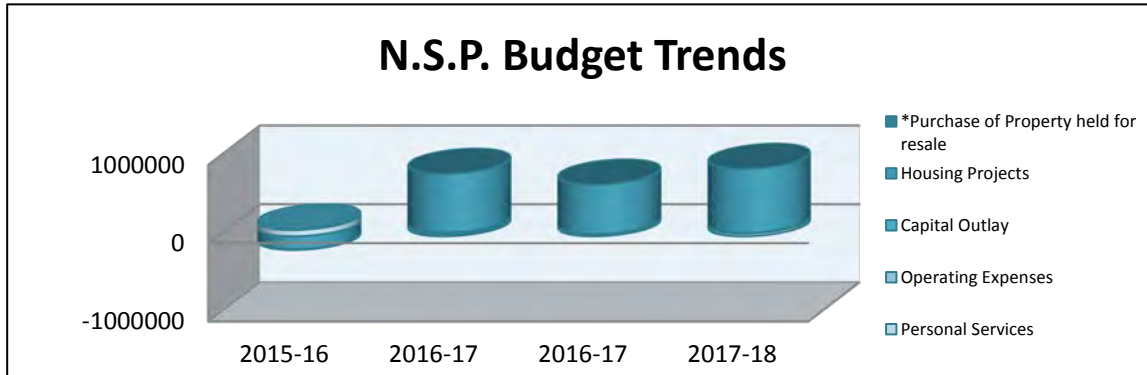
**CITY OF PORT ST. LUCIE**  
**APPROVED BUDGET NSP FUND #116**  
**FY 2017-18**

	AUDITED 2014-15	AUDITED 2015-16	ESTIMATED 2016-17	APPROVED 2017-18
	*****	*****	*****	*****
<b>REVENUES &amp; SOURCES:</b>				
NSP Grant Revenue	\$100,995	\$0	\$0	\$776,623
NSP Cash Carryforward	0	0	644,339	81,461
Net Proceeds from Sale of Homes	(1,211,638)	76,203	0	0
Fund Transfer - Medical Ins. Fund	708	0	0	0
Interest Income/Misc.	0	3,994	94,373	0
TOTAL	(1,109,936)	80,197	738,712	858,084
<b>EXPENDITURES:</b>				
Personal Services	133,601	80,110	19,178	33,619
Operating Expenses	1,075,538	(158,248)	9,180	8,114
Capital Outlay	0	0	0	0
Sub-Total Admin. Exp.	1,209,140	(78,138)	28,358	41,733
Acquisition	0	0	0	0
Disposition	0	0	3,408	816,351
Clearance/Demolition	0	0	0	0
Repair/Rehab	0	0	0	0
Rebuild	0	0	0	0
Misc.	0	0	0	0
Interfund Transfer	0	0	625,485	0
Total Expenditures	1,209,140	(78,138)	657,251	858,084
*Purchase of Property held for resale	(597,591)	(8,101)	0	0
<b>REVENUES OVER (UNDER) EXPENDITURES</b>	<b>(\$1,721,484)</b>	<b>\$166,435</b>	<b>\$81,461</b>	<b>\$0</b>

\* Note - Funds expended for property are charged to Inventory and are not shown as an expense in the CAFR.

**CITY OF PORT ST. LUCIE**  
**N.S.P. FUND**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Neighborhood Stabilization Fund (N.S.P.) -- #116-5500/5510  
 Carmen Capezzuto, Neighborhood Services Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$80,110	\$24,563	\$19,178	\$33,619
Operating Expenses	6,472	22,871	9,180	8,114
Capital Outlay	0	0	0	0
Housing Projects	(164,720)	746,903	628,893	816,351
Sub-Total	(\$78,138)	\$794,337	\$657,251	\$858,084
*Purchase of Property held for resale	(8,101)	0	0	0
Total	(\$86,239)	\$794,337	\$657,251	\$858,084

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Neighborhood Services Director	0.00	0.00	0.10
Special Assistant to Director	0.04	0.04	0.00
Coordinator	0.56	0.15	0.15
Housing Specialist	0.26	0.05	0.05
Total	0.86	0.24	0.30

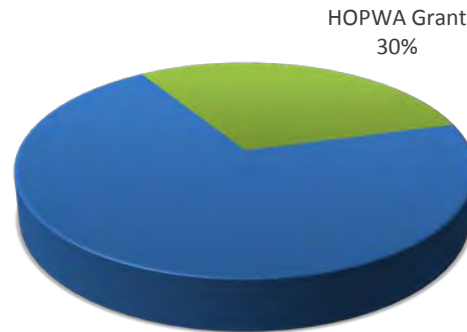
**CAPITAL OUTLAY:**

None

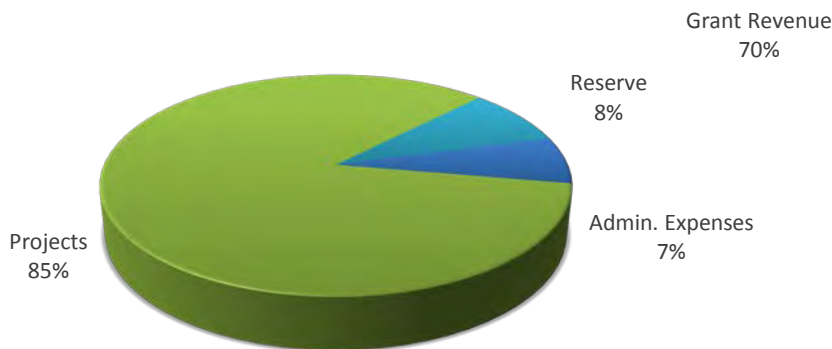
# CITY OF PORT ST. LUCIE C.D.B.G. FUND ANNUAL BUDGET 2017-18

Revenue Source	Amount
Grant Revenue	\$1, 558,967
HOPWA Grant	658,585
<b>Total</b>	<b>\$2,217,552</b>

**Uses**



**Uses**



Expenditure by Function	Amount
Administrative Expenses	\$152,482
Designated Reserve	187,983
Council Projects	1,877,087
<b>Total</b>	<b>\$2,217,552</b>

## **Community Development Block Grant (C.D.B.G.) Fund**

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The CDBG federal entitlement block grant is allocated to cities with a population over 50,000. This funding may be used for projects such as community service, infrastructure improvements and housing for low-income residents. Typical projects funded in the past include infrastructure improvements in low-income areas and construction of public facilities.

### **Major Revenue Source**

The only revenue available for this fund is the federal grant that the City is entitled to. This

grant operates on a reimbursement basis, which means it never has a cash balance available to earn interest income. This program's revenue is expected to be ±\$2.2 million in FY 2017-18.

### **Expenditure Trends**

Operating costs are set at \$153 plus nearly \$1.9 million for Council designated projects. This fund does not carry a balance or a contingency but is simply reimbursed for projects and approved administrative costs.



**CITY OF PORT ST. LUCIE**  
**APPROVED BUDGET - C.D.B.G. FUND #118**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****
<b>REVENUES:</b>				
CDBG Grant Revenue	\$1,195,280	\$1,005,947	\$1,556,526	\$1,558,967
HOPWA Grant Revenue	0	0	0	658,585
Fund Transfer - Medical Ins. Fund	241	0	625,485	0
Interest Income/Misc.	0	19,227	0	0
Refund of Prior Year	0	0	0	0
Total	<u>\$1,195,521</u>	<u>\$1,025,174</u>	<u>\$2,182,011</u>	<u>\$2,217,552</u>
<b>EXPENDITURES:</b>				
Personal Services	\$99,257	\$154,575	\$200,423	\$140,371
Operating Expenses	5,515	6,826	10,344	12,111
Capital Outlay	0	0	0	0
Fund Transfer Out	0	0	0	187,983
Sub-Total Admin. Exp.	<u>\$104,772</u>	<u>\$161,401</u>	<u>\$210,767</u>	<u>\$340,465</u>
Repair and Rehabilitation	0	0	198,121	100,000
Thornhill Sidewalks	0	0	160,000	313,000
Parks Projects	0	0	0	96,147
Community Gardens	0	11,704	0	0
Lyngate, Sandhill & Veterans Memorial Improven	0	0	460,000	0
Sandhill Crane Cameras	0	0	284,626	0
Oakridge/Bayshore Sidewalks	0	0	0	554,355
Lyngate Cameras	0	248,106	0	0
Traffic Control Devices	0	84,987	321,224	0
Lyngate Park Improvements	1,201,169	610,461	0	155,000
HOPWA Projects	0	0	0	658,585
Total	<u>\$1,305,941</u>	<u>\$1,116,660</u>	<u>\$1,634,738</u>	<u>\$2,217,552</u>
<b>SURPLUS &lt;DEFICIT&gt;</b>	<u>(\$110,420)</u>	<u>(\$91,486)</u>	<u>\$547,273</u>	<u>\$0</u>



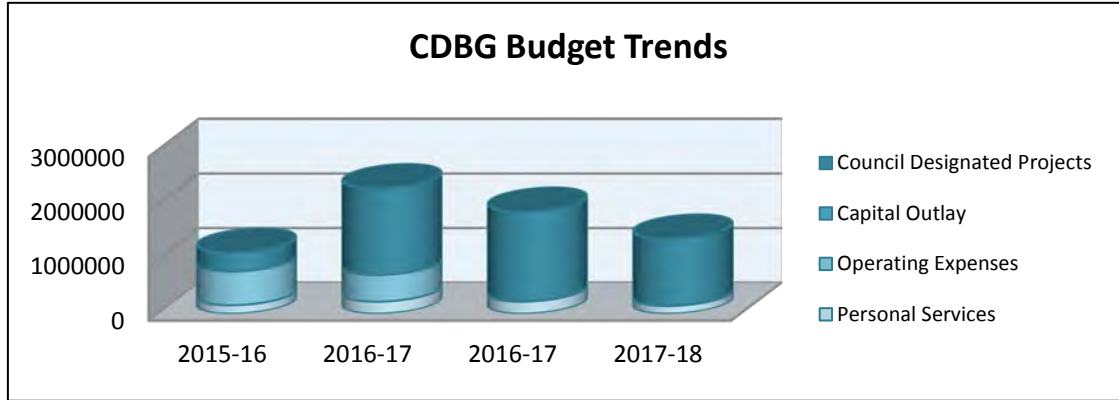
## Community Development Block Grant

Carmen Capezzuto  
Director

Grant  
Entitlement

**CITY OF PORT ST. LUCIE**  
**C.D.B.G. FUND**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Community Development Block Grant -- #118-5900/5910  
 Carmen Capezzuto, Neighborhood Services Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$154,575	\$220,034	\$200,423	\$140,371
Operating Expenses	617,288	489,589	10,344	12,111
Capital Outlay	0	0	0	0
Fund Transfer to Stormwater	0	0	0	187,983
Council Designated Projects	344,797	1,585,497	1,423,971	1,877,087
Total	\$1,116,660	\$2,295,120	\$1,634,738	\$2,217,552

**STAFFING SUMMARY:**

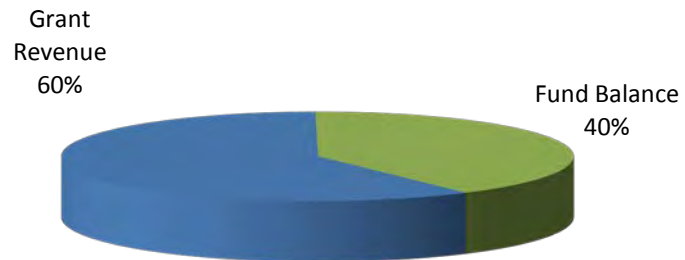
(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Director, Neighborhood Services	0.35	0.35	0.14
Special Assistant to Director	0.23	0.23	0.00
Coordinator	1.06	1.27	0.96
Housing Specialist	0.20	0.39	0.38
Total	1.84	2.24	1.48

**CAPITAL OUTLAY:** None

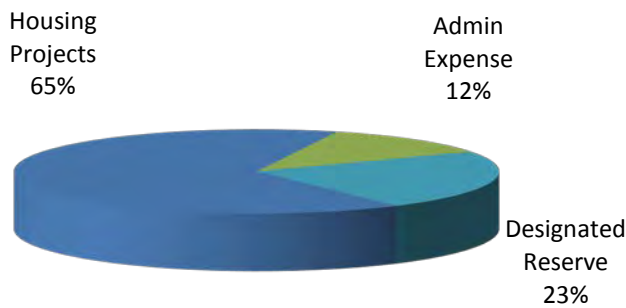
# CITY OF PORT ST. LUCIE S.H.I.P FUND ANNUAL BUDGET 2017-18

Revenue Source	Amount
Grant Revenue	\$774,724
Cash Carryforward	526,429
<b>Total</b>	<b>\$1,301,153</b>

## Sources



## Uses



Expenditure by Function	Amount
Housing Projects	\$846,486
Admin. Expenses	154,792
Designated Reserve	299,875
<b>Total</b>	<b>\$1,301,153</b>

## **State Housing Initiative Partnership (S.H.I.P.) Fund**

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The state SHIP grant that the City receives is accounted for in this fund and is used to assist low-income households with down payment and housing rehabilitation costs. The applicants must qualify according to an income level based on family size. Any request for repair funding must deal with a health and/or safety issue on their existing home. For down payment assistance, the applicants must meet the low-income standard to qualify but then also qualify with a financial institution for their home mortgage.

### **Major Revenue Source**

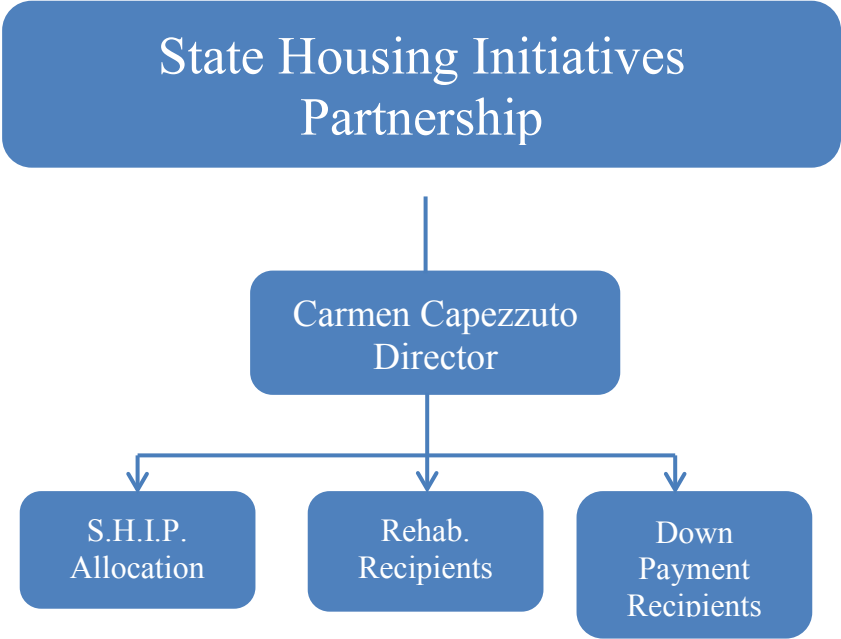
Revenue for this fund is from the state grant and is received by the City on a monthly basis. The state earns these funds through documentary stamps charged to all real estate transfers. The expected revenue is \$1.2 million plus an expected fund balance to carryforward into next year of \$523,983.

### **Expenditure Trends**

The budget for this program is budgeted at \$154,792 for administrative costs with more than \$846 thousand available for the housing program.

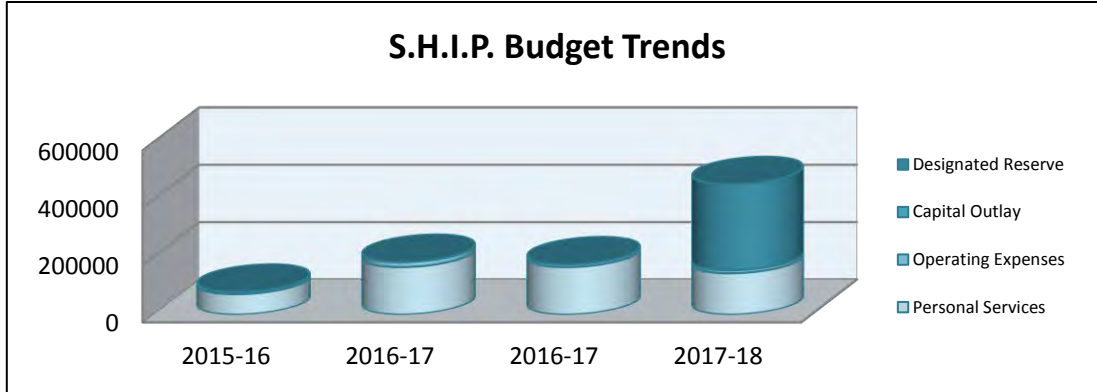
**CITY OF PORT ST. LUCIE**  
**APPROVED BUDGET - S.H.I.P. FUND #119**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****
<b>REVENUES &amp; SOURCES:</b>				
Hardest Hit Grant Revenue	\$5,520	\$1,375	\$2,237	\$2,446
Cash Carryforward (Housing \$'s)	0	0	434,289	440,859
Cash Carryforward (Administrative \$'s)	0	0	72,237	83,124
Interest Income	5,092	6,274	6,541	0
Refund of Prior Year Expenses	87,372	331,029	195,489	0
Interfund Transfer	0	0	0	0
SHIP Grant Revenue	517,885	839,245	1,132,248	774,724
TOTAL	<u>\$615,869</u>	<u>\$1,177,922</u>	<u>\$1,843,041</u>	<u>\$1,301,153</u>
<b>EXPENDITURES:</b>				
Personal Services - SHIP Grant	\$48,299	\$71,130	\$165,691	\$144,173
Operating Expense	3,811	7,767	8,939	10,619
Capital Outlay	0	0	0	0
Fund Transfer	0	0	0	0
Sub-Total Admin. Exp.	<u>\$52,110</u>	<u>\$78,897</u>	<u>\$174,630</u>	<u>\$154,792</u>
HOUSING PROJECTS	\$633,146	\$655,982	\$1,141,982	\$846,486
Total Expenditures	<u>\$685,256</u>	<u>\$734,879</u>	<u>\$1,316,612</u>	<u>\$1,001,278</u>
Designated Reserve	\$0	\$0	\$0	\$299,875
Total Expenditures	<u>\$685,256</u>	<u>\$734,879</u>	<u>\$1,316,612</u>	<u>\$1,301,153</u>
<b>SURPLUS &lt;DEFICIT&gt;</b>	<u><u>(\$69,387)</u></u>	<u><u>\$443,043</u></u>	<u><u>\$526,429</u></u>	<u><u>\$0</u></u>



**CITY OF PORT ST. LUCIE**  
**S.H.I.P. FUND**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** (S.H.I.P.) PROGRAM -- #119-550000/551000/554000  
 Carmen Capezuto, Neighborhood Services Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$71,130	\$166,436	\$165,691	\$144,173
Operating Expenses	7,767	35,075	8,939	10,619
Capital Outlay	0	0	0	0
Interfund Transfer	0	0	0	0
Housing Projects	655,982	2,116,209	1,141,982	846,486
Designated Reserve	0	0	0	299,875
Total	\$734,879	\$2,317,720	\$1,316,612	\$1,301,153

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Community Services & Redevelopment Director	0.10	0.15	0.14
Special Assistant to Director	0.10	0.11	0.00
Community Services Coordinator	0.45	1.19	1.03
Housing Specialist	0.10	0.35	0.35
Total	0.75	1.80	1.52

**CAPITAL OUTLAY:**

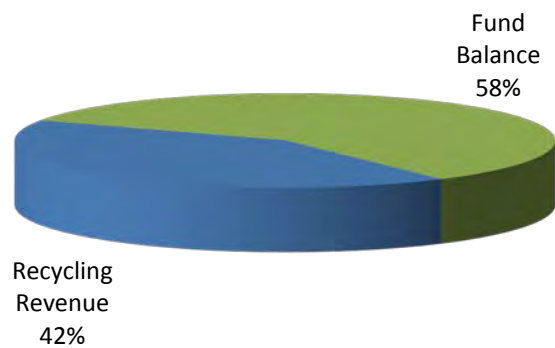
None



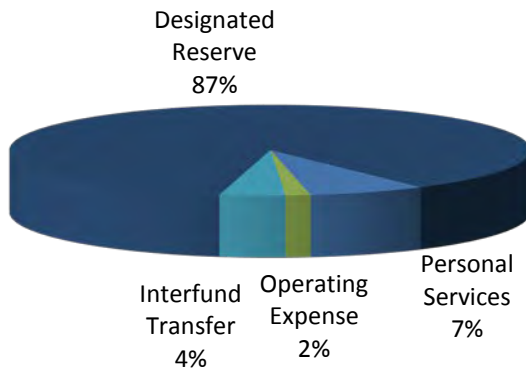
# CITY OF PORT ST. LUCIE NEIGHBORHOOD PLANNING FUND ANNUAL BUDGET 2017-18

Revenue Source	Amount
Cash Carryforward	\$1,010,546
Recycling Revenue	724,000
<b>Total</b>	<b>\$1,734,546</b>

## Sources



## Uses



Expenditure by Function	Amount
Personal Service	\$126,079
Operating Expense	26,782
Interfund Transfer	70,000
Designated Reserve	1,511,685
<b>Total</b>	<b>\$1,734,546</b>

## **Neighborhood Planning Fund**

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This special revenue fund tracks the recycling revenues that were designated for this program by the City Council. The City worked with Solid Waste franchise holder to expand the recycling program and the higher

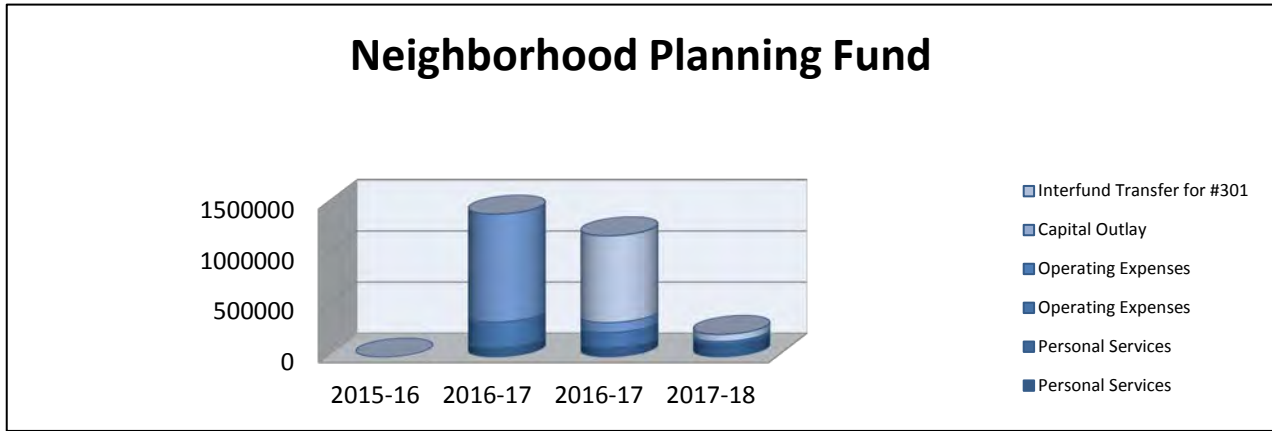
level of revenue became available for this program. There is one staff position funded by these revenues as well as various neighborhood improvements.

**CITY OF PORT ST. LUCIE**  
**APPROVED BUDGET - NEIGHBORHOOD PLANNING FUND #127**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****
<b>REVENUES &amp; SOURCES:</b>				
Recycling - Distribution	\$0	\$0	\$132,000	\$132,000
Single Stream Recycling Incentives	0	0	132,000	132,000
Interest Income	0	0	11,000	10,000
Recycling - for Community Center	0	0	214,000	200,000
WastePro Additional Revenue	0	0	250,000	250,000
Budgeted Cash Carryforward	0	0	1,458,995	1,010,546
Totals	\$0	\$0	\$2,197,995	\$1,734,546
<b>EXPENDITURES:</b>				
Personal Services	\$0	\$0	\$90,249	\$126,079
Operating Expense	0	0	150,043	26,782
Capital Outlay	0	0	97,157	0
Totals	\$0	\$0	\$337,449	\$152,861
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$337,449</b>	<b>\$152,861</b>
Fund Transfer	0	0	850,000	70,000
Designated Reserve	0	0	0	1,511,685
<b>SURPLUS &lt;DEFICIT&gt;</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,010,546</b>	<b>\$0</b>

**CITY OF PORT ST. LUCIE**  
**NEIGHBORHOOD PLANNING FUND #127**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Neighborhood Planning -- #127-1520  
 Carmen Capezzuto, Director



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$0	\$89,491	\$90,249	\$126,079
Operating Expenses	0	252,943	150,043	26,782
Capital Outlay	0	1,057,157	97,157	0
Interfund Transfer for #301	0	0	850,000	70,000
Designated Reserve	0	0	0	1,511,685
Total	\$0	\$1,399,591	\$1,187,449	\$1,734,546

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
Neighborhood Services Director	0.00	0.00	0.20
Neighborhood Program Manager	1.00	1.00	1.00
Total	1.00	1.00	1.20

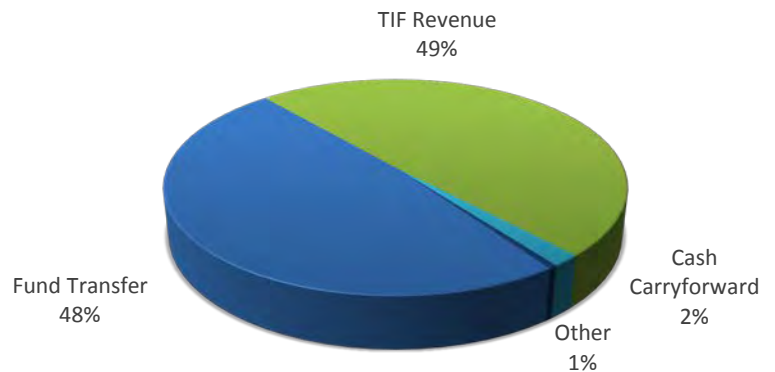
**ENHANCEMENT REQUESTS:**

None

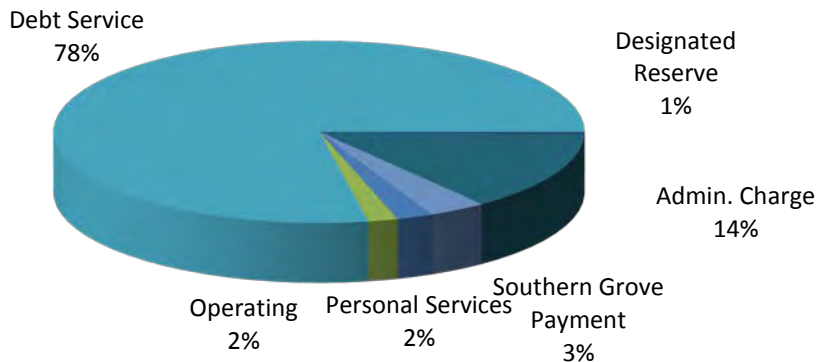
# CITY OF PORT ST. LUCIE CRA FUND ANNUAL BUDGET 2017-18

Revenue Source	Amount
Fund Transfer	\$2,300,000
TIF Payment	2,343,909
Interest Income	25,062
Cash Carryforward	82,016
<b>Total</b>	<b>\$4,750,987</b>

**Sources**



**Uses**



Expenditure by Function	Amount
Personal Services	\$119,734
Operating Expenses	98,296
Capital Outlay	1,000
Debt Service	4,238,350
Administrative Charge	76,292
Designated Reserve	27,284
Southern Grove Payment	190,031
<b>Total</b>	<b>\$4,750,987</b>

## Community Redevelopment Agency Fund

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The financial activity of the Community Redevelopment Agency (CRA) is tracked in this special revenue fund. The budget schedule for this fund is presented in a format to show the projected growth in revenue into the future. The CRA earns revenues based on the increase in taxable values within the established district. There are actually four separate districts that make up this financial data. Due to the falling property tax value and the associated revenue, the CRA is unable to fund the debt service originally designated for this fund. Debt was issued to fund half of the cost of the City's Civic Center and the revenues of the CRA was the

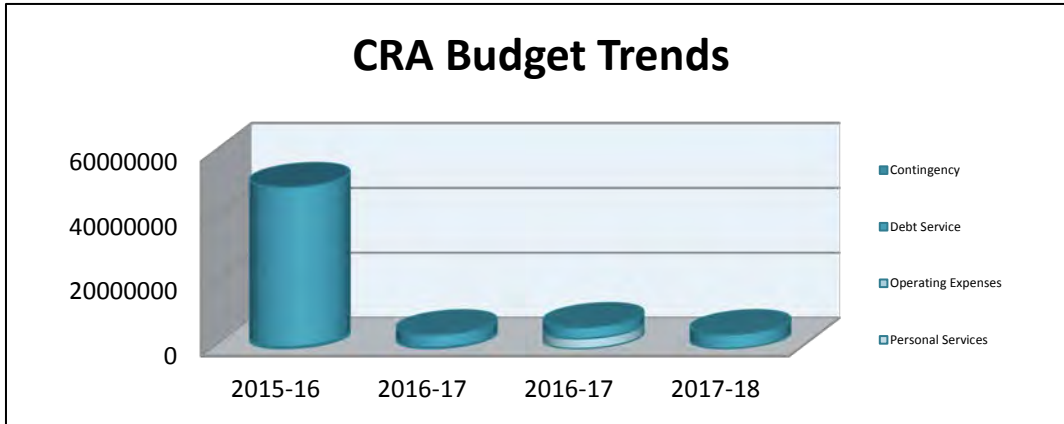
funding source. The CRA fund is funding the CRA Manager in the FY 2017-18 budget. In order to make the full debt payment in FY 2017-18 of slightly more than \$4.2 million, the City's Parks MSTU fund and General Fund must contribute a combined total of nearly \$2.4 million. Beginning in FY 2012-13, the CRA was facing a shortfall because of the debt payments and the Parks MSTU fund began using its reserves to complete the funding. The long-term solution for the CRA's financial condition is to gain taxable value so that property taxes will grow and allow the CRA to fund a greater portion of their obligations.

**CITY OF PORT ST. LUCIE**  
**APPROVED BUDGET - CRA FUND #175**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****
<b>REVENUES &amp; SOURCES:</b>				
Contribution of Ad Valorem Taxes - County	\$478,375	\$586,672	\$640,719	\$706,072
Contribution of Ad Valorem Taxes - Fine & Forf.	414,214	464,798	512,207	564,452
Required TIF Property Tax Payment from General Fund	446,941	724,988	775,926	806,252
Required TIF Property Tax Payment from Road Operating	46,312	51,933	57,038	61,030
Required TIF Property Tax Payment from Road CIP	71,510	0	0	0
Interfund Transfer from #001	0	0	2,801,325	0
Interfund Transfer from #375	0	0	0	0
Interfund Transfer from #605	14	0	0	0
Bond Proceeds	0	44,985,417	0	0
Sale of Civic Center and Village Square -#001	0	0	0	700,000
Sale of Civic Center and Village Square -#307	3,300,000	3,000,000	1,800,000	1,600,000
Interest Inc. & Other	20,301	25,208	25,000	25,000
Budgeted Cash Carryforward	0	0	123,045	72,910
Totals	<u>\$4,777,667</u>	<u>\$49,839,016</u>	<u>\$6,735,260</u>	<u>\$4,535,716</u>
<b>EXPENDITURES:</b>				
Personal Services	\$136,484	\$140,194	\$124,000	\$119,734
Operating Expense	347,675	571,985	3,098,996	98,296
Capital Outlay	0	0	0	1,000
Debt Service (Comm. Redevelopment/City Center)	4,333,725	49,128,663	3,413,350	4,238,350
Interfund Transfer	0	513	0	0
Administrative Charge	0	0	26,004	76,292
Designated Reserve-Debt Retirement	0	0	0	2,044
Totals	<u>\$4,817,884</u>	<u>\$49,841,355</u>	<u>\$6,662,350</u>	<u>\$4,535,716</u>
<b>Total Expenditures</b>	<u>\$4,817,884</u>	<u>\$49,841,355</u>	<u>\$6,662,350</u>	<u>\$4,535,716</u>
<b>SURPLUS &lt;DEFICIT&gt;</b>	<u>(\$40,216)</u>	<u>(\$2,339)</u>	<u>\$72,910</u>	<u>\$0</u>

**CITY OF PORT ST. LUCIE**  
**CRA FUND**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Community Redevelopment Agency -- #175-5210



**EXPENDITURE SUMMARY:**

	2015-16 AUDITED *****	2016-17 BUDGET *****	2016-17 ESTIMATED *****	2017-18 BUDGET *****
Personal Services	\$140,194	\$124,995	\$124,000	\$119,734
Operating Expenses	571,985	375,960	3,098,996	98,296
Capital Outlay	0	1,000	0	1,000
Debt Service	49,128,663	3,896,753	3,413,350	4,238,350
Interfund Transfer	513	0	0	0
Administrative Charge	0	26,004	26,004	76,292
Designated Reserve	0	28,015	0	2,044
<b>Total</b>	<b>\$49,841,355</b>	<b>\$4,452,727</b>	<b>\$6,662,350</b>	<b>\$4,535,716</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2017-18 *****
CRA Director	1.00	1.00	1.00
Administrative Assistant	0.50	0.50	0.00
<b>Total</b>	<b>1.50</b>	<b>1.50</b>	<b>1.00</b>

**CAPITAL OUTLAY:**

Laptop Computer	1,000
	<u>1,000</u>



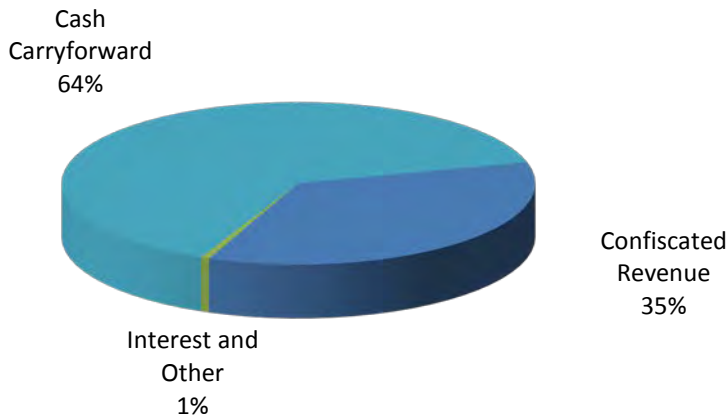
**CITY OF PORT ST. LUCIE**  
**APPROVED BUDGET - SOUTHERN GROVE CRA FUND #178**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****
<b>REVENUES &amp; SOURCES:</b>				
Contribution of Ad Valorem Taxes - County	\$0	\$5,478	\$82,850	\$103,562
Required TIF Transfer from #001	0	5,478	77,177	96,471
Required TIF Transfer from #104	0	0	5,673	6,070
Required TIF Transfer from #304	0	0	0	0
Interest	2	6	60	62
Budgeted Cash Carryforward	0	0	761	9,106
Totals	\$2	\$10,963	\$166,520	\$215,271
<b>EXPENDITURES:</b>				
Operating Expense	0	0	0	0
Capital Outlay	0	0	0	0
Payment of Southern Grove CDD (95% of revenue collected)	0	10,409	157,415	190,031
Designated Reserve	0	0	9,106	25,240
Totals	\$0	\$10,409	\$166,521	\$215,271
<b>SURPLUS &lt;DEFICIT&gt;</b>	\$2	\$554	(\$0)	\$0

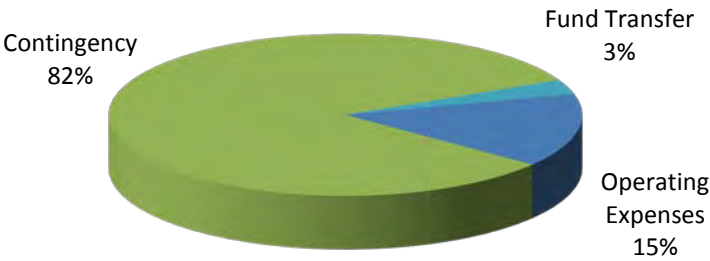
# CITY OF PORT ST. LUCIE POLICE FORFEITURE FUND ANNUAL BUDGET 2017-18

Revenue Source	Amount
Confiscated Revenue	\$120,000
Interest & Other	2,000
Cash Carryforward	217,800
<b>Total</b>	<b>\$339,800</b>

**Uses**



**Uses**



Expenditure by Function	Amount
Operating Expenses	\$50,000
Designated Reserve	279,800
Fund Transfer	10,000
<b>Total</b>	<b>\$339,800</b>

## **Police Forfeiture Fund**

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This fund tracks the assets, cash and otherwise, that have been seized by the Police Department because of illegal activity. The proceeds in this fund are used to pay the legal fees associated with acquiring these assets and then can be used to purchase special equipment needed for surveillance work, crime prevention, school resource officers, grant matching funds and other law enforcement purposes as stipulated by Florida State Statute 932.7055(4). This helps fund some of the equipment needs of the Police Department without drawing on property tax revenues from the citizens.

### **Major Revenue Source**

The only significant revenue for this fund is from the assets that the Police Department has seized. This revenue can be unpredictable and an estimated amount of \$120,000 is budgeted as revenue for FY 2017-18.

### **Expenditure Trend**

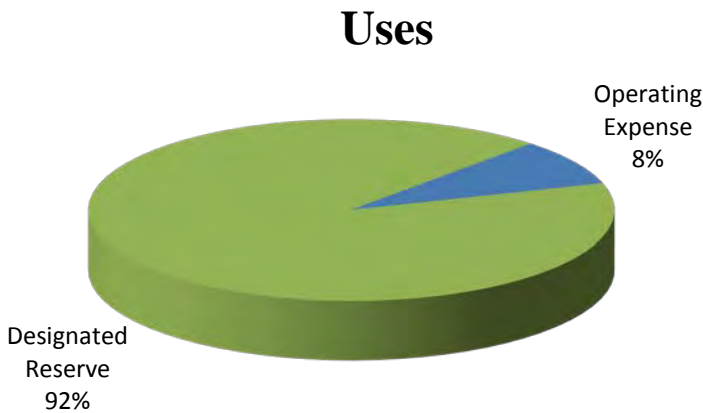
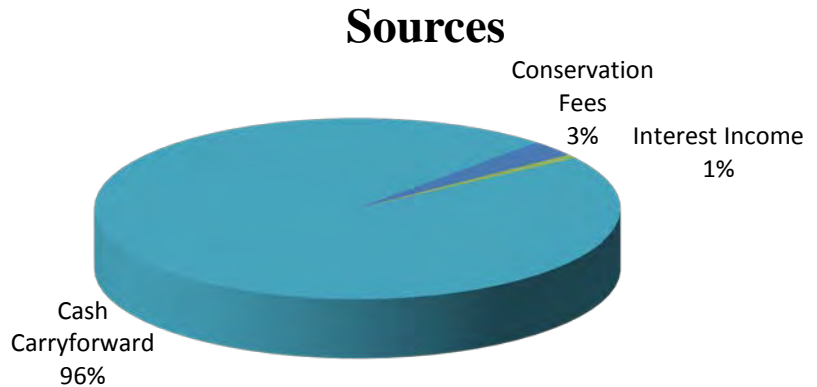
The budget is allowing the use of \$50,000 for administrative costs related to court cases. There will be a transfer to the General Fund to help fund the staff cost for this program.

**CITY OF PORT ST. LUCIE**  
**APPROVED BUDGET - POLICE FORFEITURE FUND #603**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****
<b>REVENUES &amp; SOURCES:</b>				
Confiscated Property Revenue	\$110,065	\$112,052	\$120,000	\$120,000
Interest Income	1,900	29,510	18,000	2,000
Budgeted Cash Carryforward	0	0	150,800	217,800
Totals	<u>\$111,965</u>	<u>\$141,563</u>	<u>\$288,800</u>	<u>\$339,800</u>
<b>EXPENDITURES:</b>				
<u>2105 - Service Bureau</u>				
Operating Expense	\$0	\$0	\$0	\$0
Capital Outlay	0	0	0	0
Totals	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
<u>2110 - Administration</u>				
Operating Expense	\$16,230	\$25,800	\$22,000	\$20,000
Capital Outlay	0	0	0	0
Totals	<u>\$16,230</u>	<u>\$25,800</u>	<u>\$22,000</u>	<u>\$20,000</u>
<u>2112 - Administrative Services</u>				
Operating Expense	\$0	\$0	\$0	\$0
Capital Outlay	2,421	0	0	0
Totals	<u>\$2,421</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
<u>2115 - Detective</u>				
Operating Expense	\$36,685	\$14,309	\$10,000	\$30,000
Capital Outlay	0	0	0	0
Totals	<u>\$36,685</u>	<u>\$14,309</u>	<u>\$10,000</u>	<u>\$30,000</u>
<u>2130 - Patrol</u>				
Operating Expense	\$500	\$0	\$0	\$0
Capital Outlay	0	25,000	29,000	0
Totals	<u>\$500</u>	<u>\$25,000</u>	<u>\$29,000</u>	<u>\$0</u>
<u>6200 - Animal Control</u>				
Operating Expense	\$0	\$0	\$0	\$0
Capital Outlay	0	0	0	0
Totals	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
<b>Total Expenditures</b>	<b>\$55,836</b>	<b>\$65,109</b>	<b>\$61,000</b>	<b>\$50,000</b>
Fund Transfer to General Fund	\$10,000	\$10,000	\$10,000	\$10,000
Designated Reserve - Future Years	0	0	0	279,800
<b>SURPLUS &lt;DEFICIT&gt;</b>	<b><u>\$46,129</u></b>	<b><u>\$66,454</u></b>	<b><u>\$217,800</u></b>	<b><u>\$0</u></b>

# CITY OF PORT ST. LUCIE CONSERVATION TRUST FUND ANNUAL BUDGET 2017-18

Revenue Source	Amount
Conservation Fees	\$35,000
Interest Income	8,500
Cash Carryforward	1,159,990
<b>Total</b>	<b>\$1,203,490</b>



Expenditure by Function	Amount
Operating Expense	\$100,000
Designated Reserve	1,103,490
<b>Total</b>	<b>\$1,203,490</b>

## **Conservation Trust Fund**

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The City's Conservation Trust Fund accumulates mitigation fees paid by developers who chose to make this payment in place of preserving a portion of their sites as required under the City's Land Development Code. These fees can be used for preservation of conservation land. With

\$1,159,990 projected as a balance to carryforward into FY 2017-18 and \$35,000 in projected revenue, a small amount is appropriated for possible administrative costs and nearly \$100,000 for tree preservation. This will leave a contingency of \$1,103,490 available for future projects.

**CITY OF PORT ST. LUCIE**  
**APPROVED BUDGET -CONSERVATION TRUST FUND #608**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****
<b>REVENUES &amp; SOURCES:</b>				
Conservation Fees	\$316,742	\$236,529	\$35,000	\$35,000
Interest Income	5,925	6,690	8,500	8,500
Interfund Transfer	0	0	0	0
Budgeted Cash Carryforward	0	0	1,217,490	1,159,990
TOTAL	322,667	243,220	1,260,990	1,203,490
<b>EXPENDITURES:</b>				
Operating Expenses	25,006	7,295	1,000	100,000
Capital Outlay	0	0	100,000	0
TOTAL	25,006	7,295	101,000	100,000
Fund Transfer to CIP Projects 307	0	0	0	0
Fund Transfer to CIP Projects 301	0	0	0	0
TOTAL	0	0	0	0
<b>Total Expenditures</b>	\$25,006	\$7,295	\$101,000	\$100,000
Designated Reserve	\$0	\$0	\$0	\$1,103,490
Designated Reserve Future Years	0	0	0	0
<b>SURPLUS &lt;DEFICIT&gt;</b>	\$297,661	\$235,925	\$1,159,990	\$0

# CITY OF PORT ST. LUCIE SOLID WASTE COLLECTION FUND ANNUAL BUDGET 2017-18

Revenue Source	Amount
Collections	\$17,600,000
Other	40,000
<b>Total</b>	<b>\$17,640,000</b>

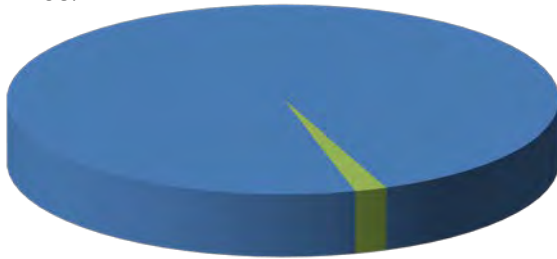
## Sources

Collections  
100%



## Uses

Payment to  
Waste Pro  
98%



Other  
2%

Expenditure by Function	Amount
Payment to Waste Pro	\$17,310,000
Other	330,000
<b>Total</b>	<b>\$17,640,000</b>



## **Solid Waste Non-Ad Valorem Assessment Fund**

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This fund is to account for the revenues and expenditures associated with the collection of solid waste in the City. The assessment is placed on the property owner's tax bill and passes through the County Tax Collector to the City who will then pay the vendor providing the service. Handling this service through the tax bills provides a reduced fee to the citizens of our community. The reduction

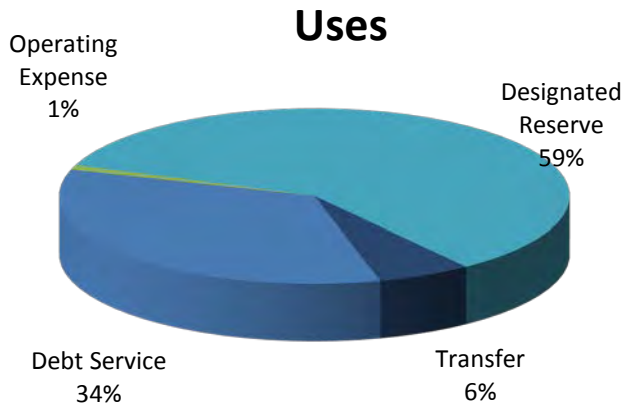
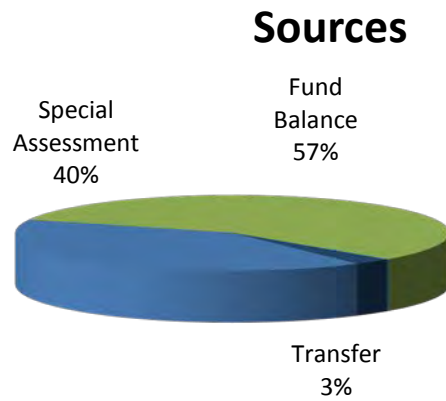
of uncollectible accounts and the cost reduction for billing and collecting will generate a savings that can pass on to the citizen. The projected assessments will total ±\$17.6 million for the year with ±\$17.3 million being paid to the vendor, Waste Pro and \$330,000 for operating costs and postage. There is no recommended increase in the solid waste fees for the FY 2017-18.

**CITY OF PORT ST. LUCIE**  
**APPROVED BUDGET -SOLID WASTE NON-AD VALOREM ASSESSMENT #620**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****
<b>REVENUES &amp; SOURCES:</b>				
Collections from Tax Collector	\$17,013,772	\$17,166,005	\$17,500,000	\$17,600,000
Interest Income	40,302	37,007	36,274	40,000
Interfund Transfer	0	0	0	0
Budgeted Cash Carryforward	0	0	0	0
TOTAL	17,054,074	17,203,013	17,536,274	17,640,000
<b>EXPENDITURES:</b>				
Payment to Waste Pro	16,547,966	16,945,090	17,210,274	17,310,000
Operating - Postage & Misc.	223,849	257,922	326,000	330,000
Capital Outlay	0	0	0	0
TOTAL	16,771,816	17,203,013	17,536,274	17,640,000
Fund Transfer	0	0	0	0
TOTAL	0	0	0	0
<b>Total Expenditures</b>	<b>\$16,771,816</b>	<b>\$17,203,013</b>	<b>\$17,536,274</b>	<b>\$17,640,000</b>
Designated Reserve Future Years	\$0	\$0	\$0	\$0
<b>SURPLUS &lt;DEFICIT&gt;</b>	<b>\$282,258</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

# CITY OF PORT ST. LUCIE SPECIAL ASSESSMENT FUNDS ANNUAL BUDGET 2017-18

Revenue Source	Amount
Special Assessment	\$23,846,955
Interest Income	146,200
Interfund Transfer	1,653,347
Fund Balance	33,352,105
<b>Total</b>	<b>\$58,998,607</b>



Expenditure by Function	Amount
Operating	\$500,650
Debt Service	20,071,531
Interfund Transfer	3,517,611
Designated Reserve	34,908,815
<b>Total</b>	<b>\$58,998,607</b>

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## **Water & Sewer Special Assessment Funds**

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These funds are for payment of the annual debt service on the bonds used for financing the water and sewer improvements in each of the special assessment districts. The annual assessment revenue collected from the

residents is the source of funds. Each district has its own individual fund in order to match the actual costs of the district with the assessment to its residents. The bonds have a 20-year payback schedule.

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### **SW Annexation SAD Debt Service Fund**

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This fund is for payment of the annual debt service on the bonds used for the infrastructure improvements made in this special assessment district. The annual assessment revenue collected from the

property owners is the source of funds. The bonds have a 33-year payback schedule and are dependent on the land owners paying their assessments as their property is developed in the future and gains value.

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### **South Lennard Road SAD Fund**

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This special assessment fund covers the annual assessment collections and payment of the annual debt service associated with the PUD. Bonds were issued to fund the capital improvements and now the property owners pay annually an assessment to cover the debt

payment. This SAD was annexed into the City and the improvements were made to help create a commercial district. The Debt was retired in FY 2013-14 and the remaining fund balance will be used to fund allowed projects.

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### **River Point SAD Fund**

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This special assessment fund covers the annual assessment collections and payment of the annual debt service associated with the PUD. Bonds were issued to fund the capital improvements (roads, drainage and utility

lines) and now the property owners pay annually an assessment to cover the debt payment. As cash flow allows, debt may be retired early.

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### **Tesoro SAD Fund**

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This special assessment fund covers the annual assessment collections and payment of the annual debt service associated with the PUD. Bonds were issued to fund the capital improvements and now the property owners

pay annually an assessment to cover the debt payment. Any contingency generated will remain in this fund and will help accelerate debt retirement.

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### **Glassman SAD Fund**

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This special assessment fund covers the annual assessment collections and payment of SAD Funds of the annual debt service associated with the PUD. Bonds were issued

to fund the capital improvements and now the property owners pay annually an assessment to cover the debt payments.

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### **East Lake Village SAD Fund**

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This special assessment fund covers the annual assessment collections and payment of the annual debt service associated with the PUD. Bonds were issued to fund the capital

improvements and now the property owners pay annually an assessment to cover the debt payments.

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### **St. Lucie Land Holding SAD Fund**

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This special assessment fund covers the annual assessment collections and payment of the annual debt service associated with the PUD. Bonds were issued to fund the capital

improvements and now the property owners pay annually an assessment to cover the debt payments.

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### **City Center SAD, 2006 Series**

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This special assessment fund will track the collections and then the debt payments associated with the public infrastructure improvements in the City Center project. The property owners in the district will either make a contribution for their share of the cost or they can make payments according to the financing plan. These improvements were for the public areas of what is called City

Center, an area of redevelopment along US 1 that is planned to have a combination of residential, retail, office and public uses including the City's Civic Center. Unfortunately, the majority property owner has failed to pay their annual assessments and the City's General Fund is budgeting in FY 2017-18 to fund the shortfall in this fund in the amount of nearly \$1.7 million.

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### **Combined Road SAD, Series 2006**

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This special assessment fund will track the collections and then the debt payments associated with the three small road and/or intersection improvements. The property owners in the three districts will either make

a contribution for their share of the cost or they can make payments according to the financing plan. These funds will be used to retire debt associated with making the improvements.

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### **Torrey Pines Collection Fund**

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This special revenue fund will use Public Building Impact Fees collected by the City to make the annual debt payments on the bond debt issued for the construction of the facility that will house the research firm, Torrey Pines Institute for Molecular Studies. The revenue is based on guaranteed fees from certain developers that contracted with the City to help fund this project. In the past revenues from impact fees required supplementing with a transfer from the City's

General Fund to ensure debt coverage. For FY 2017-18, the Public Building Impact Fees are projected to be adequate to fund the nearly \$3.7 million debt service payment with no assistance from the City's General Fund. This is a welcome turn of events as the City's General Fund has been paying the debt service with the downturn in construction activity in past years, that revenue was not sufficient to cover the payments.

**CITY OF PORT ST. LUCIE**  
**APPROVED BUDGET - SW ANNEXATION COLLECTION FUND #115**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****
<b>REVENUES &amp; SOURCES:</b>				
Special Assessment Revenue	\$10,988,546	\$11,340,712	\$7,300,000	\$6,934,000
Interest Income	106,748	89,092	60,000	55,000
Interfund Transfer	0	0	0	0
Bond Proceeds	0	136,387,722		
Budgeted Cash Carryforward	0	0	7,916,729	8,569,729
TOTAL	<u>\$11,095,294</u>	<u>\$147,817,526</u>	<u>\$15,276,729</u>	<u>\$15,558,729</u>
<b>EXPENDITURES:</b>				
Collection Commission and Other Costs	\$144,428	\$165,266	\$235,000	\$160,000
Debt Service	14,128,528	6,472,000	6,472,000	6,795,113
Operating Expense	0	2,746	0	0
Cost of Issuance	0	1,002,110	0	0
Refunded Bonds	0	142,917,214	0	0
TOTAL	<u>\$14,272,956</u>	<u>\$150,559,337</u>	<u>\$6,707,000</u>	<u>\$6,955,113</u>
Designated Reserve/Debt Retirement	0	0	0	8,603,616
<b>SURPLUS &lt;DEFICIT&gt;</b>	<u><u>(\$3,177,662)</u></u>	<u><u>(\$2,741,811)</u></u>	<u><u>\$8,569,729</u></u>	<u><u>\$0</u></u>

**CITY OF PORT ST. LUCIE**  
**APPROVED BUDGET - SAD I PHASE I #120**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****
<b>REVENUES &amp; SOURCES:</b>				
Special Assessment Revenue	\$4,038	\$3,173	\$0	\$0
Interest Income	17,237	12,780	17,000	13,500
Fund Transfer	0	0	0	0
Cash Carryforward	0	0	1,871,916	988,865
Totals	<u>\$21,274</u>	<u>\$15,953</u>	<u>\$1,888,916</u>	<u>\$1,002,365</u>
<b>EXPENDITURES:</b>				
Collection, Commission & Other Costs	\$48	\$43	\$50	\$50
Debt Service	0	0	0	0
Operating Transfer Out	507,375	180,000	900,000	150,000
Residual Equity Transfer	0	0	0	0
Totals	<u>\$507,423</u>	<u>\$180,043</u>	<u>\$900,050</u>	<u>\$150,050</u>
<b>Total Expenditures</b>	<u>\$507,423</u>	<u>\$180,043</u>	<u>\$900,050</u>	<u>\$150,050</u>
Designated Reserve-Debt Retirement	\$0	\$0	\$0	\$852,315
<b>SURPLUS &lt;DEFICIT&gt;</b>	<u>(\$486,149)</u>	<u>(\$164,090)</u>	<u>\$988,866</u>	<u>\$0</u>

**CITY OF PORT ST. LUCIE**  
**APPROVED BUDGET - SAD I PHASE II #121**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****
<b>REVENUES &amp; SOURCES:</b>				
Special Assessment Revenue	\$1,308,257	\$1,275,084	\$600	\$0
Operating Transfers In	0	0	0	0
Interest Income	18,751	18,040	23,000	9,000
Cash Carryforward	0	0	2,685,145	1,843,729
Totals	\$1,327,008	\$1,293,124	\$2,708,745	\$1,852,729
<b>EXPENDITURES:</b>				
Refunds & Misc. Costs	\$17,168	\$17,594	\$15	\$100
Debt Service	0	0	0	0
Interfund Transfer	1,193,035	575,072	865,000	993,888
Totals	\$1,210,203	\$592,666	\$865,015	\$993,988
<b>Total Expenditures</b>	\$1,210,203	\$592,666	\$865,015	\$993,988
Designated Reserve-Debt Retirement	0	0	0	858,741
<b>SURPLUS &lt;DEFICIT&gt;</b>	\$116,805	\$700,458	\$1,843,730	\$0



**CITY OF PORT ST. LUCIE**  
**APPROVED BUDGET - USA PHASE III & IV #122**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****
<b>REVENUES &amp; SOURCES:</b>				
Special Assessment Revenue	\$4,178,124	\$4,148,392	\$4,016,000	\$4,016,000
Operating Transfers In	0	0	0	0
Interest Income/Other	35,459	50,630	70,000	7,500
Cash Carryforward	0	0	8,592,442	11,613,442
Totals	<u>\$4,213,583</u>	<u>\$4,199,022</u>	<u>\$12,678,442</u>	<u>\$15,636,942</u>
<b>EXPENDITURES:</b>				
Collection Commission and Other Costs	\$54,984	\$57,236	\$85,000	\$85,000
Interfund Transfer to #431	0	0	0	200,000
Interfund Transfer to #438	0	420,000	0	1,000,000
Interfund Transfer to #439	0	0	150,000	0
Interfund Transfer to Crosstown Parkway #314	0	72,128	830,000	954,912
Debt Service	1,329,704	0	0	0
Totals	<u>\$1,384,688</u>	<u>\$549,364</u>	<u>\$1,065,000</u>	<u>\$2,239,912</u>
<b>Total Expenditures</b>	<u>\$1,384,688</u>	<u>\$549,364</u>	<u>\$1,065,000</u>	<u>\$2,239,912</u>
Designated Reserve-Debt Retirement	\$0	\$0	\$0	\$13,397,030
<b>SURPLUS &lt;DEFICIT&gt;</b>	<u><u>\$2,828,895</u></u>	<u><u>\$3,649,658</u></u>	<u><u>\$11,613,442</u></u>	<u><u>\$0</u></u>

**CITY OF PORT ST. LUCIE**  
**APPROVED BUDGET - USA PHASE 5,6,7A #124**  
**FY 2017-18**

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	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****
<b>REVENUES &amp; SOURCES:</b>				
Special Assessment Revenue	\$2,986,544	\$3,030,122	\$3,000,000	\$3,000,000
Operating Transfers In	0	0	0	0
Interest Income	8,421	9,044	140,000	8,000
Cash Carryforward	0	0	994,612	416,712
Totals	2,994,965	3,039,166	4,134,612	3,424,712
<b>EXPENDITURES:</b>				
Collection, Commission and Other Costs	38,901	41,234	58,000	58,000
Debt Service	2,156,625	2,996,450	3,659,900	2,480,250
Totals	2,195,526	3,037,684	3,717,900	2,538,250
<b>Total Expenditures</b>	2,195,526	3,037,684	3,717,900	2,538,250
Designated Reserve-Debt Retirement	0	0	0	886,462
<b>SURPLUS &lt;DEFICIT&gt;</b>	\$799,438	\$1,482	\$416,712	\$0

**CITY OF PORT ST. LUCIE**  
**APPROVED BUDGET - USA PHASE 9 SAD #125**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****
<b>REVENUES &amp; SOURCES:</b>				
Special Assessment Revenue	\$329,143	\$343,219	\$340,000	\$335,000
Interest Income	916	1,074	1,850	1,000
Interfund Transfer	0	0	0	0
Cash Carryforward	0	0	132,690	41,820
Totals	330,059	344,293	474,540	377,820
<b>EXPENDITURES:</b>				
Debt Service	260,883	301,219	424,220	266,094
Operating Expense	4,877	6,523	8,500	8,500
Totals	265,760	307,742	432,720	274,594
<b>Total Expenditures</b>	265,760	307,742	432,720	274,594
Designated Reserve-Debt Retirement	0	0	0	103,226
<b>SURPLUS &lt;DEFICIT&gt;</b>	\$64,299	\$36,551	\$41,820	\$0

**CITY OF PORT ST. LUCIE**  
**APPROVED BUDGET - SW ANNEXATION DISTRICT #2 SAD #126**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****
<b>REVENUES &amp; SOURCES:</b>				
Special Assessment Revenue	\$174,067	\$159,142	\$240,000	\$240,000
Interest Income	709	723	300	500
Interfund Transfer	0	0	0	0
Cash Carryforward	0	0	1,029	237,329
Totals	<u>174,776</u>	<u>159,865</u>	<u>241,329</u>	<u>477,829</u>
<b>EXPENDITURES:</b>				
Debt Service	-	-	-	-
Operating Expense	2,987	4,732	4,000	4,000
Totals	<u>2,987</u>	<u>4,732</u>	<u>4,000</u>	<u>4,000</u>
<b>Total Expenditures</b>	<u>2,987</u>	<u>4,732</u>	<u>4,000</u>	<u>4,000</u>
Fund Transfer to Road & Bridge CIP Fund	147,500	178,394	0	0
Designated Reserve-Debt Retirement	0	0	0	473,829
<b>SURPLUS &lt;DEFICIT&gt;</b>	<u>\$24,289</u>	<u>(\$23,261)</u>	<u>\$237,329</u>	<u>\$0</u>

**CITY OF PORT ST. LUCIE**  
**APPROVED BUDGET - WYNDCREST - DD FUND #142**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****
<b>REVENUES &amp; SOURCES:</b>				
Lease Revenue	\$0	\$0	\$0	\$0
Interfund Transfer	0	0	0	0
Interest & Other Income	13,170,583	14,082	13,000	1,000
Cash Carryforward	0	0	1,778,004	1,791,004
Totals	\$13,170,583	\$14,082	\$1,791,004	\$1,792,004
<b>EXPENDITURES:</b>				
Debt Service	\$0	\$13,605,278	\$0	\$0
Operating Transfer Out	91,690	38	0	0
Capital Outlay	0	0	0	0
Totals	\$91,690	\$13,605,315	\$0	\$0
<b>Total Expenditures</b>	<b>\$91,690</b>	<b>\$13,605,315</b>	<b>\$0</b>	<b>\$0</b>
Fund Transfer to Economic Development	\$0	\$0	\$0	\$0
Designated Reserve - Debt Reserve	0	0	0	1,792,004
<b>SURPLUS &lt;DEFICIT&gt;</b>	<b>\$13,078,892</b>	<b>(\$13,591,233)</b>	<b>\$1,791,004</b>	<b>\$0</b>

**CITY OF PORT ST. LUCIE**  
**APPROVED BUDGET -SOUTH LENNARD SAD FUND - #150**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****
<b>REVENUES &amp; SOURCES:</b>				
Special Assessment Revenue	\$246,170	\$246,698	\$235,990	\$246,000
Interest Income	1,739	2,933	2,800	1,400
Budgeted Cash Carryforward	0	0	247,952	231,741
TOTAL	247,909	249,631	486,742	479,141
<b>EXPENDITURES:</b>				
Debt Service	0	0	0	0
Operating Expenses	3,233	3,406	5,000	5,000
Capital Outlay	0	0	0	0
TOTAL	3,233	3,406	5,000	5,000
Fund Transfer	0	268,196	250,000	175,000
TOTAL	0	268,196	250,000	175,000
<b>Total Expenditures</b>	\$3,233	\$271,602	\$255,000	\$180,000
Budgeted Contingency	0	0	0	299,141
Designated Reserve/Debt Retirement	0	0	0	0
<b>SURPLUS &lt;DEFICIT&gt;</b>	\$244,676	(\$21,971)	\$231,742	\$0

**CITY OF PORT ST. LUCIE**  
**APPROVED BUDGET - RIVER POINT SAD FUND - #151**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****
<b>REVENUES &amp; SOURCES:</b>				
Special Assessment Revenue	\$594,871	\$705,747	\$600,000	\$600,000
Interest Income	6,913	6,951	8,000	4,100
Fund Transfer	0	0	0	0
Cash Carryforward	0	0	999,198	945,198
Totals	601,784	712,698	1,607,198	1,549,298
<b>EXPENDITURES:</b>				
Debt Service	266,848	572,971	650,000	801,338
Operating Expenses	9,555	11,855	12,000	12,000
Capital Outlay	0	0	0	0
Totals	276,402	584,826	662,000	813,338
Fund Transfer	0	234,130	0	0
Totals	0	234,130	0	0
<b>Total Expenditures</b>	<b>\$276,402</b>	<b>\$818,956</b>	<b>\$662,000</b>	<b>\$813,338</b>
Designated Reserve/Debt Retirement	0	0	0	735,960
<b>SURPLUS &lt;DEFICIT&gt;</b>	<b>\$325,382</b>	<b>(\$106,258)</b>	<b>\$945,198</b>	<b>\$0</b>

**CITY OF PORT ST. LUCIE**  
**APPROVED BUDGET - TESORO SAD FUND - #152**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****
<b>REVENUES &amp; SOURCES:</b>				
Special Assessment Revenue	\$2,762,996	\$7,311,968	\$1,500,000	\$1,200,000
Interest & Other Income	8,376	18,066	25,000	10,000
Interfund Transfer	0	0	0	0
Budgeted Cash Carryforward	0	0	5,297,675	1,982,756
Totals	<u>\$2,771,373</u>	<u>\$7,330,034</u>	<u>\$6,822,675</u>	<u>\$3,192,756</u>
<b>EXPENDITURES:</b>				
Debt Service	\$1,672,679	\$3,136,083	\$4,774,919	\$0
Operating Expense	36,286	100,550	65,000	65,000
Capital Outlay	0	0	0	0
Totals	<u>\$1,708,965</u>	<u>\$3,236,633</u>	<u>\$4,839,919</u>	<u>\$65,000</u>
<b>Total Expenditures</b>	<u>\$1,708,965</u>	<u>\$3,236,633</u>	<u>\$4,839,919</u>	<u>\$65,000</u>
Fund Transfer	0	0	0	0
Designated Reserve-Debt Retirement	0	0	0	3,127,756
<b>SURPLUS &lt;DEFICIT&gt;</b>	<u>\$1,062,408</u>	<u>\$4,093,401</u>	<u>\$1,982,756</u>	<u>\$0</u>



**CITY OF PORT ST. LUCIE**  
**APPROVED BUDGET - GLASSMAN SAD FUND - #153**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****
<b>REVENUES &amp; SOURCES:</b>				
Special Assessment Revenue	\$919,806	\$897,766	\$925,000	\$832,300
Interest & Other Income	8,891	8,136	8,000	5,000
Interfund Transfer	0	0	0	0
Budgeted Cash Carryforward	0	0	1,086,924	1,122,749
Totals	\$928,697	\$905,902	\$2,019,924	\$1,960,049
<b>EXPENDITURES:</b>				
Debt Service	\$694,650	\$972,350	\$877,175	\$1,302,350
Operating Expense	13,593	13,952	20,000	20,000
Capital Outlay	0	0	0	0
Totals	\$708,243	\$986,302	\$897,175	\$1,322,350
<b>Total Expenditures</b>	<b>\$708,243</b>	<b>\$986,302</b>	<b>\$897,175</b>	<b>\$1,322,350</b>
Fund Transfer	0	0	0	0
Designated Reserve-Debt Retirement	0	0	0	637,699
<b>SURPLUS &lt;DEFICIT&gt;</b>	<b>\$220,454</b>	<b>(\$80,400)</b>	<b>\$1,122,749</b>	<b>\$0</b>

**CITY OF PORT ST. LUCIE**  
**APPROVED BUDGET - EAST LAKE VILLAGE SAD FUND - #154**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****
<b>REVENUES &amp; SOURCES:</b>				
Special Assessment Revenue	\$632,084	\$654,483	\$800,000	\$775,000
Interest & Other Income	1,890	1,737	3,800	1,600
Interfund Transfer	0	0	0	0
Budgeted Cash Carryforward	0	0	169,568	151,930
Totals	<u>\$633,974</u>	<u>\$656,220</u>	<u>\$973,368</u>	<u>\$928,530</u>
<b>EXPENDITURES:</b>				
Debt Service	\$609,175	\$611,396	\$804,938	\$804,938
Operating Expense	8,881	9,609	16,500	16,000
Capital Outlay	0	0	0	0
Totals	<u>\$618,056</u>	<u>\$621,005</u>	<u>\$821,438</u>	<u>\$820,938</u>
<b>Total Expenditures</b>	<u>\$618,056</u>	<u>\$621,005</u>	<u>\$821,438</u>	<u>\$820,938</u>
Fund Transfer	0	0	0	0
Designated Reserve-Debt Retirement	0	0	0	107,592
<b>SURPLUS &lt;DEFICIT&gt;</b>	<u>\$15,918</u>	<u>\$35,215</u>	<u>\$151,930</u>	<u>\$0</u>

**CITY OF PORT ST. LUCIE**  
**APPROVED BUDGET - ST LUCIE LAND HOLDING - #155**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****
<b>REVENUES &amp; SOURCES:</b>				
Special Assessment Revenue	\$1,666,309	\$1,650,308	\$1,650,000	\$1,650,000
Interest & Other Income	6,724	7,500	8,000	8,000
Interfund Transfer	0	0	0	0
Budgeted Cash Carryforward	0	0	946,257	1,155,900
Totals	<u>\$1,673,033</u>	<u>\$1,657,808</u>	<u>\$2,604,257</u>	<u>\$2,813,900</u>
<b>EXPENDITURES:</b>				
Debt Service	\$1,056,156	\$1,584,850	\$1,413,357	\$1,813,156
Operating Expense	25,048	23,320	35,000	35,000
Capital Outlay	0	0	0	0
Totals	<u>\$1,081,205</u>	<u>\$1,608,170</u>	<u>\$1,448,357</u>	<u>\$1,848,156</u>
<b>Total Expenditures</b>	<u>\$1,081,205</u>	<u>\$1,608,170</u>	<u>\$1,448,357</u>	<u>\$1,848,156</u>
Fund Transfer	0	0	0	0
Designated Reserve-Debt Retirement	0	0	0	965,744
<b>SURPLUS &lt;DEFICIT&gt;</b>	<u>\$591,828</u>	<u>\$49,638</u>	<u>\$1,155,900</u>	<u>\$0</u>

**CITY OF PORT ST. LUCIE**  
**APPROVED BUDGET - CITY CENTER SAD FUND - #156**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****
<b>REVENUES &amp; SOURCES:</b>				
Special Assessment Revenue	\$749,076	\$749,076	\$8,101,559	\$18,655
Interest & Other Income	1,173	5,858	22,355,000	5,500
Interfund Transfer	1,747,000	1,747,000	1,747,000	1,653,347
Budgeted Cash Carryforward	0	0	12,237	1,837,493
Totals	<u>\$2,497,249</u>	<u>\$2,501,934</u>	<u>\$32,215,796</u>	<u>\$3,514,995</u>
<b>EXPENDITURES:</b>				
Debt Service	\$2,496,813	\$2,499,413	\$30,303,303	\$1,672,002
Operating Expense	11,932	15,454	75,000	11,000
Capital Outlay	0	0	0	0
Totals	<u>\$2,508,744</u>	<u>\$2,514,867</u>	<u>\$30,378,303</u>	<u>\$1,683,002</u>
<b>Total Expenditures</b>	<u>\$2,508,744</u>	<u>\$2,514,867</u>	<u>\$30,378,303</u>	<u>\$1,683,002</u>
Fund Transfer	0	0	0	0
Designated Reserve-Debt Retirement	0	0	0	1,831,993
<b>SURPLUS &lt;DEFICIT&gt;</b>	<u>(\$11,495)</u>	<u>(\$12,933)</u>	<u>\$1,837,493</u>	<u>\$0</u>

**CITY OF PORT ST. LUCIE**  
**APPROVED BUDGET - COMBINED SAD, SERIES 2006 - #158**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****
<b>REVENUES &amp; SOURCES:</b>				
Special Assessment Revenue	\$315,600	\$313,780	\$300,000	\$300,000
Interest & Other Income	3,329	3,046	3,500	2,000
Interfund Transfer	0	0	0	0
Budgeted Cash Carryforward	0	0	417,503	408,247
Totals	\$318,929	\$316,826	\$721,003	\$710,247
<b>EXPENDITURES:</b>				
Debt Service	\$200,188	\$349,220	\$301,757	\$463,540
Operating Expense	5,759	6,805	11,000	11,000
Capital Outlay	0	0	0	0
Totals	\$205,946	\$356,025	\$312,757	\$474,540
<b>Total Expenditures</b>	\$205,946	\$356,025	\$312,757	\$474,540
Fund Transfer	0	0	0	0
Designated Reserve-Debt Retirement	0	0	0	235,707
<b>SURPLUS &lt;DEFICIT&gt;</b>	\$112,983	(\$39,199)	\$408,246	\$0

**CITY OF PORT ST. LUCIE**  
**APPROVED BUDGET - MUNICIPAL COMPLEX PROJECT COLLECTION FUND - #159**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****
<b>REVENUES &amp; SOURCES:</b>				
Public Buildings - Impact Fees	\$2,980,944	\$3,481,060	\$3,700,000	\$3,700,000
Interest & Other Income	13,935	11,030	13,000	13,100
Bond Proceeds	0	0	35,867,750	0
Interfund Transfer	1,100,000	500,000	0	0
Budgeted Cash Carryforward	0	0	45,199	13,461
Totals	<u>\$4,094,879</u>	<u>\$3,992,090</u>	<u>\$39,625,949</u>	<u>\$3,726,561</u>
<b>EXPENDITURES:</b>				
Debt Service	\$4,105,150	\$4,104,750	\$3,743,458	\$3,672,750
Operating Expense	3,000	4,250	253,257	10,000
Refund Bond	0	0	35615772	0
Totals	<u>\$4,108,150</u>	<u>\$4,109,000</u>	<u>\$39,612,487</u>	<u>\$3,682,750</u>
<b>Total Expenditures</b>	<u>\$4,108,150</u>	<u>\$4,109,000</u>	<u>\$39,612,487</u>	<u>\$3,682,750</u>
Fund Transfer	0	0	0	43,811
Designated Reserve-Debt Retirement	0	0	0	0
<b>SURPLUS &lt;DEFICIT&gt;</b>	<u>(\$13,271)</u>	<u>(\$116,910)</u>	<u>\$13,462</u>	<u>\$0</u>

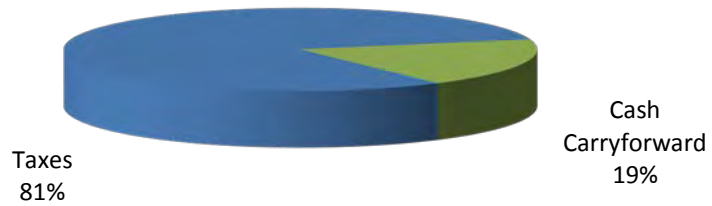


*“A City for All Ages”*

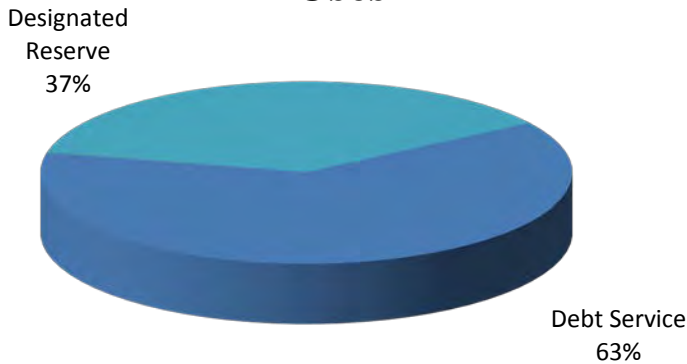
# CITY OF PORT ST. LUCIE GENERAL OBLIGATION DEBT SERVICE FUND ANNUAL BUDGET 2017-18

Revenue Source	Amount
Ad Valorem Taxes	\$10,219,051
Interest Income	20,000
Cash Carryforward	2,409,554
<b>Total</b>	<b>\$12,648,605</b>

## Sources



## Uses



Expenditure by Function	Amount
Debt Service	\$7,925,607
Other	5,000
Designated Reserve	4,717,998
<b>Total</b>	<b>\$12,648,605</b>



## **General Obligation Debt Service Fund (Crosstown Pkwy)**

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This is the special revenue fund that will post the Ad Valorem Property Tax revenue associated with the millage rate designed for the debt payments for the Crosstown Parkway road project. The voter referendum allowed the City to issue \$165 million in bond debt to fund this project and use Ad Valorem Property Tax to retire that debt. The current millage rate for this purpose is 1.2193. In FY 2016-17, the final phase of this

project has begun and depending on financial forecasts, there might be a need to issue additional debt to complete the funding of the total project. However it is forecast that the current level of millage rate will generate enough property tax revenue to cover the annual debt. Currently the annual revenue generates a slight surplus with the present annual debt payment schedule.

**CITY OF PORT ST. LUCIE**  
**APPROVED BUDGET - GENERAL OBLIGATION DEBT SERVICE FUND - #214**  
**FY 2017-18**

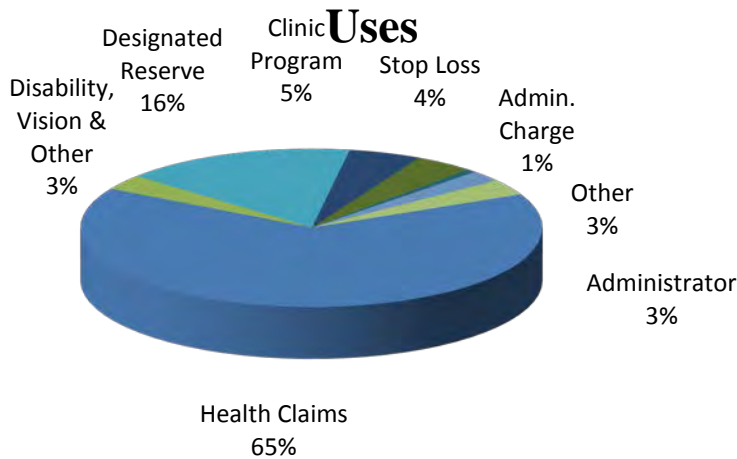
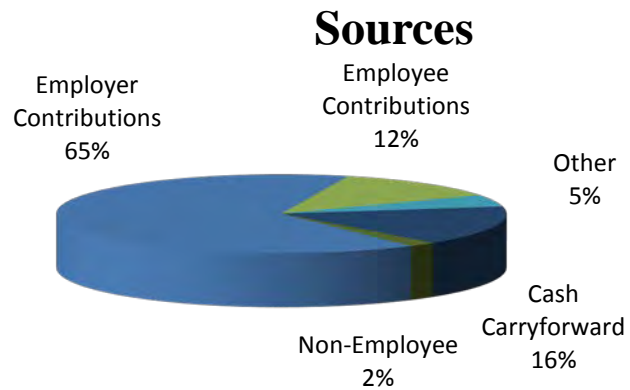
	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****
<b>REVENUES &amp; SOURCES:</b>				
Current Ad Valorem Taxes	\$7,965,252	\$8,438,386	\$9,200,728	\$10,219,051
Interest Income	76,449	29,751	35,000	20,000
Bond Proceeds	0	0	0	0
Budgeted Cash Carryforward	0	0	1,087,394	2,409,554
Totals	\$8,041,701	\$8,468,137	\$10,323,122	\$12,648,605
<b>EXPENDITURES:</b>				
Collection Commission and Other Costs	\$3,619	\$2,741	\$5,000	\$5,000
Debt Service - GO Bonds (1st Issue)	1,443,313	489,425	244,713	0
Debt Service - GO Bonds (2nd Issue)	2,323,775	2,448,275	657,138	573,281
Debt Service - GO Bonds (3rd Issue)	3,814,263	4,799,163	5,112,163	5,457,326
Debt Service - GO Bonds (Final Issue)	0	0	1,894,554	1,895,000
Totals	\$7,584,970	\$7,739,604	\$7,913,568	\$7,930,607
Designated Reserve-Debt Service	0	0	0	2,417,998
Interfund Transfer to Crosstown Parkway	0	7,000,000	0	2,300,000
<b>SURPLUS &lt;DEFICIT&gt;</b>	\$456,732	(\$6,271,467)	\$2,409,554	\$0



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# CITY OF PORT ST. LUCIE MEDICAL FUND ANNUAL BUDGET 2017-18

Revenue Source	Amount
Employer Contributions	\$14,456,819
Employee Contributions	2,760,076
Non-Employee Revenue	452,771
Cash Carryforward	3,624,004
Other	1,100,000
<b>Total</b>	<b>\$22,393,670</b>



Expenditure by Function	Amount
Health Claims	\$14,590,742
Disability, Vision & Other	698,250
Designated Reserve	3,648,592
Clinic Program	1,129,126
Administrator	735,000
Stop Loss	936,600
Admin. Charges	141,711
Other	513,649
<b>Total</b>	<b>\$22,393,670</b>

## Medical Insurance Fund

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This fund tracks the accumulation of the employee and employer contributions that fund the total cost of the Health Insurance Program for the city staff. The City is self-insured for Health Insurance and directly benefits from any period of lower claims. A system of internal rates is used to charge the various department budgets based on the number of participants and their type of coverage. Included in this fund's budget is the cost for the City Clinic which is available for the covered employees and dependents.

### Major Revenue Source

The largest revenue for this fund is the employer contributions toward employee health insurance. This figure is charged as an expense to the operating departments and is processed as revenue to this fund. The employer contribution revenue is expected to be ±\$14.5 million while the employee contribution will total \$2.8 million based on the approved contribution rate. It is projected that ±\$3.6 million will be available as a cash

carryforward amount. The approved union contracts set the employee contributions for the next year based on a 17% ratio for the plans other than single coverage which remains at 8%.

### Expenditure Trends

Because the City is self-insured for its health insurance program, the claims paid is an ever changing cost number and the largest single cost to this program. The City maintains stop-loss insurance to protect against a catastrophic claims year. In past claims have been relatively stable, however claims costs climbed by \$1.3 million in FY 2014-15, this caused an increase in the projected claims cost for FY 2016-17 based on claim activity through May. Actual claims costs have returned to a more stable level so the projections have been reduced by nearly \$750,000 for FY 2017-18. The proposed budget for this fund does contain the required two-month (17%) contingency reserve in order for the City's self-insured plan to be certified by the state.

**CITY OF PORT ST. LUCIE**  
**APPROVED BUDGET - MEDICAL FUND #605**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****
<b>REVENUES &amp; SOURCES:</b>				
Employee Contributions	\$1,901,489	\$2,038,569	\$2,429,000	\$2,760,076
Employer Contribution	12,216,924	12,483,209	14,000,000	14,456,819
Stop Loss Ins. Proceeds	0	756,252	0	0
Contributions from OPEB Trust Fund	492,446	500,000	700,000	700,000
Non-Employee Revenue	390,586	368,343	431,000	452,771
BC/BS Wellness Program Funding	62,847	100,000	50,000	50,000
Interest Income & Misc.	44,805	30,159	55,520	30,000
Refund of Pharmacy Expenses	188,446	310,055	320,000	320,000
Fund Transfer from Operating Funds	0	1,000,000	0	0
Budgeted Cash Carryforward	0	0	3,624,004	3,624,004
Totals	\$15,297,543	\$17,586,587	\$21,609,524	\$22,393,670
<b>EXPENDITURES:</b>				
<b>Insurance Program</b>				
Administrative Charges -Administrator	\$748,169	\$664,048	\$700,000	\$735,000
Disability, Vision & Other Ins.	660,721	649,727	665,000	698,250
Affordable Care Act Fees	147,588	(247,643)	0	0
Stop Loss	733,373	856,598	892,000	936,600
Health/Dental Insurance Claims	12,524,608	14,531,123	13,993,322	14,590,742
Employee Assistance Program	0	26,597	30,000	30,600
City Subsidy Expense	184,507	237,794	305,000	308,050
City Wellness Program	58,850	90,589	165,000	175,000
Insurance (Liability)	0	73	410	0
Employee Rebate	38,465	0	0	0
Administrative Charges - City	0	88,644	132,931	141,711
Fund Transfer to Operating Funds	256,966	0	0	0
IBNR Reserve	0	0	0	500,000
Designated Reserve-Future Years	0	0	0	615,797
Designated Reserve-Financial Policy 17%	0	0	0	2,532,795
Totals	\$15,353,247	\$16,897,550	\$16,883,663	\$21,264,545
<b>Clinic Program</b>				
Salary Cost of City Staff	\$2,892	\$520	\$0	\$0
Professional Fees	865,368	898,842	875,000	890,915
Other Contractual Services	68,776	60,995	50,000	51,500
Communications	1,357	2,270	4,800	4,944
Electricity	2,385	2,704	2,700	2,835
Water	476	522	550	567
Sewer	758	793	800	824
Cable	1,020	1,029	1,000	1,030
Rental of Building	0	0	10,056	10,056
Interfund Transfer to 431	65	65	65	51
Interfund Transfer to 440	445	445	450	459
Insurance	780	1,363	0	1,370
Repairs of Building	8,047	4,035	13,936	15,000
Other Current Charges	39	4,588	1,000	1,030
Office Supplies	1,444	1,205	1,500	1,545
Operating Supplies	115,481	94,972	140,000	147,000
Depreciation	5,614	5,823	0	0
Land	253,459	0	0	0
Computers & Computer Hardware	1,633	1,467	0	0
Improvements - Bldg	112,278	1,395	0	0
Totals	\$1,442,317	\$1,083,033	\$1,101,857	\$1,129,126
<b>Total Expenditures</b>	<b>\$16,795,565</b>	<b>\$17,980,583</b>	<b>\$17,985,520</b>	<b>\$22,393,670</b>
<b>SURPLUS &lt;DEFICIT&gt;</b>	<b>(\$1,498,022)</b>	<b>(\$393,996)</b>	<b>\$3,624,004</b>	<b>(\$0)</b>

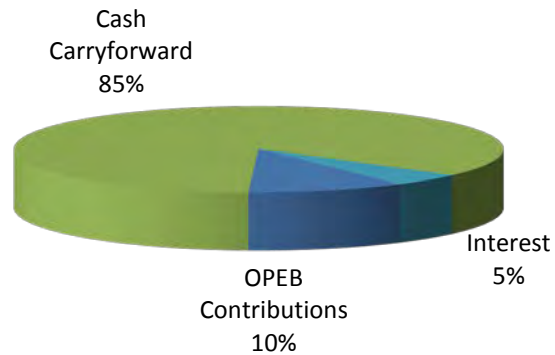


*“A City for All Ages”*

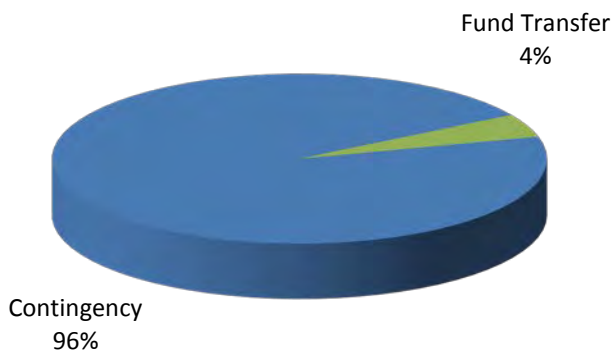
# CITY OF PORT ST. LUCIE O.P.E.B. FUND ANNUAL BUDGET 2017-18

## Sources

Revenue Source	Amount
OPEB Contributions	\$1,633,676
Interest Income	750,000
Fund Balance	13,358,097
<b>Total</b>	<b>\$15,741,773</b>



## Uses



Expenditure by Function	Amount
Designated Reserve	15,036,773
Interfund Transfer	700,000
Operating Expense	5,000
<b>Total</b>	<b>\$15,741,773</b>



## **Other Post Employee Benefits (OPEB) Trust Fund**

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The City's OPEB Trust Fund accounts for the funding of benefits for retirees which for the City of Port St. Lucie is the Health Insurance Program available to retirees. Florida statutes require that the City offer group rate health insurance to employees who have or will retired from the City. The various operating funds are charged an annual amount that has been actuarially determined to generate the money needed to provide the

health insurance benefit for the group of retirees. The revenue in this fund is the transfer from the operating funds, which is an expense to the various departments. The annual contributions are budgeted to be slightly more than \$1.6 million to create an ending balance of \$15 million. A transfer of \$700,000 will be made to the Medical Insurance Fund #605 to cover the costs of retirees on the plan.

**CITY OF PORT ST. LUCIE**  
**APPROVED BUDGET - OPEB TRUST FUND #609**  
**FY 2017-18**

	AUDITED 2014-15 *****	AUDITED 2015-16 *****	ESTIMATED 2016-17 *****	APPROVED 2017-18 *****
<b>REVENUES &amp; SOURCES:</b>				
OPEB Contributions	\$1,301,499	\$1,246,255	\$1,459,723	\$1,633,676
Interest Income	(11,778)	1,006,616	1,000,000	750,000
Budgeted Cash Carryforward	0	0	11,604,374	13,358,097
TOTAL	1,289,721	2,252,871	14,064,097	15,741,773
<b>EXPENDITURES:</b>				
Interfund Transfer to Medical Insurance Fund	492,446	500,000	700,000	700,000
Operating Expense	0	0	6,000	5,000
Designated Reserve	0	0	0	15,036,773
TOTAL	492,446	500,000	706,000	15,741,773
<b>Total Expenditures</b>	\$492,446	\$500,000	\$706,000	\$15,741,773
<b>SURPLUS &lt;DEFICIT&gt;</b>	\$797,275	\$1,752,871	\$13,358,097	\$0

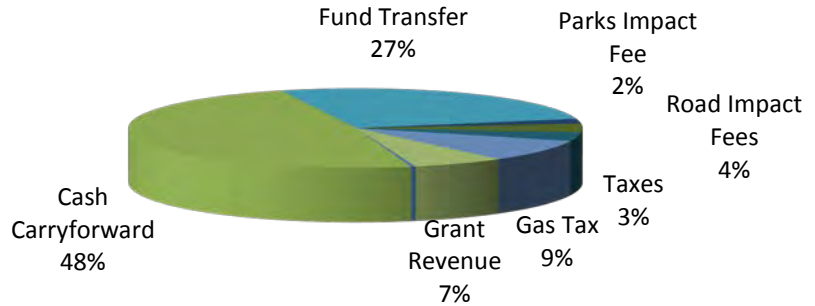


*“A City for All Ages”*

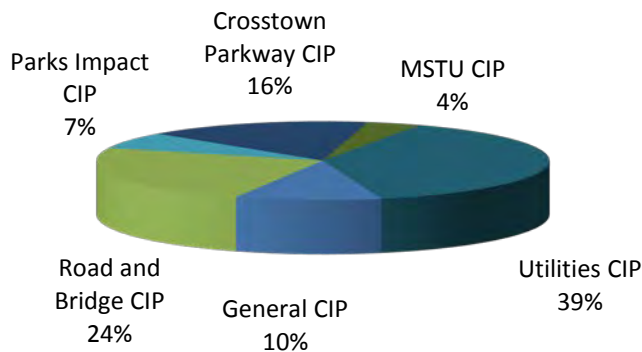
# CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT FUNDS ANNUAL BUDGET 2017-18

Revenue Source	Amount
Cash Carryforward	\$22,241,815
Interest Income	149,001
Fund Transfer	12,193,800
Parks Impact Fee	927,000
Road Impact Fee	1,622,250
Taxes (includes MSTU)	1,609,148
Gas Tax	4,120,000
Grant Revenue	2,993,812
<b>Total</b>	<b>\$45,856,826</b>

## Sources



## Uses



Expenditure by Function	Amount
General CIP	4,772,376
Road & Bridge CIP	11,000,624
Parks Impact CIP	3,099,204
Crosstown Parkway	7,438,811
MSTU (Parks) Fund	1,765,811
Utilities CIP	17,780,000
<b>Total</b>	<b>\$45,856,826</b>

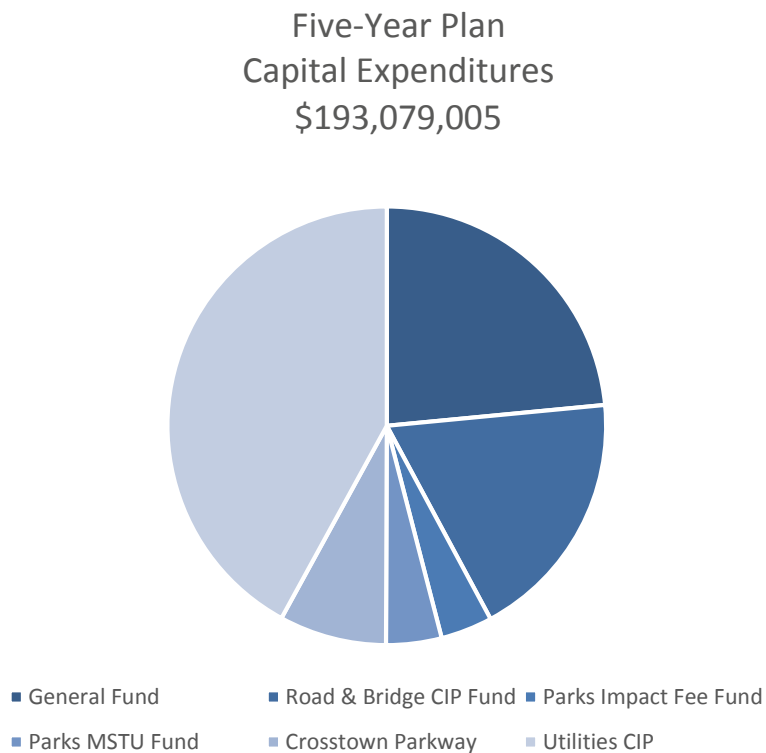
Graph does not include the Stormwater CIP totaling \$1,793,874

## Capital Improvement Funds (C.I.P.)

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This document includes a summary of the five-year capital improvement plan by fund in fiscal years 2017-18 through fiscal year 2021-22. Sources of funds and the project costs are shown per year. The series of funds that budget Capital Improvements (equipment and projects that cost \$35,000 or greater) are collectively known as the Capital Improvement Plan. These budget schedules reach five years into the future for the benefit of planning the funding.

The total capital expenditures requested for Fiscal Year 2017-18 through fiscal year 2021-22 totals \$193,079,005 (this total does not include designated reserve or fund transfers).



### General CIP Fund

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This fund is for the capital improvement projects related to those departments of the General Fund. The project being funded is the Riverwalk Project which includes design, relocation of historic homes, construction of boardwalk, conservation tract improvements and middle parcel improvements. The Riverwalk Project has been moved up and the final phase should be completed in fiscal year 2019-2020. The only designated funding available for this project is fund balance, grant revenue and interfund transfers from the Parks Impact Fee Fund.

### Road & Bridge CIP Fund

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This Capital Improvement Fund has two significant revenues. There are two levels of additional gas tax totaling five cents per gallon sold which is expected to generate \$4.1 million in FY 2017-18. Road Impact fees are projected to bring in \$1.6 million. There are grants and developer contributions totaling 1.5 million for next year plus nearly \$3,719,562 is projected as a cash carryforward balance.

One of the many projects in this plan is the annual resurfacing program, which is requested at \$1.8 million in fiscal year 17-18 compared to \$800,000 in fiscal year 14-15. The City is planning to spend \$12.3 million on resurfacing over the five-year plan. Sidewalk projects total \$1.6 million for 17-18. The City continues to make strides at expanding pedestrian facilities throughout the city. Numerous other smaller projects are budgeted such as bridge repairs, lighting improvements plus \$100,000 for a Pedestrian Traffic Signal at Hillmoor Drive. The remaining Designated Reserve will be used for future projects, emergencies or higher bid prices.

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## **Parks Impact Fee CIP Fund**

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The Parks Impact Fees is projected to generate \$927 thousand in FY2017-18. This revenue continues to improve as the construction industry and economy improves. A carryforward balance of \$2,169,704 is projected to create a total of \$3,099,204. Fund transfers are obligated for three years of the five-year plan to complete the funding of the Riverwalk project. There are other projects requested in this plan such as Winterlakes Park construction of sports fields, restrooms & playground, Jessica Clinton sports lighting and turf improvements, Parks and Recreation Master Plan and a BMX/Skate Complex that will be designed and constructed over the five-year plan. This fund is fueled by the economy and as the economy grows projects on the unfunded list can possibly move up or funded in years which fall beyond this plan.

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## **Parks MSTU CIP Fund**

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This CIP Fund tracks the financial activity associated with the countywide property tax rate of 0.25 that passed with a voter referendum. This dedicated Millage Rate was later reduced to 0.2313 due to tax reform requirements from the State of Florida. The revenue is projected to be \$1.562 million in FY 2017-18 with slight growth in future years. Due to the City's CRA falling short to cover the debt service on the Civic Center, the Parks MSTU revenue will be used for such. Making use of the fund balance of \$390,284 plus the expected annual revenue will allow a transfer of \$1.8 million to the CRA Fund.

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## **Crosstown Parkway CIP Fund**

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The Crosstown Parkway CIP Fund is for the construction of the additional east/west main route through the City. A successful voter referendum in June 2004 allows the City to issue bonds up to (\$165 million) to fund this huge project to move forward instead of relying on cash funding which would take many years into the future. At this point, the final segment of this project has been bid and awarded. The remaining budgeted items are the continuing CEI, exotic removal and miscellaneous expenses related to the project costs. The funding is from a combination of state and federal funding, local bond proceeds and making use of available cash balances.

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## **Stormwater CIP Projects**

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The Stormwater CIP is not a standalone Fund. These projects are included in the Stormwater Fund with operating expenses which balance against the Stormwater Fee. The projects in the first-year plan include large culver replacement for failed culverts under roadways, the side lot ditch program and replacement of heavy equipment.

## **Utilities CIP Fund**

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The Utilities CIP Fund is a new fund added to our CIP Project Funds. Its main purpose is to set aside designated reserves to plan for future upgrades of the Utilities System. This fund is projected to generate funding sources of \$17,780,000 in the first year. The funding sources include grant revenue, cash carryforward and transfers from special assessment districts, commonly known as SAD Funds. Some of the projects in this plan consist of Water Quality Restoration for water storage impoundments, upgrade of Westport Wastewater Plant and an old retrofit system with a replacement of a vacuum system. Also, as noted the Utilities has provided a list of future projects beyond this five-year plan.

## Capital Improvement Revenue Summaries

### Five-Year Capital Improvement Program Funding Sources - All Funds

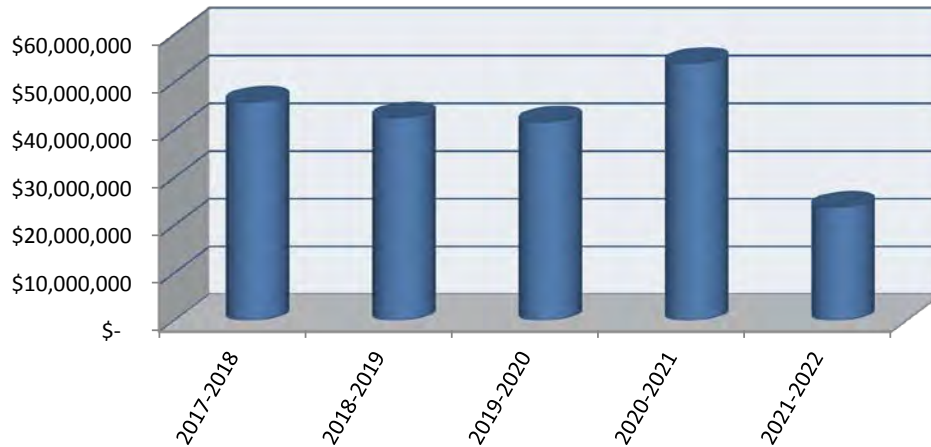
Description - Funding Source	Fiscal Year 2017-2018	Fiscal Year 2018-2019	Fiscal Year 2019-2020	Fiscal Year 2020-2021	Fiscal Year 2021-2022
<b>Funding Source: Interfund Transfer</b>					
General CIP Fund	\$ 1,345,000	\$ 1,829,130	\$ 300,000	\$ -	-
Crosstown Parkway CIP Fund	4,248,800	2,474,400	-	-	-
Utilities CIP Fund	6,600,000	6,600,000	10,000,000	14,000,000	2,500,000
<b>Subtotal</b>	<b>\$ 12,193,800</b>	<b>\$ 10,903,530</b>	<b>\$ 10,300,000</b>	<b>\$ 14,000,000</b>	<b>\$ 2,500,000</b>
<b>Funding Source: Cash Carryforward/Fund Balance</b>					
General CIP Fund	\$ 3,057,376	\$ 1,777,376	\$ 1,126,506	\$ 1,131,506	\$ 706,506
Road & Bridge CIP Fund	3,719,562	2,267,628	1,072,807	1,910	734,433
Parks Impact Fee CIP Fund	2,169,704	1,039,204	-	741,075	-
Parks MSTU CIP Fund	155,163	165,811	240,825	282,779	224,733
Crosstown Parkway CIP Fund	3,040,010	3,015,473	2,207,524	1,708,524	1,568,524
Utilities CIP Fund	10,100,000	12,870,000	10,560,000	18,840,000	1,720,000
<b>Subtotal</b>	<b>\$ 22,241,815</b>	<b>\$ 21,135,492</b>	<b>\$ 15,207,662</b>	<b>\$ 22,705,794</b>	<b>\$ 4,954,196</b>
<b>Funding Source: Impact Fees</b>					
Road & Bridge CIP Fund	\$ 1,622,250	\$ 1,670,918	\$ 1,737,754	\$ 1,737,754	\$ 1,737,754
Parks Impact Fee CIP Fund	927,000	1,009,296	1,039,575	1,039,575	1,039,575
<b>Subtotal</b>	<b>\$ 2,549,250</b>	<b>\$ 2,680,214</b>	<b>\$ 2,777,329</b>	<b>\$ 2,777,329</b>	<b>\$ 2,777,329</b>
<b>Funding Source: Ad Valorem Revenue</b>					
Road & Bridge CIP Fund	\$ -	\$ -	\$ -	\$ -	\$ -
Parks MSTU CIP Fund (County Distribution)	1,609,148	1,673,514	1,740,454	1,740,454	1,810,073
<b>Subtotal</b>	<b>\$ 1,609,148</b>	<b>\$ 1,673,514</b>	<b>\$ 1,740,454</b>	<b>\$ 1,740,454</b>	<b>\$ 1,810,073</b>
<b>Funding Source: Interest Income</b>					
General CIP Fund	\$ 20,000	\$ 20,000	\$ 5,000	\$ -	-
Road & Bridge CIP Fund	75,000	75,000	45,000	45,000	45,000
Parks Impact Fee Fund	2,500	1,500	1,500	1,000	1,000
Parks MSTU CIP Fund	1,500	1,500	1,500	1,500	1,500
Crosstown Parkway CIP Fund	50,001	25,000	-	-	-
<b>Subtotal</b>	<b>149,001</b>	<b>123,000</b>	<b>53,000</b>	<b>47,500</b>	<b>47,500</b>
<b>Funding Source: Gas Tax</b>					
Road & Bridge CIP Fund	\$ 4,120,000	\$ 4,243,600	\$ 4,420,983	\$ 4,509,402	\$ 4,599,590
<b>Subtotal</b>	<b>\$ 4,120,000</b>	<b>\$ 4,243,600</b>	<b>\$ 4,420,983</b>	<b>\$ 4,509,402</b>	<b>\$ 4,599,590</b>
<b>Funding Source: FDOT Contribution</b>					
Road & Bridge CIP Fund	\$ 1,316,312	\$ 1,733,441	\$ 1,370,695	\$ 211,871	\$ 218,226
<b>Subtotal</b>	<b>\$ 1,316,312</b>	<b>\$ 1,733,441</b>	<b>\$ 1,370,695</b>	<b>\$ 211,871</b>	<b>\$ 218,226</b>
<b>Funding Source: Other Financing Sources</b>					
General CIP Fund	\$ 350,000	\$ 600,000	\$ 150,000	-	-
Road & Bridge CIP Fund	147,500	147,500	147,500	147,500	147,500
Crosstown Parkway CIP Fund	100,000	250,000	-	-	-
Utilities CIP	1,080,000	1,080,000	1,080,000	1,080,000	1,080,000
<b>Subtotal</b>	<b>\$ 1,677,500</b>	<b>\$ 2,077,500</b>	<b>\$ 1,377,500</b>	<b>\$ 1,227,500</b>	<b>\$ 1,227,500</b>
	<b>\$ 45,856,826</b>	<b>\$ 44,570,291</b>	<b>\$ 37,247,623</b>	<b>\$ 47,219,850</b>	<b>\$ 18,134,414</b>



## Capital Improvement Expenditure Summaries Five-Year Capital Improvement Program - All Funds

Description - All CIP Funds	Fiscal Year 2017-2018	Fiscal Year 2018-2019	Fiscal Year 2019-2020	Fiscal Year 2020-2021	Fiscal Year 2021-2022
General CIP Fund	\$ 4,772,376	\$ 4,363,412	\$ 2,663,412	\$ 2,813,412	\$ 413,412
Road & Bridge CIP Fund	11,000,624	7,789,932	8,134,934	7,735,317	8,536,396
Parks Impact Fee Fund	3,099,204	2,237,500	2,306,800	2,366,168	2,360,429
Parks MSTU Fund	1,765,811	1,623,500	1,647,400	1,852,420	1,925,580
Crosstown Parkway CIP Fund	7,438,811	5,960,147	5,293,563	5,293,563	5,293,563
Utilities CIP Fund	17,780,000	20,550,000	21,640,000	33,920,000	5,300,000
	<b>\$ 45,856,826</b>	<b>\$ 42,524,491</b>	<b>\$ 41,686,109</b>	<b>\$ 53,980,880</b>	<b>\$ 23,829,380</b>

### Fiscal Years 2018-2022 \$193,079,005



## **Capital Budget Impact on Operating Budget**

The impact of capital project operating costs on the annual budget require planning and consideration. Operating costs are a basic element of the City's Capital Improvement Program and the overall development process.

Reliable operating cost estimates are necessary from the beginning of each budget cycle, as the City needs to determine ongoing expenses that will be incurred once a project is complete. For example, once a park is constructed, it requires staff (personnel), operating supplies, electricity, and ongoing costs to operate. Since projects are completed in phases, partially constructed projects generally have associated operating costs which will need to be funded in future years.

There are a variety of factors that determine the number of personnel and operating costs such as location, size, and use of the infrastructure that will determine the number and operating costs. A training facility for police may require no additional personnel while a new park will require additional personnel.

Typically, recurring capital projects have minimal operating impact on the City's current or future budgets. Such projects may be scheduled for replacement. Many of the new construction or major improvements do require some additional operating costs such as mowing, electricity, fuel, and other maintenance costs and other contractual services.

Estimated impacts of operating costs for all capital items budgeted for FY 2018 are listed on the following page.

## Capital Budget Impact on Operating (continued)

Below is an estimated impact of operating costs for all capital items budgeted for FY 2018. Amounts represent an addition to operating costs.

Project/Description	FY 2018	Personnel & Operating Costs	Total
Project Management Costs for CIP	75,000	3,750	78,750
Port St. Lucie Blvd. (S) Road Widening	606,385	30,319	636,704
New Sidewalks - Citywide	1,000,000	50,000	1,050,000
ADA Compliance/Curb Ramps	50,000	2,500	52,500
Traffic Calming	100,000	5,000	105,000
New Sidewalks - Tulip Construction	622,310	31,116	653,426
Replace PW - 5981	38,306	1,916	40,222
Replace PW - 5982	38,306	1,916	40,222
ADA Improvements Signals	40,000	2,000	42,000
Thermoplastic & Road Striping	300,000	15,000	315,000
Traffic Signal Maintenance	105,571	5,279	110,850
Highway Lighting Maintenance	88,431	4,222	92,653
Signal Rehab - Misc. locations	100,000	5,000	105,000
Bridge Maintenance/Improvements	200,000	10,000	210,000
Mast Arm Inspections	50,000	2,500	52,500
Street Lighting Upgrades	40,000	2,000	42,000
Network & Communication Hardware	200,000	10,000	210,000
Pedestrian Traffic Signal Hilmoor	100,000	5,000	105,000
New Ford F550 Bucket Truck	150,000	7,500	157,500
New 6000 lb Forklift	55,000	2,750	57,750
Annual Resurfacing Program	1,800,000	90,000	1,890,000
Contract Repair/Improvements of Sidewalks	100,000	5,000	105,000
Port St. Lucie Blvd. & Gatlin Access Modification	1,700,000	85,000	1,785,000
Veteran's Memorial Parkway Reconstruction	100,000	50,000	150,000
Guardrail Repair & Rehabilitation	35,000	1,750	36,750
<b>Total Road &amp; Bridge CIP</b>	<b>\$ 7,694,309</b>	<b>\$ 429,518</b>	<b>\$ 8,123,827</b>
Jessica Clinton Sports Lighting & Turf Improvements	600,000	7,000	607,000
<b>Total Parks Impact Fee CIP</b>	<b>\$ 600,000</b>	<b>\$ 7,000</b>	<b>\$ 607,000</b>
E-3 & E 4 Equalizer Pipe	200,000	10,000	210,000
Large Culver Replacement	500,000	25,000	525,000
DROW & Rights of Way Bank Repairs	50,000	2,500	52,500
Side Lot Ditch Program City Wide	150,000	7,500	157,500
Landscaping	100,000	5,000	105,000
Replace PWT - 8533 - Gradall XL4100	433,956	21,698	455,654
Replace PW- 8564 2002 Ford F-150 Pickup Truck	38,306	1,915	40,221
Replace PW-S5770 2002 Chevy 3500	45,000	2,250	47,250
Replace PW-5390 2003 Dodge Pickup	38,306	1,915	40,221
Replace PW-6090 1998 Jeep Cherokee	38,306	1,915	40,221
Replace PWT - 4225 2006 Boom Mower	200,000	10,000	210,000
<b>Total Stormwater CIP</b>	<b>\$ 1,793,874</b>	<b>\$ 89,693</b>	<b>\$ 1,883,567</b>
<b>Total</b>	<b>\$ 10,088,183</b>	<b>\$ 526,211</b>	<b>\$ 10,614,394</b>

**CITY OF PORT ST. LUCIE**  
**GENERAL FUND CAPITAL IMPROVEMENT BUDGET - #301**  
**FIVE YEAR PROJECTIONS**  
**FY 2017-18**

	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
<b>REVENUES:</b>					
	Requested				
Budgeted Cash Carryforward - Savings from prior year	\$ 3,057,376	\$ 1,777,376	\$ 1,126,506	\$ 1,131,506	\$ 706,506
Grant-Local Initiative Grant	-	-	-	-	-
Grant-Local Recreational Trails Program (potential)	-	200,000	200,000	-	-
Grant - FIND (potential)	-	400,000	-	-	-
Grant - Special Category - Historic	350,000	-	-	-	-
Grant - State Appropriation	-	-	-	-	-
Fund Transfer - General Fund Operating Fund	500,000	200,000	-	-	-
Fund Transfer - Neighborhood Planning Fund #127	70,000	-	-	-	-
Fund Transfers - Conservation Trust Fund #608	-	500,000	-	-	-
Fund Transfers - Parks Impact Fees Fund (potential) #305	600,000	650,000	300,000	-	-
Fund Transfer- SAD Fund #150	175,000	245,000	-	-	-
Fund Transfer - SAD Fund #151	-	234,130	-	-	-
Interest Income	20,000	20,000	5,000	-	-
Total Revenues	\$ 4,772,376	\$ 4,226,506	\$ 1,631,506	\$ 1,131,506	\$ 706,506
<b>EXPENDITURES:</b>					
<b>GENERAL GOVERNMENT - 301-1900</b>					
Walk through Scanners with Baggage roller & hand wand	\$ -	\$ -	\$ -	\$ -	\$ -
Sub-Totals	\$ -	\$ -	\$ -	\$ -	\$ -
<b>PARK &amp; RECREATION (CRA) 301-7210</b>					
Riverwalk - design services	\$ -	\$ -	\$ -	\$ -	\$ -
Riverwalk - Misc. Items	-	-	-	-	-
Riverwalk - Inspections/Survey of Historic Homes Site	-	-	-	-	-
Riverwalk - historic home relocation	525,000	-	-	-	-
Riverwalk Project - construction - boardwalk	-	2,600,000	500,000	425,000	-
Riverwalk Project - conservation tract improvements	-	500,000	-	-	-
Riverwalk Project - Westmoreland - middle parcel improvements	2,400,000	-	-	-	-
Decorative Street Signs - \$35,000 each	70,000	-	-	-	-
Sub-Totals	\$ 2,995,000	\$ 3,100,000	\$ 500,000	\$ 425,000	\$ -
GENERAL CIP FUND TOTALS	\$ 2,995,000	\$ 3,100,000	\$ 500,000	\$ 425,000	\$ -
Fund Transfer to 001 -	-	-	-	-	-
Designated CIP Reserve	\$ 1,777,376	\$ 1,126,506	\$ 1,131,506	\$ 706,506	\$ 706,506
SURPLUS/<DEFICIT>	\$ -	\$ -	\$ -	\$ -	\$ -



## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Parks & Recreation/CRA  
**Contact Person:** Bridget Kean  
**Phone #/Extension:** X6489  
**Fund Number** 301-7210



**Amount Spent-to-date**

New Project
  Project Update

**Project Number:** Y1612

**Project Title:** Historic Home Relocation

**Purpose:** Policy Directives
**Council Goal:** Culture, nature and fun activities.

### Relationship to Community Vision and City Council Goals

**Justification:**

Relocation of historic structures from Verano Development generally located near the C-24 canal and Glades Cut-Off Road crossing. Project will require the hiring of a moving company and contractor to oversee relocation and facade improvements.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Grants	\$ 350,000					
Fund Balance (Prior Year Project)	175,000					
<b>Totals</b>	\$ 525,000	\$ -	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Relocation of structure	\$ 525,000					
<b>Totals</b>	\$ 525,000	\$ -	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Maintenance		5,000	5,000	5,000	5,000	5,000
<b>Totals</b>	\$ -	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Parks & Recreation  
**Contact Person:** Bridget Kean  
**Phone #/Extension:** X6489  
**Fund Number:** 301-7210

**Amount Spent-to-date**

New Project       Project Update

**Project Number:** N/A

**Project Title:** Westmoreland - Middle Parcel Improvements



**Purpose:** Life Safety      **Council Goal:** Quality education for all residents.

### Relationship to Community Vision and City Council Goals

**Justification:**

To provide park improvements and public access to property, boardwalk, and to provide pad ready restaurant space.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Fund Balance	\$ 1,280,000					
Fund Transfer-General Fund	500,000					
Fund Transfer-Parks Impact Fee	600,000					
Fund Transfer-SAD Fund #151	20,000					
<b>Totals</b>	<b>\$ 2,400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Construction	\$ 2,400,000					
<b>Totals</b>	<b>\$ 2,400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
<b>Totals</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Neighborhood Services/Parks  
**Contact Person:** Mark Hamel  
**Phone #/Extension:** X7395  
**Fund Number** 301-7210

**Amount Spent-to-date**

New Project
  Project Update

**Project Number:** N/A

**Project Title:** Decorative Street Signs



**Purpose:** Policy Directives
**Council Goal:** Vibrant neighborhoods.

### Relationship to Community Vision and City Council Goals

**Justification:**

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Fund Transfer-Nbhd Planning	\$ 70,000					
<b>Totals</b>	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
	\$ 70,000					
<b>Totals</b>	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Parks & Recreation/CRA  
**Contact Person:** Bridget Kean  
**Phone #/Extension:** X6489  
**Fund Number** 301-7210

**Amount Spent-to-date**

New Project                       Project Update

**Project Number:** N/A

**Project Title:** Construction of Riverwalk Boardwalk



**Purpose:** Policy Directives                      **Council Goal:** Culture, nature and fun activities.

**Relationship to Community Vision and City Council Goals**

**Justification:** Construction of Riverwalk boardwalk adjacent to City owned Westmoreland properties north to existing boardwalk north of Port St. Lucie Blvd bridge.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Fund Transfers		\$ 1,829,130	\$ 300,000			
Grants		600,000	200,000			
Fund Balance		170,870		425,000		
<b>Totals</b>	\$ -	\$ 2,600,000	\$ 500,000	\$ 425,000	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Construction		\$ 2,600,000	\$ 500,000	\$ 425,000		
<b>Totals</b>	\$ -	\$ 2,600,000	\$ 500,000	\$ 425,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -





## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Parks & Recreation/CRA  
**Contact Person:** Bridget Kean  
**Phone #/Extension:** X6489  
**Fund Number** 301-7210

**Amount Spent-to-date**

New Project
                         
  Project Update

**Project Number:** N/A

**Project Title:** Conservation Tract Improvements



**Purpose:** Policy Directives
                        
 **Council Goal:** Culture, nature and fun activities.

**Relationship to Community Vision and City Council Goals**

**Justification:** Property purchased through grant from FCT in 2002. Management plan requires property be opened to public with trails and wetland crossing.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Fund Transfers						
Grants						
Fund Balance		500,000				
<b>Totals</b>	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Construction		\$ 500,000				
<b>Totals</b>	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**CITY OF PORT ST. LUCIE**  
**ROAD & BRIDGE CAPITAL IMPROVEMENT BUDGET - #304**  
**FIVE YEAR PROJECTION**  
**FY 2017-18**

	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
	-----	-----	-----	-----	-----
	Requests				
<b>REVENUES:</b>					
Budgeted Cash Carryforward	\$ 2,963,177	\$ 2,267,628	\$ 1,072,807	\$ 1,910	\$ 734,433
Budgeted Cash Carryforward - PSL Blvd. Widening - Developer Contribution from 10-11	606,385	-	-	-	-
Budgeted Cash Carryforward - Bucket Truck	150,000	-	-	-	-
Local Option Gas Tax - 2 cents/gal. - renewed	1,648,000	1,697,440	1,765,338	1,800,644	1,836,657
Local Option Gas Tax - 3 cents/gal. - renewed	2,472,000	2,546,160	2,655,645	2,708,758	2,762,933
Road Impact Fees	1,622,250	1,670,918	1,737,754	1,737,754	1,737,754
Interfund Transfer from the SW Annexation Fund #126	147,500	147,500	147,500	147,500	147,500
Interest Income	75,000	75,000	45,000	45,000	45,000
FDOT - TRIP Agreement - SW Port St. Lucie Blvd North Reconstruction	-	1,165,000	1,165,000	-	-
FDOT - Tulip Boulevard Sidewalk	622,310	-	-	-	-
FDOT - New Sidewalks	-	368,728	-	-	-
FDOT - PSL Blvd & Gatlin	500,000	-	-	-	-
Traffic Signal Maintenance, FDOT Contribution	105,571	108,629	111,879	115,240	118,697
Highway Lighting & Maintenance throughout the City, FDOT Contribution	88,431	91,084	93,816	96,631	99,529
Total Revenues	\$ 11,000,624	\$ 10,138,086	\$ 8,794,739	\$ 6,653,438	\$ 7,482,504
<b>EXPENDITURES:</b>					
<u>OPERATIONS/ADMINISTRATION - PUBLIC WORKS - #304-4105</u>					
Project Management Costs for Capital Improvements (531000)	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
PSL Blvd. South Widening - Carryforward of Developer Contribution (29008)	606,385	-	-	-	-
New Sidewalks (534000) - Citywide (local funds) (Y1420)	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
ADA Compliance/Curb Ramps (534000)	50,000	50,000	50,000	50,000	50,000
Traffic Calming	100,000	100,000	100,000	100,000	100,000
New Sidewalks - Tulip Construction (Y1609) FDOT Contribution	622,310	-	-	-	-
New Sidewalks (534000) - Paar Construction FDOT Contribution	-	368,728	-	-	-
PSL Floresta Intersection	-	-	-	250,000	-
Replace PW-5981 Ford F-150 Pickup	38,306	-	-	-	-
Replace PW-5982 Ford F-150 Pickup	38,306	-	-	-	-
Sub-Totals	\$ 2,530,307	\$ 1,593,728	\$ 1,225,000	\$ 1,475,000	\$ 1,225,000
<u>TRAFFIC CONTROL DIVISION - PUBLIC WORKS - #304-4121</u>					
ADA Improvements - signals various locations (531000)	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
Contract Application of Thermoplastic and Road Striping	300,000	250,000	250,000	250,000	250,000
Traffic Signal Maintenance - FDOT Contribution	105,571	108,629	111,879	115,240	118,697
Highway Lighting Maintenance throughout the City - FDOT Contribution (Y1224)	88,431	91,084	93,816	96,631	99,529
Signal Rehab - Miscellaneous Locations	100,000	100,000	100,000	100,000	100,000
Bridge Maintenance / Improvements (Citywide Bridges)	200,000	200,000	200,000	200,000	200,000
Mast Arm Inspections	50,000	50,000	50,000	50,000	50,000
Street Lighting Upgrades	40,000	40,000	40,000	40,000	40,000
SW Port St. Lucie Blvd. North Reconstruction (Y1717) FDOT Contribution	-	4,000,000	4,000,000	-	-
ITS Enhancements - Network and Communication Hardware for Traffic Signals	200,000	150,000	150,000	150,000	200,000
Pedestrian Traffic Signal Hillmoor	100,000	-	-	-	-
New - Ford F-550 Bucket Truck - Fleet Addition	150,000	-	-	-	-
New - 6,000 lb Forklift - Fleet Addition	55,000	-	-	-	-
Replace PW-6619 2007 Ford F-450 Pickup	-	-	-	40,000	-
Replace PW-5976 2006 Ford F-150 Pickup	-	-	-	40,000	-
Replace PW-9909 2005 Ford F-150 Pickup	-	-	-	40,000	-
Replace PW-3029 2006 Bucket Truck	-	-	-	-	250,000
Sub-Totals	\$ 1,429,002	\$ 5,029,713	\$ 5,035,695	\$ 1,161,871	\$ 1,348,226
<u>STREETS DIVISION - PUBLIC WORKS - #304-4125</u>					
Annual Resurfacing Program (534132)	\$ 1,800,000	\$ 2,000,000	\$ 2,250,000	\$ 3,000,000	\$ 3,000,000
Contract Repair / Improvements of Sidewalks (534133)	100,000	100,000	100,000	100,000	100,000
PSL Blvd & Gatlin - Access Modification off of PSL Blvd. (Y1324) \$500,000 Contribution	1,700,000	-	-	-	-
Veteran's Memorial Parkway Reconstruction	1,000,000	-	-	-	-
Village Green Drive Improvements	-	-	-	-	1,000,000
Guardrail Repair & Rehabilitation (546300)	35,000	35,000	35,000	35,000	35,000
Replace PWS - 1323 2002 Leeboy Asphalt Roller	-	60,000	-	-	-
Replace PW-0132 2005 Asphalt Zipper	-	103,990	-	-	-
Replace PW-9646 2001 Ford	-	-	-	-	58,000
Sub-Totals	\$ 4,635,000	\$ 2,298,990	\$ 2,385,000	\$ 3,135,000	\$ 4,193,000
Administrative Charge from the General Fund	\$ 138,687	\$ 142,848	\$ 147,133	\$ 147,133	\$ 151,547
Fund Transfer to CRA - Ad Valorem Tax \$'s	-	-	-	-	-
Sub-Totals	\$ 138,687	\$ 142,848	\$ 147,133	\$ 147,133	\$ 151,547
<b>ROAD &amp; BRIDGE CIP FUND TOTALS</b>	<b>\$ 8,732,996</b>	<b>\$ 9,065,279</b>	<b>\$ 8,792,828</b>	<b>\$ 5,919,004</b>	<b>\$ 6,917,773</b>
Designated CIP Reserve	\$ -	\$ -	\$ -	\$ -	\$ -
<b>SURPLUS/&lt;DEFICIT&gt;</b>	<b>\$ 2,267,628</b>	<b>\$ 1,072,807</b>	<b>\$ 1,910</b>	<b>\$ 734,433</b>	<b>\$ 564,730</b>
	\$ (0)	\$ 0	\$ 0	\$ 0	\$ 0

\* The SW District (2) Due on Sale Assessment Revenue will be invoiced annually by the City beginning November 2014 with the final billing on November 2023.



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

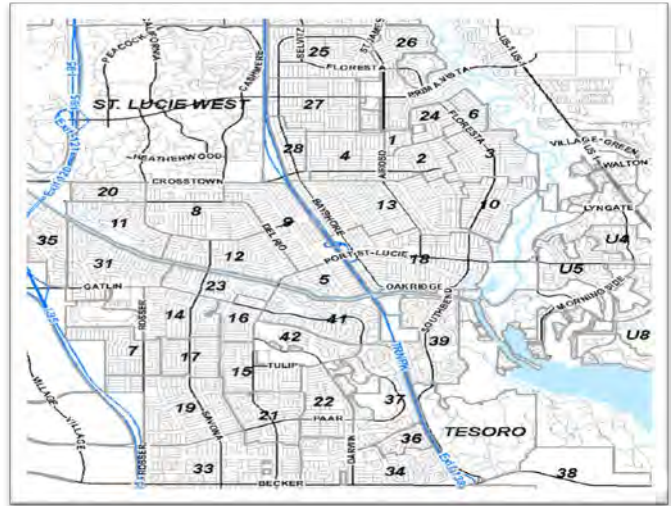
**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 304-4107

**Amount Spent-to-date**

- New Project
  Project Update

**Project Number:**

**Project Title:** Project Management Costs for Capital Improvements



**Purpose:** Policy Directives
**Council Goal:** Diverse economy and employment opportunities.

### Relationship to Community Vision and City Council Goals

**Justification:**

Management of unanticipated studies, reports, design, survey, geotechnical testing, & construction services for all Capital and Public Works Projects

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will result in savings or cost avoidance for return of investment in excess of 10 years

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	
<b>Totals</b>	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Admin Oversight	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	
<b>Totals</b>	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expenses-Staff Costs	3,750	3,750	3,750	3,750	3,750	
<b>Totals</b>	\$ 3,750	\$ 3,750	\$ 3,750	\$ 3,750	\$ 3,750	\$ -



## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number:** 304-4105

**Amount Spent-to-date**

New Project                       Project Update

**Project Number:** 29008

**Project Title:** PSL Blvd. South Widening



**Purpose:** Policy Directives                      **Council Goal:** High-quality infrastructure and facilities.

**Relationship to Community Vision and City Council Goals**

**Justification:** Approximately 4 miles of 4-lane widening and reconstruction of Port St. Lucie Blvd. from Becker Road to Darwin Boulevard. Includes sidewalks and bike lanes on both sides of the roadway, landscaped median, and curb and gutter drainage. This project will facilitate improved vehicular and pedestrian movement throughout the southwestern portion of the city.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Developer Contribution	\$ 606,385					
<b>Totals</b>	\$ 606,385	\$ -	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Construction	\$ 606,385					
<b>Totals</b>	\$ 606,385	\$ -	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	30,319					
<b>Totals</b>	\$ 30,319	\$ -	\$ -	\$ -	\$ -	\$ -



## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number:** 304-4105

**Amount Spent-to-date**

New Project                       Project Update

**Project Number:** Y1420

**Project Title:** New Sidewalks-Citywide



**Purpose:** Life Safety                      **Council Goal:** Safe, clean and beautiful.

**Relationship to Community Vision and City Council Goals**

**Justification:** Design and Construct Sidewalks throughout the City

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	
<b>Totals</b>	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Construction	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	
<b>Totals</b>	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	50,000	50,000	50,000	50,000	50,000	
<b>Totals</b>	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ -



## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number:** 304-4105

**Amount Spent-to-date**

New Project
                         
  Project Update

**Project Number:**

**Project Title:**     ADA Compliance/Curb Ramps



**Purpose:**           Regulatory/Contractual           **Council Goal:**    High-quality infrastructure and facilities.

**Relationship to Community Vision and City Council Goals**

**Justification:**           This project consists of intersection ramp improvements to comply with FDOT and American Disabilities Act (ADA) Standards. The intersection of SLW Blvd. and California Blvd. will be undertaken in FY 2017-18.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):**           Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	
<b>Totals</b>	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Construction	\$ 50,000					
<b>Totals</b>	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	2,500	2,500	2,500	2,500	2,500	
<b>Totals</b>	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ -



## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 304-4105

**Amount Spent-to-date**

New Project                       Project Update

**Project Number:**

**Project Title:**     Traffic Calming



**Purpose:**           Policy Directives                      **Council Goal:**    Safe, clean and beautiful.

### Relationship to Community Vision and City Council Goals

**Justification:**

This item is allocated for either development of traffic calming plans or implementation of traffic calming measures

### Return on Investment (ROI) Considerations

**Payback Period (ROI):**     Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	
<b>Totals</b>	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	
<b>Totals</b>	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	5,000	5,000	5,000	5,000	5,000	
<b>Totals</b>	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ -



## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number:** 304-4105

**Amount Spent-to-date**

New Project                       Project Update

**Project Number:** Y1609

**Project Title:** New Sidewalks-Tulip Construction



**Purpose:** Policy Directives                      **Council Goal:** Safe, clean and beautiful.

### Relationship to Community Vision and City Council Goals

**Justification:**

This project is the design and construction of approximately 1.60 miles of 6-foot wide concrete sidewalk on the south and west sides of Tulip Blvd. from College Park Road to Cherry Hill Road. The construction will be funded through the Florida Department of Transportation (FDOT) Local Agency Program (LAP).

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
FDOT LAP Agreement	\$ 622,310					
<b>Totals</b>	\$ 622,310	\$ -	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
FDOT LAP Agreement	\$ 622,310					
<b>Totals</b>	\$ 622,310	\$ -	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expenses-Staff Costs	31,116					
<b>Totals</b>	\$ 31,116	\$ -	\$ -	\$ -	\$ -	\$ -





"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number:** 304-4105

**Amount Spent-to-date**

New Project
  Project Update

**Project Number:**

**Project Title:** Paar Drive Sidewalk



**Purpose:** Policy Directives
**Council Goal:** Safe, clean and beautiful.

### Relationship to Community Vision and City Council Goals

**Justification:**

This project is the design and construction of approximately 1.60 miles of 6-foot wide concrete sidewalk. SW Paar Drive between Port St. Lucie Blvd and Darwin Blvd.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
FDOT LAP Agreement		\$ 368,728				
<b>Totals</b>	\$ -	\$ 368,728	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
FDOT LAP Grant		\$ 368,728				
<b>Totals</b>	\$ -	\$ 368,728	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expenses-Staff Costs		18,436				
<b>Totals</b>	\$ -	\$ 18,436	\$ -	\$ -	\$ -	\$ -



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number:** 304-4105



**Amount Spent-to-date**

New Project                       Project Update

**Project Number:**

**Project Title:**     PSL Floresta Intersection

**Purpose:**            Policy Directives                      **Council Goal:**    Safe, clean and beautiful.

**Relationship to Community Vision and City Council Goals**

**Justification:**

Port St. Lucie Blvd. and Floresta Drive, analyze intersection to determine methods to increase capacity.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):**     Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem				\$ 250,000		
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304				\$ 250,000		
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expenses-Staff Costs				12,500		
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 12,500	\$ -	\$ -



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 304-4105

**Amount Spent-to-date**

New Project  Project Update

**Project Number:**

**Project Title:** Replace PW-5981 Ford F-150 Pickup



**Purpose:** Best Practices **Council Goal:** High-performing city government organization.

### Relationship to Community Vision and City Council Goals

**Justification:**

This vehicle has exceeded its life cycle. Purchase new vehicle to avoid future maintenance cost and down time.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem	\$ 38,306					
<b>Totals</b>	\$ 38,306	\$ -	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304	\$ 38,306					
<b>Totals</b>	\$ 38,306	\$ -	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	1,916					
<b>Totals</b>	\$ 1,916	\$ -	\$ -	\$ -	\$ -	\$ -



## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 304-4105

**Amount Spent-to-date**

New Project
  Project Update

**Project Number:**

**Project Title:** Replace PW-5982 Ford F-150 Pickup



**Purpose:** Best Practices
**Council Goal:** High-performing city government organization.

### Relationship to Community Vision and City Council Goals

**Justification:**

This vehicle has exceeded its life cycle. Purchase new vehicle to avoid future maintenance cost and down time.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem	\$ 38,306					
<b>Totals</b>	\$ 38,306	\$ -	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304	\$ 38,306					
<b>Totals</b>	\$ 38,306	\$ -	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	1,916					
<b>Totals</b>	\$ 1,916	\$ -	\$ -	\$ -	\$ -	\$ -



## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 304-4121



**Amount Spent-to-date**  
 New Project                       Project Update

**Project Number:**

**Project Title:**  
ADA Improvements-Signals Various Locations

**Purpose:** Regulatory/Contractual                      **Council Goal:** Safe, clean and beautiful.

### Relationship to Community Vision and City Council Goals

**Justification:** This project consists of citywide traffic signal improvements to comply with FDOT and American Disability Act (ADA) Standards.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	
<b>Totals</b>	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	
<b>Totals</b>	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	2,000	2,000	2,000	2,000	2,000	
<b>Totals</b>	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ -



## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number:** 304-4121

**Amount Spent-to-date**

New Project
                         
  Project Update

**Project Number:**

**Project Title:** Thermoplastic & Road Striping.



**Purpose:** Best Practices                      **Council Goal:** High-quality infrastructure and facilities.

**Relationship to Community Vision and City Council Goals**

**Justification:** This project consists of the citywide contractor application of thermoplastic and road striping necessary for maintenance and new construction.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem	\$ 300,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	
<b>Totals</b>	\$ 300,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304	\$ 300,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	
<b>Totals</b>	\$ 300,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expenses-Staff Costs	15,000	12,500	12,500	12,500	12,500	
<b>Totals</b>	\$ 15,000	\$ 12,500	\$ 12,500	\$ 12,500	\$ 12,500	\$ -



## City of Port St. Lucie, Florida Capital Improvement Project Request

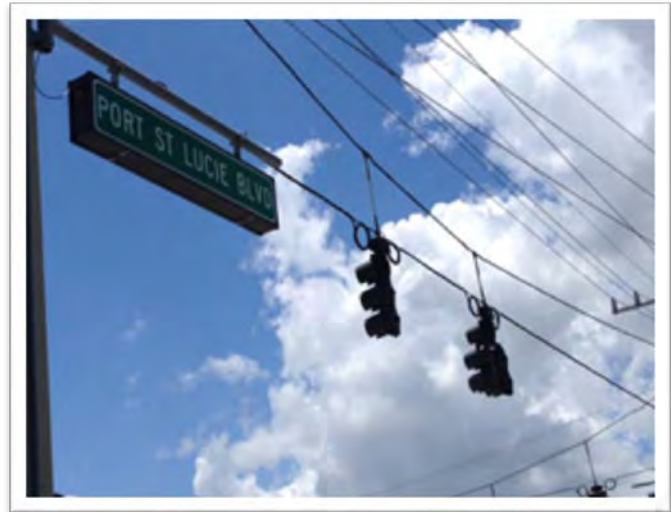
**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number:** 304-4121

**Amount Spent-to-date**

New Project
                         
  Project Update

**Project Number:**

**Project Title:**     Traffic Signal Maintenance-FDOT Contribution



**Purpose:**             Regulatory/Contractual             **Council Goal:**     Safe, clean and beautiful.

**Relationship to Community Vision and City Council Goals**

**Justification:**     FDOT Contribution for any improvements and maintenance of traffic control devices located within state intersections throughout the City of Port St. Lucie.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):**     Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
FDOT	\$ 105,571	\$ 108,629	\$ 111,879	\$ 115,240	\$ 118,697	
<b>Totals</b>	\$ 105,571	\$ 108,629	\$ 111,879	\$ 115,240	\$ 118,697	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
FDOT	\$ 105,571	\$ 108,659	\$ 111,879	\$ 115,240	\$ 118,697	
<b>Totals</b>	\$ 105,571	\$ 108,659	\$ 111,879	\$ 115,240	\$ 118,697	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	5,279	5,431	5,594	5,762	5,935	
<b>Totals</b>	\$ 5,279	\$ 5,431	\$ 5,594	\$ 5,762	\$ 5,935	\$ -



## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 304-4121

**Amount Spent-to-date**

New Project
  Project Update

**Project Number:** Y1224

**Project Title:** Highway Lighting Maintenance - FDOT Contribution



**Purpose:** Regulatory/Contractual      **Council Goal:** High-quality infrastructure and facilities.

**Relationship to Community Vision and City Council Goals**

**Justification:** FDOT Contribution for any improvements and maintenance of street lighting facilities located on state intersections throughout the City of Port St. Lucie.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
FDOT	\$ 88,431	\$ 91,084	\$ 93,816	\$ 96,631	\$ 99,529	
<b>Totals</b>	\$ 88,431	\$ 91,084	\$ 93,816	\$ 96,631	\$ 99,529	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
FDOT	\$ 88,431	\$ 91,084	\$ 93,816	\$ 96,631	\$ 99,529	
<b>Totals</b>	\$ 88,431	\$ 91,084	\$ 93,816	\$ 96,631	\$ 99,529	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	4,222	4,554	4,691	4,832	4,976	
<b>Totals</b>	\$ 4,222	\$ 4,554	\$ 4,691	\$ 4,832	\$ 4,976	\$ -





## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number:** 304-4121

**Amount Spent-to-date**

New Project
  Project Update

**Project Number:**

**Project Title:** Signal Rehab - Miscellaneous Locations



**Purpose:** Best Practices
**Council Goal:** High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:**

This project consists of the complete rehabilitation of traffic signal equipment and miscellaneous appurtenances located at various intersections throughout the city.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	
<b>Totals</b>	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	
<b>Totals</b>	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	5,000	5,000	5,000	5,000	5,000	
<b>Totals</b>	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ -



## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 304-4121

**Amount Spent-to-date**

New Project
  Project Update

**Project Number:**

**Project Title:** Bridge Maint/Improve (Citywide Bridges)



**Purpose:** Best Practices      **Council Goal:** High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:**

This is a yearly maintenance item for the repair and rehab of city owned bridges. This item is necessary to maintain the city's infrastructure.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will result in savings or cost avoidance for return of investment in 5 to 10 Years

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	
<b>Totals</b>	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	
<b>Totals</b>	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	10,000	10,000	10,000	10,000	10,000	
<b>Totals</b>	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ -



## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number:** 304-4121

**Amount Spent-to-date**

New Project
  Project Update

**Project Number:**

**Project Title:** Mast Arm Inspections



**Purpose:** Best Practices
**Council Goal:** High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:**

This is a yearly maintenance item for the repair and rehab of city owned TSMA's. This item is necessary to maintain the city's infrastructure.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will result in savings or cost avoidance for return of investment in 5 to 10 Years

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	
<b>Totals</b>	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	
<b>Totals</b>	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	2,500	2,500	2,500	2,500	2,500	
<b>Totals</b>	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ -



## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number:** 304-4121

**Amount Spent-to-date**

New Project
  Project Update

**Project Number:**

**Project Title:** Streetlighting Upgrades



**Purpose:** Best Practices
**Council Goal:** High-quality infrastructure and facilities.

**Relationship to Community Vision and City Council Goals**

**Justification:** This is a yearly maintenance item for the repair and rehab of City owned pedestrian and street lights. This is necessary to maintain the City's infrastructure.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	
<b>Totals</b>	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	
<b>Totals</b>	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expenses-Staff Costs	2,000	2,000	2,000	2,000	2,000	
<b>Totals</b>	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ -



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number:** 304-4121

**Amount Spent-to-date**

New Project
  Project Update

**Project Number:**

**Project Title:** Port St. Lucie Blvd. North Improvements



**Purpose:** Best Practices
**Council Goal:** High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:**

Reconstruction PSL Blvd. from Darwin to Gatlin, install new drainage, curb & gutter, sidewalks, lighting, and landscaping.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
FDOT-TRIP		\$ 1,165,000	\$ 1,165,000			
Impact Fees, Gas Tax, Ad Valorem		2,835,000	2,835,000			
<b>Totals</b>	\$ -	\$ 4,000,000	\$ 4,000,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304		\$ 4,000,000	\$ 4,000,000			
<b>Totals</b>	\$ -	\$ 4,000,000	\$ 4,000,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expenses-Staff Costs		200,000	200,000			
<b>Totals</b>	\$ -	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ -



## City of Port St. Lucie, Florida Capital Improvement Project Request

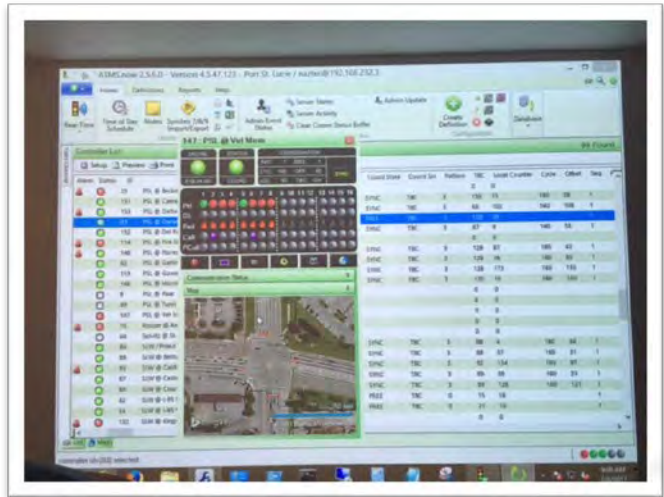
**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number:** 304-4121

**Amount Spent-to-date**

New Project                       Project Update

**Project Number:**

**Project Title:** Network & Communication Hardware-Traffic Signals



**Purpose:** Best Practices                      **Council Goal:** High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:**

This project consists of Citywide Intelligent Transportation System upgrades and enhancements to allow more effective and efficient control of traffic patterns and congestion management.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will result in savings or cost avoidance for return of investment in 1 to 5 years.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem	\$ 200,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 200,000	
<b>Totals</b>	\$ 200,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 200,000	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304	\$ 200,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 200,000	
<b>Totals</b>	\$ 200,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 200,000	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	10,000	7,500	7,500	7,500	10,000	
<b>Totals</b>	\$ 10,000	\$ 7,500	\$ 7,500	\$ 7,500	\$ 10,000	\$ -



## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 304-4121

**Amount Spent-to-date**

New Project
  Project Update

**Project Number:**

**Project Title:** Pedestrian Traffic Signal Hilmoor



**Purpose:** Policy Directives
**Council Goal:** High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:**

Design and construct a high intensity activated crosswalk (HAWK) signal on SE Hilmoor Drive 400" south of SE Tiffany.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem	\$ 100,000					
<b>Totals</b>	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304	\$ 100,000					
<b>Totals</b>	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	5,000					
<b>Totals</b>	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -



## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number:** 304-4121

**Amount Spent-to-date**

New Project
  Project Update

**Project Number:**

**Project Title:** New Ford F550 Bucket Truck - Fleet Addition



**Purpose:** Best Practices
**Council Goal:** High-performing city government organization.

### Relationship to Community Vision and City Council Goals

**Justification:**

This vehicle is a new addition to the fleet to enhance our streetlighting maintenance and repairs.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Carryforward from FY 16/17	\$ 150,000					
<b>Totals</b>	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304	\$ 150,000					
<b>Totals</b>	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	7,500					
<b>Totals</b>	\$ 7,500	\$ -	\$ -	\$ -	\$ -	\$ -





## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number:** 304-4121

**Amount Spent-to-date**

New Project
  Project Update

**Project Number:**

**Project Title:** New 6000 lb Forklift - Fleet Addition



**Purpose:** Best Practices
**Council Goal:** High-performing city government organization.

### Relationship to Community Vision and City Council Goals

**Justification:**

This equipment will be used to load and unload Traffic Operations supplies.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem	\$ 55,000					
<b>Totals</b>	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304	\$ 55,000					
<b>Totals</b>	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	2,750					
<b>Totals</b>	\$ 2,750	\$ -	\$ -	\$ -	\$ -	\$ -



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number:** 304-4121

**Amount Spent-to-date**

New Project                       Project Update

**Project Number:**

**Project Title:**     Replace PW-6619 2007 Ford F-450



**Purpose:**           Best Practices                      **Council Goal:**    High-performing city government organization.

### Relationship to Community Vision and City Council Goals

**Justification:**

This vehicle is used for traffic signal repairs.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):**           Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem				\$ 40,000		
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304				\$ 40,000		
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs				2,000		
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 2,000	\$ -	\$ -



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 304-4121

**Amount Spent-to-date**

New Project                       Project Update

**Project Number:**

**Project Title:**     Replace PW-5976 2006 Ford F-150 Pickup



**Purpose:**            Best Practices                      **Council Goal:**    High-performing city government organization.

**Relationship to Community Vision and City Council Goals**

**Justification:**

This vehicle is used for traffic signal repairs.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):**     Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem				\$ 40,000		
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304				\$ 40,000		
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs				2,000		
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 2,000	\$ -	\$ -



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number:** 304-4121



**Amount Spent-to-date**

New Project                       Project Update

**Project Number:**

**Project Title:** Replace PW-9909 2006 Ford F-150 Pickup

**Purpose:** Best Practices                      **Council Goal:** High-performing city government organization.

### Relationship to Community Vision and City Council Goals

**Justification:**

This vehicle is used for traffic signal repairs.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem				\$ 40,000		
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304				\$ 40,000		
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 40,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs				2,000		
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 2,000	\$ -	\$ -



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number:** 304-4121

**Amount Spent-to-date**

New Project                       Project Update

**Project Number:**

**Project Title:**     Replace PW-3049 2006 Bucket Truck



**Purpose:**            Best Practices                      **Council Goal:**    High-performing city government organization.

### Relationship to Community Vision and City Council Goals

**Justification:**

This vehicle is used for traffic signal repairs.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):**     Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem					\$ 250,000	
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304					\$ 250,000	
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs					12,500	
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 12,500	\$ -



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 304-4125

**Amount Spent-to-date**

New Project  Project Update

**Project Number:**

**Project Title:** Annual Resurfacing Program



**Purpose:** Best Practices      **Council Goal:** High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:**

The City is responsible for the maintenance of approximately 915 centerline miles of streets and roadways throughout the City. Repairs and maintenance activities include but are not limited to milling, resurfacing, crack repairs, asphalt rejuvenation and chip seal.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will result in savings or cost avoidance for return of investment in 5 to 10 Years

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem	\$ 1,800,000	\$ 2,000,000	\$ 2,250,000	\$ 3,000,000	\$ 3,000,000	
<b>Totals</b>	\$ 1,800,000	\$ 2,000,000	\$ 2,250,000	\$ 3,000,000	\$ 3,000,000	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304	\$ 1,800,000	\$ 2,000,000	\$ 2,250,000	\$ 3,000,000	\$ 3,000,000	
<b>Totals</b>	\$ 1,800,000	\$ 2,000,000	\$ 2,250,000	\$ 3,000,000	\$ 3,000,000	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	90,000	100,000	125,000	150,000	150,000	
<b>Totals</b>	\$ 90,000	\$ 100,000	\$ 125,000	\$ 150,000	\$ 150,000	\$ -



## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 304-4125

**Amount Spent-to-date**

New Project
  Project Update

**Project Number:**

**Project Title:** Contract Repair/Improvements of Sidewalks



**Purpose:** Policy Directives
**Council Goal:** High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:**

These funds are intended for small repairs to correct deficiencies city wide using continuing services contractor to undertake the repairs.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	
<b>Totals</b>	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	
<b>Totals</b>	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	5,000	5,000	5,000	5,000	5,000	
<b>Totals</b>	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ -



## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 304-4125

**Amount Spent-to-date**

New Project
  Project Update

**Project Number:** Y1324

**Project Title:** PSL Blvd. & Gatlin - Access Modification



**Purpose:** Policy Directives
**Council Goal:** High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:**

The project improvements consist of traffic signal, pedestrian signals, crosswalk and sidewalk ramp upgrades; median and turn lane storage modifications; median opening, closure at the Bravo Shopping Center; installation of traffic circle at College Park Road and Tulip Blvd; utilities relocations and drainage modifications; and milling, overlay, signing and pavement markings throughout the project limits.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem	\$ 1,200,000					
FDOT	500,000					
<b>Totals</b>	<b>\$ 1,700,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304	\$ 1,700,000					
<b>Totals</b>	<b>\$ 1,700,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	85,000					
<b>Totals</b>	<b>\$ 85,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>





## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number:** 304-4125

**Amount Spent-to-date**

New Project                       Project Update

**Project Number:**

**Project Title:** Veterans Memorial Parkway Reconstruction



**Purpose:** Policy Directives                      **Council Goal:** High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:** Currently scheduled to reconstruct phase one of this project during budget year 16/17 and completing phase two during budget year 17/18.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will result in savings or cost avoidance for return of investment in excess of 10 years

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem	\$ 1,000,000					
<b>Totals</b>	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304	\$ 1,000,000					
<b>Totals</b>	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	50,000					
<b>Totals</b>	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number:** 304-4125

**Amount Spent-to-date**

New Project                       Project Update

**Project Number:**

**Project Title:**     Village Green Drive Improvements



**Purpose:**             Policy Directives                      **Council Goal:**     High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:**

Improvements to Village Green Drive following the completion of Crosstown Parkway.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):**             Project will result in savings or cost avoidance for return of investment in excess of 10 years

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem					\$ 1,000,000	
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304					\$ 1,000,000	
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs					50,000	
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number:** 304-4125



**Amount Spent-to-date**

New Project                       Project Update

**Project Number:**

**Project Title:**     Guardrail Repair & Rehabilitation

**Purpose:**             Best Practices                      **Council Goal:**     High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:**

The City is responsible for the maintenance and rehabilitation of all guardrails within the City. Repairs are required as part of a maintenance plan due to aging infrastructure as well as emergency repairs due to accidents. Guardrails are utilized around the City to shield roadside hazards such as canals, drop-offs and other immovable objects within the "Clear Zone.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):**             Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	
<b>Totals</b>	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	
<b>Totals</b>	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	1,750	1,750	1,750	1,750	1,750	
<b>Totals</b>	\$ 1,750	\$ 1,750	\$ 1,750	\$ 1,750	\$ 1,750	\$ -



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number:** 304-4125

**Amount Spent-to-date**

New Project                       Project Update

**Project Number:**

**Project Title:** Replace PWS-1323 2002 Leeboy Asphalt Roller



**Purpose:** Best Practices                      **Council Goal:** High-quality infrastructure and facilities.

**Relationship to Community Vision and City Council Goals**

**Justification:** This piece of equipment is used for road repairs.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem		\$ 60,000				
<b>Totals</b>	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304		\$ 60,000				
<b>Totals</b>	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs		3,000				
<b>Totals</b>	\$ -	\$ 3,000	\$ -	\$ -	\$ -	\$ -



## City of Port St. Lucie, Florida Capital Improvement Project Request

"A City for All Ages"

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 304-4125

**Amount Spent-to-date**

New Project                       Project Update

**Project Number:**

**Project Title:**     Replace PW-0132 2005 Asphalt Zipper



**Purpose:**            Best Practices                      **Council Goal:**    High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:**

This piece of equipment is used to mill the roadways to install asphalt.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):**            Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem		\$ 103,990				
<b>Totals</b>	\$ -	\$ 103,990	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304		\$ 103,990				
<b>Totals</b>	\$ -	\$ 103,990	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs		5,200				
<b>Totals</b>	\$ -	\$ 5,200	\$ -	\$ -	\$ -	\$ -



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number:** 304-4125

**Amount Spent-to-date**

**Project Number:**

Project Update

**Project Title:** Replace PW-9646 2001 Ford F-450 Flatbed Truck



**Purpose:** Best Practices                      **Council Goal:** High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:**

This vehicle is used for road repairs, but now limited to the installation of swale liner and culverts.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem					\$ 58,000	
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 58,000	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304					\$ 58,000	
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 58,000	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs					2,900	
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 2,900	\$ -

**CITY OF PORT ST. LUCIE**  
**PARKS IMPACT FEE CAPITAL IMPROVEMENT BUDGET - #305**  
**FIVE YEAR PROJECTIONS**  
**FY 2017-18**

	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
	-----	-----	-----	-----	-----
<b>REVENUES:</b>					
Parks Impact Fee	\$ 927,000	\$ 1,009,296	\$ 1,039,575	\$ 1,039,575	\$ 1,039,575
Budgeted Cash Carryforward	2,169,704	1,039,204	-	741,075	-
Interest Income	2,500	1,500	1,500	1,000	1,000
Total Revenues	\$ 3,099,204	\$ 2,050,000	\$ 1,041,075	1,781,650	1,040,575
<b>EXPENDITURES:</b>					
<u>PARKS DEPARTMENT - #305-7210</u>					
Winterlakes Park (construction of sports fields, restrooms & playground)	660,000	1,000,000	-	-	-
Jessica Clinton Sports Lighting & Turf Improvement	600,000	250,000	-	-	-
Design Minsky Indoor Gym Expansion	-	-	-	-	250,000
Construction of Minsky Gym - \$1,750,000 FY 22-23	-	-	-	-	-
BMX Sports/Skate Park	100,000	150,000	-	1,781,650	-
Parks and Recreation Master Plan \$100,000	100,000	-	-	-	-
Sub-Total	\$ 1,460,000	\$ 1,400,000	\$ -	\$ 1,781,650	\$ 250,000
<b>PARKS IMPACT FEE CIP FUND TOTALS</b>					
	\$ 1,460,000	\$ 1,400,000	\$ -	\$ 1,781,650	\$ 250,000
Interfund Transfer to the General CIP Fund #301 - Riverwalk Expansion	600,000	650,000	300,000	0	0
Designated CIP Reserve	\$ 1,039,204	\$ -	\$ 741,075	\$ -	\$ 790,575
SURPLUS/<DEFICIT>	\$ -	\$ -	\$ (0)	0	\$ 0



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Parks & Recreation  
**Contact Person:** Sherman Conrad  
**Phone #/Extension:** X5083  
**Fund Number** 305-7210



**Amount Spent-to-date**

New Project                       Project Update

**Project Number:**

**Project Title:** Winterlakes Park (Construction of Sports Fields, Restrooms and Playground)

**Purpose:** Policy Directives                      FY 2017-2018 Council's Goal: Culture, nature and fun activities.

**Relationship to Community Vision and City Council Goals**

**Justification:**                      Develop a large neighborhood park, consistent with the approved Winterlakes Park Master Plan, with a playground, restrooms, practice fields, sports courts and open space areas.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):**                      Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees	\$ 660,000	\$ 1,000,000				
<b>Totals</b>	\$ 660,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Design & Construction	\$ 660,000	\$ 1,000,000				
<b>Totals</b>	\$ 660,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
001-7210 Operations		18,000	18,000	18,000	18,000	TBD
001-7210 Staff 1 FT & 1 PT		47,000	47,000	47,000	47,000	TBD
<b>Totals</b>	\$ -	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ -





"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Parks & Recreation  
**Contact Person:** Sherman Conrad  
**Phone #/Extension:** X5083  
**Fund Number** 305-7210

**Amount Spent-to-date**

New Project  Project Update

**Project Number:**

**Project Title:** Jessica Clinton Sports Lighting & Turf Improvements



**Purpose:** Best Practices      **FY 2017-2018 Council's Goal:** Culture, nature and fun activities.

### Relationship to Community Vision and City Council Goals

**Justification:**

To provide additional lighted recreation areas for public use by installing sports field lighting on the multi-purpose field and pave the overflow parking area.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees	\$ 600,000	\$ 250,000				
<b>Totals</b>	\$ 600,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
305-7210	\$ 600,000	\$ 250,000				
<b>Totals</b>	\$ 600,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense 001-7210	7,000	7,210				
<b>Totals</b>	\$ 7,000	\$ 7,210	\$ -	\$ -	\$ -	\$ -



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Parks & Recreation  
**Contact Person:** Sherman Conrad  
**Phone #/Extension:** X5083  
**Fund Number** 305-7210

**Amount Spent-to-date**

New Project  Project Update

**Project Number:**

**Project Title:** BMX Sports/Skate Park



**Purpose:** Policy Directives      **FY 2017-2018 Council's Goal:** Culture, nature and fun activities.

### Relationship to Community Vision and City Council Goals

**Justification:** To meet the public's request for a park that provides skate facilities, off-road cycling and other extreme sports .

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees	\$ 100,000	\$ 150,000		\$ 1,781,650		
<b>Totals</b>	\$ 100,000	\$ 150,000	\$ -	\$ 1,781,650	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
305-7210	\$ 100,000	\$ 150,000		\$ 1,781,650		
<b>Totals</b>	\$ 100,000	\$ 150,000	\$ -	\$ 1,781,650	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs				100,000		
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ -



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Parks & Recreation  
**Contact Person:** Sherman Conrad  
**Phone #/Extension:** X5083  
**Fund Number** 305-7210



**Amount Spent-to-date**

New Project                       Project Update

**Project Number:**

**Project Title:** Parks & Recreation Master Plan

**Purpose:** Policy Directives                      FY 2017-2018 Council's Goal: Culture, nature and fun activities.

### Relationship to Community Vision and City Council Goals

**Justification:** To provide a comprehensive master plan that will identify the long term Parks & Recreation needs of the City.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees	\$ 100,000					
<b>Totals</b>	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
305-7210	\$ 100,000					
<b>Totals</b>	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Parks & Recreation  
**Contact Person:** Sherman Conrad  
**Phone #/Extension:** X5083  
**Fund Number** 305-7210

**Amount Spent-to-date** **TBD**

New Project  Project Update

**Project Number:**

**Project Title:** Minsky Gym Expansion

**Purpose:** Policy Directives FY 2017-2018 Council's Goal: Culture, nature and fun activities.

### Relationship to Community Vision and City Council Goals

**Justification:**

To expand the gymnasium to accommodate Junior Basketball Program and increased public use.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees					\$ 250,000	\$ 1,750,000
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 1,750,000

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Design and Construction					\$ 250,000	\$ 1,750,000
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 1,750,000

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Staffing and Maintenance						100,000
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000

**CITY OF PORT ST. LUCIE**  
**PARKS MSTU CAPITAL IMPROVEMENT BUDGET - #307**  
**FIVE YEAR PROJECTIONS**  
**FY 2017-18**

0.2313

2017-2018      2018-2019      2019-2020      2020-2021      2021-2022

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**REVENUES:**

Distribution of Ad Valorem Taxes from County	\$ 1,609,148	\$ 1,673,514	\$ 1,740,454	\$ 1,740,454	\$ 1,810,073
Grant Revenue	-	-	-	-	-
Budgeted Cash Carryforward	155,163	165,811	240,825	282,779	224,733
Interest Income	1,500	1,500	1,500	1,500	1,500
Revenue Totals	\$ 1,765,811	\$ 1,840,825	\$ 1,982,779	\$ 2,024,733	\$ 2,036,306

**EXPENDITURES:**

PARKS DEPARTMENT - #307-7210

Purchase of Civic Center and Village Square	1,600,000	1,600,000	1,700,000	1,800,000	1,800,000
Sub-Totals	\$ 1,600,000	\$ 1,600,000	\$ 1,700,000	\$ 1,800,000	\$ 1,800,000

**PARKS MSTU CIP FUND TOTALS**

	\$ 1,600,000	\$ 1,600,000	\$ 1,700,000	\$ 1,800,000	\$ 1,800,000
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Designated CIP Reserve

	165,811	240,825	282,779	224,733	236,306
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**SURPLUS/<DEFICIT>**

	\$ -	\$ (0)	\$ 0	\$ 0	\$ (0)
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Unfunded Capital Requests:

	9,168,531	7,568,531	5,968,531	4,268,531	2,468,531
	1,600,000	1,600,000	1,700,000	1,800,000	1,800,000
	7,568,531	5,968,531	4,268,531	2,468,531	668,531

**CITY OF PORT ST. LUCIE**  
**CROSTOWN PARKWAY CAPITAL IMPROVEMENT BUDGET - #314**  
**FIVE YEAR PROJECTIONS**  
**FY 2017-18**

	2017-2018 -----	2018-2019 -----	2019-2020 -----	2020-2021 -----	2021-2022 -----
<b>REVENUES:</b>					
Bond Proceeds (Final Bond Issue if needed)	\$ -	\$ -	\$ -	\$ -	\$ -
Grant - State & Federal Funding	-	-	-	-	-
Budgeted Cash Carryforward - Crosstown Parkway Corridor	3,040,010	3,015,473	2,207,524	1,708,524	1,568,524
Interfund transfer from SAD Phase II #121	993,888	496,944	-	-	-
Interfund transfer from USA 3 #122	954,912	477,456	-	-	-
Interfund transfer from Debt Service Fund #214	2,300,000	1,500,000	-	-	-
VISA rebate income	100,000	250,000	-	-	-
Interest Income	50,001	25,000	-	-	-
Total Revenues	\$ 7,438,811	\$ 5,764,873	\$ 2,207,524	\$ 1,708,524	\$ 1,568,524
<b>EXPENDITURES:</b>					
<b>OPERATIONS/ADMINISTRATION - PUBLIC WORKS - #314-4105</b>					
Crosstown Parkway - Misc. Expenses (Artwork, Witnesses, etc.)	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	\$ -
Crosstown Parkway - Misc. Administrative	150,000	150,000	-	-	-
Exotic Removal	140,000	140,000	140,000	140,000	140,000
CEI	3,730,000	2,883,000	309,000	-	-
Sub-Totals	\$ 4,070,000	\$ 3,223,000	\$ 499,000	\$ 140,000	\$ 140,000
<b>CROSTOWN PARKWAY CIP FUND TOTALS</b>					
	\$ 4,070,000	\$ 3,223,000	\$ 499,000	\$ 140,000	\$ 140,000
Designated Reserve Crosstown Parkway	\$ 3,015,473	\$ 2,207,524	\$ 1,708,524	\$ 1,568,524	\$ 1,428,524
Administrative Charges - Road and Bridge Fund - #104	132,152	106,528	-	-	-
Administrative Charges - General Fund - #001	221,186	227,821	-	-	-
Sub-Totals	\$ 3,368,811	\$ 2,541,873	\$ 1,708,524	\$ 1,568,524	\$ 1,428,524
<b>SURPLUS/&lt;DEFICIT&gt;</b>	\$ 0	\$ (0)	\$ (0)	\$ (0)	\$ (0)

Construction costs are preliminary engineering estimates at this time.  
Grant revenue is currently being applied for.



## City of Port St. Lucie, Florida Capital Improvement Project Request

"A City for All Ages"

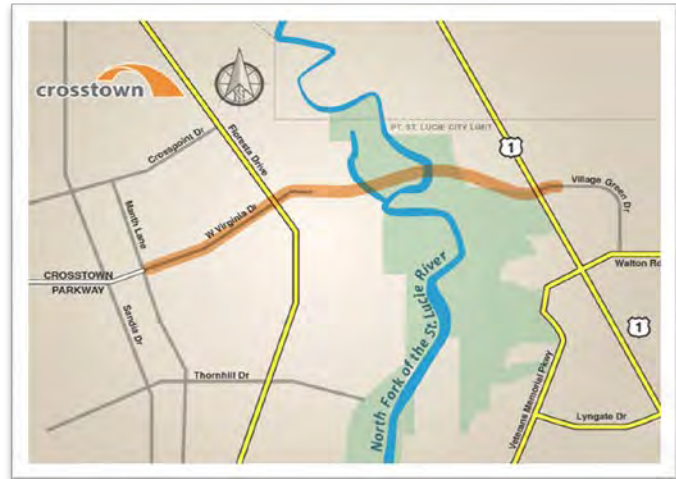
**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number:** 314-4105

**Amount Spent-to-date**

New Project                       Project Update

**Project Number:**

**Project Title:** Crosstown Parkway



**Purpose:** Best Practices                      FY 2017-2018 Council's Goal: High-quality infrastructure and facilities.

**Relationship to Community Vision and City Council Goals**

**Justification:**

The Crosstown Parkway Extension Project will provide a new bridge crossing over the North Fork of the St. Lucie River in the City of Port St. Lucie, connecting the existing Crosstown Parkway from Manth Lane to U.S. 1.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Fund Balance Prior Year	\$ 3,040,010	\$ 3,229,432	\$ 2,612,271	\$ 2,113,271	\$ 1,973,271	
Interfund Transfers	4,248,800	2,474,400				
Other	150,001	275,000				
<b>Totals</b>	<b>\$ 7,438,811</b>	<b>\$ 5,978,832</b>	<b>\$ 2,612,271</b>	<b>\$ 2,113,271</b>	<b>\$ 1,973,271</b>	<b>\$ -</b>

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
CEI, Exotic Removal, & Admin.	\$ 7,438,811	\$ 5,978,832	\$ 2,612,271	\$ 2,113,271	\$ 1,973,271	
<b>Totals</b>	<b>\$ 7,438,811</b>	<b>\$ 5,978,832</b>	<b>\$ 2,612,271</b>	<b>\$ 2,113,271</b>	<b>\$ 1,973,271</b>	<b>\$ -</b>

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Administrative Charges	132,152	138,495				
<b>Totals</b>	<b>\$ 132,152</b>	<b>\$ 138,495</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF PORT ST. LUCIE**  
**STORMWATER UTILITY FUND - #401 - CAPITAL PROJECTS**  
**FIVE YEAR PROJECTED COSTS**  
**FY 2017-18**

2017-2018      2018-2019      2019-2020      2020-2021      2021-2022

**EXPENDITURES:**

DRAINAGE DIVISION - PUBLIC WORKS - #401-4126

	\$ 200,000	\$ -	\$ -	\$ -	\$ -
E-3C & E-4 Equalizer Pipe					
Large Culvert Replacement - failed culverts under roadways	500,000	500,000	500,000	500,000	500,000
DROW & Rights of Way Bank Repairs 534000	50,000	50,000	50,000	50,000	50,000
Side Lot Ditch Program - City Wide 534000-96001	150,000	150,000	150,000	150,000	150,000
Tiffany Pump Station	-	50,000	-	-	-
Landscaping	100,000	100,000	100,000	100,000	100,000
A-24 Water Control Structures	-	525,000	-	-	-
A-22 Water Control Structures	-	-	475,000	-	-
A-14 Water Control Structures	-	-	75,000	700,000	-
Water Quality Projects (Veteran's Memorial)	-	1,200,000	-	1,000,000	-
8-02 Downstream Repair	-	-	-	-	-
Replace PWT-8533 Gradall XL100	433,956	-	-	-	-
Replace PW-8564 2002 Ford F-150 Pickup	38,306	-	-	-	-
Replace PWT-0007 2004 Gradall Excavator	-	433,956	-	-	-
Replace PW-5770 2002 Chevy 3500	45,000	-	-	-	-
Replace PWS-0574 2010 Powerscreen Chieftan	-	300,000	-	-	-
Replace PW-5390 2003 Dodge Pickup	38,306	-	-	-	-
Replace PW-6090 1998 Jeep Cherokee	38,306	-	-	-	-
Replace PW-8563 2002 Ford F150	-	38,306	-	-	-
Replace PWT-2299 2011 Kaiser Swamp Meister	-	-	458,000	-	-
Replace PWT-5492 2001 Case Loader	-	250,000	-	-	-
Replace PW-9402 1999 Fpr F-250 Pickup	-	-	42,137	-	-
Replace PWD-4285 1999 Sterling Dump Truck	-	-	200,000	-	-
Replace PWS-5731 2009 Tynco Street Sweeper	-	-	300,000	-	-
Replace PWD-4284 1999 Sterling Truck	-	-	-	200,000	-
Replace PWT-0589 2003 Gradall Excavator	-	-	-	500,000	-
Rep[lace PWT-8031 2006 Gradall	-	-	-	500,000	-
Replace PW-6003 2004 Sterling Tractor	-	-	-	200,000	-
Replace PWD-4282 1999 Sterling Dump Truck	-	-	-	200,000	-
Replace PW-3083 1999 Sterling Tractor	-	-	-	200,000	-
Replace PW-4631 2003 Ford F150	-	-	-	38,306	-
Replace PW-6246 2005 GMC Pickup Truck	-	-	-	-	38,306
Replace PWT-2310 2012 Kaiser Swamp Meister	-	-	-	-	500,000
Sub-Totals	\$ 1,593,874	\$ 3,597,262	\$ 2,350,137	\$ 4,338,306	\$ 1,338,306

GREENBELT & WATERWAY MAINT. DIVISION - PUBLIC WORKS - #401-4127

	\$ 200,000	\$ -	\$ -	\$ -	\$ -
Replace PWT-4225 2006 John Deere 6615 Tractor					
Replace PW-6864 2008 Ford F150 Pickup	-	-	38,306	-	-
Replace PW-6015 2005 Ford F-150	-	-	-	38,306	-
Replace PW-2708 2009 Chevy Silverado Pickup	-	-	-	38,306	-
Replace PW-6988 2006 Sterling Tank Truck	-	-	-	200,000	-
Sub-Totals	\$ 200,000	\$ -	\$ 38,306	\$ 276,612	\$ -

STORMWATER CAPITAL PROJECT TOTALS	\$ 1,793,874	\$ 3,597,262	\$ 2,388,443	\$ 4,614,918	\$ 1,338,306
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## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 401-4126



**Amount Spent-to-date**  
 New Project       Project Update

**Project Number:**

**Project Title:** E-3C & E 4 Equalizer Pipe

**Purpose:** Policy Directives      FY 2017-2018 Council's Goal: High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:**

Construction of a drainage equalizer pipe system between the E-3C and E-4 Canals.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees	\$ 200,000					
<b>Totals</b>	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Construction	\$ 200,000					
<b>Totals</b>	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	10,000					
<b>Totals</b>	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -



## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 401-4126



**Amount Spent-to-date**

New Project
  Project Update

**Project Number:**

**Project Title:** Large Culvert Replacement

**Purpose:** Policy Directives      FY 2017-2018 Council's Goal: High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:** Large Culvert Replacement

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	
<b>Totals</b>	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
401	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	
<b>Totals</b>	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	25,000	25,000	25,000	25,000	25,000	
<b>Totals</b>	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ -



## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 401-4126

**Amount Spent-to-date**

New Project
                         
  Project Update

**Project Number:**

**Project Title:** DROW & Rights of Way Bank Repairs



**Purpose:** Regulatory/Contractual      FY 2017-2018 Council's Goal: High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:**

Drainage right-of-way bank repairs at times are immediately necessary and will be undertaken by a contractor. Special slope hardening applications are applied and include large rip-rap, articulated concrete blocks, gabions, and other maintenance methodologies.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	
<b>Totals</b>	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
401	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	
<b>Totals</b>	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	2,500	2,500	2,500	2,500	2,500	
<b>Totals</b>	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ -



## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 401-4126

**Amount Spent-to-date**

New Project
                         
  Project Update

**Project Number:**

**Project Title:** Side Lot Ditch Program-City Wide



**Purpose:** Policy Directives                      FY 2017-2018 Council's Goal: High-quality infrastructure and facilities.

**Relationship to Community Vision and City Council Goals**

**Justification:** Side Lot Ditch Piping Program

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	
<b>Totals</b>	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
401	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	
<b>Totals</b>	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	7,500	7,500	7,500	7,500	7,500	
<b>Totals</b>	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ -



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 401-4126



**Amount Spent-to-date**

New Project                       Project Update

**Project Number:**

**Project Title:** Tiffany Pump Station

**Purpose:** Policy Directives                      FY 2017-2018 Council's Goal: High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:**

Inspect/Service pump every five (5) years.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees		\$ 50,000				
<b>Totals</b>	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
401		\$ 50,000				
<b>Totals</b>	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs		2,500				
<b>Totals</b>	\$ -	\$ 2,500	\$ -	\$ -	\$ -	\$ -



## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 401-4126



**Amount Spent-to-date**

New Project
  Project Update

**Project Number:**

**Project Title:**  
Landscaping

**Purpose:** Policy Directives      **FY 2017-2018 Council's Goal:** High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:** Landscaping throughout the City

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	
<b>Totals</b>	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
401	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	
<b>Totals</b>	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	5,000	5,000	5,000	5,000	5,000	
<b>Totals</b>	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ -



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 401-4126

**Amount Spent-to-date**

New Project  Project Update

**Project Number:**

**Project Title:** A-24 Water Control Structure



**Purpose:** Policy Directives      **FY 2017-2018 Council's Goal:** High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:**

CEI/Construction for automation of current manual water control structure system in the A drainage basin south of Gatlin.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees		\$ 525,000				
<b>Totals</b>	\$ -	\$ 525,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
401	\$ -	\$ 525,000				
<b>Totals</b>	\$ -	\$ 525,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs		26,250				
<b>Totals</b>	\$ -	\$ 26,250	\$ -	\$ -	\$ -	\$ -



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 401-4126

**Amount Spent-to-date**

New Project
  Project Update

**Project Number:**

**Project Title:** A-22 Water Control Structure



**Purpose:** Policy Directives      FY 2017-2018 Council's Goal: High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:**

CEI/Construction for automation of current manual water control structure system in the A drainage basin south of Gatlin.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees			\$ 475,000			
<b>Totals</b>	\$ -	\$ -	\$ 475,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
401	\$ -	\$ -	\$ 475,000			
<b>Totals</b>	\$ -	\$ -	\$ 475,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs			23,750			
<b>Totals</b>	\$ -	\$ -	\$ 23,750	\$ -	\$ -	\$ -





"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 401-4126

**Amount Spent-to-date**

New Project                       Project Update

**Project Number:**

**Project Title:** A-14 Water Control Structure



**Purpose:** Policy Directives                      FY 2017-2018 Council's Goal: High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:**

CEI/Construction for automation of current manual water control structure system in the A drainage basin south of Gatlin.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees			\$ 75,000	\$ 700,000		
<b>Totals</b>	\$ -	\$ -	\$ 75,000	\$ 700,000	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
401	\$ -	\$ -	\$ 75,000	\$ 700,000		
<b>Totals</b>	\$ -	\$ -	\$ 75,000	\$ 700,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs			3,750	35,000		
<b>Totals</b>	\$ -	\$ -	\$ 3,750	\$ 35,000	\$ -	\$ -



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 401-4126



**Amount Spent-to-date**

New Project       Project Update

**Project Number:**

**Project Title:** Water Quality Projects

**Purpose:** Policy Directives      FY 2017-2018 Council's Goal: High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:**

Construction of Control Structures, and enlarging upstream ditches to detention ponds to provide added water quality before discharging into the North Fork of the St. Lucie River.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees		\$ 1,200,000		\$ 1,000,000		
<b>Totals</b>	\$ -	\$ 1,200,000	\$ -	\$ 1,000,000	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
401	\$ -	\$ 1,200,000		\$ 1,000,000		
<b>Totals</b>	\$ -	\$ 1,200,000	\$ -	\$ 1,000,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs		60,000		50,000		
<b>Totals</b>	\$ -	\$ 60,000	\$ -	\$ 50,000	\$ -	\$ -



## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 401-4126

**Amount Spent-to-date**

New Project
  Project Update

**Project Number:**

**Project Title:** Replace PWT-8533 - Gradall XL4100



**Purpose:** Policy Directives      FY 2017-2018 Council's Goal: High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:**

This equipment has exceeded its life cycle. To avoid future maintenance costs and down time. 10,761 hours on this Gradall as of 4/26/17.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees	\$ 433,956					
<b>Totals</b>	\$ 433,956	\$ -	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
401	\$ 433,956					
<b>Totals</b>	\$ 433,956	\$ -	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	21,698					
<b>Totals</b>	\$ 21,698	\$ -	\$ -	\$ -	\$ -	\$ -



## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 401-4126

**Amount Spent-to-date**

New Project
                         
  Project Update

**Project Number:**

**Project Title:** Replace PW-8564 2002 Ford F-150 Pickup Truck



**Purpose:** Policy Directives                      **FY 2017-2018 Council's Goal:** High-quality infrastructure and facilities.

**Relationship to Community Vision and City Council Goals**

**Justification:** This vehicle has exceeded its life cycle. Purchase new vehicle to avoid future maintenance cost and down time. The mileage on this vehicle as of 4/26/17 is 133,259.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees	\$ 38,306					
<b>Totals</b>	\$ 38,306	\$ -	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
401	\$ 38,306					
<b>Totals</b>	\$ 38,306	\$ -	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	1,915					
<b>Totals</b>	\$ 1,915	\$ -	\$ -	\$ -	\$ -	\$ -



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 401-4126

**Amount Spent-to-date**

New Project  Project Update

**Project Number:**

**Project Title:** Replace PWT-0007 - 2004 Gradall Excavator



**Purpose:** Policy Directives      **FY 2017-2018 Council's Goal:** High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:**

This equipment has exceeded its life cycle. To avoid future maintenance costs and down time.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees		\$ 433,956				
<b>Totals</b>	\$ -	\$ 433,956	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
401		\$ 433,956				
<b>Totals</b>	\$ -	\$ 433,956	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs		21,698				
<b>Totals</b>	\$ -	\$ 21,698	\$ -	\$ -	\$ -	\$ -



## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** x5174  
**Fund Number** 401-4126

**Amount Spent-to-date**

New Project
                         
  Project Update

**Project Number:**

**Project Title:** Replace PW-5770 2002 Chevy 3500



**Purpose:** Policy Directives                      FY 2017-2018 Council's Goal: High-quality infrastructure and facilities.

**Relationship to Community Vision and City Council Goals**

**Justification:** This vehicle has exceeded its life cycle. To avoid future maintenance and down time. The mileage on this vehicle as of 4/26/17 is 149,308.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees	\$ 45,000					
<b>Totals</b>	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
401	\$ 45,000					
<b>Totals</b>	\$ 45,000	\$ -	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	2,250					
<b>Totals</b>	\$ 2,250	\$ -	\$ -	\$ -	\$ -	\$ -



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 401-4126

**Amount Spent-to-date**

New Project                       Project Update

**Project Number:**

**Project Title:** Replace PWS -0574 2010 Powerscreen Chieftan



**Purpose:** Past/Current Practices      FY 2017-2018 Council's Goal: High-performing city government organization.

**Relationship to Community Vision and City Council Goals**

**Justification:** This piece of equipment is used for recycling fill dirt used to rework swale area and culvert pipe installation.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees		\$ 300,000				
<b>Totals</b>	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase		\$ 300,000				
<b>Totals</b>	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs		15,000				
<b>Totals</b>	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -



## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 401-4126

**Amount Spent-to-date**

New Project
  Project Update

**Project Number:**

**Project Title:** Replace PW-5390 2003 Dodge Pickup



**Purpose:** Policy Directives      FY 2017-2018 Council's Goal: High-quality infrastructure and facilities.

**Relationship to Community Vision and City Council Goals**

**Justification:** This vehicle has exceeded its life cycle. Purchase new vehicle to avoid future maintenance cost and down time. The mileage on this vehicle as of 4/26/17 is 141,909.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees	\$ 38,306					
<b>Totals</b>	\$ 38,306	\$ -	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
401	\$ 38,306					
<b>Totals</b>	\$ 38,306	\$ -	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	1,915					
<b>Totals</b>	\$ 1,915	\$ -	\$ -	\$ -	\$ -	\$ -





## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 401-4126

**Amount Spent-to-date**

New Project
                         
  Project Update

**Project Number:**

**Project Title:** Replace PW-6090 1998 Jeep Cherokee



**Purpose:** Past/Current Practices      FY 2017-2018 Council's Goal: High-performing city government organization.

**Relationship to Community Vision and City Council Goals**

**Justification:** This vehicle has exceeded its life cycle. Purchase new vehicle to avoid future maintenance cost and down time. The mileage on this vehicle as of 4/26/17 is 63,770

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees	\$ 38,306					
<b>Totals</b>	\$ 38,306	\$ -	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
401	\$ 38,306					
<b>Totals</b>	\$ 38,306	\$ -	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	1,915					
<b>Totals</b>	\$ 1,915	\$ -	\$ -	\$ -	\$ -	\$ -



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 401-4126

**Amount Spent-to-date**

New Project  Project Update

**Project Number:**

**Project Title:** Replace PW-8563 2005 For F -150 Pickup



**Purpose:** Past/Current Practices FY 2017-2018 Council's Goal: High-performing city government organization.

### Relationship to Community Vision and City Council Goals

**Justification:**

This vehicle is used for stormwater improvements including, but not limited to, installation and inspections of swale liner and culverts.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees		\$ 38,306				
<b>Totals</b>	\$ -	\$ 38,306	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase		\$ 38,306				
<b>Totals</b>	\$ -	\$ 38,306	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs		1,915				
<b>Totals</b>	\$ -	\$ 1,915	\$ -	\$ -	\$ -	\$ -



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 401-4126



**Amount Spent-to-date**

New Project
  Project Update

**Project Number:**

**Project Title:** Replace PWT-2299 2011 Kaiser Swamp Meister

**Purpose:** Past/Current Practices    FY 2017-2018 Council's Goal: High-performing city government organization.

### Relationship to Community Vision and City Council Goals

**Justification:**

This piece of equipment is used for stormwater improvements including, but not limited to, excavation and moving of drainage canals also debris cleanup.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees			\$ 458,000			
<b>Totals</b>	\$ -	\$ -	\$ 458,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase			\$ 458,000			
<b>Totals</b>	\$ -	\$ -	\$ 458,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs			22,900			
<b>Totals</b>	\$ -	\$ -	\$ 22,900	\$ -	\$ -	\$ -



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 401-4126

**Amount Spent-to-date**

New Project
  Project Update

**Project Number:**

**Project Title:** Replace PWT-5492 2001 Case Loader



**Purpose:** Past/Current Practices      FY 2017-2018 Council's Goal: High-performing city government organization.

### Relationship to Community Vision and City Council Goals

**Justification:**

This piece of equipment is used for stormwater improvements including, but not limited to, excavation for the installation of swale liner, culverts and stormwater debris cleanup.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees		\$ 250,000				
<b>Totals</b>	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase		\$ 250,000				
<b>Totals</b>	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs		12,500				
<b>Totals</b>	\$ -	\$ 12,500	\$ -	\$ -	\$ -	\$ -



## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 401-4126

**Amount Spent-to-date**

New Project
  Project Update

**Project Number:**

**Project Title:** Replace PW-9402 1999 Ford F-250 Pickup



**Purpose:** Past/Current Practices    FY 2017-2018 Council's Goal: High-performing city government organization.

### Relationship to Community Vision and City Council Goals

**Justification:**

This vehicle is used for stormwater improvements including, but not limited to , installation and inspections of swale line and culverts.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees			\$ 42,137			
<b>Totals</b>	\$ -	\$ -	\$ 42,137	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase			\$ 42,137			
<b>Totals</b>	\$ -	\$ -	\$ 42,137	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs			2,107			
<b>Totals</b>	\$ -	\$ -	\$ 2,107	\$ -	\$ -	\$ -



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 401-4126

**Amount Spent-to-date**

New Project  Project Update

**Project Number:**

**Project Title:** Replace PWD-4285 1999 Sterling Dump Truck



**Purpose:** Past/Current Practices FY 2017-2018 Council's Goal: High-performing city government organization.

### Relationship to Community Vision and City Council Goals

**Justification:**

This vehicle is used for stormwater improvements including, but not limited to , installation and inspections of swale line and culverts.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees			\$ 200,000			
<b>Totals</b>	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase			\$ 200,000			
<b>Totals</b>	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs			10,000			
<b>Totals</b>	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ -



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 401-4126



**Amount Spent-to-date**

New Project                       Project Update

**Project Number:**

**Project Title:** Replace PWS-5731 2009 Tymco Street Sweeper

**Purpose:** Past/Current Practices      FY 2017-2018 Council's Goal: High-performing city government organization.

**Relationship to Community Vision and City Council Goals**

**Justification:** This piece of equipment is used to sweep curbs, gutters and roadway throughout the city.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees			\$ 300,000			
<b>Totals</b>	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase			\$ 300,000			
<b>Totals</b>	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs			15,000			
<b>Totals</b>	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ -



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 401-4126



**Amount Spent-to-date**

New Project                       Project Update

**Project Number:**

**Project Title:** Replace PWD -4284 1999 Sterling Dump Truck

**Purpose:** Past/Current Practices      FY 2017-2018 Council's Goal: High-performing city government organization.

### Relationship to Community Vision and City Council Goals

**Justification:**

This vehicle is used for stormwater improvements including, but not limited to, installation swale liner, culverts and storm debris cleanup.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees				\$ 200,000		
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase				\$ 200,000		
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs				10,000		
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ -





"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 401-4126



**Amount Spent-to-date**

New Project
  Project Update

**Project Number:**

**Project Title:** Replace PWT - 0589 2003 Gradall

**Purpose:** Past/Current Practices      FY 2017-2018 Council's Goal: High-performing city government organization.

### Relationship to Community Vision and City Council Goals

**Justification:**

This piece of equipment is used to install sale liner, culvert pipes and pick up debris material after a storm.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees				\$ 500,000		
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase				\$ 500,000		
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs				25,000		
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 401-4126

**Amount Spent-to-date**

New Project                       Project Update

**Project Number:**

**Project Title:** Replace PWT - 8031 2006 Gradall



**Purpose:** Past/Current Practices      FY 2017-2018 Council's Goal: High-performing city government organization.

**Relationship to Community Vision and City Council Goals**

**Justification:** This piece of equipment is used to install swale liner, culvert pipes and pick up debris after a storm.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees				\$ 500,000		
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase				\$ 500,000		
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs				25,000		
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 401-4126



**Amount Spent-to-date**

New Project                       Project Update

**Project Number:**

**Project Title:** Replace PW - 6003 2004 Sterling Tractor

**Purpose:** Past/Current Practices      FY 2017-2018 Council's Goal: High-performing city government organization.

**Relationship to Community Vision and City Council Goals**

**Justification:** This vehicle is used for stormwater improvements including , but not limited to , installation of swale liner, culverts and storm debris cleanup.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees				\$ 200,000		
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase				\$ 200,000		
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs				10,000		
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ -



## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 401-4126

**Amount Spent-to-date**

New Project                       Project Update

**Project Number:**

**Project Title:** Replace PWD - 4282 1999 Sterling Dump Truck



**Purpose:** Past/Current Practices      FY 2017-2018 Council's Goal: High-performing city government organization.

### Relationship to Community Vision and City Council Goals

**Justification:**

This vehicle is used for stormwater improvements including , but not limited to , installation of swale liner, culverts and storm debris cleanup.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees				\$ 200,000		
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase				\$ 200,000		
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs				10,000		
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ -



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 401-4126

**Amount Spent-to-date**

New Project                       Project Update

**Project Number:**

**Project Title:** Replace PW-3083 1999 Sterling Tractor



**Purpose:** Past/Current Practices      FY 2017-2018 Council's Goal: High-performing city government organization.

**Relationship to Community Vision and City Council Goals**

**Justification:** This vehicle is used for stormwater improvements including , but not limited to , installation of swale liner, culverts and storm debris cleanup.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees				\$ 200,000		
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase				\$ 200,000		
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs				10,000		
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ -



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 401-4126

**Amount Spent-to-date**

New Project                       Project Update

**Project Number:**

**Project Title:** Replace PW - 4631 2003 Ford F-150 Pickup



**Purpose:** Past/Current Practices      FY 2017-2018 Council's Goal: High-performing city government organization.

**Relationship to Community Vision and City Council Goals**

**Justification:** This vehicle is used for stormwater improvements including, but not limited to, the installation and inspections of swale liner and culverts.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees				\$ 38,306		
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 38,306	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase				\$ 38,306		
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 38,306	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs				1,915		
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 1,915	\$ -	\$ -



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 401-4126

**Amount Spent-to-date**

New Project                       Project Update

**Project Number:**

**Project Title:** Replace PW - 6426 2005 GMC Pickup Truck



**Purpose:** Past/Current Practices      FY 2017-2018 Council's Goal: High-performing city government organization.

**Relationship to Community Vision and City Council Goals**

**Justification:** This vehicle is used for stormwater improvements including, but not limited to, the installation and inspections of swale liner and culverts.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees					\$ 38,306	
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 38,306	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase					\$ 38,306	
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 38,306	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs					1,815	
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 1,815	\$ -



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 401-4126

**Amount Spent-to-date**

New Project                       Project Update

**Project Number:**

**Project Title:** Replace PWT-2310 2012 Kaiser Swamp Meister



**Purpose:** Past/Current Practices      FY 2017-2018 Council's Goal: High-performing city government organization.

**Relationship to Community Vision and City Council Goals**

**Justification:** This piece of equipment is used for stormwater improvements including, but not limited to, excavating and mowing of drainage canals also debris cleanup.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees			\$ -		\$ 500,000	
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase					\$ 500,000	
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs					25,000	
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ -





"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 401-4126

**Amount Spent-to-date**

New Project  Project Update

**Project Number:**

**Project Title:** Replace PWT - 4225 2006 John Deere 6615 Boom Mower Tractor



**Purpose:** Past/Current Practices      FY 2017-2018 Council's Goal: High-performing city government organization.

### Relationship to Community Vision and City Council Goals

**Justification:**

This vehicle is used for stormwater improvements including , but not limited to , installation and inspections of swale liner and culverts.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-27
Stormwater Fees	\$ 200,000					
<b>Totals</b>	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-27
Equipment Purchase	\$ 200,000					
<b>Totals</b>	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-27
Operating Expense-Staff Costs	10,000					
<b>Totals</b>	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 401-4127

**Amount Spent-to-date**

New Project                       Project Update

**Project Number:**

**Project Title:** Replace PW 6864 2008 Ford F-150 Pickup



**Purpose:** Past/Current Practices      FY 2017-2018 Council's Goal: High-performing city government organization.

**Relationship to Community Vision and City Council Goals**

**Justification:** This vehicle is used for stormwater improvements including, but not limited to, the installation and inspections of swale liner and culverts.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-27
Stormwater Fees			\$ 38,306			
<b>Totals</b>	\$ -	\$ -	\$ 38,306	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-27
Equipment Purchase			\$ 38,306			
<b>Totals</b>	\$ -	\$ -	\$ 38,306	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-27
Operating Expense-Staff Costs			1,915			
<b>Totals</b>	\$ -	\$ -	\$ 1,915	\$ -	\$ -	\$ -



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 401-4127



**Amount Spent-to-date**

- New Project                       Project Update

**Project Number:**

**Project Title:** Replace PW-6015 2005 Ford F-150

**Purpose:** Past/Current Practices      FY 2017-2018 Council's Goal: High-performing city government organization.

### Relationship to Community Vision and City Council Goals

**Justification:**

This vehicle is used for stormwater improvements including, but not limited to, the installation and inspections of swale liner and culverts.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-27
Stormwater Fees				\$ 38,306		
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 38,306	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-27
Equipment Purchase				\$ 38,306		
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 38,306	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-27
Operating Expense-Staff Costs				1,915		
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 1,915	\$ -	\$ -



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 401-4127



**Amount Spent-to-date**

New Project                       Project Update

**Project Number:**

**Project Title:** Replace PW-2708 2009 Chevy Silverado Pickup

**Purpose:** Past/Current Practices      FY 2017-2018 Council's Goal: High-performing city government organization.

**Relationship to Community Vision and City Council Goals**

**Justification:** This vehicle is used for stormwater improvements including, but not limited to, the installation and inspections of swale liner and culverts.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-27
Stormwater Fees				\$ 38,306		
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 38,306	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-27
Equipment Purchase				\$ 38,306		
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 38,306	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-27
Operating Expense-Staff Costs				1,915		
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 1,915	\$ -	\$ -



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Jim Angstadt  
**Phone #/Extension:** X5174  
**Fund Number** 401-4127

**Amount Spent-to-date**

- New Project
  Project Update

**Project Number:**

**Project Title:** Replace PW-6988 2006 Sterling Tank Truck



**Purpose:** Past/Current Practices      FY 2017-2018 Council's Goal: High-performing city government organization.

### Relationship to Community Vision and City Council Goals

**Justification:**

This vehicle is used for cleaning clogged culvert pipes, watering median and new landscape.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees					\$ 200,000	
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase					\$ 200,000	
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs					10,000	
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ -

**CITY OF PORT ST. LUCIE UTILITY SYSTEMS**  
**UTILITIES CAPITAL IMPROVEMENT PROJECTS FUND - FUND #448**  
**FY 2017-18**

	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
<b>REVENUES:</b>					
Cash Carryforward	\$ 10,100,000	\$ 12,870,000	\$ 10,560,000	\$ 18,840,000	\$ 1,720,000
Grant Revenue (potential) Area 1	900,000	-	-	-	-
Grant Revenue (potential) Area 2	180,000	900,000	-	-	-
Grant Revenue (potential) Area 3	-	180,000	900,000	-	-
Grant Revenue (potential) Area 4	-	-	180,000	900,000	-
Grant Revenue (potential) Area 5	-	-	-	180,000	900,000
Grant Revenue (potential) Area 6	-	-	-	-	180,000
Transfer from SAD Funds (1)	-	-	-	4,000,000	-
Transfer from 431 Operating Fund (debt increases on bonds after 20-21)	4,100,000	4,100,000	5,000,000	5,000,000	-
Transfer from 440	-	-	2,500,000	2,500,000	-
Transfer from 441	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000
Sub-Totals	\$ 17,780,000	\$ 20,550,000	\$ 21,640,000	\$ 33,920,000	\$ 5,300,000
<b>EXPENDITURES:</b>					
<u>McCARTY RANCH - 3314</u>					
Water Quality Restoration Area 1-200 acre water storage impoundment	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -
Water Quality Restoration Area 2-200 acre water storage impoundment	300,000	1,500,000	-	-	-
Water Quality Restoration Area 3-200 acre water storage impoundment	-	300,000	1,500,000	-	-
Water Quality Restoration Area 4-200 acre water storage impoundment	-	-	300,000	1,500,000	-
Water Quality Restoration Area 5-200 acre water storage impoundment	-	-	-	300,000	1,500,000
Water Quality Restoration Area 6-200 acre water storage impoundment	-	-	-	-	300,000
Sub-Totals	\$ 1,800,000	\$ 1,800,000	\$ 1,800,000	\$ 1,800,000	\$ 1,800,000
<u>WESTPORT WASTEWATER TREATMENT PLANT - 3512</u>					
Upgrade Westport Wastewater Plant (1)	\$ 2,200,000	\$ -	\$ -	\$ 19,800,000	\$ -
Westport Aquifer Storage & Recovery Well	-	-	-	1,600,000	-
Sub-Totals	\$ 2,200,000	\$ -	\$ -	\$ 21,400,000	\$ -
	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
	-----	-----	-----	-----	-----
<u>WASTE WATER COLLECTIONS - PM - 3516</u>					
Upgrade Force Main from US 1 down Lyngate to Morningside	\$ 460,000	\$ 4,140,000	\$ -	\$ -	\$ -
Retrofit an old sump based collection system with a new vacuum system	250,000	2,250,000	-	-	-
Reuse line running 1 mile SW of C24 canal south to Glades Wastewater	200,000	1,800,000	-	-	-
Northport Booster Pump Force Main to Glades	-	-	1,000,000	9,000,000	-
Sub-Totals	\$ 910,000	\$ 8,190,000	\$ 1,000,000	\$ 9,000,000	\$ -
Total of Capital Projects & Payments	\$ 4,910,000	\$ 9,990,000	\$ 2,800,000	\$ 32,200,000	\$ 1,800,000
Designated Reserve for Future Projects	12,870,000	10,560,000	18,840,000	1,720,000	3,500,000
<b>SURPLUS &lt;DEFICIT&gt;</b>	\$ -	\$ -	\$ -	\$ -	\$ -

**Future Projects:**

Southport to Northport Interconnect	\$4,000,000.00	Begin	2023
Prima Vista Force Main to NP-01 Lift Station	\$800,000.00	Begin	2023
Clear well @ Prineville	\$3,100,000.00	Begin	2023
JEA Rear Water Main Phase 1	\$2,097,000.00	Begin	2030
Westport Repump Expansion - Storage and Pump Upgrades	\$3,807,000.00	Begin	2030
JEA Rear Water Main Phase 2	\$2,288,000.00	Begin	2030
Prineville Sandia - South Water Main	\$1,725,000.00	Begin	2030
Westport South Water Main	\$508,000.00	Begin	2030
Belcrest St Water Main	\$675,000.00	Begin	2030
NW Area - west of Glades WWTF Loop Connect	\$381,000.00	Begin	2030
Westport Fill Water Main	\$5,267,000.00	Begin	2030
Westport Pumpout Water Main	\$264,000.00	Begin	2030
McCarty ASR Wells testing phase 1	\$200,000.00	Begin	2030
McCarty ASR Wells testing phase 2	\$200,000.00	Begin	2031
Southport Backbone Force Main	\$3,500,000.00	Begin	2031
Glades North Force Main	\$2,359,000.00	Begin	2031
Torino Force Main	\$4,250,000.00	Begin	2031
Westport South Force Main	\$873,000.00	Begin	2031
PSL Blvd Force Main	\$3,000,000.00	Begin	2031
Additional On-site Storage Capacity - Reuse	\$9,607,000.00	Begin	2031
Additional On-site High Service Pump Capacity - Reuse	\$4,003,000.00	Begin	2031
Glades WWTF From McCarty Reclaimed Main	\$737,000.00	Begin	2031
Far West Reclaim Main	\$6,570,000.00	Begin	2031
McCarty ASR Wells testing phase 2	\$200,000.00	Begin	2032
McCarty ASR Wellfield on Line - Phase II	\$10,000,000.00	Begin	2035
McCarty Surface Water Treatment Facility	\$137,000,000.00	Begin	2035



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

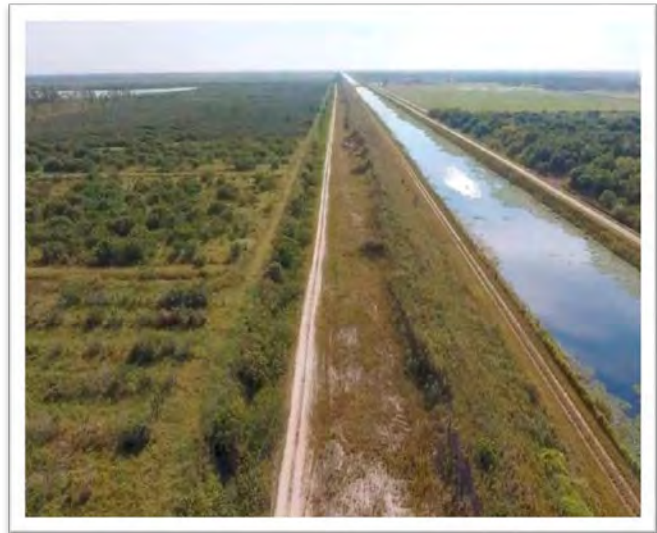
**Department/Division:** Utilities  
**Contact Person:** Jesus Merejo  
**Phone #/Extension:** X6400  
**Fund Number:** 448-3314

**Amount Spent-to-date**

New Project                       Project Update

**Project Number:** Y1732

**Project Title:** Water Quality Restoration Areas 1-6



**Purpose:** Policy Directives                      **Council's Goal:** High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:**

Water Quality Restoration Areas 1-6 - 200 acre water storage impoundment.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Grants	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000
Grants	180,000	180,000	180,000	180,000	180,000	
Interfund Transfers	720,000	720,000	720,000	720,000	720,000	600,000
<b>Totals</b>	\$ 1,800,000	\$ 1,800,000	\$ 1,800,000	\$ 1,800,000	\$ 1,800,000	\$ 1,500,000

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Maintain Infrastructure	\$ 1,800,000	\$ 1,800,000	\$ 1,800,000	\$ 1,800,000	\$ 1,800,000	\$ 1,500,000
<b>Totals</b>	\$ 1,800,000	\$ 1,800,000	\$ 1,800,000	\$ 1,800,000	\$ 1,800,000	\$ 1,500,000

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
N/A						
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



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## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Utilities  
**Contact Person:** Jesus Merejo  
**Phone #/Extension:** X6400  
**Fund Number** 448-3512

**Amount Spent-to-date**

New Project
  Project Update

**Project Number:** Y1728

**Project Title:** Westport Treatment Plant Expansion



**Purpose:** Policy Directives
**Council's Goal:** High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:** Upgrade Westport Wastewater Plant.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Interfund Transfers	\$ 2,200,000			\$ 19,800,000		
<b>Totals</b>	\$ 2,200,000	\$ -	\$ -	\$ 19,800,000	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Maintain Infrastructure	\$ 2,200,000			\$ 19,800,000		
<b>Totals</b>	\$ 2,200,000	\$ -	\$ -	\$ 19,800,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
N/A						
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -





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## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Utilities  
**Contact Person:** Jesus Merejo  
**Phone #/Extension:** X6400  
**Fund Number** 448-3512

**Amount Spent-to-date**  
 New Project                       Project Update

**Project Number:** Y1733

**Project Title:** Westport Aquifer Storage & Recovery Well



**Purpose:** Policy Directives                      **Council's Goal:** High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:** Aquifer Storage & Recovery Well at Westport Wastewater Treatment Plant

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Interfund Transfers				\$ 1,600,000		
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 1,600,000	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Maintain Infrastructure				\$ 1,600,000		
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 1,600,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
N/A						
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



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## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Utilities  
**Contact Person:** Jesus Merejo  
**Phone #/Extension:** X6400  
**Fund Number** 448-3516

**Amount Spent-to-date**

New Project
  Project Update

**Project Number:** Y1730

**Project Title:** US #1/Morningside/Southport Wastewater Booster Station



**Purpose:** Policy Directives
**Council's Goal:** High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:**

Upgrade Force Main from US #1 down Lyngate to Morningside to Southport Wastewater Booster Station.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Interfund Transfers	\$ 460,000	\$ 4,140,000				
<b>Totals</b>	<b>\$ 460,000</b>	<b>\$ 4,140,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Maintain Infrastructure	\$ 460,000	\$ 4,140,000				
<b>Totals</b>	<b>\$ 460,000</b>	<b>\$ 4,140,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
N/A						
<b>Totals</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



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## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Utilities  
**Contact Person:** Jesus Merejo  
**Phone #/Extension:** X6400  
**Fund Number** 448-3516

**Amount Spent-to-date**

New Project  Project Update

**Project Number:** Y1729

**Project Title:** Southport Unit 5



**Purpose:** Policy Directives **Council's Goal:** High-quality infrastructure and facilities.

**Relationship to Community Vision and City Council Goals**

**Justification:** Retrofit of an old sump based collection system, with a vacuum system

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
interfund Transfers	\$ 250,000	\$ 2,250,000				
<b>Totals</b>	\$ 250,000	\$ 2,250,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Maintain Infrastructure	\$ 250,000	\$ 2,250,000				
<b>Totals</b>	\$ 250,000	\$ 2,250,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
N/A						
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Utilities  
**Contact Person:** Jesus Merejo  
**Phone #/Extension:** X6400  
**Fund Number** 448-3516

**Amount Spent-to-date**  
 New Project                       Project Update

**Project Number:** Y1731

**Project Title:**  
Tradition Reuse



**Purpose:** Policy Directives                      **Council's Goal:** High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:** Reuse line running 1 mile SW of C24 canal south to Glades Wastewater Booster Pump Station.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Interfund Transfers	\$ 200,000	\$ 1,800,000				
<b>Totals</b>	\$ 200,000	\$ 1,800,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Maintain Infrastructure	\$ 200,000	\$ 1,800,000				
<b>Totals</b>	\$ 200,000	\$ 1,800,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
N/A						
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Utilities  
**Contact Person:** Jesus Merejo  
**Phone #/Extension:** X6400  
**Fund Number** 448-3516

**Amount Spent-to-date**  
 New Project       Project Update

**Project Number:** Y1734

**Project Title:** Northport Booster Pump Force Main to Glades



**Purpose:** Policy Directives      **Council's Goal:** High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:** Northport Booster Pump Force Main to Glades Wastewater Treatment Plant

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources						
Funding Type	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Interfund Transfers	\$ -	\$ -	\$ 1,000,000	\$ 9,000,000		
<b>Totals</b>	\$ -	\$ -	\$ 1,000,000	\$ 9,000,000	\$ -	\$ -

Capital Project Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Maintain Infrastructure			\$ 1,000,000	\$ 9,000,000		
<b>Totals</b>	\$ -	\$ -	\$ 1,000,000	\$ 9,000,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses						
Activity	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
N/A						
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



## Supplemental Information

ORDINANCE 17-62

AN ORDINANCE ADOPTING THE BUDGET AND MAKING AN APPROPRIATION FOR THE FISCAL YEAR OCTOBER 1, 2017, TO SEPTEMBER 30, 2018; PROVIDING AN EFFECTIVE DATE.

THE CITY OF PORT ST. LUCIE HEREBY ORDAINS:

Section 1. There is hereby adopted the budget of Port St. Lucie, Florida, as reflected in Exhibit "A", which is attached hereto and made a part hereof.

Section 2. There is hereby appropriated for the funds of the City of Port St. Lucie, Florida, the sum of \$509,993,494 as the appropriation for the fiscal year October 1, 2017, to September 30, 2018.

Section 3. In the spending or contracting for spending of monies appropriated pursuant to this budget ordinance, those city officials responsible shall comply with existing ordinances, resolutions, and/or policies delineating procedures for such disbursements.

Section 4. This ordinance shall become effective October 1, 2017.

PASSED AND APPROVED BY THE City Council of the City of Port St. Lucie, Florida, this 2<sup>nd</sup> day of October, 2017.

CITY COUNCIL  
CITY OF PORT ST. LUCIE


BY:   
\_\_\_\_\_  
Gregory J. Gravec, Mayor

ATTEST:

  
\_\_\_\_\_  
Karen A. Phillips, City Clerk



APPROVED AS TO FORM:

  
\_\_\_\_\_  
O. Reginald Osenton,  
City Attorney

ORDINANCE 17-61

AN ORDINANCE ADOPTING THE AD VALOREM MILLAGE RATE FOR THE FISCAL YEAR OCTOBER 1, 2017, TO SEPTEMBER 30, 2018; PROVIDING AN EFFECTIVE DATE.

THE CITY OF PORT ST. LUCIE HEREBY ORDAINS:

Section 1. The ad valorem operating millage rate of \$1,000.00 per real and personal property value as established by the St. Lucie County Property Appraiser is hereby set by the City Council at 5.1807 mills.

Section 2. The FY 2017-18 operating millage is 5.1807 mills, which is greater than the rolled-back rate of 4.8414 by 7.01%.

Section 3. The FY 2017-18 voted debt service millage rate is set at 1.2193 mill.

Section 4. This ordinance shall become effective on October 1, 2017.

PASSED AND APPROVED BY THE City Council of the City of Port St. Lucie, Florida, this 2<sup>nd</sup> day of October, 2017.



ATTEST:

Karen A. Phillips  
Karen A. Phillips, City Clerk

CITY COUNCIL  
CITY OF PORT ST. LUCIE

BY: [Signature]  
Gregory J. Oravec, Mayor

APPROVED AS TO FORM:

[Signature]  
O. Reginald Osenton,  
City Attorney



**CITY OF PORT ST. LUCIE**  
**SUMMARY LISTING OF ALL BUDGETS**  
**FISCAL YEAR 2017-18**

	2016-17 ADOPTED BUDGET *****	2017-18 APPROVED BUDGET *****	INCREASE <DECREASE> *****
General Fund	\$113,622,049	\$110,035,551	(\$3,586,498)
Road & Bridge Fund	\$15,306,305	\$15,994,313	688,008
Stormwater Utility Fund	\$30,553,336	\$34,191,460	3,638,124
Building Department Fund	\$12,598,331	\$15,816,631	3,218,300
Utility Operating Fund	\$92,213,566	\$91,374,684	(838,882)
Saints Golf Course Fund	\$2,013,465	\$2,235,833	222,368
Governmental Finance Fund - #108	\$178,974	\$0	(178,974)
Police Impact Fee Fund	\$781,223	\$771,479	(9,744)
Street Lighting Fund	\$513,859	\$622,210	108,351
N.P.D.E.S. Fund	\$187,368	\$233,386	46,018
Neighborhood Stabilization Fund #3 #114	\$834,500	\$882,376	47,876
Neighborhood Stabilization Fund #116	\$1,348,680	\$858,084	(490,596)
C.D.B.G. Fund #118	\$1,376,550	\$2,217,552	841,002
S.H.I.P. Fund #119	\$1,613,826	\$1,301,153	(312,673)
Neighborhood Improvement Fund #127	\$0	\$1,734,546	1,734,546
CRA Fund #175	\$4,452,727	\$4,535,716	82,990
CRA Fund #178 Southern Grove	\$53,900	\$215,271	161,370
Police Forfeiture Fund #603	\$311,950	\$339,800	27,850
Medical Insurance Fund #605	\$22,678,890	\$22,393,670	(285,220)
Conservation Trust Fund #608	\$333,934	\$1,203,490	869,556
OPEB Trust Fund - #609	\$12,674,848	\$15,741,773	3,066,925
Solid Waste Non - Ad Valorem Assessment	\$17,630,000	\$17,640,000	10,000
General CIP Fund #301	\$3,395,397	\$4,772,376	1,376,979
Road & Bridge CIP Fund #304	\$10,057,858	\$11,000,624	942,766
Parks Impact Fee Fund #305	\$2,105,000	\$3,099,204	994,204
Parks MSTU CIP Fund #307	\$1,862,000	\$1,765,811	(96,189)
Neighborhood Improvement CIP Fund #309	\$1,985,356	\$0	(1,985,356)
Crosstown Parkway CIP Fund #314	\$26,473,572	\$7,438,811	(19,034,761)
Utility CIP Fund - Renewal/Replacement #438	\$9,620,544	\$10,007,541	386,997
Utility CIP Fund - Connection Fees #439	\$14,376,105	\$13,469,095	(907,010)
Utility Contingency Fund #440	\$13,692,407	\$14,704,969	1,012,562
Water & Sewer Capital Facility Fund #441	\$7,692,085	\$13,968,873	6,276,788
Utilities CIP Fund #448	\$0	\$17,780,000	17,780,000
S.W. Annexation Collection Fund #115	\$12,043,712	\$15,558,729	3,515,017
SAD I Phase I - #120	\$2,358,105	\$1,002,366	(1,355,739)
SAD I Phase II - #121	\$236,513	\$1,852,730	1,616,217
USA 3 & 4 - #122	\$12,483,646	\$15,636,942	3,153,296
USA 5,6,7A - #124	\$3,761,627	\$3,424,712	(336,915)
USA #9, SAD #125	\$449,638	\$377,820	(71,818)
SW Annexation District #2 SAD #126	\$0	\$477,829	477,829
Wyndcrest-DD #142	\$222,895	\$1,792,004	1,569,109
South Lennard SAD #150	\$491,927	\$479,141	(12,786)
River Point SAD #151	\$1,651,655	\$1,549,298	(102,357)
Tesoro SAD #152	\$3,495,109	\$3,192,756	(302,354)
Glassman SAD #153	\$2,005,450	\$1,960,049	(45,401)
East Lake Village SAD #154	\$820,655	\$928,530	107,875
St. Lucie Land Holding #155	\$2,442,618	\$2,813,900	371,281
City Center SAD #156	\$2,510,167	\$3,514,995	1,004,828
Combined SAD #158	\$648,394	\$710,247	61,853
Torrey Pines Collection Fund #159	\$4,118,313	\$3,726,561	(391,752)
General Obligation Debt Fund #214	\$10,297,726	\$12,648,605	2,350,879
Totals	<u>\$482,576,753</u>	<u>\$509,993,494</u>	<u>\$27,416,741</u>

**CITY OF PORT ST. LUCIE, FLORIDA**  
**AUDITED GENERAL & ENTERPRISE FUND LONG TERM DEBT AS OF SEPTEMBER 30, 2016**

DEBT	FUND	DEBT HOLDER	BALANCE 9/30/2015	NEW DEBT FY 2015/2016	PRINCIPAL PAYMENTS FY 15/16	INTEREST PAYMENTS FY 15/16	BALANCE 9/30/2016
2002A & B Riverpoint Dev.SAD Bonds	151/351	US BANK	1,715,000		500,000	72,971	1,215,000
2003C Glassman SAD Bonds	153/353	US BANK	2,820,000		800,000	172,350	2,020,000
2003D East Lake Village Bonds	154/354	US BANK	4,795,000		400,000	211,396	4,395,000
2004 Certificate of Participation	108/308	US BANK	1,230,000		1,230,000	56,799	-
2004 CRA Tax Increment Bonds (Rfnd 7/21/16)	175/375	US BANK	6,350,000	-	6,350,000	257,475	-
2005 GO Bonds-1st installment	214/314	US BANK	10,985,000	-		489,425	10,985,000
2005B USA #9 SAD Bonds	125/325	US BANK	1,460,000	-	240,000	61,219	1,220,000
2005A St Lucie Land Holding SAD Bonds	155/355	US BANK	11,275,000	-	1,100,000	484,850	10,175,000
2006 GO Bonds-2nd installment	214/314	US BANK	27,795,000	-	1,080,000	1,368,275	26,715,000
2006 CRA Tax Increment Bonds (Rfnd 7/21/16)	175/377	US BANK	39,815,000	-	39,815,000	1,832,625	-
2007A Combined SADs (Lowry/Peacock)	158/358	US BANK	1,020,000	-	300,000	49,220	720,000
2007B SW Annexation District 1 SAD Bonds	115/315	US BANK	129,440,000	-	129,440,000	6,472,000	-
2008 Sales Tax Rfnding Bonds	001	US BANK	1,855,000	-	900,000	70,825	955,000
2008 COP Refunding-Torrey Pines	159/359	US BANK	34,450,000	-	2,090,000	2,014,750	32,360,000
2008A City Center SAD Rfnding Bonds	156/356	US BANK	28,045,000	-	755,000	1,744,413	27,290,000
2011B USA 5-6-7A Refunding SAD Bonds	124	US BANK	11,220,000	-	2,700,000	296,450	8,520,000
2011 Sales Tax refunding bonds	104	US BANK	12,360,000	-	645,000	541,863	11,715,000
2012 Tesoro Refunding Bonds	152	US BANK	7,725,000	-	3,000,000	136,083	4,725,000
2014 GO Bonds & Refunding Bonds	214	US BANK	72,360,000	-	1,500,000	3,299,163	70,860,000
2014 Public Service Tax Bonds	001/142	REGIONS BANK	33,300,000	-	13,525,000	954,121	19,775,000
2016 CRA Refunding Bonds	175	US BANK	-	38,260,000	-	-	38,260,000
2016 SW ANNEXATION RFNDING BONDS	115	ZION BANK	-	126,895,000	-	-	126,895,000
2010 OHSUV-VGTI Bonds (October 2015)		TD BANK	56,940,000	-	1,130,000	3,012,605	55,810,000
			496,955,000	165,155,000	207,500,000	23,598,877	454,610,000
Compensated Absences		Compensated Absences	8,367,921	229,081	-	-	8,597,003
<b>TOTAL GLTD</b>			<b>505,322,921</b>	<b>165,384,081</b>	<b>207,500,000</b>	<b>23,598,877</b>	<b>463,207,003</b>
2010A&B Stormwater Revenue Bonds	401	TD BANK	36,000,000	-	-	1,522,514	36,000,000
2011 Stormwater Rfnding Revenue Bonds	401	TD BANK	9,060,000	-	975,000	233,815	8,085,000
			45,060,000	-	975,000	1,756,329	44,085,000
Compensated Absences	401	Compensated Absences	895,775	5,549	-	-	901,324
<b>TOTAL STORMWATER LTD</b>			<b>45,955,775</b>	<b>5,549</b>	<b>975,000</b>	<b>1,756,329</b>	<b>44,986,324</b>
Compensated Absences		Compensated Absences	69,390	13,470	-	-	82,860
<b>TOTAL GOLF COURSE FUND LTD</b>	<b>421</b>		<b>69,390</b>	<b>13,470</b>	<b>-</b>	<b>-</b>	<b>82,860</b>
2001 Utility Revenue Bonds (CAB's)	431	US BANK	970,704		970,704	1,189,296	-
2004A Utility Rfnding Revenue Bonds	431	US BANK	51,645,000		51,645,000	2,561,594	-
2006 Utility Revenue Bonds	431/445	US BANK	56,695,000		56,695,000	2,638,644	-
2006A Utility Rfnding Revenue Bonds	431	US BANK	33,507,230		33,507,230	1,154,625	-
2007 Utility Rfnding & Improvement Rev Bonds	431/445	US BANK	98,200,000		6,095,000	5,140,263	92,105,000
2009 Utility Rfnding Revenue Bonds	431	US BANK	105,035,000		90,310,000	4,759,885	14,725,000
2012 Utility Rfnding Revenue Bonds	431	US BANK	21,375,000		770,000	999,300	20,605,000
2014 Utility Rfnding Revenue Bonds	431	US BANK	29,585,000			1,479,250	29,585,000
2016 Utility Rfnding Bnds(2004A-2006-2006A-2009P)	431	ZION'S BANK		206,970,000			206,970,000
			397,012,934	206,970,000	239,992,934	19,922,857	363,990,000
Compensated Absences		Compensated Absences	2,504,460	77,060	-	-	2,581,520
<b>TOTAL UTILITY LTD</b>			<b>399,517,394</b>	<b>207,047,060</b>	<b>239,992,934</b>	<b>19,922,857</b>	<b>366,571,520</b>
<b>TOTAL LONG TERM DEBT</b>			<b>950,865,480</b>	<b>372,450,160</b>	<b>448,467,934</b>	<b>45,278,062</b>	<b>874,847,706</b>

NOTE:  
2010 Research Facility Bonds OHSU-VGTI Project closed on June 3, 2010 for \$64,035,000.00 -3,150,000=\$60,885,000. City acquired debt per CB&A Pledge. Bldg vacated 10/1/2015

**CITY OF PORT ST. LUCIE**  
**GENERAL & ENTERPRISE LONG TERM DEBT**  
**SEPTEMBER 30, 2016 AUDITED RESULTS**

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***Governmental Activities Debt:***

\$45,600,000 Refunding Certificates of Participation, Series 2008 – obligations of the Port St. Lucie Governmental Finance Corporation which are payable from the limited and special obligation of the City to make rent payments on the multiple public buildings subject to annual appropriation, due in annual principal installments ranging from \$1,845,000 to \$3,865,000 plus interest semiannually at a rate ranging from 4.0% to 6.25% through September 2027. Proceeds were used to refund the \$44,560,000 Certificates of Participation, Series 2007, which were issued for construction and improvements related to the medial research facility area of the City.

\$49,285,000 General Obligation Bonds, Series 2005 - due in annual principal installments ranging from \$745,000 to \$3,140,000 plus interest ranging from 4.25% to 5.0% through July 2035. Proceeds used to finance a portion of the Cross Town Parkway.

\$44,545,000 General Obligation Bonds, Series 2006 – due in annual principal installments ranging from \$735,000 to \$3,155,000 plus interest semiannually at a rate ranging from 4.25% to 5.0% through July 2035. To finance additional phase of Cross Town Parkway.

\$5,015,000 Sales Tax Refunding Bonds, Series 2008 – payable from and collateralized by a lien upon and a pledge of the state shared sales tax revenues, due in annual principal installments ranging from \$730,000 to \$955,000 plus interest ranging from 3.5% to 4.0% through September, 2017. Proceeds were used to refund the balance of the outstanding 1998 Sales Tax Refunding and Improvement Revenue Bonds.

\$13,915,000 Sales Tax Refunding Revenue Bonds, Series 2011 – payable from and collateralized by a lien upon and a pledge of the state shared Sales Tax Revenues, due in annual principal installments ranging from \$640,000 to \$2,070,000 plus interest ranging from 2.0% to 5.0% through September 2023. Proceeds used to refund a majority portion of the \$20,000,000 Sales Tax Improvement Revenue Bonds, Series 2003, which proceeds were used for roadway improvements.

\$74,740,000 General Obligation Bonds and Refunding Bonds, Series 2014 – due in annual principal installments ranging from \$505,000 to \$5,155,000 plus semiannual interest at a rate ranging from 1.5% to 5.0%. Proceeds used to provide \$36,000,000 of project funds for the Crosstown Parkway project and to advance refund \$29,505,000 of the General Obligation Bonds, Series 2005, and \$12,510,000 of the General Obligation Bonds, Series 2006.

\$33,300,000 Public Service Tax Revenue Bonds, Series 2014A & 2014B – payable from and collateralized by a lien upon and a pledge of the public service tax revenues, due in annual principal installments ranging from \$760,000 to \$2,170,000 plus interest semiannually at a rate ranging from 2.611% to 5.0%. Proceeds used to refund the \$39,900,000 Lease Revenue bonds, Series 2010A & 2010B.

\$38,260,000 Community Redevelopment Agency Redevelopment Rust Fund Refunding Revenue Bonds, Series 2016 – payable from and collateralized by a lien upon and a pledge of the net tax increment revenues generated in the Community Redevelopment Area, due in annual principal installments ranging from \$2,225,000 to \$5,715,000 plus interest semiannually at a rate ranging from 2.0% to 5.0% through January 2026. Proceeds were used to refund the remaining balances of the outstanding \$11,870,000 CRA Bonds, Series 2004 and the \$46,450,000 CRA Bonds, Series 2006.

***Special Assessment Debt with Government Commitment:***

\$7,880,000 Special Assessment District Bonds, Series 2002B – Tax Exempt; Series 2002B – Taxable (River Point Special Assessment District) - payable from assessments levied on subject properties within the assessment area, due in annual principal installments ranging from \$355,000 to \$595,000 plus interest ranging from 4.4% to 4.75% through January 2023. Due to the early call of certain bonds, no principal payments are due until January, 2020. The City has a secondary obligation to budget sufficient Non- revenues to cover the annual debt service requirements if the amounts within the fund are not available to meet the coming debt service payment. Proceeds are for infrastructure improvements.

\$9,500,000 Special Assessment Bonds, Series 2003C (Glassman Special Assessment District) – payable from assessments levied on subject properties within the assessment area, due in annual principal installments ranging from \$480,000 to \$835,000 plus interest of 6.75% through July 2023. Due to the early call of certain bonds, no principal payments are due until July, 2019.

\$10,350,000 Special Assessment Bonds, Series 2003D (East Lake Village Special Assessment District) – payable from assessments levied on subject properties within the assessment area, due in annual principal installments ranging from \$200,000 to \$775,000 plus interest ranging from 4.25% to 4.625% through July 2023. Due to the early call of certain bonds, no principal

payments are due until July, 2016. The city has a secondary obligation to budget sufficient Non-Ad Valorem Revenues to cover the annual debt service requirements if the amounts within the fund are not available to meet the coming debt service payment.

\$18,725,000 Special Assessment Bonds, Series 2005A (St. Lucie Land Holdings Special Assessment District) – payable from assessments levied on subject properties within the assessment area, due in annual principal installments ranging from \$700,000 to \$1,365,000 plus interest ranging from 3.75% to 4.625% through July 2027. Proceeds used to finance a portion of the cost of acquisition and improvements of roadway and drainage system additions, improvements and extensions and the potable water distribution and wastewater collection system within the SAD. The City has a secondary obligation to budget sufficient Non-Ad Valorem Revenues to cover the annual debt service requirements if the amounts within the fund are not available to meet the coming debt service payment.

\$4,765,000 Special Assessment District Bonds, Series 2005B – (Utility Service Area 9- Water and Wastewater Expansion Project) – payable from assessments levied on subject properties within the service area, due in annual principal installments beginning in 2018, ranging from \$105,000 to \$345,000 plus interest ranging from 4.125% to 4.5% through July 2025. Due to the early call of certain bonds, no principal payments are due until July, 2020. Proceeds were used for water and wastewater system expansion within the SAD. The City has a secondary obligation to budget sufficient net income of the Utility System to cover the annual debt service requirements if the amounts within the fund are not available to meet the coming debt service payment.

\$6,635,000 Combined Special Assessment District Bonds, Series 2007A – (Peacock and Lowry Special Assessment District) – payable from assessments levied on subject properties within the assessment area, due in annual principal installments ranging from \$175,000 to \$525,000 plus interest semiannually at a rate of 5.35% through July 2027. Due to the early call of certain bonds, no principal payments are due until July, 2023. Proceeds were used for the construction of roadway and drainage system additions, improvements and extensions and the potable water distribution and wastewater collection system within the SAD.

\$31,360,000 Special Assessment Refunding Bonds, Series 2008A – (City Center Special Assessment District) – payable from and secured by a lien upon and pledge of the City's covenant to budget and appropriate non-ad valorem revenues sufficient to meet current debt service, due in annual principal installments ranging from \$660,000 to \$2,400,000 plus interest semiannually ranging from 4.0% to 6.5% through July 2035. Proceeds, used to refund the \$25,185,000 Special Assessment District Bonds, Series 2006A, which had been issued for the construction of roadway and drainage system additions, improvements and extensions and the potable water distribution and wastewater collection system within the city Center SAD. The City has a secondary obligation to budget sufficient Non-ad Valorem Revenues to cover the annual debt service requirements if the amounts within the fund are not available to meet the coming debt service payment.

\$20,665,000 Water and Sewer Special Assessment Refunding Bonds, Series 2011B (Utilities Service Area 5, 6 & 7A) – payable from assessments levied on subject properties within the service area, due in annual principal installments ranging from \$1,230,000 to \$2,330,000 plus interest ranging from 1.5% to 3.25% through September, 2021. Due to the early call of certain bonds, no principal payments are due until September 2016. The City has a secondary obligation to budget sufficient revenues to cover the annual debt service requirements if the amounts within the fund are not available to meet the coming payment. Proceeds were used to refund the balance of the outstanding \$54,390,000 Special Assessment bonds, Series 2001D (Utilities Service Area 5, 6 & 7A).

\$15,130,000 Special Assessment Refunding Bonds, Series 2012A – Tax Exempt (Tesoro Special Assessment District) – payable from assessments levied on subject properties within the service area, due in annual principal installments ranging from \$2,080,000 to \$2,260,000 plus interest of 2.250% through January 2019. The City has a secondary obligation to budget sufficient revenues to cover the annual debt service requirements if the amounts within the fund are not available to meet the coming payment. Proceeds were used to refund the balance of the outstanding \$31,245,000 Special Assessment bonds, Series 2003B (Tesoro Special Assessment District).

\$126,895,000 Special Assessment Refunding Bonds, Series 2016 (Southwest Annexation Special Assessment District No. 1) – payable from assessments levied on subject properties within the service area, due in annual principal installments ranging from \$2,350,000 to \$6,580,000 plus interest semiannually ranging from 1.0% to 4.0% through July 2045. The City has a secondary obligation to budget sufficient Non-Ad Valorem Revenues to cover the annual debt service payment requirements if the amounts within the fund are not available to meet the coming debt service payment. Proceeds were used to refund the \$129,440,000 remaining balance of the outstanding \$155,840,000 Special Assessment District Bonds, Series 2016 (Southwest Annexation Special Assessment District No. 1).

Long-term debt service for each of the years subsequent to September 30, 2016 are:

September 30,	Total Principal	Total Interest	Total
2017	12,625,000	16,007,297	28,632,297
2018	18,315,000	16,525,770	34,840,770
2019	20,915,000	15,908,564	36,823,564
2020	20,070,000	15,114,651	35,184,651
2021	21,815,000	14,258,451	36,073,451
2022	21,475,000	13,287,770	34,762,770
2023	22,545,000	13,288,045	35,833,045
2024	20,175,000	11,189,245	31,364,245
2025	21,245,000	10,225,120	31,470,120
2026	22,090,000	9,186,286	31,276,286
2027	17,115,000	8,306,866	25,421,866
2028	12,105,000	7,457,225	19,562,225
2029	12,665,000	6,901,081	19,566,081
2030	13,270,000	6,302,175	19,572,175
2031	13,895,000	5,677,350	19,572,130
2032	14,540,000	5,033,725	19,573,725
2033	15,220,000	4,359,000	19,579,000
2034	15,950,000	3,637,513	19,587,513
2035	16,665,000	2,926,438	19,591,438
2036	5,935,000	2,179,038	8,114,038
2037	6,120,000	1,991,688	8,111,688
2038	6,315,000	1,798,437	8,113,437
2039	6,515,000	1,598,938	8,113,938
2040	6,720,000	1,393,037	8,113,037
2041	6,945,000	1,169,738	8,114,738
2042	7,175,000	938,587	8,113,587
2043	7,430,000	684,400	8,114,400
2044	6,370,000	420,875	6,790,875
2045	6,580,000	213,850	6,793,850
	<u>\$398,800,000</u>	<u>\$197,981,160</u>	<u>\$596,781,160</u>

***Business-Type Activity Debt:***

The Stormwater Utility Revenue Bonds are collateralized by a lien upon and a pledge of the stormwater revenues derived from the operation of the stormwater utility system, the franchise revenues derived from the electric franchise fees collected from Florida Power & Light Company, and income earned on bond related investment accounts.

\$36,000,000 Stormwater Utility Revenue Bonds, Taxable Series 2010 A & B – comprised of the Taxable Series 2010A (Build America Bonds – Direct Payment) for \$26,895,000 and the Taxable Series 2010B (Recovery Zone Economic Development Bonds) – due in annual principal and sinking fund installments of \$1,285,000 to \$3,630,000, plus interest of 7.376% on Series A subject to a 35% subsidy and 6.516% and 7.176% on Series B subject to a 45% subsidy. Principal payments begin May, 2024.

\$11,325,000 Stormwater Utility Refunding Revenue Bonds, Series 2011 – due in annual principal installments of \$320,000 to \$1,325,000, plus interest ranging from 2% - 5% through May, 2023. The proceeds of this issue were used to advance refund \$11,610,000 of the outstanding balance of the Series 2002 Stormwater bonds, which were issued to provide funds for the payment of a lawsuit relating to the City’s stormwater collection and drainage system.

***Business-Type Activity Debt:***

The Utility System Revenue Bonds are payable solely from and secured by a lien upon and pledge of the net revenues derived from the operation of the water and sewer system and the Capital Facilities Charges (limited to the debt service component) of the Utility System.

\$119,445,000 Utility System Refunding Revenue Bonds, Series 2007 – due in annual principal installments of \$670,000 to \$10,675,000 plus interest semiannually of ranging from 4.0% to 5.25% through September 2027.

\$110,200,000 Utility System Refunding Revenue Bonds, Series 2009 – due in annual principal installments beginning in 2013, ranging from \$1,645,000 to \$16,570,000 plus interest semiannually of ranging from 4.125% to 5.25% through September 2035.

\$21,375,000 Utility System Refunding Revenue Bonds, Series 2012 – due in annual principal installments beginning in 2016, ranging from \$770,000 to \$3,300,000 plus interest semiannually of ranging from 3.75% to 5.00% through September 2029.

\$29,585,000 Utility System Refunding Revenue Bonds, Series 2014 – due in annual principal installments beginning in 2020, ranging from \$1,265,000 to \$5,155,000 plus interest semiannually of ranging from 5.00% through September 2023. The Series 2014 Bonds were issued in November 2014 to refund \$7,190,000 of Series 2003 Bonds, \$12,260,000 of Series 2004 Bonds and \$16,460,000 of Series 2006 Bonds.

\$206,970,000 Utility System Refunding Revenue Bonds, Series 2016 – due in annual principal installments ranging from \$205,000 to \$27,070,000 plus interest semiannually ranging from 3.0% to 5.0% through September 2036. The Series 2016 Bonds were issued in August 2016 to refund all of the \$51,645,000 Series 2004A Bonds, refund the \$52,270,000 outstanding balance of the \$78,435,000 Series 2006 Bonds, refund the \$33,507,230 outstanding balance of the \$35,197,230 Series 2006A Bonds, and advance refund \$88,075,000 of the \$110,200,000 Series 2009 Bonds. The refunding resulted in a future cash flow savings of \$58,757,788 and a net present value savings of \$43,528,370. The economic loss of \$18,895,088 will be amortized over 20 years.

Long-term debt service requirements for each of the years subsequent to September 30, 2016 are:

September 30,	Total Principal	Total Interest	Total
2017	11,145,000	19,540,143	30,685,143
2018	11,715,000	18,971,543	30,686,543
2019	12,290,000	18,395,330	30,685,330
2020	12,890,000	17,797,105	30,687,105
2021	13,535,000	17,150,255	30,685,255
2022	15,665,000	16,473,543	32,138,543
2023	16,470,000	15,671,993	32,141,993
2024	17,210,000	14,842,037	32,052,037
2025	18,105,000	13,940,868	32,045,868
2026	19,050,000	12,992,537	32,042,537
2027	20,050,000	11,993,554	32,043,554
2028	21,115,000	10,930,638	32,045,638
2029	22,205,000	9,838,658	32,043,658
2030	23,315,000	8,730,925	32,045,925
2031	24,370,000	7,678,856	32,048,856
2032	25,475,000	6,576,504	32,051,504
2033	26,590,000	5,460,339	32,050,339
2034	27,750,000	4,298,265	32,048,265
2035	28,975,000	3,068,689	32,043,689
2036	30,000,000	2,047,950	32,047,950
2037	3,145,000	749,033	3,894,033
2038	3,380,000	517,058	3,897,058
2039	3,630,000	267,749	3,897,749
	<u>\$408,075,000</u>	<u>\$237,933,572</u>	<u>\$646,008,572</u>

## **GLOSSARY OF TERMS**

### -A-

**Abatement** - A partial or complete waiver of taxes, service charges or fees imposed by the City for purposes of economic development incentives.

**Account** - A term used to identify an individual asset, liability, expenditure control, revenue control or fund balance.

**Accrual Basis of Accounting** - A method of accounting where revenues are recorded when service is given and expenses are recognized when the benefit is received.

**Activity Fees - Recreation** - Revenues from fees collected for various programs and activities, including trips, lessons, and sports leagues.

**Activity Fees - Recreation Center** - Fees collected for all programs held at Recreation Center, including classes, special events and rentals to tax exempt organizations.

**Actuarial** - A person or methodology that makes determinations of required contributions to achieve future funding levels that address risk and time.

**Administrative Charge** - Allocation of charges in the general fund for administrative support to other funds.

**Administrative Credit** - Opposite of administrative charge. Credits in the general fund for administrative overhead charged to other funds

**Administrative Fee - County Impact Fee** - Fee paid to the City by the county for collecting the county's road impact fee.

**Administrative Fee - Education Impact Fee** - Fees paid to the City by the School Board for collecting the School Board's impact fee.

**Administrative Fee - Police Impact Fee** - Fees retained by the City's General Fund as a charge for collecting the Impact Fee from contractors.

**Adopted Budget** - The proposed budget as initially formally approved by the City Council.

**Ad Valorem Tax** - A tax levied in proportion to the value of the property which it is levied.

**Ad Valorem Taxes - Delinquent** - Net collection received from the Tax Collector for real property ad valorem taxes levied for the current year.

**Advertising** - Provides for advertising and legal notices of various City activities.

**Alcoholic Beverage Licenses** - Revenue collected by the state from all alcoholic beverages dispensing establishments within the City and reallocated to the City.

**Amended Budget** - The adopted budget as formally adjusted by the City Council.

**Amendment** - A change to an adopted budget, which may increase or decrease a fund total. The City Council must approve the change.

**Americans With Disabilities Act (ADA)** - Federal legislation that prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, state and local government services, public accommodations, commercial facilities, and transportation.

**Amortization** - The reduction of debt through regular payments of principal and interest sufficient to retire the debt instrument at a predetermined date known as maturity

**Annexation** - The process by which a municipality, upon meeting certain requirements, expands its incorporated limits.

**Animal Control - Citations** - Revenue derived from citations to citizens violating the City's Animal Control Ordinances.

**Animal Control - Dog Licenses** - Revenue derived from issuance of pet licenses by the City.

**Animal Control - Pet Retrieval Fee** - Revenue collected for retrieving an animal apprehended by the Animal Control Department.

**Animal Control - PSL Animal Education** - That portion of the revenues from animal control citations that is dedicated toward education of the Animal Control Division staff.

**Appraised Value** - To make an estimate of value for the purpose of taxation.

**Appropriation** - A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended.

**Approved Positions** - Employee positions which are approved in the adopted budget. Positions are to be filled during the year.

**Assessed Property Valuation** - A valuation set upon real estate or other property by a government as a basis for levying taxes.

**Assets** - Resources owned or held by a government, which have monetary value.

**Assessment** - The process for determining values of real and personal property for taxation purposes.

**Attrition** - A method of achieving a reduction in personnel by either not filling a position that is open, redeveloping a position, transferring, retirement or means other than laying off.

**Audit** - A methodical examination of utilization of resources. It is concluded in a written report of its findings, an audit is a test of management's accounting system to determine the extent to which internal accounting controls are both available and being used.

## -B-

**Balanced Budget** - A balanced budget occurs when the total sum of money a government collects in a year is equal to the amount it spends on goods, services, and debt interest.

**Benefits** - Payments to which participants may be entitled under a pension plan, including pension benefits, death benefits, and benefits due on termination of employment

**Board of Adjustment and Appeal** - Revenues collected as a result of a fine imposed by the Contractor Licensing Board.

**Bond** - A written promise, generally under seal, to pay a specified sum of money called the face value, at a fixed time in the future called the date of maturity and carrying interest at a fixed rate, usually payable periodically.

**Bond Rating** - In rating municipalities for the issuance of general obligation debt, credit rating agencies (Standard & Poor's, Moody's and Fitch) consider factors that are regarded as especially relevant to a government's 'capacity and willingness' to repay its debt. (a.) the local economic base, including local employment, taxes, and demographics (for example: age, education, income level, and skills of the local population); (b.) the financial performance and flexibility, including accounting and reporting methods, revenue and expenditure structure and patterns, annual operating and budgetary performance, financial leverage and equity positions. Budget and financial planning, and contingency financial obligations, such as pension liability funding; (c.) debt burden; and (d.) administration, including local autonomy and discretion regarding financial affairs, background and experience of key administrative officials, and frequency of elections.

Bond ratings impact the interest rate and the cost of debt service in the operating budget. It is a grade given to bonds that indicates their credit quality, Private independent rating services provide these evaluations of a bond issuer's financial strength, or its ability to pay a bond's principal and interest in a timely fashion. Also see CREDIT RATING.

**Budget** - A plan of financial operation for a specified time embodying an estimate of proposed expenditures and the proposed means of financing them. The term "budget" is used in two senses in practice - the financial operational plan presented to the appropriating body for final adoption or the plan that has received final approval by that body. It is



usually necessary to specify whether the budget referred to is preliminary and tentative or whether it is the plan finally approved by the governing body.

**Budget Amendment** – The process, by which unanticipated changes in revenue or expenditures are made a part of the budget, thereby amends the budget. These changes require City Council approval.

**Budget Calendar** - The schedule of essential dates or milestones, which the City follows in the preparation, adoption, and administration of the budget.

**Budget Deficit** - Amount by which the government's budget outlays exceed its budget receipts for a given period, usually a fiscal year.

**Budget Document** – The official written statement prepared in order to present a comprehensive financial program of an organization. A budget document serves as 1.) a policy document; 2.0 an operation guide; 3.) a financial plan; and 4.) a communications device.

**Budget Message** - A general discussion of the proposed budget as presented in writing by the budget-making authority to the legislative body.

**Budget Ordinance** - The official enactment, by City Council to legally authorize City staff to obligate and expend resources.

**Budget Transfer** – The process by which approved budget dollars may be reallocated between line item expenditures within the same fund and department to cover unforeseen expenses.

**Budgetary Control** - The control or management of a government in accordance with an approved budget for the purpose of keeping expenditures within the limitation of available appropriations and available revenues.

**Building Department Fund** - To account for the revenues and expenditures associated with the protective inspections provided by the building department.

**Building Permits** - Revenues derived from issuance of building permits prior to construction with the City of Port St. Lucie.

**-C-**

**Cable TV Franchise** - Franchise Tax levied on Cable Television Company.

**Capital Asset** – Assets of significant value and having a useful life of several years. Capital assets are also called fixed assets.

**Capital Budget** – A plan of proposed capital outlays, and the means of financing them for the current fiscal period. It is usually part of the current budget but may also be a multi-year plan.

**Capital Improvement Fund** - A fund used to account for the acquisition of major capital equipment and facilities. To be accounted for in such funds, expenditure must be fixed asset in nature requiring a useful life of a minimum of one year and a minimum cost of twenty-five thousand dollars (\$25,000). The funding resources include general tax revenue, interest income, bond proceeds, and transfers from other funds.

**Capital Improvement Program** - A five-year plan for those expenditures anticipated within the City's capital improvement funds. It sets forth each project and its contemplated cost and proposes the financing of the listed projects. The plan gives the City a look into the future and allows for long range financial planning.

**Capital Improvement Road and Bridge Fund** - To account for revenues and expenditures associated with major road and culvert improvements, including the annual street-resurfacing program. The funding resources include general tax revenues, interest income, bond proceeds, and transfers from other funds.

**Capital Outlay** - Expenditures made within an operating fund that result in the acquisition of fixed assets, requiring a cost of seven hundred fifty dollars (\$750.00) but not exceeding twenty five thousand dollars (\$25,000.00).

**Capital Project** – Major construction, acquisition, or renovation activities which add value to a government's physical assets or significantly increase the useful life.

**Capitalized Interest** – When interest cost is added to the cost of an asset and expensed over the useful life of the assets.

**Cash Carryforward** - Fund balance to be used as a funding source.

**Certificate of Participation** – Financing in which an individual buys a share of the lease revenues of an agreement made by a municipal or governmental entity, rather than the bond being secured by those revenues.

**Certification, Copy, Research** - Revenue from collection of fees for certification and copies for public's use and for researching items for the public.

**Charrette** – A public input and design workshop used by planners in project design and formulations. The charrette provides a forum for ideas and offers the unique advantage of giving immediate feedback to the planners while giving mutual authorship to the plan by all who participate.

**Charter** – A written instrument that creates and defines powers, rights and privileges for a specific jurisdiction or organization: a city's constitution.

**City Center Special Assessment District Collection Fund** – To account for revenues and expenditures associated with City's program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the City Center Special Assessment District.

**Cigarette Tax** - Revenue from cigarette sales received by the state and proportionately shared with the City.

**City Center Capital Improvement Fund** – To account for the financial resources and expenditures associated with the construction of the infrastructure, water and sewer expansion of the City Center Project.

**Commissions - Vending Machine** - Commissions collected from vending machine sales.

**Communications** - Provides funds for communication expenses, such as mobile radios and airtime for City vehicles.

**Communications Service Tax Simplification Law** - Law created by Florida Legislature to combine communications services revenues with a two-tiered tax composed of State and local-option tax.

**Community Development Block Grant (C.D.B.G.) Fund** - A fund established for tracking the financial activities of this federal entitlement block grant. Cities with population over 50,000 receive the entitlement money, which can be used for a number of municipal projects such as community service, infrastructure improvements, and housing for low-income residents.

**Community Redevelopment Agency** - To account for revenues and expenditures of the Community Redevelopment Agency established for the purpose of improving the economic and social conditions within a specific boundary.

**Community Redevelopment Area (CRA)** - Under Florida Law (Chapter 163, Part III), local governments are able to designate areas as Community Redevelopment Areas when certain conditions exist. Since all the monies used in financing CRA activities are locally generated, CRA's are not overseen by the state, but redevelopment plans must be consistent with local government comprehensive plans. Examples of conditions that can support the creation of a Community Redevelopment Area include, but are not limited to: the presence of substandard or inadequate structures, a shortage of affordable housing, inadequate infrastructure, insufficient roadways, and inadequate parking,

**Competency Cards** - Revenue derived from annual renewal of city issued certificates of competency.

**Comprehensive Annual Financial Report** - This official annual report presents the status of the City's finances in a standardized format. The CAFR is organized by fund and contains two basic types of information: a balance sheet that compares assets with liabilities and fund balance; and an operating statement that compares revenues and expenditures.

**Confiscated Property** - Revenues collected from the sale of merchandise confiscated by the Police Department.

**Conservation Trust Fund** - To account for revenues and expenditures from developers and interest income for conservation issues of the City.

**Contingency** - A budgeted reserve set-aside for possible emergencies, revenue shortfalls, or unforeseen expenditures not otherwise budgeted for.

**Contractual Services** - Services provided by outside vendors that have contractual agreements with the City of Port St. Lucie.

**Contributions and Donations** - Contributions for the general use of the City.

**Contributions - Recreation** - Contributions to be used for Recreation Programs.

**Cost-of-Living Adjustment (COLA)** – An increase in salaries to offset the adverse effect of inflation on compensation.

**County Occupational Licenses** - Share of revenue derived from issuance of business licenses by the County.

**Court Fees** - Jury duty payments to City employees, which are assigned to the City due to the policy of paying the employee's regular salary.

**Court Fines** - Fines collected from traffic offenses and misdemeanors.

**Credit Ratings** – A credit rating is the opinion of the rating agencies regarding the general creditworthiness of the government in question. The rating is a function of risk factors to which the government is subject. A rating in of itself does not imply any form of a recommendation by the ratings agency. It is simply an objective evaluation of the government and its ability to meet the obligations of the security as well as its ability to repay the debt. The credit rating process involves a legal, quantitative, and qualitative analysis. The assigned ratings influence the cost of borrowing for the government.

**Crosstown Parkway Capital Improvement Fund** - To account for the financial resources and expenditures for land acquisition, design and construction of the river crossing project

**Culverts** - Fees charged to residential and commercial developers for the inspection of grading and culvert pipe placement to ensure the integrity of the drainage system.

#### -D-

**Debt** – Money or other property lent or borrowed and that must be repaid or returned. Debt may be outstanding for a short term (one year or less) or for a long term (one year or more).

**Debt Proceeds - Bonds** - Funds available from the issuance of Bonds.

**Debt Service** - The City's obligation of principal and interest payments required to retire bonds and other debt instruments used as a financing source.

**Debt Service Funds** – To account for the accumulation of resources for, and the retirement of, general long-term debt principal and interest.

**Deficit** - The excess of liabilities over assets-or expenditures over revenues- in a fund over an accounting period.

**Department** - The basic organizational unit of the City, which is functionally unique in its services.

**Depreciation** - The decrease in value of physical assets due to use and the passage of time.

**Derivative** – A derivative is a financial contract which derives its value from the performance of another entity such as an asset, index, or interest rate, called the “underlying”.

**Designations** - A portion of fund balance earmarked for specific appropriations.

**Distinguished Budget Presentation Program** - A voluntary program administered by the Government Finance Officers Association to encourage governments to publish efficiently organized and easily readable budget documents and to provide peer recognition and technical assistance to the fiscal officers preparing them.

**Division** – A unit of organization that is comprised of a specific operation within a functional area. Departments may contain one or more divisions.

**Donations - Fireworks** - Donations toward the annual July 4th Fireworks display.

**-E-**

**East Lake Village Special Assessment District Collection Fund** - To account for revenues and expenditures associated with City program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the East Lake Village Special Assessment District project.

**Economic Development Fund** – to account for revenues and Expenditures associated with development that stimulates the economy.

**Effectiveness** – The degree to which goals, objectives and outcomes are achieved.

**Efficiency** – A measurement of an organization’s performance based on operational outputs as measured by comparison of production with cost.

**Elections** - Fees paid to the City by political candidates to register themselves for upcoming elections.

**Electric Franchise** - Franchise Tax levied on Florida Power and Light.

**Electricity** - Provides for electrical services.

**Encumbrances** - The commitment of appropriated funds to purchase an item or service. Purchase orders are used to encumber which commits funds for future expenditures. Encumbrances outstanding at year-end are reported as reservations of fund balance and will not constitute expenditures or liabilities in the upcoming fiscal year.

**Enterprise Fund** - A fund established to finance and account for operations (1) that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public On a continuing basis be financed or recovered primarily through user charges.

**Evaluation and Appraisal Report (EAR)** – The EAR is a required part of the State growth management process and could be generally defined as a mechanism for determining whether the goals, objectives, and policies of the City’s Comprehensive Management Plan are being met, and if not, what changes are in order. State Statute requires each local government to evaluate its Comprehensive Plan. This requirement is found in Local Government Comprehensive Planning and Land Development Regulations Act, often referred to as the “Growth Management Act.” The EAR is required every seven years but must be adopted according to a schedule determined by the Florida Department of Community Affairs.

**Exemption** – A reduction to the assessed value of property. The most common exemption is the \$25,000 homestead exemption allowed if the owner uses the property as the principal residence. There are other exemptions for disability, government owned and non-profit owned property.

**Expanded Services** - That portion of a department expenditure budget that provides funding for new programs and services, which is associated with increasing the level of service to the citizens.

**Expenditures** - Decreases in net financial resources. Expenditures include current operating expenses, which require the current or future use of net current assets and/or debt service.

**Expenses** – Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures.

**-F-**

**Federal Grant - D.A.R.E.** - Revenue from the Federal Government’s program funding part of the City’s D.A.R.E. school resource officers.

**Financial Policy** – The City’s policy with respect to taxes, spending and debt management as they relate to government services programs, and capital investments.

**Fines & Forfeitures** - Consists of a variety of fees, fines and forfeitures collected by the State Court System, including bail forfeitures, garnishments, legal defenders recoupment and juror/witness fees.

**Fiscal Year** - The twelve- (12) months starting October 1st through September 30th to which its annual operating budget applies. At the end of each fiscal year, the City determines its financial position and the results of its operations.

**Five-Year Capital Plan** - A plan for capital expenditures to be incurred each year over a five-year period to meet capital needs arising from the long-term work program or other capital needs. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the resources estimated to be available to finance the projected expenditures.

**Fixed Assets** - Assets of a long-term character which are intended to continue to be held or used. Generally, to be classified as a fixed asset, expenditure must have a useful life of a minimum of one year and a minimum cost of five hundred dollars (\$500.00).

**Fleet** - The vehicles owned and operated by the City.

**Forfeiture** - The automatic loss of property, including cash, as a penalty for breaking the law, or as compensation for losses resulting from illegal activities. Once property has been forfeited, the City may claim it, resulting in confiscation of the property.

**Franchise Fee** - Charges to utilities for exclusive/non-exclusive rights to operate within municipal boundaries. Examples are electricity, telephone, cable television and solid waste.

**Full-Time Equivalent (FTE)** - Number of positions calculated on the basis that one FTE equates to a 40-hour workweek for twelve months. For example, two part-time positions working 20 hours for twelve months also equals one FTE.

**Fund** - A fiscal and accounting entity with a self balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes within, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

**Fund Balance** - The fund equity of government funds and trust funds.

**Fund Transfer** - A budgeted transfer of funds to another fund. The three in the account code designates the fund number.

### -G-

**General Fund** - The general operating fund of the City. It is used to account for most of the financial resources as well as most of the operating services of the General Government.

**General Obligation Bonds** - Bonds of which the full faith and credit of the issuing government are pledged.

**Generally Accepted Accounting Principles (GAAP)** - Uniform minimum standards of, and guidelines for financial accounting and reporting.

They govern the form and content of the basic financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define accepted accounting practices at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations.

**Geographic Information System (GIS)** – A system used to capture, manage, analyze and display all forms of geographically referenced information. Displayed information include street, neighborhood, and planning district levels.

**Glassman Special Assessment District Collection Fund** - to account for revenues and expenditures associated with City program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the Glassman Special Assessment District project.

**Goal** - A statement of broad direction, purpose, or intent based on the needs of the community.

**Government Finance Officers Association (GFOA)** – An association of public finance professionals that was founded to support the advancement of governmental accounting, auditing, and financial reporting. The GFOA has played a major role in the development and promotion of GAAP for state and local governments since its inception and sponsors

the Certificate of Achievement for Excellence in Financial Reporting Program and the Distinguished Budget Presentation Awards Program.

**Golf Course Fund** - To account for the operation of the Saints at Port St. Lucie Golf Course.

**Governmental Accounting** - The composite of analyzing, recording, summarizing, reporting and interpreting the financial transactions of governmental units and agencies.

**Governmental Accounting Standards Board (GASB)** - The ultimate authoritative accounting and financial reporting standard setting body for State and Local Governments.

**Governmental Finance Corporation Fund** - To account for specific revenues and expenditures associated with the not-for-profit corporation established to assist the City in acquiring and constructing various governmental projects consisting of real and/or personal property.

**Governmental Funds** - General, Special Revenue, Debt Service, and Capital Project funds.

**Granicus** - Streaming media for Government.

**Grant** - A contribution by one governmental unit to another. The contribution is usually made to aid in the support of a specified function.

#### -H-

**Health & Life Insurance** - Provide for benefits for health, accidental death, dismemberment, life insurance, and long-term disability for full-time employees.

**Homestead Exemption** - Pursuant to the Florida State Constitution, the first \$25,000 of assessed value of a home which the owner occupies as principal residence is exempt from the property tax.

#### -I-

**I.R.S.C. Services** - Fees paid to the City from Indian River State College for the use of the City's facility and/or equipment for the purpose of police training.

**Impact Fees** - Set aside fees collected from citizens and developers for infrastructure adjustments to the

community. Monies to be used as the development further impacts the municipality.

**Improvements other than Buildings** - Provide for any capital improvements for the City.

**Inflation** - A rise in price levels caused by an increase in available funds beyond the proportion of available goods.

**Infrastructure** - Public domain fixed assets including roads, bridges, curbs, gutters, sidewalks, drainage systems, lighting systems and other items that have value only to the City.

**Insurance** - Provides for City insurance protection for general liability, auto, and property.

**Interfund Transfers** - Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended.

**Intergovernmental Revenue** - Revenue received from or through the Federal, State, or County Government. These include Cigarette Tax, State Revenue Sharing, Alcoholic Beverage Tax, and Sales Tax.

**Interlocal - School Resource Officer** - Revenues collected from St. Lucie County for reimbursement of half the salary cost of the City's School Resource Officers.

**Interlocal Agreement** - A contractual agreement between two or more governmental agencies.

**Interest - Ad Valorem Taxes** - Interest collected on delinquent Ad Valorem Taxes.

**Interest - Checking** - Interest collected on a checking account.

**Interest - Investments** - Interest collected on invested funds.

**Interest - Police Building Reserve Fund** - Interest collected on the required reserve fund on the Police/Administration Building debt.

**Interest - Tax Collections** - Interest collected on late assessment payments.

**Interest - State Board of Administration** - Interest collected on invested funds.

**Internal Service Fund** - A fund established to account for an entity which provides goods and services to other City entities and charges those entities for the goods and services provided.

**Investments** – Most commonly, securities are held for the production of revenues in the form of interest and dividends. The term does not include fixed assets used in government operations.

**-L-**

**Law Enforcement Impact Fee Fund** - to account for the proceeds and expenditures associated with law enforcement impact fees charged against new construction and used to fund the equipment and capital needs of new police officers required as a result of community growth.

**Lease - Sportsman Park** - Revenue resulting from the annual lease of a City park to St. Lucie County.

**Liabilities** - Debt or other obligations arising in the past, which must be liquidated, renewed or refunded at some future date.

**Lighting District Fund** - To account for the revenues and expenditures of residential street lighting districts.

**Licenses and Permits** – Revenues derived from the issuance of local licenses and permits.

**Local Option Gas Tax** - Revenues resulting from an additional six cents local tax on gasoline sales in St. Lucie County. These collected revenues are shared with the County and the City of Fort Pierce.

**-M-**

**Machinery & Equipment** - Provides for purchase of machinery and equipment for City or Government use.

**Mandate** - A requirement from a higher level of government that a lower level of government perform a task in a particular way or standard.

**Maps and Publications** - Revenue collected through the sale of maps and publications.

**Memberships, Dues, Subscriptions, Books** – Provides for memberships fees, dues, subscriptions, and publications of professional organizations.

**Mill** - A taxation unit equal to one dollar of tax obligations for every \$1,000 of assessed valuation of property.

**Millage** - The tax rate on real property based on \$1.00 per \$1,000 of assessed property value.

**Miscellaneous Revenue** - Those revenues that are small in value and not individually categorized.

**Miscellaneous Revenue - Workman's Compensation** - Reimbursements from the Workman's compensation program for salaries which the City expended.

**Mission Statement** - The statement that identifies the particular purpose and function of a department.

**Mobile Home Licenses** - Revenue collected by the state from all mobile home licenses in the City and reallocated to the City

**Modified Accrual Basis** - The basis of accounting under which revenues are recognized when measurable and available to pay liabilities and expenditures are recognized when the liability is incurred except for interest on long-term debt which is recognized when due, and the noncurrent portion of accrued vacation and sick leave which is recorded in general long-term debt. The General Fund and Debt Service Fund budgets are prepared on the modified accrual basis of accounting except that encumbrances are treated like expenditures.

**Municipal Code** - A collection of laws, rules and regulations that apply to the City and its Citizens.

**Municipal Services Taxing Unit (MSTU)** – An MSTU is a special taxing district authorized by the State Constitution Article VII and the Florida Statutes 125.01. The MSTU is a legal and financial mechanism for providing specific services and/or improvements to a defined geographical area. An MSTU may levy ad valorem taxes without a referendum. An MSTU may also use assessments, service charges or other revenue to provide resources.

**-N-**

**National Pollution NPDES Fund** - To account for the revenues and expenditures to comply with the state and federal regulations placed upon the City by EPA with the clean water act.

**Neighborhood Stabilization Program Grant Fund**  
To account for revenues and expenditures provided by the Federal Grant program which are used to acquire, rehabilitate, demolish and redevelop foreclosed and abandoned residential properties in order to help stabilize neighborhoods.

**Nondepartmental Expenses** - Fund expenses which are not directly related to an individual department.

**-O-**

**Object Code** - Unique identification number and title for an expenditure category. It represents the most detailed level of budgeting and recording of expenditures; often referred to as "line item".

**Objective** - Something to be accomplished in specific well-defined and measurable terms and that is achievable within a specific time frame.

**Occupational Licenses - Delinquent** - Delinquency Fee collected from the issuance of late business licenses by the City.

**Office Supplies** - Provide for the purchase of office supplies.

**Operating Budget** - A budget for general revenues and expenditures such as salaries, utilities, and supplies.

**Operating Expenses** - Fund expenses that are ordinary, are reoccurring in nature and that are directly related to the fund's primary service activities.

**Ordinance** - A formal legislative enactment by the City that carries the full force and effect of the law within corporate boundaries of the City unless in conflict with any higher form of law, such as state or federal.

**Other Financing Source - Road Bonds** - Funds available from the issuance of a bond series backed by the pledge of Local Option Gas Tax revenue.

**Other Land Sales - Savannas** - Proceeds from the sale of a land parcel adjacent to the savannas.

**Other Post Employment Benefits (OPEB)** - Legal trust fund having been established to account for the collection of assets to be expended for medical coverage for retired employees up to the age of Medicare eligibility

**Outcomes** - Quality performance measures of effectiveness and of achieving goals (e.g., customer satisfaction, awareness level, etc.)

**Outputs** - Process performance measures of efficiency and productivity. (e.g., per capita, expenditures, transactions per day, etc.)

**Overtime** - Provide for compensation for any overtime throughout the year, at one and one-half times the regular salary.

**-P-**

**Parks Capital Improvement Fund** - To account for specific revenues and expenditures associated with the acquisition of parks and construction of major capital parks improvements.

**Parks and Recreation User Fees** - Fees collected for reserving specific areas of a park for a specified time and use.

**Parks MSTU Capital Improvement Fund** - To account for specific ad-valorem revenues and expenditures associated with the Parks and Recreation improvement projects.

**Paving and Drainage Permit** - Revenue derived from issuance of permits allowing for "on site" paving and/or drainage systems for commercial developments.

**Peacock and Lowry Combined Special Assessment District Collection Fund** - To Account for revenues and expenditures associated with the City's program of assessing benefiting properties for the cost of roadways, drainage facilities and water and sewer extensions and improvements within the special assessment district.



**Pension Fund** - The Pension fund accounts for the accumulation of resources to be used for retirement benefit payments to the City's employees.

**Per Capita** - A measurement of the proportion of some statistic to an individual resident determined by dividing the statistic by the current population.

**Performance Indicators** – Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs.

**Performance Measures** - Data collected to determine how effective and/or efficient a program is in achieving its objectives.

**Permit Revenue** - Fees imposed on construction related activities and for the acquisition of other nonbusiness permits.

**Personal Services** - A general category of operating expenses that includes salaries, wages, pensions, health insurance and other fringe benefits.

**Plans Review Fee** - Fees earned by the City for the review of construction plans.

**Police Education** - Portion of traffic violation fines collected and reserved by the state law for police education, placed in escrow until educational needs are identified, then transferred to this account.

**Police Services** - Revenue from charges derived from the employment of off-duty police officers by private agencies for crowd or traffic control.

**Professional and Occupational Licenses** - Revenues derived from issuance of business licenses by the City.

**Professional Services** - Provides for professional services/retainers.

**Program Budget** - A budget with expenditures that are based primarily on programs of work. Each individual program is established as a separate cost center.

**Property Appraiser** – The elected county official responsible for setting property valuations for tax purposes and for preparing the annual tax roll.

**Property Taxes** - Used to describe all revenues received in a period from current taxes, delinquent taxes, penalties, and interest on delinquent taxes. Property taxes are levied on both real and personal property according to the property's valuation and tax rate.

**Proprietary Fund** - Enterprise and internal service funds that are similar to corporate funds, in that they are related to assets, liabilities, equities, revenues, expenses, and transfers determined by business or quasi-business activities.

**Public Hearing** – a noticed meeting (per statute and/or ordinance) relating to legal action by a government; usually requires that the public must be heard before action is taken.

#### -Q-

**Quality** - Excellence, as defined by the customer.

#### -R-

**Radon Surcharge** - Administrative Fees earned by the City for the collection of the county's Radon Gas testing fee.

**Real Estate Revolving Fund** - To account for revenues and expenditures associated with the purchase and resale of land for the cities immediate and future needs.

**Recreation Center Rentals** - Fees collected for rental of Recreation Center to any non-tax exempt group/person, for their personal use.

**Referendum** – Presenting an issue to the voters of the City where a majority of voters decide on the issue.

**Refund of Prior Year Expenditures** - Revenue as a result of prior year expenditure being refunded.

**Regular Salaries** - Provide for compensation for full-time, permanent employees.

**Reserve** - (1) An account used to earmark a portion of a fund balance to indicate that it is not appropriate for expenditure and (2) an account used to earmark a portion of fund equity as legally segregated for a specific future use.

**Resolution** - A legislative act by the City with less legal formality than an ordinance.

**Restitution** - Revenues collected in payment for damage to City property.

**Retained Earnings** - An equity account reflecting the accumulated earnings of an Enterprise Fund.

**Revenues** - (1) Increase in governmental fund type net current assets from other than expenditure refunds and Governmental Accounting (NCGA) Statement 1, general long-term debt proceeds and operating transfers-in are classified as "other financing sources" rather than revenues. (2) Increases in propriety fund type net total assets from other than expense refunds, capital contributions, and residual equity transfer. Under NCGA statement 1, operating transfers-in is classified separately from revenues.

**River Point Special Assessment District Collection Fund** - To account for revenues and expenditures associated with City program of assessing benefiting properties for the cost of financing roadways and water and sewer extensions and improvements within the River Point Special Assessment District Project.

**Road and Bridge Fund** - To account for specific revenues such as gasoline tax and state-shared revenues and expenditures associated with the maintenance and repair of the City's roads and bridges.

**Rolled-Back Rate** - The operating millage rate required to raise the same ad valorem tax revenues as were levied in the prior year, exclusive of new construction, additions to structures, deletions and property added, i.e. annexations.

**-S-**

**Sales Tax** - Tax imposed on the taxable sales of all final goods.

**Scrap and Surplus sales** - Revenues resulting from the sale of Scrap and/or surplus assets of the City.

**Service Charge - NSF Checks** - Service charges collected as allowed by City ordinance due to NSF checks passed to the City.

**Sign Permits** - Revenue derived from issuance of sign permits for new signs being erected on business properties.

**Solicitor Permits** - Revenue derived from issuance of solicitation permits.

**Special Assessment** - A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

**Special Event Permits** - Revenue derived from issuance of permits for special events held within the City.

**Special Revenue Funds** - Funds used to account for revenue derived from specific external sources to be used for specific restricted types of activities.

**St. Lucie Land Holding Special Assessment District collection Fund** - To account for revenues and expenditures associated with City's program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the St. Lucie Land Holding Special Assessment District Project.

**State Housing Initiative Partnership (S.H.I.P.) Fund** - A fund established for the purpose of tracking the financial activities of a state grant used for assisting low income households with down payment and rehabilitation costs.

**State Revenue Sharing** - Revenue received by the state and proportionately shared with the City.

**State Sales Tax (1/2 cent)** - One-half of the one-cent sales tax increase (from 4 cents to 5 cents) effective May 1, 1982. Tax collected by the counties is divided between that county and the cities within the county based on population ratio.

**Stormwater Utility Fees** - Revenues earned from the annual fee charged to property owners for stormwater management.

**South Lennard Road Special Assessment District Collection Fund** - To account for revenues and expenditures associated with City program of assessing benefiting properties for the cost of financing roadway and water and sewer extensions and improvements within the South Lennard Road project.

**Southwest Annexation Special Assessment District No. 1** – To account for revenues and expenditures associated with the City’s program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the Southwest Annexation special assessment district.

**Street Lighting Fund** – to account for the revenues and expenditures of residential street lighting districts.

**-T-**

**Tax Incremental Finance District (TIF)** – An economic development tool used to provide improvements such as demolition of buildings, infrastructure improvements, or infrastructure extensions to businesses. The district captures the added tax value of all taxing jurisdictions and uses the added value to pay for improvements.

**Tax Levy** - The total amount to be raised by general property taxes for purposed specified in the Tax Levy Ordinance.

**Tax Roll** - The official list showing the amount of taxes levied against each taxpayer or property.

**Telephone Franchise** - Franchise Tax levied on Southern Bell Telephone and Telegraph Company.

**Tennis, Basketball, Shuffleboard Lights** - Revenues collected for light usage.

**Tesoro Capital Improvement Fund** - To account for the financial resources and expenditures associated with the construction of the project.

**Tesoro Special Assessment District Collection Fund** – To account for revenues and expenditures associated with the City’s program of assessing benefiting properties for the cost of financing roadways, drainage facilities, communications, public safety, re-use irrigation and water and sewer

extensions and improvements within the Tesoro Assessment District project.

**Trial Balance** - A list of the balances and the accounts in a ledger kept by double entry with the debit and credit balances shown in separate columns. If the totals of the debit and credit columns are equal or their net balance agrees with a control account, the ledger from which uses total expenditures and transfers to other funds that decreases net financial resources.

**Trim Notice** – “True rate in Millage,” a tentative tax notice sent to all property owners in August to provide information reflecting tentatively adopted millage rates.

**Trust Fund** - Return of pension contributions from the insurance company for those employees who terminate before becoming fully vested.

**Truth in Millage** - The Florida Truth in Millage Act (TRIM) serves to formalize the property tax levying process by requiring a specific method of tax rate calculation, form of notice, public hearing requirements and advertisement specifications prior to the adoption of a budget tax rate.

The effect of TRIM is to inform taxpayers that their property taxes are changing (up or down), the cause (a change in the assessed value of their property and/or an increase in the proposed spending level) and how the proposed new tax rate compares to the rate that would generate the same property tax dollars as the current year (the “rolled back” rate).

**-U-**

**Unemployment Insurance** - Provides for City-paid employee benefits for unemployment insurance.

**User Fees** - Charges for expenses incurred when services are provided to an individual or group and not the community at large. The key to effective utilization of user fees is being able to identify specific beneficiaries of services and then determine the full cost of the service they are consuming.

**Uses** - Total expenditures and transfers to other funds that decrease net financial resources.

**Utility Service Tax** - Taxes levied on consumer consumption of utility services provided in the City. The tax is levied as a percentage of gross receipts.

**-V-**

**Valuation** – The dollar value of property assigned by the County Property Appraiser.

**Variable Rate** - A rate of interest subject to adjustment.

**Violation Alarm Permit** - Revenues collected as a result of violation of the local alarm ordinance.

**Violation of Local Code** - Revenues collected from violators of local codes.

**-W-**

**Water** - Provides for water service.

**Water & Sewer Assessment Collection Fund - SAD I, Phase I** - To account for the revenues and expenditures associated with City's program of assessing benefiting properties for the cost of financing water and sewer extensions and improvements in Special Assessment District I, Phase I.

**Water & Sewer Assessment Collection Fund - SAD I, Phase II** - To account for revenues and expenditures associated with City's program of assessing benefiting properties for the cost of financing water and sewer extensions and improvements in Special Assessment District I, Phase II.

**Water & Sewer Assessment Collection Fund - USA 3 & 4** - To account for revenues and expenditures associated with City's program of assessing benefiting properties for the cost of financing water and sewer extensions and improvements in Utility Service Areas 3 & 4.

**Water & Sewer Assessment Collection Fund – USA 5, 6 & 7A** - To account for revenues and expenditures associated with City's program of assessing benefiting properties for the cost of financing water and sewer extensions and improvements in Utility Service Areas 5, 6 & 7A.

**Water and Sewer Capital Improvement Fund USA 9** - To account for the financial resources and expenditures for the design, acquisition and construction of water and sewer lines throughout the community.

**Water & Sewer Capital Improvement Funds** - To account for the financial resources and expenditures for the design, acquisition and construction of water and sewer lines throughout the community.

**Water & Sewer Fund** - An enterprise Fund Established to account for the resources and uses of the Utilities function of the City and is prepared on the full accrual basis of accounting. The Utilities function consists of the provision of a clean water source and the proper disposal of wastewater. The Water and Sewer Fund is an enterprise fund and as such receives its revenues from charges levied for the provision of services to users.

**Water and Sewer Permit** - Revenue derived from issuance of permits allowing the installation of water and/or sewer systems. These revenues fund the inspections provided by the City staff.

**Wetlands Mitigation** - Any action required to reduce the impact of development on a wetland. Mitigation actions might include creation of new wetlands or improvement of existing wetlands. Mitigation may occur on the site of the development or at some other site.

**Worker's Compensation** - Provide for City-paid benefits for Worker's Compensation pursuant to State Law.

**Wyndcrest (WDDF) Capital Improvement Fund** – To account for the financial resources and expenditures associated with the construction and equipping of a building to be used in the operation of a digital production studio.

**-Z-**

**Zoning Fees** - Fees paid to Planning Department when applying for variances, subdivision approvals, planned Unit Development approvals and zoning changes.



*“A City for All Ages”*

## **ABBREVIATIONS & ACRONYMS**

<b>ACD</b>	Automatic Call Distributor	<b>CORE</b>	Comprehensive Offender Rehabilitation & Education
<b>ADA</b>	Americans with Disabilities Act	<b>CPI</b>	Consumer Price Index
<b>APWA</b>	American Public Works Association	<b>CRA</b>	Community Redevelopment Agency
<b>ARRA</b>	American Recovery & Reinvestment Act	<b>CTC</b>	Community Tax Certificate
<b>BLDG</b>	Building	<b>DARE</b>	Drug Awareness Resistance Education
<b>BOCC</b>	Board of County Commissioners	<b>DCA</b>	Department of Community Affairs
<b>CADD</b>	Computer Aided Drafting & Design	<b>DEP</b>	Department of Environmental Protection
<b>CAEFR-</b>	Certificate of Award for Excellence in Financial Reporting	<b>DRI</b>	Development of Regional Impact
<b>CAFR</b>	Comprehensive Annual Financial Report	<b>DROW</b>	Drainage Right of Way
<b>CDBG</b>	Community Development Block Grant	<b>DUI</b>	Driving Under the Influence
<b>CEB</b>	Code Enforcement Board	<b>EAR</b>	Evaluation and Appraisal Report
<b>CERT</b>	Community Emergency Response Team	<b>EMOC</b>	Emergency Management Operations Center
<b>CEU</b>	Continuing Education Unit	<b>EMS</b>	Emergency Medical Services
<b>CGFO</b>	Certified Government Financial Officer	<b>EOC</b>	Emergency Operations Center
<b>CGFOA</b>	Certified Government Finance Officers Association	<b>ERU</b>	Equivalent Residential Unit
<b>CHGS</b>	Charges	<b>EWIP</b>	Eastern Watershed Improvement Project
<b>CIP</b>	Capital Improvement Project	<b>FDEP</b>	Florida Department of Environmental Protection
<b>CIS</b>	Computer Information Service	<b>FDOT</b>	Florida Department of Transportation
<b>CO</b>	Certificate of Occupancy	<b>FEMA</b>	Federal Emergency Management Agency
<b>COBRA</b>	Consolidated Omnibus Budget Reconciliation Act	<b>FGFOA</b>	Florida Government Financial Officers Association
<b>COG</b>	Continuity of Government	<b>FICA</b>	Federal Insurance Contributions Act
<b>COLA</b>	Cost of Living Adjustment	<b>FIND</b>	Florida Inland Navigational District
<b>COMPSTAT</b>	Computerized Statistics	<b>FMLA</b>	Family Medical Leave Act
<b>COOP</b>	Continuity of Operations Plan	<b>FPL</b>	Florida Power & Light
<b>COP</b>	Certificate of Participation	<b>FT</b>	Full Time
<b>COPS</b>	Community Oriented Policing Services		

<b>FTE</b>	Full Time Equivalent	<b>NPDES</b>	National Pollutant Discharge Elimination System
<b>FY</b>	Fiscal Year	<b>NPI</b>	National Purchasing Institute
<b>GAAP</b>	Generally Accepted Accounting Principals	<b>NSF</b>	Non-Sufficient Funds
<b>GASB</b>	Government Accounting Standards Board	<b>NSP</b>	Neighborhood Stabilization Program
<b>GFOA</b>	Government Finance Officers Association	<b>OMB</b>	Office of Management & Budget
<b>GIS</b>	Geographic Information System	<b>OPEB</b>	Other Post Employment Benefits
<b>GO</b>	General Obligation.	<b>PAL</b>	Police Athletic League
<b>GOVMT</b>	Government	<b>PBA</b>	Police Benevolent Association
<b>GREAT</b>	Gang Resistance Education & Training	<b>PD</b>	Police Department
<b>HIPPA</b>	Health Insurance Portability & Accountability Act	<b>PD&amp;E</b>	Plan, Design & Engineering Study
<b>HHR</b>	Hurricane Housing Recovery	<b>PDF</b>	Portable Document Format
<b>HMGP</b>	Hazard Mitigation Grant Program	<b>PEA</b>	Public Employee's Association
<b>HR</b>	Human Resources	<b>PGA</b>	Professional Golfer's Association
<b>HVAC</b>	Heating Ventilation & Air Conditioning	<b>PIO</b>	Public Information Officer
<b>ICMA</b>	International City Managers Association	<b>PO</b>	Purchase Order
<b>IJR</b>	Interchange Justification Report	<b>PPO</b>	Preferred Provider Organization
<b>IRSC</b>	Indian River State College	<b>PRGM</b>	Program
<b>ISDN</b>	Integrated Services Digital Network	<b>PSA</b>	Police Service Aide
<b>JEA</b>	James E. Anderson	<b>PSL</b>	Port St. Lucie
<b>KPSLB</b>	Keep Port St. Lucie Beautiful	<b>PIO</b>	Public Information Officer
<b>LAP</b>	Local Agency Program	<b>PT</b>	Part Time
<b>LLEBG</b>	Local Law Enforcement Block Grant	<b>PW</b>	Public Works
<b>LOGT</b>	Local Option Gas Tax	<b>PUD</b>	Planned Unit Development
<b>MIS</b>	Management Information Services	<b>RFP</b>	Request for Proposal
<b>MPO</b>	Metropolitan Planning Organization	<b>RM</b>	Risk Management
<b>MSTU</b>	Municipal Services Taxing Unit	<b>ROD</b>	Record of Decision
<b>NIGP</b>	National Institute of Governmental Purchasing	<b>ROW</b>	Right-of-Way
<b>NOPC</b>	Notice of Proposed Change	<b>ROWTP</b>	Reverse Osmosis Water Treatment Plant

<b>R&amp;R</b>	Renewal & Replacement	<b>TRNG</b>	Training
<b>SAD</b>	Special Assessment District	<b>UHP</b>	Uniformed Hiring Program
<b>SCADA</b>	Supervisory Control & Data Acquisition	<b>USA</b>	Utilities Service Area
<b>SFWMD</b>	South Florida Water Management District	<b>VOCA</b>	Victims of Crime Act
<b>SHIP</b>	State Housing Initiative Partnership	<b>W&amp;S</b>	Water & Sewer
<b>SLC</b>	Saint Lucie County	<b>WAN</b>	Wide Area Network
<b>SLW</b>	Saint Lucie West	<b>WAP</b>	Wireless Application Protocol
<b>SRO</b>	School Resource Officer	<b>WTP</b>	Water Treatment Plant
<b>STARCOM</b>	Statistical Tracking Accountability & Response through Computer Oriented Mapping	<b>WWTP</b>	Wastewater Treatment Plant
<b>SVCS</b>	Services	<b>YTD</b>	Year to Date
<b>SWAT</b>	Special Weapons and Tactics		
<b>SWMPP</b>	Stormwater Management Program Plans		
<b>TIF</b>	Tax Increment Financing		
<b>TPMS</b>	Temperature and Pressure Monitoring System		
<b>TPO</b>	Transportation Planning Organization		
<b>TRICO</b>	Treasure Coast Risk Management Program		
<b>TRIM</b>	Truth in Millage		



