

Table of Contents



Table of Contents	1
City Council	5
Listing of City Officials	6
City Manager’s Budget Message	7
Biennial Budget in Brief	22
Distinguished Budget Presentation Award	24
Organizational Chart	25
Fund Structure and Description	26
Fund Structure Overview	28
Florida History	30
Strategic Plan	34

FINANCIAL SECTION

Budget Development and Overview	47
Budget Document Structure	50
Budget Calendar	51
Millage Graph & Summary	52
Total Tax Bill Distribution	53
Population Graph & Summary	54
Property Valuation & Summary	55
Ten Largest Taxpayers	56
Demographic and Economic Statistics	57
Principal Employers in St. Lucie County	58
Construction Values	59
Staffing Analysis	60
Financial Management Policies	65
Budget Summary	68
Summary of Revenues, Expenditures and Fund Balances	70
Revenue and Expense Trends	71
Long Term Debt Schedule and Descriptions	75

GENERAL FUND

General Fund Summary	83
Trial Balance	86
Revenues	87
Expenditure Summary	92
Capital Outlay	98
Long Range Plan	102

Table of Contents (continued)

DEPARTMENTAL BUDGETS:

Legislative (City Council).....	104
City Manager.....	108
Industry Development.....	113
Economic Development.....	114
City Clerk.....	116
Finance.....	120
Budget.....	124
Procurement Management.....	125
Other General Government.....	126
Business Tax.....	127
Human Resources.....	128
Youth Work Training.....	132
Risk Management.....	133
Communications.....	136
Emergency & Disaster Relief.....	142
Neighborhood Services.....	144
Code Compliance.....	149
Keep PSL Beautiful.....	152
Information Technology.....	154
Facilities Maintenance.....	159
Legal.....	163
Planning & Zoning.....	165
Police Department.....	169
Parks and Recreation.....	183
Civic Center.....	201

ROAD AND BRIDGE FUND

Road & Bridge Fund Summary.....	211
Trial Balance.....	215
Revenues.....	216
Expenditure Summary.....	217
Capital Outlay.....	219
Long Range Plan.....	220
Public Works Department.....	221

STORMWATER UTILITY FUND

Stormwater Fund Summary.....	229
Trial Balance.....	233
Revenues.....	234
Expense Summary.....	235
Capital Projects.....	237
Capital Outlay.....	239

Table of Contents (continued)

Long Range Plan	240
Public Works/Stormwater Department	242

BUILDING FUND

Building Fund Summary	249
Trial Balance	252
Revenues	253
Expenditure Summary	254
Capital Outlay	256
Building Department	257

UTILITY FUNDS

Water & Sewer Fund Summary	265
Trial Balance	268
Revenues	269
Expense Summary	271
Capital Outlay	275
Long Range Plan	278
Utility Department	280
Utility Renewal & Replacement Fund	308
Utility Water & Sewer Connection Fees Fund	314
Utility Contingency Fund	320
Utility Capital Facility Fund	321

GOLF COURSE FUND

Golf Course Fund Summary	325
Trial Balance	329
Expense Summary	331
Golf Department Budget	332

SPECIAL REVENUE FUNDS

Special Revenue Funds Summary	333
Government Finance Corporation	340
Police Impact Fee Fund	341
Street Lighting Fund	342
National Pollution Discharge Elimination System Fund (NPDES)	344
Neighborhood Stabilization Fund (N.S.P)	346
Community Development Block Grant Fund	350
State Housing Initiative Partnership (S.H.I.P.) Fund	352
SW Annexation District #2 SAD	354
SAD I Phase I Trial Balance	355
SAD I Phase II Trial Balance	356

Table of Contents (continued)

USA Phase III & IV Trial Balance.....	357
USA Phase 5,6,7A Trial Balance.....	358
USA Phase 9 Trial Balance.....	359
SW Annexation Collection Fund Trial Balance	360
South Lennard Sad Trial Balance	361
River Point Sad Trial Balance.....	362
Tesoro Sad Trial Balance.....	363
Glassman Sad Trial Balance	364
Eastlake Village Sad Trial Balance.....	365
St. Lucie Land Holding Trial Balance	366
City Center Sad Trial Balance.....	367
Combined Sad Trial Balance	368
Municipal Complex Project Collection Fund Trial Balance.....	369
Neighborhood Planning Fund	370
Community Redevelopment Agency Fund	372
Redevelopment Agency Fund.....	374
Conservation Trust Fund Summary	375
Solid Waste Collection Fund	376

GENERAL OBLIGATION DEBT SERVICE FUND

General Obligation Debt Services Fund	377
---	-----

INTERNAL SERVICES FUND

Medical Fund	381
Other Post-Employment Benefits Fund	385

CAPITAL IMPROVEMENT PROJECT FUND

Capital Improvement Funds Summary	389
General CIP Fund.....	398
Road and Bridge CIP Fund	406
Parks Impact Fee CIP Fund.....	440
Parks MSTU CIP Fund	446
Crosstown Parkway CIP Fund	448
Stormwater Utilities CIP	450
Utility CIP	494

SUPPLEMENTAL INFORMATION

Supplemental Information.....	503
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GLOSSARY

Glossary	509
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ABBREVIATIONS & ACRONYMS

Abbreviations & Acronyms	523
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City of Port St. Lucie Adopted Biennial Budget 2018-2020

"The City for all Ages"

Mayor

Gregory J. Oravec



Vice Mayor

Shannon M. Martin
District 3



Councilwoman

Stephanie Morgan
District 1



Councilman

John Carvelli
District 2



Councilwoman

Jolien Caraballo
District 4



City Manager
Russ Blackburn

Incorporated
April 27, 1961
Population
189,344

Prepared by:
Office of Management and Budget
www.cityofpsl.com

Listing of City Officials

ELECTED OFFICIALS

Gregory J. Oravec..... Mayor
Shannon M. Martin..... Councilwoman, Vice Mayor – District 3
Stephanie Morgan..... Councilwoman – District 1
John Carvelli..... Councilwoman – District 2
Jolien Caraballo..... Councilman – District 4

APPOINTED OFFICIALS

Russ Blackburn..... City Manager
James Stokes..... Interim City Attorney

ADMINISTRATION

Patricia RoebingAssistant City Manager/City Engineer
David Graham Assistant City Manager
Jesus MerejoSpecial Projects Manager/Utility Systems Director
Roxanne Chesser Interim Director of Public Works
Jerome Post..... Director of Human Resources
Renee’ Major Director of Risk Management
Joel A. Dramis Building Official
Karen Phillips City Clerk
William Jones Director of Management Information Systems
Roger JacobFacilities Director
Jeff Snyder..... Chief Financial Officer
Lenora Sevillian..... Procurement Management Division Director
Laura O’Brien..... Interim Civic Center Director
Sherman Conrad Parks and Recreation Director
John Bolduc Chief of Police
Patricia Tobin Planning & Zoning Director
Carmen Capezzuto..... Neighborhood Services Director
Kristina Ciuperger Communications Director
Wesley McCurry CRA Director



Office of the City Manager
Russ Blackburn

September 30, 2018

Honorable Mayor, Vice Mayor, Members of City Council, and Citizens:

In accordance with the City Charter it is my privilege to present for your review and consideration the Fiscal Year (FY) 2018-19 and FY 2019-20 City Manager's Proposed Biennial Budget. This budget represents months of work by a dedicated leadership team and staff. This is my second year providing you with a proposed budget and my first time presenting you with a biennial budget.

City Council approved the concept of creating a biennial budget during the Winter Retreat in February 2018. The benefits of preparing a biennial budget provides the readers the ability to look further into the planning horizon, have additional information and understanding of our direction, and enable a smoothing out of the budgeting process each year. City Council has adopted only the FY 2018-19 appropriations during the budget hearings.

The City of Port St. Lucie is one of Florida's fastest growing cities. We are experiencing this through the high demand for building permits, the robust construction of new homes and businesses, and increased traffic on our roadways. The City enjoys a continued positive economic trend with new business, commercial, and residential growth requiring the City's staff to be agile and focused in their responsiveness in the delivery of quality City services.

The City and staff continue to be recognized nationally and statewide:

- >> Port St. Lucie continues to have the lowest crime rate for any city in the state of Florida with a population over 100,000 for 13 out of the past 15 years
- >> The City's Building Department is one of five in the state, and only 24 in the world, to be accredited by the International Accreditation Service and a City Building Inspector has been named Building Inspector of the Year 2018 by the Building Officials Association of Florida
- >> In April 2018, the Public Works Department was found to be in full compliance with each of the 122 American Public Works Association Management Practices reviewed by the APWA Accreditation Team. This is the fifth time that the City of Port St Lucie has received the APWA Accreditation

- >> Neighborhoods, USA recognized Port St. Lucie's Neighborhood Improvement & Community Engagement (NICE) program for "Best Neighborhood Program 2018"
- >> The City Manager's Annual Report and Bi-Weekly Report have received numerous award recognitions
- >> The City was proclaimed the second happiest city in Florida and the 38th happiest city in the U.S. by WalletHub
- >> U.S. News ranked the City #79 "Best Places to Live in the U.S.A."
- >> Keep Port St. Lucie Beautiful received the President's Circle Award for 2017 from Keep America Beautiful

In addition to receiving accolades from national and state organizations, we now have three national home builders who are, or will be, constructing residential housing units. Not only will there be an increase in available homes, these builders will be advertising these properties nation-wide and even internationally which will fuel continued growth.

This biennial budget season has also brought with it a significant opportunity and a significant hurdle in the form of a transfer of approximately 1,223 acres of unsold non-residential properties in Southern Grove (the City's jobs corridor). Tradition is one of Port St. Lucie's premier mixed-use developments. The area known as Southern Grove is in Tradition. The City's strategic goal of diversifying our economy and growing the base of jobs for Port St. Lucie is directly linked to the successful buildout of Southern Grove. According to the Urban Land Institute (ULI) 2004 report, Southern Grove's 1,321 acres jobs corridor was described as the economic future of the City of Port St. Lucie. The City is now in a unique position to control its own future and ensure that its longtime vision of creating a jobs corridor and employment generator along I-95, in Southern Grove, remains a reality.

Core Communities (the original developer) proposed the Developments of Regional Impact (DRI) that make up Tradition. Infrastructure for the northern portion of Tradition was completed using developer financing. In 2007, the developer worked with the City to establish a Special Assessment District (SAD) to fund \$165,529,700 of infrastructure improvements in Southern Grove. The funded improvements included the I-95 interchange at Becker Road, a four-lane divided section of Becker Road from the interchange to Village Parkway and four miles of Village Parkway from Becker Road to Tradition Parkway. The Village Parkway improvements include a four-lane divided roadway, water and sewer trunk lines and signalization. It also funded Community Blvd. south of Tradition Parkway.

All parcels in Southern Grove were assessed to generate the funds to repay the debt on the Southern Grove SAD bonds. Although the special assessments are to be paid by the property owners, the City included a Covenant to Budget and Appropriate, which obligates the City to pay the bond debt service if the SAD payments do not cover the debt service.

During the Great Recession, Core Communities assets were taken over in 2010 by Tradition Land Company and its affiliates. In 2017, Tradition Land Co. began a process to divest its interest in Tradition and engaged a broker who specializes in the liquidation of large and complex assets.

Late in 2017, the City was notified that the balance of the Southern Grove residential parcels and the entire Western Grove may be purchased through a conditioned agreement with Mattamy Homes. The broker was unsuccessful in marketing the nonresidential properties. The stated reason for this failure was that the special assessments created a financial burden that made buying and holding of vacant property for eventual disposition of the parcels financially infeasible. Staff, and the 2004 ULI report authors, have observed that nonresidential properties are sold at a much slower rate than residential parcels.

Representatives for Tradition Land Co. offered the City the transfer of approximately 1,223 acres of unsold nonresidential properties in Southern Grove. With this gift the Tradition Land Co. paid \$1,200,000 of the tax year 2017 taxes owed on these parcels to be transferred to the City.

If the City had not accepted the unsold property, the broker has indicated that Tradition Land Co. would not have defaulted the taxes and special assessments on the unsold properties. If the 2017 property taxes were unpaid, then the Tax Collector places the unpaid taxes up for tax certificate sale. After approximately three years of failure to pay the taxes, the parcels will be sold by the Tax Collector, any unsold properties will escheat to the County. Traditionally, the Tax Collector offers escheated properties to the local municipality.

Failure by Tradition Land Co. to pay the tax year 2017 taxes would have triggered the Covenant to Budget and Appropriate provisions of the bond. The City is obligated to pay the SAD debt service on the unsold lands (approximately \$4.3 million annually). Although some tax certificates may be purchased, the larger parcels are unlikely to generate a buyer for certificates leaving a substantial but unknown obligation by the City to pay the debt service.

Non-payment of taxes and special assessments could interrupt the substantial momentum of economic development and job creation in the Southern Grove jobs corridor. Although it is not possible to predict with accuracy, it is certain that the jobs corridor parcels would be encumbered by the tax certificate sale process for three years or more.

This uncertainty in the market by not taking control of this property would have impacted current and future investment decisions. A loss of control over the ability to offer the jobs corridor parcels in the market while the tax certificate and tax sale process is followed will substantially impact the City's ability to meet the needs for jobs for our residents.

Southern Grove has a current estimated market value of \$225,395,103 and an estimated value at 80% build out of \$2,003,341,448. The jobs corridor in Southern Grove is the only location for large footprint commercial and industrial development in Port St. Lucie. Infrastructure to enable development of Southern Grove including the jobs corridor parcels was funded through the SAD in the amount of \$165,579,700. Because Tradition Land Co. and several buyers have or will make payments on most parcels, the tax year 2017 outstanding taxes are estimated at \$1 million. City staff estimates that the tax year 2017 SAD debt service for the unsold lands is approximately \$4.3 million annually. The total for tax year 2018 in local government taxes, SAD and Commercial Development District payment for the unsold properties is \$5.3 million, of that amount, local government taxes for the unsold properties are estimated at \$503,000. This payment will be reduced upon the sale of these parcels.

The City is motivated to stay engaged with the future of Southern Grove because of the City's long-term vision for this land to become our jobs corridor. With high visibility and easy north-south access to Interstate 95, Southern Grove - which is shovel-ready and entitled for commercial and industrial uses - is one of the only areas in the City, and the region, where this vision is possible. Early successes in this endeavor include the construction of Tradition Medical Center (180 beds), Keiser University, South Florida Orthopedics, Florida Center for Bio-Sciences and the selection by City Electric for construction of a 400,000-sq. ft. manufacturing/distribution facility. In addition to 3,214 single-family and 3,174 multi-family units, the Southern Grove jobs corridor is entitled to develop 9,512,636 sq. ft. of office, retail, research and industrial property.

Despite absorbing the \$5.7 million annual cost for accepting the Southern Grove jobs corridor, we remain committed to our levels of city services so enjoyed by our residents. We have allocated \$800,000 to address deferred maintenance of our facilities city-wide, and we continue to address our fleet needs by replacing aging vehicles.

The three priorities in developing this proposed budget include:

Maintain current levels of service – while incorporating the additional Southern Grove taxes and assessments;

Maintain the City's infrastructure, equipment, facilities, services and programs - effect improvements in critical areas of concern; and

Address deferred maintenance by unwinding budget-balancing decisions made during the Recession in a manner that is sensible and responsive to long-range planning.

The upcoming Fiscal Year's adopted budget recommends a total spending level of \$410.5 million in FY 2018-19 and \$405.3 million in FY 2019-20 for all funds. Overall, this budget continues Port St. Lucie's fiscally sound and conservative approach to managing taxpayer dollars as we near a population of more than 190,000 citizens.

BUDGET PROCESS:

The annual budget process and document are collectively the most important responsibility of the City Council. This document defines four key roles explaining the work of the City Council to the citizens and business community now served and those considering living or investing in the City.

- >> The budget serves as a Policy Document providing information with respect to the policies, goals, and objectives for the coming year; further, it provides an explanation of the budget process to reach the goal and statutory obligation of a balanced budget.
- >> The budget serves as the Financial Plan that explains the fiscal structure and operation of the City's major revenue sources and expenditures adopted for the coming year. This information provides projections for current year financial activity, as well as comparison to historical and past programs.
- >> The budget serves an Operations Guide demonstrating the relationship between the organization's departmental programs, structure, staffing, and the goals and objectives that have been defined in the 2018 Strategic Plan and other guiding documents.
- >> Most importantly, this budget document is utilized to comprehensively communicate and provide transparency to the public on how the City of Port St. Lucie - as a government - operates within prescribed guidelines and recommended and accepted practices to achieve its goals.

KEY POINTS INFLUENCING FY 2018-19 AND FY 2019-20 BIENNIAL BUDGET PREPARATION:

- >> Providing a nominal salary adjustment to retain valued staff and attract the most highly skilled employees to Port St. Lucie;
- >> Maintaining being one of the safest cities in Florida;
- >> Providing quality facilities that serve residents and visitors to the City and promote quality appearance of City facilities;
- >> Providing recreation activities that are unique, fun, and available to all residents of the City, and equipment that is safe, clean, and well maintained;
- >> Expanding technological improvements and creating an organization where staff is provided the necessary technological resources to effectively and efficiently perform;
- >> Drawing down reserves to address Parks and Recreation Department's capital improvements of one-time expenses;
- >> Maintaining our current high quality service levels.
- >> Increased citizen calls requesting the City do more to reduce speeding and unsafe driving within the community.
- >> Updating of the indirect costs allocation plan (commonly referred to as administrative costs) for the funds receiving the benefit of the City's central services such as human resources, financial accounting, payroll, legal services, computer assistance. etc.

FY 2018-19 AND FY 2019-20 BIENNIAL BUDGET SUMMARY:

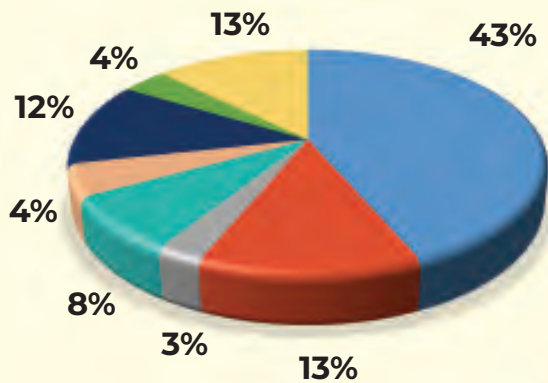
The adopted Biennial Budget includes a total spending level of \$410.5 million in FY 2018-19 and \$405.3 million in FY 2019-20 for all funds. The total FY 2018-19 City Budget represents an increase slightly under 12.3% compared to the FY 2017-18 Adopted Budget, when adjusted (we are no longer including reserves in total budget). The fluctuations relate primarily to increases in capital projects, increase in utility capital improvement projects, increase in the taxable values, increases due to Southern Grove, continued attention to deferred maintenance, strengthening housing market, and increasing development activity, all of which are reflective of an improving economy and rapid growth. There is a slight decrease of 1.3% for FY 2019-20 compared to the FY 2018-19 budget which is caused primarily by the completion of the Crosstown Parkway road project.

GENERAL FUND

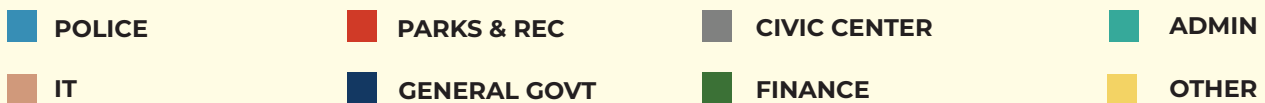
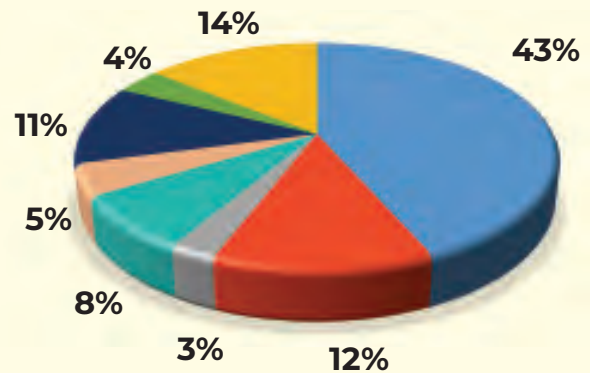
The General Fund adopted budget is at \$104.6 million for FY 2018-19 and \$108.8 million for FY 2019-20. The General Fund FY 2018-19 budget represents an increase of 9% over the FY 2017-18 budget mainly due to the additional costs required for Southern Grove. For the biennial budget period we no longer include the excess reserves as a budgeted item. Adjusting our current adopted budget for this change the adopted General Fund Budget represents a 9% increase over the FY 2017-18 Adopted Budget. The additional costs required for Southern Grove represent approximately 6% of the FY 2018-19 increase. The FY 2019-20 represents an increase of 3.6% over the FY 2018-19 budget, slightly over our target of 3% growth.

USES COMPARISON

FY 2018/2019



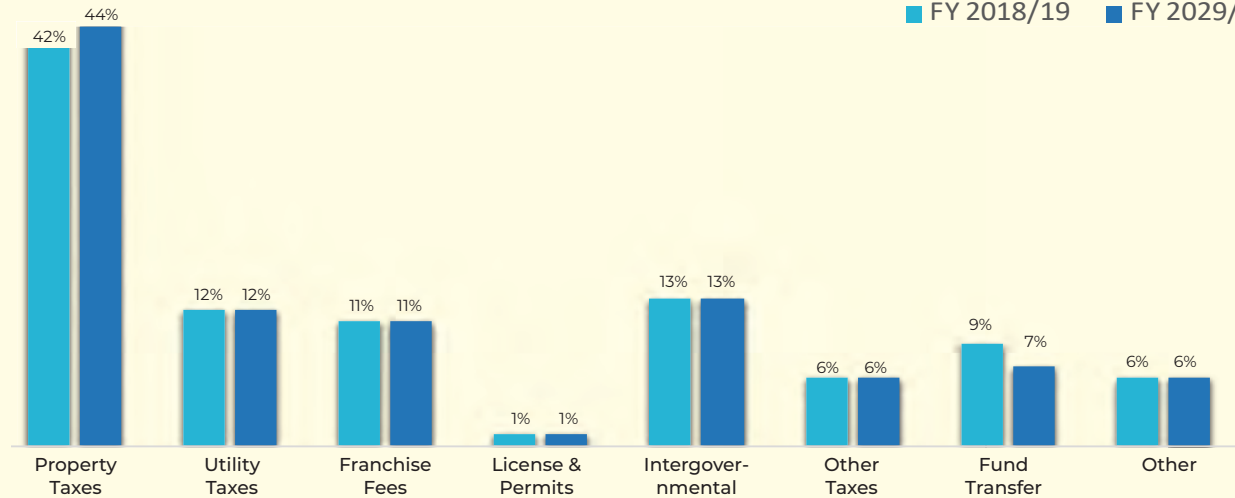
FY 2019/2020



The adopted Budget provides nearly \$4.6 million for new vehicles, equipment, and much-needed Parks and Recreation Department projects in both FY 2018-19 and FY 2019-20. Costs for personnel will increase modestly in FY 2018-19, with the addition of three new positions in the Police Department. Again, in FY 2019-20 costs are proposed to increase modestly with new positions being added in the Police Department, Parks and Recreation Department, and Community Redevelopment Area (CRA). Payroll is increasing approximately \$1.7 million in FY 2018-19 and \$2.3 million in FY 2019-20 which includes new recommended positions which are discussed in detail later in this transmittal letter.

SOURCES OF FUNDS

FY 2018/19 FY 2029/2020



The St. Lucie County Property Appraiser has released preliminary findings that the total taxable value for the City of Port St. Lucie in 2018 is just over \$9.8 billion – an increase of 11.30% from 2017. We are estimating that the 2019 taxable value will increase to more than \$10.5 billion – an increase we are estimating at 9%. Although our values continue to recover, the City’s taxable value still falls well below the high point of more than \$13 billion only 10 years ago in 2007. This dramatic decrease in taxable value does not adjust for the more than \$1.0 billion of new construction that took place over the past 10 years .

The City Council voted to reduce the City’s Millage Rate by 0.1000 mills for the FY 2018-19 Budget.

General Fund revenues from all other sources, i.e. franchise fees, utility taxes, sales taxes, state shared revenues, fines and forfeitures, etc., are projected to increase very modestly over the planning horizon.

ENTERPRISE FUND:

For water & sewer utilities and stormwater services, additional growth in the city, coupled with increasing operating costs for water and sewer, necessitate rate increases to maintain financial stability and address the operating and capital needs of our municipal utility services. The adopted Budget includes a 1.5% rate increase for both water and sewer rates; which will likely continue into the future. Note that these annual increases are not keeping pace with the increase in the Consumer Price Index (CPI), the annual inflation in the market.

The Utility System in much of the City is a low-pressure system which will require significant repair and replacement of grinder pumps and components. Maintenance costs are much greater than the gravity feed systems like the Tradition area. The Utility is building a reserve for which to cash fund the needed maintenance within a few years.

The Water & Sewer Fund continues to work on two water quality restoration projects proposed for FY 2018-19. These include the McCarty Ranch Water Quality Restoration project for \$8.7 million, a 1,145-acre water storage impoundment, as well as a planned upgrade and expansions to Westport Wastewater Plant for \$35 million over the next three fiscal years.

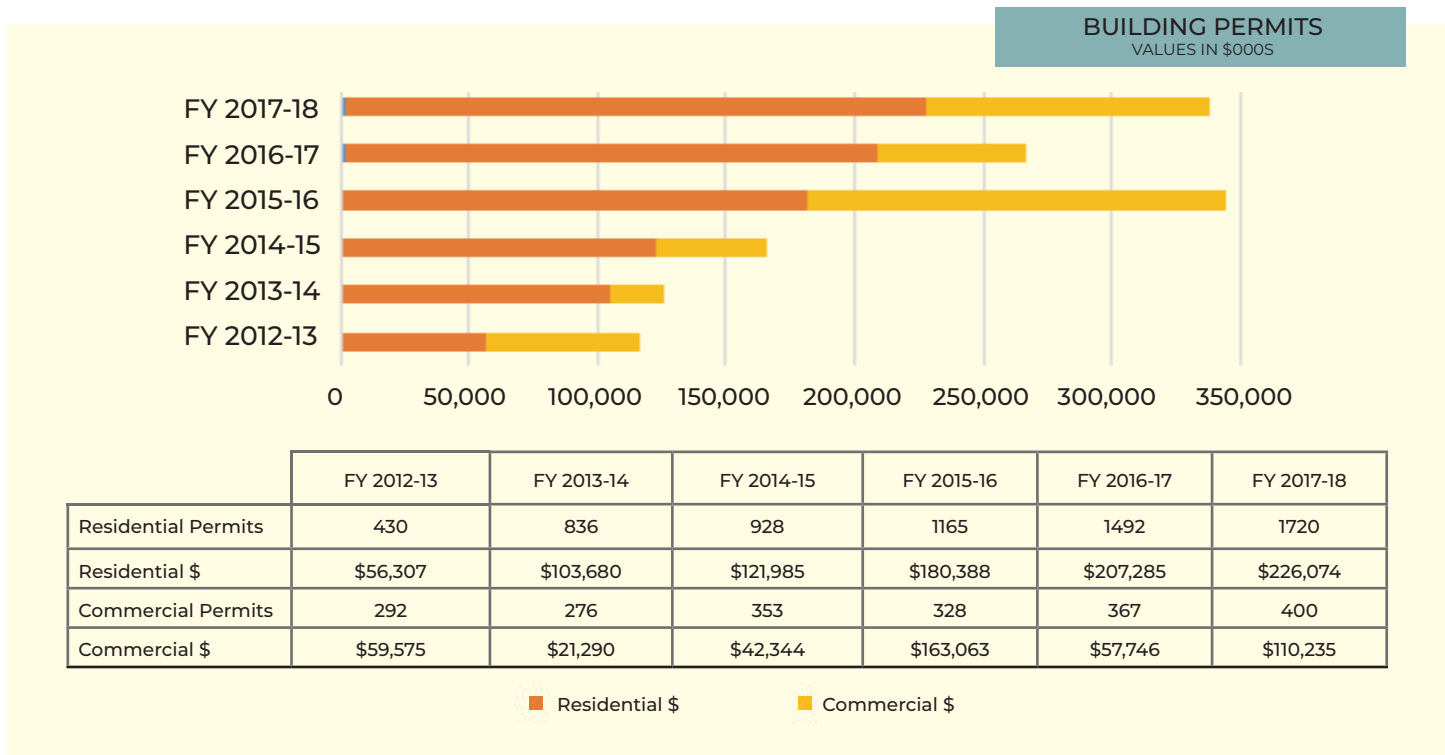
The Stormwater Fund is focusing on deferred maintenance with projects to replace failed culverts under the roadways, water quality projects at Veterans Memorial Park, water control structure improvements, and replacing large equipment proposed for FY 2018-19.

BUILDING FUND:

The Building Fund remains very active as commercial and residential construction increases. The graph below demonstrates the increase in demand for the department. This activity acts as a barometer for increase ad valorem values when completed, as well as increasing demands for all services now and continuing into the near future. The significant increase of the commercial valuation during FY 2015-16 is for the Martin Memorial Hospital addition and remodel.

The Building Department has implemented a new software system, PANDA, which allows contractors to submit requests for permits online. This move has resulted in 40% of residential permits issued using this online process; making it easier on contractors, saving time, and reducing the workload to the department.

To enhance Building Department customer service, we are recommending authorizing the addition of five new employees to be hired.



ROAD & BRIDGE FUND:

The long-range model indicates that this fund will continue to spend down excess reserves in future years. The increase in the annual debt service will continue to require ±\$1 million in reserves to be utilized. The advantage for this fund is the fact that currently the fund balance is larger than the policy target of 17%. The gas revenues, plus the increase in assessed valuation provide a cushion which gives the fund the ability to continue to use excess reserves to meet the increase in debt service. By FY 2020-21 an infusion of cash will be necessary from the General Fund of ±\$1 million to maintain the fund balance policy if the long-term model assumptions hold true. The final debt service payment will be in FY 2022-23.

RESERVE TARGETS:

The adopted Budget is balanced and reflects our continued fiscal restraint. The City Council has set reserve requirements for our Operating Funds; 20% of operating expenditures reserve in the General Fund, a 17% of operating expenses reserve in the Enterprise Funds, and 50% of operating expenditures reserve in the Building Fund. The Adopted Budget maintains these targets. We continue to wait on the state to provide reimbursement for the bulk of our hurricane-related expenses of approximately \$5 million at the date of the transmittal letter. This healthy reserve puts the City in a strong financial position to endure future short term economic downturns, catastrophic events, and help to maintain the City's bond ratings.

CAPITAL IMPROVEMENT PROGRAM (CIP):

As discussed at the May 21, 2018 City Council Special Meeting, the ten-year CIP Plan has been developed based upon the Council's strategic plan. We are prudently planning projects which further identified goals without increasing current debt load. The City Council adopted the FY 2018-19 proposed budget, including the CIP program for the year and tentatively approve the FY 2019-20 spending plan which will be updated during next fiscal year.

Projects planned over the ten-year period are projected to cost \$309.7 million and include:





- >> Riverwalk project, including boardwalk construction, development of other tracts, and refurbishing of historic homes - \$8.7 million.
- >> New sidewalk projects - nearly \$10 million.
- >> Reconstruction of SW Port St. Lucie Boulevard - \$6 million.
- >> Street resurfacing - \$30 million.
- >> St. Lucie West & California intersection upgrades \$1.1 million.
- >> Crosstown Parkway Bridge will be completed in November 2019 with no planned additional debt required.
- >> Winterlakes Park, including playground, sports fields, and restrooms - \$1.2 million.
- >> BMX Sports/Skate Park - \$2.0 million.
- >> Tradition Regional Park - \$27.5 million.
- >> Torino Regional Park - \$13 million.
- >> Culvert and piping replacements - \$5.5 million.
- >> Water Control Structures - \$4 million.
- >> Water Quality Projects (Veteran's Memorial & Sagamore Basin) – \$4.9 million.
- >> McCarty Ranch water storage projects - \$8.7 million.
- >> Westport Wastewater plant upgrades - \$35.0 million.
- >> Wastewater collection upgrades - \$34.2 million.

Should the One-Half Cent Sales Tax Referendum pass in November 2018, the CIP will significantly increase. Proposed improvements include \$13.2 million for St. Lucie West Boulevard improvements, doubling planned sidewalk improvements - \$11.0 million, improvements to SE Floresta Drive - \$25.0 million, nearly doubling our resurfacing program - \$27.5 million, traffic signal coordination projects \$1.7 million, Torino intersection improvements - \$2.0 million, and US 1 improvements - \$1.5 million. This will increase our CIP program by an additional estimated \$88 million. Visitors to the City will contribute approximately 25% or \$22 million for this program.

CITY COUNCIL'S GOALS:

This budget is built on the strategic goals of City Council. Efforts included in this budget continue the work of meeting your adopted strategic priorities and are detailed in this section under the appropriate goal.

GOAL	HIGHLIGHTS
<p>Goal 1: Safe, Clean, and Beautiful</p> 	<p>New personnel approved for FY 2018-19 include adding two Traffic Officers, a civilian in the Police Athletic League to allow a sworn officer's return to patrol, and increasing a part-time Crime Prevention Specialist to full time.</p> <p>Adopted budget addresses deferred maintenance on the Police vehicle fleet by replacing 37 vehicles during FY 2018-19 and 54 in FY 2019-20;</p> <p>New personnel recommended for FY 2019-20 include adding four Patrol Officers, two Patrol Officers for the Traffic Unit, and one Crimes Scene Technician.</p>
<p>Goal 2: Vibrant Neighborhoods</p> 	<p>Continues funding for the City's Neighborhood Improvement and Community Engagement (NICE) program, recently recognized as the Best Neighborhood Program in the US by Neighborhoods, USA.</p> <p>Funding in both years of the biennial budget to support the Sidewalk Master Plan for FY18-19 and the third phase for FY19-20.</p> <p>Funding for the second phase of Street Resurfacing Master Plan.</p>
<p>Goal 3: Quality Education</p> 	<p>Continues funding for the Police Department truancy program to help ensure that the students attend school;</p> <p>Continued effective partnerships throughout the education community to achieve academic excellence as an "A" rated school district in our City;</p> <p>Expansion of joint partnerships between the School District and Parks and Recreation Department for after school programming with emphasis on homework help and mentoring;</p> <p>Expansion of Internet "WiFi" hotspots to further enable student without home-based Internet access engage in homework and school-related projects;</p> <p>Conducted a feasibility study into establishing of a Career/ Technical High School.</p>

GOAL	HIGHLIGHTS
<p>Goal 4: Diverse Economy/Jobs</p> 	<p>Adopted biennial budget recommends allocating \$5.3 million to maintain the viability for our jobs corridor and opportunity to recognize our long-term vision;</p> <p>Adopted biennial budget continues to fund our economic development department to assist businesses.</p>
<p>Goal 5: Infrastructure</p> 	<p>Construction on the Crosstown Bridge is underway;</p> <p>In the adopted budget, we are beginning to address the deferred maintenance City-wide, including setting aside \$800,000 in each year of the biennial budget to address critical items that will be identified in our facilities assessment study;</p> <p>Adopted budget funds the second phase of our repaving plan in FY 2018-19 and the third phase of our repaving plan in FY 2019-20;</p> <p>Adopted biennial budget funds continuation of the McCarty Ranch Water Quality Program in each year;</p>
<p>Goal 6: Culture, Nature, and Fun</p> 	<p>Adopted budget recommends upgrades to park facilities and amenities;</p> <p>Adopted budget funds the Winterlakes Park construction of sports fields, restrooms & playground and Woodland Trails Park in FY 2018-19;</p> <p>Budget continues the Riverwalk project in the budget.</p>
<p>Goal 7: Organizational Development</p> 	<p>The adopted budget absorbs the increase in the costs for Southern Groves while maintaining our current level of services;</p> <p>The adopted budget provides funding to continue training for employee development;</p> <p>The adopted budget maintains the emergency reserves in all operating funds.</p>

PERSONNEL IMPACTS:

The adopted FY 2018-19 Budget approved the addition of 11.4 new full-time equivalent positions (FTE). The Proposed FY 2019-20 Budget funds 17.7 new FTE positions. All new staffing relates to system expansion, growth, and service enhancements to further the strategic initiatives of the City Council. In FY 2018-19, City Council approved 1,096 full-time equivalent positions, which is still 141 fewer positions than the height experienced in FY 2008-09. During the recession, the City chose to eliminate 265 positions through attrition or reduction in workforce. In FY 2008-09 the population was estimated at 155,000 residents while the current estimated population is topping 189,000 residents; a nearly a 22% increase. We are recommending a total of 1,114 FTE positions for FY 2019-20. The positions we are recommending judiciously address the increased demand due to growth.

In the General Fund, the adopted Budget funds the following staffing increases:

FY 2018/19

- >> Three and one-third (3.4) new FTE employees to the Police Department, two (2) Traffic Officers, a civilian manager of the Police Athletic League (which allows a sworn officer to assume patrol duties), and making a part-time Crime Prevention Specialist full-time, bringing the sworn officers to 238.

FY 2019/20

- >> Seven (7) new FTE employees to the Police Department, four (4) Officers for Neighborhood Patrol, two (2) Officers for traffic control, one (1) Crime Scene Technician, bringing the sworn officers to 244.
- >> Two and three quarters (2.7) new FTE employees, two (2) Maintenance Workers for the roving crew to address a growing Parks and Recreation Department that includes the Winterlakes Park, C-24 Canal Park, Mariposa Cane Slough Preserve, McCarty Ranch, (all new since 2009 when staffing was significantly reduced because of the great recession), and enhanced support for the existing park system within the City. Also, a part-time maintenance worker for Palm Pointe.

From all other funds, the adopted Budget recommends the following staffing increases:

FY 2018/2019

- >> Four (4) new FTE employees in the Utilities Department to keep up with the growing demands for services.
- >> Authorizes five (5) new FTE employees in the Building Department if the construction continues to escalate, to take some pressure off the staff.

FY 2019/2020

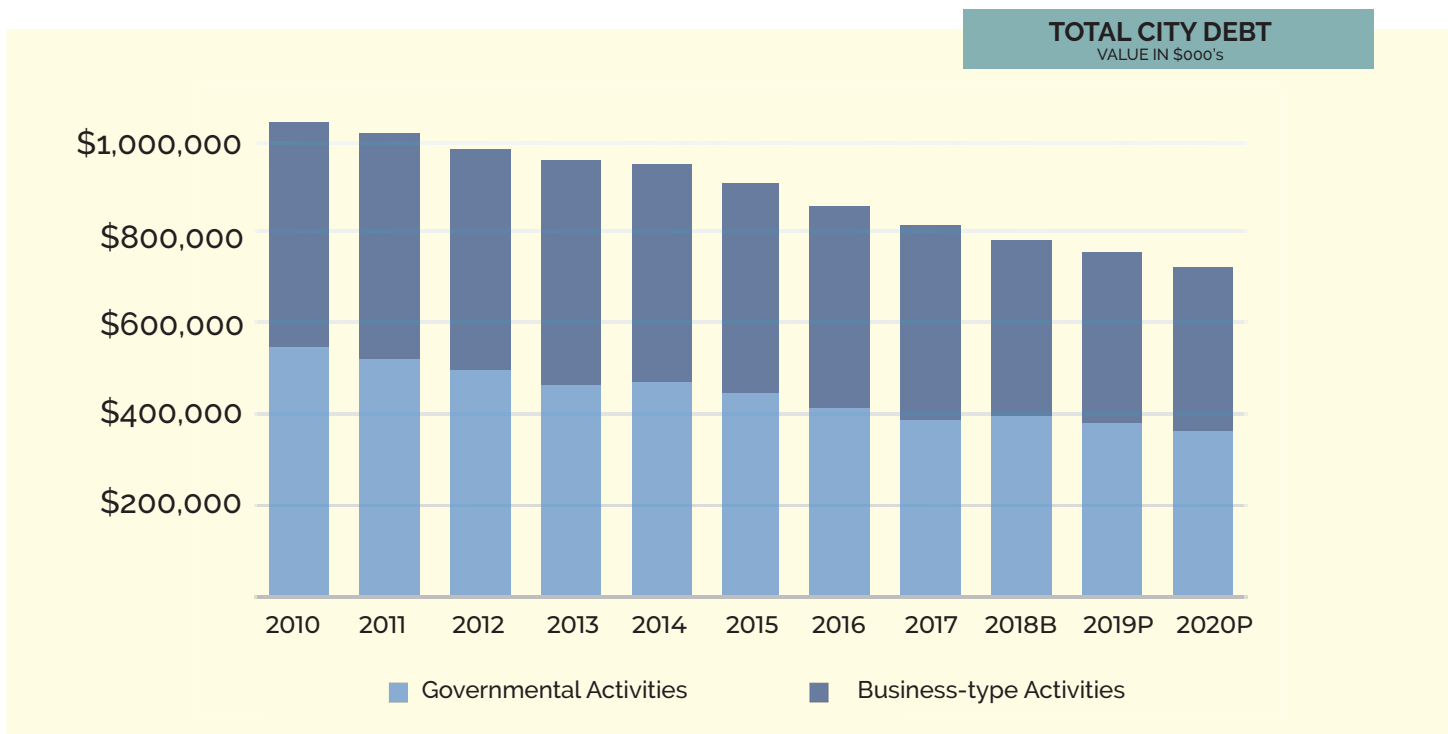
- >> Recommending three (3) new FTE employees in the Utilities Department to keep up with the growing demands for services.
- >> Recommending authorizing three (3) new FTE employees in the Building Department to be hired if the construction continues growing.
- >> Adding one (1) employee to the CRA to assist the director with Southern Grove.

Currently all the union contracts are in the process of being negotiated for the next two or three years. Estimated increases in costs for employment related expenses such as cost of living pay increase with all six public service unions, and a like increase for our non-represented staff have also been included in the proposed budget for each year. The share of health care costs to our employees is currently 17% of the total cost with the City paying the remainder. We are committed to meeting the City Council directed 80% City contribution and 20% employee paid. This is one of the topics being negotiated with the unions currently.

LONG-TERM DEBT REDUCTIONS:

As illustrated in the chart, the City's long-term debt has been reduced as a result of principal payments and refinancing. From a high of more than \$1.042 billion debt in FY 2009-10 to a projected \$724 million for the FY 2019-20 based upon budgeted principal payments. This will represent nearly a 30.5% reduction in debt over the ten-year planning horizon.

Additionally, based upon our current project budget, we do not believe that we will need to issue any additional debt for the Crosstown Bridge project due to better than anticipated costs for right-of-way acquisition in partnership with the Florida Department of Transportation. This project is scheduled to be completed in November 2019.



OPPORTUNITIES:

We are actively marketing the Florida Center for Bio-Sciences (FCB) building. Selling the FCB building will relieve the City of \$1.3 million annually in operations, insurance, and special assessment payments. The City is projected to be receiving sufficient revenues in the residential and public building impact fees to cover the debt payment of The Torrey Pines Institute instead of requiring General Fund support.

Due to a tightening in available resources we were unable to implement a vehicle replacement program as authorized by City Council during the Winter Retreat. We continue to be committed to establishing this program to help smooth out the purchase of our fleet of vehicles. We will be bringing this program back to the City Council for implementation as soon as reasonably feasible.

We will be actively marketing the property in our jobs corridor, Southern Grove. The current amount budgeted for the FY 2018-19 is the maximum that the City should have to pay. As the property is sold the new owners will be responsible for taxes and SAD payments which will reduce the amount required by the City.

Due to the interest we are experiencing in the FCB building and the corresponding savings that will result from a sale, we will recommend reducing the General Fund's operating millage by 0.1000 mills, which equates to approximately \$1 million less in collections, in the FY 2019-20 budget. This recommendation will require re-evaluating the accuracy of our projections for FY 2019-20 during next fiscal year.

THREATS:

The State Legislature has approved a Homestead Exemption Increase Amendment for the 2018 November election. If passed, it would exempt the assessed valuation of homestead property greater than \$100,000 and up to \$125,000 for all levies except the School Board. This exemption has a good chance of impacting the FY 2019-20 Budget by reducing our ad valorem tax revenue. Estimates have the potential impact to the City to be nearly a \$4.4 million reduction.

The Municipal Police Officers' Trust Fund latest actuarial valuation report place the funded level at 82.3% which leaves an unfunded pension liability of \$20.4 million. The Leroy Collins Institute at Florida State University has established a grading system for pension plans which has this fund graded at a B, a funding ratio between 80% and 90%. A correction in the stock market could degrade our situation, which currently is reasonably strong.

Our long-range financial model indicates that the Saints Golf Fund will require General Fund support to remain a viable enterprise. The support required for FY 2018-19 will be \$198,183. We believe that this fund will need continued support going into the future. Many municipal golf courses are requiring public support to remain operational and are being considered a public amenity adding to the quality of life in the communities.

The Road and Bridge Fund's long range financial plan indicates that it will need assistance from the General Fund to pay for debt service in the future. Debt service payments increased by approximately \$1 million in FY 2017-18 due to the structuring of

the payment stream. The debt will be paid in full during the FY 2022-23 this will require approximately three years of assistance.

The Public Works Department's facilities consist of many small, older buildings throughout the City. The need for a unified Public Works Field Operations compound is critical to enhance services as the City continues to experience the rapid growth. We will need to find additional funding to assist with this endeavor.

The economy is very cyclical with periods of Bull Markets followed by Bear Markets. A Bull Market refers to a market that is on the rise while a Bear Market is on the decline. The current Bull Market is nine years old which is considered by financial experts to be a very long time. We anticipate a market correction at some point during the next several years, a situation that requires fiscal constraint. We will monitor long-range forecasts to enable a plan of response that will minimize impacts on service levels.

CONCLUSIONS:

We are fortunate to be living in a thriving community. I believe the budget should equip the City for growth now and in the future. This budget provides the resources and tools needed for staff to do the necessary work of the City and make us proud every day.

I thank staff involved in creating this financial plan for this proposed fiscal year for their hard work and commitment. I am confident we have developed a conservative, reasonable, and responsible spending plan for the FY 2018-19 and FY 2019-20.

I look forward to working with the City Council in implementing the City of Port St. Lucie's Biennial Budget and seeing its implementing on behalf of our citizens.

Respectfully submitted,



Russ Blackburn
City Manager



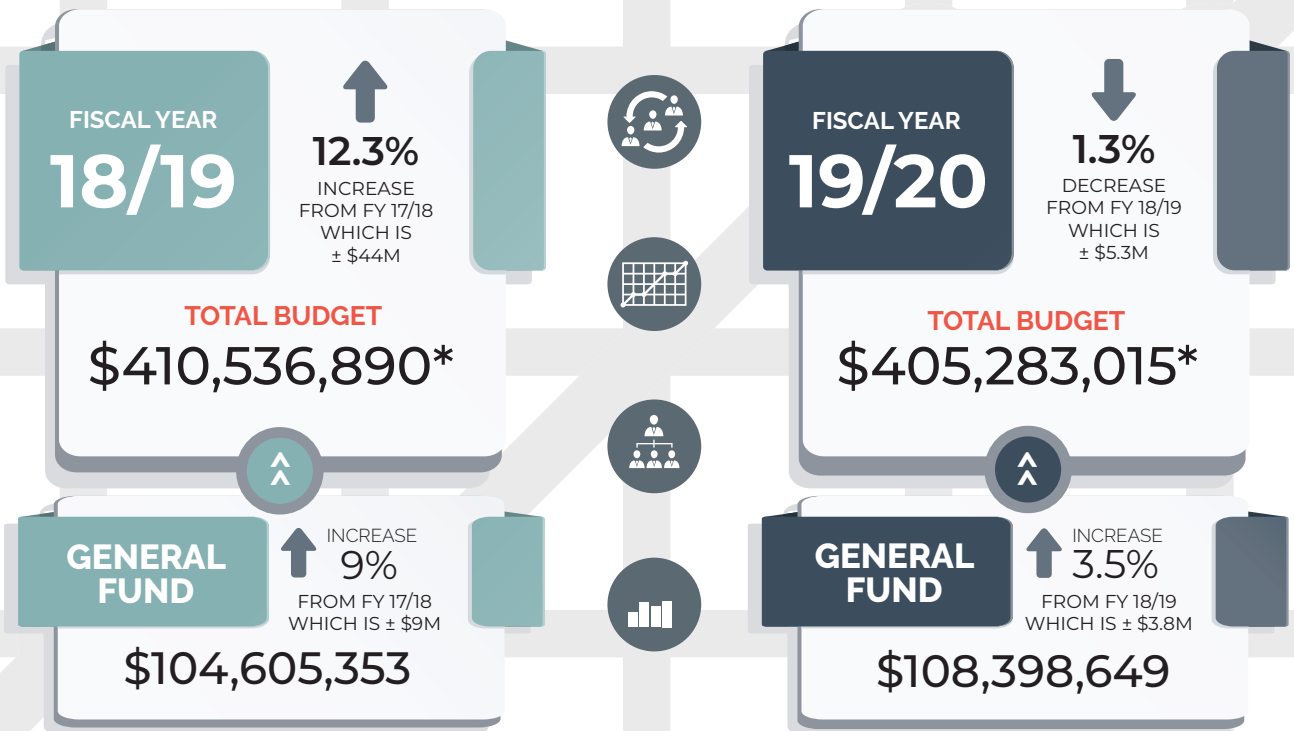
The City Manager's BIENNIAL BUDGET IN BRIEF

121 SW Port St. Lucie Blvd. | Port St. Lucie, FL 34984 | www.cityofpsl.com



The Fiscal Year 2018-19 and 2019-20 Annual Budgets allocate resources to support Port St. Lucie's Strategic Plan goals. The City Manager's Budget was provided to the City Council for approval. This year the City is implementing a Biennial Budget which provides constituents additional information and an understanding of the City's strategic direction. City Council will only officially adopt the FY 2018-19 appropriations in the budget, leaving room for adjustments in the future.

BUDGET



*TOTAL ADOPTED AMOUNTS DO NOT INCLUDE RESERVE FUNDS AS IN PREVIOUS YEARS.

MILLAGE RATE

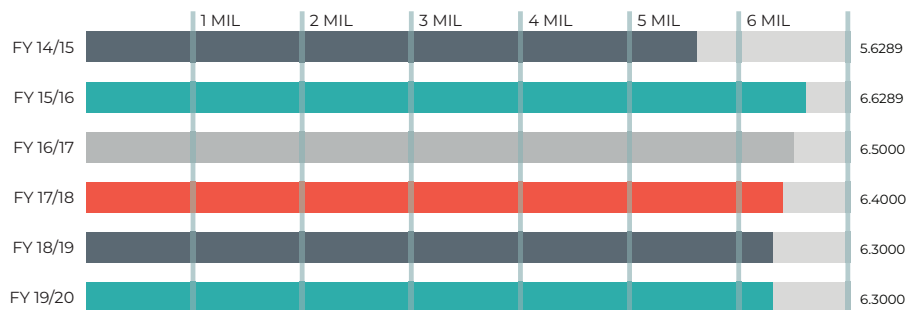
Millage rate is the rate of tax per \$1,000 of taxable property value.

The City's Operating Millage rate is **\$5.0807** per thousand for both FY 18/19 and FY 19/20.

The voter-approved debt service millage for Crosstown Parkway will remain at **\$1.2193**.

The overall total millage is **6.3000**.

PSL MILLAGE HISTORY



STORMWATER

Stormwater User Fees are remaining the same for a total of **\$163.00** for a residential lot and **\$122.25** for an undeveloped lot.

The Budget includes a **1.5% rate increase** for both water and sewer rates.
City of Port St. Lucie

SOUTHERN GROVE

Southern Grove debt and tax payments equal **\$5.3 million**.

By accepting the land transfer, the City is in a unique position to control its future.

DEBT REDUCTION >>>
STAFFING >>>
CAPITAL IMPROVEMENT >>>



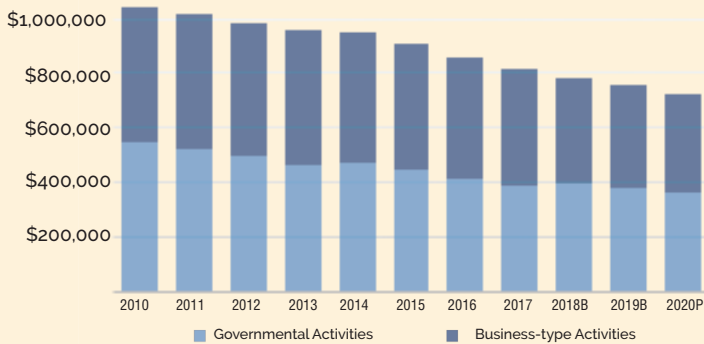
The City Manager's BIENNIAL BUDGET IN BRIEF

121 SW Port St. Lucie Blvd. | Port St. Lucie, FL 34984 | www.cityofpsl.com

DEBT REDUCTION

The City's long-term debt has been reduced as a result of principal payments and refinancing, when appropriate.

From a high of more than \$1.042 billion debt in FY 2009-10 to a **projected \$724 million for the FY 2019-20** based upon budgeted principal payments. This will represent **nearly a 30.5% reduction in debt** over the ten-year planning horizon.



STAFFING

FY 2018-19
Total Full-time Employees for FY 2018-19 is **1,096.44** which is a net **increase of 11.38** staff



FY 2019-20
Proposed Full-time Employees is **1,114.16**, which is an increase of **17.73** staff

GENERAL FUND:

- 2 Traffic Police Officers
- .38 Crime Preventive Specialist
- 1 P.A.L. Director
- 1 Paralegal

BUILDING FUND:

- 1 Office Assistant
- 1 Permit Specialist
- 1 Inspector
- 2 Plans Examiners

UTILITY FUND:

- 1 Deputy Director
- 1 Locator
- 1 Scada Technician
- 1 Maintenance Mechanic

GENERAL FUND:

- 1 Service Desk Support Technician
- 1 Crime Scene Technician
- 4 Police Officers
- 2 Traffic Police Officers
- 2 Maintenance Workers
- .73 P/T Maintenance Worker

BUILDING FUND:

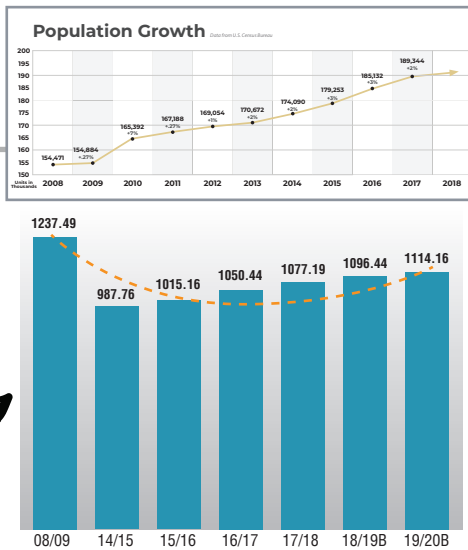
- 1 Permit Specialist
- 1 Inspector
- 1 Plans Examiner

UTILITY FUND:

- 1 Inspector
- 1 Field Technician Trainee
- 1 Electrician Journeyman

CRA FUND:

- 1 Principal Planner



HISTORY OF BUDGETED POSITIONS



STAFFING RECOMMENDATIONS FY 18/19

STAFFING RECOMMENDATIONS FY 19/20

CIP UPDATES

In FY 2018-19 and FY 2019-20, the ten-year Capital Improvement Plan was developed based on the City's Strategic Plan. The City is prudently planning projects without increasing the current debt load. Projects planned over the ten-year period are projected to cost \$309.7 million and include:

RIVERWALK PROJECT	SIDEWALK PROJECTS	CULVERTS & PIPE REPLACEMENT	SW PORT ST. LUCIE BLVD.	STREET RESURFACING	PARKS & BMX SKATE PARK	MCCARTY RANCH	WASTEWATER PLANT UPGRADES	OTHER PROJECTS
\$8.7M	\$10M	\$5.5M	\$6M	\$30M	\$43.7M	\$8.7M	\$35M	\$44.2M

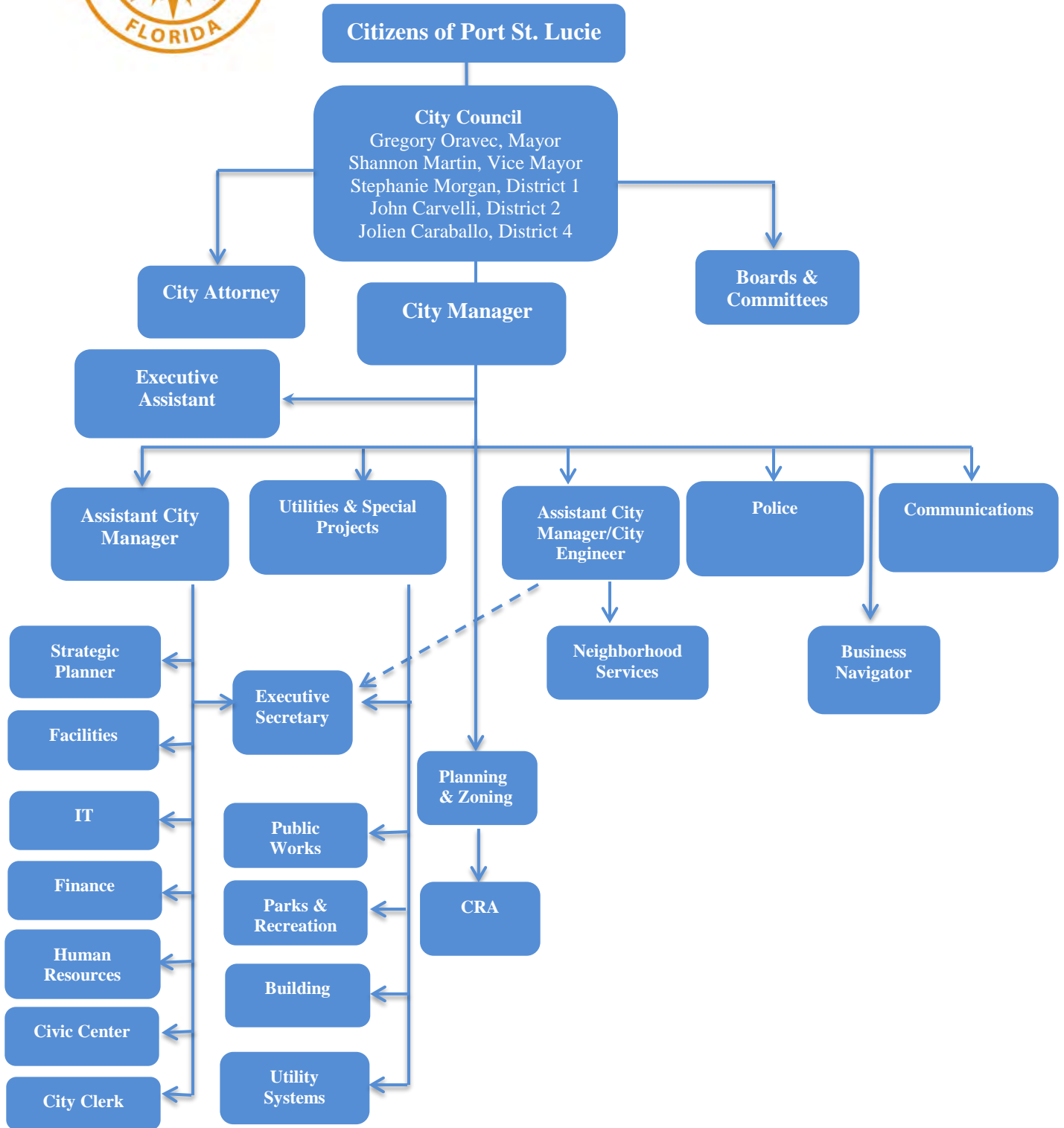
Crosstown Parkway Bridge will be completed in November 2019 with no planned additional debt required.



The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Port St. Lucie, Florida for its annual budget for the fiscal year beginning October 1, 2017. In order to receive this award, a governmental unit must publish a budget document that meets strict program criteria as a policy document, as an operations guide, as a

financial plan, and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we will be submitting it to GFOA to determine its eligibility for another award.



City of Port St. Lucie Fund Structure and Description

A fund is a grouping of related accounts used to maintain control over resources that have been segregated for specific activities or objectives. The City of Port St. Lucie uses the following governmental funds:

The **General Fund** is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund. Revenue for the general fund is generated by taxes such as property, electric utility, state sales tax and communication services. Other major funding sources include state revenue sharing and electric franchise.

The **Road and Bridge Fund** is to account for specific revenues such as gasoline tax and state shared revenues and expenditures associated with the maintenance and repair of the City's roads and bridges

Special Revenue Funds are used to account for the proceeds of specific revenue sources that are restricted to expenditures for specific purposes.

Examples of the City's **Special Revenue Funds**:

The **Building Department Fund** is to account for the revenues and expenditures associated with the protective inspections provided by the building department.

The **Community Development Block Grant (CDBG) Entitlement Fund** is to account for the revenues and expenditures of the Federal Community Block Grant Funds which are used for the purpose of financing services and

improvements beneficial to the moderate-to-low income earners of the community.

The **Special Assessment Collection Funds** are to account for the revenues and expenditures associated with the City's program of assessing benefiting properties for the cost of financing water and sewer extensions and improvements in Utility Service Areas.

Proprietary (Enterprise Fund) are used to account for operations; (a) that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be finance or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenue earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

The City of Port St. Lucie uses the following **Proprietary Funds**:

The **Stormwater Utility Enterprise Fund** is to account for the operations of a program designed to maintain, replace and expand the City's stormwater related infrastructure.

The **Utility System Funds** to account for the operations of a water and wastewater distribution system.

The **Saints Golf Course Fund** is used to account for the operations of the golf course.

The ***Capital Projects Fund*** is used to account for financial resources related to the acquisition or construction of major capital facilities. A capital project is generally non-recurring in nature. It may include the purchase of land, site development, engineering and design fees, construction, and equipment. Capital projects produce assets with useful lives longer than one year. Revenue sources for capital projects can include the issue of bonds (long-term debt), general fund dollars, federal or state grants, developer Impact Fees, and, to a lesser degree, contributions from other funds and donations from other sources.

The City of Port St. Lucie uses the following ***Capital Projects Funds***:

The ***General Capital Improvement Fund*** is used to account for the revenues and expenditures associated with general major capital improvements and acquisitions. The funding resources include grants and inter-fund transfers from other funds.

The ***Road and Bridge Capital Improvement Fund*** is used to account for the revenues and expenditures associated with major road and culvert improvements, including the annual street resurfacing program. The funding resources include general tax revenues, interest income, bond proceeds, and transfers from other funds.

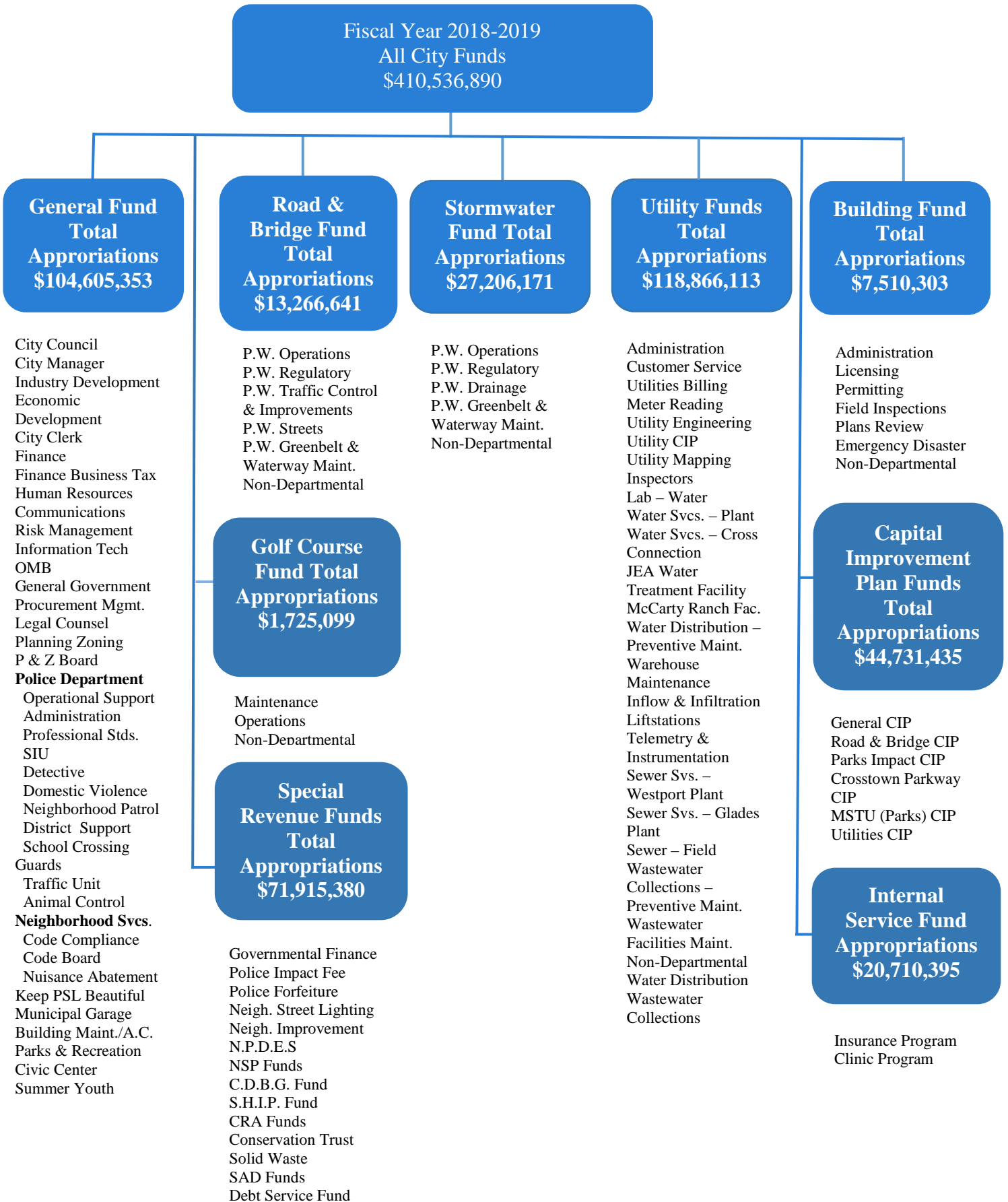
The ***Parks Capital Improvement Fund*** is used to account for specific revenues and expenditures associated with the acquisition of parks and construction of major capital parks improvements.

The ***Parks MSTU Capital Fund*** is used to account for a period of 20 years from 1/1/03, to account for revenues received from the 12/10/02 Interlocal Agreement between the City of Port St. Lucie and St. Lucie County

and expenditures associated with the park capital projects based upon a five-year capital plan as approved by City Council.

The ***Crosstown Parkway Capital Fund*** is used to account for the revenues and expenditures associated with the acquisition of land and construction of the bridge over the St. Lucie River.

FUND STRUCTURE OVERVIEW



FUND STRUCTURE OVERVIEW

Fiscal Year 2019-2020
All City Funds
\$405,283,015

**General Fund
Total
Appropriations
\$108,398,649**

- City Council
- City Manager
- Industry Development
- Economic Development
- City Clerk
- Finance
- Finance Business Tax
- Human Resources
- Communications
- Risk Management
- Information Tech
- OMB
- General Government
- Procurement Mgmt.
- Legal Counsel
- Planning Zoning
- P & Z Board
- Police Department**
- Operational Support
- Administration
- Professional Stds.
- SIU
- Detective
- Domestic Violence
- Neighborhood Patrol
- District Support
- School Crossing
- Guards
- Traffic Unit
- Animal Control
- Neighborhood Svcs.**
- Code Compliance
- Code Board
- Nuisance Abatement
- Keep PSL Beautiful
- Municipal Garage
- Building Maint./A.C.
- Parks & Recreation
- Civic Center
- Summer Youth

**Road & Bridge Fund
Total
Appropriations
\$13,409,163**

- P.W. Operations
- P.W. Regulatory
- P.W. Traffic Control & Improvements
- P.W. Streets
- P.W. Greenbelt & Waterway Maint.
- Non-Departmental

**Golf Course
Fund Total
Appropriations
\$1,748,151**

- Maintenance
- Operations
- Non-Departmental

**Special
Revenue Funds
Total
Appropriations
\$73,298,587**

- Governmental Finance
- Police Impact Fee
- Police Forfeiture
- Neigh. Street Lighting
- Neigh. Improvement
- N.P.D.E.S
- NSP Funds
- C.D.B.G. Fund
- S.H.I.P. Fund
- CRA Funds
- Conservation Trust
- Solid Waste
- SAD Funds
- Debt Service Fund

**Stormwater
Fund Total
Appropriations
\$25,712,159**

- P.W. Operations
- P.W. Regulatory
- P.W. Drainage
- P.W. Greenbelt & Waterway Maint.
- Non-Departmental

**Utility Funds
Total
Appropriations
\$118,885,749**

- Administration
- Customer Service
- Utilities Billing
- Meter Reading
- Utility Engineering
- Utility CIP
- Utility Mapping
- Inspectors
- Lab – Water
- Water Svcs. – Plant
- Water Svcs. – Cross Connection
- JEA Water Treatment Facility
- McCarty Ranch Fac.
- Water Distribution – Preventive Maint.
- Warehouse
- Maintenance
- Inflow & Infiltration
- Liftstations
- Telemetry & Instrumentation
- Sewer Svcs. – Westport Plant
- Sewer Svcs. – Glades Plant
- Sewer – Field
- Wastewater
- Collections – Preventive Maint.
- Wastewater
- Facilities Maint.
- Non-Departmental
- Water Distribution
- Wastewater
- Collections

**Building Fund
Total
Appropriations
\$7,811,155**

- Administration
- Licensing
- Permitting
- Field Inspections
- Plans Review
- Emergency Disaster
- Non-Departmental

**Capital
Improvement
Plan Funds
Total
Appropriations
\$37,345,913**

- General CIP
- Road & Bridge CIP
- Parks Impact CIP
- Crosstown Parkway
- CIP
- MSTU (Parks) CIP
- Utilities CIP

**Internal
Service Fund
Appropriations
\$18,673,489**

- Insurance Program
- Clinic Program

History

The City of Port St. Lucie was incorporated in 1961 by the original developer, General Development Corporation, who was responsible for starting several communities throughout the state. Prior to the Incorporation of the City of Port St. Lucie, the earliest known settlers of the area were the Ais Indians. Evidence of their presence at Spruce Bluff is still visible and is called the “Spruce Bluff Mound”. The mound is 18 feet tall and 190 feet in diameter and dates back between 100 and 300 B.C. This mound was investigated and recorded in 1978, by the state of Florida. Spruce Bluff’s (now called Port St. Lucie), original non-Indian settlement started in the 1890’s. Spruce Bluff was settled by a widower John Enos Fultz. Mr. Fultz petitioned for a Post Office and the name Spruce Bluff was adopted. Mail was carried by a twenty foot schooner-rigged boat and sawmills were operated to clear the pine and cypress from the land. Settlers planted pineapples and citrus, but by 1894 a severe freeze discouraged the early settlers and they left. All that remains of this community is a small stone obelisk on Lookout Boulevard with some broken gravestones. The monument is inscribed “Spruce Bluff Early Pioneer Settlement 1892.” On the north and south faces are the names or descriptions of the seven that are buried there. Spruce Bluff is now a recreation area comprised of 97 acres and is owned and managed by St. Lucie County.

City Government

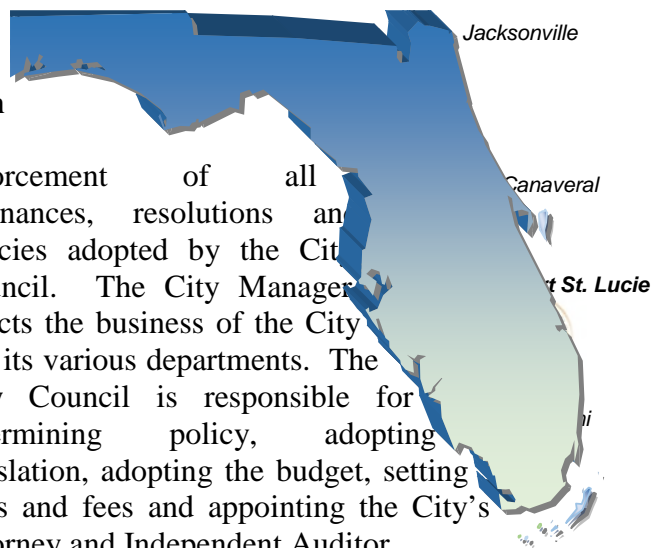
The City of Port St. Lucie was created under the Laws of Florida Act 61-2721 and has operated under a council/city manager form of government since 1976. The City Council appoints the City Manager who is the chief administrative officer of the City responsible to the City Council and charged

with the enforcement of all ordinances, resolutions and policies adopted by the City Council. The City Manager directs the business of the City and its various departments. The City Council is responsible for determining policy, adopting legislation, adopting the budget, setting rates and fees and appointing the City’s Attorney and Independent Auditor.

The City provides a range of municipal services including police protection, code inspection and compliance, planning and zoning, community and economic development, construction and maintenance of transportation facilities, recreational and cultural activities, emergency preparedness management, water and wastewater utilities, stormwater management and general administrative support. Independent taxing agencies provide fire protection and education services.

General

Located 50 miles north of the City of West Palm Beach along the East Coast of Florida in the center of a three county area known as the Treasure Coast for its history of Spanish treasure ships that sunk along our coast during early settlement of the new world. Port St. Lucie is part of St. Lucie County with Ft. Pierce serving as the county seat. The city is bordered on the east by the Indian River and split in half by the North Fork of the St. Lucie River. The boating residents of the City can access the Atlantic Ocean using the St. Lucie River via Stuart to the St. Lucie inlet. With its Tropical South Florida environment, Port St. Lucie’s average annual temperatures range from a high of 83.4 to a



Sources: Finance Department CAFR.
 The New Pioneers Historical Society
 Economic Development Council of St. Lucie County (<http://www.youredc.com>)

low of 65.7. Normal annual rainfall is 59.53 inches.

Month	Monthly Average Low	Monthly Average High	Rainfall (Inches)
Jan.	54.7°	74.2°	3.02
Feb.	55.3°	74.7°	3.24
March	59.6°	77.6°	4.06
April	63.9°	80.7°	2.96
May	68.8°	84.8°	5.30
June	71.7°	88.1°	6.82
July	72.8°	89.5°	6.33
Aug.	74.7°	89.6°	6.41
Sept.	74.1°	88.5°	8.09
Oct.	69.6°	84.6°	6.29
Nov.	63.5°	79.7°	4.23
Dec.	57.7°	75.4°	2.78
Average	65.7°	82.3°	59.53

With one hundred and twenty square miles and a current population of 189,344 thousand in October 2018, only 74.9% of our single-family lots are developed. The City has tremendous future growth potential, which is reflected by its early growth pattern. Its 1970 population was only 330 residents. Today, Port St. Lucie is the largest city along the Treasure Coast. The City was primarily a residential community but is now increasing the number of commercial sites to support its citizens' needs. Although originally designed as a retirement community, today Port St. Lucie's average age is 41.1 as the City has become known for affordable homes.

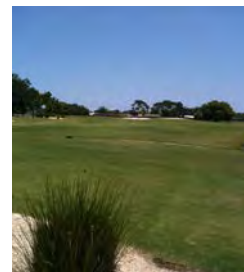
Recreational opportunities are various due to the climate and location. In addition to boating on the St. Lucie River, beaches are only a short drive away. The City's extensive number of Parks and Recreation programs offers numerous sporting opportunities for all age groups.

Sources: Finance Department CAFR.
 The New Pioneers Historical Society
 Economic Development Council of St. Lucie County (<http://www.youredc.com>)

Quality of Life:

Recreation, Golf Courses and Points of Interest:

- ✓ Eight Golf Courses within the City
 - The Saints (Municipal Golf Course)






- The Sinners at Club Med
- Santa Lucia River Club
- Tesoro Country Club (two courses)
- St. James Country Club
- Spanish Lakes Golf Village
- St. Lucie West Country Club

- ✓ New York Mets Spring Training Facility (Tradition Field)
- ✓ Port St. Lucie Mets (Single A) participates in the Florida State League



- ✓ 40 Unique Parks and Recreational Facilities

Port St. Lucie is served by three major north-south highways:  Interstate 95, the  Florida Turnpike and  U.S. Highway 1. The Ft. Pierce inlet, 20 miles to the North, serves the local commercial markets such as the transportation of citrus grown in the unincorporated areas of the county. The nearby cities of Stuart and Ft. Pierce each have a small general aviation airport while Melbourne and West Palm Beach are the nearest airports offering scheduled commercial flights. The public school system is countywide and is governed by the School Board consisting of five members each elected for a four-year term. St. Lucie County School District has six high schools (grades 9-12), twelve schools that combine grades K-8, and seventeen elementary schools, five middle (grades 6-8) schools, four alternative education schools and over 40,000 students, with each school accredited by the Southern Association of Colleges and Schools. The public school system allows parents to select a school of their choice from a number of schools in residential choice zones. The City also has six Charter Schools; Palm Pointe Educational Research School at Tradition, Somerset Academy of St. Lucie K-8, Somerset College Preparatory, Renaissance Charter K-8 of St. Lucie, Renaissance Charter School at Tradition and College Preparatory Academy of the Treasure Coast. Indian River State College, Med Vance and Keiser Career College have facilities located within Port St. Lucie providing excellent higher education opportunities.



As of 2004 the City has a cemetery, Rolling Oaks, which is privately owned.

Sources: Finance Department CAFR.
 The New Pioneers Historical Society
 Economic Development Council of St. Lucie County (<http://www.youredc.com>)

The City’s construction activity has increased to an estimated 1,636 building permits in fiscal year 2017-18 from a low of 172 permits in 2011-12. The housing demand was 1,070 single-family residential, 36 duplexes, 5 triplexes and four unit buildings for fiscal year 2015-16 down from 4,183 units in 2005-06. Additionally, the City’s economy is stimulated by the demand for construction of office, retail, commercial and institutional space along with construction of roads, bridges, sidewalks, utilities and recreational facilities. The services sector is also a major influence on the local economy providing jobs in support of retail trade, health, food services and education.

Principal Employers in St. Lucie County

2017 Principal Employers in St Lucie County	
	# of Employees
St. Lucie County School Board	5,471
Indian River State College	2,338*
Lawnwood Regional Medical Ctr & Heart Institute	1,455
Teleperformance	1,200
City of Port St. Lucie	1,157
Walmart Distribution	890
Martin Health System	850
St. Lucie Medical Center	850
St. Lucie County	778
Florida Power & Light Co.	774
McKesson/Change Healthcare	549
Convey Healthcare Solutions	450
St. Lucie County Fire District	434
Treasure Coast Hospice	425
Blue Goose Growers/Construction	400
Pursuit Boats	367

Indian River State College=2,338 employees includes 819 FT and 1,519 Pt.

As part of its long term economic development strategy, the City is engaged in diversifying and expanding its employment base. The City has had several early successes thanks to its partnerships with the State, SLC, the private sector and others, most notably the biotechnology cluster developing at the Tradition Center for

Innovation (TCI). TCI features Torrey Pines and Tradition Hospital and more.

After the down turn in the housing market, the City continues to look at other industry to stimulate the City's economy. In FY 15-16 the City hired an Assistant City Manager to oversee the CRA and Economic Development.

Some of the past projects include Burlington Coat Factory, Bass Pro Shops, L.A. Fitness, Guitar Center, Publix at Tradition, Cheddar's, Pollo Tropical, Tijuana Flats Restaurant, a Veteran's Hospital for our Veteran's, a discounted grocery store (Aldi), Home Goods, Martin Memorial Health Systems (Tradition Medical Center Expansion) employing 264 employees, Torrey Pines Institute which employs approximately 117 Scientists is recognized for its scientific contributions including chemistry, multiple sclerosis, diabetes, immunology, infectious disease, heart disease, cancer vaccines and pain management.

Some of the future projects that are underway are Chick-Fil-A, Texas Roadhouse Restaurant, Ardie R. Copas Nursing Home and Healthcare at Tradition.

Sources: Finance Department CAFR.
The New Pioneers Historical Society
Economic Development Council of St. Lucie County (<http://www.youredc.com>)



MISSION:

is to provide **Exceptional Municipal Services** that are **Responsive to our Community** while **Planning for Smart and Balanced Growth** that is managed in a **Financially Responsible Manner**.

“Port St. Lucie is a Safe, Beautiful, and Prosperous City for All People - Your Hometown.”

VISION:

Port St. Lucie has **Great Neighborhoods**, excellent **Educational Opportunities** for lifelong learning, a **Diverse Local Economy** and **Employment** options, **Convenient Transportation**, unique natural resources including the **St. Lucie River**, and **Leisure Opportunities** for an **Active Lifestyle**.



GOAL 1: SAFE, CLEAN & BEAUTIFUL

Remain the safest large city:

- Named the Safest Large City in Florida for the 8th year in a row.
- Maintain our low crime rate with a focus on traffic safety.



Keep Port St. Lucie Beautiful:

- Engage and enhance education and cleanup efforts and increase volunteer recruitment, while partnering with businesses and schools.

Beautify our roadways, parks, properties, and gateways into the City:

- By setting new landscape standards and priorities.
- By building our City's Tree Farm and continuing the PSL Tree Challenge to encourage every resident to plant a tree.



GOAL 2: VIBRANT NEIGHBORHOODS

Neighborhood Improvement & Community Engagement (N.I.C.E.):

- Support vibrant, thriving neighborhoods where citizens are engaged and dedicated to their communities, including installing entry signs to newly named neighborhoods.
- Working to implement STAR (Short Term Assessment Request) projects and helping citizens establish civic associations or neighborhood focus groups.



GOAL 3: QUALITY EDUCATION FOR ALL RESIDENTS

Support St. Lucie Public Schools:

- Through effective partnerships (such as truancy prevention) to support the achievement of academic excellence as an "A" rated school district, with all "A" and "B" rated schools in our City.



Enable a sustainable trades and technical workforce through a career technical academy:

- Serving grades 6-12, to be in the Tradition Jobs Corridor.



GOAL 4: DIVERSE ECONOMY & EMPLOYMENT OPPORTUNITIES

Expand economic opportunities, develop partnerships, and improve processes necessary to ensure a diverse, thriving economy and continued job growth with a focus on:

- Build-out of Southern Grove in Tradition as an employment center for bio-science, health care and other job-creating commercial enterprises and finalizing the sale of the Florida Center for Bio-Sciences (FCB) building.
- Making City Center the Mixed-Use Cornerstone of eastern Port St. Lucie by partnering with the receiver as they market properties to the private sector.
- Support small businesses as a vital component of the City's economy, launching a micro-grant program.





GOAL 5: HIGH QUALITY INFRASTRUCTURE AND FACILITIES

Crosstown Parkway extension project:

- Complete the Project in 2019, providing for a necessary third east-west crossing of the St. Lucie River.
- Initiate planning for the upgrade of Village Green Drive as a key connecting corridor and “complete street.”

Sidewalks and Repaving:

- Continue to fund and implement the adopted Sidewalk and Repaving Master Plans.

Port St. Lucie Boulevard South:

- Fund, design and construct the widening of Port St. Lucie Boulevard South, with improvements for pedestrian, bicycle and vehicular traffic.

McCarty Ranch Water Quality project:

- Construct the Project to improve water quality and provide for future water supply, completing Area 1 and 2 this year.

Microbial Tracking study and projects:

- Complete the Study in order to identify the sources of microbial bacteria in the North Fork of the St. Lucie River, and develop and complete water quality projects designed to address these sources.

Proposed Sales Tax:

- Conduct an educational campaign to provide information on the proposed half-cent sales tax initiative and prioritization of projects should passage of the sales tax occur.

Fiber Infrastructure:

- Expand the community fiber network through increased access to public Wi-Fi.

Traffic Signal Infrastructure:

- Upgrade infrastructure on St. Lucie West Boulevard.



City of Port St. Lucie





GOAL 6: CULTURE, NATURE, & FUN ACTIVITIES

Riverwalk Plan:

- Fund and implement the Plan to create a destination for residents and visitors to enjoy, recreate and appreciate a natural Florida experience along the North Fork of the St. Lucie River. Relocate two historic homes to the site, complete entryway improvements and work on the design of a new section of the boardwalk, to be complete by 2020.

10 Year Parks & Recreation Master Plan:

- Completion of a yearlong, comprehensive planning process for the next decade of Parks development.

Winterlakes Neighborhood Park:

- Construction of the new Winterlakes Neighborhood Park in the northern quadrant of the City.

BMX/Skate/Adventure Park:

- Develop plans and fund a contemporary park to include bicycle and skate facilities for fun, racing, stunts and competitions.

McCarty Ranch:

- Explore expanded camping opportunities at McCarty Ranch Preserve.

New and Expanded Events:

- Introduction of new, expanded citywide special events.



GOAL 7: HIGH PERFORMING GOVERNMENT ORGANIZATION

Expedite reduction of the City's debt:

- Achieve 30% overall reduction of City's debt by December 2019.

Reduce the Millage:

- Reduce the millage rate while still providing excellent service delivery to our citizens.

Enhance customer service:

- Utilize technology, improved processes and cross-departmental coordination to further improve our customer's experience.



Integration of the Strategic Plan and the Budget

The City Council has long utilized comprehensive strategic planning to stay focused on what is most important to our citizens and City.

The Port St. Lucie City Council initially created a formal Vision and Strategic Plan through a series of meetings and workshops in 2013, setting expectations and goals for what the community will be like in 15 years. The Plan also listed the actions needed to ensure the Council's shared vision becomes a reality and the mission of the city government.

In 2016-17 the City Council and City Manager identified a need to take a fresh look at the Strategic Plan considering the new leadership of the City Council and changes in the Executive Team. In addition to updating the Strategic Plan, the City Manager launched a new internal program to support implementation and measurement of the strategic plan, which has continued to grow and evolve over the past year and will include further development of department level business/strategic plans. In the past year the Strategic Plan has been updated to include performance indicators for each of the strategic goals, regularly reporting on progress towards the strategic goals and departments have further developed their performance measures to better align with implementation of the strategic plan.

The City's planning documents, as well as the annual budget, are designed to identify the community's desired direction and the steps necessary to execute that vision for the future. The following page illustrates the roles and relationships of the plan. The Comprehensive Plan is a long-term shared community vision for the future that informs the mid-range Strategic Plan. The Strategic Plan establishes priorities for the city over the next one to five years. The Long-Term Financial Plan shows the long-term financial challenges facing the city and helps the council to realistically balance limited resources when executing the Strategic Plan. The annual budget and business plans put the Strategic Plan into action. Each planning document is aligned with the community's vision, the organization's mission, the financial realities facing the City and operational priorities.

Strategic Planning Process

This year's Strategic Planning Process kicked off with a survey of Port St. Lucie residents, the last of which was conducted in 2009. Created, administered and analyzed by the National Research Center, Inc., our Citizen Survey is part of the National Citizen Survey (NCS) and fairly described as: ...the gold standard in community assessments today. This benchmarking, community survey provides a comprehensive and accurate picture of community quality and resident perspectives about local government services, policies and management. The NCS is conducted in hundreds of communities in nearly every U.S. state. The NCS uses scientific survey methods and best practices of the modern day to guarantee valid findings and puts y[our] results into meaningful

ORGANIZATIONAL VISION

Port St. Lucie is recognized nationally as a leader providing superior services through a diverse, empowered, and visionary city team.

VALUES

ETHICS: We value ethics, integrity, and honesty as moral principles that are the foundation of public trust and confidence.

STEWARDSHIP: As stewards of the community, we strive to nurture our organization; maintain and enhance the natural and built environment; and, commit to responsible actions that sustain both present and future generations.

DIVERSITY: We embrace diversity, promote inclusion, and respect the unique qualities of our city team and of our community.

ACCOUNTABILITY: We value accountability and believe transparency and fiscal responsibility are essential for citizen confidence in our local government.

CUSTOMER SERVICE: We are committed to providing superior customer service to our community and organization.

TEAMWORK: We are committed to working together as a team by respecting and supporting each other, and are dedicated to achieving our common goals.

context. The Citizen Survey allows us to get the community's opinion on specifics, track our performance over time and to meaningfully compare ourselves to other communities.

The results from the citizen survey were presented to the City Council at their annual strategic planning retreat and used to evaluate the Council's current strategic goals. Each year the Council meets for an informal retreat focusing on achieving short-term and long-term goals and prepares for updates to the City's strategic plan. In March 2018, the City Council held a strategic plan retreat and developed an updated objectives and strategic actions. Staff team leaders were assigned to execute each key objective following a staff retreat to develop actions to present to the Council. A Citizen Summit was also held in the Spring of 2018 to fine tune actions for the update of the Strategic Plan. Nearly 400 citizens attended and provided valuable feedback on each of the strategic goals. An update of the strategic plan for the new fiscal year was adopted in July, 2018 that aligns with the new fiscal year.

In FY16-17 the City Manager initiated quarterly updates on the progress of the strategic plan to provide enhanced communication to the City Council and opportunities for the Council to provide continued feedback on the plan's implementation. The Council also meets in July to review the preliminary budget. The Council makes decisions during this review to increase or decrease fees or costs in various programs if needed. They also set the date for the two budget hearings held in September of each year. One of the most important decisions Council will make is setting the millage rate. Annually, each department updates performance measurements that directly support the successful achievement of the City Council's overall strategic goals and objectives. Departments also report indicators related to their workload, efficiency and effectiveness. *Workload* - Measures the quantity of activity for department (such as number of calls responded to or number of sealed bids). *Efficiency* – Measures the relationship between output and service cost (such as the average cost). *Effectiveness* – Measures the impact of an activity (Improve overall satisfaction with the quality of service).

Departments establish performance measures/indicators for each division or program within their department to monitor and project department performance. These measures must be linked to the overall objectives of City Council and the department objectives they support.

The performance measures are listed after each department's organizational chart in fund and department order. In addition, the connection between the department's key initiatives and the City Council's key strategic plan goals, objectives and actions are outlined.

City of Port St. Lucie 2018-2019 Strategic Plan Goals	Objectives and Actions
<p>GOAL 1: SAFE, CLEAN AND BEAUTIFUL To maintain, develop, and promote policies, programs and services that further our commitment to Port St. Lucie being a safe, clean, and beautiful city.</p>	<p>Objective 1.1: Be the Safest Large City in Florida – Proactive crime reduction and quality of life enhancement through best practices achieved on an annual basis. Key actions:</p> <ul style="list-style-type: none"> ▪ Maintain Low Crime Rate - continue to be the safest large city in Florida and provide for an enhanced quality of life for our citizens. ▪ Improve Traffic Safety ▪ Actively Manage Growth <p>Objective 1.2.1 Keep Port St. Lucie Beautiful (KPSLB) and Clean - An ongoing litter campaign and outreach for the entire city, driven by active community involvement. Key actions:</p> <ul style="list-style-type: none"> ▪ Maintain Existing KPSLB Programs ▪ Enhance Education Component ▪ Increase Public - Private Partnerships ▪ Pursue Grant Funding ▪ Expand Events <p>Objective 1.3: Create and implement plans for landscape beautification of roadways, public parks, properties and gateways into the city, including I-95, Florida’s Turnpike and the FPL sub-station and continue the PSL Tree Challenge: a citywide initiative to plant 185,000 trees, one for every City resident. Key actions:</p> <ul style="list-style-type: none"> ▪ Complete Current Beautification Projects ▪ Assess existing landscaping and identify needs. Establish list of projects with prioritization and initiate execution of prioritized projects. ▪ PSL Tree Challenge Implementation
<p>Goal 2. Vibrant Neighborhoods: To facilitate and support vibrant, thriving neighborhoods where citizens take pride, are engaged, and dedicated to their communities.</p>	<p>Objective 2.1 Continued implementation of the City’s Neighborhood Planning Program by working with each of the City’s neighborhoods to implement capital improvements, programs, and/or other initiatives to meet residents’ needs and maintain the City’s high quality of life. Key actions:</p> <ul style="list-style-type: none"> ▪ 2018/19 – 2019/20 Neighborhood Improvement Plan and Schedule ▪ Long-term Neighborhood Priority Improvements <p>OBJECTIVE 2.2: Based upon input received from residents via the City’s Neighborhood Planning Program, staff will be completing a series of new and exciting neighborhood improvement projects and amenities. Key Actions:</p> <ul style="list-style-type: none"> ▪ Church Volunteer Program ▪ Prepare a 10-year Master Plan of Neighborhood Planning Area Projects

<p>City of Port St. Lucie 2018-2019 Strategic Plan Goals</p>	<p>Objectives and Actions</p>
<p>GOAL 3: QUALITY EDUCATION FOR ALL RESIDENTS To partner with regional educational institutions and leaders to facilitate accessible, high quality educational opportunities for our children and adults.</p>	<p>Objective 3.1 Support St. Lucie County Schools by establishment of effective partnerships throughout the education community to achieve academic excellence as an "A" rated school district, with all "A" and "B" rated schools in our City. Key actions:</p> <ul style="list-style-type: none"> • Continue to explore partnership opportunities and cooperative agreements (per Policy 17-05MD) to facilitate and support education-related programs. • Continue to engage City of PSL IT resources and others in a cooperative venture with SLCSD to investigate the potential of Internet (Wi-Fi) provision to underserved populations, increasing public access to Wi-Fi and identifying voids in Wi-Fi coverage • Work collaboratively with St. Lucie Public Schools to solve the school “stacking” problem at Palm Pointe Educational Research School in Tradition. • Accountability: Provide continued recognition of high performing schools and identify opportunities for continued support of public schools. <p>Objective 3.2 Enable a sustainable trades and technical workforce through a career technical campus/center serving secondary-level students while offering post-graduation opportunities. Key Actions:</p> <ul style="list-style-type: none"> • Finalize a roundtable of post-secondary Career Technical Education (CTE) providers to assess what partnership opportunities may be considered to assure successful enrollment of graduating students bypassing fulltime workforce placement for post-secondary matriculation in determining planning direction. • Issue an RFQ to seek a provider for a Grade 6-12 Career Technical Academy in the Jobs Corridor of Southern Grove • Host career technical education (CTE) events to enable the greater PSL community, with a focus on middle school through ninth grade students, to become familiar and aware of program offerings.

2018-2019 Strategic Plan Goals	Objectives and Actions
<p>GOAL 4: DIVERSE ECONOMY AND EMPLOYMENT OPPORTUNITIES To expand economic opportunities, develop partnerships, and improve processes necessary to ensure a diverse, thriving economy and continued job growth.</p>	<p>Objective 4.1 To facilitate the buildout of the Southern Grove Special Assessment District as an employment center for bio-science, health care and other job-creating commercial enterprises. Focus on re-occupancy of the Florida Center for Biosciences (FCB) building as a key asset for the location of a high wage bio-science/commercial enterprise and the Master Plan. Key Actions:</p> <ul style="list-style-type: none"> • Florida Center for Bio-sciences: Evaluate viable offers to purchase FCB and provide any viable offers to the City Council. Negotiate purchase and sale agreement. Action for recovery of damages from VGTI closure. • Advance development concepts to promote thriving economic development nodes in Southern Grove: Host a Urban Land Institute (ULI) Advisory Services Panel, conduct a market study, update the master plan and attracting businesses to Southern Grove following the land transfer. • Provide access to 100 acres to accommodate 1,121,234 sf of commercial development in Tradition by constructing necessary infrastructure to support economic development. The Florida Job Growth Grant will invest \$3 million dollars for the construction of a loop road and water and sewer infrastructure. <p>Objective 4.2 To make City Center the mixed-use cornerstone of eastern Port St. Lucie by partnering with the Receiver to place the privately-owned parcels back on the real estate market as viable, taxpayer owned parcels and businesses. Key Actions:</p> <ul style="list-style-type: none"> • City Center: Actively provide assistance to the Receiver as the Receiver markets properties to the private sector to redevelop City Center. <p>Objective 4.3 Encourage continued retail development in our city by application of the Targeted Retail and Restaurant Analysis which identified demographics required to recruit desirable enterprises. Key Actions:</p> <ul style="list-style-type: none"> • Evaluation of continued retail and restaurant recruitment and potential annual update of targeted retail and restaurant study. An ongoing recruitment with efforts also focused on Southern Grove and City Center. <p>Objective 4.4 Support small businesses as a vital component of the City's economy. Key Actions:</p> <ul style="list-style-type: none"> • Support small businesses by better understanding their needs through an annual survey and through the development of programs and services to support the needs of small businesses within the City.

2018-2019 Strategic Plan Goals	Objectives and Actions
<p>GOAL 5: HIGH QUALITY INFRASTRUCTURE AND FACILITIES To plan for, design, construct and maintain high quality infrastructure and facilities that meet the needs of the community now and in the future.</p>	<p>Objective 5.1 Continue to fund and implement a Sidewalk Master Plan that promotes connectivity between neighborhoods, schools and businesses in our community, providing a continuous network of sidewalks and multi-use pathways that permit pedestrians and bicyclists to have safe and efficient mobility. Key Actions:</p> <ul style="list-style-type: none"> • Sidewalk Master Plan adopted in FY 17, continued implementation <p>Objective 5.2 Complete the Crosstown Parkway Extension Project, providing for a necessary third east-west multi-modal transportation corridor across the river, connecting Interstate 95 to U.S. Highway 1, and providing for an additional evacuation route in emergencies. Key Actions:</p> <ul style="list-style-type: none"> • Crosstown Parkway Extension Project Construction • Village Green Drive “Complete Street” <p>Objective 5.3 Continue to fund and implement a Citywide Repaving Plan designed to improve the quality of Port St. Lucie streets in a fiscally responsible manner with consideration for both short and long-term needs. Key Actions:</p> <ul style="list-style-type: none"> • Repaving Master Plan adopted in FY 17, continued implementation <p>Objective 5.4 Fund, design and construct the widening of Port St. Lucie Boulevard South, providing for the completion of improvements for pedestrian, bicycle and vehicular traffic along this highly utilized commercial and residential corridor. Key Actions:</p> <ul style="list-style-type: none"> • Port St. Lucie Boulevard South: Efforts continue to complete design, construction and obtain funding for Segment 1, 2, 3, 4 <p>Objective 5.5 Construct the McCarty Ranch Project to Improve Water Quality, Develop a Master Plan/Water Modeling and Provide for Future Water Supply. Key Actions:</p> <ul style="list-style-type: none"> • McCarty Ranch Water Quality Project Construction <p>Objective 5.6 Complete the Microbial Tracking Study, a joint effort of the City of Port St. Lucie, St. Lucie County Board of County Commissioners, the St. Lucie County Health Department and the Florida Department of Environmental Protection, in order to identify the sources of bacteria which have been negatively impacting the health of the North Fork of the St. Lucie River, and develop and complete associated water quality projects. Key Actions:</p> <ul style="list-style-type: none"> • With Phase I of the Microbial Tracking Study Complete, efforts will focus on identifying solutions and completion of associated water quality projects <p>Objective 5.7 Expand the Community Fiber Network increasing public access to Wi-Fi. Key Actions:</p> <ul style="list-style-type: none"> • Install additional public Wi-Fi access points and develop signage and educational campaign. <p>Objective 5.8 Improve Adaptive Traffic Signal Coordination. Key Actions:</p> <ul style="list-style-type: none"> • Upgrade infrastructure on signals to allow for greater compatibility and timing and remote traffic camera viewing capabilities. <p>Other Key Actions:</p> <ul style="list-style-type: none"> • Educational campaign designed to assist residents in providing information on the proposed sales tax initiative and prioritization of projects should passage of the sales tax occur

2018-2019 Strategic Plan Goals	Objectives and Actions
<p>GOAL 6: CULTURE, NATURE AND FUN ACTIVITIES To enhance and showcase Port St. Lucie as a unique place with cultural, natural, and recreational activities and amenities.</p>	<p>Objective 6.1 Fund and implement the Riverwalk Plan, creating a destination for all City residents and visitors to enjoy, recreate and appreciate a natural Florida experience along the North Fork of the St. Lucie River.</p> <p>Key Actions:</p> <ul style="list-style-type: none"> • Historical Villages Improvement Project-Restoration of 1917 Peacock House and 1952 historic Peacock Lodge. • Completion of the Site work for Westmoreland Park: Completion of entryway improvements to provide access to the park, Botanical Gardens, future historic village and future boardwalk. • Riverwalk: Permitting and construction of approximately 2,000 linear feet of a new, ADAcompliant boardwalk along the North Fork of the St. Lucie River from Westmoreland Middle Tract to just south of Port St. Lucie Boulevard, including a pedestrian pathway to Bridge Plaza. • Riverwalk - Future Phase: Construction of a new, ADA-compliant boardwalk connection under Port St. Lucie Boulevard to connect the north and south segments. Phase includes improvements to the Promenade and Veteran’s Park at Rivergate boat ramp area/provide additional day use boat docking. • Riverwalk future phase - additional park improvements to enhance public access to the river/Westmoreland Middle Tract (official name to be determined): The project will add additional improvements to the 9.75-acre Westmoreland middle tract that is located immediately south of the Port St. Lucie Botanical Gardens. Paved parking, a riverfront stage, public seating area, and children’s play area will be provided. The development of the park will include land available for lease for the construction of a waterfront restaurant. • Riverwalk future phase - proposed improvements Westmoreland Conservation Tract: Improvements will be made to provide public access to a 13-acre conservation tract that lies directly south of the Westmoreland middle tract. It will include boardwalks, walking trails, and connections to the proposed Riverwalk boardwalk. • Restaurant opportunity: The development of the park will include land available for lease for the construction of a waterfront restaurant. Letter of inquiry available on the City’s website <p>Objective 6.2 Develop a 10-year Parks & Recreation Master Plan, including:</p> <ul style="list-style-type: none"> • Implement plans for Winterlakes Neighborhood Park to provide additional recreational facilities and services in the northern quadrant of the City. • Develop plans and fund a Skate Park/BMX Extreme Park, providing for a contemporary park to serve the needs of our youth and adults alike, to include bicycle and skate facilities for fun, racing, stunts and competitions. • Explore expanded camping opportunities at McCarty Ranch Preserve in addition to our pilot program to enhance enjoyment of our natural amenities. <p>Key Actions:</p> <ul style="list-style-type: none"> • Adoption of 10-Year Parks and Recreation Master Plan. • Winterlakes Park: Design/Build project will construct elements of the plan, grants will be sought to fully leverage budgeted funds and further completion of the components identified in the Winterlakes Park Conceptual Plan. • Skate Park/BMX Extreme Park • Expanded camping: Review of potential expansion of camping at McCarty Ranch Preserve upon completion of water modeling by the

2018-2019 Strategic Plan Goals	Objectives and Actions
<p>GOAL 7: HIGH PERFORMING CITY GOVERNMENT ORGANIZATION To cultivate a high-performing organization, which enables a quality workforce to deliver effective and efficient services in a fiscally responsible manner.</p>	<p>Objective 7.1 Seek opportunities to expedite the reduction of the City’s debt balance through scheduled debt payments, refinancing, and early debt retirement opportunities. Key Actions:</p> <ul style="list-style-type: none"> • Debt Reduction: Ongoing reduction of City’s debt balance <p>Objective 7.2 Using the City’s Budget process, efforts shall be made to reduce the millage rate while still providing excellent service delivery to our citizens. Key Actions:</p> <ul style="list-style-type: none"> • Annual Budget Process: Identify current tax rate and its allocation, project revenues and expenditures, review financial trends, present proposed tax rate and budget. <p>Objective 7.3 Enhance customer service and efficiency through the increased utilization of technology, improved processes and cross-departmental coordination. Key Actions:</p> <ul style="list-style-type: none"> • 311 System: Development of a cross departmental process and integration of technologies necessary to implement a comprehensive 311 system in order to enhance customer service and further the City’s efforts as a “Smart City.” • Develop an annual Resource Roadmap for strategic grantwriting to leverage city funds and seek state and federal funding partnerships



“A City for All Ages”

BUDGET DEVELOPMENT AND OVERVIEW

The Fiscal Year 2018-2019 Budget for the City of Port St. Lucie totaling \$410,536,890 was adopted on September 24, 2018. Each year the budget establishes the level of funding for each of the City's various funds. The goals and objectives, activities and service levels for the City's departments are dictated by the level of funding and thus ultimately controlled by the approved budget.

2018 19 Adopted Budget	
General Fund	\$104,605,353
Road & Bridge Fund	\$13,266,641
Stormwater Fund	\$27,206,171
Building Fund	\$7,510,303
Utility Funds	\$118,866,113
Golf Course Fund	\$1,725,099
Special Revenue Funds	\$71,915,380
Capital Improvement Funds	\$44,731,435
Medical Insurance Fund	\$20,710,395
Total Budget	\$410,536,890

2019 20 Planning Budget	
General Fund	\$108,398,650
Road & Bridge Fund	\$13,409,163
Stormwater Fund	\$25,712,159
Building Fund	\$7,811,155
Utility Funds	\$118,885,749
Golf Course Fund	\$1,748,151
Special Revenue Funds	\$73,298,587
Capital Improvement Funds	\$37,345,913
Medical Insurance Fund	\$18,673,489
Total Budget	\$405,283,015

The published, approved budget serves as an operational guideline for the city staff. Through the adoption of the budget, the departments are instructed as to level of staff, amounts for operating expenses and capital purchases allowed.

The budget is more than a spending plan, it serves four basic purposes:

- 1) **Information:** The budget is the primary way for the City to present to the Public what the Administration intends to do with the revenues that are collected. Through the budget, residents can see

how and where their tax dollars and other revenues will be spent.

- 2) **Accountability:** – The budget is a tool for legalizing public expenditures and to account for and control the use of public resources.
- 3) **Evaluating:** – The budget is used to help tell how well the City is doing its job through workload and performance indicators.
- 4) **Planning** – The budget is used as a planning tool for management of the City to plan for the City's future.

The first step in the annual budgeting process is to establish goals by working with the City Council at a Budget Planning Workshop held early each year. A long-range model is used to study property valuation, millage rate and their effect on funding. The largest single revenue in the General Fund, which is Ad Valorem Property Tax, is set at 4.7191 mills which will generate \$47,536,998. The Road & Bridge fund's largest revenue is Local Option Gasoline Tax revenue which has been declining over the past few years due to the rise of fuel-efficient vehicles. The Stormwater Fee will remain at \$163.00 for FY 18-19. The only normal growth in the Stormwater Fee revenue occurs when a vacant lot is built on providing \$40.75 per unit additional revenue. The culvert inspection fee collected in this fund is experiencing growth as the level of construction permits begins climbing. The fund also receives a federal subsidy to help cover the debt service on the EWIP project. For several years, the rapid growth in the City and the utility system required increased staff and contractor crews to keep up with the demand for connections to the system. Now with the latest market trend of moderate growth, the Utility Department is requesting 4.00 additional FTE's to handle the increasing level of work. Council approved a rate adjustment increase of 1.5 percent to water and sewer for FY 2018-19.

Final approval of the annual budget by the City Council follows several levels of review. The original budget requests of the departments are first reviewed by the City's Director of the Office of Management and Budget and later the City Manager. Revenue projections are made by studying multiple year trends for each revenue line item, taking into account population growth and the housing industry for revenues such as impact fees, building permits and inspection fees. As the updated property valuation is made available from the St. Lucie County property appraiser's office, the effect to the City's Ad Valorem Tax Revenues is reviewed. Through meetings with the department head, all departmental budgets are adjusted accordingly, so that a balanced budget, which meets the desired goals of the City

Council, can be submitted for their review. The council conducts final review with any directed changes being made by city staff. A Balanced Budget exists when available revenues and resources (fund balance) equals the budgeted appropriations and contingencies.

City Council Budgetary Guidelines

- 5) Operating Expenses - hold to 2.1% inflationary increase.
- 6) Golf Course Fund – limited increase in fees based on local market.
- 7) Millage Rate – General Fund millage is set at 4.7191.
- 8) Millage Rate – Crosstown Parkway CIP Voted Debt – 1.2193 Mill.
- 9) Millage Rate – Road and Bridge Operating millage is set at 0.3616.
- 10) Stormwater Fee – Increased by \$5.00 to (\$158.00)
- 11) Police Department Staffing - 1.60 officers per thousand of population – this component of Council policy is suspended.
- 12) Financial Contingency is set at 20% for the General Fund, 17% for the remaining operating funds, 50% for the Building Department Fund and 17% is set for the Medical Insurance Fund.

The City's Council Budgetary Policy calls for 1.6 sworn officers per 1,000 of population. However, with the recent budget struggles, the City Council suspended this component of their policy. The adopted sworn staffing level in FY 2017-18 is 238. The City Council added two new officers in the Traffic Unit Division due to the growth of the city. With an estimated population of 189,091 as of October 1, 2018, the staffing ratio is 1.26.

Budgetary Structure

The City's approved budget is accounted for through individual funds with various departments, which are further broken down into divisions. The level of budgetary control is the department, thus allowing the City Manager, or his designee, to transfer budgeted amounts within a department. Appropriations are used as a means of budgetary control. Any change to a department budget total or a CIP project budget requires Council action in the form of a budget amendment.

What is a Fiscal Year?

A fiscal year is twelve months starting October 1st through September 30th to which its annual operating budget applies. At the end of each fiscal year, the City

determines its financial position and the results of its operation.

What is a Revenue?

Revenue is funds the city receives from a variety of sources such as property taxes, permit fees, grants, stormwater fees, franchise fees to pay for operating and capital expenses.

What is an Expenditure?

An expenditure is a disbursement of operating revenue for goods and services.

What is a Fund?

A fiscal and accounting entity with a self-balancing set of accounts.

What is an encumbrance?

The commitment of appropriated funds to purchase an item or service.

Strategic Plan

A strategic plan is a document used to communicate the organizations goals, the actions needed to achieve those goals and all of the other critical elements developed during the planning exercise.

Property Tax

What is a Property Tax?

Property Taxes are levied on both real and personal property according to the property's valuation and tax rate. It is also called an ad valorem tax rate. The tax is determined by multiplying the taxable value of the property by the millage rate and then dividing the result by one thousand. The County Tax Collector is responsible under state law to collect all taxes imposed within the county.

What is a Mill of Tax?

A mill is a rate of tax equal to \$1 for each \$1,000 of assessed property value. If your home has a taxable value of \$100,000 and the millage rate is \$1, then you pay \$100 in taxes.

How does Property Tax get calculated?

There are three factors for calculating the amount of property tax assessed on your house (or other property): the value of the property, the amount of value that is not subject to taxes (e.g., the homestead exemption), and the tax or millage rate.

According to State legislation, the County Property Appraiser calculates the value of each property in St. Lucie County as of January 1 each year. The appropriate exemptions are then applied to reach the final taxable value. The final taxable value is multiplied by the millage rates, i.e. City, County, School Board and other

taxing authorities to determine the amount of property taxes to be included in the November property tax bill. For example, if your taxable value after taking all exemptions is \$125,000 and the millage rate used to determine your taxes is 6.3000, then the City portion of your taxes would be \$787.50. The calculation is performed by taking the taxable value (\$125,000), dividing by 1,000 and multiplying by the millage rate (6.3000).

$$\begin{aligned} & \frac{\$125,000}{1,000} = \$125 \\ & \$125 \times 6.3000 = \$787.50 \end{aligned}$$

What is Rolled – Back Millage Rate?

The rolled-back millage rate is the millage rate that, when applied to the tax roll excluding new construction, would provide the same property tax revenue in the proposed budget year as in the current year. It represents the millage level of no tax increase.

Basis of Budgeting

The City of Port St. Lucie develops its budget using the same basis as it is required to use for financial reporting, the modified accrual basis of accounting. Revenues are budgeted and will be recognized when they become measurable and available. Expenditures are budgeted and recognized when the liability is incurred. This accounting and budgeting basis applies to all of the City's governmental type funds, i.e. the General Fund and Special Revenue Funds. The City's Stormwater Fund and Water and Sewer Utility Funds are exceptions to this, as they are proprietary funds and must be accounted for using the full accrual basis of accounting. Under this format, the two enterprise funds recognize revenues when earned and expenses are recognized when incurred regardless of when the actual cash flows occur.

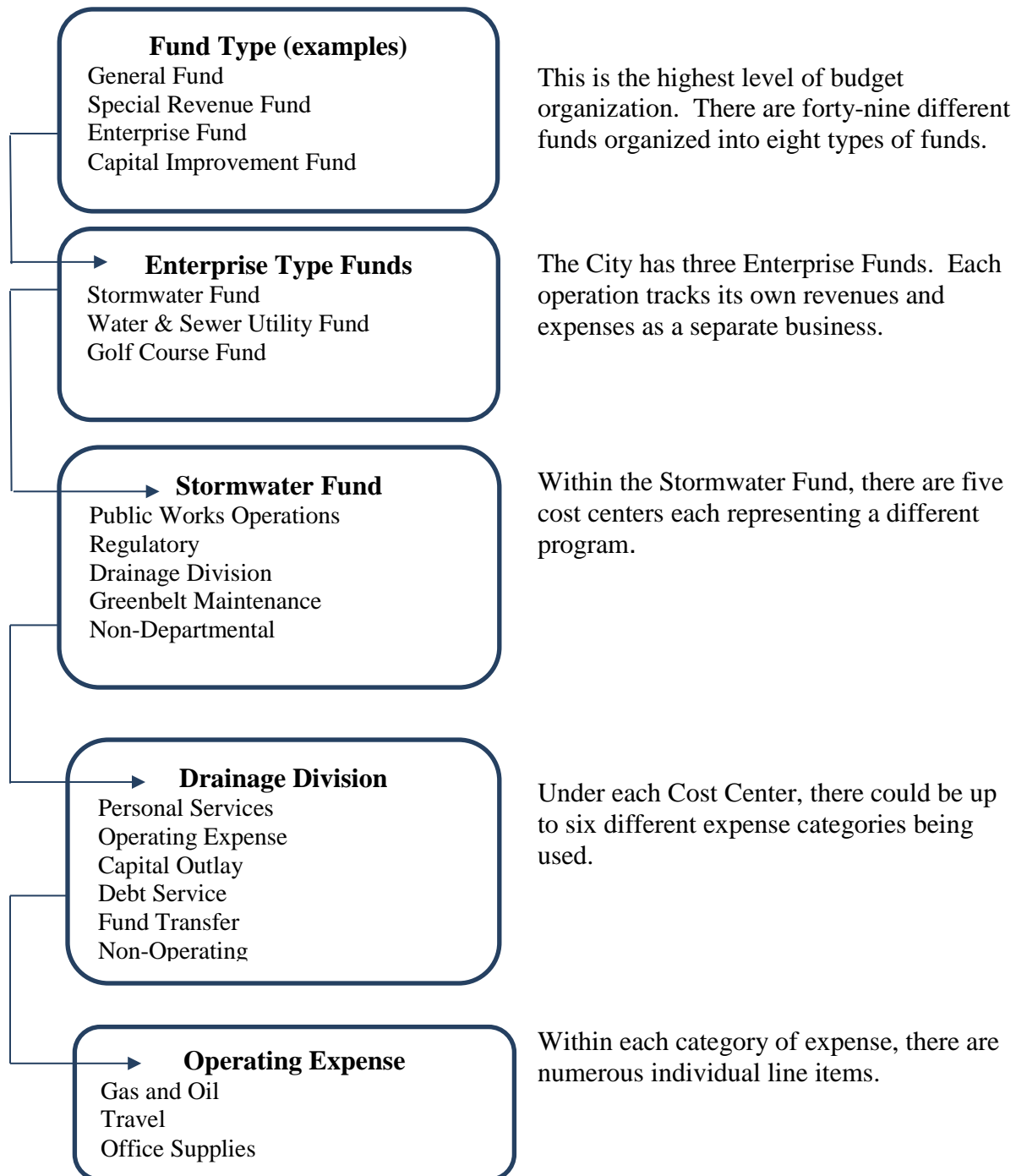
Budget Amendments

Any requests for a budget amendment to provide for unbudgeted expenditures, must be funded by additional revenues or unspent appropriations and must be approved by the City Council. Such requests are handled much like original budget requests in that they must be submitted to the Office of Management and Budget for consideration. If a funding source can be identified, the balanced budget amendment schedule is then presented to the City Manager for his/her review and approval. The amendment is then brought before the City Council at two regular meetings so that an appropriate ordinance is passed which requires two readings.

BUDGET DOCUMENT STRUCTURE

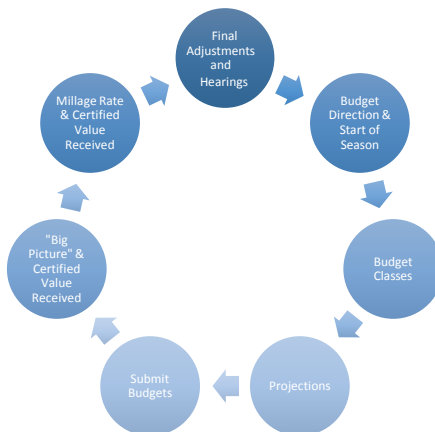
The City’s Budget is organized into sections by fund type, cost center, category of expense and individual line items. Fund type is established by revenue and its purpose, such as Gas Tax for Road Programs. Cost centers are generally used to capture the cost of a program, such as the Drainage Division

that performs drainage repairs. Categories of Expense group similar expenses such as salary and benefits into a category called Personal Expense. Line Items are the most basic tracking method, such as Office Supplies.

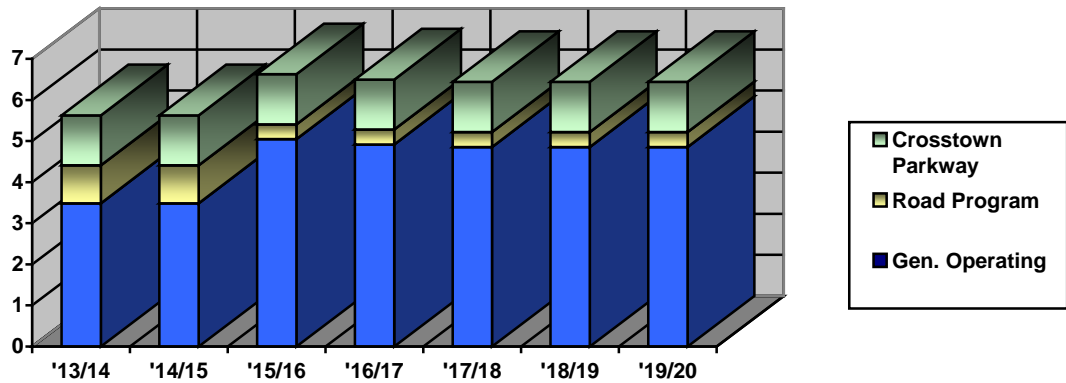


CITY OF PORT ST. LUCIE
BUDGET CALENDAR
2019 & 2020
(for budget year FY 2018-19 & FY 2019-20)

Jan. 17	Start of CIP Budget - Forms and Instructions to departments
Feb. 22	City Council Retreat: First Look at Budget
Feb. 23	City Council Retreat: CIP Update – FY 17-18 Projects
March 1	Start of Operating Budget Development – Forms & Instructions to the departments
March 6-9	MUNIS Budget Training – Time slots for departments TBD
March 16	Departments submit CIP Requests to OMB
March 23	Strategic Plan Goal Setting
March 27	Department Goals and Objectives – linkage to Strategic Plan
March 29	Review requested CIP Projects with Department Heads/City Manager Approval
April 14	Operating Budget Requests must be entered in to MUNIS for OMB Compilation
May	OMB compiles departmental budget requests Department budget review meetings are held Tentative Budget submitted to the City Manager
May 21	Review and presentation of CIP – Tentative adoption of CIP by Council
June 1	Estimated Taxable Property Value is received from County Appraiser
June	Revenue estimates are further updated Updates are made per the City Manager
June 28	City Manager Proposed Budget submitted to City Council
July 1	Certified Taxable Value is received from Property Appraiser
July 25,26,27	Summer Council Retreat – City Manager Proposed Budget is reviewed. Millage Rate and Public Hearings (date, time, location) are set for TRIM notices to citizens and forwarded to County Property Appraiser.
August	Final adjustments and further workshops with the City Council if needed. Ordinances and mailings for Street Lighting and Stormwater Fees Notices of Utility Rates if needed City Charter newspaper ad as required
September 10	First Public Hearing (TRIM requirement) on Proposed Budget. Adopt proposed Millage Rate and Budget. TRIM Newspaper Ad as required
September 24	Second Public Hearing (TRIM requirement) and Final Adoption of Millage Rate and budget.



City of Port St. Lucie Millage Rates



	Biennial Budget						
Fiscal Year	13-14	14-15	15-16	16-17	17-18	18-19	19-20
General Operating	3.4897	3.4897	5.0480	4.9191	4.8191	4.7191	4.7191
Road & Bridge Operating	0.3616	0.3616	0.3616	0.3616	0.3616	0.3616	0.3616
Road CIP Program	0.5583	0.5583	0.0000	0.0000	0.0000	0.0000	0.0000
Crosstown Parkway Debt Service Fund	1.2193	1.2193	1.2193	1.2193	1.2193	1.2193	1.2193
Total Millage Rates	5.6289	5.6289	6.6289	6.5000	6.4000	6.3000	6.3000

The City's millage rate is the tax rate charged against both residential and commercial properties within the city limits. It is formally called an Ad Valorem Tax Rate meaning that it is charged "per value". All properties are assessed a taxable value by the County Property Appraiser. The tax bill for a piece of property is then calculated by multiplying the taxable value times the adopted millage rate(s). Millage rates are expressed for example as 1.2345, and are charged against the value in thousands.

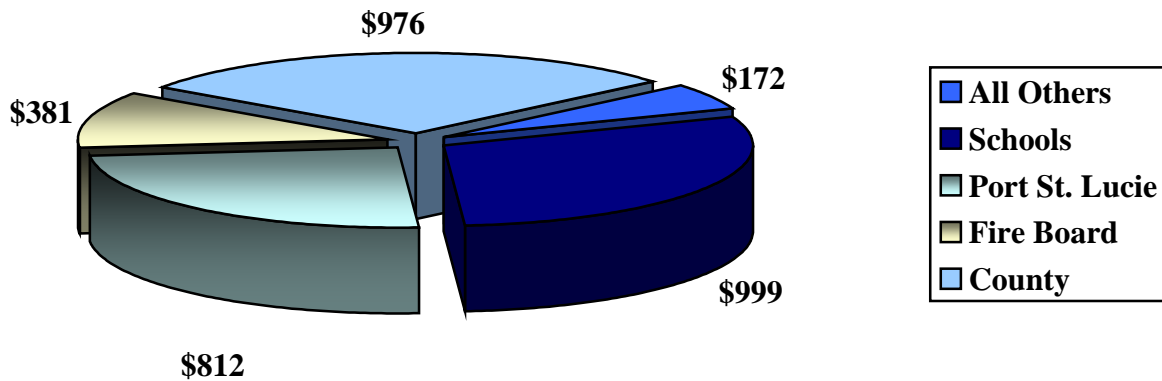
Residential property owners who use their home as their primary residence can apply for a \$50,000 homestead exemption, which drops their "billable" tax value by that amount. This chart shows seven years of millage rates

broken into the numerous programs that are funded by Ad Valorem Revenue.

In FY 2015-16 circumstances required the City Council to increase the millage rate by 1.0000 due to circumstances beyond their control. In addition to the one mill increase for the General Fund, the existing 0.5583 mill that was allocated to the Road CIP Fund was redirected to the General Fund. In FY 2016-17 and FY 2017-18 the millage rate was decreased by 0.2289 FY for a total millage rate of 6.4000 in FY 2017-18.

The Adopted FY 2018-19 Budget is based on a decrease of 0.1000 for a new total millage rate of 6.3000. There is no change recommended for FY 2019-20 as the City actively begins marketing the Southern Grove jobs corridor in the Tradition area.

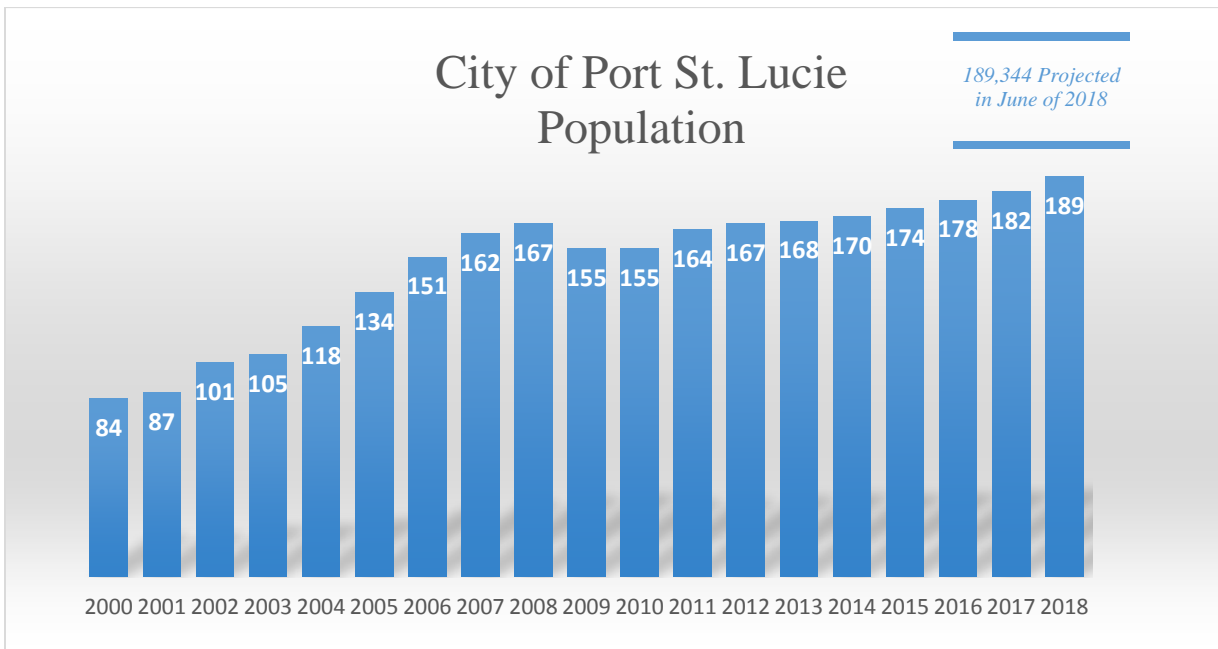
City of Port St. Lucie Breakdown of Tax Bill based on \$176,900 Valuation – FY 2017-18 Tax Rates



With the \$50,000 Homestead exemption (\$25,000 for schools), the Total Tax Bill=\$3,339.53.

This graph is helpful in understanding the breakdown and distribution of a typical Ad Valorem Property Tax bill in the City of Port St. Lucie. In this example, a home with a taxable value of \$176,900 that qualifies for the \$50,000 homestead exemption as a primary residence will pay a total property tax bill of \$3,339.53. This chart is used as an example to show the distribution of where the

tax dollars are used. The surprising point of interest for the local citizens is that only 24% of their tax bill, \$812 in this example, remains in their local City budget. The largest portion of a tax bill goes to the St. Lucie School Board receiving (\$998.59, 30%), and to St. Lucie County Government (\$975.66, 29%).

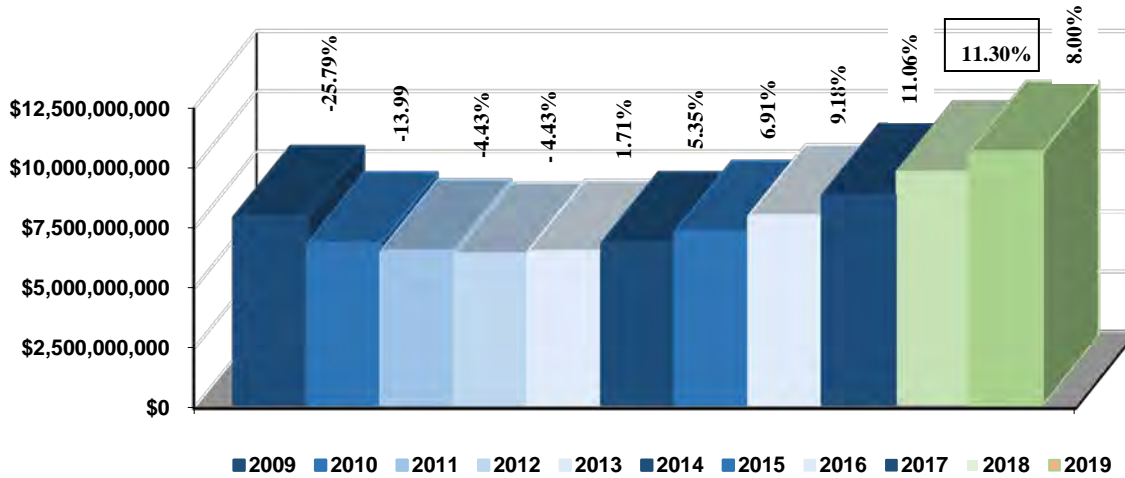


This population chart shows the strong growth pattern experienced by the City of Port St. Lucie. The City was incorporated in 1961 and our population was only 330 in 1970. However, our population is estimated to be 189,344 thousand in October 2018. Annual increases had been averaging approximately 3,000. However, the growth pattern exceeded that trend between 2003 and 2007 as tremendous numbers of new homes were constructed. Port St. Lucie is Florida’s eighth largest city by population and was once listed as one of the fastest growing cities in the nation. This level of growth in past years was the driving force behind the infrastructure needs of the city and also increasing levels of service. Over the years, the Parks and Recreation, Police and Utility Departments have grown to reflect the growth of the community.

However for several years after 2007, the number of new home permits dropped substantially which has caused a slower growth rate for the City. And along with the slower growth rate, the inventory of homes on the market climbed. Those conditions lead to a slight decline in the population estimate. That real estate activity drove down the taxable value in the City which greatly impacted the City’s budget. The general economy also suffered during this same time period which negatively impacted other revenues of the City. The second half of this time period shows a more reasonable and steady growth although the pace of new residential construction is picking up which adds to the population.

The chart exhibits three phases in the population history. First the very rapid growth through 2008 and the middle of the chart is the downturn in the economy which caused a drop in population and minimum growth. Then the recent phase is the slower, yet steady, population gains since 2011.

City of Port St. Lucie - Property Valuation



This graph shows the property valuation for the City of Port St. Lucie, which is set by the St. Lucie County Property Appraiser and is an important demographic indicator for the community. The level of taxable valuation sets the tone for the development of the budget each year. The City of Port St. Lucie has been experiencing positive growth over the last five years after coming out of the Great Recession. Large numbers of new homes being built is pushing the total property valuation upward at more moderate levels than was experienced in the early 2000s. Port St. Lucie is one of the fastest growing City in Florida. Most of the valuation increase is due to the strong real estate market. That served to increase the Ad Valorem Tax Revenues of the City in direct proportion.

The City has not yet reached the peak values experienced in 2007 at just over \$13 billion. Even with more than \$1 billion increase is related to new construction since this time. The following five years experienced

decreases in valuation that drove the property tax revenues lower and caused financial stress for the City. The recent six-year trend of climbing taxable value is a positive indicator for the City and a reflection of the general economy.

The proposed FY 2018-19 budget is based on the certified taxable value of \$9,766,646,033 which is 11.30% greater than the prior year. This new taxable value is still only 75% of the peak value established in 2007.

Amendment One passed in January 2008, allowing for an additional \$25,000 in Homestead Exemption (\$50,000 total) which contributed toward the overall drop in taxable value.

The overall gain in value will generate \$5,125,673 in additional property tax revenue using the City Council recommended millage rate of 6.3000.

City of Port St. Lucie

Schedule of Ten Largest Taxpayers 2017 Tax Roll

Taxpayer	Type of Business	Total Valuation	% of Total
Florida Power & Light	Electric Utility	\$ 152,663,123	1.93%
Wal-Mart Stores East LP	Retail Merchandising	74,444,658	0.90%
KRG Port St. Lucie Landing	Land Development	54,687,900	0.69%
St. Lucie West 2016, LLC	Land Development	47,756,700	0.60%
Benderson Development Co, Inc.	Land Development	43,551,200	0.55%
Sandpiper Resort Property, Inc	Resort Hotel	40,529,900	0.51%
HCA Health Services of FL, Inc	Medical	39,080,837	0.49%
Florida Gas Transmission Co, LLC	Gas Utility	26,513,206	0.33%
Bellsouth Telecommunications	Telecommunications	23,714,931	0.30%
Comcast of FL/GA, LLC	Communications/Cable	21,518,714	0.27%
Taxable Value of 10 Largest Taxpayers		524,461,169	6.57%
Taxable Value of Other Taxpayers		7,395,033,920	93.43%
Taxable Value of All Taxpayers		<u>\$ 7,919,495,089</u>	<u>100.00%</u>
Source: St. Lucie County Property Appraiser, St. Lucie Tax Collector, and City of Port St. Lucie GIS Dept.			

The above table lists the ten largest taxpayers in Port St. Lucie taken from the 2016 tax roll. Not that many years ago, the largest property owner was General Development Corp. at over six percent of the City total. This was the original developer of the City and tended to give the appearance of a "company town". As this company reduced their inventory of land through sales,

property ownership became further diversified. This trend of distributing property ownership is exhibited as the top ten taxpayers represent less of the total assessed value each year. The top ten taxpayers from the 1993 tax roll held over ten percent of the total while the latest listing has only 6.57% represented by the top ten taxpayers.

CITY OF PORT ST. LUCIE, FLORIDA
Demographic and Economic Statistics
Last Ten Fiscal Years

<u>Fiscal Year</u>	<u>(1) Personal Income</u> (000's)	<u>(1) Per Capita Income</u>	<u>Public School Enrollment</u>	<u>(1) Unemployment Percentage</u>
2008	\$ 17,591,126	\$ 42,132	24,176	9.8%
2009	16,208,318	38,605	23,968	13.6
2010	16,522,776	38,853	26,352	13.2
2011	17,788,989	41,505	25,543	11.9
2012	19,297,764	44,601	25,929	10.1
2013	19,071,063	43,603	26,045	9.2
2014	20,761,472	46,731	26,327	7.3
2015	22,196,356	48,879	26,266	6.0
2016	22,726,490	48,852	26,299	5.7
2017	n/a	n/a	26,755	4.0

(1) Prior year revisions included per U.S. Department of Labor.

(2) Starting in 2010, includes Savanna Ridge, Renaissance, and Nau Charter schools. Starting in 2011, includes Palm Point Charter.

NOTE: Public school and unemployment figures include Port St. Lucie only. All other figures cover the Port St. Lucie Metropolitan Statistical Area (MSA).

SOURCES: St. Lucie County Public School System
U.S. Department of Labor

CITY OF PORT ST. LUCIE, FLORIDA
Principal Employers in St. Lucie County
2017 and 2007

	<u>2017</u>			<u>2007</u>		
	<u>Employees</u>	<u>Rank</u>	<u>Percent of Total Jobs</u>	<u>Employees</u>	<u>Rank</u>	<u>Percent of Total Jobs</u>
St. Lucie School Board	5,471	1	7.19%	5,173	1	8.03 %
Indian River State College	2,338	2	3.07	1,647	5	2.56
Lawnwood / HCA Medical	2,305	3	3.03	1,046	10	1.62
Wal-Mart Retail and Distribution	2,253	4	2.96	3,129	2	4.86
St. Lucie County	1,686	5	2.22	2,068	3	3.21
Publix	1,466	6	1.93	1,284	6	1.99
Aegis Communications	1,200	7	1.58	-	-	-
City of Port St. Lucie	1,050	8	1.38	1,232	7	1.91
Martin Health System	850	9	1.12	-	-	-
Convey Health Solutions	450	10	0.59	-	-	-
Liberty Healthcare Group, Inc.	-	-	-	1,753	4	2.72
Q V C	-	-	-	1,081	8	1.68
Riverside Bank	-	-	-	1,062	9	1.65
Total Top Ten	<u>19,069</u>		<u>25.08</u>	<u>19,475</u>		<u>30.23</u>
Total Jobs Available	76,044			64,420		

SOURCES: Economic Development Council (EDC) of St. Lucie County
Florida Department of Economic Opportunity
City of Port St. Lucie Payroll Department
St. Lucie County Consolidated Annual Financial Report

NOTE: State and Federal employers not ranked.
Information is for St. Lucie County. Specific City only information not available.
This information uses most recent County and EDC data available.

CITY OF PORT ST LUCIE, FLORIDA
Construction Values
Last Ten Fiscal Years

<u>Year</u>	Construction			
	<u>Residential</u>		<u>Commercial</u>	
	<u>Number of Units</u>	<u>Value</u>	<u>Number of Units</u>	<u>Value</u>
2008	609	\$ 74,176,293	407	\$ 95,398,929
2009	197	14,978,683	290	61,687,034
2010	198	15,955,030	322	72,674,854
2011	188	20,315,132	245	52,119,534
2012	162	20,568,540	279	96,402,278
2013	430	50,306,661	292	59,575,324
2014	836	103,680,020	276	21,290,019
2015	928	121,984,614	353	42,343,799
2016	1,165	180,388,212	328	163,062,804
2017	1,492	207,284,671	367	57,745,656

Current Year Increase (Decrease) over Prior Year

Quantity & Amount	327	\$ 26,896,459	39	\$ (105,317,148)
Percent Change	28.1%	14.9%	11.9%	-64.6%

Source: City of Port St. Lucie Building Department.
The construction permit data switched from calendar year
(January 1 - December 31) to fiscal year (October 1 - September 30)
starting with Year 2011 figures.

STAFF CHANGES

Staffing levels are set by the approved budget, which provides the funding for the approved listing of positions. Most operating budgets are a large percentage of salaries and benefits. Thus, the staffing level is a critical component of the budget. During the downturn of the economy and the years of falling taxable value, steps were taken to control costs which lead to reducing the staffing costs. The City froze payrates and raised the employee health insurance contributions. In addition to these adjustments, the City reduced staffing levels by an overall 21% in those years. The trend in FTE's reported in the General Fund follows closely the trend of property tax revenue in the General Fund which is the largest single revenue in this fund.

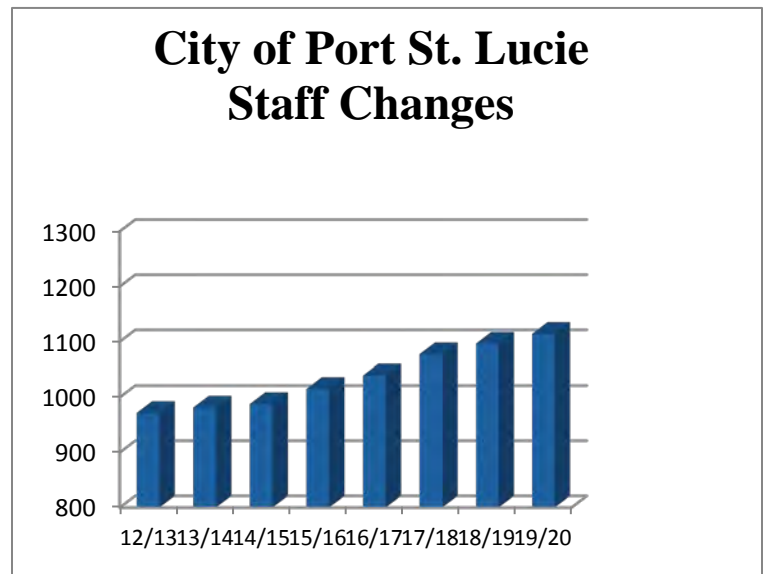
The City of Port St. Lucie's adopted FY 2018-19 Budget allows for a staffing level of 1,096.44 FTE's (Full Time Equivalent). That is a net increase of 11.38 FTE's.

For budget purposes, staff positions are counted and measured using an FTE (Full Time Equivalent) basis. One FTE is a budgeted position that is scheduled for 80 work-hours in a two-week pay period. By gathering payroll data on the number of hours being paid during the year, the budgeted number of FTE's can be compared to the number of actual FTE's used. A monthly report tracks these variances and can identify vacancies, which represent savings, and also identify any over staffing that might accidentally occur.

During the years of staffing cuts many departments were able to drop vacant positions and minimize actual layoffs. With the difficult financial position of the City, the Council suspended the Police Sworn staffing policy of 1.6 officers per thousand of population. The current sworn staffing level

in FY 2018-19 is 238 which establishes a staffing ratio of 1.26 with the assumed population of 189,091.

The following pages represent a listing of the total number of full-time and part-time positions approved along with the position title. Included is a summary listing of proposed FTE increases by fund and department. Positions are converted to full time equivalent with 80 hours per two week pay period equaling 1.0 FTE. This allows tracking of man-hours which controls salaries being paid.



**CITY OF PORT ST. LUCIE
APPROVED FY 2018-19 POSITION CHANGES**

GENERAL FUND DEPARTMENTS

1400	LEGAL	-1.00	Paralegal
	POLICE DEPARTMENT		
2130	Operations/Patrol	2.00	Police Officers
2131	Neighborhood Policing Bureau District Support	0.38	Crime Prev. Spec. PT to FT
		1.00	Civilian Pal Director

GENERAL FUND TOTAL 2.38

OTHER FUNDS

	110 BUILDING DEPARTMENT		
2405	Administration	1.00	Office Assistant
2415	Permitting	1.00	Permit Specialist
2420	Inspections	1.00	Inspector
2425	Plans Review	2.00	Plans Examiners
	431 UTILITY FUNDS		
1340	Administration	1.00	Deputy Director
1375	Inspections	1.00	Locator
3390	Telemetry & Instrumentation	1.00	Scada Tech
3560	Wastewater Maintenance	1.00	Maintenance Mechanic

TOTAL OTHER FUNDS 9.00

TOTAL FY 2018-19 APPROVED (Citywide Position Changes) 11.38

**CITY OF PORT ST. LUCIE
APPROVED FY 2019-2020 POSITION CHANGES**

GENERAL FUND DEPARTMENTS

1320	INFORMATION TECHNOLOGY		
		1.00	Service Desk Support Tech
	POLICE DEPARTMENT		
2115	Detective	1.00	Crime Scene Tech
2130	Operations/Patrol	4.00	Police Officers
2139	NPB-Traffic Unit	2.00	Police Officers
	PARKS AND RECREATION		
7210	Parks	0.73	PT Maintenance Worker (Palm Point)
		2.00	Maintenance Workers - Roving Crew

GENERAL FUND TOTAL 10.73

OTHER FUNDS

	110 BUILDING DEPARTMENT		
2415	Permitting	1.00	Permit Specialist
2420	Inspections	1.00	Inspector
2425	Plans Review	1.00	Plans Examiner
	431 UTILITY FUNDS		
1375	Inspectors	1.00	Inspector
3316	Water Distribution/Preventive Maintenance	1.00	Field Technician Trainee
3390	Telemetry & Instrumentation	1.00	Electrician Journeyman
175 CRA		1.00	Principle Planner

TOTAL OTHER FUNDS 7.00

TOTAL FY 2019-20 APPROVED (Citywide Position Changes) 17.73

CITY OF PORT ST. LUCIE
SUMMARY OF BUDGETED POSITIONS
FY 2018-19 - FY 19-20 APPROVED BIENNIAL BUDGET

(FULL TIME EQUIVALENT)	PRIOR FY 2016-17	CURRENT FY 2017-18	APPROVED FY 2018-19	INCREASE (DECREASE)	APPROVED FY 2019-20	INCREASE (DECREASE)
	*****	*****	*****	*****	*****	*****
GENERAL FUND DEPARTMENTS						
1100 CITY COUNCIL	2.00	2.00	2.00	0.00	2.00	0.00
1200 CITY MANAGER OFFICE	6.00	6.00	6.00	0.00	6.00	0.00
1210 CITY CLERK	9.00	9.00	9.00	0.00	9.00	0.00
1300 FINANCE	26.00	26.50	26.50	0.00	26.50	0.00
1310 HUMAN RESOURCES	11.25	11.63	14.63	3.00	14.63	0.00
1311 COMMUNICATIONS	10.00	10.00	10.00	0.00	10.00	0.00
1312 NEIGHBORHOOD SERVICES	2.48	2.30	2.40	0.10	2.40	0.00
1313 RISK MANAGEMENT	3.00	3.00	0.00	(3.00)	0.00	0.00
1320 INFORMATION SERVICES	25.00	27.00	27.00	0.00	28.00	1.00
1330 OFFICE OF MANAGEMENT & BUDGET	3.00	3.00	3.00	0.00	3.00	0.00
1335 PROCUREMENT MANAGEMENT	9.13	9.13	9.13	0.00	9.13	0.00
1400 LEGAL COUNSEL	14.00	16.00	15.00	(1.00)	15.00	0.00
1500 PLANNING	9.80	11.80	11.80	0.00	11.80	0.00
2105 PD-SERVICES BUREAU	28.00	29.00	29.00	0.00	29.00	0.00
2110 PD-ADMINISTRATIVE	8.00	8.00	8.00	0.00	8.00	0.00
2111 PD-PROFESSIONAL STANDARDS	13.00	14.00	14.00	0.00	14.00	0.00
2112 PD-SPECIAL INVESTIGATION UNIT	14.00	14.00	14.00	0.00	14.00	0.00
2115 PD-DETECTIVE	32.00	34.00	34.00	0.00	35.00	1.00
2123 PD-DOMESTIC VIOLENCE	2.00	2.00	2.00	0.00	2.00	0.00
2130 PD-OPERATIONS/PATROL	167.00	167.00	169.00	2.00	173.00	4.00
2131 PD-NPB DISTRICT SUPPORT	13.13	15.13	16.50	1.38	16.50	0.00
2134 PD-SCHOOL CROSSING GUARDS	13.09	14.46	14.46	0.00	14.46	0.00
2135 NEIGHBORHOOD SERVICES-CODE COMPLIANCE	20.00	22.20	22.25	0.05	22.25	0.00
2136 FINANCE-BUSINESS TAX	3.00	3.00	3.00	0.00	3.00	0.00
2139 PD-NPB TRAFFIC UNIT	5.00	5.00	5.00	0.00	7.00	2.00
2140 PD-SERVICE AID	0.00	0.00	0.00	0.00	0.00	0.00
2910 NEIGHBORHOOD SVCS.-NUISANCE ABATEMENT	1.00	1.00	1.00	0.00	1.00	0.00
3900 NEIGHBORHOOD SERVICES-KPSLB	3.50	4.00	4.00	0.00	4.00	0.00
4135 BUILDING MAINTENANCE	11.00	13.00	13.00	0.00	13.00	0.00
4136 A/C MAINTENANCE - BLDG.	3.00	3.00	3.00	0.00	3.00	0.00
5100 SUMMER YOUTH PROGRAM	1.08	1.08	1.08	0.00	1.08	0.00
5200 INDUSTRY DEVELOPMENT	1.00	1.00	1.00	0.00	1.00	0.00
5520 ECONOMIC DEVELOPMENT (VGTI)	0.00	2.00	2.00	0.00	2.00	0.00
6200 PD-ANIMAL CONTROL	12.00	12.50	12.50	0.00	12.50	0.00
7200 RECREATION	13.40	13.40	13.40	0.00	13.40	0.00
7201 AIROSO COMMUNITY CENTER	8.20	8.20	8.20	0.00	8.20	0.00
7202 GYMNASIUM	4.75	4.75	4.75	0.00	4.75	0.00
7205 PARKS & REC. ADMINISTRATION	5.63	6.63	6.63	0.00	6.63	0.00
7210 PARKS	41.05	43.05	43.05	0.00	45.78	2.73
7215 BOTANICAL GARDENS	1.38	1.38	1.38	0.00	1.38	0.00
7216 MCCARTY RANCH PRESERVE	0.00	1.00	1.00	0.00	1.00	0.00
7235 TURF MAINTENANCE	6.30	6.30	6.30	0.00	6.30	0.00
7500 CIVIC CENTER - ADMINISTRATION	3.00	3.00	3.00	0.00	3.00	0.00
7501 CIVIC CENTER - MAINTENANCE	15.38	14.75	14.75	0.00	14.75	0.00
7502 FITNESS CENTER	4.88	5.88	5.88	0.00	5.88	0.00
7503 RECREATION	9.20	9.20	9.20	0.00	9.20	0.00
7504 CIVIC CENTER - HOSPITALITY	9.88	11.13	11.13	0.00	11.13	0.00
FUND TOTAL	604.48	631.37	633.90	2.53	644.62	10.73

CITY OF PORT ST. LUCIE
SUMMARY OF BUDGETED POSITIONS
FY 2018-19 - FY 19-20 APPROVED BIENNIAL BUDGET

(FULL TIME EQUIVALENT)	PRIOR FY 2016-17	CURRENT FY 2017-18	APPROVED FY 2018-19	INCREASE (DECREASE)	APPROVED FY 2019-20	INCREASE (DECREASE)
BUILDING DEPARTMENT						
2405 ADMINISTRATION	9.81	10.81	11.81	1.00	11.81	0.00
2410 LICENSING	6.00	6.00	6.00	0.00	6.00	0.00
2415 PERMITTING	8.00	8.00	9.00	1.00	10.00	1.00
2420 INSPECTIONS	22.00	26.00	27.00	1.00	28.00	1.00
2425 PLANS REVIEW	8.00	9.00	11.00	2.00	12.00	1.00
FUND TOTAL	53.81	59.81	64.81	5.00	67.81	3.00
C.B.D.G. FUND -118						
5910	2.24	1.48	2.36	0.88	2.36	0.00
5911	0.00	0.00	0.00	0.00	0.00	0.00
FUND TOTAL	2.24	1.48	2.36	0.88	2.36	0.00
S.H.I.P. FUND -119						
5510	1.78	1.50	0.19	(1.31)	0.19	0.00
5540	0.02	0.02	0.00	(0.02)	0.00	0.00
FUND TOTAL	1.80	1.52	0.19	(1.33)	0.19	0.00
NSP FUND -116						
116-5500	0.00	0.00	0.00	0.00	0.00	0.00
116-5510	0.24	0.30	0.30	0.00	0.30	0.00
FUND TOTAL	0.24	0.30	0.30	0.00	0.30	0.00
NSP 3 -114						
114-5500	0.00	0.00	0.00	0.00	0.00	0.00
114-5510	0.00	0.00	0.25	0.25	0.25	0.00
FUND TOTAL	0.00	0.00	0.25	0.25	0.25	0.00
PUBLIC WORKS DEPARTMENT						
4105 OPERATIONS	24.00	24.00	24.00	0.00	24.00	0.00
4118 REGULATORY	11.00	11.00	11.00	0.00	11.00	0.00
4121 TRAFFIC CONTROL/IMPRV.	21.00	21.00	21.00	0.00	21.00	0.00
4125 STREETS	10.00	10.00	10.00	0.00	10.00	0.00
4126 DRAINAGE	49.50	49.50	49.00	(0.50)	49.00	0.00
4127 GREENBELT/WATERWAY MAINT.	11.00	11.00	11.00	0.00	11.00	0.00
DEPT. TOTAL	126.50	126.50	126.00	(0.50)	126.00	0.00
NPDES FUND						
112-4126	0.50	0.50	1.00	0.50	1.00	0.00
DEPT. TOTAL	0.50	0.50	1.00	0.50	1.00	0.00

CITY OF PORT ST. LUCIE
SUMMARY OF BUDGETED POSITIONS
FY 2018-19 - FY 19-20 APPROVED BIENNIAL BUDGET

(FULL TIME EQUIVALENT)	PRIOR FY 2016-17	CURRENT FY 2017-18	APPROVED FY 2018-19	INCREASE (DECREASE)	APPROVED FY 2019-20	INCREASE (DECREASE)
UTILITY DEPARTMENT						
1340 ADMINISTRATION	11.50	9.50	10.50	1.00	10.50	0.00
1345 ADMIN./FINANCE	0.00	0.00	0.00	0.00	0.00	0.00
1346 CUSTOMER SERVICE	33.50	29.50	29.50	0.00	29.50	0.00
1347 BILLING	8.00	8.00	8.00	0.00	8.00	0.00
1348 METER READERS	4.00	2.00	2.00	0.00	2.00	0.00
1350 TECH. SERVICES	7.50	9.50	9.50	0.00	9.50	0.00
1355 UTILITY ENGINEERING	4.50	4.50	4.50	0.00	4.50	0.00
1360 MAPPING	8.00	9.00	9.00	0.00	9.00	0.00
1375 INSPECTORS	8.00	8.00	9.00	1.00	10.00	1.00
1380 LAB	7.00	7.00	7.00	0.00	7.00	0.00
3310 WATER SVS. - PLANT	14.00	13.00	13.00	0.00	13.00	0.00
3311 WATER SVS. - CROSS CONNECTION	6.00	6.00	6.00	0.00	6.00	0.00
3312 JEA WATER FACILITIES	7.00	8.00	8.00	0.00	8.00	0.00
3314 MCCARTY RANCH FACILITIES	0.00	0.00	0.00	0.00	0.00	0.00
3316 WATER DISTRIBUTION/PREVENTIVE MAINT.	22.00	26.00	26.00	0.00	27.00	1.00
3345 WAREHOUSE	8.00	8.00	8.00	0.00	8.00	0.00
3360 MAINTENANCE	7.00	8.00	8.00	0.00	8.00	0.00
3370 INFLOW & INFILTRATION	7.00	7.00	7.00	0.00	7.00	0.00
3380 LIFTSTATIONS	13.00	15.00	15.00	0.00	15.00	0.00
3390 TELEMETRY & INSTRUMENTATION	14.00	15.00	16.00	1.00	17.00	1.00
3512 WP WASTEWATER PLANT	8.00	8.00	8.00	0.00	8.00	0.00
3513 GLADES WWTP	10.00	10.00	10.00	0.00	10.00	0.00
3516 WASTEWATER COLLECTIONS/PRE. MAINT.	25.00	25.00	25.00	0.00	25.00	0.00
3560 WASTEWATER MAINTENANCE	5.00	5.00	6.00	1.00	6.00	0.00
FUND TOTAL	238.00	241.00	245.00	4.00	248.00	3.00
UTILITIES /CONNECTIONS						
1355 UTILITY ENGINEERING	0.00	0.00	0.00	0.00	0.00	0.00
3315 WATER DISTRIBUTION	3.00	3.00	3.00	0.00	3.00	0.00
3515 WASTEWATER COLLECTION	8.00	8.00	8.00	0.00	8.00	0.00
FUND TOTAL	11.00	11.00	11.00	0.00	11.00	0.00
GOLF COURSE						
7250 MAINTENANCE DIVISION	4.00	4.00	4.00	0.00	4.00	0.00
7251 OPERATIONS DIVISION	5.38	5.38	5.38	0.00	5.38	0.00
FUND TOTAL	9.38	9.38	9.38	0.00	9.38	0.00
NEIGHBORHOOD IMPROVEMENT FUND						
127 NEIGHBORHOOD SERVICES	1.00	1.20	1.25	0.05	1.25	0.00
FUND TOTAL	1.00	1.20	1.25	0.05	1.25	0.00
CRA						
5210 CRA	1.50	1.00	1.00	0.00	2.00	1.00
FUND TOTAL	1.50	1.00	1.00	0.00	2.00	1.00
CITY TOTAL	1,050.44	1,085.06	1,096.44	11.38	1,114.16	17.73

*Positions are converted to Full Time Equivalent with 80 hours per two week pay period equaling 1.0 FTE. This allows tracking of manhours which controls salaries being paid.

*Starting in FY 17/18 Building Maintenance and A/C Maintenance (4135, 4136) are not included in Parks & Rec Sub-Total

Police Department Sub-Total	307.215	315.09	318.46	3.38	325.46	7.00
Civic Center Sub-Total	28.26	28.88	28.88	0.00	28.88	0.00
Parks and Recreation Sub-Total	108.78	99.78	99.78	0.00	102.50	2.72

FINANCIAL MANAGEMENT POLICIES

The National Advisory Council on State and Local Budgeting (NACSLB) developed a comprehensive set of recommended budget practices that has been endorsed by the Government Finance Officers Association (GFOA). These recommended practices provide a framework for the budget process encompassing a broad scope of governmental planning and decision-making with regard to the use of resources.

Element #4 of Principle #2, Adopt Financial Policies addresses the need for jurisdictions to establish policies. As such, following are recommended financial management policies developed within the guidelines of the NACSLB.

OPERATING BUDGET MANAGEMENT

Policy #1: Revenue estimates for annual budget purposes should be conservative. Property taxes should be budgeted at 95.5% of the Property Appraiser's estimate as of July.

Policy #2: The annual operating budget should be maintained in such a manner as to avoid an operating fund deficit. The annual budget should show fiscal restraint. Operating expenditures should be managed to create a positive cash balance (surplus) or not to exceed available resources in each fund at the end of the fiscal year.

Policy #3: Reserve funds should not be used to fund recurring expenditures. Fund balances should be maintained at fiscally sound levels in all funds. Such levels are delineated below.

- General Fund – The target is to maintain an unassigned fund balance of 20% of operating expenditures. This is the target that the unassigned fund balance should not fall below without establishing a replenishment plan.
- Building Permit Fund – The target fund balance is set at six months operating expenditures (50%). This is the target that the fund balance should not fall below without establishing a replenishment plan.
- Enterprise Funds – The target unrestricted net asset balance is set at two months operating expenses (17%). This is the target that the fund balance should not fall below without establishing a replenishment plan.

Policy #4: The City shall maintain adequate protection from loss due to property damage or liabilities of the City. The City shall maintain a self-insurance program for medical benefits for employees and dependents. Risks in excess of fixed individual limits of \$250,000 annually are coinsured with an outside insurance carrier. The carrier is also responsible for excess costs over an aggregate limit. The City also maintains self-insurance programs for workers' compensation, and property and general liability risks. The City carries stop loss coverage for these programs and ensures adequate resources are available to support the value of incurred but not reported (IBNR) claims.

Policy #5: The City will not commit itself to the full extent of its taxing authority.

Policy #6: The City will not fund ordinary municipal services with temporary or nonrecurring revenue sources.

Policy #7: Indirect costs associated with the operations of Enterprise Funds will be identified and accounted against the operations of those funds and be reimbursed to the General Fund.

Policy #8: Fee schedules and user charges should be annually reviewed for adjustment to ensure that rates are equitable and cover the total cost or a portion of the total cost as established by policy of City Council.

Policy #9: The financial burden on the City's taxpayers must be minimized through systematic annual program reviews and evaluation aimed at improving the efficiency and effectiveness of City programs. As such, the annual budget will be based on the City Council's long-term strategic plan, implemented by departmental goals and objectives.

Policy #10: City management is responsible for recovery of budgeted and non-ad valorem revenues as planned for in the budget. Management shall maintain adequate billing and claiming processes in order to effectively manage accounts receivable in conformance with the fiscal plan and sound business principles.

Policy #11: Every appropriation, except an appropriation for a capital improvement expenditure, shall lapse at the close of the fiscal year to the extent that it has not been expended or encumbered. An appropriation for a capital improvement expenditure shall continue in force, i.e. not be required to be re-budgeted, until the purpose for which it was made has been accomplished or abandoned; the purpose of any such appropriation shall be deemed abandoned if three (3) years pass without any disbursement from or encumbrance of the appropriation unless extended by action of the City Council.

DEBT MANAGEMENT

Policy #12: The City complies with its debt management policy.

INVESTMENT MANAGEMENT

Policy #13: The City complies with its investment management policy.

ACCOUNTS MANAGEMENT

Policy #14: Accounting systems shall be maintained in order to facilitate financial reporting in conformance with generally accepted accounting principles of the United States.

Policy # 15: An annual financial audit shall be prepared in conformance with Florida state law.

Policy #16: Financial systems shall be maintained in a manner that provides for the timely monitoring of expenditures, revenues, and receivables/billing status on an ongoing basis.

Policy #17: The City shall annually seek the GFOA Certificate of Achievement for Excellence in Financial Reporting and Distinguished Budget Presentation Award.

LONG-TERM FINANCIAL PLANNING

As detailed in the Capital Improvement Program section in this budget document, the City uses a five-year model for long-range planning in the general fund and all enterprise funds. The plans, including a five-year capital improvement plan, are updated annually. The City Council's main objectives are: A) To preserve the quality of life by providing and maintaining adequate financial resources necessary to sustain a

sufficient level of municipal services, B) To respond to changes in the economy, the priorities of governmental and non-governmental organizations, and other changes that may affect the City's financial well being, C) To protect the City from emergency fiscal crisis by ensuring the maintenance of service even in the event of an unforeseen occurrence, and D) To maintain a strong credit rating in the financial community through sound, conservative financial decision-making.

Additionally the City Council has established a preference for pay-as-you-go financing as a significant capital financing source, but will ultimately determine the most appropriate financing structure for each capital project on an individual basis after examining all relevant factors of the project. Fund balances in excess of required debt and other continuing obligations may be used as a capital source for pay-as-you-go financing.

BUDGET SUMMARY

FUND BALANCE SUMMARY

The following spreadsheet summarizes the budgeted revenues, expenditures and fund balances for the City of Port St. Lucie, grouped by fund type. Audited ending fund balances at September 30, 2017 are combined with the estimated revenues and expenditures for FY 2017-18 to arrive at expected opening fund balances for October 1, 2018, the first day of the new budget year. Where a confident projection is available, it is the policy of the City to use this as a funding source, called budgeted cash carryforward.

A policy of full disclosure of all funds requires inclusion of the total projected fund balance. This revenue source first funds the Undesignated Reserves in each operating fund, which is allowed by the City Council Financial Policy. Any fund balance above the allowed Reserves will fund operations in the new budget year. Having a fund balance to use as cash carryforward to start a new budget year has proven extremely helpful financially. The City's largest revenues, Ad Valorem Taxes and Stormwater Fees, do not start strong collections until the third or fourth month of the budget year.

Fund balances exist as a result of cost containment efforts on behalf of the City staff and/or revenues collected greater than budgeted. Savings on large capital projects as well as incomplete capital projects can occasionally generate significant fund balances to be used as cash carryforward. When the annual audit confirms any additional available fund balances, the approved budgets and their programs can be adjusted if required or the City Council may choose to address an unbudgeted project. A portion of the carryforward figure is the \$13.9 million reserve fund for the Utility Operations that was set aside for rate stabilization.

The City Council approved a 20% Financial Reserve Policy in Fiscal Year 17-18 in the General Fund. All other funds will maintain a 17% reserve except for the Building Department. Any additional operational savings will always generate a yearend balance plus the sizable Utility reserve previously noted.

TOTAL BUDGET TRENDS

REVENUE SUMMARY

The consolidated total of all budgeted Revenues and Balances Carried Forward is \$7.6 million less than the previous year. The primary decrease is caused by use of reserves to pay down debt. Ad Valorem tax revenues increased due to a 11.06% increase in value. Business Tax and Electric Utility Tax are also experiencing stronger collections which is primarily driven by the growth in population.

EXPENDITURE SUMMARY

Total budgeted expenditures are budgeted to increase by \$10.4 million (3.3%) when compared to the previous year. Several areas such as personal services, capital expenses, fund transfers and debt service increased while capital decreased. The decrease in expenditures is for the most part are the results of the completion of major capital projects.

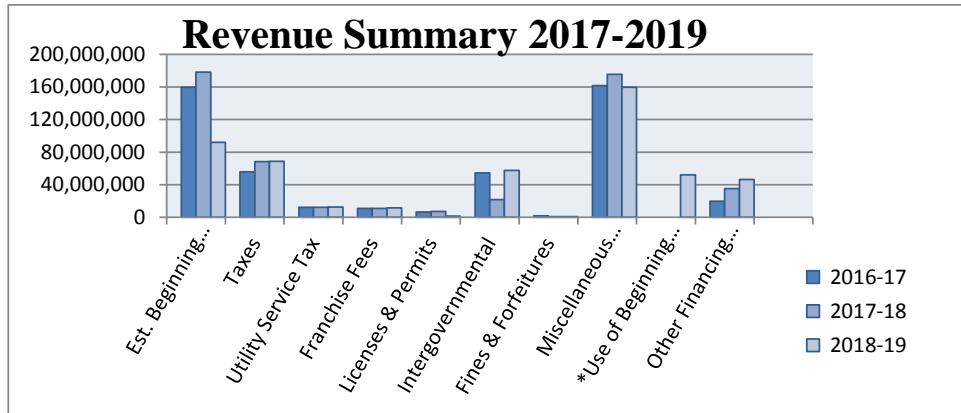
CITY OF PORT ST. LUCIE
SUMMARY OF REVENUES, EXPENDITURES & FUND BALANCES
FY 2018-2019 - FIRST YEAR OF BIENNIAL BUDGET

	***** GOVERNMENTAL FUNDS *****			** PROPRIETY **		Debt	Internal	Totals	Totals*	Totals*	Increase
	General	Special	Capital	** FUNDS **		Service	Service	2018-19	2017-18	2016-17	<Decrease>
	Fund	Revenue	Project	Enterprise	Fund	Funds	Funds	2018-19	2017-18	2016-17	FY 18-19/17-18
CASH BALANCES CARRYFORWARD: (Projected Beginning Fund Balances - 10-1-18)	\$ 18,428,379	\$ 15,225,105	\$ -	\$ 38,382,599	\$ 2,530,256	\$ 17,310,689		\$ 91,877,028	\$ 178,174,802	\$ 159,721,529	\$ (86,297,774)
REVENUES & SOURCES:											
Taxes (includes other taxes)	50,637,831	5,020,688	1,609,148	-	11,372,590	-	-	68,640,257	68,465,062	55,933,418	175,195
Utility Service Tax	12,691,115	-	-	-	-	-	-	12,691,115	12,087,000	12,205,500	604,115
Franchise Fees	11,390,860	-	-	-	-	-	-	11,390,860	10,971,968	10,824,500	418,892
Licenses and Permits	1,419,800	-	-	-	-	-	-	1,419,800	7,301,390	6,412,659	(5,881,590)
Intergovernmental	12,998,667	42,796,889	1,616,000	-	-	-	-	57,411,556	21,687,242	54,563,988	35,724,314
Fines and Forfeitures	773,447	-	-	-	-	-	-	773,447	746,225	1,684,200	27,222
User Fees and Miscellaneous Revenues	5,486,158	17,709,466	2,149,826	113,462,059	90,000	20,710,395	-	159,607,904	175,511,978	161,538,583	(15,904,074)
Use of Reserves/Budgeted Beginning Balance*	-	4,004,911	28,637,061	19,496,101	-	-	-	52,138,073	-	-	52,138,073
Other Financing Sources	9,207,475	11,697,779	10,719,400	14,839,224	-	-	-	46,463,878	35,047,827	19,692,375	11,416,051
TOTAL REVENUES AND SOURCES	104,605,353	81,229,733	44,731,435	147,797,384	11,462,590	20,710,395		410,536,890	509,993,494	482,576,752	78,718,198
TOTAL REVENUES AND BALANCES:	\$ 123,033,732	\$ 96,454,838	\$ 44,731,435	\$ 186,179,983	\$ 13,992,846	\$ 38,021,084		\$ 502,413,918	\$ 509,993,494	\$ 482,576,752	\$ (7,579,576)
EXPENDITURES:											
Personal Services	\$ 64,553,892	\$ 11,251,308	\$ -	\$ 27,951,037		\$ -	\$ 103,756,237	\$ 101,790,799	\$ 95,967,412	\$ 1,965,438	
Operating Expenses	20,240,650	27,084,609	-	34,432,734	5,000	17,976,280	99,739,273	94,936,687	96,911,568	4,802,586	
Capital Outlay & Capital Projects	4,591,348	2,975,732	27,150,638	14,260,643	-	-	48,978,361	49,782,992	43,379,310	(804,631)	
Debt Services	5,460,457	30,352,016	-	30,811,559	8,174,607	-	74,798,639	70,397,068	77,457,401	4,401,571	
Budgeted Contingencies/Budgeted Ending Reserves*		3,937,879	15,132,529	14,525,302	1,683,340	2,284,115	37,563,165	167,098,976	150,169,257	(129,535,811)	
Fund Transfers (Includes Internal Charges)	9,759,006	5,628,189	2,448,268	25,816,109	1,599,643	450,000	45,701,215	25,986,972	18,691,805	19,714,243	
TOTAL EXPENDITURES	104,605,353	81,229,733	44,731,435	147,797,384	11,462,590	20,710,395		410,536,890	509,993,494	482,576,753	(99,456,604)
BUDGETED DESIGNATED RESERVES	\$ 17,388,818	\$ 6,817,853	\$ -	\$ 19,574,114	\$ 4,065,491	\$ 19,251,928		\$ 67,098,204	\$ 167,098,976	\$ 150,169,257	\$ (100,000,772)
(Projected Ending Fund Balances - 9-30-19)											
TOTAL APPROPRIATED EXPENDITURES AND RESERVES	\$ 121,994,171	\$ 88,047,586	\$ 44,731,435	\$ 167,371,498	\$ 15,528,081	\$ 39,962,323		\$ 410,536,890	\$ 509,993,494	\$ 482,576,753	\$ (199,457,376)

* - We have changed the way we budget for reserves. In prior years we presented total reserves as revenue source and projected ending reserves as a use of resources. For the biennial budget we are not including these balances i

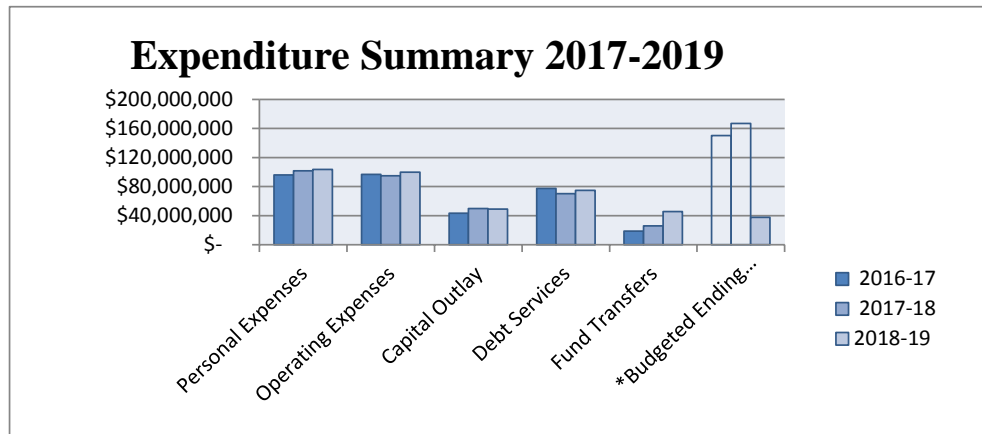
Budget Summary Schedule

The tables below provides a comparative trend analysis of the total budget for all funds.
Revenue & Expense Trends



Revenues & Balances	Budget 2016-17	Budget 2017-18	Budget 2018-19	% Inc/Dec.
Est. Beginning Balances	\$ 159,721,529	\$ 178,174,802	\$ 91,877,028	-48.4%
Taxes	55,933,418	68,465,062	68,640,257	0.3%
Utility Service Tax	12,205,500	12,087,000	12,691,115	5.0%
Franchise Fees	10,824,500	10,971,968	11,390,860	3.8%
Licenses & Permits	6,412,659	7,301,390	1,419,800	-80.6%
Intergovernmental	54,563,988	21,687,242	57,411,556	164.7%
Fines & Forfeitures	1,684,200	746,225	773,447	3.6%
Miscellaneous Revenues	161,538,583	175,511,978	159,607,904	-9.1%
*Use of Beginning Balances	-	-	52,138,073	#DIV/0!
Other Financing Sources	19,692,375	35,047,827	46,463,878	32.6%
Total Revenues	\$ 482,576,752	\$ 509,993,494	\$ 410,536,890	-19.5%

*In FY 2018-19 only the use of Beginning Reserves are budgeted.



Est. Expenditures	Budget 2016-17	Budget 2017-18	Budget 2018-19	% Inc/Dec.
Personal Expenses	\$ 95,967,412	\$ 101,790,799	\$ 103,756,237	1.9%
Operating Expenses	96,911,567	94,936,687	99,739,273	5.1%
Capital Outlay	43,379,310	49,782,992	48,978,361	-1.6%
Debt Services	77,457,401	70,397,068	74,798,639	6.3%
Fund Transfers	18,691,805	25,986,972	45,701,215	75.9%
*Budgeted Ending Reserves	150,169,257	167,098,976	37,563,165	-77.5%
Total Expenditures	\$ 482,576,752	\$ 509,993,494	\$ 410,536,890	-19.5%
Projected Ending Fund Balances	150,169,257	167,098,976	67,098,204	-59.8%

*In FY 2018-19 not all Ending Fund Balances are budgeted.

CITY OF PORT ST. LUCIE

REVENUE DESCRIPTION AND OVERVIEW

The revenue and sources budgeted for all funds for FY 2018-19 is \$410,536,890 and for FY 2019-20 is \$405,283,015. These amounts include personnel, purchases, capital, and transfers between funds transfers. The proposed biennial budget prudently for FY 2018-19 is 12.3% greater than the FY 2017-18 adopted budget which utilizes reserves for planned one time uses. The increase is due to planned CIP Projects, increases in operations, deferred maintenance of buildings and debt retirement.

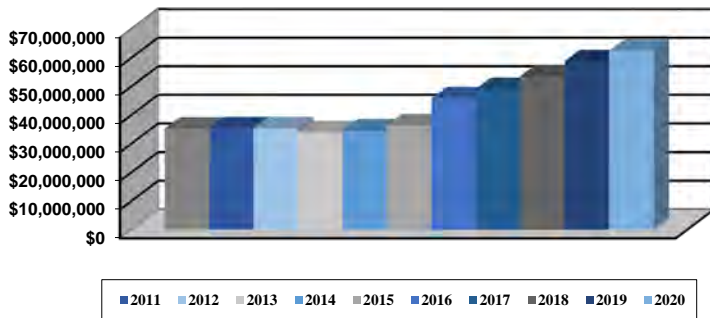
The following revenue categories represent over 75% of the City of Port St. Lucie’s revenue sources. The City shall estimate its annual revenues by objective and analytical processes. The City shall maintain a diversified and stable revenue system to the extent provided by law to insulate it from short-run fluctuations in any one revenue source.

Revenues

Ad Valorem Taxes:

Description: Ad Valorem Taxes (Latin for “according to Value”) are taxes levied in proportion to the value of the property which it is levied. The City’s millage rate is the tax rate charged against both residential and commercial properties within the City limits. All properties are assessed a tax bill by the County Tax Appraiser.

Ad Valorem Taxes Revenue Trends 10 Year Actual and Budgeted



well below the state-imposed ten mill cap. The funds currently benefiting from Ad Valorem Tax Revenues are the General Fund (4.7191), Road and Bridge Operating und (0.3616), and the voter-approved debt service millage rate is (1.2193) for Crosstown Parkway Fund.

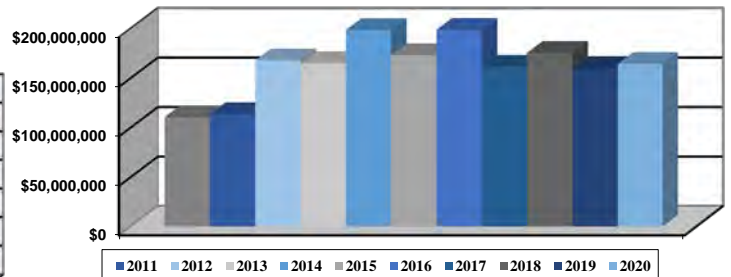
Outlook: In the past few years actual Ad Valorem results have met any preliminary budget projections made in the beginning of our budget cycle. For the purpose of future financial projections, the City is anticipating 6% in the future years.

Miscellaneous Revenues:

Description: Those revenues that are small in value and not individually categorized such as charges for services, interest, Special Assessment payment and contributions.

Outlook: Miscellaneous revenue varies from year to year thus making it difficult to depend on miscellaneous revenues to increase at the same growth rate as other revenues. An example of the fluctuation in revenue would be a one-time developer contribution toward a capital project that would not occur in future years.

Miscellaneous Revenue Trends 10 Year Actual and Budgeted



Overview: The City’s combined Millage rate of 6.3000 for fiscal year 2018-19. The portion of the overall rate that is designed for retiring debt on the Crosstown Parkway road project will remain at 1.2193. When combined with the 11.30% gain in taxable value for FY 2018-19 and estimated to be 8% gain in taxable value for FY 2019-20, the total increase to Property Tax Revenue is estimated to be \$5.1 million for FY 2018-19 and \$4.7 million for FY 2019-20 allocated among the three funds that receive property tax revenue. This is

CITY OF PORT ST. LUCIE
REVENUE DESCRIPTION AND OVERVIEW (continued)

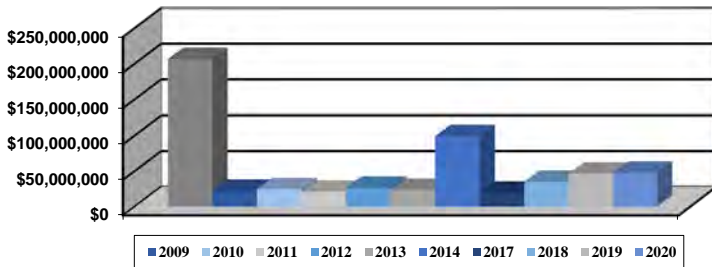
Other Financing Sources:

Bonds: Bonds are a written promise, generally under seal, to pay a specified sum of money called the face value, at a fixed time in the future called the date of maturity and carrying interest at a fixed rate, usually payable periodically. The most common type of bonds is general obligation and revenue bonds which are most frequently used for construction of large capital projects. Throughout the years the City has obtained these two types of bonds to expand water and sewer, roads and to build new City buildings due to the record breaking growth.

Interfund Transfers: Legally authorized transfer from a fund receiving revenue to the fund through which the resources are to be expended.

Overview: Other Financing sources comprises of two areas, which are Bond Proceeds and Interfund Transfers. Most of the CIP funds budgeted interfund transfers into operating funds or the Governmental Finance Fund to pay debt on past or current CIP projects.

**Other Financing Sources Revenue Trends
10 Year Actual and Budgeted**



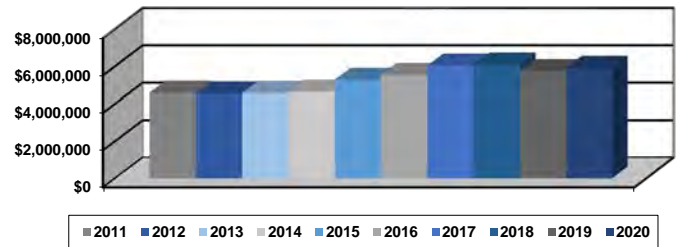
Outlook: Interfund transfers will be made to continue to pay-down debt and help fund CIP projects. There are no bond issues planned for 17-18 or future years.

Local Option Gas Tax:

Description: Local Option Revenues resulting from an additional six cents local tax on gasoline sales in St. Lucie County. These collected revenues are shared with the County and the Cities of Fort Pierce and St. Lucie Village. For the FY 2018-19 & FY 2019-2020, Port St. Lucie will be allocated a portion of the local gas tax based on the last five-years of accumulated transportation related expenditures by each entity. Port St. Lucie will be allocated 66.8231% of the total gas collected.

Overview: The largest single revenue for the Road and Bridge Operating Fund is the Local Option Gasoline Tax, the FY 18-19 revenue projection is \$5.7 million and 5.9 million for FY 19-20. This single revenue has very little growth over five years because of the change in fuel efficient vehicles. The projection for FY 18-19 estimates a decrease of 5.95% and an increase of 3.2% for FY 2019-20. The level of tax revenue is tied to the number of gallons sold.

**Local Option Gas Tax Revenue Trends
10 Year Actual and Budgeted**



Outlook: As of August 31, 2015 the local option gas taxes expired. In July the County adopted a new Ordinance, however the City did not enter into any Interlocal agreement related to the distribution of these taxes. Therefore, the distribution will continue to be calculated based on the statutory formula in F.S. 336.025 (4) until a new agreement is made.

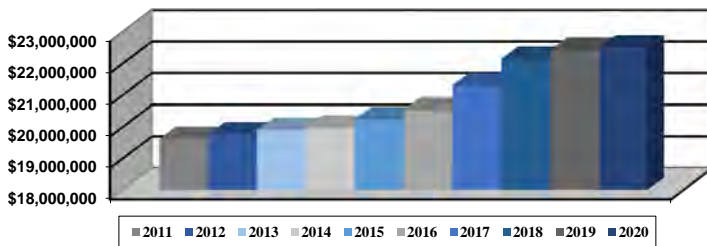
CITY OF PORT ST. LUCIE
REVENUE DESCRIPTION AND OVERVIEW (continued)

Stormwater Fee:

Description: The Stormwater Fee is an annual fee charged to all property owners for the purpose of constructing and maintaining the City’s stormwater system.

Overview: The annual stormwater fee assessed to a residence will be \$163.00 per residential unit in FY 2018-19 and FY 201-20. The annual stormwater fee is expected to generate \$22.4 million in FY19 and \$22.5 million in FY20. The only normal growth in the Stormwater Fee revenue occurs when a vacant lot is built on providing ±\$40.75 per unit in additional revenue.

Stormwater Fee Revenue Trends
10 Year Actual and Budgeted



Outlook: City Council voted to increase the Stormwater Fee in Fiscal Year 2009-10 by an additional \$20.00 raising the fee to \$153.00; \$5.00 for rising operational cost and \$15.00 for the EWIP Project. The current revenue methodology produces very little growth without a rate increase, therefore the City Manager raised the rates in FY 2016-17 and FY 2017-18 by \$5.00 each year for a total of \$163.00. As the City expands its major roads to a four lane design with a median, the volume of landscaping to be maintained increases and the funding must be considered. The Public Works department has worked on reducing these costs by dropping the number of rotations for mowing and other services which has helped the financial position of the stormwater fund.

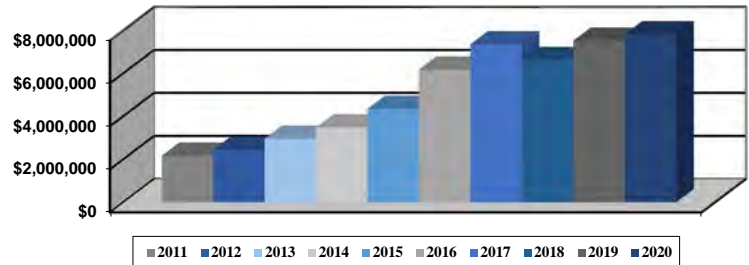
Building Permits:

Description: The Building Permit Fees are revenues derived from issuance of building permits prior to construction in the City of Port St. Lucie.

Overview: Building Permits Fees is directly driven by construction activity. New construction activity is climbing and Permit Fee Revenue is to hit \$9.4 million in FY 2017-18 because of a larger economic projects, \$7.5 million in FY 2018-19 and \$7.8 million in FY 2019-20.

Outlook: Building Permits have climbed steadily over the past seven years driving the overall economy of Port St. Lucie in a positive direction.

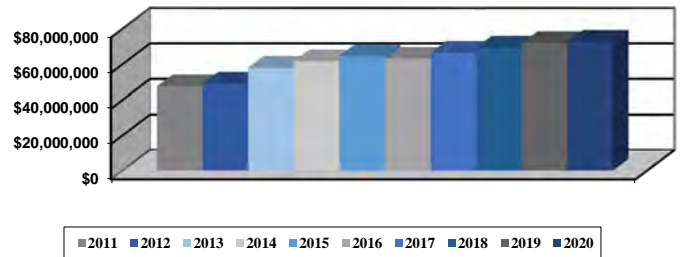
Building Permit Fee Revenue Trends
10 Year Actual and Budgeted



Utility Operating Revenues:

Description: Utility Operating Revenues are monthly revenues collected from users of the system.

Utility Operating Revenue Trends
10 Year Actual and Budgeted



Overview: The Water and Sewer Operating Fund is funded primarily by the monthly revenues from the users of the system which is projected to be \$71.8 million in FY 18-19 and \$72.6 million in FY 19-20. The City Manager is recommending a 1.5% rate increase to water and sewer.

Outlook: There is an increased level of new customers expected to be added as construction occurs in the City which will boost the operating revenues.

CITY OF PORT ST LUCIE, FLORIDA
AUDITED LONG TERM DEBT AS OF SEPTEMBER 30, 2017

DEBT	BALANCE 9/30/2016	NEW DEBT FY 2016/2017	PRINCIPAL PAYMENTS FY16/17	INTEREST PAYMENTS FY16/17	BALANCE 9/30/2017
2002A & B Riverpoint Dev.SAD Bonds	1,215,000.00		450,000.00	50,537.50	765,000.00
2003C Glassman SAD Bonds	2,020,000.00		800,000.00	118,350.00	1,220,000.00
2003D East Lake Village Bonds	4,395,000.00		240,000.00	206,976.05	4,155,000.00
2005 GO Bonds-1st installment	10,985,000.00	-	10,985,000.00		-
2005B USA #9 SAD Bonds	1,220,000.00	-	300,000.00	49,843.76	920,000.00
2005A St Lucie Land Holding SAD Bonds	10,175,000.00	-	1,000,000.00	433,896.89	9,175,000.00
2006 GO Bonds-2nd installment	26,715,000.00	-	26,715,000.00		-
2007A Combined SADs (Lowry/Peacock)	720,000.00	-	280,000.00	33,526.67	440,000.00
2008 Sales Tax Rfnding Bonds	955,000.00		955,000.00	38,200.00	-
2008 COP Refunding-Torrey Pines	32,360,000.00	-	32,360,000.00		-
2008A City Center SAD Rfnding Bonds	27,290,000.00		27,290,000.00	854,275.00	-
2011B USA 5-6-7A Refunding SAD Bonds	8,520,000.00		2,800,000.00	220,075.00	5,720,000.00
2011 Sales Tax Refunding Bonds	11,715,000.00	-	640,000.00	522,512.50	11,075,000.00
2012 Tesoro Refunding Bonds	4,725,000.00	-	4,725,000.00	49,918.75	-
2014 GO Bonds & Refunding Bonds	70,860,000.00		1,865,000.00	3,247,163.52	68,995,000.00
2014 Public Service Tax Bonds	19,775,000.00	-	-	873,843.76	19,775,000.00
2016 CRA Refunding Bonds	38,260,000.00		2,225,000.00	1,671,752.79	36,035,000.00
2016 SW ANNEXATION RFNDING BONDS	126,895,000.00		2,350,000.00	2,916,799.71	124,545,000.00
2016 Public Service Tax Refunding Bonds (COPS)		30,875,000.00	2,520,000.00	1,223,458.34	28,355,000.00
2016 GO Refunding Bonds		37,075,000.00	1,130,000.00	764,554.22	35,945,000.00
2017 Taxable Special Obligation Bonds		22,345,000.00	705,000.00	140,077.52	21,640,000.00
2010 OHSUV-VGTI Bonds (October 2015)	55,810,000.00	-	1,190,000.00	2,956,112.50	54,620,000.00
Compensated Absences	8,597,002.52	5,647,565.34	5,007,356.37	-	9,237,211.49
TOTAL GLTD	\$ 463,207,002.52	\$ 95,942,565.34	\$ 126,532,356.37	\$ 16,371,874.48	\$ 432,617,211.49
2010A&B Stormwater Revenue Bonds	36,000,000.00	-	-	2,610,024.00	36,000,000.00
2011 Stormwater Rfnding Revenue Bonds	8,085,000.00	-	1,015,000.00	361,575.00	7,070,000.00
Compensated Absences	901,323.53	480,710.51	390,423.66		991,610.38
TOTAL STORMWATER LTD	\$ 44,986,323.53	\$ 480,710.51	\$ 1,405,423.66	\$ 2,971,599.00	\$ 44,061,610.38
Compensated Absences	82,859.54	48,510.15	32,982.84		98,386.85
TOTAL GOLF COURSE FUND LTD	\$ 82,859.54	\$ 48,510.15	\$ 32,982.84	\$ -	\$ 98,386.85
2001 Utility Revenue Bonds (CAB's)	-				-
2004A Utility Rfnding Revenue Bonds	-				-
2006 Utility Revenue Bonds	-				-
2006A Utility Rfnding Revenue Bonds	-				-
2007 Utility Rfnding & Improvement Rev Bonds	92,105,000.00		6,400,000.00	4,835,512.50	85,705,000.00
2009 Utility Rfnding Revenue Bonds	14,725,000.00		2,730,000.00	729,531.26	11,995,000.00
2012 Utility Rfnding Revenue Bonds	20,605,000.00		795,000.00	968,500.00	19,810,000.00
2014 Utility Rfnding Revenue Bonds	29,585,000.00		-	1,479,250.00	29,585,000.00
2016 Utility Rfnding Bnds(2004A-2006-2006A-2009P)	206,970,000.00	-	205,000.00	8,555,750.14	206,765,000.00
Compensated Absences	2,581,520.26	1,537,665.75	1,520,812.70		2,598,373.31
TOTAL UTILITY LTD	\$ 366,571,520.26	\$ 1,537,665.75	\$ 11,650,812.70	\$ 16,568,543.90	\$ 356,458,373.31
TOTAL LONG TERM DEBT	\$ 874,847,705.85	\$ 98,009,451.75	\$ 139,621,575.57	\$ 35,912,017.38	\$ 833,235,582.03

City of Port St. Lucie
Long-Term Debt
As of September 30, 2017

Governmental Activities Debt:

\$13,915,000 Sales Tax Refunding Revenue Bonds, Series 2011 - payable from and collateralized by a lien upon and a pledge of the state shared Sales Tax Revenues, due in annual principal installments ranging from \$640,000 to \$2,070,000 plus interest ranging from 2.0% to 5.0% through September 2023. Proceeds used to refund a majority portion of the \$20,000,000 Sales Tax Improvement Revenue Bonds, Series 2003, which proceeds were used for roadway improvements.

\$74,740,000 General Obligation Bonds and Refunding Bonds, Series 2014 - due in annual principal installments ranging from \$505,000 to \$5,155,000 plus semi-annual interest at a rate ranging from 1.5% to 5.0%. Proceeds used to provide \$36,000,000 of project funds for the Crosstown Parkway project and to advance refund \$29,505,000 of the General Obligation Bonds, Series 2005, and \$12,510,000 of the General Obligation Bonds, Series 2006.

\$33,300,000 Public Service Tax Revenue Bonds, Series 2014A & 2014B - payable from and collateralized by a lien upon and a pledge of the public service tax revenues, due in annual principal installments ranging from \$760,000 to \$2,170,000 plus interest semi-annually at a rate ranging from 2.6% to 5.0%. Proceeds used to refund the \$39,900,000 Lease Revenue bonds, Series 2010 A & 2010 B.

\$38,260,000 Community Redevelopment Agency Redevelopment Trust Fund Refunding Revenue Bonds, Series 2016 - payable from and collateralized by a lien upon and pledge of the net tax increment revenues generated in the Community Redevelopment Area, due in annual principal installments ranging from \$2,225,000 to \$5,715,000 plus interest semi-annually at a rate ranging from 2.0% to 5.0% through January 2026. Proceeds were used to refund the remaining balances of the outstanding \$11,870,000 CRA Bonds, Series 2004, and the \$46,450,000 CRA Bonds, Series 2006.

\$30,875,000 Public Service Tax Revenue Bonds, Series 2016 - payable from and collateralized by a lien upon and a pledge of the public service tax revenues, due in annual principal installments ranging from \$2,255,000 to \$3,495,000 plus interest semiannually at a rate of 5.0%. Proceeds used to refund the remaining balance of the \$45,600,000 Refunding Certificates of Participation, Series 2008. The refunding resulted in a future cash flow savings of \$4,725,392 and a net present value savings of \$4,163,207. The economic loss of \$3,255,772 will be amortized over 20 years.

\$30,875,000 Public Service Tax Revenue Bonds, Series 2016 - payable from and collateralized by a lien upon and a pledge of the public service tax revenues, due in annual principal installments ranging from \$2,255,000 to \$3,495,000 plus interest semiannually at a rate of 5.0%. Proceeds used to refund the remaining balance of the \$45,600,000 Refunding Certificates of Participation, Series 2008. The refunding resulted in a future cash flow savings of \$4,725,392 and a net present value savings of \$4,163,207. The economic loss of \$3,255,772 will be amortized over 20 years.

City of Port St. Lucie
Long-Term Debt
As of September 30, 2017

Governmental Activities Debt (continued):

\$37,075,000 General Obligation Refunding Bonds, Series 2016 - due in annual principal installments ranging from \$1,960,000 to \$6,000,000 plus semiannual interest at a rate ranging from 3.125% to 5.0%. Proceeds used to refund the remaining balances of the \$49,285,000 General Obligation Bonds, Series 2005, and \$44,545,000 General Obligation Bonds, Series 2006. The refunding resulted in a future cash flow savings of \$6,079,171 and a net present value savings of 4,392,084. The economic gain of \$1,285,901 will be amortized over 19 years.

\$22,345,000 Taxable Special Obligation Bonds, Series 2017 - payable from amounts budgeted and appropriated by the City from non-ad valorem revenues, due in annual principal installments ranging from \$905,000 to \$1,655,000 plus semiannual interest at a rate ranging from 1.9% to 4.4%. Proceeds used to advance refund the remaining balance of the \$31,360,000 Special Assessment Refunding Bonds, Series 2008A. The refunding resulted in a future cash flow savings of \$15,743,297 and a net present value savings of \$3,989,340. The economic loss of \$3,843,556 will be amortized over 10 years.

Special Assessment Debt with Government Commitment:

\$7,880,000 Special Assessment District Bonds, Series 2002B - Tax Exempt; Series 2002B - Taxable (River Point Special Assessment District) - payable from assessments levied on subject properties within the assessment area, due in annual principal installments ranging from \$355,000 to \$595,000 plus interest ranging from 4.4% to 4.8% through January 2023. Due to the early call of certain bonds, no principal payments are due until January 2020. The City has a secondary obligation to budget sufficient Non-Ad Valorem Revenues to cover the annual debt service requirements if the amounts within the fund are not available to meet the coming debt service payment. Proceeds used for infrastructure improvements.

\$9,500,000 Special Assessment Bonds, Series 2003C (Glassman Special Assessment District) - payable from assessments levied on subject properties within the assessment area, due in annual principal installments ranging from \$480,000 to \$835,000 plus interest at a rate of 6.8% through July 2023. Due to the early call of certain bonds, no principal payments are due until July 2019.

\$10,350,000 Special Assessment Bonds, Series 2003D (East Lake Village Special Assessment District) - payable from assessments levied on subject properties within the assessment area, due in annual principal installments ranging from \$200,000 to \$775,000 plus interest ranging from 4.3% to 4.6% through July 2023. Due to the early call of certain bonds, no principal payments were due until July 2016. The City has a secondary obligation to budget sufficient Non-Ad Valorem Revenues to cover the annual debt service requirements if the amounts within the fund are not available to meet the coming debt service payment.

\$18,725,000 Special Assessment District Bonds, Series 2005A - (St. Lucie Land Holdings Special Assessment District) - payable from assessments levied on subject properties within the assessment area, due in annual principal installments ranging from \$700,000 to \$1,365,000 plus interest ranging from 3.8% to 4.6% through July 2027. Due to the early call of certain bonds, no principal payments are due until July 2019. Proceeds used to finance a portion of the cost of acquisition and improvements of roadway and drainage system additions, improvements and extensions and the potable water distribution and wastewater collection system within the SAD. The City has a secondary obligation to budget sufficient Non-Ad Valorem Revenues to cover the annual debt service requirements if the amounts within the fund are not available to meet the coming debt service payment.

City of Port St. Lucie
Long-Term Debt
As of September 30, 2017

Special Assessment Debt with Government Commitment (continued):

\$4,765,000 Special Assessment District Bonds, Series 2005B - (Utility Service Area 9 - Water and Wastewater Expansion Project) - payable from assessments levied on subject properties within the service area, due in annual principal installments beginning in 2018, ranging from \$105,000 to \$345,000 plus interest ranging from 4.1% to 4.5% through July 2025. Due to the early call of certain bonds, no principal payments are due until July 2020. Proceeds used for water and wastewater system expansion within the SAD. The City has a secondary obligation to budget sufficient net income of the Utility System to cover the annual debt service requirements if the amounts within the fund are not available to meet the coming debt service payment.

\$6,635,000 Combined Special Assessment District Bonds, Series 2007A - (Peacock and Lowry Special Assessment District) - payable from assessments levied on subject properties within the assessment area, due in annual principal installments ranging from \$175,000 to \$525,000 plus interest semiannually at a rate of 5.4% through July 2027. Due to the early call of certain bonds, no principal payments are due until July 2023. Proceeds used for the construction of roadway and drainage system additions, improvements and extensions and the potable water distribution and wastewater collection system within the SAD.

\$20,665,000 Water and Sewer Special Assessment Refunding Bonds, Series 2011 B (Utilities Service Area 5, 6 & 7A) - payable from assessments levied on subject properties within the service area, due in annual principal installments ranging from \$1,230,000 to \$2,330,000 plus interest ranging from 1.5% to 3.3% through September 2021. The City has a secondary obligation to budget sufficient net revenues of the Utility System to cover the annual debt service requirements if the amounts within the fund are not available to meet the coming payment. Proceeds were used to refund the balance of the outstanding \$54,390,000 Special Assessment Bonds, Series 2001D (Utilities Services Area 5, 6 & 7A).

\$126,895,000 Special Assessment Refunding Bonds, Series 2016 (Southwest Annexation Special Assessment District No.1) - payable from assessments levied on subject properties within the assessment area, due in annual principal installments ranging from \$2,350,000 to \$6,580,000 plus interest semiannually ranging from 1.0% to 4.0% through July 2045. The City has a secondary obligation to budget sufficient Non-Ad Valorem Revenues to cover the annual debt service requirements if the amounts within the fund are not available to meet the coming debt service payment. Proceeds were used to refund the \$129,440,000 remaining balance of the outstanding \$155,840,000 Special Assessment District Bonds, Series 2016 (Southwest Annexation Special Assessment District No.1).

City of Port St. Lucie
 Long-Term Debt
 As of September 30, 2017

Long-term debt service requirements for each of the years after September 30, 2017 are:

September 30,	Total Principal	Total Interest	Total Payment
2018	\$ 14,370,000	\$ 14,570,366	\$ 28,940,366
2019	16,735,000	14,098,175	30,833,175
2020	19,785,000	13,479,555	33,264,555
2021	21,225,000	12,673,599	33,898,599
2022	20,255,000	11,819,678	32,074,678
2023	22,230,000	10,890,733	33,120,733
2024	19,845,000	9,879,580	29,724,580
2025	20,705,000	9,005,650	29,710,650
2026	21,490,000	8,056,233	29,546,233
2027	16,590,000	7,276,525	23,866,525
2028	11,865,000	6,580,628	18,445,628
2029	12,335,000	6,117,254	18,452,254
2030	12,835,000	5,618,172	18,453,172
2031	13,380,000	5,078,848	18,458,848
2032	13,915,000	4,538,698	18,453,698
2033	14,430,000	3,962,015	18,392,015
2034	15,040,000	3,362,486	18,402,486
2035	15,625,000	2,783,496	18,408,496
2036	5,935,000	2,179,037	8,114,037
2037	6,120,000	1,991,688	8,111,688
2038	6,315,000	1,798,437	8,113,437
2039	6,515,000	1,598,938	8,113,938
2040	6,720,000	1,393,037	8,113,037
2041	6,945,000	1,169,738	8,114,738
2042	7,175,000	938,587	8,113,587
2043	7,430,000	684,400	8,114,400
2044	6,370,000	420,875	6,790,875
2045	6,580,000	213,850	6,793,850
	<u>\$ 368,760,000</u>	<u>\$ 162,180,278</u>	<u>\$ 530,940,278</u>

City of Port St. Lucie
Long-Term Debt
As of September 30, 2017

Nonexchange Financial Guarantee:

The City issued limited obligation debt of \$64,035,000 (Research Facilities Revenue Bonds, Series 2010) in May 2010 to provide financial assistance in the form of a loan to a non-profit private sector entity for the acquisition and construction of land, building, furniture and equipment for biomedical research, development, training, and educational facilities located within the City. This issuance was under the legal authority of Ordinance 10-18, enacted pursuant to provisions of Article VIII, Section 2 of the Florida Constitution, Chapter 166, Part II, Florida Statutes, Chapter 159, Parts II and VII, Florida Statutes and Section 1.01 and 9.09 of the Charter of the City of Port St Lucie, Florida. The bonds mature annually through May 1, 2042, with semi-annual interest.

Although limited obligation debt bears the name of the City as issuer, it is collateralized by the resources provided by the loan with the non-profit private sector entity on whose behalf they are issued. Throughout the term of the bonds, the City has covenanted to budget, appropriate and deposit into a debt service reserve fund amounts required to cure any deficiency within 30 days' notice from the Trustee. In the event the City must cure a debt service deficiency, the non-profit private sector entity is to reimburse the City through monthly payments until the City is reimbursed in full.

On May 1, 2015, funds were withdrawn from the Debt Service Reserve Fund in order to pay the debt service as a result of the non-profit private sector entity's failure to make its required loan payment to the Trustee. The Trustee provided written notice to the non-profit private sector entity to replenish the deficiency. In August 2015, the Trustee notified the City of the failure by the non-profit private sector entity to make the required installment payments and the requirement for the City to cure the deficiency in the debt service reserve fund. Additionally, the non-profit private sector entity publicized its intention to cease operations as of October 1, 2015. In September 2015, the City paid the first of 10 equal payments of \$218,147 to the Trustee for replenishment of the debt service reserve fund.

In August 2017, title of the land, building and contents was transferred from the Bond Trustee to the City and the estimated net value of the building was recorded as an asset held for resale and miscellaneous revenue in the entity wide statements.

As of September 30, 2017, the \$58,565,000 remaining principal balance on the \$64,035,000 Research Facilities Revenue Bonds, Series 2010, is reported as a nonexchange financial guarantee liability of \$55,826,922 based on the estimated discounted present value of the future outflows, net of amounts funded in escrow. For the Fiscal Year October 1, 2016 through September 30, 2017, the City paid a total of \$4,146,113 to the Trustee. The payments were recorded as economic environment expenditures in the appropriate governmental fund. Through September 30, 2017, the City has made cumulative payments of \$10,469,872. The City is pursuing collection from the non-profit private sector entity for amounts paid by the City. As of September 30, 2017, no payments have been received from the non-profit private sector entity.

City of Port St. Lucie
Long-Term Debt
As of September 30, 2017

Business-Type Activity Debt:

The Stormwater Utility Revenue Bonds are collateralized by a lien upon and a pledge of the stormwater revenues derived from the operation of the stormwater utility system, the franchise revenues derived from the electric franchise fees collected from Florida Power & Light Company, and income earned on bond related investment accounts.

\$36,000,000 Stormwater Utility Revenue Bonds, Taxable Series 2010 A&B - comprised of the Taxable Series 2010 A (Build America Bonds - Direct Payment) for \$26,895,000 and the Taxable Series 2010 B (Recovery Zone Economic Development Bonds) - due in annual principal and sinking fund installments of \$1,285,000 to \$3,630,000, plus interest of 7.4% on Series A subject to a 35% subsidy and 6.5% and 7.2% on Series B subject to a 45% subsidy. Principal payments begin May 2024.

\$11,325,000 Stormwater Utility Refunding Revenue Bonds, Series 2011 - due in annual principal installments of \$320,000 to \$1,325,000, plus interest ranging from 2% - 5% through May 2023. The proceeds of this issue were used to advance refund \$11,610,000 of the outstanding balance of the Series 2002 Stormwater Bonds, which were issued to provide funds for the payment of a lawsuit relating to the City's stormwater collection and drainage system.

The Utility System Revenue Bonds are payable solely from and secured by a lien upon and pledge of the net revenues derived from the operation of the water and sewer system and the Capital Facilities Charges (limited to the debt service component) of the Utility System.

\$119,445,000 Utility System Refunding Revenue Bonds, Series 2007 - due in annual principal installments of \$670,000 to \$10,675,000 plus interest semiannually ranging from 4.0% to 5.25% through September 2027.

\$110,200,000 Utility System Refunding Revenue Bonds, Series 2009 - due in annual principal installments beginning in 2013, ranging from \$1,645,000 to \$16,570,000 plus interest semiannually ranging from 4.125% to 5.25% through September 2035.

\$21,375,000 Utility System Refunding Revenue Bonds, Series 2012-due in annual principal installments beginning in 2016, ranging from \$770,000 to \$3,300,000 plus interest semiannually ranging from 3.75% to 5.00% through September 2029.

\$29,585,000 Utility System Refunding Revenue Bonds, Series 2014 - due in annual principal installments beginning in 2020, ranging from \$1,265,000 to \$5,155,000 plus interest semiannually of 5.00% through September 2023. The Series 2014 Bonds were issued in November 2014 to refund \$7,190,000 of Series 2003 Bonds, \$12,260,000 of Series 2004 Bonds and \$16,460,000 of Series 2006 Bonds.

City of Port St. Lucie
Long-Term Debt
As of September 30, 2017

Business-Type Activity Debt (continued):

\$206,970,000 Utility System Refunding Revenue Bonds, Series 2016 - due in annual principal installments ranging from \$205,000 to \$27,070,000 plus interest semiannually ranging from 3.0% to 5.0% through September 2036. The Series 2016 Bonds were issued in August 2016 to refund all of the \$51,645,000 Series 2004 A Bonds, refund the \$52,270,000 outstanding balance of the \$78,435,000 Series 2006 Bonds, refund the \$33,507,230 outstanding balance of the \$35,197,230 Series 2006A Bonds, and advance refund \$88,075,000 of the \$110,200,000 Series 2009 Bonds. The refunding resulted in a future cash flow savings of \$58,757,788 and a net present value savings of \$43,528,370. The economic loss of \$18,895,088 will be amortized over 20 years.

Business-Type Activity Debt (continued):

Long-term debt service requirements for each of the years after September 30, 2017 are:

<u>September 30,</u>	<u>Total Principal</u>	<u>Total Interest</u>	<u>Total Payment</u>
2018	\$ 11,715,000	\$ 18,971,543	\$ 30,686,543
2019	12,290,000	18,395,330	30,685,330
2020	12,890,000	17,797,105	30,687,105
2021	13,535,000	17,150,255	30,685,255
2022	15,665,000	16,473,543	32,138,543
2023	16,470,000	15,671,993	32,141,993
2024	17,210,000	14,842,037	32,052,037
2025	18,105,000	13,940,868	32,045,868
2026	19,050,000	12,992,537	32,042,537
2027	20,050,000	11,993,554	32,043,554
2028	21,115,000	10,930,638	32,045,638
2029	22,205,000	9,838,658	32,043,658
2030	23,315,000	8,730,925	32,045,925
2031	24,370,000	7,678,856	32,048,856
2032	25,475,000	6,576,504	32,051,504
2033	26,590,000	5,460,339	32,050,339
2034	27,750,000	4,298,265	32,048,265
2035	28,975,000	3,068,689	32,043,689
2036	30,000,000	2,047,950	32,047,950
2037	3,145,000	749,033	3,894,033
2038	3,380,000	517,058	3,897,058
2039	3,630,000	267,749	3,897,749
	<u>\$ 396,930,000</u>	<u>\$ 218,393,429</u>	<u>\$ 615,323,429</u>

General Fund

The City's General Fund reports the financial activities of all the administrative departments plus the Parks and Recreation and Police Departments. The financial condition of the City's General Fund has struggled in recent years with the severe drop in taxable value causing a significant drop in its largest revenue, Property Tax. This caused staff reductions in past years and the reorganization of several departments. The financial condition has become more stable in recent years, with a 11.30% increase in the taxable value of real property. This increase has allowed the City to focus on addressing staffing shortages and deferred maintenance that are sorely necessary to keep our services and infrastructure meeting our customers' expectations.

Major Revenue Source

The largest single revenue in the General Fund is Ad Valorem Property Tax, which is set to earn ±\$44 million in FY 2018-19 and ±\$47.5 million in FY 2019-20. These revenue figures are based on the 11.30% increase in taxable value for FY 2018-19 and a projected increase in taxable value of 8% in FY 2019-20. The other major revenues of the General Fund are projected to continue their upward trend (Utility Tax, Franchise Fees, and Sales Tax). The projected gain in these major revenues is approximately \$2 million in FY 2018-19 and approximately \$1 million in FY 2019-20. The net increase of revenue for the General Fund is ±\$5.7 million in FY 2018-19 and ±\$4.9 million in FY 2019-20. The General Fund is projected to have a balance of ±\$18.7 million to carry into FY 2018-19.

Expenditure Trends

Salaries and Benefits are the largest area of cost for the General Fund and are budgeted to

grow by 2.7% in FY 2018-19 and 3.1% in FY 2019-20 due to the pay increases and the inflationary factors on the benefits. A net increase of 2.4 FTEs, in FY 2018-19 and 10.73 FTEs in FY 2019-20 are proposed to be added in the General Fund. All other funds increase in FTEs are proposed 9 in FY 2018-19 and 7 in FY 2019-20. Full-time FTEs are being added in the Police Department, Parks & Recreation Department, Planning Department, the new Building Maintenance Department, Information Technology, and others are adding staff to keep up with growth of unmet needs and demand on services. The City is also beginning to address the deferred maintenance around the City by increasing repair and maintenance budgets and capital outlay budgets to combat the deterioration of city parks, streets, buildings, etc. New to the City is a 6% increase (which equates to two-thirds of the overall increase between FY 2017-18 and FY 2018-19 proposed budget) is for the Southern Grove debt service, taxes and maintenance payments required.

Long Range Model

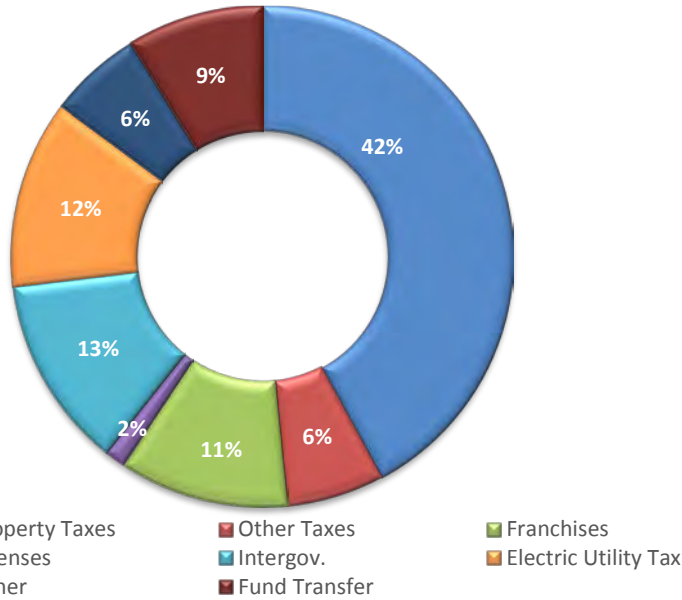
The long range model included for the General Fund show years of slight surpluses that will keep the fund balance within the approved policy of 20% through the end of our projection period of five years. This model assumes a modest level of taxable value increase going into future years and increases to other economic revenues. For this model, the expenses for personnel are increased 5% in FY 2018-2019 and 4.75% in the years following. Other expenditure are shown to be relatively flat, which may not address the growth in the community.

CITY OF PORT ST. LUCIE

GENERAL OPERATING FUND

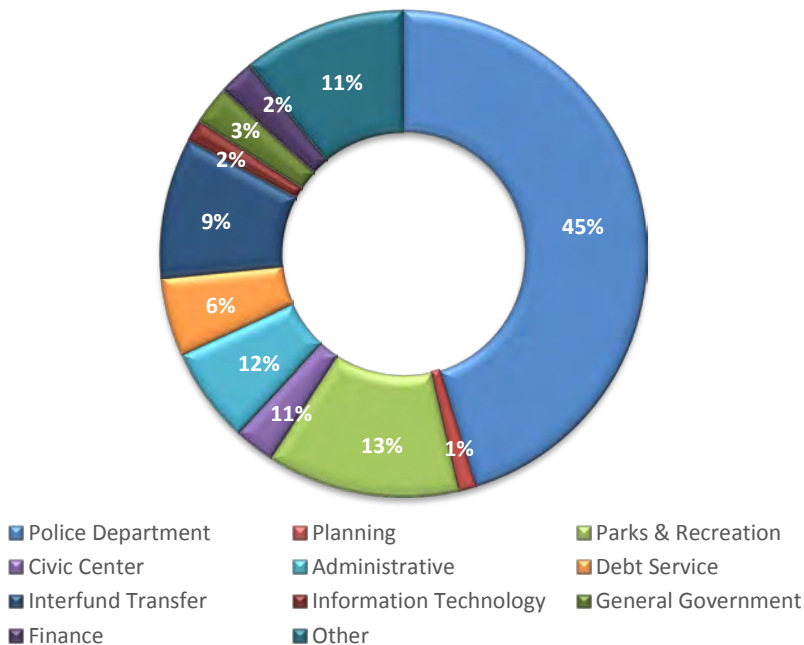
2018-19 & 2019-20 BIENNIAL BUDGET

FY 18-19 SOURCES



Revenue Sources	Amount
Beginning Reserve	\$18,428,379
Property Taxes	\$44,040,739
Other Taxes	6,597,090
Utility Taxes	12,691,115
Franchise Fees	11,390,861
Licenses and Permits	1,419,800
Intergovernmental	12,998,667
Other	6,259,606
Fund Transfers	9,207,475
Total	\$104,605,353

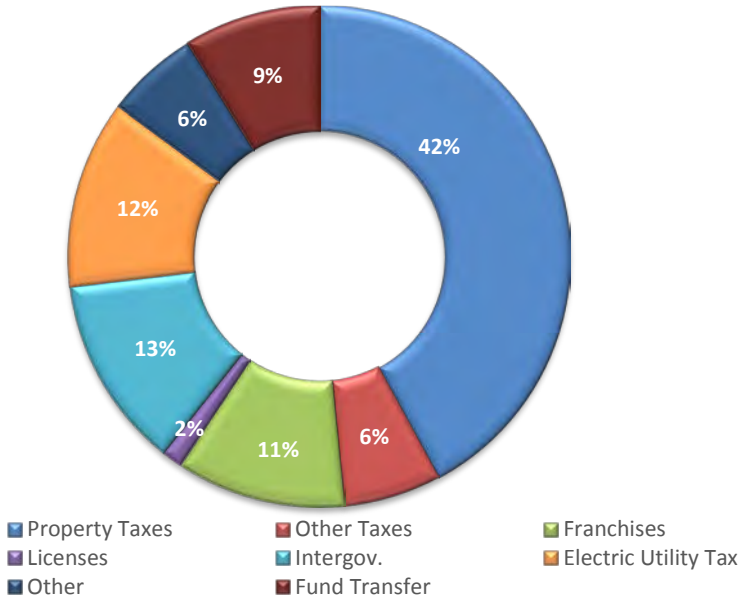
FY 18-19 USES



Expenditures by Function	Amount
Police Department	\$47,233,064
Planning	1,252,528
Parks & Rec.	13,375,650
Civic Center	2,838,672
Administrative	6,644,035
Debt Service	5,460,457
Interfund Transfers	9,759,006
Information Technology	1,522,261
General Government	2,665,492
Finance	2,466,770
Other	11,387,418
Total	\$104,605,353
Designated Reserve	\$17,028,379

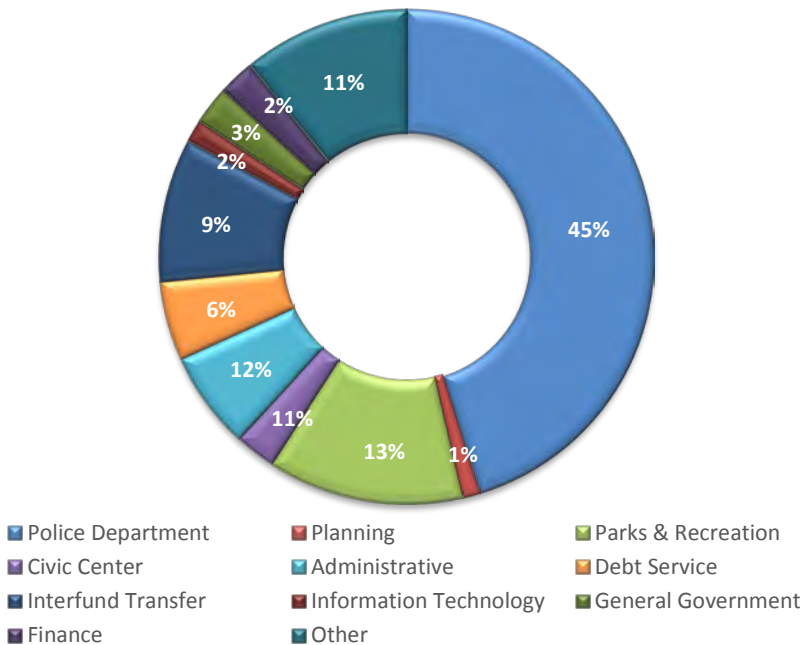
CITY OF PORT ST. LUCIE GENERAL OPERATING FUND 2018-19 & 2019-20 BIENNIAL BUDGET

FY 19-20 SOURCES



Revenue Sources	Amount
Beginning Reserve	\$17,388,818
Property Taxes	\$47,581,998
Other Taxes	6,500,682
Utility Taxes	13,256,570
Franchise Fees	11,804,599
Licenses and Permits	1,472,218
Intergovernmental	13,460,592
Other	6,341,677
Fund Transfers	7,980,314
Total	\$108,398,649

FY 19-20 USES



Expenditures by Function	Amount
Police Department	\$47,233,064
Planning	1,288,083
Parks & Rec.	13,553,156
Civic Center	2,905,827
Administrative	6,793,100
Debt Service	7,462,657
Interfund Transfers	9,758,337
Information Technology	4,865,436
General Government	2,245,834
Finance	2,537,368
Other	9,698,247
Total	\$108,398,649
Designated Reserve	\$17,388,818

CITY OF PORT ST. LUCIE
ADOPTED BIENNEIAL BUDGET - GENERAL OPERATING FUND
FY 2018-19 & FY 2019-20

	BIENNEIAL BUDGET			
	AUDITED	BUDGET	ADOPTED	PROPOSED
	2016-17	2017-18	2018-19	2019-20
	*****	*****	*****	*****
Beginning Undesignated Reserve		\$ 18,687,358	\$ 18,428,379	17,388,818
REVENUES & SOURCES:				
Property Taxes	\$ 37,476,901	\$ 40,421,605	\$ 44,040,739	\$ 47,581,998
Other Taxes	6,886,474	6,721,000	6,597,090	6,500,682
Utility Taxes	12,035,953	12,087,000	12,691,115	13,256,570
Franchise Fees	10,702,462	10,971,968	11,390,861	11,804,599
Licenses and Permits	1,446,228	1,421,390	1,419,800	1,472,218
Intergovernmental	12,168,264	11,792,307	12,998,667	13,460,592
Other	7,038,659	5,919,407	6,259,606	6,341,677
Use of Reserves	-	2,019,806	-	-
Fund Transfer (Internal Charges)	508,021	10,000	9,207,475	7,980,314
TOTAL	88,262,962	91,364,483	104,605,353	108,398,649
EXPENDITURES:				
Personal Services	58,139,227	62,937,844	64,553,892	66,552,585
Operating Expenses	30,654,530	21,187,931	20,240,652	20,016,366
Capital Outlay	4,989,307	5,007,728	4,591,348	4,608,705
Debt Services (includes VGTI)	6,013,156	5,015,457	5,460,457	7,462,657
Fund Transfer - CRA Debt	-	-	161,000	349,700
Admin. Credit	(6,531,926)	(6,962,185)	-	-
Admin. Charge	-	-	-	-
Fund Transfers (Includes Internal Charges)	5,693,195	4,177,709	9,598,006	9,408,637
TOTAL	98,957,490	91,364,484	104,605,353	108,398,649
SURPLUS <DEFICIT>	\$ (10,694,528)	\$ -	\$ -	\$ -
<hr/>				
Designated Reserve - Financial Policy - 20%		\$ 16,825,150	\$ 16,958,909	\$ 17,313,790
<hr/>				
Projected Fund Balance				
Designated		\$ 16,825,150	\$ 16,958,909	\$ 17,313,790
Undesignated		\$ 1,862,208	\$ 1,469,470	\$ 75,028
		\$ 18,687,358	\$ 18,428,379	\$ 17,388,818

Note: The City has received \$1.4 million from FEMA which is not included in the FY 2017-18 budgeted revenues. These funds are included in the beginning reserve balance for FY 2018-19 to provide a more accurate presentation of our projected reserves. The City is waiting on additional payments requests from FEMA for eligible costs related to Hurricanes Matthew and Irma from FY 2016-17. As we do not know when these payments may arrive, nor the actual amount we will receive, and in the interest of conservatism we are not budgeting for these payments.

**CITY OF PORT ST. LUCIE
GENERAL FUND REVENUES
ADOPTED FY 2018-19 & FY 19-20 PROPOSED BIENNIAL BUDGET**

		BIENNIAL BUDGET CITY MANAGER			
		AUDITED 2016-17	BUDGET 2017-18	ADOPTED 2018-19	PROPOSED 2019-20
		*****	*****	*****	*****
TAXES					
311.100	Ad Valorem Taxes	\$ 37,422,834	\$ 40,385,982	\$ 44,015,739	\$ 47,536,998
311.200	Delinquent Ad Valorem Taxes	54,067	35,623	25,000	45,000
315.000	Communication Services Tax	4,975,531	4,802,000	4,658,900	4,519,133
316.000	Business License Tax	1,910,943	1,919,000	1,938,190	1,981,549
	TOTAL TAXES	\$ 44,363,375	\$ 47,142,605	\$ 50,637,829	\$ 54,082,680
UTILITY TAXES					
314.100	Electric Utility Taxes (10%)	\$ 12,035,953	\$ 12,087,000	\$ 12,691,115	\$ 13,256,570
	TOTAL UTILITY TAXES	\$ 12,035,953	\$ 12,087,000	\$ 12,691,115	\$ 13,256,570
FRANCHISE FEES					
312.520	State Casualty Insurance (Police Pension Funding)	\$ 1,296,741	\$ 1,247,468	\$ 1,306,554	\$ 1,427,971
323.100	Electrical (6%)	9,105,721	9,424,500	9,784,307	10,076,628
323.900	Water/Sewer Agreement	300,000	300,000	300,000	300,000
	TOTAL FRANCHISE FEES	\$ 10,702,462	\$ 10,971,968	\$ 11,390,861	\$ 11,804,599
LICENSES AND PERMITS					
323.700	Gas Franchise Fee	\$ 152,823	\$ 170,980	\$ 164,800	\$ 169,744
323.750	Franchise Fee - Solid Waste	628,731	649,660	630,000	630,000
324.111	Res. Police Impact Fee	-	750	-	-
324.121	Com. Police Impact Fee	-	-	-	-
324.712	PSL BLDG. 3% Admin. Impact Fee-Finance %	335,482	300,000	300,000	330,000
324.722	PSL Bldg. 3% Admin. Fee - Planning %	167,742	150,000	175,000	192,474
325.105	Nuisance Abatement	161,250	150,000	150,000	150,000
329.005	Restrictive Covenant	200	-	-	-
	TOTAL LICENSES & PERMITS	\$ 1,446,228	\$ 1,421,390	\$ 1,419,800	\$ 1,472,218
INTERGOVERNMENTAL REVENUE					
331.201	Federal Grant	\$ -	\$ -	\$ -	\$ -
331.223-28029	Federal Grant - Justice Assistance	30,723	-	-	-
331.228	Marijuana Erad. Program	-	-	-	-
331.241	Victims of Crime	56,215	126,208	126,208	126,208
331.242	OCDETF - US Marshall	21,978	-	-	-
331.252	Bullet Proof Vest Grant	-	-	-	-
334.394	KPSL/Grant Donations	15,000	15,000	15,000	15,000
331.501-24997	FEMA Reimbursement Hurricane	-	-	-	-
331.501-24999	FEMA Reimbursement Hurricane	-	-	-	-
331.501-28991	FEMA Reimbursement Hurricane	-	-	-	-
334.501-24997	FEMA State Reimbursement - Jeanne	-	-	-	-
334.501-24999	FEMA State Reimbursement -	-	-	-	-
334.708	FLA Inland Navigation (FIND) Grant	-	-	-	-
334.890-27004	Juvenile Justice Initiative Revenue	-	-	-	-
334.708	Florida Inland Navigation	25,000	-	-	-
335.120	State Revenue Sharing	4,107,742	3,700,000	4,462,500	4,685,625
335.140	Mobile Home Licenses	49,614	66,950	51,500	53,045
335.150	Alcoholic Beverage Licenses	58,879	61,800	61,800	63,654
335.180	State Sales Tax (1\2 cent)	7,368,151	7,380,980	7,846,696	8,082,097
337.310	SLC Landfill	434,963	441,369	434,963	434,963
	TOTAL INTERGOVERNMENTAL	\$ 12,168,264	\$ 11,792,307	\$ 12,998,667	\$ 13,460,592
SHARED REVENUES FROM OTHER LOCAL UNITS					
338.200	County Occupational License	\$ 73,139	\$ 78,540	\$ 79,325	\$ 80,119
	TOTAL SHARED REVENUES	\$ 73,139	\$ 78,540	\$ 79,325	\$ 80,119
CHARGES FOR SERVICES					
341.303	Home Application Fee	\$ 7,200	\$ 3,000	\$ 5,000	\$ 5,000
341.450	Capital Charge Agree	13,665	20,000	13,000	13,000
341.9	FEMA Hurricane	-	-	-	-
341.901	Zoning Fees	559,891	500,000	500,000	500,000
341.902	Maps & Publications	-	-	-	-
341.903	Certification,Copy,Research	9,029	10,300	10,300	10,609

**CITY OF PORT ST. LUCIE
GENERAL FUND REVENUES
ADOPTED FY 2018-19 & FY 19-20 PROPOSED BIENNIAL BUDGET**

		BIENNIAL BUDGET CITY MANAGER			
		AUDITED 2016-17	BUDGET 2017-18	ADOPTED 2018-19	PROPOSED 2019-20
		*****	*****	*****	*****
341.905	Zoning Board	-	-	-	-
341.906	Sale of Maps - GIS	-	-	-	-
341.909	Application Fee	-	-	-	-
341.911	ART in Public Places	56,856	32,500	-	-
341.912	MPORTF-Pension Board	83,638	54,000	75,000	75,000
341.915	ICMA Compensation	45,000	45,000	45,000	45,000
341.92	Lien Collection Revenue -(2) lien positions-finance	239,500	200,000	230,000	240,100
342.105	Police Services - Fingerprinting	3,955	4,000	4,000	4,000
342.106	Police Special Detail	8,761	12,000	9,000	9,000
342.905	Admin. Fee - Nuisance Abatement	-	-	-	-
343.404	Solid Waste Admin. Fee	97,890	258,000	275,000	275,000
343.941	FPL Thornhill	-	-	-	-
345.100	Abandoned Property	92,100	78,000	78,746	70,871
TOTAL CHARGES FOR SERVICES		\$ 1,217,486	\$ 1,216,800	\$ 1,245,046	\$ 1,247,580
HUMAN SERVICES					
346.400	Animal Retrieval Fee	\$ 10,995	\$ 11,000	\$ 11,500	\$ 11,500
346.401	Animal Control - Licenses	26,459	27,000	25,000	25,000
346.402	Animal Control - Citations	11,045	10,000	11,000	11,000
346.403	PSL Animal Education	371	400	400	400
TOTAL HUMAN SERVICES		\$ 48,870	\$ 48,400	\$ 47,900	\$ 47,900
FINES AND FORFEITURES					
351.100	Court Fines	\$ 82,802	\$ 87,000	\$ 80,000	\$ 82,000
351.110	Court Fines Cost Refund	8,099	2,000	2,000	2,000
351.300	Police Education - 2nd Dollar	12,461	12,000	13,220	13,616
351.310	Investigative Surcharge	47,996	48,000	50,425	51,686
351.600	C.O.R.E. Fines	-	-	-	-
354.000	Violation Local Code	507,306	400,000	400,000	400,000
354.100	Violation Alarm Permit	27,689	4,725	29,376	35,000
354.105	Code Enforcement Cost	8,205	8,000	13,000	13,000
354.110	Code Recording	5,110	4,500	4,500	4,500
354.115	Code Maintenance	14,206	20,000	14,926	15,299
354.116	Code Collection	-	-	-	-
354.118	Graffiti Violation	500	-	-	-
354.255	Nuisance Revenue	55,022	58,000	58,000	58,000
354.400	Prosecution Costs-Code Board	69,602	65,000	71,001	71,711
354.415	Modification Application	26,950	25,000	25,000	25,000
358.101	Forfeited Bid Bonds	500	-	-	-
359.000	Parking Tickets	6,546	10,000	10,000	10,000
359.003	Parking Surcharge	2,430	1,000	1,000	1,000
359.100	Restitution	1,028	1,000	1,000	1,000
TOTAL FINES AND FORFEITURES		\$ 876,452	\$ 746,225	\$ 773,447	\$ 783,812
MISCELLANEOUS REVENUES					
361.000	Interest-Checking	\$ 8,999	\$ 7,500	\$ 7,500	\$ 7,500
361.005	Interest/Art In Public Places	1,475	1,000	1,505	1,520
361.100	Interest-Investments	318,550	200,000	375,000	400,000
361.103	Interest-Code Liens	32,764	20,000	20,000	20,000
361.300	Interest-Ad Valorem Taxes	931	1,000	1,000	1,000
361.626	Accrued Interest - 98 Sales Tax Issue	4,885	3,000	3,000	4,000
SUBTOTAL - INTEREST		\$ 367,604	\$ 232,500	\$ 408,005	\$ 434,020
347.210	Activity Fees-Recreation Svs.	\$ 272,025	\$ 280,000	\$ 275,000	\$ 275,000
347.211	Activity Fees-Airosa Community Ctr.	50,213	60,000	55,000	55,000
347.212	Activity Fees-Gym	56,521	75,000	75,000	75,000
347.260	Sport Lighting Fees	1,853	2,884	1,854	1,910
347.261	NTX Lights	107	103	105	105
347.262	Lights - (taxable)	405	300	405	405
347.263	Lights - Nonprofit (non-taxable)	778	825	775	775
347.264	Lights - Travel Team (taxable)	210	500	210	210
347.265	Lights - Travel Team (non-taxable)	37	50	50	50
347.266	Community Garden	-	-	-	-
347.411	Admission Fee - Community Center	8,144	8,000	8,308	8,391
347.412	Admission Fee - Minsky Gym	6,972	7,000	7,000	7,000
347.454	NTX Rentals - Special events	19,461	75,000	20,000	20,000

**CITY OF PORT ST. LUCIE
GENERAL FUND REVENUES
ADOPTED FY 2018-19 & FY 19-20 PROPOSED BIENNIAL BUDGET**

		BIENNIAL BUDGET CITY MANAGER			
		AUDITED 2016-17	BUDGET 2017-18	ADOPTED 2018-19	PROPOSED 2019-20
		*****	*****	*****	*****
347.501	Rentals - Comm.Ctr. (Tax Exempt)	56,753	70,000	55,000	55,000
347.502	Rentals - Gym (Tax Exempt)	16,479	15,000	16,810	16,978
347.504	Rentals - Portable Stage (Tax Exempt)	795	2,000	800	800
347.507	McCarty Ranch Camp Site - TX	-	-	500	500
347.511	Rentals - Comm. Ctr. (Taxable)	120,729	120,000	123,155	124,387
347.512	Rentals - Gym (Taxable)	572	600	600	600
347.514	Rentals - Portable Stage (Taxable)	4,260	3,000	3,000	3,000
347.515	Booth Rentals - Festivals	510	750	750	750
347.520	NTX Booth Vendor	3,592	500	500	500
347.591	Parks User Fees (Taxable)	40,186	48,750	40,994	41,404
347.595	Parks User Fees (Tax Exempt)	263	560	275	275
347.602	Parks User Fee - Travel Team (taxable)	954	1,615	973	982
347.603	Park User Fee - Non-Profit (taxable)	2,136	3,547	2,179	2,201
347.604	Park User Fee - Travel Team (non-taxable)	458	740	455	459
347.605	Park User Fee - Non-Profit (non-taxable)	8,661	9,873	10,000	10,000
347.611	Merchandise - Recreation	5	-	50	50
347.625	Jessica Clinton Park Brick Program	347	-	-	-
347.701	Civic Center - Programs	112,678	135,000	118,382	121,342
347.702	Civic Center - (recreation) Drop In Programs	7,327	10,000	7,623	7,776
347.703	Civic Center - Personal Training	46,233	40,000	48,101	49,063
347.704	Civic Center - Stage Rental (taxable) Village Square	-	11,500	10,000	10,000
347.705	Civic Center - Stage Rental (non-taxable) Village Sq.	2,831	10,000	10,000	10,000
347.706	Civic Center - Vendor Space (taxable) Village Sq.	5,085	6,400	2,500	2,500
347.707	Civic Center - Vendor Space (non-taxable) Village Sq.	10,473	6,600	10,605	10,711
347.709	Civic Center - Community Band Concerts	-	10,000	10,000	10,000
347.710	Civic Center - Rentals (non taxable)	140,097	130,000	142,913	144,342
347.710.Y1105	Civic Center - Hospitality Ancillary (non-taxable)	24,423	15,000	24,913	25,163
347.711	Civic Center - Rentals (taxable)	175,565	250,000	182,658	186,311
347.711.Y1105	Civic Center - Hospitality Ancillary (taxable)	14,880	15,000	20,000	20,000
347.712	Civic Center - AV Equipment (taxable)	5,252	9,000	5,358	5,862
347.713	Civic Center - Concessions (Food Vendor)	2,339	85,000	2,434	2,482
347.715	Recreation Sponsorship	-	1,500	-	-
347.716	NTX-Audio Visual	10,453	9,000	9,000	9,000
347.717	TX Recreation	33,603	23,000	34,278	34,621
347.718	TX Fitness Vendor	9	-	-	-
347.72	Volunteer Sponsorship	500	-	-	-
347.724	Hospitality Insurance	1,654	-	2,200	2,200
347.725	Volunteer Sponsorship	-	-	-	-
347.729	TX Catering Revenue	97,436	200,000	117,898	120,000
347.73	NTX Catering Revenue	120,187	250,000	168,000	168,000
347.776	Civic Center - Fitness Center Memberships	315,028	300,000	321,360	324,574
347.777	Civic Center - Fitness Programs	16,000	15,000	16,810	17,230
347.778	Civic Center - Sponsorship	1,600	2,500	1,681	1,723
347.779	Civic Center - (Fitness) Drop In Programs	76,194	54,000	80,051	82,052
347.78	Civic Center - Naming Rights	35,200	30,000	30,000	30,000
347.781	Civic Center - Vending	233	195	245	251
347.799	Martin Health naming rights	-	-	-	-
347.951	Arts Sales Revenue	161	300	-	-
347.952	Box Office Revenue - Taxable	25,232	16,000	-	-
347.953	ATM Revenue	630	500	500	500
347.954	Box Office Revenue - Non Tax	(2,394)	15,000	78,000	78,000
347.955	TX Buttons	-	750	-	-
347.956	Taxable Flag Sales	-	-	-	-
347.957	Guy Harvey Posters	611	500	-	-
SUBTOTAL - PARKS & REC.		\$ 1,952,949	\$ 2,438,342	\$ 2,155,258	\$ 2,175,434
362.007	Tower Lease - Voicestar	\$ 26,968	\$ 29,000	\$ 27,510	\$ 27,785
362.008	Tower Lease - Co-Locate Nextel & Becker	32,206	32,000	32,000	32,000
362.102	Tower Lease - Becker Road	29,496	28,000	29,496	29,496
362.103	Tower Lease - Sprint	32,111	32,111	32,111	32,111
362.104	Bellsouth Becker Tower Lease	-	-	-	-
362.106	PJ Development	25,306	24,000	25,306	25,306
362.107	PJ Development	24,333	24,300	24,333	24,333
362.108	DT Ground-APAC	21,146	21,000	21,146	21,146
362.109	METRO PCS/APAC	8,327	8,150	8,327	8,327

**CITY OF PORT ST. LUCIE
GENERAL FUND REVENUES
ADOPTED FY 2018-19 & FY 19-20 PROPOSED BIENNIAL BUDGET**

		BIENNIAL BUDGET CITY MANAGER			
		AUDITED 2016-17	BUDGET 2017-18	ADOPTED 2018-19	PROPOSED 2019-20
		*****	*****	*****	*****
362.111	Verizon @ Lyngate	11,314	11,000	11,314	11,314
362.114	Verizon	5,895	6,000	5,896	5,896
362.243	Office Space - Brian Mast	5,250	6,000	5,250	5,250
362.246	Family Recreational	6,000	6,000	6,000	6,000
362.247	TC Youth Football/Cheer	-	-	-	-
362.257	Williams Rd Grazing - Concannon	352	352	352	352
362.258	PSL R/C Hobby Group Lease	12	12	12	12
362.302	Dock License - Agreement	-	-	-	-
362.303	Lease - PSL Ski Club	211	211	211	211
362.305	PAL Lease	100	100	100	100
362.307	Lease - Boys & Girls Club	-	-	-	-
362.308	Fire District	-	-	-	-
362.350	Concessionaire Rental	-	-	-	-
362.429	Lease - Utility Space	80,255	80,255	80,255	80,255
362.513	Lease - YMCA Jaycee Park	1,200	1,200	1,200	1,200
362.514	Lease - Treasure Coast Model Railroad	365	365	365	365
362.600	Lease - Council on Aging	1	1	1	1
362.701	Recreation Room Rentals (taxable)	-	5,000	-	-
362.702	Recreation Room Rentals (non-taxable)	5,140	15,100	5,000	5,000
364.005	Sale of Right of Way	-	-	-	-
365.900	Scrap & Surplus Sales	53,167	35,000	35,000	35,000
366.005	Riverplace Contribution	25,000	25,000	25,000	25,000
366.024	Cable Franchise Cash Grant project #23024	-	-	-	-
366.025	Recycle Promotional funds	15,000	15,000	15,000	15,000
366.030	Contributions - K-9 Training	-	-	-	-
366.044	Emergency Management Trade Show Revenues	9,400	5,000	5,000	5,000
366.200	Donations/Contribution	1,375	-	-	-
366.702	Fitness Donations	-	-	-	-
366.703	Hospitality Donations	-	-	-	-
366.905	Recreation Contributions	-	-	-	-
366.908	Donations - Civic Center	-	500	500	1,000
366.909	Adopt a Park	-	100	100	100
366.916	Donations-Bike Path	-	-	-	-
366.911	Donations - Community Center	-	-	-	-
366.912	Donations - Gym	167	1,000	1,000	1,000
366.916	Donations - Walmart	9,000	-	-	-
366.930	Donations - Fireworks	4,000	10,000	5,000	5,000
366.936	Donations - Cleanup	1,000	1,000	1,000	1,000
367.022	Admin. Cost - TRC	12,200	8,800	10,000	10,000
367.100	Political Signs	-	100	-	-
367.205	Garage Sale License	16,565	18,000	17,234	17,579
367.250	Broker Fees	4,350	5,000	5,000	5,000
367.310	Solicitor Permit	915	1,500	1,000	1,000
367.320	Special Events	11,275	15,500	11,730	11,965
367.600	Alcoholic Beverage Permit	59	60	60	60
367.601	Alcohol Bev Permit -NOTX	119	-	-	-
367.602	Alcohol Permits - Nonprofit	-	-	-	-
367.611	Alcohol Permit - Commercial	563	600	550	550
367.621	TX Alcohol	623	600	600	650
369.001	Misc. Revenue - Insurance	110,409	90,000	90,000	90,000
369.004	Unclaimed Evidence	6,382	5,000	5,100	6,640
369.006	Tuition Reimbursement	-	-	-	-
369.008	Law Suit Settlement	811	-	-	-
369.014	Auction Rebate	1,954	-	-	-
369.306	Digital Domain CRT Settlement	-	-	-	-
369.040	Application Fee-Community Development	-	-	-	-
369.112	Police Seminar	250	-	-	-
369.125	Misc. Revenue - Recycling - Community Center	72,000	72,000	72,000	72,000
369.125 Y1715	Misc. Revenue - Recycling - Civic Center	328,000	328,000	328,000	328,000
369.300	Refund of Prior Yr Exp	11	500	500	500
369.904	JBURRD Lease	-	-	-	-
369.900	Gain or Loss on Sale of Assets	10,962	-	-	-
369.902	Proshop Sales	-	-	-	-
369.907	Boys & Girls Utilities	-	-	-	-
369.909	Wex Rebate (fuel card)	18,035	16,000	16,480	19,133

**CITY OF PORT ST. LUCIE
GENERAL FUND REVENUES
ADOPTED FY 2018-19 & FY 19-20 PROPOSED BIENNIAL BUDGET**

		BIENNIAL BUDGET CITY MANAGER			
		AUDITED 2016-17	BUDGET 2017-18	ADOPTED 2018-19	PROPOSED 2019-20
		*****	*****	*****	*****
369.911	Vending Commissions - Comm. Ctr.	764	500	510	795
369.912	Vending Commissions - Gym	740	200	200	200
369.918	Youth Leagues reimbursement of utility costs	18,641	17,000	17,340	19,394
369.922	Recycling Program	33	33	33	33
369.925	Service Chg.-NSF Check	560	700	571	714
369.930	Misc. Revenue - W/C	22,011	10,000	22,900	22,900
369.960	Commissions-Vending Machine	481	500	500	500
369.971	Trust Fund-ICMA	-	5,000	-	-
369.980	Court Fees	181	250	255	188
369.985	Misc. Revenues	51,769	45,000	50,000	55,000
	Fema Reimbursement - Hurricane Matthew	-	-	-	-
	Fema Reimbursement - Hurricane Irma	-	-	-	-
369.988	Visa Procurement Card Rebate	92,896	95,000	496,276	505,451
369.989	Cash Over/Short	0	0	0	0
369.999	Holiday Luncheon	0	0	0	0
369.989	Cash Over/Short	67			
369.999		250			
	SUBTOTAL-MISCELLANEOUS	\$ 1,217,972	\$ 1,158,600	\$ 1,550,625	\$ 1,572,812
	TOTAL MISC. REVENUE	\$ 3,538,525	\$ 3,829,442	\$ 4,113,888	\$ 4,182,266
	TOTAL REVENUE SOURCES	\$ 86,470,754	\$ 89,334,677	\$ 95,397,878	\$ 100,418,336
	NON-REVENUES				
384.120	Financing 800 MHG Radios	\$ 1,284,187	\$ -	\$ -	\$ -
389.900	Use of Cash Carryforward	-	-	-	-
	TRANSFERS IN				
381.104	Transfer from #104 - Internal Charges			\$ 848,469	\$ 848,469
381.109	Transfer from #109	316,400	-	-	-
381.110	Transfer from #110 - Internal Charges	-	-	758,083	758,803
381.111	Transfer from #111 - Internal Charges	-	-	150,630	150,630
381.112	Transfer from #112 - Internal Charges	-	-	22,877	22,877
381.12	Transfer from #120 - Internal Charges	-	-	5,195	5,195
381.121	Transfer from #121 - Internal Charges	-	-	6,343	6,343
381.122	Transfer from #122 - Internal Charges	-	-	29,875	29,875
381.124	Transfer from #124 - Internal Charges	-	-	13,052	13,052
381.125	Transfer from #125 - Internal Charges	-	-	3,929	3,929
381.126	Transfer from #126 - Internal Charges	-	-	1,073	1,073
381.127	Transfer from #127 - Internal Charges	-	-	31,282	31,282
381.15	Transfer from #150 - Internal Charges	-	-	1,892	1,892
381.151	Transfer from #151 - Internal Charges	-	-	6,452	6,452
381.152	Transfer from #152 - Internal Charges	-	-	14,808	14,808
381.153	Transfer from #153 - Internal Charges	-	-	807,458	7,458
381.154	Transfer from #154 - Internal Charges	-	-	4,612	4,612
381.155	Transfer from #155 - Internal Charges	-	-	6,845	6,845
381.156	Transfer from #156 - Internal Charges	-	-	64,694	64,694
381.158	Transfer from #158 - Internal Charges	-	-	203,616	3,616
381.175	Transfer from #175 - Internal Charges	-	-	46,799	46,799
381.178	Transfer from #178 - Internal Charges	-	-	941	941
381.214	Transfer from #214 - Internal Charges	-	-	99,643	99,643
381.304	Transfer from #304 - Internal Charges	-	-	47,696	47,636
381.305	Transfer from #305 - Internal Charges	-	-	13,290	13,290
381.314	Transfer from #314 - Internal Charges	-	-	227,821	-
381.401	Transfer from #401 - Internal Charges	-	-	1,121,962	1,121,962
381.421	Transfer from #421 - Internal Charges	-	-	171,588	171,588
381.431	Transfer from #431 - Internal Charges	24,114	-	4,067,351	4,067,351
381.438	Transfer from #438 - Internal Charges	-	-	30,410	30,410
381.439	Transfer from #439 - Internal Charges	-	-	293,718	293,718
381.441	Transfer from #441 - Internal Charges	-	-	31,080	31,080
381.603	Transfer from #603 - Police Forfeiture Fund	10,000	10,000	10,000	10,000
381.605	Transfer from #605 - Internal Charges	-	-	63,991	63,991
381.62	Transfer from #620 - Solid Waste Fund	157,507	-	-	-
	TOTAL REVENUE & SOURCES	\$ 88,262,962	\$ 89,344,677	\$ 104,605,353	\$ 108,398,650

CITY OF PORT ST. LUCIE
GENERAL FUND PROPOSED EXPENDITURES
FY ADOPTED 2018-19 & 2019-20 PROPOSED BIENNIAL BUDGET

		***** ADOPTED 2018-19 - 2019-20 Proposed Budget *****							
		AUDITED 2016-17 *****	BUDGET 2017-18 *****	CITY MGR. PROPOSED 2018-19 *****	INCR <DECR> *****	% INCR % <DECR> *****	CITY MGR. PROPOSED 2019-20 *****	INCR <DECR> *****	% INCR % <DECR> *****
110000	CITY COUNCIL								
	Personal Services	474,459	503,464	505,472	2,008	0.4%	518,043	2,008	2.5%
	Operating Expense	87,164	99,511	122,199	22,688	22.8%	122,431	22,688	0.2%
	Capital Outlay	0	1,800	1,800	0	0.0%	1,800	0	0.0%
	TOTAL	561,624	604,775	629,471	24,696	4.1%	642,274	24,696	2.0%
120000	CITY MANAGER								
	Personal Services	780,206	1,063,356	1,011,856	(51,500)	-4.8%	1,039,023	(51,500)	2.7%
	Operating Expense	51,829	42,573	50,154	7,581	17.8%	50,558	7,581	0.8%
	Capital Outlay	2,753	1,500	2,600	1,100	73.3%	2,600	1,100	0.0%
	Admin. Charge	(484,176)	(586,142)	0	586,142	-100.0%	0	586,142	#DIV/0!
	TOTAL	350,611	521,287	1,064,610	543,323	104.2%	1,092,181	543,323	2.6%
121000	CITY CLERK								
	Personal Services	528,134	670,288	624,612	(45,676)	-6.8%	641,368	(45,676)	2.7%
	Operating Expense	109,639	150,971	146,532	(4,439)	-2.9%	143,965	(4,439)	-1.8%
	Capital Outlay	3,378	2,000	17,639	15,639	782.0%	4,000	15,639	-77.3%
	Admin. Charge	(168,696)	(188,890)	0	188,890	-100.0%	0	188,890	#DIV/0!
	TOTAL	472,455	634,369	788,783	154,414	24.3%	789,333	154,414	0.1%
130000	FINANCE								
	Personal Services	2,256,376	2,304,958	2,318,697	13,739	0.6%	2,378,922	13,739	2.6%
	Operating Expense	162,983	161,433	145,573	(15,860)	-9.8%	155,946	(15,860)	7.1%
	Capital Outlay	5,479	2,500	2,500	0	0.0%	2,500	0	0.0%
	Admin. Charge	(1,208,697)	(1,172,769)	0	1,172,769	-100.0%	0	1,172,769	#DIV/0!
	TOTAL	1,216,141	1,296,122	2,466,770	1,170,648	90.3%	2,537,368	1,170,648	2.9%
131000	HUMAN RESOURCES								
	Personal Services	804,003	980,902	1,289,733	308,831	31.5%	1,323,409	308,831	2.6%
	Operating Expense	76,402	189,385	210,209	20,824	11.0%	214,936	20,824	2.2%
	Capital Outlay	1,111	0	9,105	9,105	#DIV/0!	6,000	9,105	-34.1%
	Admin. Charge	(493,800)	(546,945)	0	546,945	-100.0%	0	546,945	#DIV/0!
	TOTAL	387,716	623,342	1,509,047	885,705	142.1%	1,544,345	885,705	2.3%
131100	COMMUNICATIONS								
	Personal Services	780,548	986,407	978,856	(7,551)	-0.8%	1,003,536	(7,551)	2.5%
	Operating Expense	147,958	232,870	264,990	32,120	13.8%	259,264	32,120	-2.2%
	Capital Outlay	251,915	53,320	43,100	(10,220)	-19.2%	33,550	(10,220)	-22.2%
	Admin. Charge	(478,212)	(426,747)	0	426,747	-100.0%	0	426,747	#DIV/0!
	TOTAL	702,208	845,850	1,286,946	441,096	52.1%	1,296,350	441,096	0.7%
131200	NEIGHBORHOOD SERVICES - COMMUNITY SERVICES								
	Personal Services	232,391	217,903	227,514	9,611	4.4%	233,907	9,611	2.8%
	Operating Expense	9,063	10,801	11,932	1,131	10.5%	12,259	1,131	2.7%
	Capital Outlay	0	2,000	2,000	0	0.0%	2,042	0	2.1%
	Admin. Charge	(44,688)	(30,875)	0	30,875	-100.0%	0	30,875	#DIV/0!
	TOTAL	196,767	199,829	241,446	41,617	20.8%	248,208	41,617	2.8%
131300	RISK MANAGEMENT								
	Personal Services	270,414	290,462	0	(290,462)	-100.0%	0	(290,462)	#DIV/0!
	Operating Expense	10,564	15,603	0	(15,603)	-100.0%	0	(15,603)	#DIV/0!
	Capital Outlay	4,049	0	0	0	#DIV/0!	0	0	#DIV/0!
	Admin. Charge	(184,584)	(193,745)	0	193,745	-100.0%	0	193,745	#DIV/0!
	TOTAL	100,442	112,320	0	(112,320)	-100.0%	0	(112,320)	#DIV/0!
132000	INFORMATION TECHNOLOGY								
	Personal Services	2,262,245	2,581,104	2,610,678	29,574	1.1%	2,706,775	29,574	3.7%
	Operating Expense	1,250,696	1,607,443	1,576,089	(31,354)	-2.0%	1,609,661	(31,354)	2.1%
	Capital Outlay	333,159	796,200	623,800	(172,400)	-21.7%	549,000	(172,400)	-12.0%
	Admin. Charge	(1,483,344)	(1,696,441)	0	1,696,441	-100.0%	0	1,696,441	#DIV/0!
	TOTAL	2,362,756	3,288,306	4,810,567	1,522,261	46.3%	4,865,436	1,522,261	1.1%
133000	OFFICE OF MANAGEMENT & BUDGET								
	Personal Services	503,293	409,135	411,609	2,474	0.6%	421,981	2,474	2.5%
	Operating Expense	23,671	47,411	48,588	1,177	2.5%	48,896	1,177	0.6%
	Capital Outlay	2,565	0	1,300	1,300	#DIV/0!	1,300	1,300	0.0%
	Admin. Charge	(299,688)	(293,559)	0	293,559	-100.0%	0	293,559	#DIV/0!
	TOTAL	229,842	162,987	461,497	298,510	183.1%	472,177	298,510	2.3%
133500	PROCUREMENT MANAGEMENT								
	Personal Services	651,598	718,344	624,293	(94,051)	-13.1%	669,866	(94,051)	7.3%
	Operating Expense	29,813	37,744	37,942	198	0.5%	38,366	198	1.1%
	Capital Outlay	0	0	0	0	#DIV/0!	0	0	#DIV/0!
	Admin. Charge	(442,320)	(370,483)	0	370,483	-100.0%	0	370,483	#DIV/0!
	TOTAL	239,091	385,605	662,235	276,630	71.7%	708,232	276,630	6.9%
	TOTAL OMB & PROCUREMENT	468,932	548,592	1,123,732	575,140	104.84%	1,180,409	575,140	5.0%

CITY OF PORT ST. LUCIE
GENERAL FUND PROPOSED EXPENDITURES
FY ADOPTED 2018-19 & 19-20 PROPOSED BIENNIAL BUDGET

		***** ADOPTED 2018-19 - 2019-20 Proposed Budget *****							
		AUDITED	BUDGET	CITY MGR.	INCR	% INCR	CITY MGR.	INCR	% INCR
		2016-17	2017-18	PROPOSED	<DECR>	<DECR>	PROPOSED	<DECR>	<DECR>
		*****	*****	2018-19	*****	*****	2019-20	*****	*****
				*****			*****		
140000	LEGAL COUNSEL								
	Personal Services	1,052,310	1,739,108	1,760,289	21,181	1.2%	1,805,829	21,181	2.6%
	Operating Expense	952,948	811,103	713,129	(97,974)	-12.1%	714,104	(97,974)	0.1%
	Capital Outlay	17,996	18,900	11,500	(7,400)	-39.2%	4,000	(7,400)	-65.2%
	Nuisance Abate Credit	(10,725)	0	0	0	#DIV/0!	0	0	#DIV/0!
	Admin. Charge	(764,196)	(957,219)	0	957,219	-100.0%	0	957,219	#DIV/0!
	TOTAL	1,248,332	1,611,892	2,484,918	873,026	54.2%	2,523,933	873,026	1.6%
150000	PLANNING								
	Personal Services	839,801	1,029,639	1,157,131	127,492	12.4%	1,187,255	127,492	2.6%
	Operating Expense	60,703	124,632	95,397	(29,235)	-23.5%	80,828	(29,235)	-15.3%
	Capital Outlay	0	2,000	0	(2,000)	-100.0%	20,000	(2,000)	#DIV/0!
	Admin. Charge	(38,760)	(46,171)	0	46,171	-100.0%	0	46,171	#DIV/0!
	TOTAL	861,744	1,110,100	1,252,528	142,428	12.8%	1,288,083	142,428	2.8%
151000	PLANNING & ZONING BOARD								
	Personal Services	0	0	0	0	#DIV/0!	0	0	#DIV/0!
	Operating Expense	0	0	0	0	#DIV/0!	0	0	#DIV/0!
	Capital Outlay	0	0	0	0	#DIV/0!	0	0	#DIV/0!
	Admin. Charge	0	0	0	0	#DIV/0!	0	0	#DIV/0!
	TOTAL	0	0	0	0	#DIV/0!	0	0	#DIV/0!
190000	OTHER GENERAL GOVERNMENT								
	Personal Services	9,866	0	0	0	#DIV/0!	0	0	#DIV/0!
	Operating Expense	6,786,180	2,208,472	2,620,316	411,844	18.6%	2,606,975	411,844	-0.5%
	Capital Outlay	3,533	0	20,000	20,000	#DIV/0!	20,000	20,000	0.0%
	Debt Service	993,200	0	0	0	#DIV/0!	0	0	#DIV/0!
	TOTAL	7,792,779	2,208,472	2,640,316	431,844	19.6%	2,626,975	431,844	-0.5%
210500	P.D.-OPERATIONAL SUPPORT SERVICE								
	Personal Services	1,964,249	2,201,444	2,062,382	(139,062)	-6.3%	2,112,945	(139,062)	2.5%
	Operating Expense	2,309,784	2,581,016	2,597,011	15,995	0.6%	2,639,829	15,995	1.6%
	Capital Outlay	79,325	14,200	177,000	162,800	1146.5%	103,600	162,800	-41.5%
	TOTAL	4,353,358	4,796,660	4,836,393	39,733	0.8%	4,856,374	39,733	0.4%
211000	P.D.-ADMINISTRATION								
	Personal Services	2,163,310	2,176,883	2,223,297	46,414	2.1%	2,245,565	46,414	1.0%
	Operating Expense	39,030	33,725	32,469	(1,256)	-3.7%	34,058	(1,256)	4.9%
	Capital Outlay	0	0	0	0	#DIV/0!	0	0	#DIV/0!
	TOTAL	2,202,340	2,210,608	2,255,766	45,158	2.0%	2,279,623	45,158	1.1%
211100	P.D.-PROFESSIONAL STANDARDS								
	Personal Services	1,360,367	1,639,490	1,830,066	190,576	11.6%	1,869,766	190,576	2.2%
	Operating Expense	151,058	199,293	204,680	5,387	2.7%	211,257	5,387	3.2%
	Capital Outlay	16,199	57,900	136,230	78,330	135.3%	121,224	78,330	-11.0%
	TOTAL	1,527,624	1,896,683	2,170,976	274,293	14.5%	2,202,247	274,293	1.4%
211200	P.D.- SPECIAL INVESTIGATIONS UNIT								
	Personal Services	1,429,897	1,671,793	1,876,417	204,624	12.2%	1,916,088	204,624	2.1%
	Operating Expense	133,827	139,231	154,480	15,249	11.0%	159,719	15,249	3.4%
	Capital Outlay	40,323	70,966	74,100	3,134	4.4%	108,100	3,134	45.9%
	TOTAL	1,604,047	1,881,990	2,104,997	223,007	11.8%	2,183,907	223,007	3.7%
211500	P.D.-DETECTIVE								
	Personal Services	3,952,854	4,251,191	4,410,927	159,736	3.8%	4,581,189	159,736	3.9%
	Operating Expense	266,485	335,016	314,664	(20,352)	-6.1%	328,127	(20,352)	4.3%
	Capital Outlay	13,820	229,176	0	(229,176)	-100.0%	0	(229,176)	#DIV/0!
	TOTAL	4,233,159	4,815,383	4,725,591	(89,792)	-1.9%	4,909,316	(89,792)	3.9%
212100	P.D.- D.A.R.E. PROGRAM								
	Personal Services	0	0	0	0	#DIV/0!	0	0	#DIV/0!
	Operating Expense	0	0	0	0	#DIV/0!	0	0	#DIV/0!
	Capital Outlay	0	0	0	0	#DIV/0!	0	0	#DIV/0!
	TOTAL	0	0	0	0	#DIV/0!	0	0	#DIV/0!
212300	P.D.-DOMESTIC VIOLENCE PROGRAM								
	Personal Services	144,848	163,318	163,910	592	0.4%	167,945	592	2.5%
	Operating Expense	2,595	539	10,713	10,174	1887.6%	21,970	10,174	105.1%
	Capital Outlay	0	0	0	0	#DIV/0!	0	0	#DIV/0!
	TOTAL	147,444	163,857	174,623	10,766	6.6%	189,915	10,766	8.8%
213000	P.D.-NEIGHBORHOOD PATROL								
	Personal Services	20,306,701	21,586,303	21,963,111	376,808	1.7%	22,714,523	376,808	3.4%
	Operating Expense	783,945	795,765	864,596	68,831	8.6%	869,314	68,831	0.5%
	Capital Outlay	137,122	37,800	52,500	14,700	38.9%	32,200	14,700	-38.7%
	TOTAL	21,227,769	22,419,868	22,880,207	460,339	2.1%	23,616,037	460,339	3.2%
2131000	P.D.-NEIGHBORHOOD PATROL DISTRICT SUPPORT								
	Personal Services	1,540,953	1,643,962	1,895,501	251,539	15.3%	1,707,979	251,539	-9.9%
	Operating Expense	867,792	874,619	807,808	(66,811)	-7.6%	830,956	(66,811)	2.9%
	Capital Outlay	2,828,216	1,417,500	1,069,000	(348,500)	-24.6%	1,409,000	(348,500)	31.8%
	Debt Service	0	0	0	0	#DIV/0!	0	0	#DIV/0!
	TOTAL	5,236,961	3,936,081	3,772,309	(163,772)	-4.2%	3,947,935	(163,772)	4.7%

**CITY OF PORT ST. LUCIE
GENERAL FUND PROPOSED EXPENDITURES
FY ADOPTED 2018-19 & 19-20 PROPOSED BIENNIAL BUDGET**

		***** ADOPTED 2018-19 - 2019-20 Proposed Budget *****								
		AUDITED	BUDGET	CITY MGR.			CITY MGR.			
		2016-17	2017-18	PROPOSED	INCR	% INCR	PROPOSED	INCR	% INCR	
		*****	*****	2018-19	<DECR>	% <DECR>	2019-20	<DECR>	% <DECR>	
		*****	*****	*****	*****	*****	*****	*****	*****	
213400	P.D. SCHOOL CROSSING GUARDS									
	Personal Services	318,710	388,788	417,402	28,614	7.4%	468,188	28,614	12.2%	
	Operating Expense	9,291	11,756	21,998	10,242	87.1%	22,254	10,242	1.2%	
	Capital Outlay	0	0	0	0	#DIV/0!	0	0	#DIV/0!	
	TOTAL	328,001	400,544	439,400	38,856	9.7%	490,442	38,856	11.6%	
213500	NEIGHBORHOOD SERVICES - CODE COMPLIANCE									
	Personal Services	1,232,053	1,537,982	1,585,091	47,109	3.1%	1,625,172	47,109	2.5%	
	Operating Expense	195,047	305,566	217,293	(88,273)	-28.9%	229,416	(88,273)	5.6%	
	Capital Outlay	27,731	23,400	52,500	29,100	124.4%	52,800	29,100	0.6%	
	Nuisance Abatement	(25,160)	0	0	0		0	0	#DIV/0!	
	Admin. Charge	0	0	0	0	#DIV/0!	0	0	#DIV/0!	
	TOTAL	1,429,672	1,866,948	1,854,884	(12,064)	-0.6%	1,907,388	(12,064)	2.8%	
213600	FINANCE - BUSINESS TAX (OCCUPATIONAL LICENSES)									
	Personal Services	208,100	226,305	229,883	3,578	1.6%	235,551	3,578	2.5%	
	Operating Expense	22,503	29,356	28,921	(435)	-1.5%	26,329	(435)	-9.0%	
	Capital Outlay	766	1,000	1,000	0	0.0%	1,000	0	0.0%	
	Admin. Charge	0	0	0	0	#DIV/0!	0	0	#DIV/0!	
	TOTAL	231,369	256,661	259,804	3,143	1.2%	262,880	3,143	1.2%	
213900	P.D. NEIGHBORHOOD TRAFFIC UNIT									
	Personal Services	618,373	648,344	677,646	29,302	-100.0%	827,434	29,302	22.1%	
	Operating Expense	19,561	58,285	59,151	866	-100.0%	60,001	866	1.4%	
	Capital Outlay	0	0	0	0	#DIV/0!	0	0	#DIV/0!	
	Admin. Charge	0	0	0	0	#DIV/0!	0	0	#DIV/0!	
	TOTAL	637,934	706,629	736,797	30,168	4.3%	887,435	30,168	20.4%	
214000	P.D.-COMMUNICATIONS									
	Personal Services	0	0	0	0	#DIV/0!	0	0	#DIV/0!	
	Operating Expense	0	0	0	0	#DIV/0!	0	0	#DIV/0!	
	Capital Outlay	0	0	0	0	#DIV/0!	0	0	#DIV/0!	
	TOTAL	0	0	0	0	#DIV/0!	0	0	#DIV/0!	
	TOTAL POLICE DEPARTMENT									
	Personal Services	34,684,557	37,424,538	38,526,602	1,102,064	2.9%	39,700,574	1,102,064	3.0%	
	Operating Expense	4,884,687	5,488,677	5,531,496	42,819	0.8%	5,653,716	42,819	2.2%	
	Capital Outlay	3,115,006	1,930,042	1,613,480	(316,562)	16.4%	1,878,774	(316,562)	16.4%	
	TOTAL	42,684,250	44,843,257	45,671,578	828,321	1.8%	47,233,064	828,321	3.4%	
250000	EMERGENCY RELIEF									
	Personal Services	2,171,134	2,373	2,500	127	5.4%	2,500	127	0.0%	
	Operating Expense	5,174,745	50,487	47,026	(3,461)	-6.9%	47,198	(3,461)	0.4%	
	Capital Outlay	0	9,000	9,000	0	0.0%	9,000	0	0.0%	
	TOTAL	7,345,879	61,860	58,526	(3,334)	-5.4%	58,698	(3,334)	0.3%	
290000	NEIGHBORHOOD SERVICES - CODE COMPLIANCE BOARD									
	Personal Services	0	0	0	0	#DIV/0!	0	0	#DIV/0!	
	Operating Expense	15,867	26,850	51,850	25,000	93.1%	51,850	25,000	0.0%	
	Capital Outlay	0	0	0	0	#DIV/0!	0	0	#DIV/0!	
	TOTAL	15,867	26,850	51,850	25,000	93.1%	51,850	25,000	0.0%	
291000	NEIGHBORHOOD SERVICES - NUISANCE ABATEMENT PROGRAM									
	Personal Services	85,498	90,798	101,273	10,475	11.5%	104,000	10,475	2.7%	
	Operating Expense	126,928	190,016	218,609	28,593	15.0%	231,984	28,593	6.1%	
	Capital Outlay	6,004	0	1,000	1,000	#DIV/0!	1,000	1,000	0.0%	
	Non-Operating	0	0	0	0	#DIV/0!	0	0	#DIV/0!	
	TOTAL	218,430	280,814	320,882	40,068	14.3%	336,984	40,068	5.0%	
390000	PUBLIC WORKS - KEEP PORT ST. LUCIE BEAUTIFUL									
	Personal Services	174,401	222,497	288,165	65,668	29.5%	294,072	65,668	2.0%	
	Operating Expense	75,488	116,815	196,199	79,384	68.0%	196,364	79,384	0.1%	
	Capital Outlay	0	0	0	0	#DIV/0!	0	0	#DIV/0!	
	Non-Operating	0	0	0	0	#DIV/0!	0	0	#DIV/0!	
	TOTAL	249,889	339,312	484,364	145,052	42.7%	490,436	145,052	1.3%	
	TOTAL NEIGHBORHOOD SERVICES									
	Personal Services	0	2,069,180	1,913,878	(155,302)	7.5%	1,963,079	(155,302)	2.6%	
	Operating Expense	0	650,048	499,684	(150,364)	23.1%	525,509	(150,364)	5.2%	
	Capital Outlay	0	25,400	55,500	30,100	118.5%	55,842	30,100	0.6%	
	Admin. Charge	0	(30,875)	0	30,875	100.0%	0	30,875	#DIV/0!	
	TOTAL	0	2,713,753	2,469,062	(244,691)	-12.13%	2,544,430	(244,691)	3.1%	
413000	MUNICIPAL GARAGE									
	Personal Services	0	0	0	0	#DIV/0!	0	0	#DIV/0!	
	Operating Expense	64,009	69,306	75,608	6,302	9.1%	75,938	6,302	0.4%	
	Capital Outlay	235,067	55,606	30,835	(24,771)	-44.5%	12,000	(24,771)	-61.1%	
	Admin. Charge	(40,296)	(69,514)	0	69,514	-100.0%	0	69,514	#DIV/0!	
	TOTAL	258,780	55,398	106,443	51,045	92.1%	87,938	51,045	-17.4%	

CITY OF PORT ST. LUCIE
GENERAL FUND PROPOSED EXPENDITURES
FY ADOPTED 2018-19 & 19-20 PROPOSED BIENNIAL BUDGET

		***** ADOPTED 2018-19 - 2019-20 Proposed Budget *****							
		AUDITED	BUDGET	CITY MGR.	INCR	% INCR	CITY MGR.	INCR	% INCR
		2016-17	2017-18	PROPOSED	<DECR>	<DECR>	PROPOSED	<DECR>	<DECR>
		*****	*****	*****	*****	*****	*****	*****	*****
		*****	*****	*****	*****	*****	*****	*****	*****
413500	BUILDINGS/FACILITIES MAINTENANCE DIVISION								
	Personal Services	886,618	1,204,684	1,244,058	39,374	3.3%	1,274,794	39,374	2.5%
	Operating Expense	56,853	282,012	511,026	229,014	81.2%	112,944	229,014	-77.9%
	Capital Outlay	62,835	99,460	0	(99,460)	-100.0%	0	(99,460)	#DIV/0!
	Admin. Charge	(206,340)	(278,755)	0	278,755	-100.0%	0	278,755	#DIV/0!
	TOTAL	799,966	1,307,401	1,755,084	447,683	34.2%	1,387,738	447,683	-20.9%
413600	BLDG - A/C MAINTENANCE								
	Personal Services	232,031	247,396	213,886	(33,510)	-13.5%	219,720	(33,510)	2.7%
	Operating Expense	44,431	60,454	115,711	55,257	91.4%	118,372	55,257	2.3%
	Capital Outlay	4,294	3,000	0	(3,000)	-100.0%	0	(3,000)	#DIV/0!
	Admin. Charge	(158,244)	(103,930)	0	103,930	-100.0%	0	103,930	#DIV/0!
	TOTAL	122,511	206,920	329,597	122,677	59.3%	338,092	122,677	2.6%
	TOTAL BUILDING FACILITIES MAINTENANCE - A/C MAINTENANCE DIVISIONS								
	Personal Services	0	0	1,457,944	1,457,944	#DIV/0!	1,494,514	1,457,944	2.5%
	Operating Expense	0	0	626,737	626,737	#DIV/0!	231,316	626,737	63.1%
	Capital Outlay	0	0	0	0	#DIV/0!	0	0	#DIV/0!
	Admin. Charge	0	0	0	0	#DIV/0!	0	0	#DIV/0!
	TOTAL	0	0	2,084,681	2,084,681	#DIV/0!	1,725,830	2,084,681	-17.2%
4199000	NON-DEPARTMENTAL								
	Personal Services	0	0	0	0	#DIV/0!	0	0	#DIV/0!
	Operating Expense	700	0	0	0	#DIV/0!	0	0	#DIV/0!
	Debt Retirement	0	0	0	0	#DIV/0!	2,000,000	0	#DIV/0!
	Debt Service	873,844	873,844	1,318,844	445,000	50.9%	1,321,044	445,000	0.2%
	TOTAL	874,544	873,844	1,318,844	445,000	50.9%	3,321,044	445,000	151.8%
510000	SUMMER YOUTH PROGRAM								
	Personal Services	18,321	54,115	54,898	783	1.4%	54,289	783	-1.1%
	Operating Expense	222	463	262	(201)	-43.4%	279	(201)	6.5%
	Capital Outlay	0	0	0	0	#DIV/0!	0	0	#DIV/0!
	TOTAL	18,543	54,578	55,160	582	1.1%	54,568	582	-1.1%
520000	INDUSTRY DEVELOPMENT								
	Personal Services	18,248	87,971	122,501	34,530	39.3%	125,969	34,530	2.8%
	Operating Expense	82,497	116,351	115,500	(851)	-0.7%	102,830	(851)	-11.0%
	Capital Outlay	780	2,000	0	(2,000)	-100.0%	0	(2,000)	#DIV/0!
	TOTAL	101,525	206,322	238,001	31,679	15.4%	228,799	31,679	-3.9%
551000	ECONOMIC ENVIRONMENT - ADMIN								
	Personal Services	0	0	0	0	#DIV/0!	0	0	#DIV/0!
	Operating Expense	0	0	0	0	#DIV/0!	0	0	#DIV/0!
	Capital Outlay	0	0	0	0	#DIV/0!	0	0	#DIV/0!
	Debt Service	0	0	0	0	#DIV/0!	0	0	#DIV/0!
	TOTAL	0	0	0	0	#DIV/0!	0	0	#DIV/0!
552000	ECONOMIC DEVELOPMENT (VGTD)								
	Personal Services	8,238	0	162,753	162,753	#DIV/0!	166,610	162,753	2.4%
	Operating Expense	3,983,710	2,003,239	1,089,513	(913,726)	-45.6%	1,093,311	(913,726)	0.3%
	Capital Outlay	0	0	0	0	#DIV/0!	0	0	#DIV/0!
	Debt Service	4,146,113	4,141,613	4,141,613	0	0.0%	4,141,613	0	0.0%
	TOTAL	8,138,060	6,144,852	5,393,879	(750,973)	-12.2%	5,401,534	(750,973)	0.1%
620000	P.D. - ANIMAL CONTROL								
	Personal Services	884,294	1,053,022	1,005,943	(47,079)	-4.5%	1,088,952	(47,079)	8.3%
	Operating Expense	301,319	459,432	463,926	4,494	1.0%	476,231	4,494	2.7%
	Capital Outlay	0	102,500	104,650	2,150	2.1%	104,650	2,150	0.0%
	TOTAL	1,185,612	1,614,954	1,574,519	(40,435)	-2.5%	1,669,833	(40,435)	6.1%
720000	PARKS & RECREATION DEPT. - RECREATION DIVISION								
	Personal Services	621,478	720,059	753,596	33,537	4.7%	773,408	33,537	2.6%
	Operating Expense	287,105	349,290	392,052	42,762	12.2%	376,937	42,762	-3.9%
	Capital Outlay	3,371	0	72,000	72,000	#DIV/0!	12,000	72,000	-83.3%
	TOTAL	911,954	1,069,349	1,217,648	148,299	13.9%	1,162,345	148,299	-4.5%
720100	PARKS & RECREATION DEPT. - AIROSO COMMUNITY CENTER								
	Personal Services	487,257	585,002	539,213	(45,789)	-7.8%	551,393	(45,789)	2.3%
	Operating Expense	362,935	753,107	432,836	(320,271)	-42.5%	403,620	(320,271)	-6.7%
	Capital Outlay	595	34,000	68,200	34,200	100.6%	127,400	34,200	86.8%
	TOTAL	850,787	1,372,109	1,040,249	(331,860)	-24.2%	1,082,413	(331,860)	4.1%
720200	PARKS & RECREATION DEPT. - GYMNASIUM								
	Personal Services	247,699	287,083	275,230	(11,853)	-4.1%	282,093	(11,853)	2.5%
	Operating Expense	192,377	236,948	246,876	9,928	4.2%	198,987	9,928	-19.4%
	Capital Outlay	0	16,000	56,500	40,500	253.1%	18,000	40,500	-68.1%
	TOTAL	440,076	540,031	578,606	38,575	7.1%	499,080	38,575	-13.7%
720300	PARKS & RECREATION DEPT. - RAVENSWOOD REC. CENTER								
	Personal Services	0	0	0	0	#DIV/0!	0	0	#DIV/0!
	Operating Expense	0	0	0	0	#DIV/0!	0	0	#DIV/0!
	Capital Outlay	0	0	0	0	#DIV/0!	0	0	#DIV/0!
	TOTAL	0	0	0	0	#DIV/0!	0	0	#DIV/0!
720500	PARKS & RECREATION DEPT. - ADMINISTRATION								
	Personal Services	530,521	629,049	651,611	22,562	3.6%	637,516	22,562	-2.2%
	Operating Expense	36,034	66,512	72,352	5,840	8.8%	73,947	5,840	2.2%
	Capital Outlay	0	9,000	9,189	189	2.1%	9,382	189	2.1%
	TOTAL	566,556	704,561	733,152	28,591	4.1%	720,845	28,591	-1.7%

CITY OF PORT ST. LUCIE
GENERAL FUND PROPOSED EXPENDITURES
FY ADOPTED 2018-19 & 2019-20 PROPOSED BIENNIAL BUDGET

***** ADOPTED 2018-19 - 2019-20 Proposed Budget *****									
	AUDITED 2016-17 *****	BUDGET 2017-18 *****	CITY MGR. PROPOSED 2018-19 *****	INCR <DECR> *****	% INCR % <DECR> *****	CITY MGR. PROPOSED 2019-20 *****	INCR <DECR> *****	% INCR % <DECR> *****	
721000 PARKS & RECREATION DEPT. - PARKS DIVISION									
Personal Services	2,506,260	2,903,719	3,108,140	204,421	7.0%	3,321,634	204,421	6.9%	
Operating Expense	2,223,633	2,312,661	2,659,770	347,109	15.0%	2,826,380	347,109	6.3%	
Capital Outlay	303,840	1,687,300	1,479,000	(208,300)	-12.3%	1,471,000	(208,300)	-0.5%	
TOTAL	5,033,733	6,903,680	7,246,910	343,230	5.0%	7,619,014	343,230	5.1%	
721500 PARKS & RECREATION DEPT. - BOTANICAL GARDENS									
Personal Services	56,203	61,575	62,999	1,424	2.3%	64,742	1,424	2.8%	
Operating Expense	57,599	66,310	75,970	9,660	14.6%	77,451	9,660	1.9%	
Capital Outlay	19,943	0	30,000	30,000	#DIV/0!	0	30,000	-100.0%	
TOTAL	133,744	127,885	168,969	41,084	32.1%	142,193	41,084	-15.8%	
721600 MCCARTY RANCH PRESERVE									
Personal Services	0	45,526	38,574	(6,952)	-15.3%	39,493	(6,952)	2.4%	
Operating Expense	42,565	21,700	22,005	305	1.4%	22,360	305	1.6%	
Capital Outlay	0	50,000	285,000	235,000	470.0%	240,000	235,000	-15.8%	
Non-Operating	0	0	0	0	#DIV/0!	0	0	#DIV/0!	
TOTAL	42,565	117,226	345,579	228,353	194.8%	301,853	228,353	-12.7%	
723500 PARKS & RECREATION DEPT. - TURF CREW DIVISION									
Personal Services	365,289	450,834	442,750	(8,084)	-1.8%	453,196	(8,084)	2.4%	
Operating Expense	174,512	220,407	217,607	(2,800)	-1.3%	205,960	(2,800)	-5.4%	
Capital Outlay	172,441	78,200	101,300	23,100	29.5%	95,000	23,100	-6.2%	
TOTAL	712,241	749,441	761,657	12,216	1.6%	754,156	12,216	-1.0%	
740000 PARKS & RECREATION DEPT. - SPECIAL EVENTS									
Personal Services	0	0	0	0	#DIV/0!	0	0	#DIV/0!	
Operating Expense	19,300	56,847	52,380	(4,467)	-7.9%	51,948	(4,467)	-0.8%	
Capital Outlay	0	0	0	0	#DIV/0!	0	0	#DIV/0!	
TOTAL	19,300	56,847	52,380	(4,467)	-7.9%	51,948	(4,467)	-0.8%	
750000 CIVIC CENTER - ADMINISTRATION									
Personal Services	277,774	298,407	306,227	7,820	2.6%	314,579	7,820	2.7%	
Operating Expense	1,991,632	1,255,240	372,530	(882,710)	-70.3%	384,505	(882,710)	3.2%	
Capital Outlay	30,510	0	0	0	#DIV/0!	0	0	#DIV/0!	
TOTAL	2,299,916	1,553,647	678,757	(874,890)	-56.3%	699,084	(874,890)	3.0%	
750100 CIVIC CENTER - MAINTENANCE									
Personal Services	515,115	773,828	750,042	(23,786)	-3.1%	757,192	(23,786)	1.0%	
Operating Expense	196,165	326,623	494,375	167,752	51.4%	504,924	167,752	2.1%	
Capital Outlay	37,096	0	5,000	5,000	#DIV/0!	0	5,000	-100.0%	
TOTAL	748,375	1,100,451	1,249,417	148,966	13.5%	1,262,116	148,966	1.0%	
750200 PARKS & RECREATION DEPT. - CIVIC CENTER - FITNESS CENTER									
Personal Services	372,202	423,011	387,259	(35,752)	-8.5%	395,852	(35,752)	2.2%	
Operating Expense	75,227	194,379	135,844	(58,535)	-30.1%	134,006	(58,535)	-1.4%	
Capital Outlay	144,131	129,500	0	(129,500)	-100.0%	1,200	(129,500)	#DIV/0!	
TOTAL	591,560	746,890	523,103	(223,787)	-30.0%	531,058	(223,787)	1.5%	
750300 PARKS & RECREATION DEPT. - CIVIC CENTER - RECREATION									
Personal Services	451,701	423,661	430,989	7,328	1.7%	442,248	7,328	2.6%	
Operating Expense	139,630	220,007	266,008	46,001	20.9%	190,235	46,001	-28.5%	
Capital Outlay	0	0	10,400	10,400	#DIV/0!	1,200	10,400	-88.5%	
TOTAL	591,331	643,668	707,397	63,729	9.9%	633,683	63,729	-10.4%	
750400 CIVIC CENTER - HOSPITALITY									
Personal Services	542,886	742,361	754,912	12,551	1.7%	786,075	12,551	4.1%	
Operating Expense	368,519	628,356	152,986	(475,370)	-75.7%	156,005	(475,370)	2.0%	
Capital Outlay	198,960	0	2,600	2,600	#DIV/0!	2,547	2,600	-2.1%	
TOTAL	1,110,365	1,370,717	910,498	(460,219)	-33.6%	944,627	(460,219)	3.7%	
750500 CIVIC CENTER - CAFÉ									
Personal Services	0	0	0	0	#DIV/0!	0	0	#DIV/0!	
Operating Expense	0	0	194,800	194,800	#DIV/0!	195,767	194,800	0.5%	
Capital Outlay	0	0	0	0	#DIV/0!	0	0	#DIV/0!	
TOTAL	0	0	194,800	194,800	#DIV/0!	195,767	194,800	0.5%	
750600 CIVIC CENTER -									
Personal Services	0	0	0	0	#DIV/0!	0	0	#DIV/0!	
Operating Expense	0	0	210,197	210,197	#DIV/0!	214,614	210,197	2.1%	
Capital Outlay	0	0	29,000	29,000	#DIV/0!	29,610	29,000	2.1%	
TOTAL	0	0	239,197	239,197	#DIV/0!	244,224	239,197	2.1%	

CITY OF PORT ST. LUCIE
GENERAL FUND PROPOSED EXPENDITURES
FY ADOPTED 2018-19 & 19-20 PROPOSED BIENNIAL BUDGET

***** ADOPTED 2018-19 - 2019-20 Proposed Budget *****								
	AUDITED	BUDGET	CITY MGR.			CITY MGR.		
	2016-17	2017-18	PROPOSED	INCR	% INCR	PROPOSED	INCR	% INCR
	*****	*****	*****	<DECR>	% <DECR>	*****	<DECR>	% <DECR>

TOTAL CIVIC CENTER (ALL COST CENTERS)								
Personal Services	1,335,776	1,814,596	1,811,181	(3,415)	0.2%	1,857,846	(3,415)	2.6%
Operating Expense	2,556,316	2,210,219	1,019,891	(1,190,328)	53.9%	1,045,434	(1,190,328)	2.5%
Capital Outlay	266,565	0	7,600	7,600	#DIV/0!	2,547	7,600	66.5%
TOTAL	4,158,657	4,024,815	2,838,672	(1,186,143)	-29.5%	2,905,827	(1,186,143)	2.4%
*Civic Center Administration, Maintenance and Hospitality are now tracked as a separate Department starting in FY 2015-16								
TOTAL PARKS & RECREATION								
Personal Services	6,757,257	7,981,599	6,690,361	(1,291,238)	16.2%	7,015,864	(1,291,238)	4.9%
Operating Expense	3,712,201	4,840,634	4,573,700	(266,935)	5.5%	4,562,110	(266,935)	0.3%
Capital Outlay	711,450	2,106,460	2,111,589	5,129	0.2%	1,975,182	5,129	6.5%
Admin. Charge	(364,584)	(382,685)	0	382,685	100.0%	0	382,685	#DIV/0!
TOTAL	10,816,324	14,546,008	13,375,650	(1,170,359)	-8.0%	13,553,156	(1,170,359)	1.3%
TOTALS								
Personal Services	58,139,227	62,937,844	64,553,892	1,616,048	2.6%	66,552,584	1,616,048	3.1%
Operating Expense	30,654,530	21,187,931	20,240,652	(947,280)	-4.5%	20,016,366	(947,280)	-1.1%
Capital Outlay	4,989,307	5,007,728	4,591,348	(416,380)	-8.3%	4,608,705	(416,380)	0.4%
Debt Service (include VGTT)	6,013,156	5,015,457	5,460,457	445,000	8.9%	7,462,657	445,000	36.7%
Transfer for CRA Debt	0	0	161,000	161,000	#DIV/0!	349,700	161,000	117.2%
Admin. Credit	(6,531,926)	(6,962,185)	0	6,962,185	-100.0%	0	6,962,185	#DIV/0!
Non-Operating	0	0	0	0	#DIV/0!	0	0	#DIV/0!
Trans. to 108	0	0	5,732,549	5,732,549	#DIV/0!	5,732,549	5,732,549	0.0%
Trans. To 109	1,819	0	0	0	#DIV/0!	0	0	#DIV/0!
Trans. of taxes to CRA	4,075,247	1,506,252	1,020,697	(485,555)	-32.2%	1,122,767	(485,555)	10.0%
Trans. to So. Grove CRA - 178	77,177	96,471	99,703	3,232	3.4%	111,667	3,232	12.0%
Trans. to Digital Domain/Debt Svc.-142	0	0	0	0	#DIV/0!	0	0	#DIV/0!
Trans. to Bldg 110	0	0	0	0	#DIV/0!	0	0	#DIV/0!
Trans. to City Center SAD - 156	1,047,000	1,653,347	1,674,879	21,532	1.3%	1,676,453	21,532	0.1%
Trans. to CIP 301	0	500,000	450,000	(50,000)	-10.0%	250,000	(50,000)	-44.4%
Transfer to Road and Bridge CIP #304	70,313	0	0	0	#DIV/0!	0	0	#DIV/0!
Trans. to Golf Course #421	0	0	198,183	198,183	#DIV/0!	93,056	198,183	-53.0%
Trans. to 159 -Torrey Pines	0	0	0	0	#DIV/0!	0	0	#DIV/0!
Trans. to 440 - ECM Loan	375,698	379,472	383,640	4,168	1.1%	387,640	4,168	1.0%
Trans. to Fund #431	45,941	42,167	38,355	(3,812)	-9.0%	34,505	(3,812)	-10.0%
Transfer to the 605 Medical Fund	0	0	0	0	#DIV/0!	0	0	#DIV/0!
TOTAL	98,957,490	91,364,484	104,605,354	13,240,870	14.5%	108,398,649	13,240,870	3.6%
GENERAL FUND TOTAL	\$98,957,490	\$91,364,484	\$104,605,354	13,240,870	14.5%	\$108,398,649	\$13,240,870	3.6%
Designated Reserve - Financial Policy 20%	-	16,825,150	16,958,909			17,313,790		

CITY OF PORT ST. LUCIE
GENERAL FUND #001
CAPITAL OUTLAY
ADOPTED FY 2018-19 - FY 2019-20 PROPOSED BIENNIAL BUDGET

	** ADOPTED **	** PROPOSED **
	FY 2018-19	FY 2019-20
	*****	*****
1100 CITY COUNCIL		
Replace Office Furniture	1,800	1,800
Totals	1,800	1,800
1200 CITY MANAGER		
(2) Replacement Computers	2,600	2,600
Totals	2,600	2,600
1210 CITY CLERK		
Replace Recording Equipment/Desktop PC	5,000	
Grose's Records Settlement	12,639	
(3) Replacement Desktop PC's	0	4,000
Totals	17,639	4,000
1300 FINANCE		
Printer	2,500	2,500
Totals	2,500	2,500
1310 Human Resources		
Replace (5) Workstation Computers	6,000	6,000
Fujitsu 5530 C2 Scanner	3,105	
Totals	9,105	6,000
1311 COMMUNICATIONS		
Soundboard for Off-Site Council Meetings	0	4,000
Table for Radio Show in Studio	3,000	
Field Camera & Memory Cards	0	6,350
(3) Studio Cameras	20,250	
(2) MacPro Computers	12,000	12,000
(2) MacPro Computers	0	
(2) Monolights for Photography	2,900	
Backup Camera	0	3,500
Drone	1,700	
(2) Monitors for Tricaster Display in Studio Control Room	0	1,900
(2) Monitors in Studio	0	1,800
(2) Wireless Microphone Systems with Mic Cables	3,250	
Office Furniture	0	4,000
Totals	43,100	33,550
1312 COMMUNITY SERVICES		
Replacement Computers	2,000	2,042
Totals	2,000	2,042
1320 INFORMATION SERVICES		
Replacement of Ford 150	35,000	
Replace (2) VM Network Servers	50,000	50,000
Office Furniture	5,000	
Desk for Application Development	2,600	
Conference Table & Chairs for Application Development	7,000	
Edge Network Device Replacement	300,000	300,000
(2) NVR Replacement	24,000	24,000
HP Plotter Replacement	22,000	
IP Based Cameras Replacement	20,000	20,000
Access Control Upgrades	15,000	15,000
Support Services Workstations	3,500	3,500
Laptop Replacements	22,000	
Phone Handset Replacements	50,000	50,000
(3) Development Workstation Replacements	8,100	8,200
iPad pro replacement	1,800	2,100
Development Laptop Replacement	7,800	5,200
Survivable Gateway	50,000	50,000
Xerox Replacement	0	15,000
Apple Desktop & Monitors	0	6,000
Totals	623,800	549,000

CITY OF PORT ST. LUCIE
GENERAL FUND #001
CAPITAL OUTLAY
ADOPTED FY 2018-19 - FY 2019-20 PROPOSED BIENNIAL BUDGET

	** ADOPTED ** FY 2018-19 *****	** PROPOSED ** FY 2019-20 *****
1330 <u>OMB</u>		
Replacement Computer	1,300	1,300
Totals	1,300	1,300
1400 <u>LEGAL</u>		
Misc. Office Furniture & Equipment	1,500	1,500
Replace (2) PC's and Purchase of (2) New Scanners	10,000	
New PC Setup	0	2,500
Totals	11,500	4,000
1500 <u>PLANNING & NZONING</u>		
Replace Department Vehicle		20,000
Totals	0	20,000
1900 <u>OTHER GENERAL GOVERNMENT</u>		
Replacement Furniture & Equipment at City Hall	10,000	10,000
Misc. Equipment for Council Chambers	10,000	10,000
Totals	20,000	20,000
2105 <u>P.D.- SERVICES</u>		
Compound Replacement Fencing, Awning Repair	35,000	
Finish Evidence Building - Drywall, Ceiling, wall	100,000	
Replace (4) Vehicles with Ford Fusions		91,600
Replace obsolete Barcode Scanners	5,000	
Replace Obsolete Barcode Printers	5,000	
(10) AED Units	12,000	12,000
Replace Evidence Equipment	20,000	
Totals	177,000	103,600
2111 <u>P.D.- PROFESSIONAL STANDARDS</u>		
Security Camera & DVR for Obstacle Course (Off Site Location Security)	0	7,400
Replace Vehicle U519 w/Ford 250 Crew Cab & Equipment	33,500	
Replace U209 W/Ford Fusion		20,500
Replace Jeep Cherokee w/Ford Fusion	0	20,500
Replacement Desk & Chair	2,000	
Purchase table, Cabinet for Training Room	0	5,000
MILO Range System replacing Outdated System	32,906	
Taser X2 Assurance Program (Year 2 of 5 costs)	67,824	
Taser X2 Assurance Program (Year 3 of 5 costs)	0	67,824
Totals	136,230	121,224
2112 <u>P.D.- SID</u>		
Replace (2) Vehicles w/Nissan Frontier Crew Cab	40,000	
Replace U 585 w/Ford T150 Passenger Van	28,000	
Replace (2) Vehicles w/Ford Explorers		52,000
Replace (2) Vehicles		50,000
Replace (2) Protective Ballistic Raid Vests	3,600	
Replace (1) Ballistic Entry Shield	2,500	2,500
Pole Camera with Night Vision	0	3,600
Totals	74,100	108,100
2130 <u>P.D.- OPERATIONS</u>		
K-9 Narcotics Training Aide Safe	1,800	
K-9 Tac Vest	1,300	
(7) SWAT Paca Ballistic Vests	21,000	
(1) SWAT Tactical Electronics Core Camera Kit	21,000	
(6) SWAT Trunk Lockers	7,400	
(1) k-9 Narcotics Training Aide Safe	0	2,100
(1) k-9 Tac Vest	0	1,300
(4) M4 Rifle Scopes (1) Bang Pole	0	7,800
K-9 Aluminum Field Obstacles for Field Course	0	21,000
Totals	52,500	32,200

CITY OF PORT ST. LUCIE
GENERAL FUND #001
CAPITAL OUTLAY
ADOPTED FY 2018-19 - FY 2019-20 PROPOSED BIENNIAL BUDGET

		** ADOPTED ** FY 2018-19 *****	** PROPOSED ** FY 2019-20 *****
2131	<u>P.D.- NEIGHBORHOOD PATROL - DISTRICT SUPPORT</u>		
	Replace (26) Patrol Units w/2018 SUV Models in FY 18/19 (31) in FY 19/20	884,000	1,224,000
	Replace (5) Patrol Sgt. Units w/2018 SUV Models	160,000	160,000
	Replace (10) Inoperable Radar Units	17,000	17,000
	Replace (8) Battery Bank Chargers	8,000	8,000
	Totals	1,069,000	1,409,000
2135	<u>NEIGHBORHOOD SERVICES - CODE COMPLIANCE</u>		
	Replace (2) Vehicles	50,000	50,000
	Computer Replacements	2,500	2,800
	Totals	52,500	52,800
2136	<u>OCCUPATIONAL LICENSES</u>		
	Printer/Cabinet	1,000	1,000
	Totals	1,000	1,000
2500	<u>EMERGENCY RELIEF</u>		
	(3) Handheld Radios	9,000	9,000
	Totals	9,000	9,000
2910	<u>NEIGHBORHOOD SERVICES - NUISANCE ABATEMENT PROGRAM</u>		
	Replacement of Computer Equipment	1,000	1,000
	Totals	1,000	1,000
4130	<u>MUNICIPAL GARAGE</u>		
	Norco Model 72850 Alpha 2500 lb Capacity Power Trane Lift Jack	4,250	
	Hunter Model DSP9200 Wheel Balancer	6,575	
	Clarifier Discharge System for Vehicle Wash Facility	20,010	
	Two Post Lift	0	12,000
	Totals	30,835	12,000
6200	<u>P.D.- ANIMAL CONTROL</u>		
	Replace (3) Vehicles with Ford F-150 Pickup w/ ext cab	84,000	90,000
	Replace Cat Banks, Kennels, Traps (Kennel Remodel Phase 1)	20,650	
	Replace Cat Banks, Kennels, Traps (Kennel Remodel Phase 2)		13,150
	Replacement Computer	0	1,500
	Totals	104,650	104,650
7200	<u>PARKS & REC.-RECREATION</u>		
	7x16 Covered Trailer	0	6,000
	8x12 Covered Trailer	0	6,000
	Portable Mobile Restroom 6 Stalls plus ADA Stall	72,000	0
	Totals	72,000	12,000
7201	<u>PARKS & REC.-AIROSO COMMUNITY CENTER</u>		
	Fire Alarm Panel Replacement	35,000	
	Lake Fountain with Light Feature	16,000	
	Playground Replacement	0	90,000
	Parking-lot Repair	0	35,000
	Pool Table Replacement	16,000	
	Upgrade Computer for Guest Services Desk-Computer #2889	1,200	
	Upgrade Computer for Guest Services Desk-Computer #3030	0	1,200
	Upgrade Laptop Computer for Light Show	0	1,200
	Totals	68,200	127,400
7202	<u>PARKS & REC. -GYMNASIUM</u>		
	Repair & Repave Parking Lot	30,000	
	(2) Scoreboards with three controllers		18,000
	Replace R-0585 F150 4x2 extended cab	26,500	
	Totals	56,500	18,000
7205	<u>PARKS & REC. ADMINISTRATION</u>		
	Office Furniture & Build-out of Office	6,126	
	Office Furniture for Admin. Staff	0	6,255
	Replace (3) Computers	3,063	
	Replace (3) Computers	0	3,127
	Totals	9,189	9,382

CITY OF PORT ST. LUCIE
GENERAL FUND #001
CAPITAL OUTLAY
ADOPTED FY 2018-19 - FY 2019-20 PROPOSED BIENNIAL BUDGET

	** ADOPTED ** FY 2018-19 *****	** PROPOSED ** FY 2019-20 *****
7210 <u>PARKS & RECREATION DEPARTMENT - Parks Division</u>		
Whispering Pines Park-Concession building demolition, replacement, perm	478,000	
Sportsmans Park West-Demolition of pole barn storage/replacement		189,000
Woodlands Trails-Nature trail/concrete pathways	69,000	
Jessica Clinton Park-Security camera/fiber optic system/server cabinet/cam	502,000	
Jessica Clinton Park-Interior security lighting system and electrical services	320,000	
Lyngate Park-Interior/exterior security lighting system and electrical service upgrade		187,000
Skate City-Conversion to multiple purpose fields/T-ball fields		246,000
Swan Park-Security camera system/fiber optic/server cabinet		265,000
Sportsmans Park-2001 playground replacement to include autistic fixtures, surfacing etc.		482,000
Replacement PK-2006 Truck F-250 4x4	32,000	
Replacement PK-9513 F250 SD Truck	28,000	
Replacement PK-9512 F250 SD Truck		28,000
Replacement PK-9514 F250 SD Truck		28,000
Replacement Trailer PK-5008	4,000	
Replacement Trailer PK-5009	4,000	
Jessica Clinton Park-Replacement Toro Sandpro PK-0192	19,000	
Jessica Clinton Park-Replacement ZTR Mower PK-3059	11,500	
Jessica Clinton Park-Replacement ZTR Mower PK-3583	11,500	
Sportsmans Park-Replacement Toro Workman 3200 PK-0642		23,000
Replacement Hyster Forklift PK-6233		23,000
Totals	1,479,000	1,471,000
7215 <u>BOTANICAL GARDENS</u>		
Upgrade Irrigation to 2 wire system	30,000	
Totals	30,000	0
7216 <u>MCCARTY RANCH PRESERVE</u>		
Engineer Services, Plan	85,000	
Mobile Unit, Onsite Security Officer	100,000	
Maintenance Shop		240,000
PIP, Playground 2-12 yr. age group	100,000	
Totals	285,000	240,000
7235 <u>PARKS & RECREATION DEPARTMENT - TURF CREW DIVISION</u>		
Replacement Truck PK-4259 F350 Dually with side tool box and pipe rack	42,000	
Replacement PK-6909 Vicon Fertilizer Spreader	3,300	
New Turf Aerifier Pro-Core 1298	33,000	
Replacement PK-0380 Toro Workman 3200	23,000	
Replacement PK-6032 John Deere Tractor		31,000
Replacement PK-0724 Toro Groundsmaster Mower		64,000
Totals	101,300	95,000
7501 <u>CIVIC CENTER MAINTENANCE</u>		
Other Machinery & Equipment	5,000	
Totals	5,000	0
7502 <u>PARKS & RECREATION CIVIC CENTER FITNESS CENTER</u>		
Computer Replacement		1,200
Totals	0	1,200
7503 <u>PARKS & RECREATION CIVIC CENTER RECREATION</u>		
Pool Tables for the Game Room	8,000	
Upgrade Computers	2,400	1,200
Totals	10,400	1,200
7504 <u>CIVIC CENTER HOSPITALITY</u>		
Upgrade Computers	2,600	2,547
Totals	2,600	2,547
7506 <u>CIVIC CENTER</u>		
Office Furniture & Equipment	29,000	29,610
Totals	29,000	29,610
GENERAL FUND TOTAL REQUESTS	4,591,348	4,608,705

CITY OF PORT ST. LUCIE
GENERAL FUND ADOPTED FY 2018-19 & FY 2019-20 BIENNIAL
BUDGET LONG RANGE PLAN

Assumptions:

This model assumes a 11.30% growth in Taxable Value for 18-19, 8% in 19-20, 6% in 20-21, 5% in fiscal year 20-21 and beyond.
The Designated Reserve reflects the recommended revised policy of 20%
Personal Services includes a 3% increase in year 2018-19 and 18-19, 4.75% in future years. The growth is based on Union Contracts, health insurance increases with potential raises beyond fiscal year 19-20 plus limited staffing increases.
OPEB (Other Post Employee Benefits) increases by 6.57% in fiscal year 18-19 and 19-20.
Transfer of \$5,732,549 to the Governmental Finance Fund to pay debt on the SW Annexation.
ECM LOAN to Utility Connection Fee Fund #440 - \$421,639. SAD Payment of \$1,674,879 in FY 18-19 & \$1,676,453 in FY 19-20 for City Center SAD.
Digital Domain Debt Service - \$1,317,844 in FY 18-19., Municipal Complex - \$161,000 FY 19 & 349,700 FY 20, TIF (CRA)Debt (increases in future years will be based on growth in taxable value).
VGTI Facility - Debt payments \$4,142,613, Operating cost of \$1,302,265 in 2018-19 & 1,309,921 in 2019-20 and beyond.
Accounting for the \$1.4 million Reimbursement from FEMA to increase 19-20 Beginning Balance.
Debt Reduction: Budgeting \$2 million in Reduction of debt service for 2019-20, \$1.5 million in FY 20-21, \$2 million in FY 21-22 and \$2.5 million in FY 22-23

	AUDITED 2016-17	BUDGET 2017-18	CITY MANAGER BIENNIAL BUDGET				PROJECTED 2020-21	PROJECTED 2021-22	PROJECTED 2022-23
			ADOPTED 2018-19	GROWTH %	PROPOSED 2019-20	GROWTH %			
BEGINNING DESIGNATED RESERVES		\$ 18,687,358	18,428,379		\$ 17,388,818		\$ 17,388,818	18,331,225	\$ 19,017,967
REVENUES & SOURCES:									
Millage Rate, Operations	5.048	4.8191	4.7191		4.7191		4.7191	4.7191	4.7191
Taxes	\$ 37,476,901	\$ 40,421,605	\$ 44,040,739	8.95%	\$ 47,581,998	8.04%	6.00% \$ 50,436,918	6.00% \$ 53,463,133	5.00% \$ 56,136,290
Other Taxes (CST + Bus. Tax)	6,886,474	6,721,000	6,597,090	-1.84%	6,500,682	-1.46%	6,405,683	6,287,586	6,171,667
Utility Tax - Electricity	12,035,953	12,087,000	12,691,115	5.00%	13,256,571	4.46%	5% 13,853,117	14,476,507	15,127,950
Franchise Fees	10,702,462	10,971,968	11,390,860	3.82%	11,804,599	3.63%	4% 12,217,760	12,645,382	13,087,970
Licenses and Permits	1,446,228	1,421,390	1,419,800	-0.11%	1,472,218	3.69%	2% 1,501,662	1,531,696	1,562,330
Intergovernmental (Sales Tax)	12,168,264	11,792,307	12,998,667	10.23%	13,460,592	3.55%	3% 13,864,410	14,280,342	14,708,752
Charges for Services	1,217,486	1,216,800	1,245,046	2.32%	1,247,580	0.20%	1.8% 1,269,413	1,291,627	1,314,231
Fines and Forfeits	876,452	746,225	773,449	3.65%	783,812	1.34%	1.5% 795,569	807,503	819,615
Other (including int. Inc.)	4,944,721	3,956,382	4,241,112	7.20%	4,310,283	1.63%	4% 4,495,625	4,688,937	4,890,561
Transfers In (Includes Internal Charges)	508,021	10,000	9,207,475		7,980,314	-15.38%	3% 8,251,645	8,532,201	8,822,295
TOTAL	88,262,962	89,344,677	104,605,353		108,398,649		113,091,801	118,004,913	122,641,661
EXPENDITURES:									
Personal Services	58,139,227	62,937,841	64,553,892	2.57%	66,552,585	3.10%	4.75% 69,713,833	73,025,240	76,493,939
Operating Expenses	30,654,530	21,187,930	20,240,652	-4.47%	20,016,366	-1.11%	3.00% 20,616,857	21,235,363	20,285,964
Capital Outlay	4,989,307	5,007,728	4,591,348	-8.31%	4,608,705	0.38%	5,300,000	5,500,000	6,000,000
Debt Services	1,870,543	872,843	1,317,844	50.98%	1,320,044	0.17%	1,320,044	1,322,444	1,322,444
Debt Services - Early Retirement	0	0	0	#DIV/0!	2,000,000	#DIV/0!	1,500,000	2,000,000	2,500,000
Administrative Credit	(6,531,926)	(6,962,185)	0	-100.00%	0	#DIV/0!	0	0	0
City Center SAD Payment	0	1,653,347	1,674,879	1.30%	1,676,453	0.00%	1,676,453	1,676,453	1,676,453
Purchase of Civic Center and Village Square (7210)	0	700,000	161,000		349,700		409,877	381,382	1,003,780
Debt - VGTI Building	4,142,613	4,142,613	4,142,613		4,142,613		4,142,613	4,142,613	4,142,613
Fund Transfer - Governmental Finance Fund			5,732,549		5,732,549		5,732,549	5,732,549	5,732,549
Fund Transfers	5,693,195	1,824,362	2,190,576	1.00%	1,999,634	1.00%	2,019,630	2,039,827	2,060,225
Fund Transfer to the Road and Bridge Fund #104	0	0	0		0		394,858	783,197	578,044
Fund Transfer to City Center SAD (reduction of debt)	0	0	0		0		0	0	0
Fund Transfer to Digital Domain (Debt Service)	0	0	0		0		0	0	0
Unallocated	0	0	0		0		265,087	165,846	845,650
TOTAL	98,957,489	91,364,479	104,605,353		108,398,649		113,091,801	118,004,913	122,641,660
SURPLUS <DEFICIT> BALANCE	(\$10,694,527)	(\$2,019,802)	\$0		\$0		\$0	(\$0)	\$0

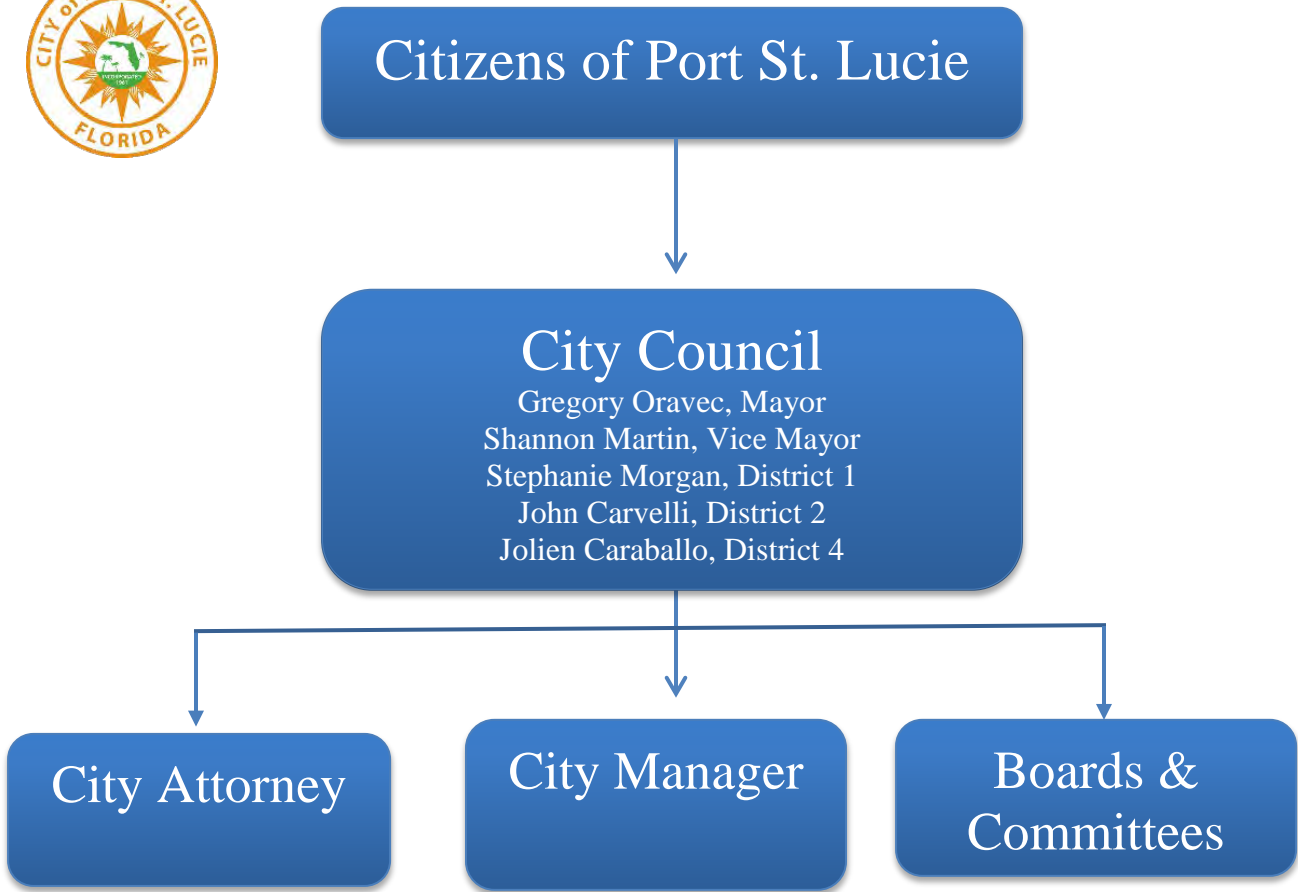
Designated Operating Reserve - Financial Policy -20%

	0	0	16,958,909	20.00%	17,313,790	20.00%	18,066,138	18,852,121	19,355,980
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Designated	\$ 16,958,909	20%	\$ 17,313,790	20%	\$ 18,066,138	20%	\$ 18,852,121	20%	\$ 19,355,980	20%
Undesignated	1,469,470	0	75,028	0	265,087	0	165,846	0	845,650	0
Difference	\$ 18,428,379		\$ 17,388,818		\$ 18,331,225		\$ 19,017,967		\$ 20,201,630	



“A City for All Ages”



City Council

The City is led by a five-member elected Council, which sets policy and determines the long-term vision for the City. The Council appoints a City Manager to handle the daily business affairs, and a City Attorney to provide legal advice. This system is called a Council-Manager form of local government. Each Council member has one vote, including the Mayor, so legislative authority is equally spread among all five members.

Port St. Lucie City Council members must live in the district they represent, however residents throughout the City vote for every City Council seat, no matter which district. The Mayor is elected at-large in a citywide election and can live anywhere in the City. Like in the Council elections, all voters can vote in the mayoral election.

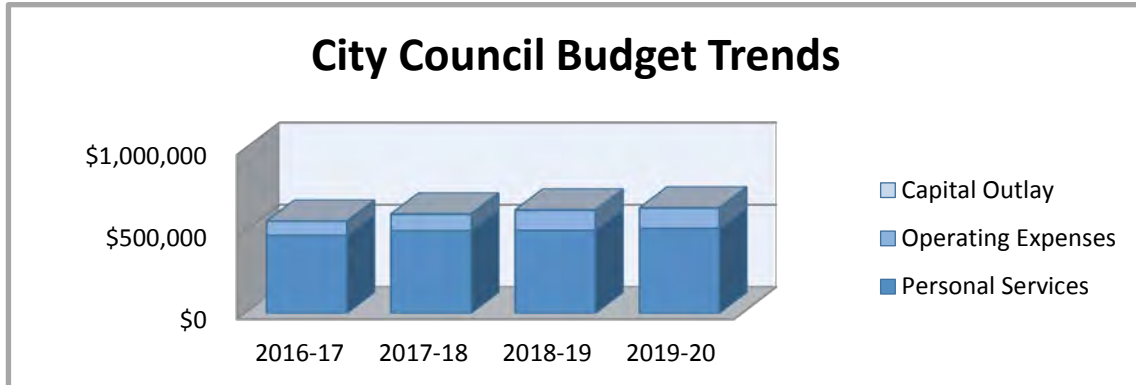
City Council Affiliations

The City Council will work to ensure that the City of Port St. Lucie will continue its position in all activities including commerce, culture, growth and leisure. They will:

- ✓ Continue participation in management of the SLC Fire District. The District is its own self-taxing fire district and the only one in the county.
- ✓ Continue to seek, develop, and administer home and community based programs and services for senior persons through the Council on Aging Agency.
- ✓ Continue working hand-in-hand with St. Lucie Transportation Planning Organization to develop long range planning for the roadways in the region.
- ✓ Continue to develop and promote tourism in St. Lucie County through the Tourist Development Council.
- ✓ Continue to work with Treasure Coast Council of Local Governments to encourage and enable local units of government to assemble and cooperate with one another to promote the health, safety and general welfare of the citizenry.
- ✓ Continue to work with Treasure Coast Regional Planning Council. The regional planning council is recognized as Florida's only multipurpose regional entity that plans for and coordinates intergovernmental solutions to growth-related problems on greater-than-local issues. Provides technical assistance to local governments, and to meet other needs of the communities in each entity.
- ✓ Continue to work with the Treasure Coast Regional League of Cities to promote communication among the municipalities and the municipal leaders of the Treasure Coast Region.
- ✓ Continue to work with the Roundtable of St. Lucie County to improve the quality of life for our youth in various ways; Academic Success, Delinquency Prevention, Substance Abuse, Teen Health, the Gang Plan and Kids at Hope.
- ✓ Continue to work with the St. Lucie County Chamber of Commerce Board of Directors in an effort to expand the economy of the area

**CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY**

DEPARTMENT: Legislative (City Council) -- #110000
 Gregory J. Oravec, Mayor
 Shannon Martin, Vice Mayor District 3
 Stephanie Morgan, District 1
 John Carvelli, District 2
 Jolien Caraballo, District 4



EXPENDITURE SUMMARY:

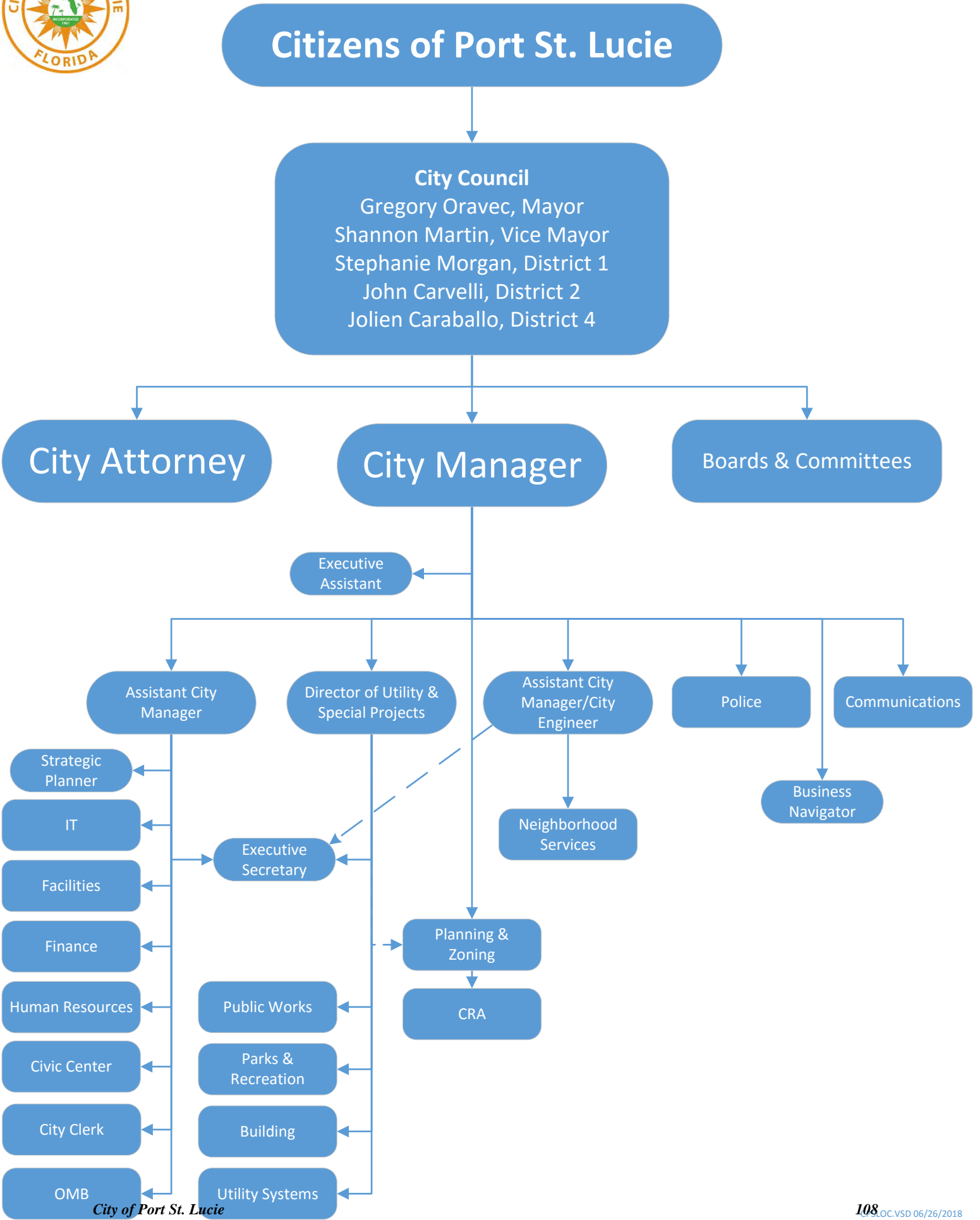
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$474,459	\$503,464	\$505,472	\$518,043
Operating Expenses	87,164	99,511	122,199	122,431
Capital Outlay	0	1,800	1,800	1,800
Total	\$561,624	\$604,775	\$629,471	\$642,274

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17			
	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Mayor	1.00	1.00	1.00	1.00
Councilmembers	4.00	4.00	4.00	4.00
Executive Assistant	2.00	2.00	2.00	2.00
Total	7.00	7.00	7.00	7.00



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CITY MANAGER'S OFFICE

Fund #001-1200

Overview

The City Manager's Office works to ensure that the city fulfills its mission to provide exceptional municipal services that are responsive to our community while planning for smart and balanced growth that is managed in a financially responsible manner. The City Manager works towards the development of an organization recognized nationally as a leader providing superior services through a diverse, empowered and visionary city team and in support of the City's vision, mission, values and strategic goals. The City Manager's Office provides executive leadership and management, maintains intergovernmental relations and works towards continuous improvement, innovation, performance management and strategic planning in support of the direction of the City Council.

FY 2018 City Manager's Office Initiatives

- Focused on moving Port St. Lucie (current population: 189,344) into the future with a definitive plan of fiscal strength, providing oversight of a \$509,993,494 budget and launching a refined, robust and transparent budget process that reduced the operating millage rate and provided steady debt reduction, in accordance with the strategic plan.
- Advanced the City Council's long-term Strategic Plan through the development of a program of performance measurements, achievement markers and updated planning and reporting process demonstrating significant progress on each of the City Council's strategic goals, including:
 - The successful launch of the Neighborhood Improvement and Community Engagement (NICE) program (Strategic Goal 2), recently named the nation's best neighborhood program by Neighborhoods, USA.
 - Southern Grove Partnership with the St. Lucie County Economic Development Council to successfully compete for the major expansion of City Electric Supply.
 - Developed, funded and began implementation of a Sidewalk Master Plan, a FY 16-17 Strategic Objective (Strategic Goal 5, High Quality Infrastructure Facilities, Objective 5.1).
 - Obtained all permits and began construction of the Crosstown Parkway Extension Project, a key FY 16-17 Strategic Objective (Strategic Goal 5, High Quality Infrastructure and Facilities, Objective 5.2)
 - Developed, funded and began implementation of a Citywide Repaving Plan, a FY 16-17 Strategic Objective (Strategic Goal 5, High Quality Infrastructure and Facilities, Objective 5.3).
 - Accepted the ownership and management of the Florida Center for Biosciences and execute an aggressive plan to return the property to the tax rolls (Strategic Goal 4, Objective 4.1
 - Worked towards making City Center the mixed-use cornerstone of eastern Port St. Lucie by partnering to place the private-owned parcels back on the real estate market as viable, taxpayer owned parcels and businesses (Strategic Goal 4, Objective 4.2)
 - The construction and opening of the first phase of McCarty Ranch Preserve primitive and RV Campground. (Strategic Goal 6)
 - The much-anticipated groundbreaking of the McCarty Ranch Water Quality Project. (Strategic Goal 5)
 - The reduction of the City's bonded indebtedness from \$1.2 billion to less than \$800,000,000 (Strategic Goal 7)
- Initiated the use of a scientifically valid Citizen's Survey, demonstrating significant improvements in citizen satisfaction and quality of life and providing benchmarks and baseline information in order to measure progress towards goals.
- Improved the performance measurement process through refinement of measures and performance












measurement indicator training citywide.

- Further realignment of City departments and programs to achieve high efficacy in service delivery.
- Continued development of a cross- functioning team that took ownership of the development process and outcomes for the City, supporting economic development through efforts of the team and Business Navigator and Community Redevelopment Agency Director and launched a business survey to obtain baseline data and track progress.
- Sponsored workshops for the Forum on Race Relations & Inclusion and provided national leadership as the only Florida City participating in the National Municipal Learning Community for Truth, Racial Healing & Transformation.
- The successful launch of the City's new website.
- Implemented regular reporting to the City Council (such as the Biweekly Report), working to ensure regular communication and response to Council action items and the public through a new website and increased outreach, including the Citizen Summit.
- Continue to improve organizational culture towards increased customer service and launch an organization wide campaign supporting the City's vision, values and organizational culture development.
- Launched a leadership development program to build a high capacity management team.
- Development of refined organizational policies and procedures to improve efficiency and consistency.

FY 2019 City Manager's Office Initiatives

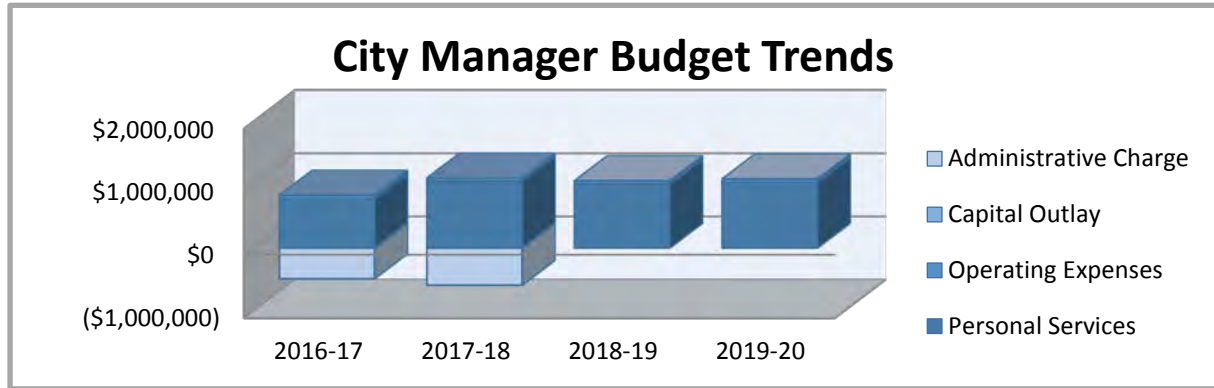
- Continued implementation of the City's Strategic Plan as outlined in FY18 including completion of major milestone projects, such as the Crosstown Parkway Extension.
- Developing Department-level Strategic Business Plans to support a high performing team and improved strategic plan, with the addition of new strategic initiatives identified for FY19 by the City Council, including:
 - Southern Grove Master Plan and business recruitment
 - Feasibility study for a career technical high school, pending final Council direction.
- Submit balanced budget
- Ensure that the city and its residents are prepared for emergencies, continuing to enhance the City's operation and response as the 4th highest ranking in the nation of citizens who are prepared in an emergency.
- Continued focus on building a high performing government organization, launching an internal survey to better determine organizational development needs and continued implementation of a Performance Evaluation System.
- Significant focus on improving customer service, developing initiatives to improve 311 and other systems.
- Development of a Facilities Department to provide improved building maintenance efficiencies.
- Conducting research into the needs of the business community in order to further improve our services.
- Implementation of the Small Business Grant Program which will provide up to \$5,000 to home-based and small businesses located in Port St Lucie. The program will be funded by the Community Development Block Grant (CDBG) program. The program requires the business be located in Port St Lucie. The CDBG eligibility requirements are the business must be located in a low-moderate income census tract, be owned by a resident that is low-moderate income or the business must hire and retain jobs for low-moderate income employees.
- Elevate and accelerate the use of data to achieve greater performance and transparency.

FY 2019 City Manager's Office Performance Measures

	City Council Strategic	Key Performance Measures City Manager's Office	2015/16 Results	2016/17 Results	2017/18 Results	2018/19 Target
Workload Measures	7 	FTEs	1,004.55	1,050.44	1075.19	1,097
	7 	Number of Council Meetings Held	47	42	54	48
Effectiveness Measures	7 	Citizen Survey: percentage of respondents rating services provided by Port St. Lucie as excellent or good	N/A	N/A	71% (similar to benchmark and higher than 2009 – 55%) ¹	Increase
	7 	Citizen Survey: Percentage of respondents rating value of services for taxes paid as excellent or good	N/A	N/A	40% (similar to benchmark and higher than 2009 – 31%)	Increase
	7 	Citizen Survey: Percentage of respondents rating overall quality of life as excellent or good	N/A	N/A	76% (significant increase over 2009 – 55%)	Increase
	7 	Citizen Survey: Percentage of residents who stockpiled supplies for an emergency	N/A	N/A	84%	Increase
	7 	Percentage of strategic objectives completed/in progress	N/A	N/A	75%	100% Percent in progress
	7 	Number of honors and awards (new measure)	N/A	N/A	10	Increase
	7 	Percentage of Departments with Strategic Business Plans	N/A	N/A	N/A	80%
	4 	Business Survey: Rating of the City of Port St. Lucie as an excellent or good place to do business	N/A	N/A	N/A	Baseline data
	4 	Business Survey: Rating of the City of Port St. Lucie as having a welcoming business environment	N/A	N/A	N/A	Baseline data
	7	Employee Survey: Understand Mission, Vision, and Values	N/A	N/A	N/A	Baseline data

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: City Manager -- #120000
 Russ Blackburn, City Manager



EXPENDITURE SUMMARY:

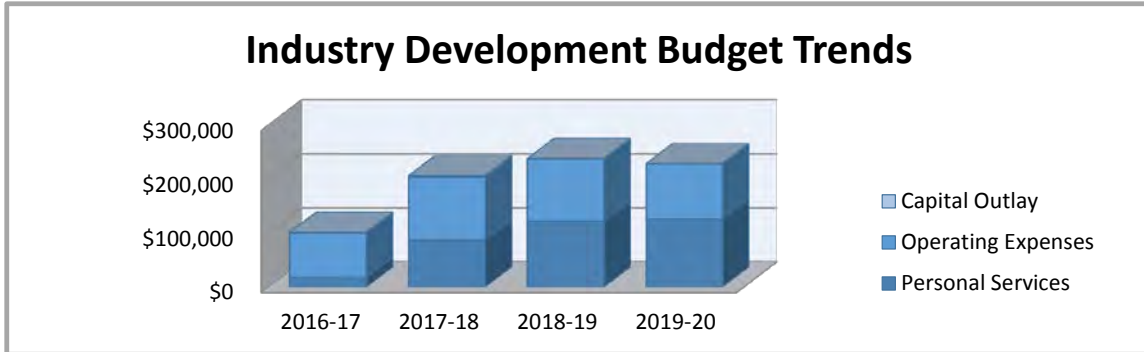
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$780,206	\$1,063,356	\$1,011,856	\$1,039,023
Operating Expenses	51,829	42,573	50,154	50,558
Capital Outlay	2,753	1,500	2,600	2,600
Subtotal	834,787	1,107,429	1,064,610	1,092,181
Administrative Charge	(484,176)	(586,142)	0	0
Total	\$350,611	\$521,287	\$1,064,610	\$1,092,181

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
City Manager	1.00	1.00	1.00	1.00
ACM/City Engineer	1.00	1.00	1.00	1.00
ACM/Economic Development	1.00	1.00	1.00	1.00
Metrics & Strategic Plan Coordinator	1.00	1.00	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00
Executive Secretary	1.00	1.00	1.00	1.00
Total	6.00	6.00	6.00	6.00

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Industry Development (G. O. Team) -- #520000



EXPENDITURE SUMMARY:

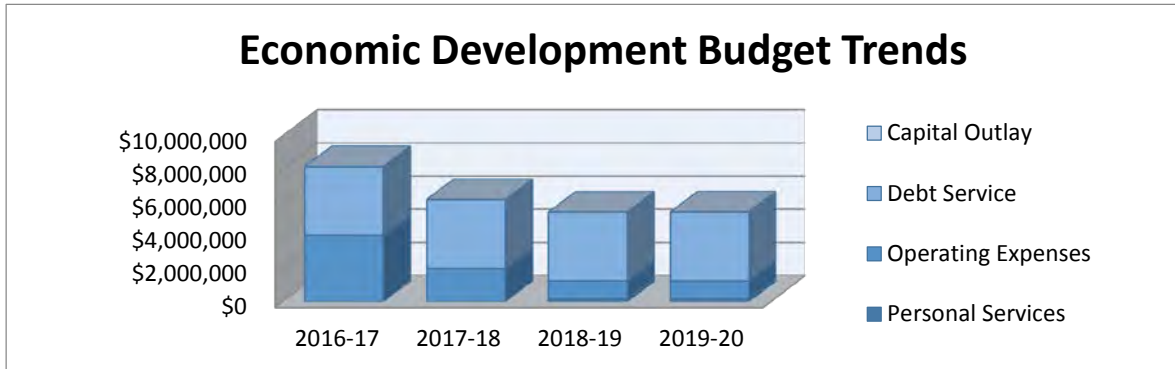
	2016-17	2017-18	BIENNIAL BUDGET	
	AUDITED	BUDGET	2018-19	2019-20
	*****	*****	BUDGET	PROPOSED
	*****	*****	*****	*****
Personal Services	\$18,248	\$87,971	\$122,501	\$125,969
Operating Expenses	82,497	116,351	115,500	102,830
Capital Outlay	780	2,000	0	0
Total	<u>\$101,525</u>	<u>\$206,322</u>	<u>\$238,001</u>	<u>\$228,799</u>

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
	*****	*****	*****	*****
Business Navigator	1.00	1.00	1.00	1.00

**CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY**

DEPARTMENT: Economic Development (FCB) -- #552000



EXPENDITURE SUMMARY:

	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$8,238	\$0	\$162,753	\$166,610
Operating Expenses	3,983,710	2,003,239	1,089,513	1,093,311
Capital Outlay	0	0	0	0
Debt Service	4,146,113	4,141,613	4,141,613	4,141,613
Total	\$8,138,060	\$6,144,852	\$5,393,879	\$5,401,534

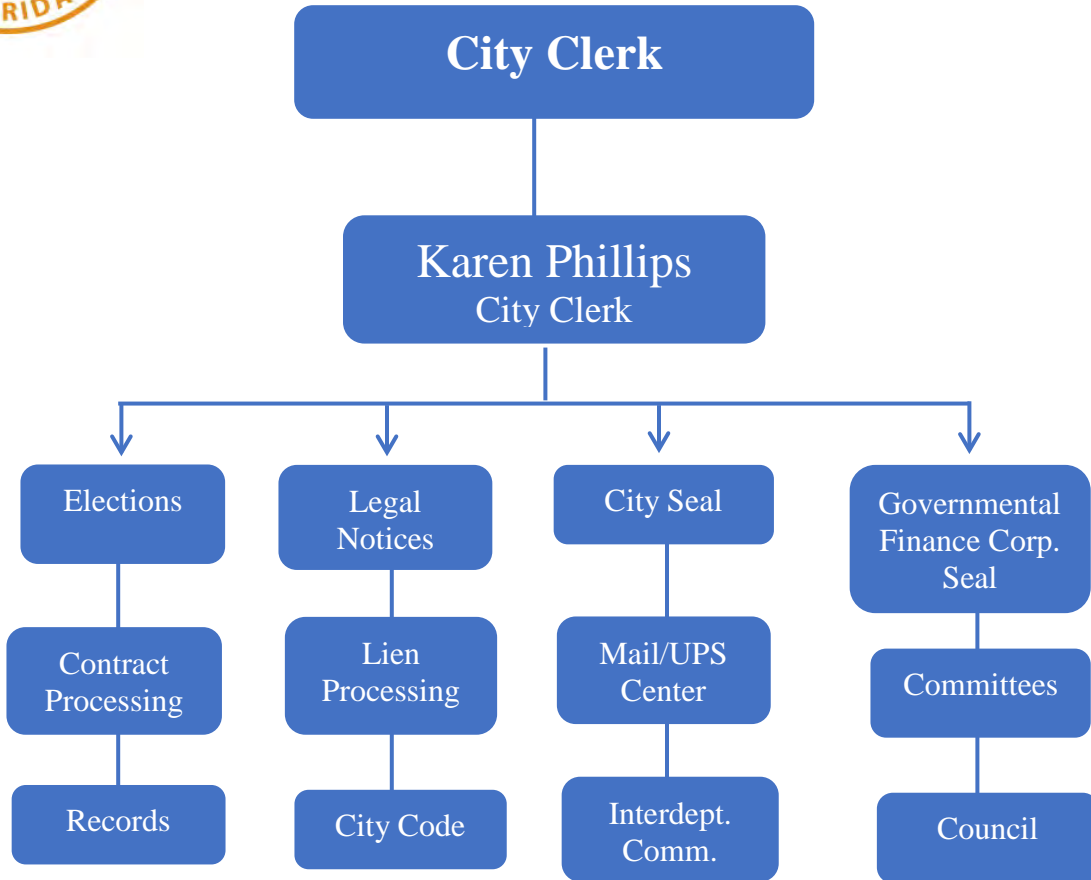
STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
HVAC Maint. Tech, Caretaker (FCB)	0.00	1.00	1.00	1.00
Technical Operations Mgr. (FCB)	0.00	1.00	1.00	1.00
Total	0.00	2.00	2.00	2.00

None



“A City for All Ages”





City Clerk's Office

Department #121000

Overview

The City Clerk's Office is committed to serving the public by: Striving for excellence in preparation of agendas and minutes of meetings; operation of the City Hall Mail Center; and providing complete and accurate information while preserving the records of the City and maintaining a professional level of service in all phases of operation.









FY 2018 City Clerk's Office Initiatives

- Added http links to published meeting minutes for easy access to meeting videos in their entirety.
- Implemented the availability of Legistar, in conjunction with Granicus, for electronic review and markup of Council meeting backup documentation.
- Prepared streamlined street lighting processes for City Council submittals. (Final implementation is awaiting legal review.)

FY 2019 City Clerk's Office Initiatives

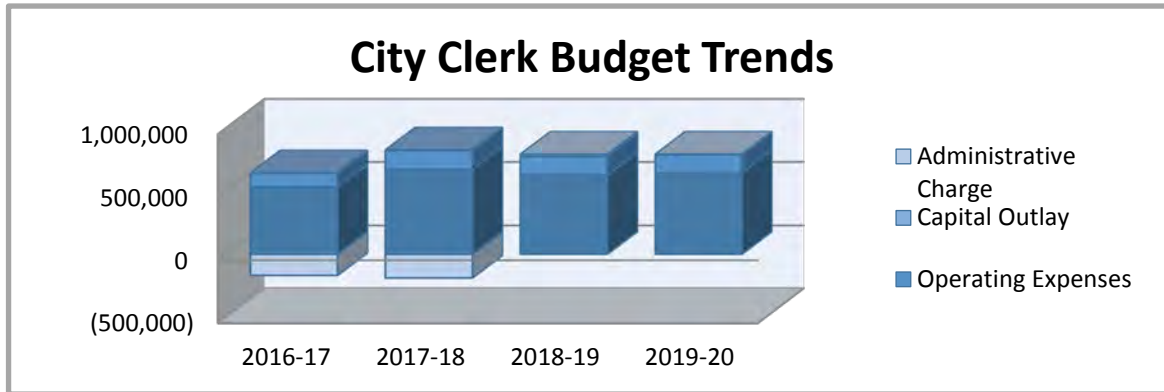
- Accurately record, transcribe, and preserve all official minutes of the City Council and City Boards and Committees, per State Statutes, transitioning to an abbreviated minutes format to maximize efficiency.
- Prepare and post all meeting Agendas and coordinate all Packet documents to support the City Council agenda.
- Act in the capacity of official records custodian for the City of Port St. Lucie and maintain custody of all official City records, administer the City's Records Management Program, and be the Records Management Liaison Officer (RMLO) to the State of Florida. Complete all initial responses to public records requests within 2.85 days.
- Conduct Public Records Training to support a transparent government

FY 2019 City Clerk's Office Performance Measures

	City Council Strategic Goal (s)	Key Performance Measures NAME Department	2015/16 Results	2016/17 Results	2017/18 Results	2018/19 Target
Workload Measures	7	Council Meetings Attended	47	42	54	48
	7	 Elections Processed – Street Lighting, and Candidate Elections for District 4 Special Election, Primary and General Elections for Mayor and City Council Districts 1 & 3	43	18	36	45
	7	 Board and Committee Meetings Attended	162	134	117	138
	7	 Internal Written, Verbal and E-Mail Requests for Records & Research	1,318	1,512	633	1,155
	7	Outgoing Mail – US & UPS	91,325	79,839	91,991	87,719
	7	Council/CRA/GFC/Zoning Appeals Agendas & Packets	53	51	60	55
	7	Ordinances	88	96	75	87
	7	Resolutions	116	95	62	91
	7	Plats Processed	14	22	10	16
	7	Legal Notices Posted	325	436	397	386
	7	 Records Processed (Boxes)	2,820	1,165	1,704	1,897
	7	 Annual number of employees trained on public records	N/A	65	50	All Needed
	Efficiency Measures	7	 Records Management Savings Upon Destruction	2,310	0	1,679 Cu ft.
7		 Time to complete and Publish Minutes Typing 1 pg. per hr. + Proofing 10 pages per hour + Corrections/Distribution 1 pg./3.5 min. + Total hrs. to Publish *Totals include Board & Committee and Negotiation Minutes *New measure: Summary Minutes June thru September 2017 calculation	4,981	*417	1,255	1,500
Effectiveness Measures	7	 Average initial response time for public records requests - Excluding City Attorney's Office	N/A	2.85 days	2.9 days	2.5 days

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: City Clerk -- #121000
 Karen Phillips, City Clerk

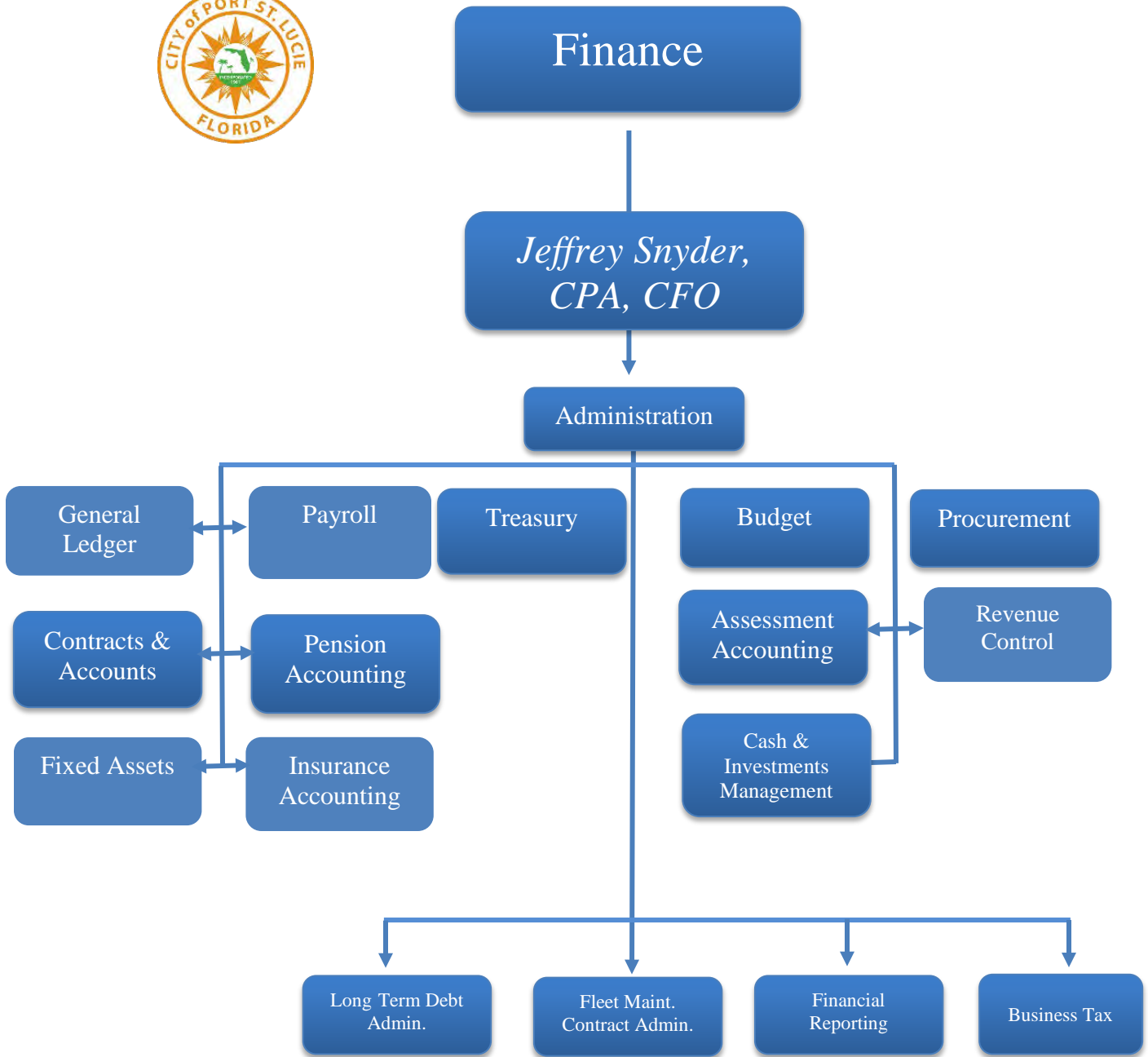


EXPENDITURE SUMMARY:

	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	528,134	\$670,288	\$624,612	\$641,368
Operating Expenses	109,639	150,971	146,532	143,965
Capital Outlay	3,378	2,000	17,639	4,000
Subtotal	641,151	823,259	788,783	789,333
Administrative Charge	(168,696)	(188,890)	0	0
	\$472,455	\$634,369	\$788,783	\$789,333

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17			
	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
City Clerk	1.00	1.00	1.00	1.00
Assistant City Clerk	1.00	1.00	1.00	1.00
Deputy Clerk Supervisor	1.00	1.00	1.00	1.00
Deputy Clerk	1.00	1.00	3.00	3.00
Records Analyst	1.00	1.00	0.00	0.00
Records Specialist	1.00	1.00	1.00	1.00
Records Supervisor	1.00	1.00	1.00	1.00
Administrative Assistant	2.00	2.00	1.00	1.00
Total	9.00	9.00	9.00	9.00





Finance Department

Division #1300, #1330, #1335, #1900, #2136

Overview

In a spirit of excellence, integrity, and dedication, the Finance Department is committed to providing timely, concise, accurate, clear, and complete information and support to other City departments, citizens, vendors, and the community at large. Serving as a trusted partner on topics requiring economic, financial, and fiduciary inputs and expertise, the Finance Department manages accounting including financial reporting, budget preparation/monitoring, long-term forecasting, payroll, debt administration, treasury, procurement, grants, and external audit partners.

FY 2017-18 Major Accomplishments

- Restructured the Procurement Division to focus more on procuring goods and services.
- Reduced debt through scheduled debt principal payments, refinancing opportunities, and early debt retirement by \$34.2 million.
- Obtained the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting and the Distinguished Budget Presentation Award by providing high quality financial reports.
- Improved operations by utilizing the City's Enterprise Resource Planning (ERP) computer system (Tyler Munis) through onsite training, and webinars to reduce costs, streamline processes, and improve accuracy.
- Maintained our bond rating which reduces the cost of borrowing as we strive to reduce our debt load.
- Obtained the Florida Association of Public Procurement Officials (FAPPO) Award for Excellence in Public Procurement.
- Obtained the National Institute of Governmental Purchasing (NGIP) Outstanding Agency Accreditation.

FY 2018-19 FINANCE DEPARTMENT Initiatives

- Actively work to reduce debt through scheduled debt principal payments, refinancing opportunities, and early debt retirement.
- Reduce the number of checks issued each year to save money on issuance, accounting, and reconciliation.
- Systematically improve our use of technology; specifically, the City's Enterprise Resource Planning (ERP) computer system (Tyler Munis) through onsite training, webinars, and conferences to reduce costs, streamline processes, and improve accuracy.
- Maintain or improve the City's strong bond rating through prudent budgeting, spending and reporting.
- Meet the stringent reporting requirements of the GFOA to obtain both Certificate of Achievement for Excellence in Financial Reporting and the Distinguished Budget Presentation Award.
- Maintain the NIGP Outstanding Accreditation Achievement Award and the FAPPO Award for Excellence in Public Procurement














FY 2019-20 FINANCE DEPARTMENT Initiatives

- Actively work to reduce debt through scheduled debt principal payments, refinancing opportunities, and early debt retirement.
- Reduce the number of checks issued each year to save money on issuance, accounting, and reconciliation.
- Systematically improve our use of technology; specifically, the City's Enterprise Resource Planning (ERP) computer system (Tyler Munis) through onsite training, webinars, and conferences to reduce costs, streamline processes, and improve accuracy.
- Maintain or improve the City's strong bond rating through prudent budgeting, spending and reporting.

FY 2019-20 FINANCE DEPARTMENT Initiatives (continued)

- Meet the stringent reporting requirements of the Governmental Finance Officers Association (GFOA) to obtain both Certificate of Achievement for Excellence in Financial Reporting and the Distinguished Budget Presentation Award.
- Obtain the GFOA’s Popular Annual Financial Reporting Award for extracting information from the comprehensive annual financial report to produce high quality popular annual financial report specifically designed to be readily accessible and easily understandable to our constituents and other interested parties without a background in public finance.
- Maintain the NIGP Outstanding Accreditation Achievement Award and the FAPPO Award for Excellence in Public Procurement

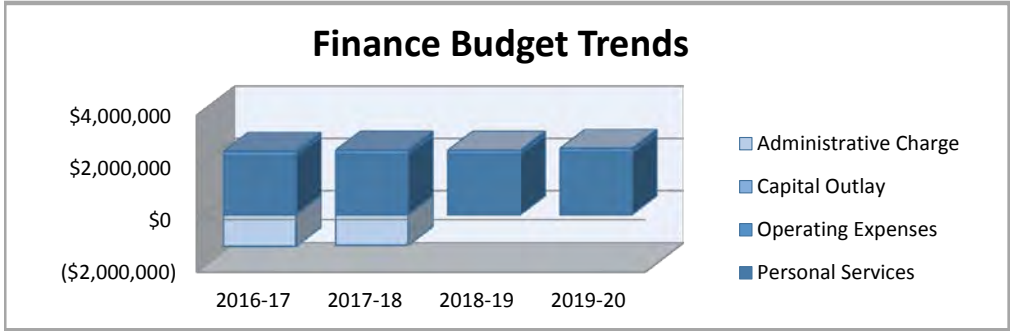
FY 2018-19 FINANCE DEPARTMENT Performance Measures

	City Council Strategic Goal (s)	Key Performance Measures NAME Department	2015/16 Results	2016/17 Results	2017/18 Results	2018/19 Target
Workload Measures	7	Accounts Payable Checks	10,350	15,627	14,500*	10,000
	7 	Employee Payroll Payments Processed	29,639	27,577	29,000*	29,250
	7	Journal Entries	11,435	11,246	11,500*	9,000
	7 	Number of Formal Requests for Proposals Issued	205	274	250*	250
	7 	Complete the City Manger’s Proposed Budget by June 30	New Measure	New Measure	Yes	Yes
	7 	Number of Electronic payments	5,658	6,094	6,300*	6,500
Efficiency Measures	7 	Number of Business Tax Applications Processed	7,050	7,304	7,500*	7,500
	7 	Truth-in-Millage (TRIM) Compliance	Yes	Yes	Yes	Yes
	7 	% Total Procurement Card to Total Purchasing Volume	20%	20%	30%	35%
	7 	Procurement Department Trainings per Year	New Measure	12	12*	12
	7 	Procurement Vendor Trainings per Year	New Measure	4	4*	4
	7 	Percentage of Total Payments that are Electronic	35.3%	28.1%	31%*	35%
Effectiveness Measures	7 	Number of Days between Budget Adoption and Final Budget Document Completed	New Measure	New Measure	56 days	45 days
	7	Bid Protests	0	0	0	0
	7 	Rebate from Use of Procurement Cards	\$310,711	\$472,948	\$315,000	\$400,000
	7 	Procurement Vendor Trainings per Year	New Measure	4	4*	4

* - Estimated values for FY 2017-18

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Finance -- #130000
 Jeff Snyder, Chief Financial Officer



EXPENDITURE SUMMARY:

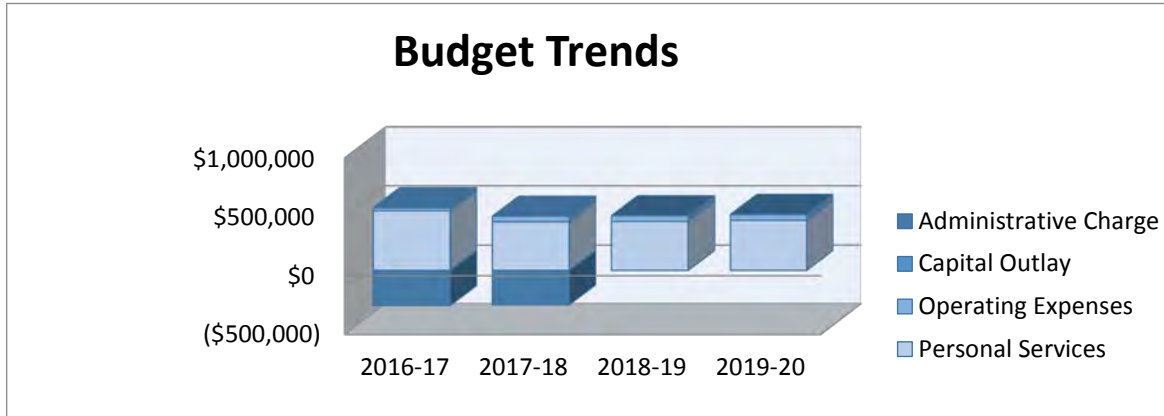
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$2,256,376	\$2,304,958	\$2,318,697	\$2,378,922
Operating Expenses	162,983	161,433	145,573	155,946
Capital Outlay	5,479	2,500	2,500	2,500
Subtotal	2,424,838	2,468,891	2,466,770	2,537,368
Administrative Charge	(1,208,697)	(1,172,769)	0	0
Total	\$1,216,141	\$1,296,122	\$2,466,770	\$2,537,368

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Director	1.00	1.00	1.00	1.00
Assistant Director	1.00	1.00	1.00	1.00
City Comptroller	1.00	1.00	1.00	1.00
Assistant to City Treasurer	1.00	1.00	1.00	1.00
Pension Plan Administrator	1.00	1.00	1.00	1.00
Pension Plan Specialist	1.00	1.00	1.00	1.00
Financial Procedures Manager	1.00	1.00	1.00	1.00
Assessment & Property Tax Manager	1.00	1.00	1.00	1.00
Supervisor	1.00	1.00	1.00	1.00
Data System Analyst	1.00	1.00	1.00	1.00
Lien Division Manager	1.00	1.00	1.00	1.00
Lien Services Leader	1.00	1.00	1.00	1.00
Revenue Accountant	1.00	1.00	1.00	1.00
Payroll Supervisor	1.00	1.00	1.00	1.00
Payroll Specialist	1.00	1.00	1.00	1.00
Financial Specialist	1.00	1.00	1.00	1.00
Accounting Clerk	8.00	8.00	8.00	8.00
Capital Assets Accountant	1.00	1.00	1.00	1.00
Special Assessment Accountant	1.00	1.00	1.00	1.00
P/T Accounting Clerk	0.00	0.50	0.50	0.50
Total	26.00	26.50	26.50	26.50

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Budget -- #133000 Jeff Snyder, CPA,
 Director



EXPENDITURE SUMMARY:

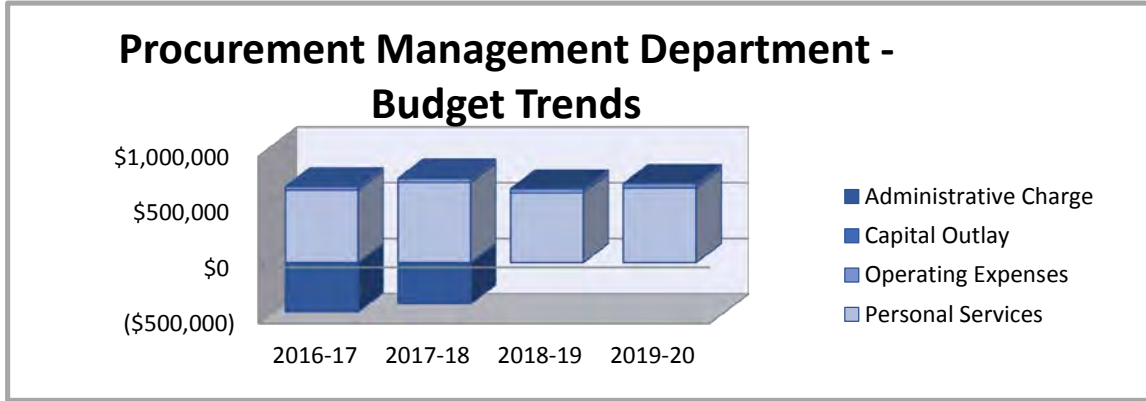
	2016-17	2017-18	BIENNIAL BUDGET	
	AUDITED	BUDGET	2018-19	2019-20
	*****	*****	BUDGET	PROPOSED
	*****	*****	*****	*****
Personal Services	\$503,293	\$409,135	\$411,609	\$421,981
Operating Expenses	23,671	47,411	48,588	48,896
Capital Outlay	2,565	0	1,300	1,300
Subtotal	529,530	456,546	461,497	472,177
Administrative Charge	(299,688)	(293,559)	0	0
Total	\$229,842	\$162,987	\$461,497	\$472,177

STAFFING SUMMARY:

(Full Time Equivalent)	2016-17	2017-18	2018-19	2019-20
	*****	*****	*****	*****
Director	1.00	1.00	1.00	1.00
Senior Management Analyst	1.00	1.00	1.00	1.00
Management Analyst II	1.00	1.00	1.00	1.00
Total	3.00	3.00	3.00	3.00

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Procurement Management Department - #133500
 Lenora Sevillian, Director



EXPENDITURE SUMMARY:

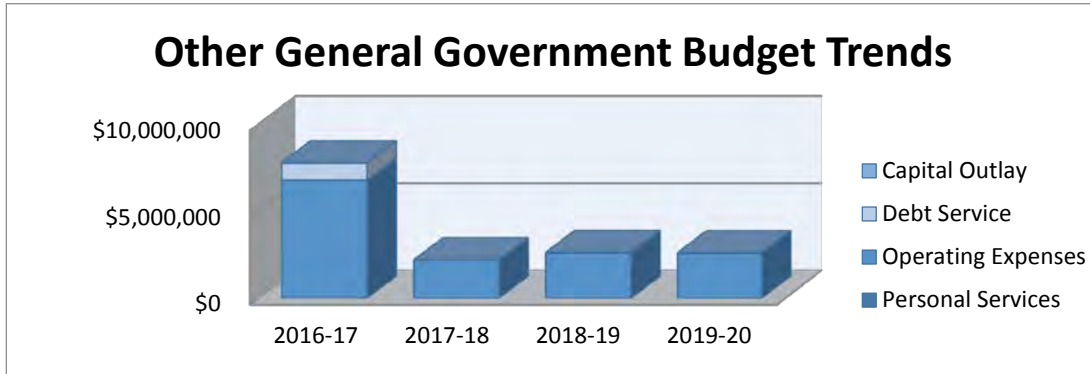
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$651,598	\$718,344	\$624,293	\$669,866
Operating Expenses	29,813	37,744	37,942	38,366
Capital Outlay	0	0	0	0
Subtotal	681,411	756,088	662,235	708,232
Administrative Charge	(442,320)	(370,483)	0	0
Total	\$239,091	\$385,605	\$662,235	\$708,232

STAFFING SUMMARY:

(Full Time Equivalent)	2016-17 *****	2017-18 *****	2018-19 *****	2019-20 *****
Director	1.00	1.00	1.00	1.00
Manager	1.00	1.00	1.00	1.00
Contract Facilitator	1.00	1.00	1.00	1.00
Contract Specialist	1.00	1.00	1.00	1.00
P/T Secretary	0.63	0.63	0.63	0.63
Buyer	3.50	3.50	3.50	3.50
Procurement Card Administrator	1.00	1.00	1.00	1.00
Total	9.13	9.13	9.13	9.13

**CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY**

DEPARTMENT: Other General Government -- #190000



EXPENDITURE SUMMARY:

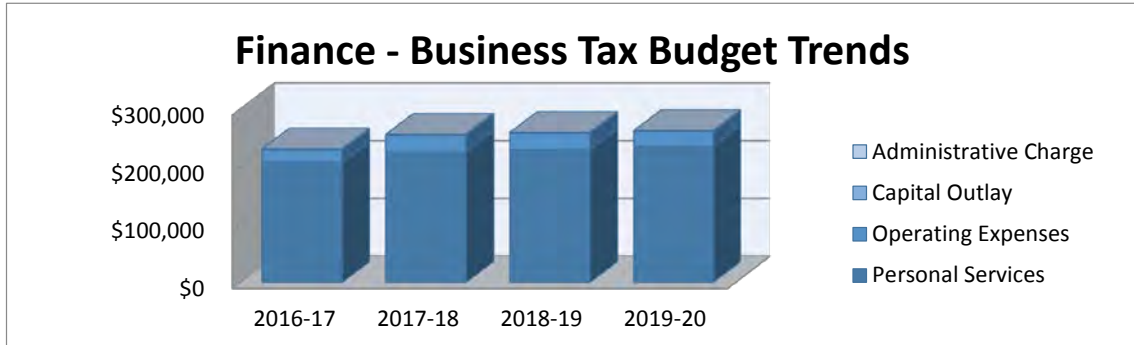
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$9,866	\$0	\$0	\$0
Operating Expenses	6,786,180	2,208,472	2,620,316	2,606,975
Capital Outlay	3,533	0	20,000	20,000
Debt Service	993,200	0	0	0
Subtotal	7,792,779	2,208,472	2,640,316	2,626,975

STAFFING SUMMARY:

(Full Time Equivalent)	2016-17 *****	2017-18 *****	2018-19 *****	2019-20 *****
		0.00	0.00	0.00

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT - Business Tax (Occupational Licenses) -- #213600

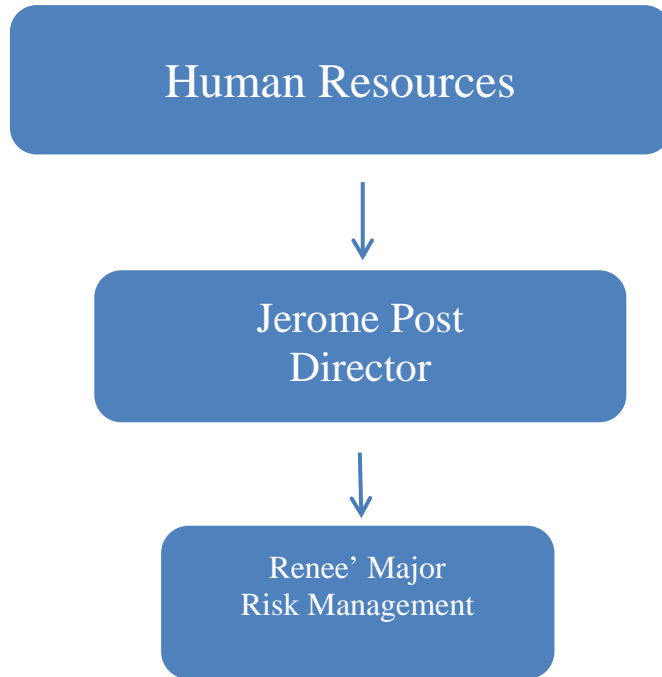


EXPENDITURE SUMMARY:

	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$208,100	\$226,305	\$229,883	\$235,551
Operating Expenses	22,503	29,356	28,921	26,329
Capital Outlay	766	1,000	1,000	1,000
Subtotal	231,369	256,661	259,804	262,880
Administrative Charge	0	0	0	0
Total	\$231,369	\$256,661	\$259,804	\$262,880

STAFFING SUMMARY:

(Full Time Equivalent)				
	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Business Tax Supervisor	1.00	1.00	1.00	1.00
Business Tax Specialist	2.00	2.00	2.00	2.00
Total	3.00	3.00	3.00	3.00





HUMAN RESOURCES DEPARTMENT

Department #131000

Overview

The City of Port St. Lucie's Human Resources Department provides support for all the City's Human Resources activities. It is the mission of Human Resources to maximize the potential of individuals and the organization by recruiting, developing and retaining a high-performing and diverse workforce that promotes and supports outstanding customer service. We foster a healthy and safe work environment and balance the needs of the employees and the organization.









FY 2018 Major Accomplishments

- Coordinated supervisory skills training through Ed Trek/FAU, including 18 sessions for Supervisors Apprentice, 12 for Managers Journey, and 6 for Executive Perspective.
- Trained three members of management/administration to conduct the Supervisors Apprentice training internally.
- Adjusted and maintained the Compensation and Classification System implemented in 2017.
- Initiated a new performance evaluation system that includes employee recognition based on merit.
- Completed a review of the City's Policies and Procedures Manual, combining two documents for union and non-union into one.
- Initiated a new training program for Harassment and Discrimination
- Continued to review and revise the new-hire orientation program to include on-boarding elements such as administrative interaction and follow up from HR representatives during the probationary period.
- Negotiated for competitive pricing through new contracts with Gehring Group, Vision Service Plan, VOYA, Clinic Administrator, and the EAP provider, Megellan.
- Implemented Medical and Dependent Care Flexible Spending Accounts.
- Implemented a second medical plan with lesser benefits and cost to the employee and City.
- Entered into negotiations with all six (6) bargaining units with the goal to have successor agreements in place by October 1, 2018.
- Held the annual health fair for City employees, providing quick and easy access to health care services including flu shots and the annual Employee Benefits Day in the fall of 2017.
- Held the annual employee appreciation event in December 2017, with approximately 550 attendees.

FY 2019 HUMAN RESOURCES DEPARTMENT Major Projects and Initiatives

- Reorganize the Human Resources Department to adopt a generalist approach to providing service, reassigning duties and create a "one-stop shop" approach to HR services.
- Conduct additional training in the Supervisors Apprentice, Manager's Journey and Executive Perspective to include an additional 40 employees in the fiscal year. Supervisors Apprentice to be conducted with internal trainers.
- Continue to revise the new hire recruitment and on-boarding process to reduce probationary turnover by 2%.
- Implement a new performance evaluation system and forms for all employee groups and develop a standardized employee recognition program for outstanding performance
- Implement a leadership development program for City employees, holding leadership sessions at least quarterly.
- Promote an employee communication/training program in support of the City's vision, mission and values.

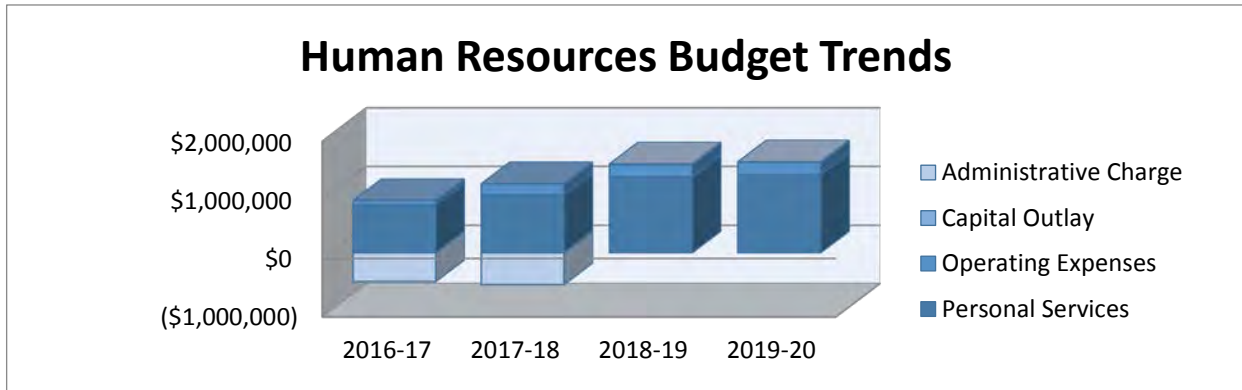
FY 2019 HUMAN RESOURCES DEPARTMENT Performance Measures

	City Council Strategic Goal (s)	Key Performance Measures NAME Department	2015/16 Results	2016/17 Results	2017/18 Results	2018/19 Target
Workload Measures	7 	Number of New Hire Orientation Sessions Conducted	12	23	24	24
	7 	Number of training sessions conducted or coordinated by HR	121	54	80*	120
	7 	Number of positions recruited (FYs 17/18 and 18/19 include contractual, seasonal and temporary employees)	206	210	455*	450
	7 	Number of employees separated (does not include contractual, seasonal and temporary employees)	156	151	160*	150
Effectiveness Measures	7 	Probationary turnover rate	NA	11.5%	17.75%	10%
	7 	Overall employee turnover rate	16.56%	14.30%	14.86%*	12.0%
	7 	% of positions filled by promotion	44%	55%	48%	45%
	7 	Average days from announcement to hire (new measure)	NA	NA	35.58*	45

*These numbers are projections for the FY 2018/19.

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Human Resources -- #131000
Jerome Post, Director



EXPENDITURE SUMMARY:

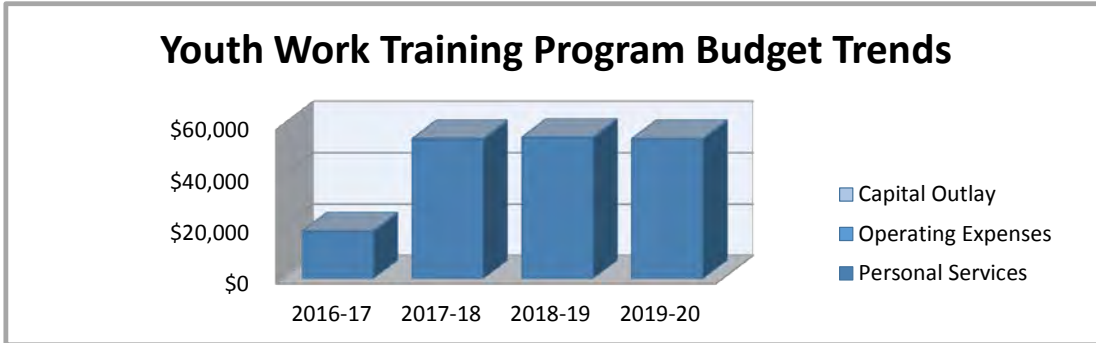
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$804,003	\$980,902	\$1,289,733	\$1,323,409
Operating Expenses	76,402	189,385	210,209	214,936
Capital Outlay	1,111	0	9,105	6,000
Subtotal	881,516	1,170,287	1,509,047	1,544,345
Administrative Charge	(493,800)	(546,945)	0	0
Total	\$387,716	\$623,342	\$1,509,047	\$1,544,345

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Human Resources Director	1.00	1.00	1.00	1.00
Risk Management Director	0.00	0.00	1.00	1.00
HR Manager-Benefits	1.00	0.00	1.00	1.00
HR Manager	2.00	3.00	2.00	2.00
Labor Relations Administrator	1.00	1.00	1.00	1.00
Benefits Coordinator	1.00	1.00	1.00	1.00
Employment Coordinator	1.00	1.00	1.00	1.00
Volunteer Coordinator	1.00	1.00	1.00	1.00
Risk Management Analyst	0.00	0.00	1.00	1.00
Risk Management Tech	0.00	0.00	1.00	1.00
HR Assistant	1.00	1.00	1.00	1.00
Office Assistant	0.63	0.63	0.63	0.63
HR Clerk	1.63	2.00	2.00	2.00
Total	11.25	11.63	14.63	14.63

**CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY**

DEPARTMENT: Youth Work Training Program -- #510000



EXPENDITURE SUMMARY:

	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$18,321	\$54,115	\$54,898	\$54,289
Operating Expenses	222	463	262	279
Capital Outlay	0	0	0	0
Total	\$18,543	\$54,578	\$55,160	\$54,568

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Part-Time Student Workers	1.08	1.08	1.08	1.08



RISK MANAGEMENT DEPARTMENT

Department #131300

Overview

The Risk Management Department provides Risk Management services and support for all City Departments. Safety involves: support from management, awareness, focus, education, teamwork and your commitment. The Department provides ongoing supervisor training re: Workers Compensation, Auto Crashes and Post Accident Drug and Alcohol Testing. The Department also provides an ongoing safety training program and assesses needs to determine if specialized training is necessary, as well as providing/securing such training. The Department also provides ergonomic inspections of employee's workstations and facility safety inspections.








FY 2018 Risk Management Department Initiatives (update)

- Provided 130 training sessions for employees and supervisors through Risk Management's safety training program on: Ariel Lift, Crane; Back Safety & Ergonomics; Blood Borne Pathogens; Confined Space Awareness; Defensive Driving; Electrical Safety; Fall Protection; Fire Safety; Forklift Certification; Hazard Communication; Personal Protective Equipment; Heat Stress Awareness; Lock Out / Tag Out; Power & Hand Tools; New Hire Orientation; Permit Required Confined Space; Walking / Working Surfaces, CPR, First Aide, Trenching and Excavation, Emergency Evacuation & Fire Safety, Office Safety, and Reporting Procedures for Workers' Compensation Injuries, Property Damage, Hazardous or Unsafe Conditions, and Traffic Crashes
- Maintained a 95% subrogation rate (Fiscal YTD), which benefits the overall bottom line of the City, by reducing expenditures for non-insured losses, as well as for claims experience on covered losses.
- Continue to work towards reducing the the number of OSHA recordable claims through safety awareness and training which will reduce overall claims expense and increase employee productivity.

FY 2019 Risk Management Department Initiatives

- Maintain 95% subrogation rate, which benefits the overall bottom line of the City, by reducing expenditures for non-insured losses, as well as for claims experience on covered losses.
- Reduce the number OSHA recordable claims through safety awareness and training which will reduce overall claims expense and increase employee productivity.
- Increase the number of safety inspections by 20%.

FY 2019 Risk Management Department Performance Measures

	City Council Strategic Goal (s)	Key Performance Measures NAME Department	2015/16 Results	2016/17 Results	2017/18 Results FY YTD	2018/19 Target
Workload Measures	7 	Number of General Liability Claims Filed	102	119	61	110
	7 	Number of Property Claims Filed	273	330	234	275
	7 	Number of Auto Claims Filed	187	213	133	175
	7 	Number of Training Sessions Scheduled by R.M.	117	137	130	130
Effectiveness Measures	1 	Number of facility safety inspections	N/A	12	21	25
	7 	# of Medical Claims (OSHA Recordable)	103	92	72*	97
	7	Subrogation rate*	93.8%	95.1%	92.7%	95%
	7 	# of Claims Resulting in Lost Time	23	25	13*	25
	7	Days away from work	499	307	54*	380

*Performance measures for FY 17/18 reflect only 10/01/17 - 5/31/18. 17/18 FY YTD totals will not be known until after 10/01/18.

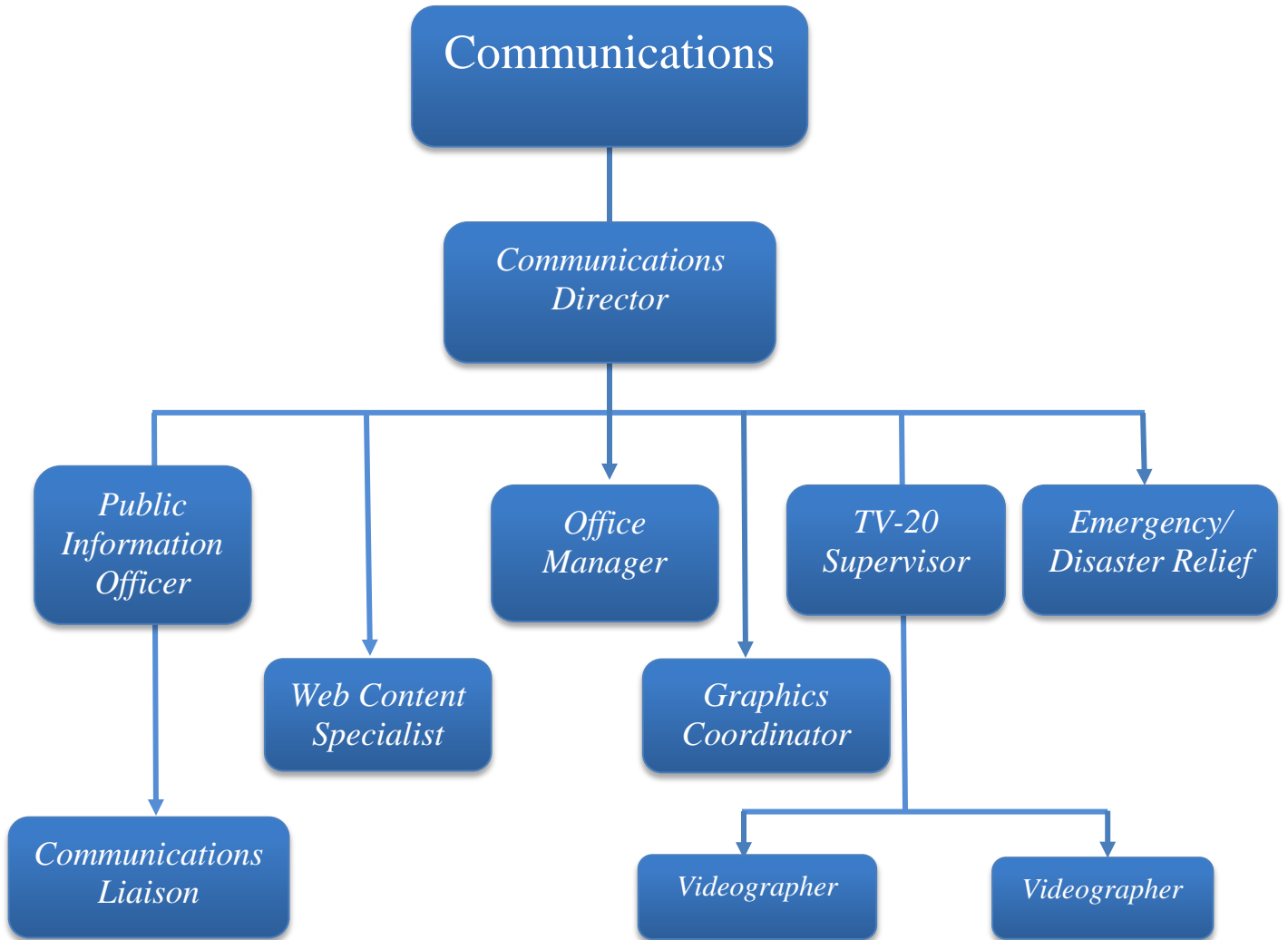
Training sessions for 2017/18 reflect 6/01/17 – 5/31/18

Claims information based on Fiscal Year

Subrogation results will not be fully reflected until well into next fiscal year, or possibly the following fiscal year. Requested the Legal Department's assistance with two claims. If the City prevails, subrogation for FY 2016/17 will be 99.2%.



“A City for All Ages”





COMMUNICATIONS DEPARTMENT

Department #131100 , #2500

Overview

The City of Port St. Lucie's Communication Department is dedicated to aligning with the City's Strategic Plan, establishing a brand, increasing awareness of the City's message, programs and events through a variety of mechanisms including media, social media and the website, as well as engaging with the community. The Department works to provide accurate, clear, concise, and transparent information to residents, businesses, visitors and interested parties.

Responsibilities include:

- Increasing City awareness through a variety of mechanisms including printed collateral, such as news articles, publications, marketing materials, social media and the website.
- Managing all the City's social media communications.
- Media requests, consistent internal and external communication.
- Establishing design consistency and conceptual identity for the City.
- Communication projects, partnerships and consulting.
- The City's website and content management.
- Video, television show and radio production.
- Taping and broadcasting all public meetings.
- PSL TV 20 programming.
- Special events and projects.






FY 2018/19 COMMUNICATIONS Initiatives



- Develop policies for PSL TV 20, Media Process and Website Content Management
- Crosstrain staff to enhance skillsets
- Provide training on content management, PowerPoint presentations, newsletter creation
- Marketing: City Manager's Bi-weekly report, annual report, City strategic plan
- Engagement campaigns: PSL in Lights, #IamPSL, Citizen Summit, Government Week, Forum on Race Relations & Inclusion
- Enhance and maintain social media presence, increase followers and engagement
- Launch new programming for PSL TV 20 to include news packages and "The Agenda"
 - Produce all programming for PSL TV 20
- Develop podcasts and virtual tours of the City
- Maintain and create all City collateral and marketing materials
- Produce City video programming and campaigns
- Special projects: Billion Step Challenge, City Council Tree Challenge, Leisure Time, various groundbreaking events
- City Council Chamber upgrades; screens and lighting

2018 Honors and Awards

- Communicator Awards by the Academy of Interactive & Visual Arts
 - Campaign - Social Media for Marketing Effectiveness; Social Media Crisis Communications Campaign for Hurricane Irma
 - Annual Report - General Government for Corporate Communications; A Year in Review: The City Manager's Annual Report
 - Employee Publication -Magazine for Corporate Communications; City Manager's Bi-Weekly Report
 - Content & Marketing - Promotions & Contests for Social: "Where is Waldo in PSL?"
 - Campaign -Promotional for Integrated Campaign-The NICE Program Integrated Marketing Campaign
 - Features - Visual Appeal-Aesthetic for Websites; The City News Center
 - Website - General Government for Websites; The New Government Website
- Florida Public Relations Association (FPRA) Treasure Coast Chapter Image Awards
 - Judge's Award: The Year in Review: The City Manager's Annual Report
 - City of PSL's PIO named: Government Communicator of the Year
- AVA Digital Awards by the Association of Marketing and Communication Professionals
 - Integrated Digital Marketing Campaign: Platinum – Neighborhood Improvement and Community Engagement (NICE)
 - Digital Publication: Platinum – City Manager's Bi-Weekly Report
 - Online/Digital Tools: Gold – Crisis Communication, Hurricane Irma
 - City's Newly Redesigned Website: Honorable Mention
- Hermes Awards by the Association of Marketing and Communication Professionals
 - Print Media: Gold – A Year in Review: The City Manager's Annual Report
 - Government Website: Honorable Mention
 - Crisis Communication Plan – Platinum – Hurricane Irma
 - Integrated Marketing Campaign – Gold – The NICE Program
- National Association of Counties NACo
 - Websites: Meritorious – “NICE Marketing Campaign”
 - Photography: Excellence – “City Photography” – Woodstork Trail
 - Graphics Brochures/Publications: Superior – “Budget-in-Brief”
 - External Publications: Meritorious – “Bi-Weekly Report”
 - Annual Reports: Superior – “A Year in Review: The City Manager's Annual Report”

FY 2018 COMMUNICATIONS Performance Measures

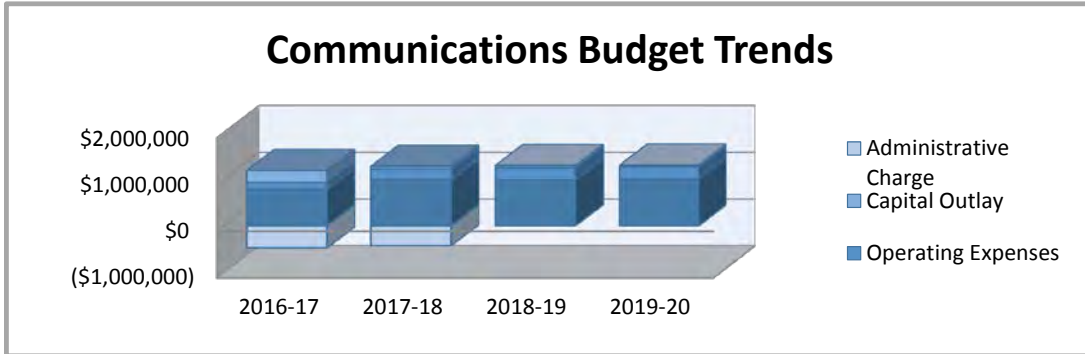
	City Council Strategic Goal (s)	Key Performance Measures NAME Department	2015/16 Results	2016/17 Results	2017/18 Results	2018/19 Target
Workload Measures	7 	Social Media: FB Followers City FB Followers PD Twitter Followers City Twitter Followers PD Instagram Followers LinkedIn Followers		12,982 13,360 5,017 282 799 4,254	15,047 21,390 5,609 1,090 1,191 4,773	
	7 	News Releases Media Requests		195 492	270 346	
	7 	TV Shows and Videos Produced		295	361	
	7 	Community Engagement Campaigns / Attendance		PSL in Lights PSL Rocks the City Forum on Race Relations and Inclusion Crosstown Parkway Extension Bridge Ground Breaking	PSL in Lights Bus Tour: 210 Citizen Summit: 400 Forum on Race Relations and Inclusion Workshops: Gaining Appreciation by Adjusting Perspective: 19 LGBTQ+: 53 McCarty Ranch Groundbreaking: 200+	
	7 	Number of Collateral Produced (Magazines, flyers, ads, logos)		207	198	

	City Council Strategic Goal (s)	Key Performance Measures NAME Department	2015/16 Results	2016/17 Results	2017/18 Results	2018/19 Target
Effectiveness Measures	7 	PR Analytics: Mentions of “Port St. Lucie” in the media (local, national, international) Headline mentions Total social shares from media outlets Positive sentiment Neutral sentiment Negative sentiment Ad value equivalency***			33,075 (peak March 2018) 2,666 1,043,612 23 percent 60 percent 17 percent \$101,214,504	
	7 	YouTube Views* YouTube Views Overall**			28,441 130,195 views	

Note: Result totals are from 10/1/17-6/11/18. * New videos posted 10/1/17-6/11/18. ** how much editorial coverage would cost if it were placed as an ad. *** total views of ALL videos we’ve ever posted 10/1/17-6/11/18. News releases and media request are from 6/1/17-6/1/18.

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Communications -- #131100
 Kristina Ciuperger, Director



EXPENDITURE SUMMARY:

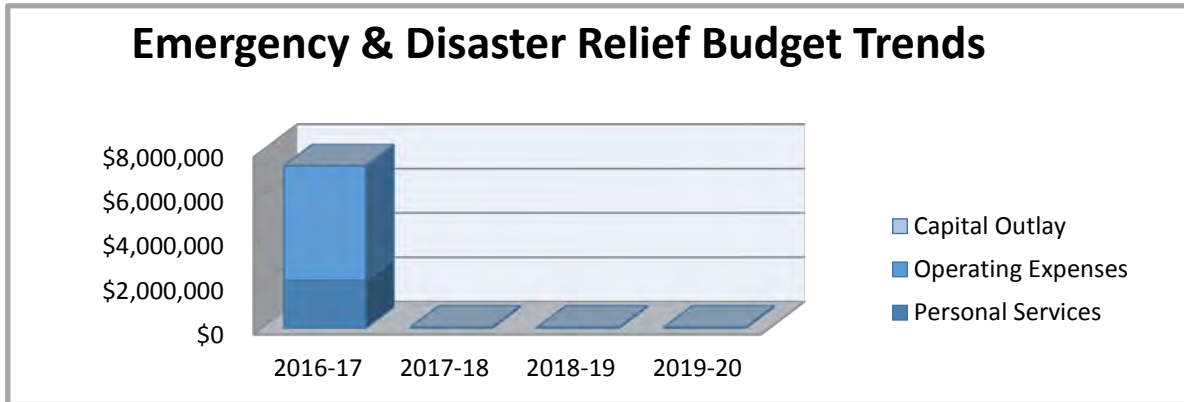
	2016-17	2017-18	BIENNIAL BUDGET	
	AUDITED	BUDGET	2018-19	2019-20
	*****	*****	BUDGET	PROPOSED
	*****	*****	*****	*****
Personal Services	\$780,548	\$986,407	\$978,856	\$1,003,536
Operating Expenses	147,958	232,870	264,990	259,264
Capital Outlay	251,915	53,320	43,100	33,550
Administrative Charge	(478,212)	(426,747)	0	0
	<u>\$702,208</u>	<u>\$845,850</u>	<u>\$1,286,946</u>	<u>\$1,296,350</u>

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
	*****	*****	*****	*****
Director	1.00	1.00	1.00	1.00
Supervisor	1.00	1.00	1.00	1.00
Video Production Specialist	1.00	1.00	1.00	1.00
Public Information Officer	1.00	1.00	1.00	1.00
Digital Video Producer	1.00	1.00	1.00	1.00
Web Content & Graphics Specialist	1.00	1.00	1.00	1.00
User Interface Designer	1.00	1.00	1.00	1.00
Project Manager	0.00	1.00	1.00	1.00
Office Manager	1.00	0.00	0.00	0.00
Communications Liaison	1.00	1.00	1.00	1.00
Graphics Coordinator	1.00	1.00	1.00	1.00
Total	<u>10.00</u>	<u>10.00</u>	<u>10.00</u>	<u>10.00</u>

**CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY**

DEPARTMENT: Emergency & Disaster Relief Services -- #250000



EXPENDITURE SUMMARY:

	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$2,171,134	\$2,373	\$2,500	\$2,500
Operating Expenses	5,174,745	50,487	47,026	47,198
Capital Outlay	0	9,000	9,000	9,000
Total	\$7,345,879	\$61,860	\$58,526	\$58,698

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
	0.00	0.00	0.00	0.00



“A City for All Ages”





NEIGHBORHOOD SERVICES DEPARTMENT

Departments #131200, 213500, 290000, 291000, 390000, Funds #114-5500, #116-5500, #118-5900, #119-5500 (SHIP) & #127-152000

Overview

The Neighborhood Services Department (NSD) focuses on preserving and revitalizing Port St. Lucie neighborhoods and helping residents to access public services and programs. The Department accomplishes its mission by coordinating a diverse set of programs across multiple divisions such as: Code Compliance, Solid Waste, Housing/Grants Services, City University and Neighborhood Improvement & Community Engagement (N.I.C.E.). The department consists of 31 employees (14 field staff, 2 field supervisors, 5 administrative support staff, 6 project coordinators, 2 managers, & 2 directors) who are dedicated to achieving the department's mission. Code compliance/nuisance abatement programs uphold city standards by enforcing ordinances and take corrective actions against serious life safety and blight issues. N.I.C.E. improves cooperation and interaction between community representatives and the City to implement neighborhood planning projects, programs and initiatives. Housing & Grant Services identify potential funding sources for City-wide projects from state and federal agencies, private foundations and corporations. Additionally, they coordinate with various groups on community service issues, such as: homelessness, transitional housing, financial assistance, etc. City University increases the residents' understanding of City government with informative classroom style training.

FY 2018 NEIGHBORHOOD SERVICES DEPARTMENT Initiatives

- **Code Compliance/Nuisance Abatement/:**
 - Maintain the integrity and beauty of the City by educating the citizens when code violations are discovered and work with them to ensure compliance is achieved.
 - Eliminated the back log of vacant lot complaints. Addressing new complaints as they are reported.
 - Continue to manage Community Residential Home Program.
 - Coordinate Special Magistrate hearings to support the increased number of hearings.
 - Support other departments in the City when assistance is needed.
- **Solid Waste Program:**
 - Manage the solid waste franchise agreement.
 - Increase the overall amount of recyclable materials being collected from citizens.
 - Decrease the amount of citizen complaints.
- **N.I.C.E. Program:**
 - Established neighborhood community identity names for all of the neighborhoods.
 - Achieved the Neighborhoods USA Award for the most Physical Revitalization and beautification.
 - Completed the construction of the neighborhood park in the Woodland Trails neighborhood.
 - Increase residents' understanding of City government through City University.
 - Completed City University Class 3 and Class 4.

▪ **Housing & Grant Services:**

- Administer the Neighborhood Stabilization Program (NSP) grant, Community Development Block Grant (CDBG), State Housing Initiative Program (SHIP) grant and VITA (Volunteer Income Tax Assistance).
- Provided down-payment assistance to Essential Personnel thru the SHIP program.
- Contractor selection has taken place for the Oakridge sidewalk project, replaced Lyngate Playground equipment for improved ADA accessibility and provided Repair/Rehabilitation for low/moderate income residents with CDBG funding.
- Conveyed seven vacant NSP lots to Habitat for Humanity for redevelopment of affordable housing.
- Coordinate with City and County on disaster preparedness as it relates to social service agencies/programs as assigned.
- Joined the Treasure Coast Home Consortium to provide additional down-payment opportunities for the residents of PSL.
- Coordinated with volunteer groups after Hurricane Irma to assist residents in need of assistance.

FY 2019 NEIGHBORHOOD SERVICES DEPARTMENT Initiatives

▪ **Code Compliance/Nuisance Abatement/:**

- Maintain the integrity and beauty of the City by educating the citizens when code violations are discovered and work with them to ensure compliance is achieved.
- Continue to manage Community Residential Home Program.
- Coordinate Special Magistrate hearings as required.
- Support other departments in the City when assistance is needed.

▪ **Solid Waste Program:**

- Manage the solid waste franchise agreement.
- Increase the overall amount of recyclable materials being collected from citizens.
- Decrease the amount of citizen complaints.
- Establish the Solid Waste Division to focus on this program.

▪ **N.I.C.E. Program:**







- Begin installing neighborhood welcome signs and Short-term Assessment Request (STAR) project (Decorative Sign Poles, Street Trees, Bicycle racks, etc).
- Establish civic associations of focus groups in 3-5 neighborhoods.
- Increase residents' understanding of City government through City University.

▪ **Housing & Grant Services:**

- Provided down-payment assistance thru the HOME program consortium.
- Construction is underway for the Oakridge sidewalk project, install security camera equipment at Veterans Memorial at Rivergate, Hillmoor Drive crosswalk signal and provided Repair/Rehabilitation for low/moderate income residents, purchase storage shed at the PAL building to provide additional low/moderate income residents training space with CDBG funding.
- Redevelop vacant lots in the 9 NSP census tracts as affordable housing for low/moderate/middle income clients.
- Coordinate with City and County on disaster preparedness as it relates to social service agencies/programs as assigned.

- Provide additional down-payment opportunities thru the Treasure Coast Home Consortium to the residents of PSL.
- Coordinated with volunteer groups as needed to residents in need of assistance.

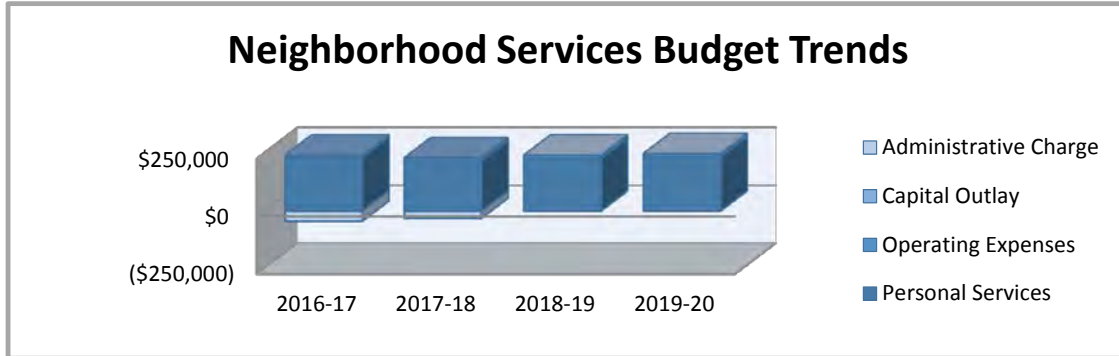
FY 2019 NEIGHBORHOOD SERVICES DEPARTMENT Performance Measures

	City Council Strategic Goal (s)	Key Performance Measures NAME Department	2015/16 Results	2016/17 Results	2017/18 Results*	2018/19 Target
Workload Measures	2	Code Cases	7,898	7,216	6,472	8,250
	2	Code Citations Written	75	48	152	225
	2	 Parking Citations Written	319	264	439	550
	2	 Special Magistrate Cases Prepared	1,525	1,387	762	1,500
Efficiency Measures	2	 Percentage of Total Cases Brought into Compliance	96.05%	95.62%		97%
	2	Cost per Case	\$218.84	\$167.22		\$160.00
	2	Cost per Inspection	\$45.91	\$42.89		\$41.00
	2	Cost per Capita	\$8.77	\$7.40		\$7.25
Effectiveness Measures	2	 CDBG Grant \$ Distributed	\$878,695	\$1,535,237	\$866,429	\$1,056,766
	2	 NSP 1 & NSP 3 Program, Grant \$ Distributed	\$12,309	\$7,051	\$9,901	\$400,000
	2	 SHIP Program & Hardest Hit, Grant \$ Distributed	\$569,018	\$1,193,018	\$1,100,465	\$1,346,621
	2	Residential Recycling	N/A	59%	TBD	65%

***Note:** Since FY 17/18 is still on going, the numbers in that column will potentially change by the end of the fiscal year.

**CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY**

DEPARTMENT: Neighborhood Services -- #131200
Carmen Capezzuto, Director



DEPARTMENT SUMMARY:

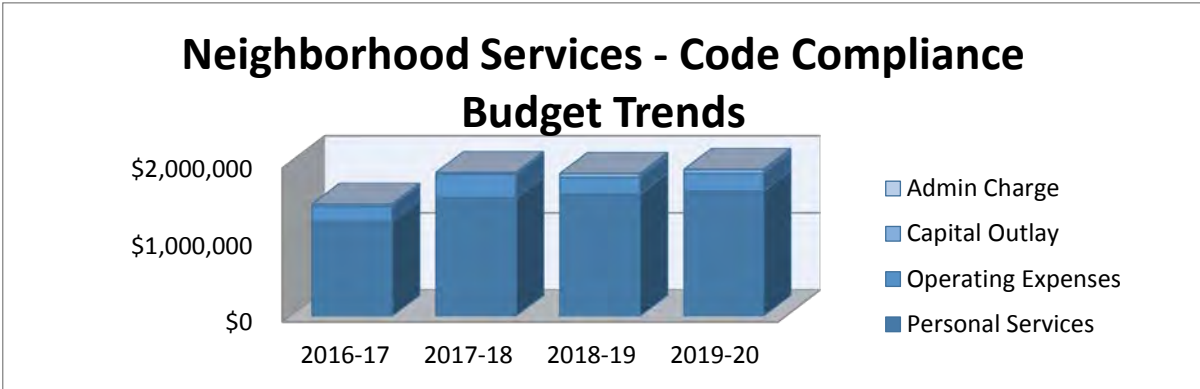
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$232,391	\$217,903	\$227,514	\$233,907
Operating Expenses	9,063	10,801	11,932	12,259
Capital Outlay	0	2,000	2,000	2,042
Subtotal	241,455	230,704	241,446	248,208
Administrative Charge	(44,688)	(30,875)	0	0
Total	\$196,767	\$199,829	\$241,446	\$248,208

STAFFING SUMMARY:

(Full Time Equivalent)	2016-17 *****	2017-18 *****	2018-19 *****	2019-20 *****
Director	0.50	0.22	0.22	0.22
Special Assistant	0.38	0.00	0.00	0.00
Coordinator	0.39	0.86	0.96	0.96
Housing Specialist	0.21	0.22	0.22	0.22
Grants Coordinator	1.00	1.00	1.00	1.00
Total	2.48	2.30	2.40	2.40

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Neighborhood Services - Code Compliance -- #213500
 Carmen Capezzuto, Director



EXPENDITURE SUMMARY:

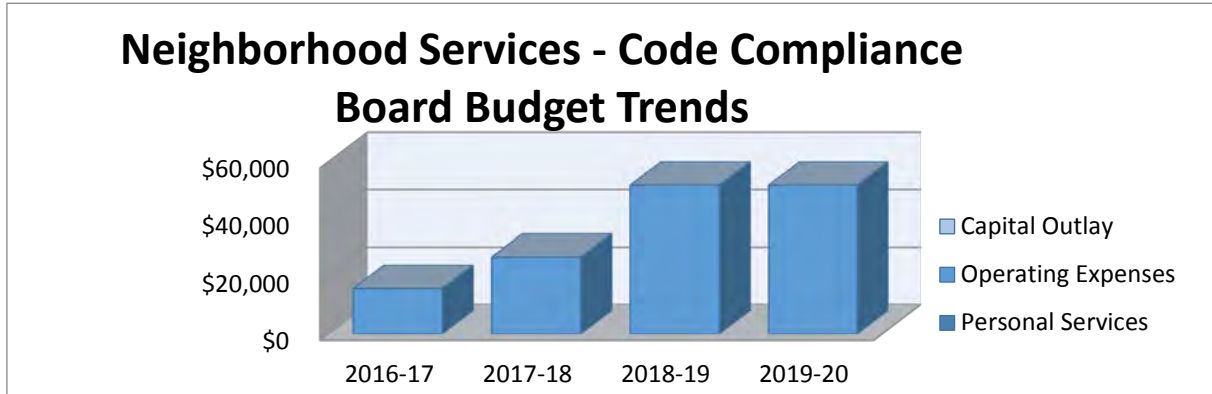
	2016-17	2017-18	BIENNIAL BUDGET	
	AUDITED	BUDGET	2018-19 BUDGET	2019-20 PROPOSED
	*****	*****	*****	*****
Personal Services	\$1,232,053	\$1,537,982	\$1,585,091	\$1,625,172
Operating Expenses	195,047	305,566	217,293	229,416
Capital Outlay	27,731	23,400	52,500	52,800
Admin Charge	0	0	0	0
Total	<u>\$1,454,832</u>	<u>\$1,866,948</u>	<u>\$1,854,884</u>	<u>\$1,907,388</u>

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
	*****	*****	*****	*****
Director	0.00	0.20	0.20	0.20
Assistant Director	1.00	1.00	1.00	1.00
Manager	1.00	1.00	1.00	1.00
Coordinator	0.00	0.00	0.05	0.05
Supervisor	1.00	1.00	1.00	1.00
Office Manager	1.00	1.00	1.00	1.00
Code Compliance Specialists	12.00	14.00	14.00	14.00
Administrative Assistant	4.00	4.00	4.00	4.00
Total	<u>20.00</u>	<u>22.20</u>	<u>22.25</u>	<u>22.25</u>

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Neighborhood Services - Code Compliance Board -- #290000
 Carmen Capezuto, Director



EXPENDITURE SUMMARY:

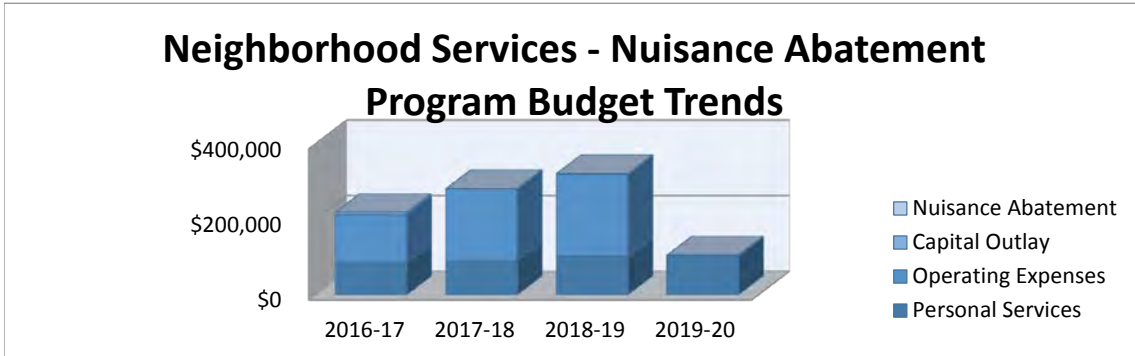
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$0	\$0	\$0	\$0
Operating Expenses	15,867	26,850	51,850	51,850
Capital Outlay	0	0	0	0
Total	\$15,867	\$26,850	\$51,850	\$51,850

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
		0.00	0.00	0.00

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Neighborhood Services - Nuisance Abatement Program -- #291000
 Carmen Capezuto, Director



EXPENDITURE SUMMARY:

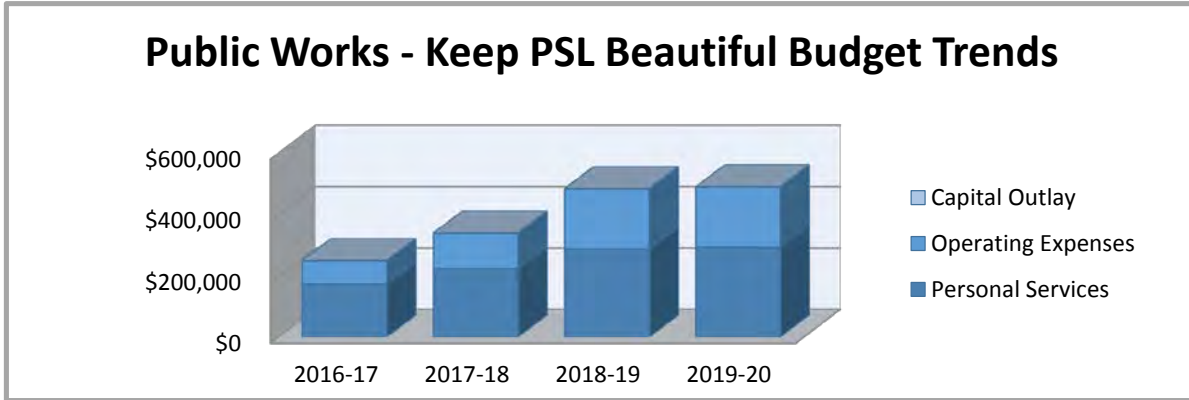
	2016-17	2017-18	BIENNIAL BUDGET	
	AUDITED	BUDGET	2018-19	2019-20
	*****	*****	BUDGET	PROPOSED
	*****	*****	*****	*****
Personal Services	\$85,498	\$90,798	\$101,273	\$104,000
Operating Expenses	126,928	190,016	218,609	231,984
Nuisance Abatement	0	0	0	0
Capital Outlay	6,004	0	1,000	1,000
Total	\$218,430	\$280,814	\$320,882	\$336,984

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
	*****	*****	*****	*****
Nuisance Abatement Supervisor	1.00	1.00	1.00	1.00

**CITY OF PORT ST. LUCIE
GENERAL FUND - #001
DEPARTMENTAL BUDGET SUMMARY**

DEPARTMENT: Public Works - Keep PSL Beautiful -- #390000



EXPENDITURE SUMMARY:

	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$174,401	\$222,497	\$288,165	\$294,072
Operating Expenses	75,488	116,815	196,199	196,364
Capital Outlay	0	0	0	0
Total	\$249,889	\$339,312	\$484,364	\$490,436

STAFFING SUMMARY:

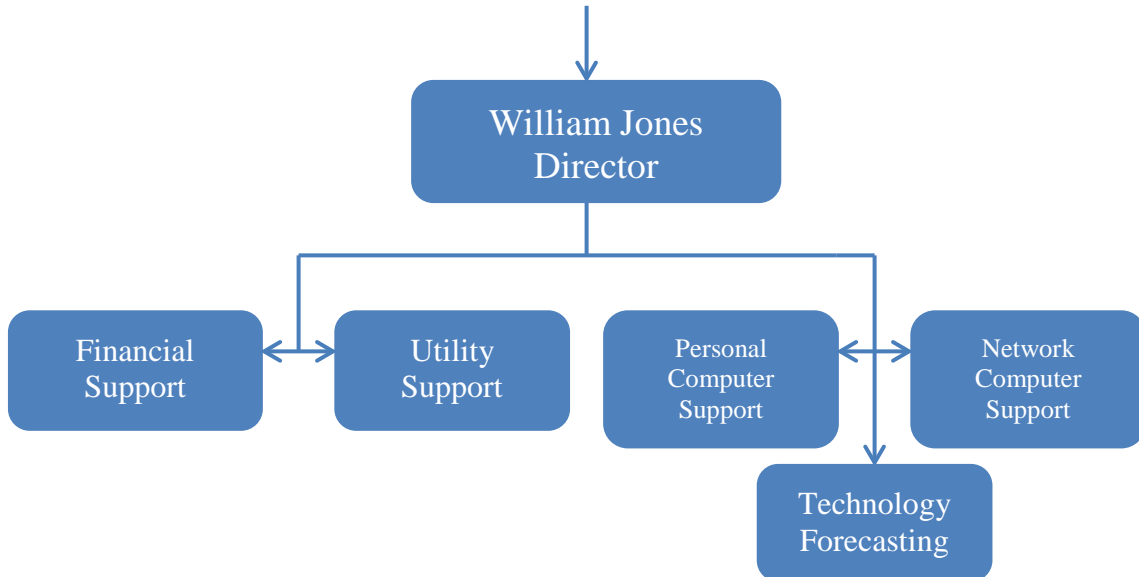
	2016-17 *****	2017-18 *****	2018-19 *****	2019-20 *****
Special Projects Coordinator	1.00	1.00	1.00	1.00
Secretary	0.50	1.00	1.00	1.00
Maintenance Worker	2.00	2.00	2.00	2.00
Total	3.50	4.00	4.00	4.00



“A City for All Ages”



Management of Information Services





IT Department

Overview

The IT Department is committed to customer service, providing quality information technology, a secure network environment, and software development to help and support City departments in achieving their goals.

FY 2018 Major Accomplishments

- Upgraded Storage Area Network to increase capacity and provide greater scalability.
- Began the final phase of Office365 rollout (to be completed September 2018).
- Converted 25% more permit types in the online Panda system.

FY 2019 INFORMATION TECHNOLOGY DEPARTMENT Major Projects and Initiatives

- Develop an end user training program to increase employee knowledge of software systems.
- Expand Wireless network to provide additional public access at Municipal facilities.
- Develop an online commercial permit tracking system to integrate multiple systems.

FY 19 IT Department Performance Measures

	City Council Strategic Goal (s)	Key Performance Measures NAME Department	2015/16 Results	2016/17 Results	2017/18 Results	2018/19 Target
Workload Measures	7	Number of Support Requests	5828	7376	7500	7700
	7	Number of supported Systems	1343	1568	1600	1650
	7	Applications Supported	138	139	139	143
Effectiveness Measures	7	Business Enablement:	NA	87%	89%	90%
	7	IT Communications:	NA	86%	88%	90%
		IT Services:	NA	87%	90%	90%
		Applications Suite:	NA	88%	91%	>90%
		Service Request Time to complete:	1 hour	.81 Hour	.8 Hour	< 1 hour
	7	Service Request Satisfaction:	NA	99%	99.8%	>90%
	7	Cyber Security Failure rate:	8.2%	2.7%	1.8%	<5%

Number of Support Requests: Service requests received through the Help desk/Service Desk.

Number of supported Systems: This includes desktops, laptops, tablets, and smartphones

Applications Supported: This includes both purchased and custom built in-house applications

Business Enablement: Includes the ability of the IT group to provide Innovation, IT agility, and technology enablement to complete their functions.

IT Communications: Rates the IT department's ability to provide training, receive feedback, and overall professionalism.

IT Services: Evaluates IT's ability to provide functional devices, Service desk effectiveness and timeliness, network stability, and policies.

Applications Suite: The ability of the IT department to provide the necessary applications (both sourced and created) to enable City staff to achieve their goals.

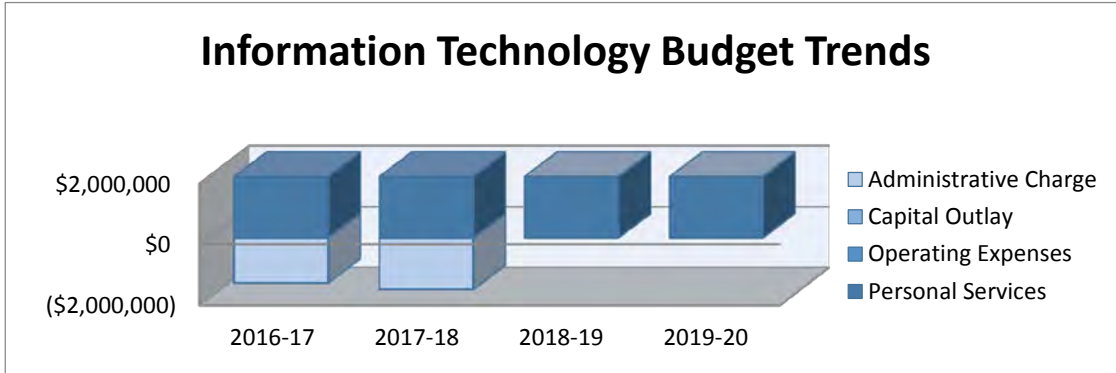
Service Request Time to complete: Average time to complete a service request received through the helpdesk (Service Desk).

Service Request Satisfaction: Average survey rating received after request completion.

Cyber Security Failure Rate: This is the end user failure rate to periodic tests throughout the organization.

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Information Technology -- #132000
 Bill Jones, Director



EXPENDITURE SUMMARY

	BIENNIAL BUDGET			
	2016-17 AUDITED	2017-18 BUDGET	2018-19 BUDGET	2019-20 PROPOSED
Personal Services	\$2,262,245	\$2,581,104	\$2,610,678	\$2,706,775
Operating Expenses	1,250,696	1,607,443	1,576,089	1,609,661
Capital Outlay	333,159	796,200	623,800	549,000
Subtotal	3,846,100	4,984,747	4,810,567	4,865,436
Administrative Charge	(1,483,344)	(1,696,441)	0	0
Total	\$2,362,756	\$3,288,306	\$4,810,567	\$4,865,436

DEPARTMENT STAFFING SUMMARY:

(Full Time Equivalent)	2016-17	2017-18	2018-19	2019-20
Chief Information Officer	0.00	1.00	1.00	1.00
Director	1.00	0.00	0.00	0.00
Assistant Director	1.00	1.00	1.00	1.00
Data Center Administrator	1.00	1.00	1.00	1.00
Business Intelligence Analyst	0.00	1.00	1.00	1.00
MIS Manager	0.00	1.00	1.00	1.00
IT Security Manager	1.00	1.00	1.00	1.00
IT Manager	1.00	1.00	1.00	1.00
Division Chief Application Development	1.00	1.00	1.00	1.00
Telecom System Administrator	1.00	1.00	1.00	1.00
Programmer II Lead	0.00	1.00	1.00	1.00
Programmer II	1.00	1.00	1.00	1.00
Fiber Optic Technician	1.00	1.00	1.00	1.00
Mobile Developer	0.00	1.00	1.00	1.00
Network Administrator	5.00	4.00	4.00	4.00
Service Desk Supervisor	1.00	1.00	1.00	1.00
Service Desk Support Tech. II	0.00	1.00	1.00	2.00
Programmer I	3.00	2.00	2.00	2.00
GIS Programmer III	1.00	1.00	1.00	1.00
GIS Analyst	1.00	1.00	1.00	1.00
Buyer	1.00	1.00	1.00	1.00
Customer Service Specialist	1.00	1.00	1.00	1.00
PC Technician	3.00	2.00	2.00	2.00
Total	25.00	27.00	27.00	28.00



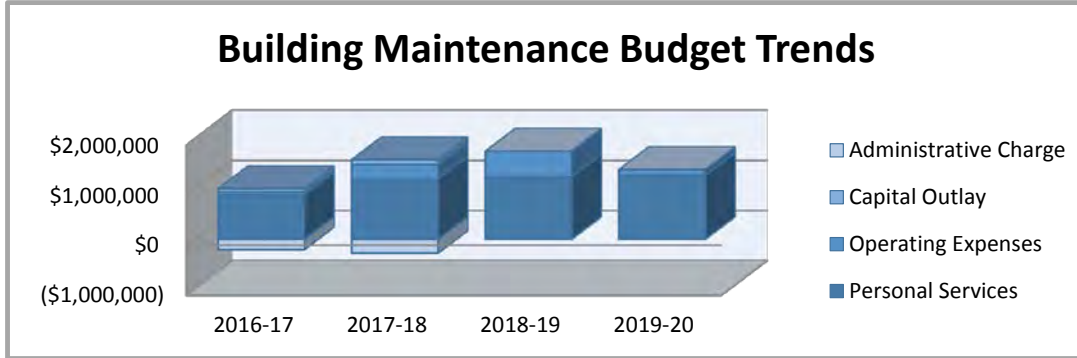
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Facilities

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Buildings/Facility Maintenance -- #413500



EXPENDITURE SUMMARY:

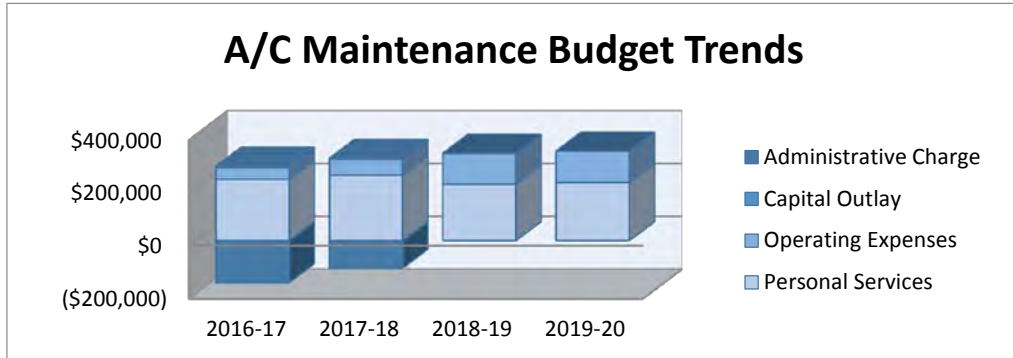
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$886,618	\$1,204,684	\$1,244,058	\$1,274,794
Operating Expenses	56,853	282,012	511,026	112,944
Capital Outlay	62,835	99,460	0	0
Subtotal	1,006,306	1,586,156	1,755,084	1,387,738
Administrative Charge	(206,340)	(278,755)	0	0
Total	\$799,966	\$1,307,401	\$1,755,084	\$1,387,738

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Director	0.00	1.00	1.00	1.00
Financial Specialist	0.00	1.00	1.00	1.00
Administrator	1.00	1.00	1.00	1.00
Building Maintenance Manager	1.00	1.00	1.00	1.00
Maintenance Supervisor	2.00	2.00	2.00	2.00
Building & Facilities Coordinator	1.00	1.00	1.00	1.00
Electrician	1.00	1.00	1.00	1.00
Plumber	1.00	1.00	1.00	1.00
Carpenter	3.00	2.00	2.00	2.00
Building Facilities Maintenance Worker	1.00	2.00	2.00	2.00
Total	11.00	13.00	13.00	13.00

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: A/C Maintenance Repair -- #413600



EXPENDITURE SUMMARY:

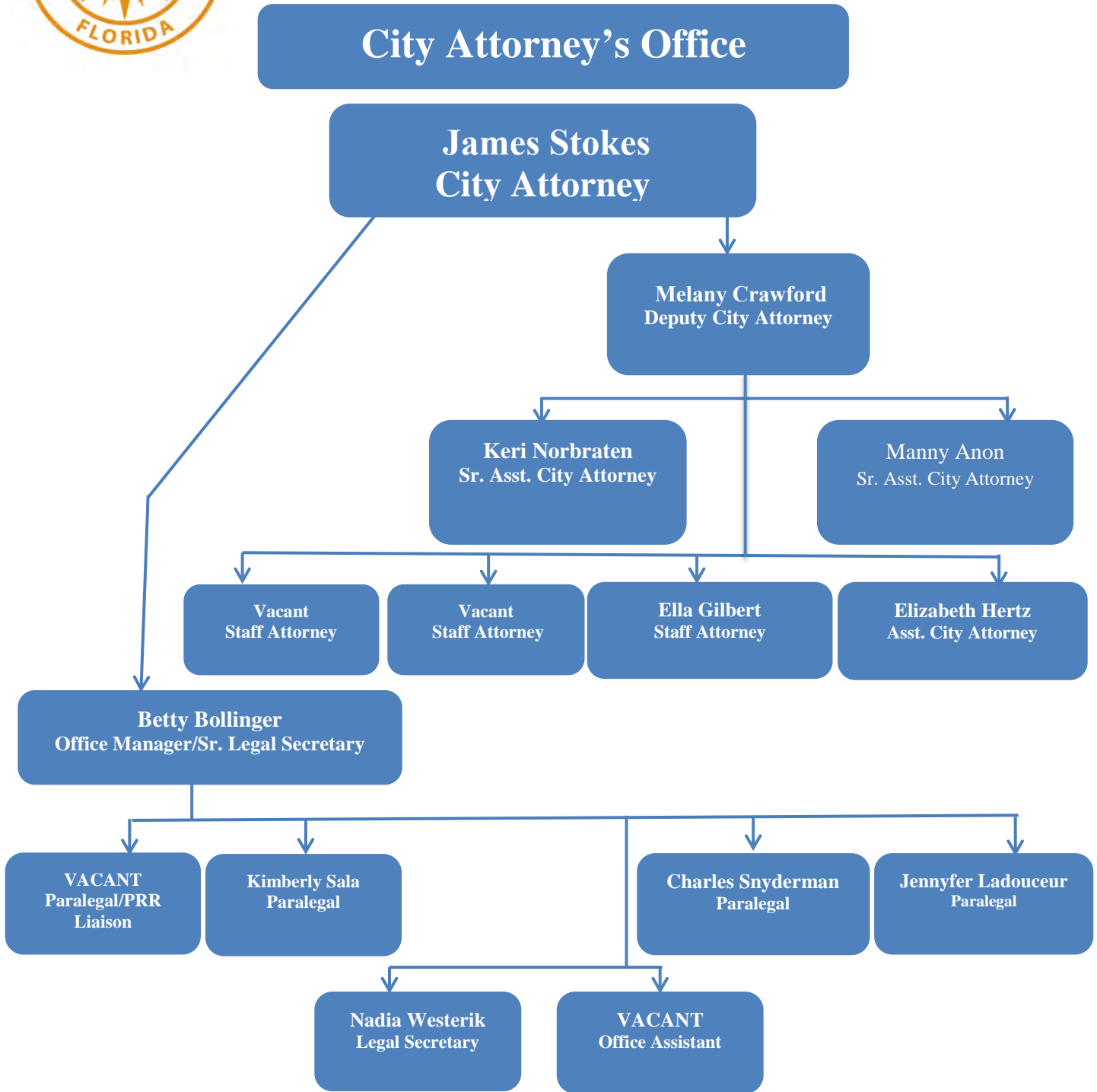
	2016-17	2017-18	BIENNIAL BUDGET	
	AUDITED *****	BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$232,031	\$247,396	\$213,886	\$219,720
Operating Expenses	44,431	60,454	115,711	118,372
Capital Outlay	4,294	3,000	0	0
Subtotal	280,755	310,850	329,597	338,092
Administrative Charge	(158,244)	(103,930)	0	0
Total	\$122,511	\$206,920	\$329,597	\$338,092

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
HVAC Supervisor	1.00	1.00	1.00	1.00
HVAC Technician	2.00	2.00	2.00	2.00
Total	3.00	3.00	3.00	3.00

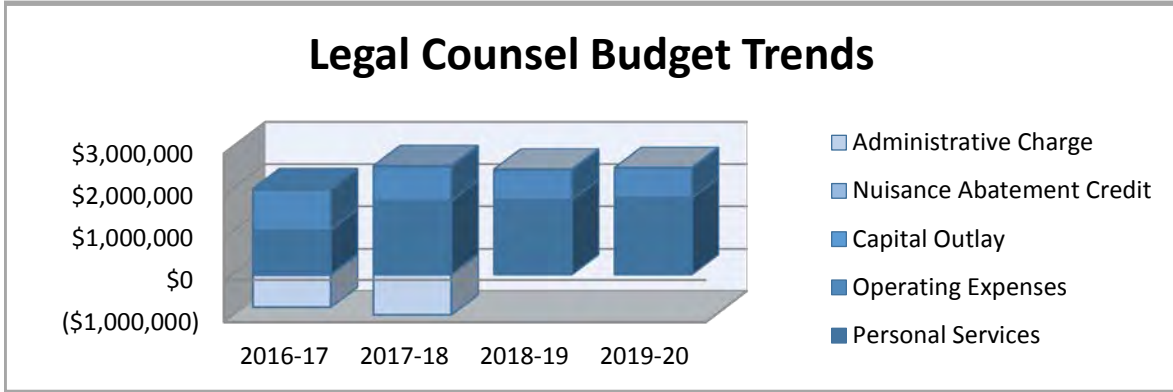


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CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Legal Counsel -- #140000
 James Stokes, Interim City Attorney



EXPENDITURE SUMMARY:

	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$1,052,310	\$1,739,108	\$1,760,289	\$1,805,829
Operating Expenses	952,948	811,103	713,129	714,104
Capital Outlay	17,996	18,900	11,500	4,000
Nuisance Abatement Credit	(10,725)	0	0	0
Subtotal	2,012,528	2,569,111	2,484,918	2,523,933
Administrative Charge	(764,196)	(957,219)	0	0
Total	\$1,248,332	\$1,611,892	\$2,484,918	\$2,523,933

STAFFING SUMMARY:

(Full Time Equivalent)	2016-17 *****	2017-18 *****	2018-19 *****	2019-20 *****
City Attorney	1.00	1.00	1.00	1.00
Sr. Assistant City Attorney	0.00	1.00	1.00	1.00
Assistant City Attorney	4.00	3.00	3.00	3.00
Staff Attorney	3.00	4.00	4.00	4.00
Office Manager	1.00	1.00	1.00	1.00
Legal Secretary	1.00	1.00	1.00	1.00
Paralegal	4.00	5.00	5.00	4.00
Total	14.00	16.00	16.00	15.00





PLANNING & ZONING DEPARTMENT

Fund #150000

Overview

The mission of the City of Port St. Lucie’s Planning & Zoning Department is to assist the public and to direct and encourage quality community development in accordance with adopted policies, codes, and laws which enhances the City, protects the environment and makes the City a better place to live.

Key activities include:


- Implement the City of Port St. Lucie 2012 Comprehensive Plan; review amendments submitted by the private sector, and prepare and review City initiated comprehensive plan amendments on an annual basis, as required by the State.
- Implement the Port St. Lucie’s Land Development Regulations in accordance with §163.3202, F.S.
- Provide professional planning services to the City Council, Planning and Zoning Board, City Departments and the Port St. Lucie community.
- Preserve and maintain the quality of development in the City through the implementation of the Citywide Design Standards, and the Public Art Ordinance.
- Encourage the preservation and enhancement of the City’s natural environment through the implementation of the Conservation Trust Management Plan, the Tree Preservation Ordinance, and the Natural Resources Code.
- Oversee the Community Redevelopment Agency and implementation of the Community Redevelopment Plans.

FY 2017 Significant Accomplishments


- Received a \$40,000 grant from the Department of Economic Opportunity to support design standards for Becker Road.
- Awarded \$350,000 matching grant from the Florida Division of Historical Resources to support relocation of the historic Peacock structures to 9.75 acre Westmoreland middle tract
- Completion of the RFP and contract for professional services for design, engineering and construction for the Riverwalk Plan.
- Completion of the PUD Amendment to Support Riverwalk South.
- Completed the site plan for the (1) extension of Riverwalk Boardwalk south and (2) site plan for development of 9.75 acre Westmoreland middle tract and adjacent 12.87 acre conservation tract.
- Received a \$69,000 grant from the Florida Inland Navigation District (F.I.N.D.)

FY 2018 Planning and Zoning Department Key Initiatives

Initiative	Strategic Plan Alignment	Performance Measure(s)
Complete Neighborhood Plans for Planning Area 6,7 (FY 16/17) and 1 (FY 17/18).	Goal 2, Vibrant Neighborhoods 	Number of neighborhood plans completed
Completion of the Becker Road Comprehensive Plan Amendment	Goal 4, Diverse Economy and Employment Opportunities, Goal 2 Vibrant Neighborhoods  	Completion of Becker Road Comprehensive Plan Amendment
Completion of Restaurant/Retail Analysis	Goal 4, Diverse Economy and Employment 	Completion of Restaurant/Retail Analysis

	Opportunities	
Begin relocation and restoration of Historic Peacock Structures to Westmoreland Site	Goal 6, Culture, Nature and Fun Activities, Objective 6.1, Action 6.1.11 	Relocation and Restoration of Historic Structures

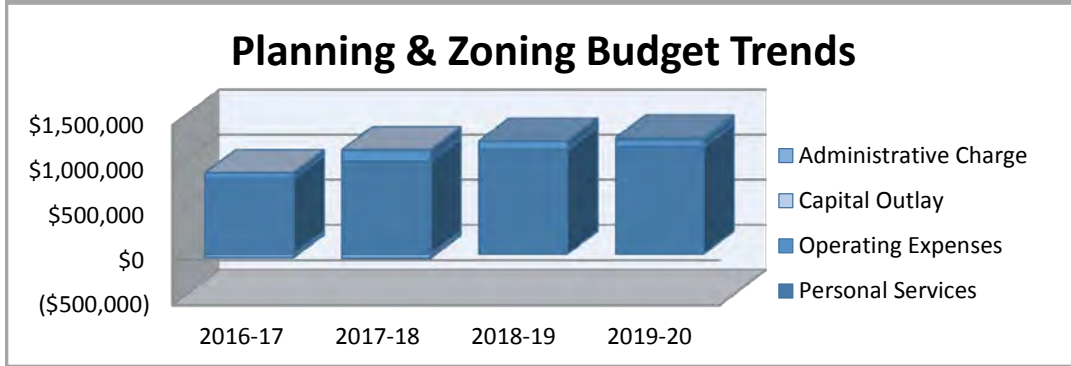
Planning and Zoning Department Performance Measures

	<i>City Council Goals</i>	<i>Performance Measures Planning & Zoning</i>	<i>2015 Actual</i>	<i>2015/16 Actual</i>	<i>2016/17 Actual</i>	<i>2017/18 Proposed</i>
Workload	7 	Total Number of Neighborhood Plans Completed (new measure)	N/A	3	2	1
	7 	Total Number of planning and zoning applications processed ¹ (new measure)	176	207	218	250
Effectiveness	7 	Completion of the Becker Road Comprehensive Plan Amendment (percentage)	N/A	N/A	N/A	Complete
	7 	Completion of Restaurant/Retail Analysis (percentage)	N/A	N/A	N/A	100%
	7 	Relocation and Restoration of Historic Structures (percentage of key targets completed) (new measure)	N/A	N/A	N/A	20%
	7 	Update the City's Subdivision Regulations and Concurrency Management Systems (percentage completed) (new measure)	N/A	N/A	N/A	100%

¹ Applications are calculated by calendar year.

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Planning -- #150000
 Patricia Tobin, Director



EXPENDITURE SUMMARY:

	2016-17	2017-18	BIENNIAL BUDGET	
	AUDITED	BUDGET	2018-19	2019-20
	*****	*****	*****	*****
Personal Services	\$839,801	\$1,029,639	\$1,157,131	\$1,187,255
Operating Expenses	60,703	124,632	95,397	80,828
Capital Outlay	0	2,000	0	20,000
Administrative Charge	(38,760)	(46,171)	0	0
Total	<u>\$861,744</u>	<u>\$1,110,100</u>	<u>\$1,252,528</u>	<u>\$1,288,083</u>

STAFFING SUMMARY:

(Full Time Equivalent)	2016-17	2017-18	2018-19	2019-20
	*****	*****	*****	*****
Director	1.00	1.00	1.00	1.00
Assistant Director	1.00	1.00	1.00	1.00
Senior Planner	0.00	1.00	1.00	1.00
Principle Planner	1.00	2.00	2.00	2.00
Planner	2.00	3.00	3.00	3.00
Office Manager	1.00	1.00	1.00	1.00
Administrative Assistant	1.80	2.80	2.80	2.80
Planning Technician	1.50	0.00	0.00	0.00
Administrative Secretary	0.50	0.00	0.00	0.00
Total	<u>9.80</u>	<u>11.80</u>	<u>11.80</u>	<u>11.80</u>



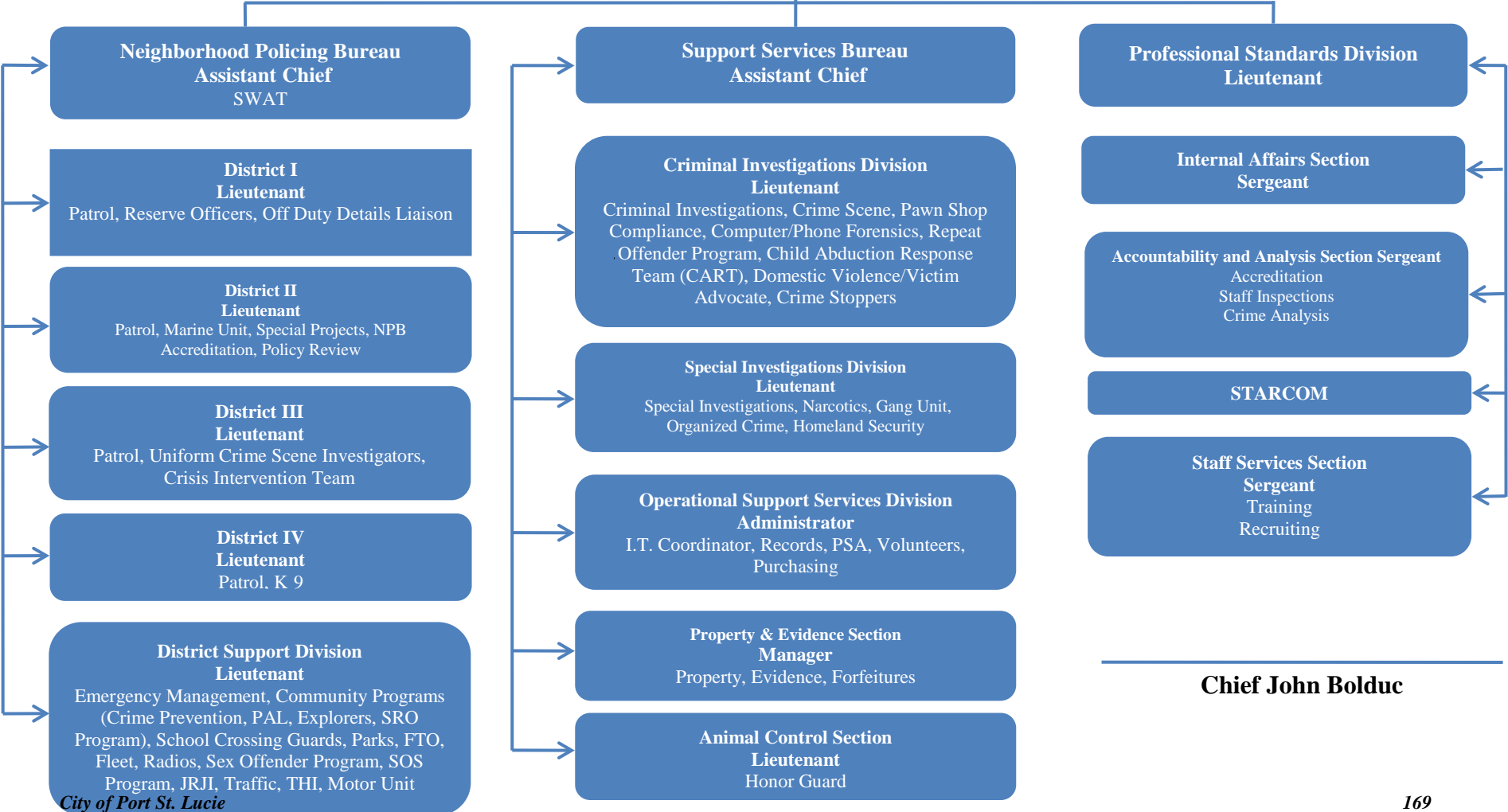
Port Saint Lucie Police Department Organizational Structure

Chief of Police

Office Manager

Public Information Officer

**Fiscal Management
Administrator**
Payroll
Off Duty Details



Chief John Bolduc



POLICE DEPARTMENT

Department #21050000

Overview

Through **Courage**, **Knowledge**, and **Integrity** the Port St. Lucie Police Department is committed to Superior Customer Service and remaining one of America's Safest Cities. The Police Department is committed to protecting and preserving the rights of individuals as granted by the Constitution, focusing on basic essential services with the budgeted number of Police personnel (236 sworn, 56 full-time and 2 part-time civilians, 11.5 animal control and 55 crossing guards). While the ultimate goal is to maintain status as one of Florida's safest cities, key components to achieving this are the prevention of crime and aggressively pursuing those who commit serious offenses. The Police Department believes integrity and professionalism are the foundation for trust in the community. The Police Department is committed to an open and honest relationship with the community. The Police Department is committed to effectively managing its resources for optimal service delivery. The Police Department is committed to participating in programs which incorporate the concept of a shared responsibility with the community in the delivery of police services that impact their neighborhood. The Police Department believes that it achieves its greatest potential through the active participation of its employees in the development and implementation of policies and programs. The Police Department also regularly reviews and evaluates the strategic plan. The organization uses the plan to ensure that the needs of each section/division are in focus and actively monitored. The plan is revised annually to provide a review of accomplishments and provide a five-year horizon for future planning. Properly serving our citizenry, by meeting the challenges of innovation through cost containment, continues to be an agency priority.

In addition, the department's primary focus of proactive policing efforts continues to be reflected in its response to calls for police services and the monitoring of voluminous traffic on the roadways and major thoroughfares. Continue to monitor overtime costs without jeopardizing the safety of the City's residents and our officers/personnel.

The Police Department will continue to enhance and strengthen its training, technology, cultural diversity, and community partnerships. Citizen input and involvement is critical to the overall success of the organization. We remain steadfast with our citizens and business community to ensure the quality of life in Port St. Lucie is not sacrificed as the result of growth and its associated impact (with an estimated population of 189,344).




FY 2018 POLICE DEPARTMENT Initiatives

- Maintain Low Crime Rate - continue to be the safest large city in Florida for populations of cities more than 100,000 and provide for an enhanced quality of life for our citizens
- Continued to build relationships within the community with the Citizens Police Academy. The Citizens Police Academy is an 8-week program, 2 nights a week with Saturday field trips which provides an overview of the structure and responsibilities of each of the divisions within the department.
- Continued to build relationships with youth in the community with the Junior Police Academy. The Junior Police Academy is a 2-week summer camp style program designed to accomplish the same objectives for youth as the Citizens Police Academy does for the parents.
- Maintain accreditation of the Police Department from the Commission on Accreditation for Law Enforcement Agencies (CALEA), joining the 5% of law enforcement agencies throughout the country accredited through CALEA. Maintained accreditation through the Commission for Florida Law Enforcement Accreditation, Inc.
- Improve the Animal Control Return to Owner Rate
- Improve Traffic Safety in the City through education and enforcement of traffic laws.

FY 2019 POLICE DEPARTMENT Initiatives

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FY 2019 POLICE DEPARTMENT Performance Measures

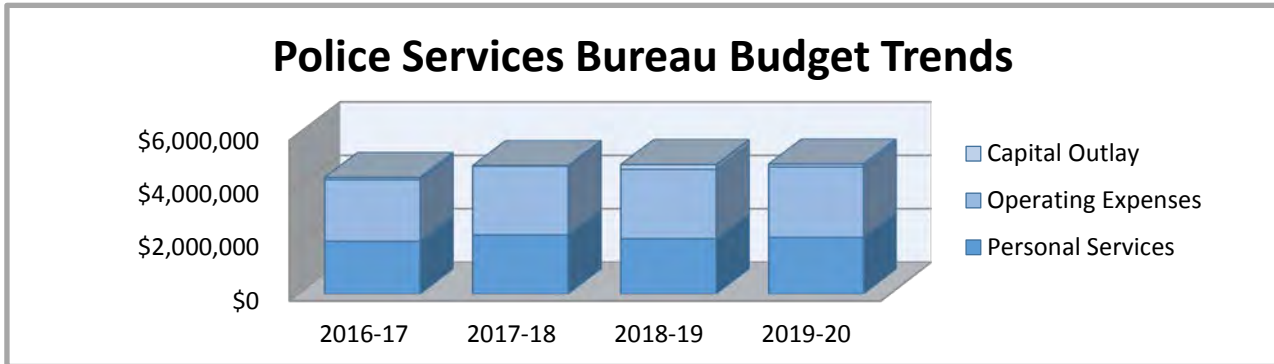
	City Council Strategic Goal (s)	Key Performance Measures Police Department	2015/16 Results	2016/17 Results	2017/18 Results	2018/19 Target
Workload Measures	Goal 1  Safe, Clean and Beautiful	Calls for Service	142,023	131,782	129,819*	130,000
		Citizen Complaints about Traffic Violations	259	319	443*	<300
		Response Time Priority 1 Calls	6.99 min	7.85 min	8.07 min*	<7.0 min
Efficiency Measures	Goal 1  Safe, Clean and Beautiful	Percent of Part 1 Crimes Cleared	43.2%	42.2%	40.7%	>40%
		Traffic Citations Issued Per FTE (uniformed officers and civilian traffic investigators)	61.4	53.7	53.2*	>55
Effectiveness Measures	Goal 1  Safe, Clean and Beautiful	Percent Change in Crime Rate	-5.0%	-1.0%	-15.5	>-2.0
		Percent increase in Partners Against Crime (PAC) Registrants	N/A	307 registrants First year of program	563% (1729 registrants)	>25%
		Traffic Crashes per 100,00 population (Total)	2553.8	2600.4	2755.3*	<2500
		Traffic Fatalities per 100,000 population	2.9	5.2	6.3*	<4.6
		Arrests per Reported Part I Index Crimes	.51	.48	.29	>.40
		Animal Control Return Rate	53.8%	48.7%	51.3%	>50%

* This report was completed prior to the end of FY 17/18. The estimates for FY 17/18 are annualized based on the data to date.

**CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY**

DEPARTMENT:

Police - Services Bureau -- #210500



EXPENDITURE SUMMARY:

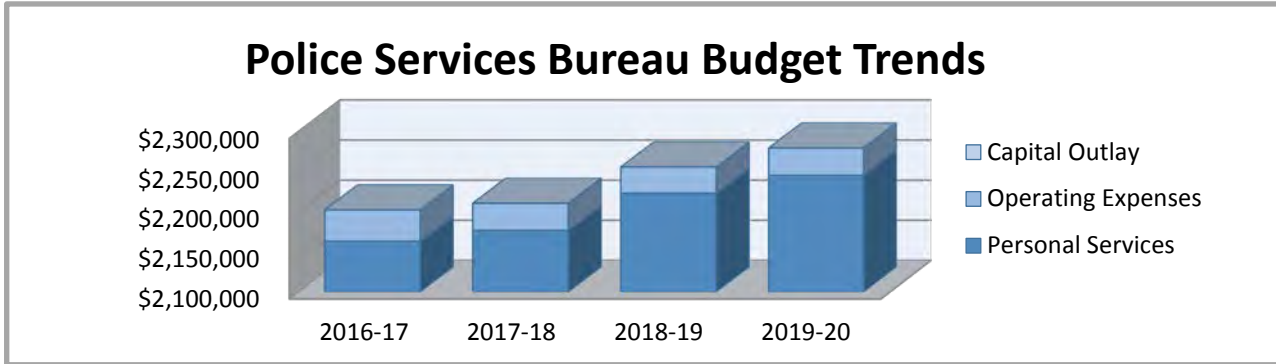
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$1,964,249	\$2,201,444	\$2,062,382	\$2,112,945
Operating Expenses	2,309,784	2,581,016	2,597,011	2,639,829
Capital Outlay	79,325	14,200	177,000	103,600
Total	\$4,353,358	\$4,796,660	\$4,836,393	\$4,856,374

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Assistant Chief of Police	1.00	1.00	1.00	1.00
Administrator	1.00	1.00	1.00	1.00
Sergeant	0.00	0.00	0.00	0.00
Training Officer	0.00	0.00	0.00	0.00
Recruitment Officer	0.00	0.00	0.00	0.00
Police Officer	0.00	0.00	0.00	0.00
Buyer Supervisor	1.00	1.00	1.00	1.00
Evidence Technician Supervisor	1.00	1.00	1.00	1.00
Records Specialist Supervisor	1.00	1.00	1.00	1.00
PSA Supervisor	1.00	1.00	1.00	1.00
Buyer	1.00	1.00	1.00	1.00
Records Specialist	7.00	7.00	7.00	7.00
Financial Specialist	0.00	0.00	0.00	0.00
Court Liaison	1.00	1.00	1.00	1.00
Special Detail Coordinator	0.00	0.00	0.00	0.00
Administrative Assistant	0.00	0.00	0.00	0.00
Volunteer Coordinator	1.00	1.00	1.00	1.00
Evidence Technician	3.00	3.00	3.00	3.00
Evidence Secretary	0.00	1.00	1.00	1.00
PSA	9.00	9.00	9.00	9.00
	28.00	29.00	29.00	29.00

**CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY**

DEPARTMENT: Police - Administration -- #211000
John Bolduc, Chief of Police



EXPENDITURE SUMMARY:

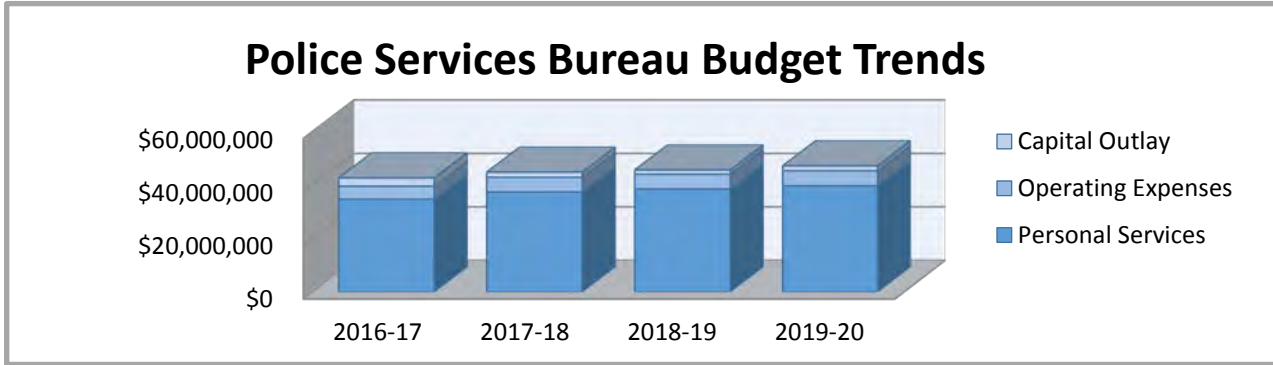
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$2,163,310	\$2,176,883	\$2,223,297	\$2,245,565
Operating Expenses	39,030	33,725	32,469	34,058
Capital Outlay	-	-	-	-
Total	\$2,202,340	\$2,210,608	\$2,255,766	\$2,279,623

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Chief of Police	1.00	1.00	1.00	1.00
Administrator	1.00	1.00	1.00	1.00
Lieutenant	0.00	0.00	0.00	0.00
Sergeant	0.00	0.00	0.00	0.00
Police Officer	0.00	0.00	0.00	0.00
Public Information Officer Sergeant	1.00	1.00	1.00	1.00
Office Manager	1.00	1.00	1.00	1.00
Fiscal Assistant	1.00	1.00	1.00	1.00
Financial Specialist	1.00	1.00	1.00	1.00
Crime Analyst	0.00	0.00	0.00	0.00
Special Detail Coordinator	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
	8.00	8.00	8.00	8.00

**CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY**

DEPARTMENT: Police - Professional Standards -- #211100
John Bolduc, Chief of Police



EXPENDITURE SUMMARY:

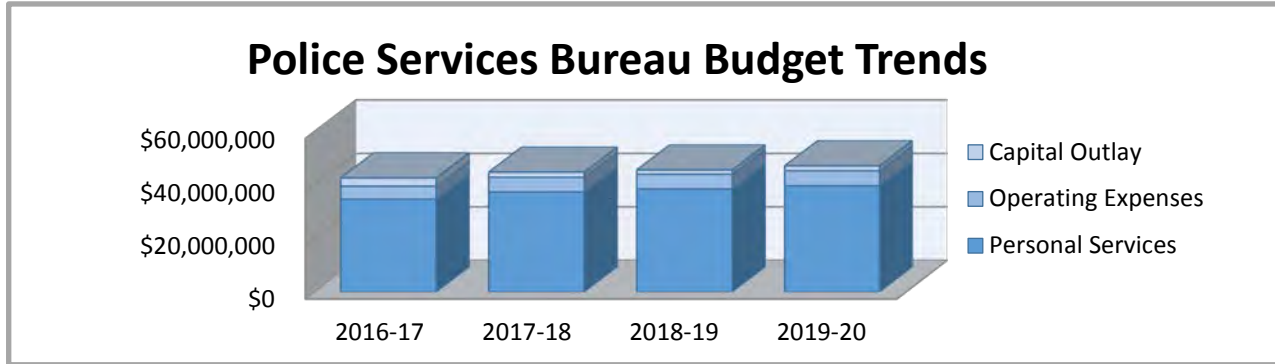
	2016-17	2017-18	BIENNIAL BUDGET	
	AUDITED	BUDGET	2018-19 BUDGET	2019-20 PROPOSED
	*****	*****	*****	*****
Personal Services	\$1,360,367	\$1,639,490	\$1,830,066	\$1,869,766
Operating Expenses	151,058	199,293	204,680	211,257.00
Capital Outlay	16,199	57,900	136,230	121,224.00
Total	\$1,527,624	\$1,896,683	\$2,170,976	\$2,202,247

STAFFING SUMMARY:

(Full Time Equivalent)	2016-17	2017-18	2018-19	2019-20
	*****	*****	*****	*****
Lieutenant	1.00	1.00	1.00	1.00
Sergeant	2.00	3.00	3.00	3.00
Police Officer	4.00	4.00	4.00	4.00
Crime Analyst	4.00	4.00	4.00	4.00
Admin. Assistant	2.00	2.00	2.00	2.00
	13.00	14.00	14.00	14.00

**CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY**

DEPARTMENT: Police - Special Investigations Unit -- #211200
John Bolduc, Chief of Police



EXPENDITURE SUMMARY:

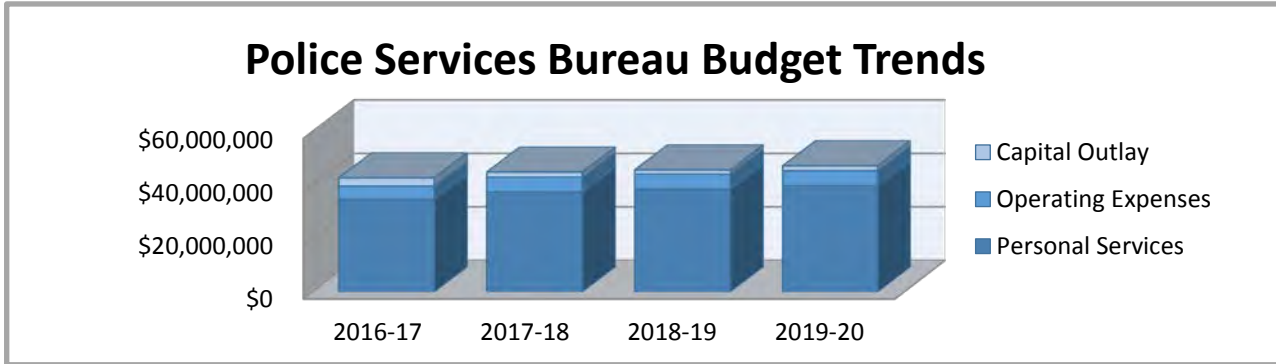
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$1,429,897	\$1,671,793	\$1,876,417	\$1,916,088
Operating Expenses	133,827	139,231	154,480	159,719
Capital Outlay	40,323	70,966	74,100	108,100
Total	\$1,604,047	\$1,881,990	\$2,104,997	\$2,183,907

STAFFING SUMMARY:

(Full Time Equivalent)	2016-17 *****	2017-18 *****	2018-19 *****	2019-20 *****
Lieutenant	1.00	1.00	1.00	1.00
Sergeant	2.00	2.00	2.00	2.00
Administrative Secretary	1.00	1.00	1.00	1.00
Detective	10.00	10.00	10.00	10.00
	14.00	14.00	14.00	14.00

**CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY**

DEPARTMENT: Police - Investigations -- #211500



EXPENDITURE SUMMARY:

	2016-17	2017-18	BIENNIAL BUDGET	
	AUDITED *****	BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$3,952,854	\$4,251,191	\$4,410,927	\$4,581,189
Operating Expenses	266,484.89	335,016	314,664.00	328,127.00
Capital Outlay	13,820.28	229,176	-	-
Total	\$4,233,159	\$4,815,383	\$4,725,591	\$4,909,316

STAFFING SUMMARY:

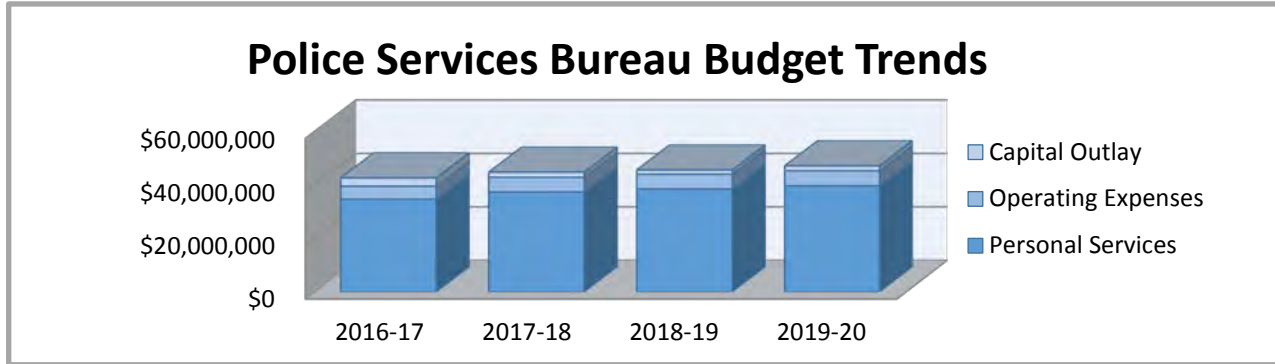
(Full Time Equivalent)

	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Lieutenant	1.00	1.00	1.00	1.00
Detective Sergeant	5.00	5.00	5.00	5.00
Detective	21.00	23.00	23.00	23.00
Administrative Secretary	1.00	1.00	1.00	1.00
Crime Scene Technician	4.00	4.00	4.00	5.00
Pawn Shop Officer	0.00	0.00	0.00	0.00
Total	32.00	34.00	34.00	35.00

**CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY**

DEPARTMENT:

Police - Domestic Violence Program -- #212300



EXPENDITURE SUMMARY:

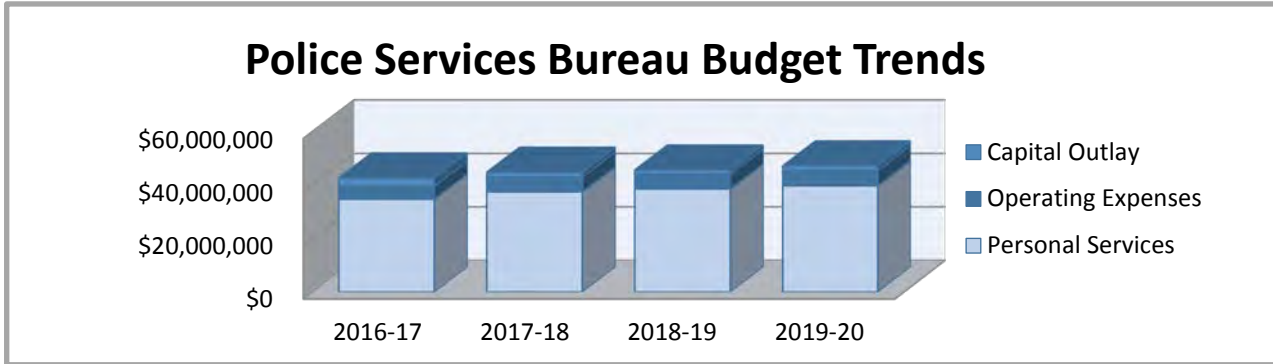
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$144,848	\$163,318	\$163,318	\$167,945
Operating Expenses	\$2,595	\$539	\$539	\$21,970
Capital Outlay	\$0	\$0	\$0	\$0
Total	\$147,444	\$163,857	\$163,857	\$189,915

STAFFING SUMMARY:

	(Full Time Equivalent)			
	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Victim Advocate	2.00	2.00	2.00	2.00
Total	2.00	2.00	2.00	2.00

**CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY**

DEPARTMENT: Police - Patrol -- #213000
John Bolduc, Chief of Police



EXPENDITURE SUMMARY:

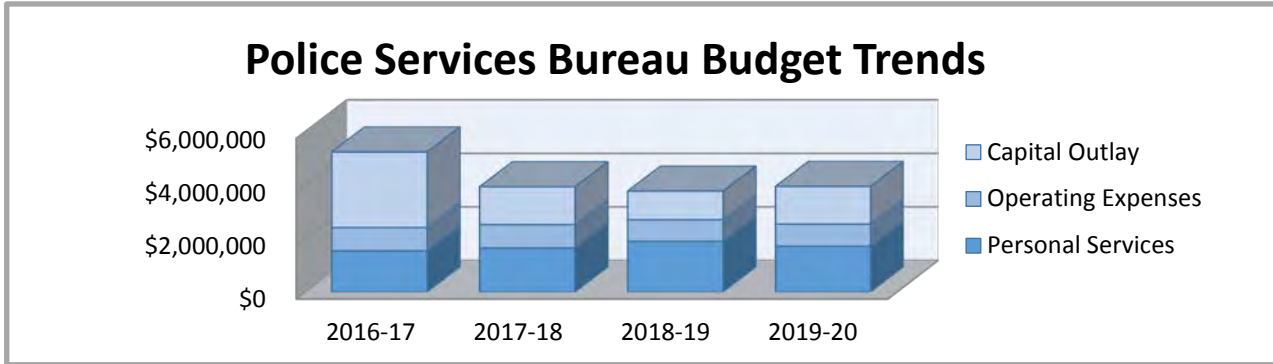
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$20,306,701	\$21,586,303	\$21,963,111	\$22,714,523
Operating Expenses	783,945	795,765	864,596	869,314
Capital Outlay	137,122	37,800	52,500	32,200
Total	\$21,227,769	\$22,419,868	\$22,880,207	\$23,616,037

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
	Assistant Chief of Police	1.00	1.00	1.00
Lieutenant	4.00	4.00	4.00	4.00
Sergeant	24.00	24.00	24.00	24.00
K-9 Officer	5.00	5.00	5.00	5.00
Police Officer	130.00	130.00	132.00	133.00
Civilian Traffic Investigator	2.00	2.00	2.00	2.00
SOS Coordinator	0.00	0.00	0.00	0.00
Civilian Fleet Coordinator	0.00	0.00	0.00	0.00
Juvenile Services Specialist	0.00	0.00	0.00	0.00
Pal Program Assistant	0.00	0.00	0.00	0.00
Crime Prevention Specialist	0.00	0.00	0.00	0.00
Assistant Pal Director	0.00	0.00	0.00	0.00
Administrative Assistant	1.00	1.00	1.00	1.00
Total	167.00	167.00	169.00	170.00

**CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY**

DEPARTMENT: Police - Patrol-District Support -- #213100
John Bolduc, Chief of Police



EXPENDITURE SUMMARY:

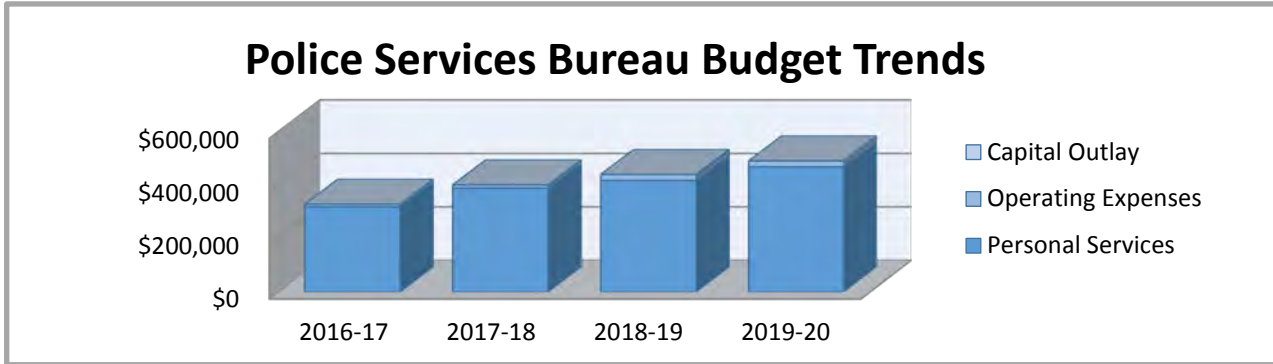
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$1,540,953	\$1,643,962	\$1,895,501	\$1,707,979
Operating Expenses	867,792	874,619	807,808	830,956
Capital Outlay	2,828,216	1,417,500	1,069,000	1,409,000
Total	\$5,236,961	\$3,936,081	\$3,772,309	\$3,947,935

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2015-16 *****	FY 2016-17 *****	FY 2018-19 *****	FY 2019-20 *****
Lieutenant	1.00	1.00	1.00	1.00
Sergeant	1.00	1.00	1.00	1.00
Police Officer	6.00	6.00	9.00	9.00
Fleet Coordinator	1.00	1.00	1.00	1.00
SOS Coordinator	1.00	1.00	1.00	1.00
Juvenile Services Specialist	1.00	1.00	1.00	1.00
Crime Prevention Specialist	1.00	0.63	1.00	1.00
Asst. Pal Director	1.00	1.00	1.00	1.00
Pal Program Asst.	0.50	0.50	0.50	0.50
Total	13.50	13.13	16.50	16.50

**CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY**

DEPARTMENT: Police - School Crossing Guards -- #213400
John Bolduc, Chief of Police



EXPENDITURE SUMMARY:

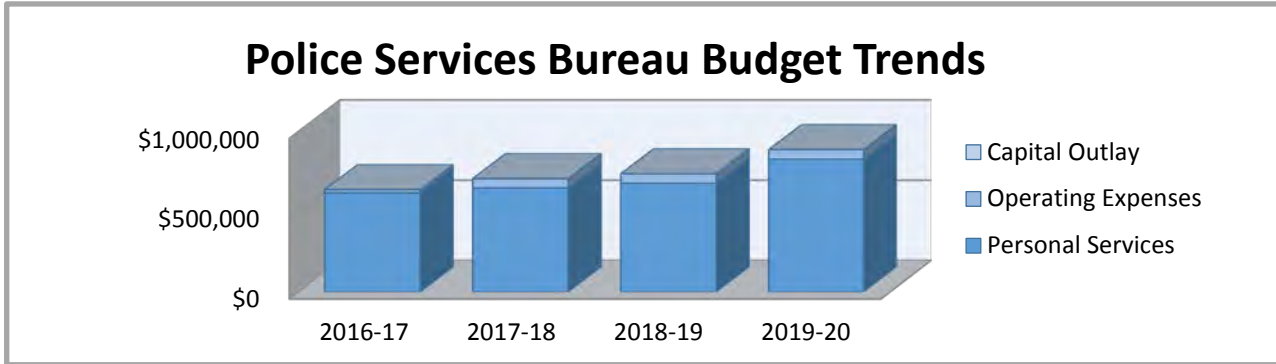
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$318,710	\$388,788	\$417,402	\$468,188
Operating Expenses	9,291	11,756	21,998	22,254
Capital Outlay	-	-	-	-
Total	\$328,001	\$400,544	\$439,400	\$490,442

STAFFING SUMMARY:

	FY			
	2016-17 *****	2017-18 *****	2018-19 *****	2019-20 *****
(Full Time Equivalent)				
School Crossing Guards	12.09	13.46	13.46	13.46
School Crossing Guards Supervisor	1.00	1.00	1.00	1.00
Total	13.09	14.46	14.46	14.46

**CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY**

DEPARTMENT: Police - Neighborhood Traffic Unit -- #213900
John Bolduc, Chief of Police



EXPENDITURE SUMMARY:

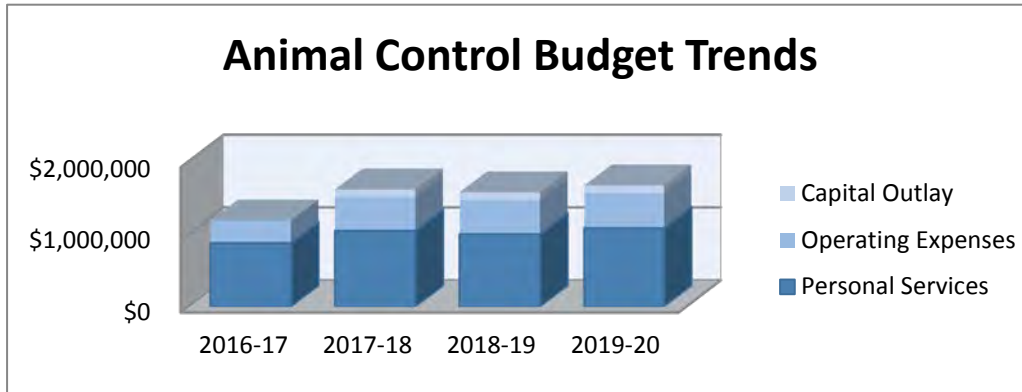
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$618,373	\$648,344	\$677,646	\$827,434
Operating Expenses	19,561.29	58,285.00	59,151.00	60,001
Capital Outlay	-	-	-	-
Total	\$637,934	\$706,629	\$736,797	\$887,435

STAFFING SUMMARY:

	(Full Time Equivalent)			
	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Sergeant	1.00	1.00	1.00	1.00
Police Officer	4.00	4.00	4.00	6.00
Total	5.00	5.00	5.00	7.00

**CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY**

DEPARTMENT: Police Department
Animal Control -- #620000

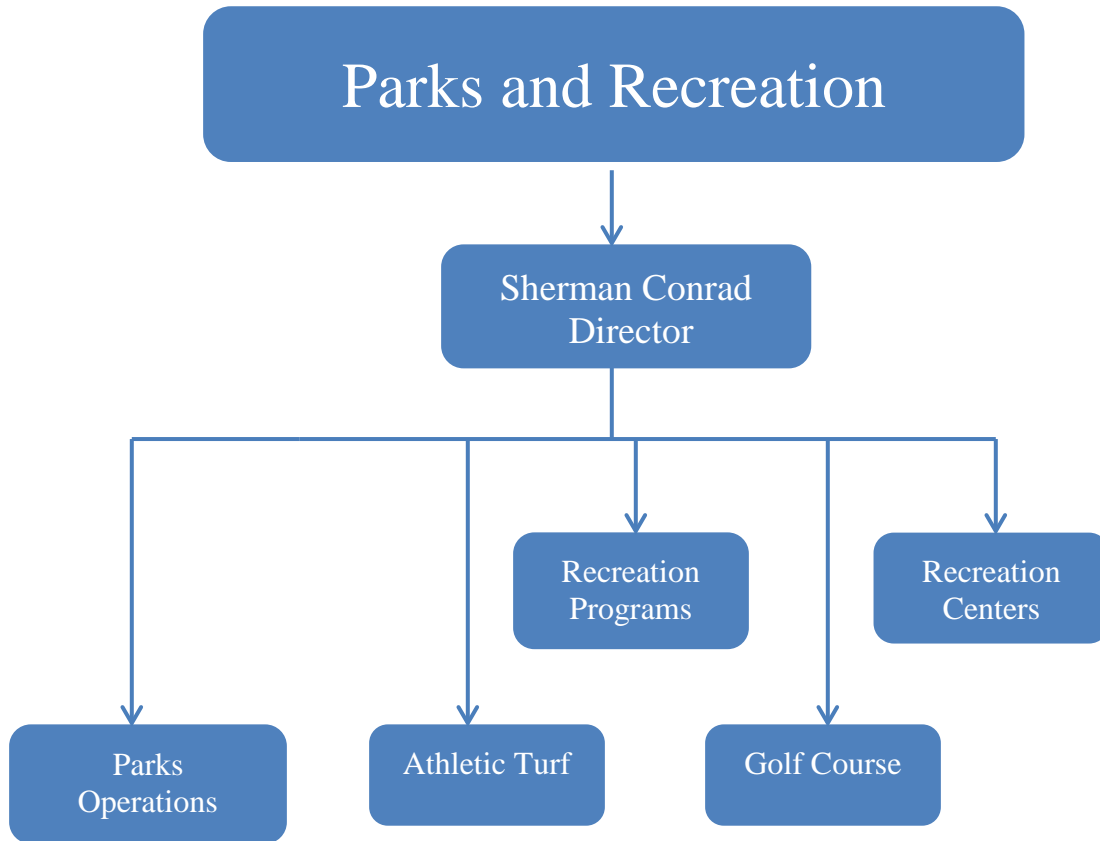


EXPENDITURE SUMMARY:

	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$884,294	\$1,053,022	\$1,005,943	\$1,088,952
Operating Expenses	301,319	459,432	463,926	476,231
Capital Outlay	-	102,500	104,650	104,650
Total	<u>\$1,185,612</u>	<u>\$1,614,954</u>	<u>\$1,574,519</u>	<u>\$1,669,833</u>

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17 *****	FY 2018-19 *****	FY 2019-20 *****
Animal Control Officer	7.00	7.00	7.00
Lieutenant	1.00	1.00	1.00
Animal Control Supervisor	2.00	2.00	2.00
Animal Control Facilitator	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00
PT Kennel Attendant	0.00	0.50	0.50
	<u>12.00</u>	<u>12.50</u>	<u>12.50</u>





PARKS & RECREATION DEPARTMENT

Departments 7200, 7201, 7202, 7205, 7210, 7215, 7216, 7235, 7502 & 7503

Overview

The mission of the Parks & Recreation Department is to enhance the quality of life in Port St. Lucie by providing the programs and facilities that will facilitate the residents' pursuit of culture and recreation in a safe and enjoyable setting. The Department will pursue this goal with the understanding of contributing to the attractiveness of the community, conservation of the environment and the social and economic health of the City.

FY 2018 PARKS & RECREATION DEPARTMENT Initiatives

- **CDBG- Funded Park Improvement:** Completed Community Development Block Grant (CDBG) funded project including Lyngate Park playground structure to include ADA accessibility improvements and sensory play fixtures for autistic children.
- **Park Improvements:** Completed pavilion lighting projects at Lyngate Park, Jaycee Park, and Whispering Pines Park. Installed new fiber optic lines and 98 security cameras to McChesney Park. Pavilion and building improvements to all of Whispering Pines restroom facilities and Tennis Center. Building and pavilion improvements to Sportsman's Park to include restroom partition walls, three storage building roof replacements, stairwell replacement, and ADA accessible entrance improvements to the maintenance building restroom. Full playground replacement at Swan Park to include play structure and poured-in-place safety surfacing. Added new security fencing and privacy wall at McChesney Park. Replaced spectator bleachers and added new security lighting to the interior walkways, playground, and parking lots at Sportsman's Park. Replaced 14 baseball/softball field player dugouts at both Sandhill Crane and Whispering Pines Parks. Completed 8 different privacy fencing projects to secure trash receptacle areas within various park sites. Completed irrigation upgrade to the electrical wiring at Sportsman's Park. Constructed new gazebo/pavilion at Botanical Gardens. Completed the refurbishment of the coral stone wall at Veterans Memorial Park. Installed the new Modular restroom at Jaycee Park. Conceptual Master Plan pre-bid is under review and RFP will be created to select a contractor to design-build Winterlakes Park. Completed the selection process to develop the Parks & Recreations 10-year Master Plan. The Rivergate Boardwalk repair project has been awarded and will be completed FY 17-18.
- **Parks Capital Improvements Projects (CIP):** Completed new sports field LED lighting at Jessica Clinton Park multipurpose field and expanded the asphalt parking lot, thereby adding 72 additional parking spaces. Woodland Trails Neighborhood Park has been completed and opened to the public. Design-build criteria has been completed to construct the BMX/Skate Park in FY 17-18 and will begin development in FY 2020-2021

- **Recreation/Special Events/Minsky Gym/Civic Center Recreation/Community Center & Fitness:**
Over the past year we had 518,762 recreation center user participants at our Recreation facilities, and we have made some noteworthy improvements. At the Community Center, we installed new carpet in rooms BCD of the auditorium, restored and repaired the Community Center roof, added accordion-style hurricane shutters to all the windows and doors, re-laminated the benches and information desk, replaced the old exterior door in the Bobby Ginn wing with a wood door that has a glass window, painted the interior doors in the facility, painted the plaza walkway and the six planters, painted and repaired the look of the outside marquee, and Paragon Electric ran power to the shed and added power to the new recharge well for the pond. All of the parking lights in the facility were retrofitted with LED lights and fixtures.
- **Recreation/Special Events/Minsky Gym/Civic Center Recreation & Fitness units:**
The major improvements to Minsky Gym this year included restoration of the metal siding of the building, replacement with porcelain tile flooring in the lobby, replaced the fire panel , voice panel, smoke detectors, replaced the interior doors leading to the gym, added hurricane shutters to the front doors, the parking lot lights in the facility were retrofitted with LED lights and fixtures, repaired several security cameras, repaired curbing in the parking lot, painted the entrance floor and walkway leading into the gym and replaced the storage shed.
- **Recreation/Special Events/Minsky Gym/Civic Center Recreation & Fitness units:**
The Community Fitness & Wellness Center replaced the cardio equipment (treadmills, recumbent bikes and elliptical machines) with new PreCore equipment (a top brand in the fitness industry.) That significant improvement was followed up with the entire strength circuit being replaced with new Life Fitness strength equipment to complete the transformation of the fitness center for our members. The flooring in both fitness centers was replaced by a product from Specialized Fitness Resources that offers a new brand of visual excitement to the facilities, 20 cycling bikes at the Civic Center were replaced with PreCore spinner belt drive bikes. The Humana Fitness and Wellness Center added another Nu-Step machine and replaced 2 stair masters, and the Power Lifting room was transformed into a strength and conditioning room. Two of our Fitness Center staff members will be traveling to Indianapolis for certification in the Rock Steady Boxing program to fight Parkinson’s Disease.
- **Recreation/Special Events/Minsky Gym/Civic Center Recreation & Fitness units:**
The major improvements to the Civic Center Recreation Unit this year included painting and adding chair rail to the game room, replacing all game video consoles, replaced broken televisions, replaced foosball and Ping-Pong tables. We also added several cameras in the gymnasium and racquetball court area and in the fitness room.
- **Recreation/Special Events/Minsky Gym/Civic Center Recreation & Fitness units:**
The Junior Basketball League continues to use the school sites for practices two days per week and on Saturdays for games. By doing so, we can now accommodate the more than 1,200 participants in two seasons of Junior Basketball Play-Winter and Summer.
- **Recreation/Special Events/Minsky Gym/Civic Center Recreation & Fitness units:**
The Humana Fitness and Wellness Center and the Community Fitness and Wellness Center is operated by Parks & Recreation. The fitness staff proudly offers 60+ fitness classes and personal training. This past year we are projecting to have 77,000 visits to the Humana Fitness and Wellness Center and 45,000 visits to the Community Fitness and Wellness Center.
- **Recreation/Special Events/Minsky Gym/Civic Center Recreation & Fitness units:**
2017 Summer Camp was held at both the Civic Center and Minsky Gym, for youth ages 5 through 14. Over the 10-week Summer Camp Program, we had 2,620 paid participants in the 10-week sessions of Camp.

➤ **Recreation/Special Events/Minsky Gym/Civic Center Recreation & Fitness units:**

This year the Special Event staff continued to offer a more diverse menu of ethnic food at events and was more creative with layout for event set-up. Staff initiated new and innovative ideas at all events and the changes have been well-received by festival-goers. A new special events policy was developed to provide an understanding of the variety of special events and service provided by our Department. This year our Signature Events had a tremendous increase in participation and attendance.

FY 2019 PARKS & RECREATION DEPARTMENT Initiatives

- **Projected CDBG- Funded Parks Project:** Provide security cameras to Veterans Memorial Park @ Rivergate Boat Ramps and pavilion improvements.
- **Proposed Park Improvements:** Replacement of 30-year old asphalt roofing system at Swan Park concession building. Pavilion renovation and refurbishment at Jessica Clinton Park and Sandhill Crane Park. Sports lighting improvements at McChesney Park, Sportsman’s Park, and Jessica Clinton Park. Fiber optic line installation at Whispering Pines Park to improve phone communication and fiber optic lines and security cameras at Jessica Clinton Park to improve communication and added security. Lighting improvements to Whispering Pines Park playground to improve security during afterhours. Replacement of 30 plus year old concession building trailer at Whispering Pines Park and construct a new structurally sound building to accommodate increased capacity. Provide additional concrete trails at Woodland Trails Park. Provide additional exterior lights along walking path for added security and to accommodate for additional usage to the multipurpose field.
- **Parks Capital Improvement Projects (CIP):** Westmoreland to Bridge Plaza project to add additional boardwalk river access to connect to Rivergate/Tom Hooper Park. Sports field improvements at Jessica Clinton Park to improve drainage and playability. Develop site plan and design for McCarty Ranch Preserve campsites.
- **Recreation/Special Events/Minsky Gym/Civic Center Recreation/Community Center & Fitness:**

Proposed in 2018/2019 fiscal year for **Recreation** are:

- Offer a second Bonfire & Hayride event
- Increase the “WOW” factor during the Festival of Lights Tree Lighting (add close proximity fireworks and additional lights to make the garage pop and the palm trees dance)
- We are looking to use GL Staffing to assist staff with hanging banners for all city events at our approved city sites.
- We requested funds to purchase a mobile restroom to be used during our special events.

Proposed in 2018/2019 fiscal year for the **Community Center** are:

- Increasing attendance for the Daddy Daughter Dance by adding a tent for the plaza and additional entertainment within the tent for the program
- Some of our major projects are: replacing the generator exhaust pipe, retrofitting the auditorium with LED lighting, painting the exterior of the building, replacing the fire alarm control panel, adding a fountain with a light feature to the lake and we are also looking to replace the pool tables in the game room.

Proposed in 2018/2019 fiscal year for **Minsky Gym** are:

- Some of our major projects are: replacing obsolete security cameras inside and outside of the building, repainting the gymnasium lines which includes removal of the old lines, replacing the vinyl wall panels and resurfacing and repairing the parking lot by sealcoating the asphalt pavement with a coal tar or asphalt based emulsion

Proposed in 2018/2019 fiscal year for the **Fitness Centers** are:















- Begin the Rock Steady Boxing program to enhance the quality of life for members suffering from Parkinson’s Disease through physical exercise by adding three additional classes per week
- Continue to strive for excellent customer service to our members of the facility

Proposed in 2018/2019 fiscal year for the **Civic Center Recreation** are:

- Some of our major projects are: replacing the gym wall mats and reinforcing the wall, repainting the gymnasium lines which includes removal of the old lines, replacing the carpet in the Tot Room and behind the Guest Services desk, re-laminating the Guest Services desk and we are also looking to replace the pool tables in the game room
- Begin the Great Kids program in the Fall which is a free program for middle and high school kids to use the gym from 2 – 4:30 p.m.

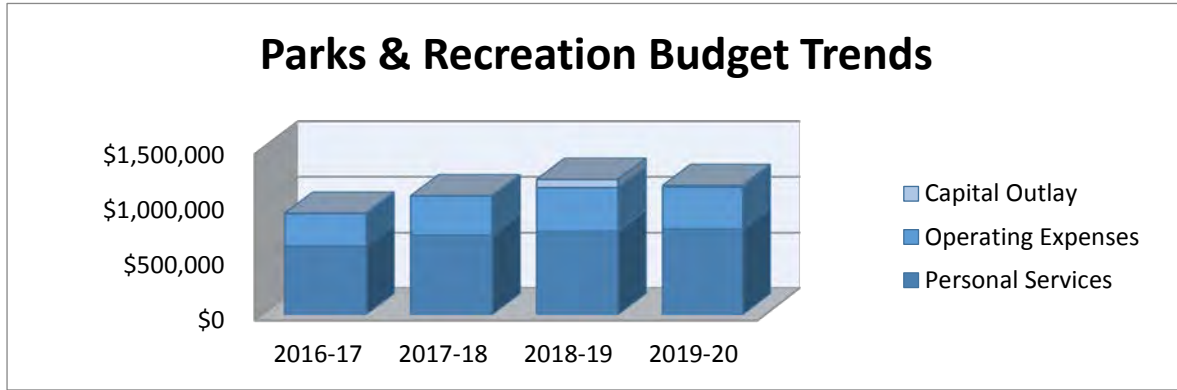
FY 2019 PARKS & RECREATION DEPARTMENT Performance Measures

	City Council Strategic Goal (s)	Key Performance Measures NAME Department	2015/16 Results	2016/17 Results	2017/18 Results (through 04-30-18)	2018/19 Target
Workload Measures	6	Vandalism Reports Responded To	24	32	31 (37)	28
	6	Visitors to Botanical Gardens	30,699	32,342	30,908 (32,500)	33,500
	6	Recreation Programs (all facilities)	3,273	2,973	2,672 (3,000)	3,100
	6	Recreation Center Users (all facilities)	597,720	518,762	368,461 (600,000)	600,000
	6	Recreation Revenue (including Civic Center Recreation & Fitness)	\$668,842	\$1,722,086	\$912,423 (\$1,750,000)	\$1,800,000
	6	Fitness Center (both facilities) Members	2,237	3,496	4,209 (4,500)	4,895
	6	Civic Center Fitness Center Users	76,861	63,278	43,050 (68,000)	77,000
	6	Fitness Center Users (both facilities) – new measure			69,628 (111,000)	122,000
6	Community Fitness & Wellness Center Users	37,192	42,666	26,578 (43,000)	45,000	

	City Council Strategic Goal (s)	Key Performance Measures NAME Department	2015/16 Results	2016/17 Results	2017/18 Results (through 04-30-18)	2018/19 Target
Workload Measures	6 	Recreation Rentals	3,816	3,393	1,823 (3,400)	3,600
	6 	Acres Maintained * This figure does not include 3,100 acres at McCarty Ranch Preserve	1,516.37	1,529.37	1,529.37 (1,529.37)	1,529.37
	6 	Online park pavilion rentals (new measure)	N/A	N/A	N/A	45
	6 	Paid Park Reservations	1,796	1,998	1,388 (2,013)	2,000
	6 	Number of Nights Reserved by Campers at McCarty Ranch Preserve (new measure)	N/A	N/A	242 (Since opening of Pilot Program in 11-17) (300)	350
Efficiency Measures	6 	Acres Maintained per FTE	23.15	36.94	30.76 (30.76)	
	6 	Cost per acre maintained	\$1,733.80	\$1,116.24	\$1,569.71 (\$1,569.71)	
	6 	Number of Fitness Center members per FTE	406.73	635.64	715.82 (765.0)	883.50
	6 	Recreation Program Participants per FTE	24,654	15,394	12,780 (16,901)	25,000
Effectiveness Measures	6 	Park reservations rating overall satisfaction “above average” with their park experience (new measure)	N/A	N/A	99.7% (567 surveys collected through 03-31-18) (99%)	99%
	6 	Citizen Survey: Percentage of Respondents Rating City Parks Good or Excellent			74%	N/A
	6 	Citizen Survey: Percent Rating Special Special Events as Excellent or Good			57%	N/A
	6 	Citizen Survey: Percent Rating Recreation Centers as Excellent or Good			61%	N/A
	6 	Citizen Survey: Percent Rating Recreation Programs as Excellent or Good			62%	N/A

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Recreation -- #720000
 Sherman Conrad, Parks and Recreation Director



EXPENDITURE SUMMARY:

	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 ADOPTED *****	2019-20 PROPOSED *****
Personal Services	\$621,478	\$720,059	\$753,596	\$773,408
Operating Expenses	287,105	349,290	392,052	376,937
Capital Outlay	3,371	0	72,000	12,000
Total	\$911,954	\$1,069,349	\$1,217,648	\$1,162,345

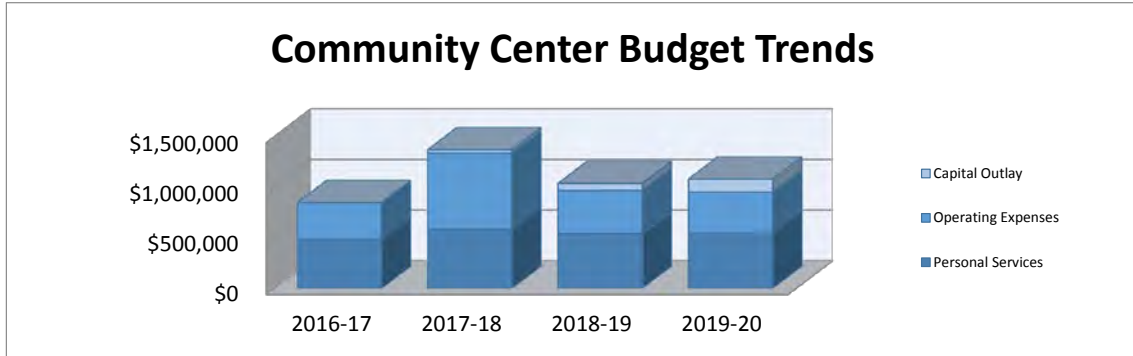
STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Administrator	0.50	0.50	0.50	0.50
Recreation Manager	1.00	1.00	1.00	1.00
Special Events Coordinator	0.00	1.00	1.00	1.00
Recreation Supervisor	1.50	1.50	1.50	1.50
Recreation Leader	1.00	1.00	1.00	1.00
Recreation Specialist	2.00	1.00	1.00	1.00
Recreation Aid (Part-Time)	1.25	1.25	1.25	1.25
Camp Director (Seasonal)	1.52	1.52	1.52	1.52
Recreation Leader (Seasonal)	2.52	2.52	2.52	2.52
Recreation Aide (Seasonal)	0.31	0.31	0.31	0.31
Camp Leader (Part-Time)	1.80	1.80	1.80	1.80
Total	13.40	13.40	13.40	13.40

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:

Airosso Community Center -- #720100
 Sherman Conrad, Parks and Recreation Director



EXPENDITURE SUMMARY:

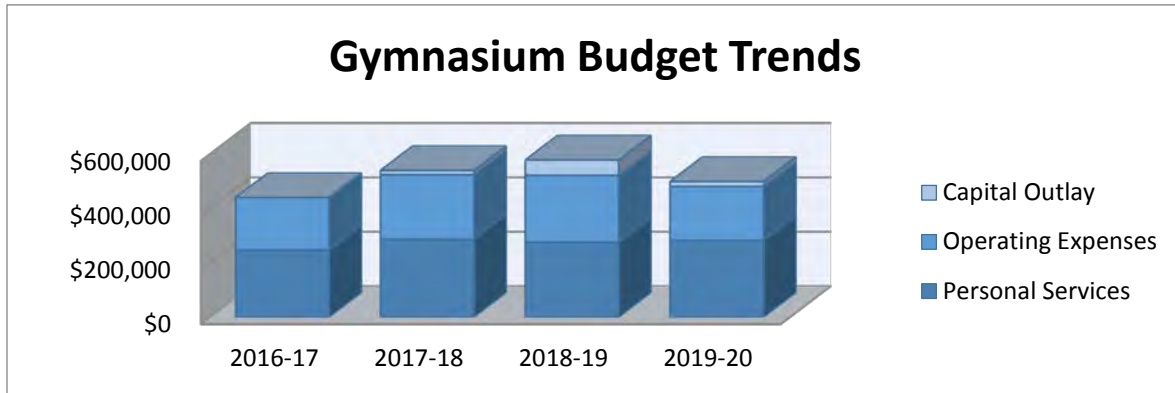
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$487,257	\$585,002	\$539,213	\$551,393
Operating Expenses	362,935	753,107	432,836	403,620
Capital Outlay	595	34,000	68,200	127,400
Total	\$850,787	\$1,372,109	\$1,040,249	\$1,082,413

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Recreation Administrator (50% charged to 7200)	0.50	0.50	0.50	0.50
Supervisor	1.00	1.00	1.00	1.00
Events Leader	2.00	2.00	2.00	2.00
Event Coordinator	1.00	1.00	1.00	1.00
Maintenance Worker	1.00	1.00	1.00	1.00
P/T Recreation Aide	2.70	2.70	2.70	2.70
Total	8.20	8.20	8.20	8.20

**CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY**

DEPARTMENT: Gymnasium -- #720200
Sherman Conrad, Parks and Recreation Director



EXPENDITURE SUMMARY:

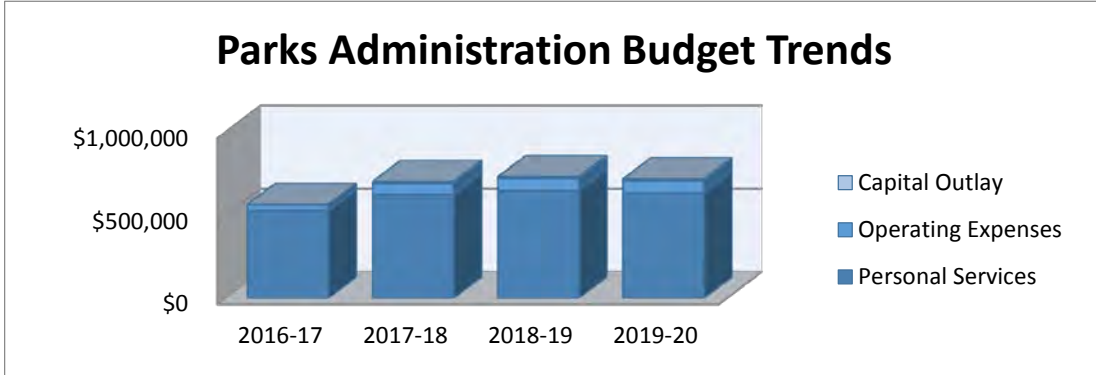
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$247,699	\$287,083	\$275,230	\$282,093
Operating Expenses	192,377	236,948	246,876	198,987
Capital Outlay	0	16,000	56,500	18,000
Total	\$440,076	\$540,031	\$578,606	\$499,080

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Recreation Supervisor	0.50	0.50	0.50	0.50
Recreation Specialist	1.00	1.00	1.00	1.00
Recreation Leader	1.00	1.00	1.00	1.00
Customer Specialist	1.00	1.00	1.00	1.00
Recreation Aide	1.25	1.25	1.25	1.25
Total	4.75	4.75	4.75	4.75

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Parks & Recreation Administration -- #720500
 Sherman Conrad, Parks and Recreation Director



EXPENDITURE SUMMARY:

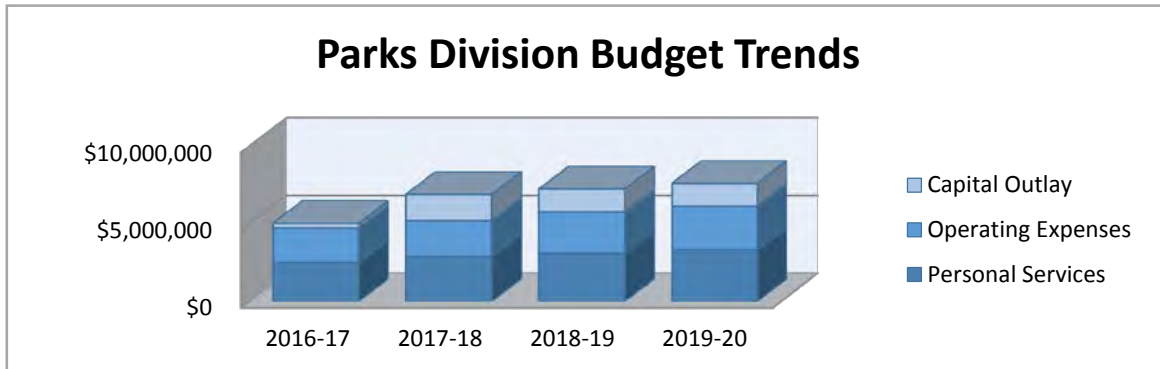
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$530,521	\$629,049	\$651,611	\$637,516
Operating Expenses	36,034	66,512	72,352	73,947
Capital Outlay	0	9,000	9,189	9,382
Total	\$566,556	\$704,561	\$733,152	\$720,845

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Director	1.00	1.00	1.00	1.00
Deputy Director	1.00	1.00	1.00	1.00
Project Coordinator	0.00	1.00	1.00	1.00
Financial Specialist	1.00	1.00	1.00	1.00
Accounting Clerk	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Office Assistant	0.63	0.63	0.63	0.63
Total	5.63	6.63	6.63	6.63

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Parks & Recreation - Parks Division -- #721000
 Sherman Conrad, Parks and Recreation Director
 Brad Keen, Assistant Director



EXPENDITURE SUMMARY:

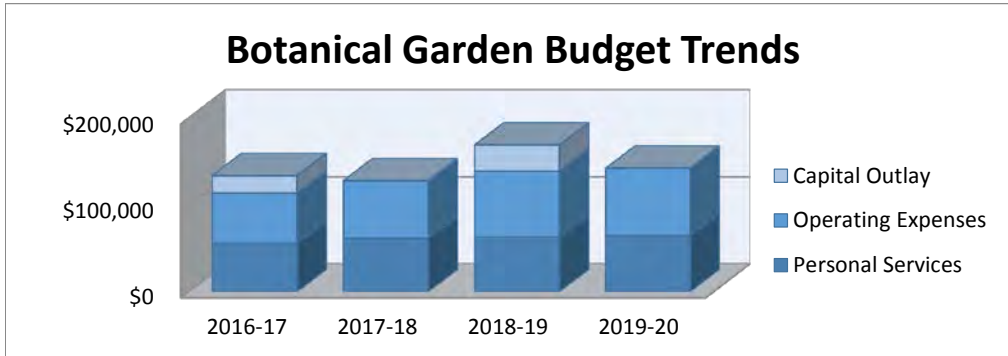
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$2,506,260	\$2,903,719	\$3,108,140	\$3,321,634
Operating Expenses	2,223,633	2,312,661	2,659,770	2,826,380
Capital Outlay	303,840	1,687,300	1,479,000	1,471,000
Total	\$5,033,733	\$6,903,680	\$7,246,910	\$7,619,014

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
Assistant Director	1.00	1.00	1.00	1.00
Operations Manager	1.70	1.70	1.70	1.70
Operations Supervisor	1.00	1.00	1.00	1.00
Safety Coordinator	1.00	1.00	1.00	1.00
Project Manager	1.00	1.00	1.00	1.00
Parks Supervisor	6.00	5.00	5.00	5.00
Parks Coordinator	0.00	1.00	1.00	1.00
Park Leader	6.00	6.00	6.00	6.00
Equipment Operator	1.00	1.00	1.00	1.00
Maintenance Worker	17.18	19.18	19.18	21.90
Park Attendant	2.18	2.18	2.18	2.18
Police Officer	3.00	3.00	3.00	3.00
Total	41.05	43.05	43.05	45.78

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Parks & Recreation Botanical Garden -- #721500
 Sherman Conrad, Parks and Recreation Director



EXPENDITURE SUMMARY:

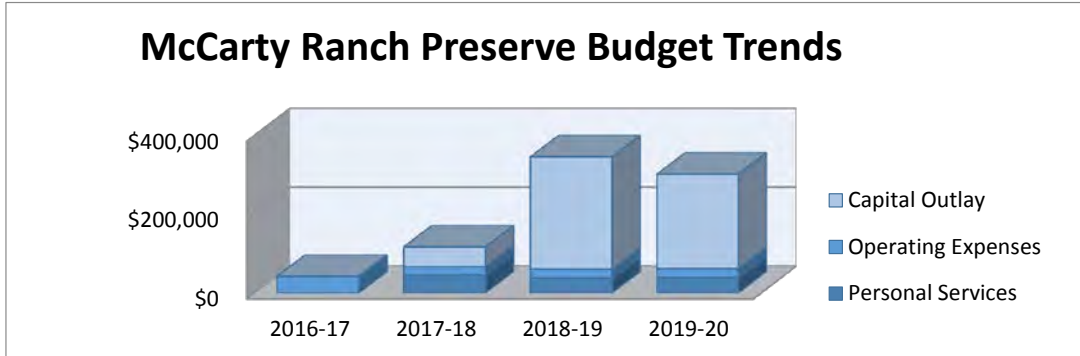
	2016-17	2017-18	BIENNIAL BUDGET	
	AUDITED	BUDGET	2018-19 ADOPTED	2019-20 PROPOSED
	*****	*****	*****	*****
Personal Services	\$56,203	\$61,575	\$62,999	\$64,742
Operating Expenses	57,599	66,310	75,970	77,451
Capital Outlay	19,943	0	30,000	0
Total	<u>\$133,744</u>	<u>\$127,885</u>	<u>\$168,969</u>	<u>\$142,193</u>

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
	*****	*****	*****	*****
Maintenance Worker	1.38	1.38	1.38	1.38
Total	<u>1.38</u>	<u>1.38</u>	<u>1.38</u>	<u>1.38</u>

**CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY**

DEPARTMENT: McCarty Ranch Preserve -- #721600



EXPENDITURE SUMMARY:

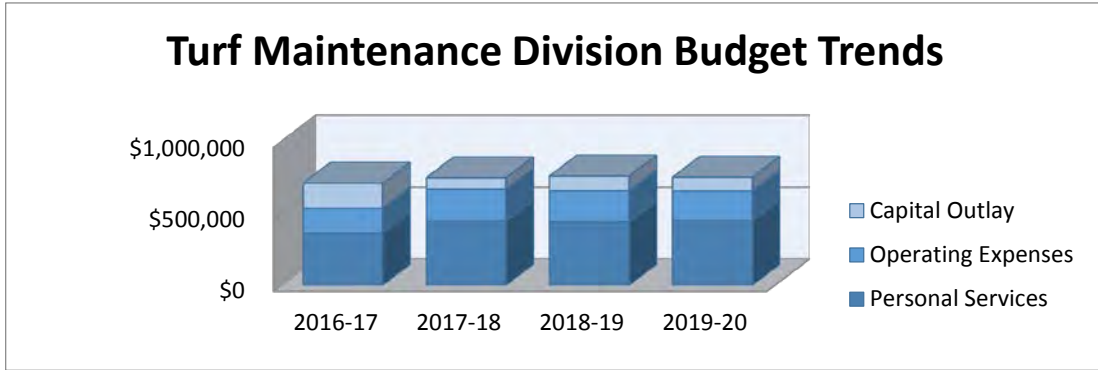
	2016-17	2017-18	BIENNIAL BUDGET	
	AUDITED	BUDGET	2018-19	2019-20
	*****	*****	BUDGET	PROPOSED
	*****	*****	*****	*****
Personal Services	\$0	\$45,526	\$38,574	\$39,493
Operating Expenses	42,565	21,700	22,005	22,360
Capital Outlay	0	50,000	285,000	240,000
Total	\$42,565	\$117,226	\$345,579	\$301,853

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
	*****	*****	*****	*****
Maintenance Worker	0.00	1.00	1.00	1.00
Total	0.00	1.00	1.00	1.00

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Parks & Recreation - Turf Maintenance Division -- #723500
 Sherman Conrad, Parks and Recreation Director
 Brad Keen, Asst. Director



EXPENDITURE SUMMARY:

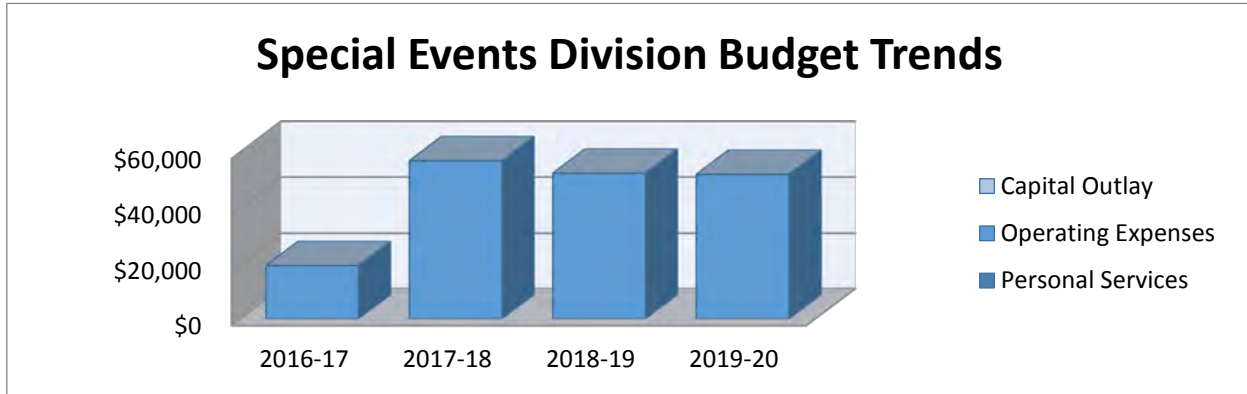
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$365,289	\$450,834	\$442,750	\$453,196
Operating Expenses	174,512	220,407	217,607	205,960
Capital Outlay	172,441	78,200	101,300	95,000
Total	\$712,241	\$749,441	\$761,657	\$754,156

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Operations Manager	0.30	0.30	0.30	0.30
Turf/Landscape Supervisor	1.00	1.00	1.00	1.00
Irrigation Specialist	1.00	1.00	1.00	1.00
Turf/Landscape Specialist	1.00	1.00	1.00	1.00
Maintenance Worker	3.00	3.00	3.00	3.00
Total	6.30	6.30	6.30	6.30

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Parks & Recreation - Special Events Division -- #740000
 Sherman Conrad, Parks and Recreation Director



EXPENDITURE SUMMARY:

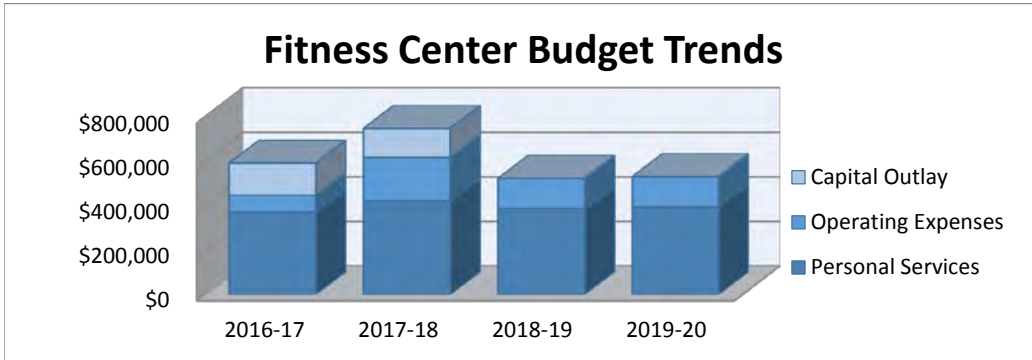
	2016-17	2017-18	BIENNIAL BUDGET	
	AUDITED	BUDGET	2018-19	2019-20
	*****	*****	*****	*****
Personal Services	\$0	\$0	\$0	\$0
Operating Expenses	19,300	56,847	52,380	51,948
Capital Outlay	0	0	0	0
Total	<u>\$19,300</u>	<u>\$56,847</u>	<u>\$52,380</u>	<u>\$51,948</u>

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
	*****	*****	*****	*****
Total	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>

**CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY**

DEPARTMENT: Parks & Recreation Fitness Center -- #750200
Sherman Conrad, Parks and Recreation Director



EXPENDITURE SUMMARY:

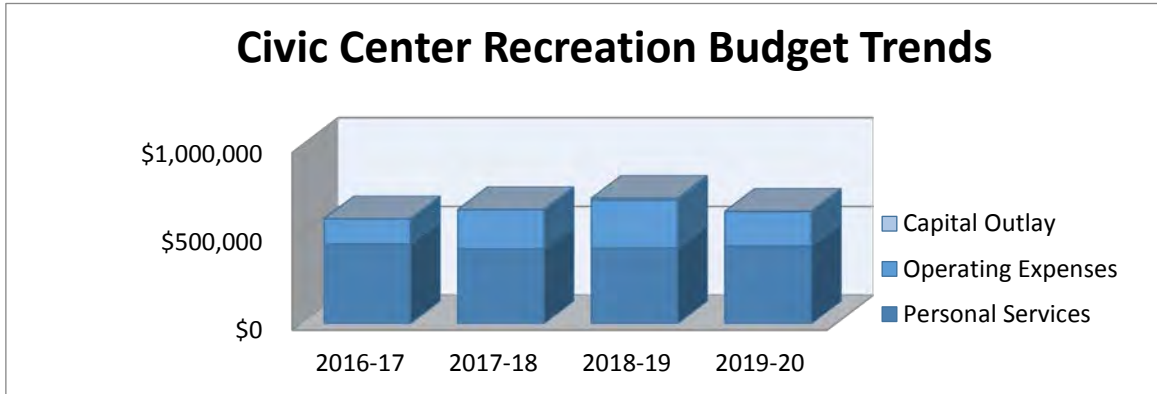
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$372,202	\$423,011	\$387,259	\$395,852
Operating Expenses	75,227	194,379	135,844	134,006
Capital Outlay	144,131	129,500	0	1,200
Total	<u>\$591,560</u>	<u>\$746,890</u>	<u>\$523,103</u>	<u>\$531,058</u>

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17				FY 2017-18				FY 2018-19				FY 2019-20			
	*****				*****				*****				*****			
Fitness Coordinator	3.00				2.00				2.00				2.00			
Recreation Supervisor	0.00				1.00				1.00				1.00			
P/T Rec. Aide	1.88				2.88				2.88				2.88			
Total	<u>4.88</u>				<u>5.88</u>				<u>5.88</u>				<u>5.88</u>			

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Parks & Recreation - Civic Center - Recreation -- #750300
 Sherman Conrad, Parks and Recreation Director



EXPENDITURE SUMMARY:

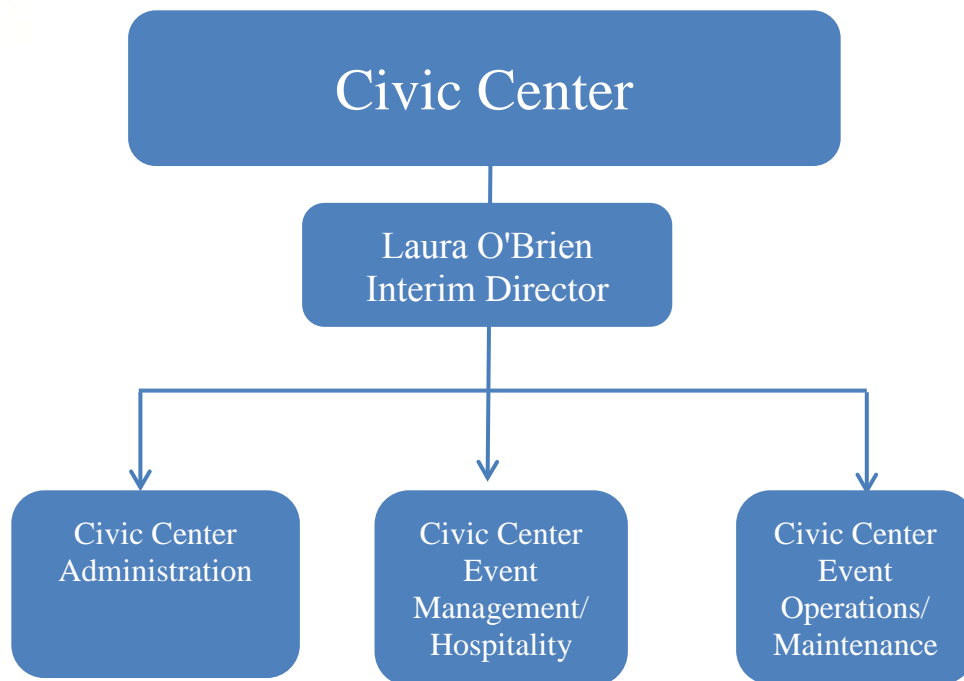
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$451,701	\$423,661	\$430,989	\$442,248
Operating Expenses	139,630	220,007	266,008	190,235
Capital Outlay	0	0	10,400	1,200
Total	\$591,331	\$643,668	\$707,397	\$633,683

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Recreation Manager	1.00	0.00	0.00	0.00
Recreation Supervisor	1.00	1.00	1.00	1.00
Recreation Leader	2.00	3.00	3.00	3.00
P/T Rec. Aide	4.63	4.62	4.62	4.62
P/T Summer Camp Aide	0.58	0.58	0.58	0.58
Total	9.20	9.20	9.20	9.20



“A City for All Ages”





CIVIC CENTER DEPARTMENT

Overview

The Port St. Lucie Civic Center Hospitality Unit provides modern, flexible-sized room space serving up to 1500 persons for professional meetings, simple to elegant weddings, parties and banquets, tradeshow, expos, sporting events and festivals with superior, personalized service for an exceptional value and aspires to become *the* location known for outstanding events and event space and planning service. The department works to increase profitability of the Civic Center by driving space rental at the Civic Center through the effective and efficient use of sales and event production staff time and resources.








FY 2017 Key Accomplishments

- Increased Box Office revenue by 28% or \$10,639.77
- Completed restructuring process to align staff workload to support future growth.
- Conducted outreach to key community groups on the benefits of the civic center including multiple Chambers of Commerce, the Economic Development Council of St. Lucie County, Tourist Development Council and at local events.
- Provided comprehensive training to staff to support increased performance and professional development.
- Instituted a targeted staff focus on monthly sales objectives.
- Activated Box Office/Online Ticketing resulting in 4229 tickets sold in FY 16-17, 1020 were sold online.
- Transitioned food service to a food and beverage management model and prepared options for Council policy direction.
- Re-opened the café to provide additional services to Civic Center patrons.
- Updated key amenities to enhance rentals and amenities including the Civic Center portable stage, dance floor, tables, A/V equipment, pipe and drape, curb painting/street striping, renovated tree wells, refurbished the 911 fountain, refurbished street lighting, installed new signage, added restroom enhancements, repaired damaged sections of pavers, replaced pet stations and other building enhancements.
- Began substantial repairs to the Civic Center parking garage.
- Updated Security Cameras and system – Garage and Interior.
- In process of completing EIFS /All Building exterior trim repairs.
- Monitored and adjusted P&L Report throughout FY16-17 to fine tune the financial reporting for the Civic Center; Developed first P&L Report for Civic Center in FY 15-16.
- Presented the “Civic Center Update” to Council in 2017.
- Conducted a study to expand electrical capacity and target improvements as part of room improvements.
- Assumed management of the Art Gallery and initiated promotional sales campaign.
- Funded extensive maintenance and repair for the interactive fountain and developed new operational efficiencies to reduce maintenance costs in the future.

FY 18 Civic Center Department Key Initiatives

Initiative	Strategic Plan Alignment	Performance Measure(s)
Increase rental space & related revenue by 5%	High Performing Government Organization	Rental Space & Related Revenue Achieve \$472,076
Increase number of Total Event Dates	High Performing Government Organization	Number of Total Event Dates Achieve 504
Increase number of Reoccurring Event Dates	High Performing Government Organization	Number of Reoccurring Event Dates Achieve 164
Increase number of online ticket purchases	High Performing Government Organization	Number of online ticket purchases Achieve 1071
Provide outreach on civic center to key community groups	High Performing Government Organization	Number of community networking meetings attended Achieve 181
Continue staff Professional Development training	High Performing Government Organization	Number of trainings and professional development opportunities attended Achieve 250
Install new carpeting and related updates	High Performing Government Organization	Completion of installation. Achieve "Installed"
Secure and implemented new Event Management System.	High Performing Government Organization	Completion of installation Achieve "Installed and implemented"
Update marketing/business plan	High Performing Government Organization	Completion of updated plan. Achieve "Completed"

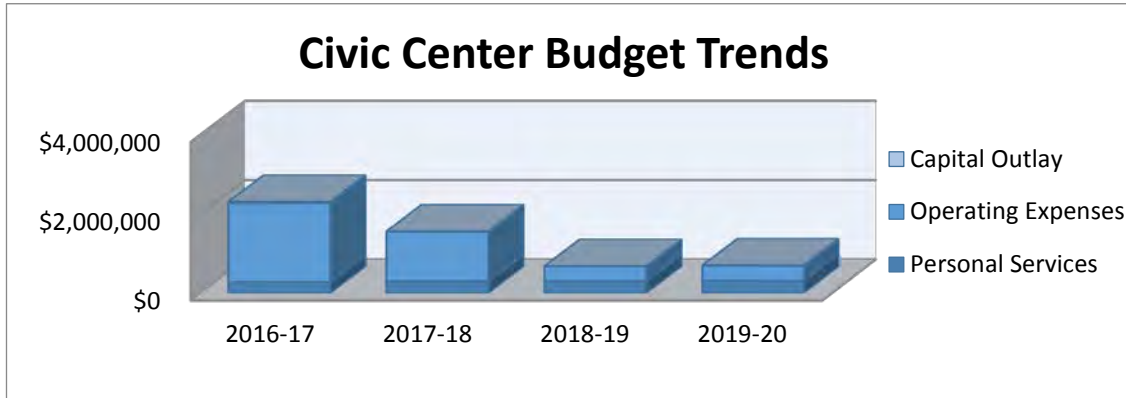
Performance Measures

Workload 	City Council Goals	Performance Measures Civic Center	2014/15 Actual	2015/16 Actual	2016/17 Actual	2017/18 Proposed
	7, High Performing Government Organization	7	New Booking Dates	*N/A	80	79
7		Recurring Booking Dates	*N/A	251	156	164
7		Total Booking Dates	*N/A	427	469	504
7		Rental Space & Related Revenue	*N/A	\$533,594	\$449,596	\$472,076
7		Food Service Revenue	*N/A	\$341,159	\$238,653	\$250,586
7		Miscellaneous Revenue	*N/A	\$21,000	\$17,003	\$17,853
7		Total Hospitality Revenue		\$895,754	\$705,251	\$740,514
7		Civic Center Users	*N/A	86,767	95,444	100,216
7		 New measure: number of community meetings attended	N/A	N/A	172	181
Efficiency	7	 Met or Exceeded Sales Goals Sales Growth Over Prior Year		Y 2.1%	N -21%	+5%
	7	 New measure: Reoccurring Booking Dates	N/A	251	154	162
	7	 New Measure: Box Office Revenue*	N/A	\$37,635	\$48,274	\$50,688
	7	 New measure: Number of online ticket purchases	0	0	1,020 which equals 24.1% of all tickets sold	1,071 tickets
	7	 New Measure: Number of trainings attended	N/A	N/A	248	250

* This will not match Munis revenue. This is a calculation of gross revenue without expenses subtracted

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Civic Center -- #7500
 Laura O'Brien, Civic Center Interim Director



EXPENDITURE SUMMARY:

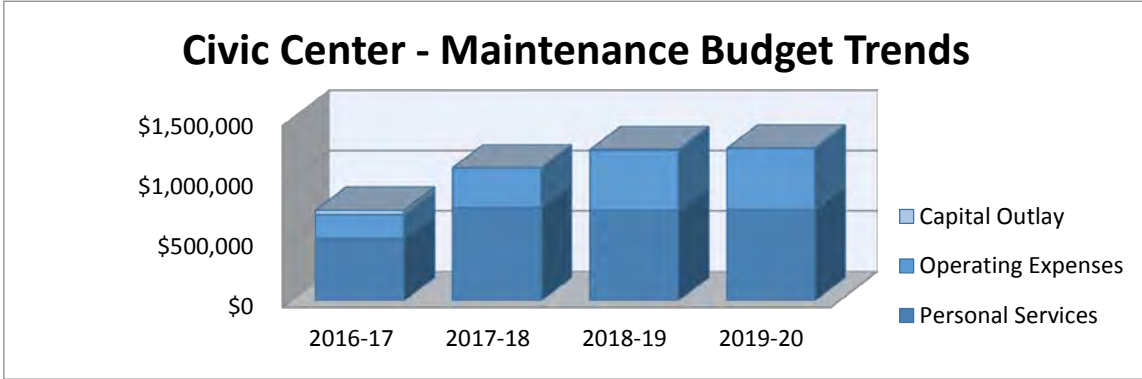
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$277,774	\$298,407	\$306,227	\$314,579
Operating Expenses	1,991,632	1,255,240	372,530	384,505
Capital Outlay	30,510	0	0	0
Total	\$2,299,916	\$1,553,647	\$678,757	\$699,084

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Director	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Financial Specialist	1.00	1.00	1.00	1.00
Total	3.00	3.00	3.00	3.00

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Civic Center Maintenance -- #750100
 Laura O'Brien, Civic Center Interim Director



EXPENDITURE SUMMARY:

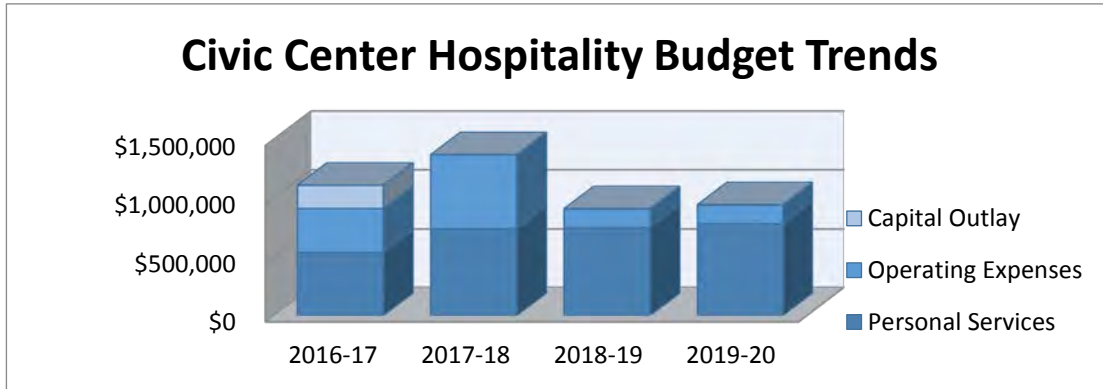
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$515,115	\$773,828	\$750,042	\$757,192
Operating Expenses	196,165	326,623	494,375	504,924
Capital Outlay	37,096	0	5,000	0
Total	\$748,375	\$1,100,451	\$1,249,417	\$1,262,116

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Superintendent Facilities & Event Services	1.00	1.00	1.00	1.00
Supervisor Event Support Services	2.00	2.00	2.00	2.00
Leader Event Support Services	2.00	2.00	2.00	2.00
Event Support Worker-Aquatics	1.00	1.00	1.00	1.00
Event Support Worker II	9.38	8.75	8.75	8.75
Total	15.38	14.75	14.75	14.75

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Civic Center - Hospitality -- #750400
 Laura O'Brien, Civic Center Interim Director



EXPENDITURE SUMMARY:

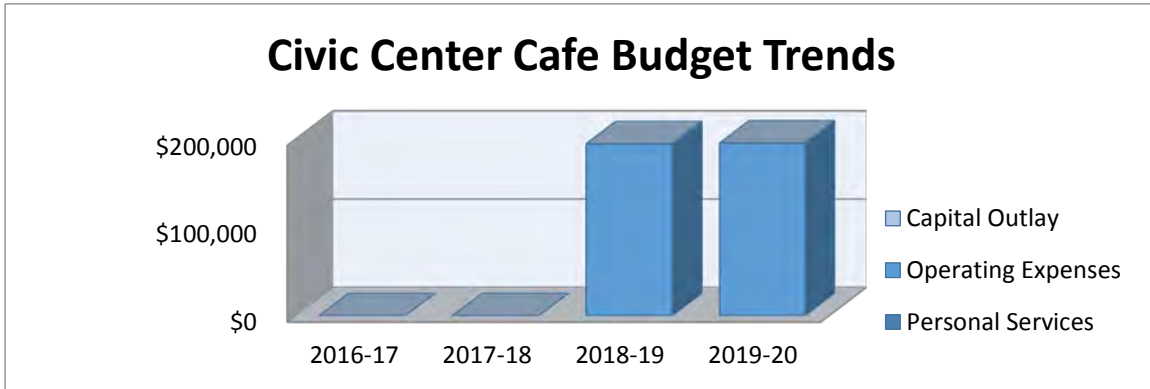
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$542,886	\$742,361	\$754,912	\$786,075
Operating Expenses	368,519	628,356	152,986	156,005
Capital Outlay	198,960	0	2,600	2,547
Total	\$1,110,365	\$1,370,717	\$910,498	\$944,627

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20
Hospitality Manager	1.00	1.00	1.00	1.00
Booking/Marketing Manager	0.00	0.00	0.00	0.00
Event Manager	1.00	1.00	1.00	1.00
Event Coordinator	1.00	1.00	1.00	1.00
Business Development Specialist	1.00	1.00	1.00	1.00
Sales Specialist	1.00	1.00	1.00	1.00
Event Specialist	2.00	2.00	2.00	2.00
Event Leader	0.00	0.00	0.00	0.00
AV Specialist	1.00	1.00	1.00	1.00
Event Representative	0.63	1.25	1.25	1.25
P/T Customer Service Specialist	1.25	1.88	1.88	1.88
Total	9.88	11.13	11.13	11.13

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Civic Center - Café -- #750500
 Laura O'Brien, Civic Center Interim Director



EXPENDITURE SUMMARY:

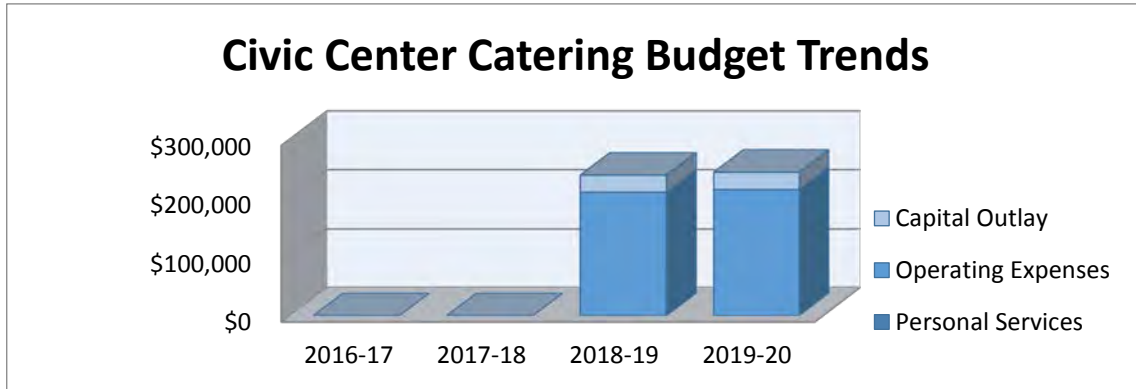
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$0	\$0	0	\$0
Operating Expenses	0	0	194,800	195,767
Capital Outlay	0	0	0	0
Total	\$0	\$0	\$194,800	\$195,767

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Hospitality Manager	0.00	0.00	0.00	0.00
Booking/Marketing Manager	0.00	0.00	0.00	0.00
Event Manager	0.00	0.00	0.00	0.00
Event Coordinator	0.00	0.00	0.00	0.00
Business Development Specialist	0.00	0.00	0.00	0.00
Sales Specialist	0.00	0.00	0.00	0.00
Event Specialist	0.00	0.00	0.00	0.00
AV Specialist	0.00	0.00	0.00	0.00
Event Representative	0.00	0.00	0.00	0.00
P/T Customer Service Specialist	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Civic Center - Catering -- #750600
 Laura O'Brien, Civic Center Interim Director



EXPENDITURE SUMMARY:

	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$0	\$0	\$0	\$0
Operating Expenses	0	0	210,197	214,614
Capital Outlay	0	0	29,000	29,610
Total	\$0	\$0	\$239,197	\$244,224



“A City for All Ages”

Road & Bridge Operating Fund

The activities reported in this fund include pothole patching, street signs, street striping and road right-of-way mowing. Also the maintenance of the traffic signal system is funded here plus street lighting costs for major roads.

Major Revenue Source

The largest single revenue for this operating fund is Local Option Gasoline Tax revenue and is projected to be ±\$5.7 million for FY 2017-18 and ±\$5.9 million. This individual revenue has experienced increases in past years as this revenue is based on the gallons sold and is projected to decline in FY 2018-19 and increase slightly during FY 2019-20. Due to the general economy more gallons are being sold even with more efficient vehicles becoming the norm. This fund also receives Ad Valorem Property Tax revenue totaling \$3.4 million for FY 2018-19 and \$3.6 million in FY 2019-20 based on its allocation of 0.3616 mill from the overall millage rate. This revenue is benefiting from the growth in taxable value. Also, this fund is projected to carryforward a balance of \$4.5 million into FY 2018-19.

Expenditure Trend

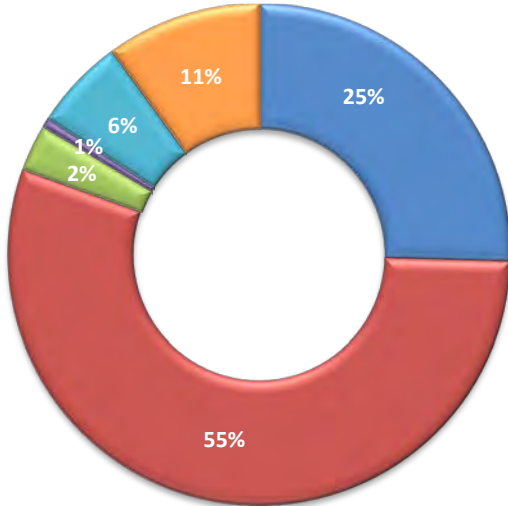
The Public Works Department staffing is not anticipated to change during FY 2018-19 or FY 2019-20, after adding 10 new positions during the FY 2016-17 budget year, which are split funded with the Stormwater Fund. The adopted budget will set a 17% contingency and show a projected ending balance in FY 2017-18 of nearly \$3.8 million.

Long Range Model

The long range model for this fund indicates that this fund will continue to spend down excess reserves future years. In FY 17-18 the annual debt service increases by ±\$1 million. This model is based on keeping the allocated millage rate equal and conservative growth in expenses. The advantage for this fund is the fact that it has a fund balance that is larger than the policy of 17%, the gas revenues plus the increase in assessed valuation provide a cushion which gives the fund the ability to continue to use excess reserves to meet the increase in debt service. By FY 2020-21 an infusion of cash will be necessary from the General Fund to maintain the fund balance policy if the model assumption hold true. Final debt service payment will be in FY 2023-2024.

CITY OF PORT ST. LUCIE ROAD & BRIDGE FUND 2018-19 & 2019-20 BIENNIAL BUDGET

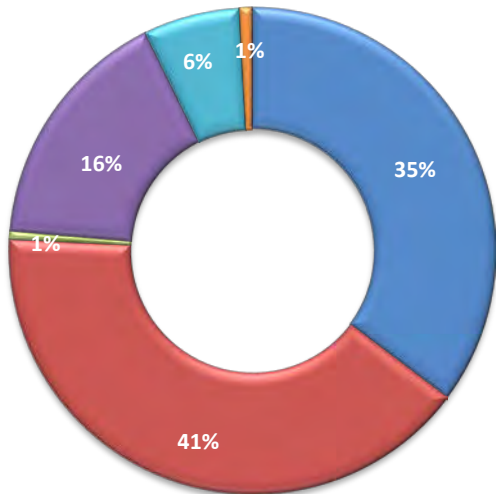
FY 18-19 SOURCES



- Property Taxes
- Intergovernmental
- Other
- Interest Income
- Use of Reserve
- Fund Transfers

Beginning Reserve	\$4,534,127
Revenue Sources	Amount
Property Taxes	\$3,372,696
Intergovernmental	7,308,474
Other	392,200
Interest Income	83,594
Use of Reserve	782,078
Fund Transfers	1,327,599
Total	\$13,266,641

FY 18-19 USES



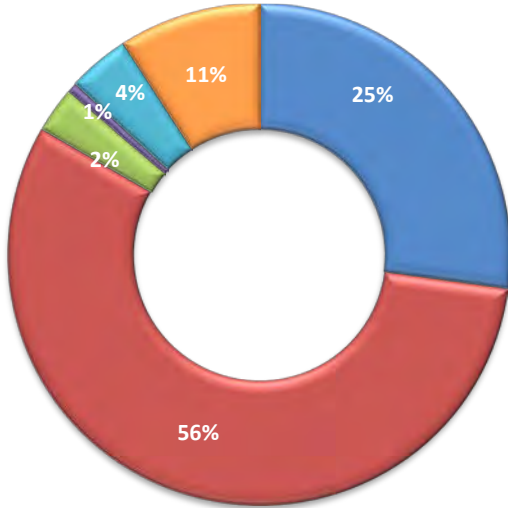
- Personal Services
- Operating Expenses
- Capital Outlay
- Debt Service
- Internal Charges
- Fund Transfers

Expenditures by Function	Amount
Personal Services	\$4,677,483
Operating Expenses	5,370,276
Capital Outlay	79,400
Debt Service	2,175,500
Internal Charges	848,469
Fund Transfers	115,512
Total	\$13,266,641

Designated Reserve \$1,708,119

CITY OF PORT ST. LUCIE ROAD & BRIDGE FUND 2018-19 & 2019-20 BIENNIAL BUDGET

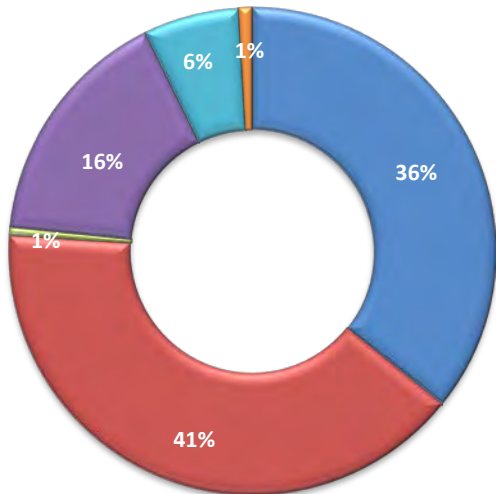
FY 19-20 SOURCES



- Property Taxes
- Intergovernmental
- Other
- Interest Income
- Use of Reserve
- Fund Transfers

Beginning Reserve	\$2,826,008
Revenue Sources	Amount
Property Taxes	\$3,642,512
Intergovernmental	7,532,770
Other	392,200
Interest Income	83,594
Use of Reserve	534,087
Fund Transfers	1,224,000
Total	\$13,409,163

FY 19-20 USES



- Personal Services
- Operating Expenses
- Capital Outlay
- Debt Service
- Internal Charges
- Fund Transfers

Expenditures by Function	Amount
Personal Services	\$4,795,942
Operating Expenses	5,396,177
Capital Outlay	77,800
Debt Service	2,170,250
Internal Charges	848,469
Fund Transfers	120,525
Total	\$13,409,163

Designated Reserve \$1,732,660



PUBLIC WORKS DEPARTMENT

Road and Bridge Fund #104 & #304

Overview

The City of Port St. Lucie Public Works Department is dedicated to maintaining and improving the quality of the community through the preservation and creation of environmentally and economically sound infrastructure, including roadways, stormwater management facilities, and sidewalks, while providing outstanding service to our customers.

FY 2018 Public Works Department Initiatives

- Design or construction of four roadway projects and seven sidewalk projects.
- Repaved 21.5 miles of roadway.
- Plan, design, permit and construct a roadway as part of a \$3M economic development grant.
- First in Florida to obtain fifth American Public Works Association (APWA) Reaccreditation.

FY 2019 Public Works Department Initiatives

- Complete the sidewalk and repaving projects per the applicable plan.
- Complete the first phase of the economic development road project in December.
- Begin construction of the Gatlin/Port St Lucie Boulevard Intersection Improvements in September.
- Complete the Fleet Utilization and Replacement Report to identify cost saving measures by April 1.
- Complete the Review Fee Study to identify equitable fees for the review and inspection of commercial and residential projects.

FY 2019 Public Works Department Performance Measures

	City Council Strategic Goal (s)	Key Performance Measures Public Works Department	2015/16 Results	2016/17 Results	2017/18 Projected	2018/19 Target
Workload Measures	7	Requests for Service	5,645	4,787	6,651	8,500
	5	Traffic Signals Maintained	464	499	550	560
	5	Street/Ped Light Maintained	1,664	2,089	2,200	2,400
Effectiveness Measures	5	Repaving Backlog Completed (1)	30%	30%	50%	50%
	5	Sidewalk Backlog Completed (2)	42%	42%	42%	42%
	5	Repaving Completed Per Schedule	-	-	100%	100%
	5	Sidewalks Completed per Schedule	-	-	100%	100%

(1) Estimated annual expenditure to complete 100% of backlog is \$6M.

(2) Estimated annual expenditure to complete 100% of backlog is \$2.4M

CITY OF PORT ST. LUCIE
ROAD AND BRIDGE OPERATING FUND
FY 2018-19 & FY 2019-20 ADOPTED BIENNIAL BUDGET

	BIENNIAL BUDGET			
	AUDITED	BUDGET	ADOPTED	PROPOSED
	2016-17 *****	2017-18 *****	2018-19 *****	2019-20 *****
Beginning Undesignated Reserve		\$ 5,903,440	\$ 4,534,127	\$ 2,826,008
REVENUES & SOURCES:				
Ad Valorem Taxes	\$2,750,927	\$3,030,350	\$3,372,696	\$3,642,512
Intergovernmental	7,013,863	7,310,685	7,308,474	7,532,770
Other	606,876	232,700	392,200	392,200
Interest Income	68,654	35,000	83,594	83,594
Use of Reserve	0	1,369,313	782,078	534,087
Fund Transfers	0	0	1,327,599	1,224,000
Financing Proceeds	0	0	0	0
TOTAL	10,440,321	11,978,048	13,266,641	13,409,163
EXPENDITURES:				
Personal Services	4,298,293	4,768,907	4,677,484	4,795,942
Operating Expenses	3,789,806	4,010,171	5,370,276	5,396,177
Capital Outlay	152,862	104,263	79,400	77,800
Debt Services	1,162,513	2,181,113	2,175,500	2,170,250
Fund Transfer - Internal Charges	988,047	811,469	848,469	848,469
Fund Transfer - Internal Charges - Crosstown	0	0	0	0
Fund Transfer	96,870	102,125	115,512	120,525
TOTAL	10,488,390	11,978,048	13,266,641	13,409,163
SURPLUS <DEFICIT>	(\$48,070)	(\$0)	(\$0)	\$0
Designated Reserve - Financial Policy - 17%	0	1,492,443	1,708,119	1,732,660
Projected Fund Balance				
Designated		\$ 1,492,443	\$ 1,708,119	\$ 1,732,660
Undesignated		4,410,997	2,826,008	1,093,348
Use of Undesignated		1,369,313	782,078	534,087
		\$ 4,534,127	\$ 3,752,049	\$ 2,291,921

CITY OF PORT ST. LUCIE
ROAD AND BRIDGE FUND REVENUES
FY 2018-19 & FY 19-20 ADOPTED BIENNIAL BUDGET

		AUDITED	BUDGET	ADOPTED	PROPOSED
		2016-17	2017-18	2018-19	2019-20
		*****	*****	*****	*****
<u>OPERATING REVENUES</u>					
311.100	Ad Valorem Taxes	\$2,750,927	\$3,030,350	\$3,372,696	\$3,642,512
312.410	Local Option Gas Tax	5,597,671	6,095,000	5,738,078	5,919,073
323.11	FPL Equip. Storage on S. Macedo	22,000	-	24,000	24,000
335.122	8th Cent Motor Fuel (St. Rev. Sharing)	1,281,947	1,140,685	1,230,847	1,267,772
335.123	Special Fuel/	539	0	0	0
335.410	Motor Fuel Tax Rebate	111,706	75,000	115,080	116,230
335.902	FDOT Traffic Signal	0	0	200,469	205,695
	Totals	9,764,791	10,341,035	10,681,170	11,175,282
<u>NON-OPERATING REVENUES</u>					
331.501	FEMA State Reimbursement	0	0	0	0
334.501	FEMA State Reimbursement	0	0	0	0
341.913	Builders at Risk Fees	11,500	0	25,000	25,000
343.913	Annexation Engineering	83	0	12,500	12,500
343.914	Comprehensive Planning	0	0	0	0
343.915	Misc. Development Fees	3,300	3,500	3,000	3,000
343.916	Development Plans	11,409	11,000	12,000	12,000
343.917	Dev. Regional Impact	0	0	0	0
343.918	PUD - Zoning/Amendment	1,001	1,000	0	0
343.924	Commercial Eng Inspection	302,162	130,000	210,000	210,000
343.932	Commercial Inspection (Reinspects)	250	100	200	200
343.933	Request Rev NOPC	0	500	0	0
343.934	PUD - Zoning/Amendment	1,016	600	1,500	1,500
343.941	FPL Thornhill	0	0	0	0
344.902	Traffic Sig Inspection	0	0	0	0
344.903	Street Light/PED	0	0	0	0
344.905	3rd Party Consultant	0	0	0	0
361.000	Int. Inc.-Checking	68,654	35,000	83,594	83,594
365.900	Other Scrap or Surplus	17,698	5,000	5,000	5,000
366.041	SLW Holiday Lights	40,000	0	0	0
367.003	Unrealized Appreciation	0	0	0	0
367.705	Plat Review	15,736	10,000	15,000	15,000
369.001	Property Damage	179,873	45,000	100,000	100,000
369.300	Refund of Prior Year	0	0	0	0
369.900	Gain or Loss on Sales	0	0	0	0
369.923	Sale of Scrap Material	2,459	2,000	3,000	3,000
369.971	Trust Fund - ICMA	0	0	0	0
369.985	Misc. Income	4,392	9,000	5,000	5,000
369.988	Visa Procurement	15,997	15,000	0	0
		675,530	267,700	475,794	475,794
<u>NON-REVENUES</u>					
381.001	Interfund Transfer - General Fund	0	0	0	0
381.304	Interfund Transfer - Road CIP Debt	0	0	1,200,000	1,224,000
381.314	Interfund Transfer - Internal Charges (Crosstowr	0	0	127,599	0
381.605	Interfund Transfer (Rebate)	0	0	0	0
381.431	Interfund Transfer - Utility Operating	0	0	0	0
384.000	Bond Proceeds / ECM Loan	0	0	0	0
389.000	Use of Reserves	0	1,369,313	782,078	534,087
	Totals	0	1,369,313	2,109,677	1,758,087
FUND TOTALS		\$10,440,321	\$11,978,048	\$13,266,641	\$13,409,163

CITY OF PORT ST. LUCIE
ROAD & BRIDGE FUND EXPENDITURES
FY 2018-19 & FY 19-20 ADOPTED BIENNIAL BUDGET

***** ADOPTED 2018-19 & 2019-20 BUDGET *****									
	AUDITED 2016-17 *****	BUDGET 2017-18 *****	CITY MGR. ADOPTED 2018-19 *****	INCR <DECR> *****	% INCR % <DECR> *****	CITY MGR. PROPOSED 2019-20 *****	INCR <DECR> *****	% INCR % <DECR> *****	
250000 EMERGENCY & DISASTER RELIEF									
Personal Services	\$223,947	\$0	\$0	\$0	#DIV/0!	\$0	\$0	#DIV/0!	
Operating Expense	0	0	0	-	#DIV/0!	0	-	#DIV/0!	
Capital Outlay	0	0	0	-	#DIV/0!	0	-	#DIV/0!	
TOTAL	223,947	0	0	\$0	#DIV/0!	0	0	#DIV/0!	
410500 OPERATIONS-PUBLIC WORKS -- 50%									
Personal Services	850,507	1,133,663	1,119,025	(14,638)	-1.3%	1,148,997	29,972	2.7%	
Operating Expense	180,186	194,374	208,364	13,990	7.2%	212,158	3,794	1.8%	
Capital Outlay	5,684	9,000	11,600	2,600	28.9%	11,600	0	0.0%	
TOTAL	1,036,377	1,337,037	1,338,989	1,952	0.1%	1,372,755	33,766	2.5%	
411800 REGULATORY - PUBLIC WORKS --50%									
Personal Services	484,311	497,018	535,421	38,403	7.7%	549,175	13,754	2.6%	
Operating Expense	43,341	33,012	65,894	32,882	99.6%	37,182	(28,712)	-43.6%	
Capital Outlay	3,309	0	1,000	1,000	#DIV/0!	1,400	400	40.0%	
TOTAL	530,961	530,030	602,315	72,285	13.6%	587,757	(14,558)	-2.4%	
412100 TRAFFIC CONTROL & IMPR. - PUBLIC WORKS - 100%									
Personal Services	1,733,084	1,950,639	1,943,066	(7,573)	-0.4%	1,991,369	48,303	2.5%	
Operating Expense	1,236,398	1,318,774	2,448,585	1,129,811	85.7%	2,457,312	8,727	0.4%	
Capital Outlay	82,219	47,613	58,400	10,787	22.7%	58,400	0	0.0%	
TOTAL	3,051,701	3,317,026	4,450,051	1,133,025	34.2%	4,507,081	57,030	1.3%	
412500 STREETS - PUBLIC WORKS - 100%									
Personal Services	622,466	711,640	609,795	(101,845)	-14.3%	625,049	15,254	2.5%	
Operating Expense	386,973	406,426	472,204	65,778	16.2%	477,965	5,761	1.2%	
Capital Outlay	32,161	42,400	6,400	(36,000)	-84.9%	6,400	0	0.0%	
TOTAL	1,041,600	1,160,466	1,088,399	(72,067)	-6.2%	1,109,414	21,015	1.9%	
412700 GREENBELT & WATERWAY MAINT. - PUBLIC WORKS - 50%									
Personal Services	383,979	475,947	470,176	(5,771)	-1.2%	481,352	11,176	2.4%	
Operating Expense	1,929,310	2,035,760	2,164,982	129,222	6.3%	2,201,313	36,331	1.7%	
Capital Outlay	29,488	5,250	2,000	(3,250)	-61.9%	0	(2,000)	-100.0%	
TOTAL	2,342,776	2,516,957	2,637,158	120,201	4.8%	2,682,665	45,507	1.7%	
419900 NON-DEPARTMENTAL - 100%									
Personal Services	0	0	0	0	#DIV/0!	0	0	#DIV/0!	
Operating Expense	13,598	21,825	10,247	(11,578)	-53.0%	10,247	0	0.0%	
Capital Outlay	0	0	0	0	#DIV/0!	0	0	#DIV/0!	
Fund Transfer to #001 - Internal Charge:	988,047	943,621	848,469	(95,152)	-10.1%	848,469	0	0.0%	
Admin. Credit	0	(132,152)	0	132,152	-100.0%	0	0	#DIV/0!	
Debt Service	1,162,513	2,181,113	2,175,500	(5,613)	-0.3%	2,170,250	(5,250)	-0.2%	
Fund Transfer to Utility Operating #431	3,722	4,025	3,108	(917)	-22.8%	2,796	(312)	-10.0%	
Fund Transfer Utility Contingency Fund	30,437	31,000	31,052	52	0.2%	31,365	313	1.0%	
Fund Transfer to Medical Trust Fund #6	0	0	0	0	#DIV/0!	0	0	#DIV/0!	
Fund Transfer to CRA	57,038	61,030	74,554	13,524	22.2%	79,226	4,672	6.3%	
Fund Transfer to Southern Grove CRA	5,673	6,070	6,798	728	12.0%	7,138	340	5.0%	
TOTAL	2,261,028	3,116,532	3,149,728	33,196	1.1%	3,149,491	(237)	0.0%	

CITY OF PORT ST. LUCIE
ROAD & BRIDGE FUND PROPOSED EXPENDITURES
FY 2018-19 & FY 19-20 ADOPTED BIENNIAL BUDGET

	AUDITED 2016-17 *****	BUDGET 2017-18 *****	***** ADOPTED 2018-19 & 2019-20 BUDGET *****					
			CITY MGR. ADOPTED 2018-19 *****	INCR <DECR> *****	% INCR % <DECR> *****	CITY MGR. PROPOSED 2019-20 *****	INCR <DECR> *****	% INCR % <DECR> *****
TOTALS								
Personal Services	4,298,293.24	4,768,907	4,677,484	(91,424)	-1.9%	4,795,942	118,459	2.5%
Operating Expense	3,789,806	4,010,171	5,370,276	1,360,105	33.9%	5,396,177	25,901	0.5%
Capital Outlay	152,862	104,263	79,400	(24,863)	-23.8%	77,800	(1,600)	-2.0%
Debt Service	1,162,513	2,181,113	2,175,500	(5,613)	-0.3%	2,170,250	(5,250)	-0.2%
Interfund Transfer - Internal Charges	988,047	943,621	848,469	(95,152)	-10.1%	848,469	0	0.0%
Admin. Credit	0	(132,152)	0	132,152	-100.0%	0	0	#DIV/0!
Fund Transfers	96,870	102,125	115,512	13,387	13.1%	120,525	5,013	4.3%
TOTAL	10,488,390	11,978,048	13,266,641	1,288,592	10.8%	13,409,163	142,522	1.1%
ROAD & BRIDGE FUND TOTAL	\$10,488,390	\$11,978,048	\$13,266,640	\$1,288,592	10.8%	\$13,409,163	\$142,523	1.1%
Designated Reserve - Financial Policy, 17%	0	1,492,443	1,708,119	215,676	14.5%	1,732,660	24,541	1.4%

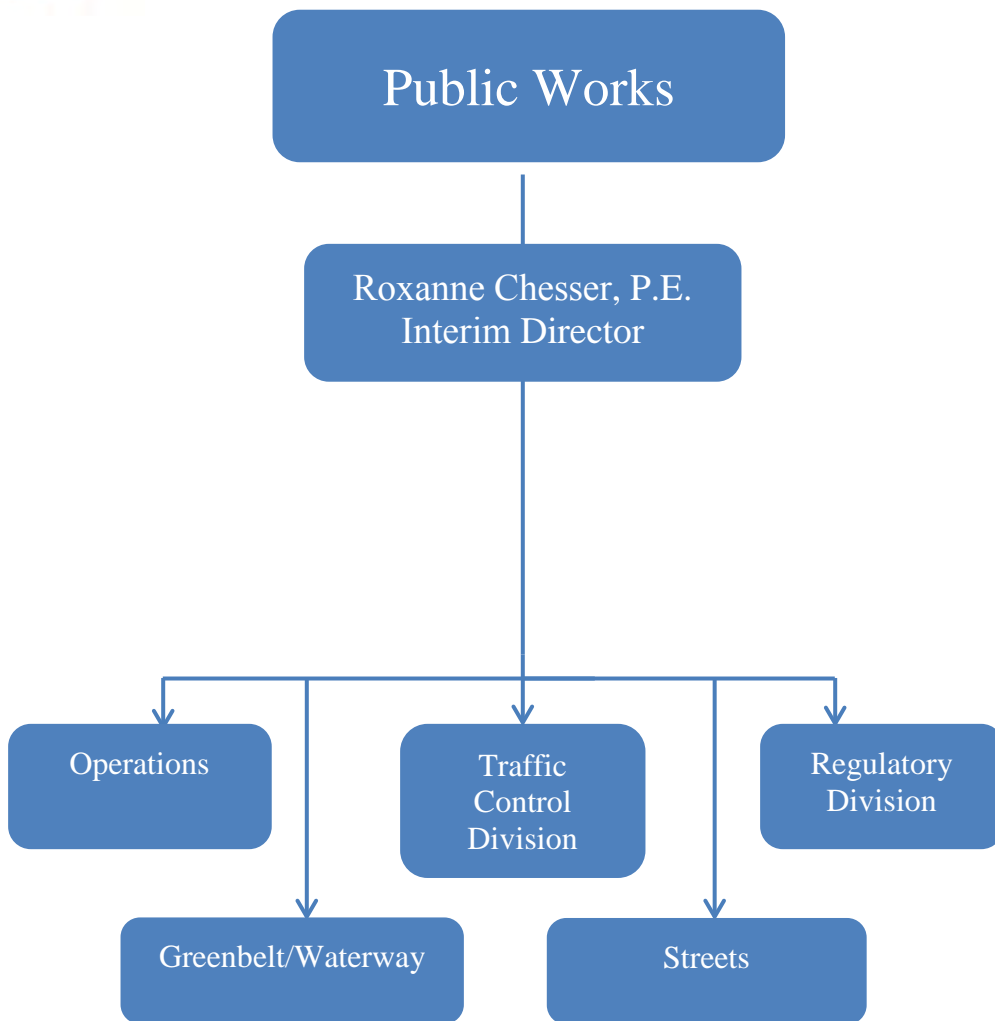
CITY OF PORT ST. LUCIE
ROAD AND BRIDGE OPERATING FUND #104
ADOPTED CAPITAL OUTLAY
FY 2018-19 - FY 2019-20 BIENNIAL BUDGET

		ADOPTED FY 2018-19 ****	**PROPOSED** FY 2019-20 ****
410500	<u>PUBLIC WORKS OPERATIONS (50%)</u>		
	Office Furniture & Equipment	5,400	5,400
	(5) New Computers/Laptops with Software	6,200	6,200
	Totals	11,600	11,600
411800	<u>PUBLIC WORKS -REGULATORY (50%)</u>		
	Desktop Computer	1000	
	Laptop/Surface	0	1,400
	Totals	1,000	1,400
412100	<u>PUBLIC WORKS -TRAFFIC CONTROL & IMPROVEMENT (100%)</u>		
	(2) Desk/Credenza/File Cabinet	3,600	3,600
	(2)Laptops/Microsoft Surface	2,800	2,800
	(2) Variable Message Boards	25,000	25,000
	(5) Generators	15,000	15,000
	(4) Radar Speed Signs	12,000	12,000
	Totals	58,400	58,400
412500	<u>PUBLIC WORKS - STREETS (100%)</u>		
	Portable Computer Devices	1,400	1,400
	(2) Concrete Saws with Carts	5,000	5,000
	Totals	6,400	6,400
412700	<u>PUBLIC WORKS - GREENBELT & WATERWAY MAINT. (50%)</u>		
	Desk/Credenza/File Cabinet	2,000	0
	Totals	2,000	0
ROAD & BRIDGE FUND TOTALS		\$79,400	\$77,800

CITY OF PORT ST. LUCIE
ROAD & BRIDGE PROPOSED FY 2018-19 & FY 2019-20 BIENNIAL
BUDGET LONG RANGE PLAN

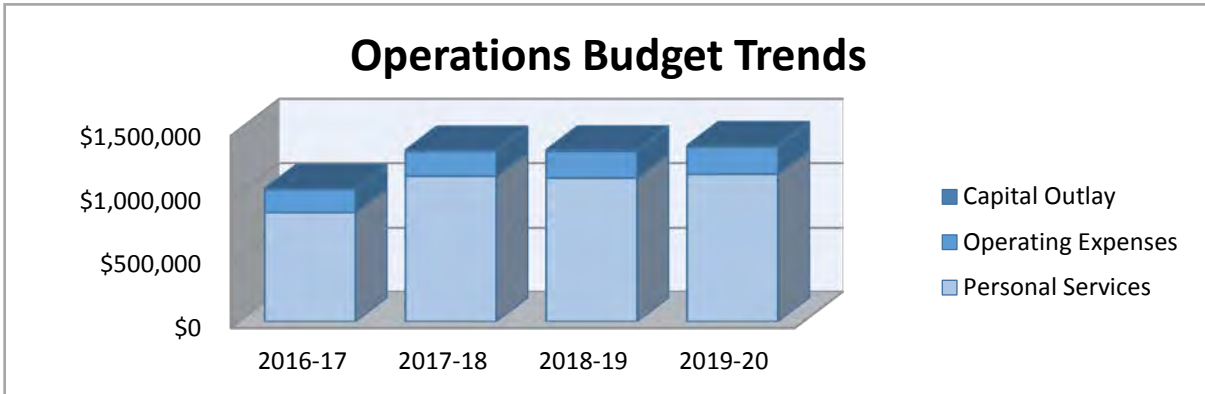
Assumptions: The adopted millage is .3616 for operating and assumes a 11.30% growth factor in fiscal year 2019-20, 8% in 19-20, 7% in fiscal year 20-21 and beyond.
 Personal Services includes a 3% increase in year 2018-19 & 2019-20, and 3.5% in future years. The growth is based on Union Contracts, health insurance increases with potential raises beyond fiscal year 18-19 plus limited staffing increases.
 OPEB (Other Post Employee Benefits) increases by 6.57% in fiscal year 18-19 & 6.57% in FY 19-20 based on the latest Actuarial Study.
 A transfer will be needed from the General Fund in FY 2020-21 in the amount of \$394,858, \$783,197 in FY 2021-22 and \$578,044 in FY 2022-23 to pay debt. The 2011 Sales Tax Issue will be paid in FY 2023-24.

	AUDITED 2016-17	BUDGET 2017-18	CITY MANAGER BIENNIAL BUDGET			Growth %	PROJECTED		PROJECTED		PROJECTED 2022-23
			BUDGET 2018-19	Growth %	PROPOSED 2019-20		2020-21	2021-22			
BEGINNING DESIGNATED RESERVES		\$ 5,903,440	\$ 4,534,127		\$ 2,826,008		\$ 2,291,921	\$ 2,004,198	\$ 2,261,195		
REVENUES & SOURCES:											
Millage Rate	0.3616	0.3616	0.3616	0	0.3616	0	0.3616	0.3616	0.3616	0.3616	
Ad Valorem Taxes	\$2,750,927	\$3,030,350	\$3,372,696	11.3%	\$3,642,512	8.0%	\$3,861,063	6.00%	\$4,092,726	5.00%	\$4,297,363
Local Option Gas Tax	5,867,335	6,170,000	5,738,078	-7.0%	5,919,073	3.1%	6,096,645	3.0%	6,096,645		\$6,279,545
State Revenue Sharing	1,146,529	1,140,685	1,230,847	7.9%	1,267,772	2.9%	1,305,805	3.0%	1,305,805		1,409,019
Other	606,876	232,700	731,749	214.5%	738,125	0.9%	738,125		760,269		783,077
Interest Income	68,654	35,000	83,594	138.8%	83,594	3.0%	83,594		85,266		86,971
Use of Reserves	0	1,369,313	782,078		534,087		373,291		0		0
Fund Transfer from #001 Operating Fund	0	0	0		0		394,858		783,197		578,044
Fund Transfer from #304 CIP	0	0	1,200,000		1,224,000		1,248,480		1,273,450		1,298,919
Fund Transfer from #314 CIP	0	0	127,599		0		0		0		0
Fund Transfer from #431	0	0	0		0		0		0		0
Fund Transfer from #605	0	0	0		0		0		0		0
TOTAL	10,440,321	11,978,048	13,266,641		13,409,163		14,101,861		14,397,358		14,732,937
EXPENDITURES:											
Personal Services	4,298,293	4,768,907	4,677,484	-1.9%	\$4,795,942	2.5%	4,963,800	3.5%	5,086,404		5,212,036
Operating Expenses	3,789,806	4,010,171	5,370,277	33.9%	5,396,177	0.5%	5,558,062	3.0%	5,724,804		5,896,548
Capital Outlay	152,862	104,263	79,400	-23.8%	77,800	-2.1%	190,000		150,000		150,000
Debt Services	1,162,513	2,181,113	2,175,500	-0.3%	2,170,250	-0.2%	2,170,250		2,176,000		2,172,000
Interfund Transfer - Internal Charges	1,088,459	911,882	980,621	7.5%	980,621	0.0%	1,010,040		1,040,341		1,071,551
Administrative Credit - CIP Projects	(100,412)	(100,412)	(132,152)	31.6%	(132,152)	0.0%	0		0		0
Fund Transfers	96,870	102,125	115,512		120,525		124,141		129,106		135,562
TOTAL	10,488,390	11,978,048	13,266,641		13,409,163		14,016,293		14,306,655		14,637,697
SURPLUS <DEFICIT>	(\$48,069)	\$0	\$0		\$0		\$85,568		\$90,703		\$95,240
Designated Reserve - Financial Policy - 17%	0	1,492,443	1,708,119	(0)	1,732,660	(0)	1,788,717		1,837,905	0	1,888,459
		Designated	\$ 1,708,119		\$ 1,732,660		\$ 1,788,717	17%	\$ 2,004,198	19%	\$ 2,261,195
		Undesignated	2,826,008		1,093,348		588,773	0	256,996	0	467,975
		Use of Reserves	782,078		534,087		373,291	\$	-		
		Difference	\$ 3,752,049		\$ 2,291,921		\$ 2,004,198	\$ 0	\$ 2,261,195	\$ 0	\$ 2,729,169



CITY OF PORT ST. LUCIE
ROAD & BRIDGE OPERATING FUND - #104
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Public Works - Operations -- #410500
Roxanne Chesser, Interim Director



EXPENDITURE SUMMARY:

	2016-17	2017-18	BIENNIAL BUDGET	
	AUDITED *****	BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$850,507	\$1,133,663	\$1,119,025	\$1,148,997
Operating Expenses	180,186	194,374	208,364	212,158
Capital Outlay	5,684	9,000	11,600	11,600
Total	\$1,036,377	\$1,337,037	\$1,338,989	\$1,372,755

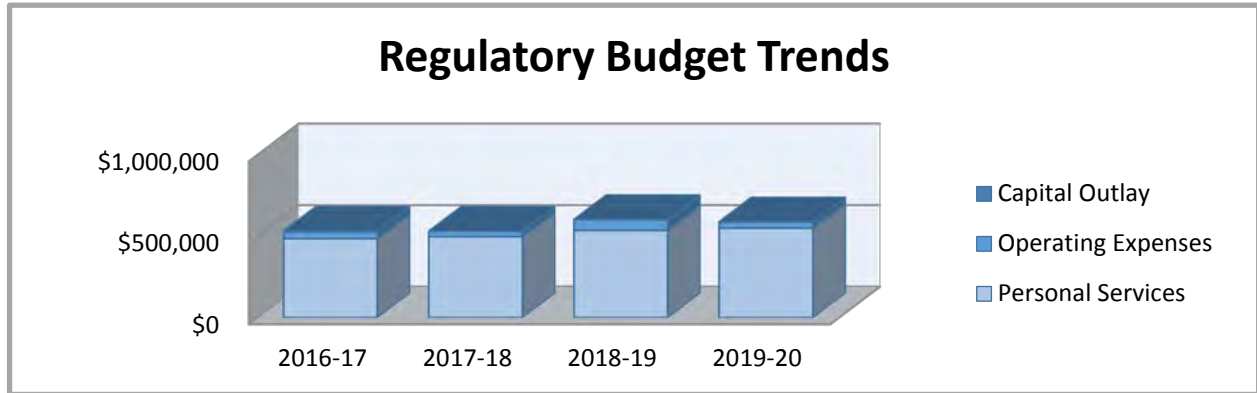
STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Director	0.50	0.50	0.50	0.50
Assistant Director	0.50	0.50	0.50	0.50
Deputy Director	0.50	0.50	0.50	0.50
Manager	1.00	0.50	1.50	1.50
CIP Manager	0.50	0.50	0.50	0.50
Project Manager	0.50	1.00	1.00	1.00
Project Coordinator	1.50	1.50	0.50	0.50
Special Projects Coordinator	0.50	1.00	1.00	1.00
Inspector	2.00	1.00	1.00	1.00
Crew Leader	0.00	0.50	0.50	0.50
Senior System Support Analyst	0.50	0.00	0.00	0.00
Supervisor	0.50	1.00	1.00	1.00
Admin. Operations Coordinator	0.50	0.50	0.50	0.50
Budget Specialist	0.50	0.50	0.50	0.50
Financial Specialist	0.50	0.50	0.50	0.50
Budget Analyst	0.50	0.50	0.50	0.50
Administrative Assistant	1.50	1.50	1.50	1.50
Total	12.00	12.00	12.00	12.00

(Note--50% of 24 Positions)

CITY OF PORT ST. LUCIE
ROAD & BRIDGE OPERATING FUND - #104
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Public Works - Regulatory -- #411800
Roxanne Chesser, Interim Director



EXPENDITURE SUMMARY:

	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$484,311	\$497,018	\$535,421	\$549,175
Operating Expenses	43,341	33,012	65,894	37,182
Capital Outlay	3,309	0	1,000	1,400
Total	\$530,961	\$530,030	\$602,315	\$587,757

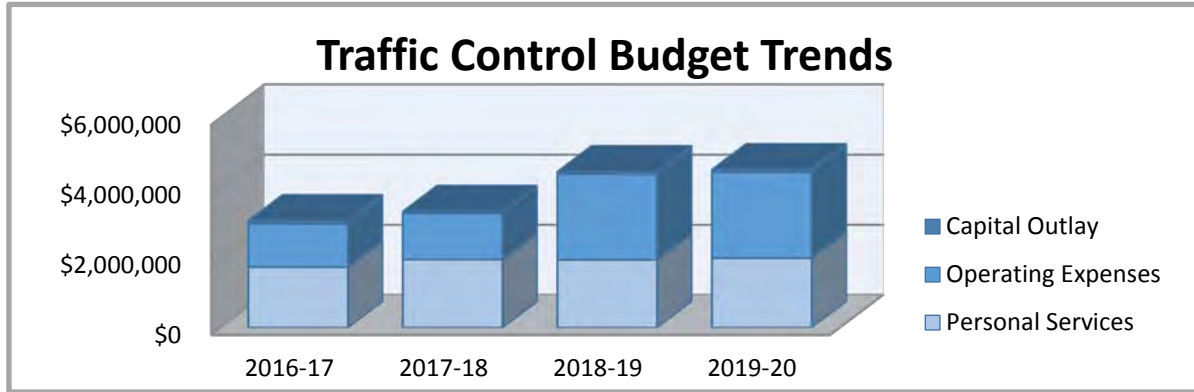
STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Engineer Manager	0.50	0.50	0.50	0.50
Project Manager	0.50	0.50	0.50	0.50
Data System Analyst	0.50	0.50	0.50	0.50
City Surveyor	0.50	0.50	0.50	0.50
Project Coordinator	1.00	1.00	1.00	1.00
Engineer Intern	0.50	0.50	0.50	0.50
Customer Service Leader	0.00	0.50	0.50	0.50
Administrative Assistant	0.50	0.50	0.50	0.50
Customer Specialist	1.50	1.00	1.00	1.00
Total	5.50	5.50	5.50	5.50

(Note -- 50% of 11 Positions)

CITY OF PORT ST. LUCIE
ROAD & BRIDGE OPERATING FUND - #104
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Public Works - Traffic Control/Impr. -- #412100
 Roxanne Chesser, Interim Director



EXPENDITURE SUMMARY:

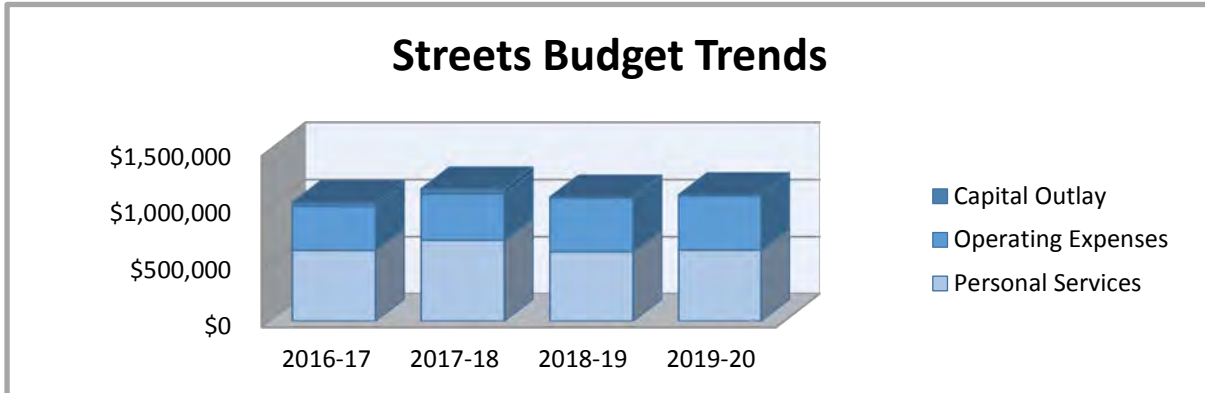
	2016-17	2017-18	BIENNIAL BUDGET	
	AUDITED	BUDGET	2018-19 BUDGET	2019-20 PROPOSED
	*****	*****	*****	*****
Personal Services	\$1,733,084	\$1,950,639	\$1,943,066	\$1,991,369
Operating Expenses	1,236,398	1,318,774	2,448,585	2,457,312
Capital Outlay	82,219	47,613	58,400	58,400
Total	<u>\$3,051,701</u>	<u>\$3,317,026</u>	<u>\$4,450,051</u>	<u>\$4,507,081</u>

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
	*****	*****	*****	*****
Engineer Manager	1.00	1.00	1.00	1.00
Manager	1.00	1.00	1.00	1.00
Office Assistant	1.00	1.00	1.00	1.00
Traffic Operations Coordinator	1.00	1.00	1.00	1.00
Data Systems Analyst	1.00	1.00	1.00	1.00
Supervisor	2.00	3.00	3.00	3.00
Engineering Technician	2.00	2.00	2.00	2.00
Traffic Technician III	2.00	2.00	2.00	2.00
Traffic Technician II	3.00	3.00	3.00	3.00
Traffic Technician I	3.00	1.00	1.00	1.00
Traffic Signal Technician	2.00	2.00	2.00	2.00
Traffic Utility Locator	0.00	1.00	1.00	1.00
Traffic Operations Electrician	1.00	1.00	1.00	1.00
Special Projects Coordinator	1.00	1.00	1.00	1.00
Total	<u>21.00</u>	<u>21.00</u>	<u>21.00</u>	<u>21.00</u>

CITY OF PORT ST. LUCIE
ROAD & BRIDGE OPERATING FUND - #104
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Public Works - Streets -- #412500
Roxanne Chesser, Interim Director



EXPENDITURE SUMMARY:

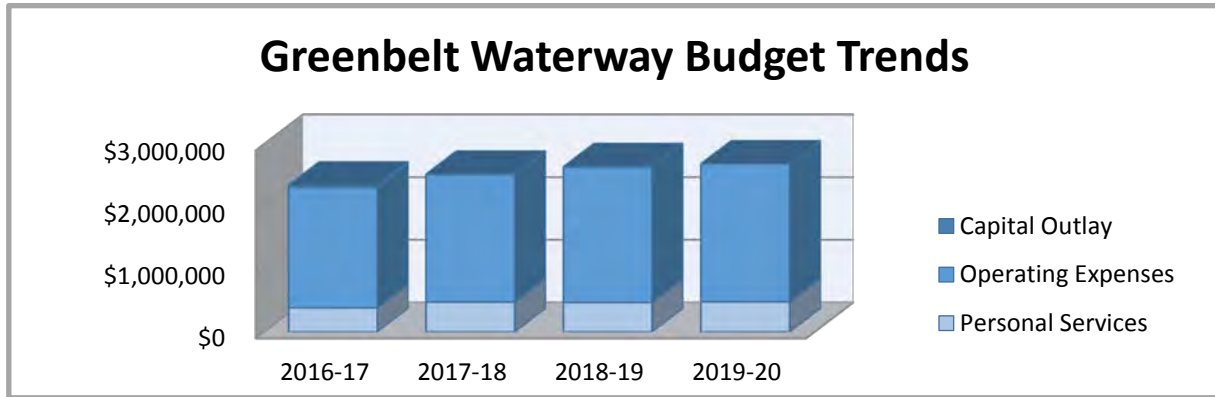
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$622,466	\$711,640	\$609,795	\$625,049
Operating Expenses	386,973	406,426	472,204	477,965
Capital Outlay	32,161	42,400	6,400	6,400
Total	\$1,041,600	\$1,160,466	\$1,088,399	\$1,109,414

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17			
	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Supervisor	0.00	0.00	0.00	0.00
Equipment Operator	3.00	4.00	4.00	4.00
Maintenance Technician	4.00	5.00	5.00	5.00
Maintenance Worker	3.00	1.00	1.00	1.00
Total	10.00	10.00	10.00	10.00

CITY OF PORT ST. LUCIE
ROAD & BRIDGE OPERATING FUND - #104
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Public Works - Greenbelt/Waterway -- #412700
Roxanne Chesser, Interim Director



EXPENDITURE SUMMARY:

	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$383,979	\$475,947	\$470,176	\$481,352
Operating Expenses	1,929,310	2,035,760	2,164,982	2,201,313
Capital Outlay	29,488	5,250	2,000	0
Total	\$2,342,776	\$2,516,957	\$2,637,158	\$2,682,665

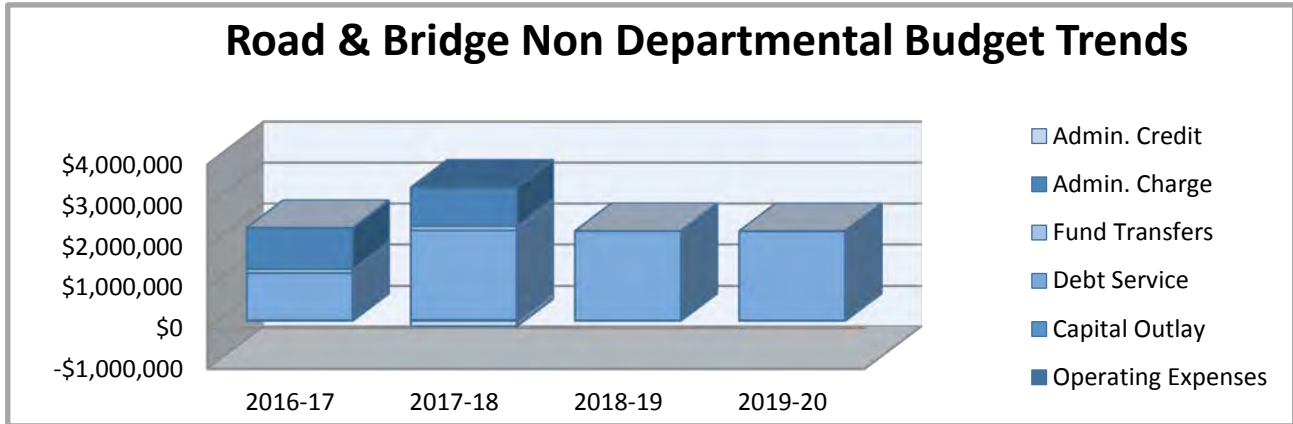
STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Manager	0.50	0.50	0.50	0.50
Project Coordinator	0.00	0.00	0.00	0.00
Supervisor	0.50	0.50	0.50	0.50
Inspector	2.00	2.50	2.50	2.50
Aquatic Specialist	0.50	0.00	0.00	0.00
Equipment Operator	1.00	0.50	0.50	0.50
Irrigation Technician	0.50	0.50	0.50	0.50
Maintenance Technician	0.50	1.00	1.00	1.00
Maintenance Worker	0.00	0.00	0.00	0.00
Total	5.50	5.50	5.50	5.50

(Note -- 50% of 11 Positions)

CITY OF PORT ST. LUCIE
ROAD & BRIDGE OPERATING FUND - #104
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Non Departmental -- #419900



EXPENDITURE SUMMARY:

	2016-17	2017-18	BIENNIAL BUDGET	
	AUDITED *****	BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Operating Expenses	13,598	21,825	10,247	10,247
Capital Outlay	0	0	0	0
Admin. Charge	988,047	943,621	0	0
Admin. Credit	0	(132,152)	0	0
Debt Service	1,162,513	2,181,113	2,175,500	2,170,250
Fund Transfers	96,870	102,125	0	0
Total	\$2,261,028	\$3,116,532	\$2,185,747	\$2,180,497

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
	0.00	0.00	0.00	0.00



“A City for All Ages”

Stormwater Utility Fund

This is an enterprise fund that earns revenues from an annual fee charged to all property owners for the purpose of constructing and maintaining the City's stormwater system. The most costly item funded each year is the reworking of the roadside swale system. City crews reshape the swale drainage system and in some areas a plastic liner is installed to aid the flow of stormwater. Other activities include mowing and cleaning of the liner system plus canals, ditches and greenbelt areas. The Public Works department is partially funded by this revenue.

Major Revenue Source

This fund's major revenue is the annual stormwater fee and is expected to generate \$22.4 million for 2018-19 and \$22.5 million for FY 2019-20. The annual fee is not recommended to increase for the next two fiscal years. The growth in the Stormwater Fee revenue occurs when a vacant lot is built on providing ±\$38 per unit additional revenue. This fund will also carryforward \$2.5 million in fund balance. The culvert inspection fee collected in this fund is experiencing slight growth as the level of construction permits begins climbing. Also of note is the federal subsidy to help cover the debt service on the EWIP project slightly

over \$1 million in each year of the Biennial Budget.

Expenditure Trends

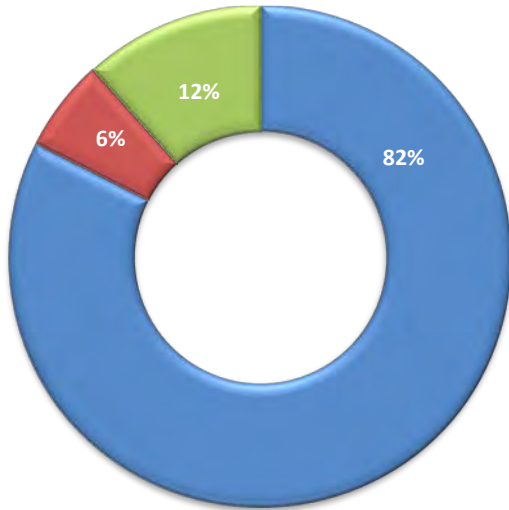
The proposed budget requests for payroll and operating supplies requested are 15% higher in FY 2018-19 due to the impact of defining capital expenses differently. This change required additional expenses to move from the CIP fund to the operations. Operating supplies and payroll are proposed to be just 1.3% more in FY 2019-20. Debt service remains at \$4 million/year in each year of the biennial budget. Management is evaluating opportunities to take on addition projects which will enhance the City's water quality.

Long Range Model

The long-range model indicates projected results that are close to breakeven until FY20-21 when we may be asking for a rate change. Any projected deficits are relatively small and the fund has a sufficient balance to allow for the planned reduction in excess reserves over the years. The key to balancing future years for the Stormwater Fund is to spread the costly capital projects into future years and acquiring grants can be very helpful in the financial equation.

CITY OF PORT ST. LUCIE STORMWATER FUND 2018-19 & 2019-20 BIENNIAL BUDGET

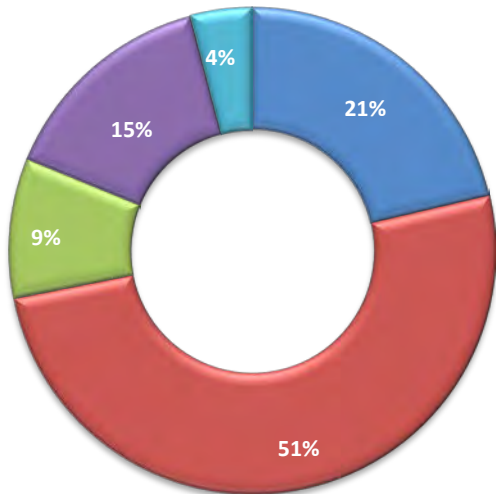
FY 18-19 SOURCES



■ Stormwater User Fees
 ■ Other
 ■ Use of Reserves

Beginning Reserve	\$10,342,991
Revenue Sources	Amount
Drainage User Fees	\$22,431,448
Other	1,613,605
Use of Reserve	3,161,118
Total	\$27,206,171

FY 18-19 USES



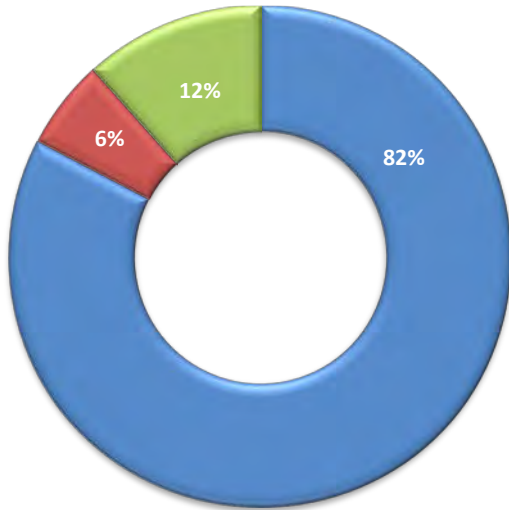
■ Personal Services
 ■ Operating Expenses
 ■ Capital Projects
■ Debt Service
 ■ Internal Charges

Expenditures by Function	Amount
Personal Services	\$5,804,359
Operating Expenses	13,748,338
Capital Projects	2,543,393
Debt Service	3,988,119
Internal Charges	1,121,962
Total	\$27,206,171

Designated Reserve 3,323,958

CITY OF PORT ST. LUCIE STORMWATER FUND 2018-19 & 2019-20 BIENNIAL BUDGET

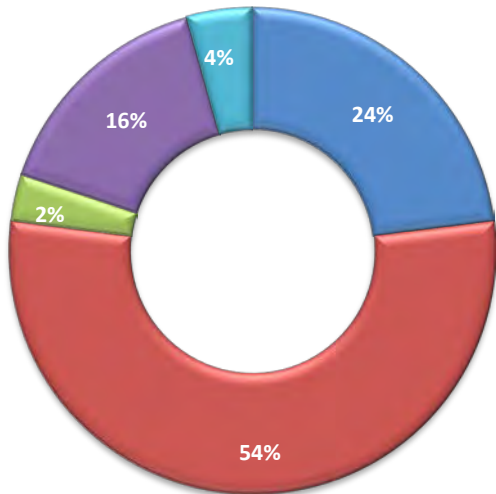
FY 19-20 SOURCES



■ Stormwater User Fees
 ■ Other
 ■ Use of Reserves

Beginning Reserve	\$7,181,873
Revenue Sources	Amount
Drainage User Fees	\$22,506,448
Other	1,565,846
Use of Reserve	1,639,865
Total	\$25,712,159

FY 19-20 USES



■ Personal Services
 ■ Operating Expenses
 ■ Capital Projects
■ Debt Service
■ Internal Charges

Expenditures by Function	Amount
Personal Services	\$5,924,417
Operating Expenses	13,874,126
Capital Projects	803,535
Debt Service	3,988,119
Internal Charges	1,121,962
Total	\$25,712,159

Designated Reserve 3,365,752



PUBLIC WORKS DEPARTMENT

Stormwater Fund #401

Overview

The City of Port St. Lucie Public Works Department is dedicated to maintaining and improving the quality of the community through the preservation and creation of environmentally and economically sound infrastructure, including roadways, stormwater management facilities, and sidewalks, while providing outstanding service to our customers.

FY 2018 Public Works Department Initiatives

- Hurricane Irma recovery included removing vegetation and restoring canal banks.
- Completed design or construction of two water quality projects and the Microbial Source Tracking Study.
- Prioritized maintenance/repairs of the 178 structures and created a budget line item to fund the work.
- Increased the frequency of three KPSLB events annually to semiannually.
- First in Florida to obtain fifth APWA Reaccreditation.

FY 2019 Public Works Department Initiatives

- Construction the E3/E4 project to reduce flooding at Savona/California intersection by August 1.
- Begin construction of the repairs/upgrades to the A-24 water control structure by January 1.
- Complete the Fleet Utilization and Replacement Report to identify cost saving measures by April 1.
- Complete the Review Fee Study to identify equitable fees for commercial and residential projects.
- Review stormwater fees with OMB/Finance.

FY 2019 Public Works Department Performance Measures

	City Council Strategic Goal (s)	Key Performance Measures Public Works Department	2015/16 Results	2016/17 Results	2017/18 Projected	2018/19 Target
Workload Measures	7	Requests for Service	5,645	4,787	6,651	8,500
	5	Liner Installed - Feet	78,610	53,900	31,065	31,000
	5	Culvert Installed - Feet	-	1,642	3,390	3,400
Effectiveness Measures	5	Culvert Backlog Completed (1)	33%	43%	46%	46%
	5	Water Control Structure Backlog Completed (2)	-	-	83%	50%
	5	Drainage System Rating Positively (3)	-	-	62%	62%
	1	Emergency Preparedness Rating Positively (4)	-	-	81%	81%
	5	Water Quality Projects Completed per Schedule	-	98%	100%	100%

(1) Estimated annual expenditure to complete 100% of backlog is \$1.5M.

(2) Estimated annual expenditure to complete 100% of backlog is \$600K

(3) *The National Citizen Survey for Port St Lucie 2018*. 48% in 2009, 62% in 2018. Increase of 14 points.

(4) *The National Citizen Survey for Port St Lucie 2018*. 62% in 2009, 81% in 2018. Increase of 19 points.

CITY OF PORT ST. LUCIE
APPROVED BIENNIAL BUDGET - STORMWATER UTILITY FUND
APPROVED FY 2018-19 & FY PROPOSED 2019-20

	BIENNIAL BUDGET			
	AUDITED 2016-17 *****	BUDGET 2017-18 *****	APPROVED 2018-19 *****	PROPOSED 2019-20 *****
Beginning Undesignated Reserve		\$ 10,342,991	\$ 10,342,991	\$ 7,181,873
REVENUES & SOURCES:				
Stormwater Fees	\$19,715,225	\$20,561,571	\$20,574,478	\$20,649,478
Stormwater - \$5.00 Increase in FY 17/18	\$0	\$0	\$0	\$0
Stormwater Fees/EWIP Project	1,842,255	1,856,970	1,856,970	1,856,970
Other Fees - Developers	968,070	553,650	903,300	878,300
Federal Subsidy - EWIP	908,861	901,903	1,000,000	1,000,000
Interest Income	198,877	100,000	214,000	214,000
Grant and Misc.	(215,004)	(125,625)	(503,695)	(526,455)
Fund Transfers	0	0	0	0
Use of Reserves	0	0	3,161,118	1,639,865
TOTAL	23,418,285	23,848,469	27,206,171	25,712,159
EXPENDITURES:				
Personal Services	4,642,379	5,822,636	5,804,359	5,924,417
Depreciation	1,243,229	0	0	0
Operating Supplies & Exp.	12,492,827	11,892,954	13,748,338	13,874,126
Bad Debt Exp.	0	0	0	0
Interfund Transfer - Internal Charges	1,177,032	1,120,457	1,121,962	1,121,962
Capital Equipment & Projects	1,732,273	1,020,174	2,543,393	803,535
Debt Service	2,925,490	1,382,223	1,378,094	1,378,094
Debt Service - EWIP Project	0	2,610,025	2,610,025	2,610,025
Reserve - Class Action Suit Refund	0	0	0	0
Interfund Transfer	0	0	0	0
TOTAL	24,213,229	23,848,469	27,206,171	25,712,159
SURPLUS <DEFICIT>	(\$794,945)	\$0	\$0	(\$0)
Designated Reserve - Financial Policy 17%	0	3,007,778	3,323,958	3,365,752
Projected Fund Balance				
Designated		\$ 3,007,778	3,323,958	3,365,752
Undesignated		7,335,213	7,019,033	7,181,873
Use of Reserves		-	3,161,118	1,639,865
		\$ 10,342,991	\$ 7,181,873	\$ 3,816,121

CITY OF PORT ST. LUCIE
STORMWATER UTILITY FUND - APPROVED REVENUES
APPROVED FY 2018-19 - FY PROPOSED 2019-20 BIENNIAL BUDGET

		BIENNIAL BUDGET			
		AUDITED	BUDGET	APPROVED	PROPOSED
		2016-17	2017-18	2018-19	2019-20
		*****	*****	*****	*****
<u>OPERATING REVENUES</u>					
343.904	Culvert Insp. Fees	638,305	400,000	725,000	700,000
343.909	Abandonment of Easements	80	0	0	0
343.913	Annexation - Engineering	83	0	0	0
343.914	Comprehensive Plan Amendment	0	0	0	0
343.915	Miscellaneous Development Fee	3,300	3,000	3,000	3,000
343.916	Development Plans Fee	11,409	20,000	15,000	15,000
343.917	Dev Regional Impact (DRI) FEE	0	0	0	0
343.918	PUD-Zoning/Amendment/Rezoning Fee	1,001	0	0	0
343.919	Commercial Abandoned	675	0	0	0
343.923	Commercial Culvert Fee	3,755	2,300	4,000	4,000
343.924	Commercial Eng. Inspection Fee	303,205	125,000	150,000	150,000
343.926	Residential Encroachments	940	850	1,200	1,200
343.927	Residential Abandonments	250	100	250	250
343.929	Commercial Culvert Reinspections	230	0	100	100
343.932	Commercial Inspection (Reinspects)	250	450	250	250
343.933	Request Rev NOPC	0	1,000	0	0
343.934	PUD Zoning Amend	1,016	700	3,500	3,500
343.937	Recording Fee - Abandonment	3,571	250	1,000	1,000
343.941	FPL Thornhill	0	0	0	0
343.942	FPL Midway/Sandpiper Project	0	0	0	0
343.963	Stormwater Utility Fees	21,557,480	22,418,541	22,431,448	22,506,448
	Stormwater - \$5.00 Increase in FY 16/17 and 17/18		0	0	0
	Proposed Single Rate	\$158.00	\$163.00	\$163.00	\$163.00
	Est. Budgeted ERU's	136,440	137,537	137,616	138,076
	Totals	22,525,550	22,972,191	23,334,748	23,384,748
<u>NON-OPERATING REVENUES</u>					
331.590-Y1329	NRCS Grant - E-8 Canal	0	0	0	0
334.360	Stormwater FDEP Grant	0	0	0	0
334.361-24026	Grant- SLRIT (Water Quality Testing Projects)	0	125,000	0	0
334.391.20012	State Grant - Clean Up PSL	0	0	0	0
334.394	Keep PSL Beautiful	0	0	0	0
334.405-Y1315	D Canal Water	0	0	0	0
341.903	Certification, Copying	142	50	50	50
341.913	Builders at Risk Fees	10,500	0	15,000	15,000
343.099	Discounts Allowed	(663,983)	(675,000)	(695,250)	(716,108)
361.100	Interest Income	198,877	100,000	214,000	214,000
362.001	Cell Tower Site Leases	222,542	175,000	130,180	130,278
365.900	Scrap and Surplus Sale	138,284	10,000	10,000	10,000
361.085-60145	2010 A Stormwater Bonds - BABS	646,471	642,613	710,000	710,000
361.085-60146	2010 B Stormwater Bonds - RZEDB	262,390	259,290	290,000	290,000
366.900	Contributions	0	0	0	0
366.936	Donations - Clean Up	0	0	0	0
367.705	Plat Review	12,900	6,000	10,000	8,000
369.000	Misc. Rev. Insurance	0	10,000	1,000	1,000
369.925	Service Fee/NSF Checks	50	25	25	25
323.750-20012	Refuse Franchise Fee of 1% (20%)	0	31,000	0	0
323.750-22024	Refuse Franchise Fee of 1% (80%)	0	122,000	0	0
369.001	Property Damage	58,617	25,000	25,000	25,000
369.930	Gain or Loss on Assets	(39,200)	0	0	0
369.900	Trust Fund - ICMA	0	0	0	0
369.985	Misc. Revenue	(9)	300	300	300
369.988	Visa Procurement Rebate	45,152	45,000	0	0
	Totals	892,735	876,278	710,305	687,546
<u>NON-REVENUES</u>					
381.403	Interfund Transfer from EWIP Fund #403	0	0	0	0
381.605	Interfund Transfer from the Medical Insurance Fund	0	0	0	0
389.000	Use of Reserves	0	0	3,161,118	1,639,865
389.700	Capital Contribution	0	0	0	0
	Totals	0	0	3,161,118	1,639,865
FUND TOTALS		\$23,418,285	\$23,848,469	\$27,206,171	\$25,712,159

CITY OF PORT ST. LUCIE
STORMWATER UTILITY FUND PROPOSED EXPENDITURES
APPROVED FY 2018-19 & FY PROPOSED 2019-20

	AUDITED 2016-17 *****	BUDGET 2017-18 *****	***** Approved 2018-19 - 2019-20 Proposed Budget *****				PROJECTED 2019-20 *****
			CURRENT LEVEL *****	% INCR <% DECR> *****	INCR. <DECR.> *****	% INCR <% DECR> *****	
250000 EMERGENCY & DISASTER RELIEF							
Personal Services	\$484,862	\$0	\$0	#DIV/0!	\$0	#DIV/0!	\$0
Operating Expense	60,780	0	0	#DIV/0!	0	#DIV/0!	0
Capital Outlay	0	0	0	#DIV/0!	0	#DIV/0!	0
TOTAL	545,642	0	0	#DIV/0!	0	#DIV/0!	0
410500 OPERATIONS-PUBLIC WORKS -- 50%							
Personal Services	662,570	1,133,663	1,119,061	-1.29%	(14,602)	-1.29%	1,149,038
Operating Expense	182,098	189,872	199,214	4.92%	9,342	4.92%	203,008
Capital Outlay	3,617	8,750	11,600	32.57%	2,850	32.57%	11,600
TOTAL	848,285	1,332,285	1,329,875	-0.18%	(2,410)	-0.18%	1,363,646
410600 OPERATIONS-PUBLIC WORKS -- 75%							
Personal Services	0	0	0	#DIV/0!	0	#DIV/0!	0
Operating Expense	0	0	0	#DIV/0!	0	#DIV/0!	0
Capital Outlay	0	0	0	#DIV/0!	0	#DIV/0!	0
TOTAL	0	0	0	#DIV/0!	0	#DIV/0!	0
411600 SURVEYING & MAPPING - PUBLIC WORKS -- 100%							
Personal Services	0	0	0	#DIV/0!	0	#DIV/0!	0
Operating Expense	0	0	0	#DIV/0!	0	#DIV/0!	0
Capital Outlay	0	0	0	#DIV/0!	0	#DIV/0!	0
TOTAL	0	0	0	#DIV/0!	0	#DIV/0!	0
411800 REGULATORY - PUBLIC WORKS -- 50%							
Personal Services	534,162	497,017	527,792	6.19%	30,775	6.19%	541,102
Operating Expense	23,385	29,612	62,959	112.61%	33,347	112.61%	34,247
Capital Outlay	0	0	0	#DIV/0!	0	#DIV/0!	0
TOTAL	557,547	526,629	590,751	12.18%	64,122	12.18%	575,349
412600 DRAINAGE - PUBLIC WORKS -- 100%							
Personal Services	2,605,992	3,715,985	3,677,733	-1.03%	(38,252)	-1.03%	3,742,722
Operating Expense	3,741,833	2,692,624	4,061,358	50.83%	1,368,734	50.83%	4,226,011
Capital Outlay	988,492	807,224	2,529,793	213.39%	1,722,569	213.39%	535,242
TOTAL	7,336,316	7,215,833	10,268,884	42.31%	3,053,051	42.31%	8,503,975
412700 GREENBELT & WATERWAY MAINT. - PUBLIC WORKS -- 50%							
Personal Services	354,794	475,971	479,773	0.80%	3,802	0.80%	491,555
Operating Expense	4,381,500	4,506,081	4,992,053	10.78%	485,972	10.78%	4,978,107
Capital Outlay	740,163	204,200	2,000	-99.02%	(202,200)	-99.02%	256,693
TOTAL	5,476,457	5,186,252	5,473,826	5.54%	287,574	5.54%	5,726,355
412900 CIP PROJECTS - PUBLIC WORKS-50%							
Personal Services	0	0	0	#DIV/0!	0	#DIV/0!	0
Operating Expense	0	0	0	#DIV/0!	0	#DIV/0!	0
Capital Outlay	0	0	0	#DIV/0!	0	#DIV/0!	0
TOTAL	0	0	0	#DIV/0!	0	#DIV/0!	0
390000 KEEP PORT ST. LUCIE BEAUTIFUL - PUBLIC WORKS							
Personal Services	0	0	0	#DIV/0!	0	#DIV/0!	0
Operating Expense	277	0	0	#DIV/0!	0	#DIV/0!	0
Capital Outlay	0	0	0	#DIV/0!	0	#DIV/0!	0
TOTAL	277	0	0	#DIV/0!	0	#DIV/0!	0

CITY OF PORT ST. LUCIE
STORMWATER UTILITY FUND PROPOSED EXPENDITURES
APPROVED FY 2018-19 & FY PROPOSED 2019-20

	AUDITED 2016-17 *****	BUDGET 2017-18 *****	***** Approved 2018-19 - 2019-20 Proposed Budget *****				PROJECTED 2019-20 *****
			CURRENT LEVEL *****	% INCR <% DECR> *****	INCR. <DECR.> *****	% INCR <% DECR> *****	
419900 NON-DEPARTMENTAL -- 100%							
Personal Services	0	0	0	#DIV/0!	0	#DIV/0!	0
Operating Expense	4,102,953	4,451,986	4,432,754	-0.43%	(19,232)	-0.43%	4,432,753
Depreciation Expense	1,243,229	0	0	#DIV/0!	0	#DIV/0!	0
Bad Debt Expense	0	0	0	#DIV/0!	0	#DIV/0!	0
Capital Outlay	0	0	0	#DIV/0!	0	#DIV/0!	0
Interfund Transfer - Internal Charges	1,177,032	1,120,457	1,121,962	0.13%	1,505	0.13%	1,121,962
Debt Service	2,925,490	3,992,248	3,988,119	-0.10%	(4,129)	-0.10%	3,988,119
Designated Reserve - Lawsuit Refund	0	0	0	#DIV/0!	0	#DIV/0!	0
Designated Reserve - Debt Retirement	0	0	0	#DIV/0!	0	#DIV/0!	0
TOTAL	9,448,704	9,564,691	9,542,835	-0.23%	(21,856)	-0.23%	9,542,834
TOTALS							
Personal Services	4,642,379	5,822,636	5,804,359	-0.31%	(18,277)	-0.31%	5,924,417
Operating Expense	12,492,827	11,870,175	13,748,338	15.82%	1,878,163	15.82%	13,874,126
Depreciation Expense	1,243,229	0	0	#DIV/0!	0	#DIV/0!	0
Bad Debt Expense	0	0	0	#DIV/0!	0	#DIV/0!	0
Capital Outlay	1,732,273	1,020,174	2,543,393	149.31%	1,523,219	149.31%	803,535
Debt Service	2,925,490	3,992,248	3,988,119	-0.10%	(4,129)	-0.10%	3,988,119
Interfund Transfer - Internal Charges	1,177,032	1,120,457	1,121,962	0.13%	1,505	0.13%	1,121,962
Reserve - Lawsuit Refund	0	0	0	#DIV/0!	0	#DIV/0!	-
Interfund Transfer	0	0	0	#DIV/0!	0	#DIV/0!	0
TOTAL	24,213,229	23,825,690	27,206,171	14.19%	3,380,481	14.19%	25,712,159
STORMWATER UTILITY TOTAL	\$24,213,229	\$23,825,690	\$27,206,171	14.19%	\$3,380,481	14.19%	\$25,712,159
Designated Reserve-Financial Policy - 17%	0	3,007,778	3,323,958	-100.00%	316,181	10.51%	3,365,752

CITY OF PORT ST. LUCIE
STORMWATER UTILITY FUND - #401 - CAPITAL PROJECTS
FIVE YEAR PROJECTED COSTS
FY 2018-19 & FY 2019-20 BIENNIAL BUDGET

2018-2019 2019-2020 2020-2021 2021-2022 2022-2023

EXPENDITURES:

DRAINAGE DIVISION - PUBLIC WORKS - #401-4126

	\$	\$	\$		
E-3C & E-4 Equalizer Pipe	500,000	-	-		
Large Culvert Replacement - failed culverts under roadways	550,000	550,000	550,000	550,000	550,000
DROW & Rights of Way Bank Repairs 534000	50,000	50,000	50,000	50,000	50,000
Side Lot Ditch Program - City Wide 534000-96001	150,000	150,000	150,000	150,000	150,000
Landscaping	100,000	100,000	100,000	100,000	100,000
Building Improvements					
A-24 Water Control Structures	675,000	-	-		
A-22 Water Control Structures	-	525,000	-		
A-14 Water Control Structures	-	-	-	475,000	
Water Quality Project - Sagamore Basin					-
SWW-1 Control Structure		600,000			
Water Control Structure Repair (Citywide)	500,000	300,000	400,000	500,000	600,000
Property Acquisition for access to Water Control Structures	160,000				
Water Quality Projects (Veteran's Memorial)	1,100,000	-	1,000,000		520,000
Fleet Utilization and Replacement Report (NEW)	100,000				
Boat and trailer					
E-8 Downstream repair of B-15					
Seal Painting of Stamped Concrete					
Weather Station					
8-02 Downstream Repair	-	-	-		
Replace PWT-8533 Gradall XL4100	-	-	-		
Replace PW-8564 2002 Ford F-150 Pickup	-	-	-		
Replace PWT-0007 2004 Gradall Excavator	433,793	-	-		
Replace PW-5770 2002 Chevy 3500	-	-	-		
Replace PW-5390 2003 Dodge Pickup	-	-	-		
Replace PW-6090 1998 Jeep Cherokee	-	-	-		
Replace PWT-5492 2001 Case Loader	173,374	-	-		
Replace PW-9228 1995 Hyster Forklift with Sillick All Terrain Forklift	81,839				
Replace PW-9402 1999 Ford F-250 Pickup with Ford F-250 Utility Bed	-	36,095	-		
Replace PWD-4285 1999 Sterling Dump Truck Mack	-	152,113	-		
Replace PWD-1111 1996 Ford F-800 Dump Truck with Volvo Dump Mack		152,113			
Replace PWD-4283 1999 Sterling Dump Truck with Volvo Dump Mack	-	152,113	-		
Replace PWD-4284 1999 Sterling Truck with Mack Dump Truck	-	-	152,113		
Replace PWT-0589 2003 Gradall Excavator with Gradall	-	-	433,793		
Replace PWD-4282 1999 Sterling Dump Truck with Mack Dump Truck			152,113		
Replace PW-3083 1999 Sterling Tractor with Volvo Semi Tractor			116,634		
Replace PW-4631 2003 Ford F150			36,095		
Replace PWD-1850 2001 Freightliner Dump Truck with Mack Dump Truck				152,113	
Replace PWT-8031 2006 Gradall with Gradall	-	-	-	433,793	
Replace PWS-0574 2010 Powerscreen Chieftain		-	300,000		
Replace PWD-9646 2001 Ford F-450 Truck with Ford F-450 Dump Bed		-	56,279		
Replace PWS-1014 2000 Dorsey Dump Trailer with Warren Dump Trailer		-	39,585		
Replace PWD-1849 2001 Freightliner Dump Truck with Mack Dump Truck		-	152,113		
Replace PW-6246 2005 GMC Pickup Truck with Ford F-150	-	-	-	35,108	
Replace PW-6996 2005 Ford Ranger Pickup with Ford F-150 Pickup					35,108
Replace PW-0337 2006 Ford F150 Pickup with Ford F-250 Utility Bed					36,095
Replace PW-6103 2004 Sterling Tractor with Volvo Semi Tractor					116,634
Replace PW-5391 2003 Dodge Ram 1500 Pickup with Ford F-150 Pickup					35,108
Replace PWD-1851 2001 Freightliner Dump Truck with Mack Dump Truck					152,113
Replace PWT-0053 2012 Gradall with Gradall					433,793
Replace PWT-2299 2011 Kaiser Swamp Meister					
Replace PWD-1852 2001 Freightliner Tractor has 5th Wheel					
Replace PW-549 2006 Ford Escape					
Replace PWD-1841 2005 Sterling Dump Truck					
Replace PWD-7113 2006 Sterling Dump Truck					
Replace PWT-2300 2011 Kaiser Swamp Meister					
Replace PWT-9314 2007 John Deere Dozer					
Replace PWD-0240 2006 Sterling Dump Truck					
Replace PWD-0241 2006 Sterling Dump Truck					
Replace PWT-0089 2017 Gradall	-	-	-	-	-
Sub-Totals	\$ 4,574,006	\$ 2,767,434	\$ 3,688,725	\$ 2,446,014	\$ 2,778,851

CITY OF PORT ST. LUCIE
STORMWATER UTILITY FUND - #401 - CAPITAL PROJECTS
FIVE YEAR PROJECTED COSTS
FY 2018-19 & FY 2019-20 BIENNIAL BUDGET

GREENBELT & WATERWAY MAINT. DIVISION - PUBLIC WORKS - #401-4127

Replace PWT-4225 2006 John Deere 6615 Tractor	\$ -	\$ -	\$ -		
Replace PW-6988 2006 Sterling Tank Truck		223,585			
Replace PW-2208 2008 Ford F250 Utility Body			36,095		
Replace PW-3197 22009 Chevy Sterling Tank Truck				223,585	
Replace PW-6781 2010 GMC Utility Body					36,095
Replace PWT 9559 John Deere 6615 4WD Tractor					
Sub-Totals	\$ -	\$ 223,585	\$ 36,095	\$ 223,585	\$ 36,095

STORMWATER CAPITAL PROJECT TOTALS

\$ 4,574,006	\$ 2,991,019	\$ 3,724,820	\$ 2,669,599	\$ 2,814,946
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CITY OF PORT ST. LUCIE
 STORMWATER UTILITY FUND #401
 APPROVED CAPITAL OUTLAY
 APPROVED FY 2018-19 - FY 2019-20 PROPOSED BIENNIAL BUDGET

		APPROVED	**PROPOSED**
		FY 2018-19	FY 2019-20
		****	****
410500	PUBLIC WORKS OPERATIONS (50%)		
	Desks & Office Furniture	5,400	5,400
	(3) Laptops/Microsoft Surface	4,200	4,200
	(2) Desktop Computers	2,000	2,000
	Totals	11,600	11,600
412600	PUBLIC WORKS DRAINAGE (100%)		
	Property Acquisition for Water Control Study	160,000	0
	Replace PW-8563 with Ford F-150 Pickup	33,108	0
	Replace PW-2465 with Ford F-150 Pickup		33,108
	Replace Forklift	81,839	0
	Replace F-250	0	36,095
	Portable Computer Devise	1,400	0
	(2) Cameras	700	700
	Gradall Excavator	433,793	
	Replace (3) Dump Trucks		456,339
	Replace (3) Handheld Radios	9,000	9,000
	Cart Saw	2,500	0
	Trailer Mount Pressure Washer	34,079	
	Replace Case Loader	173,374	
	Water Quality Projects (Veteran's Memorial Park)	1,100,000	
	Other Infrastructure	500,000	0
	Totals	2,529,793	535,242
412700	PUBLIC WORKS GREENBELT & WATERWAY MAINT. (50%)		
	Desk/Credenza/File Cabinet	2,000	0
	Replace PW-6864 with Ford F-150 Pickup		33,108
	Other Machinery & Equipment	0	223,585
	Totals	2,000	256,693
STORMWATER UTILITY FUND		\$2,543,393	\$803,535

CITY OF PORT ST. LUCIE
STORMWATER UTILITY FUND
LONG RANGE PLAN

(OPERATING & CAPITAL)

This model assumes no rate increase in the Stormwater Fee.
 All capital project requests and equipment are included.
 Personal Services contains the assumption of pay raises for all employees as well as an assumption of increased employee contributions towards their medical insurance.
 Personal Services also includes a 3% increase in year 2018-19 and 19-20 and beyond.
 OPEB (Other Post Employee Benefits) increases by 6.57% in fiscal year 18-19 and 19-20.

	AUDITED	BUDGET	CITY MANAGER BIENNIAL BUDGET				PROJECTED	PROJECTED	PROJECTED	
	2016-17	2017-18	APPROVED 2018-19	Growth %	PROPOSED 2019-20	Growth %	2020-21	2021-22	2022-23	
BEGINNING DESIGNATED RESERVES		\$ 10,342,991	\$ 10,342,991		\$ 7,181,873		\$ 5,542,008	\$ 4,163,616	\$ 3,264,268	
REVENUES & SOURCES:										
Stormwater Fees	19,715,225	19,874,576	20,574,478	0.1%	20,649,478	0.4%	0.5%	\$20,772,725	\$20,986,216	\$21,199,845
\$5.00 Rate Increase in Fiscal Year 16-17 and 17-18		686,995	-		-			\$0	\$0	\$0
Stormwater Fee - EWIP	1,842,255	1,856,970	1,856,970		1,856,970		1,856,970	1,856,970	1,856,970	
Single Rate: 1,000 new homes/yr.	158.00	163.00	163.00	0.0%	163.00	0.0%	163.00	163.00	163.00	
Federal Subsidy - EWIP	908,861	901,903	1,000,000	11%	1,000,000		1,000,000	1,000,000	1,000,000	
Culvert Inspection Fees	638,305	400,000	725,000	81%	700,000	-3.4%	\$700,000	\$675,000	\$650,000	
Developer Fees	17,380	16,385	18,000	10%	18,000	0.0%	18,360	16,000	15,000	
Interest Income	198,877	100,000	214,000		214,000	0.0%	1.0%	216,140	218,301	220,484
Grants and Misc.	97,382	11,640	(343,395)		(366,154)		1.0%	(373,477)	(377,212)	(380,984)
Fund Transfer	0	0	0		0			0	0	0
Funded Depr.-Replacement Equip.	0	0	0		0			0	0	0
Bond Proceeds	0	0	0		0			0	0	0
Use of Reserves	0	0	3,161,118		1,639,865			1,378,392	899,348	774,684
TOTAL	23,418,285	23,848,469	27,206,171		25,712,159	(0)	25,569,110	25,274,623	25,335,999	
EXPENDITURES:										
Personal Services	4,642,379	5,822,636	5,804,359	-0.31%	5,924,417	2.1%	3.0%	6,102,150	6,228,367	6,357,195
Depreciation	1,243,229	0	0		0			0	0	0
Operating Supplies & Exp.	12,492,827	11,892,954	13,748,338	15.60%	13,874,126	2.0%	3.0%	12,680,350	13,035,760	13,001,833
Bad Debt Exp.	0	0	0		0			0	0	0
Internal Charges	1,177,032	1,120,457	1,121,962	0.13%	1,121,962	0.0%	2.5%	1,150,011	1,178,761	1,180,345
Capital Equipment & Projects	1,732,273	1,020,174	2,543,393	149.31%	803,535			1,650,000	844,585	808,851
Debt Service	2,925,490	1,382,223	1,378,094		1,378,094			1,376,575	1,377,125	1,377,750
Debt Service - EWIP	0	2,610,025	2,610,025		2,610,025			2,610,025	2,610,025	2,610,025
Fund Transfer	0	0	0		0			0	0	0
TOTAL	24,213,230	23,848,469	27,206,171		25,712,159		25,569,110	25,274,624	25,335,999	
SURPLUS <DEFICIT>	(\$794,945)	\$0	\$0		\$0		(\$0)	(\$0)	\$0	
Designated Reserve - Financial Policy - 17%			3,323,958		3,365,752		3,193,025	3,274,902	3,291,035	

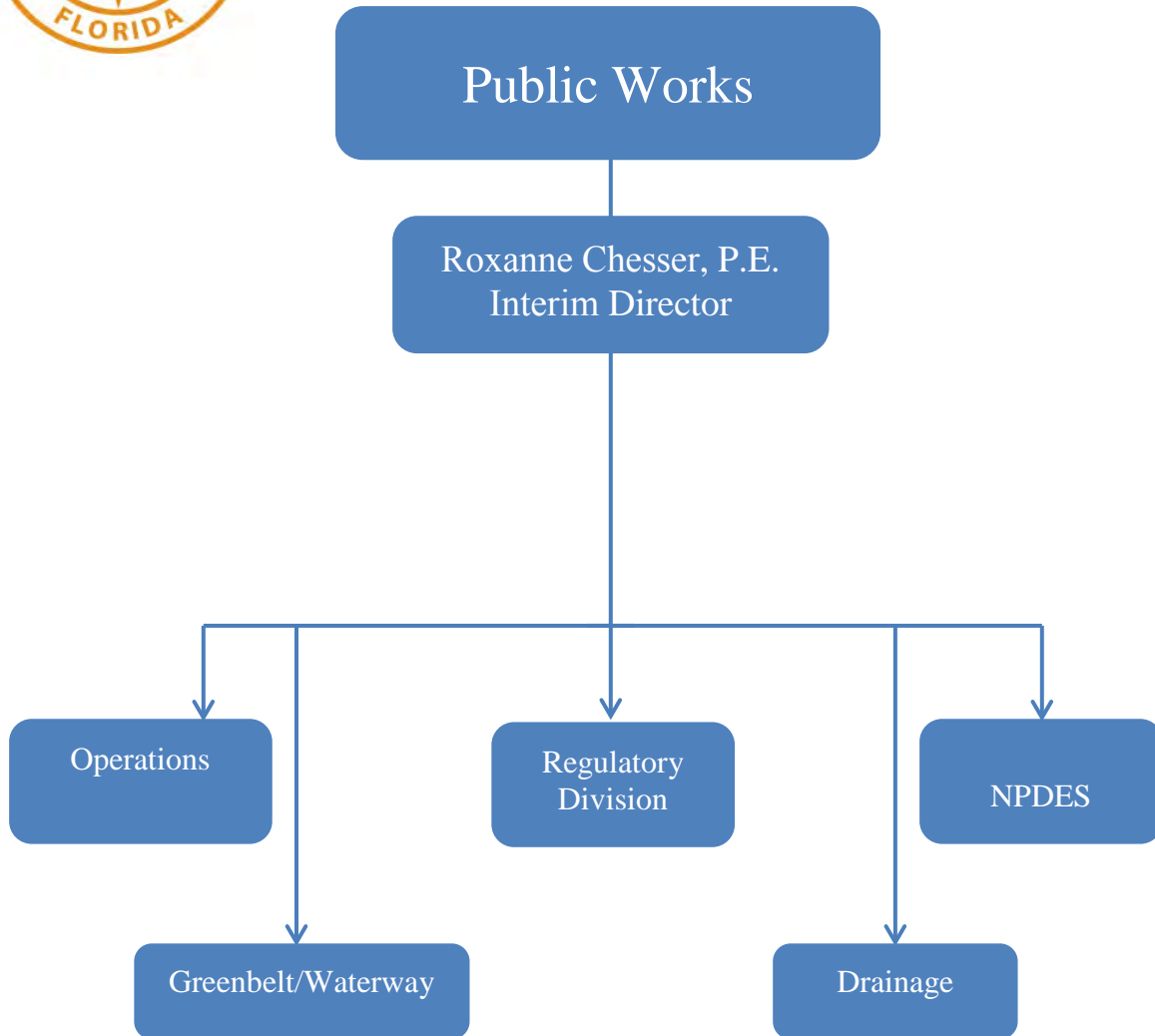
NOTE --- EWIP annual debt service increases by \$1,285,000 in FY 2023-24

Designated	\$ 3,323,958	\$ 3,365,752	\$ 3,193,025	\$ 3,274,902	\$ 3,264,268
Undesignated	7,019,033	3,816,121	2,348,983	888,714	-
Use of Reserves	3,161,118	1,639,865	1,378,392	899,348	774,684
Difference	\$ 7,181,873	\$ 5,542,008	\$ 4,163,616	\$ 3,264,268	\$ 2,489,584

Note 1: The Stormwater is spending down reserves on purchases of replacement capital equipment, new projects & increased contracts. It is OMB's recommendation that we evaluate the rates, fees and charges in the Biennial Budget.



“A City for All Ages”





PUBLIC WORKS DEPARTMENT

Stormwater Fund #401

Overview

The City of Port St. Lucie Public Works Department is dedicated to maintaining and improving the quality of the community through the preservation and creation of environmentally and economically sound infrastructure, including roadways, stormwater management facilities, and sidewalks, while providing outstanding service to our customers.

FY 2018 Public Works Department Initiatives

- Hurricane Irma recovery included removing vegetation and restoring canal banks.
- Completed design or construction of two water quality projects and the Microbial Source Tracking Study.
- Prioritized maintenance/repairs of the 178 structures and created a budget line item to fund the work.
- Increased the frequency of three KPSLB events annually to semiannually.
- First in Florida to obtain fifth APWA Reaccreditation.

FY 2019 Public Works Department Initiatives

- Construction the E3/E4 project to reduce flooding at Savona/California intersection by August 1.
- Begin construction of the repairs/upgrades to the A-24 water control structure by January 1.
- Complete the Fleet Utilization and Replacement Report to identify cost saving measures by April 1.
- Complete the Review Fee Study to identify equitable fees for commercial and residential projects.
- Review stormwater fees with OMB/Finance.

FY 2019 Public Works Department Performance Measures

	City Council Strategic Goal (s)	Key Performance Measures Public Works Department	2015/16 Results	2016/17 Results	2017/18 Projected	2018/19 Target
Workload Measures	7	Requests for Service	5,645	4,787	6,651	8,500
	5	Liner Installed - Feet	78,610	53,900	31,065	31,000
	5	Culvert Installed - Feet	-	1,642	3,390	3,400
Effectiveness Measures	5	Culvert Backlog Completed (1)	33%	43%	46%	46%
	5	Water Control Structure Backlog Completed (2)	-	-	83%	50%
	5	Drainage System Rating Positively (3)	-	-	62%	62%
	1	Emergency Preparedness Rating Positively (4)	-	-	81%	81%
	1	Water Quality Projects Completed per Schedule	-	98%	100%	100%

(1) Estimated annual expenditure to complete 100% of backlog is \$1.5M.

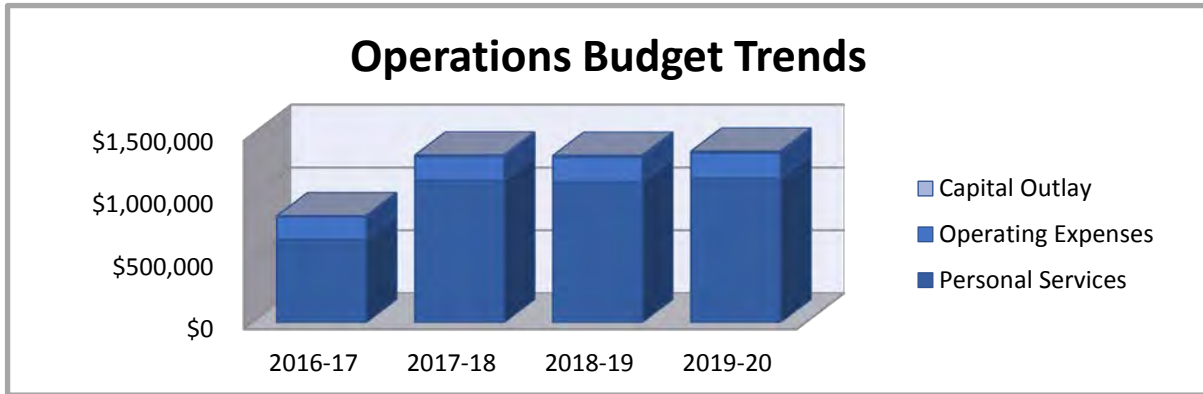
(2) Estimated annual expenditure to complete 100% of backlog is \$600K

(3) *The National Citizen Survey for Port St Lucie 2018*. 48% in 2009, 62% in 2018. Increase of 14 points.

(4) *The National Citizen Survey for Port St Lucie 2018*. 62% in 2009, 81% in 2018. Increase of 19 points.

CITY OF PORT ST. LUCIE
STORMWATER UTILITY FUND - #401
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Public Works - Operations -- #410500
 Roxanne Chesser, Interim Director



EXPENDITURE SUMMARY:

	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$662,570	\$1,133,663	\$1,119,061	\$1,149,038
Operating Expenses	182,098	189,872	199,214	203,008
Capital Outlay	3,617	8,750	11,600	11,600
Total	\$848,285	\$1,332,285	\$1,329,875	\$1,363,646

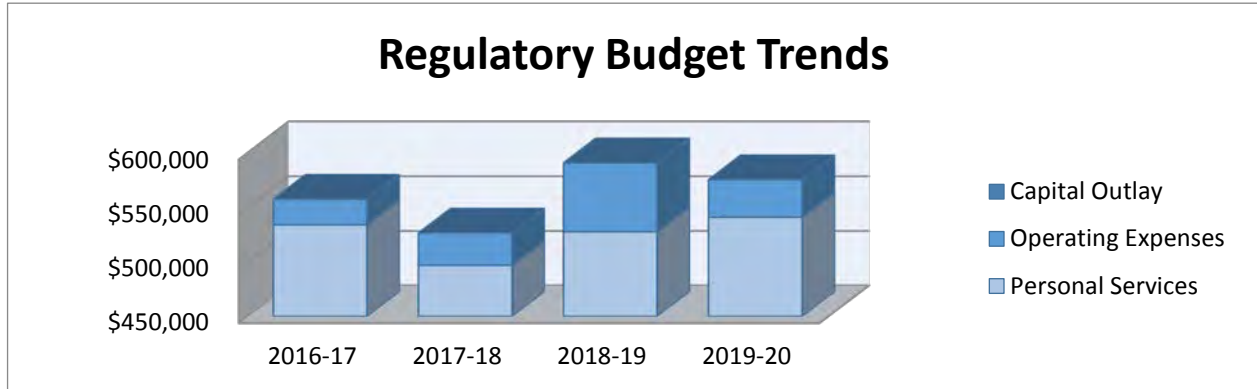
STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Director	0.50	0.50	0.50	0.50
Assistant Director	0.50	0.50	0.50	0.50
Deputy Director	0.50	0.50	0.50	0.50
Manager	1.00	1.00	1.00	1.00
CIP Manager	0.50	0.50	0.50	0.50
Project Manager	0.50	0.50	0.50	0.50
Emergency Management Director	0.00	0.00	0.00	0.00
Project Coordinator	1.50	1.50	1.50	1.50
Contract Coordinator	0.50	0.50	0.50	0.50
Inspector	2.00	2.00	2.00	2.00
Senior System Support Analyst	0.50	0.50	0.50	0.50
Supervisor	0.50	0.50	0.50	0.50
Payroll Specialist	0.50	0.50	0.50	0.50
Budget Specialist	0.50	0.50	0.50	0.50
Financial Specialist	0.50	0.50	0.50	0.50
Budget Analyst	0.50	0.50	0.50	0.50
Records Analyst	0.00	0.00	0.00	0.00
Administrative Assistant	1.50	1.50	1.50	1.50
Total	12.00	12.00	12.00	12.00

(Note--50% of 24 Positions)

CITY OF PORT ST. LUCIE
STORMWATER OPERATING FUND - #401
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Public Works - Regulatory -- #411800
Roxanne Chesser, Interim Director



EXPENDITURE SUMMARY:

	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$534,162	\$497,017	\$527,792	\$541,102
Operating Expenses	23,385	29,612	62,959	34,247
Capital Outlay	0	0	0	0
Total	\$557,547	\$526,629	\$590,751	\$575,349

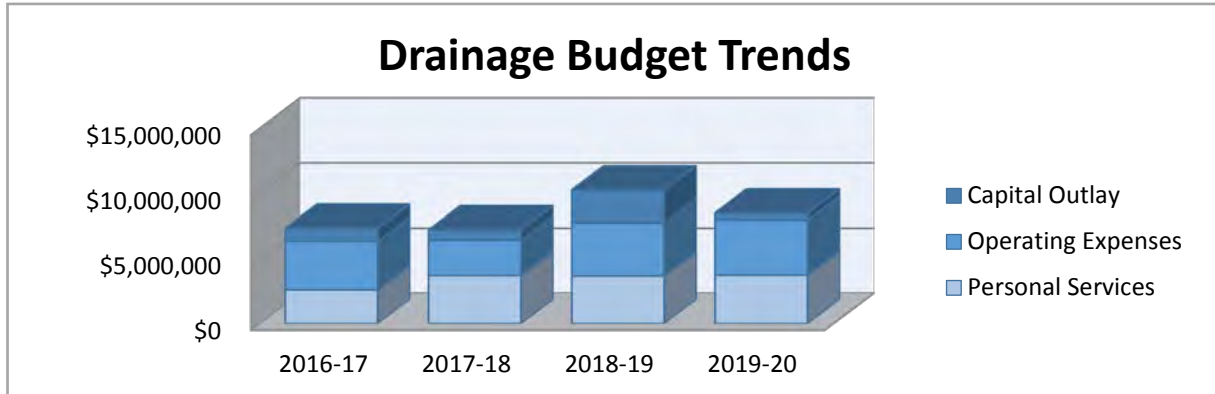
STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Engineer Manager	0.50	0.50	0.50	0.50
Project Manager	0.50	0.50	0.50	0.50
Data System Analyst	0.50	0.50	0.50	0.50
City Surveyor	0.50	0.50	0.50	0.50
Project Coordinator	1.00	1.00	1.00	1.00
Engineer Technician	0.50	0.50	0.50	0.50
Customer Service Leader	0.00	0.50	0.50	0.50
Administrative Assistant	0.50	0.50	0.50	0.50
Customer Specialist	1.50	1.00	1.00	1.00
Total	5.50	5.50	5.50	5.50

(Note -- 50% of 11 Positions)

CITY OF PORT ST. LUCIE
STORMWATER UTILITY FUND - #401
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Public Works - Drainage -- #412600
Roxanne Chesser, Interim Director



EXPENDITURE SUMMARY:

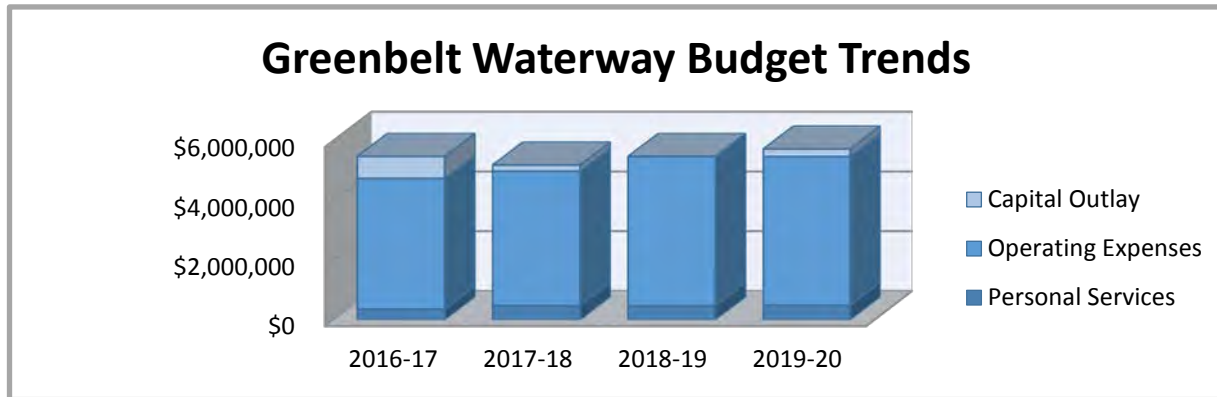
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$2,605,992	\$3,715,985	\$3,677,733	\$3,742,722
Operating Expenses	3,741,833	2,692,624	4,061,358	4,226,011
Capital Outlay	988,492	807,224	2,529,793	535,242
Total	\$7,336,316	\$7,215,833	\$10,268,884	\$8,503,975

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Manager	1.00	1.00	1.00	1.00
NPDES Manager	0.50	0.50	0.00	0.00
Civil Engineer	0.00	0.00	0.00	0.00
Supervisor	2.00	2.00	2.00	2.00
Crew Leader	3.00	3.00	3.00	3.00
Engineer Technician	1.00	1.00	1.00	1.00
Heavy Equipment Operator	3.00	3.00	3.00	3.00
Equipment Operator	8.00	8.00	8.00	8.00
Inspector	7.00	7.00	7.00	7.00
CADD Tech	2.00	2.00	2.00	2.00
Administrative Assistant	0.00	0.00	0.00	0.00
Administrative Secretary	1.00	1.00	1.00	1.00
Survey Technician	3.00	3.00	3.00	3.00
Maintenance Technician	4.00	4.00	4.00	4.00
Warehouse Technician	1.00	1.00	1.00	1.00
Maintenance Worker	13.00	13.00	13.00	13.00
Total	49.50	49.50	49.00	49.00

CITY OF PORT ST. LUCIE
STORMWATER UTILITY FUND - #401
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Public Works - Greenbelt Waterway -- #412700
Roxanne Chesser, Interim Director



EXPENDITURE SUMMARY:

	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$354,794	\$475,971	\$479,773	\$491,555
Operating Expenses	4,381,500	4,506,081	4,992,053	4,978,107
Capital Outlay	740,163	204,200	2,000	256,693
Total	\$5,476,457	\$5,186,252	\$5,473,826	\$5,726,355

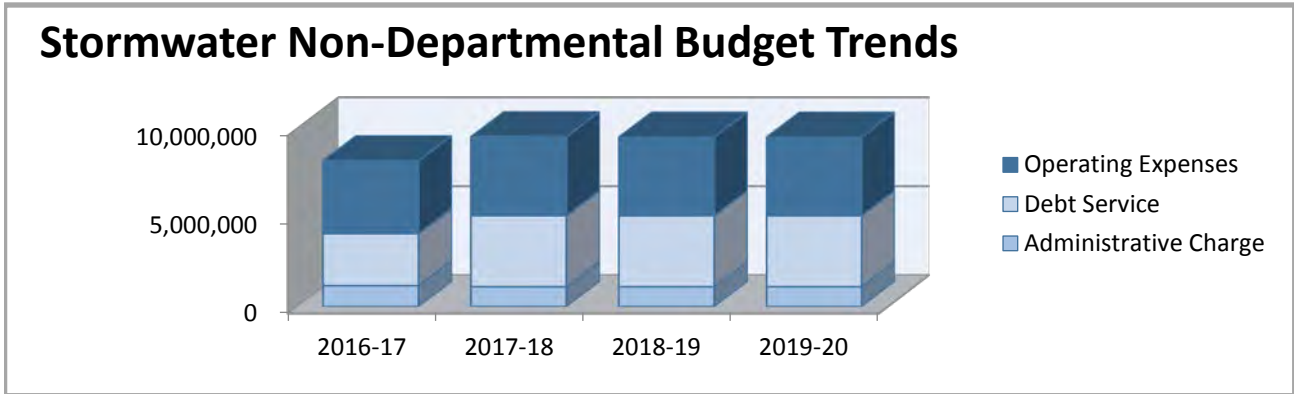
STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Project Manager	0.50	0.50	0.50	0.50
Project Coordinator	0.00	0.00	0.00	0.00
Supervisor	0.50	0.50	0.50	0.50
Inspector	2.00	2.00	2.00	2.00
Aquatic Specialist	0.50	0.50	0.50	0.50
Equipment Operator	1.00	1.00	1.00	1.00
Irrigation Technician	0.50	0.50	0.50	0.50
Maintenance Technician	0.50	0.50	0.50	0.50
Maintenance Worker	0.00	0.00	0.00	0.00
Total	5.50	5.50	5.50	5.50

(Note -- 50% of 11 Positions)

**CITY OF PORT ST. LUCIE
STORMWATER UTILITY FUND - #401
DEPARTMENTAL BUDGET SUMMARY**

DEPARTMENT: Non Departmental -- #419900



EXPENDITURE SUMMARY:

	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Operating Expenses	4,102,953	4,451,986	4,432,754	4,432,754
Administrative Charge	1,177,032	1,120,457	1,121,962	1,121,962
Debt Service	2,925,490	3,992,248	3,988,119	3,988,119
Total	\$8,205,475	\$9,564,691	\$9,542,835	\$9,542,835

Building Permit Fund

This is a special revenue fund that reports the financial activity of the Building Department. By tracking the financial activity of this one department isolated in this single fund, their revenues (permits fees, etc.) can be compared to the cost of their work with their rates being set accordingly.

Major Revenue Source

This fund's largest single revenue, Building Permit Fees, is directly driven by construction activity. New construction activity continues to increase bringing increased pressure upon the Building Department. Permit Fee Revenue is expected to hit \$8.5 million in the current year and \$6 million is projected for the proposed each year of the Biennial Budget. The projected fund balance of \$8.5 million for the start of FY 2018-19 is above the stated

policy of 50%. This higher level of fund balance helped stabilize this department during the years of falling revenue.

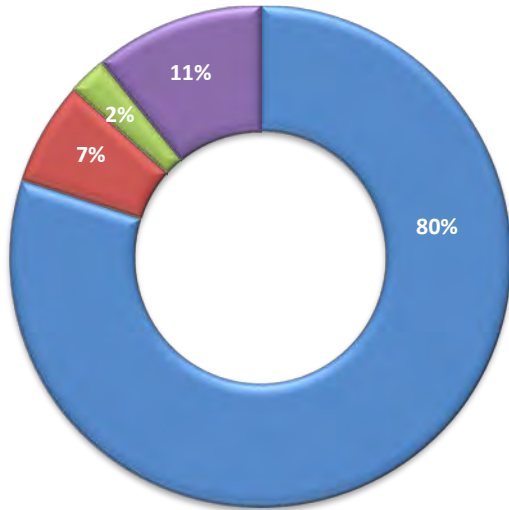
Expenditure Trends

There are five additional positions requested for this fund in FY 2018-19 and another three requested for FY 2019-20, to take pressure off the building inspectors to assist with the increase in demand for service. Raises are pending the outcome of union negotiations.

With the climb in revenues and the proposed added positions increasing the expenditures of the fund is projected to break even during both years of the biennial budget. The policy required 50% financial contingency is \$3.7 million and there will be approximately \$4.8 million in additional reserves.

CITY OF PORT ST. LUCIE BUILDING FUND 2018-19 & 2019-20 BIENNIAL BUDGET

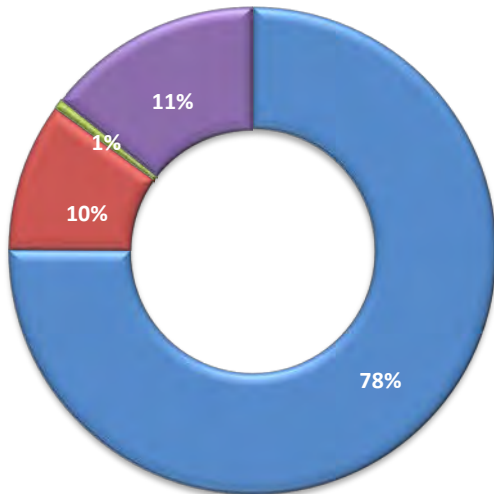
FY 18-19 SOURCES



Beginning Reserve	\$8,705,007
Revenue Sources	Amount
Building Permit Fees	\$6,005,000
Plan Review Fees	500,000
Licensing Fees	186,775
Misc. Revenues	818,528
Total	\$7,510,303

■ Building Permit Fees ■ Plan Review Fees ■ Licensing Fees ■ Misc. Revenues

FY 18-19 USES

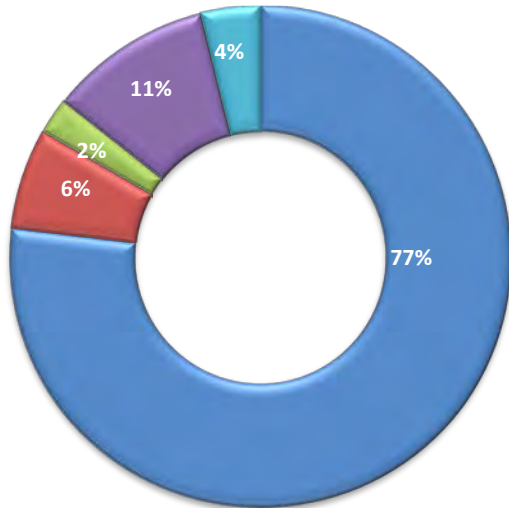


Expenditures by Function	Amount
Personal Services	\$5,883,543
Operating Expenses	774,018
Capital Outlay	55,400
Internal Charges	797,342
Total	\$7,510,303
Designated Reserve	3,328,781

■ Personal Services ■ Operating Expenses ■ Capital Projects ■ Internal Charges

CITY OF PORT ST. LUCIE BUILDING FUND 2018-19 & 2019-20 BIENNIAL BUDGET

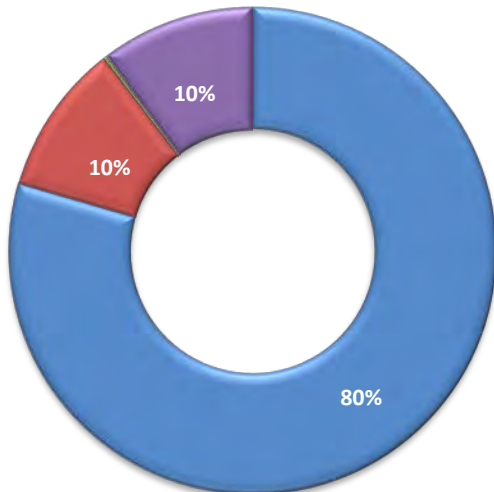
FY 19-20 SOURCES



- Building Permit Fees ■ Plan Review Fees ■ Licensing Fees
- Misc. Revenues ■ Use of Reserves

Beginning Reserve	\$8,705,007
Revenue Sources	Amount
Building Permit Fees	\$6,005,000
Plan Review Fees	500,000
Licensing Fees	185,000
Misc. Revenues	818,285
Use of Reserves	302,870
Total	\$7,811,155

FY 19-20 USES



- Personal Services ■ Operating Expenses ■ Capital Projects ■ Internal Charges

Expenditures by Function	Amount
Personal Services	\$6,211,595
Operating Expenses	784,018
Capital Outlay	18,200
Internal Charges	797,342
Total	\$7,811,155
Designated Reserve	3,497,807

CITY OF PORT ST. LUCIE
APPROVED BIENNIAL BUDGET - BUILDING DEPARTMENT FUND
APPROVED FY 2018-19 & PROPOSED FY 2019-20

	BIENNIAL BUDGET			
	AUDITED	BUDGET	APPROVED	PROPOSED
	2016-2017	2017-2018	2018-2019	2019-2020

Beginning Undesignated Reserve		\$ 10,385,687	\$ 8,705,007	\$ 8,705,007
<u>REVENUES & SOURCES:</u>				
Building Permit Fees	\$5,839,651	\$5,375,000	\$6,005,000	\$6,005,000
Plan Review Fees	457,363	375,000	500,000	500,000
Licensing Fees	167,742	130,000	186,775	185,000
Sign Permit Fees	0	0	0	0
Misc. Revenues	881,483	732,761	818,528	818,285
Use of Reserves	0	1,680,680	0	302,870
Fund Transfers	0	0	0	0
TOTAL	7,346,239	8,293,441	7,510,303	7,811,155
<u>EXPENDITURES:</u>				
Personal Services	4,501,792	5,328,445	5,883,543	6,211,595
Operating Expenses	1,049,587	702,355	774,018	784,018
Capital Outlay	155,210	1,608,200	55,400	18,200
Admin. Charge	597,396	610,558	0	0
Fund Transfer to 440 - ECM Loan & GF	39,258	43,883	797,342	797,342
TOTAL	6,343,243	8,293,441	7,510,303	7,811,155
<u>SURPLUS <DEFICIT></u>	\$1,002,996	(\$0)	\$0	(\$0)
Designated Reserve 50% - Per Council Policy	0	3,015,400	3,328,781	3,497,807
<u>Projected Fund Balance</u>				
Designated		\$ 3,015,400	\$ 3,328,781	\$ 3,497,807
Undesignated		7,370,287	5,376,227	5,207,201
USE of Undesignated		1,680,680	-	302,870
		\$ 8,705,007	\$ 8,705,007	\$ 8,402,137

CITY OF PORT ST. LUCIE
BUILDING DEPARTMENT FUND - REVENUES
APPROVED FY 2018-19 & FY 2019-20 PROPOSED BIENNIAL BUDGET

		BIENNIAL BUDGET			
		AUDITED	BUDGET	APPROVED	PROPOSED
		2016-2017	2017-2018	2018-2019	2019-2020
		*****	*****	*****	*****
<u>OPERATING REVENUES</u>					
322.000	Building Permits *	\$5,713,099	\$5,200,000	\$6,000,000	\$6,000,000
322.005	Building Permits-Overtime	126,552	175,000	5,000	5,000
322.012	FBC Surcharge	8,751	5,200	8,550	8,750
322.015	1% Education Building Permits	27,709	10,000	15,000	15,000
322.050	Plan Review Fees	457,363	375,000	500,000	500,000
322.105	New Radon City	8,445	75,000	8,867	8,424
324.732	Building Dep. - 1% Admin.	167,742	130,000	186,775	185,000
	Totals	\$6,509,661	\$5,970,200	\$6,724,192	\$6,722,174
<u>NON-OPERATING REVENUES</u>					
341.902	Sale of Maps, etc.	20	50	0	0
354.110	Building Record	1,458	1,000	1,200	1,200
354.116	Code Collection	0	8,500	0	0
354.300	Violation of Local Ordinance	101,715	75,000	75,000	75,000
354.315	Contractors Lien Collection	27,328	0	5,000	5,000
354.400	Prosecution	110,880	85,000	12,500	12,500
354.5	Building Lien Admin.			85,000	85,000
361.000	Interest Inc.	123,899	55,000	160,000	160,000
362.429	Rental Income	191,357	195,611	195,611	195,611
365.900	Other Scrap or Surplus	2,682	5,000	5,000	5,000
366.308	Contractor Contribution	67,839	40,000	40,000	40,000
367.003	Unrealized Appreciation	0	0	0	0
367.200	Competency Cards	186,965	175,000	200,000	200,000
369.001	Misc. Rev.	16,731	0	0	0
369.925	Service Fee-Bad Cks.	480	400	800	800
369.971	Trust Fund-ICMA	0	0	0	0
369.988	Visa Procurement Rebate	5,224	2,000	6,000	6,000
	Totals	\$836,578	\$642,561	\$786,111	\$786,111
<u>NON-REVENUES</u>					
381.001	Interfund Transfer	\$0	\$0	\$0	\$0
381.605	Interfund Transfer - Rebate	0	0	0	0
384.440	ECM Loan Proceeds	0	0	0	0
389.000	Use of Reserves	0	1,680,680	0	302,870
	Totals	\$0	\$1,680,680	\$0	\$302,870
FUND TOTALS		\$7,346,239	\$8,293,441	\$7,510,303	\$7,811,155

CITY OF PORT ST. LUCIE
BUILDING DEPARTMENT FUND - EXPENDITURE SUMMARY FY
APPROVED 2018-19 & FY 19-20 PROPOSED BIENNIAL BUDGET

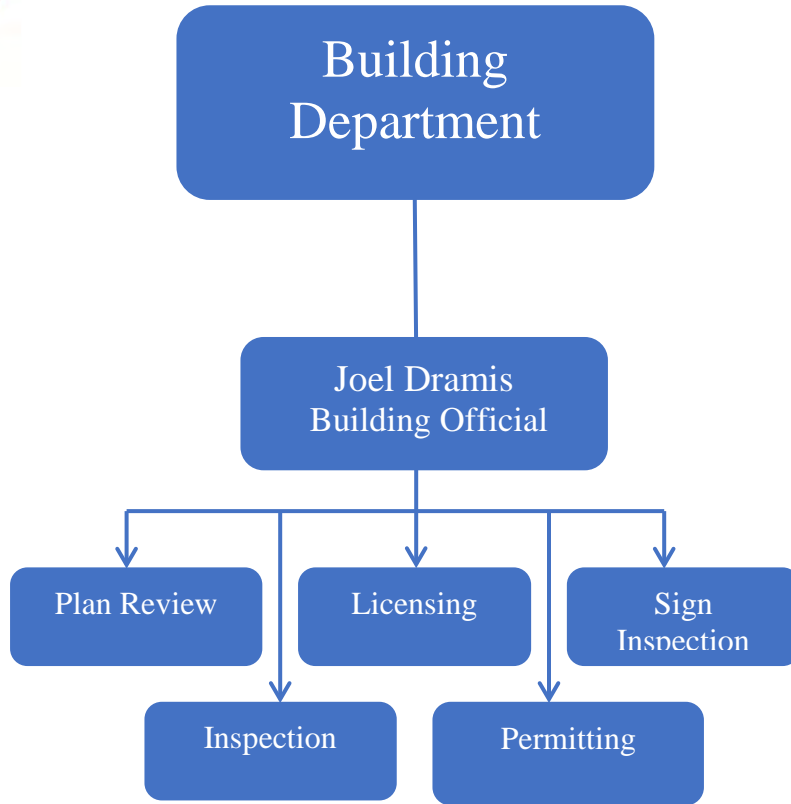
		***** APPROVED 2018-19 & 2019-20 PRO. BUDGET *****					
		AUDITED	BUDGET	CITY MGR.		CITY MGR.	
		2016-17	2017-18	APPROVED	%INCR	PROPOSED	%INCR
		*****	*****	2018-19	%<DECR>	2019-20	<%DECR>
		*****	*****	*****	*****	*****	*****
240500	ADMINISTRATION						
	Personal Services	\$786,568	\$1,106,157	\$1,098,107	-0.7%	1,125,005	2.4%
	Operating Expense	778,295	317,705	394,778	24.3%	396,513	0.4%
	Capital Outlay	33,341	1,515,000	25,000	-98.3%	10,000	-60.0%
	TOTAL	1,598,204	2,938,862	1,517,885	-48.4%	1,531,518	0.9%
241000	LICENSING						
	Personal Services	497,396	491,690	577,781	17.5%	606,814	5.0%
	Operating Expense	52,364	57,565	63,854	10.9%	64,486	1.0%
	Capital Outlay	20,312	22,000	0	-100.0%	0	#DIV/0!
	TOTAL	570,072	571,255	641,635	12.3%	671,300	4.6%
241500	PERMITTING						
	Personal Services	473,314	533,357	650,808	22.0%	709,205	9.0%
	Operating Expense	54,238	126,972	126,244	-0.6%	126,407	0.1%
	Capital Outlay	0	0	1,200	#DIV/0!	1,200	0.0%
	TOTAL	527,552	660,329	778,252	17.9%	836,812	7.5%
242000	FIELD INSPECTIONS						
	Personal Services	1,902,175	2,340,630	2,735,836	16.9%	2,801,641	2.4%
	Operating Expense	139,311	161,985	146,643	-9.5%	153,780	4.9%
	Capital Outlay	101,558	71,200	27,200	-61.8%	5,000	-81.6%
	Other Non- Operating	0	0	0		0	#DIV/0!
	TOTAL	2,143,043	2,573,815	2,909,679	13.0%	2,960,421	1.7%
242500	PLANS REVIEW						
	Personal Services	708,592	856,610	821,011	-4.2%	968,930	18.0%
	Operating Expense	25,378	38,128	42,499	11.5%	42,832	0.8%
	Capital Outlay	0	0	2,000	#DIV/0!	2,000	0.0%
	TOTAL	733,970	894,738	865,510	-3.3%	1,013,762	17.1%
250000	EMERGENCY & DISASTER						
	Personal Services	133,748	0	0	#DIV/0!	0	#DIV/0!
	Operating Expense	0	0	0	#DIV/0!	0	#DIV/0!
	Capital Outlay	0	0	0	#DIV/0!	0	#DIV/0!
	TOTAL	133,748	0	0	#DIV/0!	0	#DIV/0!

CITY OF PORT ST. LUCIE
BUILDING DEPARTMENT FUND - EXPENDITURE SUMMARY FY
APPROVED 2018-19 & FY 19-20 PROPOSED BIENNIAL BUDGET

	AUDITED 2016-17 *****	BUDGET 2017-18 *****	***** APPROVED 2018-19 & 2019-20 PRO. BUDGET *****			
			CITY MGR. APPROVED 2018-19 *****		CITY MGR. PROPOSED 2019-20 *****	
			% INCR %<DECR>		% INCR <%DECR>	
419900 Non-Departmental						
Personal Services	0	0	0	#DIV/0!	0	#DIV/0!
Administrative Charge	597,396	610,558	0	-100.0%	0	#DIV/0!
Debt Service - ECM Loan	0	0	0	#DIV/0!	0	#DIV/0!
TOTAL	597,396	610,558	0	-100.0%	0	#DIV/0!
 TOTALS						
Personal Services	4,501,792	5,328,445	5,883,543	10.4%	6,211,595	5.6%
Operating Expense	1,049,587	702,355	774,018	10.2%	784,018	1.3%
Capital Outlay	155,210	1,608,200	55,400	-96.6%	18,200	-67.1%
Admin. Charge - 001	597,396	610,558	0	-100.0%	0	#DIV/0!
Interfund Transfers	39,258	43,883	797,342	1717.0%	797,342	0.0%
TOTALS	6,343,243	8,293,441	7,510,303	-9.4%	7,811,155	4.0%
 BUILDING DEPT. FUND						
	\$6,343,243	\$8,293,441	\$7,510,303	-9.4%	\$7,811,155	4.0%

CITY OF PORT ST. LUCIE
 BUILDING DEPARTMENT SPECIAL REVENUE FUND #110
 CAPITAL OUTLAY
 APPROVED FY 2018-19 - FY 2019-20 PROPOSED BIENNIAL BUDGET

		APPROVED FY 2018-19 ****	**PROPOSED** FY 2019-20 ****
2405	<u>LICENSING</u>		
	Various Office Furniture	5,000	5,000
	Replacement Computers (13 FY 18/19), (1 FY 19/20)	20,000	5,000
	Totals	25,000	10,000
2415	<u>PERMITTING</u>		
	Desktop Computer for New Position	1,200	1,200
	Totals	1,200	1,200
2420	<u>FIELD INSPECTIONS</u>		
	New Vehicle for Inspectors	21000	
	New iPad	1200	
	Replacement of iPad	5,000	5,000
	Totals	27,200	5,000
2425	<u>PLANS REVIEW</u>		
	Large Computer with Monitor	2,000	2,000
	Totals	2,000	2,000
	BUILDING DEPARTMENT FUND TOTALS	\$55,400	\$18,200





Building Department

Fund #110-2405, 2410, 2415, 2420, 2425

Overview

To promote, protect, and improve the health, safety, and welfare of the citizens of the city by enforcing the technical codes of the city through the coordination of the inspections, permitting, and licensing divisions of the Building Department within the fiscal restraints of the department budget.




FY 2018 Building Department Initiatives

- Maintain Building Department Accreditation Certification.
- Implementation of red tag/rejection elimination program.
- Monitor legislative changes and Florida Building Commission interpretations that impact state mandated functions and modify policies and procedures as necessary.
- Obtain certification as a continuing education provider for state-licensed contractors.
- Maintain a positive working relationship with trade and business associates, such as Treasure Coast Builders Association, the Building Officials Association of the Treasure Coast, St. Lucie Board of Realtors, and the Chamber of Commerce.
- Provide training for all certified personnel to retain their profession certifications and provide additional training for all employees.
- Promote staff to achieve approval to serve on the International Accreditation Services Review Team and the Accreditation Review Committee.
- Add 25% more permit types to the online permits process.
- Increase the number of online Plan Review to 25% of all permits types.
- Received a 2 in commercial and a 3 in residential with the Insurance Services Office regarding the Building Code Effectiveness Grading Schedule.

FY 2019 Building Department Initiatives

- Complete the drive-thru and records storage building modifications to Building B.
- Complete the remodel of the first floor of Building B.
- Develop and implement Building Department Mentorship Program.
- Create and teach a training class for the BOAF Conference in June 2019.
- Create a Business University and conduct one class.
- Increase permitting online ~~use~~ capability to 40%.
- Develop an online commercial permit tracking system (FUSION).
- Initiate online contractor training.
- Increase the number of management site visits by 50%.
- Develop and teach a class for Realtors in St. Lucie County.

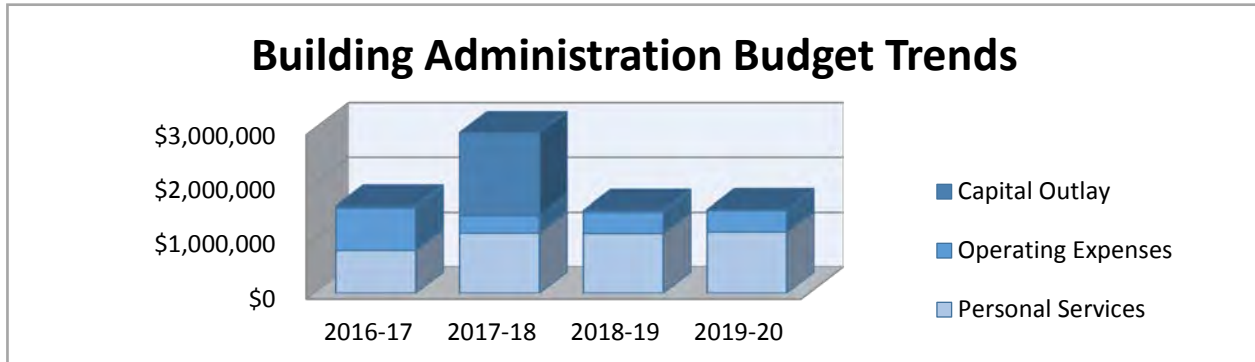
FY 2019 Building Department Performance Measures

	City Council Strategic Goal (s)	Key Performance Measures Building Department	2015/16 Results	2016/17 Results	2017/18 Estimate	2018/19 Target
Workload Measures	1,2&5	Single Family Permits Issued	1,001	1,441	1,636	2,110
	1 	Multi-Family Permits Issued	88	131	301	425
	2 	Commercial Permits Issued	226	250	256	330
	5 	Misc & Sub Permits Issued	13,954	18,208	21,020	23,000
	1,2&5	CO's Issued	871	1,388	1,490	1,550
	1,2&5	Plans Reviewed & Approved	8,985	9,693	9,924	10,240
	1,2&5	Licenses Applied for	580	551	439	500
	1,2&5	Licenses Investigations	6,821	8,007	4,054	5,500
	1,2&5	Total Dwelling Units	900	1,437	1,626	2,200
	Efficiency Measures	1,2&5	# of Plans Reviewed per Plans Examiner	2,682	2,423	1,984
1,2&5		# of Permits Applications per Permit Clerk	3,817	3,338	2,819	2,600
1,2&5		# of License Investigations per Investigator	2,836	2,669	1,013	1,500
Effectiveness Measures	1,2&5	*Customer Satisfaction Survey for Permits			9.2	9.5
	1,2&5	*Customer Satisfaction survey for Inspections			9.3	9.5
	1,2&5	*Customer Satisfaction survey for Plan Review			9.6	9.6

Note: *Customer Satisfaction surveys did not commence until October 2017.

CITY OF PORT ST. LUCIE
BUILDING DEPARTMENT FUND - #110
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Building Department - Administration -- #240500
 Joel Dramis, Building Official



EXPENDITURE SUMMARY:

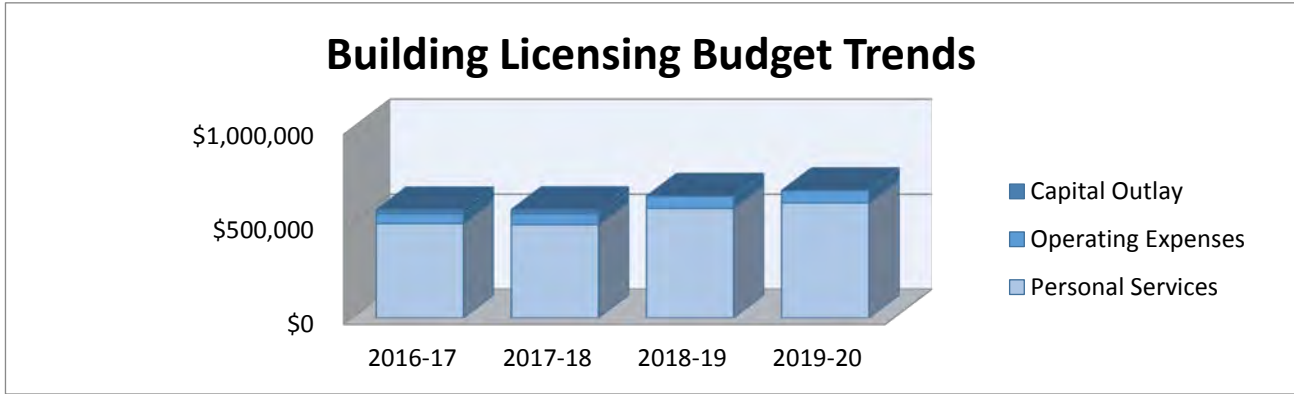
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$786,568	\$1,106,157	\$1,098,107	\$1,125,005
Operating Expenses	778,295	317,705	394,778	396,513
Capital Outlay	33,341	1,515,000	25,000	10,000
Total	\$1,598,204	\$2,938,862	\$1,517,885	\$1,531,518

STAFFING SUMMARY:

(Full Time Equivalent)	BIENNIAL BUDGET			
	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Building Official	1.00	1.00	1.00	1.00
Assistant Building Official	1.00	1.00	1.00	1.00
Deputy Director	1.00	1.00	1.00	1.00
Manager	1.00	1.00	1.00	1.00
Budget Specialist	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Project Coordinator	0.00	0.00	0.00	0.00
Maintenance Worker	0.00	1.00	1.00	1.00
Office Assistant	1.00	1.00	2.00	2.00
Records Specialist	1.00	1.00	1.00	1.00
Address Technician	1.50	1.50	1.50	1.50
Contractual	0.31	0.31	0.31	0.31
Total	9.81	10.81	11.81	11.81

CITY OF PORT ST. LUCIE
BUILDING DEPARTMENT FUND - #110
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Building Department - Licensing -- #241000
 Joel Dramis, Building Official



EXPENDITURE SUMMARY:

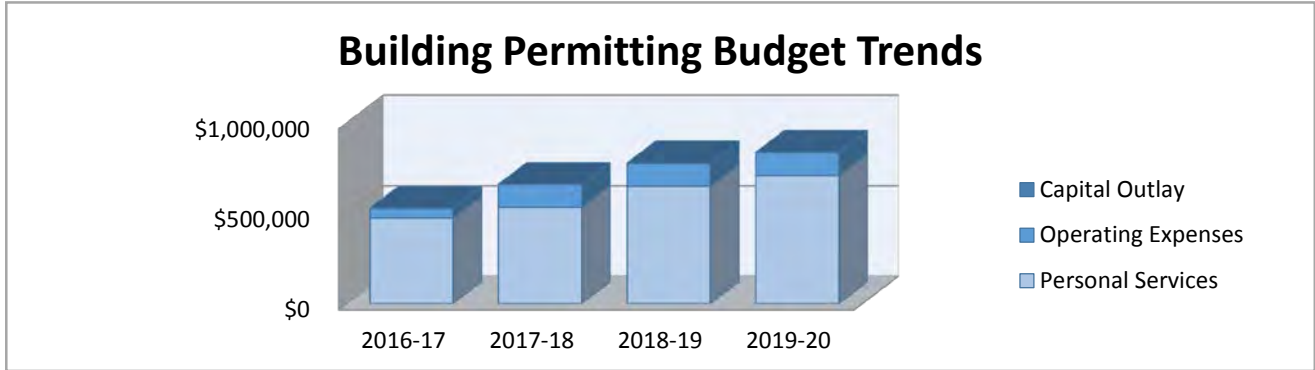
	2016-17	2017-18	BIENNIAL BUDGET	
	AUDITED	BUDGET	2018-19	2019-20
	*****	*****	BUDGET	PROPOSED
	*****	*****	*****	*****
Personal Services	\$497,396	\$491,690	\$577,781	\$606,814
Operating Expenses	52,364	57,565	63,854	64,486
Capital Outlay	20,312	22,000	0	0
Total	<u>\$570,072</u>	<u>\$571,255</u>	<u>\$641,635</u>	<u>\$671,300</u>

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
	*****	*****	*****	*****
Chief Inspector	1.00	1.00	1.00	1.00
Licensing Investigator	3.00	3.00	3.00	3.00
Coordinator	1.00	1.00	1.00	1.00
Customer Specialist	1.00	1.00	1.00	1.00
Total	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>

CITY OF PORT ST. LUCIE
BUILDING DEPARTMENT FUND - #110
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Building Department - Permitting -- #241500
 Joel Dramis, Building Official



EXPENDITURE SUMMARY:

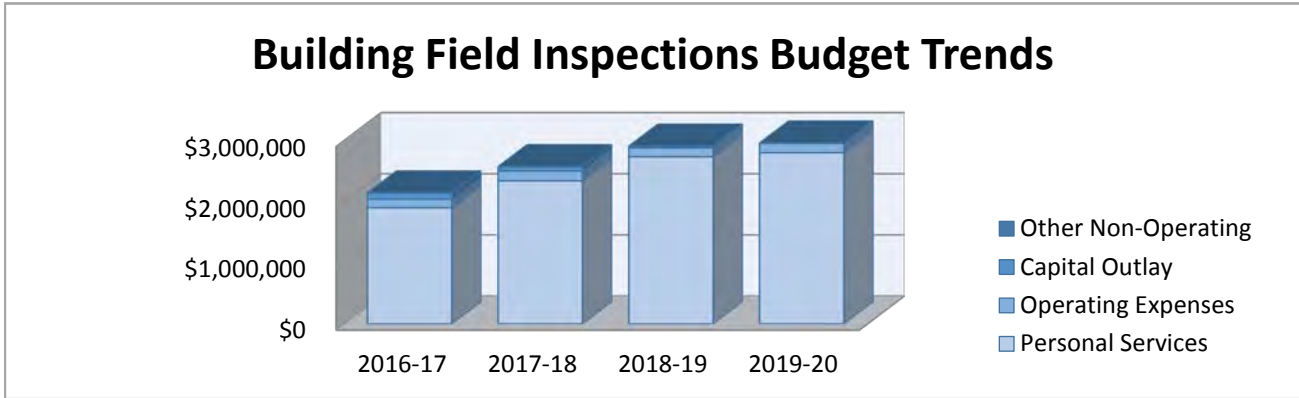
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$473,314	\$533,357	\$650,808	\$709,205
Operating Expenses	54,238	126,972	126,244	126,407
Capital Outlay	0	0	1,200	1,200
Total	\$527,552	\$660,329	\$778,252	\$836,812

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17			
	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Permit Supervisor	1.00	1.00	1.00	1.00
Facilitator	3.00	3.00	3.00	3.00
Permit Coordinator	1.00	1.00	1.00	1.00
Permit Specialist	3.00	3.00	4.00	5.00
Total	8.00	8.00	9.00	10.00

CITY OF PORT ST. LUCIE
BUILDING DEPARTMENT FUND - #110
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Building Department - Field Inspections -- #242000
 Joel Dramis, Building Official



EXPENDITURE SUMMARY:

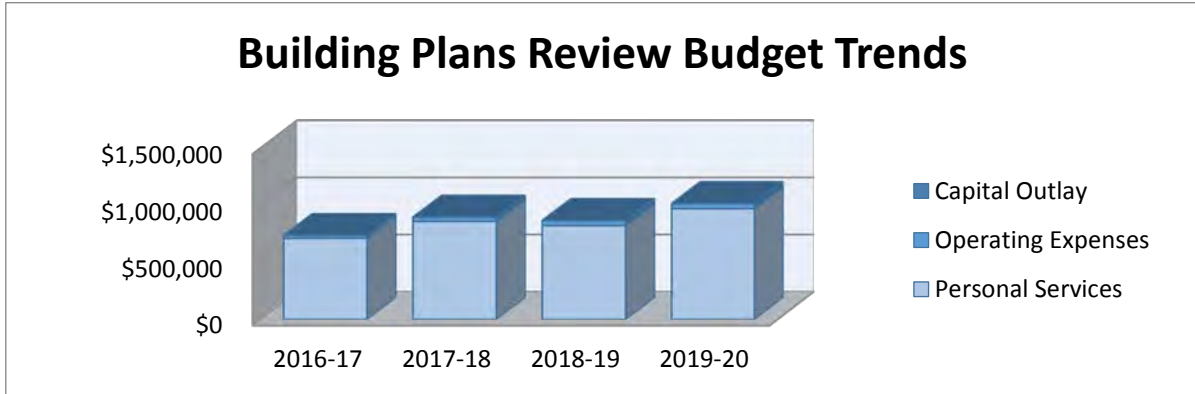
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$1,902,175	\$2,340,630	\$2,735,836	\$2,801,641
Operating Expenses	139,311	161,985	146,643	153,780
Capital Outlay	101,558	71,200	27,200	5,000
Other Non-Operating	0	0	0	0
Total	\$2,143,043	\$2,573,815	\$2,909,679	\$2,960,421

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Chief Inspector	1.00	1.00	1.00	1.00
Building Inspector	13.00	17.00	18.00	19.00
Licensing Investigator	1.00	1.00	1.00	1.00
Plans Examiner	7.00	7.00	7.00	7.00
Total	22.00	26.00	27.00	28.00

CITY OF PORT ST. LUCIE
BUILDING DEPARTMENT FUND - #110
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Building Department - Plans Review -- #242500
 Joel Dramis, Building Official



EXPENDITURE SUMMARY:

	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$708,592	\$856,610	\$821,011	\$968,930
Operating Expenses	25,378	38,128	42,499	42,832
Capital Outlay	0	0	2,000	2,000
Total	\$733,970	\$894,738	\$865,510	\$1,013,762

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17			
	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Chief Inspector	1.00	1.00	1.00	1.00
Building Inspector	1.00	1.00	1.00	1.00
Plans Examiner	5.00	6.00	8.00	9.00
Permit Specialist	1.00	1.00	1.00	1.00
Total	8.00	9.00	11.00	12.00

Water & Sewer Utility Fund

The Water and Sewer Utility Fund provides high quality services to all citizens in the City. The Fund provides water, sewer, and reuse water. The sewer services are a mix of a gravity fed system (requiring less maintenance which equals less costs for operations) and a vacuum pump system employing grinders at individual houses (a very maintenance intensive system inherited from the now defunct General Development Corporation which equates to high cost for operations). The Water & Sewer fund is trying to build up cash reserves to maintain the high cost systems. The Water & Sewer Fund is experiencing rapid growth as building continues to improve both for residential and commercial. We are requesting 4 FTE for FY 2018-19 and another 3 FTE for FY 2019-20 to keep up with the rapid expansion of the Utilities System.

Major Revenue Source

The Water and Sewer Operating Fund is funded primarily by the monthly revenues from the users of the system which is projected to be ±\$71.7 million in FY 2018-19 and ±\$72.4 million in FY 2019-20. There is an increased level of new customers expected to be added as construction occurs in the City which will boost the operating revenues. The Utility is proposing a rate adjustment increase of one and one half (1.5%) percent to water and sewer for FY 2018-19. This increase does not keep the

utility even with inflation. When factored together, a utility customer should experience a slight monthly increase of \$0.50 for water only and an increase of \$2.62 for customers who utilize both water and sewer services.

Expenditure Trends

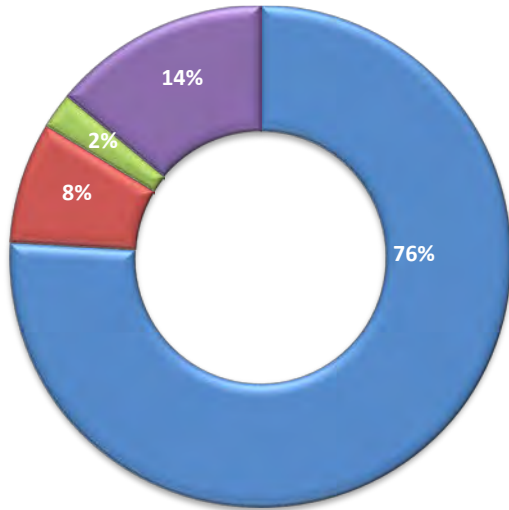
Both operating funds show a relatively stable level of cost for personal services and operating categories of expense even after considering the added positions requested. There are 4.0 FTE's being requested in FY 2018-19 and 3 FTEs being recommended in FY 2019-20. Annual debt service is \$26.7 for both years of the biennial budget period. The FY 2018-19 has \$6 million in capital expenses as the Utilities replaces one of their maintenance buildings.

Long-Range Model

This five year look into the future takes into account growth in customers. Costs are shown to be relatively flat into the future. With these assumptions, the fund balance will grow in all future years. It appears the fund will have a fund balance greater than the policy of 17%. The test for debt service coverage shows sufficient revenue for the current year and the coverage will be met thru the future years meaning operating revenues, when the slight rate increases are implemented, will be sufficient to fund the debt service requirement.

CITY OF PORT ST. LUCIE UTILITY FUND 2018-19 & 2019-20 BIENNIAL BUDGET

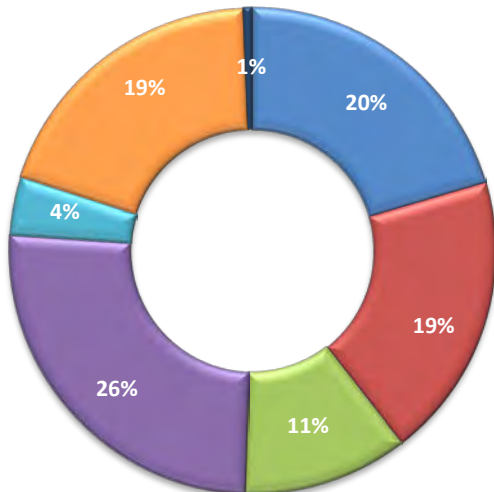
FY 18-19 SOURCES



■ Operating Revenues
 ■ Other
 ■ Use of Reserves
 ■ Fund Transfers

Beginning Reserve	\$28,139,120
Revenue Sources	Amount
Operating Revenues	\$79,618,401
Other	8,172,177
Use of Reserves	2,517,199
Fund Transfers	14,641,041
Total	\$104,948,818

FY 18-19 USES

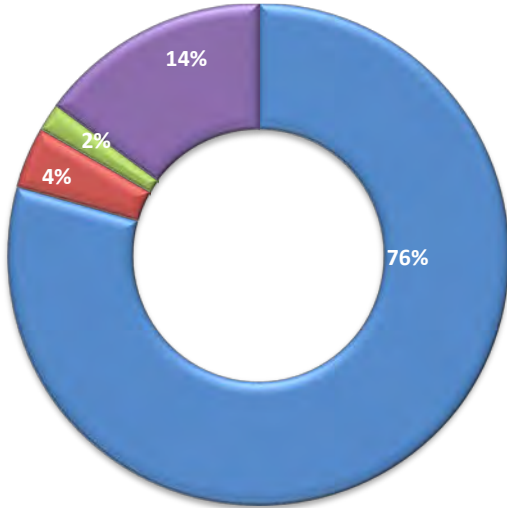


■ Personal Services
 ■ Operating Expenses
 ■ Capital Projects
■ Debt Service
 ■ Internal Charges
 ■ Fund Transfers
■ Debt Retirement

Expenditures by Function	Amount
Personal Services	\$21,442,868
Operating Expenses	19,975,829
Capital Outlay	11,577,000
Debt Service	26,822,556
Internal Charges	4,097,961
Fund Transfers	20,424,798
Debt Retirement	608,006
Total	\$104,948,818
Designated Reserve	15,994,412

CITY OF PORT ST. LUCIE UTILITY FUND 2018-19 & 2019-20 BIENNIAL BUDGET

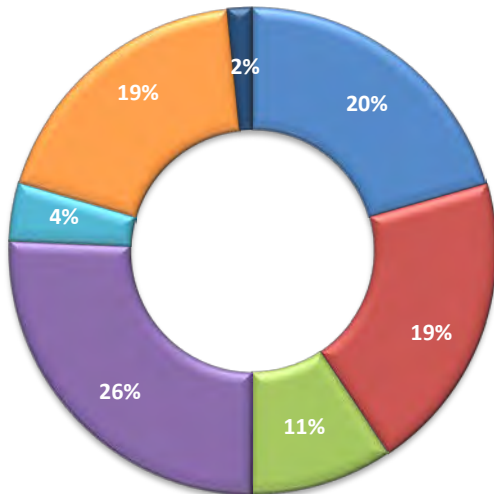
FY 19-20 SOURCES



■ Operating Revenues
 ■ Other
 ■ Use of Reserves
 ■ Fund Transfers

Beginning Reserve	\$27,285,975
Revenue Sources	Amount
Operating Revenues	\$83,763,336
Other	3,910,589
Use of Reserves	1,810,002
Fund Transfers	14,876,520
Total	\$104,360,447

FY 19-20 USES



■ Personal Services
 ■ Operating Expenses
 ■ Capital Projects
■ Debt Service
 ■ Internal Charges
 ■ Fund Transfers
■ Debt Retirement

Expenditures by Function	Amount
Personal Services	\$21,442,868
Operating Expenses	20,893,863
Capital Outlay	9,930,400
Debt Service	26,698,831
Internal Charges	4,097,761
Fund Transfers	19,564,798
Debt Retirement	1,731,926
Total	\$104,360,447
Designated Reserve	16,948,818

CITY OF PORT ST. LUCIE
BIENNIAL UTILITIES OPERATING FUND
ADOPTED FY 2018-19 & PROPOSED FY 2019-20

	AUDITED 2016-2017	BUDGET 2017-2018	BIENNIAL BUDGET	
			ADOPTED 2018-2019	PROPOSED 2019-2020
	*****		*****	
Beginning Undesignated Reserve		\$ 16,585,145	\$ 9,631,152	\$ 6,129,768
REVENUES & SOURCES:				
Operating Revenues	\$63,620,791	\$65,084,328	\$65,940,321	\$66,582,804
6% Surcharge	4,148,720	4,186,047	4,292,678	4,378,532
Guaranteed Revenue	128,347	130,000	250,000	235,000
Interest Income	255,115	162,300	264,500	264,500
Other/Misc.	2,803,792	2,475,999	2,922,999	2,959,702
Use of Reserves	0	6,953,993	879,644	239,490
Fund Transfers	2,553,996	2,750,868	6,045,035	6,040,514
Financing Proceeds	4,828,819	0	0	0
TOTAL	78,339,580	81,743,535	80,595,177	80,700,542
EXPENDITURES:				
Personal Services	17,034,773	20,693,035	20,484,483	21,190,923
Operating Expenses	12,398,086	13,989,333	14,589,787	14,866,537
Capital Outlay	829,337	6,740,110	2,531,000	636,900
Debt Services	16,524,031	26,699,394	26,822,556	26,698,831
Interfund Transfer - Internal Charges	2,998,104	3,512,210	4,067,351	4,067,351
Depreciation	25,710,231	0	0	0
Fund Transfer	15,984,128	10,109,453	12,100,000	13,240,000
TOTAL	91,478,691	81,743,535	80,595,177	80,700,542
SURPLUS <DEFICIT>	(\$13,139,110)	\$0	\$0	\$0
Designated Reserve-Financial Policy 17%	0	5,896,003	5,962,626	6,129,768
Designated		5,896,003	\$ 5,962,626	\$ 6,129,768
Undesignated		10,689,142	3,668,526	(0)
Use of Reserves		6,953,993	\$ 879,644	\$ 239,490
		9,631,152	8,751,509	5,890,278

CITY OF PORT ST. LUCIE
UTILITY OPERATING FUND - APPROVED REVENUE
ADOPTED FY 2018-19 & FY 2019-20 BIENNIAL BUDGET

		AUDITED	BUDGET	ADOPTED	PROPOSED
		2016-2017	2017-2018	2018-2019	2019-2020
		*****	*****	*****	*****
<u>OPERATING REVENUES</u>					
343.310	Water	\$28,875,438	\$29,302,221	\$29,750,000	\$30,100,000
343.315	Water Billing Charge	1,644,424	1,662,508	\$1,700,677	\$1,751,698
343.510	Sewer	32,144,966	33,157,426	\$33,488,570	\$33,700,000
343.311	Guaranteed Revenue-Water	45,247	50,000	75,000	85,000
343.511	Guaranteed Revenue-Sewer	83,100	80,000	175,000	150,000
343.515	Billing-Sewer Charge	955,963	962,173	\$1,001,074	\$1,031,106
343.650	6% Surcharge	4,148,720	4,186,047	\$4,292,678	\$4,378,532
341.450	Capital Charge Agreement	7,935	6,500	14,000	15,000
341.501	FEMA Admin. - HC Jeanne	0	0	0	0
341.904	Inspection Fees	167,571	100,000	200,000	206,000
341.907	Pre-Inspection Admin. Charge	0	0	0	0
341.913	Builders at Risk Fee	21,000	30,000	22,000	22,660
341.914	McCarty Ranch Mitigation	0	0	0	0
341.968	Customer Generator	236,547	0	0	0
343.350	Water - Misc.	642,803	665,000	741,000	764,173
343.352	Water Meter Installation Fee	106,423	115,000	250,000	250,000
343-356	Backflow Installation	19,016	0	0	0
343-357	Backflow Testing	2,550	0	0	0
343.550	Sewer - Misc.	5,792	10,000	10,000	10,000
343.557	Sewer Step System Install Fee	64,587	46,000	95,000	100,000
	Totals	69,172,082	70,372,875	71,814,999	72,564,169
<u>NON-OPERATING REVENUES</u>					
331.501	F.E.M.A. Reimbursement	0	0	0	0
334.350	SFWMD Grant	0	0	0	0
351.410	Court Settlement	0	0	0	0
361.000	Interest	0	0	0	0
361.000 Y2ECM	Interest	1,555	1,800	1,500	1,500
361.032	Interest - 2003 Utilities	0	3,500	3,500	3,500
361.033	Interest - 2006A Bonds	0	0	0	0
361.050	Radio Read Meter Program	0	0	0	0
361.061	Rutherford & Strickland Se	0	0	0	0
361.063	Interest - 2007 Utilities	0	0	0	0
361.076	Interest - DSDFA - Restricted	0	0	0	0
361.077	Interest - 09 Debt Service Rese	51,533	45,000	50,000	50,000
361.079	Interest	14,693	9,000	15,000	15,000
361.100	Interest	158,287	80,000	165,000	165,000
361.123	Interest - Utilities 04 Sinking Fund	0	0	0	0
361.132	2012 Util Sinking Fund Int	5,945	3,000	6,000	6,000
361.133	2012 Util Cost of Issuance	0	0	0	0
361.134	Interest - Utility Refunding Bds.	0	3,000	0	0
361.144	Interest - 2014 Util. Bonds	3,260	2,000	3,500	3,500
361.321	Interest Income Rep	0	0	0	0
361.322	2006 Util. Bond Interest	0	0	0	0
361.603	Interest - 2001 Bond Interest	0	0	0	0
361.801	Interest - 2016 Bond Interest	8	0	0	0
361.802	Interest - Bond Sinking Fund	19,834	15,000	20,000	20,000
361.888	Interest - Ginn Escrow Deposit	0	0	0	0
361.900	Interest - SBA	0	0	0	0
361.906	Interest - DSDFA - SunTrust	0	0	0	0
361.907	Interest - Reserve A/C 94 Series	0	0	0	0
362.425	Lease Storage Southport	0	0	0	0
362.429	Rental Inc. - P. Wks	0	0	0	0
362.429 Y1314	Utility Space	0	0	0	0
362.431	Lease - Cell Tower	43,964	52,553	52,553	52,553
362.432	Lease - Cell Tower	29,496	30,381	30,381	30,381
362.433	Lease - Cell Tower	29,608	30,497	30,497	30,497
362.434	Lease - Cell Tower	22,590	23,268	23,268	23,268
362.435	Lease - Cell Tower	19,967	20,312	20,312	20,312
362.436	Lease - Cell Tower	17,537	17,975	17,975	17,975
362.437	Lease - Cell Tower	8,721	10,271	10,271	10,271
362.439	Lease - Cell Tower	6,765	7,967	7,967	7,967

**UTILITY OPERATING FUND - APPROVED REVENUE
ADOPTED FY 2018-19 & FY 2019-20 BIENNIAL BUDGET**

	AUDITED 2016-2017	BUDGET 2017-2018	ADOPTED 2018-2019	PROPOSED 2019-2020
	*****	*****	*****	*****
<u>OPERATING REVENUES</u>				
362.440	Lease - Cell Tower	10,046	11,843	11,843
362.441	Lease - Cell Tower	0	0	0
362.442	Lease - Cell Tower	10,625	12,703	12,703
362.443	Lease - Cell Tower	7,019	8,435	8,435
362.444	Lease - Cell Tower	9,655	11,511	11,511
362.445	Lease - Cell Tower	0	0	0
362.446	Lease - Cell Tower	12,640	15,188	15,188
362.447	Lease - Cell Tower	10,551	12,791	12,791
362.448	Lease - Cell Tower	21,146	25,304	25,304
362.449	Lease - Cell Tower	6,377	7,627	7,627
362.450	Lease - Cell Tower	8,258	9,873	9,873
365.900	Other Scrap or Surplus	73,620	15,000	125,000
365.922	Sale of Surplus	28,528	15,000	15,000
367.003	Unrealized Appreciation	0	0	0
369.001	Misc. Rev. - Ins.	94,624	30,000	30,000
369.006	Tuition Reimbursement	0	0	0
369.008	Law Suit Settlement	0	0	0
369.021	Property Damage	0	0	0
369.300	Refund of Prior Year	0	0	0
369.900	Gain on Sale of Assets	(5,554)	0	105,500
369.922	Sale of Scrap Material	0	0	0
369.925	Svs Fee - Dishonored Cks.	31,065	25,000	25,000
369.926	Penalty for Delinquency	934,174	960,000	975,000
369.927	Cancellation Fees	4,500	0	0
369.971	Trust Fund - ICMA	0	5,000	5,000
369.98	Court Fees	0	0	0
369.985	Misc. Revenue	1,617	50,000	2,000
369.988	Visa Procurement Card	92,357	95,000	0
369.989	Cash over and short	(325)	0	0
	Totals	1,784,684	1,665,799	1,855,499
				1,856,369
<u>NON-REVENUES</u>				
381.001	Fund Transfer from 001 Fund	45,941	42,167	38,355
381.104	Fund Transfer from 104 Fund	3,722	4,025	3,108
381.110	Fund Transfer from 110 Fund	4,277	4,625	3,572
381.605	Fund Transfer from 605 Fund	56	51	0
381.120	Fund Transfer from 120 Fund	0	0	0
381.121	Fund Transfer from 121 Fund	0	0	0
381.122	Fund Transfer from 122 Fund	0	200,000	0
381.438	Fund Transfer from 438	0	0	0
381.439	Fund Transfer - C F C's	0	0	0
381.440	Fund Transfer from 440	0	0	0
381.441	Fund Transfer from 441	2,500,000	2,500,000	6,000,000
389.000	Use of Reserves	0	6,953,993	879,644
389.700	Capital Contribution	0	0	0
389.703	Capital Contribution Developers	4,828,819	0	0
	Totals	7,382,815	9,704,861	6,924,679
				6,280,004
FUND TOTALS				
		\$78,339,580	\$81,743,535	\$80,595,177
				\$80,700,542

CITY OF PORT ST. LUCIE
UTILITY FUND BIENNIAL EXPENDITURES
ADOPTED FY 2018-19 & FY PROPOSED 2019-20

		***** ADOPTED 2018-19 & 2019-20 PROPOSED BUDGET *****						
		AUDITED	BUDGET	CITY MGR.			CITY MGR.	
		2016-17	2017-18	ADOPTED	% INCR	\$ % INCR	% INCR	
		*****	*****	2018-19	% <DECR>	% <DECR>	% <DECR>	
		*****	*****	*****	*****	*****	*****	
		*****	*****	*****	*****	*****	*****	
134000	ADMINISTRATION							
	Personal Services	\$1,142,332	\$1,359,700	\$1,309,225	-3.7%	(\$50,475)	-4%	\$1,365,888
	Operating Expense	586,990	942,609	942,991	0.0%	382	0.0%	946,047
	Capital Outlay	283,166	5,629,570	1,203,500	-78.6%	(4,426,070)	-79%	3,500
	Debt Service	16,524,031	26,699,394	26,822,556	0.5%	123,162	0.5%	26,698,831
	TOTAL	18,536,520	34,631,273	30,278,272	-12.6%	(4,353,001)	-12.6%	29,014,266
134500	ADMIN./FINANCE							
	Personal Services	0	0	\$0	#DIV/0!	0	#DIV/0!	0
	Operating Expense	1	0	0	#DIV/0!	0	#DIV/0!	0
	Capital Outlay	0	0	0	#DIV/0!	0	#DIV/0!	0
	TOTAL	1	0	0	#DIV/0!	0	#DIV/0!	0
134600	CUSTOMER SERVICE							
	Personal Services	1,629,882	2,130,718	1,873,319	-12.1%	(257,399)	-12.1%	1,919,655
	Operating Expense	810,881	899,845	1,056,787	17.4%	156,942	17.4%	1,063,211
	Capital Outlay	3,720	4,000	0	-100.0%	(4,000)	-100.0%	0
	TOTAL	2,444,483	3,034,563	2,930,106	-3.4%	(104,457)	-3.4%	2,982,866
134700	UTILITIES BILLING							
	Personal Services	410,473	680,689	545,569	-19.9%	(135,121)	-19.9%	557,852
	Operating Expense	614,719	969,294	613,502	-36.7%	(355,792)	-36.7%	596,698
	Capital Outlay	1,220	5,000	0	-100.0%	(5,000)	-100.0%	0
	TOTAL	1,026,412	1,654,983	1,159,071	-30.0%	(495,913)	-30.0%	1,154,550
134800	METER READING							
	Personal Services	242,926	337,165	178,841	-47.0%	(158,324)	-47.0%	183,284
	Operating Expense	67,182	90,120	75,149	-16.6%	(14,971)	-16.6%	76,021
	Capital Outlay	11,502	31,500	15,000	-52.4%	(16,500)	-52.4%	6,000
	TOTAL	321,611	458,785	268,990	-41.4%	(189,795)	-41.4%	265,305
135000	UTILITY ENGINEERING							
	Personal Services	646,473	822,547	834,532	1.5%	11,985	1.5%	855,878
	Operating Expense	118,644	143,470	118,898	-17.1%	(24,572)	-17.1%	121,705
	Capital Outlay	24,814	39,000	12,400	-68.2%	(26,600)	-68.2%	12,400
	TOTAL	789,930	1,005,017	965,830	-3.9%	(39,187)	-3.9%	989,983
135500	UTILITY CIP							
	Personal Services	454,295	591,299	594,194	0.5%	2,895	0.5%	609,706
	Operating Expense	95,499	86,577	89,033	2.8%	2,456	2.8%	90,695
	Capital Outlay	7,811	61,000	38,000	-37.7%	(23,000)	-37.7%	39,000
	TOTAL	557,606	738,876	721,227	-2.4%	(17,649)	-2.4%	739,401
136000	MAPPING							
	Personal Services	535,701	758,698	766,332	1.0%	7,634	1.0%	784,526
	Operating Expense	14,851	217,087	224,245	3.3%	7,158	3.3%	246,465
	Capital Outlay	35,578	64,000	74,000	15.6%	10,000	15.6%	68,000
	TOTAL	586,130	1,039,785	1,064,577	2.4%	24,792	2.4%	1,098,991

**CITY OF PORT ST. LUCIE
UTILITY FUND BIENNIAL EXPENDITURES
ADOPTED FY 2018-19 & FY PROPOSED 2019-20**

		***** ADOPTED 2018-19 & 2019-20 PROPOSED BUDGET *****						
		AUDITED	BUDGET	CITY MGR.		CITY MGR.		
		2016-17	2017-18	ADOPTED	% INCR	\$ % INCR	% INCR	PROPOSED
		*****	*****	2018-19	% <DECR>	% <DECR>	% <DECR>	2019-20
		*****	*****	*****	*****	*****	*****	*****
137500	INSPECTORS							
	Personal Services	473,409	655,229	731,052	11.6%	75,823	11.6%	799,460
	Operating Expense	71,668	90,276	94,396	4.6%	4,120	4.6%	124,118
	Capital Outlay	62,603	36,000	61,000	69.4%	25,000	69.4%	36,000
	TOTAL	607,680	781,505	886,448	13.4%	104,943	13.4%	959,578
138000	LAB - WATER							
	Personal Services	500,560	596,422	562,878	-5.6%	(33,544)	-5.6%	575,320
	Operating Expense	126,297	146,047	150,076	2.8%	4,029	2.8%	151,991
	Capital Outlay	0	2,000	32,000	1500.0%	30,000	1500.0%	32,000
	TOTAL	626,856	744,469	744,954	0.1%	485	0.1%	759,311
250000	EMERGENCY & DISASTER RELIEF - HURRICANE JEANNE							
	Personal Services	775,150	0	0	#DIV/0!	0	#DIV/0!	0
	Operating Expense	132,760	0	0	#DIV/0!	0	#DIV/0!	0
	Capital Outlay	5,726	0	0	#DIV/0!	0	#DIV/0!	0
	TOTAL	913,636	0	0	#DIV/0!	0	#DIV/0!	0
331000	WATER SVS. - PLANT - Prineville R.O.							
	Personal Services	1,050,834	1,190,516	1,125,153	-5.5%	(65,363)	-5.5%	1,155,041
	Operating Expense	2,171,621	2,539,724	2,602,764	2.5%	63,040	2.5%	2,666,852
	Capital Outlay	26,515	21,500	21,500	0.0%	0	0.0%	21,500
	TOTAL	3,248,970	3,751,740	3,749,417	-0.1%	(2,323)	-0.1%	3,843,393
331100	WATER SVS. - CROSS CONNECTION							
	Personal Services	422,063	553,254	568,214	2.7%	14,960	2.7%	581,368
	Operating Expense	68,040	96,770	101,645	5.0%	4,875	5.0%	105,493
	Capital Outlay	35,171	41,000	111,000	170.7%	70,000	170.7%	29,000
	TOTAL	525,274	691,024	780,859	13.0%	89,835	13.0%	715,861
331200	JAMES E. ANDERSON (JEA) WATER TREATMENT FACILITY							
	Personal Services	646,075	720,743	800,921	11.1%	80,178	11.1%	818,288
	Operating Expense	2,211,886	2,366,284	2,400,470	1.4%	34,186	1.4%	2,460,809
	Capital Outlay	12,484	15,500	15,500	0.0%	0	0.0%	15,500
	TOTAL	2,870,445	3,102,527	3,216,891	3.7%	114,364	3.7%	3,294,597
331400	MCCARTY RANCH FACILITIES							
	Personal Services	0	0	0	#DIV/0!	0	#DIV/0!	0
	Operating Expense	136,151	431,127	458,080	6.3%	26,953	6.3%	458,802
	Capital Outlay	0	0	0	#DIV/0!	0	#DIV/0!	0
	TOTAL	136,151	431,127	458,080	6.3%	26,953	6.3%	458,802
331600	WATER DISTRIBUTION - PREVENTIVE MAINTENANCE							
	Personal Services	1,502,722	1,853,200	1,978,481	6.8%	125,281	6.8%	2,079,221
	Operating Expense	238,106	292,426	304,164	4.0%	11,738	4.0%	308,766
	Capital Outlay	70,341	43,000	22,500	-47.7%	(20,500)	-47.7%	30,500
	TOTAL	1,811,169	2,188,626	2,305,145	5.3%	116,519	5.3%	2,418,487
334500	WAREHOUSE							
	Personal Services	469,662	583,925	568,673	-2.6%	(15,252)	-2.6%	585,018
	Operating Expense	23,757	48,680	46,648	-4.2%	(2,032)	-4.2%	46,980
	Capital Outlay	1,764	2,500	2,500	0.0%	0	0.0%	2,500
	TOTAL	495,183	635,105	617,821	(0)	(17,284)	-2.8%	634,498

CITY OF PORT ST. LUCIE
UTILITY FUND BIENNIAL EXPENDITURES
ADOPTED FY 2018-19 & FY PROPOSED 2019-20

	AUDITED 2016-17 *****	BUDGET 2017-18 *****	***** ADOPTED 2018-19 & 2019-20 PROPOSED BUDGET *****				
			CITY MGR. ADOPTED 2018-19 *****	% INCR % <DECR>	\$ % INCR % <DECR>	% INCR % <DECR>	CITY MGR. PROPOSED 2019-20 *****
336000 MAINTENANCE							
Personal Services	488,327	617,779	758,310	22.7%	140,531	22.7%	776,951
Operating Expense	194,557	157,315	173,003	10.0%	15,688	10.0%	177,390
Cost Allocation	0	0	0	#DIV/0!	0	#DIV/0!	0
Capital Outlay	0	1,000	87,500	8650.0%	86,500	8650.0%	2,500
TOTAL	682,883	776,094	1,018,813	#DIV/0!	242,719	31.3%	956,841
337000 INFLOW & INFILTRATION							
Personal Services	501,093	598,511	590,418	-1.4%	(8,093)	-1.4%	603,909
Operating Expense	246,641	120,579	133,520	10.7%	12,941	10.7%	135,170
Capital Outlay	45,505	201,500	486,500	141.4%	285,000	141.4%	1,500
TOTAL	793,239	920,590	1,210,438	2	289,848	31.5%	740,579
338000 LIFTSTATIONS							
Personal Services	949,692	1,266,890	1,207,682	-4.7%	(59,208)	-4.7%	1,235,534
Operating Expense	543,920	595,139	610,715	2.6%	15,576	2.6%	618,924
Capital Outlay	36,644	180,000	67,000	-62.8%	(113,000)	-62.8%	118,500
TOTAL	1,530,256	2,042,029	1,885,397	(1)	(156,632)	-7.7%	1,972,958
339000 TELEMETRY & INSTRUMENTATION							
Personal Services	1,107,870	1,374,021	1,467,889	6.8%	93,868	6.8%	1,568,079
Operating Expense	403,191	423,339	463,334	9.4%	39,995	9.4%	470,131
Capital Outlay	2,624	54,500	13,000	-76.1%	(41,500)	-76.1%	40,000
TOTAL	1,513,686	1,851,860	1,944,223	(1)	92,363	5.0%	2,078,210
351200 SEWER SVS. - WESTPORT PLANT							
Personal Services	647,200	822,114	768,761	-6.5%	(53,353)	-6.5%	790,253
Operating Expense	1,031,885	1,319,638	1,610,412	22.0%	290,774	22.0%	1,620,784
Capital Outlay	22,317	13,000	13,500	3.8%	500	3.8%	13,500
TOTAL	1,701,402	2,154,752	2,392,673	11.0%	237,921	11.0%	2,424,537
351300 SEWER SVS. - GLADES PLANT							
Personal Services	773,594	985,080	890,562	-9.6%	(94,518)	-9.6%	936,999
Operating Expense	2,010,444	1,517,543	1,857,332	22.4%	339,789	22.4%	1,900,482
Capital Outlay	19,196	21,700	22,100	1.8%	400	1.8%	22,500
TOTAL	2,803,235	2,524,323	2,769,994	9.7%	245,671	9.7%	2,859,981
351500 SEWER - FIELD							
Personal Services	0	0	0	#DIV/0!	0	#DIV/0!	0
Operating Expense	183	0	0	#DIV/0!	0	#DIV/0!	0
Capital Outlay	47,232	50,000	75,000	50.0%	25,000	50.0%	100,000
TOTAL	47,415	50,000	75,000	50.0%	25,000	50.0%	100,000
351600 WASTEWATER COLLECTIONS - PREVENTIVE MAINTENANCE							
Personal Services	1,294,911	1,768,887	1,865,068	5.4%	96,181	5.4%	1,902,392
Operating Expense	348,758	401,509	350,239	-12.8%	(51,270)	-12.8%	353,422
Capital Outlay	70,341	110,000	157,500	43.2%	47,500	43.2%	2,500
TOTAL	1,714,010	2,280,396	2,372,807	4.1%	92,411	4.1%	2,258,314

CITY OF PORT ST. LUCIE
UTILITY FUND BIENNIAL EXPENDITURES
ADOPTED FY 2018-19 & FY PROPOSED 2019-20

	AUDITED 2016-17 *****	BUDGET 2017-18 *****	***** ADOPTED 2018-19 & 2019-20 PROPOSED BUDGET *****				
			CITY MGR. ADOPTED 2018-19 *****	% INCR % <DECR> *****	\$ % INCR % <DECR> *****	% INCR % <DECR> *****	CITY MGR. PROPOSED 2019-20 *****
356000 WASTEWATER FACILITIES MAINTENANCE							
Personal Services	369,528	425,648	498,409	17.1%	72,761	17.1%	506,301
Operating Expense	129,455	93,935	112,384	19.6%	18,449	19.6%	125,581
Capital Outlay	3,063	112,840	0	-100.0%	(112,840)	-100.0%	40,000
TOTAL	502,047	632,423	610,793	-3.4%	(21,630)	-3.4%	671,882
419900 NON-DEPARTMENTAL							
Personal Services	0	0	0	#DIV/0!	0	#DIV/0!	0
Operating Expense	0	0	0	#DIV/0!	0	#DIV/0!	0
Capital Outlay	0	0	0	#DIV/0!	0	#DIV/0!	0
Depreciation/Amortization	25,710,231	0	0	#DIV/0!	0	#DIV/0!	0
TOTAL	25,710,231	0	0	#DIV/0!	0	#DIV/0!	0
TOTALS							
Personal Services	17,034,773	20,693,035	20,484,483	-1.0%	(208,553)	-1.0%	21,190,923
Operating Expense	12,398,086	13,989,333	14,589,787	4.3%	600,454	4.3%	14,866,537
Capital Outlay	829,337	6,740,110	2,531,000	-62.4%	(4,209,110)	-62.4%	636,900
Debt Service	16,524,031	26,699,394	26,822,556	0.5%	123,162	0.5%	26,698,831
Interfund Transfer - Internal Charges	2,998,104	3,512,210	4,067,351	15.8%	555,141	15.8%	4,067,351
Depreciation/Amort.	25,710,231	0	0	#DIV/0!	0	#DIV/0!	0
Fund Transfer 001	24,114	0	0	#DIV/0!	0	#DIV/0!	0
Fund Transfer 439	1,000,000	1,000,000	0	-100.0%	(1,000,000)	-100.0%	0
Fund Transfer 438	4,770,908	5,009,453	8,000,000	59.7%	2,990,547	59.7%	8,240,000
Fund Transfer 448	10,189,106	4,100,000	4,100,000	0.0%	0	0.0%	5,000,000
TOTAL	91,478,691	81,743,535	80,595,177	-1.4%	(1,148,359)	-1.4%	80,700,542
UTILITY FUND TOTAL	\$91,478,691	\$81,743,535	\$80,595,177	-1.4%	(\$1,148,359)	-1.4%	\$80,700,542
Designated Reserve-Financial Policy 17%	0	5,896,003	5,962,626	1.1%	66,623	1.1%	6,129,768

CITY OF PORT ST. LUCIE
WATER AND SEWER OPERATING FUND #431
CAPITAL OUTLAY
ADOPTED FY 2018-19 - FY 2019-20 PROPOSED BIENNIAL BUDGET

		** ADOPTED ** FY 2018-19 *****	** PROPOSED ** FY 2019-20 *****
1340	ADMINISTRATION		
	Additional Funding for D&C Building	1,200,000	
	Computers & Computer Hardware	3,500	3,500
	Totals	1,203,500	3,500
1348	METER READING		
	mrx920 Neptune Data Collector	11,000	
	(2) Dell 5415 Latitude Laptop Computers	4,000	
	(1) Handheld Reader	0	6,000
	Totals	15,000	6,000
1350	UTILITY ENGINEERING		
	Desk & Misc. Furniture	3,000	3,000
	(2) Desktop PC's	3,000	3,000
	(2) Tablets	3,000	3,000
	Fujitsu Scanner	3,400	3,400
	Totals	12,400	12,400
1355	UTILITY CIP		
	Master Plan Update	30,000	31,000
	Desk & Misc. Furniture	3,000	3,000
	PC Replacement	2,500	2,500
	Tablet Replacement	2,500	2,500
	Totals	38,000	39,000
1360	MAPPING		
	Unforeseen hardware replacement	44,000	29,000
	Replace Computers. Laptops	30,000	39,000
	Totals	74,000	68,000
1375	INSPECTIONS		
	Replace F-150 (UIL-1991)	28,000	
	Replace F-150 (UIL-1992)	0	28,000
	PC & Tablet Replacement	3,000	3,000
	Ground Penetrating Radar Unit	25,000	
	Locator Replacement	5,000	5,000
	Totals	61,000	36,000
1380	LAB - WATER		
	Explorer to replace UL-8587	30,000	
	Explorer to replace UL-0689	0	30,000
	Computers & Computer Hardware	2,000	2,000
	Totals	32,000	32,000
3310	WATER FACILITIES		
	Misc. Computers & Computer Hardware	3,500	3,500
	Misc. Spare Parts	18,000	18,000
	Totals	21,500	21,500
3311	CROSS CONNECTION		
	F350 Flat Bed replacing UTS-01	40,000	
	F-150 Pickup replacing UCC-5386	0	28,000
	Misc. Computers & Computer Hardware	1,000	1,000
	WACHS Valve Exerciser Machine (Per DEP Requirements)	70,000	
	Totals	111,000	29,000
3312	JEA WATER TREATMENT FACILITY		
	Computers & Hardware	3,500	3,500
	Spare meters, pumps, motors, valves, etc.	12,000	12,000
	Totals	15,500	15,500

CITY OF PORT ST. LUCIE
WATER AND SEWER OPERATING FUND #431
CAPITAL OUTLAY
ADOPTED FY 2018-19 - FY 2019-20 PROPOSED BIENNIAL BUDGET

		** ADOPTED ** FY 2018-19 *****	** PROPOSED ** FY 2019-20 *****
3316	<u>WATER-FIELD PM</u>		
	F-150 Pickup to replace UWD-4649	0	28,000
	iPad/Repair and Replace	2,500	2,500
	Replace (2) Booms (UWD-7957 & UWD-5645)	20,000	
	Totals	22,500	30,500
3345	<u>WAREHOUSE</u>		
	Replacement of Computer	1,500	1,500
	Other Machinery & Equip.	1,000	1,000
	Totals	2,500	2,500
3360	<u>MAINTENANCE</u>		
	F-550 Service Bed w/crane to replace UM-4794	85,000	0
	Replace iPad	1,000	1,000
	Pipe Racks, Small Lifts, etc.	1,500	1,500
	Totals	87,500	2,500
3370	<u>INFLOW & INFILTRATION</u>		
	Vaccon Truck to replace UM-31	485,000	
	iPad Repair/Replace	1,500	1,500
	Totals	486,500	1,500
3380	<u>LIFT STATIONS</u>		
	F-550 Service Truck w/boom to replace UM-8754	0	85,000
	Replacement of iPads	3,000	3,000
	Trailer	8,000	
	Thompson Bypass Pump	36,000	
	Pneumatic Press		2,500
	Sandblasting Cabinet		3,000
	Plasma Cutter		10,000
	Odor Control Machines and Media	20,000	15,000
	Totals	67,000	118,500
3390	<u>TELEMETRY & INSTRUMENTATION</u>		
	F-150 Pickup to replace UTI-0734	0	28,000
	Laptops	1,000	2,000
	NetScout Network Analyzer	12,000	
	Fluke Power Quality Analyzer	0	10,000
	Totals	13,000	40,000
3512	<u>WESTPORT WWTP</u>		
	Replacement Computers (MIS & SCADA)	6,500	6,500
	Portable Platforms for Cleaning and Dewatering	7,000	7,000
	Totals	13,500	13,500
3513	<u>SEWER SERVICES - SP WASTEWATER PLANT</u>		
	Replace Computers (MIS & SCADA)	6,500	6,500
	HLD Instruments (Chlorine meters, turbidity meters, ph meters, etc.)	13,600	14,000
	Scott Air Pack	2,000	2,000
	Totals	22,100	22,500
3515	<u>SEWER - FIELD OPERATION</u>		
	Step Systems	50,000	75,000
	Grinder Pump Installation	25,000	25,000
	Totals	75,000	100,000

CITY OF PORT ST. LUCIE
WATER AND SEWER OPERATING FUND #431
CAPITAL OUTLAY
ADOPTED FY 2018-19 - FY 2019-20 PROPOSED BIENNIAL BUDGET

	** ADOPTED ** FY 2018-19 *****	** PROPOSED ** FY 2019-20 *****
3516 <u>WASTEWATER COLLECTION - PREVENTIVE MAINTENANCE</u>		
F-250 Service Truck to replace WUD-8	40,000	
F-250 Service Truck to replace USD-22	40,000	
Vacon VJ500 Trailer Mounted Jetter	75,000	
iPad repair/replacement	2,500	2,500
Totals	157,500	2,500
3560 <u>WASTEWATER FACILITIES MAINTENANCE</u>		
F-250 Service Truck to replace UM-8321	0	40,000
Totals	0	40,000
UTILITY FUND TOTAL REQUESTS	2,531,000	636,900

CITY OF PORT ST. LUCIE
WATER & SEWER OPERATING FUND
LONG RANGE PLAN

There was a 1.5% rate increase to Water and Sewer for FY 17-18 and future years based on the rate study completed in 2016.
 Personal Services contains the assumption of pay raises for all employees as well as an assumption of increased employee contributions towards their medical insurance.
 Personal Services also includes 3% increase in year 2017-18 and beyond.
 OPEB (Other Post Employee Benefits) increases by 6% in fiscal year 17-18 based on the latest Actuarial Study.
 Transfer 6% Surcharge by 1.5 million in FY 18-19, 1 million in FY 19-20 & 20-21, then by FY 21-22 the surcharge will be a revenue of the General Fund.

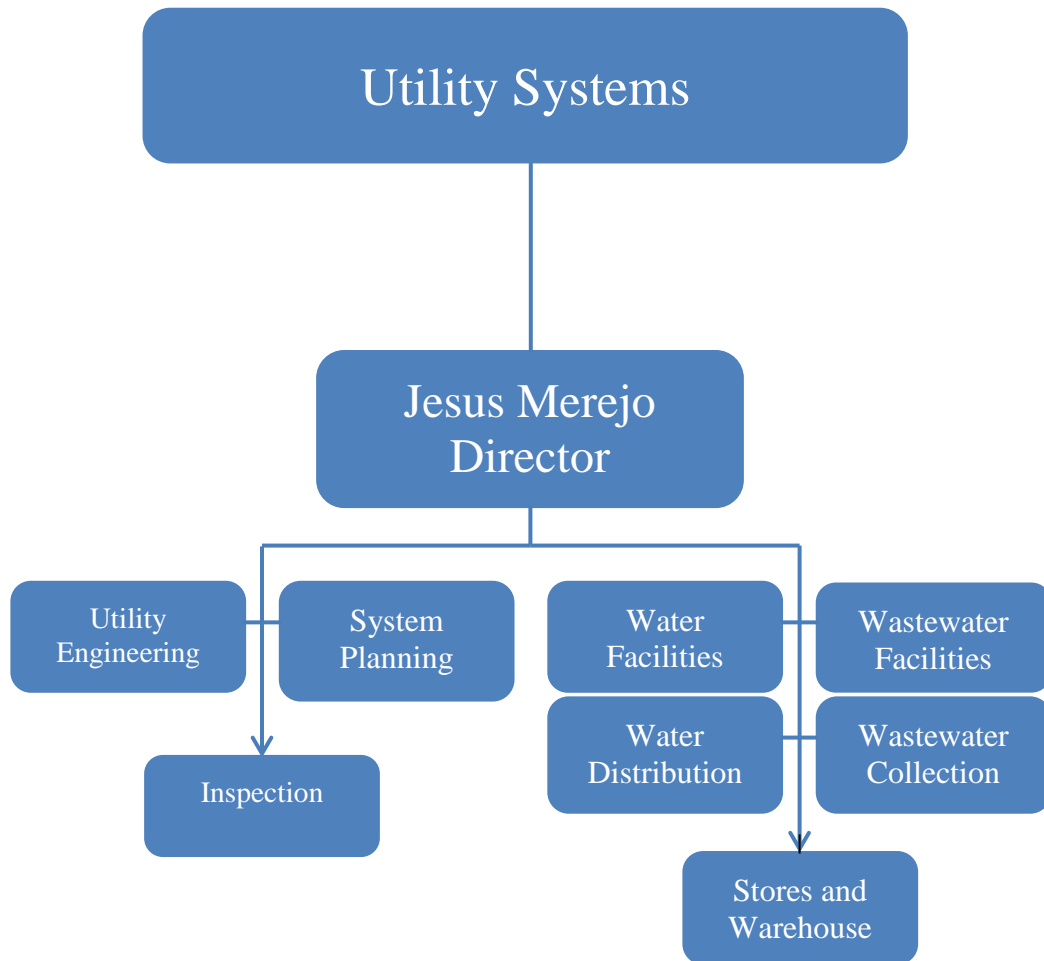
	CITY MANAGER'S BIENNIAL BUDGET								
	AUDITED 2016-17	BUDGET 2017-18	APPROVED 2018-19	Growth %	PROPOSED 2019-20	Growth %	PROJECTED 2020-21	PROJECTED 2021-22	PROJECTED 2022-23
BEGINNING DESIGNATED RESERVES	\$ 16,585,142	\$ 16,585,142	\$ 9,631,149		\$ 8,751,505		\$ 8,512,015	\$ 11,504,064	\$ 14,434,581
REVENUES & SOURCES:									
Water-Operating	\$28,875,438	\$29,302,221	\$29,750,000	1.5%	30,100,000	1.5%	30,551,500	31,018,370	31,492,374
Water-Billing Charge	1,644,424	1,662,508	1,700,677	2.3%	1,751,698	1.5%	1,777,973	1,818,793	1,860,551
Water - New Customers					-		825,422	1,194,152	1,410,204
Sewer-Operating	32,144,966	33,157,426	33,488,570	1.0%	33,700,000	1.5%	34,205,500	34,547,111	34,892,134
Sewer-Billing Charge	955,963	962,173	1,001,074	4.0%	1,031,106	1.5%	1,046,573	1,088,886	1,132,910
Sewer-New Customers					-		1,483,534	2,231,710	2,886,453
6% Surcharge	4,148,720	4,186,047	4,292,678	2.5%	4,378,532	1.6%	4,378,532	3,633,467	3,726,022
Guaranteed Revenue	128,347	130,000	250,000	92.3%	235,000	1.0%	237,350	456,442	877,774
Interest Income	255,115	162,300	264,500	63.0%	264,500	2.5%	271,113	441,832	720,052
Other/Misc.	2,803,792	2,475,999	2,922,999	18.1%	2,959,702	2.0%	3,018,896	3,563,907	4,207,310
Capital Contribution	4,828,819	0	0		0		0	0	0
Use of Reserves	0	6,953,993	879,644		239,490		0	0	0
Fund Transfers	2,553,996	2,750,868	6,045,035		6,040,514		5,000,000	4,000,000	4,000,000
Swaption Income	0	0	0		0		0	0	0
Financing Proceeds	0	0	0		0		0	0	0
TOTAL	78,339,580	81,743,535	80,595,177		80,700,542		82,796,393	83,994,670	87,205,784
	Operating Revenues	Operating Revenues	79,715,533		80,461,052		82,796,393	83,994,670	87,205,784
EXPENDITURES:									
Personal Services	17,035	20,693,036	20,484,483	-1.0%	21,190,923	3.0%	21,826,651	21,606,673	21,388,912
Operating Expenses	12,398,086	13,989,332	14,589,787	4.3%	14,866,538	2.1%	15,178,735	15,830,242	16,509,713
Capital Outlay	829,337	6,740,110	2,531,000	-62.4%	636,900	0.0%	636,900	650,000	650,000
Debt Services	16,524,031	26,699,394	26,822,556	0.5%	26,698,831	0.0%	26,698,831	26,698,831	26,699,231
Internal Charges	2,998,104	3,512,210	4,067,351	15.8%	4,067,351	2.0%	4,148,698	4,804,443	5,563,834
Refinancing Cost	0	0	0		0		0	0	0
Fund Transfer to fund 448 (CIP)	0	4,100,000	4,100,000		5,000,000		5,000,000	5,000,000	5,000,000
Fund Transfers	15,984,128	6,009,453	8,000,000	33.1%	8,240,000	0.0%	6,314,529	6,473,965	6,638,183
TOTAL	48,750,721	81,743,535	80,595,177		80,700,542		79,804,344	81,064,154	82,449,874
	Operating Expense	Operating Expense	39,141,621		40,124,812		41,154,084	42,241,357	43,462,459
SURPLUS <DEFICIT>	\$29,588,859	\$0	\$0		\$0		\$2,992,049	\$2,930,517	\$4,755,910
	Net Oper Revenue	Net Oper Revenue	40,573,912		40,336,240		41,642,309	41,753,313	43,743,324
Non-Cash Expense - Depreciation (Non-budgeted, not funded)	25,710,231	0	0		0		0	0	0
	Debt Service	Debt Service	26,822,556		26,698,831		26,698,831	26,698,831	26,699,231
	Part A Coverage	Part A Coverage	151%		151%		156%	156%	164%
SURPLUS <DEFICIT>	3,878,628	0							
(per Financial Statement)									
Designated Reserve - Financial Policy - 17%		5,896,003	5,962,626		6,129,768		6,290,916	6,364,276	6,442,766
Designated	\$ 5,896,003	\$ 5,962,626	\$ 6,129,768		\$ 6,290,916	\$ 6,364,276	\$ 6,442,766		
Undesignated	10,689,139	3,668,523	2,621,737		5,213,149	8,070,305	12,747,724		
Use of Reserves	6,953,993	879,644	239,490		-	-	-		
Difference	\$ 9,631,149	\$ 8,751,505	\$ 8,512,015		\$ 11,504,064	\$ 14,434,581	\$ 19,190,491		

A Interfund Transfer is made annually to the #438 Replacement Fund from the #431 Operating Fund. (The #438 Fund is used for well rehabilitation, backflow preventers, emergency repairs and improvements other than buildings).

Note: The Utility Bond ordinances enacted by the City require the adoption of rates necessary to provide net revenues equal to 100% of the annual debt service requirement.



“A City for All Ages”





UTILITY SYSTEMS DEPARTMENT

Fund #431

Overview

The Utility Systems Department is the primary provider of water and sewer services to businesses and residents in Port St. Lucie along with a portion of the surrounding unincorporated St. Lucie County. The City's Utility employees are dedicated to protecting the local environment and natural water resources while working to build long-term relationships with customers through our professional approach and innovation, effective management, and our emphasis on exceptional customer support and service.

The Department's function is to provide the highest quality of water, wastewater and reclaimed water service in the most efficient and cost-effective way possible to all customers. The goal is to continue to lead the water and wastewater utilities industry with innovative operating and maintenance processes, developed through training and engineering, while insuring the safety of our employees and the health, safety and welfare of its more than 71,000 customers.

FY 2018 UTILITY SYSTEMS DEPARTMENT Initiatives/Significant Accomplishments





- McCarty Ranch Extension Water Quality Project Area 1 will be complete by September 2018, which will keep 1.141 billion gallons of discharge water from the C-23 Canal from entering the North Fork of the St. Lucie River annually.
- Received funding for Areas 1 and 2 of Water Quality Project, and continuing to pursue funding opportunities to complete Areas 3-6.
- McCarty Ranch Master Water Supply Plan/Site Plan will be complete December 2018
- Construction of Southport Unit 5 Vacuum System will begin at the end of 2018 and be complete in the fall of 2019, as part of a plan to upgrade the wastewater collection system serving that area.
- Construction of the Prineville Maintenance Building is anticipated to begin in the 3rd quarter of 2018 and be complete in December 2019, as part of a plan to expand and upgrade the existing site.
- Westport Wastewater Treatment Plant treatment capacity expansion from 6 MGD to 12 MGD phase 1 is currently under design.
- Construction of Southport Backbone 24" Force Main is expected to begin in October 2018 and be complete by May 2019, as part of plan to relieve pressure of existing wastewater force mains to lift stations due to population growth.
- Unidirectional flushing of the system completed for $\frac{3}{4}$ of the City, with the target of completing the entire City by June 1, 2019. This procedure utilized less water at higher pressure resulting in more thorough cleaning of the lines.
- Launched new "Live Chat" feature on website to allow customers to communicate online with a Customer Service Specialist during business operation hours.
- Phone system now has a Spanish language option.
- Builders and contractors are now able to submit construction applications and plot plans online, thus eliminating the need to come into the Customer Service Office.






FY 2019 UTILITY SYSTEMS DEPARTMENT Initiatives

- Water Quality Project Area 2 complete by Sept. 2019
- Increase septic to sewer conversions
- Enhance customer service experience through use of online service and technology
- Improved ISO ratings through valve exercising program, fire flow testing, fire hydrant PM

- Decrease in Utility Engineering plan review response times
- Water Quality Project impact on excess fresh water withdrawn from C-23 Canal
- New grease trap inspection program to begin by the end of 2018 with the target of checking every qualifying commercial user within the first year. Program implementation will entail installing new software and having new employee completing fats/oils/grease training course.
- Increased public outreach and education through presentations and community events

FY 2019 UTILITY SYSTEM DEPARTMENT Performance Measures

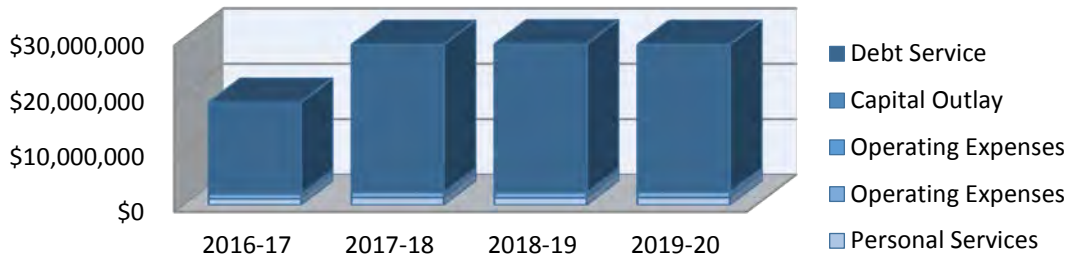
	City Council Strategic Goal (s)	Key Performance Measures Utility Systems Department	2015/16 Results	2016/17 Results	2017/18 Results	2018/19 Target
Workload Measures	5,7	Number of septic to City sewer conversions	353	320	525	540
	 	Commercial grease trap interceptor inspections (new measure)	Pending	Pending	248 (67%)	100%
		Provide enhanced customer service experience through use of online services and technology	N/A	N/A	Monthly 1,428 Emails 400 Deposits 150 Chats 18,659 E-bills	Monthly 1,600 Emails 450 Deposits 300 Chats 20,500 E-bills
Efficiency Measures	7 	Provide enhanced customer service experience through use of online services and technology	N/A	N/A	Monthly 1,428 Emails 400 Deposits 150 Chats 18,659 E-bills	Monthly 1,600 Emails 450 Deposits 300 Chats 20,500 E-bills
	7 	Number of fire flow tests, valves exercised and fire hydrant pm conducted to improve ISO ratings	N/A	11 fire flow tests 1,189 valves exercised	42 fire flow tests 1,700 valves exercised	Based on construction requests 3,000 valves exercised

	City Council Strategic Goal (s)	Key Performance Measures Utility Systems Department	2015/16 Results	2016/17 Results	2017/18 Results	2018/19 Target
Efficiency Measures	7 	Utility Engineering plan review response times (new measure)	N/A	N/A	Pending	10% reduction in number of days of review
Effectiveness Measures	1,5  	Water withdrawn from C-23 Canal by way of Water Quality Project (new measure)	N/A	N/A	0 gallons	2.2 billion gallons (upon completion of Areas 1 and 2)
	3,6  	Number of SLC children reached through educational presentations, Number of events attended representing PSLUSD	N/A N/A	1,258 total 7 events total	516 ytd total 14 events ytd total	1,400 20

CITY OF PORT ST. LUCIE
UTILITIES OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Utility Administration -- #134000
 Jesus Merejo, Utility Director

Utilities Administration Budget Trends



EXPENDITURE SUMMARY:

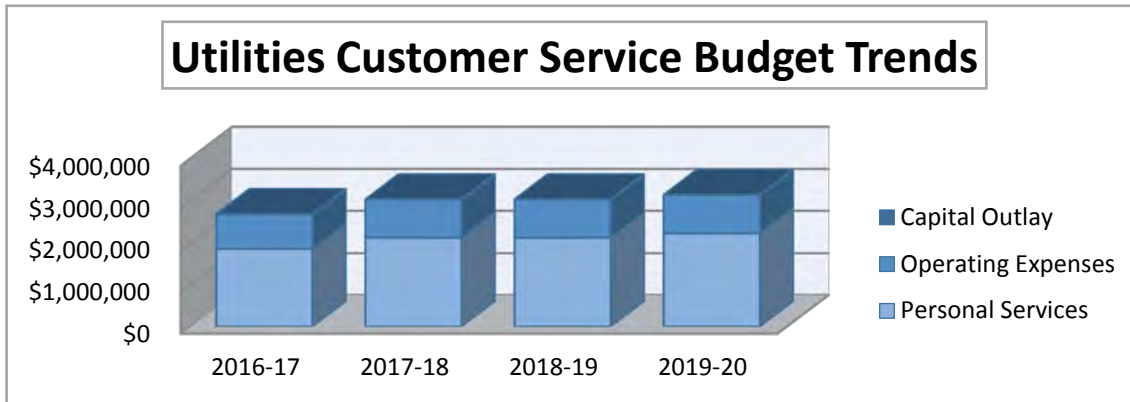
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$1,142,332	\$1,359,701	\$1,309,225	\$1,365,888
Operating Expenses	856,990	942,608	942,991	946,047
Capital Outlay	283,166	5,629,570	1,203,500	3,500
Administrative Charge	0	0	0	0
Debt Service	16,524,031	26,699,394	26,822,556	26,698,831
Total	\$18,806,519	\$34,631,273	\$30,278,272	\$29,014,266

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Director	1.00	1.00	1.00
Assistant Director	1.00	1.00	1.00
Deputy Director	1.00	2.00	2.00
Manager	1.00	1.00	1.00
Project Coordinator	1.00	1.00	1.00
Office Manager	1.00	1.00	1.00
Budget Manager	1.00	1.00	1.00
Data System Analyst	0.00	0.00	0.00
Safety Coordinator	0.00	1.00	1.00
Administrative Assistant	2.00	1.00	1.00
Office Assistant	0.50	0.50	0.50
Total	9.50	10.50	10.50

CITY OF PORT ST. LUCIE
UTILITIES OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Customer Service -- #134600
 Jesus Merejo, Utilities Director



EXPENDITURE SUMMARY:

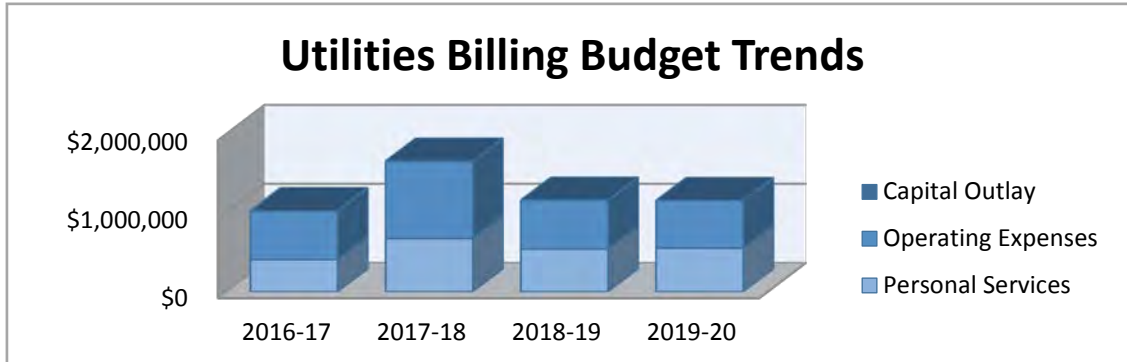
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$1,870,161	\$2,130,718	\$2,130,718	\$2,237,254
Operating Expenses	810,723	899,845	899,845	899,845
Capital Outlay	3,720	4,000	4,000	5,000
Total	\$2,684,604	\$3,034,563	\$3,034,563	\$3,142,099

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Deputy Director	1.00	1.00	1.00
Customer Service Supervisor	2.00	2.00	2.00
Customer Service Leader	3.00	3.00	3.00
Customer Service Specialist	25.00	22.00	22.00
Office Assistant	2.50	1.50	1.50
Total	33.50	29.50	29.50

CITY OF PORT ST. LUCIE
UTILITIES OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Utilities Billing -- #134700
 Jesus Merejo, Utilities Director



EXPENDITURE SUMMARY:

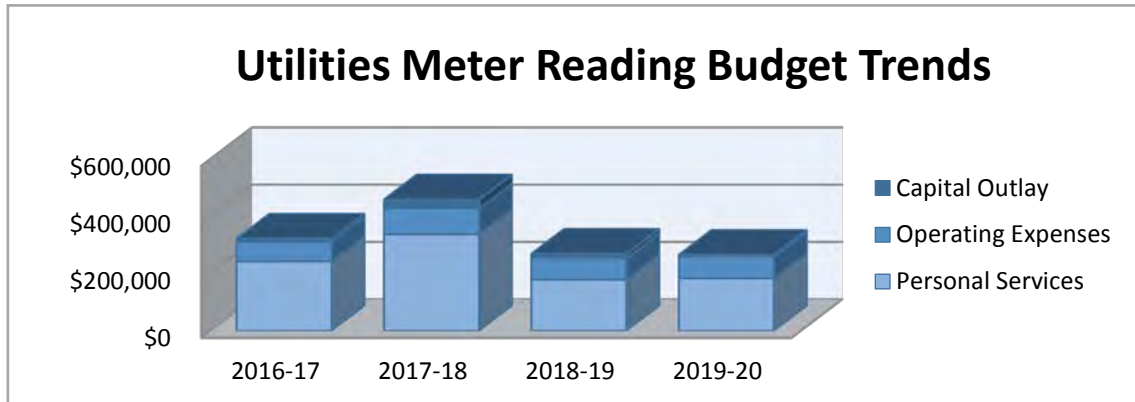
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$410,473	\$680,689	\$545,569	\$557,852
Operating Expenses	614,719	969,294	613,502	596,698
Capital Outlay	1,220	5,000	0	0
Total	\$1,026,412	\$1,654,983	\$1,159,071	\$1,154,550

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Billing Supervisor	1.00	1.00	1.00
Billing Leader	1.00	1.00	1.00
Financial Specialist	1.00	0.00	0.00
Accounting Clerk	4.00	0.00	0.00
Billing Clerk	1.00	6.00	6.00
Total	8.00	8.00	8.00

CITY OF PORT ST. LUCIE
UTILITIES OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Meter Reading -- #134800
 Jesus Merejo, Utilities Director



EXPENDITURE SUMMARY:

	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$242,926	\$337,165	\$178,841	\$183,284
Operating Expenses	67,182	90,120	75,149	76,021
Capital Outlay	11,502	31,500	15,000	6,000
Total	\$321,610	\$458,785	\$268,990	\$265,305

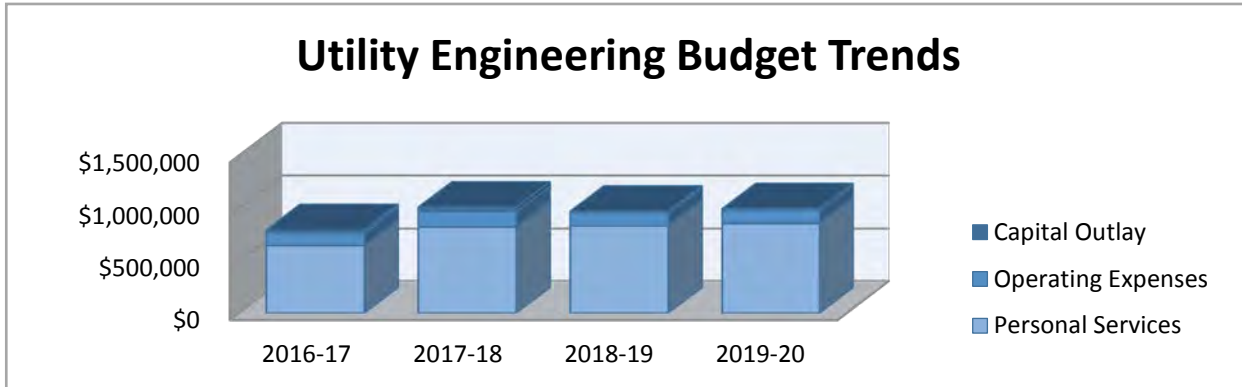
STAFFING SUMMARY:

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Project Coordinator	0.00	0.00	0.00
Meter Reader Leader	1.00	1.00	1.00
Meter Readers	1.00	1.00	1.00
Total	2.00	2.00	2.00

CITY OF PORT ST. LUCIE
UTILITIES OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:

Utility Engineering -- #431-135000
 Jesus Merejo, Utility Director



EXPENDITURE SUMMARY:

	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$646,473	\$822,547	\$834,532	\$855,878
Operating Expenses	118,644	143,470	118,898	121,705
Capital Outlay	24,814	39,000	12,400	12,400
Total	\$789,931	\$1,005,017	\$965,830	\$989,983

STAFFING SUMMARY:

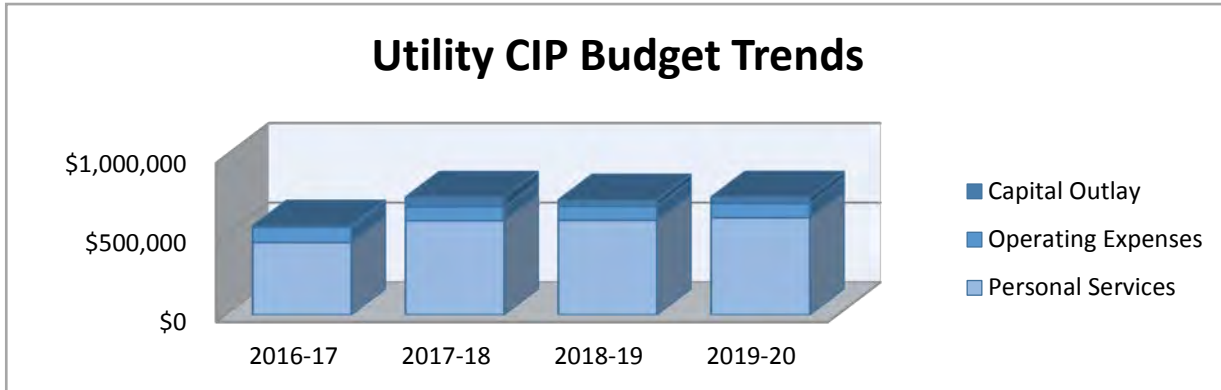
(Full Time Equivalent)

	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Engineer Manager	0.50	0.50	0.50
Project Manager	2.00	2.00	2.00
Professional Engineer	1.00	1.00	1.00
Project Coordinator	2.00	3.00	3.00
Construction Coordinator	1.00	1.00	1.00
Administrative Secretary	1.00	1.00	1.00
CADD Technician	1.00	1.00	1.00
Total	8.50	9.50	9.50

CITY OF PORT ST. LUCIE
UTILITIES OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:

Utility CIP -- 135500
 Jesus Merejo, Utility Director



EXPENDITURE SUMMARY:

	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$454,295	\$591,299	\$594,194	\$609,706
Operating Expenses	95,499	86,577	89,033	90,695
Capital Outlay	7,811	61,000	38,000	39,000
Total	\$557,605	\$738,876	\$721,227	\$739,401

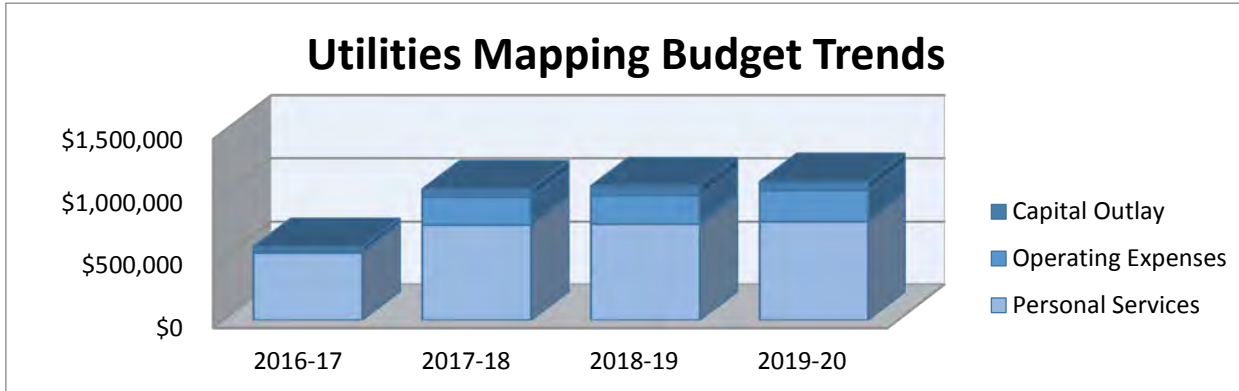
STAFFING SUMMARY:

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Engineer Manager	0.50	0.50	0.50
Professional Engineer	1.00	1.00	1.00
Civil Engineer	2.00	2.00	2.00
Utility Inspector	1.00	1.00	1.00
Total	4.50	4.50	4.50

CITY OF PORT ST. LUCIE
UTILITIES OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:

Mapping -- #136000
 Jesus Merejo, Utility Director



EXPENDITURE SUMMARY:

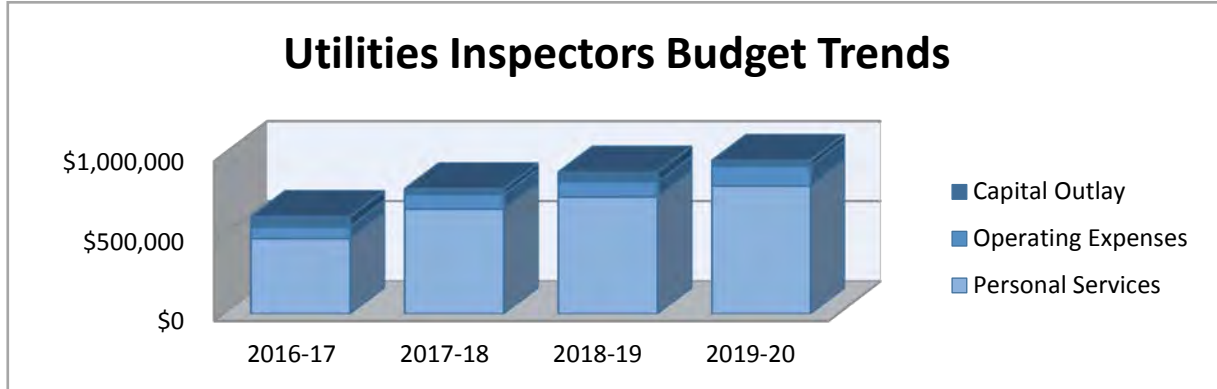
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$535,701	\$758,698	\$766,332	\$784,526
Operating Expenses	14,851	217,087	224,245	246,465
Capital Outlay	35,578	64,000	74,000	68,000
Total	\$586,130	\$1,039,785	\$1,064,577	\$1,098,991

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Manager	1.00	1.00	1.00
Asst. Manager	0.00	1.00	1.00
Supervisor	1.00	1.00	1.00
Data System Analyst	1.00	1.00	1.00
Network Technician	1.00	1.00	1.00
GIS Technician	1.00	1.00	1.00
Mapping Technician	3.00	3.00	3.00
Total	8.00	9.00	9.00

CITY OF PORT ST. LUCIE
UTILITY OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Inspectors -- #137500
 Jesus Merejo, Utility Director



EXPENDITURE SUMMARY:

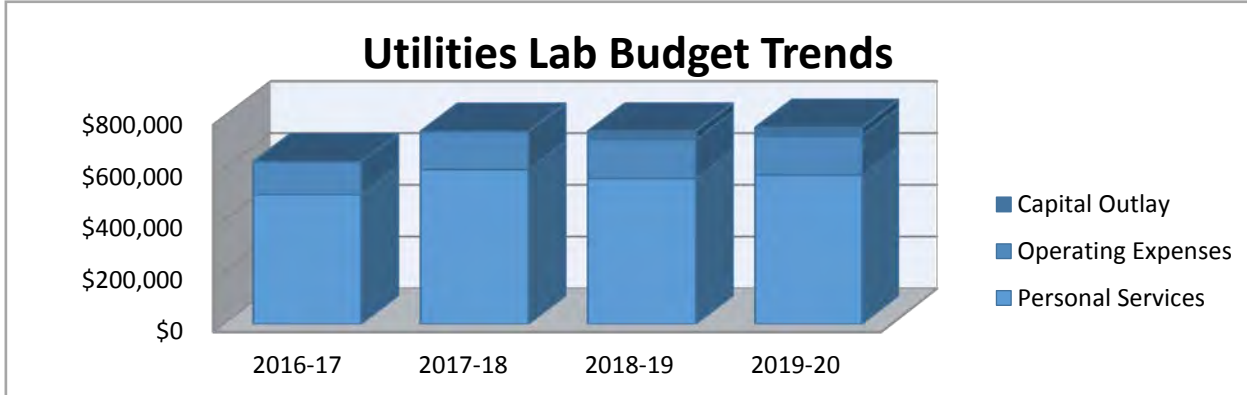
	2016-17	2017-18	BIENNIAL BUDGET	
	AUDITED	BUDGET	2018-19	2019-20
	*****	*****	*****	*****
Personal Services	\$473,409	\$655,229	\$731,052	\$799,460
Operating Expenses	71,668	90,276	94,396	124,118
Capital Outlay	62,603	36,000	61,000	36,000
Total	\$607,680	\$781,505	\$886,448	\$959,578

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2017-18	FY 2018-19	FY 2019-20
	*****	*****	*****
Construction Coordinator	1.00	1.00	1.00
Locator	1.00	2.00	2.00
Maintenance Mechanic	1.00	1.00	1.00
Inspector	4.00	4.00	5.00
Records Specialist	1.00	1.00	1.00
Total	8.00	9.00	10.00

CITY OF PORT ST. LUCIE
UTILITIES OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Lab -- #138000
 Jesus Merejo, Utility Director



EXPENDITURE SUMMARY:

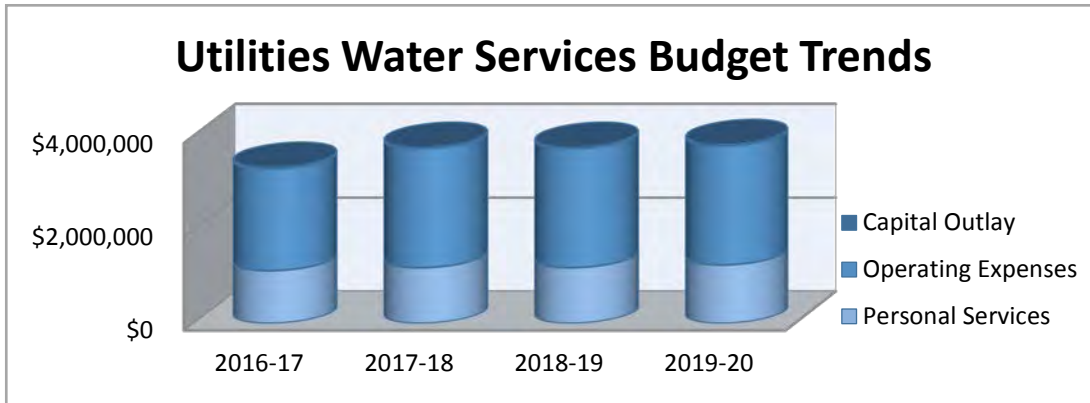
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$500,560	\$596,422	\$562,878	\$575,320
Operating Expenses	126,297	146,047	150,076	151,991
Capital Outlay	0	2,000	32,000	32,000
Total	\$626,857	\$744,469	\$744,954	\$759,311

STAFFING SUMMARY:

	(Full Time Equivalent)		
	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Civil Engineer	1.00	0.00	0.00
Lab Manager	1.00	1.00	1.00
Supervisor	1.00	1.00	1.00
Lab Technician	5.00	5.00	5.00
Total	8.00	7.00	7.00

CITY OF PORT ST. LUCIE
UTILITIES OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Water Services - Plant -- #331000
 Jesus Merejo, Utility Director



EXPENDITURE SUMMARY:

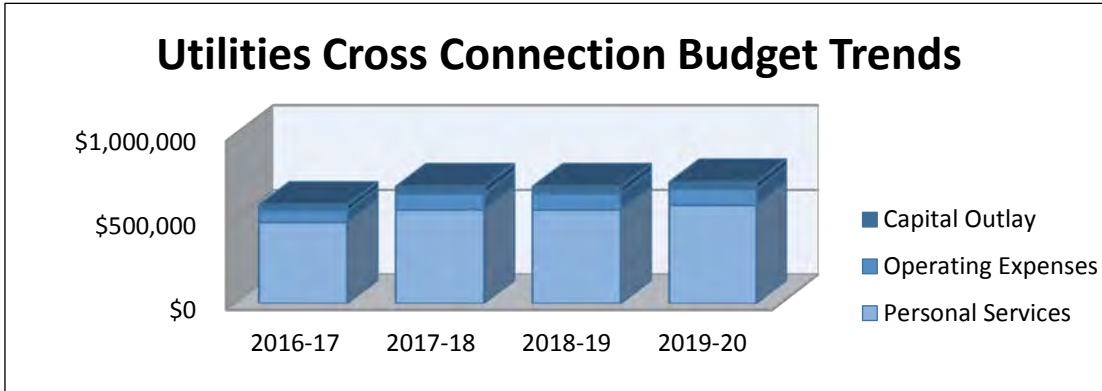
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$1,127,723	\$1,190,516	\$1,190,516	\$1,250,042
Operating Expenses	2,171,359	2,539,724	2,539,724	2,539,724
Capital Outlay	26,548	21,500	21,500	23,000
Total	\$3,325,630	\$3,751,740	\$3,751,740	\$3,812,766

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Superintendent	1.00	1.00	1.00
Chief Plant Operator	1.00	1.00	1.00
Lead Operator	1.00	1.00	1.00
Plant Operator "A"	1.00	1.00	1.00
Plant Operator "B"	3.00	3.00	3.00
Plant Operator "C"	1.00	1.00	1.00
Plant Operator Trainee	5.00	5.00	5.00
Total	13.00	13.00	13.00

**CITY OF PORT ST. LUCIE
UTILITIES OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY**

DEPARTMENT: Water Services - Cross Connection -- #331100
Jesus Merejo, Utility Director



EXPENDITURE SUMMARY:

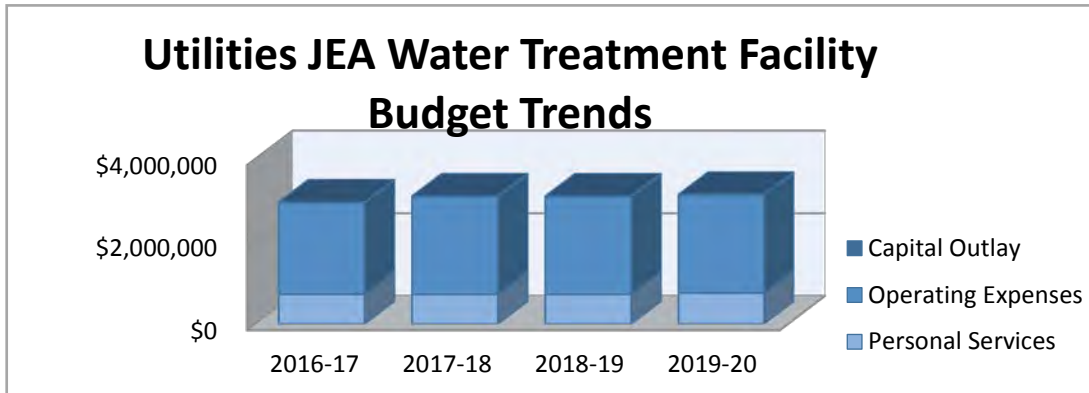
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$479,730	\$553,254	\$553,254	\$580,917
Operating Expenses	68,155	96,770	96,770	96,770
Capital Outlay	35,171	41,000	41,000	40,000
Total	\$583,056	\$691,024	\$691,024	\$717,687

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Supervisor	1.00	1.00	1.00
Utility Plumber	1.00	1.00	1.00
Field Technician	4.00	4.00	4.00
Field Tech Trainee	0.00	0.00	0.00
Total	6.00	6.00	6.00

CITY OF PORT ST. LUCIE
UTILITIES OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: James E. Anderson (JEA) Water Treatment Facility -- #331200
 Jesus Merejo, Utility Director



EXPENDITURE SUMMARY:

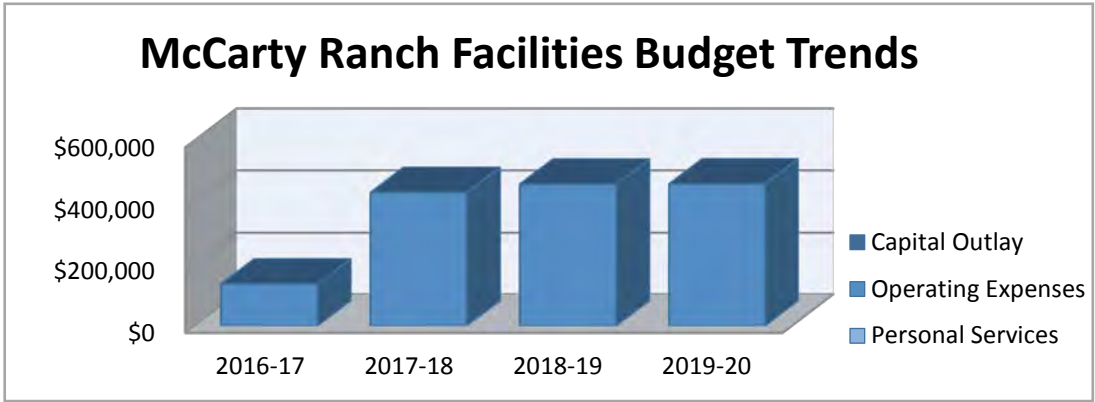
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$722,964	\$720,743	\$720,743	\$756,780
Operating Expenses	2,222,530	2,366,284	2,366,284	2,366,284
Capital Outlay	12,484	15,500	15,500	20,000
Total	\$2,957,978	\$3,102,527	\$3,102,527	\$3,143,064

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Chief Operator	1.00	1.00	1.00
Lead Operator	1.00	1.00	1.00
Plant Operator "A"	5.00	5.00	5.00
Plant Operator "B"	0.00	0.00	0.00
Plant Operator "C"	1.00	1.00	1.00
Total	8.00	8.00	8.00

CITY OF PORT ST. LUCIE
UTILITIES OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: McCarty Ranch Facilities -- #331400
 Jesus Merejo, Utility Director



EXPENDITURE SUMMARY:

	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$0	\$0	\$0	\$0
Operating Expenses	136,151	431,127	458,080	458,802
Capital Outlay	0	0	0	0
Total	\$136,151	\$431,127	\$458,080	\$458,802

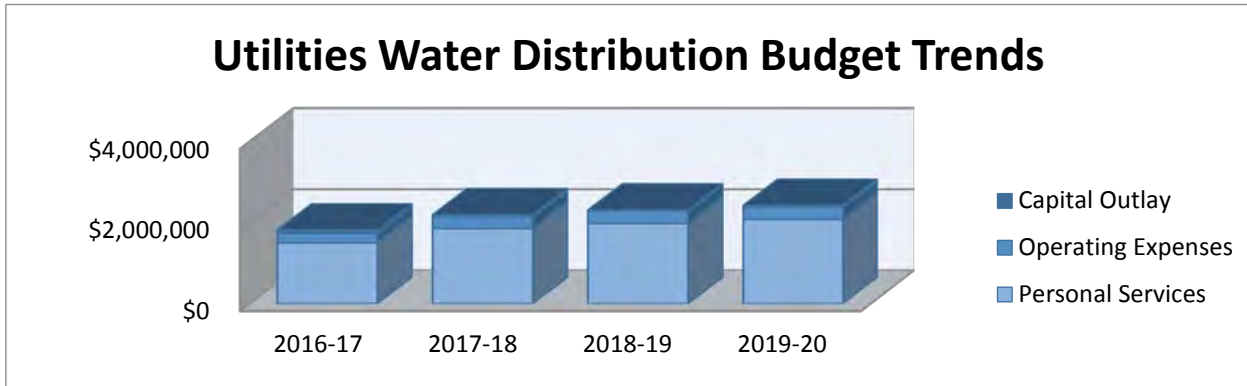
STAFFING SUMMARY:

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Lead Maintenance Tech.	0.00	0.00	0.00
Maintenance Worker	0.00	0.00	0.00
Total	0.00	0.00	0.00

CITY OF PORT ST. LUCIE
UTILITIES OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:

Water Distribution-Preventive Maintenance -- #331600
 Jesus Merejo, Utility Director



EXPENDITURE SUMMARY:

	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$1,502,722	\$1,853,200	\$1,978,481	\$2,079,221
Operating Expenses	238,106	292,426	304,161	308,766
Capital Outlay	70,341	43,000	22,500	30,500
Total	\$1,811,169	\$2,188,626	\$2,305,142	\$2,418,487

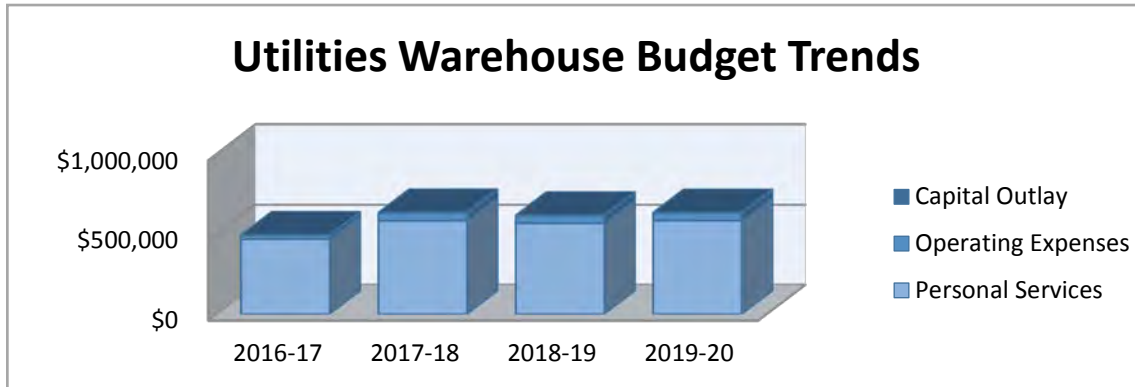
STAFFING SUMMARY:

(Full Time Equivalent)

	FY 2017-18 *****	FY 2018-19 *****	FY 2018-19 *****
Superintendent	0.00	0.00	0.00
Supervisor	1.00	1.00	1.00
Crew Leader	1.00	1.00	1.00
Secretary	1.00	1.00	1.00
Warehouse Tech.	0.00	0.00	0.00
Water Level "3"	9.00	10.00	10.00
Maintenance Mechanic	3.00	3.00	3.00
Field Technician	2.00	3.00	3.00
Field Technician Trainee	7.00	7.00	8.00
Total	24.00	26.00	27.00

CITY OF PORT ST. LUCIE
UTILITIES OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Utility Warehouse -- #334500
 Jesus Merejo, Utility Director



EXPENDITURE SUMMARY:

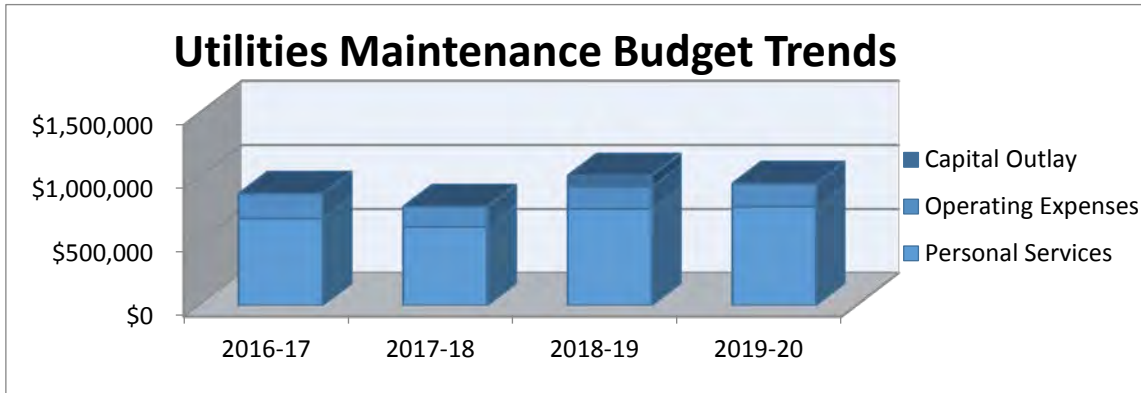
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$469,662	\$583,925	\$568,673	\$585,018
Operating Expenses	23,757	48,680	46,648	46,980
Capital Outlay	1,764	2,500	2,500	2,500
Total	\$495,183	\$635,105	\$617,821	\$634,498

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Supervisor	1.00	1.00	1.00
Financial Specialist	2.00	2.00	2.00
Budget Analyst	1.00	1.00	1.00
Warehouse Tech	4.00	4.00	4.00
Total	8.00	8.00	8.00

CITY OF PORT ST. LUCIE
UTILITIES OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Maintenance -- #336000
 Jesus Merejo, Utility Director



EXPENDITURE SUMMARY:

	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$682,883	\$617,779	\$758,310	\$776,951
Operating Expenses	194,557	157,315	173,003	177,390
Capital Outlay	0	1,000	87,500	2,500
Total	\$877,440	\$776,094	\$1,018,813	\$956,841

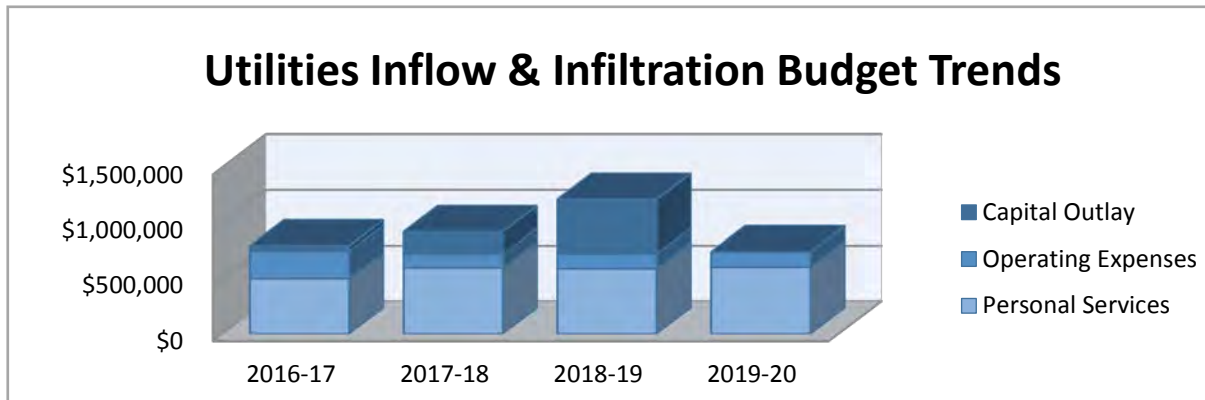
STAFFING SUMMARY:

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Supervisor	1.00	1.00	1.00
Maintenance Mechanic	7.00	7.00	7.00
Maintenance Mechanic Trainee	0.00	0.00	0.00
Total	8.00	8.00	8.00

**CITY OF PORT ST. LUCIE
UTILITIES OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY**

DEPARTMENT:

Inflow & Infiltration -- #337000
Jesus Merejo, Utility Director



EXPENDITURE SUMMARY:

	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$501,093	\$598,511	\$590,418	\$603,909
Operating Expenses	246,641	120,579	133,520	135,170
Capital Outlay	45,505	201,500	486,500	1,500
Total	\$793,239	\$920,590	\$1,210,438	\$740,579

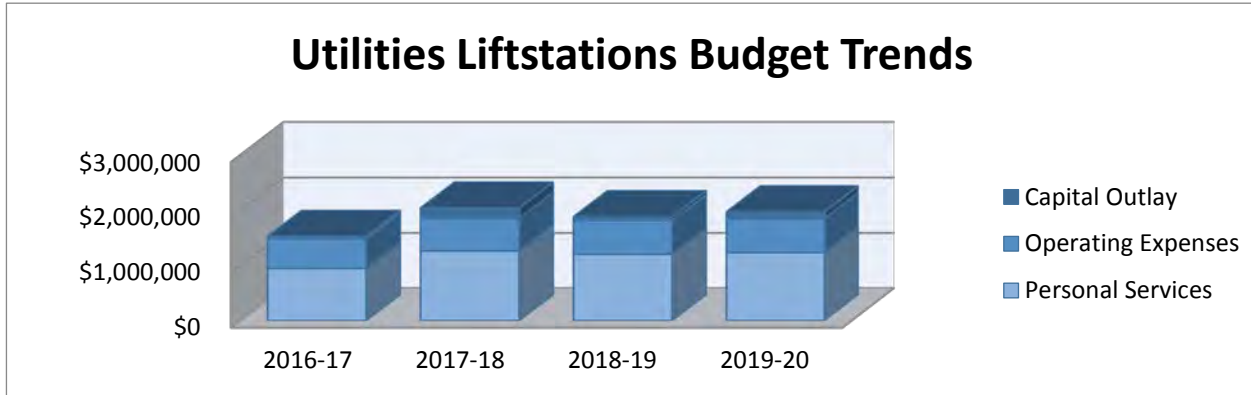
STAFFING SUMMARY:

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Supervisor	0.00	0.00	0.00
Crew Leader	1.00	1.00	1.00
Maintenance Mechanic	6.00	6.00	6.00
Maintenance Mechanic Trainee	0.00	0.00	0.00
Total	7.00	7.00	7.00

CITY OF PORT ST. LUCIE
UTILITIES OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:

Liftstations -- #338000
 Jesus Merejo, Utility Director



EXPENDITURE SUMMARY:

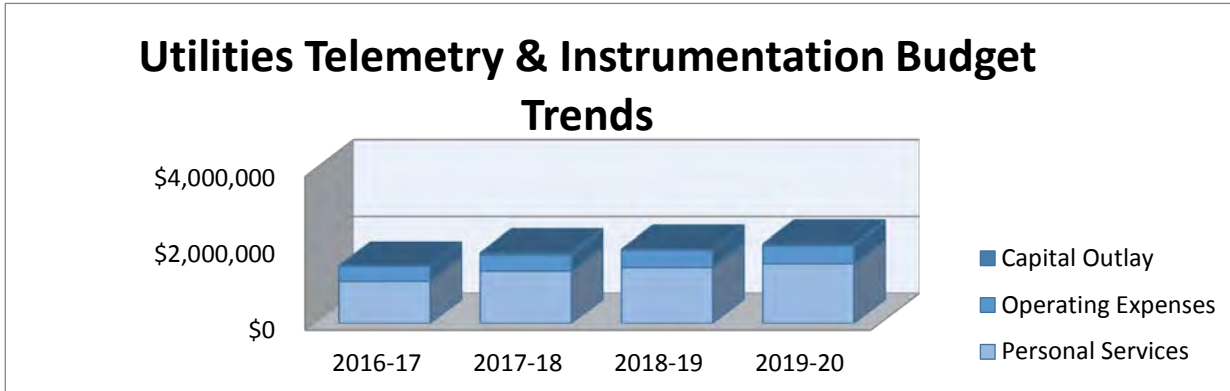
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$949,692	\$1,266,890	\$1,207,682	\$1,235,534
Operating Expenses	543,920	595,139	610,715	618,924
Capital Outlay	36,644	180,000	67,000	118,500
Total	\$1,530,256	\$2,042,029	\$1,885,397	\$1,972,958

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Asst. Operations Manager	1.00	1.00	1.00
Supervisor	1.00	1.00	1.00
Crew Leader	1.00	1.00	1.00
Maintenance Mechanic	8.00	9.00	9.00
Field Technician	2.00	0.00	0.00
Field Technician Trainee	0.00	3.00	3.00
Total	13.00	15.00	15.00

CITY OF PORT ST. LUCIE
UTILITIES OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Telemetry & Instrumentation -- #339000
 Jesus Merejo, Utility Director



EXPENDITURE SUMMARY:

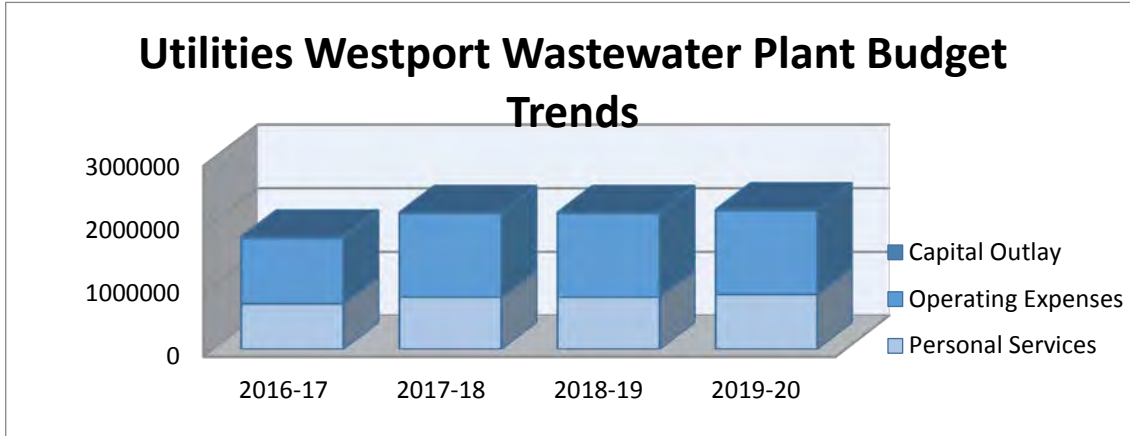
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$1,107,870	\$1,374,021	\$1,467,889	\$1,568,079
Operating Expenses	403,191	423,339	463,334	470,131
Capital Outlay	2,624	54,500	13,000	40,000
Admin. Credit - CIP	0	0	0	0
Total	\$1,513,685	\$1,851,860	\$1,944,223	\$2,078,210

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Manager	1.00	1.00	1.00
SCADA Supervisor	1.00	1.00	1.00
SCADA Tech	1.00	1.00	1.00
Crew Leader	1.00	1.00	1.00
Electrician	9.00	12.00	13.00
Financial Specialist	1.00	0.00	0.00
Total	14.00	16.00	17.00

CITY OF PORT ST. LUCIE
UTILITIES OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Westport Wastewater Treatment Plant -- #351200
 Jesus Merejo, Utility Director



EXPENDITURE SUMMARY:

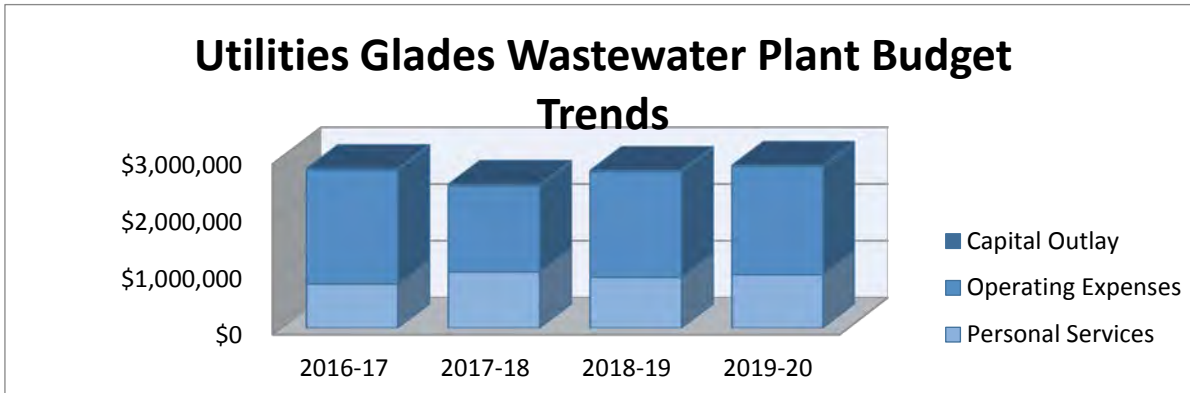
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$714,478	\$822,114	\$822,114	\$863,220
Operating Expenses	1,031,909	1,319,638	1,319,638	1,319,638
Capital Outlay	22,318	13,000	13,000	15,000
Total	\$1,768,705	\$2,154,752	\$2,154,752	\$2,197,858

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Chief Plant Operator	1.00	1.00	1.00
Plant Operator "A"	4.00	3.00	3.00
Plant Operator "B"	1.00	3.00	3.00
Plant Operator "C"	0.00	1.00	1.00
Plant Operator Trainees	2.00	0.00	0.00
Total	8.00	8.00	8.00

CITY OF PORT ST. LUCIE
UTILITIES OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Glades Wastewater Treatment Plant -- #351300
 Jesus Merejo, Utility Director



EXPENDITURE SUMMARY:

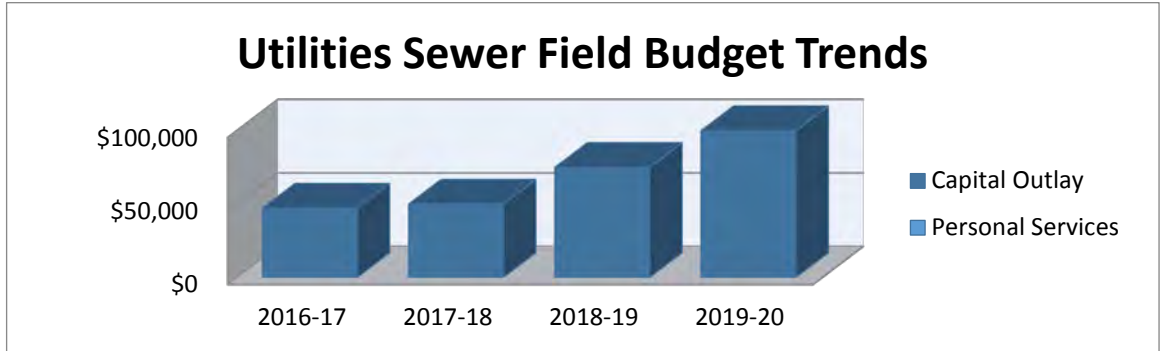
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$773,594	\$985,080	\$890,562	\$936,999
Operating Expenses	2,010,444	1,517,543	1,857,332	1,900,482
Capital Outlay	19,196	21,700	22,100	22,500
Total	\$2,803,234	\$2,524,323	\$2,769,994	\$2,859,981

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Chief Plant Operator	1.00	1.00	1.00
Lead Operator	0.00	1.00	1.00
Plant Operator "A"	7.00	6.00	6.00
Plant Operator "B"	1.00	0.00	0.00
Plant Operator "C"	0.00	0.00	0.00
Plant Operator Trainee	1.00	2.00	2.00
Total	10.00	10.00	10.00

CITY OF PORT ST. LUCIE
WATER AND SEWER CONNECTION FEES PROJECTS FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Sewer Field -- 351500
 Jesus Merejo, Utility Director



EXPENDITURE SUMMARY:

	2016-17	2017-18	BIENNIAL BUDGET	
	AUDITED *****	BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$0	\$0	\$0	\$0
Operating Expenses	183	0	0	0
Capital Outlay	47,232	50,000	75,000	100,000
Total	\$47,415	\$50,000	\$75,000	\$100,000

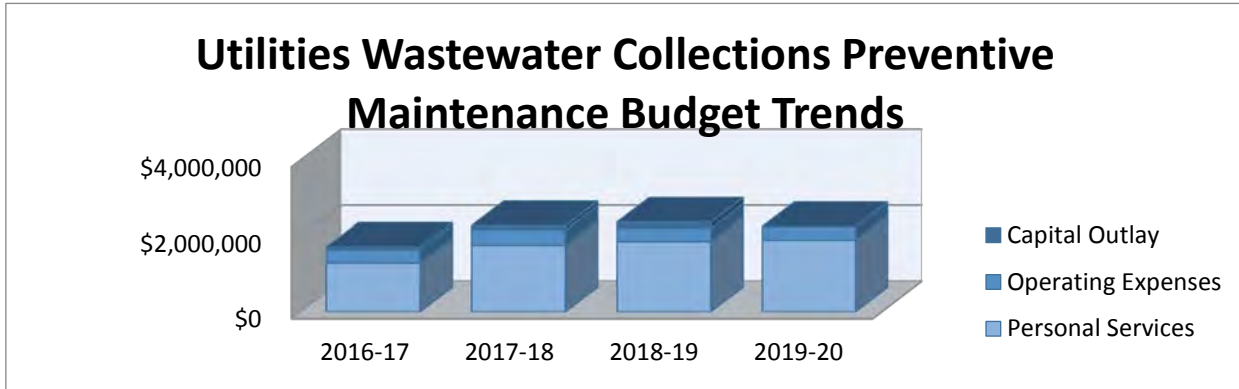
STAFFING SUMMARY:

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****

CITY OF PORT ST. LUCIE
UTILITIES OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:

Wastewater Collections-Preventive Maintenance -- #351600
 Jesus Merejo, Utility Director



EXPENDITURE SUMMARY:

	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$1,294,911	\$1,768,887	\$1,865,068	\$1,902,392
Operating Expenses	348,758	401,509	350,239	353,422
Capital Outlay	70,341	110,000	157,500	2,500
Total	\$1,714,010	\$2,390,396	\$2,372,807	\$2,258,314

STAFFING SUMMARY:

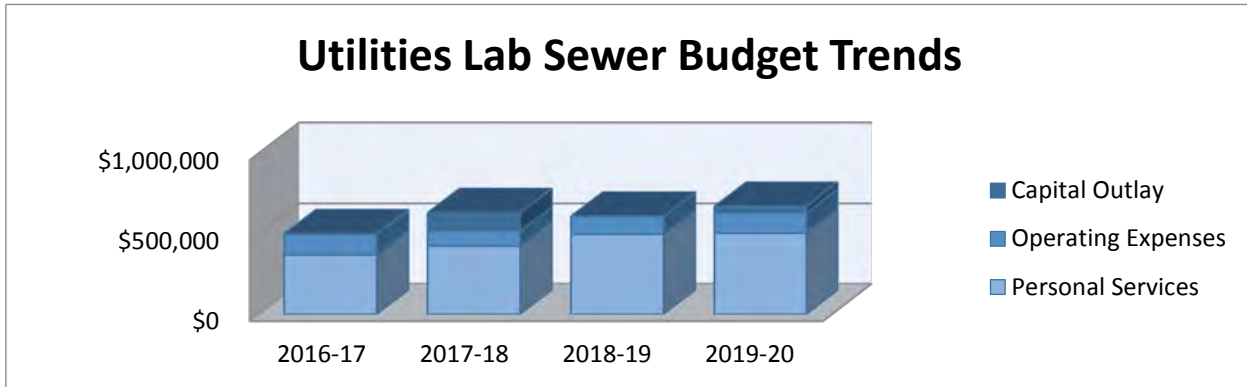
(Full Time Equivalent)

	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Superintendent	1.00	1.00	1.00
Supervisor	2.00	2.00	2.00
Crew Leader	0.00	0.00	0.00
Secretary	1.00	1.00	1.00
Maintenance Mechanic	8.00	8.00	8.00
Field Technician	4.00	4.00	4.00
Field Technician Trainee	9.00	9.00	9.00
Total	25.00	25.00	25.00

**CITY OF PORT ST. LUCIE
UTILITIES OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY**

DEPARTMENT:

Lab - Sewer -- #356000
Jesus Merejo, Utility Director



EXPENDITURE SUMMARY:

	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$369,528	\$425,648	\$498,409	\$506,301
Operating Expenses	129,455	93,935	112,384	125,581
Capital Outlay	3,063	112,840	0	40,000
Total	\$502,046	\$632,423	\$610,793	\$671,882

STAFFING SUMMARY:

(Full Time Equivalent)

	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Supervisor	1.00	1.00	1.00
Maintenance Mechanic	4.00	5.00	5.00
Maintenance Mechanic Trainee	0.00	0.00	0.00
Total	5.00	6.00	6.00

CITY OF PORT ST. LUCIE UTILITY SYSTEMS
RENEWAL & REPLACEMENT FUND FUND #438
FY 2018-19

2018-2019 2019-2020 2020-2021 2021-2022 2022-2023

REVENUES:

Use of Reserves	\$ 784,410	\$ 761,410	\$ 843,468	\$ 110,712	\$ -
Interest Income	50,000	50,000	50,000	50,000	50,000
Transfer from 120 SAD Fund	150,000	150,000	150,000	150,000	150,000
Transfer from 122 SAD Fund	-				
Transfer from 431 Operating Fund	8,000,000	8,240,000	8,487,200	8,741,816	9,004,070
Totals	\$ 8,984,410	\$ 9,201,410	\$ 9,530,668	\$ 9,052,528	\$ 9,204,070

EXPENDITURES:

MAPPING - 1360

UIS file storage member hardware	25,000			25,000	
Miscellaneous GPS Hardware	30,000	30,000	30,000	30,000	30,000
Sub-Meter GPS Collector Replacement	20,000	20,000			
Miscellaneous Network Hardware		20,000	20,000	20,000	20,000
End Of Life-Firewall Appliance Replacement	5,000	5,000			
Rack Battery Backup Controller Replacement	12,000	12,000			
Replication storage member hardware			25,000		
Fiber Master Plan (TBD)					
Totals	\$ 92,000	\$ 87,000	\$ 75,000	\$ 75,000	\$ 50,000

WATER FACILITIES -3310

Miscellaneous Emergency Repairs	90,000	90,000	95,000	95,000	100,000
Re-coat Chemical containment pads	35,000	-	-	35,000	-
Lime Plant Filter Piping & Valve Replacement	300,000	300,000	300,000	300,000	300,000
Prineville Injection Well MIT		50,000			
Plant and Re-Pump Station Meter Repairs	25,000	25,000	30,000	30,000	35,000
Security Camera upgrade	30,000	40,000	50,000	60,000	60,000
Rebuild Backwash Pump	75,000	-	-	-	75,000
30" Distribution Meter Replacements	15,000	-	15,000	-	15,000
Rebuild A-1, A-2, A-3	35,000	35,000	35,000	35,000	35,000
Rebuild HPP's 1,2,3,4,5	40,000	40,000	40,000	40,000	40,000
Lime Plant Transfer Pump Repair/Replacement	20,000	20,000	20,000	20,000	20,000
MP, SP and WP High Service Pump Replacement	30,000	30,000	40,000	40,000	50,000
Well house Roof Replacements	8,000	8,000	8,000	8,000	8,000
R & R Slaker Gear Box	15,000	15,000	20,000	20,000	25,000
Surficial Well Rehabilitations (2) (\$7,000 ea.)	14,000	14,000	14,000	14,000	14,000
Chemical pump replacement	12,000	12,000	15,000	15,000	18,000
Replace P04 & Antiscalant Bulk Tanks	20,000	20,000	-	-	-
Pump Station Chlorine and Ammonia Upgrades	30,000	30,000	-	-	30,000
Lime Silo Level Indicators	25,000	25,000	-	-	-
Lime Plant Filter Media Replacement	200,000	200,000	200,000	200,000	200,000
Spare HS Pumps	90,000	90,000	90,000	100,000	100,000
RO Plant High Service Pump Replacement	90,000	90,000	90,000	100,000	100,000
Replace Micron Filter Valves(2 per year)	10,000	10,000	10,000	-	-
Repaint Westport, Southport & Midport Storage Tank	60,000	60,000	120,000	-	-

CITY OF PORT ST. LUCIE UTILITY SYSTEMS
RENEWAL & REPLACEMENT FUND FUND #438
FY 2018-19

	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Repaint Lime Silos	60,000	-	-	-	-
Chlorine Regulators	20,000	20,000	-	-	25,000
Silo safety improvements	20,000	10,000	10,000	10,000	10,000
RO Plant Odor Control System Blower Replacement	45,000	45,000	45,000	-	-
NP, MP, SP, WP, & Well Fence Repairs	20,000	20,000	20,000	20,000	20,000
Admin Building painting	30,000	-	-	-	30,000
Prineville Site Lighting	40,000	-	-	-	-
RO Plant Membrane Replacement (Skids 3 thru 5)					
RO Plnt Tranfer Pump Repair/Replacement	70,000	70,000	70,000	70,000	-
Blend Basin VFD Replacement	25,000	25,000	-	-	-
Media Replacement for Scrubbers/Degassifiers	20,000	20,000	20,000	20,000	20,000
Lime Plant Accelerator Gearbox Replacement	20,000	20,000	20,000	-	-
Replace Suficial Well #2	-	-	-	-	-
Totals	\$ 1,639,000	\$ 1,434,000	\$ 1,377,000	\$ 1,232,000	\$ 1,330,000

CROSS CONNECTION - FLUSHING - 3311

Rehabbing City's Backflow Preventers	\$ 16,000	\$ 16,000	\$ 16,000	\$ 16,000	\$ 16,000
New Const. Commercial Meter and Backflow installs	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Rehabbing large meters to radio reads	25,000	25,000	25,000	25,000	25,000
Miscellaneous Supplies	25,000	25,000	25,000	25,000	25,000
Totals	\$ 116,000	\$ 116,000	\$ 116,000	\$ 116,000	\$ 116,000

JAMES E. ANDERSON RO WTP - 3312

Replace Membranes Skids 1 - 3	600,000	-	-	-	-
RO Well Rehabilitation (One per Year)	150,000	150,000	150,000	150,000	150,000
Degasifiers, Scrubbers & Piping (Repairs & Painting)	125,000	-	-	-	-
JEA RO WTP Degassifier & Scrubber Valve R&R	25,000	25,000	25,000	25,000	25,000
JEA RO WTP Degasifer / Scrubber System R&R	50,000	50,000	50,000	50,000	50,000
JEA RO WTP Motor, Pump, & Valve R&R	50,000	50,000	50,000	50,000	50,000
JEA RO WTP DIW MIT (Due - 11/2017)	30,000	-	-	-	-
Misc. Emergency R&R	50,000	50,000	50,000	50,000	50,000
RL Re-pump Station Motor, Pump, & Valve R&R	25,000	25,000	25,000	25,000	25,000
RL SW Water Booster Station Pump R&R	10,000	10,000	10,000	10,000	10,000
JEA RO WTP Chemical Feed Pump R&R	10,000	10,000	10,000	10,000	10,000
RO Well Motor, Pump, & Valve R&R	50,000	50,000	50,000	50,000	50,000
Chlorinator Regulators	12,000	12,000	12,000	12,000	12,000
JEA RO WTP Ammonia / Chlorine System R&R	10,000	10,000	10,000	10,000	10,000
RO Building HVAC & Exhaust Fan Unit R&R	20,000	20,000	20,000	20,000	20,000
Install Level Transducers @ RO Wells	20,000	20,000	20,000	20,000	20,000
JEA RO WTP Blowdown & Potable Storage Tank Repairs	-	35,000	-	35,000	-
JEA RO WTP Chemical Room Floors and Containment Pads	-	50,000	50,000	50,000	50,000
Paint Buildings and Ground Storage Tanks (JEA & Rangeline)	-	50,000	50,000	50,000	50,000
JEA RO WTP Alkalinity Recovery Project	-	-	-	-	500,000
Repair 30' Flange Leak	-	50,000	-	-	-
Replace Membranes Skids 4 - 5	-	400,000	-	-	-

CITY OF PORT ST. LUCIE UTILITY SYSTEMS
RENEWAL & REPLACEMENT FUND FUND #438
FY 2018-19

	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Replace Membranes Skids 6 - 8	-	-	600,000	-	-
Replace Membranes Skids 9 - 10	-	-	-	400,000	-
Totals	\$ 1,237,000	\$ 1,067,000	\$ 1,182,000	\$ 1,017,000	\$ 1,082,000

McCARTY RANCH - 3314

C23 Outfall Structure Reinforcement			\$ -	\$ 300,000	
Ditch cleaning	25,000	25,000	25,000	25,000	10,000
Culvert replacement at McCarty Extension	50,000	50,000	50,000		
Rehab of houses	-	20,000	20,000	20,000	
Parcel D - 2 mile clearing of Herman Canal	-	-	100,000	100,000	
Field Office (Kennedy)	30,000	30,000	30,000	30,000	30,000
Pepper tree removal	50,000	25,000			
Misc Repairs	40,000	40,000	40,000	40,000	40,000
Totals	\$ 195,000	\$ 190,000	\$ 265,000	\$ 515,000	\$ 80,000

WATER DISTRIBUTION - P.M. - 3316

Line Break Repairs	\$ 50,000	\$ 60,000	\$ 60,000	\$ 70,000	\$ 70,000
Misc. Supplies @ \$80,000 per month	960,000	980,000	1,000,000	1,020,000	1,040,000
Water Main Deflections	25,000	30,000	30,000	35,000	35,000
Painting of the River Crossings	25,000	35,000	35,000	45,000	45,000
Pipe replacement project					
Totals	\$ 1,060,000	\$ 1,105,000	\$ 1,125,000	\$ 1,170,000	\$ 1,190,000

INFLOW & INFILTRATION - 3370

Manhole Replacements & Rehabs	\$ 130,000	\$ 135,000	\$ 135,000	\$ 140,000	\$ 140,000
Gravity Sewer Line Repairs	130,000	135,000	135,000	140,000	140,000
Infrastructure - Point Repairs & Training	10,000	10,000	10,000	15,000	15,000
Totals	\$ 270,000	\$ 280,000	\$ 280,000	\$ 295,000	\$ 295,000

LIFT STATIONS-3380

Lift Station Replacement SP-03	500,000	500,000	500,000	500,000	500,000
Lift Station Replacement		-	500,000	500,000	500,000
Lift Station Beautification	50,000	50,000	50,000	50,000	50,000
Spare Impellers	25,000	25,000	30,000	30,000	35,000
Spare Lift Station Pumps	230,000	240,000	250,000	258,000	265,000
Lift Station Pump Repairs	125,000	135,000	135,000	145,000	145,000
SCADA for Lift Stations	50,000	50,000	50,000	50,000	50,000
Misc. Supplies	87,500	90,000	92,000	95,000	100,000
Totals	\$ 1,067,500	\$ 1,090,000	\$ 1,607,000	\$ 1,628,000	\$ 1,645,000

CITY OF PORT ST. LUCIE UTILITY SYSTEMS
RENEWAL & REPLACEMENT FUND FUND #438
FY 2018-19

2018-2019 2019-2020 2020-2021 2021-2022 2022-2023

WEST PORT WWTP -3512

Miscellaneous Emergency Equipment	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
Rehab Clarifier #1 Structure	50,000				
Clean Aeration Basins-(3)	25,000			25,000	
Spare Aeration Recirculation Pump	13,000				
Reuse Compliance Meter Replacements (pH, NTU, CL2)	3,000	3,000	3,000	3,000	3,000
UPS Battery Replacement (3)	9,000	9,000	9,000	9,000	9,000
Rehab/ Replace Aeration Drive Mixers (9)	25,000		25,000		
Rehab / Replace Clarifier Drives (3)	30,000	30,000	30,000	30,000	30,000
Rehab / Replace Odor Control Scrubber Recirc Pump (8)	5,000	5,000	5,000	5,000	5,000
Liftstation Pump - Replacement	9,000	9,000	9,000	9,000	9,000
Sandblast & Paint Piping / Equipment	30,000	30,000	30,000	30,000	30,000
Auto Sampler Replacement (3)	5,500	5,500	5,500	5,500	5,500
Rehab / Replace Reuse Air Compressors (2)	10,000				
Clean / Replace Plant Odor Control Piping	20,000			20,000	
Replace ICECUBE units (3)	2,000	2,000	2,000	2,000	2,000
Rehab / Replace I.W., Filter Dosing, Reuse Pumps (12)	10,000		10,000		10,000
Replacement Odor Control System Chemical Pumps (6)	2,500	2,500	2,500	2,500	2,500
Rehab / Replace RAS and WAS pumps (5)	5,000	5,000	5,000	5,000	5,000
Air Conditioner replacement (WP,SP,SPBS - 19 Units)	5,000	5,000	5,000	5,000	5,000
Replace Anoxic Mixers (11)	8,000		8,000		8,000
Dewatering Conveyer and Gate Repairs (3)	5,000	5,000	5,000	5,000	5,000
Misc Electrical, VFD's and Harmonic Filters	20,000			20,000	
Flow Meter Repairs - WP, SP, SPBS	5,000	5,000	5,000	5,000	5,000
Centrifuge Repair	20,000		20,000		20,000
Spare Replacement Motors	10,000			10,000	
PLC Switch Repair	2,000			2,000	
Odor Control System Blower - Replacement (2)		15,000		15,000	
Rehab/ Replace Sludge Blowers (1)			10,000		
Headworks Rotopress Replacement		5,000			5,000
Replace Chlorine Heads		20,000			
SP, WP, & SPBS Fence Repair and Replacement			5,000		
Lab Spectrophotometer				2,500	
Westport Injection Well MIT (Due 2018)					50,000
Southport Injection Well MIT (Due 2018)					50,000
Sand Filters Media Replacement and/or Cleaning		30,000		30,000	
SPBS Pump Replacement			4,000		
SPWWTP plant and IW repairs				5,000	
Replacement Clarifier Weir Wolf Brush system (3)				16,000	
Spare Aeration Recirculation Pump		13,000			
Generator repairs for WP, SP, SPBS (4)		20,000		20,000	
New Chlorinator Assembly and rotometers				10,000	
Cameras for SP and WP			10,000		
DEP Required GST & Hydro Tank Cleaning & Inspections (3)				10,000	
Crane Hoist Replacement		15,000			
Plant Water - Potable connection/Installation of a 6" W-3 Strainer					
Sludge Storage Tank Inspection and Repairs				5,000	
Modify Dewatering Drain to Prevent Backups					20,000
Headworks Grit System - Rehab		20,000			20,000

CITY OF PORT ST. LUCIE UTILITY SYSTEMS
RENEWAL & REPLACEMENT FUND FUND #438
FY 2018-19

	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Package Plants - Decommission				20,000	
SCBA Replacement					3,000
Pond Liners - Replacement					60,000
Southport 6" Eff Valve - Repair				10,000	
Rehab Clarifier #2 Structure			50,000		
Rehab Clarifier #3 Structure		50,000			
Anoxic Covers - Inspect / Repair			25,000		
Paint WP, SPBS Buildings and Tanks			50,000		
Replace Sludge Feed Pumps (2)		29,000			
Totals	\$ 404,000	\$ 408,000	\$ 408,000	\$ 411,500	\$ 437,000

GLADES WWTP -3513

Miscellaneous Emergency Equipment	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
Headworks Rehabilitation and Corrosion Coating	-	600,000			
Repair / Replace Aeration Blowers / Motors / Valves (5)	80,000	15,000	15,000	15,000	15,000
Repair / Replace Vertical Turbine Pumps and Motors (15)	50,000	50,000	50,000	50,000	50,000
Repair / Replace Sludge Feed Pump Systems (2)	40,000		40,000		40,000
Glades Injection Well MIT (Due 2018)	50,000				
Paint Buildings, Tanks, Pipes, Motors, and Pumps (Glades, NPBS)	40,000	40,000	40,000	40,000	40,000
Repair / Replace RAS and WAS pumps (6 Ras, 4 Was)	33,000	33,000	33,000	33,000	33,000
Repair / Replace Sludge Blowers (2 Motors, 2 Impellers)	30,000	30,000	5,000	5,000	5,000
Repair / Replace Anoxic Mixers (14)	32,000	32,000	32,000	32,000	32,000
Repair / Replace Centrifuge Components (2)	20,000	20,000	20,000	20,000	20,000
Repair / Replace Generator Components (Glades, NPBS, GBPS)	20,000	20,000	20,000	20,000	20,000
Repair / Replace Misc Electrical Items, VFDs, Breakers, Access	20,000	20,000	20,000	20,000	20,000
Clean Aeration Basins	25,000	25,000	25,000	25,000	25,000
Rehab Clarifier #1 Structures	60,000				
Weir Brush System (2 left to install)	18,000	18,000			
Repair / Replace Polymer Feed System Components (2)	10,000	10,000	10,000	10,000	10,000
Repair / Replace Conveyor Screws, Motors, and Gates (6)	10,000	10,000	10,000	10,000	10,000
Repair / Replace Recirculation Pumps (8)	18,000	18,000	18,000	18,000	18,000
Repair / Replace Influent Flow Meter (2)	15,000		15,000		15,000
BPS - Northport - Repair / Replace VFD Units and Electrical Items	10,000	10,000	10,000	10,000	10,000
BPS - Glades - Repair / Replace Booster Pumps and Motors (6)	10,000	10,000	10,000	10,000	10,000
BPS - Northport - Repair / Replace Booster Pumps and Motors (6)	10,000	10,000	10,000	10,000	10,000
BPS - Glades - Repair / Replace VFD Units and Electrical Items	10,000	10,000	10,000	10,000	10,000
Repair / Replace Pump Station Flow Meters (GBPS, NPBS)	10,000		10,000		10,000
Auto Sampler Replacement (3)	7,000	7,000	7,000	7,000	7,000
Repair / Replace Chlorine Equipment (4 heads, 2 feed systems)	6,000	6,000	6,000	6,000	6,000
UPS Battery Replacement (3)	7,000	7,000	7,000	7,000	7,000

CITY OF PORT ST. LUCIE UTILITY SYSTEMS
RENEWAL & REPLACEMENT FUND FUND #438
FY 2018-19

	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Repair / Replace Plant Lift Station Pumps (8)	8,500	8,500	8,500	8,500	8,500
Repair / Replace Air Conditioners (12) (Glades, NPBPS, GBPS)	5,000	5,000	5,000	5,000	5,000
Repair / Replace Fences and Gates (Glades, NPBPS, GBPS)	5,000	5,000	5,000	5,000	5,000
Repair / Replace Globe Style Check Valves (10)	5,000	5,000	5,000	5,000	5,000
Repair / Replace Aeration DO Probes and Controllers (8 of each)	6,000	6,000	6,000	6,000	6,000
Repair / Replace Air Compressors (3 Units, 1 Dryer, 1 Controller)	8,000	4,000	8,000	4,000	8,000
BPS - All - Repair / Replace Miscellaneous Meters and Instruments	5,000	5,000	5,000	5,000	5,000
Repair / Replace Macerator Units (2)	5,000	5,000	5,000	5,000	5,000
Repair / Replace Filter Dosing Flow Meters (2)	3,000	3,000	3,000	3,000	3,000
Repair / Replace Odor Control Blower Motors (2) and Impellers	3,000	3,000	3,000	3,000	3,000
Repair / Replace Air Flow Meters (5)	3,500	3,500	3,500	3,500	3,500
Repair / Replace Reuse Compliance Instruments (6)	4,000	4,000	4,000	4,000	4,000
Repair / Replace Barscreen Components	5,000	5,000	5,000	5,000	5,000
Repair / Replace SCADA and PLC Hardware	3,000	3,000	3,000	3,000	3,000
Repair / Replace Grit System Automated Valves (2)	2,000	2,000			2,000
Repair / Replace Grit Blowers (2)	1,500	1,500		1,500	
Repair / Replace Hydrorangers (10)	1,200	1,200	1,200	1,200	1,200
Repair / Replace HWOC Sensor Probes (3) or Controller	2,000	2,000	2,000	2,000	2,000
BPS - Northport - Repair / Replace Seal Water Pumps and Equipment	1,400	1,400	1,400	1,400	1,400
BPS - Glades - Repair / Replace Seal Water Pumps and Equipment	1,400	1,400	1,400	1,400	1,400
Repair / Replace Clarifier Drives (4)		30,000		30,000	
Repair / Replace Grit Classifier Motor		5,000		5,000	
Repair / Replace Offsite or Onsite IW Flow Meters (2)		10,000		10,000	
Repair / Replace Odor Control Blower Motors and Impellers (2)		5,000		5,000	
Repair / Replace Odor Control Recirculation Pumps and Motors (6)		2,000		2,000	
Repair / Replace Odor Control System Chemical Pumps (6)		2,500		2,500	
Rehab Clarifier #3 Structures			60,000		
Sludge Storage Tank Inspection and Repairs				5,000	
Repair / Replace Sludge Feed Flow Meters (2)		5,000		5,000	
Rehab Clarifier #4 Structures				60,000	
Rehab Clarifier #2 Structures					60,000
DEP required GST & Hydro Tank cleaning & inspection (2)				5,000	
Totals	\$ 794,500	\$ 1,210,000	\$ 633,000	\$ 635,000	\$ 635,000
WASTE WATER COLLECTIONS - PM - 3516					
Force Main Replacements - East and West of US 1	\$ 100,000	\$ 100,000	\$ 120,000	\$ 120,000	\$ 130,000
STEP/Grinder Tank Replacements & Retrofits					
Misc. Supplies @ \$152,000 per month	1,824,000	1,924,000	2,147,258	2,329,774	2,527,804
Force Main Deflections	25,000	25,000	30,000	30,000	35,000
Painting of the River Crossings	30,000	35,000	35,000	40,000	40,000
Pigging for Force Main	100,000	100,000	100,000	100,000	100,000
Totals	\$ 2,079,000	\$ 2,184,000	\$ 2,432,258	\$ 2,619,774	\$ 2,832,804
Interfund Transfer - Internal Charges	\$ 30,410.00	\$ 30,410.00	\$ 30,410.00	\$ 30,410.00	\$ 30,410.00
Total of Capital Projects & Payments	\$ 8,984,410	\$ 9,201,410	\$ 9,530,668	\$ 9,744,684	\$ 9,723,214
Designated Reserves	0	0	0	(692,156)	(519,144)
SURPLUS <DEFICIT>	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE
APPROVED BUDGET - WATER & SEWER CONNECTION FEES FUND #439
ADOPTED FY 2018-19 & PROPOSED FY 2019-20 BIENNIAL BUDGET

	BIENNIAL BUDGET			
	AUDITED	BUDGET	CITY MGR.	CITY MGR.
	2016-17	2017-18	APPROVED 2018-19	PROPOSED 2019-20

Beginning Undesignated Reserve		\$ 9,539,095	\$ 9,539,095	\$ 8,685,950
REVENUES & SOURCES:				
Operating Revenues	\$4,164,531	\$2,880,000	\$5,802,000	\$5,802,000
Interest Income	1,221,311	50,000	75,000	75,000
Other/Misc.	(10)	0	0	0
Fund Transfers	0	1,000,000	0	0
Use of Reserves	0		853,145	809,102
Acct. Rec'ble Net Impact of 10-Yr. Payback	0	0	0	0
TOTAL	5,385,832	3,930,000	6,730,145	6,686,102
EXPENDITURES:				
Personal Services	877,965	904,623	958,385	971,315
Depreciation	0	0	0	0
Operating Supplies & Exp.	2,830,354	2,707,973	5,294,042	5,298,569
Bad Debt Exp.	0	0	0	0
Capital Equipment & Projects	203,257	145,000	184,000	122,500
Debt Service	0	0	0	0
Designated Reserve - Debt Retirement	0		0	0
Interfund Transfer to Fund #001			293,718	293,718
Interfund Transfer to Fund #605	0	0	0	0
Interfund Transfer to 431	0	0	0	0
TOTAL	3,911,575	3,757,596	6,730,145	6,686,102
SURPLUS <DEFICIT>	\$1,474,257	\$172,404	\$0	\$0
Designated Reserve - Financial Policy 17%	0	614,141	1,062,913	940,483
Designated	\$ 614,141		\$ 1,062,913	\$ 940,483
Undesignated	8,924,954		8,476,182	7,745,467
Use of Reserves	-		853,145	809,102
	\$ 9,539,095		\$ 8,685,950	\$ 7,876,848

CITY OF PORT ST. LUCIE
WATER & SEWER CONNECTION FEES FUND - PROPOSED REVENUES
ADOPTED FY 2018-19 PROPOSED FY 2019-20 BIENNIAL BUDGET

BIENNIAL BUDGET					
	AUDITED	BUDGET	APPROVED	PROPOSED	
	2016-17	2017-18	2018-19	2019-20	
	*****	*****	*****	*****	
<u>OPERATING REVENUES</u>					
341.902	Sale of Maps & Pub.	\$0	\$0	\$0	\$0
341.903	Certification, Copies	80	0	0	0
343.351	Water Application Fees	8,040	10,000	5,000	5,000
343.353	Connection Fees - Water	2,448	0	2,000	2,000
343.355	Water Installation Charges	801,099	660,000	795,000	795,000
343.453	Line Charges- Water	0	0	0	0
343.455	Line Charges - Sewer	0	0	0	0
343.553	Connection Fees - Sewer	0	0	0	0
343.555	Grinder Pump Installation Charges	3,352,864	2,210,000	5,000,000	5,000,000
	Totals	4,164,531	2,880,000	5,802,000	5,802,000
<u>NON-OPERATING REVENUES</u>					
361.000	Interest Income	71,311	50,000	75,000	75,000
361.108	Interest Income - Spanish Lakes	0	0	0	0
361.200	Interest from State	0	0	0	0
381.122	Interfund transfer from 122	150,000	0	0	0
381.431	Interfund transfer from 431	1,000,000	1,000,000	0	0
381.447	Interfund transfer from 447	0	0	0	0
381.605	Fund Transfer from Medical Ins. Fund	0	0	0	0
369.900	Gain or Loss om Sales	0	0	0	0
369.985	Miscellaneous Revenue	(10)	0	0	0
	Totals	1,221,302	1,050,000	75,000	75,000
<u>NON-REVENUES</u>					
389.900	Use of Reserves	0		853,145	809,102
	Totals	0	0	853,145	809,102
	FUND TOTALS	\$5,385,832	\$3,930,000	\$6,730,145	\$6,686,102

CITY OF PORT ST. LUCIE
WATER AND SEWER CONNECTION FEES PROJECTS FUND #439
ADOPTED FY 2018-19 & PROPOSED FY 2019-20 BIENNIAL BUDGET

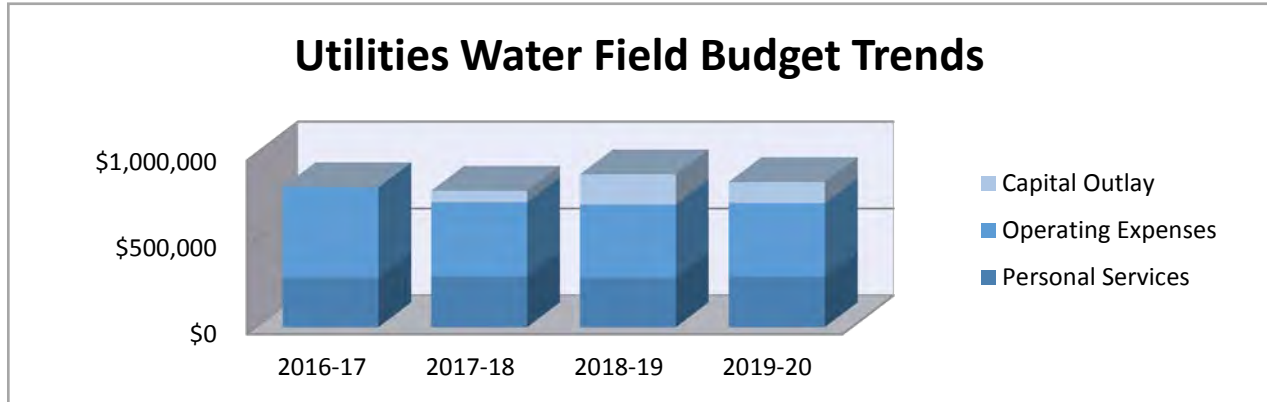
		***** Proposed 2018-19 & 2019-20 Budget *****					
		AUDITED	BUDGET	CITY MGR. APPROVED	% INCR <% DECR>	CITY MGR. PROPOSED	% INCR <% DECR>
		2016-17	2017-18	2018-19	*****	2019-20	*****
		*****	*****	*****	*****	*****	*****
135500	UTILITY CIP						
	Personal Services	0	0	0	#DIV/0!	0	#DIV/0!
	Operating Expense	0	0	0	#DIV/0!	0	#DIV/0!
	Capital Outlay	0	0	0	#DIV/0!	0	#DIV/0!
	TOTAL	0	0	0	#DIV/0!	0	#DIV/0!
250000	EMERGENCY & DISASTER RELIEF - HURRICANE JEANNE						
	Personal Services	30,259	0	0	#DIV/0!	0	#DIV/0!
	Operating Expense	0	0	0	#DIV/0!	0	#DIV/0!
	Capital Outlay	0	0	0	#DIV/0!	0	#DIV/0!
	TOTAL	30,259	0	0	#DIV/0!	0	#DIV/0!
331500	WATER DISTRIBUTION						
	Personal Services	284,026	293,537	\$285,836	-2.62%	292,515	2.34%
	Operating Expense	521,450	425,823	420,787	-1.18%	421,898	0.26%
	Capital Outlay	0	66,000	173,500	162.88%	121,000	-30.26%
	Debt Service	0	0	0	#DIV/0!	0	#DIV/0!
	TOTAL	805,477	785,360	880,123	12.07%	835,413	-5.08%
351500	WASTEWATER COLLECTIONS						
	Personal Services	563,679	611,086	672,549	10.06%	678,800	0.93%
	Operating Expense	2,308,904	2,282,150	4,873,255	113.54%	4,876,671	0.07%
	Capital Outlay	203,257	79,000	10,500	-86.71%	1,500	-85.71%
	Debt Service	0	0	0	#DIV/0!	0	#DIV/0!
	TOTAL	3,075,839	2,972,236	5,556,304	#DIV/0!	5,556,971	0.01%
419900	NON-DEPARTMENTAL -- 100%						
	Depreciation Expense	0	0	0	#DIV/0!	0	#DIV/0!
	TOTAL	0	0	0	#DIV/0!	0	#DIV/0!
TOTALS	Personal Services	877,965	904,623	958,385	5.94%	971,315	1.35%
	Operating Expense	2,830,354	2,707,973	5,294,042	95.50%	5,298,569	0.09%
	Depreciation Expense	0	0	0	#DIV/0!	0	#DIV/0!
	Bad Debt Expense	0	0	0	#DIV/0!	0	#DIV/0!
	Capital Outlay	203,257	145,000	184,000	26.90%	122,500	-33.42%
	Debt Service	0	0	0	#DIV/0!	0	#DIV/0!
	Designated Reserve-Debt Service Retirement	0		-	#VALUE!	0	#DIV/0!
	Interfund Transfer - Fund #001			293,718	#DIV/0!	293,718	0.00%
	Interfund Transfer - Fund #605	0	0	0	#DIV/0!	0	#DIV/0!
	Interfund Transfer - Fund 431	0	0	0	#DIV/0!	0	#DIV/0!
	TOTAL	3,911,575	3,757,596	6,730,145	79.11%	6,686,102	99.35%
WATER & SEWER CONNECTION FEES TOTAL		\$3,911,575	\$3,757,596	\$6,730,145	79.11%	\$6,686,102	99.35%
	Designated Reserve-Financial Policy 17%	0	614,141	1,062,913	-100.00%	940,483	88.48%

CITY OF PORT ST. LUCIE
WATER AND SEWER CONNECTION FEES FUND #439
CAPITAL OUTLAY
APPROVED FY 2018-19 - PROPOSED FY 2019-20 BIENNIAL BUDGET

		****BIENNIAL BUDGET****	
		APPROVED	**PROPOSED**
		FY 2018-19	FY 2019-20
		****	****
3315	<u>WATER/FIELD - INSTALLATIONS</u>		
	10yd. 7500 Series Dump Truck Replacing UWD-25	120,000	
	10yd. 7500 Series Dump Truck Replacing UWD-2028		120,000
	Repair or replacement iPads	1,000	1,000
	Grundomat Compressor, Dual Axle Backhoe. Aqua Tap Machine	52,500	0
	Totals	173,500	121,000
3515	<u>SEWER/FIELD - INSTALLATIONS</u>		
	iPad replace or repair	1,500	1,500
	(3) EMS Locators	6,000	
	(6) Truck Inverters	3,000	
	Totals	10,500	1,500
UTILITIES FUND 439 FUND TOTALS		\$184,000	\$122,500

CITY OF PORT ST. LUCIE
WATER AND SEWER CONNECTION FEES PROJECTS FUND - #439
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Water Field -- #439-331500
 Jesus Merejo, Utility director



EXPENDITURE SUMMARY:

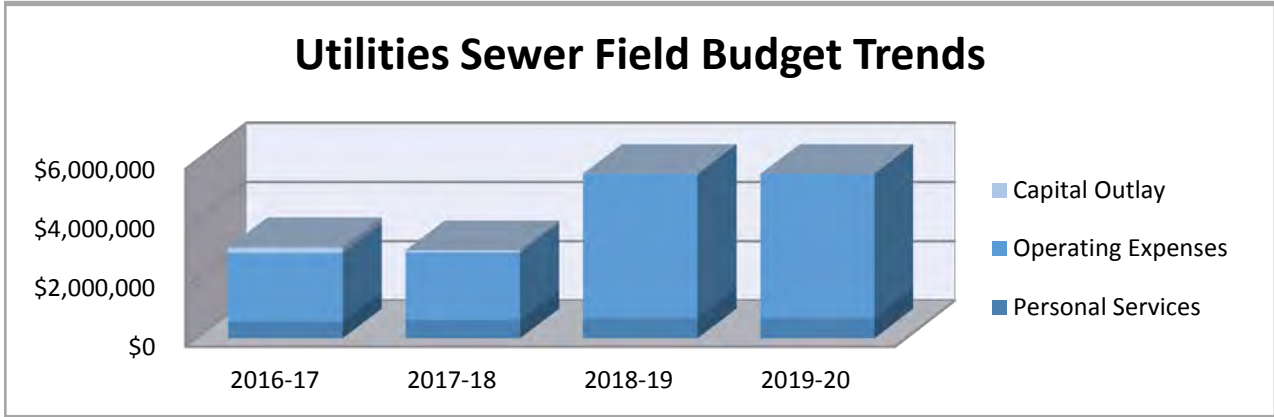
	2016-17	2017-18	BIENNIAL BUDGET	
	AUDITED	BUDGET	2018-19 BUDGET	2019-20 PROPOSED
	*****	*****	*****	*****
Personal Services	\$284,026	\$293,537	\$285,836	\$292,515
Operating Expenses	521,450	425,823	420,787	421,898
Capital Outlay	0	66,000	173,500	121,000
Total	<u>\$805,477</u>	<u>\$785,360</u>	<u>\$880,123</u>	<u>\$835,413</u>

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20
	*****	*****	*****	*****
Water Level 3	2.00	2.00	2.00	2.00
Crew Leader	1.00	1.00	1.00	1.00
Total	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>

CITY OF PORT ST. LUCIE
WATER AND SEWER CONNECTION FEES PROJECTS FUND - #439
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Sewer Field -- #439-351500
 Jesus Merejo, Utility Director



EXPENDITURE SUMMARY:

	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$563,679	\$611,086	\$672,549	\$678,800
Operating Expenses	2,308,904	2,282,150	4,873,255	4,876,671
Capital Outlay	203,257	79,000	10,500	1,500
Total	\$3,075,839	\$2,972,236	\$5,556,304	\$5,556,971

STAFFING SUMMARY:

	(Full Time Equivalent)			
	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Supervisor	1.00	1.00	1.00	1.00
Maintenance Mechanic	1.00	1.00	1.00	1.00
Field Technician	6.00	6.00	6.00	6.00
Total	8.00	8.00	8.00	8.00

CITY OF PORT ST. LUCIE
UTILITY RESERVE - FUND 440
APPROVED FY 2018-19 & PROPOSED FY 2019-20 BIENNIAL BUDGET

****BIENNIAL BUDGET****

REVENUES:

	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
	-----	-----	-----	-----	-----
Reserves	13,917,296	\$ 14,525,302	\$ 15,142,695	\$ 15,769,615	\$ 16,406,257
Interfund Transfer from the General Fund Operating Fund (ECM)	379,472	383,284	387,135	391,024	394,952
Interfund Transfer from the Road and Bridge Operating Fund (ECM)	30,743	31,052	31,364	31,679	31,997
Interfund Transfer to from the Building Department Fund (ECM)	35,332	35,687	36,045	36,407	36,773
Interfund Transfer from the Medical Insurance Fund (ECM)	459	510	510	510	510
Interest Income	162,000	166,860	171,866	177,022	177,022
Temporary Financing Proceeds - Repayment from Road CIP	-	-	-	-	-
Totals	\$ 14,525,302	\$ 15,142,695	\$ 15,769,615	\$ 16,406,257	\$ 17,047,511

EXPENDITURES:

Transfer to Fund 431	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to fund 439	-	-	-	-	-
Transfer to fund #314	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

Designated Reserve-Debt Retirement

Totals	\$ 14,525,302	\$ 15,142,695	\$ 15,769,615	\$ 16,406,257	\$ 17,047,511
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SURPLUS <DEFICIT>

Totals	\$ -	\$ -	\$ -	\$ -	\$ -
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CITY OF PORT ST. LUCIE
APPROVED BUDGET - WATER & SEWER CAPITAL FACILITY FUND
#441 ADOPTED FY 2018-20 & PROPOSED FY 2019-20 BIENNIAL BUDGET

	AUDITED 2016-17 *****	BUDGET 2017-18 *****	ADOPTED 2018-19 *****	PROPOSED 2019-20 *****
Beginning Undesignated Reserve		\$ 8,968,873	\$ 8,968,873	\$ 8,968,873
REVENUES & SOURCES:				
Operating Revenues	\$6,835,553	\$4,950,000	\$7,876,080	\$7,000,000
Interest Income	83,924	50,000	155,000	155,000
Other/Misc.	0	0	0	0
Fund Transfers	0	0	0	0
Use of Reserves	0	8,968,873	0	0
Acct. Rec'ble Net Impact of 10-Yr. Payback	0	0	0	0
TOTAL	6,919,476	13,968,873	8,031,080	7,155,000
EXPENDITURES:				
Personal Services	0	0	0	0
Depreciation	0	0	0	0
Operating Supplies & Exp.	0	0	0	0
Bad Debt Exp.	0	0	0	0
Capital Equipment & Projects	0	0	0	0
Debt Service	0	0	0	0
Reserve for Debt Retirement	4,419,476	8,968,873	0	1,123,920
Interfund Transfer to 001			31,080	31,080
Interfund Transfer to 448	0	2,500,000	2,000,000	0
Interfund Transfer to 431	2,500,000	2,500,000	6,000,000	6,000,000
TOTAL	6,919,476	13,968,873	8,031,080	7,155,000
SURPLUS <DEFICIT>	\$0	\$0	\$0	\$0
		\$ 8,968,873	\$ 8,968,873	\$ 8,968,873

CITY OF PORT ST. LUCIE
WATER & SEWER CAPITAL FACILITY FUND #441 - REVENUES
ADOPTED FY 2018-19 & PROPOSED FY 2019-20 BIENNIAL BUDGET

	AUDITED 2016-17 *****	BUDGET 2017-18 *****	ADOPTED 2018-19 *****	PROPOSED 2019-20 *****
<u>OPERATING REVENUES</u>				
341.902 Sale of Maps & Pub.	\$0	\$0	\$0	\$0
341.903 Certification, Copies	0	0	0	0
343.351 Water Application Fees	0	0	0	0
343.353 Connection Fees - Water	2,026,595	1,300,000	2,031,080	2,000,000
343.355 Water Installation Charges	0	0	0	0
343.453 Line Charges- Water	793,080	150,000	845,000	500,000
343.455 Line Charges - Sewer	396,128	100,000	500,000	500,000
343.553 Connection Fees - Sewer	3,619,750	3,400,000	4,500,000	4,000,000
343.555 Grinder Pump Installation Charges	0	0	0	0
Totals	6,835,553	4,950,000	7,876,080	7,000,000
<u>NON-OPERATING REVENUES</u>				
361.000 Interest Income	83,924	50,000	155,000	155,000
361.108 Interest Income - Spanish Lakes	0	0	0	0
361.200 Interest from State	0	0	0	0
381.447 Interfund transfer from 447	0	0	0	0
381.605 Fund Transfer from Medical Ins. Fund	0	0	0	0
367.003 Unrealized Appreciation	0	0	0	0
369.985 Miscellaneous Revenue	0	0	0	0
Totals	83,924	50,000	155,000	155,000
<u>NON-REVENUES</u>				
389.900 Use of Reserves	0	8,968,873	0	0
Totals	0	8,968,873	0	0
FUND TOTALS	\$6,919,476	\$13,968,873	\$8,031,080	\$7,155,000

CITY OF PORT ST. LUCIE
WATER AND SEWER CAPITAL FACILITY FUND #441 - EXPENSES
ADOPTED FY 2018-19 & APPROVED FY 2019-20 BIENNIAL BUDGET

	***** Adopted 2018-19 & Proposed 2019-20 Budget *****					
	AUDITED	BUDGET	CITY MGR. ADOPTED	% INCR <% DECR>	CITY MGR. PROPOSED	% INCR <% DECR>
	2016-17	2017-18	2018-19	*****	2019-20	*****
	*****	*****	*****	*****	*****	*****
TOTALS Personal Services	0	0	0	#DIV/0!	0	#DIV/0!
Operating Expense	0	0	0	#DIV/0!	0	#DIV/0!
Depreciation Expense	0	0	0	#DIV/0!	0	#DIV/0!
Bad Debt Expense	0	0	0	#DIV/0!	0	#DIV/0!
Capital Outlay	0	0	0	#DIV/0!	0	#DIV/0!
Debt Service	0	0	0	#DIV/0!	0	#DIV/0!
Designated Reserve	4,419,476	8,968,873	0	-100.00%	1,123,920	-87.47%
			31,080	#DIV/0!	31,080	
Interfund Transfer - Fund 448	0	2,500,000	2,000,000	-20.00%	0	-100.00%
Interfund Transfer - Fund 431	2,500,000	2,500,000	6,000,000	140.00%	6,000,000	-271.43%
TOTAL	6,919,476	13,968,873	8,031,080	-42.51%	7,155,000	19.25%
CAPITAL FACILITY FUND #441 TOTAL	<u>\$6,919,476</u>	<u>\$13,968,873</u>	<u>\$8,031,080</u>	<u>-42.51%</u>	<u>7,155,000</u>	<u>19.25%</u>



“A City for All Ages”

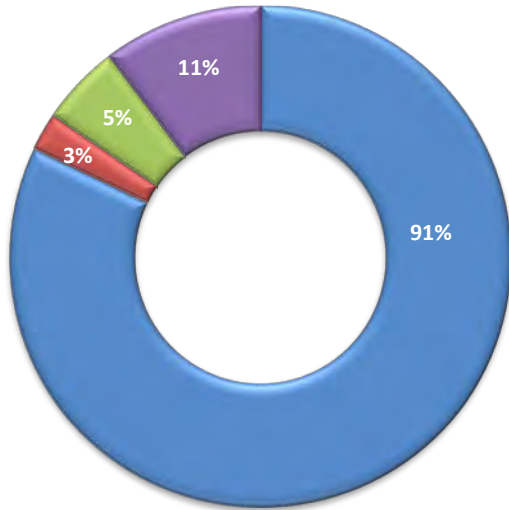
Saints Golf Course Fund

This enterprise fund tracks the financial activity of the City's Golf Course. The golf course fund, for the first time in several years, requires a financial contribution from the City's General Fund to maintain the course. The past couple of years produced an operating deficit because of the green renovation project that was funded from reserves. The reserves are nearly depleted and the capital maintenance needs to be maintained for the quality of the municipal course. The proposed budget projects

earning nearly \$1.5 million of earned revenues for FY 2018-19 and \$1.6 million of earned revenues for FY 2019-20 to fund the operations of the City's golf course and a transfer from the General Fund of \$200,000 and \$100,000 respectively. There is only inflation to the current level of operating costs being addressed as there are no changes to staffing. With the General Fund support this fund will meet the 17% financial policy contingency with this recommended biennial budget.

CITY OF PORT ST. LUCIE GOLF COURSE FUND 2018-19 & 2019-20 BIENNIAL BUDGET

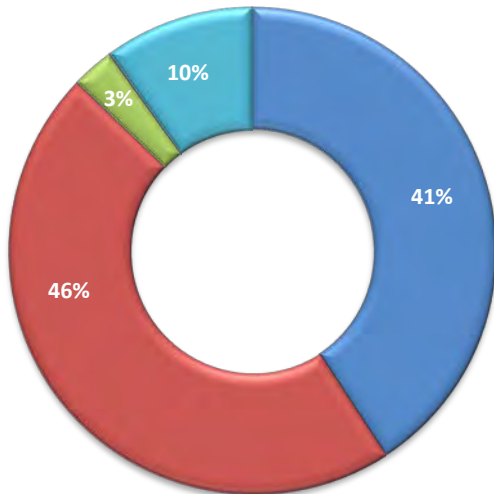
FY 18-19 SOURCES



Revenue Sources	Amount
Beginning Reserve	
Operating Revenues	\$1,579,344
Interest Income	47,084
Use of Reserves	(99,512)
Fund Transfers	198,183
Total	\$1,725,099

■ Operating Revenues
 ■ Interest Income
 ■ Use of Reserves
 ■ Fund Transfers

FY 18-19 USES

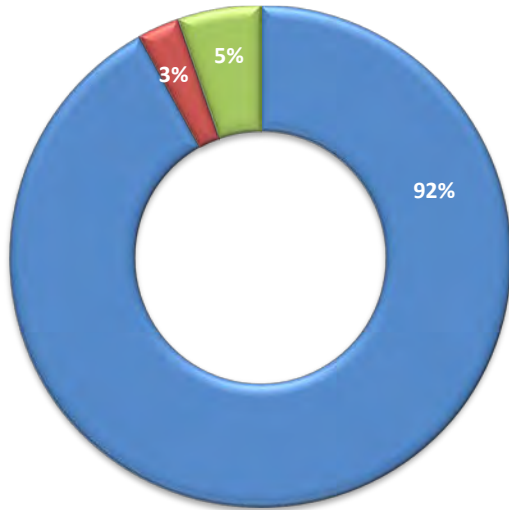


Expenditures by Function	Amount
Personal Services	\$703,810
Operating Expenses	800,567
Capital Outlay	48,250
Debt Service	884
Internal Charges	171,588
Total	\$1,725,099
Designated Reserve	

■ Personal Services
 ■ Operating Expenses
 ■ Capital Projects
■ Debt Service
 ■ Internal Charges

CITY OF PORT ST. LUCIE GOLF COURSE FUND 2018-19 & 2019-20 BIENNIAL BUDGET

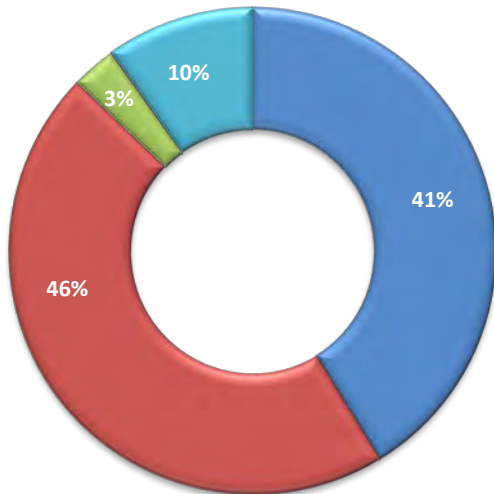
FY 19-20 SOURCES



■ Operating Revenues
 ■ Interest Income
 ■ Fund Transfers

Revenue Sources	Amount
Operating Revenues	\$1,608,011
Interest Income	47,084
Interfund Transfer	93,056
Total	\$1,748,151

FY 19-20 USES



■ Personal Services
 ■ Operating Expenses
 ■ Capital Projects
■ Debt Service
 ■ Internal Charges

Expenditures by Function	Amount
Personal Services	\$720,803
Operating Expenses	803,626
Capital Outlay	51,250
Debt Service	884
Internal Charges	171,588
Total	\$1,748,151
Designated Reserve	259,153

CITY OF PORT ST. LUCIE
APPROVED BUDGET - GOLF COURSE FUND #421
ADOPTED FY 2018-19 & PROPOSED FY 2019-20 BIENNIAL BUDGET

Beginning Undesignated Reserve		\$ (99,512)	
		BIENNIAL BUDGET	
		CITY MGR.	CITY MGR.
		ADOPTED	PROPOSED
		2016-2017	2019-2020
		BUDGET	2018-2019
		2017-2018	2019-2020
		*****	*****
<u>REVENUES & SOURCES:</u>			
Golf Course Fees	\$1,546,221	\$1,700,865	\$1,579,344
Interest Income & Misc.	51,188	53,900	47,084
Interfund Transfer	0	0	198,183
Use of Undesignated Reserves	0	149,469	(99,512)
TOTAL	1,597,409	1,904,234	1,748,151
<u>EXPENDITURES:</u>			
Personal Services	653,798	711,264	703,810
Operating Expenses	791,537	808,545	800,567
Capital Outlay	45,173	207,500	48,250
Debt Service	1,035	919	884
Internal Charges	180,120	176,006	171,588
Depreciation/Amortization	0	0	0
Fund Transfer	0	0	0
TOTAL	1,671,662	1,904,234	1,748,151
<u>SURPLUS <DEFICIT></u>	(\$74,253)	\$0	\$0
Designated Reserve - Financial Policy - 17%		255,744	259,153
	104%	102%	102%

Note: The Golf Course operations are requiring taxpayer support to continue operations.

CITY OF PORT ST. LUCIE
GOLF COURSE FUND - REVENUES
APPROVED FY 2018-19 & PROPOSED FY 2019-20 BIENNIAL BUDGET

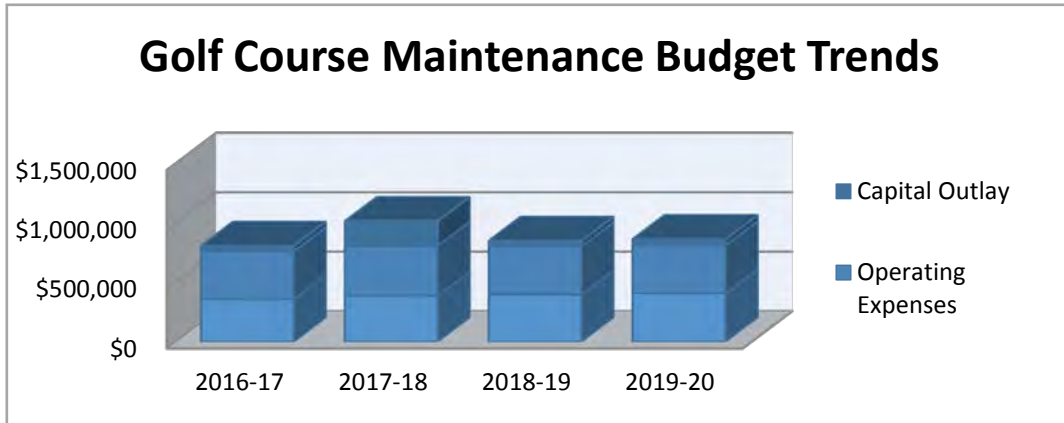
		BIENNIAL BUDGET			
		AUDITED	BUDGET	ADOPTED	PROPOSED
		2016-2017	2017-2018	2018-2019	2019-2020
		*****	*****	*****	*****
<u>OPERATING REVENUES</u>					
347.250	Green Fees	\$1,262,470	\$1,381,233	\$1,300,344	\$1,326,351
347.251	Driving Range Fees	43,415	48,000	43,000	45,000
347.252	Golf Lesson Fees/Non	6,377	10,132	6,000	6,000
347.254	Golf Cart Fees	22,193	22,000	22,000	22,660
347.255	Memberships	67,799	70,000	70,000	70,000
347.256	Discount for Memberships	0	0	0	0
347.258	Members Handicap System	0	0	0	0
347.460	Sponsorship	15,340	12,000	12,000	12,000
347.462	Golf Club Rentals	3,129	4,000	3,500	3,500
347.950	Merchandise	114,497	115,000	115,000	115,000
347.965	Expired Rain Check	5,467	2,500	2,500	2,500
349.951	Misc. Revenue	5,535	36,000	5,000	5,000
	Totals	<u>\$1,546,221</u>	<u>\$1,700,865</u>	<u>\$1,579,344</u>	<u>\$1,608,011</u>
<u>NON-OPERATING REVENUES</u>					
361.000	Interest Earnings	5,155	2,100	6,400	6,400
362.350	Concessionaire	15,600	16,800	16,800	16,800
365.900	Sale of Surplus	0	0	0	0
367.003	Unrealized Appreciation	0	0	0	0
369.001	Property Damage - Ins. Proceed	0	0	0	0
369.900	Gain or Loss on Sales	0	0	0	0
369.971	Trust Fund - ICMA	0	0	0	0
369.985	Miscellaneous Revenue (Elec)	21,973	23,000	23,884	23,884
369.989	Cash Over/Short	(1)	0	0	0
369.988	Visa Procurement	8,461	12,000	0	0
	Totals	<u>51,188</u>	<u>53,900</u>	<u>47,084</u>	<u>47,084</u>
<u>NON-REVENUES</u>					
381.605	Interfund Transfer	0	0	198,183	93,056
389.000	Use of Reserves	0	481,068	(99,512)	0
389.700	Capital Contribution	0	0	0	0
	Totals	<u>\$0</u>	<u>\$481,068</u>	<u>\$98,671</u>	<u>\$93,056</u>
	FUND TOTALS	<u><u>\$1,597,409</u></u>	<u><u>\$2,235,833</u></u>	<u><u>\$1,725,099</u></u>	<u><u>\$1,748,151</u></u>

CITY OF PORT ST. LUCIE
GOLF COURSE FUND - APPROVED EXPENDITURE SUMMARY
ADOPTED FY 2018-19 - PROPOSED FY 2019-20 BIENNIAL BUDGET

	AUDITED 2016-17 *****	BUDGET 2017-18 *****	APPROVED 2018-19 & PROPOSED 2019-20 BUDGET			
			CITY MGR.		CITY MGR.	
			ADOPTED 2018-19 *****	% INCR % <DECR> *****	PROPOSED 2019-20 *****	% INCR <% DECR> *****
725000 MAINTENANCE						
Personal Services	361,398	386,127	398,627	3.2%	408,460	2.4%
Operating Expense	400,099	422,602	403,237	-4.6%	404,205	0.2%
Capital Outlay	45,173	206,000	47,000	-77.2%	50,000	6.0%
TOTAL	806,670	1,014,729	848,864	-16.3%	862,665	1.6%
725100 OPERATIONS						
Personal Services	273,450	325,137	305,183	-6.1%	312,343	2.3%
Operating Expense	387,199	385,943	397,330	3.0%	399,421	0.5%
Capital Outlay	0	1,500	1,250	-16.7%	1,250	0.0%
TOTAL	660,649	712,580	703,763	-1.2%	713,014	1.3%
250000 EMERGENCY & DISASTER						
Personal Services	18,949	0	0	#DIV/0!	0	#DIV/0!
Operating Expense	4,239	0	0	#DIV/0!	0	#DIV/0!
Capital Outlay	0	0	0	#DIV/0!	0	#DIV/0!
TOTAL	23,188	0	0	#DIV/0!	0	#DIV/0!
419900 NON-DEPARTMENTAL						
Interfund Transfer - Internal Charges	180,120	176,006	171,588	-2.5%	171,588	0.0%
Operating Expense	0	0	0	#DIV/0!	0	#DIV/0!
Depreciation/Amortization	0	0	0	#DIV/0!	0	#DIV/0!
Debt Service ECM Repayment to Utilities	1,035	919	884	-3.8%	884	0.0%
TOTAL	181,155	176,925	172,472	-2.5%	172,472	0.0%
TOTALS						
Personal Services	653,798	711,264	703,810	-1.0%	720,803	2.4%
Operating Expense	791,537	808,545	800,567	-1.0%	803,626	0.4%
Capital Outlay	45,173	207,500	48,250	-76.7%	51,250	5.9%
Administrative Charge	180,120	176,006	171,588	-2.5%	171,588	0.0%
Debt Service - ECM Repayment to Utilities	1,035	919	884	-3.8%	884	0.0%
Depreciation/Amortization	0	0	0	#DIV/0!	0	#DIV/0!
Fund Transfer - Med. Trust	0	0	0	#DIV/0!	0	#DIV/0!
TOTALS	1,671,662	1,904,234	1,725,099	-9.4%	1,748,151	1.3%
GOLF COURSE FUND	1,671,662	1,904,234	1,725,099	-9.4%	1,748,151	1.3%
Designated Reserve-Financial Policy 17%		258,368	255,744	(0)	259,153	0

GOLF COURSE - #421
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Golf Course Maintenance -- #725000



EXPENDITURE SUMMARY:

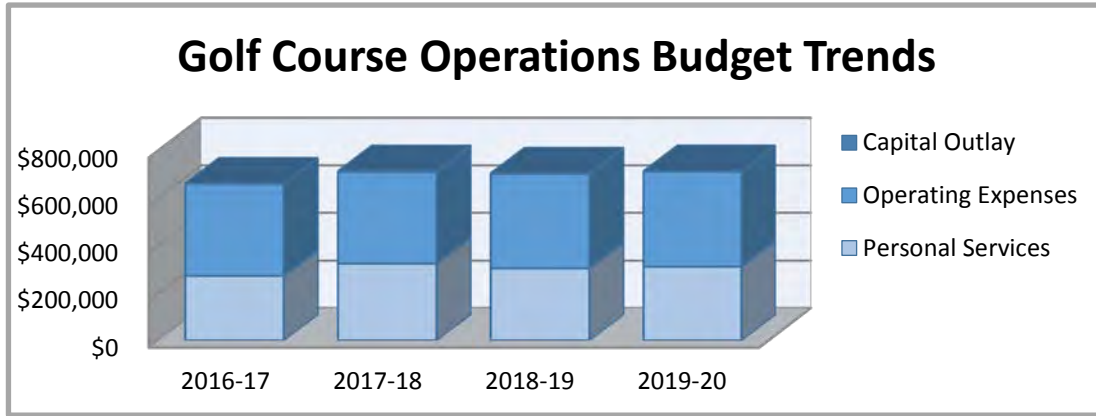
	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$361,398	\$386,127	\$398,627	\$408,460
Operating Expenses	400,099	422,602	403,237	404,205
Capital Outlay	45,173	206,000	47,000	50,000
Total	\$806,670	\$1,014,729	\$848,864	\$862,665

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Administrator	1.00	1.00	1.00	1.00
Superintendent	1.00	1.00	1.00	1.00
Assistant Superintendent	1.00	1.00	1.00	1.00
Supervisor	0.00	0.00	0.00	0.00
Mechanic	1.00	1.00	1.00	1.00
	4.00	4.00	4.00	4.00

CITY OF PORT ST. LUCIE
GOLF COURSE - #421
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:



EXPENDITURE SUMMARY:

	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$273,450	\$325,137	\$305,183	\$312,343
Operating Expenses	387,199	385,943	397,330	399,421
Capital Outlay	0	1,500	1,250	1,250
Total	\$660,649	\$712,580	\$703,763	\$713,014

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Pro Shop Manager	1.00	1.00	1.00	1.00
Customer Service Specialist	2.50	2.50	2.50	2.50
P/T Attendants	1.25	1.25	1.25	1.25
Facility Maintenance	0.63	0.63	0.63	0.63
	5.38	5.38	5.38	5.38

Special Revenue Funds

Governmental Finance Corporation Fund

This fund is used to account for lease payments from the City. This fund has been established by Ordinance 06-64 (as amended by Ordinance 13-24) which is used to pay

principal and interest on the Southern Grove Special Assessment District Bonds, taxes and operational costs for the City's jobs corridor.

Police Impact Fee Fund

The City imposes an impact fee on new development to help fund the equipment costs associated with new officers. This fund tracks this revenue and the allowed expenses.

With the increase in construction activity, this revenue is climbing. This fund pays for enhancing the Police Department's services and is generally spend on capital.

Street Lighting Fund

This is a special revenue fund that tracks the financial activity of this unique revenue that is dedicated toward a specific function. Citizens that elect to form a Street Lighting District to provide streetlights in a residential neighborhood will pay an annual fee of \$26 next year per this approved budget. This is the same annual fee as the current year. The other streetlights located along the main

thoroughfares in the City are funded within the Road & Bridge Fund using Gasoline Taxes. Several new districts are added each year which increases the total revenue and expenses of this fund. The financial results will continue to be monitored along with the electric rates to see if the current charge can be maintained in future years.

National Pollution Discharge Elimination System Fund (NPDES)

This fund separately tracks the cost of this federally required program to control any potential pollution discharge from

construction sites. A separate permit fee is being charged and funds the cost of this program.

Neighborhood Stabilization Fund (NSP)

This is a federal grant fund that is being used to account for the financial activity of the Neighborhood Stabilization program. The purpose of this grant is for reducing blight by allowing the City to purchase and renovate homes that are in poor condition and are in

the foreclosure process. The foreclosures in past years contributed to a large number of neglected homes. This grant operates on a reimbursement basis thus causing an operating deficit in any single year.

Neighborhood Stabilization #3 Fund (NSP)

This is a federal grant fund that is being used to account for the financial activity of the Neighborhood Stabilization Program. This grant is used for reducing blight by allowing the City to purchase and renovate homes that are in poor condition and are in the foreclosure process. The high number of

foreclosures in the past contributed to a large number of neglected homes. This grant operates on a reimbursement basis thus causing an operating deficit in any single year.

Community Development Block Grant (C.D.B.G.) Fund

The CDBG federal entitlement block grant is allocated to cities with a population over 50,000. This funding may be used for projects such as community service, infrastructure improvements and housing for

low-income residents. Typical projects funded in the past include infrastructure improvements in low-income areas and construction of public facilities.

State Housing Initiative Partnership (S.H.I.P.) Fund

The state SHIP grant that the City receives is accounted for in this fund and is used to assist low-income households with down payment and housing rehabilitation costs. The applicants must qualify according to an income level based on family size. Any request for repair funding must deal with a

health and/or safety issue on their existing home. For down payment assistance, the applicants must meet the low-income standard to qualify but then also qualify with a financial institution for their home mortgage.

Water & Sewer Special Assessment Funds

These funds are for payment of the annual debt service on the bonds used for financing the water and sewer improvements in each of the special assessment districts. The annual assessment revenue collected from the

residents is the source of funds. Each district has its own individual fund in order to match the actual costs of the district with the assessment to its residents. The bonds have a 20-year payback schedule.

SW Annexation SAD Debt Service Fund

This fund is for payment of the annual debt service on the bonds used for the infrastructure improvements made in this special assessment district. The annual assessment revenue collected from the

property owners is the source of funds. The bonds have a 33-year payback schedule and are dependent on the land owners paying their assessments as their property is developed in the future and gains value.

South Lennard Road SAD Fund

This special assessment fund covers the annual assessment collections and payment of the annual debt service associated with the PUD. Bonds were issued to fund the capital improvements and now the property owners pay annually an assessment to cover the debt

payment. This SAD was annexed into the City and the improvements were made to help create a commercial district. The Debt was retired in FY 2013-14 and the remaining fund balance will be used to fund allowed capital projects.

River Point SAD Fund

This special assessment fund covers the annual assessment collections and payment of the annual debt service associated with the PUD. Bonds were issued to fund the capital improvements (roads, drainage and utility

lines) and now the property owners pay annually an assessment to cover the debt payment. As cash flow allows, debt may be retired early.

Tesoro SAD Fund

This special assessment fund covers the annual assessment collections and payment of the annual debt service associated with the PUD. Bonds were issued to fund the capital improvements and now the property owners

pay annually an assessment to cover the debt payment. Any contingency generated will remain in this fund and will help accelerate debt retirement.

Glassman SAD Fund

This special assessment fund covers the annual assessment collections and payment of SAD Funds of the annual debt service associated with the PUD. Bonds were issued

to fund the capital improvements and now the property owners pay annually an assessment to cover the debt payments.

East Lake Village SAD Fund

This special assessment fund covers the annual assessment collections and payment of the annual debt service associated with the PUD. Bonds were issued to fund the capital

improvements and now the property owners pay annually an assessment to cover the debt payments.

St. Lucie Land Holding SAD Fund

This special assessment fund covers the annual assessment collections and payment of the annual debt service associated with the PUD. Bonds were issued to fund the capital

improvements and now the property owners pay annually an assessment to cover the debt payments.

City Center SAD, 2006 Series

This special assessment fund will track the collections and then the debt payments associated with the public infrastructure improvements in the City Center project. The property owners in the district will either make a contribution for their share of the cost or they can make payments according to the

financing plan. These improvements were for the public areas of what is called City Center, an area of redevelopment along US 1 that is planned to have a combination of residential, retail, office and public uses including the City's Civic Center.

Combined Road SAD, Series 2006

This special assessment fund will track the collections and then the debt payments associated with the three small road / intersection improvements. The property owners in the three districts will either make

a contribution for their share of the cost or they can make payments according to the financing plan. These funds will be used to retire debt associated with making the improvements.

Torrey Pines Collection Fund

This special revenue fund will use Public Building Impact Fees collected by the City to make the annual debt payments on the bond debt issued for the construction of the facility that will house the research firm, Torrey

Pines Institute for Molecular Studies. The revenue is based on guaranteed fees from certain developers that contracted with the City to help fund this project.

Community Redevelopment Agency Fund

The financial activity of the Community Redevelopment Agency (CRA) is tracked in this special revenue fund. The budget schedule for this fund is presented in a format to show the projected growth in revenue into the future. The CRA earns revenues based on the increase in taxable values within the established district. There are actually four separate districts that make up this financial

data. Due to the falling property tax value and the associated revenue, the CRA is unable to fund the debt service originally designated for this fund. Debt was issued to fund half of the cost of the City's Civic Center and the revenues of the CRA was the funding source. The CRA fund is funding the CRA Manager.

Police Forfeiture Fund

This fund tracks the assets, cash and otherwise, that have been seized by the Police Department because of illegal activity. The proceeds in this fund are used to pay the legal fees associated with acquiring these assets and then can be used to purchase special equipment needed for surveillance work,

crime prevention, school resource officers, grant matching funds and other law enforcement purposes as stipulated by Florida State Statute 932.7055(4). This helps fund some of the equipment needs of the Police Department without drawing on property tax revenues from the citizens.

Conservation Trust Fund

The City's Conservation Trust Fund accumulates mitigation fees paid by developers who chose to make this payment in place of preserving a portion of their sites

as required under the City's Land Development Code. These fees can be used for preservation of conservation land.

Solid Waste Non-Ad Valorem Assessment Fund

This fund is to account for the revenues and expenditures associated with the collection of solid waste in the City. The assessment is placed on the property owner's tax bill and passes through the County Tax Collector to the City who will then pay the vendor providing the service. Handling this service

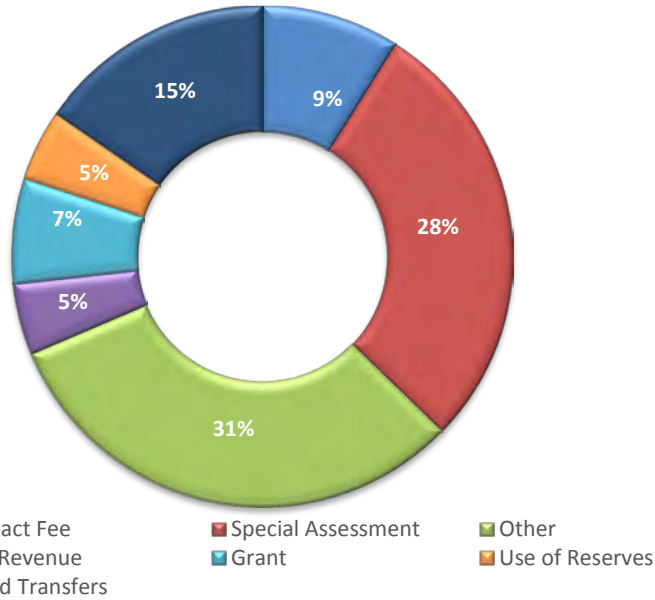
through the tax bills provides a reduced fee to the citizens of our community. The reduction of uncollectible accounts and the cost reduction for billing and collecting will generate a savings that can pass on to the citizen.

CITY OF PORT ST. LUCIE

SPECIAL REVENUE FUNDS

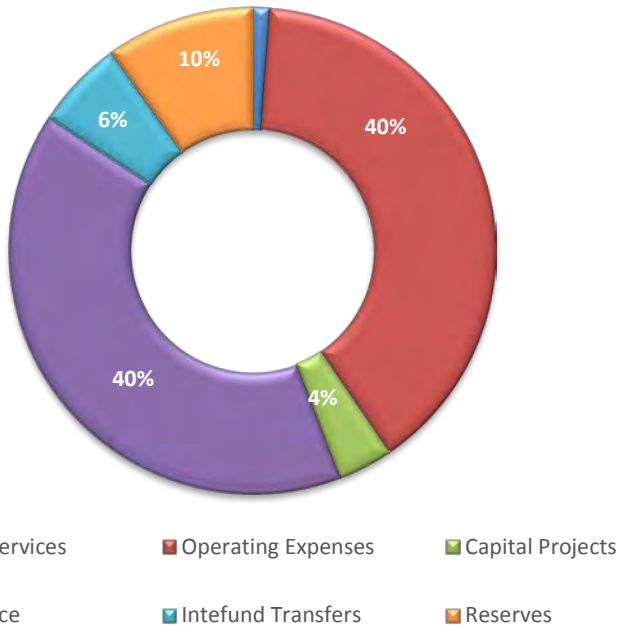
2018-19 & 2019-20 BIENNIAL BUDGET

FY 18-19 SOURCES



Revenue Sources	Amount
Beginning Reserve	
Impact Fee Revenue	\$ 5,414,194
Special Assessments	17,109,216
Other	18,974,201
TIF Revenue	2,792,279
Grant	4,102,662
Use of Reserves	2,790,160
Fund Transfers	9,275,189
Total	\$60,457,901

FY 18-19 USES



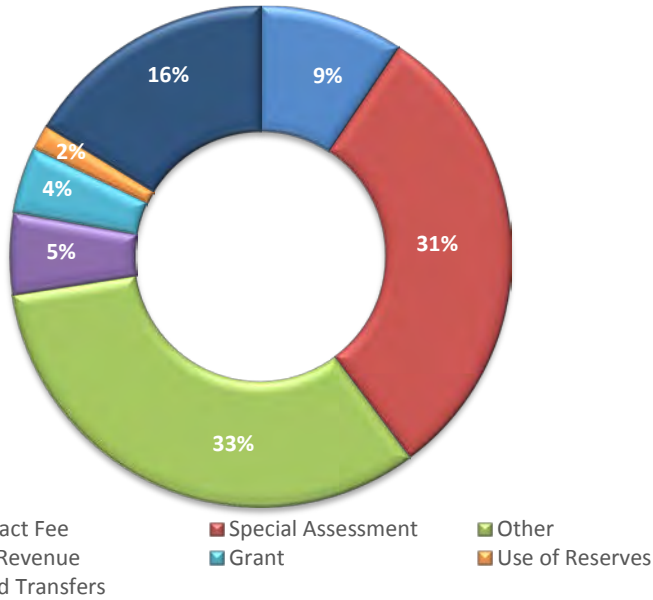
Expenditures by Function	Amount
Personal Services	\$702,629
Operating Expenses	23,775,897
Capital Outlay	2,203,086
Debt Service	24,256,516
Interfund Transfers	3,582,350
Reserves	5,937,423
Total	\$60,457,901
Designated Reserve	

CITY OF PORT ST. LUCIE

SPECIAL REVENUE FUNDS

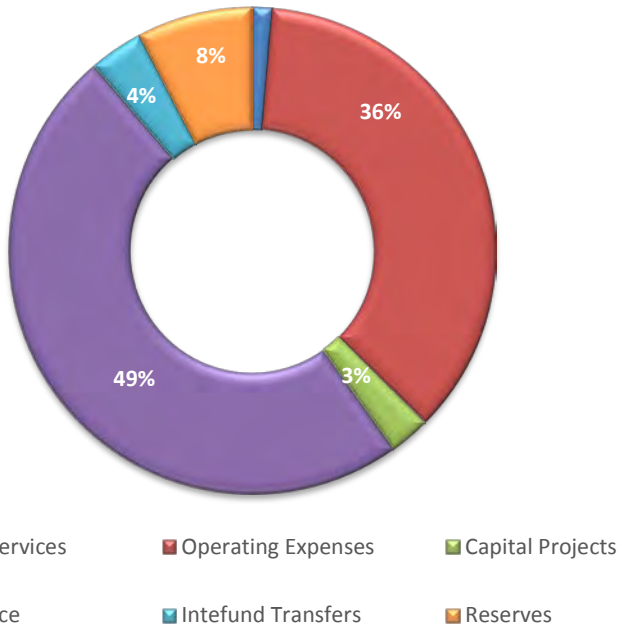
2018-19 & 2019-20 BIENNIAL BUDGET

FY 19-20 SOURCES



Revenue Sources	Amount
Beginning Reserve	
Impact Fee Revenue	\$ 5,425,000
Special Assessments	17,718,035
Other/Interest	19,002,731
TIF Revenue	3,076,559
Grant	2,466,547
Use of Reserves	968,639
Fund Transfers	9,458,702
Total	\$58,116,213

FY 19-20 USES



Expenditures by Function	Amount
Personal Services	\$787,307
Operating Expenses	20,973,123
Capital Outlay	1,570,505
Debt Service	28,230,235
Interfund Transfers	2,077,958
Reserves	4,477,085
Total	\$58,116,213
Designated Reserve	

CITY OF PORT ST. LUCIE
APPROVED BUDGET - GOVERNMENTAL FINANCE FUND #108
FY 2018-19 & FY 2019-20 BIENNIAL BUDGET

	BIENNIAL BUDGET			
	AUDITED	BUDGET	ADOPTED	PROPOSED
	2016-17 *****	2017-18 *****	2018-19 *****	2019-20 *****
REVENUES & SOURCES:				
Interest Income	\$0	\$0	\$260	\$260
Interfund Transfer from Fund #001	0	0	5,732,549	5,732,549
Interfund Transfer from Fund #109	0	0	0	0
Interfund Transfer from Fund #314	0	0	0	0
Interfund Transfer from Fund #308	0	0	0	0
Law Enforcement Impact Fee (Interlocal - 20%)	0	0	0	0
Budgeted Cash Carryforward	0	0	0	0
TOTAL	\$0	\$0	\$5,732,809	\$5,732,809
EXPENDITURES:				
Operating	\$0	\$0	\$250,000	\$250,000
Debt Service - SW Annexation	0	0	5,482,809	5,482,809
Debt Service - Community Center	0	0	0	0
Transfer to Fund #301 (Evidence Warehouse)	0	0	0	0
TOTAL	\$0	\$0	\$5,732,809	\$5,732,809
Interfund Transfers	0	0	0	0
SURPLUS <DEFICIT>	\$0	\$0	\$0	\$0

CITY OF PORT ST. LUCIE
ADOPTED BUDGET - POLICE IMPACT FEE FUND #109
FY 2018-19 & FY 2019-20 BIENNIAL BUDGET

	AUDITED	BUDGET	BIENNIAL BUDGET	
	2016-17 *****	2017-18 *****	ADOPTED 2018-19 *****	PROPOSED 2019-20 *****
Beginning Undesignated Reserve		\$ 568,383	\$ 385,027	\$ 385,027
REVENUES & SOURCES:				
Impact Fee Revenue	\$373,617	\$300,000	\$414,194	\$425,000
Interest Income	7,943	6,000	6,848	6,848
Interfund Transfer	1,819	0	0	0
Use of Reserves	0	183,356	0	259,174
Totals	383,379	489,356	421,042	691,022
EXPENDITURES:				
2105 - Operational Support Service				
Operating Expense	0	2,500	0	0
Capital Outlay	0	1,500	0	0
Totals	0	4,000	0	0
2110 - Administrative				
Operating Expense	0	0	0	0
Capital Outlay	0	0	0	0
Totals	0	0	0	0
2111 - Professional Standards				
Operating Expense				
Capital Outlay	364	8,445	0	0
Totals	3,667	51,300	0	0
2115 - Detective				
Operating Expense				
Capital Outlay	595	8,445	0	7,950
Totals	18,487	51,300	0	38,950
2130 - Neighborhood Patrol				
Operating Expense	7,018	18,290	16,490	49,470
Capital Outlay	86	73,624	107,400	322,200
Totals	7,103	91,914	123,890	371,670
2131 - Neighborhood District Support				
Operating Expense	0	0	4,700	0
Capital Outlay	32,500	0	20,000	0
Totals	32,500	0	24,700	0
6200 - Animal Control				
Operating Expense	135	1,500	0	0
Capital Outlay	1,338	0	0	0
Totals	1,473	1,500	0	0
Debt Service - Radios	316,400	272,452	272,452	272,452
TOTAL EXPENDITURES	\$380,589	\$489,356	\$421,042	\$691,022
SURPLUS <DEFICIT>	\$2,789.78	\$0	\$0	\$0
Designated Reserve		385,027	385,027	125,853

CITY OF PORT ST. LUCIE
ADOPTED BUDGET - NEIGHBORHOOD STREET LIGHTING FUND #111
FY 2018-19 & FY 2019-20 BIENNIAL BUDGET

	BIENNIAL BUDGET			
	AUDITED 2016-17 *****	AUDITED 2017-18 *****	ADOPTED 2018-19 *****	PROPOSED 2019-20 *****
Beginning Undesignated Reserve		\$ 204,834	\$ 204,834	72,352
<u>REVENUES & SOURCES:</u>				
Special Assessments	\$417,984	\$430,800	\$450,000	\$495,000
Interest Inc. & Other	3,205	3,605	4,148	4,148
Interfund Transfer - Loan from GF	0	0	0	0
Use of Reserves	0	27,053	132,482	72,352
TOTAL	421,189	461,458	586,630	571,500
<u>EXPENDITURES:</u>				
Utilities	383,917	400,000	400,000	400,870
Other Operating Expenses	22,900	40,000	36,000	20,000
Interfund Transfer - Internal Charges	20,532	21,458	150,630	150,630
TOTAL	427,349	461,458	586,630	571,500
SURPLUS <DEFICIT>	(\$6,160)	\$0	\$0	\$0
STREET LIGHTING ASSESSMENT RATE	\$26.00	\$26.00	\$26.00	\$26.00



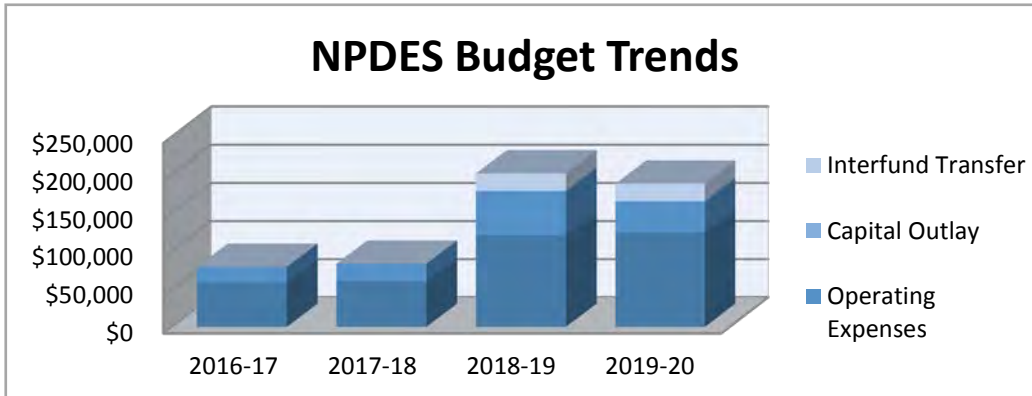
“A City for All Ages”

CITY OF PORT ST. LUCIE
ADOPTED BUDGET - NATIONAL POLLUTION -NPDES FUND #112
FY 2018-19 & FY 2019-20 BIENNIAL BUDGET

Beginning Undesignated Reserve	\$ 173,731	\$ 174,193	\$ 78,780	
	BIENNIAL BUDGET			
	AUDITED 2016-17	BUDGET 2017-18	ADOPTED 2018-19	PROPOSED 2019-20
	*****	*****	*****	*****
<u>REVENUES & SOURCES:</u>				
Culvert Fees	\$84,653	\$82,400	\$105,000	\$108,150
Interest Inc. & Other	1,529	1,200	1,200	1,200
Interfund Transfer	0	0	0	0
Use of Reserves	0	0	174,193	78,780
TOTAL	86,182	83,600	280,393	188,130
<u>EXPENDITURES:</u>				
Personal Services	58,484	60,071	120,487	123,924
Operating Expenses	20,459	23,067	58,249	41,329
Capital Outlay	0	0	0	0
TOTAL	78,944	83,138	178,736	165,253
Interfund Transfer to the General Fund			22,877	22,877
Designated Reserve	0	0	78,780	0
SURPLUS <DEFICIT>	\$7,239	\$462	\$0	\$0
Designated Reserve	\$ 174,193	\$ 78,780	\$ -	

CITY OF PORT ST. LUCIE
N.P.D.E.S. FUND
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Public Works - NPDES -- #112-412600
Roxanne Chesser, P.E., Interim Public Works Director



EXPENDITURE SUMMARY:

	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$58,484	\$60,071	\$120,487	\$123,924
Operating Expenses	20,459	23,067	58,249	41,329
Capital Outlay	0	0	0	0
Interfund Transfer	0	0	22,877	22,877
Total	\$78,943	\$83,138	\$201,613	\$188,130

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17 *****	FY 2018-19 *****	FY 2019-20 *****
NPDES Manager	0.50	1.00	1.00
Total	0.50	1.00	1.00

CITY OF PORT ST. LUCIE
APPROVED BUDGET - NSP #3 FUND #114
FY 2018-19 & FY 2019-20 BIENNIAL BUDGET

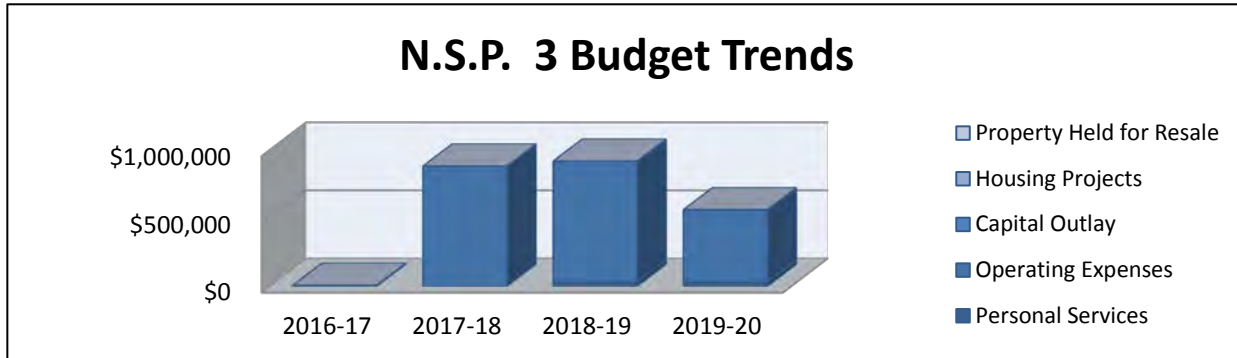
	BIENNIAL BUDGET			
	AUDITED 2016-17	BUDGET 2017-18	ADOPTED 2018-19	PROPOSED 2019-20

REVENUES & SOURCES:				
NSP 3 Grant Revenue	\$0	\$647,376	\$647,376	\$561,232
NSP Use of Reserves	0	235,000	271,413	0
Fund Transfer - Medical Ins. Fund	0	0	0	0
Interest Income/Misc./Net Proceeds from Sales	42,168	0	0	0
TOTAL	42,168	882,376	918,789	561,232
EXPENDITURES:				
Personal Services	0	0	29,616	30,374
Operating Expenses	7,538	882,376	161,715	103,400
Capital Outlay	0	0	0	0
Sub-Total Admin. Exp.	7,538	882,376	191,331	133,774
Acquisition	0	0	0	0
Disposition	0	0	0	0
Clearance/Demolition	0	0	327,458	127,458
Repair/Rehab	0	0	400,000	300,000
Rebuild	0	0	0	0
Storm Water and SAD Payments	0	0	0	0
Total Expenditures	7,538	882,376	918,789	561,232
Property Held for Resale	0	0	0	0
REVENUES OVER (UNDER) EXPENDITURES	\$34,630	\$0	\$0	\$0

CITY OF PORT ST. LUCIE
N.S.P. FUND
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:

Neighborhood Stabilization Fund #3 (N.S.P. 3) -- #114-5500/5510
 Carmen Capezzuto, Neighborhood Services Director



EXPENDITURE SUMMARY:

	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 ADOPTED *****	2019-20 PROPOSED *****
Personal Services	\$0	\$0	\$29,616	\$30,374
Operating Expenses	7,538	882,376	889,173	530,858
Capital Outlay	0	0	0	0
Housing Projects	0	0	0	0
Property Held for Resale	0	0	0	0
Total	\$7,538	\$882,376	\$918,789	\$561,232

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Neighborhood Services Director	0.00	0.00	0.10	0.10
Coordinator	0.00	0.00	0.10	0.10
Housing Specialist	0.00	0.00	0.05	0.05
Total	0.00	0.00	0.25	0.25

CITY OF PORT ST. LUCIE
APPROVED BUDGET - NSP FUND #116
FY 2018-19 & FY 2019-20 BIENNIAL BUDGET

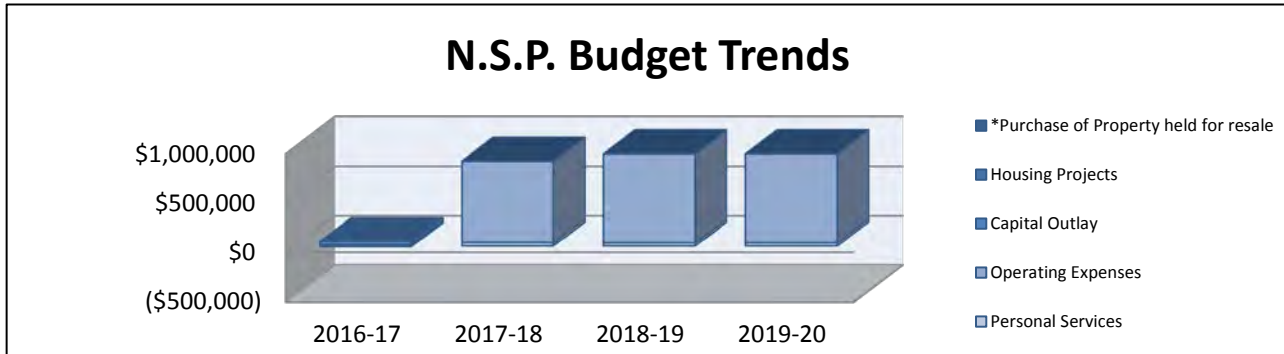
	AUDITED 2016-17	BUDGET 2017-18	CITY MGR. APPROVED 2018-19	CITY MGR. PROPOSED 2019-20

REVENUES & SOURCES:				
NSP Grant Revenue	\$0	\$776,623	\$776,628	\$458,519
NSP Use of Reserves	0	81,461	156,759	0
Net Proceeds from Sale of Homes	(113,467)	0	0	0
Fund Transfer - Medical Ins. Fund	0	0	0	0
Interest Income/Misc.	853	0	0	2,000
TOTAL	(112,614)	858,084	933,387	460,519
EXPENDITURES:				
Personal Services	18,866	33,619	31,058	31,847
Personal Services - Repair/Rehab	0	0	0	0
Operating Expenses	24,875	824,465	150,297	76,640
Capital Outlay	0	0	0	0
Sub-Total Admin. Exp.	43,742	858,084	181,355	108,487
Acquisition	0	0	0	0
Other Current Charges	0	0	375,000	175,000
Clearance/Demolition	0	0	0	0
Repair/Rehab	0	0	377,032	177,032
Rebuild	0	0	0	0
Interfund Transfer to the C.D.B.G. Fund #118	625,485	0	0	0
Total Expenditures	669,227	858,084	933,387	460,519
Property Held for Resale (loss / gain)	(6,502)	0	0	0
 REVENUES OVER (UNDER) EXPENDITURES	 (\$775,339)	 \$0	 \$0	 \$0

CITY OF PORT ST. LUCIE
N.S.P. FUND
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:

Neighborhood Stabilization Fund (N.S.P.) -- #116-5500/5510
 Carmen Capezuto, Neighborhood Services Director



EXPENDITURE SUMMARY:

	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	\$18,866	\$33,619	\$31,058	\$31,058
Operating Expenses	24,875	824,465	902,329	902,329
Capital Outlay	0	0	0	0
Housing Projects	0	0	0	0
Sub-Total	\$43,742	\$858,084	\$933,387	\$460,519
*Purchase of Property held for resale	(6,502)	0	0	0
Total	\$37,239	\$858,084	\$933,387	\$460,519

STAFFING SUMMARY:

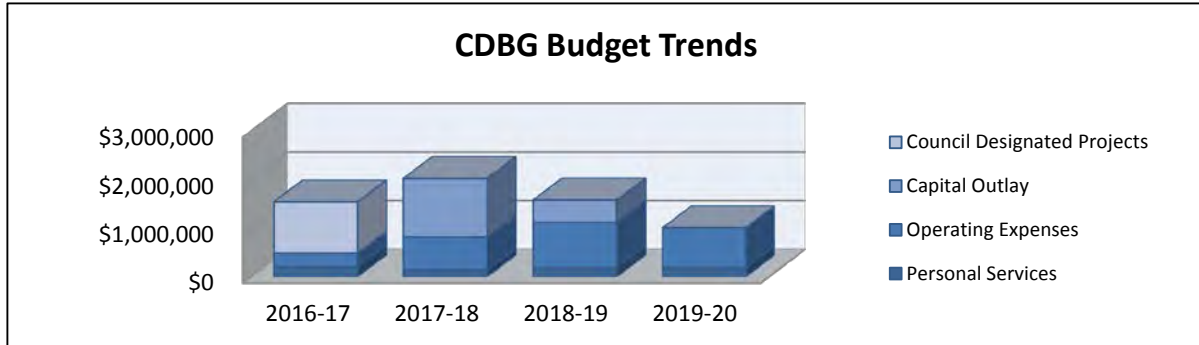
(Full Time Equivalent)	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
	Neighborhood Services Director	0.00	0.10	0.10
Special Assistant to Director	0.04	0.00	0.00	0.00
Coordinator	0.15	0.15	0.15	0.15
Housing Specialist	0.05	0.05	0.05	0.05
Total	0.24	0.30	0.30	0.30

CITY OF PORT ST. LUCIE
APPROVED BUDGET - C.D.B.G. FUND #118
FY 2018-19 & FY 2019-20 BIENNIAL BUDGET

	AUDITED 2016-17	BUDGET 2017-18	CITY MGR. APPROVED 2018-19	CITY MGR. PROPOSED 2019-20
	*****	*****	*****	*****
REVENUES & SOURCES:				
CDBG Grant Revenue - Federal	\$924,844	\$2,217,552	\$1,168,625	\$1,012,420
Use of Reserves	\$0	\$0	414,278	\$0
Fund Transfer	625,485	0	0	0
Interest Income/Misc.	3,753	0	0	0
Refund of Prior Year Expense	0	0	0	0
TOTAL	1,554,083	2,217,552	1,582,903	1,012,420
EXPENDITURES:				
Personal Services	209,401	140,371	186,145	190,737
Operating Expenses	281,165	676,258	942,403	12,328
Capital Outlay	0	0	0	0
Designated Reserve	0	0	0	0
Sub-Total Admin. Exp.	490,566	816,629	1,128,548	203,065
Other Contractual Services	0	0	0	0
Other Current Charges and Obligations	0	0	0	100,000
Improvements Other than Buildings	0	554,355	454,355	709,355
Thornhill Sidewalks	0	0	0	0
Parks Projects	0	0	0	0
Community Gardens	0	0	0	0
Lyngate, Sandhill & Veterans Memorial Park Improvements	1,054,620	658,585	0	0
Sandhill Crane Cameras	0	0	0	0
Oakridge/Bayshore Sidewalks	0	0	0	0
Lyngate Cameras	0	0	0	0
Traffic Control Devices	0	0	0	0
Lyngate Park Improvements	0	0	0	0
HOPWA Projects	0	0	0	0
Total Expenditures	1,545,187	2,029,569	1,582,903	1,012,420
REVENUES OVER (UNDER) EXPENDITURES	\$8,896	\$187,983	\$0	\$0

CITY OF PORT ST. LUCIE
C.D.B.G. FUND
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Community Development Block Grant -- #118-5900/5910
 Carmen Capezzuto, Neighborhood Services Director



EXPENDITURE SUMMARY:

	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 APPROVED *****	2019-20 BUDGET *****
Personal Services	\$209,401	\$140,371	\$186,145	\$190,737
Operating Expenses	281,165	676,258	942,403	821,683
Capital Outlay	0	1,212,940	454,355	0
Fund Transfer to Stormwater	0	0	0	0
Council Designated Projects	1,054,620	0	0	0
Total	\$1,545,187	\$2,029,569	\$1,582,903	\$1,012,420

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Neighborhood Services Director	0.35	0.14	0.15	0.15
Special Assistant to Director	0.23	0.00	0.00	0.00
Coordinator	1.27	0.96	1.56	1.56
Housing Specialist	0.39	0.38	0.65	0.65
Total	2.24	1.48	2.36	2.36

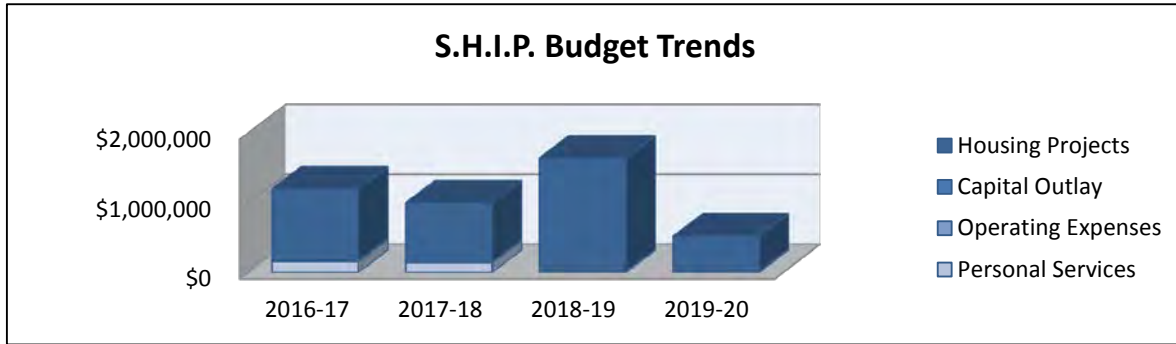
CITY OF PORT ST. LUCIE
APPROVED BUDGET - S.H.I.P. FUND #119
FY 2018-19 & FY 2019-20 BIENNIAL BUDGET

	AUDITED 2016-17	BUDGET 2017-18	CITY MGR APPROVED 2018-19	CITY MGR PROPOSED 2019-20
	*****	*****	*****	*****
REVENUES & SOURCES:				
Hardest Hit Grant Revenue	\$2,085	\$2,446	\$0	\$0
Budgeted Use of Reserves (Housing Program)	0	523,983	1,322,505	72,534
Budgeted Cash Carryforward (Administrative Funds)	0	0	0	0
Interest Income/Misc.	15,328	0	16,000	16,000
Refund of Prior Year Expense	368,575	0	0	0
SHIP Grant Revenue	1,143,079	774,724	305,233	434,346
TOTAL	1,529,067	1,301,153	1,643,738	522,880
EXPENDITURES:				
Personal Services - Hardest Hit	0	0	0	0
Personal Services	159,883	144,173	17,377	17,822
Operating Expenses	12,279	10,619	5,030	5,058
Operating - Hardest Hit	0	0	0	0
Capital Outlay	0	0	0	0
Sub-Total Admin. Exp.	172,162	154,792	22,407	22,880
Housing Projects	1,028,809	846,486	1,621,331	500,000
Total Housing Projects	1,028,809	846,486	1,621,331	500,000
Designated Reserve	0	0	0	0
TOTAL	1,200,971	1,001,278	1,643,738	522,880
REVENUES OVER (UNDER) EXPENDITURES	\$500,258	\$299,875	\$0	\$0

CITY OF PORT ST. LUCIE
S.H.I.P. FUND
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:

(S.H.I.P.) PROGRAM -- #119-550000/551000/554000
 Carmen Capezzuto, Neighborhood Services Director



EXPENDITURE SUMMARY:

	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 APPROVED *****	2019-20 BUDGET *****
Personal Services	\$159,883	\$144,173	\$17,377	\$17,822
Operating Expenses	12,279	10,619	5,030	5,058
Capital Outlay	0	0	0	0
Interfund Transfer	0	0	0	0
Housing Projects	1,028,809	846,486	1,621,331	500,000
Total	\$1,200,971	\$1,001,278	\$1,643,738	\$522,880

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Neighborhood Services Director	0.15	0.14	0.03	0.03
Special Assistant to Director	0.11	0.00	0.00	0.00
Coordinator	1.19	1.03	0.13	0.13
Housing Specialist	0.35	0.35	0.03	0.03
Total	1.80	1.52	0.19	0.19

CITY OF PORT ST. LUCIE
ADOPTED BUDGET - SW ANNEXATION COLLECTION FUND #115
FY 2018-19 & FY 2019-20 ADOPTED BIENNIAL BUDGET

	AUDITED 2016-17 *****	BUDGET 2017-18 *****	BIENNIAL BUDGET	
			ADOPTED 2018-19 *****	PROPOSED 2019-20 *****
<u>REVENUES & SOURCES:</u>				
Special Assessment Revenue	\$7,162,186	\$6,934,000	\$6,895,000	\$6,897,000
Interest Income & Other	102,045	55,000	55,000	55,000
Fund Transfer	0	0	0	0
Bond Proceeds	0	0	0	0
Budgeted Cash Carryforward	0	0	0	0
TOTAL	7,264,232	6,989,000	6,950,000	6,952,000
<u>EXPENDITURES:</u>				
Collection commission and other costs	102,491	158,700	160,000	160,000
Debt Service	5,266,800	6,472,000	6,790,000	6,792,000
Operating Expense	9,785	1,300	0	0
Cost of Issuance	0	0	0	0
Refunded Bond	0	0	0	0
TOTAL	5,379,076	6,632,000	6,950,000	6,952,000
Designated Reserve-Debt Retirement	0	0	0	0
SURPLUS <DEFICIT>	\$1,885,155	\$357,000	\$0	\$0

CITY OF PORT ST. LUCIE
ADOPTED BIENNIAL BUDGET - SAD I PHASE I #120
FY 2018-19 & FY 2019-20

	AUDITED	BUDGET	BIENNIAL BUDGET	
	2016-17	2017-18	APPROVED 2018-19	PROPOSED 2019-20
	*****	*****	*****	*****
<u>REVENUES & SOURCES:</u>				
Special Assessment Revenue	\$0	\$0	\$10,000	\$10,000
Interest Income & Other	18,472	13,500	12,000	12,000
Fund Transfer	0	0	0	0
Use of Reserves	0	136,550	128,000	128,000
TOTAL	18,472	150,050	150,000	150,000
<u>EXPENDITURES:</u>				
Collection commission and other costs	0	50	0	0
Debt Service	0	0	0	0
Transfer Out to Fund #438 (Rehab RO Wells)	900,000	150,000	150,000	150,000
Residual Equity Transfer	0	0	0	0
TOTAL	900,000	150,050	150,000	150,000
Designated Reserve-Debt Retirement	0	0	0	0
SURPLUS <DEFICIT>	(\$881,528)	\$0	\$0	\$0

CITY OF PORT ST. LUCIE
ADOPTED BIENNIAL BUDGET - SAD I PHASE II #121
FY 2018-19 & FY 2019-20

	AUDITED 2016-17	BUDGET 2017-18	BIENNIAL BUDGET	
			ADOPTED 2018-19	PROPOSED 2019-20
	*****	*****	*****	*****
<u>REVENUES & SOURCES:</u>				
Special Assessment Revenue	\$1,155		\$0	\$0
Operating Transfers In	0	0	0	0
Interest Income & Other	23,127	9,000	20,000	18,000
Use of Reserves	0	993,888	0	0
TOTAL	24,282	1,002,888	20,000	18,000
<u>EXPENDITURES:</u>				
Refunds and other costs	17	9	500	500
Debt Service	0	0	0	0
Interfund Transfer to #438 (Pipe Replacement)	0	0	0	0
Interfund Transfer to the Crosstown Parkway Fund #31	771,528	993,888	0	0
Interfund Transfer to the #431 Operating Fund	0	0	0	0
TOTAL	771,545	993,897	500	500
Designated Reserve-Debt Retirement	0	0	19,500	17,500
SURPLUS <DEFICIT>	(\$747,263)	\$8,991	(\$0)	(\$0)

CITY OF PORT ST. LUCIE
ADOPTED BUDGET - USA PHASE III & IV #122
FY 2018-19 - FY 2019-20 BIENNIAL BUDGET

	AUDITED	BUDGET	BIENNIAL BUDGET	
	2016-17	2017-18	ADOPTED	PROPOSED
	*****	*****	*****	*****
<u>REVENUES & SOURCES:</u>				
Special Assessment Revenue	\$4,178,124	\$4,016,000	\$1,418,331	\$1,014,875
Operating Transfers In	0	0	0	0
Interest Income/Other	35,459	7,500	174,000	100,000
Cash Carryforward	0	0	0	0
TOTAL	4,213,583	4,023,500	1,592,331	1,114,875
<u>EXPENDITURES:</u>				
Collection commission and other costs	54,984	85,000	85,000	85,000
Interfund Transfer to the #431 Operating Fund		200,000	0	0
Interfund Transfer to the #438 Fund	0	1,000,000	0	0
Interfund Transfer to the #439			0	0
Interfund Transfer to Crosstown Parkway #314	0	954,912	477,456	0
Interfund Transfer to the General Fund #001	1,329,704	0	29,875	29,875
TOTAL	1,384,688	2,239,912	592,331	114,875
Designated Reserve-Debt Retirement	0	1,783,588	1,000,000	1,000,000
SURPLUS <DEFICIT>	\$2,828,895	\$0	\$0	\$0

CITY OF PORT ST. LUCIE
ADOPTED BUDGET - USA PHASE 5,6,7A 2011B #124
FY 2018-19 - FY 2019-20 BIENNIAL BUDGET

	BIENNIAL BUDGET			
	AUDITED 2016-17 *****	BUDGET 2017-18 *****	APPROVED 2018-19 *****	PROPOSED 2019-20 *****
<u>REVENUES & SOURCES:</u>				
Special Assessment Revenue	\$3,184,477	\$2,821,000	\$3,000,000	\$3,000,000
Operating Transfers In	0	0	0	0
Interest Income/Other	14,882	0	14,000	14,000
Use of Reserves	0	896,900	149,052	149,052
TOTAL	3,199,359	3,717,900	3,163,052	3,163,052
<u>EXPENDITURES:</u>				
Collection commission and other costs	43,272	58,000	60,000	60,000
Debt Service	3,020,075	3,659,900	3,090,000	3,090,000
Interfund Transfer - Internal Charges			13,052	13,052
TOTAL	3,063,347	3,717,900	3,163,052	3,163,052
Designated Reserve-Debt Retirement	0	0	0	0
SURPLUS <DEFICIT>	\$136,012	\$0	\$0	\$0

CITY OF PORT ST. LUCIE
ADOPTED BUDGET - USA #9 SAD #125
FY 2018-19 - FY 2019-20 BIENNIAL BUDGET

	AUDITED 2016-17 *****	BUDGET 2017-18 *****	BIENNIAL BUDGET	
			APPROVED 2018-19 *****	PROPOSED 2019-20 *****
<u>REVENUES & SOURCES:</u>				
Special Assessment Revenue	\$324,216	\$335,000	\$335,000	\$335,000
Interest & Other Income	1,595	1,000	1,000	1,000
Interfund Transfer	0	0	0	0
Use of Reserves	0	0	34,129	32,867
Totals	<u>325,811</u>	<u>336,000</u>	<u>370,129</u>	<u>368,867</u>
<u>EXPENDITURES:</u>				
Debt Service	349,844	266,094	357,700	356,438
Operating Expense	5,739	8,500	8,500	8,500
Capital Outlay	0	0	0	0
Totals	<u>355,583</u>	<u>274,594</u>	<u>366,200</u>	<u>364,938</u>
Total Expenditures	<u>355,583</u>	<u>274,594</u>	<u>366,200</u>	<u>364,938</u>
Fund Transfer to General Fund	0	0	3,929	3,929
Designated Reserve - Debt Retirement	0	0	0	0
SURPLUS <DEFICIT>	<u>(\$29,772)</u>	<u>\$61,406</u>	<u>\$0</u>	<u>\$0</u>

CITY OF PORT ST. LUCIE
ADOPTED BUDGET - SW ANNEXATION DISTRICT #2 SAD #126
FY 2018-19 - FY 2019-20 BIENNIAL BUDGET

	AUDITED 2016-17 *****	BUDGET 2017-18 *****	BIENNIAL BUDGET	
			APPROVED 2018-19 *****	PROPOSED 2019-20 *****
<u>REVENUES & SOURCES:</u>				
Special Assessment Revenue	\$234,225	\$198,813	\$110,000	\$110,000
Interest & Other Income	1,570	1,005	500	500
Interfund Transfer	0	0	0	0
Budgeted Cash Carryforward	0	0	0	0
Totals	235,796	199,818	110,500	110,500
<u>EXPENDITURES:</u>				
Debt Service	0	0	0	0
Operating Expense	2,033	1,587	4,000	4,000
Capital Outlay	0	0	0	0
Totals	2,033	1,587	4,000	4,000
Total Expenditures	2,033	1,587	4,000	4,000
Fund Transfer to the General Fund #001	233,988	0	1,073	1,073
Designated Reserve-Debt Retirement	0	0	105,427	105,427
SURPLUS <DEFICIT>	(\$226)	\$198,231	\$0	\$0

CITY OF PORT ST. LUCIE
APPROVED BIENNIAL BUDGET - SOUTH LENNARD SAD #150
FY 2018-19 & FY 2019-20

	BIENNIAL BUDGET			
	AUDITED 2016-17 *****	BUDGET 2017-18 *****	APPROVED 2018-19 *****	PROPOSED 2019-20 *****
<u>REVENUES & SOURCES:</u>				
Special Assessment Revenue	\$246,876	\$246,000	\$246,500	\$246,000
Interest & Other Income	4,414	1,400	5,392	5,000
Budgeted Cash Carryforward	0	-	-	-
Totals	251,290	247,400	251,892	251,000
<u>EXPENDITURES:</u>				
Debt Service	0	0	0	0
Operating Expense	3,559	5,000	5,000	5,000
Capital Outlay	0	0	0	0
Totals	3,559	5,000	5,000	5,000
Total Expenditures	3,559	5,000	5,000	5,000
Fund Transfer to General CIP Fund #301	250,000	175,000	246,892	241,892
Designated Reserve-Debt Retirement	0	0	-	4,108
SURPLUS <DEFICIT>	(\$2,269)	\$67,400	\$0	\$0

**Note: The bonds have been paid in full. Any money in this fund can be used for any city purpose.
My recommendation is to use the money for one time projects.**

CITY OF PORT ST. LUCIE
APPROVED BIENNIAL BUDGET - RIVER POINT SAD #151
FY 2018-19 & FY 2019-20

	BIENNIAL BUDGET			
	AUDITED 2016-17 *****	BUDGET 2017-18 *****	APPROVED 2018-19 *****	PROPOSED 2019-20 *****
<u>REVENUES & SOURCES:</u>				
Special Assessment Revenue	\$727,878	\$600,000	\$685,000	\$685,000
Interest & Other Income	10,438	4,100	11,000	11,000
Interfund transfer	0	0	0	0
Use of Reserves	0	209,238	-	-
Totals	738,315	813,338	696,000	696,000
<u>EXPENDITURES:</u>				
Debt Service	500,538	801,338	-	-
Operating Expense	13,513	12,000	20,000	20,000
Capital Outlay	0	0	0	0
Totals	514,051	813,338	20,000	20,000
Total Expenditures	514,051	813,338	20,000	20,000
Fund Transfer	0	0	306,452	306,452
Designated Reserve-Debt Retirement	0	0	369,548	369,548
SURPLUS <DEFICIT>	\$224,265	\$0	\$0	\$0

CITY OF PORT ST. LUCIE
APPROVED BIENNIAL BUDGET - TESORO SAD FUND #152
FY 2018-19 & FY 2019-20

	AUDITED 2016-17 *****	BUDGET 2017-18 *****	BIENNIAL BUDGET	
			APPROVED 2018-19 *****	PROPOSED 2019-20 *****
<u>REVENUES & SOURCES:</u>				
Special Assessment Revenue	\$2,772,374	\$1,200,000	\$1,200,000	\$1,200,000
Interest & Other Income	31,318	10,000	10,000	10,000
Interfund transfer	0	0	0	0
Budgeted Cash Carryforward	0	0	0	0
Totals	2,803,693	1,210,000	1,210,000	1,210,000
<u>EXPENDITURES:</u>				
Debt Service	4,774,919	-	-	-
Operating Expense	39,750	65,000	65,000	65,000
Capital Outlay	0	0	0	0
Totals	4,814,669	65,000	65,000	65,000
Total Expenditures	4,814,669	65,000	65,000	65,000
Fund Transfer	0	0	-	-
Designated Reserve	0	1,145,000	1,145,000	1,145,000
SURPLUS <DEFICIT>	(\$2,010,976)	\$0	\$0	\$0

CITY OF PORT ST. LUCIE
ADOPTED BIENNIAL BUDGET - GLASSMAN SAD #153
FY 2018-19 & FY 2019-20

	AUDITED 2016-17 *****	BUDGET 2017-18 *****	APPROVED 2018-19 *****	PROPOSED 2019-20 *****
<u>REVENUES & SOURCES:</u>				
Special Assessment Revenue	\$940,817	\$832,300	\$832,300	\$832,300
Interest & Other Income	12,554	5,000	5,000	5,000
Interfund transfer	0	0	0	0
Use of Reserves	0	365,050	-	-
Totals	953,371	1,202,350	837,300	837,300
<u>EXPENDITURES:</u>				
Debt Service	972,350	1,182,350	-	-
Operating Expense	15,209	20,000	20,000	20,000
Capital Outlay	0	0	0	0
Totals	987,559	1,202,350	20,000	20,000
Total Expenditures	987,559	1,202,350	20,000	20,000
Fund Transfer	0	0	807,458	7,458
Designated Reserve-Debt Retirement	0	0	9,842	809,842
SURPLUS <DEFICIT>	(\$34,187)	\$0	\$0	\$0

CITY OF PORT ST. LUCIE
ADOPTED BIENNIAL BUDGET - EAST LAKE VILLAGE SAD #154
FY 2018-19 & FY 2019-20

	AUDITED 2016-17 *****	BUDGET 2017-18 *****	BIENNIAL BUDGET	
			APPROVED 2018-19 *****	PROPOSED 2019-20 *****
<u>REVENUES & SOURCES:</u>				
Special Assessment Revenue	\$1,305,081	\$1,305,081	\$875,000	\$875,000
Interest & Other Income	7,758	7,758	8,000	8,000
Interfund transfer	0	0	0	0
Use of Reserves	0	0	0	51,663
Totals	1,312,838	1,312,838	883,000	934,663
<u>EXPENDITURES:</u>				
Debt Service	440,601	440,063	808,725	808,894
Operating Expense	19,333	19,333	18,000	18,000
Capital Outlay	0	0	0	0
Totals	459,934	459,396	826,725	826,894
Total Expenditures	459,934	459,396	826,725	826,894
Fund Transfer	0	0	4,612	4,612
Designated Reserve-Debt Retirement	0	0	51,663	103,157
SURPLUS <DEFICIT>	852,904	853,443	0	0

CITY OF PORT ST. LUCIE
APPROVED BIENNIAL BUDGET - ST. LUCIE LAND HOLDING #155
FY 2018-19 & FY 2019-20

	AUDITED 2016-17 *****	BUDGET 2017-18 *****	BIENNIAL BUDGET	
			APROVED 2018-19 *****	PROPOSED 2019-20 *****
<u>REVENUES & SOURCES:</u>				
Special Assessment Revenue	\$1,660,130	\$1,650,000	\$1,650,000	\$1,650,000
Interest & Other Income	12,412	8,000	8,000	8,000
Interfund transfer	0	0	0	0
Budgeted Cash Carryforward	0	0	0	0
Totals	1,672,543	1,658,000	1,658,000	1,658,000
<u>EXPENDITURES:</u>				
Debt Service	1,440,810	1,813,156	1,461,689	1,461,689
Operating Expense	26,871	35,000	35,000	35,000
Capital Outlay	0	0	0	0
Totals	1,467,681	1,848,156	1,496,689	1,496,689
Total Expenditures	1,467,681	1,848,156	1,496,689	1,496,689
Fund Transfer	0	0	6,845	6,845
Designated Reserve-Debt Retirement	0	0	154,466	154,466
SURPLUS <DEFICIT>	\$204,861	(\$190,156)	\$0	\$0

CITY OF PORT ST. LUCIE
APPROVED BIENNIAL BUDGET - CITY CENTER SAD #156
FY 2018-19 & FY 2019-20

	BIENNIAL BUDGET			
	AUDITED 2016-17 *****	BUDGET 2017-18 *****	APPROVED 2018-19 *****	PROPOSED 2019-20 *****
<u>REVENUES & SOURCES:</u>				
Special Assessment Revenue	\$8,101,559	\$186,553	\$19,500	\$20,000
Interest & Other Income	11,475	5,500	7,000	7,000
Interfund transfer	1,047,000	1,653,347	1,674,879	1,676,453
Bond Proceeds	22,345,000	0	0	0
Use of Reserves	0	0	39,694	39,194
Totals	31,505,033	1,845,400	1,741,073	1,742,647
<u>EXPENDITURES:</u>				
Debt Service	1,699,353	1,672,002	1,674,879	1,676,453
Operating Expense	301,082	11,000	1,500	1,500
Bond Refunded	29,449,028	0	0	0
Totals	31,449,463	1,683,002	1,676,379	1,677,953
Total Expenditures	31,449,463	1,683,002	1,676,379	1,677,953
Fund Transfer	0	0	64,694	64,694
Designated Reserve-Debt Retirement	0	162,398	0	0
SURPLUS <DEFICIT>	\$55,571	\$0	\$0	\$0

CITY OF PORT ST. LUCIE
ADOPTED BUDGET - COMBINED SAD, SERIES 2006 #158
FY 2018-19 & FY 2019-20 ADOPTED BIENNIAL BUDGET

	BIENNIAL BUDGET			
	AUDITED 2016-17 *****	BUDGET 2017-18 *****	ADOPTED 2018-19 *****	PROPOSED 2019-20 *****
<u>REVENUES & SOURCES:</u>				
Special Assessment Revenue	\$313,869	\$300,000	\$310,860	\$310,860
Interest & Other Income	4,600	2,000	2,000	2,000
Interfund Transfer	0	0	0	0
Budgeted Cash Carryforward	0	172,540	0	0
Totals	\$318,469	\$474,540	\$312,860	\$312,860
<u>EXPENDITURES:</u>				
Debt Service	313,527	463,540	0	0
Operating Expense	5,932	11,000	11,000	11,000
Capital Outlay	0	0	0	0
Totals	319,459	474,540	11,000	11,000
Total Expenditures	319,459	474,540	11,000	11,000
Fund Transfer	0	0	203,616	3,616
Designated Reserve-Debt Retirement	0	0	98,244	298,244
SURPLUS <DEFICIT>	(\$989)	\$0	\$0	\$0

CITY OF PORT ST. LUCIE

**ADOPTED BUDGET - MUNICIPAL COMPLEX PROJECT COLLECTION FUND #159
FY 2018-19 - FY 2019-20 APPROVED BIENNIAL BUDGET**

	BIENNIAL BUDGET			
	AUDITED	BUDGET	APPROVED	PROPOSED
	2016-17	2017-18	2018-19	2019-20
	*****	*****	*****	*****
<u>REVENUES & SOURCES:</u>				
Public Buildings - Impact Fee	\$4,343,971	\$3,700,000	\$5,000,000	\$5,000,000
Interest & Other Income	22,759	13,100	32,000	32,000
Bond Proceeds	35,867,750	0	0	0
Interfund Transfer from City General Fund	0	0	0	0
Budgeted Cash Carryforward	0	0	0	0
Totals	<u>\$40,234,480</u>	<u>\$3,713,100</u>	<u>\$5,032,000</u>	<u>\$5,032,000</u>
<u>EXPENDITURES:</u>				
Debt Service	39,359,231	3,672,750	3,670,000	3,671,750
Operating Expense	246,257	10,000	25,000	25,000
Refund Bond	0	0	0	0
Totals	<u>39,605,488</u>	<u>3,682,750</u>	<u>3,695,000</u>	<u>3,696,750</u>
Total Expenditures	<u>39,605,488</u>	<u>3,682,750</u>	<u>3,695,000</u>	<u>3,696,750</u>
Fund Transfer	0	0	0	0
Designated Reserve-Debt Retirement	0	30,050	1,337,000	1,335,250
SURPLUS <DEFICIT>	<u><u>\$628,992</u></u>	<u><u>\$300</u></u>	<u><u>\$0</u></u>	<u><u>\$0</u></u>

CITY OF PORT ST. LUCIE
APPROVED BUDGET - NEIGHBORHOOD PLANNING FUND #127
FY 2018-19 & 2019-20 BIENNIAL BUDGET

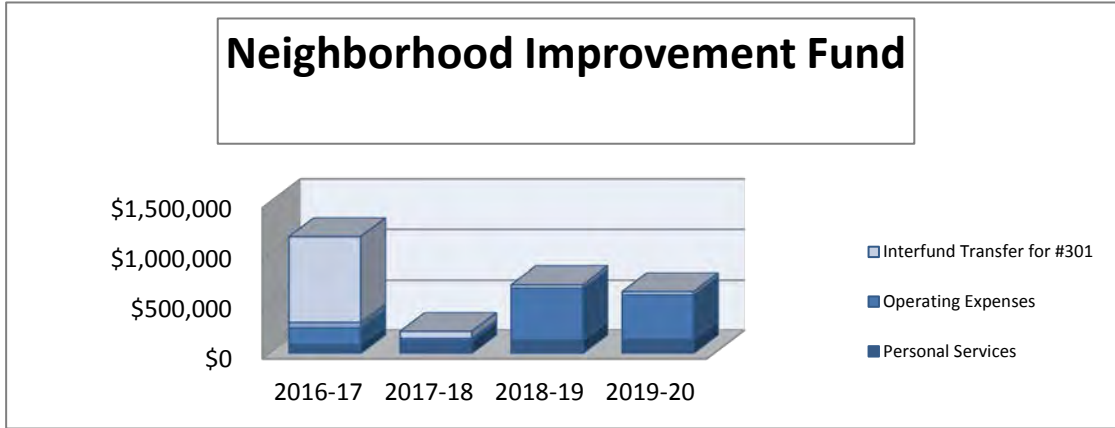
	AUDITED 2016-17	BUDGET 2017-18	BIENNIAL BUDGET	
			CITY MGR. APPROVED 2018-19	CITY MGR. PROPOSED 2019-20
	*****	*****	*****	*****
<u>REVENUES & SOURCES:</u>				
Recycling-Distribution	\$132,000	\$132,000	\$132,000	\$132,000
Single Stream Recycling	132,000	132,000	132,000	132,000
Interest Inc. & Other	18,742	10,000	15,214	15,000
Recycling -W/P for Community Center	313,734	200,000	200,000	200,000
Waste-Pro Additional Revenue - Amendment #7	252,977	250,000	250,000	250,000
Budgeted Cash Carryforward	0	1,010,546	0	0
TOTAL	849,453	1,734,546	729,214	729,000
<u>EXPENDITURES:</u>				
Personal Services	88,048	126,079	135,569	139,009
Operating Expenses	167,552	26,782	520,351	450,000
Capital Outlay	56,822	0	0	0
Interfund Transfer to General CIP Fund #301	850,000	70,000	31,282	31,282
Designated Reserve	0	1,511,685	42,012	108,709
TOTAL	1,162,422	1,734,546	729,214	729,000
SURPLUS <DEFICIT>	(\$312,969)	\$0	\$0	\$0

16/17 - Interfund Transfer to the General Fund CIP Fund for the S.W. Neighborhood Park.

17/18 - Interfund Transfer to the Neighborhood Planning CIP Fund for (2) two decorative street signs (\$35,000 ea.), and SW Neighborhood Park.

CITY OF PORT ST. LUCIE
Neighborhood Planning Fund #127
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Neighborhood Improvement Fund -- #127-1520
 Carmen Capezzuto, Neighborhood Services Director



EXPENDITURE SUMMARY:

	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 APPROVED *****	2019-20 PROPOSED *****
Personal Services	\$88,048	\$126,079	\$135,569	\$139,009
Operating Expenses	167,552	26,782	520,351	450,000
Capital Outlay	56,822	0	0	0
Interfund Transfer for #301	850,000	70,000	31,282	31,282
Total	\$1,162,422	\$222,861	\$687,202	\$620,291

STAFFING SUMMARY:

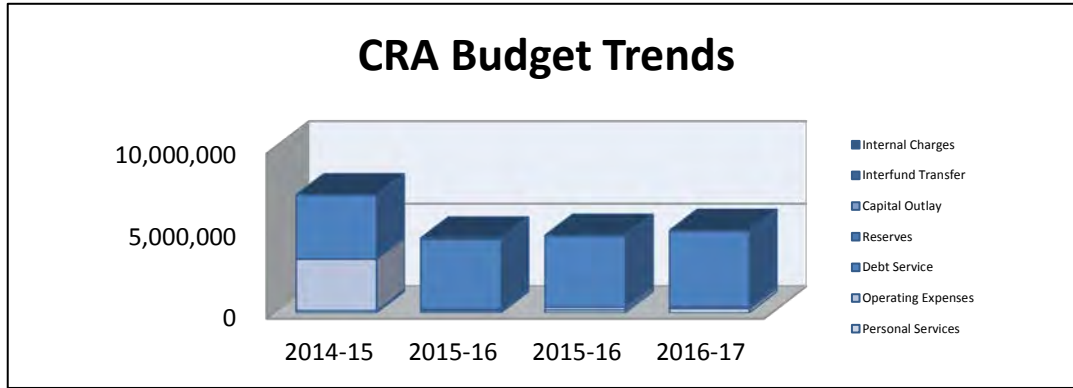
(Full Time Equivalent)	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Program Manager	1.00	1.00	1.00	1.00
Director	0.00	0.20	0.20	0.20
Coordinator	0.00	0.00	0.05	0.05
Total	1.00	1.20	1.25	1.25

CITY OF PORT ST. LUCIE
APPROVED BUDGET - CRA FUND #175
FY 2018-19 - FY 2019-20 BIENNIAL BUDGET

	AUDITED 2016-17 *****	BUDGET 2017-18 *****	CITY MGR. APPROVED 2018-19 *****	CITY MGR. PROPOSED 2019-20 *****
<u>REVENUES & SOURCES:</u>				
Contribution of Ad Valorem Taxes - County GF	\$ 640,719	\$ 706,072	\$ 861,859	\$ 940,085
Contribution of Ad Valorem Taxes - County Fine & Forf.	512,207	564,452	723,840	790,434
Required TIF Property Tax Pmt from City General Fund	-	806,252	1,020,697	1,032,766
Required TIF Property Tax Pmt from City Road Operating Fund	57,038	61,030	74,554	79,276
Required TIF Property Tax Pmt from City Road CIP Fund	-	-	-	-
Interfund Transfer from Fund #001	4,075,247	-	-	-
Interfund Transfer from Fund #375	-	-	-	-
Interfund Transfer from Fund #377	-	-	-	-
Interfund Transfer from Fund #605	-	-	-	-
Bond Proceeds	-	-	-	-
Sale of Civic Center and Village Square - City General Fund	-	-	161,000	349,700
Sale of Civic Center and Village Square - City Parks MSTU Fund	1,800,000	2,300,000	1,600,000	1,700,000
Interest Inc. & Other	21,458	25,000	21,400	21,400
Use of Reserves	-	72,910	239,068	85,023
TOTAL	7,106,669	4,535,716	4,702,418	4,998,684
<u>EXPENDITURES:</u>				
Personal Services	130,603	119,734	165,000	253,594
Operating Expenses	3,126,168	98,296	177,469	117,541
Capital Outlay	-	1,000	-	-
Debt Service (City Center & CRA Expansion)	3,900,353	4,238,350	4,313,150	4,580,750
Interfund Transfer to the Medical Fund #605	-	-	-	-
Interfund Transfer to the General Fund #001 - Internal Charges	-	76,292	46,799	46,799
Designated Reserve-Debt Retirement	-	2,044	-	-
TOTAL	7,157,123	4,535,716	4,702,418	4,998,684
SURPLUS <DEFICIT>	\$ (50,454)	\$ -	\$ -	\$ (0)

CITY OF PORT ST. LUCIE
CRA FUND
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Community Redevelopment Agency -- #175-5210



EXPENDITURE SUMMARY:

	BIENNIAL BUDGET			
	2016-17 AUDITED *****	2017-18 BUDGET *****	2018-19 BUDGET *****	2019-20 PROPOSED *****
Personal Services	130,603	\$119,734	\$165,000	\$253,594
Operating Expenses	3,126,168	98,296	177,469	117,541
Capital Outlay	0	1,000	0	0
Debt Service	3,900,353	4,238,350	4,313,150	4,580,750
Interfund Transfer	0	0	0	0
Internal Charges	0	76,292	46,799	46,799
Reserves	0	2,044	0	0
Total	\$7,157,123	\$4,535,716	\$4,702,418	\$4,998,684

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
CRA Director	1.00	1.00	1.00	1.00
Principal Planner	0.00	0.00	0.00	1.00
Administrative Assistant	0.50	0.00	0.00	0.00
Total	1.50	1.00	1.00	2.00

CITY OF PORT ST. LUCIE
ADOPTED BUDGET - SOUTHERN GROVE CRA FUND #178
FY 2018-19 & FY 2019-20 BIENNIAL BUDGET

	BIENNIAL BUDGET			
	BUDGET 2016-17	BUDGET 2017-18	ADOPTED 2018-19	PROPOSED 2019-20
	*****	*****	*****	*****
<u>REVENUES & SOURCES:</u>				
Contribution of Ad Valorem Taxes - County GF	\$ 82,850	\$ 103,562	\$ 111,329	\$ 119,679
Interfund Transfer of Property Tax from City General Fund	77,177	96,471	99,703	107,181
Interfund Transfer of Property Tax from City Road Op. Fund	5,673	6,070	6,798	7,138
Interfund Transfer of Property Tax from City Road CIP Fund	-	-	-	-
Interest/Cash	60	62	225	225
Use of Reserves	761	-	-	-
TOTAL	166,520	206,165	218,055	234,223
<u>EXPENDITURES:</u>				
Operating Expenses	-	-	-	-
Capital Outlay	-	-	-	-
Payment to Southern Grove CDD (95% of revenue collected)	157,415	190,031	200,481	215,517
Reserves			16,634	17,765
Interfund Transfer	-	-	941	941
TOTAL	157,415	190,031	218,056	234,223
SURPLUS <DEFICIT>	\$ 9,106	\$ 16,134	\$ (0)	\$ (0)

CITY OF PORT ST. LUCIE
ADOPTED BUDGET - CONSERVATION TRUST FUND #608
FY 2018-19 - FY 2019-20 ADOPTED BIENNIAL BUDGET

Beginning Undesignated Reserve	\$ -	\$ 1,185,712	\$ 1,221,917	\$1,221,917
	BIENNIAL BUDGET			
	AUDITED 2016-17	BUDGET 2017-18	ADOPTED 2018-19	PROPOSED 2019-20
	*****	*****	*****	*****
<u>REVENUES & SOURCES:</u>				
Conservation Fees	\$35,752	\$35,000	\$161,500	\$161,500
Interest Income/Other	12,332	8,500	8,500	8,500
Interfund Transfer	0	0	0	0
Budgeted Cash Carryforward	0	0	0	0
TOTAL	48,084	43,500	170,000	170,000
<u>EXPENDITURES:</u>				
Operating - Tree Preservation	79,862	7,295	170,000	170,000
Capital Outlay (projects)	0	0	0	0
TOTAL	79,862	7,295	170,000	170,000
Fund Transfer to CIP Projects (307)	0	0	0	0
Fund Transfer to CIP Projects (301)	0	0	0	0
TOTAL	0	0	0	0
<u>Total Expenditures</u>	79,862	7,295	170,000	170,000
Designated Reserve	0	0	0	0
SURPLUS <DEFICIT	(\$31,778)	\$36,205	\$0	\$0
Designated	\$ 1,221,917	\$ 1,221,917	\$1,221,917	\$1,221,917

CITY OF PORT ST. LUCIE
ADOPTED BUDGET - SOLID WASTE NON-AD VALOREM ASSESSMENT FUND #620
FY 2018-19 - 2019-20 ADOPTED BIENNIAL BUDGET

	AUDITED 2016-17 *****	BUDGET 2017-18 *****	BIENNIAL BUDGET	
			ADOPTED 2018-19 *****	PROPOSED 2019-20 *****
<u>REVENUES & SOURCES:</u>				
Collections from Tax Collector	\$17,320,809	\$17,602,993	\$17,515,274	\$17,615,000
Interest & Other Income	51,597	37,007	40,000	40,000
Interfund Transfer	0	0	0	0
Budgeted Cash Carryforward	0	0	0	0
Totals	<u>\$17,372,406</u>	<u>\$17,640,000</u>	<u>\$17,555,274</u>	<u>\$17,655,000</u>
<u>EXPENDITURES:</u>				
Payment to Waste Pro	16,865,119	17,310,000	17,210,274	17,310,000
Operating - Postage & Misc.	97,890	330,000	345,000	345,000
Capital Outlay	0	0	0	0
Totals	<u>16,963,009</u>	<u>17,640,000</u>	<u>17,555,274</u>	<u>17,655,000</u>
Total Expenditures	<u>16,963,009</u>	<u>17,640,000</u>	<u>17,555,274</u>	<u>17,655,000</u>
Fund Transfer to the General Fund - #001	0	0	0	0
Designated Reserve-Future Years	0	0	0	0
SURPLUS <DEFICIT>	<u>\$409,397</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>

General Obligation Debt Service 2005 Series Fund (Crosstown Pkwy)

This is a debt service fund used to account for the activities related to paying for the General Obligation Debt for Crosstown Parkway. It receives dedicated Ad Valorem Property Tax revenue associated with the millage rate designed for the debt payments for the

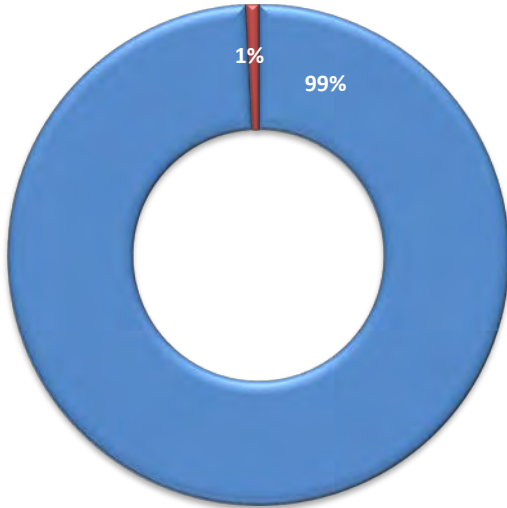
Crosstown Parkway road project. The voter referendum allowed the City to issue \$165 million in bond debt to fund this project and use Ad Valorem Property Tax to retire that debt. The City sets the millage rate to ensure that the debt payment each year is met.

CITY OF PORT ST. LUCIE

GENERAL OBLIGATION DEBT SERVICE

2018-19 & 2019-20 BIENNIAL BUDGET

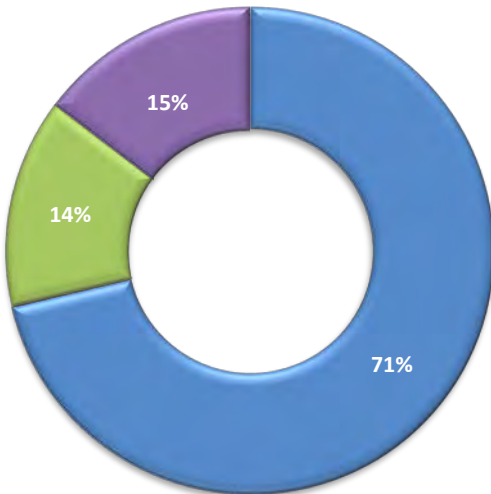
FY 18-19 SOURCES



■ Ad Valorem Taxes ■ Interest Income

Beginning Reserve	\$2,530,256
Revenue Sources	Amount
Ad Valorem Taxes	\$11,372,590
Interest Income	90,000
Total	\$11,462,590

FY 18-19 USES



■ Personal Services ■ Operating Expenses
 ■ interfund Transfers ■ Designated Reserves

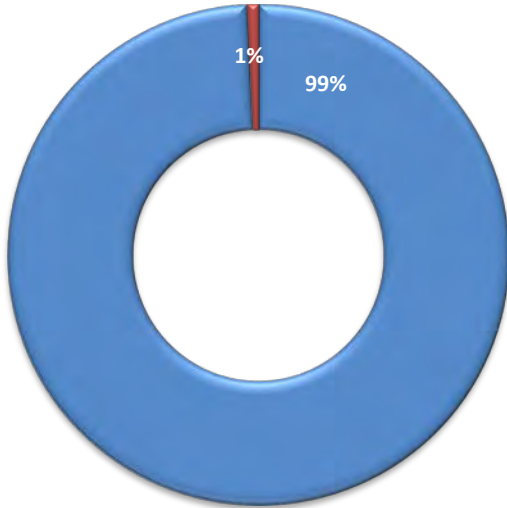
Expenditures by Function	Amount
Debt Service	\$8,174,607
Operating Expenses	5,000
Interfund Transfers	1,599,643
Designated Reserves	1,683,340
Total	\$11,462,590
Designated Reserve	4,213,596

CITY OF PORT ST. LUCIE

GENERAL OBLIGATION DEBT SERVICE

2018-19 & 2019-20 BIENNIAL BUDGET

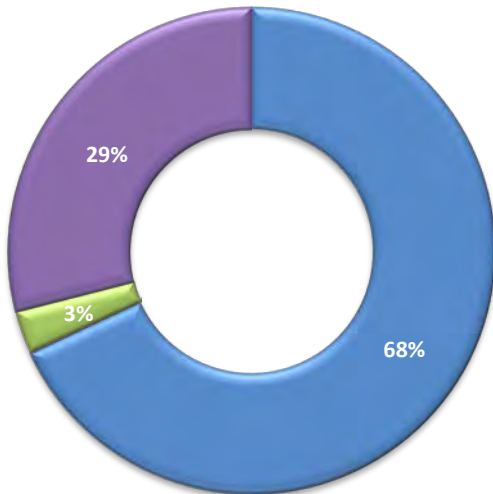
FY 19-20 SOURCES



■ Ad Valorem Taxes ■ Interest Income

Beginning Reserve	\$4,213,596
Revenue Sources	Amount
Ad Valorem Taxes	\$12,282,398
Interest Income	90,000
Total	\$12,372,398

FY 19-20 USES



■ Personal Services ■ Operating Expenses
 ■ Interfund Transfers ■ Designated Reserves

Expenditures by Function	Amount
Debt Service	\$8,430,407
Operating Expenses	5,000
Interfund Transfers	349,643
Designated Reserves	3,587,348
Total	\$12,372,398
Designated Reserve	7,800,944

CITY OF PORT ST. LUCIE
APPROVED BUDGET
GENERAL OBLIGATION DEBT SERVICE FUND #214
FY 2018-19 - FY 2019-20 ADOPTED BIENNIAL BUDGET

	AUDITED 2016-17 *****	BUDGET 2017-18 *****	CITY MGR. APPROVED 2018-19 *****	CITY MGR. PROPOSED 2019-2020 *****
Beginning Undesignated Reserve		\$ 2,530,256	\$ 2,530,256	\$ 4,213,596
REVENUES & SOURCES:				
Current Ad Valorem Taxes - 1.2193 mills	\$8,438,386	\$10,219,051	\$11,372,590	\$12,282,398
Interest Income	29,751	20,000	90,000	90,000
Bond Proceeds	0	0	0	0
Budgeted Cash Carryforward	0	-	-	-
TOTAL	8,468,137	10,239,051	11,462,590	12,372,398
EXPENDITURES:				
Collection commission and other costs	2,741	5,000	5,000	5,000
Debt Service - Go Bonds (1st Issue)	489,425	0	0	0
Debt Service - Go Bonds (2nd Issue)	2,448,275	0	0	0
Debt Service - Go Bonds (3rd Issue)	4,799,163	6,525,813	6,774,813	7,030,613
Debt Service - Go Bonds (Final Issue)	0	1,399,794	1,399,794	1,399,794
TOTAL	7,739,604	7,930,607	8,179,607	8,435,407
Designated Reserve-Debt Retirement	0	8,444	1,683,340	3,587,348
Interfund Transfer to Crosstown CIP Fund	7,000,000	2,300,000	1,500,000	250,000
Interrfund Transfer to the General Fund			99,643	99,643
SURPLUS <DEFICIT>	(\$6,271,467)	\$0	\$0	\$0
Designated Reserve		2,530,256	4,213,596	7,800,944

Medical Insurance Fund

This fund tracks the accumulation of the employee and employer contributions that fund the total cost of the Health Insurance Program for the city staff. The City is self-insured for Health Insurance and directly benefits from any period of lower claims. A system of internal rates is used to charge the various department budgets based on the number of participants and their type of coverage. Included in this fund's budget is the cost for the City Clinic which is available for the covered employees and dependents.

Major Revenue Source

The largest revenue for this fund is the employer contributions toward employee health insurance. This figure is charged as an expense to the operating departments and is processed as revenue to this fund. The employer contribution revenue is expected to be ±\$14.4 million and ±\$14.7 million while the employee contribution will total \$2.6 million for FY 2018-19 and \$2.7 million based on the approved contribution rates

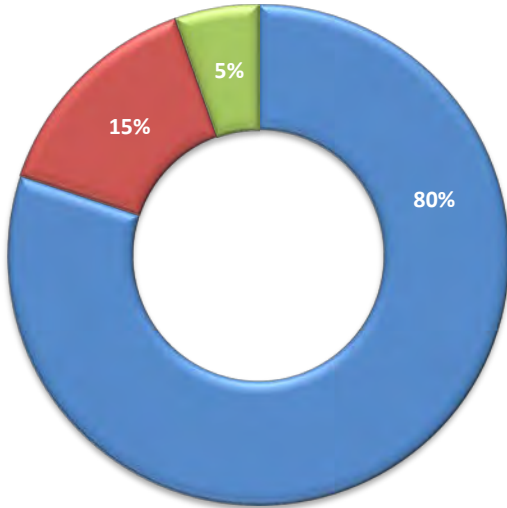
(currently at 17%) for both years of the biennial budget. City Council has asked that senior management negotiate with the unions to achieve a funding rate for which the employee contributes 20% while the City contributes 80% of the full cost of insurance.

Expenditure Trends

Because the City is self-insured for its health insurance program, the claims paid is an ever changing cost number and the largest single cost to this program. The City maintains stop-loss insurance to protect against a catastrophic claims year. Claims have been relatively stable since FY 2014-15 when the City had an unusual year. Actual claims costs have returned to a more stable level so the projections have no increase in the FY 2018-19 year and moderate increases for FY 2019-20. The proposed biennial budget for this fund does contain the required two-month (17%) contingency reserve in order for the City's self-insured plan to be certified by the state.

CITY OF PORT ST. LUCIE MEDICAL FUND 2018-19 & 2019-20 BIENNIAL BUDGET

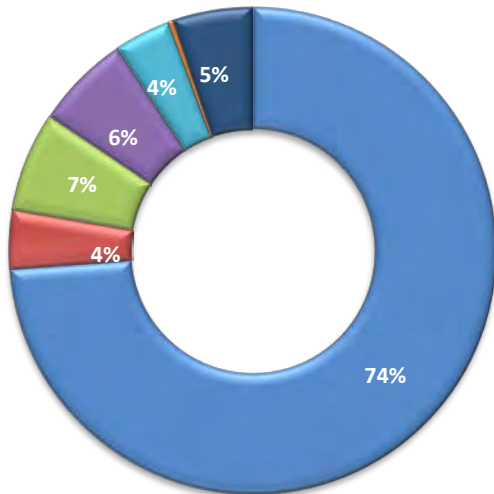
FY 18-19 SOURCES



■ Employer Contributions
 ■ Employee Contributions
 ■ Other

Beginning Reserve	\$3,624,004
Revenue Sources	Amount
Employer Contributions	\$14,400,194
Employee Contributions	2,600,879
Other	970,207
Total	\$17,971,280

FY 18-19 USES

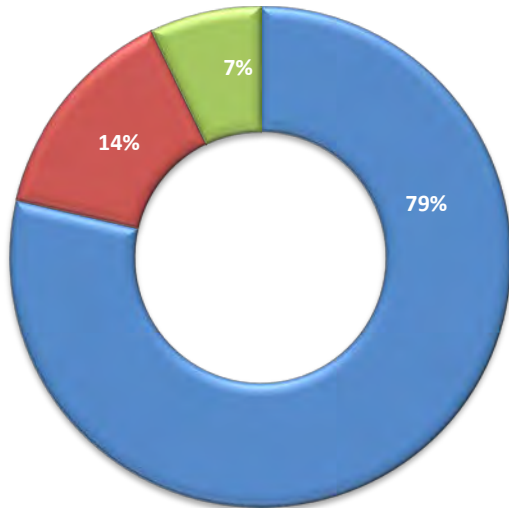


■ Health Claims
 ■ Disability, Vision & Other
 ■ Clinic Program
■ Stop Loss
 ■ Administrator Costs
 ■ Internal Service Charges
■ Other

Expenditures by Function	Amount
Health Claims	\$13,270,608
Disability, Vision & Other	698,250
Clinic Program	1,189,481
Stop Loss	1,135,000
Administrator Costs	674,650
Internal Service Charges	63,991
Other	939,300
Total	\$17,971,280
Designated Reserve	2,826,128

CITY OF PORT ST. LUCIE MEDICAL FUND 2018-19 & 2019-20 BIENNIAL BUDGET

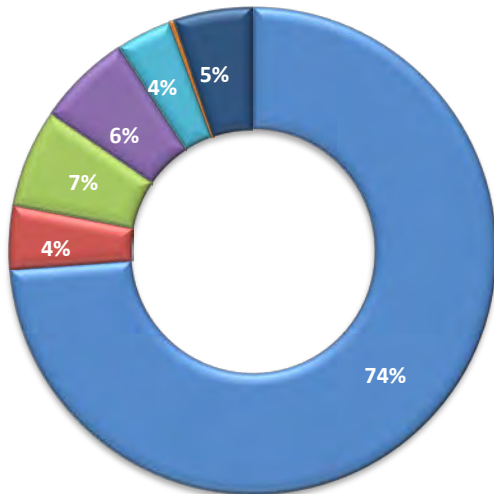
FY 19-20 SOURCES



■ Employer Contributions
 ■ Employee Contributions
 ■ Other

Beginning Reserve	\$3,624,004
Revenue Sources	Amount
Employer Contributions	\$14,688,198
Employee Contributions	2,652,897
Other	1,332,394
Total	\$18,673,489

FY 19-20 USES



■ Health Claims
 ■ Disability, Vision & Other
 ■ Clinic Program
■ Stop Loss
 ■ Administrator Costs
 ■ Internal Service Charges
■ Other

Expenditures by Function	Amount
Health Claims	\$13,788,620
Disability, Vision & Other	781,928
Clinic Program	1,219,671
Stop Loss	1,157,500
Administrator Costs	694,890
Internal Service Charges	63,991
Other	966,889
Total	\$18,673,489
Designated Reserve	2,921,203

CITY OF PORT ST. LUCIE
ADOPTED BUDGET - MEDICAL INSURANCE FUND #605
FY 2018-19 & FY 2019-20 BIENNIAL BUDGET

	BIENNIAL BUDGET			
	AUDITED 2016-17	BUDGET 2017-18	ADOPTED 2018-19	PROPOSED 2019-20
	*****	*****	*****	*****
Undesignated Reserves	\$ -	\$ 3,624,004	\$ 3,624,004	\$ 3,624,004
REVENUES & SOURCES:				
Employee Contributions (less credit for health plan)	\$2,524,729	\$2,760,076	2,600,879	\$2,652,897
Employer Contributions	14,409,695	14,432,231	14,400,194	14,688,198
Stop Loss Ins. Proceeds	0	0	-	0
Contribution from OPEB Trust Fund (retirees)	700,000	700,000	450,000	450,000
Non-Employee Revenue	372,673	452,771	-	0
Refund of Prior Year Costs	0	0	-	0
BC/BS Wellness program funding	50,000	50,000	50,000	50,000
Interest Income & Misc.	65,159	30,000	79,500	83,475
Refund of Pharmacy Expenses	383,009	320,000	390,707	394,615
Fund Transfer from Operating Funds	0	0	-	0
Use of Budgeted Cash Carryforward	0	0	-	354,305
TOTAL	18,505,265	18,745,078	17,971,280	18,673,489
EXPENDITURES:				
Insurance Program				
Administrative Charges - Administrator	650,037	735,000	674,650	694,890
Administrative Charges - Gehring Group Insurance	36,114	37,197	148,797	156,236
Disability, Vision & Other Insurances	675,459	678,052	744,694	781,928
Affordable Care Act fees	67,774	68,000	104,000	108,160
Stop Loss Ins.	1,028,670	936,600	1,135,000	1,157,700
Health/Dental/Vision Claims Paid - Active Emp.	12,813,438	14,505,742	13,270,608	13,788,620
Employee Assistance Program	27,443	30,600	34,650	36,383
City Subsidy Expense	266,383	308,050	412,500	453,750
City Wellness Program	165,712	175,000	192,500	211,750
Insurance (Liability)	1,230	0	410	410
Employee Rebate	0	0	-	0
Interfund Transfer - Internal Charges	132,936	141,711	63,991	63,991
Fund Transfer to Operating Funds (Rebate Program)	0	0	-	0
TOTAL	15,865,196	17,615,952	16,781,799	17,453,818
Clinic Program				
Salary cost of City Staff - 512000	0	0	-	0
Professional Fees - 531000	882,023	890,915	940,895	961,257
Other Contractual Services - 534000	50,807	51,500	53,045	54,636
Communications	4,772	4,944	5,092	5,245
Electricity - 543100	2,970	2,835	2,940	3,087
Water - 543200	568	567	609	627
Sewer - 543300	595	824	754	777
Cable - 543500	974	1,030	1,030	1,061
Rental of Building - 544100	10,056	10,056	10,056	10,056
Interfund Transfer to the Utility Operating Fund #431	56	51	65	65
Interfund Transfer to the Utility Contingency Fund #440	454	459	459	459
Training / Education - 5541000	0	0	-	0
Insurance - 545000	0	1,370	1,411	1,482
Repairs of Bldg.	17,228	15,000	15,000	15,000
Other Current Charges - 549000	697	1,030	1,030	1,061
Office Supplies - 551000	1,161	1,545	1,545	1,591
Operating Supplies - 552000	115,236	147,000	154,350	162,068
Depreciation	0	0	-	0
Land	99	0	-	0
Computers & Computer Hardware	1,216	0	1,200	1,200
Improvements - Bldg - (Capital) - 562000	0	0	-	0
TOTAL	1,088,912	1,129,126	1,189,481	1,219,671
Total Costs	16,954,108	18,745,078	17,971,280	18,673,489
SURPLUS <DEFICIT> / Ending Balance	\$1,551,157	(\$0)	\$ 0	\$ (0)
Designated Reserve (60 day /BNR)		\$ 3,018,345	\$ 2,826,128	\$ 2,921,203

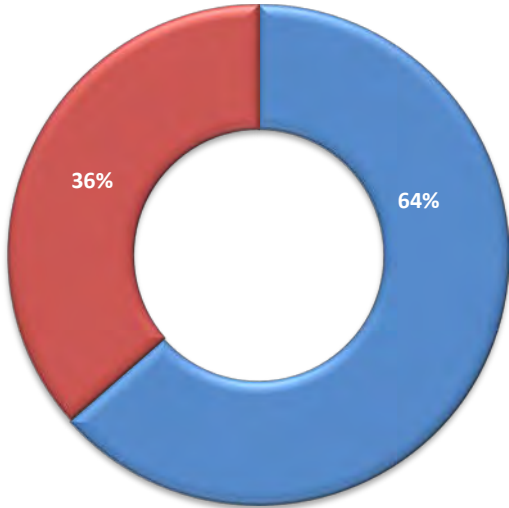
Other Post Employee Benefits (OPEB) Trust Fund

The City's OPEB Trust Fund accounts for the funding of benefits for retirees which for the City of Port St. Lucie is the Health Insurance Program available to retirees. City Council prudently established this fund to address a growing liability. Florida statutes require that the City offer group rate health insurance to employees who have or will retired from the City. The various operating funds are

charged an annual amount that has been actuarially determined to generate the money needed to provide the health insurance benefit for the group of retirees. The revenue in this fund is the transfer from the operating funds, which is an expense to the various departments. The City makes annual payments to this fund to offset the cost of future insurance.

CITY OF PORT ST. LUCIE
O.P.E.B. FUND
2018-19 & 2019-20 BIENNIAL BUDGET

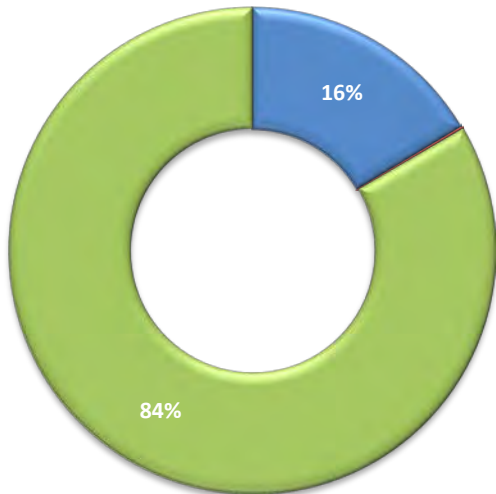
FY 18-19 SOURCES



■ OPEB Contributions ■ Interest & Misc. Income

Beginning Reserve	\$13,686,685
Revenue Sources	Amount
OPEB Contributions	\$1,739,115
Interest & Misc. Income	1,000,000
Total	\$2,739,115

FY 18-19 USES



■ Interfund Transfer ■ Operating Expense ■ Designated Reserves

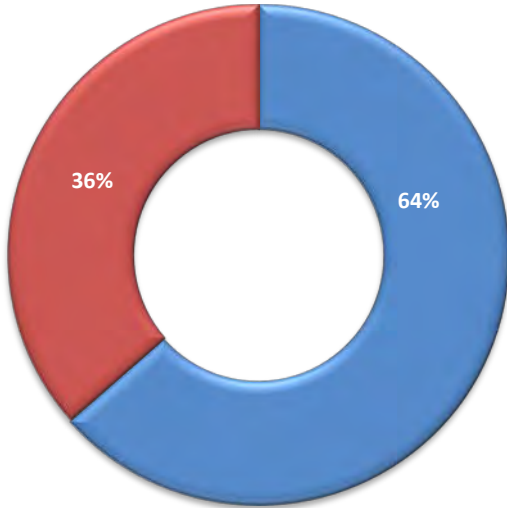
Expenditures by Function	Amount
Interfund Transfer	\$450,000
Operating Expense	5,000
Designated Reserves	2,284,115
Total	\$2,739,115
Designated Reserve	\$16,425,800

CITY OF PORT ST. LUCIE

O.P.E.B. FUND

2018-19 & 2019-20 BIENNIAL BUDGET

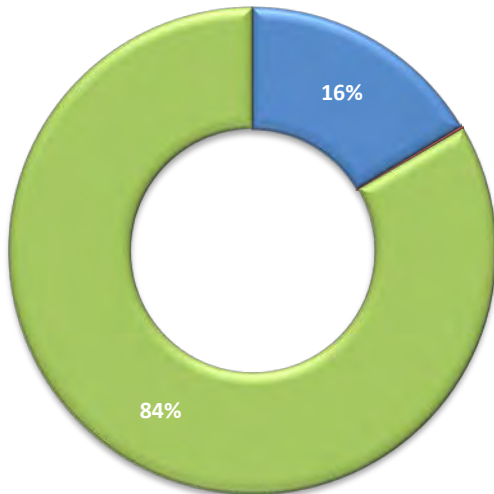
FY 19-20 SOURCES



■ OPEB Contributions
 ■ Interest & Misc. Income

Beginning Reserve	\$16,425,800
Revenue Sources	Amount
OPEB Contributions	\$1,847,005
Interest & Misc. Income	1,000,000
Total	\$2,847,005

FY 19-20 USES



■ Interfund Transfer
 ■ Operating Expense
 ■ Designated Reserves

Expenditures by Function	Amount
Interfund Transfer	\$450,000
Operating Expense	5,000
Designated Reserves	2,392,005
Total	\$2,847,005
Designated Reserve	\$19,272,805

CITY OF PORT ST. LUCIE
ADOPTED BUDGET - OPEB TRUST FUND #609
FY 2018-19 - FY 2019-20 BIENNIAL BUDGET

	AUDITED 2016-17 *****	BUDGET 2017-18 *****	BIENNIAL BUDGET APPROVED PROPOSED 2018-19 2019-20 ***** *****	
Beginning Undesignated Reserve	\$ -	\$ 13,686,685	\$ 13,686,685	\$ 16,425,800
<u>REVENUES & SOURCES:</u>				
OPEB Contributions	\$1,600,620	\$1,633,676	\$1,739,115	\$1,847,005
Interest Income & Misc.	1,727,578	750,000	1,000,000	1,000,000
Budgeted Cash Carryforward	0	0	0	0
TOTAL	3,328,198	2,383,676	2,739,115	2,847,005
<u>EXPENDITURES:</u>				
Insurance Program				
Interfund Transfer to Medical Fund #605 (Funding for retiree claims)	700,000	700,000	450,000	450,000
Operating Expense	545,886	5,000	5,000	5,000
Designated Reserve	0	0	2,284,115	2,392,005
TOTAL	1,245,886	705,000	2,739,115	2,847,005
SURPLUS <DEFICIT>	\$2,082,312	\$1,678,676	\$0	\$0
Designated Reserve		13,686,685	16,425,800	19,272,805

Capital Improvement Funds (C.I.P.)

The purpose of the Capital Improvement Program (CIP) is to promote advanced planning by department heads and managers and serves a tool to demands on revenues. The Capital Improvement Plan is reviewed an updated annually.

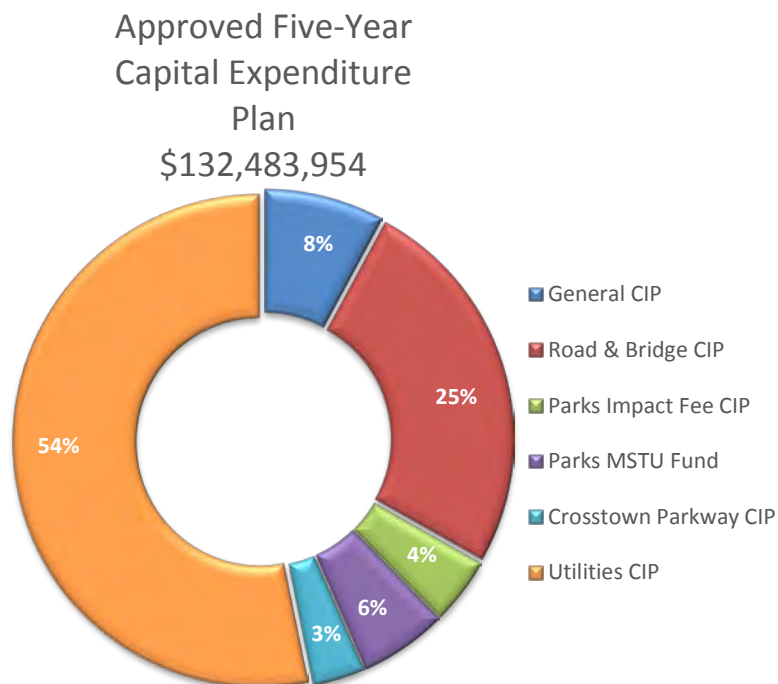
As part of the City's planning process, the City prepares and submits to the City Council a Five-year Capital Improvement Plan by fund in fiscal years 2018-19 through fiscal year 2022-23. Sources of funds and the project costs are shown per year. The series of funds that budget Capital Improvement Project is a capital asset or improvement that costs at least \$35,000 and has a useful life span of five years.

The City's Capital Budget is comprised of a five-year projection of future improvements to existing facilities, the acquisition of land and buildings, construction of major projects and equipment purchases.

At the start of the budget preparation process, project request forms are submitted to and completed by the departments separately from their operating budget requests. These forms provide the Finance Department the projects scheduled for the next fiscal year and any changes that are requested from the previous five-year plan. These changes include requests for new projects or modifications to projects already forecasted in the plan. Departments are required to give a description of the project, estimated costs and justification, funding resources and impact on the City's annual operating budget.

The operating budget and Capital Improvement Plan are closely linked. The obvious connection is the fact that the operating budget assumes the cost of maintaining and operating new facilities or equipment that are procured under the Capital Improvement Plan.

The total capital expenditures requested for Fiscal Year 2018-19 through fiscal year 2022-23 totals \$132,483,954 (this total does not include designated reserve or fund transfers).



General CIP Fund

This fund is for the capital improvement projects related to those departments of the General Fund. The primary project being funded is the Riverwalk Project which includes design, relocation of historic homes, construction of boardwalk, conservation tract improvements and middle parcel improvements. The final phase of the Riverwalk Project should be completed in fiscal year 2021-2022. The only designated funding available for this project is fund balance, grant revenue and interfund transfers from the Parks Impact Fee Fund and SAD Funds. The three other projects being funded are the second and third phase of the Police Department A/C Repair, Entry Signs for Neighborhoods and renovations to the Animal Control Compound Building.

Road & Bridge CIP Fund

This Capital Improvement Fund has two significant revenues. There are two levels of additional gas tax totaling five cents per gallon sold which is expected to generate \$4.1 million in FY 2018-19. Road Impact fees are projected to bring in \$2.5 million. There are grants and developer contributions totaling 500 thousand for next year plus nearly \$2.3 million is projected as a cash carryforward balance.

One of the many projects in this plan is the annual resurfacing program, which is requested at \$3 million in fiscal year 18-19 compared to \$1.8 million in fiscal year 17-18. The City is planning to spend \$15 million on resurfacing over the five-year plan. Sidewalk projects total \$1.4 million for 18-19. The City continues to make strides at expanding pedestrian facilities throughout the city. Numerous other smaller projects are budgeted such as bridge repairs, lighting improvements plus \$450,000 for a Peacock Blvd Enhancement. The remaining Designated Reserve will be used for future projects, emergencies or higher bid prices.

Parks Impact Fee CIP Fund

The Parks Impact Fees is projected to generate \$1.6 million in FY2018-19. This revenue continues to improve as the construction industry and economy improves. A carryforward balance of \$1,946,531 and interest income of \$43,000 is projected to create a total of \$3,605,531. Fund transfers are obligated for three years of the five-year plan to complete the funding of the Riverwalk project. There are other projects requested in this plan such as Winterlakes Park construction of sports fields, restrooms & playground, Jessica Clinton sports lighting and turf improvements and a BMX/Skate Complex that will be designed and constructed over the five-year plan. This fund is fueled by the economy and as the economy grows projects on the unfunded list can possibly move up or funded in years which fall beyond this plan.

Parks MSTU CIP Fund

This CIP Fund tracks the financial activity associated with the countywide property tax rate of 0.25 that passed with a voter referendum. This dedicated Millage Rate was later reduced to 0.2313 due to tax reform requirements from the State of Florida. The revenue is projected to be \$1.6 million in FY 2018-19 with slight growth in future years. Due to the City's CRA falling short to cover the debt service on the Civic Center, the Parks MSTU revenue will be used for such. The City will transfer \$1.6 million to the CRA Fund in FY 2018-19.

Crosstown Parkway CIP Fund

The Crosstown Parkway CIP Fund is for the construction of the additional east/west main route through the City. A successful voter referendum in June 2004 allows the City to issue bonds up to (\$165 million) to fund this huge project to move forward instead of relying on cash funding which would take many years into the future. At this point, the final segment of this project has been bid and awarded. The remaining budgeted items are the continuing CEI, exotic removal and miscellaneous expenses related to the project costs. The funding is from transfers from SADs and making use of available cash balances.

Stormwater CIP Projects

The Stormwater CIP is not a standalone Fund. These projects are included in the Stormwater Fund with operating expenses which balance against the Stormwater Fee. The projects in the first-year plan include large culver replacement for failed culverts under roadways, the side lot ditch program, water quality projects and replacement of heavy equipment.

Utilities CIP Fund

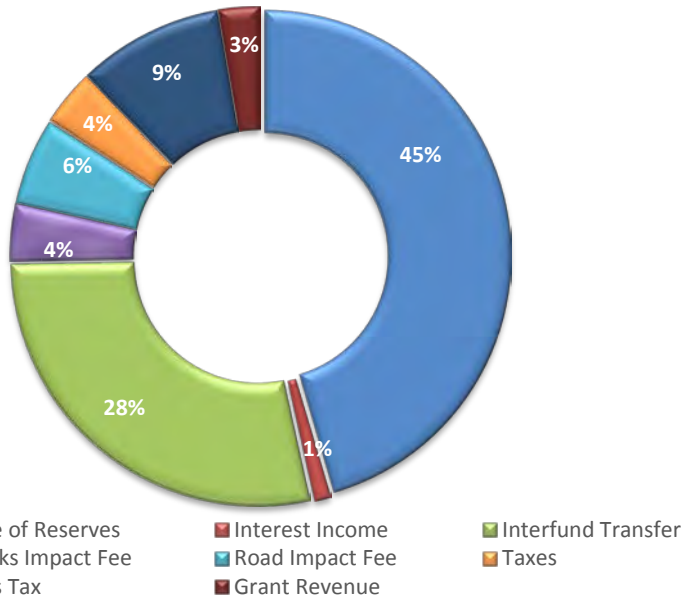
The Utilities CIP Fund is a newer fund added to our CIP Project Funds. Its main purpose is to set aside designated reserves to plan for future upgrades of the Utilities System. This fund is projected to generate funding sources of \$18,646,519 in the first year. The funding sources include grant revenue, cash carryforward and transfers from the Utility Operating and Water and Sewer Capital Facility Funds. Some of the projects in this plan consist of Water Quality Restoration for water storage impoundments, upgrade of Westport Wastewater Plant and an old retrofit system with a replacement of a vacuum system. Also, as noted the Utilities has provided a list of future projects beyond this five-year plan.

CITY OF PORT ST. LUCIE

CAPITAL IMPROVEMENT FUNDS

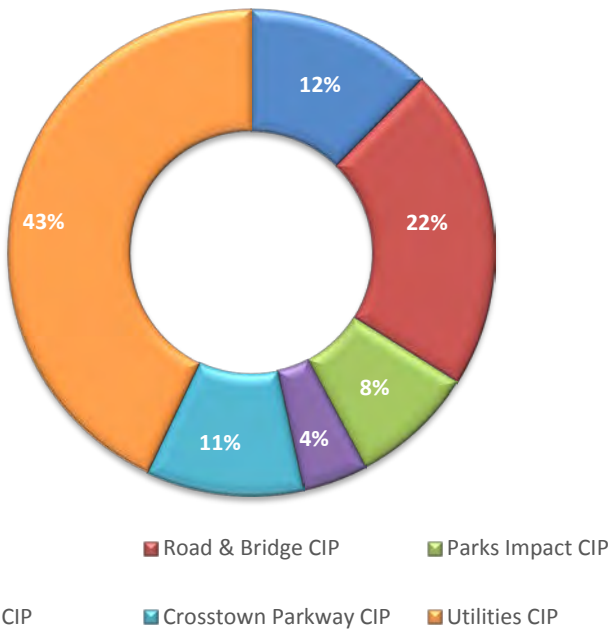
2018-19 & 2019-20 BIENNIAL BUDGET

FY 18-19 SOURCES



Revenue Sources	Amount
Use of Reserves	\$19,728,981
Interest Income	468,590
Interfund Transfer	12,219,400
Parks Impact Fee	1,616,000
Road Impact Fee	2,448,000
Taxes (includes MSTU)	1,609,148
Gas Tax	4,126,440
Grant Revenue	1,172,728
Total	\$43,389,287

FY 18-19 USES



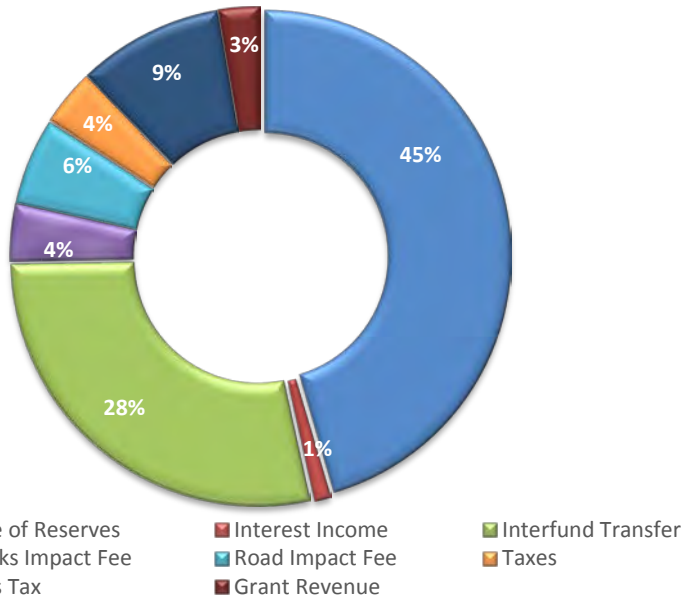
Expenditures by Function	Amount
General CIP	\$5,367,058
Road & Bridge CIP	9,347,354
Parks Impact CIP	3,605,531
Parks MSTU CIP	1,865,223
Crosstown Parkway CIP	4,557,602
Utilities CIP	18,646,519
Total	\$43,389,287

CITY OF PORT ST. LUCIE

CAPITAL IMPROVEMENT FUNDS

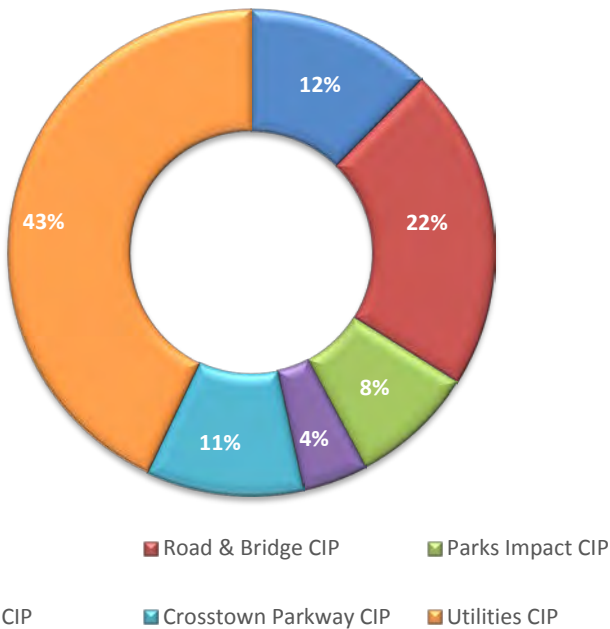
2018-19 & 2019-20 BIENNIAL BUDGET

FY 19-20 SOURCES



Revenue Sources	Amount
Use of Reserves	\$19,462,876
Interest Income	340,376
Interfund Transfer	10,489,400
Parks Impact Fee	1,632,160
Road Impact Fee	2,472,480
Taxes (includes MSTU)	1,609,148
Gas Tax	4,233,689
Grant Revenue	2,810,139
Total	\$43,050,268

FY 19-20 USES



Expenditures by Function	Amount
General CIP	\$3,859,621
Road & Bridge CIP	10,180,590
Parks Impact CIP	2,521,651
Parks MSTU CIP	1,942,137
Crosstown Parkway CIP	4,557,602
Utilities CIP	19,988,667
Total	\$43,050,268

Capital Improvement Revenue Summaries

Five-Year Capital Improvement Program Funding Sources - All Funds

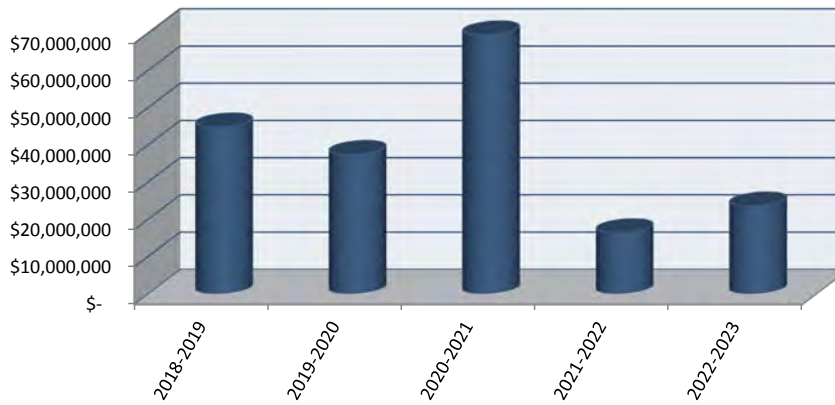
Description - Funding Source	Fiscal Year 2018-2019	Fiscal Year 2019-2020	Fiscal Year 2020-2021	Fiscal Year 2021-2022	Fiscal Year 2022-2023
Funding Source: Interfund Transfer					
General CIP Fund	\$ 2,145,000	\$ 1,915,000	\$ 2,145,000	\$ 240,000	-
Crosstown Parkway CIP Fund	2,474,400	250,000	138,000	-	-
Utilities CIP Fund	6,100,000	7,500,000	32,000,000	2,500,000	2,500,000
Subtotal	\$ 10,719,400	\$ 9,665,000	\$ 34,283,000	\$ 2,740,000	\$ 2,500,000
Funding Source: Cash Carryforward/Fund Balance					
General CIP Fund	\$ 3,122,358	\$ 1,599,921	\$ 675,561	\$ 10,261	\$ 261
Road & Bridge CIP Fund	2,294,186	2,598,342	3,616,230	476,642	496,603
Parks Impact Fee CIP Fund	1,946,531	857,241	1,783,361	768,193	2,198,924
Parks MSTU CIP Fund	252,675	265,223	242,137	185,991	129,845
Crosstown Parkway CIP Fund	1,913,476	373,797	194,187	-	-
Utilities CIP Fund	12,164,667	9,569,867	14,669,867	330,429	2,110,429
Subtotal	\$ 21,693,893	\$ 15,264,391	\$ 21,181,343	\$ 1,771,516	\$ 4,936,062
Funding Source: Impact Fees					
Road & Bridge CIP Fund	\$ 2,448,000	\$ 2,472,480	\$ 2,472,480	\$ 2,472,480	\$ 2,472,480
Parks Impact Fee CIP Fund	1,616,000	1,632,160	1,648,482	1,648,482	1,648,482
Subtotal	\$ 4,064,000	\$ 4,104,640	\$ 4,120,962	\$ 4,120,962	\$ 4,120,962
Funding Source: Ad Valorem Revenue					
Road & Bridge CIP Fund	\$ -	\$ -	\$ -	\$ -	\$ -
Parks MSTU CIP Fund (County Distribution)	1,609,148	1,673,514	1,740,454	1,740,454	1,740,454
Subtotal	\$ 1,609,148	\$ 1,673,514	\$ 1,740,454	\$ 1,740,454	\$ 1,740,454
Funding Source: Interest Income					
General CIP Fund	\$ 30,000	\$ 25,000	\$ 20,000	\$ -	\$ -
Road & Bridge CIP Fund	110,000	110,000	110,000	110,000	110,000
Parks Impact Fee Fund	43,000	32,250	43,000	32,250	45,150
Parks MSTU CIP Fund	3,400	3,400	3,400	3,400	3,400
Crosstown Parkway CIP Fund	169,726	67,890	13,578	-	-
Subtotal	356,126	238,540	189,978	145,650	158,550
Funding Source: Gas Tax					
Road & Bridge CIP Fund	\$ 4,126,440	\$ 4,233,689	\$ 4,343,824	\$ 4,456,926	\$ 4,546,065
Subtotal	\$ 4,126,440	\$ 4,233,689	\$ 4,343,824	\$ 4,456,926	\$ 4,546,065
Funding Source: FDOT Contribution					
Road & Bridge CIP Fund	\$ 368,728	\$ 766,439	\$ 2,330,000	\$ -	\$ -
Subtotal	\$ 368,728	\$ 766,439	\$ 2,330,000	\$ -	\$ -
Funding Source: Other Financing Sources					
General CIP Fund	\$ 69,700	\$ 319,700	\$ 69,700	\$ 250,000	-
Road & Bridge CIP Fund	-	-	125,000	-	-
Crosstown Parkway CIP Fund	-	-	-	-	-
Utilities CIP	1,724,000	1,080,000	1,080,000	1,080,000	5,500,000
Subtotal	\$ 1,793,700	\$ 1,399,700	\$ 1,274,700	\$ 1,330,000	\$ 5,500,000
	\$ 44,731,435	\$ 37,345,913	\$ 69,464,261	\$ 16,305,508	\$ 23,502,092

Capital Improvement Expenditure Summaries Five-Year Capital Improvement Program - All Funds

Description - All CIP Funds	Fiscal Year 2018-2019	Fiscal Year 2019-2020	Fiscal Year 2020-2021	Fiscal Year 2021-2022	Fiscal Year 2022-2023
General CIP Fund	\$ 5,367,058	\$ 3,859,621	\$ 2,910,261	\$ 500,261	\$ 261
Road & Bridge CIP Fund	9,347,354	10,180,950	12,997,534	7,516,049	7,625,147
Parks Impact Fee Fund	3,605,531	2,521,651	3,474,843	2,448,924	3,892,556
Parks MSTU Fund	1,865,223	1,942,137	1,985,991	1,929,845	1,873,699
Crosstown Parkway CIP Fund	4,557,602	691,687	345,765	-	-
Utilities CIP Fund	19,988,667	18,149,867	47,749,867	3,910,429	10,110,429
	\$ 44,731,435	\$ 37,345,913	\$ 69,464,261	\$ 16,305,508	\$ 23,502,092

Note: Includes Reserves and Interfund Transfers

Fiscal Years 2019-2023 \$191,349,209



CAPITAL BUDGET IMPACT ON OPERATING FUND

The impact of capital project operating cost on the annual budget require planning and consideration. Operating costs are a basic element of the City's Capital Improvement program and the overall development process.

Reliable operating cost estimates are necessary from the beginning of each budget cycle, as the City needs to determine ongoing expenses that will be incurred once a project is complete. For example, once a park is constructed, it requires staff (personnel), operating supplies, electricity, and ongoing costs to operate. Since projects are completed in phase, partially constructed projects generally have associated operating costs which will need to be funded in future years.

There are a variety of factors that determine the number of personnel and operating costs such as location, size, and use of the infrastructure that will determine the number and operating costs. A training facility for police may require no additional personnel while a new park will require additional personnel.

Typically, recurring capital projects have minimal operating impact on the City's current or future budgets. Such projects may be scheduled for replacement. Many of the new construction or major improvements do require some additional operating costs such as mowing, electricity, fuel, other maintenance costs and other contractual services.

Estimated impacts of operating costs for all capital items budgeted for FY 2019 are listed on the following page.

Capital Budget Impact on Operating (continued)

Below is an estimated impact of operating costs for all capital items budgeted for FY 2019. Amounts represent an addition to operating costs.

Project/Description	FY 2019	Personnel & Operating Costs	Total
Install Entry Signs throughout City	400,000	40,000	440,000
Replace Building @ Animal Control	350,000	(16,000)	334,000
Historic Home Relocation & Restoration	-	5,000	5,000
Total General CIP \$	750,000	\$ 29,000	\$ 779,000
Mangament Costs for CIP Projects	100,000	5,000	105,000
New Ctiywide Sidewalks	1,000,000	50,000	1,050,000
ADA/Compliance/Curb Ramps	50,000	2,500	52,500
Traffic Calming	75,000	3,750	78,750
Paar Drive Sidewalk	368,728	18,436	387,164
ADA Improvements - Signals	40,000	2,000	42,000
Port St. Lucie Blvd. Norhtbound turnlane extension	100,000	5,000	105,000
Annual Resurfacing Program	3,000,000	110,000	3,110,000
Peacock Blvd. Enhancements	450,000	22,500	472,500
Contract Repair/Improvements of Sidewalks	200,000	5,000	205,000
Replace PWS - 1323 2002 Leeboy Asphalt Roller	58,794	3,000	61,794
Replace PW-0132 2005 Asphalt Zipper	58,794	5,200	63,994
Total Road & Bridge CIP \$	5,501,316	\$ 232,386	\$ 5,733,702
E-3C & E 4 Equalizer Pipe	500,000	25,000	525,000
Large Culver Replacement	550,000	27,500	577,500
DROW & Rights of Way Bank Repairs	50,000	2,500	52,500
Side Lot Ditch Program City Wide	150,000	7,500	157,500
Landscaping	100,000	5,000	105,000
A-14 Water Control Structure	675,000	300,000	975,000
Water Quality Projects	1,100,000	55,000	1,155,000
Water Control Structure Repairs Citywide	500,000	25,000	525,000
Property Acquisition for access to Water Control Structures	160,000	8,000	168,000
Fleet Utilization and Replacement Report	100,000	5,000	105,000
Replace PWT - 0007 - 2004 Gradall Excavator	433,793	21,690	455,483
Replace PWT-5492 2001 Case Loader	173,374	8,670	182,044
Replace PW-9228 1995 Hyster Fork Lift	81,839	4,090	85,929
Total Stormwater CIP \$	4,574,006	\$ 494,950	\$ 5,068,956
Total \$	10,825,322	\$ 756,336	\$ 11,581,658

CITY OF PORT ST. LUCIE
GENERAL FUND CAPITAL IMPROVEMENT BUDGET - #301
FIVE YEAR PROJECTIONS
FY 2018-19 & FY 2019-20 BIENNIAL BUDGET

	2018-2019 -----	2019-2020 -----	2020-2021 -----	2021-2022 -----	2022-2023 -----
REVENUES:					
Budgeted Cash Carryforward - Savings from prior year	\$ 3,122,358	\$ 1,599,921	\$ 675,561	\$ 10,261	\$ 261
Grant-Local Initiative Grant	-	-	-		
Grant-Local Recreational Trails Program (potential)	-	-	-		
Grant - FIND (potential)	69,700	69,700	69,700		
Grant - Special Category - Historic	-	250,000	-	250,000	
Grant - State Appropriation	-	-	-		
Fund Transfer - General Fund Operating Fund	450,000	250,000	-		
Fund Transfer - Neighborhood Planning Fund #127	400,000	400,000	-		
Fund Transfers - Conservation Trust Fund #608	-	-	500,000		
Fund Transfers - Parks Impact Fees Fund (potential) #305	750,000	725,000	925,000		
Fund Transfer- SAD Fund #150	245,000	240,000	240,000	240,000	
Fund Transfer - SAD Fund #151	300,000	300,000	480,000		
Interest Income	30,000	25,000	20,000		
Total Revenues	\$ 5,367,058	\$ 3,859,621	\$ 2,910,261	\$ 500,261	\$ 261
EXPENDITURES:					
<u>N.I.C.E. - 301-1520</u>					
Entry Signs	\$ 400,000	\$ 400,000	\$ -		
Sub-Totals	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ -
<u>FACILITIES MAINTENANCE - A/C - 301-4136</u>					
Phase 2 - Police Department A/C Repair	\$ 250,000	\$ 250,000	\$ -		
Sub-Totals	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -
<u>POLICE DEPARTMENT - ADMIN. 301-2110</u>					
Animal Control Compound - Police Office Building	\$ 350,000	\$ -	\$ -		
Sub-Totals	\$ 350,000	\$ -	\$ -	\$ -	\$ -
<u>PARK & RECREATION (CRA) 301-7210</u>					
Riverwalk - design services	\$ 60,422	\$ -	\$ -	\$ -	\$ -
Riverwalk - Misc. Items	56,715	69,060	-		
Riverwalk - Inspections/Survey of Historic Homes Site	-	-	-		
Riverwalk - historic home relocation	-	500,000	-	500,000	
Riverwalk Project - construction - boardwalk	2,650,000	1,965,000	-		
Riverwalk Project - conservation tract improvements	-	-	500,000		
Riverwalk Project - Westmoreland - middle parcel improvements	-	-	2,400,000		
SW Neighborhood Park	-	-	-		
Decorative Street Signs - \$35,000 each	-	-	-		
Sub-Totals	\$ 2,767,137	\$ 2,534,060	\$ 2,900,000	\$ 500,000	\$ -
GENERAL CIP FUND TOTALS	\$ 3,767,137	\$ 3,184,060	\$ 2,900,000	\$ 500,000	
Fund Transfer to 001 -	-	-	-	-	-
Designated CIP Reserve	\$ 1,599,921	\$ 675,561	\$ 10,261	\$ 261	\$ 261
SURPLUS/<DEFICIT>	\$ -	\$ -	\$ -		
	5,367,058	3,859,621	2,910,261	500,261	261



"A City for All Ages"

City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Neighborhood Services
Contact Person: Mark Hamel
Phone #/Extension: X7395
Fund Number 301-1520

Amount Spent-to-date

[Picture](#)

New Project
 Project Update

Project Number: N/A

Project Title: Decorative Entry Signs

Purpose: Policy Directives
Council Goal: Vibrant neighborhoods.

Relationship to Community Vision and City Council Goals

Justification:

Install Entry Signs at 28 Names Communities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Fund Transfer-Nbhd Planning #127	\$ 400,000	\$ 400,000			
Totals	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
	\$ 400,000	\$ 400,000			
Totals	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Maintenance, lighting & landscaping	40,000	40,000	40,000	40,000	40,000
Totals	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000



"A City for All Ages"

City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Facilities A/C - 4136
Contact Person: Bill Jones
Phone #/Extension: 4339
Fund Number: 301-4136

Amount Spent-to-date

[Picture](#)

New Project
 Project Update

Project Number: TBD

Project Title: Phase 2 - A/C Replacement

Purpose: Life Safety
Council Goal: Safe, clean and beautiful.

Relationship to Community Vision and City Council Goals

Justification:

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Fund Transfer from #001	\$ 250,000	\$ 250,000			
		-			
Totals	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
AC Replacement (Phase II)	\$ 250,000	\$ -			
Ac Replacement (Phase III)		250,000			
Totals	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Totals	\$ -	\$ -	\$ -	\$ -	\$ -



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Police/2110
Contact Person: John Bolduc
Phone #/Extension: ext 4278
Fund Number 301-2110



Amount Spent-to-date
 New Project Project Update

Project Number: TBD

Project Title: Animal Control Compound - Police Office Bldg.

Purpose: Life Safety **Council Goal:** Safe, clean and beautiful.

Relationship to Community Vision and City Council Goals

Justification:

Currently the two (two) buildings located adjacent to the Animal Control compound are in serious need of replacement. Our primary building is a converted home that is 28 years old and formerly housed Code Enforcement and Animal Control. This building is 1,225 square feet and is used as office space for 14 people. All available space is occupied by desks, the conditions are extremely cramped, and is not ADA compliant. There is little room for storage that several vehicles are used to store necessary equipment. The other buildings is a portable trailer that is about 864 square feet and is currently uninhabitable due to evidence of rodent infestation, as well as, severe water damage and mold. The building was recently inspected for air quality and the estimate to return the building to usable condition is approximately \$16,000. This figure is well more than the trailers value. In order to prepare for future growth, it is requested that a 3,500 square foot building be constructed at the current compound. This would provide working space for up to 20 employees as well as investigation interview rooms, storage and camera/phone monitoring rooms. Also while the old converted house is small it is recommended keeping on property for storage and/or additional office space to accommodate further growth.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Funding Sources

Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Fund Transfer from #001	\$ 200,000				
Fund Balance	150,000				
Totals	\$ 350,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Construction	\$ 350,000	\$ -			
Totals	\$ 350,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Savings from repairing trailer	(16,000)				
Totals	\$ (16,000)	\$ -	\$ -	\$ -	\$ -



"A City for All Ages"

City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Parks & Recreation/CRA
Contact Person: Bridget Kean
Phone #/Extension: X6489
Fund Number 301-7210

Amount Spent-to-date

New Project Project Update

Project Number: N/A

Project Title: Construction of Riverwalk Boardwalk



Purpose: Policy Directives **Council Goal:** Culture, nature and fun activities.

Relationship to Community Vision and City Council Goals

Justification:

Construction of Riverwalk boardwalk adjacent to City owned Westmoreland properties north to existing boardwalk north of Port St. Lucie Blvd bridge. Riverwalk Design Services and Misc. Items.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Fund Balance	\$ 1,402,437	\$ 699,360	\$ -		
Grants	69,700	69,700	-		
Fund Transfer from #305	750,000	725,000			
Fund Transfer from #150	245,000	240,000			
Fund Transfer from #151	300,000	300,000			
Totals	\$ 2,767,137	\$ 2,034,060	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Construction	\$ 2,650,000	\$ 1,965,000	\$ -	\$ -	
Riverwalk Design Services	60,422				
Riverwalk - Misc. Items	56,715	69,060			
Totals	\$ 2,767,137	\$ 2,034,060	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Totals	\$ -	\$ -	\$ -	\$ -	\$ -



City of Port St. Lucie, Florida Capital Improvement Project Request



Department/Division: Parks & Recreation/CRA
Contact Person: Bridget Kean
Phone #/Extension: X6489
Fund Number 301-7210

Amount Spent-to-date

New Project Project Update

Project Number: N/A

Project Title: Conservation Tract Improvements

Purpose: Policy Directives **Council Goal:** Culture, nature and fun activities.

Relationship to Community Vision and City Council Goals

Justification: Property purchased through grant from FCT in 2002. Management plan requires property be opened to public with trails and wetland crossing.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Interfund Transfer from #608			\$ 500,000		
		-			
Totals	\$ -	\$ -	\$ 500,000	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Construction	\$ -	\$ -	\$ 500,000		
Totals	\$ -	\$ -	\$ 500,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Totals	\$ -	\$ -	\$ -	\$ -	\$ -



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Parks & Recreation
Contact Person: Bridget Kean
Phone #/Extension: X6489
Fund Number: 301-7210

Amount Spent-to-date
 New Project Project Update

Project Number: N/A

Project Title: Westmoreland - Middle Parcel Improvements



Purpose: Life Safety **Council Goal:** Quality education for all residents.

Relationship to Community Vision and City Council Goals

Justification: To provide park improvements and public access to property, boardwalk, and to provide pad ready restaurant space.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2023-24
Fund Balance	\$ -		\$ 685,300		
Grant	-		69,700		
Fund Transfer-Parks Impact Fee	-		925,000		
Fund Transfer - SAD Fund #150			240,000		
Fund Transfer - SAD Fund #151	-		480,000		
Fund Transfer - SAD Fund #152			-		
Totals	\$ -	\$ -	\$ 2,400,000	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2023-24
Construction	\$ -		\$ 2,400,000		
Totals	\$ -	\$ -	\$ 2,400,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2023-24
Totals	\$ -	\$ -	\$ -	\$ -	\$ -



City of Port St. Lucie, Florida Capital Improvement Project Request



Department/Division:

Contact Person:

Phone #/Extension:

Fund Number

Amount Spent-to-date

New Project

Project Update

Project Number:

Project Title: Historic Home Relocation

Purpose: Policy Direct Council Goal: Culture, nature and fun activities.

Relationship to Community Vision and City Council Goals

Justification:

Relocation of historic structures from Verano Development generally located near the C-24 canal and Glades Cut-Off Road crossing. Project will require the hiring of a moving company and contractor to oversee relocation and facade improvements.

Return on Investment (ROI) Considerations

Payback Period (ROI):

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Grants					
Fund Balance (Prior Year Project)		250,000		270,000	
Grants		250,000		250,000	
Totals	\$ -	\$ 500,000	\$ -	\$ 520,000	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
	\$ -	\$ 500,000		\$ 500,000	
Totals	\$ -	\$ 500,000	\$ -	\$ 500,000	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Maintenance	5,000	5,000	5,000	5,000	5,000
Totals	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000

CITY OF PORT ST. LUCIE
ROAD & BRIDGE CAPITAL IMPROVEMENT BUDGET #304
FIVE YEAR PROJECTION
FY 2018-19 & FY 2019-20 BIENNIAL BUDGET

2018-2019 2019-2020 2020-2021 2021-2022 2022-2023

REVENUES:

Budgeted Cash Carryforward	\$ 1,687,801	\$ 1,991,957	\$ 3,009,845	\$ 476,642	\$ 496,603
Budgeted Cash Carryforward - PSL Blvd. Widening - Developer Contribution from 10-11	606,385	606,385	606,385	-	-
Budgeted Cash Carryforward - Bucket Truck	-	-	-	-	-
Additional Resurfacing Needs (Revenue Offset TBD)					
California Widening (Revenue Offset TBD)					
Savona & Paar Intersection Improvements (Revenue Offset TBD)					
Port St. Lucie Blvd. Adaptive Signal Upgrade (Revenue Offset TBD)					
Crosstown Pkwy Adaptive Signal Upgrade (Revenue Offset TBD)					
Gatlin Enhancements (PSL to Savona) (Revenue Offset TBD)					
Gatlin Enhancements (Savona to Rosser) (Revenue Offset TBD)					
Oakridge Improvements (Foresta to Glenwood) (Revenue Offset TBD)					
Jennings Improvements (US1 to Grand) (Revenue Offset TBD)					
Local Option Gas Tax - 2 cents/gal. - renewed	1,654,440	1,687,529	1,721,279	1,755,705	1,790,819
Local Option Gas Tax - 3 cents/gal. - renewed	2,472,000	2,546,160	2,622,545	2,701,221	2,755,246
Road Impact Fees	2,448,000	2,472,480	2,472,480	2,472,480	2,472,480
Interfund Transfer from the SW Annexation Fund #126	-	-	-	-	-
Intend Transfer from the #141 Fund					
Florida Department of Economic Opportunity Grant (DEO)	-				
Interest Income & Other	110,000	110,000	110,000	110,000	110,000
PSL Foresta Intersection County Incentive Grant		-	125,000		
FDOT - TRIP Agreement - SW Port St. Lucie Blvd North Reconstruction	-	-	2,330,000	-	-
FDOT - Tulip Boulevard Sidewalk	-	-	-	-	-
FDOT - New Sidewalks	368,728	-	-	-	-
FDOT - New Sidewalks - North Macedo Blvd		766,439			
FDOT - PSL Blvd & Gatlin	-	-	-	-	-
Traffic Signal Maintenance, FDOT Contribution	-	-	-	-	-
Highway Lighting & Maintenance throughout the City, FDOT Contribution	-	-	-	-	-
Total Revenues	\$ 9,347,354	\$ 10,180,950	\$ 12,997,534	\$ 7,516,048	\$ 7,625,147

EXPENDITURES:

OPERATIONS/ADMINISTRATION - PUBLIC WORKS - #304-4105

Project Management Costs for Capital Improvements (531000)	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Budget Amendment	-	-	-	-	-
New Sidewalks (534000) - Citywide (local funds) (Y1420)	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
ADA Compliance/Curb Ramps (534000)	50,000	50,000	50,000	50,000	50,000
Traffic Calming	75,000	75,000	75,000	75,000	75,000
New Sidewalks - Tulip Construction (Y1609) FDOT Contribution	-	-	-	-	-
New Sidewalks (534000) - Paar Construction FDOT Contribution	368,728	-	-	-	-
Building Improvements					
FDOT - New Sidewalks - North Macedo Blvd		766,439			
PSL Foresta Intersection	-	-	250,000	-	-
Building Hardening					
Replace PW-5981 Ford F-150 Pickup	-	-	-	-	-
Replace PW-5982 Ford F-150 Pickup	-	-	-	-	-
Sub-Totals	\$ 1,593,728	\$ 1,991,439	\$ 1,475,000	\$ 1,225,000	\$ 1,225,000

CITY OF PORT ST. LUCIE
ROAD & BRIDGE CAPITAL IMPROVEMENT BUDGET #304
FIVE YEAR PROJECTION
FY 2018-19 & FY 2019-20 BIENNIAL BUDGET

2018-2019 2019-2020 2020-2021 2021-2022 2022-2023

TRAFFIC CONTROL DIVISION - PUBLIC WORKS - #304-4121
ADA Improvements - signals various locations (531000)
SW Port St. Lucie Blvd. North Reconstruction (Y1717) FDOT Contribution \$606,385
St. Lucie West & California Intersection Upgrade
Torino Pkwy Turn Lanes
Bayshore & Lakehurst Airoso Signalization
Bayshore & St. Lucie West Blvd. North Improvements
Savona & Paar Intersection Improvements
Port St Lucie Blvd. Adaptive Signal Upgrade (10 Intersections)
Crosstown Pkwy Adaptive Signal Upgrade (10 Intersections)
Extend PSL NB Left at Gatlin
Replace PW-9440 1999 New Holland Skid Steer
Replace PW-6619 2007 Ford F-450 Pickup
Replace PW-5976 2006 Ford F-150 Pickup
Replace PW-9909 2005 Ford F-150 Pickup
Replace PW- 8618 2006 Bucket Truck
Replace PW - 5975 2006 For F-150 Pickup with Ford F-250 Utility Body
Replace PW-5979 2006 For F-150 Pickup with For F-250 Utility Body
Replace PW-3960 2008 Ford F-450 Pickup
Replace PW-3029 2006 Bucket Truck
Sub-Totals

	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
	-	-	6,000,000	-	-
			100,000	500,000	500,000
					75,000
	100,000				
		61,645			
	-	-	36,095	-	-
	-	-	36,095	-	-
	-	-	36,095	-	-
				300,000	
				36,095	
	-	-	-	-	190,000
	\$ 140,000	\$ 101,645	\$ 6,248,285	\$ 876,095	\$ 805,000

STREETS DIVISION - PUBLIC WORKS - #304-4125
Annual Resurfacing Program (534132)
Peacock Enhancement
Contract Repair / Improvements of Sidewalks (534133)
Gatlin Enhancements (PSL to Savona)
Gatlin Enhancements (Savona to Rosser)
Oakridge Improvements (Floresta to Glenwood)
Jennings Improvements (US 1 to Grand)
California Widening (Crosstown to SLW)
Budget Amendment
PSL Blvd & Gatlin - Access Modification off of PSL Blvd. (Y1324) \$500,000 Contribution
Veteran's Memorial Parkway Reconstruction
Village Green Drive Improvements
Replace PWS - 1323 2002 Leeboy Asphalt Roller
Replace PW-0132 2005 Asphalt Zipper
Replace PWS-5731 2009 Tymco 600 Street Sweeper
Replace PWD-3871 2007 Ford F-450 Pickup
Replace PWD-3962 2008 Ford F-450 Pickup
Replace PWD-7134 2004 Ford F-450 Pickup
Replace PWD-2013 2005 Ford F-450 Pickup
Replace PWD-3870 2006 Ford F-450 Pickup
Replace PW-8940 2007 Pothole Patch Truck
Replace PW-8940 2007 Pothole Patch Truck
Sub-Totals

	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000
	450,000	-			
	200,000	200,000	200,000	200,000	200,000
	-	-	-	-	-
	-	-	-	-	-
	-	-	300,000	-	-
	58,794	-	-	-	-
	58,794	-	-	-	-
				283,278	
				56,279	
				56,279	
					56,279
					56,279
					56,279
					56,279
					56,279
					56,279
	-	-	-	-	-
	\$ 3,767,588	\$ 3,200,000	\$ 3,500,000	\$ 3,595,836	\$ 3,368,837

Administrative Charge from the General Fund
Fund Transfer to Road & Bridge - Debt Payment
Sub-Totals

	\$ 47,696	\$ 47,636	\$ 49,127	\$ 49,065	\$ 50,601
	1,200,000	1,224,000	1,248,480	1,273,450	1,298,919
	\$ 1,247,696	\$ 1,271,636	\$ 1,297,607	\$ 1,322,515	\$ 1,349,519

ROAD & BRIDGE CIP FUND TOTALS

	\$ 6,749,012	\$ 6,564,720	\$ 12,520,892	\$ 7,019,446	\$ 6,748,356
	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 2,598,342	\$ 3,616,230	\$ 476,642	\$ 496,603	\$ 876,791
	\$ -	\$ (0)	\$ 0	\$ (0)	\$ (0)

Designated CIP Reserve
SURPLUS/<DEFICIT>

* The SW District (2) Due on Sale Assessment Revenue will be invoiced annually by the City beginning November 2014 with the final billing on November 2023.

9,347,354	10,180,950	12,997,534	7,516,049	7,625,147
5,501,316	5,293,084	11,223,285	5,696,931	5,398,837



"A City for All Ages"

City of Port St. Lucie, Florida Capital Improvement Project Request

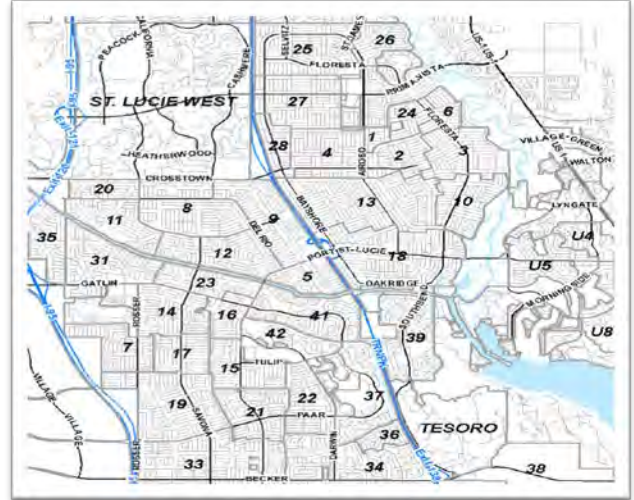
Department/Division: Public Works
Contact Person: Roxanne Chesser
Phone #/Extension: X5186
Fund Number 304-4105

Amount Spent-to-date Ongoing
 New Project Project Update

Project Number:

Project Title: Project Management Costs for Capital Improvements

Purpose: Policy Directives **Council Goal:** Diverse economy and employment opportunities.



Relationship to Community Vision and City Council Goals

Justification: Management of unanticipated studies, reports, design, survey, geotechnical testing, & construction services for all Capital and Public Works Projects

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will result in savings or cost avoidance for return of investment in excess of 10 years

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Totals	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Admin Oversight	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Totals	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expenses-Staff Costs	5,000	5,000	5,000	5,000	5,000
Totals	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Roxanne Chesser
Phone #/Extension: X5186
Fund Number 304-4105

Amount Spent-to-date Ongoing
 New Project Project Update

Project Number: Y1420

Project Title: New Sidewalks-Citywide



Purpose: Life Safety **Council Goal:** Safe, clean and beautiful.

Relationship to Community Vision and City Council Goals

Justification:

Design and Construct Sidewalks throughout the City in accordance with the approved 10 year sidewalk program list. Additional projects may be added to take advantage of grant opportunities. The 10 year sidewalk program list is available upon request.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
Totals	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Construction	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
Totals	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	50,000	50,000	50,000	50,000	50,000
Totals	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000



"A City for All Ages"

City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Steve Jungjohan
Phone #/Extension: X7640
Fund Number 304-4105

Amount Spent-to-date Ongoing
 New Project Project Update

Project Number:

Project Title: ADA Compliance/Curb Ramps



Purpose: Regulatory/Contractual **Council Goal:** High-quality infrastructure and facilities.

Relationship to Community Vision and City Council Goals

Justification:

This project consists of intersection ramp improvements to comply with FDOT and American Disabilities Act (ADA) Standards.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Totals	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000

Capital Project Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Construction	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Totals	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000

Impact on Operational Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	2,500	2,500	2,500	2,500	2,500
Totals	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500



"A City for All Ages"

City of Port St. Lucie, Florida

Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Frank Knott
Phone #/Extension: X4290
Fund Number 304-4105

Amount Spent-to-date Ongoing
 New Project Project Update

Project Number:

Project Title: Traffic Calming



Purpose: Policy Directives **Council Goal:** Safe, clean and beautiful.

Relationship to Community Vision and City Council Goals

Justification:

This item is allocated for either development of traffic calming plans or implementation of traffic calming measures

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens

Financial Information

Funding Sources

Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
Totals	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000

Capital Project Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
Totals	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000

Impact on Operational Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	3,750	3,750	3,750	3,750	3,750
Totals	\$ 3,750	\$ 3,750	\$ 3,750	\$ 3,750	\$ 3,750



"A City for All Ages"

City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Edith Majewski
Phone #/Extension: X4291
Fund Number 304-4105

Amount Spent-to-date \$ 136,205

New Project Project Update

Project Number:

Project Title: Paar Drive Sidewalk



Purpose: Policy Directives **Council Goal:** Safe, clean and beautiful.

Relationship to Community Vision and City Council Goals

Justification:

This project is the design and construction of approximately 1.60 miles of 6-foot wide concrete sidewalk. SW Paar Drive between Port St. Lucie Blvd and Darwin Blvd.

Return on Investment (ROI) Considerations

Payback Period (ROI):

Financial Information

Funding Sources

Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
FDOT LAP Agreement	\$ 368,728				
Totals	\$ 368,728	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
FDOT LAP Grant	\$ 368,728				
Totals	\$ 368,728	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expenses-Staff Costs	18,436				
Totals	\$ 18,436	\$ -	\$ -	\$ -	\$ -



"A City for All Ages"

City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Edith Majewski
Phone #/Extension: X4291
Fund Number 304-4105

Amount Spent-to-date \$ _____ -

New Project Project Update

Project Number:

Project Title: North Macedo Blvd Sidewalk



Purpose: Policy Directives **Council Goal:** Safe, clean and beautiful.

Relationship to Community Vision and City Council Goals

Justification:

This project is the design and construction of approximately 1 mile of 5-foot wide concrete sidewalk. North Macedo Blvd. between Selvitz Road and St James Drive.

Return on Investment (ROI) Considerations

Payback Period (ROI):

Financial Information

Funding Sources

Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
FDOT LAP Agreement	\$ -	\$ 766,439			
Totals	\$ -	\$ 766,439	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
FDOT LAP Grant	\$ -	\$ 766,439			
Totals	\$ -	\$ 766,439	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expenses-Staff Costs	-	38,322			
Totals	\$ -	\$ 38,322	\$ -	\$ -	\$ -



City of Port St. Lucie, Florida

Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Heath Stocton
Phone #/Extension: X4239
Fund Number 304-4105



Amount Spent-to-date

- New Project
 Project Update

Project Number:

Project Title: PSL Floresta Intersection

Purpose: Policy Directives
Council Goal: Safe, clean and beautiful.

Relationship to Community Vision and City Council Goals

Justification: Port St. Lucie Blvd. and Floresta Drive, analyze intersection to determine methods to increase capacity.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees. Gas Tax, Ad Valorem			\$ 125,000	\$ -	
County Incentive Grant			125,000		
Totals	\$ -	\$ -	\$ 250,000	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304			\$ 250,000	\$ -	
Totals	\$ -	\$ -	\$ 250,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expenses-Staff Costs			12,500	-	
Totals	\$ -	\$ -	\$ 12,500	\$ -	\$ -



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Paul Johnson
Phone #/Extension: X5182
Fund Number 304-4121

Amount Spent-to-date Ongoing
 New Project Project Update

Project Number:

Project Title:
ADA Improvements-Signals Various Locations



Purpose: Regulatory/Contractual **Council Goal:** Safe, clean and beautiful.

Relationship to Community Vision and City Council Goals

Justification:

This project consists of citywide traffic signal improvements to comply with FDOT and American Disability Act (ADA) Standards.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
Totals	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
Totals	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	2,000	2,000	2,000	2,000	2,000
Totals	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Heath Stocton
Phone #/Extension: X4239
Fund Number 304-4121

Amount Spent-to-date \$ 159,000

Project Number: Y1717

Project Title: Port St. Lucie Blvd. North Improvements



Purpose: Best Practices **Council Goal:** High-quality infrastructure and facilities.

Relationship to Community Vision and City Council Goals

Justification: Reconstruction PSL Blvd. from Darwin to Gatlin, install new drainage, curb & gutter, sidewalks, lighting, and landscaping.

Return on Investment (ROI) Considerations

Payback Period (ROI):

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
FDOT-TRIP			\$ 2,330,000		
Impact Fees, Gas Tax			3,063,615		
Developer Contribution from 10-11			606,385		
Totals	\$ -	\$ -	\$ 6,000,000	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304			\$ 6,000,000		
Totals	\$ -	\$ -	\$ 6,000,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expenses-Staff Costs			300,000		
Totals	\$ -	\$ -	\$ 300,000	\$ -	\$ -



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Heath Stocton, P.E.
Phone #/Extension: 344-4239
Fund Number: 304-4121

Public Works
Heath Stocton, P.E.
X4239
304-4121



Amount Spent-to-date

New Project Project Update

Project Number: TBD

Project Title: St. Lucie West & California Blvd. Intersection Improvements

Purpose: Best Practices FY 2018-2019 Council's Goal: High-quality infrastructure and facilities

Relationship to Community Vision and City Council Goals

Justification:

Intersection improvements are needed to increase the overall safety of the intersection.

Return on Investment (ROI) Considerations

Payback Period (ROI): N/A

Financial Information

Funding Sources

Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem			\$ 100,000	\$ 500,000	\$ 500,000
Totals	\$ -	\$ -	\$ 100,000	\$ 500,000	\$ 500,000

Capital Project Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304			\$ 100,000	\$ 500,000	\$ 500,000
Totals	\$ -	\$ -	\$ 100,000	\$ 500,000	\$ 500,000

Impact on Operational Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs			5,000	25,000	25,000
Totals	\$ -	\$ -	\$ 5,000	\$ 25,000	\$ 25,000



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Heath Stocton, P.E.
Phone #/Extension: X4239
Fund Number: 304-4121

Amount Spent-to-date

New Project
 Project Update

Project Number: TBD

Project Title: Torino Pkwy Turn Lanes (Design)

Purpose: Best Practices
FY 2018-2019 Council's Goal:
High-quality infrastructure and facilities



Relationship to Community Vision and City Council Goals

Justification: Turn lanes are needed at the intersections of NW East Torino Pkwy and Cashmere and NW East Torino Pkwy and California to alleviate congestion during morning and afternoon peak times.

Return on Investment (ROI) Considerations

Payback Period (ROI): N/A

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem					\$ 75,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 75,000

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304					\$ 75,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 75,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs					3,750
Totals	\$ -	\$ -	\$ -	\$ -	\$ 3,750



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Heath Stocton
Phone #/Extension: X4239
Fund Number: 304-4121

Amount Spent-to-date

New Project
 Project Update

Project Number: TBD

Project Title: Port St. Lucie Blvd. Northbound turnlane extension



Purpose: Best Practices FY 2018-2019 Council's Goal: High-quality infrastructure and facilities

Relationship to Community Vision and City Council Goals

Justification:

The northbound left turn lane at Gatlin Blvd. is often over capacity. Dual left turn lanes will be constructed as part of the PSL North (Segment 3) project. In the interim, prior to construction of segment 3, the northbound left turn lane will be extended to increase the capacity.

Return on Investment (ROI) Considerations

Payback Period (ROI): N/A

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem	\$ 100,000				
Totals	\$ 100,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304	\$ 100,000				
Totals	\$ 100,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	5,000				
Totals	\$ 5,000	\$ -	\$ -	\$ -	\$ -



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Rick Perkins
Phone #/Extension: X4263
Fund Number 304-4121

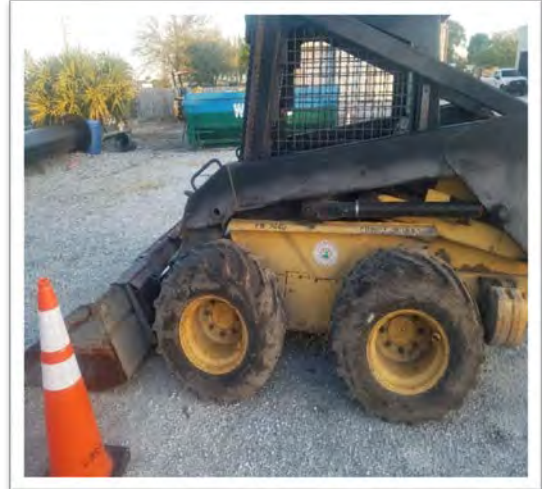
Amount Spent-to-date

New Project
 Project Update

Project Number:

Project Title: Replace PW-9440 1999 New Holland Skid Steer
with JD Track Skid Steer

Purpose: Past/Current Practices FY 2018-2019 Council's Goal:
 High-performing city government organization.



Relationship to Community Vision and City Council Goals

Justification:

This piece of equipment is used for road repairs and street light pole installation. This currently has 5,320 hours and is projected to be replaced at twenty years of service with 5,600 hours of use. The equipment has exceeded the expected useful life and obtaining replacement parts is very difficult. Base Cost \$54,645.00 Options cost \$7,000.00. Total cost 61,645.00.

Return on Investment (ROI) Considerations

Payback Period (ROI):

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax		\$ 61,645			
Totals	\$ -	\$ 61,645	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304		\$ 61,645			
Totals	\$ -	\$ 61,645	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs		3,080			
Totals	\$ -	\$ 3,080	\$ -	\$ -	\$ -



"A City for All Ages"

City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Paul Johnson
Phone #/Extension: X5182
Fund Number 304-4121



Amount Spent-to-date

New Project
 Project Update

Project Number:

Project Title: Replace PW-6619 2007 Ford F-450

Purpose: Best Practice Council Goal: High-performing city government organization.

Relationship to Community Vision and City Council Goals

Justification: This vehicle is used for traffic signal repairs. This vehicle currently has 108,868 miles and will be replaced when it is thirteen years old with 128,000+ miles. Base Cost \$25,867.00 Options \$10, 228.00 Total Cost \$36,095.00.

Return on Investment (ROI) Considerations

Payback Period (ROI):

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem			\$ 36,095		
Totals	\$ -	\$ -	\$ 36,095	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304			\$ 36,095		
Totals	\$ -	\$ -	\$ 36,095	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs			2,000		
Totals	\$ -	\$ -	\$ 2,000	\$ -	\$ -



"A City for All Ages"

City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Paul Johnson
Phone #/Extension: X5182
Fund Number: 304-4121



Amount Spent-to-date

New Project Project Update

Project Number:

Project Title: Replace PW-5976 2006 Ford F-150 Pickup

Purpose: Best Practices **Council Goal:** High-performing city government organization.

Relationship to Community Vision and City Council Goals

Justification:

This vehicle is used for traffic signal repairs . This vehicle currently has 120,540 miles. At replacement, the vehicle will be fourteen years old with 140,000+ miles. Base Cost \$25,867.00 Options \$10, 228.00 Total Cost \$36,095.00.

Return on Investment (ROI) Considerations

Payback Period (ROI):

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem			\$ 36,095		
Totals	\$ -	\$ -	\$ 36,095	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304			\$ 36,095		
Totals	\$ -	\$ -	\$ 36,095	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs			2,000		
Totals	\$ -	\$ -	\$ 2,000	\$ -	\$ -



"A City for All Ages"

City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Paul Johnson
Phone #/Extension: X5182
Fund Number 304-4121



Amount Spent-to-date

New Project Project Update

Project Number:

Project Title: Replace PW-9909 2005 Ford F-150 Pickup

Purpose: Best Practices **Council Goal:** High-performing city government organization.

Relationship to Community Vision and City Council Goals

Justification:

This vehicle is used for traffic signal repairs. This vehicle currently has 111,171 miles. At the time of replacement, the vehicle will be fifteen years old with 128,000+ miles. Base Cost \$25,867.00 Options \$10,228.00 Total Cost \$36,095.00.

Return on Investment (ROI) Considerations

Payback Period (ROI):

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem			\$ 36,095		
Totals	\$ -	\$ -	\$ 36,095	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304			\$ 36,095		
Totals	\$ -	\$ -	\$ 36,095	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs			2,000		
Totals	\$ -	\$ -	\$ 2,000	\$ -	\$ -



"A City for All Ages"

City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division:
Contact Person:
Phone #/Extension:
Fund Number

Public Works
Rick Perkins
X4263
304-4121



Amount Spent-to-date

New Project

Project Update

Project Number:

Project Title: Replace PW-8618 2006 Bucket Truck

Purpose: Past/Current Practices FY 2018-2019 Council's Goal:

High-performing city government organization.

Relationship to Community Vision and City Council Goals

Justification:

This vehicle is used for traffic signal repairs. This vehicle currently has 27,374 miles. Upon replacement, the vehicle will be fifteen years old with 34,200+ miles. The lifting mechanism has a limited useful life which generally occurs prior to the maximization of the vehicle mileage. Base Cost \$300,00.00.

Return on Investment (ROI) Considerations

Payback Period (ROI):

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem				\$ 300,000	
Totals	\$ -	\$ -	\$ -	\$ 300,000	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304				\$ 300,000	
Totals	\$ -	\$ -	\$ -	\$ 300,000	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs				15,000	
Totals	\$ -	\$ -	\$ -	\$ 15,000	\$ -



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Rick Perkins
Phone #/Extension: X4263
Fund Number 304-4121



Amount Spent-to-date

New Project
 Project Update

Project Number:

Project Title: Replace PW-5975 2006 Ford F-150

Purpose: Past/Current Practices FY 2018-2019 Council's Goal: High-performing city government organization.

Relationship to Community Vision and City Council Goals

Justification: This vehicle is used for traffic signal repairs. The current mileage is 95,644 miles. Upon replacement, this vehicle will be fifteen years old with an estimated 120,000 miles. Base Cost \$25,867.00 Options \$10, 228.00 Total Cost \$36,095.00.

Return on Investment (ROI) Considerations

Payback Period (ROI):

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem				\$ 36,095	
Totals	\$ -	\$ -	\$ -	\$ 36,095	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304				\$ 36,095	
Totals	\$ -	\$ -	\$ -	\$ 36,095	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs				2,000	
Totals	\$ -	\$ -	\$ -	\$ 2,000	\$ -



"A City for All Ages"

City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Paul Johnson
Phone #/Extension: X5182
Fund Number 304-4121



Amount Spent-to-date

New Project Project Update

Project Number:

Project Title: Replace PW-3049 2006 Bucket Truck

Purpose: Best Practices **Council Goal:** High-performing city government organization.

Relationship to Community Vision and City Council Goals

Justification:

This vehicle is used for traffic signal repairs. The current mileage is 116,207. This vehicle will be sixteen years old with an estimated mileage of 155,000 miles at replacement. Base Cost \$150,000.00 Options \$40,000.00 Total \$190,00.00.

Return on Investment (ROI) Considerations

Payback Period (ROI):

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem				\$ -	\$ 190,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 190,000

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304				\$ -	\$ 190,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 190,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs				-	12,500
Totals	\$ -	\$ -	\$ -	\$ -	\$ 12,500



"A City for All Ages"

City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Steve Jungjohan
Phone #/Extension: X7640
Fund Number 304-4125

Amount Spent-to-date Ongoing
 New Project Project Update

Project Number:

Project Title: Annual Resurfacing Program



Purpose: Best Practices **Council Goal:** High-quality infrastructure and facilities.

Relationship to Community Vision and City Council Goals

Justification:

The City is responsible for the maintenance of approximately 915 centerline miles of streets and roadways throughout the City. Repairs and maintenance activities include but are not limited to milling, resurfacing, crack repairs, asphalt rejuvenation and chip seal.

Return on Investment (ROI) Considerations

Payback Period (ROI):

Financial Information

Funding Sources

Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000
Totals	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000

Capital Project Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000
Totals	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000

Impact on Operational Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	110,000	120,000	130,000	135,000	140,000
Totals	\$ 110,000	\$ 120,000	\$ 130,000	\$ 135,000	\$ 140,000



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Heath Stocton
Phone #/Extension: X4239
Fund Number: 304-4125

Amount Spent-to-date \$ _____ -

New Project
 Project Update

Project Number: TBD

Project Title: Peacock Blvd. Enhancements

Purpose: Best Practices FY 2018-2019 Council's Goal:



High-quality infrastructure and facilities

Relationship to Community Vision and City Council Goals

Justification:

Peacock Blvd. from St. Lucie West Blvd. to Mercantile Place is in need of resurfacing due to surface deterioration. In addition, new striping will be installed adjacent to Tradition Field to create a dedicated right turn lane into the newly aligned stadium entrance.

Return on Investment (ROI) Considerations

Payback Period (ROI): N/A

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax	\$ 450,000				
Totals	\$ 450,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304	\$ 450,000				
Totals	\$ 450,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	22,500				
Totals	\$ 22,500	\$ -	\$ -	\$ -	\$ -



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Steve Jungjohan
Phone #/Extension: X7640
Fund Number 304-4125

Amount Spent-to-date Ongoing
 New Project Project Update

Project Number:

Project Title: Contract Repair/Improvements of Sidewalks



Purpose: Policy Directi **Council Goal:** High-quality infrastructure and facilities.

Relationship to Community Vision and City Council Goals

Justification:

These funds are intended for repairs to correct deficiencies as documented in the city wide sidewalk inventory. Continuing services contractor to undertake the repairs which vary from year to year and includes curb ramp replacement, trip hazard grinding and cracked sidewalk replacement.

Return on Investment (ROI) Considerations

Payback Period (ROI):

Financial Information

Funding Sources

Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
Totals	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000

Capital Project Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
Totals	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000

Impact on Operational Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	5,000	5,000	5,000	5,000	5,000
Totals	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000



"A City for All Ages"

City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Heath Stocton
Phone #/Extension: X4239
Fund Number: 304-4125

Amount Spent-to-date

New Project Project Update

Project Number:

Project Title: Village Green Drive Improvements



Purpose: Policy Directives **Council Goal:** High-quality infrastructure and facilities.

Relationship to Community Vision and City Council Goals

Justification: Improvements to Village Green Drive following the completion of Crosstown Parkway. Scope of work is TBD.

Return on Investment (ROI) Considerations

Payback Period (ROI):

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem			\$ 300,000		
Totals	\$ -	\$ -	\$ 300,000	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304			\$ 300,000		
Totals	\$ -	\$ -	\$ 300,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs			15,000		
Totals	\$ -	\$ -	\$ 15,000	\$ -	\$ -



City of Port St. Lucie, Florida

Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number: 304-4125



Amount Spent-to-date

New Project
 Project Update

Project Number:

Project Title: Replace PWS-1323 2002 Leeboy Asphalt Roller

Purpose: Best Practices **Council Goal:** High-quality infrastructure and facilities.

Relationship to Community Vision and City Council Goals

Justification:

This piece of equipment is used for road repairs. The current usage for this equipment is 970 hours. At the time of replacement, this piece of equipment will be sixteen years old with about 1,000 hours of use. The roller maintenance cost has reached 80% of the original purchase price.

Return on Investment (ROI) Considerations

Payback Period (ROI):

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem	\$ 58,794				
Totals	\$ 58,794	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304	\$ 58,794				
Totals	\$ 58,794	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	3,000				
Totals	\$ 3,000	\$ -	\$ -	\$ -	\$ -



"A City for All Ages"

City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number 304-4125



Amount Spent-to-date

New Project Project Update

Project Number:

Project Title: Replace PW-0132 2005 Asphalt Zipper

Purpose: Best Practices **Council Goal:** High-quality infrastructure and facilities.

Relationship to Community Vision and City Council Goals

Justification:

This piece of equipment is used to mill the roadways and install asphalt. This piece of equipment has logged 508 hours of use. The overall condition is poor and it has exceeded it's useful life. Cost of Roller \$58,794.

Return on Investment (ROI) Considerations

Payback Period (ROI):

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem	\$ 58,794				
Totals	\$ 58,794	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304	\$ 58,794				
Totals	\$ 58,794	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	5,200				
Totals	\$ 5,200	\$ -	\$ -	\$ -	\$ -



"A City for All Ages"

City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division:
Contact Person:
Phone #/Extension:
Fund Number

Public Works
Richard Perkins
X4263
304-4125

Amount Spent-to-date

New Project

Project Update

Project Number:

Project Title: Replace PWS-5731 2009 Tymco street Sweeper

Purpose: Past/Current Practices FY 2018-2019 Council's Goal:



High-performing city government organization.

Relationship to Community Vision and City Council Goals

Justification:

This piece of equipment is used to sweep curbs, gutters and roadways throughout the city. The sweeper currently has 46,694 miles. Upon replacement, the sweeper will be twelve years old with 62,000+ miles. The mechanical parts of the sweeper are deteriorating and will reach the end of it's useful life prior to the vehicle mileage indication. Base Cost \$231,800 Options \$51,478 Total \$283,278.00.

Return on Investment (ROI) Considerations

Payback Period (ROI):

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem				\$ 283,278	
Totals	\$ -	\$ -	\$ -	\$ 283,278	\$ -

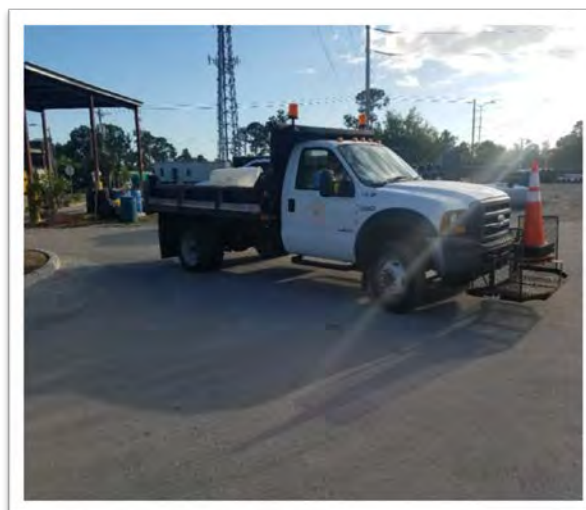
Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304				\$ 283,278	
Totals	\$ -	\$ -	\$ -	\$ 283,278	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs				15,000	
Totals	\$ -	\$ -	\$ -	\$ 15,000	\$ -



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number: 304-4125



Amount Spent-to-date

New Project
 Project Update

Project Number:

Project Title: Replace PWD-3871 2007 Ford F-450

Purpose: Past/Current Practices FY 2018-2019 Council's Goal: High-performing city government organization.

Relationship to Community Vision and City Council Goals

Justification:

This vehicle is used for roadway maintenance and repairs also for sidewalk installation and repairs. This vehicle has 102,545 miles. Upon replacement, the vehicle will be fourteen years old with about 130,000+ miles. Base Cost \$36,205.00 Options \$20,074.00 Total \$56,279.00.

Return on Investment (ROI) Considerations

Payback Period (ROI):

Financial Information

Funding Sources

Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem				\$ 56,279	
Totals	\$ -	\$ -	\$ -	\$ 56,279	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304				\$ 56,279	
Totals	\$ -	\$ -	\$ -	\$ 56,279	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs				3,000	
Totals	\$ -	\$ -	\$ -	\$ 3,000	\$ -



**City of Port St. Lucie, Florida
Capital Improvement Project Request**

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number 304-4125

Amount Spent-to-date

New Project Project Update

Project Number:

Project Title: Replace PWD-3962 2008 Ford F-450



Purpose: Past/Current Practices FY 2018-2019 Council's Goal: High-performing city government organization.

Relationship to Community Vision and City Council Goals

Justification:

This vehicle is used for roadway maintenance and repairs also for sidewalk installation and repairs. This vehicle has 100,585 miles. Upon replacement, the vehicle will be thirteen years old with an estimated mileage of 130,000+ . Base Cost \$36,205.00 Options \$20,074.00 Total \$56,279.00.

Return on Investment (ROI) Considerations

Payback Period (ROI):

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem				\$ 56,279	
Totals	\$ -	\$ -	\$ -	\$ 56,279	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304				\$ 56,279	
Totals	\$ -	\$ -	\$ -	\$ 56,279	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs				2,800	
Totals	\$ -	\$ -	\$ -	\$ 2,800	\$ -



Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number 304-4125



Amount Spent-to-date

New Project
 Project Update

Project Number:

Project Title: Replace PW-7134 2004 Ford F-450

Purpose: Past/Current Practices FY 2018-2019 Council's Goal: High-performing city government organization.

Relationship to Community Vision and City Council Goals

Justification: This vehicle is used for roadway maintenance and repairs also for sidewalk installation and repairs. This vehicle has 43,585 miles. Upon replacement, the vehicle will be eighteen years old with an estimated mileage of 56,000+ . Base Cost \$36,205.00 Options \$20,074.00 Total \$56,279.00.

Return on Investment (ROI) Considerations

Payback Period (ROI):

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem					\$ 56,279
Totals	\$ -	\$ -	\$ -	\$ -	\$ 56,279

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304					\$ 56,279
Totals	\$ -	\$ -	\$ -	\$ -	\$ 56,279

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs					2,800
Totals	\$ -	\$ -	\$ -	\$ -	\$ 2,800



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number 304-4125



High-performing city government organization.

Amount Spent-to-date

New Project
 Project Update

Project Number:

Project Title: Replace PWD-2013 2005 Ford F-450

Purpose: Past/Current Practices FY 2018-2019 Council's Goal:

Relationship to Community Vision and City Council Goals

Justification: This vehicle is used for roadway maintenance and repairs also for sidewalk installation and repairs. This vehicle has 92,868 miles. Upon replacement, the vehicle will be seventeen years old with an estimated mileage of 121,000+ . Base Cost \$36,205.00 Options \$20,074.00 Total \$56,279.00.

Return on Investment (ROI) Considerations

Payback Period (ROI):

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem					\$ 56,279
Totals	\$ -	\$ -	\$ -	\$ -	\$ 56,279

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304					\$ 56,279
Totals	\$ -	\$ -	\$ -	\$ -	\$ 56,279

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs					2,800
Totals	\$ -	\$ -	\$ -	\$ -	\$ 2,800



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number 304-4125



Amount Spent-to-date

New Project
 Project Update

Project Number:

Project Title: Replace PWD-3870 2006 Ford F-450

Purpose: Past/Current Practices FY 2018-2019 Council's Goal:

High-performing city government organization.

Relationship to Community Vision and City Council Goals

Justification:

This vehicle is used for roadway maintenance and repairs also for sidewalk installation and repairs. This vehicle has 92,356 miles. Upon replacement, the vehicle will be sixteen years old with an estimated mileage of 123,000+ . Base Cost \$36,205.00 Options \$20,074.00 Total \$56,279.00.

Return on Investment (ROI) Considerations

Payback Period (ROI):

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem					\$ 56,279
Totals	\$ -	\$ -	\$ -	\$ -	\$ 56,279

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
304					\$ 56,279
Totals	\$ -	\$ -	\$ -	\$ -	\$ 56,279

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs					2,800
Totals	\$ -	\$ -	\$ -	\$ -	\$ 2,800



“A City for All Ages”

CITY OF PORT ST. LUCIE
PARKS IMPACT FEE CAPITAL IMPROVEMENT BUDGET - #305
FIVE YEAR PROJECTIONS
FY 2018-19 - FY 2019-20 BIENNIAL BUDGET

	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
REVENUES:					
Parks Impact Fee	\$ 1,616,000	\$ 1,632,160	\$ 1,648,482	\$ 1,648,482	\$ 1,648,482
Budgeted Cash Carryforward	1,946,531	857,241	1,783,361	768,193	2,198,924
Interest Income	43,000	32,250	43,000	32,250	45,150
Total Revenues	\$ 3,605,531	\$ 2,521,651	\$ 3,474,843	2,448,924	3,892,556
EXPENDITURES:					
<u>PARKS DEPARTMENT - #305-7210</u>					
Winterlakes Park (construction of sports fields, restrooms & playground)	1,235,000	-	-	-	
Jessica Clinton Sports Lighting & Turf Improvement	350,000	-	-	-	
2234 SE Belvedere Street Property (House)					
Dog Park @ McChesney	150,000				
BMX Sports/Skate Park	250,000	-	1,781,650		
Parks and Recreation Master Plan \$100,000	-				
Design Minsky Indoor Gym Expansion	-	-	-	250,000	
Construction of Minsky Gym - \$1,750,000 FY 22-23	-	-	-	-	1,750,000
Ravenswood Community Center Reconstruction					
Cameo Blvd Dog Park					
Torino Regional Park					
Community Center Expansion					
Tradition Regional Park					
California Blvd. Neighborhood Park					
O.L. Peakcock Sr. Park Expansion at Dreyfuss Lake					
Thornhill Lake Park					
Oak Hammock Park Expansion and Improvements					
Veterans Memorial Park Expansion					
Sub-Total	\$ 1,985,000	\$ -	\$ 1,781,650	\$ 250,000	\$ 1,750,000
PARKS IMPACT FEE CIP FUND TOTALS	\$ 1,985,000	\$ -	\$ 1,781,650	\$ 250,000	\$ 1,750,000
Interfund Transfer to the General CIP Fund #301 - Riverwalk Expansion	750,000	725,000	925,000		
	13,290	13,290			
Interfund Transfer to the General Fund #001					
Designated CIP Reserve	\$ 857,241	\$ 1,783,361	\$ 768,193	\$ 2,198,924	\$ 2,142,556
SURPLUS/<DEFICIT>	\$ -	\$ -	\$ (0)	0	(0)



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division:

Contact Person:

Phone #/Extension:

Fund Number

Amount Spent-to-date

New Project

Project Update

Project Number:

Project Title: Winterlakes Park (Construction of Sports Fields, Restrooms and Playground)



Purpose: Policy Directives FY 2018-2019 Council's Goal:

Culture, nature and fun activities.

Relationship to Community Vision and City Council Goals

Justification:

Develop a large neighborhood park, consistent with the approved Winterlakes Park Master Plan, with a playground, restrooms, practice fields, sports courts and open space areas.

Return on Investment (ROI) Considerations

Payback Period (ROI):

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees	\$ 1,235,000				
Totals	\$ 1,235,000	\$ -	\$ -		

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Design & Construction	\$ 1,235,000				
Totals	\$ 1,235,000	\$ -	\$ -		

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
001-7210 Operations	18,000	18,360	18,727	19,102	19,484
001-7210 Staff 1 FT & 1 PT	47,000	48,880	50,835	52,869	54,983
Totals	\$ 65,000	\$ 67,240	\$ 69,562	\$ 71,970	\$ 74,467



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Parks & Recreation
Contact Person: Sherman Conrad
Phone #/Extension: X5083
Fund Number: 305-7210



Amount Spent-to-date
 New Project Project Update

Project Number:

Project Title: Jessica Clinton Sports Lighting & Turf Improvements

Purpose: Best Practices FY 2018-2019 Council's Goal: Culture, nature and fun activities.

Relationship to Community Vision and City Council Goals

Justification: To provide additional lighted recreation areas for public use by installing sports field lighting on the multi-purpose field and pave the overflow parking area.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees	\$ 350,000	\$ -			
Totals	\$ 350,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
305-7210	\$ 350,000	\$ -			
Totals	\$ 350,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense 001-7210	7,210	7,426	7,649	7,879	8,115
Totals	\$ 7,210	\$ 7,426	\$ 7,649	\$ 7,879	\$ 8,115

**City of Port St. Lucie, Florida
Capital Improvement Project Request**

Department/Division: Parks & Recreation
 Contact Person: Sherman Conrad
 Phone #/Extension: X5083
 Fund Number



Amount Spent-to-date

Project Number:

Project Title: McChesney Dog Park

Purpose: Policy Directives FY 2018-2019 Council's Goal: Culture, nature and fun activities.

Relationship to Community Vision and City Council Goals

Justification: To meet the community's need for an off-leash dog park in the St Lucie West area of the City.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
#305 Parks Impact Fees	\$ 150,000				
Totals	\$ 150,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
305-7210 Construction	\$ 150,000				
Totals	\$ 150,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
001-7210 Operating Expense		10,500	10,500	10,500	10,500
Totals	\$ -	\$ 10,500	\$ 10,500	\$ 10,500	\$ 10,500



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Parks & Recreation
Contact Person: Sherman Conrad
Phone #/Extension: X5083
Fund Number 305-7210

Amount Spent-to-date

New Project
 Project Update

Project Number:

Project Title: BMX Sports/Skate Park



Purpose: Policy Directives
FY 2018-2019 Council's Goal:
Culture, nature and fun activities.

Relationship to Community Vision and City Council Goals

Justification: To meet the public's request for a park that provides skate facilities, off-road cycling and other extreme sports . Define Acreage.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees	\$ 250,000	\$ -	\$ 1,781,650	\$ -	
Totals	\$ 250,000	\$ -	\$ 1,781,650	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
305-7210	\$ 250,000	\$ -	\$ 1,781,650	\$ -	
Totals	\$ 250,000	\$ -	\$ 1,781,650	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs			100,000	104,500	109,203
Totals	\$ -	\$ -	\$ 100,000	\$ 104,500	\$ 109,203



"A City for All Ages"

City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Parks & Recreation
Contact Person: Sherman Conrad
Phone #/Extension: X5083
Fund Number 305-7210



Amount Spent-to-date

New Project Project Update

Project Number:

Project Title: Minsky Gym Expansion

Purpose: Policy Directives FY 2018-2019 Council's Goal: Culture, nature and fun activities.

Relationship to Community Vision and City Council Goals

Justification: To expand the gymnasium to accommodate Junior Basketball Program and increased public use.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Impact Fees				\$ 250,000	\$ 1,750,000
Totals	\$ -	\$ -	\$ -	\$ 250,000	\$ 1,750,000

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Design and Construction				\$ 250,000	\$ 1,750,000
Totals	\$ -	\$ -	\$ -	\$ 250,000	\$ 1,750,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Staffing and Maintenance					103,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 103,000



“A City for All Ages”

CITY OF PORT ST. LUCIE
CROSTOWN PARKWAY CAPITAL IMPROVEMENT BUDGET - #314
FIVE YEAR PROJECTIONS
FY 2018-19 - FY 2019-20 BIENNIAL BUDGET

2018-2019 2019-2020 2020-2021 2022-2023 2023-2024

REVENUES:

Bond Proceeds (Final Bond Issue if needed)	\$ -	\$ -	\$ -		
Grant - State & Federal Funding	-	-	-		
Budgeted Cash Carryforward - Crosstown Parkway Corridor	1,913,476	373,797	194,187		
Interfund transfer from SAD Phase II #121	496,944	-	-		
Interfund transfer from USA 3 #122	477,456	-	-		
Interfund transfer from Debt Service Fund #214	1,500,000	250,000	138,000		
VISA rebate income	-	-	-		
Interest Income	169,726	67,890	13,578		
Total Revenues	\$ 4,557,602	\$ 691,687	\$ 345,765		

EXPENDITURES:

OPERATIONS/ADMINISTRATION - PUBLIC WORKS - #314-4105

Crosstown Parkway - Misc. Expenses (Artwork, Witnesses, etc.)	\$ 779,700	\$ -	\$ -		
Crosstown Parkway - Misc. Administrative	-	-	-		
Exotic Removal	140,000	140,000	140,000	-	
CEI	2,908,685	357,500	-		
Sub-Totals	\$ 3,828,385	\$ 497,500	\$ 140,000		

CROSTOWN PARKWAY CIP FUND TOTALS

Sub-Totals	\$ 3,828,385	\$ 497,500	\$ 140,000		
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Designated Reserve Crosstown Parkway	\$ 373,797	\$ 194,187	\$ 205,765		
Administrative Charges - Road and Bridge Fund - #104	127,599	-	-		
Administrative Charges - General Fund - #001	227,821	-	-		
Sub-Totals	\$ 729,217	\$ 194,187	\$ 205,765		

SURPLUS/<DEFICIT>

Sub-Totals	\$ -	\$ 0	\$ 0		
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"A City for All Ages"

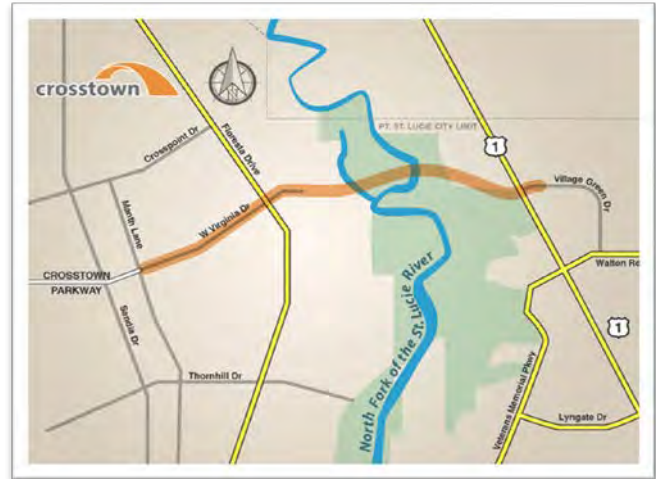
City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Frank Knott
Phone #/Extension: X4290
Fund Number: 314-4105

Amount Spent-to-date
 New Project Project Update

Project Number:

Project Title: Crosstown Parkway



Purpose: Best Practices **FY 2018-2019 Council's Goal:** High-quality infrastructure and facilities.

Relationship to Community Vision and City Council Goals

Justification:

The Crosstown Parkway Extension Project will provide a new bridge crossing over the North Fork of the St. Lucie River in the City of Port St. Lucie, connecting the existing Crosstown Parkway from Manth Lane to U.S. 1.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Fund Balance Prior Year	\$ -	\$ -	\$ -	\$ -	\$ -
Interfund Transfers	974,400	-			
Other	275,000	-			
Totals	\$ 1,249,400	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
CEI, Exotic Removal, & Admin.	\$ 3,828,385	\$ 497,500	\$ 140,000	\$ 140,000	\$ -
Totals	\$ 3,828,385	\$ 497,500	\$ 140,000	\$ 140,000	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Administrative Charges	334,349	138,495			
Totals	\$ 334,349	\$ 138,495	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE
STORMWATER UTILITY FUND - #401 - CAPITAL PROJECTS
FIVE YEAR PROJECTED COSTS
FY 2018-19 & FY 2019-20 BIENNIAL BUDGET

2018-2019 2019-2020 2020-2021 2021-2022 2022-2023

EXPENDITURES:

DRAINAGE DIVISION - PUBLIC WORKS - #401-4126

	\$ 500,000	\$ -	\$ -		
E-3C & E-4 Equalizer Pipe	550,000	550,000	550,000	550,000	550,000
Large Culvert Replacement - failed culverts under roadways	50,000	50,000	50,000	50,000	50,000
DROW & Rights of Way Bank Repairs 534000	150,000	150,000	150,000	150,000	150,000
Side Lot Ditch Program - City Wide 534000-96001	100,000	100,000	100,000	100,000	100,000
Landscaping					
Building Improvements					
A-24 Water Control Structures	675,000	-	-		
A-22 Water Control Structures	-	525,000	-		
A-14 Water Control Structures	-	-	-	475,000	
Water Quality Project - Sagamore Basin					-
SWW-1 Control Structure		600,000			
Water Control Structure Repair (Citywide)	500,000	300,000	400,000	500,000	600,000
Property Acquisition for access to Water Control Structures	160,000				
Water Quality Projects (Veteran's Memorial)	1,100,000	-	1,000,000		520,000
Fleet Utilization and Replacement Report (NEW)	100,000				
Boat and trailer					
E-8 Downstream repair of B-15					
Seal Painting of Stamped Concrete					
Weather Station					
8-02 Downstream Repair	-	-	-		
Replace PWT-8533 Gradall XL4100	-	-	-		
Replace PW-8564 2002 Ford F-150 Pickup	-	-	-		
Replace PWT-0007 2004 Gradall Excavator	433,793	-	-		
Replace PW-5770 2002 Chevy 3500	-	-	-		
Replace PW-5390 2003 Dodge Pickup	-	-	-		
Replace PW-6090 1998 Jeep Cherokee	-	-	-		
Replace PWT-5492 2001 Case Loader	173,374	-	-		
Replace PW-9228 1995 Hyster Forklift with Sillick All Terrain Forklift	81,839				
Replace PW-9402 1999 Ford F-250 Pickup with Ford F-250 Utility Bed	-	36,095	-		
Replace PWD-4285 1999 Sterling Dump Truck Mack	-	152,113	-		
Replace PWD-1111 1996 Ford F-800 Dump Truck with Volvo Dump Mack		152,113			
Replace PWD-4283 1999 Sterling Dump Truck with Volvo Dump Mack	-	152,113	-		
Replace PWD-4284 1999 Sterling Truck with Mack Dump Truck	-	-	152,113		
Replace PWT-0589 2003 Gradall Excavator with Gradall	-	-	433,793		
Replace PWD-4282 1999 Sterling Dump Truck with Mack Dump Truck			152,113		
Replace PW-3083 1999 Sterling Tractor with Volvo Semi Tractor			116,634		
Replace PW-4631 2003 Ford F150			36,095		
Replace PWD-1850 2001 Freightliner Dump Truck with Mack Dump Truck				152,113	
Replace PWT-8031 2006 Gradall with Gradall	-	-	-	433,793	
Replace PWS-0574 2010 Powerscreen Chieftain		-	300,000		
Replace PWD-9646 2001 Ford F-450 Truck with Ford F-450 Dump Bed		-	56,279		
Replace PWS-1014 2000 Dorsey Dump Trailer with Warren Dump Trailer		-	39,585		
Replace PWD-1849 2001 Freightliner Dump Truck with Mack Dump Truck		-	152,113		
Replace PW-6246 2005 GMC Pickup Truck with Ford F-150	-	-	-	35,108	
Replace PW-6996 2005 Ford Ranger Pickup with Ford F-150 Pickup					35,108
Replace PW-0337 2006 Ford F150 Pickup with Ford F-250 Utility Bed					36,095
Replace PW-6103 2004 Sterling Tractor with Volvo Semi Tractor					116,634
Replace PW-5391 2003 Dodge Ram 1500 Pickup with Ford F-150 Pickup					35,108
Replace PWD-1851 2001 Freightliner Dump Truck with Mack Dump Truck					152,113
Replace PWT-0053 2012 Gradall with Gradall					433,793
Replace PWT-2299 2011 Kaiser Swamp Meister					
Replace PWD-1852 2001 Freightliner Tractor has 5th Wheel					
Replace PW-549 2006 Ford Escape					
Replace PWD-1841 2005 Sterling Dump Truck					
Replace PWD-7113 2006 Sterling Dump Truck					
Replace PWT-2300 2011 Kaiser Swamp Meister					
Replace PWT-9314 2007 John Deere Dozer					
Replace PWD-0240 2006 Sterling Dump Truck					
Replace PWD-0241 2006 Sterling Dump Truck					
Replace PWT-0089 2017 Gradall	-	-	-	-	-
Sub-Totals	\$ 4,574,006	\$ 2,767,434	\$ 3,688,725	\$ 2,446,014	\$ 2,778,851

CITY OF PORT ST. LUCIE
STORMWATER UTILITY FUND - #401 - CAPITAL PROJECTS
FIVE YEAR PROJECTED COSTS
FY 2018-19 & FY 2019-20 BIENNIAL BUDGET

GREENBELT & WATERWAY MAINT. DIVISION - PUBLIC WORKS - #401-4127

Replace PWT-4225 2006 John Deere 6615 Tractor	\$ -	\$ -	\$ -		
Replace PW-6988 2006 Sterling Tank Truck		223,585			
Replace PW-2208 2008 Ford F250 Utility Body			36,095		
Replace PW-3197 22009 Chevy Sterling Tank Truck				223,585	
Replace PW-6781 2010 GMC Utility Body					36,095
Replace PWT 9559 John Deere 6615 4WD Tractor					
Sub-Totals	\$ -	\$ 223,585	\$ 36,095	\$ 223,585	\$ 36,095

STORMWATER CAPITAL PROJECT TOTALS

\$ 4,574,006	\$ 2,991,019	\$ 3,724,820	\$ 2,669,599	\$ 2,814,946
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City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Clyde Cuffy
Phone #/Extension: X7643
Fund Number: 401-4126

Amount Spent-to-date
 New Project Project Update

Project Number:

Project Title:
 E-3C & E 4 Equalizer Pipe



Purpose: Policy Directives FY 2017-2018 Council's Goal: High-quality infrastructure and facilities.

Relationship to Community Vision and City Council Goals

Justification: Construction of a drainage equalizer pipe system between the E-3C and E-4 Canals.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees	\$ 500,000				
Totals	\$ 500,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Construction	\$ 500,000				
Totals	\$ 500,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	25,000				
Totals	\$ 25,000	\$ -	\$ -	\$ -	\$ -



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Dan Giese
Phone #/Extension: X4000
Fund Number 401-4126

Amount Spent-to-date Ongoing
 New Project Project Update

Project Number:

Project Title: Large Culvert Replacement



Purpose: Policy Directives FY 2018-2019 Council's Goal: High-quality infrastructure and facilities.

Relationship to Community Vision and City Council Goals

Justification:

This project is for the replacement of aging/failing culverts that are generally under roadways and typically 24-inches or larger. A list of the priority projects, based upon remaining usable life and potential consequences if the pipe fails, is maintained by the Department and is available upon request. The length of pipe which can be replaced depends upon the size of pipe, the type of pipe, location, complexity of the replacement, maintenance of traffic requirements, and the features within the roadway that need to be replaced.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees	\$ 550,000	\$ 550,000	\$ 550,000	\$ 550,000	\$ 550,000
Totals	\$ 550,000	\$ 550,000	\$ 550,000	\$ 550,000	\$ 550,000

Capital Project Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Construction	\$ 550,000	\$ 550,000	\$ 550,000	\$ 550,000	\$ 550,000
Totals	\$ 550,000	\$ 550,000	\$ 550,000	\$ 550,000	\$ 550,000

Impact on Operational Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	27,500	27,500	27,500	27,500	27,500
Totals	\$ 27,500	\$ 27,500	\$ 27,500	\$ 27,500	\$ 27,500



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: John Dunton
Phone #/Extension: X4035
Fund Number 401-4126

Amount Spent-to-date Ongoing
 New Project Project Update

Project Number:

Project Title: DROW & Rights of Way Bank Repairs



Purpose: Regulatory/Contractual FY 2018-2019 Council's Goal: High-quality infrastructure and facilities.

Relationship to Community Vision and City Council Goals

Justification:

Drainage right-of-way bank repairs at various locations through out the city that are at times immediately necessary and will be undertaken by a contractor. Special slope hardening applications are applied and may include large rip-rap, articulated concrete blocks, gabions, and other maintenance methodologies to ensure that the integrity is intact.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Totals	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000

Capital Project Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Construction	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Totals	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000

Impact on Operational Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	2,500	2,500	2,500	2,500	2,500
Totals	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Dan Giese
Phone #/Extension: X4000
Fund Number: 401-4126

Amount Spent-to-date
 New Project Ongoing
 Project Update

Project Number:

Project Title: Side Lot Ditch Program-City Wide



Purpose: Policy Directives FY 2018-2019 Council's Goal: High-quality infrastructure and facilities.

Relationship to Community Vision and City Council Goals

Justification:

This project is for the replacement of aging/failing culverts that connect the roadway drainage system to a canal or ditch within a side lot easement. The culverts are generally smaller than 24-inches in diameter. A list of the priority projects, based upon remaining usable life and potential consequences if the pipe fails, is maintained by the Department and is available upon request. The length of pipe which can be replaced depends upon the size of pipe, the type of pipe, location, and the complexity of the replacement.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
Totals	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Construction	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
Totals	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	7,500	7,500	7,500	7,500	7,500
Totals	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500



"A City for All Ages"

Department/Division:
Contact Person:
Phone #/Extension:
Fund Number

Public Works
John Dunton
X4035
401-4126

Amount Spent-to-date

New Project

Ongoing

Project Update

Project Number:

Project Title:

Landscaping - Focal points throughout the City



Purpose:

Policy Directives

FY 2018-2019 Council's Goal:

High-quality infrastructure and facilities.

Relationship to Community Vision and City Council Goals

Justification:

Enhance the City's landscaping with the primary focus on the features entering and exiting the city.

Return on Investment (ROI) Considerations

Payback Period (ROI):

Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Totals	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Installation of Landscape	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Totals	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	5,000	5,000	5,000	5,000	5,000
Totals	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: John Dunton
Phone #/Extension: X4035
Fund Number: 401-4126

Amount Spent-to-date
 New Project Project Update

Project Number:

Project Title: A-24 Water Control Structure



Purpose: Policy Directives FY 2018-2019 Council's Goal: High-quality infrastructure and facilities.

Relationship to Community Vision and City Council Goals

Justification: CEI/Construction for automation of current manual water control structure located in Tesoro subdivision outfall to include water quality enhancements.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees	\$ -	\$ 525,000	\$ -		
Totals	\$ -	\$ 525,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Professional Services / Construction	\$ -	\$ 525,000	\$ -		
Totals	\$ -	\$ 525,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	-	26,250	-		
Totals	\$ -	\$ 26,250	\$ -	\$ -	\$ -



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: John Dunton
Phone #/Extension: X4035
Fund Number 401-4126

Amount Spent-to-date

New Project
 Project Update

Project Number:

Project Title: A-22 Water Control Structure



Purpose: Policy Directives
FY 2018-2019 Council's Goal:
High-quality infrastructure and facilities.

Relationship to Community Vision and City Council Goals

Justification:

CEI/Construction for automation of current manual water control structure located on Southbend Blvd to include water quality enhancements.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees		\$ -	\$ -	\$ 475,000	\$ -
Totals	\$ -	\$ -	\$ -	\$ 475,000	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Professional Services / Construction	\$ -	\$ -	\$ -	\$ 475,000	\$ -
Totals	\$ -	\$ -	\$ -	\$ 475,000	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs		-	-	23,750	-
Totals	\$ -	\$ -	\$ -	\$ 23,750	\$ -



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: John Dunton
Phone #/Extension: X4035
Fund Number 401-4126

Amount Spent-to-date

New Project
 Project Update

Project Number:

Project Title: A-14 Water Control Structure



Purpose: Policy Directives
FY 2018-2019 Council's Goal:
High-quality infrastructure and facilities.

Relationship to Community Vision and City Council Goals

Justification:

Redesign and reconstruct the entire facility located on Darwin Boulevard at the E-84 Canal to include water quality enhancements due to poor conditions.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees	\$ 675,000	\$ -	\$ -	\$ -	
Totals	\$ 675,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Professional Services / Construction	\$ 675,000	\$ -	\$ -	\$ -	
Totals	\$ 675,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	300,000	-	-	-	
Totals	\$ 300,000	\$ -	\$ -	\$ -	\$ -



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Dale Majewski
Phone #/Extension: X4128
Fund Number 401-4126

Amount Spent-to-date \$ 331,377.10
 New Project Project Update

Project Number:

Project Title: Water Quality Projects- Veterans Memorial



Purpose: Policy Directives FY 2018-2019 Council's Goal: High-quality infrastructure and facilities.

Relationship to Community Vision and City Council Goals

Justification:

Construction of Control Structures, and enlarging upstream ditches to detention ponds to provide added water quality before discharging into the North Fork of the St. Lucie River.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees	\$ 975,000	\$ -	\$ 1,000,000	\$ -	\$ 520,000
IRLC Grant	125,000				
Totals	\$ 1,100,000	\$ -	\$ 1,000,000	\$ -	\$ 520,000

Capital Project Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Construction	\$ 1,100,000	\$ -	\$ 1,000,000	\$ -	\$ 520,000
Totals	\$ 1,100,000	\$ -	\$ 1,000,000	\$ -	\$ 520,000

Impact on Operational Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	55,000	-	50,000	-	26,000
Totals	\$ 55,000	\$ -	\$ 50,000	\$ -	\$ 26,000



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: John Dunton
Phone #/Extension: X4035
Fund Number 401-4126

Amount Spent-to-date Ongoing
 New Project Project Update

Project Number:

Project Title: SWW-1 Control Structure



Purpose: Policy Directives FY 2018-2019 Council's Goal: High-quality infrastructure and facilities.

Relationship to Community Vision and City Council Goals

Justification: Reconditioning of the SWW1 Water Control Structure located on Grand Drive to include water quality enhancements.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees	\$ -	\$ 600,000	\$ -	\$ -	\$ -
Totals	\$ -	\$ 600,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Construction	\$ -	\$ 600,000	\$ -	\$ -	\$ -
Totals	\$ -	\$ 600,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	-	30,000	-	-	-
Totals	\$ -	\$ 30,000	\$ -	\$ -	\$ -



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: John Dunton
Phone #/Extension: X4035
Fund Number: 401-4126

Amount Spent-to-date: Ongoing
 New Project Project Update

Project Number:

Project Title: Water Control Structure Repairs Citywide



Purpose: Policy Directives FY 2018-2019 Council's Goal: High-quality infrastructure and facilities.

Relationship to Community Vision and City Council Goals

Justification:

Water Control Structure repairs citywide are made based on the 2018 assessment report which rates the 185 structures in order of need. The number of structures repaired each year depends on the repair costs.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees	\$ 500,000	\$ 300,000	\$ 400,000	\$ 500,000	\$ 600,000
Totals	\$ 500,000	\$ 300,000	\$ 400,000	\$ 500,000	\$ 600,000

Capital Project Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Construction	\$ 500,000	\$ 300,000	\$ 400,000	\$ 500,000	\$ 600,000
Totals	\$ 500,000	\$ 300,000	\$ 400,000	\$ 500,000	\$ 600,000

Impact on Operational Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	25,000	15,000	20,000	25,000	30,000
Totals	\$ 25,000	\$ 15,000	\$ 20,000	\$ 25,000	\$ 30,000



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division:
Contact Person:
Phone #/Extension:
Fund Number

Public Works
John Dunton
X4035
401-4126



Amount Spent-to-date

New Project Project Update

Project Number:

Project Title: Property Acquisition for access to Water Control Structures

Purpose: Past/Current Practices FY 2018-2019 Council's Goal:

High-performing city government organization.

Relationship to Community Vision and City Council Goals

Justification:

The Public Works Department's Drainage Division periodically acquires certain vacant residential lots that are along and adjacent to canals, waterways and drainage right-of-ways. The acquisition of these properties is for the purpose of providing City staff as well as City contractors with access for maintenance activities. The acquisition of certain properties for maintenance access will enhance the City's storm water maintenance and management activities. (Vacant Lots; 1602 SW Airoso Blvd, 2670 Monterrey Lane, SW Algardi Lane)

Return on Investment (ROI) Considerations

Payback Period (ROI):

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees	\$ 160,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 160,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Property Purchase	\$ 160,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 160,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	8,000	-	-	-	-
Totals	\$ 8,000	\$ -	\$ -	\$ -	\$ -



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Roxanne Chesser
Phone #/Extension: X5186
Fund Number 401-4126

Amount Spent-to-date

New Project

Project Update

N/A

Project Number:

Project Title: Fleet Utilization and Replacement Report

Purpose: Best Practices FY 2018-2019 Council's Goal: High-performing city government organization.

Relationship to Community Vision and City Council Goals

Justification:

A study to identify the utilization of vehicles and equipment within the department, provide recommendations for the elimination, re-assignment, or alternate vehicles/equipment to cost-effectively maximize efficiency of departmental operations. Additionally, the report will provide an analysis to develop recommended operational and maintenance actions to optimize the use of equipment and vehicles.

Return on Investment (ROI) Considerations

Payback Period (ROI):

Financial Information

Funding Sources

Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees	\$ 100,000				
Totals	\$ 100,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Professional Services	\$ 100,000				
Totals	\$ 100,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	5,000				
Totals	\$ 5,000	\$ -	\$ -	\$ -	\$ -



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number 401-4126

Amount Spent-to-date
 New Project Project Update

Project Number:

Project Title:
Replace PWT-0007 - 2004 Gradall Excavator



Purpose: Policy Directives FY 2018-2019 Council's Goal: High-quality infrastructure and facilities.

Relationship to Community Vision and City Council Goals

Justification: This excavator has exceeded its useful life and the maintenance costs and down time will continue to increase. This equipment has 11,562 hours. Base price is \$404,107.00, options \$29,685.12 and total cost is \$433,792.12.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees	\$ 433,793	-			
Totals	\$ 433,793	-	-	-	-

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase	\$ 433,793	-			
Totals	\$ 433,793	-	-	-	-

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	21,690	-			
Totals	\$ 21,690	-	-	-	-



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number: 401-4126



Amount Spent-to-date

New Project
 Project Update

Project Number:

Project Title: Replace PWT-5492 2001 Case Loader

Purpose: Past/Current Practices
FY 2018-2019 Council's Goal:
High-performing city government organization.

Relationship to Community Vision and City Council Goals

Justification:

This piece of equipment is used for stormwater improvements including, but limited to, excavation for the installation of swale liner, culverts and stormwater debris cleanup. This loader is seventeen years old, is in poor condition and has an overall assessment rating of 30 which qualifies for replacement. This equipment has 6,827 hours. Base cost \$117,725.00, options \$55,649.00, totaling \$173,374.00

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees	\$ 173,374	\$ -			
Totals	\$ 173,374	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase	\$ 173,374	\$ -			
Totals	\$ 173,374	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	8,670	-			
Totals	\$ 8,670	\$ -	\$ -	\$ -	\$ -



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number:

Amount Spent-to-date

New Project
 Project Update

Project Number:

Project Title: Replace PW-9228 1995 Hyster Fork Lift with a Sillick All Terrain Forklift



Purpose: Past/Current Practices FY 2018-2019 Council's Goal: High-performing city government organization.

Relationship to Community Vision and City Council Goals

Justification: This piece of equipment is used within the stormwater division on a daily basis to load and unload large equipment it is also used by FVS. This fork lift has been used for twenty-three years and maintenance costs are excessive. Base cost \$81,839.00.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees	\$ 81,839				
Totals	\$ 81,839	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase	\$ 81,839				
Totals	\$ 81,839	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	4,090				
Totals	\$ 4,090	\$ -	\$ -	\$ -	\$ -



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number 401-4126



Amount Spent-to-date
 New Project Project Update

Project Number:

Project Title: Replace PW-9402 1999 Ford F-250 Pickup

Purpose: Past/Current Practices FY 2018-2019 Council's Goal: High-performing city government organization.

Relationship to Community Vision and City Council Goals

Justification: This vehicle is used for stormwater improvements including, but limited to, installation of swale liner and culverts. This vehicle has a poor overall condition and will be replaced after twenty years of use and 125,000+ miles. Base cost is \$25,867.00, options \$10,228.00 and total cost is \$36,095.00.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees		\$ 36,095	\$ -		
Totals	\$ -	\$ 36,095	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase		\$ 36,095	\$ -		
Totals	\$ -	\$ 36,095	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs		1,845	-		
Totals	\$ -	\$ 1,845	\$ -	\$ -	\$ -



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number 401-4126



Amount Spent-to-date
 New Project Project Update

Project Number:

Project Title: Replace PWD-4285 1999 Sterling Dump Truck

Purpose: Past/Current Practices FY 2018-2019 Council's Goal: High-performing city government organization.

Relationship to Community Vision and City Council Goals

Justification:

This vehicle is used to haul materials for the maintenance / construction of stormwater improvements. The truck will be replaced after twenty years of use and 126,000+ miles. Base cost \$107,780.00, Options \$44,333.00, totaling \$152,113.00

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees		\$ 152,113	\$ -		
Totals	\$ -	\$ 152,113	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase		\$ 152,113	\$ -		
Totals	\$ -	\$ 152,113	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs		7,605	-		
Totals	\$ -	\$ 7,605	\$ -	\$ -	\$ -



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number: 401-4126



Amount Spent-to-date

New Project
 Project Update

Project Number:

Project Title: Replace PWD -1111 1997 Ford F-800 Dump Truck

Purpose: Past/Current Practices FY 2018-2019 Council's Goal: High-performing city government organization.

Relationship to Community Vision and City Council Goals

Justification:

This vehicle is used to haul materials for the maintenance / construction of stormwater projects. The truck is in poor condition and will be replaced after twenty years and 40,000+ miles. Base Cost \$107,780.00, Options \$44,333.00, totaling \$152,113.00

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees		\$ 152,113			
Totals	\$ -	\$ 152,113	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase		\$ 152,113			
Totals	\$ -	\$ 152,113	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs		7,605			
Totals	\$ -	\$ 7,605	\$ -	\$ -	\$ -



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number 401-4126



Amount Spent-to-date

New Project
 Project Update

Project Number:

Project Title: Replace PWD -4283 1999 Sterling Dump Truck

Purpose: Past/Current Practices FY 2018-2019 Council's Goal: High-performing city government organization.

Relationship to Community Vision and City Council Goals

Justification:

This vehicle is used to haul materials for the maintenance / construction of stormwater projects. The truck will be replaced after twenty years and 108,000+ miles. Base Cost \$107,780.00, Options \$44,333.00, totaling \$152,113.00.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees		\$ 152,113			
Totals	\$ -	\$ 152,113	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase		\$ 152,113			
Totals	\$ -	\$ 152,113	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs		7,605			
Totals	\$ -	\$ 7,605	\$ -	\$ -	\$ -



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number 401-4126



Amount Spent-to-date
 New Project Project Update

Project Number:

Project Title: Replace PWD -4284 1999 Sterling Dump Truck

Purpose: Past/Current Practices FY 2018-2019 Council's Goal: High-performing city government organization.

Relationship to Community Vision and City Council Goals

Justification:

This vehicle is used to haul materials for the maintenance / construction of stormwater projects and storm debris cleanup. The truck will be replaced after twenty years and 137,000+ miles. Base Cost \$107,780.00, Options \$44,333.00, totaling \$152,113.00.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees			\$ 152,113	-	
Totals	\$ -	\$ -	\$ 152,113	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase			\$ 152,113	-	
Totals	\$ -	\$ -	\$ 152,113	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs			7,605	-	
Totals	\$ -	\$ -	\$ 7,605	\$ -	\$ -



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number 401-4126



Amount Spent-to-date
 New Project Project Update

Project Number:

Project Title: Replace PWT - 0589 2003 Gradall

Purpose: Past/Current Practices FY 2018-2019 Council's Goal: High-performing city government organization.

Relationship to Community Vision and City Council Goals

Justification:

This piece of equipment is used to install sale liner, culvert pipes and pick up debris material after a storm.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees			\$ 433,793	-	
Totals	\$ -	\$ -	\$ 433,793	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase			\$ 433,793	-	
Totals	\$ -	\$ -	\$ 433,793	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs			21,690	-	
Totals	\$ -	\$ -	\$ 21,690	\$ -	\$ -



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number 401-4126



Amount Spent-to-date
 New Project Project Update

Project Number:

Project Title: Replace PWD - 4282 1999 Sterling Dump Truck

Purpose: Past/Current Practices FY 2018-2019 Council's Goal: High-performing city government organization.

Relationship to Community Vision and City Council Goals

Justification: This vehicle is used to haul materials for the maintenance / construction of stormwater projects and storm debris cleanup. The truck will be replaced after twenty years and 137,000+ miles. Base Cost \$107,780.00, Options \$44,333.00, totaling \$152,113.00.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees			\$ 152,113	-	
Totals	\$ -	\$ -	\$ 152,113	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase			\$ 152,113	-	
Totals	\$ -	\$ -	\$ 152,113	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs			7,605	-	
Totals	\$ -	\$ -	\$ 7,605	\$ -	\$ -



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number 401-4126

Amount Spent-to-date

New Project
 Project Update

Project Number:

Project Title: Replace PW-3083 1999 Sterling Tractor



Purpose: Past/Current Practices FY 2018-2019 Council's Goal: High-performing city government organization.

Relationship to Community Vision and City Council Goals

Justification: This vehicle is used to haul materials for the maintenance / construction of stormwater projects and storm debris cleanup. The tractor will be replaced after twenty years with 130,000+ miles. Base cost \$96,803.00, options \$19,831.00, totaling \$116,634.00.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023
Stormwater Fees			\$ 116,634	-	
Totals	\$ -	\$ -	\$ 116,634	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023
Equipment Purchase			\$ 116,634	-	
Totals	\$ -	\$ -	\$ 116,634	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2022-2023
Operating Expense-Staff Costs			5,830	-	
Totals	\$ -	\$ -	\$ 5,830	\$ -	\$ -



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number 401-4126

Amount Spent-to-date

New Project
 Project Update

Project Number:

Project Title: Replace PW - 4631 2003 Ford F-150 Pickup



Purpose: Past/Current Practice FY 2018-2019 Council's Goal: High-performing city government organization.

Relationship to Community Vision and City Council Goals

Justification:

This vehicle is used for stormwater improvements including, but limited to, installation of swale liner and culverts. This vehicle will be replaced after eighteen years of service with 125,000+ miles. Base cost \$25,867.00, options \$10,228.00, totaling \$36,095.00.

Return on Investment (ROI) Considerations

Payback Period (ROI):

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees			\$ 36,095		
Totals	\$ -	\$ -	\$ 36,095	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase			\$ 36,095		
Totals	\$ -	\$ -	\$ 36,095	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs			1,805		
Totals	\$ -	\$ -	\$ 1,805	\$ -	\$ -



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number 401-4126



Amount Spent-to-date
 New Project Project Update

Project Number:

Project Title: Replace PWS -0574 2010 Powerscreen Chieftan

Purpose: Past/Current Practices FY 2018-2019 Council's Goal: High-performing city government organization.

Relationship to Community Vision and City Council Goals

Justification:

This piece of equipment is used for recycling fill dirt used to rework swale area and culvert pipe installation. Replacement is planned at an estimated 6,500+ hours of use over its eleven years of useful life. Base cost with stacker \$300,000.00.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees	\$ -	\$ -	\$ 300,000		
Totals	\$ -	\$ -	\$ 300,000	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase	\$ -	\$ -	\$ 300,000		
Totals	\$ -	\$ -	\$ 300,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs	-	-	15,000		
Totals	\$ -	\$ -	\$ 15,000	\$ -	\$ -



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division:
Contact Person:
Phone #/Extension:
Fund Number

Public Works
Richard Perkins
X4263
401-4126



Amount Spent-to-date

- New Project Project Update

Project Number:

Project Title: Replace PWD-9646 2001 Ford F-450 Rack body

Purpose: Past/Current Practices FY 2018-2019 Council's Goal:

High-performing city government organization.

Relationship to Community Vision and City Council Goals

Justification:

This piece of equipment is used to haul materials for the maintenance / construction of stormwater projects and picking up debris after a storm. The trailer will be replaced after twenty years of use. Base cost \$39,585.00

Return on Investment (ROI) Considerations

Payback Period (ROI):

Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees			\$ 39,585		
Totals	\$ -	\$ -	\$ 39,585	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase			\$ 39,585		
Totals	\$ -	\$ -	\$ 39,585	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs			1,980		
Totals	\$ -	\$ -	\$ 1,980	\$ -	\$ -



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number: 401-4126



Amount Spent-to-date

New Project
 Project Update

Project Number:

Project Title: Replace PWS-1014 2000 Dorsey Dump Trailer

Purpose: Past/Current Practices FY 2018-2019 Council's Goal: High-performing city government organization.

Relationship to Community Vision and City Council Goals

Justification:

This piece of equipment is used to haul materials for the maintenance / construction of stormwater projects and picking up debris after a storm. The trailer will be replaced after twenty years of use. Base cost \$39,585.00

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees			\$ 39,585		
Totals	\$ -	\$ -	\$ 39,585	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase			\$ 39,585		
Totals	\$ -	\$ -	\$ 39,585	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs			1,980		
Totals	\$ -	\$ -	\$ 1,980	\$ -	\$ -



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number 401-4126



Amount Spent-to-date

New Project
 Project Update

Project Number:

Project Title: Replace PWD-1849 2001 Freightliner Dump Truck

Purpose: Past/Current Practices FY 2018-2019 Council's Goal: High-performing city government organization.

Relationship to Community Vision and City Council Goals

Justification:

This vehicle is used to haul materials for the maintenance / construction of stormwater projects. The truck will be replaced after twenty years with 114,000+ miles. Base cost \$107,780.00, options \$44,333.00, totaling \$152,113.00.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees			\$ 152,113	-	
Totals	\$ -	\$ -	\$ 152,113	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase			\$ 152,113	-	
Totals	\$ -	\$ -	\$ 152,113	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs			7,605	-	
Totals	\$ -	\$ -	\$ 7,605	\$ -	\$ -



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number: 401-4126



Amount Spent-to-date

New Project
 Project Update

Project Number:

Project Title: Replace PWD-1850 2001 Freightliner Dump Truck

Purpose: Past/Current Practices FY 2018-2019 Council's Goal: High-performing city government organization.

Relationship to Community Vision and City Council Goals

Justification:

This vehicle is used to haul materials for the maintenance / construction of stormwater projects. The truck will be replaced after twenty years and 113,000+ miles. Base cost \$107,780.00, options \$44,333.00, totaling \$152,113.00.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees				\$ 152,113	
Totals	\$ -	\$ -	\$ -	\$ 152,113	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase				\$ 152,113	
Totals	\$ -	\$ -	\$ -	\$ 152,113	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs				7,605	
Totals	\$ -	\$ -	\$ -	\$ 7,605	\$ -



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number 401-4126



Amount Spent-to-date
 New Project Project Update

Project Number:

Project Title: Replace PWT - 8031 2006 Gradall

Purpose: Past/Current Practices FY 2018-2019 Council's Goal: High-performing city government organization.

Relationship to Community Vision and City Council Goals

Justification: This piece of equipment is used to install swale liner, culvert pipes and pick up debris after a storm. The gradall will be replaced after sixteen years of service and 40,000+ miles/12,500 hours of use. Base cost \$404,107.00, options \$29,685.12, totaling \$433,792.12

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees			\$ -	\$ 433,793	
Totals	\$ -	\$ -	\$ -	\$ 433,793	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase			\$ -	\$ 433,793	
Totals	\$ -	\$ -	\$ -	\$ 433,793	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs			-	21,690	
Totals	\$ -	\$ -	\$ -	\$ 21,690	\$ -



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number 401-4126



Amount Spent-to-date
 New Project Project Update

Project Number:

Project Title: Replace PW - 6246 2005 GMC Pickup Truck

Purpose: Past/Current Practices FY 2018-2019 Council's Goal: High-performing city government organization.

Relationship to Community Vision and City Council Goals

Justification:

This vehicle is used for stormwater improvements including, but limited to, installation of swale liner and culverts. This vehicle will be replaced after eighteen years and 140,000+ miles. Base cost \$25,152.00, options \$9,956.00, totaling \$35,108.00.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees			\$ -	\$ 35,108	\$ -
Totals	\$ -	\$ -	\$ -	\$ 35,108	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase			\$ -	\$ 35,108	\$ -
Totals	\$ -	\$ -	\$ -	\$ 35,108	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs			-	1,755	-
Totals	\$ -	\$ -	\$ -	\$ 1,755	\$ -



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number 401-4126

Amount Spent-to-date

New Project
 Project Update

Project Number:

Project Title: Replace PW-6996 2005 Ford Ranger Pickup Truck



High-performing city government organization.

Purpose: Past/Current Practices FY 2018-2019 Council's Goal:

Relationship to Community Vision and City Council Goals

Justification: This vehicle is used for stormwater improvements including, but limited to, installation of swale liner and culverts. This vehicle will be replaced after eighteen years of use with 127,000+ miles. Base cost \$25,152.00, options \$9,956.00, totaling \$35,108.00.

Return on Investment (ROI) Considerations

Payback Period (ROI):

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees				\$ -	\$ 35,108
Totals	\$ -	\$ -	\$ -	\$ -	\$ 35,108

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase				\$ -	\$ 35,108
Totals	\$ -	\$ -	\$ -	\$ -	\$ 35,108

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs				-	1,755
Totals	\$ -	\$ -	\$ -	\$ -	\$ 1,755



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number 401-4126

Amount Spent-to-date

New Project
 Project Update

Project Number:

Project Title: Replace PW-0337 2006 Ford F-150 Pickup Truck



Purpose: Past/Current Practices FY 2018-2019 Council's Goal: High-performing city government organization.

Relationship to Community Vision and City Council Goals

Justification:

This vehicle is used for stormwater improvements including, but limited to, installation of swale liner and culverts. This vehicle will be replaced after seventeen years of service with 150,000+ miles. Base cost \$25,867.00, options \$10,228.00, totaling \$36,095.00.

Return on Investment (ROI) Considerations

Payback Period (ROI):

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees				\$ -	\$ 36,095
Totals	\$ -	\$ -	\$ -	\$ -	\$ 36,095

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase				\$ -	\$ 36,095
Totals	\$ -	\$ -	\$ -	\$ -	\$ 36,095

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs				-	1,805
Totals	\$ -	\$ -	\$ -	\$ -	\$ 1,805



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number 401-4126



Amount Spent-to-date
 New Project Project Update

Project Number:

Project Title: Replace PW - 6103 2004 Sterling Tractor

Purpose: Past/Current Practices FY 2018-2019 Council's Goal: High-performing city government organization.

Relationship to Community Vision and City Council Goals

Justification:

This vehicle is used to haul materials for the maintenance / construction of stormwater projects and storm debris cleanup. The tractor will be replaced after nineteen years with 134,000+ miles. Base cost \$96,803.00, options \$19,831.00, totaling \$116,634.00.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees			\$ -	\$ -	\$ 116,634
Totals	\$ -	\$ -	\$ -	\$ -	\$ 116,634

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase			\$ -	\$ -	\$ 116,634
Totals	\$ -	\$ -	\$ -	\$ -	\$ 116,634

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs				-	5,830
Totals	\$ -	\$ -	\$ -	\$ -	\$ 5,830



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number 401-4126



Amount Spent-to-date

New Project
 Project Update

Project Number:

Project Title: Replace PW-5391 2003 Dodge Pickup Truck

Purpose: Past/Current Practices FY 2018-2019 Council's Goal: High-performing city government organization.

Relationship to Community Vision and City Council Goals

Justification:

This vehicle is used for stormwater improvements including, but limited to, installation of swale liner and culverts. This vehicle will be replaced after twenty years and 85,000+ miles. Base cost \$25,152.00, options \$9,956.00, totaling \$35,108.00.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees					\$ 35,108
Totals	\$ -	\$ -	\$ -	\$ -	\$ 35,108

Capital Project Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase					\$ 35,108
Totals	\$ -	\$ -	\$ -	\$ -	\$ 35,108

Impact on Operational Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs					1,755
Totals	\$ -	\$ -	\$ -	\$ -	\$ 1,755



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number: 401-4126



Amount Spent-to-date

New Project
 Project Update

Project Number:

Project Title: Replace PWD-1851 2001 Freightliner Dump Truck

Purpose: Past/Current Practices FY 2018-2019 Council's Goal:

High-performing city government organization.

Relationship to Community Vision and City Council Goals

Justification:

This vehicle is used to haul materials for the maintenance / construction of stormwater projects. The truck will be replaced after twenty two years with 139,000+ miles. Base cost \$107,780.00, options \$44,333.00, totaling \$152,113.00.

Return on Investment (ROI) Considerations

Payback Period (ROI):

Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees					\$ 152,113
Totals	\$ -	\$ -	\$ -	\$ -	\$ 152,113

Capital Project Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase					\$ 152,113
Totals	\$ -	\$ -	\$ -	\$ -	\$ 152,113

Impact on Operational Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs					4,605
Totals	\$ -	\$ -	\$ -	\$ -	\$ 4,605



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number 401-4126

Amount Spent-to-date

New Project
 Project Update

Project Number:

Project Title: Replace PWT-0053 2012 Gradall XL4100 Excavator



High-performing city government organization.

Purpose: Past/Current Practices FY 2018-2019 Council's Goal:

Relationship to Community Vision and City Council Goals

Justification: This piece of equipment is used for stormwater improvements including, but not limited to, excavation for the installation of swale liner, culvert pipes and storm debris cleanup. The gradall will be replaced after eleven years of service and 25,000+ miles/8,600 hours of use. Base cost \$404,107.00, options \$29,685.12, totaling \$433,792.12

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees					\$ 433,793
Totals	\$ -	\$ -	\$ -	\$ -	\$ 433,793

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase					\$ 433,793
Totals	\$ -	\$ -	\$ -	\$ -	\$ 433,793

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs					21,690
Totals	\$ -	\$ -	\$ -	\$ -	\$ 21,690



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Roxanne Chesser
Phone #/Extension: X5174
Fund Number: 401-4127

Amount Spent-to-date

New Project Project Update

Project Number:

Project Title: Replace PW-6988 2006 Sterling Tank Truck

Purpose: Past/Current Practice FY 2017-2018 Council's Goal:



High-performing city government organization.

Relationship to Community Vision and City Council Goals

Justification: This vehicle is used for clearing clogged culvert pipes, watering medians and new landscape. This vehicle will be replaced after thirteen years of service and 118,000+ miles. Base cost \$57,750.00, options \$165,835.00, totaling \$223,585.00

Return on Investment (ROI) Considerations

Payback Period (ROI):

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees		\$ 223,585	-		
Totals	\$ -	\$ 223,585	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase		\$ 223,585	-		
Totals	\$ -	\$ 223,585	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs		11,180	-		
Totals	\$ -	\$ 11,180	\$ -		\$ -



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number 401-4127



Amount Spent-to-date

New Project
 Project Update

Project Number:

Project Title: Replace PW-2208 2008 Ford F-250 Utility Body

Purpose: Past/Current Practices FY 2018-2019 Council's Goal: High-performing city government organization.

Relationship to Community Vision and City Council Goals

Justification:

This vehicle is used for stormwater projects. This vehicle will be replaced after fifteen years of service with 95,000+ miles. Utility body base cost \$25,867.00, options \$10,228.00, totaling \$36,095.00.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees			\$ 36,095		
Totals	\$ -	\$ -	\$ 36,095	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase			\$ 36,095		
Totals	\$ -	\$ -	\$ 36,095	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs			1,805		
Totals	\$ -	\$ -	\$ 1,805	\$ -	\$ -



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number 401-4127



Amount Spent-to-date

New Project
 Project Update

Project Number:

Project Title: Replace PW-3197 2009 Sterling Tank Truck

Purpose: Past/Current Practices FY 2018-2019 Council's Goal: High-performing city government organization.

Relationship to Community Vision and City Council Goals

Justification:

This vehicle is used for clearing clogged culvert pipes, watering medians and new landscape. This vehicle will be replaced after thirteen years of service and 90,000+ miles. Base cost \$57,750.00, options \$165,835.00, totaling \$223,585.00

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees				\$ 223,585	
Totals	\$ -	\$ -	\$ -	\$ 223,585	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase				\$ 223,585	
Totals	\$ -	\$ -	\$ -	\$ 223,585	\$ -

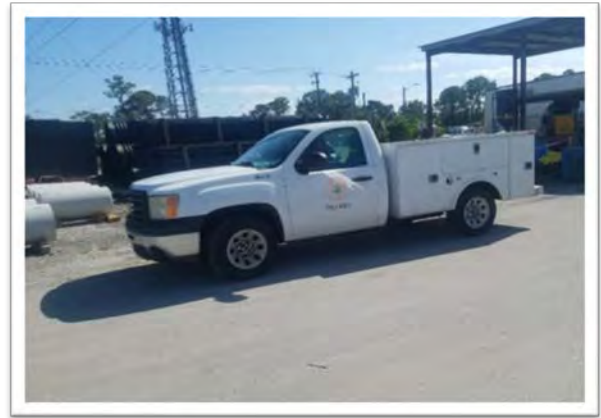
Impact on Operational Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs				11,180	
Totals	\$ -	\$ -	\$ -	\$ 11,180	\$ -



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number 401-4127



Amount Spent-to-date

New Project
 Project Update

Project Number:

Project Title: Replace PW-6781 2010 GMC Utility Body

Purpose: Past/Current Practices FY 2018-2019 Council's Goal: High-performing city government organization.

Relationship to Community Vision and City Council Goals

Justification:

This vehicle is used for the inspection and maintenance of stormwater projects. This vehicle will be replaced after thirteen years of service with 120,000+ miles. Utility body base cost \$25,867.00, options \$10,228.00, totaling \$36,095.00.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Stormwater Fees					\$ 36,095
Totals	\$ -	\$ -	\$ -	\$ -	\$ 36,095

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Equipment Purchase					\$ 36,095
Totals	\$ -	\$ -	\$ -	\$ -	\$ 36,095

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Operating Expense-Staff Costs					1,805
Totals	\$ -	\$ -	\$ -	\$ -	\$ 1,805

CITY OF PORT ST. LUCIE UTILITY SYSTEMS
UTILITIES CAPITAL IMPROVEMENT PROJECTS FUND FUND #448
FY 2018-19

2018-2019 2019-2020 2020-2021 2021-2022 2022-2023

REVENUES:

Cash Carryforward	\$ 12,164,667	\$ 9,569,867	14,669,867	\$ 330,429	\$ 2,110,429
Interest					
Grant Revenue (potential) Area 1		-	-		
Grant Revenue (potential) Area 2	1,544,000	-	-		
Grant Revenue (potential) Area 3	180,000	900,000	-		
Grant Revenue (potential) Area 4	-	180,000	900,000		
Grant Revenue (potential) Area 5	-	-	180,000	900,000	
Grant Revenue (potential) Area 6	-	-	-	180,000	
TBD					5,500,000
Transfer from SAD Funds (1)	-	-	12,000,000	-	
Transfer from 431 Operating Fund (debt increases on bonds after 20-21)	4,100,000	5,000,000	5,000,000	-	
Transfer from 440	-	2,500,000	2,500,000	-	
Transfer from 441 (1)	2,000,000	-	12,500,000	2,500,000	2,500,000
Sub-Totals	\$ 19,988,667	\$ 18,149,867	\$ 47,749,867	\$ 3,910,429	\$ 10,110,429

EXPENDITURES:

McCARTY RANCH - 3314

Water Quality Restoration Area 1-200 acre water storage impoundment	\$ -	\$ -	\$ -		
Water Quality Restoration Area 2-200 acre water storage impoundment	1,500,000	-	-		
Water Quality Restoration Area 3-200 acre water storage impoundment	300,000	1,500,000	-		
Water Quality Restoration Area 4-200 acre water storage impoundment	-	300,000	1,500,000		
Water Quality Restoration Area 5-200 acre water storage impoundment	-	-	300,000	1,500,000	
Water Quality Restoration Area 6-200 acre water storage impoundment	-	-	-	300,000	
Sub-Totals	\$ 1,800,000	\$ 1,800,000	\$ 1,800,000	\$ 1,800,000	\$ -

WESTPORT WASTEWATER TREATMENT PLANT - 3512

Upgrade Westport Wastewater Plant (1)	\$ 2,228,800		\$ 28,899,438	\$ -	
Westport Aquifer Storage & Recovery Well	-	-	1,600,000	-	
Sub-Totals	\$ 2,228,800	\$ -	\$ 30,499,438	\$ -	\$ -

WASTE WATER COLLECTIONS - PM - 3516

Upgrade Force Main from US 1 down Lyngate to Morningside	\$ 4,140,000	\$ -	\$ -		
Retrofit an old sump based collection system with a new vacuum system	2,250,000	-	-		
Reuse line running 1 mile SW of C24 canal south to Glades Wastewater		-	-		200,000
Northport Booster Pump Force Main to Glades		1,000,000	9,000,000		
Southport to Northport Interconnect					4,000,000
Prima Vista Force Main to NP-011 Lift Station					800,000
Clear Well @ Prineville					3,100,000
Northport Force Main project (US1 to Kitterman tri-plex)	-	680,000	6,120,000		
Sub-Totals	\$ 6,390,000	\$ 1,680,000	\$ 15,120,000	\$ -	\$ 8,100,000

Total of Capital Projects & Payments	\$ 10,418,800	\$ 3,480,000	\$ 47,419,438	\$ 1,800,000	\$ 8,100,000
Designated Reserve for Future Projects	9,569,867	14,669,867	330,429	2,110,429	2,010,429
SURPLUS <DEFICIT>	\$ -	\$ -	\$ -	\$ -	\$ -



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Utilities
Contact Person: Jesus Merejo
Phone #/Extension: X6400
Fund Number: 448-3314

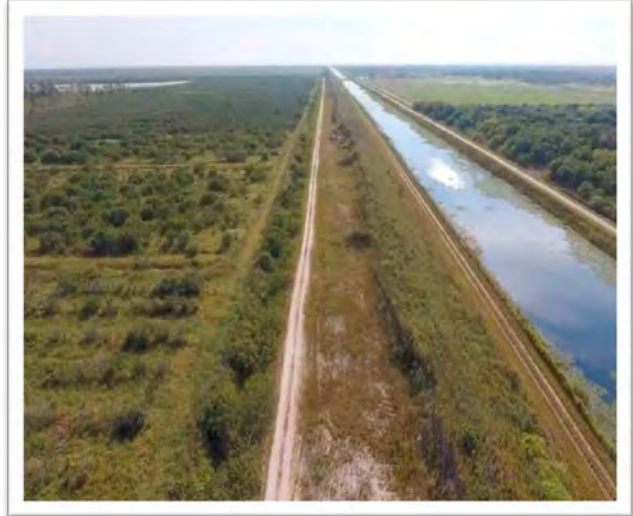
Amount Spent-to-date

New Project
 Project Update

Project Number: Y1732

Project Title: Water Quality Restoration Areas 1-6

Purpose: Policy Directives
Council's Goal: High-quality infrastructure and facilities.



Relationship to Community Vision and City Council Goals

Justification:

Water Quality Restoration Areas 1-6 - 200 acre water storage impoundment.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Grants	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000
Grants	180,000	180,000	180,000	180,000	180,000
Interfund Transfers	720,000	720,000	720,000	720,000	720,000
Totals	\$ 1,800,000	\$ 1,800,000	\$ 1,800,000	\$ 1,800,000	\$ 1,800,000

Capital Project Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Maintain Infrastructure	\$ 1,800,000	\$ 1,800,000	\$ 1,800,000	\$ 1,800,000	\$ 1,800,000
Totals	\$ 1,800,000	\$ 1,800,000	\$ 1,800,000	\$ 1,800,000	\$ 1,800,000

Impact on Operational Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
N/A					
Totals	\$ -	\$ -	\$ -	\$ -	\$ -



"A City for All Ages"

City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division:

Contact Person:

Phone #/Extension:

Fund Number

Amount Spent-to-date

New Project

Project Update

Project Number:

Project Title:

Westport Treatment Plant Expansion

Purpose:

Policy Directives

Council's Goal:

High-quality infrastructure and facilities.



Relationship to Community Vision and City Council Goals

Justification:

Upgrade Westport Wastewater Plant.

Return on Investment (ROI) Considerations

Payback Period (ROI):

Financial Information

Funding Sources

Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Interfund Transfers			\$ 19,800,000		
Totals	\$ -	\$ -	\$ 19,800,000	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Maintain Infrastructure			\$ 19,800,000		
Totals	\$ -	\$ -	\$ 19,800,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
N/A					
Totals	\$ -	\$ -	\$ -	\$ -	\$ -



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Utilities
Contact Person: Jesus Merejo
Phone #/Extension: X6400
Fund Number 448-3512

Amount Spent-to-date
 New Project Project Update

Project Number: Y1733

Project Title: Westport Aquifer Storage & Recovery Well

Purpose: Policy Directives Council's Goal: High-quality infrastructure and facilities.



Relationship to Community Vision and City Council Goals

Justification: Aquifer Storage & Recovery Well at Westport Wastewater Treatment Plant

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Interfund Transfers			\$ 1,600,000	\$ -	
Totals	\$ -	\$ -	\$ 1,600,000	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Maintain Infrastructure			\$ 1,600,000	\$ -	
Totals	\$ -	\$ -	\$ 1,600,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
N/A					
Totals	\$ -	\$ -	\$ -	\$ -	\$ -



"A City for All Ages"

City of Port St. Lucie, Florida Capital Improvement Project Request



Department/Division:

Contact Person:

Phone #/Extension:

Fund Number

Amount Spent-to-date

New Project

Project Update

Project Number:

Project Title: US #1/Morningside/Southport
Wastewater Booster Station

Purpose: Policy Directives **Council's Goal:** High-quality infrastructure and facilities.

Relationship to Community Vision and City Council Goals

Justification:

Upgrade Force Main from US #1 down Lyngate to Morningside to Southport Wastewater Booster Station.

Return on Investment (ROI) Considerations

Payback Period (ROI):

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Interfund Transfers	\$ 4,140,000				
Totals	\$ 4,140,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Maintain Infrastructure	\$ 4,140,000				
Totals	\$ 4,140,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
N/A					
Totals	\$ -	\$ -	\$ -	\$ -	\$ -



"A City for All Ages"

City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Utilities
Contact Person: Jesus Merejo
Phone #/Extension: X6400
Fund Number 448-3516



Amount Spent-to-date
 New Project Project Update

Project Number: Y1729

Project Title: Southport Unit 5

Purpose: Policy Directives **Council's Goal:** High-quality infrastructure and facilities.

Relationship to Community Vision and City Council Goals

Justification: Retrofit of an old sump based collection system, with a vacuum system

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Interfund Transfers	\$ 250,000	\$ 2,250,000			
Totals	\$ 250,000	\$ 2,250,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Maintain Infrastructure	\$ 250,000	\$ 2,250,000			
Totals	\$ 250,000	\$ 2,250,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
N/A					
Totals	\$ -	\$ -	\$ -	\$ -	\$ -



City of Port St. Lucie, Florida Capital Improvement Project Request

"A City for All Ages"

Department/Division:

Contact Person:

Phone #/Extension:

Fund Number

Amount Spent-to-date

New Project

Project Update

Project Number:

Project Title:

Tradition Reuse

Purpose:

Policy Directives

Council's Goal:

High-quality infrastructure and facilities.



Relationship to Community Vision and City Council Goals

Justification:

Reuse line running 1 mile SW of C24 canal south to Glades Wastewater Booster Pump Station.

Return on Investment (ROI) Considerations

Payback Period (ROI):

Financial Information

Funding Sources

Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Interfund Transfers	\$ 1,800,000				
Totals	\$ 1,800,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Maintain Infrastructure	\$ 1,800,000				
Totals	\$ 1,800,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
N/A					
Totals	\$ -	\$ -	\$ -	\$ -	\$ -



City of Port St. Lucie, Florida Capital Improvement Project Request

Department/Division: Utilities
Contact Person: Jesus Merejo
Phone #/Extension: X6400
Fund Number: 448-3516

Amount Spent-to-date
 New Project Project Update

Project Number: Y1734

Project Title: Northport Booster Pump Force Main to Glades

Purpose: Policy Directives **Council's Goal:** High-quality infrastructure and facilities.



Relationship to Community Vision and City Council Goals

Justification: Northport Booster Pump Force Main to Glades Wastewater Treatment Plant

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Interfund Transfers	\$ -	\$ 1,000,000	\$ 9,000,000	\$ -	
Totals	\$ -	\$ 1,000,000	\$ 9,000,000	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Maintain Infrastructure		\$ 1,000,000	\$ 9,000,000	\$ -	
Totals	\$ -	\$ 1,000,000	\$ 9,000,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
N/A					
Totals	\$ -	\$ -	\$ -	\$ -	\$ -



“A City for All Ages”



Supplemental Information

ORDINANCE 18-46

AN ORDINANCE ADOPTING THE BUDGET AND MAKING AN APPROPRIATION FOR THE FISCAL YEAR OCTOBER 1, 2018, TO SEPTEMBER 30, 2019; PROVIDING AN EFFECTIVE DATE.

THE CITY OF PORT ST. LUCIE HEREBY ORDAINS:

Section 1. There is hereby adopted the budget of Port St. Lucie, Florida, as reflected in Exhibit "A", which is attached hereto and made a part hereof.

Section 2. There is hereby appropriated for the funds of the City of Port St. Lucie, Florida, the sum of \$410,536,890 as the appropriation for the fiscal year October 1, 2018, to September 30, 2019.

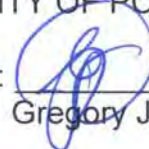
Section 3. Any and all expenditures/expenses incurred, and disbursements made on behalf of the City during the period aforesaid, shall not exceed the maximum sums set forth therein for each of the City's funds without the approval of City Council at a duly convened meeting. The City Manager shall have the authority to make transfers between departmental budgets, but this authority does not extend to transfer between funds; provided, however, that except in the case of an emergency, a fund budget may not be exceeded without prior approval of the City Council at a duly convened meeting.


Section 4. This ordinance shall become effective October 1, 2018.

PASSED AND APPROVED BY THE City Council of the City of Port St. Lucie, Florida, this 24th day of September, 2018.

ATTEST:


Karen A. Phillips, City Clerk

CITY COUNCIL
CITY OF PORT ST. LUCIE
BY: 
Gregory J. Oravec, Mayor

APPROVED AS TO FORM:

James D. Stokes,
Interim City Attorney

ITEM: 4A
DATE: 9/10/18

ORDINANCE 18-45

ITEM: 4A
DATE: 9/24/18

AN ORDINANCE ADOPTING THE AD VALOREM MILLAGE RATE FOR THE FISCAL YEAR OCTOBER 1, 2018, TO SEPTEMBER 30, 2019; PROVIDING AN EFFECTIVE DATE.

THE CITY OF PORT ST. LUCIE HEREBY ORDAINS:

Section 1. The ad valorem operating millage rate of \$1,000.00 per real and personal property value as established by the St. Lucie County Property Appraiser is hereby set by the City Council at 5.0807 mills.

Section 2. The FY 2018-19 operating millage is 5.0807 mills, which is greater than the rolled-back rate of 4.7930 by 6.00%.

Section 3. The FY 2018-19 voted debt service millage rate is set at 1.2193 mill.

Section 4. This ordinance shall become effective on October 1, 2018.


PASSED AND APPROVED BY THE City Council of the City of Port St. Lucie, Florida, this 24th day of September, 2018.




ATTEST:


Karen A. Phillips, City Clerk

CITY COUNCIL
CITY OF PORT ST. LUCIE

BY: 
Gregory J. Oravec, Mayor

APPROVED AS TO FORM:


James D. Stokes,
Interim City Attorney

CITY OF PORT ST. LUCIE
Attachment "A"
FISCAL YEAR 2018-19 BUDGET BY FUND

	Fiscal Year 2018-19 BUDGET
General Fund - #001	\$ 104,605,353
Road & Bridge Fund	13,266,641
Stormwater Utility Fund	27,206,171
Building Department Fund	7,510,303
Utility Operating Fund	80,595,177
Saints Golf Course Fund	1,725,099
Governmental Finance Fund - #108	5,732,809
Police Impact Fee Fund	421,042
Street Lighting Fund	586,630
N.P.D.E.S. Fund	280,393
Neighborhood Stabilization Fund #3 #114	918,789
Neighborhood Stabilization Fund #116	933,387
C.D.B.G. Fund #118	1,582,903
S.H.I.P. Fund #119	1,643,738
Neighborhood Improvement Fund #127	729,214
CRA Fund #175	4,702,418
CRA Fund #178 Southern Grove	218,055
Medical Insurance Fund #605	17,971,280
Conservation Trust Fund #608	170,000
OPEB Trust Fund - #609	2,739,115
Solid Waste Non - Ad Valorem Assessment	17,555,274
General CIP Fund #301	5,367,058
Road & Bridge CIP Fund #304	9,347,354
Parks Impact Fee Fund #305	3,605,531
Parks MSTU CIP Fund #307	1,865,223
Crosstown Parkway CIP Fund #314	4,557,602
Utility CIP Fund - Renewal/Replacement #438	8,984,410
Utility CIP Fund - Connection Fees #439	6,730,145
Utility Contingency Fund #440	14,525,302

CITY OF PORT ST. LUCIE
Attachment "A"
FISCAL YEAR 2018-19 BUDGET BY FUND

	Fiscal Year 2018-19 BUDGET
Water & Sewer Capital Facility Fund #441	8,031,080
Utilities CIP Fund #448	19,988,667
S.W. Annexation Collection Fund #115	6,950,000
SAD I Phase I - #120	150,000
SAD I Phase II - #121	20,000
USA 3 & 4 - #122	1,592,331
USA 5,6,7A - #124	3,163,052
USA #9, SAD #125	370,129
SW Annexation District #2 SAD #126	110,500
South Lennard SAD #150	251,892
River Point SAD #151	696,000
Tesoro SAD #152	1,210,000
Glassman SAD #153	837,300
East Lake Village SAD #154	883,000
St. Lucie Land Holding #155	1,658,000
City Center SAD #156	1,741,073
Combined SAD #158	312,860
Torrey Pines Collection Fund #159	5,032,000
General Obligation Debt Fund #214	11,462,590
Totals	\$ 410,536,890



“A City for All Ages”

GLOSSARY OF TERMS

-A-

Abatement - A partial or complete waiver of taxes, service charges or fees imposed by the City for purposes of economic development incentives.

Account - A term used to identify an individual asset, liability, expenditure control, revenue control or fund balance.

Accrual Basis of Accounting - A method of accounting where revenues are recorded when service is given and expenses are recognized when the benefit is received.

Activity Fees - Recreation - Revenues from fees collected for various programs and activities, including trips, lessons, and sports leagues.

Activity Fees - Recreation Center - Fees collected for all programs held at Recreation Center, including classes, special events and rentals to tax exempt organizations.

Actuarial - A person or methodology that makes determinations of required contributions to achieve future funding levels that address risk and time.

Administrative Charge - Allocation of charges in the general fund for administrative support to other funds.

Administrative Credit - Opposite of administrative charge. Credits in the general fund for administrative overhead charged to other funds

Administrative Fee - County Impact Fee - Fee paid to the City by the county for collecting the county's road impact fee.

Administrative Fee - Education Impact Fee - Fees paid to the City by the School Board for collecting the School Board's impact fee.

Administrative Fee - Police Impact Fee - Fees retained by the City's General Fund as a charge for collecting the Impact Fee from contractors.

Adopted Budget - The proposed budget as initially formally approved by the City Council.

Ad Valorem Tax - A tax levied in proportion to the value of the property which it is levied.

Ad Valorem Taxes - Delinquent - Net collection received from the Tax Collector for real property ad valorem taxes levied for the current year.

Advertising - Provides for advertising and legal notices of various City activities.

Alcoholic Beverage Licenses - Revenue collected by the state from all alcoholic beverages dispensing establishments within the City and reallocated to the City.

Amended Budget - The adopted budget as formally adjusted by the City Council.

Amendment - A change to an adopted budget, which may increase or decrease a fund total. The City Council must approve the change.

Americans With Disabilities Act (ADA) - Federal legislation that prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, state and local government services, public accommodations, commercial facilities, and transportation.

Amortization - The reduction of debt through regular payments of principal and interest sufficient to retire the debt instrument at a predetermined date known as maturity

Annexation - The process by which a municipality, upon meeting certain requirements, expands its incorporated limits.

Animal Control - Citations - Revenue derived from citations to citizens violating the City's Animal Control Ordinances.

Animal Control - Dog Licenses - Revenue derived from issuance of pet licenses by the City.

Animal Control - Pet Retrieval Fee - Revenue collected for retrieving an animal apprehended by the Animal Control Department.

Animal Control - PSL Animal Education - That portion of the revenues from animal control citations that is dedicated toward education of the Animal Control Division staff.

Appraised Value - To make an estimate of value for the purpose of taxation.

Appropriation - A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended.

Approved Positions – Employee positions which are approved in the adopted budget. Positions are to be filled during the year.

Assessed Property Valuation - A valuation set upon real estate or other property by a government as a basis for levying taxes.

Assets - Resources owned or held by a government, which have monetary value.

Assessment – The process for determining values of real and personal property for taxation purposes.

Attrition – A method of achieving a reduction in personnel by either not filling a position that is open, redeveloping a position, transferring, retirement or means other than laying off.

Audit - A methodical examination of utilization of resources. It is concluded in a written report of its findings, an audit is a test of management's accounting system to determine the extent to which internal accounting controls are both available and being used.

-B-

Balanced Budget – A balanced budget occurs when the total sum of money a government collects in a year is equal to the amount it spends on goods, services, and debt interest.

Benefits - Payments to which participants may be entitled under a pension plan, including pension benefits, death benefits, and benefits due on termination of employment

Board of Adjustment and Appeal - Revenues collected as a result of a fine imposed by the Contractor Licensing Board.

Bond - A written promise, generally under seal, to pay a specified sum of money called the face value, at a fixed time in the future called the date of maturity and carrying interest at a fixed rate, usually payable periodically.

Bond Rating –In rating municipalities for the issuance of general obligation debt, credit rating agencies (Standard & Poor's, Moody's and Fitch) consider factors that are regarded as especially relevant to a government's 'capacity and willingness' to repay its debt. (a.) the local economic base, including local employment, taxes, and demographics (for example: age, education, income level, and skills of the local population); (b.) the financial performance and flexibility, including accounting and reporting methods, revenue and expenditure structure and patterns, annual operating and budgetary performance, financial leverage and equity positions. Budget and financial planning, and contingency financial obligations, such as pension liability funding; (c.) debt burden; and (d.) administration, including local autonomy and discretion regarding financial affairs, background and experience of key administrative officials, and frequency of elections.

Bond ratings impact the interest rate and the cost of debt service in the operating budget. It is a grade given to bonds that indicates their credit quality, Private independent rating services provide these evaluations of a bond issuer's financial strength, or its ability to pay a bond's principal and interest in a timely fashion. Also see CREDIT RATING.

Budget - A plan of financial operation for a specified time embodying an estimate of proposed expenditures and the proposed means of financing them. The term "budget" is used in two senses in practice - the financial operational plan presented to the appropriating body for final adoption or the plan that has received final approval by that body. It is

usually necessary to specify whether the budget referred to is preliminary and tentative or whether it is the plan finally approved by the governing body.

Budget Amendment – The process, by which unanticipated changes in revenue or expenditures are made a part of the budget, thereby amends the budget. These changes require City Council approval.

Budget Calendar - The schedule of essential dates or milestones, which the City follows in the preparation, adoption, and administration of the budget.

Budget Deficit - Amount by which the government's budget outlays exceed its budget receipts for a given period, usually a fiscal year.

Budget Document – The official written statement prepared in order to present a comprehensive financial program of an organization. A budget document serves as 1.) a policy document; 2.0 an operation guide; 3.) a financial plan; and 4.) a communications device.

Budget Message - A general discussion of the proposed budget as presented in writing by the budget-making authority to the legislative body.

Budget Ordinance - The official enactment, by City Council to legally authorize City staff to obligate and expend resources.

Budget Transfer – The process by which approved budget dollars may be reallocated between line item expenditures within the same fund and department to cover unforeseen expenses.

Budgetary Control - The control or management of a government in accordance with an approved budget for the purpose of keeping expenditures within the limitation of available appropriations and available revenues.

Building Department Fund - To account for the revenues and expenditures associated with the protective inspections provided by the building department.

Building Permits - Revenues derived from issuance of building permits prior to construction with the City of Port St. Lucie.

-C-

Cable TV Franchise - Franchise Tax levied on Cable Television Company.

Capital Asset – Assets of significant value and having a useful life of several years. Capital assets are also called fixed assets.

Capital Budget – A plan of proposed capital outlays, and the means of financing them for the current fiscal period. It is usually part of the current budget but may also be a multi-year plan.

Capital Improvement Fund - A fund used to account for the acquisition of major capital equipment and facilities. To be accounted for in such funds, expenditure must be fixed asset in nature requiring a useful life of a minimum of one year and a minimum cost of twenty-five thousand dollars (\$25,000). The funding resources include general tax revenue, interest income, bond proceeds, and transfers from other funds.

Capital Improvement Program - A five-year plan for those expenditures anticipated within the City's capital improvement funds. It sets forth each project and its contemplated cost and proposes the financing of the listed projects. The plan gives the City a look into the future and allows for long range financial planning.

Capital Improvement Road and Bridge Fund - To account for revenues and expenditures associated with major road and culvert improvements, including the annual street-resurfacing program. The funding resources include general tax revenues, interest income, bond proceeds, and transfers from other funds.

Capital Outlay - Expenditures made within an operating fund that result in the acquisition of fixed assets, requiring a cost of seven hundred fifty dollars (\$750.00) but not exceeding twenty five thousand dollars (\$25,000.00).

Capital Project – Major construction, acquisition, or renovation activities which add value to a government's physical assets or significantly increase the useful life.

Capitalized Interest – When interest cost is added to the cost of an asset and expensed over the useful life of the assets.

Cash Carryforward - Fund balance to be used as a funding source.

Certificate of Participation – Financing in which an individual buys a share of the lease revenues of an agreement made by a municipal or governmental entity, rather than the bond being secured by those revenues.

Certification, Copy, Research - Revenue from collection of fees for certification and copies for public's use and for researching items for the public.

Charrette – A public input and design workshop used by planners in project design and formulations. The charrette provides a forum for ideas and offers the unique advantage of giving immediate feedback to the planners while giving mutual authorship to the plan by all who participate.

Charter – A written instrument that creates and defines powers, rights and privileges for a specific jurisdiction or organization: a city's constitution.

City Center Special Assessment District Collection Fund – To account for revenues and expenditures associated with City's program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the City Center Special Assessment District.

Cigarette Tax - Revenue from cigarette sales received by the state and proportionately shared with the City.

City Center Capital Improvement Fund – To account for the financial resources and expenditures associated with the construction of the infrastructure, water and sewer expansion of the City Center Project.

Commissions - Vending Machine - Commissions collected from vending machine sales.

Communications - Provides funds for communication expenses, such as mobile radios and airtime for City vehicles.

Communications Service Tax Simplification Law - Law created by Florida Legislature to combine communications services revenues with a two-tiered tax composed of State and local-option tax.

Community Development Block Grant (C.D.B.G.) Fund - A fund established for tracking the financial activities of this federal entitlement block grant. Cities with population over 50,000 receive the entitlement money, which can be used for a number of municipal projects such as community service, infrastructure improvements, and housing for low-income residents.

Community Redevelopment Agency - To account for revenues and expenditures of the Community Redevelopment Agency established for the purpose of improving the economic and social conditions within a specific boundary.

Community Redevelopment Area (CRA) - Under Florida Law (Chapter 163, Part III), local governments are able to designate areas as Community Redevelopment Areas when certain conditions exist. Since all the monies used in financing CRA activities are locally generated, CRA's are not overseen by the state, but redevelopment plans must be consistent with local government comprehensive plans. Examples of conditions that can support the creation of a Community Redevelopment Area include, but are not limited to: the presence of substandard or inadequate structures, a shortage of affordable housing, inadequate infrastructure, insufficient roadways, and inadequate parking,

Competency Cards - Revenue derived from annual renewal of city issued certificates of competency.

Comprehensive Annual Financial Report - This official annual report presents the status of the City's finances in a standardized format. The CAFR is organized by fund and contains two basic types of information: a balance sheet that compares assets with liabilities and fund balance; and an operating statement that compares revenues and expenditures.

Confiscated Property - Revenues collected from the sale of merchandise confiscated by the Police Department.

Conservation Trust Fund - To account for revenues and expenditures from developers and interest income for conservation issues of the City.

Contingency - A budgeted reserve set-aside for possible emergencies, revenue shortfalls, or unforeseen expenditures not otherwise budgeted for.

Contractual Services - Services provided by outside vendors that have contractual agreements with the City of Port St. Lucie.

Contributions and Donations - Contributions for the general use of the City.

Contributions - Recreation - Contributions to be used for Recreation Programs.

Cost-of-Living Adjustment (COLA) – An increase in salaries to offset the adverse effect of inflation on compensation.

County Occupational Licenses - Share of revenue derived from issuance of business licenses by the County.

Court Fees - Jury duty payments to City employees, which are assigned to the City due to the policy of paying the employee's regular salary.

Court Fines - Fines collected from traffic offenses and misdemeanors.

Credit Ratings – A credit rating is the opinion of the rating agencies regarding the general creditworthiness of the government in question. The rating is a function of risk factors to which the government is subject. A rating in of itself does not imply any form of a recommendation by the ratings agency. It is simply an objective evaluation of the government and its ability to meet the obligations of the security as well as its ability to repay the debt. The credit rating process involves a legal, quantitative, and qualitative analysis. The assigned ratings influence the cost of borrowing for the government.

Crosstown Parkway Capital Improvement Fund - To account for the financial resources and expenditures for land acquisition, design and construction of the river crossing project

Culverts - Fees charged to residential and commercial developers for the inspection of grading and culvert pipe placement to ensure the integrity of the drainage system.

-D-

Debt – Money or other property lent or borrowed and that must be repaid or returned. Debt may be outstanding for a short term (one year or less) or for a long term (one year or more).

Debt Proceeds - Bonds - Funds available from the issuance of Bonds.

Debt Service - The City's obligation of principal and interest payments required to retire bonds and other debt instruments used as a financing source.

Debt Service Funds – To account for the accumulation of resources for, and the retirement of, general long-term debt principal and interest.

Deficit - The excess of liabilities over assets-or expenditures over revenues- in a fund over an accounting period.

Department - The basic organizational unit of the City, which is functionally unique in its services.

Depreciation - The decrease in value of physical assets due to use and the passage of time.

Derivative – A derivative is a financial contract which derives its value from the performance of another entity such as an asset, index, or interest rate, called the “underlying”.

Designations - A portion of fund balance earmarked for specific appropriations.

Distinguished Budget Presentation Program - A voluntary program administered by the Government Finance Officers Association to encourage governments to publish efficiently organized and easily readable budget documents and to provide peer recognition and technical assistance to the fiscal officers preparing them.

Division – A unit of organization that is comprised of a specific operation within a functional area. Departments may contain one or more divisions.

Donations - Fireworks - Donations toward the annual July 4th Fireworks display.

-E-

East Lake Village Special Assessment District Collection Fund - To account for revenues and expenditures associated with City program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the East Lake Village Special Assessment District project.

Economic Development Fund – to account for revenues and Expenditures associated with development that stimulates the economy.

Effectiveness – The degree to which goals, objectives and outcomes are achieved.

Efficiency – A measurement of an organization’s performance based on operational outputs as measured by comparison of production with cost.

Elections - Fees paid to the City by political candidates to register themselves for upcoming elections.

Electric Franchise - Franchise Tax levied on Florida Power and Light.

Electricity - Provides for electrical services.

Encumbrances - The commitment of appropriated funds to purchase an item or service. Purchase orders are used to encumber which commits funds for future expenditures. Encumbrances outstanding at year-end are reported as reservations of fund balance and will not constitute expenditures or liabilities in the upcoming fiscal year.

Enterprise Fund - A fund established to finance and account for operations (1) that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public On a continuing basis be financed or recovered primarily through user charges.

Evaluation and Appraisal Report (EAR) – The EAR is a required part of the State growth management process and could be generally defined as a mechanism for determining whether the goals, objectives, and policies of the City’s Comprehensive Management Plan are being met, and if not, what changes are in order. State Statute requires each local government to evaluate its Comprehensive Plan. This requirement is found in Local Government Comprehensive Planning and Land Development Regulations Act, often referred to as the “Growth Management Act.” The EAR is required every seven years but must be adopted according to a schedule determined by the Florida Department of Community Affairs.

Exemption – A reduction to the assessed value of property. The most common exemption is the \$25,000 homestead exemption allowed if the owner uses the property as the principal residence. There are other exemptions for disability, government owned and non-profit owned property.

Expanded Services - That portion of a department expenditure budget that provides funding for new programs and services, which is associated with increasing the level of service to the citizens.

Expenditures - Decreases in net financial resources. Expenditures include current operating expenses, which require the current or future use of net current assets and/or debt service.

Expenses – Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures.

-F-

Federal Grant - D.A.R.E. - Revenue from the Federal Government’s program funding part of the City’s D.A.R.E. school resource officers.

Financial Policy – The City’s policy with respect to taxes, spending and debt management as they relate to government services programs, and capital investments.

Fines & Forfeitures - Consists of a variety of fees, fines and forfeitures collected by the State Court System, including bail forfeitures, garnishments, legal defenders recoupment and juror/witness fees.

Fiscal Year - The twelve- (12) months starting October 1st through September 30th to which its annual operating budget applies. At the end of each fiscal year, the City determines its financial position and the results of its operations.

Five-Year Capital Plan - A plan for capital expenditures to be incurred each year over a five-year period to meet capital needs arising from the long-term work program or other capital needs. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the resources estimated to be available to finance the projected expenditures.

Fixed Assets - Assets of a long-term character which are intended to continue to be held or used. Generally, to be classified as a fixed asset, expenditure must have a useful life of a minimum of one year and a minimum cost of five hundred dollars (\$500.00).

Fleet - The vehicles owned and operated by the City.

Forfeiture - The automatic loss of property, including cash, as a penalty for breaking the law, or as compensation for losses resulting from illegal activities. Once property has been forfeited, the City may claim it, resulting in confiscation of the property.

Franchise Fee - Charges to utilities for exclusive/non-exclusive rights to operate within municipal boundaries. Examples are electricity, telephone, cable television and solid waste.

Full-Time Equivalent (FTE) - Number of positions calculated on the basis that one FTE equates to a 40-hour workweek for twelve months. For example, two part-time positions working 20 hours for twelve months also equals one FTE.

Fund - A fiscal and accounting entity with a self balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes within, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

Fund Balance - The fund equity of government funds and trust funds.

Fund Transfer - A budgeted transfer of funds to another fund. The three in the account code designates the fund number.

-G-

General Fund - The general operating fund of the City. It is used to account for most of the financial resources as well as most of the operating services of the General Government.

General Obligation Bonds - Bonds of which the full faith and credit of the issuing government are pledged.

Generally Accepted Accounting Principles (GAAP) - Uniform minimum standards of, and guidelines for financial accounting and reporting.

They govern the form and content of the basic financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define accepted accounting practices at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations.

Geographic Information System (GIS) – A system used to capture, manage, analyze and display all forms of geographically referenced information. Displayed information include street, neighborhood, and planning district levels.

Glassman Special Assessment District Collection Fund - to account for revenues and expenditures associated with City program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the Glassman Special Assessment District project.

Goal - A statement of broad direction, purpose, or intent based on the needs of the community.

Government Finance Officers Association (GFOA) – An association of public finance professionals that was founded to support the advancement of governmental accounting, auditing, and financial reporting. The GFOA has played a major role in the development and promotion of GAAP for state and local governments since its inception and sponsors

the Certificate of Achievement for Excellence in Financial Reporting Program and the Distinguished Budget Presentation Awards Program.

Golf Course Fund - To account for the operation of the Saints at Port St. Lucie Golf Course.

Governmental Accounting - The composite of analyzing, recording, summarizing, reporting and interpreting the financial transactions of governmental units and agencies.

Governmental Accounting Standards Board (GASB) – The ultimate authoritative accounting and financial reporting standard setting body for State and Local Governments.

Governmental Finance Corporation Fund – To account for specific revenues and expenditures associated with the not-for-profit corporation established to assist the City in acquiring and constructing various governmental projects consisting of real and/or personal property.

Governmental Funds - General, Special Revenue, Debt Service, and Capital Project funds.

Granicus – Streaming media for Government.

Grant - A contribution by one governmental unit to another. The contribution is usually made to aid in the support of a specified function.

-H-

Health & Life Insurance - Provide for benefits for health, accidental death, dismemberment, life insurance, and long-term disability for full-time employees.

Homestead Exemption - Pursuant to the Florida State Constitution, the first \$25,000 of assessed value of a home which the owner occupies as principal residence is exempt from the property tax.

-I-

I.R.S.C. Services - Fees paid to the City from Indian River State College for the use of the City's facility and/or equipment for the purpose of police training.

Impact Fees – Set aside fees collected from citizens and developers for infrastructure adjustments to the

community. Monies to be used as the development further impacts the municipality.

Improvements other than Buildings - Provide for any capital improvements for the City.

Inflation - A rise in price levels caused by an increase in available funds beyond the proportion of available goods.

Infrastructure - Public domain fixed assets including roads, bridges, curbs, gutters, sidewalks, drainage systems, lighting systems and other items that have value only to the City.

Insurance - Provides for City insurance protection for general liability, auto, and property.

Interfund Transfers - Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended.

Intergovernmental Revenue - Revenue received from or through the Federal, State, or County Government. These include Cigarette Tax, State Revenue Sharing, Alcoholic Beverage Tax, and Sales Tax.

Interlocal - School Resource Officer - Revenues collected from St. Lucie County for reimbursement of half the salary cost of the City's School Resource Officers.

Interlocal Agreement - A contractual agreement between two or more governmental agencies.

Interest - Ad Valorem Taxes - Interest collected on delinquent Ad Valorem Taxes.

Interest - Checking - Interest collected on a checking account.

Interest - Investments - Interest collected on invested funds.

Interest - Police Building Reserve Fund - Interest collected on the required reserve fund on the Police/Administration Building debt.

Interest - Tax Collections - Interest collected on late assessment payments.

Interest - State Board of Administration - Interest collected on invested funds.

Internal Service Fund - A fund established to account for an entity which provides goods and services to other City entities and charges those entities for the goods and services provided.

Investments – Most commonly, securities are held for the production of revenues in the form of interest and dividends. The term does not include fixed assets used in government operations.

-L-

Law Enforcement Impact Fee Fund - to account for the proceeds and expenditures associated with law enforcement impact fees charged against new construction and used to fund the equipment and capital needs of new police officers required as a result of community growth.

Lease - Sportsman Park - Revenue resulting from the annual lease of a City park to St. Lucie County.

Liabilities - Debt or other obligations arising in the past, which must be liquidated, renewed or refunded at some future date.

Lighting District Fund - To account for the revenues and expenditures of residential street lighting districts.

Licenses and Permits – Revenues derived from the issuance of local licenses and permits.

Local Option Gas Tax - Revenues resulting from an additional six cents local tax on gasoline sales in St. Lucie County. These collected revenues are shared with the County and the City of Fort Pierce.

-M-

Machinery & Equipment - Provides for purchase of machinery and equipment for City or Government use.

Mandate - A requirement from a higher level of government that a lower level of government perform a task in a particular way or standard.

Maps and Publications - Revenue collected through the sale of maps and publications.

Memberships, Dues, Subscriptions, Books – Provides for memberships fees, dues, subscriptions, and publications of professional organizations.

Mill - A taxation unit equal to one dollar of tax obligations for every \$1,000 of assessed valuation of property.

Millage - The tax rate on real property based on \$1.00 per \$1,000 of assessed property value.

Miscellaneous Revenue - Those revenues that are small in value and not individually categorized.

Miscellaneous Revenue - Workman's Compensation - Reimbursements from the Workman's compensation program for salaries which the City expended.

Mission Statement - The statement that identifies the particular purpose and function of a department.

Mobile Home Licenses - Revenue collected by the state from all mobile home licenses in the City and reallocated to the City

Modified Accrual Basis - The basis of accounting under which revenues are recognized when measurable and available to pay liabilities and expenditures are recognized when the liability is incurred except for interest on long-term debt which is recognized when due, and the noncurrent portion of accrued vacation and sick leave which is recorded in general long-term debt. The General Fund and Debt Service Fund budgets are prepared on the modified accrual basis of accounting except that encumbrances are treated like expenditures.

Municipal Code - A collection of laws, rules and regulations that apply to the City and its Citizens.

Municipal Services Taxing Unit (MSTU) – An MSTU is a special taxing district authorized by the State Constitution Article VII and the Florida Statutes 125.01. The MSTU is a legal and financial mechanism for providing specific services and/or improvements to a defined geographical area. An MSTU may levy ad valorem taxes without a referendum. An MSTU may also use assessments, service charges or other revenue to provide resources.

-N-

National Pollution NPDES Fund - To account for the revenues and expenditures to comply with the state and federal regulations placed upon the City by EPA with the clean water act.

Neighborhood Stabilization Program Grant Fund
To account for revenues and expenditures provided by the Federal Grant program which are used to acquire, rehabilitate, demolish and redevelop foreclosed and abandoned residential properties in order to help stabilize neighborhoods.

Nondepartmental Expenses - Fund expenses which are not directly related to an individual department.

-O-

Object Code - Unique identification number and title for an expenditure category. It represents the most detailed level of budgeting and recording of expenditures; often referred to as "line item".

Objective - Something to be accomplished in specific well-defined and measurable terms and that is achievable within a specific time frame.

Occupational Licenses - Delinquent - Delinquency Fee collected from the issuance of late business licenses by the City.

Office Supplies - Provide for the purchase of office supplies.

Operating Budget - A budget for general revenues and expenditures such as salaries, utilities, and supplies.

Operating Expenses - Fund expenses that are ordinary, are reoccurring in nature and that are directly related to the fund's primary service activities.

Ordinance - A formal legislative enactment by the City that carries the full force and effect of the law within corporate boundaries of the City unless in conflict with any higher form of law, such as state or federal.

Other Financing Source - Road Bonds - Funds available from the issuance of a bond series backed by the pledge of Local Option Gas Tax revenue.

Other Land Sales - Savannas - Proceeds from the sale of a land parcel adjacent to the savannas.

Other Post Employment Benefits (OPEB) - Legal trust fund having been established to account for the collection of assets to be expended for medical coverage for retired employees up to the age of Medicare eligibility

Outcomes - Quality performance measures of effectiveness and of achieving goals (e.g., customer satisfaction, awareness level, etc.)

Outputs - Process performance measures of efficiency and productivity. (e.g., per capita, expenditures, transactions per day, etc.)

Overtime - Provide for compensation for any overtime throughout the year, at one and one-half times the regular salary.

-P-

Parks Capital Improvement Fund - To account for specific revenues and expenditures associated with the acquisition of parks and construction of major capital parks improvements.

Parks and Recreation User Fees - Fees collected for reserving specific areas of a park for a specified time and use.

Parks MSTU Capital Improvement Fund - To account for specific ad-valorem revenues and expenditures associated with the Parks and Recreation improvement projects.

Paving and Drainage Permit - Revenue derived from issuance of permits allowing for "on site" paving and/or drainage systems for commercial developments.

Peacock and Lowry Combined Special Assessment District Collection Fund - To Account for revenues and expenditures associated with the City's program of assessing benefiting properties for the cost of roadways, drainage facilities and water and sewer extensions and improvements within the special assessment district.

Pension Fund - The Pension fund accounts for the accumulation of resources to be used for retirement benefit payments to the City's employees.

Per Capita - A measurement of the proportion of some statistic to an individual resident determined by dividing the statistic by the current population.

Performance Indicators – Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs.

Performance Measures - Data collected to determine how effective and/or efficient a program is in achieving its objectives.

Permit Revenue - Fees imposed on construction related activities and for the acquisition of other nonbusiness permits.

Personal Services - A general category of operating expenses that includes salaries, wages, pensions, health insurance and other fringe benefits.

Plans Review Fee - Fees earned by the City for the review of construction plans.

Police Education - Portion of traffic violation fines collected and reserved by the state law for police education, placed in escrow until educational needs are identified, then transferred to this account.

Police Services - Revenue from charges derived from the employment of off-duty police officers by private agencies for crowd or traffic control.

Professional and Occupational Licenses - Revenues derived from issuance of business licenses by the City.

Professional Services - Provides for professional services/retainers.

Program Budget - A budget with expenditures that are based primarily on programs of work. Each individual program is established as a separate cost center.

Property Appraiser – The elected county official responsible for setting property valuations for tax purposes and for preparing the annual tax roll.

Property Taxes - Used to describe all revenues received in a period from current taxes, delinquent taxes, penalties, and interest on delinquent taxes. Property taxes are levied on both real and personal property according to the property's valuation and tax rate.

Proprietary Fund - Enterprise and internal service funds that are similar to corporate funds, in that they are related to assets, liabilities, equities, revenues, expenses, and transfers determined by business or quasi-business activities.

Public Hearing – a noticed meeting (per statute and/or ordinance) relating to legal action by a government; usually requires that the public must be heard before action is taken.

-Q-

Quality - Excellence, as defined by the customer.

-R-

Radon Surcharge - Administrative Fees earned by the City for the collection of the county's Radon Gas testing fee.

Real Estate Revolving Fund - To account for revenues and expenditures associated with the purchase and resale of land for the cities immediate and future needs.

Recreation Center Rentals - Fees collected for rental of Recreation Center to any non-tax exempt group/person, for their personal use.

Referendum – Presenting an issue to the voters of the City where a majority of voters decide on the issue.

Refund of Prior Year Expenditures - Revenue as a result of prior year expenditure being refunded.

Regular Salaries - Provide for compensation for full-time, permanent employees.

Reserve - (1) An account used to earmark a portion of a fund balance to indicate that it is not appropriate for expenditure and (2) an account used to earmark a portion of fund equity as legally segregated for a specific future use.

Resolution - A legislative act by the City with less legal formality than an ordinance.

Restitution - Revenues collected in payment for damage to City property.

Retained Earnings - An equity account reflecting the accumulated earnings of an Enterprise Fund.

Revenues - (1) Increase in governmental fund type net current assets from other than expenditure refunds and Governmental Accounting (NCGA) Statement 1, general long-term debt proceeds and operating transfers-in are classified as "other financing sources" rather than revenues. (2) Increases in propriety fund type net total assets from other than expense refunds, capital contributions, and residual equity transfer. Under NCGA statement 1, operating transfers-in is classified separately from revenues.

River Point Special Assessment District Collection Fund - To account for revenues and expenditures associated with City program of assessing benefiting properties for the cost of financing roadways and water and sewer extensions and improvements within the River Point Special Assessment District Project.

Road and Bridge Fund - To account for specific revenues such as gasoline tax and state-shared revenues and expenditures associated with the maintenance and repair of the City's roads and bridges.

Rolled-Back Rate - The operating millage rate required to raise the same ad valorem tax revenues as were levied in the prior year, exclusive of new construction, additions to structures, deletions and property added, i.e. annexations.

-S-

Sales Tax - Tax imposed on the taxable sales of all final goods.

Scrap and Surplus sales - Revenues resulting from the sale of Scrap and/or surplus assets of the City.

Service Charge - NSF Checks - Service charges collected as allowed by City ordinance due to NSF checks passed to the City.

Sign Permits - Revenue derived from issuance of sign permits for new signs being erected on business properties.

Solicitor Permits - Revenue derived from issuance of solicitation permits.

Special Assessment - A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

Special Event Permits - Revenue derived from issuance of permits for special events held within the City.

Special Revenue Funds - Funds used to account for revenue derived from specific external sources to be used for specific restricted types of activities.

St. Lucie Land Holding Special Assessment District collection Fund - To account for revenues and expenditures associated with City's program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the St. Lucie Land Holding Special Assessment District Project.

State Housing Initiative Partnership (S.H.I.P.) Fund - A fund established for the purpose of tracking the financial activities of a state grant used for assisting low income households with down payment and rehabilitation costs.

State Revenue Sharing - Revenue received by the state and proportionately shared with the City.

State Sales Tax (1/2 cent) - One-half of the one-cent sales tax increase (from 4 cents to 5 cents) effective May 1, 1982. Tax collected by the counties is divided between that county and the cities within the county based on population ratio.

Stormwater Utility Fees - Revenues earned from the annual fee charged to property owners for stormwater management.

South Lennard Road Special Assessment District Collection Fund - To account for revenues and expenditures associated with City program of assessing benefiting properties for the cost of financing roadway and water and sewer extensions and improvements within the South Lennard Road project.

Southwest Annexation Special Assessment District No. 1 – To account for revenues and expenditures associated with the City’s program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the Southwest Annexation special assessment district.

Street Lighting Fund – to account for the revenues and expenditures of residential street lighting districts.

-T-

Tax Incremental Finance District (TIF) – An economic development tool used to provide improvements such as demolition of buildings, infrastructure improvements, or infrastructure extensions to businesses. The district captures the added tax value of all taxing jurisdictions and uses the added value to pay for improvements.

Tax Levy - The total amount to be raised by general property taxes for purposed specified in the Tax Levy Ordinance.

Tax Roll - The official list showing the amount of taxes levied against each taxpayer or property.

Telephone Franchise - Franchise Tax levied on Southern Bell Telephone and Telegraph Company.

Tennis, Basketball, Shuffleboard Lights - Revenues collected for light usage.

Tesoro Capital Improvement Fund - To account for the financial resources and expenditures associated with the construction of the project.

Tesoro Special Assessment District Collection Fund – To account for revenues and expenditures associated with the City’s program of assessing benefiting properties for the cost of financing roadways, drainage facilities, communications, public safety, re-use irrigation and water and sewer

extensions and improvements within the Tesoro Assessment District project.

Trial Balance - A list of the balances and the accounts in a ledger kept by double entry with the debit and credit balances shown in separate columns. If the totals of the debit and credit columns are equal or their net balance agrees with a control account, the ledger from which uses total expenditures and transfers to other funds that decreases net financial resources.

Trim Notice – “True rate in Millage,” a tentative tax notice sent to all property owners in August to provide information reflecting tentatively adopted millage rates.

Trust Fund - Return of pension contributions from the insurance company for those employees who terminate before becoming fully vested.

Truth in Millage - The Florida Truth in Millage Act (TRIM) serves to formalize the property tax levying process by requiring a specific method of tax rate calculation, form of notice, public hearing requirements and advertisement specifications prior to the adoption of a budget tax rate.

The effect of TRIM is to inform taxpayers that their property taxes are changing (up or down), the cause (a change in the assessed value of their property and/or an increase in the proposed spending level) and how the proposed new tax rate compares to the rate that would generate the same property tax dollars as the current year (the “rolled back” rate).

-U-

Unemployment Insurance - Provides for City-paid employee benefits for unemployment insurance.

User Fees - Charges for expenses incurred when services are provided to an individual or group and not the community at large. The key to effective utilization of user fees is being able to identify specific beneficiaries of services and then determine the full cost of the service they are consuming.

Uses - Total expenditures and transfers to other funds that decrease net financial resources.

Utility Service Tax - Taxes levied on consumer consumption of utility services provided in the City. The tax is levied as a percentage of gross receipts.

-V-

Valuation – The dollar value of property assigned by the County Property Appraiser.

Variable Rate - A rate of interest subject to adjustment.

Violation Alarm Permit - Revenues collected as a result of violation of the local alarm ordinance.

Violation of Local Code - Revenues collected from violators of local codes.

-W-

Water - Provides for water service.

Water & Sewer Assessment Collection Fund - SAD I, Phase I - To account for the revenues and expenditures associated with City's program of assessing benefiting properties for the cost of financing water and sewer extensions and improvements in Special Assessment District I, Phase I.

Water & Sewer Assessment Collection Fund - SAD I, Phase II - To account for revenues and expenditures associated with City's program of assessing benefiting properties for the cost of financing water and sewer extensions and improvements in Special Assessment District I, Phase II.

Water & Sewer Assessment Collection Fund - USA 3 & 4 - To account for revenues and expenditures associated with City's program of assessing benefiting properties for the cost of financing water and sewer extensions and improvements in Utility Service Areas 3 & 4.

Water & Sewer Assessment Collection Fund – USA 5, 6 & 7A - To account for revenues and expenditures associated with City's program of assessing benefiting properties for the cost of financing water and sewer extensions and improvements in Utility Service Areas 5, 6 & 7A.

Water and Sewer Capital Improvement Fund USA 9 - To account for the financial resources and expenditures for the design, acquisition and construction of water and sewer lines throughout the community.

Water & Sewer Capital Improvement Funds - To account for the financial resources and expenditures for the design, acquisition and construction of water and sewer lines throughout the community.

Water & Sewer Fund - An enterprise Fund Established to account for the resources and uses of the Utilities function of the City and is prepared on the full accrual basis of accounting. The Utilities function consists of the provision of a clean water source and the proper disposal of wastewater. The Water and Sewer Fund is an enterprise fund and as such receives its revenues from charges levied for the provision of services to users.

Water and Sewer Permit - Revenue derived from issuance of permits allowing the installation of water and/or sewer systems. These revenues fund the inspections provided by the City staff.

Wetlands Mitigation - Any action required to reduce the impact of development on a wetland. Mitigation actions might include creation of new wetlands or improvement of existing wetlands. Mitigation may occur on the site of the development or at some other site.

Worker's Compensation - Provide for City-paid benefits for Worker's Compensation pursuant to State Law.

Wyndcrest (WDDF) Capital Improvement Fund – To account for the financial resources and expenditures associated with the construction and equipping of a building to be used in the operation of a digital production studio.

-Z-

Zoning Fees - Fees paid to Planning Department when applying for variances, subdivision approvals, planned Unit Development approvals and zoning changes.

ABBREVIATIONS & ACRONYMS

ACD	Automatic Call Distributor	CORE	Comprehensive Offender Rehabilitation & Education
ADA	Americans with Disabilities Act	CPI	Consumer Price Index
APWA	American Public Works Association	CRA	Community Redevelopment Agency
ARRA	American Recovery & Reinvestment Act	CTC	Community Tax Certificate
BLDG	Building	DARE	Drug Awareness Resistance Education
BOCC	Board of County Commissioners	DCA	Department of Community Affairs
CADD	Computer Aided Drafting & Design	DEP	Department of Environmental Protection
CAEFR-	Certificate of Award for Excellence in Financial Reporting	DRI	Development of Regional Impact
CAFR	Comprehensive Annual Financial Report	DROW	Drainage Right of Way
CDBG	Community Development Block Grant	DUI	Driving Under the Influence
CEB	Code Enforcement Board	EAR	Evaluation and Appraisal Report
CERT	Community Emergency Response Team	EMOC	Emergency Management Operations Center
CEU	Continuing Education Unit	EMS	Emergency Medical Services
CGFO	Certified Government Financial Officer	EOC	Emergency Operations Center
CGFOA	Certified Government Finance Officers Association	ERU	Equivalent Residential Unit
CHGS	Charges	EWIP	Eastern Watershed Improvement Project
CIP	Capital Improvement Project	FAPPO	Florida Association of Public Procurement Officials
CIS	Computer Information Service	FDEP	Florida Department of Environmental Protection
CO	Certificate of Occupancy	FDOT	Florida Department of Transportation
COBRA	Consolidated Omnibus Budget Reconciliation Act	FEMA	Federal Emergency Management Agency
COG	Continuity of Government	FGFOA	Florida Government Financial Officers Association
COLA	Cost of Living Adjustment	FICA	Federal Insurance Contributions Act
COMPSTAT	Computerized Statistics	FIND	Florida Inland Navigational District
COOP	Continuity of Operations Plan	FMLA	Family Medical Leave Act
COP	Certificate of Participation	FPL	Florida Power & Light
COPS	Community Oriented Policing Services		

FT	Full Time	NOPC	Notice of Proposed Change
FTE	Full Time Equivalent	NPDES	National Pollutant Discharge Elimination System
FY	Fiscal Year	NPI	National Purchasing Institute
GAAP	Generally Accepted Accounting Principals	NSF	Non-Sufficient Funds
GASB	Government Accounting Standards Board	NSP	Neighborhood Stabilization Program
GFOA	Government Finance Officers Association	OMB	Office of Management & Budget
GIS	Geographic Information System	OPEB	Other Post Employment Benefits
GO	General Obligation.	PAL	Police Athletic League
GOVMT	Government	PBA	Police Benevolent Association
GREAT	Gang Resistance Education & Training	PD	Police Department
HIPPA	Health Insurance Portability & Accountability Act	PD&E	Plan, Design & Engineering Study
HHR	Hurricane Housing Recovery	PDF	Portable Document Format
HMGP	Hazard Mitigation Grant Program	PEA	Public Employee's Association
HR	Human Resources	PGA	Professional Golfer's Association
HVAC	Heating Ventilation & Air Conditioning	PIO	Public Information Officer
ICMA	International City Managers Association	PO	Purchase Order
IJR	Interchange Justification Report	PPO	Preferred Provider Organization
IRSC	Indian River State College	PRGM	Program
ISDN	Integrated Services Digital Network	PSA	Police Service Aide
JEA	James E. Anderson	PSL	Port St. Lucie
KPSLB	Keep Port St. Lucie Beautiful	PIO	Public Information Officer
LAP	Local Agency Program	PT	Part Time
LLEBG	Local Law Enforcement Block Grant	PW	Public Works
LOGT	Local Option Gas Tax	PUD	Planned Unit Development
MIS	Management Information Services	RFP	Request for Proposal
MPO	Metropolitan Planning Organization	RM	Risk Management
MSTU	Municipal Services Taxing Unit	ROD	Record of Decision
NIGP	National Institute of Governmental Purchasing	ROW	Right-of-Way

ROWTP	Reverse Osmosis Water Treatment Plant	TPMS	Temperature and Pressure Monitoring System
R&R	Renewal & Replacement	TPO	Transportation Planning Organization
SAD	Special Assessment District	TRICO	Treasure Coast Risk Management Program
SCADA	Supervisory Control & Data Acquisition	TRIM	Truth in Millage
SFWMD	South Florida Water Management District	TRNG	Training
SHIP	State Housing Initiative Partnership	UHP	Uniformed Hiring Program
SLC	Saint Lucie County	USA	Utilities Service Area
SLW	Saint Lucie West	VOCA	Victims of Crime Act
SRO	School Resource Officer	W&S	Water & Sewer
STARCOM	Statistical Tracking Accountability & Response through Computer Oriented Mapping	WAN	Wide Area Network
SVCS	Services	WAP	Wireless Application Protocol
SWAT	Special Weapons and Tactics	WTP	Water Treatment Plant
SWMPP	Stormwater Management Program Plans	WWTP	Wastewater Treatment Plant
TIF	Tax Increment Financing	YTD	Year to Date



“A City for All Ages”