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*“A City for All Ages”*

# City of Port St. Lucie Adopted Annual Budget 2019-2020

*"The City for all Ages"*

*Mayor*

Gregory J. Oravec



*Vice Mayor*

Shannon M. Martin  
District 3



*Councilwoman*

Stephanie Morgan  
District 1



*Councilman*

John Carvelli  
District 2



*Councilwoman*

Jolien Caraballo  
District 4



*City Manager*

Russ Blackburn

Incorporated  
April 27, 1961  
Population  
200,015

Prepared by:

Office of Management and Budget

[www.cityofpsl.com](http://www.cityofpsl.com)



*“A City for All Ages”*



# *Listing of City Officials*

## **ELECTED OFFICIALS**

Gregory J. Oravec..... Mayor  
Shannon M. Martin..... Councilwoman, Vice Mayor – District 3  
Stephanie Morgan..... Councilwoman – District 1  
John Carvelli..... Councilman – District 2  
Jolien Caraballo..... Councilwoman – District 4

## **APPOINTED OFFICIALS**

Russ Blackburn..... City Manager  
James Stokes..... City Attorney

## **ADMINISTRATION**

Patricia Roebing ..... Assistant City Manager/City Engineer  
David Graham ..... Assistant City Manager  
Jesus Merejo ..... Assistant City Manager  
Kristina Ciuperger ..... Special Assistant to the City Manager/Chief Communications Officer  
Robert Sweeney..... Public Works Director  
Brad Macek ..... Utility Systems Department Director  
Kristina Ciuperger ..... Interim Human Resources Director  
Joel A. Dramis ..... Building Official  
Karen Phillips ..... City Clerk  
William Jones ..... Chief Information Officer  
Roger Jacob ..... Facilities Maintenance Director  
Jeff Snyder..... Chief Financial Officer  
Stephen Okiye ..... Finance Division Director  
Robyn Holder ..... Interim Procurement Management Division Director  
Renee’ Major..... Risk Management Division Director  
Linda McCarthy..... Civic Center Director  
Sherman Conrad ..... Parks and Recreation Director  
John Bolduc ..... Chief of Police  
Teresa Lamar-Sarno ..... Interim Planning & Zoning Director  
Carmen Capezzuto..... Neighborhood Services Director  
Wesley McCurry ..... CRA Director



Office of the City Manager  
Russ Blackburn

September 23, 2019

Honorable Mayor, Vice Mayor, Members of City Council, and Citizens:

It is my privilege to present the Fiscal Year (FY) 19/20 Adopted Budget in accordance with the City Charter. This budget is created through an extensive process of reviewing requests received in a manner that utilizes resources effectively, within fiscal constraints, while working to achieve goals set by the Council in alignment with the City's Strategic Plan.

On June 28, 2019, the proposed budget was provided to City Council. On July 24, 25, & 26, 2019 the City Council participated in a three-day workshop to primarily discuss the proposed budget, programs, and funding. Based upon direction provided during the workshop, adjustments were made reducing the total millage rate by 0.2260 of a mill, down from the proposed recommendation of 0.2000 of a mill. The Council also chose to add two additional police officers, an additional crime scene technician, three parks maintenance workers, a special events coordinator, additional parks part-time maintenance workers, and a part-time recreation aide to focus on maintaining the safest large city in Florida designation, as well as enhancing our constituents experience in our beautiful park system. During the budget hearings held September 9, 2019 and September 23, 2019 City Council formally adopted the FY 19/20 operating and capital budget.

The City of Port St. Lucie continues to experience rapid growth, and it is estimated that the City is now the seventh largest City in Florida. The positive economic trend with new business, commercial, and residential growth continues, requiring staff to be agile and focused on responsive service delivery. We are continuing to see high demand for building permits, the robust construction of new homes and businesses, and increased vehicles on our roadways.

The City Council has established a vision for the City as a Safe, Beautiful and Prosperous City for All People – Your Hometown. Specifically: Port St. Lucie has great neighborhoods; excellent educational opportunities for lifelong learning; a diverse local economy and employment options; convenient transportation; unique natural resources including the St. Lucie River; and leisure opportunities for an active lifestyle. Our team works to help the Council carry out this vision with an organizational vision that Port St. Lucie is recognized nationally as a leader providing superior services through a diverse, empowered and visionary team. The City and staff continue to be recognized nationally and statewide:

- ❖ Port St. Lucie remained the safest large city in Florida with a population over 100,000, for the ninth year in a row and 14 out of the past 16 years, according to recently released data from the Florida Department of Law Enforcement.
- ❖ US News ranked the City 18th safest place to live in the US in 2019.
- ❖ US News ranked the City 23rd most desirable place to live in the US.
- ❖ US News ranked the City 5th best places people are moving to in 2019.
- ❖ Keep Port St. Lucie Beautiful (KPSLB) received the 2018 President's Circle Award from Keep America Beautiful.
- ❖ The City's Communication Department has accepted 35 awards so far in 2019 from various organizations recognizing outstanding work.
- ❖ The City was proclaimed the third happiest city in Florida and the 45th happiest city in the US by WalletHub.

- ❖ The City ranked as the #8 best southern city where business is booming, and salaries are rising by GoBankingRates.
- ❖ The City ranked 3rd in "America's Safest Places to Live... Where You Can Actually Afford to Buy a Home" by Realtor.com.

In addition to receiving accolades from national and state organizations, we have three national home builders who are, or will be, constructing residential housing units. Not only will there be an increase in available homes, but these builders will also be advertising these properties nationwide and internationally fueling continued growth.

Southern Grove, the City's 1,200-acre jobs corridor is in Tradition, one of Port St. Lucie's premier mixed-use developments. Southern Grove was described as the economic future of the City of Port St. Lucie by the Urban Land Institute (ULI) in their 2018 report. The ULI report also stated that "The city should expect that this effort will take up to 30 years." However, the significant activity in Southern Grove is providing proof that the concept can and will work for the benefit of the City and our constituents. The City is now in a unique position to control its own future and ensure that its long-range vision of creating a jobs corridor and employment generator along 1-95 in Southern Grove remains a reality.

The City's strategic goal of diversifying our economy and increasing the number of jobs in Port St. Lucie is directly linked to the successful buildout of Southern Grove. New activity in Southern Grove in the past year included the integration of the Cleveland Clinic, one of the largest and most respected hospitals in the country, with Martin Health System. Tradition Medical Center has been rebranded Cleveland Clinic Tradition Hospital. Currently, the City is in negotiations with representatives from Cleveland Clinic to occupy the Florida Center for Biosciences, which will bring an anticipated 100 high-paying jobs, over five years, to the City. The Cleveland Clinic is also planning for a new Neuroscience Center of Excellence which will bring 150 new high paying jobs to the City.

Also new in Southern Grove is the purchase and construction of City Electric, a 400,000 square foot manufacturing plant bringing an additional 50 high paying jobs to the area while retaining 211 existing jobs within the City.

Florida International University (FIU) is partnering with the Torrey Pines Institute to add an additional 18 research teams paying above the City's average wage. Additionally, Oculus Surgical may expand operations and build a new plant on property purchased in the Southern Grove Area, increasing from their current 31 jobs to add an additional 50 high-paying jobs over the next three years.

In addition to economic indicators and national and statewide rankings, the City once again conducted the National Citizen Survey to measure progress. This scientifically valid survey of City residents provided several data points utilized for strategic planning and performance measurement throughout the organization. Most community members gave high marks to the overall quality of life in Port St. Lucie, the city as a place to live and raise children, their neighborhood as a place to live, and the overall appearance and image or reputation of Port St. Lucie. Respondents also gave more positive evaluations in 2019 compared to 2018 to the City welcoming citizen involvement, the confidence in the City government, the City being honest, treating all residents fairly, and the overall direction the City is taking.

The upcoming fiscal year's budget establishes a total spending level of \$451.9 million in FY 19/20 for all funds. Overall, this budget continues Port St. Lucie's fiscally sound and conservative approach to managing taxpayer dollars as the City grows towards a population of 200,000 citizens.

The four priorities in developing this budget include:

- ❖ Implement the City Council’s Strategic Plan.
- ❖ Enhance current levels of service – specifically increasing the number of sworn police officers to address the rapid growth in the western area of our City.
- ❖ Maintain the City’s infrastructure, equipment, facilities, services and programs - effect improvements in critical areas of concern; and
- ❖ Fund the Strategic Plan of the City Council – focusing on the overall priorities for the upcoming year.

## Budget Process

Collectively, the annual budget process and document are the most important responsibility of the City Council. This document defines four key roles explaining the work of the City Council to the City’s residents and business community and those considering living or investing in the City.

- ❖ The budget serves as a Policy Document providing information with respect to the policies, goals, and objectives for the coming year; further, it provides an explanation of the budget process to reach the goal and statutory obligation of a balanced budget.
- ❖ The budget serves as the Financial Plan that explains the fiscal structure and operation of the City’s major revenue sources and expenditures for the coming year. This information provides projections for current year financial activity, as well as comparison to historical and past programs.
- ❖ The budget serves as an Operations Guide demonstrating the relationship between the Organization’s departmental programs, structure, staffing, and the goals and objectives that have been defined in the 19/20 Strategic Plan and other guiding documents.
- ❖ Most importantly, this budget document is utilized to comprehensively communicate and provide transparency to the public on how the City of Port St. Lucie – as a government – operates within prescribed guidelines and recommended and accepted practices to achieve its goals.

## Key Points Influencing the FY 19/20 Budget Preparation

- ❖ Addressing the City Council’s seven Strategic Plan goals and funding of the top City Council priorities.
- ❖ Providing a nominal salary adjustment to retain valued staff and attract the most highly skilled employees to Port St. Lucie.
- ❖ Maintaining the distinction of being the safest large city in Florida.
- ❖ Providing quality facilities that serve residents and visitors to the City and promote quality appearance of City facilities.
- ❖ Providing recreation activities that are unique, fun, and available to all residents of the City, and equipment that is safe, clean, and well maintained.
- ❖ Expanding technological improvements and creating an organization where staff is provided the necessary technological resources to effectively and efficiently perform.

- ❖ Budgeting for the increase in capital projects due to passage of the half-cent sales tax referendum.
- ❖ Enhancing our current high-quality service levels.

## FY 19/20 Budget Summary

This budget recommends a total spending level approximately of \$451.9 million in FY 19/20 for all funds. The total FY 19/20 City budget represents an increase of 9.5% compared to the FY 18/19 adopted budget. The fluctuations relate primarily to increases in capital projects including \$15 million of One-Half-Cent Sales Tax projects, increase utility capital improvement projects, increase in stormwater projects, increase in the taxable values, added staffing including 12 new sworn police officers, continued attention to deferred maintenance, increases due to Budget Amendment #1 during the FY 18/19 fiscal year adding 10 additional employees, strengthening housing market, and increasing development activity, all of which are reflective of an improving economy and rapid growth.

## City Council's Goals

This budget is built on the Council's Strategic Goals of 1) Safe, Clean, and Beautiful; 2) Vibrant Neighborhoods; 3) Quality Education for All Residents; 4) Diverse Economy and Employment Opportunities; 5) High-Quality Infrastructure and Facilities; 6) Culture, Nature, and Fun Activities; and 7) High performing City Government Organization. Efforts included in this budget continue the work of meeting Council's adopted strategic priorities and are detailed in this section under the appropriate goal.

During the spring Strategic Goal setting meeting, the City Council identified their "Top 18 Projects" for the FY 19/20 budget period, continued two-year priorities from the previous fiscal year and included additional projects upon adoption of the strategic plan in June 2019 leading to a combined 24 top priority projects. The 24 recommended priorities include:

1. **Safe, Clean and Beautiful – District 5 Implementation:** Begin adding police officers to staff a new District 5 for the western section of the City. Staffing this new District was directed to be completed within five years by adding six officers per year. The Budget accelerates this plan by adding 12 additional police officers. This brings the total sworn Officers to 250.
2. **Safe, Clean and Beautiful – US Highway 1 Corridor beautification:** We have identified funding in the FY 20/21 budget period to begin this project.
3. **Safe, Clean and Beautiful – St. James Boulevard beautification:** We are proposing adding appropriations to design St. James Blvd. landscaping.
4. **Safe, Clean and Beautiful – Improving traffic safety and education:** The Police Department continues to prioritize traffic safety in its operations.
5. **Vibrant Neighborhoods – Community Engagement:** We continue implementation of the Neighborhood Improvement and Community Engagement (N.I.C.E.) Program. (Continued from FY 18/19.)

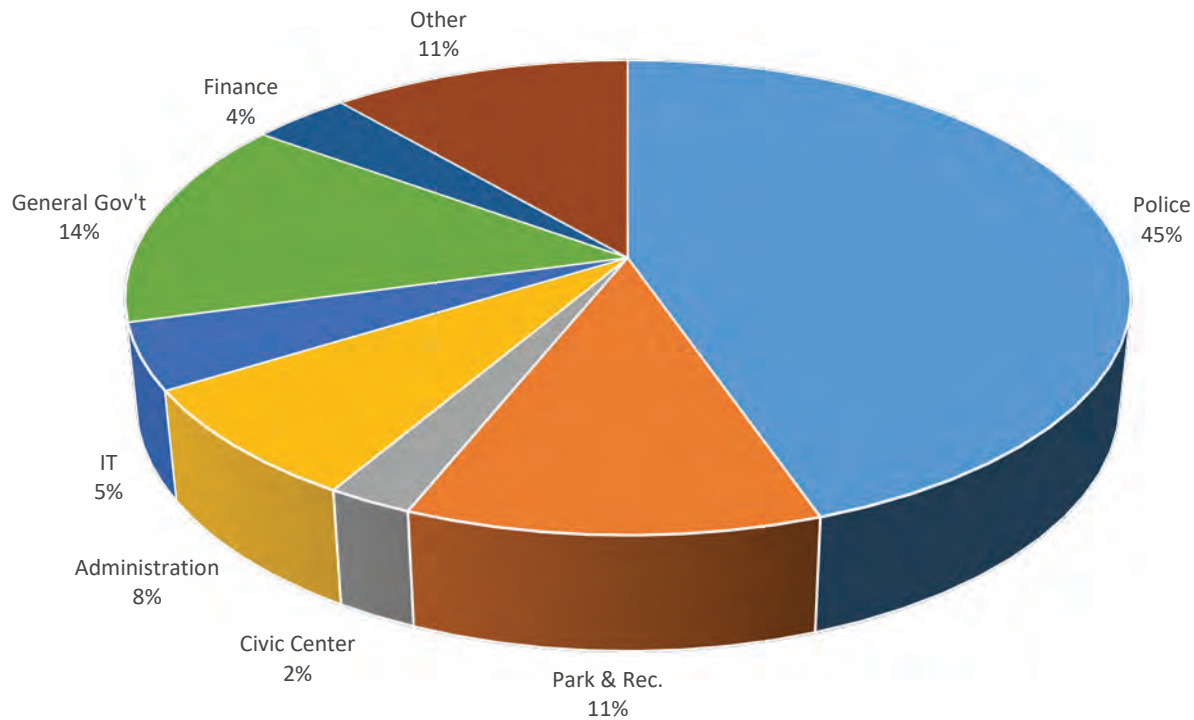
6. **Vibrant Neighborhoods – Neighborhood entry signs:** Funding of entry signs to neighborhoods named through the N.I.C.E. program. (Continued from FY 18/19.)
7. **Quality Education for All Residents – School safety partnership:** The City is currently funding staffing for School Resource Officers in Charter Schools and public high schools.
8. **Quality Education for All Residents – Lease land for a public charter school:** The lease agreement for the career technical academy/public charter school is currently being negotiated.
9. **Diverse Economy and Employment Opportunities – Sale of City-owned parcels in Southern Grove Jobs Corridor:** Significant activity and interest in this property have been generated by the integration of Cleveland Clinic with Tradition Medical Center, also assisting with the increase in interest is the City’s partnership with FIU and Torrey Pines Institute. We are adding appropriations to master plan the Southern Grove Jobs Corridor to better position the property for sale while advancing the City’s vision for the corridor.
10. **Diverse Economy and Employment Opportunities – Sale of Florida Center for Biosciences:** We are currently in negotiations with Cleveland Clinic for the sale or lease of this building.
11. **Diverse Economy and Employment Opportunities – Fully leverage partnership with Cleveland Clinic:** We continue to explore options available to strengthen our partnership with Cleveland Clinic, utilizing the hospital as an anchor.
12. **Diverse Economy and Employment Opportunities – Create a Convention Center/Entertainment District in City Center:** An action plan is currently being developed to reimagine the City Center property and create a convention/entertainment district.
13. **High-Quality Infrastructure and Facilities – Accelerate and redesign Port St. Lucie Boulevard South:** Staff is working with the Florida Department of Transportation to develop and implement a plan to accelerate and redesign the Port St. Lucie Blvd. South road improvements.
14. **High-Quality Infrastructure and Facilities – McCarty Ranch Water Quality Project:** This budget adds appropriations to continue forward movement of this project.
15. **High-Quality Infrastructure and Facilities – Sewer to Septic Conversion:** This budget appropriates funding grants to our lower income homeowners living near our waterways to make the conversion.
16. **High-Quality Infrastructure and Facilities – Bus Shelter Public Art Project:** We are adding appropriations for an assessment of the bus shelters, working with stakeholders on safety issues, and the designing of art for bus shelters.

17. **High-Quality Infrastructure and Facilities – Multi-modal street section improvement:** Our Public Works Department is developing a multi-modal street section in conjunction with the Floresta Drive consultants to establish a standard to present to the City Council for comment.
18. **High-Quality Infrastructure and Facilities – Transit Enhancement Plan:** Staff is developing recommendations to enhance transit to more effectively address the public transit needs of residents.
19. **Culture, Nature and Fun Activities – Riverwalk Master Plan:** This budget is adding appropriations to begin a master plan for the Riverwalk Park Project.
20. **Culture, Nature and Fun Activities – Torino and/or Tradition Regional Park:** The Torino and/or Tradition Regional Park has been included in the draft Ten-Year Parks and Recreation Master Plan, which was considered by the Council at the July retreat.
21. **Culture, Nature and Fun Activities – Adventure Park:** The Adventure Park has been included in the draft Ten-Year Parks and Recreation Master Plan, which was considered by the Council at the July retreat.
22. **High Performing Government Organization – Reduce Millage:** This Budget reduces the City's total Millage by 0.2260 mills for FY 19/20 to 6.0740 mills down from 6.3000 last fiscal year. For a home owner with a median priced (\$243,995), homesteaded property the total City taxes will decrease \$14.20 over last year's property taxes.
23. **High Performing Government Organization – 1PSL (311):** Funding has been added to implement the 1PSL software, including training for staff to properly assist in this transition.
24. **High Performing Government Organization – Organizational Development: Development (including leadership training and succession planning):** A significant amount of the increase in the appropriations for the FY 19/20 over last year's biennial budget presentation is focused on staff development, building on the investment in project management training and other critical skills

## General Fund

The General Fund budget is at \$111.4 million for FY 19/20. The General Fund FY 19/20 budget represents an increase of 3.9% over the FY 18/19 budget due mainly to the additions of new staff to meet the growing population of the City.

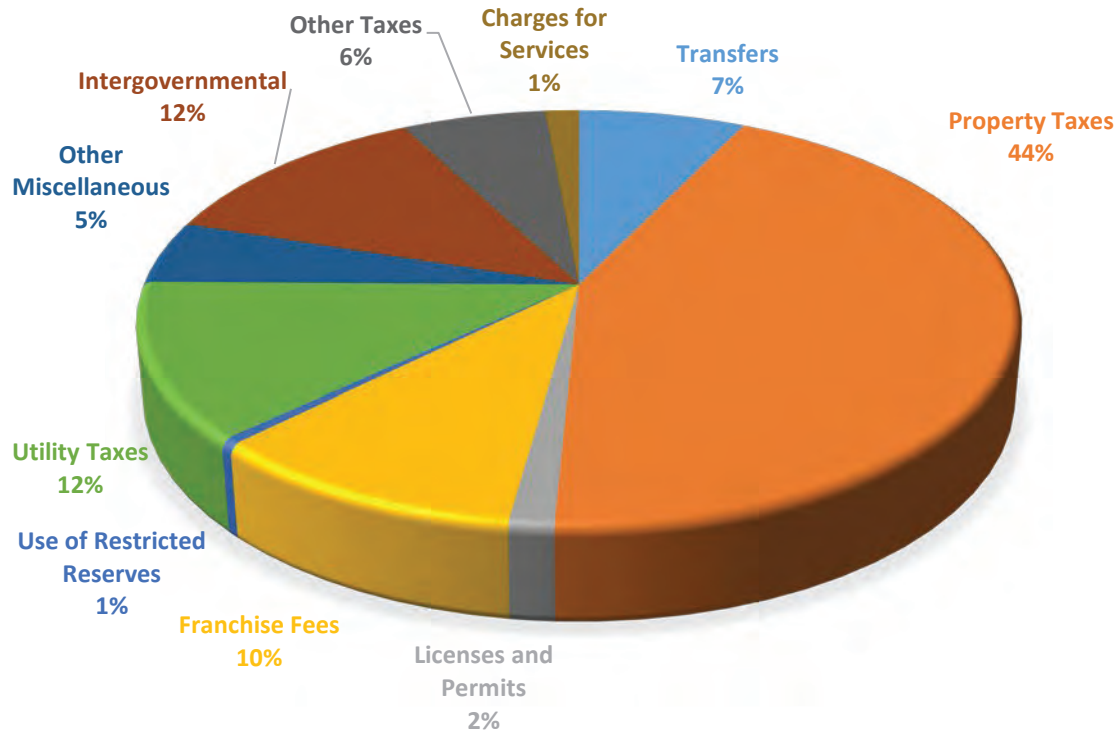
### Uses of Resources



The budget is using nearly \$5.4 million for new vehicles, equipment, and computer hardware in FY 19/20. Costs for personnel are increasing in FY 19/20 and continue to increase as we begin a five-year staffing program for growth in Tradition, Police District 5. New positions are being added in the Police Department, Parks Department, Human Resources Department, Legal Department, and Information Technology Department. These are in addition to the Fleet Manager position. Two emergency management positions are transferred to the General Fund from the Road and Bridge Fund, and the Victims of Crime grant-funded position in the Police Department. The payroll is increasing approximately \$5 million in FY 19/20, which includes the new positions which are discussed in detail later in this transmittal letter.



## SOURCE OF REVENUES



The St. Lucie County Property Appraiser has certified that the total taxable value for the City of Port St. Lucie in 2019 is just under \$10.8 billion – an increase of 10.8% from the certified value of July 2018. Although our values continue to recover, the City’s taxable value still falls well below the high point of more than \$13 billion in 2007. This dramatic decrease in taxable value does not adjust for approximately \$1.5 billion of new construction that took place over the past 11 years.

General Fund revenues from all other sources, i.e., franchise fees, utility taxes, sales taxes, state shared revenues, fines and forfeitures, etc., are projected to increase very modestly over the planning horizon.

## Enterprise Funds

For water & sewer utilities and stormwater services, additional growth in the city, coupled with increasing operating costs for water and sewer, necessitate rate increases to maintain financial stability and address the operating and capital needs of our municipal utility services. The budget includes a 1.6% rate increase for both water and sewer rates, keeping in line with the increase in the consumer price index (CPI), the annual inflation in the market; which will likely continue in the future.

The Utility System in much of the City is a low-pressure system which requires significant repair and replacement of grinder pumps and components. Maintenance costs are much greater than the gravity feed systems like the Tradition area. The Utility is building a reserve for which to cash fund the needed maintenance within a few years.

The Water & Sewer Fund continues to work on two water quality restoration projects, and an aggressive relocation program for road upgrades are proposed for the five-year planning horizon in FY 19/20 through FY 23/24. These include the McCarty Ranch water quality restoration project for \$5.8 million, a 1,145-acre water storage impoundment, as well as a planned upgrade to Westport Wastewater Plant for \$35 million; this to address growth. To accommodate the street upgrades for Floresta Drive and Port St. Lucie Blvd., the relocation of the water and wastewater lines are required, costing \$13 million.

The Stormwater Fund is focusing on deferred maintenance with projects to replace failed culverts under the roadways, water control structure improvements, and repairing the failing E3 Canal for FY 19/20.

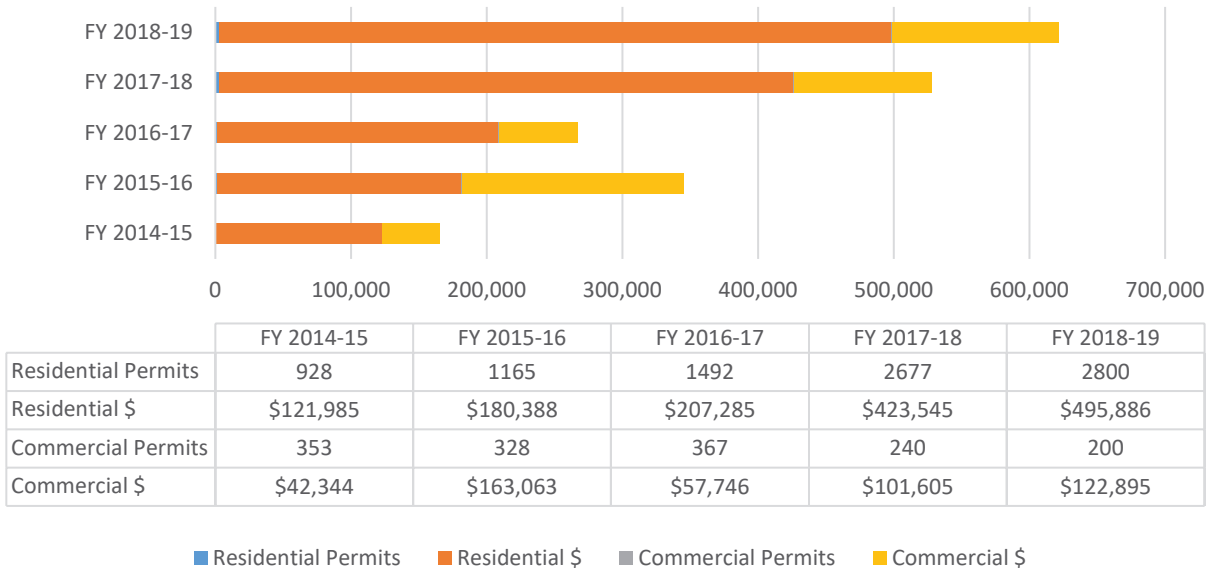
## Building Fund

The Building Fund remains very active as commercial and residential construction increases. The graph below demonstrates the increase in demand for the department. This activity acts as a barometer for increased ad valorem values when completed, as well as increasing demands for all services now and continuing into the near future. The significant increase of the commercial valuation during FY 15/16 is for the Tradition Medical Center (now Cleveland Clinic Tradition Hospital) addition and remodel.

The Building Department's PANDA system, now in its third year, has released a new version which allows contractors to submit requests for permits online. This move has resulted in 42% of residential permits issued using this online process; reducing required office visits, thus making it easier on contractors, saving time, and reducing the workload to the department.

To enhance Building Department customer service, City Council has authorized the addition of four new employees, to be hired if the building continues its current trend.

### Building Permits (values in \$000s)



### Road & Bridge Fund

The long-range model indicates that this fund will continue to spend down excess reserves in future years. The increase in the annual debt service will continue to require ±\$1 million to be utilized. The advantage of this fund is the fact that currently, the fund balance is larger than the policy target of 17%. The gas revenues, plus the increase in assessed valuation, provide a cushion which gives the fund the ability to continue to use excess reserves to meet the increase in debt service. The long-range model indicates that the Road and Bridge Fund will be able to continue supporting the excess debt payment, should the long-term model assumptions hold true. Final debt service payment will be in FY 22/23.

### Reserve Targets

The budget is balanced and reflects our continued fiscal restraint. The City Council has set reserve requirements for our operating funds; 20% of operating expenditures reserve in the General Fund, a 17% of operating expenses reserve in the enterprise funds, and 50% of operating expenditures reserve in the Building Fund. The City Council voted unanimously to use \$700,000 of unrestricted excess reserves to redesign Port St. Lucie Boulevard South in the current fiscal year and is committing an additional \$8.5 million of unrestricted excess reserves to construct the first section of this project. These funds will be reimbursed by the Florida Department of Transportation (FDOT) upon completion. We continue to wait on the state to provide reimbursement for the bulk of our hurricane-related expenses of approximately \$3 million at the date of this transmittal letter. Except for the Golf Course Fund, which is working towards being cost-neutral, we are pleased to report that the budget maintains the required emergency reserves. These healthy reserves put the City in a strong financial position to endure future short-term economic downturns, catastrophic events, and help to maintain the City’s bond ratings.

## Capital Improvement Program (CIP)

As discussed at the May 20th City Council Special Meeting, the five-year CIP plan has been developed based upon the Council's Strategic Plan. We are prudently planning projects which further identified goals without increasing current debt load. The City Council adopted the FY 19/20 budget, including the CIP program for the year which has been updated for known needs, City Council direction, changes in pricing, and changes in circumstances which arise each new year of our planning horizon.

Projects planned over the ten-year period are projected to cost \$448.1 million and include:

- ❖ The multi-phase Riverwalk South project, including boardwalk construction, development of other tracts, and refurbishing of historic homes - \$12.2 million.
- ❖ New sidewalk projects budgeted in the Road and Bridge Capital Projects Fund - \$10 million.
- ❖ Street resurfacing - \$34.5 million.
- ❖ E-3 Canal Improvements for \$5.2 million (a grant application has been submitted which the department hopes to receive \$3.2 million).
- ❖ Winterlakes Park, including a playground, sports fields, and restrooms - \$1.9 million.
- ❖ BMX Sports/Skate Park - \$2.0 million.
- ❖ Tradition Regional Park - \$27.5 million.
- ❖ Torino Regional Park - \$13 million.
- ❖ Culvert and piping replacements - \$3.0 million.
- ❖ Water Control Structures - \$1.7 million.
- ❖ Water Quality Projects (Sagamore Basin) - \$1.6 million.
- ❖ McCarty Ranch water storage projects - \$8.7 million.
- ❖ Westport Wastewater plant upgrades - \$35.0 million.
- ❖ Wastewater collection upgrades - \$34.2 million.

The One-Half Cent Sales Tax referendum passed by a significant majority in November 2018, the CIP has been adjusted to accommodate the increase in funding. Planned projects now include \$13.2 million for St. Lucie West Boulevard improvements, doubling planned sidewalk improvements - \$10.6 million, improvements to SE Floresta Drive - \$22.5 million, nearly doubling our resurfacing program - \$27.5 million, traffic signal coordination projects \$1.7 million, and US 1 improvements - \$1.5 million. This will increase our CIP program by an additional estimated \$88 million. Visitors to the City will contribute approximately 25% or \$22 million for this program.

## Personnel Impacts

This FY 19/20 budget includes 34.63 new FTE positions. All new staffing relates to system expansion, growth, and service enhancements to further the strategic initiatives of the City Council. These additional FTEs will bring our employee count to a total of 1,144.63 FTEs which is still 92 fewer positions than the height experienced in FY 08/09. During the recession, the City chose to eliminate 265 positions through attrition or reduction in workforce. In FY 08/09 the population was estimated at 155,000 residents while the current estimated population is nearing 200,000 residents; a 29% increase. The positions are judiciously addressing the increased demand due to growth.

In the General Fund, the Budget recommends the following staffing increases:

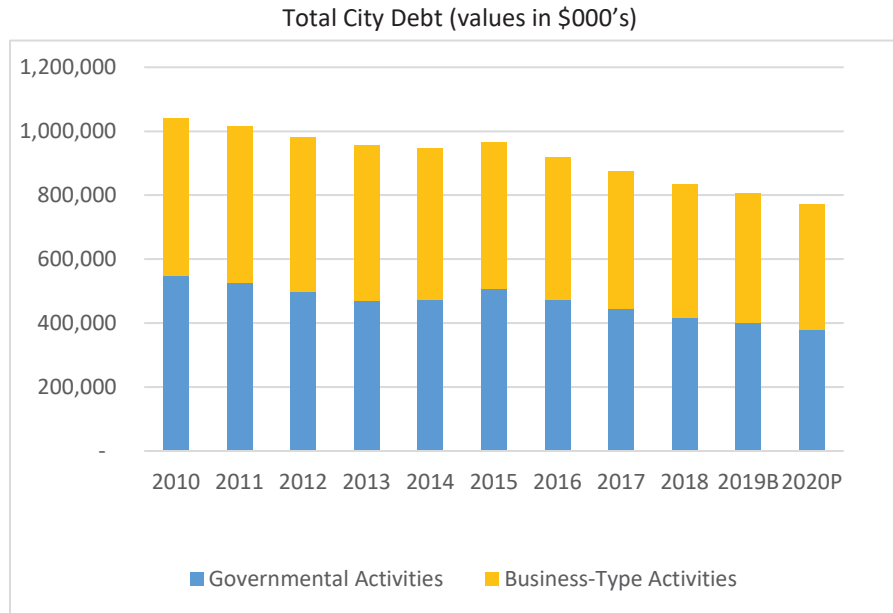
- ❖ Fourteen (14) new employees to the Police Department, six (6) Officers for Neighborhood Patrol, two (2) Officers for traffic control, four (4) Detectives, and two (2) Crime Scene Technician, bringing the sworn officers to 250.
- ❖ Nine and two thirds (9.63) new FTE, five (5) Maintenance Workers for the roving crew to address a growing Parks and Recreation Department that includes the Winterlakes Park, C-24 Canal Park, Mariposa Cane Slough Preserve, McCarty Ranch, (all new since 2009 when staffing was significantly reduced because of the great recession), and enhanced support for the existing park system within the City. Also, one (1) Special Events Coordinator, one (1) part-time Recreation Aide, and four (4) part-time maintenance workers to staff the busiest parks during off hours.
- ❖ One (1) new FTE employee in the Information Technology Department to assist with expanding our use of technology.
- ❖ One (1) new FTE employee, Training Coordinator, in the Human Resource Department to meet critical training needs and develop a citywide training plan.
- ❖ Two (2) transferred Emergency Operations employees from Public Works to the General Fund.
- ❖ One (1) Executive Secretary for the Legal Department.

For all other funds the Budget includes the following staffing increases:

- ❖ Four (4) new FTE employees in the Utilities Department to keep up with the growing demands for services.
- ❖ Four (4) new FTE employees in the Building Department to be hired if construction continues to grow.

We are pleased to report that all union contracts have been ratified which will cover the City for the next two years. These increases in costs for employment related expenses such as cost of living pay increase with all six public service unions, and a like increase for our non-represented staff have also been included in the budget for next year. The share of health care costs to our employees is currently 17% of the total cost with the City paying the remainder. We are committed to meeting the City Council directed 80% City contribution and 20% employee paid.

## Long-Term Debt Reductions



As illustrated in the chart, the City's long-term debt has been reduced as a result of principal payments and refinancing, when appropriate. From a high of more than \$1.042 billion debt in FY 09/10 to a projected \$772 million for the FY 19/20 based upon budgeted principal payments. This will represent a 25.9% reduction in debt over the ten-year planning horizon.

## Opportunities

We are currently in negotiations with the Cleveland Clinic to purchase or lease the Florida Center for Bio-Sciences (FCB) building. Leasing the FCB building will relieve the City of \$1.3 million annually in operations, insurance, and special assessment payments. For the current year, we have reduced the General Fund burden by \$1 million with the expectation that the negotiations will go well and conclude during the first quarter of FY 19/20. The City is projected to be receiving enough revenues in the residential and public building impact fees to cover the debt payment of The Torrey Pines Institute instead of requiring General Fund support. Also enhancing this endeavor is the imminent partnership with Florida International University.

We are continuing to actively market the property in our Southern Grove Jobs Corridor. The City is also facilitating land sales under the Development Management Agreement with Tambone Companies for the sale of 84 acres. The current amount budgeted for FY 19/20 is slightly less than last year due to the City's sale of several parcels of land. As property is sold, the new owners will be responsible for taxes and Special Assessment District payments which will reduce the amount required to be paid by the City. We have estimated that the carrying value of the burden has been reduced by \$.25 million because of property sales to date.

## Threats

The Municipal Police Officers' Trust Fund latest actuarial valuation report place the funded level at 78.7%, which leaves an unfunded pension liability of \$28 million. The Leroy Collins Institute at Florida State University has established a grading system for pension plans which

has this fund graded at a C, a funding ratio between 70% and 80%. A correction in the stock market could degrade our situation, which currently is reasonably strong.

Our long-range financial model indicates that The Saints Golf Fund will require General Fund support to remain a viable enterprise. The support required for FY 19/20 will be more than \$198,000. We believe that this fund will need continued support going into the future. Many municipal golf courses are requiring public support to remain operational and are being considered as a public amenity that adds to the quality of life in communities.

The Publics Works Department's facilities consist of many small, older buildings throughout the City. The need for a unified Public Works Field Operations compound is critical to enhance services as the City continues to experience the rapid growth. We will need to find additional funding to assist with this endeavor.

The economy is very cyclical with periods of bull markets followed by bear markets. A bull market refers to a market that is on the rise while a bear market is on the decline. The current bull market is ten years old which is considered by financial experts to be a very long time and may break the record for the longest in history by the time the new fiscal year begins. We anticipate a market correction at some point during the next several years, a situation that requires fiscal constraint. We will monitor long-range forecasts to enable a plan of response that will minimize impacts on service levels.

## Conclusions

I believe the budget should equip the City for growth now and in the future. This budget provides the resources and tools needed for staff to do the necessary work of the City and make us proud every day.

I am confident we have developed a conservative, reasonable, and responsible spending plan for FY 19/20. I thank staff for all the hard work and appreciate the commitment to creating this financial plan.

I look forward to working with the City Council as we implement the FY 19/20 City of Port St. Lucie Budget on behalf of our citizens.

Respectfully submitted,

A handwritten signature in blue ink, appearing to read "Russ Blackburn", with a long horizontal flourish extending to the right.

Russ Blackburn, City Manager



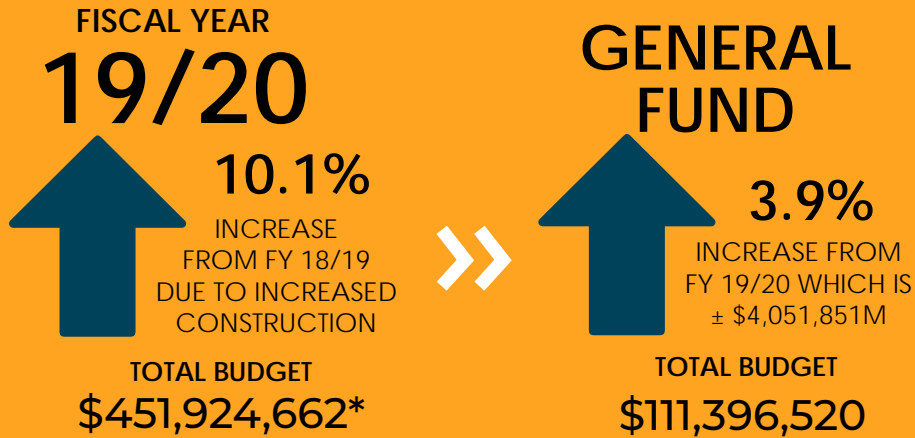
# The City Manager's ADOPTED BUDGET IN BRIEF FY 2019-2020

121 SW Port St. Lucie Blvd. | Port St. Lucie, FL 34984 | www.cityofpsl.com



The Fiscal Year 19/20 Adopted Budget allocates resources to support Port St. Lucie's Strategic Plan goals. This budget was adopted by the City Council during two Public Hearings on September 9 and 23, 2019.

## BUDGET



\* TOTAL ADOPTED AMOUNTS DO NOT INCLUDE RESERVE FUNDS AS IN PREVIOUS YEARS.

### Crosstown Voter Debt Reduced

The voter-approved debt service millage for Crosstown Parkway is proposed to reduce to 1.0193 in FY 19/20 from 1.2193 in FY 18/19.

### Operating Millage Reduced

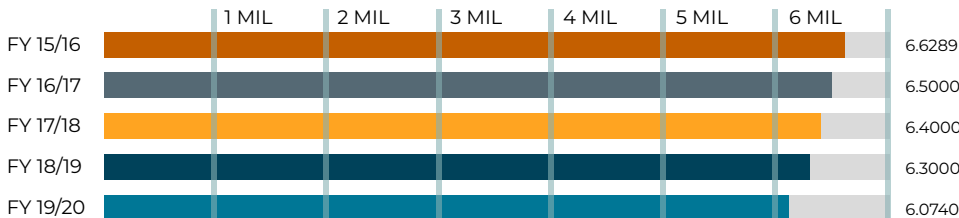
Operating Millage reduced by 0.0260 for a new total of 5.0547.

## Tax Base Increase

The tax base increased 10.8% over the July 2018 appraised value, due to increased growth and property appreciation, from FY 18/19 at \$9.8 Billion to FY 19/20 at \$10.8 Billion.

## MILLAGE RATE

Millage rate is the rate of tax per \$1,000 of taxable property value. The City's Operating Millage rate is **5.0547** per thousand for **FY 19/20**. The overall total millage is **6.0740**. The fourth year that the millage has been reduced.



## IMPACT OF MILLAGE REDUCTION ON CITY TAXES FOR A MEDIAN HOME WITH A HOMESTEAD EXEMPTION

	FY 18-19 Tax Year City Taxes	FY 19-20 Tax Year City Taxes
Assessed Value	\$230,613	\$234,995
Exemption Amount	50,000	50,000
Taxable Amount	\$180,613	\$184,995
City Total Millage Rate (Per \$1,000 of value)	6.3000	6.0740
Total City Taxes per Year	\$1,137.86	\$1,123.66
Difference with Proposed Millage Reduction		(\$14.20)

## STORMWATER

Stormwater User Fees are remaining the same for a total of **\$163.00** for a residential lot and **\$122.25** for an undeveloped lot.

The Budget includes a **1.6% rate increase** for both water and sewer rates.

## SOUTHERN GROVE

**Southern Grove** debt and tax payments equal **\$5.2 million**, a reduction of an estimated \$250,000 for debt, due to activity from sales of property.

### Median single family home value in Port St. Lucie

# \$234,995

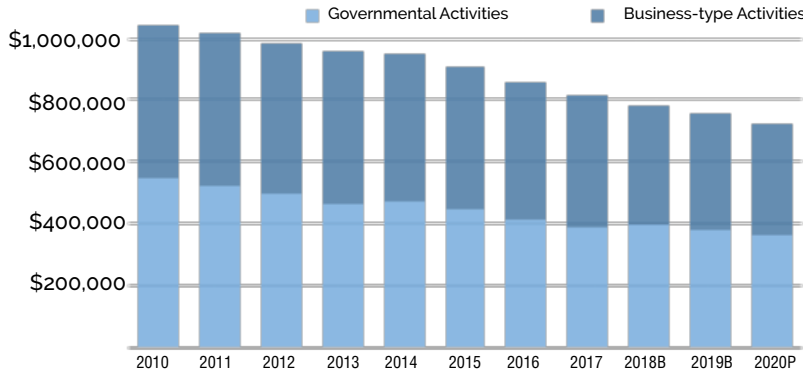




# The City Manager's ADOPTED BUDGET IN BRIEF FY 2019-2020

121 SW Port St. Lucie Blvd. | Port St. Lucie, FL 34984 | www.cityofpsl.com

## DEBT REDUCTION

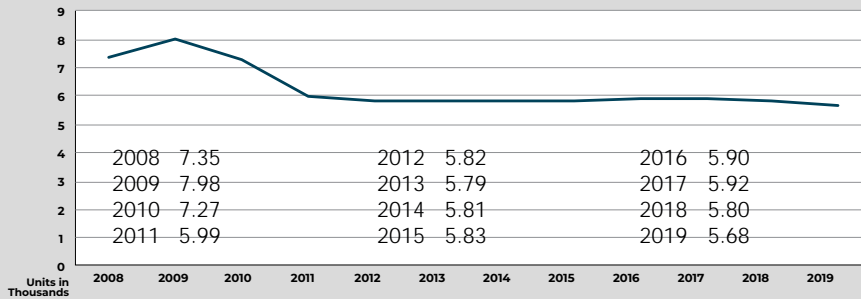


The City's long-term debt has been reduced as a result of principal payments and refinancing, when appropriate.

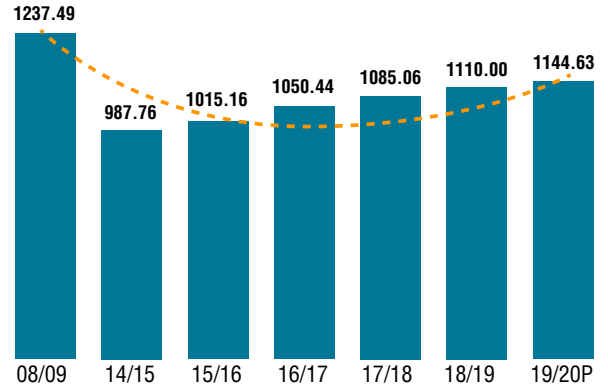
From a high of more than \$1.042 billion debt in FY 09/10 to a **projected \$772 million for the FY 19/20** based upon budgeted principal payments. This will represent a **nearly 25.9% reduction in debt** over the ten-year planning horizon.

## STAFFING

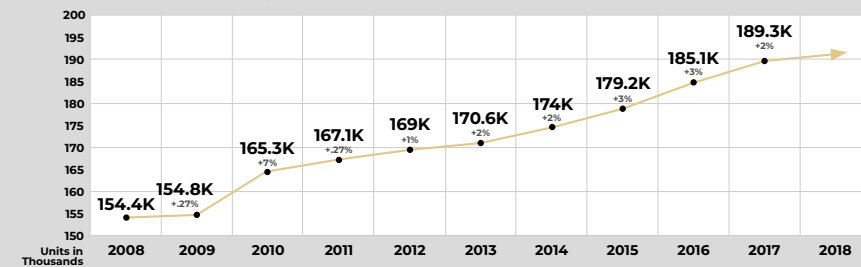
### Employees per 1,000 Residents



### HISTORY OF AUTHORIZED POSITIONS



### Port St. Lucie Population Growth



**FY 19/20**  
Full-time Employees  
is **1,144.63**, which is  
an increase of **34.63** staff

STAFFING INCREASES FOR FY 19/20: **Employee increases are directly related to the rapid expansion, funding the Police Department and number of homes being built.**

#### GENERAL FUND:

- 1 Service Desk Support Technician
- 2 Crime Scene Investigators
- 4 Detectives
- 6 Police Officers
- 2 Traffic Police Officers
- 5 Maintenance Workers
- 4 P/T Maintenance Workers

#### BUILDING FUND:

- 1 Training Coordinator
- 1 Executive Secretary
- 1 Long-Range Planner
- 1 P/T Recreation Aide
- 1 Special Events Coordinator
- 1 Permit Specialist
- 1 Inspector
- 1 Plans Examiner
- 1 Building Outreach Specialist

#### UTILITY FUND:

- 1 Inspector
- 1 Field Technician Trainee
- 1 Electrician Journeyman
- 1 Project Coordinator (CIP)

## CIP UPDATES

In the second year of the Biennial Budget, the five-year Capital Improvement Plan (CIP) was developed based on the City's Strategic Plan. The City is prudently planning projects without increasing the current debt load. Projects planned over the five-year period are projected to cost \$236.1 million and include:



Crosstown Parkway Extension and Bridge will be completed September 28, 2019 with no planned additional debt required.

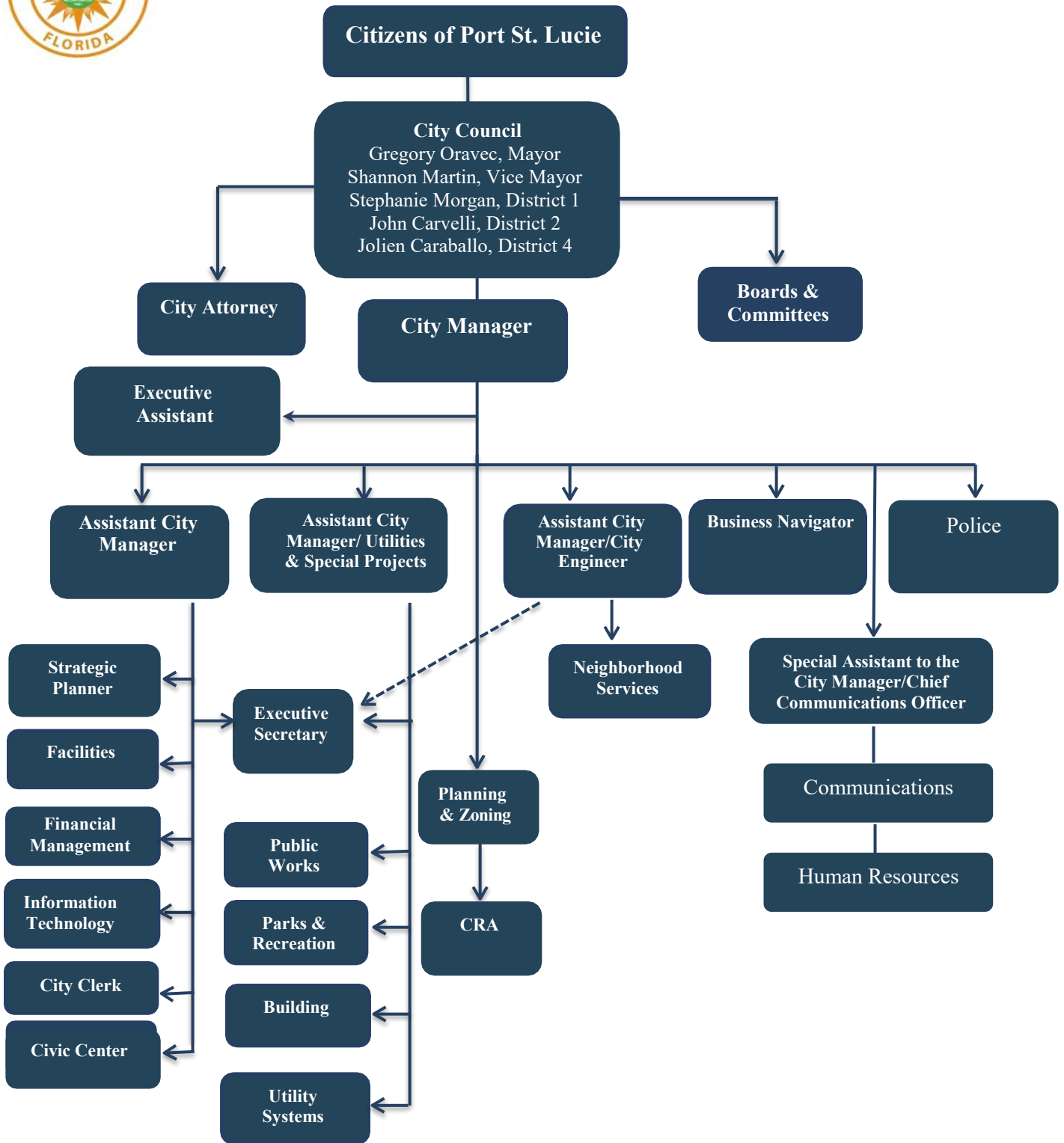
## ***DISTINGUISHED BUDGET AWARD***



The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Port St. Lucie, Florida for its annual budget for the fiscal year beginning October 1, 2018. In order to receive this award, a governmental unit must publish a budget document that meets strict program criteria as a policy document, as an operations guide, as a

financial plan, and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we will be submitting it to GFOA to determine its eligibility for another award.



## *City of Port St. Lucie Fund Structure and Description*

A fund is a grouping of related accounts used to maintain control over resources that have been segregated for specific activities or objectives. The City of Port St. Lucie uses the following governmental funds:

The **General Fund** is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund. Revenue for the general fund is generated by taxes such as property, electric utility, state sales tax and communication services. Other major funding sources include state revenue sharing and electric franchise.

The **Road and Bridge Fund** is to account for specific revenues such as gasoline tax and state shared revenues and expenditures associated with the maintenance and repair of the City's roads and bridges

**Special Revenue Funds** are used to account for the proceeds of specific revenue sources that are restricted to expenditures for specific purposes.

Examples of the City's **Special Revenue Funds**:

The **Building Department Fund** is to account for the revenues and expenditures associated with the protective inspections provided by the building department.

The **Community Development Block Grant (CDBG) Entitlement Fund** is to account for the revenues and expenditures of the Federal Community Block Grant Funds which are used for the purpose of financing services and

improvements beneficial to the moderate-to-low income earners of the community.

The **Special Assessment Collection Funds** are to account for the revenues and expenditures associated with the City's program of assessing benefiting properties for the cost of financing water and sewer extensions and improvements in Utility Service Areas.

**Proprietary (Enterprise Fund)** are used to account for operations; (a) that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be finance or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenue earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

The City of Port St. Lucie uses the following **Proprietary Funds**:

The **Stormwater Utility Enterprise Fund** is to account for the operations of a program designed to maintain, replace and expand the City's stormwater related infrastructure.

The **Utility System Funds** to account for the operations of a water and wastewater distribution system.

The **Saints Golf Course Fund** is used to account for the operations of the golf course.

The ***Capital Projects Fund*** is used to account for financial resources related to the acquisition or construction of major capital facilities. A capital project is generally non-recurring in nature. It may include the purchase of land, site development, engineering and design fees, construction, and equipment. Capital projects produce assets with useful lives longer than one year. Revenue sources for capital projects can include the issue of bonds (long-term debt), general fund dollars, federal or state grants, developer Impact Fees, and, to a lesser degree, contributions from other funds and donations from other sources.

The City of Port St. Lucie uses the following ***Capital Projects Funds***:

The ***General Capital Improvement Fund*** is used to account for the revenues and expenditures associated with general major capital improvements and acquisitions. The funding resources include grants and inter-fund transfers from other funds.

The ***Road and Bridge Capital Improvement Fund*** is used to account for the revenues and expenditures associated with major road and culvert improvements, including the annual street resurfacing program. The funding resources include general tax revenues, interest income, bond proceeds, and transfers from other funds.

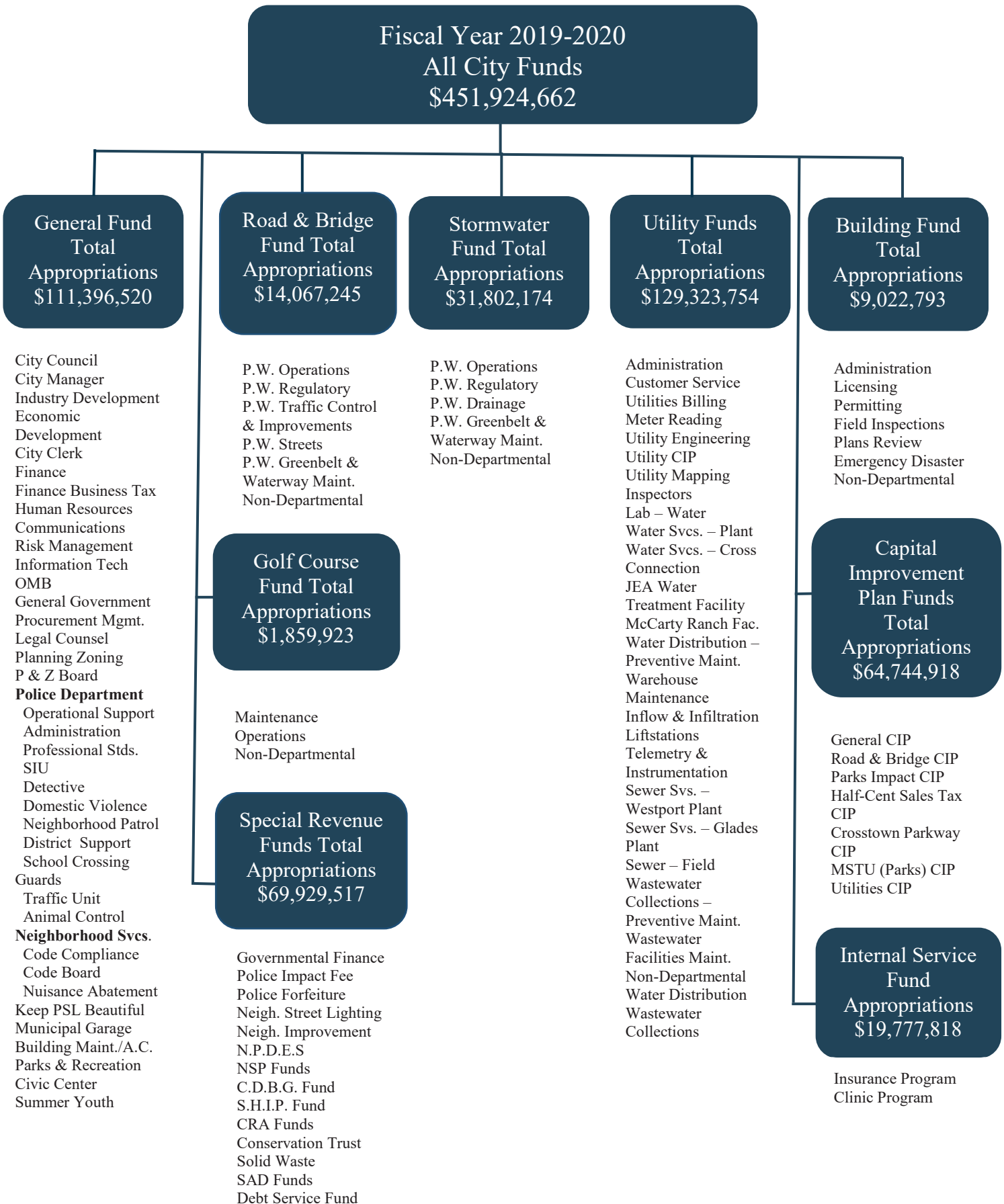
The ***Parks Capital Improvement Fund*** is used to account for specific revenues and expenditures associated with the acquisition of parks and construction of major capital parks improvements.

The ***Parks MSTU Capital Fund*** is used to account for a period of 20 years from 1/1/03, to account for revenues received from the 12/10/02 Interlocal Agreement between the City of Port St. Lucie and St. Lucie County

and expenditures associated with the park capital projects based upon a five-year capital plan as approved by City Council.

The ***Crosstown Parkway Capital Fund*** is used to account for the revenues and expenditures associated with the acquisition of land and construction of the bridge over the St. Lucie River.

## FUND STRUCTURE OVERVIEW



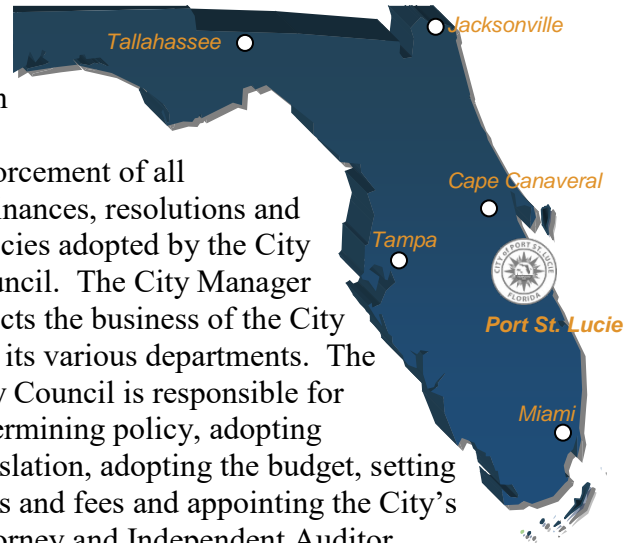
## Port St. Lucie History

The City of Port St. Lucie was incorporated in 1961 by the original developer, General Development Corporation, who was responsible for starting several communities throughout the state. Prior to the Incorporation of the City of Port St. Lucie, the earliest known settlers of the area were the Ais Indians. Evidence of their presence at Spruce Bluff is still visible and is called the “Spruce Bluff Mound”. The mound is 18 feet tall and 190 feet in diameter and dates back between 100 and 300 B.C. This mound was investigated and recorded in 1978, by the state of Florida. Spruce Bluff’s (now called Port St. Lucie), original non-Indian settlement started in the 1890’s. Spruce Bluff was settled by a widower John Enos Fultz. Mr. Fultz petitioned for a Post Office and the name Spruce Bluff was adopted. Mail was carried by a twenty foot schooner-rigged boat and sawmills were operated to clear the pine and cypress from the land. Settlers planted pineapples and citrus, but by 1894 a severe freeze discouraged the early settlers and they left. All that remains of this community is a small stone obelisk on Lookout Boulevard with some broken gravestones. The monument is inscribed “Spruce Bluff Early Pioneer Settlement 1892.” On the north and south faces are the names or descriptions of the seven that are buried there. Spruce Bluff is now a recreation area comprised of 97 acres and is owned and managed by St. Lucie County.

### City Government

The City of Port St. Lucie was created under the Laws of Florida Act 61-2721 and has operated under a council/city manager form of government since 1976. The City Council appoints the City Manager who is the chief administrative officer of the City responsible to the City Council and charged

with the enforcement of all ordinances, resolutions and policies adopted by the City Council. The City Manager directs the business of the City and its various departments. The City Council is responsible for determining policy, adopting legislation, adopting the budget, setting rates and fees and appointing the City’s Attorney and Independent Auditor.



The City provides a range of municipal services including police protection, code inspection and compliance, planning and zoning, community and economic development, construction and maintenance of transportation facilities, recreational and cultural activities, emergency preparedness management, water and wastewater utilities, stormwater management and general administrative support. Independent taxing agencies provide fire protection and education services.

### General

Located 50 miles north of the City of West Palm Beach along the East Coast of Florida in the center of a three county area known as the Treasure Coast for its history of Spanish treasure ships that sunk along our coast during early settlement of the new world. Port St. Lucie is part of St. Lucie County with Ft. Pierce serving as the county seat. The city is bordered on the east by the Indian River and split in half by the North Fork of the St. Lucie River. The boating residents of the City can access the Atlantic Ocean using the St. Lucie River via Stuart to the St. Lucie inlet. With its Tropical South Florida environment, Port St. Lucie’s average annual

Sources: Finance Department CAFR.  
The New Pioneers Historical Society  
Economic Development Council of St. Lucie County (<http://www.youredc.com>)

temperatures range from a high of 83.4 to a low of 65.7. Normal annual rainfall is 59.53 inches.

Month	Monthly Average Low	Monthly Average High	Rainfall (Inches)
Jan.	55°F	75°F	1.7
Feb.	51°F	75°F	2.4
March	58°F	78°F	5.3
April	58°F	81°F	8.9
May	67°F	84°F	6.5
June	72°F	87°F	10.4
July	74°F	90°F	11.4
Aug.	74°F	91°F	5.5
Sept.	73°F	88°F	5.3
Oct.	72°F	85°F	8.0
Nov.	62°F	79°F	6.0
Dec.	56°F	76°F	7.8
<b>Average</b>	<b>64°F</b>	<b>82°F</b>	<b>6.6</b>

With one hundred and twenty square miles and a current population of 200,015 thousand projected in June 2019, and only 74.9% of our single-family lots developed. The City has tremendous future growth potential, which is reflected by its early growth pattern. Its 1970 population was only 330 residents. Today, Port St. Lucie is the largest city along the Treasure Coast. The City was primarily a residential community but is now increasing the number of commercial sites to support its citizens' needs. Although originally designed as a retirement community, today Port St. Lucie's average age is 41.1 as the City has become known for affordable homes.

Recreational opportunities are various due to the climate and location. In addition to boating on the St. Lucie River, beaches are only a short drive away. The City's extensive number of Parks and Recreation programs offers numerous sporting opportunities for all age groups.

Sources: Finance Department CAFR.  
 The New Pioneers Historical Society  
 Economic Development Council of St. Lucie County (<http://www.youredc.com>)

## Quality of Life:

### Recreation, Golf Courses and Points of Interest:

- ✓ Eight Golf Courses within the City
  - The Saints (Municipal Golf Course)






- The Sinners at Club Med
- Santa Lucia River Club
- Tesoro Country Club (two courses)
- St. James Country Club
- Spanish Lakes Golf Village
- St. Lucie West Country Club

- ✓ New York Mets Spring Training Facility (Tradition Field)
- ✓ Port St. Lucie Mets (Single A) participates in the Florida State League



- ✓ 40 Unique Parks and Recreational Facilities

Port St. Lucie is served by three major north-south highways:  Interstate 95, the  Florida Turnpike and  U.S. Highway 1. The Ft. Pierce inlet, 20 miles to the North, serves the local commercial markets such as the transportation of citrus grown in the unincorporated areas of the



county. The nearby cities of Stuart and Ft. Pierce each have a small general aviation airport while Melbourne and West Palm Beach are the nearest airports offering scheduled commercial flights. The public school system is countywide and is governed by the School Board consisting of five members each elected for a four-year term. St. Lucie County School District has six high schools (grades 9-12), twelve schools that combine grades K-8, and seventeen elementary schools, five middle (grades 6-8) schools, four alternative education schools and over 40,000 students, with each school accredited by the Southern Association of Colleges and Schools. The public school system allows parents to select a school of their choice from a number of schools in residential choice zones. The City also has six Charter Schools; Palm Pointe Educational Research School at Tradition, Somerset Academy of St. Lucie K-8, Somerset College Preparatory, Renaissance Charter K-8 of St. Lucie, Renaissance Charter School at Tradition and College Preparatory Academy of the Treasure Coast. Indian River State College, Med Vance and Keiser Career College have facilities located within Port St. Lucie providing excellent higher education opportunities.



As of 2004 the City has a cemetery, Rolling Oaks, which is privately owned.

**Economic Condition and the Local Economy**

**Commercial Development**

The City of Port St. Lucie has experienced significant growth in new residential and commercial construction. New commercial permits continue to increase between 2017 and 2018 with a total of 63 permits issue in

2017 versus 541 permits issued in 2018 or a 49% increase. Single family residential permits issued respectively. The total value of all permits issued during 2017 was \$328 million versus \$807 million in 2018 or an incredible 146% increase. This will positively impact our ad valorem tax base over the next couple of years.

**Housing Market**

According to the Florida Realtors Association the median sales price of a single-family home in St Lucie County increased 8.0% from \$212,000 in 2017 to \$229,000 in 2018. Likewise, the median sales price of townhouses and condos in St Lucie County increased by 15.4% from \$130,000 in 2017 to \$150,000 in 2018. As noted above the building permits issued are increasing at very strong rates. The City’s low crime rate, improved grades of local schools and affordable market rate housing are contributing factors leading to an increase in housing demand in Port St. Lucie.

**Principal Employers in St. Lucie County**

2018 Principal Employers in St Lucie County	
	# of Employees
St. Lucie County School Board	5,564
Wal-Mart Retail and Distribution	2,472
Lawnwood Regional Medical Ctr & Heart Institute	2,465
Indian River State College	2,338
St. Lucie County	1,708
Teleperformance	1,600
Publix	1,500
City of Port St. Lucie	1,085
Martin Health Systems	850
Florida Power & Light Company	772

As part of its long-term economic development strategy, the City is engaged in diversifying and expanding its employment base. The City has had several early successes thanks to its partnerships with the State, SLC, the private sector and others, most notably the biotechnology cluster developing at the Tradition Center for

Sources: Finance Department CAFR.  
 The New Pioneers Historical Society  
 Economic Development Council of St. Lucie County (<http://www.youredc.com>)

Innovation (TCI). TCI features Torrey Pines and Tradition Hospital and more.

After the down turn in the housing market, the City continues to look at other industry to stimulate the City's economy. In FY 16-17 the City hired a Business Navigator to oversee Economic Development.

Some of the past projects include Torino Lakes, Apfelbaum Law office, Springs at Tradition, Farrell Storage Building, United Refrigeration, Checkers Restaurant, Oculus Surgical, Texas Roadhouse Restaurant, Yum Yum Hot Pot Restaurant, Crosstown Commons, St. Lucie County Fire Station #5, Indoor Sports, America's Finest Cabinetry, New Life Pharmacy, Total Care Chiropractic, Superset Sports Nutrition, Mod Superfast Pizza, Planet Fitness, Sal's Ristorante, Eyeglass World, 3 Natives Restaurant, Studio 77 Hair Salon, Chick-Fil-A, Jersey Mikes, BurgerFi, Therapy Consulting, Mission BBG, Duffy's Sport's Grill, Fairwater Title Company, Tierra Healthcare Concepts.

Some of the future projects that are underway are a New Pro Shop at Riverland Sports and Racquet Club, St. Lucie Medical Center 4<sup>th</sup> Floor remodel, renovation work at First Data Field, home of the St. Lucie Mets, Preserve at Tradition – Model Center, Burger King, Checkers, Kidney Center of Tradition, Pulte at Tradition, Motorcoach Resorts, Napa Auto Parts, Fountainview, Cardiology Partners, Torino Lakes Clubhouse, GC Indoor Sports, and Waterleaf Apartments.

Sources: Finance Department CAFR.  
The New Pioneers Historical Society  
Economic Development Council of St. Lucie County (<http://www.youredc.com>)



**“PORT ST. LUCIE  
IS A SAFE, BEAUTIFUL, AND  
PROSPEROUS CITY FOR ALL PEOPLE  
— YOUR HOMETOWN.”**



## MISSION

**Our mission is to provide Exceptional Municipal Services that are Responsive to our Community while Planning for Smart and Balanced Growth that is managed in a Financially Responsible Manner.**

## VISION

Port St. Lucie has **Great Neighborhoods**;  
excellent **Educational Opportunities** for lifelong learning;  
a **Diverse Local Economy** and Employment options;  
**Convenient Transportation**;  
unique **Natural Resources** including the **St. Lucie River**;  
and **Leisure Opportunities** for an **Active Lifestyle**

### THE CITY'S ORGANIZATIONAL VISION

**“PORT ST. LUCIE IS RECOGNIZED  
NATIONALLY AS A LEADER  
PROVIDING SUPERIOR SERVICES  
THROUGH A DIVERSE, EMPOWERED,  
AND VISIONARY CITY TEAM.”**

## VALUES

### ETHICS

We value ethics, integrity, and honesty as moral principles that are the foundation of public trust and confidence.



### ACCOUNTABILITY

We value accountability and believe transparency and fiscal responsibility are essential for citizen confidence in our local government.

### CUSTOMER SERVICE

We are committed to providing superior customer service to our community and organization.



### STEWARDSHIP

As stewards of the community, we strive to nurture our organization; maintain and enhance the natural and built environment; and, commit to responsible actions that sustain both present and future generations.

### DIVERSITY

We embrace diversity, promote inclusion, and respect the unique qualities of our city team and of our community.



### TEAMWORK

We are committed to working together as a team by respecting and supporting each other, and are dedicated to achieving our common goals.

## Strategic Planning Process and Planning Model

In FY2018, the City began to fully utilize a strategic planning system to guide the organization and its continuous improvement.



### STEP 1: ANALYZE

This year's Strategic Planning Process kicked off with analyzing citizen feedback first through conducting the National Citizen Survey of Port St. Lucie residents, which was also conducted in 2018 and 2009. Created, administered and analyzed by the National Research Center, Inc., the National Citizen Survey (NCS) is described as the gold standard in community assessments today. This benchmarking, community survey provides a comprehensive and accurate picture of community quality and resident perspectives about local government services, policies and management. The NCS is conducted in hundreds of communities in nearly every U.S. state. The NCS uses scientific survey methods and best practices to guarantee valid findings and results into meaningful context. The Citizen Survey allows us to get the community's opinion on specifics, track our performance over time and to meaningfully compare ourselves to other communities. In addition to questions on a multitude of government services, the City Council proposes unique questions to gauge resident feedback prior to designing solutions.

# THE NCS™

The National Citizen Survey™

## PLACE TO LIVE



80%

As excellent or good place to live

## QUALITY OF CITY SERVICES



74%

Overall quality of city services as good or excellent

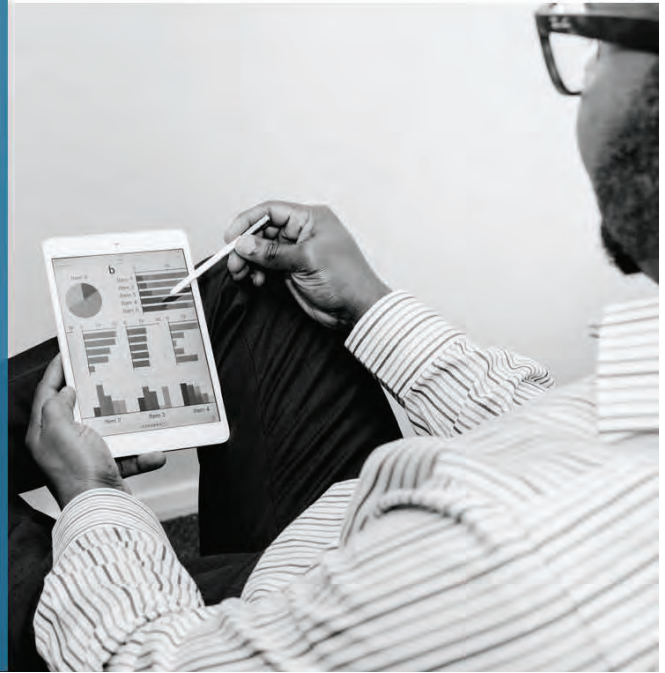
## SAFETY



96%

Residents feel safe in their neighborhood

**ANALYZE**



We further analyze citizen feedback through the annual #IAMPSL Citizen Summit, which attracted 500 attendees and included a participatory budgeting exercise and unique stations representing the strategic plan goals to obtain more in-depth citizen feedback.



The City Council and staff further identify and analyze issues in-depth at the annual Winter Retreat of the City Council where they review topics for potential inclusion in the strategic plan. For example, this year, the Council reviewed data related to a potential septic to sewer program and the need for a new policing district, District 5, to address population growth in Western Port St. Lucie. These in-depth presentations became Council strategic priorities in this year’s strategic plan.

## STEP 2: DESIGN

Council direction from the Winter Retreat and the results from the citizen survey are presented to the City Council at their annual strategic planning retreat and used to evaluate the Council’s current strategic goals and design (define, ideate and select) solutions. Each year the Council meets for an informal retreat focusing on achieving short-term and long-term goals and prepares for updates to the City’s strategic plan. In March 2019, the City Council held a strategic plan retreat. The Council developed updated strategic initiatives and identified the top projects to advance the seven strategic goals through an annual design process. Staff project managers were assigned to execute each key objective following a staff retreat to further design the project, including developing key milestones and deliverables to present to the Council.

An update of the strategic plan for the new fiscal year was adopted in June 2019.



### STEP 3: IMPLEMENT

The annual budget, capital improvement plan and department strategic business plans put the Strategic Plan into action. Each planning document is aligned with the community’s vision, the organization’s mission, the financial realities facing the City and operational priorities. Projects prioritized through the strategic planning process are underway throughout the fiscal year.



#### STEP 4: EVALUATE

In FY16-17 the City Manager initiated quarterly updates on the progress of the strategic plan to provide enhanced communication to the City Council and opportunities for the Council to provide continued feedback and evaluation on the plan’s implementation. The Council also meets in July to review the preliminary budget. The Council makes decisions during this review to increase or decrease fees or costs in various programs if needed. They also set the date for the two budget hearings held in September of each year. One of the most important decisions Council will make is setting the millage rate. Annually, each department updates performance measurements that directly support the successful achievement of the City Council’s overall strategic goals and objectives. Departments also report indicators related to their workload, efficiency and effectiveness. *Workload* - Measures the quantity of activity for department (such as number of calls responded to or number of sealed bids). *Efficiency* – Measures the relationship between output and service cost (such as the average cost). *Effectiveness* – Measures the impact of an activity (Improve overall satisfaction with the quality of service).

Departments establish performance measures/indicators for each division or program within their department to monitor and project department performance. These measures must be linked to the overall objectives of City Council and the department objectives they support.



The performance measures are listed after each department’s organizational chart in fund and department order. In addition, the connection between the department’s key initiatives and the City Council’s key strategic plan goals are outlined. Through this Strategic Planning System, the City is working to continuously improve and work towards the Strategic Goal of a High Performing Government Organization.

In 2019, the City received prestigious, national recognition for its efforts to engage citizens and give them a “voice” when planning for Port St. Lucie’s future and use of data for continuous improvement and won the 2019 Voice of the People Award for Transformations in Foundations. This award is presented jointly by the National Research Center, Inc. (NRC) and the International City/County Management Association (ICMA). The Voice of the People Awards are the only ones given in local government based on the opinions of residents.



The City works with NRC annually to participate in The National Citizen Survey™, now called The National Community Survey™. Those scientifically-valid survey results, along with input gathered at our annual Citizen Summit, are an integral part of the City Council’s yearly updates to Port St. Lucie’s Strategic Plan. The Voice of the People Award is only given to top performing jurisdictions that best listen and act for the benefit of their communities. This year’s awards were very competitive. Only those jurisdictions that received the most improved ratings in resident opinion in 2018 and illustrated actions taken to benefit their communities were selected as winners.

Examples of how the citizens’ “voice” have been implemented in Port St. Lucie include:

- Projects funded by the voter-approved Half Cent Sales Tax were prioritized by the City Council based on input from the survey and summit.
- In Port St. Lucie’s 2018 Citizen Survey, 80 percent of respondents indicated they believe creating a vocational/technical high school to prepare students to enter the workforce was essential or very important. As a result, City Council agreed to work with Somerset Career Academy Port St. Lucie to construct a career-technical school on land leased through the City in the Southern Grove section of Tradition. A follow-up survey in 2019 indicated strong support for the City’s efforts to lease land for this purpose.
- The city created music concert series after the survey revealed there was demand in the community for these sorts of events.

The Voice of the People Awards brings positive publicity and recognition on a national scale, as well as the opportunity to join an elite community of winners sharing best practices in local government and serving as a model for others around the world. This award aligns with Strategic Plan Goal 7 – High Performing Government Organization, the City’s mission of providing exceptional municipal services and our organizational vision statement: *Port St. Lucie is recognized nationally as a leader providing superior services through a diverse, empowered and visionary city team.* Following are the top priorities in this year’s Strategic Plan, as informed by city residents and adopted by the City Council.

## 2019-2020 STRATEGIC PLAN IN BRIEF



### MISSION:

is to provide **Exceptional Municipal Services** that are **Responsive to our Community** while **Planning for Smart and Balanced Growth** that is managed in a **Financially Responsible Manner**.

*"Port St. Lucie is a Safe, Beautiful, and Prosperous City for All People - Your Hometown."*

### VISION:

Port St. Lucie has **Great Neighborhoods**, excellent **Educational Opportunities** for lifelong learning, a **Diverse Local Economy** and **Employment** options, **Convenient Transportation**, unique natural resources including the **St. Lucie River**, and **Leisure Opportunities** for an **Active Lifestyle**.

Adopted June 17, 2019



## GOAL 1: SAFE, CLEAN & BEAUTIFUL

**Remain the safest large city:**

- Named the Safest Large City in Florida for the 9th year in a row.

- Maintain our low crime rate with a focus on traffic safety and the implementation of a new policing district, district 5 to effectively address population growth in western Port St. Lucie.



**Beautify our roadways, parks, properties, and gateways into the City:**

- By focusing on the beautification of two gateways into the City: US Highway 1 and St. James Boulevard.



## GOAL 2: VIBRANT NEIGHBORHOODS

**Neighborhood Improvement & Community Engagement (N.I.C.E.):**

- Support vibrant, thriving neighborhoods where citizens are engaged and dedicated to their communities, including installing entry signs to newly named neighborhoods and helping citizens establish civic associations or neighborhood focus groups.



## GOAL 3: QUALITY EDUCATION FOR ALL RESIDENTS

**Support St. Lucie Public Schools:**

- Through effective partnerships (such as truancy prevention) to support the achievement of academic excellence as an "A" rated school district, with all "A" and "B" rated schools in our City and partner on school safety.



**Enable a sustainable trades and technical workforce through a career technical academy:**

- A land lease for a public charter school serving grades 6-12, to be in the Tradition Jobs Corridor is currently underway.



## GOAL 4: DIVERSE ECONOMY & EMPLOYMENT OPPORTUNITIES

**Expand economic opportunities, develop partnerships, and improve processes necessary to ensure a diverse, thriving economy and continued job growth with a focus on:**

- The Build-out of Southern Grove in Tradition as an employment center for bio-science, health care and other job-creating commercial enterprises, the sale of City-owned land, finalizing the sale of the Florida Center for Bio-Sciences (FCB) building and fully leveraging the partnership with Cleveland Clinic to serve as a vital hospital anchor.
- Making City Center the Mixed-Use Cornerstone of eastern Port St. Lucie through the creation of a convention/entertainment district.





## GOAL 5: HIGH QUALITY INFRASTRUCTURE AND FACILITIES

### Port St. Lucie Boulevard South:

- Accelerate the funding, design and construction of the widening of Port St. Lucie Boulevard South, with improvements for pedestrian, bicycle and vehicular traffic.

### McCarty Ranch Water Quality Project:

- Construct the Project to improve water quality and provide for future water supply, completing Area 1 and 2 this year.



### Septic to Sewer Conversion:

- Reduce the number of septic tanks properties near water bodies leading to the river, pending City Council Policy, in support of clean rivers.

### Multi-modal Street Improvements:

- Development of a Multi-Modal Street Improvements Plan The goal of this project is to provide a comprehensive plan that incorporates all users, addresses mobility, provides for traffic calming strategies and provides for infrastructure improvements to address all components of the City's transportation network.

### Bus Shelter/Public Art Improvements:

- Public Art Improvements for 7 existing bus shelters and potential future shelters.

### Transit Enhancement Plan:

- Work to increase access to public transportation options for City residents.





## GOAL 6: CULTURE, NATURE, & FUN ACTIVITIES

### Riverwalk Plan:

- Fund the development of a Master Plan to fully enhance and link Riverwalk North and South as a destination for residents and visitors to enjoy, recreate and appreciate a natural Florida experience along the North Fork of the St. Lucie River.

### Torino and/or Tradition Regional Park:

- A Regional Park and Sports Complex in Torino and/or Tradition has been proposed in the draft Ten Year Parks Master Plan, scheduled for final adoption by Council in July 2019.

### Adventure Park:

- Develop plans and fund a contemporary park to include bicycle and skate facilities for fun, racing, stunts and competitions.



## GOAL 7: HIGH PERFORMING GOVERNMENT ORGANIZATION

### Reduce the Millage:

- Reduce the millage rate while still providing excellent service delivery to our citizens

### Enhance customer service:

- Through 1PSL/Your 24/7 City Hall, a new system for citizens to ask questions and make requests. This new system will encompass a web portal, a new mobile app and a new phone number and call in-take system.

### Organizational Development:

- Continuing to implement the City's organizational vision to be recognized nationally as a leader providing superior services through a diverse, empowered and visionary city team with a focus on training and employee development.



**City of Port St. Lucie** 121 S.W. Port St. Lucie Blvd., Port St. Lucie, FL 34984  
(772) 871-5225 • [www.CityofPSL.com/StrategicPlan](http://www.CityofPSL.com/StrategicPlan)



*“A City for All Ages”*

## ***BUDGET DEVELOPMENT AND OVERVIEW***

The Fiscal Year 2019-2020 Budget for the City of Port St. Lucie totaling \$451,924,662 was adopted on September 23, 2019. Each year the budget establishes the level of funding for each of the City's various funds. The goals and objectives, activities and service levels for the City's departments are dictated by the level of funding and thus ultimately controlled by the approved budget.

<b>2019-20 Adopted Budget</b>	
<b>General Fund</b>	\$111,396,520
<b>Road &amp; Bridge Fund</b>	\$14,067,245
<b>Building Fund</b>	\$9,022,793
<b>Utility Funds</b>	\$129,323,754
<b>Golf Course Fund</b>	\$1,859,923
<b>Special Revenue Funds</b>	\$69,929,517
<b>Capital Improvement Funds</b>	\$64,744,918
<b>Medical Insurance Fund</b>	\$19,777,818
<b>Total Budget</b>	<b>\$451,924,662</b>

The published, approved budget serves as an operational guideline for the city staff. Through the adoption of the budget, the departments are instructed as to level of staff, amounts for operating expenses and capital purchases allowed.

The budget is more than a spending plan, it serves four basic purposes:

- 1) **Information:** The budget is the primary way for the City to present to the Public what the Administration intends to do with the revenues that are collected. Through the budget, residents can see how and where their tax dollars and other revenues will be spent.
- 2) **Accountability:** – The budget is a tool for legalizing public expenditures and to account for and control the use of public resources.
- 3) **Evaluating:** – The budget is used to help tell how well the City is doing its job through workload and performance indicators.
- 4) **Planning** – The budget is used as a planning tool for management of the City to plan for the City's future.

The first step in the annual budgeting process is to establish goals by working with the City Council at a Budget Planning Workshop held early each year. A

long-range model is used to study property valuation, millage rate and their effect on funding. The largest single revenue in the General Fund, which is Ad Valorem Property Tax, is set at 4.6931 mills which will generate \$48,404,239. The Road & Bridge fund's largest revenue is Local Option Gasoline Tax revenue which is slightly increasing. The Stormwater Fee will remain at \$163.00 for FY 19-20. The only normal growth in the Stormwater Fee revenue occurs when a vacant lot is built on providing \$40.75 per unit additional revenue. The culvert inspection fee collected in this fund is experiencing growth as the level of construction permits begins climbing. The fund also receives a federal subsidy to help cover the debt service on the EWIP project. For several years, the rapid growth in the City and the utility system required increased staff and contractor crews to keep up with the demand for connections to the system. Now with the latest market trend of moderate growth, the Utility Department is requesting 4.00 additional FTE's to handle the increasing level of work. Council approved a rate adjustment increase of 1.6 percent to water and sewer for FY 2019-20.

Final approval of the annual budget by the City Council follows several levels of review. The original budget requests of the departments are first reviewed by the City's Chief Financial Officer and later the City Manager. Revenue projections are made by studying multiple year trends for each revenue line item, taking into account population growth and the housing industry for revenues such as impact fees, building permits and inspection fees. As the updated property valuation is made available from the St. Lucie County property appraiser's office, the effect to the City's Ad Valorem Tax Revenues is reviewed. Through meetings with the department head, all departmental budgets are adjusted accordingly, so that a balanced budget, which meets the desired goals of the City Council, can be submitted for their review. The council conducts final review with any directed changes being made by city staff. A Balanced Budget exists when available revenues and resources (fund balance) equals the budgeted appropriations and contingencies.

### ***City Council Budgetary Guidelines***

- 5) Operating Expenses - hold to 1.9% inflationary increase.
- 6) Golf Course Fund – limited increase in fees based on local market.
- 7) Millage Rate – General Fund millage is set at 4.6931.
- 8) Millage Rate – Crosstown Parkway CIP Voted Debt – 1.0193 Mill.

- 9) Millage Rate – Road and Bridge Operating millage is set at 0.3616.
- 10) Stormwater Fee – No Change (\$163.00)
- 11) Police Department Staffing - 1.60 officers per thousand of population – this component of Council policy is suspended.
- 12) Financial Contingency is set at 20% for the General Fund, 17% for the remaining operating funds, 50% for the Building Department Fund and 17% is set for the Medical Insurance Fund.

The City’s Council Budgetary Policy calls for 1.6 sworn officers per 1,000 of population. However, with the recent budget struggles, the City Council suspended this component of their policy. The adopted sworn staffing level in FY 2019-20 is 250. The City Council added a total of twelve officers (four of the officers are detectives) due to the growth of the city. With an estimated population of 200,015 as of October 1, 2019, the staffing ratio is 1.25.

***Budgetary Structure***

The City’s approved budget is accounted for through individual funds with various departments, which are further broken down into divisions. The level of budgetary control is the department, thus allowing the City Manager, or his designee, to transfer budgeted amounts within a department. Appropriations are used as a means of budgetary control. Any change to a department budget total or a CIP project budget requires Council action in the form of a budget amendment.

***What is a Fiscal Year?***

A fiscal year is twelve months starting October 1<sup>st</sup> through September 30<sup>th</sup> to which its annual operating budget applies. At the end of each fiscal year, the City determines its financial position and the results of its operation.

***What is a Revenue?***

Revenue is funds the city receives from a variety of sources such as property taxes, permit fees, grants, stormwater fees, franchise fees to pay for operating and capital expenses.

***What is an Expenditure?***

An expenditure is a disbursement of operating revenue for goods and services.

***What is a Fund?***

A fiscal and accounting entity with a self-balancing set of accounts.

***What is an encumbrance?***

The commitment of appropriated funds to purchase an item or service.

***Strategic Plan***

A strategic plan is a document used to communicate the organizations goals, the actions needed to achieve those goals and all of the other critical elements developed during the planning exercise.

**Property Tax**

***What is a Property Tax?***

Property Taxes are levied on both real and personal property according to the property’s valuation and tax rate. It is also called an ad valorem tax rate. The tax is determined by multiplying the taxable value of the property by the millage rate and then dividing the result by one thousand. The County Tax Collector is responsible under state law to collect all taxes imposed within the county.

***What is a Mill of Tax?***

A mill is a rate of tax equal to \$1 for each \$1,000 of assessed property value. If your home has a taxable value of \$100,000 and the millage rate is \$1, then you pay \$100 in taxes.

***How does Property Tax get calculated?***

There are three factors for calculating the amount of property tax assessed on your house (or other property): the value of the property, the amount of value that is not subject to taxes (e.g., the homestead exemption), and the tax or millage rate.

According to State legislation, the County Property Appraiser calculates the value of each property in St. Lucie County as of January 1 each year. The appropriate exemptions are then applied to reach the final taxable value. The final taxable value is multiplied by the millage rates, i.e. City, County, School Board and other taxing authorities to determine the amount of property taxes to be included in the November property tax bill. For example, if your taxable value after taking all exemptions is \$125,000 and the millage rate used to determine your taxes is 6.0740, then the City portion of your taxes would be \$787.50. The calculation is performed by taking the taxable value (\$125,000), dividing by 1,000 and multiplying by the millage rate (6.0740).

$$\frac{\$125,000}{\$1,000} = \$125$$

$$\$125 \times 6.0740 = \$759.25$$



### ***What is Rolled – Back Millage Rate?***

The rolled-back millage rate is the millage rate that, when applied to the tax roll excluding new construction, would provide the same property tax revenue in the proposed budget year as in the current year. It represents the millage level of no tax increase.

### ***Basis of Budgeting***

The City of Port St. Lucie develops its budget using the same basis as it is required to use for financial reporting, the modified accrual basis of accounting. Revenues are budgeted and will be recognized when they become measurable and available. Expenditures are budgeted and recognized when the liability is incurred. This accounting and budgeting basis applies to all of the City's governmental type funds, i.e. the General Fund and Special Revenue Funds. The City's Stormwater Fund and Water and Sewer Utility Funds are exceptions to this, as they are proprietary funds and must be accounted for using the full accrual basis of accounting. Under this format, the two enterprise funds recognize revenues when earned and expenses are recognized when incurred regardless of when the actual cash flows occur.

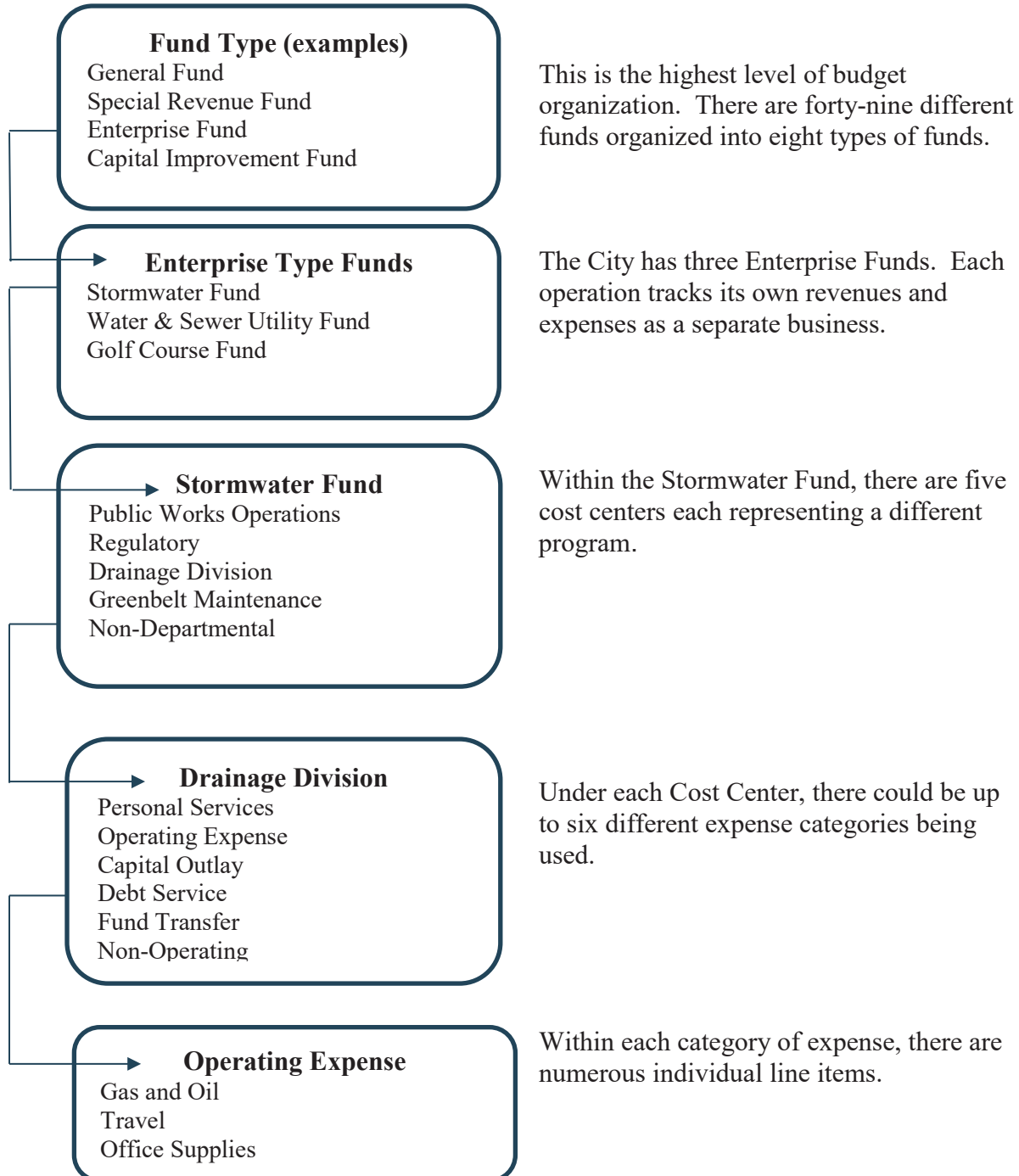
### ***Budget Amendments***

Any requests for a budget amendment to provide for unbudgeted expenditures, must be funded by additional revenues or unspent appropriations and must be approved by the City Council. Such requests are handled much like original budget requests in that they must be submitted to the Office of Management and Budget for consideration. If a funding source can be identified, the balanced budget amendment schedule is then presented to the City Manager for his/her review and approval. The amendment is then brought before the City Council at two regular meetings so that an appropriate ordinance is passed which requires two readings.

## *BUDGET DOCUMENT STRUCTURE*

The City's Budget is organized into sections by fund type, cost center, category of expense and individual line items. Fund type is established by revenue and its purpose, such as Gas Tax for Road Programs. Cost centers are generally used to capture the cost of a program, such as the Drainage Division

that performs drainage repairs. Categories of Expense group similar expenses such as salary and benefits into a category called Personal Expense. Line Items are the most basic tracking method, such as Office Supplies.





*“A City for All Ages”*



# CITY OF PORT ST. LUCIE BUDGET CALENDAR 18-19 Fiscal Year 2019-20

## December 2018

- Start of CIP Budget – Forms and Instructions to departments

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## February 2019

- City Council Retreat: First Look at Budget

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## March 2019

- Start of Operating Budget Development – Forms and Instructions to departments
- MUNIS Budget Training
- Special Meeting: CIP Update – FY 18-19 Projects
- Strategic Plan Goal Setting

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## April 2019

- Departments submit CIP Requests to OMB
- Department Goals and Objectives – linkage to Strategic Plan
- Operating Budget Requests must be entered in Munis for OMB Compilation
- Review requested CIP Projects with Department Heads/City Manager Approval

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## May 2019

- OMB compiles departmental budget requests.
- Review and Presentation of CIP Projects – Tentative adoption of CIP By Council.
- Tentative Budget submitted by City Manager.

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CITY OF PORT ST. LUCIE  
BUDGET CALENDAR 18-19  
Fiscal Year 2019-20

June 2019

- Estimated Taxable Property Value is received from County Appraiser.
- Department budget review meetings are held.
- Revenue estimates are further updated.
- City Manager Proposed Budget submitted to City Council.

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July 2019

- Certified Taxable Value is received from Property Appraiser.
- Summer Council Retreat – City Manager Proposed Budget is reviewed.
- Millage Rate and Public Hearings (date, time, location) are set for TRIM notices to citizens and forwarded to County Property Appraiser.

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August 2019

- Final adjustments and further workshops with the City Council if needed.
- Ordinances and mailings for Street Lighting and Stormwater Fees.
- Notices of Utility Rates if needed.
- City Charter newspaper ad as required.

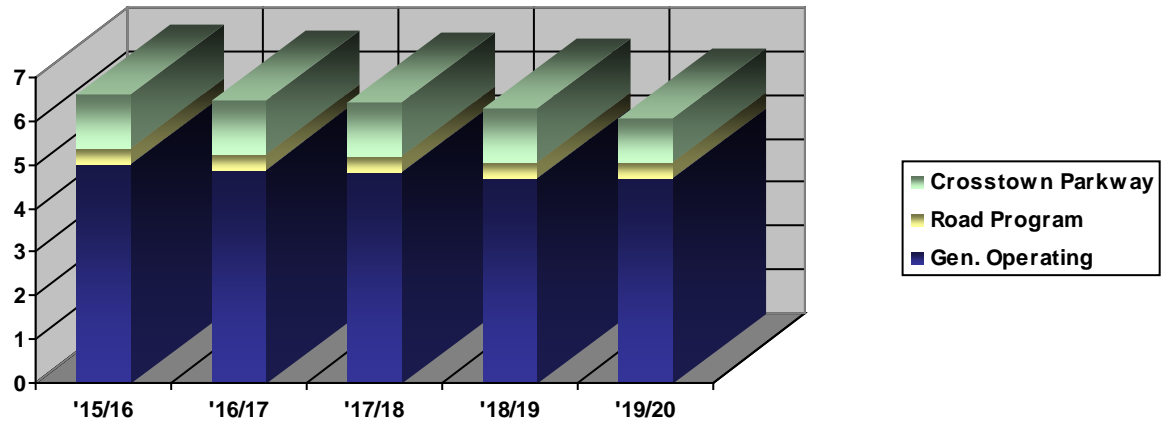
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September 2019

- First Public Hearing (TRIM requirement) on Proposed Budget.
- Adopt proposed Millage Rate and Budget.
- TRIM Newspaper Ad as required.
- Second Public Hearing (TRIM requirement) and Final Adoption of Millage Rate and Budget.

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## City of Port St. Lucie Millage Rates



Fiscal Year	15-16	16-17	17-18	18-19	19-20
General Operating	5.0480	4.9191	4.8191	4.7191	4.6931
Road & Bridge Operating	0.3616	0.3616	0.3616	0.3616	0.3616
Crosstown Parkway Debt Service	1.2193	1.2193	1.2193	1.2193	1.0193
<b>Total Millage Rate</b>	<b>6.6289</b>	<b>6.5000</b>	<b>6.4000</b>	<b>6.3000</b>	<b>6.0740</b>

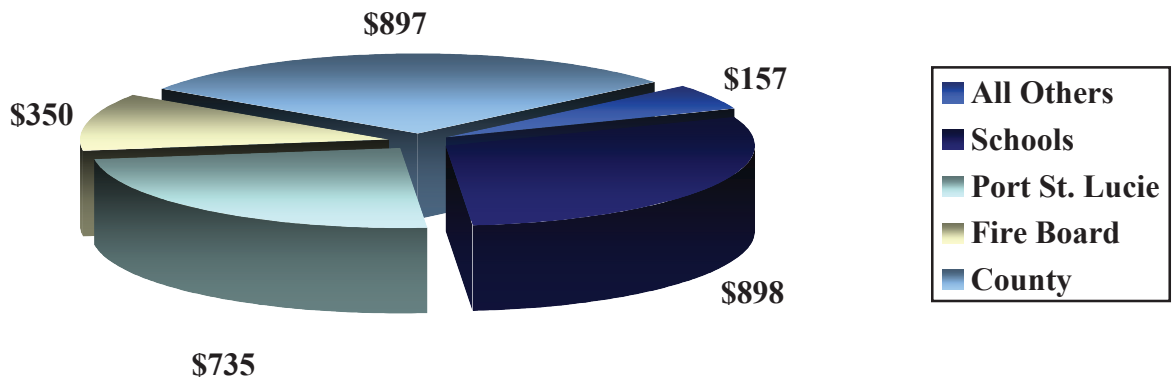
The City's millage rate is the tax rate charged against both residential and commercial properties within the city limits. It is formally called an Ad Valorem Tax Rate meaning that it is charged "per value". All properties are assessed a taxable value by the County Property Appraiser. The tax millage rate is based upon a per \$1,000 of valuation. The tax bill for a piece of property is then calculated by multiplying the taxable value times the adopted millage rate(s). Millage rates are expressed for example as 1.2345, and are charged against the value in thousands. The basic formula is: ((Appraised value/1,000)\*millage rate).

Residential property owners who use their home as their primary residence can apply for a \$50,000 homestead exemption, which drops their "billable" tax value by that amount. This chart shows five years of millage rates broken into the numerous programs that are funded by Ad Valorem Revenue.

City Council has been committed to reducing the City's tax rate for our Citizens over the last five years.

The Proposed FY 2019-20 Budget is based on a decrease of 0.2260 for a new total millage rate of 6.0740.

***City of Port St. Lucie Breakdown of  
Tax Bill based on \$166,694  
Valuation – FY 2018-19 Tax Rates***



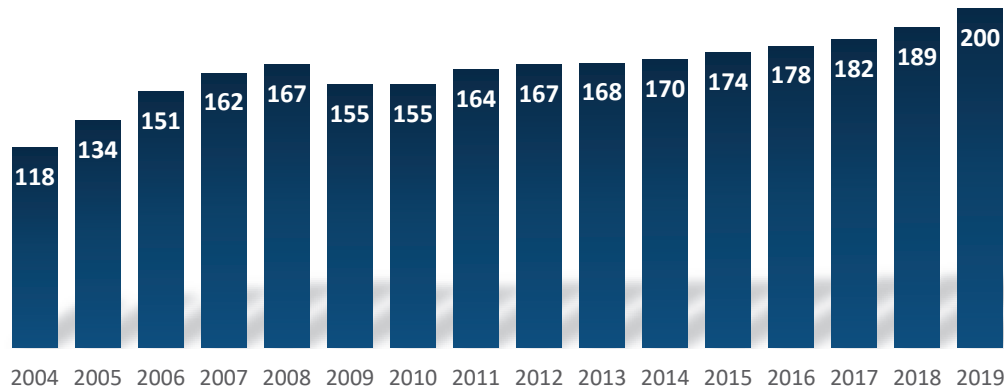
With the \$50,000 Homestead exemption (\$25,000 for schools), the Total Tax Bill=\$3,036.70.

This graph is helpful in understanding the breakdown and distribution of a typical Ad Valorem Property Tax bill in the City of Port St. Lucie. In this example, a home with a taxable value of \$166,694 that qualifies for the \$50,000 homestead exemption as a primary residence will pay a total property tax bill of \$3,036.70. This chart is used as an example to show the distribution of where the

tax dollars are used. The surprising point of interest for the local citizens is that only 24% of their tax bill, \$735 in this example, remains in their local City budget. The largest portion of a tax bill goes to the St. Lucie School Board receiving (\$879.63, 30%), and to St. Lucie County Government (\$897.19, 30%).

200,015 Projected  
in June of 2019

## City of Port St. Lucie Population



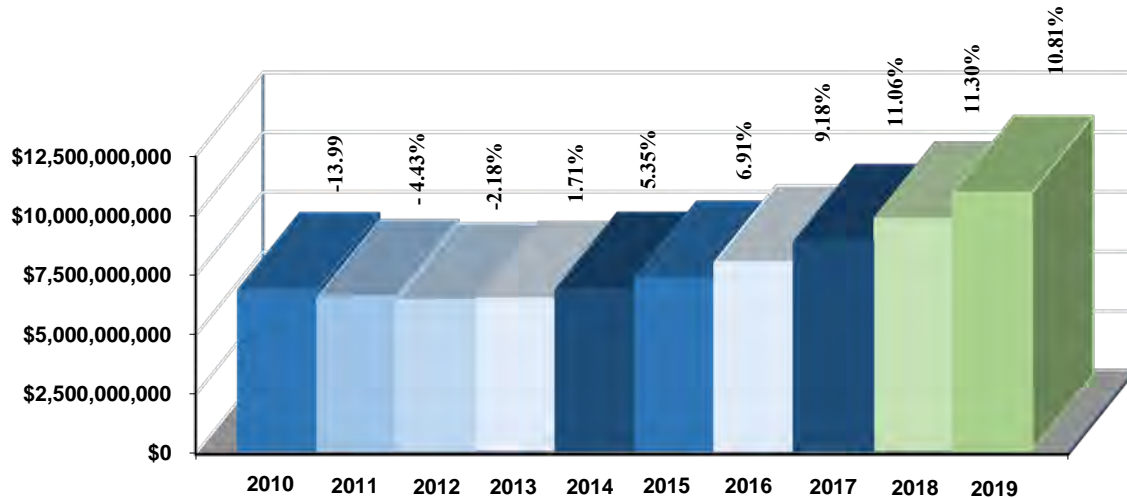
This population chart shows the strong growth pattern experienced by the City of Port St. Lucie. The City was incorporated in 1961 and our population was only 330 in 1970. However, our population is estimated to be 189,344 in October 2017. Annual increases had been averaging approximately 5,000. Port St. Lucie is Florida’s seventh largest city by population and was once listed as one of the fastest growing cities in the nation. This level of growth in past years was the driving force behind the infrastructure needs of the city and also increasing levels of service. Over the years, the Parks and Recreation, Police and Utility Departments have grown to reflect the growth of the community.

The second half of this time period shows a more reasonable and steady growth although the pace of new residential construction is picking up which adds to the population. Currently, the City is again in a growth spurt adding new residential buildings at a rapid, yet sustainable level.

The chart exhibits three phases in the population history. First the very rapid growth through 2008 and the middle of the chart is the downturn in the economy which caused a drop in population and minimum growth. Then the recent phase is the slower, yet steady, population gains through 2016. The last few years have been growing at a brisk pace. The City’s future is bright!



## City of Port St. Lucie - Property Valuation



This graph shows the property valuation for the City of Port St. Lucie, which is set by the St. Lucie County Property Appraiser and is an important demographic indicator for the community. The level of taxable valuation sets the tone for the development of the budget each year. The City of Port St. Lucie has been experiencing positive growth over the last five years after coming out of the Great Recession. Large numbers of new homes being built is pushing the total property valuation upward at more moderate levels than was experienced in the early 2000s. Most of the valuation increase is due to the strong real estate market. That served to increase the Ad Valorem Tax Revenues of the City in direct proportion.

The City has not yet reached the peak values experienced in 2007 at just over \$13 billion.

Even with more than \$1.5 billion increase related to new construction since this time. The following five years experienced decreases in valuation that drove the property tax revenues lower and caused financial stress for the City. The recent six-year trend of climbing taxable value is a positive indicator for the City and a reflection of the general economy.

The FY 2019-20 budget is based on the certified taxable value of \$10,882,577,021 which is 10.81% greater than the prior year's certified taxable value. This new taxable value is still only 82% of the peak value established in 2007.

The overall gain in value will generate \$4,008,759 in additional property tax revenue using the reduced millage rate of 6.0740.

# *City of Port St. Lucie*

## *Schedule of Ten Largest Taxpayers*

### *2017 Tax Roll*

<b>Taxpayer</b>	<b>Type of Business</b>	<b>Total Valuation</b>	<b>% of Total</b>
Florida Power & Light	Electric Utility	\$ 160,912,556	1.83%
Wal-Mart Stores East LP	Retail Merchandising	71,444,658	0.81%
KRG Port St. Lucie Landing	Land Development	54,687,900	0.62%
St. Lucie West 2016, LLC	Land Development	47,756,700	0.54%
Benderson Development Co, Inc.	Land Development	43,551,200	0.50%
Sandpiper Resort Property, Inc	Resort Hotel	40,529,900	0.46%
HCA Health Services of FL, Inc	Medical	39,080,837	0.44%
Florida Gas Transmission Co, LLC	Gas Utility	26,513,206	0.30%
Comcast of FL/GA, LLC	Communications/Cable	23,714,931	0.27%
CAH Borrower, LLC	Foreign Limited Liability Co	21,518,714	0.24%
Taxable Value of 10 Largest Taxpayers		529,710,602	6.01%
Taxable Value of Other Taxpayers		8,264,029,914	93.99%
Taxable Value of All Taxpayers		<u>\$ 8,793,740,516</u>	<u>100.00%</u>
Source: St. Lucie County Property Appraiser, St. Lucie Tax Collector, and City of Port St. Lucie GIS Dept.			

The above table lists the ten largest taxpayers in Port St. Lucie taken from the 2017 tax roll. Not that many years ago, the largest property owner was General Development Corp. at over six percent of the City total. This was the original developer of the City and tended to give the appearance of a “company town”. As this company reduced their inventory of land through sales,

property ownership became further diversified. This trend of distributing property ownership is exhibited as the top ten taxpayers represent less of the total assessed value each year. The top ten taxpayers from the 1993 tax roll held over ten percent of the total while the latest listing has only 6.01% represented by the top ten taxpayers.

**CITY OF PORT ST. LUCIE, FLORIDA**  
**Demographic and Economic Statistics**  
**Last Ten Fiscal Years**

<b>Fiscal Year</b>	<b>(1) Personal Income (000's)</b>	<b>(1) Per Capita Income</b>	<b>(2) Public School Enrollment</b>	<b>(1) Unemployment Percentage</b>
2009	15,939,300	37,964	23,968	13.6
2010	16,414,400	38,605	26,352	13.2
2011	17,507,000	40,870	25,543	11.9
2012	19,202,500	44,428	25,929	10.1
2013	18,870,000	43,188	26,045	9.1
2014	20,715,000	46,672	26,327	7.3
2015	22,105,000	48,727	26,266	6.0
2016	23,614,000	50,831	26,299	5.8
2017	24,825,600	52,438	26,755	4.7
2018	n/a	n/a	26,523	3.5

(1) Prior year revisions included per U.S. Department of Labor.

(2) Starting in 2010, includes Savanna Ridge, Renaissance, and Nau Charter schools. Starting in 2011, includes Palm Point Charter.

NOTE: Public school and unemployment figures include Port St. Lucie only. All other figures cover the Port St. Lucie Metropolitan Statistical Area (MSA).

SOURCES: St. Lucie County Public School System  
U.S. Department of Labor

**CITY OF PORT ST. LUCIE, FLORIDA**  
**Principal Employers in St. Lucie County**  
**2018 and 2008**

	2018			2008		
	Employees	Rank	Percent of Total Jobs	Employees	Rank	Percent of Total Jobs
St. Lucie County School Board	5,564	1	3.87%	5,710	1	8.86%
Wal-Mart Distribution Center & Retail	2,472	2	1.72%	1,989	2	3.09%
Lawnwood Regional Medical Ctr & Heart Insitute	2,465	3	1.72%	1,058	8	1.64%
Indian River State College	2,338	4	1.63%	1,758	5	2.73%
St. Lucie County	1,708	5	1.19%	1,844	3	2.86%
Teleperformance (formerly Aegis)	1,600	6	1.11%	526	-	0.82%
Publix	1,500	7	1.04%	1,237	6	1.92%
City of Port St. Lucie	1,085	8	0.76%	1,227	7	1.90%
Martin Health System	850	9	0.59%	-	-	-
Florida Power & Light Company	772	10	0.54%	1,038	-	1.61%
Liberty Medical	-	-	-	1,830	4	2.84%
Riverside Bank	-	-	-	1,015	9	1.58%
QVC	-	-	-	911	10	1.41%
	20,354		14.17%	20,143		31.27%
Total Jobs Available	143,690			64,420		

SOURCES: Economic Development Council (EDC) of St. Lucie County  
Florida Department of Economic Opportunity  
City of Port St. Lucie Payroll Department.  
St. Lucie County Consolidated Annual Financial Report

NOTE: State and Federal employers are not ranked.  
Information is for St. Lucie County. Specific City only information not available.  
This information uses the most recent County and EDC data available.

**CITY OF PORT ST. LUCIE, FLORIDA**  
**Construction Values**  
**Last Ten Fiscal Years**

<b>Year</b>	<b>Number of Units</b>	<b>Value</b>	<b>Number of Units</b>	<b>Value</b>
2009	197	14,978,683	290	61,687,034
2010	198	15,955,030	322	72,674,854
2011	188	20,315,132	245	52,119,534
2012	162	20,568,540	279	96,402,278
2013	430	50,306,661	292	59,575,324
2014	836	103,680,020	276	21,290,019
2015	928	121,984,614	353	42,343,799
2016	1,165	180,388,212	328	163,062,804
2017	1,492	207,284,671	367	57,745,656
2018	2,677	423,544,740	232	101,604,785

**Current Year Increase (Decrease) over Prior Year**

<b>Quantity &amp; Amount</b>	<b>1,185</b>	<b>\$ 216,260,069</b>	<b>(135)</b>	<b>\$43,859,129</b>
<b>Percent Change</b>	<b>79.4%</b>	<b>104.3%</b>	<b>-36.8%</b>	<b>76.0%</b>

## STAFFING OVERVIEW

Staffing levels are set by the approved budget, which provides the funding for the approved listing of positions. Most operating budgets are a large percentage of salaries and benefits. Thus, the staffing level is a critical component of the budget. During the downturn of the economy and the years of falling taxable value, steps were taken to control costs which lead to reducing the staffing costs. The City froze payrates and raised the employee health insurance contributions. In addition to these adjustments, the City reduced staffing levels by an overall 21% in those years. The trend in FTE's reported in the General Fund follows closely the trend of property tax revenue in the General Fund which is the largest single revenue in this fund.

The City of Port St. Lucie's adopted FY 2019-20 Budget allows for a staffing level of 1,144.63 FTE's (Full Time Equivalent). That is a net increase of 34.63 FTE's.

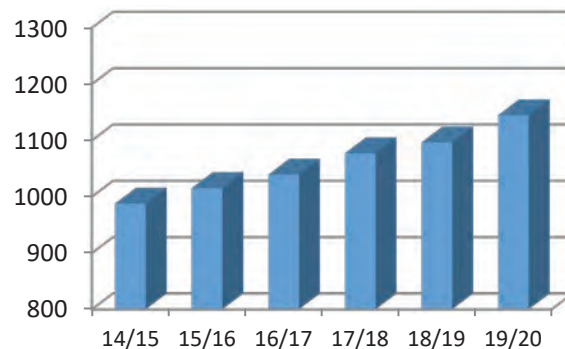
For budget purposes, staff positions are counted and measured using an FTE (Full Time Equivalent) basis. One FTE is a budgeted position that is scheduled for 80 work-hours in a two-week pay period. By gathering payroll data on the number of hours being paid during the year, the budgeted number of FTE's can be compared to the number of actual FTE's used. A monthly report tracks these variances and can identify vacancies, which represent savings, and also identify any over staffing that might accidentally occur.

During the years of staffing cuts many departments were able to drop vacant positions and minimize actual layoffs. With the difficult financial position of the City, the Council suspended the Police Sworn staffing policy of 1.6 officers per thousand of population. The current sworn staffing level

in FY 2019-20 is 250 which establishes a staffing ratio of 1.25 with the assumed population of 200,015.

The following pages represent a listing of the total number of full-time and part-time positions approved along with the position title. Included is a summary listing of proposed FTE increases by fund and department. Positions are converted to full time equivalent with 80 hours per two week pay period equaling 1.0 FTE. This allows tracking of man-hours which controls salaries being paid.

### City of Port St. Lucie Staff Changes



**CITY OF PORT ST. LUCIE**  
**ADOPTED FY 2019-2020 POSITION CHANGES**

**GENERAL FUND DEPARTMENTS**

1310	<b>HUMAN RESOURCES</b>	1.00	Training Coordinator
1320	<b>INFORMATION TECHNOLOGY</b>	1.00	Service Desk Support Tech
1400	<b>LEGAL</b>	1.00	Executive Assistant
1500	<b>PLANNING</b>	1.00	Long Range Planning Administrator
	<b>POLICE DEPARTMENT</b>		
2112	Detective	1.00	Gang Detective
2115	Detective	2.00	Crime Scene Investigator
		2.00	Detectives
		1.00	Detective West Property
2130	Operations/Patrol	6.00	Police Officers
2139	NPB-Traffic Unit	2.00	Police Officers

**PARKS AND RECREATION**

7210	Parks (4) Part-time	2.00	PT Maintenance Workers
		3.00	Maintenance Workers
7235	Parks-Turf Maintenance	2.00	Maintenance Workers
		1.00	Special Events Coordinator
7502	Recreation	0.63	PT Recreation Aide

**GENERAL FUND TOTAL 26.63**

**OTHER FUNDS**

**110 BUILDING DEPARTMENT**

2405	Administration	1.00	Building Outreach Coordinator
2415	Permitting	1.00	Permit Specialist
2420	Inspections	1.00	Inspector
2425	Plans Review	1.00	Plans Examiner

**431 UTILITY FUNDS**

1350	Utility Engineering	1.00	Compliance Coordinator
1375	Inspectors	1.00	Inspector
3316	Water Distribution/Preventive Maintenance	1.00	Field Technician Trainee
3390	Telemetry & Instrumentation	1.00	Electrician Journeyman

**TOTAL OTHER FUNDS 8.00**

**TOTAL FY 2019-20 ADOPTED (Citywide Position Changes) 34.63**

**CITY OF PORT ST. LUCIE**  
**SUMMARY OF BUDGETED POSITIONS**  
**ADOPTED BUDGET - FY 2019-20**

(FULL TIME EQUIVALENT)	PRIOR	CURRENT	ADOPTED	INCREASE
	FY 2017-18	FY 2018-19	FY 2019-20	(DECREASE)
	*****	*****	*****	*****
<b>GENERAL FUND DEPARTMENTS</b>				
1100 CITY COUNCIL	2.00	2.00	2.00	0.00
1200 CITY MANAGER OFFICE	6.00	6.00	6.00	0.00
1210 CITY CLERK	9.00	9.00	9.00	0.00
1300 FINANCE	26.50	27.06	41.00	13.94
1310 HUMAN RESOURCES	11.63	14.63	15.63	1.00
1311 COMMUNICATIONS	10.00	10.00	10.00	0.00
1312 NEIGHBORHOOD SERVICES	2.30	2.40	2.40	0.00
1313 RISK MANAGEMENT	3.00	0.00	0.00	0.00
1320 INFORMATION SERVICES	27.00	27.00	29.00	2.00
*1330 OFFICE OF MANAGEMENT & BUDGET	3.00	3.00	0.00	(3.00)
*1335 PROCUREMENT MANAGEMENT	9.13	8.13	0.00	(8.13)
1400 LEGAL COUNSEL	16.00	16.00	16.00	0.00
1500 PLANNING	11.80	11.80	12.80	1.00
2105 PD-SERVICES BUREAU	29.00	29.00	30.00	1.00
2110 PD-ADMINISTRATIVE	8.00	8.00	8.00	0.00
2111 PD-PROFESSIONAL STANDARDS	14.00	14.00	15.00	1.00
2112 PD-SPECIAL INVESTIGATION UNIT	14.00	14.00	15.00	1.00
2115 PD-DETECTIVE	34.00	34.00	39.00	5.00
2123 PD-DOMESTIC VIOLENCE	2.00	3.00	3.00	0.00
2130 PD-OPERATIONS/PATROL	167.00	169.00	173.00	4.00
2131 PD-NPB DISTRICT SUPPORT	15.13	16.50	14.50	(2.00)
2134 PD-SCHOOL CROSSING GUARDS	14.46	14.46	14.02	(0.44)
2135 NEIGHBORHOOD SERVICES-CODE COMPLIANCE	22.20	22.25	22.30	0.05
2136 FINANCE-BUSINESS TAX	3.00	3.00	0.00	(3.00)
2139 PD-NPB TRAFFIC UNIT	5.00	5.00	7.00	2.00
2500 EMERGENCY OPERATIONS	0.00	0.00	2.00	2.00
2910 NEIGHBORHOOD SVCS.-NUISANCE ABATEMENT	1.00	1.00	1.00	0.00
3900 NEIGHBORHOOD SERVICES-KPSLB	4.00	4.00	4.00	0.00
4135 BUILDING MAINTENANCE	13.00	15.00	18.00	3.00
**4136 A/C MAINTENANCE - BLDG.	3.00	3.00	0.00	(3.00)
5100 SUMMER YOUTH PROGRAM	1.08	1.08	1.08	0.00
5200 INDUSTRY DEVELOPMENT	1.00	1.00	1.00	0.00
5520 ECONOMIC DEVELOPMENT (VGTI)	2.00	2.00	2.00	0.00
6200 PD-ANIMAL CONTROL	12.50	12.50	12.50	0.00
7200 RECREATION	13.40	13.40	15.70	2.30
7201 AIROSO COMMUNITY CENTER	8.20	8.20	8.20	0.00
7202 GYMNASIUM	4.75	4.75	5.08	0.33
7205 PARKS & REC. ADMINISTRATION	6.63	6.63	6.00	(0.63)
7210 PARKS	43.05	43.05	50.28	7.23
7215 BOTANICAL GARDENS	1.38	1.38	1.63	0.26
7216 MCCARTY RANCH PRESERVE	1.00	1.00	1.00	0.00
7235 TURF MAINTENANCE	6.30	6.30	7.30	1.00
7500 CIVIC CENTER - ADMINISTRATION	3.00	3.00	3.00	0.00
7501 CIVIC CENTER - MAINTENANCE	14.75	14.75	13.49	(1.26)
7502 FITNESS CENTER	5.88	5.88	6.98	1.11
7503 RECREATION	9.20	9.20	10.13	0.93
7504 CIVIC CENTER - HOSPITALITY	11.13	11.13	11.13	0.00
FUND TOTAL	631.37	637.46	666.15	28.68

\* Departments combined with cost center 1300 - Finance Department.

\*\*Department combined with cost center 4135 - Facilities Maintenance.



**CITY OF PORT ST. LUCIE**  
**SUMMARY OF BUDGETED POSITIONS**  
**ADOPTED BUDGET - FY 2019-20**

(FULL TIME EQUIVALENT)	PRIOR FY 2017-18	CURRENT FY 2018-19	ADOPTED FY 2019-20	INCREASE (DECREASE)
<b>BUILDING DEPARTMENT</b>				
2405 ADMINISTRATION	10.81	11.81	12.81	1.00
2410 LICENSING	6.00	6.00	6.00	0.00
2415 PERMITTING	8.00	9.00	10.00	1.00
2420 INSPECTIONS	26.00	29.00	30.00	1.00
2425 PLANS REVIEW	9.00	11.00	12.00	1.00
FUND TOTAL	59.81	66.81	70.81	4.00
<b>C.B.D.G. FUND -118</b>				
5910	1.48	2.36	2.20	(0.16)
5911	0.00	0.00	0.00	0.00
FUND TOTAL	1.48	2.36	2.20	(0.16)
<b>S.H.I.P. FUND -119</b>				
5510	1.50	0.19	0.20	0.01
5540	0.02	0.00	0.00	0.00
FUND TOTAL	1.52	0.19	0.20	0.01
<b>NSP FUND -116</b>				
116-5500	0.00	0.00	0.00	0.00
116-5510	0.30	0.30	0.55	0.25
FUND TOTAL	0.30	0.30	0.55	0.25
<b>NSP 3 -114</b>				
114-5500	0.00	0.00	0.00	0.00
114-5510	0.00	0.25	0.10	(0.15)
FUND TOTAL	0.00	0.25	0.10	0.15
<b>PUBLIC WORKS DEPARTMENT</b>				
4105 OPERATIONS	24.00	24.00	25.00	1.00
4118 REGULATORY	11.00	11.00	8.00	(3.00)
4121 TRAFFIC CONTROL/IMPRV.	21.00	21.00	21.00	0.00
4125 STREETS	10.00	10.00	12.00	2.00
4126 DRAINAGE	49.50	49.00	47.00	(2.00)
4127 GREENBELT/WATERWAY MAINT.	11.00	11.00	11.00	0.00
DEPT. TOTAL	126.50	126.00	124.00	-2.00
<b>NPDES FUND</b>				
112-4126	0.50	1.00	1.00	0.00
DEPT. TOTAL	0.50	1.00	1.00	0.00
<b>HALF-CENT SALES TAX</b>				
310-4105	0.00	2.00	2.00	0.00
DEPT. TOTAL	0.00	2.00	2.00	0.00
<b>UTILITY DEPARTMENT</b>				
1340 ADMINISTRATION	9.50	10.50	11.50	1.00
1345 ADMIN./FINANCE	0.00	0.00	0.00	0.00
1346 CUSTOMER SERVICE	29.50	29.50	29.50	0.00
1347 BILLING	8.00	8.00	8.00	0.00
1348 METER READERS	2.00	2.00	2.00	0.00
1350 TECH. SERVICES	9.50	9.50	9.50	0.00
1355 UTILITY ENGINEERING	4.50	4.50	4.50	0.00
1360 MAPPING	9.00	9.00	9.00	0.00
1375 INSPECTORS	8.00	11.00	12.00	1.00
1380 LAB	7.00	7.00	7.00	0.00
3310 WATER SVS. - PLANT	13.00	13.00	13.00	0.00
3311 WATER SVS. - CROSS CONNECTION	6.00	6.00	6.00	0.00
3312 JEA WATER FACILITIES	8.00	8.00	8.00	0.00
3314 MCCARTY RANCH FACILITIES	0.00	0.00	0.00	0.00
3316 WATER DISTRIBUTION/PREVENTIVE MAINT.	26.00	28.00	29.00	1.00

**CITY OF PORT ST. LUCIE**  
**SUMMARY OF BUDGETED POSITIONS**  
**ADOPTED BUDGET - FY 2019-20**

(FULL TIME EQUIVALENT)	PRIOR FY 2017-18	CURRENT FY 2018-19	ADOPTED FY 2019-20	INCREASE (DECREASE)
3345 WAREHOUSE	8.00	8.00	8.00	0.00
3360 MAINTENANCE	8.00	6.00	6.00	0.00
3370 INFLOW & INFILTRATION	7.00	7.00	7.00	0.00
3380 LIFTSTATIONS	15.00	15.00	15.00	0.00
3390 TELEMETRY & INSTRUMENTATION	15.00	18.00	19.00	1.00
3512 WP WASTEWATER PLANT	8.00	8.00	8.00	0.00
3513 GLADES WWTP	10.00	10.00	10.00	0.00
3516 WASTEWATER COLLECTIONS/PRE. MAINT.	25.00	25.00	25.00	0.00
3560 WASTEWATER MAINTENANCE	5.00	6.00	6.00	0.00
FUND TOTAL	241.00	249.00	253.00	4.00
<b>UTILITIES /CONNECTIONS</b>				
1355 UTILITY ENGINEERING	0.00	0.00	0.00	0.00
3315 WATER DISTRIBUTION	3.00	3.00	3.00	0.00
3515 WASTEWATER COLLECTION	8.00	8.00	8.00	0.00
FUND TOTAL	11.00	11.00	11.00	0.00
<b>GOLF COURSE</b>				
7250 MAINTENANCE DIVISION	4.00	4.00	4.00	0.00
7251 OPERATIONS DIVISION	5.38	5.38	5.38	0.00
FUND TOTAL	9.38	9.38	9.38	0.00
<b>NEIGHBORHOOD IMPROVEMENT FUND</b>				
127 NEIGHBORHOOD SERVICES	1.20	1.25	1.25	0.00
FUND TOTAL	1.20	1.25	1.25	0.00
<b>CRA</b>				
5210 CRA	1.00	2.00	2.00	0.00
FUND TOTAL	1.00	2.00	2.00	0.00
<b>SOLID WASTE</b>				
1900 GENERAL - SOLID WASTE	0.00	1.00	1.00	0.00
FUND TOTAL	0.00	1.00	1.00	0.00
<b>CITY TOTAL</b>	<b>1,085.06</b>	<b>1,110.00</b>	<b>1,144.63</b>	<b>34.63</b>

\*Positions are converted to Full Time Equivalent with 80 hours per two week pay period equaling 1.0 FTE. This allows tracking of manhours which controls salaries being paid.

\*Starting in FY 17/18 Building Maintenance and A/C Maintenance (4135, 4136) are not included in Parks & Rec Sub-Total

Police Department Sub-Total	313.09	316.46	328.02	11.56
Civic Center Sub-Total	28.88	28.88	27.62	(1.26)
Parks and Recreation Sub-Total	99.78	99.78	112.30	12.52

## ***FINANCIAL MANAGEMENT POLICIES***

The National Advisory Council on State and Local Budgeting (NACSLB) developed a comprehensive set of recommended budget practices that has been endorsed by the Government Finance Officers Association (GFOA). These recommended practices provide a framework for the budget process encompassing a broad scope of governmental planning and decision-making with regard to the use of resources.

Element #4 of Principle #2, Adopt Financial Policies addresses the need for jurisdictions to establish policies. As such, following are recommended financial management policies developed within the guidelines of the NACSLB.

### **OPERATING BUDGET MANAGEMENT**

**Policy #1:** Revenue estimates for annual budget purposes should be conservative. Property taxes should be budgeted at 95.5% of the Property Appraiser's estimate as of July.

**Policy #2:** The annual operating budget should be maintained in such a manner as to avoid an operating fund deficit. The annual budget should show fiscal restraint. Operating expenditures should be managed to create a positive cash balance (surplus) or not to exceed available resources in each fund at the end of the fiscal year.

**Policy #3:** Reserve funds should not be used to fund recurring expenditures. Fund balances should be maintained at fiscally sound levels in all funds. Such levels are delineated below.

- General Fund – The target is to maintain an unassigned fund balance

of 20% of operating expenditures. This is the target that the unassigned fund balance should not fall below without establishing a replenishment plan.

- Building Permit Fund – The target fund balance is set at six months operating expenditures (50%). This is the target that the fund balance should not fall below without establishing a replenishment plan.
- Enterprise Funds – The target unrestricted net asset balance is set at two months operating expenses (17%). This is the target that the fund balance should not fall below without establishing a replenishment plan.

**Policy #4:** The City shall maintain adequate protection from loss due to property damage or liabilities of the City. The City shall maintain a self-insurance program for medical benefits for employees and dependents. Risks in excess of fixed individual limits of \$250,000 annually are coinsured with an outside insurance carrier. The carrier is also responsible for excess costs over an aggregate limit. The City also maintains self-insurance programs for workers' compensation, and property and general liability risks. The City carries stop loss coverage for these programs and ensures adequate resources are available to support the value of incurred but not reported (IBNR) claims.

**Policy #5:** The City will not commit itself to the full extent of its taxing authority.

**Policy #6:** The City will not fund ordinary municipal services with temporary or nonrecurring revenue sources.

**Policy #7:** Indirect costs associated with the operations of Enterprise Funds will be identified and accounted against the operations of those funds and be reimbursed to the General Fund.

**Policy #8:** Fee schedules and user charges should be annually reviewed for adjustment to ensure that rates are equitable and cover the total cost or a portion of the total cost as established by policy of City Council.

**Policy #9:** The financial burden on the City's taxpayers must be minimized through systematic annual program reviews and evaluation aimed at improving the efficiency and effectiveness of City programs. As such, the annual budget will be based on the City Council's long-term strategic plan, implemented by departmental goals and objectives.

**Policy #10:** City management is responsible for recovery of budgeted and non-ad valorem revenues as planned for in the budget. Management shall maintain adequate billing and claiming processes in order to effectively manage accounts receivable in conformance with the fiscal plan and sound business principles.

**Policy #11:** Every appropriation, except an appropriation for a capital improvement expenditure, shall lapse at the close of the fiscal year to the extent that it has not been expended or encumbered. An appropriation for a capital improvement expenditure shall continue in force, i.e. not be required to be re-budgeted, until the purpose for which it was made has been accomplished or abandoned; the purpose of any such appropriation shall be deemed abandoned if three (3) years pass without any disbursement from or encumbrance of the appropriation unless extended by action of the City Council.

## **DEBT MANAGEMENT**

**Policy #12:** The City complies with its debt management policy.

## **INVESTMENT MANAGEMENT**

**Policy #13:** The City complies with its investment management policy.

## **ACCOUNTS MANAGEMENT**

**Policy #14:** Accounting systems shall be maintained in order to facilitate financial reporting in conformance with generally accepted accounting principles of the United States.

**Policy # 15:** An annual financial audit shall be prepared in conformance with Florida state law.

**Policy #16:** Financial systems shall be maintained in a manner that provides for the timely monitoring of expenditures, revenues, and receivables/billing status on an ongoing basis.

**Policy #17:** The City shall annually seek the GFOA Certificate of Achievement for Excellence in Financial Reporting and Distinguished Budget Presentation Award.

## **LONG-TERM FINANCIAL PLANNING**

As detailed in the Capital Improvement Program section in this budget document, the City uses a five-year model for long-range planning in the general fund and all enterprise funds. The plans, including a five-year capital improvement plan, are updated annually. The City Council's main objectives are: A) To preserve the quality of life by providing and maintaining adequate financial resources necessary to sustain a sufficient level of municipal services, B) To

respond to changes in the economy, the priorities of governmental and non-governmental organizations, and other changes that may affect the City's financial well being, C) To protect the City from emergency fiscal crisis by ensuring the maintenance of service even in the event of an unforeseen occurrence, and D) To maintain a strong credit rating in the financial community through sound, conservative financial decision-making.

Additionally the City Council has established a preference for pay-as-you-go financing as a significant capital financing source, but will ultimately determine the most appropriate financing structure for each capital project on an individual basis after examining all relevant factors of the project. Fund balances in excess of required debt and other continuing obligations may be used as a capital source for pay-as-you-go financing.

# ***BUDGET SUMMARY***

## ***FUND BALANCE SUMMARY***

The following spreadsheet summarizes the budgeted revenues, expenditures and fund balances for the City of Port St. Lucie, grouped by fund type. Audited ending fund balances at September 30, 2018 are combined with the estimated revenues and expenditures for FY 2018-19 to arrive at expected opening fund balances for October 1, 2019, the first day of the new budget year. Where a confident projection is available, it is the policy of the City to use this as a funding source, called budgeted cash carryforward.

A policy of full disclosure of all funds requires inclusion of the total projected fund balance. This revenue source first funds the Undesignated Reserves in each operating fund, which is allowed by the City Council Financial Policy. Any fund balance above the allowed Reserves will fund operations in the new budget year. Having a fund balance to use as cash carryforward to start a new budget year has proven extremely helpful financially. The City's largest revenues, Ad Valorem Taxes and Stormwater Fees, do not start strong collections until the third or fourth month of the budget year.

Fund balances exist as a result of cost containment efforts on behalf of the City staff and/or revenues collected greater than budgeted. Savings on large capital projects as well as incomplete capital projects can occasionally generate significant fund balances to be used as cash carryforward. When the annual audit confirms any additional available fund balances, the approved budgets and their programs can be adjusted if required or the City Council may choose to address an unbudgeted project. A portion of the carryforward figure is the \$16.4 million reserve fund for the Utility Operations that was set aside for rate stabilization.

The City Council approved a 20% Financial Reserve Policy in Fiscal Year 18-19 in the General Fund. All other funds will maintain a 17% reserve except for the Building Department. Any additional operational savings will always generate a yearend balance plus the sizable Utility reserve previously noted.

## ***TOTAL BUDGET TRENDS***

### ***REVENUE SUMMARY***

The consolidated total of all budgeted Revenues and Balances Carried Forward is \$16.4 million greater than the previous year. Ad Valorem tax revenues increased due to a 10.81% increase in value. Business Tax and Electric Utility Tax are also experiencing stronger collections which is primarily driven by the growth in population.

### ***EXPENDITURE SUMMARY***

Total budgeted expenditures are budgeted to increase by \$41.4 million (10.1%) when compared to the previous year. Several areas such as personal services, fund transfers, capital projects and debt service increased. The increase in capital expenditures is for the most part are the results of Half Cent Sales Tax CIP which was approved by voter referendum.

## CITY OF PORT ST. LUCIE

### SUMMARY OF REVENUES, EXPENDITURES & FUND BALANCES

#### ADOPTED BUDGET - FY 2019-20

	***** GOVERNMENTAL FUNDS *****			** PROPRIETY **				Totals	Totals	Totals*	Increase <Decrease> FY 19-20/18-19
	General Fund	Special Revenue Funds	Capital Project Funds	** FUNDS ** Enterprise Funds	Debt Service Fund	Internal Service Funds	Trust Funds				
<b>CASH BALANCES CARRYFORWARD:</b>	\$ 25,322,497	\$ 17,511,830	\$ -	\$ 35,973,093	\$ 4,213,048	\$ 24,156,485	\$ 1,097,168	\$ 108,274,121	\$ 91,877,028	\$ 178,174,802	\$ 16,397,093
(Projected Beginning Fund Balances - 10-1-19)											
<b>REVENUES &amp; SOURCES:</b>											
Taxes (includes other taxes)	55,392,735	5,574,304	14,042,397	-	10,512,974	-	-	85,522,410	74,378,335	68,465,062	11,144,075
Utility Service Tax	13,598,759	-	-	-	-	-	-	13,598,759	12,691,115	12,087,000	907,644
Franchise Fees	11,600,000	-	-	-	-	-	-	11,600,000	11,390,860	10,971,968	209,140
Licenses and Permits	1,568,024	-	-	-	-	-	-	1,568,024	1,419,800	7,301,390	148,224
Intergovernmental	13,583,701	30,840,235	4,683,402	-	-	-	91,000	49,198,338	51,673,478	41,687,242	(2,475,140)
Fines and Forfeitures	888,029	-	-	-	-	-	-	888,029	773,447	746,225	114,582
User Fees and Miscellaneous Revenues	6,266,392	31,068,852	5,653,270	124,067,130	160,954	19,527,818	-	186,744,416	159,607,904	155,511,978	27,136,512
Use of Reserves/Budgeted Beginning Balance*	517,000	4,124,522	26,992,349	23,973,606	-	250,000	79,000	55,936,477	52,138,073	178,174,802	3,798,404
Other Financing Sources	7,981,880	10,737,712	13,203,500	14,945,117	-	-	-	46,868,209	46,463,878	35,047,827	404,331
<b>TOTAL REVENUES AND SOURCES</b>	<b>111,396,520</b>	<b>82,345,625</b>	<b>64,574,918</b>	<b>162,985,853</b>	<b>10,673,928</b>	<b>19,777,818</b>	<b>170,000</b>	<b>451,924,662</b>	<b>410,536,890</b>	<b>509,993,494</b>	<b>41,387,772</b>
<b>TOTAL REVENUES AND BALANCES:</b>	<b>\$ 136,719,017</b>	<b>\$ 99,857,455</b>	<b>\$ 64,574,918</b>	<b>\$ 198,958,946</b>	<b>\$ 6,096,411</b>	<b>\$ 43,934,303</b>	<b>\$ 1,267,168</b>	<b>\$ 551,408,218</b>	<b>\$ 502,413,918</b>	<b>\$ 509,993,494</b>	<b>\$ 57,784,865</b>
<b>EXPENDITURES:</b>											
Personal Services	\$ 69,616,578	\$ 12,864,439	\$ 256,763	\$ 29,868,836	\$ -	\$ -	\$ -	\$ 112,606,616	\$ 103,756,237	\$ 101,790,799	\$ 8,850,379
Operating Expenses	21,621,092	27,574,361	-	42,981,982	10,515	19,713,827	170,000	112,071,777	99,739,273	94,936,687	12,332,504
Capital Outlay & Capital Projects	3,417,655	4,303,657	39,038,847	11,737,448	-	-	-	58,497,607	48,978,361	49,782,992	9,519,246
Debt Services	6,188,675	27,693,215	1,124,645	30,575,666	8,430,407	-	-	74,012,608	74,798,639	70,397,068	(786,031)
Budgeted Contingencies/Budgeted Ending Rese	-	7,147,216	22,089,272	20,866,222	1,883,363	-	-	51,986,073	37,563,165	167,098,976	14,422,908
Fund Transfers (Includes Internal Charges)	10,552,520	2,762,737	2,065,391	26,955,699	349,643	63,991	-	42,749,981	45,701,215	25,986,972	(2,951,234)
<b>TOTAL EXPENDITURES</b>	<b>111,396,520</b>	<b>82,345,625</b>	<b>64,574,918</b>	<b>162,985,853</b>	<b>10,673,928</b>	<b>19,777,818</b>	<b>170,000</b>	<b>451,924,662</b>	<b>410,536,890</b>	<b>509,993,494</b>	<b>41,387,772</b>
<b>BUDGETED DESIGNATED RESERVES</b>	<b>\$ 18,096,703</b>	<b>\$ 7,147,216</b>	<b>\$ -</b>	<b>\$ 22,777,356</b>	<b>\$ 6,096,411</b>	<b>\$ 22,608,857</b>	<b>\$ 1,018,168</b>	<b>\$ 77,744,711</b>	<b>\$ 67,098,204</b>	<b>\$ 167,098,976</b>	<b>\$ 10,646,507</b>
(Projected Ending Fund Balances - 9-30-20)											
<b>TOTAL APPROPRIATED EXPENDITURES AND RESERVES</b>	<b>\$ 129,493,223</b>	<b>\$ 89,492,841</b>	<b>\$ 64,574,918</b>	<b>\$ 185,763,209</b>	<b>\$ 16,770,339</b>	<b>\$ 42,386,675</b>	<b>\$ 1,188,168</b>	<b>\$ 451,924,662</b>	<b>\$ 410,536,890</b>	<b>\$ 509,993,494</b>	<b>\$ 52,034,279</b>

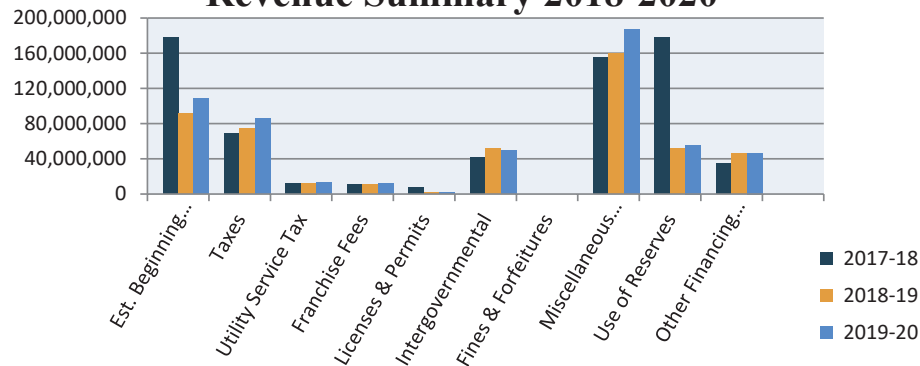
**Note:** We have changed the way we budget for reserves. In prior years we presented total reserves as revenue source and projected ending reserves as a use of resources. For the biennial budget we are not including these balances in our totals.



## Budget Summary Schedule

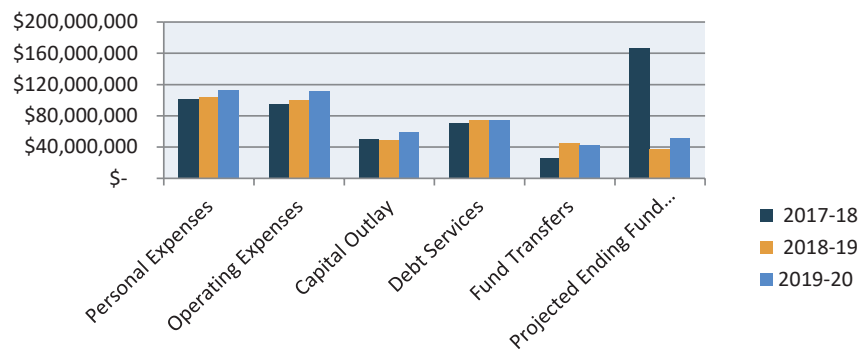
The tables below provides a comparative trend analysis of the total budget for all funds.  
**Revenue & Expense Trends**

### Revenue Summary 2018-2020



Revenues & Balances	Budget 2017-18	Budget 2018-19	Budget 2019-20	% Inc/Dec.
Est. Beginning Balances	\$ 178,174,802	\$ 91,877,028	\$ 108,274,121	17.8%
Taxes	68,465,062	74,378,335	85,522,410	15.0%
Utility Service Tax	12,087,000	12,691,115	13,598,759	7.2%
Franchise Fees	10,971,968	11,390,860	11,600,000	1.8%
Licenses & Permits	7,301,390	1,418,800	1,568,024	10.5%
Intergovernmental	41,687,242	51,673,478	49,198,338	-4.8%
Fines & Forfeitures	746,225	773,447	888,029	14.8%
Miscellaneous Revenues	155,511,978	159,607,904	186,744,416	17.0%
Use of Reserves	178,174,802	52,138,073	55,936,477	7.3%
Other Financing Sources	35,047,827	46,463,878	46,868,209	0.9%
<b>Total Revenues &amp; Balances</b>	<b>\$ 509,993,494</b>	<b>\$ 410,535,890</b>	<b>\$ 451,924,662</b>	<b>10.1%</b>

### Expenditure Summary 2018-2020



Est. Expenditures	Budget 2017-18	Budget 2018-19	Budget 2019-20	% Inc/Dec.
Personal Expenses	\$ 101,790,799	\$ 103,756,237	\$ 112,606,616	9%
Operating Expenses	94,936,687	99,739,273	112,071,777	12%
Capital Outlay	49,782,992	48,978,361	58,497,607	19%
Debt Services	70,397,068	74,798,639	74,012,608	-1%
Fund Transfers	25,986,972	45,701,215	42,749,981	-6%
Projected Ending Fund Balances	167,098,976	37,563,165	51,986,073	38%
<b>Total Expenditures</b>	<b>\$ 509,993,494</b>	<b>\$ 410,536,890</b>	<b>\$ 451,924,662</b>	<b>10.1%</b>

## CITY OF PORT ST. LUCIE REVENUE DESCRIPTION AND OVERVIEW

The revenue and sources budgeted for all funds for FY 2019-20 is \$451,924,662. These amounts include personnel, operating, capital, and transfers between funds. The adopted budget for FY 2019-20 is 10.1% greater than the FY 2018-19 adopted budget which utilizes reserves for planned one time uses. The increase is due to planned CIP Projects, increases in operations, deferred maintenance of buildings and debt retirement.

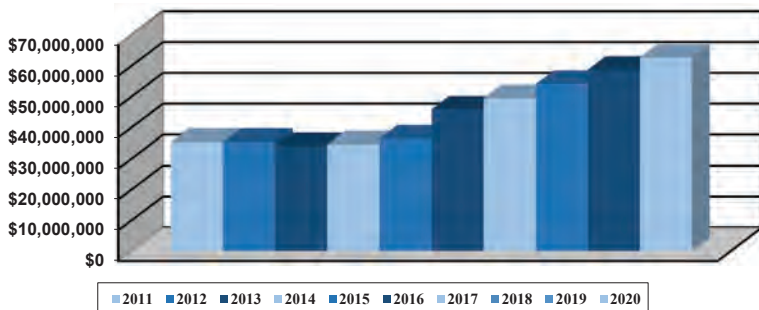
The following revenue categories represent over 75% of the City of Port St. Lucie’s revenue sources. The City shall estimate its annual revenues by objective and analytical processes. The City shall maintain a diversified and stable revenue system to the extent provided by law to insulate it from short-run fluctuations in any one revenue source.

### Revenues

#### Ad Valorem Taxes:

**Description:** Ad Valorem Taxes (Latin for “according to Value”) are taxes levied in proportion to the value of the property which it is levied. The City’s millage rate is the tax rate charged against both residential and commercial properties within the City limits. All properties are assessed a tax bill by the County Tax Appraiser.

**Ad Valorem Taxes Revenue Trends  
10 Year Actual and Budgeted**



**Overview:** The City’s combined Millage rate is approved at 6.0740 for fiscal year 2019-20, down by 0.2260 from FY 2018-19. The portion of the overall rate that is designated for retiring debt on the Crosstown Parkway road project is set at 1.0193. When combined with the 10.8%% gain in taxable value for FY 2019-20, the total increase to Property Tax Revenue is estimated to be \$3.968 million for FY 2019-20 allocated among the three funds that receive property tax

revenue. This is well below the state-imposed ten mill cap. The funds currently benefiting from Ad Valorem Tax Revenues are the General Fund (4.6931), Road and Bridge Operating und (0.3616), and the voter-approved debt service millage rate is (1.0193) for Crosstown Parkway Fund.

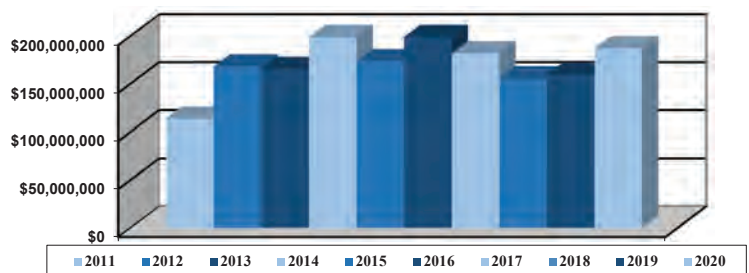
**Outlook:** In the past few years actual Ad Valorem results have met any preliminary budget projections made in the beginning of our budget cycle. For the purpose of future financial projections, the City is anticipating 8% and 6% into the future years.

#### Miscellaneous Revenues:

**Description:** Those revenues that are small in value and not individually categorized such as charges for services, interest, Special Assessment payment and donations or contributions.

**Outlook:** Miscellaneous revenue varies from year to year thus making it difficult to depend on miscellaneous revenues to increase at the same growth rate as other revenues. An example of the fluctuation in revenue would be a one-time developer contribution toward a capital project that would not occur in future years.

**Miscellaneous Revenue Trends  
10 Year Actual and Budgeted**



**CITY OF PORT ST. LUCIE**  
**REVENUE DESCRIPTION AND OVERVIEW (continued)**

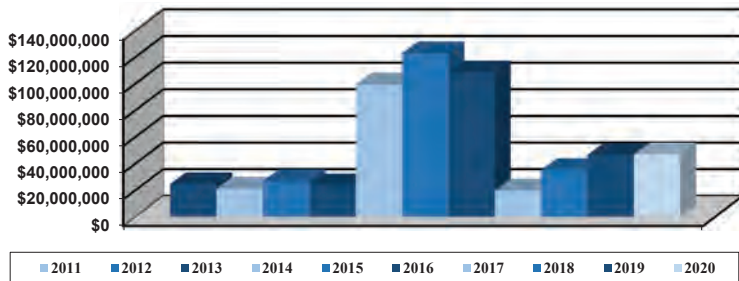
**Other Financing Sources:**

**Bonds:** Bonds are a written promise, generally under seal, to pay a specified sum of money called the face value, at a fixed time in the future called the date of maturity and carrying interest at a fixed rate, usually payable periodically. The most common type of bonds is general obligation and revenue bonds which are most frequently used for construction of large capital projects. Throughout the years the City has obtained these two types of bonds to expand water and sewer, roads and to build new City buildings due to the record breaking growth.

**Interfund Transfers:** Legally authorized transfer from a fund receiving revenue to the fund through which the resources are to be expended.

**Overview:** Other Financing sources comprises of three areas, which are Bond Proceeds, Indirect Cost Transfers, and Interfund Transfers. Most of the CIP funds budgeted interfund transfers into or out of operating funds or the Governmental Finance Fund to pay debt on past or current CIP projects.

**Other Financing Sources Revenue Trends  
10 Year Actual and Budgeted**



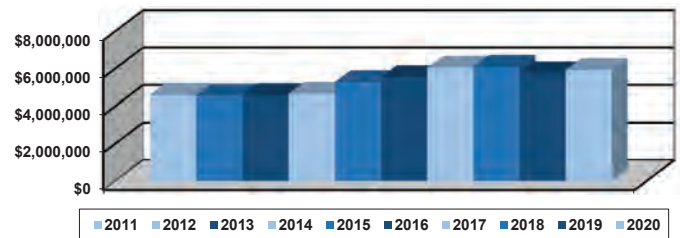
**Outlook:** Interfund transfers will be made to continue to pay-down debt, for indirect charges and help fund CIP projects. There are no new bond issues planned for FY 2019-20 or future years.

**Local Option Gas Tax:**

**Description:** Local Option Revenues resulting from an additional six cents local tax on gasoline sales in St. Lucie County. These collected revenues are shared with the County and the Cities of Fort Pierce and St. Lucie Village. For the 2019-20 Fiscal Year, Port St. Lucie will be allocated a portion of the local gas tax based on the last five-years of accumulated transportation related expenditures by each entity. Port St. Lucie will be allocated 66.8231% of the total gas collected.

**Overview:** The largest single revenue for the Road and Bridge Operating Fund is the Local Option Gasoline Tax, the 19-20 revenue projection is \$6 million. This single revenue has very little growth over four years. The estimated growth in future years is 2%. The level of tax revenue is tied to the number of gallons sold.

**Local Option Gas Tax Revenue Trends  
10 Year Actual and Budgeted**



**Outlook:** This remains a significant source of funding for the City's repaving efforts. The distribution will continue to be calculated based on the statutory formula in F.S. 336.025 (4) until a new agreement is reached with the County.

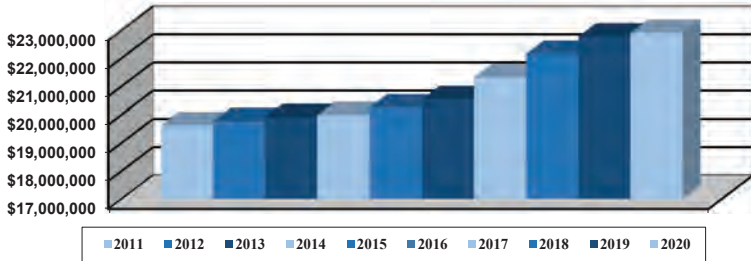
**CITY OF PORT ST. LUCIE**  
**REVENUE DESCRIPTION AND OVERVIEW (continued)**

**Stormwater Fee:**

**Description:** The Stormwater Fee is an annual fee charged to all property owners for the purpose of constructing and maintaining the City’s stormwater system.

**Overview:** The annual stormwater fee assessed to a residence will be \$163.00 per residential unit in 2019-20, which remains the same as the prior year. The annual stormwater fee is expected to generate \$22.9 million. The only normal growth in the Stormwater Fee revenue occurs when a vacant lot is built on providing ±\$40.75 per unit in additional revenue.

**Stormwater Fee Revenue Trends**  
**10 Year Actual and Budgeted**



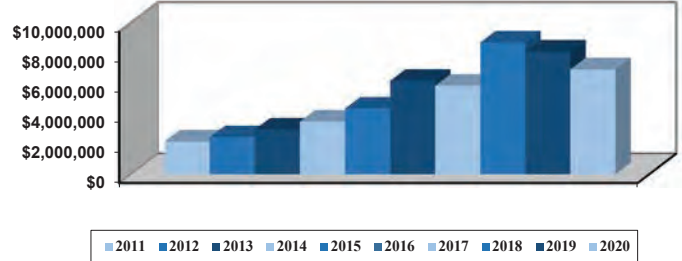
**Outlook:** The City Manager did not recommend an increase in the Stormwater fees during the FY 19-20 budget period. As the City expands its major roads to a four-lane design with a median, the volume of landscaping to be maintained increases and the funding must be considered. There will be increased pressure upon the system which will require rate increases in the future. The Public Works department has worked on reducing these costs by dropping the number of rotations for mowing and other services which has helped the financial position of the stormwater fund.

**Building Permits:**

**Description:** The Building Permit Fees are revenues derived from issuance of building permits prior to construction in the City of Port St. Lucie.

**Overview:** Building Permits Fees is directly driven by construction activity. New construction activity has been climbing and Permit Fee Revenue is to hit \$6.9 million in FY 2019-20. The projected decrease in revenue from prior years is based on the reduction of Building Permit Fees the department charges for permits.

**Building Permit Fee Revenue Trends**  
**10 Year Actual and Budgeted**



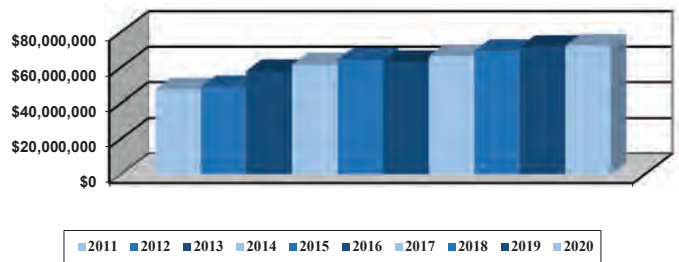
**Outlook:** This fund is projected to experience a decrease in fund balance in FY 19-20 based on the storage and records expansion to their building.

**Utility Operating Revenues:**

**Description:** Utility Operating Revenues are monthly revenues collected from users of the system.

**Overview:** The Water and Sewer Operating Fund is funded primarily by the monthly revenues from the users of the system which is projected to be \$73.4 million for FY 2019-20. The City will again have a 1.6% rate increase to water and sewer during the biennial budget period.

**Utility Operating Revenue Trends**  
**10 Year Actual and Budgeted**



**Outlook:** There is a healthy level of new customers expected to be added as construction continues to occur in the City which will boost the operating revenues.

CITY OF PORT ST LUCIE, FLORIDA  
UNAUDITED LONG TERM DEBT AS OF SEPTEMBER 2019

City of Port St. Lucie

DEBT	FUND	DEBT HOLDER	BALANCE 9/30/2018	DEBT FY 2018/2019	PRINCIPAL PAYMENTS FY18/19	INTEREST PAYMENTS FY18/19	BALANCE 9/30/2019
2003D East Lake Village Bonds	154/354	US BANK	3,540,000.00		645,000.00	163,725.00	2,895,000.00
2005B USA #9 SAD Bonds	125/325	US BANK	675,000.00	-	-	30,375.00	675,000.00
2005A St Lucie Land Holding SAD Bonds	155/355	US BANK	7,975,000.00	-	-	361,668.76	7,975,000.00
2011B USA 5-6-7A Refunding SAD Bonds	124	US BANK	2,720,000.00		1,130,000.00	87,912.50	1,590,000.00
2011 Sales Tax Refunding Bonds	104	US BANK	9,410,000.00	-	1,705,000.00	470,500.00	7,705,000.00
2014 GO Bonds & Refunding Bonds	214	US BANK	65,660,000.00		3,715,000.00	3,059,812.52	61,945,000.00
2014 Public Service Tax Bonds	001/142	REGIONS BANK	19,775,000.00	-	445,000.00	873,843.76	19,330,000.00
2016 CRA Refunding Bonds	175	US BANK	33,495,000.00		2,720,000.00	1,593,150.00	30,775,000.00
2016 SW ANNEXATION RFNDING BONDS	115	ZION BANK	121,490,000.00		3,085,000.00	3,705,743.76	118,405,000.00
2016 Public Service Tax Refunding Bonds (COPS)	159	US BANK	26,100,000.00	-	2,365,000.00	1,305,000.00	23,735,000.00
2016 GO Refunding Bonds	214	US BANK	35,945,000.00	-	-	1,399,793.76	35,945,000.00
2017 Taxable Special Obligation Bonds	156	US BANK	20,735,000.00	-	925,000.00	749,878.76	19,810,000.00
2010 OHSUV-VGTI Bonds (October 2015)		TD BANK	53,375,000.00	-	53,375,000.00	1,417,181.26	-
2018A Taxable Spec Obligation Ref Revenue Bonds	001	TD BANK	-	54,085,000.00	300,000.00	1,118,475.36	53,785,000.00
			\$ 400,895,000.00	\$ 54,085,000.00	\$ 70,410,000.00	\$ 16,337,060.44	\$ 384,570,000.00
Compensated Absences		Compensated Absences	9,668,724.00	-	-	-	9,668,724.00
<b>TOTAL GLTD</b>			<b>\$ 410,563,724.00</b>	<b>\$ 54,085,000.00</b>	<b>\$ 70,410,000.00</b>	<b>\$ 16,337,060.44</b>	<b>\$ 394,238,724.00</b>
2010A&B Stormwater Revenue Bonds	401	TD BANK	36,000,000.00	-	-	2,610,024.00	36,000,000.00
2011 Stormwater Rfnding Revenue Bonds	401	TD BANK	6,020,000.00	-	1,090,000.00	287,750.00	4,930,000.00
			\$ 42,020,000.00	\$ -	\$ 1,090,000.00	\$ 2,897,774.00	\$ 40,930,000.00
Compensated Absences	401	Compensated Absences	922,660.78	-	-	-	922,660.78
<b>TOTAL STORMWATER LTD</b>			<b>\$ 42,942,660.78</b>	<b>\$ -</b>	<b>\$ 1,090,000.00</b>	<b>\$ 2,897,774.00</b>	<b>\$ 41,852,660.78</b>
Compensated Absences	421	Compensated Absences	113,432.42	-	-	-	113,432.42
<b>TOTAL GOLF COURSE FUND LTD</b>	<b>421</b>		<b>\$ 113,432.42</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 113,432.42</b>
2007 Utility Rfnding & Improvement Rev Bonds	431/445	US BANK	78,970,000.00		7,090,000.00	4,145,925.00	71,880,000.00
2012 Utility Rfnding Revenue Bonds	431	US BANK	18,985,000.00		860,000.00	903,700.00	18,125,000.00
2014 Utility Rfnding Revenue Bonds	431	US BANK	29,585,000.00		-	1,479,250.00	29,585,000.00
2016 Utility Rfnding Bnds(2004A-2006-2006A-2009P)	431	ZION'S BANK	206,515,000.00	-	2,970,000.00	8,518,400.00	203,545,000.00
2018 Utility Rfnding Revenue Bonds	431	US BANK	8,305,000.00	-	260,000.00	387,313.00	8,045,000.00
			\$ 342,360,000.00	\$ -	\$ 11,180,000.00	\$ 15,434,588.00	\$ 331,180,000.00
Compensated Absences (431 & 439)	431/439	Compensated Absences	2,649,865.67	-	-	-	2,649,865.67
<b>TOTAL UTILITY LTD</b>			<b>\$ 345,009,865.67</b>	<b>\$ -</b>	<b>\$ 11,180,000.00</b>	<b>\$ 15,434,588.00</b>	<b>\$ 333,829,865.67</b>
<b>TOTAL LONG TERM DEBT</b>			<b>\$ 798,629,682.87</b>	<b>\$ 54,085,000.00</b>	<b>\$ 82,680,000.00</b>	<b>\$ 34,669,422.44</b>	<b>\$ 770,034,682.87</b>

***City of Port St. Lucie  
Long-Term Debt  
September 30, 2018***

**Governmental Activities Debt:**

\$13,915,000 Sales Tax Refunding Revenue Bonds, Series 2011 – payable from and collateralized by a lien upon and a pledge of the state shared Sales Tax Revenues, due in annual principal installments ranging from \$640,000 to \$2,070,000 plus interest ranging from 2.0% to 5.0% through September 2023. Proceeds used to refund a majority portion of the \$20,000,000 Sales Tax Improvement Revenue Bonds, Series 2003, which proceeds were used for roadway improvements.

\$74,740,000 General Obligation Bonds and Refunding Bonds, Series 2014 – due in annual principal installments ranging from \$505,000 to \$5,155,000 plus semiannual interest at a rate ranging from 1.5% to 5.0%. Proceeds used to provide \$36,000,000 of project funds for the Crosstown Parkway project and to advance refund \$29,505,000 of the General Obligation Bonds, Series 2005, and \$12,510,000 of the General Obligation Bonds, Series 2006.

\$33,300,000 Public Service Tax Revenue Bonds, Series 2014A & 2014B - payable from and collateralized by a lien upon and a pledge of the public service tax revenues, due in annual principal installments ranging from \$760,000 to \$2,170,000 plus interest semiannually at a rate ranging from 2.611% to 5.0%. Proceeds used to refund the \$39,900,000 Lease Revenue bonds, Series 2010A & 2010B.

\$38,260,000 Community Redevelopment Agency Redevelopment Trust Fund Refunding Revenue Bonds, Series 2016 - payable from and collateralized by a lien upon and pledge of the net tax increment revenues generated in the Community Redevelopment Area, due in annual principal installments ranging from \$2,225,000 to \$5,715,000 plus interest semiannually at a rate ranging from 2.0% to 5.0% through January 2026. Proceeds were used to refund the remaining balances of the outstanding \$11,870,000 CRA Bonds, Series 2004, and the \$46,450,000 CRA Bonds, Series 2006.

\$30,875,000 Public Service Tax Revenue Bonds, Series 2016 - payable from and collateralized by a lien upon and a pledge of the public service tax revenues, due in annual principal installments ranging from \$2,255,000 to \$3,495,000 plus interest semiannually at a rate of 5.0%. Proceeds used to refund the remaining balance of the \$45,600,000 Refunding Certificates of Participation, Series 2008. The refunding resulted in a future cash flow savings of \$4,725,392 and a net present value savings of \$4,163,207. The economic loss of \$3,255,772 will be amortized over 20 years.

***City of Port St. Lucie  
Long-Term Debt  
September 30, 2018***

**Governmental Activities Debt (continued):**

\$37,075,000 General Obligation Refunding Bonds, Series 2016 – due in annual principal installments ranging from \$1,960,000 to \$6,000,000 plus semiannual interest at a rate ranging from 3.125% to 5.0%. Proceeds used to refund the remaining balances of the \$49,285,000 General Obligation Bonds, Series 2005, and \$44,545,000 General Obligation Bonds, Series 2006. The refunding resulted in a future cash flow savings of \$6,079,171 and a net present value savings of 4,392,084. The economic gain of \$1,285,901 will be amortized over 19 years.

\$22,345,000 Taxable Special Obligation Bonds, Series 2017 - payable from amounts budgeted and appropriated by the City from non-ad valorem revenues, due in annual principal installments ranging from \$905,000 to \$1,655,000 plus semiannual interest at a rate ranging from 1.892% to 4.357%. Proceeds used to advance refund the remaining balance of the \$31,360,000 Special Assessment Refunding Bonds, Series 2008A. The refunding resulted in a future cash flow savings of \$15,743,297 and a net present value savings of \$3,989,340. The economic loss of \$3,843,556 will be amortized over 10 years.

**Special Assessment Debt with Government Commitment:**

\$7,880,000 Special Assessment District Bonds, Series 2002B – Tax Exempt; Series 2002B – Taxable (River Point Special Assessment District) – payable from assessments levied on subject properties within the assessment area, due in annual principal installments ranging from \$355,000 to \$595,000 plus interest ranging from 4.4% to 4.75% through January 2023. Due to the early call of certain bonds, no principal payments are due until January 2020. The City has a secondary obligation to budget sufficient Non-Ad Valorem Revenues to cover the annual debt service requirements if the amounts within the fund are not available to meet the coming debt service payment. Proceeds used for infrastructure improvements.

\$9,500,000 Special Assessment Bonds, Series 2003C (Glassman Special Assessment District) – payable from assessments levied on subject properties within the assessment area, due in annual principal installments ranging from \$480,000 to \$835,000 plus interest at a rate of 6.75% through July 2023. Due to the early call of certain bonds, no principal payments are due until July 2019.

\$10,350,000 Special Assessment Bonds, Series 2003D (East Lake Village Special Assessment District) – payable from assessments levied on subject properties within the assessment area, due in annual principal installments ranging from \$200,000 to \$775,000 plus interest ranging from 4.25% to 4.625% through July 2023. Due to the early call of certain bonds, no principal payments were due until July 2016. The City has a secondary obligation to budget sufficient Non-Ad Valorem Revenues to cover the annual debt service requirements if the amounts within the fund are not available to meet the coming debt service payment.

***City of Port St. Lucie  
Long-Term Debt  
September 30, 2018***

**Special Assessment Debt with Government Commitment (continued):**

\$18,725,000 Special Assessment District Bonds, Series 2005A – (St. Lucie Land Holdings Special Assessment District) – payable from assessments levied on subject properties within the assessment area, due in annual principal installments ranging from \$700,000 to \$1,365,000 plus interest ranging from 3.75% to 4.625% through July 2027. Due to the early call of certain bonds, no principal payments are due until July 2017. Proceeds used to finance a portion of the cost of acquisition and improvements of roadway and drainage system additions, improvements and extensions and the potable water distribution and wastewater collection system within the SAD. The City has a secondary obligation to budget sufficient Non-Ad Valorem Revenues to cover the annual debt service requirements if the amounts within the fund are not available to meet the coming debt service payment.

\$4,765,000 Special Assessment District Bonds, Series 2005B – (Utility Service Area 9 – Water and Wastewater Expansion Project) – payable from assessments levied on subject properties within the service area, due in annual principal installments beginning in 2018, ranging from \$105,000 to \$345,000 plus interest ranging from 4.125% to 4.5% through July 2025. Due to the early call of certain bonds, no principal payments are due until July 2020. Proceeds used for water and wastewater system expansion within the SAD. The City has a secondary obligation to budget sufficient net income of the Utility System to cover the annual debt service requirements if the amounts within the fund are not available to meet the coming debt service payment.

\$6,635,000 Combined Special Assessment District Bonds, Series 2007A – (Peacock and Lowry Special Assessment District) – payable from assessments levied on subject properties within the assessment area, due in annual principal installments ranging from \$175,000 to \$525,000 plus interest semiannually at a rate of 5.35% through July 2027. Due to the early call of certain bonds, no principal payments are due until July 2023. Proceeds used for the construction of roadway and drainage system additions, improvements and extensions and the potable water distribution and wastewater collection system within the SAD.

\$20,665,000 Water and Sewer Special Assessment Refunding Bonds, Series 2011B (Utilities Service Area 5, 6 & 7A) – payable from assessments levied on subject properties within the service area, due in annual principal installments ranging from \$1,230,000 to \$2,330,000 plus interest ranging from 1.5% to 3.25% through September 2021. The City has a secondary obligation to budget sufficient net revenues of the Utility System to cover the annual debt service requirements if the amounts within the fund are not available to meet the coming payment. Proceeds were used to refund the balance of the outstanding \$54,390,000 Special Assessment Bonds, Series 2001D (Utilities Services Area 5, 6 & 7A).



**City of Port St. Lucie**  
**Long-Term Debt**  
**September 30, 2018**

**Special Assessment Debt with Government Commitment (continued):**

\$126,895,000 Special Assessment Refunding Bonds, Series 2016 (Southwest Annexation Special Assessment District No. 1) - payable from assessments levied on subject properties within the assessment area, due in annual principal installments ranging from \$2,350,000 to \$6,580,000 plus interest semiannually ranging from 1.0% to 4.0% through July 2045. The City has a secondary obligation to budget sufficient Non-Ad Valorem Revenues to cover the annual debt service requirements if the amounts within the fund are not available to meet the coming debt service payment. Proceeds were used to refund the \$129,440,000 remaining balance of the outstanding \$155,840,000 Special Assessment District Bonds, Series 2016 (Southwest Annexation Special Assessment District No. 1).

Long-term debt service requirements for each of the years subsequent to September 30, 2018 are:

<u>September 30,</u>	<u>Total Principal</u>	<u>Total Interest</u>	<u>Total</u>
2019	16,735,000	13,871,113	30,606,113
2020	18,305,000	13,298,662	31,603,662
2021	18,505,000	12,527,130	31,032,130
2022	19,700,000	11,663,272	31,363,272
2023	20,555,000	10,809,521	31,364,521
2024	19,845,000	9,879,580	29,724,580
2025	20,705,000	9,005,650	29,710,650
2026	21,360,000	8,056,233	29,416,233
2027	16,280,000	7,276,525	23,556,525
2028	11,865,000	6,580,628	18,445,628
2029	11,505,000	6,117,254	17,622,254
2030	11,230,000	5,651,372	16,881,372
2031	18,445,000	5,176,248	23,621,248
2032	11,285,000	4,433,498	15,718,498
2033	17,665,000	3,962,015	21,627,015
2034	13,460,000	3,221,538	16,681,538
2035	13,970,000	2,711,388	16,681,388
2036	5,935,000	2,179,038	8,114,038
2037	6,120,000	1,991,688	8,111,688
2038	6,315,000	1,798,437	8,113,437
2039	6,515,000	1,598,938	8,113,938
2040	6,720,000	1,393,037	8,113,037
2041	6,945,000	1,169,738	8,114,738
2042	7,175,000	938,587	8,113,587
2043	7,430,000	684,400	8,114,400
2044	6,370,000	420,875	6,790,875
2045	6,580,000	213,850	6,793,850
	<u>\$ 347,520,000</u>	<u>\$ 146,630,215</u>	<u>\$ 494,150,215</u>

***City of Port St. Lucie  
Long-Term Debt  
September 30, 2018***

Nonexchange Financial Guarantee

The City issued limited obligation debt of \$64,035,000 (Research Facilities Revenue Bonds, Series 2010) in May 2010 to provide financial assistance in the form of a loan to a non-profit private sector entity for the acquisition and construction of land, building, furniture and equipment for biomedical research, development, training and educational facilities located within the City. This issuance was under the legal authority of Ordinance 10-18, enacted pursuant to provisions of Article VIII, Section 2 of the Florida Constitution, Chapter 166, Part II, Florida Statutes, Chapter 159, Parts II and VII, Florida Statutes and Section 1.01 and 9.09 of the Charter of the City of Port St. Lucie, Florida. The bonds mature annually through May 1, 2042, with semi-annual interest.

Although limited obligation debt bears the name of the City as issuer, it is collateralized by the resources provided by the loan with the non-profit private sector entity on whose behalf they are issued. Throughout the term of the bonds, the City has covenanted to budget, appropriate and deposit into a debt service reserve fund amounts required to cure any deficiency within 30 days' notice from the Trustee. In the event the City must cure a debt service deficiency, the non-profit private sector entity is to reimburse the City through monthly payments until the City is reimbursed in full.

On May 1, 2015, funds were withdrawn from the Debt Service Reserve Fund in order to pay the debt service as a result of the non-profit private sector entity's failure to make its required loan payment to the Trustee. The Trustee provided written notice to the non-profit private sector entity to replenish the deficiency. In August 2015, the Trustee notified the City of the failure by the non-profit private sector entity to make the required installment payments and the requirement for the City to cure the deficiency in the debt service reserve fund. Additionally, the non-profit private sector entity publicized its intention to cease operations as of October 1, 2015. In September 2015, the City paid the first of 10 equal payments of \$218,147 to the Trustee for replenishment of the debt service reserve fund.

In August 2017, title of the land, building and contents was transferred from the Bond Trustee to the City and the estimated net value of the building was recorded as an asset held for resale and miscellaneous revenue in the entity wide statements.

As of September 30, 2018, the \$57,320,000 remaining principal balance on the \$64,035,000 Research Facilities Revenue Bonds, Series 2010, is reported as a nonexchange financial guarantee liability of \$54,555,984 based on the estimated discounted present value of the future outflows, net of amounts funded in escrow. For the Fiscal Year October 1, 2017 through September 30, 2018, the City paid a total of \$4,141,613 to the Trustee. The payments were recorded as economic environment expenditures in the appropriate governmental fund. Through September 30, 2018, the City has made cumulative payments of \$14,611,485. The City is pursuing collection from the non-profit private sector entity for amounts paid by the City. As of September 30, 2018, no payments have been received from the non-profit private sector entity.

***City of Port St. Lucie  
Long-Term Debt  
September 30, 2018***

**Business-Type Activity Debt:**

The Stormwater Utility Revenue Bonds are collateralized by a lien upon and a pledge of the stormwater revenues derived from the operation of the stormwater utility system, the franchise revenues derived from the electric franchise fees collected from Florida Power & Light Company, and income earned on bond related investment accounts.

\$36,000,000 Stormwater Utility Revenue Bonds, Taxable Series 2010 A & B – comprised of the Taxable Series 2010A (Build America Bonds – Direct Payment) for \$26,895,000 and the Taxable Series 2010B (Recovery Zone Economic Development Bonds) – due in annual principal and sinking fund installments of \$1,285,000 to \$3,630,000, plus interest of 7.376% on Series A subject to a 35% subsidy and 6.516% and 7.176% on Series B subject to a 45% subsidy. Principal payments begin May 2024.

\$11,325,000 Stormwater Utility Refunding Revenue Bonds, Series 2011 – due in annual principal installments of \$320,000 to \$1,325,000, plus interest ranging from 2% - 5% through May 2023. The proceeds of this issue were used to advance refund \$11,610,000 of the outstanding balance of the Series 2002 Stormwater Bonds, which were issued to provide funds for the payment of a lawsuit relating to the City's stormwater collection and drainage system.

The Utility System Revenue Bonds are payable solely from and secured by a lien upon and pledge of the net revenues derived from the operation of the water and sewer system and the Capital Facilities Charges (limited to the debt service component) of the Utility System.

\$119,445,000 Utility System Refunding Revenue Bonds, Series 2007 – due in annual principal installments of \$670,000 to \$10,675,000 plus interest semiannually ranging from 4.0% to 5.25% through September 2027.

\$110,200,000 Utility System Refunding Revenue Bonds, Series 2009 – due in annual principal installments beginning in 2013, ranging from \$1,645,000 to \$16,570,000 plus interest semiannually ranging from 4.125% to 5.25% through September 2035.

\$21,375,000 Utility System Refunding Revenue Bonds, Series 2012 – due in annual principal installments beginning in 2016, ranging from \$770,000 to \$3,300,000 plus interest semiannually ranging from 3.75% to 5.00% through September 2029.

\$29,585,000 Utility System Refunding Revenue Bonds, Series 2014 – due in annual principal installments beginning in 2020, ranging from \$1,265,000 to \$5,155,000 plus interest semiannually of 5.00% through September 2023. The Series 2014 Bonds were issued in November 2014 to refund \$7,190,000 of Series 2003 Bonds, \$12,260,000 of Series 2004 Bonds and \$16,460,000 of Series 2006 Bonds.

**City of Port St. Lucie**  
**Long-Term Debt**  
**September 30, 2018**

**Business-Type Activity Debt (continued):**

\$206,970,000 Utility System Refunding Revenue Bonds, Series 2016 – due in annual principal installments ranging from \$205,000 to \$27,070,000 plus interest semiannually ranging from 3.0% to 5.0% through September 2036. The Series 2016 Bonds were issued in August 2016 to refund all of the \$51,645,000 Series 2004A Bonds, refund the \$52,270,000 outstanding balance of the \$78,435,000 Series 2006 Bonds, refund the \$33,507,230 outstanding balance of the \$35,197,230 Series 2006A Bonds, and advance refund \$88,075,000 of the \$110,200,000 Series 2009 Bonds. The refunding resulted in a future cash flow savings of \$58,757,788 and a net present value savings of \$43,528,370. The economic loss of \$18,895,088 will be amortized over 20 years.

\$8,305,000 Utility System Refunding Revenue Bond, Series 2018 - due in annual principal installments of \$260,000 and \$1,475,000 beginning in 2019 plus interest semiannually ranging from 5% through September 2015.

Long-term debt service requirements for each of the years subsequent to September 30, 2018 are:

<u>September 30,</u>	<u>Total Principal</u>	<u>Total Interest</u>	<u>Total</u>
2019	12,270,000	18,305,112	30,575,112
2020	12,865,000	17,709,112	30,574,112
2021	13,510,000	17,064,787	30,574,787
2022	15,630,000	16,392,762	32,022,762
2023	16,430,000	15,603,299	32,033,299
2024	17,170,000	14,757,946	31,927,946
2025	18,065,000	13,898,943	31,963,943
2026	19,010,000	12,950,837	31,960,837
2027	20,000,000	11,960,354	31,960,354
2028	21,060,000	10,899,938	31,959,938
2029	22,150,000	9,810,708	31,960,708
2030	23,255,000	8,635,284	31,890,284
2031	24,310,000	7,581,105	31,891,105
2032	25,410,000	6,558,267	31,968,267
2033	26,520,000	5,446,126	31,966,126
2034	27,675,000	4,287,765	31,962,765
2035	28,895,000	3,063,764	31,958,764
2036	30,000,000	2,047,950	32,047,950
2037	3,145,000	749,033	3,894,033
2038	3,380,000	517,058	3,897,058
2039	3,630,000	267,749	3,897,749
	<u>\$ 384,380,000</u>	<u>\$ 198,507,896</u>	<u>\$ 582,887,896</u>

## General Fund

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The City's General Fund reports the financial activities of all the administrative departments, which includes the Parks and Recreation and Police Departments. The financial condition of the City's General Fund has struggled in recent years with the severe drop in taxable value causing a significant drop in its largest revenue, Property Tax. This caused staff reductions in past years and the reorganization of several departments. The financial condition has been increasing because of the rapid growth experienced within the City, with both commercial and residential, increasing the value of real property. This increase has allowed the City to focus on addressing staffing needs, deferred maintenance, adding new sidewalks and adding new park amenities that are expected and required as we continue to provide first class services.

### Major Revenue Source

The General Fund is operated using tax revenues as opposed to user fees. The largest single revenue in the General Fund is Ad Valorem Property Tax, which has been increasing because of the growth noted above. The other major revenues of the General Fund are projected to continue their upward trend (Utility Tax, Franchise Fees, and Sales Tax). These revenue sources make up approximately 80% of the revenue needed to provide services to our citizens.

### Expenditure Trends

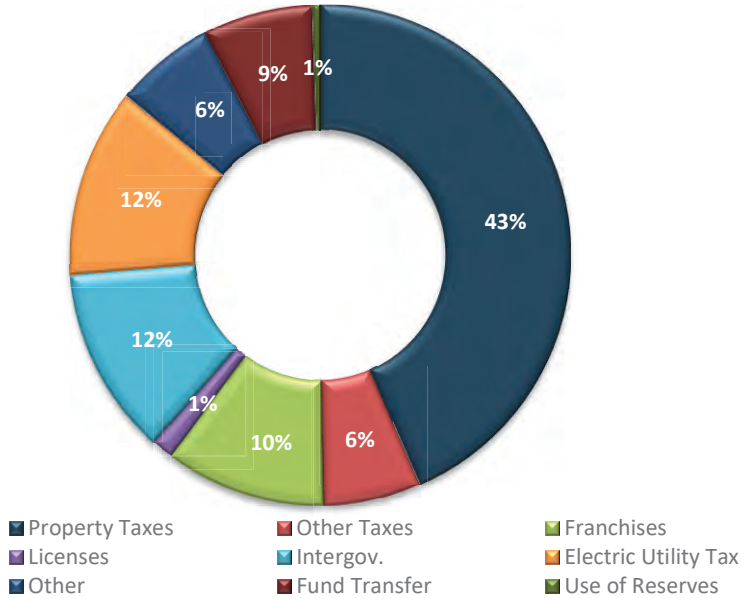
Salaries and Benefits are the largest area of cost for the General Fund and are normally 60% to 70% of the fund budget in nearly all the cities nationwide. This is because the General Fund's products are services to the public. Full-time FTEs are being added in the Police Department, Parks & Recreation Department, Human Resource Department, and Information Technology, and others are adding staff to keep up with growth of unmet needs and demand on services. The City is also beginning to address the deferred maintenance around the City by increasing repair and maintenance budgets and capital outlay budgets to combat the deterioration of city parks, streets, buildings, etc.

### Long Range Model

The long-range model included for the General Fund show years of slight surpluses that will keep the fund balance within the approved policy of 20% through the end of our projection period of five years. This model assumes a modest level of taxable value increase going into future years and increases to other economic revenues. For this model, the expenses for personnel are increased 3% FY 2019-20 and 3% in the years following. We are on a five-year time horizon to hire an additional 30 police officers to address the growth in the City's population. City Council is committed to remaining the safest City, with a population over 100,000, in Florida.

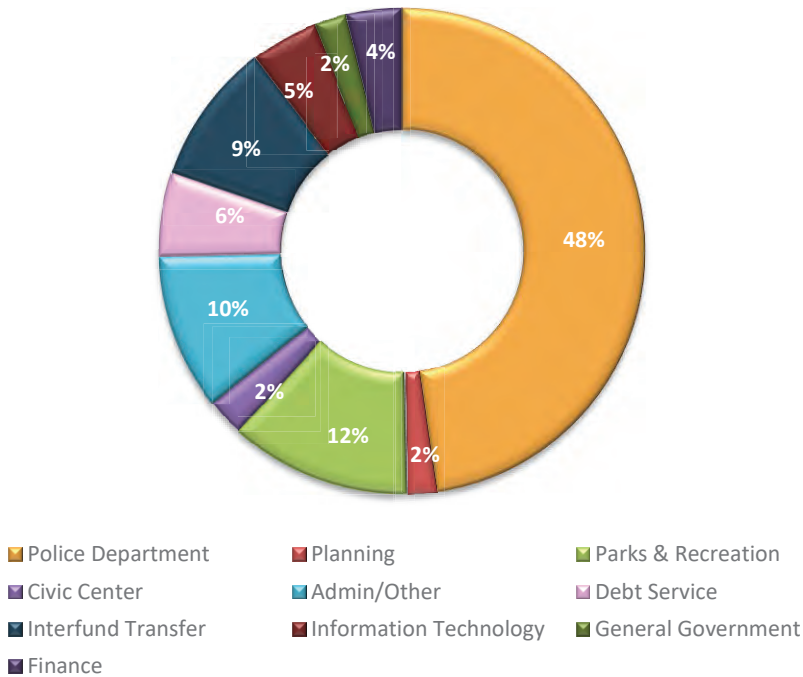
# CITY OF PORT ST. LUCIE GENERAL OPERATING FUND ADOPTED BUDGET – FY 2019-20

## FY 19-20 SOURCES



Revenue Sources	Amount
Beginning Reserve	\$25,066,126
Property Taxes	\$48,452,966
Other Taxes	6,939,769
Utility Taxes	13,598,759
Franchise Fees	11,600,000
Licenses and Permits	1,568,024
Intergovernmental	13,583,701
Other	7,154,421
Fund Transfers	7,981,880
Use of Reserves	517,000
<b>Total</b>	<b>\$111,396,520</b>

## FY 19 20 USES



Expenditures by Function	Amount
Police Department	\$53,158,757
Planning	2,204,613
Parks & Rec.	13,426,705
Civic Center	2,740,799
Administrative/Other	11,637,875
Debt Service	6,188,675
Interfund Transfers	10,552,521
Information Technology	5,012,701
General Government	2,345,987
Finance	4,127,887
<b>Total</b>	<b>\$111,396,520</b>
Designated Reserve	\$18,247,534

**CITY OF PORT ST. LUCIE  
GENERAL OPERATING FUND #001  
ADOPTED BUDGET - FY 2019-20**

	AUDITED 2017-18	BUDGET 2018-19	ESTIMATED 2018-19	ADOPTED 2019-20	PROJECTED 2020-21
	*****	*****	*****	*****	*****
<b>Beginning Undesignated Reserve</b>		\$ 25,400,559		\$ 25,066,126	\$ 25,066,126
<b>REVENUES &amp; SOURCES:</b>					
Property Taxes	\$ 40,809,984	\$ 44,040,739	\$ 44,035,739	\$ 48,452,966	\$ 52,339,708
Other Taxes	6,977,661	6,597,090	6,646,082	6,939,769	6,893,270
Utility Taxes	12,484,396	12,691,115	12,691,115	13,598,759	13,726,709
Franchise Fees	11,073,910	11,340,054	11,146,000	11,600,000	11,914,173
Licenses and Permits	1,737,135	1,419,800	1,810,000	1,568,024	1,694,585
Intergovernmental	15,466,056	13,147,168	13,697,326	13,583,701	13,833,015
Other	6,623,509	6,516,221	7,881,047	7,154,421	7,225,013
Use of Reserves (ART in Public Places)	-	2,385,007	-	517,000	500,000
Fund Transfer (Internal Charges)	10,000	9,207,475	9,207,475	7,981,880	7,981,880
TOTAL	\$ 95,182,651	\$ 107,344,669	\$ 107,114,784	\$ 111,396,520	\$ 116,108,353
<b>EXPENDITURES:</b>					
Personal Services	61,183,594	64,658,984	63,133,214	69,616,578	75,016,217
Operating Expenses	21,639,481	22,513,526	21,839,328	21,621,092	21,731,533
Capital Outlay	4,785,242	4,930,471	4,849,979	3,417,655	3,045,255
Debt Services (includes VGTI)	5,015,456	5,460,457	5,460,457	6,188,675	5,681,334
Admin. Credit	(6,962,184)	-	-	-	-
Fund Transfers (Includes Internal Charges)	4,907,359	9,781,232	9,781,232	10,552,521	10,634,014
TOTAL	\$ 90,568,948	\$ 107,344,669	\$ 105,064,210	\$ 111,396,520	\$ 116,108,353
<b>SURPLUS &lt;DEFICIT&gt;</b>	\$ 4,613,703	\$ -	\$ 2,050,574	\$ -	\$ -
Designated Reserve - Financial Policy - 20%		\$ 16,564,615		\$ 18,247,534	\$ 19,349,550
<b><u>Projected Fund Balance</u></b>					
<b>Designated</b>		\$ 16,564,615		\$ 18,247,534	\$ 19,349,550
<b>Undesignated</b>		8,835,944		6,818,592	5,716,576
<b>Use of Reserves</b>		2,385,007		-	-
		\$ 23,015,552		\$ 25,066,126	\$ 25,066,126

Note: The City has received \$1.4 million from FEMA which is not included in the FY 2017-18 budgeted revenues. These funds are included in the beginning reserve balance for FY 2018-19 to provide a more accurate presentation of our projected reserves. The City is waiting on additional payments requests from FEMA for eligible costs related to Hurricanes Matthew and Irma from FY 2016-17. As we do not know when these payments may arrive, nor the actual amount we will receive, and in the interest of conservatism we are not budgeting for these payments.

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND REVENUES**  
**ADOPTED BUDGET - FY 2019-20**

	AUDITED 2017-18	BUDGET 2018-19	ESTIMATED 2018-19	ADOPTED 2019-20	PROJECTED 2020-21	
	*****	*****	*****	*****	*****	
<b>TAXES</b>						
311.100	Ad Valorem Taxes	\$ 40,718,351	\$ 44,015,739	\$ 44,015,739	\$ 48,404,239	\$ 52,276,578
311.200	Delinquent Ad Valorem Taxes	91,634	25,000	20,000	48,727	63,130
315.000	Communication Services Tax	4,967,362	4,658,900	4,660,000	4,909,367	4,860,274
316.000	Business License Tax	2,010,299	1,938,190	1,986,082	2,030,402	2,032,996
	<b>TOTAL TAXES</b>	<b>47,787,645</b>	<b>50,637,829</b>	<b>50,681,821</b>	<b>55,392,735</b>	<b>59,232,978</b>
<b>UTILITY TAXES</b>						
314.100	Electric Utility Taxes (10%)	12,484,396	12,691,115	12,691,115	13,598,759	13,726,709
	<b>TOTAL UTILITY TAXES</b>	<b>12,484,396</b>	<b>12,691,115</b>	<b>12,691,115</b>	<b>13,598,759</b>	<b>13,726,709</b>
<b>FRANCHISE FEES</b>						
312.520	State Casualty Insurance (Police Pension Funding)	1,439,785	1,306,554	1,346,000	1,500,000	1,520,173
323.100	Electrical (6%)	9,334,125	9,733,500	9,500,000	9,800,000	10,094,000
323.900	Water/Sewer Agreement	300,000	300,000	300,000	300,000	300,000
	<b>TOTAL FRANCHISE FEES</b>	<b>11,073,910</b>	<b>11,340,054</b>	<b>11,146,000</b>	<b>11,600,000</b>	<b>11,914,173</b>
<b>LICENSES AND PERMITS</b>						
323.700	Gas Franchise Fee	220,906	164,800	195,000	197,439	201,388
323.750	Franchise Fee - Solid Waste	639,074	630,000	630,000	664,893	678,190
324.712	PSL BLDG. 3% Admin. Impact Fee-Finance %	536,189	300,000	550,000	408,344	492,833
324.722	PSL Bldg. 3% Admin. Fee - Planning %	268,095	175,000	275,000	232,348	256,589
325.105	Nuisance Abatement	72,671	150,000	160,000	65,000	65,585
329.005	Restrictive Covenant	200				
	<b>TOTAL LICENSES &amp; PERMITS</b>	<b>1,737,135</b>	<b>1,419,800</b>	<b>1,810,000</b>	<b>1,568,024</b>	<b>1,694,585</b>
<b>INTERGOVERNMENTAL REVENUE</b>						
331.223-28029	Federal Grant - Justice Assistance	35,054	51,304	65,777	-	
331.241	Victims of Crime	196,479	223,589	223,589	126,208	126,208
331.242	OCDETF - US Marshall	21,018	-	23,724	21,322	20,512
331.252	Bullet Proof Vest Grant	107	-	107	-	
334.394	KPSL/Grant Donations	15,649	15,000	15,000	15,000	15,000
331.501-24997	FEMA Reimbursement Hurricane	2,041,072	-	5,487	-	-
334.202	Florida DJJ	3,405				
334.501-24999	FEMA State Reimbursement -	190,765	-	-	-	-
335.120	State Revenue Sharing	4,332,362	4,462,316	4,266,000	4,356,612	4,400,178
335.140	Mobile Home Licenses	52,085	51,500	63,371	52,943	52,697
335.150	Alcoholic Beverage Licenses	63,452	61,800	88,308	64,721	66,015
335.180	State Sales Tax (1/2 cent)	8,096,469	7,846,696	8,511,000	8,370,000	8,537,000
337.310	SLC Landfill	418,140	434,963	434,963	576,895	615,405
	<b>TOTAL INTERGOVERNMENTAL</b>	<b>15,466,056</b>	<b>13,147,168</b>	<b>13,697,326</b>	<b>13,583,701</b>	<b>13,833,015</b>
<b>SHARED REVENUES FROM OTHER LOCAL UNITS</b>						
338.200	County Occupational License	77,905	79,325	79,325	80,118	80,919
	<b>TOTAL SHARED REVENUES</b>	<b>77,905</b>	<b>79,325</b>	<b>79,325</b>	<b>80,118</b>	<b>80,919</b>
<b>CHARGES FOR SERVICES</b>						
341.303	Home Application Fee	11,200	5,000	11,725	10,000	10,000
341.450	Capital Charge Agree	2,645	13,000	2,000	2,000	2,000
341.9	FEMA Hurricane	1,374	-	-	-	
341.901	Zoning Fees	540,504	500,000	600,000	550,000	550,000
341.903	Certification, Copy, Research	8,448	10,300	6,653	10,000	10,000
341.905	Zoning Board	450	-	75	-	
341.908	Election Fees	1,624				
341.909	Admin. Fee -	141	-	6,031	-	
341.91	Application Fees	15,000				
341.911	ART in Public Places	524,017	-	203,912	-	
341.912	MPORTF-Pension Board	72,000	75,000	75,000	72,000	72,000
341.915	ICMA Compensation	-	45,000	90,000	-	-
341.92	Lien Collection Revenue	283,650	230,000	250,000	300,000	300,000



**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND REVENUES**  
**ADOPTED BUDGET - FY 2019-20**

	AUDITED 2017-18 *****	BUDGET 2018-19 *****	ESTIMATED 2018-19 *****	ADOPTED 2019-20 *****	PROJECTED 2020-21 *****
342.105	Police Services - Fingerprinting	3,385	4,000	2,400	3,441
342.106	Police Special Detail	21,701	9,000	23,014	19,441
343.404	Solid Waste Admin. Fee	247,174	275,000	275,000	250,000
345.100	Abandoned Property	53,700	78,746	50,541	51,600
	<b>TOTAL CHARGES FOR SERVICES</b>	<b>1,787,015</b>	<b>1,245,046</b>	<b>1,596,351</b>	<b>1,268,258</b>
	<b>HUMAN SERVICES</b>				
346.400	Animal Retrieval Fee	10,756	11,500	11,500	10,864
346.401	Animal Control - Licenses	27,001	25,000	27,000	25,500
346.402	Animal Control - Citations	12,983	11,000	9,283	12,890
346.403	PSL Animal Education	395	400	200	400
	<b>TOTAL HUMAN SERVICES</b>	<b>51,135</b>	<b>47,900</b>	<b>47,983</b>	<b>49,654</b>
	<b>FINES AND FORFEITURES</b>				
351.100	Court Fines	90,064	80,000	175,000	100,088
351.110	Court Fines Cost Refund	9,033	2,000	2,000	9,124
351.300	Police Education - 2nd Dollar	12,761	13,220	19,000	12,889
351.310	Investigative Surcharge	46,023	50,425	44,229	46,483
354.000	Violation Local Code	403,581	400,000	496,000	407,617
354.100	Violation Alarm Permit	135,956	135,000	128,942	100,000
354.105	Code Enforcement Cost	19,960	13,000	14,000	9,267
354.110	Code Recording	4,552	4,500	4,500	4,500
354.115	Code Maintenance	5,269	14,926	2,500	15,000
354.118	Graffiti Violation	311	-	311	230
354.255	Nuisance Revenue	93,169	58,000	58,000	100,000
354.400	Prosecution Costs-Code Board	51,661	71,001	70,000	52,177
354.415	Modification Application	24,500	25,000	25,000	25,000
358.101	Forfeited Bid Bonds	-	-	500	-
359.000	Parking Tickets	3,449	10,000	5,000	3,482
359.003	Parking Surcharge	2,150	1,000	2,500	2,172
359.100	Restitution	-	1,000	1,000	-
	<b>TOTAL FINES AND FORFEITURES</b>	<b>902,438</b>	<b>879,072</b>	<b>1,048,482</b>	<b>888,029</b>
	<b>MISCELLANEOUS REVENUES</b>				
361.000	Interest-Checking	19,872	7,500	36,000	50,000
361.002	Interest - Design	6,276	-	20,000	20,085
361.005	Interest/Art In Public Places	69	1,505	15,000	15,964
361.100	Interest-Investments	282,747	375,000	838,000	888,951
361.103	Interest-Code Liens	32,716	20,000	20,000	20,000
361.300	Interest-Ad Valorem Taxes	2,138	1,000	7,500	1,000
361.626	Accrued Interest - 98 Sales Tax Issue	-	3,000	3,100	4,000
	<b>SUBTOTAL - INTEREST</b>	<b>343,817</b>	<b>408,005</b>	<b>939,600</b>	<b>1,000,000</b>
347.210	Activity Fees-Recreation Svs.	281,833	275,000	275,000	280,000
347.211	Activity Fees-Airosso Community Ctr.	46,374	55,000	36,635	47,858
347.212	Activity Fees-Gym	95,933	75,000	63,323	77,250
347.260	Sport Lighting Fees	2,445	1,854	3,690	2,470
347.261	NTX Lights	10	105	94	-
347.262	Lights - (taxable)	341	405	500	350
347.263	Lights - Nonprofit (non-taxable)	517	775	50	525
347.264	Lights - Travel Team (taxable)	337	210	210	382
347.265	Lights - Travel Team (non-taxable)	38	50	50	35
347.266	Community Garden	47	-	47	-
347.411	Admission Fee - Community Center	5,077	8,308	4,312	5,753
347.412	Admission Fee - Minsky Gym	7,295	7,000	7,208	7,000
347.454	NTX Rentals - Special events	6,877	20,000	45,783	20,000
347.501	Rentals - Comm.Ctr. (Tax Exempt)	49,531	55,000	53,008	55,000

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND REVENUES**  
**ADOPTED BUDGET - FY 2019-20**

	AUDITED 2017-18 *****	BUDGET 2018-19 *****	ESTIMATED 2018-19 *****	ADOPTED 2019-20 *****	PROJECTED 2020-21 *****
347.502	Rentals - Gym (Tax Exempt)	16,685	16,810	5,719	16,810
347.504	Rentals - Portable Stage (Tax Exempt)	1,249	800	1,000	1,200
347.507	McCarty Ranch Camp Site - TX	5,386	500	8,500	-
347.511	Rentals - Comm. Ctr. (Taxable)	132,617	123,155	138,393	125,000
347.512	Rentals - Gym (Taxable)	1,004	600	6,500	600
347.514	Rentals - Portable Stage (Taxable)	1,998	3,000	3,500	2,000
347.515	Booth Rentals - Festivals	200	750	1,750	500
347.520	NTX Booth Vendor	-	500	55	-
347.527	McCarty Ranch	80	-	-	-
347.591	Parks User Fees (Taxable)	39,733	40,994	45,889	40,000
347.595	Parks User Fees (Tax Exempt)	599	275	1,000	600
347.602	Parks User Fee - Travel Team (taxable)	1,142	973	963	1,000
347.603	Park User Fee - Non-Profit (taxable)	3,885	2,179	4,000	2,000
347.604	Park User Fee - Travel Team (non-taxable)	115	455	750	-
347.605	Park User Fee - Non-Profit (non-taxable)	8,819	10,000	5,000	8,800
347.611	Merchandise - Recreation	53	50	50	-
347.625	Jessica Clinton Park Brick Program	282	-	1,107	300
347.701	Civic Center - Programs	102,862	118,382	96,345	104,920
347.702	Civic Center - (recreation) Drop In Programs	1,491	7,623	2,500	1,500
347.703	Civic Center - Personal Training	28,143	48,101	22,781	28,706
347.704	Civic Center - Stage Rental (taxable) Village Square	10,077	10,000	5,000	6,000
347.705	Civic Center - Stage Rental (non-tax) Village Sq.	12,168	10,000	10,000	7,500
347.706	Civic Center - Vendor Space (taxable) Village Sq.	5,124	2,500	2,500	4,272
347.707	Civic Center - Vendor Space (non-tax) Village Sq.	27,878	10,605	5,000	12,500
347.709	Civic Center - Community Band Concerts	-	10,000	10,000	-
347.710	Civic Center - Rentals (non taxable)	90,335	163,607	150,000	100,000
347.710.Y1105	Civic Center - Hospitality Ancillary (non-taxable)	30,860	28,741	28,000	25,000
347.711	Civic Center - Rentals (taxable)	182,092	208,498	205,000	180,000
347.711.Y1105	Civic Center - Hospitality Ancillary (taxable)	27,274	20,000	25,000	22,000
347.712	Civic Center - AV Equipment (taxable)	5,401	5,804	10,000	5,000
347.713	Civic Center - Concessions (Food Vendor)	28,870	2,434	38,024	-
347.715	Recreation Sponsorship	500	-	5,000	-
347.716	NTX-Audio Visual	6,231	9,000	8,800	-
347.717	TX Recreation	18,610	34,278	20,000	35,940
347.717.Y1052	TX Recreation	3,819	-	-	-
347.718	TX Fitness Vendor	2	-	2	-
347.724	Hospitality Insurance	2,586	2,200	2,400	-
347.725	Volunteer Sponsorship	-	-	-	5,000
347.726	Civic Center Naming Rights	-	-	-	150,000
347.728	Hospitality -	657	-	-	-
347.729	TX Catering Revenue	133,441	117,898	167,000	115,000
347.730	NTX Catering Revenue	160,976	168,000	190,365	150,000
347.731	Taxable Catering	1,356	-	5,000	-
347.732	Nontaxable Catering	21,271	-	2,000	-
347.776	Civic Center - Fitness Center Memberships	357,226	321,360	350,000	357,000
347.777	Civic Center - Fitness Programs	-	16,810	10,000	-
347.778	Civic Center - Sponsorship	-	1,681	-	-
347.779	Civic Center - (Fitness) Drop In Programs	71,457	80,051	65,000	75,000
347.780	Civic Center - Naming Rights	35,000	30,000	35,000	35,000
347.781	Civic Center - Vending	118	245	239	150
347.950	Merchandise	431	-	-	-
347.951	Arts Sales Revenue	428	-	1,027	-
347.952	Box Office Revenue - Taxable	142,255	-	-	75,000
347.952.Y1050	Box Office Revenue - Taxable	-	-	46,648	-
347.953	ATM Revenue	443	500	775	500
347.954	Box Office Revenue - Non Tax	(122,135)	78,000	(39,230)	(60,000)
347.957	Guy Harvey Posters	19	-	500	-
	<b>SUBTOTAL - PARKS &amp; REC.</b>	<b>2,097,767</b>	<b>2,206,066</b>	<b>2,194,762</b>	<b>2,131,421</b>
					<b>2,145,889</b>

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND REVENUES**  
**ADOPTED BUDGET - FY 2019-20**

	AUDITED 2017-18 *****	BUDGET 2018-19 *****	ESTIMATED 2018-19 *****	ADOPTED 2019-20 *****	PROJECTED 2020-21 *****	
362.007	Tower Lease - Voicestar	30,257	27,510	27,238	30,257	30,863
362.008	Tower Lease - Co-Locate Nextel & Becker	33,172	32,000	32,000	33,836	34,851
362.102	Tower Lease - Becker Road	30,676	29,496	29,496	31,596	32,544
362.103	Tower Lease - Sprint	33,395	32,111	32,111	34,397	35,429
362.106	PJ Development	26,319	25,306	25,306	27,108	27,921
362.107	PJ Development	25,306	24,333	24,333	26,066	26,848
362.108	DT Ground-APAC	21,992	21,146	21,146	22,651	23,331
362.109	METRO PCS/APAC	8,937	8,327	8,327	9,205	9,481
362.111	Verizon @ Lyngate	12,903	11,314	11,314	13,291	13,689
362.114	Verizon	5,782	5,896	5,896	5,956	6,134
362.243	Office Space - Brian Mast	6,000	5,250	5,250	6,000	6,000
362.246	Family Recreational	6,000	6,000	6,000	6,000	6,000
362.247	TC Youth Football/Cheer	400	182	400	-	-
362.257	Williams Rd Grazing - Concannon	352	352	352	352	352
362.258	PSL R/C Hobby Group Lease	12	12	12	12	12
362.303	Lease - PSL Ski Club	211	211	211	211	211
362.305	PAL Lease	100	100	100	100	100
362.429	Lease - Utility Space	80,256	80,255	80,255	80,256	80,256
362.513	Lease - YMCA Jaycee Park	1,415	1,200	1,200	1,416	1,416
362.514	Lease - Treasure Coast Model Railroad	365	365	365	365	365
362.600	Lease - Council on Aging	1	1	1	1	1
362.702	Recreation Room Rentals (non-taxable)	-	5,000	5,000	5,000	5,000
365.900	Scrap & Surplus Sales	66,091	135,000	135,000	50,000	50,000
366.005	RiverPlace Contribution	25,000	25,000	25,000	25,000	25,000
366.025	Recycle Promotional funds	15,000	15,000	15,000	15,000	15,000
366.044	Emergency Management Trade Show Revenues	9,800	5,000	5,350	7,500	7,500
366.200	Donations/Contribution	-	-	1,375	-	-
366.703	Hospitality Donations	100	-	-	-	-
366.905	Recreation Contributions	400	-	-	-	-
366.908	Donations - Civic Center	-	500	-	1,000	-
366.909	Adopt a Park	-	100	-	100	-
366.916	Donations-Bike Path	-	-	5,000	-	-
366.912	Donations - Gym	862	1,000	1,000	850	850
366.916	Donations - Walmart	9,000	-	5,000	9,000	9,000
366.930	Donations - Fireworks	7,025	5,000	5,000	7,000	7,000
366.936	Donations - Cleanup	7,084	1,000	4,000	7,500	7,500
367.022	Admin. Cost - TRC	13,700	10,000	10,000	10,000	10,000
367.100	Political Signs	575	-	5,000	-	-
367.205	Garage Sale License	13,435	17,234	16,896	12,500	12,500
367.250	Broker Fees	6,375	5,000	5,000	5,500	5,500
367.310	Solicitor Permit	1,300	1,000	1,000	1,280	1,224
367.311	Tow Driver	900	-	-	-	-
367.320	Special Events	14,650	11,730	11,501	15,000	15,000
367.600	Alcoholic Beverage Permit	59	60	60	60	60
367.601	Alcohol Bev Permit -NOTX	59	-	-	-	-
367.611	Alcohol Permit - Commercial	801	550	550	800	820
367.621	TX Alcohol	415	600	600	400	400
369.001	Misc. Revenue - Insurance	76,910	90,000	147,072	90,000	86,453
369.001.Y1795	Misc. Revenue - Property damage	11,500	-	-	-	-
369.004	Unclaimed Evidence	4,701	5,100	8,460	4,900	5,000
369.008	Law Suit Settlement	4,045	-	302	-	-
369.014	Auction Rebate	3,178	-	268	2,500	2,500

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND REVENUES**  
**ADOPTED BUDGET - FY 2019-20**

	AUDITED 2017-18 *****	BUDGET 2018-19 *****	ESTIMATED 2018-19 *****	ADOPTED 2019-20 *****	PROJECTED 2020-21 *****
369.112	Police Seminar	-	250	-	-
369.125	Misc. Revenue - Recycling - Community Center	69,300	72,000	-	-
369.125 Y1715	Misc. Revenue - Recycling - Civic Center	323,876	328,000	328,000	396,000
369.300	Refund of Prior Yr Exp	1,572	500	48,975	500
369.900	Gain or Loss on Sale of Assets	-	-	10,962	-
369.902	Proshop Sales	14	-	-	-
369.909	Wex Rebate (fuel card)	20,584	16,480	16,774	20,000
369.911	Vending Commissions - Comm. Ctr.	612	510	779	500
369.912	Vending Commissions - Gym	613	200	200	500
369.918	Youth Leagues reimbursement of utility costs	18,641	17,340	18,491	18,500
369.919	Vending Commission	20	-	-	-
369.922	Recycling Program	552	33	33	-
369.925	Service Chg.-NSF Check	480	571	571	500
369.930	Misc. Revenue - W/C	23,096	22,900	45,000	25,000
369.960	Commissions-Vending Machine	366	500	500	400
369.971	Trust Fund-ICMA	-	-	-	-
369.980	Court Fees	69	255	185	75
369.985	Misc. Revenues	97,742	50,000	100,000	50,000
369.985.VGT10	Misc. Revenues	49,498	-	-	-
369.988	Visa Procurement Card Rebate	139,548	496,276	607,078	625,000
369.989	Cash Over/Short	31	-	-	-
	<b>SUBTOTAL-MISCELLANEOUS</b>	<b>1,363,431</b>	<b>1,650,807</b>	<b>1,974,544</b>	<b>1,736,941</b>
	<b>TOTAL MISC. REVENUE</b>	<b>3,805,016</b>	<b>4,264,878</b>	<b>5,108,906</b>	<b>4,930,004</b>
	<b>TOTAL REVENUE SOURCES</b>	<b>95,172,651</b>	<b>95,752,187</b>	<b>97,907,309</b>	<b>102,897,640</b>
	<b>NON-REVENUES</b>				
389.900	Use of Cash Carryforward	-	2,385,007	-	-
389.903	Fund Balance-Prior Year	-	-	517,000	500,000
	<b>TRANSFERS IN</b>				
381.104	Transfer from #104 - Internal Charges	-	848,469	848,469	848,469
381.110	Transfer from #110 - Internal Charges	-	758,083	758,083	758,803
381.111	Transfer from #111 - Internal Charges	-	150,630	150,630	152,136
381.112	Transfer from #112 - Internal Charges	-	22,877	22,877	22,877
381.12	Transfer from #120 - Internal Charges	-	5,195	5,195	5,195
381.121	Transfer from #121 - Internal Charges	-	6,343	6,343	6,343
381.122	Transfer from #122 - Internal Charges	-	29,875	29,875	29,875
381.124	Transfer from #124 - Internal Charges	-	13,052	13,052	13,052
381.125	Transfer from #125 - Internal Charges	-	3,929	3,929	3,929
381.126	Transfer from #126 - Internal Charges	-	1,073	1,073	1,073
381.127	Transfer from #127 - Internal Charges	-	31,282	31,282	31,282
381.15	Transfer from #150 - Internal Charges	-	1,892	1,892	1,892
381.151	Transfer from #151 - Internal Charges	-	6,452	6,452	6,452
381.152	Transfer from #152 - Internal Charges	-	14,808	14,808	14,808
381.153	Transfer from #153 - Internal Charges	-	807,458	807,458	7,458
381.154	Transfer from #154 - Internal Charges	-	4,612	4,612	4,612
381.155	Transfer from #155 - Internal Charges	-	6,845	6,845	6,845
381.156	Transfer from #156 - Internal Charges	-	64,694	64,694	64,694
381.158	Transfer from #158 - Internal Charges	-	203,616	203,616	3,616
381.175	Transfer from #175 - Internal Charges	-	46,799	46,799	46,799
381.178	Transfer from #178 - Internal Charges	-	941	941	941
381.214	Transfer from #214 - Internal Charges	-	99,643	99,643	99,643
381.304	Transfer from #304 - Internal Charges	-	47,696	47,696	47,696
381.305	Transfer from #305 - Internal Charges	-	13,290	13,290	13,290
381.314	Transfer from #314 - Internal Charges	-	227,821	227,821	-
381.401	Transfer from #401 - Internal Charges	-	1,121,962	1,121,962	1,121,962
381.421	Transfer from #421 - Internal Charges	-	171,588	171,588	171,588
381.431	Transfer from #431 - Internal Charges	-	4,067,351	4,067,351	4,067,351
381.438	Transfer from #438 - Internal Charges	-	30,410	30,410	30,410
381.439	Transfer from #439 - Internal Charges	-	293,718	293,718	293,718
381.441	Transfer from #441 - Internal Charges	-	31,080	31,080	31,080
381.603	Transfer from #603 - Police Forfeiture Fund	10,000	10,000	10,000	10,000
381.605	Transfer from #605 - Internal Charges	-	63,991	63,991	63,991
	<b>TOTAL REVENUE &amp; SOURCES</b>	<b>\$ 95,182,651</b>	<b>\$ 107,344,669</b>	<b>\$ 107,114,784</b>	<b>\$ 111,396,520</b>
				<b>\$ 116,108,353</b>	

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND EXPENDITURE SUMMARY**  
**ADOPTED BUDGET - FY 2019-20**

	AUDITED 2017-18 *****	BUDGET 2018-19 *****	ESTIMATED 2018-19 *****	ADOPTED 2019-20 *****	PROJECTED 2020-21 *****
<b>110000 CITY COUNCIL</b>					
Personal Services	\$ 492,543	\$ 505,472	\$ 525,440	\$ 528,612	\$ 536,080
Operating Expense	93,385	122,199	100,400	148,035	161,358
Capital Outlay	1,996	1,800	-	-	-
<b>TOTAL</b>	<b>587,925</b>	<b>629,471</b>	<b>625,840</b>	<b>676,647</b>	<b>697,438</b>
<b>120000 CITY MANAGER</b>					
Personal Services	988,144	1,011,856	1,033,108	1,081,577	1,106,288
Operating Expense	52,056	50,154	73,617	81,983	81,302
Capital Outlay	-	2,600	2,198	-	-
Admin. Charge	(586,140)	-	-	-	-
<b>TOTAL</b>	<b>454,060</b>	<b>1,064,610</b>	<b>1,108,923</b>	<b>1,163,560</b>	<b>1,187,590</b>
<b>121000 CITY CLERK</b>					
Personal Services	585,774	624,612	630,992	710,902	725,837
Operating Expense	135,058	146,532	123,466	162,465	175,942
Capital Outlay	4,886	17,639	17,000	4,000	2,500
Admin. Charge	(188,892)	-	-	-	-
<b>TOTAL</b>	<b>536,827</b>	<b>788,783</b>	<b>771,459</b>	<b>877,367</b>	<b>904,279</b>
<b>130000 FINANCIAL MANAGEMENT</b>					
Personal Services	2,312,508	2,318,697	2,111,155	3,749,716	3,817,364
Operating Expense	148,314	145,573	199,967	378,150	355,168
Capital Outlay	119	2,500	-	-	-
Admin. Charge	(1,172,772)	-	-	-	-
<b>TOTAL</b>	<b>1,288,168</b>	<b>2,466,770</b>	<b>2,311,122</b>	<b>4,127,866</b>	<b>4,172,532</b>
<b>131000 HUMAN RESOURCES</b>					
Personal Services	927,113	1,289,733	1,137,697	1,518,016	1,550,583
Operating Expense	187,066	210,209	144,226	268,806	409,347
Capital Outlay	-	9,105	5,000	6,000	-
Admin. Charge	(546,948)	-	-	-	-
<b>TOTAL</b>	<b>567,232</b>	<b>1,509,047</b>	<b>1,286,923</b>	<b>1,792,822</b>	<b>1,959,930</b>
<b>131100 COMMUNICATIONS</b>					
Personal Services	942,803	978,856	992,200	1,040,535	1,153,511
Operating Expense	186,046	246,895	212,580	313,560	308,314
Capital Outlay	113,357	61,195	81,353	24,000	19,000
Admin. Charge	(426,744)	-	-	-	-
<b>TOTAL</b>	<b>815,463</b>	<b>1,286,946</b>	<b>1,286,133</b>	<b>1,378,095</b>	<b>1,480,825</b>
<b>131200 NEIGHBORHOOD SERVICES - COMMUNITY SERVICES</b>					
Personal Services	247,561	227,514	227,514	243,277	308,547
Operating Expense	6,117	11,932	12,417	14,282	14,650
Capital Outlay	1,289	2,000	-	-	-
Admin. Charge	(30,876)	-	-	-	-
<b>TOTAL</b>	<b>224,091</b>	<b>241,446</b>	<b>239,931</b>	<b>257,559</b>	<b>323,197</b>
<b>131300 RISK MANAGEMENT</b>					
Personal Services	270,731	-	-	-	-
Operating Expense	8,773	-	-	-	-
Capital Outlay	-	-	-	-	-
Admin. Charge	(193,740)	-	-	-	-
<b>TOTAL</b>	<b>85,764</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND EXPENDITURE SUMMARY**  
**ADOPTED BUDGET - FY 2019-20**

	AUDITED 2017-18 *****	BUDGET 2018-19 *****	ESTIMATED 2018-19 *****	ADOPTED 2019-20 *****	PROJECTED 2020-21 *****
<b>132000 INFORMATION TECHNOLOGY</b>					
Personal Services	2,396,312	2,610,678	2,477,497	2,822,532	3,192,134
Operating Expense	1,245,096	1,576,089	1,437,503	1,641,169	1,682,504
Capital Outlay	423,556	623,800	532,190	549,000	509,000
Admin. Charge	(1,696,440)	-	-	-	-
<b>TOTAL</b>	<b>2,368,524</b>	<b>4,810,567</b>	<b>4,447,190</b>	<b>5,012,701</b>	<b>5,383,638</b>
<b>133000 OFFICE OF MANAGEMENT &amp; BUDGET</b>					
Personal Services	409,596	411,609	438,520	-	-
Operating Expense	39,193	48,588	35,125	-	-
Capital Outlay	1,279	1,300	-	-	-
Admin. Charge	(293,556)	-	-	-	-
<b>TOTAL</b>	<b>156,512</b>	<b>461,497</b>	<b>473,646</b>	<b>-</b>	<b>-</b>
<b>133500 PROCUREMENT MANAGEMENT</b>					
Personal Services	654,414	624,293	539,597	-	-
Operating Expense	42,585	37,942	33,388	-	-
Capital Outlay	1,548	-	-	-	-
Admin. Charge	(370,488)	-	-	-	-
<b>TOTAL</b>	<b>328,060</b>	<b>662,235</b>	<b>572,985</b>	<b>-</b>	<b>-</b>
<b>TOTAL OMB &amp; PROCUREMENT</b>	<b>484,572</b>	<b>1,123,732</b>	<b>1,046,631</b>		
<b>140000 LEGAL COUNSEL</b>					
Personal Services	1,505,479	1,760,289	1,766,649	1,877,536	2,154,508
Operating Expense	432,378	713,129	216,949	514,105	542,146
Capital Outlay	60,188	11,500	6,551	4,000	4,000
Nuisance Abate Credit	-	-	-	-	-
Admin. Charge	(957,216)	-	-	-	-
<b>TOTAL</b>	<b>1,040,829</b>	<b>2,484,918</b>	<b>1,990,149</b>	<b>2,395,641</b>	<b>2,700,654</b>
<b>150000 PLANNING</b>					
Personal Services	1,069,987	1,157,131	1,246,663	1,366,208	1,476,513
Operating Expense	101,314	495,397	347,880	780,459	726,100
Capital Outlay	6,539	-	-	22,000	2,000
Admin. Charge	(46,164)	-	-	-	-
<b>TOTAL</b>	<b>1,131,675</b>	<b>1,652,528</b>	<b>1,594,543</b>	<b>2,168,667</b>	<b>2,204,613</b>
<b>190000 OTHER GENERAL GOVERNMENT</b>					
Personal Services	3,900	-	525	595	-
Operating Expense	2,580,371	2,961,462	2,881,255	2,345,392	2,267,112
Capital Outlay	15,405	20,000	99,603	-	-
Debt Service	-	-	-	-	-
Inventory Clearing Account	-	-	-	-	-
<b>TOTAL</b>	<b>2,599,676</b>	<b>2,981,462</b>	<b>2,981,384</b>	<b>2,345,987</b>	<b>2,267,112</b>
<b>210500 P.D.-OPERATIONAL SUPPORT SERVICE</b>					
Personal Services	1,990,276	2,062,382	2,115,670	2,468,368	2,647,177
Operating Expense	2,161,519	2,600,011	2,409,496	2,852,356	2,918,070
Capital Outlay	122,332	177,000	135,000	1,908,500	1,790,000
<b>TOTAL</b>	<b>4,274,128</b>	<b>4,839,393</b>	<b>4,660,166</b>	<b>7,229,224</b>	<b>7,355,247</b>
<b>211000 P.D.-ADMINISTRATION</b>					
Personal Services	2,325,543	2,223,297	2,351,396	2,469,135	2,537,071
Operating Expense	35,968	32,469	36,962	38,998	40,140
Capital Outlay	-	-	-	-	-
<b>TOTAL</b>	<b>2,361,510</b>	<b>2,255,766</b>	<b>2,388,359</b>	<b>2,508,133</b>	<b>2,577,211</b>

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND EXPENDITURE SUMMARY**  
**ADOPTED BUDGET - FY 2019-20**

	AUDITED 2017-18 *****	BUDGET 2018-19 *****	ESTIMATED 2018-19 *****	ADOPTED 2019-20 *****	PROJECTED 2020-21 *****
<b>211100 P.D.-PROFESSIONAL STANDARDS</b>					
Personal Services	1,666,702	1,830,066	1,800,776	1,910,043	2,244,188
Operating Expense	201,172	223,041	150,129	290,518	309,485
Capital Outlay	62,502	136,230	99,446	53,400	-
TOTAL	1,930,376	2,189,337	2,050,350	2,253,961	2,553,673
<b>211200 P.D.- SPECIAL INVESTIGATIONS UNIT</b>					
Personal Services	1,749,500	1,876,417	1,828,651	2,074,583	2,214,770
Operating Expense	116,039	154,480	152,367	177,589	182,177
Capital Outlay	63,128	85,623	111,163	109,500	-
TOTAL	1,928,667	2,116,520	2,092,180	2,361,672	2,396,947
<b>211500 P.D.-DETECTIVE</b>					
Personal Services	4,231,666	4,430,927	4,652,087	5,040,627	5,180,396
Operating Expense	309,669	336,084	290,501	338,497	348,501
Capital Outlay	261,173	-	-	61,500	-
TOTAL	4,802,508	4,767,011	4,942,588	5,440,624	5,528,897
<b>212300 P.D.-DOMESTIC VIOLENCE PROGRAM</b>					
Personal Services	162,210	249,002	183,799	214,443	220,639
Operating Expense	8,490	21,402	9,771	25,828	26,333
Capital Outlay	3,333	1,600	-	-	-
TOTAL	174,033	272,004	193,570	240,271	246,972
<b>213000 P.D.-NEIGHBORHOOD PATROL</b>					
Personal Services	21,123,846	21,963,111	21,261,040	23,005,007	25,097,736
Operating Expense	812,481	864,596	842,811	1,038,542	1,064,046
Capital Outlay	54,123	52,500	52,000	16,000	-
TOTAL	21,990,451	22,880,207	22,155,851	24,059,549	26,161,782
<b>2131000 P.D.-NEIGHBORHOOD PATROL DISTRICT SUPPORT</b>					
Personal Services	1,760,280	1,895,501	1,858,786	1,751,975	2,021,583
Operating Expense	931,534	808,808	843,903	837,586	867,809
Capital Outlay	1,416,419	1,296,905	1,301,068	-	-
Debt Service	-	-	-	-	-
TOTAL	4,108,233	4,001,214	4,003,756	2,589,561	2,889,392
<b>213400 P.D. SCHOOL CROSSING GUARDS</b>					
Personal Services	369,777	417,402	406,937	465,159	480,732
Operating Expense	30,133	21,998	17,761	22,254	22,886
Capital Outlay	-	-	-	-	-
TOTAL	399,910	439,400	424,698	487,413	503,618
<b>213500 NEIGHBORHOOD SERVICES - CODE COMPLIANCE</b>					
Personal Services	1,499,480	1,585,091	1,507,978	1,760,478	1,849,095
Operating Expense	208,340	217,293	210,170	233,766	242,122
Capital Outlay	31,345	52,500	50,000	50,000	50,000
Nuisance Abatement	-	-	-	-	-
Admin. Charge	-	-	-	-	-
TOTAL	1,739,165	1,854,884	1,768,148	2,044,244	2,141,217
<b>213600 FINANCE - BUSINESS TAX (OCCUPATIONAL LICENSES)</b>					
Personal Services	222,251	229,883	220,221	-	-
Operating Expense	20,889	28,921	23,170	-	-
Capital Outlay	1,112	1,000	-	-	-
Admin. Charge	-	-	-	-	-
TOTAL	244,251	259,804	243,391	-	-

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND EXPENDITURE SUMMARY**  
**ADOPTED BUDGET - FY 2019-20**

	AUDITED 2017-18 *****	BUDGET 2018-19 *****	ESTIMATED 2018-19 *****	ADOPTED 2019-20 *****	PROJECTED 2020-21 *****
<b>213900 P.D. NEIBORHOOD TRAFFIC UNIT</b>					
Personal Services	647,128	677,646	863,071	1,091,611	1,294,604
Operating Expense	20,215	59,151	22,729	72,261	74,767
Capital Outlay	-	-	-	-	-
Admin. Charge	-	-	-	-	0
<b>TOTAL</b>	<b>667,343</b>	<b>736,797</b>	<b>885,800</b>	<b>1,163,872</b>	<b>1,369,371</b>
<b>TOTAL POLICE DEPARTMENT</b>					
Personal Services	36,955,807	38,631,694	38,333,078	41,384,636	44,974,893
Operating Expense	4,989,612	5,585,966	5,210,258	6,245,467	6,393,864
Capital Outlay	2,083,602	1,854,508	1,827,807	2,162,050	1,790,000
<b>TOTAL</b>	<b>44,029,021</b>	<b>46,072,168</b>	<b>45,371,143</b>	<b>49,792,153</b>	<b>53,158,757</b>
<b>250000 EMERGENCY OPERATIONS</b>					
Personal Services	148,816	2,500	1,000	188,934	193,863
Operating Expense	2,229,414	47,026	46,741	58,491	55,974
Capital Outlay	21,897	9,000	8,483	5,550	4,000
<b>TOTAL</b>	<b>2,400,127</b>	<b>58,526</b>	<b>56,224</b>	<b>252,975</b>	<b>253,837</b>
<b>290000 NEIGHBORHOOD SERVICES - CODE COMPLIANCE BOARD</b>					
Personal Services	-	-	-	-	-
Operating Expense	41,602	51,850	44,750	51,850	52,887
Capital Outlay	-	-	-	-	-
<b>TOTAL</b>	<b>41,602</b>	<b>51,850</b>	<b>44,750</b>	<b>51,850</b>	<b>52,887</b>
<b>291000 NEIGHBORHOOD SERVICES - NUISANCE ABATEMENT PROGRAM</b>					
Personal Services	94,908	101,273	99,202	101,906	104,218
Operating Expense	184,528	218,609	172,618	232,984	235,190
Capital Outlay	5,511	1,000	-	-	-
Non-Operating	-	-	-	-	-
<b>TOTAL</b>	<b>284,947</b>	<b>320,882</b>	<b>271,820</b>	<b>334,890</b>	<b>339,408</b>
<b>390000 PUBLIC WORKS - KEEP PORT ST. LUCIE BEAUTIFUL</b>					
Personal Services	205,449	288,165	230,360	264,501	269,280
Operating Expense	112,455	196,199	158,825	210,264	206,074
Capital Outlay	-	-	-	43,000	-
Non-Operating	-	-	-	-	-
<b>TOTAL</b>	<b>317,905</b>	<b>484,364</b>	<b>389,185</b>	<b>517,765</b>	<b>475,354</b>
<b>TOTAL NEIGHBORHOOD SERVICES</b>					
Personal Services	2,047,398	2,202,043	2,065,053	2,105,661	2,261,860
Operating Expense	553,042	695,883	598,780	532,882	544,849
Capital Outlay	38,145	55,500	50,000	50,000	50,000
Admin. Charge	(30,876)	-	-	-	-
<b>TOTAL</b>	<b>2,607,709</b>	<b>2,953,426</b>	<b>2,713,833</b>	<b>2,688,543</b>	<b>2,856,709</b>
<b>413000 MUNICIPAL GARAGE</b>					
Personal Services	-	-	-	-	-
Operating Expense	71,622	92,608	81,689	99,763	94,201
Capital Outlay	57,350	30,835	30,000	31,000	-
Admin. Charge	(69,516)	-	-	-	-
<b>TOTAL</b>	<b>59,455</b>	<b>123,443</b>	<b>111,689</b>	<b>130,763</b>	<b>94,201</b>
<b>413500 BUILDINGS/FACILITIES MAINTENANCE DIVISION</b>					
Personal Services	960,755	1,244,058	1,100,550	1,597,701	1,613,882
Operating Expense	105,995	511,026	510,056	1,322,134	1,937,151
Capital Outlay	28,140	-	-	-	-
Admin. Charge	(278,760)	-	-	-	-
<b>TOTAL</b>	<b>816,130</b>	<b>1,755,084</b>	<b>1,610,607</b>	<b>2,919,835</b>	<b>3,551,033</b>



**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND EXPENDITURE SUMMARY**  
**ADOPTED BUDGET - FY 2019-20**

	AUDITED 2017-18 *****	BUDGET 2018-19 *****	ESTIMATED 2018-19 *****	ADOPTED 2019-20 *****	PROJECTED 2020-21 *****
<b>413600 BLDG - A/C MAINTENANCE</b>					
Personal Services	201,653	213,886	206,279	-	-
Operating Expense	45,337	115,711	32,338	-	-
Capital Outlay	260	-	-	-	-
Admin. Charge	(103,932)	-	-	-	-
<b>TOTAL</b>	<b>143,318</b>	<b>329,597</b>	<b>238,617</b>	<b>-</b>	<b>-</b>
<b>TOTAL BUILDING FACILITIES MAINTENANCE - A/C MAINTENANCE DIVISIONS</b>					
Personal Services				1,597,701	1,613,882
Operating Expense				1,322,134	1,937,151
Capital Outlay					
Admin. Charge					
<b>TOTAL</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,919,835</b>	<b>3,551,033</b>
<b>4199000 NON-DEPARTMENTAL</b>					
Personal Services	-	-	-	-	-
Operating Expense	700	-	-	-	-
Debt Retirement	-	-	-	1,000,000	488,878
Debt Service	873,844	1,318,844	3,042,912	5,188,675	5,192,456
<b>TOTAL</b>	<b>874,544</b>	<b>1,318,844</b>	<b>3,042,912</b>	<b>6,188,675</b>	<b>5,681,334</b>
<b>510000 SUMMER YOUTH PROGRAM</b>					
Personal Services	18,101	54,898	25,742	38,109	38,112
Operating Expense	246	262	262	279	297
Capital Outlay	-	-	-	-	-
<b>TOTAL</b>	<b>18,347</b>	<b>55,160</b>	<b>26,004</b>	<b>38,388</b>	<b>38,409</b>
<b>520000 INDUSTRY DEVELOPMENT</b>					
Personal Services	119,435	122,501	100,105	127,250	129,761
Operating Expense	94,974	115,500	131,655	108,830	108,830
Capital Outlay	-	-	-	-	-
<b>TOTAL</b>	<b>214,409</b>	<b>238,001</b>	<b>231,760</b>	<b>236,080</b>	<b>238,591</b>
<b>552000 ECONOMIC DEVELOPMENT (VGTI)</b>					
Personal Services	133,117	162,753	159,358	158,128	-
Operating Expense	1,308,692	2,492,865	3,122,102	630,145	-
Capital Outlay	-	-	-	-	-
Debt Service	4,141,613	4,141,613	2,417,545	-	-
<b>TOTAL</b>	<b>5,583,421</b>	<b>6,797,231</b>	<b>5,699,006</b>	<b>788,273</b>	<b>-</b>
<b>620000 P.D. - ANIMAL CONTROL</b>					
Personal Services	928,878	1,005,943	1,010,866	893,685	1,035,996
Operating Expense	362,393	463,926	433,827	551,038	539,650
Capital Outlay	100,591	104,650	129,131	13,150	-
<b>TOTAL</b>	<b>1,391,863</b>	<b>1,574,519</b>	<b>1,573,824</b>	<b>1,457,873</b>	<b>1,575,646</b>
<b>720000 PARKS &amp; RECREATION DEPT. - RECREATION DIVISION</b>					
Personal Services	697,334	753,596	683,294	813,667	889,409
Operating Expense	316,395	392,052	332,271	474,699	461,006
Capital Outlay	-	72,000	72,000	69,000	185,000
<b>TOTAL</b>	<b>1,013,729</b>	<b>1,217,648</b>	<b>1,087,565</b>	<b>1,357,366</b>	<b>1,535,415</b>

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND EXPENDITURE SUMMARY**  
**ADOPTED BUDGET - FY 2019-20**

	AUDITED 2017-18 *****	BUDGET 2018-19 *****	ESTIMATED 2018-19 *****	ADOPTED 2019-20 *****	PROJECTED 2020-21 *****
<b>720100 PARKS &amp; RECREATION DEPT. - AIROSO COMMUNITY CENTER</b>					
Personal Services	508,935	539,213	523,233	647,616	670,021
Operating Expense	665,383	432,836	388,807	507,030	454,189
Capital Outlay	33,294	68,200	81,141	89,400	120,000
TOTAL	1,207,612	1,040,249	993,182	1,244,046	1,244,210
<b>720200 PARKS &amp; RECREATION DEPT. - GYMNASIUM</b>					
Personal Services	231,120	275,230	245,937	309,218	368,339
Operating Expense	214,608	246,876	264,698	201,087	206,705
Capital Outlay	7,345	56,500	56,500	24,000	90,000
TOTAL	453,074	578,606	567,134	534,305	665,044
<b>720500 PARKS &amp; RECREATION DEPT. - ADMINIS</b>					
Personal Services	544,723	651,611	588,676	633,468	662,095
Operating Expense	48,156	72,352	64,842	137,310	128,078
Capital Outlay	1,085	9,189	9,000	7,255	7,255
TOTAL	593,965	733,152	662,518	778,033	797,428
<b>721000 PARKS &amp; RECREATION DEPT. - PARKS DIVISION</b>					
Personal Services	2,775,609	3,108,140	2,968,824	3,399,664	3,909,065
Operating Expense	2,685,061	2,734,770	2,647,222	2,593,480	2,608,126
Capital Outlay	1,607,768	1,559,000	1,506,135	105,000	93,500
TOTAL	7,068,438	7,401,910	7,122,181	6,098,144	6,610,691
<b>721500 PARKS &amp; RECREATION DEPT. - BOTANICAL GARDENS</b>					
Personal Services	60,061	62,999	62,350	79,203	80,962
Operating Expense	74,135	75,970	73,025	159,050	70,544
Capital Outlay	27,649	30,000	30,000	10,000	-
TOTAL	161,846	168,969	165,375	248,253	151,506
<b>721600 MCCARTY RANCH PRESERVE</b>					
Personal Services	25,945	38,574	30,786	42,054	42,886
Operating Expense	24,336	22,005	13,864	22,360	22,650
Capital Outlay	10,229	285,000	285,000	-	-
Non-Operating	-	-	1	-	-
TOTAL	60,510	345,579	329,652	64,414	65,536
<b>723500 PARKS &amp; RECREATION DEPT. - TURF CREW DIVISION</b>					
Personal Services	407,624	442,750	397,901	488,815	502,831
Operating Expense	203,653	217,607	168,112	206,810	207,841
Capital Outlay	74,005	101,300	105,617	152,000	24,000
TOTAL	685,281	761,657	671,630	847,625	734,672
<b>740000 PARKS &amp; RECREATION DEPT. - SPECIAL EVENTS</b>					
Personal Services	-	-	-	-	-
Operating Expense	25,438	52,380	40,375	53,500	53,500
Capital Outlay	-	-	-	-	-
TOTAL	25,438	52,380	40,375	53,500	53,500
<b>750000 CIVIC CENTER - ADMINISTRATION</b>					
Personal Services	331,705	306,227	271,575	344,950	351,718
Operating Expense	1,590,090	372,530	371,868	725,815	770,648
Capital Outlay	1,812	-	-	-	-
TOTAL	1,923,607	678,757	643,443	1,070,765	1,122,366

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND EXPENDITURE SUMMARY**  
**ADOPTED BUDGET - FY 2019-20**

	AUDITED 2017-18 *****	BUDGET 2018-19 *****	ESTIMATED 2018-19 *****	ADOPTED 2019-20 *****	PROJECTED 2020-21 *****
<b>750100 CIVIC CENTER -MAINTENANCE</b>					
Personal Services	712,556	750,042	745,123	764,342	780,092
Operating Expense	212,614	494,375	1,086,247	4,229	5,231
Capital Outlay	11,778	5,000	5,000	-	-
TOTAL	936,948	1,249,417	1,836,369	768,571	785,323
<b>750200 PARKS &amp; RECREATION DEPT. - CIVIC CENTER - FITNESS CENTER</b>					
Personal Services	427,267	387,259	422,360	445,581	453,840
Operating Expense	133,170	135,844	98,710	162,941	159,615
Capital Outlay	150,898	-	-	1,200	-
TOTAL	711,335	523,103	521,071	609,722	613,455
<b>750300 PARKS &amp; RECREATION DEPT. - CIVIC CENTER - RECREATION</b>					
Personal Services	386,305	430,989	448,598	508,524	519,766
Operating Expense	167,348	266,008	242,729	305,990	290,482
Capital Outlay	-	10,400	10,400	59,200	145,000
TOTAL	553,653	707,397	701,727	873,714	955,248
<b>750400 CIVIC CENTER - HOSPITALITY</b>					
Personal Services	707,774	754,912	633,125	578,327	590,725
Operating Expense	302,705	152,987	122,048	2,852	3,035
Capital Outlay	-	2,600	-	-	-
TOTAL	1,010,480	910,499	755,173	581,179	593,760
<b>750500 CIVIC CENTER - CAFÉ</b>					
Personal Services	-	-	-	-	-
Operating Expense	147,772	194,800	154,500	-	-
Capital Outlay	-	-	-	-	-
TOTAL	147,772	194,800	154,500	-	-
<b>750600 CIVIC CENTER -</b>					
Personal Services	-	-	-	-	-
Operating Expense	156,457	210,197	206,600	221,560	239,350
Capital Outlay	-	29,000	29,000	-	-
TOTAL	156,457	239,197	235,600	221,560	239,350
<b>TOTAL CIVIC CENTER (ALL COST CENTERS)</b>					
Personal Services	1,752,035	1,811,181	1,649,823	1,687,619	1,722,535
Operating Expense	2,409,639	1,424,889	1,941,262	954,456	1,018,264
Capital Outlay	13,590	36,600	34,000	-	-
TOTAL	4,175,263	3,272,670	3,625,085	2,642,075	2,740,799
<b>*Civic Center Administration, Maintenance and Hospitality are now tracked as a separate Department starting in FY 2015-16</b>					
<b>TOTAL PARKS &amp; RECREATION</b>					
Personal Services	6,064,924	6,690,361	6,371,960	7,367,810	8,099,214
Operating Expense	4,557,682	4,648,700	4,334,656	4,824,257	4,662,736
Capital Outlay	1,912,273	2,191,589	2,155,794	517,055	664,755
TOTAL	12,534,879	13,530,650	12,862,409	12,709,122	13,426,705

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND EXPENDITURE SUMMARY**  
**ADOPTED BUDGET - FY 2019-20**

	AUDITED 2017-18 *****	BUDGET 2018-19 *****	ESTIMATED 2018-19 *****	ADOPTED 2019-20 *****	PROJECTED 2020-21 *****
<b>TOTALS</b>					
Personal Services	61,183,594	64,658,984	63,133,214	69,616,578	75,016,216
Operating Expense	21,639,481	22,513,526	21,839,328	21,621,092	21,731,533
Capital Outlay	4,785,242	4,930,471	4,849,979	3,417,655	3,045,255
Debt Service (include VGTI)	5,015,456	5,460,457	5,460,457	6,188,675	5,681,334
Transfer for CRA Debt	-	-	-	-	-
Admin. Credit	(6,962,184)	-	-	-	-
Non-Operating	-	-	-	-	-
Trans. to 108	1,013,948	5,732,549	5,732,549	4,464,272	5,092,272
Trans. To 119	457	-	-	-	-
Trans. of taxes to CRA	1,219,447	1,203,923	1,203,923	1,327,588	1,669,766
Trans. to So. Grove CRA - 178	98,521	99,703	99,703	134,122	147,534
Trans. to Digital Domain/Debt Svc.-142	-	-	-	-	-
Trans. to Bldg 110	-	-	-	-	-
Trans. to City Center SAD - 156	1,653,347	1,674,879	1,674,879	1,676,453	1,680,209
Trans. to CIP 301	500,000	450,000	450,000	2,028,500	1,450,500
Transfer to Road and Bridge CIP #304	-	-	-	300,000	-
Trans. to Golf Course #421	-	198,183	198,183	199,441	171,588
Trans. to 159 -Torrey Pines	-	-	-	-	-
Trans. to 440 - ECM Loan	379,472	383,640	383,640	387,640	387,640
Trans. to Fund #431	42,167	38,355	38,355	34,505	34,505
Transfer to the 605 Medical Fund	-	-	-	-	-
<b>GENERAL FUND TOTAL</b>	<b>\$ 90,568,948</b>	<b>\$ 107,344,669</b>	<b>\$ 105,064,210</b>	<b>\$ 111,396,520</b>	<b>\$ 116,108,353</b>
Designated Reserve - Financial Policy 20%	\$ 16,564,615	\$ 17,434,502	\$ 16,994,508	\$ 18,247,534	\$ 19,349,550

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND #001 - CAPITAL OUTLAY**  
**ADOPTED BUDGET - FY 2019-20**

	** ADOPTED **	** PROJECTED **
	FY 2019-20	FY 2020-21
	*****	*****
<b>1210</b> <u>CITY CLERK</u>		
(3) Replacement Desktop PC's	\$ 4,000	\$ -
(2) Replacement Desktop PC's	-	2,500
Total	4,000	2,500
<b>1310</b> <u>Human Resources</u>		
Replace (5) Workstation Computers	6,000	-
Total	6,000	-
<b>1311</b> <u>COMMUNICATIONS</u>		
Soundboard for off-site council meetings	5,000	-
Hard drives	8,000	-
MacPro Computer	6,000	-
Office Furniture	5,000	-
MacPro Computer	-	6,000
Office Furniture	-	5,000
Hard drives	-	8,000
	-	-
Total	24,000	19,000
<b>1320</b> <u>INFORMATION TECHNOLOGY</u>		
Replace (2) VM Network Servers	50,000	-
Replace VM Network Servers	-	50,000
Edge Network Device Replacement	300,000	-
(2) NVR Replacements	24,000	-
IP Based Cameras- Replacement	20,000	-
Access Control Upgrade	15,000	-
Support Services Workstations	3,500	-
Phone Handset Replacement	50,000	-
(3) Development Workstation Replacement	8,200	-
iPad Pro Replacement	2,100	-
Development Laptop Replacement	5,200	-
Survivable Gateway	50,000	-
HP Plotter Replacement	15,000	-
Apple Desktop & Monitors	6,000	-
Edge Network Device Replacement	-	300,000
NVR Replacement	-	24,000
IP Based Cameras- Replacement	-	20,000
Access Control Upgrade	-	15,000
Phone Handset Replacement	-	50,000
Survivable Gateway	-	50,000
	-	-
Total	549,000	509,000

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND #001 - CAPITAL OUTLAY**  
**ADOPTED BUDGET - FY 2019-20**

	** ADOPTED ** FY 2019-20 *****	** PROJECTED ** FY 2020-21 *****
<b>1400</b> <u>LEGAL</u>		
Misc. Office Furniture & Equipment	1,500	1,500
New PC Setup	2,500	2,500
	Total	4,000
	4,000	4,000
<b>1500</b> <u>PLANNING &amp; ZONING</u>		
Placement Vehicle	20,000	-
Replacement Office Furniture	2,000	2,000
	Total	2,000
	22,000	2,000
<b>2105</b> <u>P.D.- SERVICES</u>		
Replace (4) Comm. Patrol vehicles w/ Ford Fusions ( \$23,500 each)	94,000	-
Replace (31) Patrol vehicles w/ 2020 SUV models ((\$41,000 each)	1,271,000	-
Replace (5) Patrol Sergeant vehicles w/ 2020 SUV models ((\$40,000 each)	200,000	-
Replace (5) Patrol vehicles w/ 2020 SUV models ((\$41,000 each)	205,000	-
Replace (1) K-9 vehicles w/ 2020 SUV	43,000	-
Replace (1) CTI vehicle w/ equipped 2020 Ford Escape	24,000	-
Replace (2) Comm. Patrol vehicles w/ Ford Fusions ( \$23,500 each)	-	47,000
Replace (31) Patrol vehicles w/ 2021 SUV models ((\$41,000 each)	-	1,271,000
Replace (5) Patrol Sergeant vehicles w/ 2021 SUV models ((\$40,000 each)	-	200,000
Replace (5) Patrol vehicles w/ 2021 SUV models ((\$41,000 each)	-	205,000
Replace (1) K-9 vehicles w/ 2021 SUV	-	43,000
Replace (1) CTI vehicle w/ equipped 2021 Ford Escape	-	24,000
Micro Cross-Cut Shredder	6,500	-
Replacement Desks	30,000	-
Evidence Shelving	20,000	-
Grey Trey	15,000	-
	Total	1,790,000
	1,908,500	1,790,000
<b>2111</b> <u>P.D.- PROFESSIONAL STANDARDS</u>		
Security Camera & DVR	7,400	-
Replace vehicle U209 w/ Ford Fusion	20,500	-
Replace vehicle U77 w/ Ford Fusion	20,500	-
Training Room Table & Cabinet	5,000	-
	Total	-
	53,400	-
<b>2112</b> <u>P.D.- SID</u>		
Replace U566 & U582 w/ Ford Explorer	57,000	-
Replace U569 or U572 w/ Ford Explorer	28,500	-
Replacement Vehicle	24,000	-
	Total	-
	109,500	-

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND #001 - CAPITAL OUTLAY**  
**ADOPTED BUDGET - FY 2019-20**

	** ADOPTED ** FY 2019-20 *****	** PROJECTED ** FY 2020-21 *****
2115	<u>P.D. - Crime Investigations</u>	
	Universal Extraction Device 4PC	11,500
	License Place Reader	-
	50,000	-
	Total	61,500
2130	<u>P.D.- OPERATIONS</u>	
	SWAT Throwbot	16,000
	16,000	-
	Total	16,000
2135	<u>NEIGHBORHOOD SERVICES - CODE COMPLIANCE</u>	
	(2) Replacement Vehicles	50,000
	(2) Replacement Vehicles	-
	-	50,000
	Total	50,000
2500	<u>EMERGENCY OPERATIONS</u>	
	Strobe Lights	1,000
	Satellite Phone Vehicle Antenna	550
	E.O.C. Equipment	4,000
	4,000	4,000
	Total	5,550
3900	<u>KEEP PORT SAINT LUCIE BEAUTIFUL</u>	
	1995 PWS-1399 Custom Trailer	7,500
	2010 PW-7058 Custom Trailer	7,500
	JD Gator HPX	28,000
	28,000	-
	Total	43,000
4130	<u>MUNICIPAL GARAGE</u>	
	16 Ton 2 Post Lift	16,000
	(3) Garage Door Openers	15,000
	15,000	-
	Total	31,000
6200	<u>P.D.- ANIMAL CONTROL</u>	
	Kennel Upgrades/Remodel	13,150
	13,150	-
	Total	13,150
7200	<u>PARKS &amp; REC.-RECREATION</u>	
	(2) Apache Trolley (\$17,000 each)	34,000
	Ford Transit Van	35,000
	Show Master Mobile Stage	-
	-	185,000
	Total	69,000

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND #001 - CAPITAL OUTLAY**  
**ADOPTED BUDGET - FY 2019-20**

	** ADOPTED ** FY 2019-20 *****	** PROJECTED ** FY 2020-21 *****
<b>7201 <u>PARKS &amp; REC.-AIROSO COMMUNITY CENTER</u></b>		
Wireless Projector & Wall Mount Connections	22,000	-
Parking-lot Repair	65,000	-
Partition Replacement	-	120,000
Upgrade Computer for Guest Services Desk-Computer #3030	1,200	-
Upgrade Laptop Computer for Light Show	1,200	-
<b>Total</b>	89,400	120,000
<b>7202 <u>PARKS &amp; REC. -GYMNASIUM</u></b>		
Emergency Paging/Intercom System	6,000	-
(2) Scoreboard Replacement w/ Three Controllers	18,000	-
Gymnasium Floor Replacement	-	90,000
<b>Total</b>	24,000	90,000
<b>7205 <u>PARKS &amp; REC. ADMINISTRATION</u></b>		
Office Furniture Admin. Staff	6,255	-
Office Furniture/Partitions for Admin. Staff	-	6,255
Misc. Computer Hardware Purchases	1,000	1,000
<b>Total</b>	7,255	7,255
<b>7210 <u>PARKS &amp; RECREATION DEPARTMENT - Parks Division</u></b>		
Replacement PK-9512 F-250 SD Truck	28,000	-
Replacement PK-9514 F-250 SD Truck	28,000	-
Replacement PK-980 F-250 SD Truck	-	29,000
Replacement PK-3961 F-250 SD Truck	-	29,000
Sportsmans Park-Replacement Toro Workman 3200, PK-0642	23,000	-
Replacement Hyster Forklift PK-6233	26,000	-
Swan Park- Replacement Mower PK-2646	-	11,500
Swan Park- Replacement Toro Workman PK-0166	-	24,000
<b>Total</b>	105,000	93,500
<b>7215 <u>BOTANICAL GARDENS</u></b>		
Electrical Upgrades to New Pavilion	10,000	-
<b>Total</b>	10,000	-
<b>7235 <u>PARKS &amp; RECREATION DEPARTMENT - TURF CREW DIVISION</u></b>		
Replacement PK-08R1 F-350 Truck SD	34,000	-
Replacement John Deere Tractor 5220 (PK-6032)	31,000	-
Replacement PK-0724 Toro Groundsmaster Mower	64,000	-
Replacement Trailer PKT-9185	23,000	-
Replacement Toro Workman PK-0380	-	24,000
<b>Total</b>	152,000	24,000



**CITY OF PORT ST. LUCIE  
GENERAL OPERATING FUND #001 - CAPITAL OUTLAY  
ADOPTED BUDGET - FY 2019-20**

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	** ADOPTED ** FY 2019-20 *****	** PROJECTED ** FY 2020-21 *****
7502	<u>PARKS &amp; RECREATION CIVIC CENTER FITNESS CENTER</u>	
Computer Replacement	1,200	-
Total	1,200	-
7503	<u>PARKS &amp; RECREATION CIVIC CENTER RECREATION</u>	
(2) Scoreboard Replacement w/ Three Controllers	35,000	-
Gymnasium Floor Replacement	-	145,000
Equipment & Furniture for Laptops	6,000	-
Upgrade Computer	1,200	-
(12) Laptops for Game Room	17,000	-
Total	59,200	145,000
GENERAL FUND TOTAL REQUESTS	\$ 3,417,655	\$ 3,045,255

**CITY OF PORT ST. LUCIE  
GENERAL FUND FY 2019-20 ADOPTED BUDGET  
LONG RANGE PLAN**

Assumptions:

This model assumes a 10.8 % growth in Taxable Value for 19-20, 8% in 20-21, 6% in fiscal year 21-22 and beyond. A decrease in the operating millage of .126.  
 The Designated Reserve reflects the recommended revised policy of 20%  
 Personal Services includes a 7.67% increase in FY 19-20, 8.0% in 20-21 as well as increasing in future years to account for pay raises and staffing levels as we fund District 5 and estimated new positions throughout city.  
 Transfer of \$4,464,272 to the Governmental Finance Fund to pay debt on the SW Annexation, utilizing the money paid from Tambone Partnership.  
 ECM LOAN to Utility Connection Fee Fund #440 - \$421,639. SAD Payment of \$1,674,879 in FY 18-19 & \$1,676,453 in FY 19-20 for City Center SAD.  
 Digital Domain Debt Service - \$1,317,844 in FY 18-19., Municipal Complex - \$134,122 FY 19 & 409,877 FY 20, TIF (CRA)Debt (increases in future years will be based on growth in taxable value).  
 VGTI Facility - Debt payments \$4,142,613, Operating cost have been reduced by \$1 million in 2019-20 as we anticipate a successful negotiation with Cleveland Clinic.  
 Debt Reduction: Budgeting \$1 million in Reduction of debt service for 2019-20, and beyond.

	AUDITED 2016-17	AUDITED 2017-18	BUDGET 2018-19	GROWTH %	ADOPTED 2019-20	GROWTH %	PROJECTED 2020-21	PROJECTED 2021-22	PROJECTED 2022-23
<b>BEGINNING DESIGNATED RESERVES</b>			\$ 28,146,763		\$ 25,761,756		\$ 25,761,756	\$ 32,173,962	\$ 32,173,962
<b>REVENUES &amp; SOURCES:</b>									
Millage Rate, Operations	4,9191	4,8191	4,8191		4,6931		4,6931	4,6931	4,6931
Taxes	\$ 37,476,901	\$ 40,809,984	\$ 44,040,739	11.30%	\$ 48,452,966	10.50%	\$ 52,339,708	\$ 55,480,090	\$ 58,808,895
Other Taxes (CST + Bus. Tax )	6,886,474	6,977,661	6,597,090	-5.45%	6,939,769	5.19%	6,893,270	6,517,302	6,161,840
Utility Tax - Electricity	12,035,953	12,484,396	12,691,115	1.66%	13,598,759	7.15%	13,726,709	14,104,193	14,492,058
Franchise Fees	10,702,462	11,073,910	11,390,861	2.86%	11,600,000	1.84%	11,914,173	12,331,169	12,577,792
Licenses and Permits	1,446,228	1,737,135	1,419,800	-18.27%	1,568,024	10.44%	1,694,585	1,779,992	1,851,191
Intergovernmental (Sales Tax)	12,168,264	15,466,056	13,147,168	-14.99%	13,583,701	3.32%	13,833,015	14,386,336	14,674,063
Charges for Services	1,217,486	1,865,015	1,245,046	-33.24%	1,268,258	1.86%	1,268,534	1,281,219	1,294,031
Fines and Forfeits	876,452	902,438	879,072	-2.59%	888,029	1.02%	895,027	908,452	922,079
Other (including int. Inc.)	4,944,721	3,856,056	4,341,296	12.58%	4,998,134	15.13%	5,061,452	5,279,094	5,506,095
Use of Reserves			2,385,007		517,000		500,000	223,572	1,003,684
Transfers In (Includes Internal Charges)	508,021	10,000	9,207,475		7,981,880	-15.35%	7,981,880	8,301,155	8,467,178
<b>TOTAL</b>	<b>88,262,962</b>	<b>95,182,651</b>	<b>107,344,669</b>		<b>111,396,520</b>		<b>116,108,353</b>	<b>120,592,574</b>	<b>125,758,906</b>
<b>EXPENDITURES:</b>									
Personal Services	58,139,227	61,183,594	64,658,984	5.68%	69,616,578	7.67%	75,016,217	77,641,785	82,300,292
Operating Expenses	30,654,530	21,639,481	22,513,526	4.04%	21,621,092	-3.96%	21,731,533	21,774,821	21,819,192
Capital Outlay	4,989,307	4,785,242	4,930,471	3.03%	3,417,655	-30.68%	3,045,255	5,500,000	6,215,937
Debt Services	1,870,543	873,844	1,318,844	50.92%	5,188,675	293.43%	5,192,456	5,192,456	1,322,444
Debt Services - Early Retirement	-	-	-	#DIV/0!	1,000,000	#DIV/0!	488,878	-	2,000,000
Administrative Credit	(6,531,926)	(6,962,185)	-	-100.00%	-	#DIV/0!	-	-	-
City Center SAD Payment	-	1,653,347	1,513,879	-8.44%	1,676,453	0.00%	1,680,209	1,676,453	1,676,453
Purchase of Civic Center and Village Square (7210)	-	-	161,000	#DIV/0!	134,122	0.00%	409,877	381,382	1,003,780
Debt - VGTI Building	4,142,613	4,141,613	4,141,613	0.00%	-	0.00%	-	-	-
Fund Transfer - Governmental Finance Fund	-	1,013,948	5,732,549	465.37%	4,464,272	0.00%	5,092,272	4,939,504	4,791,319
Fund Transfers	5,693,195	2,240,064	2,373,803	5.97%	4,277,673	0.00%	3,451,656	3,486,173	3,521,035
Fund Transfer to the Road and Bridge Fund #104	-	-	-	#DIV/0!	-	0.00%	-	-	1,003,684
Fund Transfer to City Center SAD (reduction of debt)	-	-	-	#DIV/0!	-	0.00%	-	-	-
Fund Transfer to Digital Domain (Debt Service)	-	-	-	#DIV/0!	-	0.00%	-	-	-
Unallocated	-	-	-	#DIV/0!	-	0.00%	-	-	104,770
<b>TOTAL</b>	<b>\$ 98,957,489</b>	<b>\$ 90,568,948</b>	<b>\$ 107,344,669</b>		<b>\$ 111,396,520</b>		<b>\$ 116,108,353</b>	<b>\$ 120,592,574</b>	<b>\$ 125,758,906</b>
<b>SURPLUS &lt;DEFICIT&gt; BALANCE</b>	<b>\$ (10,694,527)</b>	<b>\$ 4,613,703</b>	<b>\$ -</b>		<b>\$ -</b>		<b>\$ -</b>	<b>\$ (0)</b>	<b>\$ -</b>

Designated Operating Reserve - Financial Policy -20%

	0	0	17,434,502	20.00%	18,247,534	20.00%	19,349,550	19,883,321	20,823,897			
<b>Designated</b>			\$ 17,434,502	20%	\$ 18,247,534	20%	\$ 25,761,756	27%	\$ 19,883,321	20%	\$ 20,823,897	20%
<b>Undesignated</b>			10,712,261	0	7,514,222	0	6,412,206	0	12,290,641	0	11,454,835	0
<b>Use of Reserves</b>			2,385,007		-		-		-		-	
<b>Difference</b>			\$ 25,761,756		\$ 25,761,756		\$ 32,173,962	\$ 32,173,962	32,278,732			



*“A City for All Ages”*

# City of Port St. Lucie Adopted Budget 2019-2020



The City is led by a five-member elected Council, which sets policy and determines the long-term vision for the City. The Council appoints a City Manager to handle the daily business affairs, and a City Attorney to provide legal advice. This system is called a Council-Manager form of local government. Each Council member has one vote, including the Mayor, so legislative authority is equally spread among all five members.

**City Manager**  
Russ Blackburn

**Incorporated**  
April 27, 1961

## **City Council**

The City is led by a five-member elected Council, which sets policy and determines the long-term vision for the City. The Council appoints a City Manager to handle the daily business affairs, and a City Attorney to provide legal advice. This system is called a Council-Manager form of local government. Each Council member has one vote, including the Mayor, so legislative authority is equally spread among all five members.

Port St. Lucie City Council members must live in the district they represent, however residents throughout the City vote for every City Council seat, no matter which district. The Mayor is elected at-large in a citywide election and can live anywhere in the City. Like in the Council elections, all voters can vote in the mayoral election.

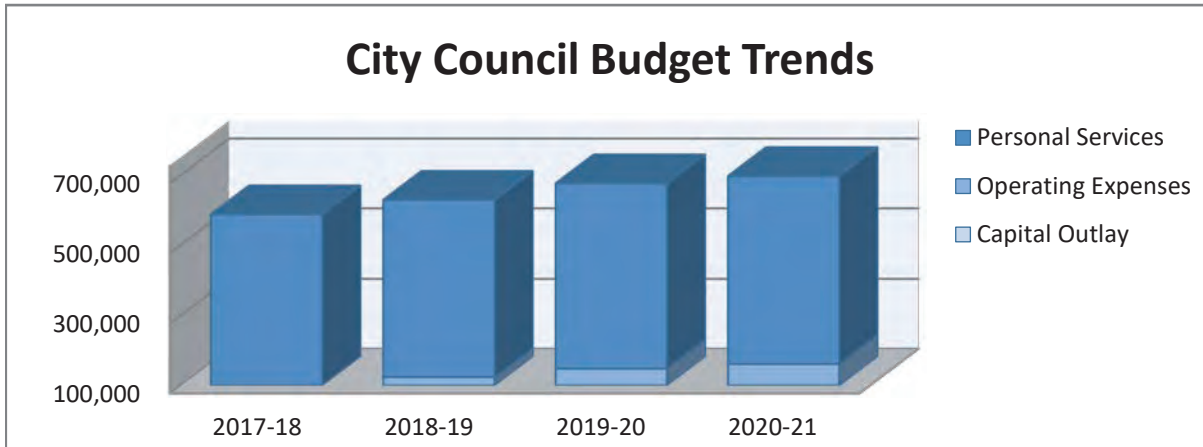
## **City Council Affiliations**

The City Council will work to ensure that the City of Port St. Lucie will continue its position in all activities including commerce, culture, growth and leisure. They will:

- ✓ Continue participation in management of the SLC Fire District. The District is its own self-taxing fire district and the only one in the county.
- ✓ Continue to seek, develop, and administer home and community based programs and services for senior persons through the Council on Aging Agency.
- ✓ Continue working hand-in-hand with St. Lucie Transportation Planning Organization to develop long range planning for the roadways in the region.
- ✓ Continue to develop and promote tourism in St. Lucie County through the Tourist Development Council.
- ✓ Continue to work with Treasure Coast Council of Local Governments to encourage and enable local units of government to assemble and cooperate with one another to promote the health, safety and general welfare of the citizenry.
- ✓ Continue to work with Treasure Coast Regional Planning Council. The regional planning council is recognized as Florida's only multipurpose regional entity that plans for and coordinates intergovernmental solutions to growth-related problems on greater-than-local issues. Provides technical assistance to local governments, and to meet other needs of the communities in each entity.
- ✓ Continue to work with the Treasure Coast Regional League of Cities to promote communication among the municipalities and the municipal leaders of the Treasure Coast Region.
- ✓ Continue to work with the Roundtable of St. Lucie County to improve the quality of life for our youth in various ways; Academic Success, Delinquency Prevention, Substance Abuse, Teen Health, the Gang Plan and Kids at Hope.
- ✓ Continue to work with the St. Lucie County Chamber of Commerce Board of Directors in an effort to expand the economy of the area

**CITY OF PORT ST. LUCIE  
GENERAL OPERATING FUND - #001  
DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Legislative (City Council) -- #110000  
 Gregory J. Oravec, Mayor  
 Shannon Martin, Vice Mayor District 3  
 Stephanie Morgan, District 1  
 John Carvelli, District 2  
 Jolien Caraballo, District 4



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 492,543	\$ 505,472	\$ 528,612	\$ 536,080
Operating Expenses	93,385	122,199	148,035	161,358
Capital Outlay	1,996	1,800	-	-
<b>Total</b>	<b>\$ 587,925</b>	<b>\$ 629,471</b>	<b>\$ 676,647</b>	<b>\$ 697,438</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Mayor	1.00	1.00	1.00	1.00
Councilmembers	4.00	4.00	4.00	4.00
Executive Assistant	2.00	2.00	2.00	2.00
<b>Total</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>

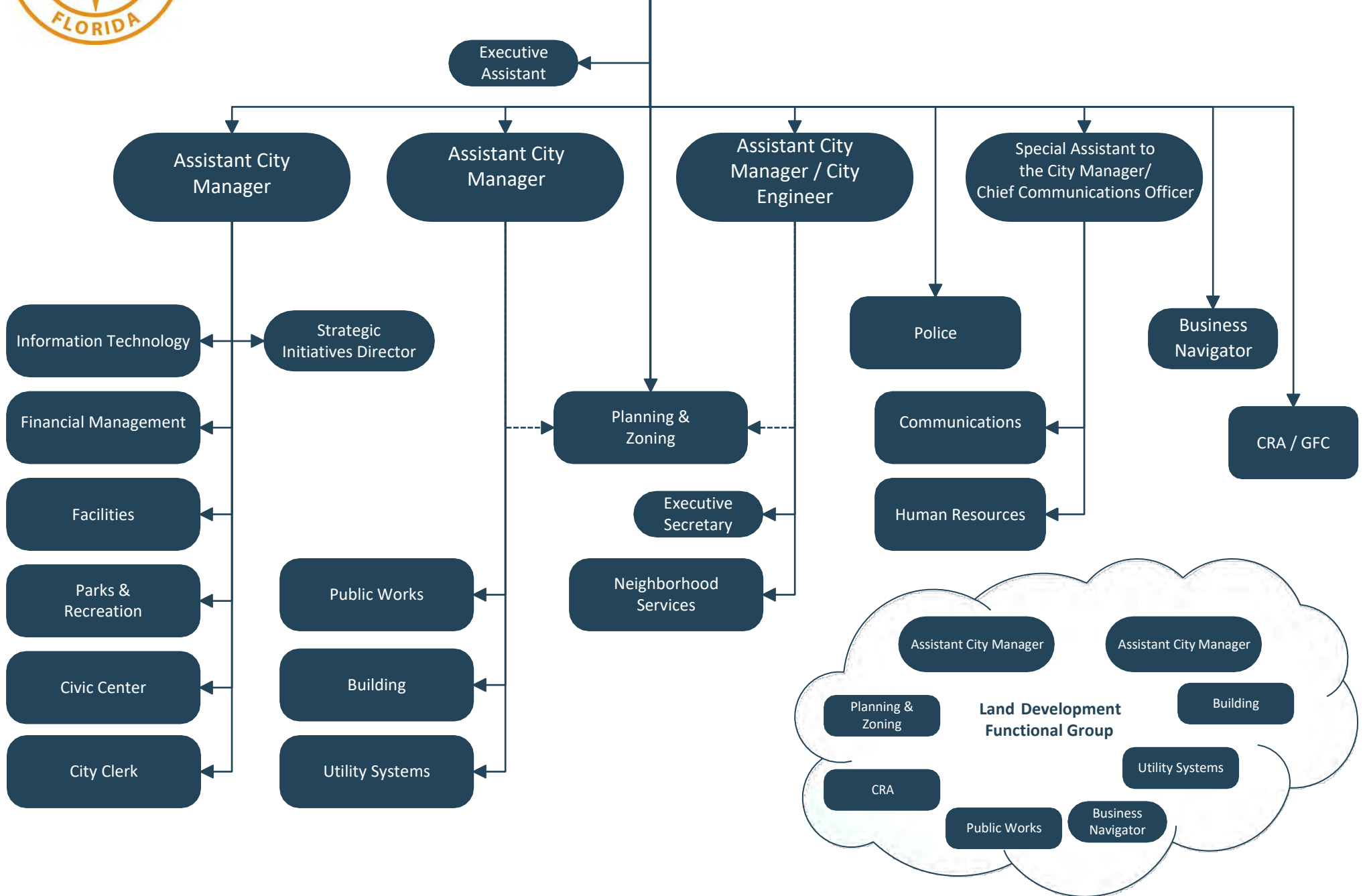
**CAPITAL OUTLAY:** N/A



*“A City for All Ages”*



# City Manager







# CITY MANAGER'S OFFICE

Fund #001 1200

## FY 2019-20 BUSINESS PLAN: OVERVIEW

### Overview

The City Manager's Office works to advance the City's mission to provide exceptional municipal services that are responsive to our community while planning for smart and balanced growth that is managed in a financially responsible manner. The City Manager works towards the development of an organization recognized nationally as a leader providing superior services through a diverse, empowered and visionary City team and in support of the City's vision, mission, values and strategic goals. The City Manager's Office provides executive leadership and management, supports economic development and redevelopment, maintains intergovernmental relations and works towards continuous improvement, innovation, performance management and strategic planning in support of the direction of the City Council.

### FY 2019 City Manager's Office Key Initiatives

The work of the City Manager's Office advances all of the City of Port St. Lucie's Strategic Plan goals of a **Safe, Clean and Beautiful City**, fosters **Vibrant Neighborhoods**, supports **Quality Education for all Residents**, a **Diverse Economy and Employment Opportunities**, ensures **High Quality Infrastructure and Facilities** and contributes to **Culture, Nature and Fun Activities** and manages a **High-Performance Government Organization**. Specifically, in FY 2018-2019, the Department accomplished the following:

- Focused on moving Port St. Lucie into the future with a definitive plan of fiscal strength, providing oversight of a \$410,536,480 budget and launching a refined, robust and transparent budget process that reduced the operating millage rate and provided steady debt reduction, in accordance with the strategic plan.
- Continued the use of a scientifically valid Citizen's Survey, demonstrating significant improvements in citizen satisfaction and quality of life and providing benchmarks and baseline information to measure progress towards goals and provide feedback on critical issues, such as the priorities of the Half Cent Sales Tax.
- Advanced the City Council's long-term Strategic Plan through the continued development of a program of performance measurement and updated planning and reporting process demonstrating significant progress on each of the City Council's strategic goals, including:
  - **Safe, Clean and Beautiful:** Continued to be ranked as the safest mid-sized and large city in the State of Florida. Completed the Bayshore and Selvitz Roundabout and Cashmere Landscaping enhancements. Picked up 130,000 pounds of litter from City roadways and expanded efforts through Keep Port St. Lucie Boulevard.
  - **Vibrant Neighborhoods:** Began a two-year program to install entry signs and engage the City's 27 neighborhoods through the Neighborhood Improvement and Community Engagement (N.I.C.E.) program.
  - **Quality Education for All Residents:** Issued a Request for Qualifications to operate a Vocational/Technical Career Academy in the City of Port St. Lucie. Staff is currently negotiating an agreement to lease a site in the Southern Grove Jobs Corridor for location of the school.
  - **Diverse Economy and Employment Opportunities:** Accepted 1,243 acres of land in Southern Grove and successfully transitioned the land ownership to the Port St. Lucie Government Finance Corp. Continued the ownership and management of the Florida Center for Biosciences and executed an

aggressive plan to return the property to the tax rolls, currently in final negotiations with Cleveland Clinic. Hosted an Urban Land Institute panel which is providing recommendations on a new master plan. Secured \$3,000,000 Florida Job Growth Grant for Loop Road and expedited the plan review and permitting for City Electric. Executed the Sina/Accel Letter of Intent and AHS LOI (negotiations ongoing). Executed a LOI with Brightworks.

- Assisted the Federal Securities and Exchange Commission-appointed receiver to enter into a purchase and sale agreement for sale of the City Center properties. Implementation of the Small Business Grant Program which will provide up to \$5,000 to home-based and small businesses located in Port St Lucie. The program will be funded by the Community Development Block Grant (CDBG) program.
  - **High Quality Infrastructure and Facilities:** Continued to successfully manage the on-schedule and within budget, \$87,000,000 Crosstown Parkway Bridge project which opened to the community on September 28. Worked collaboratively with the City Council, County Commission and staff to successfully gain approval from the voters of the One Half-Cent Sales Tax for infrastructure projects and began implementation of projects. Completed Phase I of Microbial Tracking Study. Completed Cell #1 of the McCarty Ranch Water Quality project, adopted a Ten-Year Sidewalk Plan and installed five miles of new sidewalks as reflected in the Plan, and adopted and implemented a Ten-Year Road Resurfacing Plan.
  - **Culture, Nature and Fun Activities:** Oversaw Woodland Trails Park and the development of the adopted Ten-Year Parks and Recreation Master Plan. Relocated the Peacock historic homes to the Westmoreland Park parcel and completed the sitework. Implemented the Free Fridays Concert Series at the Civic Center and significantly increased attendance at River Nights at Riverwalk Park.
  - **High Performing Government Organization:** Worked to continue debt reduction and a millage decrease in accordance with the Strategic Plan and Council leadership. Focused on growing the work of the departments with new strategic priorities identified by the City Council. Provided comprehensive project management training.
- Worked to ensure that the city and its residents are prepared for emergencies, continued to enhance the City's operation and response as one of the highest-ranking cities in the nation of citizens who are prepared in an emergency.
  - Significant focus on improving customer service, beginning initiatives to improve 311 and other systems through the development and implementation of 1PSL.
  - Development of a Facilities Management Department to provide improved building maintenance efficiencies.
  - Named as one of the 2018 Best Places to Work in St. Lucie County.
  - Continued to enhance public outreach via the annual Citizen's Summit, *The City Manager's Bi-weekly Report*, letters to the editor, the Annual Year in Review, and City University.

## FY 2020 City Manager's Office Initiatives

- Continue focus on moving Port St. Lucie into the future with a definitive plan of fiscal strength, providing oversight of a balanced budget that enhances services while reducing the operating millage, in accordance with the Strategic Plan.
- Continue the use of a scientifically-valid Citizen's Survey to measure citizen feedback as a critical component of our strategic planning system and efforts to continuously improve.
- Continue to advance the City Council's long-term Strategic Plan and priority initiatives and projects identified by the City Council for FY20:
  - **Safe, Clean and Beautiful:** Improve safety through the establishment of a 5<sup>th</sup> Police District and implementation of the Traffic Safety/Enforcement Plan, and provide beautification to roadways, public parks and gateways; specifically, US Highway 1 and St. James Boulevard.
  - **Vibrant Neighborhoods:** Continue neighborhood planning and engagement through community meetings and completion of neighborhood entry signs as identified through the Neighborhood Improvement and Community Engagement (NICE) program.

- **Quality Education for All Residents:** Partner with St. Lucie Public Schools to address school safety and advance a career technical academy through the leasing of land for a public charter school, Somerset Career Academy PSL.
- **Diverse Economy and Employment Opportunities:** Facilitate the buildout of Southern Grove through the sale of the Florida Center for Biosciences, sale of City-owned land in the Southern Grove Jobs Corridor and through leveraging the partnership with Cleveland Clinic. Advance the creation of a convention/entertainment district at City Center.
- **High Quality Infrastructure and Facilities:** Improve roadways through the acceleration and redesign of Port St. Lucie Boulevard South. Improve water quality through McCarty Ranch and Septic-to-Sewer conversion and other infrastructure including a Bus Shelter Public Art Project, Multimodal Street Improvements and a Transit Enhancement Plan.
- **Culture, Nature and Fun Activities:** Advance the Riverwalk and Westmoreland Park through the development of a Riverwalk Master Plan and the development of a Torino and/or Tradition Regional Park and an Adventure Park.
- **High Performing Government Organization:** Make improvements to improve service delivery while reducing the millage; enhancing customer service through a streamlined customer service system (IPSL), and organizational development. Organizational development efforts include a new employee survey to better understand and address the needs of employees, an employee recognition program, leadership and project management training, succession planning, and other employee development initiatives (including improved training, a stronger employee communication process, re-imagined employee performance reviews, a new on-boarding process and more).

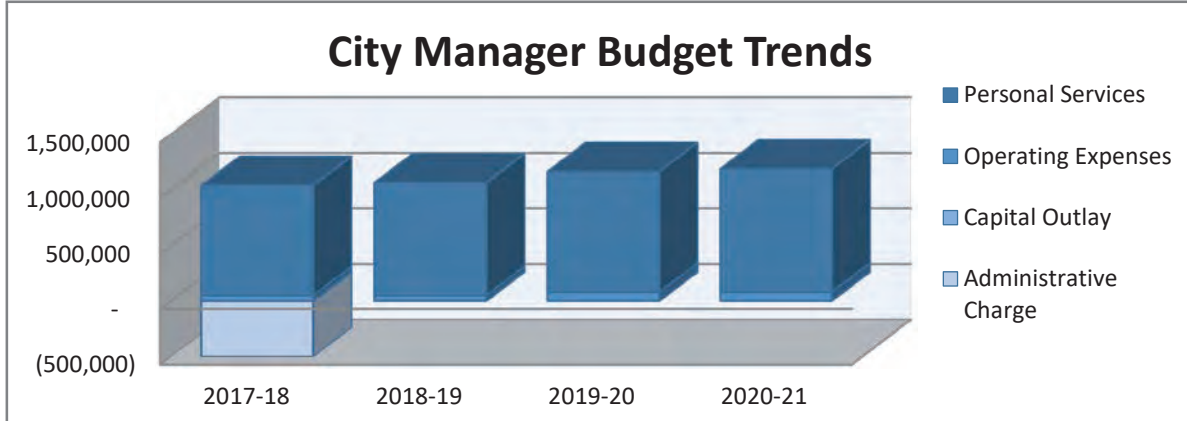
**CITY OF PORT ST. LUCIE CITY MANAGER'S OFFICE  
FY 2019 2020 PERFORMANCE MEASURES AND SCORECARD**

	City Council Strategic Goal (s)	Key Performance Measures City Manager's Office	2016/17 Results	2017/18 Results	2018/19 Results	2019/20 Target
<b>WORKLOAD MEASURES</b>	High Performing Government Organization (Goal 7)	FTE'S	1,050.44	1075.19	1,097	Considered with proposed budget
	7	Population	189,344	189,344	195,248 (est.)	N/A
	7	Council Meetings	42	54	48	60
<b>EFFECTIVENESS MEASURES</b>	7	National Citizen Survey: percentage of respondents rating services provided by Port St. Lucie as excellent or good	N/A	71%	74%	Increase
	7	National Citizen Survey: Percentage of respondents rating City customer service as excellent or good	N/A	72%	77%	Increase
	7	National Citizen Survey: Percentage of respondents rating value of services for taxes paid as excellent or good	N/A	40%	49%	Increase
	7	National Citizen Survey: Percentage of respondents rating overall quality of life as excellent or good	N/A	76%	78%	Increase
	7	National Citizen Survey: Percentage of residents who stockpiled supplies for an emergency	N/A	84%	79%	Increase
	7	National Citizen Survey: Percentage of respondents rating the City's efforts to welcome citizen involvement as excellent or good	N/A	41%	58%	Increase

	7	Percentage of strategic objectives completed/in progress	N/A	75%	100% Percent in progress	100% in progress
	7	Number of honors and awards (new measure)	N/A	N/A	Baseline data	Increase
	7	Percentage of Departments with Strategic Business Plans	N/A	N/A	100% have completed annual plans, 100% in progress to develop five-year plans	100% of Departments to have 5 Year Business Plans
	7	Employee Survey: Understand Mission, Vision, and Values	N/A	N/A	N/A	Baseline data: Employee Survey to be conducted in FY 2020
	Diverse Economy & Employment Opportunities (Goal 4)	Business Survey: Rating of the City of Port St. Lucie as an excellent or good place to do business	N/A	N/A	N/A	Baseline data

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** City Manager -- #120000  
 Russ Blackburn, City Manager



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 988,144	\$ 1,011,856	\$ 1,081,577	\$ 1,106,288
Operating Expenses	52,056	50,154	81,983	81,302
Capital Outlay	-	2,600	-	-
Subtotal	1,040,200	1,064,610	1,163,560	1,187,590
Administrative Charge	(586,140)	-	-	-
<b>Total</b>	<b>\$ 454,060</b>	<b>\$ 1,064,610</b>	<b>\$ 1,163,560</b>	<b>\$ 1,187,590</b>

**STAFFING SUMMARY:**

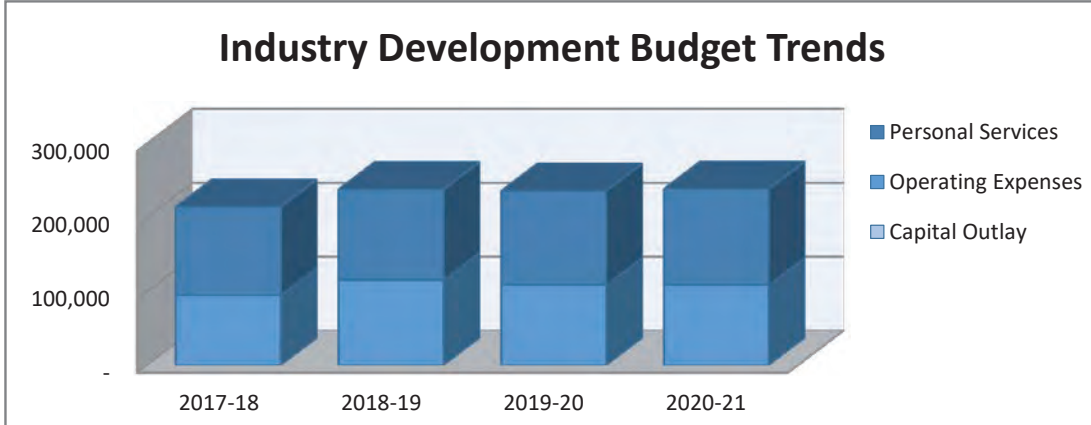
(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
City Manager	1.00	1.00	1.00	1.00
Assistant City Manager *	2.00	2.00	3.00	3.00
Strategic Initiatives Director	1.00	1.00	1.00	1.00
Executive Assistant	2.00	2.00	2.00	2.00
<b>Total</b>	<b>6.00</b>	<b>6.00</b>	<b>7.00</b>	<b>7.00</b>

Note: One ACM is currently charged to the Utility Systems Fund, thus the overall budgeted full-time equivalent summary will reflect six positions charged to the General Fund and one FTE charged to Utilities.

**CAPITAL OUTLAY:** N/A

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Industry Development (G. O. Team) -- #520000



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED
Personal Services	\$ 119,435	\$ 122,501	\$ 127,250	\$ 129,761
Operating Expenses	94,974	115,500	108,830	108,830
Capital Outlay	-	-	-	-
<b>Total</b>	<b>\$ 214,409</b>	<b>\$ 238,001</b>	<b>\$ 236,080</b>	<b>\$ 238,591</b>

**STAFFING SUMMARY:**

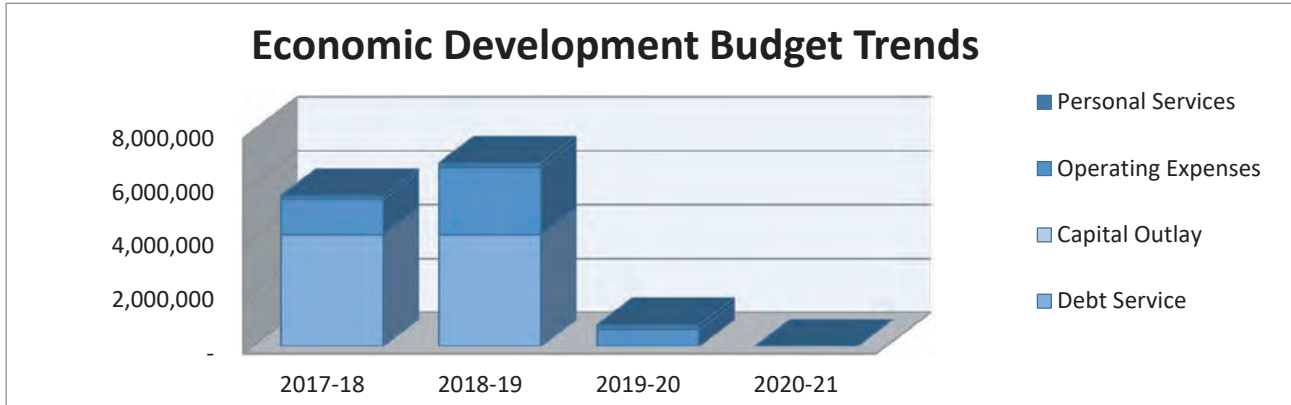
(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Business Navigator	1.00	1.00	1.00	1.00
<b>Total</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

**CAPITAL OUTLAY:**

N/A

**CITY OF PORT ST. LUCIE  
GENERAL OPERATING FUND - #001  
DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Economic Development (FCBS) -- #552000



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 133,117	\$ 162,753	\$ 158,128	\$ -
Operating Expenses	1,308,692	2,492,865	630,145	-
Capital Outlay	-	-	-	-
Debt Service	4,141,613	4,141,613	-	-
<b>Total</b>	<b>\$ 5,583,421</b>	<b>\$ 6,797,231</b>	<b>\$ 788,273</b>	<b>\$ -</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
HVAC Maint. Tech, Caretaker (VGTI)	1.00	1.00	1.00	0.00
Technical Operations Mgr. (VGTI)	1.00	1.00	1.00	0.00
<b>Total</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>0.00</b>

Note: We anticipate leasing the Florida Center of Bioscience to the Cleveland Clinic.

**CAPITAL OUTLAY:** N/A

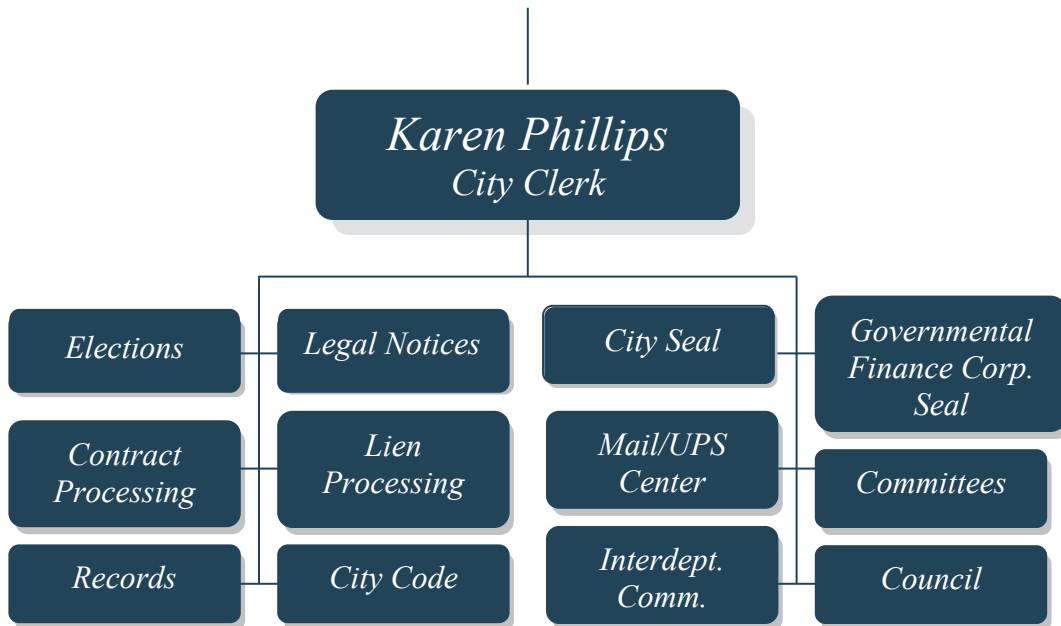




*“A City for All Ages”*



# *City Clerk*





# CITY CLERK'S OFFICE

Fund #1210

## FY 2019-20 BUSINESS PLAN: OVERVIEW

### Overview

The City Clerk's Office is committed to serving the public by striving for excellence in preparation of agendas and minutes of meetings, operating the City Hall mail center, and providing complete and accurate information while preserving the records of the city and maintaining a professional level of service in all phases of operation.

### FY 2019 CITY CLERK'S DEPARTMENT INITIATIVES

The work of the City Clerk's Office advances the City of Port St. Lucie's Strategic Plan goals of a **High-Performance Government Organization**. Specifically, in FY 2018-2019, the Department accomplished the following:

#### **Contributed to a High Performing Government Organization through growing customer service:**

- Accurately recorded, transcribed, and preserved all official minutes of the City Council and City Boards and Committees, per State Statutes, transitioning to an abbreviated minutes format to maximize efficiency.
- Provided support annually to approximately 64 Council seated meetings and 200 other boards and committees, increasing the number of board and committee meetings attended by approximately **70%** over the prior year.
- Prepared streamlined street lighting processes for City Council submittals. To date, as part of this process, 44 boundaries were submitted, 13 boundaries participated in the petition process with the results being; 9 boundaries passed, and 4 boundaries failed. A total of 47 lights are scheduled to be installed.
- Prepared and posted all meeting Agendas and coordinate all Packet documents to support the City Council, Community Redevelopment Agency (CRA), and Governmental Finance Corporation (GFC) agendas.
- Acted in the capacity of official records custodian for the City of Port St. Lucie and maintain custody of all official City records, administer the City's Records Management Program, and be the Records Management Liaison Officer (RMLO) to the State of Florida.
- Completed all responses to public records requests within 1.5 days, down from 2.9 days the prior fiscal year.
- Conducted Public Records Training to support a transparent government.
- Assisted the Information Technology Department in the implementation of the Legistar program in conjunction with Granicus, for electronic review and markup of Council meeting backup documentation.

## **FY 2020 CITY CLERK'S DEPARTMENT INITIATIVES**

In FY20, the City Clerk's Department will continue to advance the Strategic Plan through the following initiatives:

### **Contribute to a High Performing Government Organization:**

- Accurately record, transcribe, and preserve all official minutes of the City Council and City Boards and Committees, per State Statutes, transitioning to an abbreviated minutes format to maximize efficiency.
- Prepare and post all meeting Agendas and coordinate all Packet documents to support the City Council, Community Redevelopment Agency (CRA), and Governmental Finance Corporation (GFC) agendas.
- Act in the capacity of official records custodian for the City of Port St. Lucie and maintain custody of all official City records, administer the City's Records Management Program, and be the Records Management Liaison Officer (RMLO) to the State of Florida. Continue to complete all initial responses to public records requests within 1.5 days.
- Conduct Public Records Training to support a transparent government.
- Continue development of Legistar, in conjunction with Granicus, for electronic review and markup of Council meeting backup documentation.
- Develop a five-year Strategic Business Plan in order to effectively plan for and align the needs of the City and department.

**CITY OF PORT CITY CLERK'S OFFICE  
FY 2019 2020 PERFORMANCE MEASURES AND SCORECARD**

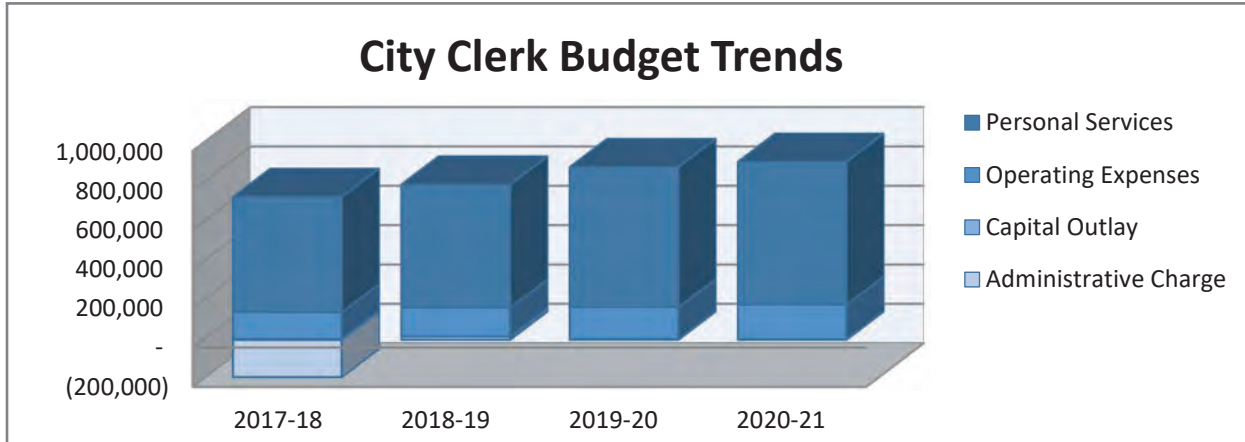
	City Council Strategic Goal (s)	Key Performance Measures	2016/17 Results	2017/18 Results	2018/19 Results	2019/20 Target
<b>WORKLOAD MEASURES</b>	High Performing Government Organization (Goal 7)	Council Meetings Attended	42	54	64	60
	7	Elections Processed – Street Lighting, and Candidate Elections for District 4 Special Election, Primary and General Elections for Mayor and City Council Districts 1 & 3	18	36	45	27
	7	Board and Committee Meetings Attended	134	117	200	150
	7	Internal Written, Verbal and E-Mail Requests for Records & Research	1,512	633	522	600
	7	Outgoing Mail – US & UPS	79,839	91,991	66,754	70,000
	7	Council/CRA/GFC/Zoning Appeals Agendas & Packets	51	60	64	75
	7	Ordinances	96	75	84	60
	7	Resolutions	95	62	107	95
	7	Plats Processed	22	10	29	25
	7	Legal Notices Posted	436	397	359	350
	7	Records Processed (Boxes)	1,165	1,704	6,345	2,000
		Annual number of employees trained on public records	65	50	32	20
	<b>EFFICIENCY MEASURES</b>	7	Records Management Savings Upon Destruction	0	2,556 Cu ft.	9,518 Cu ft.
7		Time to complete and Publish Minutes Typing 1 pg. per hr. + Proofing 10 pages per hour + Corrections/Distribution 1 pg./3.5 min. + Total hrs. to Publish *Totals include Board & Committee and Negotiation Minutes	*417 Hrs	1,255 Hrs	1,500 Hrs	2,123 Hrs

**CITY OF PORT ST. LUCIE CITY CLERK'S OFFICE  
FY 2019 2020 PERFORMANCE MEASURES AND SCORECARD**

	City Council Strategic Goal (s)	Key Performance Measures	2016/17 Results	2017/18 Results	2018/19 Results	2019/20 Target
		*New measure: Summary Minutes June thru September 2017 calculation				
<b>EFFECTIVENESS MEASURES</b>	7	Average initial response time for public records requests -Excluding City Attorney's Office & Human Resources	2.85 days	2.9 days	1.5 days	1.5 days

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** City Clerk -- #121000  
 Karen Phillips, City Clerk



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 585,774	\$ 624,612	\$ 710,902	\$ 725,837
Operating Expenses	135,058	146,532	162,465	175,942
Capital Outlay	4,886	17,639	4,000	2,500
Subtotal	725,719	788,783	877,367	904,279
Administrative Charge	(188,892)	-	-	-
<b>Total</b>	<b>\$ 536,827</b>	<b>\$ 788,783</b>	<b>\$ 877,367</b>	<b>\$ 904,279</b>

**STAFFING SUMMARY:**

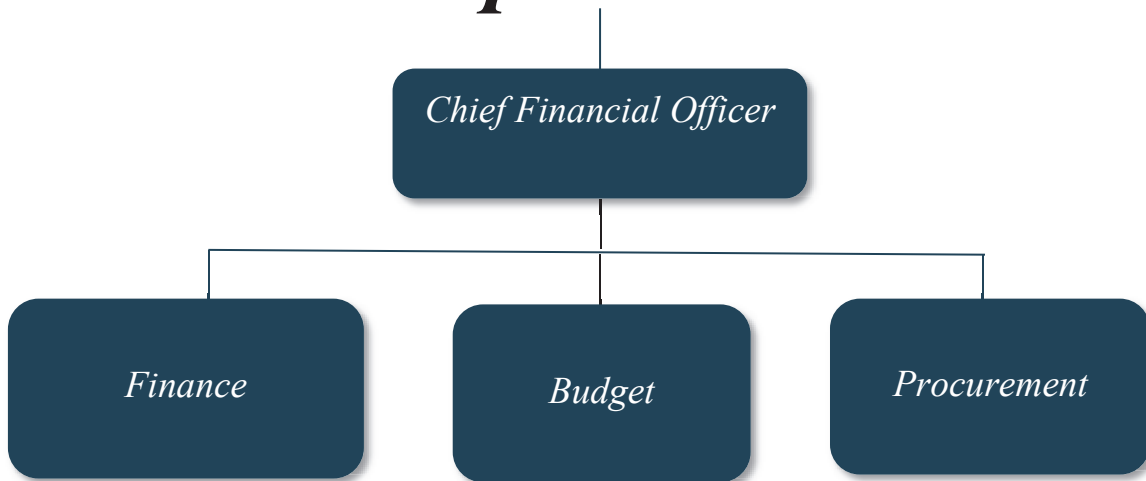
(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
City Clerk	1.00	1.00	1.00	1.00
Assistant City Clerk	1.00	1.00	1.00	1.00
Deputy Clerk Supervisor	1.00	1.00	1.00	1.00
Deputy Clerk	1.00	3.00	3.00	3.00
Records Analyst	1.00	0.00	0.00	0.00
Records Specialist	1.00	1.00	0.00	0.00
Agenda Coordinator	0.00	0.00	1.00	1.00
Records Supervisor	1.00	1.00	1.00	1.00
Administrative Assistant	2.00	1.00	1.00	1.00
<b>Total</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>

**CAPITAL OUTLAY:**

(3) Replacement Desktop PCs	\$ 4,000
<b>Total</b>	<b>\$ 4,000</b>



# *Financial Management Department*







# FINANCIAL MANAGEMENT

Division #1300

## FY 2019-20 BUSINESS PLAN: OVERVIEW

### Overview

In a spirit of excellence, integrity, and dedication, the Finance Department is committed to providing timely, concise, accurate, clear, and complete information and support to other City departments, citizens, vendors, and the community at large. Serving as a trusted partner on topics requiring economic, financial, and fiduciary inputs and expertise, the Finance Department manages accounting including financial reporting, budget preparation/monitoring, tax, payroll, debt administration, treasury, procurement, grants, and external audit partners.

### FY 2018-19 FINANCE DEPARTMENT Initiatives

- Actively worked to reduce debt through scheduled debt principal payments, refinancing opportunities, and early debt retirement.
- Reduced the number of checks issued each year to save money on issuance, accounting, and reconciliation.
- Systematically improved our use of technology; specifically, the City's Enterprise Resource Planning (ERP) computer system (Tyler Munis) through onsite training, webinars, and conferences to reduce costs, streamline processes, and improve accuracy.
- Maintained or improve the City's strong bond rating through prudent budgeting, spending and reporting.
- Met the stringent reporting requirements of the GFOA to obtain both Certificate of Achievement for Excellence in Financial Reporting and the Distinguished Budget Presentation Award.
- Maintained the NIGP Outstanding Accreditation Achievement Award and the FAPPO Award for Excellence in Public Procurement

### FY 2019-20 FINANCE DEPARTMENT Initiatives

- Actively work to reduce debt through scheduled debt principal payments, refinancing opportunities, and early debt retirement.
- Actively work at providing staff with learning opportunities to stay current with changes in the Financial Accounting and begin an aggressive cross-training program.
- Reduce the number of checks issued each year to save money on issuance, accounting, and reconciliation.
- Systematically improve our use of technology; specifically, the City's Enterprise Resource Planning (ERP) computer system (Tyler Munis) through onsite training, webinars, and conferences to reduce costs, streamline processes, and improve accuracy.
- Maintain or improve the City's strong bond rating through prudent budgeting, spending and reporting.
- Meet the stringent reporting requirements of the Governmental Finance Officers Association (GFOA) to obtain both Certificate of Achievement for Excellence in Financial Reporting and the Distinguished Budget Presentation Award.
- Obtain the GFOA's Popular Annual Financial Reporting Award for extracting information from the comprehensive annual financial report to produce high quality popular annual financial report specifically designed to be readily accessible and easily understandable to our constituents and other interested parties without a background in public finance.
- Maintain the NIGP Outstanding Accreditation Achievement Award and the FAPPO Award for Excellence in Public Procurement
- Develop a five-year Strategic Business Plan in order to effectively plan for and align the needs of the City and department.

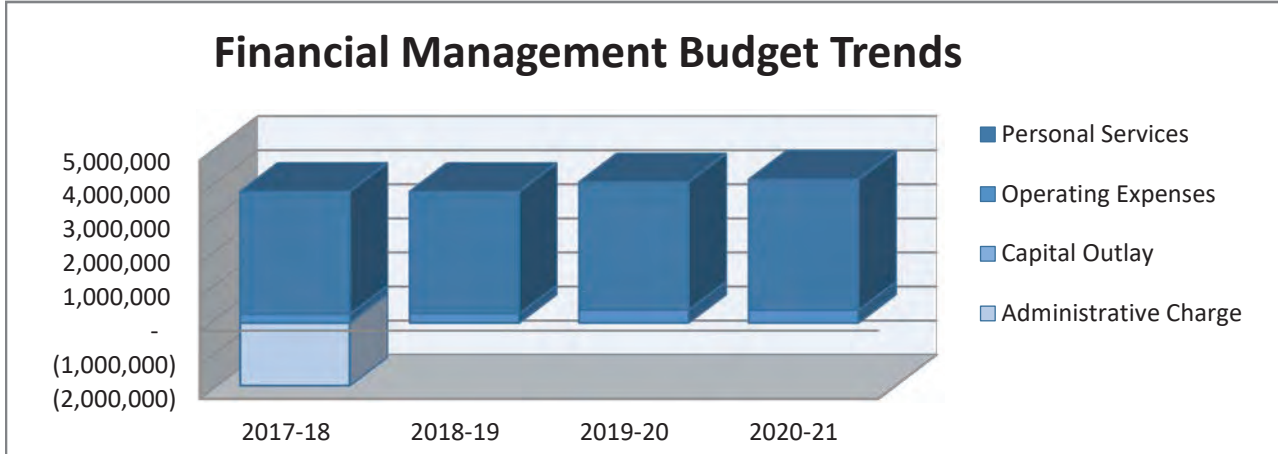
**CITY OF PORT ST. LUCIE FINANCIAL MANAGEMENT DEPARTMENT  
FY 2019 2020 PERFORMANCE MEASURES AND SCORECARD**

	City Council Strategic Goal (s)	Key Performance Measures	2016/17 Results	2017/18 Results	2018/19 Results	2019/20 Target
<b>WORKLOAD MEASURES</b>	Goal 7, High Performing Government Organization	Accounts Payable Checks	15,627	11,905	10,000*	10,000
	7	Employee Payroll Payments Processed	27,577	28,496	29,250*	29,250
	7	Journal Entries	11,246	9,579	9,000*	9,000
	7	Number Bids/Solicitations Issued	274	250	175*	175
	7	Complete the City Manger's Proposed Budget by June 30	New Measure	Yes	Yes	Yes
	7	Number of Electronic payments	6,094	6358	6,500*	6,500
<b>EFFICIENCY MEASURES</b>	7	Number of Business Tax Applications Processed	7,304	7,765	7,800*	7,900
	7	Truth-in-Millage (TRIM) Compliance	Yes	Yes	Yes*	Yes
	7	% Total Procurement Card to Total Purchasing Volume	20%	30%	35%*	35%
	7	Procurement Department Trainings per Year	12	12	12*	12
	7	Percentage of Total Payments that are Electronic	28.1%	34.8%	35%*	35%
<b>EFFECTIVENESS MEASURES</b>	7	Number of Days between Budget Adoption and Final Budget Document Completed	New Measure	56 days	47 days	45 days
	7	Investments in Compliance with Investment Policy	New Measure	New Measure	Yes*	Yes
	7	Bid Protests	0	0	0*	0
	7	Rebate from Use of Procurement Cards	\$472,948	\$486,545	\$607,000*	\$400,000
	7	Procurement Vendor Trainings per Year	4	4	4*	4

\* Estimated values for FY 2018-19.

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Financial Management Department -- #130000  
 Jeff Snyder, Chief Financial Officer



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 3,598,768	\$ 3,584,482	\$ 3,749,716	\$ 3,826,960
Operating Expenses	250,981	261,024	378,150	374,645
Capital Outlay	4,058	4,800	-	-
Subtotal	3,853,807	3,850,306	4,127,866	4,201,605
Administrative Charge	(1,836,816)	-	-	-
<b>Total</b>	<b>\$ 2,016,991</b>	<b>\$ 3,850,306</b>	<b>\$ 4,127,866</b>	<b>\$ 4,201,605</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Chief Financial Officer	0.00	1.00	1.00	1.00
Finance Division Director	1.00	1.00	1.00	1.00
City Treasurer	0.00	1.00	1.00	1.00
City Comptroller	1.00	1.00	1.00	1.00
Assistant Director	1.00	0.00	0.00	0.00
Assistant to City Treasurer	1.00	1.00	0.00	0.00
Senior Management Analyst	1.00	1.00	1.00	1.00
Management Analyst II	1.00	2.00	2.00	2.00
Pension Plan Administrator	1.00	1.00	1.00	1.00
Pension Plan Specialist	1.00	1.00	1.00	1.00
Financial Procedures Manager	1.00	0.00	0.00	0.00
Innovation Officer	0.00	1.00	1.00	1.00
Assessment & Property Tax Manager	1.00	1.00	1.00	1.00
Supervisor	1.00	1.00	1.00	1.00
Data System Analyst	1.00	0.00	0.00	0.00
Lien Division Manager	1.00	1.00	1.00	1.00
Lien Services Leader	1.00	0.00	0.00	0.00
Senior Accountant	1.00	1.00	1.00	1.00

Staffing continues on next page.

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Payroll Administrator	1.00	1.00	1.00	1.00
Payroll Specialist	1.00	1.00	1.00	1.00
Financial Specialist	2.00	2.00	2.00	2.00
Accountant I	0.00	1.00	1.00	1.00
Accounting Clerk	8.00	6.00	6.00	6.00
Capital Assets Accountant	1.00	1.00	1.00	1.00
Special Assessment Accountant	1.00	1.00	1.00	1.00
PT Accounting Clerk	0.50	0.50	0.50	0.50
Procurement Division Director	1.00	1.00	1.00	1.00
Procurement Manager	1.00	1.00	1.00	1.00
Contract Specialist	1.00	0.00	0.00	0.00
PT Secretary	0.63	0.63	0.63	0.63
Office Manager	0.00	1.00	1.00	1.00
Procurement Agent I	4.50	4.50	4.50	4.50
Procurement Card Administrator	1.00	1.00	1.00	1.00
Business Tax Supervisor	1.00	1.00	1.00	1.00
Business Tax Specialist	2.00	2.00	2.00	2.00
Total	41.63	40.63	39.63	39.63

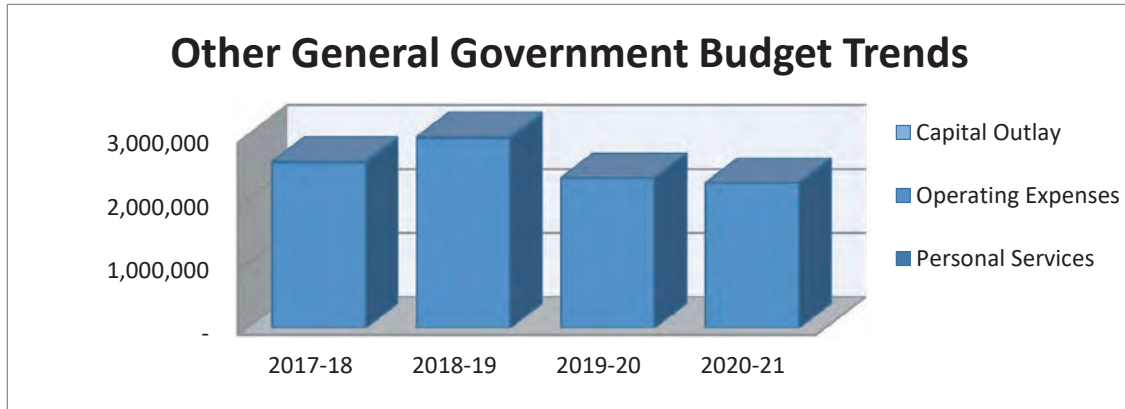
Note: Combined Finance, OMB, Procurement and Business Tax into Financial Management Department.

***CAPITAL OUTLAY:***

N/A

**CITY OF PORT ST. LUCIE  
GENERAL OPERATING FUND - #001  
DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Other General Government -- #190000



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****	
Personal Services	\$ 3,900	\$ -	\$ 595	\$ -	
Operating Expenses	2,580,371	2,961,462	2,345,392	2,267,112	
Capital Outlay	15,405	20,000	-	-	
Subtotal	Total	\$ 2,599,676	\$ 2,981,462	\$ 2,345,987	\$ 2,267,112

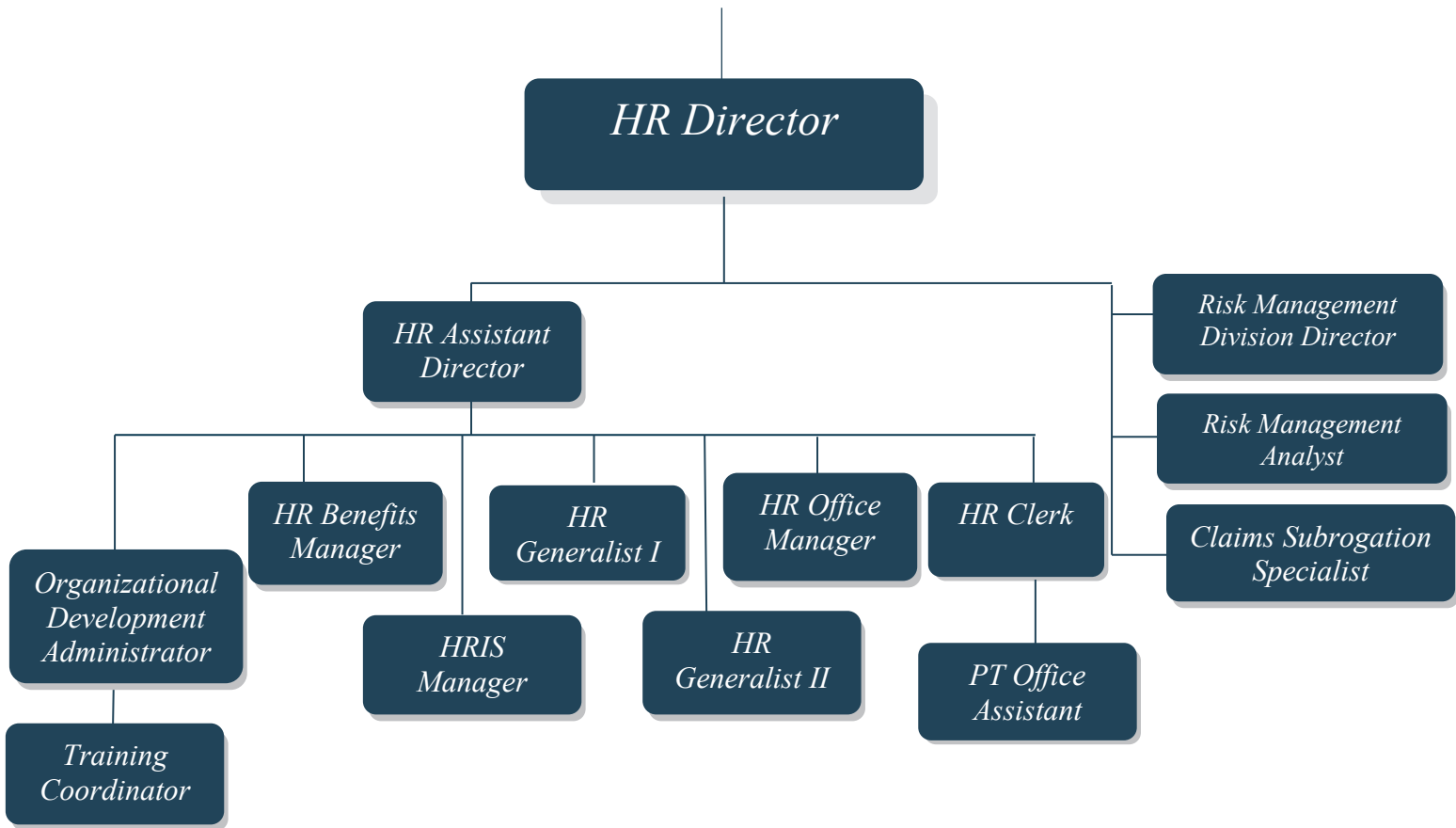
**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Total	0.00	0.00	0.00	0.00

**CAPITAL OUTLAY:** N/A



# Human Resources & Risk Management Departments





# HUMAN RESOURCES DEPARTMENT

Fund #1310

## FY 2019-20 BUSINESS PLAN: OVERVIEW

### Overview

The City of Port St. Lucie's Human Resources Department is dedicated to aligning with the City's Strategic Plan. It is the mission of Human Resources to maximize the potential of individuals and the organization by recruiting, developing and retaining a high-performing, value-aligned, and diverse workforce that promotes and supports outstanding customer service. We foster a healthy and safe work environment and balance the needs of the employees and the organization.

### FY 2018-19 Major Accomplishments

The work of the Human Resources Department advances the City of Port St. Lucie's Strategic Plan goal of a High-Performance Government Organization. Specifically, in FY 2018-2019, the Department accomplished the following:

- Coordinated supervisory skills training through Ed Trek/FAU, including 18 sessions for Supervisors Apprentice, 12 for Managers Journey, and 6 for Executive Perspective.
- Received Best Places to Work 2018 Award.
- Adjusted and maintained the Compensation and Classification System implemented in 2017.
- Negotiated for competitive pricing through new contracts with Gehring Group, Vision Service Plan, VOYA, Clinic Administrator, and the EAP provider, Magellan.
- Implemented Medical and Dependent Care Flexible Spending Accounts.
- Implemented a second medical plan with lesser benefits and cost to the employee and City.
- Entered into negotiations with all six (6) bargaining units.
- Held the annual employee appreciation event in December 2018. with approximately 550 attendees.
- City volunteers contributed 43,318 hours generating \$1,051,652 in savings through the City's Volunteer Program, which is administered through the Human Resources Department.
- The FRRRI Diversity Committee held an event at the Boys and Girls Club to educate youth on the importance of police in the community. Several PSLPD officers participated in an active discussion covering police related topics with 8-to-12-year olds.

### FY 2018-19 Initiatives

- Reorganizing the Human Resources Department to adopt an organizational development approach to talent management.
- Conducted additional training in the Supervisors Apprentice, Manager's Journey and Executive Perspective to include an additional 40 employees in the fiscal year.
- Negotiated and executed agreements with all six bargaining units.
- Establish a culture that revolves around the City's mission, vision and values.
- Implement a new performance evaluation system based on values.
- Contract with third-party to administer FMLA benefits.
- Provide city-wide Substance Abuse Training.
- Increase tuition assistance.

- Hire an Organizational Development Administrator.
- Further develop the City's Volunteer Program.
- Continued support of the Forum on Race Relations and Inclusion and Diversity Committee.

### **FY 2019-20 Initiatives**

- Create and implement an organizational development program, as prioritized in the Strategic Plan.
- Create an organizational development strategic plan.
- Hire a citywide training coordinator.
- Implement and manage a comprehensive city-wide training program for all levels of the organization.
- Implement a city-wide recognition program.
- Develop succession plans citywide.
- Establish a mentoring program for employee development.
- Create a performance evaluation process based on the City's values and strategic goal alignment.
- Reinvent onboarding and recruiting.
- Further develop the City's Volunteer Program.
- Continued support of the Forum on Race Relations and Inclusion and Diversity Committee.



**CITY OF PORT ST. LUCIE HUMAN RESOURCES DEPARTMENT  
FY 2019 2020 PERFORMANCE MEASURES AND SCORECARD**

	City Council Strategic Goal (s)	Key Performance Measures	2016/17 Results	2017/18 Results	2018/19 Results	2019/ 20 Target
<b>WORKLOAD MEASURES</b>	High Performing Government Organization (Goal 7)	Number of New Hire Orientation Sessions Conducted	23	24	24	24
	7	Number of training sessions conducted or coordinated by HR	54	80	120	120
	7	Number of positions recruited (FYs 17/18 and 18/19 include contractual, seasonal and temporary employees)	210	455*	336	400
	7	Number of employees separated (does not include contractual, seasonal and temporary employees)	151	160	150	125
<b>EFFECTIVENESS MEASURES</b>	7	Probationary turnover rate	11.5%	17.75%	10%	9%
	7	Overall employee turnover rate	14.30%	14.86%	12.0%	10%
	7	% of positions filled by promotion	55%	48%	10%	30%
	7	Average days from announcement to hire (new measure)	N/A	35.58	62	60
	7	National Citizen Survey: Percent of citizens who rated opportunities to volunteer positively	N/A	70%	62% (2019 results)	Increase



# RISK MANAGEMENT

General Fund #1310

## FY 2019-20 BUSINESS PLAN: OVERVIEW

### Overview

Risk Management provides Risk Management services and support for all City Departments. Safety involves: support from management, awareness, focus, education, teamwork and your commitment. The Department provides ongoing supervisor training re: Workers Compensation, Auto Crashes and Post Accident Drug and Alcohol Testing. The Department also provides an ongoing safety training program and assesses needs to determine if specialized training is necessary, as well as providing/securing such training. The Department also provides ergonomic inspections of employee's workstations and facility safety inspections.

### FY 2019 Risk Management Department Major Accomplishments

The work of Risk Management advances the City of Port St. Lucie's Strategic Plan goals of a **Safe, Clean and Beautiful** City and contributes to a **High-Performance Government Organization**. Specifically, in FY 2018-2019 Risk Management accomplished the following:

- Hired a Subrogation Specialist to help pursue subrogation claims and strive for a 95% recovery. Subrogation benefits the overall bottom line of the City, by reducing expenditures for non-insured losses, as well as for claims experience on covered losses.
- Reduced the number OSHA recordable claims through safety awareness and training which will reduce overall claims expense and increase employee productivity.
- Increased the number of safety inspections by 20%.

### FY 2020 Risk Management Department Major Initiatives

In FY20, Risk Management will continue to advance the Strategic Plan through the following initiatives:

- Provide 130 training sessions for employees and supervisors through Risk Management's safety training program on: Ariel Lift, Crane; Back Safety & Ergonomics; Blood Borne Pathogens; Confined Space Awareness; Defensive Driving; Electrical Safety; Fall Protection; Fire Safety; Forklift Certification; Hazard Communication; Personal Protective Equipment; Heat Stress Awareness; Lock Out / Tag Out; Power & Hand Tools; New Hire Orientation; Permit Required Confined Space; Walking / Working Surfaces, CPR, First Aide, Trenching and Excavation, Emergency Evacuation & Fire Safety, Office Safety, and Reporting Procedures for Workers' Compensation Injuries, Property Damage, Hazardous or Unsafe Conditions, and Traffic Crashes
- Maintain a 95% subrogation rate, which benefits the overall bottom line of the City, by reducing expenditures for non-insured losses, as well as for claims experience on covered losses.
- Continue to work towards reducing the number of OSHA recordable claims through safety awareness and training which will reduce overall claims expense and increase employee productivity.

## CITY OF PORT ST. LUCIE RISK MANAGEMENT FY 2019 2020 PERFORMANCE MEASURES AND SCORECARD

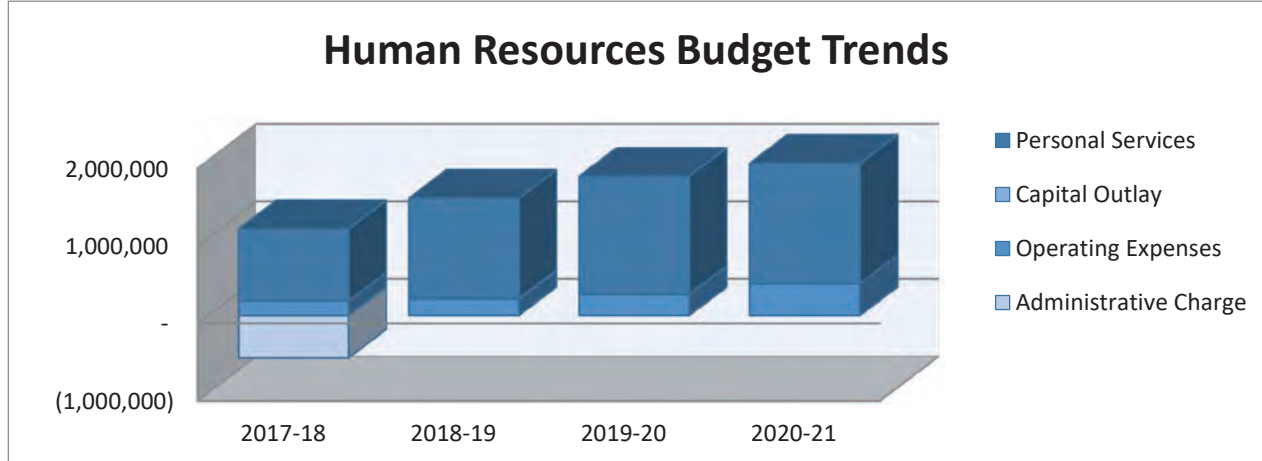
	City Council Strategic Goal (s)	Key Performance Measures Risk Management Department	2016/17 Results	2017/18 Results	2018/19 Results	2019/20 Target
<b>WORKLOAD MEASURES</b>	Goal 7, High Performing Government Organization	Number of General Liability Claims Filed	119	97	130	115
	Goal 7, High Performing Government Organization	Number of Property Claims Filed	330	312	331	324
	Goal 7, High Performing Government Organization	Number of Auto Claims Filed	213	191	211	205
	Goal 7, High Performing Government Organization	Number of Training Sessions Scheduled by R.M.	137	130	134	134
<b>EFFECTIVENESS MEASURES</b>	Goal 1 Safe, Clean and Beautiful	Number of facility safety inspections	12	13	27	27
	Goal 7, High Performing Government Organization	# of Medical Claims (OSHA Recordable)	92	113	109	105
	Goal 7, High Performing Government Organization	Subrogation rate*	95.1%	92.7%	95%	95%
	Goal 7, High Performing Government Organization	# of Claims Resulting in Lost Time	24	24	20	23
	Goal 7, High Performing Government Organization	Days away from work	307	358	446	370

Claims information based on Fiscal Year

Subrogation results will not be fully reflected until well into next fiscal year, or possibly the following fiscal year. The Legal Department is assisting with a few subrogation claims that require Small Claims Court.

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Human Resources -- #131000  
 Interim Director, Kristina Ciuperger



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 927,113	\$ 1,289,733	\$ 1,518,016	\$ 1,550,583
Operating Expenses	187,066	210,209	268,806	409,347
Capital Outlay	-	9,105	6,000	-
Subtotal	1,114,180	1,509,047	1,792,822	1,959,930
Administrative Charge	(546,948)	-	-	-
<b>Total</b>	<b>\$ 567,232</b>	<b>\$ 1,509,047</b>	<b>\$ 1,792,822</b>	<b>\$ 1,959,930</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Human Resources Director	1.00	1.00	1.00	1.00
Assistant HR Director	1.00	1.00	1.00	1.00
Risk Management Division Director	0.00	1.00	1.00	1.00
HR Manager-Benefits	1.00	1.00	1.00	1.00
HR Manager	2.00	2.00	2.00	2.00
Training Coordinator	0.00	0.00	1.00	1.00
Human Resources Generalist II	2.00	2.00	2.00	2.00
Human Resources Generalist I	1.00	1.00	1.00	1.00
Risk Management Analyst	0.00	1.00	1.00	1.00
Claims Subrogation Specialist	0.00	1.00	1.00	1.00
HR Office Manager	1.00	1.00	1.00	1.00
Office Assistant	0.63	0.63	0.63	0.63
Organizational Development Administrator	0.00	0.00	1.00	1.00
HR Clerk	2.00	2.00	1.00	1.00
<b>Total</b>	<b>11.63</b>	<b>14.63</b>	<b>15.63</b>	<b>15.63</b>

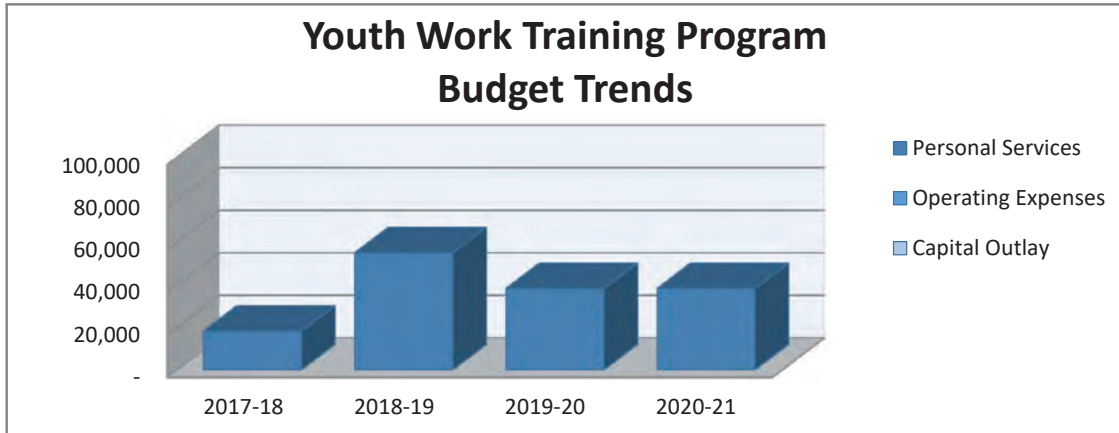
Note: Risk Management was combined with the Human Resources for the FY 18-19 Budget.

**CAPITAL OUTLAY:**

(5) Replacement Workstation Computers	\$ 6,000
<b>Total</b>	<b>\$ 6,000</b>

**CITY OF PORT ST. LUCIE  
GENERAL OPERATING FUND - #001  
DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Youth Work Training Program -- #510000  
Interim Director, Kristina Ciuperger



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 18,101	\$ 54,898	\$ 38,109	\$ 38,112
Operating Expenses	246	262	279	297
Capital Outlay	-	-	-	-
<b>Total</b>	<b>\$ 18,347</b>	<b>\$ 55,160</b>	<b>\$ 38,388</b>	<b>\$ 38,409</b>

**STAFFING SUMMARY:**

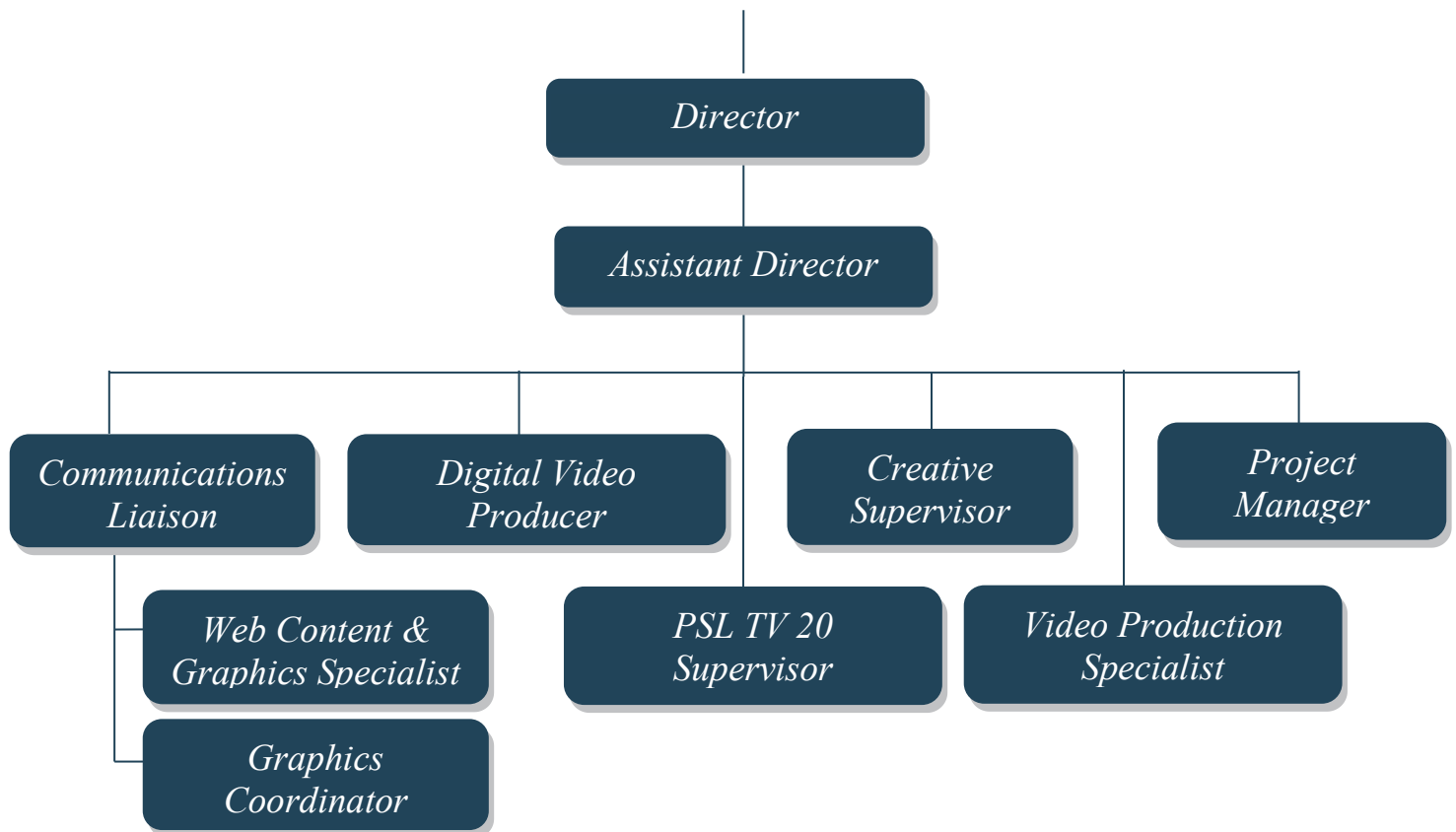
(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Part-Time Student Workers	1.08	1.08	1.08	1.08
<b>Total</b>	<b>1.08</b>	<b>1.08</b>	<b>1.08</b>	<b>1.08</b>

**CAPITAL OUTLAY:**

N/A



# *Communciations Department*





# COMMUNICATIONS DEPARTMENT

Fund #1311

## FY 2019-20 BUSINESS PLAN: OVERVIEW

### Overview

The City of Port St. Lucie's Communication Department is dedicated to aligning with the City's Strategic Plan, establishing a brand, increasing awareness of the City's message, programs and events through a variety of mechanisms including media, social media and the website, as well as engaging with the community. The Department works to provide accurate, clear, concise, and transparent information to residents, businesses, visitors and interested parties.

#### MISSION

To tell Port St. Lucie's story and engage with the community as driven by the City's strategic plan.

#### VISION

To be innovative influencers utilizing cutting-edge technology to reinvent government communication.

#### **Responsibilities include:**

- Increasing City awareness through a variety of mechanisms including printed collateral, such as news articles, publications, marketing materials, social media and the website.
- Managing all the City's social media communications.
- Media requests, consistent internal and external communication.
- Establishing design consistency and conceptual identity for the City.
- Communication projects, partnerships and consulting.
- The City's website and content management.
- Video, television show and radio production.
- Taping and broadcasting all public meetings.
- PSL TV 20 programming.
- Special events and projects.

### FY 2018/19 COMMUNICATIONS Initiatives

The work of the Communications Department advances the City of Port St. Lucie's Strategic Plan goal of a High Performing Government Organization by providing effective communication and education to support all seven Council strategic goals. Specifically, in FY 2018-2019, the Department accomplished the following:

#### **Safe, Clean and Beautiful:**

- Integrated Campaigns: Litter Eradication Action Plan, Cigarette Litter Prevention, Speeding Prevention

#### **Culture, Nature and Fun Activities:**

- Special projects: Billion Step Challenge, City Council Tree Challenge, Leisure Time, various groundbreaking events

#### **High Performing Government Organization and Projects that supported multiple Strategic Goals**

- Developed policies for PSL TV 20, Media Process and Website Content Management
- Crosstrained staff to enhance skillsets
- Provided training on content management, PowerPoint presentations, newsletter creation
- Produced educational and marketing pieces including the City Manager’s Bi-weekly report, annual report, City strategic plan
- Developed comprehensive engagement campaigns: PSL in Lights, #IamPSL, Citizen Summit, Government Week, Forum on Race Relations & Inclusion
- Enhanced and maintain social media presence, increase followers and engagement
- Produced all programming for PSL TV 20 and launched new programming for PSL TV 20 to include news packages and “The Agenda” and “What We Do”
- Developed podcasts and virtual tours of the City
- Maintained and created all City collateral and marketing materials
- Produced City video programming and campaigns
- Completed City Council Chamber upgrades; screens and lighting
- Rebranded Departments and provided Style Guides and update logos as needed

**Advanced the City’s organizational vision of national recognition as a City providing superior services through a diverse, empowered and visionary City team through the following awards:**

***2019 Honors and Awards***

- AVA Digital Award
  - GOLD - Eastern Watershed Improvement Project - Video Long Form (Environmental Issue)
  - GOLD - The Agenda - TV Broadcast (Government Access)
  - PLATINUM - A Year in Review Presentation to the Chamber
  - GOLD - Sales Tax Website - Website (Informational)
  - GOLD - New Category | Digital Annual Report (Annual Report)
  - The Palm Awards
  - Crisis Communications - Southern Grove
  - Annual Report - A Year in Review
  - Amendment #14 Sales Tax with County
- ADDY Awards
  - Silver - Annual Report
  - Gold - Citizens Summit
  - Silver - What We Do
  - Silver - The Agenda
  - Silver - Fall Fun Fest Promo
  - Silver - Sales Tax
- FPRA
  - Judges Award - Sales Tax - Public Relations Programs (Public Affairs)
  - Image Award - Sales Tax - Public Relations Program (Public Affairs)
  - Judges Award - Southern Grove - Public Relations Programs
  - Judges Award - Annual Report - Printed Tools of Public Relations
- FPRA Golden Image
  - Judges Award - Printed Tools of Public Relations (Annual Report)
- Communicator Awards
  - Excellence - Citizen Summit
  - Distinction - Sales Tax
  - Distinction - The Agenda
  - Distinction - Annual Report
- Telly Awards
  - Bronze - Social Video: Public Service & Activism (EWIP)
- Hermes
  - Gold - Strategic Programs/Special Event (Citizen Summit)



- Gold - Print Media/Publications/Annual Report (A Year in Review)
- Honorable Mention - Video/Government (The Agenda)
- PRSA Radiance Awards
  - Award of Commendation - External Communication (Citizen Summit)
  - Award of Commendation - Community Relations (PSL in Lights)
  - Award of Commendation - Annual Report (A Year in Review)
- Videographer Awards
  - Distinction - Web Based Production (What We Do)
  - Honorable Mention - TV Production (The Agenda)
- Dot Comm Awards
  - Gold - Owned Media Annual Report (Annual Report)
  - Honorable Mention - Video/Cause Related (Buddy Bench)
  - Gold - Environmental Issue (EWIP)
- 3CMA
  - Silver Circle Award - Community Visioning or Branding #IamPSL Citizen Summit
  - Award of Excellence - Communication Marketing Plans (Half-Cent Sales Tax: Better Roads, More Sidewalks, Cleaner Rivers)

### **2018 Honors and Awards**

- Communicator Awards by the Academy of Interactive & Visual Arts
  - Campaign - Social Media for Marketing Effectiveness; Social Media Crisis Communications Campaign for Hurricane Irma
  - Annual Report - General Government for Corporate Communications; A Year in Review: The City Manager's Annual Report
  - Employee Publication -Magazine for Corporate Communications; City Manager's Bi-Weekly Report
  - Content & Marketing - Promotions & Contests for Social: "Where is Waldo in PSL?"
  - Campaign -Promotional for Integrated Campaign-The NICE Program Integrated Marketing Campaign
  - Features - Visual Appeal-Aesthetic for Websites; The City News Center
  - Website - General Government for Websites; The New Government Website
- Florida Public Relations Association (FPRA) Treasure Coast Chapter Image Awards
  - Judge's Award: The Year in Review: The City Manager's Annual Report
  - City of PSL's PIO named: Government Communicator of the Year
- AVA Digital Awards by the Association of Marketing and Communication Professionals
  - Integrated Digital Marketing Campaign: Platinum – Neighborhood Improvement and Community Engagement (NICE)
  - Digital Publication: Platinum – City Manager's Bi-Weekly Report
  - Online/Digital Tools: Gold – Crisis Communication, Hurricane Irma
  - City's Newly Redesigned Website: Honorable Mention
- Hermes Awards by the Association of Marketing and Communication Professionals
  - Print Media: Gold – A Year in Review: The City Manager's Annual Report
  - Government Website: Honorable Mention
  - Crisis Communication Plan – Platinum – Hurricane Irma
  - Integrated Marketing Campaign – Gold – The NICE Program
- National Association of Counties NACo
  - Websites: Meritorious – “NICE Marketing Campaign”
  - Photography: Excellence – “City Photography” – Woodstork Trail
  - Graphics Brochures/Publications: Superior – “Budget-in-Brief”
  - External Publications: Meritorious – “Bi-Weekly Report”
  - Annual Reports: Superior – “A Year in Review: The City Manager's Annual Report”
- Public Relations Society of America (PRSA), Sunshine District
  - Award of Commendation; Hurricane Irma, Utilizing Social Media to Communicate in a Crisis

- Award of Commendation; City Website
- Communicator Awards by the Academy of Interactive & Visual Arts
  - Campaign - Social Media for Marketing Effectiveness; Social Media Crisis Communications Campaign for Hurricane Irma
  - Annual Report - General Government for Corporate Communications; A Year in Review: The City Manager's Annual Report
  - Employee Publication -Magazine for Corporate Communications; City Manager's Bi-Weekly Report
  - Content & Marketing - Promotions & Contests for Social: "Where is Waldo in PSL?"
  - Campaign -Promotional for Integrated Campaign-The NICE Program Integrated Marketing Campaign
  - Features - Visual Appeal-Aesthetic for Websites; The City News Center
  - Website - General Government for Websites; The New Government Website
- Florida Public Relations Association (FPRA) Treasure Coast Chapter Image Awards
  - Judge's Award: The Year in Review: The City Manager's Annual Report
  - City of PSL's PIO named: Government Communicator of the Year
- AVA Digital Awards by the Association of Marketing and Communication Professionals
  - Integrated Digital Marketing Campaign: Platinum – Neighborhood Improvement and Community Engagement (NICE)
  - Digital Publication: Platinum – City Manager's Bi-Weekly Report
  - Online/Digital Tools: Gold – Crisis Communication, Hurricane Irma
  - City's Newly Redesigned Website: Honorable Mention
- Hermes Awards by the Association of Marketing and Communication Professionals
  - Print Media: Gold – A Year in Review: The City Manager's Annual Report
  - Government Website: Honorable Mention
  - Crisis Communication Plan – Platinum – Hurricane Irma
  - Integrated Marketing Campaign – Gold – The NICE Program
- National Association of Counties NACo, NACIO
  - Websites: Meritorious – “NICE Marketing Campaign”
  - Photography: Excellence – “City Photography” – Woodstork Trail
  - Graphics Brochures/Publications: Superior – “Budget-in-Brief”
  - External Publications: Meritorious – “Bi-Weekly Report”
  - Annual Reports: Superior – “A Year in Review: The City Manager's Annual Report”
- Davey Awards by the Academy of Interactive & Visual Arts
  - Silver Winner: The City of Port St. Lucie's Government Website
  - Silver Winner: The City of Port St. Lucie's Social Media Features, Overall Social Media Presence
- APEX Awards for Publication Excellence
  - Grand Award for Campaign Program, Plan: The City of Port St. Lucie's NICE Program, Marketing Campaign
  - Award of Excellence for Print Media, Special Purpose: The City of Port St. Lucie's Strategic Plan, Quarterly Progress Report
- Videographer Awards
  - Distinction Winner: The Agenda Television Production
  - Honorable Mention: Port St. Lucie's Future Starts With You, Event Promotion Video for the Citizen Summit

## FY 2019/20 COMMUNICATIONS Initiatives

In FY20, the Communications Department will continue to grow as a national leader and advance the Strategic Plan and support the Strategic Goal of a High Performing Government Organization through the following projects:

- Develop policies for Citywide branding and marketing materials which includes a style guide, plus policies for banners and TV20

- Restructure the department
- Provide training on PowerPoint Presentations, Constant Contact, ADA guide
- Identify additional performance measurements and indicators through Wrike
- Marketing: City Manager’s Bi-weekly report, annual report, City strategic plan, Park Hopper, City Style Guide, Rebranding Parks & Recreation, Rebranding Civic Center, Southern Grove, Leisure Time, McCarty Ranch, The Saints, Summer Reading, Truancy Program, Small Businesses, Public Wi-Fi, Microbial
- Study, Legislative Priorities
- Engagement campaigns: “Go Live” in public meetings, PSL in Lights, #IamPSL, Citizen Summit, Government Week, Forum on Race Relations & Inclusion, Tree Challenge, Cigarette Litter Prevention, Adopt-A-Street, Adopt-A-Park
- Integrated Campaigns: Litter Eradication Action Plan, Speeding Prevention
- Enhance and maintain social media presence, increase followers and engagement
- Create and enhance photo library with data asset management system
- Produce all programming for PSL TV 20 and launch new programming for PSL TV 20 to include news packages and “The Agenda” and “What We Do” and new kid’s series for kids by kids
- Develop podcasts and virtual tours of the City
- Develop 30-second promotional videos for City events
- Maintain and create all City collateral and marketing materials
- Produce City video programming and campaigns
- Special projects: Billion Step Challenge, City Council Tree Challenge, Leisure Time, various groundbreaking events
- City Council Chamber upgrades; sound system

**CITY OF PORT ST. LUCIE COMMUNICATIONS DEPARTMENT  
FY 2019 2020 PERFORMANCE MEASURES AND SCORECARD**

	City Council Strategic Goal (s)	Key Performance Measures	2016/17 Results	2017/18 Results	2018/19 Results	2019/20 Targets
<b>WORKLOAD MEASURES</b>	Goal 7, High Performing Government Organization	Social Media: FB Followers City FB Followers PD Twitter Followers City Twitter Followers PD Instagram Followers LinkedIn Followers	12,982 13,360 5,017 282 799 --- 4,254	15,047 21,390 5,609 1,090 1,191 --- 4,773	21,217 29,479 6,554 2,203 3,252 5,661	25k 35k 7.1k 3k 5k 6k
	Goal 7, High Performing Government Organization	News Releases Media Requests	195 492	270 346	300 250	325 345
	Goal 7, High Performing Government Organization	TV Shows and Videos Produced	295	361	211	450
	Goal 7, High Performing Government Organization	Community Engagement Campaigns / Attendance	PSL in Lights  PSL Rocks the City  Forum on Race Relations and Inclusion  Crosstown Parkway Extension Bridge Ground Breaking	PSL in Lights Bus Tour: 210  Citizen Summit: 400  Forum on Race Relations and Inclusion Workshops: Gaining Appreciation by Adjusting Perspective: 19 LGBTQ+: 53  McCarty Ranch Groundbreaking: 200+	PSL in Lights Contest 53 homes  927 Votes in Contest!  Citizen Summit: 600  FRRI A.N.D Workshop: 32  Government Week: 24  Crosstown Grand Celebration: 9000+	PSL in Lights Contest 75+ homes  Citizen Summit 600+  Government Week: 30+  Forum on Race Relations & Inclusion 30+  Other campaigns measure awareness: Survey before and after campaigns
	Goal 7, High Performing Government Organization	Number of Collateral Produced (Magazines, flyers, ads, logos)	207	198	328	250

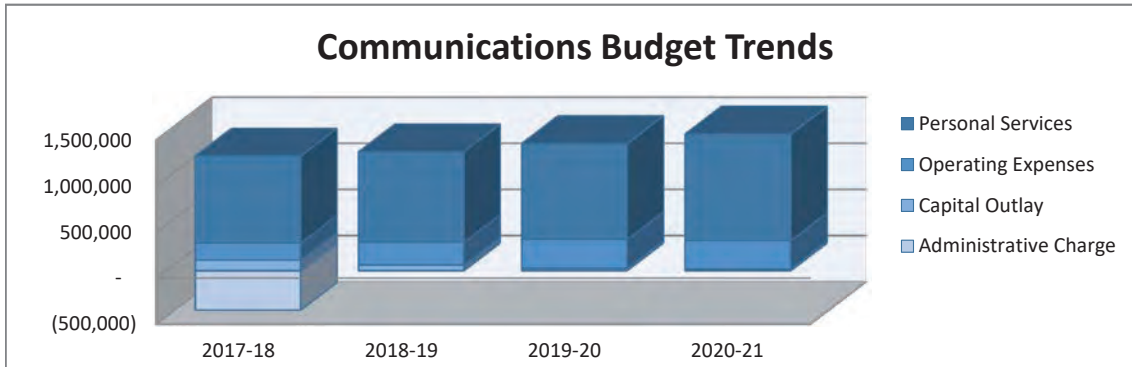
Goal 7, High Performing Government Organization	PR Analytics: Mentions of “Port St. Lucie” in the media (local, national, international) Headline mentions Total social shares from media outlets Positive sentiment Neutral sentiment Negative sentiment  Ad value equivalency***		33,075 (peak March 2018)  2,666  1,043,612 23 percent 60 percent 17 percent  \$101,214,504	50,110 (peak February)  3,863  645,902  22 percent 56 percent 22 percent  \$104,453,194	65k  2.5k  1.5MM  28 percent 60 percent 12 percent  \$105MM
Goal 7, High Performing Government Organization	YouTube Views* YouTube Views Overall**		28,441 130,195 views	205,962 424,000 views  2,590 subscribers	235,000 views 550,000 views  3,000 subscribers
Goal 7, High Performing Government Organization	National Citizen Survey: Percent of residents who rate the City’s website as excellent or good	N/A	N/A	2019 Baseline results: 70%	Increase
Goal 7, High Performing Government Organization	National Citizen Survey: Percent of residents who rate City's use of social media (e.g., Facebook, Twitter, Instagram) as Excellent or Good	N/A	N/A	2019 Baseline results: 62%	Increase
Goal 7, High Performing Government Organization	National Citizen Survey: Percent of residents who rate the availability of information about City programs and Services as Excellent or Good	N/A	N/A	2019 Baseline results: 65%	Increase
Goal 7, High Performing Government Organization	National Citizen Survey: Percent of residents who rate the quality of video programming (e.g., City's TV channel, web streaming, YouTube) as Excellent or Good	N/A	N/A	2019 Baseline results: 55%	Increase

	Goal 7, High Performing Government Organization	National Citizen Survey: Percent of Residents Rating Public Information as Excellent or Good	N/A	58%	63% (Similar to cities nationwide)	Increase
	Goal 7, High Performing Government Organization	National Citizen Survey: Percent of Residents who watched a local public meeting	N/A	29%	40% (Higher than benchmark cities)	Increase

**Note:** Result totals are from 10/1/17-6/11/18. \* New videos posted 10/1/17-6/11/18. \*\* how much editorial coverage would cost if it were placed as an ad. \*\*\* total views of ALL videos we've ever posted since 10/1/17. News releases and media request are from 6/1/17-6/1/18.

**CITY OF PORT ST. LUCIE  
GENERAL OPERATING FUND - #001  
DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Communications -- #131100  
Kristina Ciuperger, Special Assistant to the City Manager/Chief Communications Officer



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 942,803	\$ 978,856	\$ 1,040,535	\$ 1,153,511
Operating Expenses	186,046	246,895	313,560	308,314
Capital Outlay	113,357	61,195	24,000	19,000
Administrative Charge	(426,744)	-	-	-
<b>Total</b>	<b>\$ 815,463</b>	<b>\$ 1,286,946</b>	<b>\$ 1,378,095</b>	<b>\$ 1,480,825</b>

**STAFFING SUMMARY:**

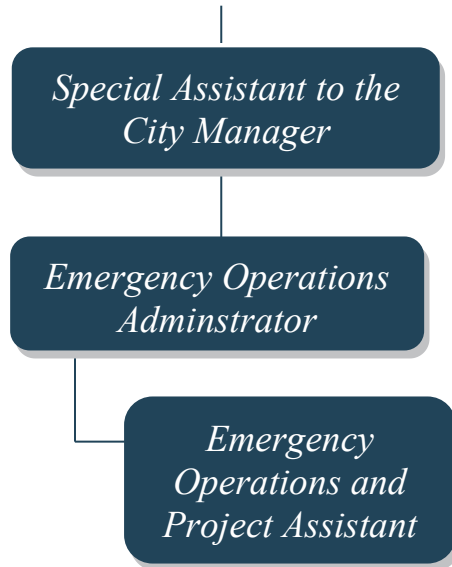
(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Director	1.00	1.00	1.00	1.00
Assistant Director	1.00	1.00	1.00	1.00
Creative Supervisor	1.00	1.00	1.00	1.00
Video Production Specialist	1.00	1.00	1.00	1.00
Digital Video Producer	1.00	1.00	1.00	1.00
Web Content & Graphics Specialist	1.00	1.00	1.00	1.00
PSL TV 20 Supervisor	1.00	1.00	1.00	1.00
Project Manager	1.00	1.00	1.00	1.00
Communications Liaison	1.00	1.00	1.00	1.00
Graphics Coordinator	1.00	1.00	1.00	1.00
<b>Total</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>

**CAPITAL OUTLAY:**

Soundboard for off-site council meetings	\$ 5,000
Hard drives	8,000
MacPro computer	6,000
Office furniture	5,000
<b>Total</b>	<b>\$ 24,000</b>



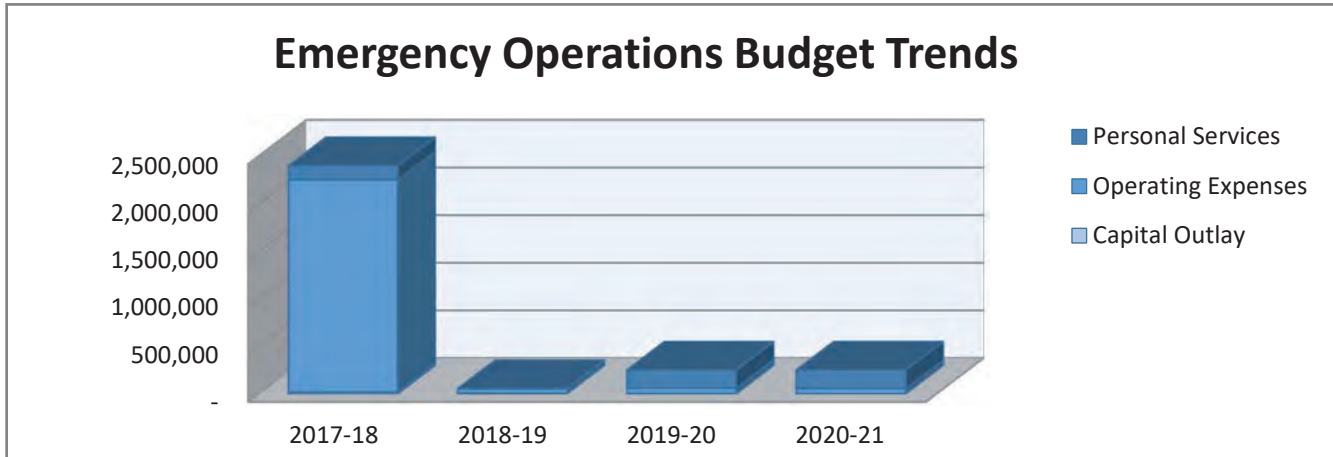
# *Emergency Operations Department*





**CITY OF PORT ST. LUCIE  
GENERAL OPERATING FUND - #001  
DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Emergency Operations -- #250000



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 148,816	\$ 2,500	\$ 188,934	\$ 193,863
Operating Expenses	2,229,414	47,026	58,491	55,974
Capital Outlay	21,897	9,000	5,550	4,000
<b>Total</b>	<b>\$ 2,400,127</b>	<b>\$ 58,526</b>	<b>\$ 252,975</b>	<b>\$ 253,837</b>

**STAFFING SUMMARY:**

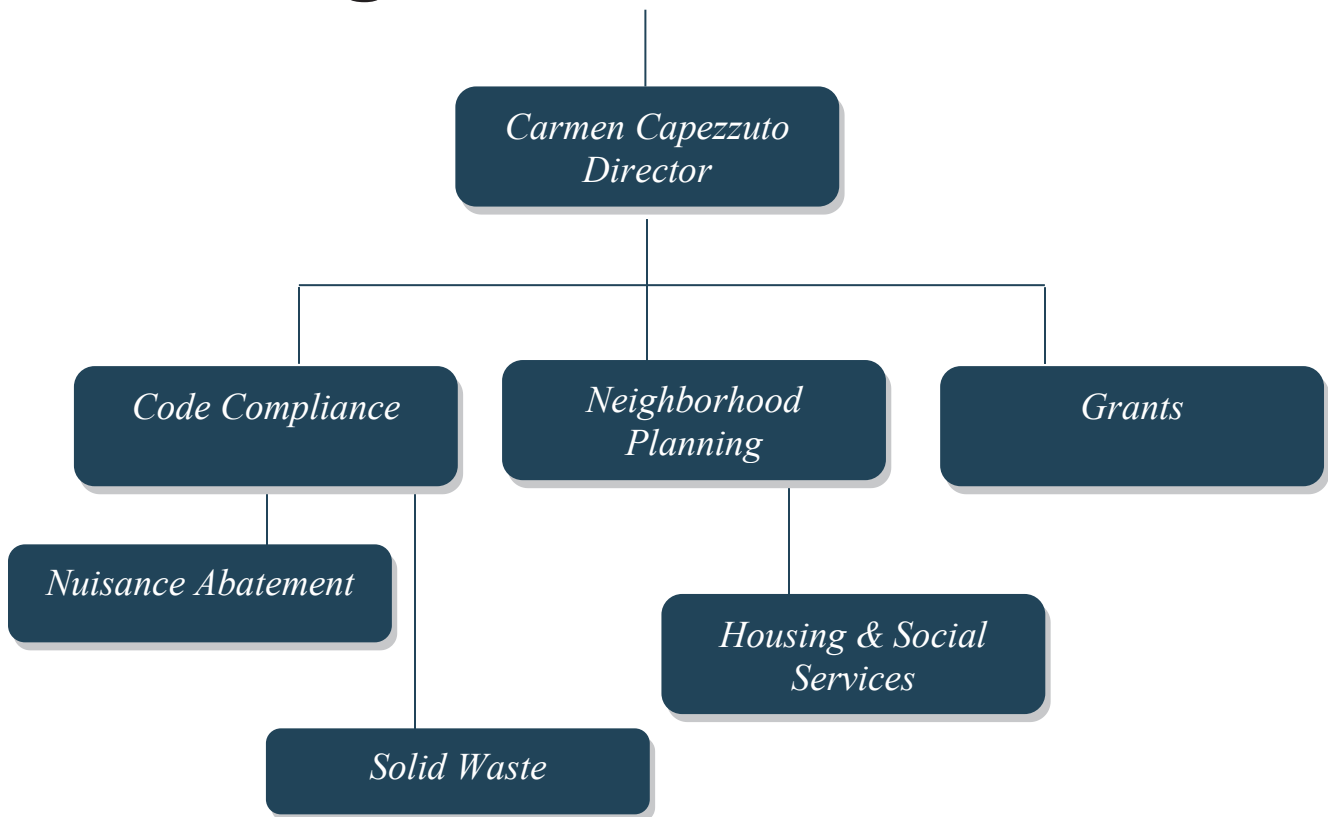
(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Emergency Operations Administrator	0.00	0.00	1.00	1.00
Emergency Operations and Project Assistant	0.00	0.00	1.00	1.00
<b>Total</b>	<b>0.00</b>	<b>0.00</b>	<b>2.00</b>	<b>2.00</b>

**CAPITAL OUTLAY:**

Strobe Lights	\$ 1,000
Satellite Phone Vehicle Antenna	550
E.O.C. Equipment	4,000
<b>Total</b>	<b>\$ 5,550</b>



# *Neighborhood Services*





# NEIGHBORHOOD SERVICES DEPARTMENT

Fund ##001-131200, 213500, 290000, 291000, 390000, #114-5500,  
#116-5500, #118-5900, #119-5500 (SHIP) & #127-152000

## FY 2019-20 BUSINESS PLAN: OVERVIEW

### Overview

The Neighborhood Services Department (NSD) is focused on improving neighborhood appearance, sustainability, and vibrancy through citizen education, engagement, and action. The Department accomplishes its mission by coordinating a diverse set of programs across multiple divisions such as: Code Compliance, Solid Waste, Housing/Grants Services, City University and Neighborhood Improvement & Community Engagement (N.I.C.E.).

The department consists of 31 employees who are dedicated to achieving the department's mission. Code compliance/nuisance abatement programs uphold city standards by enforcing ordinances and take corrective actions against serious life safety and blight issues. N.I.C.E. improves cooperation and interaction between community representatives and the City to implement neighborhood planning projects, programs and initiatives. Housing & Grant Services identify potential funding sources for City-wide projects from state and federal agencies, private foundations and corporations. Additionally, they coordinate with various groups on community service issues, such as: homelessness, transitional housing, financial assistance, etc. City University increases the residents' understanding of City government with informative classroom style training.

### FY 2018-2019 NEIGHBORHOOD SERVICES INITIATIVES AND MAJOR ACCOMPLISHMENTS

The work of the Neighborhood Services Department advances the City of Port St. Lucie's Strategic goals of a **Safe, Clean and Beautiful City**, fosters **Vibrant Neighborhoods** and contributes to a **High-Performing Government Organization**. Specifically, in FY 2018-2019, the Department supported advancement of the City's Strategic Goals through the work of each of their divisions:

- **Code Compliance/Nuisance Abatement/:**
  - Maintained the integrity and beauty of the City by educating the citizens when code violations are discovered and work with them to ensure compliance is achieved.
  - Implemented weekly Special Magistrate hearings as required.
  - Supported other departments in the City when assistance is needed.
  - Created a Code Compliance Training Manual.
  - Restructured specialists' zones to overlay with NICE neighborhoods.
- **Solid Waste Program:**
  - Renewed the solid waste franchise agreement and interlocal agreement.
  - Increased the overall amount of recyclable materials being collected from citizens.
  - Decreased the amount of landfill trash per capita, annually.
  - Established the Solid Waste Division by hiring a Manager.
  - Implemented a satellite office for Waste Pro at City Hall.
- **N.I.C.E. Program:**
  - Began installing neighborhood welcome signs and Short-term Assessment Request (STAR) project (Decorative Sign Poles, Street Trees, Bicycle racks, etc.).

- Established civic associations of focus groups in 3-5 neighborhoods.
- Increased residents' understanding of City government through City University.
- **Housing & Grant Services:**
  - Provided rental assistance through the HOME program consortium.
  - Completed CDBG funding of the sidewalks in Canal Pointe along Oakridge Drive and Floresta Drive, Hillmoor Crosswalk Improvements.
  - Submitted the 2019 Local Housing Assistance Plan to the State.
  - Coordinated with City and County on disaster preparedness as it relates to social service agencies/programs as assigned.
  - Coordinated with volunteer groups as needed to support residents in need of assistance.
  - Supported the development of grant applications for various projects through the Grants Team to support the City's strategic goals.

## **FY 2019-20 NEIGHBORHOOD SERVICES DEPARTMENT INITIATIVES**

In FY20, the Building Department will continue to grow as a national leader and advance the Strategic Plan through the following strategic goals and projects:

### **Safe, Clean and Beautiful**

- Increase residential recycling through outreach and education.
- Further implement disaster preparedness programs.

### **Vibrant Neighborhoods**

- Improve citizen satisfaction in the quality of life of their neighborhood; affordable quality housing options; neighborliness; garbage collection; residential recycling; yard waste pickup and code enforcement as monitored through the National Citizen Survey.
- Increase the number of proactive code cases in order to address issues prior to major impacts to neighborhoods.
- Increase the percentage of total code cases brought into compliance.
- Continue to improve the relationship between Code Compliance and PSL residents.
- Provide opportunities for employee training/development.
- Implement policies, plans, and procedures that will enable the Department to expand.
- Increase community engagement within the neighborhoods primarily via the NICE program.
- Further the development and coordination of the City's Neighborhood Engagement Action Team (NEAT).
- Provide continued citizen education and engagement through City University.
- Create more affordable housing.
- Incorporate Code Compliance field staff in the neighborhood/housing improvement process.
- Redevelop vacant lots in the 9 NSP census tracts as affordable housing for low/moderate/middle income clients.

### **High Performing Government Organization**

- Develop a five-year Strategic Business Plan in order to effectively plan for and align the needs of the City and department.
- Reduce the cost per code case through efficiencies.
- Formulate structural/organizational improvements.
- Integrate computer systems to maximize efficiency and productivity.
- Establish Standard Operating Procedures to ensure consistency.
- Proactively address issues of concern and maximize efficiency.
- Improve teamwork, morale and camaraderie.
- Better utilize volunteers and contractors to support addressing workload.

**CITY OF PORT ST. LUCIE NEIGHBORHOOD SERVICES DEPARTMENT  
FY 2019 2020 PERFORMANCE MEASURES AND SCORECARD**

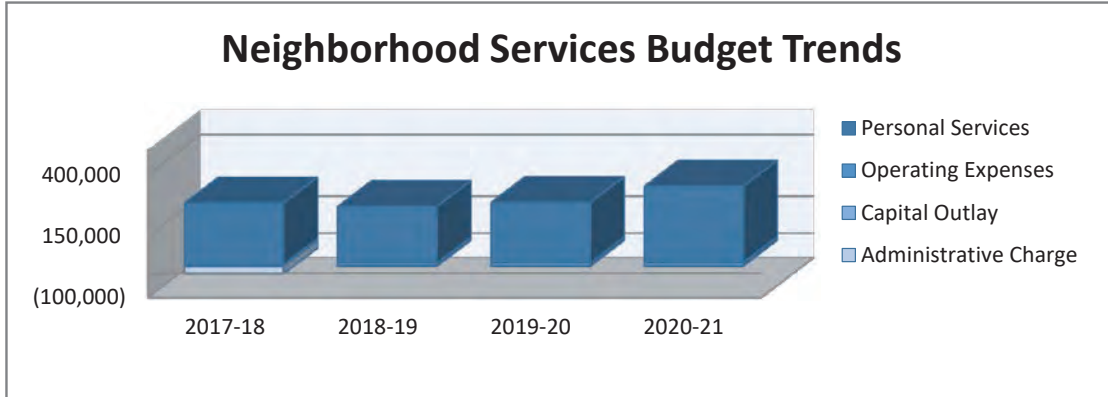
	City Council Strategic Goal (s)	Key Performance Measures	2016/17 Results	2017/18 Results*	2018/19 Results	2019/20 Target
<b>WORKLOAD MEASURES</b>	Vibrant Neighborhoods (Goal 2)	Code Cases	7,216	13,482	10,543	9,000
	2	Special Magistrate Cases Prepared	1,387	3,511	2,705	1,600
	2	Proactive Code Cases	4,860	10,705	7,703	8,200
<b>EFFICIENCY MEASURES</b>	2	Percentage of Total Cases Brought into Compliance	95.62%	95.63%	94.42%	96%
	2	Cost per Case	\$167.22	\$126.42	\$167.12	\$155.00
	2	Cost per Inspection	\$42.89	\$32.55	\$34.47	\$40.00
	2	Cost per Capita	\$7.40	\$8.34	\$8.81	\$7.25
<b>EFFECTIVENESS MEASURES</b>	2	CDBG Grant \$ Distributed	\$1,315,237	\$997,295	\$679,123	\$800,000
	2	NSP 1 & NSP 3 Program, Grant \$ Distributed	\$7,051	\$13,376.00	\$1,076.00	\$1,320,000
	2	SHIP Program Distributed	\$1,193,018	\$1,030,097	\$591,686	\$364,276 est.
	2	Residential Recycling	59%	TBD	65%	67%
	2	National Citizen Survey: Percent of residents rating quality of life in their neighborhood positively	N/A	84%	84%	Increase
	2	National Citizen Survey: Percent of residents rating affordable quality housing options positively	N/A	47%	59%	Increase
	2	National	N/A	55%	57%	Increase

**CITY OF PORT ST. LUCIE NEIGHBORHOOD SERVICES DEPARTMENT  
FY 2019 2020 PERFORMANCE MEASURES AND SCORECARD**

	City Council Strategic Goal (s)	Key Performance Measures	2016/17 Results	2017/18 Results*	2018/19 Results	2019/20 Target
		Citizen Survey: Percent of residents rating neighborliness positively				
	2	National Citizen Survey: Percent of residents rating garbage collection positively	N/A	80%	80%	Increase
	2	National Citizen Survey: Percent of residents rating recycling positively	N/A	80%	83%	Increase
	2	National Citizen Survey: Percent of residents rating yard waste pick-up positively	N/A	69%	77%	Increase
	2	National Citizen Survey: Percent of residents rating code enforcement positively	N/A	45%	46%	Increase

**CITY OF PORT ST. LUCIE  
GENERAL OPERATING FUND - #001  
DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Neighborhood Services -- #131200  
Carmen Capezzuto, Director



**DEPARTMENT SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 247,561	\$ 227,514	\$ 243,277	\$ 308,547
Operating Expenses	6,117	11,932	14,282	14,650
Capital Outlay	1,289	2,000	-	-
Subtotal	254,967	241,446	257,559	323,197
Administrative Charge	(30,876)	-	-	-
<b>Total</b>	<b>\$ 224,091</b>	<b>\$ 241,446</b>	<b>\$ 257,559</b>	<b>\$ 323,197</b>

**STAFFING SUMMARY:**

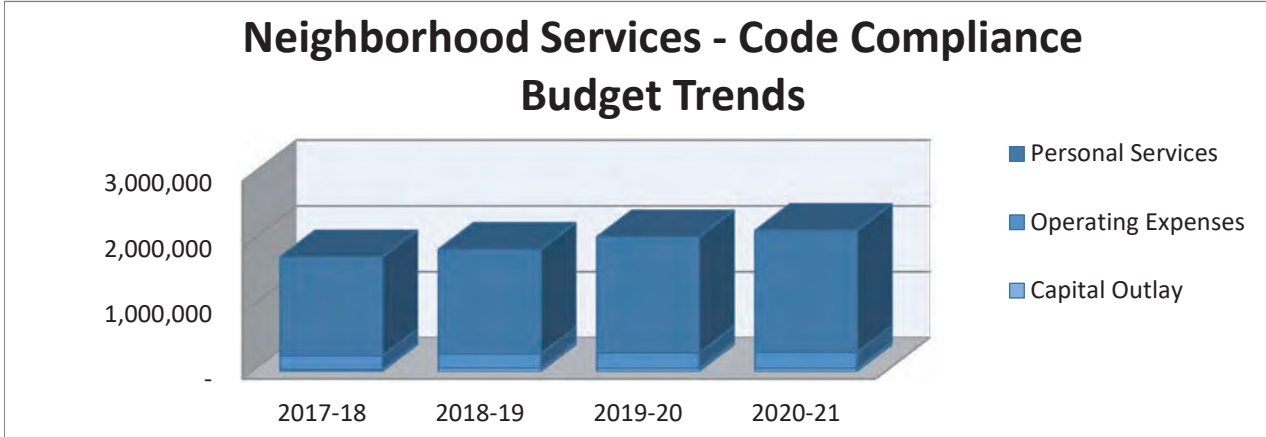
(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Director	0.22	0.22	0.22	0.22
Special Assistant	0.00	0.00	0.00	0.00
Coordinator	0.86	0.96	0.96	0.96
Housing Specialist	0.22	0.22	0.22	0.22
Grants Coordinator	1.00	1.00	1.00	1.00
<b>Total</b>	<b>2.30</b>	<b>2.40</b>	<b>2.40</b>	<b>2.40</b>

**CAPITAL OUTLAY:**

N/A

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Neighborhood Services - Code Compliance -- #213500  
 Carmen Capezzuto, Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 1,499,480	\$ 1,585,091	\$ 1,760,478	\$ 1,849,095
Operating Expenses	208,340	217,293	233,766	242,122
Capital Outlay	31,345	52,500	50,000	50,000
<b>Total</b>	<b>\$ 1,739,165</b>	<b>\$ 1,854,884</b>	<b>\$ 2,044,244</b>	<b>\$ 2,141,217</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Director	0.20	0.20	0.20	0.20
Assistant Director	1.00	1.00	1.00	1.00
Manager	1.00	1.00	1.00	1.00
Coordinator	0.00	0.05	0.10	0.10
Supervisor	1.00	1.00	1.00	1.00
Office Manager	1.00	1.00	1.00	1.00
Code Compliance Specialists	14.00	14.00	14.00	14.00
Administrative Assistant	4.00	4.00	4.00	4.00
<b>Total</b>	<b>22.20</b>	<b>22.25</b>	<b>22.30</b>	<b>22.30</b>

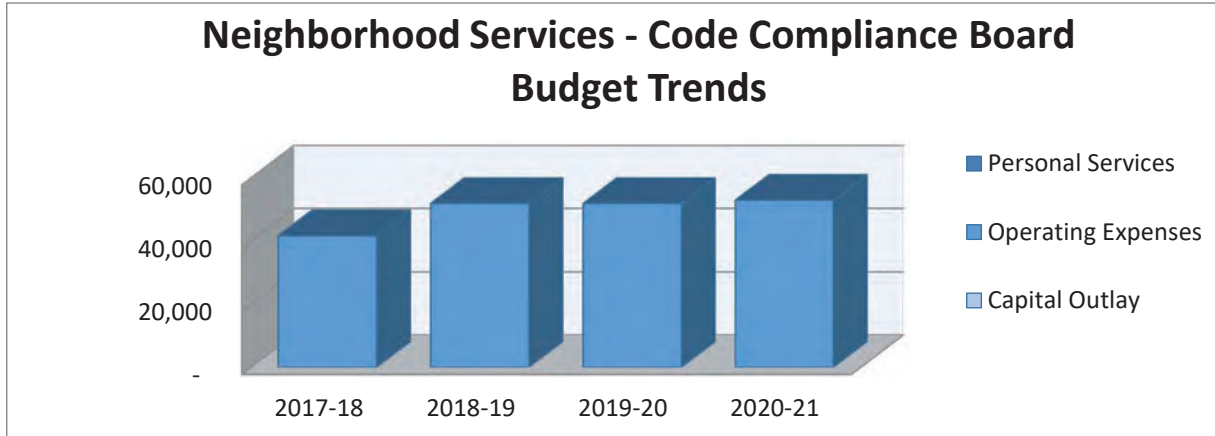
**CAPITAL OUTLAY:**

(2) Replacement Vehicles	\$ 50,000
<b>Total</b>	<b>\$ 50,000</b>



**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Neighborhood Services - Code Compliance Board -- #290000  
 Carmen Capezuto, Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	41,602	51,850	51,850	52,887
Capital Outlay	-	-	-	-
<b>Total</b>	<b>\$ 41,602</b>	<b>\$ 51,850</b>	<b>\$ 51,850</b>	<b>\$ 52,887</b>

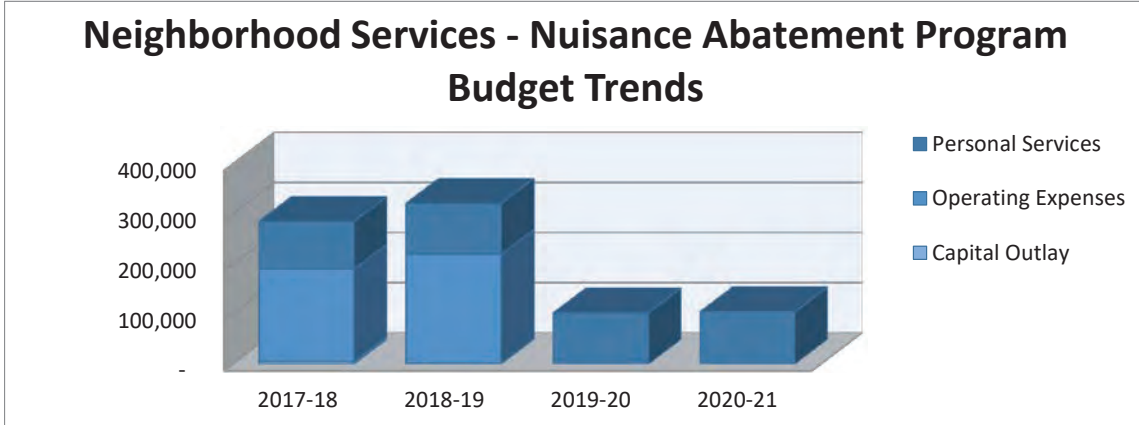
**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
<b>Total</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

**CAPITAL OUTLAY:** N/A

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Neighborhood Services - Nuisance Abatement Program -- #291000  
 Carmen Capezzuto, Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 94,908	\$ 101,273	\$ 101,906	\$ 104,218
Operating Expenses	184,528	218,609	232,984	235,190
Capital Outlay	5,511	1,000	-	-
<b>Total</b>	<b>\$ 284,947</b>	<b>\$ 320,882</b>	<b>\$ 334,890</b>	<b>\$ 339,408</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Nuisance Abatement Supervisor	1.00	1.00	1.00	1.00
<b>Total</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

**CAPITAL OUTLAY:**

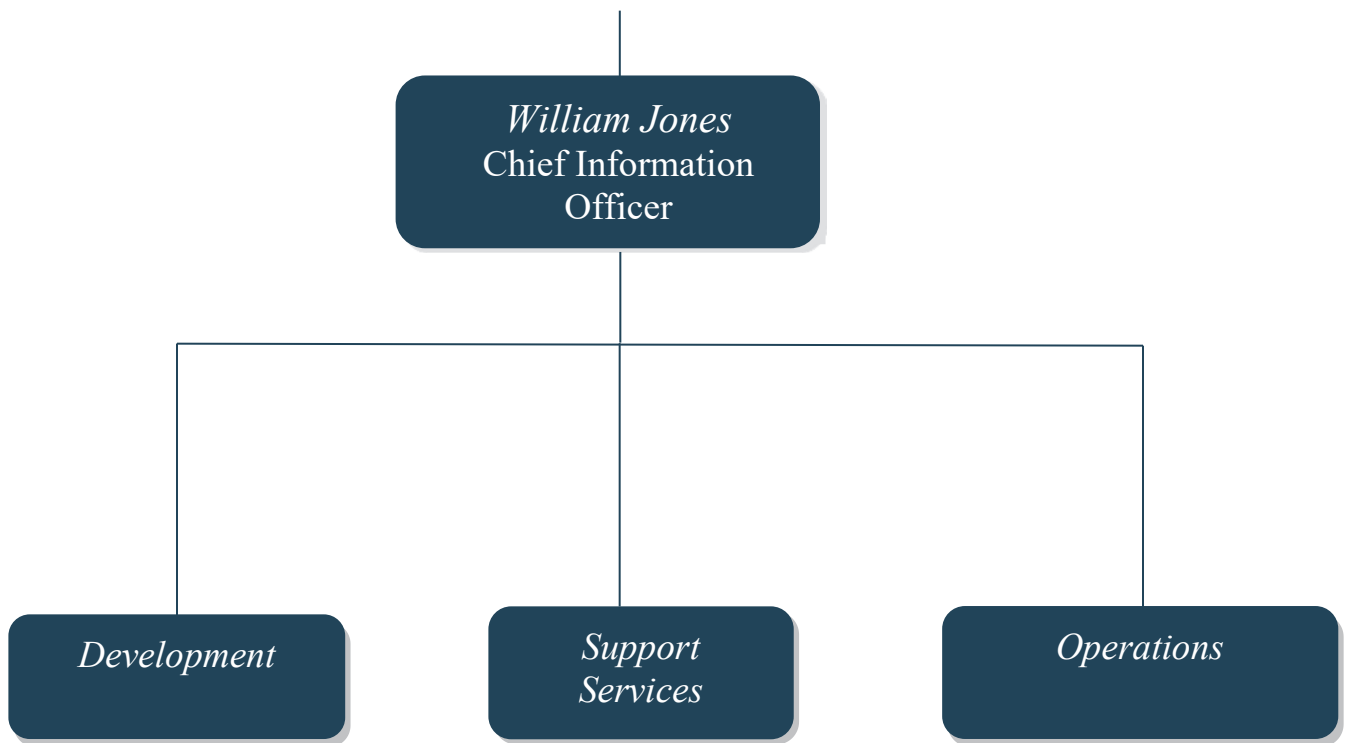
N/A



*“A City for All Ages”*



# *Information Technology Department*





# INFORMATION TECHNOLOGY

Fund #1320

## FY 2019-20 BUSINESS PLAN: OVERVIEW

### Overview

The IT Department is committed to customer service, providing quality information technology, a secure network environment, and software development to help and support City departments in achieving their goals.

### FY 2019 MAJOR ACCOMPLISHMENTS

The work of the Information Technology Department advances the City of Port St. Lucie's Strategic Plan goals of a **High-Quality Infrastructure and Facilities** and contributes to a **High-Performance Government Organization**. Specifically, in FY 2018-2019, the Department accomplished the following:

- Initiated development of an end user training program to increase employee knowledge of software systems and requested an additional FTE to advance.
- Expanded wireless network to provide additional public access at Municipal facilities including Whispering Pines Park, Sandhill Crane Park, Civic Center, Sportsman's Park, Jessica Clinton Park, and McChesney Park.
- Continued development of an online commercial permit tracking system to integrate multiple systems.
- Continued to reduce service request time and improve satisfaction.
- Initiated development of 1PSL (QAlert), a Strategic Plan priority.
- Developed the Online Project Tracker system to better report, monitor and coordinate capital projects.

### FY 2020 INFORMATION TECHNOLOGY INITIATIVES

In FY20, the Information Technology Department will continue to advance the Strategic Plan through the following initiatives:

- Improve customer service through the launch of 1PSL (QAlert), a strategic plan priority.
- Launch an Enterprise Asset Management System for Public Works, provide integration with 1PSL (QAlert), improving customer service and efficiency.
- Launch of a Planning and Zoning electronic submittal program (Project Fusion phase 1).
- Expand Wireless network to provide additional public access at Municipal facilities. (Rivergate Park/Boardwalk).
- Continue to improve customer satisfaction with IT services.
- Develop a five-year Strategic Business Plan in order to effectively plan for and align the needs of the City and department.

## CITY OF INFORMATION TECHNOLOGY DEPARTMENT FY 2019 2020 PERFORMANCE MEASURES AND SCORECARD

	City Council Strategic Goal (s)	Key Performance Measures	2016/17 Results	2017/18 Results	2018/19 Results	2019/20 Target
<b>WORKLOAD MEASURES</b>	High Performing Government Organization (Goal 7)	Number of Support Requests	7376	7500	7534	7800
	7	Number of supported Systems	1568	1600	1814	1700
	7	Applications Supported	139	139	144	148
<b>EFFECTIVENESS MEASURES</b>	7	Business Enablement	87%	89%	89%	90%
	7	IT Communications	86%	88%	88%	90%
	7	IT Services	87%	90%	90%	90%
	7	Applications Suite	88%	91%	91%	>90%
	7	Service Request Time to Complete	.81 hour	.8 hour	.79 hour	< 1 hour
	7	Service Request Satisfaction	99%	99.8%	100%	>90%
	7	Cyber Security Failure Rate	2.7%	1.8%	4.74%	<5%

**Number of Support Requests:** Service requests received through the Help desk/Service Desk.

**Number of supported Systems:** This includes desktops, laptops, tablets, and smartphones

**Applications Supported:** This includes both purchased and custom-built in-house applications

**Business Enablement:** Includes the ability of the IT group to provide Innovation, IT agility, and technology enablement to complete their functions.

**IT Communications:** Rates the IT department's ability to provide training, receive feedback, and overall professionalism.

**IT Services:** Evaluates IT's ability to provide functional devices, Service desk effectiveness and timeliness, network stability, and policies.

**Applications Suite:** The ability of the IT department to provide the necessary applications (both sourced and created) to enable City staff to achieve their goals.

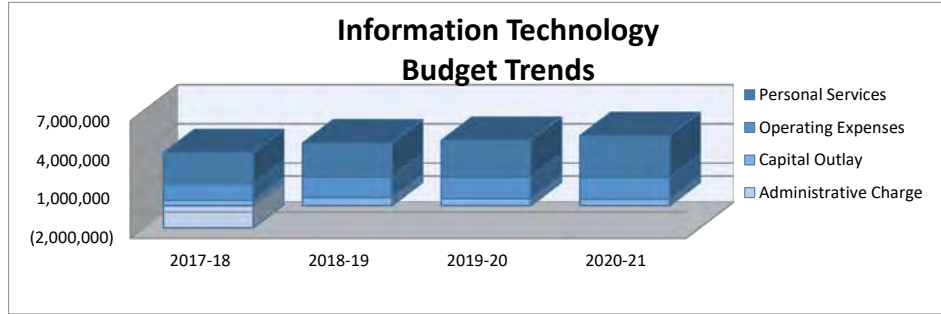
**Service Request Time to complete:** Average time to complete a service request received through the helpdesk (Service Desk).

**Service Request Satisfaction:** Average survey rating received after request completion.

**Cyber Security Failure Rate:** This is the end user failure rate to periodic tests throughout the organization.

**CITY OF PORT ST. LUCIE  
GENERAL OPERATING FUND - #001  
DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Information Technology -- #132000  
Bill Jones, Chief Information Officer



**EXPENDITURE SUMMARY**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 2,396,312	\$ 2,610,678	\$ 2,822,532	\$ 3,192,134
Operating Expenses	1,245,096	1,576,089	1,641,169	1,682,504
Capital Outlay	423,556	623,800	549,000	509,000
Subtotal	4,064,964	4,810,567	5,012,701	5,383,638
Administrative Charge	(1,696,440)	-	-	-
<b>Total</b>	<b>\$ 2,368,524</b>	<b>\$ 4,810,567</b>	<b>\$ 5,012,701</b>	<b>\$ 5,383,638</b>

**DEPARTMENT STAFFING SUMMARY:**

(Full Time Equivalent)

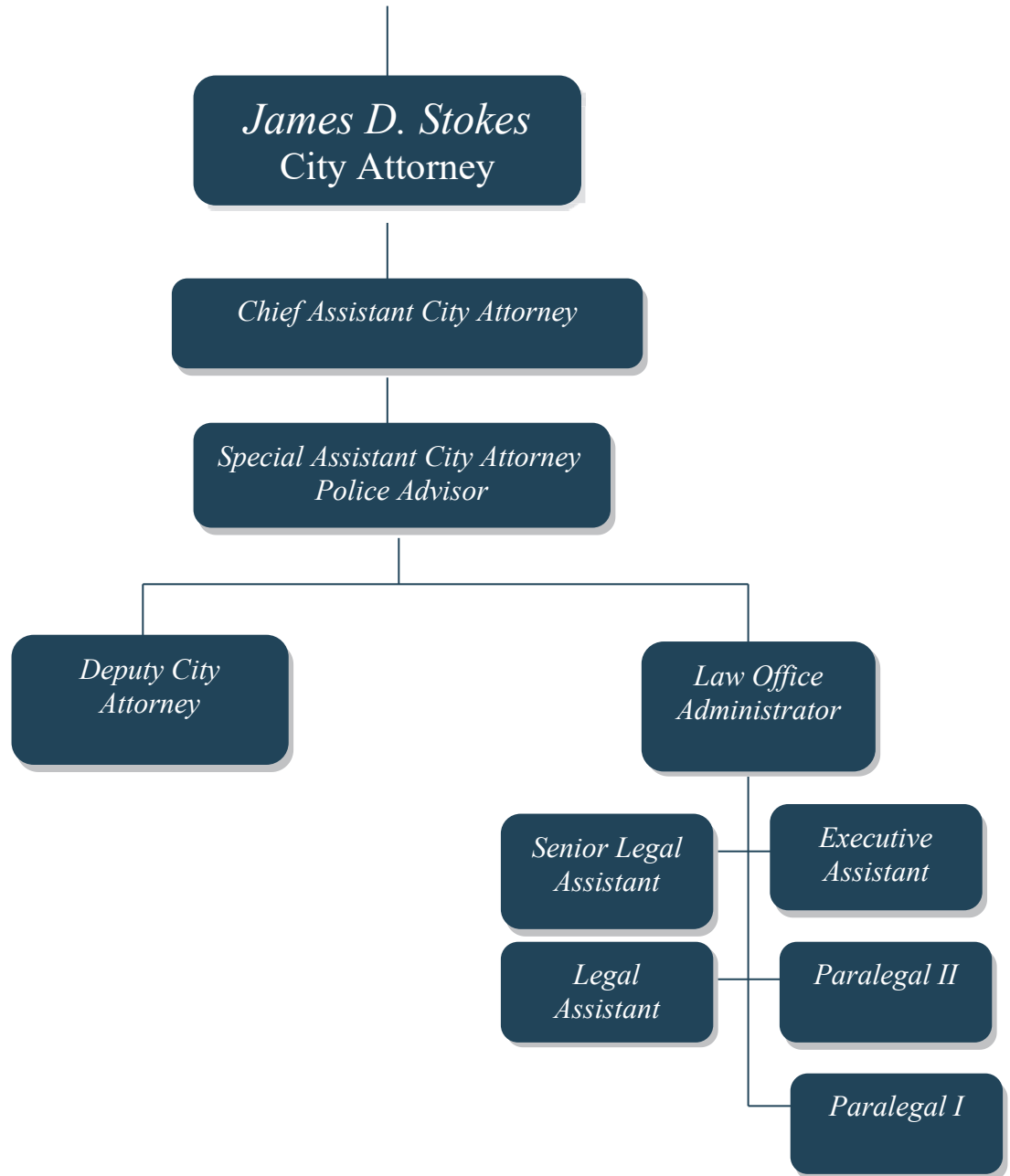
	FY 2017-18 *****	FY 2018-19 *****	FY2019-20 *****	FY 2020-21 *****
Chief Information Officer	0.00	1.00	1.00	1.00
Director	1.00	0.00	0.00	0.00
Assistant Director	1.00	1.00	1.00	1.00
Data Center Administrator	1.00	1.00	1.00	1.00
Business Intelligence Analyst	1.00	1.00	1.00	1.00
IT Security Manager	1.00	1.00	1.00	1.00
IT Manager	1.00	1.00	1.00	1.00
Division Chief Application Development	1.00	1.00	1.00	1.00
Technical Operations Manager	0.00	1.00	1.00	1.00
Telecom System Administrator	1.00	1.00	1.00	1.00
Programmer III	0.00	1.00	1.00	1.00
Programmer II Lead	1.00	0.00	0.00	0.00
Programmer II	1.00	1.00	1.00	1.00
Programmer I	3.00	2.00	2.00	2.00
Fiber Optic Technician	1.00	1.00	1.00	1.00
Data Systems Analyst	1.00	1.00	1.00	1.00
Mobile Developer	0.00	1.00	1.00	1.00
Network Administrator	4.00	4.00	4.00	4.00
Service Desk Supervisor	1.00	1.00	1.00	1.00
Service Desk Support Tech. II	0.00	1.00	1.00	1.00
Service Desk Support Tech. I	0.00	2.00	3.00	3.00
GIS Programmer III	1.00	1.00	1.00	1.00
GIS Programmer I	0.00	1.00	1.00	1.00
GIS Analyst	1.00	0.00	0.00	0.00
Buyer	1.00	1.00	1.00	1.00
Customer Service Specialist	1.00	0.00	0.00	0.00
PC Technician	3.00	1.00	1.00	1.00
<b>Total</b>	<b>27.00</b>	<b>28.00</b>	<b>29.00</b>	<b>29.00</b>

**CAPITAL OUTLAY:**

Edge Network Device Replacement	\$ 300,000
Replace (2) VM Network Servers	50,000
(2) NVR Replacements	24,000
IP Based Cameras- Replacement	20,000
Access Control Upgrade	15,000
Support Services Workstations	3,500
Phone Handset Replacement	50,000
(3) Development Workstation Replacement	8,200
iPad Pro Replacement	2,100
Development Laptop Replacement	5,200
Survivable Gateway	50,000
HP Plotter Replacement	15,000
Apple Desktop & Monitors	6,000
<b>Total</b>	<b>\$ 549,000</b>



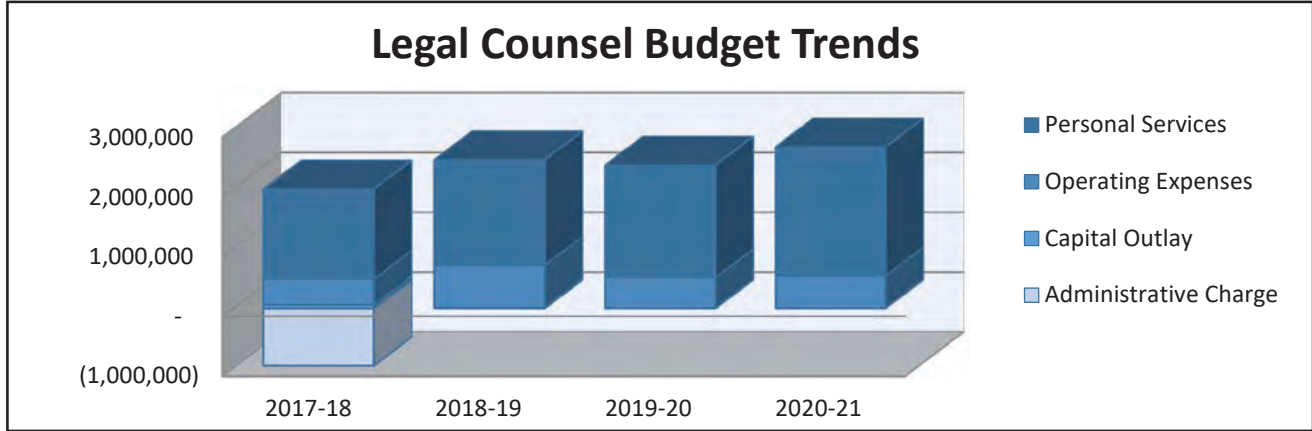
# *Legal*





**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Legal Counsel -- #140000  
 James Stokes, City Attorney



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 1,505,479	\$ 1,760,289	\$ 1,877,536	\$ 2,154,508
Operating Expenses	432,378	713,129	514,105	542,146
Capital Outlay	60,188	11,500	4,000	4,000
Subtotal	1,998,045	2,484,918	2,395,641	2,700,654
Administrative Charge	(957,216)	-	-	-
<b>Total</b>	<b>\$ 1,040,829</b>	<b>\$ 2,484,918</b>	<b>\$ 2,395,641</b>	<b>\$ 2,700,654</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
City Attorney	1.00	1.00	1.00	1.00
Chief Assistant City Attorney	1.00	1.00	1.00	1.00
Sr. Assistant City Attorney	1.00	1.00	1.00	1.00
Deputy City Attorney	7.00	6.00	6.00	6.00
Law Office Administrator	1.00	1.00	1.00	1.00
Executive Assistant	0.00	1.00	1.00	1.00
Sr. Legal Assistant	0.00	1.00	1.00	1.00
Legal Assistant	0.00	0.00	1.00	1.00
Paralegal I	0.00	1.00	1.00	1.00
Paralegal II	5.00	2.00	2.00	2.00
<b>Total</b>	<b>16.00</b>	<b>15.00</b>	<b>16.00</b>	<b>16.00</b>

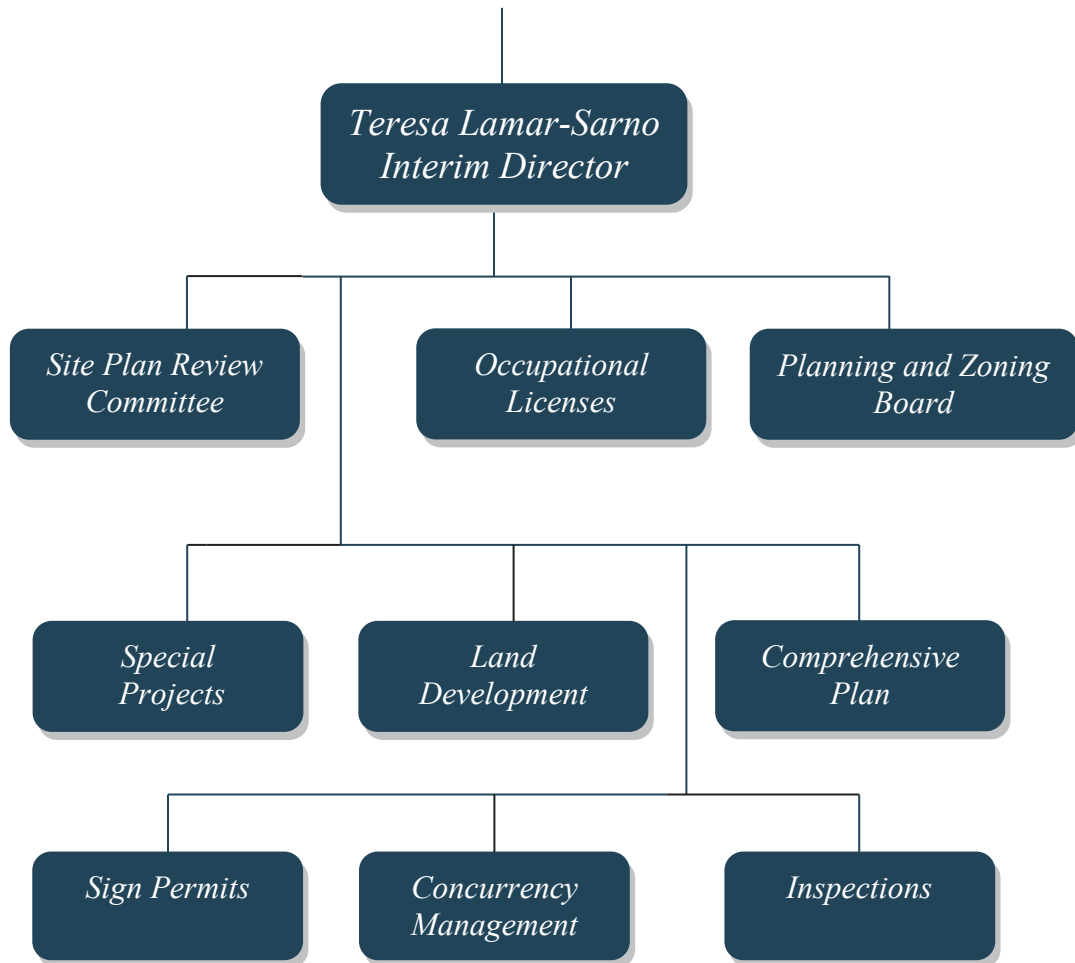
Note: FTEs requested in FY 20-21 are used for estimating purposes only and will not be counted in total FTE count until approved by the City Manager and Council.

**CAPITAL OUTLAY:**

Misc. Office Furniture & Equipment	\$ 1,500
New PC Setup	2,500
<b>Total</b>	<b>\$ 4,000</b>



# *Planning and Zoning*





# PLANNING & ZONING DEPARTMENT

Fund #1500

## FY 2019-20 BUSINESS PLAN: OVERVIEW

### Overview

The mission of the Planning & Zoning Department is to work toward shaping the future built environment to ensure it contributes to a prosperous, sustainable and beautiful City for all people. The values of the Planning and Zoning Department are centered on a high ethical standard, accountability, customer service and educating both the public and applicants on the City's codes and development standards to achieve a high quality of life for the citizens of the City of Port St. Lucie.

### FY 2018-19 Major Initiatives/Accomplishments

The work of the Planning & Zoning Department advances the City of Port St. Lucie's Strategic Plan goals of a **Safe, Clean and Beautiful City**, fosters **Vibrant Neighborhoods**, supports a **Diverse Economy and Employment Opportunities**, contributes to providing cultural elements of the **Culture, Nature and Fun Activities** strategic goal, ensures **High Quality Infrastructure and Facilities** and contributes to a **High-Performing Government Organization**. Specifically, in FY 2018-2019, the Department advanced the following:

- Continued to revise and update the Sign Ordinance, currently in progress.
- Revised and update the Subdivision Regulations, currently under Legal review.
- Revised and update the Concurrency Management Ordinance, currently pending.
- Revised and updated the Design Standards, including those for the Becker Road Overlay.

### FY 2019-2020 Major Initiatives

In FY20, the Planning & Zoning Department will continue to advance the Strategic Plan through the following initiatives:

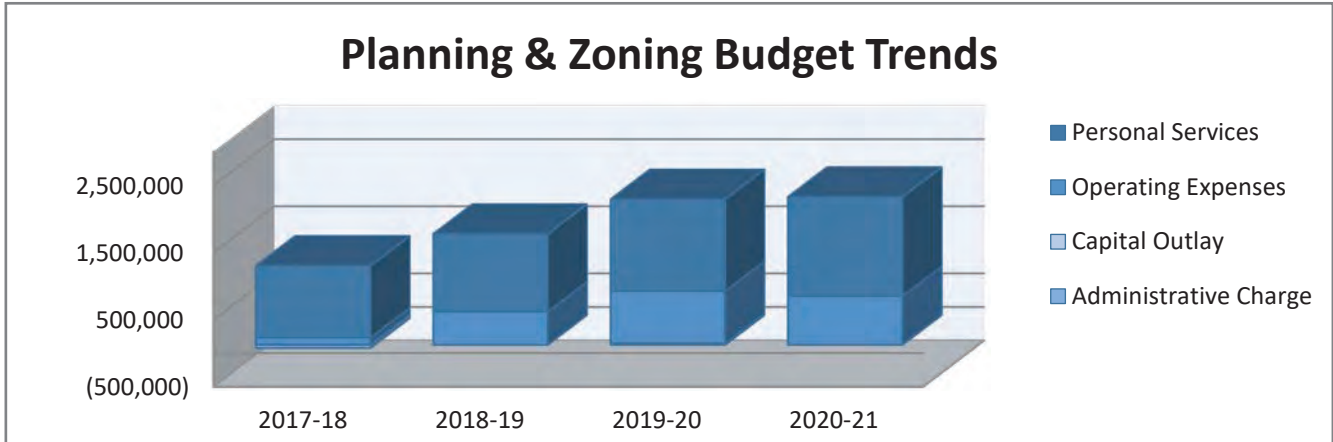
- Facilitating the Southern Grove Master Plan as part of the City Council's strategic initiative to facilitate the buildout of Southern Grove.
- Providing "platinum" customer service. Launch internal and external customer survey as a key component of continuous improvement.
- Establish a digital development review process.
- Developing the Public Art Master Plan.
- Serving as project lead for the Multi-modal plan and City Center Reimagine projects, priorities of the FY20 City Council Strategic Plan.
- Supporting historic preservation efforts with preservation and restoration of the Peacock Structures.
- Collaborating with St. Lucie County on bus shelter public art per the strategic plan.
- Utilizing Bluebeam software to review site plans.
- Develop a five-year Strategic Business Plan in order to effectively plan for and align the needs of the City and department.

**CITY OF PORT ST. LUCIE PLANNING & ZONING DEPARTMENT  
FY 2019 2020 PERFORMANCE MEASURES AND SCORECARD**

	City Council Strategic Goal (s)	Key Performance Measures	2016/17 Results	2017/18 Results	2018/19 Results	2019/20 Target	
<b>WORKLOAD MEASURES</b>	7	Number of Zoning Text Amendments reviewed	5	7	6	7	
	7	Number of DRIs reviewed (including amendments & annual reports)	6	6	6	6	
	7	Number of site plan applications reviewed	81	73	48	70	
	7	Number of subdivision plans reviewed	29	29	34	35	
	7	Number of special exception applications reviewed	6	13	7	10	
	7	Number of variance applications reviewed	23	18	11	15	
	7	Number of sign permits reviewed and approved	314	162	263	170	
	7	Number of zoning compliance reviewed and approved	487	425	357	350	
	7	Number of rezoning applications reviewed	25	10	13	15	
	7	Number of comprehensive plan amendments reviewed	8	8	7	8	
	7	Model Homes	33	15	5	8	
	7	Tree Removal	8	0	2	5	
			Number of community engagement opportunities				3
	7		Citizen Survey: Percentage rating the Overall Built Environment as Excellent or Good		49%	50%	65%
	7		Citizen Survey: Percentage rating Quality of new development as Excellent or Good		53%	54%	65%
	<b>EFFECTIVENESS MEASURES</b>	7	Percentage Rating level of overall satisfaction from our internal and external customers			75%	85%
7		Percentage of staff with advanced professional certification			62%	75%	

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Planning -- #150000  
Teresa Lamar-Sarno, Interim Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 1,069,987	\$ 1,157,131	\$ 1,366,208	\$ 1,476,513
Operating Expenses	101,314	495,397	780,459	726,100
Capital Outlay	6,539	-	22,000	2,000
Administrative Charge	(46,164)	-	-	-
<b>Total</b>	<b>\$ 1,131,675</b>	<b>\$ 1,652,528</b>	<b>\$ 2,168,667</b>	<b>\$ 2,204,613</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)

	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Director	1.00	1.00	1.00	1.00
Assistant Director	1.00	1.00	1.00	1.00
Senior Planner	1.00	1.00	1.00	1.00
Planner III	2.00	2.00	2.00	2.00
Planner I	3.00	3.00	3.00	3.00
Office Manager	1.00	1.00	1.00	1.00
Administrative Assistant	2.80	2.80	2.80	2.80
Long Range Planning Administrator	0.00	0.00	1.00	1.00
Administrative Secretary	0.00	0.00	0.00	0.00
<b>Total</b>	<b>11.80</b>	<b>11.80</b>	<b>12.80</b>	<b>12.80</b>

**CAPITAL OUTLAY:**

Placement Vehicle	\$ 20,000
Replacement Office Furniture	2,000
<b>Total</b>	<b>\$ 22,000</b>



# Port St. Lucie Police Department

**John Bolduc**  
Chief of Police

**Office Manager**

**Public Information Officer**

**Fiscal Management Administrator**  
Payroll & Off Duty Details

**Neighborhood Policing Bureau**  
Assistant Chief  
SWAT

**District I**  
Lieutenant  
Patrol, Marine Unit, THI

**District II**  
Lieutenant  
Patrol, Honor Guard, NPB Accreditation,  
Special Projects, Policy Revision

**District III**  
Lieutenant  
Patrol, K 9

**District IV**  
Lieutenant  
Patrol, Reserve Officers, Uniform Crime Scene  
Investigators, Crisis Intervention Team

**District Support Division**  
Lieutenant  
Emergency Management, Community  
Programs (Crime Prevention, PAL, Explorers,  
SRO Program), School Crossing Guards, Parks,  
FTO, Fleet, Radios, Sex Offender Program,  
SOS Program, JRJI

**Support Services Bureau**  
Assistant Chief

**Criminal Investigations Division**  
Lieutenant  
Criminal Investigations, Crime Scene, Pawn Shop  
Compliance, Computer/Phone Forensics, Repeat  
Offender Program, Child Abduction Response  
Team (CART), Domestic Violence/Victim  
Advocate, Crime Stoppers

**Special Investigations Division**  
Lieutenant  
Special Investigations, Narcotics, Gang Unit,  
Organized Crime, Homeland Security

**Operational Support Services Division**  
Administrator  
I.T. Coordinator, Records, PSA, Volunteers,  
Purchasing

**Property & Evidence Section**  
Supervisor  
Property, Evidence, Forfeitures

**Animal Control Section**  
Supervisors

**Professional Standards Division**  
Lieutenant

**Internal Affairs Section**  
Sergeant

**Crime and Intelligence Analysis Unit**

**STARCOM**

**Staff Services Section**  
Sergeant  
Accreditation  
Training  
Recruiting  
Staff Inspections



# POLICE DEPARTMENT

Fund #2105

## FY 2019-20 BUSINESS PLAN: OVERVIEW

### Overview

Through **Courage**, **Knowledge**, and **Integrity** the Port St. Lucie Police Department is committed to Superior Customer Service and remaining one of America's Safest Cities. The Police Department is committed to protecting and preserving the rights of individuals as granted by the Constitution, focusing on basic essential services with the budgeted number of Police personnel (236 sworn, 56 full-time and 2 part-time civilians, 11.5 animal control and 55 crossing guards). While the ultimate goal is to maintain status as one of Florida's safest cities, key components to achieving this are the prevention of crime and aggressively pursuing those who commit serious offenses. The Police Department believes integrity and professionalism are the foundation for trust in the community. The Police Department is committed to an open and honest relationship with the community. The Police Department is committed to effectively managing its resources for optimal service delivery. The Police Department is committed to participating in programs which incorporate the concept of a shared responsibility with the community in the delivery of police services that impact their neighborhood. The Police Department believes that it achieves its greatest potential through the active participation of its employees in the development and implementation of policies and programs. The Police Department also regularly reviews and evaluates the strategic plan. The organization uses the plan to ensure that the needs of each section/division are in focus and actively monitored. The plan is revised annually to provide a review of accomplishments and provide a five-year horizon for future planning. Properly serving our citizenry, by meeting the challenges of innovation through cost containment, continues to be an agency priority.

In addition, the department's primary focus of proactive policing efforts continues to be reflected in its response to calls for police services and the monitoring of voluminous traffic on the roadways and major thoroughfares. The department continues to monitor overtime costs without jeopardizing the safety of the City's residents and our officers/personnel.

The Police Department will continue to enhance and strengthen its training, technology, cultural diversity, and community partnerships. Citizen input and involvement is critical to the overall success of the organization. We remain steadfast with our citizens and business community to ensure the quality of life in Port St. Lucie is not sacrificed as the result of growth and its associated impact (with an estimated population of 189,344).

### FY 2019 POLICE DEPARTMENT Initiatives

The work of the Police Department advances the City of Port St. Lucie's Strategic Plan goal of a **Safe, Clean and Beautiful City** and **High-Performing Government Organization**. Specifically, in FY 2018-2019, the Department accomplished the following:

- Maintained Low Crime Rate - continued to be the safest large city in Florida for populations of cities more than 100,000 and provide for an enhanced quality of life for our citizens. The Crime Rate declined by 12.7 % from 2017 to 2018, achieving this annual strategic plan priority.
- Continued to build relationships within the community with the Citizens Police Academy. The Citizens Police Academy is an 8-week program, 2 nights a week with Saturday field trips which provides an

overview of the structure and responsibilities of each of the divisions within the department. The Department conducted a Citizens Police Academy in the Spring of 2019 and Police Camp for youth in June of 2019.

- Continued to build relationships with youth in the community with the Junior Police Academy. The Junior Police Academy is a 2-week summer camp style program designed to accomplish the same objectives for youth as the Citizens Police Academy does for the parents.
- Maintain accreditation of the Police Department from the Commission on Accreditation for Law Enforcement Agencies (CALEA), joining the 5% of law enforcement agencies throughout the country accredited through CALEA. Maintained accreditation through the Commission for Florida Law Enforcement Accreditation, Inc. The Commission for Florida Law Enforcement Accreditation onsite inspection is scheduled for July 10, 2019.
- Improve the Animal Control Return to Owner Rate - The Animal Control Return Rate increased from 48.7% in 2017 to 52.8% in 2018.
- Improve Traffic Safety in the City through education and enforcement of traffic laws. Partnered with the Communications Department to launch an educational initiative at the Citizens Summit and partnered with the New York Mets to message during Spring Training. The Chief and Traffic Division Commander attended Department of Transportation Vision Zero Workshop in Jacksonville to gather information on improving Traffic Safety. Focused on Traffic Safety Education at the St. Lucie County Safety Festival which included having citizens utilize the distracted driving simulator. Traffic citations and warning issued increased from 9,725 in 2017 to 11,952 in 2018.

## **FY 2020 POLICE DEPARTMENT Initiatives**

In FY20, the Police Department will continue to grow as a national leader and advance the Strategic Plan through the following strategic initiatives:

- **District 5-** The Police Department identified the need to implement a new patrol district in order to maintain and/or improve the law enforcement customer service during the currently planned rapid growth and expansion of the western part of the City. Additional objectives include Decreased Response time to emergency calls for service, Increased Accountability, Improved Traffic Enforcement, and ensure optimum uncommitted time to practice community policing and build relationships with the new residents and business owners in newly developed part of the City. The initial analysis assumes 24 patrol police officers, 6 Sergeants, and 1 Lieutenant need to be hired over the next five years to minimally staff a new district. The District will be built by incrementally adding patrol zones to existing districts until span of control and case load necessitate additional supervision and administration positions. Additional support function positions identified at the 2019 Winter Retreat for the Fiscal Year 2019/2020 will be reevaluated on an annual basis.
- **Vision Zero** - The Police Department has identified Vision Zero as the strategy to implement to eliminate all traffic fatalities and severe injuries, while increasing safe, healthy, equitable mobility for all. First implemented in Sweden in the 1990s, Vision Zero has proved successful across Europe — and now it's gaining momentum in major American cities. Vision Zero has been adopted by the Florida Department of Transportation and has been identified as supporting the Arrive Alive initiative. The Police Department plans to further develop and implement education and enforcement initiatives consistent with the National and State models of Vision Zero in coming fiscal year.
- Annual update of the department's five-year Strategic Plan in order for the department to continue to focus on proactive policing efforts.



**CITY OF PORT ST. LUCIE POLICE DEPARTMENT  
FY 2019 2020 PERFORMANCE MEASURES AND SCORECARD**

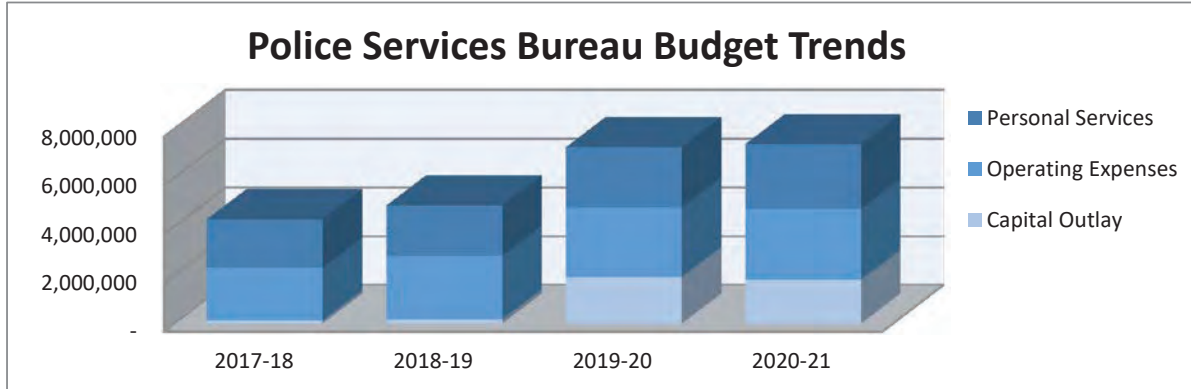
	City Council Strategic Goal (s)	Key Performance Measures Police Department	2016/17 Results	2017/18 Results	2018/19 Results	2019/20 Target
<b>WORKLOAD MEASURES</b>	Goal 1 Safe, Clean and Beautiful	Calls for Service	131,782	129,596	146,498	150,000
		Citizen Complaints about Traffic Violations	319	255	202	<250
		Response Time Priority 1 Calls	7.85 min	7.74 min	7.59 min	<7.0 min
<b>EFFICIENCY MEASURES</b>	Goal 1 Safe, Clean and Beautiful	Percent of Part 1 Crimes Cleared (UCR)	40.7%	45.1%	>45%	>40%
		Traffic Citations Issued Per FTE (uniformed officers and civilian traffic investigators)	53.7	65.3	118.8	>120
<b>EFFECTIVENESS MEASURES</b>	Goal 1 Safe, Clean and Beautiful	Percent Change in Crime Rate (UCR)	-15.5%	-12.7%	-4.3%	>-2.0%
		Percent increase in Partners Against Crime (PAC) Registrants	307 registrants First year of program	563% (1729 registrants)	-49.4% (720 registrants)	>5.0%
		Traffic Crashes per 100,000 population (Total)	2554.6	2613.0	2554.3	<2500
		Traffic Fatalities per 100,000 population	5.0	5.4	5.9	<5.0
		Arrests per Reported Part 1 Index Crimes (UCR)	.29	.27	.27	>.30
		Animal Control Return Rate	48.7%	52.8%	49.4%	>60%
		National Citizen Survey: Percent of residents rating overall feeling of safety positively	N/A	83%	79%	Increase
		National Citizen Survey: Percent of residents who rate feeling safe in their neighborhood positively	N/A	93%	96%	Maintain/increase
		National Citizen Survey: Percent of residents who rate feeling safe in downtown/commercial area positively	N/A	86%	91%	Increase
		National Citizen Survey: Percent rating police services positively	N/A	83%	84%	Increase

		National Citizen Survey: Percent rating crime prevention positively	N/A	72%	74%	Increase
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\* The above amounts reported in the Uniform Crime Reports (UCR) are tracked on a calendar year basis. Thus, the above UCR-related amounts for FY 1819 represent annualized estimates.

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Police - Services Bureau -- #210500  
 John Bolduc, Chief of Police



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 1,990,276	\$ 2,062,382	\$ 2,468,368	\$ 2,647,177
Operating Expenses	2,161,519	2,600,011	2,852,356	2,918,070
Capital Outlay	122,332	177,000	1,908,500	1,790,000
<b>Total</b>	<b>\$ 4,274,128</b>	<b>\$ 4,839,393</b>	<b>\$ 7,229,224</b>	<b>\$ 7,355,247</b>

**STAFFING SUMMARY:**

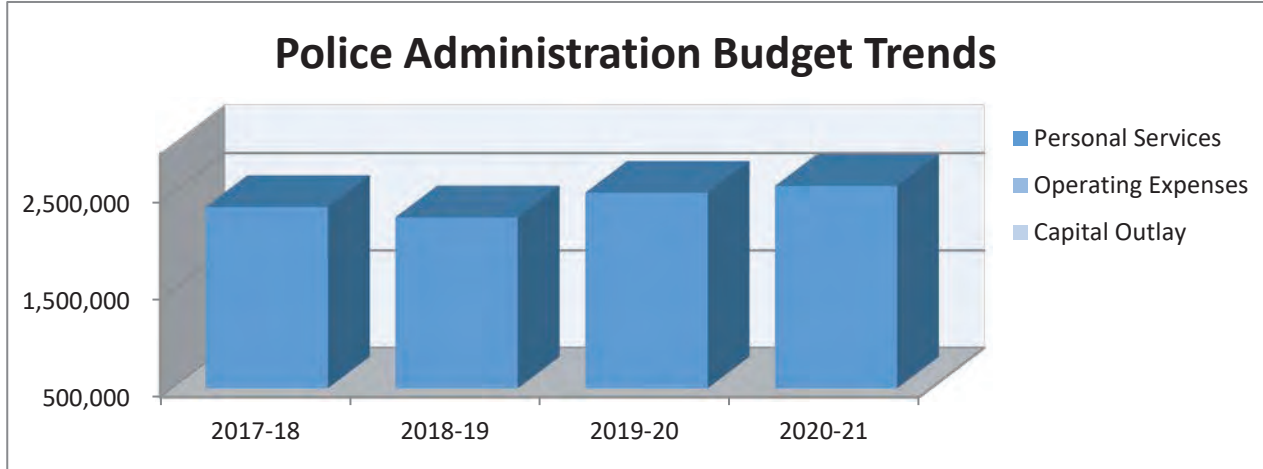
(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Assistant Chief of Police	1.00	1.00	1.00	1.00
Police Administrator	1.00	1.00	1.00	1.00
Purchasing Supervisor	1.00	1.00	1.00	1.00
Evidence Manager	1.00	1.00	1.00	1.00
Records Specialist Supervisor	1.00	1.00	1.00	1.00
PSA Communications Supervisor	1.00	1.00	1.00	1.00
Purchasing Buyer	1.00	1.00	1.00	1.00
Records Specialist	7.00	7.00	7.00	7.00
Court Liaison	1.00	1.00	1.00	1.00
Fleet/Radio Coordinator	0.00	1.00	1.00	1.00
Volunteer Coordinator	1.00	1.00	1.00	1.00
Evidence Technician	3.00	3.00	3.00	3.00
Evidence Secretary	1.00	1.00	1.00	1.00
PSA Communications	9.00	9.00	9.00	9.00
<b>Total</b>	<b>29.00</b>	<b>30.00</b>	<b>30.00</b>	<b>30.00</b>

**CAPITAL OUTLAY:**

Replace (4) Comm. Patrol vehicles w/ Ford Fusions	\$ 94,000
Replace (31) Patrol vehicles w/ 2020 SUV models	1,271,000
Replace (5) Patrol Sergeant vehicles w/ 2020 SUV models	200,000
Replace (5) Patrol vehicles w/ 2020 SUV models	205,000
Replace (1) K-9 vehicles w/ 2020 SUV	43,000
Replace (1) CTI vehicle w/ equipped 2020 Ford Escape	24,000
Micro Cross-Cut Shredder	6,500
Replacement Desks	30,000
Evidence Shelving	20,000
Grey Trey	15,000
<b>Total</b>	<b>\$ 1,908,500</b>

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Police - Administration -- #211000  
 John Bolduc, Chief of Police



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 2,325,543	\$ 2,223,297	\$ 2,469,135	\$ 2,537,071
Operating Expenses	35,968	32,469	38,998	40,140
Capital Outlay	-	-	-	-
<b>Total</b>	<b>\$ 2,361,510</b>	<b>\$ 2,255,766</b>	<b>\$ 2,508,133</b>	<b>\$ 2,577,211</b>

**STAFFING SUMMARY:**

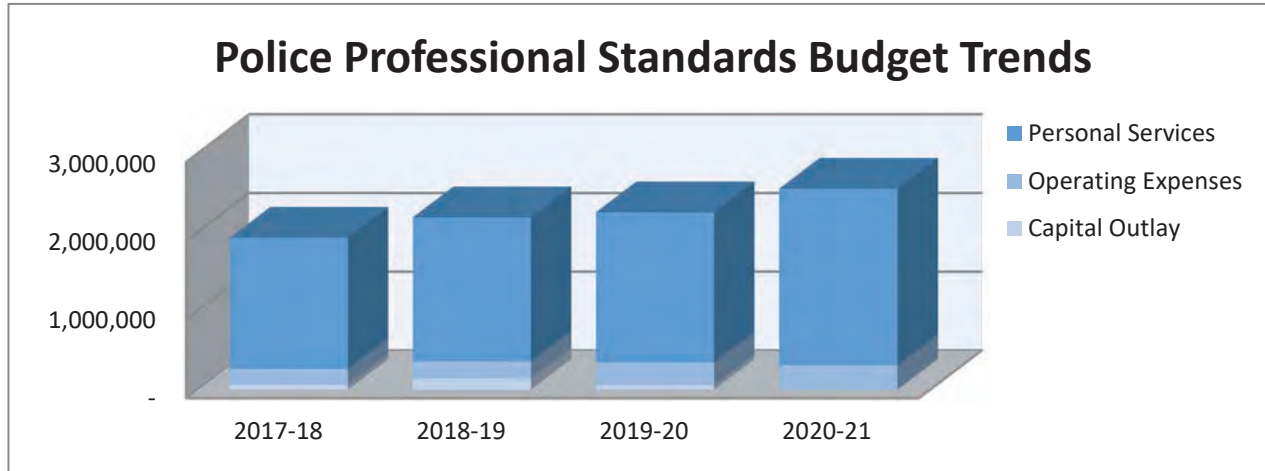
(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Chief of Police	1.00	1.00	1.00	1.00
Sergeant-Public Information Officer	1.00	1.00	1.00	1.00
Administrator (Fiscal Mgmt.)	1.00	1.00	1.00	1.00
Fiscal Assistant (Payroll)	1.00	1.00	1.00	1.00
Financial Specialist (Payroll)	1.00	1.00	1.00	1.00
Office Manager	1.00	1.00	1.00	1.00
Off Duty Detail/Telestaff Coordinator	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
<b>Total</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>

**CAPITAL OUTLAY:**

N/A

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Police - Professional Standards -- #211100  
 John Bolduc, Chief of Police



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 1,666,702	\$ 1,830,066	\$ 1,910,043	\$ 2,244,188
Operating Expenses	201,172	223,041	290,518	309,485
Capital Outlay	62,502	136,230	53,400	-
<b>Total</b>	<b>\$ 1,930,376</b>	<b>\$ 2,189,337</b>	<b>\$ 2,253,961</b>	<b>\$ 2,553,673</b>

**STAFFING SUMMARY:**

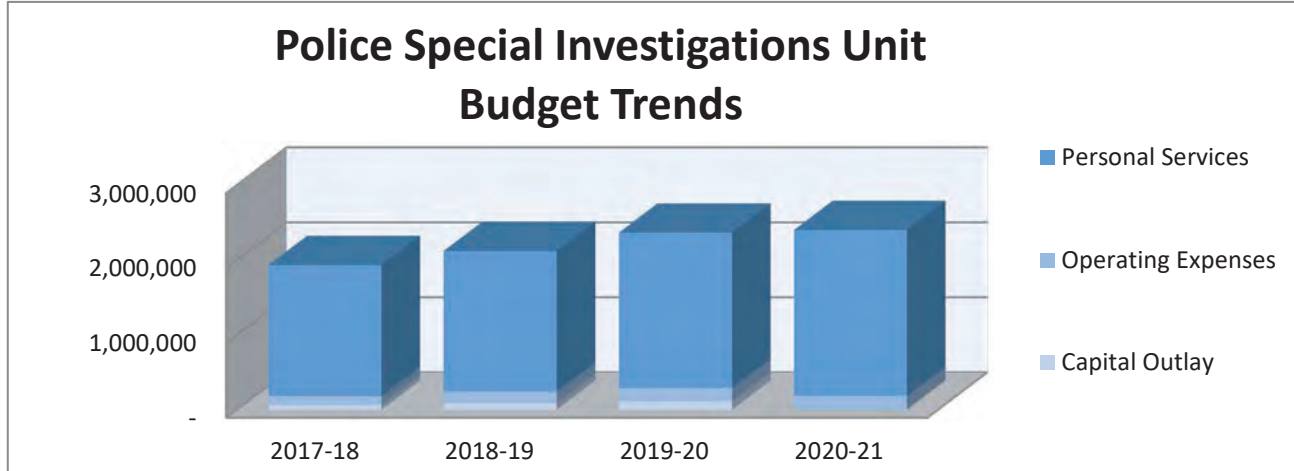
(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Lieutenant	1.00	1.00	1.00	1.00
Sergeant	3.00	3.00	3.00	3.00
Staff Services Officer	0.00	1.00	1.00	1.00
Background Investigation Officer	0.00	1.00	1.00	1.00
Training Coordinator Officer	0.00	1.00	1.00	1.00
Training Officer	0.00	1.00	1.00	1.00
Internal Affairs Officer	0.00	1.00	1.00	1.00
Police Officer	4.00	0.00	0.00	0.00
Crime Analyst	4.00	4.00	4.00	4.00
Administrative Assistant	2.00	2.00	2.00	2.00
<b>Total</b>	<b>14.00</b>	<b>15.00</b>	<b>15.00</b>	<b>15.00</b>

**CAPITAL OUTLAY:**

Replace vehicle U209 w/ Ford Fusion	\$ 20,500
Replace vehicle U77 w/ Ford Fusion	20,500
Security Camera & DVR	7,400
Training Room Table & Cabinet	5,000
<b>Total</b>	<b>\$ 53,400</b>

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Police - Special Investigations Unit -- #211200  
 John Bolduc, Chief of Police



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 1,749,500	\$ 1,876,417	\$ 2,074,583	\$ 2,214,770
Operating Expenses	116,039	154,480	177,589	182,177
Capital Outlay	63,128	85,623	109,500	-
<b>Total</b>	<b>\$ 1,928,667</b>	<b>\$ 2,116,520</b>	<b>\$ 2,361,672</b>	<b>\$ 2,396,947</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)

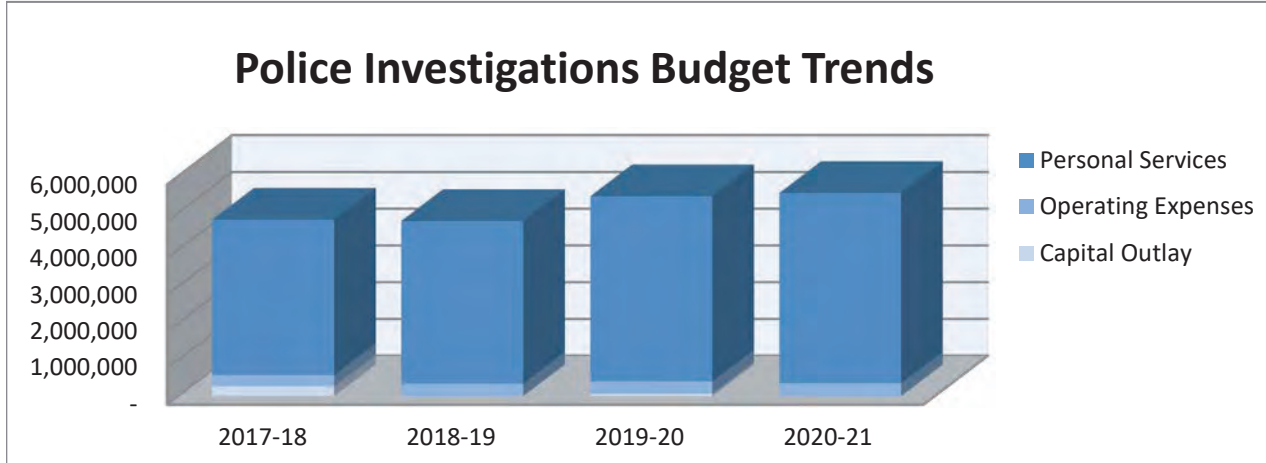
	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Lieutenant	1.00	1.00	1.00	1.00
SID Sergeant	2.00	2.00	2.00	2.00
Administrative Assistant	0.00	1.00	1.00	1.00
Administrative Secretary	1.00	0.00	0.00	0.00
SID Detective	10.00	10.00	11.00	11.00
<b>Total</b>	<b>14.00</b>	<b>14.00</b>	<b>15.00</b>	<b>15.00</b>

**CAPITAL OUTLAY:**

Replace U566 & U582 w/ Ford Explorer	\$ 57,000
Replace U569 or U572 w/ Ford Explorer	28,500
Replacement Vehicle	24,000
<b>Total</b>	<b>\$ 109,500</b>

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Police - Investigations Unit -- #211500  
 John Bolduc, Chief of Police



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 4,231,666	\$ 4,430,927	\$ 5,040,627	\$ 5,180,396
Operating Expenses	309,669	336,084	338,497	348,501
Capital Outlay	261,173	-	61,500	-
<b>Total</b>	<b>\$ 4,802,508</b>	<b>\$ 4,767,011</b>	<b>\$ 5,440,624</b>	<b>\$ 5,528,897</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)

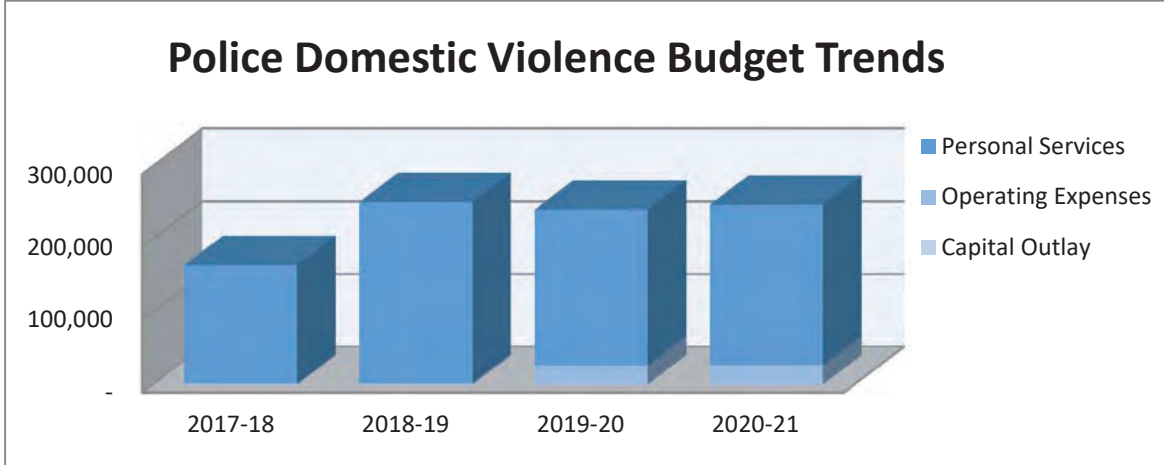
	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Lieutenant - Criminal Investigations	1.00	1.00	1.00	1.00
Sergeant - Criminal Investigations	5.00	5.00	5.00	5.00
Detective	23.00	23.00	26.00	26.00
Administrative Assistant	0.00	1.00	1.00	1.00
Crime Scene Technician	4.00	4.00	6.00	6.00
<b>Total</b>	<b>33.00</b>	<b>34.00</b>	<b>39.00</b>	<b>39.00</b>

**CAPITAL OUTLAY:**

Universal Extraction Device 4PC	\$ 11,500
License Place Reader	50,000
<b>Total</b>	<b>\$ 61,500</b>

**CITY OF PORT ST. LUCIE  
GENERAL OPERATING FUND - #001  
DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Police - Domestic Violence # 2123000  
John Bolduc, Chief of Police



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 162,210	\$ 249,002	\$ 214,443	\$ 220,639
Operating Expenses	1,600	1,600	25,828	26,333
Capital Outlay	-	-	-	-
<b>Total</b>	<b>\$ 163,810</b>	<b>\$ 250,602</b>	<b>\$ 240,271</b>	<b>\$ 246,972</b>

**STAFFING SUMMARY:**

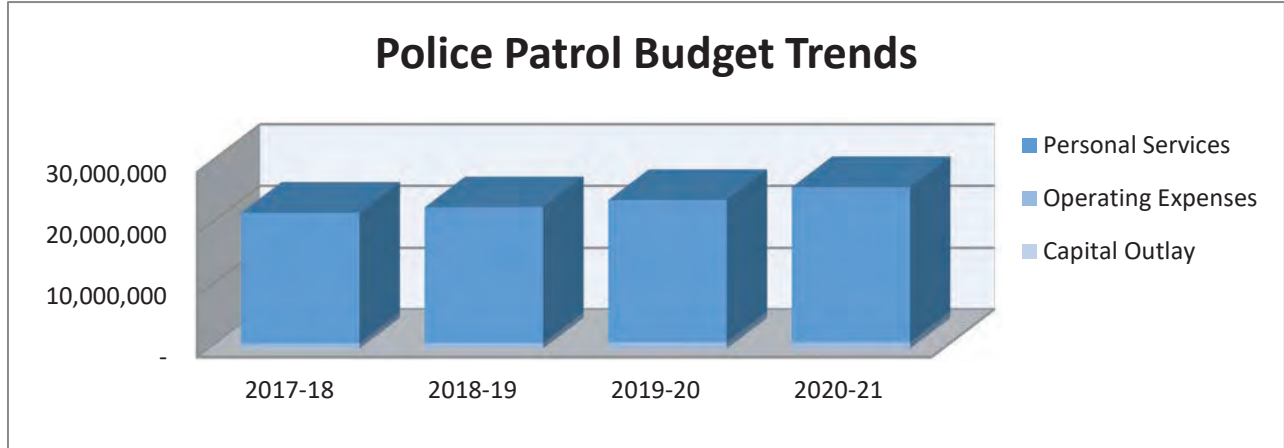
(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Victim Assistant Coordinator	0.00	1.00	1.00	1.00
Victim Advocate	2.00	2.00	2.00	2.00
<b>Total</b>	<b>2.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

**CAPITAL OUTLAY:** N/A



**CITY OF PORT ST. LUCIE  
GENERAL OPERATING FUND - #001  
DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Police - Patrol # 213000  
John Bolduc, Chief of Police



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 21,123,846	\$ 21,963,111	\$ 23,005,007	\$ 25,097,736
Operating Expenses	812,481	864,596	1,038,542	1,064,046
Capital Outlay	54,123	52,500	16,000	-
<b>Total</b>	<b>\$ 21,990,451</b>	<b>\$ 22,880,207</b>	<b>\$ 24,059,549</b>	<b>\$ 26,161,782</b>

**STAFFING SUMMARY:**

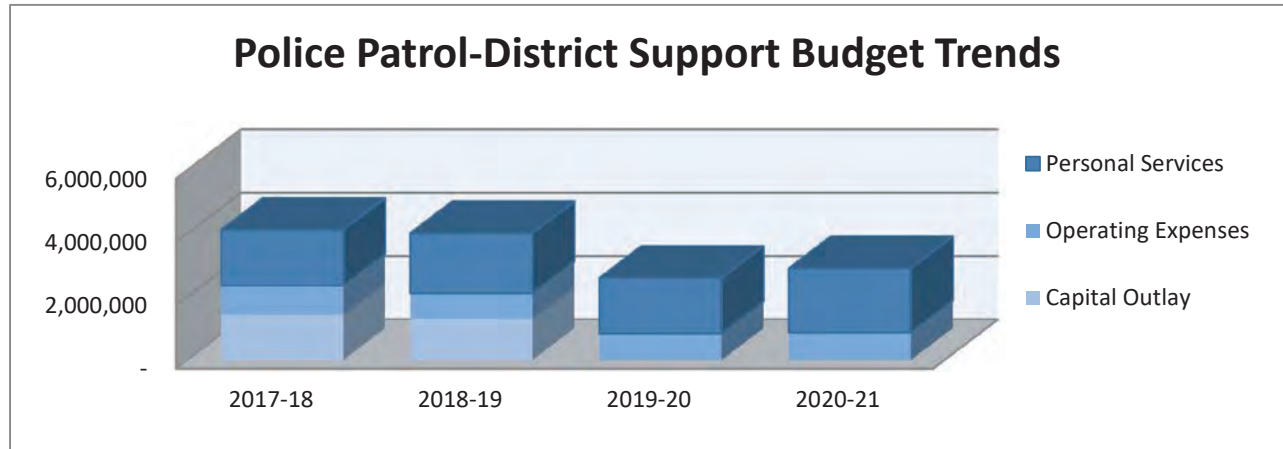
(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Assistant Chief of Police	1.00	1.00	1.00	1.00
Lieutenant	4.00	4.00	4.00	4.00
Sergeant	24.00	24.00	24.00	24.00
K-9 Officer	5.00	5.00	5.00	5.00
Police Officer	130.00	130.00	136.00	136.00
Traffic Accident Investigator	2.00	2.00	2.00	2.00
Administrative Assistant	1.00	1.00	1.00	1.00
<b>Total</b>	<b>167.00</b>	<b>167.00</b>	<b>173.00</b>	<b>173.00</b>

**CAPITAL OUTLAY:**

SWAT Throwbot	\$ 16,000
<b>Total</b>	<b>\$ 16,000</b>

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Police - Patrol District Support # 213100  
 John Bolduc, Chief of Police



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 1,760,280	\$ 1,895,501	\$ 1,751,975	\$ 2,021,583
Operating Expenses	931,534	808,808	837,586	867,809
Capital Outlay	1,416,419	1,296,905	-	-
<b>Total</b>	<b>\$ 4,108,233</b>	<b>\$ 4,001,214</b>	<b>\$ 2,589,561</b>	<b>\$ 2,889,392</b>

**STAFFING SUMMARY:**

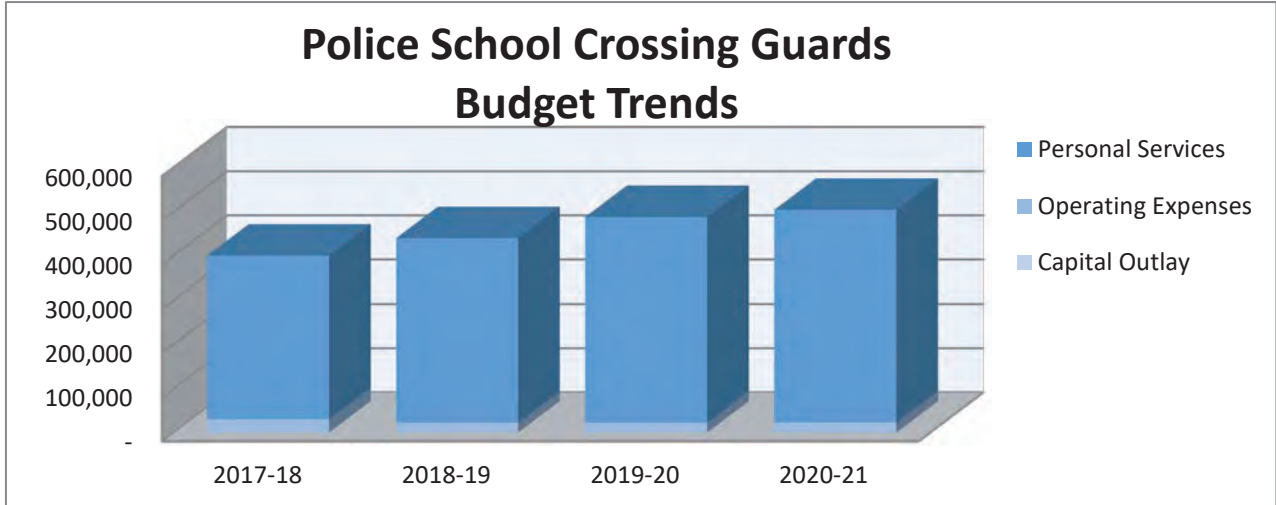
(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Lieutenant	1.00	1.00	1.00	1.00
Sergeant	1.00	1.00	1.00	1.00
Police Officer	8.00	0.00	0.00	0.00
School Resource Officer (SRO)	0.00	4.00	4.00	4.00
Fleet Coordinator	1.00	0.00	0.00	0.00
Parks Officers*	0.00	3.00	3.00	3.00
School Safety Officer (SSO)	1.00	1.00	1.00	1.00
Juvenile Services Specialist	1.00	1.00	1.00	1.00
Crime Prevention Specialist	0.63	1.00	1.00	1.00
PAL Director	0.00	1.00	1.00	1.00
P.A.L. Assistant Director	1.00	1.00	1.00	1.00
P.A.L. Assistant (PT)	0.50	0.50	0.50	0.50
<b>Total</b>	<b>15.13</b>	<b>14.50</b>	<b>14.50</b>	<b>14.50</b>

Note: Excludes three officers funded in 7210 P/R

**CAPITAL OUTLAY:** N/A

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Police - School Crossing Guards # 213400  
 John Bolduc, Chief of Police



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 369,777	\$ 417,402	\$ 465,159	\$ 480,732
Operating Expenses	30,133	21,998	22,254	22,886
Capital Outlay	-	-	-	-
<b>Total</b>	<b>\$ 399,910</b>	<b>\$ 439,400</b>	<b>\$ 487,413</b>	<b>\$ 503,618</b>

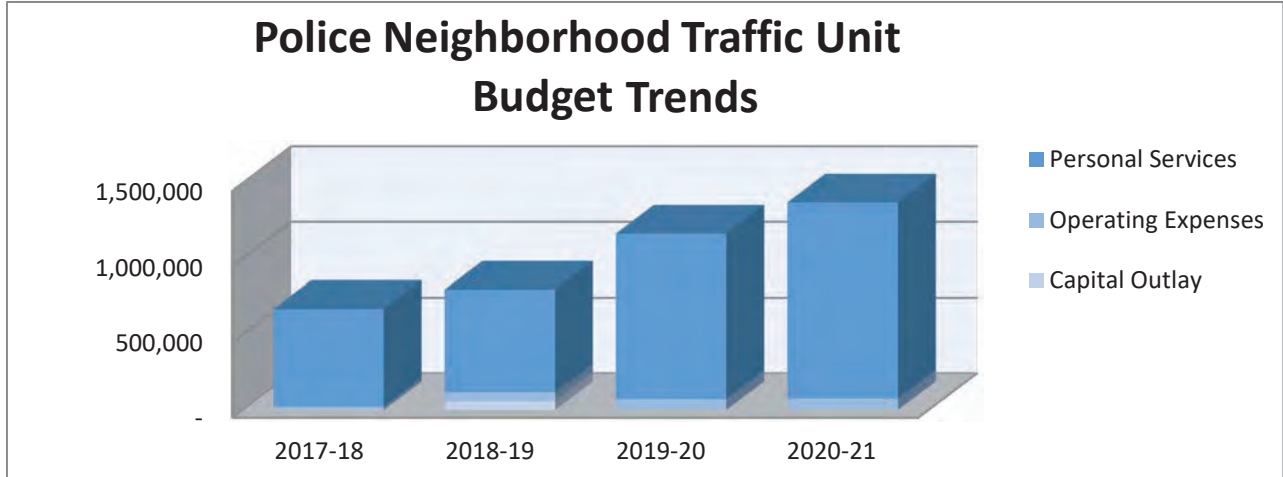
**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
School Crossing Guards Supervisor	1.00	1.00	1.00	1.00
School Crossing Guards	12.33	13.02	13.02	13.02
<b>Total</b>	<b>13.33</b>	<b>14.02</b>	<b>14.02</b>	<b>14.02</b>

**CAPITAL OUTLAY:** N/A

**CITY OF PORT ST. LUCIE  
GENERAL OPERATING FUND - #001  
DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Police - Neighborhood Traffic Unit # 213900  
John Bolduc, Chief of Police



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 647,128	\$ 677,646	\$ 1,091,611	\$ 1,294,604
Operating Expenses	20,215	59,151	72,261	74,767
Capital Outlay	-	58,000	-	866
<b>Total</b>	<b>\$ 667,343</b>	<b>\$ 794,797</b>	<b>\$ 1,163,872</b>	<b>\$ 1,370,237</b>

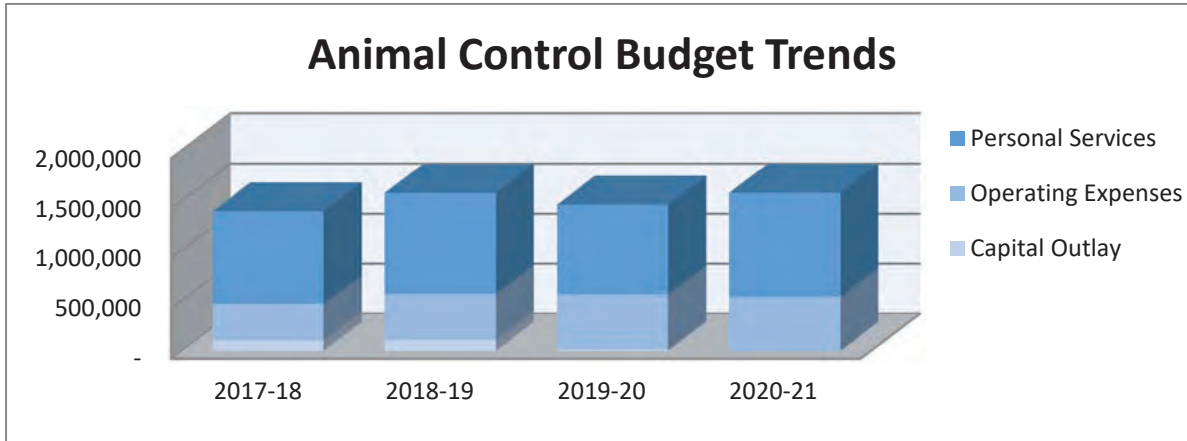
**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Traffic Sergeant	1.00	1.00	1.00	1.00
Traffic Officers	4.00	4.00	6.00	6.00
<b>Total</b>	<b>5.00</b>	<b>5.00</b>	<b>7.00</b>	<b>7.00</b>

**CAPITAL OUTLAY:** N/A

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Police - Animal Control # 620000  
 John Bolduc, Chief of Police



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 928,878	\$ 1,005,943	\$ 893,685	\$ 1,035,996
Operating Expenses	362,393	463,926	551,038	539,650
Capital Outlay	100,591	104,650	13,150	-
<b>Total</b>	<b>\$ 1,391,863</b>	<b>\$ 1,574,519</b>	<b>\$ 1,457,873</b>	<b>\$ 1,575,646</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Lieutenant	1.00	1.00	1.00	1.00
Animal Control Supervisor	2.00	2.00	2.00	2.00
Animal Control Officers	7.00	8.00	8.00	8.00
Animal Control Facilitator	1.00	1.00	0.00	0.00
Administrative Assistant	1.00	1.00	1.00	1.00
PT Kennel Attendant	0.50	0.50	0.50	0.50
<b>Total</b>	<b>12.50</b>	<b>13.50</b>	<b>12.50</b>	<b>12.50</b>

**CAPITAL OUTLAY:**

Kennel Upgrades/Remodel	\$ 13,150
<b>Total</b>	<b>\$ 13,150</b>



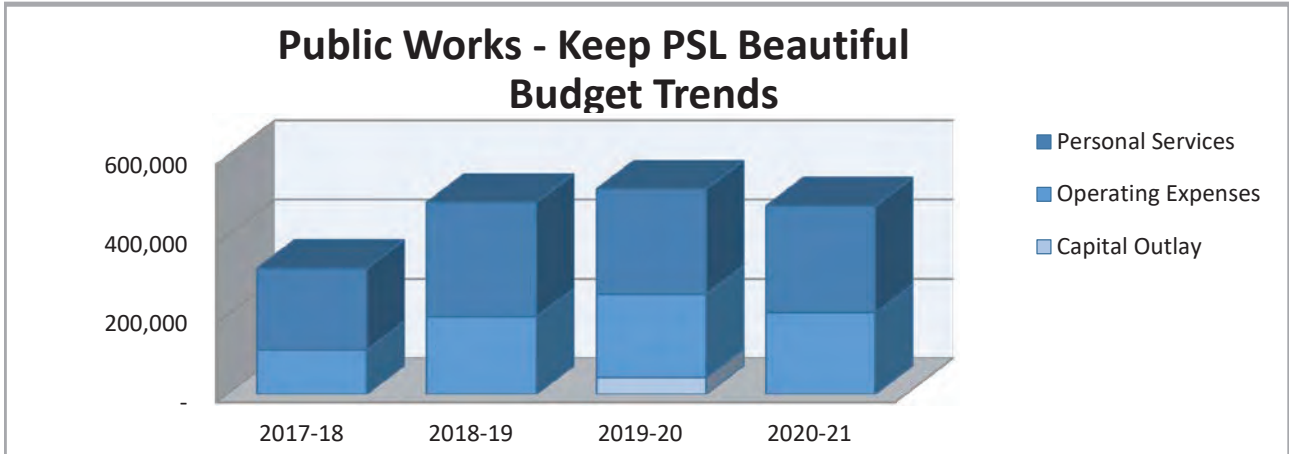
# *Public Works*

*Robert Sweeney*  
*Director*

*Keep PSL*  
*Beautiful*

**CITY OF PORT ST. LUCIE**  
**GENERAL FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Public Works- Keep PSL Beautiful -- #390000  
 Robert Sweeney, Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 205,449	\$ 288,165	\$ 264,501	\$ 269,280
Operating Expenses	112,455	196,199	210,264	206,074
Capital Outlay	-	-	43,000	-
<b>Total</b>	<b>\$ 317,905</b>	<b>\$ 484,364</b>	<b>\$ 517,765</b>	<b>\$ 475,354</b>

**STAFFING SUMMARY:**

	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Special Projects Coordinator	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00
Maintenance Workers	2.00	2.00	2.00	2.00
<b>Total</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>

**CAPITAL OUTLAY:**

1995 PWS-1399 Custom Trailer	\$ 7,500
2010 PW-7058 Custom Trailer	7,500
JD Gator HPX	28,000
<b>Total</b>	<b>\$ 43,000</b>

**CITY OF PORT ST. LUCIE  
PUBLIC WORKS  
KEEP PORT ST. LUCIE BEAUTIFUL -3900  
FINANCIAL STATUS  
FY 2019-2020**

	FY 2017-18 AUDITED	FY 2018-19 BUDGET	FY 2019-20 ADOPTED	FY 2020-21 PROJECTED
<b>Revenues and Sources:</b>				
Refuse Franchise Fee 1% - 323.750	\$ 157,183	\$ 157,500	\$ 166,223	\$ 166,223
KPSLB Grant/Donations - 334.394	16,064	15,000	15,000	15,000
Donations-366.936	7,084	1,000	7,500	7,500
<b>Total Revenues and Sources</b>	<b>180,331</b>	<b>173,500</b>	<b>188,723</b>	<b>188,723</b>
<b>Expenses:</b>				
Personal Expenses	205,449	288,165	264,501	269,280
Operating Expenses	112,455	196,199	210,264	206,074
Capital Outlay	-	-	43,000	-
<b>Total Expenses</b>	<b>317,905</b>	<b>484,364</b>	<b>517,765</b>	<b>475,354</b>
<b>Surplus / (Deficit)</b>	<b>\$ (137,574)</b>	<b>\$ (310,864)</b>	<b>\$ (329,042)</b>	<b>\$ (286,631)</b>
<b>Revenues as a % of Expenses:</b>	57%	36%	36%	40%
<b>Program Financial Goal:</b>				

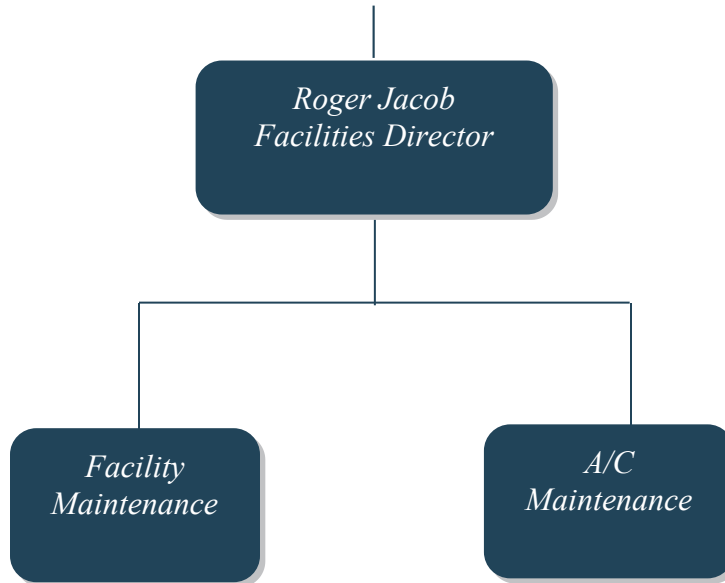




*“A City for All Ages”*



# *Facilities*





# FACILITIES MAINTENANCE

Fund #4135

## FY 2019-20 BUSINESS PLAN: OVERVIEW

### Overview

The mission of the Facilities Maintenance Department is to support all City departments by providing responsive, cost-effective long-term facility maintenance solutions to over 125 facilities and address deferred maintenance to keep City buildings and grounds sound and attractive.

The Department is also responsible for providing management of the maintenance for over 1,000 fleet vehicles and all grounds and heavy construction equipment.

Services include:

- Facility Repair and Maintenance
- Facility Preventative Maintenance
- Contract Development and Management Services for facility related needs
- City Fleet Vehicles and Equipment Maintenance Management

### FY 2019 FACILITIES MAINTENANCE DEPARTMENT INITIATIVES

The work of the Facilities Maintenance Department advances the City of Port St. Lucie's Strategic Plan goals of a Safe, Clean and Beautiful City, ensures High Quality Infrastructure and Facilities and contributes to a High-Performing Government Organization. Specifically, in FY 2018-2019, the Department accomplished the following:

- Established and organized the Department.
- Developed Work Order system for requests from various City Departments.
- Obtained complete inventory of all HVAC equipment and developed preventive maintenance schedules.
- Prepared Service Level Agreement with Civic Center Department.
- Incorporated fleet vehicle and equipment management into Department and hired Fleet Manager to provide effective and efficient management.
- Began Facilities Assessments of major facilities to address deferred maintenance focusing on energy efficiency and sustainability.
- Developed structural analysis of the Civic Center Parking garage and plan to address short and long-term needs.
- Began contracted construction projects including:
  - Thornhill Complex Public Works Building #1 Renovations
  - Civic Center Interactive Fountain Underground Controls Relocation
  - Police CSI Lab Renovations
  - Police Evidence Building Improvements
  - Police Building HVAC 1<sup>st</sup>. Floor Replacement
  - Various Office Reconfigurations including Public Works Offices in Building B, City Hall Training Lab and Legal Department
- Conducted mold remediation in various City facilities.
- Completed a Request for Proposal (RFP) for Fleet Management and Maintenance Services.

## FY 2020 FACILITIES MAINTENANCE DEPARTMENT INITIATIVES

In FY20, the Facilities Maintenance Department will continue to advance the Strategic Plan through the following:

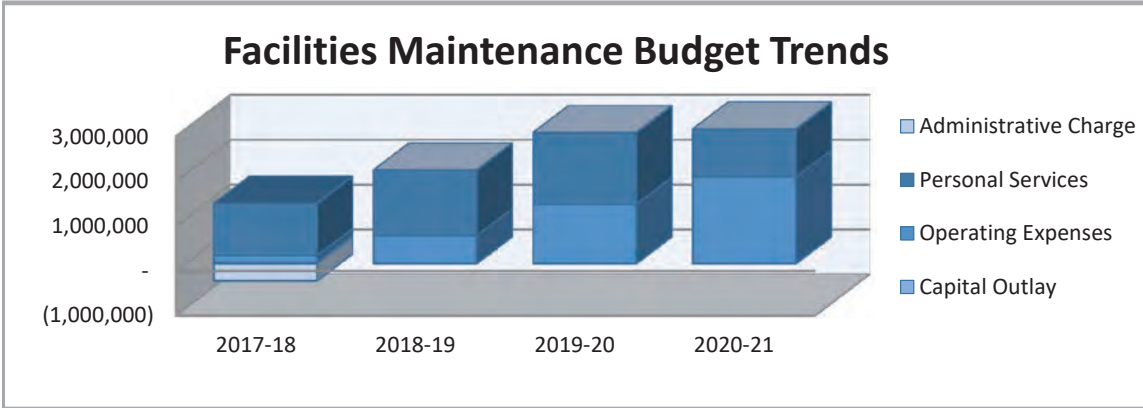
- Update Work Order system and obtain customer service feedback surveys to continue to provide improved customer service to better track and improve performance.
- Complete Facility Assessments.
- Begin implementation of projects identified in Facility Assessments to address short and long-term needs.
- Begin implementation of plan to address short and long-term needs of repairs and maintenance of the Civic Center Parking Garage.
- Complete deferred maintenance assessments for 10 buildings.

**CITY OF PORT ST. LUCIE FACILITIES MAINTENANCE DEPARTMENT  
FY 2019 2020 PERFORMANCE MEASURES AND SCORECARD**

	City Council Strategic Goal (s)	Key Performance Measures Facilities Maintenance Department	2016/17 Results	2017/18 Results	2018/19 Target	2019/20 Target
<b>WORKLOAD MEASURES</b>	Goal 5, High Quality Infrastructure and Facilities	Number of deferred maintenance assessments completed	N/A	N/A	N/A	10 Buildings
	Goal 7, High Performing Government Organization	Number of projects managed	N/A	N/A	N/A	15 Projects
<b>EFFICIENCY MEASURES</b>	Goal 7, High Performing Government Organization	Average number of work orders completed	N/A	N/A	N/A	2,500 Work Orders
<b>EFFECTIVENESS MEASURES</b>	Goal 7, High Performing Government Organization	Customer Service Satisfaction Survey Rating: Timeliness of response	N/A	N/A	N/A	80%
	Goal 7, High Performing Government Organization	Customer Service Satisfaction Survey Rating: Reliability of service	N/A	N/A	N/A	90%
	Goal 7, High Performing Government Organization	Customer Service Satisfaction Survey Rating: Work quality	N/A	N/A	N/A	95%
	Goal 7, High Performing Government Organization	Customer Service Satisfaction Survey Rating: Positive interactions	N/A	N/A	N/A	95%
	Goal 7, High Performing Government Organization	Number of critical system reliability issues resolved	N/A	N/A	N/A	85%
	Goal 5, High Quality Infrastructure and Facilities	Preventive maintenance schedule completion rates	N/A	N/A	N/A	90%
	Goal 7, High Performing Government Organization	Average number of vehicles and equipment available for use	N/A	N/A	N/A	90%

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Facilities Maintenance -- #413500 & #413600 Combined  
 Roger Jacob, Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 1,162,409	\$ 1,457,944	\$ 1,597,701	\$ 1,613,882
Operating Expenses	151,332	626,737	1,322,134	1,937,151
Capital Outlay	28,400	-	-	-
Subtotal	1,342,140	2,084,681	2,919,835	3,551,033
Administrative Charge	(382,692)	-	-	-
<b>Total</b>	<b>\$ 959,448</b>	<b>\$ 2,084,681</b>	<b>\$ 2,919,835</b>	<b>\$ 3,551,033</b>

**STAFFING SUMMARY:**

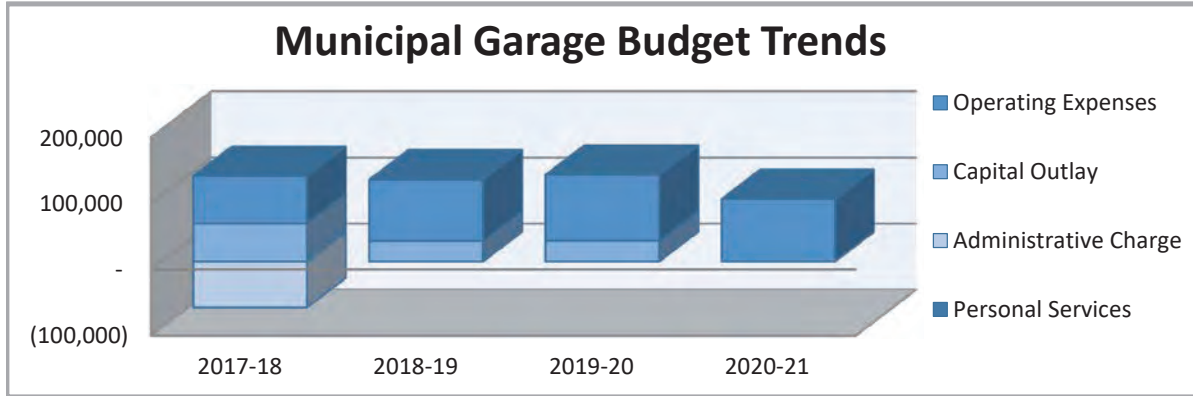
(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Director	1.00	1.00	1.00	1.00
Contract Specialist	0.00	1.00	1.00	1.00
Contract Specialist Assistant	0.00	1.00	1.00	1.00
Admin. Operations Coordinator	1.00	1.00	1.00	1.00
Building Maintenance Manager	1.00	0.00	0.00	0.00
Maintenance Supervisor	2.00	2.00	2.00	2.00
Building & Facilities Coordinator	1.00	1.00	1.00	1.00
Electrician	1.00	1.00	1.00	1.00
Plumber	1.00	1.00	1.00	1.00
Carpenter	2.00	2.00	2.00	2.00
Building Facilities Maintenance Worker	1.00	3.00	3.00	3.00
Financial Specialist	1.00	0.00	0.00	0.00
Building Maintenance Administrator	1.00	0.00	0.00	0.00
HVAC Supervisor	1.00	1.00	1.00	1.00
HVAC Technician	2.00	2.00	2.00	2.00
Fleet Manager	0.00	1.00	1.00	1.00
<b>Total</b>	<b>16.00</b>	<b>18.00</b>	<b>18.00</b>	<b>18.00</b>

Note: Building Maintenance and A/C Maintenance were combined into the Facilities Maintenance Department.

**CAPITAL OUTLAY:** N/A

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Municipal Garage -- #413000  
 Roger Jacob, Director



**EXPENDITURE SUMMARY:**

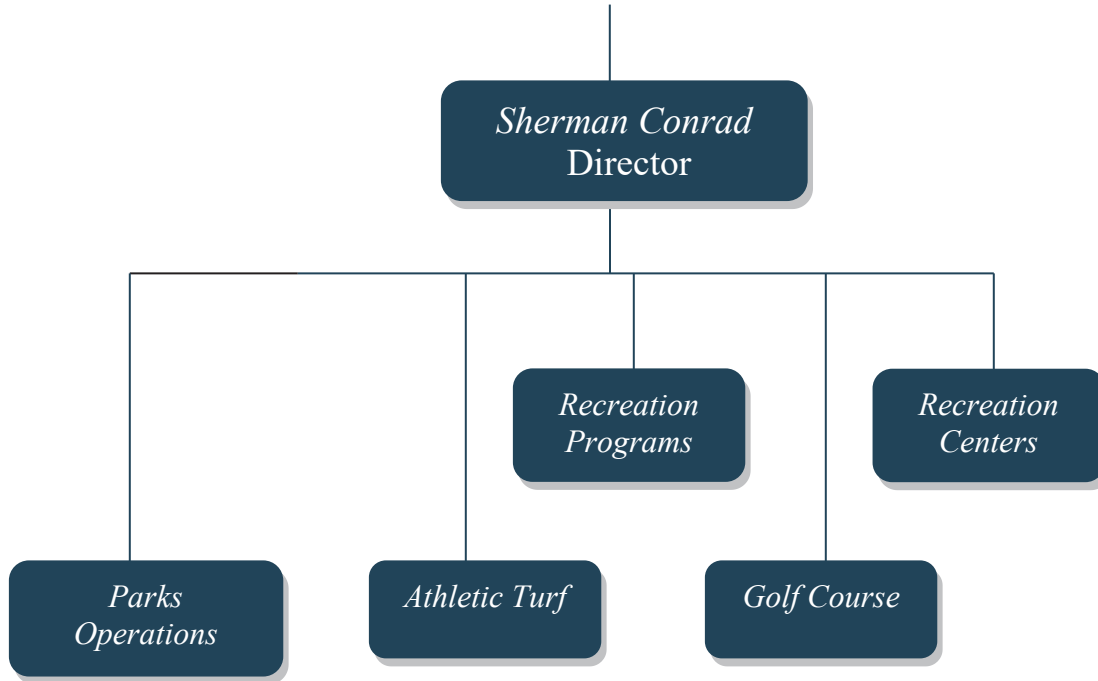
	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	71,622	92,608	99,763	94,201
Capital Outlay	57,350	30,835	31,000	-
Subtotal	128,971	123,443	130,763	94,201
Administrative Charge	(69,516)	-	-	-
<b>Total</b>	<b>\$ 59,455</b>	<b>\$ 123,443</b>	<b>\$ 130,763</b>	<b>\$ 94,201</b>

**CAPITAL OUTLAY:**

16 Ton 2 Post Lift	\$ 16,000
(3) Garage Door Openers	15,000
<b>Total</b>	<b>\$ 31,000</b>



# *Parks and Recreation*







# PARKS & RECREATION DEPARTMENT

Fund #001 7200, 7201, 7202, 7205, 7210, 7215, 7216, 7235, 7502 & 7503, 421 7250 & 421 7251

## FY 2019-20 BUSINESS PLAN: OVERVIEW

### Overview

The City of Port St. Lucie Park & Recreation Department's *Mission* is to strengthen our community by offering exceptional leisure, cultural, and innovative recreational opportunities.

The City of Port St. Lucie Parks & Recreation Department's *Vision* is that the Port St. Lucie Parks and Recreation facilities are dynamic destinations. Numerous special events consistently meet the diverse community needs and shape the character of our City. Citizens encounter natural areas and waters that endure and captivate, as well as, recreational programs which inspire personal growth, healthy lifestyles and a sense of community. All guests are assured that our facilities and parks are a safe place to play, celebrate, contemplate and recreate.

The Department's *Values* are:

- **Service:** We are committed to providing exceptional customer service to our community and organization. We value ethics, accountability, stewardship, and teamwork to accomplish our mission.
- **Diversity:** We embrace diversity, promote inclusion, and respect the unique qualities of our City team and our community.
- **Innovation:** We encourage and empower innovation in service delivery through our visionary team.
- **Engagement:** We are engaged and committed to prioritizing the highest level of service to our community.

### FY 2019 PARKS & RECREATION DEPARTMENT INITIATIVES

The work of the Parks & Recreation Department advances the City of Port St. Lucie's Strategic Plan goals of a **Safe, Clean and Beautiful City**, fosters **Vibrant Neighborhoods**, ensures **High Quality Infrastructure and Facilities**, provides **Culture, Nature and Fun Activities** and contributes to a **High-Performing Government Organization**. Specifically, in FY 2018-2019, the Department accomplished the following through the work of their divisions:

- **Administration – Ten Year Parks and Recreation Master Plan:** The final draft of the Ten-Year Master Plan was presented and adopted at the 2019 City Council Summer Retreat, a top Strategic Plan priority.
- **Administration - CAPRA Accreditation:** The Commission for Accreditation of Park and Recreation Agencies (CAPRA) accreditation is a quality assurance improvement process demonstrating an agency's commitment to its employees, volunteers, patrons and community. The 151 CAPRA standards for national accreditation provide an authoritative assessment tool for park and recreation agencies. Through compliance with the standards of excellence, CAPRA accreditation assures policy makers, department staff, the general public and tax payers that an accredited park and recreation agency has been independently evaluated against established benchmarks as delivering a high level of quality. The tentative application date is set for July 2019 and an agency self-assessment report must be completed within 2 years of application.

- **Administration - Outreach Efforts:** With the addition of the Community Outreach Coordinator, the Department seeks to increase its level of outreach and community engagement, in direct effort to reduce the “lack of awareness” barrier between the Department and the community. Efforts will include but are not limited to: educational outreach in area schools, completion and launch of Department rebranding process, and public engagement at various events and expos. Propose unification of City outreach staff via the establishment of an outreach bureau/group, to ensure clarity and quality in various outreach opportunities, and to enhance availability of outreach staff to interested community members.
- **Completed CDBG- Funded Parks Project:** Provided security cameras to Veterans Park at Rivergate Boat Ramps and made pavilion improvements at Rotary Park.
- **Completed Park Improvements:** Replacement of 30-year old asphalt roofing system at Swan Park concession building. Pavilion renovation and refurbishment at Jessica Clinton Park and Sandhill Crane Park. Sports lighting improvements at McChesney Park, Sportsman’s Park, and Jessica Clinton Park. Parking lot expansion to include 76 new parking spaces at Jessica Clinton Park. Fiber optic line installation at Whispering Pines Park to improve phone communication and additional security. Security camera and fiber optic lines at Jessica Clinton Park to improve communication and additional security. Lighting improvements to Whispering Pines Park playground and Jessica Clinton Park tennis and basketball courts to improve security during after- hours. Awarded design contract to CPZ Architecture to design concession building at Whispering Pines Park Construction. This work will begin FY 2019-2020 to construct a new structurally sound building to accommodate increased capacity. Completed additional concrete trails at Woodland Trails Park.
- **Parks Capital Improvement Projects (CIP):** Westmoreland to Bridge Plaza project to add additional boardwalk and river access to connect to Rivergate/Tom Hooper Park. Design for Sports field improvements at Jessica Clinton Park to improve drainage and playability. Construction of Winterlakes Neighborhood Park, Phase I, has commenced.
- **Recreation/Special Events/Minsky Gym/Civic Center Recreation/Community Center & Fitness:** Over the past year, 576,999 recreation center user participants visited the City’s Recreation facilities, and staff has made some noteworthy improvements:
  - At the **Community Center**, new carpet was installed behind the Guest Services desk, accordion-style hurricane shutters were added to all the windows and doors, replaced the fire panel, voice panel, smoke detectors, painted the exterior of the building and other areas of the facility. Natures Keeper installed the recharge well for the lake, Sullivan Electric installed the Lake Fountain with LED Lights. Other additions included four new pool tables, chairs for the game room and additional WIFI to the auditorium.
  - **Major improvements to Minsky Gym** this year included: replacing obsolete security cameras inside and outside of the building, repainting the gymnasium lines, cleaned the vinyl wall panels, resurfacing and repairing the parking lot, added accordion – style hurricane shutters to the front doors, the interior gym lights in the facility were retrofitted with LED lights and fixtures, replaced the storage shed, replaced the curtain divider and added new benches in front of the gym.
  - The **Humana Fitness and Wellness Center and the Community Fitness and Wellness Center** is operated by Parks & Recreation. The fitness staff proudly offers 70+ fitness classes and personal training. This past year, we are projecting to have 82,500 visits to the Humana Fitness and Wellness Center and 49,000 visits to the Community Fitness and Wellness Center.
  - This past year improvements to the **Fitness Centers** were fewer as we did some major improvements the past two years, which consisted of replacing floors and the replacement of old with new fitness equipment in both facilities. This year, additions included new chairs for the Silver Sneakers program, updated multiple storage areas for member use equipment, purchased additional supplies for the new Rock Steady Boxing Program, added music to the Community Fitness & Wellness Center, updated security cameras inside the training & stretch rooms at the Humana Fitness & Wellness Center and certified an additional coach for the Rock Steady Program. At the P & R Civic Center,

major improvements this year included the installation of new carpet behind the Civic Center Recreation desk and in the Tot Room, reinforcement of the walls and replacement the wall pads inside the gymnasium and added accordion-style doors for the storage room.

- The **Junior Basketball League** continues to use the school sites for practices two days per week and on Saturdays for games. As a result, more than 1,200 participants in two seasons of Junior Basketball Play-Winter and Summer can be accommodated.
- **2018 Summer Camp** was held at both the Civic Center and Minsky Gym, for youth ages 5 through 14. Over the 10-week Summer Camp Program, we had 2,978 paid participants in the 10-week sessions of Camp.
- This year the **Special Event staff** continued to offer a second Bonfire & Hay Ride during the month of February. Around 3,500 participants attended the “second” event held in February. Staff also solely produced this year’s Oktoberfest, which was enjoyed by about 15,000 guests. In March, staff co-produced the St. Patrick’s Day Festival with the Friendly Sons and Daughters of Ireland, and an estimated 25,000 people enjoyed the Irish-themed event. At this past year’s Festival of Lights & Tree Lighting event, staff added a “WOW” factor to the event by adding holiday lights that danced throughout Village Square, including on the parking garage and added fireworks to the lighting of the holiday tree. Over 30,000 people enjoyed that one-day event. Freedomfest, the City’s Fourth of July celebration produced by Parks & Recreation, features a premiere firework display throughout the Treasure Coast. Over 35,000 people enjoyed the 25-minute fireworks display and the live band that performed for the event. River Nights is offered monthly on the second Thursday of the month during October through April. During the month of February, the Department produced a special Valentine-themed River Nights event with an awesome Journey Tribute band. Over 350 guests enjoyed the live entertainment. The Fall Fun Fest event is stacked with fun for the entire family. Staff squeezed in a variety of entertainment amidst all three days of the festival and the carnival. Over 25,000 people participated in this annual fun festival which is co-produced with the Lions Club.

## FY 2020 PARKS & RECREATION DEPARTMENT INITIATIVES

In FY20, the Parks & Recreation Department will continue to grow as a national leader and advance the Strategic Plan through the following initiatives and divisions:

- Per the City Council’s adopted Strategic, Plan the department will focus on beginning implementation of the Ten-Year Parks and Recreation Master Plan, advancing the Riverwalk/Westmoreland Park and Riverwalk Master Plan, continued deferred maintenance efforts on existing facilities, future development of the Tradition and/or Torino Regional Park and an Adventure Park.
- The department will further support the advancement of the City of Port St. Lucie’s Strategic Plan through expanding the FY 2019-2020 Parks and Recreation Department Strategic Business Plan to FY 2024-2025 and its following goals:
  - Analyze and strengthen existing parks operations for optimal performance.
  - Improve current programs and events.
  - Improve existing parks and facilities and effectively plan for future needs.
  - Advance programs, events and facilities through innovation.
  - Invest in human capital.
- **Administration - CAPRA Accreditation:** Staff will continue the self-assessment report throughout FY 2020-2021 with anticipated completion in 2021.
- **Administration - Outreach Efforts:** Outreach efforts will continue to reach the community via various innovative methods. A signage/wayfinding process for all Department locations and facilities would be

proposed for design phase completion, with construction/install pending future phases. The Department will continue to partner with the Communications Department to enhance outreach and marketing efforts.

- **Proposed CDBG-Funded Parks Project:** Proposed new fitness stations at Woodstork Trails Park.
- **Proposed Park Improvements:** Provide improvements to the racquetball courts at Lyngate Park and Sandhill Crane Park. Replacement of restroom exterior doors at Swan and Sportsman’s West Parks. Additional security lighting will be added to Fred Cook Park pavilion. Improvements scheduled to add License Plate Reader Cameras (LPR) and Fiber optic lines for added security to Sandhill Crane and Whispering Pines Parks.
- **Proposed Capital Improvement Projects (CIP):** Parks Entrance Sign design and installation (Phase I). Replacement playground at Sportsman’s Park to include inclusive play structure, shade, and exercise equipment area. Replacement playground at Charles Ray Park to include inclusive play structure and shade. New storage building will be constructed at Sportsman’s Park and Whispering Pines Park will begin construction of the new concession building that will replace the 30+ year-old modular trailer building. Swan Park will be the 7<sup>th</sup> Community Park to received security cameras for added security. The Woodland Trails Neighborhood Park Shade Structure(s) for the playground and fitness station areas have been included in the FY 2020-2021 CIP budget.
- **Recreation/Special Events/Minsky Gym/Civic Center Recreation/Community Center & Fitness:** All units continue to strive to provide excellent customer service. Areas of focus In FY20 include:
  - **Special Events:** Analyze existing events for improvements through existing resources and the potential development of new and expanded events through sponsorships/partnerships and based upon adequate/responsible staffing levels. Other specific event improvements include:
    - Adding a mobile restroom to assist with the events.
    - Continue to add to the “WOW” factor during the Festival of Lights Tree Lighting.
    - A funding request to purchase trams to be used during special events.
  - **Community Center:** Proposed major projects include: replacing the office carpet in the administration wing and interior painting of the building, replacing the playground with sensory equipment for children with autism and repairing the parking lot.
  - **Minsky Gym:** Proposed major projects include replacing and relocating the scoreboards and installing an emergency paging / intercom system.
  - **Fitness Centers:** Staff will certify an additional coach for the Rock Steady Boxing program and add a training program for High School and future college athletes to prepare them for their upcoming seasons.
  - **Civic Center Recreation:** Major projects include replacing the scoreboards, adding 12 new laptops to be used for senior and youth programing in the game room.
  - **Saints Golf Course:** Initiatives to improve operations include:
    - **Management:** Improve reporting and evaluation, benchmarking and recruitment of a new Golf Course administrator. Fine-tune reporting for the Saints will include the development of an annual report, “State of the Saints Golf Course,” at the end of each FY, which will focus on achievements and financial data relative to both maintenance and operations of the golf course.
    - **Facilities:** Proposing to replace several pieces of equipment in the commercial kitchen; restoration of the entrance sign along Morningside Blvd.; provide new landscaping to entrance and Clubhouse parking lot; proposing funding to paint Clubhouse and Cart Storage building and replace wooden deck panels on bridge crossing located on hole #17.

**CITY OF PORT ST. LUCIE PARKS & RECREATION DEPARTMENT  
FY 2019 2020 PERFORMANCE MEASURES AND SCORECARD**

	City Council Strategic Goal (s)	Key Performance Measures	2016/17 Results	2017/18 Results	2018/19 Results	2019/20 Target
<b>WORKLOAD MEASURES</b>	Culture, Nature and Fun Activities (Goal 6)	Vandalism Reports Responded To	32	42	25	30
	6	Visitors to Botanical Gardens	32,342	36,427	47,575	50,000
	6	Recreation Programs (all facilities)	2,973	4,355	4,492	4,600
	6	Recreation Center Users (all facilities)	518,762	599,179	587,866	600,000
	6	Recreation Revenue (including Civic Center Recreation & Fitness)	\$1,722,086	\$1,804,523	\$1,758,269	1,800,000
	6	Fitness Center (both facilities) Members	3,496	4,536	3,774	4,000
	6	Civic Center Fitness Center Users	63,278	72,914	73,465	74,500
	6	Fitness Center Users (both facilities) – new measure	N/A	120,260	122,627	135,000
	6	Community Fitness & Wellness Center Users	42,666	47,346	49,162	51,000
	6	Recreation Rentals	3,393	3,084	2,776	3,000
	6	Acres Maintained * This figure does not include 3,100 acres at McCarty Ranch Preserve	1,529.37	1,529.37	1,529.37	1,529.37
	6	Online park pavilion rentals (new measure)	N/A	N/A	242	350
	6	Paid Park Reservations	1,998	2,458	2,517	2,700

	6	Number of Nights Reserved by Campers at McCarty Ranch Preserve (new measure)	N/A	242	278	300
<b>EFFICIENCY MEASURES</b>	6	Acres Maintained per FTE	39.85	37.86	38.18	39.00
	6	Cost per acre maintained	\$1,116.24	\$1,639.35	\$1,803.19	\$1,900
	6	Number of Fitness Center members per FTE	635.64	772.08	642.00	750.00
	6	Recreation Program Participants per FTE	15,394	16,708	16,536	17,000
<b>EFFECTIVENESS MEASURES</b>	6	Park reservations rating overall satisfaction “above average” with their park experience (new measure)	N/A	99.7%	99.7%	99.7%
	6	Citizen Survey: Percentage of Respondents Rating City Parks Good or Excellent	N/A	74%	71%	73%
	6	Citizen Survey: Percent Rating Special Events as Excellent or Good	N/A	57%	56%	58%
	6	Citizen Survey: Percent Rating Recreation Centers as Excellent or Good	N/A	63%	62%	64%
	6	Citizen Survey: Percent Rating Recreation Programs as Excellent or Good	N/A	62%	55%	58%



# PARKS & RECREATION

BY THE NUMBERS

FITNESS CENTER USERS  
(BOTH FACILITIES)

**122,627**

ROUNDS OF GOLF  
PLAYED AT  
THE SAINTS GOLF COURSE

**47,127**

VANDALISM REPORTED  
IN PARKS

**↓ 40.4%**

COMMUNITY CENTER  
PARTICIPATION

**191,000**

COMMUNITY CENTER  
CITY USE

**↑ 36.5%**

RECREATION CENTER USERS  
(ALL FACILITIES)

**587,866**

BOTANICAL GARDEN'S  
PARTICIPATION

**47,575**

AN INCREASE OF 30%!

PARK PAID  
RESERVATIONS

**↑ 3.0%**

PARK REVENUE

**↑ 22.8%**

ONLINE PARK  
PAVILION RENTALS

**242**

(A NEW METRIC)

CAMPING RESERVATIONS AT  
MCCARTY RANCH PRESERVE

**↑ 15.0%**



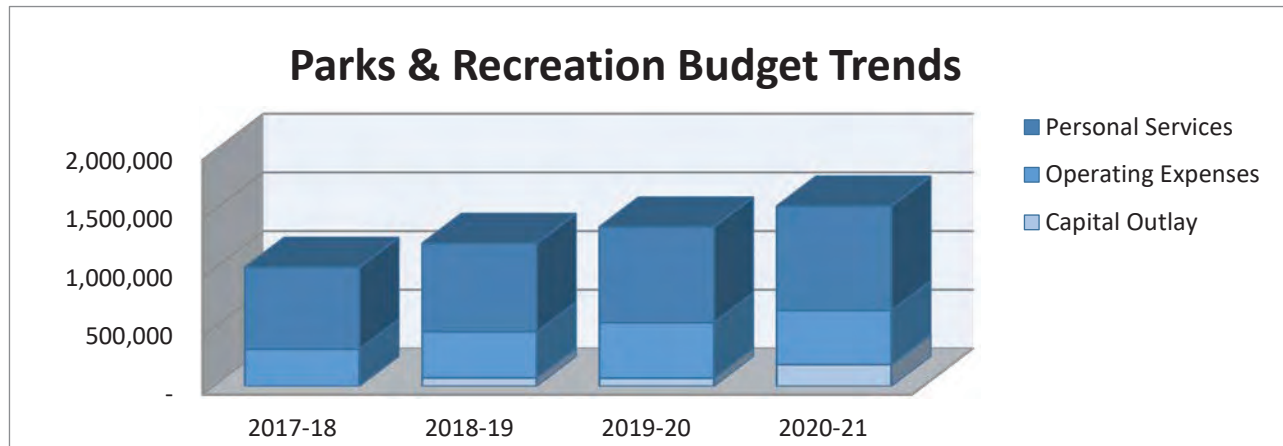


*“A City for All Ages”*



**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Recreation -- #720000  
 Sherman Conrad, Parks and Recreation Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 697,334	\$ 753,596	\$ 813,667	\$ 889,409
Operating Expenses	316,395	392,052	474,699	461,006
Capital Outlay	-	72,000	69,000	185,000
<b>Total</b>	<b>\$ 1,013,729</b>	<b>\$ 1,217,648</b>	<b>\$ 1,357,366</b>	<b>\$ 1,535,415</b>

**STAFFING SUMMARY:**

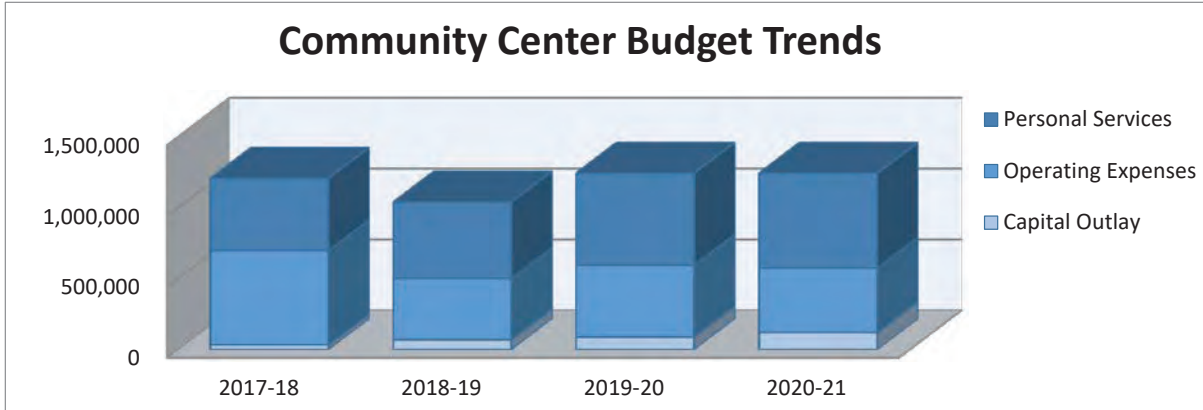
(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Recreation Administrator	0.50	0.50	1.00	1.00
Recreation Manager	1.00	1.00	1.00	1.00
Special Events Coordinator	1.00	1.00	2.00	2.00
Recreation Supervisor	1.50	1.50	1.00	1.00
Recreation Leader	1.00	1.00	1.00	1.00
Recreation Specialist	1.00	1.00	1.00	1.00
P/T Recreation Aide	1.25	1.25	1.25	1.25
Camp Director (Seasonal)	1.52	1.52	1.52	1.52
Recreation Leader (Seasonal)	2.52	2.52	2.86	2.86
Recreation Aide (Seasonal)	0.31	0.31	0.78	0.78
Camp Leader (Part-Time)	1.80	1.80	2.29	2.29
<b>Total</b>	<b>13.40</b>	<b>13.40</b>	<b>15.70</b>	<b>15.70</b>

**CAPITAL OUTLAY:**

(2) Apache Trolley	\$ 34,000
Ford Transit Van	35,000
<b>Total</b>	<b>\$ 69,000</b>

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Airoso Community Center -- #720100  
 Sherman Conrad, Parks and Recreation Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 508,935	\$ 539,213	\$ 647,616	\$ 670,021
Operating Expenses	665,383	432,836	507,030	454,189
Capital Outlay	33,294	68,200	89,400	120,000
<b>Total</b>	<b>\$ 1,207,612</b>	<b>\$ 1,040,249</b>	<b>\$ 1,244,046</b>	<b>\$ 1,244,210</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Recreation Administrator (50% charged to 7200)	0.50	0.50	0.50	0.50
Supervisor	1.00	1.00	1.00	1.00
Events Leader	2.00	2.00	2.00	2.00
Event Coordinator	1.00	1.00	1.00	1.00
Maintenance Worker	1.00	1.00	1.00	1.00
P/T Recreation Aide	2.70	2.70	2.70	2.70
<b>Total</b>	<b>8.20</b>	<b>8.20</b>	<b>8.20</b>	<b>8.20</b>

**CAPITAL OUTLAY:**

Wireless Projector & Wall Mount Connections	\$ 22,000
Parking-lot Repair	65,000
Upgrade Computer for Guest Services Desk-Computer #3030	1,200
Upgrade Laptop Computer for Light Show	1,200
<b>Total</b>	<b>\$ 89,400</b>

**CITY OF PORT ST. LUCIE**  
**PORT ST. LUCIE COMMUNITY CENTER - 7201**  
**FINANCIAL STATUS**  
**FY 2019-2020**

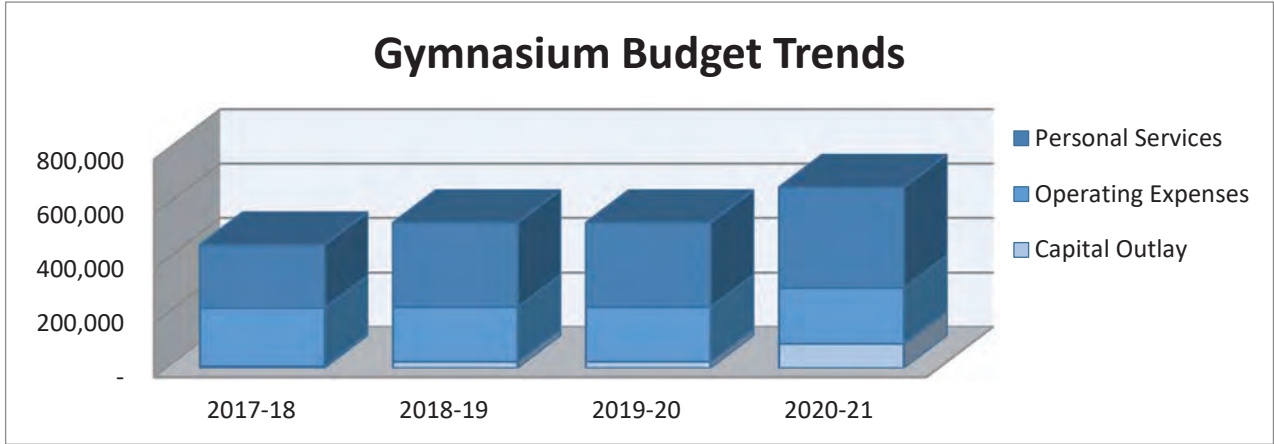
	FY 2017-18 Audited	FY 2018-19 Budget	FY 2019-20 Adopted	FY 2020-21 Projected
<b>Revenues and Sources:</b>				
Program Activity Fees - 347.211	\$ 46,374	\$ 55,000	\$ 47,858	\$ 48,816
Admin Fee - C. Ctr. - 347.411	5,077	8,308	5,753	5,753
Facility Rentals- non tax - 347.501	49,531	55,000	55,000	55,000
Facility Rentals - tax - 347.511	132,617	123,155	125,000	126,250
Wellness Lease - 362.511	-	-	-	-
Vending Commissions - 369.911	612	510	500	500
<b>Program Revenues</b>	<b>234,210</b>	<b>241,973</b>	<b>234,111</b>	<b>236,319</b>
Recycling Proceeds - 369.125	-	-	-	-
Refuse Franchise Fee - 323.750	639,074	630,000	664,893	678,190
<b>Other Dedicated Revenues</b>	<b>639,074</b>	<b>630,000</b>	<b>664,893</b>	<b>678,190</b>
<b>Total Revenues and Sources</b>	<b>873,284</b>	<b>871,973</b>	<b>899,004</b>	<b>914,509</b>
<b>Expenses:</b>				
Personal Expenses	508,935	539,213	647,616	670,021
Operating Expenses	665,383	432,836	507,030	454,189
Capital Outlay	33,294	68,200	89,400	120,000
Debt Service	-	-	-	-
Budgeted Contingency -- R & R	-	-	-	-
<b>Total Expenses</b>	<b>\$ 1,207,612</b>	<b>\$ 1,040,249</b>	<b>\$ 1,244,046</b>	<b>\$ 1,244,210</b>
<b>Surplus / (Deficit)</b>	<b>(\$334,327)</b>	<b>(\$168,276)</b>	<b>(\$345,042)</b>	<b>(\$329,701)</b>

**Program Financial Goal:** To operate on a Breakeven Basis.

**\*\* Note --** Any Surplus funds in a Fiscal Year will be carried forward for "Renewal & Replacement".

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Gymnasium -- #720200  
 Sherman Conrad, Parks and Recreation Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 231,120	\$ 309,218	\$ 309,218	\$ 368,339
Operating Expenses	214,608	201,087	201,087	206,705
Capital Outlay	7,345	24,000	24,000	90,000
<b>Total</b>	<b>\$ 453,074</b>	<b>\$ 534,305</b>	<b>\$ 534,305</b>	<b>\$ 665,044</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Recreation Supervisor	0.50	0.50	1.00	1.00
Recreation Program Coordinator	1.00	1.00	1.00	1.00
Recreation Leader	1.00	1.00	1.00	1.00
Customer Specialist	1.00	1.00	0.00	0.00
P/T Recreation Aide	1.25	1.25	2.08	2.08
<b>Total</b>	<b>4.75</b>	<b>4.75</b>	<b>5.08</b>	<b>5.08</b>

**CAPITAL OUTLAY:**

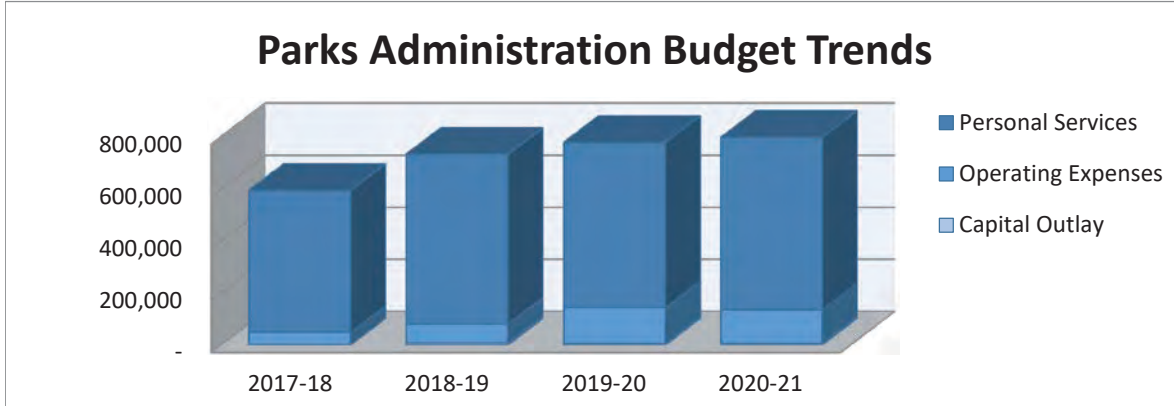
(2) Scoreboard Replacement w/ Three Controllers	\$ 18,000
Emergency Paging/Intercom System	6,000
<b>Total</b>	<b>\$ 24,000</b>

**CITY OF PORT ST. LUCIE  
MINSKY GYMNASIUM - 7202  
FINANCIAL STATUS  
FY 2019-2020**

	FY 2017-18 Audited	FY 2018-19 Budget	FY 2019-20 Adopted	FY 2020-21 Projected
<b>Revenues and Sources:</b>				
Program Activity Fees - 347.212	\$ 95,933	\$ 75,000	\$ 77,250	\$ 79,568
Admin Fee - Gym - 347.412	7,295	7,000	7,000	7,000
Facility Rentals- non tax - 347.502	16,685	16,810	16,810	16,810
Facility Rentals - tax - 347.512	1,004	600	600	600
Alcohol Permits - 329.612	-	-	-	-
Donations - 366.912	862	1,000	850	850
Vending Commissions - 369.912	613	200	500	500
<b>Program Revenues</b>	<b>122,392</b>	<b>100,610</b>	<b>103,010</b>	<b>105,328</b>
C.D.B.G. funding contribution	-	-	-	-
<b>Total Revenues and Sources</b>	<b>122,392</b>	<b>100,610</b>	<b>103,010</b>	<b>105,328</b>
<b>Expenses:</b>				
Personal Expenses	231,120	275,230	309,218	368,339
Operating Expenses	214,608	246,876	201,087	206,705
Capital Outlay	7,345	56,500	24,000	90,000
<b>Total Expenses</b>	<b>\$ 453,074</b>	<b>\$ 578,606</b>	<b>\$ 534,305</b>	<b>\$ 665,044</b>
<b>Surplus / (Deficit)</b>	<b>\$ (330,682)</b>	<b>\$ (477,996)</b>	<b>\$ (431,295)</b>	<b>\$ (559,716)</b>
<b>Revenues as a % of Expenses:</b>	27%	17%	19%	16%
<b>Program Financial Goal:</b> To minimize the financial deficit of the facility.				

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Parks & Recreation Administration -- #720500  
 Sherman Conrad, Parks and Recreation Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 544,723	\$ 651,611	\$ 633,468	\$ 662,095
Operating Expenses	48,156	72,352	137,310	128,078
Capital Outlay	1,085	9,189	7,255	7,255
<b>Total</b>	<b>\$ 593,965</b>	<b>\$ 733,152</b>	<b>\$ 778,033</b>	<b>\$ 797,428</b>

**STAFFING SUMMARY:**

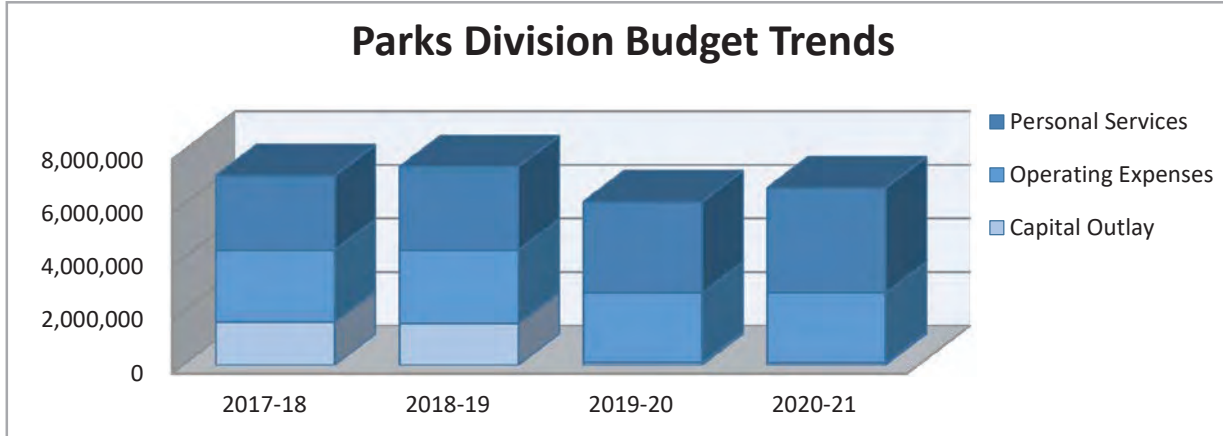
(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 20120-21 *****
Director	1.00	1.00	1.00	1.00
Deputy Director	1.00	1.00	1.00	1.00
Community Outreach Coordinator	1.00	1.00	1.00	1.00
Financial Specialist	1.00	1.00	1.00	1.00
Accounting Clerk	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Office Assistant	0.63	0.63	0.00	0.00
<b>Total</b>	<b>6.63</b>	<b>6.63</b>	<b>6.00</b>	<b>6.00</b>

**CAPITAL OUTLAY:**

Office Furniture Admin. Staff	\$ 6,255
Misc. Computer Hardware Purchases	1,000
<b>Total</b>	<b>\$ 7,255</b>

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Parks & Recreation - Parks Division -- #721000  
 Sherman Conrad, Parks and Recreation Director  
 Brad Keen, Assistant Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 2,775,609	\$ 3,108,140	\$ 3,399,664	\$ 3,909,065
Operating Expenses	2,685,061	2,734,770	2,593,480	2,608,126
Capital Outlay	1,607,768	1,559,000	105,000	93,500
<b>Total</b>	<b>\$ 7,068,438</b>	<b>\$ 7,401,910</b>	<b>\$ 6,098,144</b>	<b>\$ 6,610,691</b>

**STAFFING SUMMARY:**

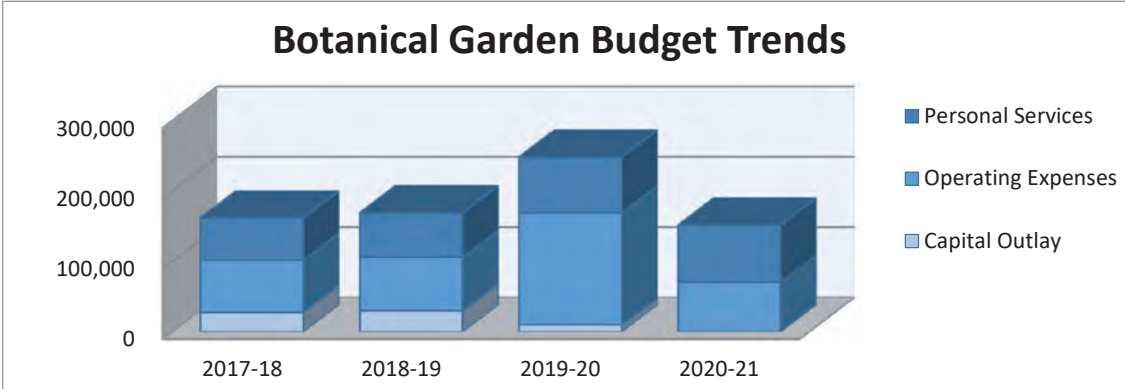
(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Assistant Director	1.00	1.00	1.00	1.00
Parks Administrator	0.00	0.00	1.00	1.00
Operations Manager	1.00	1.00	1.00	1.00
Operations Supervisor	1.00	1.00	1.00	1.00
Safety & Training Coordinator	1.00	1.00	1.00	1.00
Project Manager	1.00	1.00	2.00	2.00
Parks Supervisor	5.00	5.00	5.00	5.00
Parks Coordinator	1.00	1.00	1.00	1.00
Park Leader	6.00	6.00	6.00	6.00
Equipment Operator	1.00	1.00	0.00	0.00
Maintenance Worker	19.87	19.87	26.33	26.33
Park Attendant	2.18	2.18	1.95	1.95
Police Officer	3.00	3.00	3.00	3.00
<b>Total</b>	<b>43.05</b>	<b>43.05</b>	<b>50.28</b>	<b>50.28</b>

**CAPITAL OUTLAY:**

Replacement PK-9512 F-250 SD Truck	\$ 28,000
Replacement PK-9514 F-250 SD Truck	28,000
Sportsmans Park-Replacement Toro Workman 3200, PK-0642	23,000
Replacement Hyster Forklift PK-6233	26,000
<b>Total</b>	<b>\$ 105,000</b>

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Parks & Recreation Botanical Garden -- #721500  
 Sherman Conrad, Parks and Recreation Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 60,061	\$ 62,999	\$ 79,203	\$ 80,962
Operating Expenses	74,135	75,970	159,050	70,544
Capital Outlay	27,649	30,000	10,000	-
<b>Total</b>	<b>\$ 161,846</b>	<b>\$ 168,969</b>	<b>\$ 248,253</b>	<b>\$ 151,506</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Maintenance Worker	1.38	1.38	1.63	1.63
<b>Total</b>	<b>1.38</b>	<b>1.38</b>	<b>1.63</b>	<b>1.63</b>

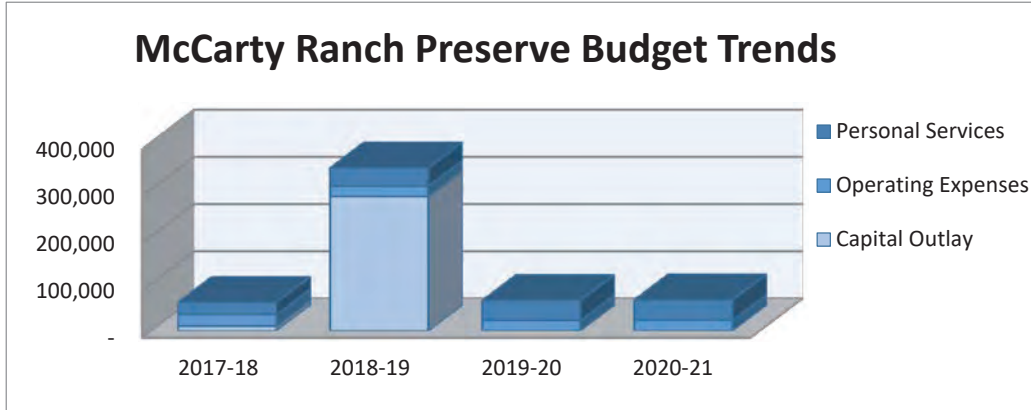
**CAPITAL OUTLAY:**

Electrical Upgrades to New Pavilion	\$ 10,000
<b>Total</b>	<b>\$ 10,000</b>



**CITY OF PORT ST. LUCIE  
GENERAL OPERATING FUND - #001  
DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** McCarty Ranch Preserve -- #721600  
Sherman Conrad, Parks and Recreation Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 25,945	\$ 38,574	\$ 42,054	\$ 42,886
Operating Expenses	24,336	22,005	22,360	22,650
Capital Outlay	10,229	285,000	-	-
<b>Total</b>	<b>\$ 60,510</b>	<b>\$ 345,579</b>	<b>\$ 64,414</b>	<b>\$ 65,536</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)

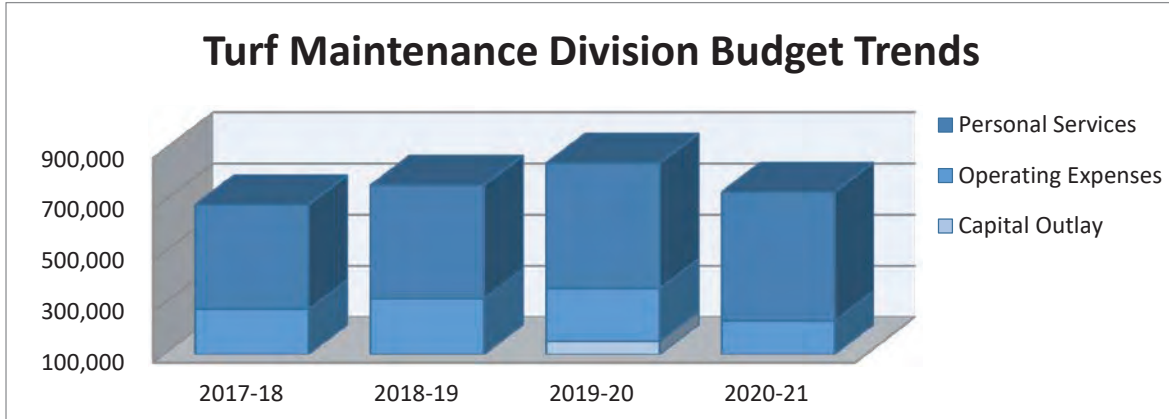
	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Maintenance Worker	1.00	1.00	1.00	1.00
<b>Total</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

**CAPITAL OUTLAY:**

N/A

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Parks & Recreation - Turf Maintenance Division -- #723500  
 Sherman Conrad, Parks and Recreation Director  
 Brad Keen, Asst. Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 407,624	\$ 442,750	\$ 488,815	\$ 502,831
Operating Expenses	203,653	217,607	206,810	207,841
Capital Outlay	74,005	101,300	152,000	24,000
<b>Total</b>	<b>\$ 685,281</b>	<b>\$ 761,657</b>	<b>\$ 847,625</b>	<b>\$ 734,672</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Operations Manager	0.30	0.30	0.30	0.30
Turf/Landscape Supervisor	1.00	1.00	1.00	1.00
Irrigation Specialist	1.00	1.00	1.00	1.00
Turf/Landscape Specialist	1.00	1.00	1.00	1.00
Maintenance Worker	3.00	3.00	4.00	4.00
<b>Total</b>	<b>6.30</b>	<b>6.30</b>	<b>7.30</b>	<b>7.30</b>

**CAPITAL OUTLAY:**

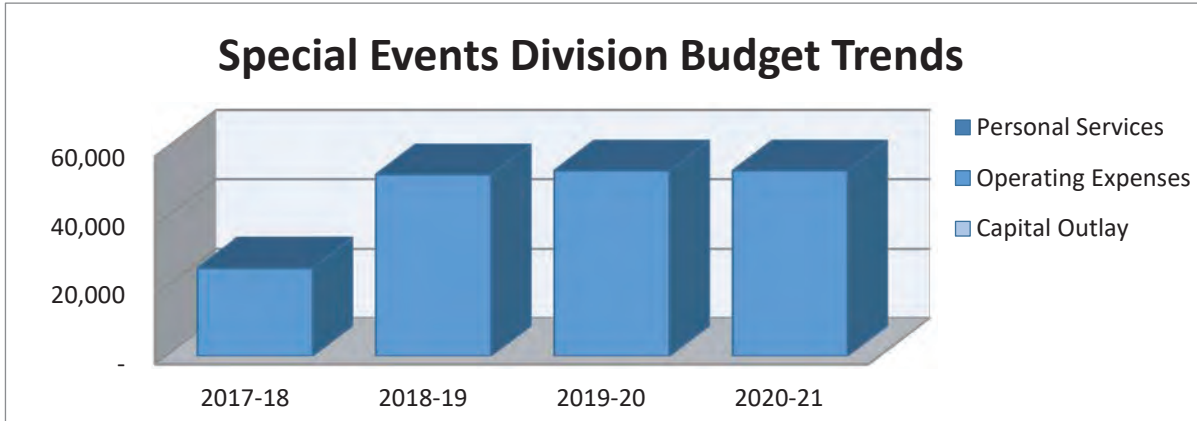
Replacement PK-08R1 F-350 Truck SD	\$ 34,000
Replacement John Deere Tractor 5220 (PK-6032)	31,000
Replacement PK-0724 Toro Groundsmaster Mower	64,000
Replacement Trailer PKT-9185	23,000
<b>Total</b>	<b>\$ 152,000</b>



*“A City for All Ages”*

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Parks & Recreation - Special Events Division -- #740000  
 Sherman Conrad, Parks and Recreation Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	25,438	52,380	53,500	53,500
Capital Outlay	-	-	-	-
<b>Total</b>	<b>\$ 25,438</b>	<b>\$ 52,380</b>	<b>\$ 53,500</b>	<b>\$ 53,500</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
<b>Total</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

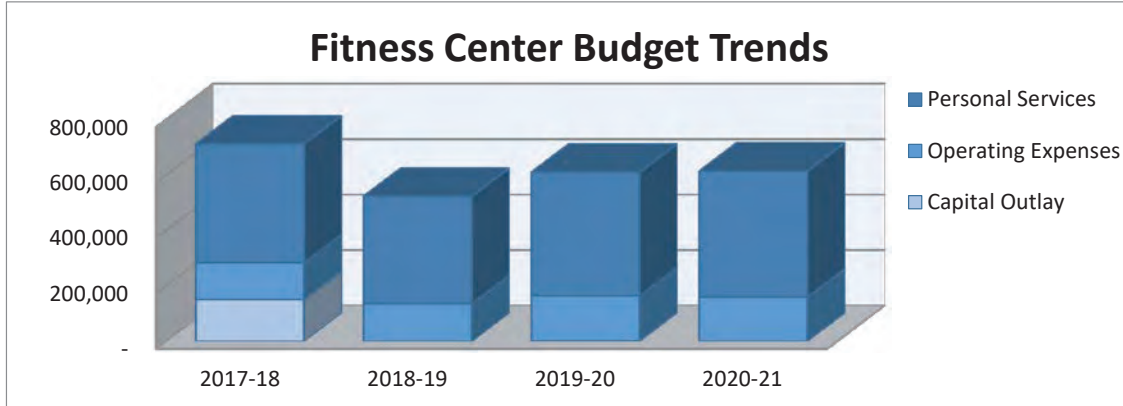
**CAPITAL OUTLAY:** N/A

**CITY OF PORT ST. LUCIE  
SPECIAL EVENTS - 7400  
FINANCIAL STATUS  
FY 2019-2020**

	FY 2017-18 Audited	FY 2018-19 Budget	FY 2019-20 Adopted	FY 2020-21 Projected
<b>Revenues and Sources:</b>				
NTX Rentals - Special Events - 347.454	\$ 6,877	\$ 20,000	\$ 20,000	\$ 20,000
Special Event Permit -367.320	14,650	11,730	15,000	15,000
<b>Total Revenues and Sources</b>	<b>21,527</b>	<b>31,730</b>	<b>35,000</b>	<b>35,000</b>
<b>Expenses:</b>				
Personal Expenses	-	-	-	-
Operating Expenses	25,438	52,380	53,500	53,500
Capital Outlay	-	-	-	-
<b>Total Expenses</b>	<b>25,438</b>	<b>52,380</b>	<b>53,500</b>	<b>53,500</b>
<b>Surplus / (Deficit)</b>	<b>\$ (3,911)</b>	<b>\$ (20,650)</b>	<b>\$ (18,500)</b>	<b>\$ (18,500)</b>
<b>Revenues as a % of Expenses:</b>	85%	61%	65%	65%
<b>Program Financial Goal:</b>				

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Parks & Recreation Fitness Center -- #750200  
 Sherman Conrad, Parks and Recreation Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 427,267	\$ 387,259	\$ 445,581	\$ 453,840
Operating Expenses	133,170	135,844	162,941	159,615
Capital Outlay	150,898	-	1,200	-
<b>Total</b>	<b>\$ 711,335</b>	<b>\$ 523,103</b>	<b>\$ 609,722</b>	<b>\$ 613,455</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Fitness Coordinator	2.00	2.00	2.00	2.00
Recreation Supervisor	1.00	1.00	1.00	1.00
P/T Recreation Aide	2.88	2.88	3.98	3.98
<b>Total</b>	<b>5.88</b>	<b>5.88</b>	<b>6.98</b>	<b>6.98</b>

**CAPITAL OUTLAY:**

Computer Replacement	\$ 1,200
<b>Total</b>	<b>\$ 1,200</b>

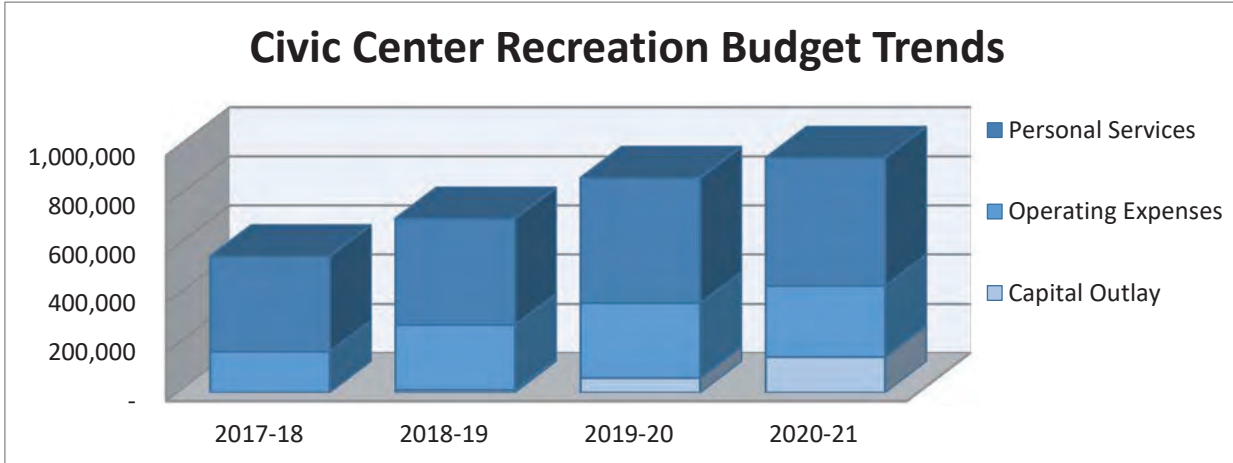
**CITY OF PORT ST. LUCIE**  
**PARKS & RECREATION - FITNESS CENTERS - 7502**  
**FINANCIAL STATUS**  
**FY 2019-2020**

	FY 2017-18 Audited	FY 2018-19 Budget	FY 2019-20 Adopted	FY 2020-21 Projected
<b>Revenues and Sources:</b>				
Towel Rental 347.519	\$ -	\$ -	\$ -	\$ -
Personal Training 347.703	28,143	48,101	28,706	29,280
Massage Therapy 347.708	-	-	-	-
Fitness Vending 347.718	2	-	-	-
Fitness Memberships 347.776	357,226	321,360	357,000	357,000
Fitness Programs 347.777	-	16,810	-	-
Fitness Sponsorship 347.778	-	1,681	-	-
Fitness Drop-Ins 347.779	71,457	80,051	75,000	75,000
Fitness Naming Rights 347.780	35,000	30,000	35,000	35,000
Fitness Donations 366.702	-	-	-	-
Pro Shop Sales 369.902	-	-	-	-
<b>Total Revenues and Sources</b>	<b>491,828</b>	<b>498,003</b>	<b>495,706</b>	<b>496,280</b>
<b>Expenses:</b>				
Personal Expenses	427,267	387,259	445,581	453,840
Operating Expenses	133,170	135,844	162,941	159,615
Capital Outlay	150,898	-	1,200	-
<b>Total Expenses</b>	<b>711,335</b>	<b>523,103</b>	<b>609,722</b>	<b>613,455</b>
<b>Surplus / (Deficit)</b>	<b>\$ (219,506)</b>	<b>\$ (25,100)</b>	<b>\$ (114,016)</b>	<b>\$ (117,175)</b>
<b>Revenues as a % of Expenses:</b>	<b>69%</b>	<b>95%</b>	<b>81%</b>	<b>81%</b>

Program Financial Goal: To operate with its own user fees, independently of "tax dollars".  
Effective FY 2019-2020 and moving forward, cost center is incurring additional shared operating expenses

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Parks & Recreation - Civic Center - Recreation -- #750300  
 Sherman Conrad, Parks and Recreation Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 386,305	\$ 430,989	\$ 508,524	\$ 519,766
Operating Expenses	167,348	266,008	305,990	290,482
Capital Outlay	-	10,400	59,200	145,000
<b>Total</b>	<b>\$ 553,653</b>	<b>\$ 707,397</b>	<b>\$ 873,714</b>	<b>\$ 955,248</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Recreation Supervisor	1.00	1.00	1.00	1.00
Recreation Leader	3.00	3.00	3.00	3.00
Customer Specialist	0.00	0.00	1.00	1.00
P/T Recreation Aide	4.64	4.64	3.63	3.63
P/T Summer Camp Aide	0.58	0.58	1.50	1.50
<b>Total</b>	<b>9.22</b>	<b>9.22</b>	<b>10.13</b>	<b>10.13</b>

**CAPITAL OUTLAY:**

(2) Scoreboard Replacement w/ Three Controllers	\$ 35,000
Equipment & Furniture for Laptops	6,000
Upgrade Computer	1,200
(12) Laptops for Game Room	17,000
<b>Total</b>	<b>\$ 59,200</b>



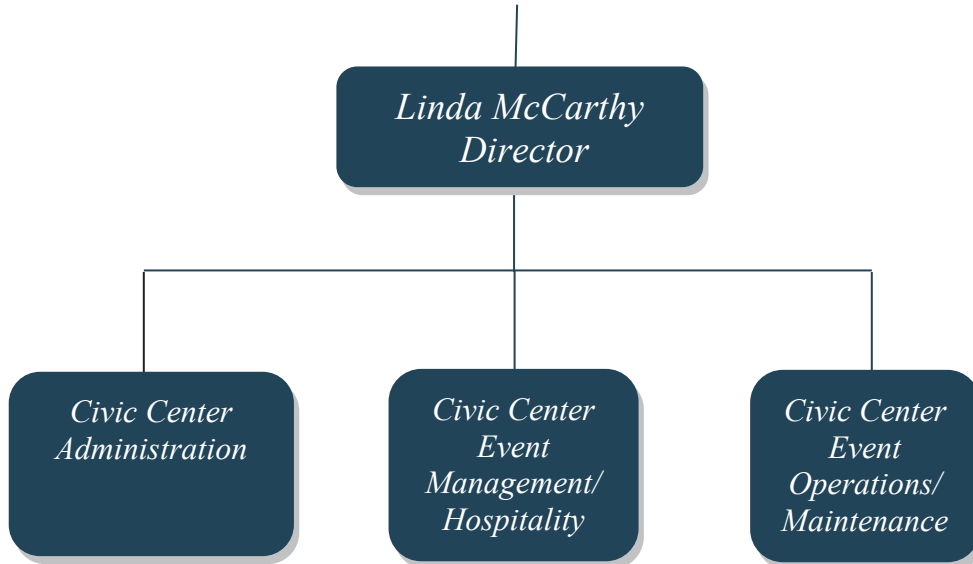
**CITY OF PORT ST. LUCIE**  
**PARKS & RECREATION - RECREATION -7503**  
**FINANCIAL STATUS**  
**FY 2019-2020**

	FY 2017-18 Audited	FY 2018-19 Budget	FY 2019-20 Adopted	FY 2020-21 Projected
<b>Revenues and Sources:</b>				
Recreation Programs 347.701	\$ 102,862	\$ 118,382	\$ 104,920	\$ 107,344
Recreation Drop-ins 347.702	1,491	7,623	1,500	1,575
Recreation Vendor Space - Taxable 347.706	5,124	2,500	4,272	4,272
Recreation Vendor Space - NT 347.707	27,878	10,605	12,500	15,811
Recreation Sponsorships 347.715	-	-	-	-
Recreation Vending 347.717	18,610	34,278	35,940	36,560
Recreation - Art Sales 347.951	428	-	-	-
Recreation Room Rentals (taxable) 362.701	-	-	-	-
Recreation Room Rentals (non-taxable) 362.702	-	5,000	5,000	5,000
Recreation Donations 366.908	-	-	-	-
Recreation Vending 369.919	-	-	-	-
<b>Total Revenues and Sources</b>	<b>156,393</b>	<b>178,388</b>	<b>164,132</b>	<b>170,562</b>
<b>Expenses:</b>				
Personal Expenses	386,305	430,989	508,524	519,766
Operating Expenses	167,348	266,008	305,990	290,482
Capital Outlay	-	10,400	59,200	145,000
<b>Total Expenses</b>	<b>553,653</b>	<b>707,397</b>	<b>873,714</b>	<b>955,248</b>
<b>Surplus / (Deficit)</b>	<b>\$ (397,260)</b>	<b>\$ (529,009)</b>	<b>\$ (709,582)</b>	<b>\$ (784,686)</b>
<b>Revenues as a % of Expenses:</b>	28%	25%	19%	18%

**Program Financial Goal:** To minimize the financial deficit of the program  
Effective FY 2019-2020 and moving forward, cost center is incurring additional shared operating & personal services



# *Civic Center*





# CIVIC CENTER

Fund #7500

## FY 2019-20 BUSINESS PLAN: OVERVIEW

### Overview

The department works to increase revenue and reduce expense through the effective use of event sales, event production, staff efficiency and resources.

### FY 2019 CIVIC CENTER MAJOR INITIATIVES AND ACCOMPLISHMENTS

The work of the Civic Center advances the City of Port St. Lucie's Strategic Plan goals of a **Safe, Clean and Beautiful City**, fosters **Vibrant Neighborhoods**, supports a **Diverse Economy and Employment Opportunities**, ensures **High Quality Infrastructure and Facilities** and contributes to a **High-Performing Government Organization**. Specifically, in FY 2018-2019, the Department accomplished the following:

- Restructured the department into five primary business lines.
- Reduced rental contract documents from 35 pages to three pages for small events and six pages for large events.
- Developed new Event Planning Guide.
- Implemented new, user-friendly event insurance procedures.
- Launched new Tradeshow Priority Program.
- Extended the Open Catering Program.
- Established the Guest Services Ambassador Program.
- Implemented expense allocation share, based on cost per square foot, with Parks and Recreation Department.
- Created "News for You" newsletter.
- Completed Friday night concert series.
- Produced new sales and marketing materials.
- Installed CBS 12 weather camera.

### FY 2020 CIVIC CENTER MAJOR PROJECTS AND INITIATIVES

In FY20, the Civic Center will continue to advance the Strategic Plan through the following initiatives:

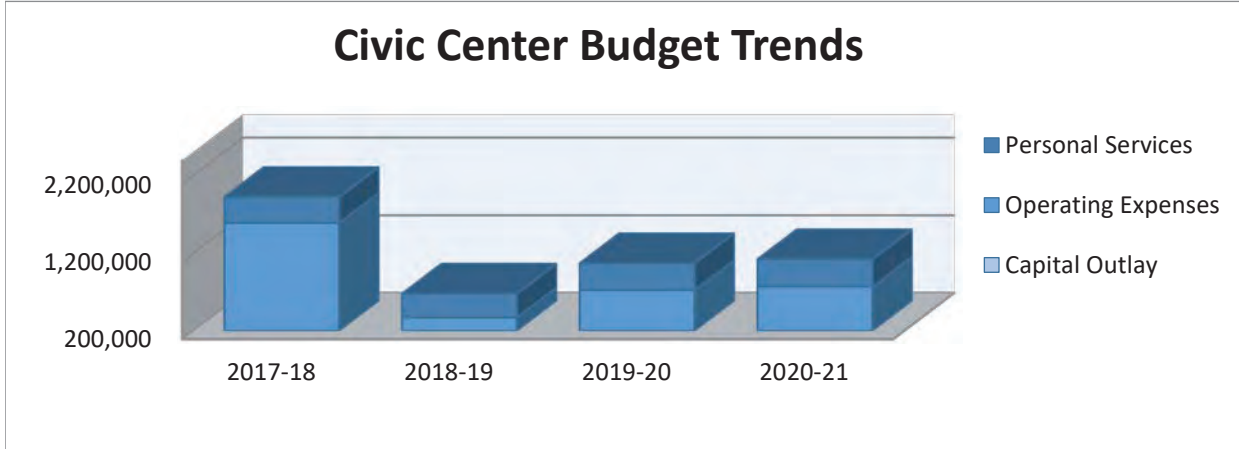
- Conduct analysis of food service operation and increase net profit of food and beverage.
- Execute naming rights of the rebranding project.
- Install warming kitchen equipment to meet customer demand.
- Combine vending operation with new guest services center.
- Produce quarterly concert series and big band concert series.
- Increase revenue in event sponsorships, ballroom naming rights, and beverage pouring rights.
- Install digital ballroom identification signs.
- Launch redesigned website.
- Create and maintain Facebook page.
- Install house sound system
- Upgrade audio-visual equipment.
- Decrease operating subsidy through increased revenues and efficiencies.
- Increase the total number of event days.
- Develop a five-year Strategic Business Plan in order to effectively plan for and align the needs of the City and department.

**CITY OF PORT ST. LUCIE CIVIC CENTER DEPARTMENT  
FY 2019 2020 PERFORMANCE MEASURES AND SCORECARD**

	City Council Strategic Goal	Key Performance Measures	2016/17 Results	2017/18 Results	2018/19 Estimated Results	2019/20 Target
<b>WORKLOAD MEASURES</b>	Goal 7: High-Performing Government Organization	Total Operating Revenue	\$618,000	\$734,000	\$771,000	\$858,000
		Number of Event Days	256	264	282	300
		Total Attendance	78,000	100,000	108,000	115,000
<b>EFFICIENCY MEASURES</b>	Goal 7: High-Performing Government Organization	Total Operating Expense	\$3,455,000	\$4,714,000	\$2,861,000	\$2,660,000
		Operating Subsidy	\$2,837,000	\$3,980,000	\$2,090,000	\$1,802,000
<b>EFFECTIVENESS MEASURES</b>	Goal 7: High Performing Government Organization	Occupancy Rate	N/A	24%	27%	30%
		Customer Survey Rating	N/A	4.65	4.65	4.75
		Revenue to Expense Ratio	17.8%	15.5%	26.9%	32.2%
		Net Profit Food & Beverage	(\$15,918)	(\$4,000)	\$38,000	\$86,500

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Civic Center Administration -- #750000  
 Linda McCarthy, Civic Center Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 331,705	\$ 306,227	\$ 344,950	\$ 351,718
Operating Expenses	1,590,090	372,530	725,815	770,648
Capital Outlay	1,812	-	-	-
<b>Total</b>	<b>\$ 1,923,607</b>	<b>\$ 678,757</b>	<b>\$ 1,070,765</b>	<b>\$ 1,122,366</b>

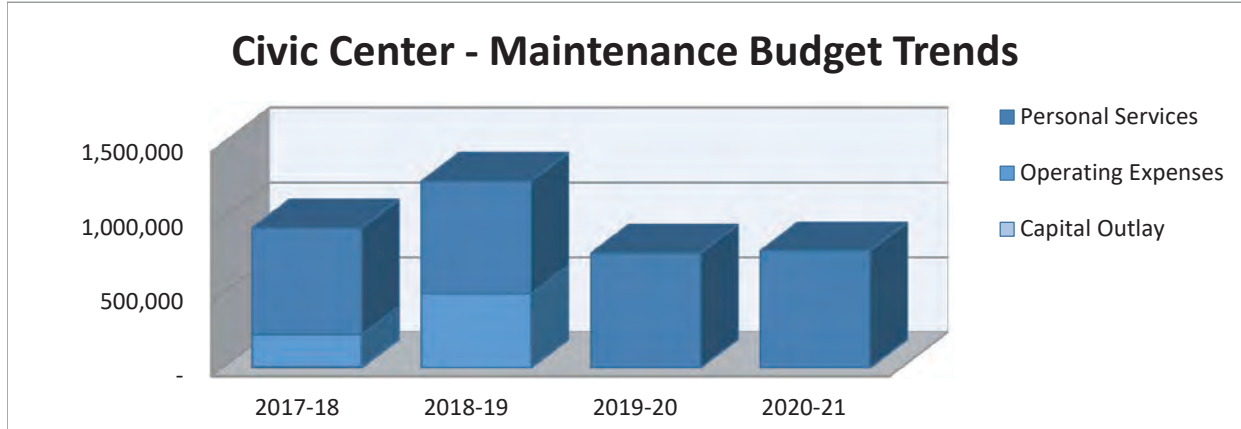
**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Director	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Financial Specialist	1.00	1.00	1.00	1.00
<b>Total</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

**CAPITAL OUTLAY:** N/A

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Civic Center Maintenance -- #750100  
 Linda McCarthy, Civic Center Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 712,556	\$ 750,042	\$ 764,342	\$ 780,092
Operating Expenses	212,614	494,375	4,229	5,231
Capital Outlay	11,778	5,000	-	-
<b>Total</b>	<b>\$ 936,948</b>	<b>\$ 1,249,417</b>	<b>\$ 768,571</b>	<b>\$ 785,323</b>

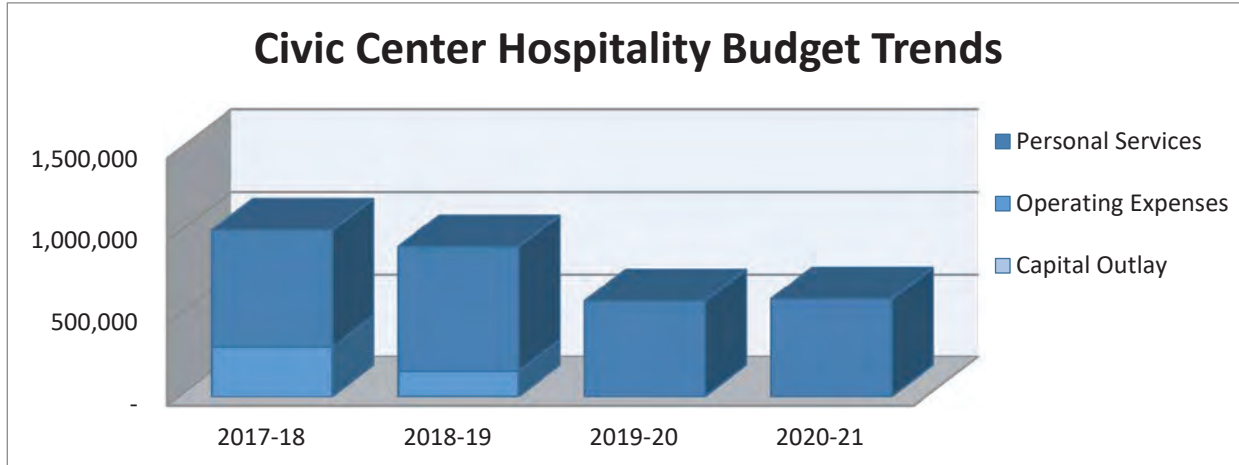
**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Superintendent Facilities & Event Services	1.00	1.00	1.00	1.00
Supervisor Event Support Services	2.00	2.00	2.00	2.00
Leader Event Support Services	2.00	2.00	1.00	1.00
Event Support Worker-Aquatics	1.00	1.00	1.00	1.00
Event Support Worker II	8.75	8.75	8.49	8.49
<b>Total</b>	<b>14.75</b>	<b>14.75</b>	<b>13.49</b>	<b>13.49</b>

**CAPITAL OUTLAY:** N/A

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - #001**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Civic Center - Hospitality -- #750400  
 Linda McCarthy, Civic Center Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 707,774	\$ 754,912	\$ 578,327	\$ 590,725
Operating Expenses	302,705	152,987	2,852	3,035
Capital Outlay	-	2,600	-	-
<b>Total</b>	<b>\$ 1,010,480</b>	<b>\$ 910,499</b>	<b>\$ 581,179</b>	<b>\$ 593,760</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)

	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Assistant Director	1.00	1.00	1.00	1.00
Event Operations Manager	1.00	1.00	1.00	1.00
Event Coordinator	1.00	1.00	1.00	1.00
Sales Manager	1.00	1.00	1.00	1.00
Sales Specialist	1.00	1.00	1.00	1.00
Event Specialist	2.00	2.00	2.00	2.00
AV Specialist	1.00	1.00	1.00	1.00
Event Representative	1.25	1.25	1.25	1.25
P/T Customer Service Specialist	1.88	1.88	1.88	1.88
<b>Total</b>	<b>11.13</b>	<b>11.13</b>	<b>11.13</b>	<b>11.13</b>

**CAPITAL OUTLAY:**

N/A



*“A City for All Ages”*



## Road & Bridge Operating Fund

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The activities reported in this fund include pothole patching, street signs, street striping and road right-of-way mowing. In addition, the maintenance of the traffic signal system and street lighting costs for major roads are funded by the Road & Bridge Fund.

### Major Revenue Source

The largest single revenue for this operating fund is Local Option Gasoline Tax revenue. This individual revenue has experienced increases in past years, this revenue is based on the gallons sold. It is projected to increase slightly during FY 2019-20, due to the general economy more gallons are being sold with more efficient vehicles becoming the norm. This fund also receives dedicated Ad Valorem Property Tax revenue of 0.3616 mill from the overall millage rate. This revenue is benefiting from the growth in taxable value.

### Expenditure Trend

The Public Works Department staffing is not anticipated to change during the current fiscal year, after adding 10 new positions during the

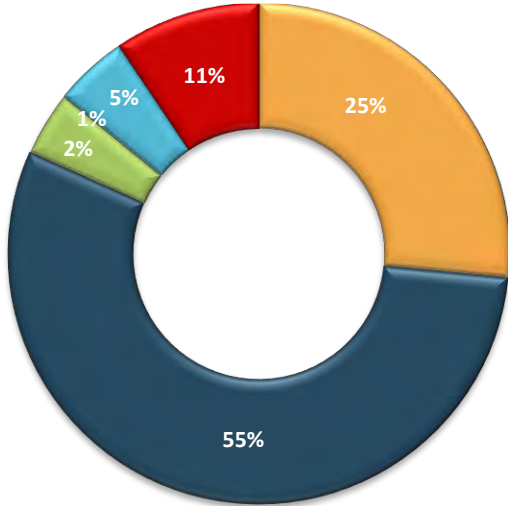
FY 2016-17 budget year, which are split funded with the Stormwater Fund. The adopted budget will maintain the required 17% contingency.

### Long Range Model

The long range model for this fund indicates that this fund will continue to spend down excess reserves future years. This model is based on keeping the allocated millage rate equal and conservative growth in expenses. The advantage for this fund is the fact that it has a fund balance that is larger than the policy of 17%, the gas revenues plus the increase in assessed valuation provide a cushion which gives the fund the ability to continue to use excess reserves to meet the increase in debt service. It is possible that we will require transfers from the General Fund to maintain the fund balance policy if the model assumption hold true due to the increase in debt service payments. Final debt service payment will be in FY 2023-2024.

# CITY OF PORT ST. LUCIE ROAD & BRIDGE FUND APPROVED BUDGET – FY 2019-20

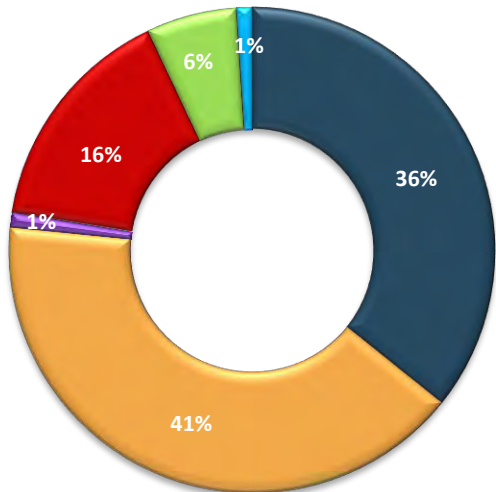
## FY 19-20 SOURCES



■ Property Taxes     
 ■ Intergovernmental     
 ■ Other  
■ Interest Income     
 ■ Use of Reserve     
 ■ Fund Transfers

Beginning Reserve	\$4,163,467
<b>Revenue Sources</b>	<b>Amount</b>
Property Taxes	\$3,729,512
Intergovernmental	7,761,937
Other	452,387
Interest Income	125,000
Use of Reserve	718,944
Fund Transfers	1,279,465
<b>Total</b>	<b>\$14,067,245</b>

## FY 19-20 USES

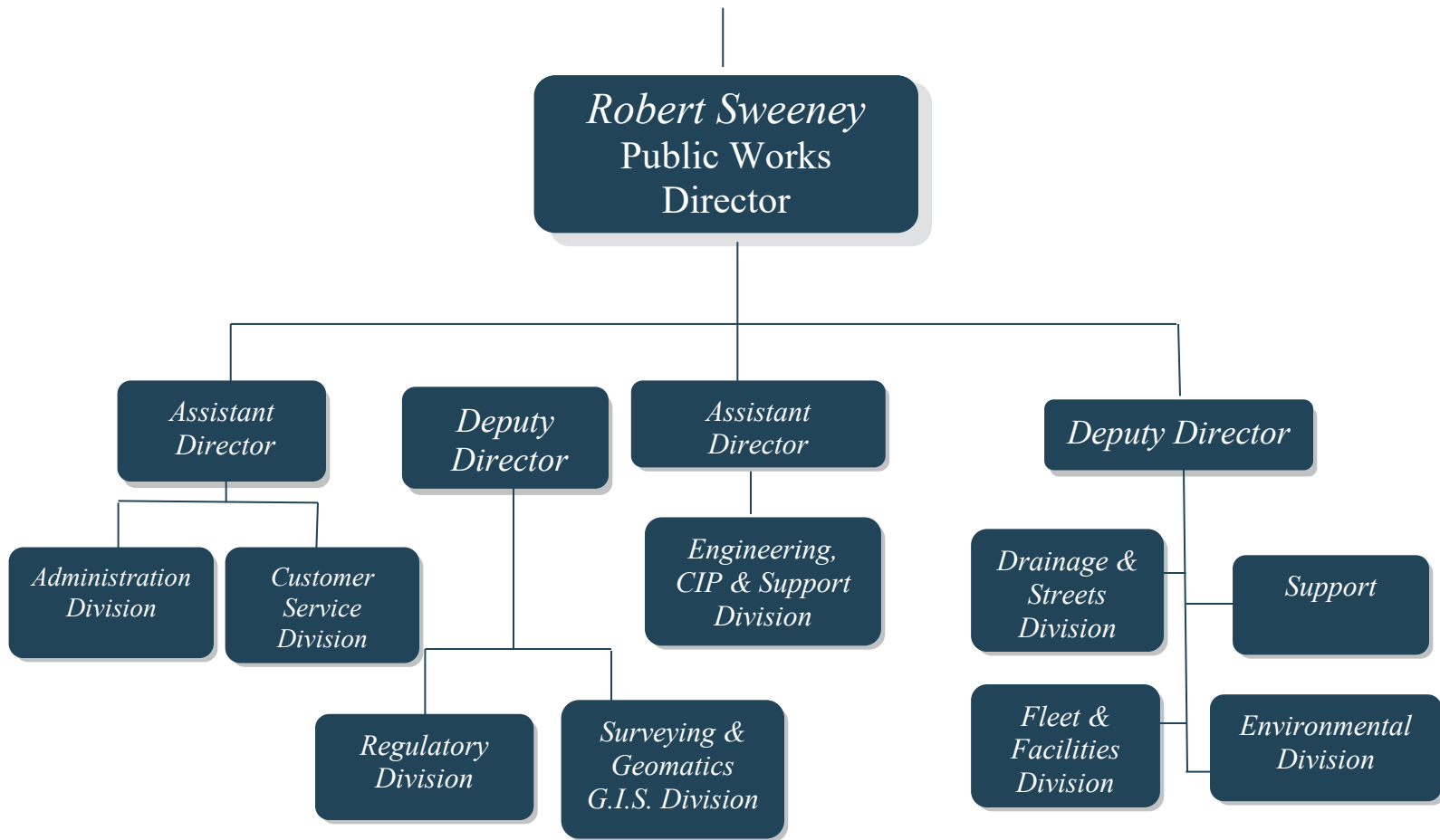


■ Personal Services     
 ■ Operating Expenses     
 ■ Capital Outlay  
■ Debt Service     
 ■ Internal Charges     
 ■ Fund Transfers

<b>Expenditures by Function</b>	<b>Amount</b>
Personal Services	\$5,031,166
Operating Expenses	5,738,023
Capital Outlay	137,000
Debt Service	2,170,250
Internal Charges	848,469
Fund Transfers	142,337
<b>Total</b>	<b>\$14,067,245</b>
Designated Reserve	\$1,830,762



# *Public Works Department*





# PUBLIC WORKS DEPARTMENT

Road and Bridge Fund #104 & #304 and Sales Tax Roadway/  
Sidewalk Projects

## FY 2019-20 BUSINESS PLAN: OVERVIEW

### Overview

The City of Port St. Lucie Public Works Department is dedicated to maintaining and improving the quality of the community through the preservation and creation of environmentally and economically sound infrastructure, including roadways, stormwater management facilities, and sidewalks, while providing outstanding service to our customers.

### FY 2018/19 Public Works Department Accomplishments

The work of the Public Works Department advances the City of Port St. Lucie's Strategic Plan goals of a **Safe, Clean and Beautiful** City, fosters **Vibrant Neighborhoods**, supports a **Diverse Economy and Employment Opportunities**, ensures **High Quality Infrastructure and Facilities** and contributes to a **High-Performance Government Organization**. Specifically, in FY 2018-2019, the Department through the Road and Bridge Fund and Sales Tax/Roadway projects accomplished the following:

- Advance Strategic Plan Initiative: Crosstown Parkway Extension Construction Project is scheduled for a grand opening on September 28, 2019.
- Advance Strategic Plan Initiative: Port St Lucie Boulevard South
  - Working with FDOT to revise the typical cross section for the corridor from Becker Road to Darwin Boulevard.
  - Working with FDOT to expedite the construction of the corridor from Darwin Boulevard to Alcantarra Drive.
  - Working to complete and submit a Build Grant Application for the Port St Lucie Improvements from Darwin to Paar.
- On schedule to construction of 2.2 miles of sidewalk per the Ten-Year Sidewalk Program.
- On schedule to repave 34.6 miles of roadway in accordance with the Ten-Year Master Repaving Program.
- Initiated the use of an assessment management software, Lucity, for the department.
- Implemented a paperless commercial permitting process.
- Applied for and received two FDOT LAP Grants for the Curtis and Alcantarra Sidewalks which are scheduled for construction in FY 2021/22.
- Sales Tax Referendum:
  - Assisted with the public education efforts for the ½ Cent Sales Tax Referendum.
  - On schedule to complete 1.4 miles of sidewalk.
  - Completed 2.3 miles of roadway repaving.
  - On schedule for the completion of the design of the two Tornio roundabouts and the three St Lucie West Boulevard intersection projects.
  - Began design of the Floresta Boulevard Improvements.
  - Working to update the Ten-Year Master Sidewalk and Repaving Plans to reflect the additional Sales Tax Funding.

- Completed the following projects:
  - Woodland Trails Traffic Calming
  - Signalized intersection and turn lanes at the Savona/Paar intersection.
  - First phase of the City Electric Roadway through a \$3M economic development grant.
  - Bayshore Boulevard and Selvitz Road Roundabout.
  - Hillmoor Pedestrian Improvements
  - City Hall Parking Lot Improvements
  - Southbound left turn lane of Port St Lucie Boulevard at Gatlin Boulevard
  - Gatlin Boulevard/Port St Lucie Boulevard Intersection Improvements.
- Began maintenance responsibilities for approximately five miles of roadway within Tradition.

### **FY 2019/20 Public Works Department Initiatives**

In FY20, the Public Works Department will continue to advance the Strategic Plan through the following initiatives:

- Advance Strategic Plan Project Priorities:
  - Integrate the 1PSL System into daily operations of the department.
  - Revise the typical cross section for Port St Lucie Boulevard from Becker Road to Darwin Boulevard.
  - Expedite construction of Port St Lucie Boulevard from Darwin Boulevard to Alcantarra Drive.
  - Work with the Team to create a Multimodal Street Section.
- Advance Sales Tax Projects:
  - Construct the two Tornio roundabouts and the three St Lucie West Boulevard intersection projects.
  - Floresta Boulevard design and construction
- Construction of 5.5 miles of sidewalk per the Ten-Year Sidewalk Program (includes City budgeted and Sales Tax Funds).
- Repave 39.6 miles of roadway in accordance with the Ten-Year Master Repaving Program (includes City budgeted and Sales Tax Funds).
- Design southbound right turn lane for the intersection of Peacock and St Lucie West.
- Work with Team to finalize the review and revisions to City Codes and the Engineering Design Standards Manual.
- Develop a five-year Strategic Business Plan in order to effectively plan for and align the needs of the City and department.

**CITY OF PORT ST. LUCIE PUBLIC WORKS DEPARTMENT  
FY 2019 2020 PERFORMANCE MEASURES AND SCORECARD**

	City Council Strategic Goal (s)	Key Performance Measures Public Works Department	FY 2017/18	FY 2018/19	FY 2019/20 Target
<b>WORKLOAD MEASURES</b>	Goal 7, High Performing Government Organization	Requests for Service	7,127	5,087	5,500
	Goal 5, High Quality Infrastructure and Facilities	Roadway Maintained – Center Line Miles	910	914	917
	5	Signalized Intersections Maintained	101	104	105
	5	Street/Ped Light Maintained	3,543	3,711	3,721
<b>EFFECTIVENESS MEASURES</b>	5	Repaving Backlog Completed (1)	50%	50%	100%
	5	Sidewalk Backlog Completed (1)	42%	42%	100%
	5	Repaving Completed Per Schedule (1)	-	-	100%
	5	Sidewalks Completed Per Schedule (1)	-	-	100%
	5	Traffic Flow (2)	32% ↔	35% ↔	Improve
	5	Travel by Car (2)	57% ↔	46% ↓	Improve
	5	Travel by Bicycle (2)	32% ↓	25% ↓	Improve
	5	Ease of Walking (2)	41% ↓	39% ↓	Improve
	5	Overall Ease of Travel (2)	62% ↔	58% ↓	Improve
	5	Paths and Walking Trails (2)	40% ↓	33% ↓↓	Improve
	5	Street Repair (2)	41% ↔	45% ↔	Improve
	5	Street Cleaning (2)	58% ↔	64% ↔	Maintain
	5	Street Lighting (2)	44% ↓	46% ↔	Maintain
	5	Sidewalk Maintenance (2)	51% ↔	53% ↔	Maintain
5	Traffic Signal Timing (2)	41% ↔	40% ↔	Maintain	

(1) Approval of the Sales Tax Referendum in November 2018 provides the additional funding to complete the repaving and sidewalk backlogs over a ten-year period. Because the program is on track for completion within ten years, this measure will be replaced by the percentage of projects completed per schedule. After development and approval of the Master Repaving and Sidewalk Plans by City Council (anticipated in July 2019), an item measuring the progress towards the annual goal will be added.

(2) Percent approval rating from the appropriate annual *National Citizen Survey for Port St Lucie*. The following symbols are provided to show the relationship to the National Benchmark.....

↑↑ Much higher    ↑ Higher    ↔ Similar    ↓ Lower    ↓↓ Much lower

**CITY OF PORT ST. LUCIE  
ROAD AND BRIDGE OPERATING FUND # 104  
ADOPTED BUDGET - FY 2019-20**

	AUDITED 2017-18 *****	BUDGET 2018-19 *****	ESTIMATED 2018-19 *****	ADOPTED 2019-20 *****	PROJECTED 2020-21 *****
<b>Beginning Undesignated Reserve</b>	\$ 5,631,989	\$ 5,195,589		\$ 4,163,467	\$ 3,444,523
<b>REVENUES &amp; SOURCES:</b>					
Ad Valorem Taxes	3,055,289	3,372,696	3,372,696	3,729,512	4,027,873
Intergovernmental	7,454,073	7,308,474	7,653,477	7,761,937	7,921,249
Other	568,150	475,794	705,665	452,387	428,240
Interest Income	-	-	-	125,000	125,000
Use of Reserve	-	1,032,122	-	718,944	718,224
Fund Transfers	-	1,327,599	1,327,599	1,279,465	1,275,328
Financing Proceeds	-	-	-	-	-
<b>TOTAL</b>	<b>11,077,512</b>	<b>13,516,685</b>	<b>13,059,437</b>	<b>14,067,245</b>	<b>14,495,914</b>
<b>EXPENDITURES:</b>					
Personal Services	4,336,011	4,677,483	4,457,362	5,031,166	5,367,556
Operating Expenses	3,977,332	5,617,777	4,838,699	5,738,023	5,746,535
Capital Outlay	105,060	79,400	68,012	137,000	204,200
Debt Services	2,174,713	2,175,500	2,175,500	2,170,250	2,176,000
Fund Transfer - Internal Charges	811,469	848,469	848,469	848,469	848,469
Fund Transfer - Internal Charges - Crosstown	-	-	-	-	-
Fund Transfer	109,329	118,056	118,056	142,337	153,154
<b>TOTAL</b>	<b>11,513,913</b>	<b>13,516,685</b>	<b>12,506,098</b>	<b>14,067,245</b>	<b>14,495,914</b>
<b>SURPLUS &lt;DEFICIT&gt;</b>	<b>\$ (436,400)</b>	<b>\$ (0)</b>	<b>\$ 553,339</b>	<b>\$ 0</b>	<b>\$ (0)</b>
Designated Reserve - Financial Policy - 17%	\$ 1,413,268	\$ 1,830,762		\$ 1,830,762	\$ 1,889,396
<b>Projected Fund Balance</b>					
<b>Designated</b>	\$ 1,413,268	\$ 1,830,762		\$ 1,830,762	\$ 1,889,396
<b>Undesignated</b>	3,782,320	3,364,826		2,332,704	1,555,127
<b>Use of Undesign</b>	-	1,032,122		718,944	718,224
	<b>\$ 5,195,589</b>	<b>\$ 4,163,467</b>		<b>\$ 3,444,523</b>	<b>\$ 2,726,299</b>

**CITY OF PORT ST. LUCIE  
ROAD AND BRIDGE FUND REVENUES  
ADOPTED BUDGET - FY 2019-20**

	AUDITED 2017-18 *****	BUDGET 2018-19 *****	ESTIMATED 2018-19 *****	ADOPTED 2019-20 *****	PROJECTED 2020-21 *****
<b><u>OPERATING REVENUES</u></b>					
311.100 Ad Valorem Taxes	\$ 3,055,289	\$ 3,372,696	\$ 3,372,696	\$ 3,729,512	\$ 4,027,873
312.410 Local Option Gas Tax	5,995,772	5,738,078	6,000,000	6,075,000	6,196,500
323.11 FPL Equip. Storage on S. Macedo	24,000	24,000	24,000	24,000	24,000
335.122 8th Cent Motor Fuel (St. Rev. Sharing)	1,352,602	1,230,847	1,326,008	1,349,837	1,379,570
335.123 Special Fuel/Motor Fuel- Rev. Share	-	-	-	-	-
335.410 Motor Fuel Tax Rebate	81,699	115,080	103,000	108,307	109,390
335.902 FDOT Traffic Signal	-	200,469	200,469	204,793	211,789
Totals	10,509,362	10,681,170	11,026,173	11,491,449	11,949,122
<b><u>NON-OPERATING REVENUES</u></b>					
331.501 FEMA State Reimbursement	-	-	32,520	-	-
334.501 FEMA State Reimbursement	-	-	-	-	-
341.913 Builders at Risk Fees	31,905	25,000	5,000	25,000	25,500
343.913 Annexation Engineering	560	12,500	-	-	-
343.914 Comprehensive Planning	88	-	263	-	-
343.915 Misc. Development Fees	3,465	3,000	3,020	3,300	3,300
343.916 Development Plans	11,654	12,000	10,000	11,887	12,240
343.917 Dev. Regional Impact	165	-	83	-	-
343.918 PUD - Zoning/Amendment	-	-	2,318	-	-
343.924 Commercial Eng Inspection	211,642	210,000	275,000	275,000	250,000
343.928 Exemption Fr.P	165	-	-	-	-
343.932 Commercial Inspection (Reinspects)	365	200	500	200	200
343.933 Request Rev NOPC	-	-	-	-	-
343.934 PUD - Zoning/Amendment	2,825	1,500	3,899	2,500	2,500
343.941 FPL Thornhill	-	-	-	-	-
344.902 Traffic Sig Inspection	-	-	-	-	-
344.903 Street Light/PED	4,050	-	-	-	-
344.905 3rd Party Consultant	-	-	-	2,500	2,500
361.000 Int. Inc.-Checking	-	-	-	-	-
361-016 Interest - 2006 SAD City Ctr SF	-	-	36,345	10,000	10,000
361.021 Interest - 2003	12,081	5,000	14,155	15,000	15,000
361.100 Interest - Cash	47,296	78,594	136,650	100,000	100,000
365.900 Other Scrap or Surplus	815	5,000	9,513	5,000	5,000
366.041 SLW Holiday Lights	-	-	-	-	-
366.2 Donations	-	-	20,000	-	-
366.9 Contributions	-	-	30,000	-	-
367.003 Unrealized Appreciation	-	-	-	-	-
367.705 Plat Review	17,338	15,000	23,000	18,500	18,500
369.001 Property Damage	187,072	100,000	95,000	100,000	100,000
369.300 Refund of Prior Year	-	-	-	-	-
369.900 Gain or Loss on Sales	-	-	-	-	-
369.923 Sale of Scrap Material	4,162	3,000	3,500	4,000	4,000
369.971 Trust Fund - ICMA	-	-	-	-	-
369.985 Misc. Income	9,834	5,000	4,900	4,500	4,500
369.988 Visa Procurement	22,668	-	-	-	-
Totals	568,150	475,794	705,665	577,387	553,240
<b><u>NON-REVENUES</u></b>					
381.001 Interfund Transfer - General Fund	-	-	-	-	-
381.304 Interfund Transfer - Road CIP Debt	-	1,200,000	1,200,000	1,224,000	1,275,328
381.314 Interfund Transfer - Internal Charges (Crosstown)	-	127,599	127,599	55,465	-
381.605 Interfund Transfer (Rebate)	-	-	-	-	-
381.431 Interfund Transfer - Utility Operating	-	-	-	-	-
384.000 Bond Proceeds / ECM Loan	-	-	-	-	-
389.000 Use of Reserves	-	1,032,122	-	718,944	718,224
Totals	-	2,359,721	1,327,599	1,998,409	1,993,552
<b>FUND TOTALS</b>	<b>\$ 11,077,512</b>	<b>\$ 13,516,685</b>	<b>\$ 13,059,437</b>	<b>\$ 14,067,245</b>	<b>\$ 14,495,914</b>



**CITY OF PORT ST. LUCIE**  
**ROAD AND BRIDGE FUND EXPENDITURE SUMMARY**  
**ADOPTED BUDGET - FY 2019-20**

	AUDITED 2017-18 *****	BUDGET 2018-19 *****	ESTIMATED 2018-19 *****	ADOPTED 2019-20 *****	PROJECTED 2020-21 *****
250000 EMERGENCY & DISASTER RELIEF					
Personal Services	\$ 113,283	\$ -	\$ -	\$ -	\$ -
Operating Expense	-	-	-	-	-
Capital Outlay	-	-	-	-	-
TOTAL	113,283	-	-	-	-
410500 OPERATIONS-PUBLIC WORKS -- 50%					
Personal Services	988,967	1,119,025	977,419	1,356,135	1,618,035
Operating Expense	253,939	355,864	286,765	274,008	245,365
Capital Outlay	3,977	11,600	6,500	10,000	-
TOTAL	1,246,882	1,486,489	1,270,684	1,640,143	1,863,400
411800 REGULATORY - PUBLIC WORKS --50%					
Personal Services	516,764	535,421	581,848	404,939	413,106
Operating Expense	27,966	65,894	27,279	44,342	42,453
Capital Outlay	-	1,000	1,000	-	-
TOTAL	544,730	602,315	610,127	449,281	455,559
412100 TRAFFIC CONTROL & IMPR. - PUBLIC WORKS - 100%					
Personal Services	1,807,658	1,943,066	2,008,471	2,066,736	2,107,769
Operating Expense	1,288,740	2,548,585	2,175,657	2,579,560	2,583,971
Capital Outlay	61,916	58,400	55,512	127,000	127,000
TOTAL	3,158,313	4,550,051	4,239,640	4,773,296	4,818,740
412500 STREETS DIVISION - PUBLIC WORKS - 100%					
Personal Services	478,160	609,795	467,773	720,308	735,520
Operating Expense	382,053	472,204	425,465	345,190	347,561
Capital Outlay	9,085	6,400	3,000	-	77,200
TOTAL	869,299	1,088,399	896,238	1,065,498	1,160,281
412700 GREENBELT & WATERWAY MAINT. - PUBLIC WORKS - 50%					
Personal Services	431,180	470,176	421,851	483,048	493,126
Operating Expense	2,017,180	2,164,982	1,913,285	2,427,719	2,461,937
Capital Outlay	30,082	2,000	2,000	-	-
TOTAL	2,478,442	2,637,158	2,337,136	2,910,767	2,955,063
419900 NON-DEPARTMENTAL - 100%					
Personal Services	-	-	-	-	-
Operating Expense	7,454	10,248	10,248	67,204	65,248
Capital Outlay	-	-	-	-	-
Fund Transfer to #001 - Internal Charges	811,469	848,469	848,469	848,469	848,469
Admin. Credit	-	-	-	-	-
Debt Service	2,174,713	2,175,500	2,175,500	2,170,250	2,176,000
Fund Transfer to Utility Operating #431	3,416	3,108	3,108	2,796	2,796
Fund Transfer Utility Contingency Fund	30,743	31,052	31,052	31,365	31,365
Fund Transfer to Medical Trust Fund #605	-	-	-	-	-
Fund Transfer to CRA	67,777	74,554	74,554	97,900	107,690
Fund Transfer to Southern Grove CRA	7,392	9,342	9,342	10,276	11,303
TOTAL	3,102,964	3,152,273	3,152,273	3,228,260	3,242,871
TOTALS					
Personal Services	4,336,011	4,677,483	4,457,362	5,031,166	5,367,556
Operating Expense	3,977,332	5,617,777	4,838,699	5,738,023	5,746,535
Capital Outlay	105,060	79,400	68,012	137,000	204,200
Debt Service	2,174,713	2,175,500	2,175,500	2,170,250	2,176,000
Interfund Transfer - Internal Charges	811,469	848,469	848,469	848,469	848,469
Fund Transfers	109,329	118,056	118,056	142,337	153,154
TOTAL	11,513,913	13,516,685	12,506,098	14,067,245	14,495,914
ROAD & BRIDGE FUND TOTAL	\$ 11,513,913	\$ 13,516,685	\$ 12,506,098	\$ 14,067,245	\$ 14,495,914
Designated Reserve - Financial Policy, 17%	\$ 1,413,268	\$ 1,750,194		\$ 1,830,762	\$ 1,889,396

**CITY OF PORT ST. LUCIE**  
**ROAD AND BRIDGE OPERATING FUND #104 - CAPITAL OUTLAY**  
**ADOPTED BUDGET - FY 2019-20**

	**ADOPTED** FY 2019-20 ****	**PROJECTED** FY 2020-21 ****
410500 PUBLIC WORKS OPERATIONS (50%) New Server	\$ 10,000	\$ -
Total	10,000	-
411800 PUBLIC WORKS -REGULATORY (50%)	-	-
Total	-	-
412100 PUBLIC WORKS -TRAFFIC CONTROL & IMPROVEMENT (100%) (1) CISCO Switches (2)Variable Messsaging Boards	100,000 27,000	100,000 27,000
Total	127,000	127,000
412500 PUBLIC WORKS - STREETS (100%) Replacement Vehicles Magnum Light Tower	- -	64,200 13,000
Total	-	77,200
412700 PUBLIC WORKS - GREENBELT & WATERWAY MAINT. (50%)	-	-
Total	-	-
ROAD & BRIDGE FUND TOTALS	\$ 137,000	\$ 204,200

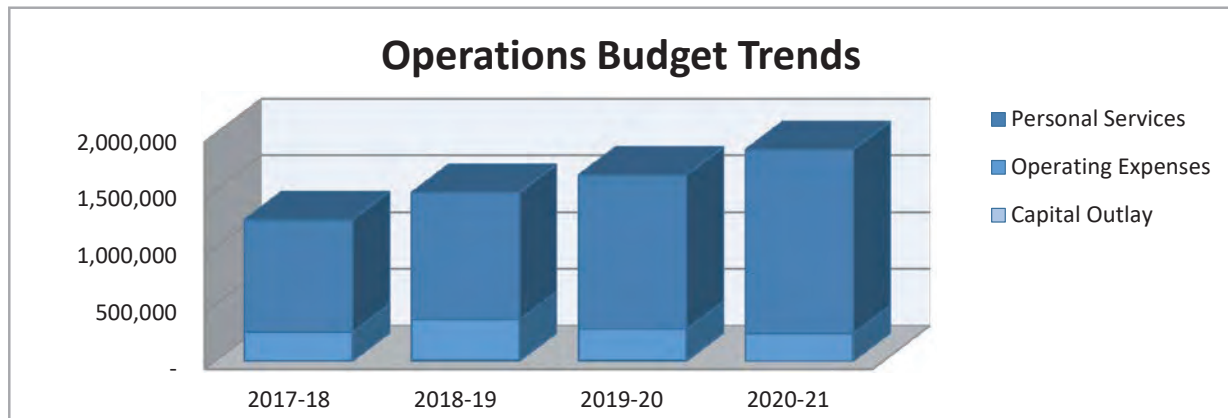
**CITY OF PORT ST. LUCIE  
ROAD & BRIDGE FUND  
LONG RANGE PLAN**

Assumptions: The adopted millage is .3616 for operating and assumes a 10.81% growth factor in fiscal year 2019-20, 8% in 19-20, 7% in fiscal year 20-21 and beyond.  
 Personal Services includes a 3% increase in year 2018-19 & 2019-20, and 3.5% in future years. The growth is based on Union Contracts, health insurance increases with potential raises beyond fiscal year 18-19 plus limited staffing increases.  
 OPEB (Other Post Employee Benefits) increases by 6.57% in fiscal year 18-19 & 6.57% in FY 19-20 based on the latest Actuarial Study.  
 A transfer will be needed from the General Fund in FY 2022-23 in the amount of \$1,003,684 to pay debt. The 2011 Sales Tax Issue will be paid in FY 2022-23.

		CITY MANAGER APPROVED BUDGET											
		AUDITED	AUDITED	ADOPTED	Growth	ADOPTED	Growth	PROJECTED		PROJECTED	PROJECTED		
		2016-17	2017-18	2018-19	%	2019-20	%	2020-21	2021-22	2022-23			
<b>BEGINNING DESIGNATED RESERVES</b>		\$	5,631,989	\$	5,195,589	\$	4,163,467	\$	3,444,523	\$	2,726,299	\$	1,954,977
<b>REVENUES &amp; SOURCES:</b>													
	Millage Rate	0.3616	0.3616	0.3616	0	0.3616	0	0.3616	0.3616	0.3616	0.3616	0.3616	0.3616
	Ad Valorem Taxes	\$2,750,927	\$3,055,289	\$3,372,696	10.4%	\$3,729,512	8.0%	\$4,027,873	6.00%	\$4,269,545	6.00%	\$4,525,718	
	Local Option Gas Tax	5,867,335	5,995,772	5,738,078	-4.3%	6,075,000	5.5%	6,196,500	3.0%	6,382,395		6,573,867	
	State Revenue Sharing	1,146,529	1,352,602	1,230,847	-9.0%	1,349,837	8.8%	1,379,570	3.0%	1,379,570		1,255,387	
	Other	606,876	614,472	731,749	19.1%	789,487	7.3%	773,419		796,622		820,520	
	Interest Income	68,654	59,377	83,594	40.8%	125,000	3.0%	125,000		127,500		130,050	
	Use of Reserves	0	0	1,032,122		718,944		718,224		771,322		0	
	Fund Transfer from #001 Operating Fund	0	0	0		0		0		0		1,003,684	
	Fund Transfer from #304 CIP	0	0	1,200,000		1,224,000		1,275,328		1,273,450		1,298,919	
	Fund Transfer from #314 CIP	0	0	127,599		55,465		0		0		0	
	Fund Transfer from #431	0	0	0		0		0		0		0	
	Fund Transfer from #605	0	0	0		0		0		0		0	
	<b>TOTAL</b>	10,440,321	11,077,512	13,516,685		14,067,245		14,495,914		15,000,404		15,608,146	
<b>EXPENDITURES:</b>													
	Personal Services	4,298,293	4,336,011	4,677,483	7.9%	\$5,031,166	7.0%	5,367,556	3.5%	5,744,887		6,148,743	
	Operating Expenses	3,789,806	3,977,332	5,617,777	41.2%	5,738,023	2.1%	5,746,535	3.0%	5,918,931		6,096,499	
	Capital Outlay	152,862	105,060	79,400	-24.4%	137,000	42.0%	204,200		150,000		150,000	
	Debt Services	1,162,513	2,174,713	2,175,500	0.0%	2,170,250	-0.2%	2,176,000		2,176,000		2,172,000	
	Interfund Transfer - Internal Charges	1,088,459	911,881	980,622	7.5%	903,934	-8.5%	848,469		873,923		900,141	
	Administrative Credit - CIP Projects	(100,412)	(100,412)	(132,152)	31.6%	(55,465)	-138%	0		0		0	
	Fund Transfers	96,870	109,329	118,056		142,337		153,154		136,663		140,763	
	<b>TOTAL</b>	10,488,390	11,513,913	13,516,685		14,067,245		14,495,914		15,000,404		15,608,146	
<b>SURPLUS &lt;DEFICIT&gt;</b>		(\$48,069)	(\$436,400)	\$0		\$0		(\$0)		\$0		(\$0)	
Designated Reserve - Financial Policy - 17%		0	1,413,268	1,750,194	(0)	1,830,762	0	1,889,395		1,982,849	0	2,081,691	
	<b>Designated</b>	\$	1,750,194	\$	1,830,762	\$	1,889,395	17%	\$	1,982,849	17%	\$	2,081,691
	<b>Undesignated</b>		3,445,395		2,332,705		1,555,128	0		743,450	0	(126,714)	
	<b>Use of Reserves</b>		1,032,122		718,944		718,224	\$		771,322			
	<b>Difference</b>	\$	4,163,467	\$	3,444,523	\$	2,726,299	\$ 0	\$	1,954,977	\$ 0	\$	1,954,977

**CITY OF PORT ST. LUCIE**  
**ROAD & BRIDGE OPERATING FUND - #104**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Public Works - Operations -- #410500  
 Robert Sweeney, Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 988,967	\$ 1,119,025	\$ 1,356,135	\$ 1,618,035
Operating Expenses	253,939	355,864	274,008	245,365
Capital Outlay	3,977	11,600	10,000	-
<b>Total</b>	<b>\$ 1,246,882</b>	<b>\$ 1,486,489</b>	<b>\$ 1,640,143</b>	<b>\$ 1,863,400</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Director, Public Works	0.50	0.50	0.50	0.50
Assistant Public Works Director	0.50	0.50	0.50	0.50
Deputy Director	0.50	0.50	0.50	0.50
Manager	1.00	1.00	1.50	1.50
Office Manager	0.00	0.00	0.50	0.50
Special Projects Coordinator	0.00	0.00	0.50	0.50
Project Coordinator, CIP	1.50	1.50	0.50	0.50
Admin Assist	1.50	1.50	2.00	2.00
Financial Specialist	0.50	0.50	0.50	0.50
Budget Specialist	0.50	0.50	1.00	1.00
Inspector	2.00	2.00	1.00	1.00
Supervisor, Safety & Compliance	0.50	0.50	0.50	0.50
Project Manager	0.50	0.50	1.00	1.00
Budget Analyst	0.50	0.50	0.00	0.00
Admin. Operations Coordinator	0.00	0.00	0.50	0.50
Data Systems Analyst	0.00	0.00	0.50	0.50
City Surveyor	0.00	0.00	0.50	0.50
CADD Technician	0.00	0.00	0.50	0.50
Civil Engineer	0.50	0.50	0.00	0.00
Contract Coordinator	0.50	0.50	0.00	0.00
Payroll Specialist	0.50	0.50	0.00	0.00
Budget Analyst	0.50	0.50	0.00	0.00
<b>Total</b>	<b>12.00</b>	<b>12.00</b>	<b>12.50</b>	<b>12.50</b>

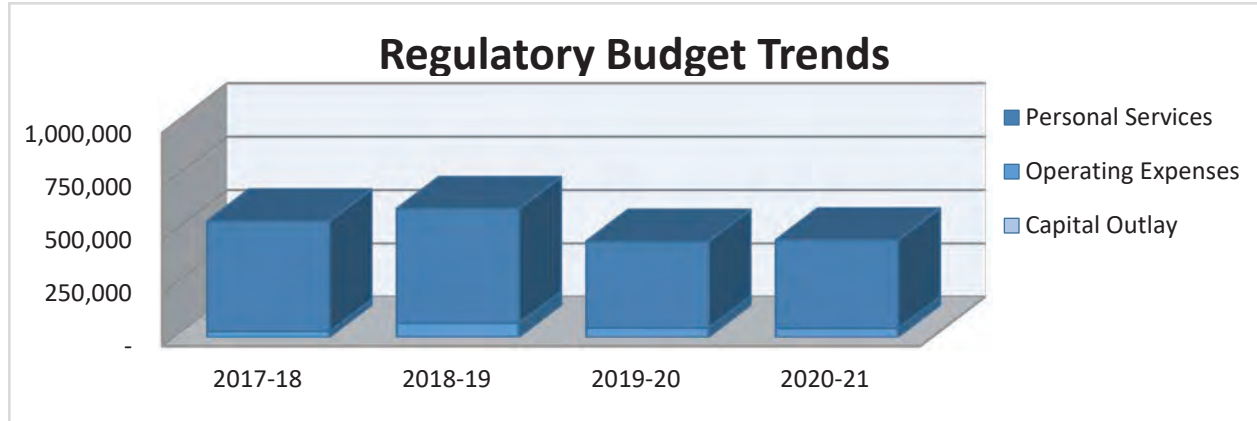
(Note--50% of 25 Positions)

**CAPITAL OUTLAY:**

(1) New Server	\$ 10,000
<b>Total</b>	<b>\$ 10,000</b>

**CITY OF PORT ST. LUCIE**  
**ROAD & BRIDGE OPERATING FUND - #104**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Regulatory #4118  
 Robert Sweeney, Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 516,764	\$ 535,421	\$ 404,939	\$ 413,106
Operating Expenses	27,966	65,894	44,342	42,453
Capital Outlay	-	1,000	-	-
<b>Total</b>	<b>\$ 544,730</b>	<b>\$ 602,315</b>	<b>\$ 449,281</b>	<b>\$ 455,559</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Professional Engineer	0.50	0.50	0.50	0.50
Data System Analyst	0.50	0.50	0.00	0.00
City Surveyor	0.50	0.50	0.00	0.00
Project Coordinator	1.00	1.00	1.50	1.50
Engineer Intern	0.50	0.50	0.50	0.50
Permit Specialist	0.00	0.00	1.50	1.50
Administrative Assistant	0.50	0.50	0.00	0.00
Customer Specialist	1.50	1.50	0.00	0.00
Project Manager	0.50	0.50	0.00	0.00
<b>Total</b>	<b>5.50</b>	<b>5.50</b>	<b>4.00</b>	<b>4.00</b>

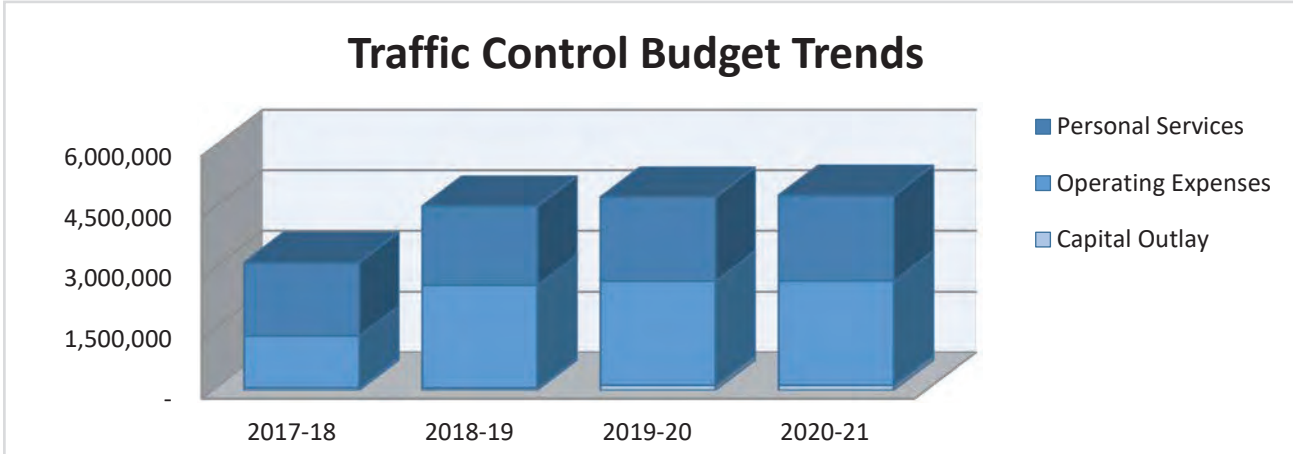
(Note -- 50% of 8 Positions)

**CAPITAL OUTLAY:**

N/A

**CITY OF PORT ST. LUCIE**  
**ROAD & BRIDGE OPERATING FUND - #104**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Public Works - Traffic Control Division -- #412100  
 Robert Sweeney, Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 1,807,658	\$ 1,943,066	\$ 2,066,736	\$ 2,107,769
Operating Expenses	1,288,740	2,548,585	2,579,560	2,583,971
Capital Outlay	61,916	58,400	127,000	127,000
<b>Total</b>	<b>\$ 3,158,313</b>	<b>\$ 4,550,051</b>	<b>\$ 4,773,296</b>	<b>\$ 4,818,740</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)

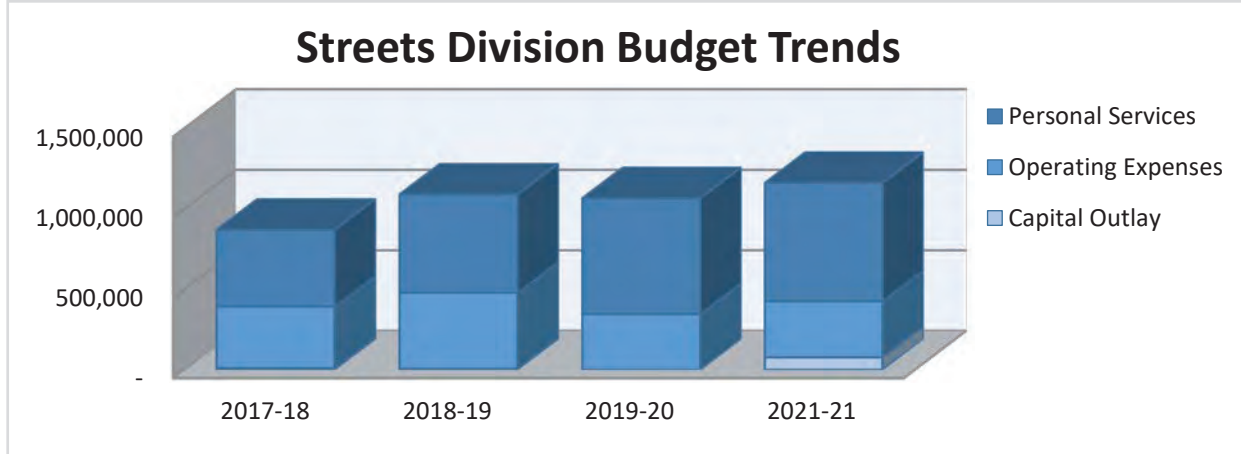
	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Manager	1.00	1.00	1.00	1.00
Supervisor	3.00	3.00	3.00	3.00
Professional Engineer	1.00	1.00	1.00	1.00
Office Assistant	1.00	1.00	1.00	1.00
Traffic Operations Coordinator	1.00	1.00	1.00	1.00
Data Systems Analyst	1.00	1.00	1.00	1.00
Engineering Technician	2.00	2.00	2.00	2.00
Traffic Technician III	2.00	2.00	2.00	2.00
Traffic Technician II	3.00	3.00	3.00	3.00
Traffic Technician I	1.00	1.00	1.00	1.00
Traffic Signal Technician	2.00	2.00	2.00	2.00
Traffic Utility Locator	1.00	1.00	1.00	1.00
Traffic Operations Electrician	1.00	1.00	1.00	1.00
Special Projects Coordinator	1.00	1.00	1.00	1.00
<b>Total</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>

**CAPITAL OUTLAY:**

(1) CISCO Switches	\$ 100,000
(2) Variable Messaging Boards	27,000
<b>Total</b>	<b>\$ 127,000</b>

**CITY OF PORT ST. LUCIE**  
**ROAD & BRIDGE OPERATING FUND - #104**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Public Works - Streets Division -- #412500  
 Robert Sweeney, Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2021-21 PROJECTED *****
Personal Services	\$ 478,160	\$ 609,795	\$ 720,308	\$ 735,520
Operating Expenses	382,053	472,204	345,190	347,561
Capital Outlay	9,085	6,400	-	77,200
<b>Total</b>	<b>\$ 869,299</b>	<b>\$ 1,088,399</b>	<b>\$ 1,065,498</b>	<b>\$ 1,160,281</b>

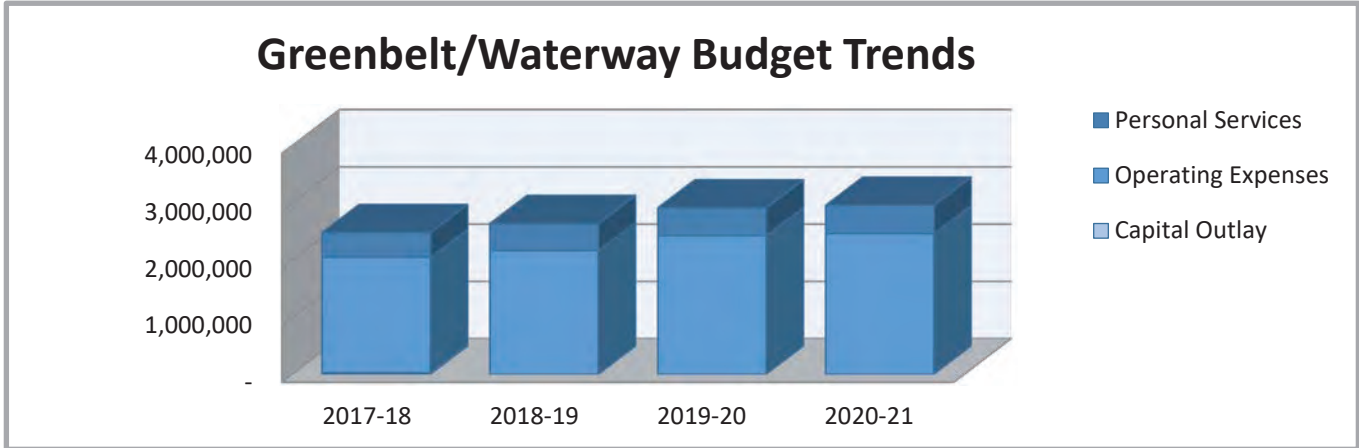
**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Supervisor	0.00	0.00	1.00	1.00
Crew Leader	0.00	0.00	1.00	1.00
Equipment Operator I	4.00	4.00	4.00	4.00
Equipment Operator III	0.00	0.00	1.00	1.00
Maintenance Technician	5.00	5.00	0.00	0.00
Maintenance Worker	1.00	1.00	5.00	5.00
<b>Total</b>	<b>10.00</b>	<b>10.00</b>	<b>12.00</b>	<b>12.00</b>

**CAPITAL OUTLAY:** N/A

**CITY OF PORT ST. LUCIE**  
**ROAD & BRIDGE OPERATING FUND - #104**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Public Works - Greenbelt/Waterway -- #412700  
 Robert Sweeney, Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 431,180	\$ 470,176	\$ 483,048	\$ 493,126
Operating Expenses	2,017,180	2,164,982	2,427,719	2,461,937
Capital Outlay	30,082	2,000	-	-
<b>Total</b>	<b>\$ 2,478,442</b>	<b>\$ 2,637,158</b>	<b>\$ 2,910,767</b>	<b>\$ 2,955,063</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Manager	0.50	0.50	0.50	0.50
Supervisor	0.50	0.50	0.50	0.50
Inspector	2.50	2.50	1.50	1.50
Landscape Inspector	0.00	0.00	0.50	0.50
Aquatic Control Inspector	0.00	0.00	0.50	0.50
Equipment Operator	0.50	0.50	1.00	1.00
Equipment Operator III	0.00	0.00	0.50	0.50
Irrigation Technician	0.50	0.50	0.50	0.50
Maintenance Technician	1.00	1.00	0.00	0.00
<b>Total</b>	<b>5.50</b>	<b>5.50</b>	<b>5.50</b>	<b>5.50</b>

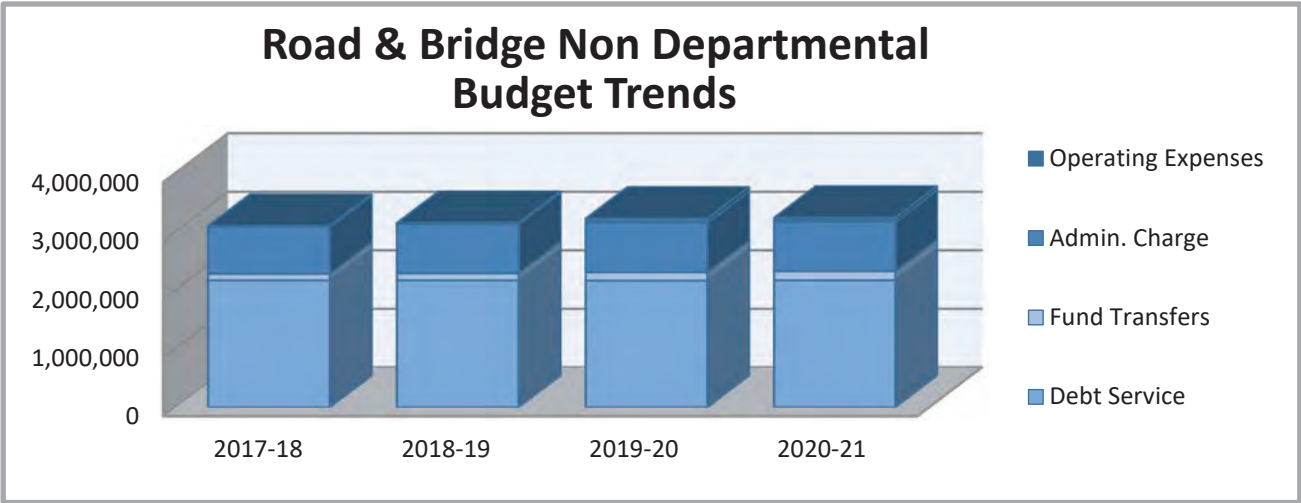
(Note -- 50% of 11 Positions)

**CAPITAL OUTLAY:** N/A



**CITY OF PORT ST. LUCIE**  
**ROAD & BRIDGE OPERATING FUND - #104**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Public Works -- Non Departmental -- #419900  
 Robert Sweeney, Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Operating Expenses	\$ 7,454	\$ 10,248	\$ 67,204	\$ 65,248
Admin. Charge	811,469	848,469	848,469	848,469
Debt Service	2,174,713	2,175,500	2,170,250	2,176,000
Fund Transfers	109,329	118,056	142,337	153,154
<b>Total</b>	<b>\$ 3,102,964</b>	<b>\$ 3,152,273</b>	<b>\$ 3,228,260</b>	<b>\$ 3,242,871</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
<b>Total</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

**CAPITAL OUTLAY:** N/A



*“A City for All Ages”*

## Stormwater Utility Fund

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This is an enterprise fund that earns revenues from an annual fee charged to all property owners for the purpose of constructing and maintaining the City's stormwater system. The most costly item funded each year is the reworking of the roadside swale system. City crews reshape the swale drainage system and in some areas a plastic liner is installed to aid the flow of stormwater. Other activities include mowing & cleaning of the liner system, canals, ditches and greenbelt areas. The Public Works department is partially funded by this revenue.

### **Major Revenue Source**

The major revenue source is the annual stormwater fee. The annual fee is not recommended to increase for the next fiscal years. However, we are requesting that a rate and fee study be conducted to determine if the fees being collected will meet the growing demand for services. The culvert inspection fee collected in this fund are experiencing a slight growth due to an increase in the number of construction permits. Also, the federal subsidy to help cover the debt service

on the EWIP project is slightly over \$1 million in each year of the Biennial Budget.

### **Expense Trends**

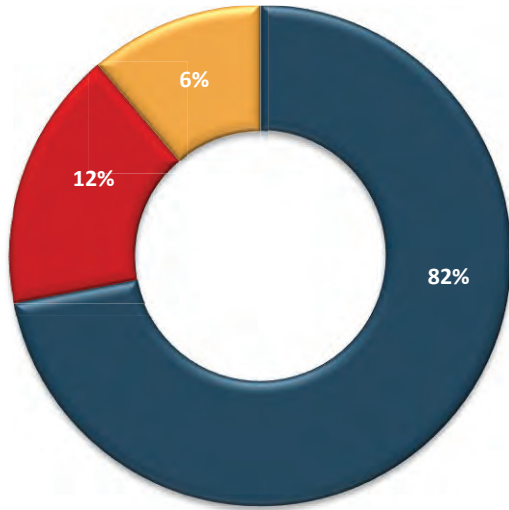
Capital projects, equipment, and system maintenance make up approximately 60% of the Fund's expenses. The personnel costs make up 25% of the expenses with the remaining amount spent on servicing debt for very large projects. Debt service remains at \$4 million/year in the following years. Management is continually evaluating opportunities to take on additional projects that will enhance the City's water quality.

### **Long Range Model**

The long-range model indicates projected results that are close to breakeven until FY20-21, a rate change may be requested at this time. Any projected deficits are relatively small and the fund has a sufficient balance to allow for the planned reduction in excess reserves over the years. The key to balancing future years for the Stormwater Fund is to spread the costly capital projects into future years and acquiring grants can be very helpful in the financial equation.

# CITY OF PORT ST. LUCIE STORMWATER FUND ADOPTED BUDGET – FY 2019-20

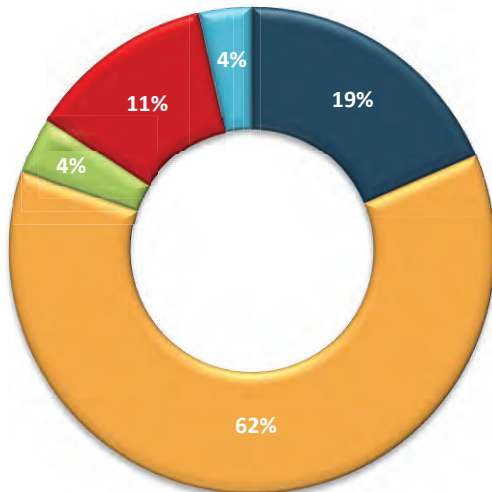
## FY 19-20 SOURCES



■ Stormwater User Fees    
 ■ Other    
 ■ Use of Reserves

Beginning Reserve	\$11,240,608
<b>Revenue Sources</b>	<b>Amount</b>
Drainage User Fees	\$22,893,483
Other	5,342,460
Use of Reserve	3,566,231
<b>Total</b>	<b>\$31,802,174</b>

## FY 19 20 USES

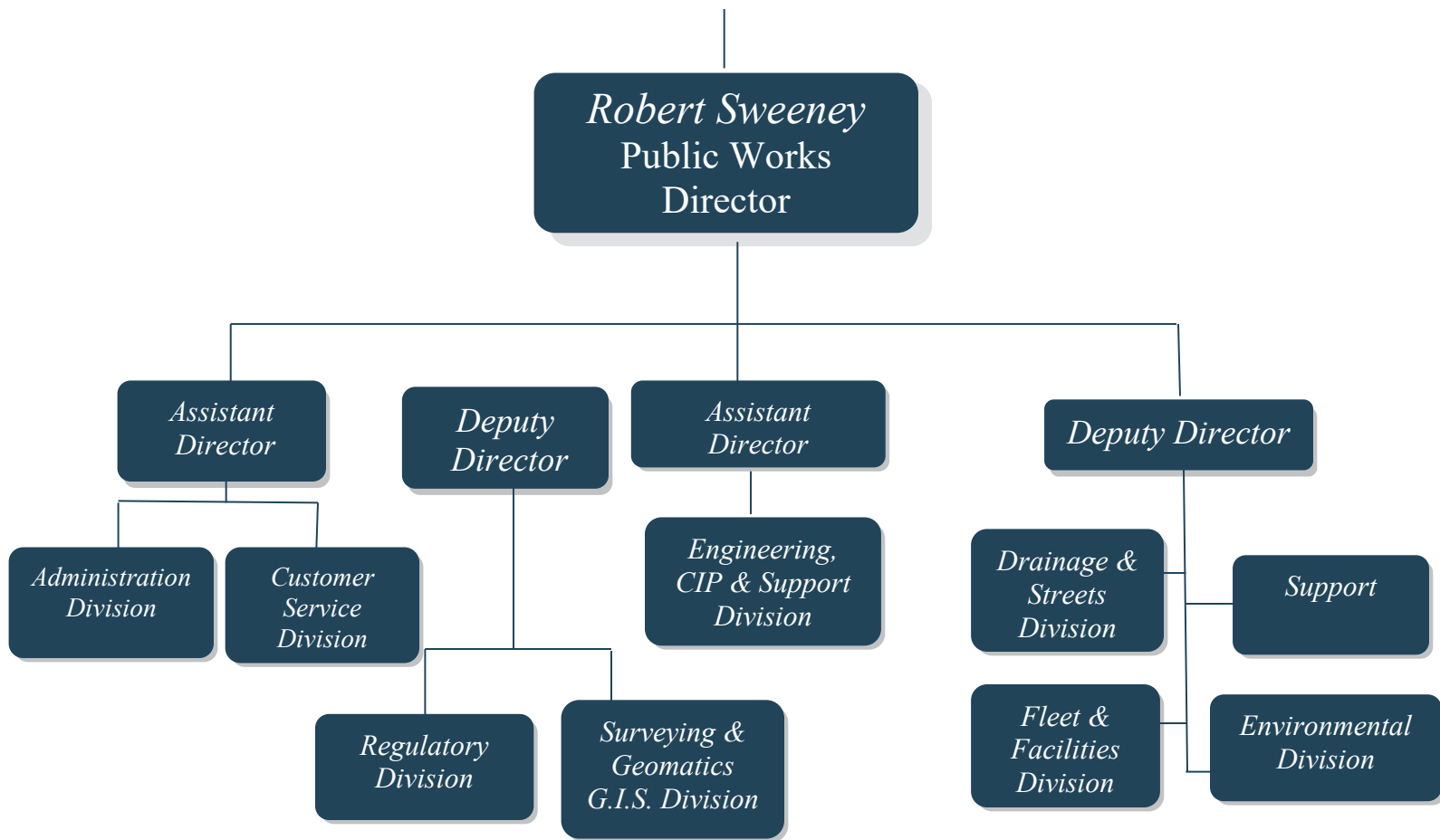


■ Personal Services    
 ■ Operating Expenses    
 ■ Capital Projects  
■ Debt Service    
■ Internal Charges

<b>Expenditures by Function</b>	<b>Amount</b>
Personal Services	\$5,904,782
Operating Expenses	19,611,073
Capital Projects	1,204,198
Debt Service	3,960,159
Internal Charges	1,121,962
<b>Total</b>	<b>\$31,802,174</b>
Designated Reserve	\$4,337,695



# Public Works Department





# PUBLIC WORKS DEPARTMENT

Stormwater Fund #401 and KPSLB Program

## FY 2019-20 BUSINESS PLAN: OVERVIEW

### Overview

The City of Port St. Lucie Public Works Department is dedicated to maintaining and improving the quality of the community through the preservation and creation of environmentally and economically sound infrastructure, including roadways, stormwater management facilities, and sidewalks, while providing outstanding service to our customers.

### FY 2018/19 Public Works Department Accomplishments

The work of the Public Works Department advances the City of Port St. Lucie's Strategic Plan goals of a **Safe, Clean and Beautiful** City, fosters **Vibrant Neighborhoods**, supports a **Diverse Economy and Employment Opportunities**, ensures **High Quality Infrastructure and Facilities** and contributes to a **High-Performance Government Organization**. Specifically, in FY 2018-2019, the Department through the Stormwater Fund and Keep Port St. Lucie Beautiful accomplished the following:

- Relocated Staff, continue to maintain services and operations, while remediation to remove mold from the main Thornhill Building is ongoing.
- Phase I of the Microbial Source Study was completed and Phase II initiated.
- Construction of the E-3/E-4 Equalization Pipe Project to reduce flooding at Savona/California is underway with a scheduled completion in August 2019.
- Design of the Sagamore Stormwater Treatment Areas was completed. Staff applied for and received a \$750,000 grant from FDEP and the \$1.6M project was budgeted for construction in FY 2020/21
- Design of improvements for the D-11 Canal are underway and the construction was budgeted for FY 2020/21.
- Application was made for a \$3.2M FEMA Pre-Disaster Mitigation Program Grant for repairs to the E-3 Canal. Supplemental funds to complete the total estimated \$5.3M project were programed into the FY 2019/20 Budget.
- Worked with a Team to create a Beautification Policy for planting landscaping within City road rights-of-way as prioritized within the strategic plan.
- The KPSLB Program sponsored two household hazardous waste collection days, two tree giveaway events, and numerous clean up events, and 113 adopt-a-street groups.
- KPSLB is implementing the City's Litter Eradication Action Plan (LEAP) through the LEAP Team.
- KPSLB earned the Outstanding Educational Involvement Award from the Keep Florida Beautiful Program for the Buddy Bench Program. The program provided benches made from recycled plastic lids and caps to four local schools.

### FY 2019/20 Public Works Department Initiatives

In FY20, the Public Works Department will continue to advance the Strategic Plan through the following initiatives:

- Advance Strategic Plan Project Priorities:
  - Augment the Sales Tax Funding, \$1.5M, for the US Highway 1 Corridor Beautification to enable the completion of the entire \$4M project by the end of 2021.
  - Beautification of St James Boulevard.

- Implementation of a new software product, Lucity, to significantly streamline and better define inventory, work orders, resources, and reporting.
- Complete a comprehensive analysis of the stormwater fees and evaluate the fees needed to support the design and construction of the necessary improvements identified in the 2018 Stormwater Master Plan.
- Construction of the E-3 Canal improvements.
- Continue to work with the Southern Grove Team to create a master stormwater plan for that area.
- KPSLB will continue to grow the number of business contacts and outreach to local schools.
- Develop a five-year Strategic Business Plan in order to effectively plan for and align the needs of the City and department.

## CITY OF PORT ST. LUCIE PUBLIC WORKS DEPARTMENT FY 2019 2020 PERFORMANCE MEASURES AND SCORECARD

	City Council Strategic Goal (s)	Key Performance Measures Public Works Department	FY 2017/18 Results	FY 2018/19 Results	FY 2019/20 Target
<b>WORKLOAD MEASURES</b>	7	Requests for Service	7,127	5,087	5,500
	5	Liner Installed - Feet	30,265	37,190	38,200
	5	Culvert Installed - Feet	4,266	4,554	4,850
<b>EFFECTIVENESS MEASURES</b>	5	Culvert Backlog Completed (1)	46%	46%	46%
	5	Control Structure Backlog Completed (2)	83%	83%	50%
	5	Storm Drainage (3)	62% ↔	62% ↔	Maintain
	5	Cleanliness (3)	71% ↔	77% ↔	Maintain

(1) Estimated annual expenditure to complete 100% of backlog is \$1.5M.

(2) Estimated annual expenditure to complete 100% of backlog is \$600K.

(3) Percent approval rating from the appropriate annual *National Citizen Survey for Port St Lucie*. The following symbols are provided to show the relationship to the National Benchmark.....

↑↑ Much higher   ↑ Higher   ↔ Similar   ↓ Lower   ↓↓ Much lower

**CITY OF PORT ST. LUCIE**  
**STORMWATER UTILITY OPERATING FUND # 401**  
**ADOPTED BUDGET - FY 2019-20**

	AUDITED 2017-18	BUDGET 2018-19	ESTIMATED 2018-19	ADOPTED 2019-20	PROJECTED 2020-21
	*****				
<b>Beginning Undesignated Reserve</b>	\$ 12,388,865	\$ 12,648,901	\$ 9,228,783	\$ 11,240,608	\$ 7,674,377
<b>REVENUES &amp; SOURCES:</b>					
Stormwater Fees	\$ 20,788,039	\$ 20,574,478	\$ 20,905,684	\$ 21,036,513	\$ 21,302,137
Stormwater Fees/EWIP Project	1,856,970	1,856,970	1,856,970	1,856,970	1,856,970
Other Fees - Developers	1,104,073	903,300	1,178,718	1,138,600	1,138,600
Federal Subsidy - EWIP	911,464	1,000,000	915,000	915,000	915,000
Interest Income	161,978	214,000	405,000	346,140	296,140
Grant and Misc.	(173,939)	(503,695)	(290,574)	2,942,720	383,029
Use of Reserves	-	3,420,118	3,420,118	3,566,231	1,648,051
<b>TOTAL</b>	<b>24,648,585</b>	<b>27,465,171</b>	<b>28,390,916</b>	<b>31,802,174</b>	<b>27,539,927</b>
<b>EXPENDITURES:</b>					
Personal Services	5,463,778	5,804,359	5,541,524	5,904,782	6,263,040
Depreciation	1,334,016	-	-	-	-
Operating Supplies & Exp.	11,978,182	13,957,366	13,201,977	19,611,073	15,685,780
Bad Debt Exp.	-	-	82	-	-
Interfund Transfer - Internal Charges	1,120,464	1,121,962	1,121,962	1,121,962	1,121,962
Capital Equipment & Projects	1,599,989	2,593,393	2,525,427	1,204,198	512,611
Debt Service	282,095	1,378,067	1,378,094	1,350,134	1,346,509
Debt Service - EWIP Project	2,610,025	2,610,025	2,610,025	2,610,025	2,610,025
Reserve - Class Action Suit Refund	-	-	-	-	-
Interfund Transfer	-	-	-	-	-
<b>TOTAL</b>	<b>24,388,548</b>	<b>27,465,171</b>	<b>26,379,091</b>	<b>31,802,174</b>	<b>27,539,927</b>
<b>SURPLUS &lt;DEFICIT&gt;</b>	<b>\$ 260,036</b>	<b>\$ 0</b>	<b>\$ 2,011,825</b>	<b>\$ 0</b>	<b>\$ 0</b>
Designated Reserve - Financial Policy 17%	2,965,133	3,359,493		4,337,695	3,731,299
<b>Projected Fund Balance</b>					
<b>Designated</b>	\$ 2,965,133	3,359,493		4,337,695	3,731,299
<b>Undesignated</b>	9,683,768	9,289,408		6,902,913	7,674,377
<b>Use of Reserves</b>	-	3,420,118		3,566,231	1,648,051
	<b>\$ 12,648,901</b>	<b>\$ 9,228,783</b>		<b>\$ 7,674,377</b>	<b>\$ 3,943,077</b>



**CITY OF PORT ST. LUCIE**  
**STORMWATER UTILITY FUND REVENUES**  
**ADOPTED BUDGET - FY 2019-20**

	AUDITED 2017-18 *****	BUDGET 2018-19 *****	ESTIMATED 2018-19 *****	ADOPTED 2019-20 *****	PROJECTED 2020-21 *****
<b><u>OPERATING REVENUES</u></b>					
343.904	Culvert Insp. Fees	\$ 882,898	\$ 725,000	\$ 950,000	\$ 925,000
343.909	Abandonment of Easements	-	-	-	-
343.913	Annexation - Engineering	560	-	-	-
343.914	Comprehensive Plan Amendment	88	-	321	-
343.915	Miscellaneous Development Fee	3,465	3,000	3,144	3,500
343.916	Development Plans Fee	11,654	15,000	9,110	10,000
343.917	Dev Regional Impact (DRI) FEE	165	-	83	-
343.918	PUD-Zoning/Amendment/Rezoning Fee	-	-	1,642	-
343.919	Commercial Abandoned	135	-	270	-
343.923	Commercial Culvert Fee	3,995	4,000	3,200	4,000
343.924	Commercial Eng. Inspection Fee	194,787	150,000	197,000	190,000
343.926	Residential Encroachments	1,363	1,200	730	1,000
343.927	Residential Abandonments	625	250	625	250
343.929	Commercial Culvert Reinspections	95	100	4,290	100
343.932	Commercial Inspection (Reinspects)	365	250	-	250
343.933	Request Rev NOPC	-	-	2,762	-
343.934	PUD Zoning Amend	2,825	3,500	3,621	3,500
343.937	Recording Fee - Abandonment	1,055	1,000	1,920	1,000
343.941	FPL Thornhill	-	-	-	-
343.942	FPL Midway/Sandpiper Project	20,000	-	-	-
343.963	Stormwater Utility Fees	22,645,009	22,431,448	22,762,654	22,893,483
	Stormwater - \$5.00 Increase in FY 16/17 and 17/18	-	-	-	-
	Proposed Single Rate	163	163	163	163
	Est. Budgeted ERU's	138,926	137,616	139,648	142,080
	Totals	\$ 23,769,082	\$ 23,334,748	\$ 23,941,372	\$ 24,032,083
<b><u>NON-OPERATING REVENUES</u></b>					
331.590-Y1329	NRCS Grant - E-8 Canal	-	-	-	-
334-501	FEMA Reimbursement (GRANT)	-	-	-	3,280,645
331.361	Grant	-	-	-	750,000
334.361-24026	Grant- SLRIT (Water Quality Testing Projects)	125,000	-	-	-
334.391.20012	State Grant - Clean Up PSL	-	-	-	-
334.394	Keep PSL Beautiful	-	-	-	-
334.405-Y1315	D Canal Water	-	-	-	-
341.903	Certification, Copying	170	50	350	50
341.913	Builders at Risk Fees	22,125	15,000	2,294	15,000
343.099	Discounts Allowed	(722,423)	(695,250)	(744,096)	(766,419)
361.100	Interest Income	161,978	214,000	405,000	346,140
362.001	Cell Tower Site Leases	232,846	130,180	156,454	240,069
365.900	Scrap and Surplus Sale	-	10,000	185,535	75,000
361.085-60145	2010 A Stormwater Bonds - BABS	624,464	710,000	625,000	625,000
361.085-60146	2010 B Stormwater Bonds - RZEDB	287,000	290,000	290,000	290,000
366.900	Contributions	-	-	-	-
366.936	Donations - Clean Up	-	-	7,500	-
367.705	Plat Review	14,700	10,000	22,235	25,000
369.000	Misc. Rev. Insurance	15,000	1,000	45,000	25,000
369.925	Service Fee/NSF Checks	75	25	100	75
323.750-20012	Refuse Franchise Fee of 1% (20%)	-	-	-	-
323.750-22024	Refuse Franchise Fee of 1% (80%)	-	-	-	-
369.001	Property Damage	77,358	25,000	30,697	35,000
369.930	Gain or Loss on Assets	-	-	857	-
369.900	Trust Fund - ICMA	-	-	-	-
369.985	Misc. Revenue	13,723	300	2,500	13,300
369.988	Visa Procurement Rebate	47,487	-	-	-
	Totals	\$ 899,503	\$ 710,305	\$ 1,029,426	\$ 4,203,860
<b><u>NON-REVENUES</u></b>					
381.403	Interfund Transfer from EWIP Fund #403	-	-	-	-
381.605	Interfund Transfer from the Medical Insurance Fund	-	-	-	-
389.000	Use of Reserves	-	3,420,118	3,420,118	3,566,231
389.700	Capital Contribution	-	-	-	1,648,051
	Totals	\$ -	\$ 3,420,118	\$ 3,420,118	\$ 3,566,231
<b>FUND TOTALS</b>					
		\$24,668,585	\$27,465,171	\$28,390,916	\$31,802,174
		\$27,539,927			

**CITY OF PORT ST. LUCIE**  
**STORMWATER UTILITY FUND EXPENDITURE SUMMARY**  
**ADOPTED BUDGET - FY 2019-20**

	AUDITED 2017-18 *****	BUDGET 2018-19 *****	ESTIMATED 2018-19 *****	ADOPTED 2019-20 *****	% INCR <% DECR> *****	PROJECTED 2020-21 *****	% INCR <% DECR> *****
<b>250000 EMERGENCY &amp; DISASTER RELIEF</b>							
Personal Services	\$ 203,269	\$ -	\$ -	\$ -	N/A	\$ -	N/A
Operating Expense	-	-	-	-	N/A	-	N/A
Capital Outlay	-	-	-	-	N/A	-	N/A
<b>TOTAL</b>	<b>203,269</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>	<b>-</b>	<b>N/A</b>
<b>410500 OPERATIONS-PUBLIC WORKS -- 50%</b>							
Personal Services	1,129,214	1,119,061	1,103,629	1,361,334	22%	1,595,874	17%
Operating Expense	415,388	346,714	259,922	263,608	-24%	222,165	-16%
Capital Outlay	4,284	11,600	9,000	-	-100%	-	N/A
<b>TOTAL</b>	<b>1,548,887</b>	<b>1,477,375</b>	<b>1,372,551</b>	<b>1,624,942</b>	<b>10%</b>	<b>1,818,039</b>	<b>12%</b>
<b>411800 REGULATORY - PUBLIC WORKS -- 50%</b>							
Personal Services	441,796	527,792	473,848	404,933	(0.2)	413,105	2%
Operating Expense	39,946	62,959	44,805	39,992	(0.4)	36,904	-8%
Capital Outlay	-	-	-	-	N/A	-	N/A
<b>TOTAL</b>	<b>481,742</b>	<b>590,751</b>	<b>518,653</b>	<b>444,925</b>	<b>(0.2)</b>	<b>450,009</b>	<b>1%</b>
<b>412600 DRAINAGE - PUBLIC WORKS -- 100%</b>							
Personal Services	3,235,387	3,677,733	3,448,780	3,654,637	-1%	3,751,561	3%
Operating Expense	2,824,404	4,122,858	3,818,509	8,656,368	110%	4,739,182	-45%
Capital Outlay	1,143,677	2,579,793	2,516,427	872,098	-66%	440,211	-50%
<b>TOTAL</b>	<b>7,203,468</b>	<b>10,380,384</b>	<b>9,783,716</b>	<b>13,183,103</b>	<b>27%</b>	<b>8,930,954</b>	<b>-32%</b>
<b>412700 GREENBELT &amp; WATERWAY MAINT. - PUBLIC WORKS -- 50%</b>							
Personal Services	454,110	479,773	515,267	483,878	1%	502,500	4%
Operating Expense	4,437,164	4,992,053	4,706,408	5,201,413	4%	5,237,837	1%
Capital Outlay	452,028	2,000	0	332,100	16505%	72,400	-78%
<b>TOTAL</b>	<b>5,343,302</b>	<b>5,473,826</b>	<b>5,221,675</b>	<b>6,017,391</b>	<b>10%</b>	<b>5,812,737</b>	<b>-3%</b>
<b>412900 CIP PROJECTS - PUBLIC WORKS-50%</b>							
Personal Services	-	-	-	-	N/A	-	N/A
Operating Expense	-	-	-	-	N/A	-	N/A
Capital Outlay	-	-	-	-	N/A	-	N/A
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>N/A</b>	<b>0</b>	<b>N/A</b>
<b>419900 NON-DEPARTMENTAL -- 100%</b>							
Personal Services	-	-	-	-	N/A	-	N/A
Operating Expense	4,261,280	4,432,781	4,372,333	5,449,692	23%	5,449,692	0%
Depreciation Expense	1,334,016	-	-	-	N/A	-	N/A
Bad Debt Expense	-	-	82	-	N/A	-	N/A
Capital Outlay	-	-	-	-	N/A	-	N/A
Interfund Transfer - Internal Charges	1,120,457	1,121,962	1,121,962	1,121,962	0%	1,121,962	0%
Debt Service	2,892,120	3,988,092	3,988,119	3,960,159	-1%	3,956,534	0%
Designated Reserve - Lawsuit Refund	-	-	-	-	N/A	-	N/A
Designated Reserve - Debt Retirement	-	-	-	-	N/A	-	N/A
<b>TOTAL</b>	<b>9,607,872</b>	<b>9,542,835</b>	<b>9,482,496</b>	<b>10,531,813</b>	<b>10%</b>	<b>10,528,188</b>	<b>0%</b>
<b>TOTALS</b>							
Personal Services	\$ 5,463,778	\$ 5,804,359	\$ 5,541,524	\$ 5,904,782	2%	\$ 6,263,040	6%
Operating Expense	11,978,182	13,957,366	13,201,977	19,611,073	41%	15,685,780	-20%
Depreciation Expense	1,334,016	-	-	-	N/A	-	N/A
Bad Debt Expense	-	-	82	-	N/A	-	N/A
Capital Outlay	1,599,989	2,593,393	2,525,427	1,204,198	-54%	512,611	-57%
Debt Service	2,892,120	3,988,092	3,988,119	3,960,159	-1%	3,956,534	0%
Interfund Transfer - Internal Charges	1,120,464	1,121,962	1,121,962	1,121,962	0%	1,121,962	0%
Reserve - Lawsuit Refund	-	-	-	-	N/A	-	N/A
Interfund Transfer	-	-	-	-	N/A	-	N/A
<b>TOTAL</b>	<b>\$ 24,388,548</b>	<b>\$ 27,465,171</b>	<b>\$ 26,379,091</b>	<b>\$ 31,802,174</b>	<b>16%</b>	<b>\$ 27,539,927</b>	<b>-13%</b>
<b>STORMWATER UTILITY TOTAL</b>							
	<b>\$ 24,388,548</b>	<b>\$ 27,465,171</b>	<b>\$ 26,379,091</b>	<b>\$ 31,802,174</b>	<b>16%</b>	<b>\$ 27,539,927</b>	<b>-13.40%</b>
<b>Designated Reserve-Financial Policy - 17%</b>							
	2,965,133	3,359,493	3,186,395	4,337,695		3,731,299	



**CITY OF PORT ST. LUCIE**  
**STORMWATER UTILITY FUND #401 - CAPITAL OUTLAY**  
**ADOPTED BUDGET - FY 2019-20**

	**ADOPTED** FY 2019-20 ****	**PROJECTED** FY 2020-21 ****
<b>410500</b> PUBLIC WORKS OPERATIONS (50%)	\$ -	\$ -
	-	-
	-	-
Subtotal	\$ -	\$ -
<b>411800</b> PUBLIC WORKS OPERATIONS (50%)	\$ -	\$ -
	-	-
	-	-
Subtotal	\$ -	\$ -
<b>412600</b> PUBLIC WORKS DRAINAGE (100%)		
Replace PW-1885 2003 Ford F-150	\$ 32,100	\$ -
Replace PW-7356 2003 GMC Pickup	32,100	-
Replace PW-6246 2005 GMC Pickup Survey w/camper shell	33,100	-
Replace PW-9402 1999 Ford F-250 Pickup with Ford F-250 Utility Bed	40,300	-
Replace PW-4631 2003 Ford F-150 Pickup	-	32,100
Replace PWD-9646 2001 Ford F-450 Truck with Ford F-450 Dump Bed	-	61,653
Replace PW-2465 2004 GMC Pickup	-	40,300
Replace PWD-4285 1999 Sterling Dump Truck Mack	153,079	-
Replace PWD-1111 1996 Ford F-800 Dump Truck with Volvo Dump Mack	153,079	-
Replace PWD-4283 1999 Sterling Dump Truck with Volvo	153,079	-
Replace PWD-4284 1999 Sterling Truck with Mack Dump Truck Dump Mack	153,079	-
Replace PW-3083 1999 Sterling Tractor with Volvo Semi Tractor	122,182	-
Replace PWD-4282 1999 Sterling Dump Truck with Mack Dump Truck	-	153,079
Replace PWD-1850 2001 Freightliner Dump Truck with Mack Dump Truck	-	153,079
	-	-
Subtotal	\$ 872,098	\$ 440,211
<b>412700</b> PUBLIC WORKS GREENBELT & WATERWAY MAINT. (50%)		
Replace PW-6988 2006 Sterling Tank Truck	\$ 300,000	\$ -
Replace PW-6015 2005 Ford F-150	-	40,300
Replace PW-2208 2008 Ford F250 Utility Body	-	40,300
Replace PW-6864 2008 Ford F-150	32,100	-
Subtotal	332,100	80,600
STORMWATER UTILITY FUND	Total \$ 1,204,198	\$ 520,811

**CITY OF PORT ST. LUCIE**  
**STORMWATER UTILITY FUND**  
**LONG RANGE PLAN**

(OPERATING & CAPITAL)

This model assumes no rate increase in the Stormwater Fee.

All capital project requests and equipment are included.

Personal Services contains the assumption of pay raises for all employees as well as an assumption of increased employee contributions towards their medical insurance.

Personal Services also includes a 1.7% increase in year 2019-20 and 6.1% for additional staff in FY 20-21

This fund will not meet their designated reserve in FY 23-24 without a rate increase.

	AUDITED 2017-18	BUDGET 2018-19	ADOPTED 2019-20	Growth %	PROJECTED 2020-21	Growth %	PROJECTED 2021-22	PROJECTED 2022-23	PROJECTED 2023-24	
<b>BEGINNING DESIGNATED RESERVES</b>	\$ 12,388,865	\$ 12,648,901	\$ 11,240,608		\$ 7,674,377		\$ 6,026,326	\$ 4,319,100	\$ 2,436,296	
<b>REVENUES &amp; SOURCES:</b>										
Stormwater Fees	20,802,754	20,574,478	21,036,513	2.2%	21,302,137	1.3%	2.2%	\$21,790,784	\$22,480,133	\$23,184,963
Stormwater Fee - EWIP	1,842,255	1,856,970	1,856,970		1,856,970			1,856,970	1,856,970	1,856,970
Single Rate: 1,000 new homes/yr.	158.00	163.00	163.00	0.0%	163.00	0.0%		163.00	163.00	163.00
Federal Subsidy - EWIP	911,464	1,000,000	915,000	-9%	915,000			915,000	915,000	915,000
Culvert Inspection Fees	882,898	725,000	925,000	28%	925,000	0.0%		900,000	850,000	650,000
Developer Fees	15,284	18,000	13,500	-25%	13,500	0.0%		13,770	16,000	15,000
Interest Income	161,978	214,000	346,140		296,140	-14.4%		266,526	213,221	170,577
Grants and Misc.	51,952	(343,395)	3,142,820		583,129		1.0%	550,000	555,500	561,055
Use of Reserves	-	3,420,118	3,566,231		1,648,051			1,707,226	1,882,804	-
<b>TOTAL</b>	<b>24,668,585</b>	<b>27,465,171</b>	<b>31,802,174</b>		<b>27,539,927</b>	<b>(0)</b>	<b>28,000,276</b>	<b>28,769,628</b>	<b>27,353,565</b>	
<b>EXPENDITURES:</b>										
Personal Services	5,463,778	5,804,359	5,904,782	1.73%	6,263,040	6.1%	3.5%	6,482,246	6,875,541	7,292,697
Depreciation	1,334,016	-	-		-			-	-	-
Operating Supplies & Exp.	11,978,182	13,957,366	19,611,073	40.51%	15,685,780	2.0%	1.0%	15,842,638	16,001,064	16,161,075
Internal Charges	1,120,464	1,121,962	1,121,962	0.00%	1,121,962	0.0%	1.5%	1,138,791	1,155,873	1,155,873
Capital Equipment & Projects	1,599,989	2,593,393	1,204,198	-53.57%	512,611			550,000	750,000	500,000
Debt Service	2,892,120	1,378,067	1,350,134		1,346,509			1,344,500	1,351,500	-
Debt Service - EWIP	-	2,610,025	2,610,025		2,610,025			2,610,025	2,610,025	3,895,025
<b>TOTAL</b>	<b>24,388,549</b>	<b>27,465,171</b>	<b>31,802,174</b>		<b>27,539,927</b>		<b>27,968,201</b>	<b>28,744,003</b>	<b>29,004,670</b>	
<b>SURPLUS &lt;DEFICIT&gt;</b>	<b>\$280,036</b>	<b>\$0</b>	<b>\$0</b>		<b>\$0</b>		<b>\$32,075</b>	<b>\$25,625</b>	<b>(\$1,651,105)</b>	

Designated Reserve - Financial Policy - 17%

4,337,695

3,731,299

3,336,230

3,328,023

3,494,141

**NOTE --- EWIP annual debt service increases by \$1,285,000 in FY 2023-24**

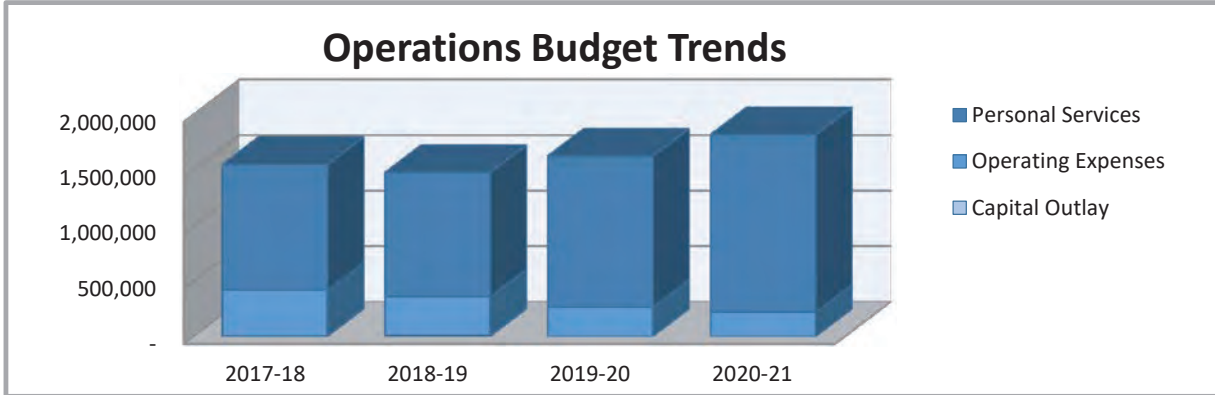
<b>Designated</b>	\$ 4,337,695	\$ 3,731,299	\$ 3,336,230	\$ 3,328,023	\$ 2,436,296
<b>Undesignated</b>	6,902,913	3,943,078	2,690,096	991,077	-
<b>Use of Reserves</b>	3,566,231	1,648,051	1,707,226	1,882,804	-
<b>Difference</b>	<u>\$ 7,674,377</u>	<u>\$ 6,026,326</u>	<u>\$ 4,319,100</u>	<u>\$ 2,436,296</u>	<u>\$ 2,436,296</u>

Note 1: The Stormwater is spending down reserves on purchases of replacement capital equipment, new projects & increased contracts.

It is OMB's recommendation that we evaluate the rates, fees and charges in the Biennial Budget.

**CITY OF PORT ST. LUCIE  
STORMWATER UTILITY FUND - #401  
DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Public Works - Operations -- #410500  
Robert Sweeney, Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 1,129,214	\$ 1,119,061	\$ 1,361,334	\$ 1,595,874
Operating Expenses	415,388	346,714	263,608	222,165
Capital Outlay	4,284	11,600	-	
<b>Total</b>	<b>\$ 1,548,887</b>	<b>\$ 1,477,375</b>	<b>\$ 1,624,942</b>	<b>\$ 1,818,039</b>

**STAFFING SUMMARY:**

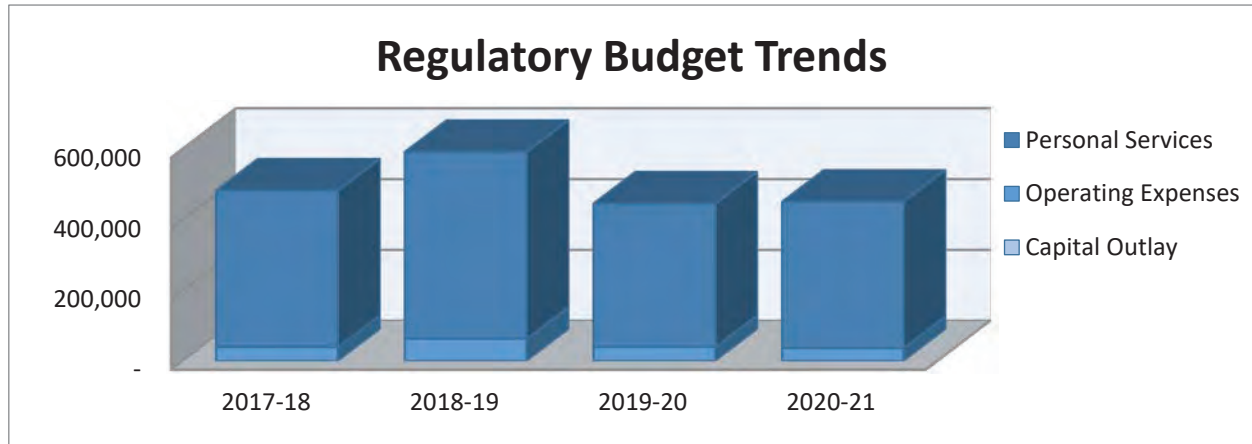
(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Director, Public Works	0.50	0.50	0.50	0.50
Assistant Public Works Director	0.50	0.50	0.50	0.50
Deputy Director	0.50	0.50	0.50	0.50
Manager	1.00	1.00	1.50	1.50
Office Manager	0.00	0.00	0.50	0.50
Special Projects Coordinator	0.00	0.00	0.50	0.50
Proj Coord, CIP	1.50	1.50	0.50	0.50
Admin Assist	1.50	1.50	2.00	2.00
Financial Specialist	0.50	0.50	0.50	0.50
Budget Specialist	0.50	0.50	1.00	1.00
Inspector	2.00	2.00	1.00	1.00
Supervisor, Safety & Compliance	0.50	0.50	0.50	0.50
Project Manager	0.50	0.50	1.00	1.00
Budget Analyst	0.50	0.50	0.00	0.00
Admin. Operations Coordinator	0.00	0.00	0.50	0.50
Data Systems Analyst	0.00	0.00	0.50	0.50
City Surveyor	0.00	0.00	0.50	0.50
CADD Technician	0.00	0.00	0.50	0.50
Civil Engineer	0.50	0.50	0.00	0.00
Contract Coordinator	0.50	0.50	0.00	0.00
Payroll Specialist	0.50	0.50	0.00	0.00
Budget Analyst	0.50	0.50	0.00	0.00
<b>Total</b>	<b>12.00</b>	<b>12.00</b>	<b>12.50</b>	<b>12.50</b>

(Note--50% of 25 Positions)

**CAPITAL OUTLAY:** N/A

**CITY OF PORT ST. LUCIE**  
**STORMWATER OPERATING FUND - #401**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Public Works - Regulatory -- #411800  
 Robert Sweeney, Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 441,796	\$ 527,792	\$ 404,933	\$ 413,105
Operating Expenses	39,946	62,959	39,992	36,904
Capital Outlay	-	-	-	-
<b>Total</b>	<b>\$ 481,742</b>	<b>\$ 590,751</b>	<b>\$ 444,925</b>	<b>\$ 450,009</b>

**STAFFING SUMMARY:**

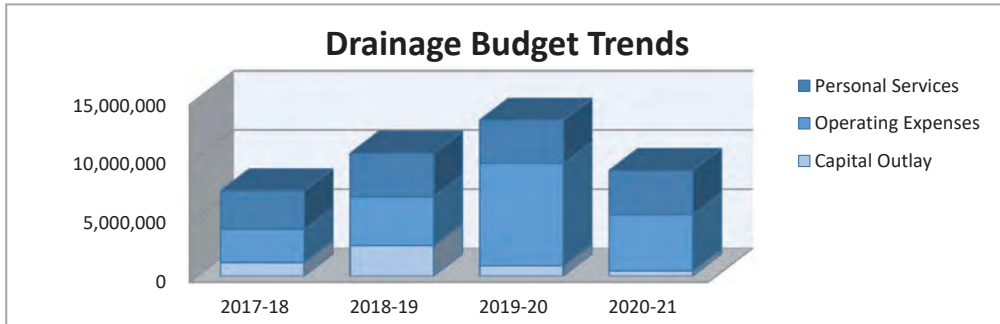
(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Engineer Manager	0.50	0.50	0.50	0.50
Data System Analyst	0.50	0.50	0.00	0.00
City Surveyor	0.50	0.50	0.00	0.00
Project Coordinator	1.00	1.00	1.50	1.50
Engineer Intern	0.50	0.50	0.50	0.50
Permit Specialist	0.00	0.00	1.50	1.50
Administrative Assistant	0.50	0.50	0.00	0.00
Customer Specialist	1.50	1.50	0.00	0.00
Project Manager	0.50	0.50	0.00	0.00
<b>Total</b>	<b>5.50</b>	<b>5.50</b>	<b>4.00</b>	<b>4.00</b>

(Note -- 50% of 8 Positions)

**CAPITAL OUTLAY:** N/A

**CITY OF PORT ST. LUCIE  
STORMWATER UTILITY FUND - #401  
DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Public Works - Drainage -- #412600  
Robert Sweeney, Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 3,235,387	\$ 3,677,733	\$ 3,654,637	\$ 3,751,561
Operating Expenses	2,824,404	4,122,858	8,656,368	4,739,182
Capital Outlay	1,143,677	2,579,793	872,098	440,211
<b>Total</b>	<b>\$ 7,203,468</b>	<b>\$ 10,380,384</b>	<b>\$ 13,183,103</b>	<b>\$ 8,930,954</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Manager	1.00	1.00	2.00	2.00
NPDES Manager	0.50	0.00	0.00	0.00
Civil Engineer	0.00	0.00	0.00	0.00
Supervisor	2.00	2.00	2.00	2.00
Crew Leader	3.00	3.00	3.00	3.00
Project Coordinator	0.00	0.00	1.00	1.00
Engineer Technician	1.00	1.00	1.00	1.00
Heavy Equipment Operator	3.00	3.00	0.00	0.00
Equipment Operator	8.00	8.00	8.00	8.00
Equipment Operator II	0.00	0.00	2.00	2.00
Equipment Operator IV	0.00	0.00	3.00	3.00
Inspector	7.00	7.00	0.00	0.00
CADD Tech	2.00	2.00	1.00	1.00
Administrative Secretary	1.00	1.00	0.00	0.00
Survey Technician	3.00	3.00	2.00	2.00
Survey Inspector	0.00	0.00	4.00	4.00
Survey Worker	0.00	0.00	1.00	1.00
Drainage Inspector	0.00	0.00	2.00	2.00
Maintenance Technician	4.00	4.00	0.00	0.00
Maintenance Worker	13.00	13.00	14.00	14.00
Warehouse Technician	1.00	1.00	1.00	1.00
<b>Total</b>	<b>49.50</b>	<b>49.00</b>	<b>47.00</b>	<b>47.00</b>

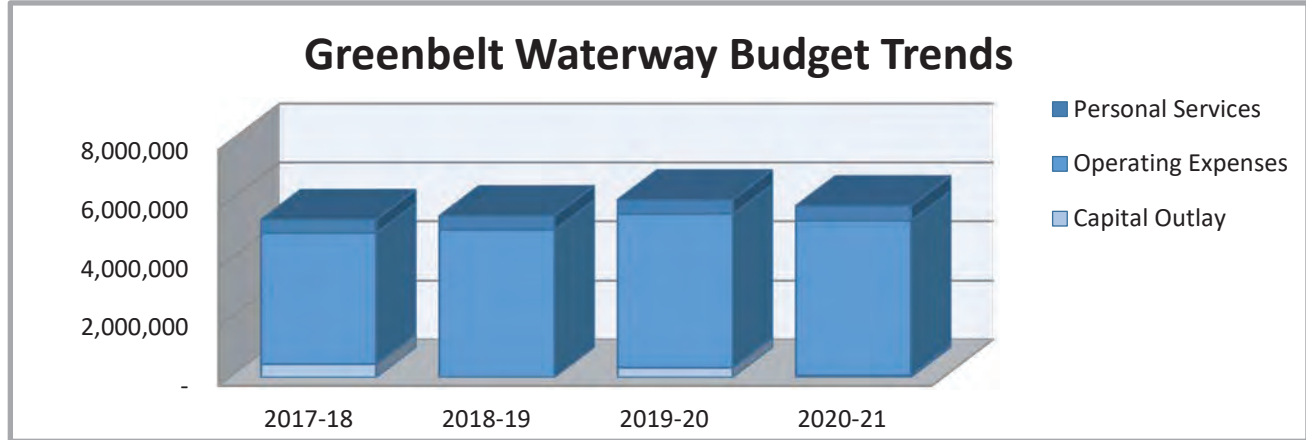
**CAPITAL OUTLAY:**

Replace PW-1885 2003 Ford F-150	\$ 32,100
Replace PW-7356 2003 GMC Pickup	32,100
Replace PW-6246 2005 GMC Pickup Survey w/camper shell	33,100
Replace PW-9402 1999 Ford F-250 Pickup with Ford F-250 Utility Bed	40,300
Replace PWD-4285 1999 Sterling Dump Truck Mack	153,079
Replace PWD-1111 1996 Ford F-800 Dump Truck with Volvo Dump Mack	153,079
Replace PWD-4283 1999 Sterling Dump Truck with Volvo	153,079
Replace PWD-4284 1999 Sterling Truck with Mack Dump Truck Dump Macl	153,079
Replace PW-3083 1999 Sterling Tractor with Volvo Semi Tractor	122,182
<b>Total</b>	<b>\$ 872,098</b>



**CITY OF PORT ST. LUCIE**  
**STORMWATER UTILITY FUND - #401**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Public Works - Greenbelt Waterway -- #412700  
 Robert Sweeney, Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 454,110	\$ 479,773	\$ 483,878	\$ 502,500
Operating Expenses	4,437,164	4,992,053	5,201,413	5,237,837
Capital Outlay	452,028	2,000	332,100	72,400
<b>Total</b>	<b>\$ 5,343,302</b>	<b>\$ 5,473,826</b>	<b>\$ 6,017,391</b>	<b>\$ 5,812,737</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)

	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Manager	0.50	0.50	0.50	0.50
Supervisor	0.50	0.50	0.50	0.50
Inspector	2.50	2.50	1.50	1.50
Landscape Inspector	0.00	0.00	0.50	0.50
Aquatic Control Inspector	0.00	0.00	0.50	0.50
Equipment Operator	0.50	0.50	1.00	1.00
Equipment Operator III	0.00	0.00	0.50	0.50
Irrigation Technician	0.50	0.50	0.50	0.50
Maintenance Technician	1.00	1.00	0.00	0.00
Maintenance Worker	0.00	0.00	0.00	0.00
<b>Total</b>	<b>5.50</b>	<b>5.50</b>	<b>5.50</b>	<b>5.50</b>

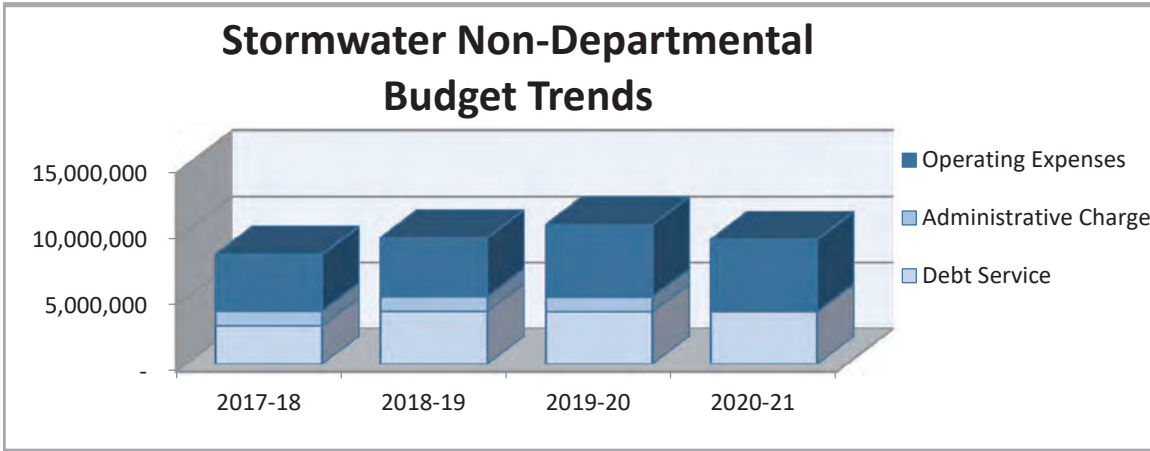
(Note -- 50% of 11 Positions)

**CAPITAL OUTLAY:**

Replace PW-6988 2006 Sterling Tank Truck	\$ 300,000
Replace PW-6864 2008 Ford F-150	32,100
<b>Total</b>	<b>\$ 332,100</b>

**CITY OF PORT ST. LUCIE  
STORMWATER UTILITY FUND - #401  
DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Non Departmental -- #419900



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED	2020-21 PROJECTED *****
Operating Expenses	\$ 4,261,280	\$ 4,432,781	\$ 5,449,692	\$ 5,449,692
Administrative Charge	1,120,457	1,121,962	1,121,962	-
Debt Service	2,892,120	3,988,092	3,960,159	3,956,534
<b>Total</b>	<b>\$8,273,857</b>	<b>\$ 9,542,835</b>	<b>\$10,531,813</b>	<b>\$9,406,226</b>

**CAPITAL OUTLAY:** N/A

## Building Permit Fund

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This is a special revenue fund that reports the financial activity of the Building Department. By tracking the financial activity of the one department isolated in this single fund, the revenues (permits fees, etc.) can be compared to the cost of their work, with the rates being set accordingly.

### Major Revenue Source

This fund's largest single revenue, Building Permit Fees, which is directly driven by construction activity. New construction activity continues to increase, bringing increased pressure on the Building Department. Permit Fee Revenue continues to be very strong as the building market expands. The projected fund balance will be remain at a healthy standard above the stated

policy of 50%. This higher level of fund balance has helped to stabilize the Building Department during the years of falling revenue.

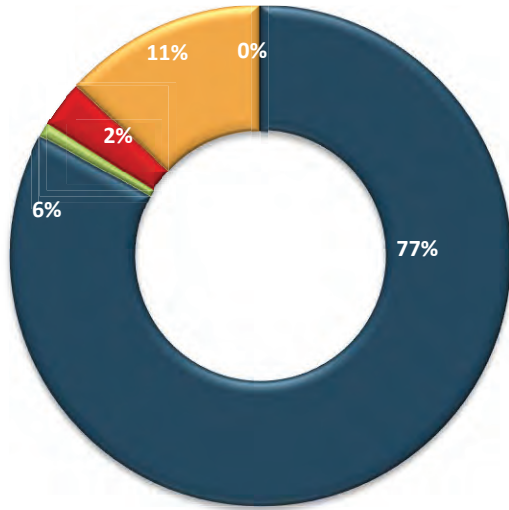
### Expenditure Trends

Salaries and benefits make up 70% to 80% of this fund's expenditures, which accounts for personnel services to keep the community safe.

With the climb in revenues and the proposed added positions increasing the expenditures of the fund is projected to break even during or slightly better during the five-year planning horizon. The policy required 50% financial contingency

# CITY OF PORT ST. LUCIE BUILDING FUND ADOPTED BUDGET – FY 2019-20

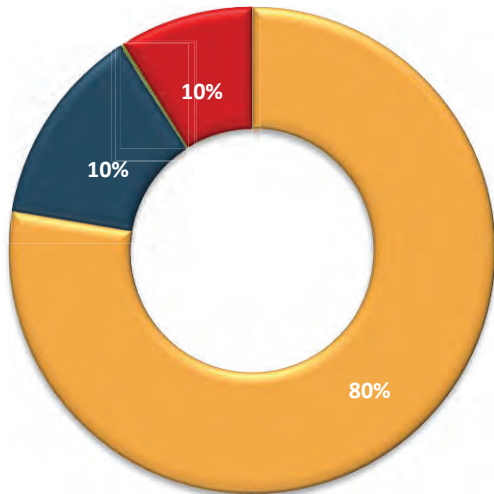
## FY 19-20 SOURCES



Revenue Sources	Amount
Beginning Reserve	\$13,548,922
Building Permit Fees	\$6,924,099
Plan Review Fees	750,000
Licensing Fees	250,000
Misc. Revenues	1,098,694
<b>Total</b>	<b>\$9,022,793</b>

■ Building Permit Fees ■ Plan Review Fees ■ Licensing Fees ■ Misc. Revenues ■

## FY 19-20 USES

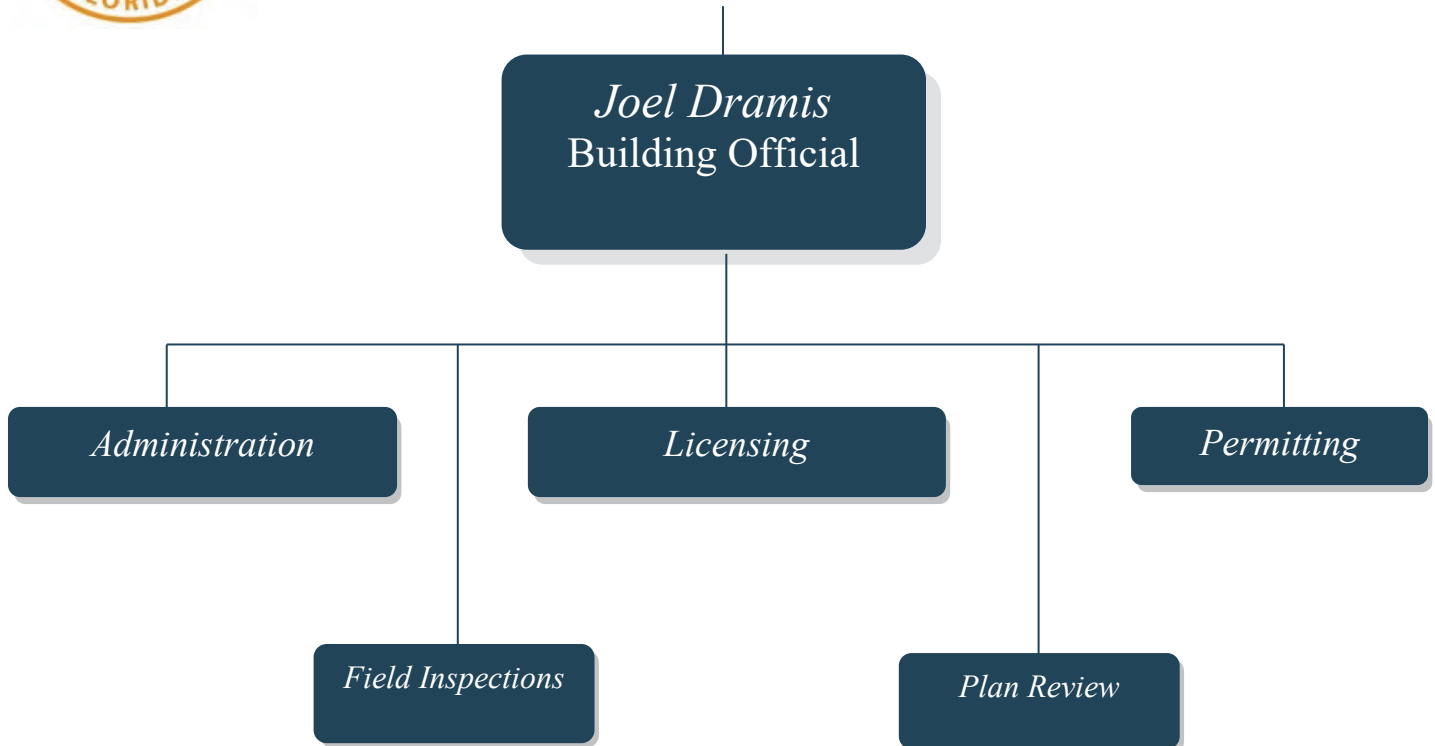


Expenditures by Function	Amount
Personal Services	\$7,006,933
Operating Expenses	1,195,518
Capital Outlay	23,000
Internal Charges	797,342
<b>Total</b>	<b>\$9,022,793</b>
Designated Reserve	4,101,226

■ Personal Services ■ Operating Expenses ■ Capital Projects ■ Internal Charges



# *Building Department*





# BUILDING DEPARTMENT

Fund #110 2405, 2410, 2415, 2420, 2425

## FY 2019-20 BUSINESS PLAN: OVERVIEW

### Overview

The mission of the Building Department is to provide the highest quality public service. Ever mindful of our duty to protect the public's life, health and welfare in the built environment, the Department is committed, at the same time, to providing a business-friendly atmosphere to our customers.

The Building Department is dedicated to providing qualified field inspections, convenient and easily accessible information and services, and accurate record-keeping. The Department's "one-stop shopping" concept and automated services enhance their ability to respond in a timely fashion to requests for service. While keeping in mind each division's specific focus on part of the building process, the Building Department is committed to working as a team, uniting with other City departments to accomplish our goal of protecting and serving the citizens of the City of Port St. Lucie.



The City of Port St. Lucie Building Department is one of only five building departments in the State of Florida and 25 departments in the world accredited by the International Accreditation Service (IAS).

Policies and Procedures developed by the Building Department to ensure quality customer service, include:

- Monthly Stakeholder Meetings
- Management site-visits
- Realtor Assist Program
- Express Permits a.k.a. "Master Permits"
- Red Tag Elimination Program
- Quality Assurance Program
- Department Service Goals
- Contractor Feedback Surveys

### FY 2019 BUILDING DEPARTMENT INITIATIVES

The work of the Building Department advances the City of Port St. Lucie's Strategic Plan goals of a **Safe, Clean and Beautiful City**, fosters **Vibrant Neighborhoods**, supports a **Diverse Economy and Employment Opportunities**, ensures **High Quality Infrastructure and Facilities** and contributes to a **High-Performance Government Organization**. Specifically, in FY 2018-2019, the Department accomplished the following:

#### **Supporting a Diverse Economy and Employment Opportunities, Vibrant Neighborhood and High-Quality Infrastructure and Facilities:**

- Increased permitting and issued 2,110 single family business permits (an **8% increase** over FY 2018); 425 multi-family permits (a **43% increase**) and 330 commercial permits (a **35% increase**).
- Increased online permitting capability by **43.6%**.
- Continuing development of an online commercial permit tracking system (Project FUSION) that is currently **80%** complete.

- Increased the number of management site visits by **50%** to ensure compliance and build relationships with the business community.
- Increased already high customer satisfaction for permits to **9.5** from 8.9, for inspections to **9.5** from 9.1 and for plan review to **9.6** from 9.2.

**Contributed to a High Performing Government Organization through growing customer service:**

- Completed modifications to its facilities to support the nation’s first ever drive-thru permitting program and remodeled the first floor to optimize customer service.
- Developed and implemented a Building Department Mentorship Program to continue to grow the future expertise of the department.
- Advanced the City’s organizational vision of *national recognition as a City providing superior services through a diverse, empowered and visionary City team* through creating and providing training for other building officials.

**FY 2020 BUILDING DEPARTMENT INITIATIVES**

In FY20, the Building Department will continue to grow as a national leader and advance the Strategic Plan through the following initiatives:

**Supporting a Diverse Economy and Employment Opportunities, Vibrant Neighborhood and High-Quality Infrastructure and Facilities:**

- Increase online permits capability by 50%, serving the growing needs and preferences of customers.
- Launch commercial permit tracking system Project FUSION.
- Launch master specification program.
- Ensure High Quality Infrastructure and Facilities in the City through a re-write of City Ordinance, Chapter 150 and implementation of the 7<sup>th</sup> edition of the Florida Building Code.
- Initiate online contractor training.
- Develop and teach a class for Realtors in St. Lucie County.

**Contribute to a High Performing Government Organization:**

- Continue to grow high customer service ratings for permits, inspections and plan review.
- Provide greater efficiency and effectiveness of the team through remodeling the plan review area to accommodate additional staff and facilitate electronic plan reviews and remodeling the inspection division.
- Update and teach real estate professionals through the Realtor Assist Program.
- Institute virtual inspection services for some building inspection types.
- Train neighboring Building Departments on best practices.
- Develop and teach training classes at the 2020 Building Officials Association Conference.
- Develop a five-year Strategic Business Plan in order to effectively plan for and align the needs of the City and department.

**CITY OF PORT ST. LUCIE BUILDING DEPARTMENT  
FY 2019 2020 PERFORMANCE MEASURES AND SCORECARD**

	City Council Strategic Goal (s)	Key Performance Measures Building Department	2016/17 Results	2017/18 Results	2018/19 Results	2019/20 Target
<b>WORKLOAD MEASURES</b>	Goal 1: Safe, Clean and Beautiful; Goal 2: Vibrant Neighborhoods; Goal 5: High Quality Infrastructure and Facilities	Single Family Permits Issued	1,441	1,942	2,110	2,400
	1, 2 & 5	Multi-Family Permits Issued	131	297	425	400
	1, 2 & 4, Diverse Economy and Employment Opportunities	Commercial Permits Issued	250	244	330	350
	1, 2 & 5	Miscellaneous & Sub Permits Issued	18,208	20,021	23,000	28,000
	1, 2 & 5	CO's Issued	1,388	1,687	1,550	1,800
	1, 2 & 5	Plans Reviewed & Approved	9,693	14,021	10,240	12,000
	1, 2 & 5	Licenses Applied for	551	651	500	500
	1, 2 & 5	Licenses Investigations	8,007	5,592	5,500	5,500
	1, 2 & 5	Total Dwelling Units	1,437	2,239	2,200	2,600
	<b>EFFICIENCY MEASURES</b>	1, 2 & 5	Number of Plans Reviewed per Plans Examiner	2,423	2,003	1,984
1, 2 & 5		Number of Permits Applications per Permit Clerk	3,338	3,565	2,600	2,400
1, 2 & 5		Number of License Investigations per Investigator	2,669	1,398	1,500	1,500
<b>EFFECTIVENESS MEASURES</b>	1, 2 & 5	*Customer Satisfaction Survey for Permits		8.9	9.5	9.6
	1, 2 & 5	*Customer Satisfaction survey for Inspections		9.1	9.5	9.6
	1, 2 & 5	*Customer Satisfaction survey for Plan Review		9.2	9.6	9.6

Note: \*Customer Satisfaction surveys did not commence until October 2017. Per the International Accreditation Service Building Departments rarely receive ratings over 7.0.



**CITY OF PORT ST. LUCIE  
BUILDING DEPARTMENT OPERATING FUND #110  
ADOPTED BUDGET - FY 2019-20**

	AUDITED 2017-2018	BUDGET 2018-2019	ESTIMATED 2018-2019	ADOPTED 2019-2020	PROJECTED 2020-2021
	*****				
<b>Beginning Undesignated Reserve</b>	\$ 11,515,001	\$ 14,562,199	\$ 13,222,199	\$ 13,548,922	\$ 13,548,922
<b>REVENUES &amp; SOURCES:</b>					
Building Permit Fees	\$ 8,696,959	\$ 6,013,867	\$ 8,100,000	\$ 6,924,099	\$ 7,134,064
Plan Review Fees	765,422	500,000	525,000	750,000	750,000
Licensing Fees	268,095	186,775	175,000	250,000	250,000
Sign Permit Fees	-	-	-	-	-
Misc. Revenues	801,225	809,661	644,699	1,098,694	1,098,768
Use of Reserves	-	1,340,000	1,340,000	-	-
Fund Transfers	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 10,531,700</b>	<b>\$ 8,850,303</b>	<b>\$ 10,784,699</b>	<b>\$ 9,022,793</b>	<b>\$ 9,232,832</b>
<b>EXPENDITURES:</b>					
Personal Services	\$ 5,297,481	\$ 6,013,543	\$ 6,154,573	\$ 7,006,933	\$ 7,135,365
Operating Expenses	1,229,438	1,090,073	957,401	1,195,518	1,208,125
Capital Outlay	307,768	949,345	1,208,659	23,000	92,000
Internal Charges	610,558	-	-	-	-
Fund Transfer to 440 - ECM Loan & GF	39,258	797,342	797,342	797,342	797,342
<b>TOTAL</b>	<b>\$ 7,484,502</b>	<b>\$ 8,850,303</b>	<b>\$ 9,117,975</b>	<b>\$ 9,022,793</b>	<b>\$ 9,232,832</b>
<b>SURPLUS &lt;DEFICIT&gt;</b>	<b>\$ 3,047,198</b>	<b>\$ -</b>	<b>\$ 1,666,723</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Designated Reserve 50% - Per Council Policy</b>	<b>\$ 3,263,459</b>	<b>\$ 3,551,808</b>	<b>\$ 3,555,987</b>	<b>\$ 4,101,226</b>	<b>\$ 4,171,745</b>
<b>Projected Fund Balance</b>					
<b>Designated</b>	\$ 3,263,459	\$ 3,551,808	\$ 3,555,987	\$ 4,101,226	\$ 4,171,745
<b>Undesignated</b>	11,298,740	11,010,391	11,332,934	9,447,696	9,377,177
<b>USE of Undesignated</b>	-	1,340,000	1,340,000	-	-
	<b>\$ 14,562,199</b>	<b>\$ 13,222,199</b>	<b>\$ 13,548,922</b>	<b>\$ 13,548,922</b>	<b>\$ 13,548,922</b>

Note: Building Department is reviewing fee structure. 19-20 and 20-21 revenue is based on a reduction in fees.

**CITY OF PORT ST. LUCIE**  
**BUILDING DEPARTMENT FUND REVENUES**  
**ADOPTED BUDGET - FY 2019-20**

	AUDITED 2017-2018	BUDGET 2018-2019	ESTIMATED 2018-2019	ADOPTED 2019-20	PROJECTED 2020-21
*****					
<b><u>OPERATING REVENUES</u></b>					
322.000 Building Permits *	\$ 8,690,459	\$ 6,000,000	\$ 8,000,000	\$ 6,919,099	\$ 7,129,064
322.005 Building Permits-Overtime	6,500	5,000	800	5,000	5,000
322.012 FBC Surcharge	13,220	8,550	13,372	10,000	10,000
322.015 1% Education Building Permits	26,208	15,000	20,000	15,000	15,000
322.050 Plan Review Fees	765,422	500,000	900,000	750,000	750,000
322.105 New Radon City	10,255	8,867	10,000	9,133	9,407
324.732 Building Dep. - 1% Admin.	268,095	186,775	275,000	250,000	250,000
Totals	<u>\$ 9,780,158</u>	<u>\$ 6,724,192</u>	<u>\$ 9,219,172</u>	<u>\$ 7,958,232</u>	<u>\$ 8,168,471</u>
<b><u>NON-OPERATING REVENUES</u></b>					
341.902 Sale of Maps, etc.	\$ -	\$ -		\$ -	\$ -
354.110 Building Record	1,745	1,200	2,500	1,200	1,000
354.116 Code Collection	-	-	-	-	-
354.300 Violation of Local Ordinance	97,295	75,000	100,000	85,000	85,000
354.310 Contractors Lien	497			-	-
354.315 Contractors Lien Collection	7,767	5,000	6,750	6,500	6,500
354.400 Building Lien Admin Fee	16,487	12,500	15,500	12,500	12,500
354.5 Building Lien Fine Fee	129,395	85,000	100,000	100,000	100,000
361.000 Interest Inc.	-	-	-	-	-
361.100 Interest- Cash	71,854	160,000	400,000	450,000	450,000
361.103 Interest- Code	7,797		10,000	10,000	10,000
362.429 Rental Income	191,361	195,611	191,361	191,361	191,361
365.900 Other Scrap or Surplus	2,446	5,000	6,000	2,500	2,500
366.308 Contractor Contribution	28,840	40,000		-	-
367.003 Unrealized Appreciation	-	-	-	-	-
367.200 Competency Cards	189,560	200,000	240,000	200,000	200,000
369.001 Misc. Rev.	-	-	-	5,000	5,000
369.925 Service Fee-Bad Cks.	1,019	800	1,000	500	500
369.971 Trust Fund-ICMA	-	-	-	-	-
369.988 Visa Procurement Rebate	5,480	6,000		-	-
Totals	<u>\$ 751,542</u>	<u>\$ 786,111</u>	<u>\$ 1,073,111</u>	<u>\$ 1,064,561</u>	<u>\$ 1,064,361</u>
<b><u>NON-REVENUES</u></b>					
381.001 Interfund Transfer	\$ -	\$ -		\$ -	\$ -
381.605 Interfund Transfer - Rebate	-	-		-	-
384.440 ECM Loan Proceeds	-	-		-	-
389.000 Use of Reserves	-	1,340,000	1,340,000	-	-
Totals	<u>\$ -</u>	<u>\$ 1,340,000</u>	<u>\$ 1,340,000</u>	<u>\$ -</u>	<u>\$ -</u>
<b>FUND TOTALS</b>	<u><u>\$ 10,531,700</u></u>	<u><u>\$ 8,850,303</u></u>	<u><u>\$ 11,632,283</u></u>	<u><u>\$ 9,022,793</u></u>	<u><u>\$ 9,232,832</u></u>

Note  
1

Note: Building Department is reviewing fee structure. 19-20 and 20-21 revenue is based on a reduction in fees.

**CITY OF PORT ST. LUCIE**  
**BUILDING DEPARTMENT FUND EXPENDITURE SUMMARY**  
**ADOPTED BUDGET - FY 2019-20**

	AUDITED 2017-18 *****	BUDGET 2018-19 *****	ESTIMATED 2018-19 *****	ADOPTED 2019-2020 *****	PROJECTED 2020-21 *****
240500 ADMINISTRATION					
Personal Services	\$ 996,569	\$ 1,098,107	\$ 1,041,897	\$ 1,242,969	\$ 1,266,550
Operating Expense	902,127	710,833	693,573	787,213	794,195
Capital Outlay	182,642	918,945	1,160,264	-	-
TOTAL	2,081,338	2,727,885	2,895,734	2,030,182	2,060,745
241000 LICENSING					
Personal Services	552,809	577,781	597,331	534,590	545,314
Operating Expense	50,140	63,854	37,147	61,086	62,681
Capital Outlay	-	21,000	21,000	23,000	-
TOTAL	602,949	662,635	655,478	618,676	607,995
241500 PERMITTING					
Personal Services	548,202	650,808	643,174	691,416	704,299
Operating Expense	75,266	126,244	41,696	131,357	131,530
Capital Outlay	30,691	1,200	1,200	-	-
TOTAL	654,158	778,252	686,070	822,773	835,829
242000 FIELD INSPECTIONS					
Personal Services	2,484,101	2,865,836	2,977,772	3,256,487	3,310,996
Operating Expense	173,647	146,643	157,965	171,830	175,333
Capital Outlay	86,762	6,200	24,195	-	92,000
Other Non- Operating	-	-	-	-	-
TOTAL	2,744,510	3,018,679	3,159,932	3,428,317	3,578,329
242500 PLANS REVIEW					
Personal Services	715,800	821,011	894,399	1,281,471	1,308,206
Operating Expense	28,257	42,499	27,020	44,032	44,386
Capital Outlay	7,674	2,000	2,000	-	-
TOTAL	751,731	865,510	923,419	1,325,503	1,352,592
419900 Non-Departmental					
Personal Services	-	-	-	-	-
Internal Charges	610,558	-	-	-	-
Debt Service - ECM Loan	-	-	-	-	-
TOTAL	610,558	-	-	-	-
TOTALS					
Personal Services	5,297,481	6,013,543	6,154,573	7,006,933	7,135,365
Operating Expense	1,229,438	1,090,073	957,401	1,195,518	1,208,125
Capital Outlay	307,768	949,345	1,208,659	23,000	92,000
Internal Charges	610,558	-	-	-	-
Interfund Transfers	39,258	797,342	797,342	797,342	797,342
TOTAL	7,484,502	8,850,303	9,117,975	9,022,793	9,232,832
BUILDING DEPT. FUND	<u>\$ 7,484,502</u>	<u>\$ 8,850,303</u>	<u>\$ 12,673,962</u>	<u>\$ 9,022,793</u>	<u>\$ 9,232,832</u>
Designated Reserve 50%-Per Council Policy	<u>\$ 3,263,459</u>	<u>\$ 3,551,808</u>	<u>\$ 3,555,987</u>	<u>\$ 4,101,226</u>	<u>\$ 4,171,745</u>

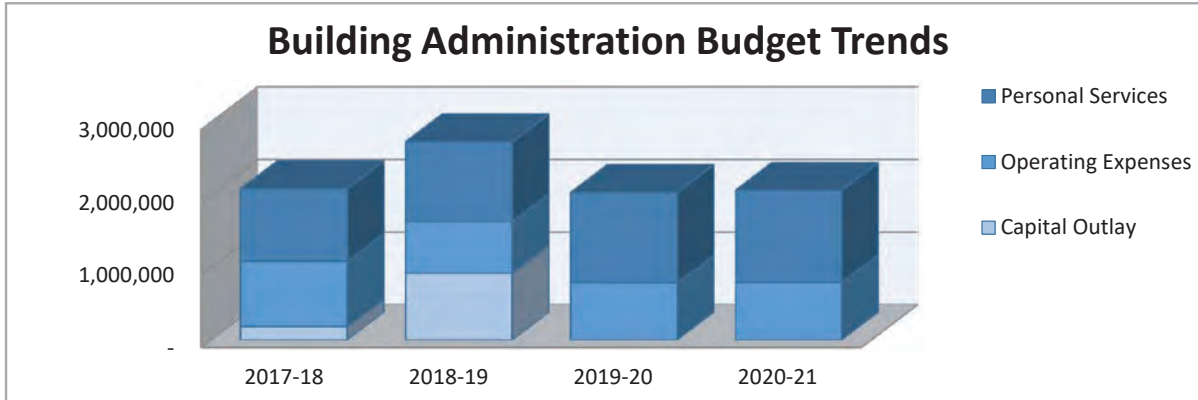
**CITY OF PORT ST. LUCIE**  
**BUILDING DEPARTMENT FUND # 110 - CAPITAL OUTLAY**  
**ADOPTED BUDGET - FY 2019-20**

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		**ADOPTED** FY 2019-20 ****	**PROJECTED** FY 2020-21 ****
	<b>2410 LICENSING</b>		
	Replace (1) F-150 Pickup Truck	\$ 23,000	
	Total	\$ 23,000	\$ -
	<b>2420 INSPECTIONS</b>		
	Replace (4) trucks	\$ -	\$ 92,000
	Total	\$ -	\$ 92,000
	<b>2425 PLANS REVIEW</b>		
	Office furniture & Equipment		\$ -
	Total	\$ -	\$ -
	<b>BUILDING DEPARTMENT FUND TOTALS</b>	\$ 23,000	\$ 92,000

**CITY OF PORT ST. LUCIE**  
**BUILDING DEPARTMENT FUND - #110**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Building Department - Administration -- #240500  
 Joel Dramis, Building Official



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 996,569	\$ 1,098,107	\$ 1,242,969	\$ 1,266,550
Operating Expenses	902,127	710,833	787,213	794,195
Capital Outlay	182,642	918,945	-	-
<b>Total</b>	<b>\$ 2,081,338</b>	<b>\$ 2,727,885</b>	<b>\$ 2,030,182</b>	<b>\$ 2,060,745</b>

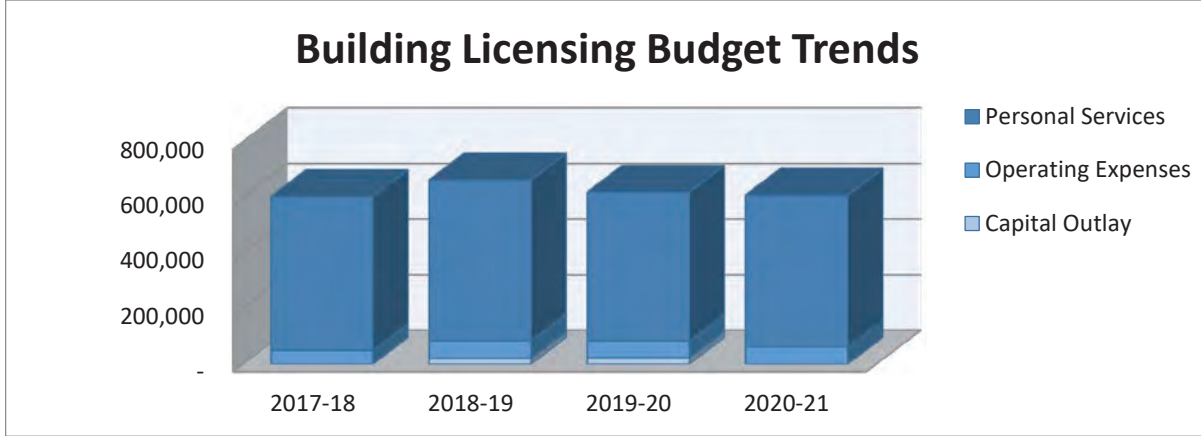
**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Building Official	1.00	1.00	1.00	1.00
Assistant Building Official	1.00	1.00	1.00	1.00
Deputy Director	1.00	1.00	1.00	1.00
Manager	1.00	1.00	1.00	1.00
Budget Specialist	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	2.00	2.00	2.00
Maintenance Worker	1.00	1.00	1.00	1.00
Office Assistant	1.00	1.00	1.00	1.00
Records Specialist	1.00	0.00	0.00	0.00
Electronic Permit Specialist	0.00	1.00	1.00	1.00
Address Technician	1.50	1.50	1.50	1.50
Contractual	0.31	0.31	0.31	0.31
Building Outreach Specialist	0.00	0.00	1.00	1.00
<b>Total</b>	<b>10.81</b>	<b>11.81</b>	<b>12.81</b>	<b>12.81</b>

**CAPITAL OUTLAY:** N/A

**CITY OF PORT ST. LUCIE**  
**BUILDING DEPARTMENT FUND - #110**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Building Department - Licensing -- #241000  
 Joel Dramis, Building Official



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 552,809	\$ 577,781	\$ 534,590	\$ 545,314
Operating Expenses	50,140	63,854	61,086	62,681
Capital Outlay	-	21,000	23,000	-
<b>Total</b>	<b>\$ 602,949</b>	<b>\$ 662,635</b>	<b>\$ 618,676</b>	<b>\$ 607,995</b>

**STAFFING SUMMARY:**

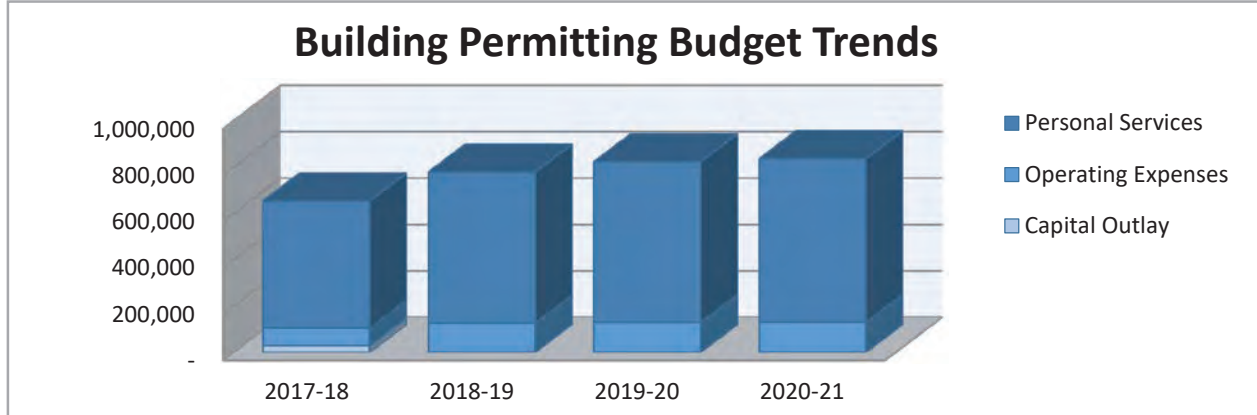
(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Chief Inspector	1.00	1.00	1.00	1.00
Licensing Investigator	3.00	3.00	3.00	3.00
Contract Coordinator	1.00	1.00	1.00	1.00
Customer Specialist	1.00	1.00	1.00	1.00
<b>Total</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>

**CAPITAL OUTLAY:**

Replace (1) F-150 Pickup Truck	\$ 23,000
<b>Total</b>	<b>\$ 23,000</b>

**CITY OF PORT ST. LUCIE**  
**BUILDING DEPARTMENT FUND - #110**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Building Department - Permitting -- #241500  
 Joel Dramis, Building Official



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 548,202	\$ 650,808	\$ 691,416	\$ 704,299
Operating Expenses	75,266	126,244	131,357	131,530
Capital Outlay	30,691	1,200	-	-
<b>Total</b>	<b>\$ 654,158</b>	<b>\$ 778,252</b>	<b>\$ 822,773</b>	<b>\$ 835,829</b>

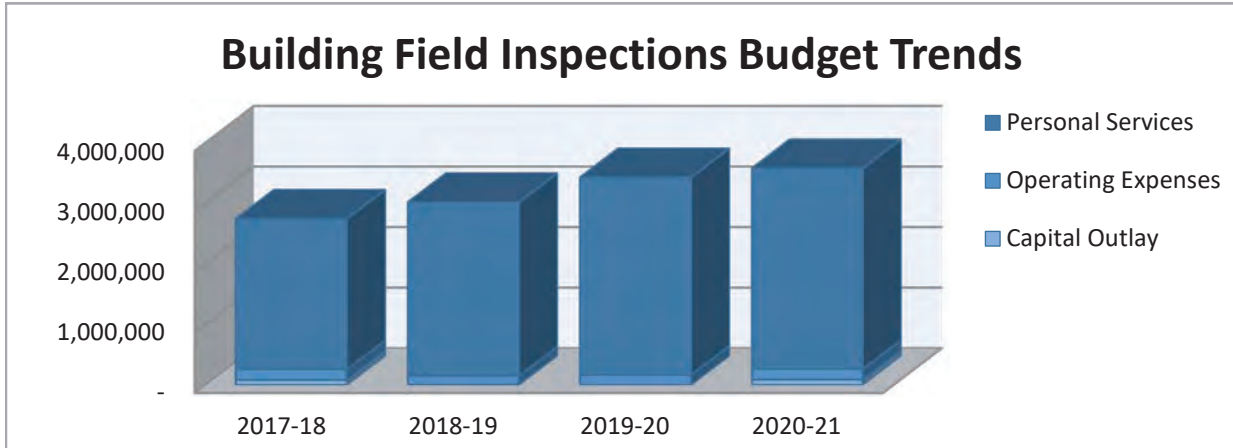
**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Permit Supervisor	1.00	1.00	1.00	1.00
Permit Facilitator	3.00	1.00	1.00	1.00
Inspections Facilitator	0.00	2.00	2.00	2.00
Permit Coordinator	1.00	1.00	1.00	1.00
Permit Specialist	3.00	4.00	5.00	5.00
<b>Total</b>	<b>8.00</b>	<b>9.00</b>	<b>10.00</b>	<b>10.00</b>

**CAPITAL OUTLAY:** N/A

**CITY OF PORT ST. LUCIE**  
**BUILDING DEPARTMENT FUND - #110**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Building Department - Field Inspections -- #242000  
 Joel Dramis, Building Official



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 2,484,101	\$ 2,865,836	\$ 3,256,487	\$ 3,310,996
Operating Expenses	173,647	146,643	171,830	175,333
Capital Outlay	86,762	6,200	-	92,000
<b>Total</b>	<b>\$ 2,744,510</b>	<b>\$ 3,018,679</b>	<b>\$ 3,428,317</b>	<b>\$ 3,578,329</b>

**STAFFING SUMMARY:**

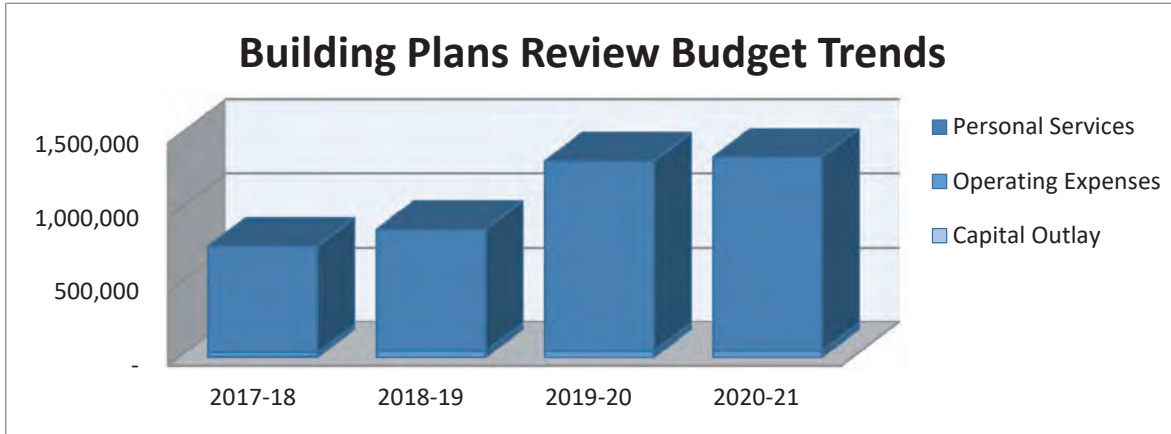
(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Chief Inspector	1.00	2.00	2.00	2.00
Building Inspector	17.00	17.00	17.00	17.00
Licensing Investigator	1.00	1.00	1.00	1.00
Plumbing Inspector	0.00	1.00	1.00	1.00
Plans Examiner	7.00	6.00	6.00	6.00
Permit Specialist	0.00	1.00	2.00	2.00
Inspections Coordinator	0.00	1.00	1.00	1.00
<b>Total</b>	<b>26.00</b>	<b>29.00</b>	<b>30.00</b>	<b>30.00</b>

**CAPITAL OUTLAY:** N/A



**CITY OF PORT ST. LUCIE**  
**BUILDING DEPARTMENT FUND - #110**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Building Department - Plans Review -- #242500  
 Joel Dramis, Building Official



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 715,800	\$ 821,011	\$ 1,281,471	\$ 1,308,206
Operating Expenses	28,257	42,499	44,032	44,386
Capital Outlay	7,674	2,000	-	-
<b>Total</b>	<b>\$ 751,731</b>	<b>\$ 865,510</b>	<b>\$ 1,325,503</b>	<b>\$ 1,352,592</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Chief Inspector	1.00	1.00	1.00	1.00
Building Inspector	1.00	1.00	1.00	1.00
Plans Examiner	6.00	8.00	9.00	9.00
Permit Specialist	1.00	1.00	1.00	1.00
<b>Total</b>	<b>9.00</b>	<b>11.00</b>	<b>12.00</b>	<b>12.00</b>

**CAPITAL OUTLAY:** N/A



*“A City for All Ages”*

## Utility Systems Fund

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The Utility Systems Fund provides high quality services to all citizens in the City. The Fund provides water, sewer, and reuse water. The sewer services are a mix of a gravity fed system (requiring less maintenance which equals less costs for operations) and a vacuum pump system employing grinders at individual houses (a very maintenance intensive system inherited from the now defunct General Development Corporation which equates to high cost for operations). The Utility Systems Fund is trying to build up cash reserves to maintain the high cost systems. The Fund is experiencing rapid growth as building continues to improve both for residential and commercial. Staffing is being evaluated each year and positions are being added to keep up with the rapid expansion of the Utility Systems Department.

### **Major Revenue Source**

The Utility Systems Operating Fund is funded primarily by the users of the system. There is an increased level of new customers expected to be added as construction continues in the City, which will boost the operating revenues. The Utility Systems Department is proposing a rate adjustment increase of one and one sixth tenths (1.6%) percent to water and sewer for the current year. This increase does not keep the utility even with inflation. When factored together, a utility customer should experience a slight

monthly increase of \$0.51 for water only and an increase of \$2.63 for customers who utilize both water and sewer services.

### **Expense Trends**

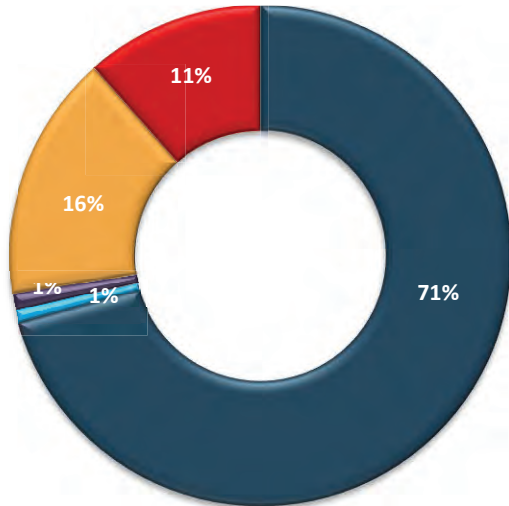
The majority of the Utility Systems costs are in capital expansion, debt retirement, and operations which account for approximately 60% of the fund's expenses. Salaries and benefits make up the remaining 40% of the cost of the fund. The Fund's operations show a relatively stable level of cost for personal services and operating categories of expense. The annual debt service is approximately \$26.6 million. The Utility Systems is embarking on an aggressive capital improvement plan to keep abreast of the growing needs within our community.

### **Long-Range Model**

The five-year outlook considers customer growth and costs are shown to be relatively flat into the future. With these assumptions, the fund balance will grow in all future years. The fund will have a fund balance that meets the policy of 17% of expenses during the planning horizon. The test for debt service coverage shows sufficient revenue for the current year and the coverage will be met through the future years meaning operating revenues. And when the rate increase is implemented, there will be sufficient funds for the debt service requirement.

# CITY OF PORT ST. LUCIE UTILITY SYSTEMS FUND ADOPTED BUDGET – FY 2019-20

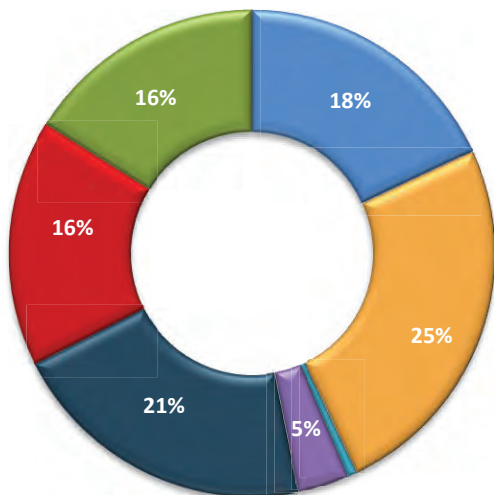
## FY 19-20 SOURCES



■ Operating Revenues   
 ■ Interest Income   
 ■ Other/Misc.  
■ Use of Reserves   
 ■ Fund Transfers

Beginning Reserve	\$46,588,799
<b>Revenue Sources</b>	<b>Amount</b>
Operating Revenues	\$91,607,561
Interest Income	1,072,500
Other/Misc.	1,355,642
Use of Reserves	20,606,377
Fund Transfers	14,895,676
<b>Total</b>	<b>\$129,537,756</b>

## FY 19 20 USES

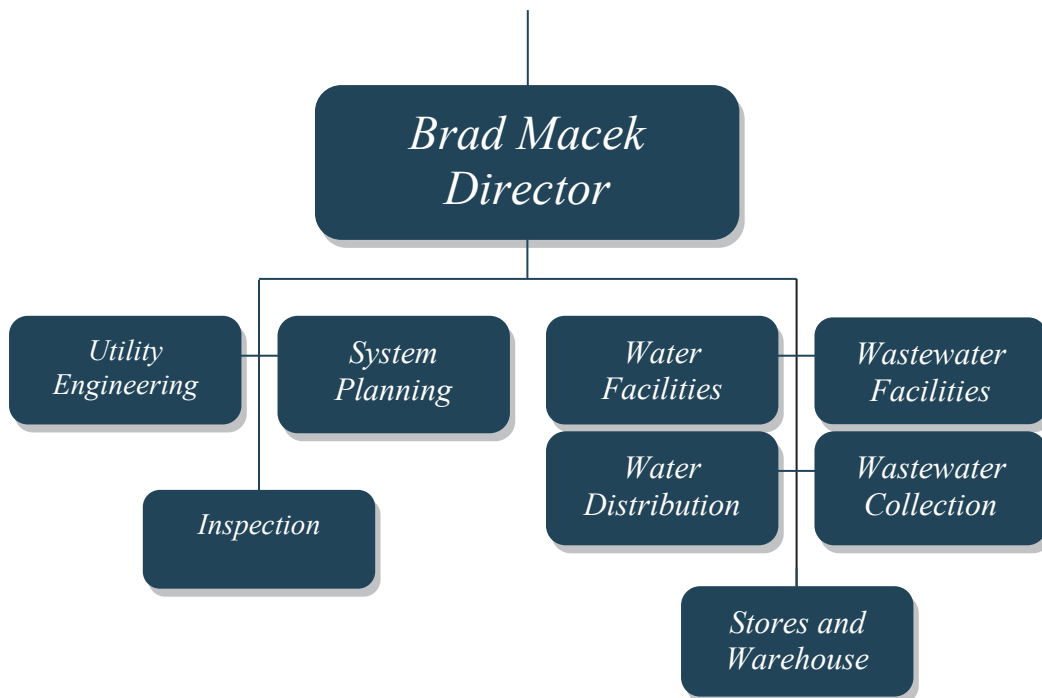


■ Personal Services   
 ■ Operating Expenses   
 ■ Capital Projects  
■ Internal Charges   
 ■ Debt Service   
 ■ Fund Transfer  
■ Reserves

<b>Expenditures by Function</b>	<b>Amount</b>
Personal Services	\$23,472,228
Operating Expenses	32,116,569
Capital Outlay	786,000
Internal Charges	4,442,149
Debt Service	26,614,588
Fund Transfer	21,240,000
Reserves	20,866,222
<b>Total</b>	<b>\$129,537,756</b>
Designated Reserve	30,635,744



# *Utility Systems*





# UTILITY SYSTEMS DEPARTMENT

Fund #134000

## FY 2019-20 BUSINESS PLAN: OVERVIEW

### Overview

The Utility Systems Department is the primary provider of water and sewer services to businesses and residents in Port St. Lucie along with a portion of the surrounding unincorporated St. Lucie County. The City's Utility employees are dedicated to protecting the local environment and natural water resources while working to build long-term relationships with customers through our professional approach and innovation, effective management, and our emphasis on exceptional customer support and service.

The Department's function is to provide the highest quality of water, wastewater and reclaimed water service in the most efficient and cost-effective way possible to all customers. The goal is to continue to lead the water and wastewater utilities industry with innovative operating and maintenance processes, developed through training and engineering, while insuring the safety of our employees and the health, safety and welfare of its more than 75,000 customers.

### FY 2019 UTILITY SYSTEMS DEPARTMENT INITIATIVES

The work of the Utility Systems Department advances the City of Port St. Lucie's Strategic Plan goals of a **High Quality Infrastructure and Facilities** and contributes to a **High-Performance Government Organization**. Specifically, in FY 2018-2019, the Department accomplished the following:

- A top strategic plan priority, the McCarty Ranch Water Quality Project, now known as the St. Lucie River/C-23 Water Quality Restoration Project (WQR), Area 2 is scheduled to be complete by January 2020 and received City Council construction approval and the Army Corps of Engineers permit in June 2019. The WQR will store excess fresh water withdrawn from C-23 Canal and captured rainfall. Staff has been pumping from C-23 Canal as limiting conditions in permit are met.
- Increased septic to sewer conversions. Currently on track to complete 420 conversions in FY 2018/19. At the end of Sept. 2019, 47 sewer conversions were pending. Customer Service has been receiving an average of 37 conversion applications per month or what would be around 444 applications for the year. Now that we are almost caught up with the sewer conversions, we are keeping up with what comes through the door. Staff is working the Budget Advisory Committee to establish grant opportunities.
- Completed enhancement of customer service experience through use of online service and technology
- Improved ISO ratings through valve exercising program, fire flow testing, fire hydrant PM.
- Decrease in Utility Engineering plan review response times. Despite a more than double increase in the number of submittals since FY17-18, review times have remained steady at a projection of 28 days for the rest of the fiscal year for construction plan resubmittals. A 5% decrease in plan review response times for the 19/20 fiscal year is projected. A pilot test with an outside firm who is assisting with plan reviews is currently underway.
- A new grease interceptor inspection program began in 2018 with the target of checking every qualifying commercial user within the first year was completed. The Pretreatment Coordinator conducts an average of 6 to 8 inspections a day and each main interceptor 3 to 4 times per year, which equals approximately 1,440 inspections per year.
- Increased public outreach and education through presentations and community events/facility tours.

## FY 2020 UTILITY SYSTEMS DEPARTMENT INITIATIVES

In FY20, the Utility Systems Department will continue to advance the Strategic Plan through the following:

- WQR Area 3 construction begins March 2020 and is anticipated to be complete December 2020, contingent on funding opportunities. The Department will continue to pursue all funding opportunities to advance this Council strategic priority. With the completion of Area 2, the project will hold back 2.2 billion gallons (upon completion of Area 2)
- Increase septic to sewer conversions, per the strategic plan. The department completed 429 conversions in FY 2018/19. At the end of September 2019, 47 sewer conversions were pending completion. Customer Service received an average of 37 conversion applications per month during FY 2018/19. That would equate to around 444 applications for the year. Staff will implement any Council direction and/or policy revisions to the septic to sewer conversion program.
- Staff will conduct additional customer service surveys to better understand and respond to customer feedback regarding the provision of drinking water and wastewater services, increasing resident satisfaction with drinking water as monitored by the National Citizen Survey.
- The department will continue to increase the number of fire flow tests and positively impact ISO ratings.
- Response times for utility plan review will continue to be reduced through efficiencies, supporting a diverse economy and high performing government organization.
- The department will develop a five-year Strategic Business Plan in order to effectively plan for and align the needs of the City and department.

FY 2020 UTILITY SYSTEM DEPARTMENT Performance Measures

CITY OF PORT ST. LUCIE UTILITY SYSTEMS DEPARTMENT FY 2019 2020 PERFORMANCE MEASURES AND SCORECARD						
	City Council Strategic Goal (s)	Key Performance Measures Utility Systems Department	2016/17 Results	2017/18 Results	2018/19 Results	2019/20 Target
<b>WORKLOAD MEASURES</b>	5,7	Number of septic to City sewer conversions	320	525	429	450 (350=average connections 100=utilizing proposed grants)
	7	Commercial grease interceptor inspections (new measure)	N/A	248 (67%)	1440 (332%)	1440
		Provide enhanced customer service experience through use of online services and technology	N/A	Monthly 1,428 Emails 400 Deposits 150 Chats 18,659 E-bills	Monthly 1,725 Emails 635 Deposits 250 Chats 27,578 E-bills 1,032 other online applications	1,750 690 260 28,000 1,075
<b>EFFICIENCY MEASURES</b>	7	Number of fire flow tests, valves exercised and fire hydrant pm conducted to improve ISO ratings	11 fire flow tests 1,189 valves exercised	42 fire flow tests 1,700 valves exercised	145 fire flow tests 3,626 valves exercised 2,244 hydrant pm	150 fire flow tests 3,650 valves exercised 2,600 hydrant pm
	7	Utility Engineering plan review response times (new measure)	N/A	28 days	23.9 days (14% reduction)	5% reduction
	1,5	Water withdrawn from C-23 Canal by way of Water Quality Project (new measure)	N/A	0 gallons	584 million gallons of water from the C-23 plus rainfall	2.2 billion gallons (upon completion of Area 2)
<b>EFFECTIVENESS MEASURES</b>	3,6	Number of SLC children reached through educational	1,258	1,020	1,523	1,550
			7	14	18	20



		presentations, Number of events attended representing PSLUSD				
	5,7	National Citizen Survey: Percent rating drinking water positively	N/A	61%	54% (2019 results)	70%
	5,7	National Citizen Survey: Percent rating sewer services positively	N/A	70%	73% (2019 results)	75%

**CITY OF PORT ST. LUCIE**  
**UTILITY SYSTEMS OPERATING FUND # 431**  
**ADOPTED BUDGET - FY 2019-20**

	AUDITED 2017-2018	BUDGET 2018-2019	ESTIMATED 2018-2019	ADOPTED 2019-2020	PROJECTED 2020-2021
	*****				
<b>Beginning Undesignated Reserve</b>	\$ 11,339,902	\$ 16,585,145		\$ 14,219,136	\$ 12,716,763
<b>REVENUES &amp; SOURCES:</b>					
Operating Revenues	\$ 66,973,502	\$ 67,556,321	\$ 72,749,764	\$ 73,792,561	\$ 75,355,335
6% Surcharge	4,274,094	4,292,678	939,923	-	-
Guaranteed Revenue	76,321	75,000	16,745	-	-
Interest Income	184,279	261,000	458,635	286,500	286,500
Other/Misc.	1,566,152	1,485,499	3,057,215	1,355,642	1,363,687
Use of Reserves	-	2,366,009	-	1,502,373	1,390,970
Fund Transfers	2,749,556	6,045,035	6,045,035	6,050,166	6,049,509
Financing Proceeds/Other	6,484,505	-	-	-	-
TOTAL	\$ 82,308,409	\$ 82,081,542	\$ 83,267,317	\$ 82,987,242	\$ 84,446,001
<b>EXPENDITURES:</b>					
Personal Services	\$ 19,650,167	\$ 20,698,014	\$ 20,683,204	\$ 22,351,653	\$ 23,165,273
Operating Expenses	17,281,084	15,191,228	12,540,121	16,085,650	16,441,984
Capital Outlay	1,516,005	3,202,393	2,800,416	628,000	669,930
Debt Services	16,042,581	26,822,556	26,822,556	26,614,588	26,614,463
Interfund Transfer - Internal Charges	-	4,067,351	4,067,351	4,067,351	4,067,351
Depreciation	26,118,548	-	-	-	-
Fund Transfer	13,181,749	12,100,000	12,100,000	13,240,000	13,487,000
TOTAL	\$ 93,790,134	\$ 82,081,542	\$ 79,013,649	\$ 82,987,242	\$ 84,446,001
<b>SURPLUS &lt;DEFICIT&gt;</b>	\$ (11,481,725)	\$ (0)	\$ 4,253,668	-	0
Designated Reserve-Financial Policy 17%	\$ 5,896,003	\$ 6,101,171		\$ 6,534,342	\$ 6,733,234
<b>Designated</b>		\$ 6,101,171		\$ 6,534,342	\$ 6,733,234
<b>Undesignated</b>		10,483,974		7,684,794	5,983,529
<b>Use of Reserves</b>		2,366,009		\$ 1,502,373	\$ 1,390,970
		\$ 14,219,136		\$ 12,716,763	\$ 11,325,793

**CITY OF PORT ST. LUCIE**  
**UTILITY SYSTEMS OPERATING FUND REVENUES**  
**ADOPTED BUDGET - FY 2019-20**

		AUDITED	BUDGET	ESTIMATED	ADOPTED	PROJECTED
		2017-2018	2018-2019	2018-2019	2019-2020	2020-2021
		*****	*****	*****	*****	*****
<b><u>OPERATING REVENUES</u></b>						
343.310	Water	\$ 29,163,076	\$ 29,750,000	\$ 34,122,000	\$ 34,068,000	\$ 34,744,360
343.315	Water Billing Charge	1,709,853	1,700,677	252,705	-	-
343.510	Sewer	33,228,737	33,488,570	38,222,059	38,250,000	39,088,565
343.311	Guaranteed Revenue-Water	76,321	75,000	5,762	75,000	75,000
343.511	Guaranteed Revenue-Sewer	-	-	10,983	-	-
343.515	Billing-Sewer Charge	1,012,031	1,001,074	153,000	-	-
343.650	6% Surcharge	4,274,094	4,292,678	939,923	-	-
341.450	Capital Charge Agreement	20,605	14,000	18,960	30,000	30,000
341.501	FEMA Admin. - HC Jeanne	-	-	-	-	-
341.904	Inspection Fees	263,551	200,000	97,159	-	-
341.907	Pre-Inspection Admin. Charge	-	-	-	-	-
341.913	Builders at Risk Fee	37,520	22,000	4,588	15,000	15,000
341.914	McCarty Ranch Mitigation	-	-	-	-	-
341.968	Customer Generator	164,825	29,000	364,000	200,000	200,000
343.350	Water - Misc.	693,625	741,000	685,000	700,561	748,410
343.352	Water Meter Installation Fee	275,773	250,000	185,000	150,000	150,000
343-355	Water Installation/SAD	-	-	-	-	-
343-356	Backflow Installation	71,024	75,000	22,663	20,000	20,000
343-357	Backflow Testing	6,138	5,000	4,519	4,000	4,000
343.511	Sewer- Guaranteed Revenue	171,041	175,000	-	150,000	150,000
343.550	Sewer - Misc.	4,081	10,000	-	5,000	5,000
343.555	Water Installation/SAD	-	-	155,570	-	-
343.557	Sewer Step System Install Fee	151,624	95,000	-	125,000	125,000
	Subtotal	\$ 71,323,917	\$ 71,923,999	\$ 75,243,891	\$ 73,792,561	\$ 75,355,335
<b><u>NON-OPERATING REVENUES</u></b>						
331.501	F.E.M.A. Reimbursement	\$ 11,227	\$ -	\$ 7,932	\$ -	\$ -
334.350	SFWMD Grant	-	-	-	-	-
334.501	F.E.M.A. Reimbursement	1,871	-	-	-	-
351.410	Court Settlement	-	-	-	-	-
361.000	Interest	-	-	-	-	-
361.000	Y2ECM Interest	1,428	1,500	1,255	1,500	1,500
361.032	Interest - 2003 Utilities	-	-	-	-	-
361.033	Interest - 2006A Bonds	-	-	-	-	-
361.050	Radio Read Meter Program	-	-	-	-	-
361.061	Rutherford & Strickland Se	-	-	-	-	-
361.063	Interest - 2007 Utilities	-	-	-	-	-
361.076	Interest - DSDFA - Restricted	-	-	-	-	-
361.077	Interest - 09 Debt Service Rese	35,969	50,000	120,406	114,000	114,000

**CITY OF PORT ST. LUCIE**  
**UTILITY SYSTEMS OPERATING FUND REVENUES**  
**ADOPTED BUDGET - FY 2019-20**

		AUDITED	BUDGET	ESTIMATED	ADOPTED	PROJECTED
		2017-2018	2018-2019	2018-2019	2019-2020	2020-2021
		*****	*****	*****	*****	*****
<b><u>OPERATING REVENUES</u></b>						
361.079	Interest	7,906	15,000	20,000	20,000	20,000
361.100	Interest	101,705	165,000	214,650	125,000	125,000
361.123	Interest - Utilities 04 Sinking Fund	-	-	-	-	-
361.132	2012 Util Sinking Fund Int	7,899	6,000	12,249	10,000	10,000
361.133	2012 Util Cost of Issuance	-	-	-	-	-
361.134	Interest - Utility Refunding Bds.	-	-	-	-	-
361.144	Interest - 2014 Util. Bonds	4,145	3,500	10,274	5,000	5,000
361.321	Interest Income Rep	-	-	-	-	-
361.322	2006 Util. Bond Interest	-	-	-	-	-
361.603	Interest - 2001 Bond Interest	-	-	-	-	-
361.801	Interest - 2016 Bond Interest	-	-	-	-	-
361.802	Interest - Bond Sinking Fund	25,228	20,000	79,801	11,000	11,000
361.888	Interest - Ginn Escrow Deposit	-	-	-	-	-
361.900	Interest - SBA	-	-	-	-	-
361.906	Interest - DSDFA - SunTrust	-	-	-	-	-
361.907	Interest - Reserve A/C 94 Series	-	-	-	-	-
362.425	Lease Storage Southport	-	-	-	-	-
362.429	Rental Inc. - P. Wks	-	-	-	-	-
362.429 Y1314	Utility Space	-	-	-	-	-
362.431	Lease - Cell Tower	45,283	52,553	65,595	94,846	97,692
362.432	Lease - Cell Tower	30,676	30,381	41,378	48,046	49,488
362.433	Lease - Cell Tower	30,793	30,497	68,907	89,656	92,345
362.434	Lease - Cell Tower	23,494	23,268	23,268	-	-
362.435	Lease - Cell Tower	20,566	20,312	20,312	-	-
362.436	Lease - Cell Tower	18,063	17,975	17,975	-	-
362.437	Lease - Cell Tower	9,781	10,271	10,271	-	-
362.439	Lease - Cell Tower	7,105	7,967	7,967	-	-
362.440	Lease - Cell Tower	12,142	11,843	11,843	-	-
362.441	Lease - Cell Tower	-	-	-	-	-
362.442	Lease - Cell Tower	10,997	12,703	12,703	-	-
362.443	Lease - Cell Tower	7,019	8,435	8,435	-	-
362.444	Lease - Cell Tower	10,225	11,511	11,511	-	-
362.445	Lease - Cell Tower	-	-	-	-	-
362.446	Lease - Cell Tower	12,640	15,188	15,188	-	-
362.447	Lease - Cell Tower	10,363	12,791	12,791	-	-
362.448	Lease - Cell Tower	21,992	25,304	25,304	35,594	36,662
362.449	Lease - Cell Tower	6,559	7,627	7,627	-	-
362.450	Lease - Cell Tower	8,588	9,873	9,873	-	-
362.452	SLC McCarty Extension Lease	-	-	-	2,500	2,500
362.451	Crown Castle Sub- Westport	-	-	30,000	-	-
365.900	Other Scrap or Surplus	133,992	125,000	15,000	50,000	50,000

**CITY OF PORT ST. LUCIE**  
**UTILITY SYSTEMS OPERATING FUND REVENUES**  
**ADOPTED BUDGET - FY 2019-20**

	AUDITED 2017-2018 *****	BUDGET 2018-2019 *****	ESTIMATED 2018-2019 *****	ADOPTED 2019-2020 *****	PROJECTED 2020-2021 *****
<b><u>OPERATING REVENUES</u></b>					
365.922	Sale of Surplus	13,919	15,000	-	15,000
367.003	Unrealized Appreciation	-	-	152,781	-
369.001	Misc. Rev. - Ins.	25,882	30,000	-	30,000
369.006	Tuition Reimbursement	-	-	-	-
369.008	Law Suit Settlement	-	-	-	-
369.021	Property Damage	-	-	-	-
369.300	Refund of Prior Year	-	-	-	-
369.900	Gain on Sale of Assets	4,996	-	-	-
369.922	Sale of Scrap Material	-	-	25,000	-
369.925	Svs Fee - Dishonored Cks.	28,622	25,000	898,000	25,000
369.926	Penalty for Delinquency	940,376	975,000	-	935,000
369.927	Cancellation Fees	7,147	5,000	5,000	5,000
369.971	Trust Fund - ICMA	-	-	-	-
369.98	Court Fees	-	-	14,946	-
369.985	Misc. Revenue	1,106	2,000	-	25,000
369.988	Visa Procurement Card	111,124	-	149	-
369.989	Cash over and short	(394)	-	-	-
	Subtotal	\$ 1,750,431	\$ 1,746,499	\$ 1,978,391	\$ 1,642,142
				\$ 1,642,142	\$ 1,650,187
<b><u>NON-REVENUES</u></b>					
381.001	Fund Transfer from 001 Fund	\$ 42,167	\$ 38,355	\$ 38,355	\$ 42,167
381.104	Fund Transfer from 104 Fund	3,416	3,108	3,108	3,722
381.110	Fund Transfer from 110 Fund	3,926	3,572	3,572	4,277
381.605	Fund Transfer from 605 Fund	51	-	-	-
381.120	Fund Transfer from 120 Fund	-	-	-	-
381.121	Fund Transfer from 121 Fund	-	-	-	-
381.122	Fund Transfer from 122 Fund	200,000	-	-	-
381.438	Fund Transfer from 438	-	-	-	-
381.439	Fund Transfer - C F C's	-	-	-	-
381.440	Fund Transfer from 440	-	-	-	-
381.441	Fund Transfer from 441	2,499,996	6,000,000	6,000,000	6,000,000
389.000	Use of Reserves	-	2,366,009	-	1,502,373
389.700	Capital Contribution	6,484,505	-	-	-
389.703	Capital Contribution Developers	-	-	-	-
	Subtotal	\$ 9,234,061	\$ 8,411,044	\$ 6,045,035	\$ 7,552,539
				\$ 7,552,539	\$ 7,440,479
<b>FUND TOTALS</b>		<b>\$ 82,308,409</b>	<b>\$ 82,081,542</b>	<b>\$ 83,267,317</b>	<b>\$ 82,987,242</b>
		<b>\$ 82,308,409</b>	<b>\$ 82,081,542</b>	<b>\$ 83,267,317</b>	<b>\$ 84,446,001</b>

**CITY OF PORT ST. LUCIE**  
**UTILITY SYSTEMS EXPENDITURE SUMMARY**  
**ADOPTED BUDGET - FY 2019-20**

	AUDITED 2017-18 *****	BUDGET 2018-19 *****	ESTIMATED 2018-19 *****	ADOPTED 2019-20 *****	%INCR %<DECR> *****	PROJECTED 2020-21 *****	%INCR %<DECR> *****
134000 ADMINISTRATION							
Personal Services	\$1,179,493	\$1,309,225	\$1,346,462	\$1,398,183	6.8%	\$1,427,753	2.11%
Operating Expense	4,094,198	942,991	550,876	906,544	-3.9%	960,368	5.94%
Capital Outlay	655,511	1,181,849	1,153,500	-	-100.0%	-	N/A
Debt Service	16,042,581	26,822,556	26,822,556	26,614,588	-0.8%	26,614,463	0.00%
TOTAL	21,971,783	30,256,621	29,873,394	28,919,315	-4.4%	29,002,584	0.29%
134600 CUSTOMER SERVICE							
Personal Services	1,830,066	1,873,319	1,903,783	2,043,799	9.1%	2,082,331	1.89%
Operating Expense	1,051,212	1,056,787	908,000	468,211	-55.7%	561,580	19.94%
Capital Outlay	-	-	-	10,000	N/A	5,000	-50.00%
TOTAL	2,881,278	2,930,106	2,811,783	2,522,010	-13.9%	2,648,911	5.03%
134700 UTILITIES BILLING							
Personal Services	466,290	545,569	486,173	468,435	-14.1%	477,632	1.96%
Operating Expense	612,538	627,942	498,500	1,291,914	105.7%	1,345,141	4.12%
Capital Outlay	80,344	129,960	154,460	-	-100.0%	-	N/A
TOTAL	1,159,172	1,303,471	1,139,133	1,760,349	35.1%	1,822,773	3.55%
134800 METER READING							
Personal Services	192,924	178,841	185,369	184,953	3.4%	290,927	57.30%
Operating Expense	66,219	75,149	43,520	86,021	14.5%	87,092	1.25%
Capital Outlay	28,916	15,000	-	34,000	126.7%	34,000	0.00%
TOTAL	288,059	268,990	228,889	304,974	13.4%	412,019	35.10%
135000 UTILITY ENGINEERING							
Personal Services	725,993	834,532	832,004	1,034,386	23.9%	1,055,708	2.06%
Operating Expense	121,785	118,898	97,337	177,385	49.2%	132,415	-25.35%
Capital Outlay	31,573	12,400	-	-	-100.0%	-	N/A
TOTAL	879,351	965,830	929,341	1,211,771	25.5%	1,188,123	-1.95%
135500 UTILITY CIP							
Personal Services	594,524	594,194	605,932	634,160	6.7%	705,607	11.27%
Operating Expense	74,842	89,033	55,694	96,095	7.9%	104,422	8.67%
Capital Outlay	36,818	38,000	38,000	31,000	-18.4%	31,930	3.00%
TOTAL	706,184	721,227	699,626	761,255	5.5%	841,959	10.60%
136000 MAPPING							
Personal Services	717,384	766,332	846,648	914,242	19.3%	930,417	1.77%
Operating Expense	164,799	471,245	380,805	718,633	52.5%	681,141	-5.22%
Capital Outlay	66,641	74,000	50,000	20,000	-73.0%	50,000	150.00%
TOTAL	948,825	1,311,577	1,277,453	1,652,875	26.0%	1,661,558	0.53%

**CITY OF PORT ST. LUCIE**  
**UTILITY SYSTEMS EXPENDITURE SUMMARY**  
**ADOPTED BUDGET - FY 2019-20**

	AUDITED 2017-18 *****	BUDGET 2018-19 *****	ESTIMATED 2018-19 *****	ADOPTED 2019-20 *****	%INCR %<DECR> *****	PROJECTED 2020-21 *****	%INCR %<DECR> *****
137500 INSPECTORS							
Personal Services	630,007	838,835	693,918	934,956	11.5%	953,907	2.03%
Operating Expense	91,089	94,396	88,302	139,532	47.8%	142,630	2.22%
Capital Outlay	26,500	139,434	104,360	28,000	-79.9%	15,000	-46.43%
TOTAL	747,596	1,072,665	886,580	1,102,488	2.8%	1,111,537	0.82%
138000 LAB - WATER							
Personal Services	585,290	562,878	626,307	700,223	24.4%	713,630	1.91%
Operating Expense	132,710	150,076	135,250	158,467	5.6%	158,291	-0.11%
Capital Outlay	5,340	32,000	23,716	30,000	-6.3%	28,000	-6.67%
TOTAL	723,340	744,954	785,273	888,690	19.3%	899,921	1.26%
250000 EMERGENCY & DISASTER RELIEF - HURRICANE JEANNE							
Personal Services	18,290	-	-	-	N/A	-	N/A
Operating Expense	13,316	-	-	-	N/A	-	N/A
Capital Outlay	-	-	-	-	N/A	-	N/A
TOTAL	31,607	-	-	-	N/A	-	N/A
331000 WATER SVS. - PLANT - Prineville R.O.							
Personal Services	1,017,007	1,125,153	1,096,897	1,162,162	3.3%	1,187,223	2.16%
Operating Expense	2,278,099	2,712,764	2,206,011	2,816,300	3.8%	2,888,438	2.56%
Capital Outlay	5,922	21,500	-	18,000	-16.3%	18,000	0.00%
TOTAL	3,301,029	3,859,417	3,302,908	3,996,462	3.6%	4,093,661	2.43%
331100 WATER SVS. - CROSS CONNECTION							
Personal Services	601,065	568,214	624,580	684,581	20.5%	755,080	10.30%
Operating Expense	88,696	101,645	86,986	107,093	5.4%	112,112	4.69%
Capital Outlay	35,664	111,000	65,000	56,000	-49.5%	28,000	-50.00%
TOTAL	725,425	780,859	776,566	847,674	8.6%	895,192	5.61%
331200 JAMES E. ANDERSON (JEA) WATER TREATMENT FACILITY							
Personal Services	849,323	800,921	835,602	907,923	13.4%	923,797	1.75%
Operating Expense	2,411,444	2,515,470	2,226,650	2,631,728	4.6%	2,598,777	-1.25%
Capital Outlay	3,044	15,500	10,053	42,000	171.0%	12,000	-71.43%
TOTAL	3,263,812	3,331,891	3,072,305	3,581,651	7.5%	3,534,574	-1.31%
331400 MCCARTY RANCH FACILITIES							
Personal Services	-	-	-	-	N/A	-	N/A
Operating Expense	427,675	458,080	229,250	465,202	1.6%	469,443	0.91%
Capital Outlay	-	-	-	-	N/A	-	N/A
TOTAL	427,675	458,080	229,250	465,202	1.6%	469,443	0.91%

**CITY OF PORT ST. LUCIE**  
**UTILITY SYSTEMS EXPENDITURE SUMMARY**  
**ADOPTED BUDGET - FY 2019-20**

	AUDITED 2017-18 *****	BUDGET 2018-19 *****	ESTIMATED 2018-19 *****	ADOPTED 2019-20 *****	%INCR %<DECR> *****	PROJECTED 2020-21 *****	%INCR %<DECR> *****
<b>331600 WATER DISTRIBUTION - PREVENTIVE MAINTENANCE</b>							
Personal Services	1,918,357	2,084,229	2,012,794	2,250,001	8.0%	2,311,394	2.73%
Operating Expense	307,308	304,164	305,462	330,298	8.6%	326,818	-1.05%
Capital Outlay	35,782	158,500	135,000	28,000	-82.3%	80,000	185.71%
<b>TOTAL</b>	<b>2,261,447</b>	<b>2,546,893</b>	<b>2,453,256</b>	<b>2,608,299</b>	<b>2.4%</b>	<b>2,718,212</b>	<b>4.21%</b>
<b>334500 WAREHOUSE</b>							
Personal Services	551,998	568,673	567,217	623,365	9.6%	634,805	1.84%
Operating Expense	76,279	46,648	28,803	52,380	12.3%	50,257	-4.05%
Capital Outlay	1,010	2,500	-	-	-100.0%	-	N/A
<b>TOTAL</b>	<b>629,287</b>	<b>617,821</b>	<b>596,020</b>	<b>675,745</b>	<b>9.4%</b>	<b>685,062</b>	<b>1.38%</b>
<b>336000 MAINTENANCE</b>							
Personal Services	832,722	758,310	537,005	528,607	-30.3%	539,737	2.11%
Operating Expense	168,368	173,003	143,500	191,900	10.9%	196,426	2.36%
Cost Allocation	-	-	-	-	N/A	-	N/A
Capital Outlay	1,192	87,500	86,005	45,000	-48.6%	40,000	-11.11%
<b>TOTAL</b>	<b>1,002,282</b>	<b>1,018,813</b>	<b>766,510</b>	<b>765,507</b>	<b>-24.9%</b>	<b>776,163</b>	<b>1.39%</b>
<b>337000 INFLOW &amp; INFILTRATION</b>							
Personal Services	601,302	590,418	616,656	600,184	1.7%	611,131	1.82%
Operating Expense	88,535	133,520	160,139	141,270	5.8%	145,510	3.00%
Capital Outlay	-	486,500	472,327	10,000	-97.9%	28,000	180.00%
<b>TOTAL</b>	<b>689,837</b>	<b>1,210,438</b>	<b>1,249,122</b>	<b>751,454</b>	<b>-37.9%</b>	<b>784,641</b>	<b>4.42%</b>
<b>338000 LIFTSTATIONS</b>							
Personal Services	1,139,715	1,207,682	1,274,608	1,341,280	11.1%	1,448,687	8.01%
Operating Expense	672,745	610,715	589,345	640,022	4.8%	624,110	-2.49%
Capital Outlay	249,091	248,100	245,100	20,000	-91.9%	140,000	600.00%
<b>TOTAL</b>	<b>2,061,551</b>	<b>2,066,497</b>	<b>2,109,053</b>	<b>2,001,302</b>	<b>-3.2%</b>	<b>2,212,797</b>	<b>10.57%</b>
<b>339000 TELEMETRY &amp; INSTRUMENTATION</b>							
Personal Services	1,336,907	1,467,889	1,620,075	1,873,496	27.6%	1,912,226	2.07%
Operating Expense	412,152	463,334	410,472	495,824	7.0%	497,547	0.35%
Capital Outlay	38,341	51,500	-	50,000	-2.9%	10,000	-80.00%
<b>TOTAL</b>	<b>1,787,399</b>	<b>1,982,723</b>	<b>2,030,547</b>	<b>2,419,320</b>	<b>22.0%</b>	<b>2,419,773</b>	<b>0.02%</b>



**CITY OF PORT ST. LUCIE**  
**UTILITY SYSTEMS EXPENDITURE SUMMARY**  
**ADOPTED BUDGET - FY 2019-20**

	AUDITED 2017-18 *****	BUDGET 2018-19 *****	ESTIMATED 2018-19 *****	ADOPTED 2019-20 *****	%INCR %<DECR> *****	PROJECTED 2020-21 *****	%INCR %<DECR> *****
351200 SEWER SVS. - WESTPORT PLANT							
Personal Services	716,946	768,761	935,779	830,157	8.0%	842,343	1.47%
Operating Expense	1,594,035	1,610,412	1,445,993	1,644,696	2.1%	1,673,446	1.75%
Capital Outlay	6,328	13,500	-	7,000	-48.1%	35,000	400.00%
<b>TOTAL</b>	<b>2,317,309</b>	<b>2,392,673</b>	<b>2,381,772</b>	<b>2,481,853</b>	<b>3.7%</b>	<b>2,550,789</b>	<b>2.78%</b>
351300 SEWER SVS. - GLADES PLANT							
Personal Services	919,342	890,562	866,653	935,088	5.0%	1,009,718	7.98%
Operating Expense	1,846,413	1,972,332	1,462,594	2,020,446	2.4%	2,167,662	7.29%
Capital Outlay	9,547	22,100	14,000	14,000	-36.7%	-	-100.00%
<b>TOTAL</b>	<b>2,775,302</b>	<b>2,884,994</b>	<b>2,343,247</b>	<b>2,969,534</b>	<b>2.9%</b>	<b>3,177,380</b>	<b>7.00%</b>
351500 SEWER-FIELD OPERATION							
Personal Services	-	-	-	-	N/A	-	N/A
Operating Expense	-	-	-	-	N/A	-	N/A
Capital Outlay	70,581	75,000	-	100,000	33.3%	110,000	10.00%
<b>TOTAL</b>	<b>70,581</b>	<b>75,000</b>	<b>-</b>	<b>100,000</b>	<b>33.3%</b>	<b>110,000</b>	<b>10.00%</b>
351600 WASTEWATER COLLECTIONS - PREVENTIVE MAINTENANCE							
Personal Services	1,749,164	1,865,068	1,650,275	1,784,140	-4.3%	1,824,275	2.25%
Operating Expense	387,209	350,239	367,965	378,708	8.1%	375,377	-0.88%
Capital Outlay	97,471	157,500	118,418	80,000	-49.2%	-	-100.00%
<b>TOTAL</b>	<b>2,233,844</b>	<b>2,372,807</b>	<b>2,136,658</b>	<b>2,242,848</b>	<b>-5.5%</b>	<b>2,199,652</b>	<b>-1.93%</b>
356000 WASTEWATER FACILITIES MAINTENANCE							
Personal Services	476,056	498,409	518,467	517,332	3.8%	526,943	1.86%
Operating Expense	99,417	112,385	118,667	126,981	13.0%	142,981	12.60%
Capital Outlay	30,390	129,050	130,477	5,000	-96.1%	5,000	0.00%
<b>TOTAL</b>	<b>605,863</b>	<b>739,844</b>	<b>767,611</b>	<b>649,313</b>	<b>-12.2%</b>	<b>674,924</b>	<b>3.94%</b>
419900 NON-DEPARTMENTAL							
Personal Services	-	-	-	-	N/A	-	N/A
Operating Expense	-	-	-	-	N/A	-	N/A
Capital Outlay	-	-	-	-	N/A	-	N/A
Depreciation/Amortization	26,118,548	-	-	-	N/A	-	N/A
<b>TOTAL</b>	<b>26,118,548</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>	<b>-</b>	<b>N/A</b>
<b>TOTALS</b>							
Personal Services	19,650,167	20,698,014	20,683,204	22,351,653	8.0%	23,165,273	3.64%
Operating Expense	17,281,084	15,191,228	12,540,121	16,085,650	5.9%	16,441,984	2.22%
Capital Outlay	1,516,005	3,202,393	2,800,416	628,000	-80.4%	669,930	6.68%
Debt Service	16,042,581	26,822,556	26,822,556	26,614,588	-0.8%	26,614,463	0.00%
Interfund Transfer - Internal Charges	-	4,067,351	4,067,351	4,067,351	0.0%	4,067,351	0.00%
Depreciation/Amort.	26,118,548	-	-	-	N/A	-	N/A
Fund Transfer 001	-	-	-	-	N/A	-	N/A
Fund Transfer 439	999,996	-	-	-	N/A	-	N/A
Fund Transfer 438	7,009,453	8,000,000	8,000,000	8,240,000	3.0%	8,487,000	3.00%
Fund Transfer 448	5,172,300	4,100,000	4,100,000	5,000,000	22.0%	5,000,000	0.00%
<b>TOTAL</b>	<b>\$ 93,790,134</b>	<b>\$ 82,081,542</b>	<b>\$ 79,013,649</b>	<b>\$ 82,987,242</b>	<b>1.1%</b>	<b>\$ 84,446,001</b>	<b>1.76%</b>
<b>UTILITY FUND TOTAL</b>	<b>\$ 93,790,134</b>	<b>\$ 82,081,542</b>	<b>\$ 79,013,649</b>	<b>\$ 82,987,242</b>	<b>1.1%</b>	<b>\$ 84,446,001</b>	<b>1.76%</b>
Designated Reserve-Financial Policy 17%	\$ 5,896,003	\$ 6,101,171	\$ 5,647,965	\$ 6,534,342	15.7%	\$ 6,733,234	3.04%

**CITY OF PORT ST. LUCIE**  
**UTILITY SYSTEMS OPERATING FUND #431 - CAPITAL OUTLAY**  
**ADOPTED BUDGET - FY 2019-20**

	** ADOPTED ** FY 2019-20 *****	** PROJECTED ** FY 2020-21 *****
<b>1346</b> <u>CUSTOMER SERVICE</u>		
Partitions, Other furnishings due to remodel	\$ 10,000	\$ -
Partitions, other furnishings	-	5,000
Total	10,000	5,000
<b>1348</b> <u>METER READING</u>		
Replace Vehicles	28,000	28,000
Handheld Radios	6,000	6,000
Total	34,000	34,000
<b>1350</b> <u>UTILITY ENGINEERING</u>		
Total	-	-
<b>1355</b> <u>UTILITY CIP</u>		
Master Plan Update	31,000	31,930
Total	31,000	31,930
<b>1360</b> <u>MAPPING</u>		
Unforeseen hardware replacement	20,000	-
Unforeseen Hardware - VS02 server, RMS01 server, DMS02	-	50,000
Total	20,000	50,000
<b>1375</b> <u>INSPECTIONS</u>		
Replace F-150 (UIL-1991)	28,000	-
Locator Replacement	-	15,000
Total	28,000	15,000
<b>1380</b> <u>LAB - WATER</u>		
Explorer to replace UL-0689	30,000	-
Explorer to replace UL-8564	-	28,000
Total	30,000	28,000
<b>3310</b> <u>WATER FACILITIES</u>		
Misc. Spare Parts, pumps, actuator valves, etc.	18,000	18,000
Total	18,000	18,000
<b>3311</b> <u>CROSS CONNECTION</u>		
F350 Flat Bed replacing UTS-01	28,000	-
F-150 Pickup replacing UCC-04	28,000	-
New F150	-	28,000
Total	56,000	28,000
<b>3312</b> <u>JEA WATER TREATMENT FACILITY</u>		
Replacement UW-9940 w/F150	30,000	-
Spare meters, pumps, motors, valves, etc.	12,000	12,000
Total	42,000	12,000

**CITY OF PORT ST. LUCIE**  
**UTILITY SYSTEMS OPERATING FUND #431 - CAPITAL OUTLAY**  
**ADOPTED BUDGET - FY 2019-20**

	** ADOPTED ** FY 2019-20 *****	** PROJECTED ** FY 2020-21 *****
3316	<u>WATER-FIELD PM</u>	
	F-150 Pickup to replace UWD-4649	
	Replace (2) Vehicles	
	28,000	-
	-	80,000
	-	-
	Total	80,000
3345	<u>WAREHOUSE</u>	
	-	-
	Total	-
3360	<u>MAINTENANCE</u>	
	Addition to Fleet -F350 Vehicle Purchase	
	Replace US-3187 F250	
	Pipe Racks, Small Lifts, etc.	
	45,000	-
	-	40,000
	-	-
	Total	40,000
3370	<u>INFLOW &amp; INFILTRATION</u>	
	TV Truck Camera	
	Replace Vehicle	
	10,000	-
	-	28,000
	Total	28,000
3380	<u>LIFT STATIONS</u>	
	Replacement of UM-01 F550 w/boom	
	Plasma cutter	
	Odor Control System	
	-	130,000
	20,000	-
	-	10,000
	Total	140,000
3390	<u>TELEMETRY &amp; INSTRUMENTATION</u>	
	Addition to Fleet	
	Fluke Power Quality Analyzer	
	40,000	-
	10,000	10,000
	Total	10,000
3512	<u>WESTPORT WWTP</u>	
	Replace Vehicles	
	Portable Platforms for Cleaning and Dewatering	
	-	28,000
	7,000	7,000
	Total	35,000
3513	<u>SEWER SERVICES - SP WASTEWATER PLANT</u>	
	HLD Instruments (Chlorine meters, turbidity meters, ph meters, etc.)	
	14,000	-
	Total	-
3515	<u>WESTPORT WWTP</u>	
	Step Systems	
	Grinder Pump Installations	
	75,000	75,000
	25,000	35,000
	Total	110,000
3516	<u>WASTEWATER COLLECTION - PREVENTIVE MAINTENANCE</u>	
	Replace two vehicles	
	80,000	-
	Total	-
3560	<u>WASTEWATER FACILITIES MAINTENANCE</u>	
	Compressor	
	5,000	5,000
	Total	5,000
UTILITY FUND TOTAL REQUESTS		
	\$ 628,000	\$ 669,930

**CITY OF PORT ST. LUCIE**  
**UTILITY SYSTEMS FUND**  
**LONG RANGE PLAN**

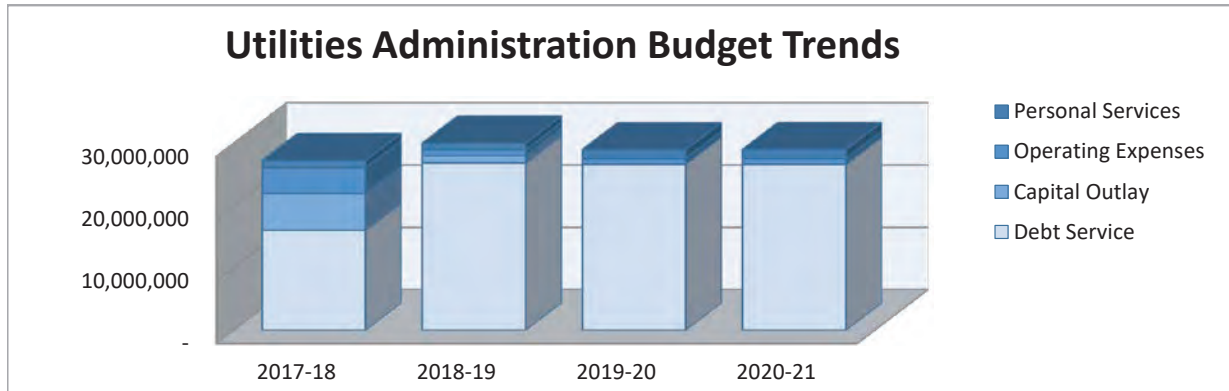
There was a 1.6% rate increase to Water and Sewer for FY 19-20 and future years based on the rate study completed in 2016.  
 Personal Services contains the assumption of pay raises for all employees as well as an assumption of increased employee contributions towards their medical insurance.  
 Personal Services also includes 8% increase in year 2019-20, and 3.5% and beyond.

	AUDITED 2017-18	BUDGET 2018-19	ADOPTED 2019-20	Growth %	PROJECTED 2020-21	Growth %	PROJECTED 2021-22	PROJECTED 2022-23	PROJECTED 2023-24
<b>BEGINNING DESIGNATED RESERVES</b>	11,339,902	\$ 16,585,145	\$ 14,219,136		\$ 12,716,763		\$ 11,325,793	\$ 11,516,572	\$ 11,711,495
<b>REVENUES &amp; SOURCES:</b>									
Water-Operating	\$29,163,076	\$29,750,000	\$34,068,000	14.5%	34,744,360	1.5%	35,265,525	35,794,508	36,331,426
Water-Billing Charge	1,709,853	1,700,677	-	-100.0%	-	1.5%	911,579	1,280,309	1,468,510
Sewer-Operating	33,228,737	33,488,570	38,250,000	14.2%	39,088,565	1.5%	39,674,893	40,270,017	40,874,067
Sewer-Billing Charge	1,012,031	1,001,074	-	-100.0%	-	1.5%	-	-	-
Sewer-New Customers							888,822	1,299,082	1,669,302
6% Surcharge	4,274,094	4,292,678	-	-100.0%	-	1.6%	-	-	-
Guaranteed Revenue	247,362	250,000	75,000	-70.0%	75,000	1.0%	75,750	75,750	75,750
Interest Income	147,007	264,500	286,500		286,500	2.5%	293,663	301,004	308,529
Other/Misc.	3,292,184	556,990	2,755,213		2,811,097	2.0%	2,867,319	2,924,665	2,983,159
Capital Contribution	6,484,505	0	0		0		0	0	0
Use of Reserves	0	2,366,009	1,502,373		1,390,970		0	0	0
Fund Transfers	2,749,560	8,411,044	6,050,156		6,049,509		5,000,000	4,000,000	4,000,000
<b>TOTAL</b>	<b>82,308,409</b>	<b>82,081,542</b>	<b>82,987,242</b>		<b>84,446,001</b>		<b>84,977,552</b>	<b>85,945,336</b>	<b>87,710,743</b>
<b>EXPENDITURES:</b>									
Personal Services	19,650,171	20,698,014	22,351,653	8.0%	23,165,273	3.5%	23,976,058	24,815,220	25,683,753
Operating Expenses	13,768,888	15,191,228	16,085,650	5.9%	16,441,984	2.1%	16,787,266	17,139,799	17,499,734
Capital Outlay	1,516,005	3,202,393	628,000	-80.4%	669,930	0.0%	1,169,930	650,000	650,000
Debt Services	16,042,581	26,822,556	26,614,588	-0.8%	26,614,463	0.0%	26,614,463	26,698,831	26,699,231
Internal Charges	3,512,196	4,067,351	4,067,351	0.0%	4,067,351	2.0%	4,148,698	4,231,672	4,316,305
Fund Transfer to fund 448 (CIP)	5,172,300	4,100,000	5,000,000		5,000,000		5,000,000	5,000,000	5,000,000
Fund Transfers	8,009,449	8,000,000	8,240,000	3.0%	8,487,000	0.0%	7,090,358	7,214,891	7,512,645
<b>TOTAL</b>	<b>67,671,590</b>	<b>82,081,542</b>	<b>82,987,242</b>		<b>84,446,001</b>		<b>84,786,773</b>	<b>85,750,413</b>	<b>87,361,668</b>
<b>SURPLUS &lt;DEFICIT&gt;</b>	<b>\$14,636,819</b>	<b>\$0</b>	<b>(\$0)</b>		<b>\$0</b>		<b>\$190,779</b>	<b>\$194,923</b>	<b>\$349,074</b>
Non-Cash Expense - Depreciation (Non-budgeted, not funded)	26,118,548	0							
<b>SURPLUS &lt;DEFICIT&gt;</b>	<b>(11,481,729)</b>	<b>0</b>							
Designated Reserve - Financial Policy - 17%		6,101,171	6,534,342		6,733,234		6,929,765	7,132,353	7,341,193
<b>Designated</b>	<b>\$ 6,101,171</b>	<b>\$ 6,534,342</b>	<b>\$ 6,733,234</b>		<b>\$ 6,929,765</b>		<b>\$ 7,132,353</b>	<b>\$ 7,341,193</b>	<b>\$ 7,341,193</b>
<b>Undesignated</b>	<b>10,483,974</b>	<b>7,684,794</b>	<b>5,983,529</b>		<b>4,586,807</b>		<b>4,579,142</b>	<b>4,719,376</b>	<b>4,719,376</b>
<b>Use of Reserves</b>	<b>2,366,009</b>	<b>1,502,373</b>	<b>1,390,970</b>		<b>-</b>		<b>-</b>	<b>-</b>	<b>-</b>
<b>Difference</b>	<b>\$ 14,219,136</b>	<b>\$ 12,716,763</b>	<b>\$ 11,325,793</b>		<b>\$ 11,516,572</b>		<b>\$ 11,711,495</b>	<b>\$ 12,060,569</b>	<b>\$ 12,060,569</b>

A Interfund Transfer is made annually to the #438 Replacement Fund from the #431 Operating Fund. (The #438 Fund is used for well rehabilitation, backflow preventers, emergency repairs and

**CITY OF PORT ST. LUCIE**  
**UTILITY SYSTEMS OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Utility Administration -- #134000  
Brad Macek, Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 1,179,497	\$ 1,309,225	\$ 1,384,183	\$ 1,409,873
Operating Expenses	4,129,454	942,991	956,544	960,368
Capital Outlay	5,873,658	1,181,849	-	-
Debt Service	16,042,581	26,822,556	26,614,588	26,614,463
<b>Total</b>	<b>\$ 27,225,190</b>	<b>\$ 30,256,621</b>	<b>\$ 28,955,315</b>	<b>\$ 28,984,704</b>

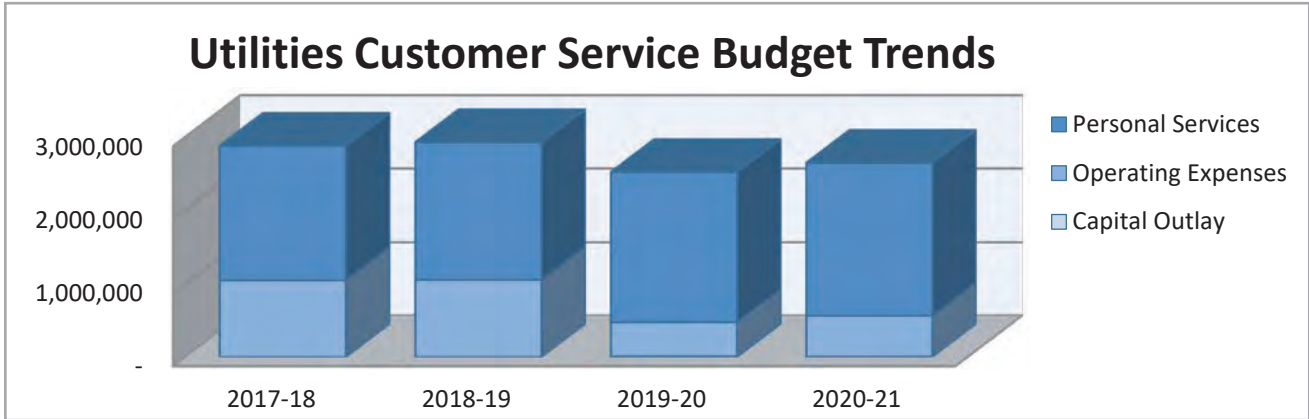
**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Director	1.00	1.00	1.00	1.00
Deputy Director	1.00	2.00	2.00	2.00
Assistant City Manager	0.00	1.00	1.00	1.00
Manager	1.00	2.00	2.00	2.00
Office Manager	1.00	1.00	1.00	1.00
Financial Specialist	1.00	1.00	1.00	1.00
Utility Mktg & Digital Coordinator	0.00	1.00	1.00	1.00
Administrative Assistant	2.00	1.00	1.00	1.00
Budget Manager	1.00	0.00	0.00	0.00
Assistant Director	1.00	0.00	0.00	0.00
Office Assistant	0.50	0.00	0.00	0.00
<b>Total</b>	<b>9.50</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>

**CAPITAL OUTLAY:** N/A

**CITY OF PORT ST. LUCIE**  
**UTILITY SYSTEMS OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Customer Service -- #134600  
Brad Macek, Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 1,830,066	\$ 1,873,319	\$ 2,043,799	\$ 2,082,331
Operating Expenses	1,051,212	1,056,787	468,211	561,580
Capital Outlay	-	-	10,000	5,000
<b>Total</b>	<b>\$ 2,881,278</b>	<b>\$ 2,930,106</b>	<b>\$ 2,522,010</b>	<b>\$ 2,648,911</b>

**STAFFING SUMMARY:**

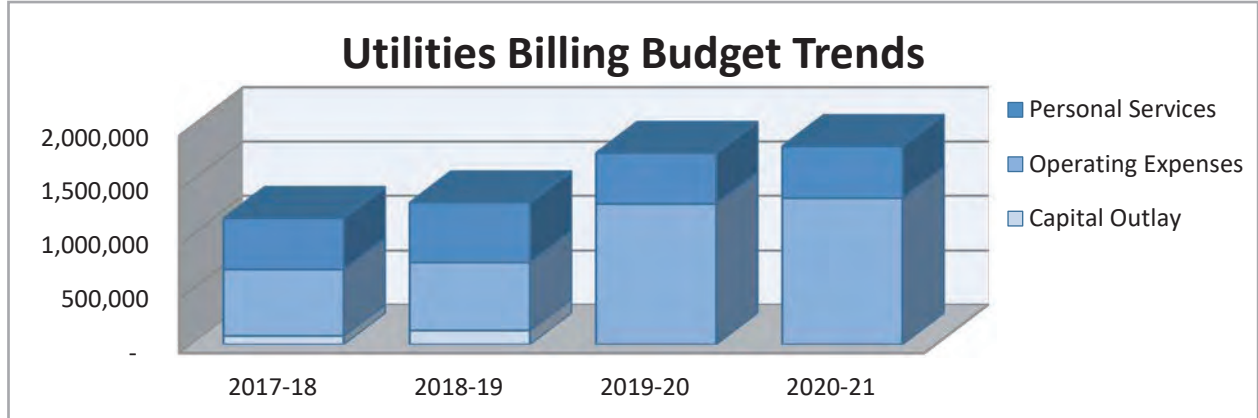
(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Deputy Director	1.00	1.00	1.00	1.00
Assistant Manager	1.00	1.00	1.00	1.00
Supervisor	1.00	1.00	1.00	1.00
Utility Support Leader	1.00	1.00	1.00	1.00
Utility Support Specialist	23.00	23.00	23.00	23.00
Office Assistant	1.50	1.50	1.50	1.50
<b>Total</b>	<b>28.50</b>	<b>28.50</b>	<b>28.50</b>	<b>28.50</b>

**CAPITAL OUTLAY:**

Replace partitions and other furnishings due to remodel	\$ 10,000
<b>Total</b>	<b>\$ 10,000</b>

**CITY OF PORT ST. LUCIE**  
**UTILITY SYSTEMS OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Utilities Billing -- #134700  
Brad Macek, Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 466,290	\$ 545,569	\$ 468,435	\$ 477,632
Operating Expenses	612,538	627,942	1,291,914	1,345,141
Capital Outlay	80,344	129,960	-	-
<b>Total</b>	<b>\$ 1,159,172</b>	<b>\$ 1,303,471</b>	<b>\$ 1,760,349</b>	<b>\$ 1,822,773</b>

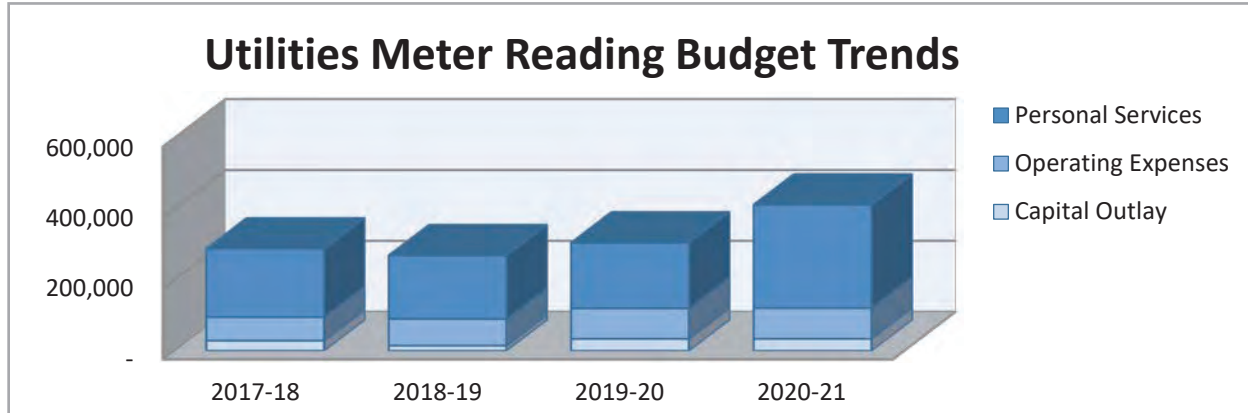
**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Billing Supervisor	1.00	1.00	1.00	1.00
Billing Leader	1.00	1.00	1.00	1.00
Office Assistant	2.00	1.00	1.00	1.00
Billing Clerk	4.00	4.00	4.00	4.00
<b>Total</b>	<b>8.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>

**CAPITAL OUTLAY:** N/A

**CITY OF PORT ST. LUCIE**  
**UTILITY SYSTEMS OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Meter Reading -- #134800  
Brad Macek, Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 192,924	\$ 178,841	\$ 184,953	\$ 290,927
Operating Expenses	66,219	75,149	86,021	87,092
Capital Outlay	28,916	15,000	34,000	34,000
<b>Total</b>	<b>\$ 288,059</b>	<b>\$ 268,990</b>	<b>\$ 304,974</b>	<b>\$ 412,019</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Crew Leader	1.00	1.00	1.00	1.00
Meter Reader	1.00	1.00	1.00	1.00
<b>Total</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>

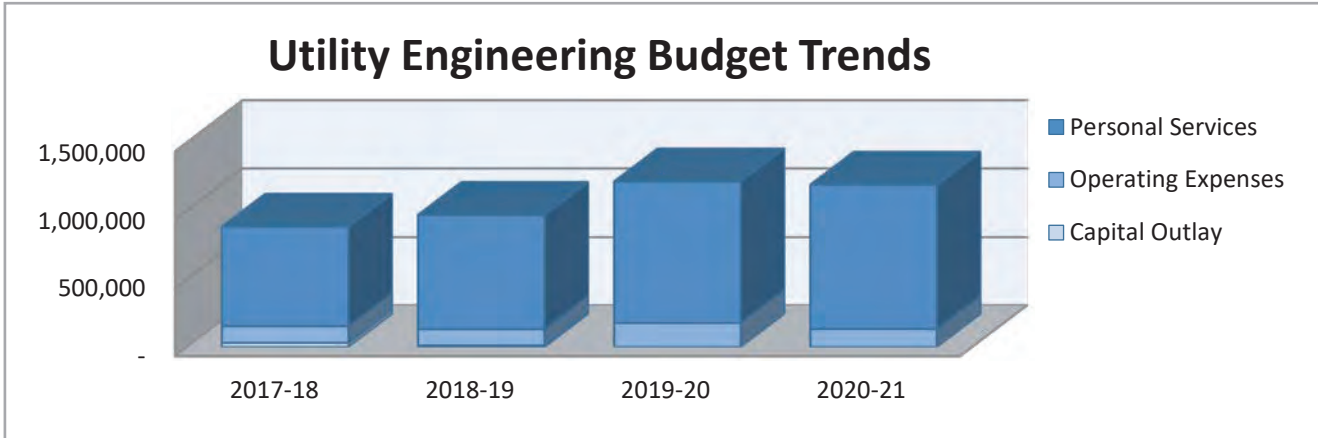
**CAPITAL OUTLAY:**

Replace Vehicles	\$ 28,000
Handheld Radios	6,000
<b>Total</b>	<b>\$ 34,000</b>



**CITY OF PORT ST. LUCIE**  
**UTILITY SYSTEMS OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Utility Engineering -- # 135000  
Brad Macek, Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 725,993	\$ 834,532	\$ 1,034,386	\$ 1,055,708
Operating Expenses	121,785	118,898	177,385	132,415
Capital Outlay	31,573	12,400	-	-
<b>Total</b>	<b>\$ 879,351</b>	<b>\$ 965,830</b>	<b>\$ 1,211,771</b>	<b>\$ 1,188,123</b>

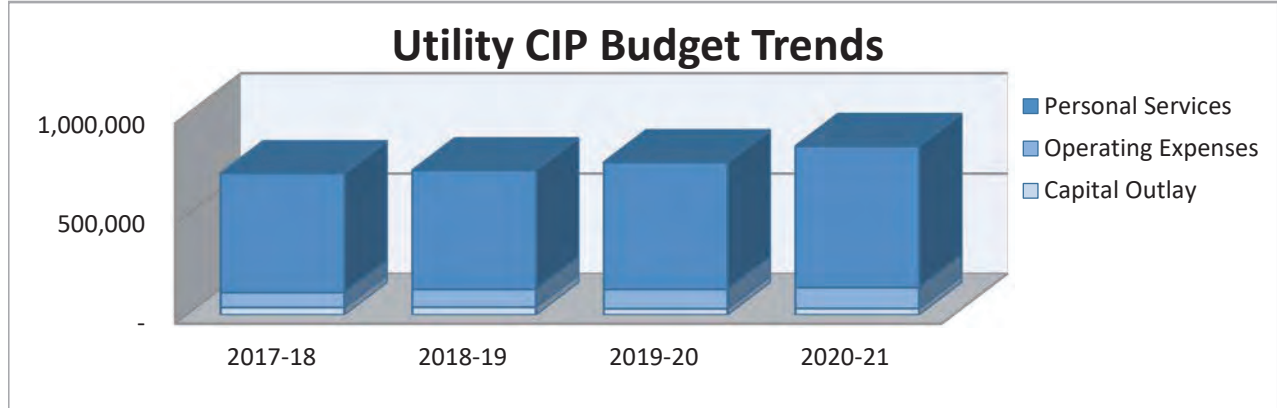
**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Manager, Comm Dev & Inspections	2.00	1.00	1.00	1.00
Professional Engineer	1.00	1.00	1.00	1.00
GIS Technician	0.00	1.00	1.00	1.00
Project Coordinator	4.00	5.00	6.00	6.00
Construction Coordinator	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
<b>Total</b>	<b>9.00</b>	<b>10.00</b>	<b>11.00</b>	<b>11.00</b>

**CAPITAL OUTLAY:** N/A

**CITY OF PORT ST. LUCIE**  
**UTILITY SYSTEMS OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Utility CIP -- #135500  
Brad Macek, Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 594,524	\$ 594,194	\$ 634,160	\$ 705,607
Operating Expenses	74,842	89,033	96,095	104,422
Capital Outlay	36,818	38,000	31,000	31,930
<b>Total</b>	<b>\$ 706,184</b>	<b>\$ 721,227</b>	<b>\$ 761,255</b>	<b>\$ 841,959</b>

**STAFFING SUMMARY:**

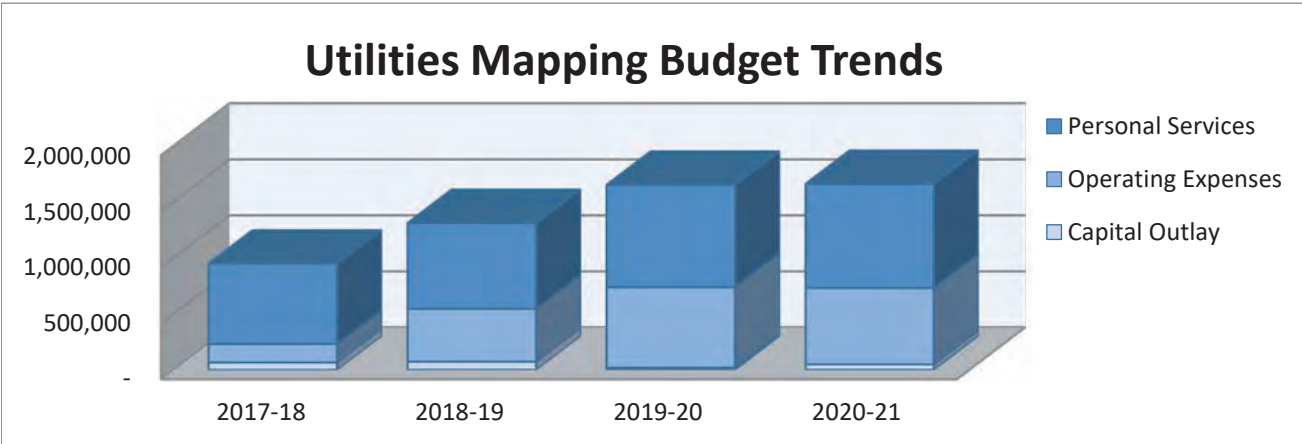
(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Manager, Engineering	1.00	1.00	1.00	1.00
Professional Engineer	1.00	1.00	1.00	1.00
Civil Engineer	2.00	2.00	2.00	2.00
Utility Inspector	1.00	1.00	1.00	1.00
<b>Total</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>

**CAPITAL OUTLAY:**

Master Plan Update	\$ 31,000
<b>Total</b>	<b>\$ 31,000</b>

**CITY OF PORT ST. LUCIE**  
**UTILITY SYSTEMS OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Mapping -- #136000  
Brad Macek, Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 717,384	\$ 766,332	\$ 914,242	\$ 930,417
Operating Expenses	164,799	471,245	718,633	681,141
Capital Outlay	66,641	74,000	20,000	50,000
<b>Total</b>	<b>\$ 948,825</b>	<b>\$ 1,311,577</b>	<b>\$ 1,652,875</b>	<b>\$ 1,661,558</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)

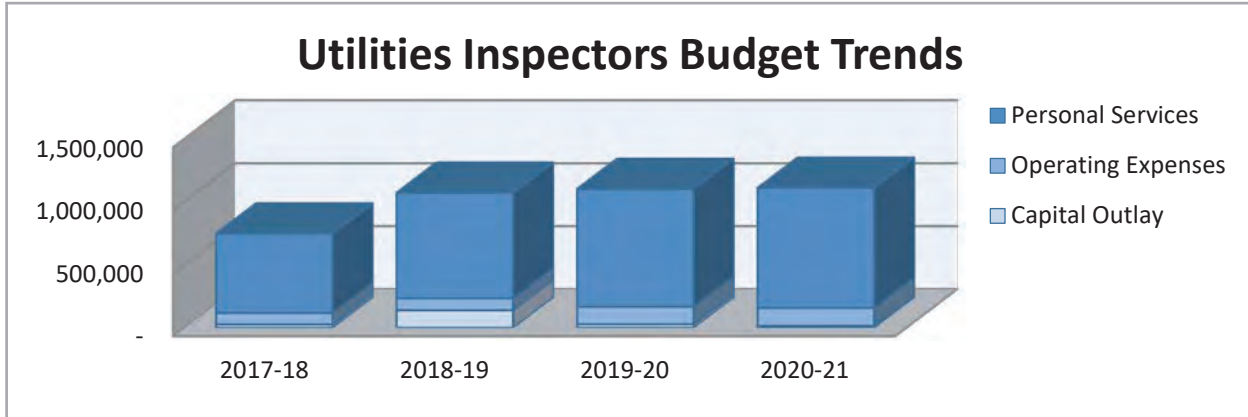
	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Manager	1.00	0.00	0.00	0.00
Assistant Manager	0.00	1.00	1.00	1.00
Supervisor	1.00	1.00	1.00	1.00
Administrative Secretary	1.00	1.00	1.00	1.00
Data System Analyst	1.00	2.00	2.00	2.00
Network Technician	1.00	1.00	1.00	1.00
Utility Interface Coordinator	0.00	1.00	1.00	1.00
GIS Technician	1.00	2.00	2.00	2.00
CADD Tech Trainee	0.00	1.00	1.00	1.00
Mapping Technician	3.00	0.00	0.00	0.00
<b>Total</b>	<b>9.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>

**CAPITAL OUTLAY:**

Unforeseen hardware replacement	\$ 20,000
<b>Total</b>	<b>\$ 20,000</b>

**CITY OF PORT ST. LUCIE**  
**UTILITY SYSTEMS OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Inspectors -- #137500  
Brad Macek, Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 630,007	\$ 838,835	\$ 934,956	\$ 953,907
Operating Expenses	91,089	94,396	139,532	142,630
Capital Outlay	26,500	139,434	28,000	15,000
<b>Total</b>	<b>\$ 747,596</b>	<b>\$ 1,072,665</b>	<b>\$ 1,102,488</b>	<b>\$ 1,111,537</b>

**STAFFING SUMMARY:**

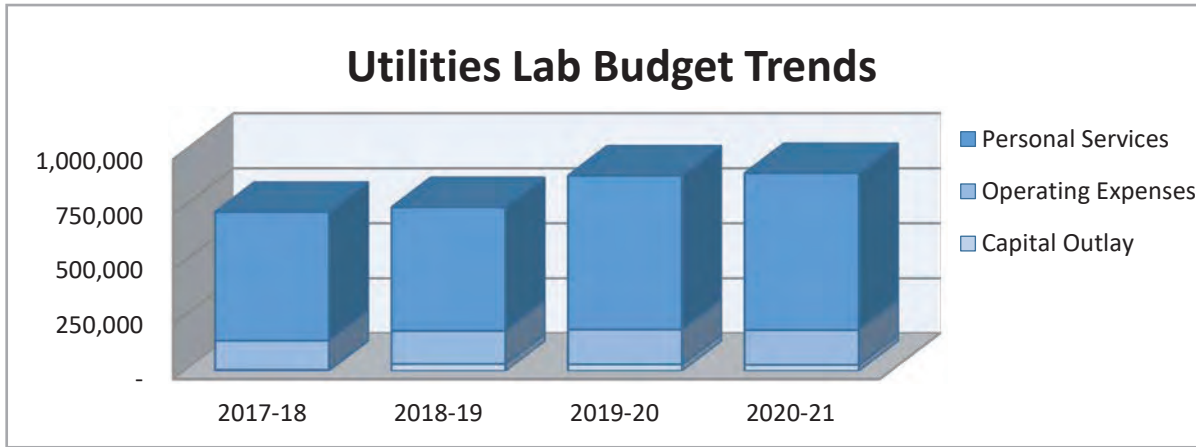
(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Supervisor	0.00	1.00	1.00	1.00
Construction Coordinator	1.00	0.00	0.00	0.00
Locator	1.00	4.00	4.00	4.00
Maintenance Mechanic	1.00	0.00	0.00	0.00
Project Coordinator	0.00	1.00	1.00	1.00
Inspector	4.00	4.00	5.00	5.00
Records Specialist	1.00	1.00	1.00	1.00
<b>Total</b>	<b>8.00</b>	<b>11.00</b>	<b>12.00</b>	<b>12.00</b>

**CAPITAL OUTLAY:**

Replace F-150 (UIL-1991)	\$ 28,000
<b>Total</b>	<b>\$ 28,000</b>

**CITY OF PORT ST. LUCIE**  
**UTILITY SYSTEMS OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Utilities Lab -- #138000  
Brad Macek, Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 585,290	\$ 562,878	\$ 700,223	\$ 713,630
Operating Expenses	132,710	150,076	158,467	158,291
Capital Outlay	5,340	32,000	30,000	28,000
<b>Total</b>	<b>\$ 723,340</b>	<b>\$ 744,954</b>	<b>\$ 888,690</b>	<b>\$ 899,921</b>

**STAFFING SUMMARY:**

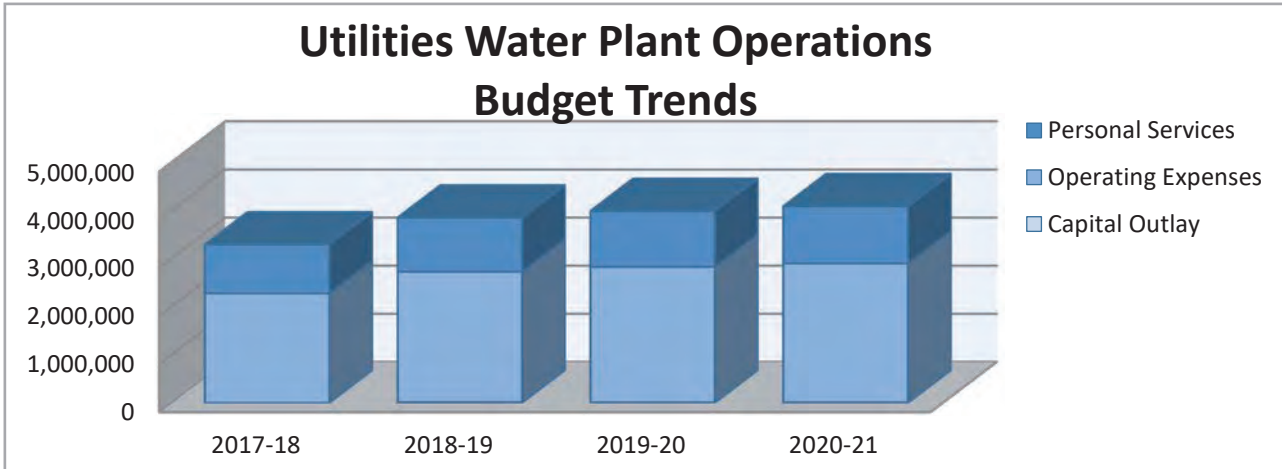
(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Pretreatment Coordinator	0.00	1.00	1.00	1.00
Lab Analyst	0.00	1.00	1.00	1.00
Lab Manager	1.00	1.00	1.00	1.00
Supervisor	1.00	1.00	1.00	1.00
Lab Technician	5.00	4.00	4.00	4.00
<b>Total</b>	<b>7.00</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>

**CAPITAL OUTLAY:**

Explorer to replace UL-0689	\$ 30,000
<b>Total</b>	<b>\$ 30,000</b>

**CITY OF PORT ST. LUCIE**  
**UTILITY SYSTEMS OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Water Plant Operations -- #331000  
Brad Macek, Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 1,017,007	\$ 1,125,153	\$ 1,162,162	\$ 1,187,223
Operating Expenses	2,278,099	2,712,764	2,816,300	2,888,438
Capital Outlay	5,922	21,500	18,000	18,000
<b>Total</b>	<b>\$ 3,301,029</b>	<b>\$ 3,859,417</b>	<b>\$ 3,996,462</b>	<b>\$ 4,093,661</b>

**STAFFING SUMMARY:**

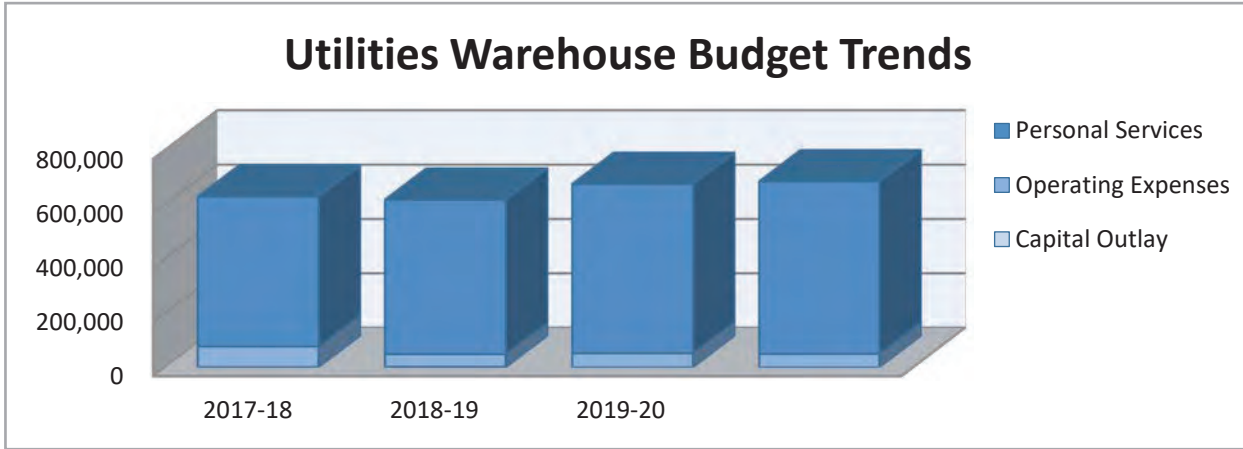
(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Chief Plant Operator	1.00	1.00	1.00	1.00
Lead Plant Operator	1.00	1.00	1.00	1.00
Plant Operator "A"	1.00	3.00	3.00	3.00
Plant Operator "B"	3.00	2.00	2.00	2.00
Plant Operator "C"	1.00	3.00	3.00	3.00
Plant Operator Trainee	6.00	3.00	3.00	3.00
<b>Total</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>

**CAPITAL OUTLAY:**

Misc. Spare Parts, pumps, actuator valves, etc.	\$ 18,000
<b>Total</b>	<b>\$ 18,000</b>

**CITY OF PORT ST. LUCIE**  
**UTILITY SYSTEMS OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Utility Warehouse -- #334500  
Brad Macek, Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 551,998	\$ 568,673	\$ 623,365	\$ 634,805
Operating Expenses	76,279	46,648	52,380	50,257
Capital Outlay	1,010	2,500	-	-
<b>Total</b>	<b>\$ 629,287</b>	<b>\$ 617,821</b>	<b>\$ 675,745</b>	<b>\$ 685,062</b>

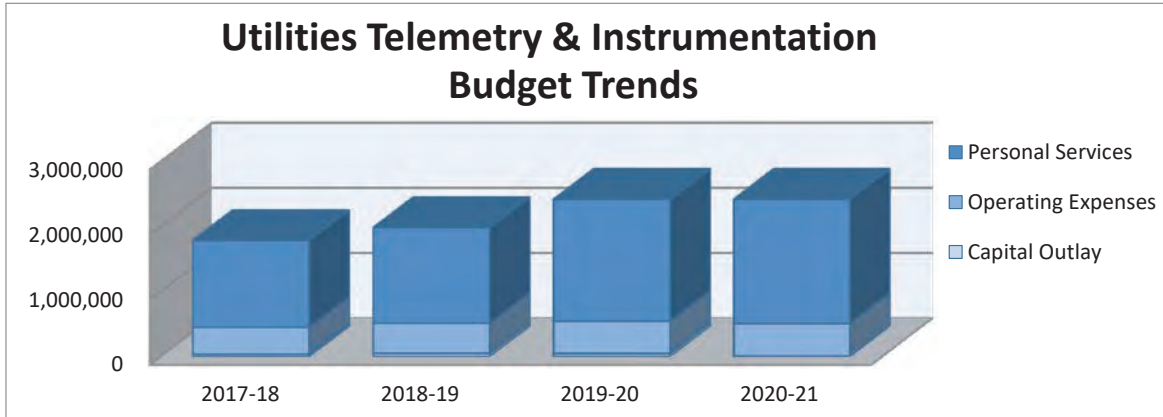
**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Supervisor	1.00	1.00	1.00	1.00
Financial Specialist	2.00	1.00	1.00	1.00
Budget Analyst	1.00	2.00	2.00	2.00
Warehouse Tech	4.00	4.00	4.00	4.00
<b>Total</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>

**CAPITAL OUTLAY:** N/A

**CITY OF PORT ST. LUCIE**  
**UTILITY SYSTEMS OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Telemetry & Instrumentation -- #339000  
Brad Macek, Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 1,336,907	\$ 1,467,889	\$ 1,873,496	\$ 1,912,226
Operating Expenses	412,152	463,334	495,824	497,547
Capital Outlay	38,341	51,500	50,000	10,000
<b>Total</b>	<b>\$ 1,787,399</b>	<b>\$ 1,982,723</b>	<b>\$ 2,419,320</b>	<b>\$ 2,419,773</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Manager	1.00	1.00	1.00	1.00
SCADA Supervisor	1.00	1.00	1.00	1.00
SCADA Tech	1.00	2.00	2.00	2.00
Crew Leader	1.00	1.00	1.00	1.00
I & C Technician	0.00	0.00	3.00	3.00
Lead Electrician	0.00	0.00	0.00	0.00
Electrician	11.00	11.00	0.00	0.00
Utility Electrician	0.00	0.00	2.00	2.00
Electrician Journeyman	0.00	0.00	7.00	7.00
Project Coordinator	0.00	1.00	1.00	1.00
Safety & Training Coordinator	0.00	1.00	1.00	1.00
<b>Total</b>	<b>15.00</b>	<b>18.00</b>	<b>19.00</b>	<b>19.00</b>

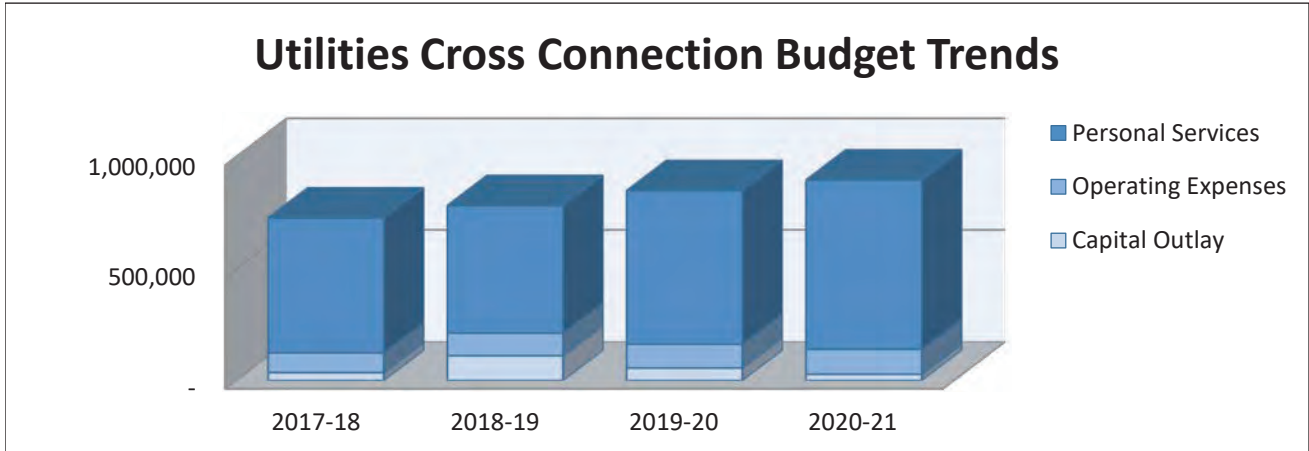
**CAPITAL OUTLAY:**

Vehicle Purchase F250 (Addition to Fleet)	\$ 40,000
Fluke Power Quality Analyzer	10,000
<b>Total</b>	<b>\$ 50,000</b>



**CITY OF PORT ST. LUCIE**  
**UTILITY SYSTEMS OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Water Services - Cross Connection -- #331100  
Brad Macek, Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 601,065	\$ 568,214	\$ 684,581	\$ 755,080
Operating Expenses	88,696	101,645	107,093	112,112
Capital Outlay	35,664	111,000	56,000	28,000
<b>Total</b>	<b>\$ 725,425</b>	<b>\$ 780,859</b>	<b>\$ 847,674</b>	<b>\$ 895,192</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)

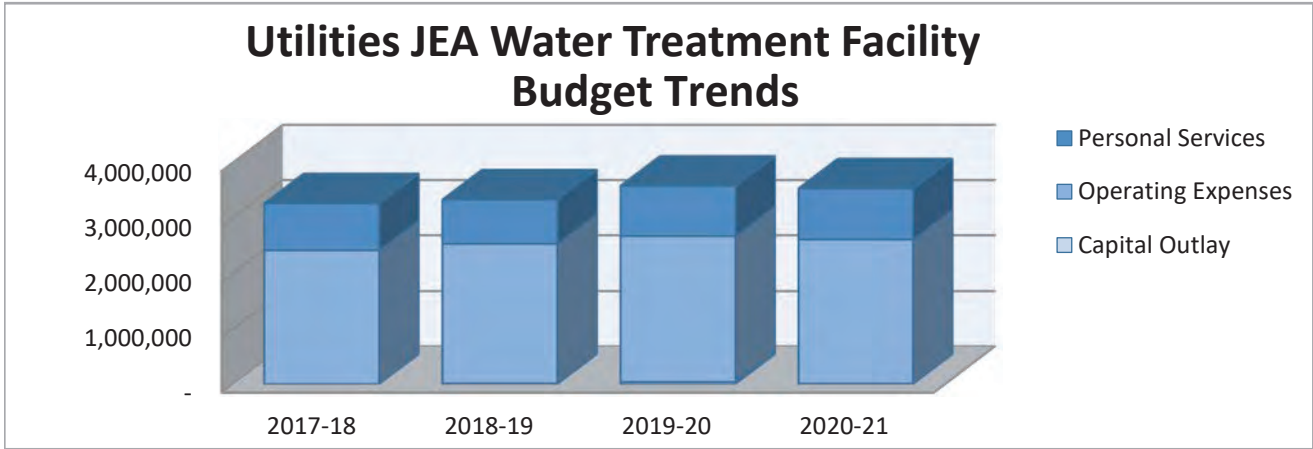
	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Supervisor	1.00	1.00	1.00	1.00
Utility Plumber	1.00	1.00	1.00	1.00
Cross Connection Technician	4.00	5.00	5.00	5.00
<b>Total</b>	<b>6.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>

**CAPITAL OUTLAY:**

F350 Flat Bed replacing UTS-01	\$ 28,000
F-150 Pickup replacing UCC-04	28,000
<b>Total</b>	<b>\$ 56,000</b>

**CITY OF PORT ST. LUCIE**  
**UTILITY SYSTEMS OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** James E. Anderson (JEA) Water Treatment Facility -- #331200  
Brad Macek, Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 849,323	\$ 800,921	\$ 907,923	\$ 923,797
Operating Expenses	2,411,444	2,515,470	2,631,728	2,598,777
Capital Outlay	3,044	15,500	42,000	12,000
<b>Total</b>	<b>\$ 3,263,812</b>	<b>\$ 3,331,891</b>	<b>\$ 3,581,651</b>	<b>\$ 3,534,574</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Chief Operator	1.00	1.00	1.00	1.00
Lead Operator	1.00	1.00	1.00	1.00
Plant Operator "A"	5.00	4.00	4.00	4.00
Plant Operator "B"	0.00	1.00	1.00	1.00
Plant Operator "C"	1.00	1.00	1.00	1.00
<b>Total</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>

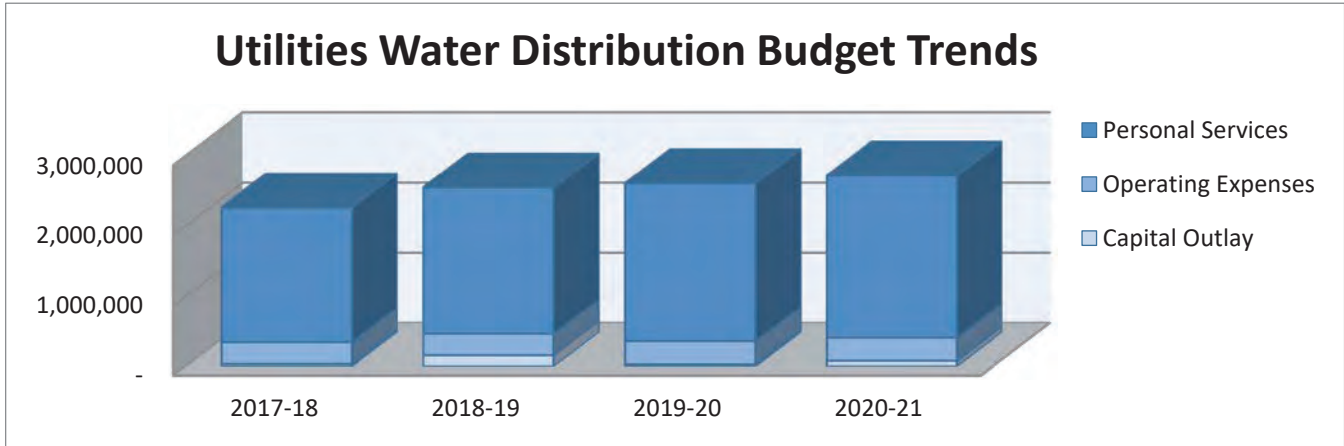
**CAPITAL OUTLAY:**

Replacement UW-9940 w/F150	\$ 30,000
Purchase of spare meters, pumps, motors, valves, etc.	12,000
<b>Total</b>	<b>\$ 42,000</b>



**CITY OF PORT ST. LUCIE**  
**UTILITY SYSTEMS OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Water Distribution-Preventive Maintenance -- #331600  
Brad Macek, Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 1,918,357	\$ 2,084,229	\$ 2,250,001	\$ 2,311,394
Operating Expenses	307,308	304,164	330,298	326,818
Capital Outlay	35,782	158,500	28,000	80,000
<b>Total</b>	<b>\$ 2,261,447</b>	<b>\$ 2,546,893</b>	<b>\$ 2,608,299</b>	<b>\$ 2,718,212</b>

**STAFFING SUMMARY:**

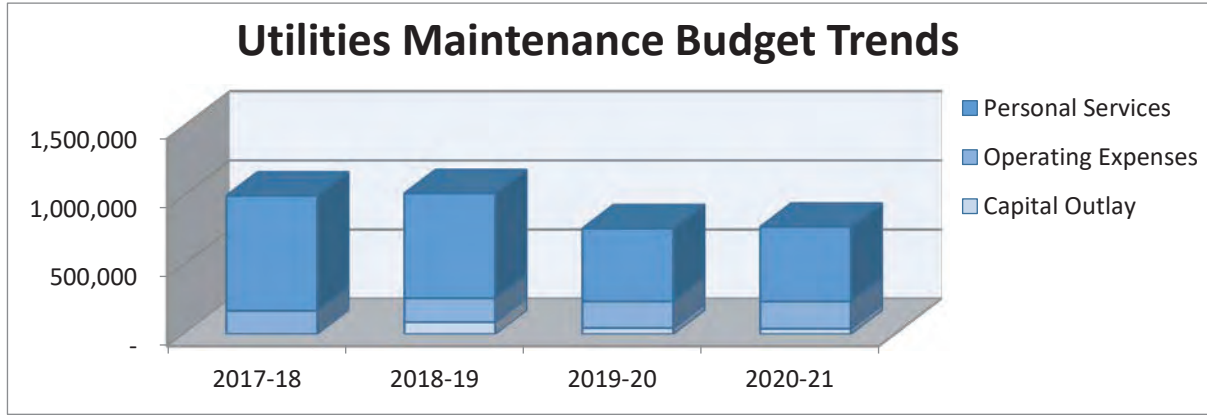
(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Superintendent	1.00	1.00	1.00	1.00
Supervisor	1.00	1.00	1.00	1.00
Crew Leader	1.00	0.00	0.00	0.00
PT Secretary	0.00	0.50	0.50	0.50
Water Operator Level III	9.00	12.00	12.00	12.00
Maintenance Mechanic	3.00	6.00	6.00	6.00
Field Technician	4.00	0.00	0.00	0.00
Field Technician Trainee	8.00	6.00	7.00	7.00
<b>Total</b>	<b>27.00</b>	<b>26.50</b>	<b>27.50</b>	<b>27.50</b>

**CAPITAL OUTLAY:**

F-150 Pickup to replace UWD-4649	\$ 28,000
<b>Total</b>	<b>\$ 28,000</b>

**CITY OF PORT ST. LUCIE**  
**UTILITY SYSTEMS OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Maintenance -- #336000  
Brad Macek, Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 832,722	\$ 758,310	\$ 528,607	\$ 539,737
Operating Expenses	168,368	173,003	191,900	196,426
Capital Outlay	1,192	87,500	45,000	40,000
<b>Total</b>	<b>\$ 1,002,282</b>	<b>\$ 1,018,813</b>	<b>\$ 765,507</b>	<b>\$ 776,163</b>

**STAFFING SUMMARY:**

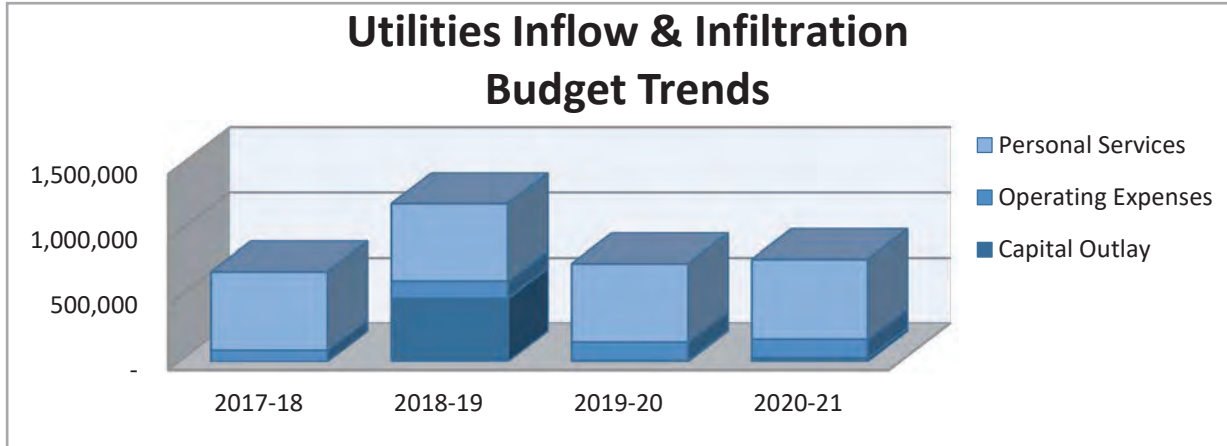
(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Maintenance Mechanic	8.00	6.00	6.00	6.00
<b>Total</b>	<b>8.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>

**CAPITAL OUTLAY:**

Addition to Fleet - F350 Vehicle Purchase	\$ 45,000
<b>Total</b>	<b>\$ 45,000</b>

**CITY OF PORT ST. LUCIE**  
**UTILITIES OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Inflow & Infiltration -- #337000  
Brad Macek, Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 601,302	\$ 590,418	\$ 600,184	\$ 611,131
Operating Expenses	88,535	133,520	141,270	145,510
Capital Outlay	-	486,500	10,000	28,000
<b>Total</b>	<b>\$ 689,837</b>	<b>\$ 1,210,438</b>	<b>\$ 751,454</b>	<b>\$ 784,641</b>

**STAFFING SUMMARY:**

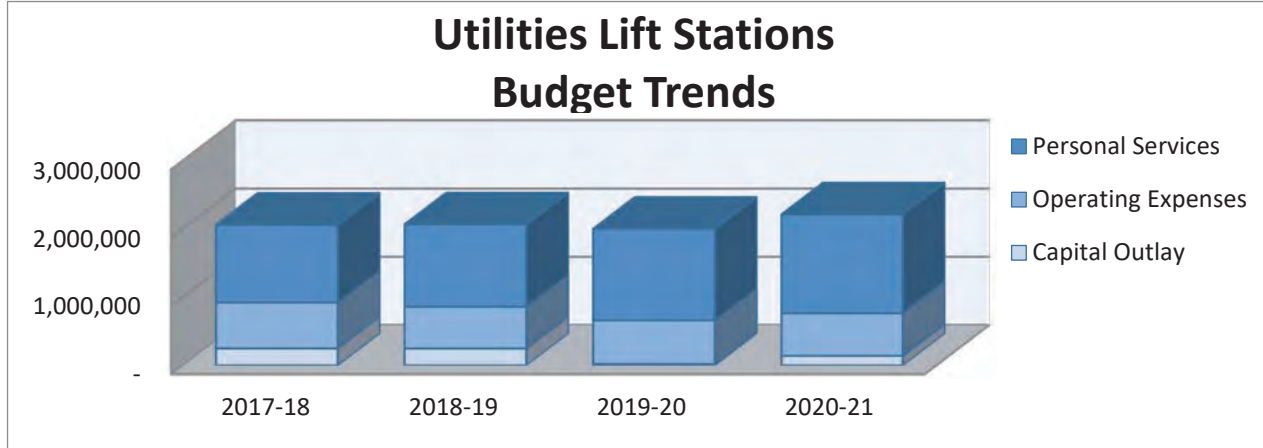
(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Crew Leader	1.00	1.00	1.00	1.00
Maintenance Mechanic	6.00	5.00	5.00	5.00
Field Technician	0.00	1.00	1.00	1.00
<b>Total</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>

**CAPITAL OUTLAY:**

TV Truck Camera	\$ 10,000
<b>Total</b>	<b>\$ 10,000</b>

**CITY OF PORT ST. LUCIE  
UTILITIES OPERATING FUND - #431  
DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Lift Stations -- #338000  
Brad Macek, Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 1,139,715	\$ 1,207,682	\$ 1,341,280	\$ 1,448,687
Operating Expenses	672,745	610,715	640,022	624,110
Capital Outlay	249,091	248,100	20,000	140,000
<b>Total</b>	<b>\$ 2,061,551</b>	<b>\$ 2,066,497</b>	<b>\$ 2,001,302</b>	<b>\$ 2,212,797</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)

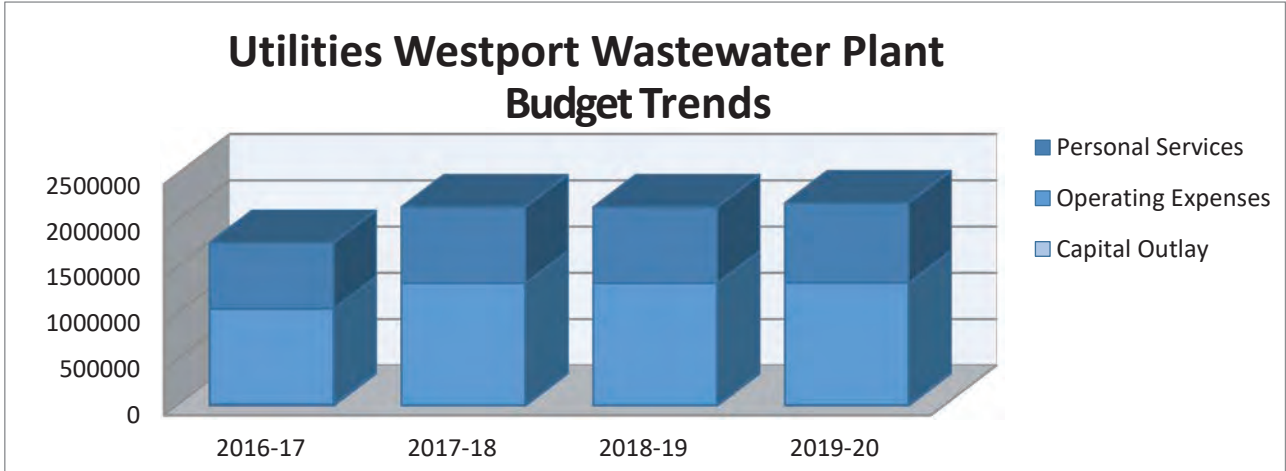
	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Manager	1.00	1.00	1.00	1.00
Superintendent	0.00	1.00	1.00	1.00
Supervisor	1.00	0.00	0.00	0.00
Crew Leader	1.00	1.00	1.00	1.00
Maintenance Mechanic	9.00	11.00	11.00	11.00
Field Technician	3.00	1.00	1.00	1.00
<b>Total</b>	<b>15.00</b>	<b>15.00</b>	<b>15.00</b>	<b>15.00</b>

**CAPITAL OUTLAY:**

Plasma cutter	\$ 20,000
<b>Total</b>	<b>\$ 20,000</b>

**CITY OF PORT ST. LUCIE**  
**UTILITIES OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Westport Wastewater Treatment Plant -- #351200  
Brad Macek, Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 716,946	\$ 768,761	\$ 830,157	\$ 842,343
Operating Expenses	1,594,035	1,610,412	1,644,696	1,673,446
Capital Outlay	6,328	13,500	7,000	35,000
<b>Total</b>	<b>\$ 2,317,309</b>	<b>\$ 2,392,673</b>	<b>\$ 2,481,853</b>	<b>\$ 2,550,789</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)

	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Chief Plant Operator	1.00	1.00	1.00	1.00
Plant Operator "A"	3.00	4.00	4.00	4.00
Plant Operator "B"	3.00	1.00	1.00	1.00
Plant Operator "C"	1.00	0.00	0.00	0.00
Plant Operator Trainee	0.00	2.00	2.00	2.00
<b>Total</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>

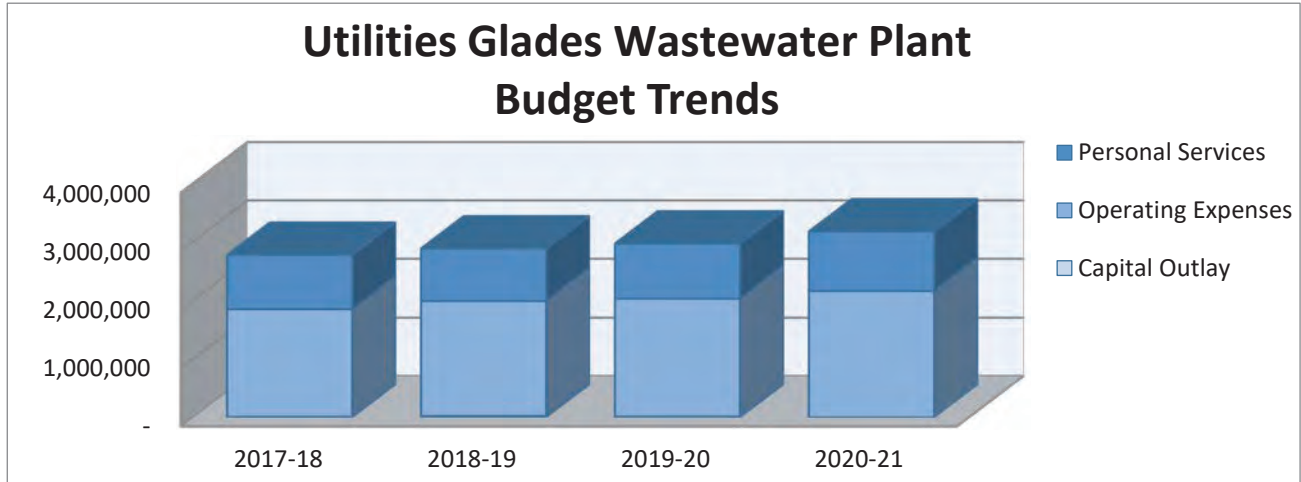
**CAPITAL OUTLAY:**

Portable Platforms for Cleaning and Dewatering	\$ 7,000
<b>Total</b>	<b>\$ 7,000</b>



**CITY OF PORT ST. LUCIE**  
**UTILITIES OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Glades Wastewater Treatment Plant -- #351300  
Brad Macek, Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 919,342	\$ 890,562	\$ 935,088	\$ 1,009,718
Operating Expenses	1,846,413	1,972,332	2,020,446	2,167,662
Capital Outlay	9,547	22,100	14,000	-
<b>Total</b>	<b>\$ 2,775,302</b>	<b>\$ 2,884,994</b>	<b>\$ 2,969,534</b>	<b>\$ 3,177,380</b>

**STAFFING SUMMARY:**

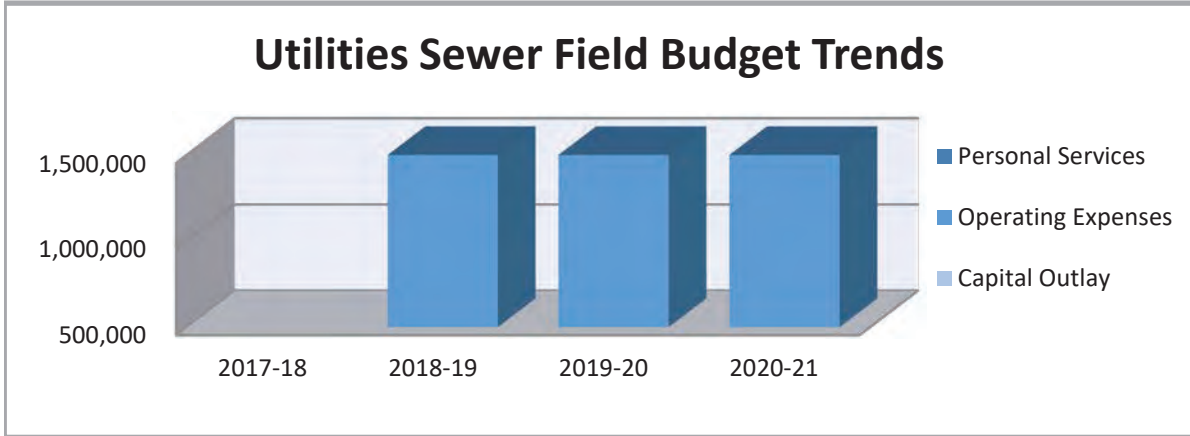
(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Chief Plant Operator	1.00	1.00	1.00	1.00
Lead Operator	1.00	1.00	1.00	1.00
Plant Operator "A"	6.00	4.00	4.00	4.00
Plant Operator "C"	0.00	3.00	3.00	3.00
Plant Operator Trainee	2.00	1.00	1.00	1.00
<b>Total</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>

**CAPITAL OUTLAY:**

HLD Instruments (Chlorine meters, turbidity meters, ph meters, etc.)	\$ 14,000
<b>Total</b>	<b>\$ 14,000</b>

**CITY OF PORT ST. LUCIE**  
**WATER AND SEWER CONNECTION FEES PROJECTS FUND - #439**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Sewer Field -- #431-351500  
Brad Macek, Director



**EXPENDITURE SUMMARY:**

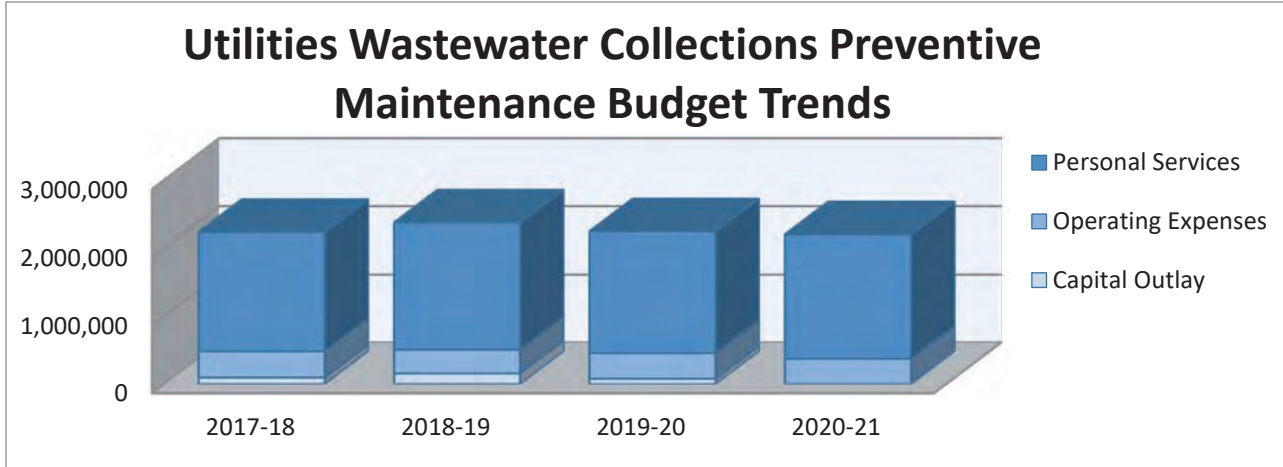
	2017-18 AUDITED *****	2017-18 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	-	-
Capital Outlay	70,581	75,000	100,000	110,000
<b>Total</b>	<b>\$ 70,581</b>	<b>\$ 75,000</b>	<b>\$ 100,000</b>	<b>\$ 110,000</b>

**CAPITAL OUTLAY:**

Building Improvements	\$ 75,000
Grinder Pump Installations	25,000
<b>Total</b>	<b>\$ 100,000</b>

**CITY OF PORT ST. LUCIE**  
**UTILITIES OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Wastewater Collections-Preventive Maintenance -- #351600  
Brad Macek, Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 1,749,164	\$ 1,865,068	\$ 1,784,140	\$ 1,824,275
Operating Expenses	387,209	350,239	378,708	375,377
Capital Outlay	97,471	157,500	80,000	-
<b>Total</b>	<b>\$ 2,233,844</b>	<b>\$ 2,372,807</b>	<b>\$ 2,242,848</b>	<b>\$ 2,199,652</b>

**STAFFING SUMMARY:**

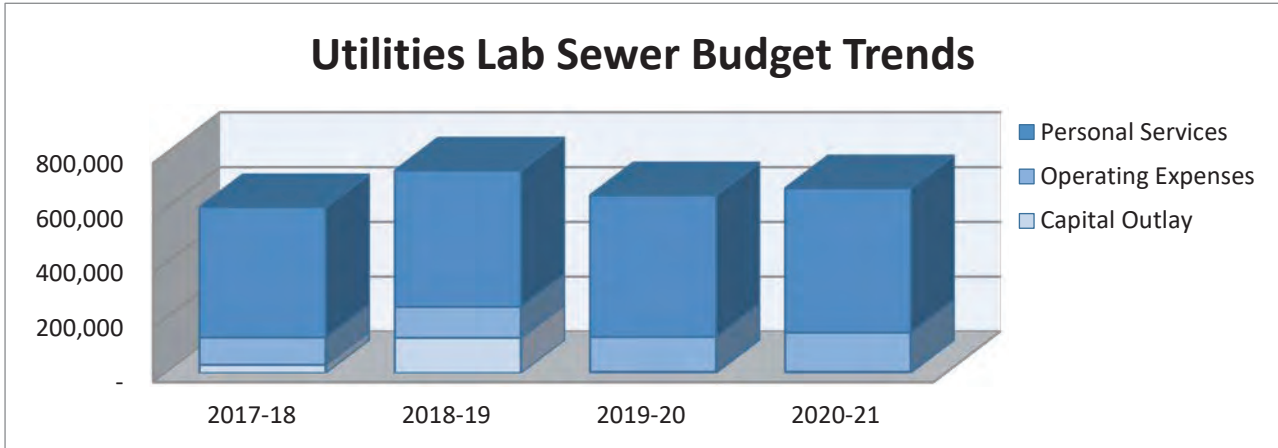
(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Superintendent	1.00	0.00	0.00	0.00
Supervisor	2.00	1.00	1.00	1.00
Crew Leader	0.00	3.00	3.00	3.00
Secretary	1.00	1.00	1.00	1.00
Maintenance Mechanic	8.00	3.00	3.00	3.00
Field Technician	4.00	1.00	1.00	1.00
Field Technician Trainee	9.00	16.00	16.00	16.00
<b>Total</b>	<b>25.00</b>	<b>25.00</b>	<b>25.00</b>	<b>25.00</b>

**CAPITAL OUTLAY:**

(2) Replacement vehicles	\$ 80,000
<b>Total</b>	<b>\$ 80,000</b>

**CITY OF PORT ST. LUCIE**  
**UTILITIES OPERATING FUND - #431**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Lab - Sewer -- #356000  
Brad Macek, Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 476,056	\$ 498,409	\$ 517,332	\$ 526,943
Operating Expenses	99,417	112,385	126,981	142,981
Capital Outlay	30,390	129,050	5,000	5,000
<b>Total</b>	<b>\$ 605,863</b>	<b>\$ 739,844</b>	<b>\$ 649,313</b>	<b>\$ 674,924</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Supervisor	1.00	1.00	1.00	1.00
Maintenance Mechanic	4.00	5.00	5.00	5.00
<b>Total</b>	<b>5.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>

**CAPITAL OUTLAY:**

Compressor	\$ 5,000
<b>Total</b>	<b>\$ 5,000</b>

**CITY OF PORT ST. LUCIE UTILITY SYSTEMS**  
**RENEWAL & REPLACEMENT FUND #438**  
**ADOPTED BUDGET - FY 2019-20**

	2019-2020 -----	2020-2021 -----	2021-2022 -----	2022-2023 -----	2023-2024 -----
<b>REVENUES:</b>					
Cash Carryforward	\$ 2,238,466	\$ 1,002,466	\$ 1,003,666	\$ 382,482	\$ 635,552
Interest Income	100,000	100,000	100,000	100,000	100,000
Transfer from 120 SAD Fund	150,000	-	-	-	-
Transfer from 122 SAD Fund					
Transfer from 431 Operating Fund	8,240,000	8,487,200	8,741,816	9,004,070	9,274,193
Totals	\$ 10,728,466	\$ 9,589,666	\$ 9,845,482	\$ 9,486,552	\$ 10,009,745

**EXPENDITURES:**

MAPPING - 1360

UIS file storage member hardware		20,000		25,000	25,000
Miscellaneous GPS Hardware	30,000	30,000	30,000	30,000	30,000
Sub-Meter GPS Collector Replacement	20,000				
Miscellaneous Network Hardware	20,000	20,000	20,000	20,000	20,000
End Of Life-Firewall Appliance Replacement	5,000				
Rack Battery Backup Controller Replacement	12,000				
Replication storage member hardware			25,000		
Totals	87,000	70,000	75,000	75,000	75,000

WATER FACILITIES -3310

Miscellaneous Emergency Repairs	90,000	95,000	95,000	100,000	100,000
Re-coat Chemical containment pads	-	-	35,000	-	
Lime Plant Filter Piping & Valve Replacement	300,000	-	300,000	300,000	300,000
Prineville Injection Well MIT	50,000				
Plant and Re-Pump Station Meter Repairs	25,000	25,000	25,000	25,000	25,000
Northport Pond & Pump Abandonment					
Security Camera upgrade	40,000	50,000	60,000	60,000	60,000
Rebuild Backwash Pump	-	-	-	75,000	75,000
30" Distribution Meter Replacements	-	15,000	-	15,000	20,000
Rebuild A-1, A-2, A-3	35,000	35,000	35,000	35,000	45,000
Rebuild HPP's 1,2,3,4,5	40,000	40,000	40,000	40,000	50,000
Lime Plant Transfer Pump Repair/Replacement	20,000	20,000	20,000	20,000	25,000
MP, SP and WP High Service Pump Replacement	30,000	-	40,000	50,000	50,000
Well house Roof Replacements	8,000	8,000	8,000	8,000	10,000
R & R Slaker Gear Box	15,000	20,000	20,000	25,000	25,000
Surficial Well Rehabilitations (2) (\$7,000 ea.)	14,000	14,000	14,000	14,000	16,000
Chemical pump replacement	12,000	15,000	15,000	18,000	18,000
Replace P04 & Antiscalant Bulk Tanks	20,000	-	-	-	
Pump Station Chlorine and Ammonia Upgrades	30,000	-	-	30,000	30,000
Lime Silo Level Indicators	25,000	-	-	-	25,000

**CITY OF PORT ST. LUCIE UTILITY SYSTEMS**  
**RENEWAL & REPLACEMENT FUND #438**  
**ADOPTED BUDGET - FY 2019-20**

	2019-2020 -----	2020-2021 -----	2021-2022 -----	2022-2023 -----	2023-2024 -----
Lime Plant Filter Media Replacement	200,000	100,000	300,000	300,000	-
Spare HS Pumps	90,000	90,000	100,000	100,000	100,000
RO Plant High Service Pump Replacement	90,000	90,000	100,000	100,000	100,000
Replace Micron Filter Valves(2 per year)	10,000	10,000	-	-	15,000
Repaint Westport, Southport & Midport Storage Tank	60,000	100,000	-	-	60,000
RO Plant Blend Basin Coating	-	-	-	-	
Chlorine Regulators	20,000	-	-	25,000	25,000
Silo safety improvements	10,000	10,000	10,000	10,000	
RO Plant Odor Control System Blower Replacement	45,000	45,000	45,000	-	55,000
NP, MP, SP, WP, & Well Fence Repairs	20,000	20,000	20,000	20,000	25,000
Admin Building painting	-	-	-	30,000	
Prineville Site Lighting	-	-	-	-	
RO Plant Membrane Replacement (Skids 3 thru 5)					
RO Plant Transfer Pump Repair/Replacement	70,000	70,000	70,000	-	70,000
Blend Basin VFD Replacement	25,000	-	-	-	25,000
Media Replacement for Scrubbers/Degassifiers	20,000	20,000	20,000	20,000	
Lime Plant Accelerator Gearbox Replacement	20,000	20,000	-	-	20,000
Electrical Report RO Plant	-	-			
Replace Surficial Well #2		-	-	-	
<b>Totals</b>	<b>1,434,000</b>	<b>912,000</b>	<b>1,372,000</b>	<b>1,420,000</b>	<b>1,369,000</b>

CROSS CONNECTION - FLUSHING - 3311

Rehabbing City's Backflow Preventers	16,000	16,000	16,000	16,000	16,000
New Const. Commercial Meter and Backflow installs	50,000	50,000	50,000	50,000	50,000
Rehabbing large meters to radio reads	25,000	25,000	25,000	25,000	25,000
Miscellaneous Supplies	25,000	25,000	25,000	25,000	25,000
<b>Totals</b>	<b>116,000</b>	<b>116,000</b>	<b>116,000</b>	<b>116,000</b>	<b>116,000</b>

JAMES E. ANDERSON RO WTP - 3312

Replace Membranes Skids 1 - 3	600,000	-	-	-	
RO Well Rehabilitation (One per Year)	150,000	150,000	150,000	150,000	150,000
Degasifiers, Scrubbers & Piping (Repairs & Painting)	-	-	-	-	-
JEA RO WTP Degassifier & Scrubber Valve R&R	25,000	25,000	25,000	25,000	25,000
JEA RO WTP Degasifer / Scrubber System R&R	20,000	50,000	50,000	50,000	50,000
JEA RO WTP Motor, Pump, & Valve R&R	50,000	50,000	50,000	50,000	50,000
JEA RO WTP DIW MIT (Due - 11/2017)	-	-	-	-	30,000
Misc. Emergency R&R	50,000	50,000	50,000	50,000	50,000
RL Re-pump Station Motor, Pump, & Valve R&R	25,000	25,000	25,000	25,000	25,000
RL SW Water Booster Station Pump R&R	10,000	10,000	10,000	10,000	10,000
JEA RO WTP Chemical Feed Pump R&R	10,000	15,000	15,000	15,000	15,000
RO Well Motor, Pump, & Valve R&R	50,000	50,000	50,000	50,000	50,000
RO Well #9 Generator Installation	-	100,000	-	-	-
Chlorinator Regulators	12,000	15,000	15,000	15,000	15,000

**CITY OF PORT ST. LUCIE UTILITY SYSTEMS**  
**RENEWAL & REPLACEMENT FUND #438**  
**ADOPTED BUDGET - FY 2019-20**

	2019-2020 -----	2020-2021 -----	2021-2022 -----	2022-2023 -----	2023-2024 -----
JEA RO WTP Ammonia / Chlorine System R&R	10,000	10,000	10,000	10,000	10,000
RO Building HVAC & Exhaust Fan Unit R&R	20,000	20,000	20,000	20,000	20,000
Install Level Transducers @ RO Wells	-	20,000	20,000	20,000	20,000
JEA RO WTP Blowdown & Potable Storage Tank Repairs	35,000	-	35,000	-	35,000
JEA RO WTP Chemical Room Floors and Containment Pads	25,000	50,000	50,000	50,000	50,000
Paint Buildings and Ground Storage Tanks (JEA & Rangeline)	-	75,000	75,000	75,000	75,000
JEA RO WTP Alkalinity Recovery Project	-	-	-	-	500,000
Repair 30' Flange Leak	50,000	-	-	-	-
Replace Membranes Skids 4 - 5	-	400,000	-	-	-
Replace Membranes Skids 6 - 8	-	-	600,000	-	-
Replace Membranes Skids 9 - 10	-	-	-	400,000	-
Totals	1,142,000	1,115,000	1,250,000	1,015,000	1,180,000

McCARTY RANCH - 3314

C23 Outfall Structure Reinforcement		-	200,000		
Ditch cleaning	25,000	35,000	35,000	-	-
Culvert replacement at McCarty Extension	50,000	100,000			
Rehab of houses	20,000	20,000	20,000		
Parcel D - 2 mile clearing of Herman Canal	-	-	-		
Field Office (Kennedy)	30,000	-	-	-	
Pepper tree removal	25,000	25,000	25,000	25,000	20,000
Misc Repairs	40,000	40,000	40,000	40,000	40,000
Totals	190,000	220,000	320,000	65,000	60,000

WATER DISTRIBUTION - P.M. - 3316

Line Break Repairs	60,000	60,000	60,000	60,000	60,000
Misc. Supplies @ \$80,000 per month	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Water Main Deflections	50,000	30,000	30,000	30,000	30,000
Painting of the River Crossings	-	35,000	35,000	35,000	35,000
Totals	1,110,000	1,125,000	1,125,000	1,125,000	1,125,000

INFLOW & INFILTRATION - 3370

Manhole Replacements & Rehabs	135,000	135,000	135,000	135,000	135,000
Gravity Sewer Line Repairs	135,000	135,000	135,000	135,000	135,000
Infrastructure - Point Repairs & Training	-	10,000	10,000	10,000	10,000
Totals	270,000	280,000	280,000	280,000	280,000

**CITY OF PORT ST. LUCIE UTILITY SYSTEMS**  
**RENEWAL & REPLACEMENT FUND #438**  
**ADOPTED BUDGET - FY 2019-20**

	2019-2020 -----	2020-2021 -----	2021-2022 -----	2022-2023 -----	2023-2024 -----
<u>LIFT STATIONS-3380</u>					
Lift Station Replacement	500,000	500,000	500,000	500,000	500,000
Lift Station Replacement		-	-	-	-
Lift Station Beautification	50,000	50,000	50,000	50,000	50,000
Spare Impellers	30,000	30,000	30,000	30,000	30,000
Spare Lift Station Pumps	250,000	250,000	250,000	250,000	250,000
Lift Station Pump Repairs	135,000	135,000	135,000	135,000	135,000
SCADA for Lift Stations	-	50,000	50,000	50,000	50,000
Misc. Supplies	90,000	92,000	95,000	95,000	95,000
Totals	1,055,000	1,107,000	1,110,000	1,110,000	1,110,000

<u>WEST PORT WWTP -3512</u>					
Miscellaneous Emergency Equipment	75,000	90,000	90,000	90,000	90,000
Sandblast & Paint Piping / Equipment	30,000	30,000	30,000	30,000	30,000
Paint WP, SPBS Buildings and Tanks	-	50,000	50,000	50,000	50,000
Clean / Replace Plant Odor Control Piping			20,000		
Anoxic Covers - Inspect / Repair		25,000			
SP, WP, & SPBS Fence Repair and Replacement	-	5,000	5,000	5,000	5,000
Pond Liners - Replacement					60,000
Southport 6" Eff Valve - Repair	20,000				
Clean Aeration Basins-(3)	25,000				
Westport Injection Well MIT (2023)				50,000	
Southport Injection Well MIT (Due 2023)				50,000	
DEP Required GST & Hydro Tank Cleaning & Inspections (3)			10,000		
Crane Hoist Replacement					
Sludge Storage Tank Inspection and Repairs			5,000		
Headworks Grit System - Rehab			20,000		
Rehab Clarifier #1 Structure					
Rehab Clarifier #2 Structure					75,000
Rehab Clarifier #3 Structure				75,000	
Clarifier Weir Wolf Brush system - Repair / Replace (3)			16,000		
Headworks Barscreen & Rotopress Components - Replacement	10,000	10,000	10,000	10,000	10,000
Headworks Grit System Components - Replacement	-	5,000	5,000	5,000	5,000
Headworks Odor Control System Equipment & Components - Repair / R	25,000	25,000	25,000	25,000	25,000
Anoxic Mixers - Repair / Replace(11)	8,000	8,000	8,000	8,000	8,000
Aeration Drive Mixers and Motors - Repair / Replace (9)	25,000	25,000	25,000	25,000	25,000
Aeration Recirculation Pump - Repair / Replace (6)	13,000	13,000	13,000	13,000	13,000
ICECUBE units - Repair /Replace (3)	-	2,000	-	-	
D.O. Controllers and Probes (6)	-	5,000	5,000	5,000	5,000
Clarifier Drives - Repair / Replace (3)	30,000	30,000	30,000	30,000	30,000
RAS and WAS pumps - Repair / Replace (5)	-	5,000	5,000	5,000	5,000
Vertical Turbine Pumps & Motors (IW,FD, Reuse)- Repair / Replace (1	10,000	10,000	10,000	10,000	10,000
Reuse Air Compressor components - Repair / Replace (2)	-	4,000	4,000	4,000	4,000



**CITY OF PORT ST. LUCIE UTILITY SYSTEMS**  
**RENEWAL & REPLACEMENT FUND #438**  
**ADOPTED BUDGET - FY 2019-20**

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
	-----	-----	-----	-----	-----
Reuse Compliance Meter Replacements (pH, NTU, CL2)	-	3,000	3,000	3,000	3,000
Chlorine Feed Equipment - Repair / Replace (4 heads, 2 feed systems)	6,000	6,000	6,000	6,000	6,000
Chlorinator Assembly and rotometers Replacement			10,000		
Sandfilter components Repair / Replace (12)	10,000	10,000	10,000	10,000	10,000
Sample Pumps for Reclaimed and Monitoring Wells (6)	-	5,000	5,000	5,000	5,000
Sand Filters Media Replacement and/or Cleaning					
Plant Water System Equipment & Components - Repair / Replace	10,000	10,000	10,000	10,000	10,000
I.W. System Electrical & Instrumentation components - Repair / Replace	-	5,000	5,000	5,000	5,000
Slide Gate - Repair / Replace (33)	50,000	50,000	50,000	50,000	50,000
Valves (WP, SP, SPBS, Reuse Ponds Repair / Replace	-	5,000	5,000	5,000	5,000
Dewatering Conveyer and Gates - Repair/ Replace (3)	-	5,000	5,000	5,000	90,000
Dewatering Centrifuge Repairs (2)	20,000	20,000	20,000	20,000	20,000
Dewatering Electrical and Instrumentation Components	-	10,000	10,000	10,000	10,000
Dewatering Odor Control System Equipment & Components - Repair / R	-	25,000	25,000	25,000	25,000
Sludge Blower components Repair / Replace (3)	-	10,000	10,000	10,000	10,000
Sludge Feed Pump and Grinder components - Repair / Replace(2)	20,000	30,000	30,000	30,000	30,000
Generator Components Repair and Replace (WP, SP, SPBS - 4)	20,000	20,000	20,000	20,000	20,000
Generator Diesel Storage Components - Repair / Replace	-	4,000	4,000	4,000	4,000
UPS Battery Replacement (3)	-	9,000	9,000	9,000	9,000
Misc Electrical, VFD's and Harmonic Filters - Repair / Replace	15,000	20,000	20,000	20,000	20,000
PLC and SCADA Hardware Repair / Replace	-	3,000	3,000	3,000	3,000
Liftstation Pump - Repair / Replace (4)	-	9,000	9,000	9,000	9,000
Instrumentation Sensors, Controllers, Analyzers, Transmitters	15,000	20,000	20,000	20,000	20,000
Flow Meter Repair / Replacement - WP, SP, SPBS (18)	-	10,000	10,000	10,000	10,000
Level Transmitter Replacement - Inf,Ras/Was,Reuse,IW,FD,Sludge (7)	-	3,000	3,000	3,000	3,000
Auto Sampler Replacement (3)	-	7,000	7,000	7,000	7,000
Air Conditioner replacement (WP,SP,SPBS - 19 Units)	-	5,000	5,000	5,000	5,000
Lab Equipment (meters, ovens, vacuum pump, magnetic stir, refrigerator)	-	2,500	2,500	2,500	2,500
Security and Surveillance Equipment Repair / Replacement- for SPBS ar	-	5,000	5,000	5,000	5,000
SCBA Replacement				3,000	
SPBS Pumps and Motors - Repair / Replacement	-	10,000	10,000	10,000	10,000
SPBS Misc Meters and Instruments - Repair / Replace	-	4,000	4,000	4,000	4,000
SPWWTP Plant and IW Equipment / Instrument Repairs	-	5,000	5,000	5,000	5,000
Totals	437,000	400,000	400,000	400,000	400,000

GLADES WWTP -3513

Headworks Rehabilitation and Corrosion Coating	600,000				
Miscellaneous Emergency Equipment	75,000	75,000	75,000	75,000	75,000
Paint Buildings, Tanks, Pipes, Motors, and Pumps (Glades, NPBPS, GB	40,000	40,000	40,000	40,000	45,000
Repair / Replace Vertical Turbine Pumps and Motors (15)	50,000	50,000	50,000	50,000	60,000
Repair / Replace RAS and WAS pumps (6 Ras, 4 Was)	33,000	33,000	33,000	33,000	33,000
Repair / Replace Anoxic Mixers (14)	32,000	32,000	32,000	32,000	32,000
Repair / Replace Clarifier Drives (4)	30,000		30,000		30,000

**CITY OF PORT ST. LUCIE UTILITY SYSTEMS**  
**RENEWAL & REPLACEMENT FUND #438**  
**ADOPTED BUDGET - FY 2019-20**

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
	-----	-----	-----	-----	-----
Repair / Replace Misc Electrical Items, VFDs, Breakers, Accessories	20,000	30,000	30,000	30,000	30,000
Repair / Replace Sludge Blowers (2 Motors, 2 Impellers)	30,000	5,000	5,000	5,000	5,000
Clean Aeration Basins	25,000	25,000	25,000	25,000	25,000
Repair / Replace Centrifuge Components (2)	20,000	20,000	20,000	20,000	20,000
Repair / Replace Generator Components (Glades, NPBPS, GBPS)	20,000	20,000	20,000	20,000	20,000
Repair / Replace Sludge Feed Pump Systems (2)	10,000	40,000	20,000	40,000	20,000
Repair / Replace Recirculation Pumps (8)	18,000	18,000	18,000	18,000	18,000
Weir Brush System (2 left to install)	18,000	18,000			
Repair / Replace Aeration Blowers / Motors / Valves (5)	15,000	15,000	15,000	15,000	15,000
BPS - Glades - Repair / Replace Booster Pumps and Motors (6)	10,000	10,000	10,000	10,000	10,000
BPS - Glades - Repair / Replace VFD Units and Electrical Items (6)	10,000	10,000	10,000	10,000	10,000
BPS - Northport - Repair / Replace Booster Pumps and Motors (5)	10,000	10,000	10,000	10,000	10,000
BPS - Northport - Repair / Replace VFD Units and Electrical Items (5)	10,000	10,000	10,000	10,000	10,000
Repair / Replace Conveyor Screws, Motors, and Gates (6)	10,000	10,000	10,000	10,000	10,000
Repair / Replace Offsite or Onsite IW Flow Meters (2)	10,000		10,000		10,000
Repair / Replace Polymer Feed System Components (2)	10,000	10,000	10,000	10,000	10,000
Repair / Replace Plant Lift Station Pumps (8)	8,500	8,500	8,500	8,500	8,500
UPS Battery Replacement (3)	7,000	7,000	7,000	7,000	7,000
Auto Sampler Replacement (3)	7,000	7,000	7,000	7,000	7,000
Repair / Replace Aeration DO Probes and Controllers (8 of each)	6,000	6,000	6,000	6,000	6,000
Repair / Replace Chlorine Equipment (4 heads, 2 feed systems)	6,000	6,000	6,000	6,000	6,000
Repair / Replace Sludge Feed Flow Meters (2)	5,000		5,000		5,000
Repair / Replace Odor Control Blower Motors and Impellers (2)	5,000		5,000		5,000
Repair / Replace Grit Classifier Motor	5,000		5,000		5,000
Repair / Replace Globe Style Check Valves (10)	5,000	5,000	5,000	5,000	5,000
Repair / Replace Fences and Gates (Glades, NPBPS, GBPS)	5,000	5,000	5,000	5,000	5,000
Repair / Replace Barscreen Components	5,000	5,000	5,000	5,000	5,000
Repair / Replace Air Conditioners (12) (Glades, NPBPS, GBPS)	5,000	5,000	5,000	5,000	5,000
BPS - All - Repair / Replace Miscellaneous Meters and Instruments	5,000	5,000	5,000	5,000	5,000
Repair / Replace Air Compressors (3 Units, 1 Dryer, 1 Controller)	4,000	8,000	4,000	8,000	8,000
Repair / Replace Macerator Units (2)	5,000	5,000	5,000	5,000	5,000
Repair / Replace Reuse Compliance Instruments (6)	4,000	4,000	4,000	4,000	4,000
Repair / Replace SCADA and PLC Hardware	3,000	3,000	3,000	3,000	3,000
Repair / Replace Odor Control Blower Motors (2) and Impellers (2)	3,000	3,000	3,000	3,000	3,000
Repair / Replace Air Flow Meters (5)	3,500	3,500	3,500	3,500	3,500
Repair / Replace Filter Dosing Flow Meters (2)	3,000	3,000	3,000	3,000	3,000
Repair / Replace Odor Control System Chemical Pumps (6)	2,500		2,500		2,500
Repair / Replace Odor Control Recirculation Pumps and Motors (6)	2,000		2,000		2,000
Repair / Replace Grit System Automated Valves (2)	2,000			2,000	2,000
Repair / Replace HWOC Sensor Probes (3) or Controller	2,000	2,000	2,000	2,000	2,000
Repair / Replace Grit Blowers (2)	1,500		1,500		1,500
Repair / Replace Hydrorangers (10)	1,200	1,200	1,200	1,200	1,200
BPS - Glades - Repair / Replace Seal Water Pumps and Equipment (2)	1,400	1,400	1,400	1,400	1,400

**CITY OF PORT ST. LUCIE UTILITY SYSTEMS  
RENEWAL & REPLACEMENT FUND #438  
ADOPTED BUDGET - FY 2019-20**

	2019-2020 -----	2020-2021 -----	2021-2022 -----	2022-2023 -----	2023-2024 -----
BPS - Northport - Repair / Replace Seal Water Pumps and Equipment (2)	1,400	1,400	1,400	1,400	1,400
DEP required GST & Hydro Tank cleaning & inspection (2)			5,000		
Glades Injection Well MIT (Due 2018)				20,000	
Rehab Clarifier #2 Structures					
Rehab Clarifier #3 Structures			85,000		
Rehab Clarifier #4 Structures			85,000		
Repair / Replace Influent Flow Meter (2)		15,000		15,000	
Repair / Replace Pump Station Flow Meters (GBPS, NPBPS)		10,000		10,000	
Sludge Storage Tank Inspection and Repairs			5,000		
Totals	1,220,000	601,000	775,000	605,000	616,000
<b><u>WASTE WATER COLLECTIONS - PM - 3516</u></b>					
Force Main Replacements - East and West of US 1	100,000	100,000	100,000	100,000	100,000
Misc. Supplies @ \$152,000 per month	2,400,000	2,400,000	2,400,000	2,400,000	2,400,000
Force Main Deflections	35,000	30,000	30,000	30,000	30,000
Painting of the River Crossings	-	30,000	30,000	30,000	30,000
Pigging for Force Main	100,000	50,000	50,000	50,000	50,000
Totals	2,635,000	2,610,000	2,610,000	2,610,000	2,610,000
Administrative Charges - General Fund	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
Total of Capital Projects & Payments	<b>\$ 9,726,000</b>	<b>\$ 8,586,000</b>	<b>\$ 9,463,000</b>	<b>\$ 8,851,000</b>	<b>\$ 8,971,000</b>
Contingency for Future Years	<b>\$ 1,002,466</b>	<b>\$ 1,003,666</b>	<b>\$ 382,482</b>	<b>\$ 635,552</b>	<b>\$ 1,038,745</b>
<b>SURPLUS &lt;DEFICIT&gt;</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**CITY OF PORT ST. LUCIE**  
**WATER & SEWER CONNECTION FEES FUND #439**  
**ADOPTED BUDGET - FY 2019-20**

	AUDITED 2017-18	BUDGET 2018-19	ESTIMATED 2017-18	ADOPTED 2019-20	PROJECTED 2020-21
	*****				
<b>Beginning Undesignated Reserve</b>	\$ 9,539,095	\$ 9,539,095	\$ 8,968,873	\$ 9,539,095	\$ 8,451,883
<b>REVENUES &amp; SOURCES:</b>					
Operating Revenues	\$ 6,212,815	\$ 5,802,000	\$ 6,915,000	\$ 6,765,000	\$ 6,265,000
Interest Income	58,001	75,000	200,000	75,000	75,000
Other/Misc.	3	-	-	-	-
Fund Transfers	999,996	-	-	-	-
Use of Reserves	-	853,145	-	1,087,212	1,655,510
Acct. Rec'ble Net Impact of 10-Yr. Payback	-	-	-	-	-
TOTAL	\$ 7,270,815	6,730,145	7,115,000	\$ 7,927,212	\$ 7,995,510
<b>EXPENDITURES:</b>					
Personal Services	\$ -	\$ 958,385	\$ 1,006,520	\$ 1,120,575	\$ 1,156,465
Depreciation	-	-	-	-	-
Operating Supplies & Exp.	13,510	5,294,042	5,467,805	6,354,919	6,365,327
Bad Debt Exp.	-	-	-	-	-
Capital Equipment & Projects	917,654	184,000	10,500	158,000	180,000
Debt Service	-	-	-	-	-
Designated Reserve - Debt Retirement	-	-	-	-	-
Interfund Transfer to Fund #001	-	293,718	293,718	293,718	293,718
Interfund Transfer to Fund #605	-	-	-	-	-
Interfund Transfer to 431	-	-	-	-	-
TOTAL	\$ 931,164	\$ 6,730,145	\$ 6,778,543	\$ 7,927,212	\$ 7,995,510
<b>SURPLUS &lt;DEFICIT&gt;</b>	<b>\$ 6,339,651</b>	<b>\$ -</b>	<b>\$ 336,457</b>	<b>\$ -</b>	<b>\$ 0</b>
Designated Reserve - Financial Policy 17%	\$ -	\$ 614,141	\$ 971,149	\$ 1,270,834	\$ 1,128,269
<b>Designated</b>	<b>\$ 614,141</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,270,834</b>	<b>\$ 1,128,269</b>
<b>Undesignated</b>	<b>8,924,954</b>	<b>-</b>	<b>-</b>	<b>8,268,261</b>	<b>7,323,614</b>
<b>Use of Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,087,212</b>	<b>1,655,510</b>
	<b>\$ 9,539,095</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,451,883</b>	<b>\$ 6,796,373</b>

**CITY OF PORT ST. LUCIE**  
**WATER & SEWER CONNECTION FEES FUND REVENUES**  
**ADOPTED BUDGET - FY 2019-20**

	AUDITED 2017-18 *****	BUDGET 2018-19 *****	ESTIMATED 2018-19 *****	ADOPTED 2019-20 *****	PROJECTED 2020-21 *****
<b><u>OPERATING REVENUES</u></b>					
341.902 Sale of Maps & Pub.	\$ -	\$ -	\$ -	\$ -	\$ -
341.903 Certification, Copies	60	-	-	-	-
343.351 Water Application Fees	6,196	7,000	15,000	15,000	15,000
343.353 Connection Fees - Water	1,058,886	-	-	-	-
343.355 Water Installation Charges	47,476	795,000	1,600,000	1,250,000	1,250,000
343.453 Line Charges- Water	-	-	-	-	-
343.455 Line Charges - Sewer	-	-	-	-	-
343.553 Connection Fees - Sewer	-	-	-	-	-
343.555 Grinder Pump Installation Charges	5,100,197	5,000,000	5,300,000	5,500,000	5,000,000
Totals	6,212,815	5,802,000	6,915,000	6,765,000	6,265,000
<b><u>NON-OPERATING REVENUES</u></b>					
361.000 Interest Income	58,001	75,000	200,000	75,000	75,000
361.108 Interest Income - Spanish Lakes	-	-	-	-	-
361.200 Interest from State	-	-	-	-	-
381.122 Interfund transfer from 122	-	-	-	-	-
381.431 Interfund transfer from 431	999,996	-	-	-	-
381.447 Interfund transfer from 447	-	-	-	-	-
381.605 Fund Transfer from Medical Ins. Fund	-	-	-	-	-
369.900 Gain or Loss om Sales	-	-	-	-	-
369.985 Miscellaneous Revenue	3	-	-	-	-
Totals	1,058,000	75,000	200,000	75,000	75,000
<b><u>NON-REVENUES</u></b>					
389.900 Use of Reserves		853,145	-	1,087,212	1,655,510
Totals	-	853,145	-	1,087,212	1,655,510
FUND TOTALS	\$ 7,270,815	\$ 6,730,145	\$ 7,115,000	\$ 7,927,212	\$ 7,995,510

**CITY OF PORT ST. LUCIE**  
**WATER AND SEWER CONNECTION FEES FUND EXPENDITURE SUMMARY**  
**ADOPTED BUDGET - FY 2019-20**

	ACTUAL 2017-18 *****	BUDGET 2018-19 *****	ESTIMATED 2018-19 *****	ADOPTED 2019-20 *****	% INCR <% DECR> *****	PROJECTED 2020-21 *****	% INCR <% DECR> *****
250000 EMERGENCY & DISASTER RELIEF - HURRICANE JEANNE							
Personal Services	-	-	-	-	N/A	-	N/A
Operating Expense	-	-	-	-	N/A	-	N/A
Capital Outlay	-	-	-	-	N/A	-	N/A
TOTAL	-	-	-	-	N/A	-	N/A
331500 WATER DISTRIBUTION							
Personal Services	-	285,836	333,971	341,459	19.46%	352,420	3.21%
Operating Expense	13,510	420,787	594,550	636,852	51.35%	644,006	1.12%
Capital Outlay	917,654	173,500	0	100,000	-42.36%	120,000	20.00%
Debt Service	-	-	-	-	N/A	-	N/A
TOTAL	931,164	880,123	928,521	1,078,311	22.52%	1,116,427	3.53%
351500 WASTEWATER COLLECTIONS							
Personal Services	-	672,549	672,549	779,116	15.85%	804,044	3.20%
Operating Expense	-	4,873,255	4,873,255	5,718,067	17.34%	5,721,321	0.06%
Capital Outlay	-	10,500	10,500	58,000	452.38%	60,000	3.45%
Debt Service	-	-	-	-	N/A	-	N/A
TOTAL	-	5,556,304	5,556,304	6,555,183	17.98%	6,585,365	0.46%
419900 NON-DEPARTMENTAL -- 100%							
Depreciation Expense	-	-	-	-	N/A	-	N/A
TOTAL	-	-	-	-	N/A	0	N/A
TOTALS							
Personal Services	-	958,385	1,006,520	1,120,575	16.92%	1,156,465	3.20%
Operating Expense	13,510	5,294,042	5,467,805	6,354,919	20.04%	6,365,327	0.16%
Depreciation Expense	-	-	-	-	N/A	-	N/A
Bad Debt Expense	-	-	-	-	N/A	-	N/A
Capital Outlay	917,654	184,000	10,500	158,000	-14.13%	180,000	13.92%
Debt Service	-	-	-	-	N/A	-	N/A
Designated Reserve-Debt Service Retirement	-	-	-	-	N/A	-	N/A
Interfund Transfer - Fund #001	-	293,718	293,718	293,718	0.00%	293,718	0.00%
Interfund Transfer - Fund #605	-	-	-	-	N/A	-	N/A
Interfund Transfer - Fund 431	-	-	-	-	N/A	-	N/A
TOTAL	931,164	6,730,145	6,778,543	7,927,212	17.79%	7,995,510	100.86%
WATER & SEWER CONNECTION FEES TOTAL	<u>\$ 931,164</u>	<u>\$ 6,730,145</u>	<u>\$ 6,778,543</u>	<u>\$ 7,927,212</u>	<u>\$ 0</u>	<u>\$ 7,995,510</u>	<u>100.86%</u>
Designated Reserve-Financial Policy 17%	<u>\$ -</u>	<u>\$ 614,141</u>	<u>\$ 971,149</u>	<u>\$ 1,270,834</u>	<u>-100%</u>	<u>\$ 1,128,269</u>	<u>88.78%</u>

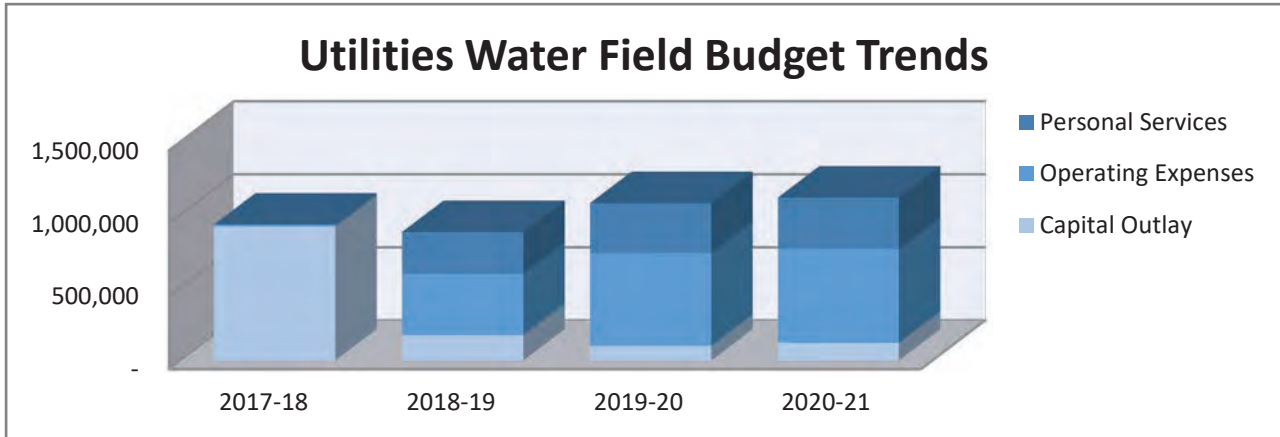
**CITY OF PORT ST. LUCIE**  
**WATER AND SEWER CONNECTION FEES FUND #439 - CAPITAL OUTLAY**  
**ADOPTED BUDGET - FY 2019-20**

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		** ADOPTED ** FY 2019-20 *****		** PROJECTED ** FY 2020-21 *****
3315	WATER/FIELD - INSTALLATIONS			
	Vehicles	\$ 100,000	\$	120,000
		-		-
	Total	100,000		120,000
3515	SEWER/FIELD - INSTALLATIONS			
	Vehicles	48,000		50,000
	Equipment	10,000		10,000
	Total	58,000		60,000
	UTILITIES FUND 439 FUND TOTALS	\$ 158,000	\$	180,000

**CITY OF PORT ST. LUCIE**  
**WATER AND SEWER CONNECTION FEES PROJECTS FUND - #439**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Water Field -- #439-331500  
Brad Macek, Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ -	\$ 285,836	\$ 341,459	\$ 352,420
Operating Expenses	13,510	420,787	636,852	644,006
Capital Outlay	917,654	173,500	100,000	120,000
<b>Total</b>	<b>\$ 931,164</b>	<b>\$ 880,123</b>	<b>\$ 1,078,311</b>	<b>\$ 1,116,427</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)

	FY 2016-17 *****	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****
Supervisor	0.00	1.00	1.00	1.00
Crew Leader	1.00	0.00	0.00	0.00
Water Level 3	2.00	2.00	2.00	2.00
<b>Total</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

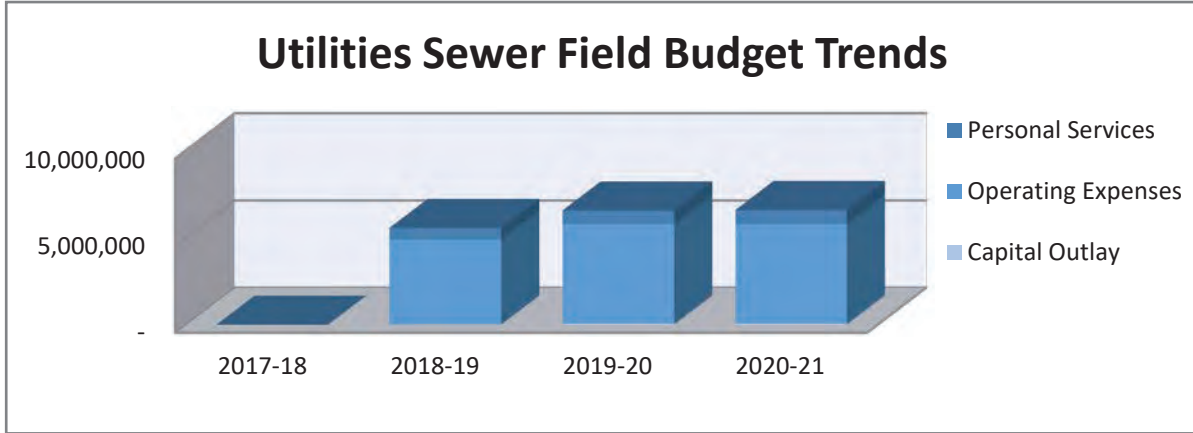
**CAPITAL OUTLAY:**

Vehicles	\$ 100,000
<b>Total</b>	<b>\$ 100,000</b>



**CITY OF PORT ST. LUCIE**  
**WATER AND SEWER CONNECTION FEES PROJECTS FUND - #439**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Sewer Field -- #439-351500  
Brad Macek, Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ -	\$ 672,549	\$ 779,116	\$ 804,044
Operating Expenses	-	4,873,255	5,718,067	5,721,321
Capital Outlay	-	10,500	58,000	60,000
<b>Total</b>	<b>\$ -</b>	<b>\$ 5,556,304</b>	<b>\$ 6,555,183</b>	<b>\$ 6,585,365</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Manger, D&C	0.00	0.00	0.00	0.00
Supervisor	2.00	2.00	2.00	2.00
Maintenance Mechanic	3.00	3.00	5.00	5.00
Field Technician	2.00	2.00	1.00	1.00
Field Technician Trainee	1.00	1.00	0.00	0.00
<b>Total</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>

**CAPITAL OUTLAY:**

Vehicles	\$ 48,000
Equipment	10,000
<b>Total</b>	<b>\$ 58,000</b>

**CITY OF PORT ST. LUCIE**  
**UTILITY RESERVE FUND #440**  
**ADOPTED BUDGET - FY 2019-20**

**REVENUES:**

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
	-----	-----	-----	-----	-----
Reserves	\$ 15,564,326	\$ 16,380,836	\$ 17,208,176	\$ 18,046,671	\$ 18,896,655
Interfund Transfer from the General Fund Operating Fund (ECM)	387,640	387,640	387,640	387,640	387,640
Interfund Transfer from the Road and Bridge Operating Fund (ECM)	31,365	31,365	31,365	31,365	31,365
Interfund Transfer to from the Building Department Fund (ECM)	36,046	36,046	36,046	36,046	36,046
Interfund Transfer from the Medical Insurance Fund (ECM)	459	459	459	459	459
Interest Income	361,000	371,830	382,985	394,474	394,474
Temporary Financing Proceeds - Repayment from Road CIP	-	-	-	-	-
Totals	\$ 16,380,836	\$ 17,208,176	\$ 18,046,671	\$ 18,896,655	\$ 19,746,640

**EXPENDITURES:**

Transfer to Fund # 431	-	-	-	-	-
Transfer to fund # 439	-	-	-	-	-
Transfer to fund # 314	-	-	-	-	-
Totals	-	-	-	-	-

Designated Reserve-Debt Retirement	\$ 16,380,836	\$ 17,208,176	\$ 18,046,671	\$ 18,896,655	\$ 19,746,640
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**SURPLUS <DEFICIT>**

	\$ -	\$ -	\$ -	\$ -	\$ -
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**CITY OF PORT ST. LUCIE**  
**WATER & SEWER CAPITAL FACILITY FUND #441**  
**ADOPTED BUDGET - FY 19-20**

	AUDITED 2017-18 *****	BUDGET 2018-19 *****	ESTIMATED 2018-19 *****	ADOPTED 2019-20 *****	PROJECTED 2020-21 *****
<b>Beginning Undesignated Reserve</b>	\$ 10,513,349	\$17,461,648		\$ 22,830,568	\$ 22,830,568
<b>REVENUES &amp; SOURCES:</b>					
Operating Revenues	\$ 11,862,673	\$ 7,876,080	\$13,000,000	\$ 11,050,000	\$ 11,162,000
Interest Income	85,621	155,000	400,000	250,000	250,000
Other/Misc.	-	-	-	-	-
Fund Transfers	-	-	-	-	-
Use of Reserves	-	-	-	-	7,119,080
Acct. Rec'ble Net Impact of 10-Yr. Payback	-	-	-	-	-
TOTAL	11,948,295	8,031,080	13,400,000	11,300,000	18,531,080
<b>EXPENDITURES:</b>					
Personal Services	-	-	-	-	-
Depreciation	-	-	-	-	-
Operating Supplies & Exp.	-	-	-	-	-
Bad Debt Exp.	-	-	-	-	-
Capital Equipment & Projects	-	-	-	-	-
Debt Service	-	-	-	-	-
Reserve for Debt Retirement	-	-	-	3,268,920	-
Interfund Transfer to 001	-	31,080	31,080	31,080	31,080
Interfund Transfer to 448	2,499,996	2,000,000	2,000,000	2,000,000	12,500,000
Interfund Transfer to 431	2,500,000	6,000,000	6,000,000	6,000,000	6,000,000
TOTAL	4,999,996	8,031,080	8,031,080	11,300,000	18,531,080
<b>SURPLUS &lt;DEFICIT&gt;</b>	\$ 6,948,299	\$ -	\$ 5,368,920	\$ -	\$ -
	\$ 10,513,349	\$17,461,648	\$ -	\$ 22,830,568	\$ 15,711,488

**CITY OF PORT ST. LUCIE**  
**WATER & SEWER CAPITAL FACILITY FUND #441 REVENUES**  
**ADOPTED BUDGET - FY 2019-20**

	AUDITED 2017-18 *****	BUDGET 2018-19 *****	ADOPTED 2019-20 *****	PROJECTED 2020-21 *****
<b><u>OPERATING REVENUES</u></b>				
341.902 Sale of Maps & Pub.	\$ -	\$ -	\$ -	\$ -
341.903 Certification, Copies	-	-	-	-
343.351 Water Application Fees	-	-	-	-
343.353 Connection Fees - Water	3,733,122	1,531,080	3,850,000	3,850,000
343.355 Water Installation Charges	-	-	-	-
343.453 Line Charges- Water	1,148,408	500,000	1,100,000	1,100,000
343.455 Line Charges - Sewer	551,052	245,000	500,000	500,000
343.553 Connection Fees - Sewer	6,430,092	5,600,000	5,600,000	5,712,000
343.555 Grinder Pump Installation Charges	-	-	-	-
Totals	\$ 11,862,673	\$ 7,876,080	\$ 11,050,000	\$ 11,162,000
<b><u>NON-OPERATING REVENUES</u></b>				
361.000 Interest Income	\$ 85,621	\$ 155,000	\$ 250,000	\$ 250,000
361.108 Interest Income - Spanish Lakes	-	-	-	-
361.200 Interest from State	-	-	-	-
381.447 Interfund transfer from 447	-	-	-	-
381.605 Fund Transfer from Medical Ins. Fund	-	-	-	-
367.003 Unrealized Appreciation	-	-	-	-
369.985 Miscellaneous Revenue	-	-	-	-
Totals	\$ 85,621	\$ 155,000	\$ 250,000	\$ 250,000
<b><u>NON-REVENUES</u></b>				
389.900 Use of Reserves	-	-	-	7,119,080
Totals	-	-	-	7,119,080
FUND TOTALS	\$ 11,948,295	\$ 8,031,080	\$ 11,300,000	\$ 18,531,080

**CITY OF PORT ST. LUCIE**  
**WATER AND SEWER CAPITAL FACILITY FUND #441 EXPENSES**  
**ADOPTED BUDGET - FY 2019-20**

---

	AUDITED 2017-18 *****	BUDGET 2018-19 *****	ADOPTED 2019-20 *****	% INCR <% DECR> *****	PROJECTED 2020-21 *****	% INCR <% DECR> *****
TOTALS Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expense	-	-	-	N/A	-	N/A
Depreciation Expense	-	-	-	N/A	-	N/A
Bad Debt Expense	-	-	-	N/A	-	N/A
Capital Outlay	-	-	-	N/A	-	N/A
Debt Service	-	-	-	N/A	-	N/A
Designated Reserve	-	-	3,268,920	N/A	-	N/A
Interfund Transfer - Fund 001		31,080	31,080	N/A	31,080	0.00%
Interfund Transfer - Fund 448	2,499,996	2,000,000	2,000,000	-20.00%	12,500,000	2400.02%
Interfund Transfer - Fund 431	2,500,000	6,000,000	6,000,000	140.00%	6,000,000	-271.43%
TOTAL	<u>\$ 4,999,996</u>	<u>\$ 8,031,080</u>	<u>\$ 11,300,000</u>	<u>60.62%</u>	<u>\$18,531,080</u>	<u>-724.17%</u>
CAPITAL FACILITY FUND #441 TOTAL	<u>\$ 4,999,996</u>	<u>\$ 8,031,080</u>	<u>\$ 11,300,000</u>	<u>60.62%</u>	<u>\$18,531,080</u>	<u>-724.17%</u>



*“A City for All Ages”*

## Saints Golf Course Fund

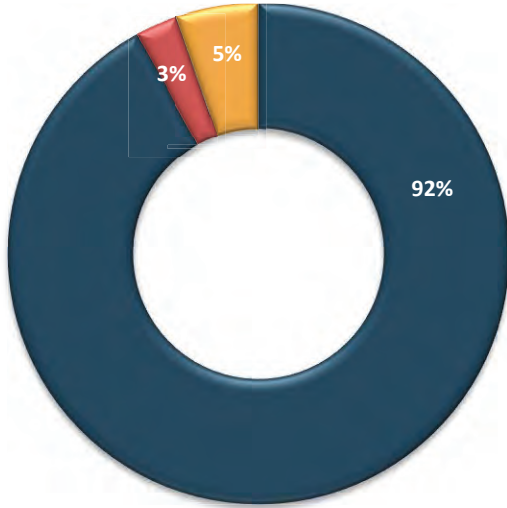
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This enterprise fund tracks the financial activity of the City's Golf Course. The golf course fund, for the second time in several years, requires a financial contribution from the City's General Fund to maintain the course. The past couple of years has produced an operating deficit because of the green renovation project that was funded from reserves. The reserves are nearly

depleted and capital maintenance needs to be maintained for the quality of the municipal course. The Golf Course Fund earns the revenues through user fees from golfers. The General Fund has and will be supporting the capital needs of the Golf Course to ensure that it remains a top-notch asset of the City.

# CITY OF PORT ST. LUCIE GOLF COURSE FUND ADOPTED BUDGET – FY 2019-20

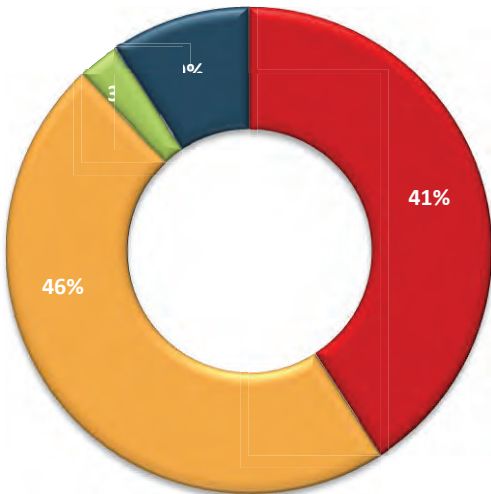
## FY 19-20 SOURCES



■ Operating Revenues    
 ■ Interest Income    
 ■ Fund Transfers

Revenue Sources	Amount
Beginning Reserve	
Operating Revenues	\$1,613,098
Interest Income	47,384
Interfund Transfer	199,441
<b>Total</b>	<b>\$1,859,923</b>

## FY 19 20 USES



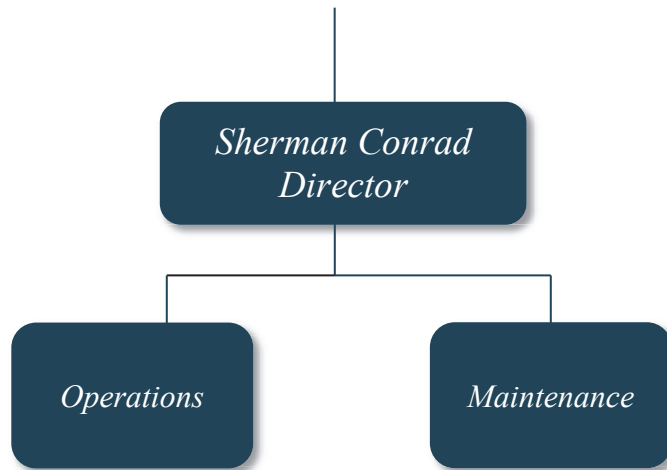
■ Personal Services    
 ■ Operating Expenses    
 ■ Capital Projects  
■ Debt Service    
 ■ Internal Charges

Expenditures by Function	Amount
Personal Services	\$760,846
Operating Expenses	875,320
Capital Outlay	51,250
Debt Service	919
Internal Charges	171,588
<b>Total</b>	<b>\$1,859,923</b>
Designated Reserve	157,157





# *Golf Course*



**CITY OF PORT ST. LUCIE  
GOLF COURSE OPERATING FUND #421  
ADOPTED BUDGET - FY 2019-20**

**Beginning Undesignated Reserve**

	AUDITED 2017-2018	BUDGET 2018-2019	ESTIMATED 2018-2019	ADOPTED 2019-2020	PROJECTED 2020-2021
*****					
<b>REVENUES &amp; SOURCES:</b>					
Golf Course Fees	\$ 1,481,154	\$ 1,579,344	\$ 1,582,270	\$ 1,613,098	\$ 1,642,839
Interest Income & Misc.	56,404	47,084	46,500	47,384	47,500
Interfund Transfer	-	198,183	198,183	199,441	171,588
Use of Undesignated Reserves	-	(99,512)	(99,512)	-	-
TOTAL	\$ 1,537,558	\$ 1,725,099	\$ 1,727,441	\$ 1,859,923	\$ 1,861,927
<b>EXPENDITURES:</b>					
Personal Services	\$ 689,182	\$ 703,810	\$ 729,650	\$ 760,846	\$ 775,519
Operating Expenses	793,051	800,567	768,485	875,320	873,201
Capital Outlay	93,134	48,250	46,320	51,250	40,700
Debt Service	176,004	171,588	171,588	-	-
Internal Charges	918	884	884	919	919
Depreciation/Amortization	258,153	-	-	-	-
Fund Transfer	-	-	-	171,588	171,588
TOTAL	\$ 2,010,441	\$ 1,725,099	\$ 1,716,927	\$ 1,859,923	\$ 1,861,927
<b>SURPLUS &lt;DEFICIT&gt;</b>	\$ (472,883)	\$ 0	\$ 10,514	\$ -	\$ -

<b>Designated Reserve - Financial Policy - 17% (currently not be</b>	<b>278,148</b>	<b>254,683</b>	<b>157,517</b>	<b>280,282</b>
	102%	102%	96%	97%

Note: The Golf Course operations are requiring taxpayer support to continue operations.

**CITY OF PORT ST. LUCIE**  
**GOLF COURSE FUND REVENUES**  
**ADOPTED BUDGET - FY 2019-20**

		AUDITED 2017-18	BUDGET 2018-19	ESTIMATED 2018-19	ADOPTED 2019-20	PROJECTED 2020-21
		*****	*****	*****	*****	*****
<b><u>OPERATING REVENUES</u></b>						
347.250	Green Fees	\$ 1,184,959	\$ 1,300,344	\$ 1,300,344	\$ 1,317,098	\$ 1,346,839
347.251	Driving Range Fees	42,256	43,000	43,000	45,000	45,000
347.252	Golf Lesson Fees/Non	10,227	6,000	6,000	7,500	7,500
347.254	Golf Cart Fees	25,177	22,000	20,120	24,000	24,000
347.255	Memberships	68,810	70,000	72,000	70,000	70,000
347.256	Discount for Memberships	-	-	-	-	-
347.258	Members Handicap System	-	-	-	-	-
347.460	Sponsorship	14,900	12,000	9,500	13,500	13,500
347.462	Golf Club Rentals	3,526	3,500	3,500	3,500	3,500
347.950	Merchandise	121,604	115,000	115,000	120,000	120,000
347.965	Expired Rain Check	4,226	2,500	2,806	2,500	2,500
349.951	Misc. Revenue	5,469	5,000	10,000	10,000	10,000
	Totals	\$ 1,481,154	\$ 1,579,344	\$ 1,582,270	\$ 1,613,098	\$ 1,642,839
<b><u>NON-OPERATING REVENUES</u></b>						
361.000	Interest Earnings	\$ 3,630	\$ 6,400	\$ 4,500	\$ 3,500	\$ 3,500
362.350	Concessionaire	19,188	16,800	20,000	20,000	20,000
365.900	Sale of Surplus	-	-	-	-	-
367.003	Unrealized Appreciation	-	-	-	-	-
369.001	Property Damage - Ins. Proce	-	-	-	-	-
369.900	Gain or Loss on Sales	-	-	-	-	-
369.971	Trust Fund - ICMA	-	-	-	-	-
369.985	Miscellaneous Revenue (Elec	24,894	23,884	22,000	23,884	24,000
369.989	Cash Over/Short	(22)	-	-	-	-
369.988	Visa Procurement	8,713	-	-	-	-
	Totals	\$ 56,404	\$ 47,084	\$ 46,500	\$ 47,384	\$ 47,500
<b><u>NON-REVENUES</u></b>						
381.001	Interfund Transfer	\$ -	\$ 198,183	\$ 198,183	\$ 199,441	\$ 171,588
389.000	Use of Reserves	-	(99,512)	(99,512)	-	-
389.700	Capital Contribution	-	-	-	-	-
	Totals	\$ -	\$ 98,671	\$ 98,671	\$ 199,441	\$ 171,588
	<b>FUND TOTALS</b>	<b>\$ 1,537,558</b>	<b>\$ 1,725,099</b>	<b>\$ 1,727,441</b>	<b>\$ 1,859,923</b>	<b>\$ 1,861,927</b>

**CITY OF PORT ST. LUCIE**  
**GOLF COURSE FUND EXPENDITURE SUMMARY**  
**ADOPTED BUDGET - FY 2019-20**

	AUDITED 2017-18 *****	BUDGET 2018-2019 *****	ESTIMATED 2018-2019 *****	ADOPTED 2019-20 *****	%INCR %<DECR> *****	PROJECTED 2020-21 *****	%INCR <%DECR> *****
725000 MAINTENANCE							
Personal Services	\$ 377,450	\$ 398,627	\$ 413,616	\$ 421,038	5.62%	\$ 429,294	2%
Operating Expense	399,643	403,237	374,135	404,205	0.24%	406,093	0%
Capital Outlay	93,134	47,000	46,320	35,000	-25.53%	35,000	0%
TOTAL	\$ 870,227	\$ 848,864	\$ 834,071	\$ 860,243	1.34%	\$ 870,387	1%
725100 OPERATIONS							
Personal Services	\$ 311,732	\$ 305,183	\$ 316,034	\$ 339,808	11.35%	\$ 346,225	2%
Operating Expense	393,408	397,330	394,350	471,115	18.57%	467,108	-1%
Capital Outlay	-	1,250	-	16,250	1200.00%	5,700	-65%
TOTAL	\$ 705,140	\$ 703,763	\$ 710,384	\$ 827,173	17%	\$ 819,033	-1%
250000 EMERGENCY & DISASTER							
Personal Services	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	N/A
Operating Expense	-	-	-	-	N/A	-	N/A
Capital Outlay	-	-	-	-	N/A	-	N/A
TOTAL	\$ -	\$ -	\$ -	\$ -	N/A	\$ -	N/A
419900 NON-DEPARTMENTAL							
Interfund Transfer - Internal Charges	\$ -	\$ 171,588	\$ 171,588	\$ -	N/A	\$ -	N/A
Operating Expense	-	-	-	-	N/A	-	N/A
Depreciation/Amortization	-	-	-	-	N/A	-	N/A
Debt Service ECM Repayment to Utilities	-	-	-	919	N/A	919	0%
TOTAL	\$ -	\$ 171,588	\$ 171,588	\$ 919	-99.46%	\$ 919	0%
TOTALS							
Personal Services	\$ 689,182	\$ 703,810	\$ 729,650	\$ 760,846	8.10%	\$ 775,519	2%
Operating Expense	793,051	800,567	768,485	875,320	9.34%	873,201	0%
Capital Outlay	93,134	48,250	46,320	51,250	6.22%	40,700	-21%
Internal Charges	176,004	171,588	171,588	-	N/A	-	N/A
Debt Service - ECM Repayment to Utilitie	918	884	884	919	3.96%	919	0%
Depreciation/Amortization	258,153	-	-	-	N/A	-	N/A
Fund Transfer - Med. Trust	-	-	-	171,588	#DIV/0!	171,588	0%
TOTALS	\$ 2,010,441	\$ 1,725,099	\$ 1,716,927	\$ 1,859,923	7.82%	\$ 1,861,927	0.11%
GOLF COURSE FUND	\$ 2,010,441	\$ 1,725,099	\$ 1,716,927	\$ 1,859,923	7.82%	\$ 1,861,927	0.11%
Designated Reserve-Financial Policy 17%	\$ 251,980	\$ 255,744	\$ 254,683	\$ 278,148	3%	\$ 280,282	-4%

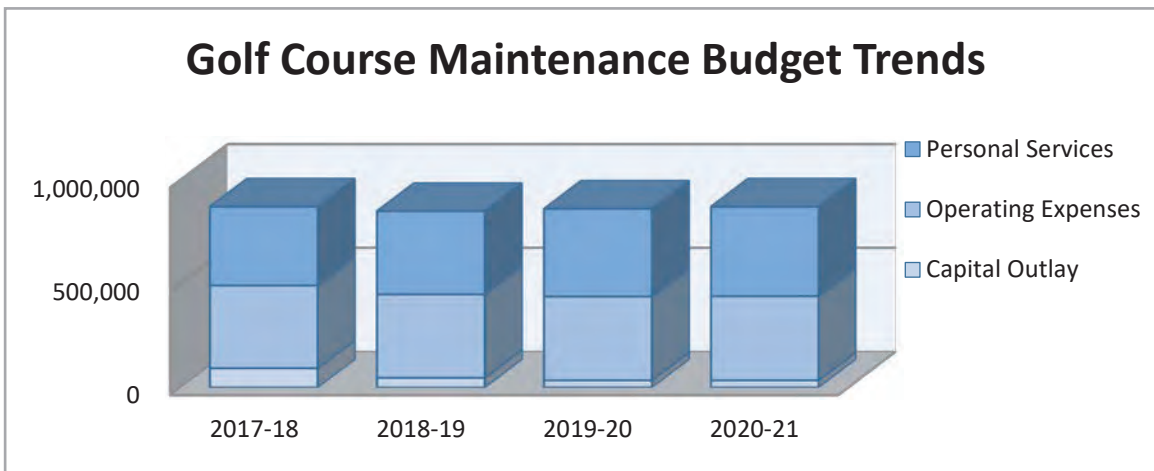
**CITY OF PORT ST. LUCIE**  
**GOLF COURSE FUND #421 - CAPITAL OUTLAY**  
**ADOPTED BUDGET - FY 2019-20**

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	**ADOPTED** FY 2019-20 ****	**PROJECTED** FY 2020-21 ****
<b>725000</b> MAINTENANCE		
Other Machinery & Equipment	\$ 35,000	\$ 35,000
Totals	35,000	35,000
<b>725100</b> OPERATIONS		
Replace Double Convection Oven	16,250	-
Replace Laptops	-	5,700
Totals	16,250	5,700
GOLF COURSE FUND TOTAL REQUESTS	\$ 51,250	\$ 40,700

**CITY OF PORT ST. LUCIE**  
**GOLF COURSE - #421**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Golf Course Maintenance -- #725000  
 Sherman Conrad, Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 377,450	\$ 398,627	\$ 421,038	\$ 429,294
Operating Expenses	399,643	403,237	404,205	406,093
Capital Outlay	93,134	47,000	35,000	35,000
<b>Total</b>	<b>\$ 870,227</b>	<b>\$ 848,864</b>	<b>\$ 860,243</b>	<b>\$ 870,387</b>

**STAFFING SUMMARY:**

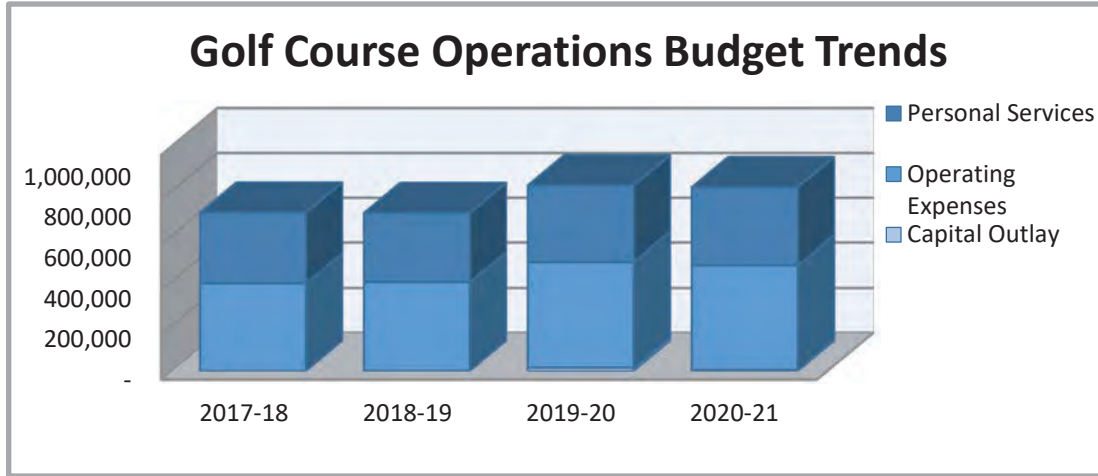
(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Administrator	1.00	1.00	1.00	1.00
Grounds Superintendent	1.00	1.00	1.00	1.00
Assistant Superintendent	1.00	1.00	1.00	1.00
Mechanic	1.00	1.00	1.00	1.00
<b>Total</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>

**CAPITAL OUTLAY:**

Other Machinery & Equipment	\$ 35,000
<b>Total</b>	<b>\$ 35,000</b>

**CITY OF PORT ST. LUCIE**  
**GOLF COURSE - #421**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Golf Course Maintenance -- #725100  
 Sherman Conrad, Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 311,732	\$ 305,183	\$ 339,808	\$ 346,225
Operating Expenses	393,408	397,330	471,115	467,108
Capital Outlay	-	1,250	16,250	5,700
<b>Total</b>	<b>\$ 705,140</b>	<b>\$ 703,763</b>	<b>\$ 827,173</b>	<b>\$ 819,033</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Pro Shop Manager	1.00	1.00	1.00	1.00
Customer Service Specialist	2.50	2.50	2.50	2.50
P/T Attendants	1.25	1.25	1.25	1.25
Facility Maintenance	0.63	0.63	0.63	0.63
<b>Total</b>	<b>5.38</b>	<b>5.38</b>	<b>5.38</b>	<b>5.38</b>

**CAPITAL OUTLAY:**

Replace Double Convection Oven	\$ 16,250
<b>Total</b>	<b>\$ 16,250</b>



*“A City for All Ages”*



## Special Revenue Funds

### Governmental Finance Corporation Fund

---

This fund is used to account for lease payments from the City. This fund has been established by Ordinance 06-64 (as amended by Ordinance 13-24) which is used to pay

principal and interest on the Southern Grove Special Assessment District Bonds, taxes and operational costs for the City's jobs corridor.

### Police Impact Fee Fund

---

The City imposes an impact fee on new development to help fund the equipment costs associated with new officers. This fund tracks the revenue and allowed expenses.

With the increase in construction activity, this revenue is climbing. This fund pays for enhancing the Police Department's services and is generally spend on capital.

### Street Lighting Fund

---

This is a special revenue fund that tracks the financial activity of this unique revenue that is dedicated toward a specific function. Citizens that elect to form a Street Lighting District to provide streetlights in a residential neighborhood will pay an annual fee of \$26 next year per the approved budget. This is the same annual fee as the current year. The other streetlights located along the main

thoroughfares in the City are funded within the Road & Bridge Fund using Gasoline Taxes. Several new districts are added each year which increases the total revenue and expenses of this fund. The financial results will continue to be monitored along with the electric rates to see if the current charge can be maintained in future years.

### National Pollution Discharge Elimination System Fund (NPDES)

---

This fund separately tracks the cost of this federally required program to control any potential pollution discharge from

construction sites. A separate permit fee is being charged and funds the cost of this program.

### Neighborhood Stabilization Fund (NSP)

---

This is a federal grant fund that is being used to account for the financial activity of the Neighborhood Stabilization program. The purpose of this grant is for reducing blight by allowing the City to purchase and renovate homes that are in poor condition and are in

the foreclosure process. The foreclosures in past years contributed to a large number of neglected homes. This grant operates on a reimbursement basis thus causing an operating deficit in any single year.

## **Neighborhood Stabilization #3 Fund (NSP)**

---

This is a federal grant fund that is being used to account for the financial activity of the Neighborhood Stabilization Program. This grant is used for reducing blight by allowing the City to purchase and renovate homes that are in poor condition and are in the foreclosure process. The high number of

foreclosures in the past contributed to a large number of neglected homes. This grant operates on a reimbursement basis thus causing an operating deficit in any single year.

## **Community Development Block Grant (C.D.B.G.) Fund**

---

The CDBG federal entitlement block grant is allocated to cities with a population over 50,000. This funding may be used for projects such as community service, infrastructure improvements and housing for

low-income residents. Typical projects funded in the past include infrastructure improvements in low-income areas and construction of public facilities.

## **State Housing Initiative Partnership (S.H.I.P.) Fund**

---

The state SHIP grant that the City receives is accounted for in this fund and is used to assist low-income households with down payment and housing rehabilitation costs. The applicants must qualify according to an income level based on family size. Any request for repair funding must deal with a

health and/or safety issue on their existing home. For down payment assistance, the applicants must meet the low-income standard to qualify but then also qualify with a financial institution for their home mortgage.

## **Water & Sewer Special Assessment Funds**

---

These funds are for payment of the annual debt service on the bonds used for financing the water and sewer improvements in each of the special assessment districts. The annual assessment revenue collected from the

residents is the source of funds. Each district has its own individual fund in order to match the actual costs of the district with the assessment to its residents. The bonds have a 20-year payback schedule.

## **SW Annexation SAD Debt Service Fund**

---

This fund is for payment of the annual debt service on the bonds used for the infrastructure improvements made in this special assessment district. The annual assessment revenue collected from the

property owners is the source of funds. The bonds have a 33-year payback schedule and are dependent on the land owners paying their assessments as their property is developed in the future and gains value.

---

### **South Lennard Road SAD Fund**

---

This special assessment fund covers the annual assessment collections and payment of the annual debt service associated with the PUD. Bonds were issued to fund the capital improvements and now the property owners pay annually an assessment to cover the debt

payment. This SAD was annexed into the City and the improvements were made to help create a commercial district. The Debt was retired in FY 2013-14 and the remaining fund balance will be used to fund allowed capital projects.

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### **River Point SAD Fund**

---

This special assessment fund covers the annual assessment collections and payment of the annual debt service associated with the PUD. Bonds were issued to fund the capital improvements (roads, drainage and utility

lines) and now the property owners pay annually an assessment to cover the debt payment. As cash flow allows, debt may be retired early.

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### **Tesoro SAD Fund**

---

This special assessment fund covers the annual assessment collections and payment of the annual debt service associated with the PUD. Bonds were issued to fund the capital improvements and now the property owners

pay annually an assessment to cover the debt payment. Any contingency generated will remain in this fund and will help accelerate debt retirement.

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### **Glassman SAD Fund**

---

This special assessment fund covers the annual assessment collections and payment of SAD Funds of the annual debt service associated with the PUD. Bonds were issued

to fund the capital improvements and now the property owners pay annually an assessment to cover the debt payments.

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### **East Lake Village SAD Fund**

---

This special assessment fund covers the annual assessment collections and payment of the annual debt service associated with the PUD. Bonds were issued to fund the capital

improvements and now the property owners pay annually an assessment to cover the debt payments.

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### **St. Lucie Land Holding SAD Fund**

---

This special assessment fund covers the annual assessment collections and payment of the annual debt service associated with the PUD. Bonds were issued to fund the capital

improvements and now the property owners pay annually an assessment to cover the debt payments.

## **City Center SAD, 2006 Series**

---

This special assessment fund will track the collections and then the debt payments associated with the public infrastructure improvements in the City Center project. The property owners in the district will either make a contribution for their share of the cost or they can make payments according to the

financing plan. These improvements were for the public areas of what is called City Center, an area of redevelopment along US 1 that is planned to have a combination of residential, retail, office and public uses including the City's Civic Center.

## **Combined Road SAD, Series 2006**

---

This special assessment fund will track the collections and then the debt payments associated with the three small road / intersection improvements. The property owners in the three districts will either make

a contribution for their share of the cost or they can make payments according to the financing plan. These funds will be used to retire debt associated with making the improvements.

## **Torrey Pines Collection Fund**

---

This special revenue fund will use Public Building Impact Fees collected by the City to make the annual debt payments on the bond debt issued for the construction of the facility that will house the research firm, Torrey

Pines Institute for Molecular Studies. The revenue is based on guaranteed fees from certain developers that contracted with the City to help fund this project.

## **Community Redevelopment Agency Fund**

---

The financial activity of the Community Redevelopment Agency (CRA) is tracked in this special revenue fund. The budget schedule for this fund is presented in a format to show the projected growth in revenue into the future. The CRA earns revenues based on the increase in taxable values within the established district. There are actually four separate districts that make up this financial

data. Due to the falling property tax value and the associated revenue, the CRA is unable to fund the debt service originally designated for this fund. Debt was issued to fund half of the cost of the City's Civic Center and the revenues of the CRA was the funding source. The CRA fund is funding the CRA Manager.

## **Police Forfeiture Fund**

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This fund tracks the assets, cash and otherwise, that have been seized by the Police Department because of illegal activity. The proceeds in this fund are used to pay the legal fees associated with acquiring these assets and then can be used to purchase special equipment needed for surveillance work,

crime prevention, school resource officers, grant matching funds and other law enforcement purposes as stipulated by Florida State Statute 932.7055(4). This helps fund some of the equipment needs of the Police Department without drawing on property tax revenues from the citizens.

## **Conservation Trust Fund**

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The City's Conservation Trust Fund accumulates mitigation fees paid by developers who chose to make this payment in place of preserving a portion of their sites

as required under the City's Land Development Code. These fees can be used for preservation of conservation land.

## **Solid Waste Non-Ad Valorem Assessment Fund**

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This fund is to account for the revenues and expenditures associated with the collection of solid waste in the City. The assessment is placed on the property owner's tax bill and passes through the County Tax Collector to the City who will then pay the vendor providing the service. Handling this service

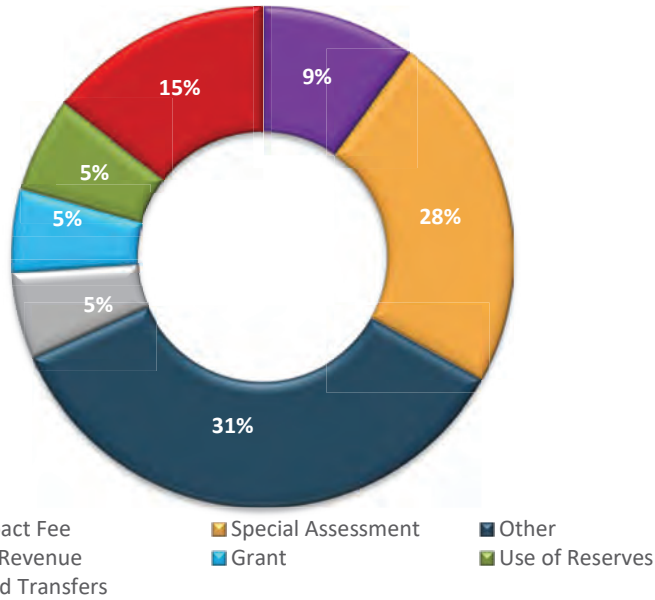
through the tax bills provides a reduced fee to the citizens of our community. The reduction of uncollectible accounts and the cost reduction for billing and collecting will generate a savings that can pass on to the citizen.

# CITY OF PORT ST. LUCIE

## SPECIAL REVENUE FUNDS

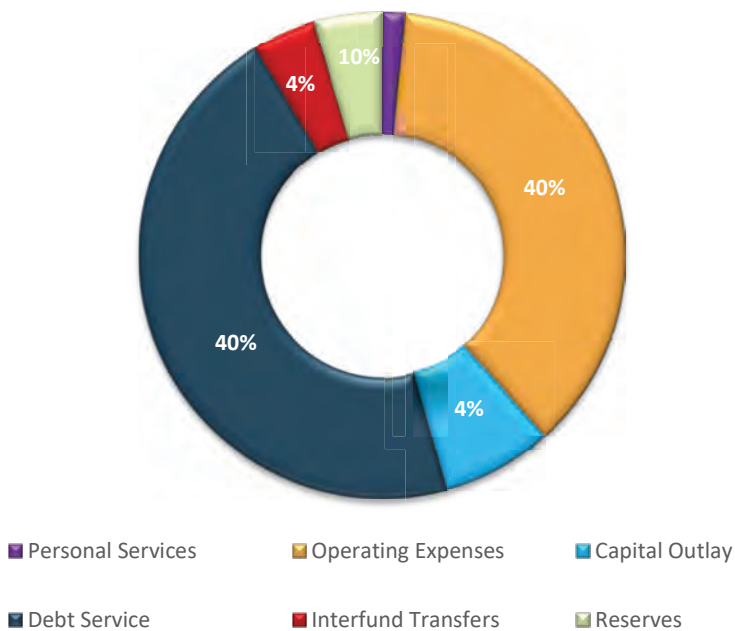
### ADOPTED BUDGET - FY 2019-20

#### FY 19-20 SOURCES



Beginning Reserve	\$44,176,082
<b>Revenue Sources</b>	<b>Amount</b>
Impact Fee Revenue	\$ 5,555,000
Special Assessments	13,020,583
Other/Interest	19,727,191
TIF Revenue	3,158,359
Grant Revenue	2,982,607
Use of Reserves	3,469,214
Fund Transfers	8,099,727
<b>Total</b>	<b>\$56,012,681</b>

#### FY 19-20 USES



<b>Expenditures by Function</b>	<b>Amount</b>
Personal Services	\$843,662
Operating Expenses	20,616,138
Capital Outlay	4,143,657
Debt Service	25,522,965
Interfund Transfers	2,375,922
Reserves	2,510,337
<b>Total</b>	<b>\$56,012,681</b>
Designated Reserve	\$36,067,146

**CITY OF PORT ST. LUCIE**  
**GOVERNMENTAL FINANCE FUND #108**  
**ADOPTED BUDGET - FY 2019-20**

	AUDITED 2017-18 *****	BUDGET 2018-19 *****	ESTIMATED 2018-19 *****	ADOPTED 2019-20 *****	PROJECTED 2020-21 *****
Undesignated Reserves	\$ 20,712	\$ 43,874	\$ 43,874	\$ 1,957,993	\$ 1,208,023
<b>REVENUES &amp; SOURCES:</b>					
Interest Income & Other	\$ -	\$ -	\$ 100	\$ 3,030	\$ 3,030
Lease Income	-	-	3,000	-	-
Sale of Surplus Land	-	-	1,222,563	-	-
Interfund Transfers - In	1,013,948	5,732,809	5,732,549	4,464,272	5,092,272
Law Enforcement Impact Fee (Interlocal - 20%)	-	-	50	-	-
Non-Cash Contributions (Land)	31,766,800	-	-	-	-
Use of Reserves	-	-	-	749,970	125,000
TOTAL	32,780,748	5,732,809	6,958,262	5,217,272	5,220,302
<b>EXPENDITURES:</b>					
Operating	173,101	400,000	80,040	275,000	278,030
Debt Service	1,013,886	5,332,809	4,964,103	4,942,272	4,942,272
Transfer Out	-	-	-	-	-
TOTAL	1,186,987	5,732,809	5,044,143	5,217,272	5,220,302
Interfund Transfers - Out	-	-	-	-	-
<b>SURPLUS &lt;DEFICIT&gt;</b>	<b>\$ 31,593,761</b>	<b>\$ -</b>	<b>\$ 1,914,119</b>	<b>\$ -</b>	<b>\$ -</b>
Undesignated Reserves	\$ 43,874	\$ 43,874	\$ 1,957,993	\$ 1,208,023	\$ 1,083,023

**CITY OF PORT ST. LUCIE**  
**POLICE IMPACT FEE FUND #109**  
**ADOPTED BUDGET- FY 2019-20**

	AUDITED 2017-18 *****	BUDGET 2018-19 *****	ESTIMATED 2018-19 *****	ADOPTED 2019-20 *****	PROJECTED 2020-21 *****
<b>Beginning Designated Reserve</b>	\$ 568,382	\$ 765,945		\$ 992,502	\$ 364,335
<b>REVENUES &amp; SOURCES:</b>					
Impact Fee Revenue	\$ 649,540	\$ 414,194	\$ 608,923	\$ 555,000	\$ 550,000
Interest Income	2,915	6,848	19,110	19,445	17,000
Interfund Transfer	-	-	-	-	-
Use of Reserves	-	53,442	-	628,167	280,452
Totals	652,455	474,484	628,033	1,202,612	847,452
<b>EXPENDITURES:</b>					
2105 - Operational Support Service					
Operating Expense	492	-	41	-	-
Capital Outlay	8,346	-	-	-	-
Totals	8,837	-	41	-	-
2112 - Special Investigations Unit					
Operating Expense				35,505	
Capital Outlay	2,403	-	-	38,300	-
Totals	29,022	-	-	73,805	-
2115 - Detective					
Operating Expense				126,815	125,000
Capital Outlay	1,298	-	-	142,500	150,000
Totals	36,569	-	-	269,315	275,000
2130 - Neighborhood Patrol					
Operating Expense	9,416	16,490	441	163,530	100,000
Capital Outlay	-	107,400	42,827	276,000	200,000
Totals	9,416	123,890	43,268	439,530	300,000
2131 - Neighborhood District Support					
Operating Expense	1,729	4,700	22,809	-	-
Capital Outlay	93,167	73,442	-	-	-
Totals	94,896	78,142	22,809	-	-
2139 - NPB Traffic Unit					
Operating Expense	-	-	9,420	49,510	50,000
Capital Outlay	-	-	-	98,000	100,000
Totals	-	-	9,420	147,510	150,000
6200 - Animal Control					
Operating Expense	-	-	-	-	-
Capital Outlay	-	-	45	-	-
Totals	-	-	45	-	-
Debt Service - Radios	272,451	272,452	272,451	272,452	272,452
<b>TOTAL EXPENDITURES</b>	<b>\$ 454,892</b>	<b>\$ 474,484</b>	<b>\$ 348,034</b>	<b>\$ 1,202,612</b>	<b>\$ 847,452</b>
<b>SURPLUS &lt;DEFICIT&gt;</b>	<b>\$ 197,563</b>	<b>\$ -</b>	<b>\$ 279,999</b>	<b>\$ -</b>	<b>\$ -</b>
Designated Reserve	765,945	712,503	279,999	364,335	83,883



**CITY OF PORT ST. LUCIE  
STREET LIGHTING FUND - #111  
ADOPTED BUDGET - FY 2019-20**

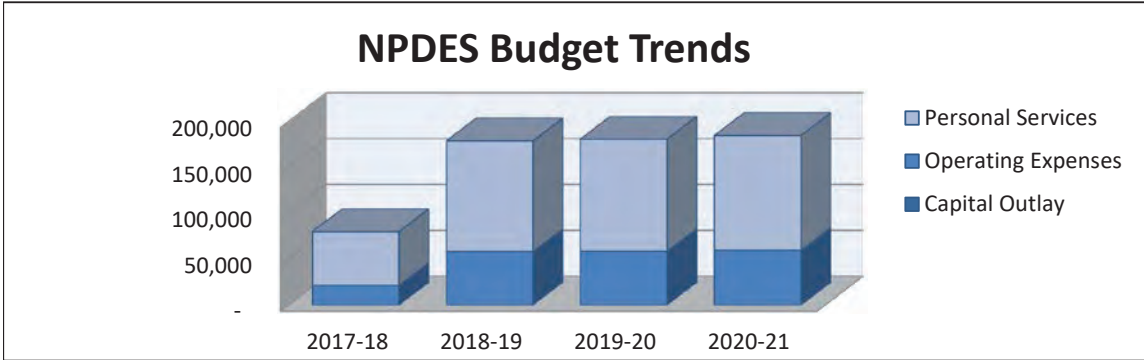
	AUDITED 2017-18 *****	BUDGET 2018-19 *****	ESTIMATED 2018-19 *****	ADOPTED 2019-20 *****	PROJECTED 2020-21 *****
Beginning Spendable Reserves	\$ 202,451	\$ 229,162	\$ 229,162	\$ 144,590	\$ 90,808
<b><u>REVENUES &amp; SOURCES:</u></b>					
Special Assessments	\$ 429,802	\$ 450,000	\$ 450,165	\$ 495,083	\$ 527,625
Interest Inc. & Other	6,216	4,148	7,893	4,231	4,316
Interfund Transfer - Loan from GF	-	-	-	-	-
Use of Reserves	-	132,482	-	53,782	42,815
TOTAL	436,018	586,630	458,058	553,096	574,756
<b><u>EXPENDITURES:</u></b>					
Utilities	368,756	400,000	360,000	369,466	384,126
Other Operating Expenses	19,095	36,000	32,000	33,000	40,000
Interfund Transfer - Internal Charges	21,456	150,630	150,630	150,630	150,630
TOTAL	409,307	586,630	542,630	553,096	574,756
<b>SURPLUS &lt;DEFICIT&gt;</b>	<b>\$ 26,711</b>	<b>\$ -</b>	<b>\$ (84,572)</b>	<b>\$ -</b>	<b>\$ -</b>
STREET LIGHTING ASSESSMENT RATE	\$ 26	\$ 26	\$ 26	\$ 26	\$ 26
Ending Spendable Reserve	\$ 202,451	\$ 229,162	\$ 144,590	\$ 90,808	\$ 47,993

**CITY OF PORT ST. LUCIE**  
**NATIONAL POLLUTION -NPDES FUND #112**  
**ADOPTED BUDGET - FY 2019-20**

<b>Beginning Undesignated Reserve</b>	\$ 184,875	\$ 191,040	\$ 183,430	\$ 91,021	
	AUDITED 2017-18 *****	BUDGET 2018-19 *****	ESTIMATED 2018-19 *****	ADOPTED 2019-20 *****	PROJECTED 2020-21 *****
<b>REVENUES &amp; SOURCES:</b>					
Culvert Fees	\$ 84,653	\$ 105,000	\$ 125,000	\$ 110,000	\$ 115,380
Interest Inc. & Other	1,529	1,200	3,500	1,200	1,200
Interfund Transfer	-	-	-	-	-
Use of Reserves	-	174,193	-	92,409	91,021
TOTAL	<u>\$ 86,182</u>	<u>\$ 280,393</u>	<u>\$ 128,500</u>	<u>\$ 203,609</u>	<u>\$ 207,601</u>
<b>EXPENDITURES:</b>					
Personal Services	\$ 58,718	\$ 120,487	\$ 120,487	\$ 122,203	\$ 125,110
Operating Expenses	21,299	58,249	38,500	58,529	59,614
Capital Outlay	-	-	-	-	-
TOTAL	<u>\$ 80,017</u>	<u>\$ 178,736</u>	<u>\$ 158,987</u>	<u>\$ 180,732</u>	<u>\$ 184,724</u>
Interfund Transfer to the General Fund		22,877	22,877	22,877	22,877
<b>Designated Reserve</b>	-	78,780	-	-	-
<b>SURPLUS &lt;DEFICIT&gt;</b>	<u>\$ 6,165</u>	<u>\$ 22,877</u>	<u>\$ (30,487)</u>	<u>\$ -</u>	<u>\$ -</u>
<b>Designated Reserve</b>	<u>191,040</u>	<u>\$ 213,917</u>	<u>\$ 91,021</u>	<u>\$ -</u>	

**CITY OF PORT ST. LUCIE**  
**N.P.D.E.S FUND - #112**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Public Works - NPDES -- #112-412600  
 Robert Sweeney, Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 58,718	\$ 120,487	\$ 122,203	\$ 125,110
Operating Expenses	21,299	58,249	58,529	59,614
Capital Outlay	-	-	-	-
<b>Total</b>	<b>\$ 80,017</b>	<b>\$ 178,736</b>	<b>\$ 180,732</b>	<b>\$ 184,724</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
NPDES Manager	0.50	1.00	1.00	1.00
<b>Total</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

**CAPITAL OUTLAY:** N/A

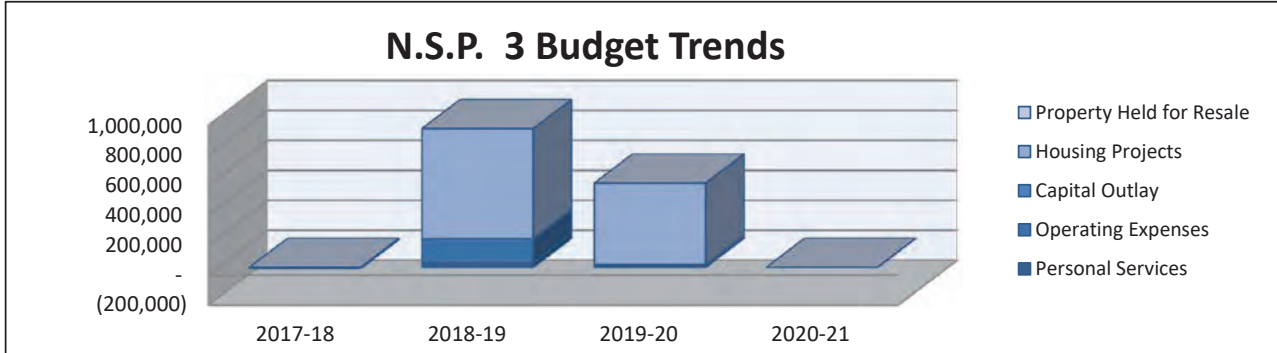
**CITY OF PORT ST. LUCIE**  
**NEIGHBORHOOD STABILIZATION FUND #3 (N.S.P.3) -- FUND #114**  
**ADOPTED BUDGET - FY 2019-20**

	AUDITED 2017-18	BUDGET 2018-19	ESTIMATED 2018-19	ADOPTED 2019-20	PROJECTED 2020-21
<b>REVENUES &amp; SOURCES:</b>					
NSP 3 Grant Revenue	\$ 927	\$ 653,031	\$ 30,916	\$ 561,232	\$ -
NSP Use of Reserves	-	271,413	-	-	-
Fund Transfer - Medical Ins. Fund	-	-	-	-	-
Interest Income/Misc./Net Proceeds from Sales	(1,318)	-	-	-	-
TOTAL	<u>\$ (391)</u>	<u>\$ 924,444</u>	<u>\$ 30,916</u>	<u>\$ 561,232</u>	<u>\$ -</u>
<b>EXPENDITURES:</b>					
Personal Services	\$ -	\$ 29,616	\$ 29,616	\$ 9,728	\$ -
Operating Expenses	3,635	161,715	1,000	7,761	-
Capital Outlay	-	-	-	-	-
Sub-Total Admin. Exp.	<u>3,635</u>	<u>191,331</u>	<u>30,616</u>	<u>17,489</u>	<u>-</u>
Acquisition	-	-	-	-	-
Disposition	(9,676)	733,113	300	-	-
Clearance/Demolition	-	-	-	-	-
Repair/Rehab	-	-	-	-	-
Rebuild	-	-	-	543,743	-
Storm Water and SAD Payments	-	-	-	-	-
Total Expenditures	<u>\$ (6,041)</u>	<u>\$ 924,444</u>	<u>\$ 30,916</u>	<u>\$ 561,232</u>	<u>\$ -</u>
Property Held for Resale	-	-	-	-	-
<b>REVENUES OVER (UNDER) EXPENDITURES</b>	<u><u>\$ 5,650</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

**CITY OF PORT ST. LUCIE**  
**N.S.P. FUND**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:**

Neighborhood Stabilization Fund #3 (N.S.P. 3) -- #114-5500/5510  
 Carmen Capezzuto, Neighborhood Services Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ -	\$ 29,616	\$ 9,728	\$ -
Operating Expenses	(6,041)	161,715	7,761	-
Capital Outlay	-	-	-	-
Housing Projects	-	733,113	543,743	-
Property Held for Resale	-	-	-	-
<b>Total</b>	<b>\$ (6,041)</b>	<b>\$ 924,444</b>	<b>\$ 561,232</b>	<b>\$ -</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)

	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Neighborhood Services Director	0.00	0.10	0.00	0.00
Coordinator	0.00	0.10	0.10	0.10
Housing Specialist	0.00	0.05	0.00	0.00
<b>Total</b>	<b>0.00</b>	<b>0.25</b>	<b>0.10</b>	<b>0.10</b>

**CAPITAL OUTLAY:**

N/A

**CITY OF PORT ST. LUCIE**  
**SW ANNEXATION COLLECTION FUND #115**  
**ADOPTED BUDGET - FY 2019-20**

<b>Beginning Undesignated Reserve</b>	\$ 6,403,610	\$ 6,795,113	\$ 7,058,200	\$7,139,575	
	AUDITED 2017-18	BUDGET 2018-19	ESTIMATED 2018-19	ADOPTED 2019-20	PROJECTED 2020-21
	*****	*****	*****	*****	*****
<b>REVENUES &amp; SOURCES:</b>					
Special Assessment Revenue	\$ 7,230,669	\$ 6,895,000	\$ 6,943,777	\$ 6,895,000	\$6,897,000
Interest Income & Other	78,684	55,000	251,000	138,375	138,375
Fund Transfer	-	-	-	-	-
Bond Proceeds	-	-	-	-	-
Budgeted Cash Carryforward	-	-	-	-	-
TOTAL	\$ 7,309,353	\$ 6,950,000	\$ 7,194,777	\$ 7,033,375	\$7,035,375
<b>EXPENDITURES:</b>					
Collection commission and other costs	\$ 104,776	\$ 160,000	\$ 139,000	\$ 160,000	\$ 160,000
Debt Service	6,795,113	6,790,000	6,790,744	6,792,000	6,794,213
Operating Expense	17,962	-	1,946	-	-
Cost of Issuance	-	-	-	-	-
Refunded Bond	-	-	-	-	-
TOTAL	\$ 6,917,850	\$ 6,950,000	\$ 6,931,690	\$ 6,952,000	\$6,954,213
Designated Reserve-Debt Retirement	-	-	-	81,375	81,162
<b>SURPLUS &lt;DEFICIT&gt;</b>	<b>\$ 391,503</b>	<b>\$ -</b>	<b>\$ 263,087</b>	<b>\$ -</b>	<b>\$ -</b>
Undesignated Reserve	\$ 6,795,113	\$ 6,795,113	\$ 7,139,575	\$7,220,737	



*“A City for All Ages”*

**CITY OF PORT ST. LUCIE**  
**NSP FUND #116**  
**ADOPTED BUDGET - FY 2019-20**

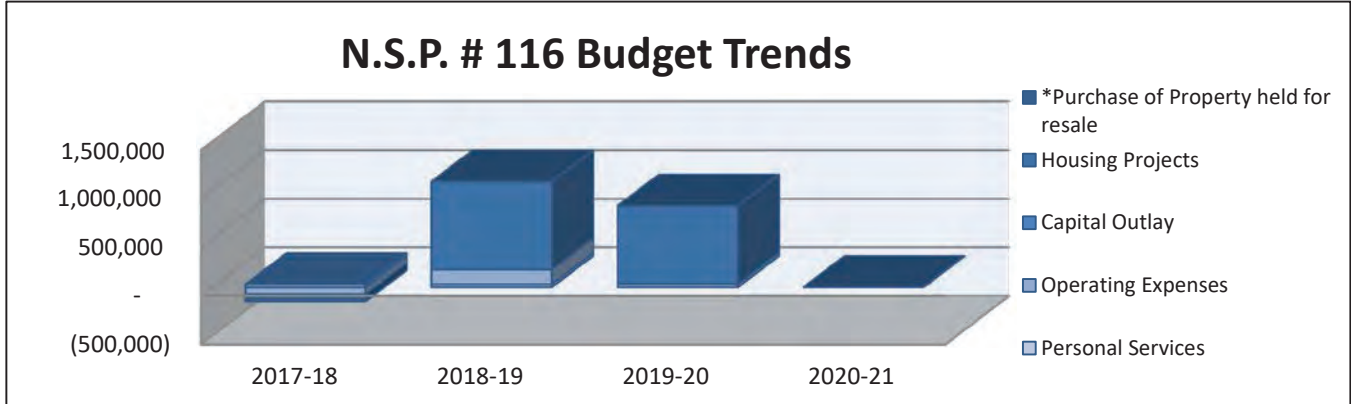
	AUDITED 2017-18	BUDGET 2018-19	ESTIMATED 2018-19	ADOPTED 2019-20	PROJECTED 2020-21
	*****				
<b>REVENUES &amp; SOURCES:</b>					
NSP Grant Revenue	\$ 2,729	\$ 809,982	\$ 6,043	\$ 833,781	\$ -
NSP Use of Reserves	-	-	-	-	-
Net Proceeds from Sale of Homes	(360,121)	119,733	(54,227)	-	-
Fund Transfer - Medical Ins. Fund	-	-	-	-	-
Interest Income/Misc.	1,105	156,759	177,712	2,000	-
TOTAL	(356,287)	1,086,474	129,528	835,781	-
<b>EXPENDITURES:</b>					
Personal Services	29,431	31,058	31,058	31,056	-
Personal Services - Repair/Rehab	-	-	-	-	-
Operating Expenses	(69,853)	151,515	2,200	4,725	-
Capital Outlay	-	-	-	-	-
Sub-Total Admin. Exp.	(40,422)	182,573	33,258	35,781	-
Acquisition	-	-	-	-	-
Other Current Charges	-	903,901	(179,434)	-	-
Clearance/Demolition	-	-	-	-	-
Repair/Rehab	-	-	-	-	-
Rebuild	-	-	-	800,000	-
Interfund Transfer to the C.D.B.G. Fund #118	-	-	192,842	-	-
Total Expenditures	\$ (40,422)	\$ 1,086,474	\$ 46,666	\$ 835,781	\$ -
Property Held for Resale (loss / gain)	(72,371)	-	-	-	-
<b>REVENUES OVER (UNDER) EXPENDITURES</b>	<b>\$ (243,494)</b>	<b>\$ -</b>	<b>\$ 82,861</b>	<b>\$ -</b>	<b>\$ -</b>



**CITY OF PORT ST. LUCIE**  
**N.S.P. FUND**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:**

Neighborhood Stabilization Fund (N.S.P.) -- #116-5500/5510  
 Carmen Capezzuto, Neighborhood Services Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 29,431	\$ 31,058	\$ 31,056	\$ -
Operating Expenses	(69,853)	151,515	4,725	-
Capital Outlay	-	-	-	-
Housing Projects	-	903,901	800,000	-
Sub-Total	\$ (40,422)	\$ 1,086,474	\$ 835,781	\$ -
*Purchase of Property held for resale	(72,370.6)	-	-	-
Total	\$ (112,793)	\$ 1,086,474	\$ 835,781	\$ -

**STAFFING SUMMARY:**

(Full Time Equivalent)

	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Neighborhood Services Director	0.10	0.10	0.20	0.00
Special Assistant to Director	0.00	0.00	0.00	0.00
Coordinator	0.15	0.15	0.25	0.00
Housing Specialist	0.05	0.05	0.10	0.00
Total	0.30	0.30	0.55	0.00

**CAPITAL OUTLAY:**

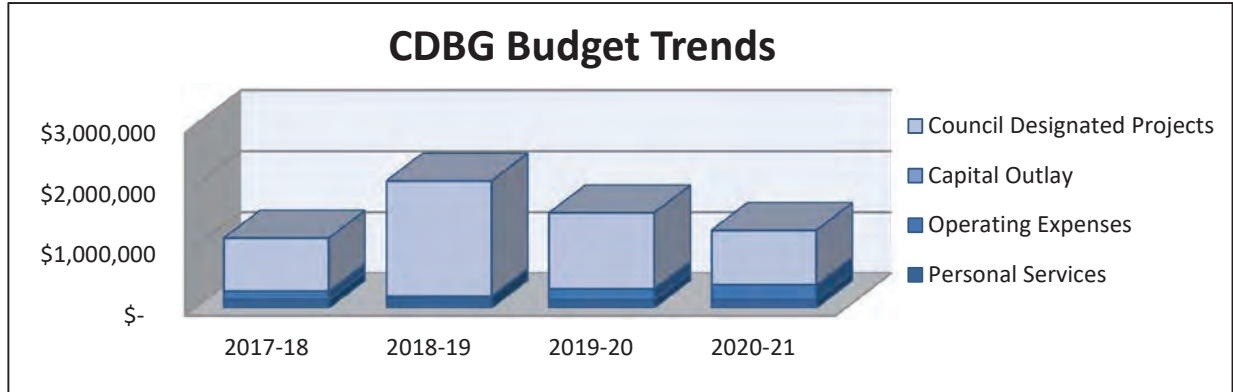
N/A

**CITY OF PORT ST. LUCIE**  
**C.D.B.G. FUND #118**  
**ADOPTED BUDGET - FY 2019-20**

	AUDITED 2017-18	BUDGET 2018-19	ESTIMATED 2018-19	ADOPTED 2019-20	PROJECTED 2020-21
	*****	*****	*****	*****	*****
<b>REVENUES &amp; SOURCES:</b>					
CDBG Grant Revenue - Federal	\$ 1,142,552	\$ 1,168,625	\$ 680,316	\$ 1,012,420	\$ -
Use of Reserves	-	867,684		548,747	1,276,252
Fund Transfer	-	-	470,838	-	-
Interest Income/Misc.	-	-		-	-
Refund of Prior Year Expense	22,993	49,185	71,779	-	-
TOTAL	<u>\$ 1,165,545</u>	<u>\$ 2,085,494</u>	<u>\$ 1,222,933</u>	<u>\$ 1,561,167</u>	<u>\$ 1,276,252</u>
<b>EXPENDITURES:</b>					
Personal Services	\$ 139,431	\$ 186,145	\$ 186,145	\$ 132,507	\$ 134,937
Operating Expenses	141,610	12,242	7,157	183,928	246,583
Capital Outlay	-	-	-	-	-
Designated Reserve	-	-	-	-	-
Sub-Total Admin. Exp.	<u>\$ 281,041</u>	<u>\$ 198,387</u>	<u>\$ 193,302</u>	<u>\$ 316,435</u>	<u>\$ 381,520</u>
Other Contractual Services	\$ -	\$ -	\$ -	\$ -	\$ -
Other Current Charges and Obligations	-	-	-	-	-
Improvements Other than Buildings (Projects)	866,511	1,887,107	773,446	-	894,732
Thornhill Sidewalks	-	-	-	1,244,732	-
Parks Projects	-	-	-	-	-
Community Gardens	-	-	-	-	-
Lyngate, Sandhill & Veterans Memorial Park Improvements	-	-	-	-	-
Sandhill Crane Cameras	-	-	-	-	-
Oakridge/Bayshore Sidewalks	-	-	-	-	-
Lyngate Cameras	-	-	-	-	-
Traffic Control Devices	-	-	-	-	-
Lyngate Park Improvements	-	-	-	-	-
HOPWA Projects	-	-	-	-	-
Total Expenditures	<u>\$ 1,147,552</u>	<u>\$ 2,085,494</u>	<u>\$ 966,747</u>	<u>\$ 1,561,167</u>	<u>\$ 1,276,252</u>
<b>REVENUES OVER (UNDER) EXPENDITURES</b>	<u><u>\$ 17,993</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 256,186</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

**CITY OF PORT ST. LUCIE**  
**C.D.B.G. FUND**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Community Development Block Grant -- #118-5900/5910  
 Carmen Capezzuto, Neighborhood Services Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 139,431	\$ 186,145	\$ 132,507	\$ 134,937
Operating Expenses	141,610	12,242	183,928	246,583
Capital Outlay	-	-	-	-
Fund Transfer to Stormwater	-	-	-	-
Council Designated Projects	866,511	1,887,107	1,244,732	894,732
<b>Total</b>	<b>\$ 1,147,552</b>	<b>\$ 2,085,494</b>	<b>\$ 1,561,167</b>	<b>\$ 1,276,252</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Neighborhood Services Director	0.14	0.15	0.18	0.18
Budget Specialist	0.00	0.00	0.41	0.41
Coordinator	0.96	1.56	0.98	0.98
Housing Specialist	0.38	0.65	0.63	0.63
<b>Total</b>	<b>1.48</b>	<b>2.36</b>	<b>2.20</b>	<b>2.20</b>

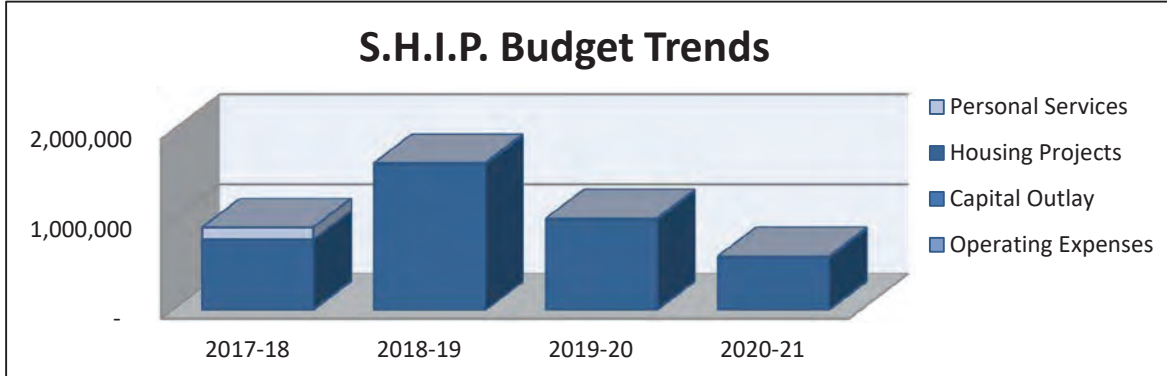
CAPITAL OUTLAY: N/A

**CITY OF PORT ST. LUCIE**  
**S.H.I.P. FUND #119**  
**ADOPTED BUDGET - FY 2019-20**

	AUDITED 2017-18	BUDGET 2018-19	ESTIMATED 2018-19	ADOPTED 2019-20	PROJECTED 2020-21
	*****	*****	*****	*****	*****
<b>REVENUES &amp; SOURCES:</b>					
Hardest Hit Grant Revenue	\$ 100	\$ -	\$ -	\$ -	\$ -
Budgeted Use of Reserves (Housing Program)	-	1,322,505	-	434,346	72,615
Budgeted Cash Carryforward (Administrative Funds)	-	-	-	-	-
Interest Income/Misc.	8,886	16,000	35,000	16,000	16,000
Refund of Prior Year Expense	100,155	-	260,000	-	-
Interfund Transfer	457	-	-	-	-
SHIP Grant Revenue	777,308	305,233	305,233	575,174	515,331
TOTAL	\$ 886,907	\$ 1,643,738	\$ 600,233	\$ 1,025,520	\$ 603,946
<b>EXPENDITURES:</b>					
Personal Services - Hardest Hit	\$ -	\$ -	\$ -	\$ -	\$ -
Personal Services	132,092	17,377	17,377	12,540	12,879
Operating Expenses	13,940	5,030	11,630	12,598	12,065
Operating - Hardest Hit	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Sub-Total Admin. Exp.	\$ 146,032	\$ 22,407	\$ 29,007	\$ 25,138	\$ 24,944
Housing Projects	780,041	1,621,331	1,153,401	1,000,382	579,002
Total Housing Projects	780,041	1,621,331	1,153,401	1,000,382	579,002
Designated Reserve	-	-	-	-	-
TOTAL	926,073	1,643,738	1,182,408	1,025,520	603,946
<b>REVENUES OVER (UNDER) EXPENDITURES</b>	<b>\$ (39,166)</b>	<b>\$ -</b>	<b>\$ (582,175)</b>	<b>\$ -</b>	<b>\$ 0</b>

**CITY OF PORT ST. LUCIE**  
**S.H.I.P. FUND**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** (S.H.I.P.) PROGRAM -- #119-550000/551000/554000  
 Carmen Capezzuto, Neighborhood Services Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 132,092	\$ 17,377	\$ 12,540	\$ 12,879
Operating Expenses	13,940	5,030	12,598	12,065
Capital Outlay	-	-	-	-
Interfund Transfer	-	-	-	-
Housing Projects	780,041	1,621,331	1,000,382	579,002
<b>Total</b>	<b>\$ 926,073</b>	<b>\$ 1,643,738</b>	<b>\$ 1,025,520</b>	<b>\$ 603,946</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Neighborhood Services Director	0.14	0.03	0.00	0.00
Special Assistant to Director	0.00	0.00	0.00	0.00
Coordinator	1.03	0.13	0.15	0.15
Housing Specialist	0.35	0.03	0.05	0.05
<b>Total</b>	<b>1.52</b>	<b>0.19</b>	<b>0.20</b>	<b>0.20</b>

**CAPITAL OUTLAY:** N/A

**CITY OF PORT ST. LUCIE**  
**SAD I PHASE I #120**  
**ADOPTED BUDGET - FY 2019-20**

	AUDITED 2017-18 *****	BUDGET 2018-19 *****	ESTIMATED 2018-19 *****	ADOPTED 2019-20 *****	PROJECTED 2020-21 *****
Undesignated Reserves	\$ 990,388	\$ 857,496	\$ 857,496	\$ 219,226	\$ 219,226
<b><u>REVENUES &amp; SOURCES:</u></b>					
Special Assessment Revenue	\$ -	\$ 10,000	\$ -	\$ 10,000	\$ 10,000
Interest Income & Other	17,249	12,000	16,925	12,000	12,000
Interfund Transfers - In	-	-		-	-
Use of Reserves	-	628,000		133,195	-
TOTAL	17,249	650,000	16,925	155,195	22,000
<b><u>EXPENDITURES:</u></b>					
Collection commission and other costs	141	-	-	-	-
Debt Service	-	-	-	-	-
Transfer Out to Fund #438 (Rehab RO Wells)	150,000	650,000	655,195	155,195	5,195
Residual Equity Transfer	-	-		-	16,805
TOTAL	150,141	650,000	655,195	155,195	22,000
<b>SURPLUS &lt;DEFICIT&gt;</b>	<b>\$ (132,892)</b>	<b>\$ -</b>	<b>\$ (638,270)</b>	<b>\$ -</b>	<b>\$ -</b>
Undesignated Reserves	\$ 857,496	\$ 857,496	\$ 219,226	\$ 219,226	\$ 219,226

**CITY OF PORT ST. LUCIE**  
**SAD I PHASE II #121**  
**ADOPTED BUDGET - FY 2019-20**

<b>Beginning Undesignated Reserve</b>	\$ 1,937,874	\$ 1,703,490	\$ 520,753	\$ 533,910	
	AUDITED 2017-18	BUDGET 2018-19	ESTIMATED 2018-19	ADOPTED 2019-20	PROJECTED 2020-21
	*****				
<b>REVENUES &amp; SOURCES:</b>					
Special Assessment Revenue	\$ 8,504	\$ -	\$ 829	\$ -	\$ -
Operating Transfers In	-	-	-	-	-
Interest Income & Other	13,596	20,000	32,500	20,000	18,000
Use of Reserves	-	-	-	-	-
TOTAL	\$ 22,101	\$ 20,000	\$ 33,329	\$ 20,000	\$ 18,000
<b>EXPENDITURES:</b>					
Refunds and other costs	\$ 17	\$ 500	\$ 17	\$ 500	\$ 500
Debt Service	-	-	-	-	-
Interfund Transfer to #001 General Operating	-	-	6,343	-	-
Interfund Transfer to the Crosstown Parkway Fund #314	256,468	-	1,182,737	-	-
Interfund Transfer to the #120 Operating Fund	-	-	-	6,343	6,343
TOTAL	\$ 256,485	\$ 500	\$ 1,189,097	\$ 6,843	\$ 6,843
Designated Reserve-Debt Retirement	-	19,500	-	13,157	11,157
<b>SURPLUS &lt;DEFICIT&gt;</b>	\$ (234,384)	\$ (0)	\$ (1,155,769)	\$ (0)	\$ (0)

**CITY OF PORT ST. LUCIE  
USA PHASE III & IV #122  
ADOPTED BUDGET - FY 2019-20**

<b>Beginning Undesignated Reserve</b>	\$ 11,858,569	\$ 14,461,148	\$13,616,732	\$13,926,857	
	AUDITED 2017-18	BUDGET 2018-19	ESTIMATED 2018-19	ADOPTED 2019-20	PROJECTED 2020-21
	*****	*****	*****	*****	*****
<b><u>REVENUES &amp; SOURCES:</u></b>					
Special Assessment Revenue	\$ 4,005,725	\$ 1,418,331	\$ 21,913	\$ 500	\$ 500
Operating Transfers In	-	-	-	-	-
Interest Income/Other	102,071	174,000	300,000	340,000	340,000
Cash Carryforward	-	-	-	-	-
TOTAL	\$ 4,107,796	\$ 1,592,331	\$ 321,913	\$ 340,500	\$ 340,500
<b><u>EXPENDITURES:</u></b>					
Collection commission and other costs	\$ 58,806	\$ 85,000	\$ 98	\$ 500	\$ 500
Interfund Transfer to the #431 Operating Fund	200,000	-	-	-	-
Interfund Transfer to the #438 Fund	1,000,000	1,000,000	-	-	-
Interfund Transfer to the #439	-	-	-	-	-
Interfund Transfer to Crosstown Parkway #314*	246,411	477,456	1,136,356	-	-
Interfund Transfer to the General Fund #001	-	29,875	29,875	29,875	29,875
TOTAL	\$ 1,505,217	\$ 1,592,331	\$ 1,166,329	\$ 30,375	\$ 30,375
Designated Reserve-Debt Retirement	\$ -	\$ -	\$ -	\$ 310,125	\$ 310,125
<b><u>SURPLUS &lt;DEFICIT&gt;</u></b>	<b>\$ 2,602,579</b>	<b>\$ -</b>	<b>\$ (844,416)</b>	<b>\$ -</b>	<b>\$ -</b>
Undesignated Reserve	\$ 14,461,148	\$ 14,461,148	\$ -	\$13,926,857	\$14,236,982

Note: Transfer to Crosstown Parkway will be reflected in 18-19 Budget Amendment #2.



**CITY OF PORT ST. LUCIE**  
**USA PHASE 5,6,7A 2011B #124**  
**ADOPTED BUDGET - FY 2019-20**

<b>Beginning Undesignated Reserve</b>	\$ 1,104,966	\$ 919,181	\$ 707,129	\$ 1,698,488
	AUDITED	BUDGET	ESTIMATED	ADOPTED
	2017-18	2018-19	2018-19	2019-20
	*****	*****	*****	*****
<b>REVENUES &amp; SOURCES:</b>				
Special Assessment Revenue	\$ 2,977,892	\$ 3,000,000	\$ 2,900,000	\$ 2,750,000
Operating Transfers In	-	-	-	-
Interest Income/Other	13,008	14,000	48,500	50,761
Use of Reserves	-	149,052	-	-
TOTAL	\$ 2,990,900	\$ 3,163,052	\$ 2,948,500	\$ 2,800,761
				\$ 800,000
<b>EXPENDITURES:</b>				
Collection commission and other costs	\$ 42,604	\$ 60,000	\$ 57,500	\$ 60,000
Debt Service	3,134,081	3,090,000	3,090,000	1,736,350
Interfund Transfer - Internal Charges	-	13,052	13,052	13,052
TOTAL	\$ 3,176,685	\$ 3,163,052	\$ 3,160,552	\$ 1,809,402
				\$ 148,777
Designated Reserve-Debt Retirement	\$ -	\$ -	\$ -	\$ 991,359
				\$ 651,223
<span style="border: 1px solid black; padding: 2px;">SURPLUS &lt;DEFICIT&gt;</span>	\$ (185,785)	\$ -	\$ (212,052)	\$ -
				\$ -
Undesignated Reserve	\$ 919,181	\$ 919,181	\$ 3,160,552	\$ 1,698,488
				\$ 2,349,711

Note: The debt in this fund will be paid off in FY 2020-21.

**CITY OF PORT ST. LUCIE**  
**USA #9 SAD #125**  
**ADOPTED BUDGET FY 2019-20**

<b>Beginning Undesignated Reserve</b>	\$ 62,935	\$ 124,341	\$ 398,786	\$ 660,982	
	AUDITED 2017-18 *****	BUDGET 2018-19 *****	ESTIMATED 2018-19 *****	ADOPTED 2019-20 *****	PROJECTED 2020-21 *****
<b>REVENUES &amp; SOURCES:</b>					
Special Assessment Revenue	\$ 335,000	\$ 335,000	\$ 310,027	\$ 300,000	\$ 300,000
Interest & Other Income	1,000	1,000	5,492	5,000	5,000
Interfund Transfer	-	-	-	-	-
Use of Reserves	-	34,129	-	-	-
Totals	\$ 336,000	\$ 370,129	\$ 315,519	\$ 305,000	\$ 305,000
<b>EXPENDITURES:</b>					
Debt Service	\$ 266,094	\$ 41,094	\$ 30,375	\$ 30,375	\$ 30,375
Operating Expense	8,500.0	325,106.0	6,769.6	8,500.0	8,500.0
Capital Outlay	-	-	-	-	-
Totals	\$ 274,594	\$ 366,200	\$ 37,145	\$ 38,875	\$ 38,875
Total Expenditures	\$ 274,594	\$ 366,200	\$ 37,145	\$ 38,875	\$ 38,875
Fund Transfer to General Fund	-	3,929	3,929	3,929	3,929
Designated Reserve - Debt Retirement	-	-	-	262,196	262,196
<b>SURPLUS &lt;DEFICIT&gt;</b>	\$ 61,406	\$ -	\$ 274,445	\$ -	\$ -

**CITY OF PORT ST. LUCIE**  
**SW ANNEXATION DISTRICT #2 SAD #126**  
**ADOPTED BUDGET - FY 2019-20**

<b>Beginning Undesignated Reserve</b>			\$ 34,635	\$ 66,962	
	AUDITED 2017-18 *****	BUDGET 2018-19 *****	ESTIMATED 2018-19 *****	ADOPTED 2019-20 *****	PROJECTED 2020-21 *****
<b>REVENUES &amp; SOURCES:</b>					
Special Assessment Revenue	\$ 468,744	\$ 110,000	\$ 36,008	\$ 35,000	\$ 35,000
Interest & Other Income	3,164	500	450	400	300
Interfund Transfer	-	-	-	-	-
Budgeted Cash Carryforward	-	-	-	-	-
Totals	\$ 471,909	\$ 110,500	\$ 36,458	\$ 35,400	\$ 35,300
<b>EXPENDITURES:</b>					
Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expense	1,739	4,000	750	2,000	2,000
Capital Outlay	-	-	-	-	-
Totals	1,739	4,000	750	2,000	2,000
Total Expenditures	\$ 1,739	\$ 4,000	\$ 750	\$ 2,000	\$ 2,000
Fund Transfer to the General Fund #001	470,315	1,073	1,073	1,073	1,073
Designated Reserve-Debt Retirement	-	105,427	-	32,327	32,227
<b>SURPLUS &lt;DEFICIT&gt;</b>	<b>\$ (146)</b>	<b>\$ -</b>	<b>\$ 34,635</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Designated Reserve</b>			<b>\$ 66,962</b>	<b>\$ 99,189</b>	

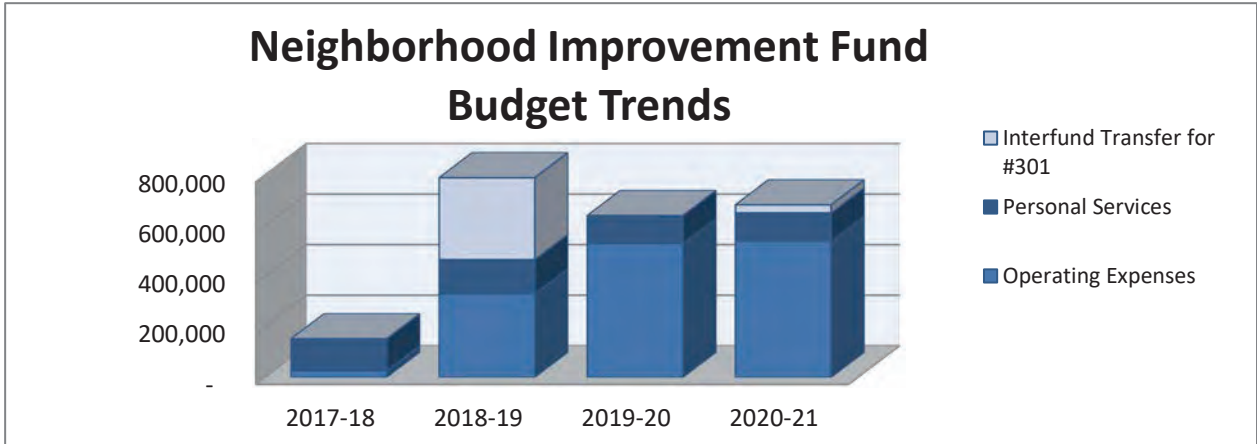
**CITY OF PORT ST. LUCIE  
NEIGHBORHOOD PLANNING FUND #127  
ADOPTED BUDGET - FY 2019-20**

<b>Beginning Undesignated Reserve</b>	\$ 1,292,487	\$ 1,425,087	\$ 1,311,964	883,681	
	AUDITED 2017-18	BUDGET 2018-19	ESTIMATED 2018-19	ADOPTED 2019-20	PROJECTED 2020-21
	*****				
<b>REVENUES &amp; SOURCES:</b>					
Recycling-Distribution	\$ 132,000	\$ 132,000	\$ 132,000	\$ 132,000	\$ 132,000
SLC Landfill Interlocal Agreement	-	-	144,000	216,000	216,000
Single Stream Recycling	132,000	132,000	44,000	-	-
Interest Inc. & Other	49,881	15,214	30,000	30,000	30,000
Recycling -W/P for Community Center	86,065	200,000	28,000	-	-
Waste-Pro Additional Revenue	257,513	250,000	262,228	265,000	265,000
Budgeted Cash Carryforward	-	60,510	52,613	428,283	-
TOTAL	\$ 657,460	\$ 789,724	\$ 692,841	\$ 1,071,283	\$ 643,000
<b>EXPENDITURES:</b>					
Personal Services	\$ 121,239	\$ 135,569	\$ 135,000	\$ 110,439	\$ 114,304
Operating Expenses	138,230	372,873	234,043	529,562	497,414
Capital Outlay	45,391	-	42,516	-	-
Interfund Transfer to General Operating Fund #001	-	31,282	31,282	31,282	31,282
Interfund Transfer to General Fund CIP #301	220,000	250,000	250,000	400,000	-
TOTAL	\$ 524,860	\$ 789,724	\$ 692,841	\$ 1,071,283	\$ 643,000
<b>SURPLUS &lt;DEFICIT&gt;</b>					
	\$ 132,600	\$ -	\$ -	\$ -	\$ -
<b>Projected Fund Balance</b>					
Undesignated	\$ 1,425,087	\$ 1,425,087		\$ 1,311,964	\$ 883,681
Use of Reserves	-	60,510		428,283	-
	\$ 1,425,087	\$ 1,364,577		\$ 883,681	\$ 883,681

17/18 - Interfund Transfer to the Neighborhood Planning CIP Fund for (2) two decorative street signs (\$35,000 ea.), and SW Neighborhood Park.

**CITY OF PORT ST. LUCIE**  
**NEIGHBORHOOD PLANNING FUND #127**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Neighborhood Improvement Fund -- #127-1520  
 Carmen Capezzuto, Neighborhood Services Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 126,079	\$ 135,569	\$ 110,439	\$ 112,836
Operating Expenses	26,782	330,861	529,562	538,370
Capital Outlay	-	-	-	-
Interfund Transfer for #301	-	323,294	-	31,282
<b>Total</b>	<b>\$ 152,861</b>	<b>\$ 789,724</b>	<b>\$ 640,001</b>	<b>\$ 682,488</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Program Manager	1.00	1.00	1.00	1.00
Director	0.20	0.20	0.20	0.20
Coordinator	0.00	0.05	0.05	0.05
<b>Total</b>	<b>1.20</b>	<b>1.25</b>	<b>1.25</b>	<b>1.25</b>

**CAPITAL OUTLAY:**

None

**CITY OF PORT ST. LUCIE**  
**SOUTH LENNARD SAD #150**  
**ADOPTED BUDGET - FY 2019-20**

<b>Beginning Undesignated Reserve</b>	\$ 249,542	\$ 321,038	\$ 329,907	\$ 329,907	
	AUDITED 2017-18 *****	BUDGET 2018-19 *****	ESTIMATED 2018-19 *****	ADOPTED 2019-20 *****	PROJECTED 2020-21 *****
<b>REVENUES &amp; SOURCES:</b>					
Special Assessment Revenue	\$ 246,493	\$ 246,500	\$ 246,761	\$ -	\$ -
Interest & Other Income	3,600	5,392	9,000	9,108	10,000
Budgeted Cash Carryforward	-	-	-	-	239,108
Totals	<u>\$ 250,092</u>	<u>\$ 251,892</u>	<u>\$ 255,761</u>	<u>\$ 9,108</u>	<u>\$ 249,108</u>
<b>EXPENDITURES:</b>					
Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expense	3,596	5,000	4,959	5,000	5,000
Capital Outlay	-	-	-	-	-
Totals	<u>\$ 3,596</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>
Total Expenditures	<u>\$ 3,596</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>
Fund Transfer to General CIP Fund #301	175,000	245,000	245,000	0	240,000
Fund Transfer to General CIP Fund #001	-	1,892	1,892	4,108	4,108
Designated Reserve-Debt Retirement	-	-	-	-	-
<b>SURPLUS &lt;DEFICIT&gt;</b>	<u>\$ 71,496</u>	<u>\$ -</u>	<u>\$ 8,869</u>	<u>\$ -</u>	<u>\$ -</u>
Undesignated Reserve	<u>\$ 321,038</u>	<u>\$ 321,038</u>	<u>\$ 329,907</u>	<u>\$ 329,907</u>	<u>\$ 90,799</u>

**Note: The bonds have been paid in full. Any money in this fund can be used for any city purpose.  
My recommendation is to use the money for one time projects.**

**CITY OF PORT ST. LUCIE  
RIVER POINT SAD #151  
ADOPTED BUDGET - FY 2019-20**

<b>Beginning Undesignated Reserve</b>	\$ 1,217,868	\$ 1,430,750	\$ 1,598,807	\$ 1,611,355	
	AUDITED 2017-18 *****	BUDGET 2018-19 *****	ESTIMATED 2018-19 *****	ADOPTED 2019-20 *****	PROJECTED 2020-21 *****
<b><u>REVENUES &amp; SOURCES:</u></b>					
Special Assessment Revenue	\$ 1,003,584	\$ 685,000	\$ 746,368	\$ -	\$ -
Interest & Other Income	14,044	11,000	36,000	39,000	39,000
Interfund transfer	-	-	-	-	-
Use of Reserves	-	291,159	-	-	791,452
Totals	\$ 1,017,628	\$ 987,159	\$ 782,368	\$ 39,000	\$ 830,452
<b><u>EXPENDITURES:</u></b>					
Debt Service	\$ 789,225	\$ -	\$ -	\$ -	\$ -
Operating Expense	15,521	20,000	16,700	20,000	20,000
Capital Outlay	-	-	-	-	-
Totals	\$ 804,746	\$ 20,000	\$ 16,700	\$ 20,000	\$ 20,000
Total Expenditures	\$ 804,746	\$ 20,000	\$ 16,700	\$ 20,000	\$ 20,000
Fund Transfer to the #301 Fund	-	591,159	591,159	-	804,000
Fund Transfer to the #001 Fund	-	6,452	6,452	6,452	6,452
Designated Reserve-Debt Retirement	-	369,548	-	12,548	-
<b>SURPLUS &lt;DEFICIT&gt;</b>	<b>\$ 212,882</b>	<b>\$ -</b>	<b>\$ 168,057</b>	<b>\$ -</b>	<b>\$ -</b>
Undesignated Reserve	\$ 1,430,750	\$ 1,430,750	\$ 1,611,355	\$ 1,611,355	\$ 819,903

**CITY OF PORT ST. LUCIE**  
**TESORO SAD FUND #152**  
**ADOPTED BUDGET - FY 19-20**

<b>Beginning Undesignated Reserve</b>	\$ 3,277,577	\$ 4,933,091	\$ 5,903,320	\$ 5,952,479	
	AUDITED 2017-18 *****	BUDGET 2018-19 *****	ESTIMATED 2018-19 *****	ADOPTED 2019-20 *****	PROJECTED 2020-21 *****
<b>REVENUES &amp; SOURCES:</b>					
Special Assessment Revenue	\$ 1,653,953	\$ 1,200,000	\$ 1,654,273	\$ -	\$ -
Interest & Other Income	26,886	10,000	110,864	128,967	125,000
Interfund transfer	-	-	-	-	-
Budgeted Cash Carryforward	-	746,863	-	-	2,783,921
Totals	\$ 1,680,839	\$ 1,956,863	\$ 1,765,137	\$ 128,967	\$ 2,908,921
<b>EXPENDITURES:</b>					
Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expense	25,324.7	65,000.0	33,237.2	65,000.0	65,000.0
Capital Outlay	-	-	-	-	-
Totals	\$ 25,325	\$ 65,000	\$ 33,237	\$ 65,000	\$ 65,000
Total Expenditures	\$ 25,325	\$ 65,000	\$ 33,237	\$ 65,000	\$ 65,000
Fund Transfer - General Fund	-	761,671	761,671	14,808	14,808
Fund Transfer - General Fund CIP	-	-	-	-	2,829,113
Designated Reserve	-	1,130,192	-	49,159	-
<b>SURPLUS &lt;DEFICIT&gt;</b>	<b>\$ 1,655,514</b>	<b>\$ -</b>	<b>\$ 970,229</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Designated Reserve</b>	<b>\$ 4,933,091</b>	<b>\$ 4,933,091</b>	<b>\$ -</b>	<b>\$ 5,952,479</b>	<b>\$ 3,168,558</b>



**CITY OF PORT ST. LUCIE**  
**GLASSMAN SAD #153**  
**ADOPTED BUDGET - FY 2019-20**

<b>Beginning Undesignated Reserve</b>	\$ 1,054,532	\$ 999,039	\$ 944,581	\$ 944,581	
	AUDITED 2017-18 *****	BUDGET 2018-19 *****	ESTIMATED 2018-19 *****	ADOPTED 2019-20 *****	PROJECTED 2020-21 *****
<b>REVENUES &amp; SOURCES:</b>					
Special Assessment Revenue	\$ 1,231,296	\$ 832,300	\$ 740,000	\$ -	\$ -
Interest & Other Income	7,293	5,000	29,000	20,000	10,000
Interfund transfer	-	-	-	-	-
Use of Reserves	-	-	-	7,458	817,458
Totals	\$ 1,238,589	\$ 837,300	\$ 769,000	\$ 27,458	\$ 827,458
<b>EXPENDITURES:</b>					
Debt Service	\$ 1,274,900	\$ -	\$ -	\$ -	\$ -
Operating Expense	19,182	20,000	16,000	20,000	20,000
Capital Outlay	-	-	-	-	-
Totals	\$ 1,294,082	\$ 20,000	\$ 16,000	\$ 20,000	\$ 20,000
Total Expenditures	\$ 1,294,082	\$ 20,000	\$ 16,000	\$ 20,000	\$ 20,000
Fund Transfer	-	807,458	807,458	7,458	807,458
Designated Reserve-Debt Retirement	-	9,842	-	-	-
<b>SURPLUS &lt;DEFICIT&gt;</b>	\$ (55,493)	\$ -	\$ (54,458)	\$ -	\$ -
<b>Designated Reserve</b>	\$ 999,038	\$ 999,039	\$ 944,581	\$ 127,123	

**CITY OF PORT ST. LUCIE  
EAST LAKE VILLAGE SAD #154  
ADOPTED BUDGET - FY 2019-20**

<b>Beginning Undesignated Reserve</b>	\$ 1,015,556	\$ 1,548,863	\$ 1,527,126	\$ 1,662,283	
	AUDITED 2017-18 *****	BUDGET 2018-19 *****	ESTIMATED 2018-19 *****	ADOPTED 2019-20 *****	PROJECTED 2020-21 *****
<b>REVENUES &amp; SOURCES:</b>					
Special Assessment Revenue	\$1,346,671	\$875,000	\$774,000	\$875,000	\$790,287
Interest & Other Income	11,593	8,000	35,000	40,000	40,000
Interfund transfer	-	-	-	-	-
Use of Reserves	-	-	-	51,663	-
Totals	\$ 1,358,264	\$ 883,000	\$ 809,000	\$ 966,663	\$ 830,287
<b>EXPENDITURES:</b>					
Debt Service	\$ 804,863	\$ 808,725	\$ 808,725	\$ 808,894	\$ 807,675
Operating Expense	20,095	18,000	17,400	18,000	18,000
Capital Outlay	-	-	-	-	-
Totals	\$ 824,957	\$ 826,725	\$ 826,125	\$ 826,894	\$ 825,675
Total Expenditures	\$ 824,957	\$ 826,725	\$ 826,125	\$ 826,894	\$ 825,675
Fund Transfer	-	4,612	4,612	4,612	4,612
Designated Reserve-Debt Retirement	-	51,663	-	135,157	-
<b>SURPLUS &lt;DEFICIT&gt;</b>	\$ 533,307	\$ -	\$ (21,737)	\$ -	\$ -
<b>Designated Reserve</b>	\$ 1,548,863	\$ 1,548,863	\$ -	\$ 1,662,283	\$ 1,662,283

**CITY OF PORT ST. LUCIE**  
**ST. LUCIE LAND HOLDING #155**  
**ADOPTED BUDGET - FY 2019-20**

<b>Beginning Undesignated Reserve</b>	\$ 1,142,445	\$ 1,192,404	\$ 1,417,274	\$ 2,055,425	
	AUDITED 2017-18 *****	BUDGET 2018-19 *****	ESTIMATED 2018-19 *****	ADOPTED 2019-20 *****	PROJECTED 2020-21 *****
<b>REVENUES &amp; SOURCES:</b>					
Special Assessment Revenue	\$1,660,390	\$1,650,000	\$1,658,804	\$1,650,000	\$1,650,000
Interest & Other Income	10,260	8,000	38,000	41,665	41,665
Interfund transfer	-	-	-	-	-
Budgeted Cash Carryforward	-	-	-	-	-
Totals	\$ 1,670,650	\$ 1,658,000	\$ 1,696,804	\$ 1,691,665	\$ 1,691,665
<b>EXPENDITURES:</b>					
Debt Service	\$ 1,595,994	\$ 1,461,689	\$ 1,461,689	\$ 1,011,669	\$ 1,011,669
Operating Expense	24,697	35,000	3,400	35,000	35,000
Capital Outlay	-	-	-	-	-
Totals	\$ 1,620,691	\$ 1,496,689	\$ 1,465,089	\$ 1,046,669	\$ 1,046,669
Total Expenditures	\$ 1,620,691	\$ 1,496,689	\$ 1,465,089	\$ 1,046,669	\$ 1,046,669
Fund Transfer	-	6,845	6,845	6,845	6,845
Designated Reserve-Debt Retirement	-	154,466	-	638,151	638,151
<b>SURPLUS &lt;DEFICIT&gt;</b>	\$ 49,959	\$ -	\$ 224,870	\$ -	\$ -
<b>Designated Reserve</b>	\$ 1,192,404	\$ 1,192,404	\$ -	\$ 2,055,425	\$ 2,693,576

**CITY OF PORT ST. LUCIE**  
**CITY CENTER SAD #156**  
**ADOPTED BUDGET - FY 2019-20**

<b>Beginning Undesignated Reserve</b>	\$ 107,705	\$ 105,535	\$ 59,253	\$ 13,059	
	AUDITED 2017-18 *****	BUDGET 2018-19 *****	ESTIMATED 2018-19 *****	ADOPTED 2019-20 *****	PROJECTED 2020-21 *****
<b>REVENUES &amp; SOURCES:</b>					
Special Assessment Revenue	\$ 18,656	\$ 19,500	\$ 18,656	\$ 20,000	\$ 20,000
Interest & Other Income	-	7,000	738	-	-
Interfund transfer	1,653,347	1,674,879	1,674,879	1,676,453	1,726,403
Bond Proceeds	-	-	-	-	-
Use of Reserves	-	39,694	-	46,194	-
Totals	\$ 1,672,003	\$ 1,741,073	\$ 1,694,273	\$ 1,742,647	\$ 1,746,403
<b>EXPENDITURES:</b>					
Debt Service	\$ 1,672,002	\$ 1,674,879	\$ 1,674,879	\$ 1,676,453	\$ 1,680,209
Operating Expense	2,171	1,500	981	1,500	1,500
Bond Refunded	-	-	-	-	-
Totals	\$ 1,674,173	\$ 1,676,379	\$ 1,675,860	\$ 1,677,953	\$ 1,681,709
Total Expenditures	\$ 1,674,173	\$ 1,676,379	\$ 1,675,860	\$ 1,677,953	\$ 1,681,709
Fund Transfer	-	64,694	64,694	64,694	64,694
Designated Reserve-Debt Retirement	-	-	-	-	-
<b>SURPLUS &lt;DEFICIT&gt;</b>	\$ (2,170)	\$ -	\$ (46,281)	\$ -	\$ -
<b>Designated Reserve</b>	\$ 105,535	\$ 105,535	\$ -	\$ 13,059	\$ -

**CITY OF PORT ST. LUCIE**  
**COMBINED SAD, SERIES 2006 #158**  
**ADOPTED BUDGET - FY 2019-20**

<b>Beginning Undesignated Reserve</b>	\$ 270,510	\$ 124,598	\$ 320,380	\$ 332,764	
	AUDITED 2017-18 *****	BUDGET 2018-19 *****	ESTIMATED 2018-19 *****	ADOPTED 2019-20 *****	PROJECTED 2020-21 *****
<b><u>REVENUES &amp; SOURCES:</u></b>					
Special Assessment Revenue	\$ 313,741	\$ 310,860	\$ 300,904	\$ 25,000	\$ 20,000
Interest & Other Income	3,239	2,000	8,673	2,000	2,000
Interfund Transfer	-	-	-	-	-
Budgeted Cash Carryforward	-	-	-	-	-
Totals	\$ 316,980	\$ 312,860	\$ 309,577	\$ 27,000	\$ 22,000
<b><u>EXPENDITURES:</u></b>					
Debt Service	\$ 455,693	\$ -	\$ -	\$ -	\$ -
Operating Expense	7,199	11,000	8,423	11,000	11,000
Capital Outlay	-	-	-	-	-
Totals	\$ 462,893	\$ 11,000	\$ 8,423	\$ 11,000	\$ 11,000
Total Expenditures	\$ 462,893	\$ 11,000	\$ 8,423	\$ 11,000	\$ 11,000
Fund Transfer	-	203,616	203,616	3,616	3,616
Designated Reserve-Debt Retirement	-	98,244	-	12,384	7,384
<b>SURPLUS &lt;DEFICIT&gt;</b>	<b>\$ (145,912)</b>	<b>\$ -</b>	<b>\$ 97,538</b>	<b>\$ -</b>	<b>\$ -</b>
Undesignated Reserve	\$ 124,598	\$ 222,842	\$ 332,764	\$ 332,764	\$ 340,148

**CITY OF PORT ST. LUCIE**  
**MUNICIPAL COMPLEX PROJECT COLLECTION FUND #159**  
**ADOPTED BUDGET - FY 2019-20**

<b>Beginning Undesignated Reserve</b>	\$ 674,940	\$ 2,613,671	\$ 4,692,977	\$ 6,095,383	
	AUDITED 2017-18 *****	BUDGET 2018-19 *****	ESTIMATED 2018-19 *****	ADOPTED 2019-20 *****	PROJECTED 2020-21 *****
<b><u>REVENUES &amp; SOURCES:</u></b>					
Public Buildings - Impact Fee	\$ 5,588,743	\$ 5,000,000	\$ 5,659,703	\$ 5,000,000	\$ 5,000,000
Interest & Other Income	30,167	32,000	91,603	99,156	99,156
Bond Proceeds	-	-	-	-	-
Interfund Transfer from City General Fund	-	-	-	-	-
Budgeted Cash Carryforward	-	-	-	-	-
Totals	<u>\$ 5,618,910</u>	<u>\$ 5,032,000</u>	<u>\$ 5,751,306</u>	<u>\$ 5,099,156</u>	<u>\$ 5,099,156</u>
<b><u>EXPENDITURES:</u></b>					
Debt Service	\$ 3,672,750	\$ 3,670,000	\$ 3,670,000	\$ 3,671,750	\$ 3,672,500
Operating Expense	7,429	25,000	2,000	25,000	25,000
Refund Bond	-	-	-	-	-
Totals	<u>\$ 3,680,179</u>	<u>\$ 3,695,000</u>	<u>\$ 3,672,000</u>	<u>\$ 3,696,750</u>	<u>\$ 3,697,500</u>
Total Expenditures	<u>\$ 3,680,179</u>	<u>\$ 3,695,000</u>	<u>\$ 3,672,000</u>	<u>\$ 3,696,750</u>	<u>\$ 3,697,500</u>
Fund Transfer	-	-	-	-	-
Designated Reserve-Debt Retirement	-	1,337,000	-	1,402,406	1,401,656
<b>SURPLUS &lt;DEFICIT&gt;</b>	<u><u>\$ 1,938,731</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 2,079,306</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>
<b>Designated Reserve</b>	<u><u>\$ 2,613,671</u></u>	<u><u>\$ 2,613,671</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 6,095,383</u></u>	<u><u>\$ 7,497,039</u></u>



*“A City for All Ages”*

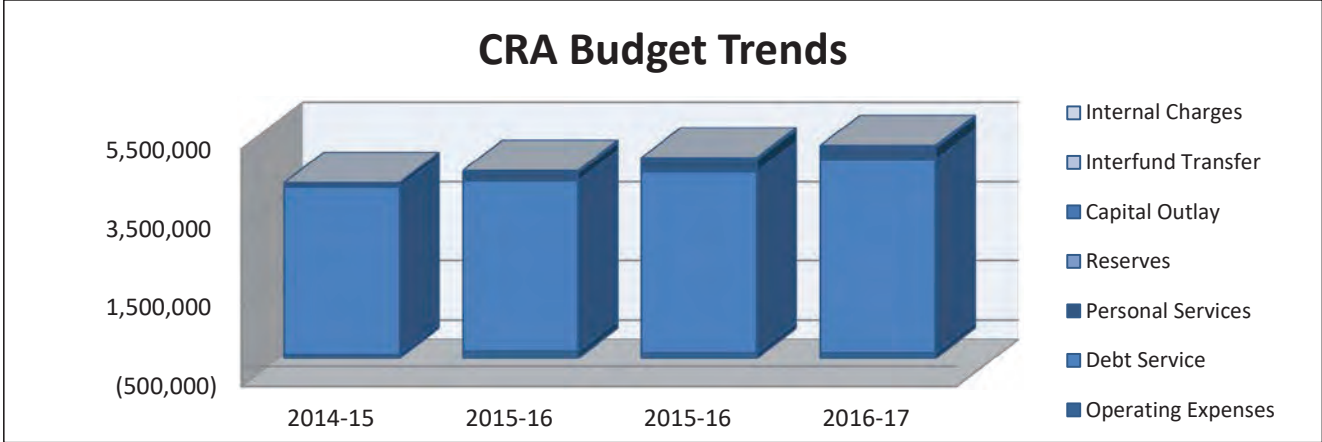
**CITY OF PORT ST. LUCIE  
COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND #175  
ADOPTED BUDGET - FY 2019-20**

	AUDITED 2017-18	BUDGET 2018-19	ESTIMATED 2018-19	ADOPTED 2019-20	PROJECTED 2020-21
	*****	*****	*****	*****	*****
<b><u>REVENUES &amp; SOURCES:</u></b>					
Contribution of Ad Valorem Taxes - County GF	\$ 761,844	\$ 901,859	\$ 914,684	\$ 942,124	\$ 953,429
Contribution of Ad Valorem Taxes - County Fine & Forf.	640,567	723,840	747,711	770,142	779,384
Required TIF Property Tax Pmt from City General Fund	903,271	1,020,697	1,055,915	1,068,586	1,081,409
Required TIF Property Tax Pmt from City Road Operating Fund	67,777	74,554	80,909	97,900	99,075
Sale of Civic Center and Village Square - City General Fund	316,175	161,000	60,000	259,002	633,605
Sale of Civic Center and Village Square - City Parks MSTU Fund	1,886,805	1,600,000	1,600,000	1,700,000	1,800,000
Interest Inc. & Other	20,064	21,400	33,000	28,100	28,100
Use of Reserves	-	239,068	5,729	200,000	-
TOTAL	<u>\$ 4,596,503</u>	<u>\$ 4,742,418</u>	<u>\$ 4,497,949</u>	<u>\$ 5,065,854</u>	<u>\$ 5,375,002</u>
<b><u>EXPENDITURES:</u></b>					
Personal Services	\$ 106,800	\$ 205,000	\$ 115,000	\$ 300,764	\$ 309,787
Operating Expenses	94,169	177,469	23,000	137,541	140,292
Capital Outlay	1,231	-	-	-	-
Debt Service (City Center & CRA Expansion)	4,238,350	4,313,150	4,313,150	4,580,750	4,878,125
Interfund Transfer to the Medical Fund #605	-	-	-	-	-
Interfund Transfer to the General Fund #001 - Internal Charges	-	46,799	46,799	46,799	46,799
Designated Reserve-Debt Retirement	-	-	-	-	-
TOTAL	<u>\$ 4,440,550</u>	<u>\$ 4,742,418</u>	<u>\$ 4,497,949</u>	<u>\$ 5,065,854</u>	<u>\$ 5,375,003</u>
<b>SURPLUS &lt;DEFICIT&gt;</b>	<u>\$ 155,953</u>	<u>\$ -</u>	<u>\$ (0)</u>	<u>\$ -</u>	<u>\$ (0)</u>



**CITY OF PORT ST. LUCIE**  
**CRA FUND**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Community Redevelopment Agency (CRA) -- #175-5210  
 Wesley McCurry, CRA Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ 106,800	\$ 205,000	\$ 300,764	\$ 309,787
Operating Expenses	94,169	177,469	137,541	140,292
Capital Outlay	1,231	-	-	-
Debt Service	4,238,350	4,313,150	4,580,750	4,878,125
Interfund Transfer	-	-	-	-
Internal Charges	-	46,799	46,799	46,799
Reserves	-	-	-	-
<b>Total</b>	<b>\$ 4,440,550</b>	<b>\$ 4,742,418</b>	<b>\$ 5,065,854</b>	<b>\$ 5,375,003</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
CRA Director	1.00	1.00	1.00	1.00
Principal Planner	0.00	1.00	1.00	1.00
<b>Total</b>	<b>1.00</b>	<b>1.00</b>	<b>2.00</b>	<b>2.00</b>

**CAPITAL OUTLAY:** N/A

**CITY OF PORT ST. LUCIE**  
**SOUTHERN GROVE CRA FUND #178**  
**ADOPTED BUDGET - FY 2019-20**

	AUDITED 2017-18	BUDGET 2018-19	ESTIMATED 2018-19	ADOPTED 2019-20	PROJECTED 2020-21
	*****	*****	*****	*****	*****
<b>REVENUES &amp; SOURCES:</b>					
Contribution of Ad Valorem Taxes - County GF	\$ 105,913	\$ 131,271	\$ 131,272	\$ 135,209	\$ 136,832
Interfund Transfer of Property Tax from City General Fund	98,521	121,929	121,929	134,122	135,731
Interfund Transfer of Property Tax from City Road Op. Fund	7,392	9,342	9,343	10,276	10,399
Interfund Transfer of Property Tax from City Road CIP Fund	-	-	-	-	-
Interest/Cash	197	225	1,000	700	700
Use of Reserves	-	4,288	-	-	-
TOTAL	\$ 212,024	\$ 267,055	\$ 263,544	\$ 280,307	\$ 283,662
<b>EXPENDITURES:</b>					
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Outlay	-	-	-	-	-
Payment to Southern Grove CDD (95% of revenue collected)	201,235	249,480	249,417	275,000	282,721
Reserves	-	16,634	-	4,366	-
Interfund Transfer	-	941	941	941	941
TOTAL	\$ 201,235	\$ 267,055	\$ 250,358	\$ 280,307	\$ 283,662
<b>SURPLUS &lt;DEFICIT&gt;</b>	\$ 10,789	\$ -	\$ 13,186	\$ -	\$ -

**CITY OF PORT ST. LUCIE  
 CONSERVATION TRUST FUND #608  
 ADOPTED BUDGET - FY 2019-20**

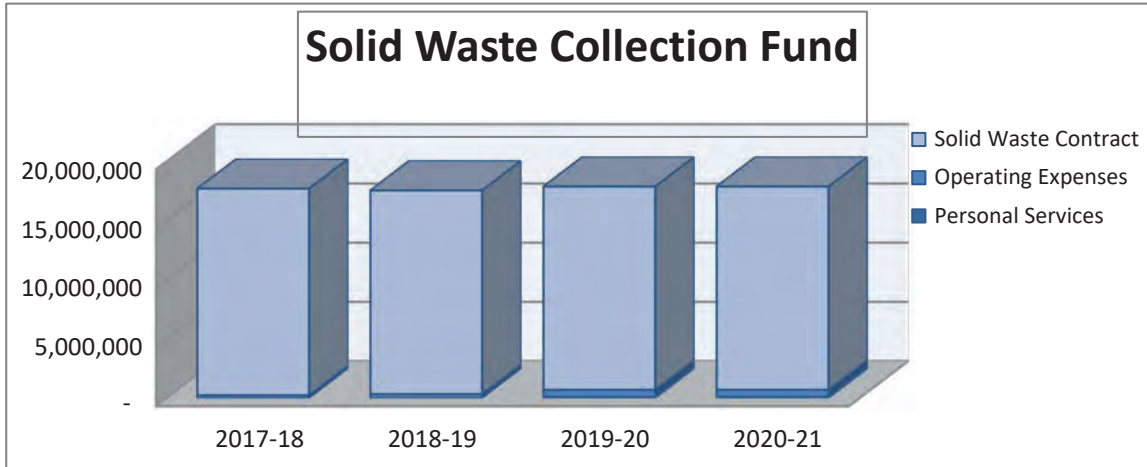
<b>Beginning Undesignated Reserve</b>	\$ 354,418	\$ 265,874	\$ 293,329	\$ 123,329	
	AUDITED 2017-18	BUDGET 2018-19	ESTIMATED 2018-19	ADOPTED 2019-20	PROJECTED 2019-20
	*****				
<b><u>REVENUES &amp; SOURCES:</u></b>					
Conservation Fees	\$ 217,203	\$ 161,500	\$ 73,820	\$ 65,000	\$ 65,000
Interest Income/Other	9,198	8,500	23,000	26,000	26,000
Interfund Transfer	-	-	-	-	-
Budgeted Cash Carryforward	-	-	-	79,000	79,000
TOTAL	<u>\$ 226,401</u>	<u>\$ 170,000</u>	<u>\$ 96,820</u>	<u>\$ 170,000</u>	<u>\$ 170,000</u>
<b><u>EXPENDITURES:</u></b>					
Operating - Tree Preservation	\$ 314,945	\$ 170,000	\$ 69,365	\$ 170,000	\$ 170,000
Capital Outlay (projects)	-	-	-	-	-
TOTAL	<u>\$ 314,945</u>	<u>\$ 170,000</u>	<u>\$ 69,365</u>	<u>\$ 170,000</u>	<u>\$ 170,000</u>
Fund Transfer to CIP Projects (307)	-	-	-	-	-
Fund Transfer to CIP Projects (301)	-	-	-	-	-
TOTAL	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b><u>Total Expenditures</u></b>	<u>\$ 314,945</u>	<u>\$ 170,000</u>	<u>\$ 69,365</u>	<u>\$ 170,000</u>	<u>\$ 170,000</u>
Designated Reserve	-	-	-	-	-
<b>SURPLUS &lt;DEFICIT&gt;</b>	<u>\$ (88,544)</u>	<u>\$ -</u>	<u>\$ 27,455</u>	<u>\$ -</u>	<u>\$ -</u>
Undesignated Reserves	<u>\$ 265,874</u>	<u>\$ 265,874</u>	<u>\$ 123,329</u>	<u>\$ 44,329</u>	

**CITY OF PORT ST. LUCIE**  
**SOLID WASTE NON-AD VALOREM ASSESSMENT FUND #620**  
**ADOPTED BUDGET - FY 2019-20**

<b>Beginning Undesignated Reserve</b>	\$ -	\$ -	\$ -	\$ -	\$ -
	AUDITED 2017-18 *****	BUDGET 2018-19 *****	ESTIMATED 2018-19 *****	ADOPTED 2019-20 *****	PROJECTED 2020-21 *****
<b>REVENUES &amp; SOURCES:</b>					
Collections from Tax Collector	\$ 17,629,382	\$ 17,515,274	\$ 17,976,495	\$ 17,631,000	\$ 17,639,000
Interest & Other Income	69,575	40,000	227,827	247,453	242,433
Interfund Transfer	-	-	-	-	-
Budgeted Cash Carryforward	-	-	-	-	-
Totals	<u>\$ 17,698,957</u>	<u>\$ 17,555,274</u>	<u>\$ 18,204,323</u>	<u>\$ 17,878,453</u>	<u>\$ 17,881,433</u>
<b>EXPENDITURES:</b>					
Payment to Waste Pro	\$ 17,452,715	\$ 17,210,274	\$ 17,210,274	\$ 17,167,000	\$ 17,167,000
Personnel Services	-	-	-	107,102	109,564
Operating - Postage & Misc.	247,174	345,000	345,000	604,351	604,869
Capital Outlay	-	-	23,530	-	-
Totals	<u>\$ 17,699,889</u>	<u>\$ 17,555,274</u>	<u>\$ 17,578,804</u>	<u>\$ 17,878,453</u>	<u>\$ 17,881,433</u>
Total Expenditures	<u>\$ 17,699,889</u>	<u>\$ 17,555,274</u>	<u>\$ 17,578,804</u>	<u>\$ 17,878,453</u>	<u>\$ 17,881,433</u>
Fund Transfer to the General Fund - #001	-	-	-	-	-
Designated Reserve-Future Years	-	-	-	-	-
<b>SURPLUS &lt;DEFICIT&gt;</b>	<u>\$ (932)</u>	<u>\$ -</u>	<u>\$ 625,519</u>	<u>\$ -</u>	<u>\$ -</u>
Undesignated Reserves	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**CITY OF PORT ST. LUCIE**  
**SOLID WASTE FUND #620**  
**DEPARTMENTAL BUDGET SUMMARY**

**DEPARTMENT:** Solid Waste Collection Fund -- #620  
 Carmen Capezzuto, Neighborhood Services Director



**EXPENDITURE SUMMARY:**

	2017-18 AUDITED *****	2018-19 BUDGET *****	2019-20 ADOPTED *****	2020-21 PROJECTED *****
Personal Services	\$ -	\$ -	\$ 107,102	\$ 109,564
Operating Expenses	247,174	345,000	604,351	604,869
Capital Outlay	-	-	-	-
Solid Waste Contract	17,452,715	17,210,274	17,167,000	17,167,000
<b>Total</b>	<b>\$ 17,699,889</b>	<b>\$ 17,555,274</b>	<b>\$ 17,878,453</b>	<b>\$ 17,881,433</b>

**STAFFING SUMMARY:**

(Full Time Equivalent)	FY 2017-18 *****	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****
Solid Waste Manager	0.00	1.00	1.00	1.00
<b>Total</b>	<b>0.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

**CAPITAL OUTLAY:** N/A



*“A City for All Ages”*

## **General Obligation Debt Service 2005 Series Fund (Crosstown Pkwy)**

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This is a debt service fund used to account for the activities related to paying for the General Obligation Debt for Crosstown Parkway. It receives dedicated Ad Valorem Property Tax revenue associated with the millage rate designed for the debt payments for the

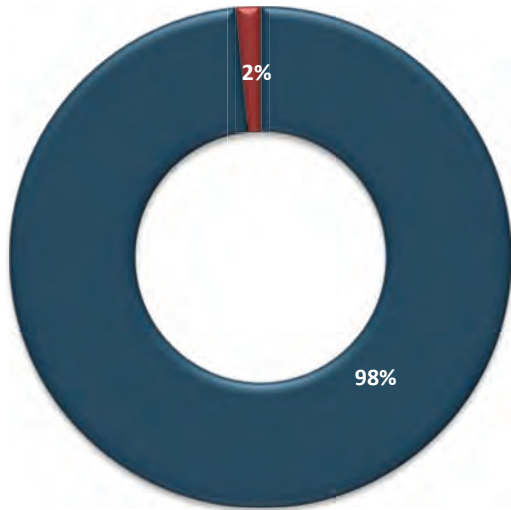
Crosstown Parkway road project. The voter referendum allowed the City to issue \$165 million in bond debt to fund this project and use Ad Valorem Property Tax to retire that debt. The City sets the millage rate to ensure that the debt payment each year is met.

# CITY OF PORT ST. LUCIE

## GENERAL OBLIGATION DEBT FUND

### ADOPTED BUDGET – FY 2019-20

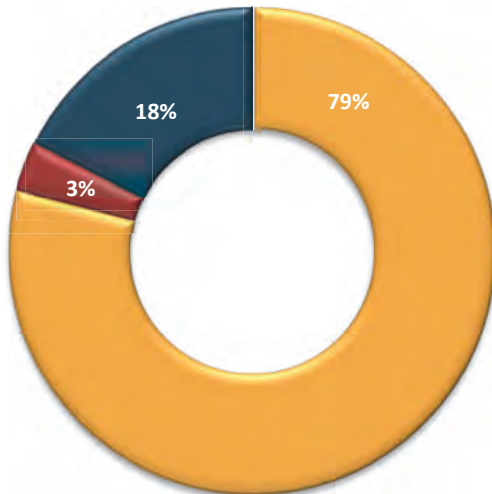
#### FY 19-20 SOURCES



■ Taxes                      ■ Interest & Misc. Income

Beginning Reserve	\$4,213,048
<b>Revenue Sources</b>	<b>Amount</b>
Ad Valorem Taxes	\$10,512,974
Interest & Misc. Income	160,954
<b>Total</b>	<b>\$10,673,928</b>

#### FY 19-20 USES



■ Operating Expense                      ■ Debt Service  
 ■ Interfund Transfers                      ■ Reserves (Debt Retirement)

<b>Expenditures by Function</b>	<b>Amount</b>
Operating Expense	10,515
Debt Service	8,430,407
Interfund Transfers	349,643
Reserves (Debt Retirement)	1,883,363
<b>Total</b>	<b>\$10,673,928</b>
Designated Reserve	\$6,096,411



**CITY OF PORT ST. LUCIE**  
**GENERAL OBLIGATION DEBT SERVICE FUND #214**  
**ADOPTED BUDGET - FY 2019-20**

	AUDITED 2017-18	BUDGET 2018-19	ESTIMATED 2018-19	ADOPTED 2019-20	PROJECTED 2020-21
	*****				
<b>Beginning Undesignated Reserve</b>	\$ 2,529,708	\$ 2,529,708		\$ 4,213,048	\$ 6,096,411
<b>REVENUES &amp; SOURCES:</b>					
Current Ad Valorem Taxes - 1.0193 mills	\$ 10,327,393	\$ 11,372,590	\$ 11,366,697	\$ 10,512,974	\$ 11,354,012
Interest Income	76,001	90,000	144,010	160,954	166,260
Bond Proceeds	-	-	-	-	-
Budgeted Cash Carryforward	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 10,403,394</b>	<b>\$ 11,462,590</b>	<b>\$ 11,510,707</b>	<b>\$ 10,673,928</b>	<b>\$ 11,520,272</b>
<b>EXPENDITURES:</b>					
Collection commission and other costs	\$ 2,155	\$ 5,000	\$ 1,537	\$ 10,515	\$ 5,000
Debt Service - Go Bonds (1st Issue)	-	-	-	-	-
Debt Service - Go Bonds (2nd Issue)	-	-	-	-	-
Debt Service - Go Bonds (3rd Issue)	6,525,813	6,774,813	6,774,813	7,030,613	7,159,863
Debt Service - Go Bonds (Final Issue)	1,399,796	1,399,794	1,399,794	1,399,794	1,399,794
<b>TOTAL</b>	<b>\$ 7,927,763</b>	<b>\$ 8,179,607</b>	<b>\$ 8,176,143</b>	<b>\$ 8,440,922</b>	<b>\$ 8,564,657</b>
Designated Reserve-Debt Retirement	\$ -	\$ 1,683,340	\$ -	\$ 1,883,363	\$ 2,855,972
Interfund Transfer to Crosstown CIP Fund	2,300,000	1,500,000	1,500,000	250,000	-
Interfund Transfer to the General Fund	-	99,643	99,643	99,643	99,643
<b>SURPLUS &lt;DEFICIT&gt;</b>	<b>\$ 175,631</b>	<b>\$ -</b>	<b>\$ 1,734,921</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Designated Reserve</b>	<b>\$ 2,529,708</b>	<b>\$ 4,213,048</b>	<b>\$ -</b>	<b>\$ 6,096,411</b>	<b>\$ 8,952,383</b>



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## Medical Insurance Fund

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This fund tracks the accumulation of the employee and employer contributions that fund the total cost of the Health Insurance Program for the city staff. The City is self-insured for Health Insurance and directly benefits from any period of lower claims. A system of internal rates is used to charge the various department budgets based on the number of participants and their type of coverage. Included in this fund's budget is the cost for the City Clinic which is available for the covered employees and dependents.

### Major Revenue Source

The largest revenue for this fund is the employer contributions toward employee health insurance. This figure is charged as an expense to the operating departments and is processed as revenue to this fund. Employees also contribute to their health insurance based upon the type of coverage desired. The Employees have been increasing

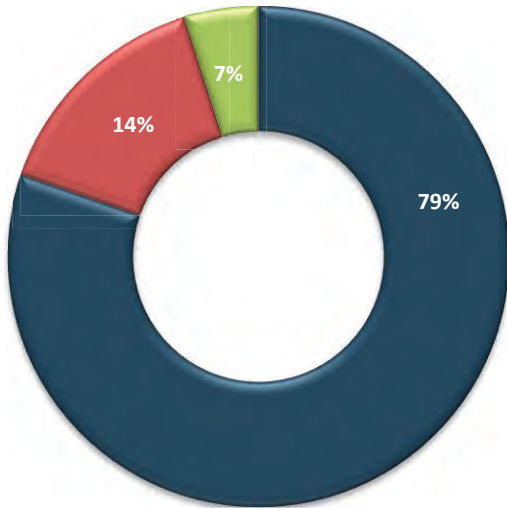
their share of the cost for health insurance. City Council has asked that senior management negotiate with the unions to achieve a funding rate for which the employee contributes 20% while the City contributes 80% of the full cost of insurance.

### Expenditure Trends

Because the City is self-insured for its health insurance program, the claims paid is an ever changing cost number and the largest single cost to this program. The City maintains stop-loss insurance to protect against a catastrophic claims year. Actual claims costs have trended well below the national average due in part, to an employee clinic, so the projections have experienced only moderate increases. The budget for this fund does contain the required two-month (17%) contingency reserve in order for the City's self-insured plan to be certified by the state.

# CITY OF PORT ST. LUCIE MEDICAL FUND ADOPTED BUDGET – FY 2019-20

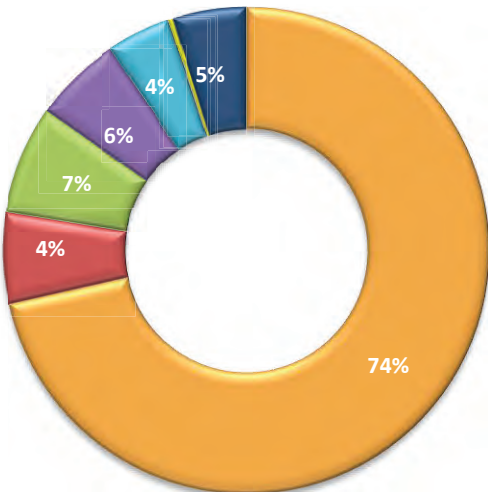
## FY 19-20 SOURCES



■ Employer Contributions   
 ■ Employee Contributions   
 ■ Other

Beginning Reserve	\$7,730,685
<b>Revenue Sources</b>	<b>Amount</b>
Employer Contributions	\$15,886,120
Employee Contributions	2,957,570
Other	934,128
<b>Total</b>	<b>\$19,777,817</b>

## FY 19 20 USES



■ Health Claims   
 ■ Disability, Vision & Other   
 ■ Clinic Program  
■ Stop Loss   
 ■ Administrator Costs   
 ■ Internal Service Charges  
■ Other

<b>Expenditures by Function</b>	<b>Amount</b>
Health Claims	\$14,141,312
Disability, Vision & Other	1,187,316
Clinic Program	1,439,481
Stop Loss	1,146,350
Administrator Costs	832,479
Internal Service Charges	63,991
Other	966,889
<b>Total</b>	<b>\$19,777,818</b>
Designated Reserve	2,975,551

**CITY OF PORT ST. LUCIE**  
**MEDICAL INSURANCE FUND #605**  
**ADOPTED BUDGET - FY 2019-20**

	AUDITED 2017-18	BUDGET 2018-19	ESTIMATED 2018-19	ADOPTED 2019-20	PROJECTED 2020-21
	*****	*****	*****	*****	*****
Undesignated Reserves	\$ 6,291,690	\$ 7,730,685	\$ 7,730,685	\$ 7,893,275	\$ 7,643,275
<b>REVENUES &amp; SOURCES:</b>					
Employee Contributions (less credit for health plan)	\$ 2,921,907	\$ 2,600,879	\$ 2,875,684	\$ 2,957,570	\$ 3,016,721
Employer Contributions	15,183,042	14,400,195	15,587,899	15,886,121	16,547,323
Stop Loss Ins. Proceeds	-	-	-	-	-
Contribution from OPEB Trust Fund (retirees)	700,000	450,000	450,000	-	-
Non-Employee Revenue	354,124	-	349,220	-	-
Refund of Prior Year Costs	-	-	-	-	-
BC/BS Wellness program funding	100,475	50,000	51,725	50,000	50,000
Interest Income & Misc.	38,755	79,500	288,338	220,812	231,853
Refund of Pharmacy Expenses	405,172	390,706	243,955	413,316	417,449
Fund Transfer from Operating Funds	-	-	-	-	-
Use of Budgeted Cash Carryforward	-	-	-	250,000	255,000
<b>TOTAL</b>	<b>\$ 19,703,474</b>	<b>\$ 17,971,280</b>	<b>\$ 19,846,822</b>	<b>\$ 19,777,818</b>	<b>\$ 20,518,345</b>
<b>EXPENDITURES:</b>					
<b>Insurance Program</b>					
Administrative Charges - Administrator	\$ 608,914	\$ 674,650	\$ 674,650	\$ 674,650	\$ 694,890
Administrative Charges - Gehring Group Insurance	152,577	148,797	154,073	157,829	165,720
Disability, Vision & Other Insurances	713,737	786,895	765,000	802,633	818,686
Affordable Care Act fees & Other Expenses	699,035	104,000	100,000	100,000	100,000
Stop Loss Ins.	1,090,292	1,135,000	1,063,841	1,146,350	1,169,277
Health/Dental/Vision Claims Paid - Active Emp.	12,862,845	13,228,883	14,954,798	14,741,312	15,316,271
Employee Assistance Program	28,210	34,650	26,299	34,997	36,746
City Subsidy Expense	359,196	412,500	436,208	420,750	462,825
City Wellness Program	580,208	192,500	227,702	194,425	213,868
Insurance (Liability)	1,370	410	1,458	1,400	1,400
Employee Rebate	-	-	200,499	-	-
Interfund Transfer - Internal Charges	141,708	63,991	64,566	63,991	63,991
Fund Transfer to Operating Funds (Rebate Program)	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 17,238,093</b>	<b>\$ 16,782,276</b>	<b>\$ 18,669,094</b>	<b>\$ 18,338,336</b>	<b>\$ 19,043,674</b>
<b>Clinic Program</b>					
Salary cost of City Staff - 512000	\$ -	\$ -	\$ -	\$ -	\$ -
Professional Fees - 531000	825,726	940,895	795,623	1,190,895	1,216,257
Other Contractual Services - 534000	54,731	53,045	61,474	53,045	54,636
Communications	1,418	2,940	1,000	5,092	5,245
Electricity - 543100	3,303	5,092	3,500	2,940	3,087
Water - 543200	781	609	599	609	627
Sewer - 543300	1,025	754	1,060	754	777
Cable - 543500	812	1,030	700	1,030	1,061
Rental of Building - 544100	10,056	10,056	10,056	10,056	10,056
Interfund Transfer to the Utility Operating Fund #431	51	-	-	65	65
Interfund Transfer to the Utility Contingency Fund #440	459	-	-	459	459
Training / Education - 5541000	-	-	-	-	-
Insurance - 545000	-	1,458	1,458	1,411	1,482
Repairs of Bldg.	2,644	15,000	100	15,000	15,000
Other Current Charges - 549000	-	1,030	-	1,030	1,061
Office Supplies - 551000	1,815	1,545	1,545	1,545	1,591
Operating Supplies - 552000	122,450	154,350	130,000	154,350	162,068
Depreciation	-	-	-	-	-
Land	-	-	-	-	-
Computers & Computer Hardware	1,117	1,200	8,024	1,200	1,200
Improvements - Bldg - (Capital) - 562000	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 1,026,386</b>	<b>\$ 1,189,004</b>	<b>\$ 1,015,138</b>	<b>\$ 1,439,481</b>	<b>\$ 1,474,671</b>
<b>Total Costs</b>	<b>\$ 18,264,479</b>	<b>\$ 17,971,280</b>	<b>\$ 19,684,231</b>	<b>\$ 19,777,818</b>	<b>\$ 20,518,345</b>
<b>SURPLUS &lt;DEFICIT&gt; / Ending Balance</b>	<b>\$ 1,438,995</b>	<b>\$ -</b>	<b>\$ 162,590</b>	<b>\$ -</b>	<b>\$ -</b>
Designated Reserve (60 day /IBNR)	\$ 2,747,747	\$ 2,819,035	\$ 3,116,471	\$ 3,077,551	\$ 3,182,446
<b>Projected Fund Balance</b>					
Designated	\$ 2,819,035	\$ -	\$ -	\$ 3,077,551	\$ 3,182,446
Undesignated	4,911,650	-	-	4,815,725	4,460,829
Use of Cash	-	-	-	250,000	255,000
<b>TOTAL</b>	<b>\$ 7,730,685</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,643,275</b>	<b>\$ 7,388,275</b>



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## **Other Post Employee Benefits (OPEB) Trust Fund**

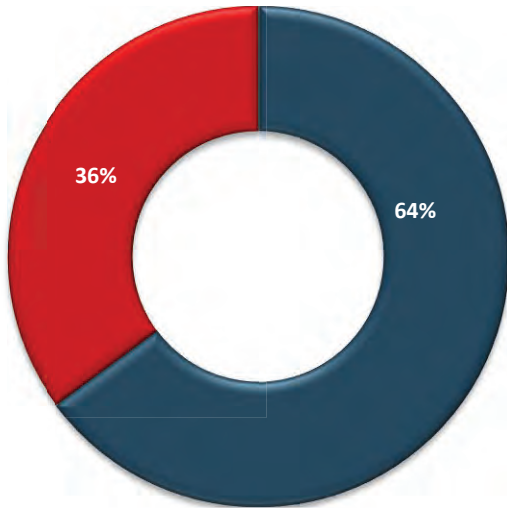
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The City's OPEB Trust Fund accounts for the funding of benefits for retirees which for the City of Port St. Lucie is the Health Insurance Program available to retirees. City Council prudently established this fund to address a growing liability. Florida statutes require that the City offer group rate health insurance to employees who have or will retired from the City. The various operating funds are

charged an annual amount that has been actuarially determined to generate the money needed to provide the health insurance benefit for the group of retirees. The revenue in this fund is the transfer from the operating funds, which is an expense to the various departments. The City makes annual payments to this fund to offset the cost of future insurance.

**CITY OF PORT ST. LUCIE**  
**O.P.E.B. FUND**  
**ADOPTED BUDGET – FY 2019-20**

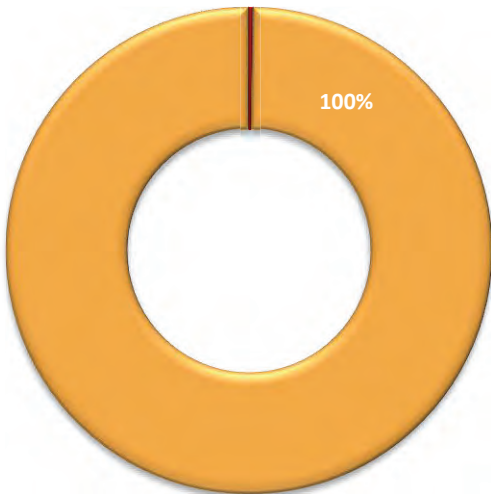
**FY 19-20 SOURCES**



■ OPEB Contributions      ■ Interest & Misc. Income

Beginning Reserve	\$16,425,800
<b>Revenue Sources</b>	<b>Amount</b>
OPEB Contributions	\$1,849,008
Interest & Misc. Income	1,358,498
<b>Total</b>	<b>\$3,207,506</b>

**FY 19 20 USES**



■ Operating Expense      ■ Designated Reserves

<b>Expenditures by Function</b>	<b>Amount</b>
Operating Expense	5,000
Designated Reserves	3,243,882
<b>Total</b>	<b>\$3,248,882</b>
Designated Reserve	\$22,882,188



**CITY OF PORT ST. LUCIE**  
**OPEB TRUST FUND #609**  
**ADOPTED BUDGET - FY 2019-20**

	AUDITED 2017-18	BUDGET 2018-19	ESTIMATED 2018-19	ADOPTED 2019-20	PROJECTED 2020-21
	*****				
<b>Beginning Undesignated Reserve</b>	\$ 13,686,685	\$ 15,738,249		\$ 18,022,364	\$ 21,224,870
<b>REVENUES &amp; SOURCES:</b>					
OPEB Contributions	\$ 1,651,283	\$ 1,739,115	\$ 1,739,115	\$ 1,849,008	\$ 1,863,214
Interest Income & Misc.	1,331,861	1,000,000	1,350,000	1,358,498	1,385,668
Budgeted Cash Carryforward	-	-	-	-	
TOTAL	\$ 2,983,144	\$ 2,739,115	\$ 3,089,115	\$ 3,207,506	\$ 3,248,882
<b>EXPENDITURES:</b>					
<b>Insurance Program</b>					
Interfund Transfer to Medical Fund #605 (Funding for retiree claims)	\$ 931,580	\$ 450,000	\$ 450,000	\$ -	\$ -
Operating Expense	-	5,000	-	5,000	5,000
Designated Reserve	-	2,284,115	-	3,202,506	3,243,882
TOTAL	\$ 931,580	\$ 2,739,115	\$ 450,000	\$ 3,207,506	\$ 3,248,882
<b>SURPLUS &lt;DEFICIT&gt;</b>	\$ 2,051,564	\$ -	\$ 2,639,115	\$ -	\$ -
Designated Reserve	\$ 15,738,249	\$ 18,022,364		\$ 21,224,870	\$ 24,468,752



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## Capital Improvement Funds (C.I.P.)

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The purpose of the Capital Improvement Program (CIP) is to promote advanced planning by department heads and managers and serves a tool to demands on revenues. The Capital Improvement Plan is reviewed an updated annually.

As part of the City's planning process, the City prepares and submits to the City Council a Five-year Capital Improvement Plan by fund in fiscal years 2019-20 through fiscal year 2023-24. Sources of funds and the project costs are shown per year. The series of funds that budget Capital Improvement Project is a capital asset or improvement that costs at least \$35,000 and has a useful life span of five years.

The City's Capital Budget is comprised of a five-year projection of future improvements to existing facilities, the acquisition of land and buildings, construction of major projects and equipment purchases.

Capital improvements include the infrastructure that all cities need to have in place to provide essential and quality of life services to current and future residents, businesses, and to support tourism. They are also designed to prevent the deterioration of the City's existing infrastructure for the benefit of our citizens. Examples of projects which are considered capital improvements include:

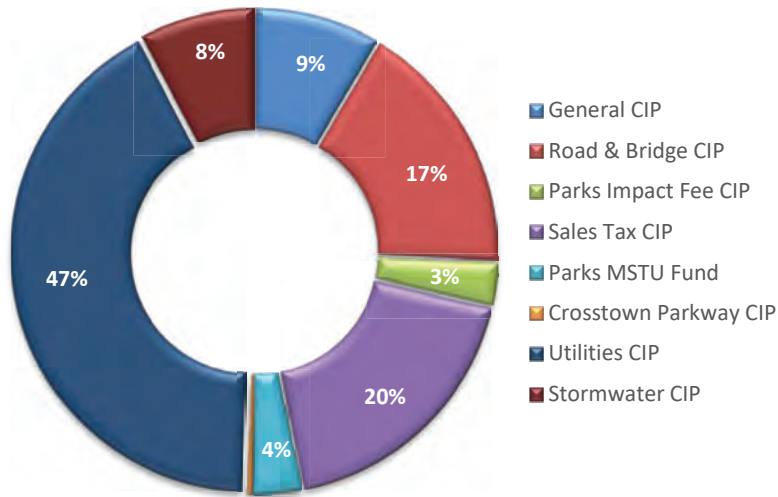
- Parks, trails, pools, recreation centers, playground equipment, sports fields, tennis and pickleball courts.
- Police stations.
- Storm water drainage and flood control projects.
- Office buildings.
- Streets, traffic lights, and sidewalks.
- Landscape beautification projects.
- Water treatment plants, transmission pipes, storage facilities, and pump stations.

At the start of the budget preparation process, project request forms are submitted to and completed by the departments separately from their operating budget requests. These forms provide the Finance Department the projects scheduled for the next fiscal year and any changes that are requested from the previous five-year plan. These changes include requests for new projects or modifications to projects already forecasted in the plan. Departments are required to give a description of the project, estimated costs and justification, funding resources and impact on the City's annual operating budget.

The operating budget and Capital Improvement Plan are closely linked. The obvious connection is the fact that the operating budget assumes the cost of maintaining and operating new facilities or equipment that are procured under the Capital Improvement Plan.

The total capital expenditures requested for Fiscal Year 2019-20 through fiscal year 2023-24 totals \$233,661,734 (this total does not include designated reserve or fund transfers).

**Adopted Five-Year  
Capital Expenditure Plan  
\$325,556,743**



**General CIP Fund**

This fund is for the capital improvement projects related to those departments of the General Fund. The primary project being funded is the Riverwalk South Project which includes design, historic homes renovations, construction of boardwalk under PSL, conservation tract improvements, middle parcel improvements and Promenade improvements. The final phase of the Riverwalk Project should be completed in fiscal year 2023-2024. The only designated funding available for this project is fund balance, grant revenue and interfund transfers from the Parks Impact Fee Fund and SAD Funds. The other projects being funded are the second phase of the Police Department A/C Repair, Entry Signs for Neighborhoods, renovations to the first floor and third floor of the police building and evidence building. Several projects that were originally budgeted in the biennial budget for Parks are being moved to the CIP Fund, which are denoted by an asterisk. Other projects that are being supported by fund transfers are parks entrance signs, a new concession building at Whisper Pines Park and Golf Course renovations to the front and back nine.

**Road & Bridge CIP Fund**

This Capital Improvement Fund has two significant revenues. There are two levels of additional gas tax totaling five cents per gallon sold which is expected to generate \$4.3 million in FY 2019-20. Road Impact fees are projected to bring in \$2.4 million. There are grants and developer contributions totaling 700 thousand for next year plus nearly \$2.6 million is projected as a cash carryforward balance.

One of the many projects in this plan is the annual resurfacing program, which is requested at \$3 million in fiscal year 19-20. The City is planning to spend \$15 million on resurfacing over the five-year plan. Sidewalk projects total \$1.8 million for 19-20. The City continues to make strides at expanding pedestrian facilities throughout the city. Numerous other smaller projects are budgeted

such as bridge repairs, lighting improvements plus \$6 million in FY 20-21 for SW Port St. Lucie Boulevard north reconstruction. The remaining Designated Reserve will be used for future projects, emergencies or higher bid prices.

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## **Parks Impact Fee CIP Fund**

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The Parks Impact Fees is projected to generate \$1.9 million in FY 2019-20. This revenue continues to improve as the construction industry and economy improves. A carryforward balance of \$1,598,759 and interest income of \$80,000 is projected to create a total of \$3,635,759. Fund transfers are obligated for two years of the five-year plan to complete the funding of the Riverwalk South project. There are other projects requested in this plan such as Winterlakes Park construction of sports fields, restrooms & playground, BMX/Skate Complex that will be designed and constructed over the five-year plan and design and construction of Minsky Gym expansion. This fund is fueled by the economy and as the economy grows projects on the unfunded list can possibly move up or funded in years which fall beyond this plan.

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## **Parks MSTU CIP Fund**

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This CIP Fund tracks the financial activity associated with the countywide property tax rate of 0.25 that passed with a voter referendum. This dedicated Millage Rate was later reduced to 0.2313 due to tax reform requirements from the State of Florida. The revenue is projected to be \$2 million in FY 2019-20 with slight growth in future years. Due to the City's CRA falling short to cover the debt service on the Civic Center, the Parks MSTU revenue will be used for such. The City will transfer \$1.7 million to the CRA Fund in FY 2019-20.

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## **Half-Cent Sales Tax CIP Fund**

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The Half-Cent sales Tax CIP Fund is a newer fund added to our CIP Project Funds. The Half-Cent Sales Tax was approved by voters in November 2018 to improve roads and rivers and build more sidewalks. The half-cent sales tax increase will expire in 10 years and is estimated to generate \$18.6 million annually with 15 to 20 percent of the revenue generated by visitors from outside of St. Lucie County. The estimated revenue generated for City funded projects for FY 19-20 is 7.6 million. This fund will also require internal borrowing to fast track sidewalk improvements, and roadway improvements for Floresta.

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## **Crosstown Parkway CIP Fund**

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The Crosstown Parkway CIP Fund is for the construction of the additional east/west main route through the City. A successful voter referendum in June 2004 allows the City to issue bonds up to (\$165 million) to fund this huge project to move forward instead of relying on cash funding which would take many years into the future. At this point, the final segment of this project has been bid and awarded. The remaining budgeted items are the continuing CEI, exotic removal and miscellaneous expenses related to the project costs. The funding for the remainder of this project is from transfers and making use of available cash balances.

## **Stormwater CIP Projects**

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The Stormwater CIP is not a standalone Fund. These projects are included in the Stormwater Fund with operating expenses which balance against the Stormwater Fee. The projects in the first-year plan include large culver replacement for failed culverts under roadways, the side lot ditch program, water quality projects and stabilization of the E-3 Canal.

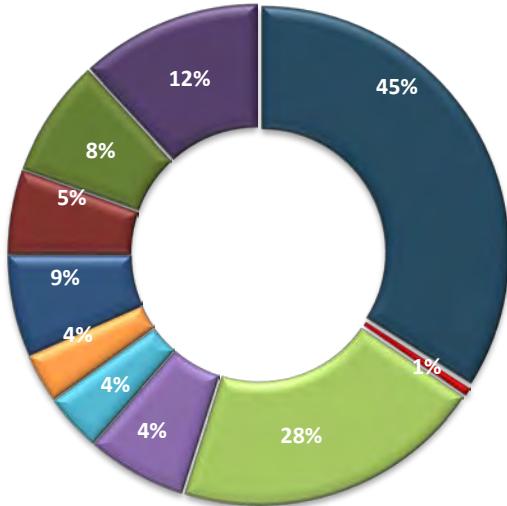
## **Utilities CIP Fund**

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The Utilities CIP Funds main purpose is to set aside designated reserves to plan for future upgrades of the Utilities System. This fund is projected to generate funding sources of \$22,485,113 in FY 2019-20. The funding sources include grant revenue, cash carryforward and transfers from the Utility Operating and Water and Sewer Capital Facility Funds. Some of the projects in this plan consist of Water Quality Restoration for water storage impoundments, upgrade of Westport Wastewater Plant and connection of five wells to the JEA water plant in order to maintain permitted capacity. Also, as noted the Utilities has provided a list of future projects beyond this five-year plan.

# CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT FUNDS ADOPTED BUDGET- FY 2019-20

## FY 19-20 SOURCES

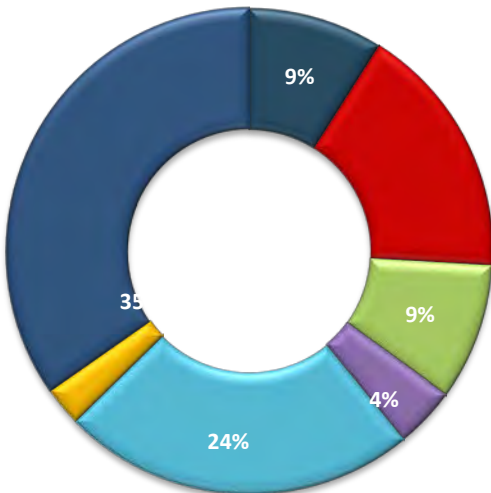


- Use of Reserves    ■ Interest Income    ■ Interfund Transfer    ■ Parks Impact Fee
- Road Impact Fee    ■ Taxes    ■ Gas Tax    ■ Grant Revenue
- Internal Borrowing    ■ Half Cent Sales Tax

Revenue Sources	Amount
Use of Reserves	\$21,992,349
Interest Income	343,400
Interfund Transfer	13,203,500
Parks Impact Fee	4,216,402
Road Impact Fee	2,424,000
Taxes (includes MSTU)	2,063,097
Gas Tax	4,326,000
Grant Revenue	3,522,870
Internal Borrowing	5,000,000
Half Cent Sales Tax	7,653,300
<b>Total</b>	<b>\$64,744,918</b>

## FY 19-20 USES

Note: This Graph does not include the Stormwater CIP.



- General CIP    ■ Road & Bridge CIP    ■ Parks Impact CIP
- Parks MSTU CIP    ■ Half Cent Sales Tax CIP    ■ Crosstown Parkway CIP

Expenditures by Function	Amount
General CIP	\$5,810,687
Road & Bridge CIP	10,972,200
Parks Impact CIP	5,895,161
Parks MSTU CIP	2,623,057
Half Cent Sales Tax CIP	15,266,643
Crosstown Parkway CIP	1,692,057
Utilities CIP	22,485,113
<b>Total</b>	<b>\$64,744,918</b>

# Capital Improvement Revenue Summaries

## Five Year Capital Improvement Program Funding Sources All Funds

Description - Funding Source	Fiscal Year 2019-2020	Fiscal Year 2020-2021	Fiscal Year 2021-2022	Fiscal Year 2022-2023	Fiscal Year 2023-2024
<b>Funding Source: Interfund Transfer</b>					
General CIP Fund	\$ 3,153,500	\$ 7,048,613	\$ 1,399,000	\$ 2,630,000	1,480,000
Road and Bridge CIP Fund	300,000	-	-	-	-
Crosstown Parkway CIP Fund	250,000	138,000	-	-	-
Utilities CIP Fund	9,500,000	32,000,000	2,500,000	2,500,000	2,500,000
<b>Subtotal</b>	<b>\$ 13,203,500</b>	<b>\$ 39,186,613</b>	<b>\$ 3,899,000</b>	<b>\$ 5,130,000</b>	<b>\$ 3,980,000</b>
<b>Funding Source: Cash Carryforward/Fund Balance</b>					
General CIP Fund	\$ 1,637,487	\$ 1,257,187	\$ 1,130,000	\$ 1,130,000	\$ 1,480,000
Road & Bridge CIP Fund	3,198,444	3,372,230	42,085	486,394	1,130,503
Parks Impact Fee CIP Fund	1,598,759	2,067,469	103,056	1,959,129	2,386,323
Parks MSTU CIP Fund	556,560	923,057	1,354,602	1,744,884	3,225,374
Half Cent Sales Tax CIP Fund	2,613,343	2,395,235	1,054,919	3,474,142	772,953
Crosstown Parkway CIP Fund	1,342,057	1,125,032	1,153,032	1,093,032	1,064,592
Utilities CIP	11,045,699	19,824,417	17,308,041	7,262,044	-
<b>Subtotal</b>	<b>\$ 21,992,349</b>	<b>\$ 30,964,627</b>	<b>\$ 22,145,735</b>	<b>\$ 17,149,625</b>	<b>\$ 10,059,745</b>
<b>Funding Source: Impact Fees</b>					
Road & Bridge CIP Fund	\$ 2,424,000	\$ 2,496,720	\$ 2,446,786	\$ 2,397,850	\$ 2,349,893
Parks Impact Fee CIP Fund	4,216,402	2,005,925	2,056,073	2,097,195	2,139,138
<b>Subtotal</b>	<b>\$ 6,640,402</b>	<b>\$ 4,502,645</b>	<b>\$ 4,502,859</b>	<b>\$ 4,495,045</b>	<b>\$ 4,489,031</b>
<b>Funding Source: Ad Valorem Revenue</b>					
Road & Bridge CIP Fund	\$ -	\$ -	\$ -	\$ -	\$ -
Parks MSTU CIP Fund (County Distribution)	2,063,097	2,228,145	2,186,883	2,145,621	-
<b>Subtotal</b>	<b>\$ 2,063,097</b>	<b>\$ 2,228,145</b>	<b>\$ 2,186,883</b>	<b>\$ 2,145,621</b>	<b>\$ -</b>
<b>Funding Source: Interest Income</b>					
General CIP Fund	\$ 50,000	\$ 30,000	\$ -	\$ -	\$ -
Road & Bridge CIP Fund	110,000	110,000	110,000	110,000	200,000
Parks Impact Fee Fund	80,000	50,000	50,000	80,000	25,000
Parks MSTU CIP Fund	3,400	3,400	3,400	3,400	3,570
Crosstown Parkway CIP Fund	100,000	40,000	-	-	-
<b>Subtotal</b>	<b>\$ 343,400</b>	<b>\$ 233,400</b>	<b>\$ 163,400</b>	<b>\$ 193,400</b>	<b>\$ 228,570</b>
<b>Funding Source: Gas Tax</b>					
Road & Bridge CIP Fund	\$ 4,326,000	\$ 4,412,520	\$ 4,500,770	\$ 4,545,778	\$ 4,636,693
<b>Subtotal</b>	<b>\$ 4,326,000</b>	<b>\$ 4,412,520</b>	<b>\$ 4,500,770</b>	<b>\$ 4,545,778</b>	<b>\$ 4,636,693</b>
<b>Funding Source: Half Cent Sales Tax</b>					
Half Cent Sales Tax CIP Fund	\$ 7,653,300	\$ 7,921,469	\$ 8,199,038	\$ 8,486,336	\$ 8,783,694
<b>Subtotal</b>	<b>\$ 7,653,300</b>	<b>\$ 7,921,469</b>	<b>\$ 8,199,038</b>	<b>\$ 8,486,336</b>	<b>\$ 8,783,694</b>
<b>Funding Source: FDOT Contribution</b>					
Road & Bridge CIP Fund	\$ 613,756	\$ 2,455,000	\$ 648,795	\$ -	\$ -
<b>Subtotal</b>	<b>\$ 613,756</b>	<b>\$ 2,455,000</b>	<b>\$ 648,795</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Funding Source: Other Financing Sources</b>					
General CIP Fund	\$ 969,700	\$ 319,700	\$ 250,000	\$ 250,000	-
Half Cent Sales Tax CIP Fund	5,000,000	4,500,000	-	3,000,000	-
Crosstown Parkway CIP Fund	-	-	-	-	-
Utilities CIP Fund	1,939,414	1,080,000	1,080,000	-	21,032,044
<b>Subtotal</b>	<b>\$ 7,909,114</b>	<b>\$ 5,899,700</b>	<b>\$ 1,330,000</b>	<b>\$ 3,250,000</b>	<b>\$ 21,032,044</b>
	<b>\$ 64,744,918</b>	<b>\$ 97,804,119</b>	<b>\$ 47,576,480</b>	<b>\$ 45,395,805</b>	<b>\$ 53,209,777</b>



# Capital Improvement Expenditure Summaries

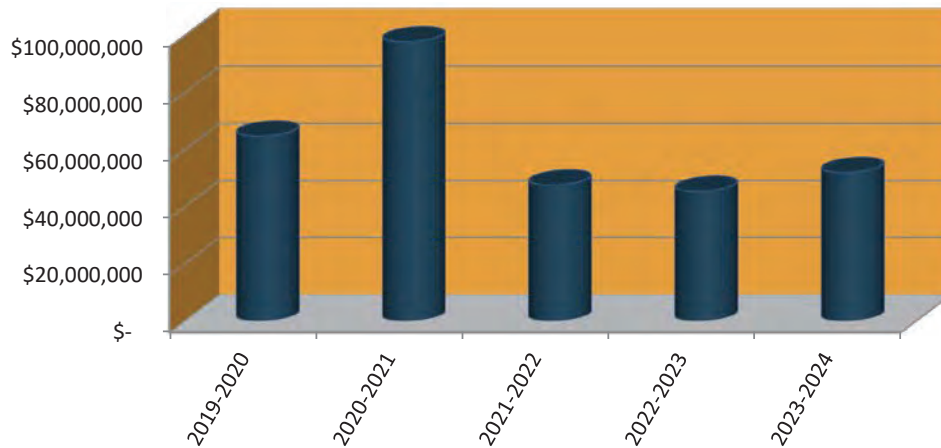
## Five-Year Capital Improvement Program - All Funds

Description - All CIP Funds	Fiscal Year 2019-2020	Fiscal Year 2020-2021	Fiscal Year 2021-2022	Fiscal Year 2022-2023	Fiscal Year 2023-2024
General CIP Fund	\$ 5,810,687	\$ 8,655,500	\$ 2,779,000	\$ 4,010,000	\$ 1,730,000
Road & Bridge CIP Fund	10,972,200	12,846,470	7,748,436	7,540,022	8,317,090
Parks Impact Fee Fund	5,895,161	4,123,394	2,209,129	4,136,323	4,550,462
Half Cent Sales Tax CIP Fund	15,266,643	14,816,704	9,253,957	14,960,478	9,556,647
Parks MSTU Fund	2,623,057	3,154,602	3,544,884	3,893,905	3,228,943
Utilities CIP Fund	22,485,113	52,904,417	20,888,041	9,762,044	23,532,044
Stormwater CIP Fund	-	-	-	-	-
Crosstown Parkway CIP Fund	1,692,057	1,303,032	1,153,032	1,093,032	1,064,592
	<b>\$ 64,744,918</b>	<b>\$ 97,804,119</b>	<b>\$ 47,576,479</b>	<b>\$ 45,395,804</b>	<b>\$ 51,979,778</b>

Note: Stormwater CIP Fund is budgeted in the Stormwater Fund.

### Fiscal Years 2020-2024

## \$307,501,098



## *CAPITAL BUDGET IMPACT ON OPERATING FUND*

The impact of capital project operating cost on the annual budget require planning and consideration. Operating costs are a basic element of the City's Capital Improvement program and the overall development process.

Reliable operating cost estimates are necessary from the beginning of each budget cycle, as the City needs to determine ongoing expenses that will be incurred once a project is complete. For example, once a park is constructed, it requires staff (personnel), operating supplies, electricity, and ongoing costs to operate. Since projects are completed in phase, partially constructed projects generally have associated operating costs which will need to be funded in future years.

There are a variety of factors that determine the number of personnel and operating costs such as location, size, and use of the infrastructure that will determine the number and operating costs. A training facility for police may require no additional personnel while a new park will require additional personnel.

Typically, recurring capital projects have minimal operating impact on the City's current or future budgets. Such projects may be scheduled for replacement. Many of the new construction or major improvements do require some additional operating costs such as mowing, electricity, fuel, other maintenance costs and other contractual services.

Estimated impacts of operating costs for all capital items budgeted for FY 2020 are listed on the following page.

## Capital Budget Impact on Operating (continued)

Below is an estimated impact of operating costs for capital items budgeted for FY 2020. Amounts represent an addition to operating costs.

Project/Description	FY 2020	Personnel & Operating Costs	Total
Install Entry Signs throughout City	400,000	40,000	440,000
Historic Home Relocation & Restoration	500,000	5,000	505,000
Park Entrance Signs	75,000	3,200	78,200
Sportsman's Inclusive Playground	732,000	5,000	737,000
Charles E. Ray Playground, Drainage and Shade	280,000	5,000	285,000
Sportsman's Park West Storage Building	189,000	4,000	193,000
Whispering Pines Concession Building Demo/Replacement	475,000	3,400	478,400
Swan Park Security Camera Installation	275,000	25,000	300,000
Community Center Playground Replacement	90,000	1,200	91,200
<b>Total General CIP</b>	<b>\$ 3,016,000</b>	<b>\$ 91,800</b>	<b>\$ 3,107,800</b>
Winterlakes Neighborhood Park	630,000	273,500	903,500
<b>Total Parks Impact CIP</b>	<b>\$ 630,000</b>	<b>\$ 273,500</b>	<b>\$ 903,500</b>
Mangament Costs for CIP Projects	100,000	5,000	105,000
New Ctiywide Sidewalks	1,000,000	50,000	1,050,000
Traffic Calming	150,000	7,500	157,500
North Macedo Sidewalks	766,439	38,322	804,761
ADA Improvements - Signals	40,000	2,000	42,000
Replace PW -6619 2007 Ford Pickup Truck	43,472	2,174	45,646
Replace PW-5976 2006 Ford F-150 Pickup Truck	43,472	2,174	45,646
Annual Resurfacing Program	3,000,000	150,000	3,150,000
Contract Repair/Improvements of Sidewalks	250,000	12,500	262,500
Village Green Drive Improvements	150,000	7,500	157,500
Replace PW-9440 1999 New Holland Skid	61,645	3,082	64,727
Replace PWS - 5731 2009 Tymco Street Sweeper	300,000	15,000	315,000
Replace PWD - 3962 2008 Ford F-450	61,653	3,083	64,736
Replace PW-7134 2004 Ford F-450	61,653	3,083	64,736
<b>Total Road &amp; Bridge CIP</b>	<b>\$ 6,028,334</b>	<b>\$ 301,418</b>	<b>\$ 6,329,752</b>
Paving Program	600,000	30,000	630,000
Sidewalk Improvements	1,890,000	94,500	1,984,500
Torino/California Roundabout	890,000	44,500	934,500
Torino/Cashmere Roundabout	890,000	44,500	934,500
Floresta Road Improvements	7,120,000	356,000	7,476,000
<b>Total Half Cent Sales Tax CIP</b>	<b>\$ 11,390,000</b>	<b>\$ 569,500</b>	<b>\$ 11,959,500</b>
Crosstown Pakrway Exotic Removal and Misc. Expenses	511,560	55,465	567,025
<b>Total Crosstown Parkway CIP</b>	<b>\$ 511,560</b>	<b>\$ 55,465</b>	<b>\$ 567,025</b>
Large Culver Replacement	550,000	27,500	577,500
DROW & Rights of Way Bank Repairs	50,000	2,500	52,500
Side Lot Ditch Program City Wide	150,000	7,500	157,500
Landscaping	50,000	2,500	52,500
Water Control Structure Repairs Citywide	300,000	15,000	315,000
E- Matching Grant Funds	5,280,645	264,032	5,544,677
<b>Total Stormwater CIP</b>	<b>\$ 6,380,645</b>	<b>\$ 319,032</b>	<b>\$ 6,699,677</b>
<b>Total</b>	<b>\$ 27,956,539</b>	<b>\$ 1,610,715</b>	<b>\$ 29,567,254</b>

**CITY OF PORT ST. LUCIE**  
**GENERAL FUND CAPITAL IMPROVEMENT BUDGET #301**  
**FIVE YEAR PROJECTIONS**  
**ADOPTED BUDGET FY 2019-20**

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
<b>REVENUES:</b>					
Budgeted Cash Carryforward - Savings from prior year	\$ 1,637,487	\$ 1,257,187	\$ 1,130,000	\$ 1,130,000	\$ -
Grant-Local Initiative Grant	-	-			
Grant-Local Recreational Trails Program (potential)	-	-			
Grant - FIND (potential)	69,700	69,700			
Grant - Special Category - Historic	250,000	250,000	250,000	250,000	250,000
Grant - State Appropriation	-	-			
FRDAP Grant - Sportsman's Inclusive Playground	250,000				
FRDAP Grant - Riverwalk	400,000				
Fund Transfer - General Fund Operating Fund	2,028,500	1,450,500	1,109,000	1,050,000	1,080,000
Fund Transfer - Neighborhood Planning Fund #127	400,000	-			
Fund Transfers - Conservation Trust Fund #608	-	-		500,000	
Fund Transfers - Parks Impact Fees Fund (potential) #305	725,000	925,000	-		
Fund Transfer- SAD Fund #150		240,000	-		
Fund Transfer - SAD Fund #151	-	804,000	290,000	250,000	
Fund Transfer - Riverpoint SAD #151 (Budget Amendment #1)					
Fund Transfer - Tesoro SAD #152 (Budget Amendment #1)				-	-
Fund Transfer - Tesoro SAD #152	-	2,829,113	-	830,000	400,000
Fund Transfer - Glassman SAD #153 one time parks projects		800,000			
Interest Income	50,000	30,000			
Total Revenues	\$ 5,810,687	\$ 8,655,500	\$ 2,779,000	\$ 4,010,000	\$ 1,730,000
<b>EXPENDITURES:</b>					
<u>N.I.C.E. - 301-1520</u>					
Entry Signs	\$ 400,000	\$ -			
Sub-Totals	\$ 400,000	\$ -	\$ -	\$ -	\$ -
<u>FACILITIES MAINTENANCE - A/C - 301-4136</u>					
Phase 2 - Police Department A/C Repair	\$ 315,000	\$ -			
Sub-Totals	\$ 315,000	\$ -	\$ -	\$ -	\$ -
<u>POLICE DEPARTMENT - COMMUNITY SVCS. 301-2105</u>					
NEW PROJECT - First Floor Renovations - Four Phase Project	\$ 250,000	\$ 250,000			
NEW PROJECT - Third Floor CSI/CID Area Renovation	35,000	-			
NEW PROJECT - Evidence Building - Finish	200,000				
Sub-Totals	\$ 485,000	\$ 250,000	\$ -	\$ -	\$ -
<u>POLICE DEPARTMENT - ADMIN. 301-2110</u>					
Animal Control Compound - Police Office Building	\$ -	\$ -			
Sub-Totals	\$ -	\$ -	\$ -	\$ -	\$ -
<u>RIVERWALK SOUTH PROJECT - 001-7210</u>					
<b>**Riverwalk South - Historic Homes - Change in Project Costs</b>	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
Riverwalk South - Boardwalk Banyon Tree to Bridge Plaza					
<b>**Riverwalk South - Boardwalk under PSL - Change in Project Costs</b>	-	-	-	1,130,000	-
NEW PROJECT - Riverwalk South - Playground Placemaker & Construction	225,000	2,000,000			
<b>**Riverwalk South - Middle parcel improvements - Change in Project Costs</b>	100,000	3,130,000	-		
<b>**Riverwalk South - Conservation Tract Improvements - Change in Project Costs</b>	-	-	-	1,860,000	
NEW PROJECT - Riverwalk South - Promenade				100,000	1,150,000
Riverwalk Master Plan - transfer from the General Fund #001	200,000				
Riverwalk Master Subtotal	\$ 1,025,000	\$ 5,630,000	\$ 500,000	\$ 3,590,000	\$ 1,650,000

**CITY OF PORT ST. LUCIE**  
**GENERAL FUND CAPITAL IMPROVEMENT BUDGET #301**  
**FIVE YEAR PROJECTIONS**  
**ADOPTED BUDGET FY 2019-20**

	2019-2020 -----	2020-2021 -----	2021-2022 -----	2022-2023 -----	2023-2024 -----
<b>PARK &amp; RECREATION 301-7210</b>					
NEW PROJECT - Woodland Trails Shade Structure and PIP Repair	-	140,000			
NEW PROJECT - Rivergate Riverwalk Railing (North Section)	-	135,000	-		
NEW PROJECT - Park Entrance Sign Replacement Phase II	92,500	92,500			
Sportman's Inclusive Playground (\$250,000 FRDAP Grant) *	732,000				
Charles E Ray Playground, Drainage and Shade *	280,000				
Sportsman's Park West Storage Building *	189,000				
NEW PROJECT - Whispering Pines Concession Building	475,000				
Swan Park Security Camera Installation *	275,000				
NEW PROJECT - Jessica Clinton Camera and Fiber Upgrades Phase II		305,000			
NEW PROJECT - Jessica Clinton Park Upgrades		365,000			
NEW PROJECT - Sportsman's Park Security Upgrade		-	334,000		
NEW PROJECT - Lyngate Park Interior & Exterior Lighting Improvements		187,000	-		
NEW PROJECT - Whispering Pines Back Lot Renovation		40,000	265,000		
NEW PROJECT - Park Yard Maintenance Building Renovation		186,000			
NEW PROJECT - Jessica Clinton Playground Replacement		-	450,000		
Sub-Totals	\$ 2,043,500	\$ 1,450,500	\$ 1,049,000	\$ -	\$ -
<b>PARK &amp; RECREATION 301-7201</b>					
NEW PROJECT - Community Center Playground Replacement	90,000				
Sub-Totals	90,000	-	-	-	-
<b>PARK &amp; RECREATION 301-7215</b>					
NEW PROJECT - Botanical Garden Fence	-				80,000
	-	-	-	-	80,000
<b>PARK &amp; RECREATION 301-7216</b>					
NEW PROJECT - McCarty Ranch Playground		-			-
NEW PROJECT - McCarty Ranch Security Trailer		-			-
NEW PROJECT - McCarty Ranch Maintenance Building		-		270,000	
Sub-Totals	\$ -	\$ -	\$ -	\$ 270,000	\$ -
<b>GOLF COURSE - #7250 - MAINTENANCE</b>					
NEW PROJECT - Course Renovation (Front 9 & Back 9) Phase 1 & 2	195,000	195,000			
NEW PROJECT - Saints Irrigation Renovation			100,000		
NEW PROJECT - Cart Path Overlay and Root Mitigation				150,000	
Sub-Totals	\$ 195,000	\$ 195,000	\$ 100,000	\$ 150,000	\$ -
<b>GENERAL CIP FUND TOTALS</b>					
	\$ 4,553,500	\$ 7,525,500	\$ 1,649,000	\$ 4,010,000	\$ 1,730,000
Fund Transfer to 001 -					
	-	-	-	-	-
	\$ -	\$ -	\$ -	\$ -	\$ -
Designated CIP Reserve					
	\$ 1,257,187	\$ 1,130,000	\$ 1,130,000	\$ -	\$ -
	\$ 1,257,187	\$ 1,130,000	\$ 1,130,000	\$ -	\$ -
SURPLUS/<DEFICIT>					
	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -



## City of Port St. Lucie, Florida - No Change Capital Improvement Project Request

**Department/Division:** Neighborhood Services  
**Contact Person:** -  
**Phone #/Extension:** X7395  
**Fund Number:** 301-1520

**Amount Spent-to-date:** \$246,346.09 FY 18-19

[Picture](#)

New Project

Project Update

**Project Number:** N/A

**Project Title:** Decorative Entry Signs

**Purpose:** Policy Directives                      **Council Goal:** Vibrant neighborhoods.

### Relationship to Community Vision and City Council Goals

**Justification:** Install Entry Signs at 28 Names Communities.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Fund Transfer-Nbhd Planning #127	\$ 400,000	\$ -			
<b>Totals</b>	\$ 400,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
	\$ 400,000	\$ -			
<b>Totals</b>	\$ 400,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Maintenance, lighting & landscaping	40,000	40,000	40,000	40,000	40,000
<b>Totals</b>	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000



## City of Port St. Lucie, Florida - Price Increase Capital Improvement Project Request

**Department/Division:** Police/2105  
**Contact Person:** John Bolduc  
**Phone #/Extension:** ext 4278  
**Fund Number** 301-2105

**Amount Spent-to-date**      \$ 170,798

N/A

New Project                       Project Update

**Project Number:** TBD

**Project Title:**    Phase 3 - A/C Replacement

**Purpose:**            Life Safety                                      **Council Goal:**    Safe, clean and beautiful.

### Relationship to Community Vision and City Council Goals

**Justification:**    This will complete the HVAC replacement for the Police building. The third floor (Phase I) was done in FY2017/2018 at a cost of approximately \$310,000.00. The first floor is presently under way (Phase II) FY2018/2019 and is slated to be completed by June 2019 at a cost of approximately \$325,000.00. The second floor (Phase III) should begin in early FY2019/2020 at an estimated cost of \$315,000.00. This

### Return on Investment (ROI) Considerations

**Payback Period (ROI):**            Project will enhance the quality of life or quality of governmental services for our citizens.

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Fund Transfer from #001	\$ 315,000				
Fund Balance					
<b>Totals</b>	\$ 315,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Construction Costs	\$ 315,000	\$ -			
<b>Totals</b>		\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ -



## City of Port St. Lucie, Florida Capital Improvement Project Request - **New Project**

**Department/Division:** Police/2105  
**Contact Person:** John Bolduc  
**Phone #/Extension:** ext 4278  
**Fund Number:** 301-2105

**Amount Spent-to-date**

- New Project
  Project Update

**Project Number:** TBD

**Project Title:** First Floor Renovations - Four Phase Project



**Purpose:** Life Safety
**Council Goal:** Safe, clean and beautiful.

### Relationship to Community Vision and City Council Goals

**Justification:**

This will be a 4 phase renovation of the first floor Main Police building. Phase I & II will commence on FY 2019/2020. Phase III & IV will commence in FY 2020/2021. In Phase I, we hope to accomplish replacing the front doors, flooring replacement in the lobby, resurfacing of

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Fund Transfer from #001	\$ 250,000	\$ 250,000			
Fund Balance					
<b>Totals</b>	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Construction Costs	\$ 250,000	\$ 250,000			
<b>Totals</b>	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ -





**City of Port St. Lucie, Florida**  
**Capital Improvement Project Request - New Project**

**Department/Division:** Police/2105  
**Contact Person:** John Bolduc  
**Phone #/Extension:** ext 4278  
**Fund Number** 301-2105

**Amount Spent-to-date**

New Project  Project Update

**Project Number:** TBD

**Project Title:** Third Floor CSI/CID Area Renovation



**Purpose:** Life Safety **Council Goal:** Safe, clean and beautiful.

**Relationship to Community Vision and City Council Goals**

**Justification:** This project will be removing a wall to increase the size of the CSI area (located next to CID) to accommodate the staff. In addition, proper wiring, finishing of the walls, floors and painting of the entire area must be done. This is a quality of life issue for our employees in order for them to have the proper accommodations in order to perform their duties on a daily basis. Because of the renovation, we will also need to

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Funding Sources**

Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Fund Transfer from #001	\$ 35,000	\$ -			
Fund Balance					
<b>Totals</b>	\$ 35,000	\$ -	\$ -	\$ -	\$ -

**Capital Project Expenditures/Expenses**

Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Construction	\$ 35,000	\$ -			
<b>Totals</b>	\$ 35,000	\$ -	\$ -	\$ -	\$ -

**Impact on Operational Expenditures/Expenses**

Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ -



**City of Port St. Lucie, Florida**  
**Capital Improvement Project Request - New Project**

**Department/Division:** Police/2105  
**Contact Person:** John Bolduc  
**Phone #/Extension:** ext 4278  
**Fund Number** 301-2105

**Amount Spent-to-date**

- New Project  Project Update

**Project Number:** TBD

**Project Title:** Evidence building - finish



**Purpose:** Life Safety **Council Goal:** Safe, clean and beautiful.

**Relationship to Community Vision and City Council Goals**

**Justification:** This project will entail installing proper drywall, sealing off all the unfinished areas throughout the entire building, placing proper insulation, completing the unfinished ceiling, moving the fire suppressions system, sealing off areas that were left unfinished, separating the storage

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Funding Sources**

Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Fund Transfer from #001	\$ 200,000				
Fund Balance					
<b>Totals</b>	\$ 200,000	\$ -	\$ -	\$ -	\$ -

**Capital Project Expenditures/Expenses**

Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Construction	\$ 200,000	\$ -			
<b>Totals</b>	\$ 200,000	\$ -	\$ -	\$ -	\$ -

**Impact on Operational Expenditures/Expenses**

Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
<b>Totals</b>		\$ -	\$ -	\$ -	\$ -





**City of Port St. Lucie, Florida**  
**Capital Improvement Project Request - Change in Costs**

**Department/Division:** CRA  
**Contact Person:** Wes McCurry  
**Phone #/Extension:** X7386  
**Fund Number**



**Amount Spent-to-date** \$ 882,415

- New Project                       Project Update

**Project Number:**

**Project Title:** Riverwalk South - Historic Homes  
Sub-sheet

**Purpose:** Policy Dir **Council Goal:** Culture, nature and fun activities.

**Relationship to Community Vision and City Council Goals**

**Justification:**

Continued refurbishment of historic structures

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources						
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund Transfers		\$ 122,813	\$ 250,000	\$ 250,000	\$ -	\$ 250,000
Fund Balance (Prior Year Project)	250,000	127,187	-		250,000	
Grants	250,000	250,000	250,000	250,000	250,000	250,000
<b>Totals</b>	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000

Capital Project Expenditures/Expenses						
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Design	50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
Construction	\$ 450,000	\$ 450,000	\$ 450,000	450,000	\$ 450,000	\$ 450,000
<b>Totals</b>	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000

Impact on Operational Expenditures/Expenses						
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Maintenance	5,000	5,000	5,000	5,000	5,000	5,000
<b>Totals</b>	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000



**City of Port St. Lucie, Florida**  
**Capital Improvement Project Request - Change in costs**

**Department/Division:** CRA  
**Contact Person:** Wes McCurry  
**Phone #/Extension:** X7386  
**Fund Number:** 301-7210

**Amount Spent-to-date** \$ 114,889  
 New Project  Project Update

**Project Number:** N/A

**Project Title:** Riverwalk South - Boardwalk Construction under PSL Blvd Bridge  
 Sub-sheet



**Purpose:** Policy Directives **Council Goal:** Culture, nature and fun activities.

**Relationship to Community Vision and City Council Goals**

**Justification:**

Construction of Riverwalk boardwalk adjacent to City owned Westmoreland properties. Boardwalk Connection from Bridge Plaza to Tom Hooper Park.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Fund Balance	\$ -		-	\$ -	
Grants	-		-	400,000	
Fund Transfer from #305	-			450,300	
Fund Transfer from #150	-			240,000	
Fund Transfer from #151	-			300,000	
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 1,390,300	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Construction	\$ -		\$ -	\$ 1,000,000	
Construction CEI	-			100,000	
Environmental Services	-			20,000	
Riverwalk - Misc. Items	-			10,000	
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 1,130,000	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ -



**City of Port St. Lucie, Florida**  
**Capital Improvement Project Request - New Project**

**Department/Division:** Parks & Recreation/CRA  
**Contact Person:** Brad Keen/Wes McCurry  
**Phone #/Extension:** X7386  
**Fund Number** 301-7210

**Amount Spent-to-date**

**Project Number:** N/A

**Project Title:** Riverwalk South - Playground & Placemaker  
**Sub-sheet**

**Purpose:** Policy Directives **Council Goal:** Safe, Clean and beautiful.



**Relationship to Community Vision and City Council Goals**

**Justification:** A placemaker will provide concepts for destination location park playground design/amenities.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Fund Balance	\$ 225,000				
Interfund Transfer	-	2,000,000			
	-				
	-				
<b>Totals</b>	\$ 225,000	\$ 2,000,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Westmoreland Riverwalk Playground Placemaker	\$ 225,000	\$ -			
Design and Construction		2,000,000			
<b>Totals</b>	\$ 225,000	\$ 2,000,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ -



**City of Port St. Lucie, Florida**  
**Capital Improvement Project Request - Change in Costs**

**Department/Division:** CRA  
**Contact Person:** Wes McCurry  
**Phone #/Extension:** X7386  
**Fund Number** 301-7210

**Amount Spent-to-date** \$ 948,490

- New Project  Project Update

**Project Number:** N/A

**Project Title:** Riverwalk South - Middle Parcel Improvements  
Sub-sheet

**Purpose:** Life Safety **Council Goal:** Quality education for all residents.



**Relationship to Community Vision and City Council Goals**

**Justification:**

To provide park infrastructure improvements, parking & roundabout, restroom facility, site grade & development, boardwalk stage, sea wall, terrace seating and restaurant pad ready site.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Fund Balance	\$ -	\$ -	\$ -		
Grant	-	69,700	-		
Fund Transfer-Parks Impact Fee	-	925,000	-		
Fund Transfer - SAD Fund #150		240,000	-		
Fund Transfer - SAD Fund #151	-	480,000	-		
Fund Transfer - SAD Fund #152		1,415,300	-		
<b>Totals</b>	\$ -	\$ 3,130,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Construction	\$ -	\$ 2,800,000	\$ -		
Design	100,000		-		
Construction Utilities		50,000	-		
Construction CEI		280,000			
<b>Totals</b>	\$ 100,000	\$ 3,130,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ -



## City of Port St. Lucie, Florida Capital Improvement Project Request - **Change in costs**

**Department/Division:** Parks & Recreation/CRA  
**Contact Person:** Wes McCury  
**Phone #/Extension:** X6489  
**Fund Number:** 301-7210

**Amount Spent-to-date**

- New Project
  Project Update

**Project Number:** N/A

**Project Title:** Riverwalk South - Conservation Tract Improvements  
Sub-sheet



**Purpose:** Policy Directives
**Council Goal:** Culture, nature and fun activities.

### Relationship to Community Vision and City Council Goals

**Justification:** Property purchased through grant from FCT in 2002. Management plan requires property be opened to public with trails and wetland crossing. This component of the Riverwalk South Project will include boardwalk from the limits of the conservation track to the stage, walking trails and wetland crossing trail connection.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Interfund Transfer from #608		\$ -		\$ 500,000	
		-			
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 500,000	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Construction	\$ -	\$ -		\$ 1,500,000	\$ -
CEI				150,000	-
Utilities				10,000	
Mitigation				200,000	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 1,860,000	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ -





**City of Port St. Lucie, Florida**  
**Capital Improvement Project Request - New Project**

**Department/Division:** Parks & Recreation/CRA  
**Contact Person:** Wes McCury  
**Phone #/Extension:** X6489  
**Fund Number**

**Amount Spent-to-date**

New Project  Project Update

**Project Number:**

**Project Title:** Riverwalk South Promenade  
Sub-sheet



**Purpose:** Policy Directive **Council Goal:** Culture, nature and fun activities.

**Relationship to Community Vision and City Council Goals**

**Justification:**

This component of the Riverwalk South Project consists of constructing dockage and day mooring facilities on both sides of the canal for pedestrian and additional boat access to boardwalk and nearby restaurants.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):**

**Financial Information**

<b>Funding Sources</b>					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Interfund Transfer from #001					\$ 900,000
Fund Balance (Prior Year Project)					
Grants					250,000
<b>Totals</b>	\$ -		\$ -		\$ 1,150,000

<b>Capital Project Expenditures/Expenses</b>					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Design and permitting	\$ -			\$ 100,000	
Construction	-		\$ -		1,000,000
Mitigation					50,000
CEI					100,000
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 1,150,000

<b>Impact on Operational Expenditures/Expenses</b>					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Maintenance					
<b>Totals</b>					



**City of Port St. Lucie, Florida**  
**Capital Improvement Project Request - New Project**

**Department/Division:** Parks & Recreation  
**Contact Person:** Randy Ellman  
**Phone #/Extension:** x7385  
**Fund Number** 301-7210



**Amount Spent-to-date** NA  
 New Project  Project Update

**Project Number:** NA

**Project Title:** Woodland Trails Hip Roof Canopy Shade Structure and PIP Repair

**Purpose:** Policy Directives **Council Goal:** Culture, nature and fun activities.

**Relationship to Community Vision and City Council Goals**

**Justification:** After the opening of the facility in June 2018, it was discovered that the shade structures designed within each play structure were deemed inadequate at providing shade and reducing the temperature throughout the playground system. Quotes from the original playground designer have been obtained that will keep any existing shade and add a new Hip Roof Canopy Shade Structure. This system will increase the overall shade from 5% to 60% coverage.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Interfund Transfer from General Fund #001	\$ -	\$ 140,000			
<b>Totals</b>	\$ -	\$ 140,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Woodland Trails Shade Structure and PIP Repair	\$ -	\$ 140,000			
<b>Totals</b>	\$ -	\$ 140,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
001-7210 Operations		4,000			
001-7210 Staff					
<b>Totals</b>	\$ -	\$ 4,000	\$ -	\$ -	\$ -



**City of Port St. Lucie, Florida**  
**Capital Improvement Project Request - New Project**

**Department/Division:** Parks & Recreation  
**Contact Person:** Mike Kendrick  
**Phone #/Extension:** x5260  
**Fund Number:** 301-7210

**Amount Spent-to-date:** NA  
 New Project       Project Update

**Project Number:** NA

**Project Title:** Veteran's Memorial Park Rivergate Boardwalk Railing Upgrade (North Section)



**Purpose:** Policy Directives      **Council Goal:** Culture, nature and fun activities.

**Relationship to Community Vision and City Council Goals**

**Justification:**

The railing system on the Rivergate portion of the boardwalk requires replacement in order to match the rail system on the section of boardwalk repaired in December 2018. The current PVC rail system is also subject to vandalism and failing hardware.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

**Funding Sources**

Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Interfund Transfer from General Fund #001	\$ -		\$ 135,000		
		-			
<b>Totals</b>	\$ -	\$ -	\$ 135,000	\$ -	\$ -

**Capital Project Expenditures/Expenses**

Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Replace Riverwalk Railing (North Section)	\$ -		\$ 135,000		
<b>Totals</b>	\$ -	\$ -	\$ 135,000	\$ -	\$ -

**Impact on Operational Expenditures/Expenses**

Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ -



**City of Port St. Lucie, Florida**  
**Capital Improvement Project Request - New Project**

**Department/Division:** Parks & Recreation  
**Contact Person:** Kelly Boatwright  
**Phone #/Extension:** x5099  
**Fund Number:** 301-7210

\*phase I \$75k - pulled from FY18/19 001-7210-546300 repair and maintenance to equipment

**Amount Spent-to-date:** NA  
 New Project       Project Update

**Project Number:** NA

**Project Title:** Park Entrance Signs



**Purpose:** Policy Directives      **Council Goal:** Culture, nature and fun activities.

**Relationship to Community Vision and City Council Goals**

**Justification:** As part of the 10-Year Master Plan, the Parks & Recreation Department seeks to create a sense of continuity and consistency throughout the city parks system. All 45 of the identified City Parks entrance signs will be replaced and/or upgraded. This will also assist in the Parks & Recreation rebranding efforts.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2022-23
Interfund Transfer from General Fund #001	\$ 75,000	\$ 92,500	\$ 92,500		
<b>Totals</b>	\$ 75,000	\$ 92,500	\$ 92,500	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2022-23
Design and Phase I Construction	\$ 75,000				
Phase II Construction		92,500			
Phase III Construction			92,500		
<b>Totals</b>	\$ 75,000	\$ 92,500	\$ 92,500	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2022-23
001-7210 Operations	3,200	3,200	3,200		
<b>Totals</b>	\$ 3,200	\$ 3,200	\$ 3,200	\$ -	\$ -



"A City for All Ages"

**City of Port St. Lucie, Florida**  
**Capital Improvement Project Request**  
**Funded in 19-20 Operating Budget - shift to CIP**

**Department/Division:** Parks & Recreation  
**Contact Person:** Kelly Boatwright  
**Phone #/Extension:** X5099  
**Fund Number** 301-7210

\*pulled from Capital Outlay budget 001-7210-563000 FY 19/20

**Amount Spent-to-date** NA  
 New Project  Project Update

**Project Number:** NA

**Project Title:** Sportsman's Inclusive Playground



**Purpose:** Policy Directives **Council Goal:** Culture, nature and fun activities.

**Relationship to Community Vision and City Council Goals**

**Justification:** Playground has exceeded life cycle and will be replaced with new and inclusive elements along with a new fitness area and lighting for the Sportsman's West Football Field Parking area. This project was originally approved in FY 19-20 Capital Budget 001-7210-563000 and now moved to the Park Capital Improvement Budget 301-7210.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Grant (FRDAP)	\$ 250,000				
Interfund Transfer #001	482,000				
		-			
<b>Totals</b>	\$ 732,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Sportsman's Inclusive Playground	\$ 732,000				
<b>Totals</b>	\$ 732,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
001-7210 Operations - reseal PIP	5,000	5,000	5,000	5,000	5,000
<b>Totals</b>	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000



**City of Port St. Lucie, Florida  
Capital Improvement Project Request  
Funded in 19-20 Operating Budget - shift to CIP**

**Department/Division:** Parks & Recreation  
**Contact Person:** Randy Ellman  
**Phone #/Extension:** x7385  
**Fund Number:** 301-7210

\*pulled from operating budget 001-7210-546300 FY 19/20

**Amount Spent-to-date:** NA  
 **New Project**                       **Project Update**

**Project Number:** NA

**Project Title:** Charles E Ray Playground, Drainage and Shade



**Purpose:** Policy Directives                      **Council Goal:** Culture, nature and fun activities.

**Relationship to Community Vision and City Council Goals**

**Justification:**

The play structure has passed its useful life span and is in need of replacement. Replacement of this structure will allow staff to redesign the footprint, add additional inclusive systems, swings, shade, poured-in -place safety surfacing and correct drainage issues that force the department to close during heavy rain events. This project was identified as part of the deferred maintenance list for FY 2019-2020 and was previously approved with the parks repairs and maintenance 001-7210-546300 and will be moved to 301-7210.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Interfund Transfer #001	\$ 280,000				
		-			
<b>Totals</b>	\$ 280,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Charles E Ray Playground, Drainage and Shade	\$ 280,000				
<b>Totals</b>	\$ 280,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
001-7210 Operations - reseal PIP	5,000	5,000	5,000	5,000	5,000
<b>Totals</b>	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000



**City of Port St. Lucie, Florida**  
**Capital Improvement Project Request**  
**Funded in 19-20 Operating Budget - shift to CIP**

**Department/Division:** Parks & Recreation  
**Contact Person:** Mike Kendrick/Roger Jacobs  
**Phone #/Extension:** X5260/X4220  
**Fund Number** 301-7210

\*pulled from Capital Outlay 001-7210-56200 FY 19/20

**Amount Spent-to-date** NA  
 New Project  Project Update

**Project Number:** NA

**Project Title:** Sportsman's Park West Storage Building



**Purpose:** Policy Directives **Council Goal:** Culture, nature and fun activities.

**Relationship to Community Vision and City Council Goals**

**Justification:** Identified as part of the Deferred Maintenance List for FY 19-20 and approved as part of the FY 19-20 Park Capital Improvement budget 001-7210562000. This project has been moved to the CIP list 301-7210. Current conditions of this building are rapidly deteriorating due to water damage, termites, leaking/ rusting metal roofing systems.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Interfund Transfer #001	\$ 189,000				
		-			
<b>Totals</b>	\$ 189,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Sportsman's Park West Storage Building	\$ 189,000				
<b>Totals</b>	\$ 189,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
001-7210 Operations	4,000	4,000	4,000	4,000	4,000
<b>Totals</b>	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000



**City of Port St. Lucie, Florida**  
**Capital Improvement Project Request - New Project**

**Department/Division:** Parks and Recreation  
**Contact Person:** Kelly Boatwright/Roger Jacobs  
**Phone #/Extension:** x5260/x4220  
**Fund Number:** 301-7210



**Amount Spent-to-date:** NA  
 New Project  Project Update

**Project Number:** N/A

**Project Title:** Whispering Pines Concession Building Demo/Replacement

**Purpose:** Policy Directives **Council Goal:** Safe, Clean and beautiful.

**Relationship to Community Vision and City Council Goals**

**Justification:** Due to age and disrepair of the existing 30+ year old modular trailer that was converted into a concession building, demo of the current structure and construction of a new concession building at Whispering Pines Park is more cost effective than the cost of bringing the converted modular trailer up to code and continual repairs that would be necessary to maintain the functionality and safety of the building.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Interfund Transfer #001	\$ 475,000				
		-			
<b>Totals</b>	\$ 475,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Concession Building Demo/Replacement	\$ 475,000				
<b>Totals</b>	\$ 475,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
001-7210 Operations	3,400	3,400	3,400	3,400	3,400
<b>Totals</b>	\$ 3,400	\$ 3,400	\$ 3,400	\$ 3,400	\$ 3,400





**City of Port St. Lucie, Florida**  
**Capital Improvement Project Request**  
**Funded in 19-20 Operating Budget - shift to CIP**

**Department/Division:** Parks & Recreation  
**Contact Person:** Mike Kendrick  
**Phone #/Extension:** x5260  
**Fund Number** 301-7210

\*pulled from Capital Outlay 001-7210-563000 FY 19/20

**Amount Spent-to-date** NA  
 New Project  Project Update

**Project Number:** NA

**Project Title:** Swan Park Security Camera Installation



**Purpose:** Policy Directives **Council Goal:** Culture, nature and fun activities.

**Relationship to Community Vision and City Council Goals**

**Justification:**

As part of the parks security camera program to provide added security coverage to all Community Parks. Staff recommendations are to include Swan Park into the inventory of have Security camera coverage. Identified within the Parks Capital 001-7210-563000 for FY 19-20, this project will be moved to 301-7210.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

<b>Funding Sources</b>					
<b>Funding Type</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>
Interfund Transfer #001	\$ 275,000				
		-			
<b>Totals</b>	\$ 275,000	\$ -	\$ -	\$ -	\$ -

<b>Capital Project Expenditures/Expenses</b>					
<b>Activity</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>
Security Camera Installation	\$ 275,000				
<b>Totals</b>	\$ 275,000	\$ -	\$ -	\$ -	\$ -

<b>Impact on Operational Expenditures/Expenses</b>					
<b>Activity</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>
001-7210 Operations	25,000	25,000	25,000	25,000	25,000
<b>Totals</b>	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000



**City of Port St. Lucie, Florida - New Project**  
**Capital Improvement Project Request**

**Department/Division:** Parks & Recreation  
**Contact Person:** Mike Kendrick  
**Phone #/Extension:** x5260  
**Fund Number:** 301-7210

**Amount Spent-to-date:** NA  
 New Project       Project Update

**Project Number:** NA

**Project Title:** Jessica Clinton Camera and Fiber Upgrades Phase II



**Purpose:** Policy Directives      **Council Goal:** Culture, nature and fun activities.

**Relationship to Community Vision and City Council Goals**

**Justification:**

This project will provide Fiber Optic cable to the park, City WI-FI throughout the facility and install the remaining twenty cameras along the perimeter of Southbend Blvd, and Pinto St. Currently being installed during FY 18-19 Capital Improvement, this project will be completed in two phases. Phase I, will include all electrical, underground conduit, server and DVR, and 100 new cameras. Phase II, for this project will provide Fiber Optic cables to the park, City WIFI throughout the entire facility and install the remaining twenty cameras along the perimeter of Southbend Blvd, and Pinto. (NEW)

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-23
Interfund Transfer #001		\$ 305,000			
		-			
<b>Totals</b>	\$ -	\$ 305,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-23
Camera and Fiber Upgrades Phase II		\$ 305,000			
<b>Totals</b>	\$ -	\$ 305,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-23
001-7210 Operations		9,800	9,800	9,800	9,800
<b>Totals</b>	\$ -	\$ 9,800	\$ 9,800	\$ 9,800	\$ 9,800



## City of Port St. Lucie, Florida - **New Project** Capital Improvement Project Request

**Department/Division:** Parks & Recreation  
**Contact Person:** Mike Kendrick  
**Phone #/Extension:** X5260  
**Fund Number** 301-7210

**Amount Spent-to-date** NA  
 New Project       Project Update

**Project Number:** NA

**Project Title:** Jessica Clinton Park Upgrades



**Purpose:** Policy Directives      **Council Goal:** Culture, nature and fun activities.

### Relationship to Community Vision and City Council Goals

**Justification:**

Recently the Parks & Recreation Department added a new recognized user football group to Jessica Clinton Park and will need to add additional ADA sidewalks, security fencing, bleachers, and shade structures for patrons surrounding the multipurpose field.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Interfund Transfer #001		\$ 365,000			
		-			
<b>Totals</b>	\$ -	\$ 365,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Jessica Clinton Park Upgrades		\$ 365,000			
<b>Totals</b>	\$ -	\$ 365,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
001-7210 Operations		3,600	3,600	3,600	3,600
<b>Totals</b>	\$ -	\$ 3,600	\$ 3,600	\$ 3,600	\$ 3,600



## City of Port St. Lucie, Florida - **New Project** Capital Improvement Project Request

**Department/Division:** Parks & Recreation  
**Contact Person:** Mike Kendrick  
**Phone #/Extension:** X5260  
**Fund Number:** 301-7210

**Amount Spent-to-date:** NA  
 New Project       Project Update

**Project Number:** NA

**Project Title:** Sportsman's Park Security Upgrade



**Purpose:** Policy Directives      **Council Goal:** Culture, nature and fun activities.

### Relationship to Community Vision and City Council Goals

**Justification:**

Need to increase security coverage to the remaining 1/3 of the park that lacks camera coverage. Camera installed will help to ensure patron, employee, and park safety.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Interfund Transfer #001			\$ 334,000		
		-			
<b>Totals</b>	\$ -	\$ -	\$ 334,000	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Sportsman's Park Security Upgrade			\$ 334,000		
<b>Totals</b>	\$ -	\$ -	\$ 334,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
001-7210 Operations			9,800	9,800	9,800
<b>Totals</b>	\$ -	\$ -	\$ 9,800	\$ 9,800	\$ 9,800



**City of Port St. Lucie, Florida - New Project**  
**Capital Improvement Project Request**

**Department/Division:** Parks & Recreation  
**Contact Person:** Mike Kendrick  
**Phone #/Extension:** x5260  
**Fund Number** 301-7210

**Amount Spent-to-date** NA  
 New Project  Project Update

**Project Number:** NA

**Project Title:** Lyngate Park Interior and Exterior Lighting Improvements



**Purpose:** Policy Directives **Council Goal:** Culture, nature and fun activities.

**Relationship to Community Vision and City Council Goals**

**Justification:** As part of the Deferred Maintenance list for FY 19-20, this project was previously approved in the parks capital improvements Budget 001-7210-563000 and moved to 301-7210 for FY 20-21. Within this project, lighting will be added to areas within the facility that are inadequate in coverage during night operations. Replacement of existing lights and additional lighting will help to promote site security, and safety.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Interfund Transfer #001		\$ 187,000			
		-			
<b>Totals</b>	\$ -	\$ 187,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Interior and Exterior Lighting Improvements		\$ 187,000			
<b>Totals</b>	\$ -	\$ 187,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
001-7210 Operations		6,000	6,000	6,000	6,000
<b>Totals</b>	\$ -	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000



**City of Port St. Lucie, Florida - New Project**  
**Capital Improvement Project Request**

**Department/Division:** Parks & Recreation  
**Contact Person:** Mike Kendrick  
**Phone #/Extension:** x5260  
**Fund Number:** 301-7210

**Amount Spent-to-date:** NA  
 New Project       Project Update

**Project Number:** NA

**Project Title:** Whispering Pines Back Lot Renovation



**Purpose:** Policy Directives      **Council Goal:** Culture, nature and fun activities.

**Relationship to Community Vision and City Council Goals**

**Justification:**

Area formally known as Skate City will be removed and renovated to a multisport field to accommodate for additional field space. Currently this facility is already lighted by sports lighting. Previously identified and approved as Parks Improvements other than Buildings 001-7210-563000, this project will be moved to 301-7210.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Interfund Transfer #001		\$ 40,000	\$ 265,000		
<b>Totals</b>	\$ -	\$ 40,000	\$ 265,000	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Whispering Pines Back Lot Renovation Design		\$ 40,000			
Whispering Pines Back Lot Renovation Construction			265,000		
<b>Totals</b>	\$ -	\$ 40,000	\$ 265,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
001-7210 Operations			14,000	14,000	14,000
001-7210 Staff 1 FT			60,000	60,000	60,000
<b>Totals</b>	\$ -	\$ -	\$ 74,000	\$ 74,000	\$ 74,000



## City of Port St. Lucie, Florida - New Project Capital Improvement Project Request

**Department/Division:** Parks & Recreation  
**Contact Person:** Mike Kendrick/Roger Jacobs  
**Phone #/Extension:** x5260  
**Fund Number:** 301-7210

**Amount Spent-to-date**

New Project
  Project Update

**Project Number:** NA

**Project Title:** Park Yard Maintenance Building Renovation



**Purpose:** Policy Directives
**Council Goal:** Culture, nature and fun activities.

### Relationship to Community Vision and City Council Goals

**Justification:**

Facility inspections have revealed that the current roofing system, soffit, exterior stucco, and water damaged T1-11 siding are in need of repairs and renovations.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Interfund Transfer #001		\$ 186,000			
		-			
<b>Totals</b>	\$ -	\$ 186,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Maintenance Building Renovation		\$ 186,000			
<b>Totals</b>	\$ -	\$ 186,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
001-7210 Operations					
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ -



**City of Port St. Lucie, Florida - New Project**  
**Capital Improvement Project Request**

**Department/Division:** Parks & Recreation  
**Contact Person:** Mike Kendrick  
**Phone #/Extension:** x5260  
**Fund Number:** 301-7210

**Amount Spent-to-date:** NA  
 New Project       Project Update

**Project Number:** NA

**Project Title:** Jessica Clinton Playground Replacement



**Purpose:** Policy Directives      **Council Goal:** Culture, nature and fun activities.

**Relationship to Community Vision and City Council Goals**

**Justification:** The park's original play structure has reached the end of life cycle. Replacement of this playground will provide increased ADA accessibility, incorporate all inclusive play systems, and expressive and sensory items.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Interfund Transfer #001			\$ 450,000		
<b>Totals</b>	\$ -	\$ -	\$ 450,000	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Playground Replacement			\$ 450,000		
<b>Totals</b>	\$ -	\$ -	\$ 450,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
001-7210 Operations			5,000	5,000	5,000
<b>Totals</b>	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ 5,000





**City of Port St. Lucie, Florida - New Project**  
**Capital Improvement Project Request**

**Department/Division:** Parks and Recreation /7201  
**Contact Person:** Jay Liss  
**Phone #/Extension:** 5086  
**Fund Number** 301-7201

**Amount Spent-to-date** NA  
 New Project  Project Update

**Project Number:** N/A

**Project Title:** Community Center Playground Replacement



**Purpose:** Policy Directives **Council Goal:** Safe, Clean and Beautiful.

**Relationship to Community Vision and City Council Goals**

**Justification:**

The play structure has passed its useful life span and is in need of replacement. Replacement of this structure will allow staff to increase the footprint as needed, add additional inclusive systems, swings, and poured-in -place safety surfacing.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Interfund Transfer #001	\$ 90,000				
		-			
<b>Totals</b>	\$ 90,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Community Center Playground Replacement	\$ 90,000				
<b>Totals</b>	\$ 90,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
001-7201 Operations	1,200				
<b>Totals</b>	\$ 1,200	\$ -	\$ -	\$ -	\$ -



## City of Port St. Lucie, Florida - New Project Capital Improvement Project Request

**Department/Division:** Parks & Recreation  
**Contact Person:** Randy Ellman  
**Phone #/Extension:** x7385  
**Fund Number:** 301-7215

**Amount Spent-to-date:** NA  
 New Project       Project Update

**Project Number:** NA

**Project Title:** Botanical Garden Security Fence



**Purpose:** Policy Directives      **Council Goal:** Culture, nature and fun activities.

### Relationship to Community Vision and City Council Goals

**Justification:**

Construction of a fence around the perimeter of the Botanical Gardens will increase security and decrease vandalism and theft.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Interfund Transfer #001					\$ 80,000
		-			
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 80,000

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Botanical Garden Security Fence					\$ 80,000
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 80,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
001-7215 Operations					1,200
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 1,200



## City of Port St. Lucie, Florida - New Project Capital Improvement Project Request

**Department/Division:** Parks & Recreation  
**Contact Person:** Randy Ellman  
**Phone #/Extension:** x7385  
**Fund Number:** 301-7216

**Amount Spent-to-date:** NA  
 New Project       Project Update

**Project Number:** NA

**Project Title:** McCarty Ranch Maintenance Building



**Purpose:** Policy Directives      **Council Goal:** Culture, nature and fun activities.

### Relationship to Community Vision and City Council Goals

**Justification:** Provide a maintenance building for on-site staff.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Interfund Transfer #001		\$ 270,000		\$ 270,000	
		-			
<b>Totals</b>	\$ -	\$ 270,000	\$ -	\$ 270,000	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
McCarty Ranch Maintenance Building		\$ 270,000		\$ 270,000	
<b>Totals</b>	\$ -	\$ 270,000	\$ -	\$ 270,000	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
001-7210 Operations				75,000	
001-7210 Staff 2 FT				120,000	
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 195,000	\$ -



## City of Port St. Lucie, Florida - **New Project** Capital Improvement Project Request

**Department/Division:** Parks and Recreation - Saints  
**Contact Person:** Curtis Wichern  
**Phone #/Extension:**  
**Fund Number** **301-7250**

**Amount Spent-to-date**

New Project
  Project Update

**Project Number:** n/a

**Project Title:** Course Renovation

**Purpose:** Best Practices
**Council Goal:** High-quality infrastructure and facilities.



### Relationship to Community Vision and City Council Goals

**Justification:**

In order to provide a high-quality facility for the citizens of Port St Lucie and to strengthen our position in the competitive public golf course market, I propose that the following renovation of the Saints golf course be considered. Renovate 40 acres of fairways/roughs, expand and renovate 4 acres of tees, total renovation of all greenside bunkers, and drainage improvement through all play areas. Project is phased to lessen the impact on funding source and as phased would require the golf course to be closed 10 -12 weeks in the summer for both years.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Fund transfer #001		\$ 195,000	\$ 195,000		
		-			
<b>Totals</b>	\$ -	\$ 195,000	\$ 195,000	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Saints-Front nine renovation(Phase 1)		\$ 195,000			
Saints-Back nine renovation(Phase 2)			195,000		
<b>Totals</b>	\$ -	\$ 195,000	\$ 195,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Savings on herbicides and insecticides			(5,000)	(10,000)	(10,000)
<b>Totals</b>	\$ -	\$ -	\$ (5,000)	\$ (10,000)	\$ (10,000)



## City of Port St. Lucie, Florida - **New Project** Capital Improvement Project Request

**Department/Division:** Parks and Recreation - Saints  
**Contact Person:** Curtis Wichern  
**Phone #/Extension:**  
**Fund Number** **301-7250**

**Amount Spent-to-date**

New Project
  Project Update

**Project Number:** n/a

**Project Title:** Saints Irrigation System renovation



**Purpose:** Best Practices
**Council Goal:** High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:**

Existing system is over 20 years old and no longer manufactured. Repair of current controllers is not possible in a timely manner if at all. Upgrades in software and technology make a new system desirable for the efficiencies its installation could bring. Savings on water usage, less pump run time, remote accessibility and control, along with individual head control vs zone control allowing more customization of irrigation applied to site specific needs.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will result in savings or cost avoidance for return of investment in 5 to 10 Years

### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Fund transfer #001			\$ 100,000		
		-			
<b>Totals</b>	\$ -	\$ -	\$ 100,000	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Replace central irrigation system and on course controllers plus misc. improvements		\$ -	\$ 100,000		
<b>Totals</b>	\$ -	\$ -	\$ 100,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ -



## City of Port St. Lucie, Florida - **New Project** Capital Improvement Project Request

**Department/Division:** Parks and Recreation - Saints  
**Contact Person:** Curtis Wichern  
**Phone #/Extension:**  
**Fund Number** 301-7250

**Amount Spent-to-date**

New Project
  Project Update

**Project Number:** n/a

**Project Title:** Cart Path overlay and root mitigation



**Purpose:** Best Practices
**Council Goal:** High-quality infrastructure and facilities.

**Relationship to Community Vision and City Council Goals**

**Justification:** Cart paths were last overlayed when the course was purchased back in 2001. It will have been 22 years and the natural deterioration of asphalt along with encroachment of tree roots necessitates repair.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Fund transfer #001				\$ 150,000	
		-			
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 150,000	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Cart path overly with root mitigation		\$ -		\$ 150,000	
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 150,000	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ -



*“A City for All Ages”*

**CITY OF PORT ST. LUCIE**  
**ROAD & BRIDGE CAPITAL IMPROVEMENT BUDGET #304**  
**FIVE YEAR PROJECTION**  
**ADOPTED BUDGET FY 19-20**

2019-2020      2020-2021      2021-2022      2022-2023      2023-2024

**REVENUES:**

Budgeted Cash Carryforward  
 Budgeted Cash Carryforward - PSL Blvd. Widening - Developer Contribution from 10-11  
 Interfund Transfer from the General Fund #001  
 Local Option Gas Tax - 2 cents/gal. - renewed  
 Local Option Gas Tax - 3 cents/gal. - renewed  
 Road Impact Fees  
 Interest Income & Other  
 PSL Floresta Intersection County Incentive Grant  
 FDOT - TRIP Agreement - SW Port St. Lucie Blvd North Reconstruction  
 FDOT - New Sidewalks - North Macedo Blvd  
 FDOT - New Sidewalk Curtis Street  
 FDOT - New Sidewalk-Alcantarra Boulevard  
 Total Revenues

\*\*\*\*\*Five Year Capital Improvement Plan\*\*\*\*\*

\$	2,592,059	\$	2,765,845	\$	42,085	\$	486,394	\$	1,130,503
	606,385		606,385		-		-		-
	300,000		-		-		-		-
	1,751,000		1,786,020		1,821,740		1,839,957		1,876,756
	2,575,000		2,626,500		2,679,030		2,705,821		2,759,937
	2,424,000		2,496,720		2,446,786		2,397,850		2,349,893
	110,000		110,000		110,000		110,000		200,000
	-		125,000		-		-		-
	-		2,330,000		-		-		-
	613,756		-		-		-		-
	-		-		317,909		-		-
	-		-		330,886		-		-
\$	10,972,200	\$	12,846,470	\$	7,748,436	\$	7,540,022	\$	8,317,090

**EXPENDITURES:**

OPERATIONS/ADMINISTRATION - PUBLIC WORKS - #304-4105

Project Management Costs for Capital Improvements (531000)  
 New Sidewalks (534000) - Citywide (local funds) (Y1420)  
 Traffic Calming (increase from priory year budget) by \$75,000 per year  
 Building Improvements  
 FDOT - New Sidewalks - North Macedo Blvd  
 NEW PROJECT - FDOT - New Sidewalks - Curtis Street  
 NEW PROJECT - FDOT - New Sidewalks - Alcantarra Blvd  
 St. James Landscaping Improvements (531000)  
 PSL Floresta Intersection  
 Sub-Totals

\$	100,000	\$	100,000	\$	100,000	\$	100,000	\$	100,000
	1,000,000		1,000,000		1,000,000		1,000,000		1,000,000
	150,000		150,000		150,000		150,000		150,000
	-		-		-		-		-
	766,439		-		-		-		-
	-		-		317,909		-		-
	-		-		330,886		-		-
	300,000		-		-		-		-
	-		250,000		-		-		-
\$	2,316,439	\$	1,500,000	\$	1,898,795	\$	1,250,000	\$	1,250,000

TRAFFIC CONTROL DIVISION - PUBLIC WORKS - #304-4121

ADA Improvements - signals various locations (531000)  
 SW Port St. Lucie Blvd. North Reconstruction (Y1717) Developer Contribution \$606,385  
 Cameo Blvd & PSL Blvd Intersection Upgrades  
 Savona & Paar Intersection Improvements  
 Del Rio/California Intersection Improvements  
 Bayshore & Lakehurst Signalization  
 Gatlin/Savona Intersection Improvements  
 Replace PW-6619 2007 Ford F-450 Pickup with Ford F-250 Utility Body (price increase)  
 Replace PW-5976 2006 Ford F-150 Pickup with Ford F-250 Utility Body (price increase)  
 Replace PW-9909 2005 Ford F-150 Pickup with Ford F-250 Utility Body (price increase)  
 NEW REPLACEMENT - Replace PW-3049 2006 Bucket Truck  
 NEW REPLACEMENT - Replace PW-5647 Platform Truck  
 Replace PW-8618 2006 Bucket Truck  
 Replace PW - 5975 2006 For F-150 Pickup with Ford F-250 Utility Body (price increase)  
 Replace PW-5979 2006 For F-150 Pickup with For F-250 Utility Body (price increase)  
 Replace PW-3960 2008 Ford F-450 Pickup (price increase)  
 Sub-Totals

\*\*\*\*\*Five Year Capital Improvement Plan\*\*\*\*\*

\$	40,000	\$	40,000	\$	40,000	\$	40,000	\$	40,000
	-		6,000,000		-		-		-
	-		-		-		120,000		1,200,000
	-		-		-		-		300,000
	-		-		-		-		-
	-		-		-		-		-
	43,472		-		-		-		-
	43,472		-		-		-		-
	-		43,472		-		-		-
	-		-		199,500		-		-
	-		-		146,107		-		-
	-		-		300,000		-		-
	-		-		43,472		-		-
	-		-		-		-		-
	-		-		-		-		-
\$	126,944	\$	6,083,472	\$	729,079	\$	160,000	\$	1,540,000



**CITY OF PORT ST. LUCIE**  
**ROAD & BRIDGE CAPITAL IMPROVEMENT BUDGET #304**  
**FIVE YEAR PROJECTION**  
**ADOPTED BUDGET FY 19-20**

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
<b>STREETS DIVISION - PUBLIC WORKS - #304-4125</b>					
Annual Resurfacing Program (534132)	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000
Contract Repair / Improvements of Sidewalks (534133) (increased by \$50,000 each year)	250,000	250,000	250,000	250,000	250,000
Village Green Drive Improvements	150,000	300,000			
NEW PROJECT -Port St. Lucie Blvd Resurfacing				400,000	
NEW REPLACEMENT -Replace PW-9440 1999 New Holland Skid Steer	61,645				
Replace PWS-5731 2009 Tymco 600 Street Sweeper (price increase)	300,000		-		
Replace New Holland Skid Steer (price increase)	61,653		-		
Replace PWD-7134 2004 Ford F-450 Pickup (price increase)	61,653		-		
Replace-PWD-3871 2007 Ford F-450 Pickup (price increase)		61,653		-	
Replace PWD-2013 2005 Ford F-450 Pickup (price increase)		61,653		-	
Replace PW-8940 2007 Pothole Patch Truck (replacement is moved to higher priority)		250,000			-
Replace PWD-3870 2006 Ford F-450 Pickup (price increase)			61,653		
NEW REPLACEMENT -Replace PWS-2930 2015 Tymco 600 Street Sweeper	-	-	-	-	300,605
NEW PROJECT - Glenwood Rehabilitation					
Sub-Totals	\$ 3,884,951	\$ 3,923,306	\$ 3,311,653	\$ 3,650,000	\$ 3,550,605
Administrative Charge from the General Fund	\$ 47,636	\$ 49,127	\$ 49,065	\$ 50,601	\$ 50,537
Fund Transfer to Road & Bridge - Debt Payment	1,224,000	1,248,480	1,273,450	1,298,919	
Sub-Totals	\$ 1,271,636	\$ 1,297,607	\$ 1,322,515	\$ 1,349,519	\$ 50,537
<b>ROAD &amp; BRIDGE CIP FUND TOTALS</b>	<b>\$ 7,599,970</b>	<b>\$ 12,804,385</b>	<b>\$ 7,262,042</b>	<b>\$ 6,409,519</b>	<b>\$ 6,391,142</b>
Designated CIP Reserve	\$ -	\$ -	\$ -	\$ -	\$ -
<b>SURPLUS/&lt;DEFICIT&gt;</b>	<b>\$ 3,372,230</b>	<b>\$ 42,085</b>	<b>\$ 486,394</b>	<b>\$ 1,130,503</b>	<b>\$ 1,925,948</b>
	0	0	0	(0)	(0)



## City of Port St. Lucie, Florida - No Change Capital Improvement Project Request

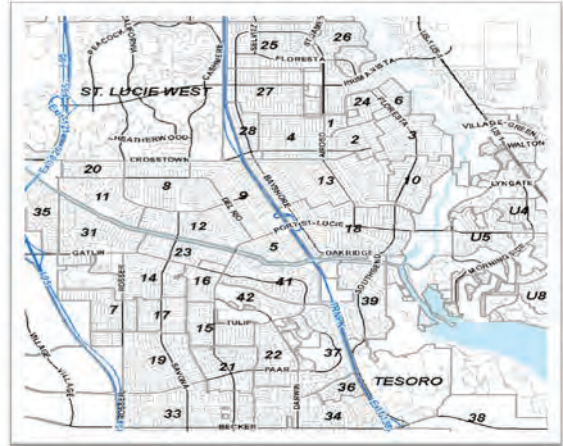
**Department/Division:** Public Works  
**Contact Person:** Roxanne Chesser  
**Phone #/Extension:** X5186  
**Fund Number:** 304-4105

**Amount Spent-to-date:** Ongoing  
 New Project       Project Update

**Project Number:**

**Project Title:** Project Management Costs for Capital Improvements

**Purpose:** Policy Directives      **Council Goal:** Diverse economy and employment opportunities.



### Relationship to Community Vision and City Council Goals

**Justification:**

Management of unanticipated studies, reports, design, survey, geotechnical testing, & construction services for all Capital and Public Works Projects

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will result in savings or cost avoidance for return of investment in excess of 10 years

### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
	-	-	-	-	-
	-	-	-	-	-
<b>Totals</b>	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2022-23
Admin Oversight	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
	-	-	-	-	-
	-	-	-	-	-
<b>Totals</b>	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2022-23
Operating Expenses-Staff Costs	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
	-	-	-	-	-
<b>Totals</b>	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000



"A City for All Ages"

## City of Port St. Lucie, Florida - No Change Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Roxanne Chesser  
**Phone #/Extension:** X5186  
**Fund Number:** 304-4105

**Amount Spent-to-date:** Ongoing  
 New Project       Project Update

**Project Number:** Y1420

**Project Title:** New Sidewalks-Citywide



**Purpose:** Life Safety      **Council Goal:** Safe, clean and beautiful.

### Relationship to Community Vision and City Council Goals

**Justification:**

Design and Construct Sidewalks throughout the City in accordance with the approved 10 year sidewalk program list. Additional projects may be added to take advantage of grant opportunities. This item funds the City's 10-year approved sidewalk plan (available on the City's website) and is supplemented by funds provided by the half-cent sales tax. The sales tax contributions are secured through FY 28/29 and amounts vary annually. Please refer to fund 310 for actual sales tax expenditures.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

#### Funding Sources

Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Impact Fees, Gas Tax, Ad Valorem	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
<b>Totals</b>	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000

#### Capital Project Expenditures/Expenses

Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Construction	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
<b>Totals</b>	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000

#### Impact on Operational Expenditures/Expenses

Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expense-Staff Costs	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
	-	-	-	-	-
<b>Totals</b>	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000



# City of Port St. Lucie, Florida - **Change In Price**

## Capital Improvement Project Request

"A City for All Ages"

**Department/Division:** Public Works  
**Contact Person:** Frank Knott  
**Phone #/Extension:** X4290  
**Fund Number** 304-4105

**Amount Spent-to-date** Ongoing

New Project  Project Update

**Project Number:**

**Project Title:** Traffic Calming



**Purpose:** Policy Directives **Council Goal:** Safe, clean and beautiful.

### Relationship to Community Vision and City Council Goals

**Justification:**

This item is allocated for either development of traffic calming plans or implementation of traffic calming measures.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizen

### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Impact Fees, Gas Tax, Ad Valorem	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
<b>Totals</b>	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Analysis, Construction	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
	-	-	-	-	-
<b>Totals</b>	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expense-Staff Costs	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500
	-	-	-	-	-
<b>Totals</b>	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500



## City of Port St. Lucie, Florida - No Change Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Edith Majewski  
**Phone #/Extension:** X4291  
**Fund Number** 304-4105

**Amount Spent-to-date** \$ \_\_\_\_\_ -

New Project
  Project Update

**Project Number:**

**Project Title:** North Macedo Blvd Sidewalk



**Purpose:** Policy Directives
**Council Goal:** Safe, clean and beautiful.

### Relationship to Community Vision and City Council Goals

**Justification:**

This project is the design and construction of approximately 1 mile of 5-foot wide concrete sidewalk. North Macedo Blvd. between Selvitz Road and St James Drive.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):**

### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
FDOT LAP Agreement	\$ 613,756	\$ -	\$ -	\$ -	\$ -
Impact Fees, Gas Tax, Ad Valorem	152,683	-	-	-	-
<b>Totals</b>	<b>\$ 152,683</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Construction	\$ 766,439	\$ -	\$ -	\$ -	\$ -
<b>Totals</b>	<b>\$ 766,439</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expenses-Staff Costs	\$ 38,322	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	<b>\$ 38,322</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



## City of Port St. Lucie, Florida - No Change Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Heath Stocton  
**Phone #/Extension:** X4239  
**Fund Number:** 304-4105

**Amount Spent-to-date**

New Project       Project Update

**Project Number:**

**Project Title:** PSL Floresta Intersection



**Purpose:** Policy Directives      **Council Goal:** Safe, clean and beautiful.

### Relationship to Community Vision and City Council Goals

**Justification:** Port St. Lucie Blvd. and Floresta Drive, analyze intersection to determine methods to increase capacity.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Impact Fees. Gas Tax, Ad Valorem	\$ -	\$ 125,000	\$ -	\$ -	\$ -
County Incentive Grant	-	125,000	-	-	-
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ 250,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Study	\$ -	\$ 250,000	\$ -	\$ -	\$ -
	-	-	-	-	-
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ 250,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expenses-Staff Costs	\$ -	\$ 12,500	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ 12,500	\$ -	\$ -	\$ -



**City of Port St. Lucie, Florida - New Project**  
**Capital Improvement Project Request**

**Department/Division:** Public Works  
**Contact Person:** Frank Knott  
**Phone #/Extension:** 344-4290  
**Fund Number:** 304-4105



**Amount Spent-to-date**  
 New Project       Project Update

**Project Number:**  
**Project Title:** FDOT - New Sidewalk Curtis St

**Purpose:** Policy Directives      **Council Goal:** Safe, clean and beautiful.

**Relationship to Community Vision and City Council Goals**

**Justification:** Provide a safe, clean, and beautiful environment for the citizens by constructing a 5-foot wide sidewalk on the west side of Curtis Street between Prima Vista Boulevard and Floresta Drive. Citywide local funds for new sidewalks will fund the design of the sidewalk in fiscal year 19/20 and partially fund the construction in fiscal year 21/22. FDOT has indicated that some of the construction cost will be partially funded by a LAP agreement for approximately \$317,909.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
FDOT LAP Agreement	\$ -	\$ -	\$ 317,909	\$ -	\$ -
Impact Fees, Gas Tax, Ad Valorem	-	-	-	-	-
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ 317,909	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Construction	\$ -	\$ -	\$ 317,909	\$ -	\$ -
	-	-	-	-	-
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ 317,909	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expenses-Staff Costs	\$ -	\$ -	\$ 15,895	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ 15,895	\$ -	\$ -



**City of Port St. Lucie, Florida - New Project**  
**Capital Improvement Project Request**

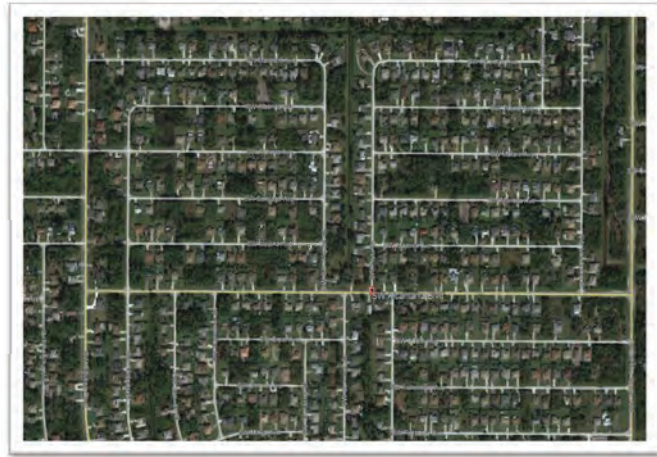
**Department/Division:** Public Works  
**Contact Person:** Frank Knott  
**Phone #/Extension:** 344-4290  
**Fund Number:** 304-4105

**Amount Spent**

New Project       Project Update

**Project Number:**

**Project Title:** FDOT - New Sidewalk - Alcantarra Blvd.



**Purpose:** Policy Directives

**Council Goal:**

Safe, clean and beautiful.

**Relationship to Community Vision and City Council Goals**

**Justification:**

Provide a safe, clean, and beautiful environment for the citizens by constructing a 6-foot wide sidewalk on the south side of the road between Savona Boulevard and Port St. Lucie Boulevard. Citywide local funds for new sidewalks will fund the design of the sidewalk in fiscal year 19/20 and partially fund the construction in fiscal year 21/22. FDOT has indicated that some of the construction cost will be partially funded by a LAP agreement for approximately \$330,886.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):**

Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
FDOT LAP Agreement	\$ -	\$ -	\$ 330,886	\$ -	\$ -
Impact Fees, Gas Tax, Ad Valorem	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ 330,886	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Construction	\$ -	\$ -	\$ 330,886	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ 330,886	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expenses-Staff Costs	\$ -	\$ -	\$ 16,544	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ 16,544	\$ -	\$ -





## City of Port St. Lucie, Florida - No Change Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Paul Johnson  
**Phone #/Extension:** X5182  
**Fund Number:** 304-4121

**Amount Spent-to-date:** Ongoing  
 New Project       Project Update

**Project Number:**

**Project Title:**  
ADA Improvements-Signals Various Locations



**Purpose:** Regulatory/Contractual      **Council Goal:** Safe, clean and beautiful.

### Relationship to Community Vision and City Council Goals

**Justification:** This project consists of citywide traffic signal improvements to comply with FDOT and American Disability Act (ADA) Standards.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Impact Fees, Gas Tax, Ad Valorem	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
	-	-	-	-	-
<b>Totals</b>	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
ADA Improvements-Signals Various Locations	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
	-	-	-	-	-
<b>Totals</b>	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expense-Staff Costs	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
	-	-	-	-	-
<b>Totals</b>	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000



## City of Port St. Lucie, Florida - No Change Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Heath Stocton  
**Phone #/Extension:** X4239  
**Fund Number:** 304-4121

**Amount Spent-to-date**                    \$ 159,000

**Project Number:**                        Y1717

**Project Title:**                    Port St. Lucie Blvd. North Improvements



**Purpose:**                    Best Practices                    **Council Goal:**                    High-quality infrastructure and facilities.

**Relationship to Community Vision and City Council Goals**

**Justification:**                    Reconstruction PSL Blvd. from Darwin to Gatlin, install new drainage, curb & gutter, sidewalks, lighting, and landscaping.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):**                    Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2024-25
FDOT-TRIP	\$ -	\$ 2,330,000	\$ -	\$ -	\$ -
Impact Fees, Gas Tax	-	3,063,615	-	-	-
Developer Contribution from 10-11	-	606,385	-	-	-
<b>Totals</b>	\$ -	\$ 6,000,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2024-25
Construction	\$ -	\$ 6,000,000	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ 6,000,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2024-25
Operating Expenses-Staff Costs	\$ -	\$ 300,000	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ 300,000	\$ -	\$ -	\$ -



## City of Port St. Lucie, Florida - No Change Capital Improvement Project Request

**Department/Division:** Public Works Traffic Control Division  
**Contact Person:** Heath Stocton, P.E.

**Phone #/Extension:** (772) 344-4239

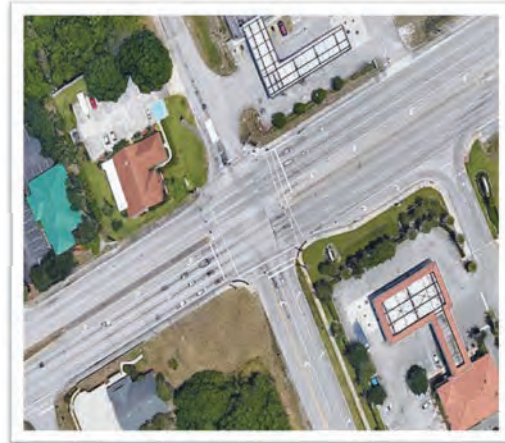
**Fund Number:** 304-4121

**Amount Spent-to-date = \$0**

New Project       Project Update

**Project Number:** N/A

**Project Title:** Cameo Blvd. & PSL Blvd. Intersection  
Improvements



**Purpose:** Improve Traffic Flow

**FY 2019-2020 Council's Goal:**

High quality infrastructure and facilities

### Relationship to Community Vision and City Council Goals

**Justification:**

Intersection sees high volumes and subsequent delays, especially during the morning and afternoon peak hours. Additionally, the existing traffic signals are mounted on outdated strain poles and span wires. New mast arms will be installed with new signal heads and detection cameras. Improvements will also be made to southbound Cameo Boulevard.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):**

Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Impact Fees, Gas Tax	\$ -	\$ -	\$ -	\$ 120,000	\$ 1,200,000
	-	-	-	-	-
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 120,000	\$ 1,200,000

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Design	\$ -	\$ -	\$ -	\$ 120,000	\$ -
Construction	-	-	-	-	1,200,000
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 120,000	\$ 1,200,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expense-Staff Costs	\$ -	\$ -	\$ -	\$ 6,000	\$ 60,000
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 6,000	\$ 60,000



## City of Port St. Lucie, Florida - No Change Capital Improvement Project Request

**Department/Division:** Public Works/Traffic Control  
**Contact Person:** Heath Stocton, P.E.  
**Phone #/Extension:** (772) 344-4239  
**Fund Number:** 304-4121

**Amount Spent-to-date**      \$ \_\_\_\_\_ -

New Project                       Project Update

**Project Number:**

**Project Title:**

Savona Blvd. & Paar Drive Intersection Improvements



**Purpose:** Best Practices                                      **Council Goal:** High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:**

Intersection sees high volumes and subsequent delays, especially during the morning and afternoon peak hours. Temporary improvements were recently completed to add signalization, a northbound left turn lane, and an eastbound right turn lane. This project will analyze the intersection, recommend a permanent improvement, and then design and construct said improvements.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Impact Fees, Gas Tax, Ad Valorem	\$ -	\$ -	\$ -	\$ -	\$ 300,000
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 300,000

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Analysis & Design	\$ -	\$ -	\$ -	\$ -	\$ 300,000
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 300,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expense-Staff Costs	\$ -	\$ -	\$ -	\$ -	\$ 15,000
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 15,000



## City of Port St. Lucie, Florida - Price Increase Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Paul Johnson  
**Phone #/Extension:** X5182  
**Fund Number:** 304-4121



**Amount Spent-to-date**

New Project       Project Update

**Project Number:**

**Project Title:** Replace PW-6619 2007 Ford F-450  
with Ford F-250 Utility Body

**Purpose:** Best Practices      **Council Goal:** High-performing city government organization.

**Relationship to Community Vision and City Council Goals**

**Justification:** This vehicle is used for traffic signal repairs. This vehicle currently has 123,000 miles and will be replaced when it is thirteen years old with 135,000+ miles. Base Cost \$29,532.00 Options \$11,870.00 Total Cost \$41,402.00 plus 5% \$2,070.00= \$43,472.00

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Impact Fees, Gas Tax, Ad Valorem	\$ 43,472	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ 43,472	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Equipment Purchase	\$ 43,472	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ 43,472	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expense-Staff Costs	\$ 2,174	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ 2,174	\$ -	\$ -	\$ -	\$ -



## City of Port St. Lucie, Florida - Price Increase Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Paul Johnson  
**Phone #/Extension:** X5182  
**Fund Number:** 304-4121



**Amount Spent:** \$0

New Project       Project Update

**Project Number:**

**Project Title:** Replace PW-5976 2006 Ford F-150 Pickup

**Purpose:** Best Practices      **Council Goal:** High-performing city government organization.

### Relationship to Community Vision and City Council Goals

**Justification:**

This vehicle is used for traffic signal repairs . This vehicle currently has 130,388 miles. At replacement, the vehicle will be fourteen years old with 140,000+ miles. Base Cost \$29,532.00 Options \$11,870.00 Total Cost \$41,402.00. plus 5% increase \$2,070.00= \$43,472.00

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Impact Fees, Gas Tax, Ad Valorem	\$ 43,472	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ 43,472	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Equipment Purchase	\$ 43,472	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ 43,472	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expense-Staff Costs	\$ 2,174	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ 2,174	\$ -	\$ -	\$ -	\$ -



## City of Port St. Lucie, Florida - Price Increase Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Paul Johnson  
**Phone #/Extension:** X5182  
**Fund Number** 304-4121



**Amount Spent-to-date**

New Project       Project Update

**Project Number:**

**Project Title:** Replace PW-9909 2005 Ford F-150 Pickup

**Purpose:** Best Practices      **Council Goal:** High-performing city government organization.

### Relationship to Community Vision and City Council Goals

**Justification:** This vehicle is used for traffic signal repairs. This vehicle currently has 122,506 miles. At the time of replacement, the vehicle will be fifteen years old with 128,000+ miles. Base Cost \$29,532.00 Options \$11,870.00 Total Cost \$41,402.00. Plus 5% increase \$2,070.00=\$ 43,472.00

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Impact Fees, Gas Tax, Ad Valorem	\$ -	\$ 43,472	\$ -	\$ -	\$ -
<b>Totals</b>	\$ -	\$ 43,472	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Equipment Purchase	\$ -	\$ 43,472	\$ -	\$ -	\$ -
<b>Totals</b>	\$ -	\$ 43,472	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expense-Staff Costs	\$ -	\$ 2,174.00	\$ -	\$ -	\$ -
<b>Totals</b>	\$ -	\$ 2,174	\$ -	\$ -	\$ -



## City of Port St. Lucie, Florida - **New Replacement** Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Paul Johnson  
**Phone #/Extension:** X5182  
**Fund Number** 304-4121



**Amount Spent-to-date**

New Project       Project Update

**Project Number:**

**Project Title:** Replace PW-3049 2006 Bucket Truck

**Purpose:** Best Practices      **Council Goal:** High-performing city government organization.

### Relationship to Community Vision and City Council Goals

**Justification:**

This vehicle is used for traffic signal repairs. The current mileage is 126,611. This vehicle will be sixteen years old with an estimated mileage of 155,000 miles at replacement. Base Cost \$150,000.00 Options \$40,000.00 Total \$190,00.00. plus 5% increase \$9,500.00= \$199,500.00

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem	\$ -	\$ -	\$ 199,500	\$ -	\$ -
<b>Totals</b>	\$ -	\$ -	\$ 199,500	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2022-23
Equipment Purchase	\$ -	\$ -	\$ 199,500	\$ -	\$ -
<b>Totals</b>	\$ -	\$ -	\$ 199,500	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2022-23
Operating Expense-Staff Costs	\$ -	\$ -	\$ 9,975	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ 9,975	\$ -	\$ -





## City of Port St. Lucie, Florida - **New Replacement** Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Paul Johnson  
**Phone #/Extension:** X5182  
**Fund Number:** 304-4121



**Amount Spent-to-date**

New Project       Project Update

**Project Number:**

**Project Title:** Replace PW-5647 Platform Truck

**Purpose:** Best Practices      **Council Goal:** High-quality infrastructure and facilities.

**Relationship to Community Vision and City Council Goals**

**Justification:** This vehicle is used for traffic signal repairs. This vehicle currently has 56,983 miles. Upon replacement, the vehicle will be nineteen years old with 70,000+ miles. The lifting mechanism has limited life which generally occurs prior to the maximization of the vehicle mileage. Base cost \$38,439.00, options cost \$100,710.00= \$139,149.00 plus 5% increase \$6,958.00= \$146,107.00

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Impact Fees, Gas Tax, Ad Valorem	\$ -	\$ -	\$ 146,107	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ 146,107	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Equipment Purchase	\$ -	\$ -	\$ 146,107	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ 146,107	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expense-Staff Costs	\$ -	\$ -	\$ 7,305	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ 7,305	\$ -	\$ -



## City of Port St. Lucie, Florida - No Change Capital Improvement Project Request

**Department/Division:**  
**Contact Person:**  
**Phone #/Extension:**  
**Fund Number**

**Public Works**  
**Rick Perkins**  
**X4263**  
**304-4121**



**Amount Spent-to-date**

New Project       Project Update

**Project Number:**

**Project Title:**      Replace PW-8618 2006 Bucket Truck

**Purpose:**      Past/Current Practice      **FY 2018-2019 Council's Goal:**      High-performing city government organization.

### Relationship to Community Vision and City Council Goals

**Justification:**

This vehicle is used for traffic signal repairs. This vehicle currently has 27,374 miles. Upon replacement, the vehicle will be fifteen years old with 34,200+ miles. The lifting mechanism has a limited useful life which generally occurs prior to the maximization of the vehicle mileage. Base Cost \$300.00.00.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):**      Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Impact Fees, Gas Tax, Ad Valorem	\$ -	\$ -	\$ 300,000	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ 300,000	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Equipment Purchase	\$ -	\$ -	\$ 300,000	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ 300,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expense-Staff Costs	\$ -	\$ -	\$ 15,000	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ 15,000	\$ -	\$ -



## City of Port St. Lucie, Florida - Price Increase Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Rick Perkins  
**Phone #/Extension:** X4263  
**Fund Number:** 304-4121



**Amount Spent-to-date**

New Project       Project Update

**Project Number:**

**Project Title:** Replace PW-5975 2006 Ford F-150 with Ford F-250 Utility Body

**Purpose:** Past/Current Practice      **FY 2018-2019 Council's Goal:** High-performing city government organization.

### Relationship to Community Vision and City Council Goals

**Justification:** This vehicle is used for traffic signal repairs. The current mileage is 106,207 miles. Upon replacement, this vehicle will be fifteen years old with an estimated 120,000 miles. Base Cost \$29,5327.00 Options \$11,870.00 Total Cost \$41,402.00. plus 5% increase \$2,070.00= \$43,472.00

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Impact Fees, Gas Tax, Ad Valorem	\$ -	\$ -	\$ 43,472	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ 43,472	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Equipment Purchase	\$ -	\$ -	\$ 43,472	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ 43,472	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expense-Staff Costs	\$ -	\$ -	\$ 2,174	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ 2,174	\$ -	\$ -



## City of Port St. Lucie, Florida - No Change Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Thomas Salvador  
**Phone #/Extension:** X5187  
**Fund Number:** 304-4125

**Amount Spent-to-date:** Ongoing  
 New Project       Project Update

**Project Number:**

**Project Title:** Annual Resurfacing Program



**Purpose:** Best Practices      **Council Goal:** High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:**

The City is responsible for the maintenance of approximately 915 centerline miles of streets and roadways throughout the City. Repairs and maintenance activities include but are not limited to milling, resurfacing, and asphalt rejuvenation. This item funds the City's 10-year approved repaving plan and is supplemented by funds provided by the half-cent sales tax. The sales tax contributions are secured through FY 28/29 and amounts vary annually. Please refer to fund 310 for actual sales tax expenditures.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Impact Fees, Gas Tax	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000
<b>Totals</b>	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Construction	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000
	-	-	-	-	-
<b>Totals</b>	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expense-Staff Costs	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
<b>Totals</b>	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000



## City of Port St. Lucie, Florida - Project Increase Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Thomas Salvador  
**Phone #/Extension:** X5187  
**Fund Number:** 304-4125

**Amount Spent-to-date:** Ongoing

New Project       Project Update

**Project Number:**

**Project Title:** Contract Repair/Improvements of Sidewalks



**Purpose:** Policy Directives      **Council Goal:** High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:** These funds are intended for repairs to correct deficiencies as documented in the city wide sidewalk inventory. Continuing services contractor to undertake the repairs which vary from year to year and includes curb ramp replacement, trip hazard grinding and cracked sidewalk replacement.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Impact Fees, Gas Tax	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
	-	-	-	-	-
<b>Totals</b>	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Construction	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
<b>Totals</b>	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expense-Staff Costs	\$ 12,500	\$ 12,500	\$ 12,500	\$ 12,500	\$ 12,500
	-	-	-	-	-
<b>Totals</b>	\$ 12,500	\$ 12,500	\$ 12,500	\$ 12,500	\$ 12,500



## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Heath Stocton  
**Phone #/Extension:** X4239  
**Fund Number:** 304-4125

**Amount Spent-to-date**

New Project       Project Update

**Project Number:**

**Project Title:** Village Green Drive Improvements



**Purpose:** Policy Directives      **Council Goal:** High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:** Improvements to Village Green Drive following the completion of Crosstown Parkway. Scope of work is TBD.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Impact Fees, Gas Tax, Ad Valorem	\$ 150,000	\$ 300,000	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ 150,000	\$ 300,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Design	\$ 150,000	\$ -	\$ -	\$ -	\$ -
Construction	-	300,000	-	-	-
<b>Totals</b>	\$ 150,000	\$ 300,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expense-Staff Costs	\$ 7,500	\$ 15,000	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ 7,500	\$ 15,000	\$ -	\$ -	\$ -



## City of Port St. Lucie, Florida - **New Project** Capital Improvement Project Request

**Department/Division:** Public Works Traffic Control Division  
**Contact Person:** Heath Stocton, P.E.  
**Phone #/Extension:** (772) 344-4239  
**Fund Number:** 304-4125



**Amount Spent-to-date = \$0**

New Project       Project Update

**Project Number:** N/A

**Project Title:** Port St. Lucie Blvd. Resurfacing

**Purpose:** Roadway Maintenance      **FY 2019-2020 Council's Goal:** High quality infrastructure and facilities

### Relationship to Community Vision and City Council Goals

**Justification:**

Portion of Port St. Lucie Blvd. from Samson Lane to Cameo Blvd. requires surface treatment maintenance. This project will mill and overlay this portion of Port St. Lucie Blvd. to increase rideability and the comfort of traveling motorists.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Impact Fees, Gas Tax, Ad Valorem	\$ -	\$ -	\$ -	\$ 400,000	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 400,000	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Construction	\$ -	\$ -	\$ -	\$ 400,000	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 400,000	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expense-Staff Costs	\$ -	\$ -	\$ -	\$ 20,000	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 20,000	\$ -



## City of Port St. Lucie, Florida - Price Increase Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Rick Perkins  
**Phone #/Extension:** X4263  
**Fund Number:** 304-4121



**Amount Spent-to-date**

New Project       Project Update

**Project Number:**

**Project Title:** Replace PW-9440 1999 New Holland Skid Steer with JD Track Skid Steer

**Purpose:** Past/Current Practice      **FY 2018-2019 Council's Goal:** High-performing city government organization.

**Relationship to Community Vision and City Council Goals**

**Justification:** This piece of equipment is used for road repairs and street light pole installation. This currently has 5,320 hours and is projected to be replaced at twenty years of service with 5,600 hours of use. The equipment has exceeded the expected useful life and obtaining replacement parts is very difficult. Base Cost \$54,645.00 Options cost \$7,000.00. Total cost 61,645.00.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Impact Fees, Gas Tax	\$ 61,645	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ 61,645	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Equipment Purchase	\$ 61,645	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ 61,645	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expense-Staff Costs	\$ 3,082	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ 3,082	\$ -	\$ -	\$ -	\$ -





## City of Port St. Lucie, Florida - Price Increase Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Richard Perkins  
**Phone #/Extension:** X4263  
**Fund Number** 304-4125



**Amount Spent-to-date**  
 New Project       Project Update

**Project Number:**

**Project Title:** Replace PWS-5731 2009 Tymco street  
Sweeper

**Purpose:** Past/Current Practice      **FY 2018-2019 Council's Goal:** High-performing city government organization.

### Relationship to Community Vision and City Council Goals

**Justification:** This piece of equipment is used to sweep curbs, gutters and roadways throughout the city. The sweeper currently has 49,329 miles. Upon replacement, the sweeper will be twelve years old with 62,000+ miles. The mechanical parts of the sweeper are deteriorating and will reach the end of it's useful life prior to the vehicle mileage indication. Base Cost \$238,950.00 Options \$61,655.00 Total \$300,000.00.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2022-23
Impact Fees, Gas Tax, Ad Valorem	\$ 300,000	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ 300,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2022-23
Equipment Purchase	\$ 300,000	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ 300,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2022-23
Operating Expense-Staff Costs	\$ 15,000	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ 15,000	\$ -	\$ -	\$ -	\$ -



## City of Port St. Lucie, Florida - Price Increase Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Richard Perkins  
**Phone #/Extension:** X4263  
**Fund Number** 304-4125



**Amount Spent-to-date**

New Project       Project Update

**Project Number:**

**Project Title:** Replace PWD-3962 2008 Ford F-450

**Purpose:** Past/Current Practice    **FY 2018-2019 Council's Goal:** High-performing city government organization.

### Relationship to Community Vision and City Council Goals

**Justification:**

This vehicle is used for roadway maintenance and repairs. The department also uses it for sidewalk installation and repairs. This vehicle has 105,738 miles. Upon replacement, the vehicle will be twelve years old with an estimated mileage of 130,000+ . Base Cost \$36,577.00.00 Options \$22,140.00 Total \$58,717.00. plus 5% increase \$2,936.00= \$61,653.00

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Impact Fees, Gas Tax, Ad Valorem	\$ 61,653	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ 61,653	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Equipment Purchase	\$ 61,653	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ 61,653	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expense-Staff Costs	\$ 3,083	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ 3,083	\$ -	\$ -	\$ -	\$ -



## City of Port St. Lucie, Florida - Price Increase Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Richard Perkins  
**Phone #/Extension:** X4263  
**Fund Number** 304-4125



**Amount Spent-to-date**

New Project       Project Update

**Project Number:**

**Project Title:** Replace PW-7134 2004 Ford F-450

**Purpose:** Past/Current Practice      **FY 2018-2019 Council's Goal:** High-performing city government organization.

**Relationship to Community Vision and City Council Goals**

**Justification:** This vehicle is used for roadway maintenance and repairs. The department also uses it for sidewalk installation and repairs. This vehicle has 52,938 miles. Upon replacement, the vehicle will be sixteen years old with an estimated mileage of 60,000+ . Base Cost \$36,577.00 Options \$22,140.00 Total \$58,717.00 plus 5% increase \$2,936.00= \$61,653.00

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Impact Fees, Gas Tax, Ad Valorem	\$ 61,653	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ 61,653	\$ -	\$ -	\$ -	\$ -

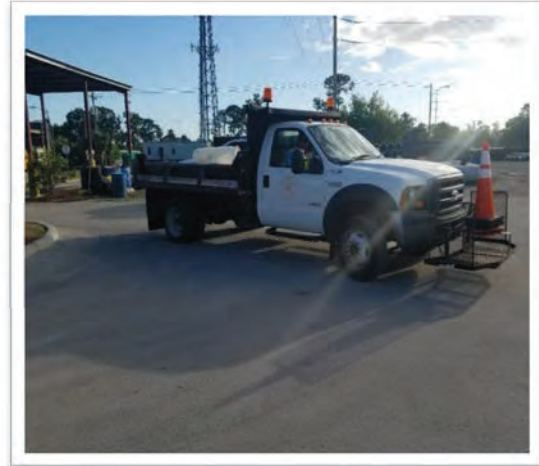
Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Equipment Purchase	\$ 61,653	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ 61,653	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expense-Staff Costs	\$ 3,083	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ 3,083	\$ -	\$ -	\$ -	\$ -



## City of Port St. Lucie, Florida - Price Increase Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Richard Perkins  
**Phone #/Extension:** X4263  
**Fund Number:** 304-4125



**Amount Spent-to-date**  
 New Project       Project Update

**Project Number:**

**Project Title:** Replace PWD-3871 2007 Ford F-450

**Purpose:** Past/Current Practice      **FY 2018-2019 Council's Goal:** High-performing city government organization.

### Relationship to Community Vision and City Council Goals

**Justification:** This vehicle is used for roadway maintenance and repairs. The department also uses it for sidewalk installation and repairs. This vehicle has 110,118 miles. Upon replacement, the vehicle will be fourteen years old with about 130,000+ miles. Base Cost \$36,577.00 Options \$22,140.00 Total \$58,717.00. plus 5% increase \$2,936.00=\$61,653.00

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Impact Fees, Gas Tax, Ad Valorem	\$ -	\$ 61,653	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ 61,653	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Equipment Purchase	\$ -	\$ 61,653	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ 61,653	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expense-Staff Costs	\$ -	\$ 3,083	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ 3,083	\$ -	\$ -	\$ -



## City of Port St. Lucie, Florida - Price Increase Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Richard Perkins  
**Phone #/Extension:** X4263  
**Fund Number:** 304-4125



**Amount Spent-to-date**

New Project       Project Update

**Project Number:**

**Project Title:** Replace PWD-2013 2005 Ford F-450

**Purpose:** Past/Current Practice      **FY 2018-2019 Council's Goal:** High-performing city government organization.

**Relationship to Community Vision and City Council Goals**

**Justification:** This vehicle is used for roadway maintenance and repairs also for sidewalk installation and repairs. This vehicle has 105,738 miles. Upon replacement, the vehicle will be seventeen years old with an estimated mileage of 121,000+ . Base Cost \$36,577.00 Options \$22,140.00 Total \$58,717.00. plus 5% increase \$2,936.00= \$61,653.00

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Impact Fees, Gas Tax, Ad Valorem	\$ -	\$ 61,653	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ 61,653	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Equipment Purchase	\$ -	\$ 61,653	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ 61,653	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expense-Staff Costs	\$ -	\$ 3,083	\$ -	\$ 2,800	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ 3,083	\$ -	\$ 2,800	\$ -



## City of Port St. Lucie, Florida- moved to higher priority Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Richard Perkins  
**Phone #/Extension:** X4263  
**Fund Number** 304-4125



**Amount Spent-to-date**

New Project       Project Update

**Project Number:**

**Project Title:** Replace PW-8940 2007 Pothole Patch Truck

**Purpose:** Past/Current Practices      **Council Goal:** High-performing city government organization.

### Relationship to Community Vision and City Council Goals

**Justification:**

This piece of equipment is used to repair roadways and pot holes throughout the city. The Asphalt Patcher truck currently has 74,156 miles. Upon replacement, the Asphalt truck will be fourteen years old with 90,000+ miles. The mechanical parts of the asphalt patch truck are deteriorating and will reach the end of it's useful life prior to the vehicle mileage indication.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

**Department/Division:** Public Works

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Impact Fees, Gas Tax, Ad Valorem	\$ -	\$ 250,000	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ 250,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Equipment Purchase	\$ -	\$ 250,000	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ 250,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expense-Staff Costs	\$ -	\$ 12,500	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ 12,500	\$ -	\$ -	\$ -



## City of Port St. Lucie, Florida- Price Increase Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Richard Perkins  
**Phone #/Extension:** X4263  
**Fund Number:** 304-4125



**Amount Spent-to-date**

New Project       Project Update

**Project Number:**

**Project Title:** Replace PWD-3870 2006 Ford F-450

**Purpose:** Past/Current Practice      **FY 2018-2019 Council's Goal:** High-performing city government organization.

### Relationship to Community Vision and City Council Goals

**Justification:** This vehicle is used for roadway maintenance and repairs. The department also uses it for sidewalk installation and repairs. This vehicle has 100,615miles. Upon replacement, the vehicle will be sixteen years old with an estimated mileage of 123,000+ . Base Cost \$36,577.00 Options \$22,140.00 Total \$58,717.00. plus 5% increase \$2,936.00 = \$61,653.00

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Impact Fees, Gas Tax, Ad Valorem	\$ -	\$ -	\$ 61,653	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ 61,653	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Equipment Purchase	\$ -	\$ -	\$ 61,653	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ 61,653	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expense-Staff Costs	\$ -	\$ -	\$ 3,083	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ 3,083	\$ -	\$ -



**City of Port St. Lucie, Florida - New Replacement  
Capital Improvement Project Request**

**Department/Division:** Public Works  
**Contact Person:** Richard Perkins  
**Phone #/Extension:** X4263  
**Fund Number:** 304-4125



**Amount Spent to Date**  
 New Project       Project Update

**Project Number:**

**Project Title:** Replace PWS-2930 2015 Tymco Street Sweeper

**Purpose:** Best Practices      **FY 2018-2019 Council's Goal:** High-performing city government organization.

**Relationship to Community Vision and City Council Goals**

**Justification:**

This piece of equipment is used to sweep curbs, gutters and roadway throughout the city. The sweeper currently has 32,982 miles. Upon replacement, the sweeper will be ten years old with 62,000+ miles. The mechanical parts of the sweeper are deteriorating and will reach the end of its useful life to the vehicle mileage indication. Base Cost: \$238,950 Options \$61,655 Totaling : \$300,605.00

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Impact Fees, Gas Tax, Ad Valorem	\$ -	\$ -	\$ -	\$ -	\$ 300,605
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 300,605

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Equipment Purchase	\$ -	\$ -	\$ -	\$ -	\$ 300,605
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 300,605

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expense-Staff Costs	\$ -	\$ -	\$ -	\$ -	\$ 15,030
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 15,030





*“A City for All Ages”*

**CITY OF PORT ST. LUCIE**  
**PARKS IMPACT FEE CAPITAL IMPROVEMENT BUDGET #305**  
**FIVE YEAR PROJECTIONS**  
**ADOPTED BUDGET FY 2019-20**

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
	-----	-----	-----	-----	-----
<b>REVENUES:</b>					
Parks Impact Fee (Impact Fee Credits in FY 2019-20 for Riverland Project)	\$ 4,216,402	\$ 2,005,925	\$ 2,056,073	\$ 2,097,195	\$ 2,139,138
Budgeted Cash Carryforward	1,598,759	2,067,469	103,056	1,959,129	2,386,323
Interest Income	80,000	50,000	50,000	80,000	25,000
Total Revenues	\$ 5,895,161	\$ 4,123,394	\$ 2,209,129	4,136,323	4,550,462
<b>EXPENDITURES:</b>					
<u>PARKS DEPARTMENT - #305-7210 &amp; 7202</u>					
**Winterlakes Park (construction of sports fields, restrooms & playground)	630,000	1,300,000	-	-	
BMX Sports/Skate Park	200,000	1,781,650	-		
Design Minsky Indoor Gym Expansion (7202)	-	-	250,000	-	
Construction of Minsky Gym - \$1,750,000 FY 22-23	-	-	-	1,750,000	-
Community Center Design and Construction					700,000
Riverland Paseo Neighborhood Park	2,259,402				-
Sub-Total	\$ 3,089,402	\$ 3,081,650	\$ 250,000	\$ 1,750,000	\$ 700,000
<b>PARKS IMPACT FEE CIP FUND TOTALS</b>					
	<b>\$ 3,089,402</b>	<b>\$ 3,081,650</b>	<b>\$ 250,000</b>	<b>\$ 1,750,000</b>	<b>\$ 700,000</b>
Interfund Transfer to the General CIP Fund #301 - Riverwalk Expansion	725,000	925,000			
Interfund Transfer to the General Operating Fund #001	13,290	13,689			
Designated CIP Reserve	\$ 2,067,469	\$ 103,056	\$ 1,959,129	\$ 2,386,323	\$ 3,850,462
SURPLUS/<DEFICIT>	\$ 0	\$ (0)	\$ (0)	0	(0)

\*\*Winterlakes Park (construction of sports fields, restrooms & playground - Price Increase



**City of Port St. Lucie, Florida - Project Increase**  
**Capital Improvement Project Request**

**Department/Division:** Parks & Recreation  
**Contact Person:** Kelly Boatwright  
**Phone #/Extension:** X5099  
**Fund Number** 305-7210



**Amount Spent-to-date**

New Project  Project Update

**Project Number:**

**Project Title:** Winterlakes Neighborhood Park

**Purpose:** Policy Directives FY 2018-2019 Council's Goal: Culture, nature and fun activities.

**Relationship to Community Vision and City Council Goals**

**Justification:** FY 2019-2020 Develop a large neighborhood park, consistent with the approved Winterlakes Park Master Plan, with a playground, restrooms, practice fields, sports courts and open space areas. FY 20/21 complete the previously unfunded elements that include parking, irrigation, maintenance building, volleyball courts, and RC Pier.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2022-23
Parks Impact Fees	630,000	\$ 1,300,000			
McCarty Reallocation 001-7216	-				
	-				
<b>Totals</b>	\$ 630,000	\$ 1,300,000	\$ -		

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2022-23
Design	\$ 365,000				
Construction		1,300,000			
<b>Totals</b>	\$ 365,000	\$ 1,300,000	\$ -		

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2022-23
001-7210 Operations	153,500	156,570	159,701	162,895	166,153
001-7210 Staff 2 FT	120,000	-	-	-	-
<b>Totals</b>	\$ 273,500	\$ 156,570	\$ 159,701	\$ 162,895	\$ 166,153



## City of Port St. Lucie, Florida - No Change Capital Improvement Project Request

**Department/Division:** Parks & Recreation  
**Contact Person:** Kelly Boatwright  
**Phone #/Extension:** X5099  
**Fund Number:** 305-7210

**Amount Spent-to-date**

New Project
  Project Update

**Project Number:**

**Project Title:** BMX Sports/Skate Park



**Purpose:** Policy Directives
**FY 2018-2019 Council's Goal:**
Culture, nature and fun activities.

### Relationship to Community Vision and City Council Goals

**Justification:**

To meet the public's request for a park that provides skate facilities, off-road cycling and other extreme sports . Define Acreage.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Parks Impact Fees	\$ -	\$ 1,781,650	\$ -	\$ -	
Reserves	200,000				
<b>Totals</b>	\$ 200,000	\$ 1,781,650	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Design	\$ 200,000		\$ -	\$ -	
Construction		1,781,650			
<b>Totals</b>	\$ 200,000	\$ 1,781,650	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expense-Staff Costs		100,000	104,500	109,203	-
<b>Totals</b>	\$ -	\$ 100,000	\$ 104,500	\$ 109,203	\$ -



## City of Port St. Lucie, Florida - No Change Capital Improvement Project Request

**Department/Division:** Parks & Recreation  
**Contact Person:** Jay Liss  
**Phone #/Extension:** X5086  
**Fund Number** 305-7210



**Amount Spent-to-date**

New Project       Project Update

**Project Number:**

**Project Title:** Minsky Gym Expansion

**Purpose:** Policy Directives      FY 2018-2019 Council's Goal: Culture, nature and fun activities.

**Relationship to Community Vision and City Council Goals**

**Justification:** To expand the gymnasium to accommodate Junior Basketball Program and increased public use.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

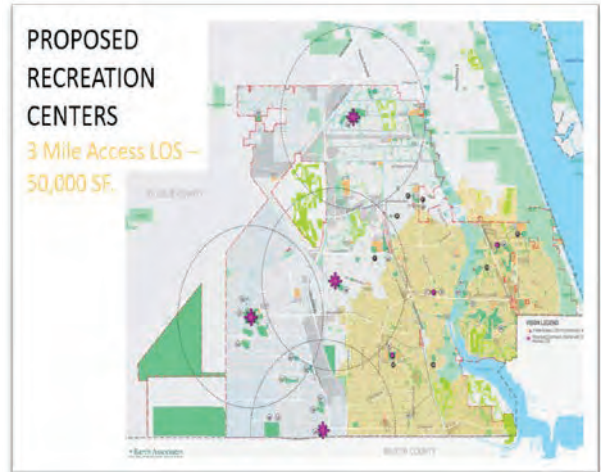
Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Parks Impact Fees			\$ 250,000	\$ 1,750,000	\$ -
<b>Totals</b>	\$ -	\$ -	\$ 250,000	\$ 1,750,000	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Design			\$ 250,000		\$ -
Construction				1,750,000	
<b>Totals</b>	\$ -	\$ -	\$ 250,000	\$ 1,750,000	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Staffing and Maintenance				103,000	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 103,000	\$ -

**City of Port St. Lucie, Florida - No Change  
Capital Improvement Project Request**

Department/Division: Parks & Recreation  
 Contact Person: Brad Keen  
 Phone #/Extension: X4005  
 Fund Number



Amount Spent-to-date

Project Number: NA

Project Title: Community Center Reconstruction

Purpose: Policy Directives FY 2018-2019 Council's Goal: Culture, nature and fun activities.

**Relationship to Community Vision and City Council Goals**

Justification: Design and construct a community center in an area of the city as determined by the 10-Year Master Plan.

**Return on Investment (ROI) Considerations**

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources					
Funding Type	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Parks Impact Fee					\$ 700,000
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 700,000

Capital Project Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Design and Permitting					\$ 700,000
Construction Costs \$1,740,000 FY 2023-24					
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 700,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ -



"A City for All Ages"

## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Parks & Recreation  
**Contact Person:** Brad Keen  
**Phone #/Extension:** x4005  
**Fund Number** 305-7210



**Amount Spent-to-date**

- New Project                       Project Update

**Project Number:**

**Project Title:** Riverland Paseo Neighborhood Park

**Purpose:** Policy Directives                      **Council Goal:** Culture, nature and fun activities.

**Relationship to Community Vision and City Council Goals**

**Justification:** Acquiring land and having the Developer construct these improvements is in line with the recommendations and meeting the "priority needs" stated in the recently adopted Parks & Recreation 10-Year Master Plan. The Developer desires to convey the first of the four (4) park sites to the City ("Park Site 1"). Park Site 1 is

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Impact Fee Credits for Construction	\$ 2,259,402				
Impact Fee Credits for Entitling	unknown				
<b>Totals</b>	\$ 2,259,402	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
	\$ 2,259,402	\$ -			
<b>Totals</b>	\$ 2,259,402	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ -





**City of Port St. Lucie, Florida - No Change  
Capital Improvement Project Request**

Department/Division: Parks & Recreation  
 Contact Person: Kelly Boatwright  
 Phone #/Extension: X5099  
 Fund Number



Amount Spent-to-date

Project Number: NA

Project Title: Apache Neighborhood Park Construction

Purpose: Policy Directives FY 2018-2019 Council's Goal: Culture, nature and fun activities.

**Relationship to Community Vision and City Council Goals**

Justification: To provide a neighborhood park and open space for area residents.

**Return on Investment (ROI) Considerations**

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

**Funding Sources**

Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
MTSU Revenue	\$ -	\$ -	\$ -	\$ -	\$ 1,750,000
	-	-	-	-	-
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 1,750,000

**Capital Project Expenditures/Expenses**

Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Design	\$ -	\$ -	\$ -	\$ -	\$ 210,000
Construction	-	-	-	-	1,540,000
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 1,750,000

**Impact on Operational Expenditures/Expenses**

Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
001-7210 Operations	\$ -	\$ -	\$ -	\$ -	\$ 166,153
001-7210 Staff 2 FT	-	-	-	-	120,000
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 286,153

**CITY OF PORT ST. LUCIE**  
**HALF CENT SALES TAX PROJECTS BUDGET - #310**  
**FIVE YEAR PROJECTIONS**  
**ADOPTED BUDGET - FY 2019-20**

2019-2020                      2020-2021                      2021-2022                      2022-2023                      2023-2024

**REVENUES:**

\*\*\*\*\*Five Year Capital Improvement Plan\*\*\*\*\*

Half Cent Sales Tax Revenue	\$ 7,653,300	\$ 7,921,469	\$ 8,199,038	\$ 8,486,336	\$ 8,783,694
Internal Borrowing	5,000,000	4,500,000	-	3,000,000	-
Use of Reserves	2,613,343	2,395,235	1,054,919	3,474,142	772,953
Total Revenues	\$ 15,266,643	\$ 14,816,704	\$ 9,253,957	\$ 14,960,478	\$ 9,556,647

**EXPENDITURES:**

**OPERATIONS/ADMINISTRATION - PUBLIC WORKS - #310-4105**

Personal Services - (two contract employees)	256,763	\$ 263,182.1	\$ 269,761.6	\$ 276,505.7	\$ 283,418.3
Paving Program	600,000	800,000	1,600,000	2,400,000	2,600,000
Sidewalk Improvements	1,890,000	1,100,000	1,100,000	1,100,000	1,100,000
Torino/California Roundabout	890,000	-	-	-	-
Torino/Cashmere Roundabout	890,000	-	-	-	-
Floresta	7,120,000	8,010,000	-	7,120,000	-
Project Coordinator	100,000	100,000	100,000	100,000	100,000
US 1 Improvements	-	1,500,000	-	-	-
California Intersection	-	-	-	-	220,000
California Widening	-	-	-	-	1,100,000
Traffic Signal Coordination	-	-	-	-	-
Sub-Totals	\$ 11,746,763	\$ 11,773,182	\$ 3,069,762	\$ 10,996,506	\$ 5,403,418

**HALF CENT SALES TAX CIP FUND TOTALS**

Sub-Totals	\$ 11,746,763	\$ 11,773,182	\$ 3,069,762	\$ 10,996,506	\$ 5,403,418
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Reserves	\$ 2,395,235	\$ 1,054,919	\$ 3,474,142	\$ 772,953	\$ 1,177,764
Payment of Internal Borrowing	1,124,645	1,988,603	2,710,053	3,191,020	2,975,465
Sub-Totals	\$ 3,519,880	\$ 3,043,522	\$ 6,184,195	\$ 3,963,973	\$ 4,153,229

**SURPLUS/<DEFICIT>**

Sub-Totals	\$ -	\$ (0)	\$ 0	\$ (0)	\$ (0)
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## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Heath Stocton  
**Phone #/Extension:** X4239  
**Fund Number** 310



**Amount Spent-to-date**

New Project       Project Update

**Project Number:**

**Project Title:** Paving Program

**Purpose:** Best Practices      **Council Goal:** High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:**

Providing a safe, comfortable, and economical road surface is a high priority for the City of Port St. Lucie. Timely and effective maintenance can extend the pavement's life thus reducing costly replacement in the future. See the City's Repaving Master Plan.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for

### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
1/2 Cent Sales Tax	\$ 600,000	\$ 800,000	\$ 1,600,000	\$ 2,400,000	\$ 2,600,000
	-	-	-	-	-
<b>Totals</b>	\$ 600,000	\$ 800,000	\$ 1,600,000	\$ 2,400,000	\$ 2,600,000

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Construction	\$ 600,000	\$ 800,000	\$ 1,600,000	\$ 2,400,000	\$ 2,600,000
	-	-	-	-	-
<b>Totals</b>	\$ 600,000	\$ 800,000	\$ 1,600,000	\$ 2,400,000	\$ 2,600,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expense - Staff Cost	\$ 30,000	\$ 40,000	\$ 80,000	\$ 120,000	\$ 130,000
	-	-	-	-	-
<b>Totals</b>	\$ 30,000	\$ 40,000	\$ 80,000	\$ 120,000	\$ 130,000



## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Frank Knott  
**Phone #/Extension:** X4290  
**Fund Number** 310



**Amount Spent-to-date**

New Project       Project Update

**Project Number:**

**Project Title:** Sidewalk Improvements

**Purpose:** Best Practices      **Council Goal:** High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:** In 2017, the City Council approved the City's Ten-Year Sidewalk Master Plan. Over the next ten years, the City anticipates the completion of only 17 miles or 47% of the sidewalks listed in the Plan as allowed by the proposed budget. Additional funding provided by the sales tax would allow the construction of 35

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services

### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
1/2 Cent Sales Tax	\$ 1,890,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000
	-	-	-	-	-
	-	-	-	-	-
<b>Totals</b>	\$ 1,890,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Construction	\$ 1,890,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000
	-	-	-	-	-
	-	-	-	-	-
<b>Totals</b>	\$ 1,890,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expense - Staff Cost	\$ 94,500	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000
	-	-	-	-	-
<b>Totals</b>	\$ 94,500	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000



## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Heath Stocton  
**Phone #/Extension:** X4239  
**Fund Number:** 310



**Amount Spent-to-date**  
 New Project       Project Update

**Project Number:**

**Project Title:** Torino/California Roundabout

**Purpose:** Best Practices      **Council Goal:** High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:**

Completion of roundabout intersection improvements at Torino Parkway with California Boulevard would increase traffic capacity and pedestrian mobility, as well as improve safety, operation and overall aesthetics of the intersections, providing for gateways to the Torino neighborhood.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
1/2 Cent Sales Tax	\$ 890,000	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
	-	-	-	-	-
<b>Totals</b>	<b>\$ 890,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
CEI	\$ 150,000	\$ -	\$ -	\$ -	\$ -
Construction	740,000	-	-	-	-
	-	-	-	-	-
<b>Totals</b>	<b>\$ 890,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expense - Staff Costs	\$ 44,500	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	<b>\$ 44,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Heath Stocton  
**Phone #/Extension:** X4239  
**Fund Number:** 310



**Amount Spent-to-date**  
 New Project       Project Update

**Project Number:**

**Project Title:** Torino / Cashmere Roundabout

**Purpose:** Best Practices      **Council Goal:** High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:**

Completion of roundabout intersection improvements at Torino Parkway with Cashmere Boulevard would increase traffic capacity and pedestrian mobility, as well as improve safety, operation and overall aesthetics of the intersections, providing for gateways to the Torino neighborhood.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
1/2 Cent Sales Tax	\$ 890,000	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
	-	-	-	-	-
<b>Totals</b>	\$ 890,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
CEI	\$ 150,000	\$ -	\$ -	\$ -	\$ -
Construction	740,000	-	-	-	-
	-	-	-	-	-
<b>Totals</b>	\$ 890,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expense - Staff Costs	\$ 44,500.00	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ 44,500	\$ -	\$ -	\$ -	\$ -



## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:**  
**Contact Person:**  
**Phone #/Extension:**  
**Fund Number**

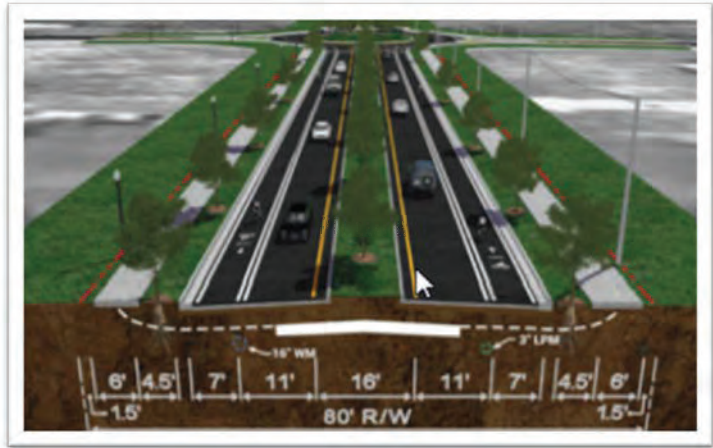
**Public Works**  
**Frank Knott**  
**X4290**  
**310**

**Amount Spent-to-date**

New Project       Project Update

**Project Number:**

**Project Title:**      Floresta



**Purpose:**      Best Practices      **Council Goal:**      High-quality infrastructure and facilities.

**Relationship to Community Vision and City Council Goals**

**Justification:**      The proposed roadway conformation is 4.1 miles of two lane roadway improvements (Southbend to Prima Vista Blvd) including four signalized intersections and six roundabouts. The corridor will include enhanced sidewalks and bike lanes, street and pedestrian lighting and provide for street trees and landscaping where possible.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):**      Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

<b>Funding Sources</b>					
<b>Funding Type</b>	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
1/2 Cent Sales Tax	\$ 7,120,000	\$ 8,010,000	\$ -	\$ 7,120,000	\$ -
	-	-	-	-	-
	-	-	-	-	-
<b>Totals</b>	\$ 7,120,000	\$ 8,010,000	\$ -	\$ 7,120,000	\$ -

<b>Capital Project Expenditures/Expenses</b>					
<b>Activity</b>	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
CEI	\$ 1,200,000	\$ 1,350,000	\$ -	\$ 1,200,000	\$ -
Construction	5,920,000	6,660,000	-	5,920,000	-
	-	-	-	-	-
<b>Totals</b>	\$ 7,120,000	\$ 8,010,000	\$ -	\$ 7,120,000	\$ -

<b>Impact on Operational Expenditures/Expenses</b>					
<b>Activity</b>	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expense - Staff Costs	\$ 356,000	\$ 400,500	\$ -	\$ 356,000	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ 356,000	\$ 400,500	\$ -	\$ 356,000	\$ -



## City of Port St. Lucie, Florida Capital Improvement Project Request

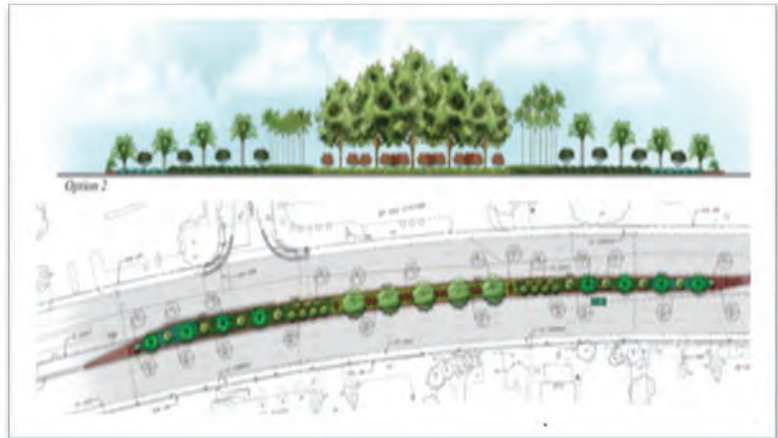
**Department/Division:** Public Works  
**Contact Person:** John Dunton  
**Phone #/Extension:** X4035  
**Fund Number:** 310

**Amount Spent-to-date**

New Project       Project Update

**Project Number:**

**Project Title:** US1 Improvements



**Purpose:** Best Practices      **Council Goal:** High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:**

The current state of the landscaping and beautification of this multi-lane corridor is less than desirable and does not meet the City's current standards. Completion of landscape and irrigation improvements along U.S. Highway 1 within the City limits, especially with the completion of Crosstown and the new roadway repaving, would provide for much needed beautification and enhancement of the City's gateways and Commercial District, and could help spark economic development in the community.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):**

### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
1/2 Cent Sales Tax	\$ -	\$ 1,500,000		\$ -	
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	1,500,000	-	-	-
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expense - Staff Costs	\$ -	\$ 75,000	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ 75,000	\$ -	\$ -	\$ -





## City of Port St. Lucie, Florida Capital Improvement Project Request

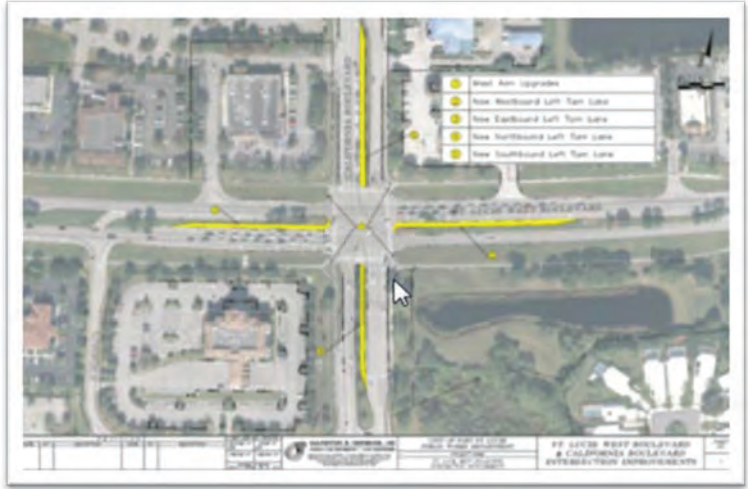
**Department/Division:** Public Works  
**Contact Person:** Frank Knott  
**Phone #/Extension:** X4290  
**Fund Number:** 310

**Amount Spent-to-date**

New Project       Project Update

**Project Number:**

**Project Title:**      California Intersection Improvements



**Purpose:**      Best Practices      **Council Goal:**      High-quality infrastructure and facilities.

**Relationship to Community Vision and City Council Goals**

**Justification:**      At St. Lucie West and California Boulevard, all four legs of the intersection are in need of an additional (dual) left turn lane. Funds will be utilized for completion of the intersection improvements.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):**

**Financial Information**

<b>Funding Sources</b>					
<b>Funding Type</b>	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
1/2 Cent Sales Tax	\$ -	\$ -		\$ -	\$ 220,000
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 220,000

<b>Capital Project Expenditures/Expenses</b>					
<b>Activity</b>	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Design	\$ -	\$ -	\$ -	\$ -	\$ 220,000
Construction \$1.8 million in FY 26-27					
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 220,000

<b>Impact on Operational Expenditures/Expenses</b>					
<b>Activity</b>	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expense - Staff Costs	\$ -	\$ -	\$ -	\$ -	\$ 11,000
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 11,000



## City of Port St. Lucie, Florida Capital Improvement Project Request

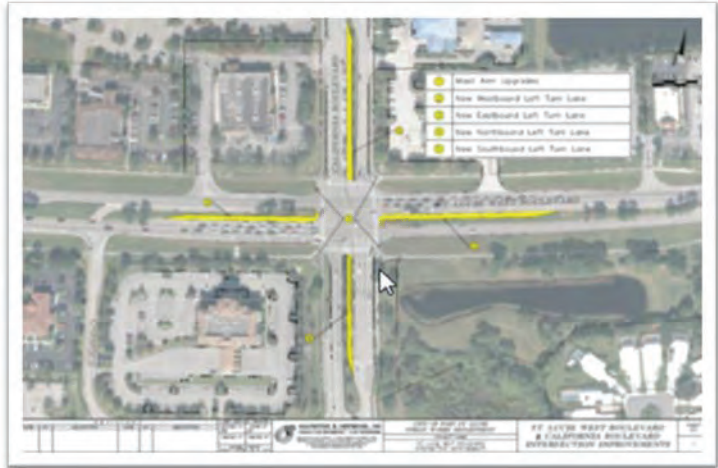
**Department/Division:** Public Works  
**Contact Person:** Frank Knott  
**Phone #/Extension:** X4290  
**Fund Number:** 310

**Amount Spent-to-date**

New Project       Project Update

**Project Number:**

**Project Title:**      California Widening



**Purpose:**      Best Practices      **Council Goal:**      High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:**

California Boulevard south of St. Lucie West Boulevard, is also in need of widening from two to four lanes as the corridor is failing at peak hour travel times. To increase capacity, California Boulevard requires widening from St. Lucie West Boulevard to Crosstown Parkway.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):**

### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
1/2 Cent Sales Tax	\$ -	\$ -		\$ -	\$ 1,100,000
	-	-	-	-	-
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 1,100,000

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Design	\$ -	\$ -	\$ -	\$ -	\$ 1,100,000
Construction FY 26-27 \$8.9 million	-	-	-	-	-
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 1,100,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expense - Staff Costs	\$ -	\$ -	\$ -	\$ -	\$ 55,000
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 55,000



*“A City for All Ages”*

**CITY OF PORT ST. LUCIE**  
**CROSSTOWN PARKWAY CAPITAL IMPROVEMENT BUDGET #314**  
**FIVE YEAR PROJECTIONS**  
**ADOPTED BUDGET FY 2019-20**

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
*****Five Year Capital Improvement Plan*****					
<b>REVENUES:</b>					
Bond Proceeds (Final Bond Issue if needed)	\$ -	\$ -	\$ -	\$ -	\$ -
Grant - State & Federal Funding	-	-	-	-	-
Budgeted Cash Carryforward - Crosstown Parkway Corridor	1,342,057	1,125,032	1,153,032	1,093,032	1,064,592
Interfund transfer from SAD Phase II #121	-	-	-	-	-
Interfund transfer from USA 3 #122	-	-	-	-	-
Interfund transfer from Debt Service Fund #214	250,000	138,000	-	-	-
VISA rebate income	-	-	-	-	-
Interest Income	100,000	40,000	-	-	-
Total Revenues	\$ 1,692,057	\$ 1,303,032	\$ 1,153,032	\$ 1,093,032	\$ 1,064,592
<b>EXPENDITURES:</b>					
<b>OPERATIONS/ADMINISTRATION - PUBLIC WORKS - #314-4105</b>					
Crosstown Parkway - Misc. Expenses (Artwork, price changes, etc.)	\$ 300,000	\$ -	\$ -	\$ -	\$ -
Crosstown Parkway - Misc. Administrative	-	-	-	-	-
Bridges	-	-	-	-	-
Exotic Removal (price changes)	211,560	150,000	60,000	28,440	-
CEI	-	-	-	-	-
Sub-Totals	\$ 511,560	\$ 150,000	\$ 60,000	\$ 28,440	\$ -
<b>CROSSTOWN PARKWAY CIP FUND TOTALS</b>	<b>\$ 511,560</b>	<b>\$ 150,000</b>	<b>\$ 60,000</b>	<b>\$ 28,440</b>	
Designated Reserve Crosstown Parkway	\$ 1,125,032	\$ 1,153,032	\$ 1,093,032	\$ 1,064,592	\$ 1,064,592
Administrative Charges - Road and Bridge Fund - #104	55,465	-	-	-	-
Administrative Charges - General Fund - #001	-	-	-	-	-
Sub-Totals	\$ 1,180,497	\$ 1,153,032	\$ 1,093,032	\$ 1,064,592	\$ 1,064,592
<b>SURPLUS/&lt;DEFICIT&gt;</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Project was budgeted in FY 18-19 & 19-20 Biennial Budget, changes to costs increase by \$14,060.



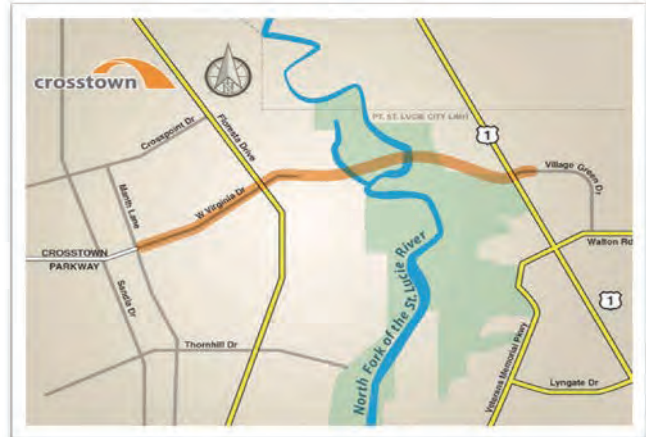
## City of Port St. Lucie, Florida - Project Cost Changes Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Frank Knott  
**Phone #/Extension:** X4290  
**Fund Number:** 314-4105

**Amount Spent-to-date**  
 New Project                       Project Update

**Project Number:**

**Project Title:** Crosstown Parkway



**Purpose:** Best Practices                      FY 2018-2019 Council's Goal: High-quality infrastructure and facilities

### Relationship to Community Vision and City Council Goals

**Justification:** The Crosstown Parkway Extension Project will provide a new bridge crossing over the North Fork of the St. Lucie River in the City of Port St. Lucie, connecting the existing Crosstown Parkway from Manth Lane to U.S. 1.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Fund Balance Prior Year	\$ -	\$ -	\$ -	\$ -	\$ -
Interfund Transfers	-	-	-	-	-
Other	350,000	178,000	-	-	-
<b>Totals</b>	<b>\$ 350,000</b>	<b>\$ 178,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Exotic Removal	\$ 211,560	\$ 150,000	\$ 60,000	\$ 28,440	\$ -
Misc Expenses	300,000	-	-	-	-
<b>Totals</b>	<b>\$ 511,560</b>	<b>\$ 150,000</b>	<b>\$ 60,000</b>	<b>\$ 28,440</b>	<b>\$ -</b>

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Administrative Charges	\$ 55,465	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	<b>\$ 55,465</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>





## City of Port St. Lucie, Florida - Project Increase Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Dan Giesey  
**Phone #/Extension:** X4000  
**Fund Number:** 401-4126

**Amount Spent-to-date:** Ongoing  
 New Project       Project Update

**Project Number:**

**Project Title:** Large Culvert Replacement

**Purpose:** Policy Directives      **FY 2019-2020 Council's Goal:** High-quality infrastructure and facilities.



### Relationship to Community Vision and City Council Goals

**Justification:**

This project is for the replacement of aging/failing culverts that are generally under roadways and typically 24-inches or larger. A list of the priority projects, based upon remaining usable life and potential consequences if the pipe fails, is maintained by the Department and is available upon request. The length of pipe which can be replaced depends upon the size of pipe, the type of pipe, location, complexity of the replacement, maintenance of traffic requirements, and the features within the roadway that need to be replaced.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Stormwater Fees	\$ 550,000	\$ 550,000	\$ 600,000	\$ 650,000	\$ 700,000
	-	-	-	-	-
<b>Totals</b>	\$ 550,000	\$ 550,000	\$ 600,000	\$ 650,000	\$ 700,000

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Construction	\$ 550,000	\$ 550,000	\$ 600,000	\$ 650,000	\$ 700,000
	-	-	-	-	-
<b>Totals</b>	\$ 550,000	\$ 550,000	\$ 600,000	\$ 650,000	\$ 700,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expense-Staff Costs	\$ 27,500	\$ 27,500	\$ 30,000	\$ 32,500	\$ 35,000
	-	-	-	-	-
<b>Totals</b>	\$ 27,500	\$ 27,500	\$ 30,000	\$ 32,500	\$ 35,000



## City of Port St. Lucie, Florida - No Change Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** John Dunton  
**Phone #/Extension:** X4035  
**Fund Number:** 401-4126

**Amount Spent-to-date:** Ongoing  
 New Project       Project Update

**Project Number:**

**Project Title:** Drainage Rights-of-Way Repairs

**Purpose:** Regulatory/Contractual      **FY 2019-2020 Council's Goal:** High-quality infrastructure and facilities.



### Relationship to Community Vision and City Council Goals

**Justification:**

Drainage right-of-way bank repairs at various locations throughout the city that are at times immediately necessary and will be undertaken by a contractor. Special slope hardening applications are applied and may include large rip-rap, articulated concrete blocks, gabions, and other maintenance methodologies to ensure that the integrity is intact.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Stormwater Fees	\$ 50,000	\$ 50,000	\$ 100,000	\$ 150,000	\$ 200,000
	-	-	-	-	-
<b>Totals</b>	\$ 50,000	\$ 50,000	\$ 100,000	\$ 150,000	\$ 200,000

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Construction	\$ 50,000	\$ 50,000	\$ 100,000	\$ 150,000	\$ 200,000
	-	-	-	-	-
<b>Totals</b>	\$ 50,000	\$ 50,000	\$ 100,000	\$ 150,000	\$ 200,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expense-Staff Costs	\$ 2,500	\$ 2,500	\$ 5,000	\$ 7,500	\$ 10,000
	-	-	-	-	-
<b>Totals</b>	\$ 2,500	\$ 2,500	\$ 5,000	\$ 7,500	\$ 10,000





## City of Port St. Lucie, Florida - No Change Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** Dan Giese  
**Phone #/Extension:** X4000  
**Fund Number:** 401-4126

**Amount Spent-to-date** Ongoing  
 New Project  Project Update

**Project Number:**

**Project Title:** Side Lot Ditch Program-City Wide

**Purpose:** Policy Directives **FY 2019-2020 Council's Goal:** High-quality infrastructure and facilities.



### Relationship to Community Vision and City Council Goals

**Justification:** This project is for the replacement of aging/failing culverts that connect the roadway drainage system to a canal or ditch within a side lot easement. The culverts are generally smaller than 24-inches in diameter. A list of the priority projects, based upon remaining usable life and potential consequences if the pipe fails, is maintained by the Department and is available upon request. The length of pipe which can be replaced depends upon the size of pipe, the type of pipe, location, and the complexity of the replacement.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

#### Funding Sources

Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Stormwater Fees	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
	-	-	-	-	-
<b>Totals</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>

#### Capital Project Expenditures/Expenses

Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Construction	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
	-	-	-	-	-
<b>Totals</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>	<b>\$ 150,000</b>

#### Impact on Operational Expenditures/Expenses

Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expense-Staff Costs	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500
	-	-	-	-	-
<b>Totals</b>	<b>\$ 7,500</b>	<b>\$ 7,500</b>	<b>\$ 7,500</b>	<b>\$ 7,500</b>	<b>\$ 7,500</b>



**Department/Division:** Public Works  
**Contact Person:** John Dunton  
**Phone #/Extension:** X4035  
**Fund Number:** 401-4126

**Amount Spent-to-date** Ongoing  
 New Project  Project Update

**Project Number:**

**Project Title:** Landscaping - Focal points throughout the City



**Purpose:** Policy Directives **FY 2019-2020 Council's Goal:** High-quality infrastructure and facilities.

**Relationship to Community Vision and City Council Goals**

**Justification:** Enhance the City's landscaping with the primary focus on the features entering and exiting the city.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Stormwater Fees	\$ 50,000	\$ 50,000	\$ 100,000	\$ 100,000	\$ 100,000
	-	-	-	-	-
<b>Totals</b>	\$ 50,000	\$ 50,000	\$ 100,000	\$ 100,000	\$ 100,000

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Installation of Landscape	\$ 50,000	\$ 50,000	\$ 100,000	\$ 100,000	\$ 100,000
	-	-	-	-	-
<b>Totals</b>	\$ 50,000	\$ 50,000	\$ 100,000	\$ 100,000	\$ 100,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expense-Staff Costs	\$ 2,500	\$ 2,500	\$ 5,000	\$ 5,000	\$ 5,000
	-	-	-	-	-
<b>Totals</b>	\$ 2,500	\$ 2,500	\$ 5,000	\$ 5,000	\$ 5,000



## City of Port St. Lucie, Florida - Project Costs Reduced Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** John Dunton  
**Phone #/Extension:** X4035  
**Fund Number** 401-4126

**Amount Spent-to-date** Ongoing  
 New Project  Project Update

**Project Number:**

**Project Title:** Water Control Structure Repairs Citywide



**Purpose:** Policy Directives **FY 2019-2020 Council's Goal:** High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:**

Water Control Structure repairs citywide are made based on the 2018 assessment report which rates the 185 structures in order of need. The number of structures repaired each year depends on the repair costs.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

#### Funding Sources

Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Stormwater Fees	\$ 300,000	\$ 300,000	\$ 350,000	\$ 350,000	\$ 400,000
	-	-	-	-	-
<b>Totals</b>	\$ 300,000	\$ 300,000	\$ 350,000	\$ 350,000	\$ 400,000

#### Capital Project Expenditures/Expenses

Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Construction	\$ 300,000	\$ 300,000	\$ 350,000	\$ 350,000	\$ 400,000
	-	-	-	-	-
<b>Totals</b>	\$ 300,000	\$ 300,000	\$ 350,000	\$ 350,000	\$ 400,000

#### Impact on Operational Expenditures/Expenses

Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expense-Staff Costs	\$ 15,000	\$ 15,000	\$ 17,500	\$ 17,500	\$ 20,000
	-	-	-	-	-
<b>Totals</b>	\$ 15,000	\$ 15,000	\$ 17,500	\$ 17,500	\$ 20,000



**City of Port St. Lucie, Florida - New Project**  
**Capital Improvement Project Request**

**Department/Division:** Public Works  
**Contact Person:** Clyde Cuffy  
**Phone #/Extension:** X7643  
**Fund Number:** 401-4126



**Amount Spent-to-date**  
 New Project       Project Update

**Project Number:**

**Project Title:** E-3 Matching Grant Funds

**Purpose:** Policy Directives      **FY 2019-2020 Council's Goal:** High-performing city government organization.

**Relationship to Community Vision and City Council Goals**

**Justification:**

The proposed project seeks to stabilize the E-3 Canal to improve drainage, reduce the risk of flooding to properties, reduce further loss of private property, and protect lives. The project will replace the existing open waterway canal system with a dual culvert system.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Carryforward - Vet. Mem.	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -
Carryforward - E-3	100,000	-	-	-	-
Carryforward- WCS	350,000	-	-	-	-
Stormwater Fees	450,000	-	-	-	-
FEMA Grant	3,280,645	-	-	-	-
<b>Totals</b>	\$ 5,280,645	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Professional Services	\$ 880,000	\$ -	\$ -	\$ -	\$ -
Construction	4,400,645	-	-	-	-
<b>Totals</b>	\$ 5,280,645	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expense-Staff Costs	\$ 264,032	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ 264,032	\$ -	\$ -	\$ -	\$ -



**City of Port St. Lucie, Florida - New Project**  
**Capital Improvement Project Request**

**Department/Division:** Public Works  
**Contact Person:** Dale Majewski  
**Phone #/Extension:** X4128  
**Fund Number:** 401-4126



**Amount Spent-to-date**  
 New Project       Project Update

**Project Number:**

**Project Title:** Water Quality Project - Sagamore Basin

**Purpose:** Past/Current Practices      **FY 2019-2020 Council's Goal:** High-performing city government organization.

**Relationship to Community Vision and City Council Goals**

**Justification:**

Sagamore STA's – The Sagamore Basin Stormwater Treatment Areas will reduce Total Nitrogen and Total Phosphorus being discharged into the North Fork of the St Lucie River, which is classified as an impaired waterbody by the Florida Department of Environmental Protection (FDEP). The Sagamore Basin is also high in bacteria as determined by Phase 1 of the Microbial Source Tracking Study that was completed by Harbor Branch Institute of Oceanographic/Florida Atlantic University, FDEP and the City of Port St Lucie.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
FDEP Grant	\$ -	\$ 750,000	\$ -	\$ -	\$ -
Stormwater Fees	-	850,000	-	-	-
<b>Totals</b>	\$ -	\$ 1,600,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Design Services	\$ -	\$ 200,000	\$ -	\$ -	\$ -
Construction	-	1,400,000	-	-	-
<b>Totals</b>	\$ -	\$ 1,600,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expense-Staff Costs	\$ -	\$ 10,000	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ 10,000	\$ -	\$ -	\$ -



**City of Port St. Lucie, Florida - New Project**  
**Capital Improvement Project Request**

**Department/Division:** Public Works  
**Contact Person:** Dale Majewski  
**Phone #/Extension:** X4128  
**Fund Number:** 401-4126

**Amount Spent-to-date**  
 New Project                       Project Update

**Project Number:**

**Project Title:** D-11 Canal Improvements



**Purpose:** Policy Directives                      **FY 2019-2020 Council's Goal:** High-performing city government organization.

**Relationship to Community Vision and City Council Goals**

**Justification:** The banks of the D-11 canal are eroding which is causing a loss of personal property for homeowners along the canal. These banks must be repaired and stabilized to prevent future loss of property and safety concerns for the residents living along the canal. Staff is pursuing Grant opportunities.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Stormwater Fees	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Professional Services / Construction	\$ -	\$ -	\$ 300,000	\$ -	\$ -
Construction	-	-	1,700,000	-	-
<b>Totals</b>	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expense-Staff Costs	\$ -	\$ -	\$ 15,000	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ 15,000	\$ -	\$ -



**City of Port St. Lucie, Florida - New Project  
Capital Improvement Project Request**

**Department/Division:** Public Works  
**Contact Person:** John Dunton  
**Phone #/Extension:** X4035  
**Fund Number** 401-4126



**Amount Spent-to-date**

New Project       Project Update

**Project Number:**

**Project Title:**      E-8 Downstream Repair of B-15

**Purpose:**      Past/Current Practices      FY 2019-2020 Council's Goal:      High-performing city government organization.

**Relationship to Community Vision and City Council Goals**

**Justification:**      Failing slopes that is nearing private property which if not repaired in the foreseeable future will become a health and safety matter.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):**      Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

<b>Funding Sources</b>					
<b>Funding Type</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>
Stormwater Fees	\$ -	\$ -	\$ -	\$ 1,500,000	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 1,500,000	\$ -

<b>Capital Project Expenditures/Expenses</b>					
<b>Activity</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>
Construction	\$ -	\$ -	\$ -	\$ 1,500,000	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 1,500,000	\$ -

<b>Impact on Operational Expenditures/Expenses</b>					
<b>Activity</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>
Operating Expense-Staff Costs	\$ -	\$ -	\$ -	\$ 75,000	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 75,000	\$ -



## City of Port St. Lucie, Florida- Price Decrease Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** John Dunton  
**Phone #/Extension:** X4035  
**Fund Number:** 401-4126

**Amount Spent-to-date**  
 New Project                       Project Update

**Project Number:**

**Project Title:** A-24 Water Control Structure



**Purpose:** Policy Directives                      **FY 2019-2020 Council's Goal:** High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:** CEI/Construction for automation of current manual water control structure located in Tesoro subdivision outfall to include water quality enhancements.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

#### Funding Sources

Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Stormwater Fees	\$ -	\$ -	\$ -	\$ -	\$ 525,000
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 525,000

#### Capital Project Expenditures/Expenses

Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Professional Services / Construction	\$ -	\$ -	\$ -	\$ -	\$ 525,000
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 525,000

#### Impact on Operational Expenditures/Expenses

Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expense-Staff Costs	\$ -	\$ -	\$ -	\$ -	\$ 26,250
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 26,250





## City of Port St. Lucie, Florida - Price Increase Capital Improvement Project Request

**Department/Division:** Public Works  
**Contact Person:** John Dunton  
**Phone #/Extension:** X4035  
**Fund Number** 401-4126



**Amount Spent-to-date**  
 New Project                       Project Update

**Project Number:**

**Project Title:** A-14 Water Control Structure

**Purpose:** Policy Directives                      **FY 2019-2020 Council's Goal:** High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:** Redesign and reconstruct the entire facility located on Darwin Boulevard at the E-84 Canal to include water quality enhancements due to poor conditions.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Stormwater Fees	\$ -	\$ -	\$ -	\$ -	\$ 700,000
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 700,000

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Professional Services / Construction	\$ -	\$ -	\$ -	\$ -	\$ 700,000
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 700,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Operating Expense-Staff Costs	\$ -	\$ -	\$ -	\$ -	\$ 35,000
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 35,000

**CITY OF PORT ST. LUCIE UTILITY SYSTEMS**  
**UTILITIES CAPITAL IMPROVEMENT PROJECTS FUND FUND #448**  
**ADOPTED BUDGET FY 2019-20**

	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
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*****Five Year Capital Improvement Plan*****					
<b>REVENUES:</b>					
Cash Carryforward	\$ 11,045,699	\$ 17,824,417	\$ 14,146,023	\$ -	\$ -
Interest	-	-	-	-	-
Grant Revenue (potential) Area 1	-	-	-	-	-
Grant Revenue (potential) Area 2	-	-	-	-	-
Grant Revenue (potential) Area 3	1,939,414	-	-	-	-
Grant Revenue (potential) Area 4	-	900,000	-	-	-
Grant Revenue (potential) Area 5	-	180,000	900,000	-	-
Grant Revenue (potential) Area 6	-	-	180,000	-	-
Reserves	-	2,000,000	3,162,018	7,262,044	-
Financing Sources (Bonds)	-	-	-	-	21,032,044
Transfer from SAD Funds (1)	-	12,000,000	-	-	-
Transfer from 431 Operating Fund (debt increases on bonds after 20-21)	5,000,000	5,000,000	-	-	-
Transfer from 440	2,500,000	2,500,000	-	-	-
Transfer from 441	2,000,000	12,500,000	2,500,000	2,500,000	2,500,000
Sub-Totals	22,485,113	52,904,417	20,888,041	9,762,044	23,532,044

**EXPENDITURES:**

McCARTY RANCH - 3314

Water Quality Restoration Area 1-210 acre water storage impoundment	\$ -	\$ -	\$ -	\$ -	\$ -
Water Quality Restoration Area 2-275 acre water storage impoundment	-	-	-	-	-
Water Quality Restoration Area 3-280 acre water storage impoundment	1,974,696	-	-	-	-
Water Quality Restoration Area 4-304 acre water storage impoundment	200,000	2,143,956	-	-	-
Water Quality Restoration Area 5-77 acre water storage impoundment	-	100,000	543,041	-	-
Water Quality Restoration Area 6-40 acre water storage impoundment	-	-	80,000	282,044	-
Water Quality Restoration Area 7-730 acre water storage impoundment (Y1732)	-	-	-	80,000	442,044
Sub-Totals	\$ 2,174,696	\$ 2,243,956	\$ 623,041	\$ 362,044	\$ 442,044

WATER TREATMENT 3310 & 3312

NEW PROJECT - Clear Well and Generator Bldg @ Prineville RO	\$ -	\$ -	\$ -	\$ 500,000	\$ 5,000,000
Injection Well Repair (Y1810)	-	-	-	-	-
NEW PROJECT -Five western RO wells (\$1,750)	175,000	1,750,000	1,750,000	1,750,000	1,750,000
NEW PROJECT - Western Raw Water Main	-	260,000	2,500,000	2,500,000	-
NEW PROJECT -Lime Plant Rehabs	-	500,000	1,500,000	-	500,000
Sub-Totals	\$ 175,000	\$ 2,510,000	\$ 5,750,000	\$ 4,750,000	\$ 7,250,000

WESTPORT WASTEWATER TREATMENT PLANT - 3512

NEW PROJECT -Upgrade Westport Wastewater Plant (1) (Y1728)	\$ -	\$ 28,899,438	\$ -	\$ -	\$ -
NEW PROJECT -Westport Aquifer Storage & Recovery Well	-	-	-	-	1,600,000
NEW PROJECT -IW #2 at Westport	-	-	8,000,000	-	-
NEW PROJECT -Westport WW Effluent Line	-	200,000	-	-	-
NEW PROJECT - 4 M Gallon Upset Tank (1 & 2)	-	-	-	-	6,000,000
Sub-Totals	\$ -	\$ 29,099,438	\$ 8,000,000	\$ -	\$ 7,600,000

**CITY OF PORT ST. LUCIE UTILITY SYSTEMS**  
**UTILITIES CAPITAL IMPROVEMENT PROJECTS FUND FUND #448**  
**ADOPTED BUDGET FY 2019-20**

WATER DISTRIBUTION - 3316

NEW PROJECT -Village Green Pkwy-Huffman to Walton	\$ -	\$ -	\$ 3,000,000	\$ -	\$ -
NEW PROJECT -PSL Blvd-Parr to Alcantarra Blvd (1)	-	-	-	-	-
NEW PROJECT - PSL Blvd-Alcantarra to Darwin (2)	-	-	-	-	1,300,000
NEW PROJECT -PSL Blvd-Gatlin to Darwin (3)		2,000,000	-	-	-
NEW PROJECT ***Floresta - Southbend to Elkcam Waterway (1)	1,635,000	-	-	-	-
NEW PROJECT ***Floresta - Elkcam Waterway to Crosstown (2)	-	1,365,000	-	-	-
NEW PROJECT ***Floresta - Crosstown to Prima Vista (3)	-	-	1,365,000	-	-
NEW PROJECT Midway-Selvitz to Glades Cutoff	-	-	-	-	1,600,000
NEW PROJECT AC Pipe Replacement	-	-	1,000,000	1,000,000	1,000,000
NEW PROJECT JEA Rear Water Main Phase 1	-	-	-	-	-
NEW PROJECT Westport Repump Expansion-Storage and Pump Upgrades	-	-	-	-	-
NEW PROJECT JEA Rear Water Main Phase 2	-	-	-	-	-
NEW PROJECT Prineville Sandia-South Water Main	-	-	-	-	-
Sub-Totals	\$ 1,635,000	\$ 3,365,000	\$ 5,365,000	\$ 1,000,000	\$ 3,900,000

WASTE WATER COLLECTIONS - PM - 3516

Upgrade Force Main from US 1 down Lyngate to Morningside (Y1730)	\$ -	\$ -	\$ -	\$ -	\$ -
Retrofit old sump based collection sys w/ a new vacuum sys (Y1729)	-	-	-	-	-
PROJECT CHANGE Reuse line running 1 mile SW of C24 canal south to Glades	-	-	-	200,000	1,800,000
PROJECT CHANGE Northport Booster Pump Force Main to Glades	576,000	540,000	150,000	1,650,000	1,540,000
Prima Vista Force Main to NP -011 Lift Station	-	-	-	800,000	-
NEW PROJECT I&I Southport Area	100,000	1,000,000	1,000,000	1,000,000	1,000,000
Sub-Totals	\$ 676,000	\$ 1,540,000	\$ 1,150,000	\$ 3,650,000	\$ 4,340,000

Total of Capital Projects & Payments	\$ 4,660,696	\$ 38,758,394	\$ 20,888,041	\$ 9,762,044	\$ 23,532,044
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Designated Reserve for Future Projects	17,824,417	14,146,023	0	0	0
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<b>SURPLUS &lt;DEFICIT&gt;</b>	\$ -	\$ -	\$ -	\$ -	\$ -
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## City of Port St. Lucie, Florida Capital Improvement Project Request - Project Increased

**Department/Division:** Utilities  
**Contact Person:** Brad Macek  
**Phone #/Extension:** X6400  
**Fund Number:** 448-3314

**Amount Spent-to-date**

New Project                       Project Update

**Project Number:** Y1732

**Project Title:** Water Quality Restoration Areas 1-6

**Purpose:** Policy Directives                      **Council's Goal:** High-quality infrastructure and facilities.



### Relationship to Community Vision and City Council Goals

**Justification:** Water Quality Restoration Areas 1-6 - 200 acre water storage impoundment.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Grants	\$ 1,939,414	\$ 900,000	\$ 500,000	\$ 250,000	\$ 350,000
Grants	-	180,000	80,000	80,000	80,000
Interfund Transfers	235,282	1,163,956	43,041	32,044	12,044
<b>Totals</b>	<b>\$ 2,174,696</b>	<b>\$ 2,243,956</b>	<b>\$ 623,041</b>	<b>\$ 362,044</b>	<b>\$ 442,044</b>

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Maintain Infrastructure	\$ 1,974,696	\$ 2,143,956	\$ 543,041	\$ 282,044	\$ 362,044
	200,000	100,000	80,000	80,000	80,000
	-	-	-	-	-
<b>Totals</b>	<b>\$ 2,174,696</b>	<b>\$ 2,243,956</b>	<b>\$ 623,041</b>	<b>\$ 362,044</b>	<b>\$ 442,044</b>

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
N/A	\$ -	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



**City of Port St. Lucie, Florida - New Project  
Capital Improvement Project Request**

**Department/Division:** Utilities  
**Contact Person:** Brad Macek  
**Phone #/Extension:** x6400  
**Fund Number** 448-3310



**Amount Spent-to-date**  
 New Project                       Project Update

**Project Number:** TBD

**Project Title:** Clear Well & Generator Bldg @ Prineville RO Plant

**Purpose:** Policy Directives                      **Council's Goal:** High-quality infrastructure and facilities.

**Relationship to Community Vision and City Council Goals**

**Justification:** Clear well and generator building at Prineville RO plant. Clear well needs to be rehabbed due to aging and the generator improvements are to keep up with the expansion within the compound.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Other Financing Sources	\$ -	\$ -	\$ -	\$ 500,000	\$ 5,000,000
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 500,000	\$ 5,000,000

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Maintain Infrastructure	\$ -	\$ -	\$ -	\$ 500,000	\$ 5,000,000
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 500,000	\$ 5,000,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
	\$ -	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ -



**City of Port St. Lucie, Florida - New Project**  
**Capital Improvement Project Request**

**Department/Division:** Utilities  
**Contact Person:** Brad Macek  
**Phone #/Extension:** x6400  
**Fund Number:** 448-3312



**Amount Spent-to-date**  
 New Project                       Project Update

**Project Number:** TBD

**Project Title:** Five Western Reverse Osmosis Floridan Wells

**Purpose:** Policy Directives                      **Council's Goal:** High-quality infrastructure and facilities.

**Relationship to Community Vision and City Council Goals**

**Justification:** Five Western Reverse Osmosis Floridan Wells. Required due to change in ground water conditions to stay in compliance with FDEP and maintain current capacity.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

<b>Funding Sources</b>					
<b>Funding Type</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>
Interfund Transfers, Reserves	\$ 175,000	\$ 1,750,000	\$ 1,750,000	\$ 1,750,000	\$ 1,750,000
	-	-	-	-	-
<b>Totals</b>	\$ 175,000	\$ 1,750,000	\$ 1,750,000	\$ 1,750,000	\$ 1,750,000

<b>Capital Project Expenditures/Expenses</b>					
<b>Activity</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>
Maintain Infrastructure	\$ 175,000	\$ 1,750,000	\$ 1,750,000	\$ 1,750,000	\$ 1,750,000
	-	-	-	-	-
<b>Totals</b>	\$ 175,000	\$ 1,750,000	\$ 1,750,000	\$ 1,750,000	\$ 1,750,000

<b>Impact on Operational Expenditures/Expenses</b>					
<b>Activity</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>	<b>FY 2021-22</b>	<b>FY 2022-23</b>	<b>FY 2023-24</b>
	\$ -	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ -



**City of Port St. Lucie, Florida - New Project**  
**Capital Improvement Project Request**

**Department/Division:** Utilities  
**Contact Person:** Brad Macek  
**Phone #/Extension:** x6400  
**Fund Number** 448-3310

**Amount Spent-to-date**  
 New Project  Project Update

**Project Number:** TBD

**Project Title:** Western Raw Water Main

**Purpose:** Policy Directives **Council's Goal:** High-quality infrastructure and facilities.



**Relationship to Community Vision and City Council Goals**

**Justification:** Western raw water main. Water mains to connect the five wells to the JEA water plant in order to maintain permitted capacity at JEA water plant.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Interfund Transfers	\$ -	\$ 260,000	\$ 2,500,000	\$ 2,500,000	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ 260,000	\$ 2,500,000	\$ 2,500,000	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Maintain Infrastructure	\$ -	\$ 260,000	\$ 2,500,000	\$ 2,500,000	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ 260,000	\$ 2,500,000	\$ 2,500,000	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
	\$ -	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ -



**City of Port St. Lucie, Florida - New Project**  
**Capital Improvement Project Request**

**Department/Division:** Utilities  
**Contact Person:** Brad Macek  
**Phone #/Extension:** x6400  
**Fund Number** 448-3310



**Amount Spent-to-date**  
 New Project       Project Update

**Project Number:** TBD

**Project Title:** Lime Plant Rehab

**Purpose:** Policy Directives      **Council's Goal:** High-quality infrastructure and facilities.

**Relationship to Community Vision and City Council Goals**

**Justification:** Lime plant rehabilitation. Due to aging. Facility need to rehab to maintain current capacity.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Interfund Transfers	\$ -	\$ 500,000	\$ 1,500,000	\$ -	\$ 500,000
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ 500,000	\$ 1,500,000	\$ -	\$ 500,000

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Maintain Infrastructure	\$ -	\$ 500,000	\$ 1,500,000	\$ -	\$ 500,000
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ 500,000	\$ 1,500,000	\$ -	\$ 500,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
	\$ -	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ -





**City of Port St. Lucie, Florida - New Project**  
**Capital Improvement Project Request**

Department/Division: Utilities  
 Contact Person: Brad Macek  
 Phone #/Extension: X6400  
 Fund Number: 448-3512



Amount Spent-to-date  
 New Project       Project Update

Project Number:

Project Title: Westport Treatment Plant Expansion

Purpose: Policy Directives      Council's Goal: High-quality infrastructure and facilities.

**Relationship to Community Vision and City Council Goals**

Justification: Upgrade Westport Wastewater Plant.

**Return on Investment (ROI) Considerations**

Payback Period (ROI):

**Financial Information**

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Interfund Transfers	\$ -	\$ 28,899,438	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ 28,899,438	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Maintain Infrastructure	\$ -	\$ 28,899,438	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ 28,899,438	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
N/A	\$ -	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ -



**City of Port St. Lucie, Florida - New Project**  
**Capital Improvement Project Request**

**Department/Division:** Utilities  
**Contact Person:** Brad Macek  
**Phone #/Extension:** X6400  
**Fund Number** 448-3512

**Amount Spent-to-date**  
 New Project                       Project Update

**Project Number:** Y1733

**Project Title:** Westport Aquifer Storage & Recovery Well

**Purpose:** Policy Directives                      **Council's Goal:** High-quality infrastructure and facilities.



**Relationship to Community Vision and City Council Goals**

**Justification:** Aquifer Storage & Recovery Well at Westport Wastewater Treatment Plant

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Interfund Transfers	\$ -	\$ -	\$ -	\$ -	\$ 1,600,000
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 1,600,000

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Maintain Infrastructure	\$ -	\$ -	\$ -	\$ -	\$ 1,600,000
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 1,600,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
N/A	\$ -	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ -



## City of Port St. Lucie, Florida - **New Project** Capital Improvement Project Request

**Department/Division:** Utilities  
**Contact Person:** Brad Macek  
**Phone #/Extension:** x6400  
**Fund Number** 448-3512

**Amount Spent-to-date**  
 New Project                       Project Update

**Project Number:** TBD

**Project Title:** Injection Well #2 at Westport Wastewater Plant



**Purpose:** Policy Directives                                      **Council's Goal:** High-quality infrastructure and facilities.

### Relationship to Community Vision and City Council Goals

**Justification:** Injection Well #2 at Westport Wastewater Plant. Required as part of the Westport wastewater expansion to 12 mgd.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Reserves	\$ -	\$ -	\$ 8,000,000	\$ -	
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ 8,000,000	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Infrastructure Construction	\$ -	\$ -	\$ 8,000,000	\$ -	
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ 8,000,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
	\$ -	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ -



**City of Port St. Lucie, Florida - New Project**  
**Capital Improvement Project Request**

**Department/Division:** Utilities  
**Contact Person:** Brad Macek  
**Phone #/Extension:** x6400  
**Fund Number** 448-3512

**Amount Spent-to-date**  
 New Project  Project Update

**Project Number:** TBD

**Project Title:** Westport Wastewater Effluent Line

**Purpose:** Policy Directives **Council's Goal:** High-quality infrastructure and facilities.



**Relationship to Community Vision and City Council Goals**

**Justification:** Westport wastewater effluent line. Proposed force main for reject water to be pumped from Westport Wastewater plant to proposed Rangeline Road Water Treatment facility and injection well.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Reserves	\$ -	\$ 200,000	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ 200,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Maintain Infrastructure	\$ -	\$ 200,000	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ 200,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
	\$ -	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ -



## City of Port St. Lucie, Florida - **New Project** Capital Improvement Project Request

**Department/Division:** Utilities  
**Contact Person:** Brad Macek  
**Phone #/Extension:** x6400  
**Fund Number:** 448-3512

**Amount Spent-to-date**  
 New Project       Project Update

**Project Number:** TBD

**Project Title:** 4 Million Gallon Upset Tanks 1 and 2

**Purpose:** Policy Directives      **Council's Goal:** High-quality infrastructure and facilities.



### Relationship to Community Vision and City Council Goals

**Justification:**

Four million gallon upset tanks 1 and 2. FDEP will be mandating that only high disinfected water will be allowed to go down the two Westport injection wells. These tanks are needed to store out of spec effluent until it can be processed through the treatment system again.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Other Financing Sources	\$ -	\$ -	\$ -	\$ -	\$ 6,000,000
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 6,000,000

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Maintain Infrastructure	\$ -	\$ -	\$ -	\$ -	\$ 6,000,000
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 6,000,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
	\$ -	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ -



**City of Port St. Lucie, Florida - New Project**  
**Capital Improvement Project Request**

**Department/Division:** Utilities  
**Contact Person:** Brad Macek  
**Phone #/Extension:** x6400  
**Fund Number:** 448-3316

**Amount Spent-to-date**  
 New Project       Project Update

**Project Number:** TBD

**Project Title:** Floresta Widening from Southbend to Prima Vista



**Purpose:** Policy Directives      **Council's Goal:** High-quality infrastructure and facilities.

**Relationship to Community Vision and City Council Goals**

**Justification:** Floresta Widening from Southbend to Prima Vista. Relocation of Utility lines due to widening of roadway.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Reserves	\$ 1,635,000	\$ 1,365,000	\$ 1,365,000	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ 1,635,000	\$ 1,365,000	\$ 1,365,000	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Construction	\$ 1,635,000	\$ 1,365,000	\$ 1,365,000	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ 1,635,000	\$ 1,365,000	\$ 1,365,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
	\$ -	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ -



**City of Port St. Lucie, Florida - New Project**  
**Capital Improvement Project Request**

**Department/Division:** Utilities  
**Contact Person:** Brad Macek  
**Phone #/Extension:** x6400  
**Fund Number** 448-3316

**Amount Spent-to-date**  
 New Project  Project Update

**Project Number:** TBD

**Project Title:** Village Green Pkwy - Huffman to Tiffany

**Purpose:** Policy Directives **Council's Goal:** High-quality infrastructure and facilities.



**Relationship to Community Vision and City Council Goals**

**Justification:** Village Green Parkway - Huffman to Tiffany. This is due to Road widening. Relocation of existing 24" and 12" water mains.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Reserves	\$ -	\$ -	\$ 3,000,000	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ 3,000,000	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Construction of Infrastructure	\$ -	\$ -	\$ 3,000,000	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ 3,000,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
	\$ -	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ -



## City of Port St. Lucie, Florida - **New Project** Capital Improvement Project Request

**Department/Division:** Utilities  
**Contact Person:** Brad Macek  
**Phone #/Extension:** x6400  
**Fund Number:** 448-3316

**Amount Spent-to-date**  
 New Project       Project Update

**Project Number:** TBD

**Project Title:** PSL Blvd Phases 1 thru 3



**Purpose:** Policy Directives      **Council's Goal:** High-quality infrastructure and facilities.

**Relationship to Community Vision and City Council Goals**

**Justification:** PSL Blvd Phase 1 thru 3 - Phase 1 is Parr to Alcantarra, phase 2 is Alcantarra to Darwin and phase 3 is Darwin to Gatlin. This is due to road widening which required relocation of low pressure main, force main and water main.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Interfund Transfer	\$ -	\$ 2,000,000	\$ -	\$ -	\$ 1,300,000
Totals	\$ -	\$ 2,000,000	\$ -	\$ -	\$ 1,300,000

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Infrastructure Construction	\$ -	\$ 2,000,000	\$ -	\$ -	\$ 1,300,000
Totals	\$ -	\$ 2,000,000	\$ -	\$ -	\$ 1,300,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Totals	\$ -	\$ -	\$ -	\$ -	\$ -





## City of Port St. Lucie, Florida - **New Project** Capital Improvement Project Request

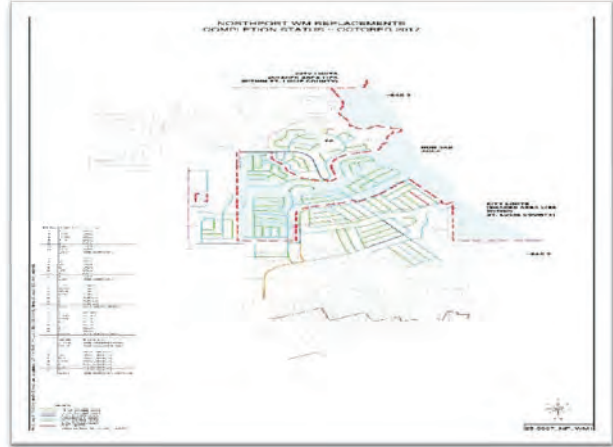
**Department/Division:** Utilities  
**Contact Person:** Brad Macek  
**Phone #/Extension:** x6400  
**Fund Number** 448-3316

**Amount Spent-to-date**  
 New Project       Project Update

**Project Number:** TBD

**Project Title:** AC Pipe Replacement

**Purpose:** Policy Directives      **Council's Goal:** High-quality infrastructure and facilities.



**Relationship to Community Vision and City Council Goals**

**Justification:** AC pipe replacement. To eliminate aging and fragile water mains.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Interfund Transfer	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Maintain Infrastructure	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
	\$ -	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ -



**City of Port St. Lucie, Florida - New Project**  
**Capital Improvement Project Request**

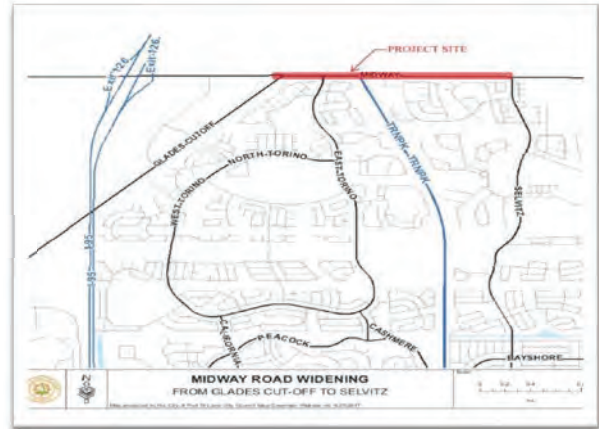
**Department/Division:** Utilities  
**Contact Person:** Brad Macek  
**Phone #/Extension:** x6400  
**Fund Number** 448-3316

**Amount Spent-to-date**  
 New Project       Project Update

**Project Number:** TBD

**Project Title:** Midway -Selvitz to Glades Cutoff

**Purpose:** Policy Directives      **Council's Goal:** High-quality infrastructure and facilities.



**Relationship to Community Vision and City Council Goals**

**Justification:** Midway - Selvitz to Glades Cutoff. This is due to FDOT/county road widening needing relocation of 16" and 12" water main.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Other Financing Sources	\$ -	\$ -	\$ -	\$ -	\$ 1,600,000
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 1,600,000

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Infrastructure Construction	\$ -	\$ -	\$ -	\$ -	\$ 1,600,000
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ 1,600,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
	\$ -	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ -



## City of Port St. Lucie, Florida - Project Increased Capital Improvement Project Request

**Department/Division:**  
**Contact Person:**  
**Phone #/Extension:**  
**Fund Number**

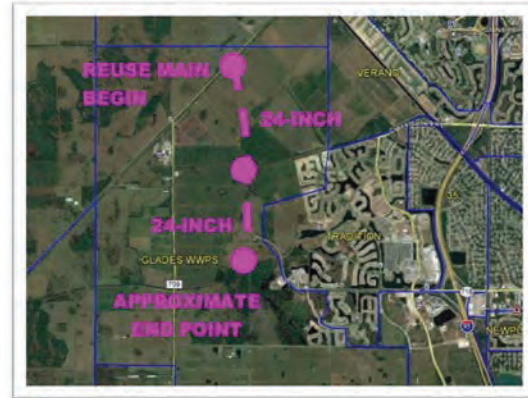
**Amount Spent-to-date**

New Project
  Project Update

**Project Number:**

**Project Title:**  
Tradition Reuse

**Purpose:** Policy Directives      **Council's Goal:** High-quality infrastructure and facilities.



### Relationship to Community Vision and City Council Goals

**Justification:**

Reuse line running 1 mile SW of C24 canal south to Glades Wastewater Booster Pump Station. This is to provide reuse to the Western Grove area and possibly Tradition.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):**

#### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Interfund Transfers	\$ -	\$ -	\$ -	\$ 200,000	\$ 1,800,000
Totals	\$ -	\$ -	\$ -	\$ 200,000	\$ 1,800,000

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Maintain Infrastructure	\$ -	\$ -	\$ -	\$ 200,000	\$ 1,800,000
Totals	\$ -	\$ -	\$ -	\$ 200,000	\$ 1,800,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
N/A	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

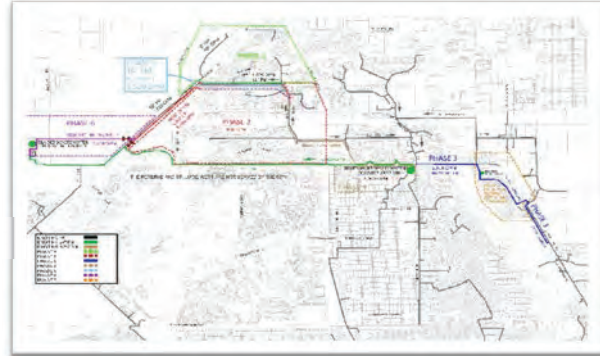


## City of Port St. Lucie, Florida - New Project Capital Improvement Project Request

**Department/Division:** Utilities  
**Contact Person:** Brad Macek  
**Phone #/Extension:** X6400  
**Fund Number** 448-3516

**Amount Spent-to-date**  
 New Project       Project Update

**Project Number:** Y1734



**Project Title:** Northport Booster Pump Force Main to Glades Phase 1-6

**Purpose:** Policy Directives      **Council's Goal:** High-quality infrastructure and facilities.

**Relationship to Community Vision and City Council Goals**

**Justification:** Northport Booster Pump Force Main to Glades Wastewater Treatment Plant - Phase 1-6. Allows more flow to be diverted from the Northport service area to be directed to Glades wastewater plant.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Interfund Transfers	\$ 576,000	\$ 540,000	\$ 150,000	\$ 1,650,000	\$ 1,540,000
	-	-	-	-	-
<b>Totals</b>	\$ 576,000	\$ 540,000	\$ 150,000	\$ 1,650,000	\$ 1,540,000

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Maintain Infrastructure	\$ 576,000	\$ 540,000	\$ 150,000	\$ 1,650,000	\$ 1,540,000
	-	-	-	-	-
<b>Totals</b>	\$ 576,000	\$ 540,000	\$ 150,000	\$ 1,650,000	\$ 1,540,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
N/A	\$ -	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ -



## City of Port St. Lucie, Florida - **New Project** Capital Improvement Project Request

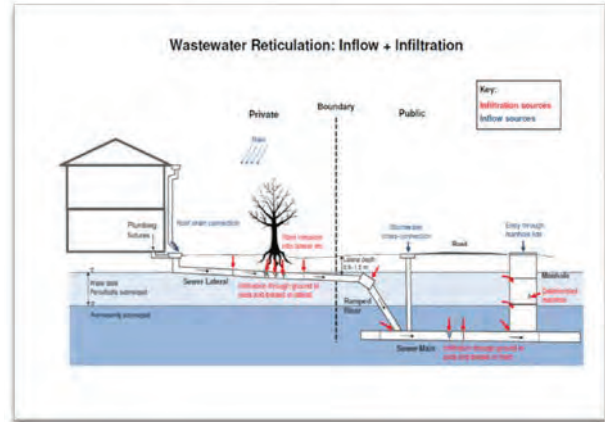
**Department/Division:** Utilities  
**Contact Person:** Brad Macek  
**Phone #/Extension:** x6400  
**Fund Number:** 448-3516

**Amount Spent-to-date**  
 New Project       Project Update

**Project Number:** TBD

**Project Title:** Inflow and Infiltration of Gravity Mains

**Purpose:** Policy Directives      **Council's Goal:** High-quality infrastructure and facilities.



### Relationship to Community Vision and City Council Goals

**Justification:** Inflow and Infiltration of Gravity Mains. Reducing ground water infiltration into sewer system in Southport area due to the age of the system.

### Return on Investment (ROI) Considerations

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

### Financial Information

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Reserves, Other Financing Sources	\$ 100,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
	-	-	-	-	-
<b>Totals</b>	<b>\$ 100,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Infrastructure Construction	\$ 100,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
	-	-	-	-	-
<b>Totals</b>	<b>\$ 100,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>	<b>\$ 1,000,000</b>

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
	\$ -	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
<b>Totals</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



## City of Port St. Lucie, Florida Capital Improvement Project Request

**Department/Division:** Utilities  
**Contact Person:** Brad Macek  
**Phone #/Extension:** x6400  
**Fund Number:** 448-3516

**Amount Spent-to-date**  
 New Project       Project Update

**Project Number:** TBD

**Project Title:** Prima Vista Force Main to NP-01 Lift Station

**Purpose:** Policy Directives      **Council's Goal:** High-quality infrastructure and facilities.



**Relationship to Community Vision and City Council Goals**

**Justification:** Prima Vista Force Main to NP-01 lift station. To improve the wastewater system by eliminating cascading lift stations.

**Return on Investment (ROI) Considerations**

**Payback Period (ROI):** Project will enhance the quality of life or quality of governmental services for our citizens.

**Financial Information**

Funding Sources					
Funding Type	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Reserves	\$ -		\$ -	\$ 800,000	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 800,000	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
Maintain Infrastructure	\$ -	\$ -	\$ -	\$ 800,000	\$ -
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ 800,000	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24
	-	-	-	-	-
	-	-	-	-	-
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ -



*“A City for All Ages”*

**CITY OF PORT ST. LUCIE**  
**SUMMARY LISTING OF ALL BUDGETS**  
**ADOPTED BUDGET - FY 2019-20**  
**ATTACHMENT "A"**

	2019-20 ADOPTED BUDGET
General Fund - #001	\$ 111,396,520
Road & Bridge Fund - #104	14,067,245
Stormwater Utility Fund - #401	31,802,174
Building Department Fund - #110	9,022,793
Utility Operating Fund - #431	82,987,242
Saints Golf Course Fund - #421	1,859,923
Governmental Finance Fund - #108	5,217,272
Police Impact Fee Fund	1,202,612
Street Lighting Fund - #111	553,096
N.P.D.E.S. Fund - #112	203,609
Neighborhood Stabilization Fund #3 #114	561,232
Neighborhood Stabilization Fund - #116	835,781
C.D.B.G. Fund - #118	1,561,167
S.H.I.P. Fund - #119	1,025,520
Neighborhood Improvement Fund #127	1,071,283
CRA Fund - #175	5,065,854
CRA Fund - #178 Southern Grove	280,307
Medical Insurance Fund - #605	19,777,817
Conservation Trust Fund - #608	170,000
OPEB Trust Fund - #609	3,207,506
Solid Waste Non - Ad Valorem Assessment	17,878,453
General CIP Fund #301	5,810,687
Road & Bridge CIP Fund #304	10,972,200
Parks Impact Fee Fund #305	5,895,161
Parks MSTU CIP Fund #307	2,623,057
Half-Cent Sales Tax CIP - #310	15,266,643
Crosstown Parkway CIP Fund #314	1,692,057
Utility CIP Fund - Renewal/Replacement - #438	10,728,466
Utility CIP Fund - Connection Fees - #439	7,927,212
Utility Contingency Fund - #440	16,380,836
Water & Sewer Capital Facility Fund - #441	11,300,000
Utilities CIP Fund #448	22,485,113
S.W. Annexation Collection Fund #115	7,033,375
SAD I Phase I - #120	155,195
SAD I Phase II - #121	20,000
USA 3 & 4 - #122	340,500
USA 5,6,7A - #124	2,800,761
USA #9, SAD #125	305,000
SW Annexation District #2 SAD #126	35,400
South Lennard SAD #150	9,108
River Point SAD #151	39,000
Tesoro SAD #152	128,967
Glassman SAD #153	27,458
East Lake Village SAD #154	966,663
St. Lucie Land Holding #155	1,691,665
City Center SAD #156	1,742,647
Combined SAD #158	27,000
Torrey Pines Collection Fund #159	5,099,156
General Obligation Debt Fund #214	10,673,928
Totals	<u>\$ 451,924,662</u>



1<sup>st</sup> Reading  
Item: 5A  
Date: 9/9/19

2<sup>nd</sup> Reading  
Item: 5A  
Date: 9/23/19

ORDINANCE 19-59

AN ORDINANCE ADOPTING THE AD VALOREM MILLAGE RATE FOR THE FISCAL YEAR OCTOBER 1, 2019, TO SEPTEMBER 30, 2020; PROVIDING AN EFFECTIVE DATE.

THE CITY OF PORT ST. LUCIE HEREBY ORDAINS:

Section 1. The ad valorem operating millage rate of \$1,000.00 per real and personal property value as established by the St. Lucie County Property Appraiser is hereby set by the City Council at 5.0547 mills.

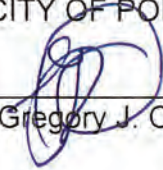
Section 2. The FY 2019-20 operating millage is 5.0547 mills, which is greater than the rolled-back rate of 4.7126 by 7.26%.

Section 3. The FY 2019-20 voted debt service millage rate is set at 1.0193 mill.

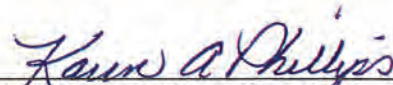
Section 4. This ordinance shall become effective on October 1, 2019.

PASSED AND APPROVED BY THE City Council of the City of Port St. Lucie, Florida, this 23<sup>rd</sup> day of September, 2019.

CITY COUNCIL  
CITY OF PORT ST. LUCIE

BY:   
\_\_\_\_\_  
Gregory J. Oravec, Mayor


ATTEST:

  
\_\_\_\_\_  
Karen A. Phillips, City Clerk

APPROVED AS TO FORM:

  
\_\_\_\_\_  
James D. Stokes, City Attorney



STATE OF FLORIDA  
ST. LUCIE COUNTY  
CITY OF PORT ST. LUCIE  
THIS IS TO CERTIFY THAT THIS  
IS A TRUE AND CORRECT COPY  
OF THE RECORDS ON FILE IN  
THIS OFFICE  
  
\_\_\_\_\_  
CITY CLERK

BY: \_\_\_\_\_  
DEPUTY CLERK

545 DATE: 9-25-19  
(CITY SEAL)

ORDINANCE 19-60

AN ORDINANCE ADOPTING THE BUDGET AND MAKING AN APPROPRIATION FOR THE FISCAL YEAR OCTOBER 1, 2019 TO SEPTEMBER 30, 2020; PROVIDING AN EFFECTIVE DATE.

THE CITY OF PORT ST. LUCIE HEREBY ORDAINS:

Section 1. There is hereby adopted the budget of Port St. Lucie, Florida, as reflected in Exhibit "A", which is attached hereto and made a part hereof.

Section 2. There is hereby appropriated for the funds of the City of Port St. Lucie, Florida, the sum of \$451,924,662 as the appropriation for the fiscal year October 1, 2019 to September 30, 2020.

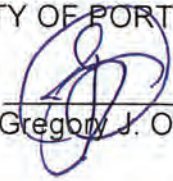
Section 3. Any and all expenditures/expenses incurred, and disbursements made on behalf of the City during the period aforesaid, shall not exceed the maximum sums set forth therein for each of the City's funds without the approval of City Council at a duly convened meeting. The City Manager shall have the authority to make transfers between departmental budgets, but this authority does not extend to transfer between funds; provided, however, that except in the case of an emergency, a fund budget may not be exceeded without prior approval of the City Council at a duly convened meeting.

Section 4. This ordinance shall become effective October 1, 2019.

PASSED AND APPROVED BY THE City Council of the City of Port St. Lucie, Florida, this 23<sup>rd</sup> day of September, 2019.




CITY COUNCIL  
CITY OF PORT ST. LUCIE

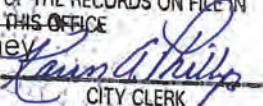
BY:   
Gregory J. Oravec, Mayor

ATTEST:

  
Karen A. Phillips, City Clerk

APPROVED AS TO FORM:

  
James D. Stokes, City Attorney

STATE OF FLORIDA  
ST. LUCIE COUNTY  
CITY OF PORT ST. LUCIE  
THIS IS TO CERTIFY THAT THIS IS A TRUE AND CORRECT COPY OF THE RECORDS ON FILE IN THIS OFFICE  
  
CITY CLERK

BY: \_\_\_\_\_  
DEPUTY CLERK  
DATE: 9-25-19  
(CITY SEAL)

## GLOSSARY OF TERMS

-A-

**Abatement** - A partial or complete waiver of taxes, service charges or fees imposed by the City for purposes of economic development incentives.

**Abbreviations/Acronyms** – A list of Abbreviations and acronyms follow the Glossary.

**Account** - A term used to identify an individual asset, liability, expenditure control, revenue control or fund balance.

**Accounting System** – A total structure or records and procedures which discover, record, classify, summarize, and report information on the financial position and results of operations of a government or any of its funds, account groups, or organizational components.

**Accrual Basis of Accounting** - A method of accounting where revenues are recorded when service is given and expenses are recognized when the benefit is received.

**Activity Fees - Recreation** - Revenues from fees collected for various programs and activities, including trips, lessons, and sports leagues.

**Activity Fees - Recreation Center** - Fees collected for all programs held at Recreation Center, including classes, special events and rentals to tax exempt organizations.

**Actual VS. Budgeted** – Difference between the amounts projected (budgeted) in revenues or expenditures at the beginning of the fiscal year and the actual receipts or expenses which are incurred by the end of the fiscal year.

**Actuarial** - A person or methodology that makes determinations of required contributions to achieve future funding levels that address risk and time.

**Administrative Charge** - Allocation of charges in the general fund for administrative support to other funds.

**Administrative Credit** - Opposite of administrative charge. Credits in the general fund for administrative overhead charged to other funds

**Administrative Fee - County Impact Fee** - Fee paid to the City by the county for collecting the county's road impact fee.

**Administrative Fee - Education Impact Fee** - Fees paid to the City by the School Board for collecting the School Board's impact fee.

**Administrative Fee - Police Impact Fee** - Fees retained by the City's General Fund as a charge for collecting the Impact Fee from contractors.

**Adopted Budget** - The proposed budget as initially formally approved by the City Council.

**Ad Valorem Tax** - A tax levied in proportion to the value of the property which it is levied.

**Ad Valorem Taxes - Delinquent** - Net collection received from the Tax Collector for real property ad valorem taxes levied for the current year.

**Advertising** - Provides for advertising and legal notices of various City activities.

**Agency Funds** – Agency funds are used to account for the assets held as an agent for individuals, private organizations, other governments, and/or other funds or accounts. Agency funds are purely custodial in nature.

**Alcoholic Beverage Licenses** - Revenue collected by the state from all alcoholic beverages dispensing establishments within the City and reallocated to the City.

**Allocate** – To set apart portions of budgeted expenditures that are specifically designated to organizations for special activities or purposes.

**Amended Budget** - The adopted budget as formally adjusted by the City Council.

**Amendment** – A change to an adopted budget, which may increase or decrease a fund total. The City Council must approve the change.

**Americans With Disabilities Act (ADA)** – Federal legislation that prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, state and local government services, public accommodations, commercial facilities, and transportation.

**Amortization** - The reduction of debt through regular payments of principal and interest sufficient to retire the debt instrument at a predetermined date known as maturity.

**Annexation** - The process by which a municipality, upon meeting certain requirements, expands its incorporated limits.

**Animal Control - Citations** - Revenue derived from citations to citizens violating the City's Animal Control Ordinances.

**Animal Control - Dog Licenses** - Revenue derived from issuance of pet licenses by the City.

**Animal Control - Pet Retrieval Fee** - Revenue collected for retrieving an animal apprehended by the Animal Control Department.

**Animal Control - PSL Animal Education** - That portion of the revenues from animal control citations that is dedicated toward education of the Animal Control Division staff.

**Appraised Value** - To make an estimate of value for the purpose of taxation.

**Appropriation** - A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended.

**Approved Positions** - Employee positions which are approved in the adopted budget. Positions are to be filled during the year.

**Arbitrage** – In government finance, the most common occurrence of arbitrage involves the investment of the proceeds from the sale of tax-exempt securities in a taxable money market

instrument that yields a higher rate, resulting in interest revenue in excess of interest costs.

**Assessed Property Valuation** - A valuation set upon real estate or other property by a government as a basis for levying taxes.

**Assets** - Resources owned or held by a government, which have monetary value.

**Assessment** - The process for determining values of real and personal property for taxation purposes.

**Attrition** - A method of achieving a reduction in personnel by either not filling a position that is open, redeveloping a position, transferring, retirement or means other than laying off.

**Audit** - A methodical examination of utilization of resources. It is concluded in a written report of its findings, an audit is a test of management's accounting system to determine the extent to which internal accounting controls are both available and being used.

#### -B-

**Balanced Budget** - A balanced budget occurs when the total sum of money a government collects in a year is equal to the amount it spends on goods, services, and debt interest.

**Basis of Accounting** – The methodology and timing of when revenues and expenditures are recognized in the accounts and reported in the financial statements.

**Benefits** - Payments to which participants may be entitled under a pension plan, including pension benefits, death benefits, and benefits due on termination of employment

**Board of Adjustment and Appeal** - Revenues collected as a result of a fine imposed by the Contractor Licensing Board.

**Bond** - A written promise, generally under seal, to pay a specified sum of money called the face value, at a fixed time in the future called the date of maturity and carrying interest at a fixed rate, usually payable periodically.

**Bond Indenture** – The formal agreement between a group of bond holders, acting through a trustee, and the issuer as to the term and security for the debt.

**Bond Rating** - In rating municipalities for the issuance of general obligation debt, credit rating agencies (Standard & Poor's, Moody's and Fitch) consider factors that are regarded as especially relevant to a government's 'capacity and willingness' to repay its debt. (a.) the local economic base, including local employment, taxes, and demographics (for example: age, education, income level, and skills of the local population); (b.) the financial performance and flexibility, including accounting and reporting methods, revenue and expenditure structure and patterns, annual operating and budgetary performance, financial leverage and equity positions. Budget and financial planning, and contingency financial obligations, such as pension liability funding; (c.) debt burden; and (d.) administration, including local autonomy and discretion regarding financial affairs, background and experience of key administrative officials, and frequency of elections.

Bond ratings impact the interest rate and the cost of debt service in the operating budget. It is a grade given to bonds that indicates their credit quality. Private independent rating services provide these evaluations of a bond issuer's financial strength, or its ability to pay a bond's principal and interest in a timely fashion. Also see CREDIT RATING.

**Bond Refinancing** – The issuance of bonds to obtain better interest rates and / or bond conditions by paying off older bonds.

**Budget** - A plan of financial operation for a specified time embodying an estimate of proposed expenditures and the proposed means of financing them. The term "budget" is used in two senses in practice - the financial operational plan presented to the appropriating body for final adoption or the plan that has received final approval by that body. It is usually necessary to specify whether the budget referred to is preliminary and tentative or whether it is the plan finally approved by the governing body.

**Budget Amendment** - The process, by which unanticipated changes in revenue or expenditures are made a part of the budget, thereby amends the budget. These changes require City Council approval.

**Budget Calendar** - The schedule of essential dates or milestones, which the City follows in the preparation, adoption, and administration of the budget.

**Budget Deficit** - Amount by which the government's budget outlays exceed its budget receipts for a given period, usually a fiscal year.

**Budget Document** - The official written statement prepared in order to present a comprehensive financial program of an organization. A budget document serves as 1.) a policy document; 2.0 an operation guide; 3.) a financial plan; and 4.) a communications device.

**Budget Hearing** – A public hearing conducted by City Council to consider and adopt the annual budget.

**Budget Message** - A general discussion of the proposed budget as presented in writing by the budget-making authority to the legislative body.

**Budget Ordinance** - The official enactment, by City Council to legally authorize City staff to obligate and expend resources.

**Budget Transfer** - The process by which approved budget dollars may be reallocated between line item expenditures within the same fund and department to cover unforeseen expenses.

**Budgetary Control** - The control or management of a government in accordance with an approved budget for the purpose of keeping expenditures within the limitation of available appropriations and available revenues.

**Building Department Fund** - To account for the revenues and expenditures associated with the protective inspections provided by the building department.

**Building Permits** - Revenues derived from issuance of building permits prior to construction with the City of Port St. Lucie.

-C-

**Cable TV Franchise** - Franchise Tax levied on Cable Television Company.

**Capital Asset** - Assets of significant value and having a useful life of several years. Capital assets are also called fixed assets.

**Capital Budget** - A plan of proposed capital outlays, and the means of financing them for the current fiscal period. It is usually part of the current budget but may also be a multi-year plan.

**Capital Improvement Fund** - A fund used to account for the acquisition of major capital equipment and facilities. To be accounted for in such funds, expenditure must be fixed asset in nature requiring a useful life of a minimum of one year and a minimum cost of twenty-five thousand dollars (\$25,000). The funding resources include general tax revenue, interest income, bond proceeds, and transfers from other funds.

**Capital Improvement Project(s)** - A five-year plan for those expenditures anticipated within the City's capital improvement funds. It sets forth each project and its contemplated cost and proposes the financing of the listed projects. The plan gives the City a look into the future and allows for long range financial planning.

**Capital Improvement Road and Bridge Fund** - To account for revenues and expenditures associated with major road and culvert improvements, including the annual street-resurfacing program. The funding resources include general tax revenues, interest income, bond proceeds, and transfers from other funds.

**Capital Outlay** - Expenditures made within an operating fund that result in the acquisition of fixed assets, requiring a cost of five thousand dollars (\$5,000) but not exceeding twenty-five thousand dollars (\$25,000.00).

**Capital Project** - Major construction, acquisition, or renovation activities which add value to a government's physical assets or significantly increase the useful life.

**Capitalized Interest** - When interest cost is added to the cost of an asset and expensed over the useful life of the assets.

**Cash Carryforward** - Fund balance to be used as a funding source.

**Certificate of Participation** - Financing in which an individual buys a share of the lease revenues of an agreement made by a municipal or governmental entity, rather than the bond being secured by those

revenues.

**Certification, Copy, Research** - Revenue from collection of fees for certification and copies for public's use and for researching items for the public.

**Charrette** - A public input and design workshop used by planners in project design and formulations. The charrette provides a forum for ideas and offers the unique advantage of giving immediate feedback to the planners while giving mutual authorship to the plan by all who participate.

**Charter** - A written instrument that creates and defines powers, rights and privileges for a specific jurisdiction or organization: a city's constitution.

**City Center Special Assessment District Collection Fund** - To account for revenues and expenditures associated with City's program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the City Center Special Assessment District.

**Cigarette Tax** - Revenue from cigarette sales received by the state and proportionately shared with the City.

**City Center Capital Improvement Fund** - To account for the financial resources and expenditures associated with the construction of the infrastructure, water and sewer expansion of the City Center Project.

**Commissions - Vending Machine** - Commissions collected from vending machine sales.

**Communications** - Provides funds for communication expenses, such as mobile radios and airtime for City vehicles.

**Communications Service Tax Simplification Law** - Law created by Florida Legislature to combine communications services revenues with a two-tiered tax composed of State and local-option tax.

**Community Development Block Grant (C.D.B.G.) Fund** - A fund established for tracking the financial activities of this federal entitlement block grant. Cities with population over 50,000 receive the entitlement money, which can be used for a number

of municipal projects such as community service, infrastructure improvements, and housing for low-income residents.

**Community Redevelopment Agency** - To account for revenues and expenditures of the Community Redevelopment Agency established for the purpose of improving the economic and social conditions within a specific boundary.

**Community Redevelopment Area (CRA)** - Under Florida Law (Chapter 163, Part III), local governments are able to designate areas as Community Redevelopment Areas when certain conditions exist. Since all the monies used in financing CRA activities are locally generated, CRA's are not overseen by the state, but redevelopment plans must be consistent with local government comprehensive plans. Examples of conditions that can support the creation of a Community Redevelopment Area include, but are not limited to: the presence of substandard or inadequate structures, a shortage of affordable housing, inadequate infrastructure, insufficient roadways, and inadequate parking,

**Competency Cards** - Revenue derived from annual renewal of city issued certificates of competency.

**Comprehensive Annual Financial Report** - This official annual report presents the status of the City's finances in a standardized format. The CAFR is organized by fund and contains two basic types of information: a balance sheet that compares assets with liabilities and fund balance; and an operating statement that compares revenues and expenditures.

**Confiscated Property** - Revenues collected from the sale of merchandise confiscated by the Police Department.

**Conservation Trust Fund** - To account for revenues and expenditures from developers and interest income for conservation issues of the City.

**Contingency** - A budgeted reserve set-aside for possible emergencies, revenue shortfalls, or unforeseen expenditures not otherwise budgeted for.

**Contractual Services** - Services provided by outside vendors that have contractual agreements with the

City of Port St. Lucie.

**Contributions and Donations** - Contributions for the general use of the City.

**Contributions - Recreation** - Contributions to be used for Recreation Programs.

**Cost-of-Living Adjustment (COLA)** - An increase in salaries to offset the adverse effect of inflation on compensation.

**Computer Aided Design and Drafting (CADD) System** - A computer system with input-tools for the purpose of streamlining drafting, documentation and design processes.

**Contractual Services** - Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include maintenance agreements, courier services, and temporary help.

**Cost-of-living Adjustment (COLA)** - An increase in salaries to offset the adverse effect of inflation on compensation.

**County Occupational Licenses** - Share of revenue derived from issuance of business licenses by the County.

**Court Fees** - Jury duty payments to City employees, which are assigned to the City due to the policy of paying the employee's regular salary.

**Court Fines** - Fines collected from traffic offenses and misdemeanors.

**Credit Ratings** - A credit rating is the opinion of the rating agencies regarding the general creditworthiness of the government in question. The rating is a function of risk factors to which the government is subject. A rating in of itself does not imply any form of a recommendation by the ratings agency. It is simply an objective evaluation of the government and its ability to meet the obligations of the security as well as its ability to repay the debt. The credit rating process involves a legal, quantitative, and qualitative analysis. The assigned ratings influence the cost of borrowing for the government.

**Crosstown Parkway Capital Improvement Fund** - To account for the financial resources and

expenditures for land acquisition, design and construction of the river crossing project.

**Culture and Recreation** – Cost incurred in providing and maintaining cultural and recreational facilities and activities for citizens.

**Culverts** - Fees charged to residential and commercial developers for the inspection of grading and culvert pipe placement to ensure the integrity of the drainage system.

**-D-**

**Debt** - Money or other property lent or borrowed and that must be repaid or returned. Debt may be outstanding for a short term (one year or less) or for a long term (one year or more).

**Debt Millage** – The portion of the millage required to pay principal and interest on voter approved bonds. This millage fluctuates annually based on the property values and debt payable.

**Debt Proceeds - Bonds** - Funds available from the issuance of Bonds.

**Debt Service** - The City’s obligation of principal and interest payments required to retire bonds and other debt instruments used as a financing source.

**Debt Service Funds** - To account for the accumulation of resources for, and the retirement of, general long-term debt principal and interest.

**Deficit** - The excess of liabilities over assets-or expenditures over revenues- in a fund over an accounting period.

**Department** - The basic organizational unit of the City, which is functionally unique in its services.

**Depreciation** - The decrease in value of physical assets due to use and the passage of time.

**Derivative** - A derivative is a financial contract which derives its value from the performance of another entity such as an asset, index, or interest rate, called the “underlying”.

**Designations** - A portion of fund balance earmarked

for specific appropriations.

**Distinguished Budget Presentation Program** - A voluntary program administered by the Government Finance Officers Association to encourage governments to publish efficiently organized and easily readable budget documents and to provide peer recognition and technical assistance to the fiscal officers preparing them.

**Division** - A unit of organization that is comprised of a specific operation within a functional area. Departments may contain one or more divisions.

**Donations - Fireworks** - Donations toward the annual July 4th Fireworks display.

**-E-**

**East Lake Village Special Assessment District Collection Fund** - To account for revenues and expenditures associated with City program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the East Lake Village Special Assessment District project.

**Economic Development Fund** - to account for revenues and Expenditures associated with development that stimulates the economy.

**Effectiveness** - The degree to which goals, objectives and outcomes are achieved.

**Efficiency** - A measurement of an organization’s performance based on operational outputs as measured by comparison of production with cost.

**Elections** - Fees paid to the City by political candidates to register themselves for upcoming elections.

**Electric Franchise** - Franchise Tax levied on Florida Power and Light.

**Electricity** - Provides for electrical services.

**Encumbrances** - The commitment of appropriated funds to purchase an item or service. Purchase orders are used to encumber which commits funds for future expenditures. Encumbrances outstanding at year-end are reported as reservations of fund balance and will not constitute expenditures or liabilities in the upcoming fiscal year.



**Enterprise Fund** - A fund established to finance and account for operations (1) that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public On a continuing basis be financed or recovered primarily through user charges.

**Evaluation and Appraisal Report (EAR)** - The EAR is a required part of the State growth management process and could be generally defined as a mechanism for determining whether the goals, objectives, and policies of the City's Comprehensive Management Plan are being met, and if not, what changes are in order. State Statute requires each local government to evaluate its Comprehensive Plan. This requirement is found in Local Government Comprehensive Planning and Land Development Regulations Act, often referred to as the "Growth Management Act." The EAR is required every seven years but must be adopted according to a schedule determined by the Florida Department of Community Affairs.

**Exemption** - A reduction to the assessed value of property. The most common exemption is the \$25,000 homestead exemption allowed if the owner uses the property as the principal residence. There are other exemptions for disability, government owned and non-profit owned property.

**Expanded Services** - That portion of a department expenditure budget that provides funding for new programs and services, which is associated with increasing the level of service to the citizens.

**Expenditures** - Decreases in net financial resources. Expenditures include current operating expenses, which require the current or future use of net current assets and/or debt service.

**Expenses** - Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures.

**-F-**

**Federal Grant - D.A.R.E.** - Revenue from the Federal Government's program funding part of the City's D.A.R.E. school resource officers.

**Financial Policy** - The City's policy with respect to

taxes, spending and debt management as they relate to government services programs, and capital investments.

**Fines & Forfeitures** - Consists of a variety of fees, fines and forfeitures collected by the State Court System, including bail forfeitures, garnishments, legal defenders recoupment and juror/witness fees.

**Fiscal Year** - The twelve- (12) months starting October 1st through September 30th to which its annual operating budget applies. At the end of each fiscal year, the City determines its financial position and the results of its operations.

**Five-Year Capital Plan** - A plan for capital expenditures to be incurred each year over a five-year period to meet capital needs arising from the long-term work program or other capital needs. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the resources estimated to be available to finance the projected expenditures.

**Fixed Assets** - Assets of a long-term character which are intended to continue to be held or used. Generally, to be classified as a fixed asset, expenditure must have a useful life of a minimum of one year and a minimum cost of five hundred dollars (\$500.00).

**Fleet** - The vehicles owned and operated by the City.

**Forfeiture** - The automatic loss of property, including cash, as a penalty for breaking the law, or as compensation for losses resulting from illegal activities. Once property has been forfeited, the City may claim it, resulting in confiscation of the property.

**Franchise Fee** - Charges to utilities for exclusive/non-exclusive rights to operate within municipal boundaries. Examples are electricity, telephone, cable television and solid waste.

**Full-Time Equivalent (FTE)** - Number of positions calculated on the basis that one FTE equates to a 40-hour workweek for twelve months. For example, two part-time positions working 20 hours for twelve months also equals one FTE.

**Fund** - A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities

and residual equities or balances, and changes within, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

**Fund Balance** - The fund equity of government funds and trust funds.

**Fund Transfer** - A budgeted transfer of funds to another fund. The three in the account code designates the fund number.

**-G-**

**General Fund** - The general operating fund of the City. It is used to account for most of the financial resources as well as most of the operating services of the General Government.

**General Obligation Bonds** - Bonds of which the full faith and credit of the issuing government are pledged.

**Generally Accepted Accounting Principles (GAAP)** - Uniform minimum standards of, and guidelines for financial accounting and reporting.

They govern the form and content of the basic financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define accepted accounting practices at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations.

**Geographic Information System (GIS)** – A system used to capture, manage, analyze and display all forms of geographically referenced information. Displayed information include street, neighborhood, and planning district levels.

**Glassman Special Assessment District Collection Fund** - to account for revenues and expenditures associated with City program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the Glassman Special Assessment District project.

**Goal** - A statement of broad direction, purpose, or intent based on the needs of the community.

**Government Finance Officers Association (GFOA)** - An association of public finance professionals that was founded to support the advancement of governmental accounting, auditing, and financial reporting. The GFOA has played a major role in the development and promotion of GAAP for state and local governments since its inception and sponsors

the Certificate of Achievement for Excellence in Financial Reporting Program and the Distinguished Budget Presentation Awards Program.

**Golf Course Fund** - To account for the operation of the Saints at Port St. Lucie Golf Course.

**Governmental Accounting** - The composite of analyzing, recording, summarizing, reporting and interpreting the financial transactions of governmental units and agencies.

**Governmental Accounting Standards Board (GASB)** – The ultimate authoritative accounting and financial reporting standard setting body for State and Local Governments.

**Governmental Finance Corporation Fund** - To account for specific revenues and expenditures associated with the not-for-profit corporation established to assist the City in acquiring and constructing various governmental projects consisting of real and/or personal property.

**Governmental Funds** - General, Special Revenue, Debt Service, and Capital Project funds.

**Granicus** – Streaming media for Government.

**Grant** - A contribution by one governmental unit to another. The contribution is usually made to aid in the support of a specified function.

**-H-**

**Health & Life Insurance** - Provide for benefits for health, accidental death, dismemberment, life insurance, and long-term disability for full-time employees.

**Homestead Exemption** - Pursuant to the Florida State Constitution, the first \$25,000 of assessed value of a home which the owner occupies as principal residence is exempt from the property tax.

**-I-**

***I.R.S.C. Services*** - Fees paid to the City from Indian River State College for the use of the City's facility and/or equipment for the purpose of police training.

***Impact Fees*** - Set aside fees collected from citizens and developers for infrastructure adjustments to the

community. Monies to be used as the development further impacts the municipality.

***Improvements other than Buildings*** - Provide for any capital improvements for the City.

***Inflation*** - A rise in price levels caused by an increase in available funds beyond the proportion of available goods.

***Infrastructure*** - Public domain fixed assets including roads, bridges, curbs, gutters, sidewalks, drainage systems, lighting systems and other items that have value only to the City.

***Insurance*** - Provides for City insurance protection for general liability, auto, and property.

***Interfund Transfers*** - Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended.

***Intergovernmental Revenue*** - Revenue received from or through the Federal, State, or County Government. These include Cigarette Tax, State Revenue Sharing, Alcoholic Beverage Tax, and Sales Tax.

***Interlocal - School Resource Officer*** - Revenues collected from St. Lucie County for reimbursement of half the salary cost of the City's School Resource Officers.

***Interlocal Agreement*** - A contractual agreement between two or more governmental agencies.

***Interest - Ad Valorem Taxes*** - Interest collected on delinquent Ad Valorem Taxes.

***Interest - Checking*** - Interest collected on a checking account.

***Interest - Investments*** - Interest collected on invested funds.

***Interest - Police Building Reserve Fund*** - Interest collected on the required reserve fund on the Police/Administration Building debt.

***Interest - Tax Collections*** - Interest collected on late assessment payments.

***Interest - State Board of Administration*** - Interest collected on invested funds.

***Internal Service Fund*** - A fund established to account for an entity which provides goods and services to other City entities and charges those entities for the goods and services provided.

***Investments*** - Most commonly, securities are held for the production of revenues in the form of interest and dividends. The term does not include fixed assets used in government operations.

-L-

***Law Enforcement Impact Fee Fund*** - to account for the proceeds and expenditures associated with law enforcement impact fees charged against new construction and used to fund the equipment and capital needs of new police officers required as a result of community growth.

***Lease - Sportsman Park*** - Revenue resulting from the annual lease of a City park to St. Lucie County.

***Liabilities*** - Debt or other obligations arising in the past, which must be liquidated, renewed or refunded at some future date.

***Lighting District Fund*** - To account for the revenues and expenditures of residential street lighting districts.

***Licenses and Permits*** - Revenues derived from the issuance of local licenses and permits.

***Local Option Gas Tax*** - Revenues resulting from an additional six cents local tax on gasoline sales in St. Lucie County. These collected revenues are shared with the County and the City of Fort Pierce.

-M-

***Machinery & Equipment*** - Provides for purchase of machinery and equipment for City or Government use.

**Mandate** - A requirement from a higher level of government that a lower level of government perform a task in a particular way or standard.

**Maps and Publications** - Revenue collected through the sale of maps and publications.

**Memberships, Dues, Subscriptions, Books** – Provides for memberships fees, dues, subscriptions, and publications of professional organizations.

**Mill** - A taxation unit equal to one dollar of tax obligations for every \$1,000 of assessed valuation of property.

**Millage** - The tax rate on real property based on \$1.00 per \$1,000 of assessed property value.

**Miscellaneous Revenue** - Those revenues that are small in value and not individually categorized.

**Miscellaneous Revenue - Workman's Compensation** - Reimbursements from the Workman's compensation program for salaries which the City expended.

**Mission Statement** - The statement that identifies the particular purpose and function of a department.

**Mobile Home Licenses** - Revenue collected by the state from all mobile home licenses in the City and reallocated to the City

**Modified Accrual Basis** - The basis of accounting under which revenues are recognized when measurable and available to pay liabilities and expenditures are recognized when the liability is incurred except for interest on long-term debt which is recognized when due, and the noncurrent portion of accrued vacation and sick leave which is recorded in general long-term debt. The General Fund and Debt Service Fund budgets are prepared on the modified accrual basis of accounting except that encumbrances are treated like expenditures.

**Municipal Code** - A collection of laws, rules and regulations that apply to the City and its Citizens.

**Municipal Services Taxing Unit (MSTU)** - An MSTU is a special taxing district authorized by the State Constitution Article VII and the Florida Statutes 125.01. The MSTU is a legal and financial

mechanism for providing specific services and/or improvements to a defined geographical area. An MSTU may levy ad valorem taxes without a referendum. An MSTU may also use assessments, service charges or other revenue to provide resources.

-N-

**National Pollution NPDES Fund** - To account for the revenues and expenditures to comply with the state and federal regulations placed upon the City by EPA with the clean water act.

**Neighborhood Stabilization Program Grant Fund** - To account for revenues and expenditures provided by the Federal Grant program which are used to acquire, rehabilitate, demolish and redevelop foreclosed and abandoned residential properties in order to help stabilize neighborhoods.

**Nondepartmental Expenses** - Fund expenses which are not directly related to an individual department.

-O-

**Object Code** - Unique identification number and title for an expenditure category. It represents the most detailed level of budgeting and recording of expenditures; often referred to as "line item".

**Objective** - Something to be accomplished in specific well-defined and measurable terms and that is achievable within a specific time frame.

**Occupational Licenses - Delinquent** - Delinquency Fee collected from the issuance of late business licenses by the City.

**Office Supplies** - Provide for the purchase of office supplies.

**Operating Budget** - A budget for general revenues and expenditures such as salaries, utilities, and supplies.

**Operating Expenses** - Fund expenses that are ordinary, are reoccurring in nature and that are directly related to the fund's primary service activities.

**Ordinance** - A formal legislative enactment by the City that carries the full force and effect of the law within corporate boundaries of the City unless in conflict with any higher form of law, such as state or

federal.

**Other Financing Source - Road Bonds** - Funds available from the issuance of a bond series backed by the pledge of Local Option Gas Tax revenue.

**Other Land Sales - Savannas** - Proceeds from the sale of a land parcel adjacent to the savannas.

**Other Post Employment Benefits (OPEB)** - Legal trust fund having been established to account for the collection of assets to be expended for medical coverage for retired employees up to the age of Medicare eligibility

**Outcomes** - Quality performance measures of effectiveness and of achieving goals (e.g., customer satisfaction, awareness level, etc.)

**Outputs** - Process performance measures of efficiency and productivity. (e.g., per capita, expenditures, transactions per day, etc.)

**Overtime** - Provide for compensation for any overtime throughout the year, at one and one-half times the regular salary.

**-P-**

**Parks Capital Improvement Fund** - To account for specific revenues and expenditures associated with the acquisition of parks and construction of major capital parks improvements.

**Parks and Recreation User Fees** - Fees collected for reserving specific areas of a park for a specified time and use.

**Parks MSTU Capital Improvement Fund** - To account for specific ad-valorem revenues and expenditures associated with the Parks and Recreation improvement projects.

**Paving and Drainage Permit** - Revenue derived from issuance of permits allowing for “on site” paving and/or drainage systems for commercial developments.

**Peacock and Lowry Combined Special Assessment District Collection Fund** - To Account for revenues and expenditures associated with the City’s program of assessing benefiting properties for the cost of roadways, drainage facilities and water and sewer extensions and improvements within the special

assessment district.

**Pension Fund** - The Pension fund accounts for the accumulation of resources to be used for retirement benefit payments to the City’s employees.

**Per Capita** - A measurement of the proportion of some statistic to an individual resident determined by dividing the statistic by the current population.

**Performance Indicators** – Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs.

**Performance Measures** - Data collected to determine how effective and/or efficient a program is in achieving its objectives.

**Permit Revenue** - Fees imposed on construction related activities and for the acquisition of other nonbusiness permits.

**Personal Services** - A general category of operating expenses that includes salaries, wages, pensions, health insurance and other fringe benefits.

**Plans Review Fee** - Fees earned by the City for the review of construction plans.

**Police Education** - Portion of traffic violation fines collected and reserved by the state law for police education, placed in escrow until educational needs are identified, then transferred to this account.

**Police Services** - Revenue from charges derived from the employment of off-duty police officers by private agencies for crowd or traffic control.

**Professional and Occupational Licenses** - Revenues derived from issuance of business licenses by the City.

**Professional Services** - Provides for professional services/retainers.

**Program Budget** - A budget with expenditures that are based primarily on programs of work. Each individual program is established as a separate cost center.

**Property Appraiser** - The elected county official responsible for setting property valuations for tax purposes and for preparing the annual tax roll.

**Property Taxes** - Used to describe all revenues received in a period from current taxes, delinquent taxes, penalties, and interest on delinquent taxes. Property taxes are levied on both real and personal property according to the property's valuation and tax rate.

**Proprietary Fund** - Enterprise and internal service funds that are similar to corporate funds, in that they are related to assets, liabilities, equities, revenues, expenses, and transfers determined by business or quasi-business activities.

**Public Hearing** - a noticed meeting (per statute and/or ordinance) relating to legal action by a government; usually requires that the public must be heard before action is taken.

-Q-

**Quality** - Excellence, as defined by the customer.

-R-

**Radon Surcharge** - Administrative Fees earned by the City for the collection of the county's Radon Gas testing fee.

**Real Estate Revolving Fund** - To account for revenues and expenditures associated with the purchase and resale of land for the cities immediate and future needs.

**Recreation Center Rentals** - Fees collected for rental of Recreation Center to any non-tax exempt group/person, for their personal use.

**Referendum** - Presenting an issue to the voters of the City where a majority of voters decide on the issue.

**Refund of Prior Year Expenditures** - Revenue as a result of prior year expenditure being refunded.

**Regular Salaries** - Provide for compensation for full-time, permanent employees.

**Reserve** - (1) An account used to earmark a portion of a fund balance to indicate that it is not appropriate for expenditure and (2) an account used to earmark a portion of fund equity as legally segregated for a specific future use.

**Resolution** - A legislative act by the City with less legal formality than an ordinance.

**Restitution** - Revenues collected in payment for damage to City property.

**Retained Earnings** - An equity account reflecting the accumulated earnings of an Enterprise Fund.

**Revenues** - (1) Increase in governmental fund type net current assets from other than expenditure refunds and Governmental Accounting (NCGA) Statement 1, general long-term debt proceeds and operating transfers-in are classified as "other financing sources" rather than revenues. (2) Increases in propriety fund type net total assets from other than expense refunds, capital contributions, and residual equity transfer. Under NCGA statement 1, operating transfers-in is classified separately from revenues.

**River Point Special Assessment District Collection Fund** - To account for revenues and expenditures associated with City program of assessing benefiting properties for the cost of financing roadways and water and sewer extensions and improvements within the River Point Special Assessment District Project.

**Road and Bridge Fund** - To account for specific revenues such as gasoline tax and state-shared revenues and expenditures associated with the maintenance and repair of the City's roads and bridges.

**Rolled-Back Rate** - The operating millage rate required to raise the same ad valorem tax revenues as were levied in the prior year, exclusive of new construction, additions to structures, deletions and property added, i.e. annexations.

-S-

**Sales Tax** - Tax imposed on the taxable sales of all final goods.

**Scrap and Surplus sales** - Revenues resulting from the sale of Scrap and/or surplus assets of the City.

**Service Charge - NSF Checks** - Service charges collected as allowed by City ordinance due to NSF checks passed to the City.

**Sign Permits** - Revenue derived from issuance of sign permits for new signs being erected on business properties.

**Solicitor Permits** - Revenue derived from issuance of solicitation permits.

**Special Assessment** - A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

**Special Event Permits** - Revenue derived from issuance of permits for special events held within the City.

**Special Revenue Funds** - Funds used to account for revenue derived from specific external sources to be used for specific restricted types of activities.

**St. Lucie Land Holding Special Assessment District collection Fund** - To account for revenues and expenditures associated with City's program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the St. Lucie Land Holding Special Assessment District Project.

**State Housing Initiative Partnership (S.H.I.P.) Fund** - A fund established for the purpose of tracking the financial activities of a state grant used for assisting low income households with down payment and rehabilitation costs.

**State Revenue Sharing** - Revenue received by the state and proportionately shared with the City.

**State Sales Tax (1/2 cent)** - One-half of the one-cent sales tax increase (from 4 cents to 5 cents) effective May 1, 1982. Tax collected by the counties is divided between that county and the cities within the county based on population ratio.

**Stormwater Utility Fees** - Revenues earned from the annual fee charged to property owners for stormwater management.

**South Lennard Road Special Assessment District Collection Fund** - To account for revenues and expenditures associated with City program of assessing benefiting properties for the cost of financing roadway and water and sewer extensions

and improvements within the South Lennard Road project.

**Southwest Annexation Special Assessment District No. 1** - To account for revenues and expenditures associated with the City's program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the Southwest Annexation special assessment district.

**Street Lighting Fund** - to account for the revenues and expenditures of residential street lighting districts.

-T-

**Tax Incremental Finance District (TIF)** - An economic development tool used to provide improvements such as demolition of buildings, infrastructure improvements, or infrastructure extensions to businesses. The district captures the added tax value of all taxing jurisdictions and uses the added value to pay for improvements.

**Tax Levy** - The total amount to be raised by general property taxes for purposed specified in the Tax Levy Ordinance.

**Tax Roll** - The official list showing the amount of taxes levied against each taxpayer or property.

**Telephone Franchise** - Franchise Tax levied on Southern Bell Telephone and Telegraph Company.

**Tennis, Basketball, Shuffleboard Lights** - Revenues collected for light usage.

**Tesoro Capital Improvement Fund** - To account for the financial resources and expenditures associated with the construction of the project.

**Tesoro Special Assessment District Collection Fund** - To account for revenues and expenditures associated with the City's program of assessing benefiting properties for the cost of financing roadways, drainage facilities, communications, public safety, re-use irrigation and water and sewer

extensions and improvements within the Tesoro Assessment District project.

**Trial Balance** - A list of the balances and the accounts in a ledger kept by double entry with the debit and credit balances shown in separate columns.

If the totals of the debit and credit columns are equal or their net balance agrees with a control account, the ledger from which uses total expenditures and transfers to other funds that decreases net financial resources.

**Trim Notice** - “True rate in Millage,” a tentative tax notice sent to all property owners in August to provide information reflecting tentatively adopted millage rates.

**Trust Fund** - Return of pension contributions from the insurance company for those employees who terminate before becoming fully vested.

**Truth in Millage** - The Florida Truth in Millage Act (TRIM) serves to formalize the property tax levying process by requiring a specific method of tax rate calculation, form of notice, public hearing requirements and advertisement specifications prior to the adoption of a budget tax rate.

The effect of TRIM is to inform taxpayers that their property taxes are changing (up or down), the cause (a change in the assessed value of their property and/or an increase in the proposed spending level) and how the proposed new tax rate compares to the rate that would generate the same property tax dollars as the current year (the “rolled back” rate).

-U-

**Unemployment Insurance** - Provides for City-paid employee benefits for unemployment insurance.

**User Fees** - Charges for expenses incurred when services are provided to an individual or group and not the community at large. The key to effective utilization of user fees is being able to identify specific beneficiaries of services and then determine the full cost of the service they are consuming.

**Uses** - Total expenditures and transfers to other funds that decrease net financial resources.

**Utility Service Tax** - Taxes levied on consumer consumption of utility services provided in the City. The tax is levied as a percentage of gross receipts.

-V-

**Valuation** - The dollar value of property assigned by the County Property Appraiser.

**Variable Rate** - A rate of interest subject to adjustment.

**Violation Alarm Permit** - Revenues collected as a result of violation of the local alarm ordinance.

**Violation of Local Code** - Revenues collected from violators of local codes.

-W-

**Water** - Provides for water service.

**Water & Sewer Assessment Collection Fund - SAD 1, Phase I** - To account for the revenues and expenditures associated with City’s program of assessing benefiting properties for the cost of financing water and sewer extensions and improvements in Special Assessment District I, Phase I.

**Water & Sewer Assessment Collection Fund - SAD 1, Phase II** - To account for revenues and expenditures associated with City’s program of assessing benefiting properties for the cost of financing water and sewer extensions and improvements in Special Assessment District I, Phase II.

**Water & Sewer Assessment Collection Fund - USA 3 & 4** - To account for revenues and expenditures associated with City’s program of assessing benefiting properties for the cost of financing water and sewer extensions and improvements in Utility Service Areas 3 & 4.

**Water & Sewer Assessment Collection Fund - USA 5, 6 & 7A** - To account for revenues and expenditures associated with City’s program of assessing benefiting properties for the cost of financing water and sewer extensions and improvements in Utility Service Areas 5, 6 & 7A.

**Water and Sewer Capital Improvement Fund USA 9** - To account for the financial resources and expenditures for the design, acquisition and construction of water and sewer lines throughout the community.

**Water & Sewer Capital Improvement Funds** - To account for the financial resources and expenditures for the design, acquisition and construction of water and sewer lines throughout the community.



***Water & Sewer Fund*** - An enterprise Fund Established to account for the resources and uses of the Utilities function of the City and is prepared on the full accrual basis of accounting. The Utilities function consists of the provision of a clean water source and the proper disposal of wastewater. The Water and Sewer Fund is an enterprise fund and as such receives its revenues from charges levied for the provision of services to users.

***Water and Sewer Permit*** - Revenue derived from issuance of permits allowing the installation of water and/or sewer systems. These revenues fund the inspections provided by the City staff.

***Wetlands Mitigation*** - Any action required to reduce the impact of development on a wetland. Mitigation actions might include creation of new wetlands or improvement of existing wetlands. Mitigation may occur on the site of the development or at some other site.

***Worker's Compensation*** - Provide for City-paid benefits for Worker's Compensation pursuant to State Law.

***Wyndcrest (WDDF) Capital Improvement Fund*** - To account for the financial resources and expenditures associated with the construction and equipping of a building to be used in the operation of a digital production studio.

***-Z-***

***Zoning Fees*** - Fees paid to Planning Department when applying for variances, subdivision approvals, planned Unit Development approvals and zoning changes.



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## ***ABBREVIATIONS & ACRONYMS***

<b><i>ACD</i></b>	Automatic Call Distributor	<b><i>CORE</i></b>	Comprehensive Offender Rehabilitation & Education
<b><i>ADA</i></b>	Americans with Disabilities Act	<b><i>CPI</i></b>	Consumer Price Index
<b><i>APWA</i></b>	American Public Works Association	<b><i>CRA</i></b>	Community Redevelopment Agency
<b><i>ARRA</i></b>	American Recovery & Reinvestment Act	<b><i>CTC</i></b>	Community Tax Certificate
<b><i>BLDG</i></b>	Building	<b><i>DARE</i></b>	Drug Awareness Resistance Education
<b><i>BOCC</i></b>	Board of County Commissioners	<b><i>DCA</i></b>	Department of Community Affairs
<b><i>CADD</i></b>	Computer Aided Drafting & Design	<b><i>DEP</i></b>	Department of Environmental Protection
<b><i>CAEFR</i></b>	Certificate of Award for Excellence in Financial Reporting	<b><i>DRI</i></b>	Development of Regional Impact
<b><i>CAFR</i></b>	Comprehensive Annual Financial Report	<b><i>DROW</i></b>	Drainage Right of Way
<b><i>CDBG</i></b>	Community Development Block Grant	<b><i>DUI</i></b>	Driving Under the Influence
<b><i>CEB</i></b>	Code Enforcement Board	<b><i>EAR</i></b>	Evaluation and Appraisal Report
<b><i>CERT</i></b>	Community Emergency Response Team	<b><i>EMOC</i></b>	Emergency Management Operations Center
<b><i>CEU</i></b>	Continuing Education Unit	<b><i>EMS</i></b>	Emergency Medical Services
<b><i>CGFO</i></b>	Certified Government Financial Officer	<b><i>EOC</i></b>	Emergency Operations Center
<b><i>CGFOA</i></b>	Certified Government Finance Officers Association	<b><i>ERU</i></b>	Equivalent Residential Unit
<b><i>CHGS</i></b>	Charges	<b><i>EWIP</i></b>	Eastern Watershed Improvement Project
<b><i>CIP</i></b>	Capital Improvement Project	<b><i>FAPPO</i></b>	Florida Association of Public Procurement Officials
<b><i>CIS</i></b>	Computer Information Service	<b><i>FDEP</i></b>	Florida Department of Environmental Protection
<b><i>CO</i></b>	Certificate of Occupancy	<b><i>FDOT</i></b>	Florida Department of Transportation
<b><i>COBRA</i></b>	Consolidated Omnibus Budget Reconciliation Act	<b><i>FEMA</i></b>	Federal Emergency Management Agency
<b><i>COG</i></b>	Continuity of Government	<b><i>FGFOA</i></b>	Florida Government Financial Officers Association
<b><i>COLA</i></b>	Cost of Living Adjustment	<b><i>FICA</i></b>	Federal Insurance Contributions Act
<b><i>COMPSTAT</i></b>	Computerized Statistics	<b><i>FIND</i></b>	Florida Inland Navigational District
<b><i>COOP</i></b>	Continuity of Operations Plan	<b><i>FMLA</i></b>	Family Medical Leave Act
<b><i>COP</i></b>	Certificate of Participation	<b><i>FPL</i></b>	Florida Power & Light
<b><i>COPS</i></b>	Community Oriented Policing Services	<b><i>FT</i></b>	Full Time

<b>FTE</b>	Full Time Equivalent	<b>NPDES</b>	National Pollutant Discharge Elimination System
<b>FY</b>	Fiscal Year	<b>NPI</b>	National Purchasing Institute
<b>GAAP</b>	Generally Accepted Accounting Principals	<b>NSF</b>	Non-Sufficient Funds
<b>GASB</b>	Government Accounting Standards Board	<b>NSP</b>	Neighborhood Stabilization Program
<b>GFOA</b>	Government Finance Officers Association	<b>OMB</b>	Office of Management & Budget
<b>GIS</b>	Geographic Information System	<b>OPEB</b>	Other Post Employment Benefits
<b>GO</b>	General Obligation.	<b>PAL</b>	Police Athletic League
<b>GOVMT</b>	Government	<b>PBA</b>	Police Benevolent Association
<b>GREAT</b>	Gang Resistance Education & Training	<b>PD</b>	Police Department
<b>HIPPA</b>	Health Insurance Portability & Accountability Act	<b>PD&amp;E</b>	Plan, Design & Engineering Study
<b>HHR</b>	Hurricane Housing Recovery	<b>PDF</b>	Portable Document Format
<b>HMGP</b>	Hazard Mitigation Grant Program	<b>PEA</b>	Public Employee's Association
<b>HR</b>	Human Resources	<b>PGA</b>	Professional Golfer's Association
<b>HVAC</b>	Heating Ventilation & Air Conditioning	<b>PIO</b>	Public Information Officer
<b>ICMA</b>	International City Managers Association	<b>PO</b>	Purchase Order
<b>IJR</b>	Interchange Justification Report	<b>PPO</b>	Preferred Provider Organization
<b>IRSC</b>	Indian River State College	<b>PRGM</b>	Program
<b>ISDN</b>	Integrated Services Digital Network	<b>PSA</b>	Police Service Aide
<b>JEA</b>	James E. Anderson	<b>PSL</b>	Port St. Lucie
<b>KPSLB</b>	Keep Port St. Lucie Beautiful	<b>PIO</b>	Public Information Officer
<b>LAP</b>	Local Agency Program	<b>PT</b>	Part Time
<b>LLEBG</b>	Local Law Enforcement Block Grant	<b>PW</b>	Public Works
<b>LOGT</b>	Local Option Gas Tax	<b>PUD</b>	Planned Unit Development
<b>MIS</b>	Management Information Services	<b>RFP</b>	Request for Proposal
<b>MPO</b>	Metropolitan Planning Organization	<b>RM</b>	Risk Management
<b>MSTU</b>	Municipal Services Taxing Unit	<b>ROD</b>	Record of Decision
<b>NIGP</b>	National Institute of Governmental Purchasing	<b>ROW</b>	Right-of-Way
<b>NOPC</b>	Notice of Proposed Change	<b>ROWTP</b>	Reverse Osmosis Water Treatment Plant

<b>R&amp;R</b>	Renewal & Replacement	<b>TPO</b>	Transportation Planning Organization
<b>SAD</b>	Special Assessment District	<b>TRICO</b>	Treasure Coast Risk Management Program
<b>SCADA</b>	Supervisory Control & Data Acquisition	<b>TRIM</b>	Truth in Millage
<b>SFWMD</b>	South Florida Water Management District	<b>TRNG</b>	Training
<b>SHIP</b>	State Housing Initiative Partnership	<b>UHP</b>	Uniformed Hiring Program
<b>SLC</b>	Saint Lucie County	<b>USA</b>	Utilities Service Area
<b>SLW</b>	Saint Lucie West	<b>VOCA</b>	Victims of Crime Act
<b>SRO</b>	School Resource Officer	<b>W&amp;S</b>	Water & Sewer
<b>STARCOM</b>	Statistical Tracking Accountability & Response through Computer Oriented Mapping	<b>WAN</b>	Wide Area Network
<b>SVCS</b>	Services	<b>WAP</b>	Wireless Application Protocol
<b>SWAT</b>	Special Weapons and Tactics	<b>WTP</b>	Water Treatment Plant
<b>SWMPP</b>	Stormwater Management Program Plans	<b>WWTP</b>	Wastewater Treatment Plant
<b>TIF</b>	Tax Increment Financing	<b>YTD</b>	Year to Date
<b>TPMS</b>	Temperature and Pressure Monitoring System		



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