

City of Port St. Lucie

ADOPTED BUDGET

FY 2020-21





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City Council



Gregory J. Oravec
Mayor



Shannon M. Martin
Vice Mayor, District 3



Stephanie Morgan
Councilmember, District 1



John Carvelli
Councilmember, District 2



Jolien Caraballo
Councilmember, District 4

Our Vision



**Port St. Lucie is a Safe, Beautiful,
and Prosperous City for All People
- Your Hometown."**

Incorporated April 27, 1961

Population 201,846

Prepared by: Office of Management and Budget



“A City for All Ages”



Appointed Officials

Russ Blackburn
City Manager

James Stokes
City Attorney

Administration

Chief Assistant City Manager

Assistant City Manager

Special Assistant to the City Manager/Chief Communications Officer/Interim Human Resources Director

Assistant to the City Manager for Land Development Services

Strategic Initiatives Director

Public Works Director

Utility Systems Director

Building Official

City Clerk

Chief Information Officer

Facilities Maintenance Director

Chief Financial Officer

City Treasurer

Finance Division Director

Procurement Division Director

Risk Management Director

MIDFLORIDA Credit Union Event Center Director

Parks & Recreation Director

Chief of Police

Neighborhood Services Director

CRA Director



Office of the City Manager

Russ Blackburn

Honorable Mayor, Vice Mayor, Members of City Council, and Citizens:

It is my privilege to present the Fiscal Year (FY) 2020-21 City's adopted budget in accordance with the City Charter. This budget represents months of work by a dedicated leadership team and staff in alignment with the City's Strategic Plan. This is my fourth year providing you with a adopted budget.

This document contains the modifications to the original proposed budget requested by City Council during the Summer Retreat held on July 24th through July 26th of 2020. This includes reduction of the General Fund Operating Millage by an additional 0.0740, eliminating the requested increase in water and sewer rates of 1.5% (adjusting the spending plan in Utility Systems Fund), and adding two additional Code Enforcement Officers to the General Fund.

Current events have made drafting the adopted budget very different from past years. The COVID-19 pandemic has resulted in significant turmoil and uncertainty in the business community and with our constituents. No one knows what the economic impact ultimately will be to the world, the United States and Florida. One of Florida's largest economic drivers, tourism, was significantly impacted from the Safer-At-Home Order and continues to face impacts. The entire nation is experiencing unemployment rates that rival the Great Depression. We remain cautiously optimistic in our budgeting and are working to maintain the highest level of service for our constituents while controlling spending. Fortunately, the financial decisions made by this City Council has positioned the City to remain financially sound. We will continue to remain vigilant, monitoring and reacting to changes in trends and facts as they occur.

In these changing times, the City of Port St. Lucie, now the seventh largest city in Florida, continues to experience rapid growth. The positive economic trend with new business, commercial construction, and residential growth continues, requiring staff to be agile and focused on responsive service delivery. Despite COVID-19, we continue to see a high demand for building permits, the robust construction of new homes and businesses, and increased vehicles on our roadways.

The City Council has established a vision for the City as a Safe, Beautiful and Prosperous City for All People – Your Hometown. Port St. Lucie has great neighborhoods; excellent educational opportunities for lifelong learning; a diverse local economy and employment options; convenient transportation; unique natural resources including the St. Lucie River; and leisure opportunities for an active lifestyle. Our team works to help the Council carry out this vision with an organizational vision that Port St. Lucie is recognized nationally as a leader providing superior services through a diverse, empowered and visionary team. The City and staff continue to be recognized nationally and statewide:

Port St. Lucie remained the safest large city in Florida with a population over 100,000, for the 10th year in a row and 15 out of the past 17 years, according to recently released data from the Florida Department of Law Enforcement. U.S. News and World Report ranked the City 18th safest place to live in the US in 2019.



- U.S. News ranked the City 23rd most desirable place to live in the US.
- U.S. News ranked the City 5th best places people are moving to in 2019.
- U.S. News ranked the City 12th best places to live near the beach.
- Keep Port St. Lucie Beautiful (KPSLB) received the 2018 President’s Circle Award from Keep America Beautiful.
- The City’s Communication Department has accepted over 30 awards in 2019 from various organizations recognizing outstanding work.
- The City was proclaimed the third happiest city in Florida and the 45th happiest city in the US by WalletHub.
- The City is ranked as the 8th best southern city where business is booming, and salaries are rising by GoBankingRates.
- The City ranked 3rd in “America’s Safest Places to Live ... Where You Can Actually Afford to Buy a Home” by Realtor.com.
- The Crosstown Parkway Extension and Bridge project received the Florida Transportation Builders Award for Best Construction for a Local Agency Program project.
- The American Association of Code Enforcement awarded the City’s Code Division with a 4-star accreditation. The City of Port St. Lucie is one of only three agencies in the United States to earn this national accreditation.

In addition to receiving accolades from national and state organizations, we are pleased to note that three national home builders are constructing residential housing in Port St. Lucie. Not only will there be an increase in available homes, but these builders are also advertising these properties nationwide and internationally fueling continued growth.

Southern Grove, the City’s nearly 1,200-acre jobs corridor is in Tradition, one of Port St. Lucie’s premier mixed-use developments, is thriving. Southern Grove was described as the economic future of the City of Port St. Lucie by the Urban Land Institute (ULI) in its 2018 report. The ULI report also stated that “the city should expect that this effort will take up to 30 years.” However, the significant activity in Southern Grove is providing proof that the concept can and will work for the benefit of the City and our constituents. The City continues to be in a unique position to control its own future and ensure that its long-range vision of creating a jobs corridor and employment generator along Interstate 95 in Southern Grove remains a reality.

The City’s strategic goal of diversifying our economy and increasing the number of jobs in Port St. Lucie is directly linked to the successful buildout of Southern Grove. New activity in Southern Grove in the past year included:

Cleveland Clinic Florida Research and Innovation Center

The former Oregon Health and Science University's Vaccine and Gene Therapy Institute (VGTI) has become Cleveland Clinic's Florida Innovation and Research Center. The Center is managed by Cleveland Clinic's Lerner Institute and will create a translational vaccine and immunotherapy institute that will become the focal point for development of therapies across the areas of cancer, neuroscience, infectious disease and allergies. The aim will be to connect the new institute with local clinical and science research groups, and to seed new opportunities to enable teams of clinical scientists, physicians, and basic science teams to develop strategies to improve patient care nationwide. The Center will also house researchers from Florida International University and the recently announced Cleveland Clinic Center for Global and Emerging Pathogens Research, which will broaden the understanding of emerging pathogens. The projected number of jobs created from this research collaborative is 100 jobs paying an average wage \$47,652 which represents 125% of the average wage in St Lucie County as of 2019.

Florida International University (FIU) at Torrey Pines

The Florida Board of Governors approved the merger of Florida International University (FIU) with Torrey Pines Institute for Molecular Studies in 2020. FIU is conducting research in the fields of brain cancer, Alzheimer's disease, ALS, Parkinson's disease and other memory disorders. FIU estimates it will spend \$5 million over the next decade to address deferred maintenance of Torrey Pines building including a ventilation system, roofing, doors, and exterior paint. FIU plans to increase the number of research teams at Torrey Pines from four to eighteen within three years and intends to increase grant funding from \$2.2 million annually to \$18 million.

Tamco

In December 2019, Tamco, the parent company of City Electric Supply, completed the construction of its 411,000-square-foot manufacturing and distribution facility. The company retained 210 existing jobs and will create an additional 50 jobs over a five-year period. The City Council approved the economic development ad valorem tax exemption, based on the economic impact from the capital investment and the direct, indirect and induced job creation generated by the company's expansion.

In addition to economic indicators and national and statewide rankings, the City once again conducted the National Community Survey™ (NCS™) to measure progress and guide annual updates of the Strategic Plan. Port St. Lucie was the only City in the State of Florida to receive a Voice of the People Award in 2019 from the National Research Center and the International City/County Management Association. This honor is given only to top performing jurisdictions that best listen and act for the benefit of their communities. This scientifically valid survey of City residents provided several data points utilized for strategic planning and performance measurement throughout the organization. About 8 in 10 residents gave excellent or good ratings to the overall quality of life in Port St. Lucie and to the City as a place to live. Further, 8 in 10 residents gave excellent or good ratings to Port St. Lucie as a place to retire, as a place to raise children and the overall appearance of the city. Ratings of Port St. Lucie as a place to retire exceeded national averages, and ratings for Port St. Lucie as a place to raise children improved from 2019 to 2020. About half of the respondents gave positive scores to the sense of community in Port St. Lucie, while 4 in 5 planned to remain in the community for the next five years and would recommend living in Port St. Lucie to someone who asked. Most community members gave high marks on their neighborhood as a place to live, and the overall appearance of Port St. Lucie. Respondents also gave more positive evaluations to the overall direction the City is taking in 2020 compared to 2019.

The upcoming fiscal year's adopted budget recommends a total spending level of \$533.9 million in FY 2020-21 for all funds. Overall, this budget continues Port St. Lucie's fiscally sound and conservative approach to managing taxpayer dollars as the City exceeds a population of more than 200,000 citizens.

Budget Process

Collectively, the annual budget process and document are the most important responsibility of the City Council. This document defines four key roles explaining the work of the City Council to the City's residents and business community and those considering living or investing in the City.

The budget serves as a Policy Document providing information with respect to the policies, goals, and objectives for the coming year; further, it provides an explanation of the budget process to reach the goal and statutory obligation of a balanced budget.

The budget serves as the Financial Plan that explains the fiscal structure and operation of the City's major revenue sources and expenditures for the coming year. This information provides Current events have made drafting the approved budget very different from past years. The COVID-19 pandemic has resulted in significant turmoil and uncertainty in the business community and with our constituents. No one knows what the economic impact ultimately will be to the world, the United States and Florida. One of Florida's largest economic drivers, tourism, was significantly impacted from the Safer-At-Home Order and continues to face impacts. The entire nation is experiencing unemployment rates that rival the Great Depression. We remain cautiously optimistic in our budgeting and are working to maintain the highest level of service for our constituents while controlling spending. Fortunately, the financial decisions made by this City Council has positioned the City to remain financially sound. We will continue to remain vigilant, monitoring and reacting to changes in trends and facts as they occur.

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FY 2020-21 Budget Summary

The adopted budget recommends a total spending level of \$533.9 million in FY 2020-21 for all funds. The total FY 2020-21 City budget represents an increase of 18.14% compared to the FY 2019-20 adopted budget. The fluctuations relate primarily to increases in capital projects of \$42 million. Capital projects include \$44 million of utility infrastructure improvements; an increase in construction for The Port project; and advancing the payment of Port St. Lucie Blvd. Phase 2 (Alcantarra to Darwin) which will be reimbursed in future years by the Florida Department of Transportation. Adding to the increase in spending are the growing taxable values and the addition of 15 new staff members to the General Fund. Following City Council’s direction of fully staffing District 5 within five years, we have recommended nine (9) new sworn police officers, plus the conversion of a civilian employee to a sworn officer. The Police Department also is adding two civilian employees and positions to the Gangs Unit, which are partially funded by a grant. Additional new positions include: a security technician for Information Technology, an office manager for the Parks & Recreation Department, and two code specialists for Neighborhood Services. We are recommending continued attention to deferred maintenance and adding additional staff members for the Building Department, including five employees due to the continually increasing workload. This budget also includes the addition of 10 new employees for Utility System Fund to keep up with system growth. These positions are the direct result of increased construction throughout the City, which is driving the need for this additional staff.

City Council's Goals

This budget is built on the Council’s Strategic Goals of:

- | | |
|---|--|
| 1. Safe, Clean, and Beautiful | 5. High-Quality Infrastructure and Facilities |
| 2. Vibrant Neighborhoods | 6. Culture, Nature, and Fun Activities |
| 3. Quality Education for All Residents | 7. High Performing City Government Organization. |
| 4. Diverse Economy and Employment Opportunities | |

Efforts included in this budget continue the work of meeting your adopted strategic priorities and are detailed in this section under the appropriate goal. For a more in-depth understanding of achievements realized and objectives on the horizon regarding the Council’s Strategic Plan, visit the City Manager’s Office section of this Budget.

The adopted budget recommends reducing the City’s overall millage rate 0.1740 mills from last year’s millage rate. This is a continuation of the City Council’s Strategic Plan, Goal 7; High Performing Government Organization – Reduce Millage. This would be the fifth (5th) year in a row that City Council will have reduced the City’s total millage rate. Using current estimates of Ad Valorem (June 1, 2020) property values of nearly \$11.8 billion and the accumulation of the total reduction of millage over this time of 0.7289 mills (5.9000 mills proposed) equates to an \$8.6 million reduction in the tax burden, for our citizens, compared to millage rate of 6.6289 (as if unchanged) in FY 2015-16.

General Fund

The General Fund adopted budget is approximately \$125 million for FY 2020-21. The General Fund FY 2020-21 budget represents an increase of 12.3% over the FY 2019-20 budget due mainly to the advancing the Port St. Lucie Boulevard project at a cost of more than \$11.3 million.

The adopted budget is recommending using nearly \$3.2 million for new vehicles, equipment, and computer hardware in FY 2020-21. Costs for personnel are recommended to increase in FY 2020-21 and continue to increase as we continue with a five-year staffing program for growth in Tradition, Police District 5. New positions are being added in the Police Department, Parks Department, and Information Technology Department. The payroll is increasing approximately \$3.2 million in FY 2020-21 which includes a nominal wage increase and the new recommended positions which are discussed in detail later in this transmittal letter.

The St. Lucie County Property Appraiser has released preliminary findings that the total taxable value for the City of Port St. Lucie in 2019 is just under \$11.9 billion – an increase of 10.06% from 2019 final taxable value.

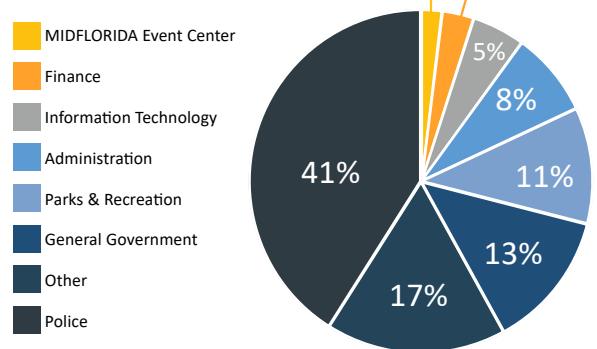
Although our values continue to recover, the City’s taxable value still falls well below the high point of more than \$13 billion in 2007. This dramatic decrease in taxable value does not adjust for the approximately \$1.5 billion of new construction that took place over the past 12 years.

Consumption based revenues such as sales taxes, state shared revenues are projected to decrease approximately 18%-20% in the General Fund. This is a direct result of the COVID-19 pandemic.

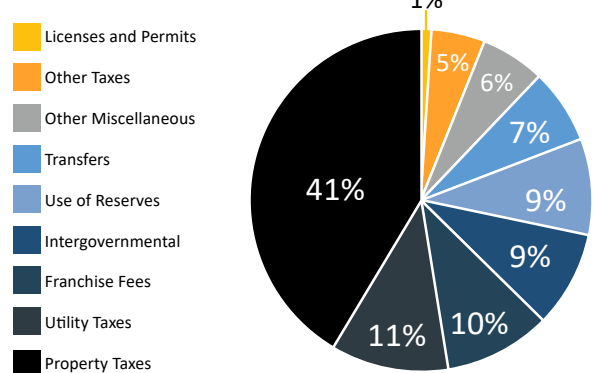
General Fund revenues from all other sources, i.e. franchise fees, utility taxes, fines and forfeitures, etc., are projected to increase modestly over the prior year. As a result of the COVID-19 pandemic impact, the increase in taxable values, and the modest increase in the other revenue sources (excluding the use of reserves) the General Fund is realizing an overall increase of 2.4%.

We are recommending reducing the current operating millage by 0.0740 mills in FY 2020-21 and 0.1 mills in the Crosstown Debt (for a combined total reduction of 0.1740 mills) to continue with the City Council’s direction. This will be the fifth (5) year in a row that City Council will have reduced the City’s Millage.

Use of Resources



Source of Resources



Enterprise Funds

For water and sewer utilities and stormwater services, additional growth in the city, coupled with increasing operating costs for water and sewer, necessitate rate increases to maintain financial stability and address the operating and capital needs of our municipal utility services. The proposed budget included a 1.5% rate increase for both water and sewer rates which has been eliminated through out the budget based upon City Council's decision to hold rates study during the COVID-19 pandemic.

The Utility System in much of the City is a low-pressure system which requires significant repair and replacement of grinder pumps and components. Maintenance costs are much greater than the gravity feed systems like the Tradition area. The Utility System is building a reserve for which to cash fund the needed maintenance within a few years.

The Water & Sewer Fund has nearly \$127 million in capital projects scheduled over the five-year planning horizon FY 2020-21 through FY 2024-25. This includes continued work on two water quality restoration projects and an aggressive relocation program for road upgrades. The Water & Sewer Fund continues with the St. Lucie River/C-23 Canal Water Quality Project for \$11.2 million, a 1,145-acre water storage impoundment, as well as a planned upgrade to Westport Wastewater Plant for \$38 million; to address growth. To accommodate the street upgrades for Floresta Drive and Port St. Lucie Blvd., the relocation of the water and wastewater lines are required, costing \$10 million. Water treatment projects for nearly \$35 million include enhancing the western reverse osmosis wells in the western part of the City, lime plant rehabilitation, and constructing a generator building at the Prineville reverse osmosis plant.

The Stormwater Fund is focusing on deferred maintenance with projects to replace failed culverts under the roadways, water control structure improvements, and repairing the failing canal banks for \$12 million are all proposed for FY 2020-21 through FY 2024-25 planning horizon.

Building Fund

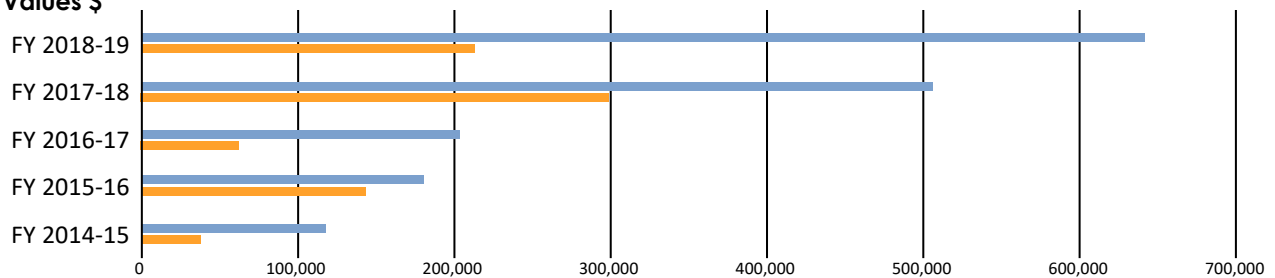
The Building Fund remains very active as commercial and residential construction increases. The graph below demonstrates the increase in demand for the department. This activity acts as a barometer for increased ad valorem values when completed, as well as increasing demands for all services now and continuing into the near future. The Building Fund is on track to exceed last year's growth in permits during FY 2019-20.

The Building Department's PANDA system, now in its fifth year, has released a new version which allows contractors to submit requests for permits online. This move has resulted in 42% of residential permits issued using this online process; reducing required office visits thus making it easier on contractors, saving time, and reducing the workload of the department.

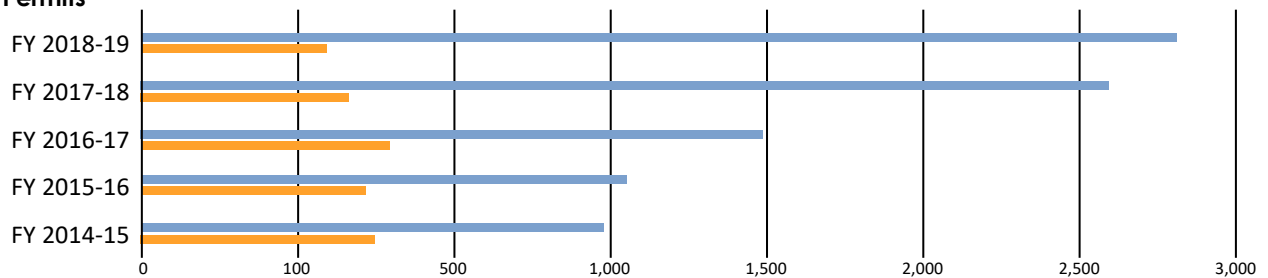
To enhance the Building Department's customer service, we are recommending authorizing the addition of five new employees, to be hired if the building trend continues.

Building Permits

Values \$



Permits



	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19
■ Permits	928	1,165	1,492	2,677	2,800
■ Residential \$	\$121,985	\$180,388	\$207,285	\$508,327	\$634,001
■ Permits	353	328	367	240	200
■ Commercial \$	\$42,344	\$163,063	\$57,746	\$298,673	\$212,066

Road & Bridge Fund

The long-range model indicates that this fund will continue to spend down excess reserves in future years. Currently, the unreserved excess reserve is larger than the policy target of 17%. The gas revenues (if unaffected by COVID-19's impact to the state's tourist industry), plus the increase in assessed valuation, provide a cushion which gives the fund the ability to continue to use excess reserves to meet the increase in debt service. The long-range model indicates that the Road and Bridge Fund will be able to continue supporting the excess debt payment, should the long-term model assumptions hold true. Final debt service payment will be in FY 2022-23. After this debt service payment, the fund will be self-sufficient and able to absorb the debt service payment related to the new public works building bond issuance.

Reserve Targets

The adopted budget is balanced and reflects our continued fiscal restraint. The City Council has set reserve requirements for our operating funds; 20% of operating expenditures reserve in the General Fund, a 17% of operating expenses reserve in the Enterprise Funds, and 50% of operating expenditures reserve in the Building Fund. The City Council voted unanimously to use nearly \$11.4 million of unrestricted excess reserves to construct Port St. Lucie Blvd. South, the first section of this project. These funds will be reimbursed by the Florida Department of Transportation (FDOT) upon completion of the project. The adopted budget maintains these targets. We continue to wait on the state to provide reimbursement for the bulk of our hurricane-related expenses of approximately \$3 million at the date of this transmittal letter. Except for the Golf Course Fund, again this year, which is struggling at being cost-neutral, we are pleased to report that the proposed budget maintains the required emergency reserves. These healthy reserves put the City in a strong financial position to endure the economic downturn which is resulting from the COVID-19 pandemic and help to maintain the City's bond ratings.

Capital Improvement Program (CIP)

As discussed at the April 20th City Council Special Meeting, the five-year CIP plan has been developed based upon the Council's Strategic Plan. We are prudently planning projects which further the identified goals. The City Council adopted the FY 2020-21 Budget, including the CIP program for the year which has been updated due to City Council direction.

Projects planned over the ten-year period are projected to cost \$475 million and include:

- The multi-phases of The Port project, including boardwalk construction, development of other tracts, and refurbishing of historic homes - \$11.6 million.
- New Sidewalk Projects budgeted in the Road and Bridge Capital Projects Fund - \$10 million with an additional \$5.5 million in the Half-cent Sales Tax CIP Fund.
- Street Resurfacing - \$25.9 million.
- Floresta Drive Improvements \$15.1 million.
- Adventure Park - \$2.0 million.
- Tradition Regional Park - \$27.5 million.
- Torino Regional Park - \$13 million.
- Culvert and Piping Replacements - \$6.7 million.
- Water Control Structures - \$3.8 million.

- Water Quality Projects (including Sagamore Basin) – \$33.7 million.
- Canal Improvements – \$7.9 million.
- St. Lucie River/C-23 Canal Water Quality Projects - \$8.7 million.
- Westport Wastewater Plant Upgrades - \$43.7 million.
- Water Treatment Upgrades - \$34.8 million.

With the Half-Cent Sales Tax referendum passed by a significant majority of voters in November 2018, the CIP has been adjusted to accommodate the increase in funding. Planned projects now include \$13.2 million for St. Lucie West Boulevard improvements, doubling planned sidewalk improvements - \$10.6 million, improvements to SE Floresta Drive - \$22.5 million, nearly doubling our resurfacing program - \$27.5 million, and US 1 improvements - \$1.5 million. This has increased our CIP program by an additional estimated \$80 million over the remaining nine years. COVID-19 could have a substantial impact on the City’s sales tax revenues which would require adjusting the start date for some of the planned projects. Visitors to the City will contribute approximately 25% or \$22 million for this program.

Personnel Impacts

The adopted FY 2020-21 budget recommends a net change of 27 new Full-Time-Equivalent (FTE) positions to keep up with the explosive growth resulting in increased demands for services. All new staffing relates to system expansion, growth, and service enhancements to further the strategic initiatives of the City Council. City Council adopted a total of 1,174 FTEs which is still 63 fewer positions than the height experienced in FY 2008-09. During the recession, the City chose to eliminate 265 positions through attrition or reduction in workforce. In FY 2008-09 the population was estimated at 155,000 residents while the current estimated population is 201,846 residents; a nearly 30% increase. The positions we are recommending judiciously address the increased demand due to growth.

In the General Fund, the Adopted Budget recommends the following staffing increases:

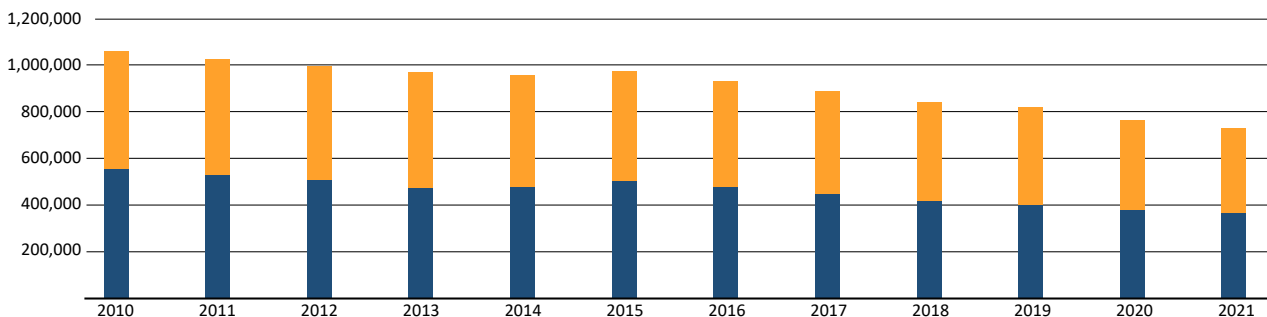
- Eleven (11) new employees to the Police Department, four (4) Officers for Neighborhood Patrol, one (1) Sergeant for traffic control, reclassifying one (1) Civilian CID Supervisor to a CID Sergeant, three (3) Officers plus one (1) Sergeant for the Gangs Unit (Partially funded for three years by the COPS Hiring Program up to \$500,000), one (1) Grant/Budget Analyst, and one (1) Police Service Aide, bringing the sworn officers to 261.
- One (1) Office Manager in the Parks and Recreation Department. Since 2009 when staffing was significantly reduced because of the great recession the City added to the existing park system the Winterlakes Park, C-24 Canal Park, Mariposa Cane Slough Preserve, and McCarty Ranch. This position is part of the succession planning initiative.
- One (1) new FTE employee in the Information Technology Department to assist with expanding our use of technology, specifically a Security Technician to work with the City’s outside camera system.
- Two (2) new FTEs in Neighborhood Services to assist with Code Enforcement and Solid Waste issues.
- All other funds in the Proposed Budget include the following staffing increases:
- Recommending ten (10) new FTE employees in the Utility Systems Department to keep up with the growing demands for services.
- Recommending authorizing five (5) new FTE employees in the Building Department to be hired if the construction continues to grow.

We are pleased to report that all union contracts have been ratified or are in the process of being ratified, which will cover the City for the next two years. These increases in costs for employment related expenses such as cost of living pay increase with all six public service unions, and a like increase for our non-represented staff have also been included in the proposed budget for next year. The share of health care costs to our employees is currently 18.5% of the total cost with the City paying the remainder. We are committed to meeting the City Council directed 80% City contribution and 20% employee paid.

Long-Term Debt Reductions

As illustrated in the chart, the City’s long-term debt has been reduced as a result of principal payments and refinancing, when appropriate. From a high of more than \$1.042 billion debt in FY 2009-10 to a projected \$721 million for the FY 2020-21 based upon budgeted principal payments. By the end of FY 2020-21, this will represent a \$321 million, a 30%, reduction in debt principal from our high in FY 2009-10.

Total City Debt



Opportunities

Cleveland Clinic now occupies the Florida Center for Biosciences (FCB) building. The lease of the FCB building has relieved the City of \$1.3 million annually in operations, insurance, and special assessment payments. The City is projected to receive enough revenues in the residential and public building impact fees to cover the debt payment of The Torrey Pines Institute, instead of requiring General Fund support. Also, enhancing this endeavor is the sale of the Torrey Pines building to Florida International University. These firms are finally bringing in the high-paying professional jobs envisioned before the Great Recession.

We will continue to actively market the property in our Southern Grove Jobs Corridor. The City has entered into a Development Management Agreement with Tambone Companies for the sale of 84 acres. Tambone Companies is steadily bringing interest into region and also land sales. The current amount budgeted for FY 2020-21 is less than last year due to the City’s sale of several parcels of land. As property is sold, the new owners will be responsible for taxes and Special Assessment District payments which will reduce the amount required by the City. We have estimated that the carrying value of the burden has been reduced by nearly \$0.5 million because of property sales to date.

The Publics Works Department’s facilities consist of many small, older buildings throughout the City. The need for a unified Public Works Field Operations compound is critical to enhance services as the City continues to experience the rapid growth. We included funding for the design of this building in the FY 2020-21 Adopted Budget and targeted FY 21-22 budget for construction to begin in our Capital Improvement Program. The long-range financial model indicates that the Road and Bridge Fund will be able to adequately fund their portion of the debt associated with building the new compound.

Conclusions

We believe the budget should equip the City for growth now and in the future. This budget provides the resources and tools needed for staff to do the necessary work of the City and make us proud every day of what City Council and staff have accomplished. I am confident we have developed a conservative, reasonable, and responsible spending plan for the 2020-21 Fiscal Year.

I thank staff and appreciate all the hard work and commitment to creating this financial plan for the new fiscal year. I look forward to working with the City Council in finalizing the FY 2020-21 City of Port St. Lucie Budget and advancing its prudent implementation on behalf of our citizens.



Respectfully submitted,

A handwritten signature in black ink that reads "Russ Blackburn". The signature is fluid and cursive, with a long horizontal stroke at the end.

Russ Blackburn
City of Port St. Lucie, City Manager



The City Manager's ADOPTED BUDGET IN BRIEF

Proposed FY20/21

121 SW Port St. Lucie Blvd. | Port St. Lucie, FL 34984 | www.cityofpsl.com



The Fiscal Year 2020/21 Proposed Budget allocates resources to support Port St. Lucie's Strategic Plan goals.

BUDGET

FISCAL YEAR
20/21

18.1%
INCREASE
FROM FY 19/20
DUE TO INCREASED
CAPITAL PROJECTS

TOTAL BUDGET
\$533,900,434

**GENERAL
FUND**

12.3%
INCREASE FROM
FY 19/20 WHICH IS
+\$13,745,036

TOTAL BUDGET
\$125,141,556*

*\$11.3 MILLION OF THE INCREASE IS A TRANSFER EXPEDITING PSL BLVD. SOUTH.

Crosstown Voter Debt Reduced

The voter-approved debt service millage for Crosstown Parkway will reduce to 0.9193 in FY 20/21 from 1.0193 in FY 19/20.

Operating Millage Reduced

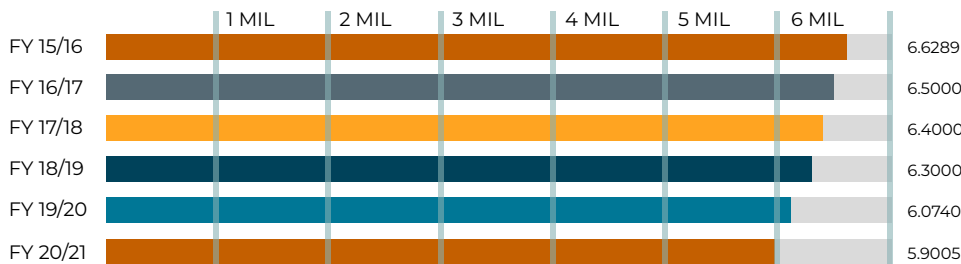
Operating Millage reduced by 0.0735 for a new total of 4.9812.

Tax Base Increase

The tax base increased by 10.06% over the final adjusted value, due to increased growth and property appreciation, from FY 19/20 at \$10.8 Billion to FY 20/21 at \$11.9 Billion.

MILLAGE RATE

Millage rate is the rate of tax per \$1,000 of taxable property value. The City's Operating Millage rate is **4.9812** per thousand for **FY 20/21**. The proposed overall total millage is **5.9005**. This would be the fifth year that the millage had been reduced.



IMPACT OF MILLAGE REDUCTION ON CITY TAXES FOR A MEDIAN HOME WITH A HOMESTEAD EXEMPTION INCREASED BY THE SAVE OUR HOMES LIMIT OF 2.3%

	FY 19/20 Tax Year City Taxes	FY 20/21 Tax Year City Taxes
Assessed Value	\$234,995	\$240,400
Exemption Amount	50,000	50,000
Taxable Amount	\$184,995	\$190,400
City Total Millage Rate (Per \$1,000 of value)	6.0740	5.9005
Total City Taxes per Year	\$1,123.66	\$1,123.46
Difference with Proposed Millage Reduction		-\$0.20

STORMWATER

Stormwater User Fees would remain the same for a total of **\$163.00** for a residential lot and **\$122.25** for an undeveloped lot.

SOUTHERN GROVE

Southern Grove debt and tax payment equal **\$3.9 million** from the GFC Fund, a reduction of an estimated **\$560,000** for debt, due to activity from sales of property.

Median single family home
value in Port St. Lucie

\$240,400

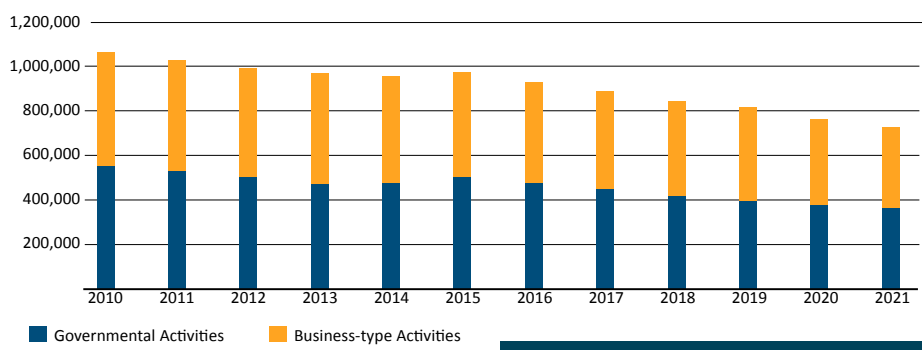


The City Manager's ADOPTED BUDGET IN BRIEF

Proposed FY20/21

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Total City Debt



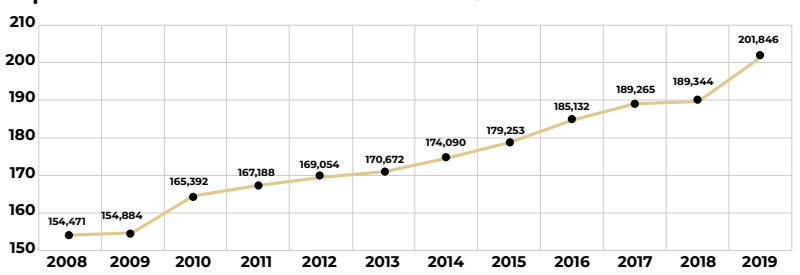
DEBT REDUCTION

The City's long-term debt has been reduced as a result of principal payments and refinancing, when appropriate.

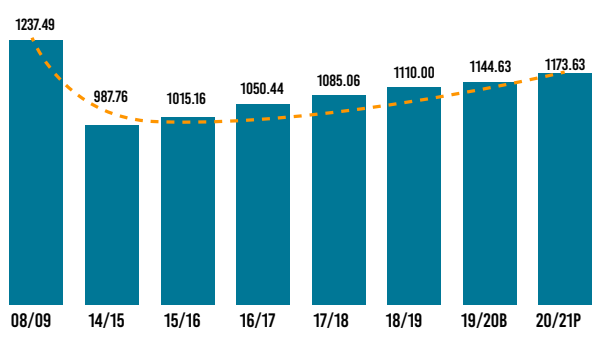
From a high of more than \$1.042 billion debt in FY 09/10 to a **projected \$721 million for the FY 20/21** based upon budgeted principal payments. This will represent a **30% reduction in debt** over the last eleven years.

STAFFING

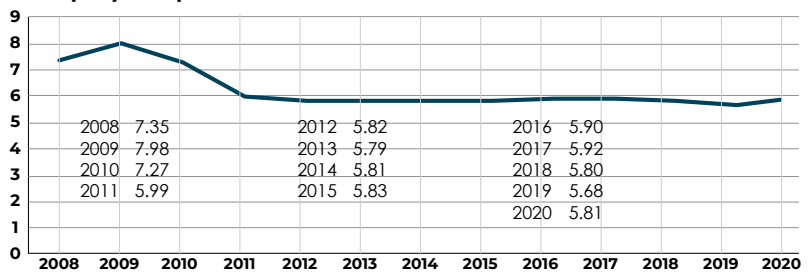
Population Growth Data from U.S. Census Bureau | Units in Thousands



HISTORY OF AUTHORIZED POSITIONS



Employees per 1,000 Residents Units in Thousands



FY 20/21
Full-time Employees
 is **1,173.63**, which is
 a net increase of **27 Positions**
(includes a reduction of 3, 2 from Florida Center for Bio Sciences and 1 FTE from the Half-Cent Sales Tax Fund.)

STAFFING INCREASES FOR FY 20/21: **Employee increases are directly related to rapid growth in the city, funding district five of the Police Department and adding police grant positions.**

GENERAL FUND:

- Police Department:**
 4 Patrol Officers
 1 Grant/Budget Analyst
 1 Traffic Sergeant
 1 Police Aide
 1 Sergeant (Gangs Grant)
 3 Police Officers (Detectives) Grant
- Information Technology:**
 1 Security Technician

- Parks & Recreation:**
 1 Office Manager
- Neighborhood Services:**
 1 Code Compliance Specialist
 1 Code Compliance Specialist/
 Solid Waste Specialist

BUILDING FUND:

- 1 Building Plans Examiner
- 2 Building Inspectors
- 1 Building Chief Plans Examiner
- 1 Office Assistant

UTILITY FUND:

- 2 Maintenance Workers
- 1 Cross Connection Technician
- 1 Assistant Safety & Training Coordinator
- 1 Preventative Maintenance Technician
- 1 Compliance Coordinator
- 1 Inspector
- 2 Water Meter Technicians
- 1 Construction Coordinator

CIP UPDATES

The City is prudently planning projects without increasing the current debt load. Projects planned over the five-year period are projected to cost \$279.5 million and include:

THE PORT PROJECT	SIDEWALK PROJECTS	FACILITIES MAINTENANCE	PORT ST. LUCIE SOUTH	STREET RESURFACING	ADVENTURE & TORINO REGIONAL PARKS	WASTEWATER PLANT UPGRADES	OTHER PROJECTS
\$11.6M	\$10.6M	\$5.5M	\$11.3M	\$25.9M	\$13.7M	\$127M	\$60.9M



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Port St. Lucie
Florida**

For the Fiscal Year Beginning

October 1, 2019

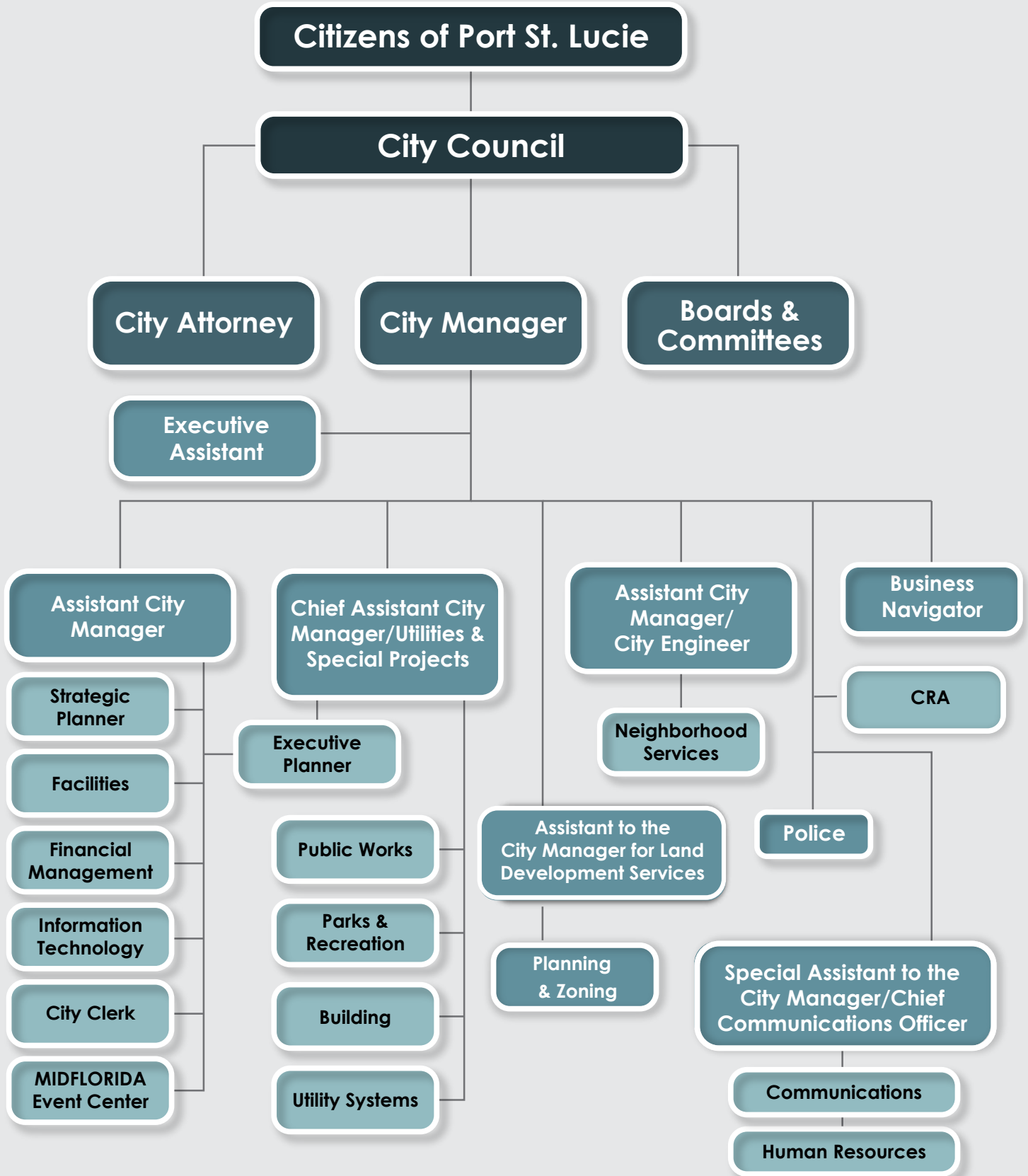
A handwritten signature in black ink that reads "Christopher P. Morrill".

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Port St. Lucie, Florida for its annual budget for the fiscal year beginning October 1, 2019. In order to receive this award, a governmental unit must publish a budget document that meets strict program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

The Distinguished Budget Presentation Award is valid for one year only. We believe our current budget continues to conform to program requirements, and we will be submitting it to GFOA to determine its eligibility for another award.

The City was also received the **Special Performance Measures Recognition** by GFOA for the fiscal year 2019-2020.





Fund Structure & Description



A fund is a grouping of related accounts used to maintain control over resources that have been segregated for specific activities or objectives. The City of Port St. Lucie uses the following governmental funds:

The General Fund is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund. Revenue for the general fund is generated by taxes such as property, electric utility, state sales tax and communication services. Other major funding sources include state revenue sharing and electric franchise.

The Road and Bridge Fund is to account for specific revenues such as gasoline tax and state shared revenues and expenditures associated with the maintenance and repair of the City's roads and bridges. Special Revenue Funds are used to account for the proceeds of specific revenue sources that are restricted to expenditures for specific purposes.

Examples of the City's Special Revenue Funds:

The Building Department Fund is to account for the revenues and expenditures associated with the protective inspections provided by the building department.

The Community Development Block Grant (CDBG) Entitlement Fund is to account for the revenues and expenditures of the Federal Community Block Grant Funds which are used for the purpose of financing services and improvements beneficial to the moderate-to-low income earners of the community.

The Special Assessment Collection Funds are to account for the revenues and expenditures associated with the City's program of assessing benefiting properties for the cost of financing water and sewer extensions and improvements in Utility Service Areas.



Proprietary (Enterprise Fund) are used to account for operations; (a) that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenue earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

The City of Port St. Lucie uses the following Proprietary Funds:

The Stormwater Utility Enterprise Fund is to account for the operations of a program designed to maintain, replace and expand the City's stormwater related infrastructure.

The Utility System Funds to account for the operations of a water and wastewater distribution system.

The Saints Golf Course Fund is used to account for the operations of the golf course.

The Capital Projects Fund is used to account for financial resources related to the acquisition or construction of major capital facilities and projects, which is generally nonrecurring in nature. It may include the purchase of land, site development, engineering and design fees, construction, and equipment. Capital projects produce assets with useful lives longer than one year.

Revenue sources for capital projects can include the issue of bonds (long-term debt), general fund dollars, federal or state grants, developer Impact Fees, and, to a lesser degree, contributions from other funds and donations from other sources.

The City of Port St. Lucie uses the following Capital Projects Funds:

The General Capital Improvement Fund is used to account for the revenues and expenditures associated with general major capital improvements and acquisitions. The funding resources include grants and interfund transfers from other funds.

The Road and Bridge Capital Improvement Fund is used to account for the revenues and expenditures associated with major road and culvert improvements, including the annual street resurfacing program. The funding resources include general tax revenues, interest income, bond proceeds, and transfers from other funds.

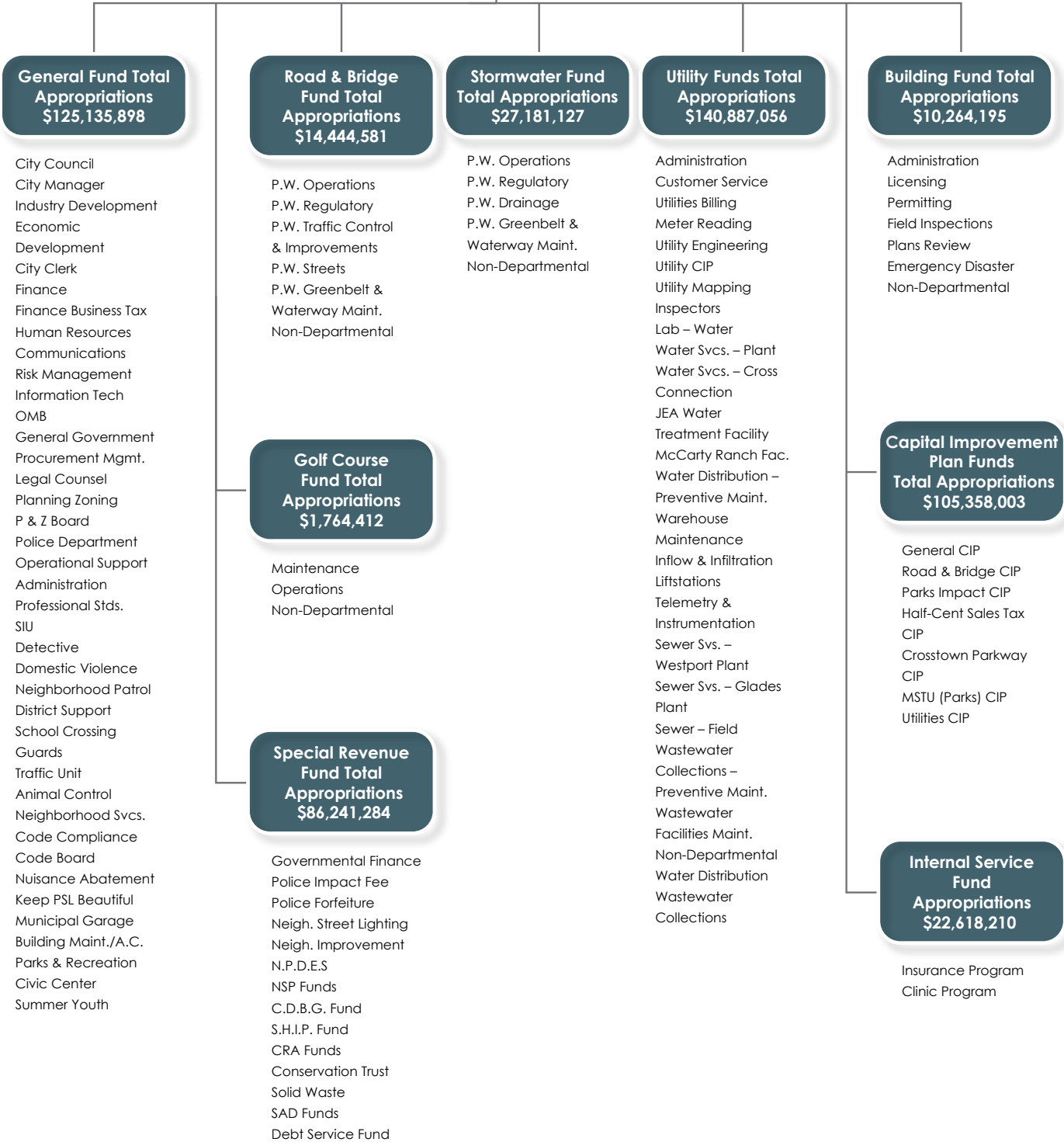
The Parks Capital Improvement Fund is used to account for specific revenues and expenditures associated with the acquisition of parks and construction of major capital parks improvements.

The Parks MSTU Capital Fund is used to account for a period of 20 years from 1/1/03, to account for revenues received from the 12/10/23 Interlocal Agreement between the City of Port St. Lucie and St. Lucie County and expenditures associated with the park capital projects based upon a five-year capital plan as approved by City Council.

The Crosstown Parkway Capital Fund is used to account for the revenues and expenditures associated with the acquisition of land and construction of the bridge over the St. Lucie River.



**Fiscal Year 2020-2021
 All City Funds
 \$533,894,776**





Port St. Lucie History

The City of Port St. Lucie was incorporated in 1961 by the original developer, General Development Corporation, who was responsible for starting several communities throughout the state. Prior to the Incorporation of the City of Port St. Lucie, the earliest known settlers of the area were the Ais Indians. Evidence of their presence at **Spruce Bluff** is still visible and is called the “Spruce Bluff Mound”. The mound is 18 feet tall and 190 feet in diameter and dates back between 100 and 300 B.C. This mound was investigated and recorded in 1978, by the state of Florida. Spruce Bluff’s (now called Port St. Lucie), original non-Indian settlement started in the 1890’s. Spruce Bluff was settled by a widower John Enos Fultz. Mr. Fultz petitioned for a Post Office and the name Spruce Bluff was adopted. Mail was carried by a twenty-foot schooner-rigged boat and sawmills were operated to clear the pine and cypress from the land. Settlers planted pineapples and citrus, but by 1894 a severe freeze discouraged the early settlers and they left. All that remains of this community is a small stone obelisk on Lookout Boulevard with some broken gravestones.

The monument is inscribed “Spruce Bluff Early Pioneer Settlement 1892.” On the north and south faces are the names or descriptions of the seven that are buried there. Spruce Bluff is now a recreation area comprised of 97 acres and is owned and managed by St. Lucie County.

CITY GOVERNMENT

The City of Port St. Lucie was created under the Laws of Florida Act 61- 2721 and has operated under a council/city manager form of government since 1976. The City Council appoints the City Manager, who is the chief administrative officer of the City and is responsible to the City Council and charged with the enforcement of all ordinances, resolutions and policies adopted by the City Council. The City Manager directs the business of the City and its various departments. The City Council is responsible for determining policy, adopting legislation, adopting the budget, setting rates and fees and appointing the City’s Attorney and Independent Auditor.

The City provides a range of municipal services including police protection, code inspection and compliance, planning and zoning, community and economic development, construction and maintenance of transportation facilities, recreational and cultural activities, emergency preparedness management, water & wastewater utilities, stormwater management and general administrative support.

Independent taxing agencies provide fire protection and education services. With one hundred and twenty square miles and a current population of 200,015 thousand projected in June 2019, and only 74.9% of our single-family lots developed. The City has tremendous future growth potential, which is reflected by its early growth pattern. Its 1970 Population was only 330 residents.

Today, Port St. Lucie is the largest city along the Treasure Coast. The City was primarily a residential community but is now increasing the number of commercial sites to support its citizens’ needs. Although originally designed as a retirement community, today Port St. Lucie’s average age is 41.1 as the City has become known for affordable homes.

QUALITY OF LIFE

Recreation, Golf Courses and Points of Interest:

- Eight Golf Courses within the City
- The Saints (Municipal Golf Course)
- The Sinners at Club Med
- Santa Lucia River Club
- Tesoro Country Club (two courses)
- St. James Country Club
- Spanish Lakes Golf Village
- St. Lucie West Country Club
- New York Mets Spring Training Facility (Clover Field)
- Port St. Lucie Mets (Single participates in the Florida State League)
- 40 Unique Parks & Recreational Facilities





PORT ST. LUCIE AT A GLANCE

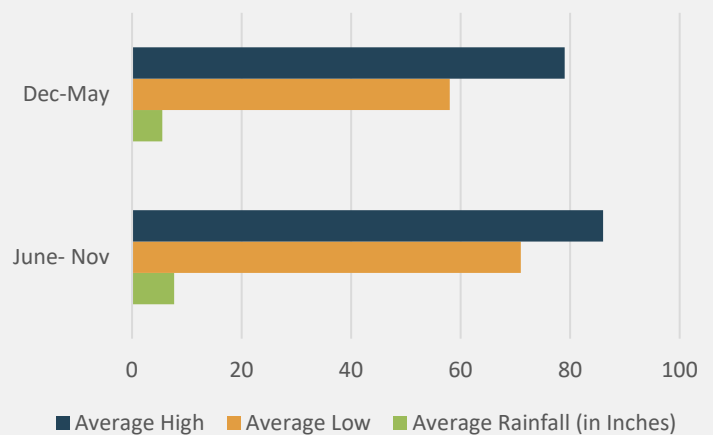
The City of Port St. Lucie is located 50 miles north of the City of West Palm Beach along the East Coast of Florida in the center of a three-county area known as the Treasure Coast, for its history of Spanish treasure ships that sunk along our coast during early settlement of the new world. Port Saint Lucie is part of St. Lucie County with Fort Pierce serving as the county seat. The city is bordered by the Indian river and split in half by the North Fork of the St. Lucie River. The boating residents of the City can access the Atlantic Ocean using the St. Lucie River via Stuart to the St. Lucie Inlet.

With its tropical South Florida environment, Port St. Lucie’s average annual temperatures range from a high of 83 to a low of 65 degrees. Recreational opportunities are various due to the climate and location. In addition to boating on the St. Lucie River, beaches are only a short drive away. The City’s extensive number of Parks and Recreation programs offers numerous sporting opportunities for all age groups.

Port St. Lucie is served by three major north-south highways: Interstate 95, the Florida Turnpike and U.S. Highway 1. The Ft. Pierce inlet, 20 miles to the North, serves the local commercial markets such as the transportation of citrus grown in the unincorporated areas of the county. The nearby cities of Stuart and Ft. Pierce each have a small general aviation airport while Melbourne and West Palm Beach are the nearest airports offering scheduled commercial flights. The public-school system is countywide and is governed by the School Board consisting of five members each elected for a four-year term.

St. Lucie County School District has six high schools (grades 9-12), twelve schools that combine grades K-8, and seventeen elementary schools, five middle (grades 6-8) schools, four alternative education schools and over 40,000 students, with each school accredited by the Southern Association of Colleges and Schools. The public-school system allows parents to select a school of their choice from a number of schools in residential choice zones. The City also has six Charter Schools; Palm Pointe Educational Research School at Tradition, Somerset Academy of St. Lucie K-8, Somerset College Preparatory, Renaissance Charter K-8 of St. Lucie, Renaissance Charter School at Tradition and College Preparatory Academy of the Treasure Coast. Indian River State College, Med Vance and Keiser Career College have facilities located within Port St. Lucie providing excellent higher education opportunities.

Average Temperature & Rainfall





ECONOMIC CONDITIONS & LOCAL ECONOMY



Commercial Development

The City of Port St. Lucie has experienced significant growth in new residential and commercial construction. Single family residential permits issued respectively. New commercial permits continue to hold steady at 243 commercial permits in 2019 compared to 246 commercial permits in 2018. The total value of all permits issued during 2018 was \$756.89 million versus \$848.7 million in 2019 or a 12% increase. This will positively impact our ad valorem tax base over the next couple of years.



Housing Market

According to the Florida Realtors Association the median sales price of a single-family home in St Lucie County increased 5.90% from \$220,000 in 2018 to \$233,000 in 2019. Likewise, the median sales price of townhouses and condos in St Lucie County increased by 3.3% from \$157,000 in 2018 to \$162,250 in 2019. As noted above the building permits issued are increasing at very strong rates. The City's low crime rate, improved grades of local schools and affordable market rate housing are contributing factors leading to an increase in housing demand in Port St. Lucie.

ECONOMIC DEVELOPMENT STRATEGY

As part of its long-term economic development strategy, the City is engaged in diversifying and expanding its employment base. The City has had several early successes thanks to its partnerships with the State, SLC, the private sector and others, most notably the biotechnology cluster developing at the Tradition Center for Innovation (TCI). TCI features Torrey Pines and Tradition Hospital and more. After the down turn in the housing market, the City continues to look at other industry to stimulate the City's economy. In FY 16-17 the City hired a Business Navigator to oversee Economic Development.

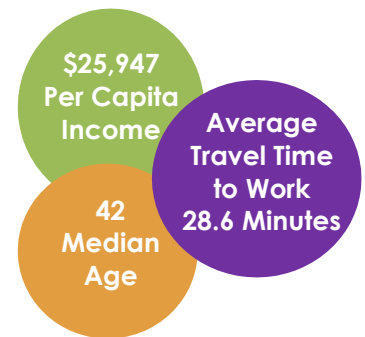
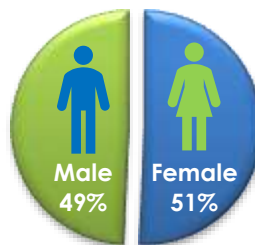
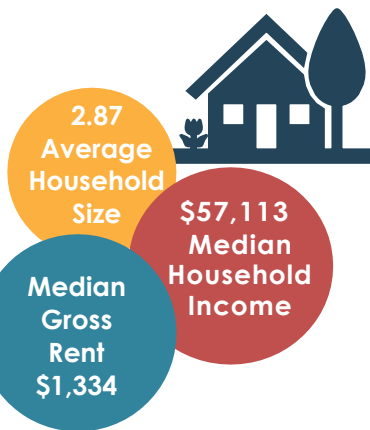
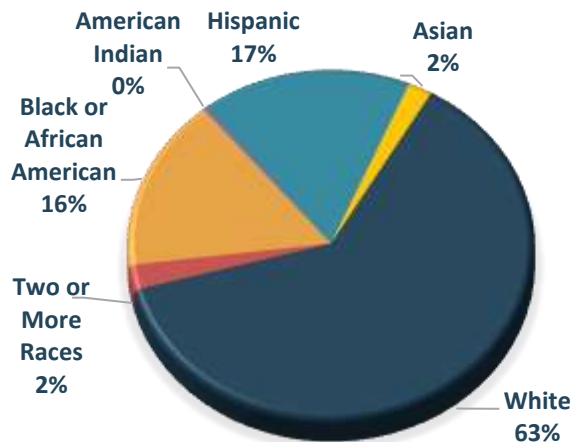
Past projects include Tamco-City Electric, Walgreen's interior remodel, Burger King, Prestige Nail and Spa, Poke Poke Restaurant, Teleperformance interior remodel, ICryo Wellness Center, Vistas Healthcare, Publix #1378, Waters Edge Dermatology, Clubhouse Cresswind Oasis @ Verano, McDonald's @ Rivergate, Premier Physical Therapy interior improvement, Scripps interior improvement, Gatlin Commons Clubhouse and Building, First Choice Plumbing Tenant Improvement, Urban Air Adventure Park interior renovation, AJ Bella Warehouse, Pistachio's Ice Cream, Calvary Christian Academy, Dell Webb Amenity Centers, AAA Storage and Clover Field interior renovations.

Some future projects underway include a LGI Homes, Fresnillo Enterprises (warehouse), Mattamy Homes (Amenity Building), Somerset Academy (Gymnasium and Building "C"), Sunlight Christian Academy (2nd Story School Building), One Construction & Roofing (new warehouse), and Sales Center for Pulte Homes.

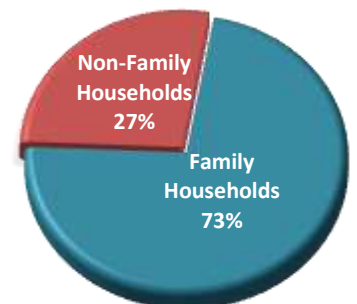
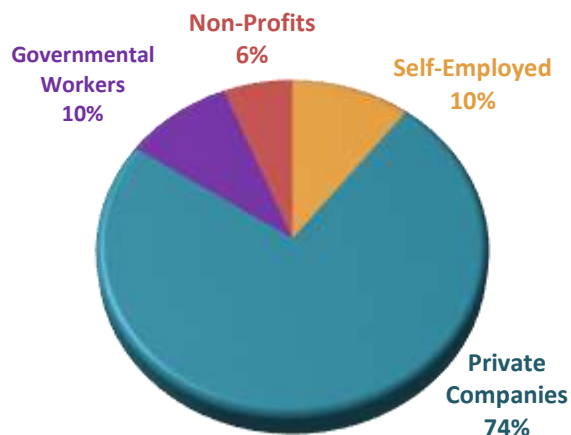
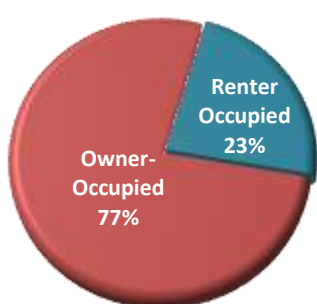


PORT ST. LUCIE DEMOGRAPHICS

Population
201,846



AREA PROFILE



Average Temperature
of 79° in December-May
and 86° in June-November

U.S. Census Bureau Quick Facts, 2019; Bureau of Economic and Business Research, 2019; American Community Survey (ACS) 2018



Integration of the Strategic Plan and the Budget



“PORT ST. LUCIE IS A SAFE, BEAUTIFUL, AND PROSPEROUS CITY FOR ALL PEOPLE — YOUR HOMETOWN.”



MISSION

Our mission is to provide Exceptional Municipal Services that are Responsive to our Community while Planning for Smart and Balanced Growth that is managed in a Financially Responsible Manner.

VISION

Port St. Lucie has **Great Neighborhoods**; excellent **Educational Opportunities** for lifelong learning; a **Diverse Local Economy** and Employment options; **Convenient Transportation**; unique **Natural Resources** including the **St. Lucie River**; and **Leisure Opportunities** for an **Active Lifestyle**

THE CITY'S ORGANIZATIONAL VISION
“PORT ST. LUCIE IS RECOGNIZED NATIONALLY AS A LEADER PROVIDING SUPERIOR SERVICES THROUGH A DIVERSE, EMPOWERED, AND VISIONARY CITY TEAM.”

VALUES

ETHICS

We value ethics, integrity, and honesty as moral principles that are the foundation of public trust and confidence.



ACCOUNTABILITY

We value accountability and believe transparency and fiscal responsibility are essential for citizen confidence in our local government.

CUSTOMER SERVICE

We are committed to providing superior customer service to our community and organization.



STEWARDSHIP

As stewards of the community, we strive to nurture our organization; maintain and enhance the natural and built environment; and, commit to responsible actions that sustain both present and future generations.

DIVERSITY

We embrace diversity, promote inclusion, and respect the unique qualities of our city team and of our community.



TEAMWORK

We are committed to working together as a team by respecting and supporting each other, and are dedicated to achieving our common goals.

The City Council's adopted Vision and Mission for the City help to guide the work of the Council and City Departments. The City Manager established an Organizational Vision and Organizational Values to further guide the City's work. All inform the City's Strategic Plan, which the organization utilizes to help prioritize the annual budget. The integration of these tools helps our organization incorporate the community's desired direction and the steps necessary to execute that vision for the future.



The City Council has long utilized comprehensive strategic planning to stay focused on what is most important to our citizens and City. The Port St. Lucie City Council initially created a formal Vision and Strategic Plan through a series of meetings and workshops in 2013, identifying a 15 year vision for the community. The Plan also listed the actions needed to ensure the Council's shared vision becomes a reality.

In 2016-17 the City Council and City Manager identified a need to take a fresh look at the Strategic Plan considering the new leadership of the City Council and changes in the Executive Team. In addition to updating the Strategic Plan, the City Manager launched a new internal program to support implementation and measurement of the strategic plan, which has continued to grow and evolve over the past three years. Performance measures have been established for all strategic goals, quarterly progress reports are provided to the City Council and departments have developed five-year business plans and identified performance measures in alignment with the Strategic Plan, which is developed utilizing a comprehensive system.





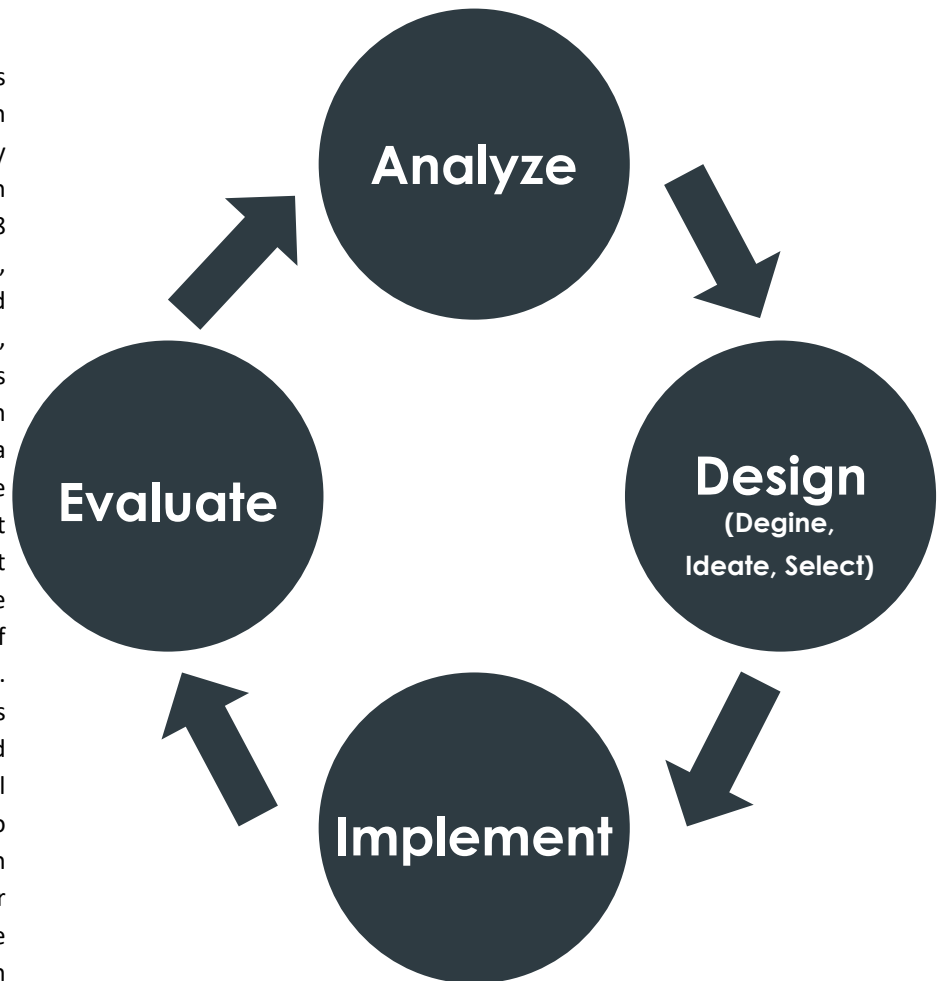
Strategic Planning Process and Planning Model

The City of Port St. Lucie utilizes the following strategic planning system to guide the organization and its continuous improvement.

Step 1: Analyze

Utilizing Scientific Data from the National Community Survey™

The Strategic Planning Process begins with analyzing citizen feedback through conducting the National Community Survey of Port St. Lucie residents, which has been conducted annually since 2018 after an initial survey in 2009. Created, administered and analyzed by the National Research Center, Inc., the National Community Survey (NCS) is described as the gold standard in community assessments. It provides a comprehensive and accurate picture of community quality and resident perspectives about local government services, policies and management. The NCS is conducted in hundreds of communities in nearly every U.S. state. The NCS uses scientific survey methods and best practices to guarantee valid findings and results into meaningful context. The Citizen Survey allows us to get the community's opinion on specifics, track our performance over time and to meaningfully compare ourselves to other communities. In addition to questions on a multitude of government services, the City Council proposes unique questions to gauge resident feedback prior to designing solutions.





Gathering In-Person Feedback at the Annual Citizen Summit

We further analyze citizen feedback through the annual #IAMPSL Citizen Summit, which attracted over 600 attendees in 2020 and included a participatory budgeting exercise and unique stations representing the strategic plan goals to obtain more in-depth citizen feedback.

Reviewing emerging issues in-depth at the Winter Retreat

The City Council and staff further identify and analyze issues in-depth at the annual Winter Retreat of the City Council where they review topics for potential inclusion in the strategic plan. These in-depth discussions lead to further research and can be prioritized by the City Council in the strategic plan. The 2020 Winter Retreat included presentations of Five Year Business Plans for all City departments.

THE NCS™
 The National Community Survey™



Places to Live

84%

As good or excellent



Quality of City Services

72%

As good or excellent



Safety of Residents

95%

Residents feel safe in their neighborhood.



Step 2: Design

Council direction from the Winter Retreat and feedback from the citizen survey and citizen summit are presented to the City Council at their annual strategic planning workshop. The Council utilizes this information to evaluate its current strategic goals and design (define, ideate and select) solutions in the form of refinements to the Strategic Plan.

The City Council identified many long-term priorities in the FY 2019-20 adopted Strategic Plan, many of which will continue throughout FY 2020-21. As a result of the COVID-19 global pandemic, the City Council's Annual Strategic Planning session was delayed from March 2020 to June 2020. The City Council has identified recommended additions and refinements to project priorities. Staff will present the updated plan for adoption by the City Council at the Summer Retreat in July 2020.

Step 3: Implement

The Council also meets in July to review the preliminary budget. The Council makes decisions during this review to increase or decrease fees or costs in various programs if needed. They also set the date for the two budget hearings held in September of each year. One of the most important decisions Council will make is setting the millage rate.

The adoption of the annual budget and capital improvement plan and the ongoing implementation of department strategic business plans provide the funding and policy direction necessary to put the Strategic Plan into action. Each planning document is aligned with the community's vision, the organization's mission, the financial realities facing the City and operational priorities. Projects prioritized through the strategic planning process are underway throughout the fiscal year.

Step 4: Evaluate

The City Manager initiated quarterly updates on the progress of the strategic plan in order to provide enhanced communication to the City Council and opportunities for the Council to provide continued feedback and evaluation on the plan's implementation.

In addition, each department updates performance measurements on an annual basis that directly support the successful achievement of the City Council's overall strategic goals, initiatives and projects. Departments also measure and report on key performance indicators related to their workload, efficiency and effectiveness:

- Workload - Measures the quantity of activity for department (such as number of calls responded to or number of sealed bids).
- Efficiency – Measures the relationship between output and service cost (such as the average cost).
- Effectiveness – Measures the impact of an activity (Improve overall satisfaction with the quality of service).

Departments establish performance measures/indicators for each division or program within their department to monitor and project department performance. These measures must be linked to the overall goals of City Council and the department initiatives they support.

The performance measures are listed after each department's organizational chart in fund and department order. In addition, the connection between the department's key initiatives and the City Council's key strategic plan goals are outlined. This provides for continued evaluation of strategic goals and initiatives.



Through this Strategic Planning System, the City is working to continuously improve and work towards the Strategic Goal of a High Performing Government Organization.

Ensuring citizens have a voice in strategically planning the future of their City

In 2019, the City received prestigious, national recognition for its efforts to engage citizens and give them a “voice” when planning for Port St. Lucie’s future by received the 2019 Voice of the People Award for Transformations in Foundations. This award is presented jointly by the National Research Center, Inc. (NRC) and the International City/County Management Association (ICMA). The Voice of the People Awards are the only ones given in local government based on the opinions of residents and are given to top performing jurisdictions that best listen and act for the benefit of their communities. This year’s awards were very competitive. Only those jurisdictions that received the most improved ratings in resident opinion in 2018 and illustrated actions taken to benefit their communities were selected as winners.

Examples of how the citizens’ “voice” have been implemented in Port St. Lucie include:

- Projects funded by the voter-approved Half Cent Sales Tax were prioritized by the City Council based on input from the survey and summit.
- In Port St. Lucie’s 2018 Citizen Survey, 80 percent of respondents indicated they believe creating a vocational/technical high school to prepare students to enter the workforce was essential or very important. As a result, City Council agreed to work with Somerset Career Academy Port St. Lucie to construct a career-technical school on land leased through the City in the Southern Grove section of Tradition. A follow-up survey in 2019 indicated strong support for the City’s efforts to lease land for this purpose.
- The city created music concert series after the survey revealed there was demand in the community for these sorts of events.

The Voice of the People Awards brings positive publicity and recognition on a national scale, as well as the opportunity to join an elite community of winners sharing best practices in local government and serving as a model for others around the world. This award aligns with Strategic Plan Goal 7 – High Performing Government Organization, the City’s mission of providing exceptional municipal services and our organizational vision statement: Port St. Lucie is recognized nationally as a leader providing superior services through a diverse, empowered and visionary city team. Following are the top priorities in the Strategic Plan, as informed by city residents and adopted by the City Council. These goals will be refined and updated in July 2020.





Strategic Goals



1. Safe, Clean & Beautiful

- Named the Safest Large City in Florida for the 9th year in a row.
- Maintain our low crime rate with a focus on traffic safety and the implementation of a new policing district, district 5 to effectively address population growth in western Port St. Lucie.
- Beautify our roadways, parks, properties, and gateways into the City by focusing on the beautification of two gateways into the City: US Highway 1 and St. James Boulevard.

2. Vibrant Neighborhoods

- Support vibrant, thriving neighborhoods where citizens are engaged and dedicated to their communities, including installing entry signs to newly named neighborhoods and helping citizens establish civic associations or neighborhood focus groups.

3. Quality Education for all Residents

- Support St. Lucie Public Schools through effective partnerships (such as truancy prevention) to support the achievement of academic excellence as an “A” rated school district, with all “A” and “B” rated schools in our City and partner on school safety.
- Enable a sustainable trades and technical workforce through a career technical academy.

4. Diverse Economy & Employment Opportunities

Expand economic opportunities, develop partnerships, and improve processes necessary to ensure a diverse, thriving economy and continued job growth with a focus on:

- The Build-out of Southern Grove in Tradition as an employment center for bio-science, health care and other job-creating commercial enterprises, the sale of City-owned land, finalizing the sale of the Florida Center for Bio-Sciences (FCB) building and fully leveraging the partnership with Cleveland Clinic to serve as a vital hospital anchor.
- Making City Center the Mixed-Use Cornerstone of eastern Port St. Lucie through the creation of a convention/entertainment district.



5. High Quality Infrastructure & Facilities

Port St. Lucie Boulevard South:

- Accelerate the funding, design and construction of the widening of Port St. Lucie Boulevard South, with improvements for pedestrian, bicycle and vehicular traffic.

McCarty Ranch Water Quality Project:

- Construct the Project to improve water quality and provide for future water supply.

Septic to Sewer Conversion:

- Reduce the number of septic tanks properties near water bodies leading to the river in support of clean rivers.

Multi-modal Street Improvements:

- Development of a Multi-Modal Street Improvements Plan
The goal of this project is to provide a comprehensive plan that incorporates all users, addresses mobility, provides for traffic calming strategies and provides for infrastructure improvements to address all components of the City's transportation network.

Bus Shelter/Public Art Improvements:

- Public Art Improvements for 7 existing bus shelters and potential future shelters.

Transit Enhancement Plan:

- Work to increase access to public transportation options for City residents.

6. Culture, Nature, & Fun Activities

Riverwalk Plan:

- Fund the development of a Master Plan to fully enhance and link Riverwalk North and South as a destination for residents and visitors to enjoy, recreate and appreciate a natural Florida experience along the North Fork of the St. Lucie River.

Tradition Regional Park & Torino Regional Park:

- A Regional Park for Tradition and Torino has been included in the Ten-Year Master Plan.

Adventure Park:

- Develop plans and fund a contemporary park to include bicycle and skate facilities for fun, racing, stunts and competitions.

7. High Performing Government Organization

Reduce the Millage:

- Reduce the millage rate while still providing excellent service delivery to our citizens.

Enhance customer service:

- Through 1PSL/Your 24/7 City Hall, a new system for citizens to ask questions and make requests. This new system encompasses a web portal, a new mobile app and a new phone number and call in-take system.

Organizational Development:

- Continuing to implement the City's organizational vision to be recognized nationally as a leader providing superior services through a diverse, empowered and visionary city team with a focus on training and employee development.

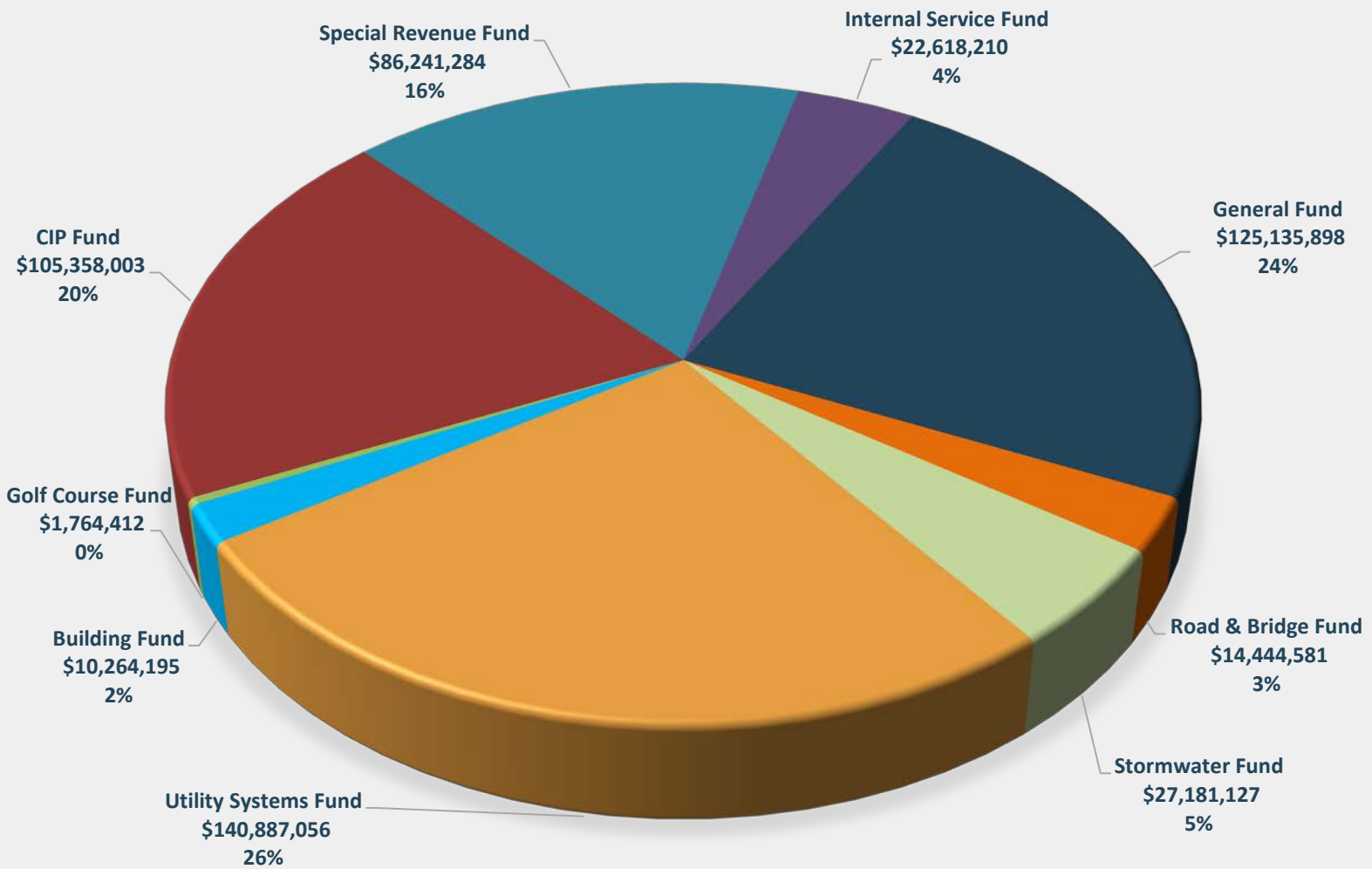


BUDGET AT A GLANCE

The Fiscal Year 2020-21 Budget for the City of Port St. Lucie totaling \$533,894,776. Each year the budget establishes the level of funding for each of the City's various funds. The goals and objectives, activities and service levels for the City's departments are dictated by the level of funding and thus ultimately controlled by the approved budget.

The published, proposed budget serves as an operational guideline for the city staff. Through the adoption of the budget, the departments are instructed as to level of staff, amounts for operating expenses and allowable capital purchases.

All Funds Summary: Total \$533,894,776





BUDGET DEVELOPMENT OVERVIEW

The Management and Budget Division of the Financial Management Department coordinates the budget process, which begins in January and ends in September. During this time key decisions are made regarding the levels and types of services to be provided based on the anticipated level of available resources. Revenues and expenditures are projected on the basis of information provided by City departments, outside agencies, current rate structures, historical data and statistical trends.

The budget is more than a spending plan, it serves four basic purposes:

Information: The budget is the primary way for the City to present to the Public what the Administration intends to do with the revenues that are collected. Through the budget, residents can see how and where their tax dollars and other revenues will be spent.

Accountability: – The budget is a tool for legalizing public expenditures and to account for and control the use of public resources.

Evaluating: – The budget is used to help tell how well the City is doing its job through workload and performance indicators.

Planning – The budget is used as a planning tool for management of the City to plan for the City’s future.



The first step in the annual budgeting process is to establish goals by working with the City Council at a Budget Planning Workshop held early each year. A long-range model is used to study property valuation, millage rate and their effect on funding. The largest single revenue in the General Fund, which is Ad Valorem Property Tax, is set at 4.6191 mills which will generate \$52,274,596. The Road & Bridge fund’s largest revenue is Local Option Gasoline Tax revenue which is slightly decreasing. The Stormwater Fee will remain at \$163.00 for FY 20-21. The only normal growth in the Stormwater Fee revenue occurs when a vacant lot is built on providing \$40.75 per unit additional revenue. The culvert inspection fee collected in this fund is experiencing growth as the level of construction permits begins climbing. For several years, the rapid growth in the City and the utility system required increased staff and contractor crews to keep up with the demand for connections to the system. Now with the latest market trend of moderate growth, the Utility Department is requesting 10.00 additional FTE’s to handle the increasing level of work.

Final approval of the annual budget by the City Council follows several levels of review. The original budget requests of the departments are first reviewed by the City’s Chief Financial Officer and later the City Manager. Revenue projections are made by studying multiple year trends for each revenue line item, considering population growth and the housing industry for revenues such as impact fees, building permits and inspection fees. As the updated property valuation is made available from the St. Lucie County property appraiser’s office, the effect to the City’s Ad Valorem Tax Revenues is reviewed. Through meetings with the department head, all departmental budgets are adjusted accordingly, so that a balanced budget, which meets the desired goals of the City Council, can be submitted for their review. The council conducts final review with any directed changes being made by city staff. A Balanced Budget exists when available revenues and resources (fund balance) equals the budgeted appropriations and contingencies.



City Council Budgetary Guidelines

- Operating Expenses - hold to 2.1% inflationary increase.
- Golf Course Fund – limited increase in fees based on local market.
- Millage Rate – General Fund millage is set at 4.6191.
- Millage Rate – Crosstown Parkway CIP Voted Debt – 0.9193 Mill.
- Millage Rate – Road and Bridge Operating millage is set at 0.3616.
- Stormwater Fee – No Change (\$163.00)
- Police Department Staffing - 1.60 officers per thousand of population – this component of Council policy is suspended.
- Financial Contingency is set at 20% for the General Fund, 17% for the remaining operating funds, 50% for the Building Department Fund and 17% is set for the Medical Insurance Fund.

The City's Council Budgetary Policy calls for 1.6 sworn officers per 1,000 of population. However, with the recent budget struggles, the City Council suspended this component of their policy. The proposed sworn staffing level for FY 2020-21 is 261. The City Manager is recommending adding a total of nine officers (three of the officers are detectives – Gang's Grant) due to the growth of the city. With an estimated population of 201,846 as of October 1, 2020, the staffing ratio is 1.29.

Budgetary Structure

The City's approved budget is accounted for through individual funds with various departments, which are further broken down into divisions. The level of budgetary control is the department, thus allowing the City Manager, or his designee, to transfer budgeted amounts within a department. Appropriations are used as a means of budgetary control. Any change to a department budget total or a CIP project budget requires Council action in the form of a budget amendment.

What is a Fiscal Year?

A fiscal year is twelve months starting October 1st through September 30th to which its annual operating budget applies. At the end of each fiscal year, the City determines its financial position and the results of its operation.

What is a Revenue?

Revenue are fund's the city receives from a variety of sources such as property taxes, permit fees, grants, stormwater fees, franchise fees to pay for operating and capital expenses.

What is an Expenditure?

An expenditure is a disbursement of operating revenue for goods and services.

What is a Fund?

A fiscal and accounting entity with a self-balancing set of accounts.

What is an encumbrance?

The commitment of appropriated funds to purchase an item or service.



Strategic Plan

A strategic plan is a document used to communicate the organizations goals, the actions needed to achieve those goals and all other critical elements developed during the planning exercise.

Property Tax

What is a Property Tax?

Property Taxes are levied on both real and personal property according to the property's valuation and tax rate. It is also called an ad valorem tax rate. The tax is determined by multiplying the taxable value of the property by the millage rate and then dividing the result by one thousand. The County Tax Collector is responsible under state law to collect all taxes imposed within the county.

What is a Mill of a Tax?

A mill is a rate of tax equal to \$1 for each \$1,000 of assessed property value. If your home has a taxable value of \$100,000 and the millage rate is \$1, then you pay \$100 in taxes.

Budget Amendments

Any requests for a budget amendment to provide for unbudgeted expenditures, must be funded by additional revenues or unspent appropriations and must be approved by the City Council. Such requests are handled much like original budget requests in that they must be submitted to the Office of Management and Budget for consideration. If a funding source can be identified, the balanced budget amendment schedule is then presented to the City Manager for his/her review and approval. The amendment is then brought before the City Council at two regular meetings so that an appropriate ordinance is passed which requires two readings.

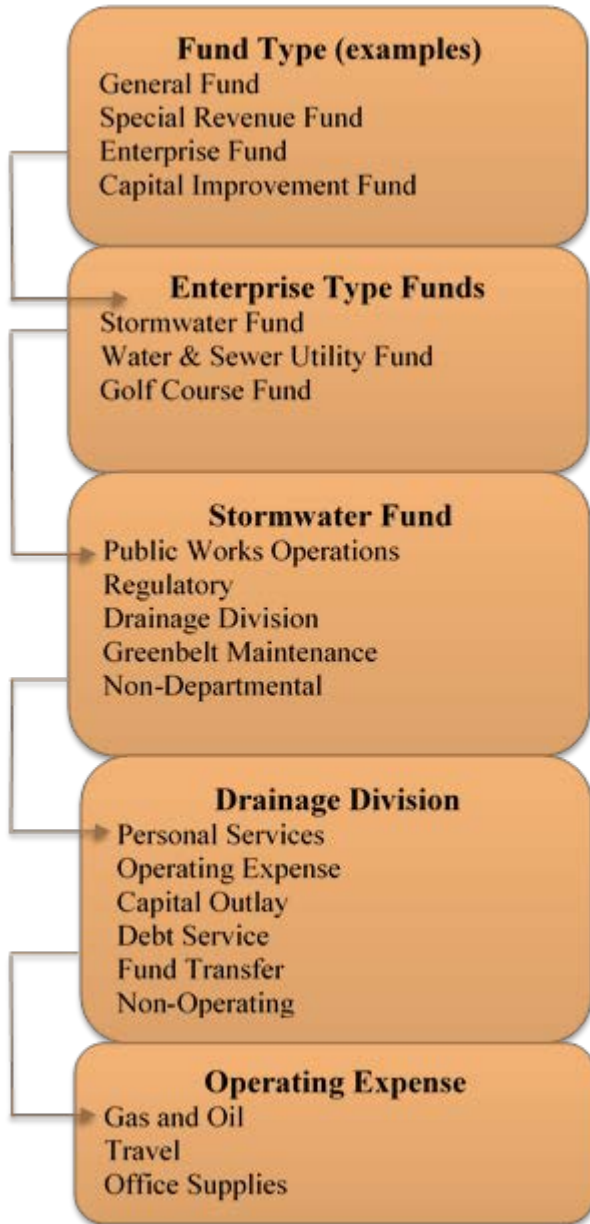
Basis of Budgeting

The City of Port St. Lucie develops its budget using the same basis as it is required to use for financial reporting, the modified accrual basis of accounting. Revenues are budgeted and will be recognized when they become measurable and available. Expenditures are budgeted and recognized when the liability is incurred. This accounting and budgeting basis apply to all of the City's governmental type funds, i.e. the General Fund and Special Revenue Funds. The City's Stormwater Fund and Water and Sewer Utility Funds are exceptions to this, as they are proprietary funds and must be accounted for using the full accrual basis of accounting. Under this format, the two enterprise funds recognize revenues when earned and expenses are recognized when incurred regardless of when the actual cash flows occur.



FUND STRUCTURE

The City’s Budget is organized into sections by fund type, cost center, category of expense and individual line items. Fund type is established by revenue and its purpose, such as Gas Tax for Road Programs. Cost centers are generally used to capture the cost of a program, such as the Drainage Division that performs drainage repairs. Categories of Expense group similar expenses such as salary and benefits into a category called Personal Expense. Line Items are the most basic tracking method, such as Office Supplies.



This is the highest level of budget organization. There are forty-nine different funds organized into eight types of funds.

The city has three Enterprise Funds. Each operation tracks its own revenue and expenses as a separate business.

Within the Stormwater Fund, there are five cost centers each representing a different program.

Under each Cost Center, there could be up to six different expense categories being used.

Within each category of expense, there are numerous individual line items.



CITY OF PORT ST. LUCIE

BUDGET CALENDAR

FISCAL YEAR 20-21

January 2020

- Start of CIP Budget – Forms and Instructions to departments
- Mandatory MUNIS Training – Time slots for departments TBD (mandatory)

S	M	T	W	T	F	S
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5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
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February 2020

- CIP Review (Assistant City Manager)
- Winter Retreat
- City Council Retreat: First Look at Budget
- City Council Retreat: CIP Update – FY 20-21 Projects

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March 2020

- Start of Operating Budget Development – Forms and Instructions to departments
- Departments submit CIP Requests to Finance
- Review requested CIP Projects with Department Heads/City Manager Approval
- Departments Goals and Objectives – linkage to strategic plan

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April 2020

- Operating Budget Requests must be entered in to MUNIS for Finance compilation
- Review and presentation of CIP – Tentative adoption of CIP by Council

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May 2020

- Finance compiles departmental budget requests
- Budget compiled to the City Manager
- Department budget review, meetings are held with City Manager

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31						





CITY OF PORT ST. LUCIE

BUDGET CALENDAR

FISCAL YEAR 20-21

June 2020

- Estimated Taxable Property Value is received from County Appraiser.
- Update the preliminary revenues.
- Review Estimated Taxable Value with City Manager.
- List of requests for enhancements are provided to the City Manager for review.
- Final revisions of tentative budget are finalized.
- Send spreadsheets to departments for department approval; signature required.
- City Manager proposed budget submitted to City Council.

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July 2020

- Certified Taxable Value is received from Property Appraiser.
- Summer Council Retreat – City Manager Proposed Budget is reviewed.
- Millage Rate and Public Hearings (date, time & location) are set for TRIM notices To citizens and then forwarded to County Property Appraiser.

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August 2020

- Final adjustments and further workshops with the City Council if needed.
- Ordinances and mailings for Street Lighting and Stormwater Fees.
- Notices of Utility Rates if needed.
- City Charter newspaper ad as required.

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September 2020

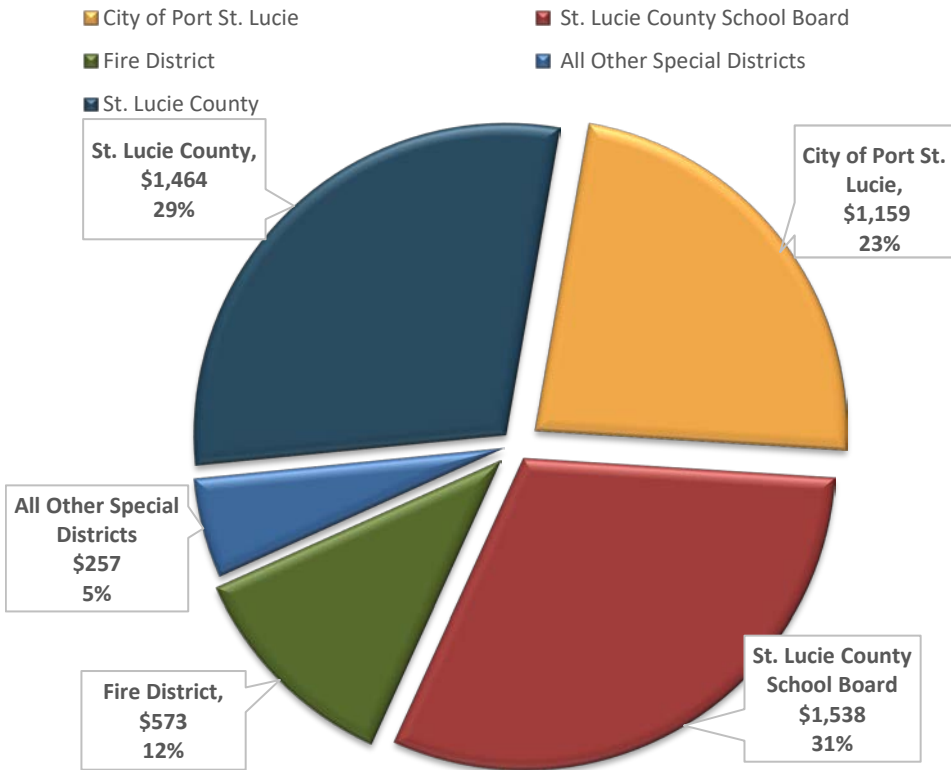
- First Public Hearing (TRIM requirement) on Proposed Budget
- Adopt proposed Millage Rate and Budget.
- TRIM Newspaper Ad as required.
- Second Public Hearing (TRIM requirement) and Final Adoption of Millage Rate and Budget.

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27	28	29	30			





PROPERTY TAX BILL



TAXABLE VALUE	FY 2019-20
With the \$50,000 Homestead exemption (includes \$25,000 for schools)	\$240,900
Taxable Amount	\$190,900
Total City Taxes	\$1,159
Schools	\$1,538
County	\$1,464
Fire Board	\$573
All Others	\$257
Total Tax Bill	\$ 4,991

Breakdown of Tax Bill based on \$240,900 Valuation

This graph is helpful in understanding the breakdown and distribution of a typical Ad Valorem Property Tax bill in the City of Port St. Lucie. In this example, a home with a taxable value of \$240,900 that qualifies for the \$50,000 homestead exemption as a primary residence will pay a total property tax bill of \$4,991.15. This chart is used as an example to show the distribution of where the tax dollars are used. The surprising point of interest for our constituents is that only 23% of their tax bill, \$1,159.52 in this example, remains in their local City budget. The largest portion of a tax bill goes to the St. Lucie School Board receiving (\$1,537.64, 31%), and to St. Lucie County Government (\$1,463.64, 29%).

How does Property Tax get calculated?

There are three factors for calculating the amount of property tax assessed on your house (or other property): the value of the property, the amount of value that is not subject to taxes (e.g., the homestead exemption), and the tax or millage rate.

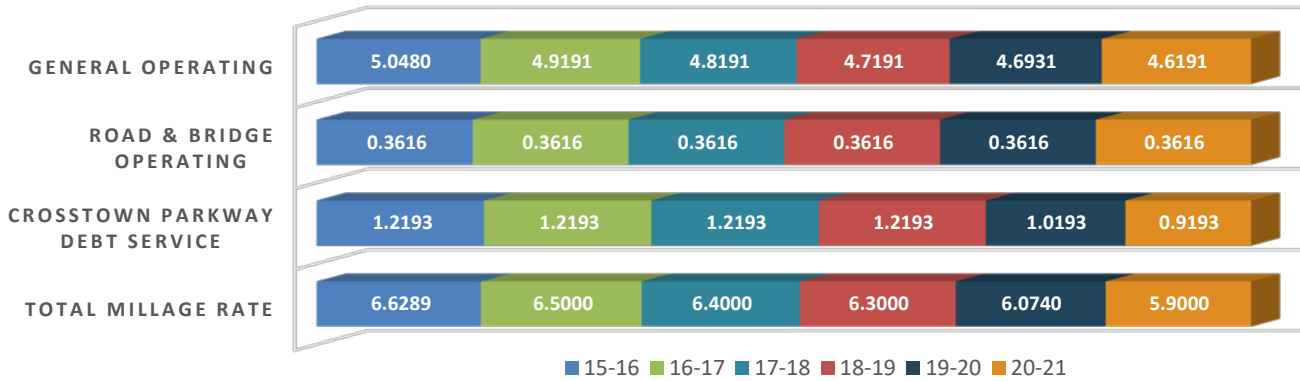
According to State legislation, the County Property Appraiser calculates the value of each property in St. Lucie County as of January 1 each year. The appropriate exemptions are then applied to reach the final taxable value. The final taxable value is multiplied by the millage rates, i.e. City, County, School Board and other taxing authorities to determine the amount of property taxes to be included in the November property tax bill. For example, if your taxable value after taking all exemptions is \$125,000 and the millage rate used to determine your taxes is 5.9000, then the City portion of your taxes would be \$737.56. The calculation is performed by taking the taxable value (\$125,000), dividing by 1,000 and multiplying by the millage rate (5.9000).

Step (1): $\frac{\$125,000}{1,000} = \125

Step (2): $\$125 \times 5.9000 = \737.50





MILLAGE RATES



The City’s millage rate is the tax rate charged against both residential and commercial properties within the city limits. It is formally called an Ad Valorem Tax Rate meaning that it is charged “per value”. All properties are assessed a taxable value by the County Property Appraiser. The tax millage rate is based upon a per \$1,000 of valuation. The tax bill for a piece of property is then calculated by multiplying the taxable value times the adopted millage rate(s). Millage rates are expressed for example as 1.2345 and are charged against the value in thousands. The basic formula is: (Appraised value/1,000)*millage rate). For example, if your home has a taxable value of \$100,000 and the millage rate is \$1, then you would pay \$100 in taxes.

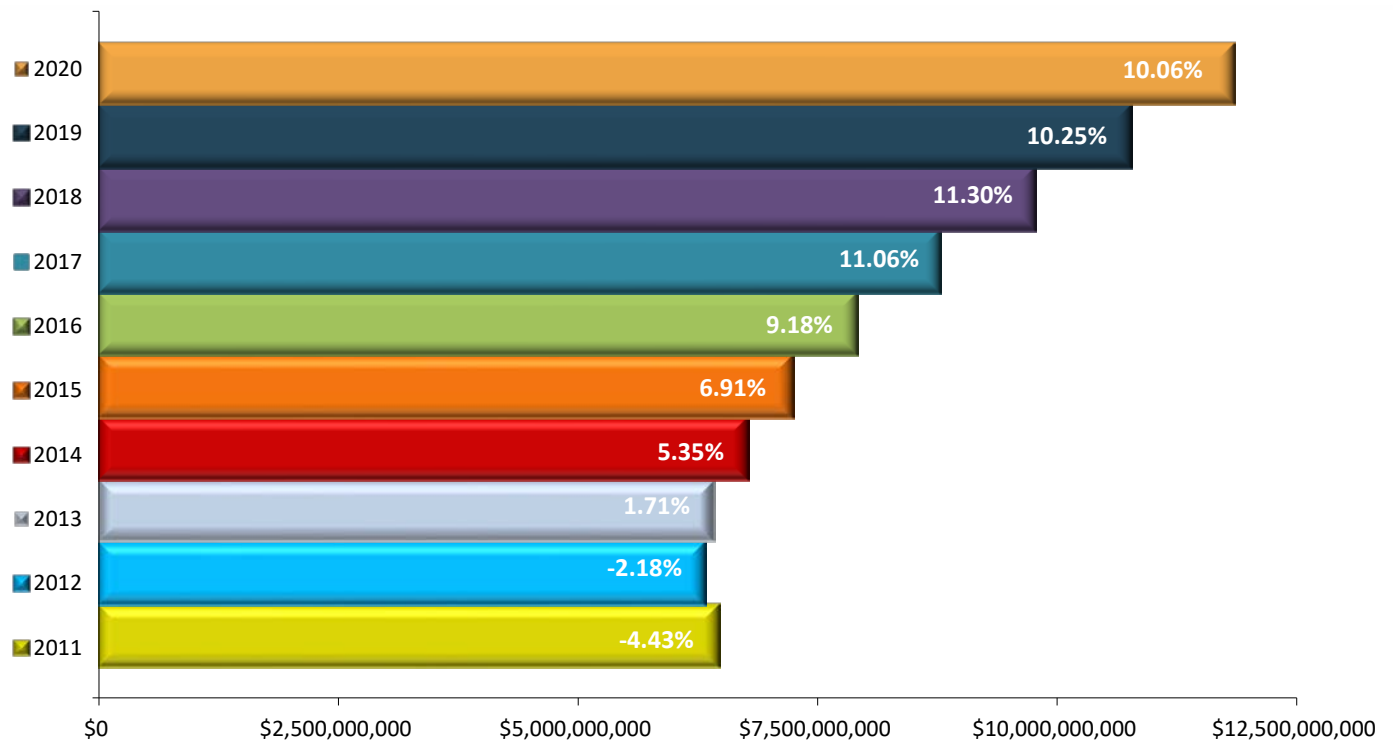
Residential property owners who use their home as their primary residence can apply for a \$50,000 homestead exemption, which drops their “billable” tax value by that amount. This chart shows five years of millage rates broken into the numerous programs that are funded by Ad Valorem Revenue. City Council has been committed to reducing the City’s tax rate for our Citizens over the last five years.

The Adopted FY 2020-21 Budget is based on a decrease of 0.1740 for a new total millage rate of 5.9000.

Impact of Millage Reduction on City Taxes for a Median Home with Homestead Exemption	FY 2019-20 TOTAL ADOPTED MILLAGE RATE 6.0740 MILLS	FY 2020-21 TOTAL PROPOSED MILLAGE RATE 5.9000 MILLS
The City’s total adopted property tax rate for FY 2020-21 is 5.9000, a reduction of 0.1740 from last year’s total tax rate.	 \$234,995	 \$240,400
Homestead Exemption Amount	(\$50,000)	(\$50,000)
Taxable Amount	\$184,995	\$190,400
Total City Millage Rate (Per \$1,000 of value)	6.0740	5.9000
Total City Taxes per Year	\$1,123.66	\$1,123.36
Difference with Proposed Millage Reduction		-\$.30



PROPERTY VALUATION



This graph shows the property valuation for the City of Port St. Lucie, which is set by the St. Lucie County Property Appraiser and is an important demographic indicator for the community. The level of taxable valuation sets the tone for the development of the budget each year. The City of Port St. Lucie has been experiencing positive growth over the last five years after coming out of the Great Recession. A Large numbers of new homes being built is pushing the total property valuation upward at more moderate levels than was experienced in the early 2000s. Most of the valuation increase is due to the strong real estate market. That served to increase the Ad Valorem Tax Revenues of the City in direct proportion.

The City has not yet reached the peak values experienced in 2007 at just over \$13 billion, even with more than \$1.5 billion increase related to new construction since this time.

The following five years experienced decreases in valuation that drove the property tax revenues lower and caused financial stress for the City. The recent six-year trend of climbing taxable value is a positive indicator for the City and a reflection of the general economy.

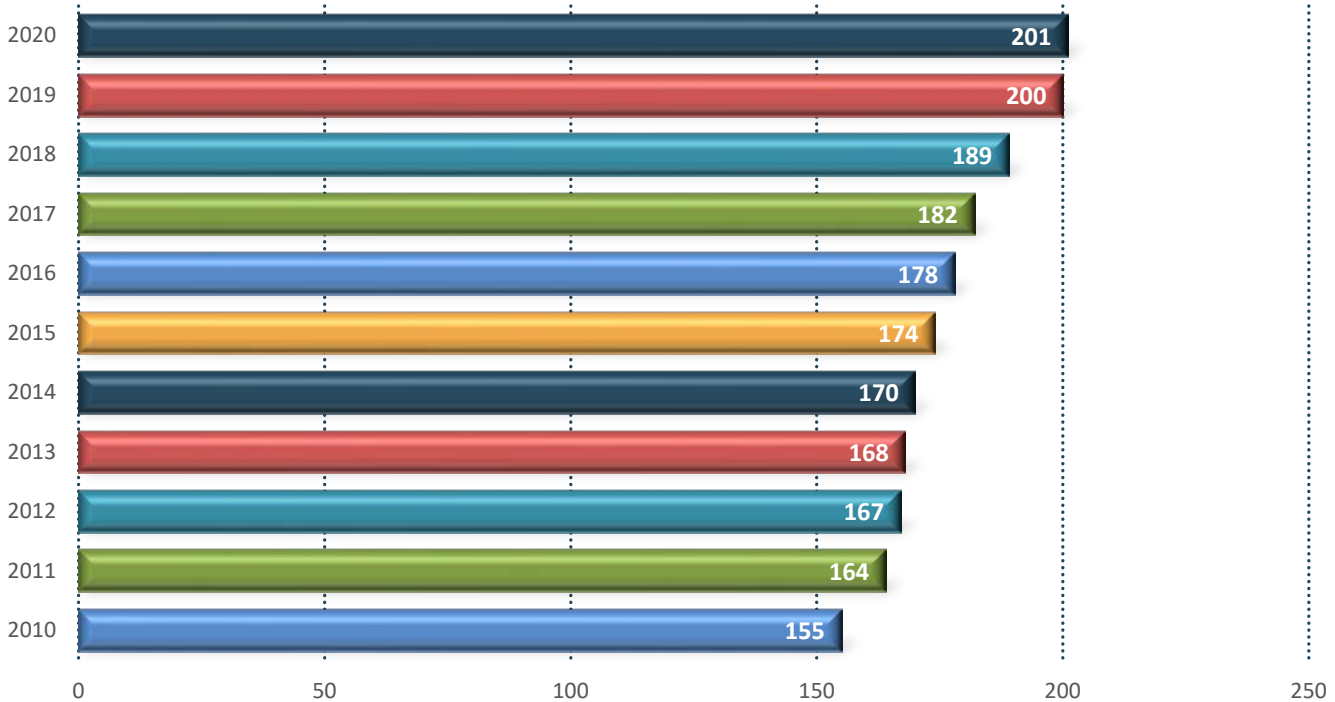
The FY 2020-21 budget is based on the certified taxable value of \$11,850,316,460 which is 10.06% greater than the prior year’s certified taxable value. This new taxable value is still only 91% of the peak value established in 2007.

The overall gain in value will generate \$4,155,255 in additional property tax revenue using the reduced millage rate of 5.9000.



POPULATION

**201,846 Projected
 in June of 2020**



This population chart shows the strong growth pattern experienced by the City of Port St. Lucie. The City was incorporated in 1961 and our population was only 330 in 1970. However, our population is estimated to be 189,344 in October 2017. Annual increases had been averaging approximately 5,000. Port St. Lucie is Florida’s seventh largest city by population and was once listed as one of the fastest growing cities in the nation. This level of growth in past years was the driving force behind the infrastructure needs of the city and also increasing levels of service. Over the years, the Parks and Recreation, Police and Utility Departments have grown to reflect the growth of the community.

The second half of this time period shows a more reasonable and steady growth although the pace of new residential construction is picking up which adds to the population. Currently, the City is again in a growth spurt adding new residential buildings at a rapid, yet sustainable level. The chart exhibits three phases in the population history. First the very rapid growth through 2008 and the middle of the chart is the downturn in the economy which caused a drop-in population and minimum growth. Then the recent phase is the slower, yet steady, population gains through 2016. The last few years have been growing at a brisk pace. The City’s future is bright!



Principal Employers in St. Lucie County in 2019 and 2010

Employers	2019			2010		
	Employees	Rank	Percentage of Total Jobs	Employees	Rank	Percentage of Total Jobs
St. Lucie County School Board	5,205	1	3.58%	5,350	1	5.04%
Indian River State College	2,265	2	1.56%	1,752	6	1.65%
Teleperformance	1,850	3	1.27%	-		0.00%
St. Lucie County	1,704	4	1.17%	1,753	5	1.65%
Publix	1,529	5	1.05%	-		0.00%
Lawnwood/HCA Medical	1,479	6	1.02%	2,710	2	2.55%
Amazon	1,243	7	0.86%	-		0.00%
City of Port St. Lucie	1,096	8	0.75%	1,206	7	1.13%
St. Lucie Medical Center	892	9	0.61%	-	-	-
Walmart Distribution Center	890	10	0.61%	2,482	4	2.34%
Florida Power and Light Company	-	-	-	1,038	9	0.98%
Liberty Health Group, Inc.	-	-	-	2,700	3	2.54%
QVC	-	-	-	1,076	8	1.01%
McDonald's				638	10	0.60%
Total	18,153		12.50%	20,705		19.49%
Total Jobs Available	145,243			106,256		

Sources: Economic Development Council (EDC) of St. Lucie; Florida Department of Economic Opportunity; City of Port St. Lucie Payroll Department and St. Lucie County Consolidated Annual Financial Report.

Note: State and Federal employers are not ranked. Information listed is for St. Lucie County only- specific city only information is not available. This graph uses the most recent County and EDC data available.



ECONOMICAL STATISTICS

Demographic & Economic Statistics: Last Ten Fiscal Year

Fiscal Year	Personal Income (1)	Per Capita Personal Income (1)	Public School Enrollment (2)	Unemployment Percentage (1)
2010	16,414,400,000	38,605	26,352	13.2 %
2011	17,507,000,000	40,870	25,543	11.9 %
2012	19,202,500,000	44,428	25,929	10.1 %
2013	18,870,000,000	43,188	26,045	9.1 %
2014	20,715,000,000	46,672	26,327	7.3 %
2015	22,105,000,000	48,727	26,266	6.0 %
2016	23,614,000,000	50,831	26,299	5.8 %
2017	24,825,600,000	52,438	26,755	4.7 %
2018	26,140,273,000	54,228	26,523	3.9 %
2019	n/a	n/a	26,272	3.5%

SOURCE: St. Lucie County Public School System; U.S. Department of Labor

NOTE: Public school and unemployment figures include Port St. Lucie only. All other figures cover the Port St. Lucie Metropolitan Statistical Area (MSA). (1) Prior year revisions included per U.S. Department of Labor. (2) Starting in 2010, includes Savanna Ridge, Renaissance, and Nau Charter schools. Starting in 2011, includes Palm Pointe Charter School.

Construction Values: Last Ten Fiscal Years

Fiscal Year	Residential Value	Number of Residential Units	Commercial Value	Number of Commercial Units
2010	15,955,030	198	72,674,854	322
2011	20,315,132	188	52,119,534	245
2012	20,568,540	162	96,402,278	279
2013	50,306,661	430	59,575,324	292
2014	103,680,020	836	21,290,019	276
2015	121,984,614	928	42,343,799	353
2016	180,388,212	1,165	163,062,804	328
2017	207,284,671	1,492	57,745,656	367
2018	423,544,740	2,677	101,604,785	232
2019	503,001,543	2,546	172,844,438	242
Current Year Increase (Decrease) over Prior Year				
Quantity & Amount	\$79,456,803	(131)	\$71,239,653 (+)	10
Percentage Change	18.76%	(4.89%)	70.11%	4.31%

Source: City of Port St. Lucie Building Department. The construction permit data switched from calendar year (January 1 – December 1) to fiscal year (October – September 30) starting with Year 2011 figures.



STAFFING OVERVIEW

Staffing levels are set by the proposed budget, which provides the funding for the approved listing of positions. Most operating budgets are a large percentage of salaries and benefits. Thus, the staffing level is a critical component of the budget. During the downturn of the economy and the years of falling taxable value, steps were taken to control costs which lead to reducing the staffing costs. The City froze payrates and raised the employee health insurance contributions. In addition to these adjustments, the City reduced staffing levels by an overall 21% in those years. The trend in FTE's reported in the General Fund follows closely the trend of property tax revenue in the General Fund which is the largest single revenue in this fund.

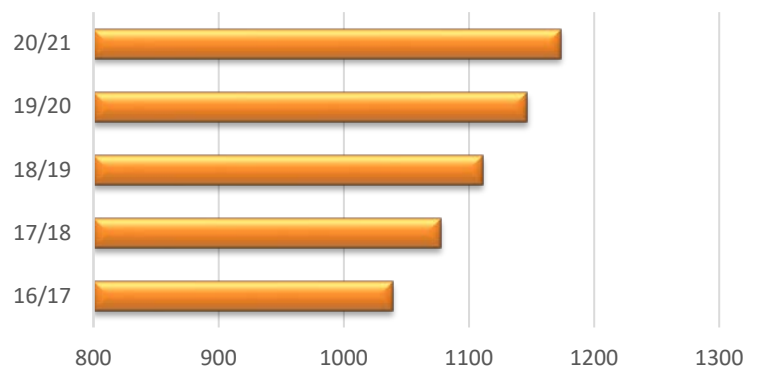
The City of Port St. Lucie's proposed FY 2020-21 Budget allows for a staffing level of 1,173.63 FTE's (Full Time Equivalent). That is a net increase of 27 FTE's.

For budget purposes, staff positions are counted and measured using an FTE (Full Time Equivalent) basis. One FTE is a budgeted position that is scheduled for 80 work-hours in a two-week pay period. By gathering payroll data on the number of hours being paid during the year, the budgeted number of FTE's can be compared to the number of actual FTE's used. A monthly report tracks these variances and can identify vacancies, which represent savings, and also identify any over staffing that might accidentally occur. During the years of staffing cuts many departments were able to drop vacant positions and minimize actual layoffs. With the difficult financial position of the City, the Council suspended the Police Sworn staffing policy of 1.6 officers per thousand of population.

The current sworn staffing level in FY 2020-21 is 261 which establishes a staffing ratio of 1.29 with the assumed population of 201,846.

The following pages represent a listing of the total number of full-time and part-time positions approved along with the position title. Included is a summary listing of proposed FTE increases by fund and department. Positions are converted to full time equivalent with 80 hours per two week pay period equaling 1.0 FTE. This allows tracking of man-hours which controls salaries being paid.

City of Port St. Lucie Staff Changes





CITY OF PORT ST. LUCIE ADOPTED 20-21 NEW POSITIONS

GENERAL FUND DEPARTMENTS – 001 FUND		
1320-INFORMATION TECHNOLOGY	1.00	Security Technician
POLICE DEPARTMENT		
2130-P.D.-OPERATIONS/PATROL	4.00	Patrol Officers
2105-P.D.-SERVICES BUREAU	1.00	Police Service Aide
2110-P.D.-SERVICES BUREAU	1.00	Grant/Budget Analyst
2139-P.D.-NPB TRAFFIC UNIT	1.00	Traffic Sergeant
2112-P.D.-SPECIAL INVESTIGATION UNIT	1.00	Sergeant (CID) Gangs Grant
2112-P.D.-SPECIAL INVESTIGATIONS UNIT	3.00	Police Officers (Detectives)Gang Grant
NEIGHBORHOOD SERVICES		
2135-N.S. CODE COMPLIANCE	1.00	Code Compliance Specialist
2135-N.S. CODE COMPLIANCE	1.00	Code Compliance Specialist/Solid Waste Specialist
PARKS AND RECREATION		
7205-P&R ADMINISTRATION	1.00	Office Manager
GENERAL FUND TOTAL	15.00	
BUILDING DEPARTMENT -110 FUND		
2405-ADMINISTRATION	1.00	Office Assistant
2420-INSPECTIONS	2.00	Building Inspectors
2425-PLAN REVIEW	1.00	Building Plans Examiner, I
	1.00	Building Chief Plans Examiner
BUILDING FUND TOTAL	5.00	
UTILITY SYSTEMS FUND		
1348-UTILITIES/WATER DISTRIBUTION	2.00	Water Meter Technician
1350-TECHNICAL SERVICES	1.00	Compliance Officer
	1.00	Construction Coordinator
1355-UTILITY ENGINEERING	1.00	Inspector
3311-WATER SERVICES-CROSS CONNECTION	1.00	Cross Connection Technician
3316-WATER DISTRIBUTION/PREVENTIVE MAINTENANCE	1.00	Preventive Maintenance
3380-Liftstations	2.00	Maintenance Worker(s)
3390-TELEMTRY AND INSTRUMENTATION	1.00	Assist. Safety and Training Coordinator
TOTAL UTILITY SYSTEMS FUND	10.00	
TOTAL 2020-21 ADOPTED (Citywide new positions)	30.00	



SUMMARY OF BUDGETED POSITIONS ADOPTED BUDGET – FY 2020-21

(FULL-TIME EQUIVALENT)				
GENERAL FUND DEPARTMENTS	PRIOR FY 2018-19	CURRENT FY 2019-20	ADOPTED FY 2020-21	INCREASE (DECREASE)
1100-CITY COUNCIL	2.00	2.00	2.00	0.00
1200-CITY MANAGER	6.00	6.00	7.00	1.00
1210-CITY CLERK	9.00	9.00	9.00	0.00
1300-FINANCE	27.06	39.63	39.63	0.00
1310-HUMAN RESOURCES	14.63	15.63	15.63	0.00
1311-COMMUNICATIONS	10.00	11.00	11.00	0.00
1312-NEIGHBORHOOD SERVICES	2.40	2.40	2.53	0.13
1320-INFORMATION SERVICES	28.00	29.00	30.00	1.00
1330-OFFICE OF MANAGEMENT & BUDGET	3.00	0.00	0.00	0.00
1335-ROCUREMENT MANAGEMENT	8.13	0.00	0.00	0.00
1400-LEGAL COUNSEL	16.00	16.00	16.00	0.00
1500-PLANNING	11.80	12.80	12.80	0.00
2105-P.D.-OPERATIONAL SUPPORT SERVICES	29.00	29.90	30.90	1.00
2110-P.D.-ADMINISTRATION	8.00	8.00	9.00	1.00
2115-P.D.-DETECTIVE	34.00	39.00	39.00	0.00
2123-P.D.-DOMESTIC VIOLENCE	3.00	3.00	3.00	0.00
2130-P.D.-OPERATIONS/PATROL	169.00	173.00	177.00	4.00
2131-P.D.-NPB DISTRICT SUPPORT	16.50	14.50	14.50	0.00
2134-P.D.-SCHOOL CROSSING GUARDS	14.46	14.02	14.02	0.00
2135-NEIGHBORHOOD SERVICES-CODE COMPLIANCE	22.25	22.30	24.30	2.00
2136-FINANCE-BUSINESS TAX	3.00	0.00	0.00	0.00
2139-P.D.-NPB TRAFFIC UNIT	5.00	9.00	10.00	1.00
2500-EMERGENCY OPERATIONS	0.00	2.00	2.00	0.00
2910-NEIGHBORHOOD SVCS. – NUISANCE ABATEMENT	1.00	1.00	1.00	0.00
3900-PUBLIC WORKS-KPSLB	4.00	4.00	4.00	0.00
4135-FACILITIES MAINTENANCE	15.00	18.10	18.10	0.00
4136-A/C MAINTENANCE – BLDG.	3.00	0.00	0.00	0.00
5100-SUMMER YOUTH PROGRAM	1.08	1.08	1.08	0.00
5200-INDUSTRY DEVELOPMENT	1.00	1.00	1.00	0.00
5520-ECONOMIC DEVELOPMENT(VGTI)	2.00	2.00	0.00	(2.00)
6200-P.D.-ANIMAL CONTROL	12.50	12.50	12.50	0.00
7200-RECREATION	13.40	14.83	14.83	0.00
7201-AIROSO COMMUNITY CENTER	8.20	8.56	8.56	0.00
7202-GYMNASIUM	4.75	5.29	5.29	0.00
7205-PARKS & REC. ADMINISTRATION	6.63	6.00	7.00	1.00



SUMMARY OF BUDGETED POSITIONS ADOPTED BUDGET – FY 2020-21

GENERAL FUND DEPARTMENTS-CONTINUED	PRIOR FY 2018-19	CURRENT FY 2019-20	ADOPTED FY 2020-21	INCREASE (DECREASE)
7210-PARKS	43.05	50.85	50.85	0.00
7215-BOTANICAL GARDENS	1.38	1.73	1.73	0.00
7216-MCARTY RANCH PRESERVE	1.00	1.00	1.00	0.00
7235-TURF MAINTENANCE	6.30	7.00	7.00	0.00
7500-MIDFLORIDA EVENT CENTER	3.00	3.00	24.99	21.99
7501-MIDFLORIDA EVENT CENTER- MAINTENANCE	14.75	11.86	0.00	(11.86)
7502-FITNESS CENTER	5.88	6.91	6.91	0.00
7503-RECREATION	9.20	10.13	10.13	0.00
7504-MIDFLORIDA EVENT CENTER-HOSPITALITY	11.13	11.13	0.00	(11.13)
FUND TOTAL	638.46	666.15	679.28	13.13

BUILDING DEPARTMENT FUND	PRIOR FY 2018-2019	CURRENT FY 2019-20	ADOPTED FY2020-21	INCREASE (DECREASE)
2405-ADMINISTRATION	11.81	13.81	14.81	1.00
2410-LICENSING	6.00	7.00	7.00	0.00
2415-PERMITTING	9.00	12.00	12.00	0.00
2420-INSPECTIONS	29.00	28.00	30.00	2.00
2425-PLANS REVIEW	11.00	11.00	13.00	2.00
FUND TOTAL	66.81	71.81	76.81	5.00

NSP 3 FUND-114	PRIOR FY 2018-2019	CURRENT FY 2019-20	ADOPTED FY2020-21	INCREASE (DECREASE)
5500-NSP3 ADMINISTRATION	0.25	0.10	0.05	(0.05)
FUND TOTAL	0.25	0.10	0.05	(0.05)

NSP FUND - 116	PRIOR FY 2018-2019	CURRENT FY 2019-20	ADOPTED FY2020-21	INCREASE (DECREASE)
5510-NSP ADMINISTRATION	0.30	0.55	0.28	(0.27)
FUND TOTAL	0.30	0.55	0.28	(0.27)

C.D.B.G. FUND - 118	PRIOR FY 2018-2019	CURRENT FY 2019-20	ADOPTED FY2020-21	INCREASE (DECREASE)
5910-CDBG ADMINISTRATION	2.36	2.20	1.47	(0.73)
FUND TOTAL	2.36	2.20	1.47	(0.73)

S.H.I.P. FUND – 119	PRIOR FY 2018-2019	CURRENT FY 2019-20	ADOPTED FY2020-21	INCREASE (DECREASE)
5510-SHIP	0.19	0.20	1.47	(0.73)
FUND TOTAL	0.19	0.20	1.47	(0.73)



SUMMARY OF BUDGETED POSITIONS

ADOPTED BUDGET – FY 2020-21

	PRIOR FY 2018-2019	CURRENT FY 2019-20	ADOPTED FY2020-21	INCREASE (DECREASE)
PUBLIC WORKS DEPARTMENT				
4105-OPERATIONS	24.00	25.00	22.00	(3.00)
4118-REGULATORY	11.00	8.00	11.00	3.00
4121-TRAFFIC CONTROL/IMPROV.	21.00	21.00	21.00	0.00
4125-STREETS	10.00	12.00	12.00	0.00
4126-DRAINAGE	49.00	47.00	47.00	0.00
4127-GREENBELT/WATERWAY MAINT.	11.00	11.00	11.00	0.00
FUND TOTAL	126.00	124.00	124.00	0.00

	PRIOR FY 2018-2019	CURRENT FY 2019-20	ADOPTED FY2020-21	INCREASE (DECREASE)
NPDES FUND-112				
4126-DRAINAGE	1.00	1.00	1.00	0.00
FUND TOTAL	1.00	1.00	1.00	0.00

	PRIOR FY 2018-2019	CURRENT FY 2019-20	ADOPTED FY2020-21	INCREASE (DECREASE)
HALF-CENT SALES TAX				
4105-OPERATIONS	2.00	2.00	1.00	(1.00)
FUND TOTAL	2.00	2.00	1.00	(1.00)

	PRIOR FY 2018-2019	CURRENT FY 2019-20	ADOPTED FY2020-21	INCREASE (DECREASE)
UTILITY DEPARTMENT				
1340-ADMINISTRATION	10.50	10.00	10.00	0.00
1346-CUSTOMER SERVICE	29.50	27.50	27.50	0.00
1347-BILLING	8.00	8.00	6.00	(2.00)
1348-METER READERS	2.00	4.00	6.00	2.00
1350-TECH. SERVICES	9.50	9.50	11.50	2.00
1355-UTILITY ENGINEERING	4.50	5.50	7.50	2.00
1360-MAPPING	9.00	9.00	10.00	1.00
1375-INSPECTORS	11.00	12.00	15.00	3.00
1380-LAB	7.00	7.00	8.00	1.00
3310-WATER SVS.-PLANT	13.00	13.00	13.00	0.00
3311-WATER SVS.-CROSS CONNECTION	6.00	7.00	8.00	1.00
3312-JEA WATER FACILITIES	8.00	8.00	8.00	0.00
3316-WATER DISTREBUTION/PREVENTIVE MAINT.	28.00	28.50	25.50	(3.00)
3345-WAREHOUSE	8.00	9.00	9.00	0.00
3360-MAINTENANCE	6.00	6.00	6.00	0.00
3370-INFLOW & INFILTRATION	7.00	7.00	7.00	0.00
3380-LIFTSTATIONS	15.00	15.00	17.00	2.00
3390-TELEMETRY & INSTRUMENTATION	18.00	18.00	19.00	1.00
3512-WP WASTEWATER PLANT	8.00	8.00	8.00	0.00



SUMMARY OF BUDGETED POSITIONS ADOPTED BUDGET – FY 2020-21

	PRIOR FY 2018-2019	CURRENT FY 2019-20	ADOPTED FY2020-21	INCREASE (DECREASE)
UTILITY DEPARTMENT-CONTINUED				
3513-GLADES WWTP	10.00	10.00	10.00	0.00
3516-WASTEWATER COLLECTIONS/PRE. MAINT.	25.00	25.00	25.00	0.00
3560-WASTEWATER MAINTENANCE	6.00	6.00	6.00	0.00
FUND TOTAL	249.00	253.00	263.00	10.00

	PRIOR FY 2018-2019	CURRENT FY 2019-20	ADOPTED FY2020-21	INCREASE (DECREASE)
UTILITIES/CONNECTIONS				
3315-WATER DISTRIBUTION	3.00	3.00	3.00	0.00
3515-WASTEWATER COLLECTION	8.00	9.00	9.00	0.00
FUND TOTAL	11.00	12.00	12.00	0.00

	PRIOR FY 2018-2019	CURRENT FY 2019-20	ADOPTED FY2020-21	INCREASE (DECREASE)
GOLF COURSE				
7250-MAINTENANCE DIVISION	4.00	4.00	4.00	0.00
7251-OPERATIONS DIVISION	5.38	5.38	5.38	0.00
FUND TOTAL	9.38	9.38	9.38	0.00

	PRIOR FY 2018-2019	CURRENT FY 2019-20	ADOPTED FY2020-21	INCREASE (DECREASE)
NEIGHBORHOOD IMPROVEMENT FUND				
127-NEIGHBORHOOD SERVICES	1.25	1.25	1.25	0.00
FUND TOTAL	1.25	1.25	1.25	0.00

	PRIOR FY 2018-2019	CURRENT FY 2019-20	ADOPTED FY2020-21	INCREASE (DECREASE)
CRA				
5210-CRA	2.00	2.00	2.00	0.00
FUND TOTAL	2.00	2.00	2.00	0.00

	PRIOR FY 2018-2019	CURRENT FY 2019-20	ADOPTED FY2020-21	INCREASE (DECREASE)
SOLID WASTE				
1900-GENERAL-SOLID WASTE	1.00	1.00	1.09	(.09)
FUND TOTAL	1.00	1.00	1.09	(.09)

CITY TOTAL	1,111.0	1,146.63	1,173.63	27.00
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POLICE DEPARTMENT TOTAL	319.46	332.92	343.92	11.00
PARKS AND RECREATION TOTAL	99.78	112.0	113.30	1.00

*Positions are converted to Full-Time Equivalent with 80 hours per two-week pay period equaling 1.0 FTE. This allows tracking of manhours which controls salaries being paid. The Half-Cent Sales tax and VGTI reduced their ftes by a total of 3.00.



FINANCIAL MANAGEMENT POLICIES

The National Advisory Council on State and Local Budgeting (NACSLB) developed a comprehensive set of recommended budget practices that has been endorsed by the Government Finance Officers Association (GFOA). These recommended practices provide a framework for the budget process encompassing a broad scope of governmental planning and decision-making with regard to the use of resources.

Element #4 of Principle #2, Adopt Financial Policies addresses the need for jurisdictions to establish policies. As such, following are recommended financial management policies developed within the guidelines of the NACSLB.

Policy #1: Revenue estimates for annual budget purposes should be conservative. Property taxes should be budgeted at 95.5% of the Property Appraiser's estimate as of July.

Policy #2: The annual operating budget should be maintained in such a manner as to avoid an operating fund deficit. The annual budget should show fiscal restraint. Operating expenditures should be managed to create a positive cash balance (surplus) or not to exceed available resources in each fund at the end of the fiscal year.

Policy #3: Reserve funds should not be used to fund recurring expenditures. Fund balances should be maintained at fiscally sound levels in all funds. Such levels are delineated below:

- General Fund – The target is to maintain an unassigned fund balance of 20% of operating expenditures. This is the target that the unassigned fund balance should not fall below without establishing a replenishment plan.
- Building Permit Fund – The target fund balance is set at six months operating expenditures (50%). This is the target that the fund balance should not fall below without establishing a replenishment plan.
- Enterprise Funds – The target unrestricted net asset balance is set at two months operating expenses (17%). This is the target that the fund balance should not fall below without establishing a replenishment plan.

Policy #4: The City shall maintain adequate protection from loss due to property damage or liabilities of the City. The City shall maintain a self-insurance program for medical benefits for employees and dependents. Risks in excess of fixed individual limits of \$250,000 annually are coinsured with an outside insurance carrier. The carrier is also responsible for excess costs over an aggregate limit. The City also maintains self-insurance programs for workers' compensation, and property and general liability risks. The City carries stop loss coverage for these programs and ensures adequate resources are available to support the value of incurred but not reported (IBNR) claims.

Policy #5: The City will not commit itself to the full extent of its taxing authority.

Policy #6: The City will not fund ordinary municipal services with temporary or nonrecurring revenue sources.

Policy #7: Indirect costs associated with the operations of Enterprise Funds will be identified and accounted against the operations of those funds and be reimbursed to the General Fund.

Policy #8: Fee schedules and user charges should be annually reviewed for adjustment to ensure that rates are equitable and cover the total cost or a portion of the total cost as established by policy of City Council.



FINANCIAL MANAGEMENT POLICIES CONTD.

Policy #9: The financial burden on the City’s taxpayers must be minimized through systematic annual program reviews and evaluation aimed at improving the efficiency and effectiveness of City programs. As such, the annual budget will be based on the City Council’s long-term strategic plan, implemented by departmental goals and objectives.

Policy #10: City management is responsible for recovery of budgeted and non-ad valorem revenues as planned for in the budget. Management shall maintain adequate billing and claiming processes in order to effectively manage accounts receivable in conformance with the fiscal plan and sound business principles.

Policy #11: Every appropriation, except an appropriation for a capital improvement expenditure, shall lapse at the close of the fiscal year to the extent that it has not been expended or encumbered. An appropriation for a capital improvement expenditure shall continue in force, i.e. not be required to be re-budgeted, until the purpose for which it was made has been accomplished or abandoned; the purpose of any such appropriation shall be deemed abandoned if three (3) years pass without any disbursement from or encumbrance of the appropriation unless extended by action of the City Council.

DEBT MANAGEMENT

Policy #12: The City complies with its debt management policy.

INVESTMENT MANAGEMENT

Policy #13: The City complies with its investment management policy.

ACCOUNTS MANAGEMENT

Policy #14: Accounting systems shall be maintained in order to facilitate financial reporting in conformance with generally accepted accounting principles of the United States.

Policy #15: An annual financial audit shall be prepared in conformance with Florida state law.

Policy #16: Financial systems shall be maintained in a manner that provides for the timely monitoring of expenditures, revenues, and receivables/billing status on an ongoing basis.

Policy #17: The City shall annually seek the GFOA Certificate of Achievement for Excellence in Financial Reporting and Distinguished Budget Presentation Award.

LONG-TERM FINANCIAL PLANNING

As detailed in the Capital Improvement Program section in this budget document, the City uses a five-year model for long-range planning in the general fund and all enterprise funds. The plans, including a five-year capital improvement plan, are updated annually. The City Council’s main objectives are: A) To preserve the quality of life by providing and maintaining adequate financial resources necessary to sustain a sufficient level of municipal services, B) To respond to changes in the economy, the priorities of governmental and non-governmental organizations, and other changes that may affect the City’s financial well-being, C) To protect the City from emergency fiscal crisis by ensuring the maintenance of service even in the event of an unforeseen occurrence, and D) To maintain a strong credit rating in the financial community through sound, conservative financial decision-making.

Additionally the City Council has established a preference for pay-as-you-go financing as a significant capital financing source but will ultimately determine the most appropriate financing structure for each capital project on an individual basis after examining all relevant factors of the project. Fund balances in excess of required debt and other continuing obligations may be used as a capital source for pay-as-you-go financing.



BUDGET SUMMARY

The following section summarizes the budgeted revenues, expenditures and fund balances for the City of Port St. Lucie, which is grouped by fund type. Audited ending fund balances at September 30, 2019 are combined with the estimated revenues and expenditures for FY 2019-20 to arrive at expected opening fund balances for October 1, 2020, the first day of the new budget year. Where a confident projection is available, it is the policy of the City to use this as a funding source, called budgeted cash carryforward.

A policy of full disclosure of all funds requires inclusion of the total projected fund balance. This revenue source first funds the Undesignated Reserves in each operating fund, which is allowed by the City Council Financial Policy. Any fund balance above the allowed Reserves will fund operations in the new budget year. Having a fund balance to use as cash carryforward to start a new budget year has proven extremely helpful financially. The City's largest revenues, Ad Valorem Taxes and Stormwater Fees, do not start strong collections until the third or fourth month of the budget year. Fund balances exist as a result of cost containment efforts on behalf of the City staff and/or revenues collected greater than budgeted. Savings on large capital projects as well as incomplete capital projects can occasionally generate significant fund balances to be used as cash carryforward. When the annual audit confirms any additional available fund balances, the approved budgets and their programs can be adjusted if required or the City Council may choose to address an unbudgeted project. A portion of the carryforward figure is the \$16.4 million reserve fund for the Utility Operations that was set aside for rate stabilization.

The City Council approved a 20% Financial Reserve Policy in Fiscal Year 20-21 in the General Fund. All other funds will maintain a 17% reserve except for the Building Department. Any additional operational savings will always generate a yearend balance plus the sizable Utility reserve previously noted.

REVENUE SUMMARY

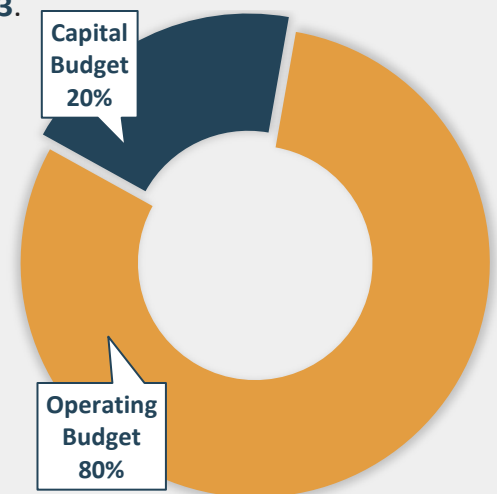
The consolidated total of all budgeted Revenues and Balances Carried Forward is \$52.3 million greater than the previous year. Ad Valorem tax revenues increased due to a 10.06% increase in value. Business Tax and Electric Utility Tax are also experiencing stronger collections which is primarily driven by the growth in population.

EXPENDITURE SUMMARY

Total budgeted expenditures are budgeted to increase by \$82 million (18.1%) when compared to the previous year. Several areas such as personal services, fund transfers, capital projects and debt service increased. The increase in capital expenditures is for the most part are the results of Half Cent Sales Tax CIP which was approved by voter referendum.

The City adopts one budget every year, which includes Operating and Capital.:

- The City's **Operating Budget** for FY 2020-21: **\$428,536,773.**
- The City's **Capital Improvement Funds** for FY 2020-21: **\$105,358,003.**



CITY OF PORT ST. LUCIE

SUMMARY OF REVENUES, EXPENDITURES & FUND BALANCES

ADOPTED BUDGET - FY 2020-21

	***** GOVERNMENTAL FUNDS *****			** PROPRIETY **								Increase
	General	Special	Capital	** FUNDS **	Debt	Internal	Trust	Totals	Totals	Totals*		<Decrease>
	Fund	Revenue	Project	Enterprise	Service	Service	Funds	2020-21	2019-20	2018-19		FY 20-21/19-20
CASH BALANCES CARRYFORWARD:	\$ 32,908,835	\$ 80,136,472	\$ -	\$ 53,722,408	\$ 6,501,949	\$ 30,813,837	\$ 1,174,699	\$ 205,258,200	\$ 152,987,876	\$ 115,424,711		\$ 52,270,324
(Projected Beginning Fund Balances - 10-1-20)												
REVENUES & SOURCES:												
Taxes (includes other taxes)	58,890,871	6,596,607	14,562,134	-	10,435,138	-	-	90,484,750	85,522,410	74,378,335		4,962,340
Utility Service Tax	13,734,746	-	-	-	-	-	-	13,734,746	13,598,759	12,691,115		135,987
Franchise Fees	11,897,000	-	-	-	-	-	-	11,897,000	11,600,000	11,390,860		297,000
Licenses and Permits	1,895,676	9,944,507	-	-	-	-	-	11,840,183	1,568,024	1,419,800		10,272,159
Intergovernmental	11,799,401	28,932,895	4,516,720	-	-	-	115,000	45,364,016	49,198,338	51,673,478		(3,834,322)
Fines and Forfeitures	958,650	-	-	-	-	-	-	958,650	888,029	773,447		70,621
User Fees and Miscellaneous Revenues	6,061,863	25,504,069	4,361,600	125,632,837	47,287	24,816,262	-	186,423,918	186,744,416	159,607,904		(320,498)
Use of Reserves/Budgeted Beginning Balance*	11,436,163	18,592,139	31,091,421	26,749,903	-	665,649	55,000	88,590,275	55,936,477	52,138,073		32,653,798
Other Financing Sources	8,461,528	7,863,727	50,826,128	17,449,855	-	-	-	84,601,238	46,868,209	46,463,878		37,733,029
TOTAL REVENUES AND SOURCES	125,135,898	97,433,944	105,358,003	169,832,595	10,482,425	25,481,911	170,000	533,894,776	451,924,662	410,536,890		81,970,114
TOTAL REVENUES AND BALANCES:	\$ 158,044,733	\$ 177,570,416	\$ 105,358,003	\$ 223,555,003	\$ 16,984,374	\$ 56,295,748	\$ 1,344,699	\$ 739,152,976	\$ 604,912,538	\$ 525,961,601		\$ 134,240,438
EXPENDITURES:												
Personal Services	\$ 72,980,210	\$ 13,849,878	\$ 102,095	\$ 31,490,165	\$ -	\$ -	\$ -	\$ 118,422,348	\$ 112,606,616	\$ 103,756,237		\$ 5,815,732
Operating Expenses	23,054,530	31,317,885	-	41,446,886	5,000	22,552,939	170,000	118,547,240	112,071,777	99,739,273		6,475,463
Capital Outlay & Capital Projects	3,289,770	3,713,583	93,078,994	13,881,084	-	-	-	113,963,431	58,497,607	48,978,361		55,465,824
Debt Services	6,190,054	25,242,221	-	29,196,523	8,559,657	-	-	69,188,455	74,012,608	74,798,639		(4,824,153)
Budgeted Contingencies/Budgeted Ending Rese	-	2,239,459	11,189,098	14,666,051	1,816,132	2,863,701	-	32,774,441	51,986,073	37,563,165		(19,211,632)
Fund Transfers (Includes Internal Charges)	19,621,334	21,070,918	987,816	39,151,886	101,636	65,271	-	80,998,861	42,749,981	45,701,215		38,248,880
TOTAL EXPENDITURES	125,135,898	97,433,944	105,358,003	169,832,595	10,482,425	25,481,911	170,000	533,894,776	451,924,662	410,536,890		81,970,114
BUDGETED DESIGNATED RESERVES	\$ 21,562,257	\$ 61,544,333	\$ -	\$ 27,401,857	\$ 8,286,709	\$ 33,011,889	\$ 1,119,699	\$ 152,926,744	\$ 204,973,949	\$ 152,987,876		\$ (52,047,205)
(Projected Ending Fund Balances - 9-30-21)												
TOTAL APPROPRIATED EXPENDITURES AND RESERVES	\$ 146,698,155	\$ 158,978,277	\$ 105,358,003	\$ 197,234,452	\$ 18,769,134	\$ 58,493,800	\$ 1,289,699	\$ 686,821,520	\$ 656,898,611	\$ 563,524,766		\$ 29,922,909

* - We have changed the way we budget for reserves. In prior years we presented total reserves as revenue source and projected ending reserves as a use of resources. For the budget we are not including these balances in our totals.



CITY OF PORT ST. LUCIE REVENUE DESCRIPTION AND OVERVIEW

The revenue and sources budgeted for all funds for FY 2020-21 is \$533,894,776. These amounts include personnel, operating, capital, and transfers between funds. The adopted budget for FY 2020-21 is 18.1% greater than the FY 2019-20 adopted budget which utilizes reserves for planned one time uses. The increase is due to planned CIP Projects, increases in operations, deferred maintenance of buildings and debt retirement.

The following revenue categories represent over 75% of the City of Port St. Lucie’s revenue sources. The City shall estimate its annual revenues by objective and analytical processes. The City shall maintain a diversified and stable revenue system to the extent provided by law to insulate it from short-run fluctuations in any one revenue source.

Revenues

Ad Valorem Taxes:

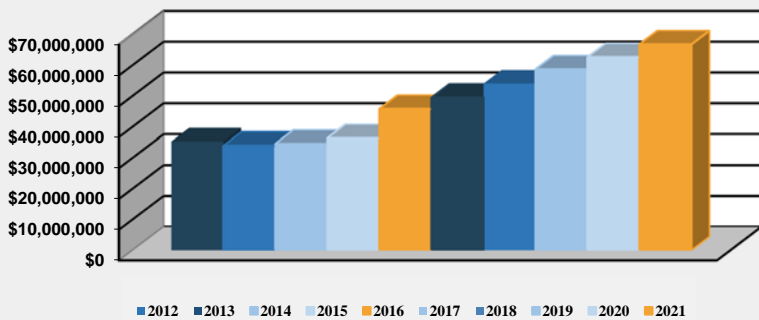
Description: Ad Valorem Taxes (Latin for “according to Value”) are taxes levied in proportion to the value of the property which it is levied. The City’s millage rate is the tax rate charged against both residential and commercial properties within the City limits. All properties are assessed a tax bill by the County Tax Appraiser.

Outlook: In the past few years actual Ad Valorem results have met any preliminary budget projections made in the beginning of our budget cycle. For the purpose of future financial projections, the City is anticipating 4.5% and 5% into the future years.

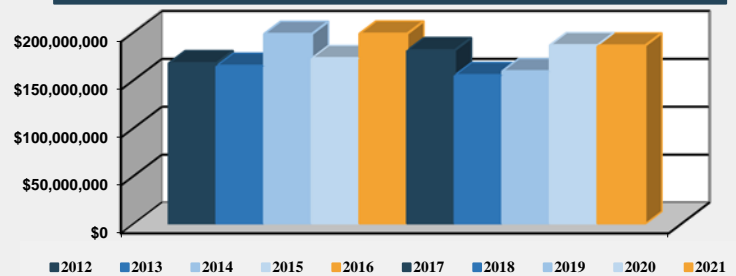
Miscellaneous Revenues:

Description: Those revenues that are small in value

Ad Valorem Taxes Revenue Trends
 10 Year Actual and Budgeted



Miscellaneous Revenue Trends
 10 Year Actual and Budgeted



Overview: The City’s combined Millage rate is approved at 5.9000 for fiscal year 2020-21, down by 0.1740 from FY 2019-20. The portion of the overall rate that is designated for retiring debt on the Crosstown Parkway road project is set at 0.9193. When combined with the 10.06% gain in taxable value for FY 2020-21, the total increase to Property Tax Revenue is estimated to be \$4.155 million for FY 2020-21 allocated among the three funds that receive property tax revenue. This is well below the state-imposed ten mill cap. The funds currently benefiting from Ad Valorem Tax Revenues are the General Fund (4.6191), Road and Bridge Operating und (0.3616), and the voter-approved debt service millage rate is (0.9193) for Crosstown Parkway Fund.

and not individually categorized such as charges for services, interest, Special Assessment payment and donations or contributions.

Outlook: Miscellaneous revenue varies from year to year thus making it difficult to depend on miscellaneous revenues to increase at the same growth rate as other revenues. An example of the fluctuation in revenue would be a one-time developer contribution toward a capital project that would not occur in future years.



CITY OF PORT ST. LUCIE REVENUE DESCRIPTION AND OVERVIEW

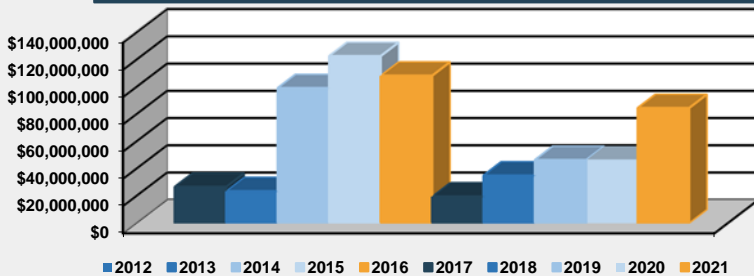
Other Financing Sources:

Bonds: Bonds are a written promise, generally under seal, to pay a specified sum of money called the face value, at a fixed time in the future called the date of maturity and carrying interest at a fixed rate, usually payable periodically. The most common type of bonds is general obligation and revenue bonds which are most frequently used for construction of large capital projects. Throughout the years the City has obtained these two types of bonds to expand water and sewer, roads and to build new City buildings due to the record breaking growth.

Interfund Transfers: Legally authorized transfer from a fund receiving revenue to the fund through which the resources are to be expended.

Overview: Other Financing sources comprises of three areas, which are Bond Proceeds, Indirect Cost Transfers, and Interfund Transfers. Most of the CIP funds budgeted interfund transfers into or out of operating funds or the Governmental Finance Fund to pay debt on past or current CIP projects.

Other Financing Sources Revenue Trends
 10 Year Actual and Budgeted



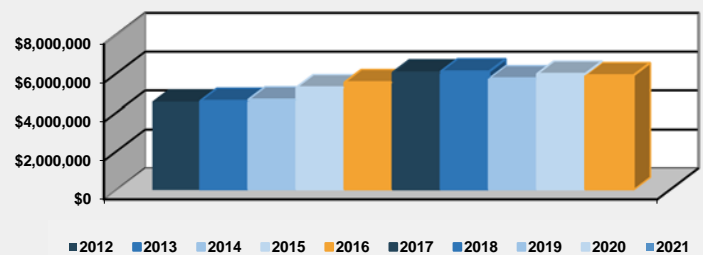
Outlook: Interfund transfers will be made to continue to pay-down debt, for indirect charges and help fund CIP projects. There are no new bond issues planned for FY 2020-21 or future years.

Local Option Gas Tax:

Description: Local Option Revenues resulting from an additional six cents local tax on gasoline sales in St. Lucie County. These collected revenues are shared with the County and the Cities of Fort Pierce and St. Lucie Village. For the 2020-21 Fiscal Year, Port St. Lucie will be allocated a portion of the local gas tax based on the last five-years of accumulated transportation related expenditures by each entity. Port St. Lucie will be allocated 66.8231% of the total gas collected.

Overview: The largest single revenue for the Road and Bridge Operating Fund is the Local Option Gasoline Tax, the 2020-2121 revenue projection is \$5.9 million. This single revenue has very little growth over four years. The estimated growth in future years is 3%. The level of tax revenue is tied to the number of gallons sold.

Local Option Gas Tax Revenue Trends
 10 Year Actual and Budgeted



Outlook: This remains a significant source of funding for the City's repaving efforts. The distribution will continue to be calculated based on the statutory formula in F.S. 336.025 (4) until a new agreement is reached with the County.



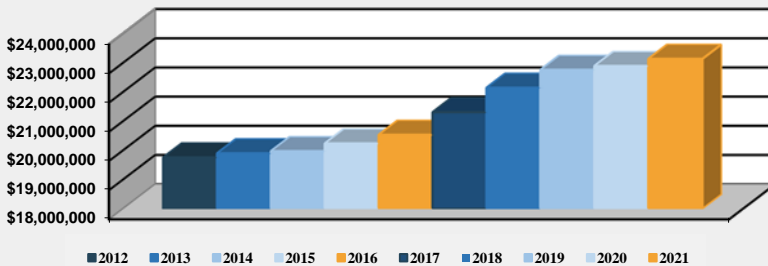
CITY OF PORT ST. LUCIE REVENUE DESCRIPTION AND OVERVIEW

Stormwater Fee:

Description: The Stormwater Fee is an annual fee charged to all property owners for the purpose of constructing and maintaining the City’s stormwater system.

Overview: The annual stormwater fee assessed to a residence will be \$163.00 per residential unit in 2020-21, which remains the same as the prior year. The annual stormwater fee is expected to generate \$22.9 million. The only normal growth in the Stormwater Fee revenue occurs when a vacant lot is built on providing ±\$40.75 per unit in additional revenue.

Stormwater Fee Revenue Trends
 10 Year Actual and Budgeted



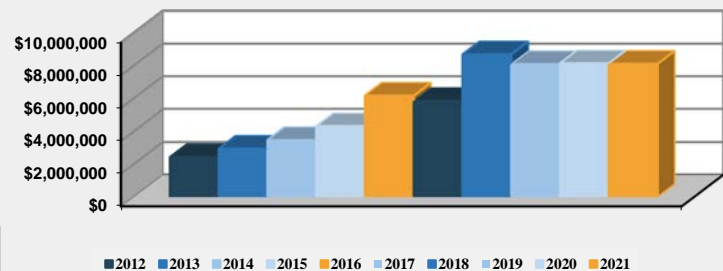
Outlook: The City Manager did not recommend an increase in the Stormwater fees during the FY 19-20 budget period. As the City expands its major roads to a four-lane design with a median, the volume of landscaping to be maintained increases and the funding must be considered. There will be increased pressure upon the system which will require rate increases in the future. The Public Works department has worked on reducing these costs by dropping the number of rotations for mowing and other services which has helped the financial position of the stormwater fund.

Building Permits:

Description: The Building Permit Fees are revenues derived from issuance of building permits prior to construction in the City of Port St. Lucie.

Overview: Building Permits Fees is directly driven by construction activity. New construction activity has been climbing and Permit Fee Revenue is to hit \$8.1 million in FY 2020-21. The projected decrease in revenue from prior years is based on the reduction of Building Permit Fees the department charges for permits.

Building Permit Fee Revenue Trends
 10 Year Actual and Budgeted



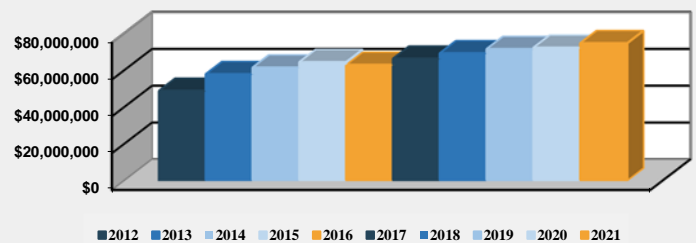
Outlook: This fund is projected to break even during or slightly better during the five- year planning horizon.

Utility Operating Revenues:

Description: Utility Operating Revenues are monthly revenues collected from users of the system.

Overview: The Water and Sewer Operating Fund is funded primarily by the monthly revenues from the users of the system which is projected to be \$74.8 million for FY 2020-21. The City Council did not approve a rate increase to water and sewer for 20-21.

Utility Operating Revenue Trends
 10 Year Actual and Budgeted



Outlook: There is a healthy level of new customers expected to be added as construction continues to occur in the City which will boost the operating revenues.



“A City for All Ages”



CITY OF PORT ST. LUCIE, FLORIDA
 AUDITED LONG-TERM DEBT AS OF SEPTEMBER 2019

DEBT	FUND	DEBT HOLDER	BALANCE 9/30/2018	DEBT FY 2018/2019	PRINCIPAL PAYMENTS FY18-19	INTEREST PAYMENTS FY18-19	BALANCE 9/30/2019
2003D East Lake Village Bonds	154/354	US BANK	3,540,000.00	-	645,000.00	163,725.00	2,895,000.00
2005B USA #9 SAD Bonds	125/325	US BANK	675,000.00	-	-	30,375.00	675,000.00
2005A St Lucie Land Holding SAD Bonds	155/355	US BANK	7,975,000.00	-	-	361,668.76	7,975,000.00
2011B USA 5-6-7A Refunding SAD Bonds	124	US BANK	2,720,000.00	-	2,720,000.00	87,912.50	-
2011 Sales Tax Refunding Bonds	104	US BANK	9,410,000.00	-	1,705,000.00	470,500.00	7,705,000.00
2014 GO Bonds & Refunding Bonds	214	US BANK	65,660,000.00	-	3,715,000.00	3,059,812.52	61,945,000.00
2014 Public Service Tax Bonds	001/142	REGIONS BANK	19,775,000.00	-	445,000.00	873,843.76	19,330,000.00
2016 CRA Refunding Bonds	175	US BANK	33,495,000.00	-	2,720,000.00	1,593,150.00	30,775,000.00
2016 SW ANNEXATIO RFNDING BONDS	115	ZION BANK	121,490,000.00	-	3,085,000.00	3,705,743.76	118,405,000.00
2016 Public Service Tax Refunding Bonds (COPS)	159	US BANK	26,100,000.00	-	2,365,000.00	1,305,000.00	23,735,000.00
2016 GO Refunding Bonds	214	US BANK	35,945,000.00	-	-	1,399,793.76	35,945,000.00
2017 Taxable Special Obligation Bonds	156	US BANK	20,735,000.00	-	925,000.00	749,878.76	19,810,000.00
2010 OHSUV-VGTI Bonds (Oct. 2015)		TD BANK	53,375,000.00	-	53,375,000.00	1,417,181.26	-
2018A Taxable Spec Obligation Ref Revenue Bonds	001	TD BANK	-	54,085,000.00	300,000.00	1,118,475.36	53,785,000.00
			\$400,895,000.00	\$54,085,000.00	\$72,000,000.00	\$16,337,060.44	\$382,980,000.00
Compensated Absences		Compensated Absences	9,668,724.00	-	-	-	10,066,621.35
TOTAL GLTD			\$410,563,724.00	\$54,085,000.00	\$72,000,000.00	\$16,337,060.44	\$393,046,621.35
2010A&B Stormwater Revenue Bonds	401	TD BANK	36,000,000.00	-	-	2,610,024.00	36,000,000.00
2011 Stormwater Refunding Revenue Bonds	401	TD BANK	6,020,000.00	-	1,090,000.00	287,750.00	4,930,000.00
			\$42,020,000.00	\$ -	\$1,090,000.00	\$2,897,774.00	\$40,930,000.00
	401	Compensated Absences	922,660.78	-	-	-	1,080,694.67
TOTAL STORMWATER LTD			\$42,942,660.78	\$ -	\$1,090,000.00	\$2,897,774.00	\$42,016,694.67
Compensated Absences	421	Compensated Absences	113,432.42	-	-	-	104,031.49
TOTAL GOLF COURSE FUND LTD	421		\$113,432.42	\$ -	-	-	\$104,031.49
2007 Utility Rfnding & Improvement Rev Bonds	431/445	US BANK	78,970,000.00	-	7,090,000.00	4,145,925.00	71,880,000.00
2012 Utility Rfnding Revenue Bonds	431	US BANK	18,985,000.00	-	860,000.00	903,700.00	18,125,000.00
2014 Utility Rfnding Revenue Bonds	431	US BANK	29,585,000.00	-	-	1,479,250.00	29,585,000.00
2016 Utility Rfnding Bnds (2004A-2006A-2009P)	431	ZION'S BANK	206,515,000.00	-	2,970,000.00	8,518,400.00	203,545,000.00
2018 Utility Rfnding Revenue Bonds	431	US BANK	8,305,000.00	-	260,000.00	387,313.00	8,045,000.00
			\$342,360,000.00	\$ -	\$11,180,000.00	\$15,434,588.00	\$331,180,000.00
Compensated Absences (431 & 439)	431/439	Compensated Absences	2,649,865.67	-	-	-	2,796,230.62
TOTAL UTILITY LTD			\$345,009,865.67	\$ -	\$11,180,000.00	\$15,434,588.00	\$769,143,578.13
TOTAL LONG-TERM DEBT			\$798,629,682.87	\$54,629,682.87	\$84,270,000.00	\$34,669,422.44	\$769,143,578.13



GOVERNMENTAL ACTIVITIES DEBT:

\$13,915,000 Sales Tax Refunding Revenue Bonds, Series 2011 - payable from and collateralized by a lien upon and a pledge of the state shared Sales Tax Revenues, due in annual principal installments ranging from \$640,000 to \$2,070,000 plus interest ranging from 2.0% to 5.0% through September 2023. Proceeds used to refund a majority portion of the \$20,000,000 Sales Tax Improvement Revenue Bonds, Series 2003, which proceeds were used for roadway improvements.

\$74,740,000 General Obligation Bonds and Refunding Bonds, Series 2014 - due in annual principal installments ranging from \$505,000 to \$5,155,000 plus semiannual interest at a rate ranging from 1.5% to 5.0%. Proceeds used to provide \$36,000,000 of project funds for the Crosstown Parkway project and to advance refund \$29,505,000 of the General Obligation Bonds, Series 2005, and \$12,510,000 of the General Obligation Bonds, Series 2006.

\$33,300,000 Public Service Tax Revenue Bonds, Series 2014A & 2014B - payable from and collateralized by a lien upon and a pledge of the public service tax revenues, due in annual principal installments ranging from \$760,000 to \$2,170,000 plus interest semiannually at a rate ranging from 2.611% to 5.0%. Proceeds used to refund the \$39,900,000 Lease Revenue bonds, Series 2010A & 2010B.

\$38,260,000 Community Redevelopment Agency Redevelopment Trust Fund Refunding Revenue Bonds, Series 2016 - payable from and collateralized by a lien upon and pledge of the net tax increment revenues generated in the Community Redevelopment Area, due in annual principal installments ranging from \$2,225,000 to \$5,715,000 plus interest semiannually at a rate ranging from 2.0% to 5.0% through January 2026. Proceeds were used to refund the remaining balances of the outstanding \$11,870,000 CRA Bonds, Series 2004, and the \$46,450,000 CRA Bonds, Series 2006.

\$30,875,000 Public Service Tax Revenue Bonds, Series 2016 - payable from and collateralized by a lien upon and a pledge of the public service tax revenues, due in annual principal installments ranging from \$2,255,000 to \$3,495,000 plus interest semiannually at a rate of 5.0%. Proceeds used to refund the remaining balance of the \$45,600,000 Refunding Certificates of Participation, Series 2008. The refunding resulted in a future cash flow savings of \$4,725,392 and a net present value savings of \$4,163,207. The economic loss of \$3,255,772 will be amortized over 20 years.

\$37,075,000 General Obligation Refunding Bonds, Series 2016 - due in annual principal installments ranging from \$1,960,000 to \$6,000,000 plus semiannual interest at a rate ranging from 3.125% to 5.0%. Proceeds used to refund the remaining balances of the \$49,285,000 General Obligation Bonds, Series 2005, and \$44,545,000 General Obligation Bonds, Series 2006. The refunding resulted in a future cash flow savings of \$6,079,171 and a net present value savings of 4,392,084. The economic gain of \$1,285,901 will be amortized over 19 years.

\$22,345,000 Taxable Special Obligation Bonds, Series 2017 - payable from amounts budgeted and appropriated by the City from non-ad valorem revenues, due in annual principal installments



GOVERNMENTAL ACTIVITIES DEBT (CONTINUED):

ranging from \$905,000 to \$1,655,000 plus semiannual interest at a rate ranging from 1.892% to 4.357%. Proceeds used to advance refund the remaining balance of the \$31,360,000 Special Assessment Refunding Bonds, Series 2008A. The refunding resulted in a future cash flow savings of \$15,743,297 and a net present value savings of \$3,989,340. The economic loss of \$3,843,556 will be amortized over 10 years.

\$54,085,000 Taxable Special Obligation Refunding Revenue Bonds, Series 2018A - payable from amounts budgeted and appropriated by the City from non-ad valorem revenues, due in annual principal installments ranging from \$300,000 to \$3,680,000 plus semiannual interest at a rate ranging from 2.825% to 4.555%.

Special Assessment Debt with Government Commitment

\$10,350,000 Special Assessment Bonds, Series 2003D (East Lake Village Special Assessment District) - payable from assessments levied on subject properties within the assessment area, due in annual principal installments ranging from \$200,000 to \$775,000 plus interest ranging from 4.25% to 4.625% through July 2023. Due to the early call of certain bonds, no principal payments were due until July 2016. The City has a secondary obligation to budget sufficient Non-Ad Valorem Revenues to cover the annual debt service requirements if the amounts within the fund are not available to meet the coming debt service payment.

\$18,725,000 Special Assessment District Bonds, Series 2005A- (St. Lucie Landholdings Special Assessment District) - payable from assessments levied on subject properties within the assessment area, due in annual principal installments ranging from \$700,000 to \$1,365,000 plus interest ranging from 3.75% to 4.625% through July 2027. Due to the early call of certain bonds, no principal payments are due until July 2017. Proceeds used to finance a portion of the cost of acquisition and improvements of roadway and drainage system additions, improvements and extensions and the potable water distribution and wastewater collection system within the SAD. The City has a secondary obligation to budget sufficient Non-Ad Valorem Revenues to cover the annual debt service requirements if the amounts within the fund are not available to meet the coming debt service payment.

\$4,765,000 Special Assessment District Bonds, Series 2005B - (Utility Service Area 9 - Water and Wastewater Expansion Project) - payable from assessments levied on subject properties within the service area, due in annual principal installments beginning in 2018, ranging from \$105,000 to \$345,000 plus interest ranging from 4.125% to 4.5% through July 2025. Due to the early call of certain bonds, no principal payments are due until July 2020. Proceeds used for water and wastewater system expansion within the SAD. The City has a secondary obligation to budget sufficient net income of the Utility System to cover the annual debt service requirements if the amounts within the fund are not available to meet the coming debt service payment.



BUSINESS-TYPE ACTIVITIES DEBT:

\$126,895,000 Special Assessment Refunding Bonds, Series 2016 (Southwest Annexation Special Assessment District No. 1) - payable from assessments levied on subject properties within the assessment area, due in annual principal installments ranging from \$2,350,000 to \$6,580,000 plus interest semiannually ranging from 1.0% to 4.0% through July 2045. The City has a secondary obligation to budget sufficient Non-Ad Valorem Revenues to cover the annual debt service requirements if the amounts within the fund are not available to meet the upcoming debt service payment. Proceeds were used to refund the \$129,440,000 remaining balance of the outstanding \$155,840,000 Special Assessment District Bonds, Series 2016 (Southwest Annexation Special Assessment District No. 1).

The Stormwater Utility Revenue Bonds are collateralized by a lien upon and a pledge of the stormwater revenues derived from the operation of the stormwater utility system, the franchise revenues derived from the electric franchise fees collected from Florida Power & Light Company, and income earned on bond related investment accounts.

\$36,000,000 Stormwater Utility Revenue Bonds, Taxable Series 2010 A & B - comprised of the Taxable Series 2010A (Build America Bonds - Direct Payment) for \$26,895,000 and the Taxable Series 2010B (Recovery Zone Economic Development Bonds) - due in annual principal and sinking fund installments of \$1,285,000 to \$3,630,000, plus interest of 7.376% on Series A subject to a 35% subsidy and 6.516% and 7.176% on Series B subject to a 45% subsidy. Principal payments begin May 2024.

\$11,325,000 Stormwater Utility Refunding Revenue Bonds, Series 2011 - due in annual principal installments of \$320,000 to \$1,325,000, plus interest ranging from 2%- 5% through May 2023. The proceeds of this issue were used to advance refund \$11,610,000 of the outstanding balance of the Series 2002 Stormwater Bonds, which were issued to provide funds for the payment of a lawsuit relating to the City's stormwater collection and drainage system.

The Utility System Revenue Bonds are payable solely from and secured by a lien upon and pledge of the net revenues derived from the operation of the water and sewer system and the Capital Facilities Charges (limited to the debt service component) of the Utility System.

\$119,445,000 Utility System Refunding Revenue Bonds, Series 2007 - due in annual principal installments of \$670,000 to \$10,675,000 plus interest semiannually ranging from 4.0% to 5.25% through September 2027.

\$21,375,000 Utility System Refunding Revenue Bonds, Series 2012 - due in annual principal installments beginning in 2016, ranging from \$770,000 to \$3,300,000 plus interest semiannually ranging from 3.75% to 5.00% through September 2029.

\$29,585,000 Utility System Refunding Revenue Bonds, Series 2014 - due in annual principal installments beginning in 2020, ranging from \$1,265,000 to \$5,155,000 plus interest semiannually of 5.00% through September 2023. The Series 2014 Bonds were issued in November 2014 to refund \$7,190,000 of Series 2003 Bonds, \$12,260,000 of Series 2004 Bonds and \$16,460,000 of Series 2006 Bonds.



BUSINESS-TYPE ACTIVITIES DEBT (CONTINUED):

\$206,970,000 Utility System Refunding Revenue Bonds, Series 2016 - due in annual principal installments ranging from \$205,000 to \$27,070,000 plus interest semiannually ranging from 3.0% to 5.0% through September 2036. The Series 2016 Bonds were issued in August 2016 to refund all of the \$51,645,000 Series 2004A Bonds, refund the \$52,270,000 outstanding balance of the \$78,435,000 Series 2006 Bonds, refund the \$33,507,230 outstanding balance of the \$35,197,230 Series 2006A Bonds, and advance refund \$88,075,000 of the \$110,200,000 Series 2009 Bonds. The refunding resulted in a future cash flow savings of \$58,757,788 and a net present value savings of \$43,528,370. The economic loss of \$18,895,088 will be amortized over 20 years.

\$8,305,000 Utility System Refunding Revenue Bond, Series 2018 - due in annual principal installments of \$260,000 and \$1,475,000 beginning in 2019 plus interest semiannually ranging from 2.25% to 5.00% through September 2035. The Series 2018 Bonds were issued in May 2018 to refund all of the Series 2009 Bonds.



General Fund

The City's General Fund reports the financial activities of all the administrative departments, which includes the Parks and Recreation and Police Departments. The financial condition of the City's General Fund has struggled in recent years with the severe drop in taxable value causing a significant drop in its largest revenue, Property Tax. This caused staff reductions in past years and the reorganization of several departments. The financial condition has been increasing because of the rapid growth experienced within the City, with both commercial and residential, increasing the value of real property. This increase has allowed the City to focus on addressing staffing needs, deferred maintenance, adding new sidewalks and adding new park amenities that are expected and required as we continue to provide first class services.

Major Revenue Source

The General Fund is operated using tax revenues as opposed to user fees. The largest single revenue in the General Fund is Ad Valorem Property Tax, which has been increasing because of the growth noted above. The other major revenues of the General Fund are projected to continue their upward trend (Utility Tax, Franchise Fees, and Sales Tax). These revenue sources make up approximately 80% of the revenue needed to provide services to our citizens.

Expenditure Trends

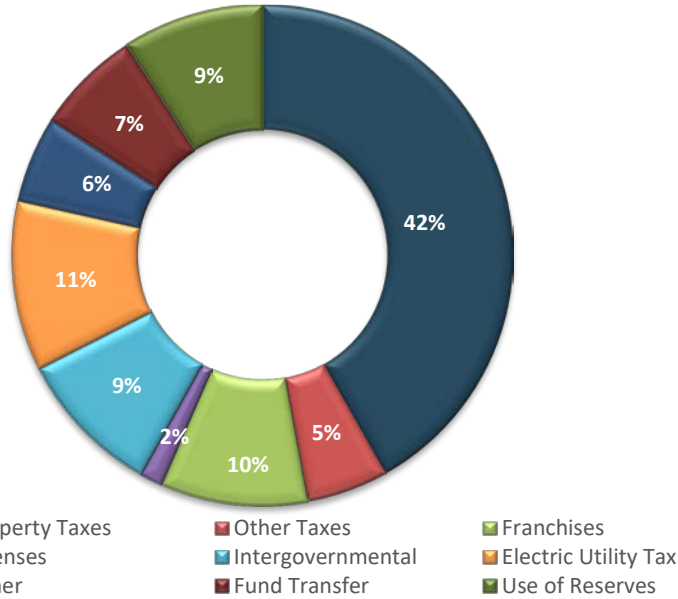
Salaries and Benefits are the largest area of cost for the General Fund and are normally 60% to 70% of the fund budget in nearly all the cities nationwide. This is because the General Fund's products are services to the public. Full-time FTEs are being added in the Police Department, Parks & Recreation Department, Human Resource Department, and Information Technology, and others are adding staff to keep up with growth of unmet needs and demand on services. The City is also beginning to address the deferred maintenance around the City by increasing repair and maintenance budgets and capital outlay budgets to combat the deterioration of city parks, streets, buildings, etc.

Long Range Model

The long-range model included for the General Fund show years of slight surpluses that will keep the fund balance within the approved policy of 20% through the end of our projection period of five years. This model assumes a modest level of taxable value increase going into future years and increases to other economic revenues. For this model, the expenses for personnel are increased 4.8% FY 2020-21 and 3% in the years following. We are on a five-year time horizon to hire an additional 30 police officers to address the growth in the City's population. City Council is committed to remaining the safest City, with a population over 100,000, in Florida.

CITY OF PORT ST. LUCIE GENERAL OPERATING FUND ADOPTED BUDGET – FY 2020-21

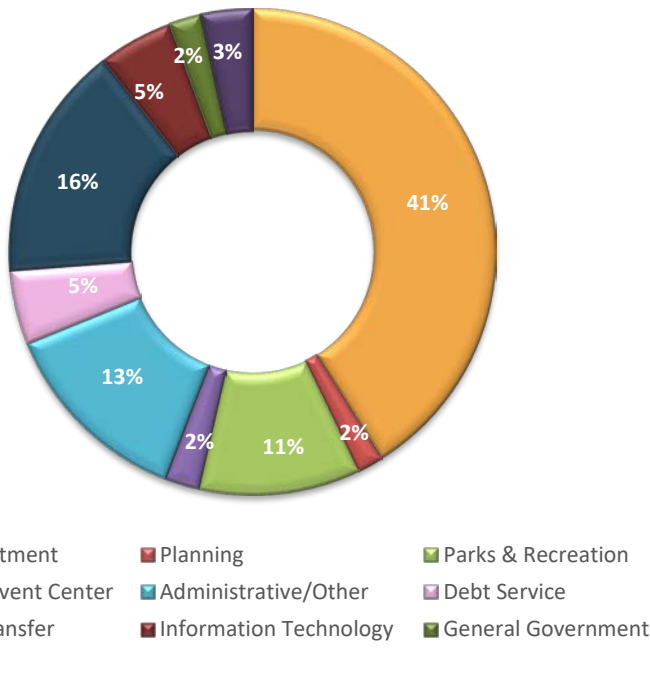
FY 20-21 SOURCES



*Note: Transfer funds to cover PSL Blvd. South – Segment 2.1

Beginning Reserve	\$32,908,835
Revenue Sources	Amount
Property Taxes	\$52,320,212
Other Taxes	6,570,659
Utility Taxes	13,734,746
Franchise Fees	11,897,000
Licenses and Permits	1,895,676
Intergovernmental	11,799,401
Other	7,020,513
Fund Transfers	8,461,528
*Use of Reserves	11,436,163
Total	\$125,135,898

FY 20-21 USES



Expenditures by Function	Amount
Police Department	\$51,401,259
Planning	2,209,409
Parks & Rec.	13,398,435
MIDFLORIDA Event Center	\$2,867,187
Administrative/Other	16,263,945
Debt Service	6,190,054
Interfund Transfers	19,621,334
Information Technology	6,176,833
General Government	2,709,593
Finance	4,297,849
Total	\$125,135,898

**CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND #001
ADOPTED BUDGET - FY 2020-21**

	AUDITED 2018-19	BUDGET 2019-20	ESTIMATED 2019-20	ADOPTED 2020-21	PROJECTED 2021-22
	*****	*****	*****	*****	*****
Beginning Undesignated Reserve	\$	29,759,815	\$ 29,759,815	\$ 32,908,835	\$ 21,472,672
REVENUES & SOURCES:					
Property Taxes	\$ 43,999,831	\$ 48,452,966	\$ 48,454,239	\$ 52,320,212	\$ 54,671,953
Other Taxes	6,809,007	6,939,769	6,922,062	6,570,659	6,543,088
Utility Taxes	13,359,987	13,598,759	13,598,759	13,734,746	14,105,584
Franchise Fees	11,604,696	11,600,000	11,600,000	11,897,000	12,215,569
Licenses and Permits	1,898,050	1,568,024	1,878,000	1,895,676	1,910,543
Intergovernmental	14,357,628	13,583,701	14,200,392	11,799,401	12,008,809
Other	8,149,678	7,154,421	7,358,464	7,020,513	7,019,891
Bond Proceeds	54,360,024	-	-	-	-
Use of Reserves	-	517,000	-	11,436,163	41,598
Fund Transfer (Internal Charges)	9,202,280	7,981,880	7,981,880	8,461,528	8,630,759
TOTAL	\$ 163,741,181	\$ 111,396,520	\$ 111,993,795	\$ 125,135,898	\$ 117,147,794
EXPENDITURES:					
Personal Services	65,943,798	69,616,578	68,820,751	72,980,210	75,205,162
Operating Expenses	21,364,078	21,621,112	19,865,700	23,054,530	23,589,669
Capital Outlay	2,022,582	3,417,655	3,499,213	3,289,770	4,074,500
Debt Services (includes FCBS)	59,110,030	6,188,654	6,188,654	6,190,054	5,863,340
Admin. Credit	-	-	-	-	-
Fund Transfers (Includes Internal Charges)	10,519,040	10,552,521	10,470,457	19,621,334	8,415,122
TOTAL	\$ 158,959,528	\$ 111,396,520	\$ 108,844,775	\$ 125,135,898	\$ 117,147,794
SURPLUS <DEFICIT>	\$ 4,781,653	\$ -	\$ 3,149,020	\$ -	\$ -
Designated Reserve - Financial Policy - 20%	\$ -	\$ 17,461,575		\$ 19,206,948	\$ 19,758,966
Projected Fund Balance					
Designated	\$ 17,461,575	\$ 17,461,575	\$ 19,206,948	\$ 19,758,966	
Undesignated	12,298,240	15,447,260	13,701,887	1,713,706	
Use of Reserves	517,000		(11,436,163)	-	
	\$ 29,242,815	\$ 32,908,835	\$ 21,472,672	\$ 21,472,672	

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND REVENUES
ADOPTED BUDGET - FY 2020-21

	AUDITED 2018-19	BUDGET 2019-20	ESTIMATED 2019-20	ADOPTED 2020-21	PROJECTED 2021-22	

TAXES						
311.100	Ad Valorem Taxes	\$ 43,959,079	\$ 48,404,239	\$ 48,404,239	\$ 52,274,596	\$ 54,626,953
311.200	Delinquent Ad Valorem Taxes	40,752	48,727	50,000	45,616	45,000
315.000	Communication Services Tax	4,778,502	4,909,367	4,891,660	4,663,899	4,617,260
316.000	Business License Tax	2,030,504	2,030,402	2,030,402	1,906,760	1,925,828
	TOTAL TAXES	50,808,838	55,392,735	55,376,301	58,890,871	61,215,040
UTILITY TAXES						
314.100	Electric Utility Taxes (10%)	13,359,987	13,598,759	13,598,759	13,734,746	14,105,584
	TOTAL UTILITY TAXES	13,359,987	13,598,759	13,598,759	13,734,746	14,105,584
FRANCHISE FEES						
312.520	State Casualty Insurance (Police Pension Funding)	1,569,087	1,500,000	1,500,000	1,650,000	1,700,000
323.100	Electrical (6%)	9,735,609	9,800,000	9,800,000	9,947,000	10,215,569
323.900	Water/Sewer Agreement	300,000	300,000	300,000	300,000	300,000
	TOTAL FRANCHISE FEES	11,604,696	11,600,000	11,600,000	11,897,000	12,215,569
LICENSES AND PERMITS						
323.700	Gas Franchise Fee	229,538	197,439	224,000	234,129	239,982
323.750	Franchise Fee - Solid Waste	695,602	664,893	695,000	714,760	714,760
324.712	PSL BLDG. 3% Admin. Impact Fee-Finance %	647,062	408,344	639,000	632,025	638,345
324.722	PSL Bldg. 1% Admin. Fee - Planning %	323,521	232,348	320,000	314,312	317,455
325.105	Nuisance Abatement	1,868	65,000	-	-	-
329.005	Restrictive Covenant	459	-	200	400	-
329.612	Alcohol Bev. - No Tax	-	-	50	50	-
	TOTAL LICENSES & PERMITS	1,898,050	1,568,024	1,878,000	1,895,676	1,910,543
INTERGOVERNMENTAL REVENUE						
331.212	Federal Grant - U.H.P. Grant	-	-	-	200,000	160,000
331.201	Federal Grant	-	-	-	-	-
331.223-28029	Federal Grant - Justice Assistance	37,898	-	40,000	-	-
331.241	Victims of Crime	213,892	126,208	200,000	200,000	200,000
331.242	OCDETF - US Marshall	42,270	21,322	45,000	50,000	50,000
334.31	State Grant- Fish & Wildlife	26,724	-	-	-	-
334.394	KPSL/Grant Donations	16,064	15,000	13,013	15,000	15,000
331.501-24997	FEMA Reimbursement Hurricane	214,518	-	1,017,114	-	-
334.501-24999	FEMA State Reimbursement -	20,319	-	60,453	-	-
335.120	State Revenue Sharing	4,608,391	4,356,612	4,044,812	3,686,713	3,778,791
335.140	Mobile Home Licenses	50,997	52,943	55,000	51,612	51,612
335.150	Alcoholic Beverage Licenses	68,276	64,721	75,000	66,015	66,675
335.180	State Sales Tax (1½ cent)	8,364,279	8,370,000	7,900,000	6,708,990	6,857,450
337.310	SLC Landfill	694,000	576,895	750,000	821,071	829,282
	TOTAL INTERGOVERNMENTAL	14,357,628	13,583,701	14,200,392	11,799,401	12,008,809
SHARED REVENUES FROM OTHER LOCAL UNITS						
338.200	County Occupational License	76,207	80,118	80,118	80,919	82,000
	TOTAL SHARED REVENUES	76,207	80,118	80,118	80,919	82,000
CHARGES FOR SERVICES						
341.303	Home Application Fee	16,250	10,000	10,000	12,500	12,500
341.450	Capital Charge Agree	2,370	2,000	2,000	2,000	2,000
341.901	Zoning Fees	682,937	550,000	553,000	550,000	500,000
341.903	Certification, Copy, Research	6,967	10,000	6,000	7,000	7,000
341.911	ART in Public Places	205,009	-	-	-	-
341.912	MPORTF-Pension Board	72,000	72,000	72,000	72,000	72,000
341.915	ICMA Compensation	90,000	-	45,000	45,000	45,000
341.92	Lien Collection Revenue	288,700	300,000	297,000	297,000	300,000
342.105	Police Services - Fingerprinting	2,195	3,441	1,642	2,698	2,725
342.106	Police Special Detail	226,806	19,217	475,000	450,000	454,500
342.9	Interlocal- School Resource Officer	45,176	-	296,000	99,616	99,616
343.404	Solid Waste Admin. Fee	148,037	250,000	-	-	-
345.100	Abandoned Property	42,945	51,600	32,400	45,000	45,450
	TOTAL CHARGES FOR SERVICES	1,829,392	1,268,258	1,790,042	1,582,814	1,540,791

**CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND REVENUES
ADOPTED BUDGET - FY 2020-21**

	AUDITED 2018-19 *****	BUDGET 2019-20 *****	ESTIMATED 2019-20 *****	ADOPTED 2020-21 *****	PROJECTED 2021-22 *****	
<i>HUMAN SERVICES</i>						
346.400	Animal Retrieval Fee	8,190	10,864	8,000	10,972	11,082
346.401	Animal Control - Licenses	33,067	25,500	22,751	26,010	26,270
346.402	Animal Control - Citations	10,225	12,890	5,000	10,016	10,116
346.403	PSL Animal Education	262	400	200	400	400
	TOTAL HUMAN SERVICES	51,744	49,654	35,951	47,398	47,868
<i>FINES AND FORFEITURES</i>						
351.100	Court Fines	222,556	100,088	225,210	200,000	202,000
351.110	Court Fines Cost Refund	2,601	9,124	1,753	9,215	9,215
351.2	Confiscated/Abandoned Property	-	-	3,323	1,804	1,804
351.300	Police Education - 2nd Dollar	26,256	12,889	25,000	23,018	23,248
351.310	Investigative Surcharge	44,532	46,483	46,483	46,948	46,500
354.000	Violation Local Code	443,620	407,617	433,966	411,693	415,810
354.100	Violation Alarm Permit	151,060	100,000	83,871	100,000	106,210
354.105	Code Enforcement Cost	14,080	9,267	10,252	10,109	10,210
354.110	Code Recording	7,294	4,500	6,450	4,500	4,500
354.115	Code Maintenance	10,318	15,000	6,027	15,000	15,000
354.118	Graffiti Violation	-	230	-	255	255
354.255	Nuisance Revenue	114,999	100,000	58,418	75,000	75,000
354.400	Prosecution Costs-Code Board	73,947	52,177	67,594	30,398	30,702
354.415	Modification Application	28,700	25,000	24,573	25,000	25,000
359.000	Parking Tickets	6,260	3,482	4,306	3,517	3,517
359.003	Parking Surcharge	3,205	2,172	3,660	2,193	2,193
359.100	Restitution	50	-	-	-	-
	TOTAL FINES AND FORFEITURES	1,149,478	888,029	1,000,886	958,650	971,164
<i>MISCELLANEOUS REVENUES</i>						
361.000	Interest-Checking	26,090	50,000	-	-	-
361.002	Interest - Design	24,951	20,085	16,527	15,000	15,150
361.005	Interest/Art In Public Places	19,702	15,964	15,964	15,000	15,150
361.100	Interest-Investments	970,970	888,331	847,336	906,730	924,865
361.103	Interest-Code Liens	36,244	20,000	44,000	40,000	40,000
361.300	Interest-Ad Valorem Taxes	7,012	1,000	9,231	1,000	1,000
361.626	Accrued Interest - 98 Sales Tax Issue	-	4,000	-	-	-
	SUBTOTAL - INTEREST	1,084,969	999,380	933,058	977,730	996,165
347.210	Activity Fees-Recreation Svs.	260,434	280,000	50,000	266,000	268,660
347.211	Activity Fees-Airoso Community Ctr.	32,014	47,858	22,026	38,287	38,670
347.212	Activity Fees-Gym	63,093	77,250	21,778	66,935	67,604
347.260	Sport Lighting Fees	2,919	2,470	729	2,494	2,494
347.261	NTX Lights	67	-	-	-	-
347.262	Lights - (taxable)	626	350	14	350	350
347.263	Lights - Nonprofit (non-taxable)	272	525	40	300	300
347.264	Lights - Travel Team (taxable)	274	382	60	382	382
347.265	Lights - Travel Team (non-taxable)	-	35	-	35	35
347.266	Community Garden	-	-	-	75	75
347.411	Admission Fee - Community Center	4,305	5,753	3,045	4,164	4,206
347.412	Admission Fee - Minsky Gym	6,819	7,000	7,000	7,000	7,000
347.454	NTX Rentals - Special events	121,574	20,000	40,000	20,000	20,000
347.465	P&R Volunteer	3,171	-	-	-	-
347.501	Rentals - Comm.Ctr. (Tax Exempt)	55,030	55,000	34,268	55,000	55,000
347.502	Rentals - Gym (Tax Exempt)	6,671	16,810	4,969	16,810	16,810
347.504	Rentals - Portable Stage (Tax Exempt)	965	1,200	1,000	1,200	1,200
347.507	McCarty Ranch Camp Site - TX	8,059	-	10,295	7,500	7,500
347.511	Rentals - Comm. Ctr. (Taxable)	128,710	125,000	88,500	126,250	126,250
347.512	Rentals - Gym (Taxable)	8,558	600	1,200	7,000	7,000
347.514	Rentals - Portable Stage (Taxable)	3,408	2,000	1,200	3,500	3,500
347.515	Booth Rentals - Festivals	1,540	500	800	1,500	1,500
347.520	NTX Booth Vendor	55	-	2,550	50	50
347.527	McCarty Ranch	-	-	255	-	-
347.591	Parks User Fees (Taxable)	41,533	40,000	23,678	40,000	40,000
347.595	Parks User Fees (Tax Exempt)	1,441	600	4,020	3,500	3,500
347.602	Parks User Fee - Travel Team (taxable)	975	1,000	998	1,000	1,000

**CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND REVENUES
ADOPTED BUDGET - FY 2020-21**

	AUDITED 2018-19 *****	BUDGET 2019-20 *****	ESTIMATED 2019-20 *****	ADOPTED 2020-21 *****	PROJECTED 2021-22 *****	
347.603	Park User Fee - Non-Profit (taxable)	4,890	2,000	34,695	4,025	4,025
347.604	Park User Fee - Travel Team (non-taxable)	647	-	-	500	500
347.605	Park User Fee - Non-Profit (non-taxable)	4,188	8,800	13,395	3,716	3,753
347.611	Merchandise - Recreation	60	-	-	-	-
347.625	Jessica Clinton Park Brick Program	1,213	300	300	300	300
347.701	Civic Center - Programs	88,316	104,920	38,228	79,920	80,719
347.702	Civic Center - (recreation) Drop In Programs	2,517	1,500	7,599	2,575	2,601
347.703	Civic Center - Personal Training	24,716	28,706	37,862	29,280	29,280
347.704	Civic Center - Stage Rental (taxable) Village Square	3,750	6,000	253	3,500	3,500
347.705	Civic Center - Stage Rental (non-tax) Village Sq.	10,625	7,500	4,950	10,000	1,000
347.706	Civic Center - Vendor Space (taxable) Village Sq.	2,347	4,272	1,200	4,220	4,220
347.707	Civic Center - Vendor Space (non-tax) Village Sq.	4,247	12,500	7,500	13,980	13,980
347.709	Civic Center - Community Band Concerts	-	-	-	50,000	50,000
347.710	Civic Center - Rentals (non taxable)	149,653	100,000	94,142	100,000	100,000
347.710.Y1105	Civic Center - Hospitality Ancillary (non-taxable)	-	25,000	25,000	25,000	25,000
347.711	Civic Center - Rentals (taxable)	206,109	180,000	180,000	180,000	180,000
347.711.Y1105	Civic Center - Hospitality Ancillary (taxable)	-	22,000	22,000	22,000	22,000
347.712	Civic Center - AV Equipment (taxable)	9,307	5,000	5,000	5,000	5,000
347.713	Civic Center - Concessions (Food Vendor)	50,446	-	-	30,000	30,000
347.715	Recreation Sponsorship	5,000	-	-	-	-
347.716	NTX-Audio Visual	7,942	-	-	12,500	12,500
347.717	TX Recreation	21,106	36,560	11,069	39,914	39,914
347.724	Hospitality Insurance	2,504	-	-	-	-
347.725	Volunteer Sponsorship	-	5,000	100	5,000	5,000
347.726	Civic Center Naming Rights	-	150,000	195,000	195,000	195,000
347.728	Hospitality - Food & Beverage	-	-	-	-	-
347.729	TX Catering Revenue	127,515	115,000	130,000	115,000	115,000
347.730	NTX Catering Revenue	180,598	150,000	110,000	150,000	150,000
347.731	Taxable Catering	4,332	-	-	-	-
347.732	Nontaxable Catering	1,575	-	-	-	-
347.776	Civic Center - Fitness Center Memberships	382,206	357,000	275,000	357,000	357,000
347.777	Civic Center - Fitness Programs	12,820	-	-	-	-
347.779	Civic Center - (Fitness) Drop In Programs	63,271	75,000	15,000	75,000	75,000
347.780	Civic Center - Naming Rights	35,000	35,000	30,000	35,000	35,000
347.781	Civic Center - Vending	44	150	-	150	150
347.950	Merchandise	537	-	-	-	-
347.951	Arts Sales Revenue	138	-	608	200	-
347.952	Box Office Revenue - Taxable	55,705	75,000	217,000	175,000	175,000
347.953	ATM Revenue	347	500	213	200	200
347.954	Box Office Revenue - Non Tax	(39,231)	(60,000)	(69,814)	(65,000)	(65,000)
347.957	Guy Harvey Posters	-	-	-	-	-
	SUBTOTAL - PARKS & REC.	2,176,953	2,132,041	1,704,725	2,328,312	2,323,728
362.007	Tower Lease - Voicestar	7,763	30,257	-	-	-
362.008	Tower Lease - Co-Locate Nextel & Becker	8,395	33,836	-	-	-
362.102	Tower Lease - Becker Road	81,229	31,596	81,229	89,088	91,761
362.103	Tower Lease - Sprint	34,731	34,397	36,120	35,429	36,492
362.106	PJ Development	31,396	27,108	27,108	32,338	33,308
362.107	PJ Development	36,551	26,066	26,066	26,848	27,653
362.108	DT Ground-APAC	34,369	22,651	23,602	23,331	24,031
362.109	METRO PCS/APAC	2,274	9,205	9,205	2,275	2,343
362.111	Verizon @ Lyngate	3,233	13,291	13,291	13,689	14,100
362.114	Verizon	1,461	5,956	5,956	-	-
362.243	Office Space - Brian Mast	6,000	6,000	7,500	6,000	6,000
362.246	Family Recreational	6,000	6,000	6,000	6,000	6,000
362.247	TC Youth Football/Cheer	2,400	-	-	1,000	1,000
632.253	Lease Kmart Space- US Government	-	-	-	352	352
362.257	Williams Rd Grazing - Concannon	352	352	352	356	356
362.258	PSL R/C Hobby Group Lease	12	12	12	12	12
362.303	Lease - PSL Ski Club	210	211	211	211	211
362.305	PAL Lease	100	100	100	100	100
362.355	Billboard Lease	1,326	-	-	-	-
362.429	Lease - Utility Space	80,256	80,256	80,256	80,256	80,256
362.513	Lease - YMCA Jaycee Park	1,741	1,416	1,416	1,741	1,741
362.514	Lease - Treasure Coast Model Railroad	365	365	365	365	365
362.519	Lease Revenue	3,410	-	-	-	-
362.600	Lease - Council on Aging	1	1	1	1	1
362.702	Recreation Room Rentals (non-taxable)	-	5,000	5,000	5,000	5,000

**CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND REVENUES
ADOPTED BUDGET - FY 2020-21**

	AUDITED 2018-19 *****	BUDGET 2019-20 *****	ESTIMATED 2019-20 *****	ADOPTED 2020-21 *****	PROJECTED 2021-22 *****
364.005	Sale of Right of Way	-	-	-	-
365.900	Scrap & Surplus Sales	142,614	50,000	50,000	75,000
366.005	RiverPlace Contribution	31,250	25,000	25,000	25,000
366.025	Recycle Promotional funds	15,000	15,000	15,000	15,000
366.044	Emergency Management Trade Show Revenues	13,575	7,500	7,500	7,500
366.9	Contributions and Donations	5	-	181,000	-
366.905	Recreation Contributions	1,000	-	-	-
366.908	Donations - Civic Center	-	1,000	-	-
366.909	Adopt a Park	-	100	100	-
366.911	Donations - Community Center	122	-	-	-
366.912	Donations - Gym	1,000	850	850	850
366.916	Donations - Walmart	-	9,000	9,000	-
366.930	Donations - Fireworks	6,990	7,000	15,772	7,000
366.936	Donations - KPSL	12,000	7,500	6,405	7,500
367.022	Admin. Cost - TRC	4,800	10,000	5,000	4,800
367.205	Garage Sale License	-	12,500	12,500	-
367.250	Broker Fees	-	5,500	5,500	-
367.310	Solicitor Permit	520	1,280	1,280	1,085
367.320	Special Events	10,600	15,000	4,000	15,000
367.600	Alcoholic Beverage Permit	89	60	60	60
367.601	Alcohol Bev Permit -NOTX	30	-	-	-
367.611	Alcohol Permit - Commercial	830	800	-	917
367.621	TX Alcohol	564	400	415	400
369.001	Misc. Revenue - Property damage	194,979	90,000	437,161	104,949
369.004	Unclaimed Evidence	8,461	4,900	6,000	5,000
369.125	Misc. Revenue - Recycling - Community Center	132,000	396,000	-	-
369.300	Refund of Prior Yr Exp	47,821	500	500	500
369.902	Proshop Sales	1,309	-	-	-
369.909	Wex Rebate (fuel card)	20,986	20,000	15,000	20,000
369.911	Vending Commissions - Comm. Ctr.	596	500	100	500
369.912	Vending Commissions - Gym	187	500	200	500
369.918	Youth Leagues reimbursement of utility costs	17,945	18,500	18,500	18,500
369.925	Service Chg.-NSF Check	400	500	500	500
369.930	Misc. Revenue - W/C	42,667	25,000	25,000	40,000
369.960	Commissions-Vending Machine	85	400	-	400
369.971	Trust Fund-ICMA	-	-	-	-
369.980	Court Fees	63	75	75	75
369.985	Misc. Revenues	122,059	50,000	47,135	100,000
369.988	Visa Procurement Card Rebate	607,078	625,000	600,140	266,762
369.989	Cash Over/Short	(1,333)	-	-	-
SUBTOTAL-MISCELLANEOUS		1,780,935	1,736,941	1,813,684	1,044,690
TOTAL MISC. REVENUE		5,042,857	4,868,362	4,451,467	4,378,068
TOTAL REVENUE SOURCES		100,178,878	102,897,640	104,011,915	105,243,865
NON-REVENUES					
389.900	Bond Proceeds	54,360,024	-	-	-
389.900	Fund Balance-Prior Year		517,000	-	11,436,163
TRANSFERS IN					
381.104	Transfer from #104 - Internal Charges	848,469	848,469	848,469	894,667
381.110	Transfer from #110 - Internal Charges	758,083	758,803	758,803	831,703
381.111	Transfer from #111 - Internal Charges	150,630	152,136	152,136	150,630
381.112	Transfer from #112 - Internal Charges	22,877	22,877	22,877	23,335
381.12	Transfer from #120 - Internal Charges	-	5,195	5,195	5,299
381.121	Transfer from #121 - Internal Charges	6,343	6,343	6,343	6,470
381.122	Transfer from #122 - Internal Charges	29,875	29,875	29,875	30,473
381.124	Transfer from #124 - Internal Charges	13,052	13,052	13,052	13,313
381.125	Transfer from #125 - Internal Charges	3,929	3,929	3,929	4,008
381.126	Transfer from #126 - Internal Charges	1,073	1,073	1,073	1,094
381.127	Transfer from #127 - Internal Charges	31,282	31,282	31,282	31,908
381.15	Transfer from #150 - Internal Charges	1,892	1,892	1,892	1,930
381.151	Transfer from #151 - Internal Charges	6,452	6,452	6,452	6,581
381.152	Transfer from #152 - Internal Charges	14,808	14,808	14,808	15,104
381.153	Transfer from #153 - Internal Charges	807,458	7,458	7,458	7,607
381.154	Transfer from #154 - Internal Charges	4,612	4,612	4,612	4,704
381.155	Transfer from #155 - Internal Charges	6,845	6,845	6,845	6,982
381.156	Transfer from #156 - Internal Charges	64,694	64,694	64,694	65,988

**CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND REVENUES
ADOPTED BUDGET - FY 2020-21**

	AUDITED 2018-19	BUDGET 2019-20	ESTIMATED 2019-20	ADOPTED 2020-21	PROJECTED 2021-22	
	*****	*****	*****	*****	*****	
381.158	Transfer from #158 - Internal Charges	203,616	3,616	3,616	3,688	3,762
381.175	Transfer from #175 - Internal Charges	46,799	46,799	46,799	47,735	48,690
381.178	Transfer from #178 - Internal Charges	941	941	941	960	979
381.214	Transfer from #214 - Internal Charges	99,643	99,643	99,643	101,636	103,669
381.304	Transfer from #304 - Internal Charges	47,696	47,696	47,696	49,127	50,110
381.305	Transfer from #305 - Internal Charges	13,290	13,290	13,290	13,689	13,963
381.314	Transfer from #314 - Internal Charges	227,821	-	-	-	-
381.401	Transfer from #401 - Internal Charges	1,121,962	1,121,962	1,121,962	1,173,630	1,197,103
381.421	Transfer from #421 - Internal Charges	171,588	171,588	171,588	171,588	175,020
381.431	Transfer from #431 - Internal Charges	4,067,351	4,067,351	4,067,351	4,207,157	4,291,300
381.438	Transfer from #438 - Internal Charges	30,410	30,410	30,410	31,080	31,702
381.439	Transfer from #439 - Internal Charges	293,718	293,718	293,718	299,592	305,584
381.441	Transfer from #441 - Internal Charges	31,080	31,080	31,080	31,701	32,335
381.603	Transfer from #603 - Police Forfeiture Fund	10,000	10,000	10,000	10,000	10,200
381.605	Transfer from #605 - Internal Charges	63,991	63,991	63,991	65,271	66,576
381.62	Transfer from #620 - Solid Waste Fund	-	-	-	152,878	155,936
TOTAL REVENUE & SOURCES		\$ 163,741,181	\$ 111,396,520	\$ 111,993,795	\$ 125,135,898	\$ 117,147,794

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND EXPENDITURE SUMMARY
ADOPTED BUDGET - FY 2020-21

	AUDITED 2018-19 *****	BUDGET 2019-20 *****	ESTIMATED 2019-20 *****	ADOPTED 2020-21 *****	INCR <DECR> *****	PROJECTED 2021-22 *****
110000 CITY COUNCIL						
Personal Services	\$ 516,071	\$ 528,612	\$ 558,622	\$ 630,144	\$ 101,532	\$ 649,086
Operating Expense	109,890	148,035	88,077	148,170	135	151,239
Capital Outlay	-	-	-	-	-	-
TOTAL	625,961	676,647	646,699	778,314	101,667	800,325
120000 CITY MANAGER						
Personal Services	1,052,755	1,081,577	1,097,859	1,419,133	337,556	1,462,113
Operating Expense	80,878	81,983	41,064	82,432	449	84,081
Capital Outlay	-	-	-	-	-	-
Admin. Charge	-	-	-	-	-	-
TOTAL	1,133,633	1,163,560	1,138,923	1,501,565	338,005	1,546,194
121000 CITY CLERK						
Personal Services	637,299	710,902	697,294	766,630	55,728	789,673
Operating Expense	146,030	162,465	134,130	174,445	11,980	178,281
Capital Outlay	-	4,000	4,000	-	(4,000)	-
Admin. Charge	-	-	-	-	-	-
TOTAL	783,329	877,367	835,423	941,075	63,708	967,954
130000 FINANCIAL MANAGEMENT						
Personal Services	2,094,700	3,749,716	3,383,601	3,827,628	77,912	3,942,247
Operating Expense	299,693	378,150	440,702	470,221	92,071	479,625
Capital Outlay	-	-	-	-	-	-
Admin. Charge	-	-	-	-	-	-
TOTAL	2,394,393	4,127,866	3,824,303	4,297,849	169,983	4,421,872
131000 HUMAN RESOURCES						
Personal Services	1,137,335	1,518,016	1,318,665	1,543,253	25,237	1,589,551
Operating Expense	170,881	268,806	233,871	413,533	144,727	422,190
Capital Outlay	-	6,000	-	-	(6,000)	-
Admin. Charge	-	-	-	-	-	-
TOTAL	1,308,216	1,792,822	1,552,537	1,956,786	163,964	2,011,740
131100 COMMUNICATIONS						
Personal Services	1,073,190	1,040,535	1,123,488	1,118,985	78,450	1,152,960
Operating Expense	239,487	313,560	253,925	373,009	59,449	380,873
Capital Outlay	57,709	24,000	24,000	31,190	7,190	20,000
Admin. Charge	-	-	-	-	-	-
TOTAL	1,370,386	1,378,095	1,401,413	1,523,184	145,089	1,553,833
131200 NEIGHBORHOOD SERVICES - COMMUNITY SERVICES						
Personal Services	207,129	243,277	238,549	261,757	18,480	270,097
Operating Expense	11,535	14,302	11,343	15,760	1,458	16,152
Capital Outlay	-	-	-	-	-	-
Admin. Charge	-	-	-	-	-	-
TOTAL	218,664	257,579	249,891	277,517	19,938	286,249
132000 INFORMATION TECHNOLOGY						
Personal Services	2,578,684	2,822,532	2,941,505	3,174,990	352,458	3,270,240
Operating Expense	1,871,166	1,641,169	1,676,254	2,361,559	720,390	2,408,790
Capital Outlay	91,702	549,000	549,000	640,284	91,284	500,000
Admin. Charge	-	-	-	-	-	-
TOTAL	4,541,552	5,012,701	5,166,758	6,176,833	1,164,132	6,179,030
133000 OFFICE OF MANAGEMENT & BUDGET						
Personal Services	437,546	-	-	-	-	-
Operating Expense	26,133	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Admin. Charge	-	-	-	-	-	-
TOTAL	463,679	-	-	-	-	-
133500 PROCUREMENT MANAGEMENT						
Personal Services	561,254	-	-	-	-	-
Operating Expense	75,237	-	-	-	-	-
Capital Outlay	12,471	-	-	-	-	-
Admin. Charge	-	-	-	-	-	-
TOTAL	648,962	-	-	-	-	-
TOTAL OMB & PROCUREMENT	1,112,641	-	-	-	-	-
140000 LEGAL COUNSEL						
Personal Services	1,820,706	1,877,536	2,165,664	2,146,657	269,121	2,211,138
Operating Expense	390,681	514,105	329,536	469,219	(44,886)	479,472
Capital Outlay	(420)	4,000	-	-	(4,000)	4,000
Nuisance Abate Credit	-	-	-	-	-	-
Admin. Charge	-	-	-	-	-	-
TOTAL	2,210,967	2,395,641	2,495,200	2,615,876	220,235	2,694,610
150000 PLANNING						
Personal Services	1,271,710	1,366,208	1,375,779	1,413,888	47,680	1,456,305
Operating Expense	147,915	780,459	618,933	795,521	15,062	811,809
Capital Outlay	-	22,000	23,667	-	(22,000)	-
Admin. Charge	-	-	-	-	-	-
TOTAL	1,419,624	2,168,667	2,018,379	2,209,409	40,742	2,268,113

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND EXPENDITURE SUMMARY
ADOPTED BUDGET - FY 2020-21

	AUDITED 2018-19 *****	BUDGET 2019-20 *****	ESTIMATED 2019-20 *****	ADOPTED 2020-21 *****	INCR <DECR> *****	% INCR % <DECR> *****	PROJECTED 2021-22 *****
190000 OTHER GENERAL GOVERNMENT							
Personal Services	558	595	-	-	(595)	-100.0%	-
Operating Expense	2,299,842	2,345,392	2,339,827	2,709,935	364,543	15.5%	2,763,993
Capital Outlay	99,604	-	99,603	-	-	N/A	-
Debt Service	-	-	-	-	-	N/A	-
Inventory Clearing Account	-	-	-	-	-	N/A	-
TOTAL	2,400,004	2,345,987	2,439,430	2,709,935	363,948	15.5%	2,763,993
210500 P.D.-OPERATIONAL SUPPORT SERVICE							
Personal Services	2,196,508	2,468,368	2,459,859	2,572,476	104,108	4.2%	2,651,680
Operating Expense	2,481,918	2,852,356	2,544,787	2,965,165	112,809	4.0%	3,029,545
Capital Outlay	27,829	1,908,500	1,908,500	1,704,200	(204,300)	-10.7%	1,790,000
TOTAL	4,706,256	7,229,224	6,913,147	7,241,841	12,617	0.2%	7,471,225
211000 P.D.-ADMINISTRATION							
Personal Services	2,615,423	2,469,135	2,721,509	2,682,701	213,566	8.6%	2,763,832
Operating Expense	50,823	38,998	34,068	61,563	22,565	57.9%	62,794
Capital Outlay	-	-	-	-	-	N/A	-
TOTAL	2,666,247	2,508,133	2,755,577	2,744,264	236,131	9.4%	2,826,626
211100 P.D.-PROFESSIONAL STANDARDS							
Personal Services	1,865,656	1,910,043	2,070,786	1,937,737	27,694	1.4%	1,996,843
Operating Expense	248,786	290,518	284,748	314,939	24,421	8.4%	322,345
Capital Outlay	67,106	53,400	47,288	5,000	(48,400)	-90.6%	-
TOTAL	2,181,548	2,253,961	2,402,822	2,257,676	3,715	0.2%	2,319,189
211200 P.D.- SPECIAL INVESTIGATIONS UNIT							
Personal Services	1,843,904	2,074,583	1,829,389	2,490,420	415,837	20.0%	2,566,269
Operating Expense	152,938	177,589	146,605	190,185	12,596	7.1%	196,658
Capital Outlay	87,886	109,500	109,500	-	(109,500)	-100.0%	-
TOTAL	2,084,727	2,361,672	2,085,494	2,680,605	318,933	13.5%	2,762,927
211500 P.D.-DETECTIVE							
Personal Services	4,659,384	5,040,627	4,919,664	5,097,725	57,098	1.1%	5,253,173
Operating Expense	319,344	338,497	309,466	345,618	7,121	2.1%	357,654
Capital Outlay	14,591	61,500	61,500	15,000	(46,500)	-75.6%	-
TOTAL	4,993,319	5,440,624	5,290,630	5,458,343	17,719	0.3%	5,610,827
212300 P.D.-DOMESTIC VIOLENCE PROGRAM							
Personal Services	208,633	214,443	243,647	247,239	32,796	15.3%	254,663
Operating Expense	15,685	25,828	7,704	42,015	16,187	62.7%	42,855
Capital Outlay	-	-	-	-	-	N/A	-
TOTAL	224,318	240,271	251,350	289,254	48,983	20.4%	297,518
213000 P.D.-NEIGHBORHOOD PATROL							
Personal Services	21,975,848	23,005,007	23,030,662	23,565,835	560,828	2.4%	24,292,671
Operating Expense	950,699	1,038,542	1,000,446	1,068,320	29,778	2.9%	1,107,999
Capital Outlay	27,062	16,000	16,000	42,716	26,716	167.0%	25,000
TOTAL	22,953,609	24,059,549	24,047,107	24,676,871	617,322	2.6%	25,425,670
2131000 P.D.-NEIGHBORHOOD PATROL DISTRICT SUPPORT							
Personal Services	1,810,684	1,751,975	1,826,342	1,809,987	58,012	3.3%	1,864,287
Operating Expense	1,125,622	837,586	839,792	718,105	(119,481)	-14.3%	745,000
Capital Outlay	21,159	-	-	-	-	N/A	1,305,000
Debt Service	-	-	-	-	-	N/A	-
TOTAL	2,957,465	2,589,561	2,666,133	2,528,092	(61,469)	-2.4%	3,914,286
213400 P.D. SCHOOL CROSSING GUARDS							
Personal Services	378,259	465,159	346,000	433,733	(31,426)	-6.8%	447,157
Operating Expense	24,417	22,254	20,322	25,545	3,291	14.8%	26,283
Capital Outlay	-	-	-	-	-	N/A	-
TOTAL	402,675	487,413	366,321	459,278	(28,135)	-5.8%	473,440
213500 NEIGHBORHOOD SERVICES - CODE COMPLIANCE							
Personal Services	1,624,840	1,760,478	1,672,954	1,791,435	30,957	1.8%	1,845,178
Operating Expense	207,820	233,766	188,769	252,111	18,345	7.8%	257,153
Capital Outlay	74,748	50,000	50,000	50,000	-	0.0%	50,000
Nuisance Abatement	-	-	-	-	-	N/A	-
Admin. Charge	-	-	-	-	-	N/A	-
TOTAL	1,907,408	2,044,244	1,911,724	2,093,546	49,302	2.4%	2,152,331
213600 FINANCE - BUSINESS TAX (OCCUPATIONAL LICENSES)							
Personal Services	213,066	-	-	-	-	N/A	-
Operating Expense	30,835	-	-	-	-	N/A	-
Capital Outlay	-	-	-	-	-	N/A	-
Admin. Charge	-	-	-	-	-	N/A	-
TOTAL	243,901	-	-	-	-	N/A	-

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND EXPENDITURE SUMMARY
ADOPTED BUDGET - FY 2020-21

	AUDITED 2018-19 *****	BUDGET 2019-20 *****	ESTIMATED 2019-20 *****	ADOPTED 2020-21 *****	INCR <DECR> *****	PROJECTED 2021-22 *****
213900 P.D. NEIBORHOOD TRAFFIC UNIT						
Personal Services	913,846	1,091,611	1,180,124	1,260,374	168,763	1,298,617
Operating Expense	21,865	72,261	30,415	53,315	(18,946)	55,100
Capital Outlay	-	-	-	-	-	-
Admin. Charge	-	-	-	-	-	-
TOTAL	935,711	1,163,872	1,210,539	1,313,689	149,817	1,353,718
TOTAL POLICE DEPARTMENT						
Personal Services	39,437,312	41,384,636	41,592,169	43,070,972	1,686,336	44,391,119
Operating Expense	5,772,510	6,245,467	5,895,619	6,563,371	317,904	6,742,714
Capital Outlay	354,114	2,162,050	2,155,938	1,766,916	(395,134)	3,120,000
TOTAL	45,563,936	49,792,153	49,643,726	51,401,259	1,609,106	54,253,832
250000 EMERGENCY OPERATIONS						
Personal Services	1,498,064	188,934	153,649	176,535	(12,399)	181,831
Operating Expense	385,120	58,491	228,151	89,115	30,624	90,897
Capital Outlay	-	5,550	5,550	3,000	(2,550)	-
TOTAL	1,883,184	252,975	387,350	268,650	15,675	272,728
290000 NEIGHBORHOOD SERVICES - CODE COMPLIANCE BOARD						
Personal Services	-	-	-	-	-	-
Operating Expense	35,464	51,850	30,600	51,850	-	52,887
Capital Outlay	-	-	-	-	-	-
TOTAL	35,464	51,850	30,600	51,850	-	52,887
291000 NEIGHBORHOOD SERVICES - NUISANCE ABATEMENT PROGRAM						
Personal Services	86,870	101,906	100,443	105,126	3,220	108,361
Operating Expense	157,199	232,984	180,377	241,025	8,041	245,846
Capital Outlay	33,046	-	-	-	-	-
Non-Operating	-	-	-	-	-	-
TOTAL	277,115	334,890	280,820	346,151	11,261	354,206
390000 PUBLIC WORKS - KEEP PORT ST. LUCIE BEAUTIFUL						
Personal Services	216,312	264,501	232,942	244,339	(20,162)	251,925
Operating Expense	146,832	210,264	132,290	240,257	29,993	245,062
Capital Outlay	-	43,000	43,000	36,000	(7,000)	-
Non-Operating	-	-	-	-	-	-
TOTAL	363,144	517,765	408,232	520,596	2,831	496,987
TOTAL NEIGHBORHOOD SERVICES						
Personal Services	2,135,151	2,370,162	2,244,889	2,158,318	(211,844)	2,223,636
Operating Expense	558,850	743,166	543,379	560,746	(182,420)	572,038
Capital Outlay	107,794	93,000	93,000	50,000	(43,000)	50,000
Admin. Charge	-	-	-	-	-	-
TOTAL	2,801,795	3,206,328	2,881,268	2,769,064	(437,264)	2,845,674
413000 MUNICIPAL GARAGE						
Personal Services	-	-	-	-	-	-
Operating Expense	85,683	99,763	73,250	96,553	(3,210)	99,450
Capital Outlay	29,067	31,000	31,000	100,000	69,000	50,000
Admin. Charge	-	-	-	-	-	-
TOTAL	114,750	130,763	104,250	196,553	81,803	149,450
413500 BUILDINGS/FACILITIES MAINTENANCE DIVISION						
Personal Services	1,056,699	1,597,701	1,392,721	1,595,149	(2,552)	1,644,242
Operating Expense	243,015	1,322,134	1,103,404	1,121,988	(200,146)	1,145,395
Capital Outlay	-	-	-	150,000	150,000	-
Admin. Charge	-	-	-	-	-	-
TOTAL	1,299,713	2,919,835	2,496,126	2,867,137	(52,698)	2,789,637
413600 BLDG - A/C MAINTENANCE						
Personal Services	225,036	-	-	-	-	-
Operating Expense	28,216	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Admin. Charge	-	-	-	-	-	-
TOTAL	253,253	-	-	-	-	-
TOTAL BUILDING FACILITIES MAINTENANCE - A/C MAINTENANCE DIVISIONS						
Personal Services	1,281,735	1,597,701	1,392,721	1,595,149	(2,552)	1,644,242
Operating Expense	271,231	1,322,134	1,103,404	1,121,988	(200,146)	1,145,395
Capital Outlay	-	-	-	150,000	150,000	-
Admin. Charge	-	-	-	-	-	-
TOTAL	1,552,966	2,919,835	2,496,126	2,867,137	(52,698)	2,789,637
4199000 NON-DEPARTMENTAL						
Personal Services	-	-	-	-	-	-
Operating Expense	398,152	-	-	-	-	-
Debt Retirement	-	1,000,000	1,000,000	1,000,000	-	670,884
Debt Service	59,110,030	5,188,654	5,188,654	5,190,054	1,400	5,192,456
TOTAL	59,508,182	6,188,654	6,188,654	6,190,054	1,400	5,863,340

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND EXPENDITURE SUMMARY
ADOPTED BUDGET - FY 2020-21

	AUDITED 2018-19 *****	BUDGET 2019-20 *****	ESTIMATED 2019-20 *****	ADOPTED 2020-21 *****	INCR <DECR> *****	PROJECTED 2021-22 *****
510000 SUMMER YOUTH PROGRAM						
Personal Services	11,210	38,109	16,520	34,497	(3,612)	34,497
Operating Expense	281	279	279	298	19	297
Capital Outlay	-	-	-	-	-	-
TOTAL	11,491	38,388	16,799	34,795	(3,593)	34,794
520000 INDUSTRY DEVELOPMENT						
Personal Services	89,079	127,250	129,132	138,179	10,929	142,324
Operating Expense	146,508	108,830	152,540	151,830	43,000	154,867
Capital Outlay	-	-	-	-	-	-
TOTAL	235,586	236,080	281,672	290,009	53,929	297,191
552000 ECONOMIC DEVELOPMENT (FCB)						
Personal Services	158,339	158,128	21,421	-	(158,128)	-
Operating Expense	2,182,213	630,145	333,186	-	(630,145)	-
Capital Outlay	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
TOTAL	2,340,553	788,273	354,607	-	(788,273)	-
620000 P.D. - ANIMAL CONTROL						
Personal Services	969,167	893,685	964,187	972,745	79,060	1,001,927
Operating Expense	380,413	551,038	677,269	778,601	227,563	796,479
Capital Outlay	108,481	13,150	13,150	-	(13,150)	-
TOTAL	1,458,061	1,457,873	1,654,606	1,751,346	293,473	1,798,406
720000 PARKS & RECREATION DEPT. - RECREATION DIVISION						
Personal Services	726,358	813,667	681,215	817,065	3,398	841,983
Operating Expense	364,394	474,699	437,715	506,434	31,735	517,474
Capital Outlay	62,837	69,000	69,000	25,000	(44,000)	-
TOTAL	1,153,589	1,357,366	1,187,930	1,348,499	(8,867)	1,359,457
720100 PARKS & RECREATION DEPT. - AIROSO COMMUNITY CENTER						
Personal Services	523,531	647,616	645,086	689,695	42,079	710,948
Operating Expense	324,822	507,030	391,708	495,178	(11,852)	506,833
Capital Outlay	66,141	89,400	87,000	137,000	47,600	120,000
TOTAL	914,495	1,244,046	1,123,794	1,321,873	77,827	1,337,781
720200 PARKS & RECREATION DEPT. - GYMNASIUM						
Personal Services	206,744	309,218	304,562	357,451	48,233	368,456
Operating Expense	223,960	201,087	147,497	211,414	10,327	215,741
Capital Outlay	24,977	24,000	24,000	105,000	81,000	25,000
TOTAL	455,682	534,305	476,059	673,865	139,560	609,197
720500 PARKS & RECREATION DEPT. - ADMINISTRATION						
Personal Services	558,662	633,468	617,230	705,831	72,363	727,609
Operating Expense	53,655	137,310	87,539	144,870	7,560	147,984
Capital Outlay	-	7,255	7,255	6,380	(875)	-
TOTAL	612,317	778,033	712,024	857,081	79,048	875,593
721000 PARKS & RECREATION DEPT. - PARKS DIVISION						
Personal Services	2,905,232	3,399,664	3,294,402	3,519,684	120,020	3,628,140
Operating Expense	2,770,459	2,593,480	2,347,348	2,829,762	236,282	2,895,957
Capital Outlay	962,539	105,000	105,000	215,000	110,000	135,500
TOTAL	6,638,230	6,098,144	5,746,750	6,564,446	466,302	6,659,597
721500 PARKS & RECREATION DEPT. - BOTANICAL GARDENS						
Personal Services	58,233	79,203	68,273	83,468	4,265	86,033
Operating Expense	75,974	159,050	90,135	85,411	(73,639)	87,309
Capital Outlay	30,000	10,000	10,000	-	(10,000)	-
TOTAL	164,206	248,253	168,408	168,879	(79,374)	173,342
721600 MCCARTY RANCH PRESERVE						
Personal Services	24,423	42,054	65,512	42,906	852	44,255
Operating Expense	7,751	22,360	14,733	45,942	23,582	46,861
Capital Outlay	-	-	-	-	-	-
Non-Operating	-	-	1	-	-	-
TOTAL	32,174	64,414	80,246	88,848	24,434	91,116
723500 PARKS & RECREATION DEPT. - TURF CREW DIVISION						
Personal Services	393,993	488,815	472,196	511,507	22,692	526,852
Operating Expense	200,463	206,810	187,095	214,889	8,079	219,556
Capital Outlay	99,221	152,000	152,000	24,000	(128,000)	50,000
TOTAL	693,678	847,625	811,291	750,396	(97,229)	796,409
740000 PARKS & RECREATION DEPT. - SPECIAL EVENTS						
Personal Services	-	-	-	-	-	-
Operating Expense	38,294	53,500	38,700	54,900	1,400	55,998
Capital Outlay	-	-	-	-	-	-
TOTAL	38,294	53,500	38,700	54,900	1,400	55,998

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND EXPENDITURE SUMMARY
ADOPTED BUDGET - FY 2020-21

	AUDITED 2018-19 *****	BUDGET 2019-20 *****	ESTIMATED 2019-20 *****	ADOPTED 2020-21 *****	INCR <DECR> *****	% INCR % <DECR> *****	PROJECTED 2021-22 *****
750000 MIDFLORIDA EVENT CENTER - ADMINISTRATION							
Personal Services	286,219	344,950	601,651	1,667,982	1,323,032	383.5%	1,718,021
Operating Expense	357,983	725,815	776,819	950,805	224,990	31.0%	975,753
Capital Outlay	-	-	-	-	-	N/A	-
TOTAL	644,202	1,070,765	1,378,470	2,618,787	1,548,022	144.6%	2,693,774
750100 MIDFLORIDA EVENT CENTER -MAINTENANCE							
Personal Services	725,057	764,342	610,780	-	(764,342)	-100.0%	-
Operating Expense	394,564	4,229	70,308	-	(4,229)	-100.0%	-
Capital Outlay	24,827	-	-	-	-	N/A	-
TOTAL	1,144,448	768,571	681,088	-	(768,571)	-100.0%	-
750200 PARKS & RECREATION DEPT. - MIDFLORIDA EVENT CENTER - FITNESS CENTER							
Personal Services	430,655	445,581	438,375	544,567	98,986	22.2%	561,274
Operating Expense	87,901	162,941	109,190	154,554	(8,387)	-5.1%	158,474
Capital Outlay	-	1,200	-	-	(1,200)	-100.0%	-
TOTAL	518,556	609,722	547,564	699,121	89,399	14.7%	719,749
750300 PARKS & RECREATION DEPT. - MIDFLORIDA EVENT CENTER - RECREATION							
Personal Services	458,381	508,524	482,636	580,758	72,234	14.2%	598,705
Operating Expense	224,835	305,990	209,777	289,769	(16,221)	-5.3%	297,292
Capital Outlay	-	59,200	59,200	-	(59,200)	-100.0%	-
TOTAL	683,216	873,714	751,612	870,527	(3,187)	-0.4%	895,996
750400 MIDFLORIDA EVENT CENTER - HOSPITALITY							
Personal Services	640,544	578,327	325,855	-	(578,327)	-100.0%	-
Operating Expense	144,243	2,852	3,677	-	(2,852)	-100.0%	-
Capital Outlay	-	-	-	-	-	N/A	-
TOTAL	784,787	581,179	329,531	-	(581,179)	-100.0%	-
750500 MIDFLORIDA EVENT CENTER - CAFÉ							
Personal Services	-	-	-	-	-	N/A	-
Operating Expense	121,848	-	154,500	-	-	N/A	-
Capital Outlay	-	-	-	-	-	N/A	-
TOTAL	121,848	-	154,500	-	-	N/A	-
750600 MIDFLORIDA EVENT CENTER-CATERING							
Personal Services	-	-	-	-	-	N/A	-
Operating Expense	283,716	221,560	312,835	248,400	26,840	12.1%	253,368
Capital Outlay	-	-	-	-	-	N/A	-
TOTAL	283,716	221,560	312,835	248,400	26,840	12.1%	253,368
TOTAL MIDFLORIDA EVENT CENTER (ALL COST CENTERS)							
Personal Services	1,651,820	1,687,619	1,538,286	1,667,982	(19,638)	-1.2%	1,718,021
Operating Expense	1,302,354	954,456	1,318,138	1,199,206	244,750	25.6%	1,229,121
Capital Outlay	24,827	-	-	-	-	N/A	-
TOTAL	2,979,001	2,642,075	2,856,424	2,867,187	225,112	8.5%	2,947,142
*MIDFLORIDA Event Center Administration, Maintenance and Hospitality are now tracked as a separate Department starting in FY 2015-16							
TOTAL PARKS & RECREATION							
Personal Services	6,286,213	7,367,810	7,069,487	7,852,932	485,122	6.6%	8,094,257
Operating Expense	4,372,509	4,824,257	4,061,435	5,033,124	208,867	4.3%	5,149,478
Capital Outlay	1,245,715	517,055	513,455	512,380	(4,675)	-0.9%	330,500
TOTAL	11,904,437	12,709,122	11,644,377	13,398,435	689,313	5.4%	13,574,235
TOTALS							
Personal Services	\$ 65,943,798	69,616,578	68,820,751	72,980,211	3,363,633	4.8%	75,205,161
Operating Expense	21,364,078	21,621,112	19,865,700	23,054,531	1,433,419	6.6%	23,589,669
Capital Outlay	2,022,582	3,417,655	3,499,213	3,289,770	(127,885)	-3.7%	4,074,500
Debt Service (includes FCB)	59,110,030	6,188,654	6,188,654	6,190,054	1,400	0.0%	5,863,340
Trans. to 108	5,732,549	4,464,272	4,464,272	3,689,828	(774,444)	-17.3%	3,670,897
Trans. of taxes to CRA	1,115,915	1,327,588	1,177,317	1,295,048	(32,540)	-2.5%	1,385,701
Trans. to So. Grove CRA - 178	121,929	134,122	202,329	220,538	86,416	64.4%	235,976
Trans. to City Center SAD - 156	1,674,879	1,676,453	1,676,453	1,708,197	31,744	1.9%	1,726,403
Trans. to CIP 301	450,000	2,028,500	2,028,500	740,000	(1,288,500)	-63.5%	775,000
*Transfer to Road and Bridge CIP #304	791,852	300,000	300,000	11,346,578	11,046,578	3682.2%	-
Trans. to Golf Course #421	198,183	199,441	199,441	199,000	(441)	-0.2%	199,000
Trans. to 159 -Torrey Pines	-	-	-	-	-	N/A	-
Trans. to 440 - ECM Loan	382,326	387,640	387,640	387,640	-	0.0%	387,640
Trans. to Fund #431	51,406	34,505	34,505	34,505	-	0.0%	34,505
Transfer to the 605 Medical Fund	-	-	-	-	-	N/A	-
GENERAL FUND TOTAL	\$ 158,959,528	\$ 111,396,520	\$ 108,844,775	\$ 125,135,898	\$ 13,739,378	12.3%	\$ 117,147,794
Designated Reserve - Financial Policy 20%	\$ 17,461,575	\$ 18,247,538	\$ 17,737,290	\$ 19,206,948			\$ 19,758,966
Note: Fund transfer to fund PSL Blvd. North in the amount of \$11,46,578.							



**CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND
LONG RANGE PLAN**

Assumptions:

This model assumes a 10.06 % growth in Taxable Value for 20-21, 4.5% in 21-22, 5% in fiscal year 22-23, 5.5% in FY 23-24. A decrease in the operating millage of .0740.
 The Designated Reserve reflects the recommended revised policy of 20%
 Personal Services includes a 4.83% increase in FY 20-21, 3.0% in 21-22 as well as increasing in future years to account for pay raises and staffing levels as we fund District 5 and estimated new positions throughout city.
 ECM LOAN to Utility Connection Fee Fund #440 - \$422,145. SAD Payment of \$1,708,197 in FY 20-21 & \$1,726,403 in FY 21-22 for City Center SAD.
 Digital Domain Debt Service - \$1,320,244 in FY 20-21, and \$1,322,646 in FY 21-22.
 Debt Reduction: Budgeting \$1 million in Reduction of debt service for 2020-21, \$794,524 in FY 2021-22, \$1,020,046 in FY 24-25 based upon current revenue projections.
 Note: Transfer to Road & Bridge CIP is for the purpose of expediting Port St. Lucie Blvd south. This money will be repaid to the same fund for the purpose of expediting the next phase of construction.

	AUDITED 2017-18	UNAUDITED 2018-19	BUDGET 2019-20	ESTIMATED 2019-20	ADOPTED 2020-21	GROWTH %	PROJECTED 2021-22	PROJECTED 2022-23	PROJECTED 2023-24	PROJECTED 2024-25
BEGINNING DESIGNATED RESERVES			\$ 29,759,815	\$ 29,759,815	\$ 32,908,835		\$ 21,472,672	\$ 21,472,672	\$ 21,472,672	\$ 21,472,672
REVENUES & SOURCES:										
Millage Rate, Operations	4,8191	4,8191	4,8191	4,6931	4,6191		4,6191	4,6191	4,6191	4,6191
Taxes	\$ 40,809,984	\$ 43,999,831	48,452,966	\$ 48,454,239	\$ 52,320,212	7.98%	54,677,865	57,411,758	60,282,346	63,597,875
Other Taxes (CST + Bus. Tax)	6,977,661	6,809,007	6,939,769	6,922,062	6,570,659	-5.32%	6,543,088	6,608,519	6,674,604	6,741,350
Utility Tax - Electricity	12,484,396	13,359,987	13,598,759	13,598,759	13,734,746	2.00%	14,105,584	14,493,488	14,783,358	15,079,025
Franchise Fees	11,073,910	11,604,696	11,600,000	11,600,000	11,897,000	2.56%	12,215,569	12,643,114	12,895,976	13,153,896
Licenses and Permits	1,737,135	1,898,050	1,568,024	1,878,000	1,895,676	20.90%	1,910,543	1,941,226	1,960,638	1,980,244
Intergovernmental (Sales Tax)	15,466,056	14,357,628	13,583,701	14,200,392	11,799,401	-13.14%	12,008,809	12,008,809	12,248,985	12,493,965
Charges for Services	1,865,015	1,829,392	1,268,258	1,790,042	1,582,814	24.80%	1,540,801	1,556,209	1,512,635	1,527,761
Fines and Forfeits	902,438	888,029	1,000,886	1,000,886	958,650	-4.22%	971,164	980,876	987,742	987,742
Other (including int. Inc.)	3,856,056	60,844,882	5,402,277	4,567,535	4,479,049	-17.09%	4,507,926	4,555,005	4,580,323	4,626,126
Use of Reserves	-	-	-	-	11,436,163	#DIV/0!	41,598	-	-	-
Transfers In (Includes Internal Charges)	10,000	8,149,678	7,981,880	7,981,880	8,461,528	6.01%	8,630,759	8,803,374	8,979,441	9,159,030
TOTAL	95,182,651	163,741,181	111,396,520	111,993,795	125,135,898		117,153,706	121,000,383	124,906,048	129,347,014
EXPENDITURES:										
Personal Services	61,183,594	65,943,798	69,616,578	68,820,751	72,980,210	4.83%	75,205,162	78,589,394	81,143,549	84,795,009
Operating Expenses	21,639,481	21,364,078	21,621,112	19,865,700	23,054,530	6.63%	23,595,582	23,567,494	24,038,844	24,639,815
Capital Outlay	4,785,242	2,022,582	3,417,655	3,499,213	3,289,770	-3.74%	4,074,500	3,344,092	2,730,157	2,599,210
Debt Services	873,844	1,318,844	1,318,844	1,318,844	1,320,244	0.11%	1,320,244	1,320,244	1,320,244	1,320,244
Debt Services - Early Retirement	-	-	1,000,000	1,000,000	1,000,000	0.00%	670,884	-	-	1,020,046
Administrative Credit	(6,962,185)	-	-	-	-	#DIV/0!	-	-	0.0%	-
City Center SAD Payment	1,653,347	1,674,879	1,676,453	1,676,453	1,708,197	1.89%	1,726,403	1,726,403	1,726,403	1,726,403
Purchase of Civic Center and Village Square (7210)	-	-	-	-	-	#DIV/0!	-	1,131,469	1,750,000	1,725,000
Debt - FCB Building	4,141,613	57,791,186	3,869,810	3,869,810	3,869,810	0.00%	3,872,212	3,872,212	3,872,212	3,872,212
Fund Transfer - Governmental Finance Fund	1,013,948	5,732,549	4,464,272	4,464,272	3,689,828	-17.35%	3,670,897	3,670,897	3,670,897	3,670,897
Fund Transfers	2,240,064	3,111,612	4,111,796	4,029,732	2,876,730	-30.04%	3,017,822	3,778,178	4,653,742	3,978,178
Fund Transfer to the Road and Bridge Fund #104	-	-	-	-	-	#DIV/0!	-	-	-	-
Fund Transfer to City Center SAD (reduction of debt)	-	-	-	-	-	#DIV/0!	-	-	-	-
Fund Transfer to Road and Bridge Fund #304	-	-	300,000	300,000	11,346,578	3682.19%	-	-	-	-
Unallocated	-	-	-	-	-	#DIV/0!	-	-	-	-
TOTAL	90,568,948	158,959,528	111,396,520	108,844,775	125,135,898		117,153,706	121,000,383	124,906,048	129,347,014
SURPLUS <DEFICIT> BALANCE	\$ 4,613,703	\$ 4,781,653		\$ 3,149,020	\$ -		\$ -	(0)	\$ -	\$ -

Designated Operating Reserve - Financial Policy -20%

	0	0	17,737,290	19,206,948	20.00%	19,760,149	20,431,378	21,036,479	21,886,965
Designated			\$ 17,737,290	\$ 19,206,948		20% \$ 19,760,149	20% \$ 20,431,378	20% \$ 21,036,479	\$ 21,886,965
Undesignated			12,022,525	13,701,887	0	1,712,523	0	1,041,294	436,193
Use of Reserves			-	(11,436,163)					
Difference			\$ 29,759,815	\$ 21,472,672		\$ 21,472,672	\$ 21,472,672	21,472,672	21,472,672

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND #001 - CAPITAL OUTLAY
ADOPTED BUDGET - FY 2020-21

** ADOPTED **
FY 2020-21

1311	<u>COMMUNICATIONS</u>	
	Replacement Vehicle	26,000
	Tightrope System Upgrade	5,190
		Total 31,190

1320	<u>INFORMATION TECHNOLOGY</u>	
	Replace IT-01 with Ford Explorer	35,284
	Edge Network Device Replacement	200,000
	(2) NVR Replacements	50,000
	MX VPN Concentrator	50,000
	IP Based Cameras- Replacement	20,000
	Access Control Upgrade	50,000
	Training Room AV Hardware	15,000
	WIFI Expansion	25,000
	Phone Handset Replacement	50,000
	VM Server System	70,000
	Netapp San Upgrade	75,000
		Total 640,284

2105	<u>P.D.- SERVICES</u>	
	Fuming Chamber Replacement	15,000
	Replace (2) Comm Patrol vehicles (inoperable) w/ Ford Fusion @ \$23.5K each (Phase 3 of 5-yr plan)	47,000
	Replace (3) SID vehicles (U528, U571, U575, U584) with Ford Explorer @ \$29,500 each	88,500
	Replace (3) CID vehicles (U549, U551, U553, U554, U556) with Sedan @ \$21,000 each	63,000
	Replace (2) CSI vans @ \$42,000 each	84,000
	Replace (20) Patrol units: 2021 Ford Interceptor @ \$45,800 each (fully equipped)	916,000
	Replace (3) Patrol Sgt vehicle: 2021 Ford Interceptor (@ \$44,800)	134,400
	Replace (4) LT units with 2021 Ford Interceptor @ \$44,800 each (fully equipped)	179,200
	Replace (2) K9 vehicles with 2021 Ford Interceptor @ \$47,800 each (fully equipped)	95,600
	Replace (1) Support Services Van (Records) with 2021 model @ \$25,000 (equipped)	25,000
	Evidence Renovation - Bins	20,000
	Replace Evidence Scissor Lift	16,500
	Replace Gym Equipment (obsolete) (Phase 1 of 4)	20,000
		Total 1,704,200

2111	<u>P.D.- PROFESSIONAL STANDARDS</u>	
	Workstation replacement for Staff Svcs Admin Asst	5,000
		Total 5,000

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND #001 - CAPITAL OUTLAY
ADOPTED BUDGET - FY 2020-21

** ADOPTED **
FY 2020-21

2115	P.D. - Crime Investigations Forensic hardware for investigative analysis.	15,000
	Total	15,000
2130	<u>P.D.- OPERATIONS</u> SWAT Hydraulic Entry Kit SWAT Complete Breaching Training Door Kit SWAT Throwbot	10,000 16,716 16,000
	Total	42,716
2135	<u>CODE COMPLIANCE</u> Addition to Fleet: (2) New FTE Vehicles	50,000
	Total	50,000
2500	<u>EMERGENCY OPERATIONS</u> MHz Radio and Backup Batteries (\$3,000 each)	3,000
	Total	3,000
3900	<u>KEEP PORT SAINT LUCIE BEAUTIFUL</u> Replace PW3807 with Ford F-250	36,000
	Total	36,000
4130	<u>MUNICIPAL GARAGE</u> Addition to fleet: Parts Truck (2) 16 Ton Post Lift (\$16,000 each) (3) Garage Door Openers (\$5,000 each) 88 MHz Radios (1) handheld, (1) base & (2) Mobile	38,000 32,000 15,000 15,000
	Total	100,000
4135	<u>FACILITIES MAINTENANCE</u> Replace FMD-2652 with Ford Transit 250 Replace FMD-4315 with Ford Transit 250 Addition to fleet: Ford Explorer (4) Replacement A/C units - Golf Course (1) Replacement A/C unit - Community Center	32,500 32,500 30,000 35,000 20,000
	Total	150,000

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND #001 - CAPITAL OUTLAY
ADOPTED BUDGET - FY 2020-21

** ADOPTED **
FY 2020-21

<u>7200</u>	<u>PARKS & REC.-RECREATION</u>	
	Transport Trailer	25,000
	Total	25,000
<u>7201</u>	<u>PARKS & REC.-AIROSO COMMUNITY CENTER</u>	
	Wireless Projector and Wall Mount Connections	22,000
	Parking-lot Repair	90,000
	Security System DVR	25,000
	Total	137,000
<u>7202</u>	<u>PARKS & REC. -GYMNASIUM</u>	
	Repair Walls & Replace Insulation	95,000
	Dumpster Enclosure	10,000
	Total	105,000
<u>7205</u>	<u>PARKS & REC. ADMINISTRATION</u>	
	Office Furniture for Admin. Staff	6,380
	Total	6,380
<u>7210</u>	<u>PARKS & RECREATION DEPARTMENT - Parks Division</u>	
	Replacement PK-9511 F-250 SD Truck	34,000
	Replacement PK-980 F-250 SD Truck	29,000
	Replacement PK-3961 F-250 SD Truck	29,000
	Addition to Fleet: Ford F-250 SD	29,000
	Winterlakes Park - Utility Cart w/ Dump Bed	24,000
	Winterlakes Park - ZTR Mower 60'	12,000
	Swan Park- Replacement Mower PK-2646	12,000
	Swan Park- Replacement Toro Workman PK-0166	24,000
	Small Loader/Tractor w/ Bush Log Mower Attachment	22,000
	Total	215,000
<u>7235</u>	<u>PARKS & RECREATION DEPARTMENT - TURF CREW DIVISION</u>	
	Replacement PK-0380 Toro Workman	24,000
	Total	24,000
	GENERAL FUND TOTAL REQUESTS	\$ 3,289,770



CITY COUNCIL SUMMARY



Gregory J. Oravec
Mayor



Shannon M. Martin
Vice Mayor, District 3



Stephanie Morgan
Councilmember, District 1



John Carvelli
Councilmember, District 2



Jolien Caraballo
Councilmember, District 4

The City is led by a five-member elected Council, which sets policy and determines the long-term vision for the City. The Council appoints a City Manager to handle the daily business affairs, and a City Attorney to provide legal advice. This system is called a Council-Manager form of local government. Each Council member has one vote, including the Mayor, so legislative authority is equally spread among all five members

Port St. Lucie City Council members must live in the district they represent, however residents throughout the City vote for every City Council seat, no matter which district. The Mayor is elected at-large in a citywide election and can live anywhere in the City. Like in the Council elections, all voters can vote in the mayoral election.

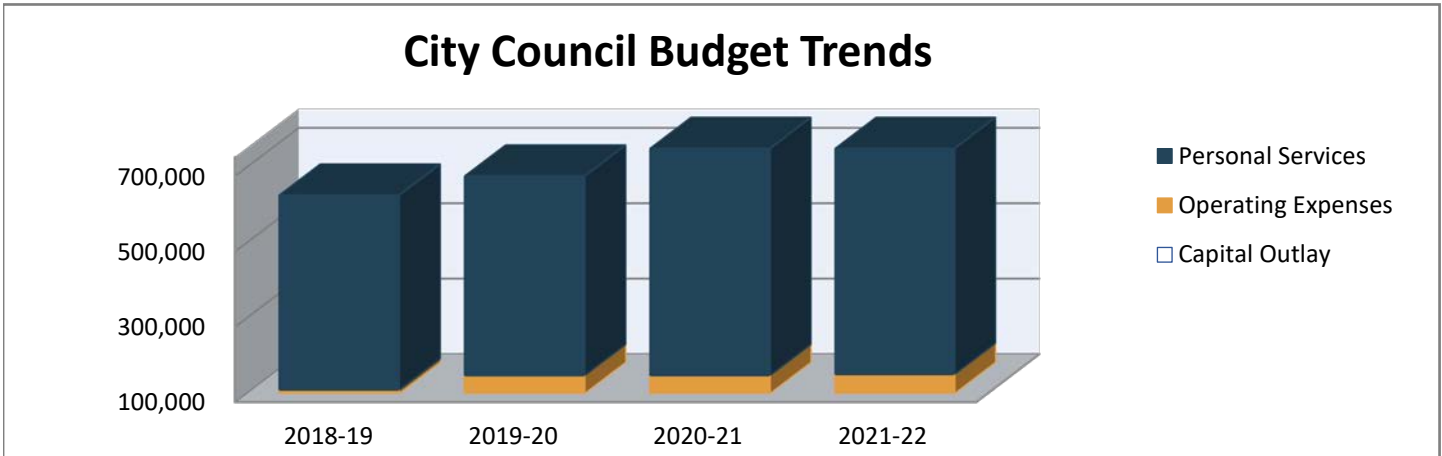
City Council Affiliations

The City Council will work to ensure that the City of Port St. Lucie will continue its position in all activities including commerce, culture, growth and leisure. They will:

- Continue participation in management of the SLC Fire District. The District is its own self-taxing fire district and the only one in the county.
- Continue to seek, develop, and administer home and community-based programs and services for senior persons through the Council on Aging Agency.
- Continue working hand-in-hand with St. Lucie Transportation Planning Organization to develop long range planning for the roadways in the region.
- Continue to develop and promote tourism in St. Lucie County through the Tourist Development Council.
- Continue to work with Treasure Coast Council of Local Governments to encourage and enable local units of government to assemble and cooperate with one another to promote the health, safety and general welfare of the citizenry.
- Continue to work with Treasure Coast Regional Planning Council. The regional planning council is recognized as Florida's only multipurpose regional entity that plans for and coordinates intergovernmental solutions to growth-related problems on greater-than-local issues. Provides technical assistance to local governments, and to meet other needs of the communities in each entity.
- Continue to work with the Treasure Coast Regional League of Cities to promote communication among the municipalities and the municipal leaders of the Treasure Coast Region.
- Continue to work with the Roundtable of St. Lucie County to improve the quality of life for our youth in various ways; Academic Success, Delinquency Prevention, Substance Abuse, Teen Health, the Gang Plan and Kids at Hope.
- Continue to work with the St. Lucie County Chamber of Commerce Board of Directors in an effort to expand the economy of the area.

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Legislative (City Council) -- #110000
 Gregory J. Oravec, Mayor
 Shannon Martin, Vice Mayor District 3
 Stephanie Morgan, District 1
 John Carvelli, District 2
 Jolien Caraballo, District 4



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 516,071	\$ 528,612	\$ 630,144	\$ 649,086
Operating Expenses	109,890	148,035	148,170	151,239
Capital Outlay	-	-	-	-
Total	\$ 625,961	\$ 676,647	\$ 778,314	\$ 800,325

STAFFING SUMMARY:

(Full Time Equivalent)

	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Mayor	1.00	1.00	1.00	1.00
Councilmembers	4.00	4.00	4.00	4.00
Executive Assistant	2.00	2.00	2.00	2.00
Total	7.00	7.00	7.00	7.00

Note: City Council members are not included in the proposed summary of budgeted FTEs or total budgeted FTE count because they are elected officials.

CAPITAL OUTLAY: N/A





CITY MANAGER'S OFFICE

Fund #001-1200

FY 2020-21 BUSINESS PLAN: OVERVIEW



Overview

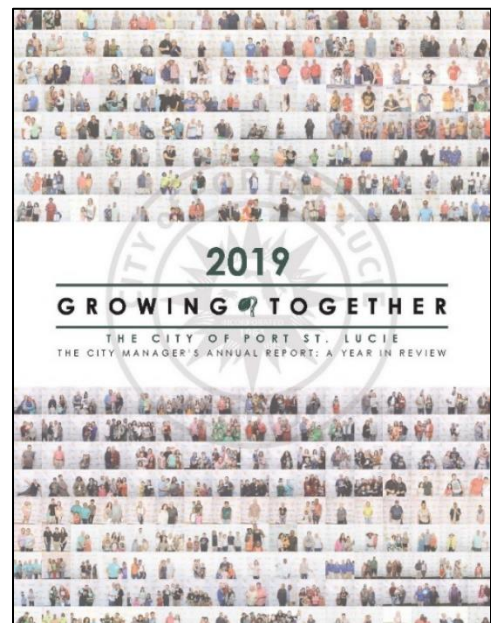
As the seventh largest City in Florida, and as new business, commercial, and residential growth continues, the City's Manager's Office continues to focus on providing agile and responsive service delivery. The City Manager's Office works to advance the City's mission to provide exceptional municipal services that are responsive to our community while planning for smart and balanced growth that is managed in a financially responsible manner. The City Manager works towards the development of an organization recognized nationally as a leader providing superior services through a diverse, empowered and visionary City team and in support of the City's vision, mission, values and strategic goals. The Office provides executive leadership and management, supports economic development and redevelopment, maintains intergovernmental relations and works towards continuous improvement, innovation, performance management and strategic planning in support of the

direction of the City Council through implementation of the Strategic Plan.

FY 2019-2020 City Manager's Office Key Initiatives

The work of the City Manager's Office advances all of the City of Port St. Lucie's Strategic Plan goals of a **Safe, Clean and Beautiful** City, fosters **Vibrant Neighborhoods**, supports **Quality Education for all Residents**, a **Diverse Economy and Employment Opportunities**, ensures **High Quality Infrastructure and Facilities** and contributes to **Culture, Nature and Fun Activities** and manages a **High-Performance Government Organization**. Specifically, in FY 2019-20, the Department accomplished the following:

- Focused on moving Port St. Lucie into the future with a definitive plan of fiscal strength, providing oversight of a \$451,924,662 budget and robust and transparent budget process that reduced the operating millage rate and provided steady debt reduction, in accordance with the strategic plan.
- Continued the use of a scientifically valid Citizen's Survey, providing benchmarks and baseline information to measure progress towards goals and provide feedback on critical issues. The 2020 Citizen Survey showed residents continue to give Port St. Lucie high marks in several key areas measuring its quality of life and its desirability as a place to live. For example, 79% of the participants ranked Port St. Lucie's quality of life as excellent or



good – up 27% from a baseline survey conducted in 2009. Additionally, 81% rated Port St. Lucie as an excellent or good place to retire – up 24% from 2009. Port St. Lucie was the only City in the State of Florida to receive a Voice of the People Award in 2019 from the National Research Center and the International City/County Management Association. This honor is given only to top performing jurisdictions that best listen and act for the benefit of their communities.

- Advanced the City Council’s long-term Strategic Plan through the continued development of a program of performance measurement and updated planning and reporting process demonstrating significant progress on each of the City Council’s strategic goals, including:
 - **Safe, Clean and Beautiful:** Continued to be ranked as the safest mid-sized and large city in the State of Florida. Continued the “It’s 30 for a Reason” speeding prevention campaign to improve traffic safety in the City. Collected and disposed 169, 890 pounds of litter from City roadways and expanded efforts through Keep Port St. Lucie Beautiful, increasing number of Adopt a Street Groups to 147.
 - **Vibrant Neighborhoods:** Finalized a two-year program to install entry signs and engage the City’s 27 neighborhoods through the Neighborhood Improvement and Community Engagement (N.I.C.E.) program.
 - **Quality Education for All Residents:** Issued a Request for Qualifications to operate a Vocational/Technical Career Academy in the City of Port St. Lucie. Staff worked with Somerset Academy, Inc. to site this Public Charter School in the Southern Grove Jobs Corridor prior to ceasing negotiations in June 2020. The Council and staff will continue to work towards facilitating a public career technical charter school in FY 2020/21.
 - **Diverse Economy and Employment Opportunities:** Completed the lease of the former VGTI building to Cleveland Clinic Florida and transfer of the Torrey Pines Institute for Molecular Research to Florida International University, igniting a new emphasis on research in Port St. Lucie and set the stage for spin-off industries from the two research institutions. Celebrated the opening of City Electric Supply, the parent company of TAMCO, which completed the construction of a new, 411,000 square foot manufacturing and distribution facility, retaining 211 employees and creating 50 new jobs. Completed construction of the Loop Road funded by a \$3,000,000 Florida Job Growth Grant that provide vital infrastructure to the City’s jobs corridor. Oculus Surgical finalized its purchase and sale agreement with the City’s Governmental Finance Corporation to acquire 9.75 acres. The company will build a 50,000 square foot manufacturing and distribution facility, retain 27 employees and create 50 new jobs. Accel International finalized a purchase and sale agreement to acquire a 40-acre sites for its new manufacturing and distribution facility, anticipated to create 125 new jobs. Began the development of the Southern Grove Master Plan to guide future development. Continued to assist the Federal Securities and Exchange Commission to enter into a purchase and sale agreement for sale of the City Center properties.
 - **High Quality Infrastructure and Facilities:** The completion of the final segment of the Crosstown Parkway enabled our citizens to easily transit from our western City limit to our eastern border of the Indian River Lagoon. In November 2018, city voters approved a half-cent sales tax to improve roads and water quality and build sidewalks. In 2019, design work was underway for a major renovation of Floresta Drive, intersections were improved along St. Lucie West Boulevard, two roundabouts in Torino were under construction and several sidewalks were built and roads were repaved – all with sales tax funds. Completed Cell #1 of the McCarty Ranch Water Quality project, and we started pumping water into the first phase of the St. Lucie River/C-23 Water Quality Project at McCarty Ranch (keeping more than 1 billion gallons of nutrient-laden freshwater out of the St. Lucie River).
 - **Culture, Nature and Fun Activities:** Adopted the Ten-Year Parks & Recreation Master Plan, opened McChesney Dog Park, broke ground at Winterlakes Neighborhood Park and was awarded a \$250,000 Florida Recreation and Development Assistance Program (FRDAP) grant to build an inclusive play-ground system to serve children with unique abilities. Launched the “We Love Lucie” concert series,

a quarterly program of outdoor concerts at the MidFlorida Event Center. Began construction on the Westmoreland segment of the Riverwalk. Completed the Peacock House and Lodge stabilization project, a critical component to prepare the homes to ultimately become accessible for all to enjoy.

- **High Performing Government Organization:** Worked to continue debt reduction and a millage decrease in accordance with the Strategic Plan and Council leadership. Focused on expanding customer service through the launch of 1PSL, an easy, new way to seamlessly connect with Port St. Lucie's City Hall – no matter the time or day – via either a mobile app, website portal or telephone call. Once again named a Best Place to Work in St. Lucie County, the organization focused on a staff and departmental reorganization of the Human Resources Department and laying a solid foundation to support expanded training and professional development and succession planning, beginning with our first ever Employee Survey. We also continued to enhance public outreach via the annual Citizen's Summit, *The City Manager's Bi-weekly Report*, letters to the editor, the Annual Year in Review, and City University.

FY 2020 City Manager's Office Goals & Initiatives

- Continue focus on moving Port St. Lucie into the future with a definitive plan of fiscal strength, providing oversight of a balanced budget that enhances services while reducing the operating millage, in accordance with the Strategic Plan.
- Continue the use of a scientifically-valid Citizen's Survey to measure citizen feedback as a critical component of our strategic planning system and efforts to continuously improve.
- Continue to advance the City Council's long-term Strategic Plan and priority initiatives and projects identified by the City Council for FY20 and beyond:
 - **Safe, Clean and Beautiful:** Improve safety through the establishment of a 5th Police District and implementation of the Traffic Safety/Enforcement Plan, and provide beautification to roadways, public parks and gateways; specifically, US Highway 1, Village Green Drive and St. James Boulevard and develop the Keep Port St. Lucie Beautiful Beautification Plan.
 - **Vibrant Neighborhoods:** Continue neighborhood planning and engagement through community meetings and projects as identified through the Neighborhood Improvement and Community Engagement (NICE) program and initiate the Neighborhood Park Development Program.
 - **Quality Education for All Residents:** Partner with St. Lucie Public Schools as articulated through an annual Legislative Program and facilitate a public career technical academy.
 - **Diverse Economy and Employment Opportunities:** Facilitate the buildout of Southern Grove through the sale of City-owned land in the Southern Grove Jobs Corridor, development and implementation of the Southern Grove Master Plan and through leveraging the partnership with Cleveland Clinic. Reimagine the City Center site and advance its redevelopment. Support Small Businesses as outlined in the Small Business Plan.
 - **High Quality Infrastructure and Facilities:** Improve roadways through the acceleration and redesign of Port St. Lucie Boulevard South, the development of the Walton Road Concept Plan and the Crosstown Connector(s) Exploratory Report. Improve water quality through the St. Lucie River/C-23 Water Quality Project at McCarty Ranch, Septic-to-Sewer Conversion Master Plan, Master Stormwater Master Plan and other efforts to improve mobility including a Bus Shelter Public Art Project, Multimodal Improvements and a Transit Enhancement Plan.
 - **Culture, Nature and Fun Activities:** Advance the Port and Pioneer Park through the development and implementation of The Port Master Plan and implement the Ten Year Parks & Recreation Master Plan through the development of Torino Regional Park, Tradition Regional Park, the Adventure Park, the Bikeways and Trails Concept Plan, a Parkland Acquisition Study, Improvements to O.L. Peacock Sr. Preserve and a Land Preservation Program.
 - **High Performing Government Organization:** Make improvements to improve service delivery while reducing the millage; continue to enhance customer service through 1PSL, and organizational development. Organizational development efforts include leadership, process improvement and project management training, succession planning, employee development (including improved

training, a stronger employee communication process, re-imagined employee performance reviews, a value-based recognition program, succession planning, a new on-boarding process and more). Lastly, cultivate a higher performing organization through a County Legislative Agenda.

- With completion of department business plans for every City department in FY 19-20, the City Manager’s Office will develop a robust five-year plan for the leadership of the organization in FY 20-21.

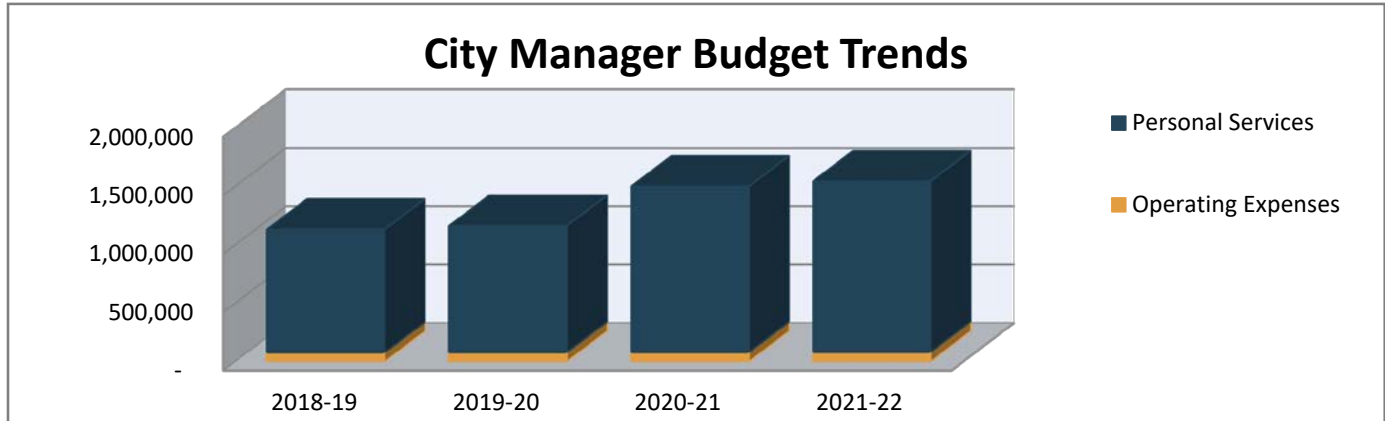
CITY OF PORT ST. LUCIE CITY MANAGER’S OFFICE FY 2020/21 PERFORMANCE MEASURES AND SCORECARD						
	City Council Strategic Goal (s)	Key Performance Measures	2017/18 Results	2018/19 Results	2019/20 Results	2020/21 Target
INPUT MEASURES	High Performing Government Organization (Goal 7)	FTE’S	1075.19	1,097	1,146.63	1,173.63
WORKLOAD MEASURES	7	Population	189,344	195,248 (est.)	N/A	N/A
	7	Employees per 1,000 residents	5.92	5.80	5.68	5.81
	7	Council Meetings	54	48	60	60
EFFECTIVENESS MEASURES	7	*The National Community Survey™ (The NCS™): percentage of respondents rating services provided by Port St. Lucie as excellent or good	71% ↔	74% ↔	72% ↔	Increase
	7	*NCS™: Percentage of respondents rating City customer service as excellent or good	72% ↔	77% ↔	75% ↔	Increase
	7	*NCS™: Percentage of respondents rating value of services for taxes paid as excellent or good	40% ↔	49% ↔	45% ↔	Increase
	7	*NCS™: Percentage of respondents rating overall quality of life as excellent or good	76% ↔	78% ↔	79%↔	Increase
	7	*NCS™: Percentage of residents who stockpiled supplies for an emergency	84% ↑	79% ↔	84% ↑)	Increase
	7	*NCS™: Percentage of respondents	41% ↔	58% ↔	49% ↔	Increase

		rating the City's efforts to welcome citizen involvement as excellent or good				
	7	*NCS™: Percentage of respondents rating overall direction as excellent or good	52% ↔	64% ↔	66% ↔	Increase
	Diverse Economy & Employment Opportunities (Goal 4)	*NCS™: Percentage of respondents rating economic development as excellent or good	41% ↔	50% ↔	62% ↔	Maintain
	Diverse Economy & Employment Opportunities (Goal 4)	*NCS™: Percentage of respondents rating employment opportunities as excellent or good	25% ↔	24% ↔	33% ↔	Maintain
	7	Percentage of strategic initiatives completed/in progress	75%	100%	100%	100% in progress
	7	Percentage of Departments with Strategic Business Plans	N/A	100% in progress	100%	Completion of Executive Leadership Business Plans
	7	*The National Employee Survey (The NES™): Percentage of employees rating the clarity of strategic direction of goals and objectives as excellent or good	N/A	N/A	66% ↑	Increase
	7	*NES™: Percentage of employees rating communicating an inspiring vision as excellent or good	N/A	N/A	69% ↑	Increase
	7	*NES™: Percentage value as matching or fitting with the values of the city as strongly or somewhat agree	N/A	N/A	91% ↑	Increase

*Percent approval rating from the annual National Community Survey™ and National Employee Survey™ for Port St Lucie through FY 2019/2020. The following symbols are provided to show the relationship to the National Benchmark.
 ↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: City Manager -- #120000
 Russ Blackburn, City Manager



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 1,052,755	\$ 1,081,577	\$ 1,419,133	\$ 1,462,113
Operating Expenses	80,878	81,983	82,432	84,081
Capital Outlay	-	-	-	-
Total	\$ 1,133,633	\$ 1,163,560	\$ 1,501,565	\$ 1,546,194

STAFFING SUMMARY:

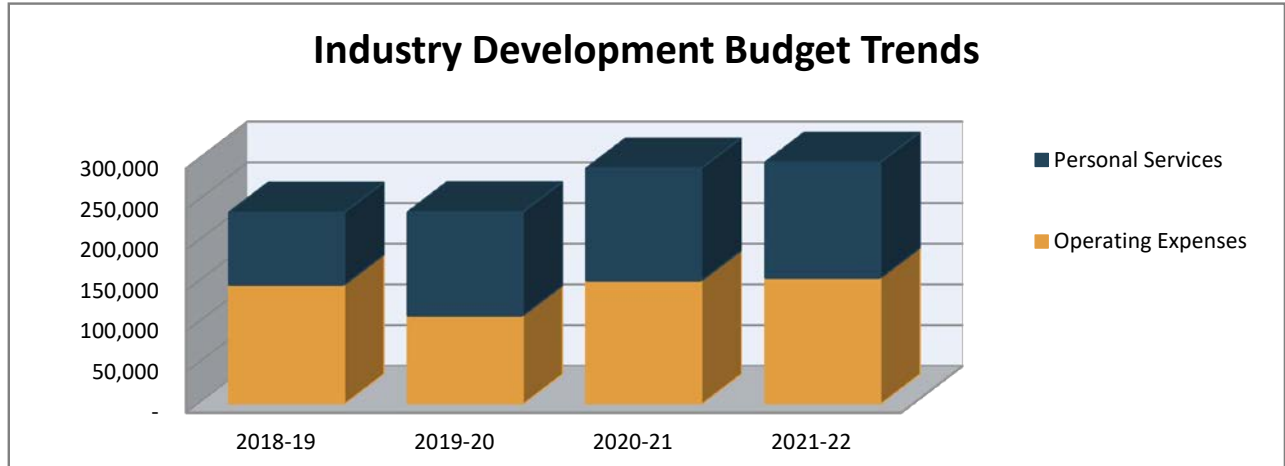
(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
City Manager	1.00	1.00	1.00	1.00
Assistant City Manager	2.00	2.00	2.00	2.00
Chief Assistant City Manager	0.00	0.00	1.00	1.00
Executive Assistant	2.00	2.00	2.00	2.00
Strategic Initiatives Director	1.00	1.00	1.00	1.00
Total	6.00	6.00	7.00	7.00

Note: Kristina Ciuperger (Chief Communications Officer) & Teresa Lamar-Sarno (Planning & Zoning Director) are part of the Executive team working as Special Assistants to the City Manager but are charged to the Communications and Planning & Zoning Department.

CAPITAL OUTLAY: N/A

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Industry Development (G. O. Team) -- #520000



EXPENDITURE SUMMARY:

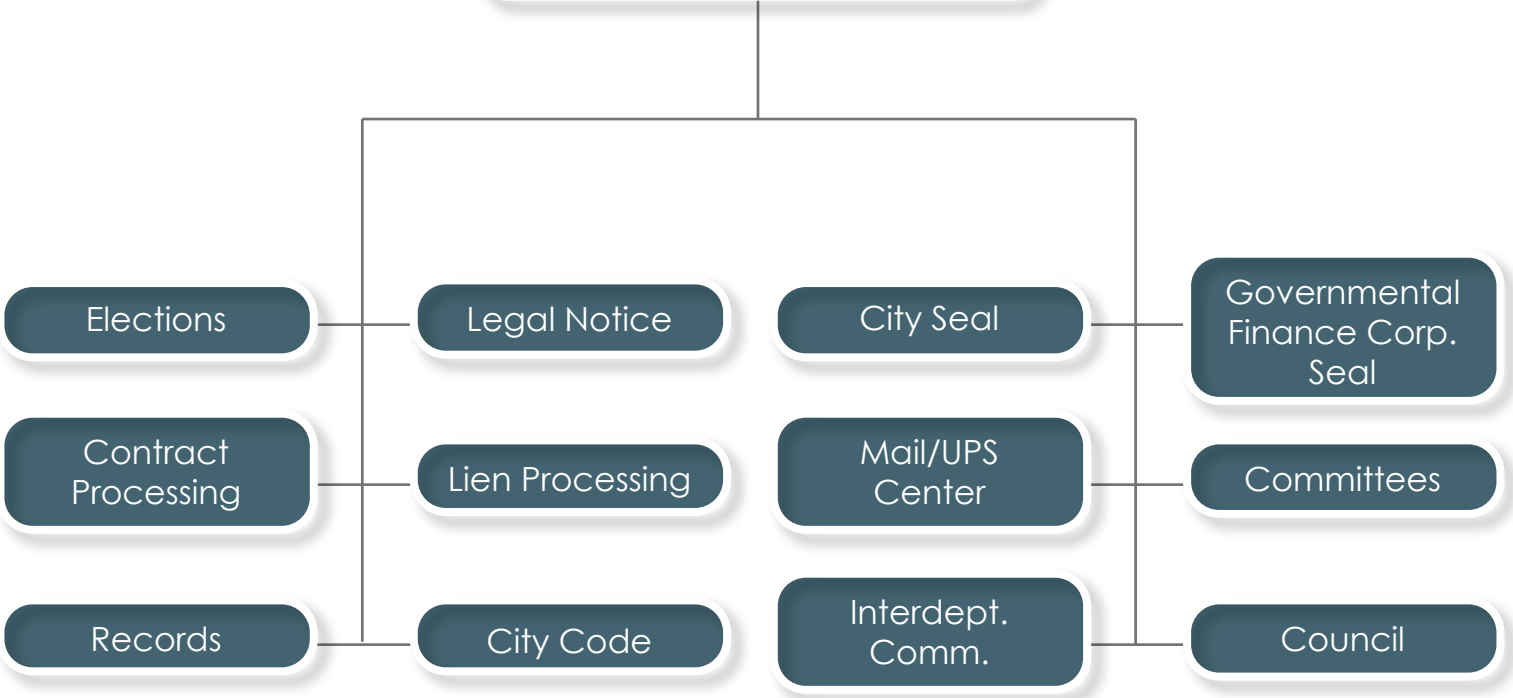
	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED
Personal Services	\$ 89,079	\$ 127,250	\$ 138,179	\$ 142,324
Operating Expenses	146,508	108,830	151,830	154,867
Capital Outlay	-	-	-	-
Total	\$ 235,586	\$ 236,080	\$ 290,009	\$ 297,191

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Business Navigator	1.00	1.00	1.00	1.00
Total	1.00	1.00	1.00	1.00

CAPITAL OUTLAY: N/A

Karen Phillips
City Clerk





City Clerk's Office

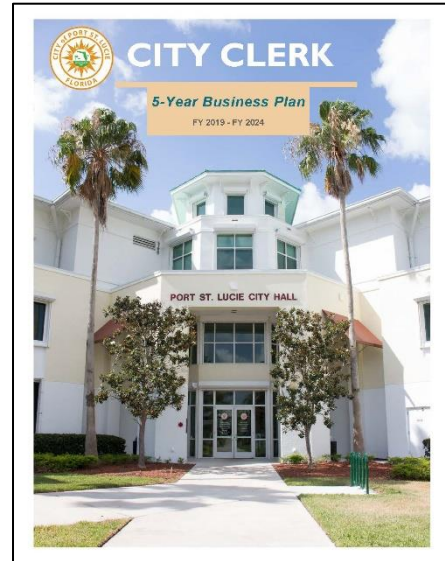
Fund #1210000

FY 2020/21 BUSINESS PLAN: OVERVIEW

The City Clerk's Office is committed to serving the public by striving for excellence in preparation of agendas and minutes of meetings, operating the City Hall mail center, and providing complete and accurate information while preserving the records of the City and maintaining a professional level of service in all phases of operation.

FY 2019/20 CITY CLERK'S OFFICE GOALS & ACCOMPLISHMENTS

The City Clerk's Office has developed a five-year Strategic Business Plan in alignment with the City's Strategic Plan. The work of the Clerk's Office advances the City of Port St. Lucie's Strategic Plan goals of a **High-Performing Government Organization**. Specifically, in FY 2019-20, the Department accomplished the following:



Contributed to a High Performing Government Organization through growing customer service:

- Accurately recorded, transcribed, and preserved all official minutes of the City Council and City Boards and Committees, per State Statutes, in a summarized minutes format to maximize efficiency.
- Provided support annually to approximately 64 Council seated meetings and 200 other boards and committees.
- Prepared and streamlined street lighting processes for City Council submittals. To date, as part of this process, 36 boundaries were submitted, 13 boundaries participated in the petition process with the results being 7 boundaries passing to move forward with installation and 1 boundary failing the process.
- Prepared and posted all meeting Agendas and coordinated all Packet documents to support the City Council, Community Redevelopment Agency (CRA), Governmental Finance Corporation (GFC), and Board of Zoning Appeals agendas.
- Acted in the capacity of official records custodian for the City of Port St. Lucie and maintained custody of all official City records, administered the City's Records Management Program Gov-Qa, and performed the duties of the Records Management Liaison Officer (RMLO) to the State of Florida.
- Completed all responses to public records requests within 1.5 days, down from 2.9 days the prior fiscal year.
- Conducted Public Records Training to support transparency in government.
- Continued to work in conjunction with the Information Technology Department in the implementation of the Legistar program in conjunction with Granicus, for electronic review and publication of City Council, Community Redevelopment Agency (CRA), Governmental Finance Corporation (GFC), Board of Zoning Appeals, and Planning and Zoning Board meeting backup documentation.

FY 2020/21 CITY CLERK'S DEPARTMENT GOALS & INITIATIVES

In FY 20-21, the City Clerk's Department will continue to advance the Strategic Plan through the following initiatives:

Contribute to a High Performing Government Organization:

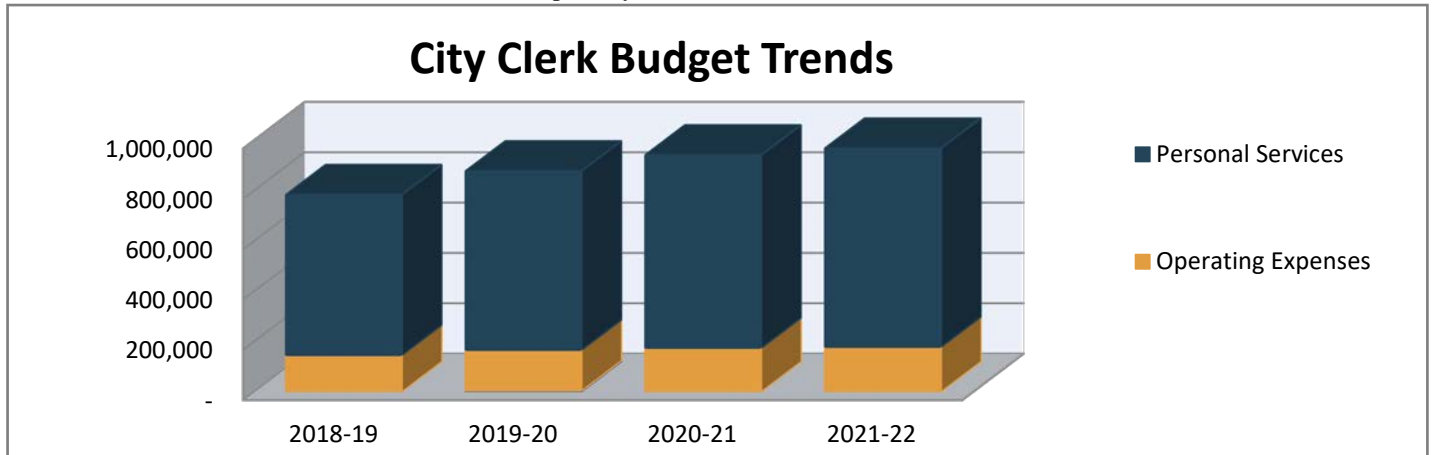
- Accurately record, transcribe, and preserve all official minutes of the City Council and City Boards and Committees, per State Statutes, in a summarized minutes format to maximize efficiency.
- Prepare and post all meeting Agendas and coordinate all Packet documents to support the City Council, Community Redevelopment Agency (CRA), Governmental Finance Corporation (GFC), and Board of Zoning Appeals agendas.
- Act in the capacity of official records custodian for the City of Port St. Lucie and maintain custody of all official City records, administer the City's Records Management Program Gov-Qa, and perform the duties of the Records Management Liaison Officer (RMLO) to the State of Florida. Continue to monitor all departmental responses to public records requests to maintain an average response time of 1.5 days.
- Conduct Public Records Training to support transparency in government.
- Continue to review for possible improvement of processes within Legistar, in conjunction with Granicus, for electronic review and production of City Council, Planning & Zoning, Governmental Finance Corporation (GFC), Community Redevelopment Agency (CRA), and Board of Zoning Appeals meeting backup documentation, with the possibility of additional Board meetings being processed within Legistar.
- Improve the departments five-year Strategic Business Plan in order to effectively plan for and align the needs of the City and the department.

CITY OF PORT ST. LUCIE CITY CLERK'S OFFICE FY 2020/21 PERFORMANCE MEASURES AND SCORECARD

	City Council Strategic Goal (s)	Key Performance Measures	2017/18 Results	2018/19 Results	2019/20 Results	2020/21 Target
WORKLOAD MEASURES	High Performing Government Organization (Goal 7)	Council Meetings Attended	54	64	59	60
	7	Elections Processed – Street Lighting, and Candidate Elections	36	45	15	30
	7	Board and Committee Meetings Attended	117	200	184	192
	7	Internal Written, Verbal and E-Mail Requests for Records & Research	633	522	576	550
	7	Outgoing Mail – US & UPS	91,991	66,754	74,785	70,769
	7	Council/CRA/GFC/Zoning Appeals Agendas & Packets	60	64	59	61
	7	Ordinances	75	84	77	73
	7	Resolutions	62	107	144	88
	7	Plats Processed	10	29	40	34
	7	Legal Notices Posted	397	359	335	347
	7	Records Processed (Boxes)	1,704	6,345	2,000	750
	7	Total Time to complete and Publish Minutes Typing 1 pg. per hr. + Proofing 10 pages per hr. + Corrections/Distribution/Publishing 1 pg./3.5 min. *Totals include Board & Committee and Negotiation Minutes	1,255 Hrs	1,500 Hrs	2,056 Hrs	1,800 Hrs
EFFICIENCY MEASURES	7	Records Management Savings Upon Destruction	2.556 Cu ft.	9,518 Cu ft.	4,000 Cu ft.	500 Cu ft.
	7	Average initial response time for public records requests -Excluding City Attorney's Office & Human Resources	2.9 days	1.5 days	1.5 days	1.5 days

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: City Clerk -- #121000
 Karen Phillips, City Clerk



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 637,299	\$ 710,902	\$ 766,630	\$ 789,673
Operating Expenses	146,030	162,465	174,445	178,281
Capital Outlay	-	4,000	-	-
Total	\$ 783,329	\$ 877,367	\$ 941,075	\$ 967,954

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
City Clerk	1.00	1.00	1.00	1.00
Assistant City Clerk	1.00	1.00	1.00	1.00
Deputy Clerk	3.00	4.00	4.00	4.00
Deputy Clerk Supervisor	1.00	0.00	0.00	0.00
Administrative Assistant	1.00	1.00	1.00	1.00
Agenda Coordinator	0.00	1.00	1.00	1.00
Records Specialist	1.00	0.00	0.00	0.00
Records Supervisor	1.00	1.00	1.00	1.00
Total	9.00	9.00	9.00	9.00

CAPITAL OUTLAY: N/A



“A City for All Ages”

Jeffery Snyder
Chief Financial Officer

Finance

Budget

Procurement



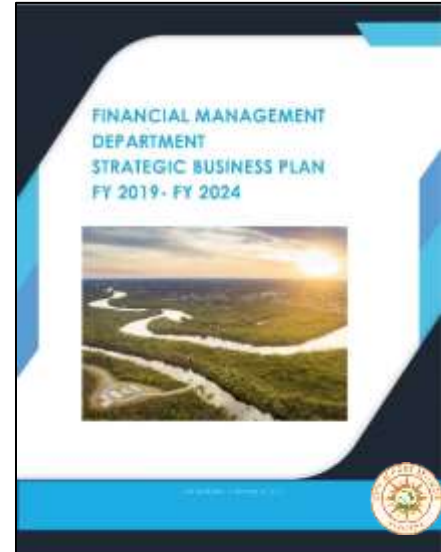
Financial Management Department

Division #1300

FY 2020-21 BUSINESS PLAN: OVERVIEW

Overview

In a spirit of excellence, integrity, and dedication, the Finance Department is committed to providing timely, concise, accurate, clear, and complete information and support to other City departments, citizens, vendors, and the community at large. Serving as a trusted partner on topics requiring economic, financial, and fiduciary inputs and expertise, the Financial Management Department manages accounting including financial reporting, budget preparation/monitoring, tax, payroll, debt administration, treasury, procurement, grants, and external audit partners. The Financial Management Department has developed a five-year Strategic Business Plan in alignment with the City's Strategic Plan.



FY 2019-20 FINANCIAL MANAGEMENT DEPARTMENT Initiatives

- Actively worked to reduce debt through scheduled debt principal payments, refinancing opportunities, and early debt retirement.
- Actively work at providing staff with learning opportunities to stay current with changes in the Financial Accounting and began aggressive cross-training program.
- Reduced the number of checks issued each year to save money on issuance, accounting, and reconciliation.
- Systematically improved our use of technology; specifically, the City's Enterprise Resource Planning (ERP) computer system (Tyler Munis) through onsite training, webinars, and conferences to reduce costs, streamline processes, and improve accuracy.
- Maintained the City's strong bond rating through prudent budgeting, spending and reporting.
- Met the stringent reporting requirements of the Governmental Finance Officers Association (GFOA) to obtain both Certificate of Achievement for Excellence in Financial Reporting and the Distinguished Budget Presentation Award.
- Obtained the GFOA's Popular Annual Financial Reporting Award for extracting information from the comprehensive annual financial report to produce high quality popular annual financial report specifically designed to be readily accessible and easily understandable to our constituents and other interested parties without a background in public finance.
- Maintained the NIGP Outstanding Accreditation Achievement Award and the FAPPO Award for Excellence in Public Procurement

FY 2020-21 FINANCIAL MANAGEMENT DEPARTMENT Initiatives

The FY 2019-2024 Financial Management Department Strategic Business Plan is the Department's roadmap for the next five years to make progress on the City's vision of a safe, beautiful and prosperous City for all people. It is a living document that will evolve to address Port St. Lucie's changing needs, City Council policy and strategic plan priorities and technological advances. The Financial Management Department Strategic Business Plan is updated annually to ensure that the plan aligns with the City's Strategic Plan and to incorporate the latest trends and innovations of the team. The department provides significant contributions in meeting all the goals of the City's Strategic Plan by providing the necessary financial management to make the goals a sustainable reality.

Specifically, the Department's business plan focuses on three major initiatives:

- 1) **Enhancing the use of technology**, specifically our Enterprise Resource Planning (ERP) financial system software; eliminating manual process to more efficiently, effectively, timely and effectively provide exceptional customer service. This major initiative dovetails with goal seven of the City's Strategic Plan to become a high performing government organization, specifically enhancing customer service and organizational development. While FMD is leading this process (in conjunction with the Information Technology Department), it is an organizational wide effort involving all departments, and numerous City staff members.
- 2) **Strengthening citywide internal control systems over financial activities**, including cash handling, billing, receiving, payroll, disbursements, and financial reporting. In most cases the changes in technology will enhance the ability to strengthen internal controls and implement industry best practices. In addition, FMD continues diligently striving to strengthen these controls, manually.
- 3) **Staff training** is the third major initiative focusing both on Financial Management staff and citywide staff members who utilize the ERP system and/or staff members who are involved in the City's internal control processes. This will include ensuring that all City staff receive or have access to training in the proper use of our ERP system - Munis. After enhancing the ERP system, training is a key critical requirement to ensuring success. Past practices have been little or no training on the proper use of Munis or its capabilities. This training process led to many inefficient manual processes, citywide. FMD has collaboratively established a steering committee made up of representatives from most of the Departments to assist us in this endeavor.

While these are the three major initiatives for the foreseeable five-year planning horizon which FMD believes will best assist in meeting the City Council's goal of being a high performing government organization, **staff will continue to actively look for ways to reduce the millage and reduce the debt.**

**CITY OF PORT ST. LUCIE FINANCIAL MANAGEMENT DEPARTMENT
FY 2020 -2021 PERFORMANCE MEASURES AND SCORECARD**

	City Council Strategic Goal (s)	Key Performance Measures	2017/18 Results	2018/19 Results	2019/20 Target	2020/21 Target
WORKLOAD MEASURES	Goal 7, High Performing Government Organization	Accounts Payable Checks	11,905	12,259	11,000*	10,000
	7	Employee Payroll Payments Processed	28,496	30,238	30,720	31,000
	7	Journal Entries	9,579	7,334	7,300	7,200
	7	Number Bids/Solicitations Issued	250	235	200	200
	7	Complete the City Manger's Proposed Budget by June 30	Yes	Yes	Yes	Yes
	7	Number of Electronic payments	676	1,514	1,600*	1,650
EFFICIENCY MEASURES	7	Number of Business Tax Applications Processed	7,765	8,105	8,247*	8,450
	7	Truth-in-Millage (TRIM) Compliance	Yes	Yes	Yes*	Yes
	7	% Total Procurement Card to Total Purchasing Volume	30%	35%	33%*	31%
	7	Procurement Department Trainings per Year	12	17	12*	12
	7	Percentage of Total Payments that are Electronic	34.8%	35%	35%*	35%
EFFECTIVENESS MEASURES	7	Number of Days between Budget Adoption and Final Budget Document Completed	56 days	47 days	40 days	45 days
	7	Investments in Compliance with Investment Policy	New Measure	Yes	Yes*	Yes
	7	Bid Protests	0	0	0*	0
	7	Rebate from Use of Procurement Cards	\$486,545	\$607,000	\$600,000	\$600,000

EFFECTIVENESS MEASURES	7	Procurement Vendor Trainings per Year	4	4	4*	4
CONTD.	7	The National Employee Survey™ (NES™): Percentage of respondents rating Finance Services overall as excellent or good, strongly or somewhat agree	N/A	N/A	73% ↓	Increase
	7	The National Employee Survey™ (NES™): Percentage of respondents rating Purchasing services overall as excellent or good, strongly or somewhat agree	N/A	N/A	72% ↔	Increase

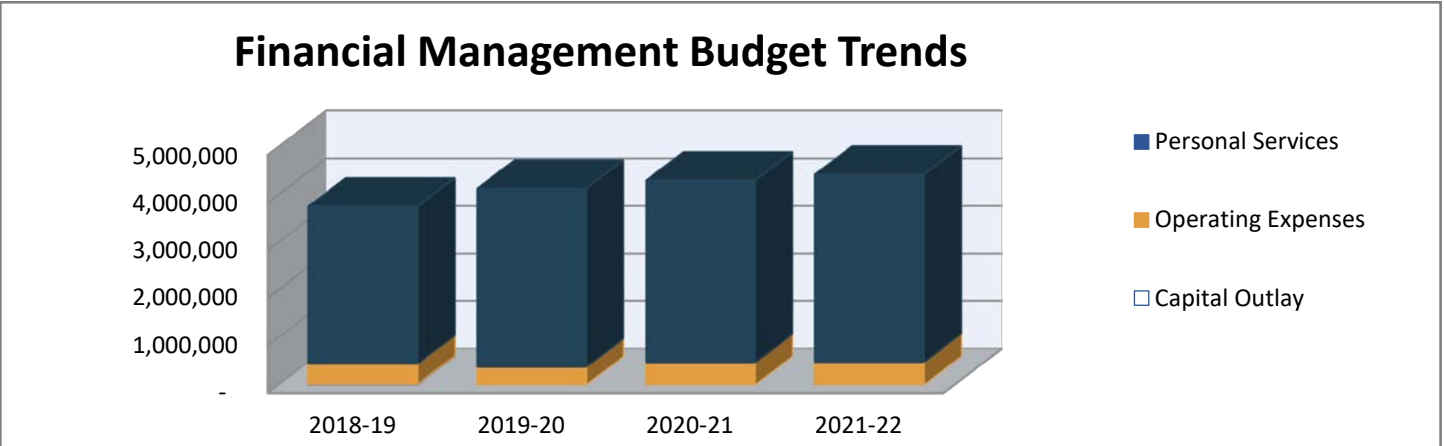
Note: Estimated values for FY 2019-20.

Percent approval rating from the annual National Employee Survey™ for Port St Lucie. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Financial Management Department -- #130000
 Jeff Snyder, Chief Financial Officer



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 3,306,565	\$ 3,749,716	\$ 3,827,628	\$ 3,942,247
Operating Expenses	431,898	378,150	470,221	479,625
Capital Outlay	12,471	-	-	-
Total	\$ 3,750,934	\$ 4,127,866	\$ 4,297,849	\$ 4,421,872

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Chief Financial Officer	1.00	1.00	1.00	1.00
Finance Division Director	1.00	1.00	1.00	1.00
City Treasurer	1.00	1.00	1.00	1.00
City Comptroller	1.00	1.00	1.00	1.00
Budget Manager	0.00	1.00	1.00	1.00
Assistant to City Treasurer	1.00	0.00	0.00	0.00
Assistant Budget Manager	1.00	1.00	1.00	1.00
Management Analyst II	2.00	2.00	2.00	2.00
Pension Plan Administrator	1.00	1.00	1.00	1.00
Pension Plan Specialist	1.00	1.00	1.00	1.00
Financial Procedures Manager	0.00	0.00	0.00	0.00
Innovation Officer	1.00	1.00	1.00	1.00
Assessment & Property Tax Manager	1.00	1.00	1.00	1.00
Supervisor	1.00	1.00	1.00	1.00
Data System Analyst	0.00	0.00	0.00	0.00
Lien Division Manager	1.00	1.00	1.00	1.00
Senior Accountant	1.00	1.00	1.00	1.00

Staffing continues on next page.

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Payroll Administrator	1.00	1.00	1.00	1.00
Payroll Specialist	1.00	1.00	1.00	1.00
Financial Specialist	2.00	2.00	2.00	2.00
Accountant I	1.00	1.00	1.00	1.00
Accounting Clerk	6.00	5.00	5.00	5.00
Capital Assets Accountant	1.00	1.00	1.00	1.00
Special Assessment Accountant	1.00	1.00	1.00	1.00
PT Accounting Clerk	0.50	0.63	0.63	0.63
Procurement Division Director	1.00	1.00	1.00	1.00
Procurement Manager	1.00	1.00	1.00	1.00
Secretary	0.63	1.00	1.00	1.00
Office Manager	1.00	1.00	1.00	1.00
Procurement Agent I	4.50	4.00	4.00	4.00
Procurement Card Administrator	1.00	1.00	1.00	1.00
Business Tax Supervisor	1.00	1.00	1.00	1.00
Business Tax Specialist	2.00	2.00	2.00	2.00
Total	40.63	39.63	39.63	39.63

Note: Finance, OMB, Procurement and Business Tax were combined in FY19-20 into Financial Management Department.

CAPITAL OUTLAY: N/A



**CITY OF PORT ST. LUCIE
 FINANCIAL MANAGEMENT DEPARTMENT
 BUSINESS TAX (OCCUPATION LICENSE)
 FINANCIAL STATUS
 FY 2020-21**

	FY 2018-19 AUDITED	FY 2019-20 BUDGET	FY 2019-20 ESTIMATED	FY 2020-21 ADOPTED	FY 2021-22 PROJECTED	
Revenues and Sources:						
Business License Revenue - 316.000	\$ 2,027,426	\$ 2,030,402	\$ 2,030,402	\$ 1,906,760	\$ 1,925,828	Note 1
Total Revenues and Sources	2,027,426	2,030,402	2,030,402	1,906,760	1,925,828	
Expenses:						
Personal Expenses	213,066	235,551	225,000	237,907	245,044	Note 2
Operating Expenses	30,835	31,482	25,000	32,112	32,754	Note 3
Capital Outlay	-	-	-	-	-	
Total Expenses	243,901	267,033	250,000	270,018	277,798	
Surplus / (Deficit)	\$ 1,783,525	\$ 1,763,369	\$ 1,780,402	\$ 1,636,742	\$ 1,648,030	

Revenues as a % of Expenses: 831% 760% 812% 706% 693%

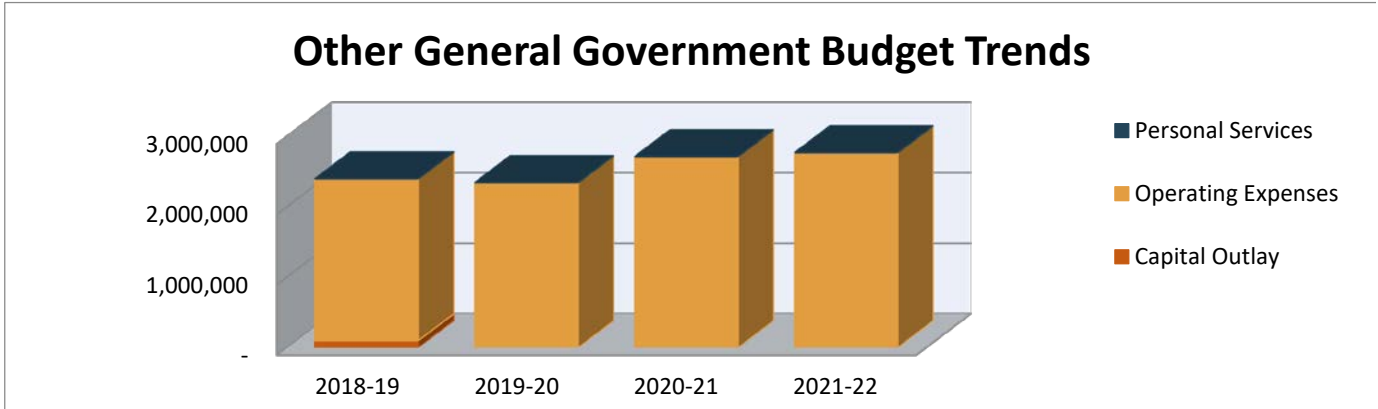
Note 1 - Finance anticipates a reduction in revenue in FY 2020-2021 based on business' closing due to COVID-19.

Note 2 - Savings was experienced in 19-20 due to turnover in personnel.

Note 3 - In 19-20, the estimated column shows savings because of less travel and training due to COVID -19.

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Other General Government -- #190000



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 558	\$ 595	\$ -	\$ -
Operating Expenses	2,299,842	2,345,392	2,715,593	2,769,905
Capital Outlay	99,604	-	-	-
Subtotal				
Total	\$ 2,400,004	\$ 2,345,987	\$ 2,715,593	\$ 2,769,905

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2020-21 *****
Total	0.00	0.00	0.00	0.00

CAPITAL OUTLAY: N/A



“A City for All Ages”

Kristina Ciuperger
 Special Assistant to the
 City Manager
 Interim Human
 Resources Director

**Assistant Human
 Resources Director**

**Risk Management
 Director**

Risk Management
 Analyst

Claims/
 Subrogation
 Specialist

Executive Assistant to
 City Council (2)

HRIS Manager

Office Manager

HR Manager, Benefits

HR Manager

HR Office
 Assistant PT

HR Customer
 Service Specialist PT

HR Recruiter

HR Generalist Trainee

Organizational
 Development
 Specialist

Training &
 Development
 Coordinator

HR Manager, Benefits

HR Manager



HUMAN RESOURCES DEPARTMENT

Fund #131000

FY 2020/21 BUSINESS PLAN: OVERVIEW

Overview The City of Port St. Lucie’s Human Resources Department is dedicated to aligning with the City’s Strategic Plan and has developed a five-year Strategic Business Plan in alignment with the City’s Strategic Plan. It is the mission of Human Resources to be an employer of choice, where people are proud to work, and everyone is treated fairly. It is our vision to be the “Google” of government.

Top Goal: High-Performing Organization

Strategic Initiatives

- 1. Organizational Development:** Increase focus on innovation and the role of the People Operations Team in strategic action. Anticipate and meet the changing needs of the workforce and the organization. Make leadership a primary focus for every role. Develop, train and empower employees.
- 2. Transform Culture:** Manage the process of change within the People Operations department and more broadly, across the entire organization. Support citywide recognition and efficiency programs.
- 3. Talent Management Strategy:** Address all areas of the workforce and prepare for filling skill gaps; expand succession planning and investment in employee development; and market the City’s culture and brand to attract and retain qualified and diverse talent.
- 4. Create an Agile Organization:** Develop a people centered approach that helps leaders and contributors at all levels of the organization make the mind shift toward a leadership approach that will improve communication, collaboration, and resource coordination across the organization.
- 5. Enhanced Benefits:** Offer enriched benefits, wellness and work-life balance opportunities to improve employee’s health and well-being while reducing costs.
- 6. Enhanced Risk Management:** See *Risk Management fund for goals and initiatives.*



FY 2019-20 Accomplishments and Priority Projects

- Received the Best Place to Work award for 12 years, from St. Lucie County Human Resources Association for providing a first-class work environment for City employees.
- Developed a five-year Strategic Business Plan in order to effectively plan for and align the needs of the City and department.
- Create and implement an organizational development program, as prioritized in the Strategic Plan.
- Create an organizational development strategic plan.
- Hired an Organizational Development Specialist
- Hired a citywide Training Coordinator.
- Designed and implemented a comprehensive city-wide innovation training program for all levels of the organization in collaboration with Brian Elms.
- Design and implement a city-wide recognition program.
- Create a performance evaluation process based on the City’s values and strategic goal alignment.
- Revamped onboarding process and launched a virtual orientation platform automating the onboarding

process.

- Partnering with the City Green Belt Team in analysis and reinvention of onboarding and recruiting process; decreased time to hire.
- Continued support of the Forum on Race Relations and Inclusion and Diversity Committee.
- Implemented Life Scan program for sworn personnel; processed 224 health risk assessments.
- Increased Wellness Fair attendance by 100%.
- Design and implement Best Hiring Practice and Interview Training Skills.
- Conducted Classification and Compensation Study for all sworn positions.
- Updating the City's Rules and Regulations handbook.
- Develop focus groups for labor negotiation prep.
- Implemented third party administration for FMLA.
- Design and implement a new Employee Landing Page with relative information in real time "The Water Cooler."
- Establish a charitable support committee.
- Publish and distribute employee data verification sheets.
- Expand clinic services.
- Conduct analysis for smoke-free workplace.
- Implement a Benefit and Wellness Committee.
- Conduct annual benefit needs assessment.

FY 2020-21 Priority Projects

- Streamline recruitment timelines.
- Design, develop and market new Talent Management Strategies.
- Integrate Total Compensation Message in all outreach and recruitment activities.
- Design an Apprenticeship Program for core trade positions.
- Develop stay interview program tied to annual review process and values.
- Development of HR Policies.
- Implement monthly meeting with mid-level management to discuss strategic direction and human capital focus.
- Develop a citywide succession plan.
- Develop a performance evaluation method based on values.
- Implement smoke-free workplace.
- Expand clinic services.
- Upgrade wellness options.
- Negotiate contract benefits/wellness FTE to maintain service levels.
- Implement online benefit enrollment.

**CITY OF PORT ST. LUCIE HUMAN RESOURCES DEPARTMENT
FY 2020/21 PERFORMANCE MEASURES AND SCORECARD**

	City Council Strategic Goal (s)	Key Performance Measures	2017/18 Results	2018/19 Results	2019/ 20 Results	2020/21 Target
WORKLOAD MEASURES	High Performing Government Organization (Goal 7)	Number of Applications Received (New Measure)	N/A	N/A	6,871	6,500
	7	Number of New Hire Orientation Sessions Conducted	24	24	24	24
	7	Number of training sessions conducted or coordinated by HR/RM	80	120	55/134	200
	7	New Measure: Number of job requisitions created	N/A	N/A	258	
	7	Number of total hires			220	275
	7	New Measure: Number of positions filled with internal candidate	N/A	N/A	48	N/A
	7	Number of employees separated	160	150	125	N/A
	7	New Measure: Number of employees retired	N/A	N/A	18	N/A
EFFICIENCY MEASURES	7	Days to fill openings			47	Decrease
	7	Overall employee turnover rate not including retirees, contractual, summer camp or interns	14.86%	12%	9.4%	Maintain
EFFECTIVENESS MEASURES	7	Probationary turnover rate	17.75%	10%	8%	Decrease
	7	Overall employee turnover rate	14.86%	12.0%	10.3%	Decrease
	7	% of positions filled by promotion	48%	10%	22%	40%
	7	Average days from announcement to hire (new measure)	35.58	62	60	Decrease
	7	*National Community Survey™: Opportunities to volunteer	70%	62%	64%	Increase

	7	**National Employee Survey (NES™): Percent of employees rating PSL as a place to work (NES) positively	N/A	N/A	78% ↑	Maintain
	7	**NES™: Percent of employees who recommend working for the City (NES)	N/A	N/A	89% ↑	Maintain
	7	**NES™: Percent of employees who rated overall job satisfaction positively	N/A	N/A	87% ↔	Maintain
	7	**NES™: Percent of employees who rated working for the city a year from now positively	N/A	N/A	94% ↔	Maintain
	7	**NES™: Percent of employees who rated gaining satisfaction from their current job positively	N/A	N/A	91% ↔	Maintain
	7	**NES™: Percent of employees rating values matching or fitting with the values of the City	N/A	N/A	91% ↑	Maintain
	7	**NES™: Percent of employees who rated receiving recognition or praise in the last seven days	N/A	N/A	63% ↔	Increase
	7	**NES™: Percent of employees who agreed in the last six months someone has talked to me about my progress (NES)	N/A	N/A	66% ↔	Increase
	7	**NES™: Percent of employees who	N/A	N/A	49% ↔	Increase

	rated compensation (salary, benefits, incentive, bonuses, compared with similar opportunities positively				
	**NES™: Percent of employees who rated coaching or mentoring employees positively	N/A	N/A	46% ↔	Increase
	**NES™: Percent of employees who rated opportunities to develop a career path positively	N/A	N/A	48% ↔	Increase
	**NES™: Percent of employees who rated the quality of the support service; recruitment services positively	N/A	N/A	67% ↑	Increase
	**NES™: Percent of employees who rated the quality of the support service; training service positively	N/A	N/A	65% ↔	Increase
	**NES™: Percent of employees who rated the quality of the support service; human resources services overall positively	N/A	N/A	65% ↔	Maintain
	**NES™: Percent of employees who rated the timeliness of the support service; recruitment services positively	N/A	N/A	67% ↑	Increase
	**NES™: Percent of employees who rated the timeliness of the support service; training service positively	N/A	N/A	67% ↔	Maintain

		**NES™: Percent of employees who rated the timeliness of the support service; human resources services overall positively	N/A	N/A	66% ↔	Maintain
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*Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie through 2020. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower

**Percent approval rating from the annual National Employee Survey™ for Port St Lucie. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



RISK MANAGEMENT

General Fund #131000

FY 2020/21 BUSINESS PLAN: OVERVIEW

Overview

Risk Management provides Risk Management services and support for all City Departments. Safety involves: support from management, awareness, focus, education, teamwork and your commitment. The Department provides ongoing supervisor training re: Workers Compensation, Auto Crashes and Post Accident Drug and Alcohol Testing. The Department also provides an ongoing safety training program and assesses needs to determine if specialized training is necessary, as well as providing/securing such training. The Department also provides ergonomic inspections of employee's workstations and facility safety inspections.

FY 2019/20 Risk Management Department Major Accomplishments

The work of Risk Management advances the City of Port St. Lucie's Strategic Plan goals of a **Safe, Clean and Beautiful** City and contributes to a **High-Performance Government Organization**. Specifically, in FY 2019-2020 Risk Management accomplished the following:

- Redesigned the claims process, to move towards a paperless system (i.e. fillable PDF forms, digital signatures, electronic filing, etc.)
- Completed the DOT audit
- Closed out Hurricane Matthew & Hurricane Irma
- Scored high in Employee Survey with employee's overall satisfaction with Risk Management
- Researching new safety training options, including on-line and in-person and/or hybrid training model

FY 2020/21 Risk Management Department Major Initiatives

In FY 20/21, Risk Management will continue to advance the Strategic Plan through the following initiatives:

- Provide 130 training sessions for employees and supervisors through Risk Management's safety training program on: Ariel Lift, Crane; Back Safety & Ergonomics; Blood Borne Pathogens; Confined Space Awareness; Defensive Driving; Electrical Safety; Fall Protection; Fire Safety; Forklift Certification; Hazard Communication; Personal Protective Equipment; Heat Stress Awareness; Lock Out / Tag Out; Power & Hand Tools; New Hire Orientation; Permit Required Confined Space; Walking / Working Surfaces, CPR, First Aide, Trenching and Excavation, Emergency Evacuation & Fire Safety, Office Safety, and Reporting Procedures for Workers' Compensation Injuries, Property Damage, Hazardous or Unsafe Conditions, and Traffic Crashes
- Maintain a 95% subrogation rate, which benefits the overall bottom line of the City, by reducing expenditures for non-insured losses, as well as for claims experience on covered losses.
- Continue to work towards reducing the number of OSHA recordable claims through safety awareness and training which will reduce overall claims expense and increase employee productivity.

CITY OF PORT ST. LUCIE RISK MANAGEMENT FY 2020/21 PERFORMANCE MEASURES AND SCORECARD

	City Council Strategic Goal (s)	Key Performance Measures NAME Department	2017/18 Results	2018/19 Results	2019/20 Results	2020/21 Target
WORKLOAD MEASURES	High Performing Government Organization(Goal 7)	Number of General Liability Claims Filed	97	135	146	140
	7	Number of Property Claims Filed	312	345	320	323
	7	Number of Auto Claims Filed	191	212	171	202
	7	Number of Training Sessions Scheduled by R.M.	130	134	40***	100
EFFECTIVENESS MEASURES	1	Number of facility safety inspections	13	27	27	27
	7	# of Medical Claims (OSHA Recordable)	113	109	99	109
	7	Subrogation rate*	97.0%	73.3%	49.2%	95%
	7	# of Claims Resulting in Lost Time	24	20	25	22
	7	Days away from work	358	446	405	391
	7	The National Employee Survey™ (NES™): Percentage of respondents rating Risk Management Services overall as excellent or good, strongly or somewhat agree	N/A	N/A	84%↑ (2020 results)	85%

Claims information based on Fiscal Year

*Subrogation results will not be fully reflected until well into next fiscal year, or possibly the following fiscal year. The Legal Department is assisting with a few subrogation claims that require Small Claims Court.

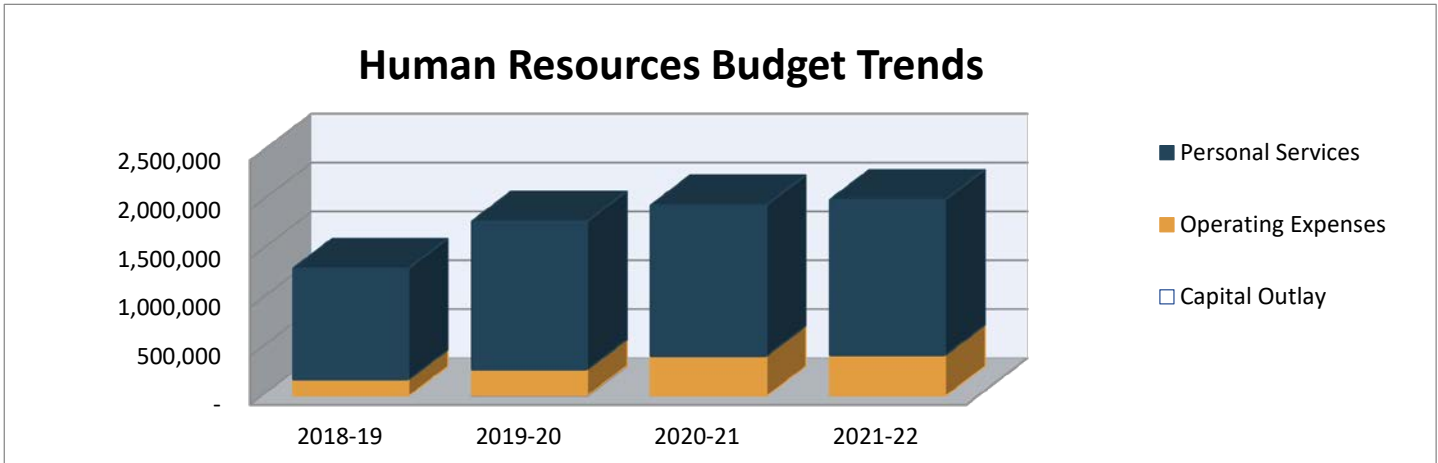
**Percent approval rating from the annual National Employee Survey™ for Port St Lucie. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower

***Safety Training classes down primarily due to COVID, but also due to a transition in training staff with Relation, the City's Third Party Administrator.

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Human Resources -- #131000
 Interim Director, Kristina Ciuperger



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 1,137,335	\$ 1,518,016	\$ 1,543,253	\$ 1,589,551
Operating Expenses	170,881	268,806	413,533	422,190
Capital Outlay	-	6,000	-	-
Total	\$ 1,308,216	\$ 1,792,822	\$ 1,956,786	\$ 2,011,740

STAFFING SUMMARY:

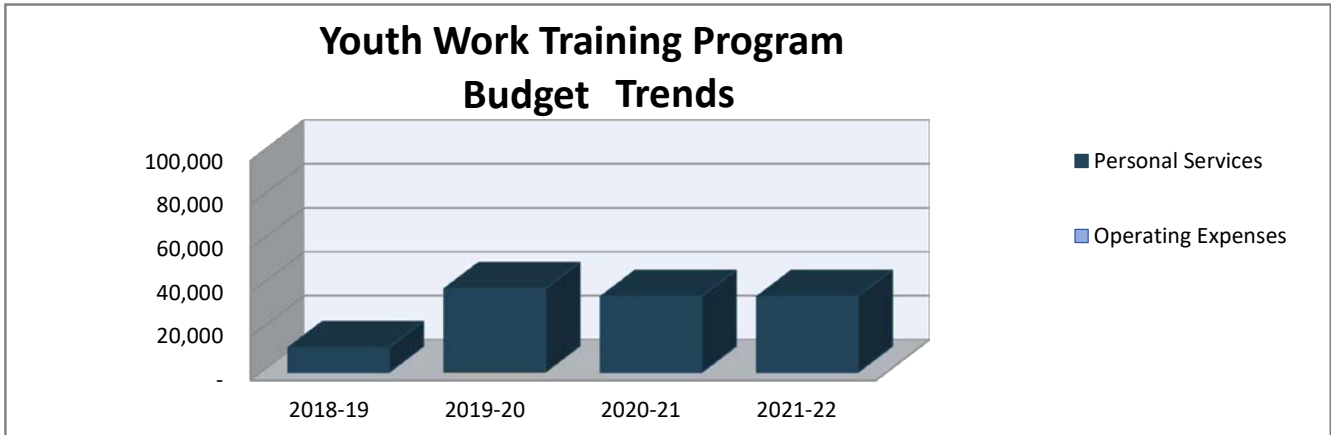
(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Human Resources Director	1.00	1.00	1.00	1.00
Assistant HR Director	1.00	1.00	1.00	1.00
Claims Subrogation Specialist	1.00	1.00	1.00	1.00
HR Clerk	2.00	0.00	0.00	0.00
HR Manager	2.00	2.00	2.00	2.00
HR Manager-Benefits	1.00	1.00	1.00	1.00
HR Office Manager	1.00	1.00	1.00	1.00
HR Recruiter	0.00	1.00	1.00	1.00
Human Resources Generalist Trainee	1.00	1.00	1.00	1.00
Human Resources Generalist II	2.00	2.00	2.00	2.00
Office Assistant	0.63	0.63	0.63	0.63
Organizational Development Specialist	0.00	1.00	1.00	1.00
Risk Management Analyst	1.00	1.00	1.00	1.00
Risk Management Division Director	1.00	1.00	1.00	1.00
Training Coordinator	0.00	1.00	1.00	1.00
Total	14.63	15.63	15.63	15.63

Note: Risk Management was combined with the Human Resources for the FY 18-19 Budget.

CAPITAL OUTLAY: N/A

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Youth Work Training Program -- #510000
 Interim Director, Kristina Ciuperger



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 11,210	\$ 38,109	\$ 34,497	\$ 34,497
Operating Expenses	281	279	298	297
Capital Outlay	-	-	-	-
Total	\$ 11,491	\$ 38,388	\$ 34,795	\$ 34,794

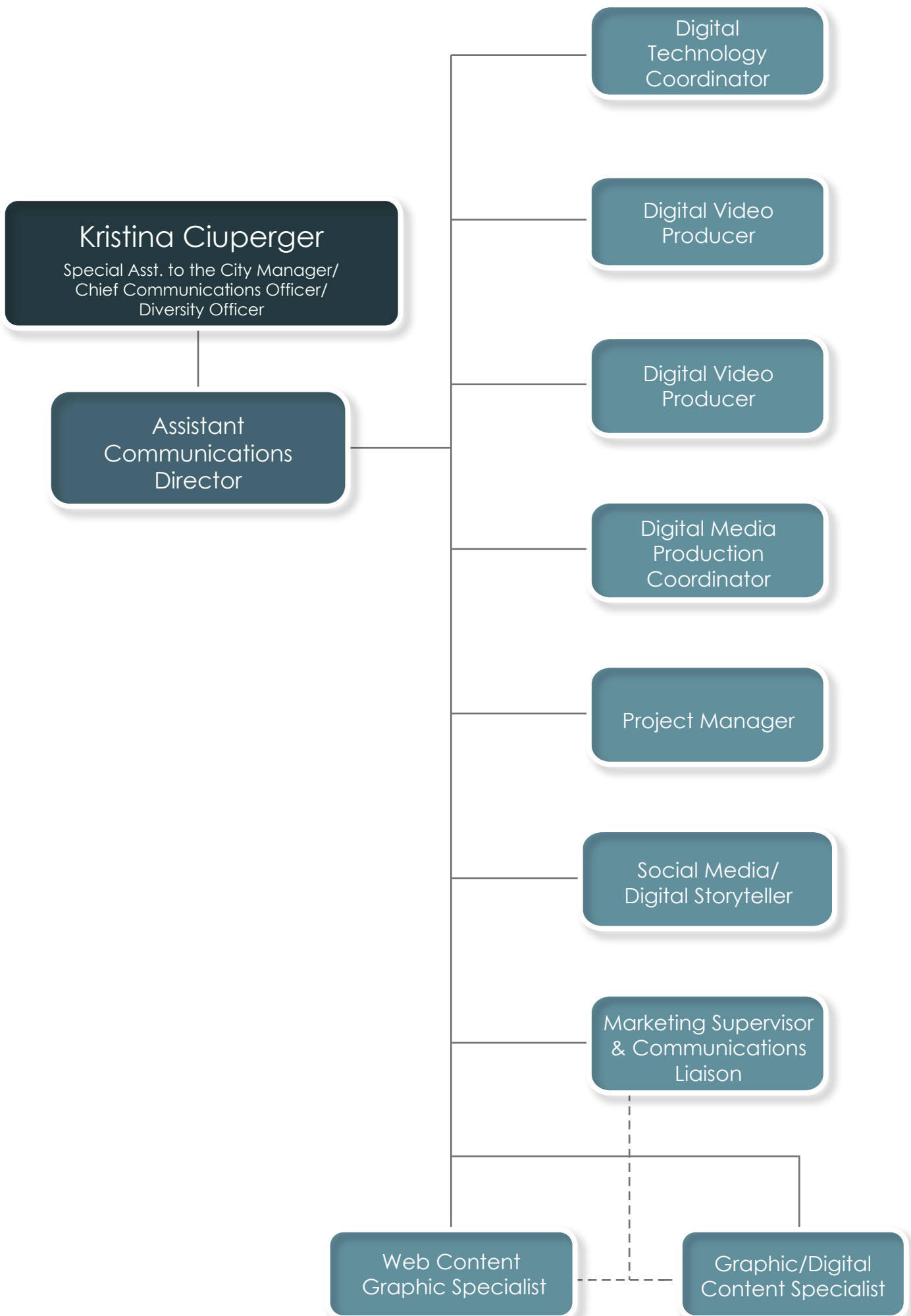
STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Part-Time Student Workers	1.08	1.08	1.08	1.08
Total	1.08	1.08	1.08	1.08

CAPITAL OUTLAY: N/A



“A City for All Ages”





COMMUNICATIONS DEPARTMENT

Fund #131100

FY 2020-21 BUSINESS PLAN: OVERVIEW

The City of Port St. Lucie's Communication Department is dedicated to aligning with the City's Strategic Plan, establishing a brand, increasing awareness of the City's message, programs and events through a variety of mechanisms including media, social media and the website, as well as engaging with the community. The Department works to provide accurate, clear, concise, and transparent information to residents, businesses, visitors and interested parties.

MISSION

To tell Port St. Lucie's story and engage with the community as driven by the City's strategic plan.

VISION

To be innovative influencers utilizing cutting-edge technology to reinvent government communication.

Responsibilities include:

- Increasing City awareness through a variety of mechanisms including printed collateral, such as news articles, publications, marketing materials, social media and the website.
- Managing all the City's social media communications.
- Media requests, consistent internal and external communication.
- Establishing design consistency and conceptual identity for the City.
- Communication projects, partnerships and consulting.
- The City's website and content management.
- Video, television show and radio production.
- Taping and broadcasting all public meetings.
- PSL TV 20 programming.
- Special events and projects.



FY 2019- 2020 COMMUNICATIONS DEPARTMENT GOALS & INITIATIVES

The Communications Department has developed a five-year Strategic Business Plan in alignment with the City's Strategic Plan. The work of the Communications Department advances the City of Port St. Lucie's Strategic Plan goal of a High Performing Government Organization by providing effective communication and education to support all seven Council strategic goals. Specifically, in FY 2019-2020, the Department accomplished the following:

Safe, Clean and Beautiful:

- Continued working on Integrated Marketing Communication Campaigns: Litter Eradication Action Plan, Cigarette Litter Prevention, Speeding Prevention, and Water Quality Report. Also communicated with residents about updates in regards to COVID-19.

Culture, Nature and Fun Activities:

- Special projects: Crosstown Grand Opening, Billion Step Challenge, City Council Tree Challenge, Parks & Recreation and The Saints rebranding, MIDFLORIDA Credit Union Event Center branding, Leisure Time, various groundbreaking events

High Performing Government Organization and Projects that supported multiple Strategic Goals

- Developed policies for PSL TV 20, Media Process and Website Content Management
- Cross trained staff to enhance skillsets
- Implemented a work order processing and time management system through Wrike.
- Provided training on content management, PowerPoint presentations, newsletter creation
- Produced educational and marketing pieces including the City Manager's Bi-weekly report, annual report, City strategic plan, and budget.
- Developed comprehensive engagement campaigns: PSL in Lights, #IamPSL, Citizen Summit, Government Week, Forum on Race Relations & Inclusion.
- Enhanced and maintain social media presence, increase followers and engagement
- Produced all programming for PSL TV 20 and launched new programming for PSL TV 20 to include news packages and "The Agenda" and "What We Do"
- Developed PSAs and instructional videos on using 1PSL and other City sites.
- Maintained and created all City collateral and marketing materials
- Produced City video programming and campaigns
- Completed City Council Chamber upgrades; screens and lighting
- Rebranded Departments and provided Style Guides and update logos as needed

Advanced the City's organizational vision of national recognition as a City providing superior services through a diverse, empowered and visionary City team through the following awards:

Zedman Award

Silver - "Crosstown Grand Opening" in the Local/Community Category

Granicus Digital Gov Awards

Modern Website Award - City of PSL's Website

ADDY Amer. Adv. Awards

Gold- Annual Report - Annual Report (Print/Digital) Category

Gold - Annual Report - Printed Annual Report Category

Silver - Leisure Time - Magazine Design Category

Silver - Water Quality Booklet - Book Design Category

Silver - Utilities 25 Anniversary Shirt- Specialty Advertising Apparel Category

Silver -PSLPD Speeding Prevention PSA - Local TV Commercial :30 seconds Category

Silver -PSL Parks & Recreation Overview - Internet Commercial Category

Silver - 1PSL App Video - Animation, Special Effects or Motion Category

Silver - Citizen Summit - Corporate Social Responsibility Marketing Category

Judge's Choice - Professional Corporate Social Responsibility.

AVA Digital Awards

Gold - PSL's Retail & Restaurant Report Summary

Gold - 1PSL - Your 24/7 City Hall

Platinum - A Year in Review: Presentation to the SLC Chamber of Commerce

Honorable Mention - PSL Parks & Recreation Overview Video

Honorable Mention - Hurricane Dorian

FPRA Image Awards (District)

Image Award - Crosstown Grand Opening in the Special Events Category

Judge's Award - Crosstown Grand Opening in the Special Events Category

Grand All Image Award - Crosstown Grand Opening in the Special Events Category
Award of Distinction - 2020 Growing Together Annual Report

Communicator Awards

Award of Excellence - Crosstown Grand Opening

Telly Award

Bronze - Researchers Use Thrips to Fight Brazilian Peppers at McCarty Ranch

PRSA Sunshine District

Commendation Award - Crosstown Grand Opening

FPRA Golden Image (State)

Judges Award - Crosstown Grand Opening

Golden Image Award - Crosstown Grand Opening

Videographer Awards

Award of Excellence - Researchers Use Thrips to Fight Brazilian Peppers at McCarty Ranch

Award of Distinction - Citizen Summit

Award of Distinction - Crosstown Grand Opening

Award of Distinction - PSL Pulmonologist Dr. Mark Pamer Interview

Honorable Mention - COVID10 Hospitals

Honorable Mention - 1PSL Your 25/7 City Hall

Honorable Mentions - PSL Integrates Events Calendar with Amazon's Alexa

Dot Comm Awards

Honorable Mention - Leisure Time

Gold - eAnnual Report

Gold - Crosstown Grand Opening Video

Visit www.cityofpsl.com/goodnews for more awards, including over 36 awards won.

FY 2020/21 COMMUNICATIONS DEPARTMENT GOALS & INITIATIVES

In FY 20/21, the Communications Department will continue to grow as a national leader and advance the Strategic Plan and support the Strategic Goal of a High Performing Government Organization through the following goals and initiatives:

Goal 1: Tell Our Story

- Develop policies for Citywide branding and marketing materials which includes a style guide, and templates.
- Update graphics that are outdated including lower thirds, digital graphics YouTube thumbnails. Shorten show opens on TV20.
- Develop a template library that will provide templates to departments in Word or Publisher for internal documents.
- Continue to update the footage library.
- Explore how to develop steps and procedure for YouTube include watch party and YouTube live.
- Bring new episodes and ideas to TV20 including “What We Do,” Through the Eyes of a Kid” Parks & Rec and PD.
- Expand the banner program and develop a policy.
- Hire an individual with specialized skills who responds quickly and takes our social media to the next level.
- Continually figure out ways to present an award-winning Annual Report.
- Develop Southern Grove marketing plan.
- Create special presentations for the Mayor’s State of the City and the City Manager’s update.

Goal 2: Engage the Community

- Develop training guides and workshops for ADA compliance – level AA.
- Grow participation through creative ideas and further promotion for the Citizen Summit, PSLinLights, groundbreaking and ribbon cuttings, government week, and 1PSL app.
- Determine how to acquire Nielsen and Comcast ratings and metrics.
- Report on the status and updates as well as promote new projects and progress on Sales Tax.

Be Innovative

- Research website vendors for new website rollout that will be upcoming in less than five years.
- Explore new ways to advertise: AR, VR, posters, Car magnets, vinyl stickers, digital billboards.
- Explore digital asset management systems.
- Research how Zencity software would be useful for communication and policy making.

Goal 4: Collaborate

- Provide training on Constant Contact, the website and PowerPoint presentations.
- Work with Finance to redesign the City’s entire budget book for consistent branding.
- Show more diversity and inclusiveness in our materials.
- Create and share a PD PIO photo & social media library.

CITY OF PORT ST. LUCIE COMMUNICATIONS DEPARTMENT FY 2020-2021 PERFORMANCE MEASURES AND SCORECARD						
	City Council Strategic Goal (s)	Key Performance Measures	2017/18 Results	2018/19 Results	2019/20 Results	2020/21 Targets
WORKLOAD MEASURES						
	Goal 7, High Performing Government Organization	Total Social Media Followers	4,773	5,661	7,524	8,000
	7	Facebook (FB) Followers City	15,047	21,217	25,868	25,000
	7	FB Followers PD	21,390	29,479	36,761	35,000
	7	FB Followers MIDFLORIDA	-	-	761	2,000
	7	FB Followers The Saints	-	-	84	750
	7	Twitter Followers City	5,609	6,554	7,406	7,200
	7	Twitter Followers PD	1,090	2,203	3,046	3,000
	7	Instagram (IG) Followers City	1,090	2,203	3,046	3,000
	7	IG Followers MIDFLORIDA	1,191	3,252	6,309	5,000
	7	IG Followers The Saints	-	-	148	500
	7	LinkedIn Followers	-	-	67	500
	7	News Releases	270	300	300	300
	7	Media Requests	346	250	284	250
	7	TV Shows and Videos Produced	361	211	275	400
7	Community	PSL in Lights Bus	PSL in Lights	PSL in Lights	PSL in Lights	

		Engagement Campaigns / Attendance	Tour: 210 Citizen Summit: 400 Forum on Race Relations and Inclusion Workshops: Gaining Appreciation by Adjusting Perspective: 19 LGBTQ+: 53 McCarty Ranch Groundbreaking: 200+	Contest 53 homes 927 Votes in Contest! Citizen Summit: 600 FRRI A.N.D Workshop: 32 Government Week: 24 Crosstown Grand Celebration: 9000+	Contest 59 homes Citizen Summit 600 Government Week: 24 Forum on Race Relations & Inclusion 44	Contest 60 homes Citizen Summit 600+ Government Week: 25 Forum on Race Relations & Inclusion 35
	7	Number of Collateral Produced (Magazines, flyers, ads, logos)	198	328	631 *lots of COVID materials	450
EFFECTIVENESS MEASURES	7	PR Analytics: Mentions of "Port St. Lucie" in the media (local, national, international) Headline mentions Total social shares from media outlets Positive sentiment Neutral sentiment Negative sentiment Ad value equivalency***	33,075 (peak March 2018) 2,666 1,043,612 23 percent 60 percent 17 percent \$101,214,504	50,110 (peak February) 3,863 645,902 22 percent 56 percent 22 percent \$104,453,194	104,401 (peak March) 3,956 361,361 25 percent 57 percent 18 percent \$49,827,027	120k 3.5k 900,000 28 percent 60 percent 12 percent \$105MM
	7	YouTube Views*	28,441	205,962	193,788	235,000
	7	YouTube Views Overall**	130,195	424,000	1,420,552	2,000,000
	7	YouTube Subscribers	-	2,590	3,311	3,000
	7	*The National Community Survey™ (The NCS™): Percent of residents who rate the City's website as excellent or good	N/A	70%	72% (2020 Results)	Increase
	7	*NCS™: Percent of residents who rate City's use of social media	N/A	62%	62% (2020 Results)	Increase

		(e.g., Facebook, Twitter, Instagram) as Excellent or Good				
	7	*NCS™: Percent of residents who rate the availability of information about City programs and Services as Excellent or Good	N/A	65%	60% (2020 Results)	Increase
	7	*NCS™: Percent of residents who rate the quality of video programming (e.g., City's TV channel, web streaming, YouTube) as Excellent or Good	N/A	55%	60% (2020 Results)	Increase
	7	*NCS™: Percent of Residents Rating Public Information as Excellent or Good	58% ↔	63% ↔	72% ↔ (2020 Results)	Increase
	7	*NCS™: Percent of Residents who watched a local public meeting	29% ↔	40% ↑	33% ↔ (2020 Results)	Increase

Note: Result totals are from 10/1/17-6/11/18. * New videos posted 10/1/17-6/11/18. ** how much editorial coverage would cost if it were placed as an ad. *** total views of ALL videos we've ever posted since 10/1/17. News releases and media request are from 6/1/17-6/1/18.

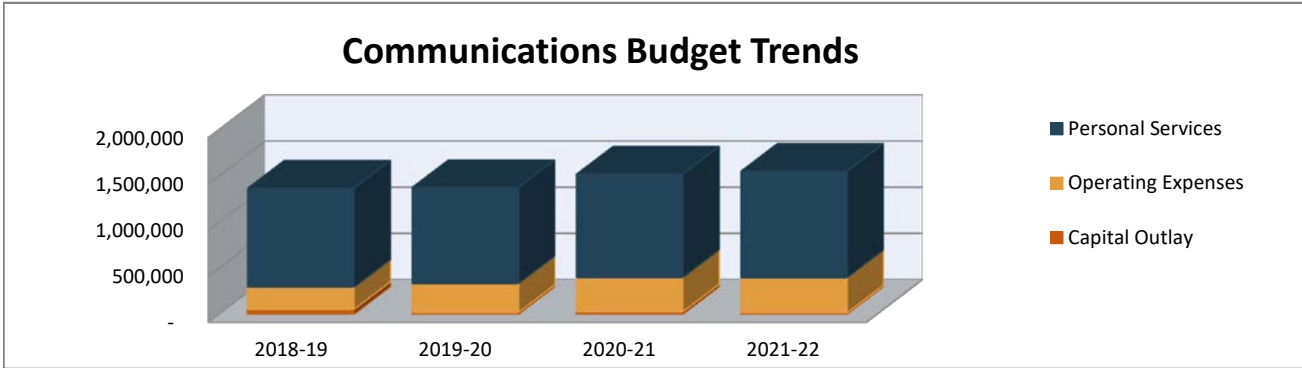
Percent approval rating from the appropriate annual *National Citizen Survey for Port St Lucie*. The following symbols are provided to show the relationship to the National Benchmark

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower

**CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY**

DEPARTMENT:

Communications -- #131100
Kristina Ciuperger, Special Assistant to the City Manager/Chief Communications Officer



EXPENDITURE SUMMARY:

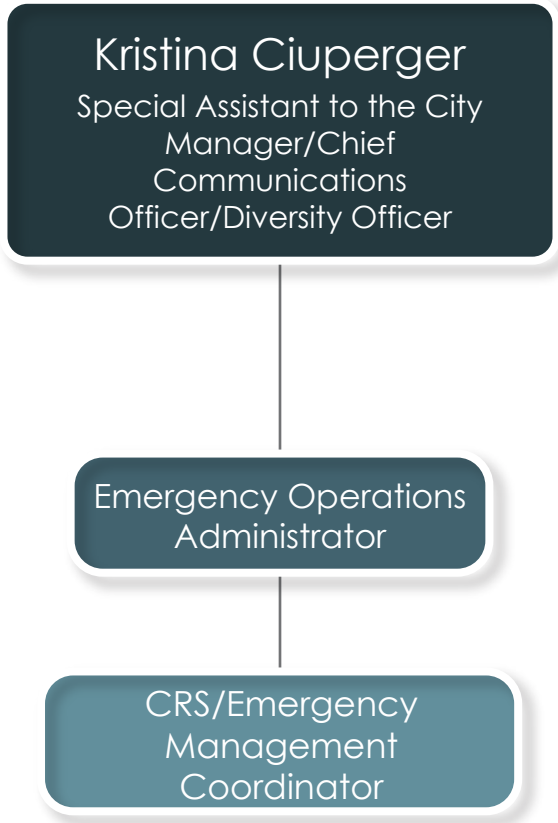
	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 1,073,190	\$ 1,040,535	\$ 1,118,985	\$ 1,152,960
Operating Expenses	239,487	313,560	373,009	380,873
Capital Outlay	57,709	24,000	31,190	20,000
Total	\$ 1,370,386	\$ 1,378,095	\$ 1,523,184	\$ 1,553,833

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Special Asst to City Mgr./Chief Communications Officer	1.00	1.00	1.00	1.00
Assistant Communications Director	1.00	1.00	1.00	1.00
Digital Video Producer	2.00	2.00	2.00	2.00
Digital Tech Coordinator	1.00	1.00	1.00	1.00
Digital Media Production Coordinator	1.00	1.00	1.00	1.00
Web Content & Graphic Specialist	1.00	1.00	1.00	1.00
Project Manager	1.00	1.00	1.00	1.00
Marketing Supervisor Communications Liaison	1.00	1.00	1.00	1.00
Graphic Digital Content Specialist	1.00	1.00	1.00	1.00
Social Media Coordinator/Digital Storyteller	0.00	1.00	1.00	1.00
Total	10.00	11.00	11.00	11.00

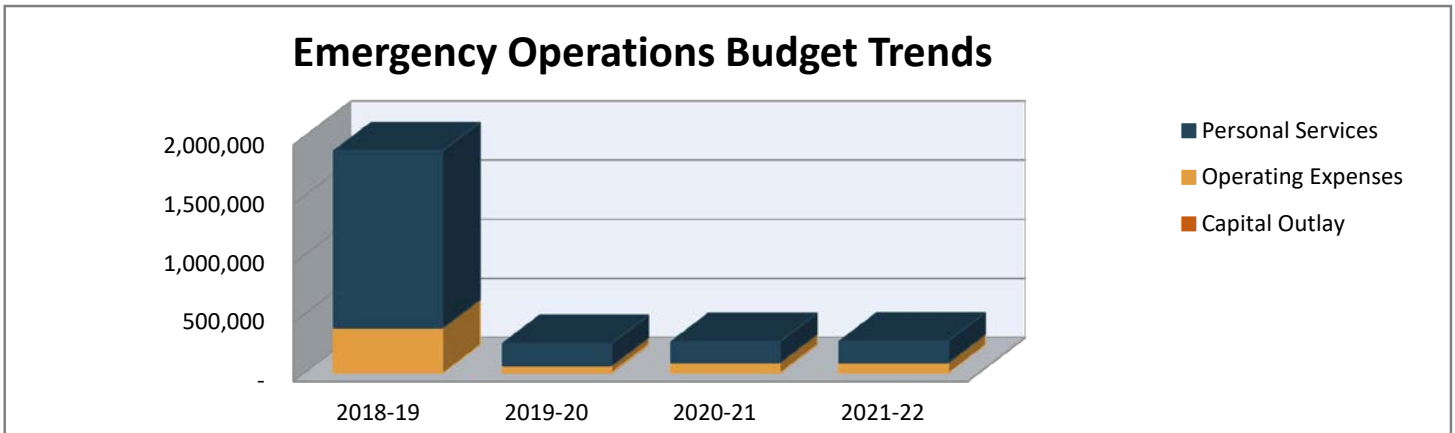
CAPITAL OUTLAY:

Replacement Vehicle - 2006 Ford Escape to 2021 Ford	26,000
Tightrope System Upgrade	5,190
Total	\$ 31,190



CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Emergency Operations -- #250000



EXPENDITURE SUMMARY:

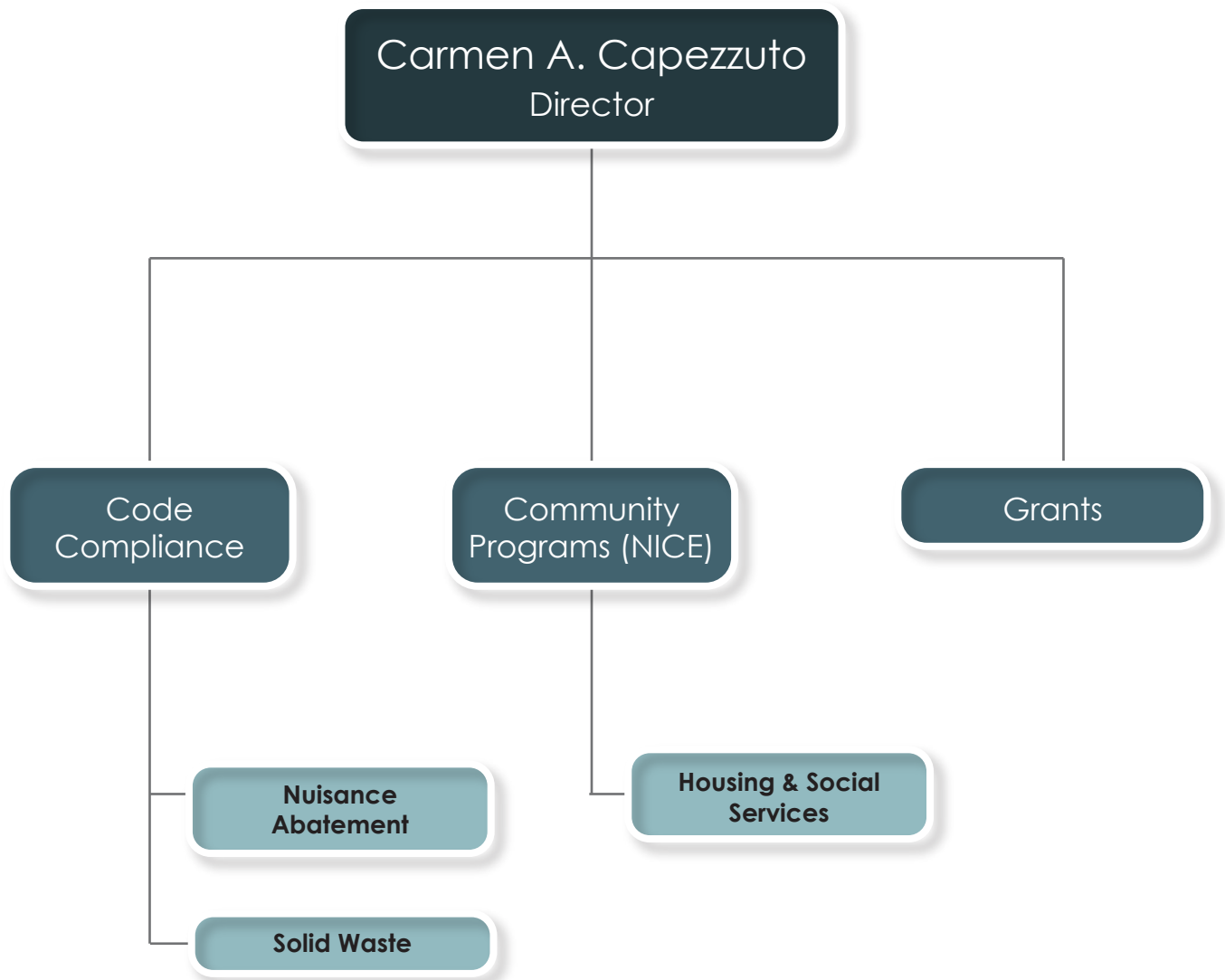
	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 1,498,064	\$ 188,934	\$ 176,535	\$ 181,831
Operating Expenses	385,120	58,491	89,115	90,897
Capital Outlay	-	5,550	3,000	-
Total	\$ 1,883,184	\$ 252,975	\$ 268,650	\$ 272,728

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Emergency Operations Administrator	0.00	1.00	1.00	1.00
CRS/Emergency Management Coordinator	0.00	1.00	1.00	1.00
Total	0.00	2.00	2.00	2.00

CAPITAL OUTLAY:

MHz Radio and Backup Batteries/Mic	3,000
Total	\$ 3,000





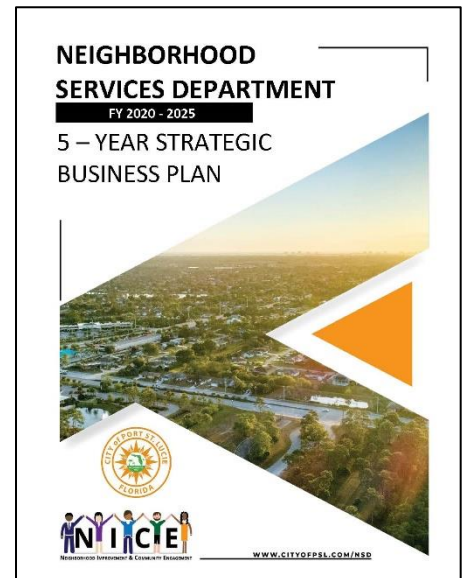
NEIGHBORHOOD SERVICES DEPARTMENT

Fund ##001-131200, 213500, 290000, 291000, 390000, #114-5500, #116-5500, #118-5900, #119-5500 (SHIP) & #127-152000

FY 2020/21 BUSINESS PLAN: OVERVIEW

The Neighborhood Services Department (NSD) is focused on improving neighborhood appearance, sustainability, and vibrancy through citizen education, engagement, and action. The Department accomplishes its mission by coordinating a diverse set of programs across multiple divisions such as: Code Compliance, Solid Waste, Housing Services, City University the and Neighborhood Improvement & Community Engagement program (N.I.C.E.).

Neighborhood Services consists of 31 employees who are dedicated to achieving the department's mission. Code compliance/nuisance abatement programs uphold city standards by enforcing ordinances and take corrective actions against serious life safety and blight issues. N.I.C.E. improves cooperation and interaction between community representatives and the City to implement neighborhood planning projects, programs and initiatives. Housing Services facilitate funding sources for City-wide projects from state and federal agencies to meet the City's Affordable Housing Goals. Additionally, they coordinate with various groups on community service issues, such as: homelessness, transitional housing, financial assistance, etc. City University increases the residents' understanding of City government with informative training from all departments on their primary functions.



FY 2019/20 NEIGHBORHOOD SERVICES DEPARTMENT GOALS, INITIATIVES AND MAJOR ACCOMPLISHMENTS

The Neighborhood Services Department has developed a five-year Strategic Business Plan in alignment with the City's Strategic Plan. The work of the Neighborhood Services Department advances the City of Port St. Lucie's Strategic goals of a **Safe, Clean and Beautiful** City, fosters **Vibrant Neighborhoods** and contributes to a **High-Performing Government Organization**. Specifically, in FY 2019-2020, the Department supported advancement of the City's Strategic goals through the work of each of their divisions:

▪ Code Compliance/Nuisance Abatement:

- Maintained the integrity and beauty of the City by educating the citizens when code violations are discovered and worked to ensure compliance is achieved.
- Maintained weekly Special Magistrate hearings as required.
- Continued professional development activities as projected.
- Received Agency Accreditation through the American Association of Code Enforcement.
- Continued working to maintain proper service levels while managing the COVID-19 pandemic and looming economic downturn.

- **Solid Waste Program:**
 - Monitored City’s Solid Waste Franchise Agreement while implementing performance improvements.
 - Created a Waste Pro Dashboard to monitor performance of critical services and growth.
 - Created the NSD Solid Waste Assets Dashboard.
 - Increased the overall amount of recyclable materials being collected from citizens.
 - Decreased the amount of landfill trash per capita.
 - Purchased recycling receptacles for the City Hall and Community Center Complexes.

- **N.I.C.E. Program:**
 - Completed the neighborhood entry sign project per the City’s Strategic Plans.
 - Completed Phase 3 and 4 of the Utility Box wrap program and has planned for the implementation of a maintenance plan and a request system to add more wraps on FP&L Utility Boxes. The first ones are to be featured at the opening of the Winterlakes Park in the Torino neighborhood.
 -
 - Began creating plans to standardize the planning and ordering of small-scale neighborhood improvement projects like decorative sign poles, street trees, bicycle racks, benches, receptacles, dog waste stations, lift station beautification and other projects as they are proposed by neighborhoods.
 - Worked with the grants team and other departments to help leverage funds for neighborhood improvements when possible. Forged partnership to supplement CDBG funds assigned to Parks and Recreation.
 - Adopted a new CIP plan to work with Public Works and Parks and Recreation to create more neighborhood open green spaces and pocket parks (#1 interest among neighborhoods surveyed).
 - Continued to facilitate all neighborhood meetings on a regular basis. Established a regularly recurring meeting schedule for all neighborhoods that didn’t have one already. Planned to produce neighborhood improvement action plans and increase the engagement efforts of the program to solicit more participation in meetings, events, and projects.
 - Created plans to develop neighborhood recognition program/grant initiative and a neighborhood directory.
 - Collaborated with the Public Art Advisory Board on the development of a Public Art Master Plan.
 - Collaborating with Keep Port St. Lucie Beautiful to implement partnerships for the creation and implementation of a City-wide Beautification Plan.
 - Working to keep all neighborhoods informed of projects and create even more methodologies for participatory policy making and public input opportunities.
 - Worked with the Communications Department to re-vamp the NICE webpage.
 - Developed an interim virtual meeting option for City University and the NICE meetings in lieu of the COVID-19 pandemic.
 - Planned for the expansion of the City University program to offer electives to a wider range of residents.

- **Housing & Grant Services:**
 - Joined the HOME Consortium and planned with St. Lucie County on a new rental assistance program.
 - Completed CDBG funded projects in the city’s annual action plan and approved by HUD.
 - Planned with City/County on disaster preparedness related to social service agencies/programs as assigned.
 - Coordinated with volunteer groups as needed to support residents in need of assistance.
 - Participated as a member in the Council of Social Agencies (COSA) of St. Lucie, Inc.
 - Participated as a member in the Treasure Coast Continuum of Care (CoC)/Treasure Coast Homeless Services Council, Inc. regional planning body.

- Supported the development of grant applications for various projects through the Grants Team to support the City's strategic goals.
- Created and managed four new grant programs to serve residents in need as a result of a COVID-19 hardship. Programs were developed as a result of emergency funding sent through the State and Federal Government in response to the COVID-19 pandemic and will continue through to the next fiscal year. Funds awarded since late spring 2020 have now totaled more \$2.2 million. This money will have to be managed under different programs than the regular State and Federal allocations of approximately \$1.5 million that the Division already receives.
- Developing the program and legal requirements for a partnership with Synergy to construct and donate a home to a disabled Veteran or Gold Star Family. Program to continue through to the 1st and 2nd quarter of the next fiscal year.
- Working on the furthering of the City's Affordable Housing Committee (AHAC) Report 3-year recommendations and the objectives of the City's 3-year Local Housing Assistance Plan (LHAP). Currently, we have completed year one of the 3-year cycle.
- Working on revisions to amend the City's policies for the development of the 2 above mentioned committees, reports and plans as a result of the newly passed Florida Senate Omnibus Housing Bill HB 1339.

FY 2020/21 NEIGHBORHOOD SERVICES DEPARTMENT GOALS & INITIATIVES

In FY 20-21, the Neighborhood Services Department will continue to grow our programs and services while advancing the Strategic Plan through the following strategic goals and projects:

Goal 1: High Performing Government Organization

Initiative 1.1: Formulate structural/organizational improvements.

- In order to better address the variety of community needs and the growing scope of the Department's responsibilities, Neighborhood Services is instituting changes to the general operation and structure of the department. In doing so, staff and leadership are working to reorganize old tasks while adopting new responsibilities to maximize organizational efficiency.
- To further modernize the City's digital infrastructure, Neighborhood Services is implementing a variety of new software packages. These improvements enhance the Department's capability to communicate across departments with ease, track projects more effectively, and efficiently manage content fit for public consumption.
- In order to accommodate the increasing need for space due to a rapidly expanding department, the Neighborhood Services Department is taking steps to plan and acquire new office space in a proactive effort to maintain service standards. This initiative addresses current capacity issues and gives current field staff proper space in which they may securely conduct the administrative elements of their responsibilities.

Initiative 1.2: Establish Standard Operating Procedures to ensure consistency.

- For public servants to efficiently and reliably deliver services to residents, the development of Standard Operating Procedures using precise data is a vital strategy for success. The Neighborhood Services Department is developing standards for staff that help create increased and consistent quality in service delivery and the Department's general operations.
- The Neighborhood Services Department is developing processes that anticipate and address community issues before they become major concerns through the implementation of new policies, streamlined procedures, and an increase in flexibility for decision-making.

Initiative 1.3: Utilize supplemental resources as needed to support workload fluctuations.

- A part of being an efficient and effective organization includes finding cost-effective avenues of improving the Department's labor force. To address the increase in responsibility and volume of service requests, Neighborhood

Services is utilizing volunteer and temporary-term staff to offset the workload. Consultants may be used as necessary for technical assistance.

- Code Compliance staff serve on the frontlines of service delivery, often taking part in situations that require face-to-face contact with city residents. It is important for Code staff to not only address compliance violations, but also to be ambassadors of goodwill on behalf of the Neighborhood Services Department by bridging divides, facilitating communication, and educating residents on available services.
- A key element to quality service delivery and strong organizational culture is providing opportunities for staff to enhance their skills to address the increasingly complex service needs of the public. The Neighborhood Services Department is adopting opportunities for staff members to learn from senior workers and one another to further increase operational and personal effectiveness.

Initiative 1.4: Enhance the Solid Waste Division.

- As the City continues to grow, the demand for quality service delivery grows along with it. Managing the relationship between Neighborhood Services and the Solid Waste Contractor has increasingly become a complex responsibility, necessitating the addition of personnel specifically designated to administer the franchise agreement, customer service, and quality service delivery.

Goal 2: Vibrant Neighborhoods

Initiative 2.1: Increase neighborhood community engagement.

- The establishment of the NICE Program in 2016 allows the Department to interact with the public in a variety of ways while also bettering the City through community improvement projects. The program will build upon its early success to create more public engagement through neighborhood meetings, neighborhood groups and City-wide events. Additionally, short term projects continue to enhance the City's appearance of the neighborhoods in which they are implemented.
- Continue the bi-annual City University program. As the City continues to grow, build on the program to create spin-offs and expand the reach and audience.

Initiative 2.2: Furthering the development/coordination of the Neighborhood Engagement Action Team (NEAT).

- As the Department builds the community engagement efforts within the neighborhoods, it is vital that we compliment that with the further development of our internal City-staffed NEAT. Further development will include more in-depth, inter-departmental collaborations and the creation of neighborhood toolkits.
- The City's internal teams NEAT (Neighborhood Engagement Action Team) and Special Projects work to build an internal network of collaboration so that staff is better informed of the NICE program and how it can help further outreach and neighborhood improvement initiatives via all the City's Departments. Leveraging funds and building partnerships to accomplish NICE goals is a part of the teams' objectives.

Initiative 2.3: Further implement disaster preparedness programs.

- Each year, the City of Port St. Lucie is at risk for hurricanes, flooding, and other types of disasters. This makes disaster preparedness a priority to protect residents and more efficiently address emergency concerns as they occur. The Neighborhood Services Department is addressing these concerns by collaborating with other organizations to create an effective coordinated effort, forming a safety-net for the City's residents during disaster events.

Initiative 2.4: Assist At-Risk Residents

- As property values begin increasing, it is imperative that the City intervenes to assist at-risk residents in securing homes and other vital resources. Through a combination of funding sources, the Neighborhood Services Department's Housing Division is using various grants, programs, and partnerships to improve the City's housing needs, thereby maintaining the its various communities.

**CITY OF PORT ST. LUCIE NEIGHBORHOOD SERVICES DEPARTMENT
FY 2020/21 PERFORMANCE MEASURES AND SCORECARD**

	City Council Strategic Goal (s)	Key Performance Measures	2016/17 Results	2017/18 Results*	2018/19 Results	2019/20 Results	*2020/2021 Targets
WORKLOAD MEASURES	Vibrant Neighborhoods (Goal 2)	Active Code Cases	7,216	13,482	10,543	10,987	9,500
	2	Special Magistrate Cases Prepared	1,387	3,511	2,705		1,650
	2	Proactive Code Cases	4,860	10,705	7,703	8,070	8,250
EFFICIENCY MEASURES	2	Percentage of Total Cases Brought into Compliance	95.62%	95.63%	94.42%	97.01%	96%
	2	Cost per Case	\$167.22	\$126.42	\$167.12		\$155.00
	2	Cost per Inspection	\$42.89	\$32.55	\$34.47		\$40.00
	2	Cost per Capita	\$7.40	\$8.34	\$8.81		\$7.20
EFFECTIVENESS MEASURES	2	CDBG Grant \$ Distributed	\$1,315,237	\$997,295	\$849,260	\$1,133,118	\$875,484
		CDBG-CV (Emergency Funds due to COVID-19)					\$1,253,321
	2	NSP 1 & NSP 3 Program Grant \$ Distributed	\$7,051	\$13,376.00	\$1,076.00	\$469,971	\$696,133
	2	SHIP Program Grant \$ Distributed	\$1,028,730	\$780,016	\$1,100,811	\$745,456	\$250,000
		FHC-CRF (Emergency Funds due to COVID-19)					\$808,249
	2	Residential Recycling	59%	TBD	65%	58%	70%
2	National Community Survey™ (NCS™): Percent of residents rating quality of life in their neighborhood positively	N/A	84% ↔	84% ↔	79%↔	Increase	

	2	NCS™: Percent of residents rating affordable quality housing options positively	N/A	47%↔	59%↑	49%↓	Increase
	2	NCS™: Percent of residents rating neighborliness positively	N/A	55%↔	57%↔	57%↔	Increase
	1	NCS™: Percent of residents rating garbage collection positively	N/A	80%↔	80%↔	77%↔	Increase
	1	NCS™ : Percent of residents rating recycling positively	N/A	80%↔	83%↔	84%↔	Increase
	1	NCS™: Percent of residents rating yard waste pick-up positively	N/A	69%↔	77%↔	74%↔	Increase
	1	NCS™ : Percent of residents rating code enforcement positively	N/A	45%↔	46%↔	53%↔	Increase

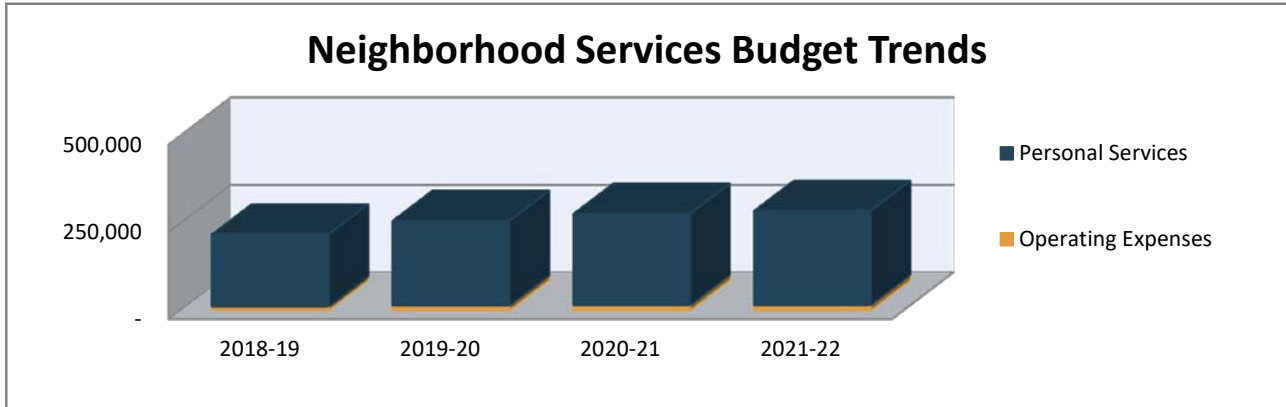
* Due to the effects of the COVID-19 situation and an impending economic downturn our 20'-21' target numbers may be negatively impacted.

**Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie through 2020. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower

**CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY**

DEPARTMENT: Neighborhood Services -- #131200
Carmen Capezzuto, Director



DEPARTMENT SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 207,129	\$ 243,277	\$ 261,757	\$ 270,097
Operating Expenses	11,535	14,302	15,760	16,152
Capital Outlay	-	-	-	-
Total	\$ 218,664	\$ 257,579	\$ 277,517	\$ 286,249

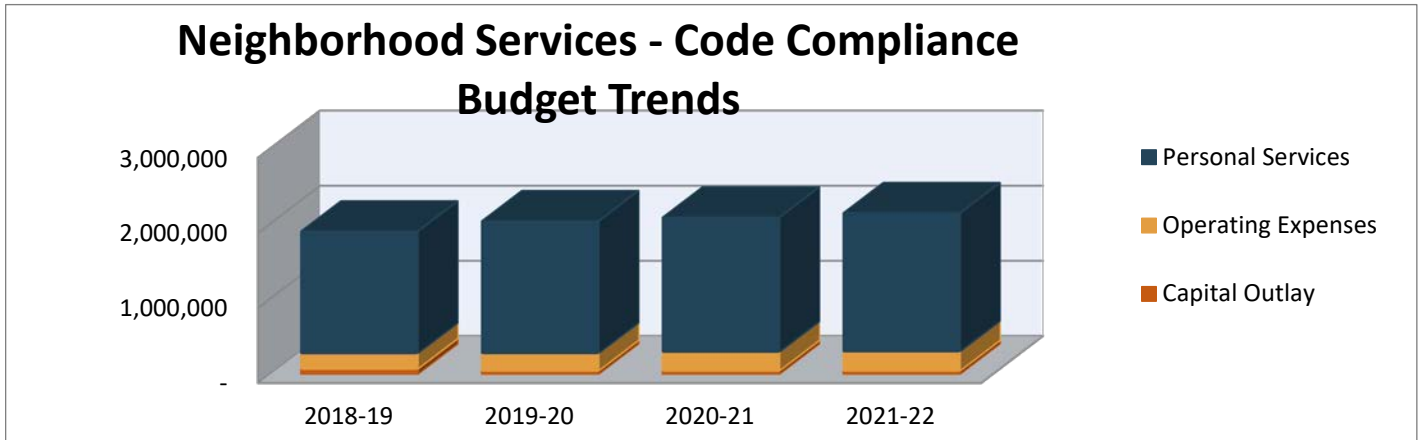
STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Director	0.22	0.22	0.33	0.33
Budget Specialist	0.00	0.00	0.29	0.29
Coordinator	0.96	0.96	0.69	0.69
Housing Specialist	0.22	0.22	0.22	0.22
Grants & Housing Manager	1.00	1.00	1.00	1.00
Total	2.40	2.40	2.53	2.53

CAPITAL OUTLAY: N/A

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Neighborhood Services - Code Compliance -- #213500
 Carmen Capezzuto, Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 1,624,840	\$ 1,760,478	\$ 1,791,435	\$ 1,845,178
Operating Expenses	207,820	233,766	252,111	257,153
Capital Outlay	74,748	50,000	50,000	50,000
Total	\$ 1,907,408	\$ 2,044,244	\$ 2,093,546	\$ 2,152,331

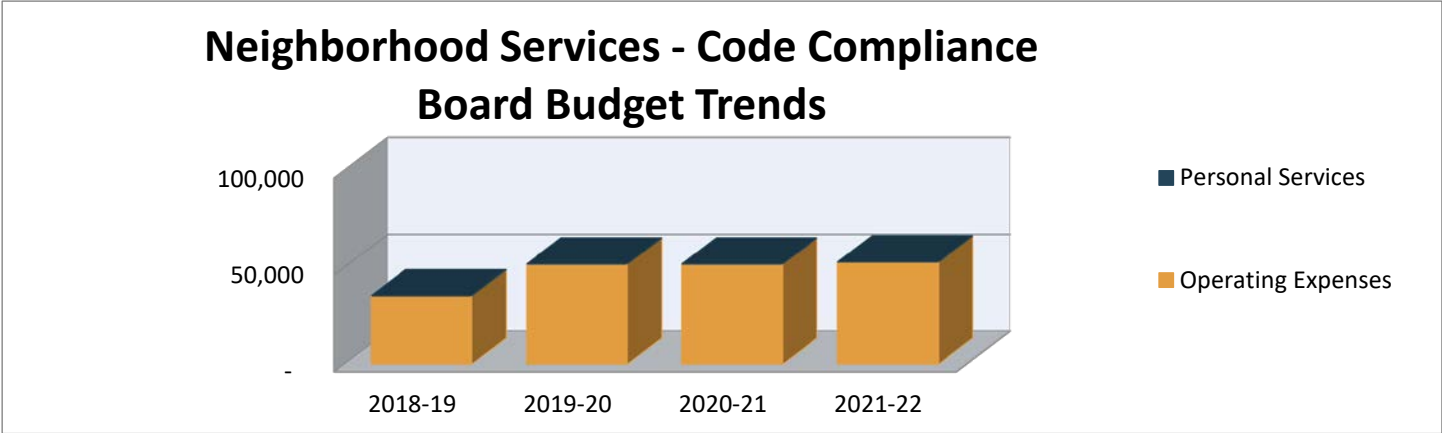
STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Director	0.20	0.20	0.20	0.20
Assistant Director	1.00	1.00	1.00	1.00
Manager	1.00	1.00	1.00	1.00
Budget Specialist	0.05	0.10	0.10	0.10
Supervisor	1.00	2.00	2.00	2.00
Office Manager	1.00	0.00	0.00	0.00
Code Compliance Specialist(s)	14.00	14.00	16.00	16.00
Project Coordinator	0.00	0.00	1.00	1.00
Administrative Assistant	4.00	4.00	3.00	3.00
Total	22.25	22.30	24.30	24.30

CAPITAL OUTLAY: N/A

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Neighborhood Services - Code Compliance Board -- #290000
 Carmen Capezzuto, Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	35,464	51,850	51,850	52,887
Capital Outlay	-	-	-	-
Total	\$ 35,464	\$ 51,850	\$ 51,850	\$ 52,887

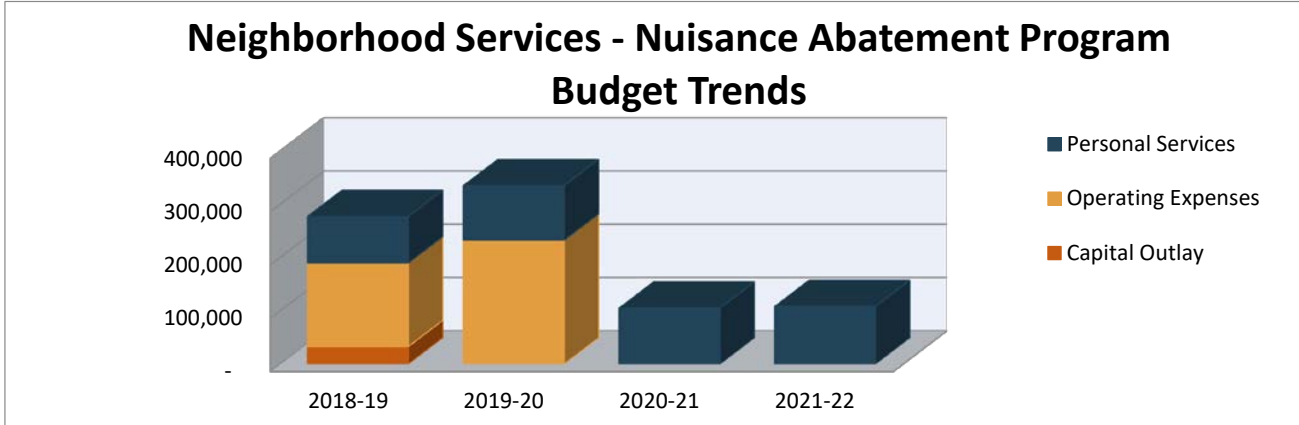
STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Total	0.00	0.00	0.00	0.00

CAPITAL OUTLAY: N/A

**CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY**

DEPARTMENT: Neighborhood Services - Nuisance Abatement Program -- #291000
Carmen Capezzuto, Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 86,870	\$ 101,906	\$ 105,126	\$ 108,361
Operating Expenses	157,199	232,984	241,025	245,846
Capital Outlay	33,046	-	-	-
Total	\$ 277,115	\$ 334,890	\$ 346,151	\$ 354,206

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Nuisance Abatement Supervisor	1.00	1.00	1.00	1.00
Total	1.00	1.00	1.00	1.00

CAPITAL OUTLAY: N/A



“A City for All Ages”

William Jones
Chief Information Officer





Information Technology Department

Fund #1320

FY 2020/21 BUSINESS PLAN: OVERVIEW

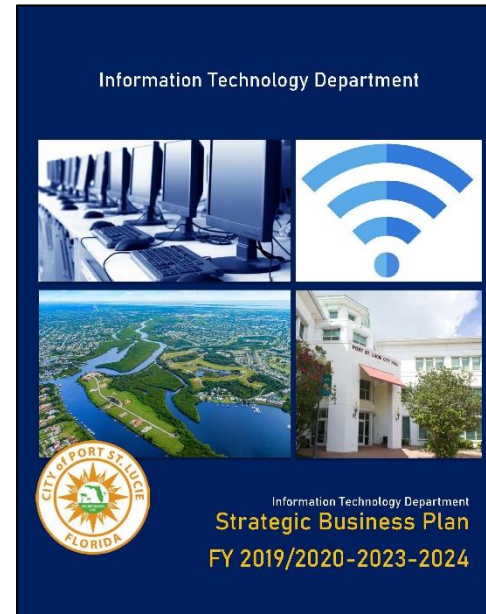
Overview

The IT Department is committed to customer service, providing quality information technology, a secure network environment, and software development to help and support City departments in achieving their goals.

FY 2019/20 IT DEPARTMENT GOALS, INITIATIVES & MAJOR ACCOMPLISHMENTS

The IT Department has developed a five-year Strategic Business Plan in alignment with the City’s Strategic Plan. The work of the Information Technology Department advances the City of Port St. Lucie’s Strategic Plan goals of a **High-Quality Infrastructure and Facilities** and contributes to a **High-Performance Government Organization**. Specifically, in FY 2019-2020, the Department accomplished the following:

- Implemented Microsoft Teams
- Implemented OneDrive
- Implemented SharePoint
- Implemented Microsoft Stream video platform for streaming education content
- Produced short topical training videos
- Deployed Microsoft Teams in all departments
- Migrated Employee Website to SharePoint
- Facilitated over 300 employees to work from home as part of the City COVID-19 response
- Successfully mitigated a Cyber Security Incident by containing it within 30 minutes
- Investigated and procured necessary systems to protect Organization for future attacks
- Increased Cybersecurity training of IT staff
- Developed Management Directed Policy requiring technology related purchase approval by IT
- Implemented/Enforced Cybersecurity training policy
- Developed workstation replacement schedule
- Expanded Public Wi-Fi
- Continued to identify critical applications and systems suitable for transition to the Cloud.
- Proof of concept transition of PANDA to the Cloud
- Provided existing system GIS based map
- Continued to develop FUSION
- Replaced Code Compliance system with in-house application (in testing)
- Launched an Enterprise Asset Management System for Public Works, provide integration with 1PSL (QAlert)(underway)
- Launched of a Planning and Zoning electronic submittal program (Project Fusion phase 1)
- Integrated 1PSL with Lucity (Public Works ERP)
- Implemented Falcon Facilities Maintenance application



- KPSLB Tree Give-Away Pre-Registration Online Application
- Implemented Legal RAR application
- Implemented NSD WastePro Dashboard

FY 2020/21 INFORMATION TECHNOLOGY GOALS, INITIATIVES & PROJECTS

In FY20-21, the Information Technology Department will continue to advance the Strategic Plan through the following goals, initiatives and projects:

- Support and manage Key-Card (FOB) Access Control System
- Support Endpoint security controls (Virus/Malware)
- Complete field audits of security controls (physical and logical)
- Create Technology Advisory Group
- Consolidate technology budget for workstation replacements
- Improve threat response with addition of Security Technician I (requires FTE)
- Continue to leverage key partners and resources for security improvement
- Increase Cybersecurity Training for IT staff
- Develop Security System replacement schedule
- Develop mobile device replacement schedule
- Consolidate technology budget for mobile device hardware
- Expand Public Wi-Fi
- Consolidate Enterprise Systems management to maintain software patches and upgrades
- Identify strategic data to be used for informational dashboards
- Research emerging technologies that could improve collaboration
- Provide basic /advanced Microsoft Office training (Technology Trainer FTE)
- Provide Specialized Microsoft Office training tailored to City Business (Technology Trainer FTE)
- Provide Legistar training
- Provide Kronos timekeeper training
- Provide Kronos supervisor training
- Develop annual technology training plan in coordination with Human Resources (re; Technology Trainer)
- Install technology into Training Room
- Integrated 1PSL with Code Compliance Application
- DAR Mobile Application
- Fusion Commercial Development Integration for Multiple Departments (Phase 2)
- Implement Teams/Sharepoint Provisioning (MyHub)
- Streamline Utilities Customer Service Online for Remote
- Streamline Business Tax Online Renewals
- Updating the IT Workorder System

CITY OF PORT ST. LUCIE INFORMATION TECHNOLOGY DEPARTMENT FY 2020/21 PERFORMANCE MEASURES AND SCORECARD						
	City Council Strategic Goal (s)	Key Performance Measures	2017/18 Results	2018/19 Results	2019/20 Results	2020/2021 Target
WORKLOAD MEASURES	High Performing Government Organization (Goal 7)	Number of Support Requests	7500	7534	8067	7900
	7	Number of supported Systems (ie Devices)	1600	1814	1964	1880

	7	Applications /Software Programs Supported	139	144	148	152
EFFECIENCY MEASURES	7	Business Enablement	89%	89%	89%	>90%
	7	IT Communications	88%	88%	91%	>90%
	7	IT Services	90%	90%	92%	>90%
	7	Applications Suite	91%	91%	89%	>90%
	7	Service Request Time to Complete	.8 hour	.79 hour	.82	< 1 hour
EFFECTIVENESS MEASURES	7	Service Request Satisfaction	99.8%	100%	100%	>90%
	7	Cyber Security Failure Rate	1.8%	4.74%	2.53%	<5%
	7	The National Employee Survey™ (NES™): Percentage of respondents rating IT Services overall as excellent or good, strongly or somewhat agree	N/A	N/A	85% ↑	Increase

*Percent approval rating from the annual National Employee Survey™ for Port St Lucie. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower

Number of Support Requests: Service requests received through the Help Desk/Service Desk.

Number of supported Systems: This includes desktops, laptops, tablets, and smartphones.

Applications Supported: This includes both purchased and custom-built in-house applications.

Business Enablement: Includes the ability of the IT group to provide Innovation, IT agility, and technology enablement to complete their functions.

IT Communications: Rates the IT department’s ability to provide training, receive feedback, and overall professionalism.

IT Services: Evaluates IT’s ability to provide functional devices, Service desk effectiveness and timeliness, network stability, and policies.

Applications Suite: The ability of the IT department to provide the necessary applications (both sourced and created) to enable City staff to achieve their goals.

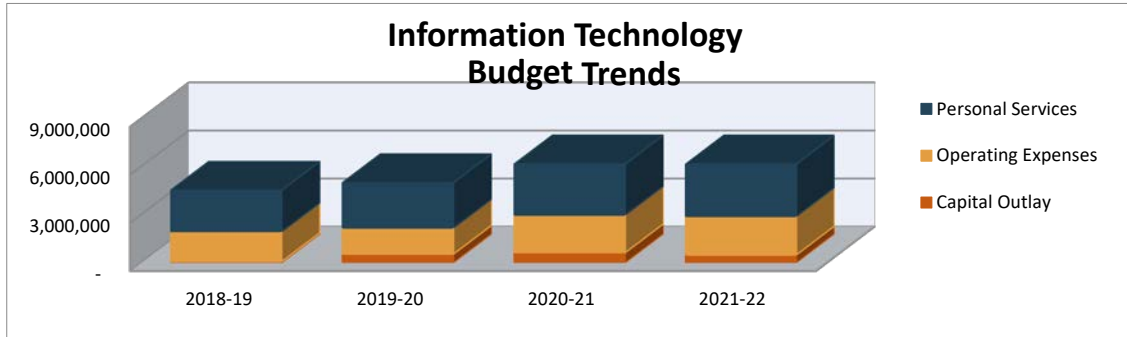
Service Request Time to complete: Average time to complete a service request received through the helpdesk (Service Desk).

Service Request Satisfaction: Average survey rating received after request completion.

Cyber Security Failure Rate: This is the end user failure rate to periodic tests throughout the organization.

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Information Technology -- #132000
 Bill Jones, Chief Information Officer



EXPENDITURE SUMMARY

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 2,578,684	\$ 2,822,532	\$ 3,174,990	\$ 3,270,240
Operating Expenses	1,871,166	1,641,169	2,361,559	2,408,790
Capital Outlay	91,702	549,000	640,284	500,000
Total	\$ 4,541,552	\$ 5,012,701	\$ 6,176,833	\$ 6,179,030

DEPARTMENT STAFFING SUMMARY:

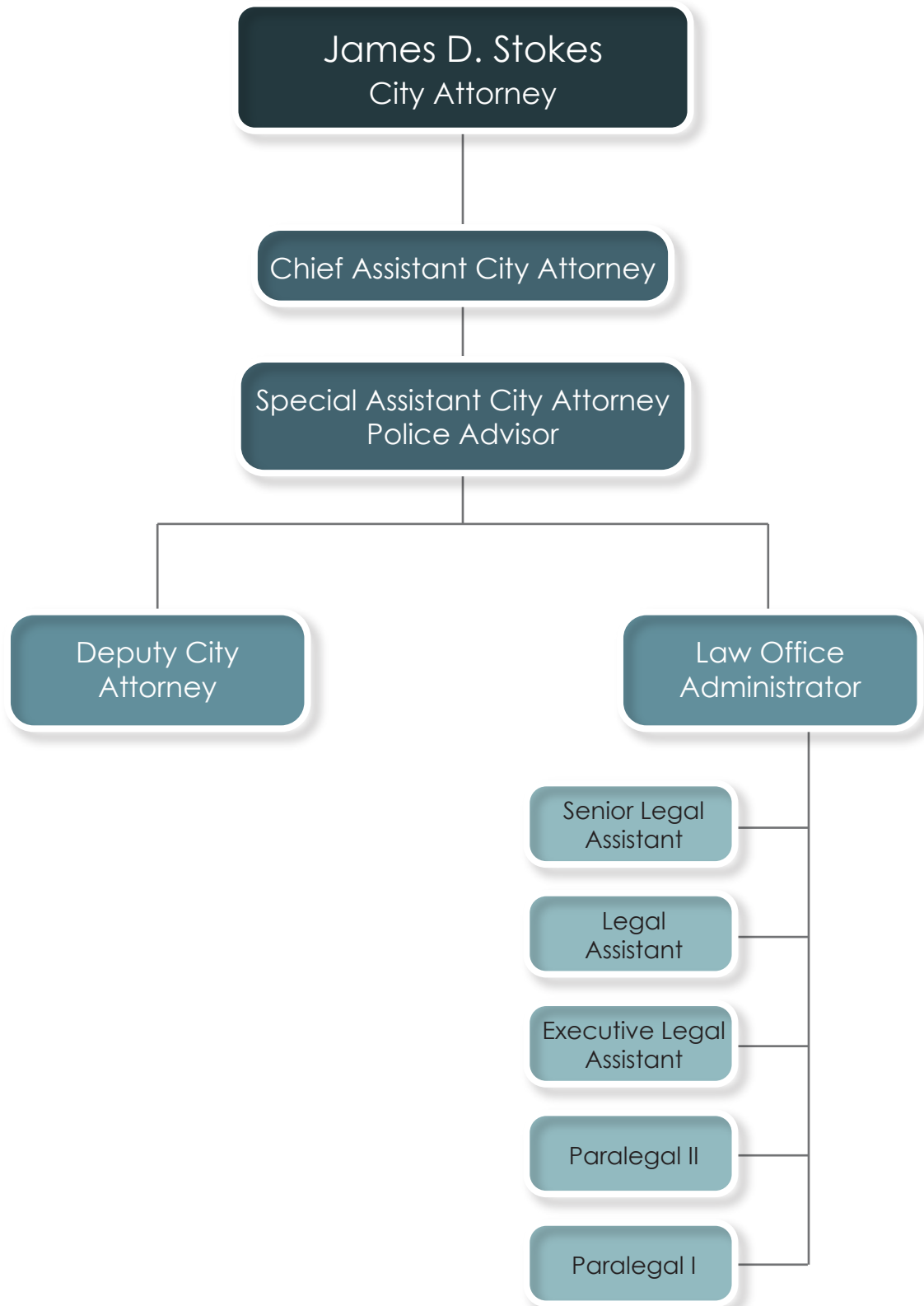
(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Chief Information Officer	1.00	1.00	1.00	1.00
Assistant Director	1.00	1.00	1.00	1.00
Business Intelligence Analyst	1.00	1.00	1.00	1.00
Technology Purchasing Agent	0.00	1.00	1.00	1.00
Data Center Administrator	1.00	1.00	1.00	1.00
Division Chief Application Development	1.00	0.00	0.00	0.00
Fiber Optic Technician	1.00	1.00	1.00	1.00
GIS Programmer I	1.00	1.00	1.00	1.00
GIS Programmer III	1.00	1.00	1.00	1.00
Office Manager	1.00	1.00	1.00	1.00
Information Security Officer	1.00	1.00	1.00	1.00
Security Analyst I	0.00	1.00	1.00	1.00
Mobile Developer	1.00	1.00	1.00	1.00
Network Administrator	4.00	4.00	4.00	4.00
PC Technician	1.00	1.00	1.00	1.00
Software Developer I	1.00	1.00	1.00	1.00
Software Developer II	1.00	2.00	2.00	2.00
Senior Software Developer	1.00	1.00	1.00	1.00
Programmer I	3.00	0.00	0.00	0.00
Programmer II	1.00	0.00	0.00	0.00
Service Desk Supervisor	1.00	1.00	1.00	1.00
Service Desk Support Technician I	2.00	3.00	3.00	3.00
Service Desk Support Technician II	1.00	1.00	1.00	1.00
Security Technician I	0.00	0.00	1.00	1.00
Telecom System Administrator	1.00	1.00	1.00	1.00
Technical Operations Manager	0.00	1.00	1.00	1.00
Data Systems Analyst	0.00	1.00	1.00	1.00
Total	28.00	29.00	30.00	30.00

CAPITAL OUTLAY:

Replace IT-01 with Ford Explorer	35,284
Edge Network Device Replacement	200,000
(2) NVR Replacements	50,000
MX VPN Concentrator	50,000
IP Based Cameras- Replacement	20,000
Access Control Upgrade	50,000
Training Room AV Hardware	15,000
WIFI Expansion	25,000
Phone Handset Replacement	50,000
VM Server System	70,000
Netapp San Upgrade	75,000
Total	\$ 640,284

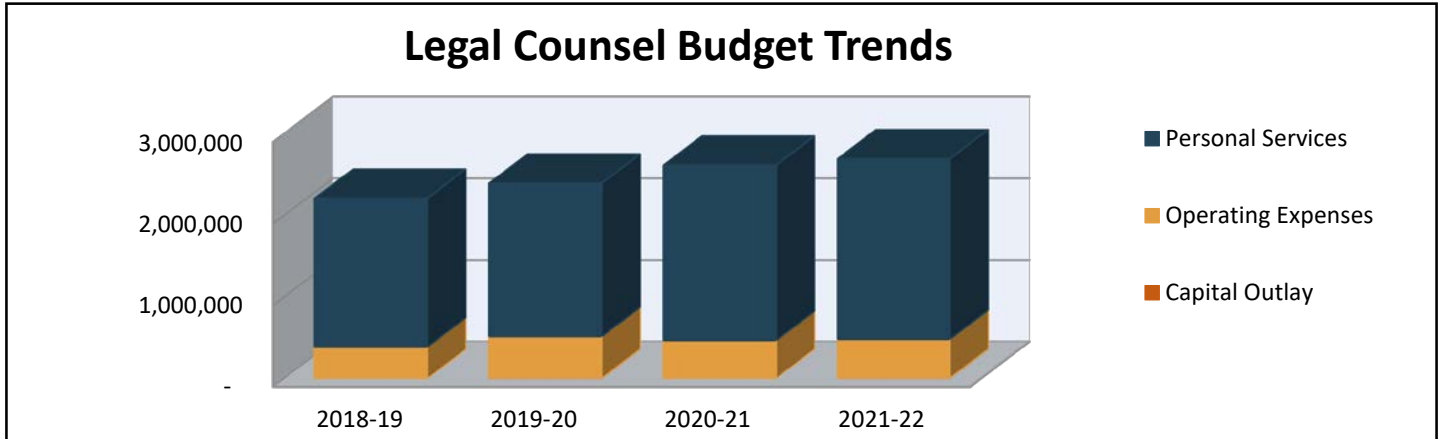


“A City for All Ages”



CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Legal Counsel -- #140000
 James Stokes, City Attorney



EXPENDITURE SUMMARY:

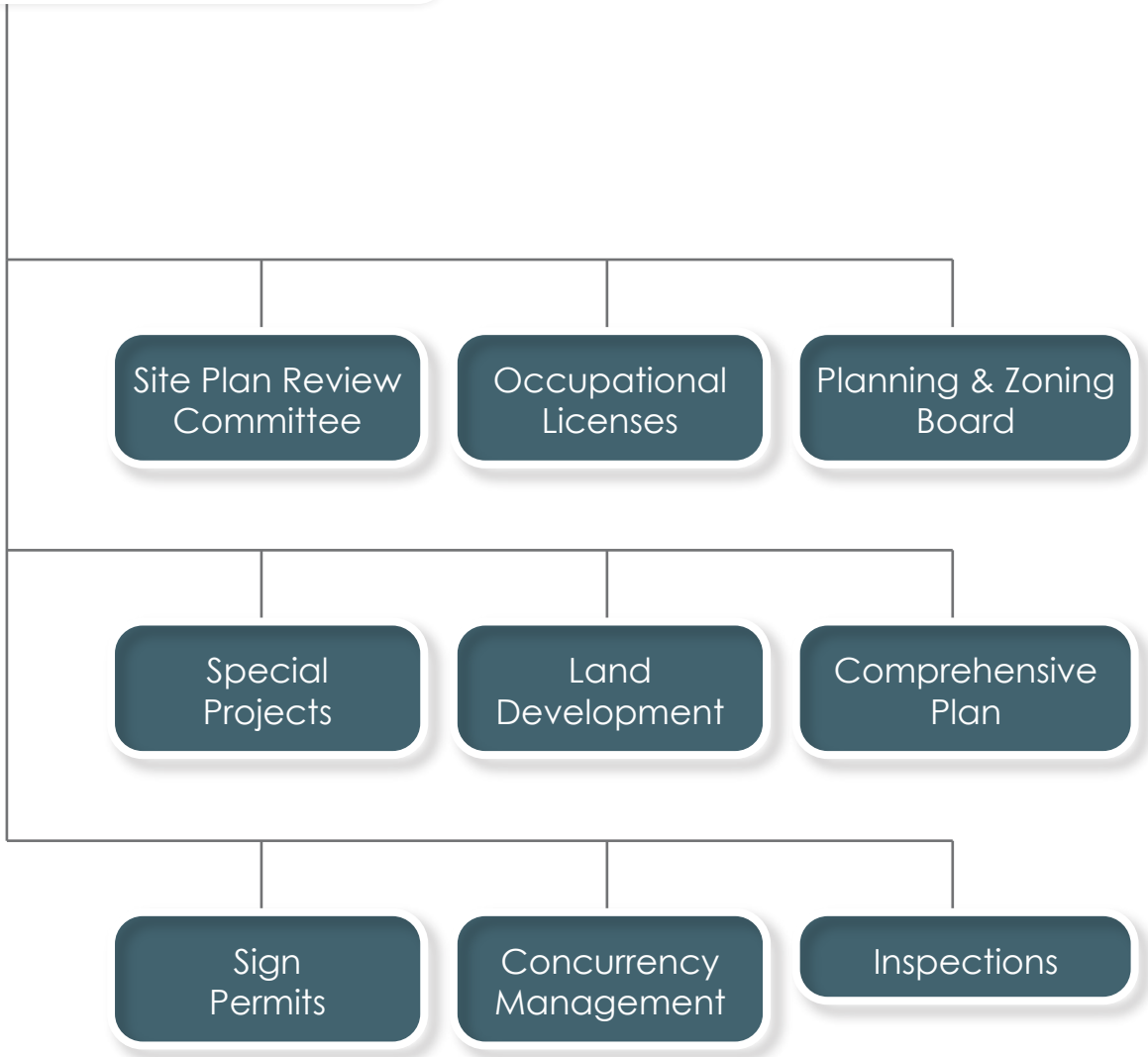
	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 1,820,706	\$ 1,877,536	\$ 2,146,657	\$ 2,211,138
Operating Expenses	390,681	514,105	469,219	479,472
Capital Outlay	(420)	4,000	-	4,000
Total	\$ 2,210,967	\$ 2,395,641	\$ 2,615,876	\$ 2,694,610

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
City Attorney	1.00	1.00	1.00	1.00
Chief Assistant City Attorney	1.00	1.00	1.00	1.00
Sr. Assistant City Attorney	1.00	0.00	0.00	0.00
Deputy City Attorney	6.00	7.00	7.00	7.00
Law Office Administrator	1.00	1.00	1.00	1.00
Executive Assistant	1.00	0.00	0.00	0.00
Sr. Legal Secretary	1.00	1.00	1.00	1.00
Legal Assistant	0.00	1.00	1.00	1.00
Paralegal I	2.00	1.00	1.00	1.00
Paralegal II	2.00	3.00	3.00	3.00
Total	16.00	16.00	16.00	16.00

CAPITAL OUTLAY: N/A

Teresa Lamar-Sarno, AICP
Assistant to the City Manager for
Land Development Services





PLANNING & ZONING DEPARTMENT

Fund #150000

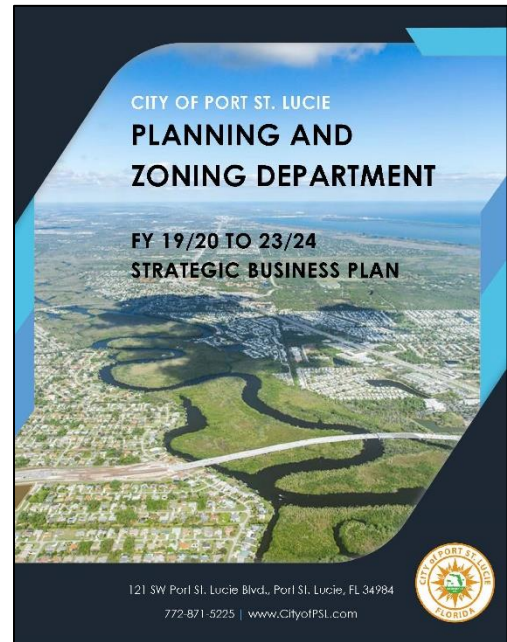
FY 2020/21 BUSINESS PLAN: OVERVIEW

Overview

The mission of the Planning & Zoning Department is to work toward shaping the future built environment to ensure it contributes to a prosperous, sustainable and beautiful City for all people. The values of the Planning and Zoning Department are centered on a high ethical standard, accountability, customer service and educating both the public and applicants on the City’s codes and development standards to achieve a high quality of life for the citizens of the City of Port St. Lucie.

FY 2019/20 Planning Department Goals, Initiatives & Accomplishments

The Planning & Zoning Department has developed a five-year Strategic Business Plan in alignment with the City’s Strategic Plan. The work of the Planning & Zoning Department advances the City of Port St. Lucie’s Strategic Plan goals of a **Safe, Clean and Beautiful City**, fosters **Vibrant Neighborhoods**, supports a **Diverse Economy and Employment Opportunities**, contributes to providing cultural elements of the **Culture, Nature and Fun Activities** strategic goal, ensures **High Quality Infrastructure and Facilities** and contributes to a **High-Performing Government Organization**.



Goals outlined in the Planning & Zoning Department FY 19/20 to FY 23/24 Strategic Business Plan include:

Goal 1: Develop the Southern Grove Master Plan

Initiatives

- Develop a Southern Grove Planning Team that focuses solely on the Southern Grove area.
- Build and establish relationships with community organizations to better support the appropriate development of the Southern Grove property.
- Finalize the Southern Grove Master Plan.

Goal 2: Contribute to A High Performing Organization By Creating A “Platinum Service” Department

Initiatives

- Identify opportunities to streamline development review process.
- Incorporate best practices in the area of Planning/Development office structure and organization.
- Continue to grow a professional staff
- Establish a digital land management system through the implementation of Project Fusion.
- Educate the public on planning and our services.

Goal 3: Reimagine City Center As An Entertainment And Cultural Hub

Initiatives

- To reimagine and reposition the City Center site as an entertainment and business district for the residents, visitors and businesses of the City of Port St. Lucie.
- Develop a small area plan for the US 1 corridor to facilitate and encourage redevelopment of the area and create a cultural and entertainment destination, provide small business opportunities, and expand the recreational offerings to the city residents.

Goal 4: Provide A Clear Plan for Transportation Improvements

Initiatives

- To develop a comprehensive multimodal plan document for future transit oriented development and redevelopment.

Goal 5: Public Art

Initiatives

- Collaborate with St. Lucie County on implementing public art at bus shelters.
- Develop a Public Art Master Plan to guide the public art program of the City.

In FY 2019-2020, the Department advanced the following:

- Executed an interlocal agreement with Treasure Coast Regional Planning Council to develop the Southern Grove Master Plan.
- Facilitated the Southern Grove Master Plan Public Workshop.
- Staff completed training in the areas of customer service, public speaking, professional writing and project management.
- Collaborated with IT Department to completed Project Fusion; a development application review digital review system.
- For the first time participated in the Citizen Summit.
- Oversaw the review of 1,025 development applications.
- Begun the Public Art Master Plan and the Multimodal plan process with consultants.
- Begun the Evaluation and Appraisal Report of the City of Port St. Lucie Comprehensive Plan
- Begun utilizing the BlueBeam application to review plans digitally.
- Provided support for the historic preservation of the Peacock Structures and the Riverwalk Project.

FY 2020/21 Planning Department Goals, Initiatives & Projects

In FY21, the Planning & Zoning Department will continue to implement the Planning & Zoning Department Strategic Business Plan through the following:

- With an approved Southern Grove Master Plan, the Planning and Zoning Department will begin analyzing and working on code revisions to implement the master plan.
- Continue to provide professional development training that align with the City and department's vision.
- Collaborate with IT Department to integrate Project Fusion with the PANDA system.
- Hold a Development Applications 101 Course for the public and development community to attend.
- Finalize and adopt the Public Art Master Plan and consider any code revision necessary to implement.
- Finalize and adopt the Multimodal Plan and seek out grants to implement the plan.
- Assess and update the Comprehensive Plan to reflect the recommendations of the EAR.
- Provide leadership in the Covid -19 recovery efforts by implementing the recovery plan.
- Continue to provide support for the preservation of the Peacock Structures and the Riverwalk Project.

- Collaborate with St. Lucie County to implement the public art component of the bus shelters within the City.

CITY OF PORT ST. LUCIE PLANNING & ZONING DEPARTMENT FY 2020/21 PERFORMANCE MEASURES AND SCORECARD						
	City Council Strategic Goal (s)	Key Performance Measures	2017/18 Results	2018/19 Results	2019/20 Results	2020/21 Target
WORKLOAD MEASURES	Goal 7, High Performing Government Organization	Number of Zoning Text Amendments reviewed	7	6	3	8
	7	Number of DRIs reviewed (including amendments & annual reports)	6	6	9	6
	7	Number of site plan applications reviewed	73	48	76	70
	7	Number of subdivision plans reviewed	29	34	54	35
	7	Number of special exception applications reviewed	13	7	7	10
	7	Number of variance applications reviewed	18	11	24	15
	7	Number of sign permits reviewed and approved	162	263	373	100
	7	Number of zoning compliance reviewed and approved	425	357	308	200
	7	Number of rezoning applications reviewed	10	13	14	15
	7	Number of comprehensive plan amendments reviewed	8	7	9	5
	7	Model Homes	15	5	23	5
	7	Tree Removal	0	2	2	5
		Number of community engagement opportunities				3
	EFFECTIVENESS	7	*National Community	49% ↔	58% ↔	52% ↔

MEASURES		Survey™: Overall Built Environment				
	7	*National Community Survey™: Quality of new development	53% ↔	60% ↔	63% ↔	63%
	7	Percentage Rating level of overall satisfaction from our internal and external customers		n/a	0**	80%
	7	Percentage of staff with advanced professional certification		62%	62%	75%

*Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie through 2020. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower

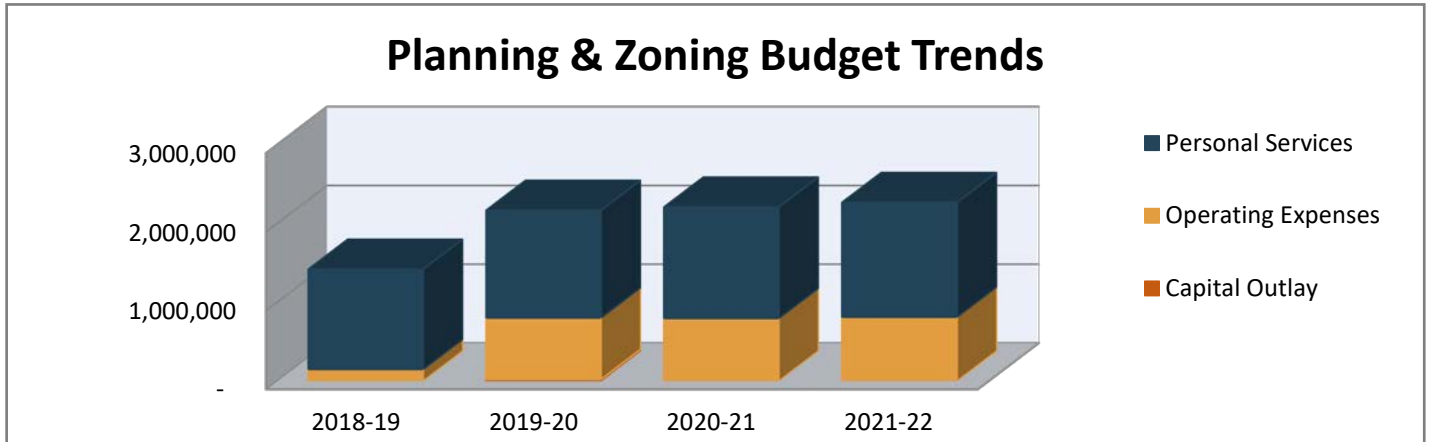
**Did not have an opportunity to survey customers.

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:

Planning -- #150000

Teresa Lamar-Sarno, Assistant to the City Manager for Land Development Services



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 1,271,710	\$ 1,366,208	\$ 1,413,888	\$ 1,456,305
Operating Expenses	147,915	780,459	795,521	811,809
Capital Outlay	-	22,000	-	-
Total	\$ 1,419,624	\$ 2,168,667	\$ 2,209,409	\$ 2,268,113

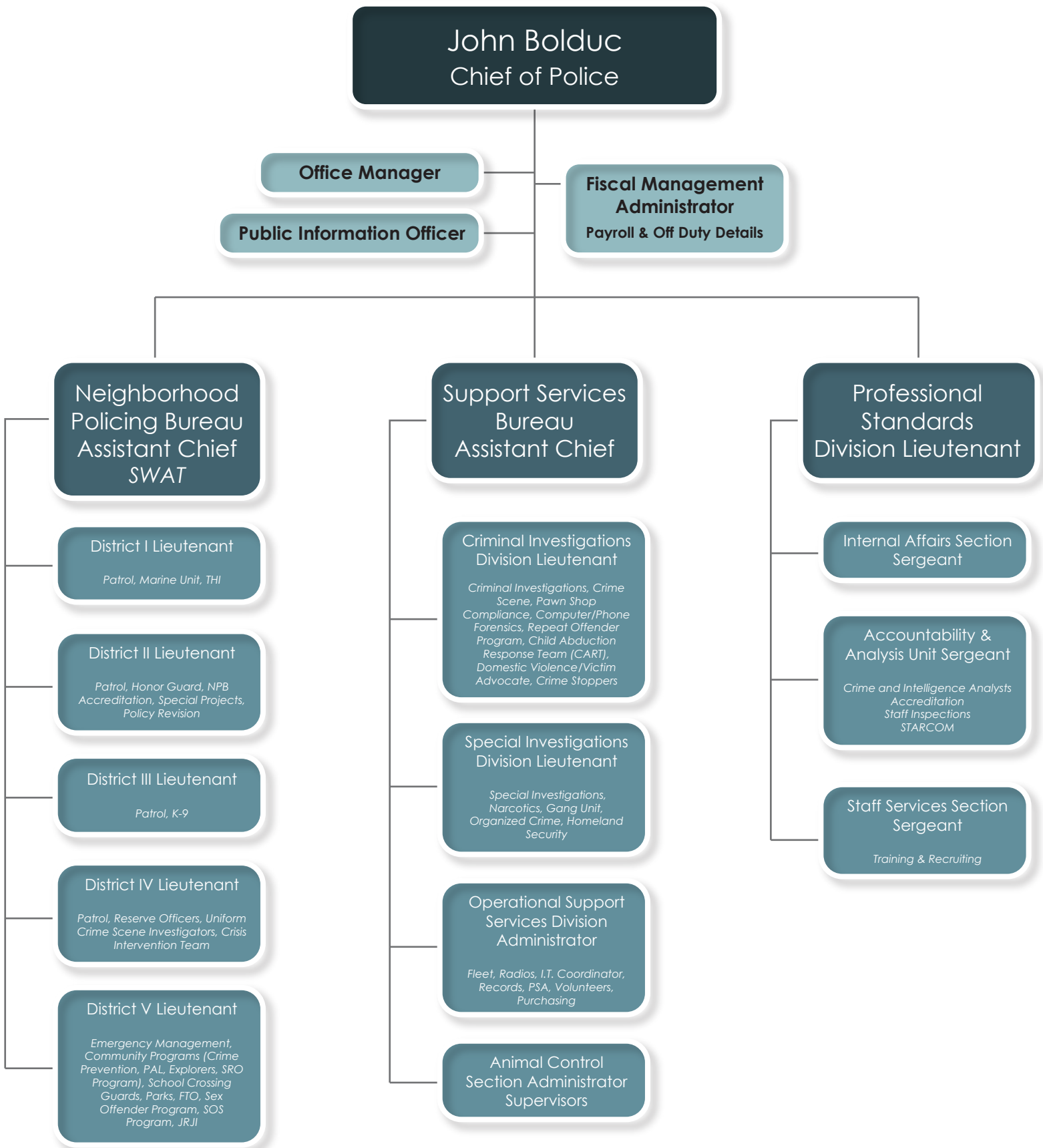
STAFFING SUMMARY:

(Full Time Equivalent)

	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Assistant to CM for Land Development Services	0.00	0.00	1.00	1.00
Director	1.00	1.00	0.00	0.00
Assistant Director	1.00	1.00	1.00	1.00
Administrative Assistant	2.80	2.80	1.80	1.80
Financial Specialist	0.00	0.00	1.00	1.00
Long Range Planning Administrator	0.00	1.00	1.00	1.00
Office Manager	1.00	1.00	1.00	1.00
Planner I	3.00	3.00	2.00	2.00
Planner II	0.00	0.00	1.00	1.00
Planner III	2.00	2.00	2.00	2.00
Senior Planner	1.00	1.00	1.00	1.00
Total	11.80	12.80	12.80	12.80

CAPITAL OUTLAY:

N/A





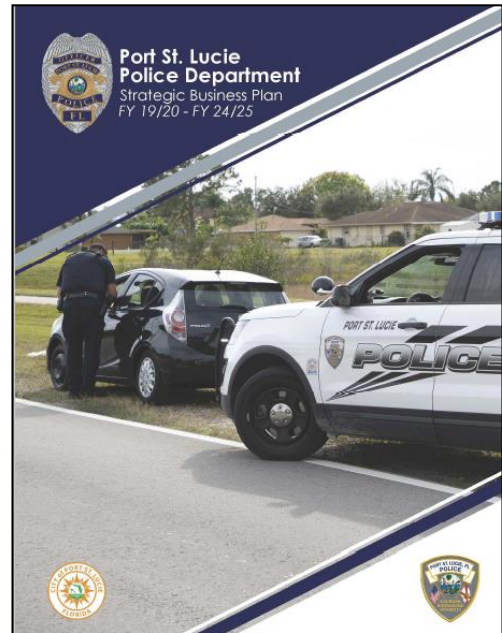
POLICE DEPARTMENT

Fund #21050000

FY 2020/21 BUSINESS PLAN: OVERVIEW

Overview

Through **Courage, Knowledge, and Integrity** the Port St. Lucie Police Department is committed to Superior Customer Service and remaining one of America's Safest Cities. The Police Department is committed to protecting and preserving the rights of individuals as granted by the Constitution, focusing on basic essential services with the budgeted number of Police personnel (261 sworn, 60 full-time and 2 part-time civilians, 12 animal control and 57 crossing guards). While the goal is to maintain status as one of Florida's safest cities, key components to achieving this are the prevention of crime and aggressively pursuing those who commit serious offenses. The Police Department believes integrity and professionalism are the foundation for trust in the community. The Police Department is committed to an open and honest relationship with the community. The Police Department is committed to effectively managing its resources for optimal service delivery. The Police Department is committed to participating in programs which incorporate the concept of a shared responsibility with the community in the delivery of police services that impact their neighborhood. The Police Department believes that it achieves its greatest potential through the active participation of its employees in the development and implementation of policies and programs. The Police Department also regularly reviews and evaluates the strategic plan. The organization uses the plan to ensure that the needs of each section/division are in focus and actively monitored. The plan is revised annually to provide a review of accomplishments and provide a five-year horizon for future planning. Properly serving our citizenry, by meeting the challenges of innovation through cost containment, continues to be an agency priority.



In addition, the department's primary focus of proactive policing efforts continues to be reflected in its response to calls for police services and the monitoring of voluminous traffic on the roadways and major thoroughfares. The department continues to monitor overtime costs without jeopardizing the safety of the City's residents and our officers/personnel.

The Police Department will continue to enhance and strengthen its training, technology, cultural diversity, and community partnerships. Citizen input and involvement is critical to the overall success of the organization. We remain steadfast with our citizens and business community to ensure the quality of life in Port St. Lucie is not sacrificed as the result of growth and its associated impact (with an estimated population per the U.S. Census of 201,846).

FY 2019/20 POLICE DEPARTMENT Goals, Initiatives & Accomplishments

The Police Department annually updates a five-year Strategic Business Plan in alignment with the City's Strategic Plan. The work of the Police Department advances the City of Port St. Lucie's Strategic Plan goal of a **Safe, Clean and Beautiful City** and **High-Performing Government Organization**. Specifically, in FY 2019/20, the Department accomplished the following:

- Maintained Low Crime Rate - continued to be the safest large city in Florida for populations of cities more than 100,000 and provide for an enhanced quality of life for our citizens. The Crime Rate declined 15.6% from FY 2018/19 and FY 2019/20, achieving this annual strategic plan priority.
- Continued to build relationships within the community with the Citizens Police Academy. The Citizens Police Academy is an 8-week program, 2 nights a week with Saturday field trips which provides an overview of the structure and responsibilities of each of the divisions within the department. The Department conducted a Citizens Police Academy in the Spring of 2020 and Police Camp for youth in June of 2020, whereas social distancing practices were in place due to Covid-19.
- Continued to build relationships with youth in the community with the Junior Police Academy. The Junior Police Academy is a 2-week summer camp style program designed to accomplish the same objectives for youth as the Citizens Police Academy does for the parents.
- Maintain accreditation of the Police Department from the Commission on Accreditation for Law Enforcement Agencies (CALEA), joining the 5% of law enforcement agencies throughout the country accredited through CALEA. Maintained accreditation through the Commission for Florida Law Enforcement Accreditation, Inc. A CALEA Mock Assessment is schedule for the week of April 13, 2020. During the week of July 20, 2020, the Port St. Lucie Police Department had the CALEA Site Assessment. The report from the assessor was received by our department on October 5, 2020, with positive remarks from the committee. The department is scheduled to receive reaccreditation status from CALEA in November 2020.
- Improve the Animal Control Return to Owner Rate - The Animal Control Return Rate increased from 49.4% in 2019 to 70.3% in 2020.
- Improve Traffic Safety in the City through education and enforcement of traffic laws. Partnered with the Communications Department and launched an educational initiative at the Citizens Summit. The department received feedback from residents on traffic safety initiatives. Additionally, the driving simulator was utilized to interact with residents on the topics of speeding and distracted driving. . Increased traffic enforcement and public education. The Police Department collaborated with the Multimodal Team to address engineering of roadways to improve safety. The Chief and Traffic Division Commander attended Department of Transportation Vision Zero Workshop in Jacksonville to gather information on improving Traffic Safety. Focused on Traffic Safety Education at the St. Lucie County Safety Festival, which included having citizens utilize the distracted driving simulator. Traffic citations and warning issued increased from 21, 983 in FY 18/19 to 41,098 in FY 19/20.

FY 2020/21 POLICE DEPARTMENT Initiatives

In FY 2020/21, the Police Department will continue to grow as a national leader and advance the Strategic Plan through the following:

- **District 5-** The Police Department identified the need to implement a new patrol district in order to

maintain and/or improve the law enforcement customer service during the currently planned rapid growth and expansion of the western part of the City. Additional objectives include Decreased Response time to emergency calls for service, Increased Accountability, Improved Traffic Enforcement, and ensure optimum uncommitted time to practice community policing and build relationships with the new residents and business owners in newly developed part of the City. The initial analysis assumes 24 patrol police officers, 6 Sergeants, and 1 Lieutenant need to be hired over the next five years to minimally staff a new district. The District will be built by incrementally adding patrol zones to existing districts until span of control and case load necessitate additional supervision and administration positions. Additional support function positions identified at the 2019 Winter Retreat for the Fiscal Year 2019/2020 will be reevaluated on an annual basis. In FY 20-21, the department plans on adding four patrol officers, and will continue to be reevaluated to consider whether new resources should be allocated to maintain the current level of service, as well as the enhancement of the new service.

- **Vision Zero** - The Police Department has identified Vision Zero as the strategy to implement to eliminate all traffic fatalities and severe injuries, while increasing safe, healthy, equitable mobility for all. First implemented in Sweden in the 1990s, Vision Zero has proved successful across Europe — and now it’s gaining momentum in major American cities. Vision Zero has been adopted by the Florida Department of Transportation and has been identified as supporting the Arrive Alive initiative. The department will utilize the National Highway Traffic Safety Administration (NHTSA) Speed Enforcement Program Guidelines as guidance on identifying enforcement thresholds throughout the City of Port St. Lucie. This will allow our agency to follow nationally established mandates to ensure we are utilizing best practices in addressing traffic safety issues.

- Annual update of the department’s five-year Strategic Plan for the department to continue to focus on proactive policing efforts.

- **Community Partnerships** - To establish a positive bond with the members of our community, our law enforcement officers must get involved in community activities and programs that aid the community. The members of the Port St. Lucie Police Department will continue to build trusting relationship with our citizens by positively interactions through community forums, youth scholastics and various other partnerships.

CITY OF PORT ST. LUCIE POLICE DEPARTMENT FY 2020/21 PERFORMANCE MEASURES AND SCORECARD						
	City Council Strategic Goal (s)	Key Performance Measures Police Department	2017/18 Results	2018/19 Results	2019/20 Results	2020/21 Target
WORKLOAD MEASURES	Goal 1 Safe, Clean and Beautiful	Calls for Service	129,596	146,498	154,789	160,000
		Citizen Complaints about Traffic Violations	255	202	332	<250
EFFICIENCY MEASURES	Goal 1 Safe, Clean and Beautiful	Response Time Priority 1 Calls	7.74 min	7.59 min	6.94 min	<6.9 min
		Traffic Citations Issued Per FTE (uniformed officers and civilian traffic investigators)	65.3	118.8	211.8	>120

EFFECTIVENESS MEASURES	Goal 1 Safe, Clean and Beautiful	Percent Change in Crime Rate (UCR)	-12.7%	-6.9%	-15.6%	>1.75%
		Percent of Part 1 Crimes Cleared (UCR)	45.1%	47.21%	46.2%	>40%
		Percent increase in Partners Against Crime (PAC) Registrants	563% (1729 registrants)	-49.4% (720 registrants)	-58.5% (1,141 registrants)	10%
		Traffic Crashes per 100,000 population (Total)	2613.0	2473.6	2077.9	<2,450
		Traffic Fatalities per 100,000 population	5.4	5.7	4.6	<5.0
		Arrests per Reported Part 1 Index Crimes (UCR)	.27	.25	.28	>.30
		Animal Control Return Rate	52.8%	49.4%	70.3%	>65%
		National Community Survey™ : Percent of residents rating overall feeling of safety positively	83% ↔	79% ↔	79% ↔	Increase
		National Community Survey™ : Percent of residents who rate feeling safe in their neighborhood positively	93% ↔	96% ↔	95% ↔	Maintain/Increase
		National Community Survey™ : Percent of residents who rate feeling safe in downtown/commercial area positively	86% ↔	91% ↔	89% ↔	Increase
		National Community Survey™ : Percent rating police services positively	83% ↔	84% ↔	84% ↔	Increase
		National Community Survey™ : Percent rating crime prevention positively	72% ↔	74% ↔	82% ↔	Increase

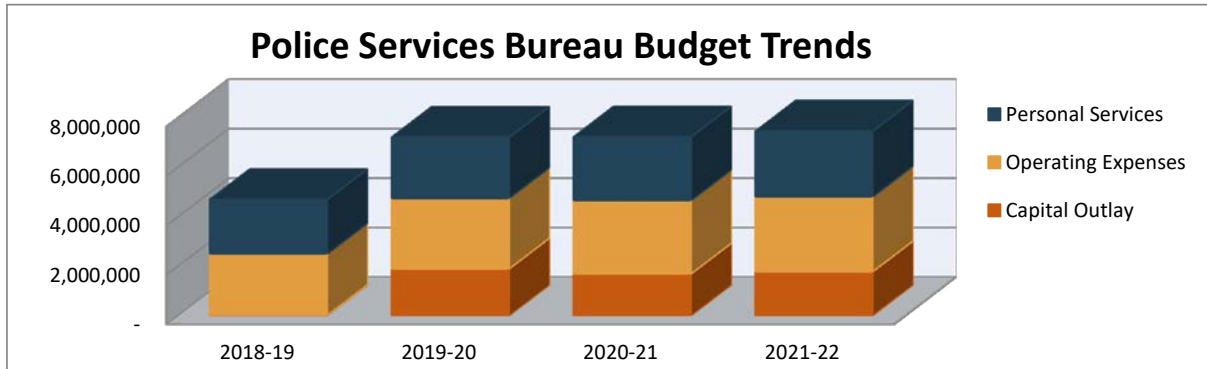
* The above amounts reported in the Uniform Crime Reports (UCR) are tracked on a calendar year basis. Thus, the above UCR-related amounts for FY 18 represent annualized estimates.

**Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie through 2020. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower

**CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY**

DEPARTMENT: Police - Services Bureau -- #210500
John Bolduc, Chief of Police



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 2,196,508	\$ 2,468,368	\$ 2,572,476	\$ 2,651,680
Operating Expenses	2,481,918	2,852,356	2,965,165	3,029,545
Capital Outlay	27,829	1,908,500	1,704,200	1,790,000
Total	\$ 4,706,256	\$ 7,229,224	\$ 7,241,841	\$ 7,471,225

STAFFING SUMMARY:

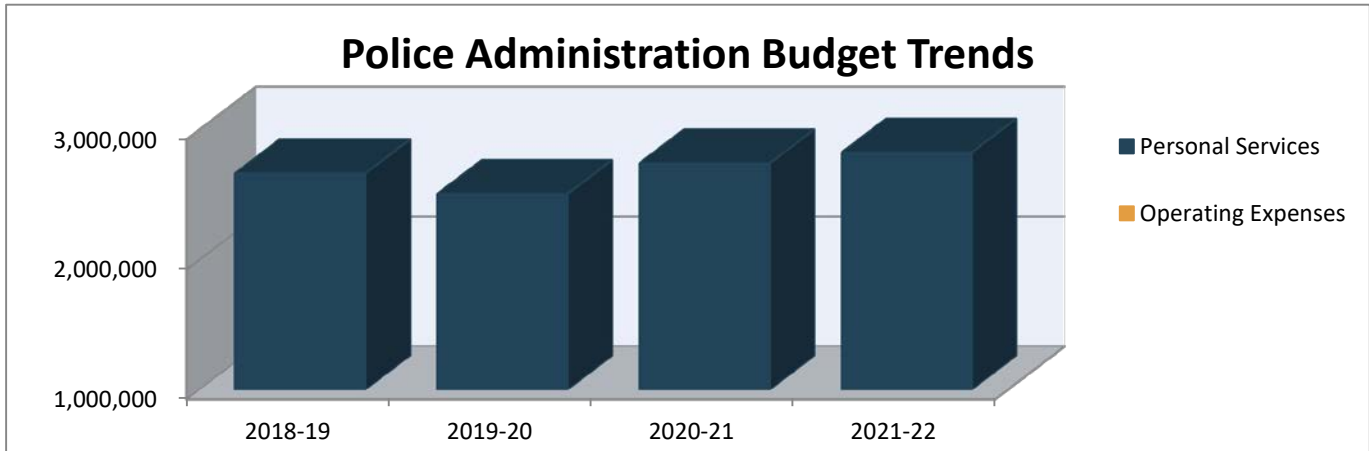
(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Assistant Chief of Police	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Court Liaison	1.00	1.00	1.00	1.00
Evidence Technician Supervisor	1.00	0.00	0.00	0.00
Evidence Technician	3.00	3.00	3.00	3.00
Fleet/Radio Coordinator	0.00	0.90	0.90	0.90
Lieutenant	0.00	1.00	1.00	1.00
Police Administrator	1.00	1.00	1.00	1.00
Police Service Aide	9.00	9.00	10.00	10.00
PSA Communications Supervisor	1.00	1.00	1.00	1.00
Purchasing Buyer	1.00	1.00	1.00	1.00
Purchasing Supervisor	1.00	1.00	1.00	1.00
Records Specialist	7.00	7.00	7.00	7.00
Records Specialist Supervisor	1.00	1.00	1.00	1.00
Volunteer Coordinator	1.00	1.00	1.00	1.00
Total	29.00	29.90	30.90	30.90

CAPITAL OUTLAY:

Fuming Chamber Replacement	15,000
Replace (2) Comm Patrol vehicles w/ Ford Fusion @ \$23,500 each	47,000
Replace (3) SID vehicles w/ with Ford Explorer @ \$29,500 each	88,500
Replace (3) CID vehicles w/Sedan @ \$21,000 each	63,000
Replace (2) CSI vans @ \$42,000 each	84,000
Replace (20) Patrol units w/ 2021 Ford Interceptor @ \$45,800 each	916,000
Replace (3) Patrol Sgt vehicle w/ 2021 Ford Interceptor @ \$44,800 each	134,400
Replace (4) LT units w/ 2021 Ford Interceptors @ \$44,800 each	179,200
Replace (2) K9 vehicles w/2021 Ford Interceptor @ \$47,800 each	95,600
Replace (1) Support Services Van (Records) w/ 2021 model @ \$25,000	25,000
Evidence Renovation - Bins	20,000
Replace Evidence Scissor Lift	16,500
Replace Gym Equipment (obsolete) (Phase 1 of 4)	20,000
Total	\$ 1,704,200

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Police - Administration -- #211000
 John Bolduc, Chief of Police



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 2,615,423	\$ 2,469,135	\$ 2,682,701	\$ 2,763,832
Operating Expenses	50,823	38,998	61,563	62,794
Capital Outlay	-	-	-	-
Total	\$ 2,666,247	\$ 2,508,133	\$ 2,744,264	\$ 2,826,626

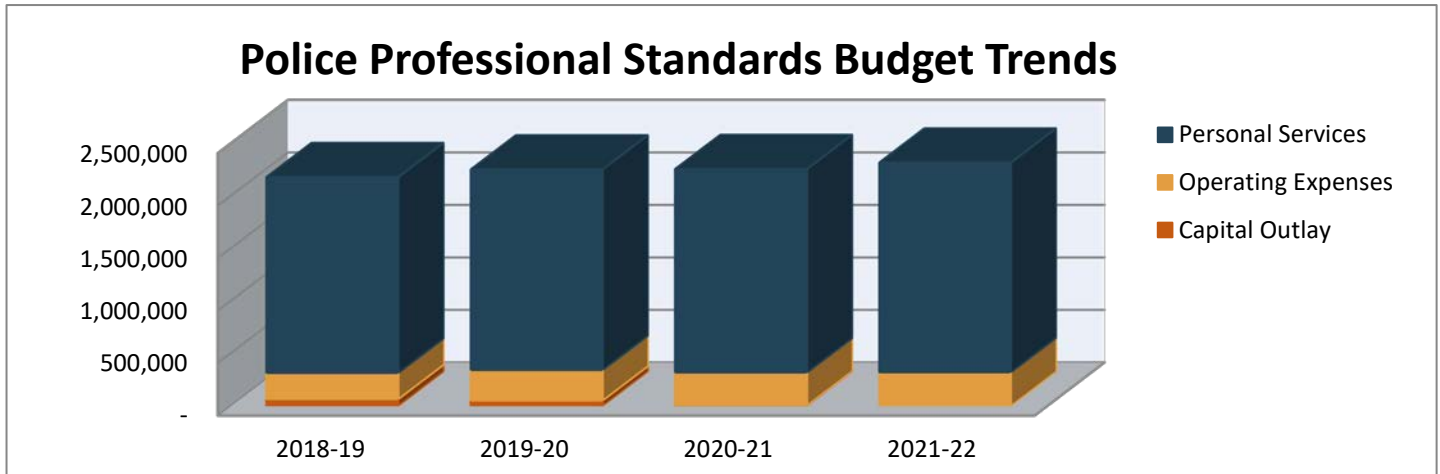
STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Chief of Police	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Administrator (Fiscal Mgmt.)	1.00	1.00	1.00	1.00
Financial Specialist	3.00	3.00	3.00	3.00
Office Manager	1.00	1.00	1.00	1.00
Sergeant-Public Information Officer	1.00	1.00	1.00	1.00
Grant/Budget Analyst	0.00	0.00	1.00	1.00
Total	8.00	8.00	9.00	9.00

CAPITAL OUTLAY: N/A

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Police - Professional Standards -- #211100
 John Bolduc, Chief of Police



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 1,865,656	\$ 1,910,043	\$ 1,937,737	\$ 1,996,843
Operating Expenses	248,786	290,518	314,939	322,345
Capital Outlay	67,106	53,400	5,000	-
Total	\$ 2,181,548	\$ 2,253,961	\$ 2,257,676	\$ 2,319,189

STAFFING SUMMARY:

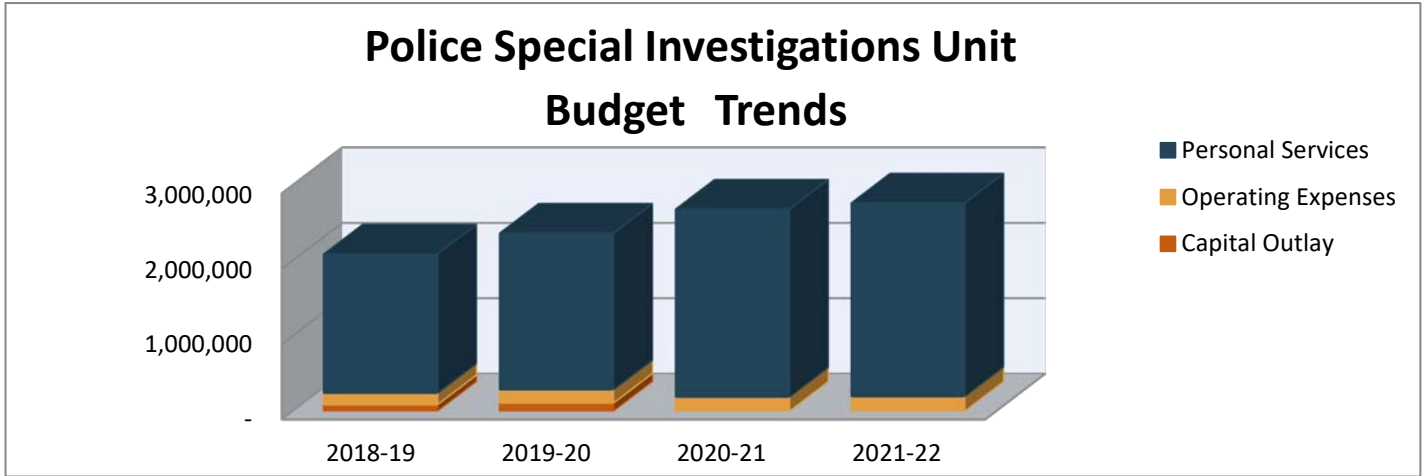
(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Lieutenant	1.00	1.00	1.00	1.00
Sergeant	3.00	3.00	3.00	3.00
Administrative Assistant	2.00	2.00	2.00	2.00
Background Investigation Officer	0.00	1.00	1.00	1.00
Crime & Intelligence Analyst	4.00	4.00	4.00	4.00
Internal Affairs Officer	0.00	1.00	1.00	1.00
Police Officer	4.00	0.00	0.00	0.00
Staff Services Officer	0.00	1.00	1.00	1.00
Training Coordinator Officer	0.00	1.00	1.00	1.00
Training Officer	0.00	1.00	1.00	1.00
Total	14.00	15.00	15.00	15.00

CAPITAL OUTLAY:

Workstation Replacement for Staff Svcs Admin Asst	\$ 5,000
Total	\$ 5,000

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Police - Special Investigations Unit -- #211200
 John Bolduc, Chief of Police



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 1,843,904	\$ 2,074,583	\$ 2,490,420	\$ 2,566,269
Operating Expenses	152,938	177,589	190,185	196,658
Capital Outlay	87,886	109,500	-	-
Total	\$ 2,084,727	\$ 2,361,672	\$ 2,680,605	\$ 2,762,927

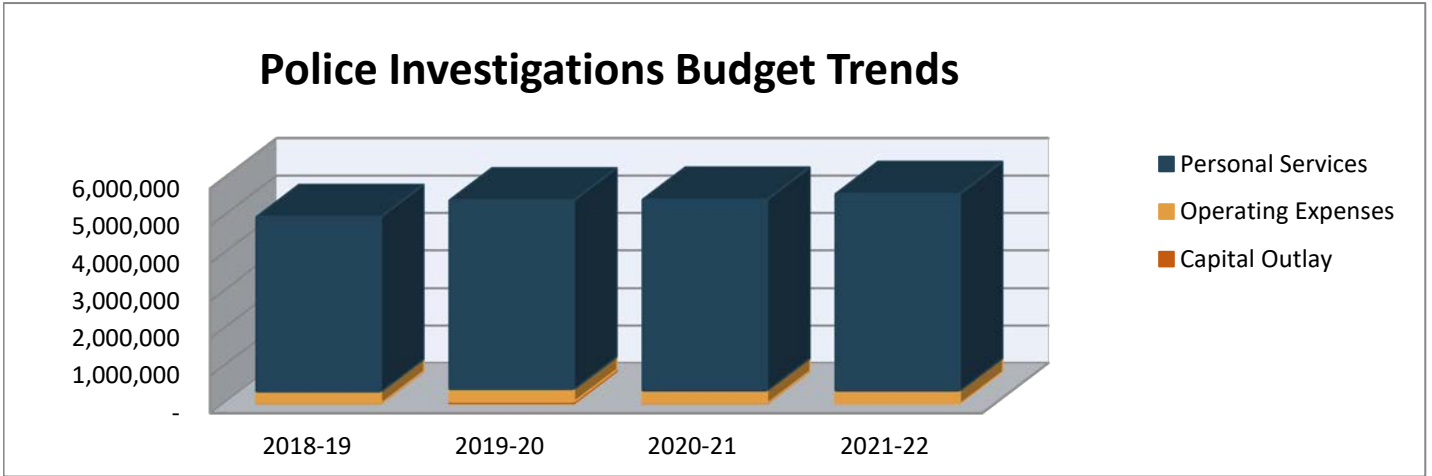
STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Lieutenant	1.00	1.00	1.00	1.00
SID Sergeant	2.00	2.00	3.00	3.00
Administrative Assistant	1.00	1.00	1.00	1.00
SID Detective	10.00	11.00	14.00	14.00
Total	14.00	15.00	19.00	19.00

CAPITAL OUTLAY: N/A

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Police - Investigations Unit -- #211500
 John Bolduc, Chief of Police



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 4,659,384	\$ 5,040,627	\$ 5,097,725	\$ 5,253,173
Operating Expenses	319,344	338,497	345,618	357,654
Capital Outlay	14,591	61,500	15,000	-
Total	\$ 4,993,319	\$ 5,440,624	\$ 5,458,343	\$ 5,610,827

STAFFING SUMMARY:

(Full Time Equivalent)

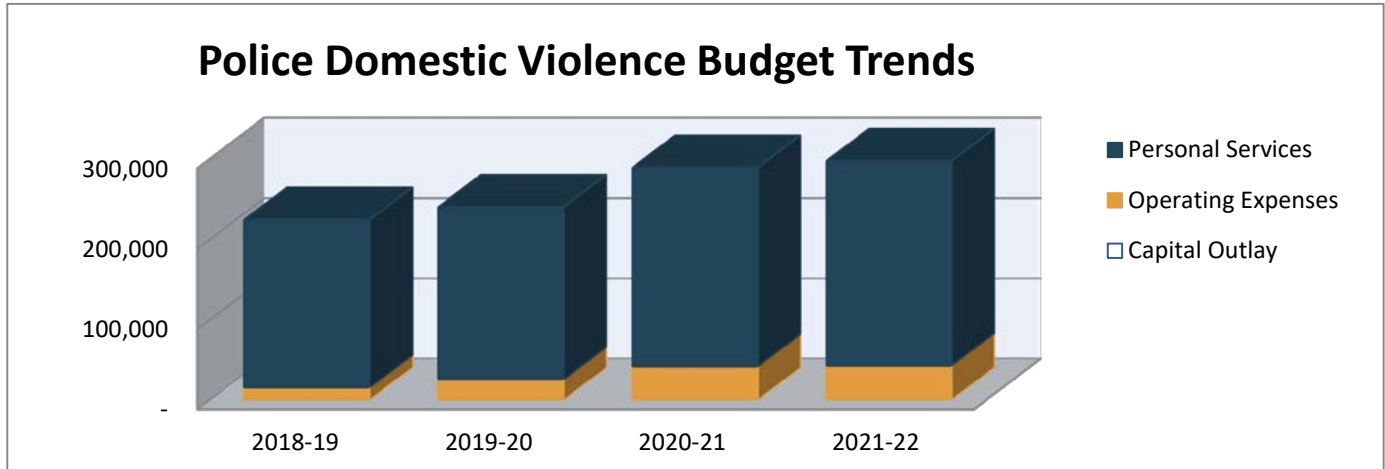
	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Lieutenant - Criminal Investigations	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Crime Scene Technician	4.00	6.00	6.00	6.00
Detective	23.00	26.00	26.00	26.00
Sergeant - Criminal Investigations	5.00	5.00	5.00	5.00
Total	34.00	39.00	39.00	39.00

CAPITAL OUTLAY:

Forensic Hardware	\$ 15,000
Total	\$ 15,000

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Police - Domestic Violence # 2123000
 John Bolduc, Chief of Police



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 208,633	\$ 214,443	\$ 247,239	\$ 254,663
Operating Expenses	15,685	25,828	42,015	42,855
Capital Outlay	-	-	-	-
Total	\$ 224,318	\$ 240,271	\$ 289,254	\$ 297,518

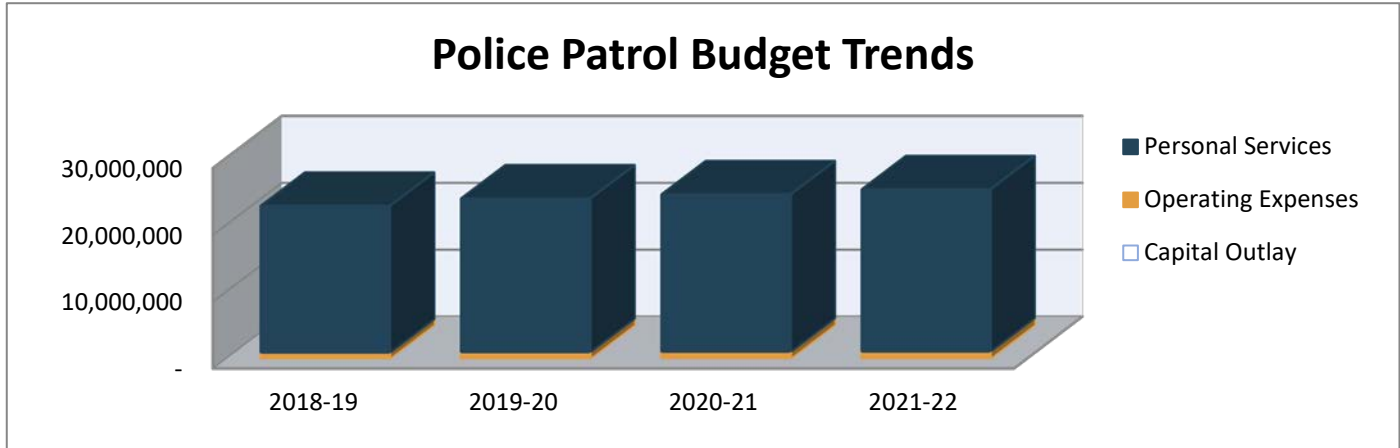
STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Victim Advocate	2.00	2.00	2.00	2.00
Victim Assistant Coordinator	1.00	1.00	1.00	1.00
Total	3.00	3.00	3.00	3.00

CAPITAL OUTLAY: N/A

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Police - Patrol # 213000
 John Bolduc, Chief of Police



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 21,975,848	\$ 23,005,007	\$ 23,565,835	\$ 24,292,671
Operating Expenses	950,699	1,038,542	1,068,320	1,107,999
Capital Outlay	27,062	16,000	42,716	25,000
Total	\$ 22,953,609	\$ 24,059,549	\$ 24,676,871	\$ 25,425,670

STAFFING SUMMARY:

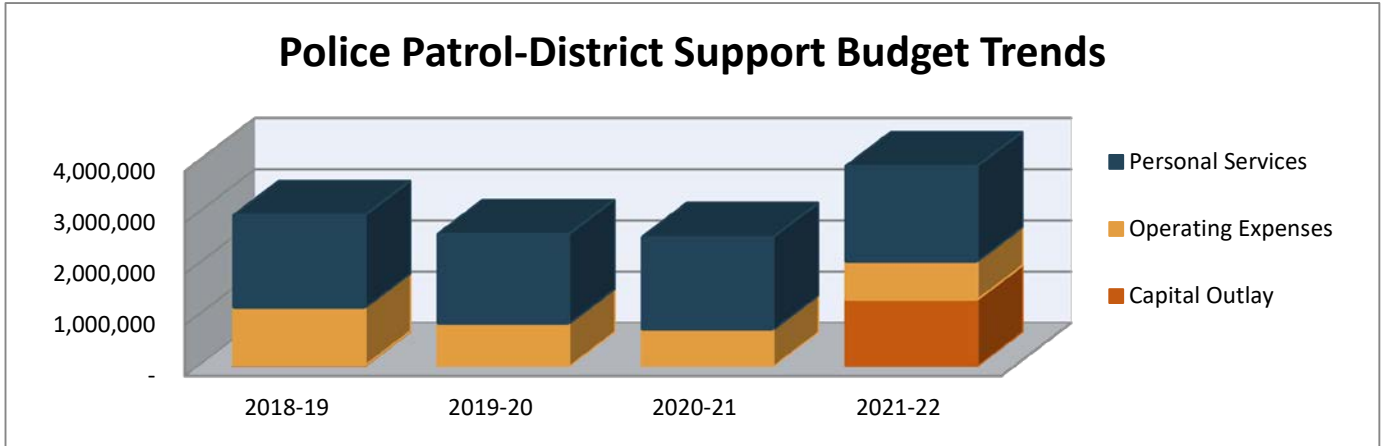
(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Assistant Chief of Police	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
K-9 Officer	5.00	5.00	5.00	5.00
Lieutenant	4.00	4.00	4.00	4.00
Police Officer	132.00	136.00	140.00	140.00
Sergeant	24.00	24.00	24.00	24.00
Traffic Accident Investigator	2.00	2.00	2.00	2.00
Total	169.00	173.00	177.00	177.00

CAPITAL OUTLAY:

SWAT Hydraulic Entry Kit	\$ 10,000
SWAT Complete Breaching Training Door Kit	16,716
SWAT Throwbot	16,000
Total	\$ 42,716

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Police - Patrol District Support # 213100
 John Bolduc, Chief of Police



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 1,810,684	\$ 1,751,975	\$ 1,809,987	\$ 1,864,287
Operating Expenses	1,125,622	837,586	718,105	745,000
Capital Outlay	21,159	-	-	1,305,000
Total	\$ 2,957,465	\$ 2,589,561	\$ 2,528,092	\$ 3,914,286

STAFFING SUMMARY:

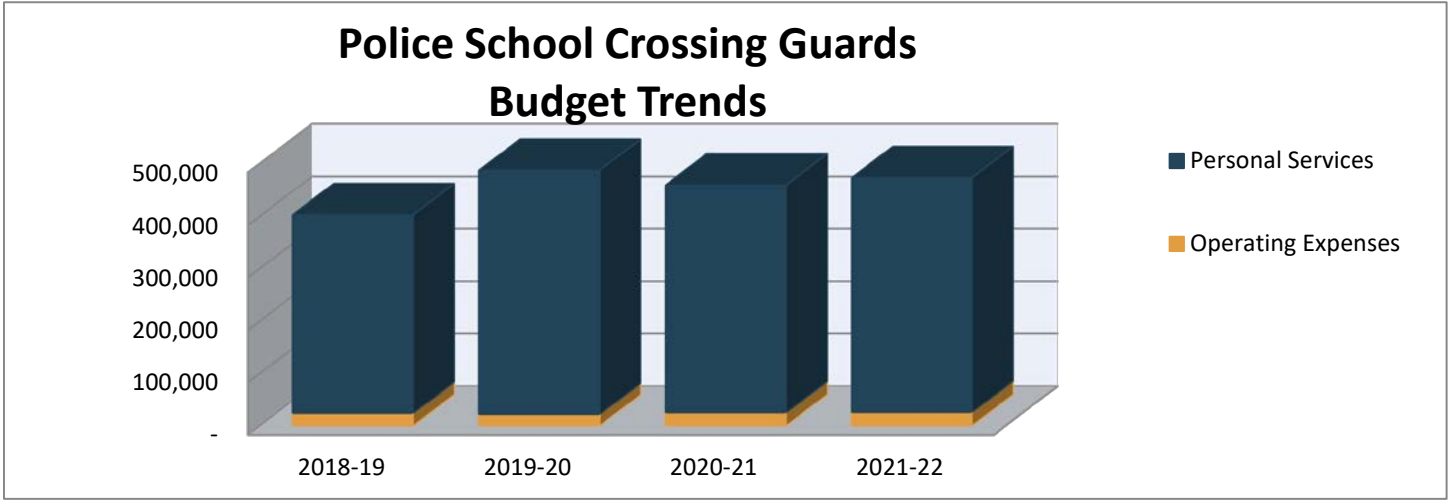
(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Lieutenant	1.00	1.00	1.00	1.00
Sergeant	1.00	1.00	1.00	1.00
School Resource Officer (SRO)	5.00	5.00	5.00	5.00
Park Officers*	3.00	3.00	3.00	3.00
Juvenile Services Specialist	1.00	1.00	1.00	1.00
Crime Prevention Specialist	1.00	1.00	1.00	1.00
PAL Director	1.00	1.00	1.00	1.00
P.A.L. Assistant Director	1.00	1.00	1.00	1.00
P.A.L. Assistant (PT)	0.50	0.50	0.50	0.50
School Safety Officer (SSO)	1.00	0.00	0.00	0.00
Fleet Coordinator	1.00	0.00	0.00	0.00
Police Officer	0.00	0.00	0.00	0.00
Total	16.50	14.50	14.50	14.50

Note: Excludes three officers funded in 7210 P/R

CAPITAL OUTLAY: N/A

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Police - School Crossing Guards # 213400
 John Bolduc, Chief of Police



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 378,259	\$ 465,159	\$ 433,733	\$ 447,157
Operating Expenses	24,417	22,254	25,545	26,283
Capital Outlay	-	-	-	-
Total	\$ 402,675	\$ 487,413	\$ 459,278	\$ 473,440

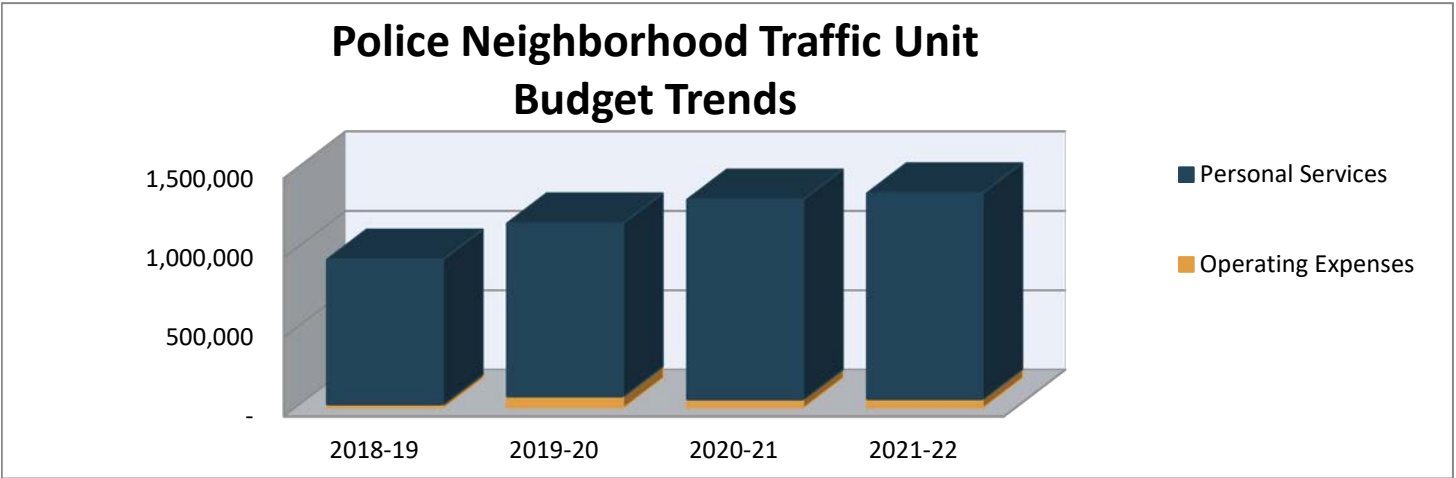
STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
School Crossing Guards Supervisor	1.00	1.00	1.00	1.00
School Crossing Guards	13.46	13.02	13.02	13.02
Total	14.46	14.02	14.02	14.02

CAPITAL OUTLAY: N/A

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Police - Neighborhood Traffic Unit # 213900
 John Bolduc, Chief of Police



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 913,846	\$ 1,091,611	\$ 1,260,374	\$ 1,298,617
Operating Expenses	21,865	72,261	53,315	55,100
Capital Outlay	-	-	-	-
Total	\$ 935,711	\$ 1,163,872	\$ 1,313,689	\$ 1,353,718

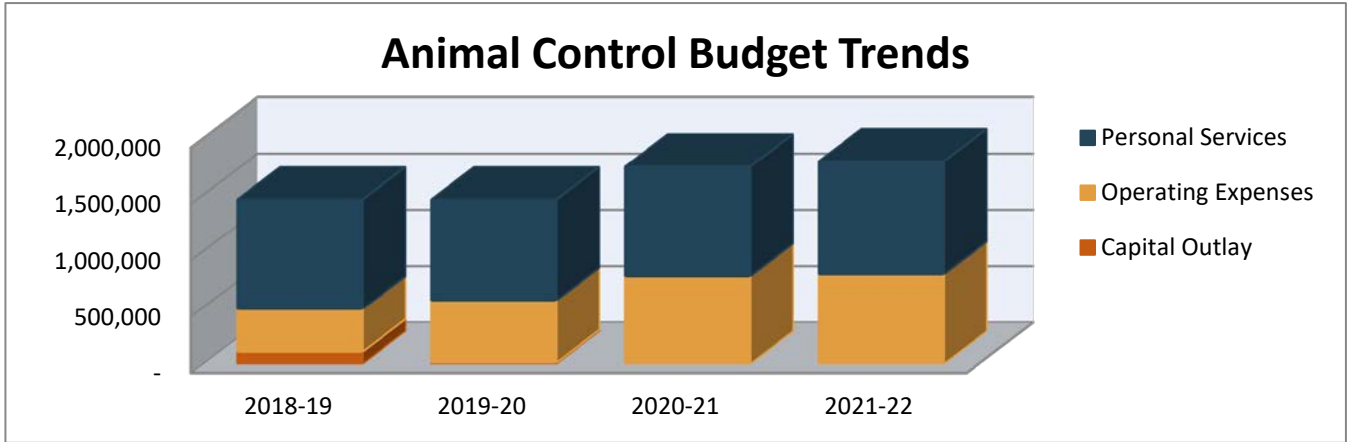
STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Traffic Sergeant	1.00	1.00	2.00	2.00
Traffic Officers	4.00	8.00	8.00	8.00
Total	5.00	9.00	10.00	10.00

CAPITAL OUTLAY: N/A

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Police - Animal Control # 620000
 John Bolduc, Chief of Police



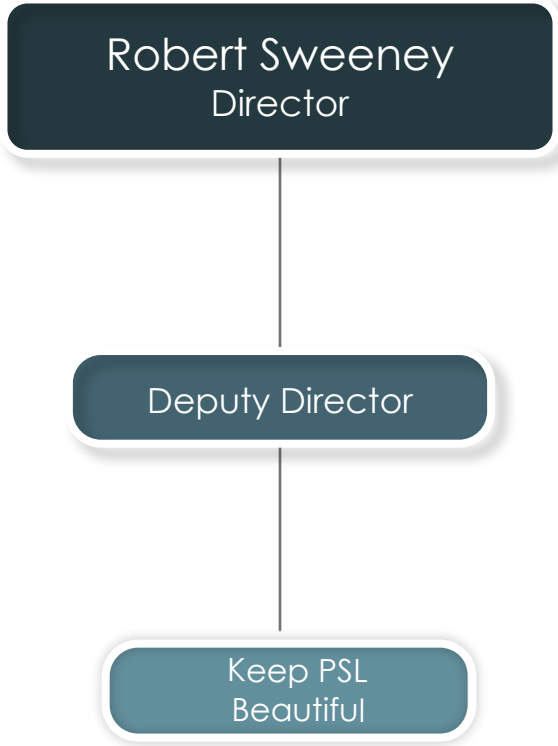
EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 969,167	\$ 893,685	\$ 972,745	\$ 1,001,927
Operating Expenses	380,413	551,038	778,601	796,479
Capital Outlay	108,481	13,150	-	-
Total	\$ 1,458,061	\$ 1,457,873	\$ 1,751,346	\$ 1,798,406

STAFFING SUMMARY:

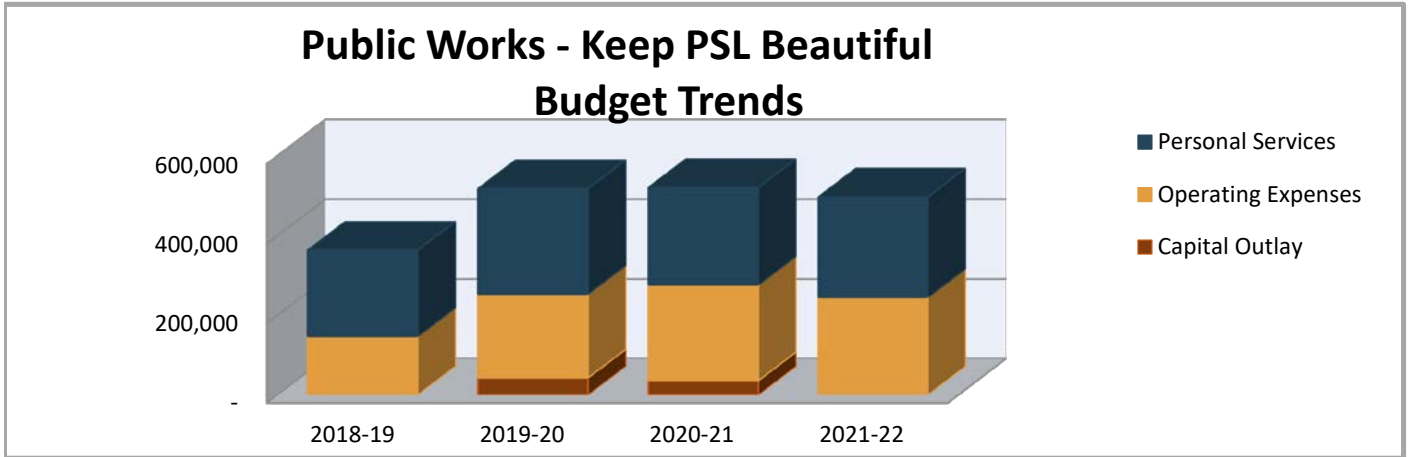
(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Administrator - Animal Control	0.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Animal Control Officers	8.00	8.00	8.00	8.00
Animal Control Supervisor	2.00	2.00	2.00	2.00
Lieutenant	1.00	0.00	0.00	0.00
PT Kennel Attendant	0.50	0.50	0.50	0.50
Total	12.50	12.50	12.50	12.50

CAPITAL OUTLAY: N/A



CITY OF PORT ST. LUCIE
GENERAL FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Public Works- Keep PSL Beautiful -- #390000
 Robert Sweeney, Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 216,312	\$ 264,501	\$ 244,339	\$ 251,925
Operating Expenses	146,832	210,264	240,257	245,062
Capital Outlay	-	43,000	36,000	-
Total	\$ 363,144	\$ 517,765	\$ 520,596	\$ 496,987

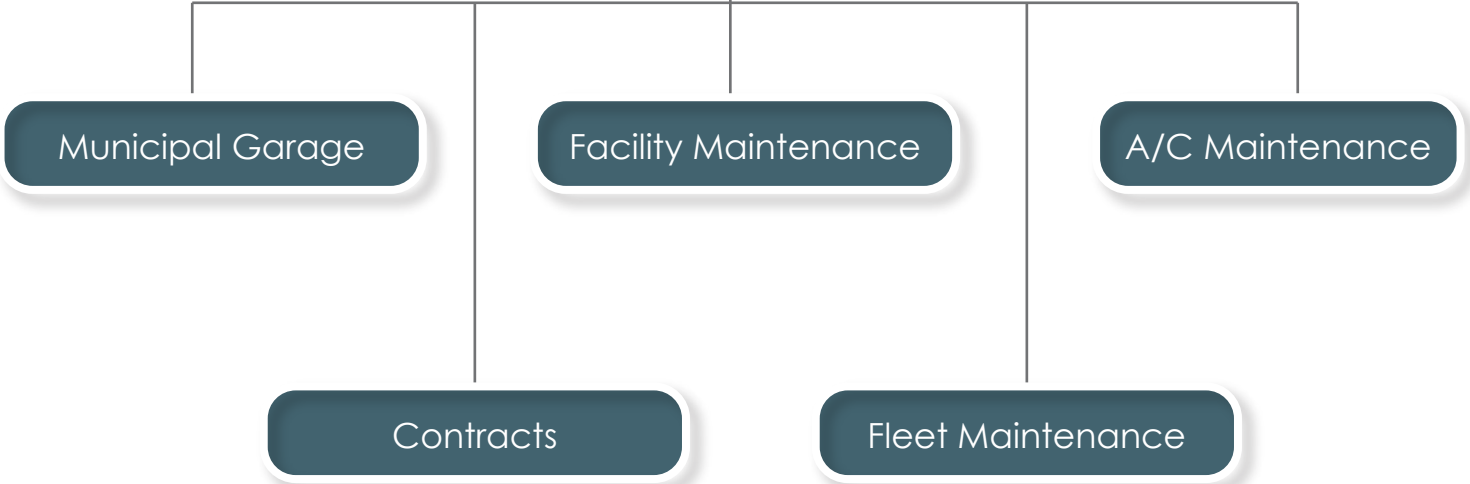
STAFFING SUMMARY:

	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Special Projects Coordinator	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	1.00
Maintenance Workers	2.00	2.00	2.00	2.00
Total	4.00	4.00	4.00	4.00

CAPITAL OUTLAY:

Replace PW3807 with Ford F-250		36,000
Total	\$	36,000

Roger Jacob
Facilities Director





Facilities Maintenance Department

FY 2020/21 BUSINESS PLAN: OVERVIEW

Overview

The mission of the Facilities Maintenance Department is to support all City departments by providing responsive, cost-effective long-term facility maintenance solutions to over 125 facilities and address deferred maintenance to keep City buildings and grounds functional, sound and attractive.

The Department is also responsible for providing management of the maintenance for over 1,000 fleet vehicles and all grounds and heavy construction equipment.

Services include:

- Facility Repair and Maintenance
- Facility Preventive Maintenance
- Contract Development and Management Services for facility related needs and improvements
- City Fleet Vehicles and Equipment Maintenance Management



FY 19/20 FACILITIES MAINTENANCE DEPARTMENT GOALS & ACCOMPLISHMENTS

The Facilities Maintenance Department has developed a five-year Strategic Business Plan in alignment with the City's Strategic Plan. The work of the Facilities Maintenance Department advances the City of Port St. Lucie's Strategic Plan goals of a Safe, Clean and Beautiful City, ensures High Quality Infrastructure and Facilities and contributes to a High-Performing Government Organization. Specifically, in FY 2019/20, the Department accomplished the following:

- Worked with the IT Department to upgrade Work Order system for streamlining services and increased efficiency.
- Completed Facility Assessments of all major City facilities.
- Continued improvement and implementation of project processes and provided training for Project Managers and technical staff who participate in design and construction.
- Conducted air quality assessments and mold remediation as needed in various City buildings.
- Improved vendor services for management and maintenance of fleet vehicles and heavy equipment.
- Performed various facility construction improvements including:
 - Electrical improvements, kitchen upgrades & landscape bins at Botanical Gardens
 - Complete renovation of Police CSI facility
 - Bridge deck and rail replacement at The Saints Golf Course
 - Replacement of Gutters, Coping/Flashing and Downspouts at City Hall
 - Replacement of metal doors at various facilities
 - Mold remediation at various facilities
 - All facility vendor management and administration

FY 20/21 FACILITIES MAINTENANCE DEPARTMENT GOALS & INITIATIVES

Goal 1: High Quality Infrastructure and Facilities: Provide superior capital projects and maintenance delivery. Facilitate operations that plan, design, and construct safe, clean, and sustainable public facilities. Initiatives include:

- **Maintain Assets:** Maintenance of the City’s vital assets, critical to the safety, health and wellbeing of the City. Provide preventative maintenance and address deferred maintenance.
- **Quality construction:** Construct quality new infrastructure improvement projects.
- **Sustainability:** Improve energy efficiency of facilities through central HVAC controls programs.

Goal 2: High Performing Facilities Maintenance Department. Initiatives include:

- **Improve operations:** Improve operations for Capital Project Delivery by developing Construction Division for Project Management services which will oversee contracts, bidding, administration, quality assurance and work with Architects and Engineers and other City Departments for the execution of projects.
- **Improve Communication:** Improve internal and external communication.
- **Expand Training:** Develop, support and retain a qualified and well-trained team.
- **Enhance customer service:** Through training and technology.
- **Upgrade equipment:** To maximize efficiency and reliability.

FY 20/21 PROPOSED PROJECTS

- MID Florida Event Center Interactive Fountain Controls Relocation
- MID Florida Event Center 911 Fountain Controls Relocation and Improvements
- MID Florida Event Center Parking Garage Structural Repairs and Sealing
- MID Florida Event Center Parking Garage LED Lighting
- City Fountain Center Sculpture Repairs and Refurbish Fountain
- Police Building Front and Side Door and Glass Replacement
- Police Building First Floor Interior Renovations
- City Hall Generator Replacement
- City Hall Sculpture Installation
- City Hall Gutter Replacement
- City Complex Chiller Plant Cooling Towers Pipe Replacement
- Minsky Gym Interior Insulation Replacement and Exterior Wall Panel Sealing
- Botanical Gardens Landscape Bins Installation
- Community Center Dumpster Enclosure Replacement
- Community Center Exterior Security Lighting Improvements
- Parks & Recreation Belvedere House Renovations
- Mechanical Air Handler Replacements at Various Facilities

CITY OF PORT ST. LUCIE FACILITIES MAINTENANCE DEPARTMENT FY 2020/21 PERFORMANCE MEASURES AND SCORECARD							
	City Council Strategic Goal (s)	Key Performance Measures	2016/17 Results	2017/18 Results	2018/19 Results	2019/20 Results	2020/21 Target
WORKLOAD MEASURES	Goal 5, High Quality Infrastructure and Facilities	Number of deferred maintenance assessments completed	N/A	N/A	5 Facilities	10 Facilities	8 Facilities

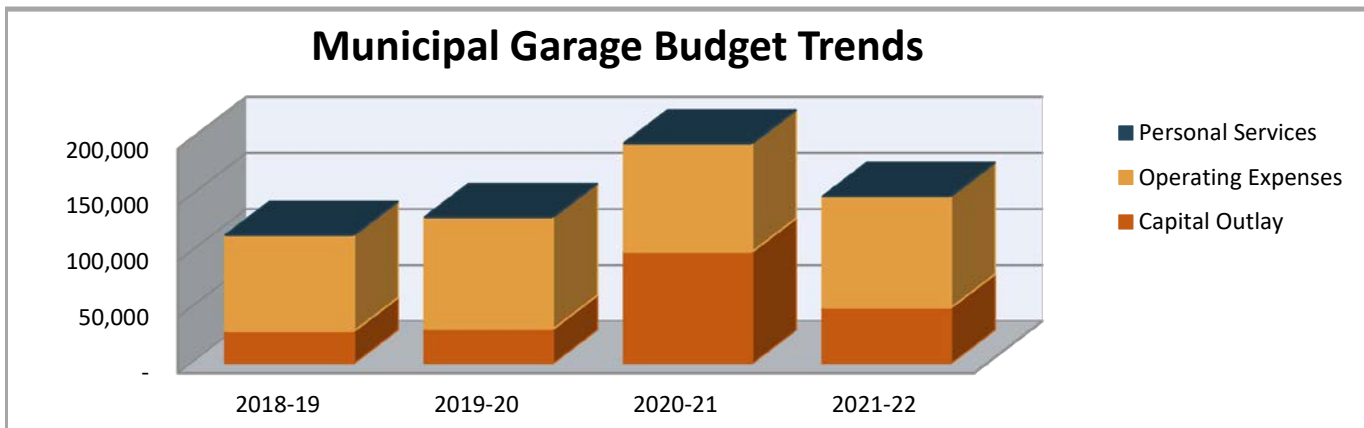
	Goal 7, High Performing Government Organization	Number of projects managed	N/A	N/A	N/A	30 Projects	40 Projects
EFFICIENCY MEASURES	Goal 7	Average number of Work Orders completed	N/A	N/A	N/A	2,500 Work Orders	3,000 Work Orders
EFFECTIVENESS MEASURES	Goal 7	The National Employee Survey™ (NES™): Percentage of respondents rating Facilities Management Services overall as excellent or good, strongly or somewhat agree	N/A	N/A	N/A	80% ↑	Increase
	Goal 7	NES™: Percentage of respondents rating Fleet Maintenance Services overall as excellent or good, strongly or somewhat agree	N/A	N/A	N/A	71% ↔	Increase
	Goal 7	NES™: Percentage of respondents rating Maintenance and Repair Services overall as excellent or good, strongly or somewhat agree	N/A	N/A	N/A	81% ↑	Increase
	Goal 7	NES™: Percentage of respondents rating Custodial Cleaning Services overall as excellent or good, strongly or somewhat agree	N/A	N/A	N/A	68% ↔	Increase
	Goal 7	Customer Service Satisfaction Survey Rating: Timeliness of response	N/A	N/A	N/A	N/A	80%
	Goal 7	Customer Service Satisfaction Survey Rating: Reliability of service	N/A	N/A	N/A	N/A	90%
	Goal 7	Customer Service Satisfaction	N/A	N/A	N/A	N/A	95%

		Survey Rating: Work quality					
	Goal 7	Customer Service Satisfaction Survey Rating: Positive interactions	N/A	N/A	N/A	N/A	95%
	Goal 7	Number of critical system reliability issues resolved	N/A	N/A	N/A	90%	90%
	Goal 5	Preventive maintenance schedule completion rates	N/A	N/A	N/A	90%	95%
	Goal 7	Average number of vehicles and equipment available for use	N/A	N/A	85%	90%	90%

*Percent approval rating from the annual National Employee Survey™ for Port St Lucie for FY 19/20. The following symbols are provided to show the relationship to the National Benchmark.
 ↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Municipal Garage -- #413000
 Roger Jacob, Director



EXPENDITURE SUMMARY:

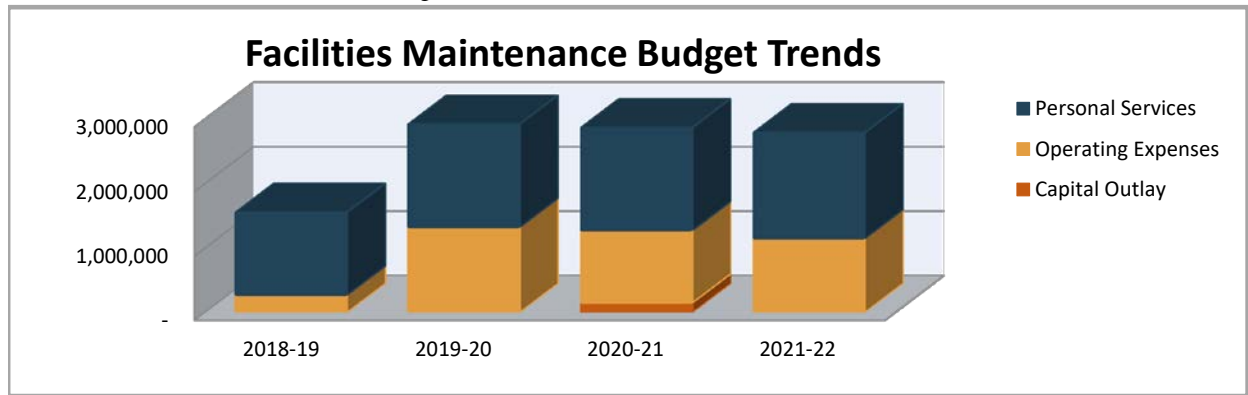
	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	85,683	99,763	96,553	99,450
Capital Outlay	29,067	31,000	100,000	50,000
Total	\$ 114,750	\$ 130,763	\$ 196,553	\$ 149,450

CAPITAL OUTLAY:

Addition to Fleet: Parts Truck	38,000
(2) 16 Ton Post Lift (\$16,000 each)	32,000
(3) Garage Door Openers (\$5,000 each)	15,000
88 MHz Radios (1) handheld, (1) base & (2) Mobile	15,000
Total	\$ 100,000

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Facilities Maintenance -- #413500 & #413600 Combined
 Roger Jacob, Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 1,281,735	\$ 1,597,701	\$ 1,595,149	\$ 1,644,242
Operating Expenses	271,231	1,322,134	1,121,988	1,145,395
Capital Outlay	-	-	150,000	-
Total	\$ 1,552,966	\$ 2,919,835	\$ 2,867,137	\$ 2,789,637

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Director	1.00	1.00	1.00	1.00
Contract Specialist	2.00	2.00	2.00	2.00
Admin. Operations Coordinator	1.00	1.00	1.00	1.00
Building Maintenance Manager	0.00	0.00	0.00	0.00
Maintenance Supervisor	2.00	2.00	2.00	2.00
Building & Facilities Coordinator	1.00	1.00	1.00	1.00
Electrician	1.00	1.00	1.00	1.00
Plumber	1.00	1.00	1.00	1.00
Carpenter	2.00	2.00	2.00	2.00
Building Facilities Maintenance Worker	3.00	3.00	3.00	3.00
Financial Specialist	0.00	0.00	0.00	0.00
Building Maintenance Administrator	0.00	0.00	0.00	0.00
HVAC Supervisor	1.00	1.00	1.00	1.00
HVAC Technician	2.00	2.00	2.00	2.00
Fleet Manager Coordinator	1.00	1.00	1.00	1.00
Total	18.00	18.10	18.10	18.10

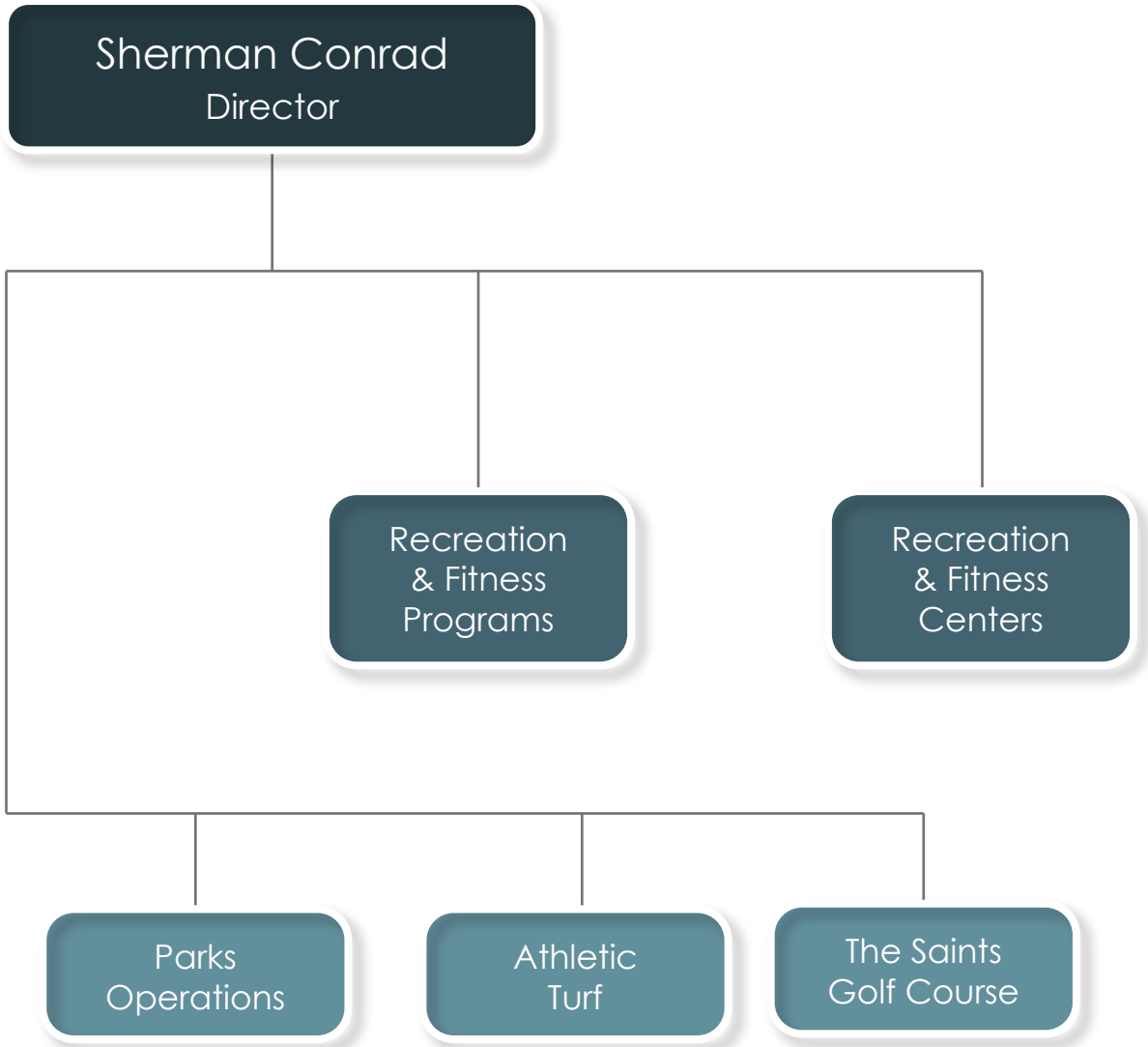
Note: Building Maintenance and A/C Maintenance were combined into the Facilities Maintenance Department.

CAPITAL OUTLAY:

Replace FMD-2652 with Ford Transit 250	32,500
Replace FMD-4315 with Ford Transit 250	32,500
Addition to Fleet: Ford Explorer	30,000
(4) Replacement A/C units - Golf Course	35,000
(1) Replacement A/C unit - Community Center	20,000
Total	\$ 150,000



“A City for All Ages”





PARKS & RECREATION DEPARTMENT

Fund #001-7200, 7201, 7202, 7205, 7210, 7215, 7216, 7235, 7502 & 7503, 421-7250 & 421-7251

FY 2020/21 BUSINESS PLAN: OVERVIEW

Overview

The City of Port St. Lucie Park & Recreation Department’s **Mission** is to strengthen our community by offering exceptional leisure, cultural, and innovative recreational opportunities.

The City of Port St. Lucie Parks & Recreation Department’s **Vision** is that the Port St. Lucie Parks and Recreation facilities are dynamic destinations. Numerous special events consistently meet the diverse community needs and shape the character of our City. Citizens encounter natural areas and waters that endure and captivate, as well as, recreational programs which inspire personal growth, healthy lifestyles and a sense of community. All guests are assured that our facilities and parks are a safe place to play, celebrate, contemplate and recreate.

The Department’s **Values** are:

- **Service:** We are committed to providing exceptional customer service to our community and organization. We value ethics, accountability, stewardship, and teamwork to accomplish our mission.
- **Diversity:** We embrace diversity, promote inclusion, and respect the unique qualities of our City team and our community.
- **Innovation:** We encourage and empower innovation in service delivery through our visionary team.
- **Engagement:** We are engaged and committed to prioritizing the highest level of service to our community.



FY 2019/20 PARKS & RECREATION DEPARTMENT GOALS, INITIATIVES & ACCOMPLISHMENTS

The Parks & Recreation Department has developed a five-year Strategic Business Plan in alignment with the City’s Strategic Plan. The work of the Parks & Recreation Department advances the City of Port St. Lucie’s Strategic Plan goals of a **Safe, Clean and Beautiful City**, fosters **Vibrant Neighborhoods**, ensures **High Quality Infrastructure and Facilities**, provides **Culture, Nature and Fun Activities** and contributes to a **High-Performing Government Organization**.

Specifically, in FY 2019-2020, the Department accomplished the following through the work of their divisions:

- **Goal 1: Analyze and strengthen existing parks operations for optimal performance.**
 - **Initiative 1: Focus on mission, vision and values:** Updated mission and values, developed posters for all facilities.
 - **Initiative 2: Evaluate and improve operations - outcomes included:**
 - Bi-annual Staff Meeting, Strategic Plan Goal Teams and Annual Update of Strategic Business Plan,
 - Phase I Survey/Focus Group,
 - Explored technological solutions, analyze technology and hardware upgrades in coordination with IT,
 - Upgraded Rec Trac to 3.1 Developed splash page and SOP's,
 - Converted staff employee files to paperless format,
 - Conducted department training (including Yellow Belt/Six Sigma, safety),
 - Developed updated policies and procedures in conjunction with CAPRA accreditation procedures,
 - Developed Business Plan for the Saints,
 - **Initiative 3: Expanding marketing**
 - Developed Marketing Plan in coordination with Communications Department,
 - Improved PR/Marketing.
- **Goal 2: Improve current programs and events.**
 - **Initiative 1: Introducing new, expanded events:**
 - Hired Special Events Coordinator responsible to solicit event promoters, enhance and expand events, solicit sponsors and identify ways to spread events throughout the City,
 - Participated in the Florida Festival and Events Association (FFEA),
 - Movie Nights in the Parks.
 - **Initiative 2: Analyze existing events for improvements:**
 - Bonfire & Hayride event: added an additional Bonfire Hayride to our calendar, as it is such a success. This allows more guests to experience McCarty Ranch and enjoy free horseback riding, petting zoo, pony rides, hayrides and a great country band!
 - Daddy/Daughter Dance: added Increased square footage of the dance to allow more participants to attend. Added ice cream station, craft station, games in outside courtyard
 - St. Patricks' Day event – added Miss Irish Rose pageant.
 - Oktoberfest – added new elements to the event by offering fun competitions, i.e., Alpine Horn Blowing, Steinholding, Chicken Dance and Wiener Dog Races! We also offer authentic German food, beer and handmade gingerbread cookies!
 - Added Movie in the Parks to showcase different park locations throughout the east side of the City
 - Working together with our Recreation team to develop new special events, such as December's Noche Buena
 - Working together as a team towards a modified Fall Fun Fest to offer a Street of Treats Halloween Drive Thru event
 - **Initiative 3: Expand and improve current programs:**
 - Held Play Ball event in partnership with Mets, St. Lucie County, and Treasure Coast Sports Commission.
 - Added 6 new nature/environmental programs to include: Wildlife Explorers (NRPA initiative that connects youth to nature in a 6 week program for kids ages 5-10), DIY Upcycling (instructional

program offered monthly that teaches participants how to transform old items into new items), Art with Nature (participants create a nature themed craft), Garden Club (participants would meet weekly and tend to their plots and also complete gardening-related crafts/projects), Green Art Showcase (utilizing existing art display setup, showcase artwork in April, using eco-friendly products, reclaimed and/or salvaged materials), and Butterfly Heroes (monthly program where participants learn about butterflies and create butterfly themed art projects).

- At Minsky Gym, added 2 sport training classes (basketball and volleyball) through recreation instructor hires.

- **Initiative 4: Increase rentals/reservations.**

- **Goal 3: Improve existing parks and facilities and effectively plan for future needs.**
 - **Initiative 1: Implement the 10 Year Parks & Recreation Master Plan:**
 - Pioneer Park “WOW” playground placemaker design, Conceptual Design approved by Council and moving to construction document phase.
 - Identified future design of the “missing link” section of the boardwalk under the PSL Blvd. bridge,
 - Master Plan for Riverwalk North and South, “The Port” Master Plan is currently in contract negotiations.
 - RFQ for design professional for development and construction of Adventure Park,
 - Developed conceptual master plan of the Adventure Park, Stantec Consulting under contract for design. Design is currently in progress.
 - Construction of the Boardwalk from Westmoreland to Bridge Plaza, Completed and opened September 2020.
 - Identified sites in coordination with Public Works for land acquisition for joint-use stormwater treatment park sites, Site Visits scheduled with Barth Associates October 20-21, 2020.
 - Completed projects were:
 - ✓ Community Center improvements
 - Replacement of Community Center playground that features fairytale themes from the Ugly Duckling and the Little Mermaid and added a nautical themed mural to the wall
 - Replaced the outdoor message center
 - Replaced the office carpet, room E and F, recovered partitions in the office
 - Retrofitted the lighting in the auditorium to LED lights
 - Replaced the ice machine in the kitchen
 - Painted the interior of the building
 - Added a bike rack on the north side of the building
 - Replaced two water fountains that can refill bottles
 - Replaced the automatic transfer switch on the generator
 - Hired an engineering firm to do a pavement investigation and geotechnical engineering evaluation for the parking lot
 - Deep cleaned the kitchen
 - Repaired mirrors in the bathrooms
 - Designed the dumpster area to be enlarged
 - Added technology to Rooms B, CEOC, E, F and Conference Room.

 - ✓ Minsky Gym improvements

- Replaced the side backboards with glass and added height adjusters on the main court
 - Replaced Volleyball polls storage and floor plates
 - Added a sidewalk to the shed entry
 - Deep cleaned the bleachers and painted the railings
 - Painted the interior, exterior and the dumpster walls
 - Pressure washed the front and the bathrooms
 - Replaced the ceiling panels and AC Grates
 - Upgraded the stereo system
 - Replaced pole padding, replaced chairs, chair dollies, trash receptacles, fire extinguisher cabinets, improved the landscaping to the front entrance and replaced the scoreboard signs with new Parks& Recreation logo.
- ✓ MIDFLORIDA Event Center Recreation improvements
 - Resurfaced the racquetball courts
 - Added two new scoreboards
 - Added additional Wi-Fi to the game room
 - Painted the interior of the building
 - Repainted the gym lines to include pickleball courts and upgraded TV's in the game room.
 - ✓ Community and Humana Fitness and Wellness Center improvements
 - ✓ Installed a new sound system
 - ✓ Painted both facilities
 - ✓ Deep cleaned all the fitness equipment
 - ✓ Refurbished the Olympic bars, plates, dumbbells
 - ✓ Installed new P&R logo static stickers at both fitness centers
 - ✓ Added new 55" smart TV's in both fitness centers
 - ✓ Installed new mirrors in the Strength & Conditioning room at the Humana Fitness & Wellness Center
 - ✓ Remodeled the Community Fitness Center desk to include new cubbies system, lengthening the desk, and adding one additional computer workstation and cleaned out fitness "office"/storage closet area.
 - ✓ Replacement of Community Center playground;
 - ✓ Jessica Clinton Park drainage and turf improvements;
 - ✓ Designed/Constructed Phase I of Winterlakes Park. Sought FRDAP funding for Phase 2; West Construction Completion date October 16, 2020, FINAL completion date estimated October 30, 2020.
 - ✓ Formed Task Force (City-wide Trails Master Planning Committee); Barth Associates contracted for consulting services. Committee formed January 2020 and working towards prioritizing trails corridors identified by the Multimodal Planning Project.
 - ✓ Construction of Riverland Paseo Trail.
 - ✓ Painted exterior of the Saints Clubhouse and renovated the Banquet and restaurant with new flooring, LED lights, painted walls and ceilings and replaced all cabinets and countertops.
 - ✓ Updated landscaping throughout the entire Saints Golf Course and improved the landscaping along Pine Valley Circle.

- ✓ Updated and replaced all advertising signage at the Saints at the front entrance and along Westmoreland Boulevard.
 - ✓ Upgraded parking lots with millings at Jaycee Park, Midport Lake and Lyngate Dog Park.
 - ✓ Refurbished Saints golf cart crossing bridge on Hole #17.
 - ✓ Installed new golf course pump station at The Saints to a more energy efficient unit.
- **Initiative 2: Increase security and upgrade fiber at parks and facilities:**
 - Installed security cameras at Riverwalk Boardwalk, Tom Hooper Park and Veterans Park at Rivergate,
 - Designed and installed security camera project at Swan Park,
 - Improved security at Fred Cook Park,
 - Continued to work on deferred maintenance items throughout department.
- **Goal 4: Advance programs, events and facilities through innovation.**
 - **Initiative 1: Develop creative placemaking strategies.**
 - **Initiative 2: Increase access to parks within a ten-minute walk of residents through innovative partnerships and planning,**
 - Formed committee for City-wide 10-minute walk effort.
 - **Initiative 3: Develop innovative programs to address the comprehensive health and educational needs of residents.**
 - Innovative Projects included:
 - ✓ Rock Steady Boxing Program began and received the 2019 Best in Innovation Award from National Recreation & Parks Association (NRPA),
 - ✓ Computer lab program upcoming,
 - ✓ Opened two more school sites for after school hours,
 - ✓ PD Safety Training was held with Summer Camp participants,
 - ✓ Summer Camp participants enjoyed a Botanical Gardens Guided Tour.
 - ✓ Opioid Epidemic Awareness Public Forums offered and received 2020 Innovation in Health award from Florida Recreation & Parks Association (FRPA).
 - ✓ When facilities were closed to patrons for COVID 19 precautions, new virtual programs were created to promote remote socialization and competition. These programs include eSports leagues (with over 170 participants that may compete in up to 11 different game offerings at a time), social media contests (where participants submit photos or videos of submissions to win prizes), and a virtual egg hunt (where participants guessed egg locations to win gift baskets).
 - ✓ After the success of the first wave of virtual programs launched during COVID 19 closures, two new virtual activity options were created to engage with the community and offer creative distractions. Krafting with Kelly (a series of arts and crafts videos that walk you through assembling an art project with items most people would have in their homes) was posted on the City's social media pages for participants to watch and follow along. An activity sheet document center was added to the website which included Parks & Recreation themed crossword puzzles, word searches, and coloring sheets.
 - ✓ In the earliest stages of re-opening (after COVID 19 closures), with the strictest of guidelines to be enforced (social distancing, crowd size, mask mandates, etc.), Mini Meetups were offered in July to celebrate national Parks & Recreation Month. The mini-events included a Trivia Contest (where contestants competed for an hour answering a range of trivia questions

created by Recreation staff on the Kahoot! App and a Movie Themed Party (where participants enjoyed a Lego Themed event with painting, treats, giveaways and a movie viewing.)

- **Goal 5: Investing in our people.**
 - **Initiative 1: Teamwork, morale and camaraderie:**
 - Held ongoing staff culture and morale improvements,
 - Surveying all employees for input on how department can improve processes, people and places.
 - Offered year-long Leadership Academy, with monthly topics aimed toward succession planning and staff development. This Leadership Academy was offered through the services of CCTI at Indian River State College.
 - **Initiative 2: Support further development of the Parks & Recreation team:**
 - Seeking department accreditation through the CAPRA accreditation team,
 - Fully developed best practices and standard operating procedures, forming a SOP's team.
 - **Initiative 3: Better utilize volunteers:**
 - Surveying all departmental City Volunteers.
 - **Initiative 4: Seek Department accreditation.**

Throughout 2020, Parks & Recreation staff have worked diligently, as guided by our CAPRA Accreditation Expert Michelle Park, to work toward achieving CAPRA accreditation in 2021. This two-year journey is an arduous one; key Parks & Recreation staff, as guided by Ms. Park, are assigned as a team to work on producing/developing Evidence of Compliance for the 151 standards for national accreditation. Successful agencies who achieve CAPRA accreditation must comply with all 37 fundamental standards (100%) and must comply with at least 103 of the 114 nonfundamental standards (90%).

Per Ms. Park, as of September 30, 2020, our department has achieved great strides these past nine months of 2020. To date, 138 standards have completed Evidence of Compliance documents, earning a 90% completion rate!

We are solidly on our way toward national accreditation, which will serve to:

- Enhance agency efficiency
- Improve quality of services
- Meet national standards of best practice
- Recognize the community as a great place to live
- Help secure external financial support and reduce costs for the community
- Hold an agency accountable to the public

As of January 2020, NRPA (who oversees the CAPRA accreditation process), cited that 172 total Parks & Recreation agencies nationally have achieved CAPRA accreditation, and, in Florida, only 24 agencies are CAPRA accredited. Look out CAPRA – Port St. Lucie Parks & Recreation intends to be #173 and #25 soon!

In short, our 2021 achievement of CAPRA accreditation will demonstrate to our community that we are “the best of the best,” and that we have adopted best practices throughout our industry.

- **Initiative 5:** *Expand the Parks & Recreation team to meet the needs identified in this business plan.*

FY 2020-21 PARKS & RECREATION DEPARTMENT GOALS & INITIATIVES

In FY20-21, the Parks & Recreation Department will continue to grow as a national leader and advance the Strategic Plan through the following initiatives and divisions:

- **Goal 1: Analyze and strengthen existing parks operations for optimal performance.**
 - **Initiative 1:** *Focus on mission, vision and values.* Will work toward:
 - Mission/Vision/Values Promotion Campaign and Onboarding.
 - **Initiative 2:** *Evaluate and improve operations.* Will work toward:
 - Bi-Annual Staff Meeting, Strategic Plan Goal Teams and Annual Update of Strategic Business Plan,
 - Annual Survey/Benchmarking Review,
 - Annual update of policies and procedures,
 - Implement Business & Marketing Plans for the Saints Golf Course.
 - **Initiative 3:** *Expanding marketing.* Will work toward:
 - Annual Update of Marketing Plan in coordination with Communications.
- **Goal 2: Improve current programs and events.**
 - **Initiative 1:** *Introducing new, expanded events.* Will work toward:
 - Solicit promoters to bring more events to our community,
 - Solicit business sponsors, develop sponsorship packages,
 - Implement new events throughout the community (Movies in the Park, neighborhood block parties, etc.),
 - Bring innovative aspects to existing events,
 - Participate in the Florida Festival & Events Association (FFEA).
 - Solicit for new sponsorships and revenue generating opportunities at The Saints.
 - Implement new events at The Saints to attract next generation of golfers.
 - **Initiative 2:** *Analyze existing events for improvements.* Will work toward:
 - Survey/focus groups to inform annual event plan.
 - **Initiative 3:** *Expand and improve current programs.* Will work toward:
 - “Get Your Park On” Program,
 - Install Park Amenities: Checkers/Chess, Seating with Solar Chargers,
 - 3-day Fitness Pass.
 - **Initiative 4:** *Increase rentals/reservations.* Will work toward:
 - Update promotion plan based on feedback/performance indicators.
 - Partnership with the new Saints concessionaire to increase reservations and partnerships for events.
- **Goal 3: Improve existing parks and facilities and effectively plan for future needs.**
 - **Initiative 1:** *Implement the 10 Year Parks & Recreation Master Plan.* Will work toward:
 - Unique Abilities Playground at Sportsman’s Park, FRDAP funded; Demolition of existing playground started September 2020. Estimated completion January 2021.

- Further development of the “Riverwalk” Project,
 - Seek grant funds in coordination with the City’s grants team,
 - Riverwalk South Historic Homes (Phasing of restoration activities as programming is identified and funding opportunities become available),
 - Riverwalk South Playground Construction,
 - Riverwalk South – Middle parcel improvements,
 - Develop and Construction of Adventure Park, to include Design and Construction of Adventure Park Phase I,
 - Land Acquisition for Joint-Use Stormwater Treatment Park Sites to include acquire sites.
 - Improvements to existing parks,
 - Develop First Responders and Winterlakes Parks, to include design/construct phase II of Winterlakes Park,
 - City-wide Trails Master Plan, to include Develop Trails Master Plan (funded in FY 20-21), in conjunction with the City’s Multimodal Plan, corridors have been identified, will be prioritized and designed via continuing contract design/engineering firm, CAPTEC.
 - Review of Expansion of Camping Facilities at McCarty Ranch Preserve, to include completing Master Plan of camping expansion (\$150,000).
 - Conduct Water Park Feasibility Study
 - Install new shade structure at Woodland Trails Park playground
 - Install new shade structure at O.L. Peacock Sr. Park for added shade for guests
 - Develop Saints Golf Course Master Drainage Plan
 - Construct new maintenance/storage building at Sportsman’s Park West
- **Initiative 2:** *Increase security and upgrade fiber at parks and facilities.* Will work toward:
 - Jessica Clinton Camera and Fiber Upgrades Phase II.
 - Update existing lighting on the Boardwalk at the Port to LED light fixtures for better visibility.
- **Goal 4: Advance programs, events and facilities through innovation.**
 - **Initiative 1:** *Develop creative placemaking strategies.* Will work toward:
 - Apply for Kaboom! Grant for Arts & Sensory Playground,
 - Coordinate with local artists or organizations to create “Artscape” in parks and facilities including Art & Public Places Board and St. Lucie Public Schools,
 - Identify opportunities for Placemaking Committee to explore opportunities to experiment with placemaking and park improvements.
 - Applied for three grants to offset construction costs for the new Saints Drainage Design Plan.
 - **Initiative 2:** *Increase access to parks within a ten-minute walk of residents through innovative partnerships and planning.*
 - **Initiative 3:** *Develop innovative programs to address the comprehensive health and educational needs of residents.*
- **Goal 5: Investing in our people.**
 - **Initiative 1:** *Teamwork, morale and camaraderie.* Will work toward:
 - Ongoing staff culture and morale improvements.
 - **Initiative 2:** *Support further development of the Parks & Recreation team.* Will work toward:

- Ongoing staff training, including, through the coordination with Human Resources, offering a FY 2020-2021 Leadership Academy.
- **Initiative 3:** *Better utilize volunteers.* Will work toward:
 - Develop and implement volunteer training.
- **Initiative 4:** *Seek Department accreditation. It is anticipated that the agency will have a visit from NRPA CAPRA team members who will perform an in-depth review of our final report, with the hope to become fully CAPRA accredited and recognized as such at the 2021 NRPA Annual Conference, tentatively scheduled to take place in Nashville, TN.*
- **Initiative 5:** *Expand the Parks & Recreation team to meet the needs identified in this business plan, requesting positions outlined in budget request.*

CITY OF PORT ST. LUCIE PARKS & RECREATION DEPARTMENT FY 2020/21 PERFORMANCE MEASURES AND SCORECARD*						
	City Council Strategic Goal (s)	Key Performance Measures	2017/18 Results	2018/19 Results	2019/20 Results	2020/21 Target
WORKLOAD MEASURES	Culture, Nature & Fun Activities (Goal 6)	Recreation Revenue (including Civic Recreation & Fitness)	\$1,804,523	\$1,758,269	\$1,226,910	\$1,300,000
	6	Visitors to Botanical Gardens	36,427	47,575	47,331	40,000
	6	Recreation Programs (all facilities)	4,355	4,492	1,602	2,500
	6	Recreation Center Users (all facilities)	599,179	587,866	345,494	350,000
	6	Fitness Center Members (all facilities)	4,536	3,774	2,746	3,000
	6	MIDFLORIDA Event Center Humana Fitness Center Users	72,914	73,465	45,767	60,000
	6	Community Center Fitness Center Users	47,346	49,162	28,962	29,000
	6	Recreation Rentals	3,084	2,776	1,462	2,000
	6	Online park pavilion rentals	N/A	242	255	255
	6	Paid Park Reservations	2,458	2,517	2,396	2,100
	6	Nights Reserved by Campers at McCarty Ranch Preserve	242	278	577	240

	6	Acres Maintained	1,529.37	1,529.37	1,557.37	1,557.37
	6	Vandalisms Responded To	42	36	28	30
EFFICIENCY MEASURES	6	Fitness Center Members per FTE	772.08	642.00	397.39	511.00
	6	Recreation Program Participants per FTE	16,708	16,536	8,902	10,000
	6	Acres Maintained Per FTE	37.86	38.18	24.11	39.00
	6	Cost Per Acre Maintained	\$1,639.35	\$1,803.19	\$2,744.91	\$1,900
EFFECTIVENESS MEASURES	6	National Community Survey™ (NCS™): Special Events	57% ↔	56% ↔	57% ↔	65%
	6	NCS™: Recreation Centers	63% ↔	62% ↔	68% ↔	65%
	6	NCS™: Recreation Programs	62% ↔	55% ↔	69% ↔	60%
	6	NCS™: City Parks	74% ↔	71% ↔	80% ↔	75%
	6	Park reservations rating overall satisfaction “above average”	99.7%	99.7%	99.9%	100%

Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie through 2020. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower

*Financial data is unaudited as of 10-02-2020.

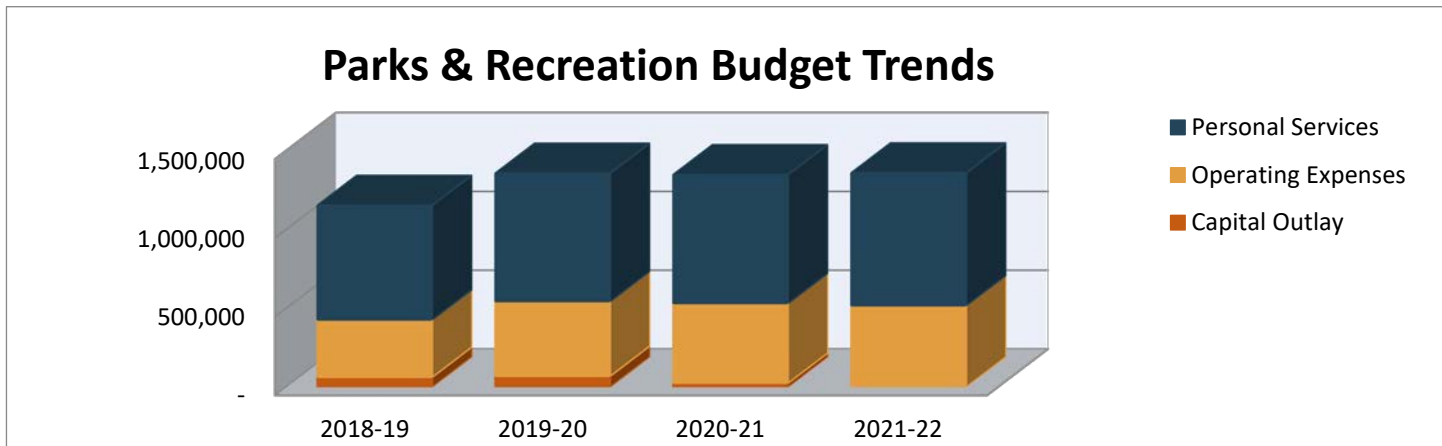


“A City for All Ages”

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:

Recreation -- #720000
 Sherman Conrad, Parks and Recreation Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 726,358	\$ 813,667	\$ 817,065	\$ 841,983
Operating Expenses	364,394	474,699	506,434	517,474
Capital Outlay	62,837	69,000	25,000	-
Total	\$ 1,153,589	\$ 1,357,366	\$ 1,348,499	\$ 1,359,457

STAFFING SUMMARY:

(Full Time Equivalent)

	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Recreation Administrator	0.50	0.00	0.00	0.00
Recreation Manager	1.00	1.00	1.00	1.00
Special Events Coordinator	1.00	2.00	1.00	1.00
Recreation Supervisor	1.50	1.00	1.00	1.00
Recreation Leader	1.00	1.00	1.00	1.00
Recreation Specialist	1.00	1.00	2.00	2.00
P/T Recreation Aide	1.25	1.25	1.25	1.25
Camp Director (Seasonal)	1.52	1.52	1.52	1.52
Camp Leader (Seasonal)	2.52	2.86	2.86	2.86
Camp Aide (Seasonal)	0.31	0.91	0.91	0.91
Camp Leader (Part-Time)	1.80	2.29	2.29	2.29
Total	13.40	14.83	14.83	14.83

CAPITAL OUTLAY:

Transport Trailer	\$ 25,000
Total	\$ 25,000



**CITY OF PORT ST. LUCIE
 RECREATION PROGRAM - 7200
 FINANCIAL STATUS
 FY 2020-2021**

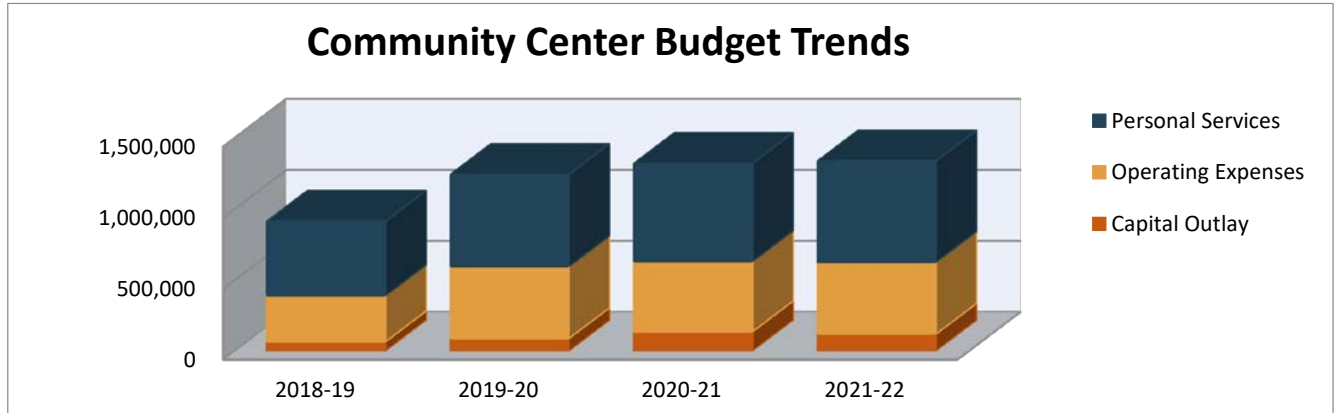
	FY 2018-19 Audited	FY 2019-20 Budget	FY 2020-21 Adopted	FY 2021-22 Projected
Revenues and Sources:				
Program Activity Fees - 347.210	\$ 260,434	\$ 280,000	\$ 266,000	\$ 268,660
Portable Stage (tax exempt) -347.504	965	1,200	1,200	1,200
Portable Stage (taxable) - 347.514	3,408	2,000	3,500	3,500
Booth Rentals - Festivals 347.515	1,540	500	1,500	1,500
Booth Rentals - Festivals (non-tax) - 347.	55	-	50	50
Recreation Donations - 366.905	1,000	-	-	-
Fireworks Donations - 366.930	6,990	7,000	7,000	7,000
Total Revenues and Sources	274,393	290,700	279,250	281,910
Expenses:				
Personal Expenses	726,358	813,667	817,065	841,983
Operating Expenses	364,394	474,699	506,434	517,474
Capital Outlay	62,837	69,000	25,000	-
Total Expenses	1,153,589	1,357,366	1,348,499	1,359,457
Surplus / (Deficit)	(\$879,196)	(\$1,066,666)	(\$1,069,249)	(1,077,547)
Revenues as a % of Expenses:	23.8%	21.4%	20.7%	20.7%

Program Financial Goal: To minimize its dependency on other revenues by producing approx. 30% of its budget through collected revenues.

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:

Airoso Community Center -- #720100
 Sherman Conrad, Parks and Recreation Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 523,531	\$ 647,616	\$ 689,695	\$ 710,948
Operating Expenses	324,822	507,030	495,178	506,833
Capital Outlay	66,141	89,400	137,000	120,000
Total	<u>\$ 914,495</u>	<u>\$ 1,244,046</u>	<u>\$ 1,321,873</u>	<u>\$ 1,337,781</u>

STAFFING SUMMARY:

(Full Time Equivalent)

	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Recreation Administrator	0.50	1.00	1.00	1.00
Supervisor	1.00	1.00	1.00	1.00
Events Leader	2.00	2.00	2.00	2.00
Event Coordinator	1.00	1.00	1.00	1.00
Maintenance Worker	1.00	1.00	1.00	1.00
P/T Recreation Aide	2.70	2.56	2.56	2.56
Total	<u>8.20</u>	<u>8.56</u>	<u>8.56</u>	<u>8.56</u>

CAPITAL OUTLAY:

Wireless Projector & Wall Mount Connections	\$ 22,000
Parking-lot Repair	90,000
Security System DVR	25,000
Total	<u>\$ 137,000</u>



**CITY OF PORT ST. LUCIE
 PORT ST. LUCIE COMMUNITY CENTER - 7201
 FINANCIAL STATUS
 FY 2020-2021**

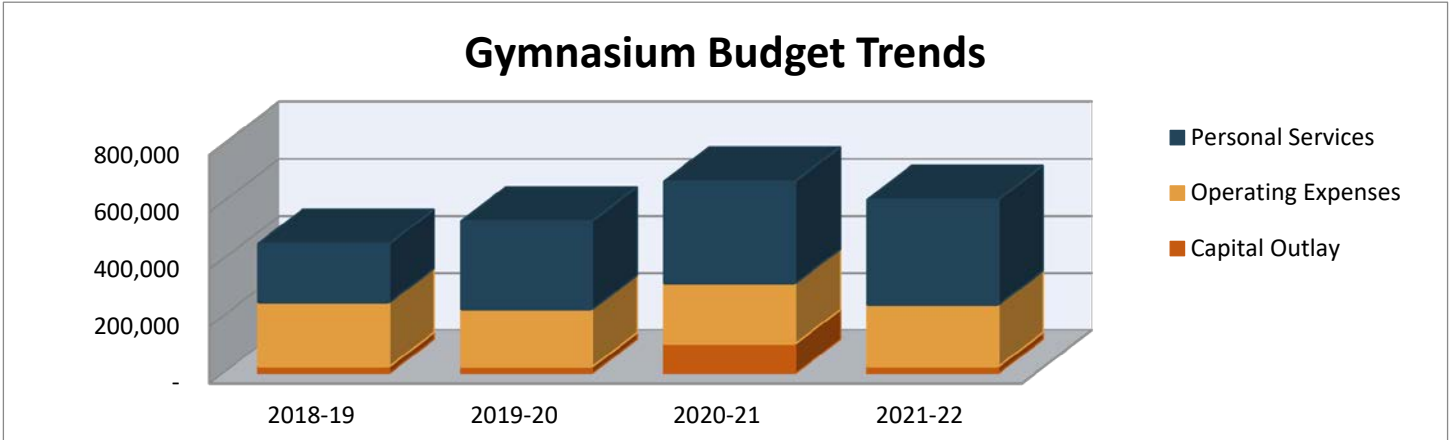
	FY 2018-19 Audited	FY 2019-20 Budget	FY 2020-21 Adopted	FY 2021-22 Projected
Revenues and Sources:				
Program Activity Fees - 347.211	\$ 32,014	\$ 47,858	\$ 38,287	\$ 38,670
Admin Fee - C. Ctr. - 347.411	4,305	5,753	4,164	4,206
Facility Rentals- non tax - 347.501	55,030	55,000	55,000	55,000
Facility Rentals - tax - 347.511	128,710	125,000	126,250	126,250
Vending Commissions - 369.911	596	500	500	500
Program Revenues	220,656	234,111	224,201	224,626
Refuse Franchise Fee - 323.750	695,602	664,893	714,760	714,760
Other Dedicated Revenues	695,602	664,893	714,760	714,760
	-	-	-	
Total Revenues and Sources	916,258	899,004	938,961	939,386
Expenses:				
Personal Expenses	523,531	647,616	689,695	710,948
Operating Expenses	324,822	507,030	495,178	506,833
Capital Outlay	66,141	89,400	137,000	120,000
Debt Service	-	-	-	-
Budgeted Contingency -- R & R	-	-	-	-
Total Expenses	\$ 914,495	\$ 1,244,046	\$ 1,321,873	\$ 1,337,781
Surplus / (Deficit)	\$1,763	(\$345,042)	(\$382,912)	(\$398,396)

Program Financial Goal: To operate on a Breakeven Basis.

**** Note --** Any Surplus funds in a Fiscal Year will be carried forward for "Renewal & Replacement".

**CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY**

DEPARTMENT: Gymnasium -- #720200
Sherman Conrad, Parks and Recreation Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 206,744	\$ 309,218	\$ 357,451	\$ 368,456
Operating Expenses	223,960	201,087	211,414	215,741
Capital Outlay	24,977	24,000	105,000	25,000
Total	\$ 455,682	\$ 534,305	\$ 673,865	\$ 609,197

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Recreation Manager	0.50	1.00	1.00	1.00
Recreation Program Coordinator	1.00	1.00	1.00	1.00
Recreation Leader	1.00	1.00	1.00	1.00
Customer Specialist	1.00	0.00	0.00	0.00
P/T Recreation Aide	1.25	2.29	2.29	2.29
Total	4.75	5.29	5.29	5.29

CAPITAL OUTLAY:

Repair Walls & Replace Insulation	\$ 95,000
Dumpster Enclosure	10,000
Total	\$ 105,000



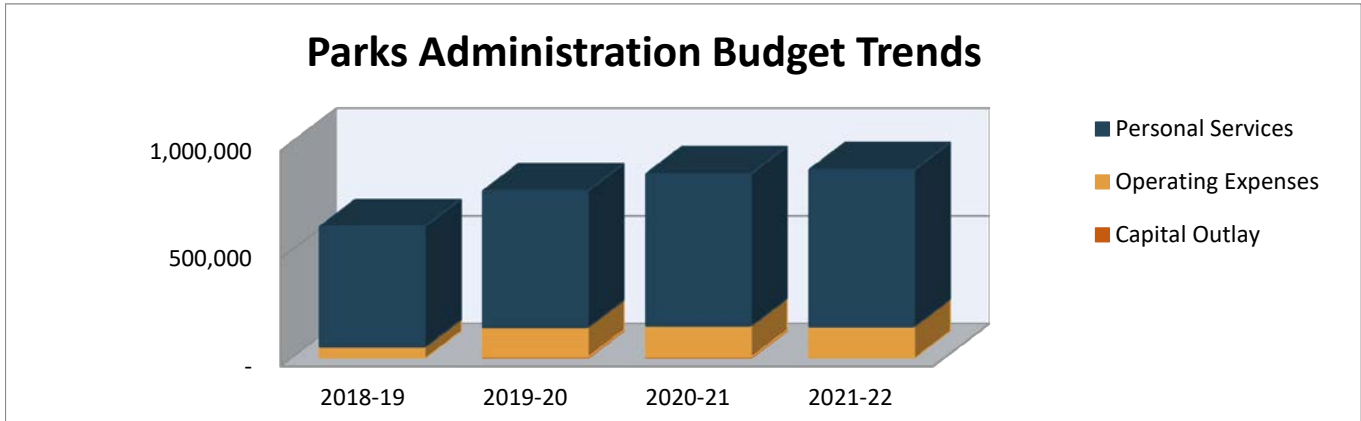
**CITY OF PORT ST. LUCIE
 MINSKY GYMNASIUM - 7202
 FINANCIAL STATUS
 FY 2020-2021**

	FY 2018-19 Audited	FY 2019-20 Budget	FY 2020-21 Adopted	FY 2021-22 Projected
Revenues and Sources:				
Program Activity Fees - 347.212	\$ 63,093	\$ 77,250	\$ 66,935	\$ 67,604
Admin Fee - Gym - 347.412	6,819	7,000	7,000	7,000
Facility Rentals- non tax - 347.502	6,671	16,810	16,810	16,810
Facility Rentals - tax - 347.512	1,004	8,558	7,000	7,000
Alcohol Permits - 329.612	-	-	50	-
Donations - 366.912	1,000	850	850	850
Vending Commissions - 369.912	187	500	500	500
Program Revenues	78,774	110,968	99,145	99,764
C.D.B.G. funding contribution	-	-	-	-
Total Revenues and Sources	78,774	110,968	99,145	99,764
Expenses:				
Personal Expenses	206,744	309,218	357,451	368,456
Operating Expenses	223,960	201,087	211,414	215,741
Capital Outlay	24,977	24,000	105,000	25,000
Total Expenses	\$ 455,682	\$ 534,305	\$ 673,865	\$ 609,197
Surplus / (Deficit)	\$ (376,908)	\$ (423,337)	\$ (574,720)	\$ (509,433)
Revenues as a % of Expenses:	17%	21%	15%	16%

Program Financial Goal: To minimize the financial deficit of the facility.

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Parks & Recreation Administration -- #720500
 Sherman Conrad, Parks and Recreation Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 558,662	\$ 633,468	\$ 705,831	\$ 727,609
Operating Expenses	53,655	137,310	144,870	147,984
Capital Outlay	0	7,255	6,380	0
Total	\$ 612,317	\$ 778,033	\$ 857,081	\$ 875,593

STAFFING SUMMARY:

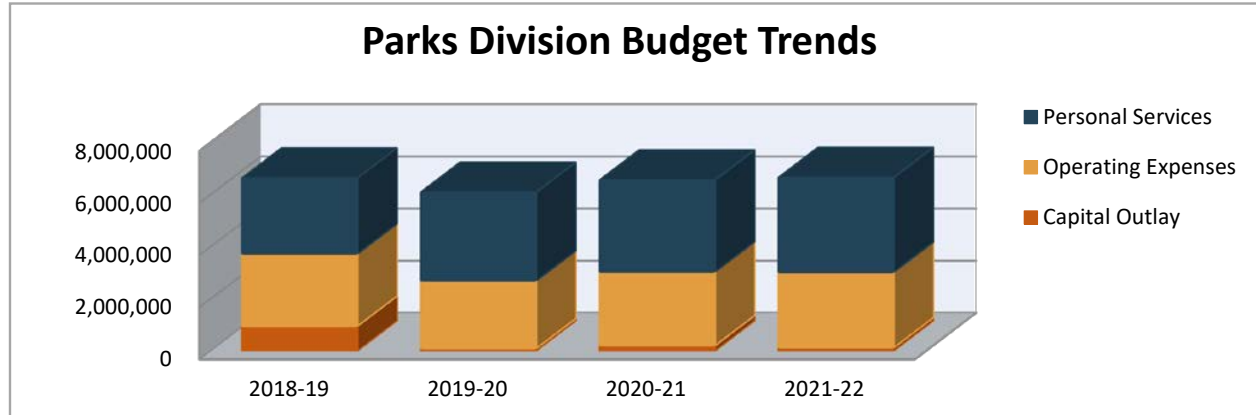
(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Director	1.00	1.00	1.00	1.00
Deputy Director	1.00	1.00	1.00	1.00
Community Outreach Coordinator	1.00	1.00	1.00	1.00
Financial Specialist	1.00	1.00	1.00	1.00
Accounting Clerk	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Office Assistant	0.63	0.00	0.00	0.00
Office Manager	0.00	0.00	1.00	1.00
Total	6.63	6.00	7.00	7.00

CAPITAL OUTLAY:

Office Furniture Admin. Staff	\$ 6,380
Total	\$ 6,380

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Parks & Recreation - Parks Division -- #721000
 Sherman Conrad, Parks and Recreation Director
 Brad Keen, Assistant Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 2,905,232	\$ 3,399,664	\$ 3,519,684	\$ 3,628,140
Operating Expenses	2,770,459	2,593,480	2,829,762	2,895,957
Capital Outlay	962,539	105,000	215,000	135,500
Total	\$ 6,638,230	\$ 6,098,144	\$ 6,564,446	\$ 6,659,597

STAFFING SUMMARY:

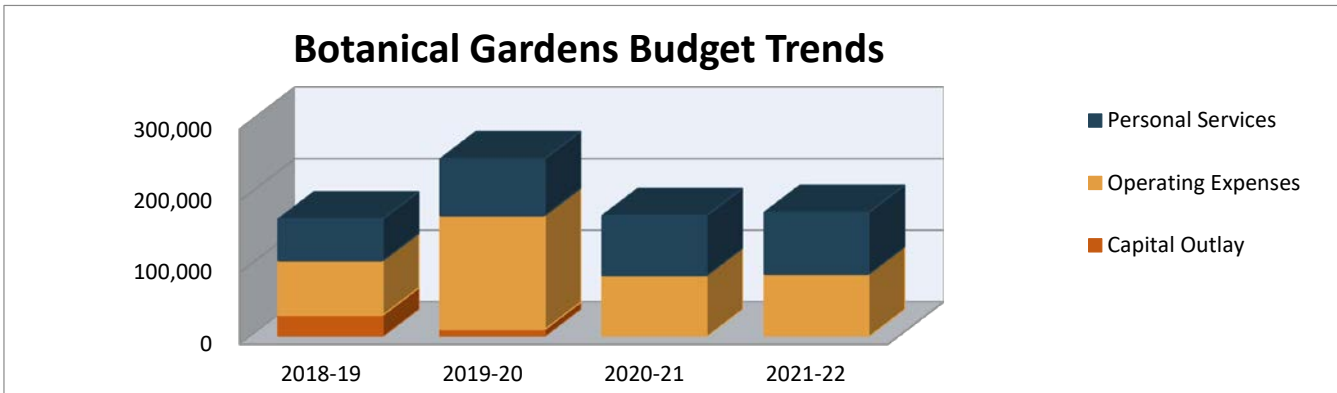
(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Assistant Director	1.00	1.00	1.00	1.00
Deputy Director	0.00	1.00	1.00	1.00
Operations Manager	1.70	1.00	2.00	2.00
Operations Supervisor	1.00	1.00	1.00	1.00
Safety & Training Coordinator	1.00	1.00	1.00	1.00
Manager/Personnel Liaison	0.00	0.00	1.00	1.00
Project Manager	1.00	2.00	1.00	1.00
Parks Supervisor	6.00	5.00	5.00	5.00
Parks Coordinator	0.00	1.00	1.00	1.00
Park Leader	6.00	6.00	6.00	6.00
Equipment Operator	1.00	0.00	0.00	0.00
Maintenance Worker	19.18	26.75	26.62	26.62
Park Attendant	2.17	2.10	1.23	1.23
Police Officer	3.00	3.00	3.00	3.00
Total	43.05	50.85	50.85	50.85

CAPITAL OUTLAY:

Replacement PK-9511 F-250 SD Truck	34,000
Replacement PK-980 F-250 SD Truck	29,000
Replacement PK-3961 F-250 SD Truck	29,000
Addition to Fleet: Ford F-250 SD	29,000
Winterlakes Park - Utility Cart w/ Dump Bed	24,000
Winterlakes Park - ZTR Mower 60'	12,000
Swan Park- Replacement Mower PK-2646	12,000
Swan Park- Replacement Toro Workman PK-0166	24,000
Small Loader/Tractor w/ Bush Log Mower Attachment	22,000
Total	\$ 215,000

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Parks & Recreation Botanical Gardens -- #721500
 Sherman Conrad, Parks and Recreation Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 58,233	\$ 79,203	\$ 83,468	\$ 86,033
Operating Expenses	75,974	159,050	85,411	87,309
Capital Outlay	30,000	10,000	-	-
Total	\$ 164,206	\$ 248,253	\$ 168,879	\$ 173,342

STAFFING SUMMARY:
 (Full Time Equivalent)

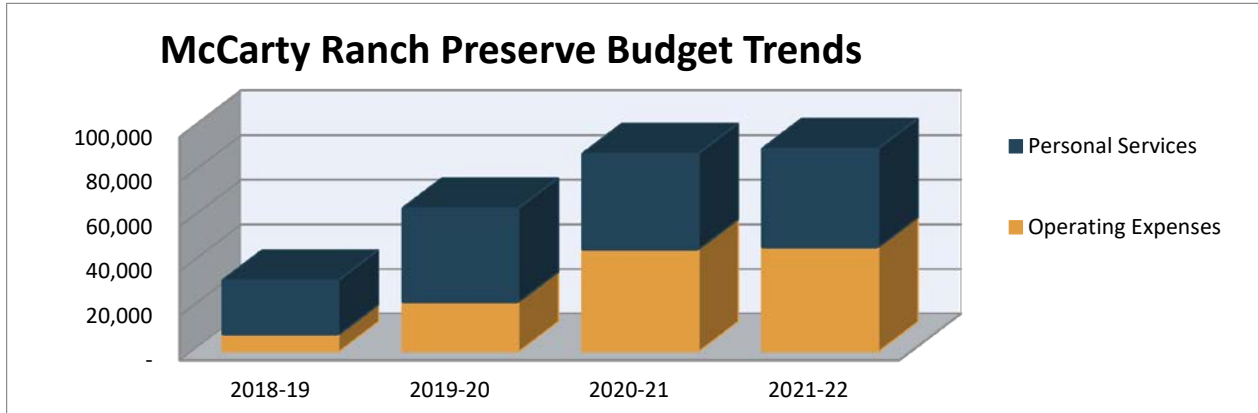
	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Maintenance Worker	1.38	1.73	1.73	1.73
Total	1.38	1.73	1.73	1.73

CAPITAL OUTLAY:

N/A

**CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY**

DEPARTMENT: McCarty Ranch Preserve -- #721600
Sherman Conrad, Parks and Recreation Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 24,423	\$ 42,054	\$ 42,906	\$ 44,255
Operating Expenses	7,751	22,360	45,942	46,861
Capital Outlay	-	-	-	-
Total	\$ 32,174	\$ 64,414	\$ 88,848	\$ 91,116

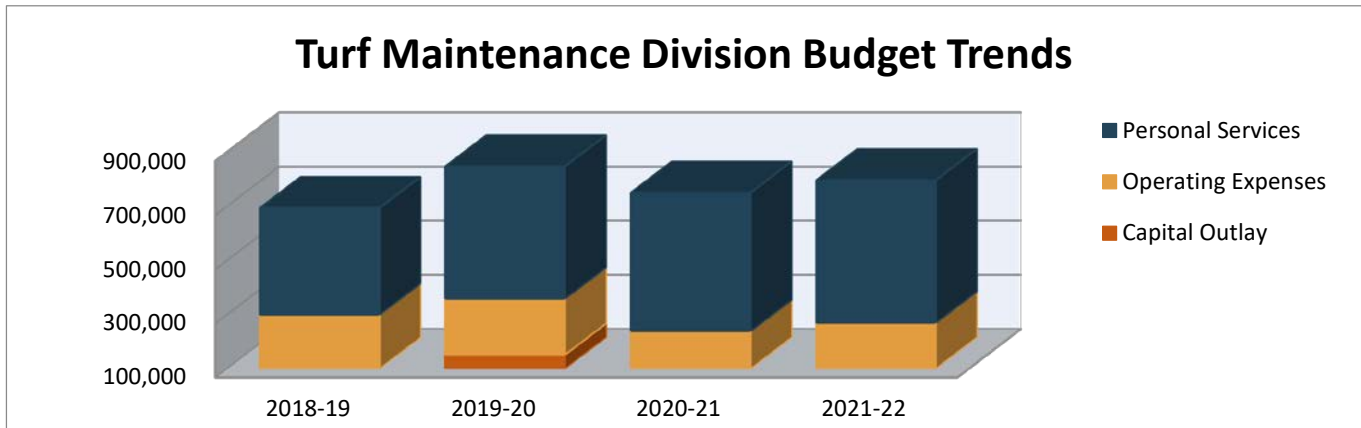
STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Maintenance Worker	1.00	1.00	1.00	1.00
Total	1.00	1.00	1.00	1.00

CAPITAL OUTLAY: N/A

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Parks & Recreation - Turf Maintenance Division -- #723500
 Sherman Conrad, Parks and Recreation Director
 Brad Keen, Asst. Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 393,993	\$ 488,815	\$ 511,507	\$ 526,852
Operating Expenses	200,463	206,810	214,889	219,556
Capital Outlay	99,221	152,000	24,000	50,000
Total	\$ 693,678	\$ 847,625	\$ 750,396	\$ 796,409

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Operations Manager	0.30	0.00	0.00	0.00
Turf/Landscape Supervisor	1.00	1.00	1.00	1.00
Irrigation Specialist	1.00	1.00	1.00	1.00
Turf/Landscape Specialist	1.00	1.00	1.00	1.00
Maintenance Worker	3.00	4.00	4.00	4.00
Total	6.30	7.00	7.00	7.00

CAPITAL OUTLAY:

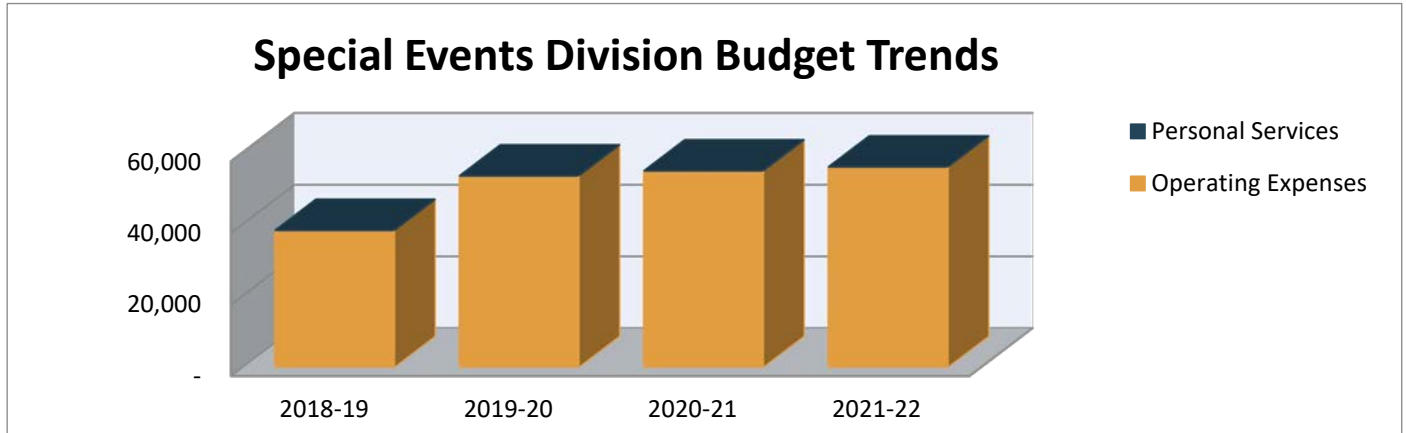
Replacement PK-0380 Toro Workman		24,000
Total	\$	24,000



“A City for All Ages”

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Parks & Recreation - Special Events Division -- #740000
 Sherman Conrad, Parks and Recreation Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	38,294	53,500	54,900	55,998
Capital Outlay	-	-	-	-
Total	\$ 38,294	\$ 53,500	\$ 54,900	\$ 55,998

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Total	0.00	0.00	0.00	0.00

CAPITAL OUTLAY: N/A



**CITY OF PORT ST. LUCIE
 SPECIAL EVENTS - 7400
 FINANCIAL STATUS
 FY 2020-2021**

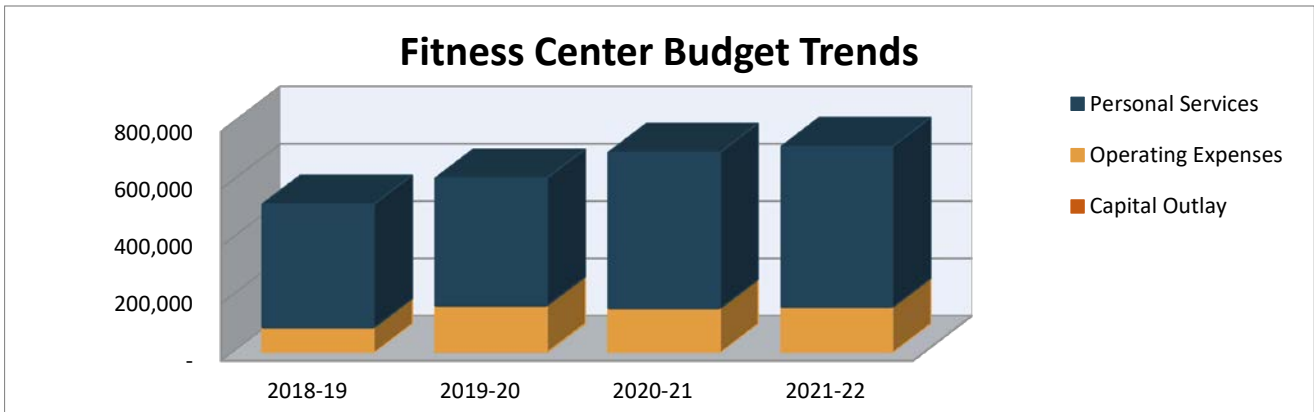
	FY 2018-19 Audited	FY 2019-20 Budget	FY 2020-21 Adopted	FY 2021-22 Projected
Revenues and Sources:				
NTX Rentals - Special Events - 347.454	\$ 121,574	\$ 20,000	\$ 20,000	\$ 20,000
Special Event Permit -367.320	10,600	15,000	15,000	15,000
Total Revenues and Sources	132,174	35,000	35,000	35,000
Expenses:				
Personal Expenses	-	-	-	-
Operating Expenses	38,294	53,500	54,900	55,998
Capital Outlay	-	-	-	-
Total Expenses	38,294	53,500	54,900	55,998
Surplus / (Deficit)	\$ 93,880	\$ (18,500)	\$ (19,900)	\$ (20,998)
Revenues as a % of Expenses:	345%	65%	64%	63%
Program Financial Goal:				

Note: FY18-19 is based on actual rentals/collections, while FY 19-20 & FY 20-21 are based on historical trends prior to FY 18-19.

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:

Parks & Recreation Fitness Center -- #750200
 Sherman Conrad, Parks and Recreation Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 430,655	\$ 445,581	\$ 544,567	\$ 561,274
Operating Expenses	87,901	162,941	154,554	158,474
Capital Outlay	-	1,200	-	-
Total	\$ 518,556	\$ 609,722	\$ 699,121	\$ 719,749

STAFFING SUMMARY:

(Full Time Equivalent)

	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Fitness Coordinator	2.00	2.00	2.00	2.00
Recreation Manager	1.00	1.00	1.00	1.00
P/T Recreation Aide- Fitness	2.88	3.91	3.91	3.91
Total	5.88	6.91	6.91	6.91

CAPITAL OUTLAY:

N/A



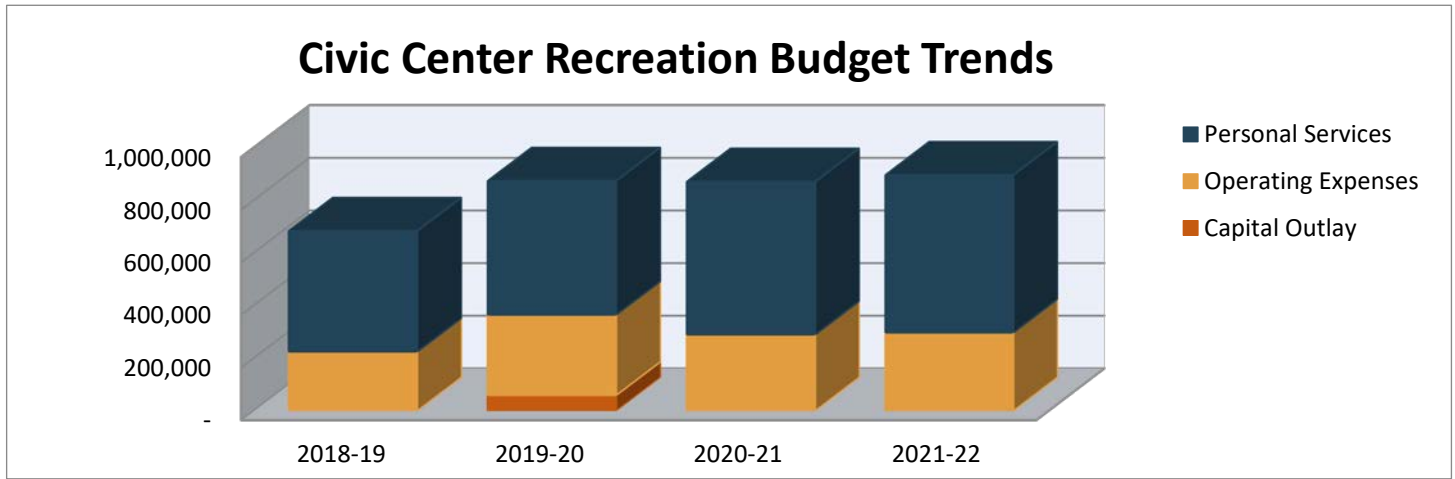
**CITY OF PORT ST. LUCIE
 PARKS & RECREATION - FITNESS CENTERS - 7502
 FINANCIAL STATUS
 FY 2020-2021**

	FY 2018-19 Audited	FY 2019-20 Budget	FY 2020-21 Adopted	FY 2021-22 Projected
Revenues and Sources:				
Personal Training 347.703	24,716	28,706	29,280	29,280
Fitness Memberships 347.776	382,206	357,000	357,000	357,000
Fitness Programs 347.777	12,820	-	-	-
Fitness Drop-Ins 347.779	63,271	75,000	75,000	75,000
Fitness Naming Rights 347.780	35,000	35,000	35,000	35,000
Pro Shop Sales 369.902	1,309	-	-	-
Total Revenues and Sources	519,322	495,706	496,280	496,280
Expenses:				
Personal Expenses	430,655	445,581	544,567	561,274
Operating Expenses	87,901	162,941	154,554	158,474
Capital Outlay	-	1,200	-	-
Total Expenses	518,556	609,722	699,121	719,749
Surplus / (Deficit)	\$ 765	\$ (114,016)	\$ (202,841)	\$ (223,469)
Revenues as a % of Expenses:	100%	81%	71%	69%

Program Financial Goal: To operate with its own user fees, independently of "tax dollars".
 Effective FY 2020-21 and moving forward, cost center is incurring additional shared operating expenses

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Parks & Recreation - Civic Center - Recreation -- #750300
 Sherman Conrad, Parks and Recreation Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 458,381	\$ 508,524	\$ 580,758	\$ 598,705
Operating Expenses	224,835	305,990	289,769	297,292
Capital Outlay	-	59,200	-	-
Total	\$ 683,216	\$ 873,714	\$ 870,527	\$ 895,996

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Recreation Manager	1.00	1.00	1.00	1.00
Recreation Leader	3.00	3.00	1.00	1.00
Recreation Specialist	0.00	0.00	2.00	2.00
Customer Specialist	0.00	1.00	1.00	1.00
P/T Recreation Aide	4.63	3.63	3.63	3.63
P/T Summer Camp Aide	0.57	1.50	1.50	1.50
Total	9.20	10.13	10.13	10.13

CAPITAL OUTLAY: N/A



**CITY OF PORT ST. LUCIE
 PARKS & RECREATION - RECREATION -7503
 FINANCIAL STATUS
 FY 2020-2021**

	FY 2018-19 Audited	FY 2019-20 Budget	FY 2020-21 Adopted	FY 2021-22 Projected
Revenues and Sources:				
Recreation Programs 347.701	\$ 88,316	\$ 104,920	\$ 79,920	\$ 80,719
Recreation Drop-ins 347.702	2,517	1,500	2,575	2,601
Recreation Vendor Space - Taxable 347.706	2,347	4,272	4,220	4,220
Recreation Vendor Space - NT 347.707	4,247	12,500	13,980	13,980
Recreation Sponsorships 347.715	5,000	-	-	-
Recreation Vending 347.717	21,106	36,560	39,914	39,914
Recreation - Art Sales 347.951	138	-	200	-
Recreation Room Rentals (taxable) 362.701	-	-	-	-
Recreation Room Rentals (taxable) 362.702	-	5,000	5,000	5,000
Recreation Donations 366.908	-	1,000	-	-
Total Revenues and Sources	123,672	165,752	145,809	146,434
Expenses:				
Personal Expenses	458,381	508,524	580,758	598,705
Operating Expenses	224,835	305,990	289,769	297,292
Capital Outlay	-	59,200	-	-
Total Expenses	683,216	873,714	870,527	895,996
Surplus / (Deficit)	\$ (559,545)	\$ (707,962)	\$ (724,718)	\$ (749,562)
Revenues as a % of Expenses:	18%	19%	17%	16%

Program Financial Goal: To minimize the financial deficit of the program
 Effective FY 2019-2020 and moving forward, cost center is incurring additional shared operating & personal services



CITY OF PORT ST. LUCIE
TOTAL RECREATION PROGRAM (All Facilities)
FINANCIAL STATUS
FY 2020-2021

	FY 2018-19 Audited	FY 2019-20 Budget	FY 2020-21 Adopted	FY 2021-22 Projected
Operating & Dedicated Revenues				
Recreation Program - 7200	\$ 274,393	\$ 290,700	\$ 279,250	\$ 281,910
Community Center - 7201	916,258	899,004	938,961	939,386
Minsky Gym - 7202	78,774	81,451	78,774	99,764
Special Events - 7400	132,174	35,000	-	-
Fitness Center - 7502	519,322	495,706	496,280	496,280
Civic Center Recreation - 7503	123,672	165,752	145,809	146,434
Total Revenues and Sources	2,044,591	1,967,613	1,939,074	1,963,774
Expenses:				
Personal Expenses	2,138,926	1,504,160	2,632,085	2,712,910
Operating Expenses	1,040,246	1,504,160	1,500,835	1,536,071
Capital Outlay	128,978	218,800	162,000	120,000
Debt Service	-	-	-	-
Budgeted Contingency	-	-	-	-
Total Expenses	3,308,150	3,227,120	4,294,920	4,368,981
Surplus / (Deficit)	\$ (1,263,559)	\$ (1,259,507)	\$ (2,355,846)	\$ (2,405,208)
Revenues as a % of Expenses:	62%	61%	45%	45%

Program Financial Goal: To minimize the financial deficit of the program.
(This a consolidation of the four previous enterprise programs of the recreation division.)



“A City for All Ages”

Linda McCarthy

Director

Operations

Sales

Finance

Promotions



MIDFLORIDA Event Center

Fund #7500

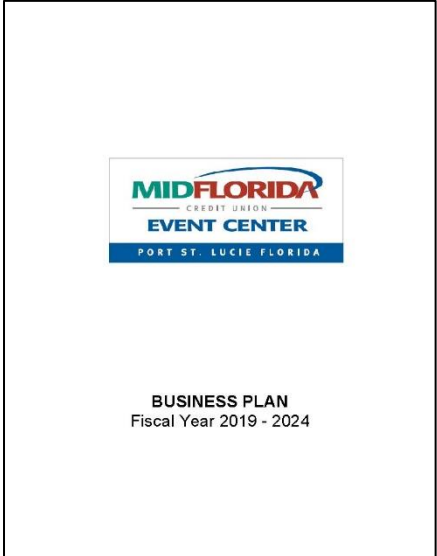
FY 2020/21 BUSINESS PLAN: OVERVIEW

Overview

The department works to increase revenue and reduce expense through the effective use of event sales, event production, staff efficiency and resources.

FY 2019-2020 MIDFLORIDA EVENT CENTER MAJOR GOALS AND ACCOMPLISHMENTS

The MIDFLORIDA Event Center has developed a five-year Strategic Business Plan in alignment with the City’s Strategic Plan. The work of the MIDFLORIDA Event Center advances the City of Port St. Lucie’s Strategic Plan goals of a **Safe, Clean and Beautiful City**, fosters **Vibrant Neighborhoods**, supports a **Diverse Economy and Employment Opportunities**, ensures **High Quality Infrastructure and Facilities** and contributes to a **High-Performance Government Organization**. Specifically, in FY 2019-2020, the Department accomplished the following:



- Executed MIDFLORIDA Credit Union Event Center naming rights agreement
- Prepared Smart Marketing Plan
- Hosted 75 days of Boys & Girls Clubs Summer Camps.
- Implemented Virtual Learning Center site with Boys & Girls Clubs
- Launched Covid-19 public relations campaign “We’ll Be Here When You’re Ready”
- Completed profit and loss analysis of food service operation
- Opened warming kitchen to meet customer demand for open catering program
- Produced “We Love Lucie” concert series featuring Styx.
- Produced co-promotions with the Port St. Lucie Community Band for two concerts
- Produced two artist gallery exhibitions
- Increased sponsorship revenue through partnerships with Humana, Sunrise Ford/Volkswagen, MIDFLORIDA Credit Union, Southern Eagle, Bud Light, Corona, and BABE Wine.
- Installed digital ballroom identification signs
- Launched redesigned website pages and new Facebook and Instagram accounts
- Installed new house sound system in Emerald Ballroom and Ruby Hall
- Secured new audio-visual production equipment

FY 2020-2021 MIDFLORIDA EVENT CENTER MAJOR GOALS, INITIATIVES & PROJECTS

In FY 20-21, the Civic Center will continue to advance the Strategic Plan through the following:

- Update COVID-19 public relations campaign to *Smart. Safe. Entertainment.*
- Implement Performing Arts event programming
- Open the Florida Sports Hall of Fame
- Install second outdoor entrance sign
- Execute new catering contract for a profitable food service operation
- Launch Smart Marketing Plan
- Produce 2021 “We Love Lucie” concert series
- Produce co-promotion with Port St. Lucie Community Band for two concerts
- Produce four artist gallery exhibitions
- Produce 4th of July Ultimate Experience event
- Secure Emerald Ballroom naming rights
- Install new LED lighting throughout the interior of the facility.
- Complete Succession Plan
- Update five-year Strategic Business Plan in order to effectively plan for and align the needs of the City and department.

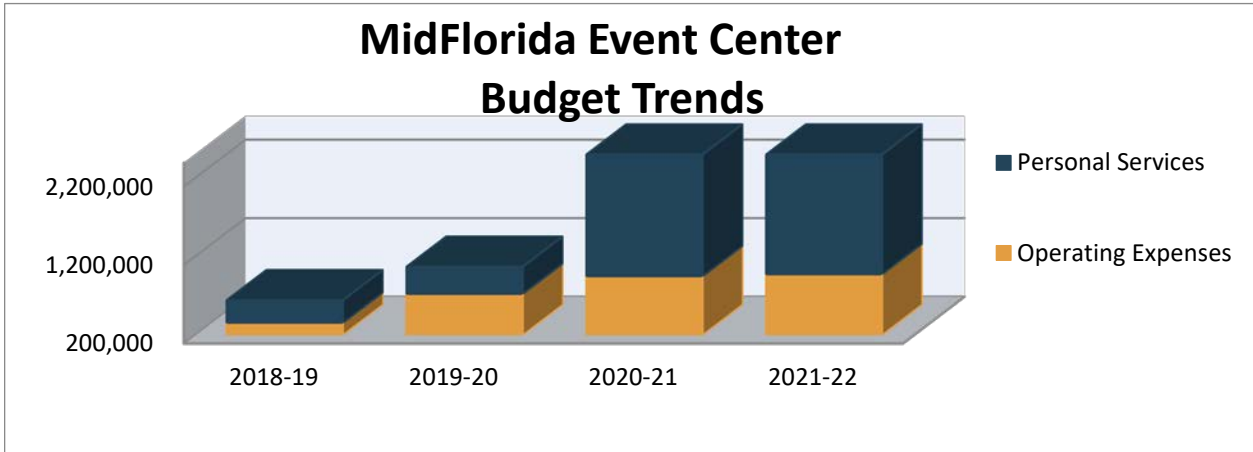
MIDFLORIDA Event Center

FY 2020/21 PERFORMANCE MEASURES AND SCORECARD

	City Council Strategic Goal	Key Performance Measures	2017/18 Results	2018/19 Results	2019/20 Results	2020/21 Target
INPUT MEASURES	Goal 7: High-Performing Government Organization	Total Operating Revenue	\$734,000	\$771,000	\$955,000	\$1,009,000
WORKLOAD MEASURES	Goal 7: High-Performing Government Organization	Number of Event Days	264	282	329	335
		Total Attendance	100,000	108,000	97,517	110,000
EFFICIENCY MEASURES	Goal 7: High-Performing Government Organization	Total Operating Expense	\$4,714,000	\$2,861,000	\$2,912,000	\$2,867,000
		Operating Subsidy	\$3,980,000	\$2,090,000	\$1,957,000	\$1,858,000
EFFECTIVENESS MEASURES	Goal 7: High Performing Government Organization	Occupancy Rate	24%	27%	35%	38%
		Customer Survey Rating	4.65	4.65	4.75	4.75
		Revenue to Expense Ratio	15.5%	26.9%	32.7%	35.2%
		Net Profit (Loss) Food & Beverage	(\$4,000)	\$38,000	(\$51,000)	\$17,000
		Facebook/Instagram Followers	NA	NA	707	1500

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: MIDFlorida Event Center Administration -- #750000
 Linda McCarthy, MidFlorida Event Center Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 286,219	\$ 344,950	\$ 1,667,982	\$ 1,718,021
Operating Expenses	357,983	725,815	950,805	975,753
Capital Outlay	-	-	-	-
Total	\$ 644,202	\$ 1,070,765	\$ 2,618,787	\$ 2,693,774

STAFFING SUMMARY:

(Full Time Equivalent)

	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Director	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Financial Manager	1.00	1.00	1.00	1.00
Operations Administrator	1.00	1.00	1.00	1.00
Superintendent Facilities & Event Services	1.00	1.00	1.00	1.00
Supervisor Event Support Services	2.00	1.00	1.00	1.00
Promotions Manager	0.00	1.00	1.00	1.00
Event Support Worker-Aquatics	1.00	1.00	1.00	1.00
Event Support Worker I	9.12	9.23	6.86	6.86
Event Support Services Lead	1.00	1.00	1.00	1.00
Assistant Director	1.00	0.00	0.00	0.00
Events Manager	1.00	1.00	1.00	1.00
Event Coordinator	1.00	1.00	1.00	1.00
Sales Manager	1.00	1.00	1.00	1.00
Sales Specialist	1.00	0.00	1.00	1.00
Event Specialist	2.00	1.00	1.00	1.00
Audio Visual Specialist	0.63	0.63	1.00	1.00
Event Representative	1.25	1.25	1.25	1.25
Customer Service Specialist	1.88	1.88	1.88	1.88
Total	28.88	25.99	24.99	24.99

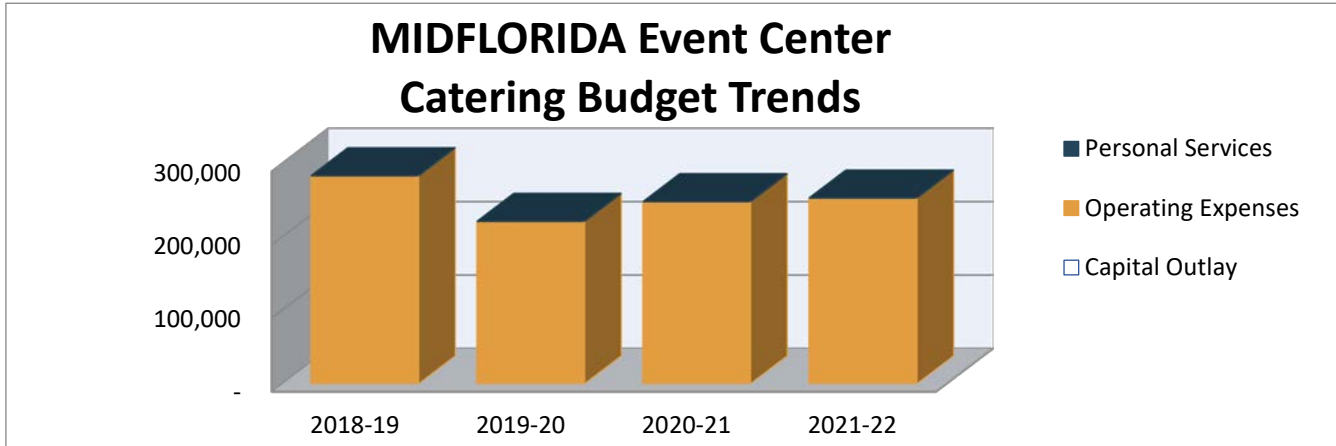
Note: The MidFlorida Event Center combined Event Support, Hospitality and the Café for FY 20-21.

CAPITAL OUTLAY:

N/A

CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - #001
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: MIDFlorida Event Center - Catering -- #750600
 Linda McCarthy, MidFlorida Event Center Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	283,716	221,560	248,400	253,368
Capital Outlay	-	-	-	-
Total	\$ 283,716	\$ 221,560	\$ 248,400	\$ 253,368

CAPITAL OUTLAY: N/A



Road & Bridge Operating Fund

The activities reported in this fund include pothole patching, street signs, street striping and road right-of-way mowing. In addition, the maintenance of the traffic signal system and street lighting costs for major roads are funded by the Road & Bridge Fund.

Major Revenue Source

The largest single revenue for this operating fund is Local Option Gasoline Tax revenue. This individual revenue has experienced increases in past years, this revenue is based on the gallons sold. It is projected to decrease slightly during FY 2020-21, due to the general economy more gallons are being sold with more efficient vehicles becoming the norm. This fund also receives dedicated Ad Valorem Property Tax revenue of 0.3616 mill from the overall millage rate. This revenue is benefiting from the growth in taxable value.

Expenditure Trend

The Public Works Department staffing is not anticipated to change during the current fiscal

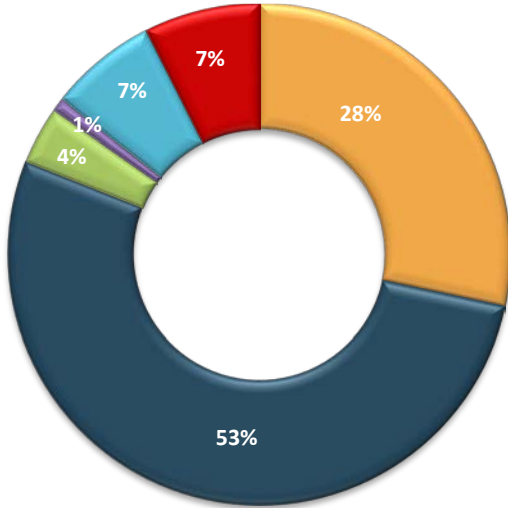
year, after adding 10 new positions during the FY 2016-17 budget year, which are split funded with the Stormwater Fund. The adopted budget will maintain the required 17% contingency.

Long Range Model

The long-range model for this fund indicates that this fund will continue to spend down excess reserves future years. This model is based on keeping the allocated millage rate equal and conservative growth in expenses. The advantage for this fund is the fact that it has a fund balance that is larger than the policy of 17%, the gas revenues plus the increase in assessed valuation provide a cushion which gives the fund the ability to continue to use excess reserves to meet the increase in debt service. It is possible that the we will require transfers from the General Fund to maintain the fund balance policy if the model assumption hold true due to the increase in debt service payments. Final debt service payment will be in FY 2023-2024.

CITY OF PORT ST. LUCIE ROAD & BRIDGE FUND ADOPTED BUDGET – FY 2020-21

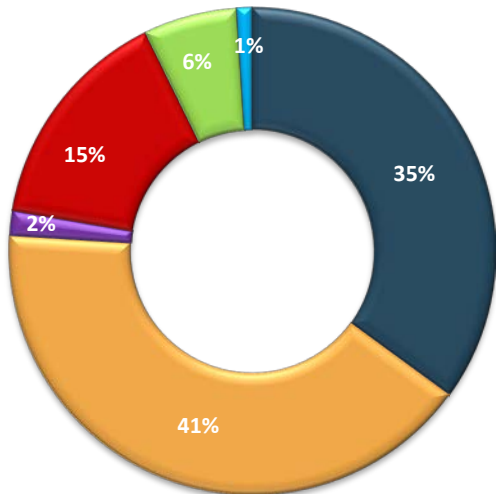
FY 20-21 SOURCES



■ Property Taxes
 ■ Intergovernmental
 ■ Other
■ Interest Income
 ■ Use of Reserve
 ■ Fund Transfers

Beginning Reserve	\$6,788,458
Revenue Sources	Amount
Property Taxes	\$4,092,246
Intergovernmental	7,610,941
Other	540,469
Interest Income	125,000
Use of Reserve	999,030
Fund Transfers	1,077,245
Total	\$14,444,581

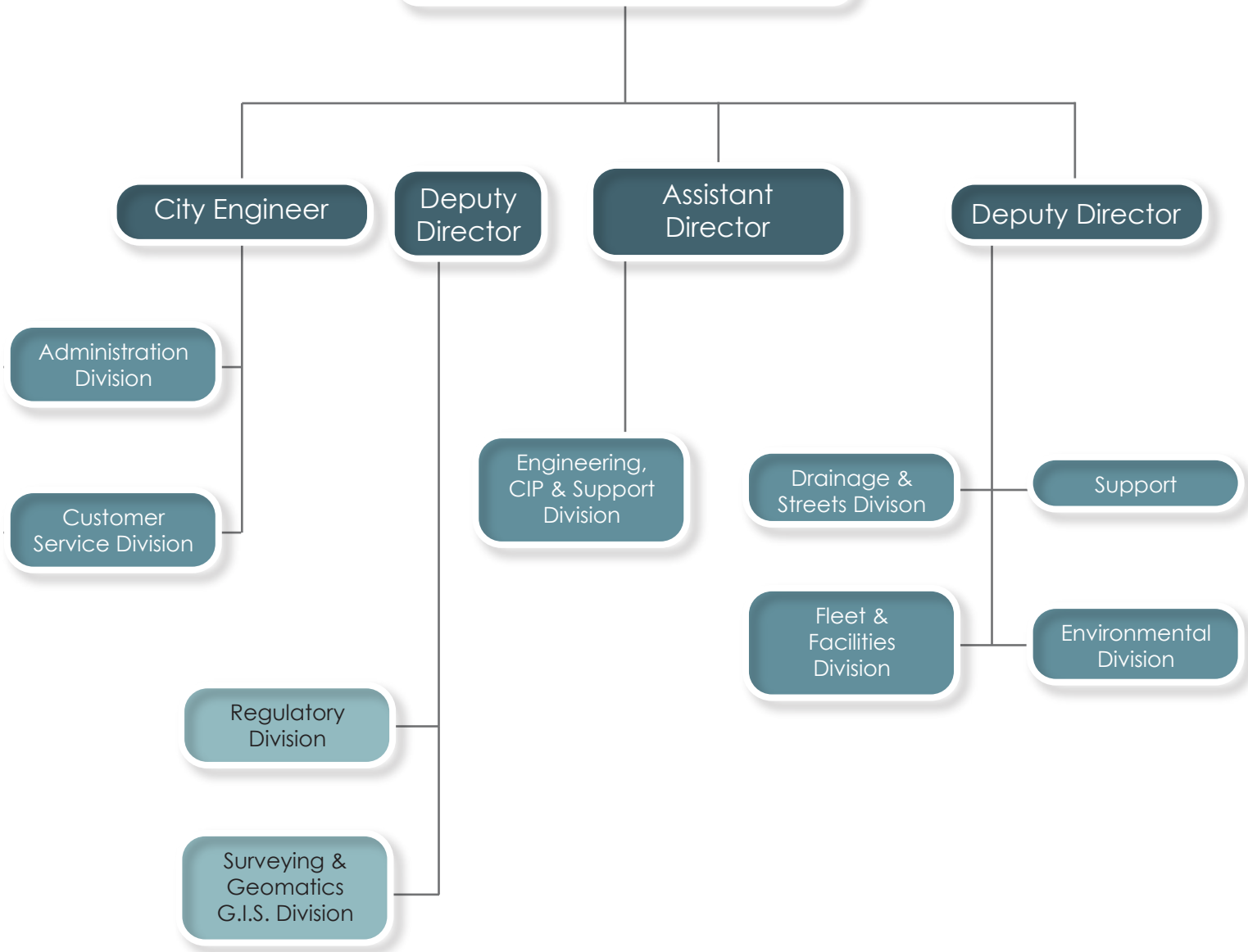
FY 20-21 USES



■ Personal Services
 ■ Operating Expenses
 ■ Capital Outlay
■ Debt Service
 ■ Internal Charges
 ■ Fund Transfers

Expenditures by Function	Amount
Personal Services	\$5,057,943
Operating Expenses	5,919,309
Capital Outlay	246,819
Debt Service	2,176,000
Internal Charges	894,667
Fund Transfers	149,843
Designated Reserve	\$1,866,133
Total	\$14,444,581

Robert Sweeney
Director





PUBLIC WORKS DEPARTMENT

Road and Bridge Fund #304 and Sales Tax Roadway/
Sidewalk Projects

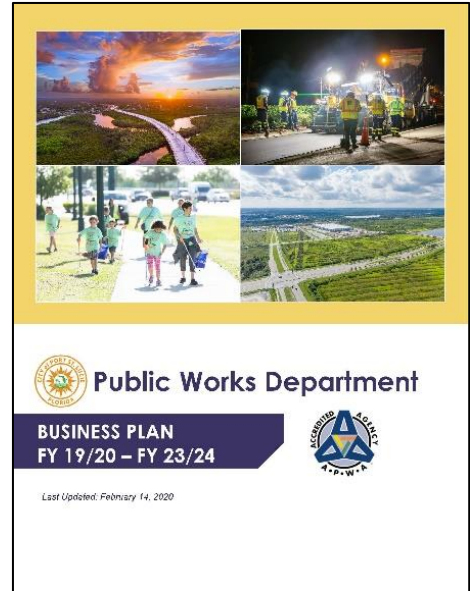
FY 2020/21 BUSINESS PLAN: OVERVIEW

Overview

The City of Port St. Lucie Public Works Department is dedicated to maintaining and improving the quality and safety of the community, through the creation and preservation of environmentally and economically sound infrastructure, while providing outstanding services to our residents.

Public Works Department Goals & Initiatives

The Public Works Department has developed a five-year Strategic Business Plan in alignment with the City’s Strategic Plan. The work of the Public Works Department advances the City of Port St. Lucie’s Strategic Plan goals of a **Safe, Clean and Beautiful City**, fosters **Vibrant Neighborhoods**, supports a **Diverse Economy and Employment Opportunities**, ensures **High Quality Infrastructure and Facilities** and contributes to a **High-Performance Government Organization**. The goals and strategic initiatives outlined in the Business Plan include:



Goal 1: Support a Safe, Clean and Beautiful City and Vibrant Neighborhoods

- Ensure Public Safety
- Keep Port St. Lucie Beautiful
- Expand Landscaping and Beautification

Goal 2: Plan and Design Infrastructure to Support a Diverse Economy & Employment Opportunities

- Southern Grove Infrastructure
- Eastside Infrastructure

Goal 3: Deliver High Quality Infrastructure and Facilities

- Implement Voter-Approved ½ cent sales tax program
- Expand mobility
- Enhance transit
- Maintain assets

Goal 4: Protect and enhance the City’s natural environment and the St. Lucie River

- Improve water quality
- Resiliency

Goal 5: High Performing Public Works Department

- Refine Operations
- Improve Communication
- Expand Training
- Enhance customer service
- Upgrade equipment
- Foster Innovation

FY 2019/20 Road and Bridge Fund and Sales Tax Accomplishments

The Public Works Department advanced the strategic plan by accomplishing the following projects and initiatives during FY 2019/20.

- Crosstown Parkway Extension was opened to traffic with a grand opening on September 28, 2019.
- Port St. Lucie Boulevard South (Darwin Boulevard to Becker Road)
 - Worked with FDOT to revise the typical cross section
 - Initiated a reimbursement agreement with FDOT to expedite the construction of the Darwin Boulevard to Alcantarra Drive segment.
- Constructed 2.4 miles of sidewalk per the Ten-Year Sidewalk Program.
- Repaved 29 miles of roadway in accordance with the Ten-Year Master Repaving Program.
- Initiated the use of an asset management and work order software, Lucity, for the department.
- Implemented a paperless commercial permitting process.
- Implemented a web-based application and permitting process for single-family applications.
- Developed a five-year Strategic Business Plan in order to effectively plan for and align the needs of the City and department.
- Sales Tax Referendum projects:
 - Completed construction of 3.0 miles of sidewalk.
 - Completed construction of 3.0 miles of roadway repaving.
 - Completed construction of the three St. Lucie West Boulevard intersection improvement projects.
 - Completed the construction of the two Torino Parkway roundabouts.
 - Completed and submitted three grant applications for the Floresta Drive Improvements (\$6M)
 - Completed design of the Floresta Boulevard Phase 1 Improvements.
 - Started construction of Floresta Boulevard Phase 1 Improvements.
 - Presented and received approval of the annual updates to the Ten-Year Master Sidewalk and Repaving Plans which include the additional Sales Tax Funding.
- Completed the following construction projects:
 - Woodland Trails Traffic Calming
 - Tom Mackie Drive and Trade Center Drive
 - City Hall Parking Lot Improvements
 - Gatlin Boulevard/Port St Lucie Boulevard Intersection Improvements.

FY 2020/21 Public Works Department Priority Projects

In FY 2020/21, the Public Works Department will continue to advance the Strategic Plan through the following initiatives:

- Advance Strategic Plan Project Priorities:
 - Integrate the 1PSL System into daily operations of the department.
 - Begin construction of Port St. Lucie Boulevard from Gatlin Boulevard to Darwin Boulevard.
 - Expedite and begin construction of Port St Lucie Boulevard from Darwin Boulevard to Alcantarra Drive.
 - Work with the Team to create a Multimodal Street Section.
- Advance Sales Tax Projects:
 - Complete construction of Floresta Boulevard Phase 1 Improvements.
 - Complete design of Floresta Boulevard Phases 2 & 3, including the Floresta and Prima Vista Boulevard intersection.
 - Begin construction of Floresta Boulevard Phases 2 and 3.

- Construction of 5.5 miles of sidewalk per the Ten-Year Sidewalk Program (includes City budgeted and Sales Tax Funds).
- Repave 41.8 miles of roadway in accordance with the Ten-Year Master Repaving Program (includes City budgeted and Sales Tax Funds).
- Design and construct improvements to Cashmere Boulevard from Crosstown Parkway to McChesney Park.
- Complete design and start construction of the Hegener Drive extension for the next phase of the Jobs Corridor.
- Implement Citywide Traffic Calming.
- Finalize the review and revisions to City Codes and the Engineering Design Standards Manual.
- Begin site selection and design of new Public Works Facility.
- Continue work with grant team to seek out and apply for grants to advance roadway construction projects.

CITY OF PORT ST. LUCIE PUBLIC WORKS DEPARTMENT FY 2020-2021 PERFORMANCE MEASURES AND SCORECARD						
	City Council Strategic Goal (s)	Key Performance Measures Public Works Department	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21 Target
WORKLOAD MEASURES	7	Requests for Service (1)	7,127	5,087	4,408	5,000
	5	Roadway Maintained – Center Line Miles	910	914	917	917
	5	Signalized Intersections Maintained	101	104	105	105
	5	Street/Ped Light Maintained	3,543	3,711	3,022	3,050
	5	Single-Family Plot Plans Reviews (1)	2,234	3,001	3,917	3,917
	5	Residential Pool Permits Reviews (1)	414	462	646	646
	5	Residential Driveway Reviews (1)	480	457	577	577
	5	Commercial Permits Issued (1)	47	60	70	70
	5	ROW and Road/Lane Closure Reviews (1)	299	426	409	409
EFFECTIVENESS MEASURES	5	Repaving Backlog Completed (2)	50%	50%	100%	100%
	5	Sidewalk Backlog Completed (2)	42%	42%	100%	100%
	5	Repaving Completed Per Schedule (2)	-	-	100%	100%
	5	Sidewalks Completed Per Schedule (2)	-	-	100%	100%
	5	National Community Survey™ (NCS™) Traffic Flow (3)	32% ↔	38% ↔	40% ↔	Improve
	5	NCS™: Travel by Car (3)	57% ↔	48% ↔	55% ↔	Improve
	5	NCS™: Travel by Bicycle (3)	32% ↓	28% ↓	32% ↓	Improve

CITY OF PORT ST. LUCIE PUBLIC WORKS DEPARTMENT FY 2020-2021 PERFORMANCE MEASURES AND SCORECARD

	City Council Strategic Goal (s)	Key Performance Measures Public Works Department	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21 Target
	5	NCS™: Ease of Walking (3)	41% ↓	42% ↓	44% ↓	Improve
	5	NCS™: Overall Ease of Travel (3)	62% ↔	60% ↔	57% ↓	Improve
	5	NCS™: Paths and Walking Trails (3)	40% ↓	36% ↓↓	45% ↓	Improve
	5	NCS™: Street Repair (3)	41% ↔	48% ↔	53% ↔	Improve
	5	NCS™: Street Cleaning (3)	58% ↔	64% ↔	63% ↔	Maintain
	5	NCS™: Street Lighting (3)	44% ↓	48% ↔	47% ↔	Maintain
	5	NCS™: Sidewalk Maintenance (3)	51% ↔	55% ↔	59% ↔	Improve
	5	NCS™: Traffic Signal Timing (3)	41% ↔	43% ↔	42% ↔	Improve

- (1) Funded 50/50 by the Stormwater and Road and Bridge Funds. Includes information for both funds.
- (2) Approval of the Sales Tax Referendum in November 2018 provides the additional funding to complete the repaving and sidewalk backlogs over a ten-year period. Because the program is on track for completion within ten years, this measure will be replaced by the percentage of projects completed per schedule.
- (3) Percent of respondents rating service as excellent or good from the annual *National Community Survey™ for Port St Lucie* through 2020. The following symbols are provided to show the relationship to the National Benchmark.
 ↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower

CITY OF PORT ST. LUCIE
ROAD AND BRIDGE OPERATING FUND # 104
ADOPTED BUDGET - FY 2020-21

	AUDITED 2018-19 *****	BUDGET 2019-20 *****	ESTIMATED 2019-20 *****	ADOPTED 2020-21 *****	PROJECTED 2021-22 *****
Beginning Undesignated Reserve	\$ 5,199,872	\$ 5,946,449	\$ 5,946,449	\$ 6,788,458	\$ 5,789,428
REVENUES & SOURCES:					
Ad Valorem Taxes	3,368,352	3,729,512	3,729,512	4,092,246	4,276,397
Intergovernmental	7,874,852	7,761,937	7,668,397	7,610,591	7,821,201
Other	3,540,503	452,387	992,641	540,469	569,745
Interest Income	239,864	125,000	180,025	125,000	125,000
Use of Reserve	-	718,944	-	999,030	832,463
Fund Transfers	1,327,599	1,279,465	1,327,599	1,077,245	1,086,000
Financing Proceeds	-	-	-	-	-
TOTAL	16,351,170	14,067,245	13,898,174	14,444,581	14,710,806
EXPENDITURES:					
Personal Services	4,301,323	5,031,166	4,999,746	5,057,943	5,215,388
Operating Expenses	5,820,719	5,738,023	4,837,394	5,919,309	6,070,074
Capital Outlay	39,040	137,000	77,000	246,819	180,000
Debt Services	2,175,500	2,170,250	2,175,500	2,176,000	2,176,000
Fund Transfer - Internal Charges	848,469	848,469	848,469	894,667	912,560
Fund Transfer	127,519	142,337	118,056	149,843	156,784
TOTAL	13,312,571	14,067,245	13,056,165	14,444,581	14,710,806
SURPLUS <DEFICIT>	\$ 3,038,599	\$ -	\$ 842,009	\$ -	\$ 0
Designated Reserve - Financial Policy - 17%	\$ 1,720,747	\$ 1,830,762		\$ 1,866,133	\$ 1,918,529
Projected Fund Balance					
Designated	\$ 1,720,747	\$ 1,830,762	\$ 1,830,762	\$ 1,866,133	\$ 1,918,529
Undesignated	4,225,702	4,115,687	4,957,696	4,922,326	3,870,900
Use of Undesign	-	(718,944)	-	(999,030)	(832,463)
Restricted	2,292,022	-	-	-	0
	\$ 5,946,449	\$ 5,227,505	\$ 6,788,458	\$ 5,789,428	\$ 4,956,965

CITY OF PORT ST. LUCIE
ROAD AND BRIDGE FUND REVENUES
ADOPTED BUDGET - FY 2020-21

	AUDITED 2018-19 *****	BUDGET 2019-20 *****	ESTIMATED 2019-20 *****	ADOPTED 2020-21 *****	PROJECTED 2021-22 *****
<u>OPERATING REVENUES</u>					
311.100 Ad Valorem Taxes	\$ 3,368,352	\$ 3,729,512	\$ 3,729,512	\$ 4,092,246	\$ 4,276,397
312.410 Local Option Gas Tax	6,183,989	6,075,000	5,971,000	5,898,453	6,075,000
323.11 FPL Equip. Storage on S. Macedo	22,000	24,000	24,000	24,000	24,000
335.122 8th Cent Motor Fuel (St. Rev. Sharing)	1,432,232	1,349,837	1,368,962	1,376,349	1,403,876
335.123 Special Fuel/Motor Fuel- Rev. Share	-	-	-	-	-
335.410 Motor Fuel Tax Rebate	128,492	108,307	99,642	100,000	102,300
335.902 FDOT Traffic Signal	108,140	204,793	204,793	211,789	216,025
Totals	11,243,204	11,491,449	11,397,909	11,702,837	12,097,598
<u>NON-OPERATING REVENUES</u>					
331.501 FEMA State Reimbursement	27,875	-	3,528	-	-
334.501 FEMA State Reimbursement	4,646	-	202,378	-	-
341.913 Builders at Risk Fees	6,490	25,000	1,000	1,000	1,000
343.914 Comprehensive Planning	438	-	-	-	-
343.915 Misc. Development Fees	3,300	3,300	2,000	2,400	2,400
343.916 Development Plans	12,766	11,887	14,000	13,021	13,281
343.917 Dev. Regional Impact	165	-	-	-	-
343.918 PUD - Zoning/Amendment	2,222	-	232	-	-
343.924 Commercial Eng Inspection	279,309	275,000	605,000	300,000	315,000
343.928 Exemption Fr.P	-	-	-	-	-
343.932 Commercial Inspection (Reinspects)	995	200	250	200	200
343.933 Request Rev NOPC	2,763	-	2,570	-	-
343.934 PUD - Zoning/Amendment	2,847	2,500	2,608	2,000	2,000
344.903 Street Light/PED	6,860	-	5,210	5,000	5,000
344.905 3rd Party Consultant	-	2,500	-	-	-
361.000 Int. Inc.-Checking	-	-	-	-	-
361-016 Interest - 2006 SAD City Ctr SF	59,369	10,000	50,000	40,000	42,000
361.021 Interest - 2003	28,050	15,000	25	-	-
361.100 Interest - Cash	152,445	100,000	130,000	120,000	126,000
365.900 Other Scrap or Surplus	19,459	5,000	5,000	5,000	5,000
366.2 Donations	20,000	-	-	-	-
366.9 Contributions	3,009,913	-	-	-	-
367.003 Unrealized Appreciation	-	-	-	-	-
367.705 Plat Review	25,567	18,500	27,288	30,000	30,000
369.001 Property Damage	108,747	100,000	95,000	100,000	100,000
369.300 Refund of Prior Year	-	-	-	-	-
369.900 Gain or Loss on Sales	-	-	-	-	-
369.923 Recycle Sale - Traffic Safety	2,692	4,000	1,578	3,000	3,000
369.971 Trust Fund - ICMA	-	-	-	-	-
369.985 Misc. Income	3,451	4,500	25,000	10,000	15,000
369.988 Visa Procurement	-	-	-	33,848	34,863
Totals	3,780,367	577,387	1,172,666	665,469	694,745
<u>NON-REVENUES</u>					
381.001 Interfund Transfer - General Fund	-	-	-	-	-
381.304 Interfund Transfer - Road CIP Debt	1,200,000	1,224,000	1,200,000	1,077,245	1,086,000
381.314 Interfund Transfer - Internal Charges (Crosstowr	127,599	55,465	127,599	-	-
381.605 Interfund Transfer (Rebate)	-	-	-	-	-
381.431 Interfund Transfer - Utility Operating	-	-	-	-	-
384.000 Bond Proceeds / ECM Loan	-	-	-	-	-
389.000 Use of Reserves	-	718,944	-	999,030	832,463
Totals	1,327,599	1,998,409	1,327,599	2,076,275	1,918,463
FUND TOTALS	\$ 16,351,170	\$ 14,067,245	\$ 13,898,174	\$ 14,444,581	\$ 14,710,806

CITY OF PORT ST. LUCIE
ROAD AND BRIDGE FUND EXPENDITURE SUMMARY
ADOPTED BUDGET - FY 2020-21

	AUDITED 2018-19 *****	BUDGET 2019-20 *****	ESTIMATED 2019-20 *****	ADOPTED 2020-21 *****	INCR <DECR> *****	% INCR % <DECR> *****	PROJECTED 2021-22 *****
250000 EMERGENCY & DISASTER RELIEF							
Personal Services	\$ 22,187	\$ -	\$ -	\$ -	\$ 22,187	N/A	\$ -
Operating Expense	-	-	-	-	-	N/A	-
Capital Outlay	-	-	-	-	-	N/A	-
TOTAL	22,187	-	-	-	\$22,187	N/A	-
410500 OPERATIONS-PUBLIC WORKS -- 50%							
Personal Services	847,234	1,356,135	1,278,632	1,138,480	291,246	-16%	1,172,702
Operating Expense	446,382	274,008	290,328	255,982	(190,400)	-7%	264,435
Capital Outlay	0	10,000	0	0	0	-100%	0
TOTAL	1,293,616	1,640,143	1,568,960	1,394,462	100,846	-15%	1,437,137
411800 REGULATORY - PUBLIC WORKS --50%							
Personal Services	619,085	404,939	398,432	569,259	(49,826)	41%	587,190
Operating Expense	27,414	44,342	26,292	54,666	27,252	23%	56,008
Capital Outlay	-	0	0	-	0	#DIV/0!	5,000
TOTAL	646,500	449,281	424,724	623,925	(22,575)	39%	648,199
412100 TRAFFIC CONTROL & IMPR. - PUBLIC WORKS - 100%							
Personal Services	1,992,251	2,066,736	1,952,052	2,061,851	69,600	0%	2,127,274
Operating Expense	2,295,272	2,579,560	2,224,233	2,597,145	301,873	1%	2,650,588
Capital Outlay	39,040	127,000	77,000	174,819	135,779	38%	175,000
TOTAL	4,326,563	4,773,296	4,253,285	4,833,815	507,252	1%	4,952,862
412500 STREETS DIVISION - PUBLIC WORKS - 100%							
Personal Services	451,336	720,308	727,524	796,355	345,019	11%	821,057
Operating Expense	774,558	345,190	362,195	357,882	(416,676)	4%	365,652
Capital Outlay	0	0	0	72,000	72,000	#DIV/0!	-
TOTAL	1,225,894	1,065,498	1,089,719	1,226,237	343	15%	1,186,710
412700 GREENBELT & WATERWAY MAINT. - PUBLIC WORKS - 50%							
Personal Services	369,230	483,048	643,106	491,998	122,768	2%	507,164
Operating Expense	2,267,031	2,427,719	1,924,098	2,642,386	375,355	9%	2,722,143
Capital Outlay	0	0	0	-	0	#DIV/0!	-
TOTAL	2,636,261	2,910,767	2,567,204	3,134,384	498,123	8%	3,229,307
419900 NON-DEPARTMENTAL - 100%							
Personal Services	-	-	-	-	-	N/A	-
Operating Expense	10,062	67,204	10,248	11,248	1,186	-83%	11,248
Capital Outlay	-	-	-	-	-	N/A	-
Fund Transfer to #001 - Internal Charges	848,469	848,469	848,469	894,667	46,198	5%	912,560
Admin. Credit	-	-	-	-	-	N/A	-
Debt Service	2,175,500	2,170,250	2,175,500	2,176,000	500	0%	2,176,000
Fund Transfer to Utility Operating #431	6,293	2,796	3,108	2,796	(3,497)	0%	2,796
Fund Transfer Utility Contingency Fund	30,974	31,365	31,052	31,365	391	0%	31,365
Fund Transfer to Medical Trust Fund #605	-	-	-	-	-	N/A	-
Fund Transfer to CRA	80,909	97,900	74,554	99,782	18,873	2%	105,769
Fund Transfer to Southern Grove CRA	9,343	10,276	9,342	15,900	6,557	55%	16,854
TOTAL	3,161,551	3,228,260	3,152,273	3,231,758	70,207	0%	3,256,592
TOTALS							
Personal Services	4,301,323	5,031,166	4,999,746	5,057,943	800,993	1%	5,215,388
Operating Expense	5,820,719	5,738,023	4,837,394	5,919,309	98,590	3%	6,070,074
Capital Outlay	39,040	137,000	77,000	246,819	207,779	80%	180,000
Debt Service	2,175,500	2,170,250	2,175,500	2,176,000	500	0%	2,176,000
Interfund Transfer - Internal Charges	848,469	848,469	848,469	894,667	46,198	5%	912,560
Fund Transfers	127,519	142,337	118,056	149,843	22,324	5%	156,784
TOTAL	13,312,571	14,067,245	13,056,165	14,444,581	1,176,383	3%	14,710,806
ROAD & BRIDGE FUND TOTAL	\$ 13,312,571	\$ 14,067,245	\$ 13,056,165	\$ 14,444,581	\$ 1,176,383	\$ 0	\$ 14,710,806
Designated Reserve - Financial Policy, 17%	\$ 1,720,747	\$ 1,830,762	\$ -	\$ 1,866,133	\$ 145,386		\$ 1,918,529



CITY OF PORT ST. LUCIE
ROAD & BRIDGE FUND
LONG RANGE PLAN

Assumptions: The adopted millage is .3616 for operating and assumes a 10.06% growth factor in fiscal year 2020-21, 4.5% in 2021-22, 5% in fiscal year 20-21 and beyond. Value Adjustment Board granted adjustments in 2019, thus Ad Valorem only shows a 9.2% increase from prior year. Personal Services includes a 3.5% increase in year 2020-21 and future years. The growth is based on Union Contracts, health insurance increases with potential raises beyond fiscal year 21-22 plus limited staffing increase.

	UNAUDITED 2018-19	BUDGET 2019-20	ADOPTED 2020-21	Growth %	PROJECTED 2021-22	Growth %	PROJECTED 2022-23	PROJECTED 2023-24	PROJECTED 2024-25	
BEGINNING DESIGNATED RESERVES	\$ -	\$ 5,946,449	\$ 6,788,458		\$ 5,789,428		\$ 4,956,965	\$ 4,068,695	\$ 3,880,787	
REVENUES & SOURCES:										
Millage Rate	0.3616	0.3616	0.3616	0	0.3616	0	0.3616	0.3616	0.3616	
Ad Valorem Taxes	\$3,368,352	\$3,729,512	\$4,092,246	9.7%	\$4,276,397	4.5%	\$4,490,217	\$4,714,728	\$4,950,464	
Local Option Gas Tax	6,183,989	6,075,000	5,898,453	-2.9%	6,075,000	2.9%	6,196,500	6,320,430	6,446,839	
State Revenue Sharing	1,432,232	1,349,837	1,376,349	2.0%	1,403,876	2.0%	1,379,570	1,393,366	1,407,299	
Other	3,799,134	789,487	876,258	11.0%	912,070	3.9%	921,191	948,826	977,291	
Interest Income	239,864	125,000	125,000	0.0%	125,000	3.0%	100,000	102,000	104,040	
Use of Reserves	0	718,944	999,030		832,463		888,270	187,908	123,354	
Fund Transfer from #001 Operating Fund	0	0	0		0		0	0	0	
Fund Transfer from #304 CIP	1,200,000	1,224,000	1,077,245		1,086,000		1,086,000	0	0	
Fund Transfer from #314 CIP	127,599	55,465	0		0		0	0	0	
Fund Transfer from #401 (debt for building)	0	0	0		0		0	380,000	380,000	
Fund Transfer from #605	0	0	0		0		0	0	0	
TOTAL	16,351,170	14,067,245	14,444,581		14,710,806		15,061,748	14,047,258	14,389,287	
EXPENDITURES:										
Personal Services	4,301,323	\$5,031,166	\$5,057,943	0.5%	\$5,215,388	3%	5,397,927	5,586,854	5,782,394	
Operating Expenses	5,820,719	5,738,023	5,919,309	3.2%	6,070,074	3%	6,191,475	6,315,305	6,441,611	
Capital Outlay	39,040	137,000	246,819	80.2%	180,000	-27%	190,000	200,000	200,000	
Debt Services	2,175,500	2,170,250	2,176,000	0.3%	2,176,000	0%	2,172,000	815,000	815,000	
Interfund Transfer - Internal Charges	848,469	848,469	894,667	5.4%	912,560	2%	930,811	949,427	968,416	
Administrative Credit - CIP Projects	0	(55,465)	0	-100.0%	0		0	0	0	
Fund Transfers	127,519	142,337	149,843		156,784		156,784	156,784	156,784	
TOTAL	13,312,569	14,011,780	14,444,581		14,710,806		15,038,997	14,023,370	14,364,205	
SURPLUS <DEFICIT>	\$3,038,602	\$0	\$0		\$0		\$22,750	\$23,887	\$25,082	
Designated Reserve - Financial Policy - 17%	0	1,830,762	1,866,133	0	1,918,529	(0)	1,970,198	2,023,367	0	2,078,081
Designated		\$ 1,866,133	\$ 1,918,529		\$ 1,970,198	17%	\$ 2,023,367	17%	\$ 2,078,081	
Undesignated		4,922,325	4,922,325		3,870,899		2,986,767	2,045,328	1,827,788	
Use of Reserves		(999,030)	(999,030)		(832,463)		(888,270)	\$(187,908)	\$(123,354)	
Difference		\$ 5,789,428	\$ 5,789,428		\$ 4,956,965		\$ 4,068,695	\$ 3,880,787	\$ 3,782,515	

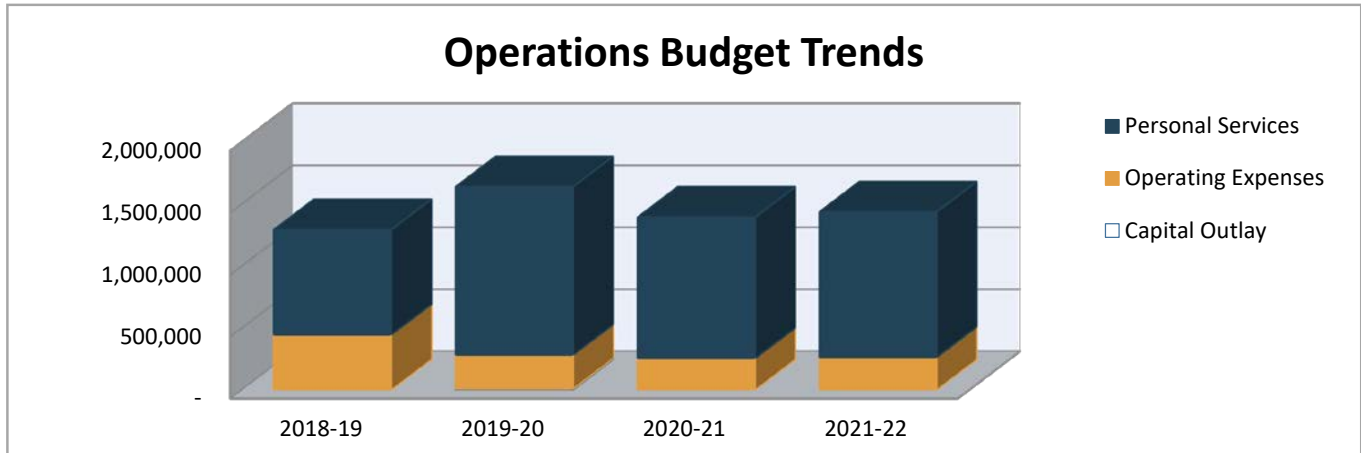
CITY OF PORT ST. LUCIE
ROAD AND BRIDGE OPERATING FUND #104 - CAPITAL OUTLAY
ADOPTED BUDGET - FY 2020-21

ADOPTED
FY 2020-21

412100	<u>PUBLIC WORKS -TRAFFIC CONTROL & IMPROVEMENT (100%)</u>		
	Replace PW-9909 2005 Ford F-150 with Ford F-250 Utility Body	47,819	
	(10) Cisco Switches	100,000	
	(2) Variable Message Boards	27,000	
	Total	174,819	
412500	<u>PUBLIC WORKS - STREETS (100%)</u>		
	Replace PW-4524 2003 Ford F-150 with Ford F-150	\$ 36,000	
	Replace PW-5978 2006 Ford F-150 with Ford F-150	36,000	
	Total	72,000	
ROAD & BRIDGE FUND TOTALS		\$ 246,819	

CITY OF PORT ST. LUCIE
ROAD & BRIDGE OPERATING FUND - #104
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Public Works - Operations -- #410500
 Robert Sweeney, Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 847,234	\$ 1,356,135	\$ 1,138,480	\$ 1,172,702
Operating Expenses	446,382	274,008	255,982	264,435
Capital Outlay	-	10,000	-	-
Total	\$ 1,293,616	\$ 1,640,143	\$ 1,394,462	\$ 1,437,137

STAFFING SUMMARY:

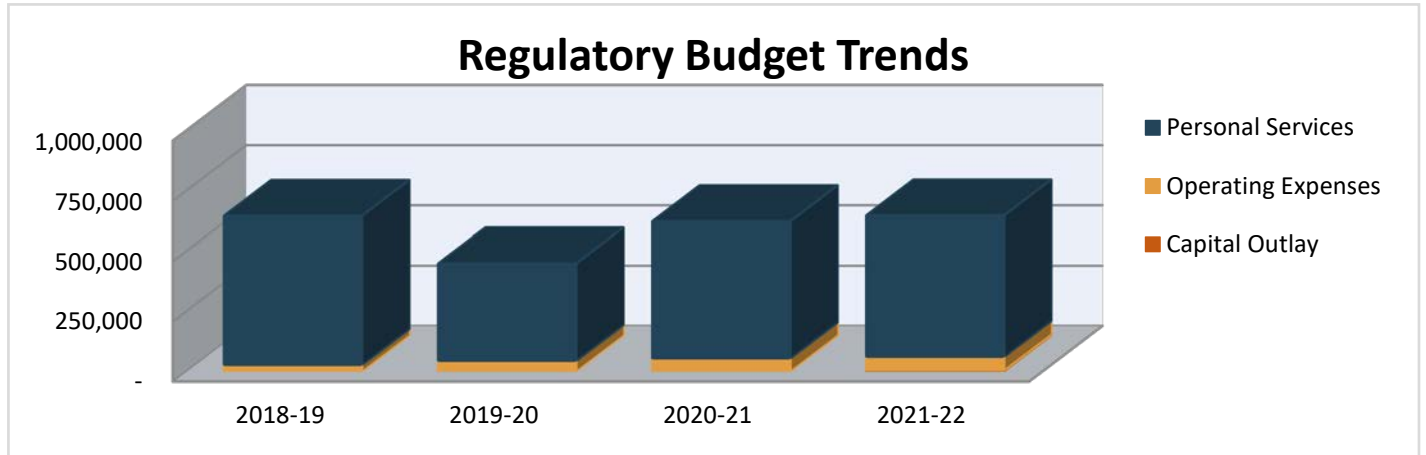
(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Director, Public Works	0.50	0.50	0.50	0.50
Assistant Public Works Director	0.50	0.50	0.50	0.50
Deputy Director	0.50	0.50	0.50	0.50
Manager	1.00	1.50	1.50	1.50
Office Manager	0.00	0.50	0.50	0.50
Special Projects Coordinator	0.00	0.50	0.50	0.50
Project Coordinator, CIP	1.50	0.50	0.50	0.50
Admin Assist	1.50	2.00	2.00	2.00
Financial Specialist	0.50	0.50	0.50	0.50
Budget Specialist	0.50	1.00	1.00	1.00
Inspector	2.00	1.00	1.00	1.00
Supervisor, Safety & Compliance	0.50	0.50	0.50	0.50
Project Manager	0.50	1.00	1.00	1.00
Budget Analyst	0.50	0.00	0.00	0.00
Admin. Operations Coordinator	0.00	0.50	0.50	0.50
Data Systems Analyst	0.00	0.50	0.00	0.00
City Surveyor	0.00	0.50	0.00	0.00
CADD Technician	0.00	0.50	0.00	0.00
Civil Engineer	0.50	0.00	0.00	0.00
Contract Coordinator	0.50	0.00	0.00	0.00
Payroll Specialist	0.50	0.00	0.00	0.00
Budget Analyst	0.50	0.00	0.00	0.00
Total	12.00	12.50	11.00	11.00

(Note--50% of 22 Positions)

CAPITAL OUTLAY: N/A

CITY OF PORT ST. LUCIE
ROAD & BRIDGE OPERATING FUND - #104
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Regulatory #4118
 Robert Sweeney, Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 619,085	\$ 404,939	\$ 569,259	\$ 587,190
Operating Expenses	27,414	44,342	54,666	56,008
Capital Outlay	-	-	-	5,000
Total	\$ 646,500	\$ 449,281	\$ 623,925	\$ 648,199

STAFFING SUMMARY:

(Full Time Equivalent)

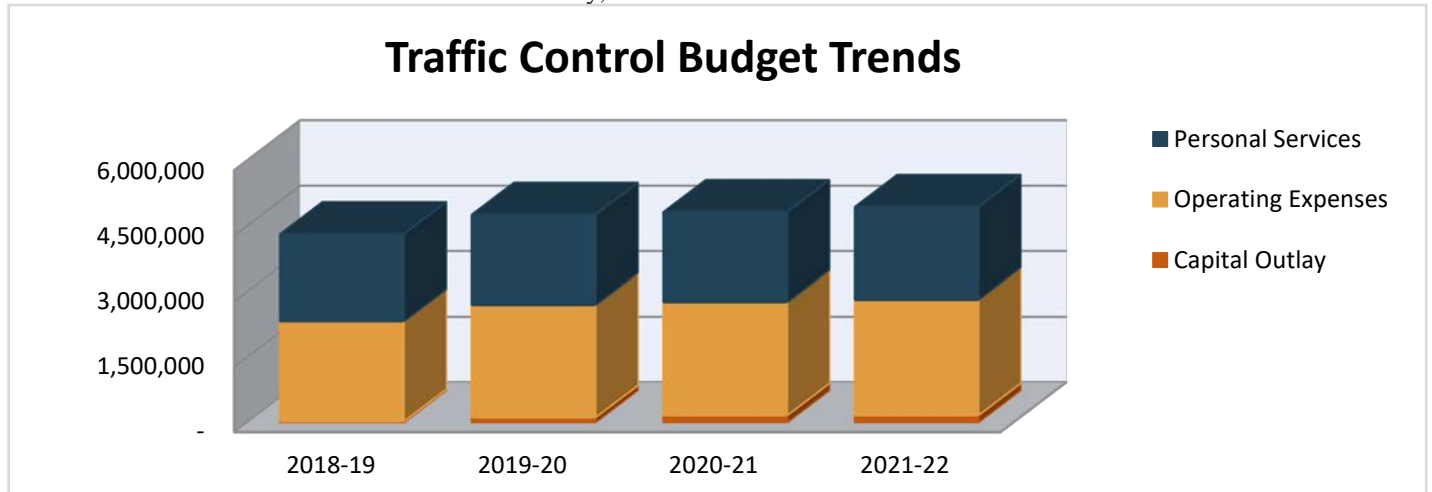
	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Professional Engineer	0.50	0.50	0.50	0.50
Data System Analyst	0.50	0.00	0.00	0.00
City Surveyor	0.50	0.00	0.50	0.50
Project Coordinator	1.00	1.50	1.50	1.50
Engineer Intern	0.50	0.50	0.50	0.50
Permit Specialist	0.00	1.50	1.50	1.50
Data System Analyst	0.00	0.00	0.50	0.50
CADD Technician	0.00	0.00	0.50	0.50
Administrative Assistant	0.50	0.00	0.00	0.00
Customer Specialist	1.50	0.00	0.00	0.00
Project Manager	0.50	0.00	0.00	0.00
Total	5.50	4.00	5.50	5.50

(Note -- 50% of 11 Positions)

CAPITAL OUTLAY: N/A

CITY OF PORT ST. LUCIE
ROAD & BRIDGE OPERATING FUND - #104
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Public Works - Traffic Control Division -- #412100
 Robert Sweeney, Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 1,992,251	\$ 2,066,736	\$ 2,061,851	\$ 2,127,274
Operating Expenses	2,295,272	2,579,560	2,597,145	2,650,588
Capital Outlay	39,040	127,000	174,819	175,000
Total	\$ 4,326,563	\$ 4,773,296	\$ 4,833,815	\$ 4,952,862

STAFFING SUMMARY:

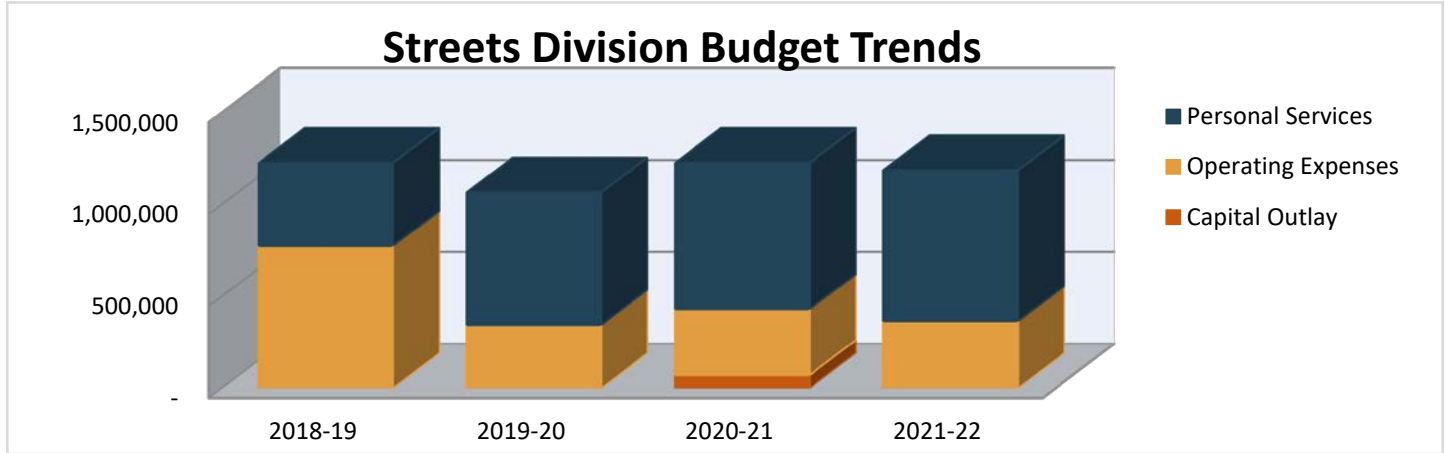
(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Manager	1.00	1.00	1.00	1.00
Supervisor	3.00	3.00	3.00	3.00
Professional Engineer	1.00	1.00	1.00	1.00
Office Assistant	1.00	1.00	1.00	1.00
Traffic Operations Coordinator	1.00	1.00	1.00	1.00
Data Systems Analyst	1.00	1.00	1.00	1.00
Engineering Technician	2.00	2.00	2.00	2.00
Traffic Technician III	2.00	2.00	2.00	2.00
Traffic Technician II	3.00	3.00	3.00	3.00
Traffic Technician I	1.00	1.00	1.00	1.00
Traffic Signal Technician	2.00	2.00	2.00	2.00
Traffic Utility Locator	1.00	1.00	1.00	1.00
Traffic Operations Electrician	1.00	1.00	1.00	1.00
Special Projects Coordinator	1.00	1.00	1.00	1.00
Total	21.00	21.00	21.00	21.00

CAPITAL OUTLAY:

(1) CISCO Switches	\$ 100,000
(2) Variable Messaging Boards	27,000
Replace PW-9909 2005 Ford F-150 with Ford F-250 Utility Body	47,819
Total	\$ 174,819

CITY OF PORT ST. LUCIE
ROAD & BRIDGE OPERATING FUND - #104
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Public Works - Streets Division -- #412500
 Robert Sweeney, Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 451,336	\$ 720,308	\$ 796,355	\$ 821,057
Operating Expenses	774,558	345,190	357,882	365,652
Capital Outlay	-	-	72,000	-
Total	\$ 1,225,894	\$ 1,065,498	\$ 1,226,237	\$ 1,186,710

STAFFING SUMMARY:

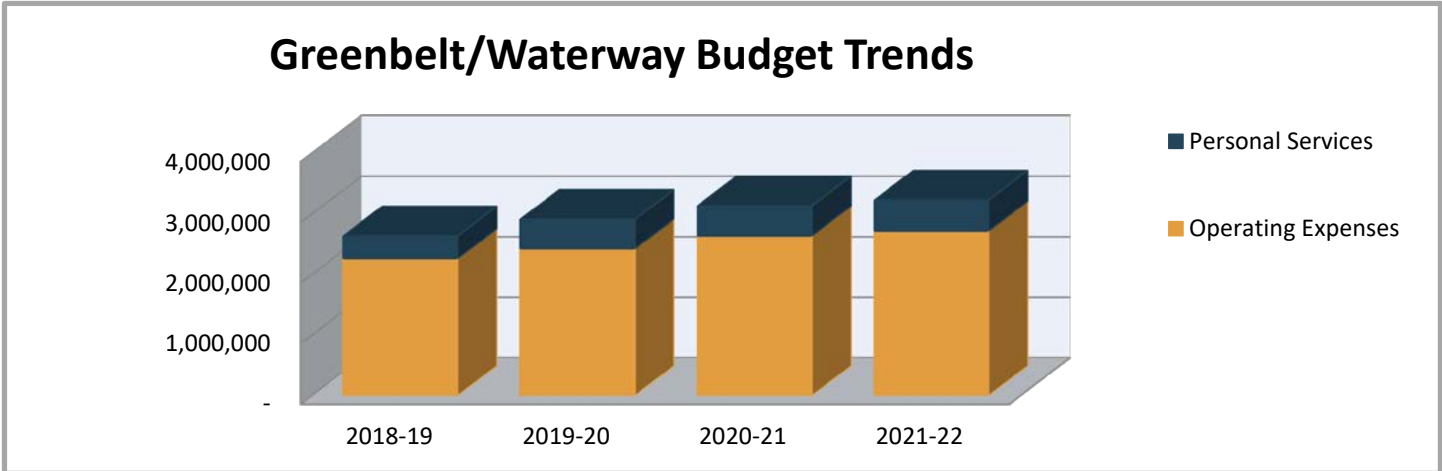
(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Supervisor	0.00	1.00	1.00	1.00
Crew Leader	0.00	1.00	1.00	1.00
Equipment Operator I	4.00	4.00	4.00	4.00
Equipment Operator III	0.00	1.00	1.00	1.00
Maintenance Technician	5.00	0.00	0.00	0.00
Maintenance Worker	1.00	5.00	5.00	5.00
Total	10.00	12.00	12.00	12.00

CAPITAL OUTLAY:

Replace PW-4524 200 Ford F-150 with Ford F-150	\$ 36,000
Replace PW-5978 2006 Ford F-150 with Ford F-150	36,000
Total	\$ 72,000

CITY OF PORT ST. LUCIE
ROAD & BRIDGE OPERATING FUND - #104
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Public Works - Greenbelt/Waterway -- #412700
 Robert Sweeney, Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 369,230	\$ 483,048	\$ 491,998	\$ 507,164
Operating Expenses	2,267,031	2,427,719	2,642,386	2,722,143
Capital Outlay	-	-	-	-
Total	\$ 2,636,261	\$ 2,910,767	\$ 3,134,384	\$ 3,229,307

STAFFING SUMMARY:

(Full Time Equivalent)

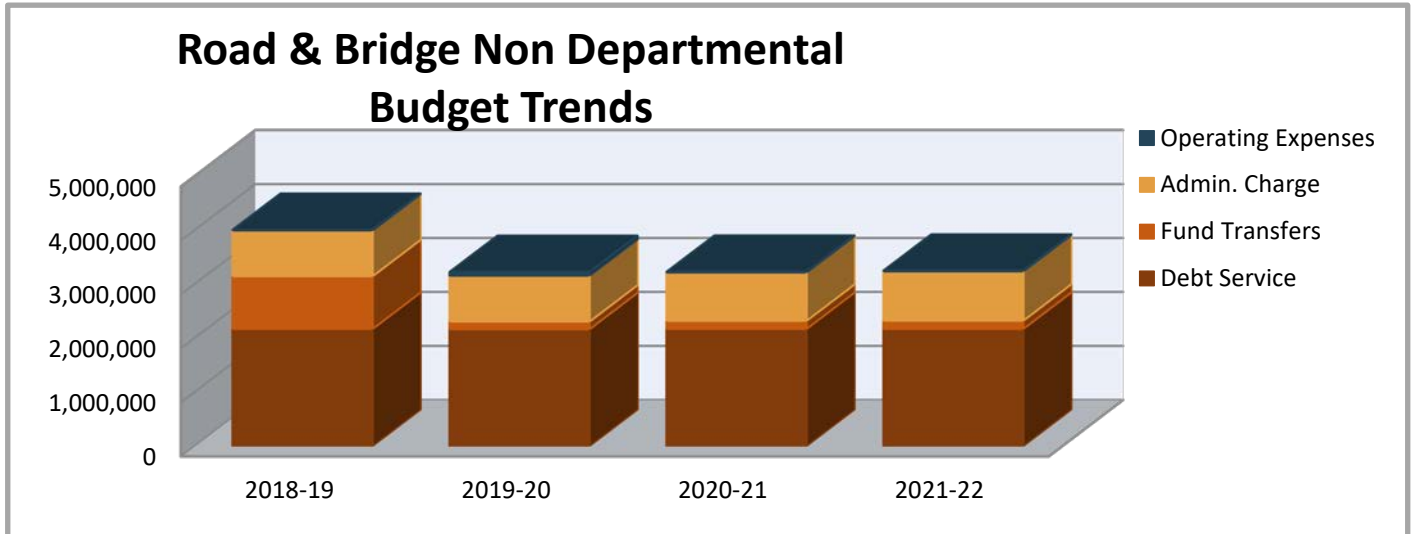
	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Manager	0.50	0.50	0.50	0.50
Supervisor	0.50	0.50	0.50	0.50
Inspector	2.50	1.50	1.50	1.50
Landscape Inspector	0.00	0.50	0.50	0.50
Aquatic Control Inspector	0.00	0.50	0.50	0.50
Equipment Operator	0.50	1.00	1.00	1.00
Equipment Operator III	0.00	0.50	0.50	0.50
Irrigation Technician	0.50	0.50	0.50	0.50
Maintenance Technician	1.00	0.00	0.00	0.00
Total	5.50	5.50	5.50	5.50

(Note -- 50% of 11 Positions)

CAPITAL OUTLAY: N/A

CITY OF PORT ST. LUCIE
ROAD & BRIDGE OPERATING FUND - #104
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Public Works -- Non Departmental -- #419900
 Robert Sweeney, Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Operating Expenses	\$ 10,062	\$ 67,204	\$ 11,248	\$ 11,248
Admin. Charge	848,469	848,469	894,667	912,560
Debt Service	2,175,500	2,170,250	2,176,000	2,176,000
Fund Transfers	975,988	142,337	149,843	153,154
Total	\$ 4,010,020	\$ 3,228,260	\$ 3,231,758	\$ 3,252,962

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Total	0.00	0.00	0.00	0.00

CAPITAL OUTLAY: N/A



Stormwater Utility Fund

This is an enterprise fund that earns revenues from an annual fee charged to all property owners for the purpose of constructing and maintaining the City's stormwater system. Every year the most costly item funded is the reworking of the roadside swale system. City crews reshape the swale drainage system and in some areas a plastic liner is installed to aid the flow of stormwater. Other activities include mowing & cleaning of the liner system, canals, ditches and greenbelt areas. The Public Works department is partially funded by this revenue.

Major Revenue Source

The major revenue source is the annual stormwater fee. The annual fee is not recommended to increase for the next fiscal years. However, we are requesting that a rate and fee study be conducted to determine if the fees being collected will meet the growing demand for services. The culvert inspection fee collected in this fund are experiencing a slight growth due to an increase in the number of construction permits.

Expense Trends

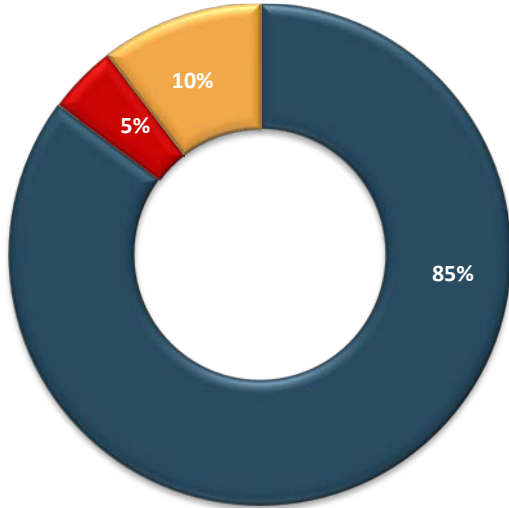
Capital projects, equipment, and system maintenance make up approximately 60% of the Fund's expenses. The personnel costs make up 25% of the expenses with the remaining amount spent on servicing debt for very large projects. Debt service remains at \$2.7 million/year in the following years. Management is continually evaluating opportunities to take on additional projects that will enhance the City's water quality.

Long Range Model

The long-range model indicates projected results that are close to breakeven until FY 20-21, a rate change may be requested at this time. Any projected deficits are relatively small, and the fund has a sufficient balance to allow for the planned reduction in excess reserves over the years. The key to balancing future years for the Stormwater Fund is to spread the costly capital projects into future years and acquiring grants can be very helpful in the financial equation.

CITY OF PORT ST. LUCIE STORMWATER FUND ADOPTED BUDGET – FY 2020-21

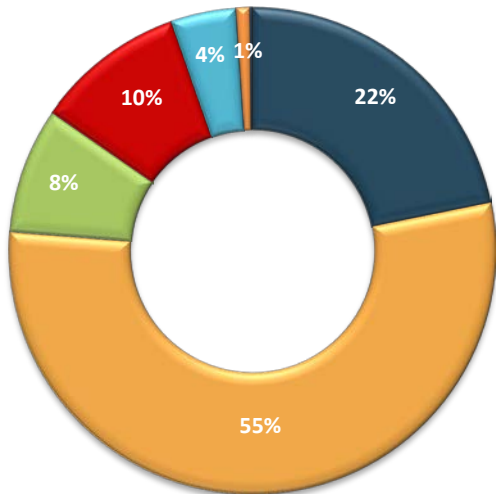
FY 20-21 SOURCES



■ Stormwater User Fees
 ■ Other
 ■ Use of Reserves

Beginning Reserve	\$9,560,211
Revenue Sources	Amount
Drainage User Fees	\$23,139,615
Other	1,201,965
Use of Reserve	2,839,547
Total	\$27,181,127

FY 20-21 USES



■ Personal Services
 ■ Operating Expenses
 ■ Capital Projects
■ Debt Service
 ■ Internal Charges
 ■ Reserves
■ Interfund Transfer

Expenditures by Function	Amount
Personal Services	\$5,930,772
Operating Expenses	14,798,449
Capital Projects	2,285,216
Debt Service	2,707,060
Internal Charges	1,173,630
Interfund Transfer	250,000
Reserve	36,000
Total	\$27,181,127



PUBLIC WORKS DEPARTMENT

Stormwater Fund #401 and KPSLB Program

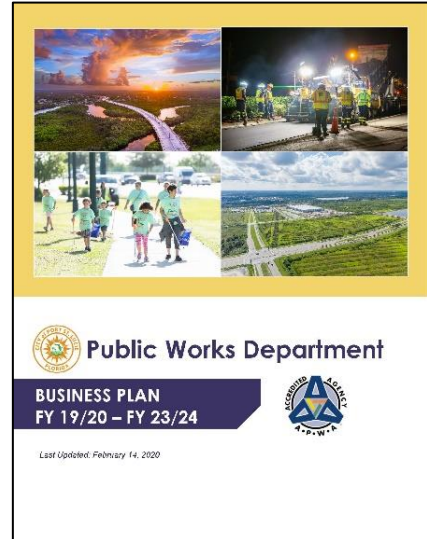
FY 2020/21 BUSINESS PLAN: OVERVIEW

Overview

The City of Port St. Lucie Public Works Department is dedicated to maintaining and improving the quality and safety of the community, through the creation and preservation of environmentally and economically sound infrastructure, while providing outstanding services to our residents.

Public Works Department Goals & Initiatives

The Public Works Department has developed a five-year Strategic Business Plan in alignment with the City’s Strategic Plan. The work of the Public Works Department advances the City of Port St. Lucie’s Strategic Plan goals of a **Safe, Clean and Beautiful City**, fosters **Vibrant Neighborhoods**, supports a **Diverse Economy and Employment Opportunities**, ensures **High Quality Infrastructure and Facilities** and contributes to a **High-Performance Government Organization**. The goals and strategic initiatives outlined in the Business Plan include:



Goal 1: Support a Safe, Clean and Beautiful City and Vibrant Neighborhoods

- Ensure Public Safety
- Keep Port St. Lucie Beautiful
- Expand Landscaping and Beautification

Goal 2: Plan and Design Infrastructure to Support a Diverse Economy & Employment Opportunities

- Southern Grove Infrastructure
- Eastside Infrastructure

Goal 3: Deliver High Quality Infrastructure and Facilities

- Implement Voter-Approved ½ cent sales tax program
- Expand mobility
- Enhance transit
- Maintain assets

Goal 4: Protect and enhance the City’s natural environment and the St. Lucie River

- Improve water quality
- Resiliency

Goal 5: High Performing Public Works Department

- Refine Operations
- Improve Communication
- Expand Training
- Enhance customer service
- Upgrade equipment
- Foster Innovation

FY 2019/20 Stormwater Fund and Keep Port St. Lucie Beautiful Accomplishments

The Public Works Department advanced the strategic plan by accomplishing the following projects and initiatives during FY 2019/20.

- Developed a five-year Strategic Business Plan in order to effectively plan for and align the needs of the City and Department
- Implementation of a new software product, Lucity, to track requests for services.
- Completed Phase II of the Microbial Source Tracking Study.
- Completed the design of the D-11 Canal Improvement project.
- Completed the design of the A-14 control structure.
- Completed the construction of Lake Harvey Memorial.
- Completed the landscaping and aquatic planting design for the Sagamore Stormwater Treatment Areas and received two FDEP grants for construction.
- Completed an initiative to inventory and locate trees and plantings within the road rights-of-way.
- Advanced the design of Roadway Beautification Projects (US 1, St James Blvd, Turnpike and I-95 Entries)
- City Council adoption of Beautification Policy Guidelines.
- Completed and submitted nine grant applications for stormwater projects (\$21.3M).
- Completed and submitted three grant applications for the Keep Port St Lucie Beautiful Program (\$36,250)

FY 2020/21 Stormwater Fund and Keep Port St. Lucie Beautiful Priority Projects

In FY 2020/21, the Public Works Department will continue to advance the Strategic Plan through the following initiatives:

- Complete construction of Phases I and II of the E-3 Canal Improvements project.
- Complete construction of the Sagamore Stormwater Treatment Areas.
- Finalize comprehensive analysis of the stormwater fees and evaluation of the fees needed to support the design and construction of the necessary improvements identified in the Stormwater Master Plan.
- Further implementation and utilization of the Lucity.
- Seek grant funding for stormwater (water quality and repair) improvements.
- Construct Roadway Beautification Projects (US 1, St James Blvd, Turnpike & I-95 Entries)
- Complete design & start construction of the Hegener Drive extension and associated stormwater infrastructure for the next phase of the Jobs Corridor.
- Finalize the Southern Grove Jobs Corridor Stormwater and Infrastructure Master Plan.
- Expand the larger culvert and side lot culvert programs to due to aging infrastructure.
- Repair of the A-22 Stormwater Control Structure.
- Present Stormwater Management Plan to City Council and budget desired enhancement programs.
- Work to reduce swale complaints through public outreach, interdepartmental assistance and technological advances.
- Advance Citywide Strategic Plan Project Priorities:
 - Augment the Sales Tax Funding, \$1.5M, for the US Highway 1 Corridor Beautification to enable the completion of the entire \$4M project by the end of 2021.
 - Beautification of St James Boulevard.
- Implementation of the five-year Strategic Business Plan in order to effectively plan for and align the needs of the City and department.
- Continue work with grant team to aggressively seek out and apply for grants to advance stormwater the

construction of stormwater projects.

CITY OF PORT ST. LUCIE PUBLIC WORKS DEPARTMENT FY 2020/21 PERFORMANCE MEASURES AND SCORECARD

	City Council Strategic Goal (s)	Key Performance Measures Public Works Department	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21 Target
WORKLOAD MEASURES	5	Requests for Service Received (1)	7,127	5,200	4,408	5,000
	5	Liner Installed - Feet	30,265	25,000	25,000	25,000
	5	Culvert Installed - Feet	4,266	4,554	4,850	4,628
	5	Single-Family Plot Plans Reviews (1)	2,234	3,001	3,917	3,917
	5	Residential Pool Permits Reviews (1)	414	462	646	646
	5	Residential Driveway Reviews (1)	480	457	577	577
	5	Commercial Permits Issued (1)	47	60	70	70
	5	ROW & Road/Lane Closure Reviews (1)	299	426	409	409
EFFECTIVENESS MEASURES	5	Culvert Backlog Completed (2)	46%	46%	46%	46%
	5	Control Structure Backlog Completed (3)	83%	83%	50%	50%
	5	National Community Survey™: Storm Drainage (4)	62% ↔	64% ↔	69% ↔	Maintain
	5	National Community Survey™ : Cleanliness (4)	71% ↔	78% ↔	83% ↔	Maintain
	1	Adopt-A-Street Groups Recruited		132	166	175

(1) Funded 50/50 by both the Stormwater and Road and Bridge Funds.

(2) Estimated annual expenditure to complete 100% of backlog is \$1.5M.

(3) Estimated annual expenditure to complete 100% of backlog is \$600K.

(4) Percent of respondents rating service as excellent or good from the annual *National Community Survey™ for Port St Lucie* through 2020. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower

CITY OF PORT ST. LUCIE
STORMWATER UTILITY OPERATING FUND # 401
ADOPTED BUDGET - FY 2020-21

	AUDITED 2018-19	BUDGET 2019-20	ESTIMATED 2019-20	ADOPTED 2020-21	PROJECTED 2021-22

Beginning Undesignated Reserve	\$ 12,866,735	\$ 13,401,979	\$ 13,401,979	\$ 9,560,211	\$ 6,720,664
REVENUES & SOURCES:					
Stormwater Fees	\$ 20,956,529	\$ 21,036,513	\$ 21,167,354	\$ 21,282,645	\$ 21,514,041
Stormwater Fees/EWIP Project	1,856,970	1,856,970	1,856,970	1,856,970	1,856,970
Other Fees - Developers	1,323,790	1,138,600	1,393,850	1,200,350	1,175,350
Federal Subsidy - EWIP (2)	927,602	915,000	-	-	-
Interest Income	532,888	346,140	425,000	386,500	390,365
Grant and Misc. (1)	(183,893)	2,942,720	(220,111)	(384,885)	(386,126)
Use of Reserves	0	3,566,231	-	2,839,547	2,538,518
TOTAL	25,413,885	31,802,174	24,623,063	27,181,127	27,089,118
EXPENDITURES:					
Personal Services	5,567,262	5,904,782	5,849,673	5,930,772	6,115,045
Depreciation	1,404,084	-	-	-	-
Operating Supplies & Exp.	12,830,886	19,611,073	13,053,586	14,798,449	15,648,370
Bad Debt Exp.	-	-	82	-	-
Interfund Transfer - Internal Charges	1,121,962	1,121,962	1,121,962	1,173,630	1,197,103
Capital Equipment & Projects	1,097,028	1,204,198	5,322,955	2,285,216	1,367,400
Debt Service	247,394	1,350,134	2,707,060	2,707,060	2,761,201
Debt Service - EWIP Project (2)	2,610,025	2,610,025	-	-	-
Reserve - Class Action Suit Refund	-	-	-	36,000	-
Interfund Transfer (3)	-	-	-	250,000	-
TOTAL	24,878,641	31,802,174	28,055,318	27,181,127	27,089,119
SURPLUS <DEFICIT>	\$ 535,244	\$ -	\$ (3,432,255)	\$ 0	\$ (0)
Designated Reserve - Financial Policy 17%	4,337,695	3,523,968		3,523,968	3,699,781
Projected Fund Balance					
Designated	4,337,695	3,523,968	3,523,968	3,523,968	3,699,781
Undesignated	9,064,284	9,878,012	9,878,012	6,036,243	3,020,883
Use of Reserves	-	(3,566,231)	(3,432,255)	(2,839,547)	(2,538,518)
P.Y. Encumbrance			(409,514)		
TOTAL	\$ 13,401,979	\$ 9,835,748	\$ 9,560,211	\$ 6,720,664	\$ 4,182,146

Note:

- (1) Grant & Misc. - Grant reimbursement was budgeted in FY 19-20, but was denied by FEMA.
- (2) Debt was refinanced because federal subsidy for EWIP was reduced and funding would eventually go away.
- (3) Interfund transfer to Road and Bridge CIP to fund 50% of design for new building.

CITY OF PORT ST. LUCIE
STORMWATER UTILITY FUND REVENUES
ADOPTED BUDGET - FY 2020-21

	AUDITED 2018-19 *****	BUDGET 2019-20 *****	ESTIMATED 2019-20 *****	ADOPTED 2020-21 *****	PROJECTED 2021-22 *****
<u>OPERATING REVENUES</u>					
343.904 Culvert Insp. Fees	\$ 1,055,905	\$ 925,000	\$ 1,113,000	\$ 950,000	\$ 925,000
343.909 Abandonment of Easements	-	-	-	-	-
343.913 Annexation - Engineering	-	-	-	-	-
343.914 Comprehensive Plan Amendment	438	-	-	-	-
343.915 Miscellaneous Development Fee	3,300	3,500	2,000	2,500	2,500
343.916 Development Plans Fee	12,151	10,000	16,000	12,500	12,500
343.917 Dev Regional Impact (DRI) FEE	165	-	-	-	-
343.918 PUD-Zoning/Amendment/Rezoning Fee	2,222	-	300	2,222	-
343.919 Commercial Abandoned	270	-	200	-	-
343.923 Commercial Culvert Fee	3,405	4,000	3,000	4,000	4,000
343.924 Commercial Eng. Inspection Fee	224,116	190,000	250,000	225,000	225,000
343.926 Residential Encroachments	1,070	1,000	700	1,000	1,000
343.927 Residential Abandonments	1,498	250	1,500	1,000	1,000
343.929 Commercial Culvert Reinspections	10,845	100	150	100	100
343.932 Commercial Inspection (Reinspects)	860	250	-	250	250
343.933 Request Rev NOPC	2,763	-	3,500	1,000	1,000
343.934 PUD Zoning Amend	2,847	3,500	2,500	2,000	2,000
343.937 Recording Fee - Abandonment	1,936	1,000	1,000	1,000	1,000
343.941 FPL Thornhill	-	-	-	-	-
343.942 FPL Midway/Sandpiper Project	-	-	-	-	-
343.963 Stormwater Utility Fees	22,813,499	22,893,483	23,024,324	23,139,615	23,371,011
Proposed Single Rate	-	163	163	163	163
Est. Budgeted ERU's	-	140,451	141,254	141,961	143,380
Totals	\$ 24,137,289	\$ 24,032,083	\$ 24,418,174	\$ 24,339,965	\$ 24,546,361
<u>NON-OPERATING REVENUES</u>					
331.590- NRCS Grant - E-8 Canal	-	-	-	-	-
334.5 FEMA Reimbursement	-	3,280,645	212,074	-	-
331.4 Grant	-	-	-	-	-
334.361- Grant- SLRIT (Water Quality Testing Projec	-	-	-	-	-
334.391. State Grant - Clean Up PSL	-	-	-	-	-
334.4 Keep PSL Beautiful	-	-	-	-	-
334.405- D Canal Water	-	-	-	-	-
341.9 Certification, Copying	352	50	350	50	50
322 Building Overtime Inspection Fees	695	-	1,000	-	-
341.3 Administrative Fee-Legal Dept	4,569	-	2,865	-	-
341.9 Builders at Risk Fees	3,500	15,000	1,000	1,000	1,000
343.1 Discounts Allowed	(749,430)	(766,419)	(775,000)	(835,000)	(843,350)
361.100 Interest Income	532,888	346,140	425,000	386,500	390,365
362.001 Cell Tower Site Leases	255,066	240,069	215,000	210,972	217,301
365.900 Scrap and Surplus Sale	185,535	75,000	50,000	100,000	100,000
361.085- 2010 A Stormwater Bonds - BABS	916,036	625,000	-	-	-
361.085- 2010 B Stormwater Bonds - RZEDB	11,566	290,000	-	-	-
366.900 Contributions	-	-	-	-	-
366.9 Donations - Clean Up	-	-	-	-	-
367.7 Plat Review	23,430	25,000	25,000	25,000	25,000
369.000 Misc. Rev. Insurance	45,000	25,000	25,000	10,000	10,000
369.9 Service Fee/NSF Checks	86	75	100	75	75
323.750- Refuse Franchise Fee of 1% (20%)	-	-	-	-	-
323.750- Refuse Franchise Fee of 1% (80%)	-	-	-	-	-
369.001 Property Damage	45,991	35,000	20,000	25,000	25,000
369.930 Gain or Loss on Assets	-	-	-	-	-
369.900 Trust Fund - ICMA	-	-	-	-	-
370 Misc. Revenue	1,313	13,300	2,500	-	-
370 Visa Procurement Rebate	-	-	-	78,018	78,798
Totals	\$ 1,276,597	\$ 4,203,860	\$ 204,889	\$ 1,615	\$ 4,239
<u>NON-REVENUES</u>					
381.4 Interfund Transfer from EWIP Fund #403	-	-	-	-	-
381.6 Interfund Transfer from the Medical Insuran	-	-	-	-	-
389.000 Use of Reserves	0	3,566,231	-	2,839,547	2,538,518
389.700 Capital Contribution	-	-	-	-	-
Totals	\$ -	\$ 3,566,231	\$ -	\$ 2,839,547	\$ 2,538,518
FUND TOTALS	\$25,413,885	\$31,802,174	\$24,623,063	\$27,181,127	\$27,089,118

CITY OF PORT ST. LUCIE
STORMWATER UTILITY FUND EXPENDITURE SUMMARY
ADOPTED BUDGET - FY 2020-21

	AUDITED 2018-19 *****	BUDGET 2019-20 *****	ESTIMATED 2019-20 *****	ADOPTED 2020-21 *****	% INCR <% DECR> *****	PROJECTED 2021-22 *****
250000 EMERGENCY & DISASTER RELIEF						
Personal Services	\$ 72,453	\$ -	\$ -	\$ -	N/A	\$ -
Operating Expense	-	-	-	-	N/A	-
Capital Outlay	-	-	-	-	N/A	-
TOTAL	72,453	-	-	-	N/A	-
410500 OPERATIONS-PUBLIC WORKS -- 50%						
Personal Services	1,268,951	1,361,334	1,329,910	1,136,781	-16%	1,171,656
Operating Expense	435,191	263,608	295,337	266,382	1%	275,043
Capital Outlay	-	-	-	-	N/A	-
TOTAL	1,704,142	1,624,942	1,625,247	1,403,163	-14%	1,446,699
411800 REGULATORY - PUBLIC WORKS -- 50%						
Personal Services	319,385	404,933	363,256	570,362	0.4	588,326
Operating Expense	44,319	39,992	35,464	55,316	0.4	56,671
Capital Outlay	-	-	-	36,000	N/A	-
TOTAL	363,704	444,925	398,720	661,678	0.5	644,998
412600 DRAINAGE - PUBLIC WORKS -- 100%						
Personal Services	3,299,747	3,654,637	3,637,417	3,727,117	2%	3,842,746
Operating Expense	3,129,610	8,656,368	2,856,922	3,993,384	-54%	4,623,252
Capital Outlay	1,097,028	872,098	5,066,028	1,903,216	118%	1,295,000
TOTAL	7,526,385	13,183,103	11,560,367	9,623,717	-27%	9,760,998
412700 GREENBELT & WATERWAY MAINT. - PUBLIC WORKS -- 50%						
Personal Services	606,726	483,878	519,090	496,512	3%	512,317
Operating Expense	4,562,047	5,201,413	4,637,649	5,415,944	4%	5,524,633
Capital Outlay	0	332,100	256,927	346,000	4%	72,400
TOTAL	5,168,773	6,017,391	5,413,666	6,258,456	4%	6,109,350
412900 CIP PROJECTS - PUBLIC WORKS-50%						
Personal Services	-	-	-	-	N/A	-
Operating Expense	-	-	-	-	N/A	-
Capital Outlay	-	-	-	-	N/A	-
TOTAL	-	-	-	-	N/A	-
419900 NON-DEPARTMENTAL -- 100%						
Personal Services	-	-	-	-	N/A	-
Operating Expense	4,659,719	5,449,692	5,228,214	5,067,423	-7%	5,168,771
Depreciation Expense	1,404,084	-	-	-	N/A	-
Bad Debt Expense	-	-	82	-	N/A	-
Capital Outlay	-	-	-	-	N/A	-
Debt Service	2,857,419	3,960,159	2,707,060	2,707,060	-32%	2,761,201
Designated Reserve - Lawsuit Refund	-	-	-	-	N/A	-
Designated Reserve - Debt Retirement	-	-	-	-	N/A	-
TOTAL	8,921,222	9,409,851	7,935,356	7,774,483	-17%	7,929,973
TOTALS						
Personal Services	\$ 5,567,262	\$ 5,904,782	\$ 5,849,673	\$ 5,930,772	0%	\$ 6,115,045
Operating Expense	12,830,886	19,611,073	13,053,586	14,798,449	-25%	15,648,370
Depreciation Expense	1,404,084	-	-	-	N/A	-
Bad Debt Expense	-	-	82	-	N/A	-
Capital Outlay	1,097,028	1,204,198	5,322,955	2,285,216	90%	1,367,400
Debt Service	2,857,419	3,960,159	2,707,060	2,707,060	-32%	2,761,201
Interfund Transfer - Internal Charges	1,121,962	1,121,962	1,121,962	1,173,630	5%	1,197,103
Reserve - Lawsuit Refund	-	-	-	36,000	N/A	-
Interfund Transfer	-	-	-	250,000	N/A	-
TOTAL	\$ 24,878,641	\$ 31,802,174	\$ 28,055,318	\$ 27,181,127	-15%	\$ 27,089,119
STORMWATER UTILITY TOTAL	\$ 24,878,641	\$ 31,802,174	\$ 28,055,318	\$ 27,181,127	-15%	\$ 27,089,119
Designated Reserve-Financial Policy - 17%	3,127,685	4,337,695	3,213,554	3,523,968		3,699,781



CITY OF PORT ST. LUCIE
STORMWATER UTILITY FUND - #401 - CAPITAL PROJECTS
FIVE YEAR PROJECTED COSTS
ADOPTED BUDGET FY 20-21

2020-2021 2021-2022 2022-2023 2023-2024 2024-2025

EXPENDITURES:

DRAINAGE DIVISION - PUBLIC WORKS - #401-4126

Culvert Replacement - Failed culverts	\$ 940,000	\$ 1,540,000	\$ 1,140,000	\$ 1,085,000	\$ 1,950,000
DROW & Rights of Way Bank Repairs 534000	50,000	50,000	150,000	150,000	150,000
Water Control Structure Repair (Citywide)	300,000	300,000	300,000	300,000	300,000
E-3 Canal Improvements Phase III					
Water Quality Project - Sagamore Basin - \$0 Grant					
D-11 Canal Improvements - Potential \$2,566,249.80 HMGP LMS Grant					
E-8 Downstream repair of B-15					
A-24 Water Control Structures		525,000			
A-14 Water Control Structures				700,000	
SWW-1 Control Structure			600,000		
Bacteria Incubator		100,000			
Structural Analysis - Tiffany and Blackwell Pump Stations					
PSL Blvd Landscaping - Turnpike Bridge to Gatlin Blvd					60,000
A-22 Water Control Structures	500,000				
Property Acquisition for access to Water Control Structures	160,000	160,000	160,000	160,000	160,000
Water Quality Projects (Vet Mem Phases IV and V)					
Veteran's Memorial Water Quality Phase III					
Hog Pen Slough Water Quality					
Elkcam Basin Improvements - \$5,755,768.90 HMGP LMS Grant Requested					
A-2 Pond Water Quality					
Kingsway/Oakridge Basin Improvements - \$5,531,074.70 HMGP LMS Grant Requested					
Airoso Conflict Structure & Piping					
C-24/Monterrey/Cameo Watershed Ponds (3)					
C-24/Monterrey/Cameo Watershed Baffles Boxes (12) ¹					
Central Watershed Pond (27) ²					
Central Watershed Structures and Pipes ³					
Central Watershed Baffle Boxes					
Road and Gateway Landscape Beautification					
Public Works #3 Roof Replacement - New Project		75,000			
Landsdowne Basin Improvements - \$803,675.20 HMGP LMS Grant Requested					
	\$ 1,950,000	\$ 2,750,000	\$ 2,350,000	\$ 2,395,000	\$ 2,620,000
Fund Transfer to Road & Bridge - Debt Payment Building Bond (Building Design in 1st Year, debt payment in 22-23)	250,000		380,000	380,000	380,000
STORMWATER CAPITAL PROJECT TOTALS	\$ 2,200,000	\$ 2,750,000	\$ 2,730,000	\$ 2,775,000	\$ 3,000,000



CITY OF PORT ST. LUCIE
STORMWATER UTILITY FUND
LONG RANGE PLAN

(OPERATING & CAPITAL)

This model assumes no rate increase in the Stormwater Fee.
 All capital project requests and equipment are included.
 Personal Services contains the assumption of pay raises for all employees as well as an assumption of increased employee contributions towards their medical insurance.
 Personal Services also includes a 3% increase in year 20-21 and beyond.
This fund is projected to fall short of the designated reserve requirements in FY 23-24 without a rate increase.

	AUDITED 2018-19	BUDGET 2019-20	ADOPTED 2020-21	Growth %	PROJECTED 2021-22	Growth %	PROJECTED 2022-23	PROJECTED 2023-24	PROJECTED 2024-25	
BEGINNING DESIGNATED RESERVES	\$ 12,866,735	\$ 13,401,979	\$ 9,560,211		\$ 6,720,664		\$ 4,182,146	\$ 1,454,500	\$ (1,561,101)	
REVENUES & SOURCES:										
Stormwater Fees	20,956,529	21,036,513	21,282,645	1.2%	21,514,041	1.1%	1.1%	\$21,770,696	\$22,225,418	\$22,685,460
Stormwater Fee - EWIP	1,856,970	1,856,970	1,856,970		1,856,970			1,856,970	1,856,970	1,856,970
Single Rate: 1,000 new homes/yr.	163.00	163.00	163.00	0.0%	163.00	0.0%		163.00	163.00	163.00
Federal Subsidy - EWIP	927,602	915,000	-	-100%	-			-	-	-
Culvert Inspection Fees	1,055,905	925,000	1,113,000	20%	925,000	-16.9%		900,000	850,000	650,000
Developer Fees	267,884	13,500	87,350	547%	250,350	186.6%		255,357	16,000	15,000
Interest Income	532,888	346,140	386,500		390,365	1.0%		351,329	281,063	224,850
Grants and Misc.	(183,893)	3,142,820	(384,885)		(386,126)		1.0%	(389,987)	(393,887)	(397,826)
Use of Reserves	-	3,566,231	2,839,547		2,538,518			2,785,834	0	-
TOTAL	25,413,885	31,802,174	27,181,127		27,089,118			27,530,198	24,835,564	25,034,455
EXPENDITURES:										
Personal Services	5,567,262	5,904,782	5,930,772	0.44%	6,115,045	3.1%	3.0%	6,298,496	6,487,451	6,487,451
Depreciation	1,404,084	-	-		-			-	-	-
Operating Supplies & Exp.	12,830,886	19,611,073	14,798,449	-24.54%	15,648,370	2.0%	1.0%	15,804,854	15,962,902	16,422,532
Internal Charges	1,121,962	1,121,962	1,173,630	4.61%	1,197,103	2.0%	1.5%	1,215,059	1,233,285	1,290,080
Capital Equipment & Projects	1,097,028	1,204,198	2,285,216	89.77%	1,367,400		1.0%	1,392,400	1,406,324	1,420,387
Reserves	-	-	36,000		0			0	0	0
Debt Service	2,857,419	3,960,159	2,707,060		2,761,201			2,761,201	2,761,201	2,761,201
Fund Transfer	-	0	250,000		0			0	0	0
TOTAL	24,878,641	31,802,174	27,181,127		27,089,119			27,472,011	27,851,164	28,381,651
SURPLUS <DEFICIT>	\$535,243	\$0	\$0		(\$0)			\$58,188	(\$3,015,600)	(\$3,347,196)
Designated Reserve - Financial Policy - 17%			3,523,968		3,699,781		3,298,570	3,255,560	3,401,697	

NOTE --- EWIP annual debt service increases by \$1,285,000 in FY 2023-24

Designated	\$ 3,523,968	\$ 3,699,781	\$ 3,298,570	\$ (1,561,101)	\$ (4,908,296)
Undesignated	6,036,243	3,020,883	941,764	-	-
Use of Reserves	(2,839,547)	(2,538,518)	(2,785,834)	-	-
Difference	\$ 6,720,664	\$ 4,182,146	\$ 1,454,500	\$ (1,561,101)	\$ (4,908,296)

Note 1: The Stormwater is proposing spending down reserves on purchases of replacement capital equipment, new projects & increased contracts.

CITY OF PORT ST. LUCIE
STORMWATER UTILITY FUND #401 - CAPITAL OUTLAY
ADOPTED BUDGET - FY 2020-21

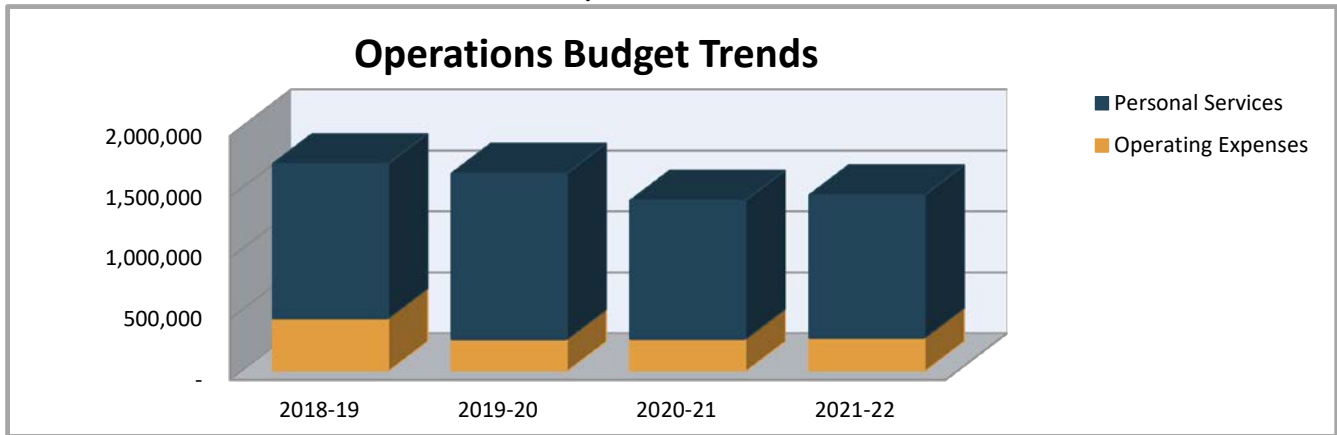
ADOPTED

FY 2020-21

410500	<u>PUBLIC WORKS OPERATIONS (50%)</u>	
	Replace PW-9908 2005 Ford F-150 with Ford F-150	\$ -
		-
	Subtotal	\$ -
411800	<u>PUBLIC WORKS OPERATIONS (50%)</u>	
	Replace PW-4630 2003 Ford F-150 with Ford Explorer	\$ 36,000
	Subtotal	\$ 36,000
412600	<u>PUBLIC WORKS DRAINAGE (100%)</u>	
	Property Acquisition CIP	\$ 160,000
	Replace PW-8565 2002 Ford F-150 with Ford F-150	36,000
	Replace PW-4631 2003 Ford F-150 with Ford F-150	36,000
	Replace PW-2465 2004 GMC Sierra with Ford F-250 Utility Bed	46,483
	Replace PW-6996 2005 Ford Ranger with Ford F-150 Utility Bed	37,251
	Replace PW-7356 2004 GMC with Ford F-150	36,000
	Replace PW-1850 2001 Freightliner Truck with Mack Dump Truck	169,400
	Replace PW-9646 2001 Ford F-450 with Ford F-450	65,000
	Replace PW-4282 1999 Sterling Dump Truck Mack with Mack Dump Truck	169,400
	Replace PW-1014 2000 Dorsey Dump Trailer with Warren Dump Trailer	44,048
	Replace PW-0007 2004 Gradall Excavator with Gradall	470,899
	Replace PW-2299 2011 Kaiser Excavator with Kaiser Excavator	462,735
	Replace PW-2007 Eager Beaver Trailer with Felling Trailer FT-2-PL-HT	100,000
	Addition to Fleet: 2021 Ford F-450	65,000
	Enclosed Trailer - Hazmat Spills	5,000
	Subtotal	\$ 1,903,216
412700	<u>PUBLIC WORKS GREENBELT & WATERWAY MAINT. (50%)</u>	
	Replace PW-6015 2005 Ford F-150	\$ 36,000
	Replace PW-2208 2008 Ford F250 Utility Body	50,000
	Addition to fleet: 2020 Grapple Truck	260,000
	Subtotal	346,000
	Total	<u>\$ 2,285,216</u>

**CITY OF PORT ST. LUCIE
STORMWATER UTILITY FUND - #401
DEPARTMENTAL BUDGET SUMMARY**

DEPARTMENT: Public Works - Operations -- #410500
Robert Sweeney, Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 1,268,951	\$ 1,361,334	\$ 1,136,781	\$ 1,171,656
Operating Expenses	435,191	263,608	266,382	275,043
Capital Outlay	-	-	-	-
Total	\$ 1,704,142	\$ 1,624,942	\$ 1,403,163	\$ 1,446,699

STAFFING SUMMARY:

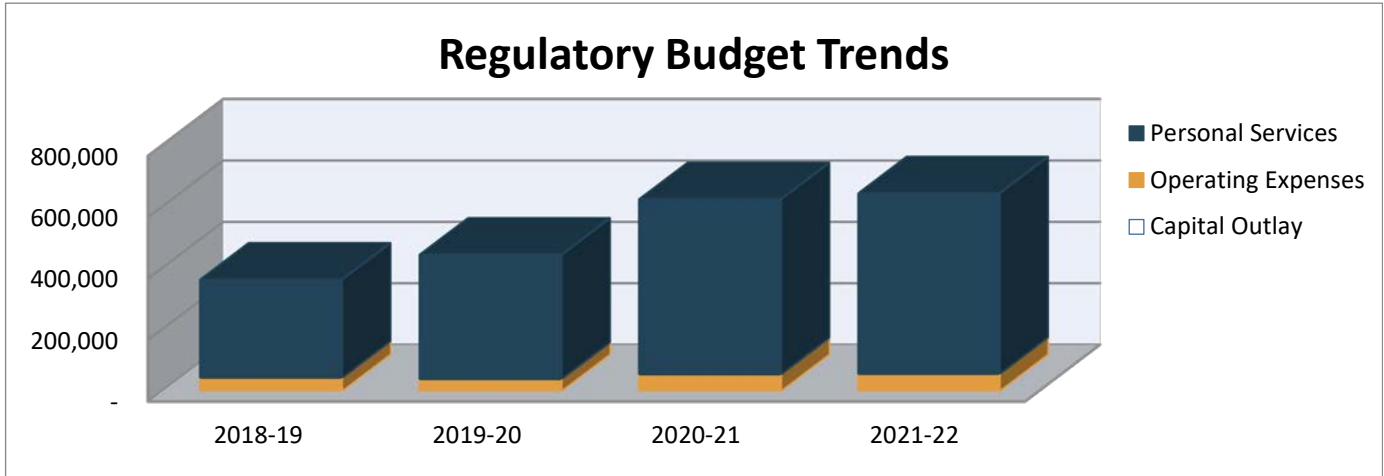
(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Director, Public Works	0.50	0.50	0.50	0.50
Assistant Public Works Director	0.50	0.50	0.50	0.50
Deputy Director	0.50	0.50	0.50	0.50
Manager	1.00	1.50	1.50	1.50
Office Manager	0.00	0.50	0.50	0.50
Special Projects Coordinator	0.00	0.50	0.50	0.50
Proj Coord, CIP	1.50	0.50	0.50	0.50
Admin Assist	1.50	2.00	2.00	2.00
Financial Specialist	0.50	0.50	0.50	0.50
Budget Specialist	0.50	1.00	1.00	1.00
Inspector	2.00	1.00	1.00	1.00
Supervisor, Safety & Compliance	0.50	0.50	0.50	0.50
Project Manager	0.50	1.00	1.00	1.00
Budget Analyst	0.50	0.00	0.00	0.00
Admin. Operations Coordinator	0.00	0.50	0.50	0.50
Data Systems Analyst	0.00	0.50	0.00	0.00
City Surveyor	0.00	0.50	0.00	0.00
CADD Technician	0.00	0.50	0.00	0.00
Civil Engineer	0.50	0.00	0.00	0.00
Contract Coordinator	0.50	0.00	0.00	0.00
Payroll Specialist	0.50	0.00	0.00	0.00
Budget Analyst	0.50	0.00	0.00	0.00
Total	12.00	12.50	11.00	11.00

(Note--50% of 25 Positions)

CAPITAL OUTLAY: N/A

CITY OF PORT ST. LUCIE
STORMWATER OPERATING FUND - #401
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Public Works - Regulatory -- #411800
 Robert Sweeney, Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 319,385	\$ 404,933	\$ 570,362	\$ 588,326
Operating Expenses	44,319	39,992	55,316	56,671
Capital Outlay	-	-	-	-
Total	\$ 363,704	\$ 444,925	\$ 625,678	\$ 644,998

STAFFING SUMMARY:

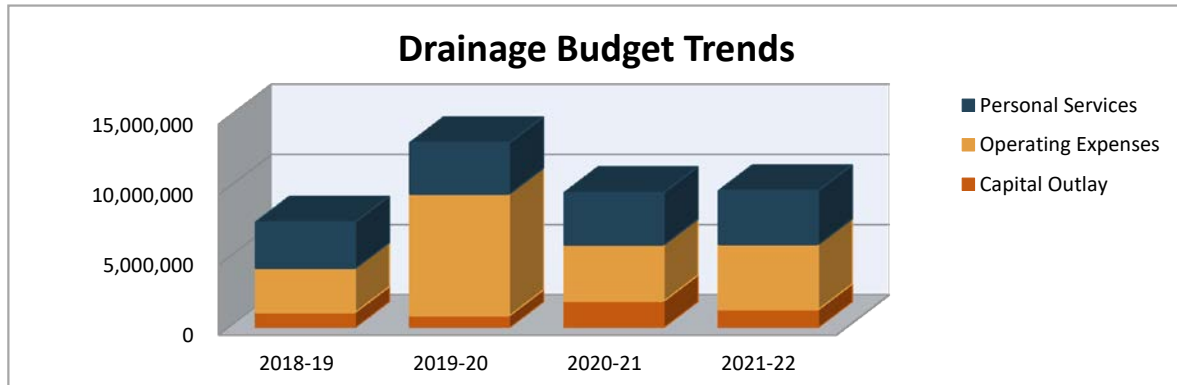
(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Professional Engineer	0.50	0.50	0.50	0.50
Data System Analyst	0.50	0.00	0.00	0.00
City Surveyor	0.50	0.00	0.50	0.50
Project Coordinator	1.00	1.50	1.50	1.50
Engineer Intern	0.50	0.50	0.50	0.50
Permit Specialist	0.00	1.50	1.50	1.50
Data System Analyst	0.00	0.00	0.50	0.50
CADD Technician	0.00	0.00	0.50	0.50
Administrative Assistant	0.50	0.00	0.00	0.00
Customer Specialist	1.50	0.00	0.00	0.00
Project Manager	0.50	0.00	0.00	0.00
Total	5.50	4.00	5.50	5.50

(Note -- 50% of 8 Positions)

CAPITAL OUTLAY: N/A

CITY OF PORT ST. LUCIE
STORMWATER UTILITY FUND - #401
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Public Works - Drainage -- #412600
 Robert Sweeney, Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 3,299,747	\$ 3,654,637	\$ 3,727,117	\$ 3,842,746
Operating Expenses	3,129,610	8,656,368	3,993,384	4,623,252
Capital Outlay	1,097,028	872,098	1,903,216	1,295,000
Total	\$ 7,526,385	\$ 13,183,103	\$ 9,623,717	\$ 9,760,998

STAFFING SUMMARY:

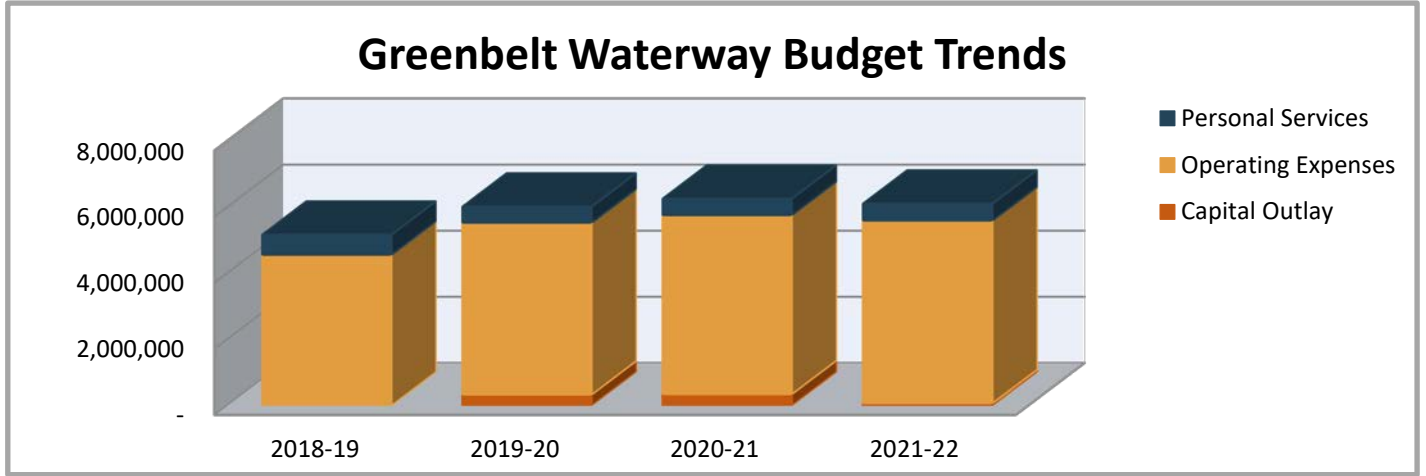
(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Manager	1.00	2.00	2.00	2.00
NPDES Manager	0.00	0.00	0.00	0.00
Civil Engineer	0.00	0.00	0.00	0.00
Supervisor	2.00	2.00	2.00	2.00
Crew Leader	3.00	3.00	3.00	3.00
Project Coordinator	0.00	1.00	1.00	1.00
Engineer Technician	1.00	1.00	1.00	1.00
Heavy Equipment Operator	3.00	0.00	0.00	0.00
Equipment Operator	8.00	8.00	8.00	8.00
Equipment Operator II	0.00	2.00	2.00	2.00
Equipment Operator IV	0.00	3.00	3.00	3.00
Inspector	7.00	0.00	0.00	0.00
CADD Tech	2.00	1.00	1.00	1.00
Administrative Secretary	1.00	0.00	0.00	0.00
Survey Technician	3.00	2.00	2.00	2.00
Survey Inspector	0.00	4.00	4.00	4.00
Survey Worker	0.00	1.00	1.00	1.00
Drainage Inspector	0.00	2.00	2.00	2.00
Maintenance Technician	4.00	0.00	0.00	0.00
Maintenance Worker	13.00	14.00	14.00	14.00
Warehouse Technician	1.00	1.00	1.00	1.00
Total	49.00	47.00	47.00	47.00

CAPITAL OUTLAY:

Property Acquisition CIP	\$ 160,000
Replace PW-8565 2002 Ford F-150 with Ford F-150	36,000
Replace PW-461 2003 Ford F-150 with Ford F-150	36,000
Replace PW-2465 2004 GMC Sierra with Ford F-250 Utility Bed	46,483
Replace PW-6996 2005 Ford Ranger with Ford F-150 Utility Bed	37,251
Replace PW-7356 2004 GMC with Ford F-150	36,000
Replace PW-1850 2001 Freightliner Truck with Mack Dump Truck	169,400
Replace PW-9646 2001 Ford F-450 with Ford F-450	65,000
Replace PW-4282 1999 Sterling Dump Truck Mack with Mack Dump Truck	169,400
Replace PW-1014 2000 Dorsey Dump Trailer with Warren Dump Trailer	44,048
Replace PW-0007 2004 Gradall Excavator with Gradall	470,899
Replace PW-2299 2011 Kaiser Excavator with Kaiser Excavator	462,735
Replace PW-2007 Eager Beaver Trailer with Felling Trailer FT-2-PL-HT	100,000
Addition to Fleet: 2021 Ford F-450	65,000
Enclosed Trailer - Hazmat Spills	5,000
Total	\$ 1,903,216

CITY OF PORT ST. LUCIE
STORMWATER UTILITY FUND - #401
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Public Works - Greenbelt Waterway -- #412700
 Robert Sweeney, Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 606,726	\$ 483,878	\$ 496,512	\$ 512,317
Operating Expenses	4,562,047	5,201,413	5,415,944	5,524,633
Capital Outlay	0	332,100	346,000	72,400
Total	\$ 5,168,773	\$ 6,017,391	\$ 6,258,456	\$ 6,109,350

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Manager	0.50	0.50	0.50	0.50
Supervisor	0.50	0.50	0.50	0.50
Inspector	2.50	1.50	1.50	1.50
Landscape Inspector	0.00	0.50	0.50	0.50
Aquatic Control Inspector	0.00	0.50	0.50	0.50
Equipment Operator	0.50	1.00	1.00	1.00
Equipment Operator III	0.00	0.50	0.50	0.50
Irrigation Technician	0.50	0.50	0.50	0.50
Maintenance Technician	1.00	0.00	0.00	0.00
Maintenance Worker	0.00	0.00	0.00	0.00
Total	5.50	5.50	5.50	5.50

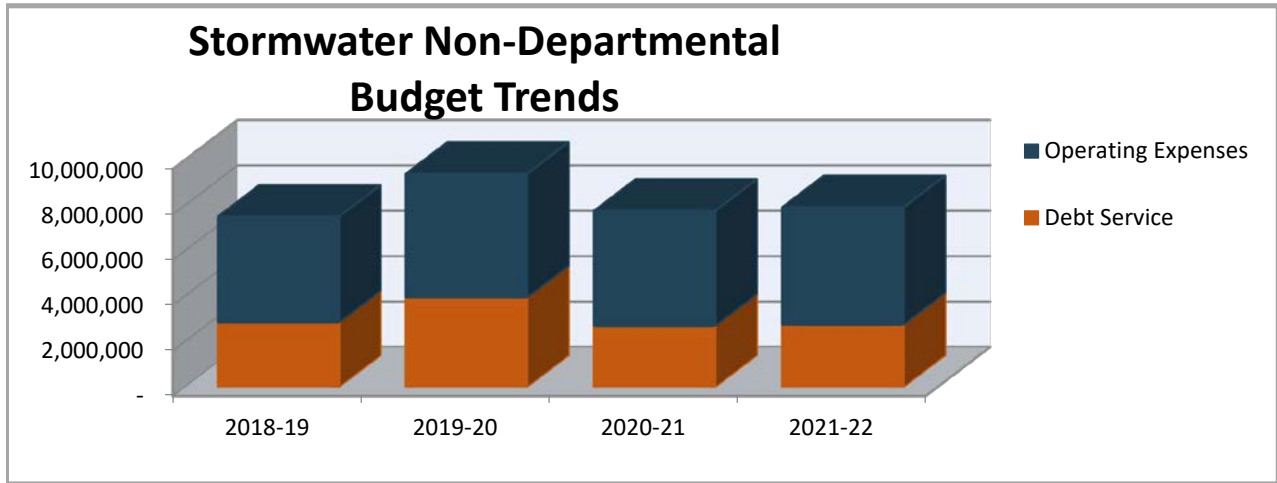
(Note -- 50% of 11 Positions)

CAPITAL OUTLAY:

Replace PW-6015 2005 Ford F-150	\$ 36,000
Replace PW-2208 Ford F250 Utility Body	50,000
Addition to fleet: 2020 Grapple Truck	260,000
Total	\$ 346,000

CITY OF PORT ST. LUCIE
STORMWATER UTILITY FUND - #401
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Non Departmental -- #419900



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED	2021-22 PROJECTED *****
Operating Expenses	\$ 4,659,719	\$ 5,449,692	\$ 5,067,423	\$ 5,168,771
Administrative Charge	-	-	-	-
Debt Service	2,857,419	3,960,159	2,707,060	2,761,201
Total	\$7,517,138	\$ 9,409,851	\$7,774,483	\$7,929,973

CAPITAL OUTLAY: N/A



Building Permit Fund

This is a special revenue fund that reports the financial activity of the Building Department. By tracking the financial activity of the one department isolated in this single fund, the revenues (permits fees, etc.) can be compared to the cost of their work, with the rates being set accordingly.

Major Revenue Source

This fund's largest single revenue, Building Permit Fees, which is directly driven by construction activity. New construction activity continues to increase, bringing increased pressure on the Building Department. Permit Fee Revenue continues to be very strong as the building market expands. The projected fund

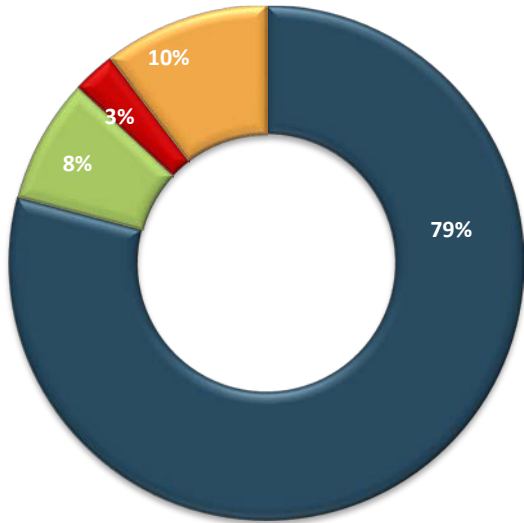
balance will remain at a healthy standard above the stated policy of 50%. This higher level of fund balance has helped to stabilize the Building Department during the years of falling revenue.

Expenditure Trends

Salaries and benefits make up 70% to 80% of this fund's expenditures, which accounts for personnel services to keep the community safe. With the climb in revenues and the proposed added positions increasing the expenditures of the fund is projected to break even during or slightly better during the five-year planning horizon. The policy required 50% financial contingency

CITY OF PORT ST. LUCIE BUILDING FUND ADOPTED BUDGET – FY 2020-21

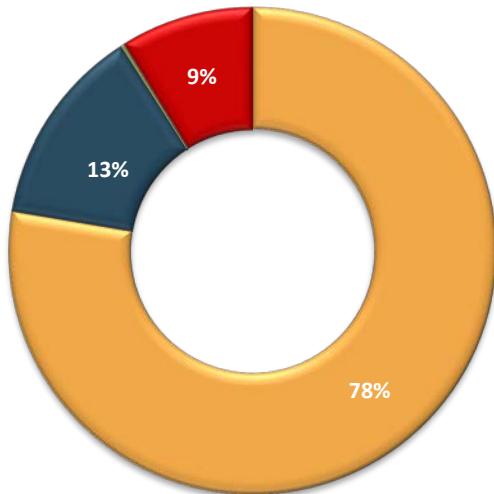
FY 20-21 SOURCES



Beginning Reserve	\$20,925,852
Revenue Sources	Amount
Building Permit Fees	\$8,121,507
Plan Review Fees	800,000
Licensing Fees	275,000
Misc. Revenues	1,067,688
Total	\$10,264,195

■ Building Permit Fees ■ Plan Review Fees ■ Licensing Fees ■ Misc. Revenues

FY 20-21 USES

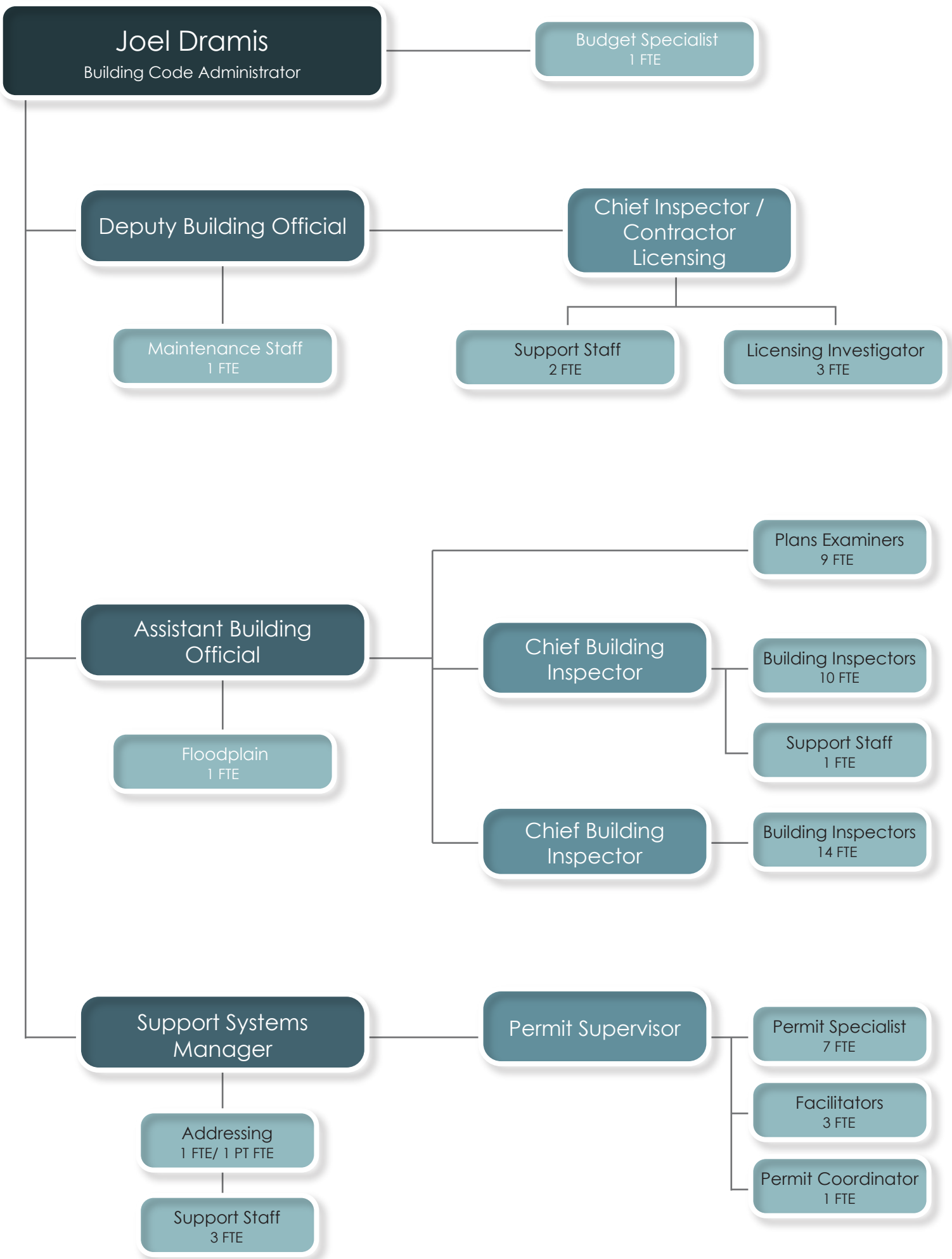


Expenditures by Function	Amount
Personal Services	\$7,778,245
Operating Expenses	1,421,675
Capital Outlay	142,600
Internal Charges	921,675
Total	\$10,264,195

■ Personal Services ■ Operating Expenses ■ Capital Projects ■ Internal Charges



“A City for All Ages”





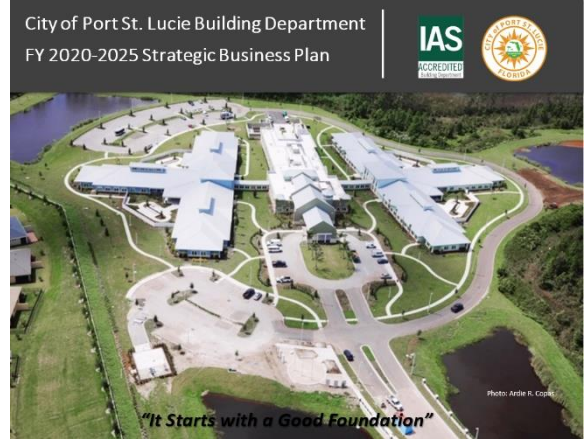
Building Department

Fund # 110-2405, 2410, 2415, 2420, 2425

FY 2020/21 BUSINESS PLAN: OVERVIEW

The mission of the Port St. Lucie Building Department is to promote, protect, and improve the health, safety, and welfare of the citizens of the city by enforcing the technical codes of the City through the coordination of the inspections, permitting, and licensing divisions of the Building Department within the fiscal restraints of the department budget.

The Building Department has developed a five-year Strategic Business Plan in alignment with the City’s Strategic Plan. The work of the Building Department advances the City of Port St. Lucie’s Strategic Plan goals of a **Safe, Clean and Beautiful City**, fosters **Vibrant Neighborhoods**, supports a **Diverse Economy and Employment Opportunities**, ensures **High Quality Infrastructure and Facilities** and contributes to a **High-Performance Government Organization**.



FY 2019/20 BUILDING DEPARTMENT GOALS & ACCOMPLISHMENTS

Specifically, in FY 2019-2020, the Department accomplished the following:

Supporting a Diverse Economy and Employment Opportunities, Vibrant Neighborhood and High-Quality Infrastructure and Facilities:

- Single family permitting in planned communities continues to grow in comparison to scattered lot development.
- Added Remote-Virtual Inspections to list of tools that can be used for certain inspection types.
- Continuing development of an online commercial permit tracking system (Project FUSION) that is currently 98% complete.
- Submitted a complete rewrite of City Ordinance 150 to City Council for approval

Contributed to a High Performing Government Organization through growing customer service:

- Design of a new records storage addition to Building B.
- Developed and implemented a Building Department Mentorship Program to continue to grow the future expertise of the department. Increased participation in program by 25%.
- Advanced the City’s organizational vision of *national recognition as a City providing superior services through a diverse, empowered and visionary City team* through creating and providing training for other building officials.
- Addition of 40 permit types to online permits

FY 2020/21 BUILDING DEPARTMENT GOALS & INITIATIVES

In FY 20-21, the Building Department will continue to grow as a national leader and advance the Strategic Plan through the following goals, initiatives and projects:

Supporting a Diverse Economy and Employment Opportunities, Vibrant Neighborhood and High-Quality Infrastructure and Facilities:

- Develop and teach training classes at the 2021 Building Officials Association Conference.
- Work with neighboring jurisdictions to work on unifying technology efforts.
- Re-write remaining portion of City Ordinance 150 as related to contractor licensing and misc. fees
- Implementation of the 7th Edition of the Florida Building Code
- Develop and teach a class for Realtors in St. Lucie County.
- Participate in State Associations and BCAIB meetings.
- Complete permit journey tracking report.
- Maintain Building Department Accreditation.
- Complete the BCEGS study from the Insurance Services Office (ISO)
- Develop and teach class at Florida League of Cities
- Conduct a fee comparison with benchmark cities
- Expand Virtual Inspection technology
- Visit neighboring jurisdictions to observe, exchange ideas and processes
- Add covered walkway to south side of Building B
- Begin design of parking lot, phase III
- Provide education at HOA's and civic organizations, upon request.
- Add covered pavilion on west side of building
- Renovation of house on Belvedere
- Add plumbing inspector and plumbing plans examiner internship programs

Contribute to a High Performing Government Organization:

- Provide greater efficiency and effectiveness of the team through remodeling the plan review area to accommodate additional staff and facilitate electronic plan reviews and remodeling the inspection division.
- Update and teach real estate professionals through the Realtor Assist Program.
Institute virtual inspection services for some building inspection types.

CITY OF PORT ST. LUCIE BUILDING DEPARTMENT FY 2020/21 PERFORMANCE MEASURES AND SCORECARD						
	City Council Strategic Goal (s)	Key Performance Measures Building Department	2017/18 Results	2018/19 Results	2019/2020 Results	2020/2021 Target
WORKLOAD MEASURES	Goal 1: Safe, Clean and Beautiful; Goal 2: Vibrant Neighborhoods; Goal 5: High Quality Infrastructure and Facilities	Single Family Permits Issued	1,942	2,639	3, 379	2,700
	1, 2 & 5	Multi-Family Permits	297	127	34	200

		Issued				
	1, 2 & 4, Diverse Economy and Employment Opportunities	Commercial Permits Issued	244	273	215	275
	1, 2 & 5	Miscellaneous & Sub Permits Issued	20,021	36,705	47,546	32,000
	1, 2 & 5	CO's Issued	1,687	2,356	3,109	2,500
	1, 2 & 5	Plans Reviewed & Approved	14,021	17,617	18,683	15,000
	1, 2 & 5	Licenses Applied for	651	598	716	650
	1, 2 & 5	Licenses Investigations	5,592	4,698	4,368	5,500
	1, 2 & 5	Total Dwelling Units	2,239	2,200	3,413	2,600
EFFICIENCY MEASURES	1, 2 & 5	Number of Plans Reviewed per Plans Examiner	2,003	1,957	2,075	2,000
	1, 2 & 5	Number of Permits Applications per Permit Clerk	3,565	4,416	4,746	2,800
	1, 2 & 5	Number of License Investigations per Investigator	1,398	1,566	1,456	1,500
EFFECTIVENESS MEASURES	1, 2 & 5	*Customer Satisfaction Survey for Permits	8.9	9.3	9.1	9.6
	1, 2 & 5	*Customer Satisfaction survey for Inspections	9.1	9.4	9.0	9.6
	1, 2 & 5	*Customer Satisfaction survey for Plan Review	9.2	9.1	9.5	9.6

Note: * Per the International Accreditation Service Building Departments rarely receive ratings over 7.0.

CITY OF PORT ST. LUCIE
BUILDING DEPARTMENT OPERATING FUND #110
ADOPTED BUDGET - FY 2020-21

	AUDITED 2018-2019	BUDGET 2019-2020	ESTIMATED 2019-2020	ADOPTED 2020-2021	PROJECTED 2021-2022

Beginning Undesignated Reserve	\$ 16,830,193	\$ 19,065,151	\$ 19,065,151	\$ 20,925,852	\$ 20,925,852
REVENUES & SOURCES:					
Building Permit Fees	\$ 8,958,564	\$ 6,924,099	\$ 8,149,328	\$ 8,121,507	\$ 7,635,432
Plan Review Fees	899,502	750,000	772,754	800,000	720,000
Licensing Fees	323,520	250,000	299,933	275,000	25,000
Sign Permit Fees	-	-	-	-	-
Misc. Revenues	1,175,999	1,098,694	1,026,764	1,067,688	1,066,531
Use of Reserves	-	0	0	-	1,479,402
Fund Transfers	-	-	-	-	-
TOTAL	\$ 11,357,585	\$ 9,022,793	\$ 10,248,778	\$ 10,264,195	\$ 10,926,365
EXPENDITURES:					
Personal Services	\$ 5,968,699	\$ 7,006,933	\$ 6,467,187	\$ 7,778,245	\$ 8,019,609
Operating Expenses	1,362,995	1,195,518	1,039,567	1,431,275	1,464,159
Capital Outlay	990,022	23,000	83,979	133,000	50,000
Internal Charges	758,083	758,083	758,083	831,703	848,337
Fund Transfer to 440 - ECM Loan & GF	42,830	39,259	39,259	89,972 *	544,259
TOTAL	\$ 9,122,628	\$ 9,022,793	\$ 8,388,075	\$ 10,264,195	\$ 10,926,365
SURPLUS <DEFICIT>	\$ 2,234,958	\$ -	\$ 1,860,701	\$ -	0
Designated Reserve 50% - Per Council Policy	\$ 3,665,847	\$ 4,101,226	\$ 3,753,377	\$ 4,604,760	\$ 4,741,884
Projected Fund Balance					
Designated	\$ 3,665,847	\$ 4,101,226	\$ 3,753,377	\$ 4,604,760	\$ 4,741,884
Undesignated	15,399,304	14,963,925	17,172,475	16,321,092	16,183,968
USE of Undesignated	-	-	-	-	(1,479,402)
	\$ 19,065,151	\$ 19,065,151	\$ 20,925,852	\$ 20,925,852	\$ 19,446,450

Note: (1) Building Department is reviewing fee structure. FY 20-21 and FY 2021-22 is based on a reduction in fees. (2) Fund transfer includes repayment of ECM loan from Utilities (retrofit of building for efficiency measures), and \$50,000 transfer in FY 20-21 and \$505,000 in FY 2021-22 for CIP Projects.

CITY OF PORT ST. LUCIE
BUILDING DEPARTMENT FUND REVENUES
ADOPTED BUDGET - FY 2020-21

	AUDITED 2018-2019	BUDGET 2019-2020	ESTIMATED 2019-2020	ADOPTED 2020-2021	PROJECTED 2021-2022	

<u>OPERATING REVENUES</u>						
322.000 Building Permits *	\$ 8,957,764	\$ 6,919,099	\$ 8,149,328	\$ 8,121,507	\$ 7,635,432	1
322.005 Building Permits-Overtime	800	5,000	0	0	0	
322.012 FBC Surcharge	13,552	10,000	11,586	13,500	12,825	
322.015 1% Education Building Permits	20,199	15,000	13,539	15,000	14,250	
322.050 Plan Review Fees	899,502	750,000	772,754	800,000	720,000	
322.105 New Radon City	10,361	9,133	9,014	9,407	9,400	
324.732 Building Dep. - 1% Admin.	323,520	250,000	299,933	275,000	25,000	
Totals	<u>\$ 10,225,698</u>	<u>\$ 7,958,232</u>	<u>\$ 9,256,153</u>	<u>\$ 9,234,414</u>	<u>\$ 8,416,907</u>	
<u>NON-OPERATING REVENUES</u>						
341.902 Sale of Maps, etc.	\$ 20.00	\$ -		\$ -	\$ -	
354.110 Building Record	1,511	1,200	1,600	1,500	1,500	
354.116 Code Collection	-	-	-	-	-	
354.300 Violation of Local Ordinance	121,770	85,000	121,163	85,000	85,000	
354.310 Contractors Lien	178			-	-	
354.315 Contractors Lien Collection	2,569	6,500	5,043	3,500	3,500	
354.400 Building Lien Admin Fee	15,928	12,500	19,197	12,500	12,500	
354.5 Building Lien Fine Fee	101,071	100,000	90,528	100,000	100,000	
361.000 Interest Inc.	-	-	-	-	-	
361.100 Interest- Cash	500,640	450,000	384,417	400,000	400,000	
361.103 Interest- Code	9,739	10,000	13,000	7,500	7,500	
362.429 Rental Income	171,547	191,361	229,538	165,056	165,056	
365.900 Other Scrap or Surplus	6,100	2,500	-	2,500	2,500	
366.308 Contractor Contribution	-	-	-	-	-	
367.003 Unrealized Appreciation	-	-	-	-	-	
367.200 Competency Cards	191,549	200,000	112,890	225,000	225,000	
369.001 Misc. Rev.	7,778	5,000	15,000	5,000	5,000	
369.925 Service Fee-Bad Cks.	1,489	500	250	500	500	
369.971 Trust Fund-ICMA	-	-	-	-	-	
369.988 Visa Procurement Rebate	-	-		21,725	22,000	
Totals	<u>\$ 1,131,888</u>	<u>\$ 1,064,561</u>	<u>\$ 992,625</u>	<u>\$ 1,029,781</u>	<u>\$ 1,030,056</u>	
<u>NON-REVENUES</u>						
381.001 Interfund Transfer	\$ -	\$ -		\$ -	\$ -	
381.605 Interfund Transfer - Rebate	-	-		-	-	
384.440 ECM Loan Proceeds	-	-		-	-	
389.000 Use of Reserves	-	-		-	1,479,402	
Totals	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,479,402</u>	
FUND TOTALS	<u><u>\$ 11,357,585</u></u>	<u><u>\$ 9,022,793</u></u>	<u><u>\$ 10,248,778</u></u>	<u><u>\$ 10,264,195</u></u>	<u><u>\$ 10,926,365</u></u>	

Note: Building Department is reviewing the current fee structure - the FY19-20 and FY20-21 revenue is based on a reduction in fees.

CITY OF PORT ST. LUCIE
BUILDING DEPARTMENT FUND EXPENDITURE SUMMARY
ADOPTED BUDGET - FY 2020-21

	AUDITED 2018-2019 *****	BUDGET 2019-2020 *****	ESTIMATED 2019-2020 *****	ADOPTED 2020-2021 *****	%INCR %<DECR> *****	PROJECTED 2021-2022 *****
240500 ADMINISTRATION						
Personal Services	\$ 1,055,616	\$ 1,242,969	\$ 1,298,516	\$ 1,442,760	16.1%	\$ 1,486,093
Operating Expense	1,028,530	787,213	791,848	966,951	22.8%	988,034
Capital Outlay	886,102	-	35,133	-	N/A	-
TOTAL	2,970,247	2,030,182	2,125,497	2,409,711	18.7%	2,474,127
241000 LICENSING						
Personal Services	560,738	534,590	507,574	634,392	18.7%	659,740
Operating Expense	47,118	61,086	44,903	61,867	1.3%	63,521
Capital Outlay	-	23,000	23,000	25,000	8.7%	-
TOTAL	607,855	618,676	575,477	721,259	16.6%	723,261
241500 PERMITTING						
Personal Services	595,738	691,416	688,546	860,985	24.5%	886,842
Operating Expense	62,605	131,357	37,500	134,995	2.8%	137,840
Capital Outlay	0	0	0	-	N/A	-
TOTAL	658,343	822,773	726,046	995,980	21.1%	1,024,682
242000 FIELD INSPECTIONS						
Personal Services	2,857,121	3,256,487	3,005,313	3,379,057	3.8%	3,481,565
Operating Expense	191,760	171,830	144,934	196,949	14.6%	202,545
Capital Outlay	103,920	0	25,846	108,000	N/A	50,000
Other Non- Operating	-	-	-	-	N/A	-
TOTAL	3,152,802	3,428,317	3,176,093	3,684,006	7.5%	3,734,110
242500 PLANS REVIEW						
Personal Services	856,205	1,281,471	967,238	1,461,051	14.0%	1,505,370
Operating Expense	32,982	44,032	20,382	70,513	60.1%	72,219
Capital Outlay	0	0	0	-	N/A	-
TOTAL	889,187	1,325,503	987,620	1,531,564	15.5%	1,577,588
419900 Non-Departmental						
Personal Services	43,281	-	-	-	N/A	-
Internal Charges	758,083	758,083	758,083	831,703	N/A	-
Debt Service - ECM Loan	-	-	-	-	N/A	-
TOTAL	801,364	758,083	758,083	831,703	N/A	-
TOTALS						
Personal Services	5,968,699	7,006,933	6,467,187	7,778,245	11.0%	8,019,609
Operating Expense	1,362,995	1,195,518	1,039,567	1,431,275	19.7%	1,464,159
Capital Outlay	990,022	23,000	83,979	133,000	478.3%	50,000
Internal Charges	758,083	758,083	758,083	831,703	N/A	848,337
Interfund Transfers	42,830	39,259	39,259	89,972	129.2%	544,259
TOTAL	9,122,628	9,022,793	8,388,075	10,264,195	13.8%	10,926,365
BUILDING DEPT. FUND	\$ 9,122,628	\$ 9,022,793	\$ 8,388,075	\$ 10,264,195	13.8%	\$ 10,926,365
Designated Reserve 50%-Per Council Policy	\$ 3,665,847	\$ 4,101,226	\$ 3,753,377	\$ 4,604,760	25.6%	\$ 4,741,884

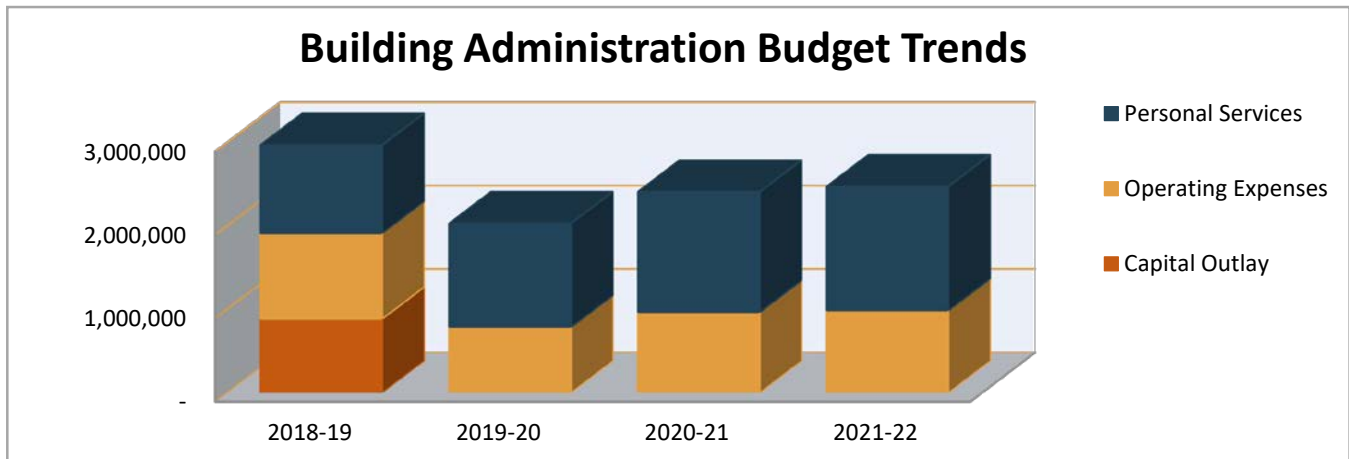
CITY OF PORT ST. LUCIE
BUILDING DEPARTMENT FUND # 110 - CAPITAL OUTLAY
ADOPTED BUDGET - FY 2020-21

ADOPTED
FY 2020-21

2410	<u>LICENSING</u>		
	Replace B-19 8802 with F-150 Pickup Truck	\$	25,000
		Total \$	<u>25,000</u>
2420	<u>INSPECTIONS</u>		
	Replace B-0827 2005 Ford Escape with Ford F-150	\$	27,000
	Replace B-0828 2005 Ford Escape with Ford F-150		27,000
	Replace B-0830 2005 Ford Escape with Ford F-150		27,000
	Replace B-0822 2005 Ford Escape with Ford F-150		27,000
		Total \$	<u>108,000</u>
 BUILDING DEPARTMENT FUND TOTALS			
		<u>\$</u>	<u>133,000</u>

CITY OF PORT ST. LUCIE
BUILDING DEPARTMENT FUND - #110
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Building Department - Administration -- #240500
 Joel Dramis, Building Official



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 1,055,616	\$ 1,242,969	\$ 1,442,760	\$ 1,486,093
Operating Expenses	1,028,530	787,213	966,951	988,034
Capital Outlay	886,102	-	-	-
Total	\$ 2,970,247	\$ 2,030,182	\$ 2,409,711	\$ 2,474,127

STAFFING SUMMARY:

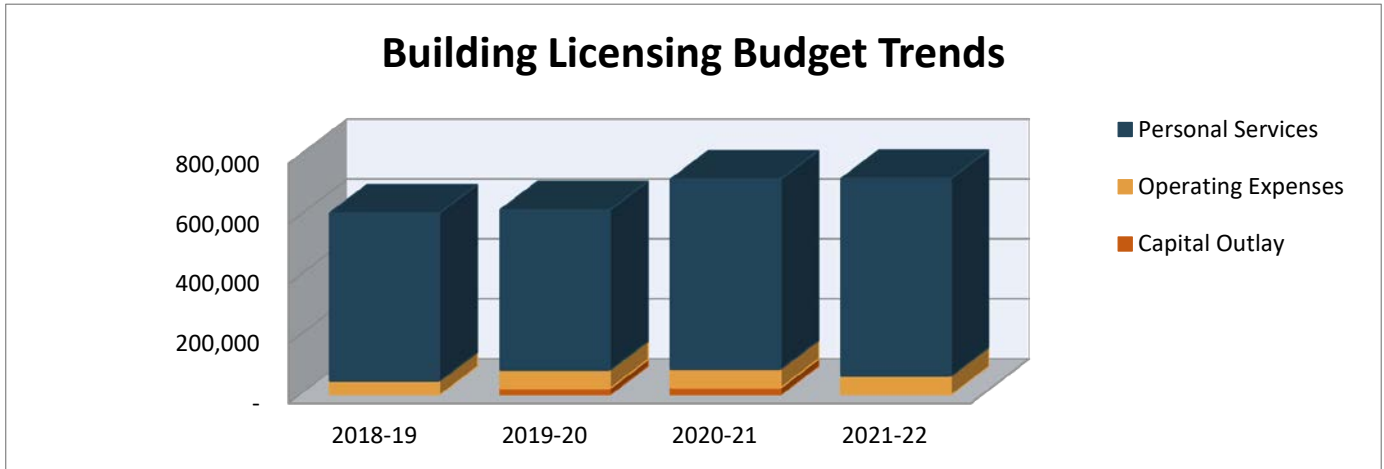
(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Building Official	1.00	1.00	1.00	1.00
Assistant Building Official	1.00	1.00	1.00	1.00
Deputy Director	1.00	1.00	1.00	1.00
Manager	1.00	1.00	1.00	1.00
Budget Specialist	1.00	1.00	1.00	1.00
Administrative Assistant	2.00	2.00	2.00	2.00
Maintenance Worker	1.00	1.00	1.00	1.00
Office Assistant	1.00	1.00	2.00	2.00
Records Specialist	0.00	0.00	0.00	0.00
Electronic Permit Specialist	1.00	1.00	1.00	1.00
Address Technician	1.50	1.50	1.50	1.50
Contractual	0.31	0.31	0.31	0.31
Building Outreach Specialist	0.00	1.00	1.00	1.00
Floodplain Coordinator	0.00	1.00	1.00	1.00
Total	11.81	13.81	14.81	14.81

CAPITAL OUTLAY: N/A

CITY OF PORT ST. LUCIE
BUILDING DEPARTMENT FUND - #110
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:

Building Department - Licensing -- #241000
 Joel Dramis, Building Official



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 560,738	\$ 534,590	\$ 634,392	\$ 659,740
Operating Expenses	47,118	61,086	61,867	63,521
Capital Outlay	-	23,000	25,000	-
Total	\$ 607,855	\$ 618,676	\$ 721,259	\$ 723,261

STAFFING SUMMARY:

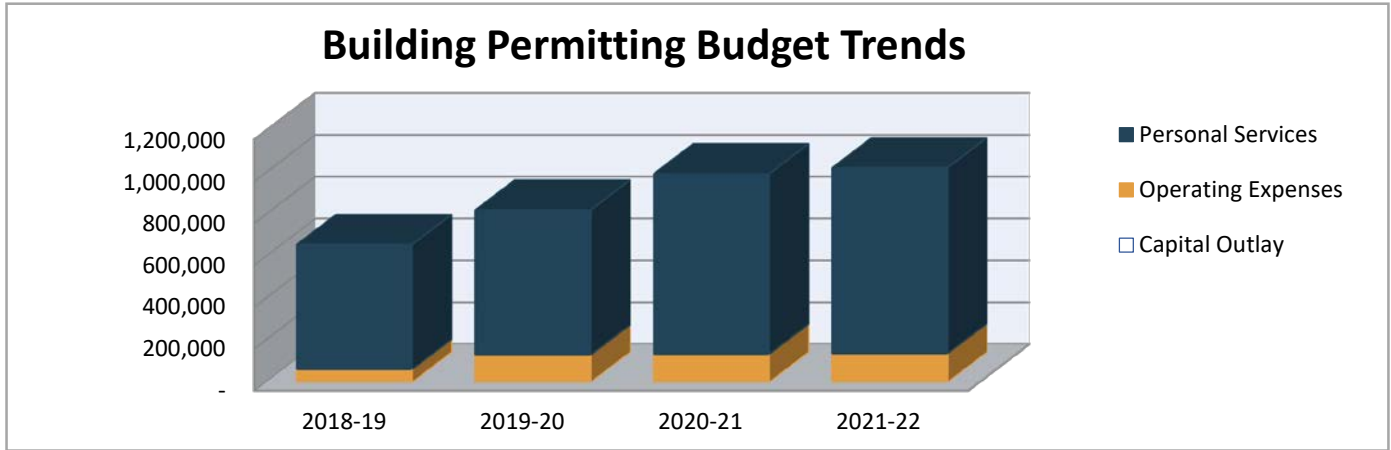
(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Chief Inspector	1.00	1.00	1.00	1.00
Licensing Investigator	3.00	4.00	4.00	4.00
Contract Coordinator	1.00	1.00	1.00	1.00
Customer Specialist	1.00	1.00	1.00	1.00
Total	6.00	7.00	7.00	7.00

CAPITAL OUTLAY:

Replace (1) F-150 Pickup Truck	\$ 25,000
Total	\$ 25,000

CITY OF PORT ST. LUCIE
BUILDING DEPARTMENT FUND - #110
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Building Department - Permitting -- #241500
 Joel Dramis, Building Official



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 595,738	\$ 691,416	\$ 860,985	\$ 886,842
Operating Expenses	62,605	131,357	134,995	137,840
Capital Outlay	-	-	-	-
Total	\$ 658,343	\$ 822,773	\$ 995,980	\$ 1,024,682

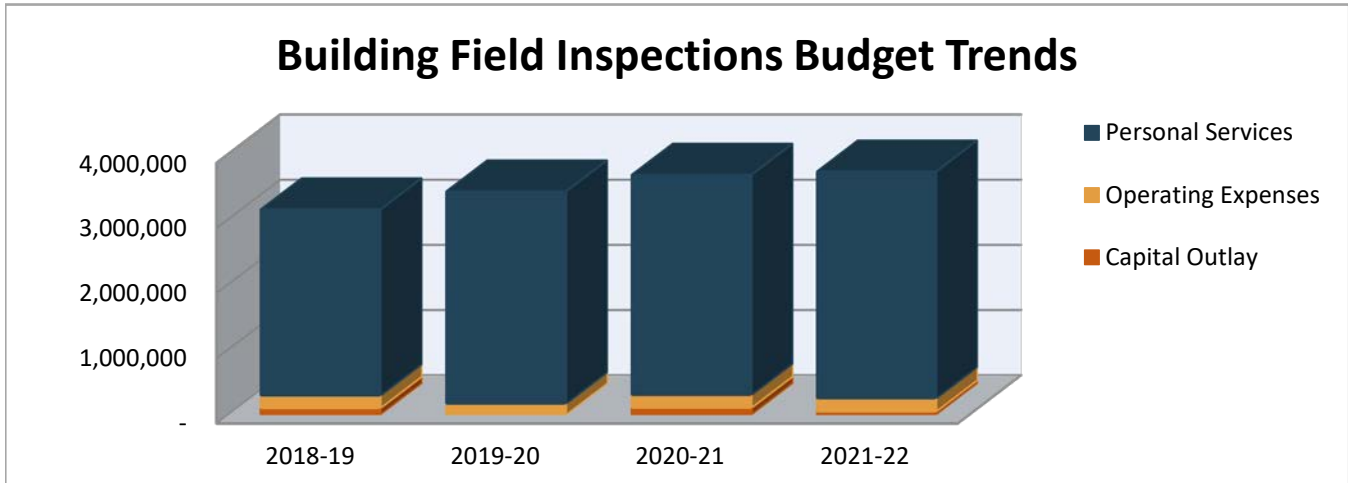
STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Permit Supervisor	1.00	1.00	1.00	1.00
Permit Facilitator	1.00	1.00	1.00	1.00
Inspections Facilitator	2.00	2.00	2.00	2.00
Permit Coordinator	1.00	1.00	1.00	1.00
Permit Specialist	4.00	7.00	7.00	7.00
Total	9.00	12.00	12.00	12.00

CAPITAL OUTLAY: N/A

CITY OF PORT ST. LUCIE
BUILDING DEPARTMENT FUND - #110
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Building Department - Field Inspections -- #242000
 Joel Dramis, Building Official



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 2,857,121	\$ 3,256,487	\$ 3,379,057	\$ 3,481,565
Operating Expenses	191,760	171,830	196,949	202,545
Capital Outlay	103,920	-	108,000	50,000
Total	\$ 3,152,802	\$ 3,428,317	\$ 3,684,006	\$ 3,734,110

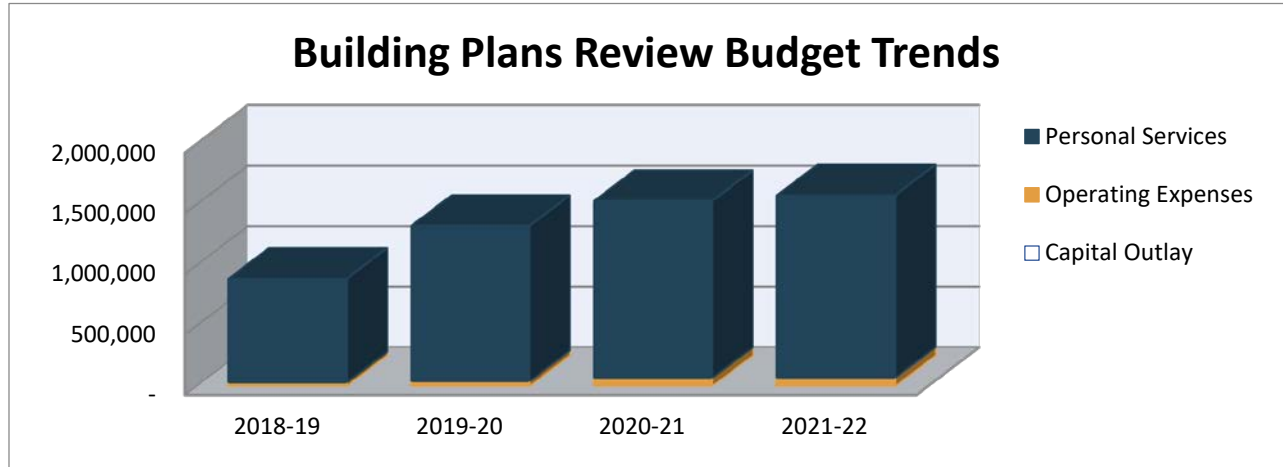
STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Chief Inspector	2.00	2.00	2.00	2.00
Building Inspector	17.00	17.00	19.00	19.00
Licensing Investigator	1.00	0.00	0.00	0.00
Plumbing Inspector	1.00	1.00	1.00	1.00
Plans Examiner	6.00	6.00	6.00	6.00
Permit Specialist	1.00	1.00	1.00	1.00
Inspections Coordinator	1.00	1.00	1.00	1.00
Total	29.00	28.00	30.00	30.00

CAPITAL OUTLAY:	Replace (4) F-150 Pickup Trucks @ \$27,000 each	\$ 108,000
		Total \$ 108,000

CITY OF PORT ST. LUCIE
BUILDING DEPARTMENT FUND - #110
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Building Department - Plans Review -- #242500
 Joel Dramis, Building Official



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 856,205	\$ 1,281,471	\$ 1,461,051	\$ 1,505,370
Operating Expenses	32,982	44,032	70,513	72,219
Capital Outlay	-	-	-	-
Total	\$ 889,187	\$ 1,325,503	\$ 1,531,564	\$ 1,577,588

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Chief Inspector	1.00	1.00	2.00	2.00
Building Inspector	1.00	1.00	1.00	1.00
Plans Examiner	8.00	9.00	10.00	10.00
Permit Specialist	1.00	0.00	0.00	0.00
Total	11.00	11.00	13.00	13.00

CAPITAL OUTLAY: N/A



Utility Systems Fund

The Utility Systems Fund provides high quality services to all citizens in the City. The Fund provides water, sewer, and reuse water. The sewer services are a mix of a gravity fed system (requiring less maintenance which equals less costs for operations) and a vacuum pump system employing grinders at individual houses (a very maintenance intensive system inherited from the now defunct General Development Corporation which equates to high cost for operations). The Utility Systems Fund is trying to build up cash reserves to maintain the high cost systems. The Fund is experiencing rapid growth as building continues to improve both for residential and commercial. Staffing is being evaluated each year and positions are being added to keep up with the rapid expansion of the Utility Systems Department.

Major Revenue Source

The Utility Systems Operating Fund is funded primarily by the users of the system. The City has seen significant population growth over the last decade, the influx of new residents creates numerous opportunities in capital investment infrastructure projects, while boosting operating revenues.

Expense Trends

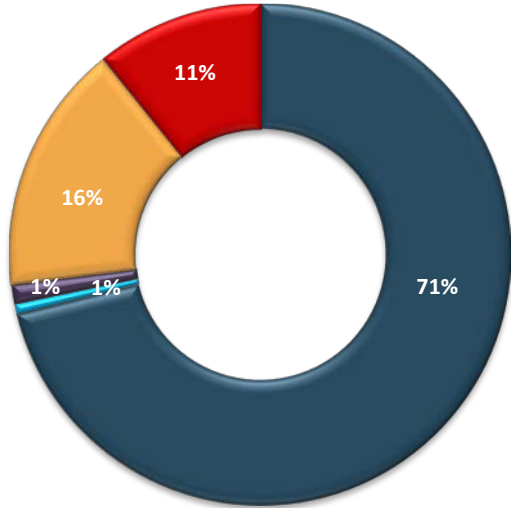
The majority of the Utility Systems costs are in capital expansion, debt retirement, and operations which account for approximately 60% of the fund's expenses. Salaries and benefits make up the remaining 40% of the cost of the fund. The Fund's operations show a relatively stable level of cost for personal services and operating categories of expense. The Utility Systems is embarking on an aggressive capital improvement plan to keep abreast of the growing needs within our community.

Long-Range Model

The five-year outlook considers customer growth and costs are shown to be relatively flat into the future. With these assumptions, the fund balance will grow in all future years. The fund will have a fund balance that meets the policy of 17% of expenses during the planning horizon. The test for debt service coverage shows sufficient revenue for the current year and the coverage will be met through the future years meaning operating revenues. And when the rate increase is implemented, there will be sufficient funds for the debt service requirement.

CITY OF PORT ST. LUCIE UTILITY SYSTEMS FUND ADOPTED BUDGET – FY 2020-21

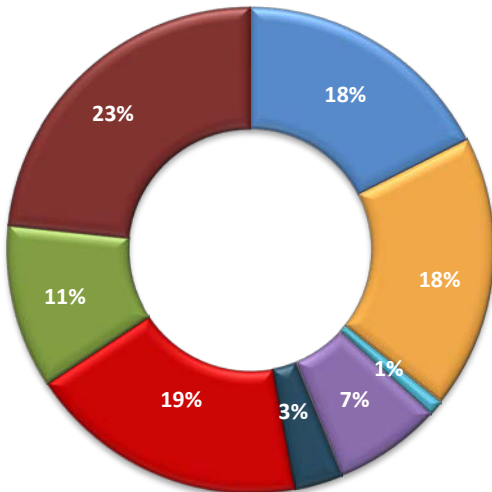
FY 20-21 SOURCES



■ Operating Revenues ■ Interest Income ■ Other/Misc.
■ Use of Reserves ■ Fund Transfers

Beginning Reserve	\$43,877,946
Revenue Sources	Amount
Operating Revenues	\$100,987,251
Interest Income	914,000
Other/Misc.	1,730,471
Use of Reserves	22,966,570
Fund Transfers	15,288,764
Total	\$141,887,056

FY 20-21 USES

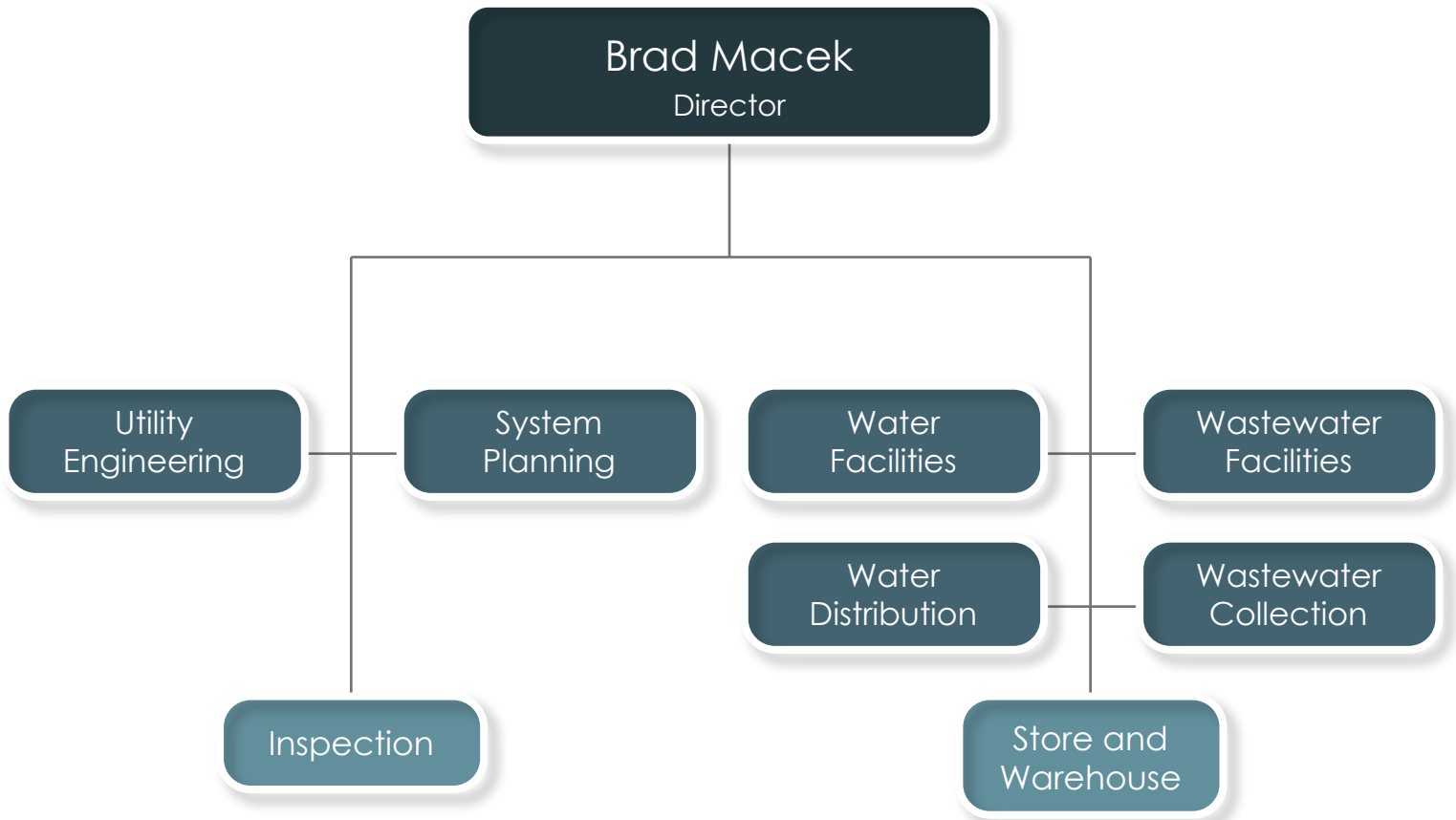


■ Personal Services ■ Operating Expenses ■ Capital Projects
■ Connection Fee ■ Internal Charges ■ Debt Service
■ Fund Transfer ■ Reserves

Expenditures by Function	Amount
Personal Services	\$24,866,408
Operating Expenses	25,798,598
Capital Outlay	1,449,368
Internal Charges	4,569,468
Connection Fee Expenses	10,096,500
Debt Service	26,489,463
Fund Transfer	15,487,200
Reserves	33,130,051
Total	\$141,887,056
Designated Reserve	\$53,301,459



“A City for All Ages”





UTILITY SYSTEMS DEPARTMENT

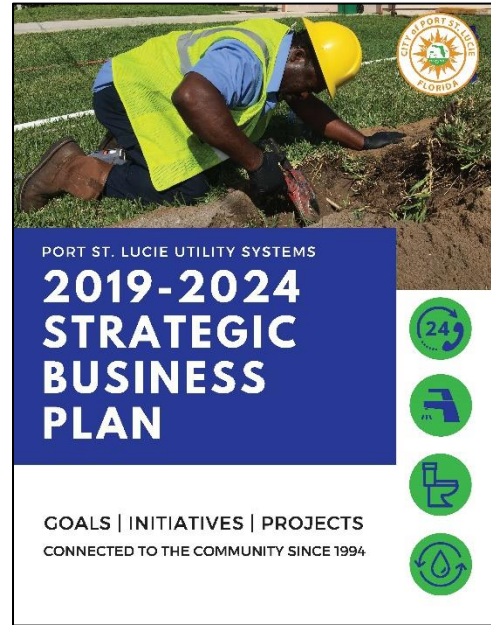
Fund #134000

FY 2020-21 BUSINESS PLAN: OVERVIEW

Overview

The Utility Systems Department is the primary provider of water and sewer services to businesses and residents in Port St. Lucie along with a portion of the surrounding unincorporated St. Lucie County. The City’s Utility employees are dedicated to protecting the local environment and natural water resources while working to build long-term relationships with customers through our professional approach and innovation, effective management, and our emphasis on exceptional customer support and service.

The Department’s function is to provide the highest quality of water, wastewater and reclaimed water service in the most efficient and cost-effective way possible to all customers. The goal is to continue to lead the water and wastewater utilities industry with innovative operating and maintenance processes, developed through training and engineering, while insuring the safety of our employees and the health, safety and welfare of its more than 78,000 customers.



FY 2019/20 UTILITY SYSTEMS DEPARTMENT GOALS & INITIATIVES

The Utility Systems Department developed a five-year Strategic Business Plan in alignment with the City’s Strategic Plan. The work of the Utility Systems Department advances the City of Port St. Lucie’s Strategic Plan goals of **High Quality Infrastructure and Facilities** and contributes to a **High-Performance Government Organization**. Specifically, in FY 2019/20, the Department accomplished the following:

- Area 2 of the St. Lucie River/C-23 Water Quality Restoration Project (WQR) was completed in August 2020. The WQR will store excess fresh water withdrawn from C-23 Canal and captured rainfall. Staff has been pumping from C-23 Canal as limiting conditions in permit are met.
- Increased septic to sewer conversions. Currently on track to complete 450 conversions in FY 2019/20. At the end of August 2020, 68 sewer conversions were pending. Connection Support has been receiving an average of 40 conversion applications per month or what would be around 480 applications for the year. Now that we are almost caught up with the sewer conversions, we are keeping up with what comes through the door.
 - For Fiscal Year 2019-20, the City Council allotted \$100,000 from the General Fund to help fund a residential septic to sewer grant program. Approximately half of those funds have been used to convert 17 septic systems to City sewer in the Sagamore area hot spot area.
- Continue the ongoing process of enhancing our customer service experience through the use of online services and technology.
- Improved Insurance Service Office (ISO) ratings through valve exercising program, fire flow testing, fire hydrant preventative maintenance.
- Utility Engineering accomplished its goal of reducing plan review response time by 5%, or an average of

less than 21 days with fewer response times being higher than desired.

- The grease interceptor program, which began in 2018, met its target of checking every qualifying commercial user within the first year. The Pretreatment Coordinator conducts an average of 6 to 8 inspections a day and each main interceptor 3 to 4 times per year, which equals approximately 1,440 inspections per year. *The Pretreatment Coordinator was on track to meet that goal again, but once COVID-19 hit, many restaurants shut down and inspections were temporarily suspended. As restaurants started to reopen at limited capacity, inspections began again.
- Increased public outreach and education through presentations and community events/facility tours. *Schools closed due to COVID-19 and community events were canceled.

FY 2020/21 UTILITY SYSTEMS DEPARTMENT GOALS & INITIATIVES

In FY20-21, the Utility Systems Department will continue to advance the Strategic Plan through the following:

Goal 1: High Quality Infrastructure & Facilities

Initiatives:

- **Build and foster high quality infrastructure and facilities:**
 - Since the completion of Area 2 in August 2020, the project has held back 351.23 million gallons of water, including rainfall and water pumped from the C-23 Canal. WQR Area 3 construction began in May 2020 and is anticipated to be complete January 2021. The Department will continue to pursue all funding opportunities to advance this Council strategic priority, including submitting applications for the SFWMD Alternative Water Supply Grant; Indian River Lagoon Water Quality Improvement Grant; and FDEP Water Protection Funds for this fiscal year. WQR 4 is currently being designed and permitted. Construction to begin in March 2021 and is anticipated to be completed by December 2021, contingent on funding opportunities.
 - Increase septic to sewer conversions, per the strategic plan. As of August 2020, the department completed 426 conversions in FY 2019/20. At the end of August 2020, 68 sewer conversions were pending completion. Currently the time it takes from when a customer applies to when the sewer conversion is completed is 6-8 weeks. Connection Support received an average of 40 conversion applications per month during FY 2019/20. That would equate to around 480 applications for the year.
 - In accordance with a City Council directive, a written 10-Year Septic to Sewer Conversion Master Plan is being developed. A webpage specific to septic to sewer conversions is also being developed to help answer the public's questions about conversion costs and the availability of grants administered by both the Utility and the Neighborhood Services Dept. that may help a property owner fund their conversion.
 - For Fiscal Year 2020-21, the City Council allotted \$100,000 from the General Fund to help fund a residential septic to sewer grant program. In addition, the Utility was awarded a \$100,000 grant from the Florida Dept. of Environmental Protection for the same purpose. That combined funding will be used to offer grants equal to 50% of the connection fees to owners whose properties are within 50 feet of a water body that ultimately flows to the North Fork of the St. Lucie river, and are located within a Hot Spot identified in the Microbial Source Tracking study.
- **Improve system efficiency:**
 - The department will continue to increase the number of fire flow tests which should result in a positive impact to ISO ratings.
 - Utility Engineering response times for utility plan review will take a maximum of 21 days to complete and will continue to be reduced through efficiencies, supporting a diverse economy and high performing government organization.

Goal 2: High Performing Government Organization

Initiatives:

- **Provide exceptional customer service:** Staff will conduct additional customer service surveys to better understand and respond to customer feedback regarding the provision of drinking water and wastewater services, increasing resident satisfaction with drinking water as monitored by the National Community Survey.
- **Advance innovation and improve cost efficiency:** Track and reduce number of line breaks and the associated number of gallons per spill, which will reduce collection system integrity (CSI)—a value based on AWWA’S formula of (number of pipe failures) / (miles of pipe/100). Continue our preventative maintenance program, which includes Supervisory control and data acquisition system (SCADA) monitoring at 234 of our 265 lift stations. Add SCADA to 1 lift station that is not currently being monitored by SCADA every year. SCADA will be installed at two lift stations by November 2020.
- **Enhance communication and outreach:** Because guest speakers will not be allowed in classrooms in FY20/21, the education program is currently transitioning to virtual lessons and new measures are being developed.
- **Strengthen the future of the Utility through excessive succession planning**
- **Facilitate professional growth and cross-departmental collaboration to encourage high performance**

CITY OF PORT ST. LUCIE FACILITIES MAINTENANCE DEPARTMENT FY 2020/21 PERFORMANCE MEASURES AND SCORECARD						
	City Council Strategic Goal (s)	Key Performance Measures Utility Systems Department	2017/18 Results	2018/19 Results	2019/20 Results	FY 20/21 Target
WORKLOAD MEASURES	5,7	Number of septic to City sewer conversions	525	429	450	600 (400=average connections 200=utilizing proposed grants)
	7	Commercial grease interceptor inspections (new measure)	248	1414	*376	1460
		Provide enhanced customer service experience through use of online services and technology (monthly)	1,428 Emails 150 Chats 18,659 E-bills 500 online requests	1,725 Emails 250 Chats 21,430 E-bills 730 other online requests	2,625 Emails 300 Chats 26,130 E-bills 1,160 other online requests	2,700 Emails 325 Chats 29,000 E-bills 1,250 other online requests
	7	Number of fire flow tests, valves exercised and fire hydrant	42 fire flow tests 1,700 valves	145 fire flow tests 3,626 valves	150 fire flow tests 3,800 valves	160 fire flow tests 4,500 valves

		pm conducted to improve ISO ratings	exercised	exercised 2,244 hydrant pm	exercised 2,600 hydrant pm	exercised 2,900 hydrant pm
	3,6	Number of SLC children reached through educational presentations, Number of events attended representing PSLUSD	1,020 14	1,523 18	*329 *7	*Developing new measures
EFFICIENCY MEASURES	5,7	Number of Sewer Line Breaks	N/A	8	18	<18
		CSI #	N/A	.74	1.67	<1.67
		Number of Gallons Spilled in Total	10,000	19,400	21,960	<21,960
	5,7	Number of Water Line Breaks	62	9	16	<16
		DSI #	5.12	.74	1.32	<1.32
		Number of Gallons Spilled in Total	821,500	378,000	1,191,00	<1,191,100
EFFECTIVENESS MEASURES	1,5	Water withdrawn from C-23 Canal by way of Water Quality Project (new measure)	0 gallons	584 million gallons of water from the C-23 plus rainfall	2.2 billion gallons (upon completion of Area 2)	3.6 billion gallons (upon completion of Area 3)
	7	Utility Engineering plan review response times (new measure)	28 days average	23.9 days average (14% reduction)	less than 21 days (5% reduction)	21 days maximum
	5,7	National Community Survey™: Percent rating drinking water positively	61% ↔	54% ↓	57% ↔	70%
	5,7	National Community Survey™: Percent rating sewer services positively	70% ↔	73% ↔	70% ↔	80%

*Commercial grease interceptor inspections: Many restaurants were shut down due to COVID-19 and inspections were temporarily suspended. As restaurants started to reopen at limited capacity, inspections began again.

*Number of SLC children reached through educational presentations and number of events attended representing PSLUSD: Schools closed due to COVID-19 and community events were canceled. Because guest speakers will not be allowed in classrooms this school year, the education program is currently transitioning to virtual lessons and new measures are being developed.

*Percent approval rating from the annual National Community Survey™ for Port St Lucie through FY 19/20. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower

CITY OF PORT ST. LUCIE
UTILITY SYSTEMS OPERATING FUND # 431
ADOPTED BUDGET - FY 2020-21

	AUDITED 2018-19	BUDGET 2019-2020	ESTIMATED 2019-2020	ADOPTED 2020-2021	PROJECTED 2021-2022

Beginning Undesignated Reserve	\$ 8,734,490	\$ 7,157,570	\$ 7,157,570	\$ 9,329,920	\$ 8,638,028
REVENUES & SOURCES:					
Operating Revenues	\$ 74,693,756	\$ 73,717,561	\$ 76,136,401	\$ 76,460,910	\$ 77,968,640
6% Surcharge	757,211	0	939,923	250,000	250,000
Guaranteed Revenue	172,384	75,000	16,745	2,000	2,000
Interest Income	538,897	286,500	391,363	349,000	273,000
Other/Misc.	1,535,474	1,355,642	1,320,039	1,478,471	1,383,187
Use of Reserves	-	1,502,373	-	691,892	-
Fund Transfers	6,064,979	6,050,166	6,050,166	6,041,227	6,049,509
Financing Proceeds/Other	15,026,357	-	-	-	-
TOTAL	\$ 98,789,058	\$ 82,987,242	\$ 84,854,637	\$ 85,273,500	\$ 85,926,336
EXPENDITURES:					
Personal Services	\$ 20,570,418	\$ 22,351,653	\$ 21,417,168	\$ 23,664,952	\$ 24,392,022
Operating Expenses	14,682,267	16,085,650	14,317,810	17,711,770	18,079,306
Capital Outlay	7,113,675	628,000	3,025,370	1,212,958	361,000
Debt Services	15,389,577	26,614,588	26,614,588	26,489,463	26,423,474
Interfund Transfer - Internal Charges	4,067,351	4,067,351	4,067,351	4,207,157	4,291,300
Depreciation	25,442,691	-	-	-	-
Reserves					3,384,596
Fund Transfer	13,100,000	13,240,000	13,240,000	11,987,200	8,994,638
TOTAL	\$ 100,365,979	\$ 82,987,242	\$ 82,682,287	\$ 85,273,500	\$ 85,926,336
SURPLUS <DEFICIT>	\$ (1,576,920)	\$ 0	\$ 2,172,350	-	(0)
Designated Reserve-Financial Policy 17%	\$ 5,896,003	\$ 6,534,342		\$ 7,034,043	\$ 7,220,126
Designated		\$ 6,534,342	\$ 6,534,342	\$ 7,034,043	\$ 7,220,126
Undesignated		623,228	2,795,578	2,295,877	1,417,902
Use of Reserves		(1,502,373)	-	\$ (691,892)	\$ -
		\$ 5,655,197	\$ 9,329,920	\$ 8,638,028	\$ 8,638,028

CITY OF PORT ST. LUCIE
UTILITY SYSTEMS OPERATING FUND REVENUES
ADOPTED BUDGET - FY 2020-21

	AUDITED 2018-2019 *****	BUDGET 2019-2020 *****	ESTIMATED 2019-2020 *****	ADOPTED 2020-2021 *****	PROJECTED 2021-2022 *****	
<u>OPERATING REVENUES</u>						
343.310	Water	\$ 34,360,834	\$ 34,068,000	\$ 35,048,051	\$ 35,361,500	\$ 36,068,730
343.315	Water Billing Charge	179,680	-	268	-	-
343.510	Sewer	38,559,048	38,250,000	39,330,229	39,400,000	40,188,000
343.311	Guaranteed Revenue-Water	60,738	75,000	5,762	2,000	2,000
343.511	Guaranteed Revenue-Sewer	111,647	-	10,983	-	-
343.515	Billing-Sewer Charge	108,458	-	153,000	2,500	-
343.650	6% Surcharge	757,211	-	939,923	250,000	250,000
341.450	Capital Charge Agreement	19,730	30,000	18,960	15,000	30,000
341.904	Inspection Fees	23,435	-	273,000	250,000	250,000
341.913	Builders at Risk Fee	6,250	15,000	1,875	2,500	2,500
341.968	Customer Generator	290,752	200,000	124,476	150,000	150,000
343.350	Water - Misc.	687,203	700,561	682,622	748,410	748,410
343.352	Water Meter Installation Fee	215,206	150,000	202,115	216,000	216,000
343-356	Backflow Installation	23,078	20,000	19,805	25,000	25,000
343-357	Backflow Testing	3,751	4,000	2,000	5,000	5,000
343.511	Sewer- Guaranteed Revenue	-	150,000	5,000	5,000	5,000
343.550	Sewer - Misc.	1,721	5,000	-	5,000	5,000
343.555	Water Installation/SAD	-	-	-	-	-
343.557	Sewer Step System Install Fee	214,610	125,000	275,000	275,000	275,000
	Subtotal	\$ 75,623,350	\$ 73,792,561	\$ 77,093,069	\$ 76,712,910	\$ 78,220,640
<u>NON-OPERATING REVENUES</u>						
331.501	F.E.M.A. Reimbursement	\$ 10,872	\$ -	\$ 156,447	\$ -	\$ -
334.501	F.E.M.A. Reimbursement	1,812	-	-	-	-
361.000	Interest	-	-	-	1,000	-
361.000	Y2ECM Interest	1,331	1,500	-	-	-
361.077	Interest - 09 Debt Service Rese	142,850	114,000	94,625	85,000	85,000
361.079	Interest	23,713	20,000	-	-	-
361.100	Interest	200,030	125,000	281,582	250,000	175,000
361.123	Interest - Utilities 04 Sinking Fund	-	-	-	-	-
361.132	2012 Util Sinking Fund Int	22,367	10,000	1,815	1,500	1,500
361.144	Interest - 2014 Util. Bonds	15,351	5,000	3,027	1,500	1,500
361.802	Interest - Bond Sinking Fund	133,256	11,000	10,314	10,000	10,000
362.431	Lease - Cell Tower	92,314	94,846	94,846	97,852	97,692
362.432	Lease - Cell Tower	46,647	48,046	48,046	49,446	49,488
362.433	Lease - Cell Tower	87,369	89,656	89,656	92,611	92,345
362.448	Lease - Cell Tower	34,685	35,594	35,594	36,765	36,662
362.449	Lease - Cell Tower	1,678	-	-	-	-
362.450	Lease - Cell Tower	2,186	-	-	-	-
362.451	Crown Castle Sub- Westport	1,755	-	-	-	-
362.452	SLC McCarty Extension Lease	10,000	2,500	-	-	-
365.900	Other Scrap or Surplus	40,020	50,000	80,000	100,000	75,000
365.922	Sale of Surplus	11,243	15,000	100,000	12,000	12,000
369.001	Misc. Rev. - Ins.	185,593	30,000	25,000	30,000	30,000
369.925	Svs Fee - Dishonored Cks.	31,033	25,000	23,500	30,000	25,000
369.926	Penalty for Delinquency	914,209	935,000	589,000	800,000	935,000
369.927	Cancellation Fees	7,200	5,000	4,950	5,000	5,000
369.98	Court Fees	26	-	-	-	-
369.985	Misc. Revenue	20,056	25,000	73,000	25,000	25,000
369.988	Visa Procurement Card	-	-	-	199,797	-
369.989	Cash over and short	143	-	-	-	-
	Subtotal	\$ 2,074,372	\$ 1,642,142	\$ 1,711,402	\$ 1,827,471	\$ 1,656,187
<u>NON-REVENUES</u>						
381.001	Fund Transfer from 001 Fund	\$ 51,406	\$ 42,167	\$ 42,167	\$ 34,505	\$ 42,167
381.104	Fund Transfer from 104 Fund	6,293	3,722	3,722	2,796	3,416
381.110	Fund Transfer from 110 Fund	7,232	4,277	4,277	3,926	3,926
381.605	Fund Transfer from 605 Fund	48	-	-	-	-
381.441	Fund Transfer from 441	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000
389.000	Use of Reserves	-	1,502,373	-	691,892	-
389.703	Capital Contribution Developers	15,026,357	-	-	-	-
	Subtotal	\$ 21,091,336	\$ 7,552,539	\$ 6,050,166	\$ 6,733,119	\$ 6,049,509
	FUND TOTALS	\$ 98,789,058	\$ 82,987,242	\$ 84,854,637	\$ 85,273,500	\$ 85,926,336

CITY OF PORT ST. LUCIE
UTILITY SYSTEMS EXPENDITURE SUMMARY
ADOPTED BUDGET - FY 2020-21

	AUDITED 2018-19 *****	BUDGET 2019-20 *****	ESTIMATED 2019-20 *****	ADOPTED 2020-21 *****	%INCR %<DECR> *****	PROJECTED 2021-22 *****	%INCR %<DECR> *****
134000 ADMINISTRATION							
Personal Services	\$1,342,821	\$1,398,183	\$1,388,444	\$1,354,721	-3.1%	\$1,396,093	3.05%
Operating Expense	897,493	906,544	756,011	876,548	-3.3%	896,762	2.31%
Capital Outlay	5,708,723	-	2,215,813	-	#DIV/0!	-	N/A
Debt Service	15,389,577	26,614,588	26,614,588	26,489,463	-0.5%	26,423,474	-0.25%
TOTAL	23,338,614	28,919,315	30,974,856	28,720,732	-0.7%	28,716,329	-0.02%
134600 CUSTOMER SERVICE							
Personal Services	1,807,753	2,043,799	1,846,592	1,939,090	-5.1%	1,997,420	3.01%
Operating Expense	1,073,157	468,211	291,011	403,865	-13.7%	406,700	0.70%
Capital Outlay	-	10,000	10,000	0	N/A	0	#DIV/0!
TOTAL	2,880,909	2,522,010	2,147,603	2,342,955	-7.1%	2,404,121	2.61%
134700 UTILITIES BILLING							
Personal Services	467,482	468,435	457,755	451,038	-3.7%	465,219	3.14%
Operating Expense	567,389	1,291,914	1,271,855	1,719,609	33.1%	1,754,185	2.01%
Capital Outlay	72,200	-	24,500	-	#DIV/0!	-	N/A
TOTAL	1,107,070	1,760,349	1,754,110	2,170,647	23.3%	2,219,404	2.25%
134800 METER READING							
Personal Services	175,188	184,953	247,053	492,507	166.3%	507,586	3.06%
Operating Expense	61,705	86,021	74,377	155,743	81.1%	159,340	2.31%
Capital Outlay	9,950	34,000	28,000	165,583	387.0%	30,000	-81.88%
TOTAL	246,842	304,974	349,430	813,833	166.9%	696,926	-14.36%
135000 UTILITY ENGINEERING							
Personal Services	794,060	1,034,386	956,065	1,152,123	11.4%	1,187,174	3.04%
Operating Expense	86,363	177,385	134,109	194,467	9.6%	198,713	2.18%
Capital Outlay	-	-	-	-	#DIV/0!	-	N/A
TOTAL	880,423	1,211,771	1,090,174	1,346,590	11.1%	1,385,886	2.92%
135500 UTILITY CIP							
Personal Services	700,271	634,160	776,487	857,534	35.2%	883,696	3.05%
Operating Expense	72,561	96,095	56,914	113,458	18.1%	116,011	2.25%
Capital Outlay	6,570	31,000	31,000	60,000	93.5%	-	-100.00%
TOTAL	779,401	761,255	864,401	1,030,992	35.4%	999,707	-3.03%
136000 MAPPING							
Personal Services	736,552	914,242	772,175	910,348	-0.4%	938,308	3.07%
Operating Expense	322,501	718,633	566,496	986,884	37.3%	1,006,972	2.04%
Capital Outlay	26,756	20,000	28,826	40,000	100.0%	50,000	25.00%
TOTAL	1,085,809	1,652,875	1,367,497	1,937,232	17.2%	1,995,280	3.00%
137500 INSPECTORS							
Personal Services	721,076	934,956	928,860	1,271,583	36.0%	1,310,066	3.03%
Operating Expense	109,329	139,532	140,752	284,148	103.6%	289,841	2.00%
Capital Outlay	138,019	28,000	28,000	56,000	100.0%	30,000	-46.43%
TOTAL	968,424	1,102,488	1,097,612	1,611,731	46.2%	1,629,907	1.13%
138000 LAB - WATER							
Personal Services	653,372	700,223	660,136	750,763	7.2%	773,815	3.07%
Operating Expense	133,512	158,467	116,785	179,320	13.2%	183,351	2.25%
Capital Outlay	29,627	30,000	0	78,000	160.0%	28,000	-64.10%
TOTAL	816,511	888,690	776,921	1,008,083	13.4%	985,166	-2.27%
250000 EMERGENCY & DISASTER RELIEF - HURRICANE JEANNE							
Personal Services	243,582	-	-	-	N/A	-	N/A
Operating Expense	42,868	-	-	-	N/A	-	N/A
Capital Outlay	-	-	-	-	N/A	-	N/A
TOTAL	286,451	-	-	-	N/A	-	N/A
331000 WATER SVS. - PLANT - Prineville R.O.							
Personal Services	1,128,434	1,162,162	1,074,945	1,185,565	2.0%	1,222,771	3.14%
Operating Expense	2,443,684	2,816,300	2,588,951	2,939,058	4.4%	3,002,212	2.15%
Capital Outlay	0	18,000	18,323	18,000	0.0%	0	-100.00%
TOTAL	3,572,117	3,996,462	3,682,219	4,142,623	3.7%	4,224,983	1.99%

CITY OF PORT ST. LUCIE
UTILITY SYSTEMS EXPENDITURE SUMMARY
ADOPTED BUDGET - FY 2020-21

	AUDITED 2018-19 *****	BUDGET 2019-20 *****	ESTIMATED 2019-20 *****	ADOPTED 2020-21 *****	%INCR %<DECR> *****	PROJECTED 2021-22 *****	%INCR %<DECR> *****
331100 WATER SVS. - CROSS CONNECTION							
Personal Services	645,188	684,581	667,049	765,660	11.8%	789,205	3.08%
Operating Expense	85,187	107,093	108,586	131,968	23.2%	134,968	2.27%
Capital Outlay	64,584	56,000	94,504	28,000	-50.0%	0	-100.00%
TOTAL	794,958	847,674	870,139	925,628	9.2%	924,172	-0.16%
331200 JAMES E. ANDERSON (JEA) WATER TREATMENT FACILITY							
Personal Services	840,671	907,923	872,796	928,122	2.2%	956,864	3.10%
Operating Expense	2,538,482	2,631,728	2,473,632	2,727,920	3.7%	2,782,478	2.00%
Capital Outlay	0	42,000	40,000	12,000	-71.4%	30,000	150.00%
TOTAL	3,379,153	3,581,651	3,386,428	3,668,042	2.4%	3,769,343	2.76%
331400 MCCARTY RANCH FACILITIES							
Personal Services	-	-	-	-	N/A	-	N/A
Operating Expense	562,327	465,202	370,549	565,384	21.5%	576,692	2.00%
Capital Outlay	-	-	-	45,375	N/A	-	N/A
TOTAL	562,327	465,202	370,549	610,759	31.3%	576,692	-5.58%
331600 WATER DISTRIBUTION - PREVENTIVE MAINTENANCE							
Personal Services	2,094,116	2,250,001	2,054,107	2,161,369	-3.9%	2,227,590	3.06%
Operating Expense	332,212	330,298	326,343	372,172	12.7%	379,615	2.00%
Capital Outlay	38,459	28,000	122,594	90,000	221.4%	28,000	-68.89%
TOTAL	2,464,787	2,608,299	2,503,044	2,623,541	0.6%	2,635,206	0.44%
334500 WAREHOUSE							
Personal Services	563,202	623,365	591,735	713,466	14.5%	735,293	3.06%
Operating Expense	27,263	52,380	32,539	57,010	8.8%	58,401	2.44%
Capital Outlay	0	0	-	-	#DIV/0!	-	N/A
TOTAL	590,465	675,745	624,274	770,476	14.0%	793,694	3.01%
336000 MAINTENANCE							
Personal Services	448,043	528,607	561,411	650,262	23.0%	670,444	3.10%
Operating Expense	208,543	191,900	191,120	216,166	12.6%	220,989	2.23%
Cost Allocation	-	-	-	-	N/A	-	N/A
Capital Outlay	0	45,000	135,074	45,000	0.0%	40,000	-11.11%
TOTAL	656,585	765,507	887,605	911,428	19.1%	931,433	2.19%
337000 INFLOW & INFILTRATION							
Personal Services	609,270	600,184	706,449	609,753	1.6%	628,681	3.10%
Operating Expense	130,747	141,270	120,648	113,234	-19.8%	116,037	2.48%
Capital Outlay	472,328	10,000	10,000	74,000	640.0%	0	-100.00%
TOTAL	1,212,345	751,454	837,097	796,987	6.1%	744,718	-6.56%
338000 LIFTSTATIONS							
Personal Services	1,259,973	1,341,280	1,318,286	1,478,237	10.2%	1,523,786	3.08%
Operating Expense	679,102	640,022	661,801	726,419	13.5%	741,695	2.10%
Capital Outlay	223,595	20,000	20,000	150,000	650.0%	10,000	-93.33%
TOTAL	2,162,670	2,001,302	2,000,087	2,354,656	17.7%	2,275,480	-3.36%
339000 TELEMETRY & INSTRUMENTATION							
Personal Services	1,689,252	1,873,496	1,642,326	1,867,522	-0.3%	1,924,904	3.07%
Operating Expense	410,072	495,824	387,242	566,354	14.2%	578,708	2.18%
Capital Outlay	0	50,000	78,996	40,000	-20.0%	0	-100.00%
TOTAL	2,099,324	2,419,320	2,108,564	2,473,876	2.3%	2,503,612	1.20%
351200 SEWER SVS. - WESTPORT PLANT							
Personal Services	728,897	830,157	797,188	859,603	3.5%	886,291	3.10%
Operating Expense	1,587,750	1,644,696	1,471,343	1,757,429	6.9%	1,792,578	2.00%
Capital Outlay	0	7,000	-	36,000	414.3%	0	-100.00%
TOTAL	2,316,647	2,481,853	2,268,531	2,653,032	6.9%	2,678,869	0.97%
351300 SEWER SVS. - GLADES PLANT							
Personal Services	835,451	935,088	926,494	892,384	-4.6%	920,205	3.12%
Operating Expense	1,752,736	2,020,446	1,726,358	2,076,011	2.8%	2,121,783	2.20%
Capital Outlay	0	14,000	14,000	26,000	85.7%	-	-100.00%
TOTAL	2,588,188	2,969,534	2,666,852	2,994,395	0.8%	3,041,987	1.59%

CITY OF PORT ST. LUCIE
UTILITY SYSTEMS EXPENDITURE SUMMARY
ADOPTED BUDGET - FY 2020-21

	AUDITED 2018-19 *****	BUDGET 2019-20 *****	ESTIMATED 2019-20 *****	ADOPTED 2020-21 *****	%INCR %<DECR> *****	PROJECTED 2021-22 *****	%INCR %<DECR> *****
351500 SEWER-FIELD OPERATION							
Personal Services	-	-	-	-	N/A	-	N/A
Operating Expense	-	-	-	-	N/A	-	N/A
Capital Outlay	79,547	100,000	-	125,000	25.0%	110,000	-12.00%
TOTAL	79,547	100,000	-	125,000	25.0%	110,000	-12.00%
351600 WASTEWATER COLLECTIONS - PREVENTIVE MAINTENANCE							
Personal Services	1,560,706	1,784,140	1,641,335	1,829,229	2.5%	1,885,811	3.09%
Operating Expense	423,969	378,708	352,999	395,089	4.3%	404,322	2.34%
Capital Outlay	114,308	80,000	119,272	72,000	-10.0%	-	-100.00%
TOTAL	2,098,983	2,242,848	2,113,606	2,296,318	2.4%	2,290,133	-0.27%
356000 WASTEWATER FACILITIES MAINTENANCE							
Personal Services	525,060	517,332	529,480	544,073	5.2%	560,801	3.07%
Operating Expense	133,316	126,981	97,390	153,514	20.9%	156,954	2.24%
Capital Outlay	129,009	5,000	6,468	52,000	940.0%	5,000	-90.38%
TOTAL	787,385	649,313	633,338	749,587	15.4%	722,755	-3.58%
419900 NON-DEPARTMENTAL							
Personal Services	-	-	-	-	N/A	-	N/A
Operating Expense	-	-	-	-	N/A	-	N/A
Capital Outlay	-	-	-	-	N/A	-	N/A
Depreciation/Amortization	25,442,691	-	-	-	N/A	-	N/A
TOTAL	25,442,691	-	-	-	N/A	-	N/A
TOTALS							
Personal Services	20,570,418	22,351,653	21,417,168	23,664,952	5.9%	24,392,022	3.07%
Operating Expense	14,682,267	16,085,650	14,317,810	17,711,770	10.1%	18,079,306	2.08%
Capital Outlay	7,113,675	628,000	3,025,370	1,212,958	93.1%	361,000	-70.24%
Debt Service	15,389,577	26,614,588	26,614,588	26,489,463	-0.5%	26,423,474	-0.25%
Interfund Transfer - Internal Charges	4,067,351	4,067,351	4,067,351	4,207,157	3.4%	4,291,300	2.00%
Depreciation/Amort.	25,442,691	-	-	-	N/A	-	N/A
Reserves	-	-	-	-	-	3,384,596	-
Fund Transfer 001	-	-	-	-	N/A	-	N/A
Fund Transfer 439	0	-	-	-	N/A	-	N/A
Fund Transfer 438	9,000,000	8,240,000	8,240,000	7,987,200	-3.1%	8,994,638	12.61%
Fund Transfer 448	4,100,000	5,000,000	5,000,000	4,000,000	-20.0%	0	-100.00%
TOTAL	\$ 100,365,979	\$ 82,987,242	\$ 82,682,287	\$ 85,273,500	2.8%	\$ 85,926,336	0.77%
UTILITY FUND TOTAL	\$ 100,365,979	\$ 82,987,242	\$ 82,682,287	\$ 85,273,500	2.8%	\$ 85,926,336	0.77%
Designated Reserve-Financial Policy 17%	\$ 5,896,003	\$ 6,534,342	\$ 6,074,946	\$ 7,034,043	15.8%	\$ 7,220,126	2.65%



**CITY OF PORT ST. LUCIE
UTILITY SYSTEMS FUND
LONG RANGE PLAN**

The rate increase is was not approved for FY 2020-21. Council has agreed to increase the water and sewer rates in future years.
 Personal Services contains the assumption of pay raises for all employees as well as an assumption of increased employee contributions towards their medical insurance.
 Personal Services also includes 5.9% increase in year 2020-21, and 3.5% and beyond.

	UNAUDITED 2018-19	BUDGET 2019-20	ADOPTED 2020-21	Growth %	PROJECTED 2021-22	Growth %	PROJECTED 2022-23	PROJECTED 2023-24	PROJECTED 2024-25
BEGINNING DESIGNATED RESERVES	8,734,490	\$ 7,157,569	\$ 9,329,920		\$ 8,638,028		\$ 12,022,624	\$ 11,732,364	\$ 11,361,174
REVENUES & SOURCES:									
Water-Operating	\$34,360,834	\$34,068,000	\$35,361,500	3.8%	36,068,730	1.5%	36,609,761	37,158,907	37,716,291
Water-Billing Charge	179,680	-	-	#DIV/0!	-	1.5%	840,474	1,209,204	1,420,390
Sewer-Operating	38,559,048	38,250,000	39,400,000	3.0%	40,188,000	1.5%	40,790,820	41,402,682	42,023,723
Sewer-Billing Charge	108,458	-	-	#DIV/0!	-	1.5%	-	-	-
Sewer-New Customers							763,091	1,142,673	1,476,552
6% Surcharge	757,211	-	250,000	#DIV/0!	250,000	1.6%	-	-	-
Guaranteed Revenue	172,385	75,000	-	-100.0%	-	1.0%	-	-	(0)
Interest Income	538,897	286,500	349,000		273,000	2.5%	279,825	286,821	293,991
Other/Misc.	3,021,209	2,755,213	3,179,881		3,097,097	2.0%	3,159,039	3,222,220	3,286,664
Capital Contribution	15,026,357	0	0		0		0	0	0
Use of Reserves	0	1,502,373	691,892		0		290,260	371,190	280,237
Fund Transfers	6,064,979	6,050,156	6,041,227		6,049,509		2,000,000	2,000,000	2,000,000
TOTAL	98,789,058	82,987,242	85,273,500		85,926,336		84,733,270	86,793,696	88,497,848
EXPENDITURES:									
Personal Services	20,570,418	22,351,653	23,664,952	5.9%	24,392,022	3.1%	25,141,431	25,913,863	26,710,028
Operating Expenses	14,682,267	16,085,650	17,711,770	10.1%	18,079,306	2.1%	18,454,469	18,837,417	19,228,312
Capital Outlay	7,113,675	628,000	1,212,958	93.1%	361,000	-70.2%	1,096,180	1,520,895	1,761,133
Debt Services	15,389,577	26,614,588	26,489,463	-0.5%	26,423,474	0.3%	26,489,533	26,698,831	26,699,231
Internal Charges	4,067,351	4,067,351	4,207,157	3.4%	4,291,300	2.0%	4,377,126	4,464,668	4,553,961
Reserves					3,384,596				
Fund Transfer to fund 448 (CIP)	4,100,000	5,000,000	4,000,000		0		0	0	0
Fund Transfers	9,000,000	8,240,000	7,987,200	-3.1%	8,994,638	0.0%	9,174,531	9,358,021	9,545,182
TOTAL	74,923,288	82,987,242	85,273,500		85,926,336		84,733,269	86,793,697	88,497,847
SURPLUS <DEFICIT>	\$23,865,770	\$0	(\$0)		\$0		\$0	(\$0)	\$0
Non-Cash Expense - Depreciation (Non-budgeted, not funded)	25,442,691	0							
SURPLUS <DEFICIT>	(1,576,921)	0							
Designated Reserve - Financial Policy - 17%		6,534,342	7,034,043		7,220,126		7,411,303	7,607,718	7,809,518
Designated	\$	\$ 6,534,342	\$ 7,034,043		\$ 7,220,126		\$ 7,411,303	\$ 7,607,718	\$ 7,809,518
Undesignated		623,228	2,295,877		4,802,498		4,611,321	4,124,646	3,551,657
Use of Reserves		(1,502,373)	(691,892)		-		(290,260)	(371,190)	(280,237)
Difference	\$	\$ 5,655,196	\$ 8,638,028		\$ 12,022,624		\$ 11,732,364	\$ 11,361,174	\$ 11,080,938

A Interfund Transfer is made annually to the #438 Replacement Fund from the #431 Operating Fund. (The #438 Fund is used for well rehabilitation, backflow preventers, emergency repairs and improvements other than buildings).

Note: The Utility Bond ordinances enacted by the City require the adoption of rates necessary to provide net revenues equal to 100% of the annual debt service requirement.

CITY OF PORT ST. LUCIE
UTILITY SYSTEMS OPERATING FUND #431 - CAPITAL OUTLAY
ADOPTED BUDGET - FY 2020-21

		** ADOPTED **
		FY 2020-21
1348	METER READING	
	Replace UMR-4632 with Ford F-150	29,000
	Replace UMR_3644 with Ford F-150	29,000
	Addition to fleet: New Ford F-150	29,000
	Addition to fleet: New Ford F-150	29,000
	3 hand-helds @ \$19,344, 3 data collectors @ \$30,239	49,583
	Total	165,583
1350	UTILITY ENGINEERING	
		-
	Total	-
1355	UTILITY CIP	
	Addition to fleet: New Ford XL F-150	29,000
	Master Plan Update	31,000
	Total	60,000
1360	MAPPING	
	Unforeseen hardware replacement, VS02 Server	40,000
	Total	40,000
1375	INSPECTIONS	
	Replace UIL-1991 with F-150 4x4 Extended Cab	28,000
	Replace UIL-1992 with F-150 4x4 Extended Cab	28,000
	Total	56,000
1380	LAB - WATER	
	Replace UL-8564 with Ford F-150	28,000
	Automated CBOD Analyzer	50,000
	Total	78,000
3310	WATER FACILITIES	
	Misc. Spare Parts, pumps, actuator valves, etc.	18,000
	Total	18,000
3311	CROSS CONNECTION	
	Addition to fleet: New Ford F-150	28,000
	Total	28,000
3312	JEA WATER TREATMENT FACILITY	
	Spare meters, pumps, motors, valves, etc.	12,000
	Total	12,000
3314	MCCARTY RANCH FACILITIES	
	Addition to fleet: New Ford F-250	32,000
	UTV (MULE)	13,375
	Total	45,375
3316	WATER-FIELD PM	
	Replace UWD-7074 with Ford F-150 Utility	40,000
	Replace UWD-3599 with Ford F-150 Utility	40,000
	Misc. Equipment	10,000
	Total	90,000
3345	WAREHOUSE	
		-
	Total	-
3360	MAINTENANCE	
	Replace US-3187 with Ford F-350	45,000
	Total	45,000
3370	INFLOW & INFILTRATION	
	Replace UM-4629 with Ford F-150	29,000
	TV truck camera	45,000
	Total	74,000
3380	LIFT STATIONS	
	Addition to fleet: Ford F-250	40,000
	Odor Control System	20,000
	F-550 w/Crane - replacing UM-8754	90,000
	Total	150,000

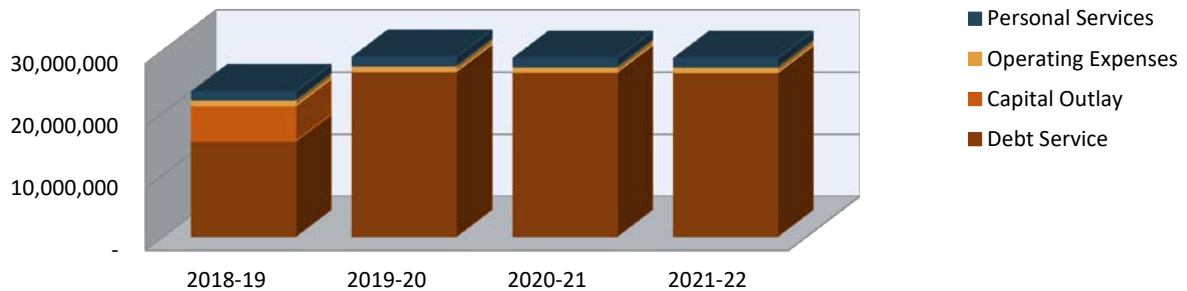
CITY OF PORT ST. LUCIE
UTILITY SYSTEMS OPERATING FUND #431 - CAPITAL OUTLAY
ADOPTED BUDGET - FY 2020-21

		** ADOPTED ** FY 2020-21
<u>3390</u>	<u>TELEMETRY & INSTRUMENTATION</u>	
	Replace UTI-0734 with Ford Explorer	30,000
	Fluke Power Quality Analyzer	10,000
	Total	40,000
<u>3512</u>	<u>WESTPORT WWTP</u>	
	Replace UWW-5526 with Ford F-150	29,000
	Electric Jack Pallet	7,000
	Total	36,000
<u>3513</u>	<u>SEWER SERVICES - SP WASTEWATER PLANT</u>	
	Equip High Level Disinfection & Golf Cart	26,000
	Total	26,000
<u>3515</u>	<u>WESTPORT WWTP</u>	
	Septic Tank Installations	100,000
	Grinder Pump Installations	25,000
	Total	125,000
<u>3516</u>	<u>WASTEWATER COLLECTION - PREVENTIVE MAINTENANCE</u>	
	(2) Lateral Cameras & New Kubota	72,000
	Total	72,000
<u>3560</u>	<u>WASTEWATER FACILITIES MAINTENANCE</u>	
	Replace UM-831 with Ford F-250	40,000
	Pipe Threading Machine	12,000
	Total	52,000
UTILITY FUND TOTAL REQUESTS		\$ 1,212,958

CITY OF PORT ST. LUCIE
UTILITY SYSTEMS OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Utility Administration -- #134000
Brad Macek, Director

Utilities Administration Budget Trends



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 1,342,821	\$ 1,398,183	\$ 1,354,721	\$ 1,396,093
Operating Expenses	897,493	906,544	876,548	896,762
Capital Outlay	5,708,723	-	-	-
Debt Service	15,389,577	26,614,588	26,489,463	26,423,474
Total	\$ 23,338,614	\$ 28,919,315	\$ 28,720,732	\$ 28,716,329

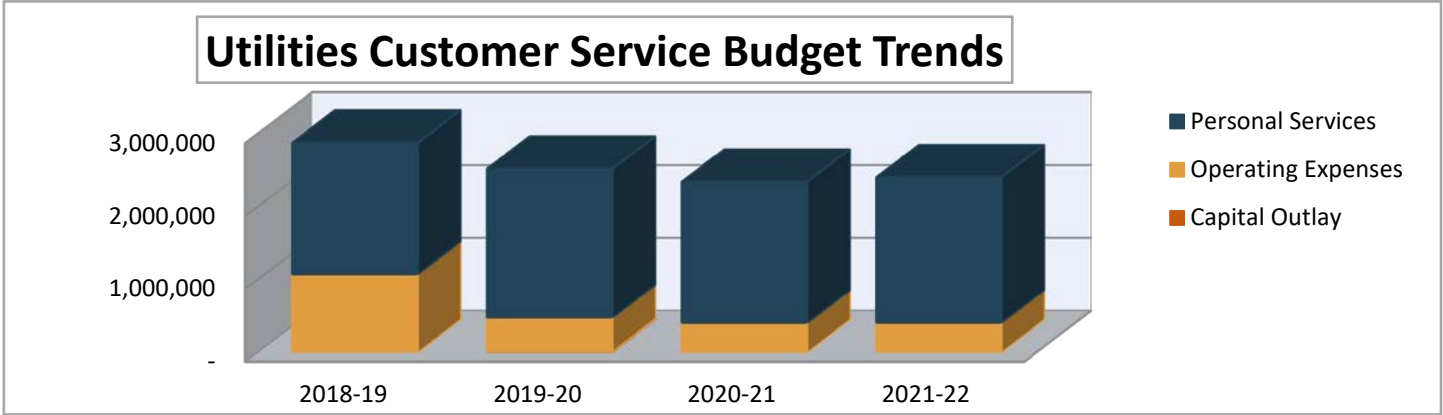
STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Director	1.00	1.00	1.00	1.00
Deputy Director	2.00	2.00	2.00	2.00
Chief Assistant City Manager	1.00	1.00	1.00	1.00
Manager	2.00	2.00	2.00	2.00
Office Manager	1.00	1.00	1.00	1.00
Financial Specialist	1.00	1.00	1.00	1.00
Utility Mktg & Digital Coordinator	1.00	1.00	1.00	1.00
Office Assistant	0.50	0.00	0.00	0.00
Administrative Assistant	1.00	1.00	1.00	1.00
Total	10.50	10.00	10.00	10.00

CAPITAL OUTLAY: N/A

CITY OF PORT ST. LUCIE
UTILITY SYSTEMS OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Customer Service -- #134600
Brad Macek, Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 1,807,753	\$ 2,043,799	\$ 1,939,090	\$ 1,997,420
Operating Expenses	1,073,157	468,211	403,865	406,700
Capital Outlay	-	10,000	-	-
Total	\$ 2,880,909	\$ 2,522,010	\$ 2,342,955	\$ 2,404,121

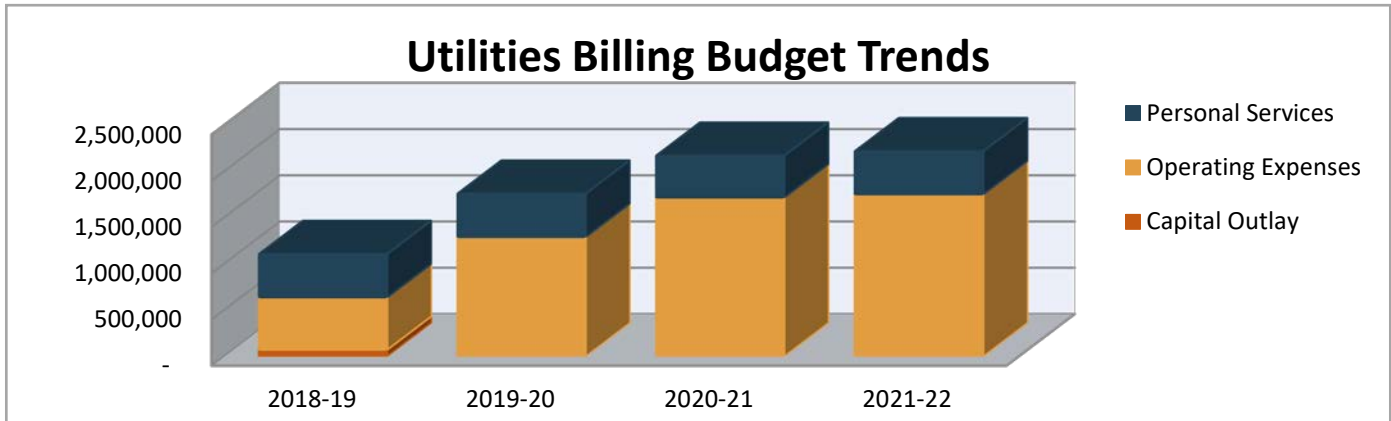
STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Deputy Director	1.00	1.00	1.00	1.00
Assistant Manager	1.00	1.00	1.00	1.00
Supervisor	1.00	1.00	1.00	1.00
Utility Support Leader	1.00	2.00	2.00	2.00
Utility Support Specialist	24.00	21.00	21.00	21.00
Office Assistant	1.50	1.50	1.50	1.50
Total	29.50	27.50	27.50	27.50

CAPITAL OUTLAY: N/A

CITY OF PORT ST. LUCIE
UTILITY SYSTEMS OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Utilities Billing -- #134700
Brad Macek, Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 467,482	\$ 468,435	\$ 451,038	\$ 465,219
Operating Expenses	567,389	1,291,914	1,719,609	1,754,185
Capital Outlay	72,200	-	-	-
Total	\$ 1,107,070	\$ 1,760,349	\$ 2,170,647	\$ 2,219,404

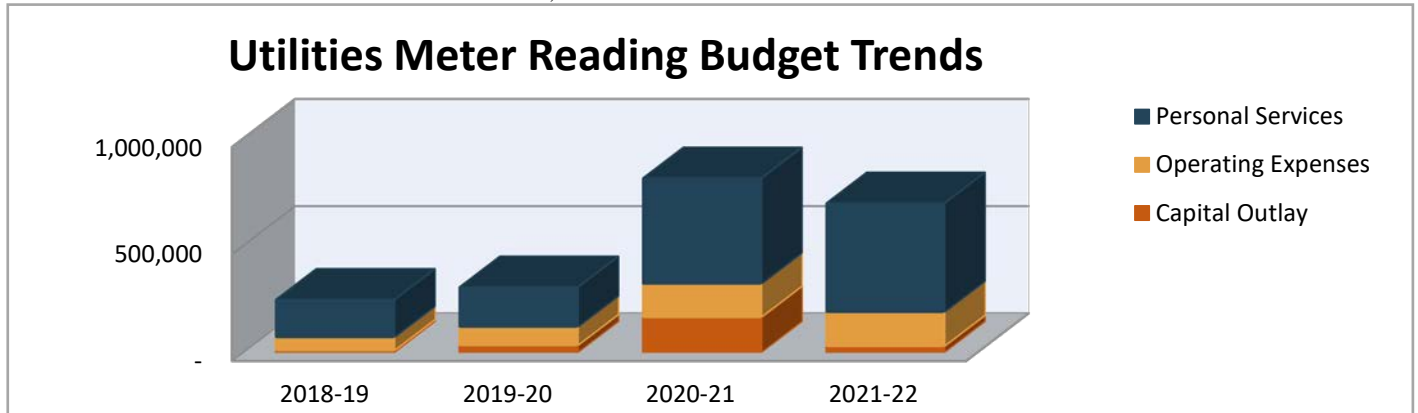
STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Billing Supervisor	1.00	1.00	1.00	1.00
Billing Leader	1.00	1.00	1.00	1.00
Office Assistant	1.00	1.00	0.00	0.00
Billing Clerk	5.00	5.00	4.00	4.00
Total	8.00	8.00	6.00	6.00

CAPITAL OUTLAY: N/A

CITY OF PORT ST. LUCIE
UTILITY SYSTEMS OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Meter Reading -- #134800
Brad Macek, Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 175,188	\$ 184,953	\$ 492,507	\$ 507,586
Operating Expenses	61,705	86,021	155,743	159,340
Capital Outlay	9,950	34,000	165,583	30,000
Total	\$ 246,842	\$ 304,974	\$ 813,833	\$ 696,926

STAFFING SUMMARY:

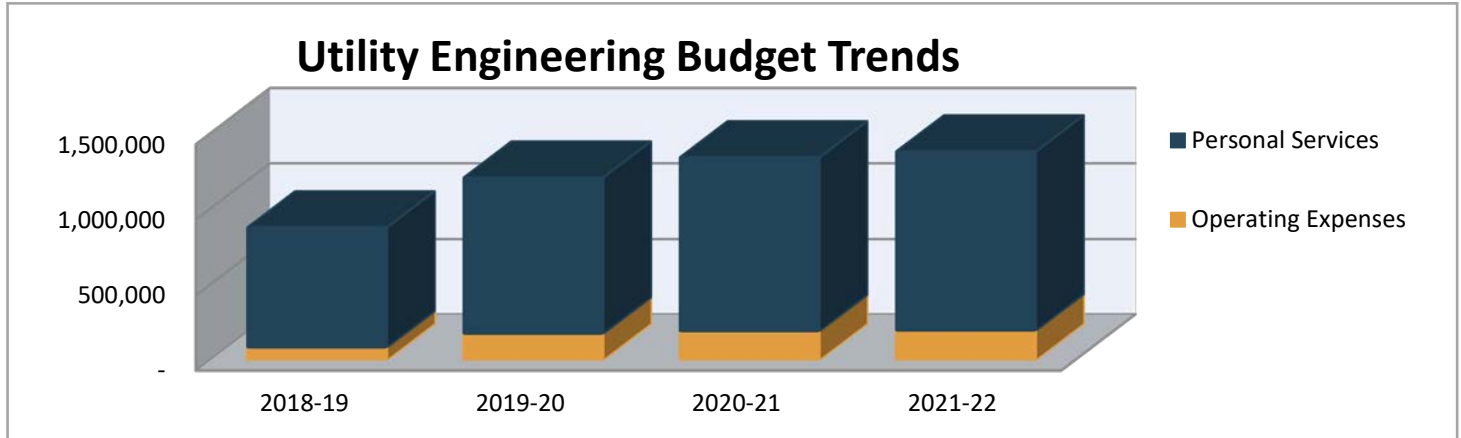
(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Crew Leader	1.00	1.00	1.00	1.00
Supervisor	0.00	1.00	1.00	1.00
Water Meter Technicain	1.00	2.00	4.00	4.00
Total	2.00	4.00	6.00	6.00

CAPITAL OUTLAY:

(2) Replacement Vehicles	\$ 58,000
(2) Addition to Fleet: Ford F-150	\$ 58,000
(3) Hand-helds @ \$19,344 & (3) data collectors @ \$30,239	49,583
Total	\$ 165,583

CITY OF PORT ST. LUCIE
UTILITY SYSTEMS OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Utility Engineering -- # 135000
Brad Macek, Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 794,060	\$ 1,034,386	\$ 1,152,123	\$ 1,187,174
Operating Expenses	86,363	177,385	194,467	198,713
Capital Outlay	-	-	-	-
Total	\$ 880,423	\$ 1,211,771	\$ 1,346,590	\$ 1,385,886

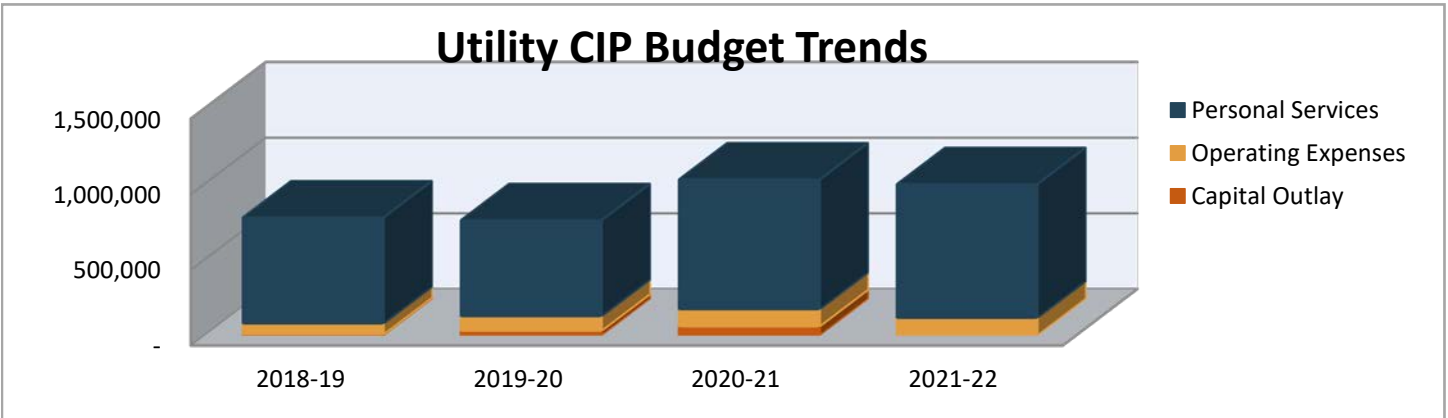
STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Manager, Comm Dev & Inspections	1.00	1.00	1.00	1.00
Professional Engineer	0.50	0.50	0.50	0.50
GIS Technician	1.00	1.00	1.00	1.00
Project Coordinator	5.00	5.00	6.00	6.00
Compliance Coordinator	0.00	0.00	1.00	1.00
Construction Coordinator	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Total	9.50	9.50	11.50	11.50

CAPITAL OUTLAY: N/A

CITY OF PORT ST. LUCIE
UTILITY SYSTEMS OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Utility CIP -- #135500
Brad Macek, Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 700,271	\$ 634,160	\$ 857,534	\$ 883,696
Operating Expenses	72,561	96,095	113,458	116,011
Capital Outlay	6,570	31,000	60,000	-
Total	<u>\$ 779,401</u>	<u>\$ 761,255</u>	<u>\$ 1,030,992</u>	<u>\$ 999,707</u>

STAFFING SUMMARY:

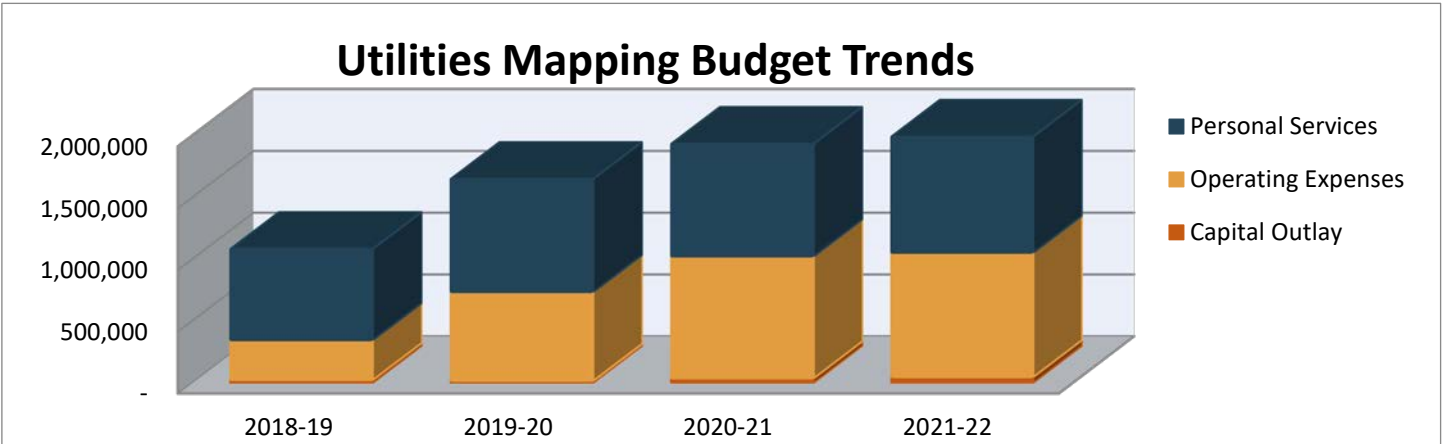
(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Manager, Engineering	1.00	1.00	1.00	1.00
Professional Engineer	0.50	0.50	0.50	0.50
Project Coordinator	0.00	1.00	1.00	1.00
Civil Engineer	2.00	2.00	2.00	2.00
Utility Inspector	1.00	1.00	3.00	3.00
Total	<u>4.50</u>	<u>5.50</u>	<u>7.50</u>	<u>7.50</u>

CAPITAL OUTLAY:

Master Plan Update	\$ 31,000
Addition to fleet - Purchase of Ford F-150	29,000
Total	<u>\$ 60,000</u>

CITY OF PORT ST. LUCIE
UTILITY SYSTEMS OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Mapping -- #136000
Brad Macek, Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 736,552	\$ 914,242	\$ 910,348	\$ 938,308
Operating Expenses	322,501	718,633	986,884	1,006,972
Capital Outlay	26,756	20,000	40,000	50,000
Total	\$ 1,085,809	\$ 1,652,875	\$ 1,937,232	\$ 1,995,280

STAFFING SUMMARY:

(Full Time Equivalent)

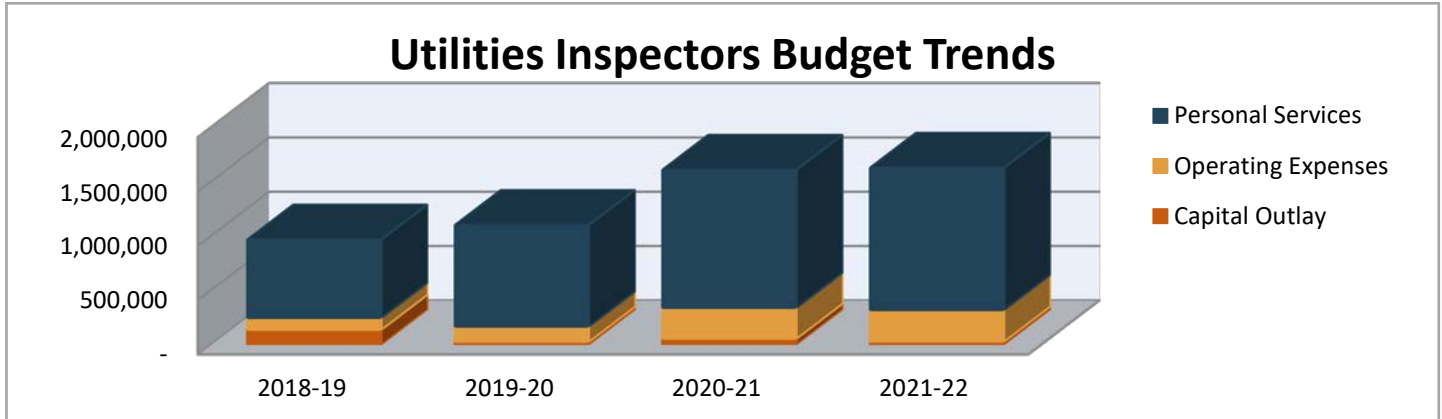
	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Assistant Manager	1.00	1.00	1.00	1.00
Supervisor	1.00	1.00	1.00	1.00
Administrative Secretary	1.00	1.00	1.00	1.00
Data System Analyst	2.00	2.00	2.00	2.00
Network Technician	1.00	1.00	1.00	1.00
Utility Interface Coordinator	1.00	1.00	1.00	1.00
GIS Technician	2.00	2.00	2.00	2.00
CADD Tech Trainee	0.00	0.00	1.00	1.00
Total	9.00	9.00	10.00	10.00

CAPITAL OUTLAY:

Unforeseen hardware replacement, VS02 Server	\$ 40,000
Total	\$ 40,000

CITY OF PORT ST. LUCIE
UTILITY SYSTEMS OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Inspectors -- #137500
Brad Macek, Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 721,076	\$ 934,956	\$ 1,271,583	\$ 1,310,066
Operating Expenses	109,329	139,532	284,148	289,841
Capital Outlay	138,019	28,000	56,000	30,000
Total	\$ 968,424	\$ 1,102,488	\$ 1,611,731	\$ 1,629,907

STAFFING SUMMARY:

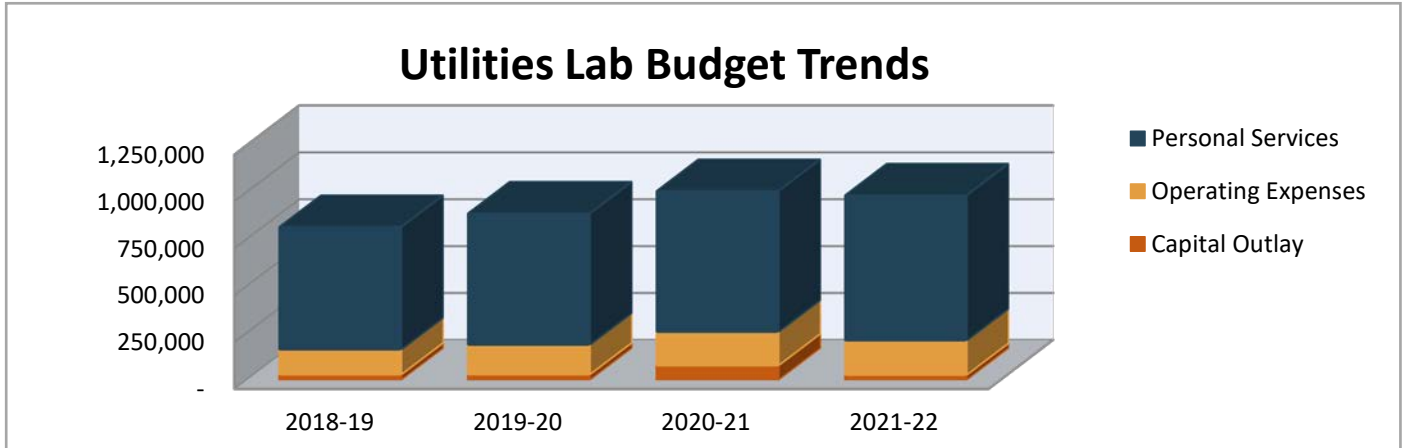
(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Supervisor	1.00	1.00	1.00	1.00
Locator	4.00	4.00	5.00	5.00
Project Coordinator	1.00	1.00	1.00	1.00
Inspector	4.00	5.00	7.00	7.00
Records Specialist	1.00	1.00	1.00	1.00
Total	11.00	12.00	15.00	15.00

CAPITAL OUTLAY:

Replace (2) Ford F-150 (UIL-1991 & UIL-1992)	\$ 56,000
Total	\$ 56,000

CITY OF PORT ST. LUCIE
UTILITY SYSTEMS OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Utilities Lab -- #138000
Brad Macek, Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 653,372	\$ 700,223	\$ 750,763	\$ 773,815
Operating Expenses	133,512	158,467	179,320	183,351
Capital Outlay	29,627	30,000	78,000	28,000
Total	\$ 816,511	\$ 888,690	\$ 1,008,083	\$ 985,166

STAFFING SUMMARY:

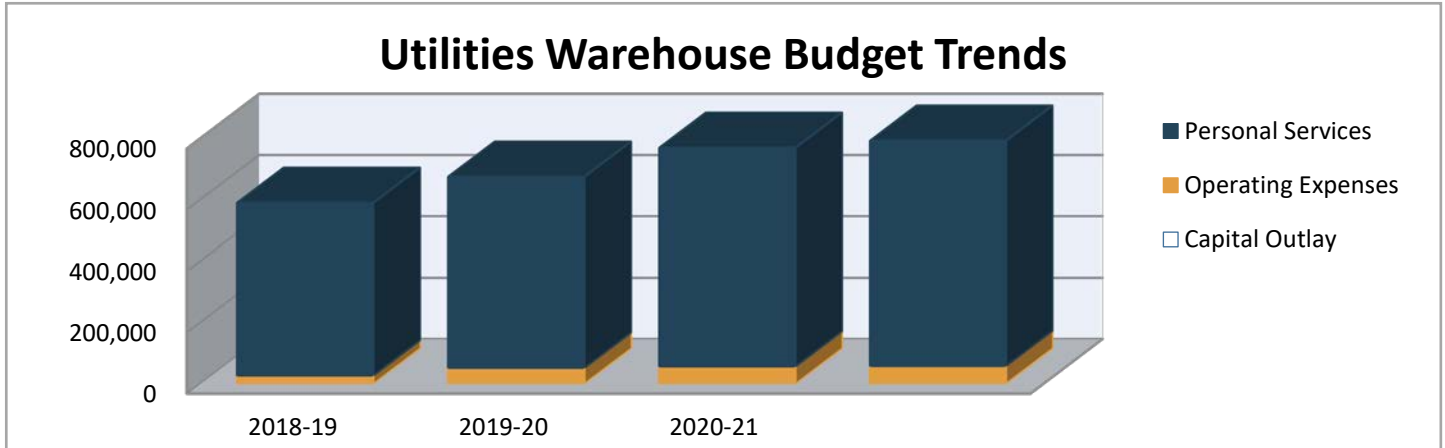
(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Pretreatment Coordinator	1.00	1.00	1.00	1.00
Lab Analyst	1.00	1.00	1.00	1.00
Lab Manager	1.00	1.00	1.00	1.00
Supervisor	1.00	1.00	1.00	1.00
Lab Technician	3.00	3.00	4.00	4.00
Total	7.00	7.00	8.00	8.00

CAPITAL OUTLAY:

Ford F-150 to replace UL-8564	\$ 28,000
Automated CBOD Analyzer	50,000
Total	\$ 78,000

CITY OF PORT ST. LUCIE
UTILITY SYSTEMS OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Utility Warehouse -- #334500
Brad Macek, Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 563,202	\$ 623,365	\$ 713,466	\$ 735,293
Operating Expenses	27,263	52,380	57,010	58,401
Capital Outlay	-	-	-	-
Total	\$ 590,465	\$ 675,745	\$ 770,476	\$ 793,694

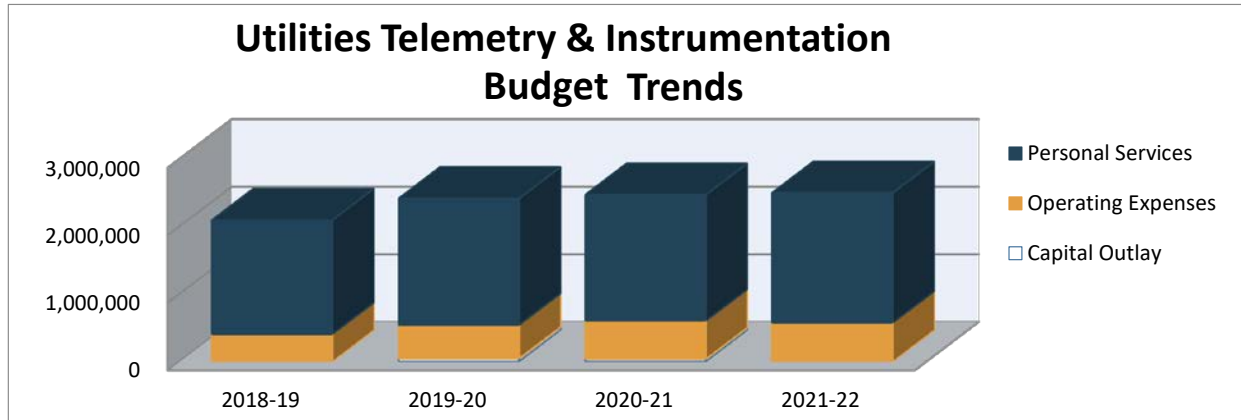
STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Assistant Manager, Budget & Procurement	0.00	1.00	1.00	1.00
Supervisor	1.00	1.00	1.00	1.00
Financial Specialist	1.00	1.00	1.00	1.00
Budget Analyst	2.00	2.00	2.00	2.00
Warehouse Tech	4.00	4.00	4.00	4.00
Total	8.00	9.00	9.00	9.00

CAPITAL OUTLAY: N/A

CITY OF PORT ST. LUCIE
UTILITY SYSTEMS OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Telemetry & Instrumentation -- #339000
Brad Macek, Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 1,689,252	\$ 1,873,496	\$ 1,867,522	\$ 1,924,904
Operating Expenses	410,072	495,824	566,354	578,708
Capital Outlay	-	50,000	40,000	-
Total	\$ 2,099,324	\$ 2,419,320	\$ 2,473,876	\$ 2,503,612

STAFFING SUMMARY:

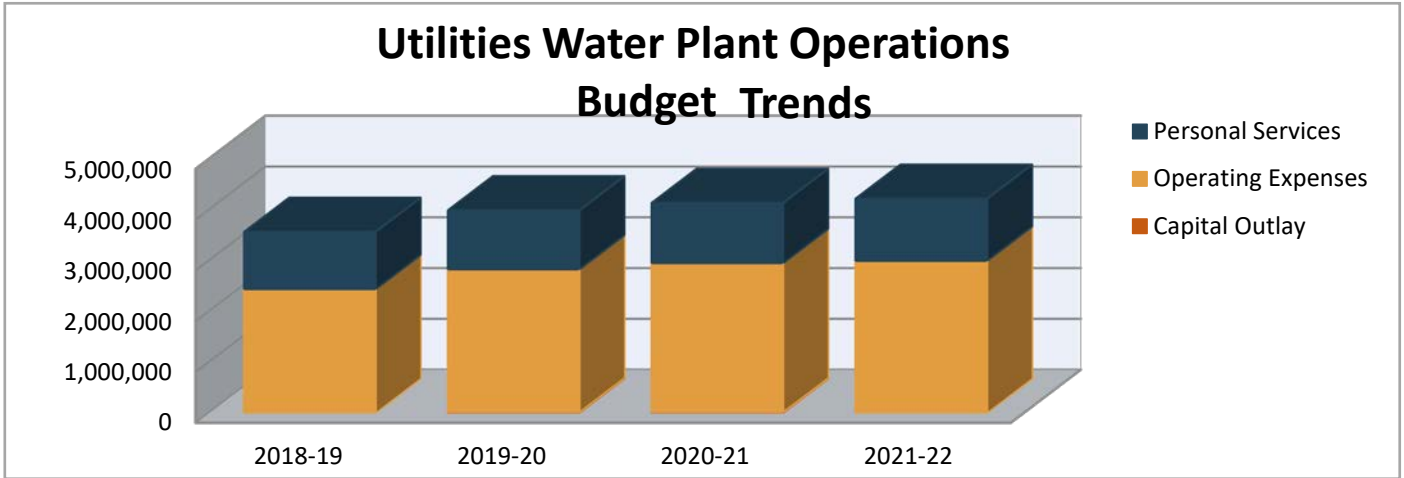
(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Manager	1.00	1.00	1.00	1.00
SCADA Supervisor	1.00	1.00	1.00	1.00
SCADA Tech	2.00	2.00	2.00	2.00
Crew Leader	1.00	1.00	1.00	1.00
I & C Technician	0.00	3.00	3.00	3.00
Lead Electrician	0.00	0.00	0.00	0.00
Electrician	11.00	0.00	0.00	0.00
Utility Electrician	0.00	2.00	2.00	2.00
Electrician Journeyman	0.00	7.00	7.00	7.00
Project Coordinator	1.00	0.00	0.00	0.00
Safety & Training Coordinator	1.00	1.00	1.00	1.00
Asst. Safety & Training Coordinator	0.00	0.00	1.00	1.00
Total	18.00	18.00	19.00	19.00

CAPITAL OUTLAY:

Ford Explorer 4x4 (replace UTI-0734)	\$ 30,000
Fluke Power Quality Analyzer	10,000
Total	\$ 40,000

CITY OF PORT ST. LUCIE
UTILITY SYSTEMS OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Water Plant Operations -- #331000
Brad Macek, Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 1,128,434	\$ 1,162,162	\$ 1,185,565	\$ 1,222,771
Operating Expenses	2,443,684	2,816,300	2,939,058	3,002,212
Capital Outlay	-	18,000	18,000	-
Total	\$ 3,572,117	\$ 3,996,462	\$ 4,142,623	\$ 4,224,983

STAFFING SUMMARY: 3310

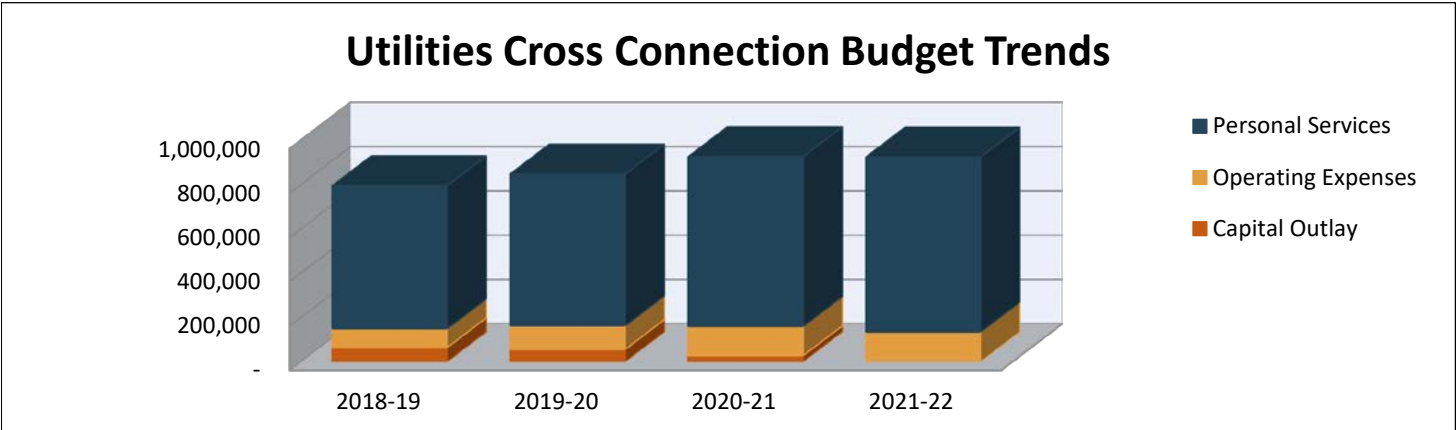
(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Chief Plant Operator	1.00	1.00	1.00	1.00
Lead Plant Operator	1.00	1.00	1.00	1.00
Plant Operator "A"	3.00	3.00	3.00	3.00
Plant Operator "B"	2.00	2.00	2.00	2.00
Plant Operator "C"	3.00	3.00	3.00	3.00
Plant Operator Trainee	3.00	3.00	3.00	3.00
Total	13.00	13.00	13.00	13.00

CAPITAL OUTLAY:

Misc. Spare Parts, Pumps, Actuator Valves, Etc.	\$ 18,000
Total	\$ 18,000

CITY OF PORT ST. LUCIE
UTILITY SYSTEMS OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Water Services - Cross Connection -- #331100
Brad Macek, Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 645,188	\$ 684,581	\$ 765,660	\$ 789,205
Operating Expenses	85,187	107,093	131,968	134,968
Capital Outlay	64,584	56,000	28,000	-
Total	\$ 794,958	\$ 847,674	\$ 925,628	\$ 924,172

STAFFING SUMMARY: 3311

(Full Time Equivalent)

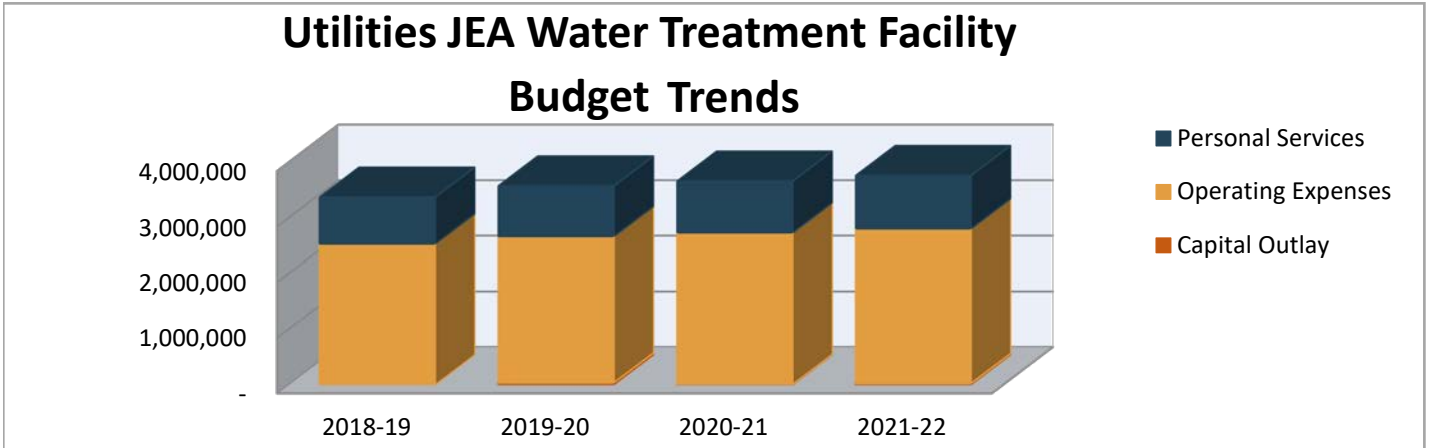
	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Supervisor	1.00	1.00	1.00	1.00
Utility Master Plumber	1.00	1.00	1.00	1.00
Cross Connection Technician	4.00	5.00	6.00	6.00
Total	6.00	7.00	8.00	8.00

CAPITAL OUTLAY:

Addition to Fleet: Ford F-150	\$ 28,000
Total	\$ 28,000

CITY OF PORT ST. LUCIE
UTILITY SYSTEMS OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: James E. Anderson (JEA) Water Treatment Facility -- #331200
Brad Macek, Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 840,671	\$ 907,923	\$ 928,122	\$ 956,864
Operating Expenses	2,538,482	2,631,728	2,727,920	2,782,478
Capital Outlay	-	42,000	12,000	30,000
Total	\$ 3,379,153	\$ 3,581,651	\$ 3,668,042	\$ 3,769,343

STAFFING SUMMARY:3312

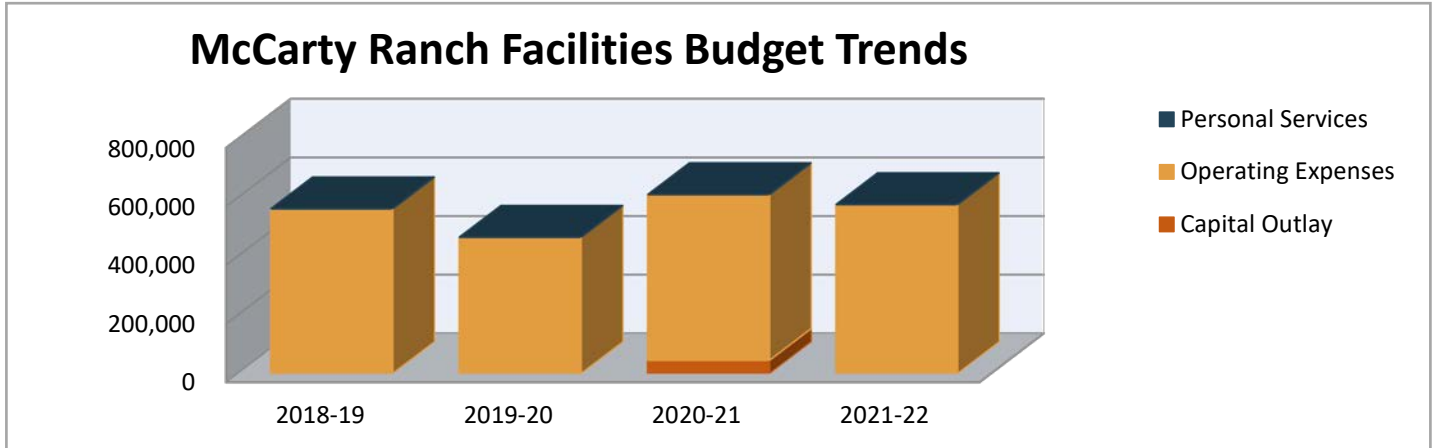
(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Chief Operator	1.00	1.00	1.00	1.00
Lead Operator	1.00	1.00	1.00	1.00
Plant Operator "A"	4.00	4.00	4.00	4.00
Plant Operator "B"	1.00	1.00	1.00	1.00
Plant Operator "C"	1.00	1.00	1.00	1.00
Total	8.00	8.00	8.00	8.00

CAPITAL OUTLAY:

Purchase of Spare Meters, Pumps, Motors, Valves, Etc.	\$ 12,000
Total	\$ 12,000

CITY OF PORT ST. LUCIE
UTILITY SYSTEMS OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: McCarty Ranch Facilities -- #331400
Brad Macek, Director



EXPENDITURE SUMMARY:

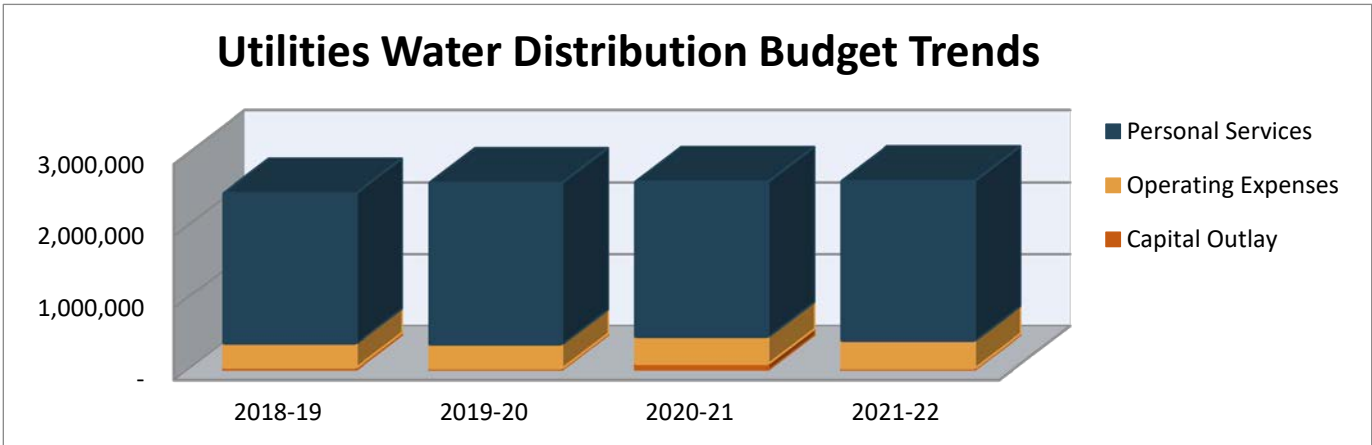
	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	562,327	465,202	565,384	576,692
Capital Outlay	-	-	45,375	-
Total	\$ 562,327	\$ 465,202	\$ 610,759	\$ 576,692

CAPITAL OUTLAY:

Addition to Fleet: New Ford F-250	\$ 32,000
UTV (Mule)	13,375
Total	\$ 45,375

CITY OF PORT ST. LUCIE
UTILITY SYSTEMS OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Water Distribution-Preventive Maintenance -- #331600
Brad Macek, Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 2,094,116	\$ 2,250,001	\$ 2,161,369	\$ 2,227,590
Operating Expenses	332,212	330,298	372,172	379,615
Capital Outlay	38,459	28,000	90,000	28,000
Total	\$ 2,464,787	\$ 2,608,299	\$ 2,623,541	\$ 2,635,206

STAFFING SUMMARY: 3316

(Full Time Equivalent)

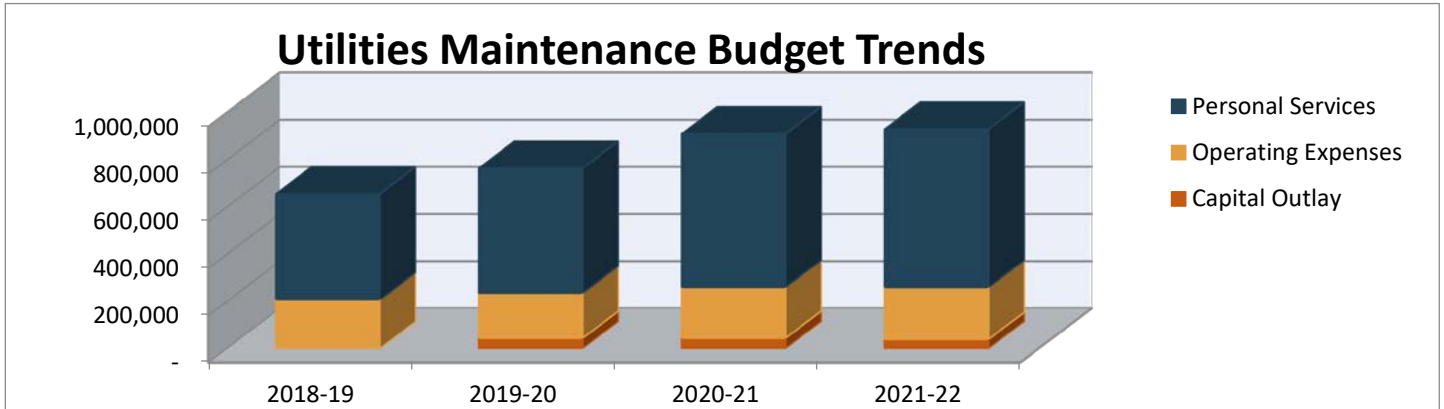
	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Superintendent	1.00	1.00	0.00	0.00
Supervisor	1.00	1.00	1.00	1.00
Crew Leader	0.00	0.00	0.00	0.00
PT Secretary	1.00	0.50	0.50	0.50
Water Operator Level III	12.00	12.00	12.00	12.00
Maintenance Mechanic	6.00	7.00	7.00	7.00
Field Technician	0.00	0.00	0.00	0.00
Field Technician Trainee	7.00	7.00	5.00	5.00
Total	28.00	28.50	25.50	25.50

CAPITAL OUTLAY:

(2) Ford F- 250 to Replace UWD-3599 & 7047	\$ 80,000
Misc. Equipment	10,000
Total	\$ 90,000

CITY OF PORT ST. LUCIE
UTILITY SYSTEMS OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Maintenance -- #336000
Brad Macek, Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 448,043	\$ 528,607	\$ 650,262	\$ 670,444
Operating Expenses	208,543	191,900	216,166	220,989
Capital Outlay	-	45,000	45,000	40,000
Total	\$ 656,585	\$ 765,507	\$ 911,428	\$ 931,433

STAFFING SUMMARY:3360

(Full Time Equivalent)

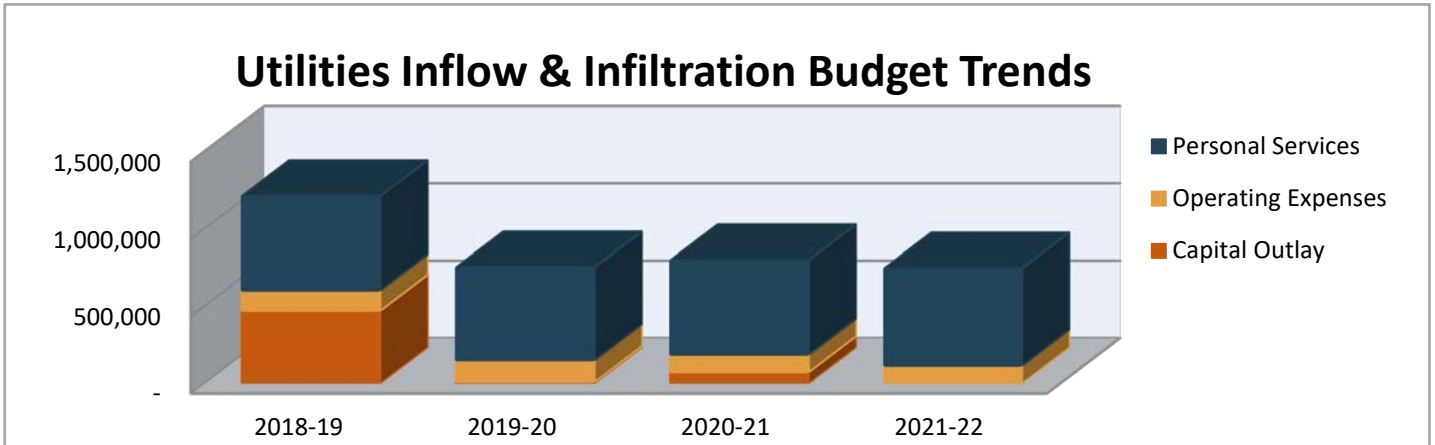
	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Maintenance Mechanic	6.00	5.00	5.00	5.00
Nat Res & WTP Maintenance	0.00	1.00	1.00	1.00
Total	6.00	6.00	6.00	6.00

CAPITAL OUTLAY:

Replace US-3187 w/ Ford F-350	\$ 45,000
Total	\$ 45,000

CITY OF PORT ST. LUCIE
UTILITIES OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Inflow & Infiltration -- #337000
Brad Macek, Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 609,270	\$ 600,184	\$ 609,753	\$ 628,681
Operating Expenses	130,747	141,270	113,234	116,037
Capital Outlay	472,328	10,000	74,000	-
Total	\$ 1,212,345	\$ 751,454	\$ 796,987	\$ 744,718

STAFFING SUMMARY:

(Full Time Equivalent)

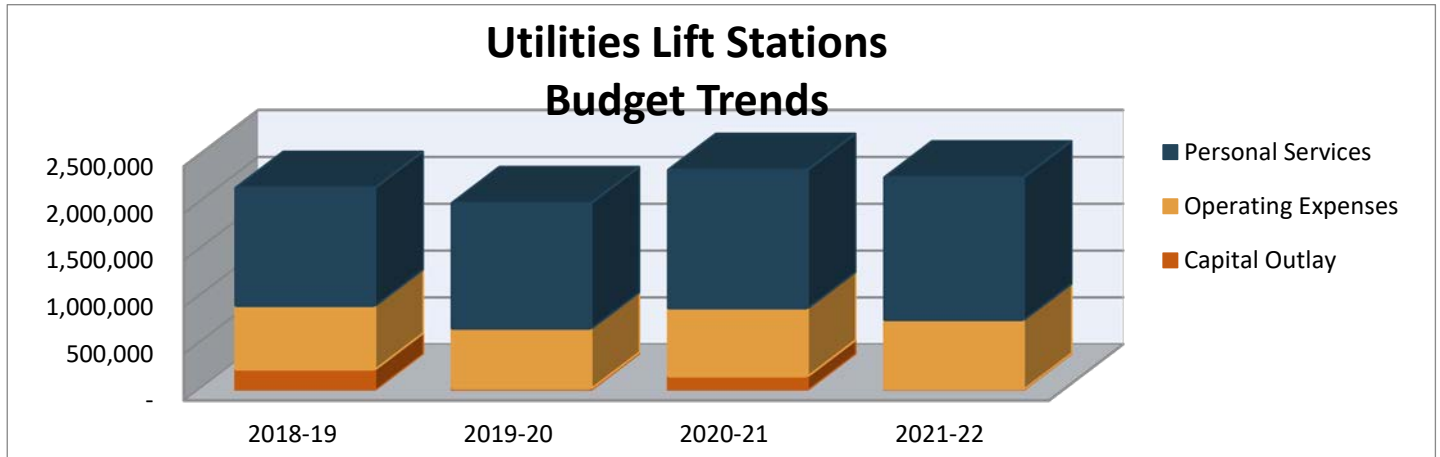
	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Crew Leader	1.00	1.00	1.00	1.00
Field Technician I	1.00	1.00	1.00	1.00
Field Technician II	5.00	5.00	5.00	5.00
Total	7.00	7.00	7.00	7.00

CAPITAL OUTLAY:

(1) F150 4x4 Replace UWD-4629	\$ 29,000
TV Truck Camera	45,000
Total	\$ 74,000

CITY OF PORT ST. LUCIE
UTILITIES OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Lift Stations -- #338000
Brad Macek, Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 1,259,973	\$ 1,341,280	\$ 1,478,237	\$ 1,523,786
Operating Expenses	679,102	640,022	726,419	741,695
Capital Outlay	223,595	20,000	150,000	10,000
Total	\$ 2,162,670	\$ 2,001,302	\$ 2,354,656	\$ 2,275,480

STAFFING SUMMARY:

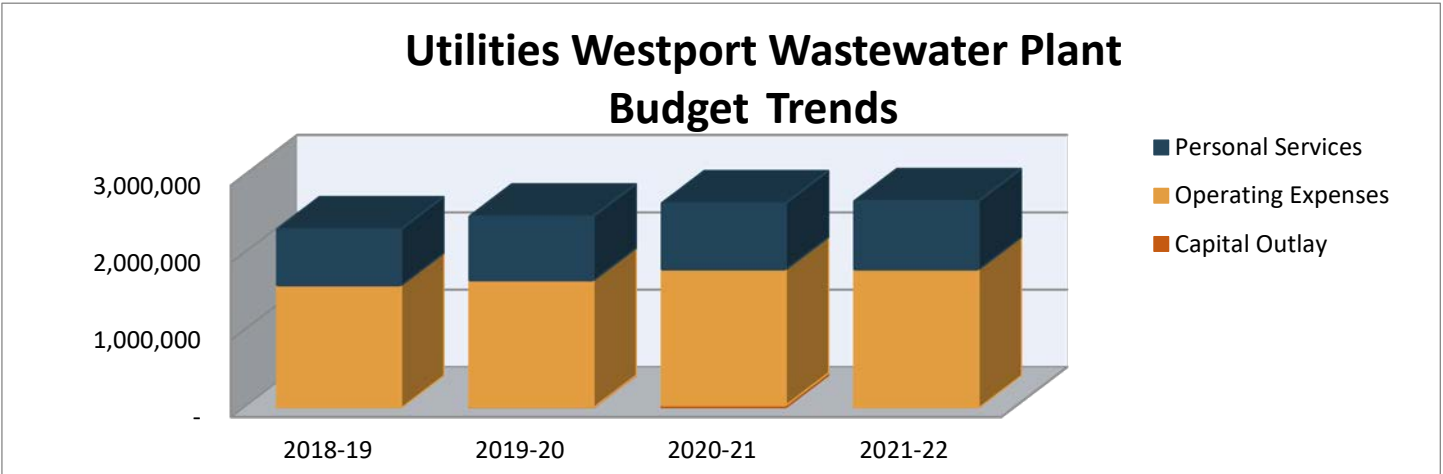
(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Manager	1.00	1.00	1.00	1.00
Superintendent	1.00	1.00	1.00	1.00
Supervisor	1.00	1.00	1.00	1.00
Crew Leader	1.00	1.00	1.00	1.00
Field Technician II	11.00	11.00	13.00	13.00
Total	15.00	15.00	17.00	17.00

CAPITAL OUTLAY:

Odor Control System	\$ 20,000
Addition to fleet: Ford F-250	40,000
F-550 w/Crane - replacing UM-8754	90,000
Total	\$ 150,000

CITY OF PORT ST. LUCIE
UTILITIES OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Westport Wastewater Treatment Plant -- #351200
Brad Macek, Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 728,897	\$ 830,157	\$ 859,603	\$ 886,291
Operating Expenses	1,587,750	1,644,696	1,757,429	1,792,578
Capital Outlay	-	7,000	36,000	-
Total	\$ 2,316,647	\$ 2,481,853	\$ 2,653,032	\$ 2,678,869

STAFFING SUMMARY:

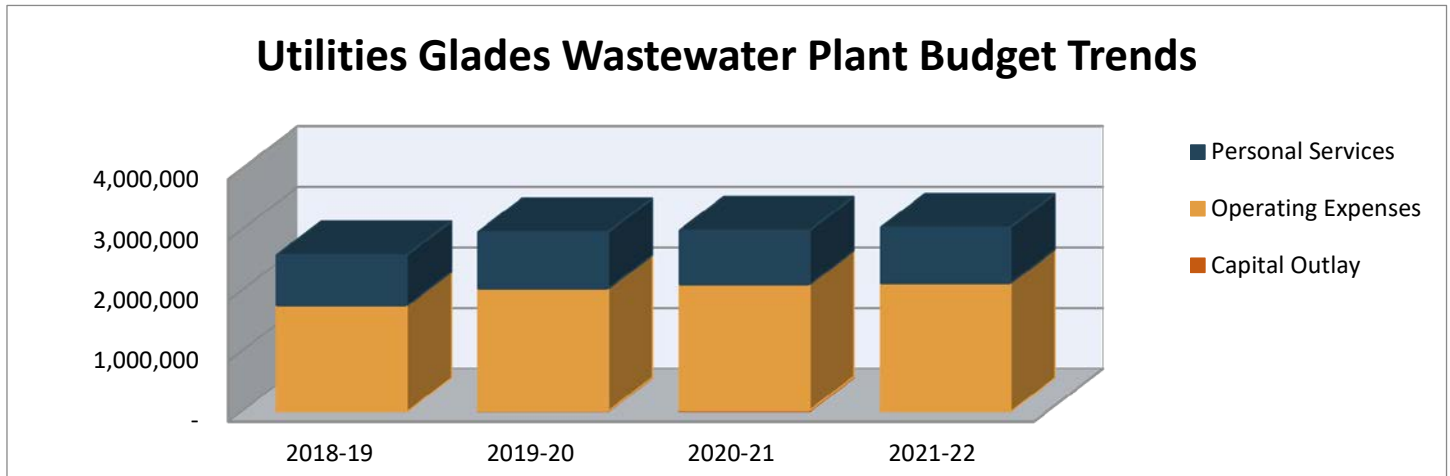
(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Chief Plant Operator	1.00	1.00	1.00	1.00
Plant Operator "A"	4.00	4.00	4.00	4.00
Plant Operator "B"	1.00	1.00	1.00	1.00
Plant Operator "C"	2.00	2.00	2.00	2.00
Total	8.00	8.00	8.00	8.00

CAPITAL OUTLAY:

Replace UWW-5526 with Ford F-150	\$ 29,000
Electric Pallet Jack	7,000
Total	\$ 36,000

CITY OF PORT ST. LUCIE
UTILITIES OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Glades Wastewater Treatment Plant -- #351300
Brad Macek, Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 835,451	\$ 935,088	\$ 892,384	\$ 920,205
Operating Expenses	1,752,736	2,020,446	2,076,011	2,121,783
Capital Outlay	-	14,000	26,000	-
Total	\$ 2,588,188	\$ 2,969,534	\$ 2,994,395	\$ 3,041,987

STAFFING SUMMARY:

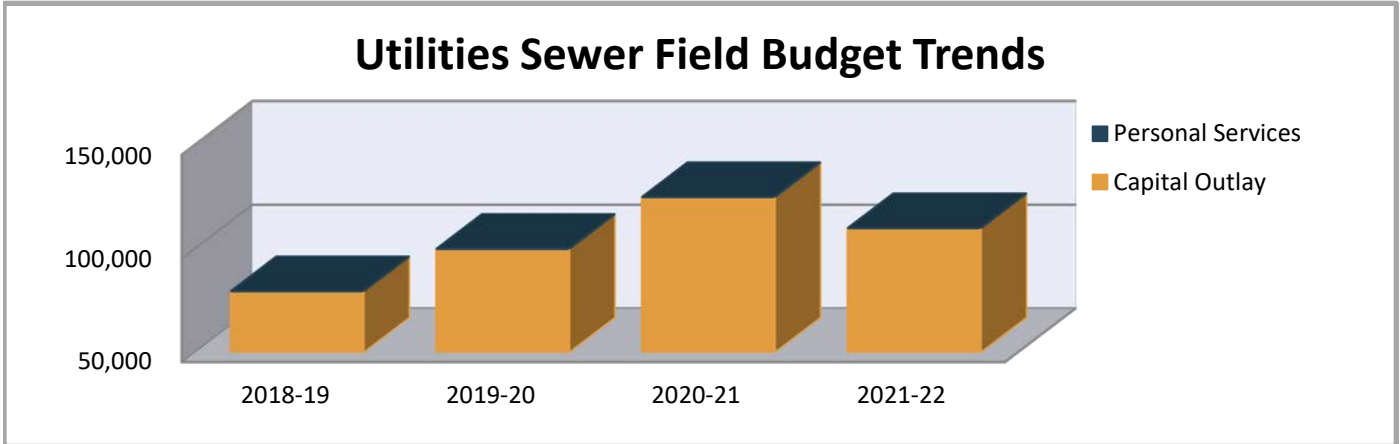
(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Chief Plant Operator	1.00	1.00	1.00	1.00
Lead Operator	1.00	1.00	1.00	1.00
Plant Operator "A"	4.00	3.00	3.00	3.00
Plant Operator Trainee	1.00	1.00	1.00	1.00
Total	10.00	10.00	10.00	10.00

CAPITAL OUTLAY:

Equip High Level Disinfection & Golf Cart	\$ 26,000
Total	\$ 26,000

CITY OF PORT ST. LUCIE
WATER AND SEWER CONNECTION FEES PROJECTS FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Sewer Field -- #431-351500
Brad Macek, Director



EXPENDITURE SUMMARY:

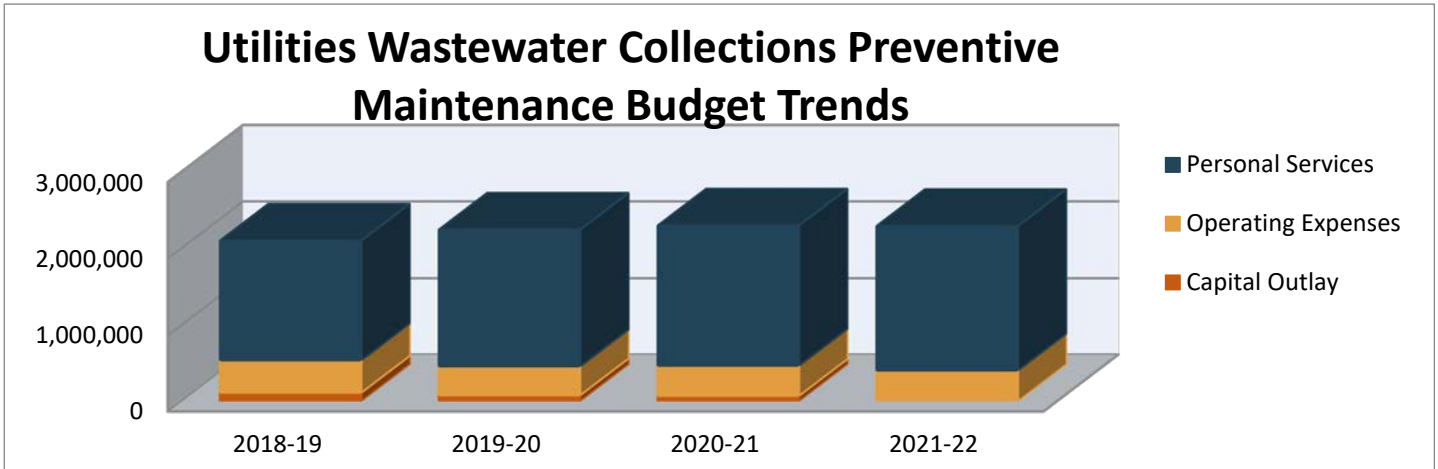
	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	-	-
Capital Outlay	79,547	100,000	125,000	110,000
Total	\$ 79,547	\$ 100,000	\$ 125,000	\$ 110,000

CAPITAL OUTLAY:

Building Improvements	\$ 100,000
Grinder Pump Installations	25,000
Total	\$ 125,000

CITY OF PORT ST. LUCIE
UTILITIES OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Wastewater Collections-Preventive Maintenance -- #351600
Brad Macek, Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 1,560,706	\$ 1,784,140	\$ 1,829,229	\$ 1,885,811
Operating Expenses	423,969	378,708	395,089	404,322
Capital Outlay	114,308	80,000	72,000	-
Total	\$ 2,098,983	\$ 2,242,848	\$ 2,296,318	\$ 2,290,133

STAFFING SUMMARY:

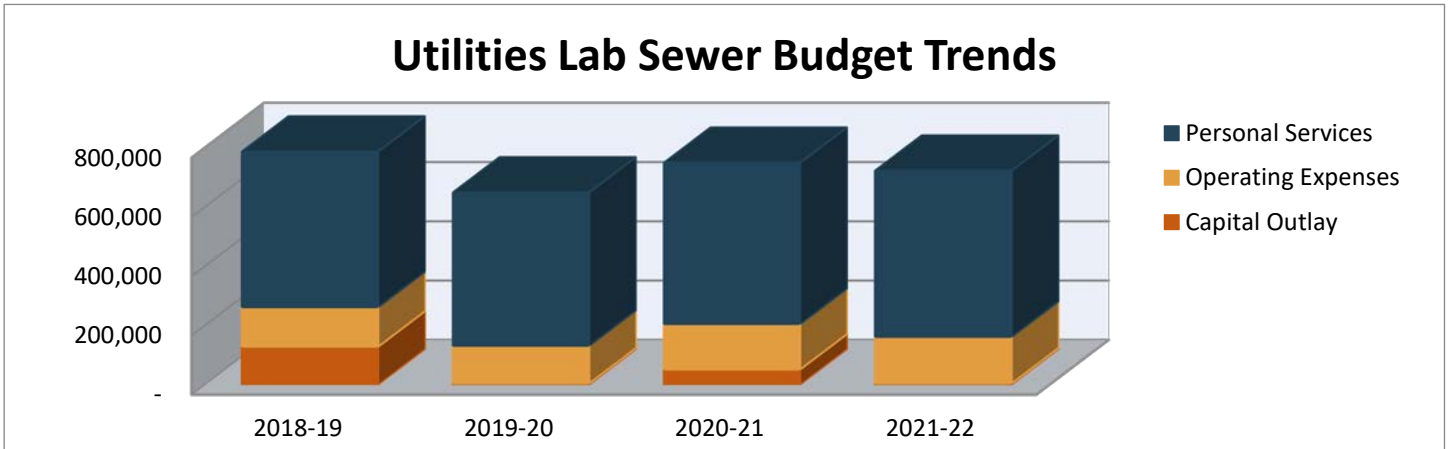
(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Superintendent	0.00	1.00	1.00	1.00
Supervisor	1.00	1.00	1.00	1.00
Crew Leader	3.00	2.00	2.00	2.00
Secretary	1.00	1.00	1.00	1.00
Field Technician I	1.00	1.00	1.00	1.00
Field Technician II	3.00	4.00	4.00	4.00
Field Technician Trainee	16.00	15.00	15.00	15.00
Total	25.00	25.00	25.00	25.00

CAPITAL OUTLAY:

(2) Lateral Cameras & New Kubota	\$ 72,000
Total	\$ 72,000

CITY OF PORT ST. LUCIE
UTILITIES OPERATING FUND - #431
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Lab - Sewer -- #356000
Brad Macek, Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 525,060	\$ 517,332	\$ 544,073	\$ 560,801
Operating Expenses	133,316	126,981	153,514	156,954
Capital Outlay	129,009	5,000	52,000	5,000
Total	\$ 787,385	\$ 649,313	\$ 749,587	\$ 722,755

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Supervisor	1.00	1.00	1.00	1.00
Maintenance Mechanic	5.00	5.00	5.00	5.00
Total	6.00	6.00	6.00	6.00

CAPITAL OUTLAY:

Replace UM-8321: Purchase (1) F-250 4x4	\$ 40,000
Pipe Threading Machine	12,000
Total	\$ 52,000



“A City for All Ages”

CITY OF PORT ST. LUCIE UTILITY SYSTEMS
RENEWAL & REPLACEMENT FUND - FUND #438
ADOPTED BUDGET - FY 2020-21

	2020-2021 -----	2021-2022 -----	2022-2023 -----	2023-2024	2024-2025 -----
REVENUES:					
Cash Carryforward	\$ 2,065,318	\$ -	\$ (0)	\$ (0)	\$ (0)
Interest Income	75,000	100,000	100,000	100,000	100,000
Transfer from 120 SAD Fund	-	-	-	-	-
Transfer from 122 SAD Fund					
Transfer from 431 Operating Fund	7,987,200	8,994,638	8,353,271	8,873,917	8,874,575
Totals	\$ 10,127,518	\$ 9,094,638	\$ 8,453,271	\$ 8,973,917	\$ 8,974,575

EXPENDITURES:

MAPPING - 1360

UIS file storage member hardware	20,000		25,000	25,000	25,000
Miscellaneous GPS Hardware	30,000	30,000	30,000	30,000	30,000
Sub-Meter GPS Collector Replacement					
Miscellaneous Network Hardware	24,000	20,000	20,000	20,000	20,000
End Of Life-Firewall Appliance Replacement					
Rack Battery Backup Controller Replacement					
Replication storage member hardware		25,000			
Totals	74,000	75,000	75,000	75,000	75,000

WATER FACILITIES -3310

Miscellaneous Emergency Repairs	95,000	95,000	100,000	100,000	100,000
Re-coat Chemical containment pads	-	35,000	-		
Lime Plant Filter Piping & Valve Replacement	300,000	300,000	300,000	300,000	300,000
Prineville Injection Well MIT					
Plant and Re-Pump Station Meter Repairs	25,000	25,000	25,000	25,000	25,000
Northport Pond & Pump Abandonment					
Security Camera upgrade	50,000	60,000	60,000	60,000	60,000
Rebuild Backwash Pump	-	-	75,000	75,000	75,000
30" Distribution Meter Replacements	-	-	15,000	20,000	20,000
Rebuild A-1, A-2, A-3	35,000	35,000	35,000	45,000	45,000
Rebuild HPP's 1,2,3,4,5	40,000	40,000	40,000	50,000	50,000
Lime Plant Transfer Pump Repair/Replacement	20,000	20,000	20,000	25,000	25,000
MP, SP and WP High Service Pump Replacement	40,000	40,000	50,000	50,000	50,000
Well house Roof Replacements	8,000	8,000	8,000	10,000	10,000
R & R Slaker Gear Box	20,000	20,000	25,000	25,000	25,000
Surficial Well Rehabilitations (2) (\$7,000 ea.)	14,000	14,000	14,000	16,000	16,000
Chemical pump replacement	15,000	15,000	18,000	18,000	18,000
Replace P04 & Antiscalant Bulk Tanks	-	-	-		
Pump Station Chlorine and Ammonia Upgrades	-	-	30,000	30,000	30,000
Lime Silo Level Indicators	-	-	-	25,000	25,000
Lime Plant Filter Media Replacement	300,000	300,000	300,000	-	-
Spare HS Pumps	90,000	100,000	100,000	100,000	100,000

CITY OF PORT ST. LUCIE UTILITY SYSTEMS
RENEWAL & REPLACEMENT FUND - FUND #438
ADOPTED BUDGET - FY 2020-21

	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
	-----	-----	-----		-----
RO Plant High Service Pump Replacement	90,000	100,000	100,000	100,000	100,000
Replace Micron Filter Valves(2 per year)	10,000	-	-	15,000	15,000
Repaint Westport, Southport & Midport Storage Tank	-	-	-	60,000	60,000
RO Plant Blend Basin Coating	-	-	-		
Chlorine Regulators	-	-	25,000	25,000	25,000
Silo safety improvements	10,000	10,000	10,000		
RO Plant Odor Control System Blower Replacement	-	45,000	-	55,000	55,000
NP, MP, SP, WP, & Well Fence Repairs	20,000	20,000	20,000	25,000	25,000
Admin Building painting	-	-	30,000		
Prineville Site Lighting	-	-	-		
RO Plant Membrane Replacement (Skids 3 thru 5)					
RO Plant Transfer Pump Repair/Replacement	82,000	70,000	-	70,000	70,000
Blend Basin VFD Replacement	-	-	-	25,000	25,000
Media Replacement for Scrubbers/Degassifiers	20,000	20,000	20,000		
Lime Plant Accelerator Gearbox Replacement	-	-	-	20,000	20,000
Electrical Report RO Plant	-				
Replace Surficial Well #2	-	-	-		
Totals	1,284,000	1,372,000	1,420,000	1,369,000	1,369,000

CROSS CONNECTION - FLUSHING - 3311

Rehabbing City's Backflow Preventers	16,000	16,000	16,000	16,000	16,000
New Const. Commercial Meter and Backflow installs	75,000	50,000	50,000	50,000	50,000
Rehabbing large meters to radio reads	25,000	25,000	25,000	25,000	25,000
Miscellaneous Supplies	25,000	25,000	25,000	25,000	25,000
Totals	141,000	116,000	116,000	116,000	116,000

JAMES E. ANDERSON RO WTP - 3312

Replace Membranes Skids 1 - 3	-	-	-		
RO Well Rehabilitation (One per Year)	150,000	150,000	150,000	150,000	150,000
Degasifiers, Scrubbers & Piping (Repairs & Painting)	-	-	-	-	-
JEA RO WTP Degassifier & Scrubber Valve R&R	25,000	25,000	25,000	25,000	25,000
JEA RO WTP Degasifier / Scrubber System R&R	50,000	50,000	50,000	50,000	50,000
JEA RO WTP Motor, Pump, & Valve R&R	50,000	50,000	50,000	50,000	50,000
JEA RO WTP DIW MIT (Due - 11/2017)	-	-	-	30,000	30,000
Misc. Emergency R&R	50,000	50,000	50,000	50,000	50,000
RL Re-pump Station Motor, Pump, & Valve R&R	25,000	25,000	25,000	25,000	25,000
RL SW Water Booster Station Pump R&R	10,000	10,000	10,000	10,000	10,000
JEA RO WTP Chemical Feed Pump R&R	15,000	15,000	15,000	15,000	15,000
RO Well Motor, Pump, & Valve R&R	50,000	50,000	50,000	50,000	50,000
RO Well #9 Generator Installation	-	-	-	-	-
Chlorinator Regulators	15,000	15,000	15,000	15,000	15,000
JEA RO WTP Ammonia / Chlorine System R&R	10,000	10,000	10,000	10,000	10,000

CITY OF PORT ST. LUCIE UTILITY SYSTEMS
RENEWAL & REPLACEMENT FUND - FUND #438
ADOPTED BUDGET - FY 2020-21

	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
	-----	-----	-----		-----
RO Building HVAC & Exhaust Fan Unit R&R	20,000	20,000	20,000	20,000	20,000
Install Level Transducers @ RO Wells	20,000	20,000	20,000	20,000	20,000
JEA RO WTP Blowdown & Potable Storage Tank Repairs	35,000	35,000	-	35,000	35,000
JEA RO WTP Chemical Room Floors and Containment Pads	50,000	50,000	50,000	50,000	50,000
Paint Buildings and Ground Storage Tanks (JEA & Rangeline)	205,000	75,000	75,000	75,000	75,000
JEA RO WTP Alkalinity Recovery Project	-	-	-	500,000	500,000
Repair 30' Flange Leak	-	-	-	-	-
Replace Membranes Skids 4 - 5	-	-	-	-	-
Replace Membranes Skids 6 - 8	600,000	-	-	-	-
Replace Membranes Skids 9 - 10	-	400,000	-	-	-
Totals	1,380,000	1,050,000	615,000	1,180,000	1,180,000

McCARTY RANCH - 3314

C23 Outfall Structure Reinforcement	-	200,000			
Ditch cleaning	35,000	35,000	-	-	-
Culvert replacement at McCarty Extension	100,000				
Rehab of houses	20,000	20,000			
Parcel D - 2 mile clearing of Herman Canal	-	-			
Field Office (Kennedy)	-	-	-		
Pepper tree removal	25,000	25,000	25,000	20,000	20,000
Misc Repairs	40,000	40,000	40,000	40,000	40,000
Totals	220,000	320,000	65,000	60,000	60,000

WATER DISTRIBUTION - P.M. - 3316

Line Break Repairs	70,000	60,000	60,000	60,000	60,000
Misc. Supplies @ \$80,000 per month	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Water Main Deflections	30,000	30,000	30,000	30,000	30,000
Painting of the River Crossings	35,000	35,000	35,000	35,000	35,000
Totals	1,135,000	1,125,000	1,125,000	1,125,000	1,125,000

INFLOW & INFILTRATION - 3370

Manhole Replacements & Rehabs	135,000	135,000	135,000	135,000	135,000
Gravity Sewer Line Repairs	135,000	135,000	135,000	135,000	135,000
Infrastructure - Point Repairs & Training	10,000	10,000	10,000	10,000	10,000
Totals	280,000	280,000	280,000	280,000	280,000

LIFT STATIONS-3380

Lift Station Repl SP-50	500,000	500,000	500,000	500,000	500,000
Lift Station Replacement	-	-	-	-	-
Lift Station Beautification	50,000	50,000	50,000	50,000	50,000
Spare Impellers	30,000	30,000	30,000	30,000	30,000
Spare Lift Station Pumps	250,000	250,000	250,000	250,000	250,000

CITY OF PORT ST. LUCIE UTILITY SYSTEMS
RENEWAL & REPLACEMENT FUND - FUND #438
ADOPTED BUDGET - FY 2020-21

	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
	-----	-----	-----		-----
Lift Station Pump Repairs	135,000	135,000	135,000	135,000	135,000
SCADA for Lift Stations	50,000	50,000	50,000	50,000	50,000
Misc. Supplies	92,000	95,000	95,000	95,000	95,000
Totals	1,107,000	1,110,000	1,110,000	1,110,000	1,110,000

WEST PORT WWTP -3512

Miscellaneous Emergency Equipment	200,000	90,000	90,000	90,000	90,000
Sandblast & Paint Piping / Equipment	30,000	30,000	30,000	30,000	30,000
Paint WP, SPBS Buildings and Tanks	50,000	50,000	50,000	50,000	50,000
Clean / Replace Plant Odor Control Piping		20,000			
Anoxic Covers - Inspect / Repair	25,000				
SP, WP, & SPBS Fence Repair and Replacement	5,000	5,000	5,000	5,000	5,000
Pond Liners - Replacement				60,000	60,000
Southport 6" Eff Valve - Repair					
Clean Aeration Basins-(3)					
Westport Injection Well MIT (2023)			50,000		
Southport Injection Well MIT (Due 2023)			50,000		
DEP Required GST & Hydro Tank Cleaning & Inspections (3)		10,000			
Crane Hoist Replacement					
Sludge Storage Tank Inspection and Repairs		5,000			
Headworks Grit System - Rehab		20,000			
Rehab Clarifier #1 Structure					
Rehab Clarifier #2 Structure				75,000	75,000
Rehab Clarifier #3 Structure	75,000		-		
Clarifier Weir Wolf Brush system - Repair / Replace (3)	16,000	-			
Headworks Barscreen & Rotopress Components - Replacement	10,000	10,000	10,000	10,000	10,000
Headworks Grit System Components - Replacement	5,000	5,000	5,000	5,000	5,000
Headworks Odor Control System Equipment & Components - Repair / Replace	50,000	25,000	25,000	25,000	25,000
Anoxic Mixers - Repair / Replace(11)	8,000	8,000	8,000	8,000	8,000
Aeration Drive Mixers and Motors - Repair / Replace (9)	25,000	25,000	25,000	25,000	25,000
Aeration Recirculation Pump - Repair / Replace (6)	13,000	13,000	13,000	13,000	13,000
ICECUBE units - Repair /Replace (3)	2,000	-	-		
D.O. Controllers and Probes (6)	5,000	5,000	5,000	5,000	5,000
Clarifier Drives - Repair / Replace (3)	30,000	30,000	30,000	30,000	30,000
RAS and WAS pumps - Repair / Replace (5)	5,000	5,000	5,000	5,000	5,000
Vertical Turbine Pumps & Motors (IW,FD, Reuse)- Repair / Replace (14)	10,000	10,000	10,000	10,000	10,000
Reuse Air Compressor components - Repair / Replace (2)	4,000	4,000	4,000	4,000	4,000
Reuse Compliance Meter Replacements (pH, NTU, CL2)	3,000	3,000	3,000	3,000	3,000
Chlorine Feed Equipment - Repair / Replace (4 heads, 2 feed systems)	6,000	6,000	6,000	6,000	6,000
Chlorinator Assembly and rotometers Replacement	10,000	10,000			
Sandfilter components Repair / Replace (12)	10,000	10,000	10,000	10,000	10,000
Sample Pumps for Reclaimed and Monitoring Wells (6)	5,000	5,000	5,000	5,000	5,000
Sand Filters Media Replacement and/or Cleaning					
Plant Water System Equipment & Components - Repair / Replace	10,000	10,000	10,000	10,000	10,000
I.W. System Electrical & Instrumentation components - Repair / Replace	5,000	5,000	5,000	5,000	5,000

CITY OF PORT ST. LUCIE UTILITY SYSTEMS
RENEWAL & REPLACEMENT FUND - FUND #438
ADOPTED BUDGET - FY 2020-21

	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
	-----	-----	-----		-----
Slide Gate - Repair / Replace (33)	50,000	50,000	50,000	50,000	50,000
Valves (WP, SP, SPBS, Reuse Ponds Repair / Replace	5,000	5,000	5,000	5,000	5,000
Dewatering Conveyer and Gates - Repair/ Replace (3)	5,000	5,000	5,000	90,000	90,000
Dewatering Centrifuge Repairs (2)	20,000	20,000	20,000	20,000	20,000
Dewatering Electrical and Instrumentation Components	10,000	10,000	10,000	10,000	10,000
Dewatering Odor Control System Equipment & Components - Repair / Replace	50,000	25,000	25,000	25,000	25,000
Sludge Blower components Repair / Replace (3)	10,000	10,000	10,000	10,000	10,000
Sludge Feed Pump and Grinder components - Repair / Replace(2)	30,000	30,000	30,000	30,000	30,000
Generator Components Repair and Replace (WP, SP, SPBS - 4)	20,000	20,000	20,000	20,000	20,000
Generator Diesel Storage Components - Repair / Replace	4,000	4,000	4,000	4,000	4,000
UPS Battery Replacement (3)	9,000	9,000	9,000	9,000	9,000
Misc Electrical, VFD's and Harmonic Filters - Repair / Replace	20,000	20,000	20,000	20,000	20,000
PLC and SCADA Hardware Repair / Replace	3,000	3,000	3,000	3,000	3,000
Liftstation Pump - Repair / Replace (4)	9,000	9,000	9,000	9,000	9,000
Instrumentation Sensors, Controllers, Analyzers, Transmitters	20,000	20,000	20,000	20,000	20,000
Flow Meter Repair / Replacement - WP, SP, SPBS (18)	20,000	10,000	10,000	10,000	10,000
Level Transmitter Replacement - Inf,Ras/Was,Reuse,IW,FD,Sludge (7)	3,000	3,000	3,000	3,000	3,000
Auto Sampler Replacement (3)	7,000	7,000	7,000	7,000	7,000
Air Conditioner replacement (WP,SP,SPBS - 19 Units)	5,000	5,000	5,000	5,000	5,000
Lab Equipment (meters, ovens, vacuum pump, magnetic stir, refrigerator)	2,500	2,500	2,500	2,500	2,500
Security and Surveillance Equipment Repair / Replacement- for SPBS and WP	5,000	5,000	5,000	5,000	5,000
SCBA Replacement			3,000		
SPBS Pumps and Motors - Repair / Replacement	29,000	10,000	10,000	10,000	10,000
SPBS Misc Meters and Instruments - Repair / Replace	4,000	4,000	4,000	4,000	4,000
SPWWTP Plant and IW Equipment / Instrument Repairs	20,000	5,000	5,000	5,000	5,000
Totals	977,500	400,000	400,000	400,000	400,000

GLADES WWTP -3513

Headworks Rehabilitation and Corrosion Coating					
Miscellaneous Emergency Equipment	75,000	75,000	75,000	75,000	75,000
Paint Buildings, Tanks, Pipes, Motors, and Pumps (Glades, NPBPS, GBPS)	40,000	40,000	40,000	45,000	45,000
Repair / Replace Vertical Turbine Pumps and Motors (15)	50,000	50,000	50,000	60,000	60,000
Repair / Replace RAS and WAS pumps (6 Ras, 4 Was)	33,000	33,000	33,000	33,000	33,000
Repair / Replace Anoxic Mixers (14)	32,000	32,000	32,000	32,000	32,000

CITY OF PORT ST. LUCIE UTILITY SYSTEMS
RENEWAL & REPLACEMENT FUND - FUND #438
ADOPTED BUDGET - FY 2020-21

	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
	-----	-----	-----		-----
Repair / Replace Clarifier Drives (4)	-	30,000		30,000	30,000
Repair / Replace Misc Electrical Items, VFDs, Breakers, Accessories	30,000	30,000	30,000	30,000	30,000
Repair / Replace Sludge Blowers (2 Motors, 2 Impellers)	5,000	5,000	5,000	5,000	5,000
Clean Aeration Basins	25,000	25,000	25,000	25,000	25,000
Repair / Replace Centrifuge Components (2)	20,000	20,000	20,000	20,000	20,000
Repair / Replace Generator Components (Glades, NPBPS, GBPS)	20,000	20,000	20,000	20,000	20,000
Repair / Replace Sludge Feed Pump Systems (2)	40,000	20,000	40,000	20,000	20,000
Repair / Replace Recirculation Pumps (8)	18,000	18,000	18,000	18,000	18,000
Weir Brush System (2 left to install)	-				
Repair / Replace Aeration Blowers / Motors / Valves (5)	15,000	15,000	15,000	15,000	15,000
BPS - Glades - Repair / Replace Booster Pumps and Motors (6)	10,000	10,000	10,000	10,000	10,000
BPS - Glades - Repair / Replace VFD Units and Electrical Items (6)	10,000	10,000	10,000	10,000	10,000
BPS - Northport - Repair / Replace Booster Pumps and Motors (5)	10,000	10,000	10,000	10,000	10,000
BPS - Northport - Repair / Replace VFD Units and Electrical Items (5)	10,000	10,000	10,000	10,000	10,000
Repair / Replace Conveyor Screws, Motors, and Gates (6)	10,000	10,000	10,000	10,000	10,000
Repair / Replace Offsite or Onsite IW Flow Meters (2)	10,000	10,000		10,000	10,000
Repair / Replace Polymer Feed System Components (2)	10,000	10,000	10,000	10,000	10,000
Repair / Replace Plant Lift Station Pumps (8)	8,500	8,500	8,500	8,500	8,500
UPS Battery Replacement (3)	7,000	7,000	7,000	7,000	7,000
Auto Sampler Replacement (3)	7,000	7,000	7,000	7,000	7,000
Repair / Replace Aeration DO Probes and Controllers (8 of each)	6,000	6,000	6,000	6,000	6,000
Repair / Replace Chlorine Equipment (4 heads, 2 feed systems)	6,000	6,000	6,000	6,000	6,000
Repair / Replace Sludge Feed Flow Meters (2)	5,000	5,000		5,000	5,000
Repair / Replace Odor Control Blower Motors and Impellers (2)	5,000	5,000		5,000	5,000
Repair / Replace Grit Classifier Motor	5,000	5,000		5,000	5,000
Repair / Replace Globe Style Check Valves (10)	5,000	5,000	5,000	5,000	5,000
Repair / Replace Fences and Gates (Glades, NPBPS, GBPS)	5,000	5,000	5,000	5,000	5,000
Repair / Replace Barscreen Components	5,000	5,000	5,000	5,000	5,000
Repair / Replace Air Conditioners (12) (Glades, NPBPS, GBPS)	5,000	5,000	5,000	5,000	5,000
BPS - All - Repair / Replace Miscellaneous Meters and Instruments	5,000	5,000	5,000	5,000	5,000
Repair / Replace Air Compressors (3 Units, 1 Dryer, 1 Controller)	8,000	4,000	8,000	8,000	8,000
Repair / Replace Macerator Units (2)	5,000	5,000	5,000	5,000	5,000
Repair / Replace Reuse Compliance Instruments (6)	4,000	4,000	4,000	4,000	4,000
Repair / Replace SCADA and PLC Hardware	3,000	3,000	3,000	3,000	3,000
Repair / Replace Odor Control Blower Motors (2) and Impellers (2)	3,000	3,000	3,000	3,000	3,000
Repair / Replace Air Flow Meters (5)	3,500	3,500	3,500	3,500	3,500
Repair / Replace Filter Dosing Flow Meters (2)	3,000	3,000	3,000	3,000	3,000
Repair / Replace Odor Control System Chemical Pumps (6)	2,500	2,500		2,500	2,500
Repair / Replace Odor Control Recirculation Pumps and Motors (6)	2,000	2,000		2,000	2,000
Repair / Replace Grit System Automated Valves (2)			2,000	2,000	2,000
Repair / Replace HWOC Sensor Probes (3) or Controller	2,000	2,000	2,000	2,000	2,000
Repair / Replace Grit Blowers (2)	1,500	1,500		1,500	1,500
Repair / Replace Hydrorangers (10)	1,200	1,200	1,200	1,200	1,200
BPS - Glades - Repair / Replace Seal Water Pumps and Equipment (2)	1,400	1,400	1,400	1,400	1,400
BPS - Northport - Repair / Replace Seal Water Pumps and Equipment (2)	1,400	1,400	1,400	1,400	1,400
DEP required GST & Hydro Tank cleaning & inspection (2)	5,000	5,000			
Glades Injection Well MIT (Due 2018)			20,000		
Rehab Clarifier #2 Structures					
Rehab Clarifier #3 Structures	-	-			
Rehab Clarifier #4 Structures	-	-			

CITY OF PORT ST. LUCIE UTILITY SYSTEMS
RENEWAL & REPLACEMENT FUND - FUND #438
ADOPTED BUDGET - FY 2020-21

	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025
	-----	-----	-----		-----
Repair / Replace Influent Flow Meter (2)	-		15,000		
Repair / Replace Pump Station Flow Meters (GBPS, NPBPS)	-		10,000		
Sludge Storage Tank Inspection and Repairs	-	5,000			
Totals	594,000	605,000	605,000	616,000	616,000
WASTE WATER COLLECTIONS - PM - 3516					
Force Main Replacements - East and West of US 1	100,000	100,000	100,000	100,000	100,000
Misc. Supplies @ \$152,000 per month	2,694,000	2,400,000	2,400,000	2,400,000	2,400,000
Force Main Deflections	30,000	30,000	30,000	30,000	30,000
Painting of the River Crossings	30,000	30,000	30,000	30,000	30,000
Pigging for Force Main	50,000	50,000	50,000	50,000	50,000
Totals	2,904,000	2,610,000	2,610,000	2,610,000	2,610,000
Administrative Charges - General Fund	\$ 31,018	\$ 31,638	\$ 32,271	\$ 32,917	\$ 33,575
Total of Capital Projects & Payments	\$ 10,127,518	\$ 9,094,638	\$ 8,453,271	\$ 8,973,917	\$ 8,974,575
Contingency for Future Years	\$ -	\$ (0)	\$ (0)	\$ 0	\$ (0)
SURPLUS <DEFICIT>	-	-	-	-	-

CITY OF PORT ST. LUCIE
WATER & SEWER CONNECTION FEES FUND #439
ADOPTED BUDGET - FY 2020-21

	AUDITED 2018-19	BUDGET 2019-20	ESTIMATED 2019-20	ADOPTED 2020-21	PROJECTED 2021-22

Beginning Undesignated Reserve		\$ 7,748,032	\$ 7,748,032	\$ 8,663,565	\$ 7,858,279
REVENUES & SOURCES:					
Operating Revenues	\$ 7,356,101	\$ 6,765,000	\$ 8,712,892	\$ 8,904,000	\$ 9,170,670
Interest Income	219,934	75,000	137,000	115,000	118,450
Other/Misc.	(8)	-	-	-	-
Fund Transfers	0	-	-	-	-
Use of Reserves	-	1,087,212	-	805,286	549,926
Acct. Rec'ble Net Impact of 10-Yr. Payback	-	-	-	-	-
TOTAL	\$ 7,576,028	7,927,212	8,849,892	\$ 9,824,286	\$ 9,839,046
EXPENDITURES:					
Personal Services	\$ 684	\$ 1,120,575	\$ 1,028,491	\$ 1,201,456	\$ 1,238,409
Depreciation	-	-	126,337	-	-
Operating Supplies & Exp.	42,710	6,354,919	6,309,925	8,086,828	8,250,054
Bad Debt Exp.	-	-	-	-	-
Capital Equipment & Projects	7,595,054	158,000	175,888	236,410	45,000
Debt Service	-	-	-	-	-
Designated Reserve - Debt Retirement	-	-	-	-	-
Interfund Transfer to Fund #001	-	293,718	293,718	299,592	305,584
Interfund Transfer to Fund #605	-	-	-	-	-
Interfund Transfer to 431	-	-	-	-	-
TOTAL	\$ 7,638,448	\$ 7,927,212	\$ 7,934,359	\$ 9,824,286	\$ 9,839,046
SURPLUS <DEFICIT>					
	\$ (62,421)	\$ -	\$ 915,533	\$ -	\$ (0)
Designated Reserve - Financial Policy 17%	\$ -	\$ 1,270,834	\$ -	\$ 1,579,008	\$ 1,423,269
Designated	\$ 1,270,834	\$ 1,270,834	\$ 1,270,834	\$ 1,579,008	\$ 1,423,269
Undesignated	6,477,198	7,392,731	7,392,731	7,084,557	6,435,010
Use of Reserves	(1,087,212)	-	-	(805,286)	(549,926)
	\$ 6,660,820	\$ 8,663,565	\$ 8,663,565	\$ 7,858,279	\$ 7,308,353

CITY OF PORT ST. LUCIE
WATER & SEWER CONNECTION FEES FUND - REVENUES
ADOPTED BUDGET - FY 2020-21

	AUDITED 2018-19 *****	BUDGET 2019-20 *****	ESTIMATED 2019-20 *****	ADOPTED 2020-21 *****	PROJECTED 2021-22 *****
<u>OPERATING REVENUES</u>					
341.902 Sale of Maps & Pub.	\$ -	\$ -	\$ -	\$ -	\$ -
341.903 Certification, Copies	-	-	-	-	-
343.351 Water Application Fees	14,204	15,000	12,000	15,000	15,000
343.353 Connection Fees - Water	-	-	-	-	-
343.355 Water Installation Charges	1,744,203	1,250,000	1,862,934	1,900,000	1,957,000
343.453 Line Charges- Water	-	-	-	-	-
343.455 Line Charges - Sewer	-	-	-	-	-
343.553 Connection Fees - Sewer	-	-	-	-	-
343.555 Grinder Pump Installation Charges	5,597,694	5,500,000	6,837,958	6,989,000	7,198,670
Totals	7,356,101	6,765,000	8,712,892	8,904,000	9,170,670
<u>NON-OPERATING REVENUES</u>					
361.000 Interest Income	219,934	75,000	137,000	115,000	118,450
361.108 Interest Income - Spanish Lakes	-	-	-	-	-
361.200 Interest from State	-	-	-	-	-
381.122 Interfund transfer from 122	-	-	-	-	-
381.431 Interfund transfer from 431	-	-	-	-	-
381.447 Interfund transfer from 447	-	-	-	-	-
381.605 Fund Transfer from Medical Ins. Fund	-	-	-	-	-
369.900 Gain or Loss om Sales	-	-	-	-	-
369.985 Miscellaneous Revenue	(8)	-	-	-	-
Totals	219,926	75,000	137,000	115,000	118,450
<u>NON-REVENUES</u>					
389.900 Use of Reserves	-	1,087,212	-	805,286	549,926
Totals	-	1,087,212	-	805,286	549,926
FUND TOTALS	\$ 7,576,028	\$ 7,927,212	\$ 8,849,892	\$ 9,824,286	\$ 9,839,046

CITY OF PORT ST. LUCIE
WATER AND SEWER CONNECTION FEES FUND - EXPENDITURE SUMMARY
ADOPTED BUDGET - FY 2020-21

	AUDITED 2018-19 *****	BUDGET 2019-20 *****	ESTIMATED 2019-20 *****	ADOPTED 2020-21 *****	% INCR <% DECR> *****	PROJECTED 2021-22 *****	% INCR <% DECR> *****
331500 WATER DISTRIBUTION							
Personal Services	7,079	341,459	323,299	366,887	7.45%	378,194	3.08%
Operating Expense	13,841	636,852	744,458	792,042	24.37%	808,397	2.06%
Capital Outlay	1,043,884	100,000	117,888	163,410	63.41%	35,000	-78.58%
Debt Service	-	-	-	-	N/A	-	N/A
TOTAL	1,064,804	1,078,311	1,185,645	1,322,339	22.63%	1,221,591	-7.62%
351500 WASTEWATER COLLECTIONS							
Personal Services	(6,395)	779,116	705,192	834,569	7.12%	860,214	3.07%
Operating Expense	28,869	5,718,067	5,565,467	7,294,786	27.57%	7,441,657	2.01%
Capital Outlay	6,551,170	58,000	58,000	73,000	25.86%	10,000	-86.30%
Debt Service	-	-	-	-	N/A	-	N/A
TOTAL	6,573,644	6,555,183	6,328,659	8,202,355	25.13%	8,311,872	1.34%
419900 NON-DEPARTMENTAL -- 100%							
Depreciation Expense	-	-	-	-	N/A	-	N/A
TOTAL	-	-	-	-	N/A	-	N/A
TOTALS							
Personal Services	684	1,120,575	1,028,491	1,201,456	7.22%	1,238,409	3.08%
Operating Expense	42,710	6,354,919	6,309,925	8,086,828	27.25%	8,250,054	2.02%
Depreciation Expense	-	-	126,337	-	N/A	-	N/A
Bad Debt Expense	-	-	-	-	N/A	-	N/A
Capital Outlay	7,595,054	158,000	175,888	236,410	49.63%	45,000	-80.97%
Debt Service	-	-	-	-	N/A	-	N/A
Designated Reserve-Debt Service Retirement	-	-	-	-	N/A	-	N/A
Interfund Transfer - Fund #001	-	293,718	293,718	299,592	2.00%	305,584	2.00%
Interfund Transfer - Fund #605	-	-	-	-	N/A	-	N/A
Interfund Transfer - Fund 431	-	-	-	-	N/A	-	N/A
TOTAL	7,638,448	7,927,212	7,934,359	9,824,286	23.93%	9,839,046	100.15%
WATER & SEWER CONNECTION FEES TOTAL	\$ 7,638,448	\$ 7,927,212	\$ 7,934,359	\$ 9,824,286	\$ 0	\$ 9,839,046	100.15%
Designated Reserve-Financial Policy 17%	\$ -	\$ 1,270,834		\$ 1,579,008	-100%	\$ 1,423,269	90.14%

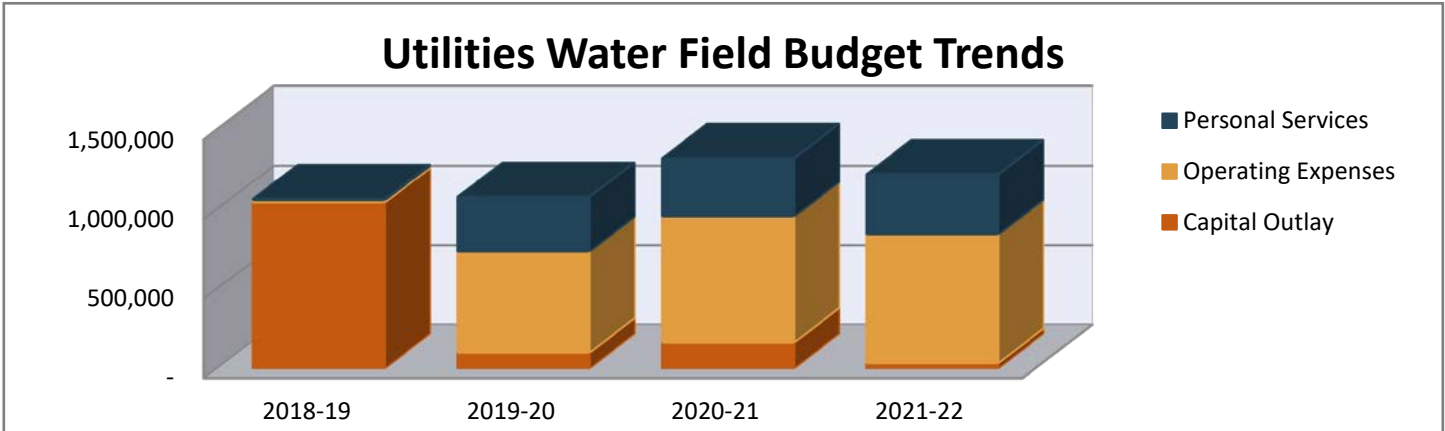
CITY OF PORT ST. LUCIE
WATER AND SEWER CONNECTION FEES FUND #439 - CAPITAL OUTLAY
ADOPTED BUDGET - FY 2020-21

** ADOPTED **
FY 2020-21

3315	<u>WATER/FIELD - INSTALLATIONS</u>	
	Replace UI-9157 with Ford F-150	\$ 29,000
	Replace UWD-7996 with Ford F-150	29,000
	Kaufman Trailer, Backhoe, Trencher and Boring Tools	<u>105,410</u>
	Total	163,410
3515	<u>SEWER/FIELD - INSTALLATIONS</u>	
	Replace UWWC-4648 with Ford F-150	29,000
	(2) Lateral Cameras, (2) Trenchers	<u>44,000</u>
	Total	73,000
	UTILITIES FUND 439 FUND TOTALS	<u><u>\$ 236,410</u></u>

CITY OF PORT ST. LUCIE
WATER AND SEWER CONNECTION FEES PROJECTS FUND - #439
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Water Field -- #439-331500
Brad Macek, Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 7,079	\$ 341,459	\$ 366,887	\$ 378,194
Operating Expenses	13,841	636,852	792,042	808,397
Capital Outlay	1,043,884	100,000	163,410	35,000
Total	\$ 1,064,804	\$ 1,078,311	\$ 1,322,339	\$ 1,221,591

STAFFING SUMMARY:

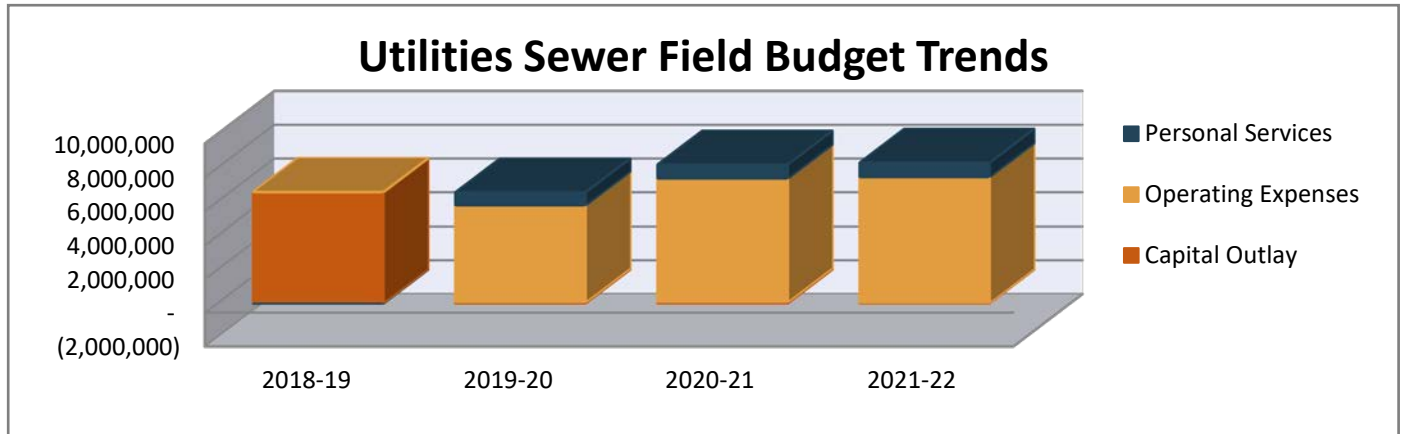
(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2020-21 *****
Supervisor	1.00	1.00	1.00	1.00
Crew Leader	0.00	0.00	0.00	0.00
Water Level III	2.00	2.00	2.00	2.00
Total	3.00	3.00	3.00	3.00

CAPITAL OUTLAY:

Replace UI-9157 with Ford F-150	\$ 29,000
Replace UWD-7996 with Ford F-150	29,000
Kaufman Trailer, Backhoe, Trencher and Boring Tools	105,410
Total	\$ 163,410

CITY OF PORT ST. LUCIE
WATER AND SEWER CONNECTION FEES PROJECTS FUND - #439
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Sewer Field -- #439-351500
Brad Macek, Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ (6,395)	\$ 779,116	\$ 834,569	\$ 860,214
Operating Expenses	28,869	5,718,067	7,294,786	7,441,657
Capital Outlay	6,551,170	58,000	73,000	10,000
Total	\$ 6,573,644	\$ 6,555,183	\$ 8,202,355	\$ 8,311,872

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2020-21 *****
Manger, D&C	0.00	1.00	1.00	1.00
Supervisor	2.00	2.00	2.00	2.00
Maintenance Mechanic	3.00	5.00	5.00	5.00
Field Technician	2.00	1.00	1.00	1.00
Field Technician Trainee	1.00	0.00	0.00	0.00
Total	8.00	9.00	9.00	9.00

CAPITAL OUTLAY:

Replacement UWWC4648: Purchase (1) Ford F-150.	\$ 29,000
Purchase (2) Lateral Cameras, (2) Trenchers	44,000
Total	\$ 73,000

CITY OF PORT ST. LUCIE
UTILITY RESERVE FUND #440
ADOPTED BUDGET - FY 2020-21

REVENUES:

	2020-2021	2021-2022	2022-2023	2023-2024	2024-25
	-----	-----	-----	-----	-----
Reserves	\$ 16,500,000	\$ 14,630,051	\$ 15,265,811	\$ 15,906,979	\$ 16,553,716
Interfund Transfer from the General Fund Operating Fund (ECM)	387,640	387,640	387,640	387,640	387,640
Interfund Transfer from the Road and Bridge Operating Fund (ECM)	31,365	31,365	31,365	31,365	31,365
Interfund Transfer to from the Building Department Fund (ECM)	36,046	36,046	36,046	36,046	36,046
Interfund Transfer from the Medical Insurance Fund (ECM)	-	459	459	459	459
Interest Income	175,000	180,250	185,658	191,227	191,227
Temporary Financing Proceeds - Repayment from Road CIP	-	-	-	-	-
Totals	\$ 17,130,051	\$ 15,265,811	\$ 15,906,979	\$ 16,553,716	\$ 17,200,453

EXPENDITURES:

Transfer to Fund # 431	-	-	-	-	-
Transfer to fund # 448	2,500,000	-	-	-	-
Transfer to fund # 314	-	-	-	-	-
Totals	2,500,000	-	-	-	-

Designated Reserve-Debt Retirement

\$ 14,630,051	\$ 15,265,811	\$ 15,906,979	\$ 16,553,716	\$ 17,200,453
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SURPLUS <DEFICIT>

\$ -	\$ -	\$ -	\$ -	\$ -
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CITY OF PORT ST. LUCIE
WATER & SEWER CAPITAL FACILITY FUND #441
ADOPTED BUDGET - FY 2020-21

	AUDITED 2018-19 *****	BUDGET 2019-20 *****	ESTIMATED 2019-20 *****	ADOPTED 2020-21 *****	PROJECTED 2021-22 *****
Beginning Undesignated Reserve	\$ 17,461,648	\$ 23,658,217	\$ 23,658,217	\$ 25,884,461	\$ 22,036,601
REVENUES & SOURCES:					
Operating Revenues	\$ 13,634,193	\$ 11,050,000	\$ 9,933,144	\$ 14,483,841	\$ 11,162,000
Interest Income	593,456	250,000	324,181	200,000	250,000
Use of Reserves	-	-	-	3,847,860	7,119,080
Acct. Rec'ble Net Impact of 10-Yr. Payback	-	-	-	-	-
TOTAL	14,227,649	11,300,000	10,257,324	18,531,701	18,531,080
EXPENDITURES:					
Reserve for Debt Retirement	-	3,268,920	-	0	-
Interfund Transfer to 001	31,080	31,080	31,080	31,701	31,080
Interfund Transfer to 448	2,000,000	2,000,000	2,000,000	12,500,000	12,500,000
Interfund Transfer to 431	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000
TOTAL	8,031,080	11,300,000	8,031,080	18,531,701	18,531,080
SURPLUS <DEFICIT>	\$ 6,196,569	\$ -	\$ 2,226,244	\$ -	\$ -
Designated	\$ 23,658,217	\$ 23,658,217	\$ 25,884,461	\$ 22,036,601	\$ 14,917,521

CITY OF PORT ST. LUCIE
WATER & SEWER CAPITAL FACILITY FUND #441 REVENUES
ADOPTED BUDGET - FY 2020-21

	AUDITED 2018-19 *****	BUDGET 2019-20 *****	ESTIMATED 2019-20 *****	ADOPTED 2020-21 *****	PROJECTED 2021-22 *****
<u>OPERATING REVENUES</u>					
341.902 Sale of Maps & Pub.	\$ -	\$ -	\$ -	\$ -	\$ -
343.353 Connection Fees - Water	4,489,022	3,850,000	3,117,424	4,633,841	3,850,000
343.355 Water Installation Charges	-	-	-	-	-
343.453 Line Charges- Water	1,287,256	1,100,000	944,709	1,400,000	1,100,000
343.455 Line Charges - Sewer	617,677	500,000	466,421	700,000	500,000
343.553 Connection Fees - Sewer	6,592,754	5,600,000	5,404,590	7,750,000	5,712,000
343.555 Grinder Pump Installation Charges	647,483	-	-	-	-
Totals	\$ 13,634,193	\$ 11,050,000	\$ 9,933,144	\$ 14,483,841	\$ 11,162,000
<u>NON-OPERATING REVENUES</u>					
361.000 Interest Income	\$ 593,456	\$ 250,000	\$ 324,181	\$ 200,000	\$ 250,000
Totals	\$ 593,456	\$ 250,000	\$ 324,181	\$ 200,000	\$ 250,000
<u>NON-REVENUES</u>					
389.900 Use of Reserves	-	-	-	3,847,860	7,119,080
Totals	-	-	-	3,847,860	7,119,080
FUND TOTALS	\$ 14,227,649	\$ 11,300,000	\$ 10,257,324	\$ 18,531,701	\$ 18,531,080

CITY OF PORT ST. LUCIE
WATER AND SEWER CAPITAL FACILITY FUND #441 EXPENSES
ADOPTED BUDGET - FY 2020-21

	AUDITED 2018-19 *****	BUDGET 2019-20 *****	ESTIMATED 2019-20 *****	ADOPTED 2020-21 *****	% INCR <% DECR> *****	PROJECTED 2021-22 *****	% INCR <% DECR> *****
TOTALS Designated Reserve	-	3,268,920	-	0	N/A	-	N/A
Interfund Transfer - Fund 001	31,080	31,080	31,080	31,701	N/A	31,080	0.00%
Interfund Transfer - Fund 448	2,000,000	2,000,000	2,000,000	12,500,000	-20.00%	12,500,000	2400.02%
Interfund Transfer - Fund 431	6,000,000	6,000,000	6,000,000	6,000,000	140.00%	6,000,000	-271.43%
TOTAL	\$ 8,031,080	\$ 11,300,000	\$ 8,031,080	\$ 18,531,701	60.62%	\$ 18,531,080	-724.17%
CAPITAL FACILITY FUND #441 TOTAL	\$ 8,031,080	\$ 11,300,000	\$ 8,031,080	\$ 18,531,701	60.62%	\$ 18,531,080	-724.17%



“A City for All Ages”



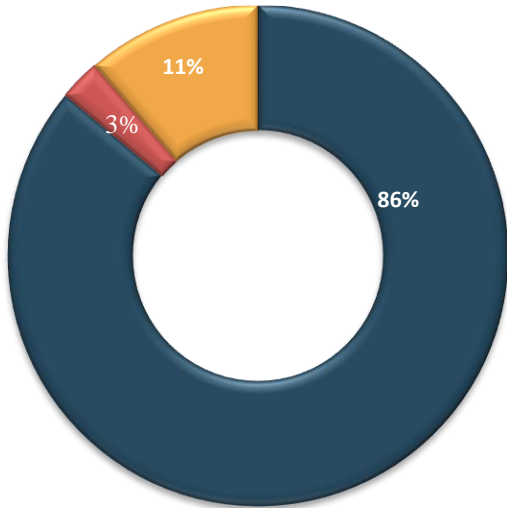
Saints Golf Course Fund

This enterprise fund tracks the financial activity of the City's Golf Course. The golf course fund, for the second time in several years, requires a financial contribution from the City's General Fund to maintain the course. The past couple of years has produced an operating deficit because of the green renovation project that was funded

from reserves. The reserves are nearly depleted and capital maintenance needs to be maintained for the quality of the municipal course. The Golf Course Fund earns the revenues through user fees from golfers. The General Fund has and will be supporting the capital needs of the Golf Course to ensure that it remains a top-notch asset of the City.

CITY OF PORT ST. LUCIE GOLF COURSE FUND ADOPTED BUDGET – FY 2020-21

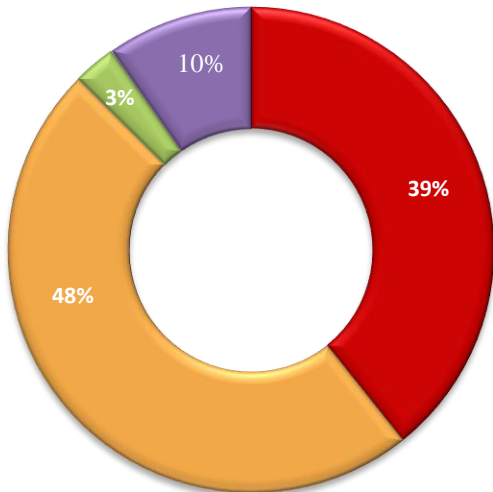
FY 20-21 SOURCES



■ Operating Revenues
 ■ Interest Income
 ■ Fund Transfers

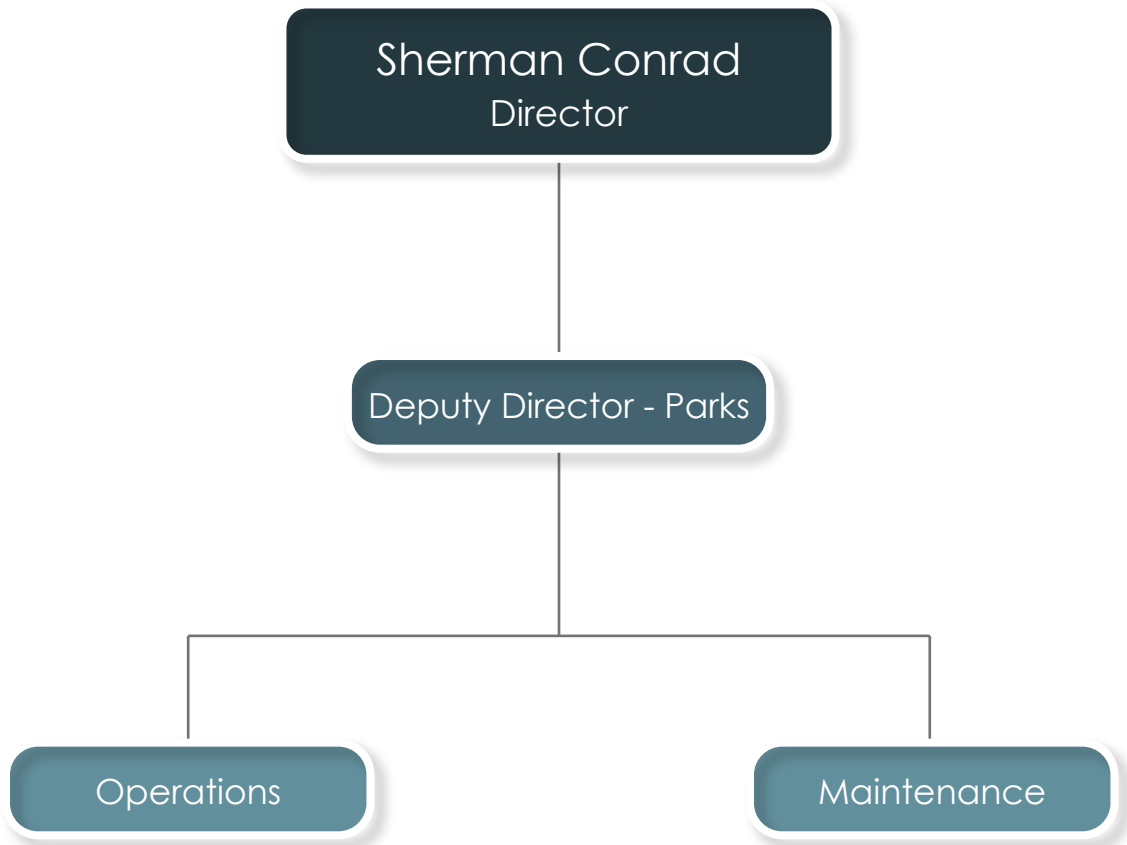
Beginning Reserve	\$284,251
Revenue Sources	Amount
Operating Revenues	\$1,518,412
Interest Income	47,000
Interfund Transfer	199,000
Total	\$1,764,412

FY 20-21 USES



■ Personal Services
 ■ Operating Expenses
 ■ Capital Projects
 ■ Internal Charges

Expenditures by Function	Amount
Personal Services	\$692,985
Operating Expenses	849,839
Capital Outlay	50,000
Internal Charges	171,588
Total	\$1,764,412
Designated Reserve	262,280



CITY OF PORT ST. LUCIE
GOLF COURSE OPERATING FUND #421
ADOPTED BUDGET - FY 2020-21

Beginning Undesignated Reserve	-	\$ 120,606	\$ 120,606	284,251	284,251
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	AUDITED 2018-19	BUDGET 2019-20	ESTIMATED 2019-20	ADOPTED 2020-21	PROJECTED 2021-22
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REVENUES & SOURCES:

Golf Course Fees	\$ 1,508,474	\$ 1,613,098	\$ 1,490,909	\$ 1,518,412	\$ 1,499,896
Interest Income & Misc.	54,007	47,384	43,520	47,000	47,000
Interfund Transfer	228,425	199,441	199,441	199,000	199,000
Use of Undesignated Reserves	-	-	-	-	-
TOTAL	\$ 1,790,906	\$ 1,859,923	\$ 1,733,870	\$ 1,764,412	\$ 1,745,896

EXPENDITURES:

Personal Services	\$ 697,240	\$ 760,846	\$ 688,435	\$ 692,985	\$ 714,018
Operating Expenses	827,444	875,320	694,283	849,839	860,290
Capital Outlay	46,320	51,250	15,000	50,000	0
Internal Charges	171,588	171,588	171,588	171,588	171,588
Debt Service	856	919	919	-	-
Depreciation/Amortization	242,852	-	-	-	-
Fund Transfer	-	-	-	-	-
TOTAL	\$ 1,986,299	\$ 1,859,923	\$ 1,570,225	\$ 1,764,412	\$ 1,745,896

SURPLUS <DEFICIT>

	\$ (195,393)	\$ -	\$ 163,645	\$ -	\$ 0
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Designated Reserve - Financial Policy - 17%	262,280	235,062	262,280	267,632
	96%	107%	95%	95%

CITY OF PORT ST. LUCIE
GOLF COURSE FUND REVENUES
ADOPTED BUDGET - FY 2020-21

	AUDITED 2018-19	BUDGET 2019-20	ESTIMATED 2019-20	ADOPTED 2020-21	PROJECTED 2021-22	
	*****	*****	*****	*****	*****	
<u>OPERATING REVENUES</u>						
347.250	Green Fees	\$ 1,208,646	\$ 1,317,098	\$ 1,250,000	\$ 1,295,162	\$ 1,256,896
347.251	Driving Range Fees	47,126	45,000	30,000	30,000	35,000
347.252	Golf Lesson Fees/Non	7,763	7,500	12,000	7,500	7,500
347.254	Golf Cart Fees	16,777	24,000	12,000	14,000	16,000
347.255	Memberships	79,112	70,000	72,000	65,000	70,000
347.256	Discount for Memberships	-	-	-	-	-
347.258	Members Handicap System	-	-	-	-	-
347.460	Sponsorship	12,540	13,500	5,000	6,500	8,000
347.462	Golf Club Rentals	3,568	3,500	3,000	3,000	3,500
347.950	Merchandise	118,367	120,000	97,000	89,750	93,000
347.965	Expired Rain Check	4,494	2,500	4,500	2,500	2,500
349.951	Misc. Revenue	10,082	10,000	5,409	5,000	7,500
	Totals	\$ 1,508,474	\$ 1,613,098	\$ 1,490,909	\$ 1,518,412	\$ 1,499,896
<u>NON-OPERATING REVENUES</u>						
361.000	Interest Earnings	\$ 5,278	\$ 3,500	\$ 4,700	\$ 3,000	\$ 3,000
362.350	Concessionaire	19,500	20,000	12,750	20,000	20,000
365.900	Sale of Surplus	-	-	-	-	-
367.003	Unrealized Appreciation	-	-	-	-	-
369.001	Property Damage - Ins. Proceeds	-	-	-	-	-
369.900	Gain or Loss on Sales	-	-	-	-	-
369.971	Trust Fund - ICMA	-	-	-	-	-
369.985	Miscellaneous Revenue (Elect.)	29,204	23,884	26,070	24,000	24,000
369.989	Cash Over/Short	25	-	-	-	-
369.988	Visa Procurement	-	-	-	-	-
	Totals	\$ 54,007	\$ 47,384	\$ 43,520	\$ 47,000	\$ 47,000
<u>NON-REVENUES</u>						
381.001	Interfund Transfer	\$ 228,425	\$ 199,441	\$ 199,441	\$ 199,000	\$ 199,000
389.000	Use of Reserves	-	-	-	-	-
389.700	Capital Contribution	-	-	-	-	-
	Totals	\$ 228,425	\$ 199,441	\$ 199,441	\$ 199,000	\$ 199,000
	FUND TOTALS	\$ 1,790,906	\$ 1,859,923	\$ 1,733,870	\$ 1,764,412	\$ 1,745,896

Note: In FY 2021-22 revenues are reduced based on the temporary closure of the golf course for drainage renovations.

CITY OF PORT ST. LUCIE
GOLF COURSE FUND EXPENDITURE SUMMARY
ADOPTED BUDGET - FY 2020-21

	AUDITED 2018-2019 *****	BUDGET 2019-20 *****	ESTIMATED 2019-20 *****	ADOPTED 2020-21 *****	%INCR %<DECR> *****	PROJECTED 2021-22 *****	%INCR <%DECR> *****
725000 MAINTENANCE							
Personal Services	\$ 380,918	\$ 421,038	\$ 390,440	\$ 369,930	-12.14%	\$ 381,028	3%
Operating Expense	385,527	404,205	338,796	406,940	0.68%	415,254	2%
Capital Outlay	46,320	35,000	0	35,000	0.00%	0	-100%
TOTAL	\$ 812,765	\$ 860,243	\$ 729,236	\$ 811,870	-5.62%	\$ 796,282	-2%
725100 OPERATIONS							
Personal Services	\$ 312,353	\$ 339,808	\$ 297,995	\$ 323,055	-4.93%	\$ 332,990	3%
Operating Expense	441,917	471,115	355,487	442,899	-5.99%	445,035	0%
Capital Outlay	-	16,250	15,000	15,000	-7.69%	-	-100%
TOTAL	\$ 754,270	\$ 827,173	\$ 668,482	\$ 780,954	4%	\$ 778,026	0%
250000 EMERGENCY & DISASTER							
Personal Services	\$ 3,969	\$ -	\$ -	\$ -	N/A	\$ -	N/A
Operating Expense	-	-	-	-	N/A	-	N/A
Capital Outlay	-	-	-	-	N/A	-	N/A
TOTAL	\$ 3,969	\$ -	\$ -	\$ -	N/A	\$ -	N/A
419900 NON-DEPARTMENTAL							
Interfund Transfer - Internal Charges	\$ -	\$ 171,588	\$ 171,588	\$ 171,588	0.00%	\$ 171,588	0%
Operating Expense	-	-	-	-	N/A	-	N/A
Depreciation/Amortization	-	-	-	-	N/A	-	N/A
Debt Service ECM Repayment to Utilities	-	-	919	-	N/A	-	N/A
TOTAL	\$ -	\$ 171,588	\$ 172,507	\$ 171,588	0.00%	\$ 171,588	0%
TOTALS							
Personal Services	\$ 697,240	\$ 760,846	\$ 688,435	\$ 692,985	-8.92%	\$ 714,018	3%
Operating Expense	827,444	875,320	694,283	849,839	-2.91%	860,290	1%
Capital Outlay	46,320	51,250	15,000	50,000	-2.44%	-	-100%
Internal Charges	171,588	171,588	171,588	171,588	0.00%	171,588	0%
Debt Service - ECM Repayment to Utilities	856	919	919	-	N/A	-	N/A
Depreciation/Amortization	242,852	-	-	-	N/A	-	N/A
Fund Transfer	-	-	-	-	N/A	-	N/A
TOTALS	\$ 1,986,299	\$ 1,859,923	\$ 1,570,225	\$ 1,764,412	-5.14%	\$ 1,745,896	-1.05%
GOLF COURSE FUND	\$ 1,986,299	\$ 1,859,923	\$ 1,570,225	\$ 1,764,412	-5.14%	\$ 1,745,896	-1.05%
Designated Reserve-Financial Policy 17%	\$ 259,196	\$ 278,148	\$ 235,062	\$ 262,280	-2%	\$ 267,632	-17%

CITY OF PORT ST. LUCIE
GOLF COURSE FUND #421 - CAPITAL OUTLAY
ADOPTED BUDGET - FY 2020-21

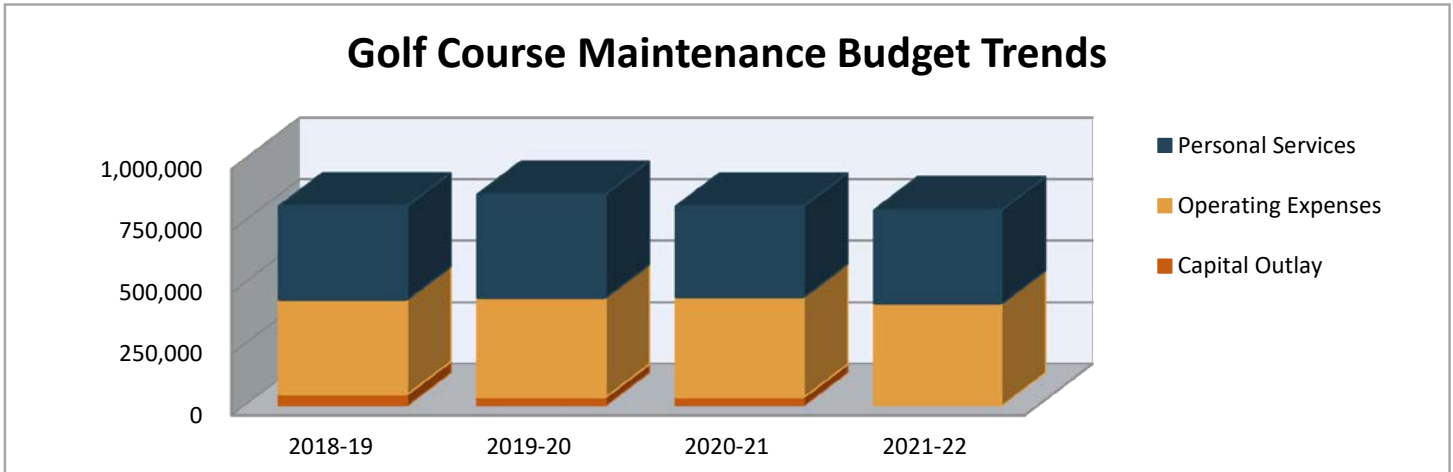
ADOPTED

FY 2020-21

725000	<u>MAINTENANCE</u>	
	Misc. Equipment (undetermined at this time)	\$ 35,000
	Totals	<u>35,000</u>
725100	<u>OPERATIONS</u>	
	Replace Double Convection Oven	15,000
	Totals	<u>15,000</u>
	GOLF COURSE FUND TOTAL REQUESTS	<u><u>\$ 50,000</u></u>

GOLF COURSE - #421
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Golf Course Maintenance -- #725000
Sherman Conrad, Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 380,918	\$ 421,038	\$ 369,930	\$ 381,028
Operating Expenses	385,527	404,205	406,940	415,254
Capital Outlay	46,320	35,000	35,000	0
Total	\$ 812,765	\$ 860,243	\$ 811,870	\$ 796,282

STAFFING SUMMARY:

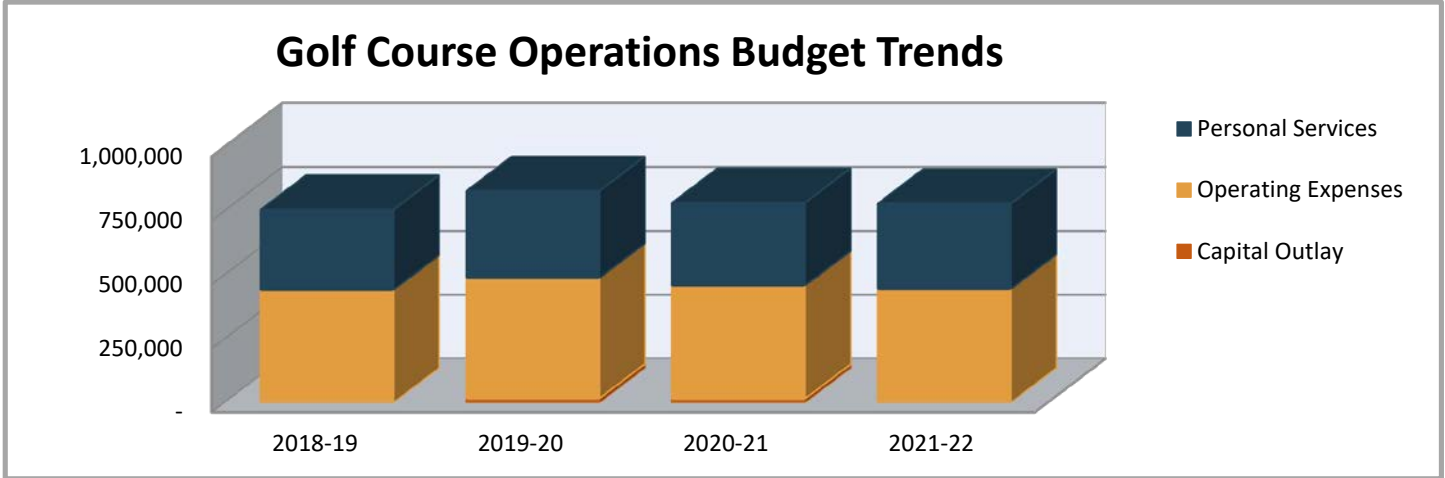
(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Golf Course Administrator	1.00	1.00	1.00	1.00
Grounds Superintendent	1.00	1.00	1.00	1.00
Assistant Superintendent	1.00	1.00	1.00	1.00
Golf Course Mechanic	1.00	1.00	1.00	1.00
Total	4.00	4.00	4.00	4.00

CAPITAL OUTLAY:

Other Machinery & Equipment	\$ 35,000
Total	\$ 35,000

CITY OF PORT ST. LUCIE
GOLF COURSE - #421
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Golf Course Maintenance -- #725100
 Sherman Conrad, Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 312,353	\$ 339,808	\$ 323,055	\$ 332,990
Operating Expenses	441,917	471,115	442,899	445,035
Capital Outlay	-	16,250	15,000	-
Total	\$ 754,270	\$ 827,173	\$ 780,954	\$ 778,026

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Pro Shop Manager	1.00	1.00	1.00	1.00
Customer Service Specialist	2.51	2.51	2.51	2.51
P/T Attendants	1.24	1.24	1.24	1.24
Facility Maintenance	0.63	0.63	0.63	0.63
Total	5.38	5.38	5.38	5.38

CAPITAL OUTLAY:	Replace Double Convection Oven	\$ 15,000
	Total	\$ 15,000



“A City for All Ages”



Special Revenue Funds

Governmental Finance Corporation Fund

This fund is used to account for lease payments from the City. This fund has been established by Ordinance 06-64 (as amended by Ordinance 13-24) which is used to pay principal and interest on

the Southern Grove Special Assessment District Bonds, taxes and operational costs for the City's jobs corridor.

Police Impact Fee Fund

The City imposes an impact fee on new development to help fund the equipment costs associated with new officers. This fund tracks the revenue and allowed expenses. With the

increase in construction activity, this revenue is climbing. This fund pays for enhancing the Police Department's services and is generally spend on capital.

Street Lighting Fund

This is a special revenue fund that tracks the financial activity of this unique revenue that is dedicated toward a specific function. Citizens that elect to form a Street Lighting District to provide streetlights in a residential neighborhood will pay an annual fee of \$26 next year per the approved budget. This is the same annual fee as the current year. The other streetlights located along the main

thoroughfares in the City are funded within the Road & Bridge Fund using Gasoline Taxes. Several new districts are added each year which increases the total revenue and expenses of this fund. The financial results will continue to be monitored along with the electric rates to see if the current charge can be maintained in future years.

National Pollution Discharge Elimination System Fund (NPDES)

This fund separately tracks the cost of this federally required program to control any potential pollution discharge from construction

sites. A separate permit fee is being charged and funds the cost of this program.

Neighborhood Stabilization Fund (NSP)

This is a federal grant fund that is being used to account for the financial activity of the Neighborhood Stabilization program. The purpose of this grant is for reducing blight by allowing the City to purchase and renovate homes that are in poor condition and are in the

foreclosure process. The foreclosures in past years contributed to a large number of neglected homes. This grant operates on a reimbursement basis thus causing an operating deficit in any single year.



Neighborhood Stabilization #3 Fund (NSP)

This is a federal grant fund that is being used to account for the financial activity of the Neighborhood Stabilization Program. This grant is used for reducing blight by allowing the City to purchase and renovate homes that are in poor condition and are in the foreclosure process.

The high number of foreclosures in the past contributed to a large number of neglected homes. This grant operates on a reimbursement basis thus causing an operating deficit in any single year.

Community Development Block Grant (C.D.B.G.) Fund

The CDBG federal entitlement block grant is allocated to cities with a population over 50,000. This funding may be used for projects such as community service, infrastructure improvements and housing for low-income

residents. Typical projects funded in the past include infrastructure improvements in low-income areas and construction of public facilities.

State Housing Initiative Partnership (S.H.I.P.) Fund

The state SHIP grant that the City receives is accounted for in this fund and is used to assist low-income households with down payment and housing rehabilitation costs. The applicants must qualify according to an income level based on family size. Any request for repair funding

must deal with a health and/or safety issue on their existing home. For down payment assistance, the applicants must meet the low-income standard to qualify but then also qualify with a financial institution for their home mortgage.

Water & Sewer Special Assessment Funds

These funds are for payment of the annual debt service on the bonds used for financing the water and sewer improvements in each of the special assessment districts. The annual assessment revenue collected from the

residents is the source of funds. Each district has its own individual fund in order to match the actual costs of the district with the assessment to its residents. The bonds have a 20-year payback schedule.

SW Annexation SAD Debt Service Fund

This fund is for payment of the annual debt service on the bonds used for the infrastructure improvements made in this special assessment district. The annual assessment revenue collected from the property owners is the source

of funds. The bonds have a 33-year payback schedule and are dependent on the land owners paying their assessments as their property is developed in the future and gains value.



South Lennard Road SAD Fund

This special assessment fund covers the annual assessment collections and payment of the annual debt service associated with the PUD. Bonds were issued to fund the capital improvements and now the property owners pay annually an assessment to cover the debt

payment. This SAD was annexed into the City and the improvements were made to help create a commercial district. The Debt was retired in FY 2013-14 and the remaining fund balance will be used to fund allowed capital projects.

River Point SAD Fund

This special assessment fund covers the annual assessment collections and payment of the annual debt service associated with the PUD. Bonds were issued to fund the capital

improvements (roads, drainage and utility lines) and now the property owners pay annually an assessment to cover the debt payment. As cash flow allows, debt may be retired early.

Tesoro SAD Fund

This special assessment fund covers the annual assessment collections and payment of the annual debt service associated with the PUD. Bonds were issued to fund the capital improvements and now the property owners pay

annually an assessment to cover the debt payment. Any contingency generated will remain in this fund and will help accelerate debt retirement.

Glassman SAD Fund

This special assessment fund covers the annual assessment collections and payment of SAD Funds of the annual debt service associated with the PUD. Bonds were issued to fund the capital

improvements and now the property owners pay annually an assessment to cover the debt payments.

East Lake Village SAD Fund

This special assessment fund covers the annual assessment collections and payment of the annual debt service associated with the PUD. Bonds were issued to fund the capital

improvements and now the property owners pay annually an assessment to cover the debt payments.

St. Lucie Land Holding SAD Fund

This special assessment fund covers the annual assessment collections and payment of the annual debt service associated with the PUD. Bonds were issued to fund the capital

improvements and now the property owners pay annually an assessment to cover the debt payments.



City Center SAD, 2006 Series

This special assessment fund will track the collections and then the debt payments associated with the public infrastructure improvements in the City Center project. The property owners in the district will either make a contribution for their share of the cost or they

can make payments according to the financing plan. These improvements were for the public areas of what is called City Center, an area of redevelopment along US 1 that is planned to have a combination of residential, retail, office and public uses including the City's Civic Center.

Combined Road SAD, Series 2006

This special assessment fund will track the collections and then the debt payments associated with the three-small road / intersection improvements. The property owners in the three districts will either make a

contribution for their share of the cost or they can make payments according to the financing plan. These funds will be used to retire debt associated with making the improvements.

Torrey Pines Collection Fund

This special revenue fund will use Public Building Impact Fees collected by the City to make the annual debt payments on the bond debt issued for the construction of the facility that will house the research firm, Torrey Pines Institute for

Molecular Studies. The revenue is based on guaranteed fees from certain developers that contracted with the City to help fund this project.

Community Redevelopment Agency Fund

The financial activity of the Community Redevelopment Agency (CRA) is tracked in this special revenue fund. The budget schedule for this fund is presented in a format to show the projected growth in revenue into the future. The CRA earns revenues based on the increase in taxable values within the established district. There are actually four separate districts that make up this financial data. Due to the falling

property tax value and the associated revenue, the CRA is unable to fund the debt service originally designated for this fund. Debt was issued to fund half of the cost of the City's Civic Center and the revenues of the CRA was the funding source. The CRA fund is funding the CRA Manager.

Police Forfeiture Fund

This fund tracks the assets, cash and otherwise, that have been seized by the Police Department because of illegal activity. The proceeds in this fund are used to pay the legal fees associated with acquiring these assets and then can be used to purchase special equipment needed for surveillance work, crime prevention, school

resource officers, grant matching funds and other law enforcement purposes as stipulated by Florida State Statute 932.7055(4). This helps fund some of the equipment needs of the Police Department without drawing on property tax revenues from the citizens.



Conservation Trust Fund

The City's Conservation Trust Fund accumulates mitigation fees paid by developers who chose to make this payment in place of preserving a portion of their sites as

required under the City's Land Development Code. These fees can be used for preservation of conservation land.

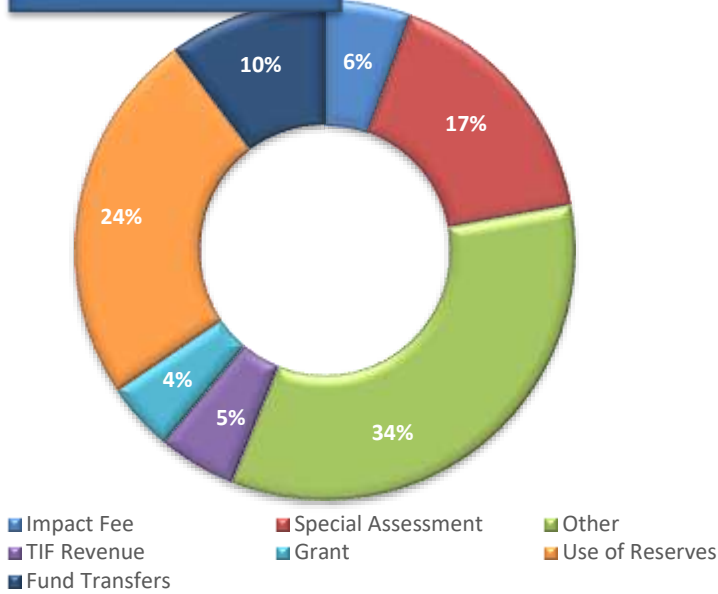
Solid Waste Non-Ad Valorem Assessment Fund

This fund is to account for the revenues and expenditures associated with the collection of solid waste in the City. The assessment is placed on the property owner's tax bill and passes through the County Tax Collector to the City who will then pay the vendor providing the service.

Handling this service through the tax bills provides a reduced fee to the citizens of our community. The reduction of uncollectible accounts and the cost reduction for billing and collecting will generate a savings that can pass on to the citizen.

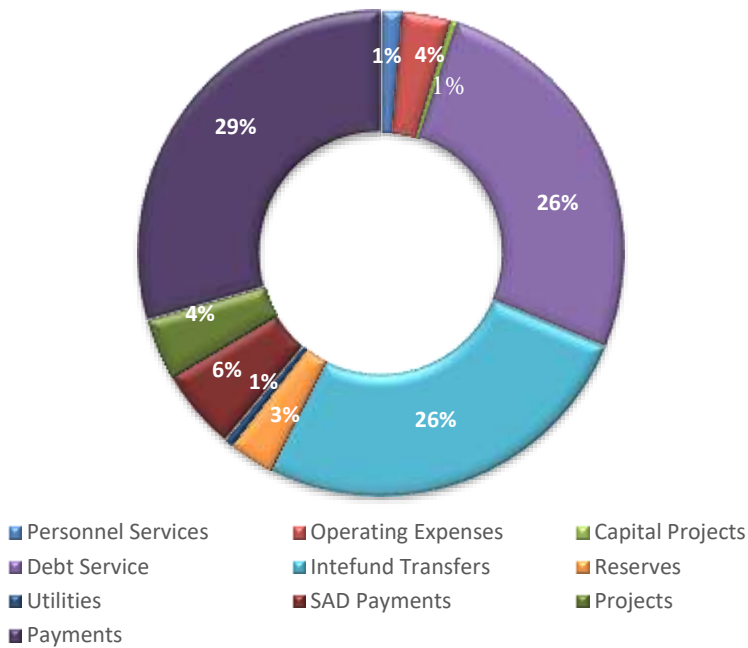
CITY OF PORT ST. LUCIE SAD & OTHER FUNDS ADOPTED BUDGET – FY 2020-21

FY 20-21 SOURCES



Revenue Sources	Amount
Beginning Reserve	53,312,610
Impact Fee Revenue	\$ 4,035,000
Special Assessments	12,077,071
Other	24,766,532
TIF Revenue	3,656,380
Grant	3,262,579
Use of Reserves	17,658,109
Fund Transfers	7,434,463
Total	\$72,890,134

FY 20-21 USES



Expenditures by Function	Amount
Personnel Services	\$1,000,025
Operating Expenses	2,315,103
Capital Outlay	400,800
Debt Service	19,117,803
Interfund Transfers	19,094,277
Reserves	2,217,772
Utilities	395,000
SAD Payments	3,949,378
Projects	2,962,113
Payments*	21,437,863
Total	\$72,890,134

*Payments to Waste Pro/SLC/Southern Grove

CITY OF PORT ST. LUCIE
GOVERNMENTAL FINANCE FUND #108
ADOPTED BUDGET - FY 2020-21

	AUDITED 2018-19 *****	BUDGET 2019-20 *****	ESTIMATED 2019-20 *****	ADOPTED 2020-21 *****	PROJECTED 2021-22 *****
Undesignated Reserves	\$ 887,494	\$ 2,019,087	\$ 2,019,087	\$ 3,845,321	\$ 3,345,321
REVENUES & SOURCES:					
Interest Income & Other	\$ 16,473	\$ 260	\$ 33,046	\$ 10,000	\$ 10,000
Lease Income	9,975	2,770	3,000	-	-
Sale of Land *	380,685	-	4,202,846	1,000,000	1,000,000
Interfund Transfers	5,732,549	4,464,272	4,464,272	3,689,828	3,670,897
Law Enforcement Impact Fee (Interlocal - 20%)	50	-	70	-	-
Non-Cash Contributions (Land)	-	-	-	-	-
Use of Reserves	-	749,970	-	500,000	400,000
TOTAL	6,139,732	5,217,272	8,703,234	5,199,828	5,080,897
EXPENDITURES:					
Operating	51,878	275,000	1,934,727	250,450	250,000
SAD Payment	4,956,262	4,942,272	4,942,272	3,949,378	3,830,897
Transfer Out	-	-	-	-	-
TOTAL	5,008,140	5,217,272	6,876,999	4,199,828	4,080,897
Reserve	-	-	-	1,000,000	1,000,000
SURPLUS <DEFICIT>	\$ 1,131,593	\$ -	\$ 1,826,234	\$ (0)	\$ 0
Undesignated Reserves	\$ 2,019,087	\$ 2,019,087	\$ 3,845,321	\$ 3,345,321	\$ 2,945,321

Note: Sales of Land varies from year to year.

**CITY OF PORT ST. LUCIE
POLICE IMPACT FEE FUND
ADOPTED BUDGET - FY 2020-21**

	AUDITED 2018-19 *****	BUDGET 2019-20 *****	ESTIMATED 2019-20 *****	ADOPTED 2020-21 *****	PROJECTED 2021-22 *****
Beginning Designated Reserve	\$ 781,464	\$ 1,182,469	\$ 1,182,469	\$ 712,562	\$ 435,410
REVENUES & SOURCES:					
Impact Fee Revenue	\$ 733,285	\$ 555,000	\$ 780,980	\$ 730,000	\$ 600,000
Interest Income	25,214	19,445	22,364	20,000	17,000
Interfund Transfer	-	-	-	-	-
Use of Reserves	-	628,167	-	277,152	-
Totals	758,499	1,202,612	803,344	1,027,152	617,000
EXPENDITURES:					
2105 - Operational Support Service					
Operating Expense	41	-	2,350	42,445	-
Capital Outlay	-	-	-	44,800	-
Totals	41	-	2,350	87,245	-
2110 - Operational Support Service					
Operating Expense	-	-	-	11,800	-
Capital Outlay	-	-	-	-	-
Totals	-	-	-	11,800	-
2111 - Professional Standards					
Operating Expense	-	-	-	-	-
Capital Outlay	-	-	52,670	-	-
Totals	-	-	52,670	-	-
2112 - Special Investigations Unit					
Operating Expense	-	35,505	5,000	132,430	-
Capital Outlay	-	38,300	38,300	118,000	-
Totals	-	73,805	43,300	250,430	-
2115 - Detective					
Operating Expense	-	-	-	-	-
Capital Outlay	1,822	126,815	50,000	-	-
Totals	1,822	142,500	142,500	-	-
2130 - Neighborhood Patrol					
Operating Expense	368	163,530	240,139	133,780	167,225
Capital Outlay	42,827	276,000	358,860	183,200	229,000
Totals	43,195	439,530	598,999	316,980	396,225
2131 - Neighborhood District Support					
Operating Expense	32,090	-	22,809	-	-
Capital Outlay	-	-	65,644	-	-
Totals	32,090	-	88,453	-	-
2139 - NPB Traffic Unit					
Operating Expense	7,851	49,510	4,999	33,445	-
Capital Outlay	-	98,000	-	54,800	-
Totals	7,851	147,510	4,999	88,245	-
6200 - Animal Control					
Operating Expense	-	-	360	-	-
Capital Outlay	45	-	17,169	-	-
Totals	45	-	17,529	-	-
Debt Service - Radios Reserves					
	272,451	272,452	272,451	272,452	-
					220,775
TOTAL EXPENDITURES	\$ 357,494	\$ 1,202,612	\$ 1,273,251	\$ 1,027,152	\$ 617,000
SURPLUS <DEFICIT>	\$ 401,005	\$ -	\$ (469,907)	\$ -	\$ -
Designated Reserve	1,182,469	554,302	712,562	435,410	656,185

Note: Impact revenues are used to pay for operating and capital purchases for new officers.

CITY OF PORT ST. LUCIE
STREET LIGHTING FUND - #111
ADOPTED BUDGET - FY 2020-21

	AUDITED 2018-19 *****	BUDGET 2019-20 *****	ESTIMATED 2019-20 *****	ADOPTED 2020-21 *****	PROJECTED 2021-22 *****
Beginning Spendable Reserves	\$ 225,558	\$ 109,898	\$ 109,898	\$ 69,198	\$ 15,416
REVENUES & SOURCES:					
Special Assessments	\$ 450,256	\$ 495,000	\$ 460,000	\$ 495,083	\$ 527,625
Interest Inc. & Other	7,664	4,231	4,300	4,231	4,316
Interfund Transfer - Loan from GF	-	-	-	-	-
Use of Reserves	-	53,865	-	53,782	15,416
TOTAL	457,920	553,096	464,300	553,096	547,357
EXPENDITURES:					
Utilities	392,866	362,383	393,000	395,000	404,126
Other Operating Expenses	30,083	40,083	12,000	7,466	20,000
Interfund Transfer - Internal Charges	150,630	150,630	100,000	150,630	123,231
TOTAL	573,579	553,096	505,000	553,096	547,357
SURPLUS <DEFICIT>	\$ (115,659)	\$ -	\$ (40,700)	\$ -	\$ -
STREET LIGHTING ASSESSMENT RATE	\$ 26	\$ 26	\$ 26	\$ 26	\$ 27
Ending Spendable Reserve	\$ 225,558	\$ 109,898	\$ 69,198	\$ 15,416	\$ 0

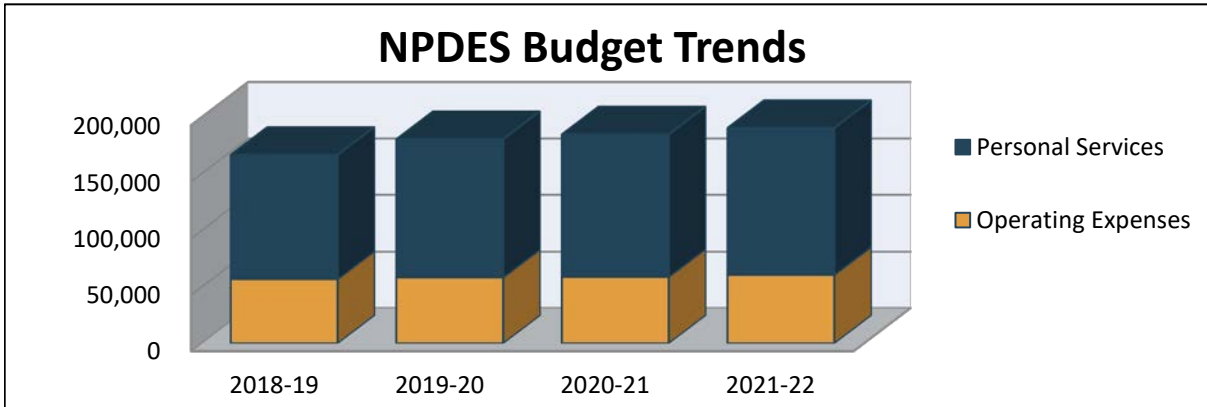
**CITY OF PORT ST. LUCIE
NATIONAL POLLUTION -NPDES FUND #112
ADOPTED BUDGET - FY 2020-21**

Beginning Undesignated Reserve	\$ 191,041	\$ 165,054	\$ 165,054	\$ 127,574	\$ 70,212
	AUDITED 2018-19	BUDGET 2019-20	ESTIMATED 2019-20	ADOPTED 2020-21	PROJECTED 2021-22

REVENUES & SOURCES:					
Culvert Fees	\$ 136,265	\$ 110,000	\$ 155,000	\$ 150,000	\$ 145,000
Interest Inc. & Other	4,598	1,200	3,500	1,000	1,000
Interfund Transfer	-	-	-	-	-
Use of Reserves	-	92,409	-	57,362	68,480
TOTAL	\$ 140,863	\$ 203,609	\$ 158,500	\$ 208,362	\$ 214,480
EXPENDITURES:					
Personal Services	\$ 109,861	\$ 122,203	\$ 122,103	\$ 126,057	\$ 129,883
Operating Expenses	56,989	58,529	51,000	58,970	60,796
Capital Outlay	-	-	-	-	-
TOTAL	\$ 166,850	\$ 180,732	\$ 173,103	\$ 185,027	\$ 190,679
Interfund Transfer to the General Fund		22,877	22,877	23,335	23,802
Designated Reserve	-	-	-	-	-
SURPLUS <DEFICIT>	\$ (25,986)	\$ -	\$ (37,480)	\$ -	\$ (0)
Designated Reserve	165,054	\$ 72,645		\$ 70,212	\$ 1,732

CITY OF PORT ST. LUCIE
N.P.D.E.S FUND - #112
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Public Works - NPDES -- #112-412600
 Robert Sweeney, Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 109,861	\$ 122,203	\$ 126,057	\$ 129,883
Operating Expenses	56,989	58,529	58,970	60,796
Total	\$ 166,850	\$ 180,732	\$ 185,027	\$ 190,679

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
NPDES Manager	1.00	1.00	1.00	1.00
Total	1.00	1.00	1.00	1.00

Note: Does not include internal charges.

CAPITAL OUTLAY: N/A

CITY OF PORT ST. LUCIE
NEIGHBORHOOD STABILIZATION FUND #3 (N.S.P.3) -- FUND #114
ADOPTED BUDGET - FY 2020-21

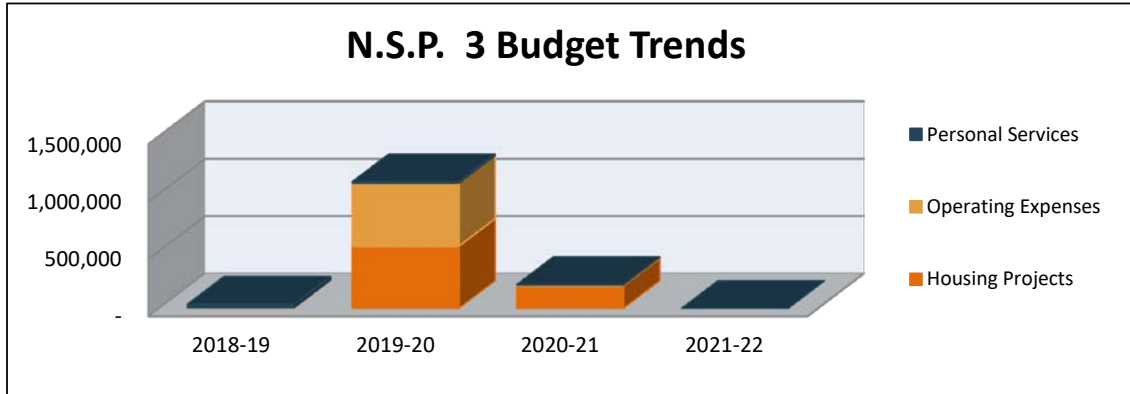
	AUDITED 2018-19	BUDGET 2019-20	ESTIMATED 2019-20	ADOPTED 2020-21	PROJECTED 2021-22

REVENUES & SOURCES:					
NSP 3 Grant Revenue	\$ 31,368	\$ 561,232	\$ 573,021	\$ 208,120	\$ -
NSP Use of Reserves	-	-	-	-	-
Fund Transfer - Medical Ins. Fund	-	-	-	-	-
Interest Income/Misc./Net Proceeds from Sales	2,024	-	20	-	-
TOTAL	\$ 33,392	\$ 561,232	\$ 573,041	\$ 208,120	\$ -
 EXPENDITURES:					
Personal Services	\$ -	\$ 9,728	\$ 10,088	\$ 4,913	\$ -
Operating Expenses	840	7,761	450	3,207	-
Capital Outlay	-	-	-	-	-
Sub-Total Admin. Exp.	840	17,489	10,538	8,120	-
Acquisition	-	-	-	-	-
Disposition	6,387	-	562,503	-	-
Clearance/Demolition	-	-	-	-	-
Repair/Rehab	-	-	-	-	-
Rebuild	-	543,743	-	200,000	-
Stormwater and SAD Payments	-	-	-	-	-
Total Expenditures	\$ 7,227	\$ 561,232	\$ 573,041	\$ 208,120	\$ -
Property Held for Resale	-	-	-	-	-
REVENUES OVER (UNDER) EXPENDITURES	\$ 26,165	\$ -	\$ -	\$ -	\$ -

Note: We are currently moving this grant fund towards closeout and should fully expend the remaining grant funds in the 20-21 FY.

CITY OF PORT ST. LUCIE
N.S.P. FUND
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Neighborhood Stabilization Fund #3 (N.S.P. 3) -- #114-5500/5510
 Carmen Capezuto, Neighborhood Services Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 30,249	\$ 9,728	\$ 4,913	\$ -
Operating Expenses	7,227	551,504	3,207	-
Capital Outlay	-	-	-	-
Housing Projects	-	543,743	200,000	-
Property Held for Resale	-	-	-	-
Total	\$ 37,475	\$ 1,104,975	\$ 208,120	\$ -

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Neighborhood Services Director	0.10	0.00	0.00	0.00
Coordinator	0.10	0.10	0.03	0.00
Budget Specialist	0.00	0.00	0.02	0.00
Housing Specialist	0.05	0.00	0.00	0.00
Total	0.25	0.10	0.05	0.00

Note: Staffing varies year to year based on grant award and time allocation of staff.

CAPITAL OUTLAY: N/A

CITY OF PORT ST. LUCIE
SW ANNEXATION COLLECTION FUND #115
ADOPTED BUDGET - FY 2020-21

Beginning Undesignated Reserve	\$	3,364,513	\$	3,740,712	\$	3,740,712	\$	3,948,082	\$	4,173,656
		AUDITED		BUDGET		ESTIMATED		ADOPTED		PROJECTED
		2018-19		2019-20		2019-20		2020-21		2021-22
		*****		*****		*****		*****		*****
<u>REVENUES & SOURCES:</u>										
Special Assessment Revenue	\$	6,943,777	\$	6,895,000	\$	6,965,979	\$	6,962,000	\$	6,962,000
Interest Income & Other		334,842		138,375		172,392		105,000		105,000
Fund Transfer		-		-		-		-		-
Bond Proceeds		-		-		-		-		-
Budgeted Cash Carryforward		-		-		-		-		-
TOTAL	\$	7,278,619	\$	7,033,375	\$	7,138,371	\$	7,067,000	\$	7,067,000
<u>EXPENDITURES:</u>										
Collection commission and other costs	\$	109,331	\$	160,000	\$	139,000	\$	160,000	\$	160,000
Debt Service		6,790,744		6,792,000		6,792,000		6,794,213		6,862,155
Operating Expense		2,346		-		-		-		-
Cost of Issuance		-		-		-		-		-
Refunded Bond		-		-		-		-		-
TOTAL	\$	6,902,421	\$	6,952,000	\$	6,931,000	\$	6,954,213	\$	7,022,155
Designated Reserve-Debt Retirement		-		81,375		-		112,787		44,845
SURPLUS <DEFICIT>	\$	376,199	\$	-	\$	207,371	\$	-	\$	(0)
Undesignated Reserve	\$	3,740,712	\$	3,740,712			\$	4,060,869	\$	4,218,501



“A City for All Ages”

CITY OF PORT ST. LUCIE
NSP FUND #116
ADOPTED BUDGET - FY 2020-21

	AUDITED 2018-19	BUDGET 2019-20	ESTIMATED 2019-20	ADOPTED 2020-21	PROJECTED 2021-22

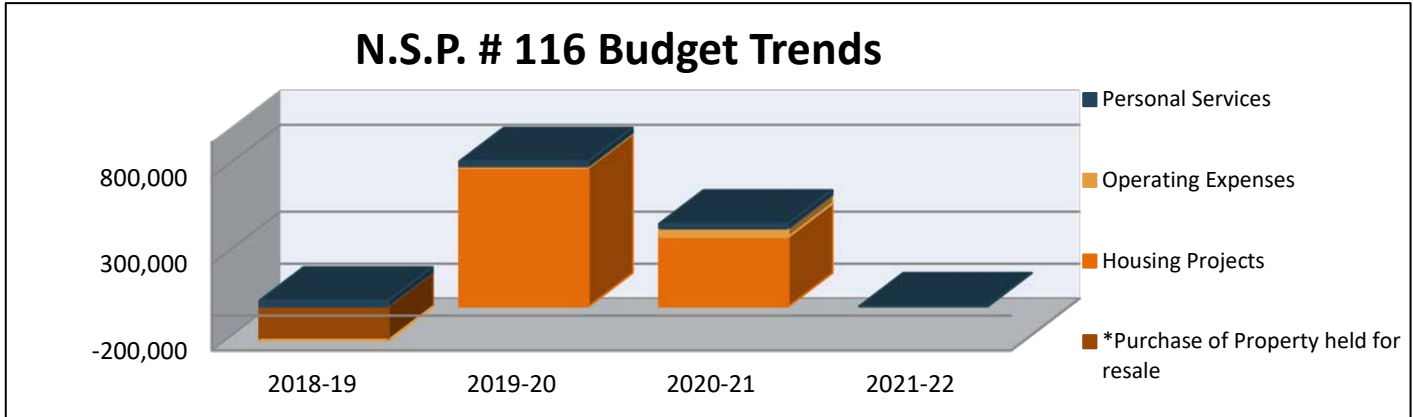
REVENUES & SOURCES:					
NSP Grant Revenue	\$ 6,043	\$ 458,519	\$ 6,043	\$ 473,848	\$ -
NSP Use of Reserves		375,262		-	-
Net Proceeds from Sale of Homes	(75,529)	-	(54,227)	-	-
Fund Transfer - Medical Ins. Fund	-	-	-	-	-
Interest Income/Misc.	3,933	2,000	177,712	2,812	-
TOTAL	(65,553)	835,781	129,528	476,660	-
EXPENDITURES:					
Personal Services	33,721	31,056	47,503	27,156	-
Personal Services - Repair/Rehab	-	-	-	-	-
Operating Expenses	2,288	4,725	2,200	49,199	-
Capital Outlay	-	-	-	-	-
Sub-Total Admin. Exp.	36,009	35,781	49,703	76,355	-
Acquisition	-	-	-	-	-
Other Current Charges	(191,417)	800,000	(179,434)	-	-
Clearance/Demolition	-	-	-	-	-
Repair/Rehab	-	-	-	-	-
Rebuild	-	-	-	400,305	-
Interfund Transfer to the C.D.B.G. Fund #118	192,842	-	192,842	-	-
Total Expenditures	\$ 37,435	\$ 835,781	\$ 63,111	\$ 476,660	\$ -
Property Held for Resale (loss / gain)	-	-	-	-	-
REVENUES OVER (UNDER) EXPENDITURES	\$ (102,988)	\$ -	\$ 66,416	\$ -	\$ -

Note: We are currently moving this grant fund towards closeout and should fully expend the remaining grant funds in the 20-21 FY.

CITY OF PORT ST. LUCIE
N.S.P. FUND
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT:

Neighborhood Stabilization Fund (N.S.P.) -- #116-5500/5510
 Carmen Capezzuto, Neighborhood Services Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 33,721	\$ 31,056	\$ 27,156	\$ -
Operating Expenses	(189,129)	4,725	49,199	-
Capital Outlay	-	-	-	-
Housing Projects	-	800,000	400,305	-
Sub-Total	\$ (155,408)	\$ 835,781	\$ 476,660	\$ -
*Purchase of Property held for resale	(191,417)	-	-	-
Total	\$ (346,824)	\$ 835,781	\$ 476,660	\$ -

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Neighborhood Services Director	0.10	0.20	0.00	0.00
Special Assistant to Director	0.00	0.00	0.00	0.00
Coordinator	0.15	0.25	0.10	0.00
Budget Specialist	0.00	0.00	0.13	0.00
Housing Specialist	0.05	0.10	0.05	0.00
Total	0.30	0.55	0.28	0.00

Note: Staffing varies year to year based on grant award and time allocation of staff.

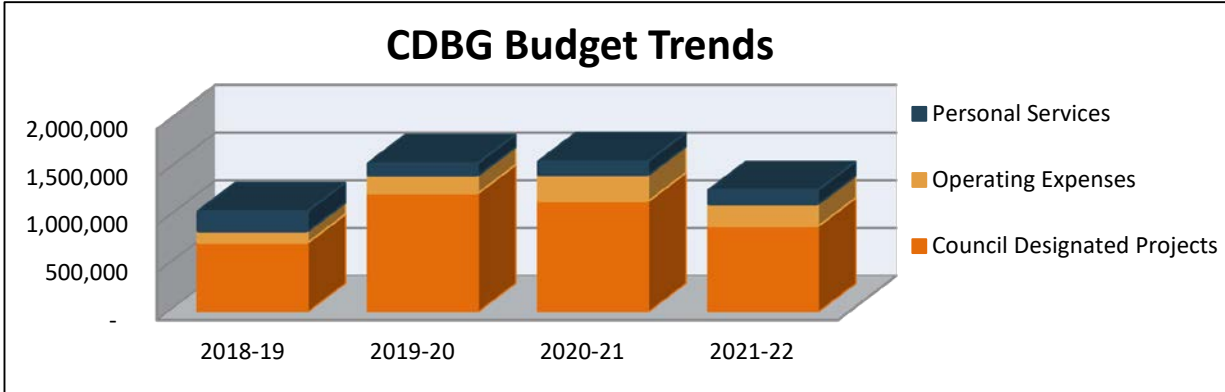
CAPITAL OUTLAY: N/A

CITY OF PORT ST. LUCIE
C.D.B.G. FUND #118
ADOPTED BUDGET - FY 2020-21

	AUDITED 2018-19	BUDGET 2019-20	ESTIMATED 2019-20	ADOPTED 2020-21	PROJECTED 2021-22
REVENUES & SOURCES:					
CDBG Grant Revenue - Federal	\$ 337,817	\$ 1,012,420	\$ 755,000	\$ 1,580,679	\$ 1,279,345
Use of Reserves	-	548,747		-	-
Fund Transfer	-	-	470,838	-	-
Interest Income/Misc.	-	-		-	-
Refund of Prior Year Expense	-	-	71,779	-	-
TOTAL	<u>\$ 337,817</u>	<u>\$ 1,561,167</u>	<u>\$ 1,297,617</u>	<u>\$ 1,580,679</u>	<u>\$ 1,279,345</u>
EXPENDITURES:					
Personal Services	\$ 211,531	\$ 132,507	\$ 186,145	\$ 145,933	\$ 150,311
Operating Expenses	120,150	183,928	7,157	272,938	229,034
Capital Outlay	-	-	-	-	-
Designated Reserve	-	-	-	-	-
Sub-Total Admin. Exp.	<u>\$ 331,681</u>	<u>\$ 316,435</u>	<u>\$ 193,302</u>	<u>\$ 418,871</u>	<u>\$ 379,345</u>
Economic Development	\$ -	\$ -	\$ -	\$ 10,266	\$ -
Other Current Charges and Obligations	-	-	-	-	400,000
Improvements Other than Buildings (Projects)	725,201	-	1,101,837	-	500,000
Repair/Rehabilitation	-	1,244,732	-	396,058	-
Parks Projects	-	-	-	315,484	-
ARV Improvements	-	-	-	165,000	-
Grand Dr Sidewalk improvements	-	-	-	275,000	-
Total Expenditures	<u>\$ 1,056,882</u>	<u>\$ 1,561,167</u>	<u>\$ 1,295,139</u>	<u>\$ 1,580,679</u>	<u>\$ 1,279,345</u>
REVENUES OVER (UNDER) EXPENDITURES	<u><u>\$ (719,065)</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 2,479</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 0</u></u>

CITY OF PORT ST. LUCIE
C.D.B.G. FUND
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Community Development Block Grant -- #118-5900/5910
 Carmen Capezzuto, Neighborhood Services Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 211,531	\$ 132,507	\$ 145,933	\$ 150,311
Operating Expenses	120,150	183,928	272,938	229,034
Capital Outlay	-	-	-	N/A
Fund Transfer to Stormwater	-	-	-	-
Council Designated Projects	725,201	1,244,732	1,161,808	900,000
Total	\$ 1,056,882	\$ 1,561,167	\$ 1,580,679	\$ 1,279,345

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Neighborhood Services Director	0.18	0.18	0.18	0.18
Budget Specialist	0.41	0.41	0.31	0.31
Coordinator	0.98	0.98	0.34	0.34
Project Coordinator	0.00	0.00	0.24	0.24
Housing Specialist	0.63	0.63	0.40	0.40
Total	2.36	2.20	1.47	1.47

Note: Staffing varies year to year based on grant award and time allocation of staff.

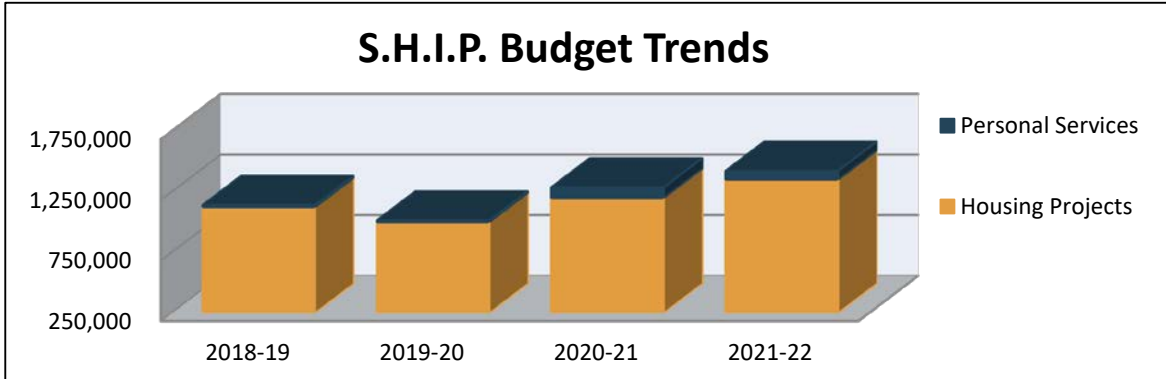
CAPITAL OUTLAY: N/A

CITY OF PORT ST. LUCIE
S.H.I.P. FUND #119
ADOPTED BUDGET - FY 2020-21

	AUDITED 2018-19	BUDGET 2019-20	ESTIMATED 2019-20	ADOPTED 2020-21	PROJECTED 2021-22
	*****	*****	*****	*****	*****
REVENUES & SOURCES:					
Hardest Hit Grant Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Budgeted Use of Reserves (Housing Program)	-	434,346	-	290,000	424,528
Budgeted Cash Carryforward (Administrative Funds)	-	-	-	-	-
Interest Income/Misc.	37,550	16,000	20,000	10,000	10,000
Refund of Prior Year Expense	246,184	-	150,000	-	-
Interfund Transfer	-	-	-	-	-
SHIP Grant Revenue	305,233	575,174	575,174	999,932	1,000,000
TOTAL	<u>\$ 588,967</u>	<u>\$ 1,025,520</u>	<u>\$ 745,174</u>	<u>\$ 1,299,932</u>	<u>\$ 1,434,528</u>
EXPENDITURES:					
Personal Services - Hardest Hit	\$ -	\$ -	\$ -	\$ -	\$ -
Personal Services	16,379	12,540	17,382	86,267	72,463
Operating Expenses	12,957	12,598	11,630	13,665	12,065
Operating - Hardest Hit	-	-	-	-	-
Capital Outlay	-	-	-	-	-
Sub-Total Admin. Exp.	<u>\$ 29,336</u>	<u>\$ 25,138</u>	<u>\$ 29,012</u>	<u>\$ 99,932</u>	<u>\$ 84,528</u>
Housing Projects	1,123,486	1,000,382	900,000	1,200,000	1,350,000
Total Housing Projects	<u>1,123,486</u>	<u>1,000,382</u>	<u>900,000</u>	<u>1,200,000</u>	<u>1,350,000</u>
Designated Reserve	-	-	-	-	-
TOTAL	<u>1,152,821</u>	<u>1,025,520</u>	<u>929,012</u>	<u>1,299,932</u>	<u>1,434,528</u>
REVENUES OVER (UNDER) EXPENDITURES	<u>\$ (563,854)</u>	<u>\$ -</u>	<u>\$ (183,838)</u>	<u>\$ -</u>	<u>\$ 0</u>

CITY OF PORT ST. LUCIE
S.H.I.P. FUND
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: (S.H.I.P.) PROGRAM -- #119-550000/551000/554000
 Carmen Capezzuto, Neighborhood Services Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 16,379	\$ 12,540	\$ 86,267	\$ 72,463
Operating Expenses	12,957	12,598	13,665	12,065
Capital Outlay	-	-	-	-
Interfund Transfer	-	-	-	-
Housing Projects	1,123,486	1,000,382	1,200,000	1,350,000
Total	\$ 1,152,821	\$ 1,025,520	\$ 1,299,932	\$ 1,434,528

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Neighborhood Services Director	0.03	0.00	0.00	0.00
Budget Specialist	0.00	0.00	0.10	0.10
Coordinator	0.13	0.15	0.30	0.30
Project Coordinator	0.00	0.00	0.30	0.30
Housing Specialist	0.03	0.05	0.33	0.33
Total	0.19	0.20	1.03	1.03

Note: Staffing varies year to year based on grant award and time allocation of staff.

CAPITAL OUTLAY: N/A

CITY OF PORT ST. LUCIE
SAD I PHASE I #120
ADOPTED BUDGET - FY 2020-21

	AUDITED 2018-19 *****	BUDGET 2019-20 *****	ESTIMATED 2019-20 *****	ADOPTED 2020-21 *****	PROJECTED 2021-22 *****
Undesignated Reserves	\$ 857,442	\$ 231,477	\$ 231,477	\$ 80,482	\$ 79,183
<u>REVENUES & SOURCES:</u>					
Special Assessment Revenue	\$ -	\$ 10,000	\$ -	\$ -	\$ -
Interest Income & Other	24,035	12,000	4,200	4,000	3,500
Interfund Transfers - In		-		-	-
Use of Reserves		133,195		1,299	1,905
TOTAL	24,035	155,195	4,200	5,299	5,405
<u>EXPENDITURES:</u>					
Collection commission and other costs	-	-	-	-	-
Debt Service	-	-	-	-	-
Transfer Out to Fund #438 (Rehab RO Wells)	650,000	150,000	150,000	-	-
Interfund Transfers		5,195	5,195	5,299	5,405
TOTAL	650,000	155,195	155,195	5,299	5,405
SURPLUS <DEFICIT>	\$ (625,965)	\$ -	\$ (150,995)	\$ -	\$ 0
Undesignated Reserves	\$ 231,477	\$ 231,477	\$ 80,482	\$ 79,183	\$ 77,278

CITY OF PORT ST. LUCIE
SAD I PHASE II #121
ADOPTED BUDGET - FY 2020-21

Beginning Undesignated Reserve	\$ 1,703,490	\$ 446,071	\$ 446,071	\$ 415,679	\$ 415,679
	AUDITED	BUDGET	ESTIMATED	ADOPTED	PROJECTED
	2018-19	2019-20	2019-20	2020-21	2021-22
	*****	*****	*****	*****	*****
<u>REVENUES & SOURCES:</u>					
Special Assessment Revenue	\$ 909	\$ -	\$ -	\$ -	\$ -
Operating Transfers In	-	-	-	-	-
Interest Income & Other	36,843	20,000	7,829	6,470	6,599
Use of Reserves	-	-	-	-	-
TOTAL	\$ 37,753	\$ 20,000	\$ 7,829	\$ 6,470	\$ 6,599
<u>EXPENDITURES:</u>					
Refunds and other costs	\$ 14	\$ 500	\$ -	\$ -	\$ -
Debt Service	-	-	-	-	-
Interfund Transfer to #001 General Operating	6,343	-	-	-	-
Interfund Transfer to the Crosstown Parkway Fund #314	1,288,815	-	31,877	-	-
Interfund Transfer to the #120 Operating Fund	-	6,343	6,343	6,470	6,599
TOTAL	\$ 1,295,172	\$ 6,843	\$ 38,220	\$ 6,470	\$ 6,599
Designated Reserve-Debt Retirement	-	13,157	-	-	-
SURPLUS <DEFICIT>	\$ (1,257,420)	\$ (0)	\$ (30,392)	\$ (0)	\$ (0)

CITY OF PORT ST. LUCIE USA
PHASE III & IV #122
ADOPTED BUDGET - FY 2020-21

Beginning Undesignated Reserve	\$	14,461,148	\$	12,610,974	\$	12,610,974	\$	12,791,819	\$	861,346
		AUDITED		BUDGET		ESTIMATED		ADOPTED		PROJECTED
		2018-19		2019-20		2019-20		2020-21		2021-22

REVENUES & SOURCES:										
Special Assessment Revenue	\$	21,941	\$	500	\$	8,541	\$	-	\$	-
Operating Transfers In		-		-		-		-		-
Interest Income/Other		396,111		340,000		232,806		100,000		31,582
Cash Carryforward		-		-				11,930,473		
TOTAL	\$	418,052	\$	340,500	\$	241,347	\$	12,030,473	\$	31,582
EXPENDITURES:										
Collection commission and other costs	\$	78	\$	500	\$	-	\$	-	\$	500
Interfund Transfer		-		-		-		-		-
Interfund Transfer to the #438 Fund		1,000,000		-		-		12,000,000		-
Interfund Transfer to the #439		-		-		-		-		-
Interfund Transfer to Crosstown Parkway #314*		1,238,273		-		30,627		-		-
Interfund Transfer to the General Fund #001		29,875		29,875		29,875		30,473		31,082
TOTAL	\$	2,268,226	\$	30,375	\$	60,502	\$	12,030,473	\$	31,582
Designated Reserve-Debt Retirement	\$	-	\$	310,125	\$	-	\$	-	\$	-
SURPLUS <DEFICIT>	\$	(1,850,174)	\$	-	\$	180,845	\$	-	\$	(0)
Undesignated Reserve	\$	12,610,974	\$	12,610,974	\$	12,791,819	\$	861,346	\$	830,263

Note: Transfer to Crosstown Parkway will be reflected in 19-20 Budget Amendment #1.

CITY OF PORT ST. LUCIE
USA PHASE 5,6,7A 2011B #124
ADOPTED BUDGET - FY 2020-21

Beginning Undesignated Reserve	\$ 919,181	\$ 1,025,911	\$ 1,025,911	\$ 1,846,876	\$ 1,868,563
	AUDITED	BUDGET	ESTIMATED	ADOPTED	PROJECTED
	2018-19	2019-20	2019-20	2020-21	2021-22

REVENUES & SOURCES:					
Special Assessment Revenue	\$ 2,898,374	\$ 2,750,000	\$ 2,649,099	\$ -	\$ -
Operating Transfers In	-	-	-	-	-
Interest Income/Other	61,773	50,761	49,920	45,000	35,000
Use of Reserves	-	-	-	-	-
TOTAL	\$ 2,960,147	\$ 2,800,761	\$ 2,699,019	\$ 45,000	\$ 35,000
EXPENDITURES:					
Collection commission and other costs	\$ 45,504	\$ 60,000	\$ 52,927	\$ 10,000	\$ 1,000
Debt Service*	2,807,913	1,736,350	1,812,075	-	-
Interfund Transfer - Internal Charges	13,052	13,052	13,052	13,313	13,579
TOTAL	\$ 2,853,417	\$ 1,809,402	\$ 1,878,054	\$ 23,313	\$ 14,579
Designated Reserve-Debt Retirement	\$ -	\$ 991,359	\$ -	\$ 21,687	\$ 20,421
SURPLUS <DEFICIT>	\$ 106,730	\$ -	\$ 820,965	\$ -	\$ (0)
Undesignated Reserve	\$ 1,025,911	\$ 2,017,270	\$ 1,846,876	\$ 1,868,563	\$ 1,888,984

Note: The debt in this fund will be paid off in FY 2019-20.

CITY OF PORT ST. LUCIE
USA #9 SAD #125
ADOPTED BUDGET FY 2020-21

Beginning Undesignated Reserve	\$ 124,341	\$ 408,193	\$ 408,193	\$ 401,655	\$ 401,655
	AUDITED 2018-19 *****	BUDGET 2019-20 *****	ESTIMATED 2019-20 *****	ADOPTED 2020-21 *****	PROJECTED 2021-22 *****
<u>REVENUES & SOURCES:</u>					
Special Assessment Revenue	\$ 314,873	\$ 300,000	\$ 291,550	\$ -	\$ -
Interest & Other Income	8,800	5,000	7,775	5,008	5,008
Interfund Transfer	-	-	-	-	-
Use of Reserves	-	-	-	-	-
Totals	\$ 323,673	\$ 305,000	\$ 299,325	\$ 5,008	\$ 5,008
<u>EXPENDITURES:</u>					
Debt Service	\$ 30,375	\$ 265,188	\$ 295,563	\$ -	\$ -
Operating Expense	5,517	8,500	6,371	1,000	1,000
Capital Outlay	-	-	-	-	-
Totals	\$ 35,892	\$ 273,688	\$ 301,934	\$ 1,000	\$ 1,000
Total Expenditures	\$ 35,892	\$ 273,688	\$ 301,934	\$ 1,000	\$ 1,000
Fund Transfer to General Fund	3,929	3,929	3,929	4,008	4,008
Designated Reserve - Debt Retirement	-	27,383	-	-	-
SURPLUS <DEFICIT>	\$ 283,852	\$ -	\$ (6,538)	\$ -	\$ -
Undesignated Reserve	\$ 408,193	\$ 408,193	\$ 401,655	\$ 401,655	\$ 401,655

CITY OF PORT ST. LUCIE
SW ANNEXATION DISTRICT #2 SAD #126
ADOPTED BUDGET - FY 2020-21

Beginning Undesignated Reserve	\$	35,583	\$	35,583	\$	69,883	\$	68,589	
	AUDITED		BUDGET		ESTIMATED		ADOPTED		PROJECTED
	2018-19		2019-20		2019-20		2020-21		2021-22
	*****		*****		*****		*****		*****
<u>REVENUES & SOURCES:</u>									
Special Assessment Revenue	\$	36,008	\$	35,000	\$	35,423	\$	1,300	\$ -
Interest & Other Income		705		400		950		500	300
Interfund Transfer		-		-		-		-	
Budgeted Cash Carryforward		-		-		-		1,294	1,816
Totals	\$	36,713	\$	35,400	\$	36,373	\$	3,094	\$ 2,116
<u>EXPENDITURES:</u>									
Debt Service	\$	-	\$	-	\$	-	\$	-	\$ -
Operating Expense		562		2,000		1,000		2,000	1,000
Capital Outlay		-		-		-		-	-
Totals		562		2,000		1,000		2,000	1,000
Total Expenditures	\$	562	\$	2,000	\$	1,000	\$	2,000	\$ 1,000
Fund Transfer to the General Fund #001		1,073		1,073		1,073		1,094	1,116
Designated Reserve-Debt Retirement		-		32,327		-		-	-
SURPLUS <DEFICIT>	\$	35,077	\$	-	\$	34,300	\$	-	\$ 0
Designated Reserve			\$	67,910	\$	69,883	\$	68,589	\$ 66,773

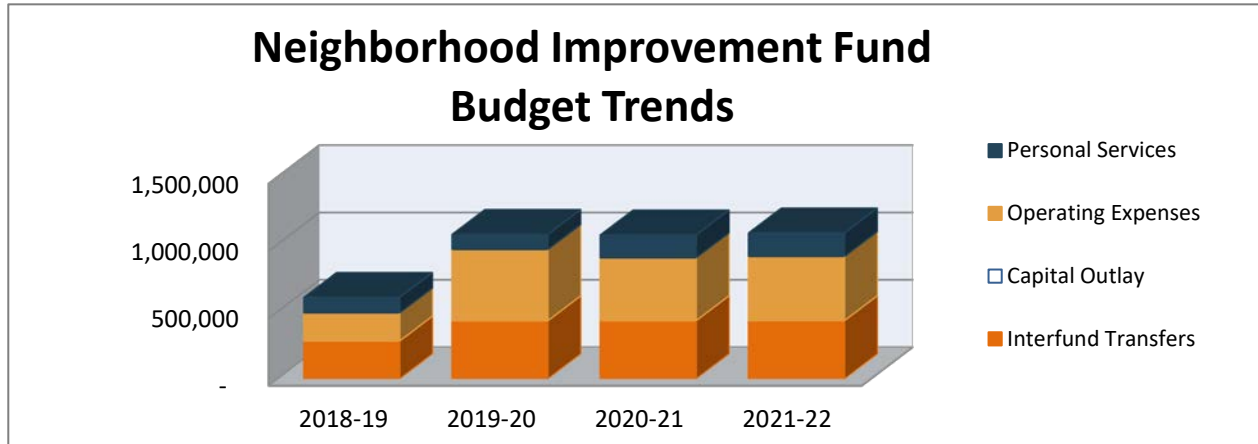
CITY OF PORT ST. LUCIE
NEIGHBORHOOD PLANNING FUND #127
ADOPTED BUDGET - FY 2020-21

Beginning Undesignated Reserve	\$ 1,292,487	\$ 1,294,724	\$ 1,294,724	\$ 1,402,721	948,415
	AUDITED	BUDGET	ESTIMATED	ADOPTED	PROJECTED
	2018-19	2019-20	2019-20	2020-21	2021-22

REVENUES & SOURCES:					
Recycling-Distribution	\$ 132,000	\$ 132,000	\$ 132,000	\$ 132,000	\$ 132,000
SLC Landfill Interlocal Agreement	144,000	216,000	144,000	216,000	216,000
Single Stream Recycling	44,000	-	-	-	-
Interest Inc. & Other	37,684	30,000	30,000	15,000	30,000
Recycling -W/P for Community Center	28,000	-	-	-	-
Waste-Pro Additional Revenue	262,773	265,000	265,000	250,000	265,000
Budgeted Cash Carryforward	-	428,283	-	454,306	439,398
TOTAL	\$ 648,457	\$ 1,071,283	\$ 571,000	\$ 1,067,306	\$ 1,082,398
EXPENDITURES:					
Personal Services	\$ 113,566	\$ 110,439	\$ 97,439	\$ 168,356	\$ 173,469
Operating Expenses	208,855	529,562	334,282	467,042	476,383
Capital Outlay	42,516	-	-	-	-
Interfund Transfer to General Operating Fund #001	31,282	31,282	31,282	31,908	32,546
Interfund Transfer to General Fund CIP #301	250,000	400,000	-	400,000	400,000
TOTAL	\$ 646,219	\$ 1,071,283	\$ 463,003	\$ 1,067,306	\$ 1,082,398
SURPLUS <DEFICIT>	\$ 2,237	\$ -	\$ 107,997	\$ -	\$ 0
Projected Fund Balance					
Undesignated	\$ 1,294,724	\$ 1,294,724	\$ 1,402,721	\$ 1,402,721	\$ 948,415
Use of Reserves	-	428,283	-	454,306	439,398
	\$ 1,294,724	\$ 866,441	\$ 1,402,721	\$ 948,415	\$ 509,017

CITY OF PORT ST. LUCIE
NEIGHBORHOOD PLANNING FUND #127
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Neighborhood Improvement Fund -- #127-1520
 Carmen Capezzuto, Neighborhood Services Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 113,566	\$ 110,439	\$ 168,356	\$ 173,469
Operating Expenses	208,855	529,562	467,042	476,383
Capital Outlay	42,516	-	-	-
Interfund Transfers	281,282	431,282	431,908	432,546
Total	\$ 646,219	\$ 1,071,283	\$ 1,067,306	\$ 1,082,398

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Program Manager	1.00	1.00	1.00	1.00
Director	0.20	0.20	0.20	0.20
Budget Specialist	0.05	0.05	0.05	0.05
Total	1.25	1.25	1.25	1.25

Note: Staffing varies year to year based on grant award and time allocation of staff.

CAPITAL OUTLAY: N/A

CITY OF PORT ST. LUCIE
SW ANNEXATION AFFORDABLE HOUSING #128
ADOPTED BUDGET - FY 2020-21

Beginning Undesignated Reserve	\$ 171,500	\$ 309,387	\$ 309,387	\$ 409,137	\$ 409,137
	AUDITED 2018-19 *****	BUDGET 2019-20 *****	ESTIMATED 2019-20 *****	ADOPTED 2020-21 *****	PROJECTED 2021-22 *****
REVENUES & SOURCES:					
Affordable Housing	\$ 137,750	\$ -	\$ 94,250	\$ 160,000	\$ 160,000
Interest & Other Income	137	-	6,000	3,000	300
Interfund Transfer	-	-	-	-	-
Budgeted Cash Carryforward	-	-	-	-	39,700
Totals	\$ 137,887	\$ -	\$ 100,250	\$ 163,000	\$ 200,000
EXPENDITURES:					
Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expense	-	-	500	163,000	200,000
Capital Outlay	-	-	-	-	-
Totals	0	0	500	163,000	200,000
Total Expenditures	\$ -	\$ -	\$ 500	\$ 163,000	\$ 200,000
Fund Transfer to the General Fund #001	-	-	-	-	-
Designated Reserve-Debt Retirement	-	-	-	-	-
SURPLUS <DEFICIT>	\$ 137,887	\$ -	\$ 99,750	\$ -	\$ -
Designated Reserve	309,387	\$ 309,387	\$ 409,137	\$ 409,137	\$ 369,437

Note: Affordable Housing revenue will be used for homeowner repairs, culvert improvements and impact fee payments.

CITY OF PORT ST. LUCIE
ECONOMIC DEVELOPMENT FUND #141
ADOPTED BUDGET - FY 2020-21

Beginning Undesignated Reserve	\$	1,992,717	\$	1,868,999	\$	1,868,999	\$	1,909,267	\$	1,815,517	
		AUDITED		BUDGET		ESTIMATED		ADOPTED		PROJECTED	
		2018-19		2019-20		2019-20		2020-21		2021-22	
		*****		*****		*****		*****		*****	
<u>REVENUES & SOURCES:</u>											
State DEO Grant	\$	40,000	\$	-	\$	-	\$	-	\$	-	
Interest Income & Other		52,464		-		40,268		-		-	
Fund Transfer		-		-		-		-		-	
Bond Proceeds		-		-		-		-		-	
Budgeted Cash Carryforward		-		-		-		93,750		-	
TOTAL	\$	92,464	\$	-	\$	40,268	\$	93,750	\$	-	
<u>EXPENDITURES:</u>											
Operating Expense		216,182		-		-		-		-	
Cost of Issuance		-		-		-		-		-	
Interfund Transfer to the Road & Bridge CIP #304		-		-		-		93,750		-	
TOTAL	\$	216,182	\$	-	\$	-	\$	93,750	\$	-	
Designated Reserve-Debt Retirement		-		-		-		-		-	
SURPLUS <DEFICIT>	\$	(123,718)	\$	-	\$	40,268	\$	-	\$	-	
Undesignated Reserve	\$	1,868,999	\$	1,868,999	\$	1,909,267	\$	1,815,517	\$	1,815,517	

CITY OF PORT ST. LUCIE
SOUTH LENNARD SAD #150
ADOPTED BUDGET - FY 2020-21

Beginning Undesignated Reserve	\$ 315,821	\$ 325,409	\$ 325,409	\$ 573,668	\$ 507,238
	AUDITED 2018-19 *****	BUDGET 2019-20 *****	ESTIMATED 2019-20 *****	ADOPTED 2020-21 *****	PROJECTED 2021-22 *****
REVENUES & SOURCES:					
Special Assessment Revenue	\$ 246,761	\$ -	\$ 246,281	\$ 225,000	\$ -
Interest & Other Income	11,736	9,108	6,085	7,500	5,000
Budgeted Cash Carryforward	-	-	-	66,430	1,969
Totals	<u>\$ 258,498</u>	<u>\$ 9,108</u>	<u>\$ 252,367</u>	<u>\$ 298,930</u>	<u>\$ 6,969</u>
EXPENDITURES:					
Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expense	3,909	5,000	4,926	5,000	5,000
Capital Outlay	-	-	-	-	-
Totals	<u>\$ 3,909</u>	<u>\$ 5,000</u>	<u>\$ 4,926</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>
Total Expenditures	<u>\$ 3,909</u>	<u>\$ 5,000</u>	<u>\$ 4,926</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>
Fund Transfer to General CIP Fund #301	245,000	0	0	292,000	0
Fund Transfer to General CIP Fund #001	1,892	4,108	4,108	1,930	1,969
Designated Reserve-Debt Retirement	-	-	-	-	-
SURPLUS <DEFICIT>	<u><u>\$ 9,588</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 248,259</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 0</u></u>
Undesignated Reserve	<u>\$ 325,409</u>	<u>\$ 325,409</u>	<u>\$ 573,668</u>	<u>\$ 507,238</u>	<u>\$ 505,269</u>

**Note: The bonds have been paid in full. Any money in this fund can be used for any city purpose.
My recommendation is to use the money for one time projects.**

CITY OF PORT ST. LUCIE
RIVER POINT SAD #151
ADOPTED BUDGET - FY 2020-21

Beginning Undesignated Reserve	\$ 1,430,750	\$ 1,617,853	\$ 1,617,853	\$ 2,021,245	\$ 1,946,664
	AUDITED	BUDGET	ESTIMATED	ADOPTED	PROJECTED
	2018-19	2019-20	2019-20	2020-21	2021-22
	*****	*****	*****	*****	*****
REVENUES & SOURCES:					
Special Assessment Revenue	\$ 748,944	\$ -	\$ 386,844	\$ 350,000	\$ -
Interest & Other Income	48,608	39,000	33,000	20,000	39,000
Interfund transfer	-	-	-	-	-
Use of Reserves	-	-	-	74,581	1,078,452
Totals	\$ 797,552	\$ 39,000	\$ 419,844	\$ 444,581	\$ 1,117,452
EXPENDITURES:					
Debt Service	\$ 700	\$ -	\$ -	\$ -	\$ -
Operating Expense	12,139	20,000	10,000	8,000	20,000
Capital Outlay	-	-	-	-	-
Totals	\$ 12,839	\$ 20,000	\$ 10,000	\$ 8,000	\$ 20,000
Total Expenditures	\$ 12,839	\$ 20,000	\$ 10,000	\$ 8,000	\$ 20,000
Fund Transfer to the #301 Fund	591,159	-	-	430,000	1,091,000
Fund Transfer to the #001 Fund	6,452	6,452	6,452	6,581	6,452
Designated Reserve-Debt Retirement	-	12,548	-	-	-
SURPLUS <DEFICIT>	\$ 187,102	\$ -	\$ 403,392	\$ -	\$ -
Undesignated Reserve	\$ 1,617,853	\$ 1,630,401	\$ 2,021,245	\$ 1,946,664	\$ 868,212

**Note: The bonds have been paid in full. Any money in this fund can be used for any city purpose.
My recommendation is to use the money for one time projects.**

CITY OF PORT ST. LUCIE
TESORO SAD FUND #152
ADOPTED BUDGET - FY 20-21

Beginning Undesignated Reserve	\$ 4,163,605	\$ 6,171,094	\$ 6,171,094	\$ 7,389,321	\$ 3,863,917
	AUDITED 2018-19 *****	BUDGET 2019-20 *****	ESTIMATED 2019-20 *****	ADOPTED 2020-21 *****	PROJECTED 2021-22 *****
REVENUES & SOURCES:					
Special Assessment Revenue	\$ 1,891,342	\$ -	\$ 1,131,801	\$ 1,050,000	\$ -
Interest & Other Income	161,386	128,967	132,234	100,000	35,406
Interfund transfer	-	-	-	-	-
Budgeted Cash Carryforward	-	-	-	3,525,404	-
Totals	<u>\$ 2,052,727</u>	<u>\$ 128,967</u>	<u>\$ 1,264,035</u>	<u>\$ 4,675,404</u>	<u>\$ 35,406</u>
EXPENDITURES:					
Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expense	30,431	65,000	31,000	25,000	20,000
Capital Outlay	-	-	-	-	-
Totals	<u>\$ 30,431</u>	<u>\$ 65,000</u>	<u>\$ 31,000</u>	<u>\$ 25,000</u>	<u>\$ 20,000</u>
Total Expenditures	<u>\$ 30,431</u>	<u>\$ 65,000</u>	<u>\$ 31,000</u>	<u>\$ 25,000</u>	<u>\$ 20,000</u>
Fund Transfer - General Fund	14,808	14,808	14,808	15,104	15,406
Fund Transfer - General Fund CIP	746,863	-	-	4,635,300	-
Designated Reserve	-	49,159	-	-	-
SURPLUS <DEFICIT>	<u>\$ 2,007,488</u>	<u>\$ -</u>	<u>\$ 1,218,227</u>	<u>\$ -</u>	<u>\$ (0)</u>
Designated Reserve	<u>\$ 6,171,094</u>	<u>\$ 6,220,253</u>	<u>\$ 7,389,321</u>	<u>\$ 3,863,917</u>	<u>\$ 3,863,917</u>

Note: The bonds have been paid in full. Any money in this fund can be used for any city purpose. My recommendation is to use the money for one time projects.

CITY OF PORT ST. LUCIE
GLASSMAN SAD #153
ADOPTED BUDGET - FY 2020-21

Beginning Undesignated Reserve	\$ 1,042,699	\$ 1,005,421	\$ 1,005,421	\$ 1,713,932	\$ 1,713,932
	AUDITED 2018-19 *****	BUDGET 2019-20 *****	ESTIMATED 2019-20 *****	ADOPTED 2020-21 *****	PROJECTED 2021-22 *****
REVENUES & SOURCES:					
Special Assessment Revenue	\$ 745,821	\$ -	\$ 700,969	\$ 650,000	\$ -
Interest & Other Income	36,875	20,000	30,000	41,107	22,759
Interfund transfer	-	-	-	-	-
Use of Reserves	-	7,458	-	-	-
Totals	\$ 782,696	\$ 27,458	\$ 730,969	\$ 691,107	\$ 22,759
EXPENDITURES:					
Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expense	12,514	20,000	15,000	20,000	15,000
Capital Outlay	-	-	-	-	-
Totals	\$ 12,514	\$ 20,000	\$ 15,000	\$ 20,000	\$ 15,000
Total Expenditures	\$ 12,514	\$ 20,000	\$ 15,000	\$ 20,000	\$ 15,000
Fund Transfer	807,459	7,458	7,458	671,107	7,759
Designated Reserve-Debt Retirement	-	-	-	-	-
SURPLUS <DEFICIT>	\$ (37,277)	\$ -	\$ 708,511	\$ -	\$ (0)
Designated Reserve		\$ 1,005,421		\$ 1,713,932	\$ 1,713,932

**Note: The bonds have been paid in full. Any money in this fund can be used for any city purpose.
My recommendation is to use the money for one time projects.**

**CITY OF PORT ST. LUCIE
EAST LAKE VILLAGE SAD #154
ADOPTED BUDGET - FY 2020-21**

Beginning Undesignated Reserve	\$ 1,548,863	\$ 1,578,907	\$ 1,578,907	\$ 1,568,203	\$ 1,460,324
	AUDITED 2018-19 *****	BUDGET 2019-20 *****	ESTIMATED 2019-20 *****	ADOPTED 2020-21 *****	PROJECTED 2021-22 *****
<u>REVENUES & SOURCES:</u>					
Special Assessment Revenue	\$810,872	\$875,000	\$778,197	\$685,000	\$650,000
Interest & Other Income	47,141	40,000	40,000	36,000	35,000
Interfund transfer	-	-	-	-	-
Use of Reserves	-	51,663	-	107,879	143,473
Totals	\$ 858,013	\$ 966,663	\$ 818,197	\$ 828,879	\$ 828,473
<u>EXPENDITURES:</u>					
Debt Service	\$ 808,725	\$ 808,725	\$ 808,725	\$ 807,675	\$ 807,675
Operating Expense	14,632	18,000	15,564	16,500	16,000
Capital Outlay	-	-	-	-	-
Totals	\$ 823,357	\$ 826,725	\$ 824,289	\$ 824,175	\$ 823,675
Total Expenditures	\$ 823,357	\$ 826,725	\$ 824,289	\$ 824,175	\$ 823,675
Fund Transfer	4,612	4,612	4,612	4,704	4,798
Designated Reserve-Debt Retirement	-	51,663	-	-	-
SURPLUS <DEFICIT>	\$ 30,045	\$ 83,663	\$ (10,704)	\$ -	\$ (0)
Designated Reserve	\$ 1,578,907	\$ 1,578,907	\$ 1,568,203	\$ 1,460,324	\$ 1,316,851

CITY OF PORT ST. LUCIE
ST. LUCIE LAND HOLDING #155
ADOPTED BUDGET - FY 2020-21

Beginning Undesignated Reserve	\$ 1,192,404	\$ 2,516,533	\$ 2,516,533	\$ 3,178,452	\$ 3,784,801
	AUDITED 2018-19 ****	BUDGET 2019-20 ****	ESTIMATED 2019-20 ****	ADOPTED 2020-21 ****	PROJECTED 2021-22 ****
<u>REVENUES & SOURCES:</u>					
Special Assessment Revenue	\$1,661,569	\$1,650,000	\$2,045,719	\$1,635,000	\$1,600,000
Interest & Other Income	57,935	41,665	46,000	30,000	30,000
Interfund transfer	-	-	-	-	-
Budgeted Cash Carryforward	-	-	-	-	-
Totals	\$ 1,719,504	\$ 1,691,665	\$ 2,091,719	\$ 1,665,000	\$ 1,630,000
<u>EXPENDITURES:</u>					
Debt Service	\$ 361,669	\$ 1,011,669	\$ 1,380,835	\$ 1,011,669	\$ 1,011,669
Operating Expense	26,861	35,000	42,120	40,000	40,000
Capital Outlay	-	-	-	-	-
Totals	\$ 388,530	\$ 1,046,669	\$ 1,422,955	\$ 1,051,669	\$ 1,051,669
Total Expenditures	\$ 388,530	\$ 1,046,669	\$ 1,422,955	\$ 1,051,669	\$ 1,051,669
Fund Transfer	6,845	6,845	6,845	6,982	7,122
Designated Reserve-Debt Retirement	-	638,151	-	606,349	571,209
SURPLUS <DEFICIT>	\$ 1,324,129	\$ -	\$ 661,919	\$ -	\$ 0
Designated Reserve	\$ 2,516,533	\$ 2,516,533	\$ 3,178,452	\$ 3,784,801	\$ 4,356,010

CITY OF PORT ST. LUCIE
CITY CENTER SAD #156
ADOPTED BUDGET - FY 2020-21

Beginning Undesignated Reserve	\$ 110,000	\$ 63,969	\$ 63,969	\$ 22,057	\$ 2,057
	AUDITED 2018-19 *****	BUDGET 2019-20 *****	ESTIMATED 2019-20 *****	ADOPTED 2020-21 *****	PROJECTED 2021-22 *****
<u>REVENUES & SOURCES:</u>					
Special Assessment Revenue	\$ 18,656	\$ 20,000	\$ 18,656	\$ 18,000	\$ 20,000
Interest & Other Income	909	-	4,500	-	-
Interfund transfer	1,674,879	1,676,453	1,676,453	1,708,197	1,726,403
Bond Proceeds	-	-	-	-	-
Use of Reserves	-	46,194	-	20,000	-
Totals	\$ 1,694,444	\$ 1,742,647	\$ 1,699,609	\$ 1,746,197	\$ 1,746,403
<u>EXPENDITURES:</u>					
Debt Service	\$ 1,674,879	\$ 1,676,453	\$ 1,676,453	\$ 1,680,209	\$ 1,680,209
Operating Expense	902	1,500	374	-	1,500
Bond Refunded	-	-	-	-	-
Totals	\$ 1,675,781	\$ 1,677,953	\$ 1,676,827	\$ 1,680,209	\$ 1,681,709
Total Expenditures	\$ 1,675,781	\$ 1,677,953	\$ 1,676,827	\$ 1,680,209	\$ 1,681,709
Fund Transfer	64,694	64,694	64,694	65,988	64,694
Designated Reserve-Debt Retirement	-	-	-	-	-
SURPLUS <DEFICIT>	\$ (46,031)	\$ -	\$ (41,912)	\$ -	\$ -
Designated Reserve	\$ 63,969	\$ 63,969	\$ -	\$ 2,057	\$ -

CITY OF PORT ST. LUCIE
COMBINED SAD, SERIES 2006 #158
ADOPTED BUDGET - FY 2020-21

Beginning Undesignated Reserve	\$ 270,510	\$ 101,837	\$ 101,837	\$ 406,466	\$ 406,466
	AUDITED 2018-19 *****	BUDGET 2019-20 *****	ESTIMATED 2019-20 *****	ADOPTED 2020-21 *****	PROJECTED 2021-22 *****
<u>REVENUES & SOURCES:</u>					
Special Assessment Revenue	\$ 300,904	\$ 25,000	\$ 304,540	\$ 5,688	\$ 20,000
Interest & Other Income	11,692	2,000	10,461	5,000	2,000
Interfund Transfer	-	-	-	-	-
Budgeted Cash Carryforward	-	-	-	-	-
Totals	\$ 312,596	\$ 27,000	\$ 315,001	\$ 10,688	\$ 22,000
<u>EXPENDITURES:</u>					
Debt Service	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expense	7,143	11,000	6,756	7,000	11,000
Capital Outlay	-	-	-	-	-
Totals	\$ 7,143	\$ 11,000	\$ 6,756	\$ 7,000	\$ 11,000
Total Expenditures	\$ 7,143	\$ 11,000	\$ 6,756	\$ 7,000	\$ 11,000
Fund Transfer	203,616	3,616	3,616	3,688	3,616
Designated Reserve-Debt Retirement	-	12,384	-	-	7,384
<u>SURPLUS <DEFICIT></u>					
	\$ 101,837	\$ -	\$ 304,629	\$ 406,466	\$ 413,850
Undesignated Reserve	\$ 372,347	\$ 114,221		\$ 406,466	\$ 413,850

CITY OF PORT ST. LUCIE
MUNICIPAL COMPLEX PROJECT COLLECTION FUND #159
ADOPTED BUDGET - FY 2020-21

Beginning Undesignated Reserve	\$ 2,613,671	\$ 5,277,228	\$ 5,277,228	\$ 7,234,311	\$ 7,671,811
	AUDITED 2018-19 *****	BUDGET 2019-20 *****	ESTIMATED 2019-20 *****	ADOPTED 2020-21 *****	PROJECTED 2020-21 *****
<u>REVENUES & SOURCES:</u>					
Public Buildings - Impact Fee	\$ 6,195,589	\$ 5,000,000	\$ 5,495,889	\$ 4,035,000	\$ 4,000,000
Interest & Other Income	139,206	99,156	133,944	100,000	100,000
Bond Proceeds	-	-	-	-	-
Interfund Transfer from City General Fund	-	-	-	-	-
Budgeted Cash Carryforward	-	-	-	-	-
Totals	\$ 6,334,795	\$ 5,099,156	\$ 5,629,833	\$ 4,135,000	\$ 4,100,000
<u>EXPENDITURES:</u>					
Debt Service	\$ 3,670,000	\$ 3,671,750	\$ 3,671,750	\$ 3,672,500	\$ 3,672,500
Operating Expense	1,239	25,000	1,000	25,000	25,000
Refund Bond	-	-	-	-	-
Totals	\$ 3,671,239	\$ 3,696,750	\$ 3,672,750	\$ 3,697,500	\$ 3,697,500
Total Expenditures	\$ 3,671,239	\$ 3,696,750	\$ 3,672,750	\$ 3,697,500	\$ 3,697,500
Fund Transfer	-	-	-	-	-
Designated Reserve-Debt Retirement	-	1,402,406	-	437,500	402,500
SURPLUS <DEFICIT>					
	\$ 2,663,556	\$ -	\$ 1,957,083	\$ -	\$ -
Designated Reserve	\$ 5,277,228	\$ 5,277,228	\$ 7,234,311	\$ 7,671,811	\$ 8,074,311

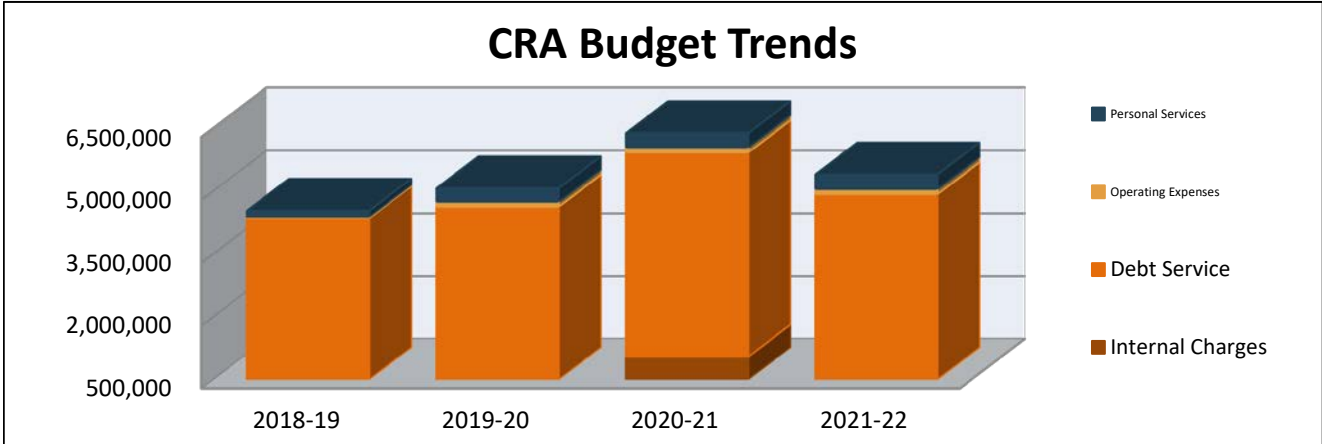
CITY OF PORT ST. LUCIE
COMMUNITY REDEVELOPMENT AGENCY (CRA) FUND #175
ADOPTED BUDGET - FY 2020-21

	AUDITED 2018-19 *****	BUDGET 2019-20 *****	ESTIMATED 2019-20 *****	ADOPTED 2020-21 *****	PROJECTED 2021-22 *****
<u>REVENUES & SOURCES:</u>					
Contribution of Ad Valorem Taxes - County GF	\$ 914,684	\$ 942,124	\$ 1,068,116	\$ 1,174,754	\$ 1,189,976
Contribution of Ad Valorem Taxes - County Fine & Forf.	747,711	770,142	769,514	847,156	857,322
Required TIF Property Tax Pmt from City General Fund	1,115,915	1,129,306	1,177,317	1,295,048	1,310,589
Required TIF Property Tax Pmt from City Road Operating Fund	80,909	97,900	90,711	99,782	100,979
Sale of Civic Center and Village Square - City General Fund	-	198,282	147,654	-	110,020
Sale of Civic Center and Village Square - City Parks MSTU Fund	1,600,000	1,700,000	1,700,000	1,800,000	1,800,000
Interest Inc. & Other	31,002	28,100	25,000	28,100	28,100
Use of Reserves	-	200,000	-	139,397	-
TOTAL	<u>\$ 4,490,222</u>	<u>\$ 5,065,854</u>	<u>\$ 4,978,313</u>	<u>\$ 5,384,237</u>	<u>\$ 5,396,986</u>
<u>EXPENDITURES:</u>					
Personal Services	\$ 143,654	\$ 320,764	\$ 320,764	\$ 339,201	\$ 349,377
Operating Expenses	25,233	117,541	30,000	119,176	121,560
Capital Outlay	-	-	-	-	-
Debt Service (City Center & CRA Expansion)	4,313,150	4,580,750	4,580,750	4,878,125	4,879,250
Interfund Transfer to the Medical Fund #605	-	-	-	-	-
Interfund Transfer to the General Fund #001 - Internal Charges	46,799	46,799	46,799	47,735	46,799
Designated Reserve-Debt Retirement	-	-	-	-	-
TOTAL	<u>\$ 4,528,836</u>	<u>\$ 5,065,854</u>	<u>\$ 4,978,313</u>	<u>\$ 5,384,237</u>	<u>\$ 5,396,986</u>
SURPLUS <DEFICIT>	<u>\$ (38,614)</u>	<u>\$ -</u>	<u>\$ (0)</u>	<u>\$ -</u>	<u>\$ 0</u>

Note: Professional Services varies based on consultants that are hired in each fiscal year.
 In FY 23-24 debt payment increases to \$5,872,625, an increase of \$994,500. Final payment is in January of 2026.

CITY OF PORT ST. LUCIE
CRA FUND
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Community Redevelopment Agency (CRA) -- #175-5210
 Wesley McCurry, CRA Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ 143,654	\$ 320,764	\$ 339,201	\$ 349,377
Operating Expenses	25,233	117,541	119,176	121,560
Capital Outlay	-	-	-	-
Debt Service	4,313,150	4,580,750	4,878,125	4,879,250
Internal Charges	46,799	46,799	1,047,735	46,799
Total	\$ 4,528,836	\$ 5,065,854	\$ 6,384,237	\$ 5,396,986

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
CRA Director	1.00	1.00	1.00	1.00
Principal Planner	1.00	1.00	1.00	1.00
Total	2.00	2.00	2.00	2.00

CAPITAL OUTLAY: N/A

CITY OF PORT ST. LUCIE
SOUTHERN GROVE CRA FUND #178
ADOPTED BUDGET - FY 2020-21

	AUDITED 2018-19	BUDGET 2019-20	ESTIMATED 2019-20	ADOPTED 2020-21	PROJECTED 2021-22
	*****	*****	*****	*****	*****
REVENUES & SOURCES:					
Contribution of Ad Valorem Taxes - County GF	\$ 131,272	\$ 135,209	\$ 217,855	\$ 239,640	\$ 242,516
Interfund Transfer of Property Tax from City General Fund	121,929	134,122	202,329	220,538	223,184
Interfund Transfer of Property Tax from City Road Op. Fund	9,343	10,276	15,589	15,900	16,091
Interfund Transfer of Property Tax from City Road CIP Fund	-	-	-	-	-
Interest/Cash	1,104	700	989	1,500	1,500
Use of Reserves	-	-	-	-	-
TOTAL	<u>\$ 263,648</u>	<u>\$ 280,307</u>	<u>\$ 436,761</u>	<u>\$ 477,578</u>	<u>\$ 483,291</u>
EXPENDITURES:					
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Outlay	-	-	-	-	-
Payment to Southern Grove CDD (95% of revenue collected)	249,417	275,000	413,984	437,169	442,415
Reserves	-	4,366	-	39,449	39,897
Interfund Transfer	941	941	941	960	979
TOTAL	<u>\$ 250,358</u>	<u>\$ 280,307</u>	<u>\$ 414,925</u>	<u>\$ 477,578</u>	<u>\$ 483,291</u>
SURPLUS <DEFICIT>	<u>\$ 13,291</u>	<u>\$ -</u>	<u>\$ 21,836</u>	<u>\$ (0)</u>	<u>\$ (0)</u>

CITY OF PORT ST. LUCIE
CONSERVATION TRUST FUND #608
ADOPTED BUDGET - FY 2020-21

Beginning Undesignated Reserve	\$	265,873	\$	265,874	\$	265,874	\$	265,874	\$	380,874
Beginning Designated - Tree Preservation	\$	859,935	\$	786,335	\$	786,335	\$	908,825	\$	738,825
		AUDITED		BUDGET		ESTIMATED		ADOPTED		PROJECTED
		2018-19		2019-20		2019-20		2020-21		2021-22

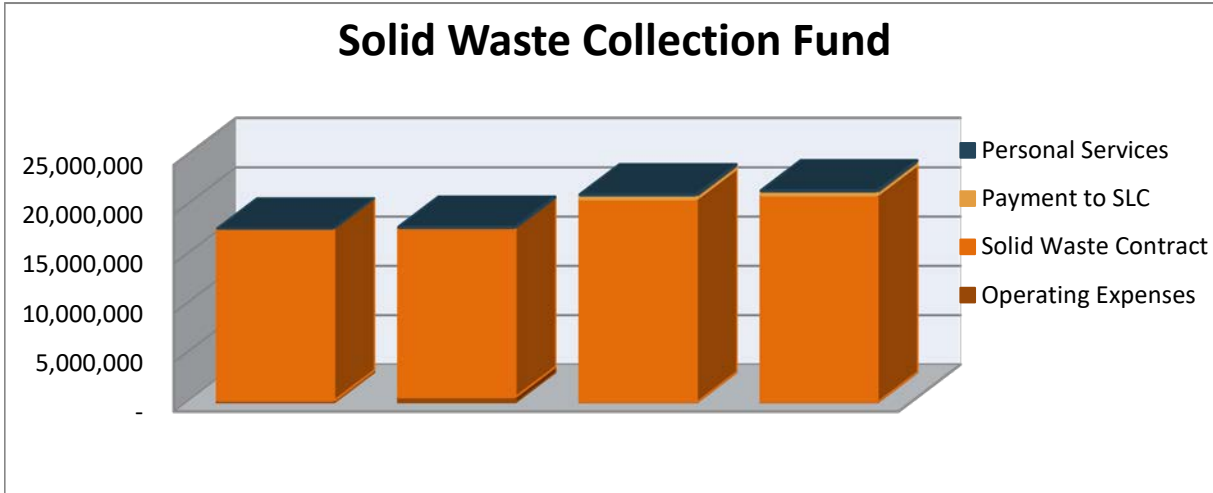
REVENUES & SOURCES:										
Conservation Fees	\$	73,820	\$	65,000	\$	207,510	\$	100,000	\$	100,000
Interest Income/Other		30,992		26,000		14,979		15,000		15,000
Interfund Transfer		-		-		-		-		-
Budgeted Cash Carryforward		-		79,000		-		55,000		55,000
TOTAL	\$	104,813	\$	170,000	\$	222,490	\$	170,000	\$	170,000
EXPENDITURES:										
Operating - Tree Preservation	\$	89,206	\$	170,000	\$	100,000	\$	170,000	\$	170,000
Capital Outlay (projects)		-		-		-		-		-
TOTAL	\$	89,206	\$	170,000	\$	100,000	\$	170,000	\$	170,000
Total Expenditures	\$	89,206	\$	170,000	\$	100,000	\$	170,000	\$	170,000
SURPLUS <DEFICIT>	\$	15,607	\$	-	\$	122,490	\$	-	\$	-
Undesignated Reserves	\$	1,141,415	\$	1,052,209	\$	1,174,699	\$	1,119,699	\$	1,064,699

CITY OF PORT ST. LUCIE
SOLID WASTE NON-AD VALOREM ASSESSMENT FUND #620
ADOPTED BUDGET - FY 2020-21

Beginning Undesignated Reserve	\$	-	\$	-	\$	-	\$	-	\$	-
	AUDITED		BUDGET		ESTIMATED		ADOPTED		PROJECTED	
	2018-19		2019-20		2019-20		2020-21		2021-22	
	*****		*****		*****		*****		*****	
<u>REVENUES & SOURCES:</u>										
Collections from Tax Collector	\$ 17,629,382	\$	17,631,000	\$	19,179,275	\$	21,054,631	\$	21,452,453	
Interest & Other Income	69,575		247,453		227,827		267,673		272,433	
Interfund Transfer	-		-		-		-		-	
Budgeted Cash Carryforward	-		-		-		-		-	
Totals	<u>\$ 17,698,957</u>	<u>\$</u>	<u>17,878,453</u>	<u>\$</u>	<u>19,407,102</u>	<u>\$</u>	<u>21,322,304</u>	<u>\$</u>	<u>21,724,886</u>	
<u>EXPENDITURES:</u>										
Payment to Waste Pro	\$ 17,452,715	\$	17,167,000	\$	18,900,000		20,616,959	\$	21,012,087	
Personnel Services	-		107,102		107,102		102,142		105,206	
Payment to SLC	-		-		-		383,735		383,735	
Operating - Postage & Misc.	247,174		604,351		400,000		66,590		67,922	
Capital Outlay	-		-		-		-		-	
Totals	<u>\$ 17,699,889</u>	<u>\$</u>	<u>17,878,453</u>	<u>\$</u>	<u>19,407,102</u>	<u>\$</u>	<u>21,169,426</u>	<u>\$</u>	<u>21,568,950</u>	
Total Expenditures	<u>\$ 17,699,889</u>	<u>\$</u>	<u>17,878,453</u>	<u>\$</u>	<u>19,407,102</u>	<u>\$</u>	<u>21,169,426</u>	<u>\$</u>	<u>21,568,950</u>	
Fund Transfer to the General Fund - #001	-		-		-		152,878		155,936	
Designated Reserve-Future Years	-		-		-		-		-	
<u>SURPLUS <DEFICIT></u>										
	<u>\$ (932)</u>	<u>\$</u>	<u>-</u>	<u>\$</u>	<u>-</u>	<u>\$</u>	<u>-</u>	<u>\$</u>	<u>0</u>	
Undesignated Reserves	<u>\$ -</u>	<u>\$</u>	<u>-</u>	<u>\$</u>	<u>-</u>	<u>\$</u>	<u>-</u>	<u>\$</u>	<u>-</u>	

CITY OF PORT ST. LUCIE
SOLID WASTE FUND #620
DEPARTMENTAL BUDGET SUMMARY

DEPARTMENT: Solid Waste Collection Fund -- #620
 Carmen Capezzuto, Neighborhood Services Director



EXPENDITURE SUMMARY:

	2018-19 AUDITED *****	2019-20 BUDGET *****	2020-21 ADOPTED *****	2021-22 PROJECTED *****
Personal Services	\$ -	\$ 107,102	\$ 102,142	\$ 105,206
Operating Expenses	247,174	604,351	66,590	67,922
Capital Outlay	-	-	-	-
Payment to SLC	-	-	383,735	383,735
Solid Waste Contract	17,452,715	17,167,000	20,616,959	21,012,087
Total	\$ 17,699,889	\$ 17,878,453	\$ 21,169,426	\$ 21,568,950

STAFFING SUMMARY:

(Full Time Equivalent)	FY 2018-19 *****	FY 2019-20 *****	FY 2020-21 *****	FY 2021-22 *****
Solid Waste Manager	1.00	1.00	1.00	1.00
Neighborhood Services Director	0.00	0.00	0.09	0.09
Solid Waste Inspector	0.00	0.00	0.00	0.00
Total	1.00	1.00	1.09	1.09

CAPITAL OUTLAY:

	\$ -
Total	\$ -



General Obligation Debt Service 2005 Series Fund (Crosstown Pkwy)

This is a debt service fund used to account for the activities related to paying for the General Obligation Debt for Crosstown Parkway. It receives dedicated Ad Valorem Property Tax revenue associated with the millage rate designed for the debt payments for the

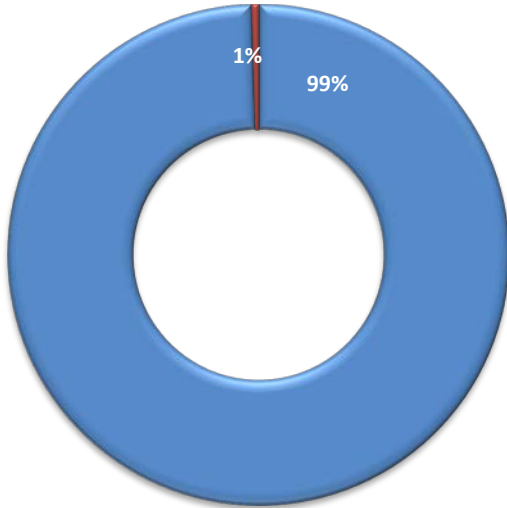
Crosstown Parkway road project. The voter referendum allowed the City to issue \$165 million in bond debt to fund this project and use Ad Valorem Property Tax to retire that debt. The City sets the millage rate to ensure that the debt payment each year is met.

CITY OF PORT ST. LUCIE

GENERAL OBLIGATION DEBT SERVICE

ADOPTED BUDGET – 2020-21

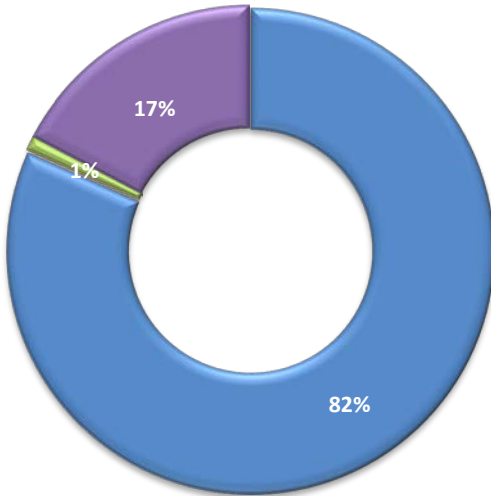
FY 20-21 SOURCES



■ Ad Valorem Taxes ■ Interest Income

Beginning Reserve	\$6,501,949
Revenue Sources	Amount
Ad Valorem Taxes	\$10,435,138
Interest Income	47,287
Total	\$10,482,425

FY 20-21 USES



■ Personal Services ■ Operating Expenses
 ■ Interfund Transfers ■ Designated Reserves

Expenditures by Function	Amount
Debt Service	\$8,559,657
Operating Expenses	5,000
Interfund Transfers	101,636
Designated Reserves	1,816,132
Total	\$10,482,425
Designated Reserve	8,318,081

CITY OF PORT ST. LUCIE
GENERAL OBLIGATION DEBT SERVICE FUND #214
ADOPTED BUDGET - FY 2020-21

	AUDITED 2018-19	BUDGET 2019-20	ESTIMATED 2019-20	ADOPTED 2020-21	PROJECTED 2021-22

Beginning Undesignated Reserve	\$ 2,705,890	\$ 4,591,225	\$ 4,591,225	\$ 6,501,949	\$ 8,318,081
REVENUES & SOURCES:					
Current Ad Valorem Taxes - .9193 mills	\$ 11,368,733	\$ 10,512,974	\$ 10,512,974	\$ 10,435,138	\$ 10,904,719
Interest Income	192,745	160,954	180,000	47,287	54,915
Bond Proceeds	-	-	-	-	-
Budgeted Cash Carryforward	-	-	-	-	-
TOTAL	<u>\$ 11,561,478</u>	<u>\$ 10,673,928</u>	<u>\$ 10,692,974</u>	<u>\$ 10,482,425</u>	<u>\$ 10,959,634</u>
EXPENDITURES:					
Collection commission and other costs	\$ 1,537	\$ 10,515	\$ 2,200	\$ 5,000	\$ 5,000
Debt Service - Go Bonds (1st Issue)	-	-	-	-	-
Debt Service - Go Bonds (2nd Issue)	-	-	-	-	-
Debt Service - Go Bonds (3rd Issue)	6,774,813	7,030,613	7,030,613	7,159,863	7,231,462
Debt Service - Go Bonds (Final Issue)	1,399,794	1,399,794	1,399,794	1,399,794	1,399,794
TOTAL	<u>\$ 8,176,143</u>	<u>\$ 8,440,922</u>	<u>\$ 8,432,607</u>	<u>\$ 8,564,657</u>	<u>\$ 8,636,256</u>
Designated Reserve-Debt Retirement	\$ -	\$ 1,883,363	\$ -	\$ 1,816,132	\$ 2,219,710
Interfund Transfer to Crosstown CIP Fund	1,500,000	250,000	250,000	-	-
Interfund Transfer to the General Fund	99,643	99,643	99,643	101,636	103,669
SURPLUS <DEFICIT>	<u>\$ 1,885,335</u>	<u>\$ -</u>	<u>\$ 1,910,724</u>	<u>\$ -</u>	<u>\$ (0)</u>
Designated Reserve	\$ 4,591,225	\$ 6,474,588	\$ 6,501,949	\$ 8,318,081	\$ 10,537,791

Note: Reduction of .1000 of a Mill proposed in FY 20-21.



“A City for All Ages”



Medical Insurance Fund

This fund tracks the accumulation of the employee and employer contributions that fund the total cost of the Health Insurance Program for the city staff. The City is self-insured for Health Insurance and directly benefits from any period of lower claims. A system of internal rates is used to charge the various department budgets based on the number of participants and their type of coverage. Included in this fund's budget is the cost for the City Clinic which is available for the covered employees and dependents.

Major Revenue Source

The largest revenue for this fund is the employer contributions toward employee health insurance. This figure is charged as an expense to the operating departments and is processed as revenue to this fund. Employees also contribute to their health insurance based upon the type of coverage desired. The Employees

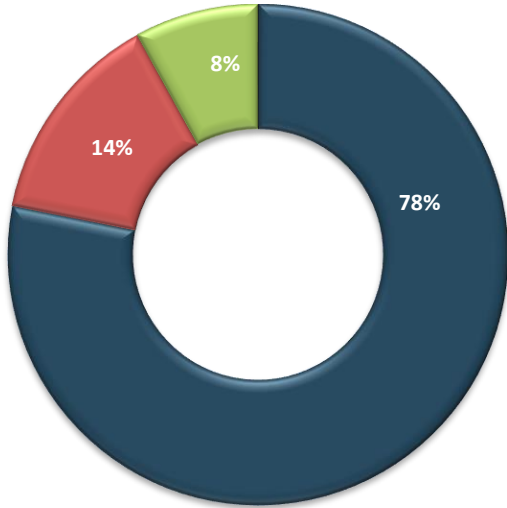
have been increasing their share of the cost for health insurance. City Council has asked that senior management negotiate with the unions to achieve a funding rate for which the employee contributes 20% while the City contributes 80% of the full cost of insurance.

Expenditure Trends

Because the City is self-insured for its health insurance program, the claims paid is an ever changing cost number and the largest single cost to this program. The City maintains stop-loss insurance to protect against a catastrophic claims year. Actual claims costs have trended well below the national average due in part, to an employee clinic, so the projections have experienced only moderate increases. The budget for this fund does contain the required two-month (17%) contingency reserve in order for the City's self-insured plan to be certified by the state.

CITY OF PORT ST. LUCIE MEDICAL FUND ADOPTED BUDGET – FY 2020-21

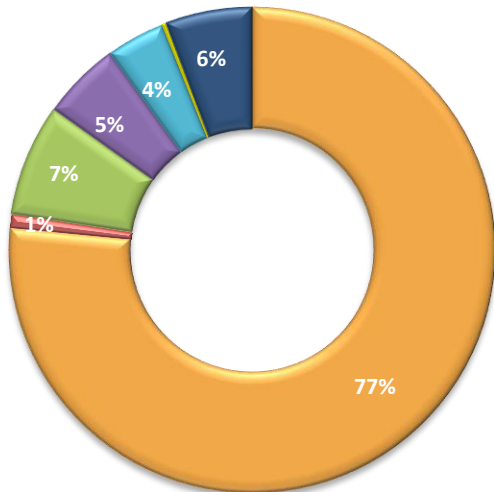
FY 20-21 SOURCES



■ Employer Contributions
 ■ Employee Contributions
 ■ Other

Beginning Reserve	\$9,495,536
Revenue Sources	Amount
Employer Contributions	\$17,673,237
Employee Contributions	3,134,324
Other	1,810,649
Total	\$22,618,210

FY 20-21 USES



■ Health Claims
 ■ Disability, Vision & Other
 ■ Clinic Program
■ Stop Loss
 ■ Administrator Costs
 ■ Internal Service Charges
■ Other

Expenditures by Function	Amount
Health Claims	\$17,302,366
Disability, Vision & Other	200,000
Clinic Program	1,690,566
Stop Loss	1,180,741
Administrator Costs	881,808
Internal Service Charges	65,271
Other	1,297,458
Total	\$22,618,210
Designated Reserve	3,561,890

**CITY OF PORT ST. LUCIE
MEDICAL INSURANCE FUND #605
ADOPTED BUDGET - FY 2020-21**

	AUDITED 2018-19	BUDGET 2019-20	ESTIMATED 2019-20	ADOPTED 2020-21	PROJECTED 2021-22
	*****	*****	*****	*****	*****
Undesignated Reserves	\$ -	\$ 9,477,386	\$ 9,477,386	\$ 9,495,536	\$ 8,829,887
REVENUES & SOURCES:					
Employee Contributions (less credit for health plan)	\$ 2,894,155	\$ 2,957,570	\$ 3,009,324	\$ 3,134,324	\$ 3,228,354
Employer Contributions	16,341,412	15,886,120	16,831,654	17,673,237	18,203,434
Stop Loss Ins. Proceeds	-	-	958,883	-	-
Contribution from OPEB Trust Fund (retirees)	-	-	-	-	-
Non-Employee Revenue	411,591	-	450,000	455,000	459,550
Refund of Prior Year Costs	99,477	-	-	-	-
BC/BS Wellness program funding	51,725	50,000	50,000	50,000	50,000
Interest Income & Misc.	280,652	220,812	192,000	200,000	175,000
Refund of Pharmacy Expenses	411,229	413,316	400,000	440,000	444,400
Fund Transfer from Operating Funds	-	-	-	-	-
Use of Budgeted Cash Carryforward	-	250,000	-	665,649	720,590
TOTAL	\$ 20,490,242	\$ 19,777,818	\$ 21,891,861	\$ 22,618,210	\$ 23,281,328
EXPENDITURES:					
Insurance Program					
Administrative Charges - Administrator	\$ 664,263	\$ 683,969	\$ 698,624	\$ 719,583	\$ 741,170
Administrative Charges - Gehring Group Insurance	152,562	157,829	157,500	162,225	167,092
Disability, Vision & Other Insurances	186,202	150,000	190,000	200,000	204,000
Affordable Care Act fees & Other Expenses	15,084	100,000	100,000	100,000	100,000
Stop Loss Ins.	1,160,496	1,146,350	1,146,350	1,180,741	1,204,355
Health/Dental/Vision Claims Paid - Active Emp.	16,883,847	15,384,625	16,798,414	17,302,366	17,821,437
Employee Assistance Program	28,702	34,997	35,000	36,050	37,853
City Subsidy Expense	481,410	420,750	675,000	708,750	730,013
City Wellness Program	-	-	227,702	250,000	275,000
Insurance (Liability)	449,577	1,400	1,458	1,658	1,400
Employee Rebate	417,675	194,425	200,499	201,000	201,000
Interfund Transfer - Internal Charges	63,991	63,991	64,566	65,271	66,576
Fund Transfer to Operating Funds (Rebate Program)	-	-	-	-	-
TOTAL	\$ 20,503,810	\$ 18,338,336	\$ 20,295,113	\$ 20,927,644	\$ 21,549,896
Clinic Program					
Salary cost of City Staff - 512000	\$ -	\$ -	\$ -	\$ -	\$ -
Professional Fees - 531000	932,387	1,190,895	1,325,000	1,400,000	1,429,544
Other Contractual Services - 534000	78,871	53,045	75,000	85,000	87,550
Communications	842	5,092	1,000	1,000	1,030
Electricity - 543100	3,561	2,940	3,500	4,000	4,200
Water - 543200	825	609	2,000	2,700	2,781
Sewer - 543300	1,402	754	1,060	1,500	1,545
Cable - 543500	885	1,030	700	600	618
Rental of Building - 544100	10,056	10,056	10,056	10,056	10,056
Interfund Transfer to the Utility Operating Fund #431	48	65	65	65	65
Interfund Transfer to the Utility Contingency Fund #440	462	459	459	459	459
Training / Education - 5541000	-	-	-	-	-
Insurance - 545000	1,458	1,411	1,458	1,411	1,482
Repairs of Bldg.	96	15,000	100	15,000	15,000
Other Current Charges - 549000	39	1,030	500	1,030	1,061
Office Supplies - 551000	2,058	1,545	1,500	1,545	1,591
Operating Supplies - 552000	163,685	154,350	155,000	165,000	173,250
Depreciation	6,360	-	-	-	-
Land	-	-	-	-	-
Computers & Computer Hardware	8,024	1,200	1,200	1,200	1,200
Improvements - Bldg - (Capital) - 562000	-	-	-	-	-
TOTAL	\$ 1,211,058	\$ 1,439,481	\$ 1,578,598	\$ 1,690,566	\$ 1,731,432
Total Costs	\$ 21,714,868	\$ 19,777,818	\$ 21,873,711	\$ 22,618,210	\$ 23,281,328
SURPLUS <DEFICIT> / Ending Balance	\$ (1,224,626)	\$ (0)	\$ 18,150	\$ 0	\$ (0)
Designated Reserve (60 day /IBNR	\$ 3,452,094	\$ 3,186,914	\$ 3,470,480	\$ 3,561,890	\$ 3,653,746
Projected Fund Balance					
Designated	\$ 3,186,914	\$ 3,470,480	\$ 3,561,890	\$ 3,561,890	\$ 3,653,746
Undesignated	6,290,472	6,025,056	5,933,646	5,933,646	5,176,140
Use of Cash	-	-	-	(665,649)	(720,590)
	\$ 9,477,386	\$ 9,495,536	\$ 9,495,536	\$ 8,829,887	\$ 8,109,297



“A City for All Ages”



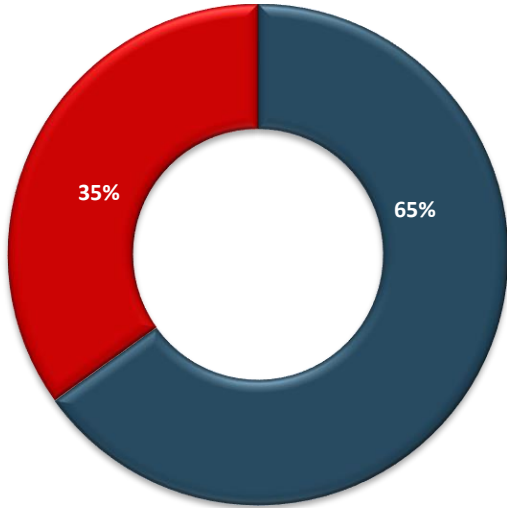
Other Post Employee Benefits (OPEB) Trust Fund

The City's OPEB Trust Fund accounts for the funding of benefits for retirees which for the City of Port St. Lucie is the Health Insurance Program available to retirees. City Council prudently established this fund to address a growing liability. Florida statutes require that the City offer group rate health insurance to employees who have or will retired from the City. The various operating funds are charged an annual

amount that has been actuarially determined to generate the money needed to provide the health insurance benefit for the group of retirees. The revenue in this fund is the transfer from the operating funds, which is an expense to the various departments. The City makes annual payments to this fund to offset the cost of future insurance.

CITY OF PORT ST. LUCIE
O.P.E.B. FUND
ADOPTED BUDGET – FY 2020-21

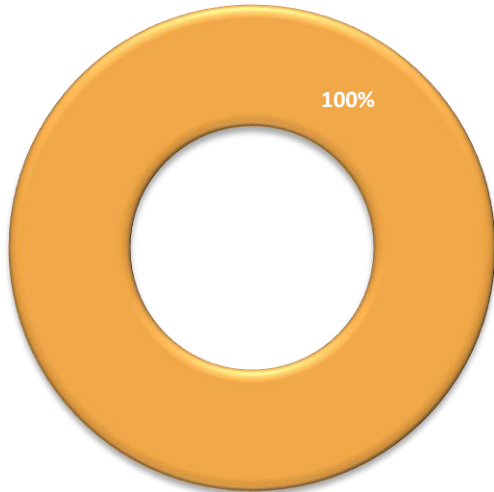
FY 20-21 SOURCES



■ OPEB Contributions ■ Interest & Misc. Income

Beginning Reserve	\$21,318,301
Revenue Sources	
OPEB Contributions	\$1,863,701
Interest & Misc. Income	1,000,000
Total	\$2,863,701

FY 20-21 USES



■ Operating Expense ■ Designated Reserves

Expenditures by Function	Amount
Designated Reserves	2,863,701
Total	\$2,863,701
Designated Reserve	\$24,182,002

CITY OF PORT ST. LUCIE
OPEB TRUST FUND #609
ADOPTED BUDGET - FY 2020-21

	AUDITED 2018-19 *****	BUDGET 2019-20 *****	ESTIMATED 2019-20 *****	ADOPTED 2020-21 *****	PROJECTED 2021-22 *****
Beginning Undesignated Reserve	\$ 15,738,100	\$ 18,469,293	\$ 18,469,293	\$ 21,318,301	\$ 24,182,002
REVENUES & SOURCES:					
OPEB Contributions	\$ 2,848,960	\$ 1,849,008	\$ 1,849,008	\$ 1,863,701	\$ 1,863,214
Interest Income & Misc.	992,078	1,358,498	1,000,000	1,000,000	1,020,000
Budgeted Cash Carryforward	-	-	-	-	-
TOTAL	<u>\$ 3,841,038</u>	<u>\$ 3,207,506</u>	<u>\$ 2,849,008</u>	<u>\$ 2,863,701</u>	<u>\$ 2,883,214</u>
EXPENDITURES:					
Insurance Program					
Interfund Transfer to Medical Fund #605 (Funding for retiree claims)	\$ 1,109,845	\$ -	\$ -	\$ -	\$ -
Operating Expense	-	5,000	-	-	-
Designated Reserve	-	3,202,506	-	2,863,701	2,883,214
TOTAL	<u>\$ 1,109,845</u>	<u>\$ 3,207,506</u>	<u>\$ -</u>	<u>\$ 2,863,701</u>	<u>\$ 2,883,214</u>
SURPLUS <DEFICIT>	<u>\$ 2,731,193</u>	<u>\$ -</u>	<u>\$ 2,849,008</u>	<u>\$ -</u>	<u>\$ -</u>
Designated Reserve	<u>\$ 18,469,293</u>	<u>\$ 21,671,799</u>	<u>\$ 21,318,301</u>	<u>\$ 24,182,002</u>	<u>\$ 27,065,216</u>



“A City for All Ages”



Capital Improvement Program Overview

The City of Port St. Lucie's Capital Improvement Program (CIP) is a comprehensive five-year plan for enhancing and maintaining public infrastructure. The CIP provides a five-year projection of future improvements to existing facilities, the acquisition of land and buildings, construction of major projects and equipment purchases or improvements with a value of \$35,000 or more and has a useful life of at least five years.

As part of the City's planning process a five-year CIP is created and the City Manager submits the Capital Budget concurrently with the Operating Budget each year to the City Council. The CIP authorizes capital project revenues and expenditures and identifies planned improvement projects and the corresponding estimated costs over a five-year period. Capital projects may have impact on the Operating Budget through additional costs to operating, preservation and maintenance costs or there may be cost savings from the acquisition of newer and efficient equipment. Each year a capital budget is presented to City Council for approval in September and is reviewed annually. The Capital Budget provides the city staff with budgeted funds and authorization to begin or continue working on capital projects that were planned in the Capital Improvement Program.

The Purpose of the Capital Improvement Program

The purpose of the CIP is to plan, schedule, monitor and finance capital projects to ensure efficiency and accordance with the City's Strategic Plan. Capital improvement projects provide the maintenance and infrastructure that all cities need to have in place to provide essential and quality of life services to current and future residents, businesses, and to support tourism. They are also designed to prevent the deterioration of the City's existing infrastructure for the benefit of our citizens.

CIP project request forms are completed by the departments separately from their operating budget requests. These forms provide the Finance Department the projects scheduled for the next fiscal year or any modifications to projects already forecasted in the previous five-year plan. Through discussions with City staff the Capital Improvement Program considers the estimated cost and appropriate timing of the construction of projects, financial constraints, and the potential impact on the City's annual operating budget due to increased cost of operation and maintenance. The City Manager has final approval of the CIP prior to submission to the City Council.

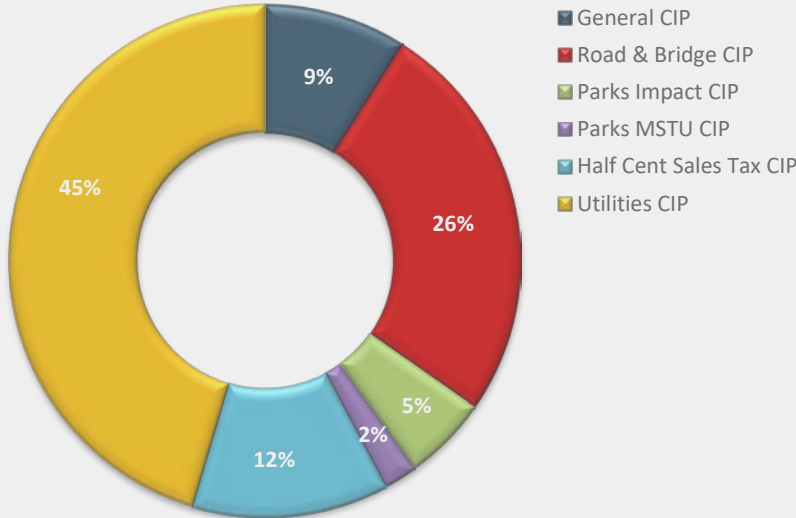
Examples of projects which are considered capital improvements include:

- Parks, trails, pools, recreation centers, playground equipment, sports fields, tennis and pickleball courts.
- Police stations.
- Storm water drainage and flood control projects.
- Office buildings.
- Streets, traffic lights, and sidewalks.
- Landscape beautification projects.
- Water treatment plants, transmission pipes, storage facilities, and pump stations.

The Capital Improvement Program represents the City of Port St. Lucie's commitment to a maintenance and infrastructure development plan for the next five years. The total capital expenditures requested for Fiscal Year 2020-21 through fiscal year 2024-25 totals \$279,527,871 (the five-year CIP does not include reserves or transfers).



**Adopted Five-Year
 Capital Improvement Program Expenditures
 \$279,527,871**



Funding Sources:

Each funding sources for CIP projects is categorized into seven specific types as detailed below:

General CIP Fund

This fund is for the capital improvement projects related to those departments of the General Fund. The primary project being funded is The Port Project which includes design, historic homes renovations, construction of boardwalk under PSL, conservation tract improvements, middle parcel improvements and Promenade improvements. The final phase of The Port Project should be completed in fiscal year 2023-2024. The only designated funding available for this project is fund balance, grant revenue and interfund transfers from the Parks Impact Fee Fund and SAD Funds. The other projects being funded are the renovation of the Police Office, design for a storage building at Building “B”. Other projects that are being supported by fund transfers are pocket parks and land acquisition, Police Department First Floor Renovations, Building Maintenance and Parks Projects.

Road & Bridge CIP Fund

This Capital Improvement Fund has two significant revenues. There are two levels of additional gas tax totaling five cents per gallon sold which is expected to generate \$4.4 million in FY 2020-21. Road Impact fees are projected to bring in \$2.5 million. There are grants and developer contributions totaling \$2.3 million for next year plus nearly \$6 million is projected as a cash carryforward balance. There will also be a transfer of \$11.3 million from the General Fund for the first phase of PSL Blvd. South.

One of the many projects in this plan is the annual resurfacing program, which is requested at \$3.3 million in fiscal year 20-21. The City is planning to spend \$15.3 million on resurfacing over the five- year plan. Sidewalk projects total \$1 million for 20-21. The City continues to make strides at expanding pedestrian facilities throughout the city. There are numerous other smaller projects that are budgeted such as bridge repairs, lighting improvements plus \$8 million in FY 20-21 for SW Port St. Lucie Boulevard north reconstruction.



Parks Impact Fee CIP Fund

The Parks Impact Fees is projected to generate \$2 million in FY 2020-21. This revenue continues to improve as the construction industry and economy improves. A carryforward balance of \$3,007,193 and interest income of \$80,000 is projected to create a total of \$5,107,193. Fund transfers are obligated for one year of the five-year plan to complete the funding of The Port project. There are other projects requested in this plan such as Winterlakes Park construction of sports fields, restrooms & playground, Adventure Park that will be designed and constructed over the five-year plan and design and construction of Tradition Regional Park. This fund is fueled by the economy and as the economy grows projects on the unfunded list can possibly move up or funded in years which fall beyond this plan.

Parks MSTU CIP Fund

This CIP Fund tracks the financial activity associated with the countywide property tax rate of 0.25 that passed with a voter referendum. This dedicated Millage Rate was later reduced to 0.2313 due to tax reform requirements from the State of Florida. The revenue is projected to be \$2.2 million in FY 2020-21 with slight growth in future years. Due to the City's CRA falling short to cover the debt service on the Civic Center, the Parks MSTU revenue will be used for such. The City will transfer \$1.8 million to the CRA Fund in FY 2020-21.

Half-Cent Sales Tax CIP Fund

The Half-Cent sales Tax CIP Fund is a newer fund added to our CIP Project Funds. The Half-Cent Sales Tax was approved by voters in November 2018 to improve roads and rivers and build more sidewalks. The half-cent sales tax increase will expire in 10 years and is estimated to generate \$18.6 million annually with 15 to 20 percent of the revenue generated by visitors from outside of St. Lucie County. The estimated revenue generated for City funded projects for FY 20-21 is 7.9 million. This fund will also require internal borrowing to fast track sidewalk improvements, and roadway improvements for Floresta.

Stormwater CIP Projects

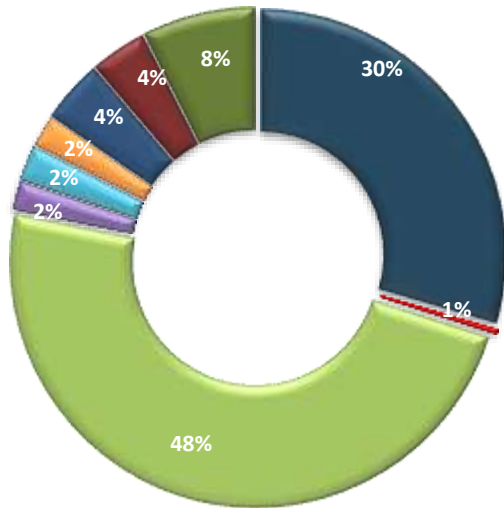
The Stormwater CIP is not a standalone Fund. These projects are included in the Stormwater Fund with operating expenses which balance against the Stormwater Fee. The projects in the first-year plan include large culvert replacement for failed culverts under roadways, property acquisition for access to Water Control Structures, the side lot ditch program and water quality projects.

Utilities CIP Fund

The Utilities CIP Funds main purpose is to set aside designated reserves to plan for future upgrades of the Utilities System. This fund is projected to generate funding sources of \$50,831,693 in FY 2020-21. The funding sources include grant revenue, cash carryforward and transfers from the Utility Operating and Water and Sewer Capital Facility Funds. Some of the projects in this plan consist of Water Quality Restoration for water storage impoundments, upgrade of Westport Wastewater Plant and connection of four wells to the JEA water plant in order to maintain permitted capacity. Also, as noted the Utilities Department have provided a list of future projects beyond the five-year plan.

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT FUNDS ADOPTED BUDGET - FY 2020-21

FY 20-21 SOURCES

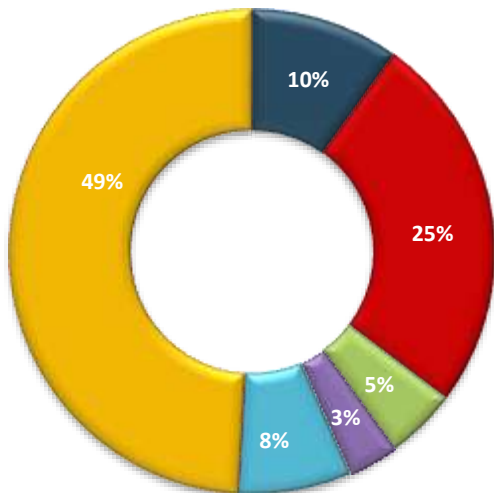


- Use of Reserves
- Interest Income
- Interfund Transfer
- Parks Impact Fee
- Road Impact Fee
- Taxes
- Gas Tax
- Grant Revenue
- Half Cent Sales Tax

Revenue Sources	Amount
Use of Reserves	\$31,091,421
Interest Income	425,000
Interfund Transfer	50,826,128
Parks Impact Fee	2,020,000
Road Impact Fee	2,496,720
Taxes (includes MSTU)	2,228,145
Gas Tax	4,412,520
Grant Revenue	3,936,600
Half Cent Sales Tax	7,921,469
Total	\$105,358,003

FY 20-21 USES

Note: This Graph does not include the Stormwater CIP.









- General CIP
- Road & Bridge CIP
- Parks Impact CIP
- Parks MSTU CIP
- Half Cent Sales Tax CIP
- Utilities CIP

Expenditures by Function	Amount
General CIP	\$10,636,938
Road & Bridge CIP	27,166,700
Parks Impact CIP	5,107,193
Parks MSTU CIP	3,550,903
Half Cent Sales Tax CIP	8,064,576
Utilities CIP	50,831,693
Total	\$105,358,003



FISCAL YEAR 2021-2025 CIP BUDGET HIGHLIGHTS BY CITY COUNCIL STRATEGIC GOALS

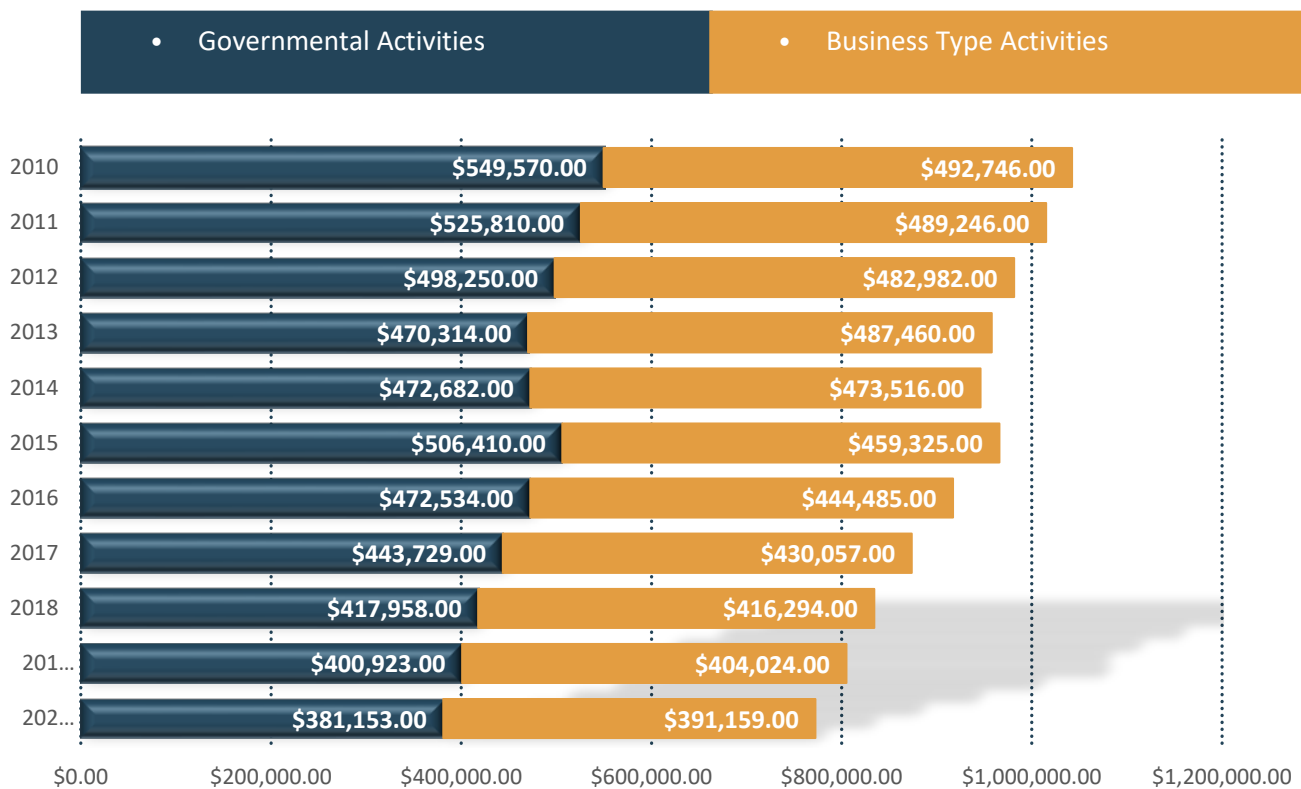
Projects	Goal	STRATEGIC GOAL	Fiscal Year(s)	CIP Page
US #1 Improvements	1 	Safe, Clean & Beautiful	FY 2021	
<ul style="list-style-type: none"> • Beautify our roadways, parks, properties, and gateways into the City by focusing on the beautification of two gateways into the City: US Highway 1 and St. James Blvd. 				
Port St. Lucie Blvd. South	5 	High Quality Infrastructure & Facilities	FY 2021-2024	
<ul style="list-style-type: none"> • Accelerate the funding, design and construction of the widening of Port St. Lucie Boulevard South, with improvements for pedestrian, bicycle and vehicular traffic. 				
McCarty Ranch Water Quality Project	5 	High Quality Infrastructure & Facilities	FY 2021-2024	
<ul style="list-style-type: none"> • Construct the Project to improve water quality and provide for future water supply. 				
The Port Master Plan	6 	Culture, Nature, & Fun Activities	FY 2021-2024	
<ul style="list-style-type: none"> • Fund the development of a Master Plan to fully enhance and link Riverwalk North and South as a destination for residents and visitors to enjoy, recreate and appreciate a natural Florida experience along the North Fork of the St. Lucie River. 				
Traditional Regional Park	6 	Culture, Nature, & Fun Activities	FY 2023-2025	
<ul style="list-style-type: none"> • A Regional Park for Tradition and Torino has been included in the Ten-Year Master Plan. 				
Adventure Park	6 	Culture, Nature, & Fun Activities	FY 2021-2022	
<ul style="list-style-type: none"> • Develop plans and fund a contemporary park to include bicycle and skate facilities for fund, racing, stunts and competitions. 				



CIP Debt Overview

Currently, many projects are funded by pay-as-you-go, but to take advantage of the extremely low interest rate environment the City will be issuing \$55,500,000 in new debt in the approved five-year CIP. The new debt will fund water treatment projects and a new facility for Public Works. Currently there is no statutory limit for the City.

As part of City Council Strategic Goals to reduce debt, the City's long-term debt has been reduced as a result of principal payments and refinancing, when appropriate. From a high of more than \$1,042 billion debt in FY 2009-10 to a projected \$721 million for the FY 20-21 based upon budgeted principal payments. By the end of FY 20-21, this will represent a \$321 million, a 30%, reduction in debt principal from our high in FY 2009-10.





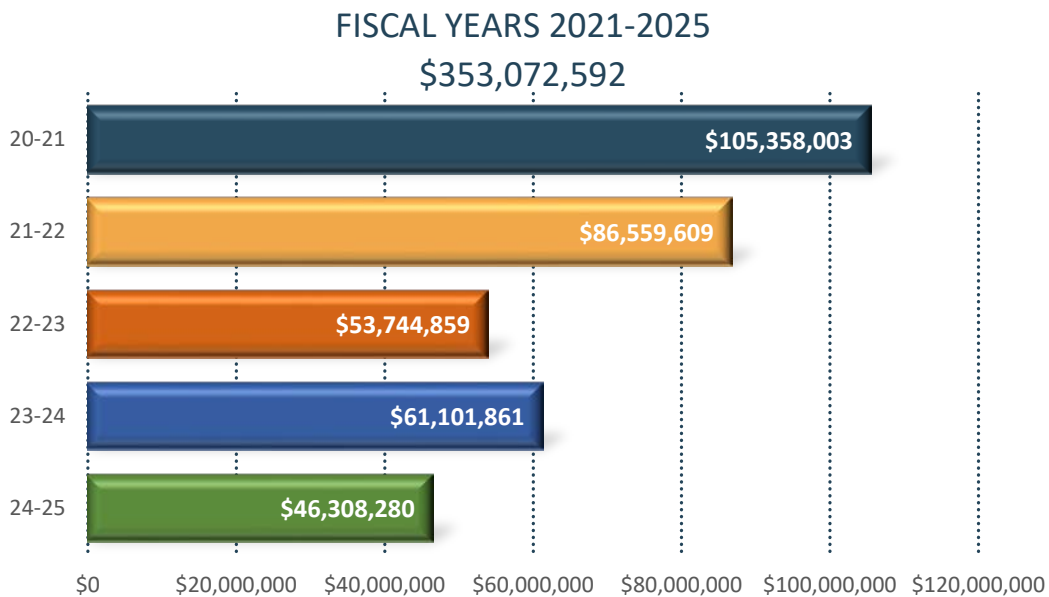
CITY OF PORT ST. LUCIE
 CAPITAL IMPROVEMENT REVENUE SUMMARY
 FIVE-YEAR PROJECTION

DESCRIPTION – FUNDING SOURCES	FISCAL YEAR 2020-2021	FISCAL YEAR 2021-2022	FISCAL YEAR 2022-23	FISCAL YEAR 2023-2024	FISCAL YEAR 2024-2025
Funding Source: Interfund Transfer					
General CIP Fund	\$8,135,800	\$2,821,000	\$4,977,500	3,922,000	1,325,000
Road and Bridge CIP Fund	11,690,328	-	-	-	-
Utilities CIP Fund	31,000,000	15,000,000	10,000,000	5,000,000	5,493,282
Subtotal – Interfund Transfer	\$50,826,128	\$17,821,000	\$14,977,500	\$8,922,000	\$6,818,282
Funding Source: Cash Carryforward/Fund Balance					
General CIP Fund	\$2,106,438	\$678,438	\$396,938	\$438	\$438
Road & Bridge CIP Fund	6,047,132	-	420,207	2,738	1,868
Parks Impact Fee CIP Fund	3,007,193	1,086,854	1,163,366	3,303,968	4,535,176
Parks MSTU CIP Fund	1,307,758	1,750,903	2,260,891	2,066,699	1,201,698
Half Cent Sales Tax CIP Fund	68,107	512,481	2,191,308	3,953,311	4,704,978
Utilities CIP	18,554,793	6,836,255	4,756,388	2,670,818	2,657,218
Subtotal – Cash Carryforward	\$31,091,421	\$10,864,931	\$11,189,098	\$11,997,972	\$13,101,376
Funding Source: Impact Fees					
Road & Bridge CIP Fund	\$2,496,720	\$2,446,786	\$2,397,850	\$2,349,893	\$2,302,895
Parks Impact CIP Fee Fund	2,020,000	2,040,200	2,060,602	2,081,208	2,102,020
Subtotal – Impact Fees	\$4,516,720	\$4,486,986	\$4,458,452	\$4,431,101	\$4,404,915
Funding Source: Ad Valorem Taxes					
Parks MSTU CIP Fund (County Distribution)	\$2,228,145	\$2,294,989	\$2,363,839	-	-
Subtotal: Ad Valorem Taxes	\$2,228,145	\$2,294,989	\$2,363,839	-	-
Funding Source: Interest Income					
General CIP Fund	\$75,000	\$100,000	-	-	-
Road & Bridget CIP Fund	180,000	110,000	110,000	200,000	250,000
Parks Impact Fee Fund	80,000	50,000	80,000	25,000	-
Parks MSTU CIP Fund	15,000	15,000	11,500	10,000	-
Half-Cent Sales Tax CIP Fund	75,000	75,000	75,000	75,000	50,000
Subtotal – Interest Income	\$425,000	\$350,000	\$276,500	\$310,000	\$300,000



**CITY OF PORT ST. LUCIE
CAPITAL IMPROVEMENT REVENUE SUMMARY
FIVE-YEAR PROJECTION - Continued**

DESCRIPTION – FUNDING SOURCES	FISCAL YEAR 2020-2021	FISCAL YEAR 2021-2022	FISCAL YEAR 2022-23	FISCAL YEAR 2023-2024	FISCAL YEAR 2024-2025
Funding Sources: Gas Tax					
Road & Bridge CIP Fund	\$4,412,520	\$4,500,770	\$4,545,778	\$4,636,694	\$4,729,427
Subtotal – Gas Tax	\$4,412,520	\$4,500,770	\$4,545,778	\$4,636,694	\$4,729,427
Funding Source: Half-Cent sales Tax					
Half-Cent Sales Tax CIP Fund	\$7,921,469	\$8,199,038	\$8,486,336	\$8,783,694	\$9,091,476
Subtotal-Half-Cent Sales Tax	\$7,921,469	\$8,199,038	\$8,486,336	\$8,783,694	\$9,091,476
Funding Source: FDOT Contribution					
Road & Bridge CIP Fund	\$2,340,000	\$898,795	\$280,000	\$4,800,000	-
Subtotal – FDOT Contribution	\$2,340,000	\$898,795	\$280,000	\$4,800,000	-
Funding Source – Other Financing Sources					
General CIP Fund	\$319,700	\$500,000	\$650,000	\$250,000	-
Road and Bridge CIP Fund	-	15,000,000	-	-	-
Parks Impact Fee Fund	-	-	-	-	2,362,804
Half-Cent Sales Tax CIP Fund	-	10,000,000	-	-	-
Utilities CIP Fund	1,276,900	11,643,100	6,517,356	16,970,400	5,500,000
Subtotal – Other Financing Sources	\$1,596,600	\$37,143,100	\$7,167,356	\$17,220,400	\$7,862,804
Total CIP Funding Sources	\$105,358,003	\$86,559,609	\$53,744,859	\$61,101,861	\$46,308,280



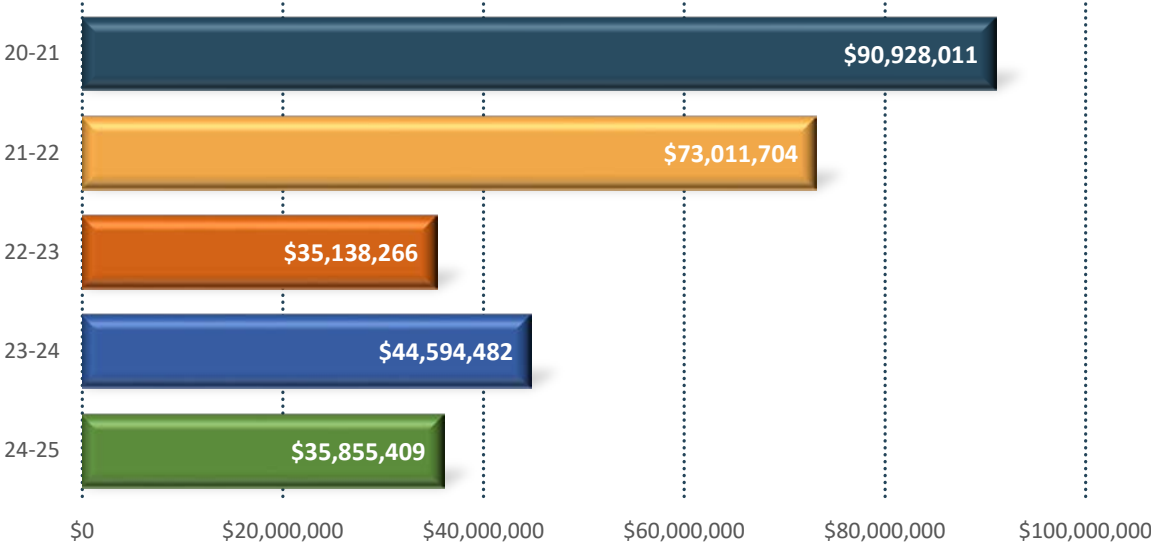


**CITY OF PORT ST. LUCIE
 CAPITAL IMPROVEMENT EXPENDITURE SUMMARY
 FIVE-YEAR PROJECTION**

Description – All CIP Funds	FISCAL YEAR 2020-2021	FISCAL YEAR 2021-2022	FISCAL YEAR 2022-2023	FISCAL YEAR 2023-2024	FISCAL YEAR 2024-2025
General CIP Fund	\$9,958,500	\$3,702,500	\$6,024,000	\$4,172,000	\$1,325,000
Road & Bridge CIP Fund	26,040,328	21,401,079	6,234,496	11,556,920	6,590,000
Parks Impact Fee Fund	3,081,650	2,000,000	-	875,000	9,000,000
Half-Cent Sales Tax CIP Fund	6,052,095	15,385,158	3,608,313	5,131,562	4,414,909
Parks MSTU	1,800,000	1,800,000	668,531	875,000	875,000
Utilities CIP Fund	43,995,438	28,722,967	18,602,926	21,984,000	13,650,500
Total CIP Expenditure Summary	\$90,928,011	\$73,011,704	\$35,138,266	\$44,594,482	\$35,855,409

Note: Stormwater CIP Fund is budgeted in the Stormwater Proprietary Fund. Summary of expenses does not include reserves or transfers.

**FISCAL YEARS 2021-2025
 \$279,527,872**





CAPITAL BUDGET IMPACT ON OPERATING FUND

The impact of capital project operating cost on the annual budget require planning and consideration. Operating costs are a basic element of the City's Capital Improvement program and the overall development process.

Reliable operating cost estimates are necessary from the beginning of each budget cycle, as the City needs to determine ongoing expenses that will be incurred once a project is complete. For example, once a park is constructed, it requires staff (personnel), operating supplies, electricity, and ongoing costs to operate. Since projects are completed in phase, partially constructed projects generally have associated operating costs which will need to be funded in future years.

There are a variety of factors that determine the number of personnel and operating costs such as location, size, and use of the infrastructure that will determine the number and operating costs. A training facility for police may require no additional personnel while a new park will require additional personnel.

Typically, recurring capital projects have minimal operating impact on the City's current or future budgets. Such projects may be scheduled for replacement. Many of the new construction or major improvements do require some additional operating costs such as mowing, electricity, fuel, other maintenance costs and other contractual services.

Estimated impacts of operating costs for all capital items budgeted for FY 2021 and beyond are listed on the following page.



CAPITAL BUDGET IMPACT ON OPERATING

The CIP document has a page for every project, which include a detailed description of the project, City Council Goals, funding source and effect on operations. Capital projects impact on the operating budget can be quantified through additional costs to operate and maintain new facilities, additional staff or can have cost savings from the acquisition of newer and efficient equipment.

GENERAL CIP FUND #301

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities
Pocket Parks & Land Acquisition	FY21 & FY22	N/A	\$40,000	N/A
Building B HVAC Control Integration	FY21 & Beyond	N/A	N/A	(\$6,000) per year
MIDFLORIDA Event Center Interactive Fountain Controls	FY21 & Beyond	N/A	(\$20,000)	N/A
MIDFLORIDA Event Center 911 Fountain Controls Relocation & Improvements	FY21 & Beyond	N/A	(\$5,000)	N/A
MIDFLORIDA Event Center Parking LED Lighting	FY21 & Beyond	N/A	(\$7,500)	(\$2,500)
Sculpture Repairs and Refurbish Fountain	FY21 & Beyond	N/A	(\$1,000)	N/A
Building "B" Chiller	FY22 & Beyond	N/A	N/A	(\$15,000)
Building "B" LED Lighting	FY22 & Beyond	N/A	N/A	(\$19,500)
Police Department Impact Glass	FY25 & Beyond	N/A	N/A	(\$10,000)
LED Lighting Upgrades	FY22 & Beyond	N/A	N/A	(\$22,000) full year
Police Admin Bldg. Renovation	FY21	\$19,934	\$50,000	N/A
Storage Building at Building "B"	FY21	N/A	N/A	\$2,000
The Port South Project – Historic Homes	FY21 & Beyond	N/A	\$16,875 Avg. Increase per year	N/A
The Port – Boardwalk Construction	FY23	\$17,600	\$5,000	N/A
The Port – Playground & Placemaker	FY21 & Beyond	\$120,000 (2 FTEs) \$19,000 Mgmt.	\$1,000	N/A
The Port – Middle Parcel Improvements	FY21 & FY22	31,300Mgmt. \$65,000 Staff	N/A	N/A
The Port – Conservation Tract	FY23 & Beyond	\$13,600 Mgmt. \$5,000	N/A	N/A
Whispering Pines Park Back Lot Renovation	FY22 & Beyond	\$7,625 Mgmt. \$60,000 New FTE	N/A	N/A



GENERAL CIP FUND #301 - Continued

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities (per year)
Whispering Pines Fitness Stations	FY21 & Beyond	N/A	\$1,500	N/A
Whispering Pines Park Interior Lighting	FY22 & Beyond	N/A	\$1,000	N/A
Jessica Clinton Park Playground	FY23 & Beyond	N/A	\$5,000	N/A
Botanical Gardens Security Fence	FY22	\$1,000 Mgmt.	N/A	N/A
Botanical Garden Event Lawn Restroom	FY22	\$4,000	N/A	N/A
McCarty Ranch Preserve	FY23 & Beyond	N/A	N/A	\$9,600
McCarty Ranch Preserve Campsite Water Service	FY23 & Beyond	N/A	N/A	(\$15,000)
Saints Irrigation	FY22 & Beyond	N/A	\$5,000	N/A
Cart Path overlay and Root	FY24 & Beyond	N/A	\$5,000	N/A
12 Unit A/C Replacement	FY21 & Beyond	N/A	N/A	(\$2,625)
MIDFLORIDA Event Center LED Lighting	FY26 & Beyond	N/A	N/A	(\$48,000)

ROAD & BRIDGE CIP #304 FUND

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities (per year)
New Sidewalks- Citywide	FY21 & Beyond	\$5,000	N/A	N/A
Traffic Calming	FY21 & Beyond	\$2,000	\$3,000	N/A
FDOT – New Sidewalk Curtis Street	FY22 & Beyond	\$1,500 Mgmt.	N/A	N/A
FDOT – New Sidewalk - Alcantarra	FY22 & Beyond	\$1,500	N/A	N/A
Peacock Improvements with Interchange	FY24 & FY25	\$5,000 per year	N/A	\$9,600
Hegener Drive Extension – Phase 1	FY22 & Beyond	N/A	\$10,000	N/A
Public Works Building	FY22	N/A	\$50,000	N/A
Signal Conversion	FY23 & Beyond	\$5,000 Mgmt.	N/A	N/A
SW Port St. Lucie Blvd. North Reconstruction	FY21 & Beyond	\$10,000	N/A	N/A



ROAD & BRIDGE CIP #304 FUND - CONTINUED

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities (per year)
Port St. Lucie Boulevard South Improvements Seg. 2.1	FY21 & Beyond	\$10,000 Mgmt.	N/A	N/A
Port St. Lucie South Improvements Seg. 2.2	FY24 & Beyond	\$10,000 Mgmt.	N/A	N/A
Savona Blvd. & Paar Drive Intersection Improvements	FY25	\$1,000 Mgmt.	N/A	N/A
Gatlin Blvd. Signal Improvements Phase I	FY22	\$1,000 Mgmt.	N/A	N/A
Gatlin Blvd. Signal Improvements Phase II	FY23	\$1,000	N/A	N/A
Replace PW – 3049 Bucket Truck	FY22 & Beyond	N/A	(\$2,000)	N/A
Replace PW-5647 Platform Truck	FY22	N/A	(\$1,400)	N/A
Replace PW-8618 2006 Bucket Truck	FY23	N/A	(\$2,000)	N/A
Replace PW-8940 2007 Pothole Patch Truck	FY22 & Beyond	N/A	(\$1,500)	N/A
Replace PWS-2930 2015 Tymco Street Sweeper	FY24 & Beyond	N/A	(\$1,500)	N/A
Replace 4160 2016 Pothole Patch Truck	FY24 & Beyond	N/A	(\$1,500)	N/A

PARKS IMPACT FEE FUND #305

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities (per year)
Winterlakes Neighborhood Parks	FY21 & Beyond	\$120,000 (2 FTEs)	\$30,000	N/A
Adventure Park	FY21 & Beyond	\$70,000	\$30,000	N/A
Torino Regional Park	FY25 & Beyond	\$150,000	\$50,000	N/A



PARKS MSTU CIP FUND #307

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities (per year)
First Responder's Neighborhood Park Construction	FY25 & Beyond	\$120,00 (2 FTEs)	\$141,153	\$25,000

HALF-CENT SALES TAX CIP #310

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities (per year)
Paving Program	FY21 & Beyond	\$20,000 Mgmt.	N/A	N/A
Sidewalk Improvements	FY21 & Beyond	\$25,000 Mgmt.	N/A	N/A
Floresta	FY21 & Beyond	\$50,000-\$100,000 Mgmt.	N/A	N/A
US 1 Improvements	FY22 & Beyond	\$10,000 - \$15,000	N/A	N/A
California Intersection Improvements	FY24 & FY25	\$10,000	N/A	N/A
California Widening	FY24 & FY25	\$10,000	N/A	\$10,000

STORMWATER CIP FUND #401

Culvert Replacement – Failed Culverts	FY21 & Beyond	(\$9,400) – (\$19,500)	N/A	N/A
DROW & Rights of Way Bank Repairs	FY21 & Beyond	\$(500) – (\$1,500)	N/A	N/A
Structure Repairs	FY25	\$15,000	N/A	N/A
Bacteria Incubator	FY22 & Beyond	\$50,000	N/A	N/A
Property Acquisition for access to Water Control Structures	FY21 & Beyond	\$300	N/A	N/A



CITY OF PORT ST. LUCIE
GENERAL FUND CAPITAL IMPROVEMENT BUDGET - #301
FIVE YEAR PROJECTIONS
FY 2020-21 ADOPTED BUDGET

2020-2021 2021-2022 2022-2023 2023-2024 2024-2025
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REVENUES:

Budgeted Cash Carryforward - Savings from prior year	\$ 2,106,438	\$ 678,438	\$ 396,938	\$ 438	\$ 438
Grant-Local Initiative Grant	-	-	-	-	-
Grant-Local Recreational Trails Program (potential)	-	-	-	-	-
Grant - FIND (potential)	69,700	-	-	-	-
Grant - Special Category - Historic	250,000	250,000	250,000	250,000	-
Grant - State Appropriation	-	-	-	-	-
Grant - Golf Course Drainage		250,000			
FRDAP Grant - Sportsman's Inclusive Playground	-	-	-	-	-
FIND Grant - Riverwalk	-	-	400,000	-	-
Fund Transfer - General Fund Operating Fund 001	740,000	825,000	1,774,000	2,467,000	1,325,000
Fund Transfer - Neighborhood Planning Fund #127	400,000	400,000	-	-	-
Fund Transfers - Conservation Trust Fund #608	-	-	500,000	-	-
Fund Transfers - Parks Impact Fees Fund (potential) #305	925,000	-	-	-	-
Fund Transfer- SAD Fund #150	292,000	-	-	250,000	-
Fund Transfer - SAD Fund #151	430,000	1,091,000	100,000	-	-
Fund Transfer - Tesoro SAD #152	4,635,300	-	2,006,000	771,000	-
Fund Transfer - Glassman SAD #153 one time parks projects	663,500	-	597,500	-	-
Fund Transfer - Combined SAD #158	-	-	-	434,000	-
Fund Transfer - Building Department Fund #110	50,000	505,000	-	-	-
Interest Income	75,000	100,000	-	-	-
Total Revenues	\$ 10,636,938	\$ 4,099,438	\$ 6,024,438	\$ 4,172,438	\$ 1,325,438

EXPENDITURES:

N.I.C.E. - 301-1520

Pocket Parks & Land Acquisition	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ -
Sub-Totals	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ -

POLICE DEPARTMENT - COMMUNITY SVCS. 301-2105

First Floor Renovations - Four Phase Project	\$ 250,000	\$ -	\$ -	\$ -	\$ -
Sub-Totals	\$ 250,000	\$ -	\$ -	\$ -	\$ -

Note: Red Lettering = New Projects



CITY OF PORT ST. LUCIE
GENERAL FUND CAPITAL IMPROVEMENT BUDGET - #301
FIVE YEAR PROJECTIONS
FY 2020-21 ADOPTED BUDGET

	2020-2021 -----	2021-2022 -----	2022-2023 -----	2023-2024 -----	2024-2025 -----
FACILITIES MAINTENANCE #4135					
NEW PROJECT - HVAC Controls Integration	\$ -	\$ -	\$ -	\$ -	\$ -
NEW PROJECT - HVAC Controls Integration - Building "B"	45,000	-	-	-	-
NEW PROJECT - City Hall HVAC Chiller Plant Controls Integration	-	-	-	-	-
NEW PROJECT - Community Center AC Split Unit Replacements (3 each)	-	-	-	-	-
NEW PROJECT - MID Florida Event Center HVAC Controls and Upgrades	-	-	-	-	-
NEW PROJECT - MID Florida Event Center Paver Rehabilitation	-	-	-	-	-
NEW PROJECT - MID Florida Event Center LED Lighting	-	-	-	-	-
NEW PROJECT - MID Florida Event Center LED Lighting Upgrades (Interior)	-	-	-	-	-
NEW PROJECT - MID Florida Event Center Interactive Fountain Controls Relocation	650,000	-	-	-	-
NEW PROJECT - MID Florida Event Center 911 Fountain Controls Relocation and Improvements	100,000	-	-	-	-
NEW PROJECT - MID Florida Event Center Parking Garage Structural Repairs and Sealing	530,000	-	1,135,000	1,135,000	605,000
NEW PROJECT - MID Florida Event Center Parking Garage LED Lighting	100,000	100,000	-	-	-
NEW PROJECT - MID Florida Event Center Warehouse: Replace Screws on Metal Roof	-	-	-	-	-
NEW PROJECT - MID Florida Event Center Roof - Install Roof Coating on all Membrane Roofing	-	-	-	-	-
NEW PROJECT - Site LED Lighting Upgrades - City Complex	-	-	-	-	-
NEW PROJECT - Sculpture Repairs and Refurbish	50,000	-	-	-	-
NEW PROJECT - Standby Chiller Replacement - Building "B"	-	180,000	-	-	-
NEW PROJECT - Building "B" LED Lighting Upgrades	-	195,000	-	-	-
NEW PROJECT - Police Department Standby Chiller Replacement	-	-	-	-	-
NEW PROJECT - Standby Chiller Replacement - City Hall	-	-	-	-	-
NEW PROJECT - LED Lighting Upgrade (Interior City Hall)	-	-	-	-	-
NEW PROJECT - Chilled Water Air Handler Unit Replacement (7 Each)	-	-	-	100,000	100,000
NEW PROJECT - Impact Glass Installation (2 Phases)	-	-	-	-	250,000
NEW PROJECT - Police Department LED Lighting	-	220,000	-	-	-
Sub-Totals	\$ 1,475,000	\$ 695,000	\$ 1,135,000	\$ 1,235,000	\$ 955,000
POLICE DEPARTMENT - ADMIN. 301-2110					
Animal Control Compound - Police Office Building (Construction)	\$ 300,000	\$ -	\$ -	\$ -	\$ -
Sub-Totals	\$ 300,000	\$ -	\$ -	\$ -	\$ -
BUILDING DEPARTMENT - ADMINISTRATION 301-2405					
NEW PROJECT - Canopy Walkways -Design, furnish, and install	\$ -	\$ 50,000	\$ -	\$ -	\$ -
NEW PROJECT - Storage Building at Building "B" - Design, Permitting, and site prep.	5,000	80,000	-	-	-
Sub-Totals	\$ 5,000	\$ 130,000	\$ -	\$ -	\$ -

Note: Red Lettering = New Projects



CITY OF PORT ST. LUCIE
GENERAL FUND CAPITAL IMPROVEMENT BUDGET - #301
FIVE YEAR PROJECTIONS
FY 2020-21 ADOPTED BUDGET

2020-2021 2021-2022 2022-2023 2023-2024 2024-2025
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THE PORT PROJECT - 001-7210

**The Port - Historic Homes - Change in Project Costs	*	\$ 750,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ -
**The Port - Boardwalk under PSL - Change in Project Costs		-	-	1,130,000	-	-
The Port - Playground Placemaker & Construction		2,000,000	-	-	-	-
**The Port - Middle parcel improvements - Change in Project Costs		3,130,000	-	-	-	-
**The Port - Conservation Tract Improvements - Change in Project Costs		-	-	1,860,000	-	-
The Port - Promenade		-	-	100,000	1,150,000	-
The Port - Master Subtotal		\$ 5,880,000	\$ 500,000	\$ 3,590,000	\$ 1,650,000	\$ -

PARK & RECREATION 301-7210

NEW PROJECT - Citywide Trails Master Plan	\$ 150,000	\$ -	\$ -	\$ -	\$ -
The Port Railing (North Section)	135,000	-	-	-	-
Park Entrance Sign Replacement Phase II	92,500	92,500	-	-	-
Jessica Clinton Park Camera and Fiber Upgrades Phase II	305,000	-	-	-	-
Jessica Clinton Park Upgrades	365,000	-	-	-	-
Sportsman's Park Security Upgrade	-	334,000	-	-	-
NEW PROJECT - Sportsman's Park West Storage Building	206,000	-	-	-	-
Lyngate Park Interior & Exterior Lighting Improvements	-	-	-	-	-
Whispering Pines Park Back Lot Renovation	-	-	40,000	305,000	-
NEW PROJECT - Whispering Pines Park Fitness Stations	65,000	-	-	-	-
Park Yard Maintenance Building Renovation	220,000	-	-	-	-
NEW PROJECT - Lake Harvey Fitness Stations	60,000	-	-	-	-
NEW PROJECT - Waterpark Feasibility Study	50,000	-	-	-	-
NEW PROJECT - Sports Lighting - Various Parks	-	-	-	782,000	370,000
NEW PROJECT - Bleacher Shade Structures	-	258,000	320,000	-	-
NEW PROJECT - Whispering Pines Park Interior Lighting	-	138,000	-	-	-
Jessica Clinton Park Playground Replacement	-	-	650,000	-	-
Sub-Totals	\$ 1,648,500	\$ 822,500	\$ 1,010,000	\$ 1,087,000	\$ 370,000

Note: Red Lettering = New Projects



CITY OF PORT ST. LUCIE

GENERAL FUND CAPITAL IMPROVEMENT BUDGET - #301

FIVE YEAR PROJECTIONS

FY 2020-21 ADOPTED BUDGET

2020-2021 2021-2022 2022-2023 2023-2024 2024-2025
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PARK & RECREATION 301-7215

Botanical Gardens Fence

NEW PROJECT - Botanical Gardens Event Lawn Restrooms

\$ -	80,000	\$ -	\$ -	-
-	325,000	-	-	-
\$ -	\$ 405,000	\$ -	\$ -	\$ -

PARK & RECREATION 301-7216

NEW PROJECT - McCarty Ranch Preserve Master Plan

NEW PROJECT - McCarty Ranch Campsite Preserve Electric Service

NEW PROJECT - McCarty Ranch Preserve Campsite Water

NEW PROJECT - McCarty Ranch Preserve Maintenance Building

\$ -	\$ 150,000	\$ -	\$ -	\$ -
-	-	120,000	-	-
-	-	169,000	-	-
-	-	-	-	-

Sub-Totals

\$ -	\$ 150,000	\$ 289,000	\$ -	\$ -
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GOLF COURSE - #7250 - MAINTENANCE

NEW PROJECT - Course Renovation (Front 9 & Back 9) Phase 1 & 2

NEW PROJECT - Saints Drainage Plan

NEW PROJECT - Saints Irrigation Renovation

NEW PROJECT - Cart Path Overlay and Root Mitigation

\$ -	\$ -	\$ -	\$ -	\$ -
-	500,000	-	-	-
-	100,000	-	-	-
-	-	-	200,000	-

Sub-Totals

\$ -	\$ 600,000	\$ -	\$ 200,000	\$ -
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GENERAL CIP FUND TOTALS

\$ 9,958,500	\$ 3,702,500	\$ 6,024,000	\$ 4,172,000	\$ 1,325,000
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Fund Transfer to 001 -

\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -

Designated CIP Reserve

\$ 678,438	\$ 396,938	\$ 438	\$ 438	\$ 438
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SURPLUS/<DEFICIT>

\$ -	\$ -	\$ -	\$ -	\$ -
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Note: Red Lettering = New Projects

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Neighborhood Services
Contact Person: Alessandra Tasca
Phone #/Extension: Extn 7395
Fund Number: 301-1520



Project Title: Pocket Parks & Land Acquisition
Project Number:
Amount Spent-to-Date:

Project Justification

Project Description & Scope: Funding for the creation of 4-5 small neighborhood spaces (aka Pocket Parks). Creating vibrant communities by providing funding for the creation of 4-5 small neighborhood common spaces (aka Pocket Parks) thru the NICE program. The funding will also be used, when appropriate, to acquire land as necessary to further the NICE pocket park project and contribute to the City's green space inventory.

Purpose: Policy Directives

City Council Goal: Vibrant neighborhoods.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

ROI: Project will enhance the quality of life or quality of governmental services for our citizens. A pocket park (also known as a parkette, mini-park, vest-pocket park or vesty park) is a small park accessible to the general public. Pocket parks are frequently created on a single vacant lot or on small, irregular pieces of land. This project will help further the goals of the Parks and Recreation 10 year Master Plan as well as the NICE program's mission. Our research and collaboration with the City of Miami and other developed areas has suggested that the City take steps now to preserve land that may be needed for the future. Other communities are spending top dollar to acquire scarce vacant land to develop pocket parks.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Interfund Transfer from Fund #127	\$ 400,000	\$ 400,000	\$ -	\$ -	
	-	-	-	-	
Totals	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Design/Land Acquisition/Pocket	\$ 400,000	\$ 400,000	\$ -	\$ -	
Park Development	-	-	-	-	
	-	-	-	-	
Totals	\$ 400,000	\$ 400,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Increase in maintenance costs	40,000	40,000	-	-	
Totals	\$ 40,000	\$ 40,000	\$ -	\$ -	\$ -

Note: In recent years, considerable interest has been stimulated by the experiment, in some of the larger American cities, with vest pocket parks. Although limited both in scope and size, these parks represent a serious effort to improve the quality of the environment in the more crowded urban areas. Vest pocket parks can have broad application. Their impact, however, is likely to be greatest in those low-income, densely populated neighborhoods where outdoor public space is severely limited. In these neighborhoods, the development of parks which meet traditional size standards is difficult to realize. A system of vest pocket parks, on the other hand, may substantially improve recreational facilities for children and may provide needed services for other groups including older people. These parks may also improve the physical appearance of the neighborhood and contribute to upgrading the environment.

Retrieved from Vest Pocket Parks Information Report No. 229 December 1967 <https://www.planning.org/pas/reports/report229/>

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Police Dept/2105
Contact Person: John Bolduc
Phone #/Extension: Extn 4278
Fund Number: 301-2105

Project Title: First Floor Renovations: Phase 3 & 4 of Four Phase Project
Project Number: TBD
Amount Spent-to-Date: \$250,000



Project Justification

Project Description & Scope:

This will be a 4 phase renovation of the first floor Main Police building. Phase I & II will commence on FY 2019/2020. Phase III & IV will commence in FY 2020/2021. In Phase I, we hope to accomplish replacing the front doors, flooring replacement in the lobby, resurfacing of the common area counters, upgrade of the front bathrooms (to include energy efficient equipment & new plumbing), modifying the security door for additional effectiveness, upgrading the breakroom & painting. Phase II will consist of replacing flooring in NPB, modifying the report room, upgrading the middle rest rooms (to include energy efficient equipment & new plumbing) & painting of the area. The other two phases will be updated in the next CIP based on progress from the first two phases. They will include: upgrading the armory, SWAT area, intake room, back entryway, paint, gym area upgrade (to include showers & bathrooms with energy efficient equipment & plumbing). This is a quality of life issue for our employees and citizens who work or visit our department on a daily basis. **Note the building is approximately 30 yrs old. Major renovation has not been done in the past - apart from the new roof a couple of years ago.**

Purpose: Life Safety

City Council Goal: Safe, clean and beautiful.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Fund Transfer from Fund #001	\$ 250,000	\$ -	\$ -	\$ -	
Fund Balance	-	-	-	-	
	-	-	-	-	
Totals	\$ 250,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Construction Costs	\$ 250,000	\$ -	\$ -	\$ -	
	-	-	-	-	
	-	-	-	-	
Totals	\$ 250,000	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Building B
Contact Person: Roger Jacob
Phone #/Extension: 772-281-9252
Fund Number: 301-4135

Project Title: Building B HVAC Controls Integration
Project Number: N/a
Amount Spent-to-Date:



Project Justification

Project Description & Scope: Integration of the HVAC system will allow the building to be controlled more effectively and efficiently.

Purpose:
City Council Goal:

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
InterFund Transfer from Fund #110	\$ 45,000	\$ -	\$ -	\$ -	
Fund Balance	-	-	-	-	
Totals	\$ 45,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
HVAC Controls Integration	\$ 45,000	\$ -	\$ -	\$ -	
	-	-	-	-	
	-	-	-	-	
Totals	\$ 45,000	\$ -	\$ -	\$ -	\$ -

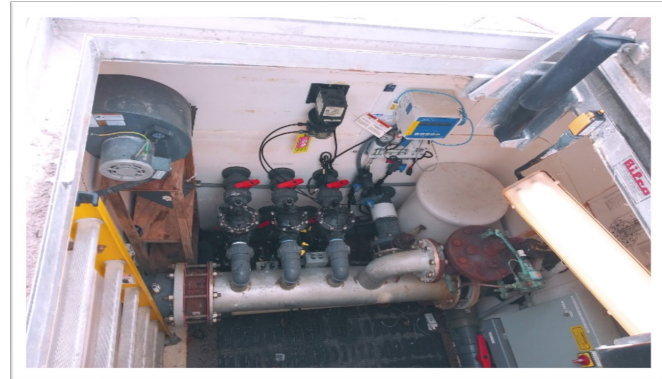
Impact on Operational Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Estimated energy savings	(6,000)	6,000	(6,000)	(6,000)	-

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: MIDFlorida Event Center
Contact Person: Roger Jacob
Phone #/Extension: 772-281-9252
Fund Number: 301-4135



Project Title: MIDFlorida Center Interactive Fountain Controls Relocation
Project Number: N/a
Amount Spent-to-Date:

Project Justification

Project Description & Scope: Relocation and replacement of the Interactive Fountain underground controls above ground to facilitate maintenance.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Use of Reserves	\$ 650,000	\$ -	\$ -	\$ -	
	-	-	-	-	
	-	-	-	-	
Totals	\$ 650,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Interactive Fountain Controls	\$ 45,000	\$ -	\$ -	\$ -	
	-	-	-	-	
	-	-	-	-	
	-	-	-	-	-
Totals	\$ 45,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Estimated maintenance savings	(20,000)	(20,000)	(20,000)	(20,000)	-
Totals	\$ (20,000)	\$ (20,000)	\$ (20,000)	\$ (20,000)	\$ -

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: MIDFlorida Event Center
Contact Person: Roger Jacob
Phone #/Extension: 772-281-9252
Fund Number: 301-4135

Project Title: MIDFlorida Center 9/11 Fountain Controls Relocation & Improvements
Project Number: N/a
Amount Spent-to-Date:



Project Justification

Project Description & Scope: Refurbish 911 fountain and relocate underground controls above ground to facilitate maintenance.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Use of Reserves	\$ 100,000	\$ -	\$ -	\$ -	
	-	-	-	-	
Totals	\$ 100,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
9/11 Fountain Controls Relocation & Refurbish Fountain	\$ 100,000	\$ -	\$ -	\$ -	
	-	-	-	-	
	-	-	-	-	
Totals	\$ 100,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Estimated maintenance savings	(5,000)	(5,000)	(5,000)	(5,000)	-
Totals	\$ (5,000)	\$ (5,000)	\$ (5,000)	\$ (5,000)	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: MIDFlorida Event Center
Contact Person: Roger Jacob
Phone #/Extension: 772-281-9252
Fund Number: 301-4135



Project Title: Center Parking
Project Number: N/A
Amount Spent-to-date: \$ -

Project Justification

Project Description & Scope: Repair structural deficiencies include sealing and waterproofing to extend service life of garage.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
	\$ -	\$ -	\$ -	\$ -	\$ -
Interfund Transfer from General Fund	343,000		1,135,000	1,135,000	605,000
Interfund Transfer from Fund #150	187,000	-			
Totals	\$ 530,000	\$ -	\$ 1,135,000	\$ 1,135,000	\$ 605,000

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Sealing	\$ 530,000	\$ -	\$ 1,135,000	\$ 1,135,000	\$ 605,000
			-		
Totals	\$ 530,000	\$ -	\$ 1,135,000	\$ 1,135,000	\$ 605,000

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: MIDFlorida Event Center
Contact Person: Roger Jacob
Phone #/Extension: 772-281-9252
Fund Number: 301-4135

Project Title: MIDFlorida Event Center Parking Garage LED Lighting
Project Number: N/A
Amount Spent-to-date: \$ -



Project Justification

Project Description & Scope: LED lighting upgrades will be energy efficient. This shall be coordinated with the structural repair work.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interest Income	\$ 100,000	\$ -			
Interfund Transfer from Fund #001		100,000	-		
		-			
Totals	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Parking Garage LED Lighting Upgrades	\$ 100,000	\$ 100,000			
Totals	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Estimated Maintenance & Energy Savings	(10,000)	(\$20,000)	(\$20,000)	(\$20,000)	(\$20,000)
Totals	\$ (10,000)	\$ (20,000)	\$ (20,000)	\$ (20,000)	\$ (20,000)

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: City Fountain Center - The Port Project
Contact Person: Roger Jacob
Phone #/Extension: 772-281-9252
Fund Number: 301-4135



Project Title: Sculpture Repairs and Refurbish Fountain
Project Number: N/A
Amount Spent-to-date:

Project Justification

Project Description & Scope: The sculpture and fountain require repairs and refurbishment to extend the service life of the fountain.
Purpose: Best Practices
City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Use of Reserves	\$ 50,000				
		-			
Totals	\$ 50,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Sculpture Repairs and Refurbish Fountain	\$ 50,000				
Totals	\$ 50,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Estimated Maintenance Savings	(\$1,000)	(\$1,000)	(\$1,000)	(\$1,000)	(\$1,000)
Totals	\$ (1,000)	\$ (1,000)	\$ (1,000)	\$ (1,000)	\$ (1,000)

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Building B
Contact Person: Roger Jacob
Phone #/Extension: 772-281-9252
Fund Number: 301-4135

Project Title: Chiller Replacement
Project Number: N/A
Amount Spent-to-date: \$ -



Project Justification

Project Description & Scope: The standby chiller is reaching the end of its useful service life and is used to provide air conditioning if the chiller plant shuts down for any reason.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund transfer #110		\$ 180,000			
		-			
Totals	\$ -	\$ 180,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Standby Chiller Replacement		\$ 180,000			
Totals	\$ -	\$ 180,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Estimated Energy Savings		(15,000)	(15,000)	(15,000)	(15,000)
Totals	\$ -	\$ (15,000)	\$ (15,000)	\$ (15,000)	\$ (15,000)

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Building B
Contact Person: Roger Jacob
Phone #/Extension: 772-281-9252
Fund Number: 301-4135

Project Title: Lighting Upgrades
Project Number: N/A
Amount Spent-to-date:



Project Justification

Project Description & Scope: LED Lighting upgrades will be more energy efficient.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund transfer #110		\$ 195,000			
		-			
Totals	\$ -	\$ 195,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
LED Lighting Upgrades		\$ 195,000			
Totals	\$ -	\$ 195,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Estimated Energy Savings		(19,500)	(19,500)	(19,500)	(19,500)
Totals	\$ -	\$ (19,500)	\$ (19,500)	\$ (19,500)	\$ (19,500)

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: City Hall
Contact Person: Roger Jacob
Phone #/Extension: 772-281-9252
Fund Number: 301-4135

Project Title: Water Air Handler
Project Number: N/A
Amount Spent-to-date: \$ -



Project Justification

Project Description & Scope: The units will have reached the end of their useful service life.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund Transfer from General Fund				\$ 100,000	\$ 100,000
		-			
Totals	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Chilled Water Air Handler Unit Replacement (4EA.) \$50,000 each.				\$ 100,000	\$ 100,000
Remaining (3) will be budgeted in FY26 & FY27					
Totals	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Police Department
Contact Person: Roger Jacob
Phone #/Extension: 772-281-9252
Fund Number: 301-4135



Project Title: Glass Installation
Project Number: N/A
Amount Spent-to-date:

Project Justification

Project Description & Scope: Impact glass installation will extend the life of the building and will eliminate the need and maintenance of hurricane shutters.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund Transfer from #001		\$ -	-		250,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 250,000

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Impact Glass Installation					\$ 250,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 250,000

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Estimated Energy Savings		-	-	-	(10,000)
Totals	\$ -	\$ -	\$ -	\$ -	\$ (10,000)

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Police Department
Contact Person: Roger Jacob
Phone #/Extension: 772-281-9252
Fund Number: 301-4135

Project Title: Lighting
Project Number: N/A
Amount Spent-to-date:



Project Justification

Project Description & Scope: LED Lighting upgrades will be more cost effective and energy efficient.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund Transfer from General Fund		\$ 220,000	\$ -		
Totals	\$ -	\$ 220,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
LED Lighting Upgrade		220,000	-		
Totals	\$ -	\$ 220,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Estimated Energy Savings		(11,000)	(22,000)	(22,000)	(22,000)
Totals	\$ -	\$ (11,000)	\$ (22,000)	\$ (22,000)	\$ (22,000)

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Police / 2110
Contact Person: John Bolduc
Phone #/Extension: ext. 4278
Fund Number: 301-2110



Project Title: Police Admin Bldg Renovation (of Utility Bldg)
Project Number: TBD
Amount Spent-to-date:

Project Justification

Project Description & Scope: The Police Department intends to renovate the existing Southport Water Treatment Lab Utility Building (located at 1600 SE Sunshine Blvd) for use as an Administration building capable to provide working space for about 12 to 15 employees. The current building contains a lab with two small offices. There are also countertops that need to be removed. The lab and common area would need to be combined to create workable space for sworn personnel, as well as, investigative, storage, and multi-use rooms. There will likely be a need for a new roof and fascia. This project will commence with architects, etc., in FY 19-20.

Purpose: Life Safety
City Council Goal: Safe, clean and beautiful.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund Transfer from General Fund	\$ 300,000				
		-			
Totals	\$ 300,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Construction	\$ 300,000				
Totals	\$ 300,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Salaries & Benefits (supervision)	\$ 19,934				
Furniture	50,000				
Totals	\$ 69,934	\$ -	\$ -	\$ -	\$ -

Note: This project was initially budgeted to commence in FY 18-19. However, as a result of delays and availability of a new location, the project has commenced in FY 1920 and will conclude in FY 2021.

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Building Department - Bldg. B
Contact Person: Joel A. Dramis
Phone #/Extension: 873-6370
Fund Number: 001-2405

Project Title: Design & install new walkway canopies at Building B
Project Number: N/A
Amount Spent-to-date: \$ -



Project Justification

Justification: Design, furnish and install a new 8'x260' walkway canopy from the Building B (door1) drive-thru to the round-about towards Building A.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Financial Information

Funding Sources					
Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund Transfer from the #110 Fund		\$ 50,000		\$ -	
Totals	\$ -	\$ 50,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Design, furnish, and install new canopy walkways		\$ 50,000		\$ -	
Totals	\$ -	\$ 50,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Building Dept - Building B
Contact Person: Joel A. Dramis
Phone #/Extension: 873-6370
Fund Number: 001-2405

Project Title: Storage Building at Building B
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: Storage building is to put all our paper plans and files in one secure location. First year is design, permitting, and site prep. Second year will be construction. Storage building will be 5,000 square feet.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund Transfer from the #110 Fund	\$ 5,000	\$ 80,000			
Totals	\$ 5,000	\$ 80,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Design, Permitting, and site prep	\$ 5,000	\$ 80,000	\$ -	\$ -	\$ -
Construction					
Totals	\$ 5,000	\$ 80,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Minor increase of electricity	\$ -	\$ 2,000	\$ -	\$ -	\$ -
Totals	\$ -	\$ 2,000	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - MASTER PLAN CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation/CRA
Contact Person: Jennifer Davis
Phone #/Extension: x4342
Fund Number: 301-7210

Project Title: The Port South Project - Master Sheet
Project Number: N/A
Amount Spent-to-date:



Project Justification

Project Description & Scope:

The Port South Project is comprised of several individual project elements that stretch from the Westmoreland property heading north to the City-owned Veterans Park at Rivergate. The City previously relocated and has begun the refurbishment of two historic structures. The construction of a pedestrian boardwalk with daytime boat docking slips is currently underway. Ultimately, the boardwalk will pass underneath the PSL Blvd bridge and connect to the existing boardwalk at Tom Hooper Park. Future phases of the project include design and construction of a destination playground, as well as upland park improvements, including a pad- ready site for a future restaurant. The project will also include public access improvements to the Conservation Tract to include a wetland crossing, walking trails and additional boardwalk connections. Future phases also identify construction of a dock along both sides of the Rivergate Canal that will provide pedestrian access to the Port, the Promenade, and allow for temporary mooring of vessels so that visitors can travel by boat to access the Port and neighboring restaurants.

Purpose: Policy Directives
City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -
Grant (FIND) Optional	69,700	-	-	-	-
Grant (FIND)	250,000	250,000	250,000	250,000	-
Grants	-	-	400,000	-	-
Fund Transfer from #001	-	-	-	500,000	-
Fund Transfer from #305	925,000	-	-	-	-
Fund Transfer from #152	4,635,300	250,000	2,340,000	-	-
Fund Transfer from #608	-	-	500,000	-	-
Totals	\$ 5,880,000	\$ 500,000	\$ 3,490,000	\$ 750,000	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
The Port- Historic Homes	\$ 750,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ -
The Port - Boardwalk under PSL	-	-	1,130,000	-	-
The Port - Placemaker/Playground	2,000,000	-	-	-	-
The Port - Middle Parcel Improvements	3,130,000	-	-	-	-
The Port - Conservation Tract	-	-	1,860,000	-	-
The Port- Promenade	-	-	100,000	1,150,000	-
Totals	\$ 5,880,000	\$ 500,000	\$ 3,490,000	\$ 1,650,000	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Maintenance	73,800	16,000	60,200	60,500	16,000
Operating and New Staff	120,000	185,000	120,000	120,000	120,000
Totals	\$ 193,800	\$ 201,000	\$ 180,200	\$ 180,500	\$ 136,000

CITY OF PORT ST. LUCIE - CHANGE IN COST CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: CRA
Contact Person: Jennifer Davis
Phone #/Extension: x4342
Fund Number:

Project Title: The Port - Historic Homes Sub Sheets
Project Number:
Amount Spent-to-date: \$ 882,415



Project Justification

Project Description & Scope: Continued refurbishment of historic structures.
Purpose: Policy Directives
City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund Transfer #152	500,000	\$ 250,000	\$ 250,000	\$ -	\$ -
Grants	250,000	250,000	250,000	250,000	-
Interfund Transfer #001				250,000	-
Totals	\$ 750,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Design	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ -
Construction	\$ 700,000	\$ 450,000	450,000	\$ 450,000	\$ -
Totals	\$ 750,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Maintenance	22,500	15,000	15,000	15,000	-
Totals	\$ 22,500	\$ 15,000	\$ 15,000	\$ 15,000	\$ -

CITY OF PORT ST. LUCIE - CHANGE IN COST CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: CRA
Contact Person: Jennifer Davis
Phone #/Extension: x4342
Fund Number: 301-7210

Project Title: The Port - Boardwalk Construction under PSL Blvd Bridge Sub-Sheet
Project Number: N/A
Amount Spent-to-date: \$ 114,889



Project Justification

Justification: Construction of The Port Boardwalk adjacent to City-owned Westmoreland properties. Boardwalk Connection from Bridge Plaza to Tom Hooper Park.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Fund Balance	\$ -	\$ -	-	\$ -	\$ -
Grants	-	-	400,000	-	-
Fund Transfer from #152	-	-	730,000	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ 1,130,000	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Construction	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -
Construction CEI	-	-	100,000	-	-
Environmental Services	-	-	20,000	-	-
Riverwalk - Misc. Items	-	-	10,000	-	-
Totals	\$ -	\$ -	\$ 1,130,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Management, Operating	-	-	22,600	5,000	5,000
	-	-	-	-	-
Totals	\$ -	\$ -	\$ 22,600	\$ 5,000	\$ 5,000

CITY OF PORT ST. LUCIE - **CHANGE IN COST** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation/CRA
Contact Person: Brad Keen/Jennifer Davis
Phone #/Extension: x4005/x4342
Fund Number: 301-7210

Project Title: The Port - Playground & Placemaker
 Sub-sheet
Project Number: N/A
Amount Spent-to-date:



Project Justification

Project Description & Scope: A Placemaker will provide concepts for destination location park playground design/amenities.

Purpose: Policy Directives

City Council Goal: Safe, Clean and beautiful.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -
Interfund Transfer from #152	2,000,000	-	-	-	-
Totals	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Westmoreland The Port Playground	\$ -	\$ -			
Placemaker Design and Construction	2,000,000	-	-	-	-
Totals	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Management & Operating	20,000	1,000	1,000	1,000	1,000
001-7210 Staff 2 FT	120,000	120,000	120,000	120,000	120,000
Totals	\$ 140,000	\$ 121,000	\$ 121,000	\$ 121,000	\$ 121,000

CITY OF PORT ST. LUCIE - CHANGE IN COST CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: CRA
Contact Person: Jennifer Davis
Phone #/Extension: x4342
Fund Number: 301-7210

Project Title: The Port - Middle Parcel Improvements
 Sub-sheet

Project Number: x
Amount Spent-to-date: \$ 948,490



Project Justification

Project Description & Scope: To provide park infrastructure improvements, parking & roundabout, restroom facility, site grade & development, boardwalk stage, sea wall, terrace seating and restaurant pad-ready site.

Purpose: Life Safety

City Council Goal: Safe, Clean and beautiful.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund Transfer #305	\$ 925,000	\$ -	\$ -	\$ -	\$ -
Interfund Transfer #152	2,135,300	-	-	-	-
Grant	69,700	-	-	-	-
Totals	\$ 3,130,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Construction	\$ 2,800,000	\$ -	\$ -	\$ -	\$ -
Design	-	-	-	-	-
Construction Utilities	50,000	-	-	-	-
Construction CEI	280,000	-	-	-	-
Totals	\$ 3,130,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Management, Operating	31,300	-	-	-	-
Staff	-	65,000	-	-	-
Totals	\$ 31,300	\$ 65,000	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - CHANGE IN COST CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation/CRA
Contact Person: Jennifer Davis
Phone #/Extension: x4342
Fund Number: 301-7210

Project Title: The Port - Conservation Tract Improvements-Sub-Sheet
Project Number: N/A
Amount Spent-to-date:



Project Justification

Project Description & Scope: Property purchased through grant from FCT in 2002. Management plan requires property be opened to public with trails and wetland crossing. This component of the Port Project will include boardwalk from the limits of the conservation tract to the stage, walking trails and wetland crossing trail connection.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund Transfer from #152	\$ -	\$ -	\$ 1,360,000	\$ -	\$ -
Interfund Transfer from #608	-	-	500,000	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ 1,860,000	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Construction	\$ -	\$ -	\$ 1,500,000	\$ -	\$ -
CEI			150,000	-	-
Utilities			10,000	-	-
Mitigation			200,000	-	-
Totals	\$ -	\$ -	\$ 1,860,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Management & Operating			18,600	5,000	5,000
Totals	\$ -	\$ -	\$ 18,600	\$ 5,000	\$ 5,000

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation/CRA
Contact Person: Jennifer Davis
Phone #/Extension: x4342
Fund Number:

Project Title: The Port Promenade Sub-Sheet
Project Number:
Amount Spent-to-date:



Project Justification

Justification: This component of the Port Project consists of constructing dockage and day mooring facilities on both sides of the canal for pedestrian and additional boat access to boardwalk and nearby restaurants.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund Transfer from #150	\$ -	\$ -	\$ -	\$ 250,000	\$ -
Interfund Transfer from #152	-	-	100,000	771,000	-
Interfund Transfer from #158	-	-	-	129,000	-
Totals	\$ -	\$ -	\$ 100,000	\$ 1,150,000	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Design and permitting	\$ -	\$ -	\$ 100,000	\$ -	\$ -
Construction	-	-	-	1,000,000	-
Mitigation	-	-	-	50,000	-
CEI	-	-	-	100,000	-
Totals	\$ -	\$ -	\$ 100,000	\$ 1,150,000	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Management and Maintenance	-	-	3,000	34,500	5,000
Totals	\$ -	\$ -	\$ 3,000	\$ 34,500	\$ 5,000

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Randy Ellman
Phone #/Extension: x7385
Fund Number: 301-7210

Project Title: Veteran's Park at Rivergate Boardwalk Railing Upgrade (North Section)
Project Number: N/A
Amount Spent-to-date: N/A



Project Justification

Project Description & Scope: The railing system on the Rivergate portion of the boardwalk requires replacement in order to match the rail system on the section of boardwalk repaired in December 2018. The current PVC rail system is also subject to vandalism and failing hardware.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund Transfer from	\$ 135,000				
General Fund #001					
		-			
Totals	\$ 135,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Replace Riverwalk Railing (North Section)	\$ 135,000				
Totals	\$ 135,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Repair & Maintenance-Equipment	3,375	3,375	3,375	3,375	3,375
Totals	\$ 3,375	\$ 3,375	\$ 3,375	\$ 3,375	\$ 3,375

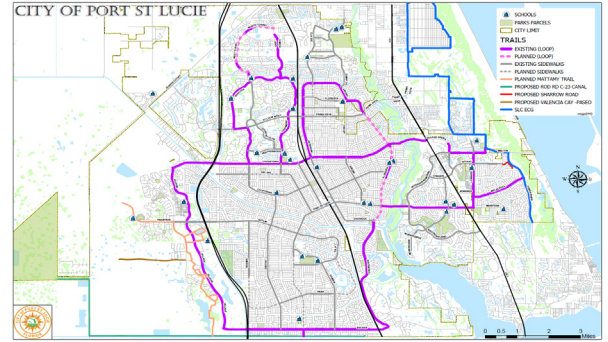
CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Kelly Boatwright
Phone #/Extension: X5099
Fund Number: 301-7210

Project Title: Citywide Trails Master Plan
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: Trails were ranked number one in the 10-Year Master Plan Needs Assessment Summary for facilities in the City. As one of the most-needed amenities, this will require a plan that will serve as a guiding document that will provide a vision for long-term trail development and an action plan for accomplishing immediate trail opportunities that can be used for recreation experiences.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund Transfer #151	\$ 150,000	\$ -	\$ -	\$ -	
Totals	\$ 150,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Design	\$ 150,000		\$ -	\$ -	
Totals	\$ 150,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Operating Expense-Staff Costs	7,500		-		-
Totals	\$ 7,500	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Kelly Boatwright
Phone #/Extension: x5099
Fund Number: 301-7210

Project Title: Park Entrance Signs
Project Number: N/A
Amount Spent-to-date: N/A

*Phase I \$75k - pulled from FY18/19 001-7210-546300 repair and maintenance to equipment.



Project Justification

Project Description & Scope: As part of the 10-Year Master Plan, the Parks & Recreation Department seeks to create a sense of continuity and consistency throughout the city parks system. All 45 of the identified City Parks entrance signs will be replaced and/or upgraded. This will also assist in the Parks & Recreation rebranding efforts.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund Transfer from #153	\$ 92,500	\$ 92,500			
		-			
Totals	\$ 92,500	\$ 92,500	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Design and Phase I Construction					
Phase II Construction	92,500				
Phase III Construction		92,500			
Totals	\$ 92,500	\$ 92,500	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Operating Expense-Staff Costs	2,300	2,300	2,300	2,300	2,300
Totals	\$ 2,300	\$ 2,300	\$ 2,300	\$ 2,300	\$ 2,300

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM

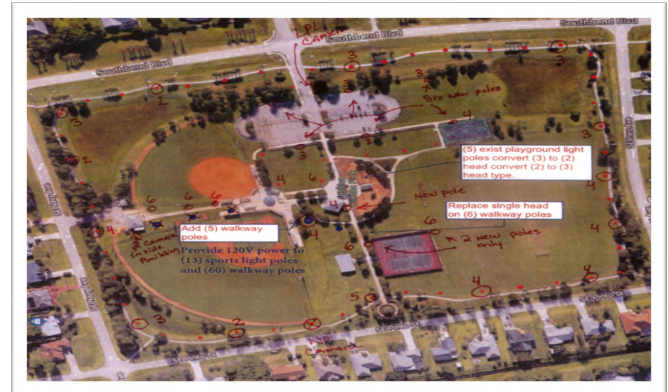


PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Mike Kendrick/Billy Henson
Phone #/Extension: x5260/x4021
Fund Number: 301-7210

Project Title: Jessica Clinton Park Camera and Fiber
 Upgrades Phase II

Project Number: N/A
Amount Spent-to-date: N/A



Project Justification

Project Description & Scope: This project will provide Fiber Optic cable to the park, City WI-FI throughout the facility and install the remaining 20 cameras along the perimeter of Southbend Blvd, and Pinto St. Currently being installed during FY 18-19 Capital Improvement, this project will be completed in two phases. Phase I, will include all electrical, underground conduit, server and DVR, and 100 new cameras. Phase II for this project will provide Fiber Optic cables to the park, City WI-FI throughout the entire facility and install the remaining 20 cameras along the perimeter of Southbend Blvd, and Pinto. (NEW)

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund Transfer #001	\$ 305,000				
		-			
Totals	\$ 305,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Camera and Fiber Upgrades Phase II	\$ 305,000				
Totals	\$ 305,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Repair & Maintenance-Equipment	7,625	7,625	7,625	7,625	7,625
Totals	\$ 7,625	\$ 7,625	\$ 7,625	\$ 7,625	\$ 7,625

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Mike Kendrick/Billy Henson
Phone #/Extension: X5260/x4021
Fund Number: 301-7210



Project Title: Jessica Clinton Park Upgrades
Project Number:
Amount Spent-to-date: NA

Project Justification

Project Description & Scope: Recently the Parks & Recreation Department added a new recognized user football group to Jessica Clinton Park and will need to add additional ADA sidewalks, security fencing, bleachers, and shade structures for patrons surrounding the multipurpose field.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund Transfer #153	\$ 365,000				
		-			
Totals	\$ 365,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Jessica Clinton Park Upgrades	\$ 365,000				
Totals	\$ 365,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Repair & Maintenance-Equipment	9,125	9,125	9,125	9,125	9,125
Totals	\$ 9,125	\$ 9,125	\$ 9,125	\$ 9,125	\$ 9,125

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Mike Kendrick/Billy Henson
Phone #/Extension: X5260/x4021
Fund Number: 301-7210



Project Title: Security Upgrade
Project Number:
Amount Spent-to-date: NA

Project Justification

Project Description & Scope: Need to increase security coverage to the remaining 1/3 of the park that lacks camera coverage. Cameras installed will help to ensure patron, employee, and park safety.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund Transfer #151		\$ 334,000			
		-			
Totals	\$ -	\$ 334,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Sportsman's Park Security Upgrade		\$ 334,000			
Totals	\$ -	\$ 334,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Repair & Maintenance-Equipment		8,350	8,350	8,350	8,350
Totals	\$ -	\$ 8,350	\$ 8,350	\$ 8,350	\$ 8,350

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Billy Henson/Roger Jacobs
Phone #/Extension: X4021/X4220
Fund Number: 301-7210
 *Pulled from Capital Outlay 001-7210-56200 FY 19/20



Project Title: Sportsman's Park West Storage Building
Project Number: N/A
Amount Spent-to-date: N/A

Project Justification

Project Description & Scope: Identified as part of the Deferred Maintenance List for FY 19-20 and approved as part of the FY 19-20 Park Capital Improvement budget (Buildings), this project has been moved to the CIP list 301-7210. Current conditions of this building are rapidly deteriorating due to water damage, termites, leaking/ rusting metal roofing systems.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund Transfer from #153	\$ 206,000				
301-7210 Cost Increase /\$17,000					
		-			
Totals	\$ 206,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Sportsman's Park West Storage Building	\$ 206,000				
Totals	\$ 206,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Operating Expense-Staff Costs	5,150	5,150	5,150	5,150	5,150
Totals	\$ 5,150	\$ 5,150	\$ 5,150	\$ 5,150	\$ 5,150

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Mike Kendrick/Billy Henson
Phone #/Extension: x5260/x4021
Fund Number: 301-7210

Project Title: Whispering Pines Park Back Lot Renovation

Project Number: NA
Amount Spent-to-date: NA



Project Justification

Project Description & Scope: Area formerly known as Skate City will be removed and renovated to a multisport field to accommodate for additional field space. Currently, this facility is already lighted by sports lighting. Previously identified and approved as Parks Improvements Other Than Buildings 001-7210-563000, this project will be moved to 301-7210.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund Transfer #150	\$ 40,000	\$ -	\$ -		
Interfund Transfer #158		305,000			
Cost Increase /\$40,000					
Totals	\$ 40,000	\$ 305,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Renovation Design	\$ 40,000				
Renovation Construction		305,000			
Totals	\$ 40,000	\$ 305,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Operating Expense-Staff Costs		7,625	7,625	7,625	7,625
Extra Staff 1 FT		60,000	60,000	60,000	60,000
Totals	\$ -	\$ 67,625	\$ 67,625	\$ 67,625	\$ 67,625

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Tim Roth
Phone #/Extension: X5389
Fund Number: 301-7210



Project Title: Whispering Pines Park Fitness Stations
Project Number:
Amount Spent-to-date:

Project Justification

Project Description & Scope: Increased population has created a need for outdoor fitness opportunities in underserved areas of the City. Outdoor fitness equipment contributes to the health of our community and the mental and physical well-being of the residents.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund Transfer from #150	\$ 65,000	\$ -			
		-			
Totals	\$ 65,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Construction/Installation	\$ 65,000	\$ -			
Totals	\$ 65,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Repair & Maintenance-Equipment	1,625	1,625	1,625	1,625	1,625
Totals	\$ 1,625	\$ 1,625	\$ 1,625	\$ 1,625	\$ 1,625

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Mike Kendrick/Roger Jacobs
Phone #/Extension: x5260
Fund Number: 301-7210

Project Title: Parks Yard Maintenance Building Renovation

Project Number: N/A
Amount Spent-to-date:



Project Justification

Project Description & Scope: Facility inspections have revealed that the current roofing system, soffit, exterior stucco, and water damaged T1-11 siding are in need of repairs and renovations.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund Transfer #151	\$ 220,000				
Cost Increase/\$34,000					
Totals	\$ 220,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Maintenance Building Design	\$ 30,000				
Maintenance Building Renovation	190,000				
Totals	\$ 220,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Repair & Maintenance-Building	5,500	5,500	5,500	5,500	5,500
Totals	\$ 5,500	\$ 5,500	\$ 5,500	\$ 5,500	\$ 5,500

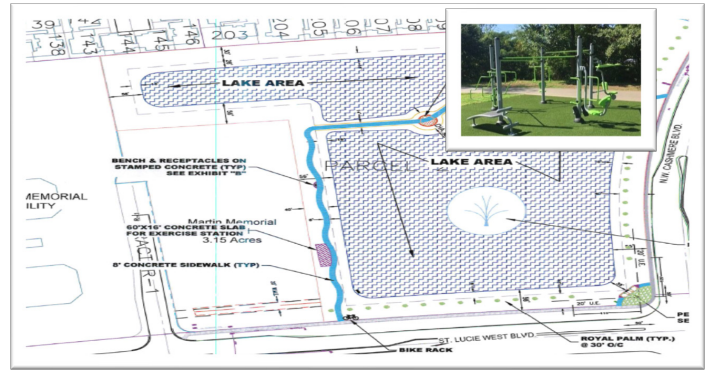
CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Tim Roth
Phone #/Extension: X5389
Fund Number: 301-7210

Project Title: Lake Harvey Fitness Stations
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: Increased population has created a need for outdoor fitness opportunities in underserved areas of the City. Outdoor fitness equipment contributes to the health of our community and the mental and physical well-being of the residents.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund Transfer Fund #151	\$ 60,000				
		-			
Totals	\$ 60,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Construction/Installation	\$ 60,000	\$ -			
Totals	\$ 60,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Repair & Maintenance-Equipment	1,500	1,500	1,500	1,500	1,500
Totals	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Brad Keen
Phone #/Extension: X4005
Fund Number: 301-7210

Project Title: Waterpark Feasibility Study
Project Number:
Amount Spent-to-date: \$ -



Project Justification

Project Description & Scope: Pools, aquatics, spray grounds and splash pads were all ranked in the top ten of the 10-Year Master Plan Needs Assessment Summary for facilities in Port St. Lucie. The viability for these types of facilities in the City needs to be evaluated to determine potential customers & competition, costs & revenue earning potential, to help define goals, determine needed resources and, if deemed feasible, a plan for execution.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund Transfer #151	\$ 50,000				
		-			
Totals	\$ 50,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Feasibility Study	\$ 50,000	\$ -			
Totals	\$ 50,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Mike Kendrick/Billy Henson
Phone #/Extension: x5260/4021
Fund Number: 301-7210



Project Title: Sports Lighting at McChesney East/West and Sportsman's West Parks

Project Number:
Amount Spent-to-date:

Project Justification

Project Description & Scope: Replace sports lighting at McChesney Park East-West & Sportsman's West Park that are inadequate in coverage during night operations. Replacement of existing lights and additional lighting will help to promote site security, safety and improve playability.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund Transfer from Fund #001			\$ -	\$ 782,000	\$ 370,000
		-			
Totals	\$ -	\$ -	\$ -	\$ 782,000	\$ 370,000

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Install and/or replace lighting		\$ -	\$ -	\$ 782,000	\$ 370,000
Totals	\$ -	\$ -	\$ -	\$ 782,000	\$ 370,000

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Mike Kendrick/Billy Henson
Phone #/Extension: x5260/x4021
Fund Number: 301-7210

Project Title: Whispering Pines Park - Bleacher Shade Structures

Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: Shade structures are needed within the park at the four baseball fields to shield patrons from the heat and inclement weather.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund Transfer Fund #151		\$ 258,000			
Interfund Transfer Fund #001			320,000		
		-			
Totals	\$ -	\$ 258,000	\$ 320,000	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Design & Construction		\$ 258,000	\$ 320,000		
Totals	\$ -	\$ 258,000	\$ 320,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Maintenance				6,450	6,450
Totals	\$ -	\$ -	\$ -	\$ 6,450	\$ 6,450

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Mike Kendrick/Billy Henson
Phone #/Extension: x5260/4021
Fund Number: 301-7210

Project Title: Whispering Pines Park Interior Lighting
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: Lighting will be added to areas within facilities that are inadequate in coverage during night operations. Replacement of existing lights and additional lighting will help to promote site security and safety.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund Transfer #151		\$ 138,000			
		-			
Totals	\$ -	\$ 138,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Install and/or replace lighting		\$ 138,000			
Totals	\$ -	\$ 138,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Operating Expense-Staff Costs		1,000	1,000	1,000	1,000
Totals	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Mike Kendrick/Billy Henson
Phone #/Extension: x5260/x4021
Fund Number: 301-7210

Project Title: Jessica Clinton Park Playground Replacement

Project Number: N/A
Amount Spent-to-date: N/A



Project Justification

Project Description & Scope: The park's original play structure has reached the end of life cycle and will have been in service for 17 years. Replacement of this playground will provide increased ADA accessibility, incorporate all inclusive play systems, and expressive and sensory items.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund Transfer #001		\$ -	\$ 650,000		
Cost Increase/\$200,000					
Totals	\$ -	\$ -	\$ 650,000	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Playground Replacement		\$ -	\$ 650,000		
Totals	\$ -	\$ -	\$ 650,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Repair & Maintenance-Equipment		5,000	5,000	5,000	5,000
Totals	\$ -	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Randy Ellman
Phone #/Extension: x7385
Fund Number: 301-7215

Project Title: Botanical Gardens Security Fence
Project Number: N/A
Amount Spent-to-date: N/A



Project Justification

Justification: Construction of a fence around the perimeter of the Botanical Gardens will increase security and decrease vandalism and theft.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund Transfer #001	\$ -	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Botanical Gardens Security Fence	\$ -	\$ 80,000	\$ -	\$ -	\$ -
Totals	\$ -	\$ 80,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Operating Expense-Staff Costs	-	1,200	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ 1,200	\$ -	\$ -	\$ -

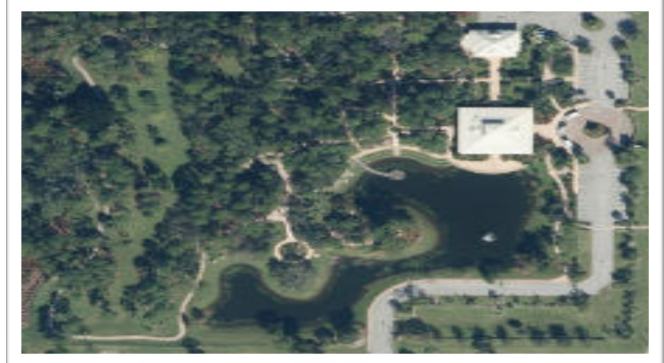
CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Randy Ellman
Phone #/Extension: x7385
Fund Number: 301-7215

Project Title: Botanical Gardens Event Lawn Restrooms
Project Number: NA
Amount Spent-to-date: NA



Project Justification

Project Description & Scope: Restroom facilities needed to accommodate increased attendance for events and programs conducted by the City and the Friends of the Botanical Gardens.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund Transfer #001		\$ -			\$ -
Cost increase/\$125,000					-
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Botanical Gardens Event Lawn Restroom		\$ 325,000			\$ -
Totals	\$ -	\$ 325,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Operating Expense-Staff Costs		4,000			-
Totals	\$ -	\$ 4,000	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **MASTER PLAN** CAPITAL IMPROVEMENT PROJECT REQUEST FORM

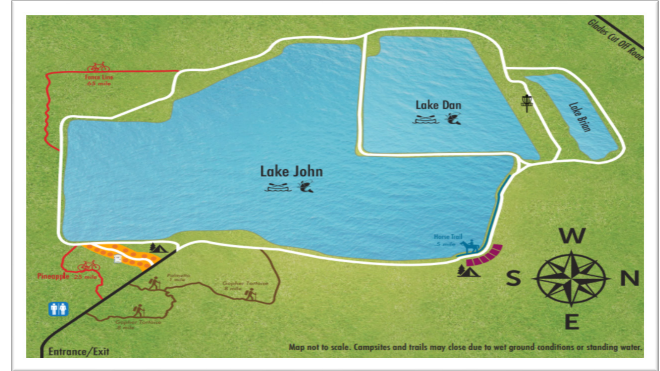


PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Kelly Boatwright
Phone #/Extension: x5099
Fund Number:

Project Title: McCarty Ranch Preserve Camping Master Plan

Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: The expansion of camping opportunities at McCarty Ranch Preserve will require a plan that will serve as a guiding document that will provide a vision for long-term development and an action plan for accomplishing immediate goals for the expansion of camping opportunities.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund Transfer #152	\$ -	\$ 150,000			
		-			
Totals	\$ -	\$ 150,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Master Plan Consulting Services	\$ -	\$ 150,000			
Totals	\$ -	\$ 150,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Randy Ellman/Brad Keen
Phone #/Extension: x5260
Fund Number: 301-7216

Project Title: McCarty Ranch Preserve Campsite Water Service
Project Number:
Amount Spent-to-date: \$ -



Project Justification

Project Description & Scope: To enhance camping opportunities at McCarty Ranch Preserve.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund Transfer #001	\$ -	\$ -	\$ 169,000		
Totals	\$ -	\$ -	\$ 169,000	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Electric Service Installation to RV Sites	\$ -	\$ -	\$ 169,000		
Totals	\$ -	\$ -	\$ 169,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
001-7216-5432 Water	-	-	9,600	9,600	9,600
Totals	\$ -	\$ -	\$ 9,600	\$ 9,600	\$ 9,600

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks and Recreation-Saints
Contact Person: Mike Bell
Phone #/Extension: 807-4454
Fund Number: 301-7250



Project Title: Saints Drainage Improvements
Project Number: n/a
Amount Spent-to-date: \$ -

Project Justification

Project Description & Scope: In order to provide a high-quality facility for the citizens of Port St Lucie and to strengthen our position in the competitive public golf course market, drainage improvements are required throughout all 18 holes, to include the driving range, and will be completed within three phases to reduce the impact on lost revenue.

Purpose: Best Practices

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Use of Reserves	\$ -	\$ 200,000	\$ -		
Interfund Transfer #151	-				
Interfund Transfer #001	-	50,000			
Grant		\$ 250,000			
Cost Increase/\$305,000					
		-			
Totals	\$ -	\$ 500,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Drainage Improvements	-	\$ 500,000	\$ -		
Totals	\$ -	\$ 500,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks and Recreation - Saints
Contact Person: Mike Bell
Phone #/Extension: 807-4454
Fund Number: 301-7250

Project Title: Saints Irrigation System Renovation
Project Number: n/a
Amount Spent-to-date: \$ -



Project Justification

Project Description & Scope: Existing system is over 20-years-old and is no longer manufactured. Repair of current controllers is not possible in a timely manner, if at all. Upgrades in software and technology make a new system desirable for the efficiencies its installation could bring. Savings on water usage, less pump run time, remote accessibility and control, along with individual head control vs zone control would allow for more customization of irrigation applied to site-specific needs.

Purpose: Best Practices
City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will result in savings or cost avoidance for return of investment in 5 to 10 Years

Financial Information

Funding Sources					
Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Fund transfer #001		\$ 100,000			
		-			
Totals	\$ -	\$ 100,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2023-24
Replace central irrigation system on course with controllers plus misc. improvements		\$ 100,000			
Totals	\$ -	\$ 100,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2023-24
Maintenance		5,000	5,000	5,000	5,000
		-	-	-	-
Totals	\$ -	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks and Recreation - Saints
Contact Person: Mike Bell
Phone #/Extension: 807-4454
Fund Number: 301-7250



Project Title: Cart Path overlay and Root Mitigation
Project Number: n/a
Amount Spent-to-date: \$ -

Project Justification

Project Description & Scope: Cart paths were last overlaid when the course was purchased back in 2001. It will have been 22 years and the natural deterioration of asphalt along with encroachment of tree roots necessitate repair. Approximately 4.3 miles of Cart Path needs to be addressed.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund Transfer from #001			\$ -	\$ 200,000	
		-			
Totals	\$ -	\$ -	\$ -	\$ 200,000	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Cart path overlay with root mitigation			\$ -	\$ 200,000	
Totals	\$ -	\$ -	\$ -	\$ 200,000	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Maintenance			-	5,000	5,000
Totals	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks and Recreation - Saints
Contact Person: Mike Bell
Phone #/Extension: 807-4454
Fund Number: 301-7250



Project Title: 12 unit A/C Replacement
Project Number:
Amount Spent-to-date:

Project Justification

Project Description & Scope: Original units, installed in 2004, have exceeded their life cycle by six years and have been identified for replacement per Facilities Maintenance Department and the Facility Assessment Report provided by CPZ in FY 2018/2019.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Use of Reserves	\$ 105,000				
		-			
Totals	\$ 105,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
	\$ 105,000	\$ -			
Totals	\$ 105,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Savings	2,625	2,625	2,625	2,625	2,625
Totals	\$ 2,625	\$ 2,625	\$ 2,625	\$ 2,625	\$ 2,625

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division:

Contact Person:

Roger Jacob

Phone #/Extension:

772-281-9252

Fund Number:

301-4135

Project Title:

MIDFlorida Event Center LED Lighting

Project Number:

N/A

Amount Spent-to-date:



Project Justification

Project Description & Scope:

LED Lighting upgrades will be more energy efficient.

Purpose:

Best Practices

City Council Goal:

High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI):

Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Interfund Transfer from General Fund	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Interfund Transfer from General Fund	-	-	-	-	330,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 405,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Site LED Lighting Upgrades	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Site LED Lighting Upgrades \$750,000 26-27	-	-	-	-	-
LED Lighting Upgrades (Interior)	-	-	-	-	330,000
Totals	-	-	-	-	405,000

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Estimated Maintenance Savings	-	-	-	-	(48,000)
Totals	\$ -	\$ -	\$ -	\$ -	\$ (48,000)



CITY OF PORT ST. LUCIE
ROAD & BRIDGE CAPITAL IMPROVEMENT BUDGET - #304
FIVE YEAR PROJECTION
FY 2020-21 ADOPTED BUDGET

REVENUES:

Budgeted Cash Carryforward
 Budgeted Cash Carryforward - PSL Blvd. Widening - Developer Contribution from 10-11
 Local Option Gas Tax - 2 cents/gal. - renewed
 Local Option Gas Tax - 3 cents/gal. - renewed
 Road Impact Fees
 Interest Income & Other
 Interfund Transfer from the Stomwater Fund (Design for P.W. Building Facility)
 Interfund Transfer from Economic Development Fund #141
 FDOT - LAP Agreement - Gatlin Blvd Signal Improvements Phase I **NEW PROJECT**
 FDOT - LAP Agreement - Gatlin Blvd Signal Improvements Phase II **NEW PROJECT**
 FDOT - TRIP Agreement - SW Port St. Lucie Blvd North Reconstruction
 PSL Blvd South Segment 2.1 (Alcantarra to Darwin) (FDOT Reimbursement) **NEW PROJECT**
 PSL Blvd South Segment 2.2 (Paar to Alcantarra) (FDOT Reimbursement) **NEW PROJECT**
 PSL Blvd South Segment 1 (Becker to Paar) (Potential TRIP Grant) **NEW PROJECT**
 Bond Proceeds
 FDOT - New Sidewalk Curtis Street
 FDOT - New Sidewalk-Alcantarra Boulevard
 Total Revenues

	2020-2021 -----	2021-2022 -----	2022-2023 -----	2023-2024 -----	2024-2025 -----
\$ 5,440,747	\$ 0	\$ 420,207	\$ 2,738	\$ 1,868	
606,385	-	-			
1,786,020	1,821,740	1,839,958	1,876,757	1,914,292	
2,626,500	2,679,030	2,705,820	2,759,937	2,815,135	
2,496,720	2,446,786	2,397,850	2,349,893	2,302,895	
180,000	110,000	110,000	200,000	250,000	
250,000	-	-	-		
93,750					
5,000	250,000				
5,000		280,000			
2,330,000	-	-			
11,346,578				-	
			4,800,000		
	15,000,000		-		
-	317,909	-			
-	330,886	-	-	-	-
\$ 27,166,700	\$ 22,956,351	\$ 7,753,835	\$ 11,989,325	\$ 7,284,190	

EXPENDITURES:

OPERATIONS/ADMINISTRATION - PUBLIC WORKS - #304-4105
 Project Management Costs for Capital Improvements (531000)
 New Sidewalks (563000) - Citywide (local funds) (Y1420) - **PRICE DECREASE**
 Traffic Calming (534000)
 FDOT - New Sidewalks - Curtis Street
 FDOT - New Sidewalks - Alcantarra Blvd
 Public Works Facility (Design and Construction) **Expenditure**
 Loop Road Extension
 Peacock Improvements with Interchange **NEW PROJECT**
 Sub-Totals

\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
1,000,000	500,000	1,000,000	1,000,000	1,000,000
150,000	150,000	150,000	150,000	150,000
	317,909			
	330,886			
500,000	15,000,000			
1,093,750				
		300,000	1,000,000	
\$ 2,843,750	\$ 16,398,795	\$ 1,550,000	\$ 2,250,000	\$ 1,250,000

TRAFFIC CONTROL DIVISION - PUBLIC WORKS - #304-4121

ADA Improvements - signals various locations (531000)
 Signal Conversion (YELLOW FLASHING ARROW) - **NEW PROJECT**
 SW Port St. Lucie Blvd. North Reconstruction (Y1717) Developer Contribution \$606,385 - **PRICE INCREASE**
 PSL Blvd South Segment 2.1 (Alcantarra to Darwin) (FDOT Reimbursement FY 23/24) **NEW PROJECT**
 PSL Blvd South Segment 2.2 (Paar to Alcantarra) (Grant Match) **NEW PROJECT**
 PSL Blvd South Segment 1 (Becker to Paar) (Grant Match) **NEW PROJECT**
 Cameo Blvd & PSL Blvd Intersection Upgrades - **PRICE INCREASE FOR DESIGN FY 22/23**
 Savona & Paar Intersection Improvements - **PRICE DECREASE FOR DESIGN**
 Del Rio/California Intersection Improvements - **PRICE DECREASE FOR DESIGN/CONSTRUCT IN FY 25/26**

\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
		200,000	200,000	200,000
8,000,000	-	-		
11,346,578				
			4,800,000	
		-	-	150,000
			150,000	1,200,000
				250,000



**CITY OF PORT ST. LUCIE
ROAD & BRIDGE CAPITAL IMPROVEMENT BUDGET - #304
FIVE YEAR PROJECTION
FY 2020-21 ADOPTED BUDGET**

2020-2021 2021-2022 2022-2023 2023-2024 2024-2025

Bayshore & Lakehurst Signalization
 Gatlin/Savona Intersection Improvements
FDOT - LAP Agreement - Gatlin Blvd Signal Improvements Phase I NEW PROJECT
FDOT - LAP Agreement - Gatlin Blvd Signal Improvements Phase II NEW PROJECT
 Crosstown/Cashmere Intersection Improvements **NEW PROJECT**
 Tradition Parkway Lane Extension **NEW PROJECT**
 Replace PW-3049 2006 Bucket Truck - **PRICE INCREASE**
 Replace PW-5647 Platform Truck - **PRICE INCREASE**
 Replace PW-8618 2006 Bucket Truck
 Replace PW - 5975 2006 For F-150 Pickup with Ford F-250 Utility Body - **PRICE INCREASE**
 Replace PW-3960 2008 Ford F-450 Pickup - **PRICE INCREASE MOVED TO FY 22/23**
 Sub-Totals

			-	-
			-	-
5,000	250,000			
5,000		280,000		
250,000				
	350,000			
-	169,329	-		
-	168,023	-		
-		264,496		
	-			
		-	-	-
\$ 19,646,578	\$ 977,352	\$ 784,496	\$ 5,190,000	\$ 1,840,000

STREETS DIVISION - PUBLIC WORKS - #304-4125

Annual Resurfacing Program (534132)
 Contract Repair / Improvements of Sidewalks (534133) - **PRICE INCREASE**
 Village Green Drive Improvements - Construction Moved to FY 21/22
 Port St. Lucie Blvd Resurfacing
 Glenwood Rehabilitation
 Replace PW-8940 2007 Pothole Patch Truck (**replacement is moved to higher priority**) - **PRICE INCREASE**
 Replace PWS-2930 2015 Tymco 600 Street Sweeper - **PRICE INCREASE**
NEW REPLACEMENT -Replace PW-4160 2016 Pothole Patch Truck
 Sub-Totals

\$ 3,300,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000
250,000	500,000	500,000	500,000	500,000
	300,000			
		400,000		
	224,932		-	
-	-	-	332,952	
-	-	-	283,968	
\$ 3,550,000	\$ 4,024,932	\$ 3,900,000	\$ 4,116,920	\$ 3,500,000

Administrative Charge from the General Fund
 Fund Transfer to Road & Bridge - Debt Payment
 Sub-Totals

\$ 49,127	\$ 49,065	\$ 50,601	\$ 50,537	\$ 52,119
1,077,245	1,086,000	1,466,000	380,000	380,000
\$ 1,126,372	\$ 1,135,065	\$ 1,516,601	\$ 430,537	\$ 432,119

ROAD & BRIDGE CIP FUND TOTALS

\$ 27,166,700	\$ 22,536,144	\$ 7,751,097	\$ 11,987,457	\$ 7,022,119
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Designated CIP Reserve

\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ 420,207	\$ 2,738	\$ 1,868	\$ 262,072

SURPLUS/<DEFICIT>

\$ 0	\$ 0	\$ 0	\$ 0	\$ (0)
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* The SW District (2) Due on Sale Assessment Revenue will be invoiced annually by the City beginning November 2014 with the final billing on November 2023.

Note: Red Lettering = New Projects
Orange Lettering = Project/Price Changes

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM

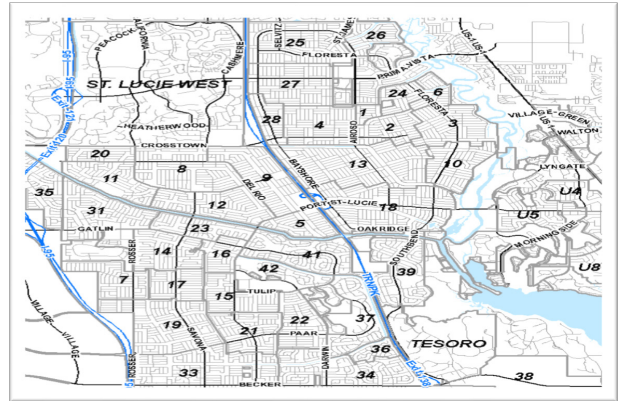


PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Robert Sweeney, P.E.
Phone #/Extension: X5174
Fund Number: 304-4105

Project Title: Project Management Costs for Capital Improvements

Project Number:
Amount Spent-to-date: Ongoing



Project Justification

Project Description & Scope: Management of unanticipated studies, reports, design, survey, geotechnical testing, & construction services for all Capital and Public Works Projects.

Purpose: Policy Directives

City Council Goal: Diverse economy and employment opportunities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will result in savings or cost avoidance for return of investment in excess of 10 years

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Impact Fees, Gas Tax, Ad Valorem	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Totals	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Admin Oversight	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Totals	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Roxanne Chesser, PE
Phone #/Extension: X5186
Fund Number: 304-4105



Project Title: New Sidewalks-Citywide
Project Number: Y1420
Amount Spent-to-date: Ongoing

Project Justification

Project Description & Scope: Design and Construct Sidewalks throughout the City in accordance with the approved 10 year sidewalk program list. Additional projects may be added to take advantage of grant opportunities. This item funds the City's 10-year approved sidewalk plan (available on the City's website) and is supplemented by funds provided by the half-cent sales tax. The sales tax contributions are secured through FY 28/29 and amounts vary annually. Please refer to fund 310 for actual sales tax expenditures.

Purpose: Life Safety

City Council Goal: Safe, clean and beautiful.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Impact Fees, Gas Tax, Ad Valorem	\$ 1,000,000	\$ 500,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
Totals	\$ 1,000,000	\$ 500,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Construction	\$ 1,000,000	\$ 500,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
Totals	\$ 1,000,000	\$ 500,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Operating Expense-Staff Costs	5,000	2,500	5,000	5,000	5,000
Totals	\$ 5,000	\$ 2,500	\$ 5,000	\$ 5,000	\$ 5,000

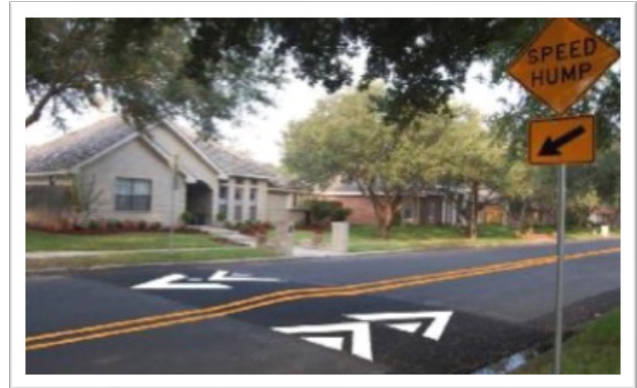
CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Frank Knott
Phone #/Extension: X4290
Fund Number: 304-4105

Project Title: Traffic Calming
Project Number:
Amount Spent-to-date: Ongoing



Project Justification

Project Description & Scope: This item is allocated for either development of traffic calming plans or implementation of traffic calming measures.

Purpose: Policy Directives

City Council Goal: Safe, clean and beautiful.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Impact Fees, Gas Tax, Ad Valorem	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
Totals	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Analysis, Construction	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
Totals	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Operating Expense-Staff Costs	5,000	5,000	5,000	5,000	5,000
Totals	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000

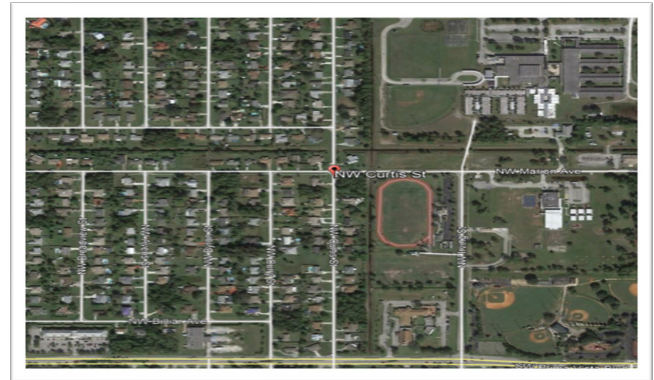
CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Frank Knott
Phone #/Extension: X4290
Fund Number: 304-4105

Project Title: FDOT - New Sidewalk Curtis St
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: Provide a safe, clean, and beautiful environment for the citizens by constructing a 5-foot wide sidewalk on the west side of Curtis Street between Prima Vista Boulevard and Floresta Drive. Citywide local funds for new sidewalks will fund the design of the sidewalk in fiscal year 19/20 and partially fund the construction in fiscal year 21/22. FDOT has indicated that some of the construction cost will be partially funded by a LAP agreement for approximately \$317,909.

Purpose: Policy Directives

City Council Goal: Safe, clean and beautiful.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
FDOT LAP Agreement	\$ -	\$ 317,909			
Impact Fees, Gas Tax, Ad Valorem	-				
Totals	\$ -	\$ 317,909	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Construction	\$ -	\$ 317,909			
Totals	\$ -	\$ 317,909	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Operating Expenses-Staff Costs	-	1,500	1,500	1,500	1,500
Totals	\$ -	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500

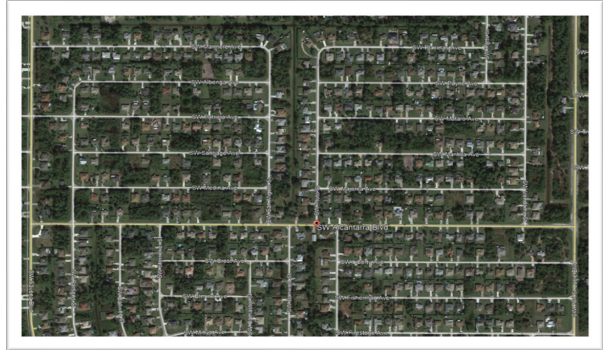
CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Frank Knott
Phone #/Extension: X4290
Fund Number: 304-4105

Project Title: FDOT - New Sidewalk - Alcantarra Blvd.
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: Provide a safe, clean, and beautiful environment for the citizens by constructing a 6-foot wide sidewalk on the south side of the road between Savona Boulevard and Port St. Lucie Boulevard. Citywide local funds for new sidewalks will fund the design of the sidewalk in fiscal year 19/20 and partially fund the construction in fiscal year 21/22. FDOT has indicated that some of the construction cost will be partially funded by a LAP agreement for approximately \$330,886.

Purpose: Policy Directives
City Council Goal: Safe, clean and beautiful.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
FDOT LAP Agreement	\$ -	\$ 330,886			
Impact Fees, Gas Tax, Ad Valorem					
Totals	\$ -	\$ 330,886	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Construction	\$ -	\$ 330,886			
Totals	\$ -	\$ 330,886	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Operating Expenses-Staff Costs	-	1,500	1,500	1,500	1,500
Totals	\$ -	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500

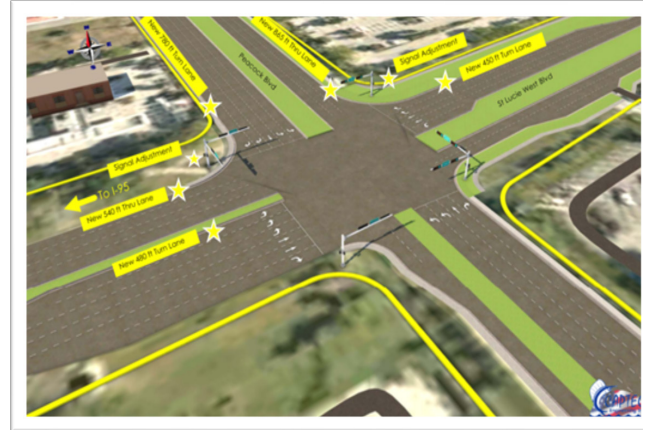
CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Heath Stocton, P.E.
Phone #/Extension: x4239
Fund Number: 304-4121

Project Title: Peacock Improvements with Interchange
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: City Council has directed Staff to implement improvements to the Peacock/SLW intersection identified in FDOT's I95 Master Plan. The goal is to implement the improvements in a timeline to coincide with FDOT's bridge and interchange improvements. Due to budgetary constraints, project will be phased with a portion completed in 23/24 and the remainder in 25/26.

Purpose: Regulatory/Contractual
City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Impact Fees, Gas Tax, Ad Valorem	\$ -		\$ 300,000	\$ 1,000,000	\$ -
Totals	\$ -	\$ -	\$ 300,000	\$ 1,000,000	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
City's Contribution to FDOT	\$ -	\$ -	\$ -	\$ -	\$ -
Design	-	-	300,000	-	-
Construction	-	-	-	1,000,000	-
Totals	\$ -	\$ -	\$ 300,000	\$ 1,000,000	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Operating Expenses-Staff Costs	-	-	-	5,000	5,000
	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000

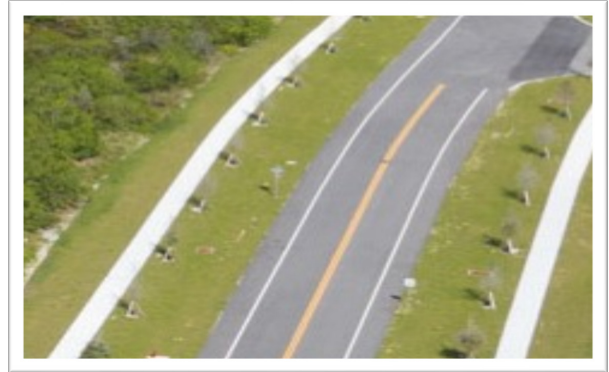
CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Colt Schwerdt
Phone #/Extension: 7644
Fund Number: 304-4121

Project Title: Hegener Drive Extension - Phase 1
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: City Portion of Hegener Drive Extension - Phase 1: Design and Construction of ±850 ft of two-lane undivided roadway within a 100 ft right-of-way, with pedestrian pathways on both sides; including drainage, water and sewer infrastructure. The design and construction will accommodate the future Phase 2 extension.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Increase Fund Balance	\$ 1,000,000				
Interfund Transfer Fund #141	93,750				
Totals	\$ 1,093,750	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23		FY 2024-25
Analysis and Design	\$ -				
Construction and CEI	1,093,750				
Totals	\$ 1,093,750	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23		FY 2024-25
Maintenance (landscaping, drainage, pvmt)		10,000	10,000	10,000	10,000
Totals	\$ -	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Robert Sweeney, P.E.
Phone #/Extension: X5174
Fund Number: 304-4105



Project Title: Public Works Building
Project Number:
Amount Spent-to-date:

Project Justification

Project Description & Scope: The Public Works Department acts in the capacity of "first responder" for the City of Port Saint Lucie. The Department is currently housed in three (3) separate physical locations therefore adversely affecting the Department's ability to provide the City with appropriate services following a natural disaster and/or weather event. (i.e. Hurricane) At this time, two of the three independent structures , are not "hurricane proof" and none of them can house the entire Public Works Department as a whole.

Purpose: Past/Current Practices

City Council Goal: High-performing city government organization.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Impact Fees, Gas Tax, Ad Valorem	250,000		\$ -	\$ -	\$ -
Interfund Transfer Stormwater	250,000		380,000	380,000	380,000
Bond Proceeds		15,000,000			
Totals	\$ 500,000	\$ 15,000,000	\$ 380,000	\$ 380,000	\$ 380,000

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Design	500,000		\$ -		\$ -
Property Acquisition		1,500,000			
Professional Services / Construction		13,500,000			
Totals	\$ 500,000	\$ 15,000,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Operating Expense-Staff Costs		50,000	50,000	50,000	50,000
Totals		\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000

CITY OF PORT ST. LUCIE - **NO CHANGE** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works / Traffic Division
Contact Person: Paul Johnson
Phone #/Extension: X5182
Fund Number: 304-4121

Project Title: ADA Improvements-Signals Various Locations
Project Number:
Amount Spent-to-date: Ongoing



Project Justification

Project Description & Scope: This project consists of citywide traffic signal improvements to comply with FDOT and American Disability Act (ADA) Standards.

Purpose: Regulatory/Contractual

City Council Goal: Safe, clean and beautiful.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Impact Fees, Gas Tax, Ad Valorem	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
Totals	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
ADA Improvements-Signals Various Location	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
Totals	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - PRICE INCREASE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Heath Stocton, P.E.
Phone #/Extension: X4239
Fund Number: 304-4121

Project Title: SW Port St. Lucie Blvd. North Reconstruction
Project Number: Y1717
Amount Spent-to-date: \$ 866,200



Project Justification

Project Description & Scope: Reconstruction PSL Blvd. from Darwin to Gatlin, install new drainage, curb & gutter, sidewalks, lighting, and landscaping.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
FDOT-TRIP	\$ 2,330,000		\$ -		
Impact Fees, Gas Tax	5,063,615		-		
Developer Contribution from 10-11	606,385		-		
Totals	\$ 8,000,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Construction	\$ 8,000,000		\$ -		
Totals	\$ 8,000,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Operating Expenses-Staff Costs	10,000	10,000	10,000	10,000	10,000
Totals	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Clyde Cuffy, E.I.
Phone #/Extension: X7643
Fund Number: 304-4121

Project Title: Port St. Lucie Boulevard South Improvements Seg. 2.1 (Alcantarra Blvd to Darwin Blvd)

Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: Provide advance funding to FDOT to accelerate reconstruction of PSL Blvd from Alcantarra Blvd. to Darwin Blvd. in 2021. Project includes widen roadway from 2 lanes to 4 lanes, install new drainage, curb & gutter, multi-modal sidewalks, lighting, landscaping, and signalization. Funding will be reimbursed to City by FDOT when available in FDOT Work Program in 2024. Project administration by FDOT.

Purpose: Life Safety

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Transfer from General Fund	\$ 11,346,578	\$ -	\$ -	\$ -	
Totals	\$ 11,346,578	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Construction	\$ 9,812,569	\$ -	\$ -	\$ -	
CEI	1,534,009	-			
Totals	\$ 11,346,578	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Operating Expenses-Staff Costs	10,000	10,000	10,000	10,000	10,000
Totals	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Clyde Cuffy, E.I.
Phone #/Extension: X7643
Fund Number: 304-4121

Project Title: Port St. Lucie Boulevard South Improvements Seg. 2.2 (Paar Dr to Alcantarra Blvd)

Project Number:

Amount Spent-to-date:



Project Justification

Project Description & Scope: Provide local funds to match grant funds for reconstruction of PSL Blvd from Paar Dr. to Alcantarra Blvd. Project includes widen roadway from 2 lanes to 4 lanes, install new drainage, curb & gutter, multi-modal sidewalks, lighting, landscaping, and signalization. Project administration by FDOT.

Purpose: Life Safety

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Transfer from General Fund	\$ -	\$ -	\$ -	\$ 4,800,000	\$ -
Totals	\$ -	\$ -	\$ -	\$ 4,800,000	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Local Match to Grant for Const.	\$ -	\$ -	\$ -	\$ 4,800,000	\$ -
Totals	\$ -	\$ -	\$ -	\$ 4,800,000	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Operating Expenses-Staff Costs	-	-	-	10,000	10,000
Totals	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000

CITY OF PORT ST. LUCIE - PRICE INCREASE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Heath Stocton, P.E.
Phone #/Extension: (772) 344-4239
Fund Number: 304-4121



Project Title: Cameo Blvd. & PSL Blvd. Intersection Improvements
Project Number: N/A
Amount Spent-to-date: \$ -

Project Justification

Project Description & Scope: Intersection sees high volumes and subsequent delays, especially during the morning and afternoon peak hours. Additionally, the existing traffic signals are mounted on outdated strain poles and span wires. New mast arms will be installed with new signal heads and detection cameras. Improvements will also be made

Purpose: Improve Traffic Flow

City Council Goal: High quality infrastructure and facilities

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Impact Fees, Gas Tax			\$ -	\$ -	\$ 150,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 150,000

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Design			\$ -		
Construction - \$1,200,000, (25-26)				-	150,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 150,000

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - PRICE INCREASE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Heath Stocton, P.E.
Phone #/Extension: (772) 344-4239
Fund Number: 304-4121

Project Title: Savona Blvd. & Paar Drive Intersection Improvements

Project Number:
Amount Spent-to-date: \$ -



Project Justification

Project Description & Scope: Intersection sees high volumes and subsequent delays, especially during the morning and afternoon peak hours. Temporary improvements were recently completed to add signalization, a northbound left turn lane, and an eastbound right turn lane. This project will analyze the intersection, recommend a permanent improvement, and then design and construct said improvements.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Impact Fees, Gas Tax, Ad Valorem		\$ -	\$ -	\$ 150,000	\$ 1,200,000
Totals	\$ -	\$ -	\$ -	\$ 150,000	\$ 1,200,000

Capital Project Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Analysis & Design		\$ -	\$ -	\$ 150,000	\$ -
Construction and CEI					1,200,000
Totals	\$ -	\$ -	\$ -	\$ 150,000	\$ 1,200,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Operating Expense-Staff Costs	-	-	-	-	1,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 1,000

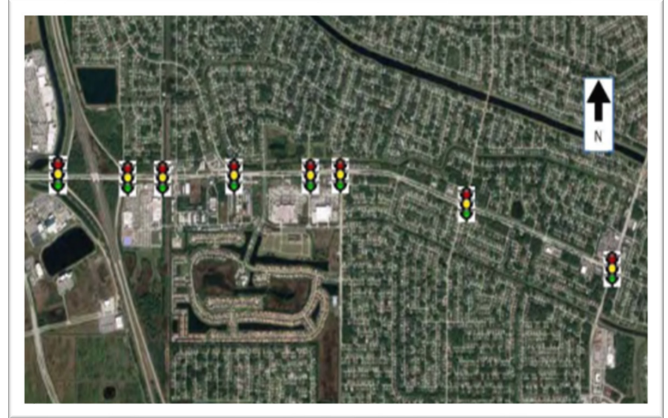
CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Heath Stocton, P.E.
Phone #/Extension: x4239
Fund Number: 304-4121

Project Title: Gatlin Blvd Signal Improvements Phase I
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: This project is ranked #3 on the St. Lucie County Transportation Planning Organization's (SLCTPO) Congestion Management Process (CMP) Major Update. Congestion at the intersection can be improved by increased access management through the installation of raised medians on the approaches. Treatment is needed for the intersection with Ravenswood to prevent vehicles from blocking emergency access. A mid-block crossing would be beneficial to assist pedestrians in accessing the Major Activity Center (MAC).

Purpose: Best Practices
City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
FDOT LAP Agreement	\$ 5,000	\$ 250,000			
Impact Fees, Gas Tax	-				
Totals	\$ 5,000	\$ 250,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Design	\$ 5,000				
Construction		\$ 250,000			
Totals	\$ 5,000	\$ 250,000	\$ -	\$ -	\$ -

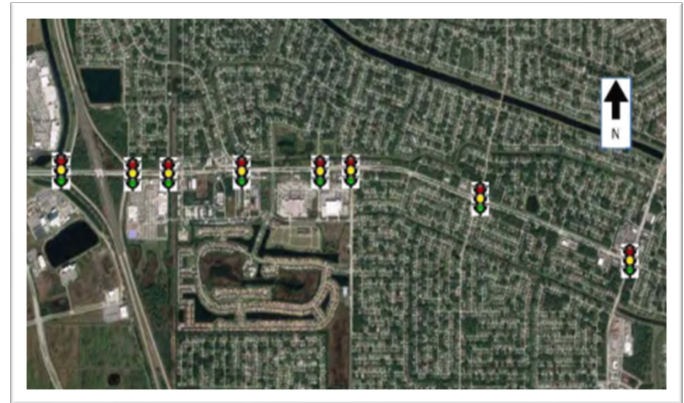
Impact on Operational Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Operating Expense-Staff Costs	-	1,000	1,000	1,000	1,000
Totals	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Heath Stocton, P.E.
Phone #/Extension: x4239
Fund Number: 304-4121



Project Title: Gatlin Blvd Signal Improvements Phase II
Project Number:
Amount Spent-to-date:

Project Justification

Project Description & Scope: This project is ranked #4 on the St. Lucie County Transportation Planning Organization's (SLCTPO) Congestion Management Process (CMP) Major Update. Traffic data will be collected to optimize signal timing and traffic progression. Adaptive signal coordination technology will also be review for feasible implementation.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
FDOT LAP Agreement	\$ 5,000		\$ 280,000		
Impact Fees, Gas Tax					
Totals	\$ 5,000	\$ -	\$ 280,000	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Design	\$ 5,000				
Construction			280,000		
Totals	\$ 5,000	\$ -	\$ 280,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Operating Expense-Staff Costs	-	-	1,000	1,000	1,000
Totals	\$ -	\$ -	\$ 1,000	\$ 1,000	\$ 1,000

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Heath Stocton, P.E.
Phone #/Extension: x4239
Fund Number: 304-4121



Project Title: Crosstown Pkwy. & Cashmere Blvd.
Intersection Improvements
Project Number:
Amount Spent-to-date:

Project Justification

Project Description & Scope: Intersection sees high volumes and subsequent delays, especially during the morning and afternoon peak hours. A portion of the existing median will be removed to extend the southbound left turn lanes and the northbound merge lane will be connected to the northbound right turn lane into the park.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Impact Fees, Gas Tax, Ad Valorem	\$ 250,000				
Totals	\$ 250,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Design	\$ 25,000				
Construction	225,000				
Totals	\$ 250,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
	-				-
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Heath Stocton, P.E.
Phone #/Extension: x4239
Fund Number: 304-4121



Project Title: Tradition Pkwy Lane Extension
Project Number:
Amount Spent-to-date:

Project Justification

Justification: Existing lane exiting southbound I95 to westbound Tradition Parkway ends prior to the right turn lane for Village Parkway requiring vehicles to merge with through traffic. This project will connect the outside westbound lane from the I95 ramp to the Village Parkway turn lane.

Purpose: Regulatory/Contractual

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Impact Fees, Gas Tax, Ad Valorem		\$ 350,000			
Totals	\$ -	\$ 350,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Construction		\$ 350,000			
Totals	\$ -	\$ 350,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
		-			
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - PRICE INCREASE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Paul Johnson
Phone #/Extension: X5182
Fund Number: 304-4121

Project Title: Replace PW-3049 2006 Bucket Truck
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: This vehicle is used for traffic signal repairs. This vehicle currently has 135306 miles and 2090 hours. Life time expense is \$22,036.87 with 6240 hours of down time. Upon replacement this vehicle will be Seventeen years old with an estimated mileage of 155,000 + miles .The lifting mechanism has a limited useful life which generally occurs prior to the maximization of the vehicle mileage. This vehicle has exceeded its life cycle. To avoid future maintenance cost and down time. The replacement cost for this vehicle plus the 6% cost increase will be \$169,329. The cost savings for purchasing this vehicle

Purpose: Best Practices

City Council Goal: High-performing city government organization.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Impact Fees, Gas Tax, Ad Valorem		\$ 169,329	\$ -		\$ -
Totals	\$ -	\$ 169,329	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Equipment Purchase		\$ 169,329	\$ -		\$ -
Totals	\$ -	\$ 169,329	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Operating Expense-Staff Costs		(2,000)	(2,000)	(2,000)	(2,000)
Totals	\$ -	\$ (2,000)	\$ (2,000)	\$ (2,000)	\$ (2,000)

CITY OF PORT ST. LUCIE - PRICE INCREASE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Paul Johnson
Phone #/Extension: X5182
Fund Number: 304-4121

Project Title: Replace PW-5647 Platform Truck
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: This vehicle is used for traffic signal repairs. This vehicle currently has 61,349 miles. Life time expense is \$10,901.47 and has a total of 857 hours of down time through FVS. Upon replacement, the vehicle will be nineteen years old with 70,000+ miles. The lifting mechanism has limited life which generally occurs prior to the maximization of the vehicle mileage. This vehicle has exceeded its life cycle. To avoid future maintenance cost and down time. The replacement cost for this vehicle plus the 6% cost increase will be \$168,023.00. The cost savings for purchasing this vehicle over 5 years would be approximately \$7,000.00.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Impact Fees, Gas Tax, Ad Valorem		\$ 168,023		\$ -	
Totals	\$ -	\$ 168,023	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Equipment Purchase		\$ 168,023		\$ -	
Totals	\$ -	\$ 168,023	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Operating Expense-Staff Costs		(1,400)	(1,400)	(1,400)	(1,400)
Totals	\$ -	\$ (1,400)	\$ (1,400)	\$ (1,400)	\$ (1,400)

CITY OF PORT ST. LUCIE - NO CHANGE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Rick Perkins
Phone #/Extension: 4263
Fund Number: 304-4121

Project Title: Replace PW-8618 2006 Bucket Truck
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: This vehicle is used for traffic signal repairs. This vehicle currently has 33,757 miles and 1763 hours. Life time expense through FVS and Altec is \$49,013.36 This vehicle has had a total of 1,647 hours of down time through FVS and 2,288 hrs. of down through Altec. Upon replacement, the vehicle will be fifteen years old with 34,200+ miles. The lifting mechanism has a limited useful life which generally occurs prior to the maximization of the vehicle mileage. This vehicle has exceeded its life cycle. To avoid future maintenance cost and down time. The replacement cost for this vehicle plus the 6% cost increase will be \$264,496.00. The cost savings for purchasing this vehicle over 5 years would be approximately \$10,000.00.

Purpose: Past/Current Practices

City Council Goal: High-performing city government organization.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Impact Fees, Gas Tax, Ad Valorem			\$ 264,496	\$ -	
Totals	\$ -	\$ -	\$ 264,496	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Equipment Purchase			\$ 264,496	\$ -	
Totals	\$ -	\$ -	\$ 264,496	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Operating Expense-Staff Costs		-	(2,000)	(2,000)	(2,000)
Totals	\$ -	\$ -	\$ (2,000)	\$ (2,000)	\$ (2,000)

CITY OF PORT ST. LUCIE - NO CHANGE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Thomas Salvador
Phone #/Extension: X5187
Fund Number: 304-4125

Project Title: Annual Resurfacing Program
Project Number:
Amount Spent-to-date: Ongoing



Project Justification

Justification: The City is responsible for the maintenance of approximately 915 centerline miles of streets and roadways throughout the City. Repairs and maintenance activities include but are not limited to milling, resurfacing, and asphalt rejuvenation. This item funds the City's 10-year approved repaving plan and is supplemented by funds provided by the half-cent sales tax. The sales tax contributions are secured through FY 28/29 and amounts vary annually. Please refer to fund 310 for actual sales tax expenditures.

Purpose: Best Practices

Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Impact Fees, Gas Tax	\$ 3,300,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000
Totals	\$ 3,300,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Construction	\$ 3,300,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000
Totals	\$ 3,300,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - PRICE INCREASE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Thomas Salvador
Phone #/Extension: X5187
Fund Number: 304-4125



Project Title: Contract Repair/Improvements of Sidewalks
Project Number:
Amount Spent-to-date: Ongoing

Project Justification

Project Description & Scope: These funds are intended for repairs to correct deficiencies as documented in the city wide sidewalk inventory. Continuing services contractor to undertake the repairs which vary from year to year and includes curb ramp replacement, trip hazard grinding and cracked sidewalk replacement.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Impact Fees, Gas Tax	\$ 250,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
Totals	\$ 250,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Construction	\$ 250,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
Totals	\$ 250,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
	-	-	-	-	-
	-	-	-	-	-
	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Heath Stocton, P.E.
Phone #/Extension: X4239
Fund Number: 304-4125

Project Title: Village Green Drive Improvements
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: Improvements to Village Green Drive following the completion of Crosstown Parkway. Scope of work is TBD.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Impact Fees, Gas Tax, Ad Valorem		\$ 300,000			
Totals	\$ -	\$ 300,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Construction		300,000			
Totals	\$ -	\$ 300,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

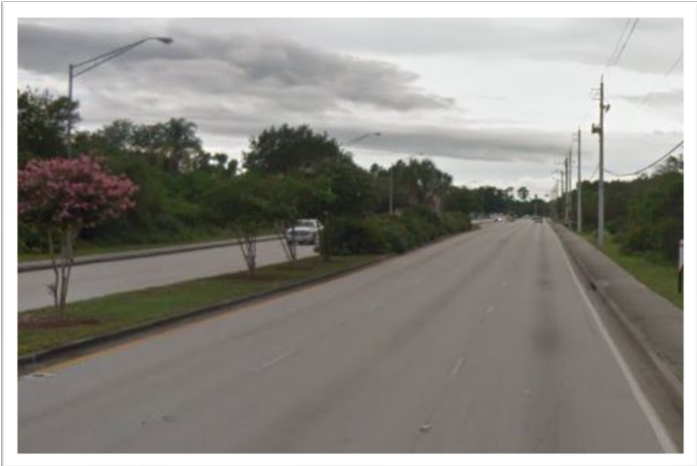
CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Heath Stocton, P.E.
Phone #/Extension: (772) 344-4239
Fund Number: 304-4125

Project Title: Port St. Lucie Blvd. Resurfacing
Project Number: N/A
Amount Spent-to-date: \$ -



Project Justification

Project Description & Scope: Portion of Port St. Lucie Blvd. from Samson Lane to Cameo Blvd. requires surface treatment maintenance. This project will mill and overlay this portion of Port St. Lucie Blvd. to increase rideability and the comfort of traveling motorists.

Purpose: Roadway Maintenance

City Council Goal: High quality infrastructure and facilities

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Impact Fees, Gas Tax, Ad Valorem			\$ 400,000		
Totals	\$ -	\$ -	\$ 400,000	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Construction			\$ 400,000		
Totals	\$ -	\$ -	\$ 400,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
			-	-	
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - PRICE INCREASE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number: 304-4125

Project Title: Replace PW-8940 2007 Pothole Patch Truck

Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: This piece of equipment is used to repair roadways and pot holes throughout the city. The Asphalt Patcher truck currently has 78,585 miles. Life time expense for this unit is \$28037.00 and 8512 hours of down time. Upon replacement, the Asphalt truck will be fourteen years old with 85,000+ miles. The mechanical parts of the asphalt patch truck are deteriorating and will reach the end of its useful life prior to the vehicle mileage indication. This vehicle has exceeded its life cycle. To avoid future maintenance cost and down time. The replacement cost for this vehicle plus the 6% cost increase will be \$224,932.00. The cost savings for purchasing this vehicle over 5 years would be approximately \$7,500.00.

Purpose: Past/Current Practices

City Council Goal: High-performing city government organization.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Impact Fees, Gas Tax, Ad Valorem		\$ 224,932			\$ -
Totals	\$ -	\$ 224,932	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Equipment Purchase		\$ 224,932			\$ -
Totals	\$ -	\$ 224,932	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Operating Expense-Staff Costs	-	(1,500)	(1,500)	(1,500)	(1,500)
Totals	\$ -	\$ (1,500)	\$ (1,500)	\$ (1,500)	\$ (1,500)

CITY OF PORT ST. LUCIE - PRICE INCREASE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number: 304-4125



Project Title: Replace PWS-2930 2015 Tymco Street Sweeper

Project Number:
Amount Spent-to-date:

Project Justification

Project Description & Scope: This piece of equipment is used to sweep curbs, gutters and roadway throughout the city. The Street Sweeper currently has 42,461 miles. Life time expense for this unit \$76399.00. Upon replacement, the sweeper will be nine years old with 62,000+ miles. The mechanical parts of the sweeper are deteriorating and will reach the end of its useful life to the vehicle mileage indication. This vehicle has exceeded its life cycle. To avoid future maintenance cost and down time. The replacement cost for this vehicle plus the 6% cost increase will be \$332,952.00. The cost savings for purchasing this vehicle over 5 years would be approximately \$7,500.00.

Purpose: Best Practices

City Council Goal: High-performing city government organization.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Impact Fees, Gas Tax, Ad Valorem				\$ 332,952	
Totals	\$ -	\$ -	\$ -	\$ 332,952	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Equipment Purchase				\$ 332,952	
Totals	\$ -	\$ -	\$ -	\$ 332,952	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Operating Expense-Staff Costs				(1,500)	(1,500)
Totals	\$ -	\$ -	\$ -	\$ (1,500)	\$ (1,500)

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number: 304-4125



Project Title: Replace 4160 2016 Pothole Patch Truck
Project Number:
Amount Spent-to-date:

Project Justification

Project Description & Scope: This piece of equipment is used to repair roadways and pot holes throughout the city. The Asphalt Patcher truck currently has 28,420 miles. Life time expense for this unit is \$8,115.50.00 and 4522 hours of down time. Upon replacement, the Asphalt truck will be eight years old with 65,000+ miles. The mechanical parts of the asphalt patch truck are deteriorating and will reach the end of its useful life prior to the vehicle mileage indication. This vehicle has exceeded its life cycle. To avoid future maintenance cost and down time. The replacement cost for this vehicle plus the 6% cost increase will be \$283,968.00.00. The cost savings for purchasing this vehicle over 5 years would be approximately \$7,500.00.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Impact Fees, Gas Tax, Ad Valorem				\$ 283,968	
Totals	\$ -	\$ -	\$ -	\$ 283,968	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Equipment Purchase				\$ 283,968	
Totals	\$ -	\$ -	\$ -	\$ 283,968	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Operating Expense-Staff Costs				(1,500)	(1,500)
Totals	\$ -	\$ -	\$ -	\$ (1,500)	\$ (1,500)

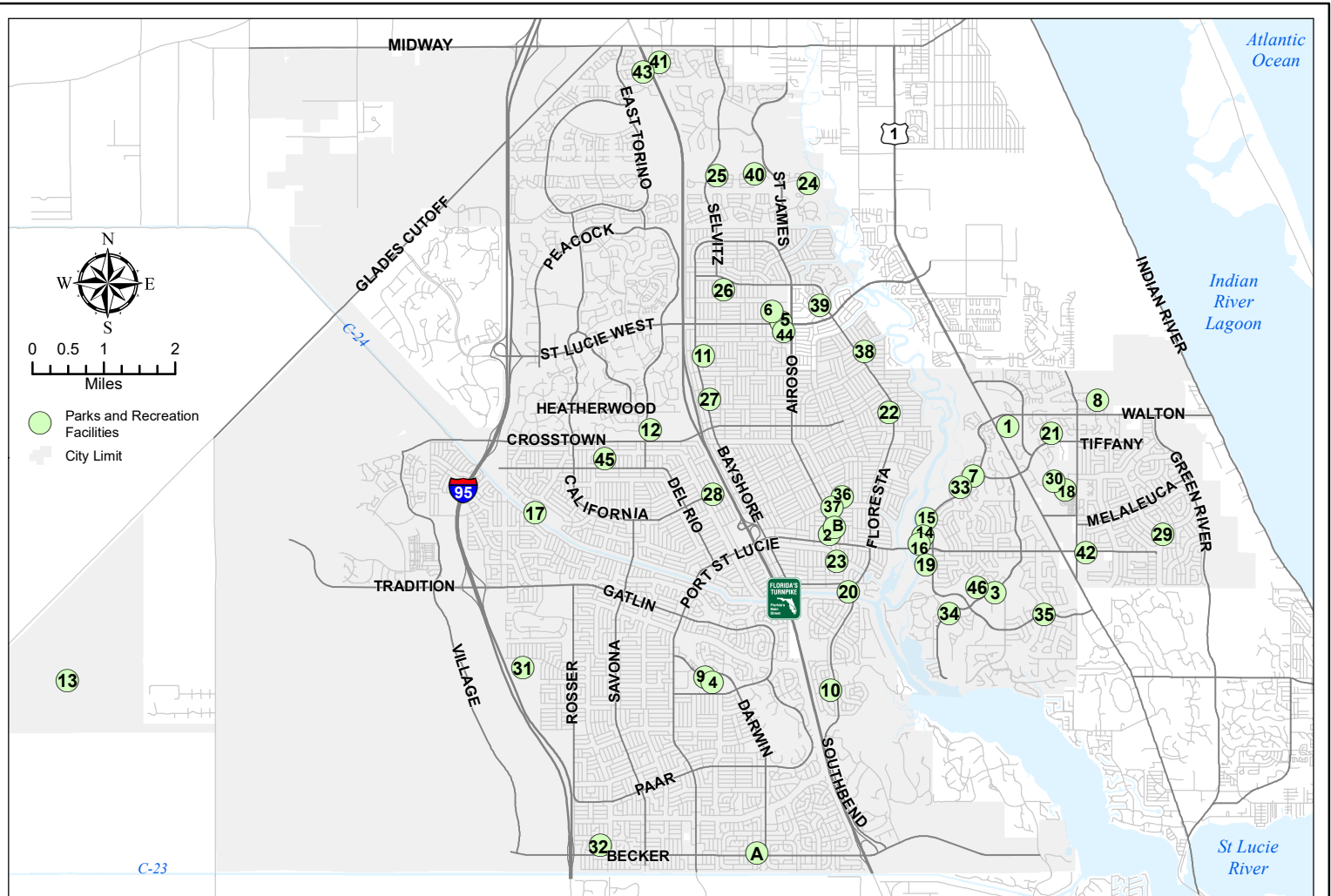


CITY OF PORT ST. LUCIE
PARKS IMPACT FEE CAPITAL IMPROVEMENT BUDGET - #305
FIVE YEAR PROJECTIONS
FY 2020-21 ADOPTED BUDGET

	2020-2021 -----	2021-2022 -----	2022-2023 -----	2023-2024 -----	2024-2025 -----
REVENUES:					
Parks Impact Fee	\$ 2,020,000	\$ 2,040,200	\$ 2,060,602	\$ 2,081,208	\$ 2,102,020
Budgeted Cash Carryforward	3,007,193	1,086,854	1,163,366	3,303,968	4,535,176
TBD		0			1,901,000
Funding - TBD					461,804
Interest Income	80,000	50,000	80,000	25,000	-
Total Revenues	\$ 5,107,193	\$ 3,177,054	3,303,968	5,410,176	9,000,000
EXPENDITURES:					
<u>PARKS DEPARTMENT - #305-7210 & 7202</u>					
**Winterlakes Park (construction of sports fields, restrooms & playground)	1,300,000	-	-		
Adventure Park (20-21) NEW to Plan	1,781,650	2,000,000			
NEW PROJECT - Torino Regional Park				875,000	9,000,000
Tradition Regional Park					
Land Acquisition					
	\$ 3,081,650	\$ 2,000,000	\$ -	\$ 875,000	\$ 9,000,000
PARKS IMPACT FEE CIP FUND TOTALS	\$ 3,081,650	\$ 2,000,000	\$ -	\$ 875,000	\$ 9,000,000
Interfund Transfer to the General CIP Fund #301 - The Port Expansion	925,000	-	-	-	-
Interfund Transfer to the General Operating Fund #001	13,689	13,689	-	-	-
Designated CIP Reserve	\$ 1,086,854	\$ 1,163,366	\$ 3,303,968	\$ 4,535,176	\$ -
Parks Impact Fee CIP Total	\$ 5,107,193	\$ 3,177,055	\$ 3,303,968	\$ 5,410,176	\$ 9,000,000
SURPLUS/<DEFICIT>	\$ 0	\$ (0)	(0)	(0)	(0)

**Winterlakes Park (construction of sports fields, restrooms & playground - Price Increase

Parks Impact estimates have decreased due to developer credits for Paseo Park.



ADMINISTRATION / CENTERS / GOLF COURSE

- 1. PSL Civic Center
Indoor Gymnasium
Racquetball Courts
Humana Fitness & Wellness Center
- 2. Community Center / Parks & Recreation Administration
- 3. The Saints at Port St. Lucie Golf Course
- 4. Robert E. Minsky Gymnasium

COMMUNITY PARKS:

Developed Active Use Facilities (night use & lights)

- 5. Sportsman's Park
- 6. Sportsman's Park West
- 7. Lyngate Park and Dog Park
- 8. Sandhill Crane Park
- 9. Whispering Pines Park
- 10. Jessica Clinton Park

COMMUNITY SOCCER PARKS:

Primary Soccer Use Facilities

- 11. Swan Park
- 12. William McChesney Park & Dog Park

COMMUNITY SPECIAL FACILITIES

- 13. McCarty Ranch Preserve
- 14. Veterans Park @ Rivergate
(boat ramps open 24 hours with lighted boardwalk on St Lucie River)
- 15. Veterans Memorial Park
(ceremonial grounds & monuments)
- 16. Tom Hooper Park (lighted & boardwalk on St Lucie River)
- 17. Oak Hammock Park (boat ramp on C-24 canal & trails)
- 18. Mary Ann Cernuto Park (central plaza in East Lake Village)
- 19. Botanical Gardens
- 20. C-24 Canal Park

NEIGHBORHOOD PARKS:

Active & Passive Use Facilities (closed at dusk)

- 21. Rotary Park
- 22. Kiwanis Park
- 23. Fred Cook Park
- 24. River Place Park
- 25. Charles E. Ray Park
- 26. Girl Scout Friendship Park
- 27. Jaycee Park
- 28. Turtle Run Park
- 29. PSL Elks Lodge #2658 / Friendship Park
- 30. Woodstork Trail (sidewalk trail around lake)
- 31. O.L. Peacock Sr. Park / Lake
- 32. Woodland Trails Park

NEIGHBORHOOD OPEN SPACES:

Limited or No Facilities (closed at dusk)

- 33. Midport Lake
(model boating and dogs permitted on leash)
- 34. Loyalty Park
- 35. Sandpiper Bay Park
- 36. Doat Park
- 37. Whitmore Park
- 38. Harborview Park
- 39. Gulf Stream Park
- 40. Ian T. Zook Park
- 41. Milner Tot Lot
- 42. Mariposa Cane Slough Preserve
- 43. Winterlakes Park
- 44. Ravenswood Racquetball Courts
- 45. Apache Park
- 46. Wilderness Park

OTHER FACILITIES

- (A) Treasure Coast Model Railroad Club
- (B) PSL Intermodal Transit Facility

CITY OF PORT ST. LUCIE - PRICE INCREASE

CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Kelly Boatwright
Phone #/Extension: X5099
Fund Number: 305-7210

Project Title: Winterlakes Neighborhood Park
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: FY 2019-2020 Develop a large neighborhood park, consistent with the approved Winterlakes Park Master Plan, with a playground, restrooms, practice fields, sports courts and open space areas. FY 20/21 complete the previously unfunded elements that include additional walking trail, irrigation, maintenance building, volleyball courts, and RC Pier.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Parks Impact Fees	\$ 1,300,000	\$ -	\$ -	\$ -	\$ -
McCarty Reallocation 001-7216	-				
	-				
Totals	\$ 1,300,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Design	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	1,300,000				
Totals	\$ 1,300,000	\$ -	\$ -		

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
001-7210 Operations	\$ 30,000	\$ 30,600	\$ 31,212	\$ 31,836	\$ 32,473
001-7210 Staff 2 FT	120,000	122,400	124,848	127,345	132,439
Totals	\$ 150,000	\$ 153,000	\$ 156,060	\$ 159,181	\$ 164,912

CITY OF PORT ST. LUCIE - NO CHANGE

CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Kelly Boatwright
Phone #/Extension: X5099
Fund Number: 305-7210



Project Title: Adventure Park
Project Number:
Amount Spent-to-date:

Relationship to Community Vision and City Council Goals

Project Description & Scope: To meet the public's request for a park that provides skate facilities, off-road cycling and other adventure sports . The parcel of land is currently 38.93. There is a potential turnpike interchange impact that may reduce the developed area into two parcels of 25 and 10 acres.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Parks Impact Fees	\$ 1,781,650	\$ 2,000,000	\$ -		
Reserves					
Totals	\$ 1,781,650	\$ 2,000,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Design/ Construction	1,781,650	2,000,000	\$ -		
Totals	\$ 1,781,650	\$ 2,000,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Operating Expense-Staff Costs	100,000	104,500	109,203		
Totals	\$ 100,000	\$ 104,500	\$ 109,203	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT**

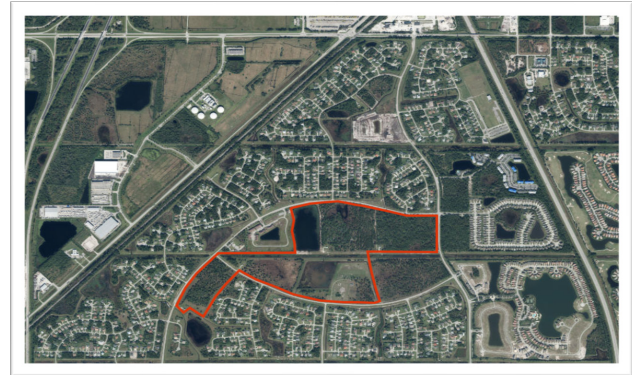
CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE:

NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Kelly Boatwright
Phone #/Extension: X5099
Fund Number: 305-7210
Project Type:



Project Title: Torino Regional Park
Project Number:
Amount Spent-to-date:

Project Justification

Project Description & Scope: FY 2023-2024 Design a park, consistent with the approved Parks & Recreation 10-Year Master Plan. FY 24/25 construct the phase 1 amenities to be determined in the design process.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Parks Impact Fees				\$ 875,000	\$ 2,102,020
Interfund Transfer from Parks MSTU					1,901,000
Reserves - Impact Fees					4,535,176
TBD					461,804
Totals	\$ -	\$ -	\$ -	\$ 875,000	\$ 9,000,000

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Design				\$ 875,000	\$ -
Construction					9,000,000
Totals	\$ -	\$ -	\$ -	\$ 875,000	\$ 9,000,000

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Operating Expense-Staff Costs				\$ -	\$ 200,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 200,000



CITY OF PORT ST. LUCIE

PARKS MSTU CAPITAL IMPROVEMENT BUDGET - #307

FIVE YEAR PROJECTIONS

FY 2020-21 ADOPTED BUDGET

0.2313 Millage

	2020-2021 -----	2021-2022 -----	2022-2023 -----	2023-2024 -----	2024-2025 -----
REVENUES:					
	Sunsets				
Distribution of Ad Valorem Taxes from County	\$ 2,228,145	\$ 2,294,989	\$ 2,363,839	\$ -	\$ -
Grant Revenue	-	-	-	-	-
Reserves (unaudited)	1,307,758	1,750,903	2,260,891	2,066,699	1,201,698
Interest Income	15,000	15,000	11,500	10,000	-
Revenue Totals	\$ 3,550,903	\$ 4,060,891	\$ 4,636,230	\$ 2,076,698	\$ 1,201,698

EXPENDITURES:

PARKS DEPARTMENT - #307-7210

Purchase of MidFlorida Event Center and Village Square	1,800,000	1,800,000	668,531	-	-
First Responder's Neighborhood Park				875,000	875,000
Sub-Totals	\$ 1,800,000	\$ 1,800,000	\$ 668,531	\$ 875,000	\$ 875,000

PARKS MSTU CIP FUND TOTALS

TRANSFER TO PARKS IMPACT FEE #305	0	-	1,901,000		
Designated CIP Reserve	1,750,903	2,260,891	2,066,699	1,201,698	326,698

SURPLUS/<DEFICIT>

\$ (0)	\$ 0	\$ (0)	\$ 0	\$ (0)
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Purchase of MIDFlorida Event Center and Village Square

4,268,531	2,468,531	668,531	-	-
1,800,000	1,800,000	668,531	-	-
2,468,531	668,531	-	-	-

CITY OF PORT ST. LUCIE - **CHANGE IN LOCATION & FUNDING** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Kelly Boatwright
Phone #/Extension: X5099
Fund Number



Project Title: First Responder's Neighborhood Park Construction
Project Number: NA
Amount Spent-to-date:

Project Justification

Project Description & Scope: To provide a neighborhood park and open space for area residents, tentatively designated for The Port North along Veteran's Highway area, pending The Port Master Plan design.

Purpose: Policy Directives

Council Goals: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
MTSU Revenue				\$ 875,000	\$ 875,000
Totals	\$ -	\$ -	\$ -	\$ 875,000	\$ 875,000

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Design				\$ 210,000	\$ -
Construction				665,000	875,000
Totals	\$ -	\$ -	\$ -	\$ 875,000	\$ 875,000

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
001-7210 Operations				\$ -	\$ 166,153
001-7210 Staff 2 FT					120,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 286,153



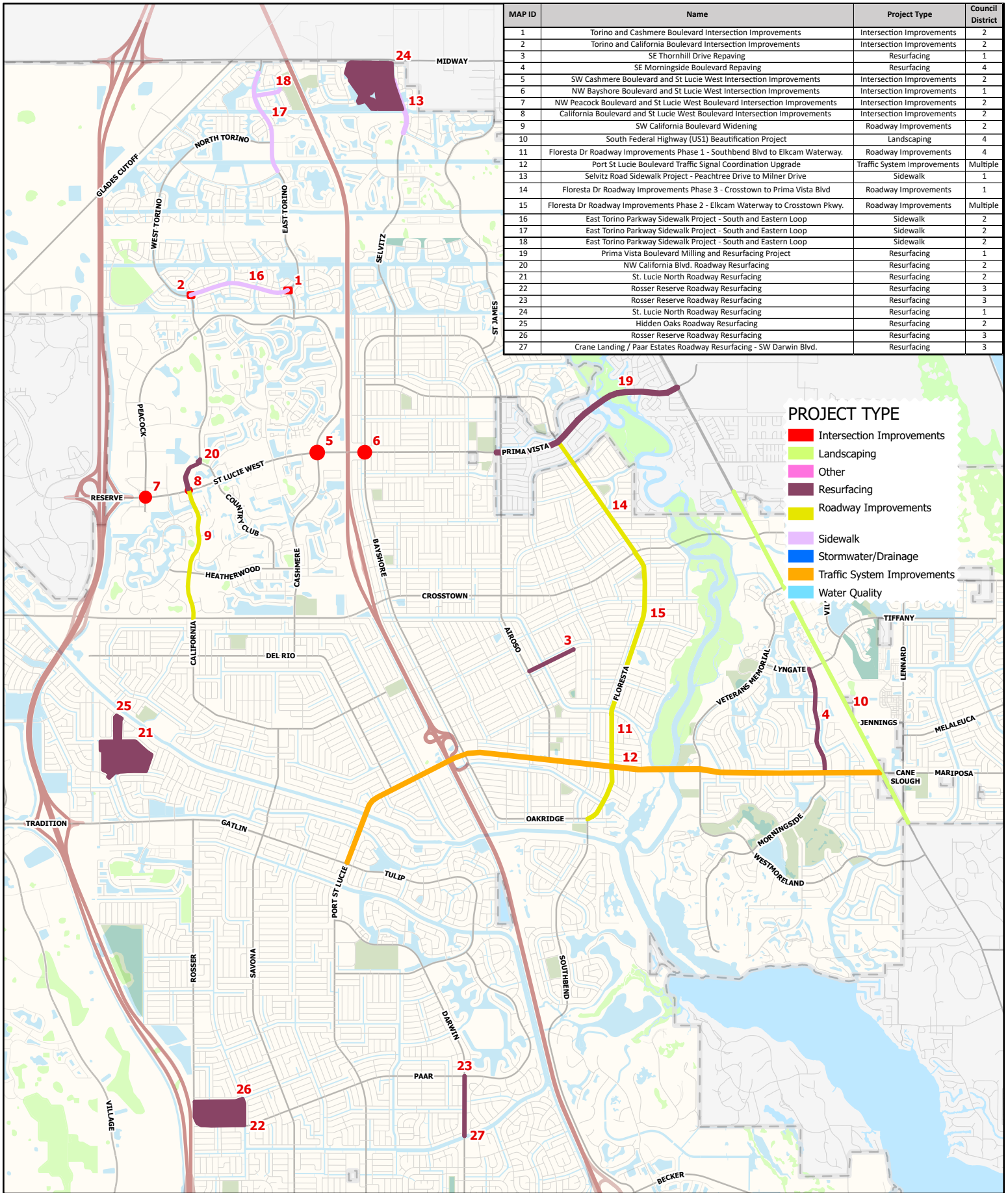
CITY OF PORT ST. LUCIE

HALF CENT SALES TAX PROJECTS BUDGET - #310

FIVE YEAR PROJECTIONS

FY 2020-21 ADOPTED BUDGET

	2020-2021 -----	2021-2022 -----	2022-2023 -----	2023-2024 -----	2024-2025 -----
REVENUES:					
Half Cent Sales Tax Revenue	\$ 7,921,469	\$ 8,199,038	\$ 8,486,336	\$ 8,783,694	\$ 9,091,476
Internal Borrowing	-	10,000,000	-	-	-
Use of Reserves	68,107	512,481	2,191,308	3,953,311	4,704,978
Interest	75,000	75,000	75,000	75,000	50,000
Miscellaneous Revenues	-	-	-	-	-
Total Revenues	\$ 8,064,576	\$ 18,786,519	\$ 10,752,644	\$ 12,812,005	\$ 13,846,454
EXPENDITURES:					
<u>OPERATIONS/ADMINISTRATION - PUBLIC WORKS - #310-4105</u>					
Paving Program	\$ 800,000	\$ 1,600,000	\$ 2,400,000	\$ 2,600,000	\$ 3,200,000
Sidewalk Improvements	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000
Floresta	2,550,000	12,580,000	-	-	-
Financial Project Manager Position (1 FTE)	102,095	105,158	108,313	111,562	114,909
US 1 Improvements	1,500,000	-	-	-	-
California Intersection	-	-	-	220,000	-
California Widening	-	-	-	1,100,000	-
Traffic Signal Coordination	-	-	-	-	-
Sub-Totals	\$ 6,052,095	\$ 15,385,158	\$ 3,608,313	\$ 5,131,562	\$ 4,414,909
HALF CENT SALES TAX CIP FUND TOTALS *****	\$ 6,052,095	\$ 15,385,158	\$ 3,608,313	\$ 5,131,562	\$ 4,414,909
Reserves	\$ 512,481	\$ 2,191,308	\$ 3,953,311	\$ 4,704,978	\$ 7,204,848
Payment of Internal Borrowing	1,500,000	1,210,053	3,191,020	2,975,465	2,226,697
Sub-Totals	\$ 2,012,481	\$ 3,401,361	\$ 7,144,331	\$ 7,680,443	\$ 9,431,545
SURPLUS/<DEFICIT>	\$0	\$0	\$0	\$0	\$0



MAP ID	Name	Project Type	Council District
1	Torino and Cashmere Boulevard Intersection Improvements	Intersection Improvements	2
2	Torino and California Boulevard Intersection Improvements	Intersection Improvements	2
3	SE Thornhill Drive Repaving	Resurfacing	1
4	SE Morningside Boulevard Repaving	Resurfacing	4
5	SW Cashmere Boulevard and St Lucie West Intersection Improvements	Intersection Improvements	2
6	NW Bayshore Boulevard and St Lucie West Intersection Improvements	Intersection Improvements	1
7	NW Peacock Boulevard and St Lucie West Boulevard Intersection Improvements	Intersection Improvements	2
8	California Boulevard and St Lucie West Boulevard Intersection Improvements	Intersection Improvements	2
9	SW California Boulevard Widening	Roadway Improvements	2
10	South Federal Highway (US1) Beautification Project	Landscaping	4
11	Floresta Dr Roadway Improvements Phase 1 - Southbend Blvd to Elkcam Waterway.	Roadway Improvements	4
12	Port St Lucie Boulevard Traffic Signal Coordination Upgrade	Traffic System Improvements	Multiple
13	Selvitz Road Sidewalk Project - Peachtree Drive to Milner Drive	Sidewalk	1
14	Floresta Dr Roadway Improvements Phase 3 - Crosstown to Prima Vista Blvd	Roadway Improvements	1
15	Floresta Dr Roadway Improvements Phase 2 - Elkcam Waterway to Crosstown Pkwy.	Roadway Improvements	Multiple
16	East Torino Parkway Sidewalk Project - South and Eastern Loop	Sidewalk	2
17	East Torino Parkway Sidewalk Project - South and Eastern Loop	Sidewalk	2
18	East Torino Parkway Sidewalk Project - South and Eastern Loop	Sidewalk	2
19	Prima Vista Boulevard Milling and Resurfacing Project	Resurfacing	1
20	NW California Blvd. Roadway Resurfacing	Resurfacing	2
21	St. Lucie North Roadway Resurfacing	Resurfacing	2
22	Rosser Reserve Roadway Resurfacing	Resurfacing	3
23	Rosser Reserve Roadway Resurfacing	Resurfacing	3
24	St. Lucie North Roadway Resurfacing	Resurfacing	1
25	Hidden Oaks Roadway Resurfacing	Resurfacing	2
26	Rosser Reserve Roadway Resurfacing	Resurfacing	3
27	Crane Landing / Paar Estates Roadway Resurfacing - SW Darwin Blvd.	Resurfacing	3

PROJECT TYPE

- Intersection Improvements
- Landscaping
- Other
- Resurfacing
- Roadway Improvements
- Sidewalk
- Stormwater/Drainage
- Traffic System Improvements
- Water Quality



HALF CENT SALE TAX PUBLIC WORKS CAPITAL IMPROVEMENT PROJECTS

Date: 10/5/2020
 Page: 1 of 1
 Tech: rtaylor
 MIS GIS #: 0468

CITY OF PORT ST. LUCIE - CHANGE IN COST CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Heath Stocton
Phone #/Extension: X4239
Fund Number: 310



Project Title: Paving Program
Project Number:
Amount Spent-to-date:

Project Justification

Project Description & Scope: Providing a safe, comfortable, and economical road surface is a high priority for the City of Port St. Lucie. Timely and effective maintenance can extend the pavement's life thus reducing costly replacement in the future. See the City's Repaving Master Plan.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
1/2 Cent Sales Tax	\$ 800,000	\$ 1,600,000	\$ 2,400,000	\$ 2,600,000	\$ 3,200,000
Totals	\$ 800,000	\$ 1,600,000	\$ 2,400,000	\$ 2,600,000	\$ 3,200,000

Capital Project Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Construction	\$ 800,000	\$ 1,600,000	\$ 2,400,000	\$ 2,600,000	\$ 3,200,000
Totals	\$ 800,000	\$ 1,600,000	\$ 2,400,000	\$ 2,600,000	\$ 3,200,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Operating Expense - Staff Cost	20,000	20,000	20,000	20,000	20,000
Totals	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Frank Knott
Phone #/Extension: X4290
Fund Number: 310

Project Title: Sidewalk Improvements
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: In 2017, the City Council approved the City’s Ten-Year Sidewalk Master Plan. Over the next ten years, the City anticipates the completion of only 17 miles or 47% of the sidewalks listed in the Plan as allowed by the proposed budget. Additional funding provided by the sales tax would allow the construction of 35 miles or 100% of the sidewalks listed in the Plan over the next ten years.

Purpose: Best Practices
City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
1/2 Cent Sales Tax	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000
Totals	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Construction	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000
Totals	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Operating Expense - Staff Cost	25,000	25,000	25,000	25,000	25,000
Totals	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000

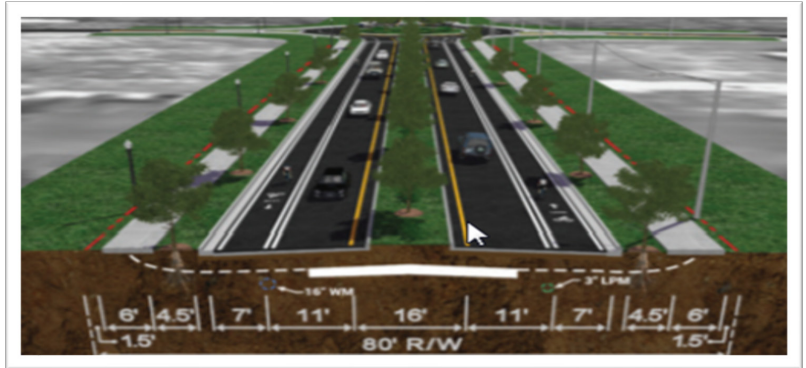
CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Heath Stocton
Phone #/Extension: X4239
Fund Number: 310

Project Title: Floresta
Project Number:
Amount Spent-to-date: Ph1 \$415,032



Project Justification

Project Description & Scope: The proposed roadway configuration is 4.1 miles of two lane roadway improvements (Southbend to Prima Vista Blvd) including four signalized intersections and six roundabouts. The corridor will include enhanced sidewalks and bike lanes, street and pedestrian lighting and provide for street trees and landscaping where possible.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
1/2 Cent Sales Tax	\$ 2,550,000	\$ 2,580,000	\$ -		
Internal Borrowing		10,000,000			
Totals	\$ 2,550,000	\$ 12,580,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
CEI Ph 2	\$ 1,350,000	\$ -	\$ -	\$ -	\$ -
CEI PH 3	\$ 1,200,000				
Construction Ph 2	-	6,660,000		-	
Construction Ph 3		5,920,000			
Totals	\$ 2,550,000	\$ 12,580,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Operating Expense - Staff Costs	50,000	50,000	100,000	100,000	100,000
Totals	\$ 50,000	\$ 50,000	\$ 100,000	\$ 100,000	\$ 100,000

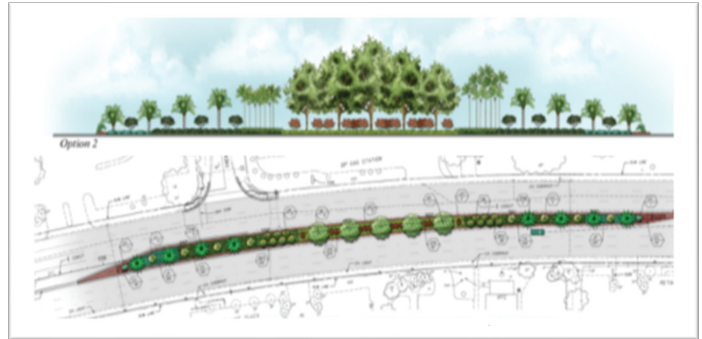
CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: John Dunton
Phone #/Extension: X4035
Fund Number: 310

Project Title: US 1 Improvements
Project Number:
Amount Spent-to-date



Project Justification

Project Description & Scope: The current state of the landscaping and beautification of this multi-lane corridor is less than desirable and does not meet the City's current standards. Completion of landscape and irrigation improvements along U.S. Highway 1 within the City limits, especially with the completion of Crosstown and the new roadway repaving, would provide for much needed beautification and enhancement of the City's gateways and Commercial District, and could help spark economic development in the community.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
1/2 Cent Sales Tax	\$ 1,500,000				
Totals	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
	\$ 1,500,000				
Construction		-			
Totals	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -

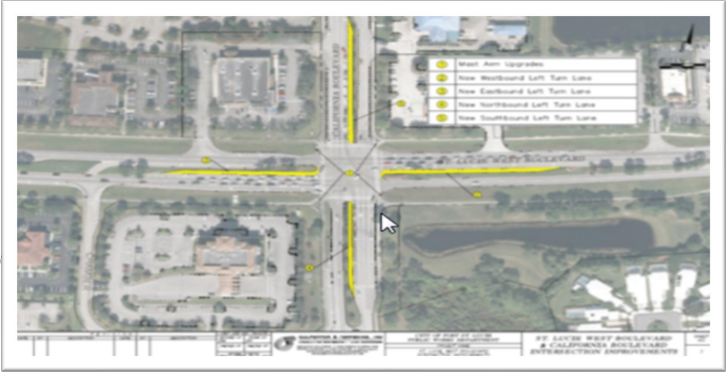
Impact on Operational Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Operating Expense - Staff Costs	10,000	15,000	15,000	15,000	15,000
Totals	\$ 10,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Heath Stocton
Phone #/Extension: X4239
Fund Number: 310



Project Title: California Intersection Impro

Project Number:
Amount Spent-to-date:

Project Justification

Project Description & Scope: At St. Lucie West and California Boulevard, all four legs of the intersection are in need of an additional (dual) left turn lane. Funds will be utilized for completion of the intersection improvements.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
1/2 Cent Sales Tax				\$ 220,000	\$ -
Totals	\$ -	\$ -	\$ -	\$ 220,000	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Design				\$ 220,000	\$ -
Construction \$1.8 million in FY 26-27					
Totals	\$ -	\$ -	\$ -	\$ 220,000	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Operating Expense - Staff Costs				10,000	10,000
Totals	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000

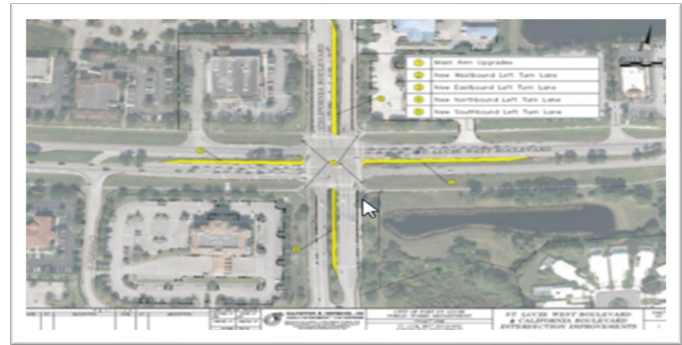
CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Heath Stocton
Phone #/Extension: X4239
Fund Number: 310

Project Title: California Widening
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: California Boulevard south of St. Lucie West Boulevard, is also in need of widening from two to four lanes as the corridor is failing at peak hour travel times. To increase capacity, California Boulevard requires widening from St. Lucie West Boulevard to Crosstown Parkway.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
1/2 Cent Sales Tax	\$ -	\$ -		\$ 1,100,000	\$ -
Totals	\$ -	\$ -	\$ -	\$ 1,100,000	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Design	\$ -	\$ -	\$ -	\$ 1,100,000	\$ -
Construction FY 26-27 \$8.9 million					
Totals	\$ -	\$ -	\$ -	\$ 1,100,000	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Operating Expense - Staff Costs	-	-	-	20,000	20,000
Totals	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000



CITY OF PORT ST. LUCIE
STORMWATER UTILITY FUND - #401 - CAPITAL PROJECTS
FIVE YEAR PROJECTION
FY 2020-21 PROPOSED BUDGET

2020-2021 2021-2022 2022-2023 2023-2024 2024-2025

EXPENDITURES:

DRAINAGE DIVISION - PUBLIC WORKS - #401-4126

Culvert Replacement - Failed culverts	\$ 940,000	\$ 1,540,000	\$ 1,140,000	\$ 1,085,000	\$ 1,950,000
DROW & Rights of Way Bank Repairs 534000	50,000	50,000	150,000	150,000	150,000
Water Control Structure Repair (Citywide)	300,000	300,000	300,000	300,000	300,000
E-3 Canal Improvements Phase III					
Water Quality Project - Sagamore Basin - \$0 Grant					
D-11 Canal Improvements - Potential \$2,566,249.80 HMGP LMS Grant					
E-8 Downstream repair of B-15					
A-24 Water Control Structures		525,000			
A-14 Water Control Structures				700,000	
SWW-1 Control Structure			600,000		
Bacteria Incubator		100,000			
Structural Analysis - Tiffany and Blackwell Pump Stations					
PSL Blvd Landscaping - Turnpike Bridge to Gatlin Blvd					60,000
A-22 Water Control Structures	500,000				
Property Acquisition for access to Water Control Structures	160,000	160,000	160,000	160,000	160,000
Water Quality Projects (Vet Mem Phases IV and V)					
Road and Gateway Landscape Beautification					
Public Works #3 Roof Replacement - New Project		75,000			
Landsdowne Basin Improvements - \$803,675.20 HMGP LMS Grant Requested					
	\$ 1,950,000	\$ 2,750,000	\$ 2,350,000	\$ 2,395,000	\$ 2,620,000
Fund Transfer to Road & Bridge - Debt Payment Building Bond (Building Design in 1st Year, debt payment in 22-23)	250,000		380,000	380,000	380,000
STORMWATER CAPITAL PROJECT TOTALS	\$ 2,200,000	\$ 2,750,000	\$ 2,730,000	\$ 2,775,000	\$ 3,000,000

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: John Dunton
Phone #/Extension: X4035
Fund Number: 401-4126

Project Title: DROW & Rights of Way Bank Repairs
Project Number:
Amount Spent-to-date Ongoing



Project Justification

Project Description & Scope: Drainage right-of-way bank repairs at various locations throughout the city that are at times immediately necessary and will be undertaken by a contractor. Special slope hardening applications are applied and may include large rip-rap, articulated concrete blocks, gabions, and other maintenance methodologies to ensure that the integrity is intact.

Purpose: Regulatory/Contractual

Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Stormwater Fees	\$ 50,000	\$ 50,000	\$ 150,000	\$ 150,000	\$ 150,000
Totals	\$ 50,000	\$ 50,000	\$ 150,000	\$ 150,000	\$ 150,000

Capital Project Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Construction	\$ 50,000	\$ 50,000	\$ 150,000	\$ 150,000	\$ 150,000
Totals	\$ 50,000	\$ 50,000	\$ 150,000	\$ 150,000	\$ 150,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Operating Expense-Staff Costs	(500)	(500)	(1,500)	(1,500)	(1,500)
Totals	\$ (500)	\$ (500)	\$ (1,500)	\$ (1,500)	\$ (1,500)

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: John Dunton
Phone #/Extension: X4035
Fund Number: 401-4126

Project Title: Structure Repairs
Project Number:
Amount Spent-to-date: Ongoing



Project Justification

Project Description & Scope: Water Control Structure repairs citywide are made based on the 2018 assessment report which rates the 185 structures in order of need. The number of structures repaired each year depends on the repair costs.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Stormwater Fees	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000
Totals	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Construction	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000
Totals	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Operating Expense-Staff Costs	-	-	-	-	15,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 15,000

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: John Dunton
Phone #/Extension: X4035
Fund Number: 401-4126



Project Title: A-24 Water Control Structure
Project Number:
Amount Spent-to-date:

Project Justification

Project Description & Scope: CEI/Construction for automation of current manual water control structure located in Tesoro subdivision outfall to include water quality enhancements.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Stormwater Fees		\$ 525,000	\$ -	\$ -	\$ -
Totals	\$ -	\$ 525,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Design			\$ -	\$ -	\$ -
Construction		525,000		\$ -	
Totals	\$ -	\$ 525,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: John Dunton
Phone #/Extension: X4035
Fund Number: 401-4126

Project Title: A-14 Water Control Structure
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: Reconstruct the entire facility located on Darwin Boulevard at the E-84 Canal to include water quality enhancements due to poor conditions.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Stormwater Fees	\$ -	\$ -		\$ 700,000	\$ -
Totals	\$ -	\$ -	\$ -	\$ 700,000	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Construction	\$ -	\$ -		\$ 700,000	\$ -
Totals	\$ -	\$ -	\$ -	\$ 700,000	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Operating Expense-Staff Costs	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: John Dunton
Phone #/Extension: X4035
Fund Number: 401-4126

Project Title: SWW-1 Control Structure
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: Reconditioning of the SWW1 Water Control Structure located on Grand Drive to include water quality enhancements.

Purpose: Past/Current Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Stormwater Fees			\$ 600,000		\$ -
Totals	\$ -	\$ -	\$ 600,000	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Construction			\$ 600,000		\$ -
Totals	\$ -	\$ -	\$ 600,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
		-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: John Dunton
Phone #/Extension: X4035
Fund Number: 401-4126

Project Title: Bacteria Incubator
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: Bacteria Incubator used to produce Bio-zyme bacteria. The Probiotic Bacteria will be put into specific stormwater canals and ponds to combat excessively high nutrients loads that will also consume excessive Phosphorus intake.

Purpose: Past/Current Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will result in savings or cost avoidance for return of investment in 5 to 10 Years

Financial Information

Funding Sources					
Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Stormwater Fees		\$ 100,000			\$ -
Totals	\$ -	\$ 100,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Purchase		\$ 100,000			\$ -
Totals	\$ -	\$ 100,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Operating Expense-Staff Costs		50,000	50,000	50,000	50,000
Totals	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: John Dunton
Phone #/Extension: X4035
Fund Number: 401-4126

Project Title: PSL Blvd Landscape - Turnpike Bric
to Gatlin Blvd
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: Continuation of landscape west of the Turnpike to Gatlin Boulevard.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Stormwater Fees					\$ 60,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 60,000

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Design					\$ 60,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 60,000

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
					-
Totals	\$ -	\$ -	\$ -	\$ -	-

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: John Dunton
Phone #/Extension: X4035
Fund Number: 401-4126

Project Title: A-22 Water Control Structure
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: Construction for automation of current manual water control structure located on Southbend Blvd to include water quality enhancements. This structure failed and is currently inoperable.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Stormwater Fees	\$ 500,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 500,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Construction	\$ 500,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 500,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Operating Expense-Staff Costs	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: John Dunton
Phone #/Extension: X4035
Fund Number: 401-4126



Project Title: Property Acquisition for access to Water Control Structures

Project Number:
Amount Spent-to-date:

Project Justification

Project Description & Scope: The Public Works Department’s Drainage Division periodically acquires certain vacant residential lots that are along and adjacent to canals, waterways and drainage right-of-way. The acquisition of these properties is for the purpose of providing City staff as well as City contractors with access for maintenance activities. The acquisition of certain properties for maintenance access will enhance the City’s storm water maintenance and management activities.

Purpose: Past/Current Practices

City Council Goal: High-performing city government organization.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Stormwater Fees	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000
Totals	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Property Purchase	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000
Totals	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Operating Expense-Staff Costs	300	300	300	300	300
Totals	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Roger Jacob
Phone #/Extension: 772-281-9252
Fund Number: 401-4126

Project Title: Public Works #3 Roof Replacement
Project Number: N/A
Amount Spent-to-date:



Project Justification

Project Description & Scope: Roof replacement will be required due to the condition of the existing roof.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Stormwater Fees		\$ 75,000			
		-			
Totals	\$ -	\$ 75,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Roof Replacement		\$ 75,000			
Totals	\$ -	\$ 75,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
	-	-			
Totals	\$ -	\$ -	\$ -	\$ -	\$ -



**CITY OF PORT ST. LUCIE UTILITY SYSTEMS
 UTILITIES CAPITAL IMPROVEMENT PROJECTS FUND - FUND #448
 FIVE YEAR PROJECTION
 FY 2020-21 ADOPTED BUDGET**

2020-2021 2021-2022 2022-2023 2023-2024 2024-2025

REVENUES:

Cash Carryforward	18,554,793	\$6,836,255	\$4,756,388	\$2,670,818	\$2,657,218
Interest					
Grant Revenue (potential) Area 1					
Grant Revenue (potential) Area 2					
Grant Revenue (potential) Area 3					
Grant Revenue (potential) Area 4	1,200,000				
Grant Revenue (potential) Area 5	76,900	400,000			
Grant Revenue (potential) Area 6		43,100	202,276		
Grant Revenue (potential) Area 7			115,080	770,400	
Grant Revenue (potential) Dredging		1,200,000	1,200,000	1,200,000	
State Revolving Fund		10,000,000	5,000,000	15,000,000	5,500,000
Transfer from SAD Funds (1)	12,000,000				493,282
Transfer from 431 Operating Fund (debt increases on bonds after 20-21)	4,000,000				
Transfer from 440	2,500,000				
Transfer from 441	12,500,000	15,000,000	10,000,000	5,000,000	5,000,000
Sub-Totals	50,831,693	33,479,355	21,273,744	24,641,218	13,650,500

EXPENDITURES:

McCARTY RANCH - 3314

Water Quality Restoration Area 1-210 acre water storage impoundment	\$ -	\$ -	\$ -	\$ -	\$ -
Water Quality Restoration Area 2-275 acre water storage impoundment					
Water Quality Restoration Area 3-280 acre water storage impoundment					
Water Quality Restoration Area 4-304 acre water storage impoundment	2,562,000				
Water Quality Restoration Area 5-77 acre water storage impoundment		648,967			
Water Quality Restoration Area 6-40 acre water storage impoundment			337,126		
Water Quality Restoration Area 7-730 acre water storage impoundment			191,800	1,284,000	
Mc Carty fka Westport Aquifer Storage & Recovery Well				2,600,000	
Rangeline Road RO IW #1					
Rangeline Road RO Well Field					
Rangeline Road RO Water Plant (total \$55,900,000 - Constr yr 2030)					
Dredging of South Lake	200,000	2,000,000	2,000,000	2,000,000	
(Y1732) Sub-Totals	\$ 2,762,000	\$ 2,648,967	\$ 2,528,926	\$ 5,884,000	\$ -



**CITY OF PORT ST. LUCIE UTILITY SYSTEMS
 UTILITIES CAPITAL IMPROVEMENT PROJECTS FUND - FUND #448
 FIVE YEAR PROJECTION
 FY 2020-21 ADOPTED BUDGET**

2020-2021 2021-2022 2022-2023 2023-2024 2024-2025

WATER TREATMENT 3310 & 3312

Clear Well and Generator Bldg @ Prineville RO

Four western RO wells (\$2,624,000 ea)

Western Raw Water Main

DIW @ Prineville 2.5 mgd

Lime Plant Rehabs



Sub-Totals

		800,000	8,700,000	
2,200,000				
424,000	2,200,000			
	424,000	2,200,000		
		424,000	2,200,000	
1,150,000	3,100,000			
		7,000,000		
500,000	1,500,000		500,000	1,500,000
\$ 4,274,000	\$ 7,224,000	\$ 10,424,000	\$ 11,400,000	\$ 1,500,000

WESTPORT WASTEWATER TREATMENT PLANT - 3512

Upgrade Westport Wastewater Plant (1) (Y1728)

IW #2 at Westport 12 mgd

Westport WW Effluent Line

4 M Gallon Upset Tank (1 & 2)

Sub-Totals

\$ 27,899,438	\$ -	\$ -	\$ -	\$ -
	9,000,000	\$ -		
200,000				
-	-	-	600,000	6,000,000
\$ 28,099,438	\$ 9,000,000	\$ -	\$ 600,000	\$ 6,000,000

WATER DISTRIBUTION - 3316

Village Green Pkwy-Huffman to Tiffany

PSL Blvd-Parr to Alcantarra Blvd (1)

PSL Blvd-Alcantarra to Darwin (2)

PSL Blvd-Gatlin to Darwin (3)

***Floresta - Southbend to Elkcam Waterway (1)

***Floresta - Elkcam Waterway to Crosstown (2)

***Floresta - Crosstown to Prima Vista (3)

Midway-Selvitz to Glades Cutoff

AC Pipe Replacement

JEA Rear Water Main Phase 1 (WA-19)

\$ 135,000	\$ 3,000,000			
				2,000,000
	2,000,000			
2,000,000				
2,000,000				
	2,000,000			
	700,000	1,200,000		
	1,000,000	1,000,000	1,000,000	1,000,000



CITY OF PORT ST. LUCIE UTILITY SYSTEMS

UTILITIES CAPITAL IMPROVEMENT PROJECTS FUND - FUND #448

FIVE YEAR PROJECTION

FY 2020-21 ADOPTED BUDGET

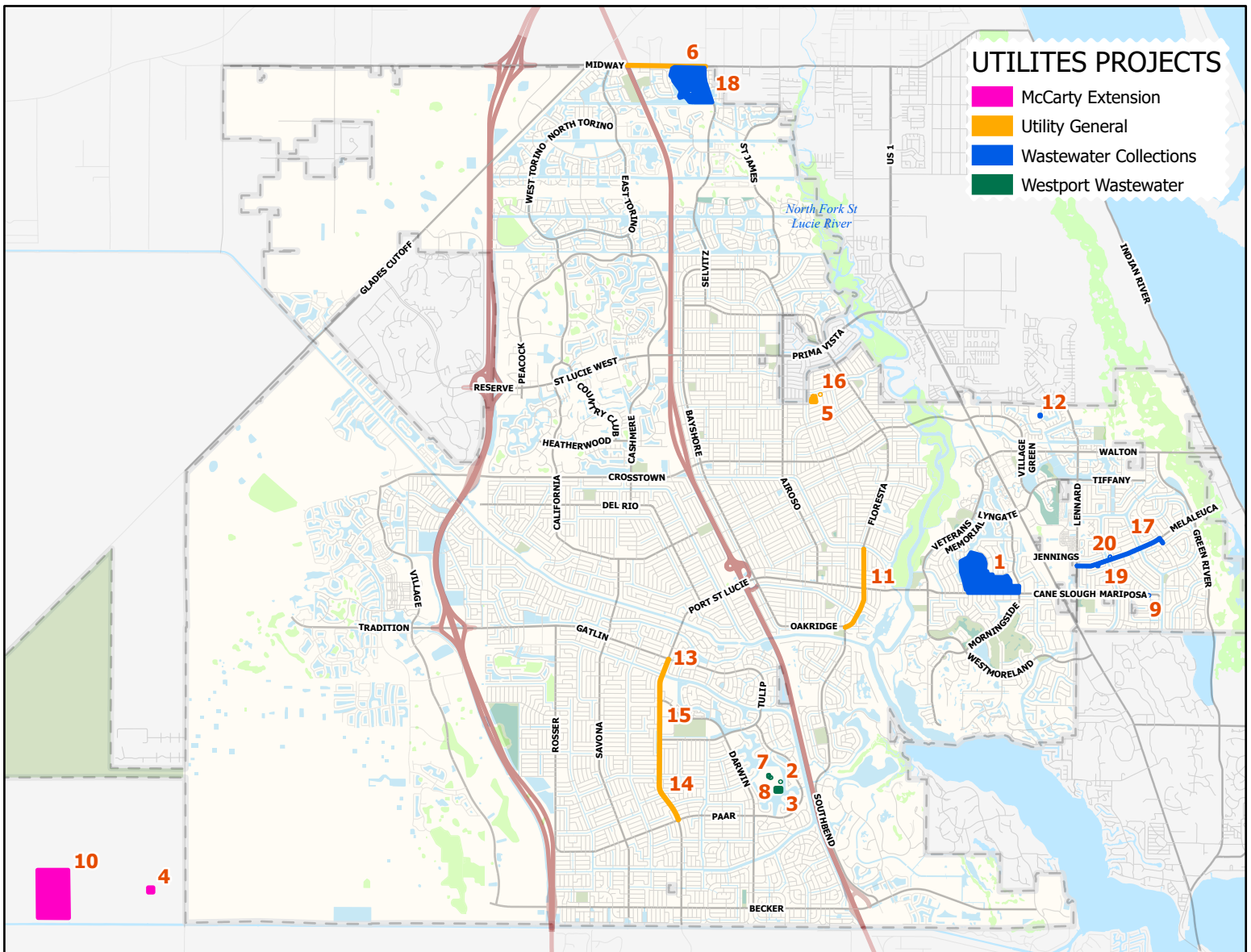
	2020-2021 -----	2021-2022 -----	2022-2023 -----	2023-2024 -----	2024-2025 -----
Westport Repump Expansion-Storage and Pump Upgrades (WA-18)					
JEA Rear Water Main Phase 2 (WA-11)					
Prineville Sandia-South Water Main (WA-17)					
Westport South Water Main (WA-20)					
Belcrest St Water Main (WA-16)					
NW Area-west of Glades WWTF Loop connect (WA-09)					
Westport Fill Water Main (WA-07)					
Westport Pumpout Water Main (WA-08)					
McCarty ASR Wells testing phase 1					
Sub-Totals	\$ 4,135,000	\$ 8,700,000	\$ 2,200,000	\$ 1,000,000	\$ 3,000,000
 WASTE WATER COLLECTIONS - PM - 3516					
Upgrade Force Main from US 1 down Lyngate to Morningside (Y1730)	\$ -	\$ -	\$ -	\$ -	\$ -
Retrofit old sump based collection sys w/ a new vacuum sys (Y1729)	-				
Reuse line running 1 mile SW of C24 canal south to Glades WW (Y1731)	3,100,000				
Northport Booster Pump Force Main to Glades Upgrades Phase 1-6 (Y1734)	625,000	150,000	1,650,000	2,100,000	2,150,500
Prima Vista Force Main to NP -01 Lift Station			800,000		
I&I Southport Area	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Sub-Totals	\$ 4,725,000	\$ 1,150,000	\$ 3,450,000	\$ 3,100,000	\$ 3,150,500
Total of Capital Projects & Payments	\$ 43,995,438	\$ 28,722,967	\$ 18,602,926	\$ 21,984,000	\$ 13,650,500
Designated Reserve for Future Projects	6,836,255	4,756,388	2,670,818	2,657,218	(0)
SURPLUS <DEFICIT>	\$ -	\$ -	\$ -	\$ -	\$ -

*** May need to be covered by the Connection and Contingency Fund or State Revolving Funds

Future Projects:

Rangeline Road RO Water Treatment Facility, Ph One 10.0 mgd	Begin 2029	Additional On-site High Service Pump Capacity - Reuse (RE-09)	Begin 2031
McCarty ASR Wells testing phase 2	Begin 2031	Glades WWTF From McCarty Reclaimed Main (RE-10)	Begin 2031
Glades North Force Main (WW-19)	Begin 2031	Far West Reclaim Main (RE-12)	Begin 2031
Torino Force Main (WW-09)	Begin 2031	Rangeline Injection Well	Begin 2036
Westport South Force Main (WW-11)	Begin 2031	McCarty ASR Wells testing phase 2	Begin 2040
PSL Blvd Force Main (WW-08)	Begin 2031	McCarty ASR Wellfield on Line - Phase II	Begin 2045
Additional On-site Storage Capacity - Reuse (RE-06)	Begin 2031		

Note: These projects may be pushed out if growth declines.



UTILITES PROJECTS

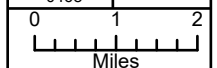
- McCarty Extension
- Utility General
- Wastewater Collections
- Westport Wastewater

Map ID	Name	Project Type	Council District
1	Southport Unit 5 Vacuum System & Station	Wastewater Collections	4
2	Injection Well 2 (IW2) Design and Construction - CDBG Eligible	Westport Wastewater	3
3	Ground Water Study	Westport Wastewater	3
4	FPL Service to Existing Water Quality Project Pumps	McCarty Extension	0
5	Prineville Maintenance Building and Site Upgrades	Utility General	1
6	Midway/Selvitz/95	Utility General	1
7	Expansion to 10.0/12.0 Million Gallons Per Day (MGD) Phase 2	Westport Wastewater	3
8	Expansion to 10.0/12.0 Million Gallons per Day (MGD) Phase 1	Westport Wastewater	3
9	Lift Station SP-50 Replacement	Wastewater Collections	4
10	St. Lucie River/C-23 Water Quality Project: Area 3	McCarty Extension	0
11	Floresta Dr Roadway Improvements Phase 1 - Southbend Blvd to Elcam Waterway	Utility General	4
12	Lift Station SP-20 Rehab	Wastewater Collections	4
13	Port St. Lucie Blvd. - Gatlin Blvd to Darwin Blvd	Utility General	3
14	Port St. Lucie Blvd. - Paar Drive to Alcantarra Blvd	Utility General	3
15	Port St. Lucie Blvd. - Alcantarra Blvd to Darwin Blvd	Utility General	3
16	Prineville Injection Well IW-1 MIT 2020	Utility General	1
17	Melaleuca Blvd. Force Main Improvements	Wastewater Collections	4
18	Northport Force Mains Phase 2	Wastewater Collections	1
19	Northport Force Mains Phase 2	Wastewater Collections	4
20	Southport Lift Station SP-16 Replacement	Wastewater Collections	4



UTILITIES CAPITAL IMPROVEMENT PROJECTS

Date: 10/5/2020
 Page: 1 of 1
 Tech: rtaylor
 MIS GIS #: 0468



CITY OF PORT ST. LUCIE - PRICE INCREASE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Brad Macek
Phone #/Extension: X6400
Fund Number: 448-3314



Project Title: Water Quality Restoration Areas 1-6
Project Number: Y1732
Amount Spent-to-date:

Project Justification

Project Description & Scope: Water Quality Restoration Areas 1-6 - 200 acre water storage impoundment.
Purpose: Policy Directives
City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Grants	\$ 1,200,000	\$ 400,000	\$ 202,276	\$ -	\$ -
Grants	76,900	43,100	115,080	770,400	-
Interfund Transfers	1,285,100	205,867	211,570	513,600	-
Totals	\$ 2,562,000	\$ 648,967	\$ 528,926	\$ 1,284,000	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Maintain Infrastructure	\$ 2,562,000	\$ 648,967	\$ 528,926	\$ 1,284,000	\$ -
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ 2,562,000	\$ 648,967	\$ 528,926	\$ 1,284,000	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
N/A	\$ -	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Brad Macek
Phone #/Extension: X6400
Fund Number: 448-3314

Project Title: Westport Aquifer
Project Number: Y1733
Amount Spent-to-date



Project Justification

Project Description & Scope: Aquifer Storage & Recovery Well at Westport Wastewater Treatment Plant. This is to store reuse.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund Transfers	\$ -	\$ -	\$ -	\$ 2,600,000	\$ -
Totals	\$ -	\$ -	\$ -	\$ 2,600,000	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Maintain Infrastructure	\$ -	\$ -	\$ -	\$ 2,600,000	\$ -
Totals	\$ -	\$ -	\$ -	\$ 2,600,000	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
N/A					
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Brad Macek
Phone #/Extension: X6400
Fund Number: 448-3314

Project Title: Dredging of South Lake @ McCarty Preserve
Project Number: N/A
Amount Spent-to-date:



Project Justification

Project Description & Scope: Increase the storage capacity of the lake per the McCarty Ranch master water supply plan for the future surface water treatment facility.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Grants	\$ 200,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ -
Grants	-	-	-	-	-
Interfund Transfers					
Totals	\$ 200,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Maintain Infrastructure	\$ -	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ -
	200,000	-	-	-	-
Totals	\$ 200,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
N/A					
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Brad Macek
Phone #/Extension: X6400
Fund Number: 448-3314

Project Title: McCarty fka Westport Aquifer Storage & Recovery Well
Project Number: Y1733
Amount Spent-to-date



Project Justification

Project Description & Scope: Aquifer Storage & Recovery Well at Westport Wastewater Treatment Plant

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund Transfers				\$ 2,600,000	\$ -
				-	-
Totals	\$ -	\$ -	\$ -	\$ 2,600,000	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Maintain Infrastructure				\$ 2,600,000	\$ -
				-	-
Totals	\$ -	\$ -	\$ -	\$ 2,600,000	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
N/A					
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Brad Macek
Phone #/Extension: x6400
Fund Number: 448-3310



Project Title: Clear Well & Generator Bldg @ Prineville RO Plant
Project Number: TBD
Amount Spent-to-date:

Project Justification

Project Description & Scope: Clear well and generator building at Prineville RO plant. Clear well needs to be rehabbed due to aging and the generator improvements are to keep up with the expansion within the compound.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Other Financing Sources			\$ 800,000	\$ 8,700,000	\$ -
			-	-	-
Totals	\$ -	\$ -	\$ 800,000	\$ 8,700,000	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Maintain Infrastructure			\$ 800,000	\$ 8,700,000	\$ -
			-	-	-
Totals	\$ -	\$ -	\$ 800,000	\$ 8,700,000	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Brad Macek
Phone #/Extension: x6400
Fund Number: 448-3310

Project Title: Western Raw Water Main
Project Number: TBD
Amount Spent-to-date:



Project Justification

Project Description & Scope: Western raw water main. Water mains to connect the five wells to the JEA water plant in order to maintain permitted capacity at JEA water plant.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund Transfers	\$ 1,150,000	\$ 1,150,000	\$ 3,100,000	\$ -	\$ -
	-	-	-	-	-
Totals	\$ 1,150,000	\$ 1,150,000	\$ 3,100,000	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Maintain Infrastructure	\$ 1,150,000	\$ 1,150,000	\$ 3,100,000	\$ -	\$ -
	-	-	-	-	-
Totals	\$ 1,150,000	\$ 1,150,000	\$ 3,100,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Brad Macek
Phone #/Extension: x6400
Fund Number: 448-3310



Project Title: Lime Plant Rehab
Project Number: TBD
Amount Spent-to-date:

Project Justification

Project Description & Scope: Lime plant rehabilitation. Due to aging. Facility need to rehab to maintain current capacity.
Purpose: Policy Directives
City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund Transfers	\$ 500,000	\$ 1,500,000	\$ -	\$ 500,000	\$ 1,500,000
	-	-	-	-	-
Totals	\$ 500,000	\$ 1,500,000	\$ -	\$ 500,000	\$ 1,500,000

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Maintain Infrastructure	\$ 500,000	\$ 1,500,000	\$ -	\$ 500,000	\$ 1,500,000
	-	-	-	-	-
Totals	\$ 500,000	\$ 1,500,000	\$ -	\$ 500,000	\$ 1,500,000

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Brad Macek
Phone #/Extension: x6400
Fund Number: 448-3310

Project Title: DIW #2 @ Prineville 2.5 mgd
Project Number: N/A
Amount Spent-to-date:



Project Justification

Project Description & Scope: Backup concentrate disposal system for Prineville RO Water Plant.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund Transfers			\$ 7,000,000	\$ -	\$ -
Totals	\$ -	\$ -	\$ 7,000,000	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Maintain Infrastructure			\$ 7,000,000	\$ -	\$ -
Totals	\$ -	\$ -	\$ 7,000,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Brad Macek
Phone #/Extension: x6400
Fund Number: 448-3312

Project Title: Reverse Osmosis
Project Number: TBD
Amount Spent-to-date:



Project Justification

Project Description & Scope: Four Western Reverse Osmosis Floridan Wells. Required due to change in ground water conditions to stay in compliance with FDEP and maintain current capacity.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund Transfers and Reserves	\$ 2,624,000	\$ 2,624,000	\$ 2,624,000	\$ 2,200,000	\$ -
	-	-	-	-	-
Totals	\$ 2,624,000	\$ 2,624,000	\$ 2,624,000	\$ 2,200,000	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Maintain Infrastructure	\$ 2,624,000	\$ 2,624,000	\$ 2,624,000	\$ 2,200,000	\$ -
	-	-	-	-	-
Totals	\$ 2,624,000	\$ 2,624,000	\$ 2,624,000	\$ 2,200,000	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Brad Macek
Phone #/Extension: x6400
Fund Number: 448-3316

Project Title: Floresta Widening from Southbend to Prima Vista
Project Number: TBD
Amount Spent-to-date



Project Justification

Project Description & Scope: Floresta Widening from Southbend to Prima Vista. Relocation of Utility lines due to widening of roadway.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Reserves	\$ 2,000,000	\$ 2,000,000			
	-	-			
Totals	\$ 2,000,000	\$ 2,000,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Construction	\$ 2,000,000	\$ 2,000,000			
	-	-			
Totals	\$ 2,000,000	\$ 2,000,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

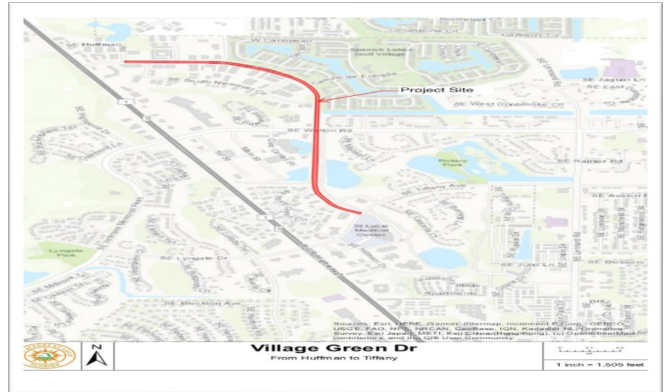
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Brad Macek
Phone #/Extension: x6400
Fund Number: 448-3316



Project Title: Village Green Pkwy - Huffman to Tiffany
Project Number: TBD
Amount Spent-to-date:

Project Justification

Project Description & Scope: Village Green Parkway - Huffman to Tiffany. This is due to Road widening. Relocation of existing 24" and 12" water mains.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Reserves	\$ 135,000	\$ 3,000,000			
	-	-			
Totals	\$ 135,000	\$ 3,000,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Construction of Infrastructure	\$ 135,000	\$ 3,000,000			
	-	-			
Totals	\$ 135,000	\$ 3,000,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Brad Macek
Phone #/Extension: x6400
Fund Number: 448-3316



Project Title: PSL Blvd Phases 1 thru 3
Project Number: TBD
Amount Spent-to-date:

Project Justification

Project Description & Scope: PSL Blvd Phase 1 thru 3 - Phase 1 is Parr to Alcantarra, phase 2 is Alcantarra to Darwin and phase 3 is Darwin to Gatlin. This is due to road widening which required relocation of low pressure main, force main and water main.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund Transfers	\$ 2,000,000	\$ 2,000,000	\$ -	\$ -	\$ 2,000,000
	-	-	-	-	-
Totals	\$ 2,000,000	\$ 2,000,000	\$ -	\$ -	\$ 2,000,000

Capital Project Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Infrastructure Construction	\$ 2,000,000	\$ 2,000,000	\$ -	\$ -	\$ 2,000,000
	-	-	-	-	-
Totals	\$ 2,000,000	\$ 2,000,000	\$ -	\$ -	\$ 2,000,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

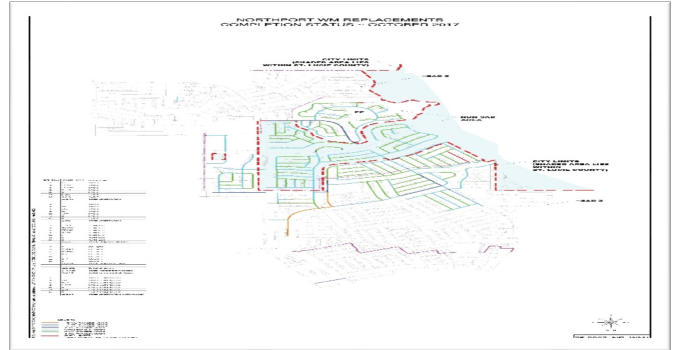
CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Brad Macek
Phone #/Extension: x6400
Fund Number: 448-3316

Project Title: AC Pipe Replacement
Project Number: TBD
Amount Spent-to-date:



Project Justification

Project Description & Scope: AC pipe replacement. To eliminate aging and fragile water mains.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund Transfers	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
	-	-	-	-	-
Totals	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Maintain Infrastructure	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
	-	-	-	-	-
Totals	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

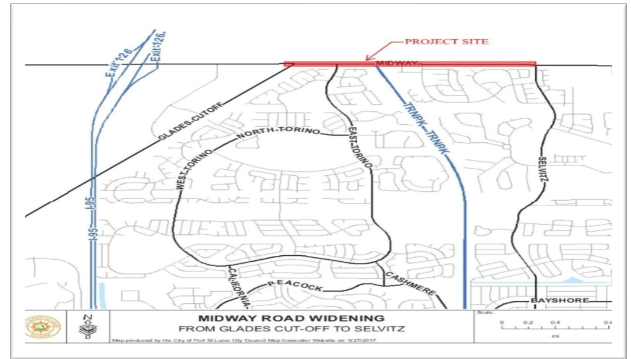
CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Brad Macek
Phone #/Extension: x6400
Fund Number: 448-3316

Project Title: Midway -Selvitz to Glades Cutoff
Project Number: TBD
Amount Spent-to-date:



Project Justification

Project Description & Scope: Midway - Selvitz to Glades Cutoff. This is due to FDOT/county road widening needing relocation of 16" and 12" water main.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Other Financing Sources	\$ -	\$ 700,000	\$ 1,200,000	\$ -	\$ -
	-	-	-	-	-
Totals	\$ -	\$ 700,000	\$ 1,200,000	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Infrastructure Construction	\$ -	\$ 700,000	\$ 1,200,000	\$ -	\$ -
	-	-	-	-	-
Totals	\$ -	\$ 700,000	\$ 1,200,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Brad Macek
Phone #/Extension: X6400
Fund Number: 448-3512



Project Title: Plant Expansion
Project Number:
Amount Spent-to-date:

Project Justification

Project Description & Scope: Upgrade Westport Wastewater Plant.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund Transfer	\$ 27,899,438				
	-				
Totals	\$ 27,899,438	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Maintain Infrastructure	\$ 27,899,438				
	-				
Totals	\$ 27,899,438	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
N/A					
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Brad Macek
Phone #/Extension: x6400
Fund Number: 448-3512

Project Title: Westport
Project Number: TBD
Amount Spent-to-date:



Project Justification

Project Description & Scope: Injection Well #2 at Westport Wastewater Plant. Required as part of the Westport wastewater expansion to 12 mgd.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Reserves	\$ -	\$ 9,000,000	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ -	\$ 9,000,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Infrastructure Construction	\$ -	\$ 9,000,000	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ -	\$ 9,000,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
	\$ -	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

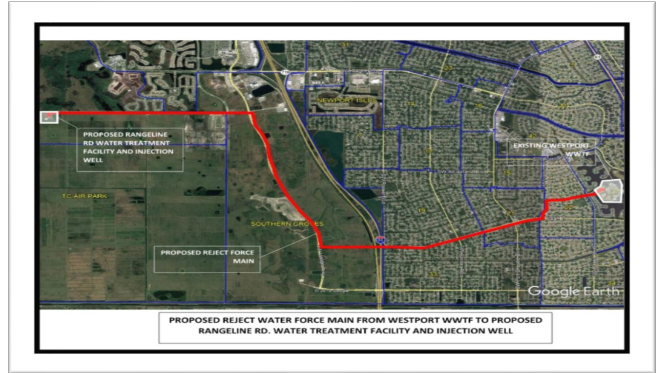
CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Brad Macek
Phone #/Extension: x6400
Fund Number: 448-3512

Project Title: Westport Wastewater Effluent Line
Project Number: TBD
Amount Spent-to-date:



Project Justification

Project Description & Scope: Westport wastewater effluent line. Proposed force main for reject water to be pumped from Westport Wastewater plant to proposed Rangeline Road Water Treatment facility and injection well.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Reserves	\$ 200,000				
	-				
Totals	\$ 200,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Maintain Infrastructure	\$ 200,000				
	-				
Totals	\$ 200,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

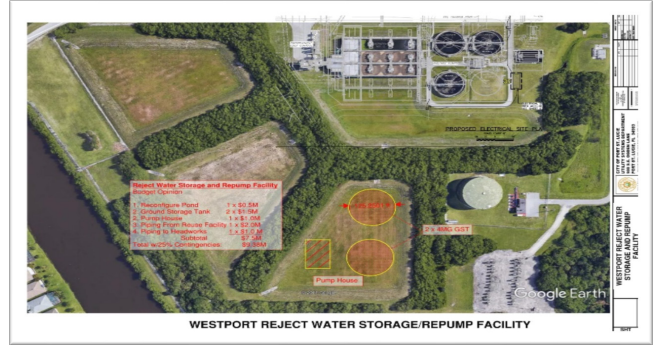
CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Brad Macek
Phone #/Extension: x6400
Fund Number: 448-3512

Project Title: 4 Million Gallon Upset Tanks 1 and 2
Project Number: TBD
Amount Spent-to-date:



Project Justification

Project Description & Scope: Four million gallon upset tanks 1 and 2. FDEP will be mandating that only high disinfected water will be allowed to go down the two Westport injection wells. These tanks are needed to store out of spec effluent until it can be processed through the treatment system again.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Other Financing Sources				\$ 600,000	\$ 6,000,000
				-	-
Totals	\$ -	\$ -	\$ -	\$ 600,000	\$ 6,000,000

Capital Project Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Maintain Infrastructure				\$ 600,000	\$ 6,000,000
				-	-
Totals	\$ -	\$ -	\$ -	\$ 600,000	\$ 6,000,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - PRICE INCREASE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Brad Macek
Phone #/Extension: x6400
Fund Number: 448-3516

Project Title: Tradition Reuse
Project Number:



Project Justification

Project Description & Scope: Reuse line running 1 mile SW of C24 canal south to Glades Wastewater Booster Pump Station. This is to provide reuse to the Western Grove area and possibly Tradition.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund Transfers	\$ 3,100,000				
	-				
Totals	\$ 3,100,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Maintain Infrastructure	\$ 3,100,000				
	-				
Totals	\$ 3,100,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
N/A					
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

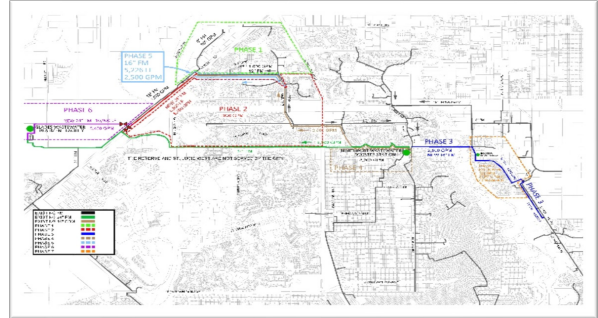
CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Brad Macek
Phone #/Extension: X6400
Fund Number: 448-3516

Project Title: Northport Booster
Project Number: Y1734
Amount Spent-to-date:



Project Justification

Project Description & Scope: Northport Booster Pump Force Main to Glades Wastewater Treatment Plant - Phase 1-6. Allows more flow to be diverted from the Northport service area to be directed to Glades wastewater plant.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Interfund Transfers	\$ 625,000	\$ 150,000	\$ 1,650,000	\$ 210,000	\$ 2,150,500
	-	-	-	-	-
Totals	\$ 625,000	\$ 150,000	\$ 1,650,000	\$ 210,000	\$ 2,150,500

Capital Project Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Maintain Infrastructure	\$ 625,000	\$ 150,000	\$ 1,650,000	\$ 210,000	\$ 2,150,500
	-	-	-	-	-
Totals	\$ 625,000	\$ 150,000	\$ 1,650,000	\$ 210,000	\$ 2,150,500

Impact on Operational Expenditures/Expenses

Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
N/A					
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

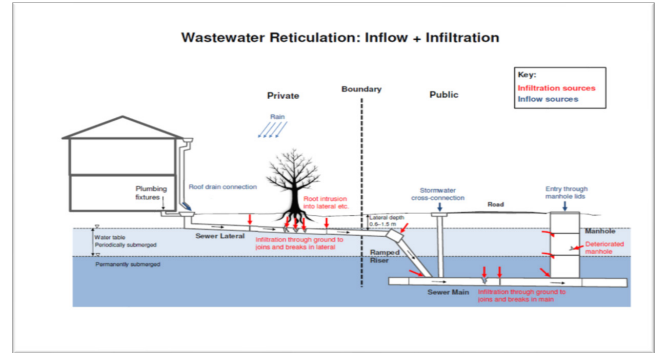
CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Brad Macek
Phone #/Extension: x6400
Fund Number: 448-3516

Project Title: Inflow and Infiltration of Gravity Mains
Project Number: TBD
Amount Spent-to-date:



Project Justification

Project Description & Scope: Inflow and Infiltration of Gravity Mains. Reducing ground water infiltration into sewer system in Southport area due to the age of the system.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Reserves and Other Financing Sources	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
	-	-	-	-	-
Totals	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000

Capital Project Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Infrastructure Construction	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
	-	-	-	-	-
Totals	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Brad Macek
Phone #/Extension: x6400
Fund Number: 448-3516

Project Title: Main to NP-01 Lift
Project Number: TBD
Amount Spent-to-date:



Project Justification

Project Description & Scope: Prima Vista Force Main to NP-01 lift station. To improve the wastewater system by eliminating cascading lift stations.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Reserves			\$ 800,000		
			-		
Totals	\$ -	\$ -	\$ 800,000	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Maintain Infrastructure			\$ 800,000		
			-		
Totals	\$ -	\$ -	\$ 800,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Totals	\$ -	\$ -	\$ -	\$ -	\$ -



“A City for All Ages”



**CITY OF PORT ST. LUCIE
 SUMMARY LISTING OF ALL BUDGETS
 ADOPTED BUDGET - FY 2020-21
 ATTACHMENT "A"**

	2020-21 ADOPTED BUDGET
General Fund - #001	\$ 125,135,898
Road & Bridge Fund - #104	14,444,581
Stormwater Utility Fund - #401	27,181,127
Building Department Fund - #110	10,264,195
Utility Operating Fund - #431	85,273,500
Saints Golf Course Fund - #421	1,764,412
Governmental Finance Fund - #108	5,199,828
Police Impact Fee Fund - #109	1,027,152
Street Lighting Fund - #111	558,130
N.P.D.E.S. Fund - #112	208,362
Neighborhood Stabilization Fund #3 - #114	208,120
Neighborhood Stabilization Fund - #116	476,660
C.D.B.G. Fund - #118	1,580,679
S.H.I.P. Fund - #119	1,299,932
Neighborhood Improvement Fund - #127	1,067,306
Affordable Housing Fund - #128	163,000
CRA Fund - #175	5,384,237
CRA Fund (Southern Grove) - #178	477,578
Medical Insurance Fund - #605	22,618,210
Conservation Trust Fund - #608	170,000
OPEB Trust Fund - #609	2,863,701
Solid Waste Non - Ad Valorem Assessment - #620	21,322,304
General CIP Fund - #301	10,636,938
Road & Bridge CIP Fund - #304	27,166,700
Parks Impact Fee Fund - #305	5,107,193
Parks MSTU CIP Fund - #307	3,550,903
Half-Cent Sales Tax CIP - #310	8,064,576
Utility CIP Fund - Renewal/Replacement - #438	10,127,518
Utility CIP Fund - Connection Fees - #439	9,824,286
Utility Contingency Fund - #440	17,130,051
Water & Sewer Capital Facility Fund - #441	18,531,701
Utilities CIP Fund #448	50,831,693
S.W. Annexation Collection Fund - #115	7,067,000
SAD I Phase I (Special Assessment District) - #120	5,299
SAD I Phase II - #121	6,470
USA 3 & 4 - #122	12,030,473
USA 5,6,7A - #124	45,000
USA #9, SAD - #125	5,008
SW Annexation District #2 SAD - #126	3,094
Economic Development Fund - #141	93,750
South Lennard SAD - #150	298,930
River Point SAD - #151	444,581
Tesoro SAD - #152	4,675,404
Glassman SAD - #153	691,107
East Lake Village SAD - #154	828,879
St. Lucie Land Holding SAD - #155	1,665,000
City Center SAD - #156	1,746,197
Combined SAD - #158	10,688
Torrey Pines Collection Fund - #159	4,135,000
General Obligation Debt Fund - #214	10,482,425
Totals	\$ 533,894,776

ORDINANCE 20-49

AN ORDINANCE ADOPTING THE AD VALOREM MILLAGE RATE FOR THE FISCAL YEAR OCTOBER 1, 2020 TO SEPTEMBER 30, 2021; PROVIDING AN EFFECTIVE DATE.

THE CITY OF PORT ST. LUCIE HEREBY ORDAINS:

Section 1. The ad valorem operating millage rate of \$1,000.00 per real and personal property value as established by the St. Lucie County Property Appraiser is hereby set by the City Council at 4.9807 mills.


Section 2. The FY 2020-21 operating millage is 4.9807 mills, which is greater than the rolled-back rate of 4.7546 by 4.76%.

Section 3. The FY 2020-21 voted debt service millage rate is set at 0.9193 mill.

Section 4. This ordinance shall become effective on October 1, 2020.

PASSED AND APPROVED BY THE City Council of the City of Port St. Lucie, Florida, this 28th day of September, 2020.

CITY COUNCIL
CITY OF PORT ST. LUCIE

BY: 

Gregory J. Oravec, Mayor

ATTEST:



Karen A. Phillips, City Clerk

APPROVED AS TO FORM:



James D. Stokes, City Attorney



ORDINANCE 20-50

AN ORDINANCE ADOPTING THE BUDGET AND MAKING AN APPROPRIATION FOR THE FISCAL YEAR OCTOBER 1, 2020 TO SEPTEMBER 30, 2021; PROVIDING AN EFFECTIVE DATE.

THE CITY OF PORT ST. LUCIE HEREBY ORDAINS:

Section 1. There is hereby adopted the budget of Port St. Lucie, Florida, as reflected in Attachment "A", which is attached hereto and made a part hereof.

Section 2. There is hereby appropriated for the funds of the City of Port St. Lucie, Florida, the sum of \$533,894,776 as the appropriation for the fiscal year October 1, 2020 to September 30, 2021.

Section 3. Any and all expenditures/expenses incurred, and disbursements made on behalf of the City during the period aforesaid, shall not exceed the maximum sums set forth therein for each of the City's funds without the approval of City Council at a duly convened meeting. The City Manager shall have the authority to make transfers between departmental budgets, but this authority does not extend to transfer between funds; provided, however, that except in the case of an emergency, a fund budget may not be exceeded without prior approval of the City Council at a duly convened meeting.

Section 4. This ordinance shall become effective October 1, 2020.

PASSED AND APPROVED BY THE City Council of the City of Port St. Lucie, Florida, this 28th day of September, 2020.

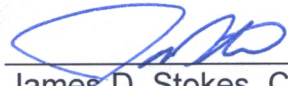


CITY COUNCIL
CITY OF PORT ST. LUCIE

BY: 
Gregory J. Oravec, Mayor

ATTEST:


Karen A. Phillips, City Clerk

APPROVED AS TO FORM: 
James D. Stokes, City Attorney

RESOLUTION 20-R99

A RESOLUTION ADOPTING THE CAPITAL IMPROVEMENT PROGRAM FOR THE CITY OF PORT ST. LUCIE, FLORIDA; PROVIDING AN EFFECTIVE DATE.

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF PORT ST. LUCIE AS FOLLOWS:

Section 1. There is hereby adopted the capital improvement program of the City of Port St. Lucie, Florida, as reflected in Exhibit "A" attached hereto and made a part hereof.

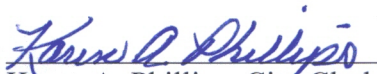
Section 2. This Resolution shall become effective on the 1st day of October 2020.

PASSED AND ADOPTED by the City Council of the City of Port St. Lucie, Florida, this 14th day of September, 2020.

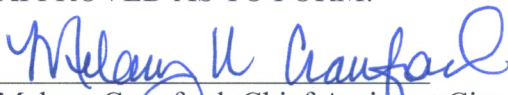
CITY COUNCIL
CITY OF PORT ST. LUCIE

By: 
Gregory J. Oravec, Mayor

ATTEST:


Karen A. Phillips, City Clerk

APPROVED AS TO FORM:


Melany Crawford, Chief Assistant City Attorney
For: James D. Stokes, City Attorney





GLOSSARY OF TERMS

-A-

Abatement - A partial or complete waiver of taxes, service charges or fees imposed by the City for purposes of economic development incentives.

Abbreviations/Acronyms – A list of Abbreviations and acronyms follow the Glossary.

Account - A term used to identify an individual asset, liability, expenditure control, revenue control or fund balance.

Accounting System – A total structure or records and procedures which discover, record, classify, summarize, and report information on the financial position and results of operations of a government or any of its funds, account groups, or organizational components.

Accrual Basis of Accounting - A method of accounting where revenues are recorded when service is given, and expenses are recognized when the benefit is received.

Activity Fees - Recreation - Revenues from fees collected for various programs and activities, including trips, lessons, and sports leagues.

Activity Fees - Recreation Center - Fees collected for all programs held at Recreation Center, including classes, special events and rentals to tax exempt organizations.

Actual VS. Budgeted – Difference between the amounts projected (budgeted) in revenues or expenditures at the beginning of the fiscal year and the actual receipts or expenses which are incurred by the end of the fiscal year.

Actuarial - A person or methodology that makes determinations of required contributions to achieve future funding levels that address risk and time.

Administrative Charge - Allocation of charges in the general fund for administrative support to other

funds.

Administrative Credit - Opposite of administrative charge. Credits in the general fund for administrative overhead charged to other funds

Administrative Fee - County Impact Fee - Fee paid to the City by the county for collecting the county's road impact fee.

Administrative Fee - Education Impact Fee - Fees paid to the City by the School Board for collecting the School Board's impact fee.

Administrative Fee - Police Impact Fee - Fees retained by the City's General Fund as a charge for collecting the Impact Fee from contractors.

Adopted Budget - The proposed budget as initially formally approved by the City Council.

Ad Valorem Tax - A tax levied in proportion to the value of the property which it is levied.

Ad Valorem Taxes - Delinquent - Net collection received from the Tax Collector for real property ad valorem taxes levied for the current year.

Advertising - Provides for advertising and legal notices of various City activities.

Agency Funds – Agency funds are used to account for the assets held as an agent for individuals, private organizations, other governments, and/or other funds or accounts. Agency funds are purely custodial in nature.

Alcoholic Beverage Licenses - Revenue collected by the state from all alcoholic beverages dispensing establishments within the City and reallocated to the City.

Allocate – To set apart portions of budgeted expenditures that are specifically designated to organizations for special activities or purposes.



Amended Budget - The adopted budget as formally adjusted by the City Council.

Amendment – A change to an adopted budget, which may increase or decrease a fund total. The City Council must approve the change.

Americans With Disabilities Act (ADA) – Federal legislation that prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, state and local government services, public accommodations, commercial facilities, and transportation.

Amortization - The reduction of debt through regular payments of principal and interest sufficient to retire the debt instrument at a predetermined date known as maturity.

Annexation - The process by which a municipality, upon meeting certain requirements, expands its incorporated limits.

Animal Control - Citations - Revenue derived from citations to citizens violating the City's Animal Control Ordinances.

Animal Control - Dog Licenses - Revenue derived from issuance of pet licenses by the City.

Animal Control - Pet Retrieval Fee - Revenue collected for retrieving an animal apprehended by the Animal Control Department.

Animal Control - PSL Animal Education - That portion of the revenues from animal control citations that is dedicated toward education of the Animal Control Division staff.

Appraised Value - To make an estimate of value for the purpose of taxation.

Appropriation - A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended.

Approved Positions - Employee positions which are approved in the adopted budget. Positions are to be filled during the year.

Arbitrage – In government finance, the most common occurrence of arbitrage involves the investment of the proceeds from the sale of tax-exempt securities in a taxable money market instrument that yields a higher rate, resulting in interest revenue in excess of interest costs.

Assessed Property Valuation - A valuation set upon real estate or other property by a government as a basis for levying taxes.

Assets - Resources owned or held by a government, which have monetary value.

Assessment - The process for determining values of real and personal property for taxation purposes.

Attrition - A method of achieving a reduction in personnel by either not filling a position that is open, redeveloping a position, transferring, retirement or means other than laying off.

Audit - A methodical examination of utilization of resources. It is concluded in a written report of its findings, an audit is a test of management's accounting system to determine the extent to which internal accounting controls are both available and being used.

-B-

Balanced Budget - A balanced budget occurs when the total sum of money a government collects in a year is equal to the amount it spends on goods, services, and debt interest.

Basis of Accounting – The methodology and timing of when revenues and expenditures are recognized in the accounts and reported in the financial statements.

Benefits - Payments to which participants may be entitled under a pension plan, including pension benefits, death benefits, and benefits due on termination of employment



Board of Adjustment and Appeal - Revenues collected as a result of a fine imposed by the Contractor Licensing Board.

Bond - A written promise, generally under seal, to pay a specified sum of money called the face value, at a fixed time in the future called the date of maturity and carrying interest at a fixed rate, usually payable periodically.

Bond Indenture – The formal agreement between a group of bond holders, acting through a trustee, and the issuer as to the term and security for the debt.

Bond Rating - In rating municipalities for the issuance of general obligation debt, credit rating agencies (Standard & Poor's, Moody's and Fitch) consider factors that are regarded as especially relevant to a government's 'capacity and willingness' to repay its debt. (a.) the local economic base, including local employment, taxes, and demographics (for example: age, education, income level, and skills of the local population); (b.) the financial performance and flexibility, including accounting and reporting methods, revenue and expenditure structure and patterns, annual operating and budgetary performance, financial leverage and equity positions. Budget and financial planning, and contingency financial obligations, such as pension liability funding; (c.) debt burden; and (d.) administration, including local autonomy and discretion regarding financial affairs, background and experience of key administrative officials, and frequency of elections.

Bond ratings impact the interest rate and the cost of debt service in the operating budget. It is a grade given to bonds that indicates their credit quality. Private independent rating services provide these evaluations of a bond issuer's financial strength, or its ability to pay a bond's principal and interest in a timely fashion. Also see CREDIT RATING.

Bond Refinancing – The issuance of bonds to obtain better interest rates and / or bond conditions by paying off older bonds.

Budget - A plan of financial operation for a specified

time embodying an estimate of proposed expenditures and the proposed means of financing them. The term "budget" is used in two senses in practice - the financial operational plan presented to the appropriating body for final adoption or the plan that has received final approval by that body. It is usually necessary to specify whether the budget referred to is preliminary and tentative or whether it is the plan finally approved by the governing body.

Budget Amendment - The process, by which unanticipated changes in revenue or expenditures are made a part of the budget, thereby amends the budget. These changes require City Council approval.

Budget Calendar - The schedule of essential dates or milestones, which the City follows in the preparation, adoption, and administration of the budget.

Budget Deficit - Amount by which the government's budget outlays exceed its budget receipts for a given period, usually a fiscal year.

Budget Document - The official written statement prepared in order to present a comprehensive financial program of an organization. A budget document serves as 1.) a policy document; 2.0 an operation guide; 3.) a financial plan; and 4.) a communications device.

Budget Hearing – A public hearing conducted by City Council to consider and adopt the annual budget.

Budget Message - A general discussion of the proposed budget as presented in writing by the budget-making authority to the legislative body.

Budget Ordinance - The official enactment, by City Council to legally authorize City staff to obligate and expend resources.

Budget Transfer - The process by which approved budget dollars may be reallocated between line item expenditures within the same fund and department to cover unforeseen expenses.



Budgetary Control - The control or management of a government in accordance with an approved budget for the purpose of keeping expenditures within the limitation of available appropriations and available revenues.

Building Department Fund - To account for the revenues and expenditures associated with the protective inspections provided by the building department.

Building Permits - Revenues derived from issuance of building permits prior to construction with the City of Port St. Lucie.

-C-

Cable TV Franchise - Franchise Tax levied on Cable Television Company.

Capital Asset - Assets of significant value and having a useful life of several years. Capital assets are also called fixed assets.

Capital Budget - A plan of proposed capital outlays, and the means of financing them for the current fiscal period. It is usually part of the current budget but may also be a multi-year plan.

Capital Improvement Fund - A fund used to account for the acquisition of major capital equipment and facilities. To be accounted for in such funds, expenditure must be fixed asset in nature requiring a useful life of a minimum of one year and a minimum cost of twenty-five thousand dollars (\$25,000). The funding resources include general tax revenue, interest income, bond proceeds, and transfers from other funds.

Capital Improvement Project(s) - A five-year plan for those expenditures anticipated within the City's capital improvement funds. It sets forth each project and its contemplated cost and proposes the financing of the listed projects. The plan gives the City a look into the future and allows for long range financial planning.

Capital Improvement Road and Bridge Fund - To account for revenues and expenditures associated with major road and culvert improvements, including the annual street-resurfacing program. The funding resources include general tax revenues, interest income, bond proceeds, and transfers from other funds.

Capital Outlay - Expenditures made within an operating fund that result in the acquisition of fixed assets, requiring a cost of five thousand dollars (\$5,000) but not exceeding thirty-five thousand dollars (\$35,000.00).

Capital Project - Major construction, acquisition, or renovation activities which add value to a government's physical assets or significantly increase the useful life.

Capitalized Interest - When interest cost is added to the cost of an asset and expensed over the useful life of the assets.

Cash Carryforward - Fund balance to be used as a funding source.

Certificate of Participation - Financing in which an individual buys a share of the lease revenues of an agreement made by a municipal or governmental entity, rather than the bond being secured by those revenues.

Certification, Copy, Research - Revenue from collection of fees for certification and copies for public's use and for researching items for the public.

Charrette - A public input and design workshop used by planners in project design and formulations. The charrette provides a forum for ideas and offers the unique advantage of giving immediate feedback to the planners while giving mutual authorship to the plan by all who participate.

Charter - A written instrument that creates and defines powers, rights and privileges for a specific jurisdiction or organization: a city's constitution.

City Center Special Assessment District Collection



Fund - To account for revenues and expenditures associated with City's program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the City Center Special Assessment District.

Cigarette Tax - Revenue from cigarette sales received by the state and proportionately shared with the City.

City Center Capital Improvement Fund - To account for the financial resources and expenditures associated with the construction of the infrastructure, water and sewer expansion of the City Center Project.

Commissions - Vending Machine - Commissions collected from vending machine sales.

Communications - Provides funds for communication expenses, such as mobile radios and airtime for City vehicles.

Communications Service Tax Simplification Law - Law created by Florida Legislature to combine communications services revenues with a two-tiered tax composed of State and local-option tax.

Community Development Block Grant (C.D.B.G.) Fund - A fund established for tracking the financial activities of this federal entitlement block grant. Cities with population over 50,000 receive the entitlement money, which can be used for a number of municipal projects such as community service, infrastructure improvements, and housing for low-income residents.

Community Redevelopment Agency - To account for revenues and expenditures of the Community Redevelopment Agency established for the purpose of improving the economic and social conditions within a specific boundary.

Community Redevelopment Area (CRA) - Under Florida Law (Chapter 163, Part III), local governments are able to designate areas as Community Redevelopment Areas when certain conditions exist.

Since all the monies used in financing CRA activities are locally generated, CRA's are not overseen by the state, but redevelopment plans must be consistent with local government comprehensive plans. Examples of conditions that can support the creation of a Community Redevelopment Area include, but are not limited to: the presence of substandard or inadequate structures, a shortage of affordable housing, inadequate infrastructure, insufficient roadways, and inadequate parking,

Competency Cards - Revenue derived from annual renewal of city issued certificates of competency.

Comprehensive Annual Financial Report - This official annual report presents the status of the City's finances in a standardized format. The CAFR is organized by fund and contains two basic types of information: a balance sheet that compares assets with liabilities and fund balance; and an operating statement that compares revenues and expenditures.

Confiscated Property - Revenues collected from the sale of merchandise confiscated by the Police Department.

Conservation Trust Fund - To account for revenues and expenditures from developers and interest income for conservation issues of the City.

Contingency - A budgeted reserve set-aside for possible emergencies, revenue shortfalls, or unforeseen expenditures not otherwise budgeted for.

Contractual Services - Services provided by outside vendors that have contractual agreements with the City of Port St. Lucie.

Contributions and Donations - Contributions for the general use of the City.

Contributions - Recreation - Contributions to be used for Recreation Programs.

Cost-of-Living Adjustment (COLA) - An increase in salaries to offset the adverse effect of inflation on compensation.



Computer Aided Design and Drafting (CADD) System – A computer system with input-tools for the purpose of streamlining drafting, documentation and design processes.

Contractual Services – Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include maintenance agreements, courier services, and temporary help.

Cost-of-living Adjustment (COLA) – An increase in salaries to offset the adverse effect of inflation on compensation.

County Occupational Licenses - Share of revenue derived from issuance of business licenses by the County.

Court Fees - Jury duty payments to City employees, which are assigned to the City due to the policy of paying the employee's regular salary.

Court Fines - Fines collected from traffic offenses and misdemeanors.

Credit Ratings - A credit rating is the opinion of the rating agencies regarding the general creditworthiness of the government in question. The rating is a function of risk factors to which the government is subject. A rating in of itself does not imply any form of a recommendation by the ratings agency. It is simply an objective evaluation of the government and its ability to meet the obligations of the security as well as its ability to repay the debt. The credit rating process involves a legal, quantitative, and qualitative analysis. The assigned ratings influence the cost of borrowing for the government.

Crosstown Parkway Capital Improvement Fund - To account for the financial resources and expenditures for land acquisition, design and construction of the river crossing project.

Culture and Recreation – Cost incurred in providing and maintaining cultural and recreational facilities and activities for citizens.

Culverts - Fees charged to residential and commercial developers for the inspection of grading and culvert pipe placement to ensure the integrity of the drainage system.

-D-

Debt - Money or other property lent or borrowed and that must be repaid or returned. Debt may be outstanding for a short term (one year or less) or for a long term (one year or more).

Debt Millage – The portion of the millage required to pay principal and interest on voter approved bonds. This millage fluctuates annually based on the property values and debt payable.

Debt Proceeds - Bonds - Funds available from the issuance of Bonds.

Debt Service - The City's obligation of principal and interest payments required to retire bonds and other debt instruments used as a financing source.

Debt Service Funds - To account for the accumulation of resources for, and the retirement of, general long-term debt principal and interest.

Deficit - The excess of liabilities over assets-or expenditures over revenues- in a fund over an accounting period.

Department - The basic organizational unit of the City, which is functionally unique in its services.

Depreciation - The decrease in value of physical assets due to use and the passage of time.

Derivative - A derivative is a financial contract which derives its value from the performance of another entity such as an asset, index, or interest rate, called the "underlying".

Designations - A portion of fund balance earmarked for specific appropriations.

Distinguished Budget Presentation Program - A voluntary program administered by the Government



Finance Officers Association to encourage governments to publish efficiently organized and easily readable budget documents and to provide peer recognition and technical assistance to the fiscal officers preparing them.

Division - A unit of organization that is comprised of a specific operation within a functional area. Departments may contain one or more divisions.

Donations - Fireworks - Donations toward the annual July 4th Fireworks display.

-E-

East Lake Village Special Assessment District Collection Fund - To account for revenues and expenditures associated with City program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the East Lake Village Special Assessment District project.

Economic Development Fund - to account for revenues and Expenditures associated with development that stimulates the economy.

Effectiveness - The degree to which goals, objectives and outcomes are achieved.

Efficiency - A measurement of an organization's performance based on operational outputs as measured by comparison of production with cost.

Elections - Fees paid to the City by political candidates to register themselves for upcoming elections.

Electric Franchise - Franchise Tax levied on Florida Power and Light.

Electricity - Provides for electrical services.

Encumbrances - The commitment of appropriated funds to purchase an item or service. Purchase orders are used to encumber which commits funds for future expenditures. Encumbrances outstanding at year-end are reported as reservations of fund balance and will not constitute expenditures or liabilities in the upcoming fiscal year.

Enterprise Fund - A fund established to finance and account for operations (1) that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public On a continuing basis be financed or recovered primarily through user charges.

Evaluation and Appraisal Report (EAR) - The EAR is a required part of the State growth management process and could be generally defined as a mechanism for determining whether the goals, objectives, and policies of the City's Comprehensive Management Plan are being met, and if not, what changes are in order. State Statute requires each local government to evaluate its Comprehensive Plan. This requirement is found in Local Government Comprehensive Planning and Land Development Regulations Act, often referred to as the "Growth Management Act." The EAR is required every seven years but must be adopted according to a schedule determined by the Florida Department of Community Affairs.

Exemption - A reduction to the assessed value of property. The most common exemption is the \$25,000 homestead exemption allowed if the owner uses the property as the principal residence. There are other exemptions for disability, government owned and non-profit owned property.

Expanded Services - That portion of a department expenditure budget that provides funding for new programs and services, which is associated with increasing the level of service to the citizens.

Expenditures - Decreases in net financial resources. Expenditures include current operating expenses, which require the current or future use of net current assets and/or debt service.

Expenses - Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures.



-F-

Federal Grant - D.A.R.E. - Revenue from the Federal Government's program funding part of the City's D.A.R.E. school resource officers.

Financial Policy - The City's policy with respect to taxes, spending and debt management as they relate to government services programs, and capital investments.

Fines & Forfeitures - Consists of a variety of fees, fines and forfeitures collected by the State Court System, including bail forfeitures, garnishments, legal defender's recoupment and juror/witness fees.

Fiscal Year - The twelve- (12) months starting October 1st through September 30th to which its annual operating budget applies. At the end of each fiscal year, the City determines its financial position and the results of its operations.

Five-Year Capital Plan - A plan for capital expenditures to be incurred each year over a five-year period to meet capital needs arising from the long-term work program or other capital needs. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the resources estimated to be available to finance the projected expenditures.

Fixed Assets - Assets of a long-term character which are intended to continue to be held or used. Generally, to be classified as a fixed asset, expenditure must have a useful life of a minimum of one year and a minimum cost of five hundred dollars (\$500.00).

Fleet - The vehicles owned and operated by the City.

Forfeiture - The automatic loss of property, including cash, as a penalty for breaking the law, or as compensation for losses resulting from illegal activities. Once property has been forfeited, the City may claim it, resulting in confiscation of the property.

Franchise Fee - Charges to utilities for exclusive/non-exclusive rights to operate within municipal boundaries. Examples are electricity, telephone, cable television and solid waste.

Full-Time Equivalent (FTE) - Number of positions calculated on the basis that one FTE equates to a 40-hour workweek for twelve months. For example, two part-time positions working 20 hours for twelve months also equals one FTE.

Fund - A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes within, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

Fund Balance - The fund equity of government funds and trust funds.

Fund Transfer - A budgeted transfer of funds to another fund. The three in the account code designates the fund number.

-G-

General Fund - The general operating fund of the City. It is used to account for most of the financial resources as well as most of the operating services of the General Government.

General Obligation Bonds - Bonds of which the full faith and credit of the issuing government are pledged.

Generally Accepted Accounting Principles (GAAP) - Uniform minimum standards of, and guidelines for financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define accepted accounting practices at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provide a standard by which to



measure financial presentations.

Geographic Information System (GIS) – A system used to capture, manage, analyze and display all forms of geographically referenced information. Displayed information include street, neighborhood, and planning district levels.

Glassman Special Assessment District Collection Fund - to account for revenues and expenditures associated with City program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the Glassman Special Assessment District project.

Goal - A statement of broad direction, purpose, or intent based on the needs of the community.

Government Finance Officers Association (GFOA) - An association of public finance professionals that was founded to support the advancement of governmental accounting, auditing, and financial reporting. The GFOA has played a major role in the development and promotion of GAAP for state and local governments since its inception and sponsors the Certificate of Achievement for Excellence in Financial Reporting Program and the Distinguished Budget Presentation Awards Program.

Golf Course Fund - To account for the operation of the Saints at Port St. Lucie Golf Course.

Governmental Accounting - The composite of analyzing, recording, summarizing, reporting and interpreting the financial transactions of governmental units and agencies.

Governmental Accounting Standards Board (GASB) – The ultimate authoritative accounting and financial reporting standard setting body for State and Local Governments.

Governmental Finance Corporation Fund - To account for specific revenues and expenditures associated with the not-for-profit corporation established to assist the City in acquiring and constructing various governmental projects

consisting of real and/or personal property.

Governmental Funds - General, Special Revenue, Debt Service, and Capital Project funds.

Granicus – Streaming media for Government.

Grant - A contribution by one governmental unit to another. The contribution is usually made to aid in the support of a specified function.

-H-

Health & Life Insurance - Provide for benefits for health, accidental death, dismemberment, life insurance, and long-term disability for full-time employees.

Homestead Exemption - Pursuant to the Florida State Constitution, the first \$25,000 of assessed value of a home which the owner occupies as principal residence is exempt from the property tax.

-I-

I.R.S.C. Services - Fees paid to the City from Indian River State College for the use of the City's facility and/or equipment for the purpose of police training.

Impact Fees - Set aside fees collected from citizens and developers for infrastructure adjustments to the community. Monies to be used as the development further impacts the municipality.

Improvements other than Buildings - Provide for any capital improvements for the City.

Inflation - A rise in price levels caused by an increase in available funds beyond the proportion of available goods.

Infrastructure - Public domain fixed assets including roads, bridges, curbs, gutters, sidewalks, drainage systems, lighting systems and other items that have value only to the City.

Insurance - Provides for City insurance protection for general liability, auto, and property.



Interfund Transfers - Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended.

Intergovernmental Revenue - Revenue received from or through the Federal, State, or County Government. These include Cigarette Tax, State Revenue Sharing, Alcoholic Beverage Tax, and Sales Tax.

Interlocal - School Resource Officer - Revenues collected from St. Lucie County for reimbursement of half the salary cost of the City's School Resource Officers.

Interlocal Agreement - A contractual agreement between two or more governmental agencies.

Interest - Ad Valorem Taxes - Interest collected on delinquent Ad Valorem Taxes.

Interest - Checking - Interest collected on a checking account.

Interest - Investments - Interest collected on invested funds.

Interest - Police Building Reserve Fund - Interest collected on the required reserve fund on the Police/Administration Building debt.

Interest - Tax Collections - Interest collected on late assessment payments.

Interest - State Board of Administration - Interest collected on invested funds.

Internal Service Fund - A fund established to account for an entity which provides goods and services to other City entities and charges those entities for the goods and services provided.

Investments - Most commonly, securities are held for the production of revenues in the form of interest and dividends. The term does not include fixed assets used in government operations.

-L-

Law Enforcement Impact Fee Fund - to account for the proceeds and expenditures associated with law enforcement impact fees charged against new construction and used to fund the equipment and capital needs of new police officers required as a result of community growth.

Lease - Sportsman Park - Revenue resulting from the annual lease of a City park to St. Lucie County.

Liabilities - Debt or other obligations arising in the past, which must be liquidated, renewed or refunded at some future date.

Lighting District Fund - To account for the revenues and expenditures of residential street lighting districts.

Licenses and Permits - Revenues derived from the issuance of local licenses and permits.

Local Option Gas Tax - Revenues resulting from an additional six cents local tax on gasoline sales in St. Lucie County. These collected revenues are shared with the County and the City of Fort Pierce.

-M-

Machinery & Equipment - Provides for purchase of machinery and equipment for City or Government use.

Mandate - A requirement from a higher level of government that a lower level of government perform a task in a particular way or standard.

Maps and Publications - Revenue collected through the sale of maps and publications.

Memberships, Dues, Subscriptions, Books - Provides for memberships fees, dues, subscriptions, and publications of professional organizations.

Mill - A taxation unit equal to one dollar of tax obligations for every \$1,000 of assessed valuation of property.



Millage - The tax rate on real property based on \$1.00 per \$1,000 of assessed property value.

Miscellaneous Revenue - Those revenues that are small in value and not individually categorized.

Miscellaneous Revenue - Workman's Compensation - Reimbursements from the Workman's compensation program for salaries which the City expended.

Mission Statement - The statement that identifies the particular purpose and function of a department.

Mobile Home Licenses - Revenue collected by the state from all mobile home licenses in the City and reallocated to the City

Modified Accrual Basis - The basis of accounting under which revenues are recognized when measurable and available to pay liabilities and expenditures are recognized when the liability is incurred except for interest on long-term debt which is recognized when due, and the noncurrent portion of accrued vacation and sick leave which is recorded in general long-term debt. The General Fund and Debt Service Fund budgets are prepared on the modified accrual basis of accounting except that encumbrances are treated like expenditures.

Municipal Code - A collection of laws, rules and regulations that apply to the City and its Citizens.

Municipal Services Taxing Unit (MSTU) - An MSTU is a special taxing district authorized by the State Constitution Article VII and the Florida Statutes 125.01. The MSTU is a legal and financial mechanism for providing specific services and/or improvements to a defined geographical area. An MSTU may levy ad valorem taxes without a referendum. An MSTU may also use assessments, service charges or other revenue to provide resources.

-N-

National Pollution NPDES Fund - To account for the revenues and expenditures to comply with the state and federal regulations placed upon the City by EPA with the clean water act.

Neighborhood Stabilization Program Grant Fund - To account for revenues and expenditures provided by the Federal Grant program which are used to acquire, rehabilitate, demolish and redevelop foreclosed and abandoned residential properties in order to help stabilize neighborhoods.

Nondepartmental Expenses - Fund expenses which are not directly related to an individual department.

-O-

Object Code - Unique identification number and title for an expenditure category. It represents the most detailed level of budgeting and recording of expenditures; often referred to as "line item".

Objective - Something to be accomplished in specific well-defined and measurable terms and that is achievable within a specific time frame.

Occupational Licenses - Delinquent - Delinquency Fee collected from the issuance of late business licenses by the City.

Office Supplies - Provide for the purchase of office supplies.

Operating Budget - A budget for general revenues and expenditures such as salaries, utilities, and supplies.

Operating Expenses - Fund expenses that are ordinary, are reoccurring in nature and that are directly related to the fund's primary service activities.

Ordinance - A formal legislative enactment by the City that carries the full force and effect of the law within corporate boundaries of the City unless in conflict with any higher form of law, such as state or federal.



Other Financing Source - Road Bonds - Funds available from the issuance of a bond series backed by the pledge of Local Option Gas Tax revenue.

Other Land Sales - Savannas - Proceeds from the sale of a land parcel adjacent to the savannas.

Other Post-Employment Benefits (OPEB) - Legal trust fund having been established to account for the collection of assets to be expended for medical coverage for retired employees up to the age of Medicare eligibility

Outcomes - Quality performance measures of effectiveness and of achieving goals (e.g., customer satisfaction, awareness level, etc.)

Outputs - Process performance measures of efficiency and productivity. (e.g., per capita, expenditures, transactions per day, etc.)

Overtime - Provide for compensation for any overtime throughout the year, at one and one-half times the regular salary.

-P-

Parks Capital Improvement Fund - To account for specific revenues and expenditures associated with the acquisition of parks and construction of major capital parks improvements.

Parks and Recreation User Fees - Fees collected for reserving specific areas of a park for a specified time and use.

Parks MSTU Capital Improvement Fund - To account for specific ad-valorem revenues and expenditures associated with the Parks and Recreation improvement projects.

Paving and Drainage Permit - Revenue derived from issuance of permits allowing for "on site" paving and/or drainage systems for commercial developments.

Peacock and Lowry Combined Special Assessment District Collection Fund - To Account for revenues and expenditures associated with the City's program

of assessing benefiting properties for the cost of roadways, drainage facilities and water and sewer extensions and improvements within the special assessment district.

Pension Fund - The Pension fund accounts for the accumulation of resources to be used for retirement benefit payments to the City's employees.

Per Capita - A measurement of the proportion of some statistic to an individual resident determined by dividing the statistic by the current population.

Performance Indicators – Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs.

Performance Measures - Data collected to

determine how effective and/or efficient a program is in achieving its objectives.

Permit Revenue - Fees imposed on construction related activities and for the acquisition of other nonbusiness permits.

Personal Services - A general category of operating expenses that includes salaries, wages, pensions, health insurance and other fringe benefits.

Plans Review Fee - Fees earned by the City for the review of construction plans.

Police Education - Portion of traffic violation fines collected and reserved by the state law for police education, placed in escrow until educational needs are identified, then transferred to this account.

Police Services - Revenue from charges derived from the employment of off-duty police officers by private agencies for crowd or traffic control.

Professional and Occupational Licenses - Revenues derived from issuance of business licenses by the City.

Professional Services - Provides for professional services/retainers.



Program Budget - A budget with expenditures that are based primarily on programs of work. Each individual program is established as a separate cost center.

Property Appraiser - The elected county official responsible for setting property valuations for tax purposes and for preparing the annual tax roll.

Property Taxes - Used to describe all revenues received in a period from current taxes, delinquent taxes, penalties, and interest on delinquent taxes. Property taxes are levied on both real and personal property according to the property's valuation and tax rate.

Proprietary Fund - Enterprise and internal service funds that are similar to corporate funds, in that they are related to assets, liabilities, equities, revenues, expenses, and transfers determined by business or quasi-business activities.

Public Hearing - a noticed meeting (per statute and/or ordinance) relating to legal action by a

government; usually requires that the public must be heard before action is taken.

-Q-

Quality - Excellence, as defined by the customer.

-R-

Radon Surcharge - Administrative Fees earned by the City for the collection of the county's Radon Gas testing fee.

Real Estate Revolving Fund - To account for revenues and expenditures associated with the purchase and resale of land for the cities immediate and future needs.

Recreation Center Rentals - Fees collected for rental of Recreation Center to any non-tax-exempt group/person, for their personal use.

Referendum - Presenting an issue to the voters of the City where a majority of voters decide on the issue.

Refund of Prior Year Expenditures - Revenue as a result of prior year expenditure being refunded.

Regular Salaries - Provide for compensation for full-time, permanent employees.

Reserve - (1) An account used to earmark a portion of a fund balance to indicate that it is not appropriate for expenditure and (2) an account used to earmark a portion of fund equity as legally segregated for a specific future use.

Resolution - A legislative act by the City with less legal formality than an ordinance.

Restitution - Revenues collected in payment for damage to City property.

Retained Earnings - An equity account reflecting the accumulated earnings of an Enterprise Fund.

Revenues - (1) Increase in governmental fund type net current assets from other than expenditure refunds and Governmental Accounting (NCGA) Statement 1, general long-term debt proceeds and operating transfers-in are classified as "other financing sources" rather than revenues. (2) Increases in propriety fund type net total assets from other than expense refunds, capital contributions, and residual equity transfer. Under NCGA statement 1, operating transfers-in is classified separately from revenues.

River Point Special Assessment District Collection Fund - To account for revenues and expenditures associated with City program of assessing benefiting properties for the cost of financing roadways and water and sewer extensions and improvements within the River Point Special Assessment District Project.

Road and Bridge Fund - To account for specific revenues such as gasoline tax and state-shared revenues and expenditures associated with the maintenance and repair of the City's roads and bridges.



Rolled-Back Rate - The operating millage rate required to raise the same ad valorem tax revenues as were levied in the prior year, exclusive of new construction, additions to structures, deletions and property added, i.e. annexations.

-S-

Sales Tax - Tax imposed on the taxable sales of all final goods.

Scrap and Surplus sales - Revenues resulting from the sale of Scrap and/or surplus assets of the City.

Service Charge - NSF Checks - Service charges collected as allowed by City ordinance due to NSF checks passed to the City.

Sign Permits - Revenue derived from issuance of sign permits for new signs being erected on business properties.

Solicitor Permits - Revenue derived from issuance of solicitation permits.

Special Assessment - A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

Special Event Permits - Revenue derived from issuance of permits for special events held within the City.

Special Revenue Funds - Funds used to account for revenue derived from specific external sources to be used for specific restricted types of activities.

St. Lucie Land Holding Special Assessment District Collection Fund - To account for revenues and expenditures associated with City's program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the St. Lucie Land Holding Special Assessment District Project.

State Housing Initiative Partnership (S.H.I.P.) Fund - A fund established for the purpose of tracking the financial activities of a state grant used for assisting low income households with down payment and rehabilitation costs.

State Revenue Sharing - Revenue received by the state and proportionately shared with the City.

State Sales Tax (1/2 cent) - One-half of the one-cent sales tax increase (from 4 cents to 5 cents) effective May 1, 1982. Tax collected by the counties is divided between that county and the cities within the county based on population ratio.

Stormwater Utility Fees - Revenues earned from the annual fee charged to property owners for stormwater management.

South Lennard Road Special Assessment District Collection Fund - To account for revenues and expenditures associated with City program of assessing benefiting properties for the cost of financing roadway and water and sewer extensions and improvements within the South Lennard Road project.

Southwest Annexation Special Assessment District No. 1 - To account for revenues and expenditures associated with the City's program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the Southwest Annexation special assessment district.

Street Lighting Fund - to account for the revenues and expenditures of residential street lighting districts.

-T-

Tax Incremental Finance District (TIF) - An economic development tool used to provide improvements such as demolition of buildings, infrastructure improvements, or infrastructure extensions to businesses. The district captures the added tax value of all taxing jurisdictions and uses the added value to pay for improvements.

Tax Levy - The total amount to be raised by general property taxes for purposes specified in the Tax Levy



Ordinance.

Tax Roll - The official list showing the amount of taxes levied against each taxpayer or property.

Telephone Franchise - Franchise Tax levied on Southern Bell Telephone and Telegraph Company.

Tennis, Basketball, Shuffleboard Lights - Revenues collected for light usage.

Tesoro Capital Improvement Fund - To account for the financial resources and expenditures associated with the construction of the project.

Tesoro Special Assessment District Collection Fund - To account for revenues and expenditures associated with the City's program of assessing benefiting properties for the cost of financing roadways, drainage facilities, communications, public safety, re-use irrigation and water and sewer

extensions and improvements within the Tesoro Assessment District project.

Trial Balance - A list of the balances and the accounts in a ledger kept by double entry with the debit and credit balances shown in separate columns. If the totals of the debit and credit columns are equal or their net balance agrees with a control account, the ledger from which uses total expenditures and transfers to other funds that decreases net financial resources.

Trim Notice - "True rate in Millage," a tentative tax notice sent to all property owners in August to provide information reflecting tentatively adopted millage rates.

Trust Fund - Return of pension contributions from the insurance company for those employees who terminate before becoming fully vested.

Truth in Millage - The Florida Truth in Millage Act (TRIM) serves to formalize the property tax levying process by requiring a specific method of tax rate calculation, form of notice, public hearing requirements and advertisement specifications prior

to the adoption of a budget tax rate.

The effect of TRIM is to inform taxpayers that their property taxes are changing (up or down), the cause (a change in the assessed value of their property and/or an increase in the proposed spending level) and how the proposed new tax rate compares to the rate that would generate the same property tax dollars as the current year (the "rolled back" rate).

-U-

Unemployment Insurance - Provides for City-paid employee benefits for unemployment insurance.

User Fees - Charges for expenses incurred when services are provided to an individual or group and not the community at large. The key to effective utilization of user fees is being able to identify specific beneficiaries of services and then determine the full cost of the service they are consuming.

Uses - Total expenditures and transfers to other funds that decrease net financial resources.

Utility Service Tax - Taxes levied on consumer consumption of utility services provided in the City. The tax is levied as a percentage of gross receipts.

-V-

Valuation - The dollar value of property assigned by the County Property Appraiser.

Variable Rate - A rate of interest subject to adjustment.

Violation Alarm Permit - Revenues collected as a result of violation of the local alarm ordinance.

Violation of Local Code - Revenues collected from violators of local codes.

-W-

Water - Provides for water service.

Water & Sewer Assessment Collection Fund - SAD 1, Phase I - To account for the revenues and expenditures associated with City's program of assessing benefiting properties for the cost of financing water and sewer extensions and



improvements in Special Assessment District I, Phase I.

Water & Sewer Assessment Collection Fund - SAD 1, Phase II - To account for revenues and

expenditures associated with City's program of assessing benefiting properties for the cost of financing water and sewer extensions and improvements in Special Assessment District I, Phase II.

Water & Sewer Assessment Collection Fund - USA 3 & 4 - To account for revenues and expenditures associated with City's program of assessing benefiting properties for the cost of financing water and sewer extensions and improvements in Utility Service Areas 3 & 4.

Water & Sewer Assessment Collection Fund - USA 5, 6 & 7A - To account for revenues and expenditures associated with City's program of assessing benefiting properties for the cost of financing water and sewer extensions and improvements in Utility Service Areas 5, 6 & 7A.

Water and Sewer Capital Improvement Fund USA 9 - To account for the financial resources and expenditures for the design, acquisition and construction of water and sewer lines throughout the community.

Water & Sewer Capital Improvement Funds - To account for the financial resources and expenditures for the design, acquisition and construction of water and sewer lines throughout the community.

Water & Sewer Fund - An enterprise Fund Established to account for the resources and uses of the Utilities function of the City and is prepared on the full accrual basis of accounting. The Utilities function consists of the provision of a clean water source and the proper disposal of wastewater. The Water and Sewer Fund is an enterprise fund and as such receives its revenues from charges levied for the provision of services to users.

Water and Sewer Permit - Revenue derived from issuance of permits allowing the installation of water and/or sewer systems. These revenues fund the inspections provided by the City staff.

Wetlands Mitigation - Any action required to reduce the impact of development on a wetland. Mitigation actions might include creation of new wetlands or improvement of existing wetlands. Mitigation may occur on the site of the development or at some other site.

Worker's Compensation - Provide for City-paid benefits for Worker's Compensation pursuant to State Law.

Wyndcrest (WDDF) Capital Improvement Fund - To account for the financial resources and expenditures associated with the construction and equipping of a building to be used in the operation of a digital production studio.

-Z-

Zoning Fees - Fees paid to Planning Department when applying for variances, subdivision approvals, planned Unit Development approvals and zoning changes.



ABBREVIATIONS & ACRONYMS

ACD	Automatic Call Distributor	COMPSTAT	Computerized Statistics
ADA	Americans with Disabilities Act	COOP	Continuity of Operations Plan
APWA	American Public Works Association	COP	Certificate of Participation
ARRA	American Recovery & Reinvestment Act	COPS	Community Oriented Policing Services
BLDG	Building	CORE	Comprehensive Offender Rehabilitation & Education
BOCC	Board of County Commissioners	CPI	Consumer Price Index
CADD	Computer Aided Drafting & Design	CRA	Community Redevelopment Agency
CAEFR	Certificate of Award for Excellence in Financial Reporting	CTC	Community Tax Certificate
CAFR	Comprehensive Annual Financial Report	DARE	Drug Awareness Resistance Education
CDBG	Community Development Block Grant	DCA	Department of Community Affairs
CEB	Code Enforcement Board	DEP	Department of Environmental Protection
CERT	Community Emergency Response Team	DRI	Development of Regional Impact
CEU	Continuing Education Unit	DROW	Drainage Right of Way
CGFO	Certified Government Financial Officer	DUI	Driving Under the Influence
CGFOA	Certified Government Finance Officers Association	EAR	Evaluation and Appraisal Report
CHGS	Charges	EMOC	Emergency Management Operations Center
CIP	Capital Improvement Project	EMS	Emergency Medical Services
CIS	Computer Information Service	EOC	Emergency Operations Center
CO	Certificate of Occupancy	ERU	Equivalent Residential Unit
COBRA	Consolidated Omnibus Budget Reconciliation Act	EWIP	Eastern Watershed Improvement Project
COG	Continuity of Government	FAPPO	Florida Association of Public Procurement Officials
COLA	Cost of Living Adjustment	FDEP	Florida Department of Environmental Protection



FDOT	Florida Department of Transportation	ICMA	International City Managers Association
FEMA	Federal Emergency Management Agency	IJR	Interchange Justification Report
FGFOA	Florida Government Financial Officers Association	IRSC	Indian River State College
FICA	Federal Insurance Contributions Act	ISDN	Integrated Services Digital Network
FIND	Florida Inland Navigational District	JEA	James E. Anderson
FMLA	Family Medical Leave Act	KPSLB	Keep Port St. Lucie Beautiful
FPL	Florida Power & Light	LAP	Local Agency Program
FT	Full Time	LLEBG	Local Law Enforcement Block Grant
FTE	Full Time Equivalent	LOGT	Local Option Gas Tax
FY	Fiscal Year	MIS	Management Information Services
GAAP	Generally Accepted Accounting Principals	MPO	Metropolitan Planning Organization
GASB	Government Accounting Standards Board	MSTU	Municipal Services Taxing Unit
GFOA	Government Finance Officers Association	NIGP	National Institute of Governmental Purchasing
GIS	Geographic Information System	NOPC	Notice of Proposed Change
GO	General Obligation.	NPDES	National Pollutant Discharge Elimination System
GOVMT	Government	NPI	National Purchasing Institute
GREAT	Gang Resistance Education & Training	NSF	Non-Sufficient Funds
HIPPA	Health Insurance Portability & Accountability Act	NSP	Neighborhood Stabilization Program
HHR	Hurricane Housing Recovery	OMB	Office of Management & Budget
HMGP	Hazard Mitigation Grant Program	OPEB	Other Post Employment Benefits
HR	Human Resources	PAL	Police Athletic League
HVAC	Heating Ventilation & Air Conditioning	PBA	Police Benevolent Association
		PD	Police Department



PD&E Plan, Design & Engineering Study	SLC Saint Lucie County
PDF Portable Document Format	SLW Saint Lucie West
PEA Public Employee Association	SRO School Resource Officer
PGA Professional Golfer's Association	STARCOM Statistical Tracking Accountability & Response through Computer Oriented Mapping
PIO Public Information Officer	SVCS Services
PO Purchase Order	SWAT Special Weapons and Tactics
PPO Preferred Provider Organization	SWMPP Stormwater Management Program Plans
PRGM Program	TIF Tax Increment Financing
PSA Police Service Aide	TPMS Temperature and Pressure Monitoring System
PSL Port St. Lucie	TPO Transportation Planning Organization
PIO Public Information Officer	TRICO Treasure Coast Risk Management Program
PT Part Time	TRIM Truth in Millage
PW Public Works	TRNG Training
PUD Planned Unit Development	UHP Uniformed Hiring Program
RFP Request for Proposal	USA Utilities Service Area
RM Risk Management	VOCA Victims of Crime Act
ROD Record of Decision	W&S Water & Sewer
ROW Right-of-Way	WAN Wide Area Network
ROWTP Reverse Osmosis Water Treatment Plant	WAP Wireless Application Protocol
R&R Renewal & Replacement	WTP Water Treatment Plant
SAD Special Assessment District	WWTP Wastewater Treatment Plant
SCADA Supervisory Control & Data Acquisition	YTD Year to Date
SFWMD South Florida Water Management District	
SHIP State Housing Initiative Partnership	



“A City for All Ages”



City of Port St. Lucie

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