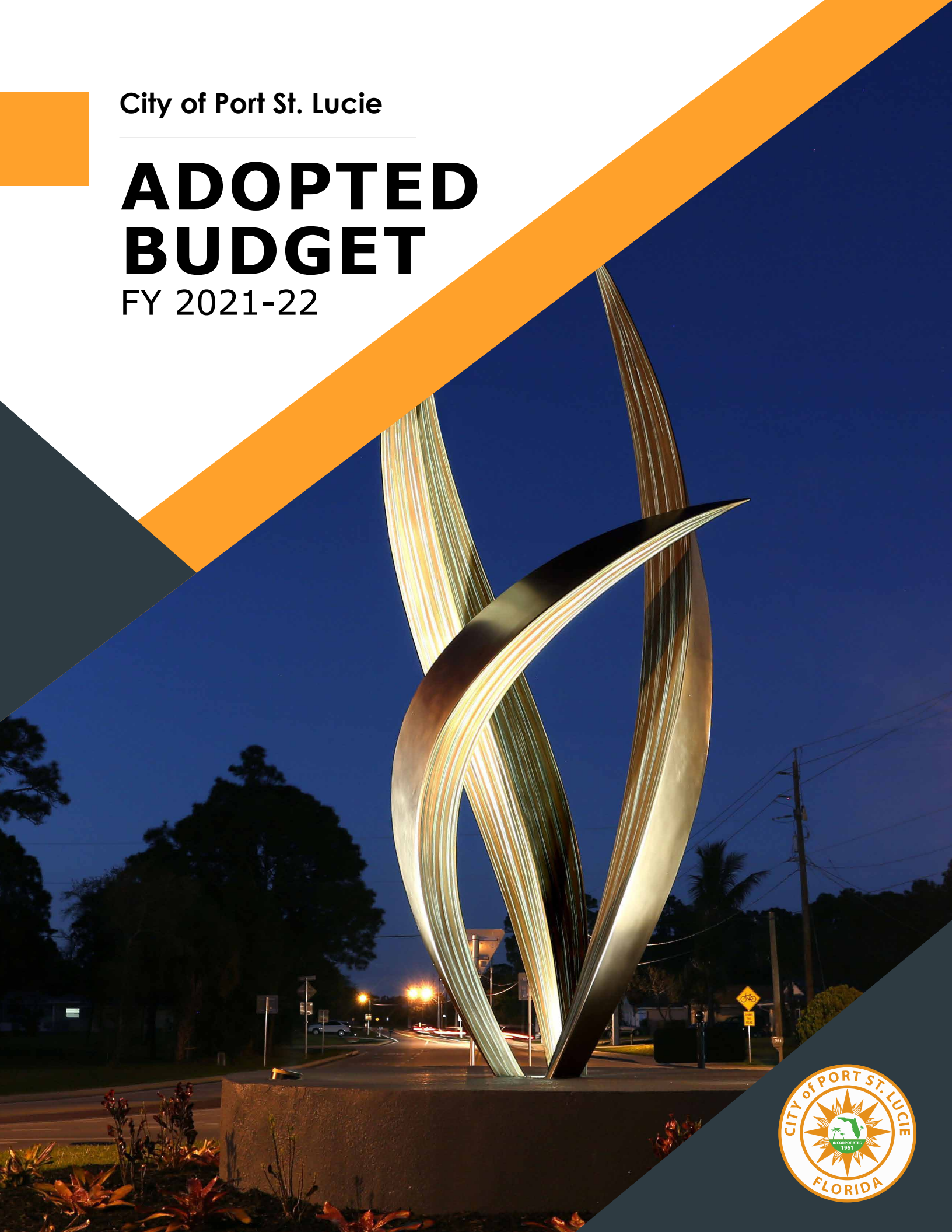
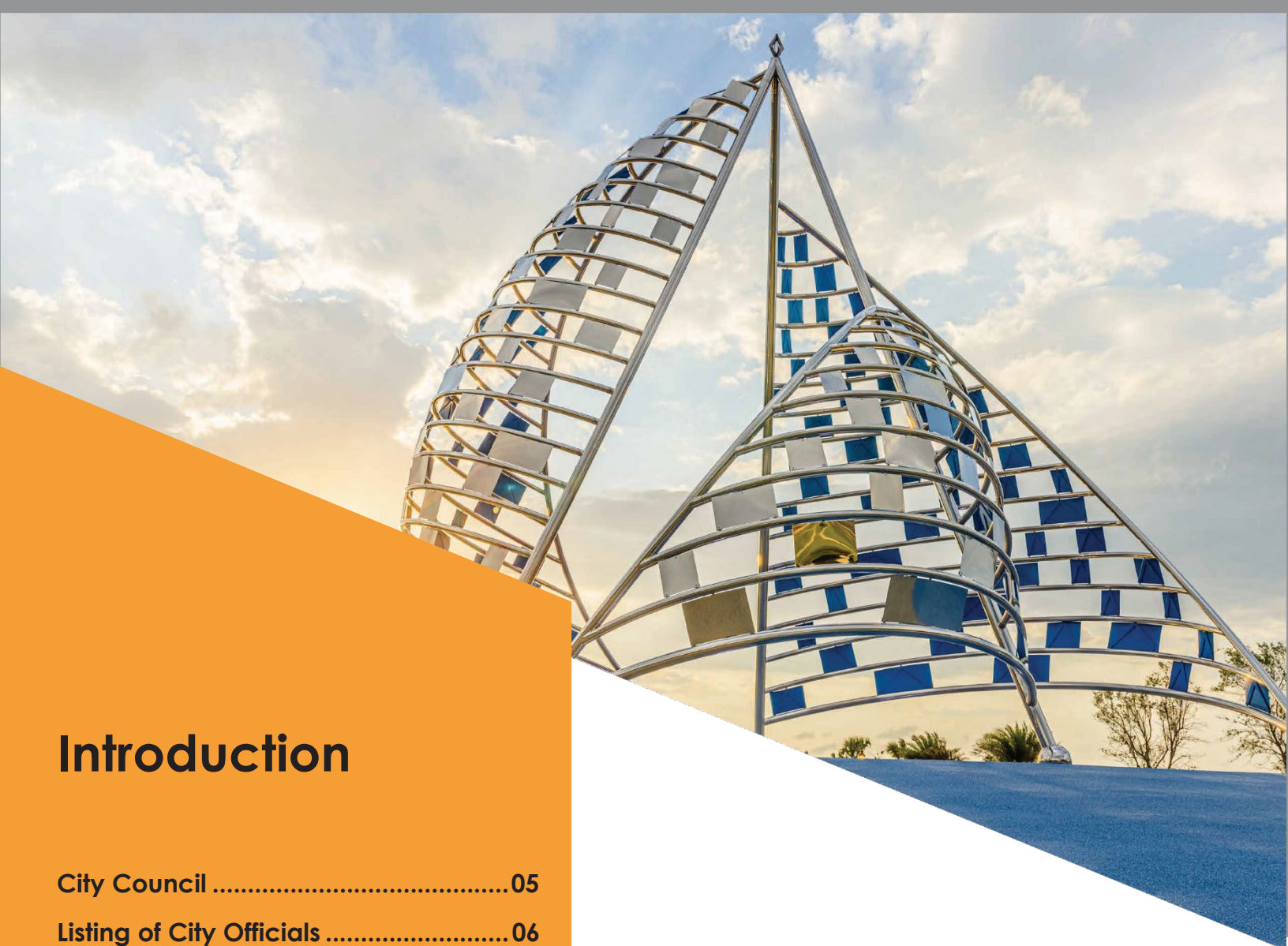


City of Port St. Lucie

ADOPTED BUDGET

FY 2021-22





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City Council



Shannon M. Martin
Mayor



Jolien Caraballo
Vice Mayor, District 4



Stephanie Morgan
Councilmember, District 1



David Pickett
Councilmember, District 2

Our Vision

**“ Port St. Lucie is a Safe, Beautiful,
and Prosperous City for All People
- Your Hometown.”**

Incorporated April 27, 1961

Est. Population 205,000

Prepared by: Office of Management and Budget



Appointed Officials

Russ Blackburn
City Manager

James Stokes
City Attorney

Administration

Jesus Merejo Chief Assistant City Manager

David Graham Assistant City Manager

Kristina Ciuperger Deputy City Manager/Diversity Officer Deputy

Teresa Lamar-Sarno Deputy City Manager

Kate Parmelee Director of Strategic Initiatives & Innovation

Sarah Prohaska Communications Director

Heath Stocton Interim Public Works Director

Brad Macek Utility Systems Director

Joel A. Dramis Building Official

Sally Walsh City Clerk

William Jones Chief Information Officer

Roger Jacob Facilities Maintenance Director

Jeff Snyder Chief Financial Officer

Faye Henry City Treasurer

Stephen Okiye Finance Division Director

Renee Major Risk Management Director

Linda McCarthy MIDFLORIDA Credit Union Event Center Director

Sherman Conrad Parks & Recreation Director

John Bolduc Chief of Police

Carmen Capezuto Neighborhood Services Director

Wesley McCurry Community Redevelopment Agency Director

Natalie Cabrera Human Resources Director

Elijah Wooten Division Director, Office of Business

Caroline Sturgis Office of Management and Budget Director

Office of the City Manager

Russ Blackburn

Honorable Mayor, Vice-Mayor, Members of City Council, and Citizens:

It is my privilege to present the Fiscal Year (FY) 2021-22 City Manager's adopted budget, in accordance with the City Charter. This budget represents months of work by a dedicated leadership team and staff in alignment with the City's Strategic Plan. This is my fifth year providing you with an adopted budget.

The City of Port St. Lucie, now the seventh largest city in Florida, continues to experience rapid growth. This budget centers around the City Council's vision for the City and continues to meet the demands associated with this growth. Adopted staffing increases exceed 51 new employees to continue providing exceptional customer service. The majority of these new employees will be added to the departments directly affected by growth, including Planning & Zoning, Police, Utility Systems and Building, plus the departments that provide support services.

The COVID-19 pandemic has impacted City's business. We have persevered and overcome all obstacles presented and continue to provide exceptional customer service. This speaks very highly of the dedication and drive of our very capable workforce. The positive economic trend with residential growth continues, requiring staff to be agile and focused on responsive service delivery. Despite COVID-19, we continue to see a high demand for building permits, the robust construction of new homes and businesses and increased vehicles on our roadways. Fortunately, the financial decisions made by this City Council have positioned the City to remain financially sound. We will continue to remain vigilant, monitoring and reacting to changes in trends and facts as they occur.

The City Council has established a vision for the City as a Safe, Beautiful and Prosperous City for All People – Your Hometown. Port St. Lucie has great neighborhoods; excellent educational opportunities for lifelong learning; a diverse local economy and employment options; convenient transportation; unique natural resources including the St. Lucie River; and leisure opportunities for an active lifestyle. Our team works to help the Council carry out this vision with an organizational vision that Port St. Lucie is recognized nationally as a leader providing superior services through a diverse, empowered, and visionary team. The City and staff continue to be recognized nationally and statewide:

- Port St. Lucie remained the safest large city in Florida with a population over 100,000, for the 11th year in a row and 16 out of the past 18 years, according to released data from the Florida Department of Law Enforcement. Money Inc. ranked the City 4th safest place to live in the US in 2020.
- Ranked in 2020 as the No. 3 Best Place to Retire in America by U.S. News & World Report.
- Ranked in 2021 as the No. 6 City in America Where Young Residents Are Buying Homes by SmartAsset.
- Ranked in 2021 as No. 3 in the Top U.S. Growth Cities by U-Haul.



- Ranked in 2021 as No. 53 happiest City in America by WalletHub.
- Ranked No. 31 among 2021's best-performing large Tier 2 Cities in America by the Milken Institute.
- Ranked in 2020 as No. 25 Most Livable Mid-Size City in America by SmartAsset.
- Ranked in 2020 as one of America's fastest growing cities that is still affordable for homeowners by Lendedu.
- Honored with the 2020 Voice of the People Award for Community Engagement by the National Research Center at Polco and the International City & County Management Association.
- Honored with the 2020 Innovation in Health Award from the Florida Recreation & Parks Association.
- Honored with Florida Transportation Builders' Association (FTBA) Award for Best in Construction for a Local Agency Program (LAP) Project; the Engineering News Record (ENR) Southeast's Best Highway Bridge Project; and the outstanding Design-Build Project by the American Council of Engineering Companies of Florida & the Florida Department of Transportation for the Crosstown Parkway Extension Project.
- Honored with the 2021 Michael J. Roberto Award for Career Development from the Florida City County Management Association, presented to City Manager Russ Blackburn.
- Honored with the Florida Animal Control Association of the Year Award, presented to Port St. Lucie's Animal Control Division.
- Honored with the 2021 Tree City USA by the Arbor Day Foundation and the 2021 Tree City Growth Award.
- Honored with more than a dozen Communications awards by local, state, and national associations in 2021.

In addition to receiving accolades from national and state organizations, we are pleased to note that three national home builders continue constructing residential housing in Port St. Lucie at an extremely fast pace. These home builders are struggling to keep up with demand as home buyers are moving in from up north and down south to take advantage of our more affordable residential home prices.

Southern Grove, the City's nearly 1,200-acre jobs corridor in Tradition, one of Port St. Lucie's premier mixed-use developments, is thriving. Southern Grove was described as the economic future of the City of Port St. Lucie by the Urban Land Institute (ULI) in its 2018 report. The ULI report also stated that "the city should expect that this effort will take up to 30 years." However, the significant activity in Southern Grove is providing proof that the concept can, and will, work for the benefit of the City and our constituents. We now expect build out of the Southern Grove jobs corridor will take about half that amount of time originally projected. The City continues to be in a unique position to control its own future and ensure that its long-range vision of creating a jobs corridor and employment generator along Interstate 95 in Southern Grove remains a reality.

The City's strategic goal of diversifying our economy and increasing the number of jobs in Port St. Lucie is directly linked to the successful buildout of Southern Grove. To date the City's Governmental Finance Corporation has closed Purchase and Sale Agreements on approximately 123 acres, has executed Purchase and Sale Agreements on more than 131 acres, and has executed a Purchase Option Agreement on approximately 205 acres. New activity in Southern Grove in the past year included:

Cleveland Clinic Florida Research and Innovation Center

The former Oregon Health and Science University's Vaccine and Gene Therapy Institute (VGTI) has become Cleveland Clinic's Florida Research and Innovation Center, under a lease agreement between Cleveland Clinic Florida and the City. The Center is managed by Cleveland Clinic's Lerner Institute and is a translational vaccine and immunotherapy institute with a focal point for development of therapies across the areas of cancer, neuroscience, infectious disease, and allergies. The aim is to connect the new institute with local clinical and science research groups, and to seed new opportunities to enable teams of clinical scientists, physicians, and basic science teams to develop strategies to improve patient care nationwide. As a result of this lease, Cleveland Clinic has entered into a Purchase and Sale Agreement to buy an additional 44.2 acres to accommodate an expanded medical campus of up to an additional 500,000 sq ft of office/medical and support buildings.

Sansone Group

Sansone Group has been awarded exclusive leasing assignment for an industrial and distribution park in the southern end of the Southern Grove Job's Corridor. Sansone Group is constructing Legacy Park at Tradition, a 5 million square foot Class A single and multi-tenant warehouse distribution development. To date, Sansone Group has closed and commenced development on 22.5 acres where Federal Express has committed to occupy a 245,000 square foot distribution facility with over 400 full and part time jobs expected. Additionally, closings and development are anticipated to commence later this year on an additional 93 acres planned for 900,000 square feet of additional space for additional tenants yet to be announced.

Cheney Brothers, Inc.

Cheney Brothers has committed to purchase 55 acres for development of an initial 427,000 square feet foodservice distribution space within the Legacy Park area. This project is expected to bring 380 new full-time jobs with an average salary of \$55,000.

Accel Florida

Accel Florida is a subsidiary of Accel International, a manufacturer and supplier of coated wire for the aerospace industry. Accel Florida has committed to purchase 40 acres for development of an initial 150,000 square feet of manufacturing space with the potential for an additional expansion of 400,000 sq feet. The initial facility is expected to close and commence construction later this year bringing 125 new full-time jobs with average wages above the County average wage upon completion.



In addition to economic indicators and national and statewide rankings, the City once again conducted the National Community Survey™ (NCS™) to measure progress and guide annual updates of the Strategic Plan. For the second year in a row, Port St. Lucie was awarded the Voice of the People Award from the National Research Center and the International City/County Management Association for Transformation in Community Engagement. This honor is given only to top performing jurisdictions that best listen and act for the benefit of their communities. This scientifically valid survey of City residents provided several data points utilized for strategic planning and performance measurement throughout the organization. Community members positively evaluated the aspects of the quality of life in Port St. Lucie. At least 80% of respondents rated Port St. Lucie as an excellent or good place to live or retire, and the overall quality of life in the City as excellent or good. All of these marks were on par with residents' ratings in 2020. The City as a place to raise children and the overall image or reputation of Port St. Lucie also performed well, with about three-quarters of respondents responding with high marks. Finally, over 85% of community members indicated they were either very likely or somewhat likely to recommend living in Port St. Lucie to someone who asks or remain in the city for the next five years.

Budget Process

The upcoming fiscal year's adopted budget recommends a total spending level of \$610 million in FY 2021-22 for all funds. Overall, this budget continues Port St. Lucie's fiscally sound and conservative approach to managing taxpayer dollars as the City exceeds a population of 200,000 citizens.

The priorities in developing this approved budget include:

- Fund and implement the City Council's Strategic Plan— focusing on the overall priorities for the upcoming year.
- Enhance current levels of service – specifically increasing the number of sworn police officers to address the rapid growth in the western area of our City.
- Maintain the City's infrastructure, equipment, facilities, services, and programs - improving areas of critical concern.

Collectively, the annual budget process and document are the most important responsibility of the City Council. This document defines four key roles explaining the work of the City Council to the City's residents, business community, and those considering living or investing in the City.

1. The budget serves as a Policy Document providing information with respect to the policies, goals, and objectives for the coming year; further, it provides an explanation of the budget process to reach the goal and statutory obligation of a balanced budget.
2. The budget serves as the Financial Plan that explains the fiscal structure and operation of the City's major revenue sources and expenditures approved for the coming year. This information provides projections for current year financial activity, as well as comparison to historical and past programs.
3. The budget serves as an Operations Guide demonstrating the relationship between the Organization's departmental programs, structure, staffing, and the goals and objectives that have been defined in the Strategic Plan and other guiding documents.
4. Most importantly, this budget document is utilized to comprehensively communicate and provide transparency to the public on how the City of Port St. Lucie - as a government - operates within prescribed guidelines, and recommended and accepted practices to achieve its goals.

Key Points Influencing the FY 2021-22 Budget Preparation:

- Addressing the City Council's seven Strategic Plan goals and funding of the top City Council priorities.
- Providing a nominal salary adjustment to retain valued staff and attract the most highly skilled employees to Port St. Lucie.
- Maintaining the distinction of being the safest large city in Florida.
- Providing quality facilities that serve residents and visitors to the City and promote quality appearance of City facilities.
- Providing recreational activities that are unique, fun, and available to all residents of the City, and equipment that is safe, clean and well maintained.
- Expanding technological improvements and creating an organization where staff is provided the necessary technological resources to perform effectively and efficiently.
- Continued budgeting for the increase in capital projects due to the passage of the half-cent sales tax referendum.
- Enhancing and maintaining our current high-quality service levels.

FY 2021-22 Budget Summary

The adopted budget includes a total spending level approximately of \$610 million in FY 2021-22 for all funds. The total FY 2021-22 City budget represents an increase of 14% compared to the FY 2020-21 adopted budget. This increase relates primarily to increases in capital projects of \$58 million, which is nearly 11% of the total increase, including \$28 million of new police training facility and a new public works building, \$20 million in new regional parks capital improvement projects; increase of nearly \$4 million in construction of The Port project, and \$6 million increase due to Floresta Street project. Also adding to the increase are the growing taxable values and the addition of 30 new staff members to the General Fund. These include 12 new sworn police officers to address the rapid growth in the community as well as augmenting District 5. We are also adding three civilian employees in the Police Department. Additional new positions include: an executive Assistant/project coordinator and a grants/strategic initiatives project manager in the City Manager's Office, an assistant assessment property tax manager, an assistant payroll manager and a business tax compliance officer in the Financial Services Department, a human resources analyst for recruitment in the Human Resources Department, a business intelligence analyst and a fiber infrastructure administrator for Information Technology, a part-time administrative secretary in the City Attorney's Office, an electronic records/impact fee specialist and a planner III in the Planning and Zoning Department, and a project manager, a maintenance worker I, plus increasing hours for various part-time positions for the Parks & Recreation Department. We are focused on deferred maintenance and adding staff members for the Building Department, including four employees due to the continually increasing workload. This budget also includes 13 new employees for Utility System Fund to keep up with system growth and four employees in Public Works, split between the Road & Bridge Fund and the Stormwater Fund. These positions are the direct result of increased construction and growth in the population throughout the City, which is driving the need for these additional staff members.

The adopted budget reduces the City's overall millage rate by 0.3000 mills from last year's millage rate. FY 2021-22 total millage rate is less than the rate the City had in FY 2014-15. This is a continuation of the City Council's Strategic Plan, Goal 7; High Performing Government Organization – Reduce Millage. This is the sixth (6th) year in a row that City Council has reduced the City's total millage rate. Using current estimates of the calculated Ad Valorem (June 1, 2021) for the FY 2021-22 property values of nearly \$13.3 billion and the accumulation of the total reduction of millage over this time of 1.0000 mill (5.6000 mills equates to an \$12.7 million reduction in the tax burden, for our citizens, compared to millage rate of 6.6289 (as if unchanged) in FY 2015-16.

City Council's Strategic Goals

This budget is built on the Council's Strategic Goals of 1) Safe, Clean, and Beautiful; 2) Vibrant Neighborhoods; 3) Quality Education for All Residents; 4) Diverse Economy and Employment Opportunities; 5) High-Quality Infrastructure and Facilities; 6) Culture, Nature, and Fun Activities; and 7) High Performing City Government Organization. Efforts included in this budget continue the work of meeting your adopted strategic priorities and are detailed in this section under the appropriate goal.

The City Council identified their top priorities for the FY 2021-22 Strategic Plan, which was adopted at the June 21 Special City Council meeting (with final action on June 23). These priority strategic initiatives and projects outlined by goal include:

Goal 1: Safe, Clean & Beautiful

- 1. Improve Safety – District 5 Implementation:** Continue adding police officers to staff a new Police District 5 for the western section of the City. The Adopted Budget supports this goal by adding five new sworn officers. This brings the total sworn Officers to 273.
- 2. Improve Safety – Traffic, Bicycle and Pedestrian Safety and Education:** The Police Department continues to prioritize traffic safety in its operations, advancing this Council strategic priority through the work of Traffic Unit previously expanded in the FY 2020-21 budget and associated education programs.
- 3. Improve Safety – Police Training Facility:** An estimated 30,800 square foot facility including an indoor shooting range necessary to keep pace with the City's growth and commitment to safety. The Adopted Budget allocates for this purpose.
- 4. Improve Safety – Body Worn Cameras:** For assistance in evidence gathering and for greater transparency. Funding is included to support implementation through FY 2023-24, including staffing requests necessary for implementation.
- 5. Beautify Landscaping of Roadways, Public Parks and Gateways:** Priority projects include:
 - U.S. Highway 1 Beautification: Appropriations were included in the capital improvement program using Half-Cent Sales Taxes to complete Phase I of this project.
 - St. James Boulevard Beautification and Corridor Improvements: Design completion FY 2020-21. We have requested that this corridor be added to the Transportation Planning Organization project list due to its proximity to the City and St. Lucie County for future consideration.
 - Port St. Lucie Boulevard Beautification Plan: Scheduled to be developed in 2021-22.
 - Keep Port St. Lucie Beautiful Beautification Plan for citywide beautification project – annual projects citywide funded through NICE and other existing funding sources.

Goal 2: Vibrant Neighborhoods

1. **Neighborhood Improvement and Community Engagement:** Funding will continue to be allocated from the N.I.C.E. program budget to support community engagement and neighborhood improvement projects such as the Decorative Pole Retrofit Program.
2. **Neighborhood Improvement & Community Engagement (N.I.C.E.):** Neighborhood Parks/Preserves Development Program: Funding for neighborhood park development has been programmed in the capital improvement program, two parks have been identified as initial pilot projects/High Performance Public Spaces.

Goal 3: Quality Education for All Residents

1. **Partner with St. Lucie Public Schools – Legislative Program and Career Technical Education:** The City is currently funding staffing School Resource Officers for the Charter Schools and serves public high schools with School Resource Officers. Funding from the City’s Community Development Block Grant and CARES Act allocation have been provided to support a mobile learning and engagement program and Wi-fi hotspots. Support for civic education, internship and apprenticeship program, outreach and support for career technical education and an educational resource innovation project has been integrated into the work of the staff team for FY 2021-22.
2. **Expand Public Wi-Fi – Wi-Fi Master Plan:** Plan to be developed in FY 2021-22 with funding to complete the grant funded public safety fiber extension program underway, additional planned expansions to parks and the addition of a Fiber Infrastructure Administrator have been included in the adopted budget.

Goal 4: Diverse Economy & Employment Opportunities

1. **Facilitate the Build Out of Southern Grove – Sale of City-owned parcels in Southern Grove Jobs Corridor:** Activity continues to be brisk with significant interest in the property and sales activity as noted above in opening paragraphs of this transmittal letter. The Southern Grove Master Plan was completed in FY 2020-21, implementation of the Plan is underway.
2. **Facilitate the Build Out of Southern Grove – Construct Hegener Drive:** Planning, design and construction of approximately 9,800 LF of roadway and utilities with approximately 35 acres of stormwater pond and cut fill of approximately 18 acres of wetlands has been included in the adopted FY 2021-22 CIP to support further development of the City’s Jobs Corridor.
3. **Facilitate Build-out of Southern Grove – Fully leverage partnership with Cleveland Clinic:** We continue to explore options available to strengthen our partnership with Cleveland Clinic, utilizing the hospital and the Florida Research and Innovation Center as anchors.
4. **Revitalize City Center – Acquire City Center:** Stipulation agreements currently working through various taxing authority boards for approval moving towards acquisition of City Center in FY 2021-22, funding is budgeted for this purpose.
5. **Revitalize City Center – Develop Master Plan:** A Master Plan will be initiated in FY 2021-22 following acquisition and will be funded.
6. **Support Business Development – Implement Small Business Plan:** A Small Business Coordinator has been approved in the FY 2021-22 budget to increase the City’s support of small businesses.
7. **Support Business Development – Create an Office of Business and Road-map:** Funding to support the creation of the Office and its programming has been included in the adopted FY 2021-22 budget and is recommended to be further supported by the American Rescue Plan.

Goal 5: High-Quality Infrastructure & Facilities

- 1. Plan Roadways and Facilities for Future Needs – Accelerate Construction of Port St. Lucie Boulevard South in partnership with FDOT:** Staff completed plans with the Florida Department of Transportation to accelerate and redesign the Port St. Lucie Blvd. South road improvements. Included in this budget are required grant match funds. Staff is also seeking federal appropriations that will support project funding.
- 2. Plan Roadways and Facilities for Future Needs – Expedite Traffic Signal Synchronization on Port St. Lucie Boulevard from Gatlin to US 1:** The adopted budget supports funding for adaptive signal coordination technology on Port St. Lucie Boulevard to be installed and implemented from Gatlin Blvd. to US 1 in FY 2021-22.
- 3. Plan Roadways and Facilities for Future Needs – Design and Construct Public Works Administrative Complex:** The adopted budget supports funding for the new complex to begin design/build process in FY 2021-22 through the bond in order to better support the City's infrastructure.
- 4. Advance Mobility – Implement the Mobility Plan:** Funding for various components of mobility has been included in the adopted budget including a Corridor plan, improvements to pedestrian and bicycle facilities, trails, roadway improvements including traffic calming and other improvements to advance mobility.
- 5. Advance Mobility – Design the Village Green Drive Corridor Revitalization Project:** Following planned approval of the Village Green conceptual plan in FY 2020-21, funding for design and construction documents to support the implementation of the Village Green Drive Corridor Revitalization project has been programmed into the FY 2021-22 budget.
- 6. Advance Mobility – Transit Improvements:** While not directly funded by the City, the City continues to coordinate with St. Lucie County on advancing transit improvements including the Port St. Lucie Inter-modal Facility scheduled to complete design in FY 2021-22. Staff continues to provide the County with recommendations to enhance transit to address the public transit needs more effectively of residents.
- 7. Improve Water Quality – St. Lucie River/C-23 Water Quality Project at McCarty Ranch:** Staff continues proposing adding appropriations and grants to continue forward movement of this project and will redesign Area 7 to improve efficiency in its water quality and future water supply goals.
- 8. Improve Water Quality – Sewer to Septic Conversion:** Continued grant programs to assist those residents wishing to voluntarily convert will continue, beginning the Elkcam Hotspot Grant Program in FY 2021-22 and continuing to expand to other identified hot spots according to microbial tracking study.
- 9. Improve Water Quality – Implement Stormwater Master Plan Annual Projects and On-going Education Program:** Implementation of a master plan for stormwater improvements Citywide and complimentary stormwater education program will continue in FY 2021-22.

Goal 6: Culture, Nature & Fun Activities

- 1. The Port and Pioneer Park – Implement The Port Master Plan:** The adopted FY 2021-22 budget will implement many of the initial components included in the proposed Port Master Plan such as the Pioneer Park playground, improvements to support a waterfront restaurant, public access improvements to the Conservation Tract to include a wetland crossing, walking trails and additional boardwalk connections, support for the opening of the historic homes and further extension of the Riverfront Boardwalk under Port St. Lucie Boulevard.
- 2. Implement the Ten-Year Parks & Recreation Master Plan – O.L. Peacock Sr. Preserve:** Funding has been programmed to support the design and future trail connections for O.L. Peacock Sr. Preserve a High-Performance Public Space. In addition, funding for a Project Manager has been included in the Parks & Recreation Department’s budget to help support the management of several projects in the Ten-Year Parks & Recreation Master Plan.
- 3. Implement the Ten-Year Master Plan - Implement Bikeways & Trails Priority Corridors:** The adopted budget continues to support the implementation of bikeways and trails priority corridors including the Wilderness Trail, design of the Peacock Trail connected to O.L. Peacock Sr. Preserve and trail connections for the future Torino Regional Park.
- 4. Implement the Ten-Year Parks & Recreation Master Plan –Tradition Regional Park:** Through a partnership with Mattamy Homes and funded through the bond, design and construction of Phase I and Phase II of Tradition Regional Park will begin in FY 2021-22.
- 5. Implement the Ten-Year Parks & Recreation Master Plan – Torino Regional Park:** Through a partnership with Mattamy Homes and funded through the bond, design and construction of Phase I amenities of Torino Regional Park will begin in FY 2021-22.
- 6. Implement the Ten-Year Parks & Recreation Master Plan – Adventure Park:** A Conceptual Plan was completed in FY 2019-20. Funding for design and initial phased construction has been budgeted through FY 2021-22. Funding has been allocated for design and initial phased construction and a business plan is underway.
- 7. Advance Culture & The Arts – Implement the Public Art Master Plan:** The Public Art Fund and cultural grants included in the budget will support implementation of the Public Art Master Plan.
- 8. Advance Culture & The Arts – Expand Cultural Offerings/Events:** Funding to expand events has been included in Parks & Recreation and Event Center Budgets

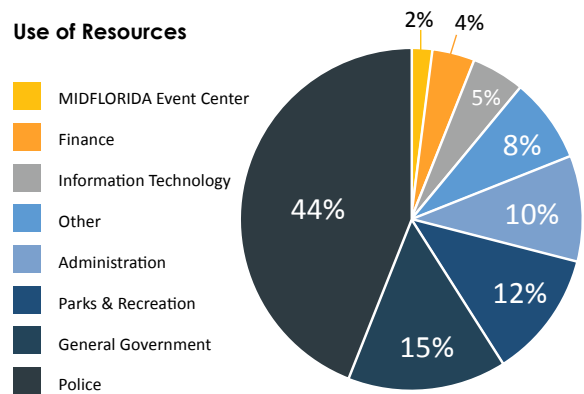
Goal 7: High-Performing City Government Organization:

- 1. Make Efforts to Improve Service Delivery While Reducing Millage– Reduce Millage:** As referenced earlier, the Adopted Budget reduces the City’s overall millage rate.
- 2. Cultivate a Higher Performing Organization - Organizational Development:** The adopted FY 2021-22 budget continues to be focused on staff development and includes a HR Analyst/Recruiter.
- 3. Cultivate a Higher Performing Organization – Advance County Legislative Issues:** Staff continues to move forward on items where there is mutual agreement.
- 4. Cultivate a Higher Performing Organization – Improve Performance Through Innovation:** A Grants/Strategic Initiatives Project Manager position will assist with this effort among other responsibilities and a Business Intelligence Analyst will support critical work in utilizing data for innovation projects that will improve processes and customer service.
- 5. Enhance Customer Service – 1PSL:** The initial implementation has been completed and the program continues to grow with a focus on improved processes and procedures. Additional integrations with other technologies are planned for FY 2021-22 to continue to enhance service and efficiency.

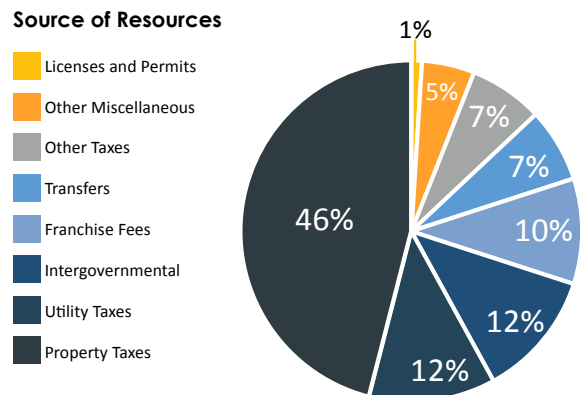
General Fund

The General Fund adopted budget is approximately \$124 million for FY 2021-22. The General Fund FY 2021-22 budget represents a decrease of 0.86% over the FY 2020-21 budget due mainly to last year's one-time planned advance to the Port St. Lucie Boulevard project of more than \$11.3 million.

The adopted budget is using nearly \$3.2 million for new vehicles, equipment, and computer hardware in FY 2021-22. Costs for personnel are increased in FY 2021-22 and will continue to increase as we fulfill the City Council's goal of five-year staffing program for Police District 5 for the Tradition area. Due to the explosive growth in the City, new positions are added in the Police Department, City Manager's Office, Financial Management Department, Human Resources Department, City Attorney's Office, Planning and Zoning Department, Parks & Recreation Department and Information Technology Department. The salaries are increasing approximately \$3.5 million in FY 2021-22 which includes a nominal wage increase and accounts for the new recommended positions which are discussed in detail later in this transmittal letter.



The St. Lucie County Property Appraiser has released the total taxable value for the City of Port St. Lucie in 2020 is over \$13.3 billion – an increase of 12.99% from 2019 final taxable value. Although our values continue to recover, the City's taxable value has just reached the high point of more than \$13 billion in 2007. This new high point in taxable value in 2020 includes approximately \$2.2 billion of new construction, added to the taxable value, that took place over the past 14 years. New construction and low mortgage rates have positively impacted the taxable values again this year. We do not anticipate this trend ending within the next two fiscal years. However, inflation may impact the near record low mortgage rates.



General Fund revenues from the top sources, i.e. sales tax, franchise fees, utility taxes, and communication service tax, combined are projected to increase over the prior year. The General Fund is projected to realize an overall increase of 9.1%, when the resource for the use of reserves (\$11.4 million) for Port St. Lucie Blvd South is removed. This increase is providing the necessary funding to add desperately needed staffing to meeting the ever-increasing demands on our services.

We are reducing the current operating millage by 0.1000 mills in FY 2021-22 General Fund and 0.2000 mills in the Crosstown Debt Service Fund (total 0.3000 mills) to continue with the City Council's direction. This is the sixth (6) year in a row that City Council has reduced the City's Millage. The adopted millage rate for FY 2021-22 will be slightly less than FY 2014-15 (5.6289) total millage rate.

Enterprise Funds

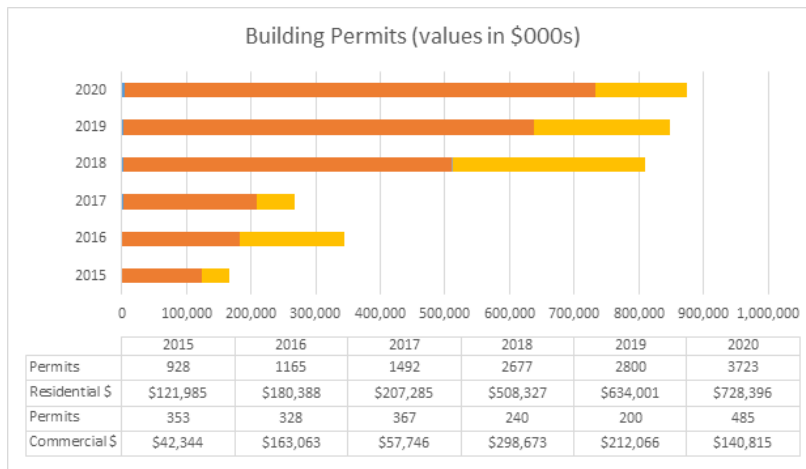
For water & sewer utilities and stormwater services, additional growth in the city, coupled with increasing operating costs for water and sewer, necessitate rate increases to maintain financial stability and address the operating and capital needs of our municipal utility services. The budget includes a 1.5% rate increase for both water and sewer rates, which will likely continue in the future. Note that these annual increases are not keeping pace with the increase in the Consumer Price Index (CPI), the annual inflation in the market.

The Utility System in much of the City is a low-pressure system, which requires significant repair and replacement of grinder pumps and components. Maintenance costs are much greater than the gravity feed systems like the Tradition area. The Utility Systems Department is building a reserve to fund the needed maintenance within a few years.

The Water & Sewer Fund has nearly \$142.5 million in capital projects scheduled over the five-year planning horizon, FY 2021-22 through FY 2025-26. This includes continued work on two water quality restoration projects and an aggressive relocation program for road upgrades. The Water & Sewer fund continues with the St. Lucie River/C-23 Water Quality Project at McCarty Ranch for \$21.1 million, a 1,145-acre water storage impoundment, as well as a planned upgrade to Westport Wastewater Plant for \$35.6 million; to address growth. To accommodate the street upgrades for Floresta Drive and Port St. Lucie Blvd., the relocation of the water and wastewater lines are required, costing \$6 million. Water treatment projects for nearly \$36.4 million include enhancing the western reverse osmosis wells in the western part of the City, lime plant rehabilitation, and constructing a generator building at the Prineville reverse osmosis plant. Included in these projects are \$36 million worth of projects to be financed by bond proceeds. These bonds were issued in early July 2021. Both Fitch and Standards & Poor performed a review of the Utility Systems, the City, the local economy, and the impacts of COVID-19 among other metrics. Both agencies upgraded their bond rating which impacts favorably the rate of interest required to borrow money.

Currently the Stormwater Fund has engaged a consultant to review the City's fees and charges. The Stormwater Fund's long-range forecast indicates that changes are required to their fees and charges, should the long-term model assumptions hold true. The Stormwater Fund continues to focus on deferred maintenance with projects to replace failed culverts under the roadways, water control structure improvements, and repairing the failing canal banks for \$23.4 million are all approved for FY 2021-22 and tentatively approved through FY 2025-26 planning horizon.

Building Fund



The Building Fund remains very active as commercial and residential construction increases. The graph demonstrates the increase in demand for the department. This activity acts as a barometer for increased ad valorem values when completed, as well as increasing demands for all services now and continuing into the near future. The Building Fund is on track to exceed last year's growth in permits during the current year (FY 2020-21).

The Building Department's PANDA system, now in its sixth year, has released a new version, which allows contractors to submit requests for permits online. This move has resulted in 60% of residential permits issued using this online process, reducing required office visits while making it easier on contractors, saving time, and reducing the workload to the department.

To enhance the Building Department's customer service, this budget includes the addition of four new employees, to be hired if the building continues its current trend.

Road & Bridge Fund

The long-range model indicates that this fund will continue to spend down excess reserves in future years. Currently, the unreserved excess reserve is larger than the policy target of 17%. Due to the COVID-19 pandemic the gas revenues have been lagging as many employees continue to work from home. The increase in assessed valuation, provide a cushion which gives the fund the ability to continue to use excess reserves to meet the increase in debt service. The long-range model indicates that the Road and Bridge Fund will be able to continue supporting the excess debt payment, should the long-term model assumptions hold true. Final debt service payment will be in FY 2022-23. After this debt service payment, the fund will be self-sufficient and able to absorb the debt service payment related to the new public works building bond issuance.

Reserve Targets

The approved budget is balanced and reflects our continued fiscal restraint. The City Council has set reserve requirements for our operating funds; 20% of operating expenditures reserve in the General Fund, a 17% of operating expenses reserve in the enterprise funds, and 50% of operating expenditures reserve in the Building Fund. We continue to wait on the state to provide reimbursement for the bulk of our hurricane-related expenses of approximately \$1.3 million at the date of this transmittal letter. We have received approximately \$1.7 million since last year at this time. We are pleased to report that the adopted budget maintains the required emergency reserves. These healthy reserves put the City in a strong financial position to endure most emergency events and helped increase the City's bond ratings during the FY 2020-21.

Capital Improvement Program (CIP)

As discussed at the April 26th City Council Meeting, the five-year CIP has been developed based upon the Council's strategic plan. We are prudently planning projects which further the identified goals. The City Council adopted the FY 2021-22 budget, including the CIP program for the year which has been updated due to City Council direction.

Projects planned over the ten-year period are projected to cost \$631 million and include:

- The multi-phases of The Port project, including boardwalk construction, development of other tracts, and refurbishing of historic homes - \$12.3 million.
- New sidewalk projects budgeted in the Road and Bridge Capital Projects Fund - \$9.8 million with an additional \$7.6 million in the Half-cent Sales Tax CIP Fund.
- Street resurfacing - \$46.5 million.
- Floresta Drive Improvements \$22 million.
- Police Training Facility - \$14 million.
- Adventure Park - \$2.0 million.
- Tradition Regional Park - \$27.5 million.
- Torino Regional Park - \$19.9 million.
- Public Works Building - \$15 million.
- Culvert and piping replacements - \$17.7 million.
- Water Quality Projects – \$25 million.
- St. Lucie River/C-23 Water Quality Project at McCarty Ranch - \$15.1 million.
- Westport Wastewater plant upgrades - \$40.7 million.
- Water treatment upgrades - \$40.4 million.

With the One-Half Cent Sales Tax referendum passed by a significant majority in November 2018, the CIP has been adjusted to accommodate the increase in funding. Planned projects now include \$13.2 million for St. Lucie West Boulevard improvements, doubling planned sidewalk improvements - \$7.6 million, improvements to SE Floresta Drive - \$22 million, nearly doubling our resurfacing program - \$23.7 million, and US 1 improvements - \$1.5 million. This will increase our CIP program by an additional estimated \$72 million over the remaining eight years. Visitors to the City will contribute approximately 25% or \$18 million for this program.

Personnel Impacts

The adopted FY 2021-22 budget includes a net change of 51.74 new Full-Time-Equivalent (FTE) positions to keep up with the explosive growth resulting in increased demands for services. All new staffing relates to system expansion, growth, and service enhancements to further the strategic initiatives of the City Council. The City Council adopted a total of 1,238.56 FTEs which is only one more position than the number in FY 2008-09. During the recession, the City chose to eliminate 265 positions through attrition or reduction in workforce. In FY 2008-09 the population was estimated at 155,000 residents while the current estimated population is 205,000 residents: a nearly 33% increase. The positions approved are judiciously address the increased demand due to growth.

In the General Fund, the Adopted Budget includes the following staffing increases:

- Fifteen (15) new employees to the Police Department, four (4) Shift Lieutenants, five (5) Officers for Neighborhood Patrol fulfilling the City's District 5, one (1) Forensic Examiner Detective, one (1) Missing Person/Threat Assessment Detective, one (1) Training Coordinator Officer, one (1) Civilian Body Worn Cameras Record Specialist, one (1) Civilian Body Camera/Radio Fleet Coordinator and one (1) Civilian Crime and Intelligence Analyst bringing the sworn officers to 273.

- Two (2) full time employees and nearly three (3) FTEs increasing hours for part-time employees, (1) Maintenance Worker I - Winterlakes Park, one (1) Project Manager and nearly 2.9 FTE increasing the hours for various part-time positions in the Parks and Recreation Department. Since 2009 when staffing was significantly reduced because of the great recession the City added to the existing park system the Winterlakes Park, C-24 Canal Park, Mariposa Cane Slough Preserve, McCarty Ranch Preserve. These positions are needed based upon the increased demand for services.
- Two (2) employees in the City Manager’s Department, one (1) Grants/Strategic Initiatives Project Manager and one (1) Executive Assistant/Project Coordinator both to support finding and applying for new federal, state, and local grants, process improvements and administrative support.
- One (1) Assistant Assessment Property Tax Manager, One (1) Assistant Payroll Manager and One (1) Business Tax Compliance Officer as part of City Council’s strategic initiative for active succession planning in the Financial Management Department.
- One (1) HR Analyst/Recruitment employee to keep up with the rapid turnover being experienced at the City in the Human Resources Department.
- Two (2) new employees for Information Technology Department, one (1) Fiber Infrastructure Administrator and one (1) Business Intelligence Analyst to assist with expanding our use of technology.
- One (1) part-time Administrative Secretary in the City Attorney’s Office to assist with workload.
- Two (2) new employees for the Planning and Zoning Department, one (1) Planner III and one (1) Electronic Records/ Impact Fee Specialist to meet the increasing demand due to the rapid growth in new housing developments.

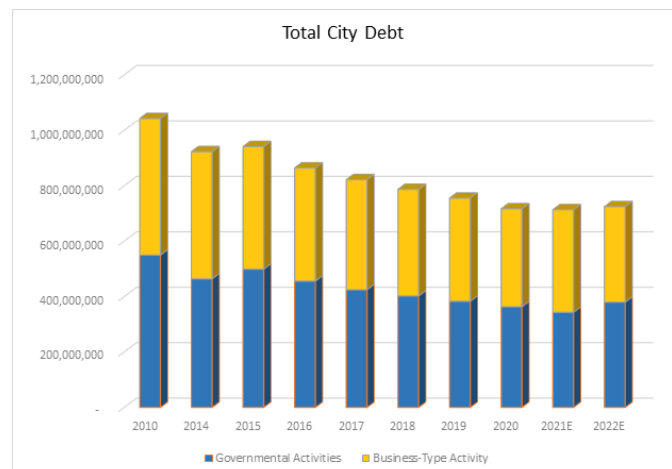
All other funds in the Adopted Budget include the following staffing increases:

- Thirteen (13) new FTE employees in the Utility Systems Department to keep up with the growing demands for services.
- Four (4) new FTE employees in the Building Department to be hired if the construction continues growing.
- Four (4) new FTE employees in the Road & Bridge Fund/Stormwater Utility Fund to keep up with the growing demands for services.

Long-Term Debt

As illustrated in the chart, the City’s long-term debt has been reduced as a result of principal payments and refinancing, when appropriate. From a high of more than \$1.042 billion debt in FY 2009-10 to a projected \$724 million for the FY 2021-22 based upon budgeted principal payments (including two new bond issues of approximately \$86 million for Utility Systems projects and growth related projects, new buildings and construction of two new regional parks. As the bond market is fluid it is unknown at this time what to estimate the actual principal amount that will be issued, thus the E in the chart above). By the end of FY 2021-22 if the estimate is accurate this will represent a \$318 million, a 30.5%, reduction in debt principal from our high in FY 2009-10.

Long-Term Debt Reductions



Opportunities

Cleveland Clinic continues to occupy the former Florida Center for Biosciences (FCB) building. The lease of the FCB building has relieved the City of \$1.3 million annually in operations, insurance, and special assessment payments. The City is projected to receive enough revenues in the residential and public building impact fees to cover the debt payment of The Torrey Pines Institute, instead of requiring General Fund support. Also, enhancing this endeavor was the sale of the Torrey Pines building to Florida International University. Currently, Cleveland Clinic has entered into a Purchase and Sale Agreement for the purchase of 44 acres to potentially build 500,000 square foot medical office complex. These firms are finally bringing in the high-paying professional jobs envisioned before the Great Recession.

We are continuing to actively market the property in our Southern Grove Jobs Corridor. Activity within this corridor have been brisk with 511 acres either closed Purchase and Sale Agreements (122 acres), executed Purchase and Sale Agreements (183 acres) or executed Purchase Option Agreement (205 acres). As properties are sold, the new owners will be responsible for taxes and Special Assessment District payments which will reduce the amount required by the City. We have estimated that the carrying value of the burden could be reduced by nearly \$1.0 million because of property sales due to the activity/interest experienced in our Southern Grove Jobs Corridor.

The Publics Works Department's facilities consist of many small, older buildings throughout the City. We are issuing debt in the current year and have approved construction to begin in our Capital Improvement Program in FY 2021-22. The long-range financial model indicates that the Road and Bridge Fund will be able to adequately fund their portion of the debt associated with building the new compound.

We have engaged consultants from the National Golf Foundation to evaluate the operation of the Saints Golf Course to ensure that the City utilizes best golf course practices to assist in reaching break-even operations. This evaluation is currently underway with the data gathering and analysis stage. The report is anticipated being completed by early in FY 2021-22.

Threats

The Municipal Police Officers' Trust Fund latest actuarial valuation report places the funded level at 85% which leaves an unfunded pension liability of \$21.9 million. The Leroy Collins Institute at Florida State University has established a grading system for pension plans which has this fund graded at a B, a funding ratio between 80% and 90%. As the pension fund has significant exposure to the stock market, this remains an area of risk for the City. Currently, the Municipal Police Officers' Trust Fund is reasonably strong.

The Saints Golf Course Fund's results of operations, due in part to the COVID-19 pandemic, continues to struggle breaking-even with the General Fund support provided. The Saints Golf Course Fund will continue to require General Fund support to remain a viable enterprise. The operating support required for FY 2021-22 will be \$199,000. We believe that this fund will need continued support going into the future. Many municipal golf courses are requiring public support to remain operational and are being considered as a public park amenity that adds to the quality of life in communities.

The nation's economy has experienced significant inflation since the beginning of 2021. This could ultimately have an impact on the continued health of our economy by raising interest rates. Fortunately, the financial decisions made by this City Council has positioned the City to remain financially sound. We will continue to remain vigilant, monitoring, and reacting to current trends and facts as they occur to enable a plan of response that will minimize impacts on service levels.

Conclusions

We believe this budget should equip the City for growth now and in the future. This budget provides the resources and tools needed for staff to do the necessary work of the City and make us proud every day of what City Council and staff have accomplished. I am confident we have developed a conservative, reasonable and responsible spending plan for the 2021-22 Fiscal Year.

I thank staff and appreciate all the hard work and commitment to creating this financial plan for the new fiscal year. I look forward to working with the City Council in advancing the prudent implementation of the FY 2021-22 City of Port St. Lucie Budget on behalf of our citizens.

Respectfully submitted,



Russ Blackburn
City of Port St. Lucie, City Manager





The City Manager's ADOPTED BUDGET IN BRIEF

Revised 9/28/2021

FY 21/22

121 SW Port St. Lucie Blvd. | Port St. Lucie, FL 34984 | www.cityofpsl.com



The Fiscal Year 21/22 Adopted Budget allocates resources to support Port St. Lucie's Strategic Plan goals.

BUDGET

FISCAL YEAR

21/22



14.37%

INCREASE
FROM FY 20/21
DUE TO INCREASED
CAPITAL PROJECTS

TOTAL BUDGET

\$610,594,228

**GENERAL
FUND**



-0.86%

DECREASE FROM
FY 20/21 WHICH IS
-\$1,075,123

TOTAL BUDGET

\$124,060,775

Crosstown Voter Debt Reduced

The voter-approved debt service millage for Crosstown Parkway is reduced to 0.7193 in FY 21/22 from 0.9193 in FY 20/21.

Operating Millage Reduced

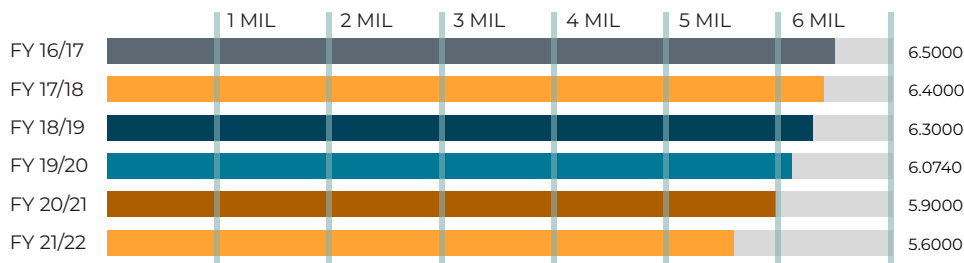
Operating Millage reduced by 0.10000 for a new total of 4.8807.

Tax Base Increase

The tax base increased by 12.99% over the final adjusted value, due to increased growth and property appreciation, from FY 20/21 at \$11.8 Billion to FY 21/22 at \$13.3 Billion as of June 2021 estimate.

MILLAGE RATE

Millage rate is the rate of tax per \$1,000 of taxable property value. The City's Operating Millage rate is **4.8807** per thousand for **FY 21/22**. The total millage rate is **5.6000**. This is the sixth year that the millage rate is reduced.



STORMWATER

Stormwater User Fees are increased to **\$168.00** for a residential lot and **\$126.00** for an undeveloped lot, an increase of \$5/yr and \$3.75/yr respectively.

SOLID WASTE

The annual rate remains **\$281.92**. Per contractual agreement, the City will charge an increase of **\$2.82** to the fees collected from Waste Pro.

SOUTHERN GROVE

Southern Grove debt and tax payment equal **\$3.7 million** from the GFC Fund, a reduction of an estimated **\$1 million** for debt, due to activity from sales of property.

IMPACT OF MILLAGE REDUCTION ON CITY TAXES FOR A MEDIAN HOME WITH A HOMESTEAD EXEMPTION INCREASED BY THE SAVE OUR HOMES LIMIT OF 1.4%

	FY 20/21 Tax Year City Taxes	FY 21/22 Tax Year City Taxes
Assessed Value	\$240,400	\$243,766
Exemption Amount	50,000	50,000
Taxable Amount	\$190,400	\$193,766
City Total Millage Rate (Per \$1,000 of value)	5.9000	5.6000
Total City Taxes per Year	\$ 1,123.36	\$1,085.09
Difference with Proposed Millage Reduction		-\$38.27

City of Port St. Lucie

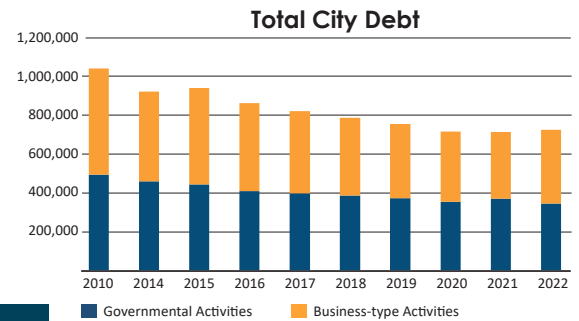
Median single family home
value in Port St. Lucie

\$243,766

DEBT REDUCTION

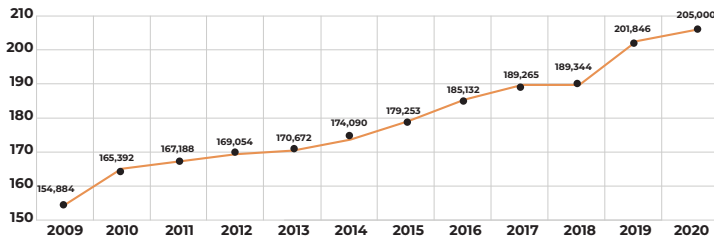
The City's long-term debt has been reduced as a result of principal payments and refinancing, when appropriate.

From a high of more than \$1.042 billion debt in FY 09/10 to a **projected \$724 million for the FY 21/22** based upon budgeted principal payments. This will represent a **30.5% reduction in debt** over the last ten years.

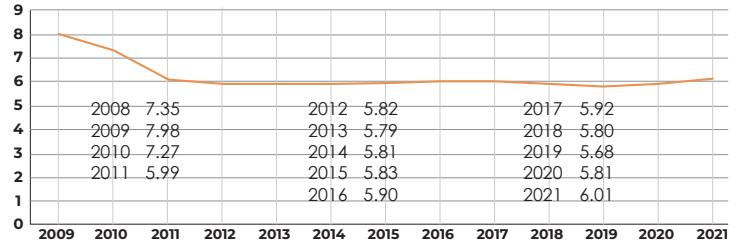


STAFFING

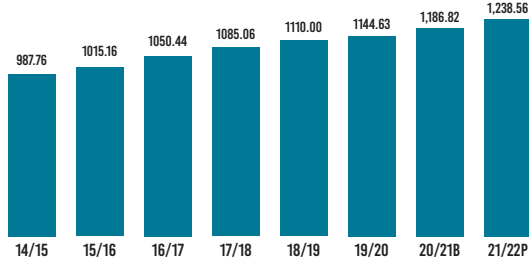
Population Growth Data from U.S. Census Bureau | Units in Thousands



Employees per 1,000 Residents Units in Thousands



HISTORY OF AUTHORIZED POSITIONS



FY 21/22 Full-time Employees is 1,238.56, which is a net increase of 51.74 Positions

STAFFING INCREASES FOR FY 21/22:

Employee increases are directly related to rapid growth in the city, funding district five of the Police Department.

GENERAL FUND:

Police Department:

- 1 Records Specialist-Body Worn Cameras
- 1 BodyCam/Radio Fleet Coordinator
- 1 Crime and Intelligence Analyst
- 1 Training Coordinator Officer
- 1 Detective: Forensic Examiner
- 1 Detective: Missing Persons/Threat Assess.
- 5 Patrol Officers
- 4 Shift Lieutenants

Information Technology:

- 1 Business Intelligence Analyst
- 1 Fiber Infrastructure Administrator

Parks & Recreation:

- 1 Maintenance Worker/Winter Park
- 1 Project Manager
- 2.851 Increase Hours for Various P/T Positions

City Attorney:

- .50 Part-time Administrative Secretary

Human Resources:

- 1 HR Analyst/Recruitment

Planning:

- 1 Electronic Records/Impact Fee Specialist
- 1 Planner III

City Manager:

- 1 Executive Assistant/Project Coordinator
- 1 Grants/Strategic Initiatives Project Manager

Financial Management:

- 1 Assistant Assessment Property Tax Manager
- 1 Assistant Payroll Manager
- 1 Business Tax Compliance Officer

BUILDING FUND:

Building Department:

- 2 Building Inspectors
- 2 Building Plans Review

GOLF COURSE FUND:

- .39 Increase Hours for Various P/T Positions

PUBLIC WORKS FUND:

- 1 Project Coordinator
- 1 Construction Inspector
- 1 Project Coordinator
- 1 Executive Project Manager

UTILITY FUND:

- 1 Utility Connection Support Specialist
- 1 Utility Billing Clerk
- 1 Project Coordinator
- 1 Data Communication Supervisor
- 1 Administrative Secretary
- 2 Utility Locator
- 1 Maintenance Mechanic Water Treatment
- 3 Field Technician Trainee
- 2 Field Technician

CAPITAL IMPROVEMENT PROJECTS

The City is prudently planning projects while slightly increasing the current debt load. Projects planned over the five-year period are projected to cost \$356,525,970 million. Issuing new debt for Utility Projects, approximately \$36 million. \$50 million for new Public Works Building, two Regional Parks and Police Training Facility.





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Port St. Lucie
Florida**

For the Fiscal Year Beginning

October 1, 2020

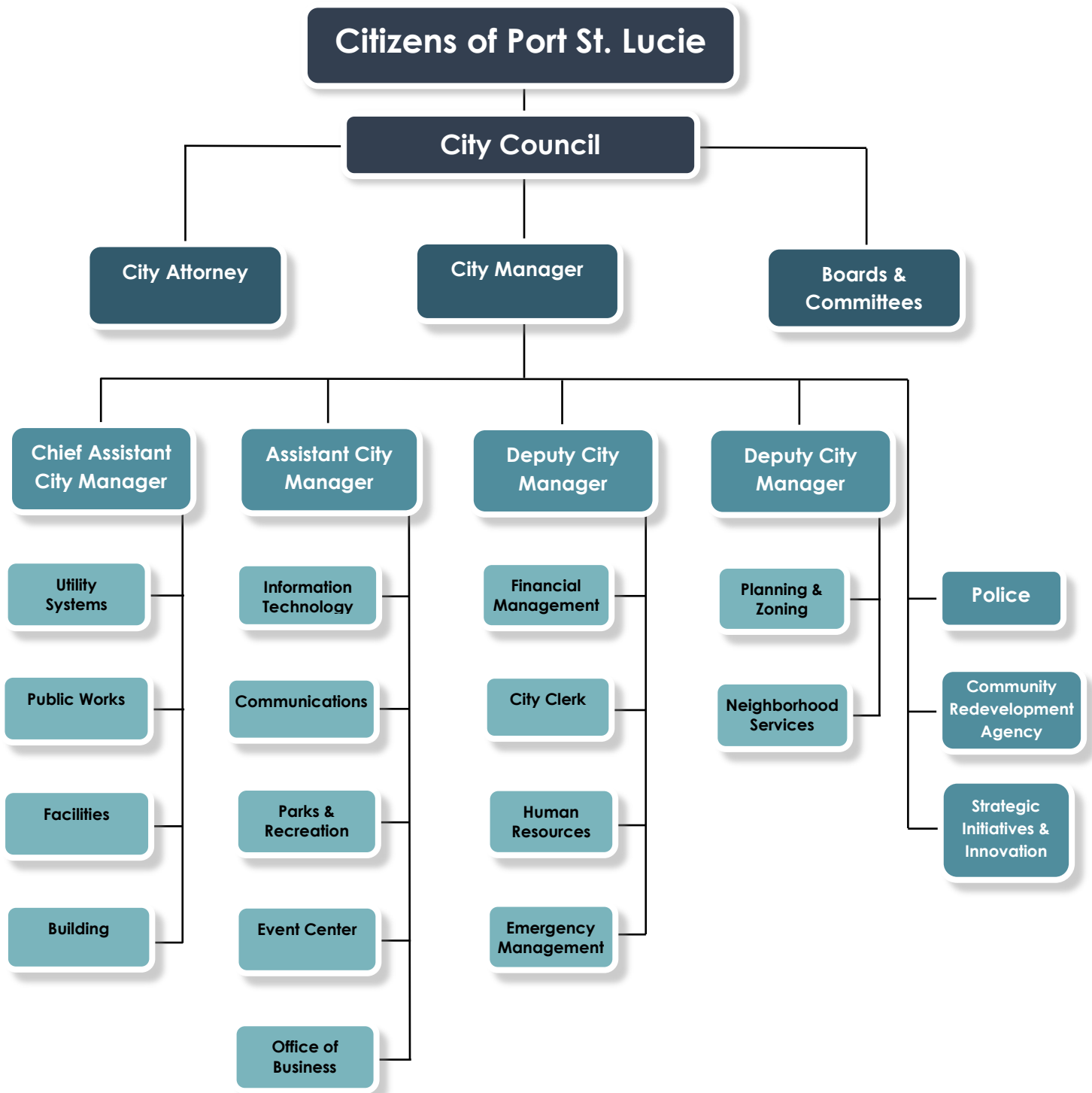
A handwritten signature in black ink that reads "Christopher P. Morill".

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Port St. Lucie, Florida for its annual budget for the fiscal year beginning October 1, 2020. In order to receive this award, a governmental unit must publish a budget document that meets strict program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

The Distinguished Budget Presentation Award is valid for one year only. We believe our current budget continues to conform to program requirements, and we will be submitting it to GFOA to determine its eligibility for another award.

The City was also received the **Special Performance Measures Recognition** by GFOA for the fiscal year 2020-21.





Fund Structure & Description



A fund is a grouping of related accounts used to maintain control over resources that have been segregated for specific activities or objectives. The City of Port St. Lucie uses the following governmental funds:

The General Fund is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund. Revenue for the general fund is generated by taxes such as property, electric utility, state sales tax and communication services. Other major funding sources include state revenue sharing and electric franchise.

The Road and Bridge Fund is to account for specific revenues such as gasoline tax and state shared revenues and expenditures associated with the maintenance and repair of the City's roads and bridges. Special Revenue Funds are used to account for the proceeds of specific revenue sources that are restricted to expenditures for specific purposes.

Examples of the City's Special Revenue Funds:

The Building Department Fund is to account for the revenues and expenditures associated with the protective inspections provided by the building department.

The Community Development Block Grant (CDBG) Entitlement Fund is to account for the revenues and expenditures of the Federal Community Block Grant Funds which are used for the purpose of financing services and improvements beneficial to the moderate-to-low income earners of the community.

The Special Assessment Collection Funds are to account for the revenues and expenditures associated with the City's program of assessing benefiting properties for the cost of financing water and sewer extensions and improvements in Utility Service Areas.



Proprietary (Enterprise Fund) are used to account for operations; (a) that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be finance or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenue earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

The City of Port St. Lucie uses the following Proprietary Funds:

The Stormwater Utility Enterprise Fund is to account for the operations of a program designed to maintain, replace and expand the City's stormwater related infrastructure.

The Utility System Funds to account for the operations of a water and wastewater distribution system.

The Saints Golf Course Fund is used to account for the operations of the golf course.

The Capital Projects Fund is used to account for financial resources related to the acquisition or construction of major capital facilities and projects, which is generally nonrecurring in nature. It may include the purchase of land, site development, engineering and design fees, construction, and equipment. Capital projects produce assets with useful lives longer than one year.

Revenue sources for capital projects can include the issue of bonds (long-term debt), general fund dollars, federal or state grants, developer Impact Fees, and, to a lesser degree, contributions from other funds and donations from other sources.

The City of Port St. Lucie uses the following Capital Projects Funds:

The General Capital Improvement Fund is used to account for the revenues and expenditures associated with general major capital improvements and acquisitions. The funding resources include grants and interfund transfers from other funds.

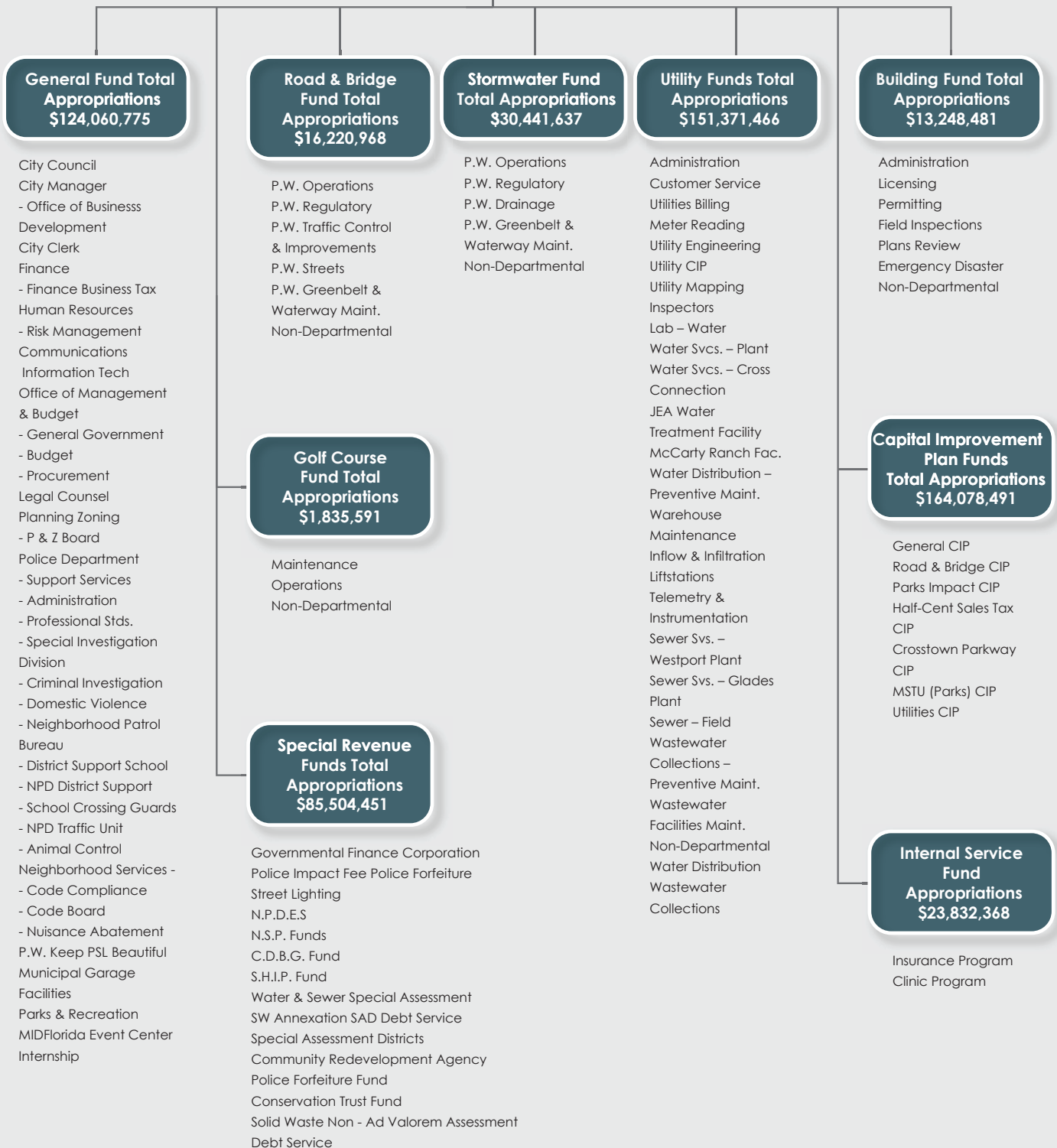
The Road and Bridge Capital Improvement Fund is used to account for the revenues and expenditures associated with major road and culvert improvements, including the annual street resurfacing program. The funding resources include general tax revenues, interest income, bond proceeds, and transfers from other funds.

The Parks Capital Improvement Fund is used to account for specific revenues and expenditures associated with the acquisition of parks and construction of major capital parks improvements.

The Parks MSTU Capital Fund is used to account for a period of 20 years from 1/1/03, to account for revenues received from the 12/10/23 Interlocal Agreement between the City of Port St. Lucie and St. Lucie County and expenditures associated with the park capital projects based upon a five-year capital plan as approved by City Council.



**Fiscal Year 2021-2022
All City Fund Summary
\$610,594,228**





Port St. Lucie History

The City of Port St. Lucie was incorporated in 1961 by the original developer, General Development Corporation, who was responsible for starting several communities throughout the state. Prior to the Incorporation of the City of Port St. Lucie, the earliest known settlers of the area were the Ais Indians. Evidence of their presence at Spruce Bluff is still visible and is called the “Spruce Bluff Mound.” The mound is 18 feet tall and 190 feet in diameter and dates back between 100 and 300 B.C. This mound was investigated and recorded in 1978, by the State of Florida. Spruce Bluff’s (now called Port St. Lucie), original non-Indian settlement started in the 1890’s. Spruce Bluff was settled by a widower John Enos Fultz. Mr. Fultz petitioned for a Post Office and the name Spruce Bluff was adopted. Mail was carried by a twenty foot schooner-rigged boat and sawmills were operated to clear the pine and cypress from the land. Settlers planted pineapples and citrus, but by 1894 a severe freeze discouraged the early settlers and they left. All that remains of this community is a small stone obelisk on Lookout Boulevard with some broken gravestones.

The monument is inscribed “Spruce Bluff Early Pioneer Settlement 1892.” On the north and south faces are the names or descriptions of the seven that are buried there. Spruce Bluff is now a recreation area comprised of 97 acres and is owned and managed by St. Lucie County.

City Government

The City of Port St. Lucie was created under the Laws of Florida Act 61-2721 and has operated under a Council/City Manager form of government since 1976. The City Council appoints the City Manager who is the chief administrative officer of the City responsible to the City Council and charged with the enforcement of all ordinances, resolutions and policies adopted by the City Council. The City Manager directs the business of the City and its various departments. The City Council is responsible for determining policy, adopting legislation, adopting the budget, setting rates and fees and appointing the City’s Attorney and Independent Auditor.

The City provides a range of municipal services including police protection, code inspection and compliance, planning and zoning, community and economic development, construction and maintenance of transportation facilities, recreational and cultural activities, emergency preparedness management, water and wastewater utilities, stormwater management and general administrative support. Independent taxing agencies provide fire protection and education services.

Located 50 miles north of the City of West Palm Beach along the East Coast of Florida in the center of a three county area known as the Treasure Coast for its history of Spanish treasure ships that sunk along our coast during early settlement of the new world. Port St. Lucie is part of St. Lucie County with Ft. Pierce serving as the county seat. The city is bordered on the east by the Indian River and split in half by the North Fork of the St. Lucie River. The boating residents of the City can access the Atlantic Ocean using the St. Lucie River via Stuart to the St. Lucie inlet. With its Tropical South Florida environment, Port St. Lucie’s average annual temperatures range from a high of 90 to a low of 55. Normal annual rainfall is 56.5 inches.



THE CITY OF PORT ST. LUCIE



With one hundred and twenty square miles and a current population of 204,851 thousand in April 2020 (provided by United Census Bureau - QuickFacts), and only 74.9% of our single-family lots developed. The City has tremendous future growth potential, which is reflected by its early growth pattern. Its 1970 population was only 330 residents. Today, Port St. Lucie is the largest city along the Treasure Coast. The City was primarily a residential community but is now increasing the number of commercial sites to support its citizens' needs. Although originally designed as a retirement community, today Port St. Lucie's average age is 43 as the City has become known for affordable homes.

Recreational opportunities are various due to the climate and location. In addition to boating on the St. Lucie River, beaches are only a short drive away. The City's extensive number of Parks and Recreation programs offers numerous sporting opportunities for all age groups.

Quality of Life:		Month	Monthly Average Low	Monthly Average High	Rainfall (Inches)
Recreation, Golf Courses and Points of Interest:		Jan.	55°F	74°F	2.8
<ul style="list-style-type: none"> • Eight Golf Courses within the City • The Saints (Municipal Golf Course) • The Sinners at Club Med • Santa Lucia River Club • Tesoro Country Club (two courses) • St. James Country Club 	<ul style="list-style-type: none"> • Spanish Lakes Golf Village • St. Lucie Trail Golf Club • New York Mets Spring Training Facility (Clover Field) • Port St. Lucie Mets (Single A) participates in the Florida State League • 40 Unique Parks and Recreational Facilities 	Feb.	57°F	76°F	2.9
		March	60°F	79°F	4
		April	65°F	82°F	2.7
		May	70°F	85°F	5.5
		June	73°F	89°F	6.5
		July	74°F	90°F	5.7
		Aug.	75°F	90°F	6.8
		Sept.	74°F	89°F	7.5
		Oct.	70°F	85°F	5.5
		Nov.	64°F	80°F	3.7
		Dec.	59°F	76°F	2.9
		Average	66°F	83°F	4.7

Port St. Lucie is served by three major north-south highways:

Interstate 95, the Florida Turnpike and U.S. Highway 1. The Ft. Pierce inlet, 20 miles to the North, serves the local commercial markets such as the transportation of citrus grown in the unincorporated areas of the county. The nearby cities of Stuart and Ft. Pierce each have a small general aviation airport while Melbourne and West Palm Beach are the nearest airports offering scheduled commercial flights. The public school system is county-wide and is governed by the School Board consisting of five members each elected for a four-year term. St. Lucie County School District has six high schools (grades 9-12), twelve schools that combine grades K-8, and seventeen elementary schools, five middle (grades 6-8) schools, four alternative education schools and over 40,000 students, with each school accredited by the Southern Association of Colleges and Schools. The public school system allows parents to select a school of their choice from a number of schools in residential choice zones. The City also has six Charter Schools; Palm Pointe Educational Research School at Tradition, Somerset Academy of St. Lucie K-8, Somerset College Preparatory, Renaissance Charter K-8 of St. Lucie, Renaissance Charter School at Tradition and College Preparatory Academy of the Treasure Coast. Indian River State College, MedVance and Keiser Career College have facilities located within Port St. Lucie providing excellent higher education opportunities.

As of 2004 the City has a cemetery, Rolling Oaks, which is privately owned.



Principal Employers in St. Lucie County

As part of its long-term economic development strategy, the City is engaged in diversifying and expanding its employment base. The City has had several early successes thanks to its partnerships with the State, SLC, the private sector and others, most notably the biotechnology cluster developing at the Tradition Center for Innovation (TCI). Florida International University/ Torrey Pines Institute for Molecular Studies, Cleveland Clinic Tradition Hospital and Florida Research and Innovation Center.

2020 Principal Employers in St Lucie County	
	# of Employees
St. Lucie County School Board	5,564
Wal-Mart Retail and Distribution	890
Lawnwood Regional Medical Center & Heart Institute	1,615
Indian River State College	2,338
St. Lucie County	1,704
Amazon	1,243
Publix	1,529
City of Port St. Lucie	1,164
Teleproformance	1,600
St. Lucie Medical Center	850



Integration of the Strategic Plan and the Budget



“PORT ST. LUCIE IS A SAFE, BEAUTIFUL, AND PROSPEROUS CITY FOR ALL PEOPLE – YOUR HOMETOWN.”



MISSION

Our mission is to provide **Exceptional Municipal Services** that are **Responsive to our Community while Planning for Smart and Balanced Growth** that is managed in a **Financially Responsible Manner**.

VISION

Port St. Lucie has **Great Neighborhoods**; excellent **Educational Opportunities** for lifelong learning; a **Diverse Local Economy** and Employment options; **Convenient Transportation**; unique **Natural Resources** including the **St. Lucie River**; and **Leisure Opportunities** for an **Active Lifestyle**

THE CITY'S ORGANIZATIONAL VISION
 “PORT ST. LUCIE IS RECOGNIZED NATIONALLY AS A LEADER PROVIDING SUPERIOR SERVICES THROUGH A DIVERSE, EMPOWERED, AND VISIONARY CITY TEAM.”

VALUES

ETHICS

We value ethics, integrity, and honesty as moral principles that are the foundation of public trust and confidence.



ACCOUNTABILITY

We value accountability and believe transparency and fiscal responsibility are essential for citizen confidence in our local government.

CUSTOMER SERVICE

We are committed to providing superior customer service to our community and organization.



STEWARDSHIP

As stewards of the community, we strive to nurture our organization; maintain and enhance the natural and built environment; and, commit to responsible actions that sustain both present and future generations.

DIVERSITY

We embrace diversity, promote inclusion, and respect the unique qualities of our city team and of our community.



TEAMWORK

We are committed to working together as a team by respecting and supporting each other, and are dedicated to achieving our common goals.

The City Council's adopted Vision and Mission for the City help to guide the work of the Council and City Departments. The City Manager established an Organizational Vision and Organizational Values to further guide the City's work. All inform the City's Strategic Plan, which the organization utilizes to help prioritize the annual budget. The integration of these tools helps our organization incorporate the community's desired direction and the steps necessary to execute that vision for the future.



The City Council has long utilized comprehensive strategic planning to stay focused on what is most important to our citizens and City. The Port St. Lucie City Council initially created a formal Vision and Strategic Plan through a series of meetings and workshops in 2013, identifying a 15 year vision for the community. The Plan also listed the actions needed to ensure the Council's shared vision becomes a reality.

In 2016-17 the City Council and City Manager identified a need to take a fresh look at the Strategic Plan considering the new leadership of the City Council and changes in the Executive Team. In addition to updating the Strategic Plan, the City Manager launched a new internal program to support implementation and measurement of the strategic plan, which has continued to grow and evolve over the past three years. Performance measures have been established for all strategic goals, quarterly progress reports are provided to the City Council and departments have developed five-year business plans and identified performance measures in alignment with the Strategic Plan, which is developed utilizing a comprehensive system.





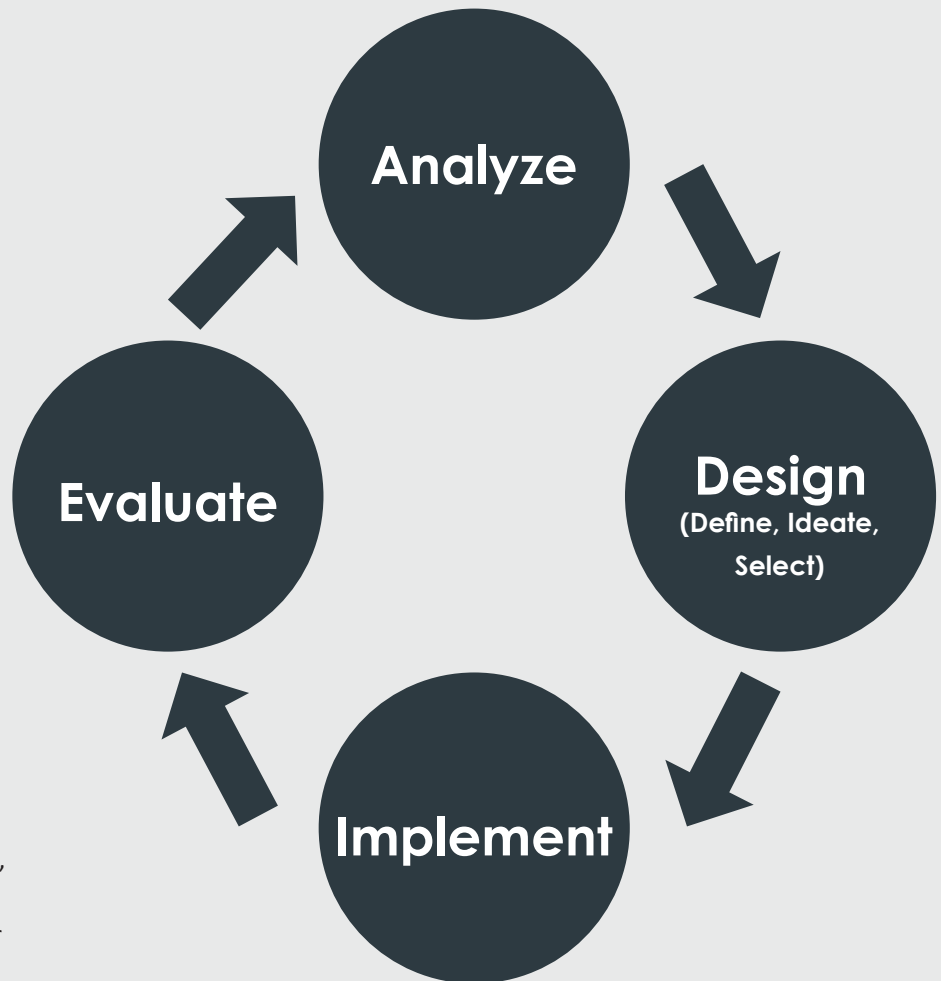
Strategic Planning Process and Planning Model

The City of Port St. Lucie utilizes the following strategic planning system to guide the organization and its continuous improvement.

Step 1: Analyze

Utilizing Scientific Data from the National Community Survey™

The Strategic Planning Process begins with analyzing citizen feedback through conducting the National Community Survey of Port St. Lucie residents, which has been conducted annually since 2018 after an initial survey in 2009. Created, administered and analyzed by the National Research Center, Inc., the National Community Survey (NCS) is described as the gold standard in community assessments. It provides a comprehensive and accurate picture of community quality and resident perspectives about local government services, policies and management. The NCS is conducted in hundreds of communities in nearly every U.S. state. The NCS uses scientific survey methods and best practices to guarantee valid findings and results into meaningful context. The Citizen Survey allows us to get the community's opinion on specifics, track our performance over time and to meaningfully compare ourselves to other communities. In addition to questions on a multitude of government services, the City Council proposes unique questions to gauge resident feedback prior to designing solutions.





Gathering In-Person Feedback at the Annual Citizen Summit

We further analyze citizen feedback through the annual #IAMPSTL Citizen Summit, which attracted over 600 attendees (at multiple pop up events and our first ever virtual citizen summit) in 2021 and included a participatory budgeting exercise and unique stations representing the strategic plan goals to obtain more in-depth citizen feedback.

Reviewing emerging issues in-depth at the Winter Retreat

The City Council and staff further identify and analyze issues in-depth at the annual Winter Retreat of the City Council where they review topics for potential inclusion in the strategic plan. These in-depth discussions lead to further research and can be prioritized by the City Council in the strategic plan. The 2021 Winter Retreat included presentations of Five Year Business Plans for all City departments.

THE NCS™
The National Community Survey™



Places to Live

88%

As good or excellent



Overall Customer Service

79%

As good or excellent



Safety of Residents

95%

Residents feel safe in their neighborhood.



Step 2: Design

Council direction from the Winter Retreat and feedback from the citizen survey and citizen summit are presented to the City Council at their annual strategic planning workshop. The Council utilizes this information to evaluate its current strategic goals and design (define, ideate and select) solutions in the form of refinements to the Strategic Plan. The Council finalized their updated Strategic Plan Goals, Strategic Initiatives and Priority Projects on June 21, 2021.

Step 3: Implement

The Council also meets in July to review the preliminary budget. The Council makes decisions during this review to increase or decrease fees or costs in various programs if needed. They also set the date for the two budget hearings held in September of each year. One of the most important decisions Council will make is setting the millage rate.

The adoption of the annual budget and capital improvement plan and the ongoing implementation of department strategic business plans provide the funding and policy direction necessary to put the Strategic Plan into action. Each planning document is aligned with the community's vision, the organization's mission, the financial realities facing the City and operational priorities. Projects prioritized through the strategic planning process are underway throughout the fiscal year.

Step 4: Evaluate

The City Manager initiated quarterly updates on the progress of the strategic plan in order to provide enhanced communication to the City Council and opportunities for the Council to provide continued feedback and evaluation on the plan's implementation.

In addition, each department updates performance measurements on an annual basis that directly support the successful achievement of the City Council's overall strategic goals, initiatives and projects. Departments also measure and report on key performance indicators related to their workload, efficiency and effectiveness:

- Workload - Measures the quantity of activity for department (such as number of calls responded to or number of sealed bids).
- Efficiency – Measures the relationship between output and service cost (such as the average cost).
- Effectiveness – Measures the impact of an activity (Improve overall satisfaction with the quality of service).

Departments establish performance measures/indicators for each division or program within their department to monitor and project department performance. These measures must be linked to the overall goals of City Council and the department initiatives they support.

The performance measures are listed after each department's organizational chart in fund and department order. In addition, the connection between the department's key initiatives and the City Council's key strategic plan goals are outlined. This provides for continued evaluation of strategic goals and initiatives.



Through this Strategic Planning System, the City is working to continuously improve and work towards the Strategic Goal of a High-Performing Government Organization.

Ensuring citizens have a voice in strategically planning the future of their City

In 2020, for the second year in a row, the City received prestigious, national recognition for its efforts to engage citizens and give them a “voice” when planning for Port St. Lucie’s future by receiving the 2020 Voice of the People Award for Transformation in Community Engagement. This award is presented jointly by the National Research Center, Inc. (NRC) and the International City/County Management Association (ICMA). The Voice of the People Awards are the only ones given in local government based on the opinions of residents and are given to top performing jurisdictions that best listen and act for the benefit of their communities. This year’s awards were very competitive. Only those jurisdictions that received the most improved ratings in resident opinion in 2019 and illustrated actions taken to benefit their communities were selected as winners.

Examples of how the citizens’ “voice” have been implemented in Port St. Lucie include:

- Projects funded by the voter-approved Half Cent Sales Tax were prioritized by the City Council based on input from the survey and summit.
- In Port St. Lucie’s 2018 Citizen Survey, 80 percent of respondents indicated they believe creating a vocational/technical high school to prepare students to enter the workforce was essential or very important. As a result, City Council agreed to work with Somerset Career Academy Port St. Lucie to construct a career-technical school on land leased through the City in the Southern Grove section of Tradition. A follow-up survey in 2019 indicated strong support for the City’s efforts to lease land for this purpose.
- The city created music concert series after the survey revealed there was demand in the community for these sorts of events.

The Voice of the People Awards brings positive publicity and recognition on a national scale, as well as the opportunity to join an elite community of winners sharing best practices in local government and serving as a model for others around the world. This award aligns with Strategic Plan Goal 7 – High-Performing Government Organization, the City’s mission of providing exceptional municipal services and our organizational vision statement: Port St. Lucie is recognized nationally as a leader providing superior services through a diverse, empowered and visionary city team. Following are the top priorities in the Strategic Plan, as informed by city residents and adopted by the City Council.





1. Safe, Clean & Beautiful

- Named the Safest Large City in Florida for the 10th year in a row.
- Maintain our low crime rate with a focus on the implementation of a new policing district 5 to effectively address population growth in western Port St. Lucie; traffic, bicycle and pedestrian safety and education; development of a new Police Training facility and implementation of body worn cameras.
- Beautify our roadways, parks, properties, and gateways into the City by focusing on the beautification of gateways into the City: US Highway 1, St. James Boulevard and Corridor Improvements and Port St. Lucie Boulevard and continued implementation of the Keep Port St. Lucie Beautiful Beautification Plan.

2. Vibrant Neighborhoods

- Support vibrant, thriving neighborhoods where citizens are engaged and dedicated to their communities, including installing decorative poles to further identify newly named neighborhoods, support the development of neighborhood parks/preserves, community engagement and improvement projects.

3. Quality Education for all Residents

- Support St. Lucie Public Schools through effective partnerships (such as truancy prevention) to support the achievement of academic excellence as an “A” rated school district, with all “A” and “B” rated schools in our City and partner on school safety, youth civic education and resource outreach.
- Support a sustainable trades and technical workforce through promotion and partnerships advancing career technical education.
- Expand Wi-Fi access at local parks and public facilities.

4. Diverse Economy & Employment Opportunities

Expand economic opportunities, develop partnerships, and improve processes necessary to ensure a diverse, thriving economy and continued job growth with a focus on:

- The Build-out of Southern Grove in Tradition as an employment center for bio-science, health care and other job-creating commercial enterprises, the sale of City-owned land, implementing the Southern Grove Master Plan, fully leveraging the partnership with Cleveland Clinic to serve as a vital hospital and research anchor and constructing Hegener Drive to support the infrastructure needs of the Jobs Corridor.
- Making City Center the Mixed-Use Cornerstone of eastern Port St. Lucie through the revitalization of City Center through acquisition and development of a Master Plan.
- Supporting business development through implementation of the Small Business Plan and creation of an Office of Business and roadmap. *City of Port*



5. High-Quality Infrastructure & Facilities

- Accelerate construction of Port St. Lucie Boulevard South in partnership with FDOT with improvements for pedestrian, bicycle and vehicular traffic.
- Expedite traffic signal synchronization on PSL Boulevard from Gatlin to US1.
- Design and Construct Public Works Administrative Complex.
- **Implement the Multi-modal Plan:** Implement plan that incorporates all users, addresses mobility, provides for traffic calming strategies and provides for infrastructure improvements to address all components of the City's transportation network.
- Design the Village Green Drive Corridor Revitalization Project.
- Public Transit Enhancement Plan: Work to increase access to public transportation options for City residents.
- **Construct of the St. Lucie River/C-23 Water Quality Project at McCarty Ranch:** Construct the Project to improve water quality and provide for future water supply.
- **Implement Septic to Sewer Master Plan Annual Projects and Education Program:** Reduce the number of septic tanks properties near water bodies leading to the river in support of clean rivers.
- Implement Stormwater Master Plan Annual Projects and Ongoing Education Program.



6. Culture, Nature, & Fun Activities

Expand recreational and cultural opportunities through The Port and Pioneer Park, Implementing the Ten Year Parks & Recreation Master Plan and Advancing Culture and the Arts.

- Implement the Port & Pioneer Park Master Plan
- Design, Fund and Construct Torino Regional Park
- Design, Fund and Construct Tradition Regional Park
- Design, Fund and Construct Adventure Park
- Improve O.L. Peacock Sr. Preserve
- Implement Bikeways & Trails Priority Corridors
- Parkland acquisition and Environmental Lands Preservation Program
- Implement the Public Art Master Plan
- Expand Cultural Offerings/Special Events

7. High-Performing Government Organization

- Make efforts to improve service delivery while reducing millage, enhance customer services and cultivate a high-performing government organization.
- Reduce the millage rate while still providing excellent service delivery to our citizens.
- Enhance customer service: through 1PSL/Your 24/7 City Hall, a new system for citizens to ask questions and make requests. This new system encompasses a web portal, a new mobile app and a new phone number and call in-take system.
- Organizational Development: Continue to implement the City's organizational vision to be recognized nationally as a leader providing superior services through a diverse, empowered and visionary city team with a focus on training and employee development.
- Advance intergovernmental legislative issues.
- Improve performance through innovation and process improvement



ECONOMIC CONDITIONS & LOCAL ECONOMY



Commercial Development

The City of Port St. Lucie has experienced significant growth in new residential and commercial construction. Single family residential permits issued respectively. New commercial permits continue to hold steady at 311 commercial permits in 2020 compared to 243 commercial permits in 2019. The total value of all permits issued during 2020 was \$1.03 billion versus \$848.7 million in 2019 or a 21.36% increase. This will positively impact our ad valorem tax base over the next couple of years.



Housing Market

According to the Florida Realtors Association the median sales price of a single-family home in St Lucie County increased 7.3% from \$233,000 in 2019 to \$249,900 in 2020. Likewise, the median sales price of townhouses and condos in St Lucie County increased by 19.1% in 2020. As noted above the building permits issued are increasing at very strong rates. The City's low crime rate, improved grades of local schools and affordable market rate housing are contributing factors leading to an increase in housing demand in Port St. Lucie.

ECONOMIC DEVELOPMENT STRATEGY

As part of its long-term economic development strategy, the City is engaged in diversifying and expanding its employment base. The City has had several early successes thanks to its partnerships with the State, SLC, the private sector and others, most notably the biotechnology cluster developing at the Tradition Center for Innovation (TCI). After the down-turn in the housing market, the City continues to look at other industry to stimulate the City's economy. In FY 16-17 the City hired a Business Navigator to oversee Economic Development.

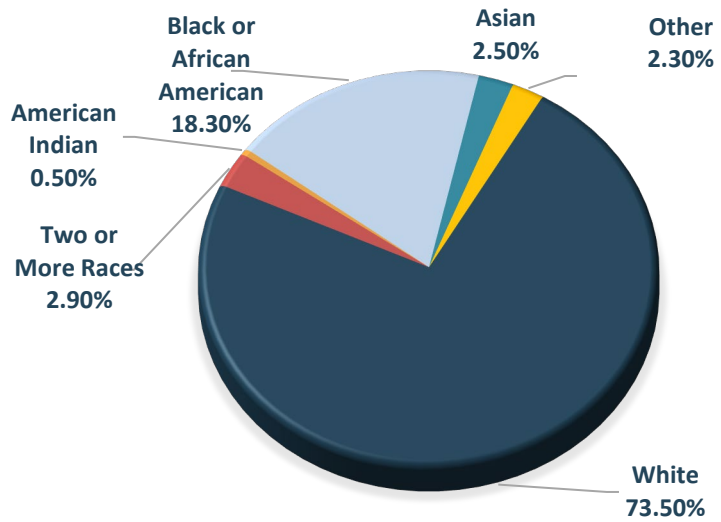
Past projects include K Hovnanian Sales Center, (2) 7-Eleven (new buildings), Renaissance Charter School (new building), Taylor Morrison Sales Center, Courtyard by Marriott (New Hotel), Premier Medical Plaza (Shell), Checkers (New Building), GHO Homes, model/design center, St. Lucie County Fire District (addition), Express Car Wash (new service station), Ardie R. Copas State Veterans Nursing Home (new building), Somerset College Prep, (buildings C and D), Whispering Pines Concession Building, Publix at St. Lucie West (new building), Farrell Storage Office (new building), One Construction & Roofing (new building) and Floridian Golf Course Snack Bar (new building).

Some future projects underway include a Fountainview Plaza, Building B, (Shell), AHS at Tradition, Apt. Building C & F, Veranda Falls Self-Storage, new building, Tru Hotel by Hilton, new building, Lennar Homes, Sales Center, Alzheimer's Community Care Lutheran, new building, , Baron Shoppes at Tradition (Shell), Aqua Dimensions (new building).



PORT ST. LUCIE DEMOGRAPHICS

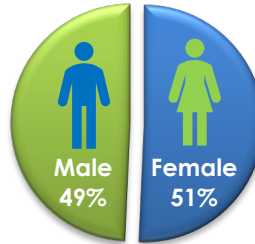
Population
204,851



2.90
Average Household Size

Median Gross Rent
\$1,417

\$60,587
Median Household Income

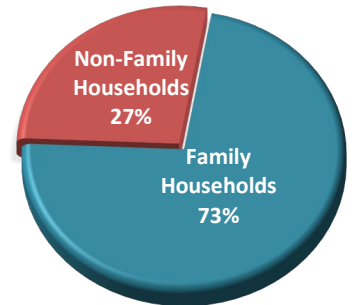
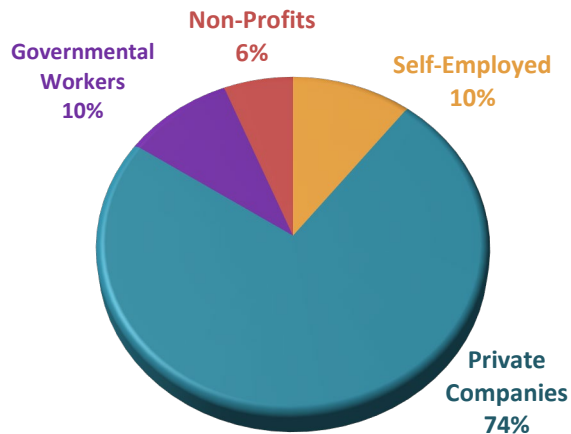
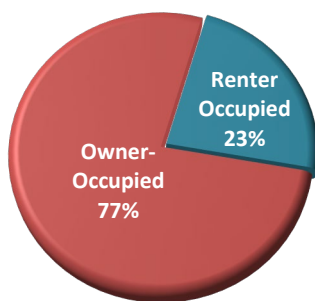


\$27,546
Per Capita Income

Average Travel Time to Work
28.8 Minutes

43
Median Age

AREA PROFILE



Average Temperature
of 81° in January - June
and 85° in July - December

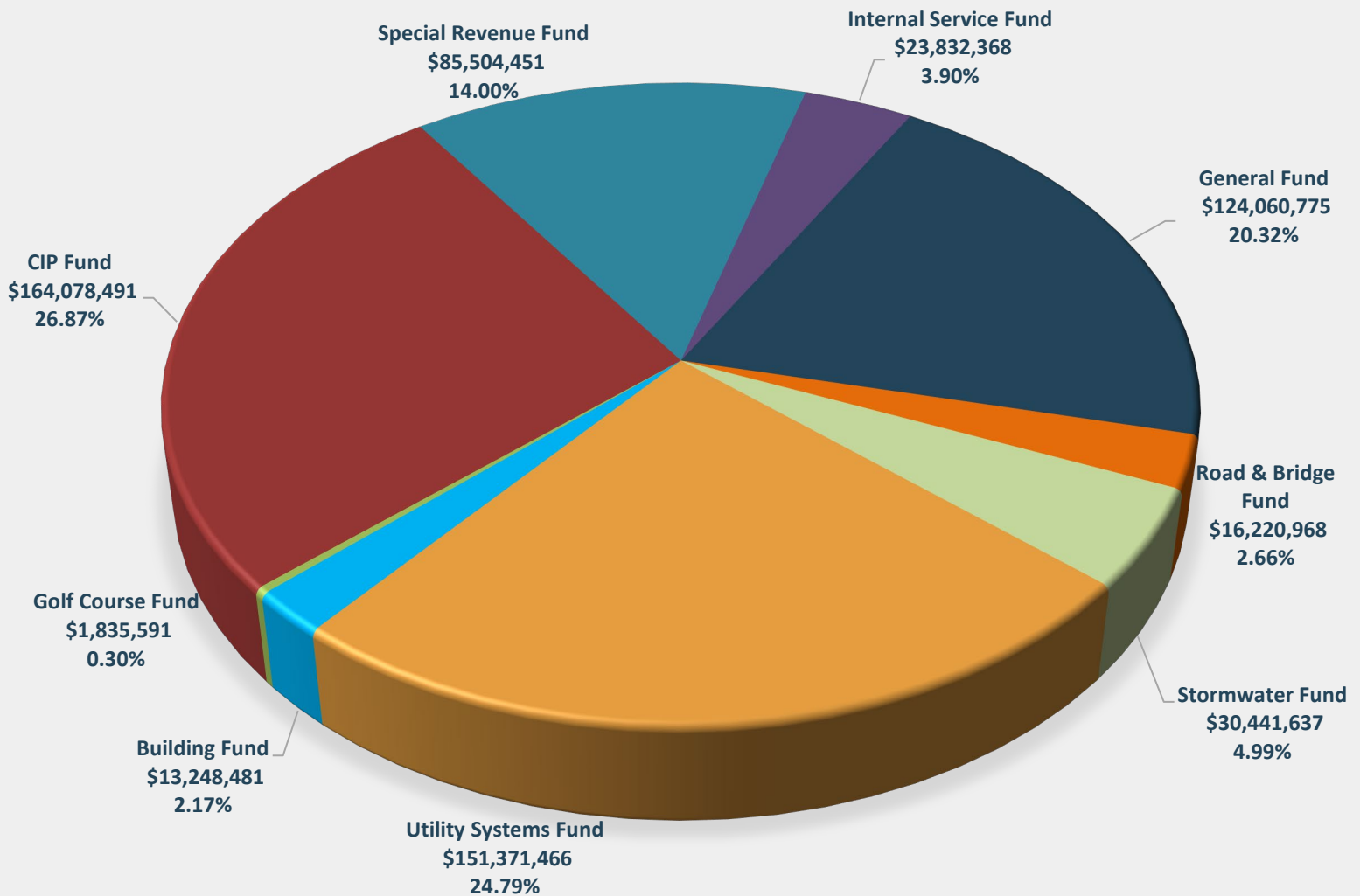


BUDGET AT A GLANCE

The Fiscal Year 2021-22 Budget for the City of Port St. Lucie totaling \$610,594,228. Each year the budget establishes the level of funding for each of the City's various funds. The goals and objectives, activities and service levels for the City's departments are dictated by the level of funding and thus ultimately controlled by the approved budget.

The published, adopted budget serves as an operational guideline for the city staff. Through the adoption of the budget, the departments are instructed as to level of staff, amounts for operating expenses and allowable capital purchases.

All Funds Summary: Total \$610,594,228





BUDGET DEVELOPMENT OVERVIEW

The Management and Budget Division of the Financial Management Department coordinates the budget process, which begins in January and ends in September. During this time key decisions are made regarding the levels and types of services to be provided based on the anticipated level of available resources. Revenues and expenditures are projected on the basis of information provided by City departments, outside agencies, current rate structures, historical data and statistical trends.

The budget is more than a spending plan, it serves four basic purposes:

Information: The budget is the primary way for the City to present to the Public what the Administration intends to do with the revenues that are collected. Through the budget, residents can see how and where their tax dollars and other revenues will be spent.

Accountability: – The budget is a tool for legalizing public expenditures and to account for and control the use of public resources.

Evaluating: – The budget is used to help tell how well the City is doing its job through workload and performance indicators.

Planning – The budget is used as a planning tool for management of the City to plan for the City’s future.



The first step in the annual budgeting process is to establish goals by working with the City Council at a Budget Planning Workshop held early each year. A long-range model is used to study property valuation, millage rate and their effect on funding. The largest single revenue in the General Fund, which is Ad Valorem Property Tax, is set at 4.5191 mills which will generate \$57,520,222. The Road & Bridge fund’s largest revenue is Local Option Gasoline Tax revenue which is slightly decreasing. The Stormwater Fee will increase to \$168.00 for FY 21-22 for a residential lot. The only normal growth in the Stormwater Fee revenue occurs when a vacant lot is built on providing \$42 per unit additional revenue. The culvert inspection fee collected in this fund is experiencing growth as the level of construction permits begins climbing. For several years, the rapid growth in the City and the utility system required increased staff and contractor crews to keep up with the demand for connections to the system. Now with the latest market trend of moderate growth, the Utility Department will add 13.00 additional FTEs to handle the increasing level of work.

Final approval of the annual budget by the City Council follows several levels of review. The original budget requests of the departments are first reviewed by the City’s Chief Financial Officer and later the City Manager. Revenue projections are made by studying multiple year trends for each revenue line item, considering population growth and the housing industry for revenues such as impact fees, building permits and inspection fees. As the updated property valuation is made available from the St. Lucie County property appraiser’s office, the effect to the City’s Ad Valorem Tax Revenues is reviewed. Through meetings with the department head, all departmental budgets are adjusted accordingly, so that a balanced budget, which meets the desired goals of the City Council, can be submitted for their review. The council conducts final review with any directed changes being made by city staff. A Balanced Budget exists when available revenues and resources (fund balance) equals the budgeted appropriations and contingencies.



City Council Budgetary Guidelines

- Operating Expenses - hold to 2.0% inflationary increase.
- Golf Course Fund – limited increase in fees based on local market.
- Millage Rate – General Fund millage is set at 4.5191.
- Millage Rate – Crosstown Parkway CIP Voted Debt – 0.7193 Mill.
- Millage Rate – Road and Bridge Operating millage is set at 0.3616.
- Stormwater Fee – Increase of \$5.00 for Residential - \$168.00 and \$3.75 for undeveloped lot - \$126.00.
- Police Department Staffing - 1.60 officers per thousand of population – this component of Council policy is suspended.
- Financial Contingency is set at 20% for the General Fund, 17% for the remaining operating funds, 50% for the Building Department Fund and 17% is set for the Medical Insurance Fund.

The City’s Council Budgetary Policy calls for 1.6 sworn officers per 1,000 of population. However, with the recent budget struggles, the City Council suspended this component of their policy. The adopted sworn staffing level for FY 2021-22 is 273. Fifteen new employees were added to the Police Department, due to the growth of the city. With an estimated population of 205,000 as of October 1, 2021, the staffing ratio is 1.33.

Budgetary Structure

The City’s approved budget is accounted for through individual funds with various departments, which are further broken down into divisions. The level of budgetary control is the department, thus allowing the City Manager, or his designee, to transfer budgeted amounts within a department budgets, but this authority does not extend to transfer between funds; provided, however, that except in the case of an emergency, a fund budget may not be exceeded without prior approval of the City Council at a duly convened meeting. Appropriations are used as a means of budgetary control.

What is a Fiscal Year?

A fiscal year is twelve months starting October 1st through September 30th to which its annual operating budget applies. At the end of each fiscal year, the City determines its financial position and the results of its operation.

What is a Revenue?

Revenue are funds the city receives from a variety of sources such as property taxes, permit fees, grants, stormwater fees, franchise fees to pay for operating and capital expenses.

What is an Expenditure?

An expenditure is a disbursement of operating revenue for goods and services.

What is a Fund?

A fiscal and accounting entity with a self-balancing set of accounts.

What is an encumbrance?

The commitment of appropriated funds to purchase an item or service.



Strategic Plan

A strategic plan is a document used to communicate the organizations goals, the actions needed to achieve those goals and all other critical elements developed during the planning exercise.

Property Tax

What is a Property Tax?

Property Taxes are levied on both real and personal property according to the property's valuation and tax rate. It is also called an ad valorem tax rate. The tax is determined by multiplying the taxable value of the property by the millage rate and then dividing the result by one thousand. The County Tax Collector is responsible under state law to collect all taxes imposed within the county.

What is a Mill of a Tax?

A mill is a rate of tax equal to \$1 for each \$1,000 of assessed property value. If your home has a taxable value of \$100,000 and the millage rate is \$1, then you pay \$100 in taxes.

How does Property Tax get calculated?

There are three factors for calculating the amount of property tax assessed on your house (or other property): the value of the property, the amount of value that is not subject to taxes (e.g., the homestead exemption), and the tax or millage rate.

According to State legislation, the county Property Appraiser calculates the value of each property in St. Lucie County as of January 1 each year. The appropriate exemptions are then applied to reach the final taxable value. The final taxable value is multiplied by the millage rates, i.e., City, County, School Board and other taxing authorities to determine the amount of property taxes to be included in the November property tax bill. For example, if your taxable value after taking all exemptions is \$125,000 and the millage rate used to determine your taxes is 5.6000, then the City portion of your taxes would be \$700.00.

The calculation is performed by taking the taxable value (\$125,000), dividing by 1,000 and multiplying by the millage rate (5.6000).

$$\frac{\$125,000}{\$1,000} = \$125$$

$$\$125 \times 5.6000 = \$700.00$$

What is Rolled – Back Millage Rate?

The rolled-back millage rate is the millage rate that, when applied to the tax roll excluding new construction, would provide the same property tax revenue in adopted budget year as in the current year. It represents the millage level of no tax increase.

Budget Amendments

Any requests for a budget amendment to provide for unbudgeted expenditures, must be funded by additional revenues or unspent appropriations and must be approved by the City Council. Such requests are handled much like original budget requests in that they must be submitted to the Office of Management and Budget for consideration. If a funding source can be identified, the balanced budget amendment schedule is then presented to the City Manager for his/her review and approval. The amendment is then brought before the City Council at two regular meetings so that an appropriate ordinance is passed which requires two readings.

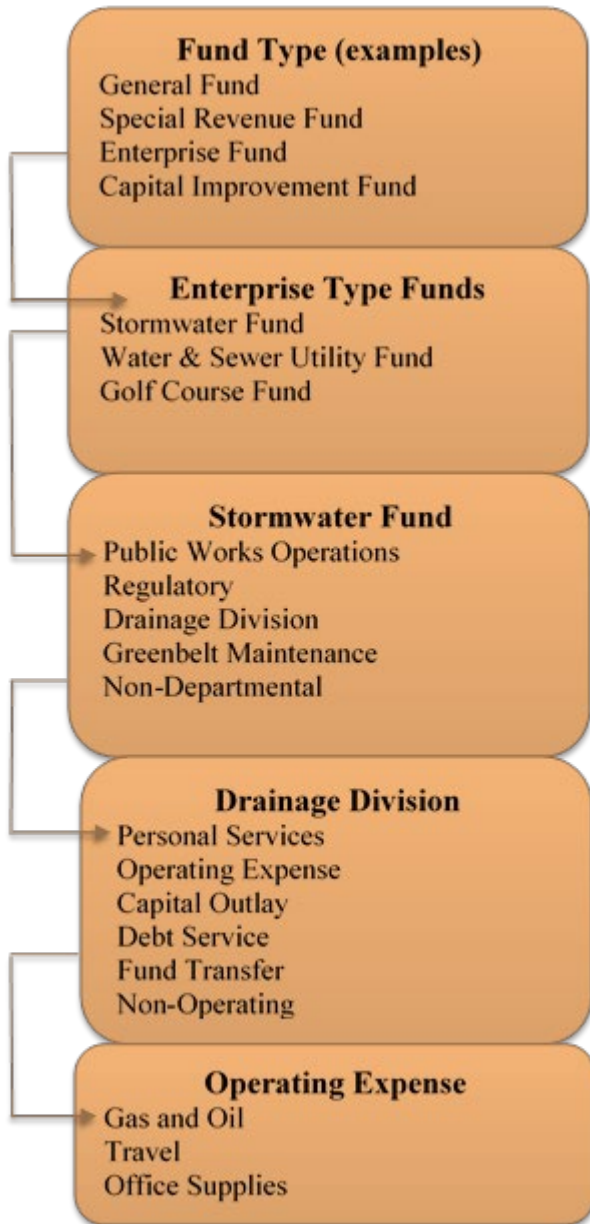
Basis of Budgeting

The City of Port St. Lucie develops its budget using the same basis as it is required to use for financial reporting, the modified accrual basis of accounting. Revenues are budgeted and will be recognized when they become measurable and available. Expenditures are budgeted and recognized when the liability is incurred. This accounting and budgeting basis apply to all of the City's governmental type funds, i.e., the General Fund and Special Revenue Funds. The City's Stormwater Fund and Water and Sewer Utility Funds are exceptions to this, as they are proprietary funds and must be accounted for using the full accrual basis of accounting. Under this format, the two enterprise funds recognize revenues when earned and expenses are recognized when incurred regardless of when the actual cash flows occur.



BUDGET DOCUMENT STRUCTURE

The City’s Budget is organized into sections by fund type, cost center, category of expense and individual line items. Fund type is established by revenue and its purpose, such as Gas Tax for Road Programs. Cost centers are generally used to capture the cost of a program, such as the Drainage Division that performs drainage repairs. Categories of Expense group similar expenses such as salary and benefits into a category called Personal Expense. Line Items are the most basic tracking method, such as Office Supplies.



This is the highest level of budget organization. There are forty-nine different funds organized into eight types of funds.

The city has three Enterprise Funds. Each operation tracks its own revenue and expenses as a separate business.

Within the Stormwater Fund, there are five cost centers each representing a different program.

Under each Cost Center, there could be up to six different expense categories being used.

Within each category of expense, there are numerous individual line items.



CITY OF PORT ST. LUCIE BUDGET CALENDAR FOR Fiscal Year 21-22

January 2021

- Start of CIP Budget – Forms and Instructions to departments
- Mandatory MUNIS Training – Time slots for departments TBD

S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

February 2021

- CIP Progress (Assistant City Manager)
- Winter Retreat
- City Council Retreat: First Look at Budget
- City Council Retreat: CIP Update – FY 20-21 Projects

S	M	T	W	T	F	S
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21	22	23	24	25	26	27
28						

March 2021

- Start of Operating Budget Development – Forms and Instructions to departments
- Departments submit CIP Requests to Finance
- Review requested CIP Projects with Department Heads/City Manager Approval

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14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

April 2021

- Operating Budget Requests must be entered in to MUNIS for Finance compilation
- Review and presentation of CIP – Tentative adoption of CIP by Council
- Departments Goals and Objectives – linkage to strategic plan

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11	12	13	14	15	16	17
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May 2021

- Finance compiles departmental budget requests
- Budget compiled to the City Manager
- Department budget review meetings are held with City Manager

S	M	T	W	T	F	S
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16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					





June 2021

- Estimated Taxable Property Value is received from County Appraiser.
- Update the preliminary revenues.
- Review Estimated Taxable Value with City Manager.
- List of requests for enhancements are provided to the City Manager for review.
- Final revisions of tentative budget are finalized.
- Send spreadsheets to departments for department approval; signature required.
- City Manager proposed budget submitted to City Council.

S	M	T	W	T	F	S
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20	21	22	23	24	25	26
27	28	29	30			

July 2021

- Certified Taxable Value is received from Property Appraiser.
- Summer Council Retreat – City Manager Proposed Budget is reviewed.
- Millage Rate and Public Hearings (date, time & location) are set for TRIM notices To citizens and then forwarded to County Property Appraiser.

S	M	T	W	T	F	S
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11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

August 2021

- Final adjustments and further workshops with the City Council if needed.
- Ordinances and mailings for Street Lighting and Stormwater Fees.
- Notices of Utility Rates if needed.
- City Charter newspaper ad as required.

S	M	T	W	T	F	S
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22	23	24	25	26	27	28
29	30	31				

September 2021

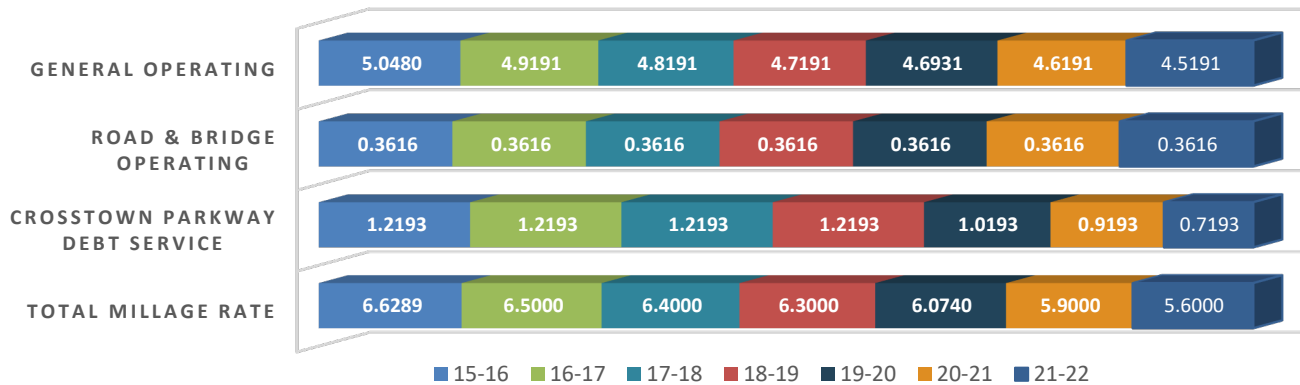
- First Public Hearing (TRIM requirement) on Proposed Budget
- Adopt proposed Millage Rate and Budget.
- TRIM Newspaper Ad as required.
- Second Public Hearing (TRIM requirement) and Final Adoption of Millage Rate and Budget.

S	M	T	W	T	F	S
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19	20	21	22	23	24	25
26	27	28	29	30		







MILLAGE RATES



The City’s millage rate is the tax rate charged against both residential and commercial properties within the city limits. It is formally called an Ad Valorem Tax Rate meaning that it is charged “per value”. All properties are assessed a taxable value by the County Property Appraiser. The tax millage rate is based upon a per \$1,000 of valuation. The tax bill for a piece of property is then calculated by multiplying the taxable value times the adopted millage rate(s). Millage rates are expressed for example as 1.2345 and are charged against the value in thousands. The basic formula is: (Appraised value/1,000)*millage rate). For example, if your home has a taxable value of \$100,000 and the millage rate is \$1, then you would pay \$100 in taxes.

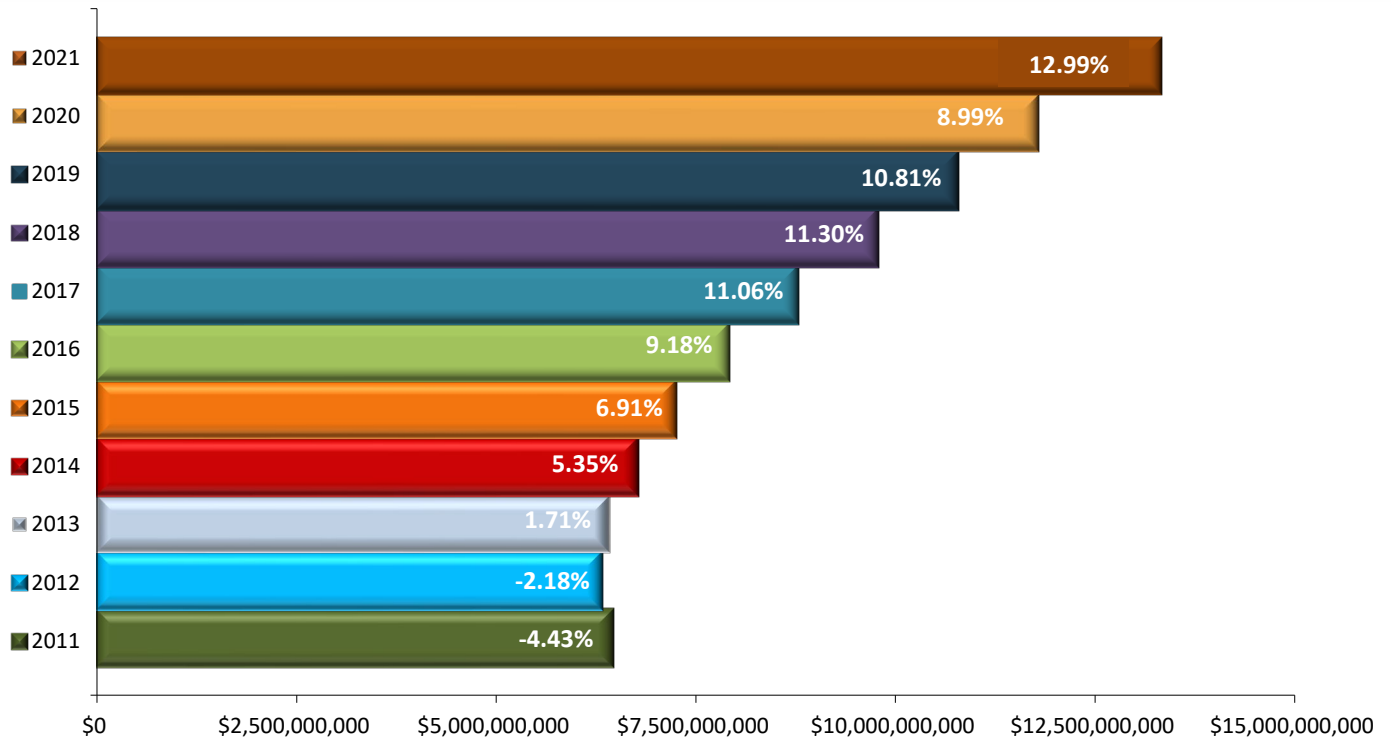
Residential property owners who use their home as their primary residence can apply for a \$50,000 homestead exemption, which drops their “billable” tax value by that amount. This chart shows seven years of millage rates broken into the numerous programs that are funded by Ad Valorem Revenue. City Council has been committed to reducing the City’s tax rate for our Citizens over the last six years.

The Adopted FY 2021-22 Budget is based on a decrease of 0.3000 for a new total millage rate of 5.6000.

Impact of Millage Reduction on City Taxes for a Median Home with Homestead Exemption	FY 2020-21 TOTAL ADOPTED MILLAGE RATE 5.9000MILLS	FY 2021-22 TOTAL ADOPTED MILLAGE RATE 5.6000 MILLS
The City’s total adopted property tax rate for FY 2020-21 is 5.9000, a reduction of 0.1740 from last year’s total tax rate.	 \$240,400	 \$243,766
Homestead Exemption Amount	(\$50,000)	(\$50,000)
Taxable Amount	\$190,400	\$193,766
Total City Millage Rate (Per \$1,000 of value)	5.9000	5.6000
Total City Taxes per Year	\$1,123.36	\$1,085.09
Difference with Proposed Millage Reduction		-\$38.27



PROPERTY VALUATION



This graph shows the property valuation for the City of Port St. Lucie, which is set by the St. Lucie County Property Appraiser and is an important demographic indicator for the community. The level of taxable valuation sets the tone for the development of the budget each year. The City of Port St. Lucie has been experiencing positive growth over the last nine years after coming out of the Great Recession. A large number of new homes being built is pushing the total property valuation upward at more moderate levels than was experienced in the early 2000s. Most of the valuation increase is due to the strong real estate market. That served to increase the Ad Valorem Tax Revenues of the City in direct proportion.

The City has finally reached the peak values experienced in 2007 at just over \$13 billion.

The following five years experienced decreases in valuation that drove the property tax revenues lower and caused financial stress for the City. The recent six-year trend of climbing taxable value is a positive indicator for the City and a reflection of the general economy.

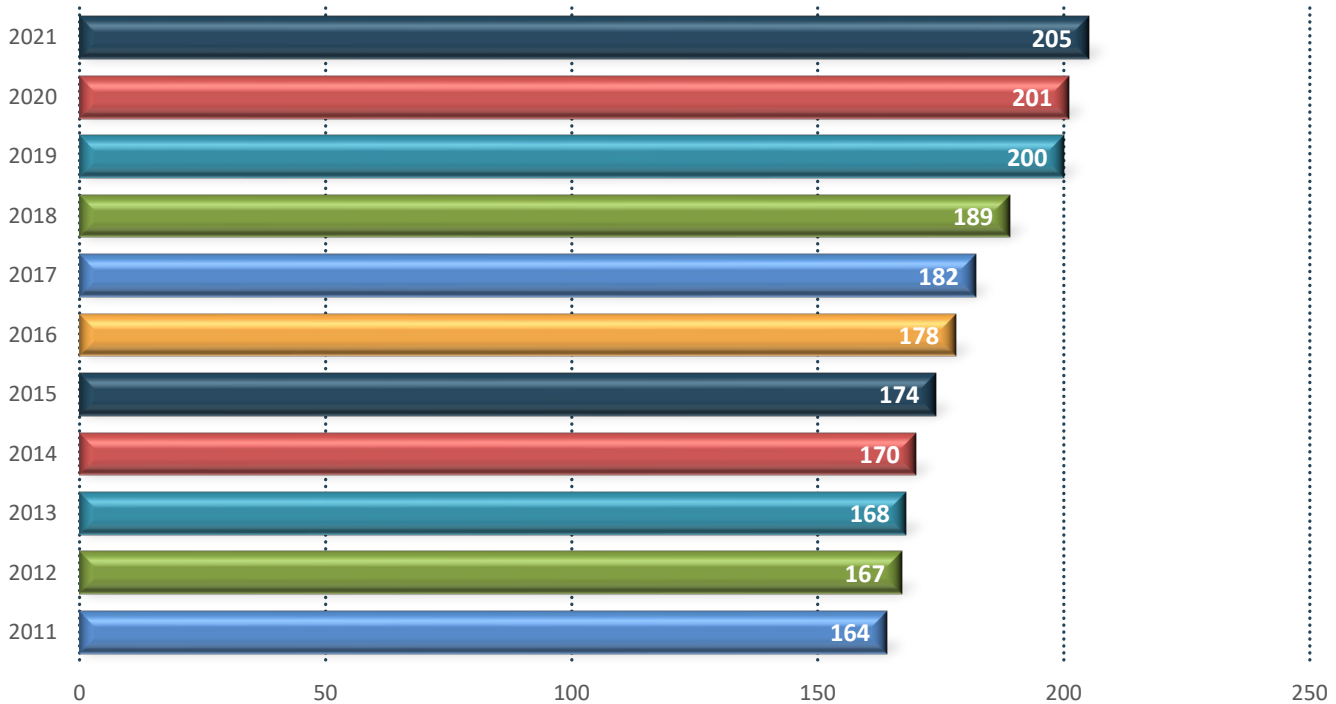
The FY 2021-22 budget is based on the certified taxable value of \$13,328,007,510 which is 12.99% greater than the prior year's certified taxable value. This new taxable value is at 102.4% of the peak value established in 2007.

The overall gain in value will generate \$4,838,864 in additional property tax revenue using the reduced millage rate of 5.6000.



POPULATION

**205,000 Projected
 in June of 2021**



This population chart shows the strong growth pattern experienced by the City of Port St. Lucie. The City was incorporated in 1961 and our population was only 330 in 1970. However, our population is estimated to be 205,000 in October 2021. Annual increases had been averaging approximately 5,000. Port St. Lucie is Florida’s seventh largest city by population and was once listed as one of the fastest growing cities in the nation. This level of growth in past years was the driving force behind the infrastructure needs of the city and increasing levels of service. Over the years, the Parks and Recreation, Police and Utility Departments have grown to reflect the growth of the community.

The first half of this time-period shows a more reasonable and steady growth although the pace of new residential construction is picking up which adds to the population. Currently, the City is again in a growth spurt adding new residential buildings at a rapid, yet sustainable level. The most recent phase of growth is the slower, yet steady, population gains through 2016. The last few years have been growing at a brisk pace. The City’s future is bright!



Principal Employers in St. Lucie County

Employers	2020			2011		
	Employees	Rank	Percentage of Total Jobs	Employees	Rank	Percentage of Total Jobs
St. Lucie County School Board	5,205	1	3.62%	4,946	1	4.56%
Indian River State College	2,265	2	1.58%	1,037	8	0.96%
Teleperformance	1,850	3	1.29%	-		- %
St. Lucie County	1,829	4	1.27%	1,593	4	1.47%
Publix	1,650	5	1.15%	1,240	6	1.14%
Lawnwood/HCA Medical	1,500	6	1.04%	1,500	5	1.38%
Amazon	-		- %	-		- %
City of Port St. Lucie	1,181	7	0.82%	964	9	0.89%
St. Lucie Medical Center	892	8	0.62%	850	10	0.78%
Walmart Distribution Center	890	9	0.62%	1,653	3	1.52%
Cleveland Clinic Martin Health	850	10	0.59%	-		- %
Liberty Health Group, Inc.	-		- %	2,432	2	2.24%
Florida Power and Light Company	-		- %	1,038	7	0.96%
Total	18,112		12.60%	17,253		15.90%
Total Jobs Available	143,678			108,561		

Sources: St. Lucie County Consolidated Annual Financial Report.
 Labor Market Info (<http://www.floridajobs.org/labor-market-information>)
 St. Lucie County, Florida - Economic Development Council (most recent data available)

Note: State and Federal employers are not ranked. Information listed is for St. Lucie County only. This graph uses the most recent County data available.



ECONOMIC STATISTICS

Demographic & Economic Statistics: Last Ten Fiscal Year				
Fiscal Year	Personal Income (1)	Per Capita Personal Income (1)	Public School Enrollment (2)	Unemployment Percentage (1)
2011	\$17,507,000,000	\$40,870	25,543	11.9 %
2012	\$19,202,500,000	\$44,428	25,929	10.1 %
2013	\$18,870,000,000	\$43,188	26,045	9.1 %
2014	\$20,715,000,000	\$46,672	26,327	7.3 %
2015	\$22,105,000,000	\$48,727	26,266	6.0 %
2016	\$23,614,000,000	\$50,134	26,299	5.8 %
2017	\$24,825,600,000	\$51,824	26,755	4.7 %
2018	\$26,140,273,000	\$54,228	26,523	3.9 %
2019	\$27,249,575,000	\$55,691	26,272	3.5%
2020	n/a	n/a	25,994	5.7%

*SOURCE: St. Lucie County Public School System; U.S. Department of Labor

**NOTE: Public school and unemployment figures include Port St. Lucie only. All other figures cover the Port St. Lucie Metropolitan Statistical Area (MSA). (1) Prior year revisions included per U.S. Department of Labor. (2) Starting in 2010, includes Savanna Ridge, Renaissance, and Nau Charter schools. Starting in 2011, includes Palm Pointe Charter School.

Construction Values: Last Ten Fiscal Years				
Fiscal Year	Residential Value	Number of Residential Units	Commercial Value	Number of Commercial Units
2011	\$20,315,132	188	\$52,119,534	245
2012	\$20,568,540	162	\$96,402,278	279
2013	\$50,306,661	430	\$59,575,324	292
2014	\$103,680,020	836	\$21,290,019	276
2015	\$121,984,614	928	\$42,343,799	353
2016	\$180,388,212	1,165	\$163,062,804	328
2017	\$207,284,671	1,492	\$57,745,656	367
2018	\$423,544,740	2,677	\$101,604,785	232
2019	\$503,001,543	2,546	\$172,844,438	242
2020	\$734,799,046	3,700	\$51,397,804	200
Current Year Increase (Decrease) over Prior Year				
Quantity & Amount	\$231,797,503	1,154	\$(121,446,634)	(42)
Percentage Change	46.08%	45.33%	(70.26) %	(17.36) %

*Source: City of Port St. Lucie Building Department. The construction permit data switched from calendar year (January 1 – December 31) to fiscal year (October 1 – September 30) starting with Year 2011 figures.



STAFFING OVERVIEW

Staffing levels are set by the adopted budget, which provides the funding for the approved listing of positions. Most operating budgets are a large percentage of salaries and benefits. Thus, the staffing level is a critical component of the budget. During the downturn of the economy and the years of falling taxable value, steps were taken to control costs which lead to reducing the staffing costs. The City froze pay-rates and raised the employee health insurance contributions. In addition to these adjustments, the City reduced staffing levels by an overall 21% in those years. The trend in FTEs reported in the General Fund follows closely the trend of property tax revenue in the General Fund which is the largest single revenue in this fund.

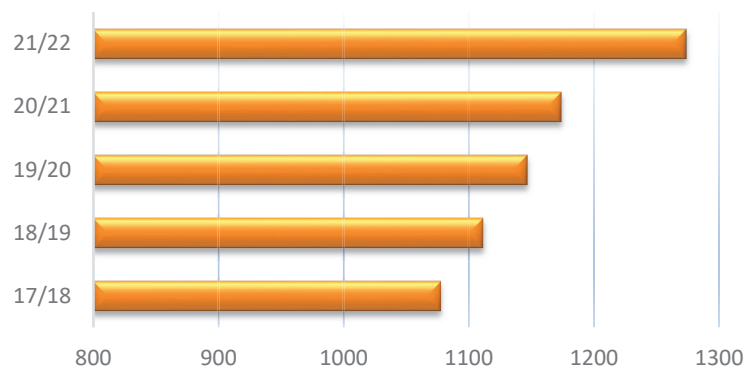
The City of Port St. Lucie’s adopted FY 2021-22 Budget allows for a staffing level of 1,238.56 FTEs (Full Time Equivalent). That is a net increase of 51.74 FTEs.

For budget purposes, staff positions are counted and measured using an FTE (Full Time Equivalent) basis. One FTE is a budgeted position that is scheduled for 80 workhours in a two-week pay period. By gathering payroll data on the number of hours being paid during the year, the budgeted number of FTEs can be compared to the number of actual FTEs used. A monthly report tracks these variances and can identify vacancies, which represent savings, and identify any over staffing that might accidentally occur. During the years of staffing cuts many departments were able to drop vacant positions and minimize actual layoffs. With the difficult financial position of the City, the Council suspended the police sworn staffing policy of 1.6 officers per thousand of population.

The current sworn staffing level in FY 2021-22 is 273 which establishes a staffing ratio of 1.33 with the assumed population of 205,000.

The following pages represent a listing of the total number of full-time and part-time positions approved along with the position title. Included is a summary listing of adopted FTE increases by fund and department. Positions are converted to full time equivalent with 80 hours per two-week pay period equaling 1.0 FTE. This allows tracking of man-hours which controls salaries being paid.

City of Port St. Lucie Staff Changes





SUMMARY OF BUDGETED POSITIONS ADOPTED BUDGET – FY 2021-22

(FULL-TIME EQUIVALENT)				
GENERAL FUND DEPARTMENTS	PRIOR FY 2019-20	CURRENT FY 2020-21	ADOPTED FY 2021-22	INCREASE (DECREASE)
1100-CITY COUNCIL	2.00	2.00	2.00	0.00
1200-CITY MANAGER	6.00	8.00	10.00	2.00
1210-CITY CLERK	9.00	9.00	9.00	0.00
1300-FINANCE	39.63	39.63	42.63	3.00
1310-HUMAN RESOURCES	15.63	15.63	16.63	1.00
1311-COMMUNICATIONS	11.00	10.00	10.00	0.00
1312-NEIGHBORHOOD SERVICES	2.40	2.53	2.81	0.28
1320-INFORMATION SERVICES	29.00	30.00	32.00	2.00
1400-LEGAL COUNSEL	16.00	16.00	16.50	0.50
1500-PLANNING	12.80	13.80	15.80	2.00
2105-P.D.-OPERATIONAL SUPPORT SERVICES	29.90	30.90	33.00	2.10
2110-P.D.-ADMINISTRATION	8.00	10.00	10.00	0.00
2111-P.D.-PROFESSIONAL STANDARDS	15.00	16.00	18.00	2.00
2112-P.D.-SPECIAL INVESTIGATION UNIT	15.00	18.00	18.00	0.00
2115-P.D.-DETECTIVE	39.00	39.00	41.00	2.00
2123-P.D.-DOMESTIC VIOLENCE	3.00	3.00	3.00	0.00
2130-P.D.-OPERATIONS/PATROL	173.00	177.00	186.00	9.00
2131-P.D.-NPB DISTRICT SUPPORT	14.50	14.50	14.50	0.00
2134-P.D.-SCHOOL CROSSING GUARDS	14.02	15.39	15.39	0.00
2135-NEIGHBORHOOD SERVICES-CODE COMPLIANCE	22.30	24.30	25.25	0.95
2139-P.D.-NPB TRAFFIC UNIT	9.00	10.00	10.00	0.00
2500-EMERGENCY OPERATIONS	2.00	2.00	2.00	0.00
2910-NEIGHBORHOOD SVCS. – NUISANCE ABATEMENT	1.00	1.00	0.00	(1.00)
3900-PUBLIC WORKS-KPSLB	4.00	4.00	4.00	0.00
4135-FACILITIES MAINTENANCE	18.10	18.10	18.00	(0.10)
5100-SUMMER YOUTH PROGRAM	1.08	1.08	1.08	0.00
5200-OFFICE OF BUSINESS	1.00	1.00	1.00	0.00
5520-ECONOMIC DEVELOPMENT(VGTI)	2.00	0.00	0.00	0.00
6200-P.D.-ANIMAL CONTROL	12.50	12.50	12.50	0.00
7200-RECREATION	14.83	14.83	15.18	0.35
7201-AIROSO COMMUNITY CENTER	8.56	8.56	8.825	0.265
7202-GYMNASIUM	5.29	5.39	5.435	0.045
7205-PARKS & REC. ADMINISTRATION	6.00	7.00	7.00	0.00



GENERAL FUND DEPARTMENTS-CONTINUED	PRIOR FY 2019-20	CURRENT FY 2020-21	ADOPTED FY 2021-22	INCREASE (DECREASE)
7210-PARKS	50.85	50.85	54.285	3.435
7215-BOTANICAL GARDENS	1.73	1.73	1.73	0.000
7216-MCARTY RANCH PRESERVE	1.00	1.00	1.00	0.000
7235-TURF MAINTENANCE	7.00	7.00	7.00	0.000
7500-MIDFLORIDA EVENT CENTER	25.99	24.99	22.745	(2.245)
7501-MIDFLORIDA EVENT CENTER- MAINTENANCE	0.00	0.00	0.00	0.00
7502-FITNESS CENTER	6.91	6.73	6.985	0.2550
7503-RECREATION	10.13	10.20	12.946	2.7460
FUND TOTAL	666.15	682.64	713.221	30.5810

BUILDING DEPARTMENT FUND	PRIOR FY 2019-2020	CURRENT FY 2020-21	ADOPTED FY2021-22	INCREASE (DECREASE)
2405-ADMINISTRATION	13.81	15.50	15.50	0.00
2410-LICENSING	7.00	7.00	7.00	0.00
2415-PERMITTING	12.00	13.00	13.00	0.00
2420-INSPECTIONS	28.00	34.00	36.00	2.00
2425-PLANS REVIEW	11.00	15.00	17.00	2.00
FUND TOTAL	71.81	84.50	88.50	4.00

NSP 3 FUND-114	PRIOR FY 2019-2020	CURRENT FY 2020-21	ADOPTED FY 2021-22	INCREASE (DECREASE)
5500-NSP3 ADMINISTRATION	0.10	0.05	0.00	(0.05)
FUND TOTAL	0.10	0.05	0.00	(0.05)

NSP FUND - 116	PRIOR FY 2019-2020	CURRENT FY 2020-21	ADOPTED FY 2021-22	INCREASE (DECREASE)
5510-NSP ADMINISTRATION	0.55	0.28	0.00	(0.28)
FUND TOTAL	0.55	0.28	0.00	(0.28)

C.D.B.G. FUND - 118	PRIOR FY 2019-2020	CURRENT FY 2020-21	ADOPTED FY2021-22	INCREASE (DECREASE)
5910-CDBG ADMINISTRATION	2.20	1.47	1.57	0.10
FUND TOTAL	2.20	1.47	1.57	0.10

S.H.I.P. FUND – 119	PRIOR FY 2019-2020	CURRENT FY 2020-21	ADOPTED FY2021-22	INCREASE (DECREASE)
5510-SHIP	0.20	1.03	1.03	0.00
FUND TOTAL	0.20	1.03	1.03	0.00



	PRIOR FY 2019-2020	CURRENT FY 2020-21	ADOPTED FY2021-22	INCREASE (DECREASE)
PUBLIC WORKS DEPARTMENT				
4105-OPERATIONS	25.00	22.00	24.00	2.00
4118-REGULATORY	8.00	11.00	12.00	1.00
4121-TRAFFIC CONTROL/IMPROV.	21.00	21.00	22.00	1.00
4125-STREETS	12.00	12.00	12.00	0.00
4126-DRAINAGE	47.00	47.00	47.00	0.00
4127-GREENBELT/WATERWAY MAINT.	11.00	11.00	11.00	0.00
FUND TOTAL	124.00	124.00	128.00	4.00

	PRIOR FY 2019-2020	CURRENT FY 2020-21	ADOPTED FY2021-22	INCREASE (DECREASE)
NPDES FUND-112				
4126-DRAINAGE	1.00	1.00	1.00	0.00
FUND TOTAL	1.00	1.00	1.00	0.00

	PRIOR FY 2019-2020	CURRENT FY 2020-21	ADOPTED FY2021-22	INCREASE (DECREASE)
HALF-CENT SALES TAX				
4105-OPERATIONS	2.00	1.00	1.00	0.00
FUND TOTAL	2.00	1.00	1.00	0.00

	PRIOR FY 2019-2020	CURRENT FY 2020-21	ADOPTED FY2021-22	INCREASE (DECREASE)
UTILITY DEPARTMENT				
1340-ADMINISTRATION	10.00	10.00	9.00	(1.00)
1346-CUSTOMER SERVICE	27.50	27.50	28.50	1.00
1347-BILLING	8.00	6.00	7.00	(1.00)
1348-METER READERS	4.00	10.00	10.00	0.00
1350-TECH. SERVICES	10.50	14.50	15.50	1.00
1355-UTILITY ENGINEERING	4.50	6.50	7.50	1.00
1360-MAPPING	9.00	10.00	11.00	1.00
1375-INSPECTORS	12.00	15.00	18.00	3.00
1380-LAB	7.00	8.00	8.00	0.00
3310-WATER SVS.-PLANT	13.00	13.00	13.00	0.00
3311-WATER SVS.-CROSS CONNECTION	7.00	8.00	8.00	0.00
3312-JEA WATER FACILITIES	8.00	8.00	8.00	0.00
3316-WATER DISTREBUTION/PREVENTIVE MAINT.	28.50	21.50	21.50	0.00
3345-WAREHOUSE	9.00	9.00	9.00	0.00
3360-MAINTENANCE	6.00	6.00	7.00	1.00
3370-INFLOW & INFILTRATION	7.00	7.00	7.00	0.00
3380-LIFTSTATIONS	15.00	17.00	17.00	0.00
3390-TELEMETRY & INSTRUMENTATION	18.00	19.00	19.00	0.00
3512-WP WASTEWATER PLANT	8.00	8.00	8.00	0.00



	PRIOR FY 2019-2020	CURRENT FY 2020-21	ADOPTED FY2021-22	INCREASE (DECREASE)
UTILITY DEPARTMENT-CONTINUED				
3513-GLADES WWTP	10.00	10.00	10.00	0.00
3515-SEWER FIELD OPERATIONS	2.00	2.00	2.00	0.00
3516-WASTEWATER COLLECTIONS/PRE. MAINT.	24.00	24.00	29.00	5.00
3560-WASTEWATER MAINTENANCE	6.00	6.00	6.00	0.00
FUND TOTAL	254.00	266.00	279.00	13.00

	PRIOR FY 2019-2020	CURRENT FY 2020-21	ADOPTED FY2021-22	INCREASE (DECREASE)
UTILITIES/CONNECTIONS				
3315-WATER DISTRIBUTION	3.00	3.00	3.00	0.00
3515-WASTEWATER COLLECTION	8.00	8.00	8.00	0.00
FUND TOTAL	11.00	11.00	11.00	0.00

	PRIOR FY 2019-2020	CURRENT FY 2020-21	ADOPTED FY2021-22	INCREASE (DECREASE)
GOLF COURSE				
7250-MAINTENANCE DIVISION	4.00	5.00	5.00	0.00
7251-OPERATIONS DIVISION	5.38	4.51	4.90	0.39
FUND TOTAL	9.38	9.51	9.90	0.39

	PRIOR FY 2019-2020	CURRENT FY 2020-21	ADOPTED FY2021-22	INCREASE (DECREASE)
NEIGHBORHOOD IMPROVEMENT FUND				
127-NEIGHBORHOOD SERVICES	1.25	1.25	1.25	0.00
FUND TOTAL	1.25	1.25	1.25	0.00

	PRIOR FY 2019-2020	CURRENT FY 2020-21	ADOPTED FY2021-22	INCREASE (DECREASE)
CRA				
5210-CRA	2.00	2.00	2.00	0.00
FUND TOTAL	2.00	2.00	2.00	0.00

	PRIOR FY 2019-2020	CURRENT FY 2020-21	ADOPTED FY2021-22	INCREASE (DECREASE)
SOLID WASTE				
1900-GENERAL-SOLID WASTE	1.00	1.09	1.09	0.00
FUND TOTAL	1.00	1.09	1.09	0.00

CITY TOTAL	1,146.64	1,186.82	1,238.56	51.741
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POLICE DEPARTMENT TOTAL	332.92	346.29	361.39	15.10
PARKS AND RECREATION TOTAL (includes Golf)	121.68	122.80	130.286	7.486

*Positions are converted to Full-Time Equivalent with 80 hours per two-week pay period equaling 1.0 FTE. This allows tracking of manhours which controls salaries being paid. Total positions for Police doesn't include Parks Officers charged directly to Parks and Recreation.



SUMMARY OF NEW POSITIONS ADOPTED BUDGET – FY 2021-22

GENERAL FUND DEPARTMENTS – 001 FUND		
1200-CITY MANAGER	1.00	Executive Assistant/Project Coordinator
1200-CITY MANAGER	1.00	Grants/Strategic Initiatives Project Manager
1300-FINANCIAL MANAGEMENT	1.00	Assistant Assessment Property Tax Manager
1300-FINANCIAL MANAGEMENT	1.00	Assistant Payroll Manager
1300-FINANCIAL MANAGEMENT	1.00	Business Tax Compliance Officer
1310-HUMAN RESOURCES	1.00	HR Analyst/Recruitment
1320-INFORMATION TECHNOLOGY	1.00	Business Intelligence Analyst
1320-INFORMATION TECHNOLOGY	1.00	Fiber Infrastructure Administrator
1400-CITY ATTORNEY	.50	Administrative Secretary
1500-PLANNING	1.00	Electronic Records/Impact Fee Specialist
1500-PLANNING	1.00	Planner III

POLICE DEPARTMENT		
2105-P.D.-OPERATIONAL SUPPORT SERV.	1.00	Records Specialist-Body Worn Cameras
2105-P.D.-OPERATIONAL SUPPORT SERV.	1.00	Body Cam/Radio Fleet Coordinator
2111-P.D.-PROFESSIONAL STANDARDS	1.00	Crime and Intelligence Analyst
2111-P.D.-PROFESSIONAL STANDARDS	1.00	Training Coordinator Officer
2115-P.D.-CRIMINAL INV. DIV. (CID)	1.00	Detective: Forensic Examiner
2115-P.D.-CRIMINAL INV. DIV. (CID)	1.00	Detective: Missing Persons/Threat Assess.
2130-P.D.-NEIGHBORHOOD PATROL (NPB)	5.00	Patrol Officer
2130-P.D.-NEIGHBORHOOD PATROL (NPB)	4.00	Shift Lieutenant

PARKS AND RECREATION		
7210-P&R PARKS DIVISION	1.00	Maintenance Worker I/Winter Park
7210-P&R PARKS DIVISION	1.00	Project Manager
VARIOUS COST CENTERS	2.851	Increase Hours for Various PT Positions
GENERAL FUND TOTAL	30.351	

BUILDING DEPARTMENT -110 FUND		
2420-INSPECTIONS	2.00	Building Inspectors
2425-PLANS REVIEW	2.00	Building Plans Review
BUILDING FUND TOTAL	4.00	

GOLF COURSE -421 FUND		
7251-SAINTS GOLF COURSE	.39	Increase Hours for Various PT Positions
GOLF COURSE FUND TOTAL	.39	

UTILITY SYSTEMS -431 FUND		
1346-CUSTOMER SERVICE	1.00	Utility Connection Support Specialist
1347-UTILITIES BILLING	1.00	Utility Billing Clerk
1350-UTILITY ENGINEERING COMMERCIAL	1.00	Project Coordinator
1360-MAPPING	1.00	Data Communication Supervisor
1375-INSPECTORS	1.00	Administrative Secretary
1375-INSPECTORS	2.00	Utility Locator
3360-MAINTENANCE	1.00	Maintenance Mechanic Water Treatment



3516-WASTEWATER COLLECTION	3.00	Field Technician Trainee
3516-WASTEWATER COLLECTION	2.00	Field Technician Trainee
UTILITY SYSTEMS FUND TOTAL	13.00	

PUBLIC WORKS FUND		
4105-OPERATIONS R&B/STORMWATER	1.00	Project Coordinator
4118-REGULATORY R&B/STORMWATER	1.00	Construction Inspector
4118-REGULATORY R&B/STORMWATER	1.00	Project Coordinator
4126-DRAINAGE STORMWATER	1.00	Executive Project Manager
PUBLIC WORKS FUND TOTAL	4.00	

TOTAL 2021-22 ADOPTED (Citywide new positions)	51.741	
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**LISTING OF BUDGETED POSITIONS
 ADOPTED BUDGET - FY 2021-22**

GENERAL FUND DEPARTMENTS	PRIOR FY 2019-20	CURRENT FY 2020-21	ADOPTED FY 2021-22	INCREASE (DECREASE) OVER PY
1100 CITY COUNCIL				
Executive Assistant To City Council	1.00	1.00	1.00	0.00
Executive Assistant To City Council	1.00	1.00	1.00	0.00
	2.00	2.00	2.00	0.00
1200 CITY MANAGER				
Assistant City Manager	1.00	1.00	1.00	0.00
City Manager	1.00	1.00	1.00	0.00
Strategic Initiatives Director	1.00	1.00	1.00	0.00
Senior Executive Administrator	1.00	1.00	1.00	0.00
Executive Assistant	1.00	1.00	1.00	0.00
Assistant City Manager	1.00	1.00	1.00	0.00
Deputy City Manager	0.00	1.00	1.00	0.00
Chief Assistant City Manager	0.00	1.00	1.00	0.00
Executive Assistant/Project Coordinator	0.00	0.00	1.00	1.00
Grants/Strategic Initiatives Project Manager	0.00	0.00	1.00	1.00
	6.00	8.00	10.00	2.00
1210 CITY CLERK				
Records Coordinator	1.00	1.00	1.00	0.00
City Clerk	1.00	1.00	1.00	0.00
Assistant City Clerk	1.00	1.00	1.00	0.00
Deputy City Clerk I	1.00	1.00	1.00	0.00
Deputy City Clerk II	1.00	1.00	1.00	0.00
Deputy City Clerk III	1.00	1.00	1.00	0.00
Records Coordinator	1.00	1.00	1.00	0.00
Agenda Coordinator	1.00	1.00	1.00	0.00
Deputy City Clerk III	1.00	1.00	1.00	0.00
	9.00	9.00	9.00	0.00
1300 FINANCIAL MANGEMENT				
Financial Specialist	2.00	2.00	2.00	0.00
Accounting Clerk	4.63	4.63	4.63	0.00
Accounting Clerk II	1.00	1.00	1.00	0.00
Management Analyst II	1.00	1.00	1.00	0.00
Assessment & Property Tax Manager	1.00	1.00	1.00	0.00
Finance Division Director	1.00	1.00	1.00	0.00
City Comptroller	1.00	1.00	1.00	0.00
Business Tax Specialist	1.00	1.00	1.00	0.00
Business Tax Lead Specialist	1.00	1.00	1.00	0.00
Capital Assets Accountant	1.00	1.00	1.00	0.00
Business Tax Manager	1.00	1.00	1.00	0.00
Supervisor	1.00	1.00	1.00	0.00
Lien Division Manager	1.00	1.00	1.00	0.00
Innovation Officer	1.00	1.00	1.00	0.00
Pension Plan Administrator	1.00	1.00	1.00	0.00
Pension Plan Specialist	1.00	1.00	1.00	0.00
Procurement Card Administrator	1.00	0.00	0.00	0.00
Special Assesment Accountant	1.00	1.00	1.00	0.00
City Treasurer	1.00	1.00	1.00	0.00



LISTING OF BUDGETED POSITIONS

ADOPTED BUDGET - FY 2021-22

FY 2021-22 ADOPTED BUDGET

GENERAL FUND DEPARTMENTS - CONTINUED	PRIOR FY 2019-20	CURRENT FY 2020-21	ADOPTED FY 2021-22	INCREASE (DECREASE) OVER PY
1300 FINANCIAL MANGEMENT-CONTINUED				
Chief Financial Officer	1.00	1.00	1.00	0.00
Accountant I	1.00	1.00	1.00	0.00
Payroll Manager	1.00	1.00	1.00	0.00
Office Manager	1.00	1.00	1.00	0.00
Senior Accountant	1.00	2.00	2.00	0.00
Budget Director, OMB	1.00	1.00	1.00	0.00
Procurement Division Assistant Director	1.00	1.00	1.00	0.00
Assistant Budget Manager	1.00	1.00	1.00	0.00
Procurement Manager	1.00	1.00	1.00	0.00
Management Analyst II	1.00	1.00	1.00	0.00
Administrative Assistant	1.00	1.00	1.00	0.00
Procurement Agent I	2.00	2.00	2.00	0.00
Procurement Agent II	2.00	2.00	2.00	0.00
Procurement Agent III	1.00	1.00	1.00	0.00
Assistant Assessment Property Tax Manager	0.00	0.00	1.00	1.00
Assistant Payroll Manager	0.00	0.00	1.00	1.00
Senior Business Analyst	0.00	0.00	1.00	1.00
	39.63	39.63	42.63	3.00
1310 HUMAN RESOURCES				
Human Resources Generalist II	1.00	1.00	1.00	0.00
Human Resources Manager, Benefits	1.00	1.00	1.00	0.00
Assistant Director - Human Resources	1.00	1.00	1.00	0.00
Office Manager	1.00	1.00	1.00	0.00
Manager - Human Resources	1.00	1.00	1.00	0.00
Director - Human Resources	1.00	1.00	1.00	0.00
Customer Service Specialist	0.63	0.63	0.63	0.00
Director - Risk Management	1.00	1.00	1.00	0.00
Risk Management Analyst	1.00	1.00	1.00	0.00
Claims Subrogation Specialist	1.00	1.00	1.00	0.00
Organizational Development Specialist	1.00	1.00	1.00	0.00
Training & Development Coordinator HR	1.00	1.00	1.00	0.00
Human Resources Generalist Trainee	1.00	1.00	1.00	0.00
Manager - Human Resources	1.00	1.00	1.00	0.00
Human Resources Analyst	1.00	1.00	1.00	0.00
Recruitment Manager	1.00	1.00	1.00	0.00
Human Resources Analyst/Recruitment	0.00	0.00	1.00	1.00
	15.63	15.63	16.63	1.00
1311 COMMUNICATIONS				
Mrk Sup Communications Liason	1.00	1.00	1.00	0.00
Special Asst. To City Mgr./Chief Communications Officer	1.00	0.00	0.00	0.00
Digital Video Producer	1.00	1.00	1.00	0.00
Project Manager	1.00	1.00	1.00	0.00
Graphic & Digital Content Specialist	1.00	1.00	1.00	0.00
Digital Media Production Coordinator	1.00	1.00	1.00	0.00
Digital Technology Coordinator	1.00	1.00	1.00	0.00
Web Content & Graphic Specialist	1.00	1.00	1.00	0.00
Communications Director	1.00	1.00	1.00	0.00
Digital Video Producer	1.00	1.00	1.00	0.00
Social Media Corrdinator/Digital Storyteller	1.00	1.00	1.00	0.00
	11.00	10.00	10.00	0.00



LISTING OF BUDGETED POSITIONS

ADOPTED BUDGET - FY 2021-22

FY 2021-22 ADOPTED BUDGET

GENERAL FUND DEPARTMENTS - CONTINUED	PRIOR FY 2019-20	CURRENT FY 2020-21	ADOPTED FY 2021-22	INCREASE (DECREASE) OVER PY
1312 NEIGHBORHOOD SERVICES				
Community Services Redevelopment Coordinator	0.23	0.23	0.30	0.07
Project Coordinator	0.73	0.46	0.50	0.04
Project Coordinator	0.00	0.00	0.46	0.46
Budget Specialist	0.00	0.29	0.00	-0.29
Housing Specialist	0.22	0.22	0.22	0.00
Neighborhood Services Director	0.22	0.33	0.33	0.00
Manager Community Services & Grant	1.00	1.00	1.00	0.00
	2.40	2.53	2.81	0.28
1320 INFORMATION SERVICES				
Data Center Administrator	1.00	1.00	1.00	0.00
Chief Information Officer	1.00	1.00	1.00	0.00
Service Desk Support Tech II	1.00	1.00	1.00	0.00
Service Desk Support Tech I	1.00	1.00	1.00	0.00
Technical Operations Manager	1.00	1.00	1.00	0.00
Senior GIS Developer	1.00	1.00	1.00	0.00
Information Security Officer	1.00	1.00	1.00	0.00
Telcom Systems Administrator	1.00	1.00	1.00	0.00
Project Coordinator	1.00	1.00	1.00	0.00
GIS Developer I	1.00	1.00	1.00	0.00
Network Administrator	1.00	1.00	1.00	0.00
Network Administrator	1.00	1.00	1.00	0.00
Network Administrator	1.00	1.00	1.00	0.00
Network Administrator	1.00	1.00	1.00	0.00
PC Technician	1.00	1.00	1.00	0.00
Software Developer II	1.00	1.00	1.00	0.00
Software Developer II	1.00	1.00	1.00	0.00
Senior Software Developer	1.00	1.00	1.00	0.00
Mobile Developer	1.00	1.00	1.00	0.00
Service Desk Supervisor, MIS	1.00	1.00	1.00	0.00
Service Desk Support Technician I	1.00	1.00	1.00	0.00
Technology Purchasing Agent	1.00	1.00	1.00	0.00
Assistant Director - Information Technology	1.00	1.00	1.00	0.00
Service Desk Support Technician I	1.00	1.00	1.00	0.00
Software Developer I	1.00	1.00	1.00	0.00
Special Projects Supervisor	1.00	1.00	1.00	0.00
Application Support Specialist	1.00	1.00	1.00	0.00
IT Security Technician I	0.00	1.00	1.00	0.00
Business Intelligence Analyst II	1.00	1.00	1.00	0.00
Security Analyst I	1.00	1.00	1.00	0.00
Business Intelligence Analyst	0.00	0.00	1.00	1.00
Fiber Infrastructure Administrator	0.00	0.00	1.00	1.00
	29.00	30.00	32.00	2.00
1400 LEGAL COUNSEL				
City Attorney	1.00	1.00	1.00	0.00
Deputy City Attorney	8.00	8.00	8.00	0.00
Paralegal II	3.00	3.00	3.00	0.00
Paralegal I	1.00	1.00	1.00	0.00
Chief Assistant City Attorney	1.00	1.00	1.00	0.00
Senior Legal Secretary	2.00	2.00	2.00	0.00
P/T Administrative Secretary	0.00	0.00	0.50	0.50
	16.00	16.00	16.50	0.50



LISTING OF BUDGETED POSITIONS

ADOPTED BUDGET - FY 2021-22

GENERAL FUND DEPARTMENTS - CONTINUED	PRIOR FY 2019-20	CURRENT FY 2020-21	ADOPTED FY 2021-22	INCREASE (DECREASE) OVER PY
1500 PLANNING				
Administrative Assistant	0.80	0.80	0.80	0.00
Financial Specialist	1.00	1.00	1.00	0.00
Assistant Director - Planning & Zoning	1.00	1.00	1.00	0.00
Office Manager	1.00	1.00	1.00	0.00
Planner III	1.00	1.00	2.00	1.00
Senior Planner	1.00	1.00	1.00	0.00
Planner II	3.00	3.00	3.00	0.00
Long Range Planning Administrator	1.00	1.00	1.00	0.00
Planner I	1.00	1.00	1.00	0.00
Planning Technician	1.00	1.00	1.00	0.00
Deputy City Manager	1.00	1.00	1.00	0.00
Transportation Planner	0.00	1.00	1.00	0.00
Electronic Records/Impact Fee Specialist	0.00	0.00	1.00	1.00
	12.80	13.80	15.80	2.00
2105 P.D. OPERATIONAL SUPPORT SERVICES				
Operations & Administration Manager - Police	1.00	1.00	1.00	0.00
Court Liasion	1.00	1.00	1.00	0.00
Buyer	1.00	1.00	1.00	0.00
Assistant Chief Of Police	1.00	1.00	1.00	0.00
Police Service Aide	9.00	10.00	10.00	0.00
Lieutenant	1.00	1.00	1.00	0.00
Sergeant	1.00	1.00	1.00	0.00
Supervisor	2.00	2.00	2.00	0.00
Project Manager - Police	1.00	1.00	1.00	0.00
Evidence Technician	2.00	2.00	2.00	0.00
Records Specialist	7.00	7.00	7.00	0.00
Volunteer Coordinator	1.00	1.00	1.00	0.00
Administrative Assistant	1.00	1.00	1.00	0.00
Police Fleetradio System Coordinator	0.90	0.90	1.00	0.10
Records Specialist-Body Worn Cameras	0.00	0.00	1.00	1.00
Body Cam/Radio Fleet Coordinator	0.00	0.00	1.00	1.00
	29.90	30.90	33.00	2.10
2110 P.D. ADMINISTRATION				
Administrator - Police	1.00	1.00	1.00	0.00
Chief Of Police	1.00	1.00	1.00	0.00
Sergeant	1.00	1.00	1.00	0.00
Financial Specialist	3.00	3.00	3.00	0.00
Grant/Budget Analyst	0.00	1.00	1.00	0.00
Office Manager	1.00	1.00	1.00	0.00
Manager, PD Personnel Liaison	1.00	1.00	1.00	0.00
Police Commander	0.00	1.00	1.00	0.00
	8.00	10.00	10.00	0.00
2111 P.D. PROFESSIONAL STANDARDS				
Administrative Assistant	2.00	2.00	2.00	0.00
Crime & Intelligence Analyst II	1.00	1.00	1.00	0.00
Crime & Intelligence Analyst III	3.00	3.00	3.00	0.00
Sergeant	3.00	3.00	3.00	0.00
Police Officer	4.00	4.00	4.00	0.00
Sergeant	1.00	1.00	1.00	0.00
Civilian Background Investigator	0.00	1.00	1.00	0.00



LISTING OF BUDGETED POSITIONS

ADOPTED BUDGET - FY 2021-22

GENERAL FUND DEPARTMENTS - CONTINUED	PRIOR FY 2019-20	CURRENT FY 2020-21	ADOPTED FY 2021-22	INCREASE (DECREASE) OVER PY
2111 P.D. PROFESSIONAL STANDARDS - CONTINUED				
Police Commander	1.00	1.00	1.00	0.00
Crime & Intelligence Analyst	0.00	0.00	1.00	1.00
Training Coordinator Officer	0.00	0.00	1.00	1.00
	15.00	16.00	18.00	2.00
2112 P.D. SPECIAL INVESTIGATION UNIT				
Administrative Assistant	1.00	1.00	1.00	0.00
Sergeant	2.00	4.00	4.00	0.00
Police Officer	12.00	13.00	13.00	0.00
	15.00	18.00	18.00	0.00
2115 P.D. DETECTIVE				
Crime Scene Investigator II	1.00	1.00	1.00	0.00
Administrative Assistant	1.00	1.00	1.00	0.00
Latent Fingerprint Exam II/ CSI	4.00	4.00	4.00	0.00
Sergeant	4.00	4.00	4.00	0.00
Police Officer	27.00	27.00	27.00	0.00
Crime Scene Investigator I	1.00	1.00	1.00	0.00
Police Commander	1.00	1.00	1.00	0.00
Detective: Forensic Examiner	0.00	0.00	1.00	1.00
Detective: Missing Persons/Threat Assessment	0.00	0.00	1.00	1.00
	39.00	39.00	41.00	2.00
2123 P.D. DOMESTIC VIOLENCE				
Victim Assistant	2.00	2.00	2.00	0.00
Victim Assistant Coordinator	1.00	1.00	1.00	0.00
	3.00	3.00	3.00	0.00
2130 P.D. OPERATIONS/PATROL				
Administrative Assistant	1.00	1.00	1.00	0.00
Assistant Chief Of Police	1.00	1.00	1.00	0.00
Lieutenant	4.00	4.00	8.00	4.00
Sergeant	26.00	26.00	26.00	0.00
Police Officer	139.00	143.00	148.00	5.00
Civilian Traffic Crash Investigator	2.00	2.00	2.00	0.00
	173.00	177.00	186.00	9.00
2131 P.D. NPB DISTRICT SUPPORT				
Assistant Director - PAL	1.00	1.00	1.00	0.00
Sergeant	1.00	1.00	1.00	0.00
Police Officer	8.00	8.00	8.00	0.00
Juvenile Services Specialist	1.00	0.00	0.00	0.00
Pal Director	1.00	1.00	1.00	0.00
Crime Prevention Specialist	1.00	1.00	1.00	0.00
Model Traffic Stop Coordinator	0.00	1.00	1.00	0.00
Police Commander	1.00	1.00	1.00	0.00
Program Assistant - PAL	0.50	0.50	0.50	0.00
	14.50	14.50	14.50	0.00
2134 P.D. SCHOOL CROSSING GUARDS				
Supervisor - Crossing Guards	1.00	1.00	1.00	0.00
School Crossing Guards	13.02	14.39	14.39	0.00
	14.02	15.39	15.39	0.00



LISTING OF BUDGETED POSITIONS
ADOPTED BUDGET - FY 2021-22

FY 2021-22 ADOPTED BUDGET

GENERAL FUND DEPARTMENTS - CONTINUED	PRIOR FY 2019-20	CURRENT FY 2020-21	ADOPTED FY 2021-22	INCREASE (DECREASE) OVER PY
2135 NEIGHBORHOOD SERVICES - CODE COMPLIANCE				
Administrative Assistant	2.00	2.00	2.00	0.00
Project Coordinator	1.00	1.00	1.00	0.00
Administrative Assistant	1.00	1.00	1.00	0.00
Assistant Director Neighborhood Services	1.00	1.00	1.00	0.00
Code Compliance Specialist	14.00	16.00	16.00	0.00
Supervisor - Code Compliance	2.00	2.00	3.00	1.00
Manager - Neighborhood Services	1.00	1.00	1.00	0.00
Budget Specialist	0.10	0.10	0.00	-0.10
Neighborhood Services Director	0.20	0.20	0.20	0.00
Housing Specialist	0.00	0.00	0.05	0.05
	22.30	24.30	25.25	0.95
2139 P.D. - NPB TRAFFIC UNIT				
Sergeant	1.00	2.00	2.00	0.00
Police Officer	8.00	8.00	8.00	0.00
	9.00	10.00	10.00	0.00
2500 EMERGENCY MANAGEMENT				
Emergency Operations Project Coordinator	1.00	1.00	1.00	0.00
Emergency Operations Administrator	1.00	1.00	1.00	0.00
	2.00	2.00	2.00	0.00
2910 NEIGHBORHOOD SERVICES - NUISANCE ABTEMENT				
Supervisor - Code Compliance	1.00	1.00	0.00	-1.00
	1.00	1.00	0.00	-1.00
3900 PUBLIC WORKS - KPSLB				
Maintenance Worker	1.00	1.00	1.00	0.00
Community Services Administrator	1.00	1.00	1.00	0.00
KPSLB Program Supervisor	1.00	1.00	1.00	0.00
Maintenance Worker - KPSLB	1.00	1.00	1.00	0.00
	4.00	4.00	4.00	0.00
4135 FACILITIES MAINTENANCE				
Facilities Maintenance Worker	3.00	3.00	3.00	0.00
Building Facilities Coordinator	1.00	1.00	1.00	0.00
Contract Specialist	2.00	2.00	2.00	0.00
Carpenter	2.00	2.00	2.00	0.00
Facilities Maintenance Director	1.00	1.00	1.00	0.00
HVAC Supervisor	1.00	1.00	1.00	0.00
Supervisor, Bldg/Fac Maint	1.00	1.00	1.00	0.00
Supervisor	1.00	1.00	1.00	0.00
HVAC Maintenance Technician	1.00	1.00	1.00	0.00
Plumber - Building Maintenance	1.00	1.00	1.00	0.00
Fleet Manager, FAC Maintenance	1.10	1.10	1.00	-0.10
Supervisor - Building/FAC Maint	1.00	1.00	1.00	0.00
Administrative Operations Coordinator	1.00	1.00	1.00	0.00
HVAC Maintenance Technician	1.00	1.00	1.00	0.00
	18.10	18.10	18.00	-0.10
5100 INTERNS				
Summer Youth Worker	0.54	0.54	0.54	0.00
Summer Youth Worker	0.54	0.54	0.54	0.00
	1.08	1.08	1.08	0.00
5200 OFFICE OF BUSINESS				
Business Navigator	1.00	1.00	1.00	0.00
	1.00	1.00	1.00	0.00



LISTING OF BUDGETED POSITIONS
ADOPTED BUDGET - FY 2021-22

FY 2021-22 ADOPTED BUDGET

GENERAL FUND DEPARTMENTS - CONTINUED	PRIOR FY 2019-20	CURRENT FY 2020-21	ADOPTED FY 2021-22	INCREASE (DECREASE) OVER PY
5520 ECONOMIC DEVELOPMENT (VGTI)				
Building Maintenance Worker	2.00	0.00	0.00	0.00
	2.00	0.00	0.00	0.00
6200 P.D. ANIMAL CONTROL				
Animal Control Officer	7.00	7.00	7.00	0.00
Administrative Assistant	1.00	1.00	1.00	0.00
Animal Control Officer	1.00	1.00	1.00	0.00
Supervisor - Police	2.00	2.00	2.00	0.00
Administrator-Animal Control	1.00	1.00	1.00	0.00
Kennel Technician P/T	0.50	0.50	0.50	0.00
	12.50	12.50	12.50	0.00
7200 PARKS AND RECREATION - RECREATION				
Recreation Supervisor	1.00	1.00	1.00	0.00
Recreation Manager	1.00	1.00	1.00	0.00
Recreation Leader	1.00	1.00	1.00	0.00
Special Events Coordinator	1.00	1.00	1.00	0.00
Summer Camp Aide	0.91	0.91	0.91	0.00
Summer Camp Director	1.52	1.52	1.52	0.00
Summer Camp Leader	2.86	2.86	2.86	0.00
Recreation Specialist	1.00	1.00	1.00	0.00
Recreation Specialist	1.00	1.00	1.00	0.00
P/T Recreation Aide	0.63	0.63	0.63	0.00
P/T Recreation Aide	0.63	0.63	0.63	0.00
Summer Camp Leader	2.29	2.29	2.29	0.00
Increased Hours For Part-Time Positions	0.00	0.00	0.35	0.35
	14.83	14.83	15.18	0.35
7201 PARKS AND RECREATION - AIROSO COMMUNITY CENTER				
Supervisor	1.00	1.00	1.00	0.00
Recreation Administrator	1.00	1.00	1.00	0.00
Event & Service Coordinator	1.00	1.00	1.00	0.00
Event Leader	1.00	1.00	1.00	0.00
P/T Recreation Aide	0.64	0.64	0.64	0.00
P/T Recreation Aide	0.64	0.64	0.64	0.00
P/T Recreation Aide	0.64	0.64	0.64	0.00
P/T Recreation Aide	0.64	0.64	0.64	0.00
Maintenance Worker I	1.00	1.00	1.00	0.00
Event Leader	1.00	1.00	1.00	0.00
Increased Hours For Part-Time Positions	0.00	0.00	0.265	0.265
	8.56	8.56	8.83	0.27
7202 PARKS AND RECREATION - GYMNASIUM				
Recreation Manager	1.00	1.00	1.00	0.00
P/T Recreation Aide	0.52	0.52	0.52	0.00
P/T Recreation Aide	0.63	0.63	0.63	0.00
Recreation Leader	1.00	1.00	1.00	0.00
Recreation Program Coordinator	1.00	1.00	1.00	0.00
P/T Recreation Aide	0.52	0.52	0.52	0.00
P/T Recreation Aide	0.63	0.73	0.73	0.00
Increased Hours For Part-Time Positions	0.00	0.00	0.045	0.045
	5.29	5.39	5.435	0.045



LISTING OF BUDGETED POSITIONS

ADOPTED BUDGET - FY 2021-22

GENERAL FUND DEPARTMENTS - CONTINUED	PRIOR FY 2019-20	CURRENT FY 2020-21	ADOPTED FY 2021-22	INCREASE (DECREASE) OVER PY
7205 PARKS AND RECREATION - ADMINISTRATION				
Accounting Clerk	1.00	1.00	1.00	0.00
Administrative Assistant	1.00	1.00	1.00	0.00
Financial Specialist	1.00	1.00	1.00	0.00
Director - Parks & Recreation	1.00	1.00	1.00	0.00
Deputy Director - Parks & Recreation	1.00	1.00	1.00	0.00
Office Manager	0.00	1.00	1.00	0.00
Project Manager - Parks & Recreation	1.00	1.00	1.00	0.00
	6.00	7.00	7.00	0.00
7210 PARKS AND RECREATION - PARKS				
Asst Director - Parks & Recreation	1.00	1.00	1.00	0.00
Supervisor - Park Operations	1.00	1.00	1.00	0.00
Supervisor - Parks & Recreation	1.00	1.00	1.00	0.00
Manager - Park Operations	1.00	1.00	1.00	0.00
Manager Personnel Liaison	1.00	1.00	1.00	0.00
Project Manager, Parks & Recreation	1.00	1.00	1.00	0.00
Police Officer	1.00	1.00	1.00	0.00
Maintenance Worker I	1.00	1.00	1.00	0.00
Maintenance Worker I	0.45	0.45	0.45	0.00
Maintenance Worker I	0.73	0.73	0.73	0.00
Maintenance Worker I	0.63	0.63	0.63	0.00
Park Maintenance Worker	0.73	0.73	0.73	0.00
Maintenance Worker I	0.73	0.73	0.73	0.00
P/T Park Attendant	0.66	0.66	0.66	0.00
Maintenance Worker I	0.53	0.53	0.53	0.00
Park Leader	1.00	1.00	1.00	0.00
Park Leader	1.00	1.00	1.00	0.00
Park Leader	1.00	1.00	1.00	0.00
Park Leader	1.00	1.00	1.00	0.00
Police Officer	1.00	1.00	1.00	0.00
Park Leader	1.00	1.00	1.00	0.00
Maintenance Worker I	1.00	1.00	1.00	0.00
Maintenance Worker I	1.00	1.00	1.00	0.00
Maintenance Worker I	1.00	1.00	1.00	0.00
Maintenance Worker I	1.00	1.00	1.00	0.00
Maintenance Worker I	1.00	1.00	1.00	0.00
Maintenance Worker I	1.00	1.00	1.00	0.00
Maintenance Worker I	1.00	1.00	1.00	0.00
Maintenance Worker I	1.00	1.00	1.00	0.00
Maintenance Worker I	1.00	1.00	1.00	0.00
Maintenance Worker I	1.00	1.00	1.00	0.00
Maintenance Worker I	1.00	1.00	1.00	0.00
Parks Coordinator	1.00	1.00	1.00	0.00
Safety & Training Coordinator	1.00	1.00	1.00	0.00
Supervisor - Parks & Recreation	1.00	1.00	1.00	0.00
Supervisor - Parks & Recreation	1.00	1.00	1.00	0.00
Supervisor - Parks & Recreation	1.00	1.00	1.00	0.00
Supervisor - Parks & Recreation	1.00	1.00	1.00	0.00
Maintenance Worker I	0.73	0.73	0.73	0.00
Maintenance Worker I	0.73	0.73	0.73	0.00
P/T Park Attendant	0.73	0.73	0.73	0.00
Maintenance Worker I	1.00	1.00	1.00	0.00
Police Officer	1.00	1.00	1.00	0.00



**LISTING OF BUDGETED POSITIONS
ADOPTED BUDGET - FY 2021-22**

FY 2021-22 ADOPTED BUDGET

GENERAL FUND DEPARTMENTS - CONTINUED	PRIOR FY 2019-20	CURRENT FY 2020-21	ADOPTED FY 2021-22	INCREASE (DECREASE) OVER PY
7210 PARKS AND RECREATION - PARKS - CONTINUED				
Maintenance Worker I	1.00	1.00	1.00	0.00
Maintenance Worker I	0.73	0.73	0.73	0.00
Maintenance Worker I	1.00	1.00	1.00	0.00
Park Maintenance Worker	0.73	0.73	0.73	0.00
P/T Park Attendant	0.73	0.73	0.73	0.00
Maintenance Worker I	0.72	0.72	0.72	0.00
Deputy Director - Parks	1.00	1.00	1.00	0.00
Manager - Park Operations	1.00	1.00	1.00	0.00
Maintenance Worker I	0.63	0.63	0.63	0.00
Maintenance Worker I	1.00	1.00	1.00	0.00
Maintenance Worker I	0.72	0.72	0.72	0.00
Parks Maintenance Worker III	1.00	1.00	1.00	0.00
Maintenance Worker II	1.00	1.00	1.00	0.00
Maintenance Worker I	1.00	1.00	1.00	0.00
Crew Leader - Parks & Recreation	1.00	1.00	1.00	0.00
Maintenance Worker I/Winter Park	0.00	0.00	1.00	1.00
Project Manager - Parks & Recreation	0.00	0.00	1.00	1.00
Increased Hours For Part-Time Positions	0.00	0.00	1.435	1.435
	50.85	50.85	54.285	3.435
7215 PARKS AND RECREATION - BOTANICAL GARDENS				
Maintenance Worker I	0.73	0.73	0.73	0.00
Maintenance Worker I	1.00	1.00	1.00	0.00
	1.73	1.73	1.73	0.00
7216 PARKS AND RECREATION - McCARTY RANCH				
Maintenance Worker I	1.00	1.00	1.00	0.00
	1.00	1.00	1.00	0.00
7235 PARKS AND RECREATION - TURF MAINTENANCE				
Maintenance Worker I	1.00	1.00	1.00	0.00
Turf/Landscape Supervisor - Parks & Recreation	1.00	1.00	1.00	0.00
Irrigation Specialist	1.00	1.00	1.00	0.00
Maintenance Worker I	1.00	1.00	1.00	0.00
Parks Maintenance Worker III	1.00	1.00	1.00	0.00
Maintenance Worker I	1.00	1.00	1.00	0.00
Turf/Landscape Specialist	1.00	1.00	1.00	0.00
	7.00	7.00	7.00	0.00
7500 MIDFLORIDA EVENT CENTER				
Maintenance Worker I	1.00	1.00	1.00	0.00
Administrative Assistant	1.00	1.00	1.00	0.00
Civic Center Promotions Mgr	1.00	1.00	1.00	0.00
Civic Center Director	1.00	1.00	1.00	0.00
Sales Manager	1.00	1.00	1.00	0.00
Event Support Services Supervisor	1.00	1.00	1.00	0.00
Operations Administrator	1.00	1.00	1.00	0.00
Superintendent Facilities & Event Services	1.00	1.00	1.00	0.00
Event & Service Coordinator	1.00	1.00	1.00	0.00
Event Representative	0.63	0.63	0.63	0.00
Event Support Services Worker I	1.00	1.00	1.00	0.00
Event Support Services Worker I	0.63	0.63	0.63	0.00
Event Support Services Worker I	0.63	0.63	0.63	0.00



**LISTING OF BUDGETED POSITIONS
ADOPTED BUDGET - FY 2021-22**

FY 2021-22 ADOPTED BUDGET

GENERAL FUND DEPARTMENTS - CONTINUED	PRIOR FY 2019-20	CURRENT FY 2020-21	ADOPTED FY 2021-22	INCREASE (DECREASE) OVER PY
7500 MIDFLORIDA EVENT CENTER				
Event Support Services Worker I	1.00	1.00	1.00	0.00
Event Support Services Worker I	1.00	1.00	1.00	0.00
Event Support Services Worker I	1.00	1.00	0.00	-1.00
Event Support Services Worker I	0.63	0.63	0.00	-0.625
Event Support Worker - Auatic Services	1.00	1.00	1.00	0.00
Event Specialist	1.00	1.00	1.00	0.00
Events Manager Civic Center	1.00	1.00	1.00	0.00
Financial Manager Civic Center	1.00	1.00	1.00	0.00
Audio Visual Specialist	0.62	0.62	0.63	0.01
Event Support Services Leader	1.00	1.00	1.00	0.00
Customer Service Specialist	0.62	0.62	0.62	0.00
Audio Visual Specialist	0.63	0.63	0.00	-0.625
Civic Center Assisstant Director	1.00	1.00	1.00	0.00
Event Support Supervisor	1.00	0.00	0.00	0.00
Sales Specialist	1.00	1.00	1.00	0.00
Event Representative	0.63	0.63	0.63	0.00
	25.99	24.99	22.745	-2.245
7502 PARKS AND RECREATION - FITNESS CENTER				
Recreation Manager	1.00	1.00	1.00	0.00
Fitness Center Coordinator	0.81	0.63	0.63	0.00
Fitness Center Coordinator	1.00	1.00	1.00	0.00
P/T Recreation Aide-Fitness	0.73	0.73	0.73	0.00
P/T Recreation Aide-Fitness	0.63	0.63	0.63	0.00
P/T Recreation Aide-Fitness	0.63	0.63	0.63	0.00
P/T Recreation Aide-Fitness	0.66	0.66	0.66	0.00
P/T Recreation Aide-Fitness	0.73	0.73	0.73	0.00
P/T Recreation Aide-Fitness	0.73	0.73	0.73	0.00
Increased Hours For Part-Time Positions	0.00	0.00	0.26	0.26
	6.91	6.73	6.99	0.26
7503 PARKS AND RECREATION - RECREATION				
Event Support Services Worker I	0.00	0.00	0.63	0.63
P/T Recreation Aide	0.63	0.63	0.63	0.00
P/T Recreation Aide	0.63	0.63	0.63	0.00
P/T Recreation Aide	0.63	0.63	0.63	0.00
P/T Recreation Aide	0.62	0.62	0.62	0.00
P/T Recreation Aide	0.63	0.63	0.63	0.00
Recreation Leader	1.00	1.00	1.00	0.00
Recreation Specialist	1.00	1.00	1.00	0.00
Customer Service Specialist	0.00	0.00	0.62	0.62
P/T Recreation Aide	0.51	0.58	0.58	0.00
Recreation Manager	1.00	1.00	1.00	0.00
Recreation Specialist	1.00	1.00	1.00	0.00
P/R Summer Camp	1.50	1.50	1.50	0.00
Customer Service Specialist	1.00	1.00	1.00	0.00
Customer Service Specialist	0.00	0.00	1.00	1.00
Increased Hours For Part-Time Positions	0.00	0.00	0.50	0.50
	10.13	10.20	12.95	2.75
GENERAL FUND TOTAL	666.15	682.64	713.22	30.58



LISTING OF BUDGETED POSITIONS

ADOPTED BUDGET - FY 2021-22

FY 2021-22 ADOPTED BUDGET

BUILDING FUND #110	PRIOR FY 2019-20	CURRENT FY 2020-21	ADOPTED FY 2021-22	INCREASE (DECREASE) OVER PY
2405 ADMINISTRATION				
Administrative Assistant	2.00	2.00	2.00	0.00
Building Official	1.00	1.00	1.00	0.00
Assistant Building Official	1.00	1.00	1.00	0.00
Budget Specialist	1.00	1.00	1.00	0.00
Address Technician	1.50	1.50	1.50	0.00
Maintenance Worker	1.00	2.00	2.00	0.00
Electronic Permit Specialist	1.00	1.00	1.00	0.00
Deputy Building Official	1.00	1.00	1.00	0.00
Building Operations Manager	1.00	1.00	1.00	0.00
Flood Plain Coordinator	1.00	1.00	1.00	0.00
Office Assistant	0.00	1.00	1.00	0.00
Customer Service Specialist	1.00	1.00	1.00	0.00
Contractual	0.31	0.00	0.00	0.00
Building Outreach Specialist	1.00	1.00	1.00	0.00
	13.81	15.50	15.50	0.00
2410 LICENSING				
Chief Building Inspector	1.00	1.00	1.00	0.00
Coordinator Contractor Lic.	1.00	1.00	1.00	0.00
Licensing Investigator	4.00	4.00	4.00	0.00
Contractor Lic Specialist	1.00	1.00	1.00	0.00
	7.00	7.00	7.00	0.00
2415 PERMITTING				
Building Permit Coordinator	1.00	1.00	1.00	0.00
Building Permit Specialist I	8.00	9.00	9.00	0.00
Supervisor - Building Permit Specialist	1.00	1.00	1.00	0.00
Facilitator	1.00	1.00	1.00	0.00
Permit Facilitator	1.00	1.00	1.00	0.00
	12.00	13.00	13.00	0.00
2420 INSPECTIONS				
Bldg Construction Inspector I	14.00	19.00	19.00	0.00
Bldg Construction Inspector IV	5.00	6.00	6.00	0.00
Chief Building Inspector	1.00	1.00	1.00	0.00
Bldg Construction Inspector II	6.00	6.00	6.00	0.00
Building Permit Specialist I	1.00	1.00	1.00	0.00
Sr. Chief Building Inspector	1.00	1.00	1.00	0.00
Building Spector	0.00	0.00	2.00	2.00
	28.00	34.00	36.00	2.00
2425 PLANS REVIEW				
Chief Building Inspector	0.00	1.00	1.00	0.00
Building Plans Examiner I	6.00	7.00	7.00	0.00
Building Inspector, Plans Exam IV	3.00	3.00	3.00	0.00
Building Plans Examiner II	2.00	2.00	2.00	0.00
Chief Plans Examiner	0.00	2.00	2.00	0.00
Building Plans Review	0.00	0.00	2.00	2.00
	11.00	15.00	17.00	2.00
BUILDING DEPARTMENT TOTAL	71.81	84.50	88.50	4.00



LISTING OF BUDGETED POSITIONS

ADOPTED BUDGET - FY 2021-22

FY 2021-22 ADOPTED BUDGET

	PRIOR FY 2019-20	CURRENT FY 2020-21	ADOPTED FY 2021-22	INCREASE (DECREASE) OVER PY
NSP3 -FUND #114				
Budget Specialist	0.00	0.02	0.00	(0.02)
Community Services Redevelopment Coordinator	0.00	0.03	0.00	(0.03)
Project Coordinator	0.10	0.00	0.00	-
FUND TOTAL	0.10	0.05	0.00	(0.05)
NSP - FUND #116				
Budget Specialist	0.00	0.13	0.00	(0.13)
Project Coordinator	0.25	0.10	0.00	(0.10)
Neighborhood Services Director	0.20	0.00	0.00	-
Housing Specialist	0.10	0.05	0.00	(0.05)
FUND TOTAL	0.55	0.28	0.00	(0.28)
C.D.B.G. FUND # 118				
Project Coordinator	0.41	0.31	0.35	0.04
Project Coordinator	0.98	0.34	0.40	0.06
Project Coordinator	0.00	0.24	0.24	0.00
Neighborhood Services Director	0.18	0.18	0.18	0.00
Housing Specialist	0.63	0.40	0.40	0.00
FUND TOTAL	2.20	1.47	1.57	0.10
S.H.I.P. FUND #119				
Project Coordinator	0.00	0.10	0.10	0.00
Project Coordinator	0.15	0.30	0.30	0.00
Project Coordinator	0.00	0.30	0.30	0.00
Housing Specialist	0.05	0.33	0.33	0.00
FUND TOTAL	0.20	1.03	1.03	0.00
NEIGHBORHOOD IMPROVEMENT FUND #127				
Program Manager - Neighborhood Services	1.00	1.00	1.00	0.00
Housing Specialist	0.05	0.05	0.05	0.00
Director - Neighborhood Services	0.20	0.20	0.20	0.00
FUND TOTAL	1.25	1.25	1.25	0.00
COMMUNITY REDEVELOPMENT AGENCY FUND #175				
Community Redevelopment Agency Director	1.00	1.00	1.00	0.00
Community Redevelopment Administrator	1.00	1.00	1.00	0.00
FUND TOTAL	2.00	2.00	2.00	0.00
NPES FUND - FUND #112				
NPDES Program Manager/Env. Spc.	1.00	1.00	1.00	0.00
FUND TOTAL	1.00	1.00	1.00	0.00
HALF-CENT SALES TAX - 310				
Budget Analyst	2.00	1.00	1.00	0.00
FUND TOTAL	2.00	1.00	1.00	0.00
PUBLIC WORKS DEPARTMENTS (104 AND 401 FUNDS)				
	PRIOR FY 2019-20	CURRENT FY 2020-21	ADOPTED FY 2021-22	INCREASE (DECREASE) OVER PY
4105 P.W. OPERATIONS				
Office Manager	1.00	1.00	1.00	0.00
Administrative Assistant	4.00	4.00	4.00	0.00
Administrative Operations Coordinator	1.00	1.00	1.00	0.00
City Surveyor	1.00	0.00	0.00	0.00
Budget Specialist	1.00	0.00	0.00	0.00
Deputy Director - Public Works	1.00	1.00	1.00	0.00



LISTING OF BUDGETED POSITIONS

ADOPTED BUDGET - FY 2021-22

PUBLIC WORKS DEPARTMENTS (104 AND 401 FUNDS) - CONTINUED	PRIOR FY 2019-20	CURRENT FY 2020-21	ADOPTED FY 2021-22	INCREASE (DECREASE) OVER PY
4105 P.W. OPERATIONS - CONTINUED				
CADD Technician - Public Works	1.00	1.00	1.00	0.00
Safety & Compliance Supervisor	1.00	1.00	1.00	0.00
Manager	1.00	1.00	1.00	0.00
Manager - CIP Projects	1.00	1.00	1.00	0.00
Assistant Director - Public Works	1.00	1.00	1.00	0.00
Project Manager - Public Works Garage	1.00	1.00	1.00	0.00
Financial Specialist	1.00	0.00	0.00	0.00
Inspector Drainage	1.00	1.00	1.00	0.00
Project Coordinator, Engineering, CIP & Support	1.00	1.00	1.00	0.00
Project Coordinator	1.00	1.00	1.00	0.00
Manager Engineering, CIP & Support	1.00	1.00	1.00	0.00
MGR/Liaison Personal - Public Works	1.00	1.00	1.00	0.00
Director - Public Works	1.00	1.00	1.00	0.00
Assistant Financial Project Manager	0.00	1.00	1.00	0.00
City Engineer	1.00	1.00	1.00	0.00
Senior Financial Project Manager	0.00	1.00	1.00	0.00
Data Systems Analyst	1.00	0.00	1.00	1.00
CADD Technician - Public Works	1.00	0.00	0.00	0.00
Project Coordinator	0.00	0.00	1.00	1.00
	25.00	22.00	24.00	2.00
4118 P.W. REGULATORY				
Data Systems Analyst	0.00	1.00	1.00	0.00
Permit Specialist II	2.00	2.00	2.00	0.00
Permit Specialist III	1.00	1.00	1.00	0.00
Regulatory Division Director	1.00	1.00	1.00	0.00
Deputy Director - Public Works	1.00	1.00	1.00	0.00
Inspection Manager Reg. Division	0.00	1.00	1.00	0.00
Project Coordinator - Public Works	1.00	2.00	2.00	0.00
Permitting Customer Service Supervisor	1.00	1.00	1.00	0.00
Engineering, CIP & Support Division Director	1.00	1.00	0.00	-1.00
Construction Inspector	0.00	0.00	1.00	1.00
Project Coordinator	0.00	0.00	1.00	1.00
	8.00	11.00	12.00	1.00
4121 P.W. TRAFFIC CONTROL/IMPROVEMENTS				
Data Systems Analyst	1.00	1.00	1.00	0.00
Supervisor - Public Works	2.00	2.00	2.00	0.00
Traffic Administrator - Public Works	1.00	1.00	1.00	0.00
Administrative Secretary	1.00	1.00	1.00	0.00
Special Projects Coordinator	2.00	2.00	2.00	0.00
Traffic Engineering Technician	1.00	1.00	1.00	0.00
Traffic Operations Coordinator	1.00	1.00	1.00	0.00
Traffic Operations Electrician	1.00	1.00	1.00	0.00
Traffic Safety Technician	2.00	2.00	2.00	0.00
Traffic Technician II	2.00	2.00	2.00	0.00
Traffic Engineering Technician	1.00	1.00	1.00	0.00
Traffic Technician III	1.00	1.00	1.00	0.00
Traffic Signal Technician	2.00	2.00	2.00	0.00
Traffic Utility Locator	1.00	1.00	1.00	0.00
Crew Leader Traffic	1.00	1.00	1.00	0.00
ITS Technician	1.00	1.00	1.00	0.00
Engineering CIP & Support Division Director	0.00	0.00	1.00	1.00
	21.00	21.00	22.00	1.00



LISTING OF BUDGETED POSITIONS

ADOPTED BUDGET - FY 2021-22

PUBLIC WORKS DEPARTMENTS (104 AND 401 FUNDS) - CONTINUED				
	PRIOR FY 2019-20	CURRENT FY 2020-21	ADOPTED FY 2021-22	INCREASE (DECREASE) OVER PY
4125 P.W. STREETS DIVISION				
Crew Leader - Public Works	1.00	1.00	1.00	0.00
Supervisor - Public Works	1.00	1.00	1.00	0.00
Equipment Operator III	1.00	1.00	1.00	0.00
Equipment Operator I	6.00	6.00	6.00	0.00
Maintenance Worker	3.00	3.00	3.00	0.00
	12.00	12.00	12.00	0.00
4126 P.W. DRAINAGE				
Inspection Manager	1.00	1.00	0.00	-1.00
Crew Leader - Public Works	3.00	3.00	3.00	0.00
CADD Technician - Public Works	1.00	1.00	1.00	0.00
Supervisor	1.00	1.00	1.00	0.00
Supervisor - Public Works	1.00	1.00	1.00	0.00
Administrator PW Drainage and Streets	1.00	1.00	1.00	0.00
Manager - Public Works	1.00	1.00	1.00	0.00
Equipment Operator III	1.00	1.00	1.00	0.00
Equipment Operator II	3.00	3.00	3.00	0.00
Maintenance Worker	14.00	14.00	14.00	0.00
Equipment Operator I	5.00	5.00	5.00	0.00
Equipment Operator IV	4.00	4.00	4.00	0.00
Inspector Drainage	2.00	2.00	2.00	0.00
Project Coordinator	1.00	1.00	1.00	0.00
Survey Inspector	4.00	4.00	4.00	0.00
Survey Instrument Technician	2.00	2.00	2.00	0.00
Warehouse Technician	1.00	1.00	1.00	0.00
Survey Worker	1.00	1.00	1.00	0.00
Executive Project Manager	0.00	0.00	1.00	1.00
	47.00	47.00	47.00	0.00
4127 P.W. GREENBELT/WATERWAY MAINTENANCE				
Manager Environmental Services	1.00	1.00	1.00	0.00
Supervisor - Public Works	1.00	1.00	1.00	0.00
Equipment Operator III	1.00	1.00	1.00	0.00
Inspector Environmental Services	1.00	1.00	1.00	0.00
Inspector Environmental Services	1.00	1.00	1.00	0.00
Inspector Environmental Services	1.00	1.00	1.00	0.00
Irrigation Technician	1.00	1.00	1.00	0.00
Landscape Inspector	1.00	1.00	1.00	0.00
Equipment Operator I	1.00	1.00	1.00	0.00
Aquatic Vegetation Control Inspector	1.00	1.00	1.00	0.00
Equipment Operator III	1.00	1.00	1.00	0.00
	11.0000	11.0000	11.0000	0.0000
FUNDS TOTAL (ROAD & BRIDGE, STORMWATER)	124.00	124.00	128.00	4.00
GOLF COURSE FUND #421				
	PRIOR FY 2019-20	CURRENT FY 2020-21	ADOPTED FY 2021-22	INCREASE (DECREASE) OVER PY
7250 MAINTENANCE				
Assistant Superintendent	1.00	1.00	1.00	0.00
Golf Course Administrator	1.00	1.00	1.00	0.00
Golf Course Mechanic	1.00	1.00	1.00	0.00
Turf/Landscape Specialist	0.00	1.00	1.00	0.00



LISTING OF BUDGETED POSITIONS

ADOPTED BUDGET - FY 2021-22

FY 2021-22 ADOPTED BUDGET

GOLF COURSE FUND #421 - CONTINUED				
	PRIOR FY 2019-20	CURRENT FY 2020-21	ADOPTED FY 2021-22	INCREASE (DECREASE) OVER PY
7250 MAINTENANCE - CONTINUED				
Superintendent - Saints	1.00	1.00	1.00	0.00
	4.00	5.00	5.00	0.00
7251 OPERATIONS				
Customer Service Specialist	0.63	0.63	0.63	0.00
Customer Service Specialist	0.63	0.63	0.63	0.00
Customer Service Specialist	0.63	0.63	0.63	0.00
Manager - Pro Shop	0.63	1.00	1.00	0.00
Customer Service Specialist	1.00	1.00	1.00	0.00
Maintenance Worker	0.62	0.62	0.62	0.00
Pt Attendant	1.24	0.00	0.00	0.00
P/T Hours Increase For Part-Time Positions	0.00	0.00	0.39	0.39
	5.38	4.51	4.90	0.39
GOLF COURSE FUND TOTAL				
	9.38	9.51	9.90	0.39
UTILITY SYSTEM FUNDS				
	PRIOR FY 2019-20	CURRENT FY 2020-21	ADOPTED FY 2021-22	INCREASE (DECREASE) OVER PY
1340 ADMINISTRATION				
Administrative Assistant USD Agenda Administrator	1.00	1.00	1.00	0.00
Office Manager	1.00	1.00	1.00	0.00
Manager	1.00	1.00	1.00	0.00
Utility Marketing & Digital Video Coordinator	1.00	1.00	1.00	0.00
Deputy Director - Utilities	1.00	1.00	1.00	0.00
Director Utility Systems	1.00	1.00	1.00	0.00
Manager USD Personnel Liaison	1.00	1.00	1.00	0.00
Deputy Director Water & Wastewater Operations	1.00	1.00	1.00	0.00
Financial Specialist	1.00	1.00	1.00	0.00
Assistant Director - Utilities	1.00	1.00	0.00	-1.00
	10.00	10.00	9.00	-1.00
1346 CUSTOMER SERVICE				
Utility Connection Support Leader	1.00	1.00	1.00	0.00
Utility Connection Support Leader	1.00	1.00	1.00	0.00
Utility Connection Support Specialist	19.00	19.00	19.00	0.00
Supervisor	1.00	1.00	1.00	0.00
Office Assistant	1.00	1.00	1.00	0.00
Office Assistant	0.50	0.50	0.50	0.00
Deputy Director - Customer Service / Billing	1.00	1.00	1.00	0.00
Manager Utility Billing Connection Support	1.00	1.00	1.00	0.00
Utility Connection Support Specialist	1.00	1.00	1.00	0.00
Utility Connection Support Specialist	1.00	1.00	1.00	0.00
Utility Connection Support Specialist	0.00	0.00	1.00	1.00
	27.50	27.50	28.50	1.00
1347 BILLING				
Utility Billing Clerk	1.00	1.00	1.00	0.00
Utility Billing Clerk	1.00	1.00	1.00	0.00
Utility Billing Clerk	1.00	1.00	1.00	0.00
Utility Billing Clerk	1.00	1.00	1.00	0.00
Billing Leader	1.00	0.00	0.00	0.00
Supervisor	1.00	1.00	1.00	0.00
Utility Billing Clerk	1.00	1.00	1.00	0.00



LISTING OF BUDGETED POSITIONS

ADOPTED BUDGET - FY 2021-22

UTILITY SYSTEM FUNDS -CONTINUED	PRIOR FY 2019-20	CURRENT FY 2020-21	ADOPTED FY 2021-22	INCREASE (DECREASE) OVER PY
1347 BILLING - CONTINUED				
Office Assistant	1.00	0.00	0.00	0.00
Utility Billing Clerk	0.00	0.00	1.00	1.00
	8.00	6.00	7.00	1.00
1348 METER READERS				
Meter Reader Crew Leader	1.00	1.00	1.00	0.00
Supervisor	1.00	1.00	1.00	0.00
Water Meter Technician	2.00	8.00	8.00	0.00
	4.00	10.00	10.00	0.00
1350 TECHNICAL SERVICES				
Construction Coordinator	1.00	1.00	1.00	0.00
Administrative Assistant	1.00	1.00	1.00	0.00
Project Coordinator	4.00	7.00	8.00	1.00
Manager Comm. Dev. & Inspections	1.00	1.00	1.00	0.00
Construction Coordinator	1.00	1.00	1.00	0.00
Engineering - GIS Technician USD	1.00	1.00	1.00	0.00
Project Manager	0.00	1.00	1.00	0.00
Engineering Manager - Utility	0.50	0.50	0.50	0.00
Compliance Coordinator	1.00	1.00	1.00	0.00
	10.50	14.50	15.50	1.00
1355 UTILITY ENGINEERING				
Civil Engineer	2.00	2.00	3.00	1.00
Engineering Manager - Utility	0.50	0.50	0.50	0.00
Project Coordinator	1.00	1.00	1.00	0.00
Utilities Inspector	0.00	2.00	2.00	0.00
Manager	1.00	1.00	1.00	0.00
	4.50	6.50	7.50	1.00
1360 MAPPING				
Assistant Manager Utility Information Systems	1.00	1.00	1.00	0.00
Data Systems Analyst	1.00	1.00	1.00	0.00
CADD Technician - USD	1.00	1.00	1.00	0.00
Supervisor - GIS & UIS Mapping	1.00	1.00	1.00	0.00
Utility Interface Coordinator	1.00	1.00	1.00	0.00
CADD Technician Trainee	1.00	1.00	1.00	0.00
GIS Technician	1.00	1.00	1.00	0.00
Network Technician - USD	1.00	1.00	1.00	0.00
Data Systems Analyst	1.00	1.00	1.00	0.00
CADD Technician - USD	0.00	1.00	1.00	0.00
Data Communications Supervisor	0.00	0.00	1.00	1.00
	9.00	10.00	11.00	1.00
UTILITY SYSTEM FUNDS - CONTINUED				
1375 INSPECTORS				
Project Coordinator	1.00	1.00	1.00	0.00
Utilities Inspector	6.00	8.00	8.00	0.00
Utility Locator	3.00	4.00	6.00	2.00
Supervisor - Inspector Locators	1.00	1.00	1.00	0.00
Records Specialist	1.00	1.00	1.00	0.00
Administrative Secretary	0.00	0.00	1.00	1.00
	12.00	15.00	18.00	3.00



LISTING OF BUDGETED POSITIONS
ADOPTED BUDGET - FY 2021-22

UTILITY SYSTEM FUNDS - CONTINUED	PRIOR FY 2019-20	CURRENT FY 2020-21	ADOPTED FY 2021-22	INCREASE (DECREASE) OVER PY
1380 LAB				
Laboratory Technician	1.00	1.00	1.00	0.00
Manager	1.00	1.00	1.00	0.00
Supervisor - USD, Water	1.00	1.00	1.00	0.00
Laboratory Technician	1.00	1.00	1.00	0.00
Laboratory Analyst	1.00	1.00	1.00	0.00
Laboratory Technician	1.00	1.00	1.00	0.00
Laboratory Technician	0.00	1.00	1.00	0.00
Pretreatment Coordinator	1.00	1.00	1.00	0.00
	7.00	8.00	8.00	0.00
3310 WATER SERVICES - PLANT				
Chief Plant Operator	1.00	1.00	1.00	0.00
Lead Plant Operator	1.00	1.00	1.00	0.00
Plant Operator "A"	4.00	4.00	4.00	0.00
Plant Operator "B"	1.00	1.00	1.00	0.00
Plant Operator "C"	4.00	4.00	4.00	0.00
Plant Operator Trainee	2.00	2.00	2.00	0.00
	13.00	13.00	13.00	0.00
3311 WATER SERVICES - CROSS CONNECTION				
Cross Connection Technician	3.00	4.00	4.00	0.00
Supervisor - USD - Water	1.00	1.00	1.00	0.00
Cross Connection Technician	1.00	1.00	1.00	0.00
Util Septic Comp Master Plumb	1.00	1.00	1.00	0.00
Cross Connection Technician	1.00	1.00	1.00	0.00
	7.00	8.00	8.00	0.00
3312 JEA WATER FACILITIES				
Chief Plant Operator	1.00	1.00	1.00	0.00
Lead Plant Operator	1.00	1.00	1.00	0.00
Plant Operator "A"	4.00	4.00	4.00	0.00
Plant Operator "B"	2.00	2.00	2.00	0.00
	8.00	8.00	8.00	0.00
3316 WATER DISTRIBUTION/PREVENTIVE MAINTENANCE				
Field Technician II	7.00	6.00	6.00	0.00
Superintendent	1.00	1.00	1.00	0.00
Supervisor	1.00	1.00	1.00	0.00
Water Distribution Operator III	10.00	10.00	10.00	0.00
Field Technician	2.00	1.00	1.00	0.00
Secretary	0.50	0.50	0.50	0.00
Field Technician - WW	1.00	0.00	0.00	0.00
Field Technician Trainee	6.00	2.00	2.00	0.00
	28.50	21.50	21.50	0.00
3345 WAREHOUSE				
Supervisor - USD - Water	1.00	1.00	1.00	0.00
Financial Specialist	1.00	1.00	1.00	0.00
Warehouse Technician - USD	4.00	4.00	4.00	0.00
Assistant Manager Budget/Procurement Warehouse	1.00	1.00	1.00	0.00
Financial Specialist	2.00	2.00	2.00	0.00
	9.00	9.00	9.00	0.00
3360 MAINTENANCE				
Maintenance Mechanic-Water	5.00	5.00	5.00	0.00
Natural Resources & WTP Maintenance Coordinator	1.00	1.00	1.00	0.00
Maintenance Mechanic Water Treatment	0.00	0.00	1.00	1.00
	6.00	6.00	7.00	1.00



LISTING OF BUDGETED POSITIONS

ADOPTED BUDGET - FY 2021-22

UTILITY SYSTEM FUNDS - CONTINUED	PRIOR FY 2019-20	CURRENT FY 2020-21	ADOPTED FY 2021-22	INCREASE (DECREASE) OVER PY
3370 INFLOW AND INFILTRATION				
Crew Leader - Wastewater	1.00	1.00	1.00	0.00
Field Technician II	6.00	6.00	6.00	0.00
	7.00	7.00	7.00	0.00
3380 LIFTSTATIONS				
Supervisor	1.00	1.00	1.00	0.00
Superintendent	1.00	1.00	1.00	0.00
Manager-USD (WW)	1.00	1.00	1.00	0.00
Field Technician II	9.00	11.00	11.00	0.00
Crew Leader - Wastewater	1.00	1.00	1.00	0.00
Maintenance Worker Utilities	2.00	2.00	2.00	0.00
	15.00	17.00	17.00	0.00
3390 TELEMETRY & INSTRUMENTATION				
Superintendent	1.00	1.00	1.00	0.00
Manager - Electrical System/Maintenance/Safety-USD	1.00	1.00	1.00	0.00
Electrician Journeyman	7.00	7.00	7.00	0.00
Instrumentation & Control Technician	3.00	3.00	3.00	0.00
Lead Electrician	1.00	2.00	2.00	0.00
Safety & Training Coordinator - USD	1.00	1.00	1.00	0.00
Supervisor - Electrical System/SCADA	1.00	1.00	1.00	0.00
Utility Electrician	2.00	2.00	2.00	0.00
SCADA Network Analyst	1.00	1.00	1.00	0.00
	18.00	19.00	19.00	0.00
3512 WP WASTEWATER PLANT				
Chief Plant Operator	1.00	1.00	1.00	0.00
Plant Operator "A"	3.00	3.00	3.00	0.00
Plant Operator "B"	1.00	1.00	1.00	0.00
Plant Operator "C"	2.00	2.00	2.00	0.00
Lead Plant Operator	1.00	1.00	1.00	0.00
	8.00	8.00	8.00	0.00
3513 GLADES WASTEWATER TREATMENT PLANT				
Chief Plant Operator	1.00	1.00	1.00	0.00
Lead Plant Operator	1.00	1.00	1.00	0.00
Plant Operator "A"	3.00	3.00	3.00	0.00
Plant Operator "C"	2.00	2.00	2.00	0.00
Plant Operator "B"	1.00	1.00	1.00	0.00
Plant Operator Trainee	2.00	2.00	2.00	0.00
	10.00	10.00	10.00	0.00
3515 SEWER FIELD CONNECTIONS				
Field Technician Trainee	2.00	2.00	2.00	0.00
	2.00	2.00	2.00	0.00
3516 WASTEWATER COLLECTION/PREVENTIVE MAINTENANCE				
Crew Leader - Wastewater	1.00	1.00	1.00	0.00
Field Technician II	3.00	3.00	3.00	0.00
Superintendent	1.00	1.00	1.00	0.00
Field Technician I	6.00	6.00	6.00	0.00
Field Technician Trainee	10.00	10.00	15.00	5.00
Field Technician - WW	1.00	1.00	1.00	0.00
Administrative Secretary	1.00	1.00	1.00	0.00
Supervisor	1.00	1.00	1.00	0.00
	24.00	24.00	29.00	5.00



**LISTING OF BUDGETED POSITIONS
ADOPTED BUDGET - FY 2021-22**

FY 2021-22 ADOPTED BUDGET

UTILITY SYSTEM FUNDS - CONTINUED	PRIOR FY 2019-20	CURRENT FY 2020-21	ADOPTED FY 2021-22	INCREASE (DECREASE) OVER PY
3560 WASTEWATER MAINTENANCE				
Supervisor - USD, Wastewater	1.00	1.00	1.00	0.00
Maintenance Mechanic - WW	5.00	5.00	5.00	0.00
	6.00	6.00	6.00	0.00
TOTAL UTILITY SYSTEMS OPERATING FUND	254.00	266.00	279.00	13.00
UTILITY CONNECTION FUND #439				
3315 WATER DISTRIBUTION				
Water Distribution System Operator III	2.00	2.00	2.00	0.00
Supervisor	1.00	1.00	1.00	0.00
	3.00	3.00	3.00	0.00
3315 WATER COLLECTION				
Supervisor	1.00	1.00	1.00	0.00
Field Technician II	1.00	1.00	1.00	0.00
Field Technician II	1.00	1.00	1.00	0.00
Manager-USD (WW)	1.00	1.00	1.00	0.00
Field Technician Trainee	1.00	1.00	1.00	0.00
Special Projects Coordinator	1.00	1.00	1.00	0.00
Supervisor	1.00	1.00	1.00	0.00
Field Technician Trainee	1.00	1.00	1.00	0.00
	8.00	8.00	8.00	0.00
TOTAL UTILITY CONNECTION FUND	11.00	11.00	11.00	0.00
SOLID WASTE FUND #620				
Manager	1.00	1.00	1.00	0.00
Neighborhood Services Director	0.00	0.09	0.09	0.00
	1.00	1.09	1.09	0.00
TOTAL CITY POSITIONS	1,146.64	1,186.82	1,238.56	51.74



FINANCIAL MANAGEMENT & BUDGET POLICIES

The National Advisory Council on State and Local Budgeting (NACSLB) developed a comprehensive set of recommended budget practices that has been endorsed by the Government Finance Officers Association (GFOA). These recommended practices provide a framework for the budget process encompassing a broad scope of governmental planning and decision-making with regard to the use of resources.

Element #4 of Principle #2, Adopt Financial Policies addresses the need for jurisdictions to establish policies. As such, following are recommended financial management policies developed within the guidelines of the NACSLB.

Policy #1: Revenue estimates for annual budget purposes should be conservative. Property taxes should be budgeted at 95.5% of the Property Appraiser's estimate as of July.

Policy #2: The annual operating budget should be maintained in such a manner as to avoid an operating fund deficit. The annual budget should show fiscal restraint. Operating expenditures should be managed to create a positive cash balance (surplus) or not to exceed available resources in each fund at the end of the fiscal year.

Policy #3: Reserve funds should not be used to fund recurring expenditures. Fund balances should be maintained at fiscally sound levels in all funds. Such levels are delineated below:

- General Fund – The target is to maintain an unassigned fund balance of 20% of operating expenditures. This is the target that the unassigned fund balance should not fall below without establishing a replenishment plan.
- Building Permit Fund – The target fund balance is set at six months operating expenditures (50%). This is the target that the fund balance should not fall below without establishing a replenishment plan.
- Enterprise Funds – The target unrestricted net asset balance is set at two months operating expenses (17%). This is the target that the fund balance should not fall below without establishing a replenishment plan.

Policy #4: The City shall maintain adequate protection from loss due to property damage or liabilities of the City. The City shall maintain a self-insurance program for medical benefits for employees and dependents. Risks in excess of fixed individual limits of \$250,000 annually are coinsured with an outside insurance carrier. The carrier is also responsible for excess costs over an aggregate limit. The City also maintains self-insurance programs for workers' compensation, and property and general liability risks. The City carries stop loss coverage for these programs and ensures adequate resources are available to support the value of incurred but not reported (IBNR) claims.

Policy #5: The City will not commit itself to the full extent of its taxing authority.

Policy #6: The City will not fund ordinary municipal services with temporary or nonrecurring revenue sources.

Policy #7: Indirect costs associated with the operations of Enterprise Funds will be identified and accounted against the operations of those funds and be reimbursed to the General Fund.

Policy #8: Fee schedules and user charges should be annually reviewed for adjustment to ensure that rates are equitable and cover the total cost or a portion of the total cost as established by policy of City Council.



FINANCIAL MANAGEMENT & BUDGET POLICIES - CONTD.

Policy #9: The financial burden on the City's taxpayers must be minimized through systematic annual program reviews and evaluation aimed at improving the efficiency and effectiveness of City programs. As such, the annual budget will be based on the City Council's long-term strategic plan, implemented by departmental goals and objectives.

Policy #10: City management is responsible for recovery of budgeted and non-ad valorem revenues as planned for in the budget. Management shall maintain adequate billing and claiming processes in-order-to effectively manage accounts receivable in conformance with the fiscal plan and sound business principles.

Policy #11: Every appropriation, except an appropriation for a capital improvement expenditure, shall lapse at the close of the fiscal year to the extent that it has not been expended or encumbered. An appropriation for a capital improvement expenditure shall continue in force, i.e., not be required to be re-budgeted, until the purpose for which it was made has been accomplished or abandoned; the purpose of any such appropriation shall be deemed abandoned if three (3) years pass without any disbursement from or encumbrance of the appropriation unless extended by action of the City Council.

DEBT MANAGEMENT

Policy #12:

The Policy provides a general framework under which the City plans for and manages the use of debt financing. This Policy should be considered within the broader scope of the City's Comprehensive Financial Policies (adopted via Resolution 17-R30) and other City rules and regulations. The City of Port St Lucie, Florida, is a municipal corporation of the State of Florida duly authorized pursuant to the Constitution of the State of Florida, Chapter 166, Part 11, Florida Statutes, and other applicable provisions of law to borrow money to finance capital projects and refund existing debt. Section 9.09 of the City Charter requires an ordinance be enacted to "authorize the borrowing of money". Adoption of an ordinance establishes the framework for the borrowing of money.

A resolution is adopted to establish the amount of bonds to be issued, the purpose of the borrowing and other pertinent details for the issuance of the bonds. The City complies with its debt management policy.

II. Purpose: The purpose of this Policy is to establish parameters and provide guidance governing issuance, management, continuing evaluation of and reporting on all debt obligations issued by the City of Port St Lucie, and to provide for the preparation and implementation necessary to ensure compliance and conformity with this Policy, the City's Charter, the City's code of ordinances and Florida law.

III. Purposes and Uses of Debt: The City may issue commercial paper and other forms of variable rate short-term debt (debt with less than 12 months of maturity) from time to time. Incurring long-term debt serves to obligate future taxpayers ("long-term debt" is defined as debt with greater than 12 months of maturity). Excessive reliance on long-term debt obligations can cause debt levels to reach or exceed the government's ability to pay. There are many categories of long-term debt available, therefore, the City's conscientious use of long-term debt will provide assurance that future residents will be able to service the City's debt obligations. General obligation debt which is supported by property tax revenues will be utilized as authorized by voters. Debt secured by legally available non ad valorem revenues may be utilized for other types of enterprise debt (i.e., water, sewer, solid waste and storm water) when supported by dedicated revenue sources (i.e., user charges).

IV. Limitations on City Indebtedness: As a matter of good public policy and budgetary considerations, the City will continue to maintain institutionalized control over its debt issuance. The City will attempt to maintain primarily a "pay as you go" financing program for capital improvements. Debt financing, to include general obligation bonds, revenue bonds, certificate of participation, lease/purchase agreements, and other obligations permitted to be issued under Florida state law, shall only be used to purchase capital assets and infrastructure that cannot be acquired from either current revenues or fund balance.



FINANCIAL MANAGEMENT & BUDGET POLICIES - CONTD.

Borrowings by the City should be of a duration that does not exceed economic life of the improvement or asset that it finances and, where feasible, should be shorter than the expected economic life of the asset(s) being financed. Long term debt will not be issued in-order to finance current operating costs or normal, routine maintenance. Further, debt financing will be used for major, non-recurring items with a minimum of four years of useful life. The City shall not assume more tax-supported general-purpose debt without conducting an objective analysis as to the community's ability to assume and support additional debt service payments. For the City to issue additional pari-passu bonds, covenants as authorized in the respective bond issues must be complied with. When appropriate, self-supporting revenue bonds shall be issued in lieu of general obligation bonds. The City will strive to maintain a gross bonded general obligation principal debt at a level not to exceed 2% of the assessed value of taxable property within the City. The City will strive to prudently reduce the par amount of debt outstanding each year by paying scheduled principal payments and/ or via early redemption. The City will strive to ensure that annual general bonded debt service costs (principal and interest) will not exceed 15% of the City's General Fund Expenditures (excluding one-time bond and extraordinary expenses). Any repayment provisions shall be structured to achieve level debt service payments to the extent possible. Scheduling larger payments during the later years shall be avoided, unless used to wrap around existing pari-passu bonds.

V. SELECTION OF FINANCE CONSULTANTS AND SERVICE PROVIDERS: The City shall employ an outside professional financial advisor, other than the City's underwriter, who is familiar with and abreast of the conditions of the municipal market, and is available to assist in structuring the issue, pricing, and monitoring sales procedures. The City shall not use a firm to serve as both the financial advisor and underwriter. The City's Chief Financial Officer or designee shall be responsible for establishing a solicitation and selection process for securing professional services that are required to develop and implement the City's debt program. The solicitation and selection process for such services must comply with City's Code of Ordinances and other adopted policies and for such services, including procurement requirements for professional services, if appropriate.

VI. METHOD OF SALE: The Chief Financial Officer and Treasurer shall consult with the City's Financial Advisor prior to each financing. The Chief Financial Officer will bring forward a recommendation to the City Council who shall render a determination of the appropriate method of sale of City's long-term debt obligations".

VII. REFUNDING OF CITY INDEBTEDNESS: Debt refunding involves monitoring the markets, interest rates and other conditions against the existing debt portfolio; all debt refundings need City Council authorization and approval.

VIII. USE OF CREDIT ENHANCEMENT: Credit enhancements are mechanisms which guarantee principal and interest payments. They include bond insurance, letters of credit and surety bonds. The City may use these credit enhancements when such credit enhancement proves cost effective or is otherwise beneficial to the City.

IX. CREDIT RATINGS: The City will seek to maintain and, if possible, improve the City's current bond rating in order to minimize borrowing costs and preserve access to credit.

X. REBATE COMPLIANCE AND OTHER POST-ISSUANCE RESPONSIBILITIES: The Chief Financial Officer or designee shall establish and maintain a system of record keeping and reporting to meet the arbitrage compliance requirements of the federal tax code and Florida law. Additionally, the Chief Financial Officer or designee should employ the services of third-party consultants for arbitrage reporting.

XI. REPORTING AND CONTINUING DISCLOSURE: The City will comply with the standards of the Government Finance Officers Association for financial reporting and budget presentation and the disclosure requirements of the Securities and Exchange commission. The City is committed to continuing disclosure of financial and pertinent credit information relevant to the City's outstanding debt and will maintain compliance with disclosure standards promulgated by state and national regulatory bodies.



FINANCIAL MANAGEMENT & BUDGET POLICIES - CONTD.

XII. DEBT POLICY IMPLEMENTATION: This debt management policy shall be implemented by the Chief Financial Officer. The Chief Financial Officer or designee shall review the policy at least every two years and shall bring proposed amendments to the City Council for their consideration.

INVESTMENT MANAGEMENT

Policy #13: INTRODUCTION CITY COUNCIL DIRECTED POLICY In establishing the Investment Policy, the City of Port St Lucie ("City") recognizes the relationship between risk and return and acknowledges that all investments involve some degree of risk. The Investment Policy is intended to set forth the framework within which the City's investment activities will be conducted. The Investment Policy establishes parameters for investment activity which may be further restricted by the Chief Financial Officer or designee or City Manager. The Investment Policy provides both minimums and maximums by investment type to limit risk and diversify the City's investment portfolio.

II. SCOPE: In accordance with Section 218.415, Florida Statutes, this Investment Policy applies to all the investment activity and cash balances of the City of Port St Lucie ("the City"), except for the Municipal Police Officers' Retirement Trust Fund, the Prudential Pension Trust Fund, the 401(a) Retirement Trust Fund, the Other Post-Employment Benefits ("OPEB") Trust Fund, and funds related to the issuance of debt where there are other existing policies or indentures in effect.

ACCOUNTS MANAGEMENT

Policy #14: Accounting systems shall be maintained in order to facilitate financial reporting in conformance with generally accepted accounting principles of the United States.

Policy # 15: An annual financial audit shall be prepared in conformance with Florida state law.

Policy #16: Financial systems shall be maintained in a manner that provides for the timely monitoring of expenditures, revenues, and receivables/billing status on an ongoing basis.

Policy #17: The City shall annually seek the GFOA Certificate of Achievement for Excellence in Financial Reporting and Distinguished Budget Presentation Award.

LONG-TERM FINANCIAL PLANNING

As detailed in the Capital Improvement Program section in this budget document, the City uses a five-year model for long-range planning in the general fund and all enterprise funds. The plans, including a five-year capital improvement plan, which are updated annually. The City Council's main objectives are: A) To preserve the quality of life by providing and maintaining adequate financial resources necessary to sustain a sufficient level of municipal services, B) To respond to changes in the economy, the priorities of governmental and non-governmental organizations, and other changes that may affect the City's financial well-being, C) To protect the City from emergency fiscal crisis by ensuring the maintenance of service even in the event of an unforeseen occurrence, and D) To maintain a strong credit rating in the financial community through sound, conservative financial decision-making.

Additionally, the City Council has established a preference for pay-as-you-go financing as a significant capital financing source but will ultimately determine the most appropriate financing structure for each capital project on an individual basis after examining all relevant factors of the project. Fund balances in-excess of required debt and other continuing obligations may be used as a capital source for pay-as-you-go financing.



BUDGET OVERVIEW

The following section summarizes the budgeted revenues, expenditures, and fund balances for the City of Port St. Lucie, which is grouped by fund type. Audited ending fund balances of September 30, 2020 are combined with the estimated revenues and expenditures for FY 2021-22 to arrive at expected opening fund balances for October 1, 2021, the first day of the new budget year. Where a confident projection is available, it is the policy of the City to use this as a funding source, called budgeted cash carryforward.

A policy of full disclosure of all funds requires inclusion of the total projected fund balance. This revenue source first funds the Undesignated Reserves in each operating fund, which is allowed by the City Council Financial Policy. Any fund balance above the allowed Reserves will fund operations in the new budget year. Having a fund balance to use as cash carryforward to start a new budget year has proven extremely helpful financially. The City's largest revenues, Ad Valorem Taxes and Stormwater Fees, do not start strong collections until the third or fourth month of the budget year. Fund balances exist as a result of cost containment efforts on behalf of the City staff and/or revenues collected greater than budgeted. Savings on large capital projects as well as incomplete capital projects can occasionally generate significant fund balances to be used as cash carryforward. When the annual audit confirms any additional available fund balances, the approved budgets and their programs can be adjusted if required or the City Council may choose to address an unbudgeted project. A portion of the carryforward figure is the \$13.6 million reserve fund for the Utility Operations that was set aside for rate stabilization.

The City Council approved a 20% Financial Reserve Policy in Fiscal Year 21-22 in the General Fund. All other funds will maintain a 17% reserve except for the Building Department. Any additional operational savings will always generate a yearend balance plus the sizable Utility reserve previously noted.

REVENUE SUMMARY

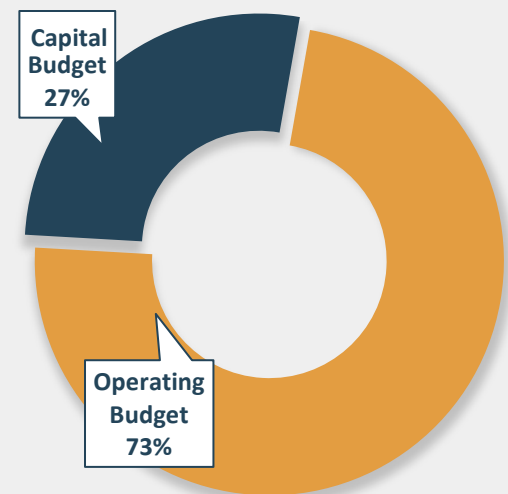
The consolidated total of all budgeted Revenues and Balances Carried Forward is \$40 million less than the previous year. Ad Valorem tax revenues increased due to a 12.99% increase in value. Business Tax and Electric Utility Tax are also experiencing stronger collections which is primarily driven by the growth in population.

EXPENDITURE SUMMARY

Total budgeted expenditures are budgeted to increase by \$76.7 million (14.4%) when compared to the previous year. Several areas such as personal services, fund transfers, capital projects and debt service increased. The increase in capital expenditures is for the most part are the results of Half Cent Sales Tax CIP which was approved by voter referendum.

The City adopts one budget every year, which includes Operating and Capital.:

- The City's **Operating Budget** for FY 2021-22: **\$446,515,737.**
- The City's **Capital Improvement Funds** for FY 2021-22: **\$164,078,491.**



CITY OF PORT ST. LUCIE

SUMMARY OF REVENUES, EXPENDITURES & FUND BALANCES

ADOPTED BUDGET - FY 2021-22

	***** GOVERNMENTAL FUNDS *****			** PROPRIETY **							
	General	Special	Capital	** FUNDS **	Debt	Internal	Trust	Totals	Totals	Totals*	Increase
	Fund	Revenue	Project	Enterprise	Service	Service	Funds	2021-22	2020-21	2019-20	<Decrease>
		Funds	Funds	Funds	Fund	Funds	Funds				FY 21-22/20-21
CASH BALANCES CARRYFORWARD:	\$ 27,551,726	\$ 84,682,112	\$ 37,563,906	\$ 53,397,431	\$ 6,488,856	\$ 10,735,937	\$ 22,652,590	\$ 243,072,559	\$ 283,115,727	\$ 265,944,193	\$ (40,043,168)
(Projected Beginning Fund Balances - 10-1-21)											
REVENUES & SOURCES:											
Taxes (includes other taxes)	66,466,627	10,390,486	6,823,068	-	9,179,360	-	-	92,859,541	90,484,750	85,522,410	2,374,791
Utility Service Tax	14,155,584	-	-	-	-	-	-	14,155,584	13,734,746	13,598,759	420,838
Franchise Fees	11,938,502	-	-	-	-	-	-	11,938,502	11,897,000	11,600,000	41,502
Licenses and Permits	1,325,000	19,154,701	7,676,000	-	-	-	-	28,155,701	11,840,183	1,568,024	16,315,518
Intergovernmental	14,961,440	39,706,057	15,004,189	-	-	-	-	69,671,686	45,364,016	49,198,338	24,307,670
Fines and Forfeitures	970,000	261,980	-	-	-	-	-	1,231,980	958,650	888,029	273,330
User Fees and Miscellaneous Revenues	5,567,246	7,977,263	21,062,400	145,021,090	36,068	23,832,368	2,863,701	206,360,136	205,595,119	204,183,072	765,017
Use of Reserves/Budgeted Beginning Balance*	-	15,748,517	33,256,368	22,142,122	-	-	-	71,147,007	71,943,640	40,048,541	(796,633)
Other Financing Sources	8,676,376	9,655,767	80,256,466	16,485,482	-	-	-	115,074,091	82,076,672	45,317,489	32,997,419
TOTAL REVENUES AND SOURCES	124,060,775	102,894,771	164,078,491	183,648,694	9,215,428	23,832,368	2,863,701	610,594,228	533,894,776	451,924,662	76,699,452
TOTAL REVENUES AND BALANCES:	\$ 151,612,501	\$ 187,576,883	\$ 201,642,397	\$ 237,046,125	\$ 15,704,284	\$ 34,568,305	\$ 25,516,291	\$ 853,666,787	\$ 817,010,503	\$ 717,868,855	\$ 36,656,284
EXPENDITURES:											
Personal Services	\$ 76,497,487	\$ 14,897,634	\$ 74,477	\$ 32,544,726	\$ -	\$ -	\$ -	\$ 124,014,324	\$ 118,422,348	\$ 112,698,320	\$ 5,591,976
Operating Expenses	25,985,166	41,198,946	-	45,105,936	5,000	23,765,281	-	136,060,329	118,343,335	126,158,928	17,716,994
Capital Outlay & Capital Projects	3,390,961	1,495,450	123,132,107	17,681,139	-	-	-	145,699,657	113,963,431	42,563,156	31,736,226
Debt Services	5,786,848	21,563,975	-	32,980,238	8,562,156	-	-	68,893,217	69,188,455	70,597,668	(295,238)
Budgeted Contingencies/Budgeted Ending Reserves*	2,386,246	6,880,764	38,965,570	18,367,115	544,603	-	2,863,701	70,007,999	31,900,535	57,220,075	38,107,464
Fund Transfers (Includes Internal Charges)	10,014,067	16,858,002	1,906,337	36,969,540	103,669	67,087	-	65,918,702	82,076,672	42,686,515	(16,157,970)
TOTAL EXPENDITURES	124,060,775	102,894,771	164,078,491	183,648,694	9,215,428	23,832,368	2,863,701	610,594,228	533,894,776	451,924,662	76,699,452
BUDGETED DESIGNATED RESERVES	\$ 27,551,726	\$ 75,814,359	\$ 43,273,108	\$ 49,622,424	\$ 7,033,459	\$ 10,735,937	\$ 25,516,291	\$ 239,547,305	\$ 243,072,622	\$ 283,115,727	\$ (3,525,317)
(Projected Ending Fund Balances - 9-30-22)											
TOTAL APPROPRIATED EXPENDITURES AND RESERVES	\$ 151,612,501	\$ 178,709,130	\$ 207,351,599	\$ 233,271,118	\$ 16,248,887	\$ 34,568,305	\$ 25,516,291	\$ 850,141,533	\$ 776,967,398	\$ 735,040,389	\$ 73,174,135

* - We have changed the way we budget for reserves. In prior years we presented total reserves as revenue source and projected ending reserves as a use of resources. For the budget we are not including these balances in our totals.



CITY OF PORT ST. LUCIE REVENUE DESCRIPTION AND OVERVIEW

The revenue and sources budgeted for all funds for FY 2021-22 is \$610,594,228. These amounts include personnel, operating, capital, and transfers between funds. The adopted budget for FY 2021-22 is 14.37% greater than the FY 2020-21 adopted budget which utilizes reserves for planned one time uses. The increase is due to planned CIP Projects, increases in operations, deferred maintenance of buildings and debt retirement.

The following revenue categories represent over 75% of the City of Port St. Lucie’s revenue sources. The City shall estimate its annual revenues by objective and analytical processes. The City shall maintain a diversified and stable revenue system to the extent provided by law to insulate it from short-run fluctuations in any one revenue source.

Revenues

Ad Valorem Taxes:

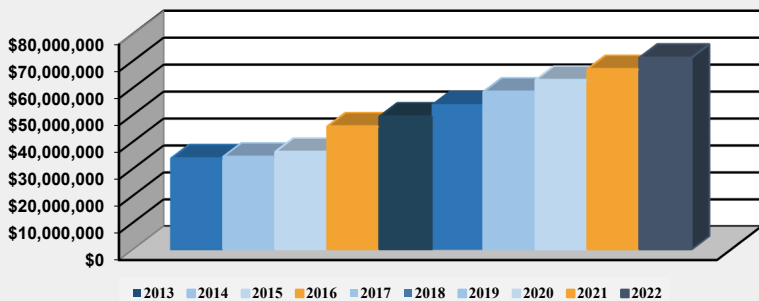
Description: Ad Valorem Taxes (Latin for “according to Value”) are taxes levied in proportion to the value of the property which it is levied. The City’s millage rate is the tax rate charged against both residential and commercial properties within the City limits. All properties are assessed a tax bill by the County Tax Appraiser.

Outlook: In the past few years, actual Ad Valorem results have met any preliminary budget projections made in the beginning of our budget cycle. For the purpose of future financial projections, the City is anticipating 7% and 6% increases in future years.

Miscellaneous Revenues:

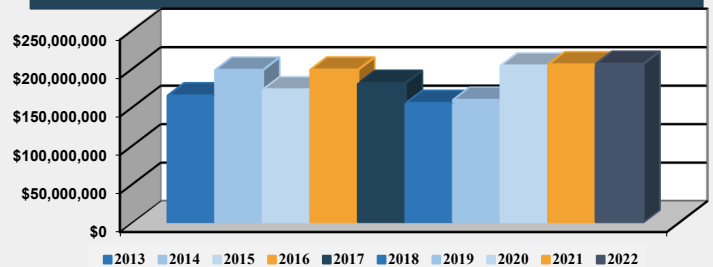
Description: Those revenues that are small in value and not individually categorized such as charges for services, interest, Special Assessment payment and donations or contributions.

Ad Valorem Taxes Revenue Trends
 10 Year Actual and Budgeted



Overview: The City’s combined Millage rate is approved at 5.6000 for fiscal year 2021-22, down by 0.3000 from FY 2020-21. The portion of the overall rate that is designated for retiring debt on the Crosstown Parkway road project is set at 0.7193. When combined with the 12.99% gain in taxable value for FY 2021-22, the total increase to Property Tax Revenue is estimated to be \$4.223 million for FY 2021-22 allocated among the three funds that receive property tax revenue. This is well below the state-imposed ten mill cap. The funds currently benefiting from Ad Valorem Tax Revenues are the General Fund (4.5191), Road and Bridge Operating Fund (0.3616), and the voter-approved debt service millage rate is (0.7193) for Crosstown Parkway Fund.

Miscellaneous Revenue Trends
 10 Year Actual and Budgeted



Outlook: Miscellaneous revenue varies from year to year thus making it difficult to depend on miscellaneous revenues to increase at the same growth rate as other revenues. An example of the fluctuation in revenue would be a one-time developer contribution toward a capital project that would not occur in future years.



CITY OF PORT ST. LUCIE REVENUE DESCRIPTION AND OVERVIEW

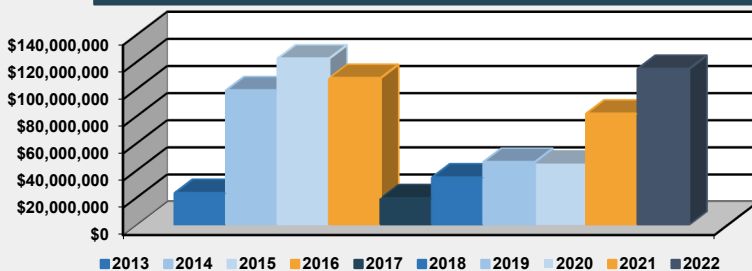
Other Financing Sources:

Bonds: Bonds are a written promise, generally under seal, to pay a specified sum of money called the face value, at a fixed time in the future called the date of maturity and carrying interest at a fixed rate, usually payable periodically. The most common type of bonds is general obligation and revenue bonds which are most frequently used for construction of large capital projects. Throughout the years the City has obtained these two types of bonds to expand water and sewer, roads and to build new City buildings due to the record breaking growth.

Interfund Transfers: Legally authorized transfer from a fund receiving revenue to the fund through which the resources are to be expended.

Overview: Other Financing sources comprises of three areas, which are Bond Proceeds, Indirect Cost Transfers, and Interfund Transfers. Most of the CIP funds budgeted interfund transfers into or out of operating funds or the Governmental Finance Fund to pay debt on past or current CIP projects.

Other Financing Sources Revenue Trends
 10 Year Actual and Budgeted



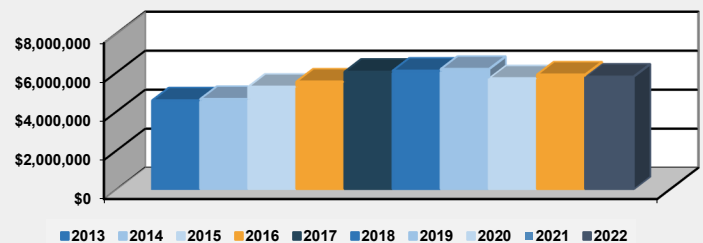
Outlook: Interfund transfers will be made to continue to pay-down debt, for indirect charges and help fund CIP projects.

Local Option Gas Tax:

Description: Local Option Revenues resulting from an additional six cents local tax on gasoline sales in St. Lucie County. These collected revenues are shared with the County and the Cities of Fort Pierce and St. Lucie Village. For the 2021-22 Fiscal Year, Port St. Lucie will be allocated a portion of the local gas tax based on the last five-years of accumulated transportation related expenditures by each entity.

Overview: The largest single revenue for the Road and Bridge Operating Fund is the Local Option Gasoline Tax, the 2021-2022 revenue projection is \$5.9 million. This single revenue has very little growth over four years. The estimated growth in future years is 3%. The level of tax revenue is tied to the number of gallons sold.

Local Option Gas Tax Revenue Trends
 10 Year Actual and Budgeted



Outlook: This remains a significant source of funding for the City's repaving efforts. The distribution will continue to be calculated based on the statutory formula in F.S. 336.025 (4) until a new agreement is reached with the County.



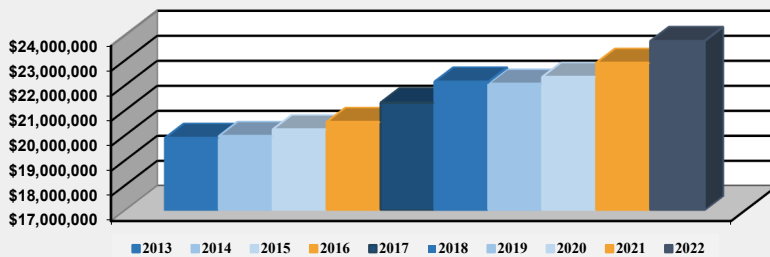
CITY OF PORT ST. LUCIE REVENUE DESCRIPTION AND OVERVIEW

Stormwater Fee:

Description: The Stormwater Fee is an annual fee charged to all property owners for the purpose of constructing and maintaining the City’s stormwater system.

Overview: The annual stormwater fee assessed to a residence will be \$168.00 per residential unit and \$126 per undeveloped lot in FY 2021-22, which is an increase from the prior year. The annual stormwater fee is expected to generate \$22.9 million. The only normal growth in the Stormwater Fee revenue occurs when a vacant lot is built on providing ±\$42.00 per unit in additional revenue.

Stormwater Fee Revenue Trends
 10 Year Actual and Budgeted



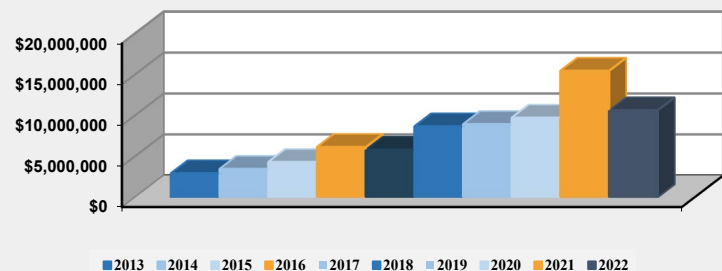
Outlook: The City Council approved an increase in the Stormwater Fees during FY 2021-22 budget, (\$5.00 increase to a residential unit and \$3.75 for an undeveloped lot). As the City expands its major roads to a four-lane design with a median, the volume of landscaping to be maintained increases and the funding must be considered. There will be increased pressure upon the system which will require additional rate increases in the future. The Public Works department has worked on reducing these costs by dropping the number of rotations for mowing and other services, which has helped the financial position of the stormwater fund.

Building Permits:

Description: The Building Permit Fees are revenues derived from issuance of building permits prior to construction in the City of Port St. Lucie.

Overview: Building Permits Fees is directly driven by construction activity. New construction activity has been climbing and Permit Fee Revenue is expected to reach \$10.7 million in FY 2021-22. The revenue collected is based on the growth in the city.

Building Permit Fee Revenue Trends
 10 Year Actual and Budgeted



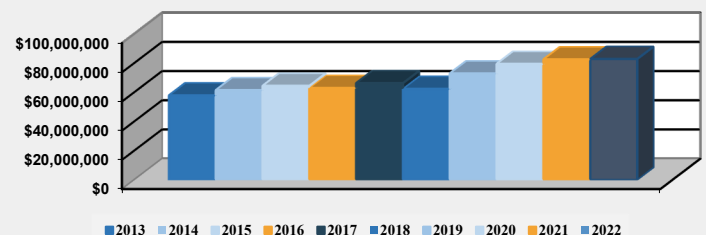
Outlook: This fund is projected to break even or slightly better during the five- year planning horizon.

Utility Operating Revenues:

Description: Utility Operating Revenues are monthly revenues collected from users of the system.

Overview: The Water and Sewer Operating Fund is funded primarily by the monthly revenues from the users of the system which is projected to be \$82.9 million for FY 2021-22. The City Council approved a 1.5% rate increase to water and sewer for FY 21-22.

Utility Operating Revenue Trends
 10 Year Actual and Budgeted



Outlook: There is a healthy level of new customers expected to be added as construction continues to occur in the City which will boost the operating revenues.



CITY OF PORT ST. LUCIE, FLORIDA
 AUDITED LONG-TERM DEBT AS OF SEPTEMBER 2020

DEBT	FUND	DEBT HOLDER	BALANCE 9/30/2019	DEBT FY 2019/2020	PAYMENTS FY19-20	Ending Balance 9/30/2020	Due within one year
2003D East Lake Village Bonds	154/354	US BANK	2,895,000	-	675,000	2,220,000	705,000
2005B USA #9 SAD Bonds	125/325	US BANK	675,000	-	250,000	425,000	425,000
2005A St Lucie Land Holding	155/355	US BANK	7,975,000	-	1,470,000	6,505,000	70,000
2011 Sales Tax Refunding	104	US BANK	7,705,000	-	1,785,000	5,920,000	1,880,000
2014 GO Bonds & Refunding	214	US BANK	61,945,000	-	4,115,000	57,830,000	4,450,000
2014 Public Service Tax Bonds	001/142	REGIONS BANK	19,330,000	-	465,000	18,865,000	485,000
2016 CRA Refunding Bonds	175	US BANK	30,775,000	-	3,120,000	27,655,000	3,585,000
2016 SW ANNEXATIO RFNDING	115	ZION BANK	118,405,000	-	3,125,000	115,280,000	3,170,000
2016 Public Service Tax	159	US BANK	23,735,000	-	2,485,000	21,250,000	2,610,000
2016 GO Refunding Bonds	214	US BANK	35,945,000	-	-	35,945,000	-
2017 Taxable Special Obligation	156	US BANK	19,810,000	-	945,000	18,865,000	970,000
2018 Taxable Special Obligation		TD BANK	53,785,000	-	1,465,000	52,320,000	1,515,000
Unamortized bond premium			12,172,469	-	2,654,680	9,517,789	-
			395,152,469	-	22,554,680	372,597,789	19,865,000
Compensated Absences		Compensated Absences	10,066,622	5,788,937	4,926,903	10,928,656	983,579
Capital Lease		Capital Lease	780,683		251,702	528,981	261,871
TOTAL GLTD			405,999,774	5,788,937	27,733,285	384,055,426	21,110,450
2010A&B Stormwater Revenue Bonds	401	TD BANK	36,000,000	-	36,000,000	-	-
2011 Stormwater Refunding	401	TD BANK	4,930,000	-	1,145,000	3,785,000	1,200,000
2020 Stormwater Refunding	401			30,145,000		30,145,000	
			40,930,000	30,145,000	37,145,000	33,930,000	1,200,000
TOTAL STORMWATER LTD			40,930,000	30,145,000	37,145,000	33,930,000	1,200,000
2007 Utility Rfndng &	431/445	US BANK	71,880,000	-	7,460,000	64,420,000	7,855,000
2012 Utility Rfndng Revenue	431	US BANK	18,125,000	-	900,000	17,225,000	950,000
2014 Utility Rfndng Revenue	431	US BANK	29,585,000	-	1,465,000	28,120,000	1,525,000
2016 Utility Rfndng Bnds	431	ZION'S BANK	203,545,000	-	1,630,000	201,915,000	1,705,000
2018 Utility Rfndng Revenue	431	US BANK	8,045,000	-	265,000	7,780,000	275,000
Unamortized bond premium			26,660,080	6,868,456	3,646,112	29,882,424	-
			357,840,080	6,868,456	15,366,112	349,342,424	12,310,000
TOTAL UTILITY LTD			357,840,080	6,868,456	15,366,112	349,342,424	12,310,000
Compensated Absences		Compensated Absences	3,986,957	2,350,755	1,974,471	4,363,241	392,692
TOTAL LONG-TERM DEBT			808,756,811	45,153,148	82,218,868	771,691,091	35,013,142



GOVERNMENTAL ACTIVITIES DEBT:

\$13,915,000 Sales Tax Refunding Revenue Bonds, Series 2011 - payable from and collateralized by a lien upon and a pledge of the state shared Sales Tax Revenues, due in annual principal installments ranging from \$640,000 to \$2,070,000 plus interest ranging from 2.0% to 5.0% through September 2023. Proceeds used to refund a majority portion of the \$20,000,000 Sales Tax Improvement Revenue Bonds, Series 2003, which proceeds were used for roadway improvements.

\$74,740,000 General Obligation Bonds and Refunding Bonds, Series 2014 - due in annual principal installments ranging from \$505,000 to \$5,155,000 plus semiannual interest at a rate ranging from 1.5% to 5.0%. Proceeds used to provide \$36,000,000 of project funds for the Crosstown Parkway project and to advance refund \$29,505,000 of the General Obligation Bonds, Series 2005, and \$12,510,000 of the General Obligation Bonds, Series 2006.

\$33,300,000 Public Service Tax Revenue Bonds, Series 2014A & 2014B - payable from and collateralized by a lien upon and a pledge of the public service tax revenues, due in annual principal installments ranging from \$760,000 to \$2,170,000 plus interest semiannually at a rate ranging from 2.611% to 5.0%. Proceeds used to refund the \$39,900,000 Lease Revenue bonds, Series 2010A & 2010B (Wyncrest Project).

\$38,260,000 Community Redevelopment Agency Redevelopment Trust Fund Refunding Revenue Bonds, Series 2016 - payable from and collateralized by a lien upon and pledge of the net tax increment revenues generated in the Community Redevelopment Area, due in annual principal installments ranging from \$2,225,000 to \$5,715,000 plus interest semiannually at a rate ranging from 2.0% to 5.0% through January 2026. Proceeds were used to refund the remaining balances of the outstanding \$11,870,000 CRA Bonds, Series 2004, and the \$46,450,000 CRA Bonds, Series 2006.

\$30,875,000 Public Service Tax Revenue Bonds, Series 2016 - payable from and collateralized by a lien upon and a pledge of the public service tax revenues, due in annual principal installments ranging from \$2,255,000 to \$3,495,000 plus interest semiannually at a rate of 5.0%. Proceeds used to refund the remaining balance of the \$45,600,000 Refunding Certificates of Participation, Series 2008. The refunding resulted in a future cash flow savings of \$4,725,392 and a net present value savings of \$4,163,207. The economic loss of \$3,255,772 will be amortized over 20 years.

\$37,075,000 General Obligation Refunding Bonds, Series 2016 - due in annual principal installments ranging from \$1,960,000 to \$6,000,000 plus semiannual interest at a rate ranging from 3.125% to 5.0%. Proceeds used to refund the remaining balances of the \$49,285,000 General Obligation Bonds, Series 2005, and \$44,545,000 General Obligation Bonds, Series 2006. The refunding resulted in a future cash flow savings of \$6,079,171 and a net present value savings of 4,392,084. The economic gain of \$1,285,901 will be amortized over 19 years.

\$22,345,000 Taxable Special Obligation Bonds, Series 2017 - payable from amounts budgeted and appropriated by the City from non-ad valorem revenues, due in annual principal installments ranging from \$905,000 to \$1,655,000 plus semiannual interest at a rate ranging from 1.892% to 4.357%. Proceeds used to advance refund the remaining balance of the \$31,360,000 Special Assessment Refunding Bonds, Series 2008A. The refunding resulted in a future cash flow savings of \$15,743,297 and a net present value savings of \$3,989,340. The economic loss of \$3,843,556 will be amortized over 10 years.



GOVERNMENTAL ACTIVITIES DEBT (CONTINUED):

\$54,085,000 Taxable Special Obligation Refunding Revenue Bonds, Series 2018A - payable from amounts budgeted and appropriated by the City from non-ad valorem revenues, due in annual principal installments ranging from \$300,000 to \$3,680,000 plus semiannual interest at a rate ranging from 2.825% to 4.555%. Proceeds were used to provide funds together with other legally available funds to refund all of the City's outstanding Research Facilities Revenue Bonds, Series 2010 (Oregon Health and Science University Vaccine and Gene Therapy Institute Florida Corp. Project and pay costs and expenses of issuing the Series 2018A Bonds. There was an economic loss of \$600,820 resulting from the transaction. The proceeds of the Series 2010 Bonds were used by the City to finance a loan to the Oregon Health and Science University Vaccine and Gene Therapy Institute Florida Corp ("VGTI") for the purpose of financing the acquisition of certain land located in the City and the construction, furnishing and equipping of the approximately 99,000 gross square foot building.

Special Assessment Debt with Government Commitment

\$10,350,000 Special Assessment Bonds, Series 2003D (East Lake Village Special Assessment District) - payable from assessments levied on subject properties within the assessment area, due in annual principal installments ranging from \$200,000 to \$775,000 plus interest ranging from 4.25% to 4.625% through July 2023. Due to the early call of certain bonds, no principal payments were due until July 2016. The City has a secondary obligation to budget sufficient Non-Ad Valorem Revenues to cover the annual debt service requirements if the amounts within the fund are not available to meet the coming debt service payment.

\$18,725,000 Special Assessment District Bonds, Series 2005A - (St. Lucie Land Holdings Special Assessment District) - payable from assessments levied on subject properties within the assessment area, due in annual principal installments ranging from \$700,000 to \$1,365,000 plus interest ranging from 3.75% to 4.625% through July 2027. Due to the early call of certain bonds, no principal payments are due until July 2017. Proceeds used to finance a portion of the cost of acquisition and improvements of roadway and drainage system additions, improvements and extensions and the potable water distribution and wastewater collection system within the SAD. The City has a secondary obligation to budget sufficient Non-Ad Valorem Revenues to cover the annual debt service requirements if the amounts within the fund are not available to meet the coming debt service payment.

\$4,765,000 Special Assessment District Bonds, Series 2005B - (Utility Service Area 9 - Water and Wastewater Expansion Project) - payable from assessments levied on subject properties within the service area, due in annual principal installments beginning in 2018, ranging from \$105,000 to \$345,000 plus interest ranging from 4.125% to 4.5% through July 2025. Due to the early call of certain bonds, no principal payments are due until July 2020. Proceeds used for water and wastewater system expansion within the SAD. The City has a secondary obligation to budget sufficient net income of the Utility System to cover the annual debt service requirements if the amounts within the fund are not available to meet the coming debt service payment.

BUSINESS-TYPE ACTIVITIES DEBT:

\$126,895,000 Special Assessment Refunding Bonds, Series 2016 (Southwest Annexation Special Assessment District No. 1) - payable from assessments levied on subject properties within the assessment area, due in annual principal installments ranging from \$2,350,000 to \$6,580,000 plus interest semiannually ranging from 1.0% to 4.0% through July 2045. The City has a secondary obligation to budget sufficient Non-Ad Valorem Revenues to cover the annual debt service requirements if the amounts within the fund are not available to meet the upcoming debt service payment. Proceeds were used to refund the \$129,440,000 remaining balance of the outstanding \$155,840,000 Special Assessment District Bonds, Series 2016 (Southwest Annexation Special Assessment District No. 1).



BUSINESS-TYPE ACTIVITIES DEBT:

The Stormwater Utility Revenue Bonds are collateralized by a lien upon and a pledge of the stormwater revenues derived from the operation of the stormwater utility system, the franchise revenues derived from the electric franchise fees collected from Florida Power & Light Company, and income earned on bond related investment accounts.

\$30,145,000 Stormwater Utility Refunding Revenue Bonds, Series 2020 - due in annual principal installments of \$1,030,000 to \$3,070,000, plus interest of 4% through May 2039. The series 2020 bonds were issued on February 13th, 2020, and the proceeds of this issue were used to refund 2010A and 2010B Taxable Build America Bonds and Taxable Recovery Zone Economic Development Bonds of \$26,895,000 and \$9,105,000 respectively. The refunding resulted future cash flow savings of \$11,072,557 and in a net present value savings of \$9,296,118.

\$11,325,000 Stormwater Utility Refunding Revenue Bonds, Series 2011 - due in annual principal installments of \$320,000 to \$1,325,000, plus interest ranging from 2% - 5% through May 2023. The proceeds of this issue were used to advance refund \$11,610,000 of the outstanding balance of the Series 2002 Stormwater Bonds, which were issued to provide funds for the payment of a lawsuit relating to the City's stormwater collection and drainage system.

The Utility System Revenue Bonds are payable solely from and secured by a lien upon and pledge of the net revenues derived from the operation of the water and sewer system and the Capital Facilities Charges (limited to the debt service component) of the Utility System.

\$119,445,000 Utility System Refunding Revenue Bonds, Series 2007 - due in annual principal installments of \$670,000 to \$10,675,000 plus interest semiannually ranging from 4.0% to 5.25% through September 2027.

\$21,375,000 Utility System Refunding Revenue Bonds, Series 2012 - due in annual principal installments beginning in 2016, ranging from \$770,000 to \$3,300,000 plus interest semiannually ranging from 3.75% to 5.00% through September 2029.

\$29,585,000 Utility System Refunding Revenue Bonds, Series 2014 - due in annual principal installments beginning in 2020, ranging from \$1,265,000 to \$5,155,000 plus interest semiannually of 5.00% through September 2023. The Series 2014 Bonds were issued in November 2014 to refund \$7,190,000 of Series 2003 Bonds, \$12,260,000 of Series 2004 Bonds and \$16,460,000 of Series 2006 Bonds.

\$206,970,000 Utility System Refunding Revenue Bonds, Series 2016 - due in annual principal installments ranging from \$205,000 to \$27,070,000 plus interest semiannually ranging from 3.0% to 5.0% through September 2036. The Series 2016 Bonds were issued in August 2016 to refund all of the \$51,645,000 Series 2004A Bonds, refund the \$52,270,000 outstanding balance of the \$78,435,000 Series 2006 Bonds, refund the \$33,507,230 outstanding balance of the \$35,197,230 Series 2006A Bonds, and advance refund \$88,075,000 of the \$110,200,000 Series 2009 Bonds. The refunding resulted in a future cash flow savings of \$58,757,788 and a net present value savings of \$43,528,370. The economic loss of \$18,895,088 will be amortized over 20 years.

\$8,305,000 Utility System Refunding Revenue Bond, Series 2018 - due in annual principal installments of \$260,000 and \$1,475,000 beginning in 2019 plus interest semiannually ranging from 2.25% to 5.00% through September 2035. The Series 2018 Bonds were issued in May 2018 to refund all of the Series 2009 Bonds. The refunding resulted in a future cash flow savings of \$4,395,964 and a net present value savings of \$2,899,018. The economic loss of \$1,039,035 will be amortized over 18 years.



General Fund

The City's General Fund reports the financial activities of all the administrative departments, which includes the Parks and Recreation and Police Departments. The financial condition has been increasing because of the rapid growth experienced within the City, with both commercial and residential, increasing the value of real property. This increase has allowed the City to focus on addressing staffing needs, deferred maintenance, adding new sidewalks and adding new park amenities that are expected and required as we continue to provide first class services.

Major Revenue Source

The General Fund is operated using tax revenues as opposed to user fees. The largest single revenue in the General Fund is Ad Valorem Property Tax, which has been increasing because of the growth noted above. The other major revenues of the General Fund are projected to continue their upward trend (Utility Tax, Franchise Fees, and Sales Tax). These revenue sources make up approximately 80% of the revenue needed to provide services to our citizens.

Expenditure Trends

Salaries and benefits are the largest area of cost for the General Fund and are normally 60% to 70% of the Fund's budget in nearly all the cities

nationwide. This is because the General Fund's products are services to the public. Full-time employees are being added in the Police Department, Parks & Recreation Department, Human Resource Department, Planning & Zoning, Information Technology, City Attorney, City Manager's Office and Finance. Departments are adding staff to keep up with growth of unmet needs and demand on services. The City is also beginning to address the deferred maintenance around the City by increasing repair and maintenance budgets and capital outlay budgets to combat the deterioration of city parks, streets, buildings, etc.

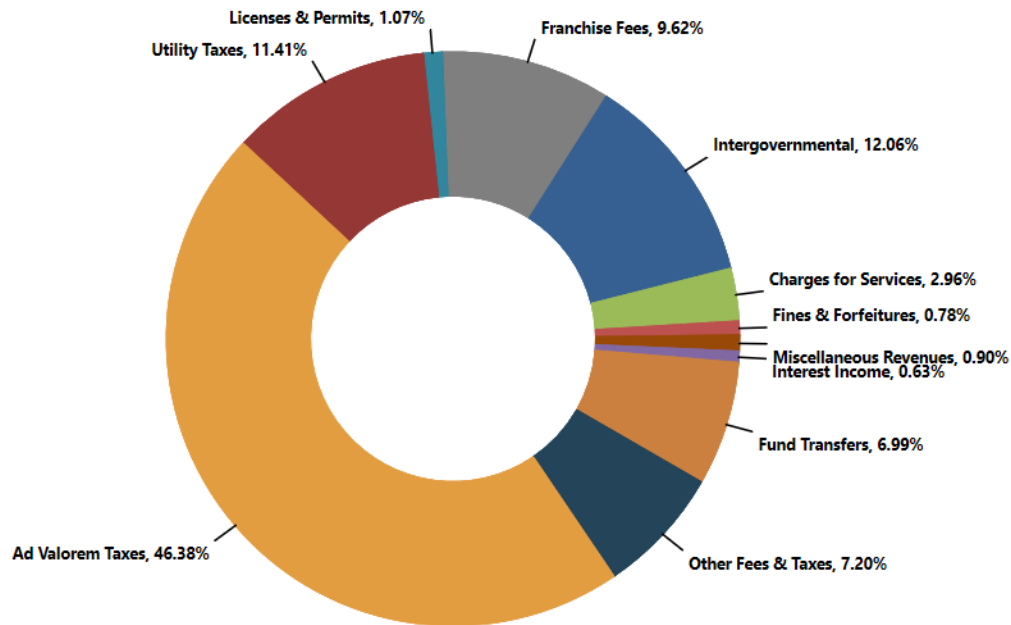
Long-Range Model

The long-range model included for the General Fund show years of slight surpluses that will keep the fund balance within the approved policy of 20% through the end of our projection period of five years. This model assumes a modest level of taxable value increase going into future years and increases to other economic revenues. In this model, the expenses for personnel are increased 6.23% FY 2021-22 and 4.1% in the years following. We are on a five-year time horizon to hire additional police officers to address the growth in the City's population. City Council is committed to remaining the safest City, with a population over 100,000, in Florida.



**CITY OF PORT ST. LUCIE
GENERAL FUND SOURCES - # 001
ADOPTED BUDGET - FY 2021-22**

ADOPTED 2021-22 REVENUES

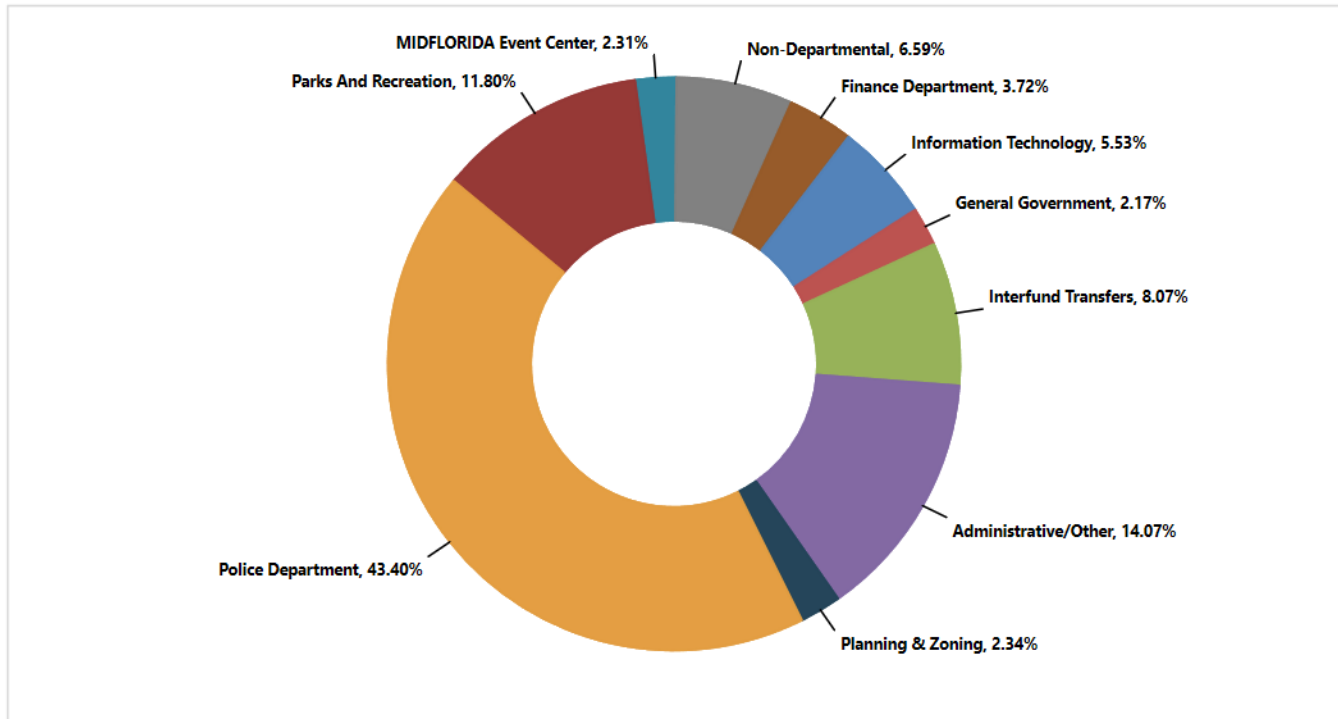


	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
	\$	\$	\$	\$	\$	%	\$
Beginning Undesignated Reserves	\$ 28,227,433	\$ 38,953,444	\$ 38,953,444	\$ 27,985,957	\$(10,967,487)	(28.16)%	\$ 27,985,957
REVENUES & SOURCES:							
Other Fees & Taxes	8,591,129	8,220,659	8,650,000	8,926,405	705,746	8.59 %	9,122,433
Ad Valorem Taxes	48,751,095	52,320,212	52,299,596	57,540,222	5,220,010	9.98 %	61,581,485
Utility Taxes	13,776,865	13,734,746	13,734,746	14,155,584	420,838	3.06 %	14,528,752
Licenses & Permits	1,182,694	946,787	1,750,450	1,325,000	378,213	39.95 %	1,325,000
Franchise Fees	11,037,590	11,195,889	11,327,000	11,938,502	742,613	6.63 %	12,375,374
Intergovernmental	16,902,646	11,880,320	17,337,444	14,961,440	3,081,120	25.93 %	15,253,302
Charges for Services	3,859,995	3,958,524	3,874,372	3,667,391	(291,133)	(7.35)%	3,960,611
Fines & Forfeitures	1,123,940	958,650	974,476	970,000	11,350	1.18 %	1,042,100
Miscellaneous Revenues	2,941,778	1,044,690	1,651,643	1,113,355	68,665	6.57 %	1,160,644
Interest Income	919,914	977,730	791,000	786,500	(191,230)	(19.56)%	811,500
Fund Transfers	7,874,487	8,461,528	8,461,528	8,676,376	214,848	2.54 %	8,772,151
Use of Reserves	-	11,436,163	14,326,000	-	(11,436,163)	(100.00)%	-
Total	\$ 116,962,133	\$ 125,135,898	\$ 135,178,255	\$ 124,060,775	\$ (1,075,123)	(0.86)%	\$ 129,933,352



**CITY OF PORT ST. LUCIE
GENERAL FUND USES - #001
ADOPTED BUDGET - FY 2021-22**

2021-22 ADOPTED EXPENDITURES



	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE \$	%	PROJECTED 2022-23
EXPENDITURES BY FUNCTION							
Planning & Zoning	\$ 1,925,665	\$ 2,209,409	\$ 2,024,401	\$ 2,906,019	\$ 696,610	31.53 %	\$ 2,964,620
Police Department	50,039,132	51,401,259	52,115,357	53,847,526	2,446,267	4.76 %	56,379,617
Parks and Recreation	12,102,814	13,398,434	13,080,384	14,637,441	1,239,007	9.25 %	15,237,588
MIDFLORIDA Event Center	2,936,796	2,867,186	2,978,606	2,863,140	(4,046)	(0.14)%	2,943,856
Non-Departmental	5,189,403	6,190,054	5,707,456	8,173,094	1,983,040	32.04 %	8,341,117
Finance Department	3,714,557	4,297,849	4,086,069	4,608,996	311,147	7.24 %	4,568,167
Information Technology	4,802,671	6,176,833	6,044,086	6,858,704	681,871	11.04 %	7,317,639
General Government	2,079,596	2,709,935	4,134,807	2,697,884	(12,051)	(0.44)%	2,756,087
Interfund Transfers	9,309,179	19,621,334	22,917,358	10,014,067	(9,607,267)	(48.96)%	11,531,877
Administrative/Other	14,136,309	16,263,604	18,731,218	17,453,908	1,190,304	7.32 %	17,892,784
Total Expenditures by Function	<u>\$ 106,236,122</u>	<u>\$ 125,135,898</u>	<u>\$ 131,819,742</u>	<u>\$ 124,060,775</u>	<u>\$ (1,075,118)</u>	<u>(0.86)%</u>	<u>\$ 129,933,352</u>
Designated Reserve - Financial Policy	<u>\$ 17,900,115</u>	<u>\$ 19,206,948</u>		<u>\$ 20,496,531</u>			<u>\$ 21,253,591</u>



CITY OF PORT ST. LUCIE

GENERAL FUND - # 001

ADOPTED BUDGET - FY 2021-22

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2019-20	2020-21	2020-21	2021-22	\$	%	2022-23
Beginning Undesignated Reserves	\$ 28,227,433	\$ 38,953,444	\$ 38,953,444	\$ 27,985,957			\$ 27,985,957
REVENUES & SOURCES:							
Other Fees & Taxes	8,591,129	8,220,659	8,650,000	8,926,405	705,746	8.59 %	9,122,433
Ad Valorem Taxes	48,751,095	52,320,212	52,299,596	57,540,222	5,220,010	9.98 %	61,581,485
Utility Taxes	13,776,865	13,734,746	13,734,746	14,155,584	420,838	3.06 %	14,528,752
Licenses & Permits	1,182,694	946,787	1,750,450	1,325,000	378,213	39.95 %	1,325,000
Franchise Fees	11,037,590	11,195,889	11,327,000	11,938,502	742,613	6.63 %	12,375,374
Intergovernmental	16,902,646	11,880,320	17,337,444	14,961,440	3,081,120	25.93 %	15,253,302
Charges for Services	3,859,995	3,958,524	3,874,372	3,667,391	(291,133)	(7.35)%	3,960,611
Fines & Forfeitures	1,123,940	958,650	974,476	970,000	11,350	1.18 %	1,042,100
Miscellaneous Revenues	2,941,778	1,044,690	1,651,643	1,113,355	68,665	6.57 %	1,160,644
Interest Income	919,914	977,730	791,000	786,500	(191,230)	(19.56)%	811,500
Fund Transfers	7,874,487	8,461,528	8,461,528	8,676,376	214,848	2.54 %	8,772,151
Use of Reserves	-	11,436,163	14,326,000	-	(11,436,163)	(100.00)%	-
Total	116,962,133	125,135,898	135,178,255	124,060,775	(1,075,123)	(0.86)%	129,933,352
EXPENDITURES:							
Personal Services	68,762,221	72,980,210	72,010,552	76,497,487	3,517,280	4.82 %	79,599,890
Operating Expenses	20,738,356	23,054,530	25,285,990	25,985,166	2,930,638	12.71 %	26,668,063
Capital Outlay	2,237,775	3,289,770	5,898,286	3,390,961	101,191	3.08 %	3,792,405
Debt Service	5,188,653	6,190,054	5,707,456	8,173,094	1,983,040	32.04 %	8,341,117
Fund Transfers	9,309,179	19,621,334	22,917,458	10,014,067	(9,607,267)	(48.96)%	11,531,877
Total	106,236,122	125,135,898	131,819,742	124,060,775	(1,075,118)	(0.86)%	129,933,352
SURPLUS (DEFICIT)	\$ 10,726,011	\$ -	\$ 3,358,513	\$ -			\$ -
Designated Reserve - Financial Policy - 20%	\$ 17,900,115	\$ 19,206,948	\$ -	\$ 20,496,531			\$ 21,253,591
PROJECTED FUND BALANCE:							
Designated	\$ 17,900,115	\$ 19,206,948	\$ 19,206,948	\$ 20,496,531			\$ 21,253,591
Undesignated	21,053,329	19,746,496	23,105,009	7,489,426			6,766,873
Use of Undesignated	-	(11,436,163)	(14,326,000)	-			-
Total	\$ 38,953,444	\$ 27,517,281	\$ 27,985,957	\$ 27,985,957			\$ 28,020,464



**CITY OF PORT ST. LUCIE
GENERAL FUND REVENUES
ADOPTED BUDGET - FY 2021-22**

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2019-20	2020-21	2020-21	2021-22	\$	%	2022-23
TAXES							
Other Fees & Taxes	\$ 8,591,129	\$ 8,220,659	\$ 8,650,000	\$ 8,926,405	\$ 705,746	8.59 %	\$ 9,122,433
Ad Valorem Taxes	48,751,095	52,320,212	52,299,596	57,540,222	5,220,010	9.98 %	61,581,485
Total Taxes	57,342,224	60,540,871	60,949,596	66,466,627	5,925,756	9.79 %	70,703,918
UTILITY TAXES							
Utility Taxes	13,776,865	13,734,746	13,734,746	14,155,584	420,838	3.06 %	14,528,752
Total Utility Taxes	13,776,865	13,734,746	13,734,746	14,155,584	420,838	3.06 %	14,528,752
PERMITS & FEES							
Licenses & Permits	1,182,694	946,787	1,750,450	1,325,000	378,213	39.95 %	1,325,000
Franchise Fees	11,037,590	11,195,889	11,327,000	11,938,502	742,613	6.63 %	12,375,374
Total Permits & Fees	12,220,284	12,142,676	13,077,450	13,263,502	1,120,826	9.23 %	13,700,374
INTERGOVERNMENTAL							
Intergovernmental	16,902,646	11,880,320	17,337,444	14,961,440	3,081,120	25.93 %	15,253,302
Total Intergovernmental	16,902,646	11,880,320	17,337,444	14,961,440	3,081,120	25.93 %	15,253,302
CHARGES FOR SERVICES							
Charges for Services	3,859,995	3,958,524	3,874,372	3,667,391	(291,133)	(7.35)%	3,960,611
Total Charges for Services	3,859,995	3,958,524	3,874,372	3,667,391	(291,133)	(7.35)%	3,960,611
FINES & FORFEITURES							
Fines & Forfeitures	1,123,940	958,650	974,476	970,000	11,350	1.18 %	1,042,100
Total Fines & Forfeitures	1,123,940	958,650	974,476	970,000	11,350	1.18 %	1,042,100
MISCELLANEOUS REVENUES							
Miscellaneous Revenues	2,941,778	1,044,690	1,651,643	1,113,355	68,665	6.57 %	1,160,644
Interest Income	919,914	977,730	791,000	786,500	(191,230)	(19.56)%	811,500
Total Miscellaneous Revenues	3,861,692	2,022,420	2,442,643	1,899,855	(122,565)	(6.06)%	1,972,144
Total Revenue	109,087,646	105,238,207	112,390,727	115,384,399	10,146,192	9.64 %	121,161,201
OTHER SOURCES							
Fund Transfers	7,874,487	8,461,528	8,461,528	8,676,376	214,848	2.54 %	8,772,151
Use of Reserves	-	11,436,163	14,326,000	-	(11,436,163)	(100.00)%	-
Total Other Sources	7,874,487	19,897,691	22,787,528	8,676,376	(11,221,315)	(56.40)%	8,772,151
Total Revenue & Other Sources	<u>\$116,962,133</u>	<u>\$125,135,898</u>	<u>\$135,178,255</u>	<u>\$124,060,775</u>	<u>\$ (1,075,123)</u>	<u>(0.86)%</u>	<u>\$129,933,352</u>



**CITY OF PORT ST. LUCIE
GENERAL FUND EXPENDITURE SUMMARY
ADOPTED BUDGET - FY 2021-22**

	2019-20	2020-21	2020-21	2021-22	VARIANCE		2022-23
	AUDITED	BUDGET	ESTIMATED	ADOPTED	\$	%	PROJECTED
LEGISLATIVE (CITY COUNCIL)							
Personal Services	\$ 553,816	\$ 630,144	\$ 701,079	\$ 744,994	\$ 114,850	18.23 %	\$ 765,880
Operating Expenses	109,224	148,170	122,056	162,800	14,630	9.87 %	166,068
Total Legislative (City Council)	663,040	778,314	823,135	907,794	129,480	16.64 %	931,948
EXECUTIVE (CITY MANAGER)							
Personal Services	1,081,790	1,419,133	1,410,755	1,773,824	354,691	24.99 %	1,830,116
Operating Expenses	48,770	82,432	124,497	87,261	4,829	5.86 %	89,046
Total Executive (City Manager)	1,130,560	1,501,565	1,535,252	1,861,085	359,520	23.94 %	1,919,162
EXECUTIVE (CITY CLERK)							
Personal Services	709,586	766,630	816,530	802,817	36,187	4.72 %	831,160
Operating Expenses	135,779	174,445	135,320	165,150	(9,295)	(5.33)%	168,494
Capital Outlay	-	-	8,629	-	-	- %	-
Total Executive (City Clerk)	845,365	941,075	960,479	967,967	26,892	2.86 %	999,654
FINANCIAL MANAGEMENT							
Personal Services	3,331,136	3,827,628	3,700,070	4,093,466	265,838	6.95 %	4,046,363
Operating Expenses	383,421	470,221	385,999	515,530	45,309	9.64 %	521,804
Total Financial Management	3,714,557	4,297,849	4,086,069	4,608,996	311,147	7.24 %	4,568,167
HUMAN RESOURCES							
Personal Services	1,320,212	1,543,253	1,454,815	1,736,471	193,218	12.52 %	1,790,380
Operating Expenses	336,485	413,533	357,996	481,511	67,978	16.44 %	478,112
Capital Outlay	-	-	-	27,688	27,688	- %	1,020
Total Human Resources	1,656,697	1,956,786	1,812,811	2,245,670	288,884	14.76 %	2,269,512
COMMUNICATIONS							
Personal Services	1,052,269	1,118,985	1,058,889	981,330	(137,655)	(12.30)%	1,011,678
Operating Expenses	274,484	373,009	332,195	418,221	45,212	12.12 %	426,933
Capital Outlay	-	31,190	32,939	5,450	(25,740)	(82.53)%	5,559
Total Communications	1,326,753	1,523,184	1,424,023	1,405,001	(118,183)	(7.76)%	1,444,170
INFORMATION TECHNOLOGY							
Personal Services	2,927,206	3,174,990	3,143,826	3,499,257	324,267	10.21 %	3,710,048
Operating Expenses	1,858,795	2,361,559	2,264,976	2,612,447	250,888	10.62 %	2,888,491
Capital Outlay	16,670	640,284	635,284	747,000	106,716	16.67 %	719,100
Total Information Technology	4,802,671	6,176,833	6,044,086	6,858,704	681,871	11.04 %	7,317,639



**CITY OF PORT ST. LUCIE
GENERAL FUND EXPENDITURE SUMMARY
ADOPTED BUDGET - FY 2021-22**

	2019-20	2020-21	2020-21	2021-22	VARIANCE		2022-23
	AUDITED	BUDGET	ESTIMATED	ADOPTED	\$	%	PROJECTED
LEGAL COUNSEL							
Personal Services	2,162,143	2,146,657	2,042,018	2,257,895	111,238	5.18 %	2,280,474
Operating Expenses	350,646	469,219	331,645	494,923	25,704	5.48 %	504,922
Capital Outlay	-	-	-	4,000	4,000	- %	4,080
Total Legal Counsel	2,512,789	2,615,876	2,373,663	2,756,818	140,942	5.39 %	2,789,476
PLANNING & ZONING							
Personal Services	1,362,288	1,413,888	1,397,495	1,620,757	206,869	14.63 %	1,671,284
Operating Expenses	539,710	795,521	626,906	1,283,262	487,741	61.31 %	1,291,296
Capital Outlay	23,667	-	-	2,000	2,000	- %	2,040
Total Planning & Zoning	1,925,665	2,209,409	2,024,401	2,906,019	696,610	31.53 %	2,964,620
GENERAL GOVERNMENT							
Personal Services	575	-	-	-	-	- %	-
Operating Expenses	2,079,082	2,709,935	4,130,959	2,697,884	(12,051)	(0.44)%	2,756,087
Capital Outlay	-62.68	-	3,748	-	-	- %	-
Total General Government	2,079,595	2,709,935	4,134,707	2,697,884	(12,051)	(0.44)%	2,756,087
NEIGHBORHOOD SERVICES DEPARTMENT							
NEIGHBORHOOD SERVICES							
Personal Services	242,192	261,757	266,958	276,559	14,802	5.65 %	283,168
Operating Expenses	11,077	15,760	24,875	18,708	2,948	18.71 %	19,092
Total Neighborhood Services	253,269	277,517	291,833	295,267	17,750	6.40 %	302,260
CODE COMPLIANCE							
Personal Services	1,690,364	1,791,435	1,791,435	1,898,337	106,902	5.97 %	1,960,635
Operating Expenses	225,150	252,111	228,838	325,299	73,188	29.03 %	331,945
Capital Outlay	54,171	50,000	50,000	62,000	12,000	24.00 %	63,240
Total Code Compliance	1,969,685	2,093,546	2,070,273	2,285,636	192,090	9.18 %	2,355,820
CODE COMPLIANCE BOARD							
Operating Expenses	27,742	51,850	28,850	51,850	-	- %	59,170
Total Code Compliance Board	27,742	51,850	28,850	51,850	-	- %	59,170



CITY OF PORT ST. LUCIE
GENERAL FUND EXPENDITURE SUMMARY
ADOPTED BUDGET - FY 2021-22

	2019-20	2020-21	2020-21	2021-22	VARIANCE		2022-23
	AUDITED	BUDGET	ESTIMATED	ADOPTED	\$	%	PROJECTED
NUISANCE ABATEMENT PROGRAM							
Personal Services	100,904	105,126	104,126	146	(104,980)	(99.86)%	155
Operating Expenses	121,489	241,025	171,225	241,093	68	0.03 %	245,418
Total Nuisance Abatement Program	222,393	346,151	275,351	241,239	(104,912)	(30.31)%	245,573
Personal Services	2,033,460	2,158,318	2,162,519	2,175,042	16,724	0.77 %	2,243,958
Operating Expenses	385,458	560,746	453,788	636,950	76,204	13.59 %	655,625
Capital Outlay	54,171	50,000	50,000	62,000	12,000	24.00 %	63,240
Total Neighborhood Services Department	2,473,089	2,769,064	2,666,307	2,873,992	104,928	3.79 %	2,962,823
POLICE DEPARTMENT							
OPERATIONAL SUPPORT SERVICE							
Personal Services	2,411,474	2,572,476	2,432,507	7,458,085	4,885,609	189.92 %	7,770,640
Operating Expenses	3,312,213	2,965,165	2,515,704	3,147,479	182,314	6.15 %	3,212,634
Capital Outlay	100,226	1,704,200	3,104,064	1,344,000	(360,200)	(21.14)%	1,345,900
Total	5,823,913	7,241,841	8,052,275	11,949,564	4,707,723	65.01 %	12,329,174
ADMINISTRATION							
Personal Services	2,794,673	2,682,701	2,669,087	2,736,266	53,565	2.00 %	2,820,377
Operating Expenses	37,185	61,563	49,913	48,340	(13,223)	(21.48)%	54,462
Capital Outlay	-	-	-	8,500	8,500	- %	8,670
Total Administration	2,831,858	2,744,264	2,719,000	2,793,106	48,842	1.78 %	2,883,509
PROFESSIONAL STANDARDS							
Personal Services	2,107,890	1,937,737	1,927,558	1,976,751	39,014	2.01 %	2,041,229
Operating Expenses	211,648	314,939	262,705	412,070	97,131	30.84 %	420,439
Capital Outlay	34,888	5,000	6,100	8,000	3,000	60.00 %	8,160
Total Professional Standards	2,354,426	2,257,676	2,196,363	2,396,821	139,145	6.16 %	2,469,828
SPECIAL INVESTIGATIONS							
Personal Services	1,868,315	2,490,420	2,418,325	2,142,128	(348,292)	(13.99)%	2,227,981
Operating Expenses	142,575	190,185	176,387	196,088	5,903	3.10 %	200,216
Capital Outlay	103,443	-	-	21,500	21,500	- %	21,930
Total Special Investigations	2,114,333	2,680,605	2,594,712	2,359,716	(320,889)	(11.97)%	2,450,127



**CITY OF PORT ST. LUCIE
GENERAL FUND EXPENDITURE SUMMARY
ADOPTED BUDGET - FY 2021-22**

	2019-20	2020-21	2020-21	2021-22	VARIANCE		2022-23
	AUDITED	BUDGET	ESTIMATED	ADOPTED	\$	%	PROJECTED
CRIMINAL INVESTIGATION							
Personal Services	4,907,283	5,097,725	5,119,687	4,760,882	(336,843)	(6.61)%	4,913,199
Operating Expenses	278,827	345,618	298,433	379,608	33,990	9.83 %	387,712
Capital Outlay	57,507	15,000	15,000	90,000	75,000	500.00 %	91,800
Total Criminal Investigation	5,243,617	5,458,343	5,433,120	5,230,490	(227,853)	(4.17)%	5,392,711
VOCA/DOM VIOLENCE GRANT							
Personal Services	242,885	247,239	242,783	253,956	6,717	2.72 %	262,563
Operating Expenses	6,092	42,015	12,553	42,086	71	0.17 %	42,931
Total Voca/Dom Violence Grant	248,977	289,254	255,336	296,042	6,788	2.35 %	305,494
NEIGHBORHOOD POLICING							
Personal Services	23,033,153	23,565,835	23,208,368	21,190,613	(2,375,222)	(10.08)%	22,415,530
Operating Expenses	1,019,402	1,068,320	982,293	1,138,177	69,857	6.54 %	1,161,166
Capital Outlay	15,144	42,716	213,716	48,610	5,894	13.80 %	249,582
Total Neighborhood Policing	24,067,699	24,676,871	24,404,377	22,377,400	(2,299,471)	(9.32)%	23,826,278
NEIGHBORHOOD PATROL DISTRICT SUPPORT							
Personal Services	1,801,465	1,809,987	1,908,162	1,564,125	(245,862)	(13.58)%	1,613,242
Operating Expenses	910,845	718,105	729,415	752,519	34,414	4.79 %	768,937
Capital Outlay	1,083,735	-	-	52,000	52,000	- %	155,000
Total Neighborhood Patrol District Support	3,796,045	2,528,092	2,637,577	2,368,644	(159,448)	(6.31)%	2,537,179
SCHOOL CROSSING GUARDS							
Personal Services	328,891	433,733	433,733	451,414	17,681	4.08 %	465,310
Operating Expenses	23,393	25,545	25,545	26,041	496	1.94 %	26,588
Total School Crossing Guards	352,284	459,278	459,278	477,455	18,177	3.96 %	491,898
NEIGHBORHOOD TRAFFIC UNIT							
Personal Services	1,216,526	1,260,374	1,377,345	1,203,516	(56,858)	(4.51)%	1,239,975
Operating Expenses	72,692	53,315	60,117	74,830	21,515	40.35 %	76,409
Total Neighborhood Traffic Unit	1,289,218	1,313,689	1,437,462	1,278,346	(35,343)	(2.69)%	1,316,384



**CITY OF PORT ST. LUCIE
GENERAL FUND EXPENDITURE SUMMARY
ADOPTED BUDGET - FY 2021-22**

	2019-20	2020-21	2020-21	2021-22	VARIANCE		2022-23
	AUDITED	BUDGET	ESTIMATED	ADOPTED	\$	%	PROJECTED
ANIMAL CONTROL							
Personal Services	936,550	972,745	925,599	977,587	4,842	0.50 %	1,008,179
Operating Expenses	963,040	778,601	1,000,258	1,342,355	563,754	72.41 %	1,368,856
Capital Outlay	17,169	-	-	-	-	- %	-
Total Animal Control	1,916,759	1,751,346	1,925,857	2,319,942	568,596	32.47 %	2,377,035
Police Department							
Personal Services	41,649,105	43,070,972	42,663,154	44,715,323	1,644,351	3.82 %	46,778,225
Operating Expenses	6,977,912	6,563,371	6,113,323	7,559,593	996,222	15.18 %	7,720,350
Capital Outlay	1,412,112	1,766,916	3,338,880	1,572,610	(194,306)	(11.00)%	1,881,042
Total Police Department	50,039,129	51,401,259	52,115,357	53,847,526	2,446,267	4.76 %	56,379,617
EMERGENCY OPERATIONS							
Personal Services	198,828	176,535	153,531	188,009	11,474	6.50 %	194,224
Operating Expenses	186,631	89,115	126,634	122,184	33,069	37.11 %	124,645
Capital Outlay	4,062	3,000	3,000	3,000	-	- %	3,060
Total Emergency Operations	389,521	268,650	283,165	313,193	44,543	16.58 %	321,929
PUBLIC WORKS - KEEP PSL BEAUTIFUL							
Personal Services	241,082	244,339	217,153	263,442	19,103	7.82 %	275,245
Operating Expenses	127,985	240,257	166,156	213,867	(26,390)	(10.98)%	218,153
Capital Outlay	67,257	36,000	36,000	32,000	(4,000)	(11.11)%	32,640
Total Public Works - Keep PSL Beautiful	436,324	520,596	419,309	509,309	(11,287)	(2.17)%	526,038
FACILITIES MAINTENANCE							
MUNICIPAL GARAGE							
Operating Expenses	69,056	96,553	110,592	258,139	161,586	167.35 %	263,415
Capital Outlay	28,180	100,000	58,000	20,000	(80,000)	(80.00)%	20,400
Total Municipal Garage	97,236	196,553	168,592	278,139	81,586	41.51 %	283,815
FACILITIES MAINTENANCE							
Personal Services	1,332,221	1,595,149	1,455,748	1,557,766	(37,383)	(2.34)%	1,599,327
Operating Expenses	624,977	1,121,988	3,285,685	1,122,868	880	0.08 %	1,146,148
Capital Outlay	-	150,000	1,192,876	193,000	43,000	28.67 %	196,860
Total Facilities Maintenance	1,957,198	2,867,137	5,934,309	2,873,634	6,497	0.23 %	2,942,335



CITY OF PORT ST. LUCIE
GENERAL FUND EXPENDITURE SUMMARY
ADOPTED BUDGET - FY 2021-22

	2019-20	2020-21	2020-21	2021-22	VARIANCE		2022-23
	AUDITED	BUDGET	ESTIMATED	ADOPTED	\$	%	PROJECTED
Personal Services	1,332,221	1,595,149	1,455,748	1,557,766	(37,383)	(2.34)%	1,599,327
Operating Expenses	694,033	1,218,541	3,396,277	1,381,007	162,466	13.33 %	1,409,563
Capital Expenses	28,180	250,000	1,250,876	213,000	(37,000)	(14.80)%	217,260
Total Facilities Maintenance	2,054,434	3,063,690	6,102,901	3,151,773	88,083	2.88 %	3,226,150
NON-DEPARTMENTAL (includes VGTI)							
Operating Expenses	750	-	-	-	-	- %	-
Debt Service	5,388,653	6,190,054	5,707,456	8,173,094	1,983,040	32.04 %	8,341,117
Total Non-Departmental	5,389,403	6,190,054	5,707,456	8,173,094	1,983,040	32.04 %	8,341,117
INTERNSHIP PROGRAM							
Personal Services	4,886	34,497	47,117	34,497	-	- %	35,534
Operating Expenses	269	298	298	330	32	10.74 %	339
Total Internship Program	5,155	34,795	47,415	34,827	32	0.09 %	35,873
OFFICE OF BUSINESS							
Personal Services	132,305	138,179	136,258	145,863	7,684	5.56 %	232,821
Operating Expenses	153,745	151,830	146,500	280,616	128,786	84.82 %	233,228
Total Office of Business	286,050	290,009	282,758	426,479	136,470	47.06 %	466,049
ECONOMIC DEVELOPMENT							
Personal Services	23,347	-	-	-	-	- %	-
Operating Expenses	133,187	-	-	-	-	- %	-
Total Economic Development	156,534	-	-	-	-	- %	-
<u>PARKS & RECREATION DEPARTMENT</u>							
P & R - RECREATION							
Personal Services	718,748	817,065	830,176	866,550	49,485	6.06 %	880,343
Operating Expenses	260,815	506,434	420,478	587,593	81,159	16.03 %	617,448
Capital Outlay	83,266	25,000	25,000	32,000	7,000	28.00 %	32,640
Total P & R - Recreation	1,062,829	1,348,499	1,275,654	1,486,143	137,644	10.21 %	1,530,431



CITY OF PORT ST. LUCIE
GENERAL FUND EXPENDITURE SUMMARY
ADOPTED BUDGET - FY 2021-22

	2019-20	2020-21	2020-21	2021-22	VARIANCE		2022-23
	AUDITED	BUDGET	ESTIMATED	ADOPTED	\$	%	PROJECTED
AIROSO COMMUNITY CENTER							
Personal Services	550,603	689,695	663,309	703,211	13,516	1.96 %	717,509
Operating Expenses	400,749	495,178	405,897	523,390	28,212	5.70 %	521,740
Capital Outlay	40,687	137,000	125,000	96,000	(41,000)	(29.93)%	97,920
Total Airoso Community Center	992,039	1,321,873	1,194,206	1,322,601	728	0.06 %	1,337,169
GYMNASIUM							
Personal Services	310,718	357,451	357,951	366,945	9,494	2.66 %	377,005
Operating Expenses	169,737	211,414	305,227	250,149	38,735	18.32 %	293,204
Capital Outlay	12,400	105,000	105,000	105,000	-	- %	107,100
Total Gymnasium	492,855	673,865	768,178	722,094	48,229	7.16 %	777,309
P & R - ADMINISTRATION							
Personal Services	619,924	705,831	679,877	722,492	16,661	2.36 %	745,650
Operating Expenses	57,754	144,870	47,496	146,208	1,338	0.92 %	159,427
Capital Outlay	-	6,380	-	6,513	133	2.08 %	6,644
Total P & R - Administration	677,678	857,081	727,373	875,213	18,132	2.12 %	911,721
P & R - PARKS							
Personal Services	3,338,578	3,519,684	3,456,150	3,734,847	215,163	6.11 %	3,955,680
Operating Expenses	2,909,415	2,829,762	2,666,759	3,036,558	206,796	7.31 %	3,219,736
Capital Outlay	188,601	215,000	249,633	162,500	(52,500)	(24.42)%	200,000
Total P & R - Parks	6,436,594	6,564,446	6,372,542	6,933,905	369,459	5.63 %	7,375,416
BOTANICAL GARDENS							
Personal Services	71,138	83,468	76,431	81,281	(2,187)	(2.62)%	83,793
Operating Expenses	133,996	85,411	117,348	131,412	46,001	53.86 %	134,853
Capital Outlay	-	-	10,297	-	-	- %	30,000
Total Botanical Gardens	205,134	168,879	204,076	212,693	43,814	25.94 %	248,646
MCCARTY RANCH PRESERVE							
Personal Services	63,303	42,906	50,953	80,480	37,574	87.57 %	82,635
Operating Expenses	20,435	45,942	46,673	50,342	4,400	9.58 %	52,662
Capital Outlay	-	-	-	12,000	12,000	- %	75,000
Total Mccarty Ranch Preserve	83,738	88,848	97,626	142,822	53,974	60.75 %	210,297



**CITY OF PORT ST. LUCIE
GENERAL FUND EXPENDITURE SUMMARY
ADOPTED BUDGET - FY 2021-22**

	2019-20 AUDITED	2020-21 BUDGET	2020-21 ESTIMATED	2021-22 ADOPTED	VARIANCE		2022-23 PROJECTED
					\$	%	
P&R-TURF							
MAINTENANCE							
DIVISION							
Personal Services	474,116	511,507	511,507	518,251	6,744	1.32 %	535,456
Operating Expenses	219,850	214,889	243,910	236,444	21,555	10.03 %	241,216
Capital Outlay	141,392	24,000	24,000	25,000	1,000	4.17 %	25,500
Total P&R-Turf Maintenance Division	835,358	750,396	779,417	779,695	29,299	15.52 %	802,172
SPECIAL EVENTS							
Operating Expenses	44,713	54,900	69,195	62,500	7,600	13.84 %	63,750
Total Special Events	44,713	54,900	69,195	62,500	7,600	13.84 %	63,750
MIDFLORIDA - FITNESS							
CENTER							
Personal Services	445,927	544,567	545,823	480,116	(64,451)	(11.84)%	493,946
Operating Expenses	98,579	154,554	155,478	196,827	42,273	27.35 %	216,330
Capital Outlay	-	-	-	9,200	9,200	- %	10,000
Total MIDFLORIDA - Fitness Center	544,506	699,121	701,301	686,143	(12,978)	(1.86)%	720,276
MIDFLORIDA -							
RECREATION							
Personal Services	503,724	580,757	582,009	714,633	133,876	23.05 %	736,978
Operating Expenses	221,643	289,769	308,807	670,999	381,230	131.56 %	494,863
Capital Outlay	2,002	-	-	28,000	28,000	- %	28,560
Total MIDFLORIDA - Recreation	727,369	870,526	890,816	1,413,632	543,106	62.39 %	1,260,401
Personal Services	7,096,779	7,852,931	7,754,186	8,268,806	415,875	5.30 %	8,608,995
Operating Expenses	4,537,686	5,033,123	4,787,268	5,892,422	859,299	17.07 %	6,015,229
Capital Outlay	468,348	512,380	538,930	476,213	(36,167)	(7.06)%	613,364
Total Parks & Recreation Department	12,102,813	13,398,434	13,080,384	14,637,441	1,239,007	15.31 %	15,237,588
<u>MIDFLORIDA EVENT</u>							
<u>CENTER DEPARTMENT</u>							
MIDFLORIDA EVENT							
CENTER							
Personal Services	635,177	1,667,981	1,673,206	1,637,930	(30,051)	(1.80)%	1,694,178
Operating Expenses	794,766	950,805	1,024,737	979,210	28,405	2.99 %	999,678
Capital Outlay	163,309	-	-	246,000	246,000	- %	250,000
Total MIDFLORIDA Event Center	1,593,252	2,618,786	2,697,943	2,863,140	244,354	9.33 %	2,943,856



CITY OF PORT ST. LUCIE
GENERAL FUND EXPENDITURE SUMMARY
ADOPTED BUDGET - FY 2021-22

	2019-20	2020-21	2020-21	2021-22	VARIANCE		2022-23
	AUDITED	BUDGET	ESTIMATED	ADOPTED	\$	%	PROJECTED
MIDFLORIDA - MAINTENANCE							
Personal Services	615,804	-	16,803	-	-	- %	-
Operating Expenses	66,014	-	10,060	-	-	- %	-
Total MIDFLORIDA - Maintenance	681,818	-	26,863	-	-	- %	-
MIDFLORIDA - HOSPITALITY							
Personal Services	298,203	-	5,400	-	-	- %	-
Operating Expenses	6,797	-	-	-	-	- %	-
Total MIDFLORIDA - Hospitality	305,000	-	5,400	-	-	- %	-
MIDFLORIDA - CATERING							
Operating Expenses	356,727	248,400	248,400	-	(248,400)	(100.00)%	-
Total MIDFLORIDA - Catering	356,727	248,400	248,400	-	(248,400)	(100.00)%	-
Personal Services	1,549,184	1,667,981	1,695,409	1,637,930	(30,051)	(1.80)%	1,694,178
Operating Expenses	1,224,304	1,199,205	1,283,197	979,210	(219,995)	(18.35)%	999,678
Capital Outlay	163,309	-	-	246,000	246,000	- %	250,000
Total MidFlorida Event Center Department	2,936,797	2,867,186	2,978,606	2,863,140	(4,046)	(0.14)%	2,943,856
INTERFUND TRANSFERS							
Fund Transfers	9,274,675	19,621,334	22,917,458	10,014,067	(9,607,267)	(48.96)%	11,531,877
Total Interfund Transfers	9,274,675	19,621,334	22,917,458	10,014,067	(9,607,267)	(48.96)%	11,531,877
Personal Services	68,762,221	72,980,210	72,010,553	76,497,489	3,517,279	4.82 %	79,599,890
Operating Expenses	20,738,294	23,054,530	25,285,989	25,985,168	2,930,638	12.71 %	26,668,063
Capital Outlay	2,237,775	3,289,770	5,898,286	3,390,961	101,191	3.08 %	3,792,405
Debt Service	5,188,653	6,190,054	5,707,456	8,173,094	1,983,040	32.04 %	8,341,117
Fund Transfers	9,309,179	19,621,334	22,917,458	10,014,067	(9,607,267)	(48.96)%	11,531,877
Total General Fund	106,236,122	125,135,898	131,819,742	124,060,775	(1,075,123)	(0.86)%	129,933,352
Designated Reserve - Financial Policy 20%	\$ 17,900,115	\$ 19,206,948	\$ -	\$ 20,496,531			\$ 21,253,591



**CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - 2021-22 ADOPTED
LONG RANGE PLAN**

Assumptions:

This model assumes a 12.99 % growth in Taxable Value for 21-22, 8% in 22-23, 6% in fiscal year 23-24 and beyond. A decrease in the operating millage of .1000 is adopted in FY 21-22. The Designated Reserve reflects the recommended revised policy of 20% Personal Services includes a 6.23% increase in FY 21-22, 4.1% in FY 22-23, 5% in FY 2023-24, 5.5% in FY 2024-25 and 5.5% in FY 2025-26. ECM LOAN to Utility Connection Fee Fund #440 - \$422,145. SAD Payment of \$1,742,104 in FY 21-22 & \$1,740,278 in FY 22-23 & beyond for City Center SAD. Digital Domain Debt Service - \$1,318,194 in FY 21-22, and \$1,322,943 in FY 22-23. Debt Reduction: Budgeting \$2,386,246 in Reduction of debt service for 2021-22, \$2,424,969 in FY 2022-23, \$2,502,188 in FY 2023-24, \$2,765,746 in 2024-25 and \$1,950,145 in FY 2025-26. Note: Transfers vary based on changes in transfer to the #301 CIP Fund and also changes in Debt to purchase Village Square.

	AUDITED 2018-19	AUDITED 2019-20	ESTIMATED 2020-21	ADOPTED 2021-22	GROWTH %	PROJECTED 2022-23	PROJECTED 2023-24	PROJECTED 2024-25	PROJECTED 2025-26				
BEGINNING DESIGNATED RESERVES		\$ 28,261,940	\$ 38,987,951	\$ 27,985,957		\$ 27,985,957	\$ 27,985,957	\$ 27,985,957	\$ 27,985,957				
REVENUES & SOURCES:													
Millage Rate,	4.7191	4.6931	4.6191	4.5191		4.5191	4.5191	4.5191	4.5191				
Operations													
Taxes	\$ 43,999,831	48,702,278	\$ 52,299,596	\$ 57,540,222	10.02%	7.02%	\$ 61,581,485	6%	\$ 65,276,374	6.0%	\$ 69,192,956	6.0%	\$ 73,344,533
Other Taxes (CST + Bus. Tax)	6,809,007	6,944,310	8,650,000	8,926,405	3.20%	2.2%	9,122,433	1.0%	9,213,657	1.0%	9,305,794	1.0%	9,398,852
Utility Tax - Electricity	13,359,987	13,776,865	13,734,746	14,155,584	3.06%	2.6%	14,528,752	2.8%	14,928,293	2.0%	15,226,859	2.0%	15,531,396
Franchise Fees	10,960,749	10,945,361	11,327,000	11,938,502	5.40%	3.7%	12,375,374	3.5%	12,808,512	2.0%	13,064,682	2.0%	13,325,976
Licenses and Permits	972,910	1,274,924	1,750,450	1,325,000	-24.31%	0.0%	1,325,000	0.6%	1,346,280	1.0%	1,359,742	1.0%	1,373,339
Intergovernmental (Sales Tax)- FEMA Reimbursement	14,433,836	16,902,646	17,337,444	14,961,440	-13.70%	1.95%	15,253,302	1.0%	15,405,835	2.0%	15,713,952	2.0%	16,028,231
Charges for Services	4,070,675	3,859,995	3,874,372	3,667,391	-5.34%	8.0%	3,960,611	1.0%	4,000,217	1.0%	4,040,219	1.0%	4,080,621
Fines and Forfeits	1,136,891	1,123,940	974,476	970,000	-0.46%	7.4%	1,042,100	1.0%	1,052,521	1.0%	1,063,046	1.0%	1,063,046
Other (including int. Inc.)	58,795,015	5,557,327	2,442,643	1,899,855	-22.22%	3.8%	1,972,144	1.0%	1,991,865	1.0%	2,011,784	1%	2,031,902
Use of Reserves	-	-	14,326,000	0	-100.00%	-	-	-	-	-	-	-	-
Transfers In (Includes Internal Charges)	9,202,280	7,874,487	8,461,528	8,676,376	2.54%	1.1%	8,772,151	1.0%	8,859,873	1.0%	8,948,472	1%	9,037,957
TOTAL	163,741,181	116,962,133	135,178,255	124,060,775		129,933,352	134,883,427	139,927,506	145,215,853				
EXPENDITURES:													
Personal Services	65,943,798	68,564,916	72,010,553	76,497,487	6.23%	4.1%	79,599,890	5.0%	83,579,885	5.5%	88,176,779	5.5%	93,026,502
Operating Expenses	21,364,078	20,738,356	25,285,989	25,985,166	2.77%	2.8%	26,668,063	2%	27,201,424	2%	27,745,452	2%	28,300,361
Capital Outlay	2,022,582	2,237,775	5,898,286	3,390,961	-42.51%	5.5%	3,792,405	2%	3,868,253	2%	3,945,618	2%	4,024,531
Debt Services	1,318,844	1,318,844	1,312,543	1,918,194	46.14%	2.7%	1,969,458	1%	1,989,153	1%	2,009,044	1%	2,029,135
Debt Services - Early Retirement	-	-	1,000,000	2,386,246	138.62%	1.6%	2,424,969	3.1%	2,502,188	10.5%	2,765,746	-29%	1,950,145
Administrative Credit	-	-	-	-	-	-	-	-	-	-	-	-	-
City Center SAD Payment	1,674,879	1,702,047	1,708,197	1,742,104	2.35%	-	1,740,278	-	1,740,278	-	1,740,278	-	1,740,278
Purchase of MID Florida Event Center and Village Square (7210)	-	-	-	274,443	-	-	2,119,317	-	1,998,615	-	1,990,000	-	1,985,000
Debt - FCB Building	57,791,186	3,869,810	3,394,913	3,868,654	-0.03%	-	3,946,690	-	3,986,157	-	4,026,018	-	4,066,279
Fund Transfer - Governmental Finance Fund	5,732,549	4,464,272	4,300,000	3,689,828	-17.35%	-	3,470,897	-	3,332,061	-	3,232,099	-	3,102,815
Fund Transfers	3,111,612	2,992,466	5,562,683	4,307,692	43.95%	-	4,201,385	-	4,685,413	-	4,296,471	-	4,990,808
Fund Transfer to the Road and Bridge Fund #104	-	47,636	-	-	-100.00%	-	-	-	-	-	-	-	-
Fund Transfer to City Center SAD (reduction of debt)	-	-	-	-	#DIV/0!	-	-	-	-	-	-	-	-
Fund Transfer to Road and Bridge Fund #304	-	300,000	11,346,578	-	-100.00%	-	-	-	-	-	-	-	-
Unallocated	-	-	-	-	#DIV/0!	-	-	-	-	-	-	-	-
TOTAL	\$ 158,959,528	\$ 106,236,122	\$ 131,819,742	\$ 124,060,775		\$ 129,933,352	\$ 134,883,427	\$ 139,927,506	\$ 145,215,853				
SURPLUS <DEFICIT> BALANCE	\$ 4,781,653	\$ 10,726,011	\$ 3,358,513	\$ -		\$ -	(0)	(0)	(0)				
Designated Operating Reserve - Financial Policy -20%	0	17,860,654	20,496,531	20,00%	21,253,591	22,156,262	23,184,446	24,265,373					
	17,860,654	\$ 19,206,948	\$ 20,496,531	20%	\$ 21,253,591	20%	\$ 22,156,262	20%	\$ 23,184,446	\$ 24,265,373			
	21,127,297	23,105,009	7,489,426	0	6,732,366	0	5,829,695	0	4,801,511	3,720,584			
		(14,326,000)	-										
	\$ 38,987,951	\$ 27,985,957	\$ 27,985,957		\$ 27,985,957	\$ 27,985,957	\$ 27,985,957	\$ 27,985,957	\$ 27,985,957				



**CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND #001 - CAPITAL OUTLAY
ADOPTED BUDGET - FY 2021-22**

		** ADOPTED **
		FY 2021-22

1310	<u>Human Resources</u>	
	Replacement vehicle: K7B 293 Ford Explorer	26,688
	Replacement of Office Chairs	1,000
	Total	27,688
1311	<u>COMMUNICATIONS</u>	
	Tightrope-systems upgrade required to keep TV20 on the air	5,450
	Total	5,450
1320	<u>INFORMATION TECHNOLOGY</u>	
	Replacement of IT-01 2012 Escape with new Ford F-150 4wd truck	42,000
	Edge Network Device Replacement	200,000
	Cost attributed to	
	1) \$50,000 VPN Upgrade due to additional Teleworkers (COVID related),	
	2) \$61, 000 increase for building security	
	3) \$25,000 WiFi expansion (Business Plan Project)	
	Access Control Upgrade	37,000
	Phone Handset Replacement	25,000
	Replacement Cable Tester	25,000
	BackUp System Replacement	268,000
	Firewall Replacements	150,000
	Total	747,000
1400	<u>LEGAL</u>	
	Office Furniture & Equipment for new employee	1,500
	New PC Setup	2,500
	Total	4,000
1500	<u>PLANNING & ZONING</u>	
	Office Furniture & Equipment for new employees	2,000
	Total	2,000
2105	<u>P.D.- SERVICES</u>	
	Evidence conference room modifications	25,000
	Replace 2 Comm Patrol vehicles w/Chevy Malibu	44,000
	Replace 22 Patrol vehicles: 2022 Ford Interceptor	1,056,000
	Replace 1 Patrol Sgt vehicle: 2022 Ford Interceptor	47,000
	Replace 2 SID vehicles with small SUV	58,000
	Replace 3 CID vehicles with 2022 Chevy Malibu	66,000
	Replace 1 SID vehicle with truck	28,000
	Replace Gym Equipment (obsolete) Phase 2	20,000
	Total	1,344,000
2110	<u>P.D.- ADMINISTRATIVE</u>	
	Replace 2 Workstation desk setup systems in Admin	8,500
	Total	8,500
2111	<u>P.D.- PROFESSIONAL STANDARDS</u>	



**CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND #001 - CAPITAL OUTLAY
ADOPTED BUDGET - FY 2021-22**

		** ADOPTED **
		FY 2021-22

	Workstations & shelving for Training Section	8,000
	Total	8,000
2112	<u>P.D.- SID</u> Matrix Surveillance System Covert Unit	21,500
	Total	21,500
2115	<u>P.D. - Crime Investigations</u> Forensic hardware for investigative analysis. Forensic Blade server to store all forensic cases Falcon SSD/HDD Imager with accessories Arrowhead Capture BT Fuming Chamber SPEX Handscope ALS (2)	15,000 34,000 5,000 20,000 16,000
	Total	90,000
2123	<u>P.D.- Domestic Violence Grant</u> N/A	-
	Total	-
2130	<u>P.D.- OPERATIONS</u> SWAT Night Vision kit (white phosphorus) repl	48,610
	Total	48,610
2131	<u>P.D.- NPB DISTRICT SUPPORT</u> Gator Utility Vehicle (Dist Sppt Special Events) Repower NPB Boat (2 Yamaha, controls, gauges, etc)	17,000 35,000
	Total	52,000
2135	<u>NEIGHBORHOOD SERVICES - CODE COMPLIANCE</u> Vehicles to replace aging stock to replace two 2005 vehicles Office Furniture and Equipment to outfit Belvedere Property	52,000 10,000
	Total	62,000
2136	<u>NEIGHBORHOOD SERVICES - CODE COMPLIANCE</u> N/A	-
	Total	-
2500	<u>EMERGENCY OPERATIONS</u> E.O.C. Equipment (two year project)	3,000
	Total	3,000
3900	<u>KEEP PORT SAINT LUCIE BEAUTIFUL</u> Replace PW-5549 2006 Ford Escape 4x2 with FORD Escape AWD Hybrid	32,000
	Total	32,000
4130	<u>MUNICIPAL GARAGE</u> Misc. Equipment Replacement as needed. Garage Door Openers 88 Mhz Radios (1 handheld, 1 Base & 2 Mobile)	20,000
	Total	20,000
4135	<u>FACILITIES MAINTENANCE</u> Ford F-250 Pick-up Truck Upgrade outdated vehicles Replace one Ford F-150 Pick-up Truck Ford T-250 Vans	31,000 30,000



**CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND #001 - CAPITAL OUTLAY
ADOPTED BUDGET - FY 2021-22**

		** ADOPTED **
		FY 2021-22

	Replace two Ford T-250 Vans	82,000
	Replace Variable Air Volume (VAV)	50,000
	Total	193,000
6200	<u>P.D.- ANIMAL CONTROL</u>	
	N/A	-
	Total	-
7200	<u>PARKS & REC.-RECREATION</u>	
	Replace Ford Transit Cargo Van	32,000
	Total	32,000
7201	<u>PARKS & REC.-AIROSO COMMUNITY CENTER</u>	
	Audio Visual upgrade	6,000
	Parking lot repair	90,000
	Total	96,000
7202	<u>PARKS & REC. -GYMNASIUM</u>	
	AC Repair	95,000
	Relocate Flag Pole	10,000
	Total	105,000
7205	<u>PARKS & REC. ADMINISTRATION</u>	
	Office Furniture for Admin. Staff	6,513
	Total	6,513
7210	<u>PARKS & RECREATION DEPARTMENT - Parks Division</u>	
	Replacement PK-5920 Nissan Frontier Truck	27,500
	Replacement PK-0588 Truck	27,500
	New Vehicle for McCarty Ranch 4x4 Truck	36,000
	Replacement PK-0204 Workman SHC	24,000
	Replacement Toro Sandpro SHC	23,500
	Replacement PK 1113 Toro Workman WP	24,000
	Total	162,500
7215	<u>BOTANICAL GARDENS</u>	
	N/A	-
	Total	-
7216	<u>MCCARTHY RANCH RESERVE</u>	
	Facility improvements, work projects Mower	12,000
	Total	12,000
7235	<u>PARKS & RECREATION DEPARTMENT - TURF CREW DIVISION</u>	
	New Loader	25,000
	Total	25,000
7400	<u>SPECIAL EVENTS</u>	
	N/A	-
	Total	-
7500	<u>MIDFLORIDA EVENT CENTER</u>	
	Production Technology Services Spot Light Control	10,000



**CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND #001 - CAPITAL OUTLAY
ADOPTED BUDGET - FY 2021-22**

		** ADOPTED **
		FY 2021-22

	Replace Carpet in Emerald Ballroom	48,000
	Outdoor Furniture Replacement	8,000
	Commercial Carpet Shampoo Machine Purchase	15,000
	Portable Box Office	8,000
	Security Cameras Replacement	72,000
	Led Lighting Upgrade in Emerald Ballroom	45,000
	Led Lighting Dimmer Rack	40,000
	Total	246,000
7502	<u>MIDFLORIDA EVENT CENTER</u>	
	Replace 2 Matrix Treadmills at the Community Fitness and Wellness Center	9,200
	Total	9,200
7503	<u>MIDFLORIDA EVENT CENTER</u>	
	Replace 2006 Ford F-150	28,000
	Total	28,000
GENERAL FUND TOTAL REQUESTS		\$ 3,390,961



CITY COUNCIL SUMMARY



Shannon M.
Martin, Mayor



Stephanie Morgan
Vice Mayor, District 1



David Pickett
Councilmember, District 2



Councilmember Elect,
District 3



Jolien Caraballo
Councilmember, District 4

The City is led by a five-member elected Council, which sets policy and determines the long-term vision for the City. The Council appoints a City Manager to handle the daily business affairs, and a City Attorney to provide legal advice. This system is called a Council-Manager form of local government. Each Council member has one vote, including the Mayor, so legislative authority is equally spread among all five members.

Port St. Lucie City Council members must live in the district they represent, however residents throughout the City vote for every City Council seat, no matter which district. The Mayor is elected at-large in a citywide election and can live anywhere in the City. Like in the Council elections, all voters can vote in the mayoral election.

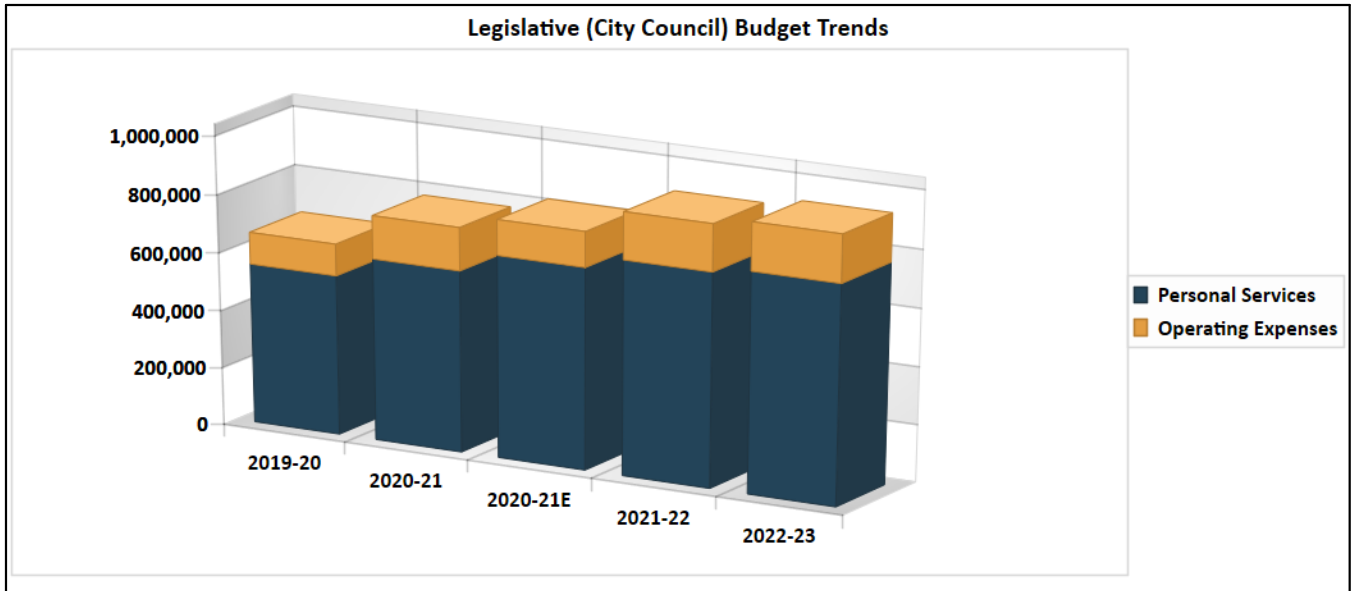
City Council Affiliations

The City Council will work to ensure that the City of Port St. Lucie will continue its position in all activities including commerce, culture, growth and leisure. They will:

- Continue participation in management of the SLC Fire District. The District is its own self-taxing fire district and the only one in the county.
- Continue to seek, develop, and administer home and community-based programs and services for senior persons through the Council on Aging Agency.
- Continue working hand-in-hand with St. Lucie Transportation Planning Organization to develop long range planning for the roadways in the region.
- Continue to develop and promote tourism in St. Lucie County through the Tourist Development Council.
- Continue to work with Treasure Coast Council of Local Governments to encourage and enable local units of government to assemble and cooperate with one another to promote the health, safety and general welfare of the citizenry.
- Continue to work with Treasure Coast Regional Planning Council. The regional planning council is recognized as Florida's only multipurpose regional entity that plans for and coordinates intergovernmental solutions to growth-related problems on greater-than-local issues. Provides technical assistance to local governments, and to meet other needs of the communities in each entity.
- Continue to work with the Treasure Coast Regional League of Cities to promote communication among the municipalities and the municipal leaders of the Treasure Coast Region.
- Continue to work with the Roundtable of St. Lucie County to improve the quality of life for our youth in various ways; Academic Success, Delinquency Prevention, Substance Abuse, Teen Health, the Gang Plan and Kids at Hope.
- Continue to work with the St. Lucie County Chamber of Commerce Board of Directors in an effort to expand the economy of the area.



**CITY OF PORT ST. LUCIE
GENERAL FUND - # 001
LEGISLATIVE (CITY COUNCIL) - 001.1100
DEPARTMENTAL BUDGET SUMMARY**



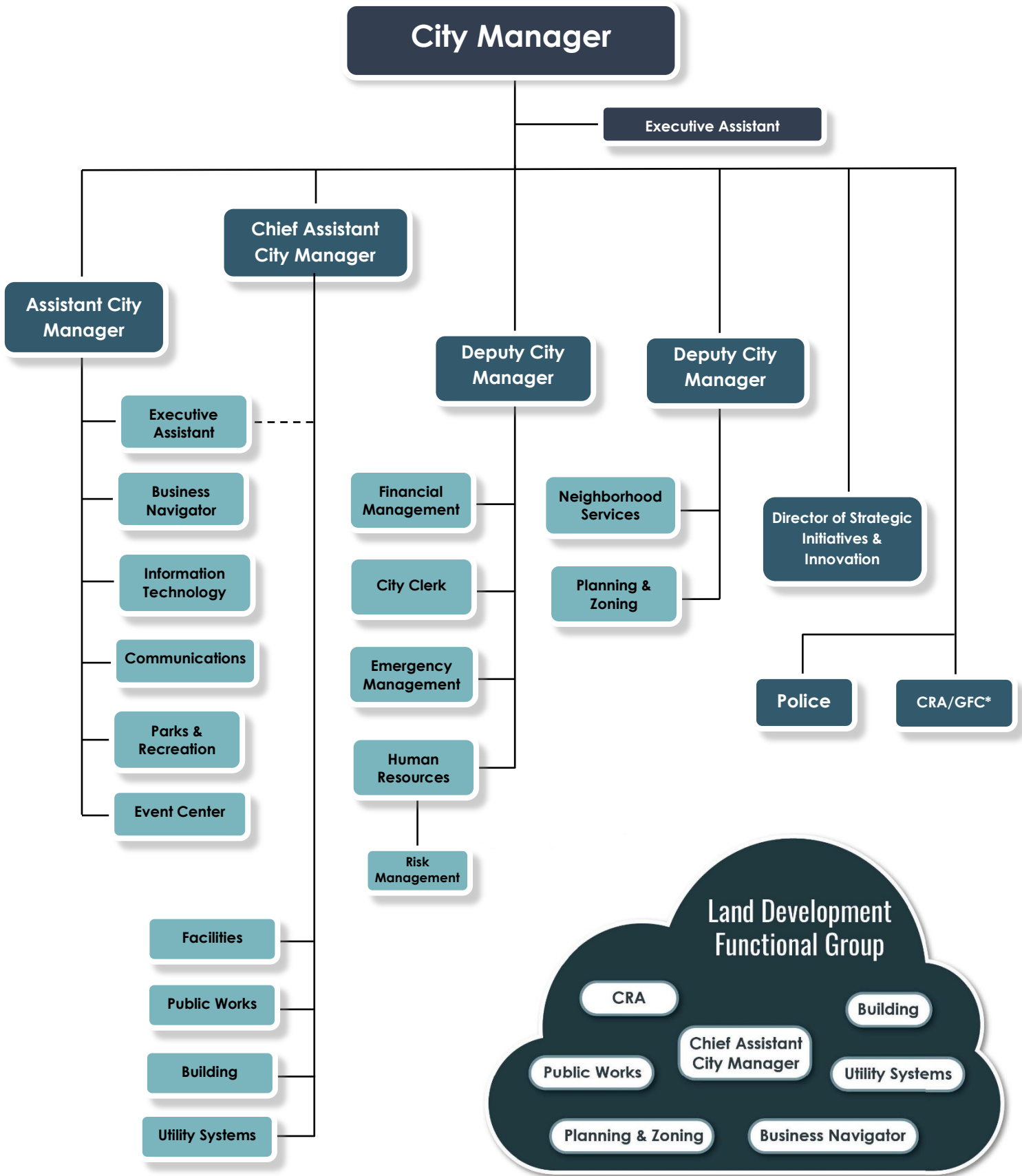
	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
EXPENDITURE SUMMARY:							
Personal Services	\$ 553,816	\$ 630,144	\$ 701,079	\$ 744,994	\$ 114,850	18.23 %	\$ 765,880
Operating Expenses	109,224	148,170	122,056	162,800	14,630	9.87 %	166,068
Total	\$ 663,040	\$ 778,314	\$ 823,135	\$ 907,794	\$ 129,480	16.64 %	\$ 931,948

STAFFING SUMMARY:

Full Time Equivalents 2.00 2.00 2.00 2.00

Note: City Council members are not included in the proposed summary of budgeted FTEs or total FTE count because they are elected officials.

CAPITAL OUTLAY: N/A



*Community Redevelopment Agency/Governmental Finance Corporation



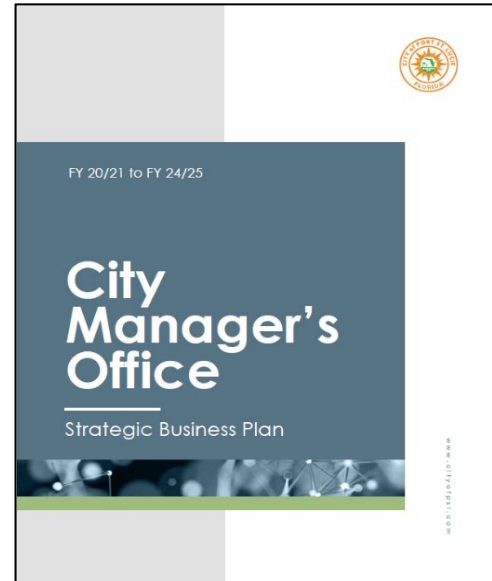
CITY MANAGER'S OFFICE

Fund #001-1200

FY 2021/22 BUSINESS PLAN: OVERVIEW

Overview

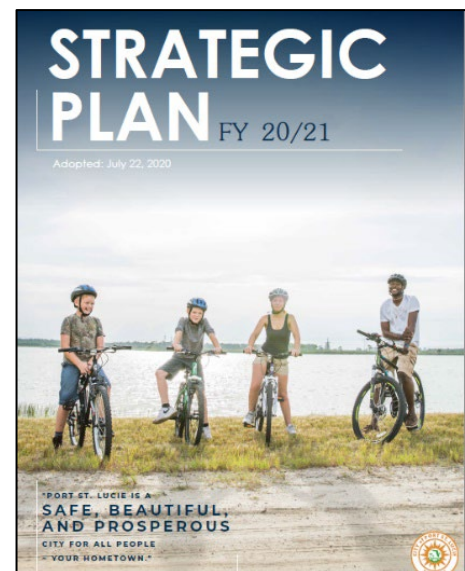
As the seventh largest City in Florida, and as new business, commercial, and residential growth continues, the City's Manager's Office continues to focus on providing agile and responsive service delivery. The City Manager's Office works to advance the City's mission to provide exceptional municipal services that are responsive to our community while planning for smart and balanced growth that is managed in a financially responsible manner. The City Manager works towards the development of an organization recognized nationally as a leader providing superior services through a diverse, empowered and visionary City team and in support of the City's vision, mission, values and strategic goals. The Office provides executive leadership and management, supports economic development and redevelopment, maintains intergovernmental relations and works towards continuous improvement, innovation, performance management and strategic planning in support of the direction of the City Council through implementation of the Strategic Plan.



FY 2020/21 City Manager's Office Key Initiatives

The work of the City Manager's Office advances all of the City of Port St. Lucie's Strategic Plan goals of a **Safe, Clean and Beautiful** City, fosters **Vibrant Neighborhoods**, supports **Quality Education for all Residents**, a **Diverse Economy and Employment Opportunities**, ensures **High Quality Infrastructure and Facilities** and contributes to **Culture, Nature and Fun Activities** and manages a **High-Performance Government Organization**. Specifically, in FY 2020/21, the Department accomplished the following:

- Focused on moving Port St. Lucie into the future with a definitive plan of fiscal strength, providing oversight of a \$533,900,434 budget and robust and transparent budget process that reduced the operating millage rate and provided steady debt reduction, in accordance with the strategic plan.
- Continued the use of a scientifically valid Community Survey, providing benchmarks and baseline information to measure progress towards goals and provide feedback on critical issues. The 2021 National Community Survey™ showed residents continue to give Port St. Lucie high marks in several key





areas measuring its quality of life and its desirability as a place to live. For example, 82% of the participants ranked Port St. Lucie's quality of life as excellent or good – up 30% from a baseline survey conducted in 2009. Additionally, 87% rated Port St. Lucie as an excellent or good place to retire – up 30% from 2009. Port St. Lucie was the only City in the State of Florida to receive a Voice of the People Award in 2019 from the National Research Center and the International City/County Management Association for Transformation in Foundations and again in 2020 for Transformation in Community Engagement. This honor is given only to top performing jurisdictions that best listen and act for the benefit of their communities.

- Advanced the City Council's long-term Strategic Plan through the continued development of a program of performance measurement and updated planning and reporting process demonstrating significant progress on each of the City Council's strategic goals as demonstrated at www.cityofpsl.com/strategicplan.
- Obtained the City's first ever Certificate of Excellence in Performance Management from the International City/County Management Association, the Association's highest level of recognition, following the City's first application.
- Developed cross-departmental teams to continually function as a high performing organization - there are now many cross-departmental City teams tackling a variety of issues that affect our residents, including stormwater maintenance, litter prevention, safety, development review and implementing the half-cent sales tax approved by voters in 2018 for better roads and sidewalks.
- Maintained our status as the safest large City in Florida.
- Decreasing the City's millage rate for the fifth year in a row.
- Implemented "Project Fusion," which tracks development applications from concept planning to issuance of a Certificate of Occupancy.
- Negotiated a Naming Rights Agreement to brand the Civic Center as the MidFlorida Credit Union Event Center for a five-year naming rights fee of nearly \$1,000,000,
- Implemented the "We Love Lucie" Concert Series at the MidFlorida Event Center with a sold-out premiere performance by the band STYX.
- Completed Phase I of the Southern Grove Master Plan, which is attracting exciting, new job-creating development in the western part of the City.
- Presented for approval of the Governmental Finance Corporation (GFC) a Purchase and Sales Agreement to sell 44 acres of Tradition Center of Commerce to Cleveland Clinic; cementing Port St. Lucie as the home for future expansion of Cleveland Clinic Florida.
- In the first quarter of FY20 Cleveland Clinic executed a 15-year lease of the City's 107,000 sq. ft. building to open the Cleveland Clinic Florida Research and Innovation Center.
- Presented for approval of the GFC a purchase and sale agreement to sell 65 acres to Sansone Group on the Becker Road-end of the Tradition Center of Commerce.
- Presented for approval of the GFC options to purchase 300 acres of land to the Sansone Group, when combined with the 65-acre sale, Sansone is establishing the South Florida Legacy Center in which up to 3,000,000 sq. ft. of industrial or distribution space will be constructed offering up to 3,000 high paying jobs.
- Presented for approval of the GFC a purchase and sales agreement for the Sansone Group to purchase 22 acres for a Federal Express Regional Distribution Center.
- Presented for approval of the GFC a Letter of Intent for Project Bullet to purchase up to 75 acres for a warehouse/distribution center employing from 400 to 700 employees.
- Expedited the plan review and permit for Accel International's 150,000 sq. ft. manufacturing facility.
- Reduced the annual carrying cost for the Tradition Center of Commerce from \$5,400,000 annually after acquisition in 2018 to \$3,800,000 in FY 21.
- Received City Council approval to negotiate an agreement to purchase the 20-acre City Center property



from the Securities and Exchange Commission.

- Assisted Torrey Pines and the Florida International University (FIU) to purchase the Torrey Pines Building for FIU research.
- Constructed the Winter Lakes Neighborhood Park.
- Completed a master plan and design concept for a world class children's playground at The Port and the opening of a new stretch of boardwalk along the St. Lucie River.
- Completed Cell #2 and Cell #3 of the St. Lucie River/C-23 Water Quality Project at McCarty Ranch and obtained a legislative appropriation to further support the project.
- Completed over one-quarter of a mile of boardwalk at The Port.
- Installed 5.7 miles of new sidewalks as reflected in the 10-Year Sidewalk Master Plan.
- Resurfaced 29 miles of roadways as reflected in the 10-Year Road Resurfacing Master Plan.
- Constructed a Round-A-Bout at Torino and California Boulevards and a second at Torino and Cashmere Boulevards.
- Installed art in the Bayshore Boulevard and Selvitz Road Roundabout.
- Completed Phase II of the Microbial Source Tracking Study.
- Began construction of Phase I of the Floresta Drive Project under the One-Half Cent Sales Tax Initiative.
- Adopted a Public Art Master Plan.
- The Communications Department and Planning & Zoning led a multi-department team to collaborate with the Census Bureau to encourage census participation resulting in a completion rate of 74% which exceeded the County, State, and national completion rates.
- Port St. Lucie's Police, Public Works, and Building Departments achieved re-accreditation; all three are national and international benchmarks for excellence.
- Code Enforcement Division received 4-Star national accreditation,
- The Parks & Recreation Department obtain accreditation from the Commission for Accreditation of Park and Recreation Agencies (CAPRA) through the National Recreation and Park Association for the first time.
- The City was awarded millions in grants from various funding partners, and began to work interdepartmentally through the Grants & Advocacy Team to successfully obtain grants ranging from water quality to a \$3.5 million Job Growth Grant for the Jobs Corridor.
- The Building Department has been selected as one of the finalists in the International Code Council for the Innovator of the Year for 2020.

FY 2021/22 City Manager's Office Goals, Strategic Initiatives & Projects

GOAL 1: PROVIDE EXCEPTIONAL MUNICIPAL SERVICES THAT ARE RESPONSIVE TO OUR COMMUNITY

STRATEGIC INITIATIVES

- Streamline the Development Process Through the Cloud Group
- Improve Customer Service Through 1PSL
- Grow Community Relations through conducting the National Community Survey™ and Citizen Summit.
- Proactive Council Communication: Biweekly Report and monthly Strategic Plan update, weekly City Manager individual briefings with Council, New Council Member orientation, 1PSL, our data dashboards and the annual Year in Review.

GOAL 2: PLAN FOR SMART AND BALANCED GROWTH

- Continue to lead the nationally award winning and citizen driven Strategic Planning System.
- Support High Performance Through Department Business Plans and performance measures.



- Lead Transformative Economic Development Initiatives including implementation of the Southern Grove Master Plan, development and implementation of the City Center Master Plan and Recovery for All Ages Plan.

GOAL 3: MANAGE THE ORGANIZATION IN A FISCALLY RESPONSIBLE MANNER

- Proactively Identify Opportunities for Budget Efficiencies and Reductions and Provide Effective Oversight with the Budget Advisory Committee, PSL Forward Task Force and Sales Tax Oversight Committee.
- Champion the Needs of Port St. Lucie Through Strategic Advocacy and Collaboration: Lead the Grants & Advocacy Team, increase grants and legislative appropriations; promote effective intergovernmental relations and annually review and revise Interlocal Agreements to ensure the best interests of PSL; and explore and implement new funding mechanisms such as the Mobility Fee.
- Ensure Effective Cross Departmental Communication and Collaboration to Maximize Efficiency through the High-Performance Public Spaces Team Form and the formation of Facilities Cloud Group.

GOAL 4: BUILD A DIVERSE, EMPOWERED AND VISIONARY CITY TEAM

- Executive Leadership and Management (Leadership Team Development Projects)
- Organizational Development including conducting the National Employee Survey.
- Succession Planning Phase II.
- Diversity – expand training and develop and promote initiatives to support diversity and inclusion through the Diversity Team.

GOAL 5: INNOVATE AS A NATIONAL LEADER FOR GOVERNMENT REINVENTION

- Education Goal Team: Implement the St. Lucie Public Schools Legislative Program, support the facilitation of increased career technical education.
- Culture of Performance: Lead the Innovation PSL Team, continued implementation of the PSL Forward Innovation Academy
- Data Driven Government: further develop dash boards, improve analytics, produce data reports, and obtain certifications.



CITY OF PORT ST. LUCIE CITY MANAGER'S OFFICE FY 2020/21 PERFORMANCE MEASURES AND SCORECARD

	City Council Strategic Goal (s)	Key Performance Measures	2017/18 Results	2018/19 Results	2019/20 Results	2020/21 Results	2021/22 Target
WORKLOAD MEASURES	High Performing Government Organization (Goal 7)	FTE'S	1075.19	1,097	1,144.63	1,173.63	1,238.56
	7	Population	189,344	195,248 (est.)	201,846	Pending census results	Increase
	7	Employees per 1,000 residents	5.92	5.80	5.68	5.81	6.01
	7	Council Meetings	54	48	60	65	61
EFFECTIVENESS MEASURES	7	*The National Community Survey™ (The NCS™): percentage of respondents rating services provided by Port St. Lucie as excellent or good	71% ↔	74% ↔	72% ↔	70%↔	Increase
	7	*NCS™: Percentage of respondents rating City customer service as excellent or good	72% ↔	77% ↔	75% ↔	79% ↔	Increase
	7	*NCS™: Percentage of respondents rating value of services for taxes paid as excellent or good	40% ↔	49% ↔	45% ↔	46%↔	Increase
	7	*NCS™: Percentage of respondents rating overall quality of life as excellent or good	76% ↔	78% ↔	79%↔	82%↔	Increase



	7	*NCS: Emergency Preparedness (services that prepare the community for natural disasters or other emergency situations)	81%	73%	85%	77%↑	Increase
	7	*NCS™: Percentage of respondents rating the City's efforts to welcome citizen involvement as excellent or good	41% ↔	58% ↔	49% ↔	50%↔	Increase
	7	*NCS™: Percentage of respondents rating overall direction as excellent or good	52% ↔	64% ↔	66% ↔	64%↔	Increase
	Diverse Economy & Employment Opportunities (Goal 4)	*NCS™: Percentage of respondents rating economic development as excellent or good	41% ↔	50% ↔	62% ↔	55%↔	Increase
	Diverse Economy & Employment Opportunities (Goal 4)	*NCS™: Percentage of respondents rating employment opportunities as excellent or good	25% ↔	24% ↔	33% ↔	23%↓	Increase
	7	Percentage of strategic initiatives completed/in progress	75%	100%	100%	100% in progress	100%
	7	Percentage of Departments with Strategic Business Plans	N/A	100% in progress	100%	100%	100%
	7	*The National Employee Survey (The NES™):	N/A	N/A	N/A	82%	Increase

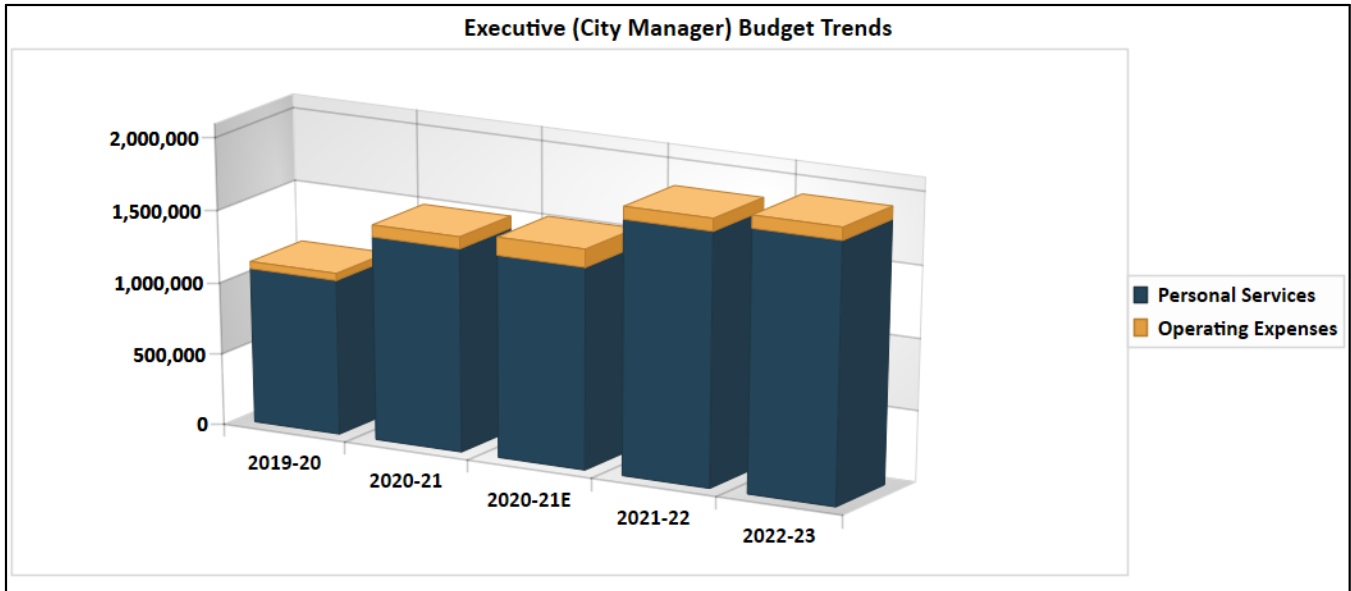


		Percent of Respondents rating Providing a Clear Vision for our Organization positively					
	7	*NES™: Percentage of respondents strongly or somewhat agree with values as matching or fitting with the values of the city	N/A	N/A	91% ↑	88% ↔	Increase
	7	*NES™: Percentage of respondents positively rating communicating information that helps employees understand the problems and issues facing the City	N/A	N/A	54%	67%↑	Increase
	7	*NES™: Percentage of respondents rating the organization fostering a respectful atmosphere positively	N/A	N/A	73%	79%↑	Increase

*Percent approval rating from the annual National Community Survey™ and National Employee Survey™ for Port St Lucie through FY 2019/2020. The following symbols are provided to show the relationship to the National Benchmark.
 ↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



**CITY OF PORT ST. LUCIE
GENERAL FUND - # 001
EXECUTIVE (CITY MANAGER) - 001.1200
DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
EXPENDITURE SUMMARY:							
Personal Services	\$ 1,081,790	\$ 1,419,133	\$ 1,410,755	\$1,773,824	\$ 354,691	24.99 %	\$ 1,830,116
Operating Expenses	48,770	82,432	124,497	87,261	4,829	5.86 %	89,046
Total	\$ 1,130,560	\$ 1,501,565	\$ 1,535,252	\$1,861,085	\$ 359,520	23.94 %	\$ 1,919,162

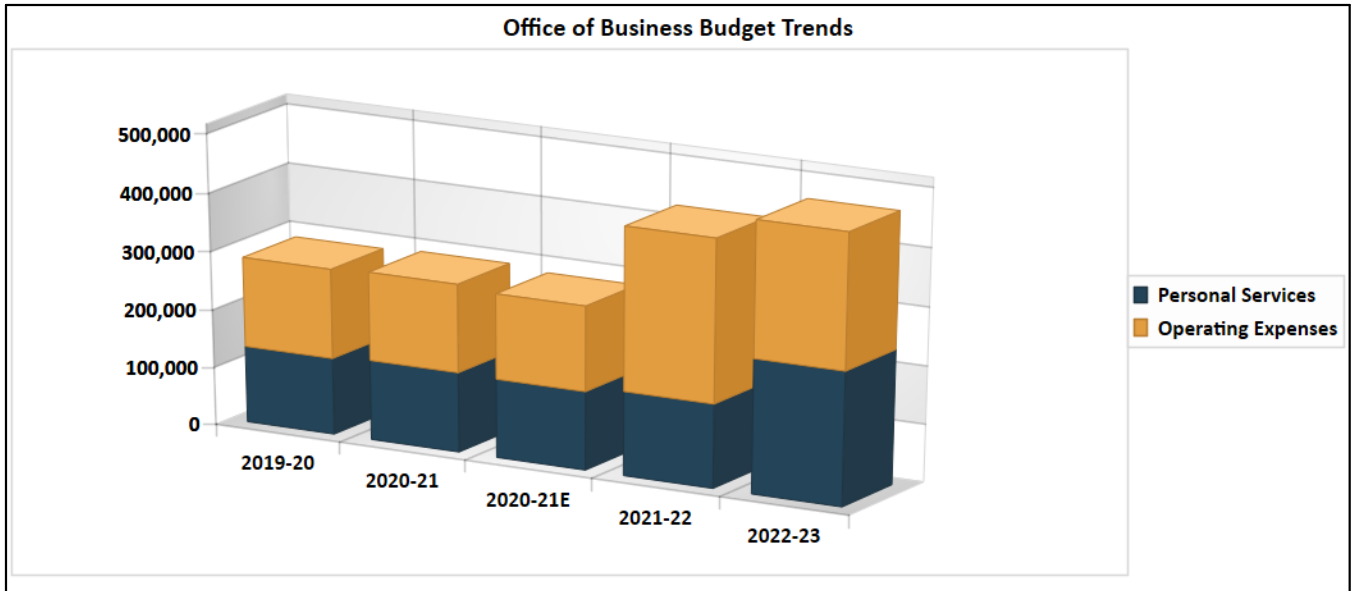
STAFFING SUMMARY:

Full Time Equivalents	6.00	8.00	8.00	10.00
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CAPITAL OUTLAY: N/A



**CITY OF PORT ST. LUCIE
GENERAL FUND - # 001
OFFICE OF BUSINESS - 001.5200
DEPARTMENTAL BUDGET SUMMARY**

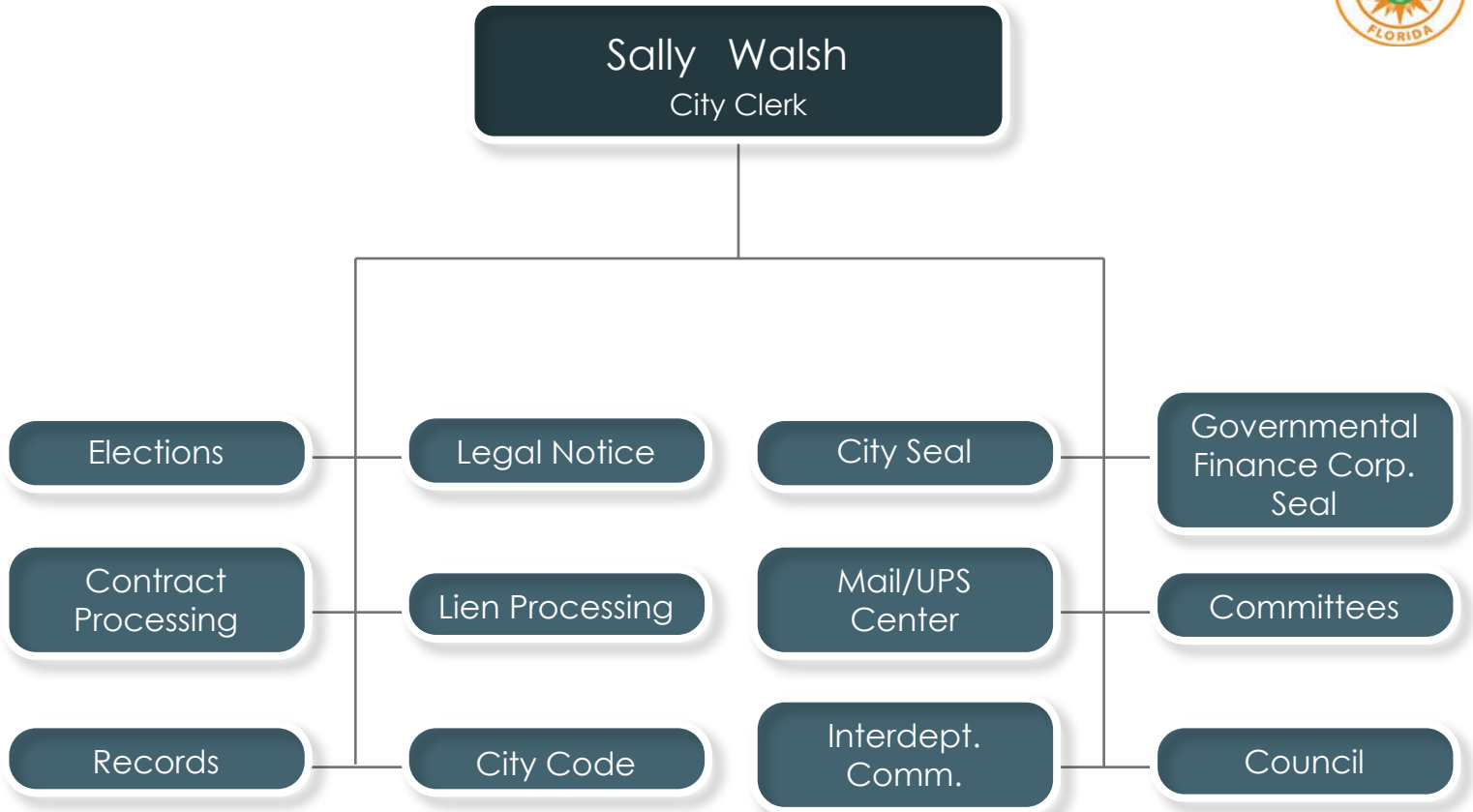


	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
EXPENDITURE SUMMARY:							
Personal Services	\$ 132,305	\$ 138,179	\$ 136,258	\$ 145,863	\$ 7,684	5.56 %	\$ 232,821
Operating Expenses	153,745	151,830	146,500	280,616	128,786	84.82 %	233,228
Total	\$ 286,050	\$ 290,009	\$ 282,758	\$ 426,479	\$ 136,470	47.06 %	\$ 466,049

STAFFING SUMMARY:

Full Time Equivalents	1.00	1.00	1.00	1.00
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CAPITAL OUTLAY: N/A





CITY CLERK'S OFFICE

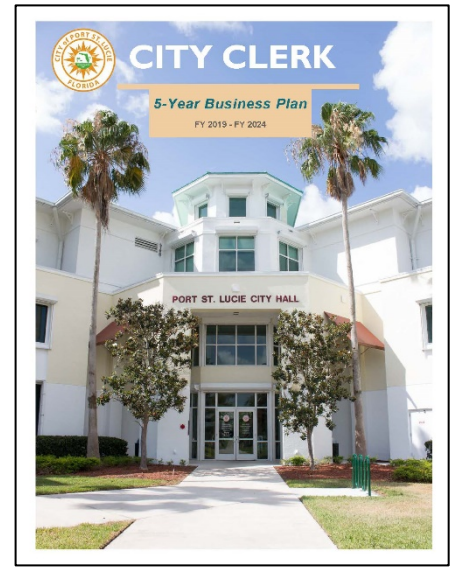
Fund #001-1210

FY 2021/22 BUSINESS PLAN: OVERVIEW

The City Clerk's Office is committed to serving the public by striving for excellence in preparation of agendas and minutes of meetings, operating the City Hall mail center, and providing complete and accurate information while preserving the records of the City and maintaining a professional level of service in all phases of operation.

FY 2020/21 CITY CLERK'S OFFICE GOALS & ACCOMPLISHMENTS

The City Clerk's Office has developed a five-year Strategic Business Plan in alignment with the City's Strategic Plan. The work of the Clerk's Office advances the City of Port St. Lucie's Strategic Plan goals of a **High-Performing Government Organization**. Specifically, in FY 2020-21, the Department accomplished the following:



Contributed to a High Performing Government Organization through growing customer service:

- Accurately recorded, transcribed, and preserved all official minutes of the City Council and City Boards and Committees, per State Statutes, in a summarized minutes format to maximize efficiency.
- Provided support annually to approximately 65 Council seated meetings and 267 other boards and committees.
- Prepared and streamlined street lighting processes for City Council submittals. To date, as part of this process, 23 boundaries were submitted, 23 boundaries participated in the petition process with the results being 8 boundaries passing to move forward with installation and 15 boundaries failing the process.
- Prepared and posted all meeting Agendas and coordinated all Packet documents to support the City Council, Community Redevelopment Agency (CRA), Governmental Finance Corporation (GFC), and Board of Zoning Appeals agendas.
- Acted in the capacity of official records custodian for the City of Port St. Lucie and maintained custody of all official City records, administered the City's Records Management Program Gov-QA, and performed the duties of the Records Management Liaison Officer (RMLLO) to the State of Florida.
- Completed all responses to public records requests within 1.8 days, up from 1.5 days the prior fiscal year.
- Conducted Public Records Training to support transparency in government.
- Continued to work in conjunction with the Information Technology Department in the implementation of the Legistar program in conjunction with Granicus, for electronic review and publication of City Council, Community Redevelopment Agency (CRA), Governmental Finance Corporation (GFC), Board of Zoning Appeals, and Planning and Zoning Board meeting backup documentation.



FY 2021/22 CITY CLERK'S DEPARTMENT GOALS & INITIATIVES

In FY 21-22, the City Clerk's Department will continue to advance the Strategic Plan through the following initiatives:

Contribute to a High Performing Government Organization:

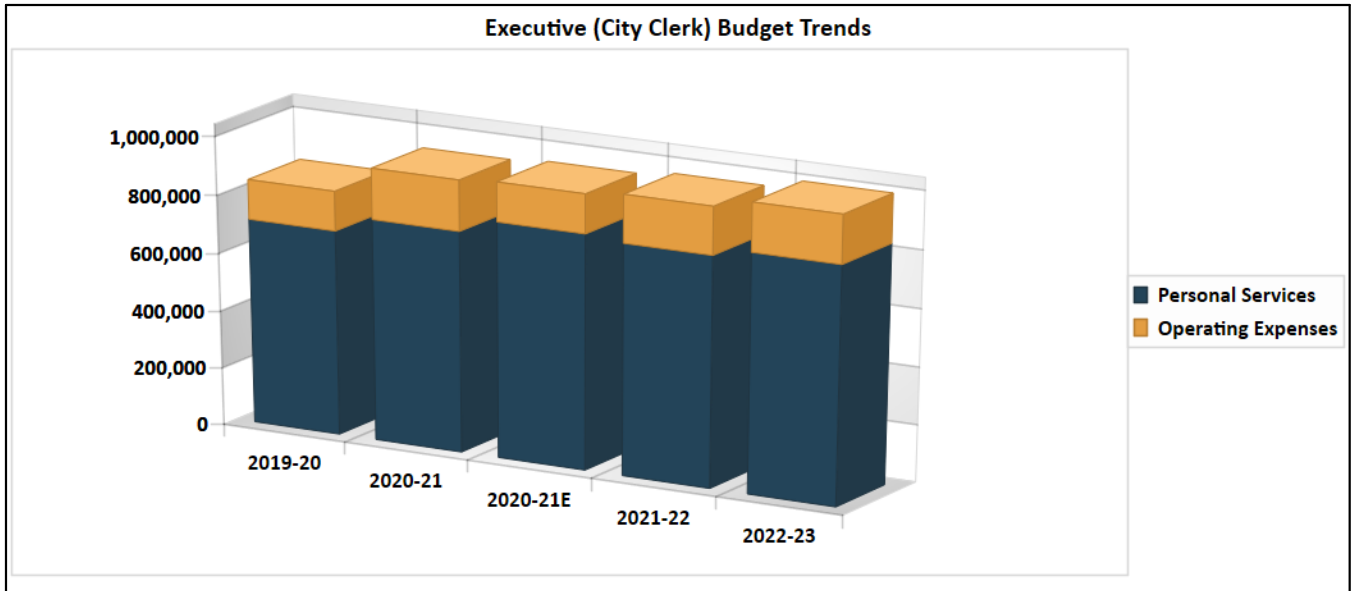
- Accurately record, transcribe, and preserve all official minutes of the City Council and City Boards and Committees, per State Statutes, in a summarized minutes format to maximize efficiency.
- Prepare and post all meeting Agendas and coordinate all Packet documents to support the City Council, Community Redevelopment Agency (CRA), Governmental Finance Corporation (GFC), and Board of Zoning Appeals agendas.
- Act in the capacity of official records custodian for the City of Port St. Lucie and maintain custody of all official City records, administer the City's Records Management Program Gov-QA, and perform the duties of the Records Management Liaison Officer (RMLO) to the State of Florida. Continue to monitor all departmental responses to public records requests to maintain an average response time of 1.8 days.
- Conduct Public Records Training to support transparency in government.
- Continue to review for possible improvement of processes within Legistar, in conjunction with Granicus, for electronic review and production of meeting backup documentation, with the possibility of additional Board meetings being processed within Legistar.
- Improve the departments five-year Strategic Business Plan to effectively plan for and align the needs of the City and the department.



CITY OF PORT ST. LUCIE CITY CLERK'S OFFICE FY 2021/22 PERFORMANCE MEASURES AND SCORECARD							
	City Council Strategic Goal (s)	Key Performance Measures	2017/18 Results	2018/19 Results	2019/20 Results	2020/21 Results	2021/22 Target
WORKLOAD MEASURES	High Performing Government Organization (Goal 7)	Council Meetings Attended	54	64	59	65	65
	7	Elections Processed – Street Lighting, and Candidate Elections	36	45	15	24	25
	7	Board and Committee Meetings Attended	117	200	184	267	200
	7	Internal Written, Verbal and E-Mail Requests for Records & Research	633	522	576	684	549
	7	Outgoing Mail – US & UPS	91,991	66,754	74,785	103,658	70,500
	7	Council/CRA/GFC/Zoning Appeals Agendas & Packets	60	64	59	65	65
	7	Ordinances	75	84	77	131	75
	7	Resolutions	62	107	144	139	90
	7	Plats Processed	10	29	40	38	40
	7	Legal Notices Posted	397	359	335	144	340
	7	Records Processed (Boxes)	1,704	6,345	2,000	710	500
	7	Total Time to complete and Publish Minutes Typing 1 pg. per hr. + Proofing 10 pages per hr. + Corrections/Distribution/Publishing 1 pg./3.5 min. *Totals include Board & Committee and Negotiation Minutes	1,255 Hrs	1,500 Hrs	2,056 Hrs	1,949 Hrs	1,835 Hrs
	EFFICIENCY MEASURES	7	Records Management Savings Upon Destruction	2.556 Cu ft.	9,518 Cu ft.	4,000 Cu ft.	524 Cu ft.
7		Average initial response time for public records requests -Excluding City Attorney's Office & Human Resources	2.9 days	1.5 days	1.5 days	1.87 days	1.75 days



**CITY OF PORT ST. LUCIE
GENERAL FUND - # 001
EXECUTIVE (CITY CLERK) - 001.1210
DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
EXPENDITURE SUMMARY:							
Personal Services	\$ 709,586	\$ 766,630	\$ 816,530	\$ 802,817	\$ 36,187	4.72 %	\$ 831,160
Operating Expenses	135,779	174,445	135,320	165,150	(9,295)	(5.33)%	168,494
Capital Outlay	-	-	8,629	-	-	- %	-
Total	\$ 845,365	\$ 941,075	\$ 960,479	\$ 967,967	\$ 26,892	2.86 %	\$ 999,654

STAFFING SUMMARY:

Full Time Equivalents	9.00	9.00	9.00	9.00
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CAPITAL OUTLAY: N/A



Jeffery Snyder
Chief Financial Officer

Finance

Budget

Procurement



FINANCIAL MANAGEMENT DEPARTMENT

Fund #001-1300

FY 2021/22 BUSINESS PLAN: OVERVIEW

Overview

In a spirit of excellence, integrity, and dedication, the Financial Management Department (FMD) is committed to providing timely, concise, accurate, clear, and complete information and support to other City departments, citizens, vendors, and the community at large. Serving as a trusted partner on topics requiring economic, financial, and fiduciary inputs and expertise, FMD manages accounting including financial reporting, budget preparation and monitoring, tax, special assessments, payroll, debt administration, treasury, procurement, grants, and external audit partners.



Top Goal: High-Performing Organization

Strategic Initiatives

The FY 2020-2025 Financial Management Department's Strategic Business Plan is the Department's roadmap for the next five years to make progress on the City's vision of a safe, beautiful and prosperous City for all people. It is a living document that will evolve to address Port St. Lucie's changing needs, City Council policy and strategic plan priorities and technological advances. It is updated annually to ensure that the plan aligns with the City's Strategic Plan and to incorporate the latest trends and innovations of the team. The department provides significant contributions in meeting all the goals of the City's Strategic Plan by providing the necessary financial management to make the goals a sustainable reality.

Specifically, the Department's business plan focuses on three major initiatives:

1. **Enhancing the use of technology:** Specifically, our Enterprise Resource Planning (ERP) financial system software; eliminating manual process to more efficiently, effectively, and timely provide exceptional customer service. This major initiative dovetails with goal seven of the City's Strategic Plan to become a high performing government organization, specifically enhancing customer service and organizational development. While FMD is leading this process (in conjunction with the Information Technology Department), it is an organizational wide effort involving all departments, and numerous City staff members.



2. **Strengthening citywide internal control systems over financial activities:** Including cash handling, billing, receiving, payroll, disbursements, and financial reporting. In most cases the changes in technology will enhance the ability to strengthen internal controls and implement industry best practices. In addition, FMD continues diligently striving to strengthen these controls, manually.
3. **Staff training:** The third major initiative focuses both on Financial Management staff and citywide staff members who utilize the ERP system and/or staff members who are involved in the City's internal control processes. This will include ensuring that all City staff receive or have access to training in the proper use of our ERP system - MUNIS. After enhancing the ERP system, proper training on MUNIS and its capabilities is a key critical requirement to ensuring success as the City continues to transition from past manual processes. FMD has collaboratively established a steering committee made up of departmental representatives to assist FMD in this endeavor.

While these are the three major initiatives for the foreseeable five-year planning horizon which FMD believes will best assist in meeting the City Council's goal of being a high performing government organization, staff will continue to actively look for ways to reduce the millage and reduce the debt.

FY 2020/21 Accomplishments

- Actively worked to reduce debt through scheduled debt principal payments, refinancing opportunities, and early debt retirement.
- Additional cash flow of \$9,700,000 due to actively investing the City's excess cash since hiring the City Treasurer.
- Actively worked at providing staff with learning opportunities to stay current with changes in Financial Accounting and began aggressive cross-training program.
- Reduced the number of checks issued each year to save money on issuance, accounting, and reconciliation.
- Systematically improved our use of technology; specifically, the City's Enterprise Resource Planning (ERP) computer system (Tyler Munis) through onsite training, webinars, and conferences to reduce costs, streamline processes, and improve accuracy. This has saved the City over \$339,000 annually by eliminating manual processes.
- Maintained the City's strong bond rating through prudent budgeting, spending, and reporting.
- Met the stringent reporting requirements of the Governmental Finance Officers Association (GFOA) to obtain both Certificate of Achievement for Excellence in Financial Reporting and the Distinguished Budget Presentation Award.
- Obtained the GFOA's Popular Annual Financial Reporting Award for extracting information from the comprehensive annual financial report to produce high quality popular annual financial report specifically designed to be readily accessible and easily understandable to our constituents and other interested parties without a background in public finance.
- Maintained the NIGP Outstanding Accreditation Achievement Award and the FAPPO Award for Excellence in Public Procurement.



FY 2021/22 Priority Projects

- Succession Planning.
- Expand training, including cross training within the department.
- Finalize conversion of Utility Billing space to a computer training lab.
- Continue to strengthen Internal Controls.
- Further implement CaseWare program.
- Automate cash forecasting to ensure best investing practices.
- Continue to utilize and implement new modules within MUNIS to capitalize on the available technology to improve operations, increase accuracy, and enhance financial transparency.


**CITY OF PORT ST. LUCIE FINANCE DIVISION
FY 2021/22 PERFORMANCE MEASURES AND SCORECARD**

	City Council Strategic Goal(s)	Key Performance Indicators	2017/18 Results	2018/19 Results	2019/20 Results	2020/21 Results	2021/22 Target
WORKLOAD MEASURES	Goal 7, High Performing Government Organization	Accounts Payable Checks	11,905	12,345	11,764	12,026	10,970
		Employee Payroll Payments Processed	28,496	28,906	29,427	31,064	35,000
		Journal Entries	9,579	7,334	6,863	6,700	6,500
		Total Number of Electronic payments	6,358	7,290	7,384	7,245	8,881
		- Wire	N/A	606	444	504	481
		- Visa	N/A	5,863	5,598	5,406	7,000
		- ACH	N/A	821	1,342	1,338	1,400
EFFICIENCY MEASURES	7	Percentage of Total Payments that are Electronic	34.8%	37%	39%	38%	44%
	7	Complete the CAFR within the required time	N/A	N/A	Completed	Meet	Meet
EFFECTIVENESS MEASURES	7	Meet the stringent reporting requirements of the Governmental Finance Officers Association (GFOA) to obtain both Certificate of Achievement for Excellence in Financial Reporting and the Distinguished Budget Presentation Award.	Earned	Earned	Earned	Obtain	Obtain



CITY OF PORT ST. LUCIE OFFICE OF MANAGEMENT AND BUDGET FY 2021/22 PERFORMANCE MEASURES AND SCORECARD							
	City Council Strategic Goal(s)	Key Performance Indicators	2017/18 Results	2018/19 Results	2019/20 Results	2020/21 Results	2021/22 Target
WORKLOAD MEASURES	7	Complete the City Manger's Adopted Budget by June 30	Yes	Yes	Yes	Yes	Complete
EFFICIENCY MEASURES	7	Truth-in-Millage (TRIM) Compliance	Yes	Yes	Yes	Yes	Complete
EFFECTIVENESS MEASURES	7	Number of Days between Budget Adoption and Final Budget Document Completed	56 days	47 days	30 days	30 days	30 days

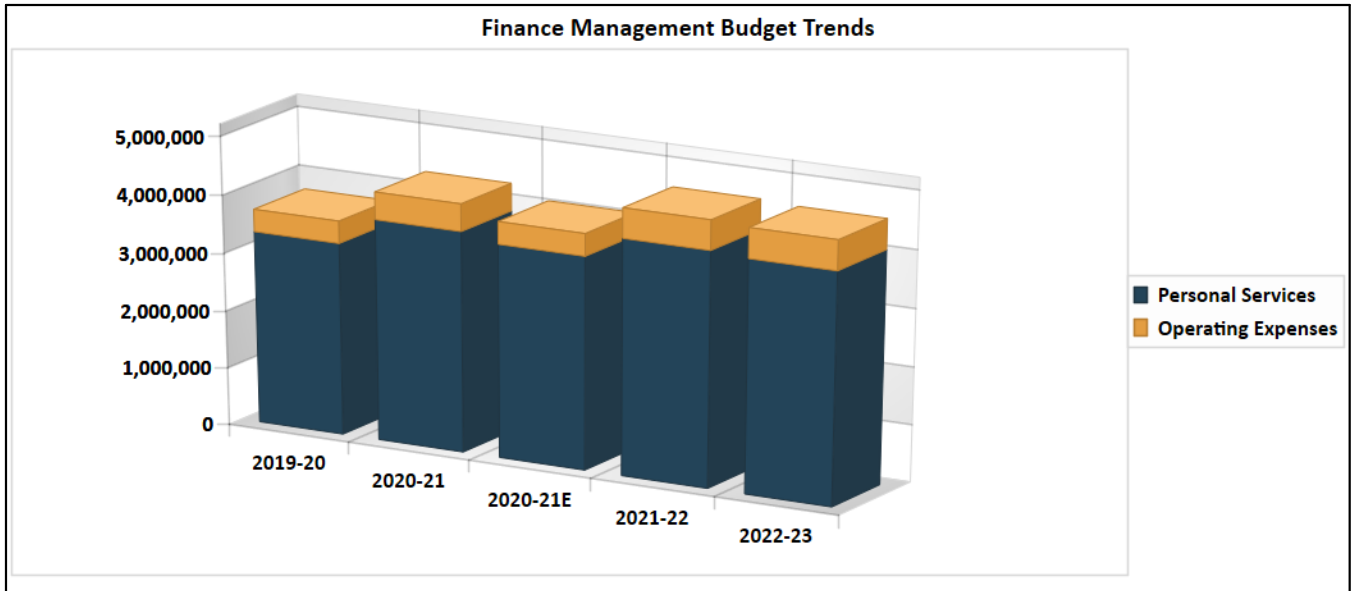
CITY OF PORT ST. LUCIE PROCUREMENT DIVISION FY 2021/22 PERFORMANCE MEASURES AND SCORECARD							
	City Council Strategic Goal(s)	Key Performance Indicators	2017/18 Results	2018/19 Results	2019/20 Results	2020/21 Results	2021/22 Target
WORKLOAD MEASURES	Goal 7, High Performing Government Organization	Number Bids/Solicitations Issued	250	148	126	128	140
EFFICIENCY MEASURES	7	% Total Procurement Card to Total Purchasing Volume	30%	35%	35%	18%	20%
	7	Procurement Department Trainings per Year	12	12	12	6	6
EFFECTIVENESS MEASURES	7	Bid Protests	0	0	0	1	0
	7	Rebate from Use of Procurement Cards	\$486,545	\$607,078	\$752,842	\$573,514	\$600,000
	7	Procurement Vendor Trainings per Year	4	4	4	0	2



CITY OF PORT ST. LUCIE TREASURY DIVISION FY 2021/22 PERFORMANCE MEASURES AND SCORECARD							
	City Council Strategic Goal (s)	Key Performance Measures	2017/18 Results	2018/19 Results	2019/20 Results	2020/21 Results	2021/22 Target
EFFICIENCY MEASURES	7	Number of Business Tax Applications Processed	7,765	8,105	8,376	8,500	8,500
EFFECTIVENESS MEASURES	7	Investments in Compliance with Investment Policy	New Measure	Yes	Yes	Maintain compliance	Maintain compliance
	7	Number of functional areas where cash controls are documented and strengthened.	New Measure	New Measure	Three functional areas completed	Three functional areas completed	Four functional areas completed
	7	Strengthen internal controls over the City's credit card processing.	New Measure	New Measure	New Measure	New Measure	New Measure
	7	Provide quarterly reporting on debt and investment activity within 30 days of quarter end.	New Measure	New Measure	Meet	Completed	Meet
	7	Debt in compliance with debt covenants	New Measure	New Measure	New Measure	New Measure	Maintain Compliance



**CITY OF PORT ST. LUCIE
GENERAL FUND - # 001
FINANCE MANAGEMENT - 001.1300
DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE \$	%	PROJECTED 2022-23
EXPENDITURE SUMMARY:							
Personal Services	\$ 3,331,136	\$ 3,827,628	\$ 3,700,070	\$4,093,466	\$ 265,838	6.95 %	\$ 4,046,363
Operating Expenses	383,421	470,221	385,999	515,530	45,309	9.64 %	521,804
Total	\$ 3,714,557	\$ 4,297,849	\$ 4,086,069	\$4,608,996	\$ 311,147	7.24 %	\$ 4,568,167

STAFFING SUMMARY:

Full Time Equivalents	39.63	39.63	39.63	42.63
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CAPITAL OUTLAY: N/A



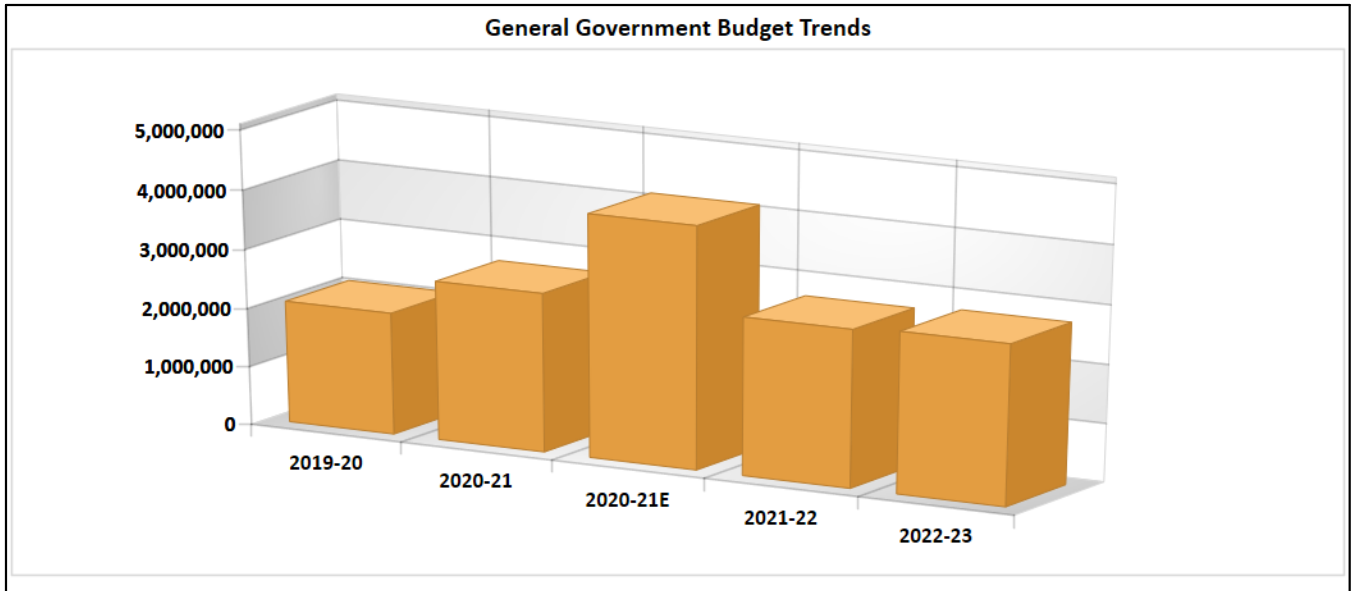
**CITY OF PORT ST. LUCIE
 GENERAL FUND - #001
 FINANCE - #130000**

**CITY OF PORT ST. LUCIE
 FINANCIAL MANAGEMENT DEPARTMENT
 BUSINESS TAX (OCCUPATION LICENSE)
 FINANCIAL STATUS
 FY 2021-22**

	FY 2019-20 AUDITED	FY 2020-21 BUDGET	FY 2020-21 ESTIMATED	FY 2021-22 ADOPTED	FY 2022-23 PROJECTED
Revenues and Sources:					
Business License Revenue - 316.000	\$ 2,054,518	\$ 1,906,760	\$ 2,100,000	\$ 2,137,521	\$ 2,180,271
Total Revenues and Sources	2,054,518	1,906,760	2,100,000	2,137,521	2,180,271
Expenses:					
Personal Expenses	225,000	235,551	235,000	242,618	249,896
Operating Expenses	25,000	25,525	24,000	26,036	26,556
Capital Outlay	-	-	-	-	-
Total Expenses	250,000	261,076	259,000	268,653	276,452
Surplus / (Deficit)	\$ 1,804,518	\$ 1,645,684	\$ 1,841,000	\$ 1,868,868	\$ 1,903,819
Revenues as a % of Expenses:	822%	730%	811%	796%	789%



**CITY OF PORT ST. LUCIE
GENERAL FUND - # 001
GENERAL GOVERNMENT - 001.1900
DEPARTMENTAL BUDGET SUMMARY**

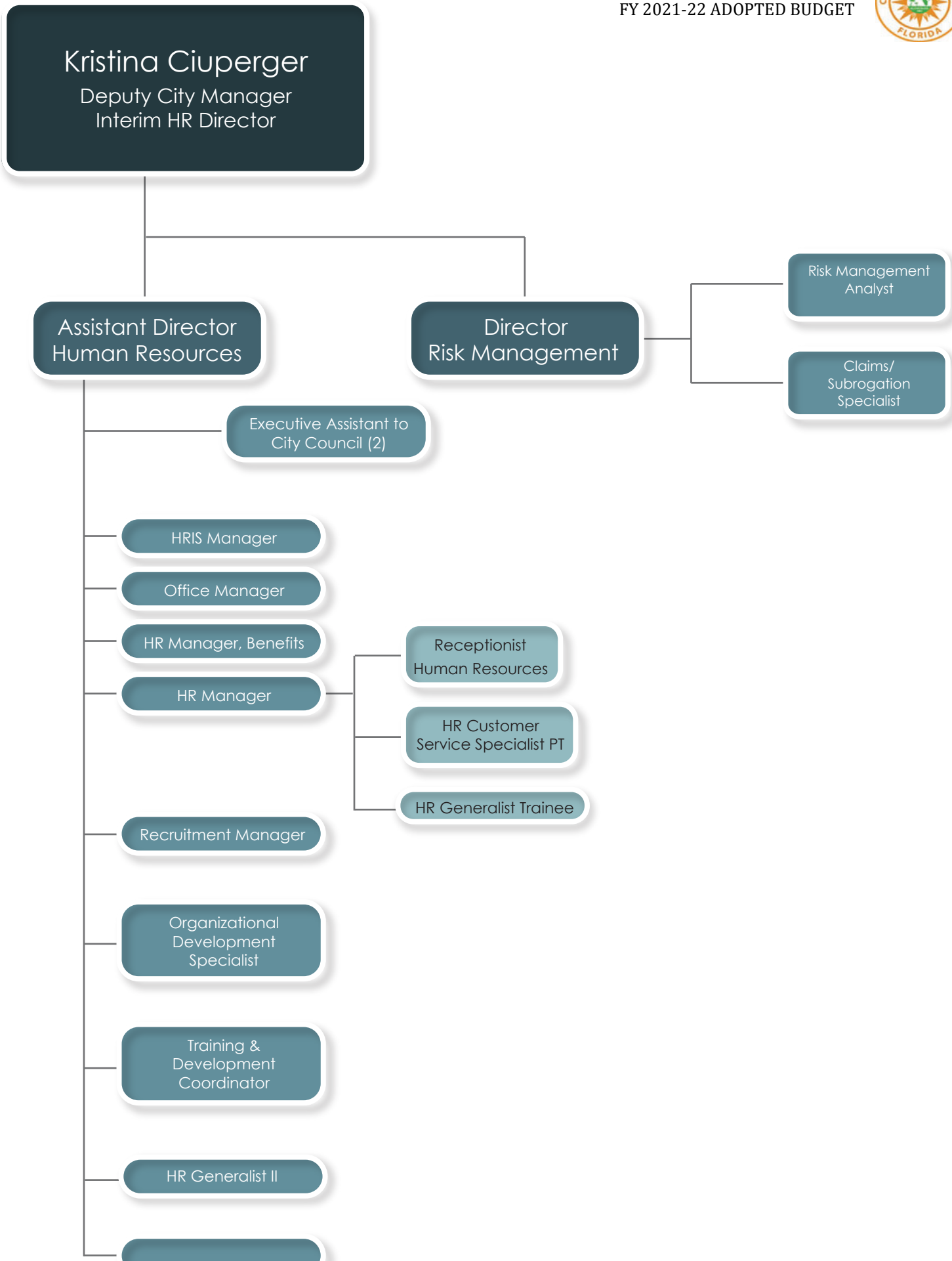


	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
EXPENDITURE SUMMARY:							
Personal Services	\$ 575	\$ -	\$ -	\$ -	\$ -	- %	\$ -
Operating Expenses	2,079,082	2,709,935	4,130,959	2,697,884	(12,051)	(0.44)%	2,756,087
Capital Outlay	-62.00	-	3,748	-	-	- %	-
Total	\$ 2,079,595	\$ 2,709,935	\$ 4,134,707	\$ 2,697,884	\$ (12,051)	(0.44)%	\$ 2,756,087

STAFFING SUMMARY:

Full-Time Equivalents: N/A

CAPITAL OUTLAY: N/A





HUMAN RESOURCES DEPARTMENT

Fund #001-1310

FY 2021/22 BUSINESS PLAN: OVERVIEW

Overview

The City of Port St. Lucie's Human Resources Department is dedicated to aligning with the City's Strategic Plan to anticipate and meet the changing needs of the workforce and the organization. It is the mission of Human Resources to be an employer of choice, where people are proud to work, and everyone is treated fairly. It is our vision to be the "Google" of government. The Human Resources Department promotes and encourages inclusivity, integrity and accountability, respect, leadership, trust, and open communication.

Top Goal: High-Performing Organization

Strategic Initiatives

1. **Organizational Development:** Increase focus on innovation and the role of the People Operations Team in strategic action. Anticipate and meet the changing needs of the workforce and the organization. Make leadership a primary focus for every role. Develop, train, and empower employees.
2. **Transform Culture:** Manage the process of change within the People Operations department and more broadly, across the entire organization. Support citywide recognition and efficiency programs.
3. **Talent Management Strategy:** Address all areas of the workforce and prepare for filling skill gaps; expand succession planning and investment in employee development; and market the City's culture and brand to attract and retain qualified and diverse talent.
4. **Create an Agile Organization:** Develop a people centered approach that helps leaders and contributors at all levels of the organization make the mind shift toward a leadership approach that will improve communication, collaboration, and resource coordination across the organization.
5. **Enhanced Benefits:** Offer enriched benefits, wellness, and work-life balance opportunities to improve employee's health and well-being while reducing costs.
6. **Enhanced Risk Management:** See *Risk Management fund for goals and initiatives.*

FY 2020/21 Accomplishments

- Awarded Best Places to Work 2019 from St. Lucie County Human Resources Association for providing a first-class work environment for City employees.
- Succession Planning Phase I
- Conducted 2 Rounds of Life Scan program for sworn personnel.
- Implemented Learning Management System.
- Implemented Monthly One-on-One Meetings with Departments.
- Developed Comprehensive Training Program
- Launched Comprehensive Training & Development Program.
- Implemented Online Onboarding System.
- Developed Employee Recognition Program, Phase I.





- Launched the Star Awards (City Manager Awards)
- Ratified 3 Civilian Unit Contracts (Re-openers).
- Launched PSL Forward Innovation Academy.
- Monitored **1,018** Staff through COVID-19.
- Managed 31 Tuition Reimbursements.
- Developed Focus Groups for Labor Negotiation Prep.
- Designed and Implemented the Employee Intranet “The Water Cooler.”
- Implemented a Benefit and Wellness Committee.
- Implemented Bi-Annual Meetings with Mid-Level Management to Discuss Strategic Plan, Mission and Values.
- Conducted Annual Benefit Needs Assessment.
- Conducted National Employee Survey.
- Updated and Revised City’s Rules and Regulations (June 2021).
- Launched the City’s First Virtual Job Fair (May 2021).
- Outsourced FMLA Administration.
- Implemented Smoke Free Workplace.
- Policies Implemented – Remote Work Agreement, Take Home Vehicle Policy, Emergency Pay Policy, Essential Employee Policy.
- Virtual Health Fair
- Virtual Open Enrollment
- Launched a Call from City Hall
- Compensation Study for sworn positions.
- Coordinated Quarterly City Manager Meetings with all departments.

FY 2021/22 Priority Projects

- Succession Planning Phase 2 & 3.
- Employee Recognition Program Phase 2.
- Expansion of Clinic/Clinic Services.
- City Manager Awards Dinner (Nov. 2021).
- Automate Off Boarding (Nov. 2021).
- Streamline recruitment timelines and processes.
- Revamp of in-person orientation to focus on City Values, Mission and Vision
- Design, develop, and market new Talent Management Strategies aligned with the City’s values.
- Integrate Total Compensation Message in all outreach and recruitment activities.
- Implement New Hire Intranet Site.
- Design an Apprenticeship Program for core trade positions.
- Develop Stay Interview Program Tied to Values.
- Continued Development of HR Policies.
- Develop a Performance Evaluation Method Based on Values.
- Expand and Upgrade Wellness Options.
- Establish a Charitable Support Committee.
- Establish Training Track for New Hires and Newly Promoted/Hired Supervisors
- Implement FMLA tracking through Kronos.
- Conduct Life Scan program for sworn and civilian personnel.
- Conducted City’s Virtual Job Fair (Oct. 2021)
- Revamp Citywide Volunteer Program
- Update Substance Abuse Policy
- Design and Implement Retirement Pathway – a pathway for when to elect Social Security and other associated benefits.



CITY OF PORT ST. LUCIE HUMAN RESOURCES DEPARTMENT FY 2020/21 PERFORMANCE MEASURES AND SCORECARD

	City Council Strategic Goal (s)	Key Performance Measures	2018/19 Results	2019/ 20 Results	2020/21 Results	2021/22 Target
WORKLOAD MEASURES	High Performing Government Organization (Goal 7)	Number of Applications Received (New Measure)	N/A	6,871	7,038	6,000
	7	Number of New Hire Orientation Sessions Conducted	24	24	0* *Due to COVID-19, onboarding was conducted virtually with 292 people.	24
	7	Number of training sessions conducted or coordinated by HR/RM	120	55/134	134	200
	7	New Measure: Number of job requisitions created	N/A	258	350	200
	7	Number of total hires		220	370	400
	7	New Measure: Number of positions filled with internal candidate	N/A	48	46	Increase
	7	Number of employees separated	150	125	142	Decrease
	7	New Measure: Number of employees retired	N/A	18	31	Maintain
	EFFICIENCY MEASURES	7	Days to fill openings		47	43
7		Overall employee turnover rate not including retirees, contractual, summer camp or interns	12%	9.4%	9.2%	Decrease
EFFECTIVENESS MEASURES	7	Probationary turnover rate	10%	8%	3%	Decrease
	7	Overall employee turnover rate	12.0%	10.3%	13.1%	Decrease
	7	% of positions filled by promotion	10%	22%	10%	Maintain
	7	Average days from announcement to hire (new measure)	62	60	43	Decrease
	7	*National Community Survey™: Opportunities to volunteer	62%	64%	62%↔	Increase



	7	**National Employee Survey (NES™): Percent of employees rating PSL as a place to work (NES) positively	N/A	78% ↑	84%↑	Maintain
	7	**NES™: Percent of employees who recommend working for the City (NES)	N/A	89% ↑	91%↑	Maintain
	7	**NES™: Percent of employees who rated overall job satisfaction positively	N/A	87% ↔	90%↔	Maintain
	7	**NES™: Percent of employees who rated working for the city a year from now positively	N/A	94% ↔	95%↔	Maintain
	7	**NES™: Percent of employees who rated gaining satisfaction from their current job positively	N/A	91% ↔	89%↔	Increase
	7	**NES™: Percent of employees rating values matching or fitting with the values of the City	N/A	91% ↑	88% ↔	Increase
	7	**NES™: Percent of employees who rated receiving recognition or praise in the last seven days	N/A	63% ↔	72% (FY 2021 Results)	Increase
	7	**NES™: Percent of employees who rated compensation (salary, benefits, incentive, bonuses, compared with similar opportunities positively	N/A	49% ↔	59%↑ (FY 2021 Results)	Increase
		**NES™: Percent of employees who rated coaching or mentoring employees positively	N/A	46% ↔	71%↑	Increase
		**NES™: Percent of employees who rated opportunities to develop a career path positively	N/A	48% ↔	67%↑	Increase



	**NES™: Percent of employees who rated the quality of the support service; recruitment services positively	N/A	67% ↑	72%↑	Increase
	**NES™: Percent of employees who rated the quality of the support service; training service positively	N/A	65% ↔	75%↑	Increase
	**NES™: Percent of employees who rated the quality of the support service; human resources services overall positively	N/A	65% ↔	71%↔	Increase
	**NES™: Percent of employees who rated the timeliness of the support service; recruitment services positively	N/A	67% ↑	Not Evaluated due to changes in 2020 survey	
	**NES™: Percent of employees who rated the timeliness of the support service; training service positively	N/A	67% ↔	Not Evaluated due to changes in 2020 survey	
	**NES™: Percent of employees who rated the timeliness of the support service; human resources services overall positively	N/A	66% ↔	Not Evaluated due to changes in 2020 survey	

*Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St. Lucie through 2020. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower

**Percent approval rating from the annual National Employee Survey™ for Port St Lucie. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



RISK MANAGEMENT

Fund #001-1310

FY 2021/22 BUSINESS PLAN: OVERVIEW

Overview

Risk Management provides Risk Management services and support for all City Departments. Safety involves: support from management, awareness, focus, education, teamwork and your commitment. The Department provides ongoing supervisor training regarding Workers Compensation, Auto Crashes and Post Accident Drug and Alcohol Testing. The Department also provides an ongoing safety training program and assesses needs to determine if specialized training is necessary, as well as providing/securing such training. In addition, the Department provides ergonomic inspections of employee's workstations and facility safety inspections.

FY 2020/21 Risk Management Department Major Accomplishments

The work of Risk Management advances the City of Port St. Lucie's Strategic Plan goals of a **Safe, Clean and Beautiful City** and contributes to a **High-Performing Government Organization**. Specifically, in FY 2020-2021 Risk Management accomplished the following:

- Implemented an enhanced safety training program which includes on-line, in-person and hybrid training models to accommodate the department's needs while providing high quality safety training
- Implemented a paperless claims process (i.e. fillable PDF forms, digital signature, electronic filing, etc.)
- Retained an outside company to monitor contractor certificates of insurance and endorsements for compliance with terms of their contracts with the City
- Updated the City Safety Manual
- Participated in active roles in the operation of the COVID-19 POD's

FY 2021/22 Risk Management Department Major Initiatives

In FY 21/22, Risk Management will continue to advance the Strategic Plan through the following initiatives:

- Provide 90 training sessions for supervisors and employees on various safety topics through Risk Management's safety training program.
- Continue to integrate technology into safety programs to promote and enhance the safety culture of the City.
- Maintain a 95% subrogation rate, which benefits the overall bottom line of the City, by reducing expenditures for non-insured losses, as well as for claims experience on covered losses.
- Continue to work towards reducing the number of OSHA recordable claims through safety awareness and training which will reduce overall claims expense and increase employee productivity.
- Focus on succession planning within the department.



CITY OF PORT ST. LUCIE RISK MANAGEMENT FY 2021/22 PERFORMANCE MEASURES AND SCORECARD

	City Council Strategic Goal (s)	Key Performance Measures NAME Department	2017/18 Results	2018/19 Results	2019/20 Results	2020/21 Results	2021/22 Target
WORKLOAD MEASURES	High Performing Government Organization (Goal 7)	Number of General Liability Claims Filed	97	136	149	116	125
	7	Number of Property Claims Filed	313	345	323	275	314
	7	Number of Auto Claims Filed	191	213	175	161	185
	7	Number of Training Sessions Scheduled by R.M.	130	134	40***	54***	90
EFFECTIVENESS MEASURES	1	Number of facility safety surveys	13	27	27	31	35
	7	# of Medical Claims (OSHA Recordable)	113	109	99	91	103
	7	Subrogation rate*	97.36%	94.8%	87.50%	42.4%	95%
	7	# of Claims Resulting in Lost Time	24	20	25	18	22
	7	Days away from work	358	446	405	510	430
	7	The National Employee Survey™ (NES™): Percentage of respondents rating Risk Management Services overall as excellent or good, strongly or somewhat agree	N/A	N/A	82%↑	81%↑	85%

Claims information based on Fiscal Year

*Subrogation results will not be fully reflected until well into next fiscal year, or possibly the following fiscal year. The Legal Department is assisting with a few subrogation claims that require Small Claims Court. Subrogation for FY 2019/20 and 2020/21 has been at a slower rate than usual, due to COVID-19, staff continues to follow up until a resolution is reached.

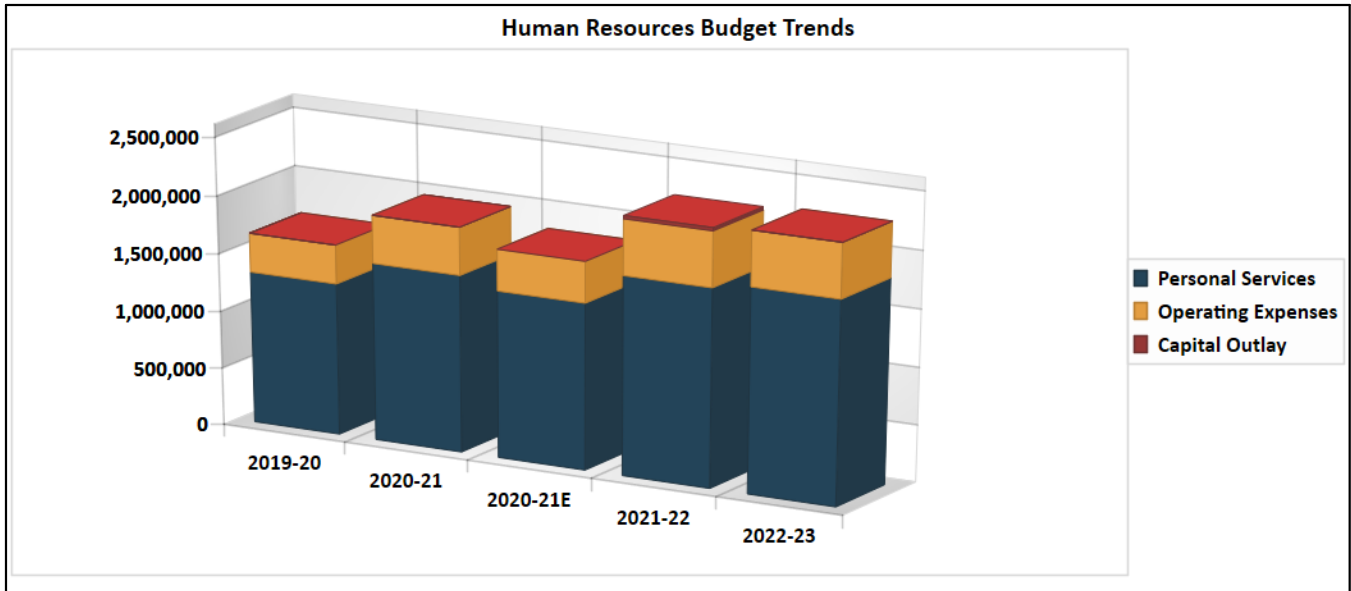
**Percent approval rating from the annual National Employee Survey™ for Port St Lucie. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower

***Safety Training classes were down for FY 2019/20 due to COVID. Safety Training classes for FY 2020/21 still appear down when compared to FY 2017/18 and 2018/19, however individual on-line training classes were offered, to augment in-person classroom setting trainings due to COVID, and to meet the needs of various departments.



**CITY OF PORT ST. LUCIE
GENERAL FUND - # 001
HUMAN RESOURCES - 001.1310
DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
EXPENDITURE SUMMARY:							
Personal Services	\$ 1,320,212	\$ 1,543,253	\$ 1,454,815	\$ 1,736,471	\$ 193,218	12.52 %	\$ 1,790,380
Operating Expenses	336,485	413,533	357,996	481,511	67,978	16.44 %	478,112
Capital Outlay	-	-	-	27,688	27,688	- %	1,020
Total	\$ 1,656,697	\$ 1,956,786	\$ 1,812,811	\$ 2,245,670	\$ 288,884	14.76 %	\$ 2,269,512

STAFFING SUMMARY:

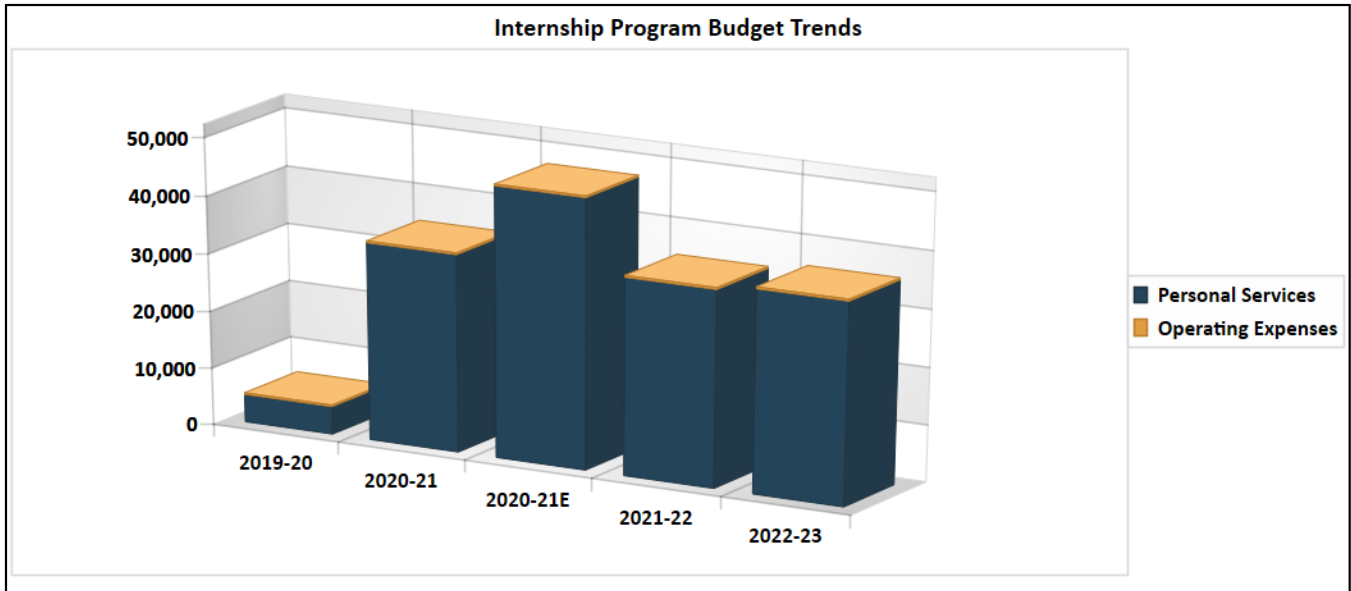
Full Time Equivalents	15.63	15.63	15.63	16.63
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CAPITAL OUTLAY: Replacement Vehicle: K7B 293 Ford Explorer.

\$26,688



**CITY OF PORT ST. LUCIE
GENERAL FUND - # 001
INTERNSHIP PROGRAM - 001.5100
DEPARTMENTAL BUDGET SUMMARY**

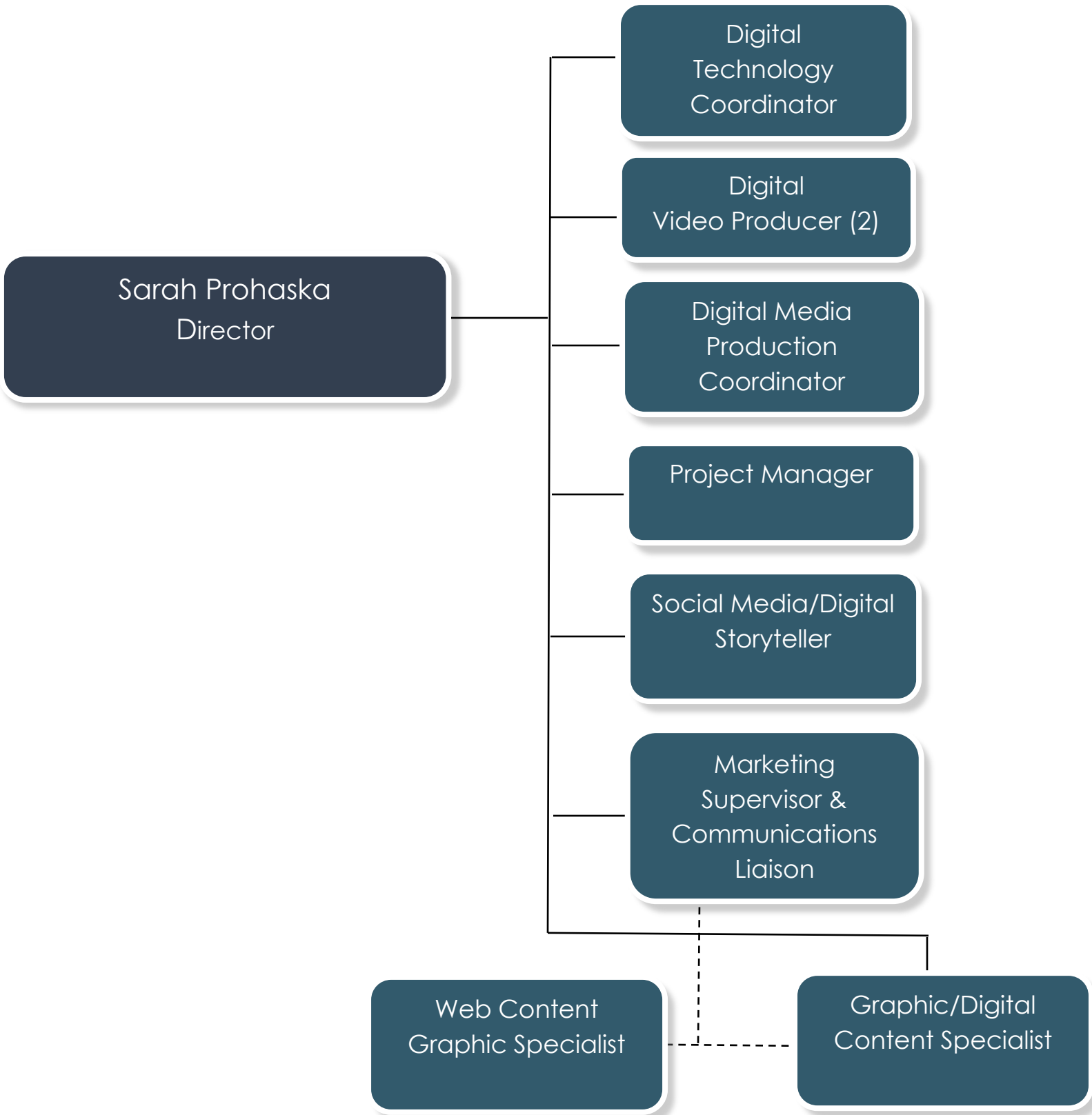


	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
EXPENDITURE SUMMARY:							
Personal Services	\$ 4,886	\$ 34,497	\$ 47,117	\$ 34,497	\$ -	- %	\$ 35,534
Operating Expenses	269	298	298	330	32	10.74 %	339
Total	\$ 5,155	\$ 34,795	\$ 47,415	\$ 34,827	\$ 32	0.09 %	\$ 35,873

STAFFING SUMMARY:

Full Time Equivalents	1.08	1.08	1.08	1.08
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CAPITAL OUTLAY: N/A





COMMUNICATIONS DEPARTMENT

Fund #001-1311

FY 2021/22 BUSINESS PLAN: OVERVIEW

The City of Port St. Lucie's Communication Department is dedicated to aligning with the City's Strategic Plan, establishing a brand, increasing awareness of the City's message, programs and events through a variety of mechanisms including media, social media and the website, as well as engaging with the community. The Department works to provide accurate, clear, concise, and transparent information to residents, businesses, visitors and interested parties.

MISSION

To tell Port St. Lucie's story and engage with the community as driven by the City's strategic plan.

VISION

To be innovative influencers utilizing cutting-edge technology to reinvent government communication.



Responsibilities include:

- Increasing City awareness through a variety of mechanisms including printed collateral, such as news articles, publications, marketing materials, social media and the website.
- Managing all the City's social media communications.
- Media requests, consistent internal and external communication.
- Establishing design consistency and conceptual identity for the City.
- Communication projects, partnerships and consulting.
- The City's website and content management.
- Video, television show and radio production.
- PSL TV 20 programming and taping and broadcasting all public meetings.
- Special events and projects.

FY 2020/21 COMMUNICATIONS DEPARTMENT GOALS & ACCOMPLISHMENTS

The Communications Department has developed a five-year Strategic Business Plan in alignment with the City's Strategic Plan. The work of the Communications Department advances the City of Port St. Lucie's Strategic Plan goal of a High Performing Government Organization by providing effective communication and education to support all seven Council strategic goals. Specifically, in FY 2020/2021, the Department accomplished the following:

Safe, Clean and Beautiful:

- Continued working on Integrated Marketing Communication Campaigns: Litter Eradication Action Plan, Cigarette Litter Prevention, Swale education, Speeding Prevention and Our Water Videos. Also communicated with residents about updates regarding COVID-19.



Culture, Nature and Fun Activities:

- Special projects: The Saints rebranding, MIDFLORIDA Credit Union Event Center branding, Leisure Time, various groundbreaking events, The Port branding and promotion of city events

High Performing Government Organization and Projects that supported multiple Strategic Goals

- Developed a model for virtual public meetings and workshops amid the COVID-19 pandemic.
- Provided public education regarding COVID-19 and vaccines.
- Developed a Citywide Welcome Guide.
- Cross trained staff to enhance skillsets.
- Implemented a work order processing and time management system through Wrike.
- Provided training on content management, PowerPoint presentations, newsletter creation.
- Produced educational and marketing pieces including the City Manager's Bi-weekly report, annual report, City strategic plan, and budget.
- Developed comprehensive engagement campaigns: PSL in Lights, #IamPSL Citizen Summit, Government Week, Forum on Race Relations & Inclusion, 2020 Census, Port St. Lucie's 60th anniversary.
- Enhanced and maintain social media presence, increase followers and engagement, hired a social media coordinator and digital storyteller.
- Produced all programming for PSL TV 20 and launched new programming for PSL TV 20 to include news packages and "The Agenda" and "PSL Living"
- Developed PSAs and instructional videos on using 1PSL and other City sites.
- Maintained and created all City collateral and marketing materials
- Produced City video programming and campaigns
- Completed City Council Chamber upgrades; screens and lighting
- Rebranded Departments and provided Style Guides and update logos as needed

Advanced the City's organizational vision of national recognition as a City providing superior services through a diverse, empowered and visionary City team through the following awards:

Results for America/What Works Cities

2021 Sharman Stein Award for Storytelling Changemakers

3CMA Savvy Awards

Communication – 2020 Census

Resident Participation – 2021 Citizen Summit

ADDY American Advertising Federation Awards

Gold - 2020 Annual Report

Gold - Welcome Guide

Gold - Why I Wear A Mask Video

Gold - The Port Logo

AVA Digital Awards

Digital Marketing – 2019 Annual Report

Digital Marketing – Welcome Guide

Website – 2020 Census webpage

Digital Video – Breaking Down Taxes

Communicator Awards

Public Relations/Communications – Welcome Guide

Government/Local – Septic-to-Sewer webpage

**Dot Comm Awards**

Special Event Video – PSLinLights
 Website – Speeding Prevention
 Owned Media – 2020 Annual Report
 Video – Our Water series

FPRA Image Awards (District)

Image Award – 2020 Census in Integrated Marketing Category

FPRA Golden Image (State)

Image Award – PSLinLights in Virtual Event Category

Hermes Awards

Video – 2021 State of the City
 Campaign – 2020 Census
 Print – Welcome Guide
 Print – 2020 Annual Report
 Video – Our Water Series

Telly Award

Bronze – Keep Our Kids Safe Speeding PSA

PRSA Sunshine District

Radiance Award – Integrated Marketing – 2020 Census

Videographer Awards

Long form video – Home for Heroes
 Long form video – Sylvia Harris story
 Long form video – Evolution water quality (from water series)

Visit www.cityofpsl.com/goodnews for an extensive list of awards.

FY 2021/22 COMMUNICATIONS DEPARTMENT GOALS & PRIORITY PROJECTS

In FY 2021/22, the Communications Department will continue to grow as a national leader and advance the Strategic Plan and support the Strategic Goal of a High Performing Government Organization through the following goals and initiatives:

Goal 1: Tell Our Story

- Develop policies for Citywide branding and marketing materials including a style guide and templates.
- Update graphics that are outdated and shorten show opens on TV20.
- Develop a internal template library for departments in Word or Publisher.
- Continue to update the footage library.
- Explore how to develop steps and procedure for YouTube include watch party and YouTube live.
- Bring new episodes and ideas to TV20 including “What We Do,” Through the Eyes of a Kid” Parks & Rec and PD.
- Expand the banner program and develop a policy.
- Continually figure out ways to present an award-winning Annual Report.
- Create special presentations for the Mayor’s State of the City and the City Manager’s update.
- Implement digital signage inside lobbies

Goal 2: Engage the Community

- Develop training guides and workshops for ADA compliance – level AA.
- Grow participation through creative ideas and further promotion for the Citizen Summit, PSLinLights, groundbreaking and ribbon cuttings, government week, and 1PSL app.
- Report on the status and updates as well as promote new projects and progress on Sales Tax.

**Be Innovative**

- Research website vendors for new website rollout that will be upcoming in less than five years.
- Explore new ways to advertise: AR, VR, posters, Car magnets, vinyl stickers, digital billboards.
- Explore digital asset management systems.
- Implement Digital Asset Management System

Goal 4: Collaborate

- Provide training on Constant Contact, the website and PowerPoint presentations.
- Work with Finance to redesign the City's entire budget book for consistent branding.
- Assist with HR Training Guide, Park & Rec Inside the Outdoors and various other departmental reports
- Show more diversity and inclusiveness in our materials.
- Create and share a PD PIO photo & social media library.



CITY OF PORT ST. LUCIE COMMUNICATIONS DEPARTMENT FY 2020-2021 PERFORMANCE MEASURES AND SCORECARD

	City Council Strategic Goal (s)	Key Performance Measures	2018/19 Results	2019/20 Results	2020/21 Results	2021/22 Target
WORKLOAD MEASURES	Goal 7, High Performing Government Organization	Facebook (FB) Followers City	21,217	26,001	29,186	31,000
	7	FB Followers PD	29,479	37,951	43,443	50,000
	7	FB Followers MIDFLORIDA	-	817	2,060	2,572
	7	FB Followers The Saints	-	84	361	500
	7	Twitter Followers City	6,554	6 7,427	7,696	8,000
	7	Twitter Followers PD	2,203	3,096	3,492	3,750
	7	Instagram (IG) Followers City	3,252	6,445	8,629	10,000
	7	IG Followers MIDFLORIDA	NA	9 172	646	981
	7	IG Followers The Saints	NA	77	234	375
	7	LinkedIn Followers	5,661	7,520	1,473	1,600
	7	News Releases	300	300	231	250
	7	Media Requests	250	284	234	250
	7	TV Shows and Videos Produced	211	275	343	390
	7	Community Engagement Campaigns / Attendance	PSL in Lights Contest 53 homes 927 Votes in Contest! Citizen Summit: 600 FRR I A.N.D Workshop: 32 Government Week: 24 Crosstown Grand Celebration: 9000+	PSL in Lights Contest 59 homes Citizen Summit 600 Government Week: 24 Forum on Race Relations & Inclusion 44	PSL in Lights Contest 93 Citizen Summit 600+ Government Week: 56 Forum on Race Relations & Inclusion 0	PSL in Lights contest 95 Citizen Summit 700 Government Week 60 Forum on Race Relations & Inclusion 50



	7	Number of Collateral Produced (Magazines, flyers, ads, logos)	328	631 *significant COVID materials	750	750
	7	PR Analytics: Mentions of "Port St. Lucie" in the media (local, national, international)	50,110 (peak February)	104,401 (peak March)	48,180 Peak in Nov.	50,000
		Headline mentions	3,863	3,681	1,620	2,000
		Total social shares from media outlets	645,902		2.5k	2.6K
		Positive sentiment	22 %	25 %	24 %	25 %
		Neutral sentiment	56 %	57 %	58 %	58 %
		Negative sentiment	22 %	18 %	18 %	14 %
		Ad value equivalency*	\$104,453,194	\$49,827,027	\$5.2 million	\$5.3 million
EFFECTIVENESS MEASURES	7	Views on NEW YouTube videos (FY 20/21)	NA	NA	63,907	75,000
	7	YouTube Views**	205,962	193,788	166,712	225,000
	7	YouTube Views Overall ***	424,000	1,420,552	1,591,995	1,750,000
	7	YouTube Subscribers	2,590	3,328	3,932	4,500
	7	*The National Community Survey™ (The NCS™): Percent of residents who rate the overall usefulness of the City's website as excellent or good	70%	72%	61%	Same
	7	*NCS™: Percent of residents who rate City's use of social media (e.g., Facebook, Twitter, Instagram) as Excellent or Good	62%	62%	65%	Same
	7	*NCS™: Percent of residents who rate the availability of information about City programs and Services as Excellent or Good	65%	60%	56%	Same



	7	*NCS™: Percent of residents who rate the quality of video programming (e.g., City's TV channel, web streaming, YouTube) as Excellent or Good	55%	60%	59%	Same
	7	*NCS™: Percent of Residents Rating Public Information as Excellent or Good	63% ↔	72% ↔	63% ↔	Same
	7	*NCS™: Overall image or reputation of Port St. Lucie	64%	66%	73% ↔	Increase
	7	*NCS™: Informing residents about issues facing the community	N/A	N/A	59% ↔	Increase
	7	*NCS™: Making all residents feel welcome	N/A	N/A	70%	Increase
	7	*NCS™: Valuing/respecting residents from diverse backgrounds	N/A	N/A	72% ↔	Increase
	7	*NCS™: Percent of Residents who watched a local public meeting	40% ↑	33%	38% ↑	Increase

Note: Result totals are from 10/1/20 – 9/30/2021

* How much editorial coverage would cost if it were placed as an ad.

**New videos posted 10/1/20-9/30/21

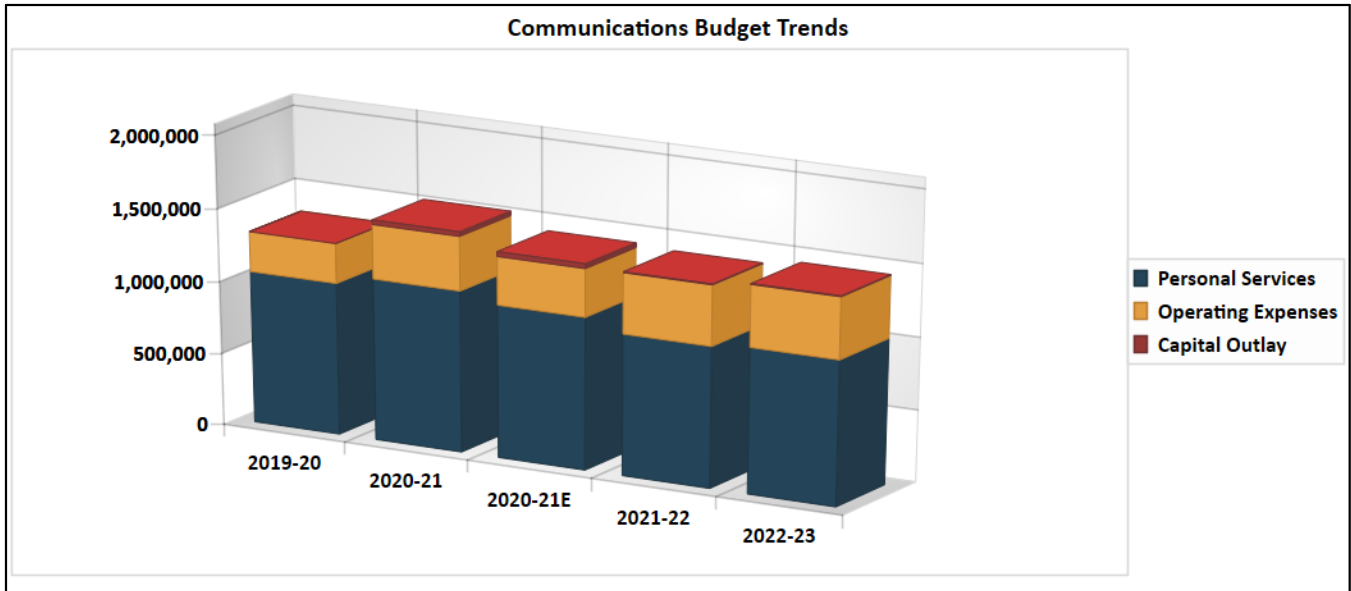
*** Total views of ALL videos we've ever posted.

*NCS - Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie through 2021. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



**CITY OF PORT ST. LUCIE
GENERAL FUND - # 001
COMMUNICATIONS - 001.1311
DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
EXPENDITURE SUMMARY:							
Personal Services	\$ 1,052,269	\$ 1,118,985	\$ 1,058,889	\$ 981,330	\$ (137,655)	(12.30)%	\$ 1,011,678
Operating Expenses	274,484	373,009	332,195	418,221	45,212	12.12 %	426,933
Capital Outlay	-	31,190	32,939	5,450	(25,740)	(82.53)%	5,559
Total	\$ 1,326,753	\$ 1,523,184	\$ 1,424,023	\$1,405,001	\$ (118,183)	(7.76)%	\$ 1,444,170

STAFFING SUMMARY:

Full Time Equivalents	11.00	10.00	10.00	10.00
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CAPITAL OUTLAY: System upgrades required to keep TV20 on the air.

\$5,450



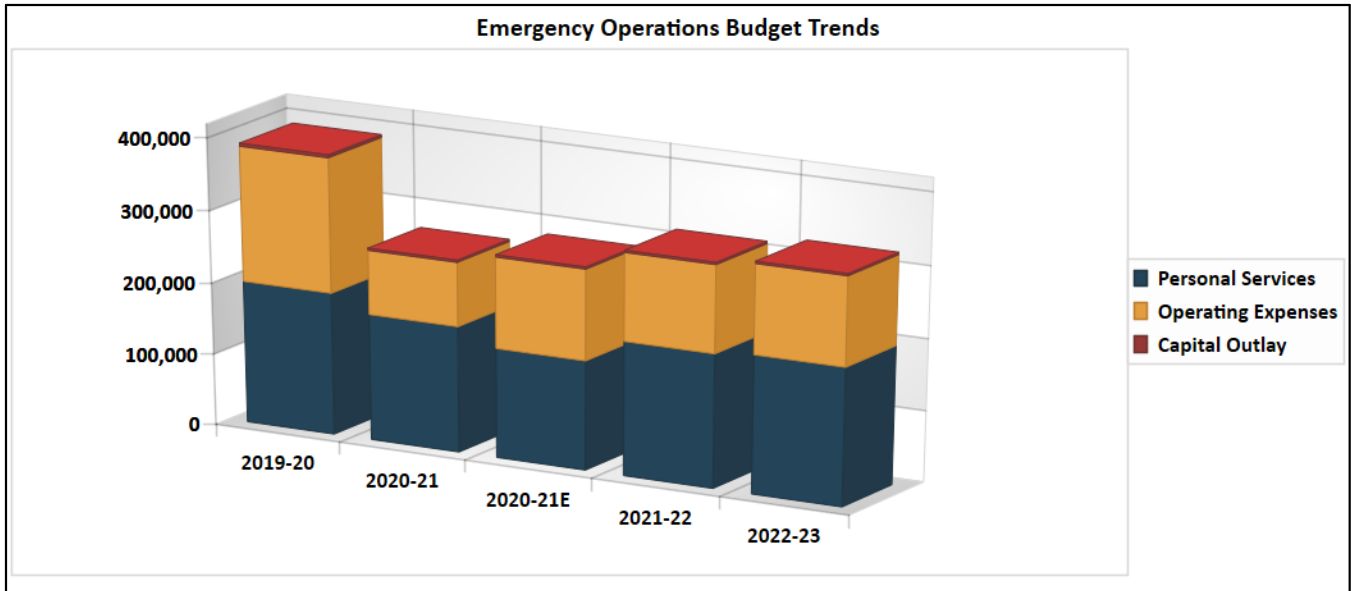
Kristina Ciuperger
Deputy City Manager

Emergency Operations
Administrator

CRS/Emergency
Management
Specialist II



**CITY OF PORT ST. LUCIE
GENERAL FUND - # 001
EMERGENCY OPERATIONS - 001.2500
DEPARTMENTAL BUDGET SUMMARY**

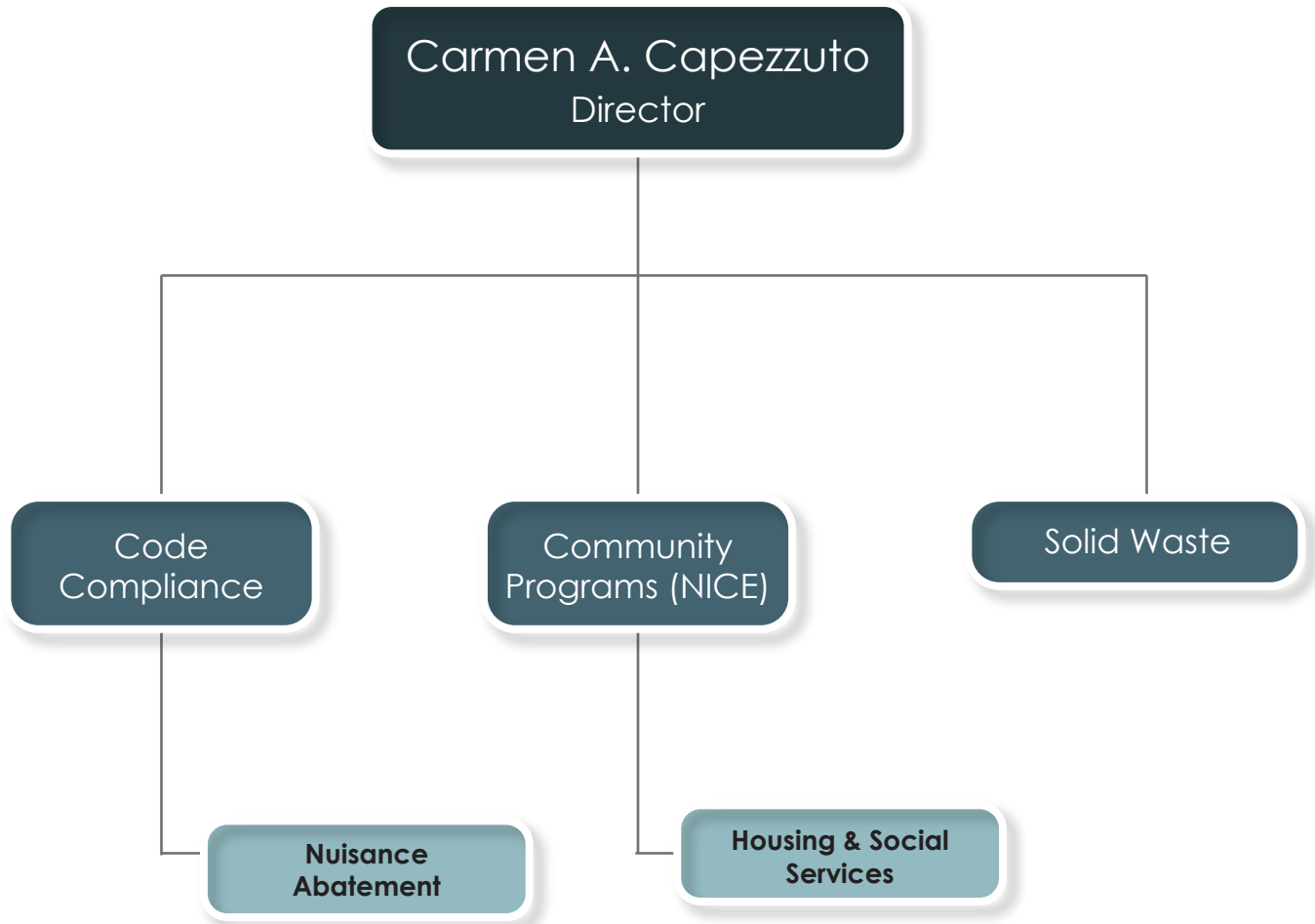


	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
EXPENDITURE SUMMARY:							
Personal Services	\$ 198,828	\$ 176,535	\$ 153,531	\$ 188,009	\$ 11,474	6.50 %	\$ 194,224
Operating Expenses	186,631	89,115	126,634	122,184	33,069	37.11 %	124,645
Capital Outlay	4,062	3,000	3,000	3,000	-	- %	3,060
Total	\$ 389,521	\$ 268,650	\$ 283,165	\$ 313,193	\$ 44,543	16.58 %	\$ 321,929

STAFFING SUMMARY:

Full Time Equivalents	2.00	2.00	2.00	2.00
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CAPITAL OUTLAY: N/A





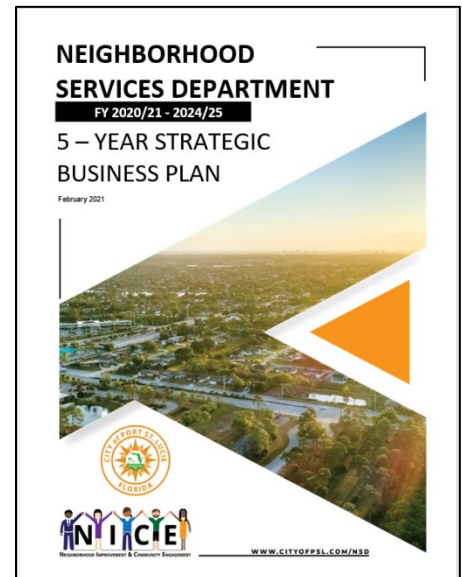
NEIGHBORHOOD SERVICES DEPARTMENT

Fund ##001-1312, 2135, 2900, 2910, 3900, #114-5500, #116-5500, #118-5900, #119-5500 (SHIP) & #127-152000

FY 2021/22 BUSINESS PLAN: OVERVIEW

The Neighborhood Services Department (NSD) is focused on improving neighborhood appearance, sustainability, and vibrancy through citizen education, engagement, and action. The Department accomplishes its mission by coordinating a diverse set of programs across multiple divisions such as: Code Compliance, Solid Waste, Housing Services, City University and the Neighborhood Improvement & Community Engagement program (N.I.C.E.). In short, these functions play critical roles in numerous aspects of Neighborhood Engagement, Preservation and Revitalization.

Neighborhood Services consists of 33 FTEs who are dedicated to achieving the department's mission. Code compliance/nuisance abatement programs uphold city standards by enforcing ordinances and taking corrective actions against serious life safety and blight issues. N.I.C.E. improves cooperation and interaction between community representatives and the City to implement neighborhood improvement projects, programs and initiatives. Housing Services facilitate funding sources for City-wide projects from state and federal agencies to meet the City's Affordable Housing Goals. Additionally, they coordinate with various groups on community service issues, such as safe and adequate housing, financial assistance, etc. City University increases the residents' understanding of City government with informative training from all departments on their primary functions.



FY 2020/21 NEIGHBORHOOD SERVICES DEPARTMENT MAJOR ACCOMPLISHMENTS

The Neighborhood Services Department has developed a Strategic Business Plan in alignment with the City's Strategic Plan. The work of the Neighborhood Services Department advances the City of Port St. Lucie's Strategic goals of a **Safe, Clean and Beautiful City**, contributes to a **High-Performing Government Organization**, and fosters **Vibrant Neighborhoods**, which is now defined as places where all residents feel connected and empowered to make improvements, big and small, in the community that they call home. Specifically, in FY 2020/21, the Department supported advancement of the City's Strategic goals through the work of each of their divisions:

Code Compliance/Nuisance Abatement:

- Continued working to maintain proper service levels while assisting the City's Emergency Management Division with COVID-19 vaccine distributions.
- Collected yard waste and conducted a sweep of the entire City due to eliminate a collection backlog.
- Launched a new and improved in-house Code Compliance software program.
- Developed new procedures due to changes in Florida Legislature in Senate Bill 60 & 90.

Solid Waste Program:

- Hired an additional Code Compliance Specialist to serve as a Solid Waste Inspector for the division.
- Created a line of custom educational materials for city-wide residential distribution designed to promote proper recycling.



- Continued the 'Blue Bin' recycling initiative designed to capture glass and plastic bottles, metal and aluminum cans.
- Partnered with HOAs, promoting proper recycling to their membership.
- Established the month of May city-wide as the Hurricane Preparedness Month.
- Finished 2020 approaching a recycling rate of 70% and working towards the Florida legislative recycling goal of 75% by 2024.
- Partnered with Waste Pro to develop and implement an Automated Garbage Collection pilot program beginning in the Copper Creek Development.

N.I.C.E. Program:

- Completed the neighborhood entry sign project per the City's Strategic Plans.
- Completed the Crosstown Bridge Phase of the Utility Box wrap program.
- Completed Phase 3 and 4 of the Utility Box wrap program and has planned for the implementation of a maintenance plan and a request system to add more wraps on FP&L utility boxes.
- Worked with the grants team and other departments to help leverage funds for neighborhood improvements when possible. Forged partnership to supplement CDBG funds assigned to Parks and Recreation.
- Adopted a new CIP plan to work with Public Works and Parks and Recreation to create more neighborhood open green spaces and pocket parks (#1 interest among neighborhoods surveyed).
- Created a neighborhood recognition program/grant initiative and a neighborhood directory.
- Collaborated with the Public Art Advisory Board on the development of a Public Art Master Plan.
- Collaborated with St. Lucie County on transit improvements and micro-transit planning/launch.
- Developed an interim virtual meeting option for City University and the NICE meetings in response to the COVID-19 pandemic.
- Planned for the expansion of the City University program to offer electives to a wider range of residents.

Housing Services:

- Completed an Inter-Local Agreement with St. Lucie County Human Services to administer \$6M in Emergency Rental Assistance.
- Collaborated with St. Lucie Habitat for Humanity to execute "Emergency Home Repair" for 30 Households.
- Administered \$1.5 million in "Emergency Rental & Mortgage Assistance" to 150 households.
- Distribution of Wi-Fi Hotspots to students who were attending school virtually.
- Completed the construction of 4 new single-family homes for affordable housing with NSP funding.
- Completed CDBG funded projects in the city's 2020 annual action plan as approved by HUD.
- Completed a partnership with Synergy Homes to construct and donate a home to a local Gold Star Family.

FY 2021/22 NEIGHBORHOOD SERVICES DEPARTMENT GOALS & INITIATIVES

In FY 21/22, the Neighborhood Services Department will continue to grow our programs and services while advancing the Strategic Plan through the following strategic goals and projects:

Code Compliance/Nuisance Abatement:

- Ordinance Amendment to move Nuisance Abatement from City Council Meetings to Special Magistrate Hearings.
- Establishment of a Code Compliance Facility.
- Integrate Code Compliance software with 1PSL & CodePix, our photo library.
- Create and implement a plan for the formation of new Code Compliance zones west of I-95.
- Create City-wide educational materials for Code Compliance.



Solid Waste Program:

- Continue promotion of the Recycle Right initiative
- Continue the goal of working towards the Florida legislative recycling goal of 75% by 2024.
- Work with Waste Pro to add GPS directions to all routed trucks.
- Begin Sidewalk Trashcan Retrofit Pilot Program
- Partner with the Behavioral Insights Team to study how to gather insights from behavioral science in order to provide consultation services that will address issues in resident's behavior as it relates to the management of solid waste collection throughout the City.
- Introduce an 18-month Solid Waste Task Force to create a citizens' committee for the purpose of reviewing the current solid waste program and performance while analyzing proposed short-term and long-term program modifications to improve the reliability of service.

N.I.C.E. Program:

- Develop plans for the 2 new CIP green space projects in collaboration with Parks and Recreation (Duck Court Park in Crane Landing neighborhood and O.L. Peacock Sr. Park Lake in Rosser Reserve neighborhood).
- Work on Utility Box Wrap Program to implement utility box wrapping at Winterlakes Park and address privately-owned boxes (FPL) for potential wrapping.
- Work to systematically replace damaged street furniture and working to install between 5-10 new sets of equipment each year.
- Work on the new High-Performance Public Space (HPPS) Team to ensure established Strategic Plan processes are incorporated in NICE project planning and the neighborhoods are reflected in other City HPPS projects.
- Develop a decorative street sign project plan for the next 2 years.
- Implementing a new hybrid meeting format for both virtual and in person meetings to continue to build on the previous year's meeting successes.
- Produce a neighborhood guide to spearhead more neighborhood group creation and build neighborhood relationships.

Housing Services:

- Approval for the following 20/21 CDBG Projects:
 - Grand Drive Sidewalk Improvements
 - Windmill Point Section 41 Culvert Improvements
 - Utility Air Release Valve (Utility) Improvements – bidding complete, will go to Council for contract award in May
 - Microenterprise – Business Accelerator Class
 - Rotary Park Inclusive Playground – Playground Equipment purchase
 - Owner Occupied Repair/Rehabilitation – 5 new files in process \$250,000 and \$40,000 set aside for Water/Sewer Hookup grants
- Revisit the pandemic-postponed Tenant-Based Rental Assistance Program (TBRA) under the HOME Consortium.
- Revisions to amend the City's policies for the development of AHAC & LHAP committees, reports, and plans as a result of the newly passed Florida Senate Omnibus Housing Bill HB 1339.
- Continue distributing community aid through the Emergency Rental Assistance Program.
- Development of a Community Land Trust.
- Create a partnership with GL Homes to construct and donate a home to another local Gold Star Family.



CITY OF PORT ST. LUCIE NEIGHBORHOOD SERVICES DEPARTMENT FY 2021/22 PERFORMANCE MEASURES AND SCORECARD

	City Council Strategic Goal (s)	Key Performance Measures	2016/17 Results	2017/18 Results*	2018/19 Results	2019/20 Results	*2020/21 Results	2021/22 Target
WORKLOAD MEASURES	Vibrant Neighborhoods (Goal 2)	Active Code Cases	7,216	13,482	10,543	10,987	8,746	9,000
	2	Special Magistrate Cases Prepared	1,387	3,511	2,705		1,739	2,500
	2	Proactive Code Cases	4,860	10,705	7,703	8,070	6,564	8,000
EFFICIENCY MEASURES	2	Percentage of Total Cases Brought into Compliance	95.62%	95.63%	94.42%	97.01%	96.33%	97%
	2	Cost per Case	\$167.22	\$126.42	\$167.12		\$240.07	\$160.00
	2	Cost per Inspection	\$42.89	\$32.55	\$34.47		\$53.13	\$38.00
	2	Cost per Capita	\$7.40	\$8.34	\$8.81		\$10.50	\$8.00
EFFECTIVENESS MEASURES	2	CDBG Grant \$ Distributed	\$1,315,237	\$997,295	\$849,260	\$1,133,118	\$1,019,212	\$1,302,067
		CDBG-CV (Emergency Funds due to COVID-19)					\$1,143,530	\$249,045
	2	NSP 1 & NSP 3 Program Grant \$ Distributed	\$7,051	\$13,376	\$1,076	\$469,971	\$696,133	\$700,000
	2	SHIP Program Grant \$ Distributed	\$1,028,730	\$780,016	\$1,100,811	\$745,456	\$436,668	\$1,594,193
		FHC-CRF (Emergency Funds due to COVID-19)					\$976,928	Closed Out
	2	Emergency Rental Assistance (ERA) from the ARP Act	N/A	N/A	N/A	N/A	\$2,500,000	\$3,500,000
	2	Residential Recycling	59%	TBD	65%	58%	65%	69%



	2	National Community Survey™ (NCS™): Percent of residents rating quality of life in their neighborhood positively	N/A	84% ↔	84% ↔	82% ↓	86% ↔	86%
	2	NCS™: Percent of residents rating affordable quality housing options positively	N/A	47% ↔	59% ↑	49% ↓	44% ↔	47%
	2	NCS™: Percent of residents rating neighborliness positively	N/A	55% ↔	57% ↔	57% ↔	54% ↔	57%
	1	NCS™: Percent of residents rating garbage collection positively	N/A	80% ↔	80% ↔	77% ↔	82% ↔	85%
	1	NCS™: Percent of residents rating recycling positively	N/A	80% ↔	83% ↔	84% ↔	82% ↔	84%
	1	NCS™: Percent of residents rating yard waste pick-up positively	N/A	69% ↔	77% ↔	74% ↔	76% ↔	79%
	1	NCS™: Percent of residents rating code enforcement positively	N/A	45% ↔	46% ↔	53% ↔	58% ↔	61%

* Due to the effects of the COVID-19 situation and an impending economic downturn our 20'-21' target numbers may be negatively impacted.

**Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie through 2020. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower

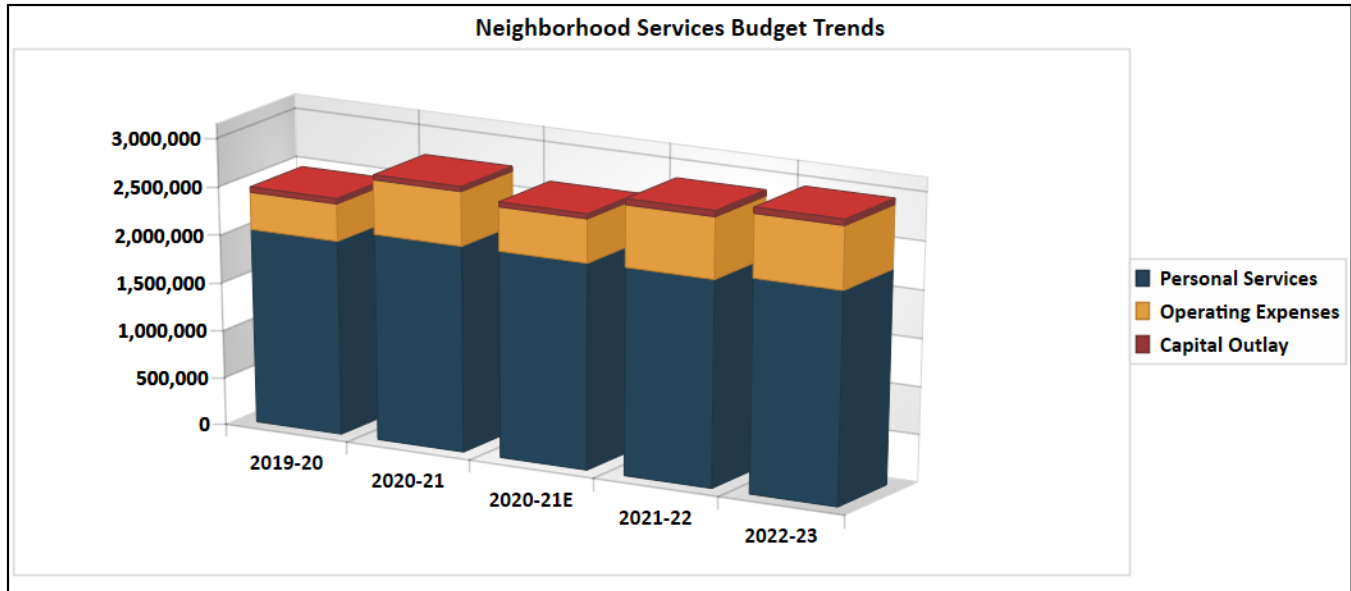


CITY OF PORT ST. LUCIE FY 2021-22 ADOPTED BUDGET

GENERAL FUND - # 001

NEIGHBORHOOD SERVICES - 001.1312, 2135, 2900, 2910

DEPARTMENTAL BUDGET SUMMARY

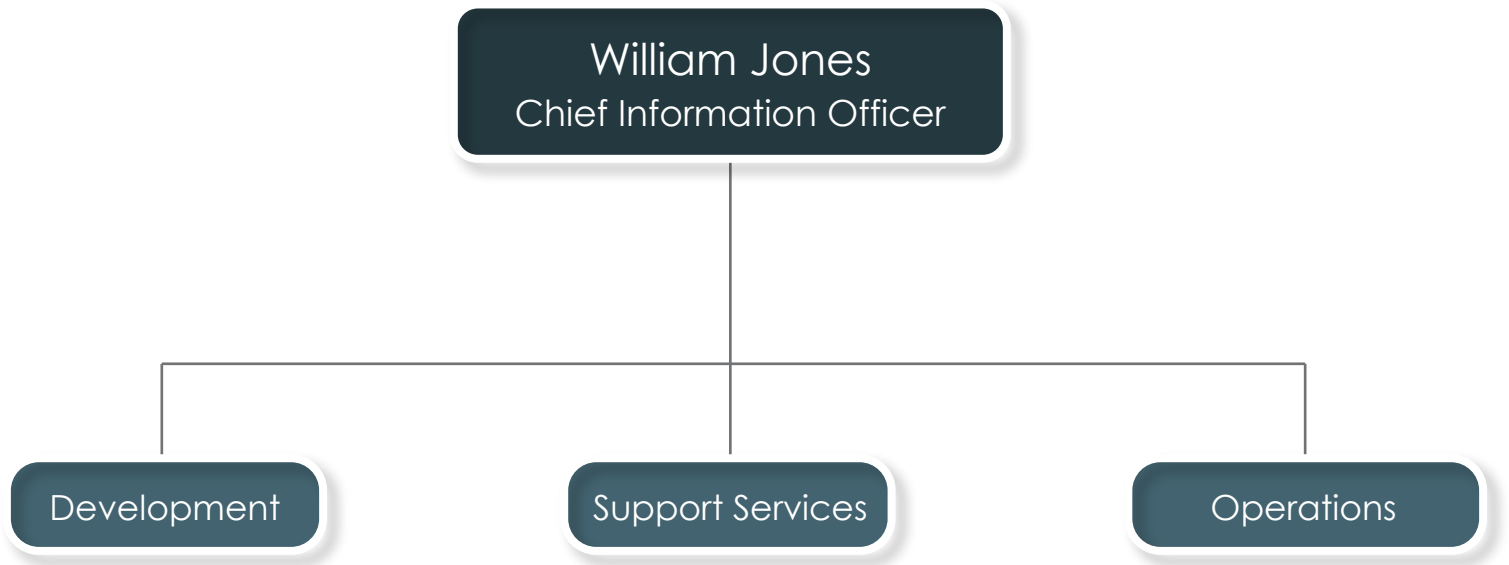


	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
EXPENDITURE SUMMARY:							
Personal Services	\$ 2,033,460	\$ 2,158,318	\$ 2,162,519	\$2,175,042	\$ 16,724	0.77 %	\$ 2,243,958
Operating Expenses	385,458	560,746	453,788	636,950	76,204	13.59 %	655,625
Capital Outlay	54,171	50,000	50,000	62,000	12,000	24.00 %	63,240
Total	\$ 2,473,089	\$ 2,769,064	\$ 2,666,307	\$2,873,992	\$ 104,928	3.79 %	\$ 2,962,823

STAFFING SUMMARY:

Full Time Equivalents	25.70	27.83	27.83	28.06
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CAPITAL OUTLAY: Replacing two aging vehicles - \$26,000 each.	\$52,000
Purchasing office furniture/equipment for new office space on Blevedere	10,000
Total	\$62,000





INFORMATION TECHNOLOGY DEPARTMENT

Fund #001-1320

FY 2021/22 BUSINESS PLAN: OVERVIEW

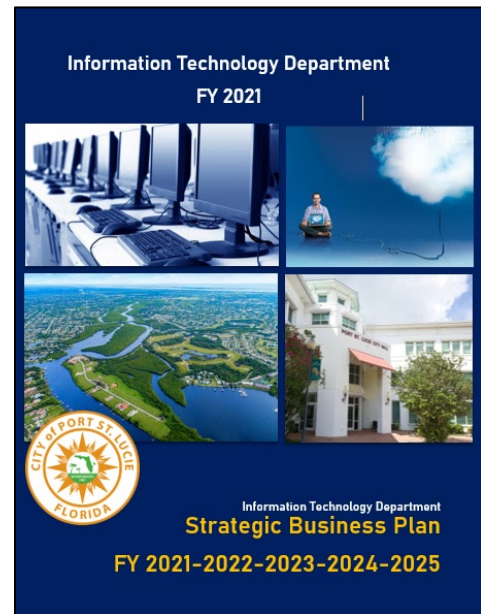
Overview

The IT Department is committed to customer service, providing quality information technology, a secure network environment, and software development to help and support City departments in achieving their goals.

FY 2020/21 IT DEPARTMENT GOALS, INITIATIVES & MAJOR ACCOMPLISHMENTS

The IT Department has developed a five-year Strategic Business Plan in alignment with the City's Strategic Plan. The work of the Information Technology Department advances the City of Port St. Lucie's Strategic Plan goals of a **High-Quality Infrastructure and Facilities** and contributes to a **High-Performance Government Organization**. Specifically, in FY 2020/-21, the Department accomplished the following:

- Implemented Microsoft Teams Citywide
- Implemented OneDrive
- Produced short topical training videos
- Investigated and procured necessary systems to protect Organization for future attacks
- Increased Cybersecurity training of IT staff
- Developed Management Directed Policy requiring technology related purchase approval by IT
- Implemented/Enforced Cybersecurity training policy
- Expanded Public Wi-Fi in 2 locations (Jessica Clinton Park & Whispering Pines)
- Continued to identify critical applications and systems suitable for transition to the Cloud.
- Deployed Code Compliance system in-house application (Sphinx)
- Launched an Enterprise Asset Management System for Public Works, provide integration with 1PSL (QAlert)(underway)
- Launched of a Planning and Zoning electronic submittal program (Project Fusion phase 2)
- DAR Mobile Application in testing
- Streamline Business Tax Online Renewals
- PD Forensic Request Management application launched (CHAOS)
- City Owned Property Application Launched – Internal application to track and manage properties.



FY 2021/22 INFORMATION TECHNOLOGY GOALS, INITIATIVES & PROJECTS

In FY21-22, the Information Technology Department will continue to advance the Strategic Plan through the following goals, initiatives, and projects:

- Support and manage Key-Card (FOB) Access Control System
- Support Endpoint security controls (Virus/Malware)
- Upgrade Network Infrastructure



- Complete field audits of security controls (physical and logical)
- Complete Fiber Infrastructure/Wi-Fi Master Plan
- Migrate Police Email to Secure Cloud
- Create Technology Advisory Group
- Consolidate technology budget for workstation replacements
- Continue to leverage key partners and resources for security improvement
- Increase Cybersecurity Training for IT staff
- Develop Security System replacement schedule
- Develop mobile device replacement schedule
- Consolidate technology budget for mobile device hardware
- Expand Public Wi-Fi
- Consolidate Enterprise Systems management to maintain software patches and upgrades
- Identify strategic data to be used for informational dashboards
- Research emerging technologies that could improve collaboration
- Provide Kronos timekeeper training
- Provide Kronos supervisor training
- Integrate 1PSL with Code Compliance Application
- Streamline Utilities Customer Service Online for Remote
- Port FUSION to the Cloud
- Parks Ultimate Management Application (PUMA) - Intended to manage monthly inspections, daily log books, park & amenity statuses, and access to the public for searching.
- PayPoint – Consolidated Financial system for in-house applications



CITY OF PORT ST. LUCIE INFORMATION TECHNOLOGY DEPARTMENT FY 2021/22 PERFORMANCE MEASURES AND SCORECARD

	City Council Strategic Goal (s)	Key Performance Measures	2017/18 Results	2018/19 Results	2019/20 Results	2020/21 Results	2021/22 Target
WORKLOAD MEASURES	High Performing Government Organization (Goal 7)	Number of Support Requests	7500	7534	8067	10,260	12000
	7	Number of supported Systems (i.e., Devices)	1600	1814	1964	2238	1600
	7	Applications /Software Programs Supported	139	144	148	204	235
EFFECIENCY MEASURES	7	Business Enablement	89%	89%	89%	93%	>90%
	7	IT Communications	88%	88%	91%	93%	>90%
	7	IT Services	90%	90%	92%	94%	>90%
	7	Applications Suite	91%	91%	89%	93%	>90%
	7	Service Request Time to Complete	.8 hour	.79 hour	.82	0.92	< 1 Hour
EFFECTIVENESS MEASURES	7	Service Request Sat- isfaction	99.8%	100%	100%	100% Workorder	>90%
	7	Cyber Security Failure Rate	1.8%	4.74%	2.53%	8.00%	<5%
	7	The National Employee Survey™ (NES™): Percentage of respondents rating IT Services overall as excellent or good, strongly or somewhat agree	N/A	N/A	85% ↑	87%↑	Increase

*Percent approval rating from the annual National Employee Survey™ for Port St Lucie. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower

Number of Support Requests: Service requests received through the Help Desk/Service Desk.

Number of supported Systems: This includes desktops, laptops, tablets, and smartphones.

Applications Supported: This includes both purchased and custom-built in-house applications.

Business Enablement: Includes the ability of the IT group to provide Innovation, IT agility, and technology enablement to complete their functions.

IT Communications: Rates the IT department's ability to provide training, receive feedback, and overall professionalism.

IT Services: Evaluates IT's ability to provide functional devices, Service desk effectiveness and timeliness, network stability, and policies.

Applications Suite: The ability of the IT department to provide the necessary applications (both sourced and created) to enable City staff to achieve their goals.

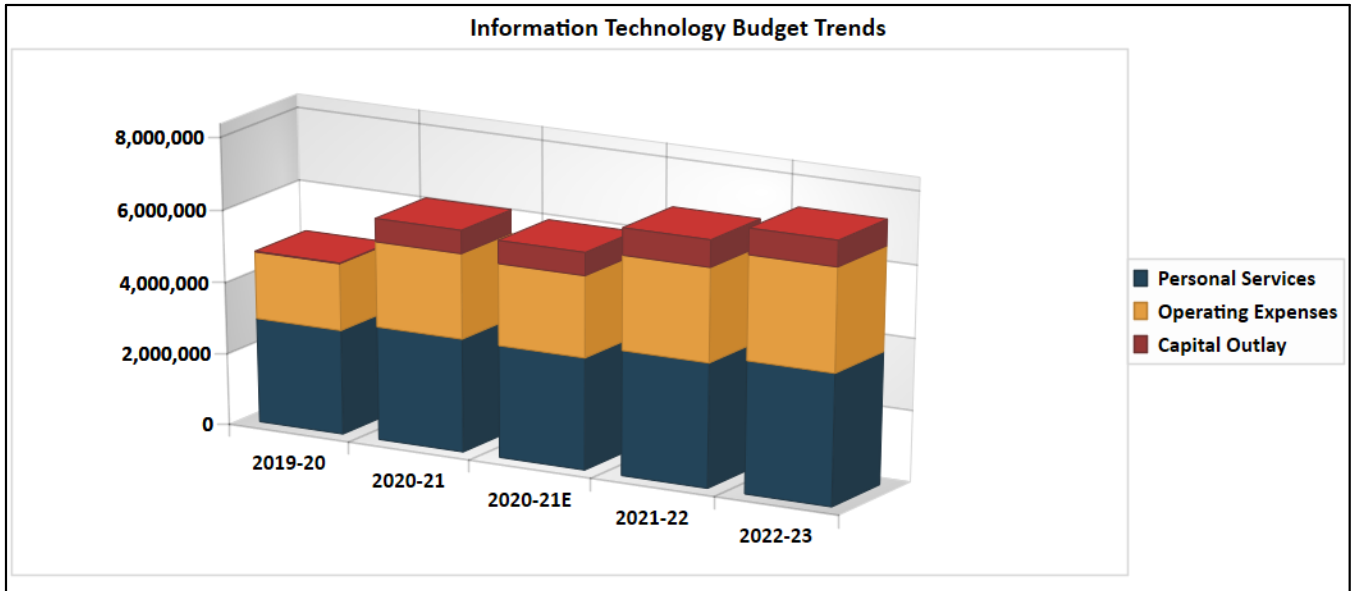
Service Request Time to complete: Average time to complete a service request received through the helpdesk (Service Desk).

Service Request Satisfaction: Average survey rating received after request completion.

Cyber Security Failure Rate: This is the end user failure rate to periodic tests throughout the organization.



**CITY OF PORT ST. LUCIE
GENERAL FUND - # 001
INFORMATION TECHNOLOGY - 001.1320
DEPARTMENTAL BUDGET SUMMARY**

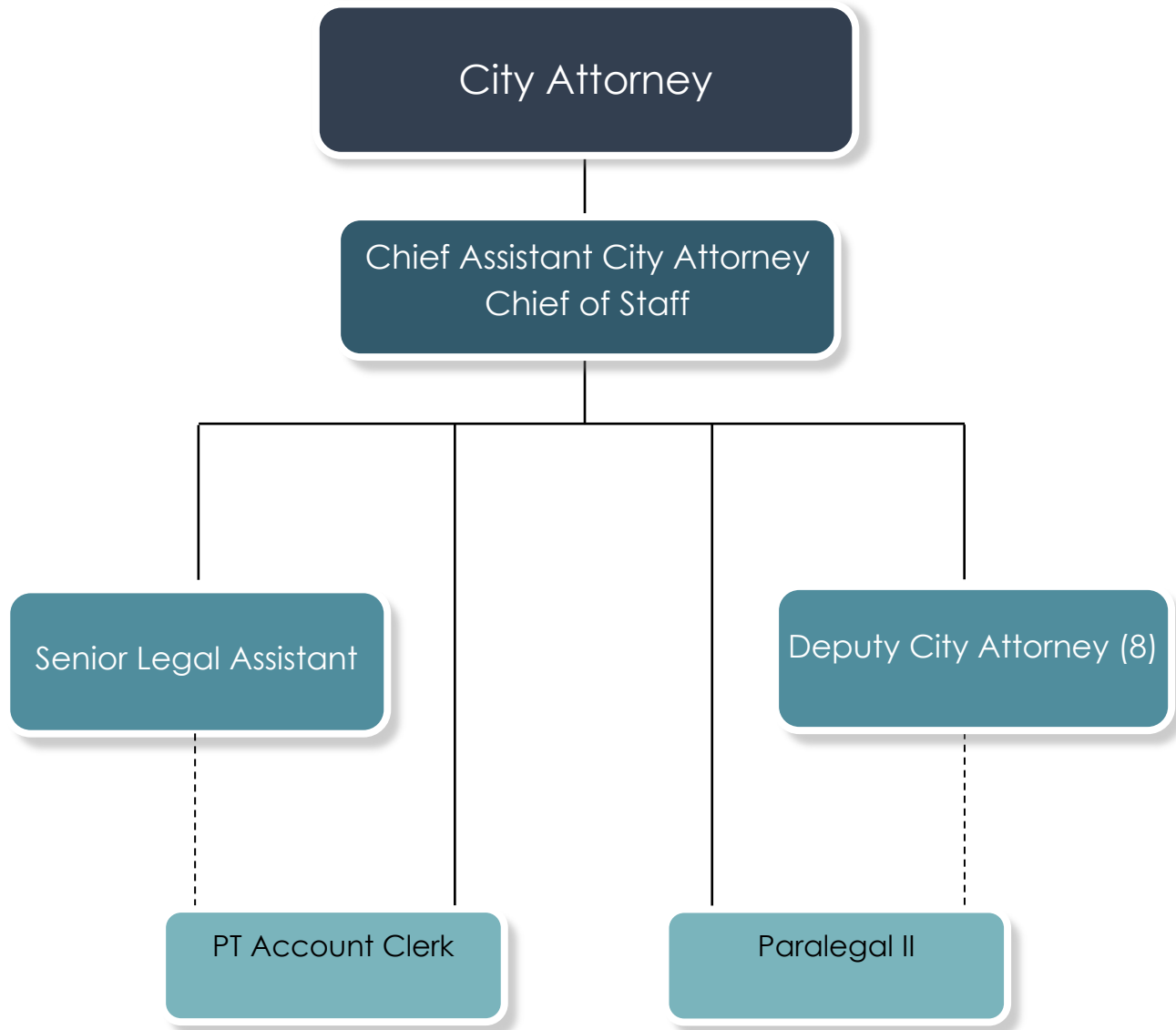


	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
EXPENDITURE SUMMARY:							
Personal Services	\$ 2,927,206	\$ 3,174,990	\$ 3,143,826	\$3,499,257	\$ 324,267	10.21 %	\$ 3,710,048
Operating Expenses	1,858,795	2,361,559	2,264,976	2,612,447	250,888	10.62 %	2,888,491
Capital Outlay	16,670	640,284	635,284	747,000	106,716	16.67 %	719,100
Total	\$ 4,802,671	\$ 6,176,833	\$ 6,044,086	\$6,858,704	\$ 681,871	11.04 %	\$ 7,317,639

STAFFING SUMMARY:

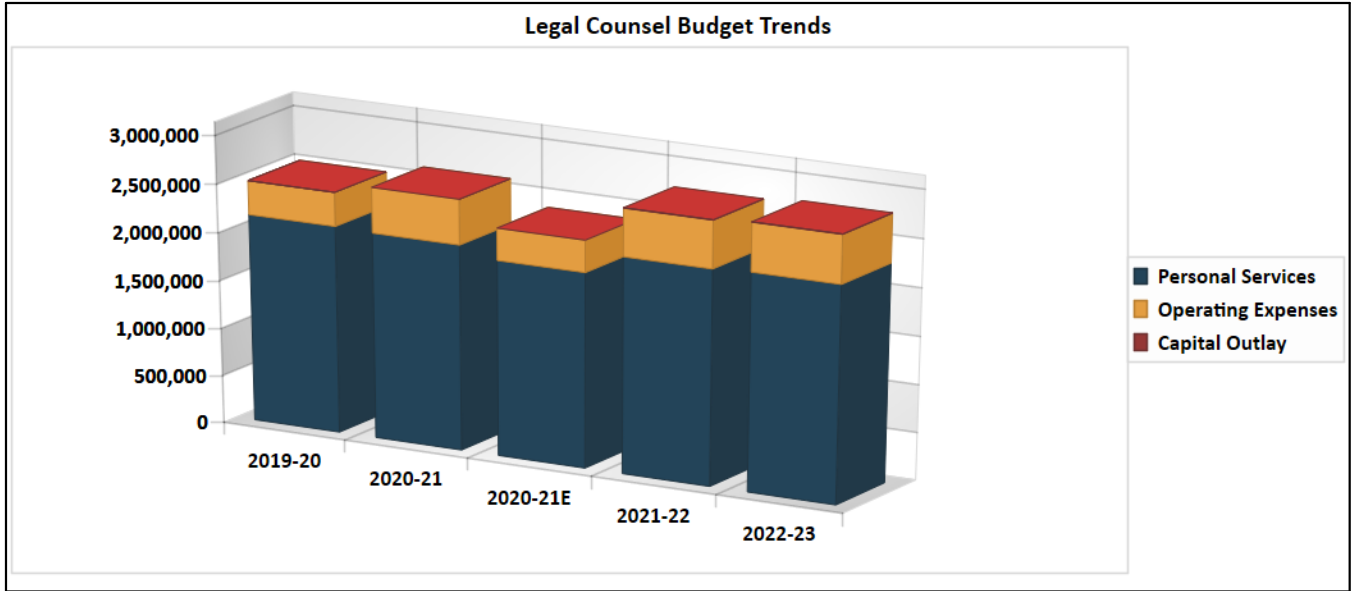
Full Time Equivalents	29.00	30.00	30.00	32.00
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CAPITAL OUTLAY: Replacment of IT-01 2012 Escape with Ford F-150 4wd	\$ 42,000
Edge Network Device Replacement - \$50K VPN Upgrade teleworkers , \$61K building security, \$25K WiFi expansion, etc.	200,000
Access control upgrade.	37,000
Phone Handset Replacement.	25,000
Replacement Cable Tester.	25,000
Backup System Replacement.	268,000
Firewall Replacements.	150,000
Total	<u>\$747,000</u>





**CITY OF PORT ST. LUCIE
GENERAL FUND - # 001
LEGAL COUNSEL - 001.1400
DEPARTMENTAL BUDGET SUMMARY**

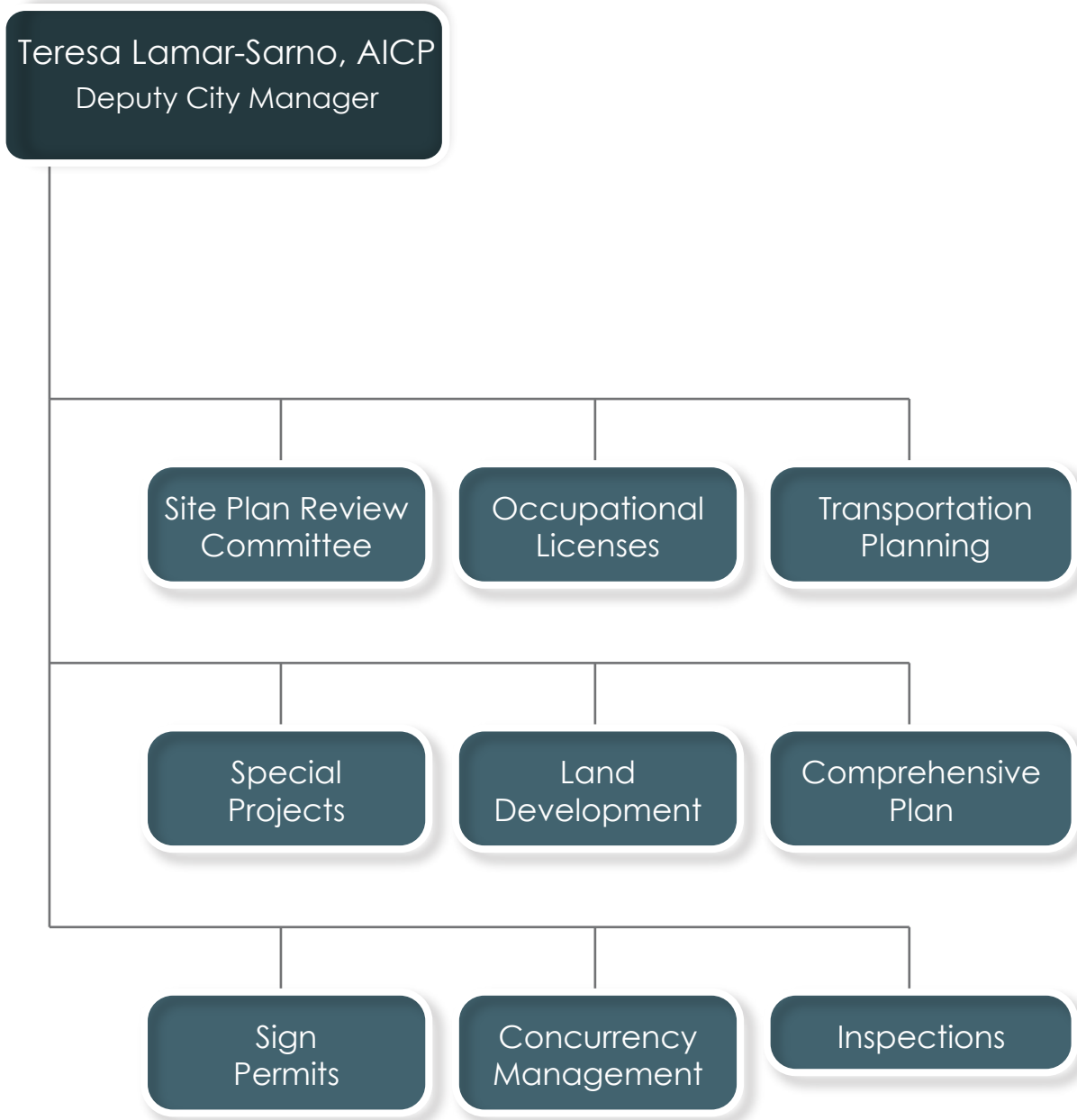


	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
EXPENDITURE SUMMARY:							
Personal Services	\$ 2,162,143	\$ 2,146,657	\$ 2,042,018	\$2,257,895	\$ 111,238	5.18 %	\$ 2,280,474
Operating Expenses	350,646	469,219	331,645	494,923	25,704	5.48 %	504,922
Capital Outlay	-	-	-	4,000	4,000	- %	4,080
Total	\$ 2,512,789	\$ 2,615,876	\$ 2,373,663	\$2,756,818	\$ 140,942	5.39 %	\$ 2,789,476

STAFFING SUMMARY:

Full Time Equivalents	16.00	16.00	16.00	16.50
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CAPITAL OUTLAY: Computer and office furniture/equipment for new employee \$4,000





PLANNING & ZONING DEPARTMENT

Fund #001-1500

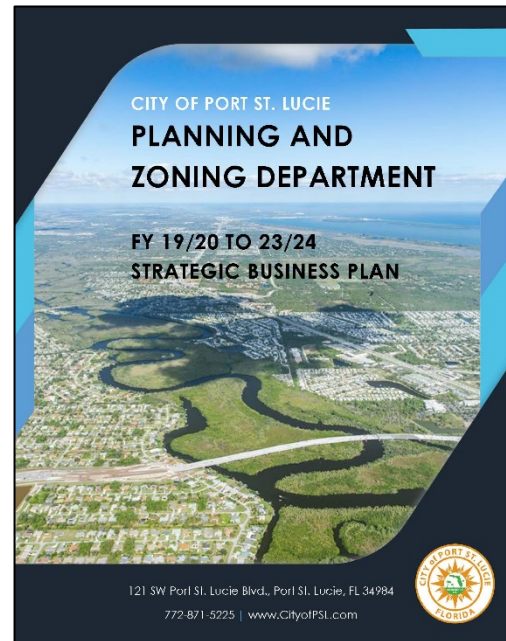
FY 2021/22 BUSINESS PLAN: OVERVIEW

Overview

The mission of the Planning & Zoning Department is to work toward shaping the future built environment to ensure it contributes to a prosperous, sustainable and beautiful City for all people. The values of the Planning and Zoning Department are centered on a high ethical standard, accountability, customer service and educating both the public and applicants on the City's codes and development standards to achieve a high quality of life for the citizens of the City of Port St. Lucie.

FY 2020/21 Planning Department Goals, Initiatives & Accomplishments

The Planning & Zoning Department has developed a five-year Strategic Business Plan in alignment with the City's Strategic Plan. The work of the Planning & Zoning Department advances the City of Port St. Lucie's Strategic Plan goals of a **Safe, Clean and Beautiful City**, fosters **Vibrant Neighborhoods**, supports a **Diverse Economy and Employment Opportunities**, contributes to providing cultural elements of the **Culture, Nature and Fun Activities** strategic goal, ensures **High Quality Infrastructure and Facilities** and contributes to a **High-Performing Government Organization**.



Goals outlined in the Planning & Zoning Department FY 20/21 to FY 24/25 Strategic Business Plan include:

Goal 1: Implement the Southern Grove Master Plan

Initiatives

- Facilitate the Southern Grove Planning Team to strategize and implement the master plan.
- Develop an action plan that provides the details and schedule of implementation for the master plan
- Work interdepartmental to ensure appropriate review and implementation of master plan goals during development application review
- Retain ongoing services with TCRPC to assist with the implementation of the plan and specifically design and aesthetics.
- Build and establish relationships with community organizations to better support the appropriate development of the Southern Grove property.
- Implement the Southern Grove Master Plan.



Goal 2: Contribute to A High Performing Organization By Creating A “Platinum Service” Department
Initiatives

- Identify opportunities to streamline development review process.
- Incorporate best practices in the area of Planning/Development office structure and organization.
- Continue to grow a professional staff by providing various professional development opportunities.
- Continue to enhance the Fusion digital review application.
- Educate the public on planning themes and our services.
- Continue to expand on our “how to” videos
- Educate public and staff on Equity and Diversity Planning

Goal 3: Provide A Clear Plan for Transportation Improvements

Initiatives

- Review and recommend revisions to the Comprehensive Plan and Code which encourage multimodal development or redevelopment; and
- Prepare for long-range mobility solutions by proposing planning studies; and
- Foster an environment of coordination between city departments, towards the common goal of enhanced mobility, by hosting monthly Multimodal Team meetings; and
- Collaborate with outside agencies (such as FDOT and Treasure Coast Connector) to encourage pedestrian safety informational campaigns; and
- Seek out funding sources, such as grants, to implement action plan projects; and
- Measure the impacts of multimodal improvement through infrastructure improvements and citizen input.

Goal 4: Public Art

Initiatives

- Collaborate with St. Lucie County on implementing public art at bus shelters.
- Develop a Public Art Master Plan to guide the public art program of the City.
- Develop an annual work plan, consistent with the adopted Public Art Master Plan and available funding.
- Finalize the “City of all People” Mural at Minsky Gym.

Goal 5: Planning for Equity

Initiatives

- Identify training opportunities and educational opportunities for department staff regarding equity and diversity planning.
- Review as a team the APA Equity Planning Guide and identify areas of improvements and implementation.
- Improve community engagement strategies to promote equitable planning.

In FY 2020/21, the Department advanced the following:

- Adoption of the Southern Grove Master Plan.
- Adoption of the Public Art Master Plan.
- Adoption of Multimodal Plan.
- Participated in various community engagement opportunities.
- Lead the Impact Fee Study Update.
- Lead the Mobility Fees Plan.



FY 2021/22 Planning Department Goals, Initiatives & Projects

In FY 2021/22, the Planning & Zoning Department will continue to implement the Planning & Zoning Department Strategic Business Plan through the following:

- With an approved Southern Grove Master Plan, the Planning and Zoning Department will begin analyzing and working on code revisions to implement the master plan.
- Continue to provide professional development training that align with the City and department's vision.
- Collaborate with IT Department to integrate Project Fusion with the PANDA system.
- Hold a Development Applications 101 Course for the public and development community to attend.
- Implement the Public Art Master Plan and consider any code revision necessary to implement.
- Implement the Multimodal Plan, alongside the Mobility Plan.
- Install a diversity mural at the Minsky Gym.
- Complete the PSL Blvd. South Corridor Study.
- Complete Phase 2 of the Mobility Plan.



CITY OF PORT ST. LUCIE PLANNING & ZONING DEPARTMENT FY 2020/21 PERFORMANCE MEASURES AND SCORECARD							
	City Council Strategic Goal (s)	Key Performance Measures	2017/18 Results	2018/19 Results	2019/20 Results	2020/21 Results	2021/22 Target
WORKLOAD MEASURES	Goal 7, High Performing Government Organization	Number of Zoning Text Amendments reviewed	7	6	3	12	10
	7	Number of DRIs reviewed (including amendments & annual reports)	6	6	9	6	6
	7	Number of site plan applications reviewed	73	48	76	52	50
	7	Number of subdivision plans reviewed	29	34	54	64	50
	7	Number of special exception applications reviewed	13	7	7	10	10
	7	Number of variance applications reviewed	18	11	24	23	25
	7	Number of sign permits reviewed and approved	162	263	373	229	100
	7	Number of zoning compliance reviewed and approved	425	357	308	387	300
	7	Number of rezoning applications reviewed	10	13	14	10	15
	7	Number of comprehensive plan amendments reviewed	8	7	9	10	6
	7	Model Homes	15	5	23	39	25
		Number of community engagement opportunities			3	8	10
	7	*National Community Survey™(NCS): Land use, planning & zoning	41%	41%	47%	44%↔	46%
EFFECTIVENESS MEASURES	7	*NCS™: Quality of new development	53% ↔	60% ↔	63% ↔	63%↔	65%
	7	*NCS™: Well-planned residential growth	N/A	N/A	N/A	55%↔	57%
	7	*NCS™: Well-planned commercial growth	N/A	N/A	N/A	37%↔	57%
	7	Average Rating out of 10 on level of overall professionalism and customer service from our internal and external customers		n/a	0**	9.1%	9.8%
	7	Percentage of staff with advanced professional certification		62%	62%	63%	75%

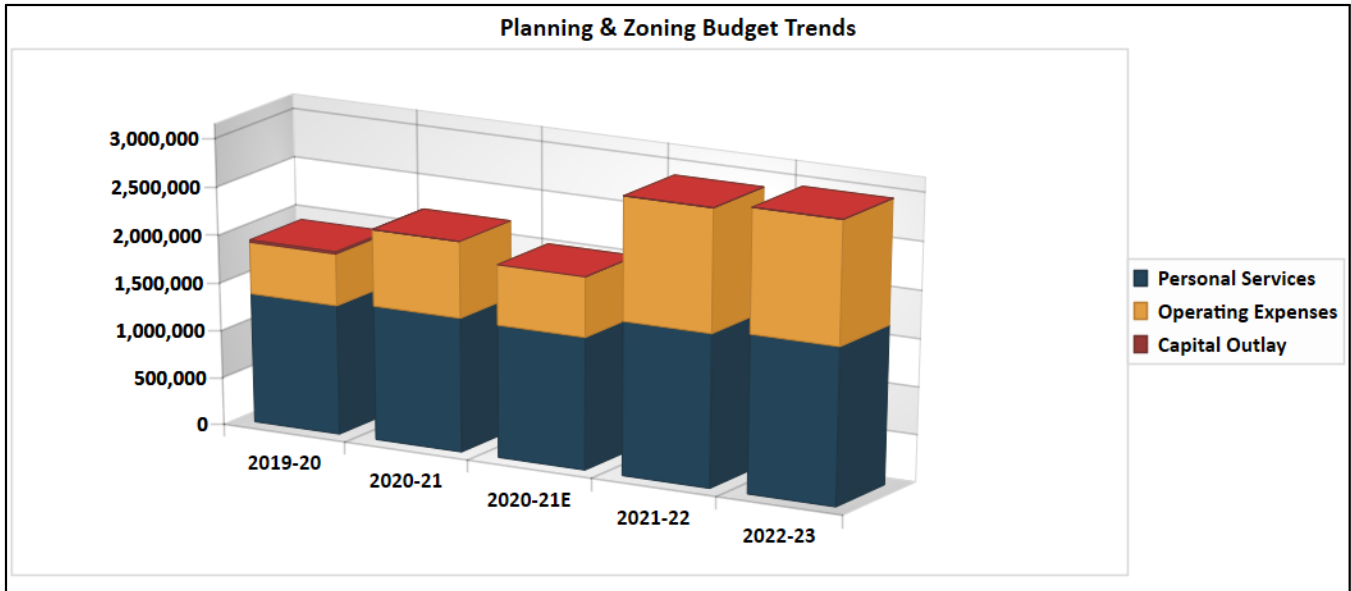
*Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie through 2020. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower

**Did not have an opportunity to survey customers.



**CITY OF PORT ST. LUCIE
GENERAL FUND - # 001
PLANNING & ZONING - 001.1500
DEPARTMENTAL BUDGET SUMMARY**



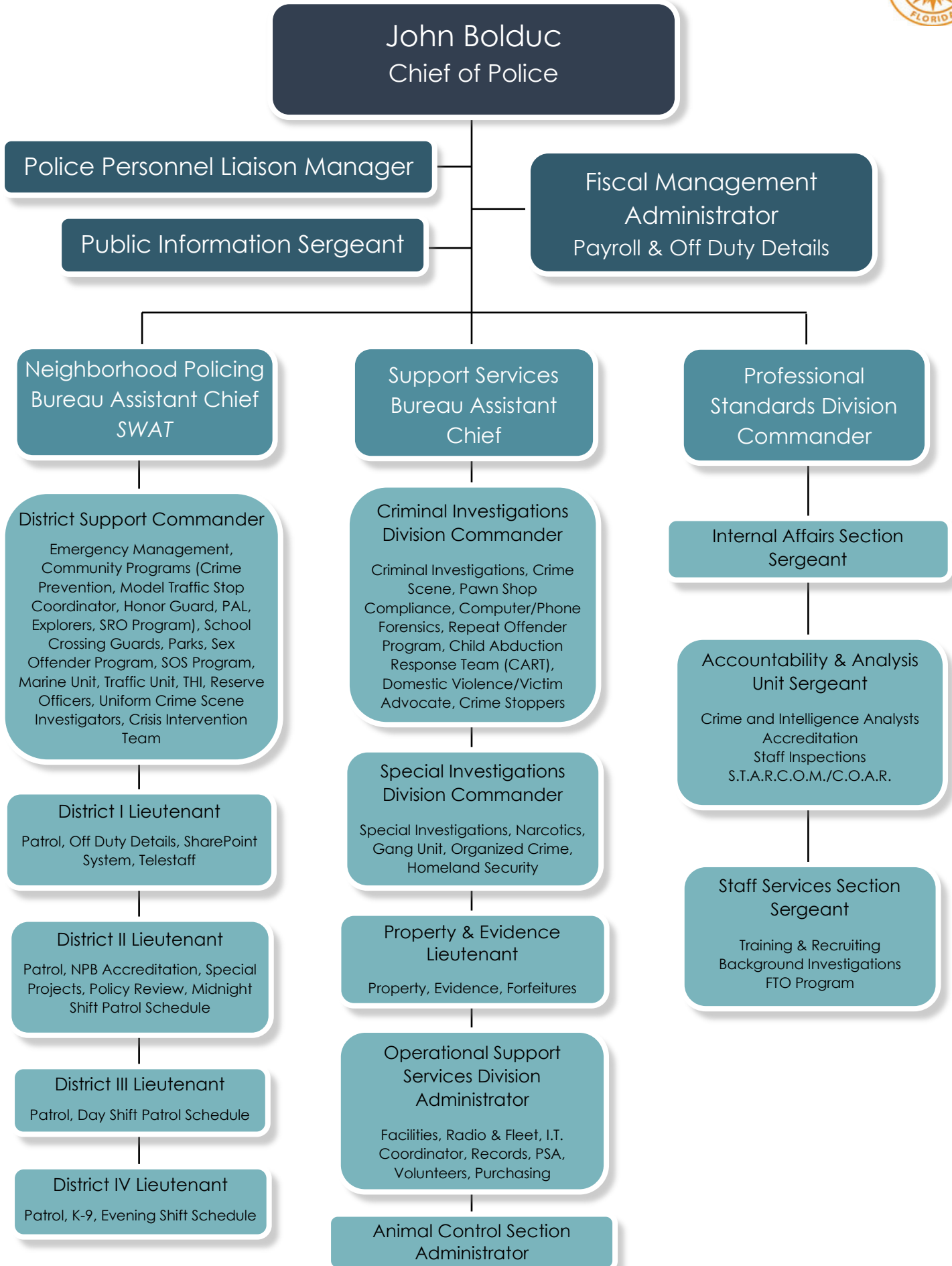
	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
EXPENDITURE SUMMARY:							
Personal Services	\$ 1,362,288	\$ 1,413,888	\$ 1,397,495	\$1,620,757	\$ 206,869	14.63 %	\$ 1,671,284
Operating Expenses	539,710	795,521	626,906	1,283,262	487,741	61.31 %	1,291,296
Capital Outlay	23,667	-	-	2,000	2,000	- %	2,040
Total	\$ 1,925,665	\$ 2,209,409	\$ 2,024,401	\$2,906,019	\$ 696,610	31.53 %	\$ 2,964,620

STAFFING SUMMARY:

Full Time Equivalents	12.80	13.80	13.80	15.80
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CAPITAL OUTLAY: Office Furniture & Equipment for new employees.

\$2,000





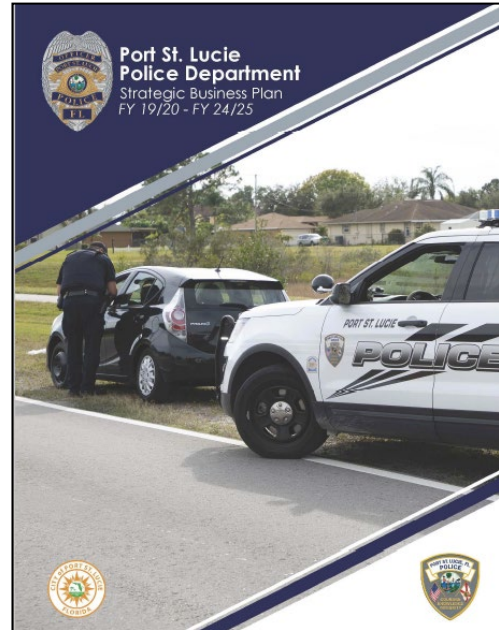
POLICE DEPARTMENT

Fund #001-2105, 2110-2134, 2139 & 6200

FY 2021/22 BUSINESS PLAN: OVERVIEW

Overview

Through **Courage, Knowledge, and Integrity** the Port St. Lucie Police Department is committed to Superior Customer Service and remaining one of America's Safest Cities. The Police Department is committed to protecting and preserving the rights of individuals as granted by the Constitution, focusing on basic essential services with the budgeted number of Police personnel (273 sworn, 64 full-time and 2 part-time civilians, 12 animal control and 63 crossing guards). While the goal is to maintain status as one of Florida's safest cities, key components to achieving this are the prevention of crime and aggressively pursuing those who commit serious offenses. The Police Department believes integrity and professionalism are the foundation for trust in the community. The Police Department is committed to an open and honest relationship with the community. The Police Department is committed to effectively managing its resources for optimal service delivery. The Police Department is committed to participating in programs which incorporate the concept of a shared responsibility with the community in the delivery of police services that impact their neighborhood. The Police Department believes that it achieves its greatest potential through the active participation of its employees in the development and implementation of policies and programs. The Police Department also regularly reviews and evaluates the strategic plan. The organization uses the plan to ensure that the needs of each section/division are in focus and actively monitored. The plan is revised annually to provide a review of accomplishments and provide a five-year horizon for future planning. Properly serving our citizenry, by meeting the challenges of innovation through cost containment, continues to be an agency priority.



In addition, the department's primary focus of proactive policing efforts continues to be reflected in its response to calls for police services and the monitoring of voluminous traffic on the roadways and major thoroughfares. The department continues to monitor overtime costs without jeopardizing the safety of the City's residents and our officers/personnel.

The Police Department will continue to enhance and strengthen its training, technology, cultural diversity, and community partnerships. Citizen input and involvement is critical to the overall success of the organization. We remain steadfast with our citizens and business community to ensure the quality of life in Port St. Lucie is not sacrificed as the result of growth and its associated impact (with a population per the 2020 U.S. Census of 204,851).



FY 2020/21 Police Department Goals, Initiatives & Accomplishments

The Police Department annually updates a five-year Strategic Business Plan in alignment with the City's Strategic Plan. The work of the Police Department advances the City of Port St. Lucie's Strategic Plan goal of a **Safe, Clean and Beautiful City** and **High-Performing Government Organization**. Specifically, in FY 2020/21, the Department accomplished the following:

- Maintained Low Crime Rate - continued to be the safest large city in Florida for populations of cities more than 100,000 and provide for an enhanced quality of life for our citizens. The Crime Rate declined 15.6% from FY 2018/19 and FY 2019/20, achieving this annual strategic plan priority.
- District 5- The Police Department identified the need to implement a new patrol district in order to maintain and/or improve the law enforcement customer service during the currently planned rapid growth and expansion of the western part of the City. Additional objectives include Decreased Response time to emergency calls for service, Increased Accountability, Improved Traffic Enforcement, and ensure optimum uncommitted time to practice community policing and build relationships with the new residents and business owners in newly developed part of the City. The initial analysis assumes 24 patrol police officers, 6 Sergeants, and 1 Lieutenant need to be hired over the next five years to minimally staff a new district. The District will be built by incrementally adding patrol zones to existing districts until span of control and case load necessitate additional supervision and administration positions. Additional support function positions identified at the 2019 Winter Retreat for the Fiscal Year 2019/2020 will be reevaluated on an annual basis. In FY 20-21, the department added four patrol officers, and will continue to be reevaluated to consider whether new resources should be allocated to maintain the current level of service, as well as the enhancement of the new service.
- Improved Traffic Safety in the City through education and enforcement of traffic laws. Partnered with the Communications Department and launched an educational initiative at the Citizens Summit. The department received feedback from residents on traffic safety initiatives. Additionally, the driving simulator was utilized to interact with residents on the topics of speeding and distracted driving. Increased traffic enforcement and public education. The Police Department collaborated with the Multimodal Team to address engineering of roadways to improve safety. The Chief and Traffic Division Commander attended Department of Transportation Vision Zero Workshop in Jacksonville to gather information on improving Traffic Safety. Focused on Traffic Safety Education at the St. Lucie County Safety Festival, which included having citizens utilize the distracted driving simulator. Traffic citations and warning issued increased from 21, 983 in FY 18/19 to 41,098 in FY 19/20.
- Continued to build relationships within the community with the Citizens Police Academy. The Citizens Police Academy is an 8-week program, 2 nights a week with Saturday field trips which provides an overview of the structure and responsibilities of each of the divisions within the department. The Department conducted a Citizens Police Academy in the Spring of 2020 and Police Camp for youth in June of 2020, whereas social distancing practices were in place due to Covid-19.
- Continued to build relationships with youth in the community with the Junior Police Academy. The Junior Police Academy is a 2-week summer camp style program designed to accomplish the same objectives for youth as the Citizens Police Academy does for the parents.
- Maintained accreditation of the Police Department from the Commission on Accreditation for Law Enforcement Agencies (CALEA), joining the 5% of law enforcement agencies throughout the country accredited through CALEA. Maintained accreditation through the Commission for Florida Law Enforcement Accreditation, Inc. A CALEA Mock Assessment was completed the week of April 13, 2020.



During the week of July 20, 2020, the Port St. Lucie Police Department had the CALEA Site Assessment. The report from the assessor was received by our department on October 5, 2020, with positive remarks from the committee. The department received reaccreditation status from CALEA in November 2020. During the most recent 2020 accreditation cycle, the Port St. Lucie Police Department was also awarded for the first time with the designation of “Accredited with Excellence”. In order to achieve “Accreditation with Excellence” the agency must have not only demonstrated their commitment to excellence and professional policing through the assessment process but also meet additional specifications including such things as having no “conditions” placed on the agency during the current or previous assessment, having no “standards issues” or “non-compliance issues” during the accreditation cycle, and meeting compliance with 95% or greater of all applicable other-than-mandatory standards. The Port St Lucie Police Department is the only agency in St. Lucie County accredited through both (national) C.A.L.E.A and (state) C.F.A (Commission for Florida Law Enforcement Accreditation).

- Improved the Animal Control Return to Owner Rate - The Animal Control Return Rate increased from 49.4% in FY 2018/9 to 70.3% in FY 2019/20.

FY 2021/22 Police Department Goals, Initiatives & Projects

In FY 2021/22, the Police Department will continue to grow as a national leader and advance the Strategic Plan through the following:

- **Continue to Implement District 5-** Five officers are planned to be added to the department in FY 2021/22.
- **Traffic, Bicycle & Pedestrian Safety by Utilizing Vision Zero** - The Police Department has identified Vision Zero as the strategy to implement to eliminate all traffic fatalities and severe injuries, while increasing safe, healthy, equitable mobility for all. First implemented in Sweden in the 1990s, Vision Zero has proved successful across Europe — and now it’s gaining momentum in major American cities. Vision Zero has been adopted by the Florida Department of Transportation and has been identified as supporting the Arrive Alive initiative. The department will utilize the National Highway Traffic Safety Administration (NHTSA) Speed Enforcement Program Guidelines as guidance on identifying enforcement thresholds throughout the City of Port St. Lucie. This will allow our agency to follow nationally established mandates to ensure we are utilizing best practices in addressing traffic safety issues.
- Annual update of the department’s five-year Strategic Plan for the department to continue to focus on proactive policing efforts.
- **Community Partnerships** - To establish a positive bond with the members of our community, our law enforcement officers must get involved in community activities and programs that aid the community. The members of the Port St. Lucie Police Department will continue to build trusting relationship with our citizens by positively interactions through community forums, youth scholastics and various other partnerships.
- **Police Training Facility** – The Port St. Lucie Police Department is working in close collaboration with Facilities to establish a practical training facility, which will include offices and a gun range. The department currently is working on construction costs and obtaining a bond to cover said costs.
- **Body Worn Cameras** – The department is establishing general guidelines on Body Worn Cameras (B.W.C.), as well as created a B.W.C. Committee to begin the evaluation and purchasing process regarding start-up costs of implementing cameras within the department. Related to this purchase, new positions will be required for the success of this implementation of the B.W.C. program.



CITY OF PORT ST. LUCIE POLICE DEPARTMENT FY 2021/22 PERFORMANCE MEASURES AND SCORECARD

	City Council Strategic Goal (s)	Key Performance Measures Police Department	2017/18 Results	2018/19 Results	2019/20 Results	2020/21 Results	2021/22 Targets
WORKLOAD MEASURES	Goal 1 Safe, Clean and Beautiful	Calls for Service	129,596	146,498	154,789	151,153	155,000
		Citizen Complaints about Traffic Violations	255	202	332	413	<500
EFFICIENCY MEASURES	Goal 1 Safe, Clean and Beautiful	Response Time Priority 1 Calls	7.74 min	6.56 min	4.87 min	4.62 min	<5 min
		Traffic Citations Issued Per FTE (NPB sworn and civilian traffic investigators)	65.3	118.8	211.8	265.1	>120
EFFECTIVENESS MEASURES	Goal 1 Safe, Clean and Beautiful	Percent Change in Crime Rate (UCR)	-12.7%	-6.9%	-15.6%	>1.75%	>1.75%
		Percent of Part 1 Crimes Cleared (UCR)	45.1%	47.21%	46.2%	>40%	>40%
		Percent change in Partners Against Crime (PAC) Registrants	563% (1729 registrants)	-49.4% (720 registrants)	+58.5% (1,141 registrants)	-5.7% (1,076 registrants)	10%
		Traffic Crashes per 100,000 population (Total)	2613.0	2473.6	1999.4	2308.0	<2,450
		Traffic Fatalities per 100,000 population	5.4	5.7	4.4	5.9	<5.0
		Arrests per Reported Part 1 Index Crimes (UCR)	.27	.25	.23	>.20	>.20
		Animal Control Return Rate	52.8%	49.4%	70.3%	>73.7%	>65%
		NCS™: Percent of residents rating overall feeling of safety positively	83% ↔	79% ↔	79% ↔	82%↔	Increase
		NCS™ : Percent of residents who rate feeling safe in their neighborhood positively	93% ↔	96% ↔	95% ↔	95% ↔	Maintain /Increase
		NCS™: Percent of residents who rate feeling safe in downtown/commercial area positively	86% ↔	91% ↔	89% ↔	90% ↔	Increase
		NCS™: Percent rating police services positively	83% ↔	84% ↔	84% ↔	82%↔	Increase
		NCS™: Percent rating crime prevention positively	72% ↔	74% ↔	82% ↔	81%↔	Increase

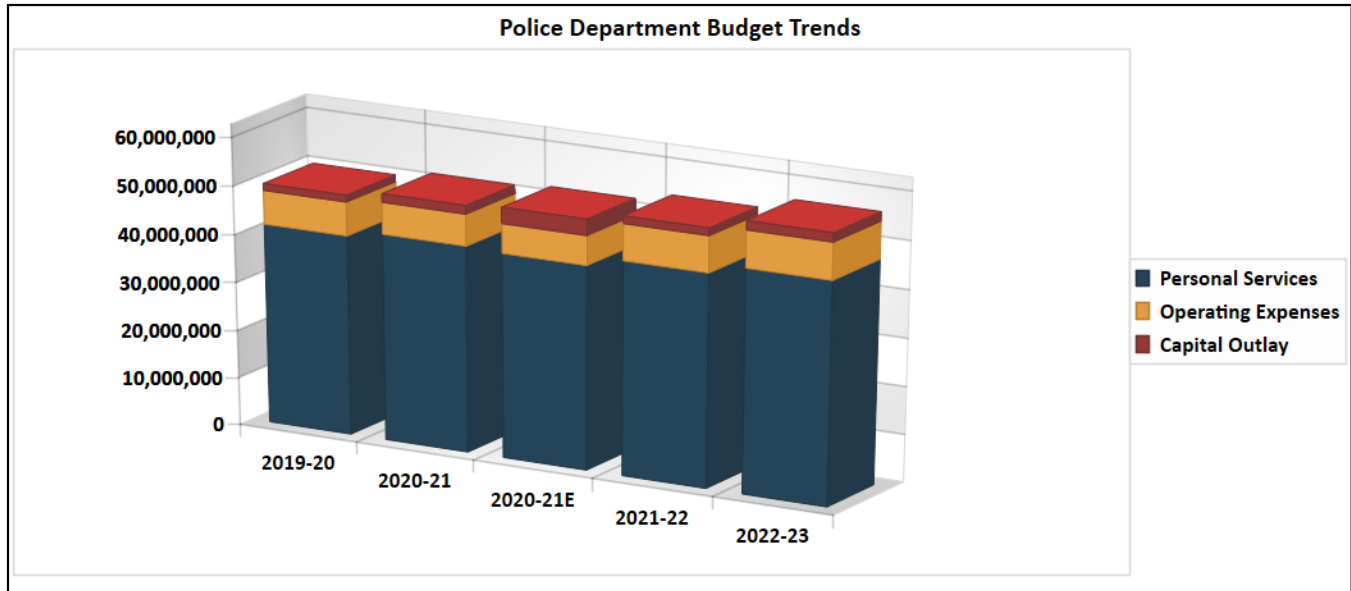
* The above amounts reported in the Uniform Crime Reports (UCR) are tracked on a calendar year basis. Thus, the above UCR-related amounts for FY 21 will not be available until after 12/31/21.

**Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie through 2021. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



CITY OF PORT ST. LUCIE
GENERAL FUND - # 001
POLICE DEPARTMENT - 001.2105-2134, 2139 & 6200
DEPARTMENTAL BUDGET SUMMARY

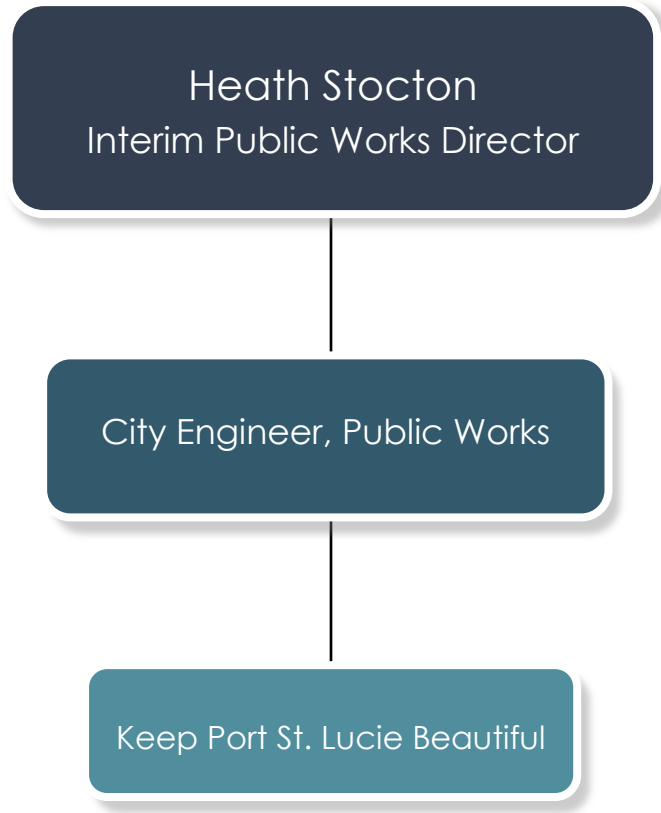


	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
EXPENDITURE SUMMARY:							
Personal Services	\$ 41,649,106	\$ 43,070,972	\$ 42,663,154	\$ 44,715,323	\$ 1,644,351	3.82 %	\$ 46,778,225
Operating Expenses	6,977,913	6,563,371	6,113,323	7,559,593	996,222	15.18 %	7,720,350
Capital Outlay	1,412,112	1,766,916	3,338,880	1,572,610	(194,306)	(11.00)%	1,881,042
Total	\$ 50,039,131	\$ 51,401,259	\$ 52,115,357	\$ 53,847,526	\$ 2,446,267	4.76 %	\$ 56,379,617

STAFFING SUMMARY:

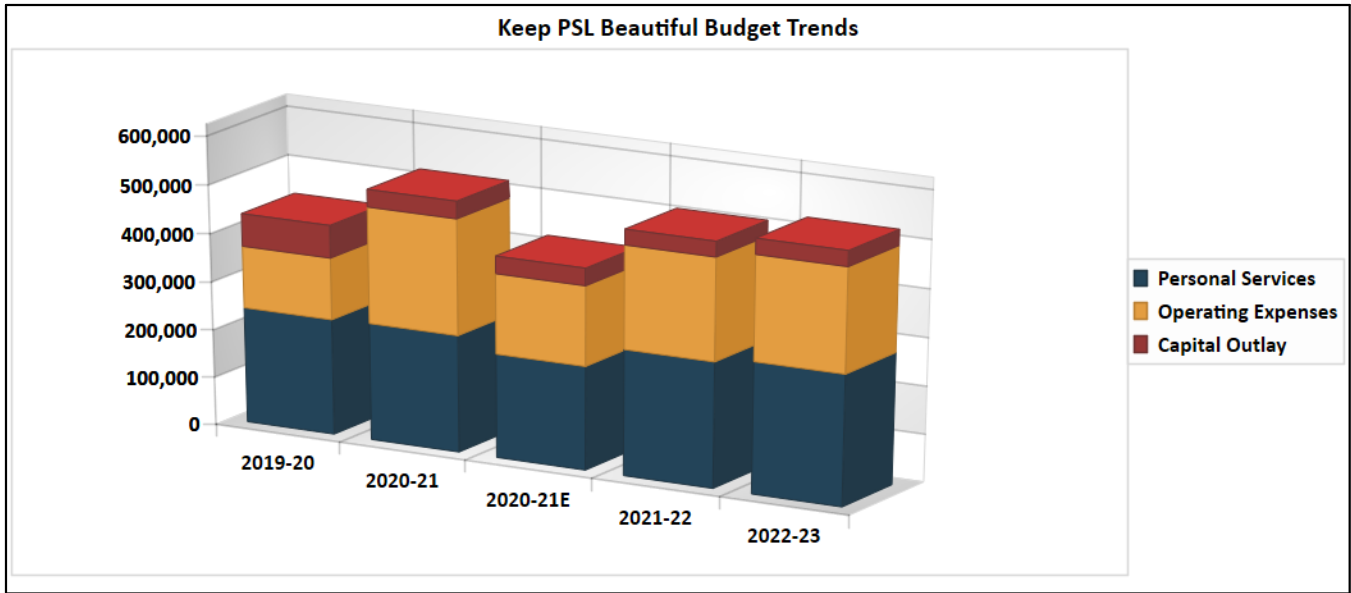
	2019-20	2020-21	2020-21E	2021-22	2022-23
Full Time Equivalents	332.92	346.29	346.29	361.39	

CAPITAL OUTLAY: Evidence conference room modifications.	\$ 25,000
Replace 2 Comm Patrol vehicles w/Chevy Malibu.	44,000
Replace 22 Patrol vehicles: 2022 Ford Interceptor.	1,056,000
Replace 1 Patrol Sgt vehicle: 2022 Ford Interceptor.	47,000
Replace 2 SID vehicles with small SUV.	58,000
Replace 3 CID vehicles with 2022 Chevy Malibu.	66,000
Replace 1 SID vehicle with truck.	28,000
Replace Gym Equipment (obsolete) Phase 2.	20,000
Replace 2 Workstation desk setup systems in Admin.	8,500
Workstations & shelving for Training Section.	8,000
Matrix Surveillance System Covert Unit.	21,500
Forensic hardware for investigative analysis.	15,000
Forensic Blade server to store all forensic cases.	34,000
Falcon SSD/HDD Imager with accessories.	5,000
Arrowhead Capture BT Fuming Chamber.	20,000
SPEX Handscope ALS (2).	16,000
SWAT Night Vision kit (white phosphorus) repl.	48,610
Gator Utility Vehicle (Dist Sppt Special Events).	17,000
Repower NPB Boat (2 Yamaha, controls, gauges, etc).	35,000
Total	\$ 1,572,610





**CITY OF PORT ST. LUCIE
GENERAL FUND - # 001
KEEP PSL BEAUTIFUL - 001.3900
DEPARTMENTAL BUDGET SUMMARY**

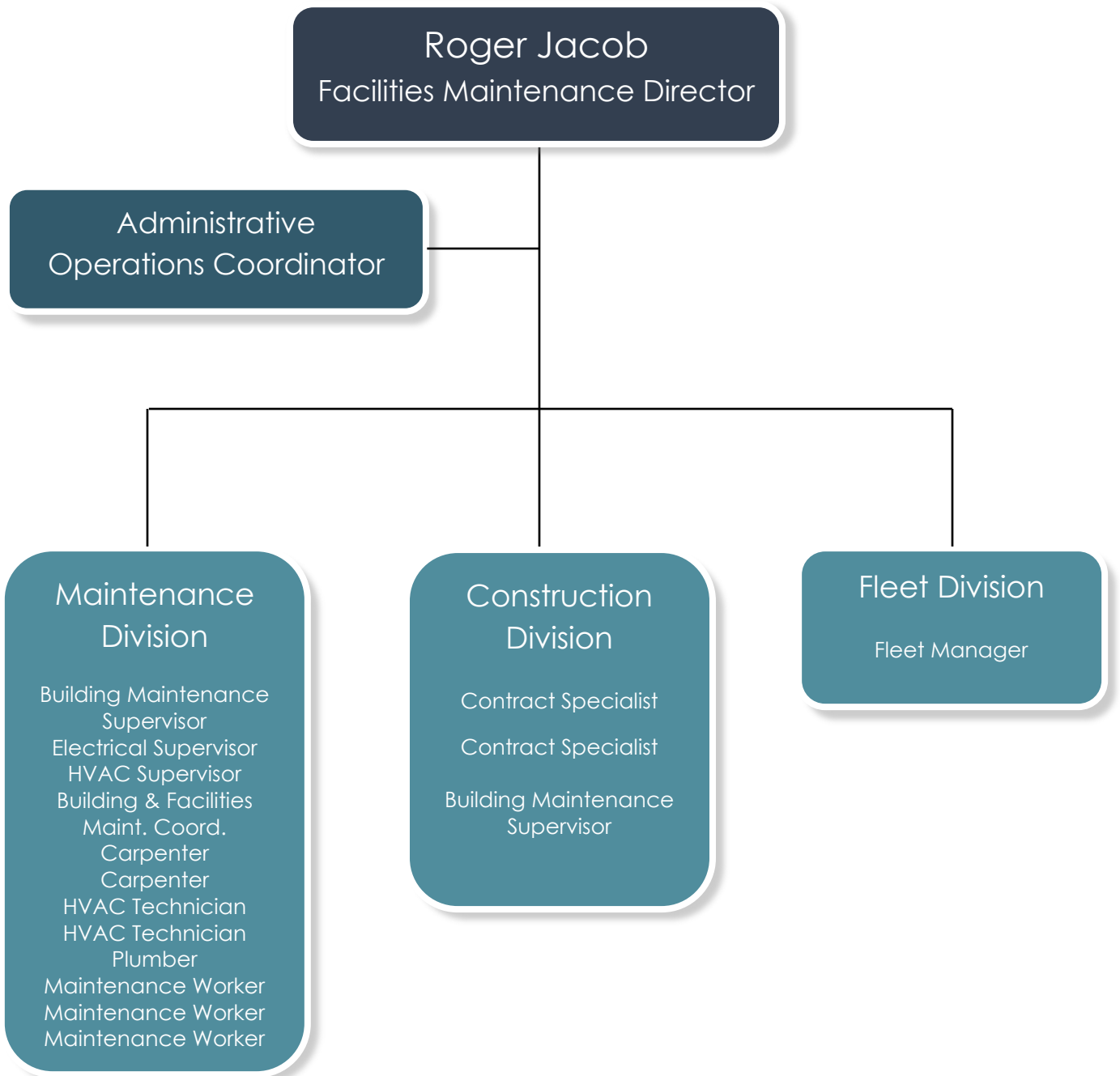


	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
EXPENDITURE SUMMARY:							
Personal Services	\$ 241,082	\$ 244,339	\$ 217,153	\$ 263,442	\$ 19,103	7.82 %	\$ 275,245
Operating Expenses	127,985	240,257	166,156	213,867	(26,390)	(10.98)%	218,153
Capital Outlay	67,257	36,000	36,000	32,000	(4,000)	(11.11)%	32,640
Total	\$ 436,324	\$ 520,596	\$ 419,309	\$ 509,309	\$ (11,287)	(2.17)%	\$ 526,038

STAFFING SUMMARY:

Full Time Equivalents	4.00	4.00	4.00	4.00
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CAPITAL OUTLAY: Replace PW-5549 2006 Ford Escape 4x2 with FORD Escape AWD Hybrid. \$ 32,000





FACILITIES MAINTENANCE DEPARTMENT

Fund #001-4130 & 4135

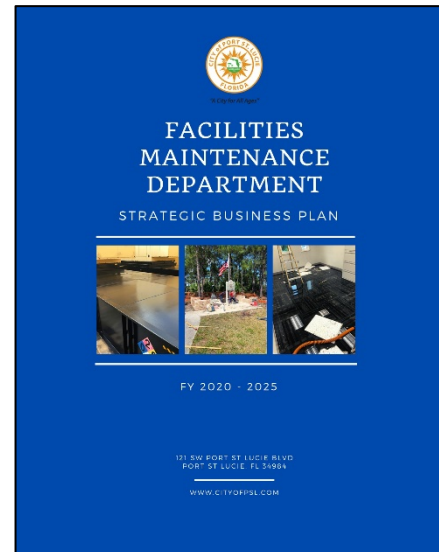
FY 2021/22 BUSINESS PLAN: OVERVIEW

Overview

The Facilities Maintenance Department endeavors to provide “*First Class*” support for all City Departments for Facility and Fleet services. The Department maintains over 125 facilities and addresses routine preventive maintenance and is responsible for facility construction, renovations, and improvements.

Working with other Departments and using a mixture of in-house resources and contract services, a shared service model has been developed that provides a well-balanced and cost-effective approach to our overall service delivery, that ensures all City owned facilities are well maintained and performing to user expectations.

The Fleet Division is responsible for providing management of the maintenance of over 1,000 fleet vehicles including grounds and heavy construction equipment.



FY 2020/21 FACILITIES MAINTENANCE DEPARTMENT GOALS & ACCOMPLISHMENTS

The Facilities Maintenance Department has developed a five-year Strategic Business Plan in alignment with the City’s Strategic Plan. The work of the Facilities Maintenance Department advances the City of Port St. Lucie’s Strategic Plan goals of a Safe, Clean and Beautiful City, ensures High Quality Infrastructure and Facilities, and contributes to a High-Performing Government Organization. Specifically, in FY 2020/21, the Department accomplished the following:

- Continued to endeavor to improve employee satisfaction with facilities maintenance services -- 81% of employees rated Facilities Management Services overall positively and 81% of employees Maintenance and Repair Services positively, higher than national benchmarks according to the National Employee Survey™.
- Upgraded Work Order system for use by City Departments for maintenance service requests.
- Conducted air quality assessments and mold remediation as needed in various City buildings.
- Improved vendor services for management and maintenance of fleet vehicles and heavy equipment.
- Continued to perform the following items associated with COVID 19:
 - Performed preventive sanitizing and disinfecting for confirmed cases
 - Maintain air purifiers at high-risk areas in various City buildings
 - Increased air filter replacement frequency in City buildings
- Performed various facility construction, renovations and improvements including:
 - Electrical improvements, kitchen upgrades and landscape bins at Botanical Gardens
 - Replacement of gutters at City Hall
 - Replacement of metal doors at various facilities
 - Complete interior and exterior renovation of Southport Wastewater Treatment facility office
 - Design and start construction for MFEC Interactive Fountain underground controls relocation
 - Design and start construction for City Hall generator replacement



- Design and start construction for Police Building first floor renovations
- New foundation and installation of City Hall sculpture
- Replacement of Police Building storefront entrance and side door
- Renovations for the new MFEC Sports Hall of Fame
- Sculpture and fountain improvements at City Fountain Center
- Renovation of Parks and Recreation's Belvedere House
- Renovations of new Human Resource offices at City Hall
- Generator fuel tank repairs at various facilities
- Design for replacement of Minsky Gym wall panel.
- Complete piping and valve replacement for Chiller Plant cooling towers
- Several mechanical air handler and condenser unit replacements at various locations

FY 21/22 FACILITIES MAINTENANCE DEPARTMENT GOALS & INITIATIVES

Goal 1: High Quality Infrastructure and Facilities: Provide superior capital projects and maintenance delivery. Facilitate operations that plan, design, and construct safe, clean, and sustainable public facilities. Initiatives include:

- **Maintain Assets:** Maintenance of the City's vital assets, critical to the safety, health, and wellbeing of the City. Provide preventative maintenance and continue to address deferred maintenance.
- **Quality Construction:** Construct quality new infrastructure improvement projects.
- **Sustainability:** Improve energy efficiency of facilities through central HVAC controls and lighting upgrade programs.

Goal 2: High Performing Facilities Maintenance Department. Initiatives include:

- **Improve operations:** Improve operations for Capital Project Delivery with Construction Division for Project Management services which will oversee contracts, bidding, administration, quality assurance and work with Architects and Engineers for the execution of projects.
- **Improve Communication:** Improve internal and external communication.
- **Expand Training and Certifications:** Develop, support, mentor, and retain a qualified well-trained team.
- **Enhance Customer Service:** Through training and technology.
- **Upgrade Equipment:** To maximize efficiency and reliability.
- **Increase Efficiency:** To improve efficiency and timeliness of completing work order requests, repairs, and maintenance work.

FY 21/22 PROPOSED PROJECTS

- New Police Training Facility
- New Public Works Compound
- City Clinic Expansion
- Continue construction for MFEC Interactive Fountain underground controls relocation
- Continue construction for City Hall generator replacement
- Continue construction for Police Building first floor renovations
- Structural repairs at MFEC Parking Garage
- Replace and upgrade lighting in MFEC Parking Garage
- Design and construct Police Building Phase 3 and 4 interior renovations
- Complete interior improvements at Police Evidence building
- Perform paver repairs, stabilization, cleaning and sealing at MFEC
- Replace lighting luminaires and underground cables for City Complex parking lots
- Perform Community Center exterior security lighting improvements
- Perform miscellaneous mechanical air handler unit replacements
- Expand Training opportunities and continue cross-training and succession planning



CITY OF PORT ST. LUCIE FACILITIES MAINTENANCE DEPARTMENT FY 2021/22 PERFORMANCE MEASURES AND SCORECARD							
	City Council Strategic Goals	Key Performance Measures	2017/18 Results	2018/19 Results	2019/20 Results	2020/21 Results	2021/22 Target
WORKLOAD MEASURES	Goal 5, High Quality Infrastructure and Facilities	Number of deferred maintenance assessments completed	N/A	N/A	11	10	10
	Goal 7, High Performing Government Organization	Number of projects managed	N/A	10	37	40	45
EFFICIENCY MEASURES	Goal 7	Average number of Work Orders completed	N/A	1,800	2,000	2,100	2,200
EFFECTIVENESS MEASURES	Goal 7	The National Employee Survey™ (NES™): Percentage of respondents rating Facilities Management Services overall as excellent or good, strongly, or somewhat agree	N/A	N/A	80% ↑	81% ↑	83% ↑
	Goal 7	NES™: Percentage of respondents rating Fleet Maintenance Services overall as excellent or good, strongly, or somewhat agree	N/A	N/A	71% ↔	73% ↔	75% ↔
	Goal 7	NES™: Percentage of respondents rating Maintenance and Repair Services overall as excellent or good, strongly, or somewhat agree	N/A	N/A	81% ↑	81% ↑	83% ↑
	Goal 7	NES™: Percentage of respondents rating Custodial Cleaning Services overall as excellent or good, strongly, or somewhat agree	N/A	N/A	68% ↔	72% ↔	74% ↔



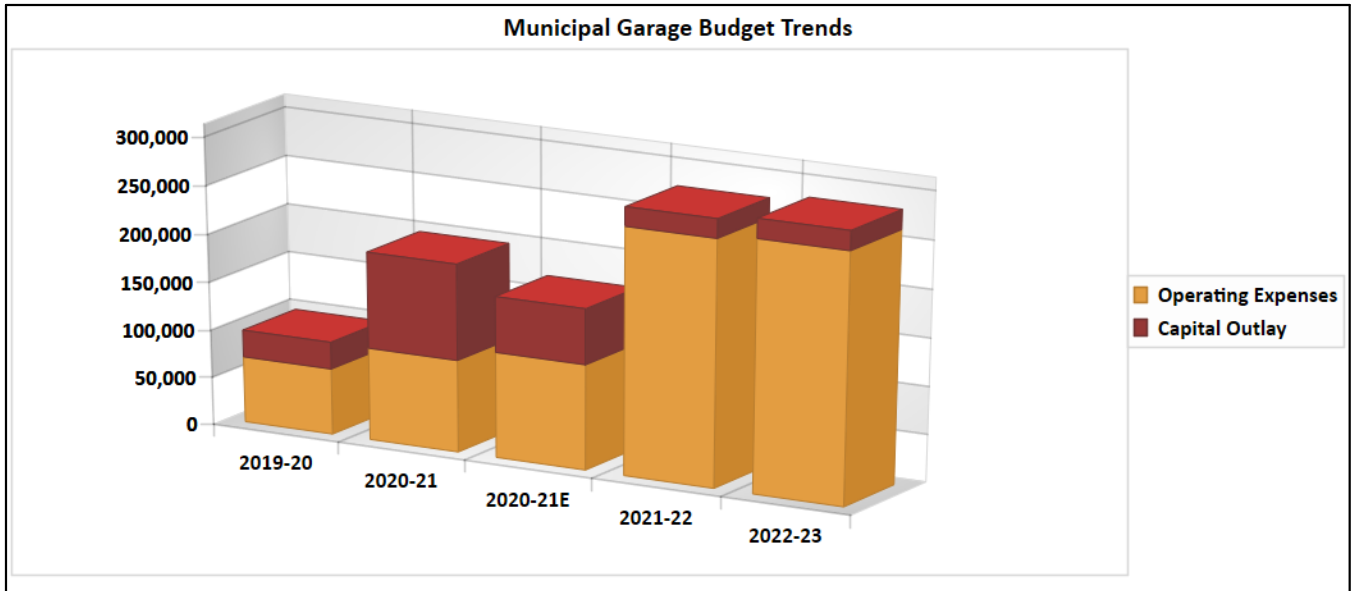
	Goal 7	Customer Service Satisfaction Survey Rating: Timeliness of response	N/A	N/A	N/A	75%	80%
	Goal 7	Customer Service Satisfaction Survey Rating: Reliability of service	N/A	N/A	N/A	90%	92%
	Goal 7	Customer Service Satisfaction Survey Rating: Work Quality	N/A	N/A	N/A	90%	92%
	Goal 7	Customer Service Satisfaction Survey Rating: Positive interactions	N/A	N/A	N/A	90%	92%
	Goal 7	Number of critical system reliability issues resolved	N/A	N/A	90%	92%	93%
	Goal 5	Preventive maintenance schedule completion rates	N/A	N/A	90%	91%	93%
	Goal 7	Average number of vehicles and equipment available for use	N/A	97%	98%	98%	98%

*Percent approval rating from the annual National Employee Survey™ for Port St Lucie for FY 19/20. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



**CITY OF PORT ST. LUCIE
GENERAL FUND - # 001
MUNICIPAL GARAGE - 001.4130
DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
EXPENDITURE SUMMARY:							
Operating Expenses	\$ 69,056	\$ 96,553	\$ 110,592	\$ 258,139	\$ 161,586	167.35 %	\$ 263,415
Capital Outlay	28,180	100,000	58,000	20,000	(80,000)	(80.00)%	20,400
Total	\$ 97,236	\$ 196,553	\$ 168,592	\$ 278,139	\$ 81,586	41.51 %	\$ 283,815

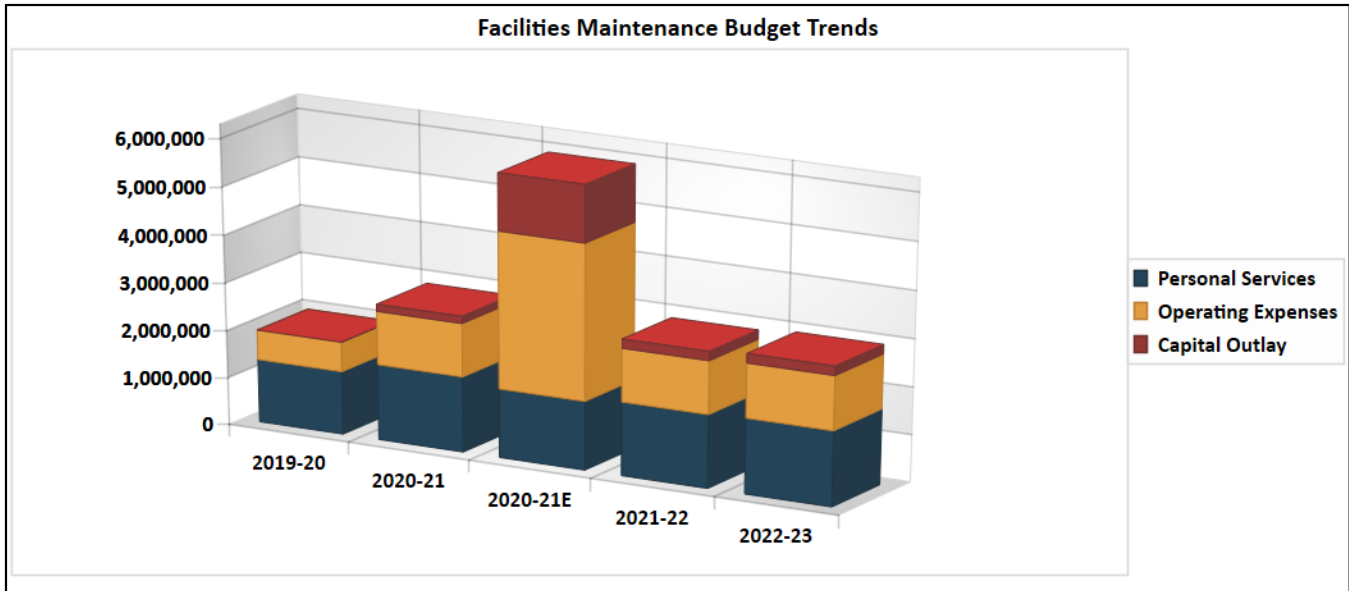
STAFFING SUMMARY:

Full Time Equivalents - - - -

CAPITAL OUTLAY: Misc. Equipment Replacement as needed. Garage Door Openers & 88 Mhz Radios \$ 20,000



**CITY OF PORT ST. LUCIE
GENERAL FUND - # 001
FACILITIES MAINTENANCE - 001.4135
DEPARTMENTAL BUDGET SUMMARY**

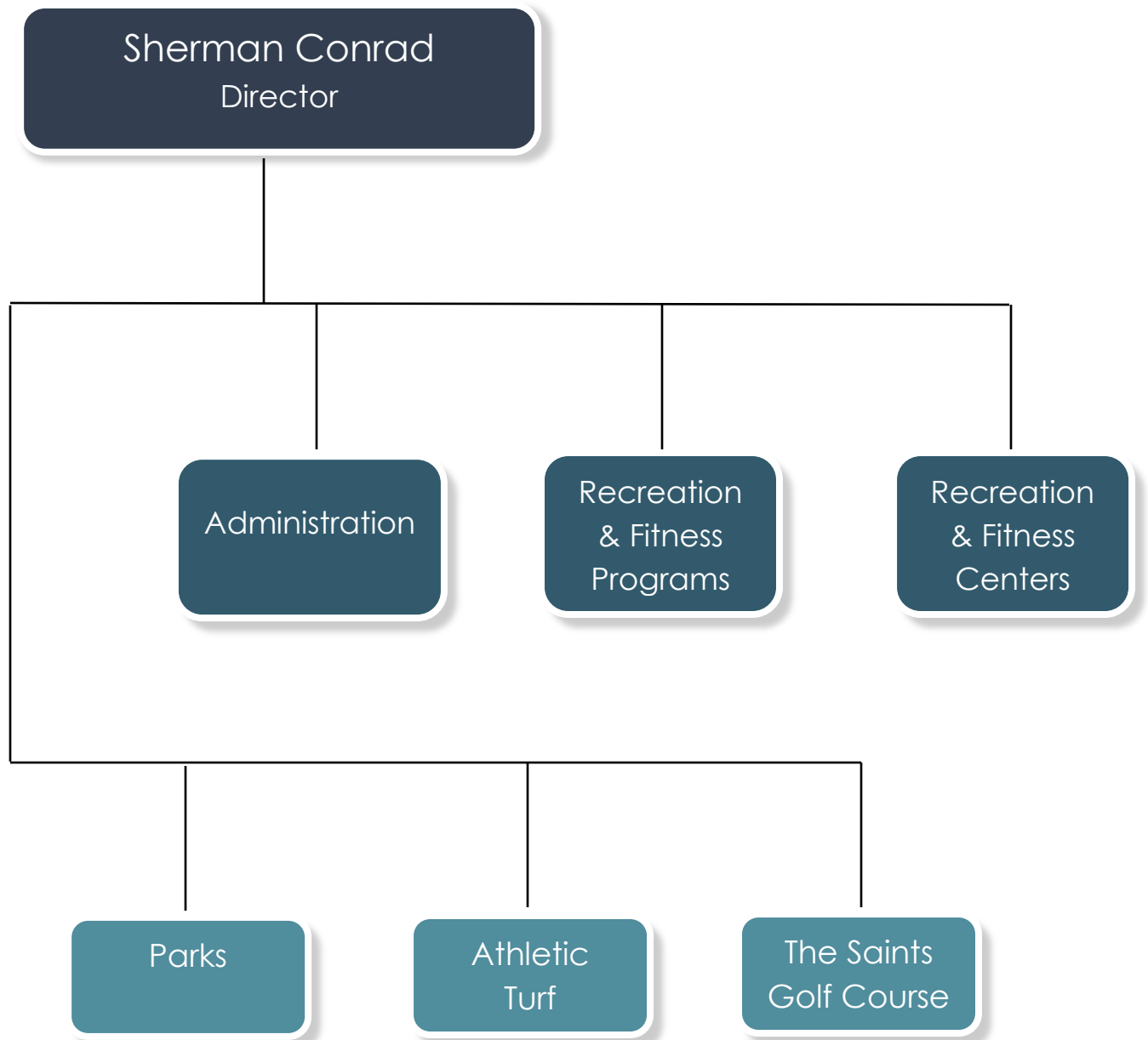


	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
EXPENDITURE SUMMARY:							
Personal Services	\$ 1,332,221	\$ 1,595,149	\$ 1,455,748	\$1,557,766	\$ (37,383)	(2.34)%	\$ 1,599,327
Operating Expenses	624,977	1,121,988	3,285,685	1,122,868	880	0.08 %	1,146,148
Capital Outlay	-	150,000	1,192,876	193,000	43,000	28.67 %	196,860
Total	\$ 1,957,198	\$ 2,867,137	\$ 5,934,309	\$2,873,634	\$ 6,497	0.23 %	\$ 2,942,335

STAFFING SUMMARY:

Full Time Equivalents	18.10	18.10	18.10	18.00
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CAPITAL OUTLAY: Ford F-250 Pick-up Truck Upgrade outdated vehicles.	\$ 31,000
Replace one Ford F-150 Pick-up Truck Ford T-250 Van.	30,000
Replace two Ford T-250 Vans.	82,000
Replace Variable Air Volume (VAV).	50,000
Total	\$ 193,000





PARKS & RECREATION DEPARTMENT

Funds #001-7200, 7201, 7202, 7205, 7210, 7215, 7216, 7235, 7502 & 7503, 421-7250 & 421-7251

FY 2021/2022 BUSINESS PLAN: OVERVIEW

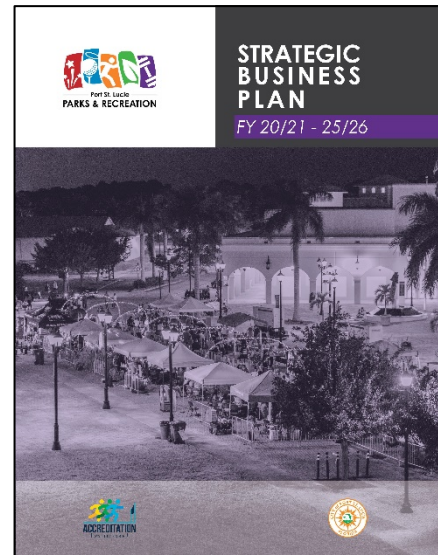
Overview

The City of Port St. Lucie Park & Recreation Department's **Mission** is to strengthen our community by offering exceptional leisure, cultural, and innovative recreational opportunities.

The City of Port St. Lucie Parks & Recreation Department's **Vision** is that the Port St. Lucie Parks and Recreation facilities are dynamic destinations. Numerous special events consistently meet the diverse community needs and shape the character of our City. Citizens encounter natural areas and waters that endure and captivate, as well as recreational programs which inspire personal growth, healthy lifestyles and a sense of community. All guests are assured that our facilities and parks are a safe place to play, celebrate, contemplate and recreate.

The Department's **Values** are:

- **Service:** We are committed to providing exceptional customer service to our community and organization. We value ethics, accountability, stewardship, and teamwork to accomplish our mission.
- **Diversity:** We embrace diversity, promote inclusion, and respect the unique qualities of our City team and our community.
- **Innovation:** We encourage and empower innovation in service delivery through our visionary team.
- **Engagement:** We are engaged and committed to prioritizing the highest level of service to our community.



FY 2020/21 PARKS & RECREATION DEPARTMENT GOALS, INITIATIVES & ACCOMPLISHMENTS

The Parks & Recreation Department has developed a five-year Strategic Business Plan in alignment with the City's Strategic Plan. The work of the Parks & Recreation Department advances the City of Port St. Lucie's Strategic Plan goals of a **Safe, Clean and Beautiful City**, fosters **Vibrant Neighborhoods**, ensures **High Quality Infrastructure and Facilities**, provides **Culture, Nature and Fun Activities** and contributes to a **High-Performing Government Organization**.

Throughout FY 2020/21, the Parks & Recreation Department focused on carrying on the Strategic Plan goals previously set for this FY. To date, the Department has provided measurable progress on 99 strategic projects. We will highlight a few of the most critical projects, relevant to each Strategic Goal:

- **Goal 1: Analyze and strengthen existing parks operations for optimal performance.**



- **Annual PSLPRD Community Input Survey (CIS):** The Parks & Recreation Department sought public input to attain an updated needs assessment (via an online survey) from our guests during the initial phases of COVID-19 in FY19/20. This survey data proved highly beneficial in the on-going planning and operations of the Department. Accordingly, the Department has committed to the annual issuance of the CIS survey, to determine current needs and metrics from the community. Participation in the FY20/21 CIS survey jumped to a new participation record of 900 responses.

- **Goal 2: Improve current programs and events.**
 - **Improving existing events:** The Parks & Recreation Department focused on improving current programs and events by developing innovative improvement solutions to five of our community special events. Vast improvements were provided for Bonfire Hayride, Daddy/Daughter Dance, St. Patrick's Day, Oktoberfest, and Fall Fun Fest. These improvements were welcomed by our guests, providing improved events, increased participation, and additional health safety measures during COVID-19.

- **Goal 3: Improve existing parks and facilities and effectively plan for future needs.**
 - **Implement 10-Year Master Plan & Upgrade Fiber/Security at parks/facilities:** The Parks & Recreation Department focused on forward progress in the implementation of the 10-Year Master Plan. This included the design of Pioneer Park, contract negotiations for the master planning of The Port District, beginning the design and development process of the Adventure Park project, construction of additional Riverwalk Boardwalk extensions south of the Port St. Lucie Boulevard bridges, and much more. This project alone accounts for 58 of the 99 projects the Department has provided measurable progress on for the FY.

- **Goal 4: Advance programs, events, and facilities through innovation.**
 - **Develop innovative programs to address public health and educational needs:** The Parks & Recreation Department focused on innovation through offering new award-winning programs such as HealthyU: A Series of Conversations (FRPA 2021 Award and NRPA 2021 Innovation in Health Award) and continuing to offer Rock Steady Boxing (NRPA 2019 Best In Innovation Award), and the Opioid Epidemic Awareness Public Forums (FRPA 2020 Innovation in Health Award).

- **Goal 5: Investing in our people.**
 - **Leadership Academy:** The Parks & Recreation Department focused on investing in our team members by developing and offering a year-long Leadership Academy. This educational and training series provides monthly topics aimed toward succession planning and staff development. The Leadership Academy was offered through the services of CCTI at Indian River State College.

- **Overall Department Goal**
 - **Attain Department Accreditation:** The Parks & Recreation Department focused on attaining department accreditation throughout the FY. As guided by our CAPRA Accreditation Expert Michelle Park, the Department, after a week-long virtual Site Visit Team in June 2021, received word that PSLPRD had successfully been accepted as a CAPRA accredited agency.

On September 23, 2021, at the 2021 National Recreation & Park Association Annual Conference "Best of the Best" Ceremony in Nashville, TN, PSLPRD was awarded as a CAPRA accredited agency.

The journey now continues as we continue on with pursuing and achieving re-accreditation through NRPA, for which application will be sought in FY 2025-2026.



FY 2021/22 PARKS & RECREATION DEPARTMENT GOALS & INITIATIVES

In FY 2021/22, the Parks & Recreation Department will continue to grow as a national leader and advance the Strategic Plan through the following goals, initiatives and projects:

- **Goal 1: Analyze and strengthen existing parks operations for optimal performance.**
 - **Initiative 1: Continued** Focus on mission, vision and values campaign and onboarding.
 - **Initiative 2: Continued** to evaluate and improve operations via benchmarking, research, studies and surveys
 - **Initiative 3:** Expanding marketing in coordination with Communications.
- **Goal 2: Improve current programs and events.**
 - **Initiative 1: Introducing new, expanded events including Movie Nights, updated Special Events and Summer Camp.**
 - **Initiative 2: Analyze existing events for improvements including benchmarking and a needs assessment.**
 - As we recover from the impacts of COVID-19, we will work to promote increased participants in our recreation programs and an increase in our fitness members. During the pandemic, our definition of program success was re-defined; prior to the pandemic, we defined a program's success based upon program participation. Moving forward, we now define the program's success based upon the human lives with which our programs touch. Moving forward through recovery, we will work with Communications, through our own efforts, and in collaboration with both FRPA and NRPA, to achieve pre-pandemic participation in our recreation programs and in our fitness centers.

One method whereby we will attempt to recover fitness members and recreation participants is by pivoting, post-pandemic, to offer programs and classes outdoors. May 2021 Mental Health Awareness Month commemorated this national movement, and PSLPRD offered nine outdoor events (yoga and guided fitness walks) to the public. We anticipate that we will be offering similar, though quite as robust in number, classes outdoor throughout the next fiscal year.

- **Initiative 3: Expand and improve current programs through enacting data-driven improvements.**
- **Goal 3: Improve existing parks and facilities and effectively plan for future needs.**
 - **Initiative 1: Implement the 10 Year Parks & Recreation Master Plan.** Will work toward:
 - Construction of Pioneer Playground, continued construction of the Riverwalk Boardwalk, and further implementation of The Port Master Plan including restoration/programming of historic village and conservation Tract Improvements in partnership with the CRA,
 - Begin Master Plan of Torino Regional Park Phase I,
 - Continue design of Tradition Regional Park Phase I through a public/private partnership,
 - Finalize design of the Wilderness Trail and begin design of the Peacock Trail,
 - Implement a business plan for Adventure Park,
 - Land Acquisition and Environmental Lands preservation,
 - Park signage replacement,
 - Park Improvements-Irrigation Renovation at The Saints Golf Course,
 - Park Entrance Signs-Phase III,
 - Seek funding through FRDAP, LWCF and FIND grant funding sources to support implementation of the Master Plan,
 - Park Improvements – Address deferred maintenance throughout PSLPRD budgets,
 - Conceptual Design for O.L. Peacock Sr. Preserve in partnership with Neighborhood Services
 - **Initiative 2: Review Expansion of Camping at McCarty Ranch Preserve.** Seek funding through grants and other sources for expansion project(s).
 - **Initiative 3: Increase Security/Fiber in Parks:** Complete Security Updates at Swan & Sportsman's Parks.



- **Goal 4: Advance programs, events and facilities through innovation.**
 - **Initiative 1: Develop creative placemaking strategies**
 - Outdoor Fitness Opportunities and outdoor pop-up events (fitness/recreation),
 - Botanical Gardens partnership improvements,
 - New Cultural Programming: Coordinate with local artists/organizations to create Artscapes in PSLPRD facilities including the Mural Project at Minsky Gym in partnership with Planning and Zoning.
 - Initiate a targeted innovation process throughout departmental facilities, i.e., P & R MIDFLORIDA Event Center, Minsky Gym, Community Center, Saints Golf Course, and parks, to improve maintenance within departmental facilities and parks.
 - **Initiative 2: Increase access to parks within a ten-minute walk of residents through innovative partnerships and planning such as collaborating through the High Performance Public Space Team to identify land to acquire and through neighborhood park development in coordination with the Neighborhood Services Department/NICE Program and develop innovative programs to address the comprehensive health and educational needs of residents.**
 - Further enhancement/expansion of the Healthy U Program,
 - Partner with the HPPS team to determine land acquisitions,
 - Further implementing new diversity programming, i.e., Noche Buena, Pride event, family field days, etc.).

- **Goal 5: Investing in our people.**
 - **Initiative 1: Teamwork, morale and camaraderie**
 - **Initiative 2: Support further development of the Parks & Recreation team through training.**
 - Rolling out an innovative park and recreation specific professional development training to fully integrate accreditation into our agency. PSLPRD's CAPRA CO-LAB is a bi-annual professional training, led by state and/or nationally known park and recreation professionals, which is built specifically to address each Section of the 10 contained in CAPRA re-accreditation process. Through 2022 and 2023, PSLPRD Leadership Team will receive high level professional training on how to keep our CAPRA accreditation current and thriving, to be in position to achieve re-accreditation in FY 2025-2026.
 - Annual Customer Service Training will be held in October 2021, by NRPA & FRPA professional speaker Bobbi Nance, with Recreation Results, LLC, out of Chicago, IL. This training is mandatory for all PSLPRD employees.
 - **Initiative 3: Better utilize volunteers including developing and implementing volunteer training.**
 - Goal 5 Team will be utilizing surveys for volunteers to offer on how the department can improve the processes, people and places where City volunteers assist.
 - **Initiative 4: Seek Department Re-accreditation.**
 - Begin work toward reaccreditation in FY 2025-2026, with each Section completed/updated in a given FY.
 - Continued collaboration with guidance led by park and recreation professional, Michelle Park, PSLPRD will incorporate the use of Action Plans, monthly Section review presentations by Section Owners before departmental Leadership Team, and Sections 1-5 review presentations by Section Owners before the entire CAPRA Team in November 2021. Sections 6-10 Section Owners will present their reviews before the entire CAPRA Team in December 2021.
 - **Initiative 5: Expand the Parks & Recreation team to meet the needs identified in this business plan, requesting positions outlined in budget request.**
 - Ongoing recruitment via Staffing Requests, as described in Appendix B.



CITY OF PORT ST. LUCIE PARKS AND RECREATION DEPARTMENT FY 2021/22 PERFORMANCE MEASURES AND SCORECARD

	City Council Strategic Goal (s)	Key Performance Measures	2018/19 Results	2019/20 Results	2020/2021 Results	2021/22 Target
WORKLOAD MEASURES	Culture, Nature & Fun Activities (Goal 6)	Recreation Revenue (including Civic Recreation & Fitness)	\$1,758,269	\$1,226,910	\$1,280,551	\$1,300,000
	6	Visitors to Botanical Gardens	47,575	47,331	71,752	75,000
	6	Recreation Programs (all facilities)	4,492	1,602	5,679	5,700
	6	Recreation Center Users (all facilities)	587,866	345,494	326,423	360,000
	6	Fitness Center Members (all facilities)	3,774	2,746	1,984	2,500
	6	MIDFLORIDA Event Center Humana Fitness Center Users	73,465	45,767	27,636	25,000
	6	Community Center Fitness Center Users	49,162	28,962	18,397	30,000
	6	Recreation Rentals	2,776	1,462	1,177	1,500
	6	Online park pavilion rentals	242	255	655	700
	6	Paid Park Reservations	2,517	2,396	1,631	2,300
	6	Nights Reserved by Campers at McCarty Ranch Preserve	278	577	679	700
	6	Acres Maintained	1,529.37	1,557.37	1,536.62	1,557.37
	6	Vandalisms Responded To	36	28	15	30
	EFFICIENCY MEASURES	6	Fitness Center Members per FTE	642.00	397.39	284.44
6		Recreation Program Participants per FTE	16,536	8,902	10,615	11,000
6		Acres Maintained Per FTE	38.18	24.11	25.96	39.0
6		Cost Per Acre Maintained	\$1,803.19	\$2,149.14	\$1,946.79	\$2,000
6		National Community Survey™ (NCS™): Overall Quality of Parks and Recreation Opportunities	N/A	N/A	76%↔	76%
6		NCS™: Overall health and wellness opportunities in Port. St. Lucie (New Measure)	65%↔	69%↔	70%↔	75%
EFFECTIVENESS MEASURES	6	NCS™: Special Events	56% ↔	57% ↔	55%↔	60%
	6	NCS™: Recreation Centers	62% ↔	68% ↔	65%↔	70%
	6	NCS™: Recreation Programs or Classes	55% ↔	69% ↔	62%↔	65%
	6	NCS™: City Parks	71% ↔	80% ↔	78%↔	80%
	6	NCS™: Fitness opportunities (including	60%↔	65%↔	61%↔	65%



		exercise classes and paths or trails, etc.)				
	6	NCS™: Recreational Opportunities	57%↔	50%↔	59%↔	60%
	6	Park reservations rating overall satisfaction “above average”	99.7%	99.9%	99.9%	99.9%

Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie through 2020. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower

*Financial data is unaudited as of 10-13-2021



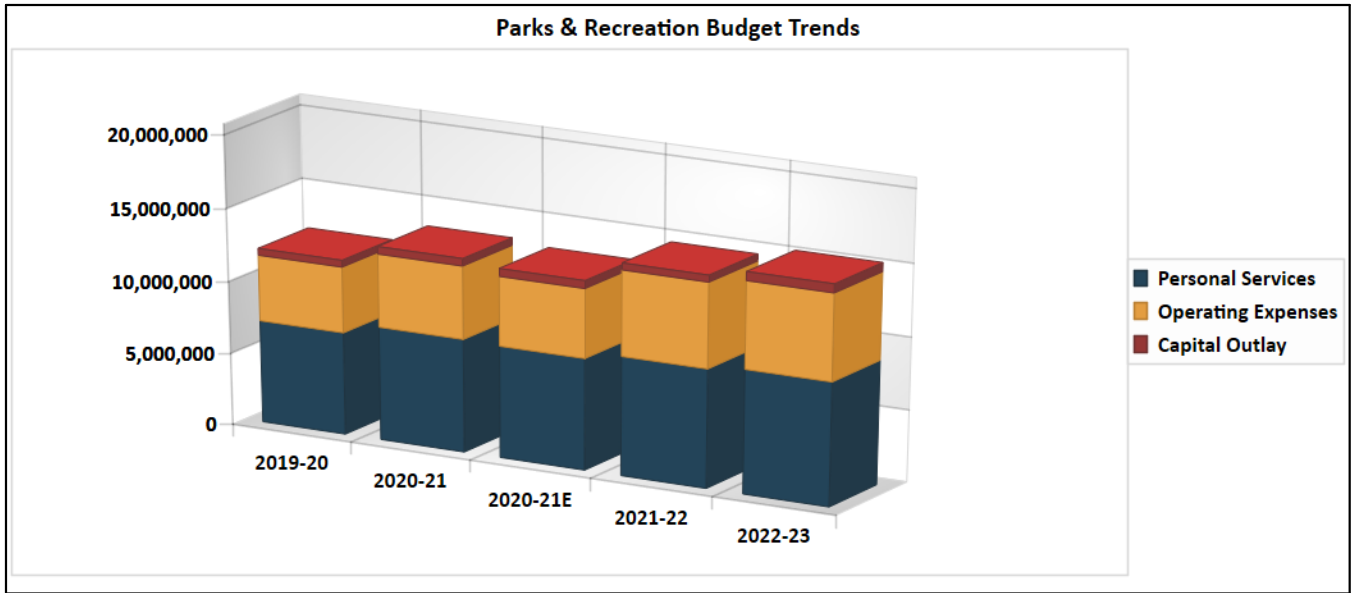


CITY OF PORT ST. LUCIE

GENERAL FUND - # 001

PARKS & RECREATION - 001.7200-7400 & 7502-7503

DEPARTMENTAL BUDGET SUMMARY



	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
EXPENDITURE SUMMARY:							
Personal Services	\$ 7,096,780	\$ 7,852,931	\$ 7,754,186	\$ 8,268,806	\$ 415,875	5.30 %	\$ 8,608,995
Operating Expenses	4,537,687	5,033,123	4,787,268	5,892,422	859,299	17.07 %	6,015,229
Capital Outlay	468,347	512,380	538,930	476,213	(36,167)	(7.06)%	613,364
Total	\$ 12,102,814	\$ 13,398,434	\$ 13,080,384	\$ 14,637,441	\$ 1,239,007	9.25 %	\$ 15,237,588

STAFFING SUMMARY:

Full Time Equivalents	112.30	113.29	113.29	120.39
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CAPITAL OUTLAY: Replace Ford Transit Cargo Van.	\$	32,000
Audio Visual upgrade.		6,000
Parking lot repair.		90,000
AC Replacement.		95,000
Relocate Flag Pole.		10,000
Office Furniture for Admin. Staff.		6,513
Replacement PK-5920 Nissan Frontier Truck.		27,500
Replacement PK-0588 Truck.		27,500
New Vehicle for McCarty Ranch 4x4 Truck.		36,000
Replacement PK-0204 Workman SHC.		24,000
Replacement Toro Sandpro SHC.		23,500
Replacement PK 1113 Toro Workman WP.		24,000
Facility improvements, work projects Mower.		12,000
New Loader.		12,000
Replacement 2 Matrix Treadmills at the Community Fitness and Wellness Center		9,200
Replace 2006 Ford F-150		28,000
Total	\$	476,213



**CITY OF PORT ST. LUCIE
 RECREATION PROGRAM - 7200
 FINANCIAL STATUS
 ADOPTED FY 2021-2022**

	FY 2019-20 Audited	FY 2020-21 Budget	FY 2021-22 Adopted	FY 2022-23 Projected
Revenues and Sources:				
Program Activity Fees - 347.210	\$ 95,758	\$ 266,000	\$ 150,000	\$ 225,000
Portable Stage (tax exempt) -347.504	-	1,200	850	850
Portable Stage (taxable) - 347.514	818	3,500	900	3,500
Booth Rentals - Festivals 347.515	785	1,500	800	1,500
Booth Rentals - Festivals (non-tax) - 347.5	155	50	150	150
Recreation Donations - 366.905	2,806	-	-	-
Fireworks Donations - 366.930	-	7,000	-	-
Total Revenues and Sources	100,322	279,250	152,700	231,000
Expenses:				
Personal Expenses	718,748	817,065	866,550	880,343
Operating Expenses	260,815	506,434	587,593	617,448
Capital Outlay	83,266	25,000	32,000	32,640
Total Expenses	1,062,828	1,348,499	1,486,143	1,530,431
Surplus / (Deficit)	(\$962,506)	(\$1,069,249)	(\$1,333,443)	(1,299,431)
Revenues as a % of Expenses:	9.4%	20.7%	10.3%	15.1%
 Program Financial Goal: To minimize its dependency on other revenues by producing approx. 30% of its budget through collected revenues.				



**CITY OF PORT ST. LUCIE
 PORT ST. LUCIE COMMUNITY CENTER - 7201
 FINANCIAL STATUS
 ADOPTED FY 2021-2022**

	FY 2019-2020 Audited	FY 2020-21 Budget	FY 2021-22 Adopted	FY 2022-23 Projected
Revenues and Sources:				
Program Activity Fees - 347.211	\$ 17,743	\$ 38,287	\$ 18,500	\$ 18,500
Admin Fee - C. Ctr. - 347.411 Facility	2,926	4,164	3,000	3,000
Rentals- non tax - 347.501 Facility	21,460	55,000	25,000	25,000
Rentals - tax - 347.511 Vending	62,943	126,250	67,200	102,200
Commissions - 369.911	83	500	100	100
Program Revenues	105,154	224,201	113,800	148,800
Refuse Franchise Fee - 323.750	737,889	714,760	752,647	775,226
Other Dedicated Revenues	737,889	714,760	752,647	775,226
	-	-	-	
Total Revenues and Sources	843,043	938,961	866,447	924,026
Expenses:				
Personal Expenses	550,603	689,695	703,211	717,509
Operating Expenses	400,749	495,178	523,390	521,740
Capital Outlay Debt	40,687	137,000	96,000	97,920
Service	-	-	-	-
Budgeted Contingency -- R & R	-	-	-	-
Total Expenses	\$ 992,038	\$ 1,321,873	\$ 1,322,601	\$ 1,337,169
Surplus / (Deficit)	(\$148,995)	(\$382,912)	(\$456,154)	(\$413,143)

Program Financial Goal: To operate on a Breakeven Basis.

**** Note --** Any Surplus funds in a Fiscal Year will be carried forward for "Renewal & Replacement".



**CITY OF PORT ST. LUCIE
 MINSKY GYMNASIUM - 7202
 FINANCIAL STATUS
 ADOPTED FY 2021-2022**

	FY 2019-20 Audited	FY 2020-21 Budget	FY 2021-22 Adopted	FY 2022-23 Projected
Revenues and Sources:				
Program Activity Fees - 347.212	\$ 18,322	\$ 66,935	\$ 35,000	\$ 50,000
Admin Fee - Gym - 347.412	6,329	7,000	12,000	12,000
Facility Rentals- non tax - 347.502	3,432	16,810	3,500	3,500
Facility Rentals - tax - 347.512	5,648	7,000	5,700	8,500
Alcohol Permits - 329.612	-	-	-	-
Donations - 366.912	2	850	-	-
Vending Commissions - 369.912	137	500	150	150
Total Revenues and Sources	33,869	99,095	56,350	74,150
Expenses:				
Personal Expenses	310,718	357,451	366,945	377,005
Operating Expenses	169,737	211,414	250,149	293,204
Capital Outlay	12,400	105,000	105,000	107,100
Total Expenses	\$ 492,855	\$ 673,865	\$ 722,094	\$ 777,309
Surplus / (Deficit)	\$ (458,986)	\$ (574,770)	\$ (665,744)	\$ (703,159)
Revenues as a % of Expenses:	7%	15%	8%	10%

Program Financial Goal: To minimize the financial deficit of the facility.



**CITY OF PORT ST. LUCIE
 SPECIAL EVENTS - 7400
 FINANCIAL STATUS
 ADOPTED FY 2021-2022**

	FY 2019-20 Audited	FY 2020-21 Budget	FY 2021-22 Adopted	FY 2022-23 Projected
Revenues and Sources:				
NTX Rentals - Special Events - 347.454	\$ 26,224	\$ 20,000	\$ 33,100	\$ 33,100
Special Event Permit -367.320	5,700	15,000	6,000	6,000
Total Revenues and Sources	31,924	35,000	39,100	39,100
Expenses:				
Personal Expenses	-	-	-	-
Operating Expenses	44,713	54,900	62,500	63,750
Capital Outlay	-	-	-	-
Total Expenses	44,713	54,900	62,500	63,750
Surplus / (Deficit)	\$ (12,789)	\$ (19,900)	\$ (23,400)	\$ (24,650)
Revenues as a % of Expenses:	71%	64%	63%	61%
Program Financial Goal:				

Note: FY19-20 is based on actual rentals/collections, while FY 20-21 & FY 21-22 are based on historical trends.



**CITY OF PORT ST. LUCIE
 PARKS & RECREATION - FITNESS CENTERS - 7502
 FINANCIAL STATUS
 ADOPTED FY 2021-2022**

	FY 2019-20 Audited	FY 2020-21 Budget	FY 2021-22 Adopted	FY 2022-23 Projected
Revenues and Sources:				
Personal Training 347.703	15,241	29,280	16,000	25,000
Fitness Memberships 347.776	236,819	357,000	150,000	150,000
Fitness Programs 347.777	10,738	-	-	-
Fitness Drop-Ins 347.779	30,632	75,000	30,000	30,000
Fitness Naming Rights 347.780	30,000	35,000	35,000	35,000
Pro Shop Sales 369.902	126	-	-	-
Total Revenues and Sources	323,556	496,280	231,000	240,000
Expenses:				
Personal Expenses	445,924	544,567	480,116	493,946
Operating Expenses	98,579	154,554	196,827	216,330
Capital Outlay	-	-	-	-
Total Expenses	544,503	699,121	676,943	710,276
Surplus / (Deficit)	\$ (220,947)	\$ (202,841)	\$ (445,943)	\$ (470,276)
Revenues as a % of Expenses:	59%	71%	34%	34%

Program Financial Goal: To operate with its own user fees, independently of "tax dollars".
 Effective FY 2020-21 and moving forward, cost center is incurring additional shared operating expenses with MIDFLORIDA Event Center.



**CITY OF PORT ST. LUCIE
 PARKS & RECREATION - RECREATION -7503
 FINANCIAL STATUS
 ADOPTED FY 2021-2022**

	FY 2019-20 Audited	FY 2020-21 Budget	FY 2021-22 Adopted	FY 2022-23 Projected
Revenues and Sources:				
Recreation Programs 347.701	\$ 88,316	\$ 79,920	\$ 35,000	\$ 35,000
Recreation Drop-ins 347.702	2,517	2,575	6,200	6,200
Recreation Vendor Space - Taxable 347.706	2,347	4,220	1,000	2,500
Recreation Vendor Space - NT 347.707	4,247	13,980	8,500	8,500
Recreation Sponsorships 347.715	5,000	-	-	-
Recreation Vending 347.717	21,106	39,914	10,000	10,000
Recreation - Art Sales 347.951	138	200	200	200
Recreation Room Rentals (taxable) 362.701	-	-	2,500	2,500
Recreation Room Rentals (taxable) 362.702	-	5,000	-	-
Recreation Donations 366.908	-	-	-	-
Total Revenues and Sources	123,672	145,809	63,400	64,900
Expenses:				
Personal Expenses	503,724	580,757	714,633	736,978
Operating Expenses	221,643	289,769	670,999	494,863
Capital Outlay	2,002	-	28,000	28,560
Total Expenses	727,370	870,526	1,413,632	1,260,401
Surplus / (Deficit)	\$ (603,698)	\$ (724,717)	\$ (1,350,232)	\$ (1,195,501)
Revenues as a % of Expenses:	17%	17%	4%	5%

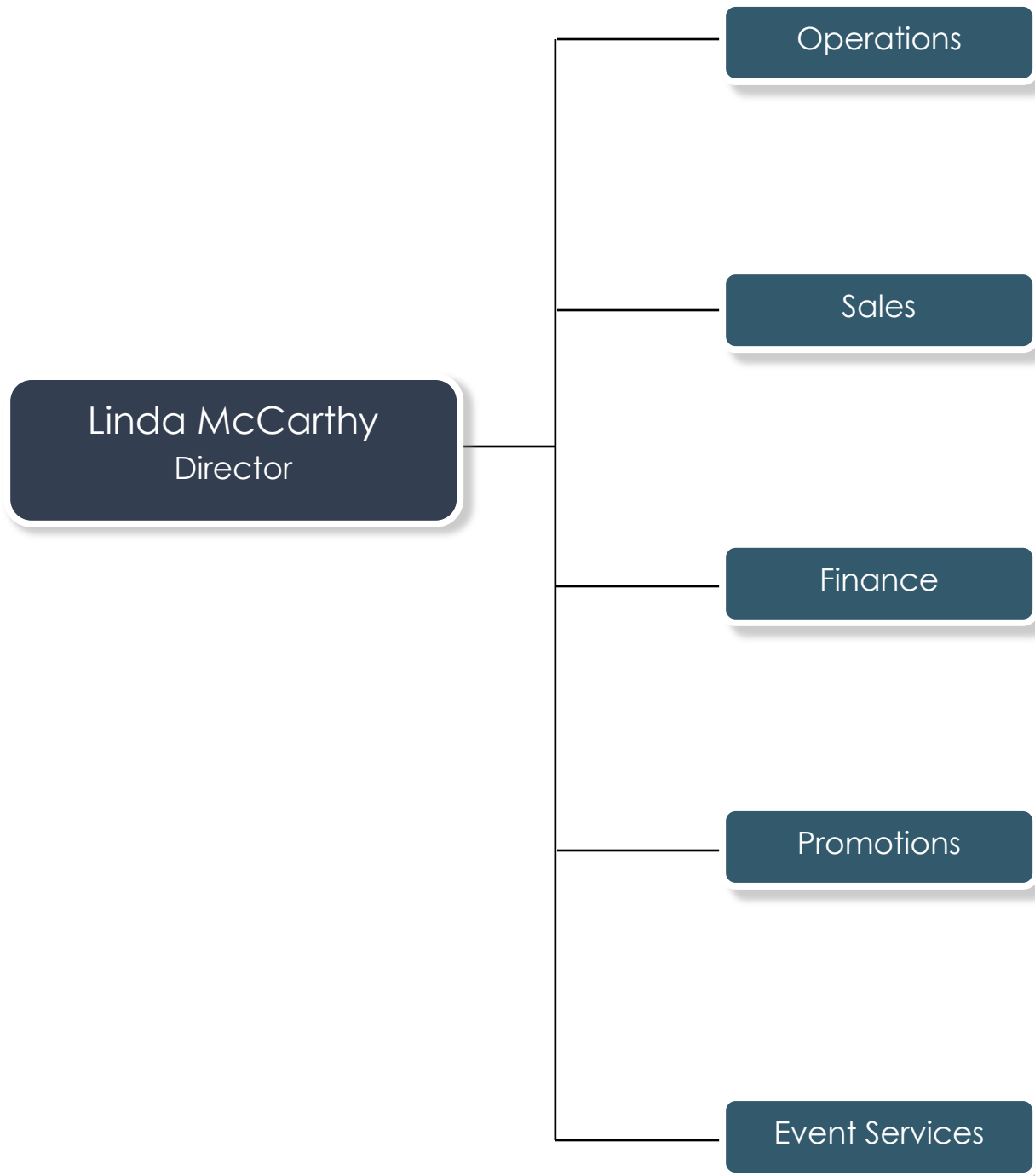
Program Financial Goal: To minimize the financial deficit of the program
 Effective FY 2019-2020 and moving forward, cost center is incurring additional shared operating &
 personal services with MTDFLORTDA Event Center.



**CITY OF PORT ST. LUCIE
 TOTAL RECREATION PROGRAM (All Facilities)
 FINANCIAL STATUS
 ADOPTED FY 2021-2022**

	FY 2019-20 Audited	FY 2020-21 Budget	FY 2021-22 Adopted	FY 2022-23 Projected
Operating & Dedicated				
Recreation Program - 7200	\$ 100,322	\$ 279,250	\$ 152,700	\$ 231,000
Community Center - 7201	843,043	938,961	866,447	775,226
Minsky Gym - 7202	33,869	99,095	56,350	74,150
Special Events - 7400	31,924	35,000	39,100	39,100
Fitness Center - 7502	323,556	496,280	231,000	240,000
Civic Center Recreation - 7503	123,672	145,809	63,400	64,900
Total Revenues and Sources	991,421	991,421	1,408,997	1,424,376
Expenses:				
Personal Expenses	2,529,718	2,989,535	3,131,455	3,205,781
Operating Expenses	1,196,235	1,712,249	2,291,458	2,207,335
Capital Outlay	138,354	267,000	261,000	266,220
Debt Service	-	-	-	-
Budgeted Contingency	-	-	-	-
Total Expenses	3,864,307	4,968,784	5,683,913	5,679,336
Surplus / (Deficit)	\$ (518,589)	\$ (518,589)	\$ (4,274,916)	\$ (4,254,960)
Revenues as a % of Expenses:	66%	66%	25%	25%

Program Financial Goal: To minimize the financial deficit of the program.
 (This a consolidation of the four previous programs of the recreation division.)





MIDFLORIDA Event Center

Fund #001-7500

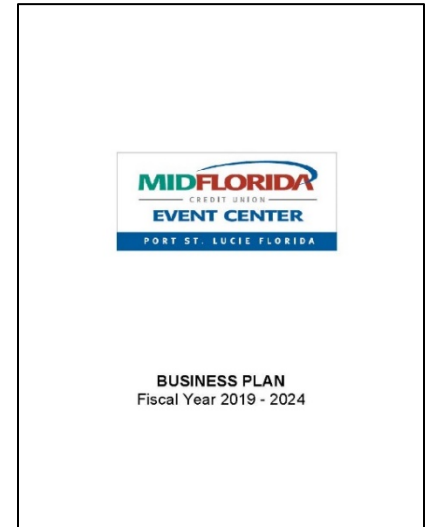
FY 2021/22 BUSINESS PLAN: OVERVIEW

Overview

The department works to increase revenue and reduce expense through the effective use of event sales, event production, staff efficiency and resources.

FY 2020/21 MIDFLORIDA EVENT CENTER MAJOR GOALS AND ACCOMPLISHMENTS

The MIDFLORIDA Event Center has developed a five-year Strategic Business Plan in alignment with the City's Strategic Plan. The work of the MIDFLORIDA Event Center advances the City of Port St. Lucie's Strategic Plan goals of a **Safe, Clean and Beautiful City**, fosters **Vibrant Neighborhoods**, supports a **Diverse Economy and Employment Opportunities**, ensures **High Quality Infrastructure and Facilities** and contributes to a **High-Performance Government Organization**. Specifically, in FY 2020/21, the Department accomplished the following:



- Continued to build venue industry experienced team - Assistant Director from Florence, SC Arena & Convention Center; Building Superintendent from New York's Madison Square Garden; Sales Manager from West Palm Beach Convention Center.
- Secured \$264,000 Shuttered Venue Operators Grant.
- Opened the Florida Sports Hall of Fame; executed HOF lease agreement and MOU with Sports Commission.
- Continued implementation of MIDFLORIDA Credit Union naming rights benefits; submitted annual report.
- Continued implementation of SMART Marketing Plan.
- Hosted Boys & Girls Clubs Summer Camps; 500 kids per day/1000 meals per day.
- Implemented COVID-19 safety procedures.
- Launched Covid-19 campaigns "*We'll Be Here When You're Ready*" and "*Smart-Safe-Entertainment*".
- Hosted numerous Covid-19 mass vaccination events with Emergency Management Department.
- Implemented booking calendar procedures to reschedule events due to COVID-19.
- Executed new food service contract.
- Rescheduled "*We Love Lucie*" Concert Series due to COVID-19.
- Produced event co-promotions with the PSL Arts League, St. Lucie Cultural Alliance, and San Juan Festival.
- Produced three artist gallery exhibitions.
- Produced 4th of July Ultimate Experience event.
- Installed new video wall system.
- Updated five-year business plan to effectively plan for and align the needs of the City and department.

FY 2021-22 MIDFLORIDA EVENT CENTER MAJOR GOALS, INITIATIVES & PROJECTS

In FY 21/22, the Event Center will continue to advance the Strategic Plan through the following:

- Continue marketing efforts for the Florida Sports Hall of Fame; host inductee announcement; develop plan for potential expansion of exhibit area.



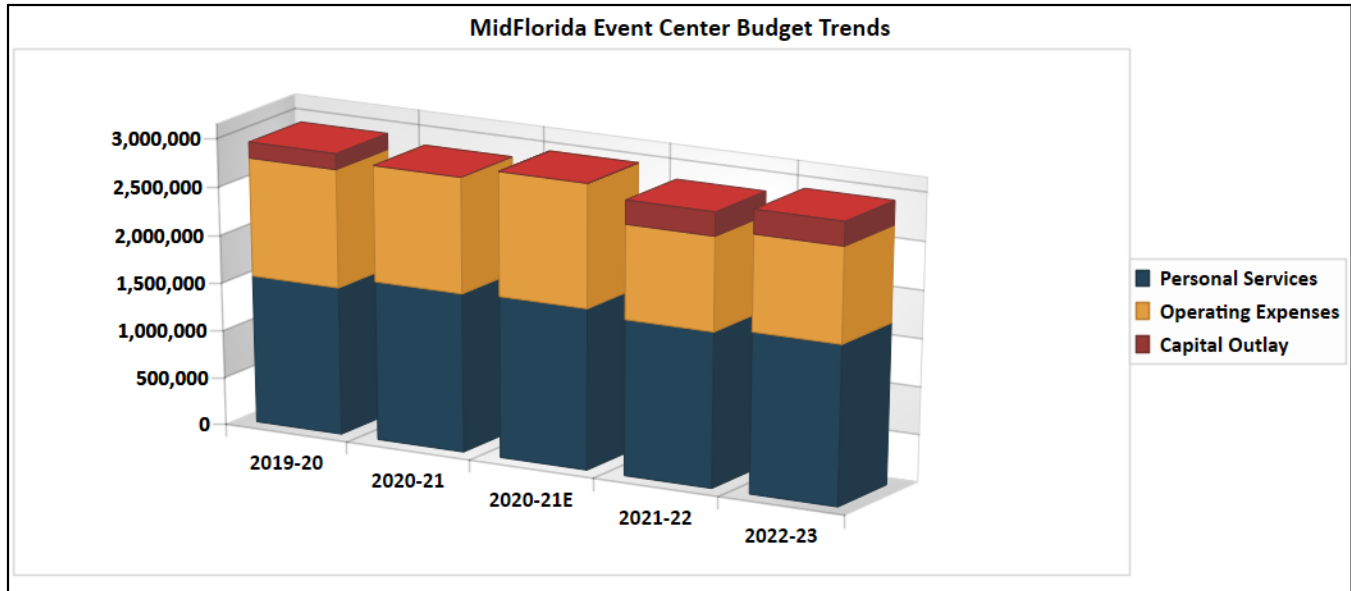
- Continue COVID-19 safety procedures, as deemed necessary.
- Continue partnership with Boys & Girls Clubs Summer Camps.
- Continue co-promotions with the St. Lucie Cultural Alliance and San Juan Festival.
- Produce four events as part of the “We Love Lucie” series.
- Produce Multi-Cultural Arts & Music Festival with Parks & Recreation and City’s Diversity Committee.
- Produce three-show comedy series.
- Produce 4th of July Ultimate Experience event.
- Co-promote Back to School Expo and Bridal Show with local radio station.
- Co-promote Christmas holiday event with the St. Lucie Cultural Alliance.
- Host Smithsonian Waterways Exhibit.
- Install second outdoor sign.
- Continue implementation of annual SMART Marketing Plan.
- Host four artist gallery exhibitions.
- Replace security camera system.
- Implement additional audio-visual technology upgrades.
- Update five-year Strategic Business Plan to effectively plan for and align the needs of the City and department.

CITY OF PORT ST. LUCIE MIDFLORIDA Event Center FY 2021/22 PERFORMANCE MEASURES AND SCORECARD

	City Council Strategic Goal	Key Performance Measures	2017/18 Results	2018/19 Results	2019/20 Results	2020/21 Results	2021/22 Target
INPUT MEASURES	Goal 7: High-Performing Government Organization	Total Operating Revenue	\$734,000	\$771,000	\$917,000	\$710,000	\$750,000
WORKLOAD MEASURES	Goal 7: High-Performing Government Organization	Number of Event Days	264	282	329	297	310
		Total Attendance	100,000	108,000	102,000	161,000	150,000
EFFICIENCY MEASURES	Goal 7: High-Performing Government Organization	Total Operating Expense	\$3,455,000	\$2,979,000	\$2,936,000	\$2,750,000	\$2,863,000
		Operating Subsidy	\$2,711,000	\$2,208,000	\$2,046,000	\$2,040,000	\$2,113,000
EFFECTIVE-NESS MEASURES	Goal 7: High Performing Government Organization	Occupancy Rate	21%	26%	31%	32%	31%
		Customer Survey Rating	4.65	4.65	4.75	4.75	4.75
		Revenue to Expense Ratio	21%	26%	31%	26%	30%
		FL Sports Hall of Fame Attendance	NA	NA	NA	5,901	7,500
		Facebook/Instagram Followers	NA	NA	707	2,632	3,553



CITY OF PORT ST. LUCIE
GENERAL FUND - # 001
MIDFLORIDA EVENT CENTER - 001.7500
DEPARTMENTAL BUDGET SUMMARY



	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
EXPENDITURE SUMMARY:							
Personal Services	\$ 1,549,184	\$ 1,667,981	\$ 1,695,409	\$1,637,930	\$ (30,051)	(1.80)%	\$ 1,694,178
Operating Expenses	1,224,304	1,199,205	1,283,197	979,210	(219,995)	(18.35)%	999,678
Capital Outlay	163,309	-	-	246,000	246,000	- %	250,000
Total	\$ 2,936,797	\$ 2,867,186	\$ 2,978,606	\$2,863,140	\$ (4,046)	(0.14)%	\$ 2,943,856

STAFFING SUMMARY:

Full Time Equivalents	25.99	24.99	24.99	22.75
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CAPITAL OUTLAY: Production Technology Services Spot Light Control.	\$ 10,000
Replace Carpet in Emerald Ballroom.	48,000
Outdoor Furniture Replacement.	8,000
Commercial Carpet Shampoo Machine Purchase.	15,000
Portable Box Office.	8,000
Security Cameras Replacement.	72,000
Led Lighting Upgrade in Emerald Ballroom.	45,000
Led Lighting Dimmer Rack.	40,000
Total	\$ 246,000



Road & Bridge Operating Fund

The activities reported in this fund include pothole patching, street signs, street striping and road right-of-way mowing. In addition, the maintenance of the traffic signal system and street lighting costs for major roads are funded by the Road & Bridge Fund.

Major Revenue Source

The largest single revenue for this operating fund is Local Option Gasoline Tax revenue. This individual revenue has experienced increases in past years, this revenue is based on the gallons sold. It is projected to decrease slightly during FY 2021-22, due to the general economy less gallons are being sold with more efficient vehicles becoming the norm. This fund also receives dedicated Ad Valorem Property Tax revenue of 0.3616 mill from the overall millage rate. This revenue is benefiting from the growth in taxable value.

Expenditure Trend

The Public Works Department is adding four new positions, split between the Road and Bridge Fund and the Stormwater Fund. The positions are the direct result of increased construction and growth in the population throughout the City, which is driving the need for additional staff.

The adopted budget will maintain the required 17% contingency.

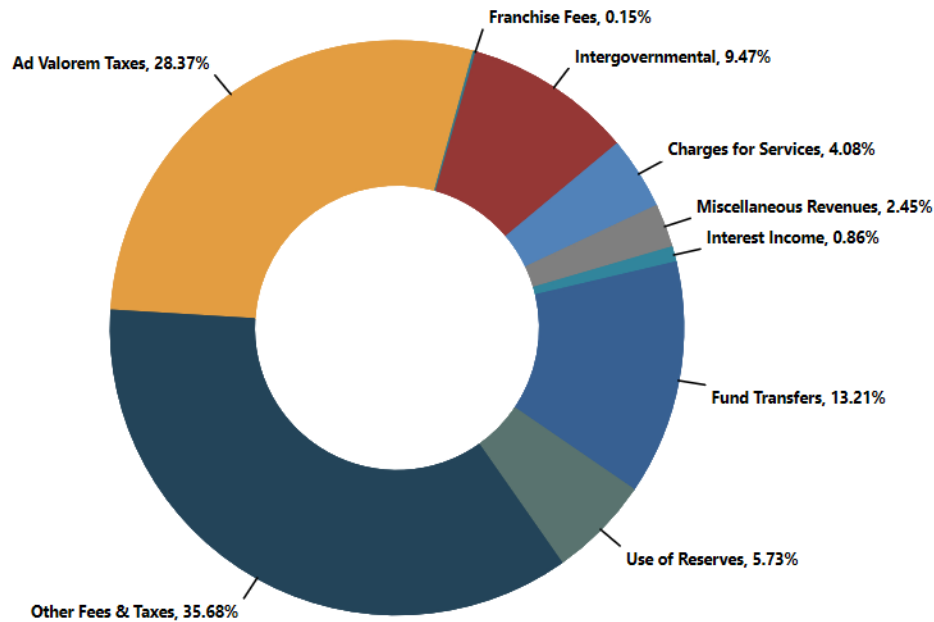
Long Range Model

The long-range model for this fund indicates that this fund will continue to spend down excess reserves future years. This model is based on keeping the allocated millage rate equal and conservative growth in expenses. The advantage for this fund is the fact that it has a fund balance that is larger than the policy of 17%, the gas revenues plus the increase in assessed valuation provide a cushion which gives the fund the ability to continue to use excess reserves to meet the increase in debt service. Although the debt service payment for the 2011 Sales Tax Refunding Bond will be paid in FY 2023-24, this fund will start paying debt on the new Public Works Building.



CITY OF PORT ST. LUCIE
ROAD & BRIDGE FUND SOURCES - # 104
ADOPTED BUDGET - FY 2021-22

ADOPTED 2021-22 REVENUES

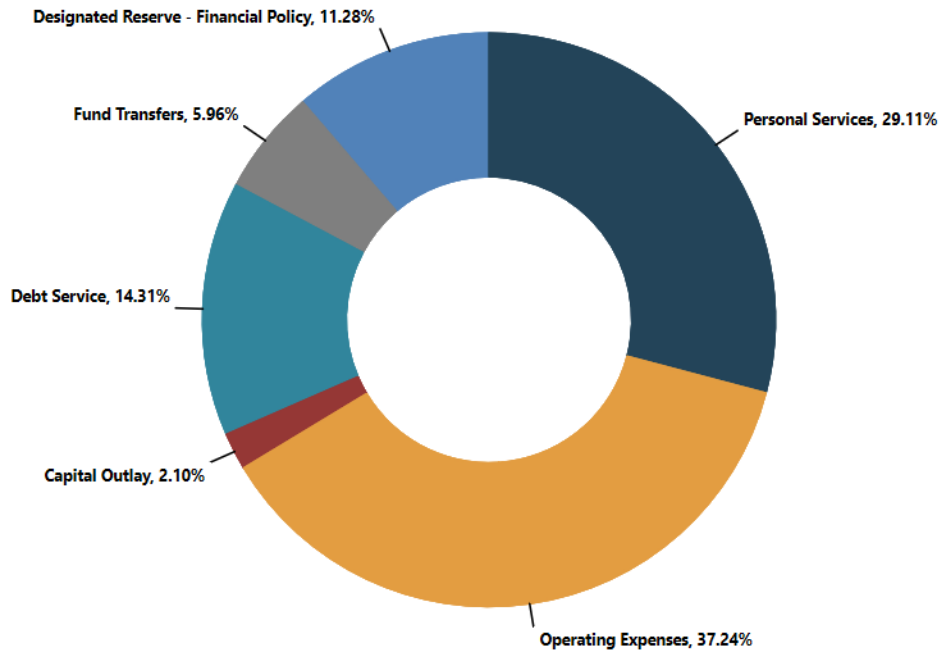


	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
	\$	\$	\$	\$	\$	%	\$
Beginning Undesignated Reserves	\$ 8,811,592	\$ 5,651,403	\$ 5,651,403	\$ 4,904,572	\$ (746,831)	(13.21)%	\$ 3,975,439
REVENUES & SOURCES:							
Other Fees & Taxes	5,705,360	5,898,453	5,700,000	5,787,952	(110,501)	(1.87)%	5,961,591
Ad Valorem Taxes	3,752,474	4,092,246	4,092,246	4,602,534	510,288	12.47 %	4,861,588
Franchise Fees	24,000	24,000	24,000	24,000	-	- %	24,000
Intergovernmental	1,893,361	1,688,138	1,233,479	1,536,090	(152,048)	(9.01)%	1,583,507
Charges for Services	550,069	323,621	651,717	661,131	337,510	104.29 %	661,350
Miscellaneous Revenues	202,241	181,848	396,069	397,864	216,016	118.79 %	398,560
Interest Income	187,495	160,000	110,000	140,000	(20,000)	(12.50)%	156,000
Fund Transfers	1,327,101	1,077,245	1,077,245	2,142,264	1,065,019	98.87 %	1,842,264
Use of Reserves	-	999,030	999,030	929,133	(69,897)	(7.00)%	918,270
Total	\$ 13,642,101	\$ 14,444,581	\$ 14,283,786	\$ 16,220,968	\$ 1,776,387	12.30 %	\$ 16,407,130



**CITY OF PORT ST. LUCIE
ROAD & BRIDGE FUND USES - # 104
ADOPTED BUDGET - FY 2021-22**

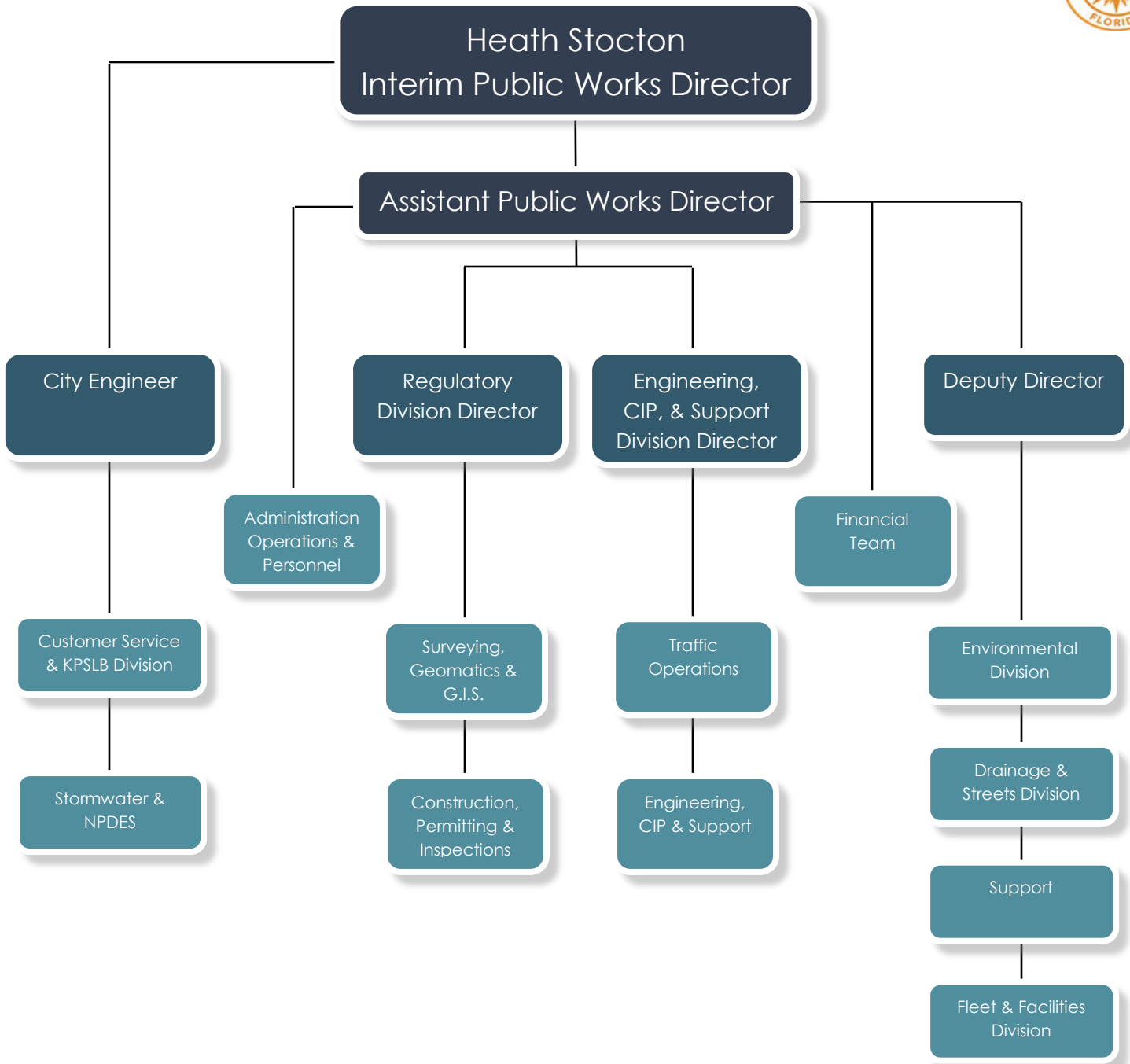
2021-22 ADOPTED EXPENDITURES



	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	

**EXPENDITURES BY
FUNCTION:**

Personal Services	\$ 4,909,483	\$ 5,057,943	\$ 5,239,310	\$ 5,322,909	\$ 264,966	5.24 %	\$ 5,485,284
Operating Expenses	5,393,447	5,919,309	5,382,612	6,808,321	889,012	15.02 %	6,829,485
Capital Outlay	3,340,181	246,819	205,155	383,450	136,631	55.36 %	350,829
Debt Service	2,170,250	2,176,000	2,160,000	2,617,000	441,000	20.27 %	2,618,500
Fund Transfers	988,929	1,044,510	1,044,510	1,089,288	44,778	4.29 %	1,123,032
Total	16,802,290	14,444,581	14,031,587	16,220,968	1,776,387	12.30 %	16,407,130
Undesignated	\$ 5,651,403	\$ 4,652,373	\$ 4,904,572	\$ 3,975,439			\$ 3,057,169





PUBLIC WORKS DEPARTMENT

Road and Bridge Fund #304 and Sales Tax Roadway/
Sidewalk Projects

FY 2021/22 BUSINESS PLAN: OVERVIEW

Overview

The City of Port St. Lucie Public Works Department is dedicated to maintaining and improving the quality and safety of the community, through the creation and preservation of environmentally and economically sound infrastructure, while providing outstanding services to our residents.

Public Works Department Goals & Initiatives

The Public Works Department has developed a five-year Strategic Business Plan in alignment with the City's Strategic Plan. The work of the Public Works Department advances the City of Port St. Lucie's Strategic Plan goals of a **Safe, Clean and Beautiful City**, fosters **Vibrant Neighborhoods**, supports a **Diverse Economy and Employment Opportunities**, ensures **High Quality Infrastructure and Facilities** and contributes to a **High-Performance Government Organization**. The goals and strategic initiatives outlined in the Business Plan include:

Goal 1: Support a Safe, Clean and Beautiful City and Vibrant Neighborhoods

- Ensure Public Safety
- Keep Port St. Lucie Beautiful
- Expand Landscaping and Beautification

Goal 2: Plan and Design Infrastructure to Support a Diverse Economy & Employment Opportunities

- Southern Grove Infrastructure
- Eastside Infrastructure

Goal 3: Deliver High Quality Infrastructure and Facilities

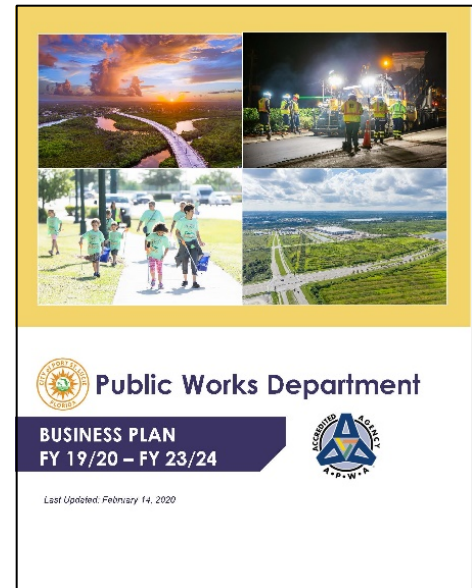
- Implement Voter-Approved ½ Cent Sales Tax Program
- Expand Mobility
- Enhance Transit
- Maintain Assets
- Stormwater Management Plan

Goal 4: Protect and enhance the City's natural environment and the St. Lucie River

- Improve Water Quality
- Resiliency

Goal 5: High Performing Public Works Department

- Refine Operations
- Improve Communication





- Expand Training
- Enhance Customer Service
- Upgrade Equipment
- Foster Innovation

FY 2020/21 Road and Bridge Fund and Sales Tax Accomplishments

The Public Works Department advanced the strategic plan by accomplishing the following projects and initiatives during FY 2020/21.

- Integrate the 1PSL System into daily operations of the department.
- Crosstown Parkway Adaptive Traffic Signal Synchronization was implemented.
- Finalized procurement of contractor for construction of Port St. Lucie Boulevard from Gatlin Boulevard to Darwin Boulevard.
- Completed a Stormwater Rate Fee Analysis to determine the costs associated with advancing the replacement and/or construction of drainage infrastructure.
- Increased stormwater fee by \$5 based upon Stormwater Rate Fee Analysis
- Constructed one (1) mile of sidewalk per the Ten-Year Sidewalk Program.
- Repaved 32.9 miles of roadway in accordance with the Ten-Year Master Repaving Program.
- Deployed an asset management and work order software, Lucity, for the department.
- Completed design of the Port St. Lucie Boulevard Improvement Project from Darwin Boulevard to Paar Drive.
- Updated the five-year Strategic Business Plan in order to effectively plan for and align the needs of the City and department.
- Worked with the team to create a Multimodal Master Plan
- Completed the Crosstown Parkway Extension Exploratory Report
- Finalized and got adopted revisions to City Codes and the Engineering Design Standards Manual.
- Assisted in development of the Village Green Drive Master Plan
- Began site selection and design of new Public Works Facility.
- Worked with Grants & Advocacy Team to secure approximately \$700,000 for Kingsway Waterway Baffle Boxes
- Sales Tax Referendum projects:
 - Completed design of Floresta Boulevard Phases 2 & 3, including the Floresta and Prima Vista Boulevard intersection
 - Completed construction of 2.6 miles of sidewalk.
 - Completed construction of 8.9 miles of roadway repaving.
 - Completed the construction of the two Torino Parkway roundabouts.
 - Presented and received approval of the annual updates to the Ten-Year Master Sidewalk and Repaving Plans which include the additional Sales Tax Funding.
 - Presented and received approval of current traffic calming master plan.
- Completed the following construction projects:
 - Fairgreen Crossings Traffic Calming Project
 - Phase 1 & 2 of the E-3 Canal Stabilization Project
 - Designed and constructed improvements to Cashmere Boulevard from Crosstown Parkway to McChesney Park.



FY 2021/22 Public Works Department Priority Projects

In FY 2021/22, the Public Works Department will continue to advance the Strategic Plan through the following initiatives:

- Begin construction of new Public Works facility
- Begin construction of Port St. Lucie Boulevard from Gatlin Boulevard to Darwin Boulevard.
- Advance Strategic Plan Project Priorities:
 - Begin construction of Port St Lucie Boulevard from Darwin Boulevard to Alcantarra Drive.
 - Improve Water Quality through completing the construction of the Sagamore Stormwater Treatment Areas (STA)
- Advance Sales Tax Projects:
 - Complete construction of Floresta Boulevard Phase 1 Improvements.
 - Begin landscape installation and beautification along US1.
- Construction of 3.6 miles of sidewalk per the Ten-Year Sidewalk Program (includes City budgeted, Grants, and Sales Tax Funds).
- Repave 48.8 miles of roadway in accordance with the Ten-Year Master Repaving Program (includes City budgeted and Sales Tax Funds).
- Complete design and start construction of the Hegener Drive extension for the next phase of the Jobs Corridor.
- Implement Citywide Traffic Calming with increased funding.
- Continue working with the Grants & Advocacy team to seek out and apply for grants to advance roadway construction projects.
- Complete 40% design of Hegener Drive Extension to Marshall Parkway.
- Continue working with St. Lucie County Transit to improve Public Transit.



CITY OF PORT ST. LUCIE PUBLIC WORKS DEPARTMENT FY 2021/2022 PERFORMANCE MEASURES AND SCORECARD

	City Council Strategic Goal (s)	Key Performance Measures Public Works Department	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21 Results	FY 2021/22 Target
WORKLOAD MEASURES	7	Requests for Service (1)	7,127	5,087	4,408	5,004	5,500
	5	Roadway Maintained – Center Line Miles	910	914	917	917	917
	5	Signalized Intersections Maintained	101	104	105	106	106
	5	Street/Ped Light Maintained	3,543	3,711	3,022	3,133	3,133
	5	Single-Family Plot Plans Reviews (1)	2,234	3,001	3,917	5,315	5,500
	5	Residential Pool Permits Reviews (1)	414	462	646	808	850
	5	Residential Driveway Reviews (1)	480	457	577	702	750
	5	Commercial Permits Issued (1)	47	60	70	76	80
	5	ROW and Road/Lane Closure Reviews (1)	299	426	409	658	650
EFFECTIVENESS MEASURES	5	Repaving Backlog Completed (2)	50%	50%	100%	100%	100%
	5	Sidewalk Backlog Completed (2)	42%	42%	100%	100%	100%
	5	Repaving Completed Per Schedule (2)	-	-	100%	100%	100%
	5	Sidewalks Completed Per Schedule (2)	-	-	100%	100%	100%
	5	National Community Survey™ (NCS™) Traffic Flow (3)	32% ↔	38% ↔	40% ↔	50% ↔	Improve
	5	NCS™: Travel by Car (3)	57% ↔	48% ↔	55% ↔	70% ↔	Improve
	5	NCS™: Travel by Bicycle (3)	32% ↓	28% ↓	32% ↓	31% ↓	Improve
	5	NCS™: Ease of Walking (3)	41% ↓	42% ↓	44% ↓	48% ↓	Improve
	5	NCS™: Overall Ease of Travel (3) – modified to Overall Quality of Transportation System (auto, bicycle, foot, bus)	62% ↔	60% ↔	57% ↓	44% ↓	Improve
	5	NCS™: Paths and Walking Trails (3)	40% ↓	36% ↓↓	45% ↓	54% ↔	Improve
	5	NCS™: Street Repair (3)	41% ↔	48% ↔	53% ↔	54% ↔	Improve
	5	NCS™: Street Cleaning (3)	58% ↔	64% ↔	63% ↔	73% ↔	Improve
	5	NCS™: Street Lighting (3)	44% ↓	48% ↔	47% ↔	48% ↔	Improve
	5	NCS™: Sidewalk Maintenance (3)	51% ↔	55% ↔	59% ↔	49% ↔	Improve
5	NCS™: Traffic Signal Timing (3)	41% ↔	43% ↔	42% ↔	46% ↔	Improve	

- (1) Funded 50/50 by the Stormwater and Road and Bridge Funds. Includes information for both funds.
- (2) Approval of the Sales Tax Referendum in November 2018 provides the additional funding to complete the repaving and sidewalk backlogs over a ten-year period. Because the program is on track for completion within ten years, this measure will be replaced by the percentage of projects completed per schedule.
- (3) Percent of respondents rating service as excellent or good from the annual *National Community Survey™ for Port St Lucie* through FY 2021. The following symbols are provided to show the relationship to the National Benchmark.
 ↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



CITY OF PORT ST. LUCIE
ROAD & BRIDGE FUND - # 104
ADOPTED BUDGET - FY 2021-22

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2019-20	2020-21	2020-21	2021-22	\$	%	2022-23
Beginning Undesignated Reserves	\$ 8,811,592	\$ 5,651,403	\$ 5,651,403	\$ 4,904,572	\$ (746,831)	(13.21)%	\$ 3,975,439
REVENUES & SOURCES:							
Other Fees & Taxes	5,705,360	5,898,453	5,700,000	5,787,952	(110,501)	(1.87)%	5,961,591
Ad Valorem Taxes	3,752,474	4,092,246	4,092,246	4,602,534	510,288	12.47 %	4,861,588
Franchise Fees	24,000	24,000	24,000	24,000	-	- %	24,000
Intergovernmental	1,893,361	1,688,138	1,233,479	1,536,090	(152,048)	(9.01)%	1,583,507
Charges for Services	550,069	323,621	651,717	661,131	337,510	104.29 %	661,350
Miscellaneous Revenues	202,241	181,848	396,069	397,864	216,016	118.79 %	398,560
Interest Income	187,495	160,000	110,000	140,000	(20,000)	(12.50)%	156,000
Fund Transfers	1,327,101	1,077,245	1,077,245	2,142,264	1,065,019	98.87 %	1,842,264
Use of Reserves	-	999,030	999,030	929,133	(69,897)	(7.00)%	918,270
Total	13,642,101	14,444,581	14,283,786	16,220,968	1,776,387	12.30 %	16,407,130
EXPENDITURES:							
Personal Services	4,909,483	5,057,943	5,239,310	5,322,909	264,966	5.24 %	5,485,284
Operating Expenses	5,393,447	5,919,309	5,382,612	6,808,321	889,012	15.02 %	6,829,485
Capital Outlay	3,340,181	246,819	205,155	383,450	136,631	55.36 %	350,829
Debt Service	2,170,250	2,176,000	2,160,000	2,617,000	441,000	20.27 %	2,618,500
Fund Transfers	988,929	1,044,510	1,044,510	1,089,288	44,778	4.29 %	1,123,032
Total	16,802,290	14,444,581	14,031,587	16,220,968	1,776,387	12.30 %	16,407,130
SURPLUS (DEFICIT)	\$ (3,160,189)	\$ -	\$ 252,199	\$ -			\$ -
Designated Reserve - Financial Policy - 17%	\$ 1,751,498	\$ 1,866,133	\$ -	\$ 2,062,309			\$ 2,093,511
PROJECTED FUND BALANCE:							
Designated	\$ 1,751,498	\$ 1,866,133	\$ 1,866,133	\$ 2,062,309			\$ 2,093,511
Undesignated	1,607,883	3,785,270	4,037,469	2,842,263			1,881,928
Use of Undesignated	-	(999,030)	(999,030)	(929,133)			(918,270)
Restricted	2,292,022	-	-	-			-
Total	\$ 5,651,403	\$ 4,652,373	\$ 4,904,572	\$ 3,975,439			\$ 3,057,169



CITY OF PORT ST. LUCIE
ROAD & BRIDGE FUND REVENUES - # 104
ADOPTED BUDGET - FY 2021-22

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2019-20	2020-21	2020-21	2021-22	\$	%	2022-23
OPERATING REVENUES:							
Other Fees & Taxes	\$ 5,705,360	\$ 5,898,453	\$ 5,700,000	\$ 5,787,952	\$ (110,501)	(1.87)%	\$ 5,961,591
Ad Valorem Taxes	3,752,474	4,092,246	4,092,246	4,602,534	510,288	12.47 %	4,861,588
Franchise Fees	24,000	24,000	24,000	24,000	-	- %	24,000
Intergovernmental	1,893,361	1,688,138	1,233,479	1,536,090	(152,048)	(9.01)%	1,583,507
Charges for Services	550,069	323,621	651,717	661,131	337,510	104.29 %	661,350
Total	11,925,264	12,026,458	11,701,442	12,611,707	585,249	4.87 %	13,092,036
NON-OPERATING REVENUES:							
Miscellaneous Revenues	202,241	181,848	396,069	397,864	216,016	118.79 %	398,560
Interest Income	187,495	160,000	110,000	140,000	(20,000)	(12.50)%	156,000
Total	389,736	341,848	506,069	537,864	196,016	57.34 %	554,560
NON-REVENUES:							
Fund Transfers	1,327,101	1,077,245	1,077,245	2,142,264	1,065,019	98.87 %	1,842,264
Use of Reserves	-	999,030	999,030	929,133	(69,897)	(7.00)%	918,270
Total	1,327,101	2,076,275	2,076,275	3,071,397	995,122	47.93 %	2,760,534
Fund Totals	<u>\$ 13,642,101</u>	<u>\$ 14,444,581</u>	<u>\$ 14,283,786</u>	<u>\$ 16,220,968</u>	<u>\$ 1,776,387</u>	<u>12.30 %</u>	<u>\$ 16,407,130</u>



CITY OF PORT ST. LUCIE
ROAD & BRIDGE FUND EXPENDITURE SUMMARY
ADOPTED BUDGET - FY 2021-22

	2019-20 AUDITED	2020-21 BUDGET	2020-21 ESTIMATED	2021-22 ADOPTED	VARIANCE		2022-23 PROJECTED
					\$	%	
ENGINEERING OPERATIONS							
Personal Services	\$ 1,311,138	\$ 1,138,480	\$ 1,290,035	\$ 1,273,095	\$ 134,615	11.82 %	\$ 1,313,759
Operating Expenses	296,140	255,982	315,389	372,334	116,352	45.45 %	431,509
Capital Outlay	3,136,515	-	-	39,500	39,500	- %	-
Total	4,743,793	1,394,462	1,605,424	1,684,929	290,467	20.83 %	1,745,268
PUBLIC WORKS OPERATIONS							
Operating Expenses	-	-	425	-	-	- %	-
Total	-	-	425	-	-	- %	-
REGULATORY							
Personal Services	394,046	569,259	609,152	597,098	27,839	4.89 %	617,444
Operating Expenses	41,480	54,666	38,928	159,724	105,058	192.18 %	155,577
Total	435,526	623,925	648,080	756,822	132,897	21.30 %	773,021
TRAFFIC CONTROL AND IMPROVEMEN							
Personal Services	2,023,292	2,061,851	2,113,527	2,170,348	108,497	5.26 %	2,240,236
Operating Expenses	2,228,345	2,597,145	2,226,417	2,975,788	378,643	14.58 %	2,820,905
Capital Outlay	203,666	174,819	134,819	271,100	96,281	55.07 %	276,522
Total	4,455,303	4,833,815	4,474,763	5,417,236	583,421	12.07 %	5,337,663
STREET MAINTENANCE							
Personal Services	733,166	796,355	799,487	819,883	23,528	2.95 %	839,558
Operating Expenses	344,422	357,882	323,998	427,920	70,038	19.57 %	489,657
Capital Outlay	-	72,000	70,336	34,850	(37,150)	(51.60)%	35,547
Total	1,077,588	1,226,237	1,193,821	1,282,653	56,416	4.60 %	1,364,762
GREENBELT & WATERWAY MAINTENAN							
Personal Services	447,840	491,998	427,109	462,485	(29,513)	(6.00)%	474,287
Operating Expenses	2,477,131	2,642,386	2,467,649	2,861,208	218,822	8.28 %	2,920,262
Capital Outlay	-	-	-	38,000	38,000	- %	38,760
Total	2,924,971	3,134,384	2,894,758	3,361,693	227,309	7.25 %	3,433,309
NON-DEPARTMENTAL							
Operating Expenses	5,929	11,248	9,806	11,347	99	0.88 %	11,575
Debt Service	2,170,250	2,176,000	2,160,000	2,617,000	441,000	20.27	2,618,500
Fund Transfers	988,929	1,044,510	1,044,510	1,089,288	44,778	4.29	1,123,032
Total	3,165,108	3,231,758	3,214,316	3,717,635	485,877	15.03 %	3,753,107
Personal Services	4,909,483	5,057,943	5,239,310	5,322,909	264,966	5.24 %	5,485,284
Operating Expenses	5,393,447	5,919,309	5,382,612	6,808,321	889,012	15.02 %	6,829,485



CITY OF PORT ST. LUCIE
ROAD & BRIDGE FUND EXPENDITURE SUMMARY
ADOPTED BUDGET - FY 2021-22

	2019-20	2020-21	2020-21	2021-22	VARIANCE		2022-23
	AUDITED	BUDGET	ESTIMATED	ADOPTED	\$	%	PROJECTED
Capital Outlay	3,340,181	246,819	205,155	383,450	136,631	55.36 %	350,829
Debt Service	2,170,250	2,176,000	2,160,000	2,617,000	441,000	20.27 %	2,618,500
Fund Transfers	988,929	1,044,510	1,044,510	1,089,288	44,778	4.29 %	1,123,032
ROAD & BRIDGE FUND							
TOTAL	16,802,290	14,444,581	14,031,587	16,220,968	1,776,387	12.30 %	16,407,130
Designated Reserve - Financial Policy 20%	\$ 1,751,498	\$ 1,866,133	\$ -	\$ 2,062,309			\$ 2,093,511



CITY OF PORT ST. LUCIE ROAD & BRIDGE FUND - 2021-22 ADOPTED LONG RANGE PLAN

Assumptions: The adopted millage is .3616 for operating and assumes a 12.99% growth factor in fiscal year 2021-22, 5% in 2022-23, 6% in fiscal year 23-24 and beyond. Personal Services includes a 3.0% increase in year 2021-22 and future years. The growth is based on Union Contracts, health insurance increases with potential raises beyond fiscal year 21-22, plus limited staffing increase.

	AUDITED 2018-19	AUDITED 2019-20	PROJECTED 2020-21	Growth %	ADOPTED 2021-22	Growth %	PROJECTED 2022-23	PROJECTED 2023-24	PROJECTED 2024-25
BEGINNING DESIGNATED RESERVES	\$ -		\$ 5,651,403		\$ 4,904,572		\$ 3,975,439	\$ 3,057,169	\$ 2,834,113
REVENUES & SOURCES:									
Millage Rate	0.3616	0.3616	0.3616		0.3616		0.3616	0.3616	0.3616
Ad Valorem Taxes	\$3,368,352	\$3,752,474	\$4,092,246	9.1%	\$4,602,534		\$4,861,588	\$5,153,283	\$5,462,480
Local Option Gas Tax	6,183,989	5,705,360	5,700,000	-0.1%	5,787,952	1.5%	5,961,591	6,170,247	6,293,652
State Revenue Sharing	1,432,232	1,396,658	1,200,000	-14.1%	1,320,065	9.1%	1,358,507	1,412,847	1,469,361
Other	3,799,134	1,273,013	1,105,265	-13.2%	1,299,020	14.9%	1,308,910	1,348,177	1,388,623
Interest Income	239,864	187,495	110,000	-41.3%	140,000	3.0%	156,000	160,680	163,894
Use of Reserves	0	0	999,030		929,133		918,270	223,056	20,724
Fund Transfer from #001 Operating Fund	0	47,636	0		300,000		0	0	0
Fund Transfer from #304 CIP	1,200,000	1,224,000	1,077,245		1,842,264		1,842,264	0	0
Fund Transfer from #314 CIP	127,599	55,465	0		0		0	0	0
Fund Transfer from #401 (debt for building)	0	0	0		0		0	0	0
Fund Transfer from #605	0	0	0		0		0	0	0
TOTAL	16,351,170	13,642,100	14,283,786		16,220,968		16,407,130	14,468,291	14,798,733
EXPENDITURES:									
Personal Services	4,301,323	\$4,909,483	\$5,239,310	6.7%	\$5,322,909	1.6%	5,485,284	5,649,843	5,819,338
Operating Expenses	5,820,721	5,393,447	5,382,612	-0.2%	6,808,321	26%	6,829,485	6,966,075	7,105,396
Capital Outlay	39,040	3,340,181	205,155	-93.9%	383,450	87%	350,829	250,000	250,000
Debt Services	2,175,500	2,170,250	2,160,000	-0.5%	2,617,000	21%	2,618,500	458,500	458,500
Interfund Transfer - Internal Charges	848,469	848,469	894,667	5.4%	912,560	2%	930,812	940,120	949,521
Fund Transfers	127,519	140,460	149,843		176,728	18%	192,220	203,753	215,978
TOTAL	13,312,571	16,802,290	14,031,587		16,220,968		16,407,130	14,468,291	14,798,734
SURPLUS <DEFICIT>	\$3,038,600	\$0	\$252,199		\$0		\$0	\$0	(\$0)
Designated Reserve - Financial Policy - 17%	0	1,751,498	1,805,727	(0)	2,062,309	0	2,093,511	2,144,706	2,197,205
Designated			\$ 1,805,727		\$ 2,062,309		\$ 2,093,511	17% \$ 2,144,706	17% \$ 2,197,205
Undesignated			4,097,875		2,842,263		1,881,928	912,463	636,908
Use of Reserves			(999,030)		(929,133)		(918,270)	\$ (223,056)	\$ (20,724)
Difference			\$ 4,904,572		\$ 3,975,439		\$ 3,057,169	\$ 2,834,113	\$ 2,813,389



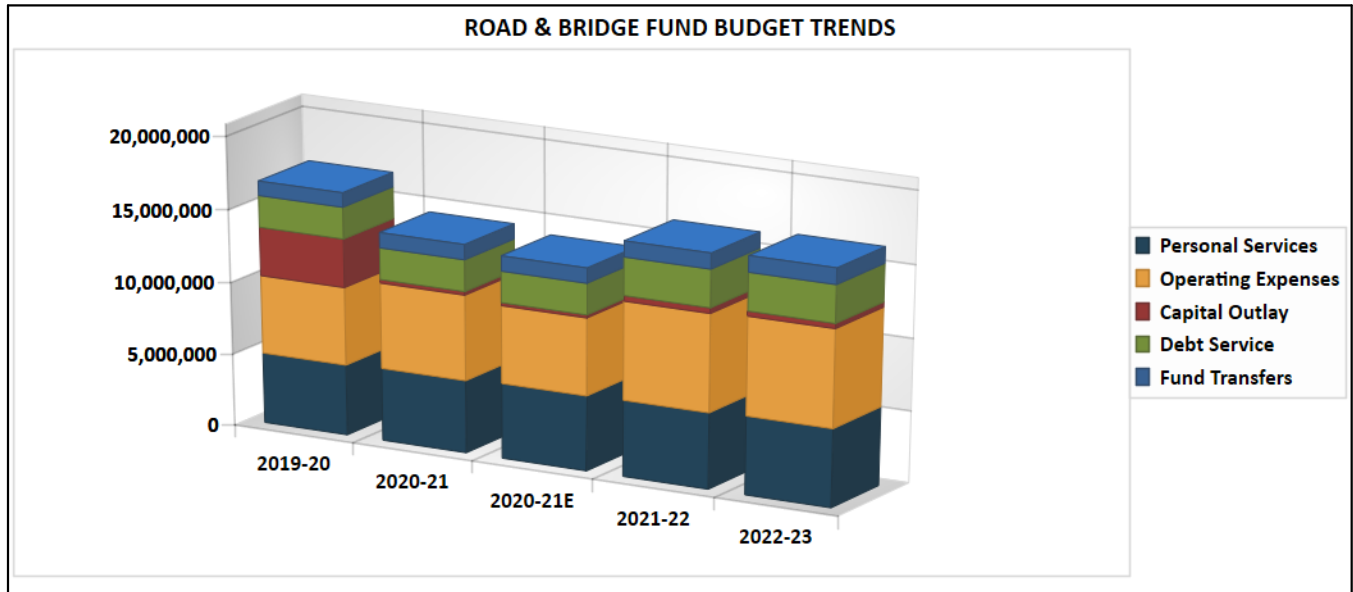
**CITY OF PORT ST. LUCIE
 ROAD AND BRIDGE OPERATING FUND #104 - CAPITAL OUTLAY
 ADOPTED BUDGET - FY 2021-22**

ADOPTED
 FY 2021-22

4105	<u>PUBLIC WORKS -OPERATIONS</u>		
	New Ford F-150 for Project Coordinator Position		39,500
		Total \$	39,500
4121	<u>PUBLIC WORKS -TRAFFIC CONTROL & IMPROVEMENT (100%)</u>		
	(10) Cisco Switches		100,000
	Replace PW-9907 2005 Ford F-150		39,500
	Replace PW-5975 2006 Ford PU E-39		52,600
	Replace PW-5979 2006 Ford F-150		39,500
	Replace PW-6039 2006 Ford F-150		39,500
		Total \$	271,100
4125	<u>PUBLIC WORKS - STREETS</u>		
	Replace PW-0756 Magnum Light Tower		22,010
	Replace PW6810 Utility Trailer		12,840
		Total \$	34,850
4127	<u>PUBLIC WORKS - STREETS</u>		
	FECON MULCHER		38,000
		Total	38,000
	ROAD & BRIDGE FUND TOTALS	\$	<u>383,450</u>



**CITY OF PORT ST. LUCIE
ROAD & BRIDGE FUND - # 104
DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
EXPENDITURE SUMMARY:							
Personal Services	\$ 4,909,483	\$ 5,057,943	\$ 5,239,310	\$ 5,322,909	264,966	5.24 %	\$ 5,485,284
Operating Expenses	5,393,447	5,919,309	5,382,612	6,808,321	889,012	15.02 %	6,829,485
Capital Outlay	3,340,181	246,819	205,155	383,450	136,631	55.36 %	350,829
Debt Service	2,170,250	2,176,000	2,160,000	2,617,000	441,000	20.27 %	2,618,500
Fund Transfers	988,929	1,044,510	1,044,510	1,089,288	44,778	4.29 %	1,123,032
Total	\$ 16,802,290	\$ 14,444,581	\$ 14,031,587	\$ 16,220,968	1,776,387	12.30 %	\$ 16,407,130

STAFFING SUMMARY:

Full Time Equivalents	55.00	55.00	55.00	57.50
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Stormwater Utility Fund

This is an enterprise fund that earns revenues from an annual fee charged to all property owners for the purpose of constructing and maintaining the City's stormwater system. Every year the most costly item funded is the reworking of the roadside swale system. City crews reshape the swale drainage system and in some areas a plastic liner is installed to aid the flow of stormwater. Other activities include mowing & cleaning of the liner system, canals, ditches and greenbelt areas. The Public Works department is partially funded by this revenue.

Major Revenue Source

The major revenue source is the annual stormwater fee. The annual fee increased to \$168 for a residential lot and \$126 for an undeveloped lot, an increase of \$5/yr. and \$3.75/yr. respectfully. The culvert inspection fee collected in this fund are experiencing a slight growth due to an increase in the number of construction permits.

Expense Trends

Capital projects, equipment, and system maintenance make up approximately 60% of the Fund's expenses. The personnel costs make up 25% of the expenses with the remaining amount spent on servicing debt for very large projects. Debt service increases to \$3.1 million in FY 2021-22 because of the new Public Works Building. Management is continually evaluating opportunities to take on additional projects that will enhance the City's water quality.

Long Range Model

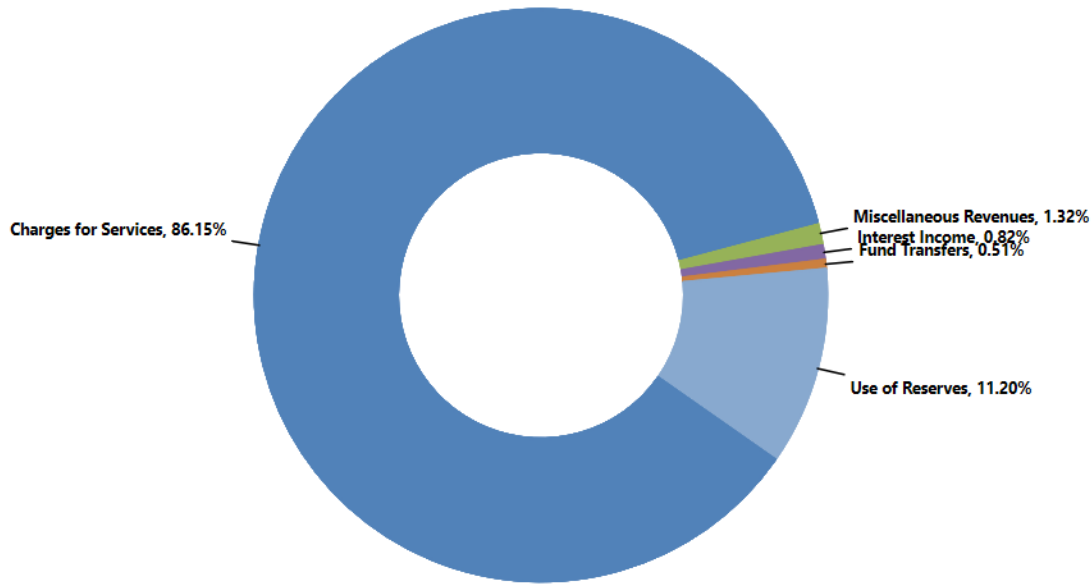
The long-range model indicates projected results that will use reserves. The Stormwater Fee will need to increase in future years or costly projects may need to move to future years. Acquiring grants can be very helpful in the financial equation.



CITY OF PORT ST. LUCIE

STORMWATER UTILITY FUND SOURCES - # 401
 ADOPTED BUDGET - FY 2021-22

ADOPTED 2021-22 REVENUES

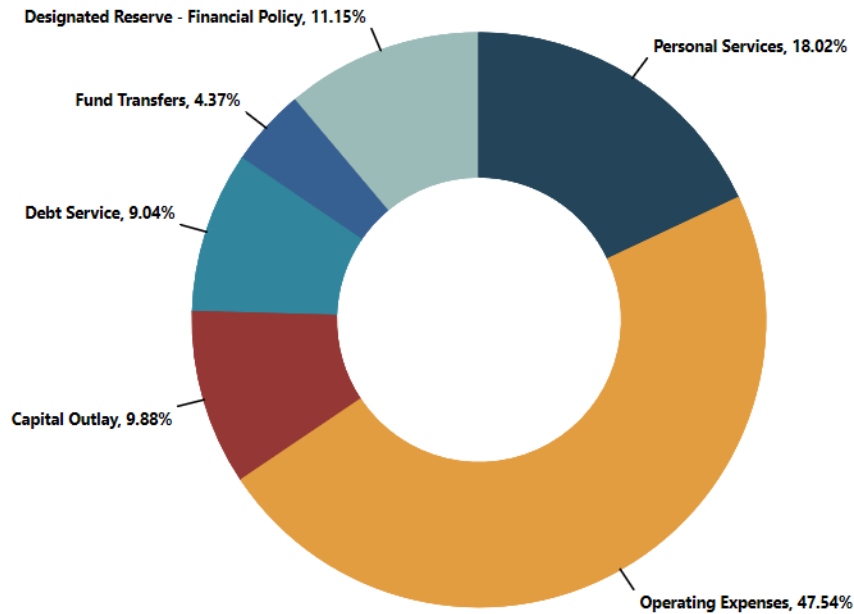


	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE \$	%	PROJECTED 2022-23
Beginning Undesignated Reserves	\$ 11,785,883	\$ 12,826,234	\$ 12,826,234	\$ 8,136,708	\$ (4,689,526)	(36.56)%	\$ 4,726,476
REVENUES & SOURCES:							
Licenses & Permits	1,100	-	8,650	-	-	- %	-
Intergovernmental	406,943	-	1,926,180	-	-	- %	-
Charges for Services	24,031,893	23,506,015	25,099,241	26,224,654	2,718,639	11.57 %	25,884,336
Miscellaneous Revenues	297,457	449,065	378,202	402,904	(46,161)	(10.28)%	411,526
Interest Income	496,548	386,500	153,060	250,000	(136,500)	(35.32)%	250,000
Fund Transfers	-	-	2,000,000	153,847	153,847	- %	-
Use of Reserves	-	2,839,547	4,729,547	3,410,232	570,685	20.10 %	4,740,096
Total	\$ 25,233,941	\$ 27,181,127	\$ 34,294,880	\$ 30,441,637	\$ 3,260,510	12.00 %	\$ 31,285,958

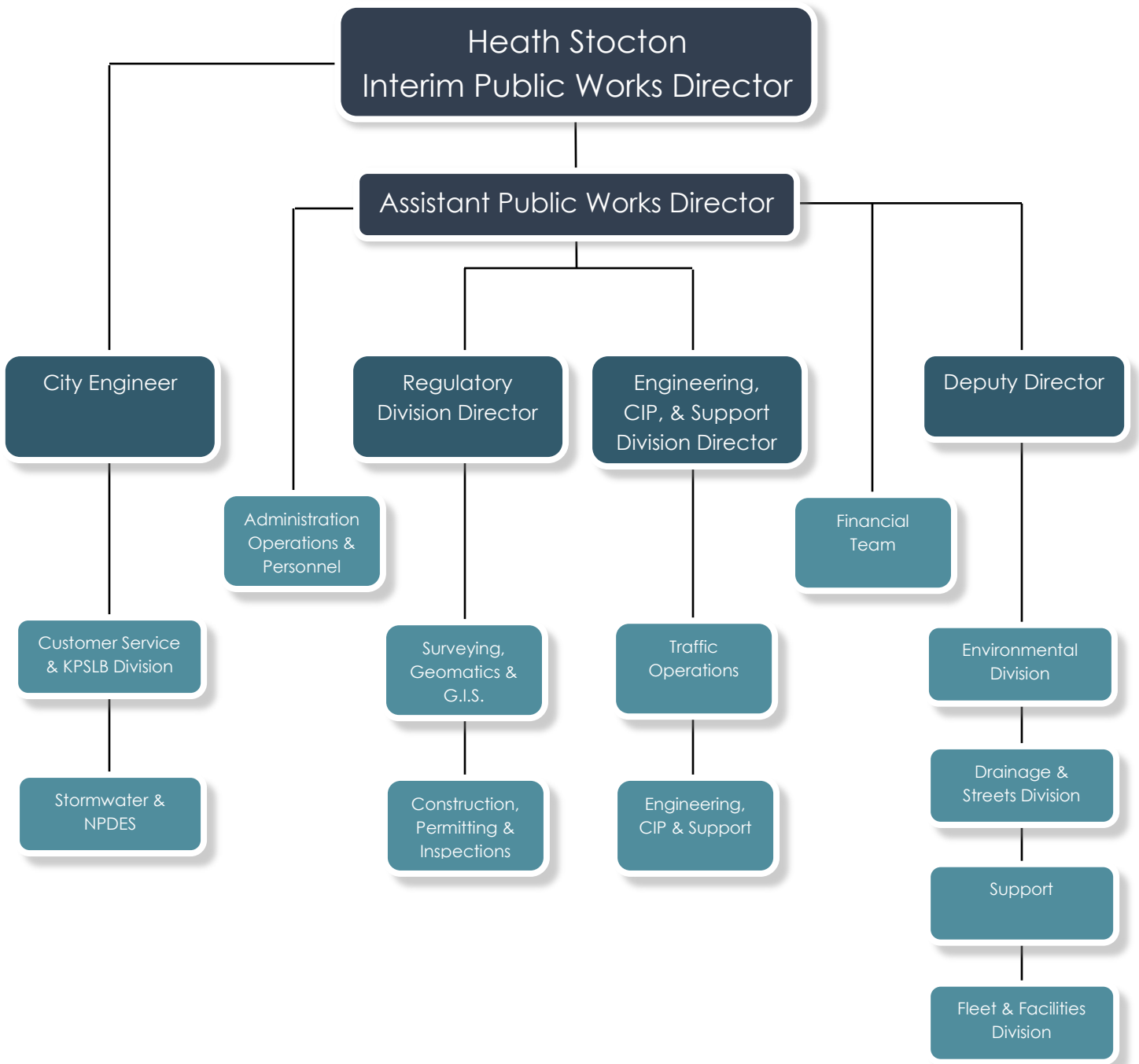


CITY OF PORT ST. LUCIE
STORMWATER UTILITY FUND USES - # 401
ADOPTED BUDGET - FY 2021-22

2021-22 ADOPTED EXPENDITURES



	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
EXPENDITURES BY FUNCTION:							
Personal Services	\$ 5,522,073	\$ 5,930,772	\$ 6,418,286	\$ 6,173,556	\$ 242,784	4.09 %	\$ 6,317,181
Operating Expenses	14,115,198	14,798,449	16,269,317	16,288,776	1,490,327	10.07 %	16,156,535
Capital Outlay	-	2,285,216	7,296,428	3,383,652	1,098,436	48.07 %	4,371,872
Debt Service	2,001,672	2,707,060	2,847,198	3,098,550	391,490	14.46 %	3,219,325
Contingencies	-	36,000	-	-	(36,000)	(100.00)%	-
Fund Transfers	2,554,647	1,423,630	1,423,630	1,497,103	73,473	5.16 %	1,221,045
Total	24,193,590	27,181,127	34,254,859	30,441,637	3,260,510	12.00 %	31,285,958
Undesignated	\$ 12,826,234	\$ 9,986,687	\$ 8,136,708	\$ 4,726,476			\$ (13,620)





 **PUBLIC WORKS DEPARTMENT**
 Stormwater Fund #401 and KPSLB Program

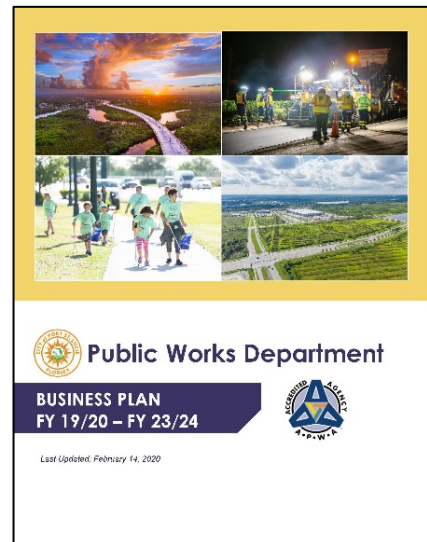
FY 2021/22 BUSINESS PLAN: OVERVIEW

Overview

The City of Port St. Lucie Public Works Department is dedicated to maintaining and improving the quality and safety of the community, through the creation and preservation of environmentally and economically sound infrastructure, while providing outstanding services to our residents.

Public Works Department Goals & Initiatives

The Public Works Department has developed a five-year Strategic Business Plan in alignment with the City’s Strategic Plan. The work of the Public Works Department advances the City of Port St. Lucie’s Strategic Plan goals of a **Safe, Clean and Beautiful City**, fosters **Vibrant Neighborhoods**, supports a **Diverse Economy and Employment Opportunities**, ensures **High Quality Infrastructure and Facilities** and contributes to a **High-Performance Government Organization**. The goals and strategic initiatives outlined in the Business Plan include:



Goal 1: Support a Safe, Clean and Beautiful City and Vibrant Neighborhoods

- Ensure Public Safety
- Keep Port St. Lucie Beautiful
- Expand Landscaping and Beautification

Goal 2: Plan and Design Infrastructure to Support a Diverse Economy & Employment Opportunities

- Southern Grove Infrastructure
- Eastside Infrastructure

Goal 3: Deliver High Quality Infrastructure and Facilities

- Implement Voter-Approved ½ Cent Sales Tax Program
- Expand Mobility
- Enhance Transit
- Maintain Assets
- Stormwater Management Plan

Goal 4: Protect and enhance the City’s natural environment and the St. Lucie River

- Improve Water Quality
- Resiliency

Goal 5: High Performing Public Works Department

- Refine Operations
- Improve Communication
- Expand Training
- Enhance Customer Service
- Upgrade Equipment
- Foster Innovation



FY 2020/21 Stormwater Fund and Keep Port St. Lucie Beautiful Accomplishments

The Public Works Department advanced the strategic plan by accomplishing the following projects and initiatives during FY 2020/21.

- Developed a five-year Strategic Business Plan in order to effectively plan for and align the needs of the City and Department
- Developed a Stormwater Master Plan
- Presented the Stormwater Management Plan to City Council and discussed required budget for desired enhancement programs.
- Implementation of a new software product, Lucity, to track requests for services.
- Completed Phase II of the Microbial Source Tracking Study.
- Completed the design of the D-11 Canal Improvement project.
- Completed the design of the A-14 control structure.
- Completed the construction of Lake Harvey Memorial.
- Completed the landscaping and aquatic planting design for the Sagamore Stormwater Treatment Areas and received two FDEP grants for construction.
- Completed an initiative to inventory and locate trees and plantings within the road rights-of-way.
- Advanced the design of Roadway Beautification Projects (US 1, St. James Blvd, Turnpike and I-95)
- City Council adoption of Beautification Policy Guidelines.
- Completed and submitted nine grant applications for stormwater projects (\$21.3M).
- Completed and submitted three grant applications for the Keep Port St Lucie Beautiful Program (\$36,250)
- Keep Port St. Lucie Cigarette Litter Prevention Program gave away 17 Cigarette Ash Receptables to local businesses
- Conducted six (6) School Buddy Bench Ribbon Ceremonies
- Hosted three (3) school virtual presentations with author for America Recycles Day
- Hosted community virtual presentation with guest speaker for America Recycles Day
- Completed and submitted grant applications for the Keep Port St. Lucie Beautiful Program:
 - FDOT Grant (20-21) - \$15,000 (awarded)
 - Arbor Day Bank of America - \$50,000 (not awarded)
 - Keep America Beautiful Community Grant - Cigarette Litter Prevention Program - \$20,000
- Implemented a new Lunch & Learn Workshop Series - Four (4) sessions

FY 2021/22 Stormwater Fund and Keep Port St. Lucie Beautiful Priority Projects

In FY 2021/22, the Public Works Department will continue to advance the Strategic Plan through the following initiatives:

- Complete Council Approved \$2M swale liner installation project
- Complete construction of the Sagamore Stormwater Treatment Areas.
- Further implementation and utilization of Lucity.
- Seek grant funding for stormwater (water quality and repair) improvements.
- Construct Roadway Beautification Projects (US 1)
- Complete design & start construction of the Hegener Drive extension and associated stormwater infrastructure for the next phase of the Jobs Corridor.
- Finalize the Southern Grove Jobs Corridor Stormwater and Infrastructure Master Plan.
- Expand the larger culvert and side lot culvert programs due to aging infrastructure.



- Repair of the A-22 and A-24 Stormwater Control Structures.
- Work to reduce swale complaints through public outreach, interdepartmental assistance and technological advances.
- Advance Citywide Strategic Plan Project Priorities:
 - Augment the Sales Tax Funding, \$1.5M, for the US Highway 1 Corridor Beautification to enable the completion of the entire \$4M project by the end of 2022.
 - Beautification of St James Boulevard.
- Implementation of the five-year Strategic Business Plan in order to effectively plan for and align the needs of the City and department.
- Continue work with grant team to aggressively seek out and apply for grants to advance the construction of stormwater projects.
- Continue to develop the Cigarette Litter Prevention Program
- Continue to develop LEAP initiatives



**CITY OF PORT ST. LUCIE PUBLIC WORKS DEPARTMENT
 FY 2021/22 PERFORMANCE MEASURES AND SCORECARD**

	City Council Strategic Goal (s)	Key Performance Measures Public Works Department	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21 Results	FY 2021/22 Target
WORKLOAD MEASURES	5	Requests for Service Received (1)	7,127	5,200	4,408	5,004	5,500
	5	Liner Installed - Feet	30,265	25,000	25,000	25,000	30,000
	5	Culvert Installed - Feet	4,266	4,554	4,850	4,628	5,000
	5	Single-Family Plot Plans Reviews (1)	2,234	3,001	3,917	5,315	5,500
	5	Residential Pool Permits Reviews (1)	414	462	646	808	900
	5	Residential Driveway Reviews (1)	480	457	577	702	750
	5	Commercial Permits Issued (1)	47	60	70	76	80
	5	ROW & Road/Lane Closure Reviews (1)	299	426	409	658	700
EFFECTIVENESS MEASURES	5	Culvert Backlog Completed (2)	46%	46%	46%	46%	46%
	5	Control Structure Backlog Completed (3)	83%	83%	50%	50%	75%
	5	National Community Survey™: Storm Drainage (4)	62% ↔	64% ↔	69% ↔	63%↔	Maintain
	5	National Community Survey™ : Cleanliness (4)	71% ↔	78% ↔	83% ↔	82%	Maintain
	1	Adopt-A-Street Groups Recruited		132	166	175	180

- (1) Funded 50/50 by both the Stormwater and Road and Bridge Funds.
 (2) Estimated annual expenditure to complete 100% of backlog is \$1.5M.
 (3) Estimated annual expenditure to complete 100% of backlog is \$600K.
 (4) Percent of respondents rating service as excellent or good from the annual *National Community Survey™ for Port St Lucie* through FY 2021. The following symbols are provided to show the relationship to the National Benchmark.
 ↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



CITY OF PORT ST. LUCIE
STORMWATER UTILITY FUND - # 401
ADOPTED BUDGET - FY 2021-22

	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
Beginning Undesignated Reserves	\$ 11,785,883	\$ 12,826,234	\$ 12,826,234	\$ 8,136,708	\$ (4,689,526)	(36.56)%	\$ 4,726,476
REVENUES & SOURCES:							
Licenses & Permits	1,100	-	8,650	-	-	- %	-
Intergovernmental	406,943	-	1,926,180	-	-	- %	-
Charges for Services	24,031,893	23,506,015	25,099,241	26,224,654	2,718,639	11.57 %	25,884,336
Miscellaneous Revenues	297,457	449,065	378,202	402,904	(46,161)	(10.28)%	411,526
Interest Income	496,548	386,500	153,060	250,000	(136,500)	(35.32)%	250,000
Fund Transfers	-	-	2,000,000	153,847	153,847	- %	-
Use of Reserves	-	2,839,547	4,729,547	3,410,232	570,685	20.10 %	4,740,096
Total	25,233,941	27,181,127	34,294,880	30,441,637	3,260,510	12.00 %	31,285,958
EXPENDITURES:							
Personal Services	5,522,073	5,930,772	6,418,286	6,173,556	242,784	4.09 %	6,317,181
Operating Expenses	14,115,198	14,798,449	16,269,317	16,288,776	1,490,327	10.07 %	16,156,535
Capital Outlay	-	2,285,216	7,296,428	3,383,652	1,098,436	48.07 %	4,371,872
Debt Service	2,001,672	2,707,060	2,847,198	3,098,550	391,490	14.46 %	3,219,325
Contingencies	-	36,000	-	-	(36,000)	(100.00)%	-
Fund Transfers	2,554,647	1,423,630	1,423,630	1,497,103	73,473	5.16 %	1,221,045
Total	24,193,590	27,181,127	34,254,859	30,441,637	3,260,510	12.00 %	31,285,958
SURPLUS (DEFICIT)	\$ 1,040,351	\$ -	\$ 40,021	\$ -			\$ -
Designated Reserve - Financial Policy - 17%	\$ 3,338,336	\$ 3,523,968	\$ -	\$ 3,818,596			\$ 3,820,532
PROJECTED FUND BALANCE:							
Designated	\$ 3,338,336	\$ 3,523,968	\$ 3,523,968	\$ 3,818,596			\$ 3,820,532
Undesignated	7,195,876	9,302,266	9,342,287	4,318,112			905,944
Use of Undesignated	-	(2,839,547)	(4,729,547)	(3,410,232)			(4,740,096)
Restricted	2,292,022	-	-	-			-
Total	\$ 12,826,234	\$ 9,986,687	\$ 8,136,708	\$ 4,726,476			\$ (13,620)



CITY OF PORT ST. LUCIE
STORMWATER UTILITY FUND REVENUES - # 401
ADOPTED BUDGET - FY 2021-22

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2019-20	2020-21	2020-21	2021-22	\$	%	2022-23
OPERATING REVENUES:							
Licenses & Permits	\$ 1,100	\$ -	\$ 8,650	\$ -	\$ -	- %	\$ -
Intergovernmental	406,943	-	1,926,180	-	-	- %	-
Charges for Services	24,031,893	23,506,015	25,099,241	26,224,654	2,718,639	11.57 %	25,884,336
Total	24,439,936	23,506,015	27,034,071	26,224,654	2,718,639	11.57 %	25,884,336
NON-OPERATING REVENUES:							
Miscellaneous Revenues	297,457	449,065	378,202	402,904	(46,161)	(10.28)%	411,526
Interest Income	496,548	386,500	153,060	250,000	(136,500)	(35.32)%	250,000
Total	794,005	835,565	531,262	652,904	(182,661)	(21.86)%	661,526
NON-REVENUES:							
Fund Transfers	-	-	2,000,000	153,847	153,847	- %	-
Use of Reserves	-	2,839,547	4,729,547	3,410,232	570,685	20.10 %	4,740,096
Total	-	2,839,547	6,729,547	3,564,079	724,532	25.52 %	4,740,096
Fund Totals	\$ 25,233,941	\$ 27,181,127	\$ 34,294,880	\$ 30,441,637	\$ 3,260,510	12.00 %	\$ 31,285,958



**CITY OF PORT ST. LUCIE
STORMWATER UTILITY FUND EXPENDITURE SUMMARY
ADOPTED BUDGET - FY 2021-22**

	2019-20 AUDITED	2020-21 BUDGET	2020-21 ESTIMATED	2021-22 ADOPTED	VARIANCE		2022-23 PROJECTED
					\$	%	
ENGINEERING OPERATIONS							
Personal Services	\$ 1,231,235	\$ 1,136,781	\$ 1,369,911	\$ 1,273,139	\$ 136,358	12.00 %	\$ 1,279,586
Operating Expenses	282,965	266,382	238,846	284,706	18,324	6.88 %	290,449
Capital Outlay	-	-	-	137,520	137,520	- %	140,271
Total	1,514,200	1,403,163	1,608,757	1,695,365	292,202	20.82 %	1,710,306
REGULATORY							
Personal Services	434,007	570,362	562,508	648,076	77,714	13.63 %	666,745
Operating Expenses	45,600	55,316	42,753	83,440	28,124	50.84 %	85,011
Capital Outlay	-	36,000	50,000	39,500	3,500	9.72 %	-
Total	479,607	661,678	655,261	771,016	109,338	16.52 %	751,756
STREET & DRAINAGE							
Personal Services	3,505,533	3,727,117	3,989,355	3,789,784	62,667	1.68 %	3,892,934
Operating Expenses	3,346,938	3,993,384	5,507,878	4,430,329	436,945	10.94 %	4,524,203
Capital Outlay	-	1,903,216	6,909,619	2,382,132	478,916	25.16 %	3,390,611
Total	6,852,471	9,623,717	16,406,852	10,602,245	978,528	10.17 %	11,807,748
GREENBELT & WATERWAY MAINTENAN							
Personal Services	351,299	496,512	496,512	462,557	(33,955)	(6.84)%	477,916
Operating Expenses	4,977,627	5,415,944	5,447,954	5,583,716	167,772	3.10 %	5,697,076
Capital Outlay	-	346,000	336,809	824,500	478,500	138.29 %	840,990
Total	5,328,926	6,258,456	6,281,275	6,870,773	612,317	9.78 %	7,015,982
NON-DEPARTMENTAL							
Operating Expenses	5,207,381	5,067,423	5,031,887	5,906,585	839,162	16.56 %	5,559,796
Debt Service	2,001,672	2,707,060	2,847,198	3,098,550	391,490	14.46	3,219,325
Contingencies	-	36,000	-	-	(36,000)	(100.00)	-
Fund Transfers	2,554,647	1,423,630	1,423,630	1,497,103	73,473	5.16	1,221,045
Total	9,763,700	9,234,113	9,302,715	10,502,238	1,268,125	13.73 %	10,000,166
Personal Services	5,522,073	5,930,772	6,418,286	6,173,556	242,784	4.09 %	6,317,181
Operating Expenses	14,115,198	14,798,449	16,269,317	16,288,776	1,490,327	10.07 %	16,156,535
Capital Outlay	-	2,285,216	7,296,428	3,383,652	1,098,436	48.07 %	4,371,872
Debt Service	2,001,672	2,707,060	2,847,198	3,098,550	391,490	14.46 %	3,219,325
Contingencies	-	36,000	-	-	(36,000)	(100.00)%	-
Fund Transfers	2,554,647	1,423,630	1,423,630	1,497,103	73,473	5.16 %	1,221,045
STORMWATER UTILITY FUND TOTAL	\$ 24,193,590	\$ 27,181,127	\$ 34,254,859	\$ 30,441,637	\$ 3,260,510	12.00 %	\$ 31,285,958
Designated Reserve - Financial Policy 20%	\$ 1,751,498	\$ 1,866,133	\$ -	\$ 2,062,309			\$ 2,093,511



CITY OF PORT ST. LUCIE
STORMWATER UTILITY FUND - 21-22 ADOPTED
LONG RANGE PLAN

(OPERATING & CAPITAL)

This model includes a rate increase to the Stormwater Fee of \$5 for residential for a total of \$168 and \$3.75 for undeveloped for a total of \$126.

All capital project requests and equipment are included.

Personal Services contains the assumption of pay raises for all employees as well as an assumption of increased employee contributions towards their medical insurance.

Personal Services also includes a 2.2% increase in year 21-22, 3% in future years. (2) positions moved from stormwater (100%) are now split funded between Stormwater and Road & Bridge. **This fund is projected to fall short of the designated reserve requirements in FY 22-23 without a rate increase.**

	AUDITED 2018-19	AUDITED 2019-20	ESTIMATED 2020-21	Growth %	ADOPTED 2021-22	Growth %	PROJECTED 2022-23	PROJECTED 2023-24	PROJECTED 2024-25
BEGINNING DESIGNATED RESERVES	\$ -	\$ -	\$ 12,826,234		\$ 8,136,708		\$ 4,726,476	\$ (13,620)	\$ (4,451,705)
REVENUES & SOURCES:									
Stormwater Fees	20,207,099	20,479,676	21,043,790	2.8%	21,915,662	4.1%	2.0% \$21,450,031	\$22,240,873	\$23,053,500
Stormwater Fee - EWIP	1,856,970	1,856,970	1,856,970		1,856,970		1,856,970	1,856,970	1,856,970
Single Rate: 1,000 new homes/yr.	163.00	163.00	163.00	0.0%	168.00	0.0%	168.00	168.00	168.00
Federal Subsidy - EWIP	927,602	85,257	-	-100%	-		-	-	-
Culvert Inspection Fees	1,059,310	1,414,611	1,600,000	13%	1,625,172	1.6%	1.0% 1,641,424	1,657,838	1,175,000
Developer Fees	267,884	277,362	569,885	105%	576,850	1.2%	1.0% 582,619	588,445	175,000
Interest Income	532,888	414,049	153,060		250,000	63.3%	200,000	100,000	0
Grants and Misc.	562,133	706,017	4,341,628		806,751		1.0% 814,819	822,967	831,196
Use of Reserves	-	-	4,729,547		3,410,232		4,740,096	0	-
TOTAL	25,413,886	25,233,941	34,294,880		30,441,637		31,285,958	27,267,093	27,091,666
EXPENDITURES:									
Personal Services	5,567,262	5,522,073	6,418,286	16.23%	6,173,556	-3.8%	3.0% 6,317,181	6,506,696	6,506,696
Depreciation	1,404,084	1,432,685	-		-		-	-	-
Operating Supplies & Exp.	12,830,886	13,860,512	16,269,317	17.38%	16,288,776	0.1%	16,156,535	1% 16,318,100	16,781,281
Internal Charges	1,121,962	1,121,962	1,173,630	4.61%	1,197,103	2.0%	2.0% 1,221,045	1,245,466	1,302,821
Capital Equipment & Projects	1,097,028		7,296,428	#DIV/0!	3,383,652		0.0% 4,371,872	4,415,591	4,459,747
Reserves		0	0		0				
Debt Service	2,857,419	2,256,359	2,847,198		3,098,550		3,219,325	3,219,325	3,219,325
Fund Transfer	-	0	250,000		300,000		0	0	0
TOTAL	24,878,641	24,193,589	34,254,859		30,441,637		31,285,958	31,705,178	32,269,870
SURPLUS <DEFICIT>	\$535,244	\$1,040,351	\$40,021		\$0		\$0	(\$4,438,085)	(\$5,178,204)
Designated Reserve - Financial Policy - 17%			3,856,893		3,818,596		3,820,532	3,880,215	3,958,956

NOTE --- EWIP annual debt service increases by \$1,285,000 in FY 2023-24

Designated	\$ 3,523,968	\$ 3,818,596	\$ 3,820,532	\$ (4,451,705)	\$ (9,629,909)
Undesignated	9,342,287	4,318,112	905,944	-	-
Use of Reserves	(4,729,547)	(3,410,232)	(4,740,096)	-	-
Difference	\$ 8,136,708	\$ 4,726,476	\$ (13,620)	\$ (4,451,705)	\$ (9,629,909)

Note 1: The Stormwater is proposing spending down reserves on purchases of replacement capital equipment, new projects & increased contracts.

Note 2: Prior Year encumbrance of \$2,546,899 are deducted from the beginning reserves.

Note 3: In FY 23-24 the Stormwater Fund is projected to end the year using reserves of \$4,438,085, which does not meet the required reserves of \$3,507,065. The fund will be short of its reserves.



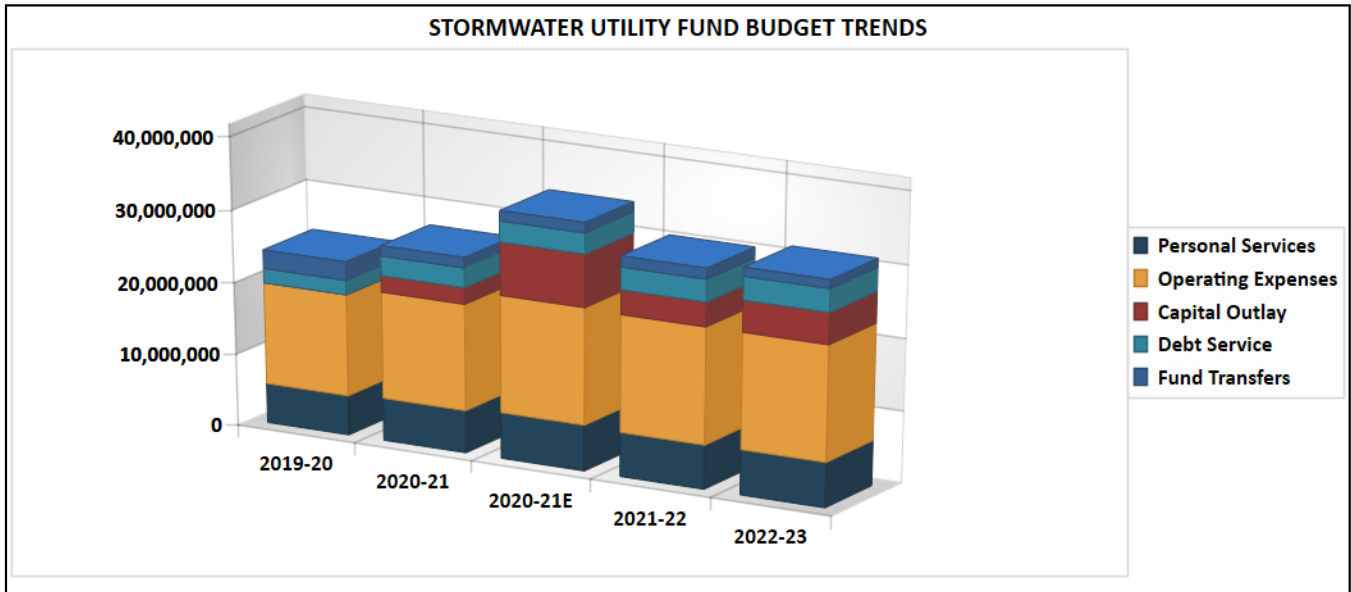
**CITY OF PORT ST. LUCIE
 STORMWATER UTILITY FUND #401 - CAPITAL OUTLAY
 ADOPTED BUDGET - FY 2021-22**

		ADOPTED
		FY 2021-22

4105	<u>PUBLIC WORKS OPERATIONS</u>	
	REPLACE PW152 2004 FORD ESCAPE	49,500
	REPLACE PW-9908 2005 FORD F150	38,520
	REPLACE PW8978 2006 JEEP CHEROKEE	49,500
	Subtotal	\$ 137,520
4118	<u>PUBLIC WORKS OPERATIONS</u>	
	New F150 Pickup Truck for Construction Inspector	39,500
	Subtotal	\$ 39,500
4126	<u>PUBLIC WORKS DRAINAGE (100%)</u>	
	Property Acquisition CIP	160,000
	PW Building #3 Roof Replacement	75,000
	Constriction of A-24 Water Control Structure Automation	465,000
	Replace PW 8494 2002 Dodge Ram 1500 Pickup PW-34	39,500
	Replace PW-6017 2005 Ford F150 Pickup	39,500
	Replace PW-6018 2005 Ford F150 Survey	39,500
	Replace PW-0337 2006 Ford F150 Pickup	39,500
	Replace PW-1849 2001 Freightliner Truck	186,340
	Replace PW-5696 2002 Chevy 3500	70,112
	Replace PW-6034 2006 Ford F-450	70,000
	Replace PW-1849 2001 Freightliner Truck	186,340
	Replace PW-7682 2002 Ford F-750	186,340
	Replace PWS-0574 2010 Powerscreen	330,000
	Mini Excavator Trackhoe	85,000
	Bacteria Incubator used to produce Bio-zyme bacteria.	100,000
	CEI for A-24 Water Control Structure Automation	60,000
	Design & Grant Coordination Water Quality Projects	250,000
	Subtotal	\$ 2,382,132
4127	<u>PUBLIC WORKS GREENBELT & WATERWAY MAINT. (50%)</u>	
	Replace PW 2708 2009 Chevy Silverado Pickup	39,500
	Addition to Fleet Ford F-250	45,000
	Replace PW-3197 20069 Sterling Truck	300,000
	Replace PWT-9559 2015 John Deer Boom Mower	300,000
	Addition to Fleet Ford F-450 with dump bed	65,000
	Boat & Trailer	75,000
	Subtotal	\$ 824,500
	STORMWATER UTILITY FUND	Total \$ 3,383,652



**CITY OF PORT ST. LUCIE
 STORMWATER UTILITY FUND - 401
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
EXPENDITURE SUMMARY:							
Personal Services	\$ 5,522,073	\$ 5,930,772	\$ 6,418,286	\$ 6,173,556	242,784	4.09 %	\$ 6,317,181
Operating Expenses	14,115,198	14,798,449	16,269,317	16,288,776	1,490,327	10.07 %	16,156,535
Capital Outlay	-	2,285,216	7,296,428	3,383,652	1,098,436	48.07 %	4,371,872
Debt Service	2,001,672	2,707,060	2,847,198	3,098,550	391,490	14.46 %	3,219,325
Contingencies	-	36,000	-	-	(36,000)	(100.00)%	-
Fund Transfers	2,554,647	1,423,630	1,423,630	1,497,103	73,473	5.16 %	1,221,045
Total	\$ 24,193,590	\$ 27,181,127	\$ 34,254,859	\$ 30,441,637	3,260,510	12.00 %	\$ 31,285,958

STAFFING SUMMARY:

Full Time Equivalents	69.00	69.00	69.00	70.50	-
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Building Permit Fund

This is a special revenue fund that reports the financial activity of the Building Department. By tracking the financial activity of the one department isolated in this single fund, the revenues (permits fees, etc.) can be compared to the cost of their work, with the rates being set accordingly.

Major Revenue Source

This fund's largest single revenue, Building Permit Fees, which is directly driven by construction activity. New construction activity continues to increase, bringing increased pressure on the Building Department. Permit Fee Revenue continues to be very strong as the building market expands. The projected fund

balance will be at a healthy level of 81.63% above the stated policy of 50%. This higher level of fund balance has helped to stabilize the Building Department during the years of falling revenue.

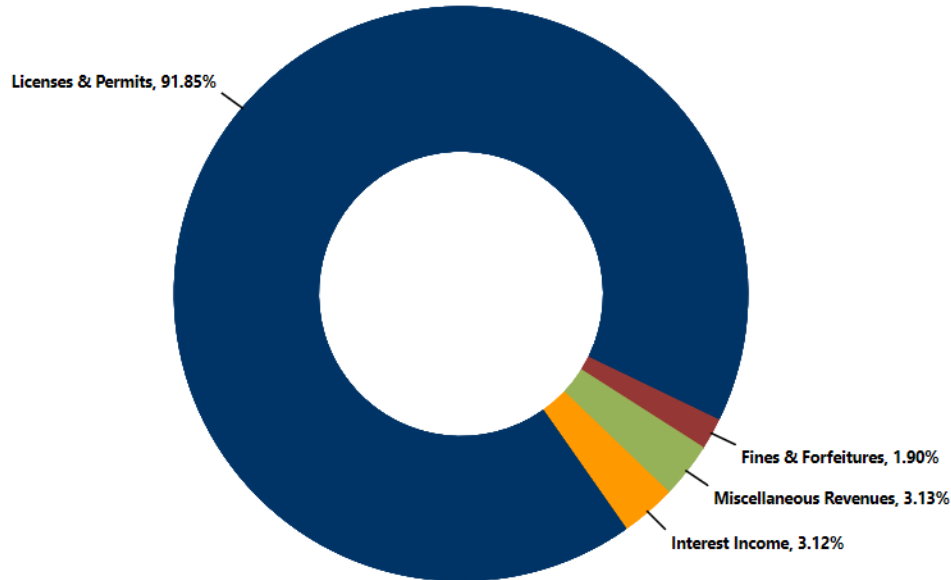
Expenditure Trends

Salaries and benefits make up 70% to 80% of this fund's expenditures, which accounts for personnel services to keep the community safe. With the climb in revenues and the adopted added positions increasing the revenues of the fund is projected to exceed last year's growth in permits during the current year (FY 2020-21).



CITY OF PORT ST. LUCIE
BUILDING DEPARTMENT FUND SOURCES - # 110
ADOPTED BUDGET - FY 2021-22

ADOPTED 2021-22 REVENUES

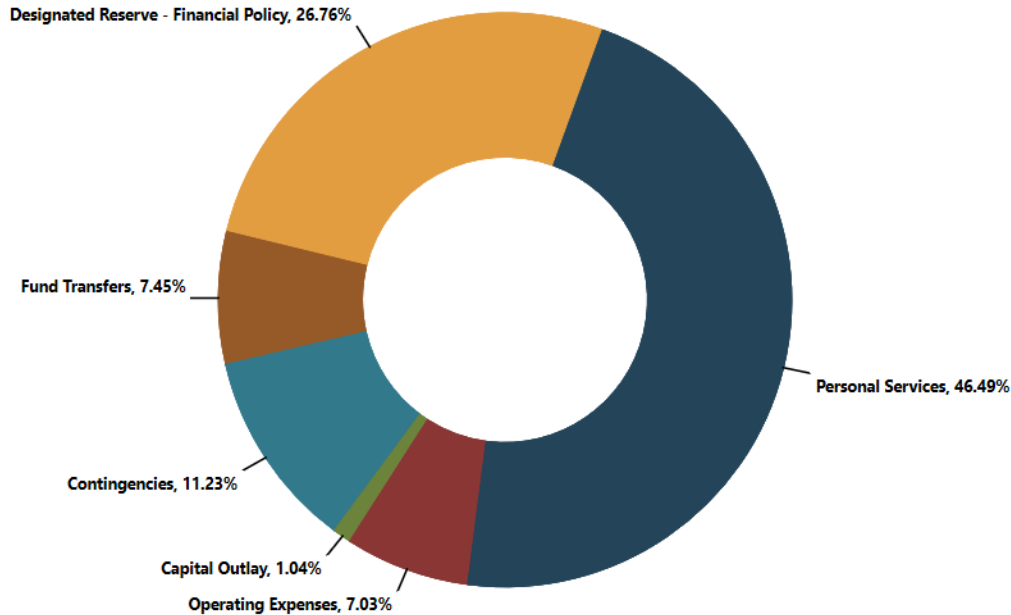


	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
	\$	\$	\$	\$	\$	%	\$
Beginning Undesignated Reserves	\$ 18,216,731	\$ 21,385,790	\$ 21,385,790	\$ 26,342,992	\$ 4,957,202	23.18 %	\$ 28,374,590
REVENUES & SOURCES:							
Licenses & Permits	11,131,257	9,334,414	14,060,000	12,168,701	2,834,287	30.36 %	12,262,163
Intergovernmental	5,759	-	30,000	-	-	- %	-
Fines & Forfeitures	246,268	202,500	272,300	251,780	49,280	24.34 %	256,811
Miscellaneous Revenues	383,637	319,781	402,760	415,000	95,219	29.78 %	419,940
Interest Income	412,824	407,500	37,500	413,000	5,500	1.35 %	421,260
Total	\$ 12,179,745	\$ 10,264,195	\$ 14,802,560	\$ 13,248,481	\$ 2,984,286	29.07 %	\$ 13,360,174



**CITY OF PORT ST. LUCIE
BUILDING DEPARTMENT FUND USES - # 110
ADOPTED BUDGET - FY 2021-22**

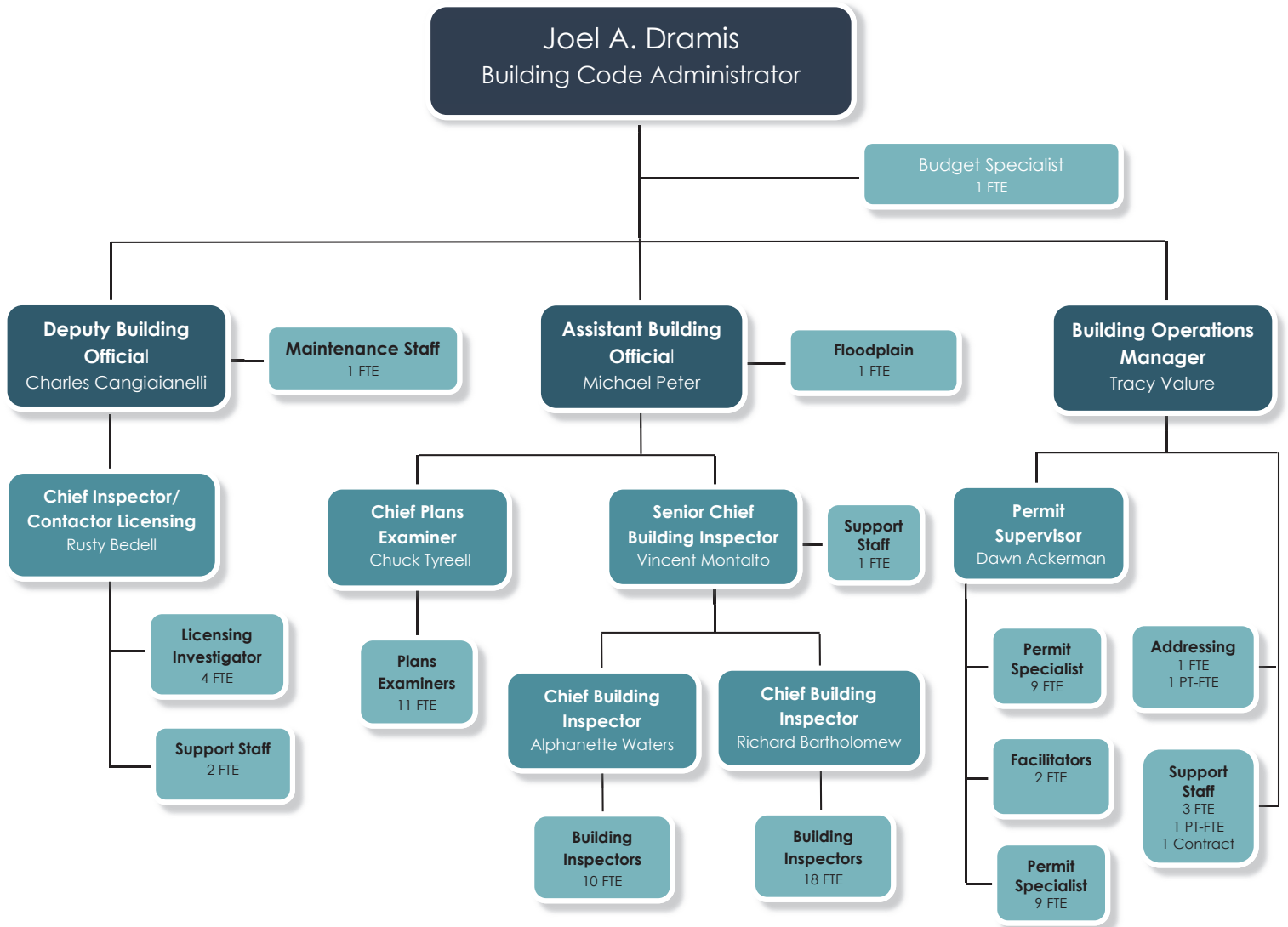
2021-22 ADOPTED EXPENDITURES



	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	

**EXPENDITURES BY
FUNCTION:**

Personal Services	\$ 6,662,857	\$ 7,778,245	\$ 7,269,623	\$ 8,409,279	\$ 631,034	8.11 %	\$ 8,670,400
Operating Expenses	1,465,001	1,431,275	1,382,854	1,272,008	(159,267)	(11.13)%	1,200,284
Capital Outlay	85,487	133,000	271,206	188,000	55,000	41.35 %	135,660
Contingencies	-	-	-	2,031,598	2,031,598	- %	2,449,267
Fund Transfers	797,341	921,675	921,675	1,347,596	425,921	46.21 %	904,563
Total	<u>9,010,686</u>	<u>10,264,195</u>	<u>9,845,358</u>	<u>13,248,481</u>	<u>2,984,286</u>	<u>29.07 %</u>	<u>13,360,174</u>
 Undesignated	<u>\$ 21,385,790</u>	<u>\$ 21,385,790</u>	<u>\$ 26,342,992</u>	<u>\$ 26,342,992</u>			<u>\$ 26,342,992</u>





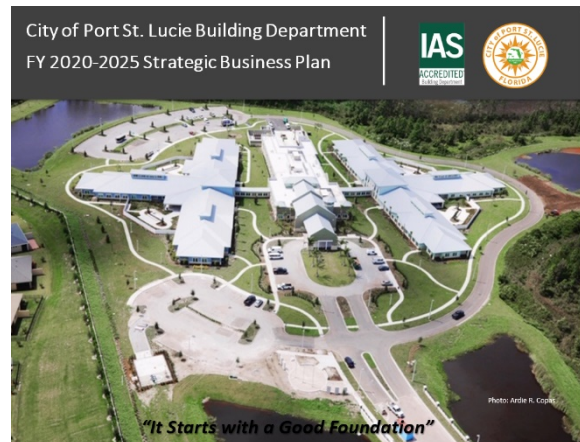
BUILDING DEPARTMENT

Fund #110-2405, 2410, 2415, 2420, 2425

FY 2021/22 BUSINESS PLAN: OVERVIEW

The mission of the Port St. Lucie Building Department is to promote, protect, and improve the health, safety, and welfare of the citizens of the city by enforcing the technical codes of the City through the coordination of the inspections, permitting, and licensing divisions of the Building Department within the fiscal restraints of the department budget.

The Building Department has developed a five-year Strategic Business Plan in alignment with the City's Strategic Plan. The work of the Building Department advances the City of Port St. Lucie's Strategic Plan goals of a **Safe, Clean and Beautiful City**, fosters **Vibrant Neighborhoods**, supports a **Diverse Economy and Employment Opportunities**, ensures **High Quality Infrastructure and Facilities** and contributes to a **High-Performance Government Organization**.



FY 2020/21 BUILDING DEPARTMENT GOALS & ACCOMPLISHMENTS

Specifically, in FY 2020/21, the Department accomplished the following:

Supporting a Diverse Economy and Employment Opportunities, Vibrant Neighborhood and High-Quality Infrastructure and Facilities:

- Single family permitting in planned communities continues to grow in comparison to scattered lot development.
- Added Remote-Virtual Inspections to list of tools that can be used for certain inspection types.
- Continuing development of an online commercial permit tracking system (Project FUSION).
- Submitted a complete rewrite of City Ordinance 150 to City Council for approval.

Contributed to a High Performing Government Organization through growing customer service:

- Developed and implemented a Building Department Mentorship Program to continue to grow the future expertise of the department. Increased participation in program by 25%.
- Increased Participation in both department-created internship programs and state-approved cross training for certification programs.
- Advanced the City's organizational vision of *national recognition as a City providing superior services through a diverse, empowered and visionary City team* through creating and providing training for other building officials.
- Addition of commercial permits online.
- Providing FREE training Classes for staff and real estate professionals on new state laws pertaining to expired building permits.
- Continuing to become a world leader in the Building Code Compliance field with membership in International Accreditation Service Technical Advisory Committee, nomination for Industry Innovation



Award, Providing International training in customer service, Providing support training for "Before You Sign a Lease" program.

- Three staff members were nominated for state awards in their roles as professionals.
- Increased customer service rating to 9.5.
- Initiated a timeline survey to all stakeholders to gauge compliance with stakeholder-initiated timeline service goals. Surveys indicate 98% compliance with stakeholder expectations.
- Decreased permit lobby wait times to average 2.44 minutes.
- Provided customer service and best practices training to four additional communities.
- Developed partial plan review for concurrent reviews with other departments and agencies.

FY 2021/22 BUILDING DEPARTMENT GOALS & INITIATIVES

In FY 2021/22, the Building Department will continue to grow as a national leader and advance the Strategic Plan through the following goals, initiatives, and projects:

Supporting a Diverse Economy and Employment Opportunities, Vibrant Neighborhood and High-Quality Infrastructure and Facilities:

- Develop and teach training classes at the Building Officials Association Emerging Technologies conference
- Develop and teach 2 classes at the Annual Building Officials Association Conference.
- Work with neighboring jurisdictions to work on unifying technology efforts.
- Review City Ordinance, Chapter 150 and make changes based on current needs and economy.
- Develop and teach a class for Realtors in St. Lucie County.
- Participate in State Associations and BCAIB meetings.
- Maintain Building Department Accreditation.
- Conduct a fee comparison with benchmark cities.
- Continue to expand Virtual Inspection technology.
- Visit neighboring jurisdictions to observe, exchange ideas and processes.
- Add pavilion on west side of Building B.
- Begin design of parking lot, phase III.
- Design and building addition to city Clinic.
- Provide education at HOA's and civic organizations, upon request.
- Add mechanical inspector and mechanical plans examiner internship programs.
- Participate at Hurricane expo and TCBA home show.

Contribute to a High Performing Government Organization:

- Provide greater efficiency and effectiveness of the team through remodeling the plan review area to accommodate additional staff and facilitate electronic plan reviews and remodeling the inspection division.
- Update and teach real estate professionals through the Realtor Assist Program.
- Institute virtual inspection services for some building inspection types.



CITY OF PORT ST. LUCIE BUILDING DEPARTMENT FY 2021/22 PERFORMANCE MEASURES AND SCORECARD

	City Council Strategic Goal (s)	Key Performance Measures Building Department	2017/18 Results	2018/19 Results	2019/20 Results	2020/21 Results	2021/22 Target
WORKLOAD MEASURES	Goal 1: Safe, Clean and Beautiful; Goal 2: Vibrant Neighborhoods; Goal 5: High Quality Infrastructure and Facilities	Single Family Permits Issued	1,942	2,639	3, 379	5,158	4,000
	1, 2 & 5	Multi-Family Permits Issued	297	127	34	77	200
	1, 2 & 4, Diverse Economy and Employment Opportunities	Commercial Permits Issued	244	273	215	363	300
	1, 2 & 5	Miscellaneous & Sub Permits Issued	20,021	36,705	47,546	63,943	45,000
	1, 2 & 5	CO's Issued	1,687	2,356	3,109	3,538	4,200
	1, 2 & 5	Plans Reviewed & Approved	14,021	17,617	18,683	29,707	20,000
	1, 2 & 5	Inspections Conducted	107,369	131,520	158,385	196,905	150,000
	1, 2 & 5	Licenses Applied for	651	598	716	828	700
	1, 2 & 5	Licenses Investigations	5,592	4,698	4,368	3,966	4,200
	1, 2 & 5	Total Dwelling Units	2,239	2,200	3,413	5,235	2,800
EFFICIENCY MEASURES	1, 2 & 5	Number of Plans Reviewed per Plans Examiner	2,003	1,957	2,075	2,475	2,000
	1, 2 & 5	Number of Permits Applications per Permit Clerk	3,565	4,416	4,746	5,879	4,500
	1, 2, & 5	Number of Inspections per Inspector	3,834	2,529	2,988	2,853	2,800
	1, 2 & 5	Number of License Investigations per Investigator	1,398	1,566	1,456	1,500	1,500
EFFECTIVENESS MEASURES	1, 2 & 5	*Customer Satisfaction Survey for Permits	8.9	9.3	9.1	9.3	9.5
	1, 2 & 5	*Customer Satisfaction survey for Inspections	9.1	9.4	9.0	9.5	9.5
	1, 2 & 5	*Customer Satisfaction survey for Plan Review	9.2	9.1	9.5	9.1	9.5

Note: * Per the International Accreditation Service Building Departments rarely receive ratings over 7.0.



CITY OF PORT ST. LUCIE
BUILDING DEPARTMENT FUND - # 110
ADOPTED BUDGET - FY 2021-22

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2019-20	2020-21	2020-21	2021-22	\$	%	2022-23
Beginning Undesignated Reserves	\$ 18,216,731	\$ 21,385,790	\$ 21,385,790	\$ 26,342,992	\$ 4,957,202	23.18 %	\$ 26,342,992
REVENUES & SOURCES:							
Licenses & Permits	11,131,257	9,334,414	14,060,000	12,168,701	2,834,287	30.36 %	12,262,163
Intergovernmental	5,759	-	30,000	-	-	- %	-
Fines & Forfeitures	246,268	202,500	272,300	251,780	49,280	24.34 %	256,811
Miscellaneous Revenues	383,637	319,781	402,760	415,000	95,219	29.78 %	419,940
Interest Income	412,824	407,500	37,500	413,000	5,500	1.35 %	421,260
Total	12,179,745	10,264,195	14,802,560	13,248,481	2,984,286	29.07 %	13,360,174
EXPENDITURES:							
Personal Services	6,662,857	7,778,245	7,269,623	8,409,279	631,034	8.11 %	8,670,400
Operating Expenses	1,465,001	1,431,275	1,382,854	1,272,008	(159,267)	(11.13)%	1,200,284
Capital Outlay	85,487	133,000	271,206	188,000	55,000	41.35 %	135,660
Contingencies	-	-	-	2,031,598	2,031,598	- %	2,449,267
Fund Transfers	797,341	921,675	921,675	1,347,596	425,921	46.21 %	904,563
Total	9,010,686	10,264,195	9,845,358	13,248,481	2,984,286	29.07 %	13,360,174
SURPLUS (DEFICIT)	\$ 3,169,059	\$ -	\$ 4,957,202	\$ -			\$ -
Designated Reserve - Financial Policy - 50%	\$ 4,063,929	\$ 4,604,760	\$ -	\$ 4,840,644			\$ 4,935,342
PROJECTED FUND BALANCE:							
Designated	\$ 4,063,929	\$ 4,604,760	\$ 4,604,760	\$ 4,840,644			\$ 4,935,342
Undesignated	17,321,861	16,781,030	21,738,232	21,502,348			21,407,650
Total	\$ 21,385,790	\$ 21,385,790	\$ 26,342,992	\$ 26,342,992			\$ 26,342,992



CITY OF PORT ST. LUCIE
BUILDING DEPARTMENT FUND REVENUES - # 110
ADOPTED BUDGET - FY 2021-22

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2019-20	2020-21	2020-21	2021-22	\$	%	2022-23
OPERATING REVENUES:							
Licenses & Permits	\$ 11,131,257	\$ 9,334,414	\$ 14,060,000	\$ 12,168,701	\$ 2,834,287	30.36 %	\$ 12,262,163
Intergovernmental	5,759	-	30,000	-	-	- %	-
Total	11,137,016	9,334,414	14,090,000	12,168,701	2,834,287	30.36 %	12,262,163
NON-OPERATING REVENUES:							
Fines & Forfeitures	246,268	202,500	272,300	251,780	49,280	24.34 %	256,811
Miscellaneous Revenues	383,637	319,781	402,760	415,000	95,219	29.78 %	419,940
Interest Income	412,824	407,500	37,500	413,000	5,500	1.35 %	421,260
Total	1,042,729	929,781	712,560	1,079,780	149,999	16.13 %	1,098,011
Fund Totals	<u>\$ 12,179,745</u>	<u>\$ 10,264,195</u>	<u>\$ 14,802,560</u>	<u>\$ 13,248,481</u>	<u>\$ 2,984,286</u>	<u>29.07 %</u>	<u>\$ 13,360,174</u>



CITY OF PORT ST. LUCIE
BUILDING DEPARTMENT FUND EXPENDITURE SUMMARY
ADOPTED BUDGET - FY 2021-22

	2019-20 AUDITED	2020-21 BUDGET	2020-21 ESTIMATED	2021-22 ADOPTED	VARIANCE		2022-23 PROJECTED
					\$	%	
PROTECTIVE INSPECTIONS-ADMIN.							
Personal Services	\$ 1,208,645	\$ 1,442,760	\$ 1,200,668	\$ 1,516,015	\$ 73,255	5.08 %	\$ 1,564,881
Operating Expenses	1,161,356	966,951	1,048,921	744,156	(222,795)	(23.04)%	677,932
Capital Outlay	34,471	-	28,731	-	-	- %	-
Total	2,404,472	2,409,711	2,278,320	2,260,171	(149,540)	(6.21)%	2,242,813
PROTECTIVE INSPECTIONS-LICENS							
Personal Services	522,001	634,392	529,656	596,765	(37,627)	(5.93)%	617,350
Operating Expenses	49,438	61,867	35,018	61,678	(189)	(0.31)%	62,960
Capital Outlay	25,170	25,000	5,000	28,000	3,000	12.00 %	25,500
Total	596,609	721,259	569,674	686,443	(34,816)	(4.83)%	705,810
PROTECTIVE INSPECTIONS-PERMIT							
Personal Services	746,846	860,985	779,348	840,652	(20,333)	(2.36)%	868,265
Operating Expenses	55,739	134,995	47,857	160,054	25,059	18.56 %	163,269
Total	802,585	995,980	827,205	1,000,706	4,726	0.47 %	1,031,534
PROTECTIVE INSPECTIONS-FIELD							
Personal Services	3,118,156	3,379,057	3,352,224	3,813,482	434,425	12.86 %	3,925,194
Operating Expenses	177,701	196,949	196,045	231,865	34,916	17.73 %	230,548
Capital Outlay	25,846	108,000	237,475	160,000	52,000	48.15 %	110,160
Total	3,321,703	3,684,006	3,785,744	4,205,347	521,341	14.15 %	4,265,902
PROTECTIVE INSPECTIONS-PLAN							
Personal Services	1,067,210	1,461,051	1,407,727	1,642,365	181,314	12.41 %	1,694,710
Operating Expenses	20,767	70,513	55,013	74,255	3,742	5.31 %	65,575
Total	1,087,977	1,531,564	1,462,740	1,716,620	185,056	12.08 %	1,760,285
NON-DEPARTMENTAL							
Contingencies	-	-	-	2,031,598	2,031,598	-	2,449,267
Fund Transfers	797,341	921,675	921,675	1,347,596	425,921	46.21	904,563
Total	797,341	921,675	921,675	3,379,194	2,457,519	266.64 %	3,353,830
Personal Services	6,662,857	7,778,245	7,269,623	8,409,279	631,034	8.11 %	8,670,400
Operating Expenses	1,465,001	1,431,275	1,382,854	1,272,008	(159,267)	(11.13)%	1,200,284
Capital Outlay	85,487	133,000	271,206	188,000	55,000	41.35 %	135,660
Contingencies	-	-	-	2,031,598	2,031,598	- %	2,449,267
Fund Transfers	797,341	921,675	921,675	1,347,596	425,921	46.21 %	904,563
BUILDING DEPARTMENT FUND TOTAL	\$ 9,010,686	\$ 10,264,195	\$ 9,845,358	\$ 13,248,481	\$ 2,984,286	29.07 %	\$ 13,360,174



**CITY OF PORT ST. LUCIE
 BUILDING DEPARTMENT FUND # 110 - CAPITAL OUTLAY
 ADOPTED BUDGET - FY 2021-22**

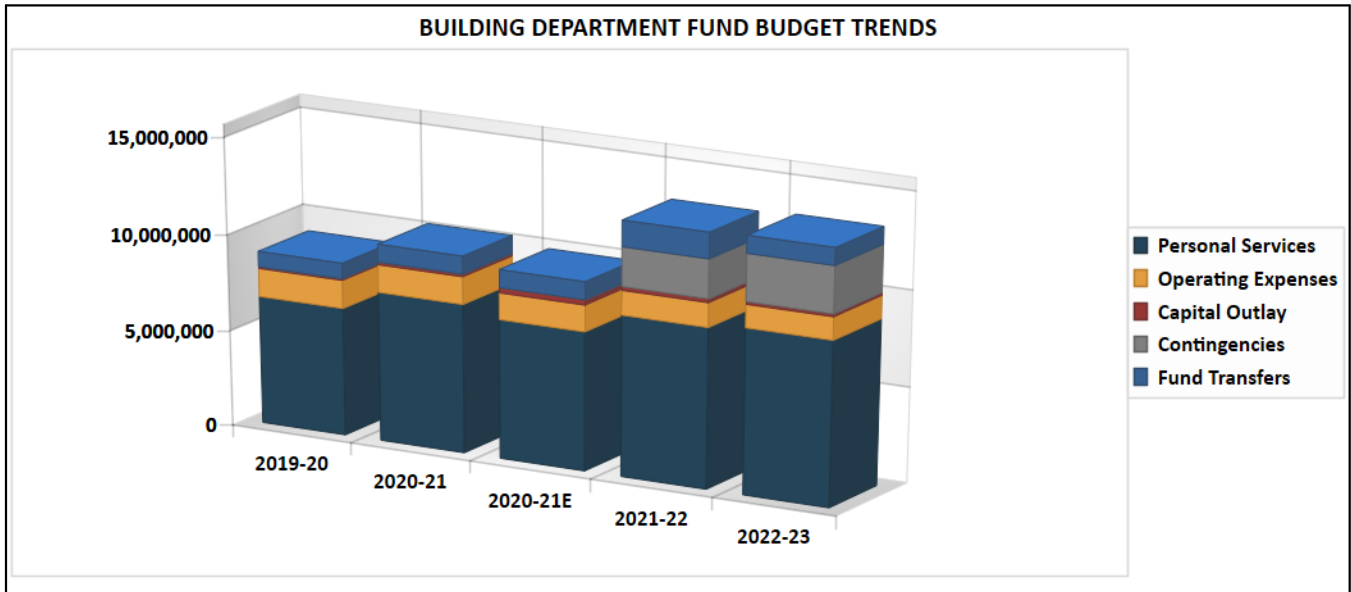
ADOPTED

FY 2021-22

2410	<u>LICENSING</u>		
	Replace 1 Ford F-150.		28,000
		Subtotal	\$ 28,000
2420	<u>INSPECTIONS</u>		
	Replace B-0827 2005 Ford Escape with Ford F-150		27,000
	Replace B-0828 2005 Ford Escape with Ford F-150		27,000
	Replace B-0830 2005 Ford Escape with Ford F-150		27,000
	Replace B-0822 2005 Ford Escape with Ford F-150		27,000
	New Truck for new inspector		26,000
	New Truck for new inspector		26,000
		Subtotal	\$ 160,000
	BUILDING DEPARTMENT FUND TOTALS	Total	\$ 188,000



**CITY OF PORT ST. LUCIE
 BUILDING DEPARTMENT FUND - 110
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
EXPENDITURE SUMMARY:							
Personal Services	\$ 6,662,857	\$ 7,778,245	\$ 7,269,623	\$ 8,409,279	631,034	8.11 %	\$ 8,670,400
Operating Expenses	1,465,001	1,431,275	1,382,854	1,272,008	(159,267)	(11.13)%	1,200,284
Capital Outlay	85,487	133,000	271,206	188,000	55,000	41.35 %	135,660
Contingencies	-	-	-	2,031,598	2,031,598	- %	2,449,267
Fund Transfers	797,341	921,675	921,675	1,347,596	425,921	46.21 %	904,563
Total	\$ 9,010,686	\$ 10,264,195	\$ 9,845,358	\$ 13,248,481	2,984,286	29.07 %	\$ 13,360,174

STAFFING SUMMARY:

Full Time Equivalents	71.81	84.50	84.50	88.50
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Utility Systems Fund

The Utility Systems Fund provides high quality services to all citizens in the City. The Fund provides water, sewer, and reuse water. The sewer services are a mix of a gravity fed system (requiring less maintenance which equals less costs for operations) and a vacuum pump system employing grinders at individual houses (a very maintenance intensive system inherited from the now defunct General Development Corporation which equates to high cost for operations). The Utility Systems Fund is trying to build up cash reserves to maintain the high cost systems. The Fund is experiencing rapid growth as building continues to improve both for residential and commercial. Staffing is being evaluated each year and positions are being added to keep up with the rapid expansion of the Utility Systems Department.

Major Revenue Source

The Utility Systems Operating Fund is funded primarily by the users of the system. The budget includes a 1.5% rate increase to both water and sewer rates, which will likely continue in the future. The City has seen significant population growth over the last decade, the influx of new residents creates numerous opportunities in capital investment infrastructure projects, while boosting operating revenues.

Expense Trends

The majority of the Utility Systems costs are in capital expansion, debt retirement, and operations which account for approximately 60% of the fund's expenses. Salaries and benefits make up the remaining 40% of the cost of the fund. The Fund's operations show a relatively stable level of cost for personal services and operating categories of expense. The Utility Systems is embarking on an aggressive capital improvement plan to keep abreast of the growing needs within our community.

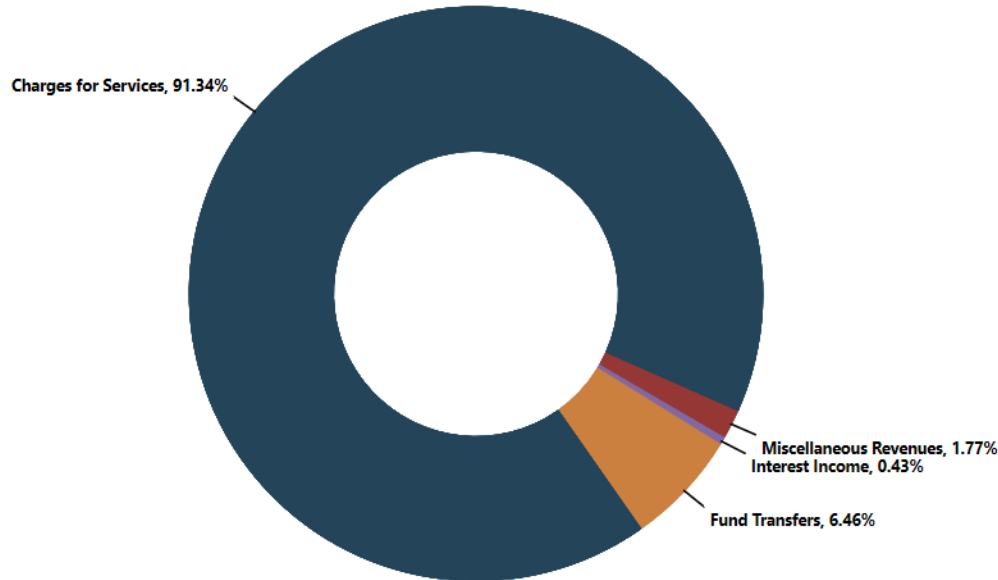
Long-Range Model

The five-year outlook considers customer growth and costs are shown to be relatively flat into the future. With these assumptions, the fund balance will grow in all future years. The fund will have a fund balance that meets the policy of 17% of expenses during the planning horizon. The test for debt service coverage shows sufficient revenue for the current year and the coverage will be met through the future years meaning operating revenues. And when the rate increase is implemented, there will be sufficient funds for the debt service requirement.



CITY OF PORT ST. LUCIE
WATER & SEWER OPERATING FUND SOURCES - # 431
ADOPTED BUDGET - FY 2021-22

ADOPTED 2021-22 REVENUES

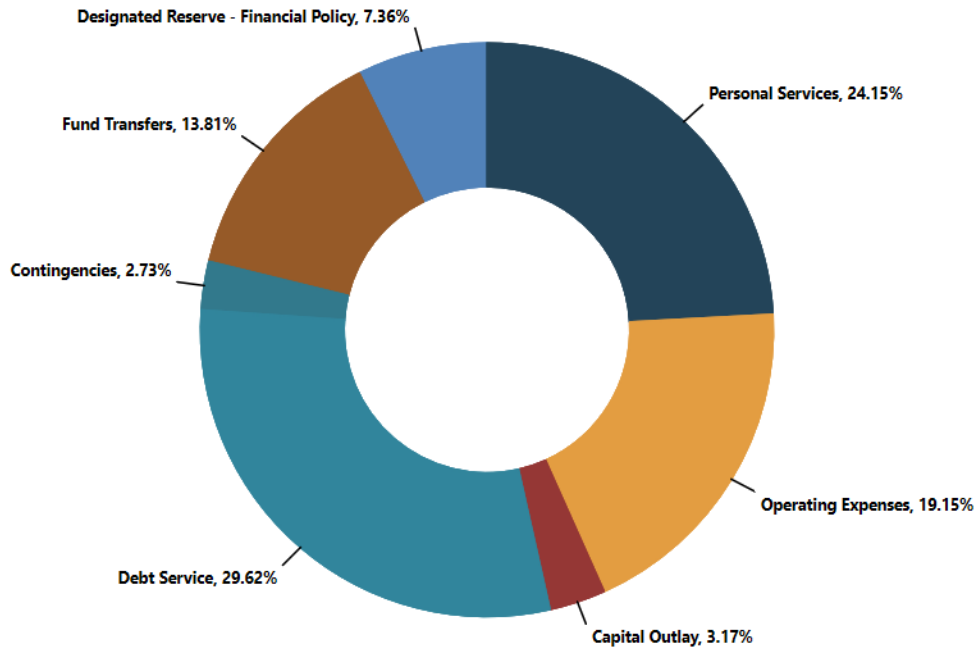


	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE \$	%	PROJECTED 2022-23
Beginning Undesignated Reserves	\$ 21,336,965	\$ 14,469,033	\$ 14,469,033	\$ 18,275,340	\$ 3,806,307	26.31 %	\$ 18,275,340
REVENUES & SOURCES:							
Intergovernmental	325,992	-	65,296	-	-	- %	-
Charges for Services	81,762,618	76,712,910	82,480,510	85,355,702	8,642,792	11.27 %	87,538,480
Miscellaneous Revenues	1,237,040	1,478,471	1,581,871	1,650,999	172,528	11.67 %	1,697,327
Interest Income	429,398	349,000	349,000	398,000	49,000	14.04 %	386,500
Fund Transfers	6,040,554	6,041,227	6,041,227	6,040,555	(672)	(0.01)%	6,040,555
Use of Reserves	15,511,211	691,892	691,892	-	(691,892)	(100.00)%	-
Total	\$ 105,306,813	\$ 85,273,500	\$ 91,209,796	\$ 93,445,256	\$ 8,171,756	9.58 %	\$ 95,662,862



**CITY OF PORT ST. LUCIE
WATER & SEWER OPERATING FUND USES - # 431
ADOPTED BUDGET - FY 2021-22**

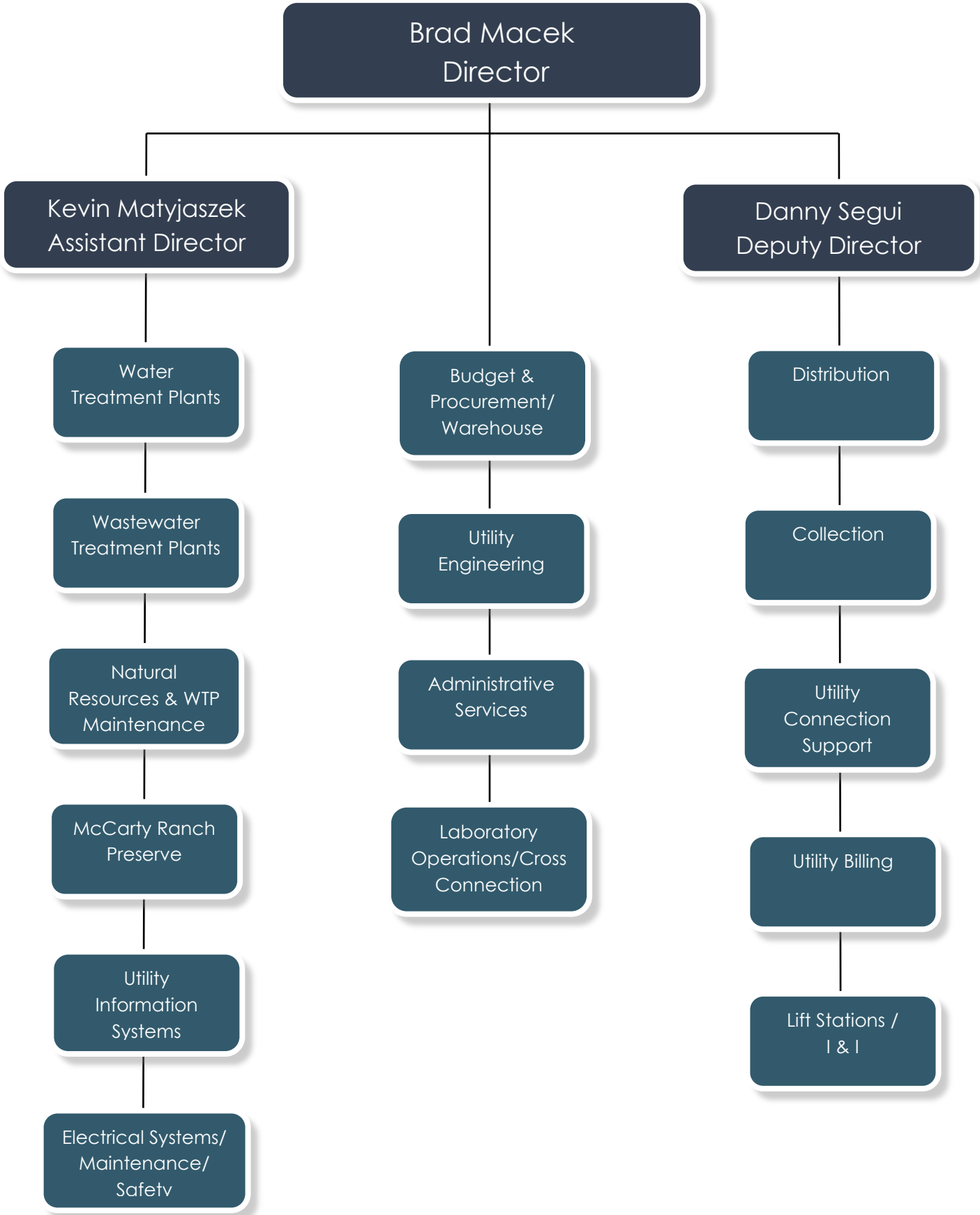
2021-22 ADOPTED EXPENDITURES



	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	

**EXPENDITURES BY
FUNCTION:**

Personal Services	\$ 21,455,515	\$ 23,664,952	\$ 23,749,108	\$ 24,356,414	\$ 691,462	2.92 %	\$ 25,189,322
Operating Expenses	15,742,792	17,711,770	18,866,341	19,321,749	1,609,979	9.09 %	19,672,019
Capital Outlay	-	1,212,958	1,412,328	3,200,565	1,987,607	163.86 %	1,293,836
Debt Service	14,754,740	26,489,463	26,489,463	29,881,688	3,392,225	12.81 %	30,012,171
Contingencies	-	-	-	2,756,980	2,756,980	- %	-
Fund Transfers	44,710,487	16,194,357	16,194,357	13,927,860	(2,266,497)	(14.00)%	19,495,514
Total	\$ 96,663,534	\$ 85,273,500	\$ 86,711,597	\$ 93,445,256	\$ 8,171,756	9.58 %	\$ 95,662,862
Ending Undesignated	\$ 14,469,033	\$ 13,777,141	\$ 18,275,340	\$ 18,275,340			\$ 18,275,340





UTILITY SYSTEMS DEPARTMENT

Fund #134000

FY 2021/22 BUSINESS PLAN: OVERVIEW

Overview

The Utility Systems Department (USD) is the primary provider of water and sewer services to businesses and residents in Port St. Lucie along with a portion of the surrounding unincorporated St. Lucie County. The City's Utility employees are dedicated to protecting the local environment and natural water resources while working to build long-term relationships with customers through our professional approach and innovation, effective management, and our emphasis on exceptional customer support and service.

The function of the USD is to provide the highest quality of water, wastewater and reclaimed water service in the most efficient and cost-effective way possible to all customers. The goal is to continue to lead the water and wastewater utilities industry with innovative operating and maintenance processes, developed through training and engineering, while insuring the safety of our employees and the health, safety and welfare of its nearly 83,000 customers.



FY 2020/21 UTILITY SYSTEMS DEPARTMENT GOALS & INITIATIVES

- The USD developed a five-year Strategic Business Plan in alignment with the City's Strategic Plan. The work of the Utility Systems Department advances the City of Port St. Lucie's Strategic Plan goals of **High Quality Infrastructure and Facilities** and contributes to a **High-Performance Government Organization**. Specifically, in FY 2020/21, the Department accomplished the following:
 - Area 3 of the St. Lucie River/C-23 Water Quality Restoration Project (WQR) was completed and pumping began in June 2021. Area 4 of the St. Lucie River/C-23 WQR is expected to start construction in October 2021. The WQR will store excess fresh water withdrawn from C-23 Canal and captured rainfall. Staff has been pumping from the C-23 Canal as limiting conditions in South Florida Water Management District's operating permit are met.
 - Increased septic to sewer conversions. At the end of September 30, 2021, there were 342 septic conversions pending, with a backlog of 36 – 40 week wait from the time the customer applies. The USD has recently outsourced the entire grinder installation process in order to free up USD staff to concentrate on preventive maintenance issues. As of September 30, 2021, there were 359 septic conversions (averaging 30 per month) and 2,147 new construction (averaging 179 per month) installations completed. Connection Support averaged 52 conversions and 225 new construction applications a month for FY 20/21.
- Initiated 10-Year Septic to Sewer Master Plan in February 2021.
 - As of March 2021, 292 letters have been sent to those living in the Sagamore and Elkcam Hot Spots advising them of the grant funding opportunity.
 - \$200,000 of grant money offered, allowing for 67 conversions in FY20/21.
 - Launched Septic to Sewer webpage that includes conversion process information, plus grant availability.



- Continue the ongoing process of enhancing our customer service experience through the use of online services and technology.
- A follow-up water quality survey was distributed in August 2021 in order to better understand and respond to customer feedback regarding the provision of drinking water and wastewater services, increasing resident satisfaction with drinking water as monitored by the National Community Survey. Nearly 1,600 residents participated and provided the following results:
 - More than 65% (65.14%) described the odor of their tap water as “good” or “excellent.”
 - More than half (51.52%) described the taste as “good” or “excellent.”
 - Nearly 65% (64.78%) feel they are getting a good value for the quality of tap water they receive.
- Improved Insurance Service Office (ISO) ratings through valve exercising program, fire flow testing, fire hydrant preventative maintenance. The Water Distribution Division was not able to complete as many hydrant PM’s because they concentrated on new meter installs and dead meter replacements, and did not have the manpower to do both. The St. Lucie County Fire Department assisted with the fire flow tests, which resulted in a higher amount. Their future assistance is not confirmed and the fire flow test target for FY21/22 reflects that.
- Utility Engineering’s plan review response times have increased to an average of over 24 days. These increases are due to a 7.5% increase in the numbers of plan submittals, a reduction FTE vacancies in the plan review staffing of over 25% and another 25% of the staff having being new hires with very little experience.
- The commercial grease interceptor program is back on track to meet its goal now that many restaurants have reopened.
- Public outreach and education is increasing following the global pandemic, now that presentations are being offered virtually and in-person events are being held once again. The Little Lessons Online Video Library was launched at the beginning of the 20/21 school year to offer teachers a free resource to implement utility-related content into their lesson plans while not having the ability to have an in-person guest speaker. To date, teachers have used the videos 239 times in their lesson plans, and 5 virtual presentations have been given. A new measure has also been implemented to chart learning gains by asking students to answer pre and post-presentation questions when participating in a presentation, either virtual or in-person.

FY 2021/22 UTILITY SYSTEMS DEPARTMENT GOALS & INITIATIVES

In FY21/22, the USD will continue to advance the Strategic Plan through the following:

Goal 1: High Quality Infrastructure & Facilities

Initiatives:

- **Build and foster high quality infrastructure and facilities:**
 - Since January 2021, the St Lucie River/C-23 Water Quality Project at McCarty Ranch has held back approximately 2.91 billion gallons of water, including rainfall and water pumped from the C-23 Canal. WQR Area 3 started being filled in June 2021. USD will continue to pursue all funding opportunities to advance this Council strategic priority, including submitting applications for the SFWMD Alternative Water Supply Grant; Indian River Lagoon Water Quality Improvement Grant; FDEP Water Protection Funds; and legislative funds for this fiscal year. Construction of WQR Area 4 to begin in October 2021 and is anticipated to be completed by May 2022.
 - Increase septic to sewer conversions, per the strategic plan. By September 2022, the goal is to decrease the backlog wait time from 36 - 40 weeks to 10-12 weeks. This will be achieved by having the contractor complete the entire installation. Due to unprecedented growth in New Construction, USD staff may have to assist with reducing the Conversion backlog. In addition, USD will focus on increasing septic to sewer conversions in “hot spot” areas according to the Microbial Tracking Study, offering \$200,000 in grants to allow for 67 conversions in FY21/22.

**Improve system efficiency:**

- The USD will continue to increase the number of fire flow tests which should result in a positive impact to ISO ratings.
- Utility Engineering response times for utility plan review will take less than 24 days to complete and will continue to be reduced through efficiencies and more experience staff, supporting a diverse economy and high performing government organization.

Goal 2: High Performing Government Organization**Initiatives:**

- **Provide exceptional customer service:** Staff will conduct additional customer service surveys to better understand and respond to customer feedback regarding the provision of drinking water and wastewater services, increasing resident satisfaction with drinking water as monitored by the National Community Survey.
- **Advance innovation and improve cost efficiency:** Track and reduce number of line breaks and the associated number of gallons per spill, which will reduce collection system integrity (CSI)—a value based on AWWA'S formula of (number of pipe failures) / (miles of pipe/100). Continue our preventative maintenance program, which includes Supervisory control and data acquisition system (SCADA) monitoring at 236 of our 275 lift stations via fiber optics and radio telemetry. Add SCADA to 1 lift station that is not currently being monitored by SCADA every year.
- **Enhance communication and outreach:** To elevate the Education Program content for the 21/22 school year, lesson plans are being developed for each video in the Little Lessons Online Video Library to offer teachers a more comprehensive resource to teach utility-related lessons. A new Lunch & Learn series will be offered once a quarter beginning in January 2022 to residents for free so they can learn more about our water and sewer services. A sponsor has been secured.
- **Strengthen the future of the Utility through excessive succession planning by recognizing new future leaders.**
- **Facilitate professional growth and cross-departmental collaboration to encourage high performance.**



CITY OF PORT ST. LUCIE UTILITY SYSTEMS DEPARTMENT FY 2021/22 PERFORMANCE MEASURES AND SCORECARD

	City Council Strategic Goal (s)	Key Performance Measures Utility Systems Department	2017/18 Results	2018/19 Results	2019/20 Results	FY 20/21 Results	FY 21/22 Target
WORKLOAD MEASURES	5,7	Number of septic to City sewer conversions	525	429	448 (34=utilizing proposed grants)	359 (67=utilizing grants)	467 (400= average connections 67 utilizing grants)
	7	Commercial grease interceptor inspections (new measure)	248	1,414	*376	770	1,480
		Provide enhanced customer service experience through use of online services and technology (monthly)	1,428 Emails 238 Chats 16,217 E-bills 41,056 Electronic payments 45% Move in/out online 17% Online new const apps	1,725 Emails 246 Chats 21,431 E-bills 48,146 Electronic payments 53% Move in/out online 49% Online new const apps	1,900 Emails 250 Chats 25,000 E-bills 52,062 Electronic payments 77% Move in/out online 100% Online new const apps 1:54 On hold times (avg.)	3,885 Emails 305 Chats 30,910 E-bills 68,000 Electronic payments 88% Move in/out online 100% Online new const apps 2:22 On hold times (avg.)	4,000 Emails 320 Chats 35,000 E-bills 70,000 Electronic payments 90% Move in/out online 100% Online new const apps <2:00 On hold times (avg.)
	7	Number of fire flow tests, valves exercised and fire hydrant pm conducted to improve ISO ratings	42 fire flow tests 1,700 valves exercised	145 fire flow tests 3,626 valves exercised 2,244 hydrant pm	150 fire flow tests 3,800 valves exercised 2,600 hydrant pm	227 fire flow tests 3,505 valves exercised 307 hydrant pm	175 fire flow tests 5,000 valves exercised 3,100 hydrant pm



	3,6	Number of SLC children reached through educational presentations, Number of events attended representing PSLUSD	1,020 14	1,523 18	329 7	260 9 31% Pre-test knowledge 90% Post-test learning gains	275 13 31% Pre-test knowledge 92% Post-test learning gains
EFFICIENCY MEASURES	5,7	Number of Sewer Line Breaks CSI # Number of Gallons Spilled in Total	N/A N/A 10,000	8 .74 19,400	18 1.67 21,960	17 1.48 335,774	<17 <1.48 <335,774
	5,7	Number of Water Line Breaks DSI # Number of Gallons Spilled in Total	62 5.12 821,500	9 .74 378,000	16 1.32 1,191,00	35 2.77 1,027,000	<35 <2.77 <1,027,000
EFFECTIVENESS MEASURES	1,5	Water withdrawn from C-23 Canal by way of Water Quality Project (new measure)	0 gallons	584 million gallons of water from the C-23 plus rainfall	2.2 billion gallons (upon completion of Area 2)	2.9 billion gallons (Area 3 has only been in operation June through Oct. 2021)	3.66 billion gallons (upon completion of Area 4)
	7	ISO Ratings (conducted every three years)	St. Lucie County Water Purveyors ISO Rating Scored 27 of 40 Points			<27	<27
	7	Utility Engineering plan review response times (new measure)	28 days average	23.9 days average (14% reduction)	less than 21 days (5% reduction)	Over 24 days average	Less than 24 days
	5,7	National Community Survey(NCS) [™] : Percent rating drinking water positively	61% ↔	54% ↓	57% ↔	60%↔	>60%
	5,7	NCS [™] : Percent rating sewer services positively	70% ↔	73% ↔	70% ↔	75%↔	>75%

*Percent approval rating from the annual National Community Survey[™] for Port St Lucie through FY 20/21. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



CITY OF PORT ST. LUCIE
WATER & SEWER OPERATING FUND - # 431
ADOPTED BUDGET - FY 2021-22

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2019-20	2020-21	2020-21	2021-22	\$	%	2022-23
Beginning Undesignated Reserves	\$ 21,336,965	\$ 14,469,033	\$ 14,469,033	\$ 18,275,340	\$ 3,806,307	26.31 %	\$ 18,275,340
REVENUES & SOURCES:							
Intergovernmental	325,992	-	65,296	-	-	- %	-
Charges for Services	81,762,618	76,712,910	82,480,510	85,355,702	8,642,792	11.27 %	87,538,480
Miscellaneous Revenues	1,237,040	1,478,471	1,581,871	1,650,999	172,528	11.67 %	1,697,327
Interest Income	429,398	349,000	349,000	398,000	49,000	14.04 %	386,500
Fund Transfers	6,040,554	6,041,227	6,041,227	6,040,555	(672)	(0.01)%	6,040,555
Use of Reserves	15,511,211	691,892	691,892	-	(691,892)	(100.00)%	-
Total	105,306,813	85,273,500	91,209,796	93,445,256	8,171,756	9.58 %	95,662,862
EXPENDITURES:							
Personal Services	21,455,515	23,664,952	23,749,108	24,356,414	691,462	2.92 %	25,189,322
Operating Expenses	15,742,792	17,711,770	18,866,341	19,321,749	1,609,979	9.09 %	19,672,019
Capital Outlay	-	1,212,958	1,412,328	3,200,565	1,987,607	163.86 %	1,293,836
Debt Service	14,754,740	26,489,463	26,489,463	29,881,688	3,392,225	12.81 %	30,012,171
Contingencies	-	-	-	2,756,980	2,756,980	- %	-
Fund Transfers	44,710,487	16,194,357	16,194,357	13,927,860	(2,266,497)	(14.00)%	19,495,514
Total	96,663,534	85,273,500	86,711,597	93,445,256	8,171,756	9.58 %	95,662,862
SURPLUS (DEFICIT)	\$ 8,643,279	\$ -	\$ 4,498,199	\$ -			\$ -
Designated Reserve - Financial Policy - 17%	\$ 6,323,712	\$ 7,034,043	\$ -	\$ 7,425,288			\$ 7,626,428
PROJECTED FUND BALANCE:							
Designated	\$ 6,323,712	\$ 7,034,043	\$ 7,034,043	\$ 7,425,288			\$ 7,626,428
Undesignated	23,656,532	7,434,990	11,933,189	10,850,052			10,648,912
Use of Undesignated	(15,511,211)	(691,892)	(691,892)	-			-
Total	\$ 14,469,033	\$ 13,777,141	\$ 18,275,340	\$ 18,275,340			\$ 18,275,340



CITY OF PORT ST. LUCIE
WATER & SEWER OPERATING FUND REVENUES - # 431
ADOPTED BUDGET - FY 2021-22

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2019-20	2020-21	2020-21	2021-22	\$	%	2022-23
OPERATING REVENUES:							
Intergovernmental	\$ 325,992	\$ -	\$ 65,296	\$ -	\$ -	- %	\$ -
Charges for Services	81,762,618	76,712,910	82,480,510	85,355,702	8,642,792	11.27 %	87,538,480
Total	82,088,610	76,712,910	82,545,806	85,355,702	8,642,792	11.27 %	87,538,480
NON-OPERATING REVENUES:							
Miscellaneous Revenues	1,237,040	1,478,471	1,581,871	1,650,999	172,528	11.67 %	1,697,327
Interest Income	429,398	349,000	349,000	398,000	49,000	14.04 %	386,500
Total	1,666,438	1,827,471	1,930,871	2,048,999	221,528	12.12 %	2,083,827
NON-REVENUES:							
Fund Transfers	6,040,554	6,041,227	6,041,227	6,040,555	(672)	(0.01)%	6,040,555
Use of Reserves	15,511,211	691,892	691,892	-	(691,892)	(100.00)%	-
Total	21,551,765	6,733,119	6,733,119	6,040,555	(692,564)	(10.29)%	6,040,555
Fund Totals	<u>\$ 105,306,813</u>	<u>\$ 85,273,500</u>	<u>\$ 91,209,796</u>	<u>\$ 93,445,256</u>	<u>\$ 8,171,756</u>	<u>9.58 %</u>	<u>\$ 95,662,862</u>



CITY OF PORT ST. LUCIE
WATER & SEWER OPERATING FUND EXPENDITURE SUMMARY
ADOPTED BUDGET - FY 2021-22

	2019-20 AUDITED	2020-21 BUDGET	2020-21 ESTIMATED	2021-22 ADOPTED	VARIANCE		2022-23 PROJECTED
					\$	%	
UTILITY ADMINISTRATION							
Personal Services	\$ 1,438,685	\$ 1,354,721	\$ 1,354,721	\$ 1,181,568	\$ (173,153)	(12.78)%	\$ 1,219,552
Operating Expenses	816,557	876,548	932,091	888,449	11,901	1.36 %	895,221
Capital Outlay	-	-	31,229	-	-	- %	-
Total	2,255,242	2,231,269	2,318,041	2,070,017	(161,252)	(7.23)%	2,114,773
UTILITY CUSTOMER SERVICE							
Personal Services	1,857,092	1,939,090	1,939,090	2,356,109	417,019	21.51 %	2,464,515
Operating Expenses	426,225	403,865	404,215	277,929	(125,936)	(31.18)%	283,589
Total	2,283,317	2,342,955	2,343,305	2,634,038	291,083	12.42 %	2,748,104
UTILITY BILLING							
Personal Services	420,929	451,038	451,038	468,490	17,452	3.87 %	483,820
Operating Expenses	1,627,697	1,719,609	2,106,463	2,479,764	760,155	44.21 %	2,529,573
Capital Outlay	-	-	57,760	-	-	- %	-
Total	2,048,626	2,170,647	2,615,261	2,948,254	777,607	35.82 %	3,013,393
UTILITY METER READING							
Personal Services	262,956	492,507	512,507	675,860	183,353	37.23 %	690,632
Operating Expenses	91,544	155,743	168,493	166,467	10,724	6.89 %	170,813
Capital Outlay	-	165,583	165,583	69,000	(96,583)	(58.33)%	70,380
Total	354,500	813,833	846,583	911,327	97,494	11.98 %	931,825
UTILITY ENGINEERING							
Personal Services	938,715	1,152,123	1,152,123	1,413,310	261,187	22.67 %	1,460,792
Operating Expenses	106,067	194,467	195,967	219,941	25,474	13.10 %	217,648
Capital Outlay	-	-	-	11,500	11,500	- %	8,160
Total	1,044,782	1,346,590	1,348,090	1,644,751	298,161	22.14 %	1,686,600
UTILITY CIP							
Personal Services	885,507	857,534	857,534	948,003	90,469	10.55 %	979,639
Operating Expenses	78,480	113,458	114,658	107,447	(6,011)	(5.30)%	105,860
Capital Outlay	-	60,000	63,225	31,000	(29,000)	(48.33)%	31,620
Total	963,987	1,030,992	1,035,417	1,086,450	55,458	5.38 %	1,117,119
UTILITY MAPPING							
Personal Services	750,658	910,348	915,648	937,413	27,065	2.97 %	980,183
Operating Expenses	621,545	986,884	1,006,889	1,205,150	218,266	22.12 %	1,223,399
Capital Outlay	-	40,000	40,000	40,000	-	- %	40,800
Total	1,372,203	1,937,232	1,962,537	2,182,563	245,331	12.66 %	2,244,382



CITY OF PORT ST. LUCIE
WATER & SEWER OPERATING FUND EXPENDITURE SUMMARY
ADOPTED BUDGET - FY 2021-22

	2019-20 AUDITED	2020-21 BUDGET	2020-21 ESTIMATED	2021-22 ADOPTED	VARIANCE		2022-23 PROJECTED
					\$	%	
INSPECTORS							
Personal Services	1,054,539	1,271,583	1,271,583	1,431,649	160,066	12.59 %	1,479,762
Operating Expenses	186,369	284,148	284,148	209,733	(74,415)	(26.19)%	213,962
Capital Outlay	-	56,000	56,000	79,800	23,800	42.50 %	81,396
Total	1,240,908	1,611,731	1,611,731	1,721,182	109,451	6.79 %	1,775,120
LAB-WATER							
Personal Services	664,510	750,763	763,238	715,853	(34,910)	(4.65)%	732,740
Operating Expenses	160,643	179,320	183,617	200,603	21,283	11.87 %	204,560
Capital Outlay	-	78,000	78,000	35,500	(42,500)	(54.49)%	6,630
Total	825,153	1,008,083	1,024,855	951,956	(56,127)	(5.57)%	943,930
WATER PLANT OPER-PRINEVILLE							
Personal Services	1,089,876	1,185,565	1,186,465	1,228,515	42,950	3.62 %	1,266,256
Operating Expenses	2,501,219	2,939,058	2,968,058	3,014,637	75,579	2.57 %	3,075,455
Capital Outlay	-	18,000	18,000	18,000	-	- %	18,360
Total	3,591,095	4,142,623	4,172,523	4,261,152	118,529	2.86 %	4,360,071
CROSS CONNECTION/FLUSHING							
Personal Services	668,035	765,660	768,960	789,968	24,308	3.17 %	815,849
Operating Expenses	115,360	131,968	135,518	131,087	(881)	(0.67)%	133,752
Capital Outlay	-	28,000	41,680	-	(28,000)	(100.00)%	28,560
Total	783,395	925,628	946,158	921,055	(4,573)	(0.49)%	978,161
JEA WATER TREATMENT FACILITY							
Personal Services	925,667	928,122	928,122	940,641	12,519	1.35 %	968,475
Operating Expenses	2,540,660	2,727,920	2,805,449	2,822,526	94,606	3.47 %	2,879,521
Capital Outlay	-	12,000	12,000	42,000	30,000	250.00 %	42,840
Total	3,466,327	3,668,042	3,745,571	3,805,167	137,125	3.74 %	3,890,836
MCCARTY RANCH WATER PLANT							
Operating Expenses	324,222	565,384	577,037	576,470	11,086	1.96 %	588,034
Capital Outlay	-	45,375	45,375	-	(45,375)	(100.00)%	-
Total	324,222	610,759	622,412	576,470	(34,289)	(5.61)%	588,034
WATER DISTR-PREVENTIVE MAINT							
Personal Services	1,854,787	2,161,369	2,168,869	1,843,400	(317,969)	(14.71)%	1,898,913
Operating Expenses	355,174	372,172	388,522	348,331	(23,841)	(6.41)%	355,446
Capital Outlay	-	90,000	90,000	168,000	78,000	86.67 %	75,000
Total	2,209,961	2,623,541	2,647,391	2,359,731	(263,810)	(10.06)%	2,329,359



CITY OF PORT ST. LUCIE
WATER & SEWER OPERATING FUND EXPENDITURE SUMMARY
ADOPTED BUDGET - FY 2021-22

	2019-20 AUDITED	2020-21 BUDGET	2020-21 ESTIMATED	2021-22 ADOPTED	VARIANCE		2022-23 PROJECTED
					\$	%	
UTILITY WAREHOUSE							
Personal Services	591,451	713,466	714,166	671,210	(42,256)	(5.92)%	693,789
Operating Expenses	46,542	57,010	61,510	64,732	7,722	13.54 %	59,458
Capital Outlay	-	-	6,500	1,000,000	1,000,000	- %	-
Total	637,993	770,476	782,176	1,735,942	965,466	125.31 %	753,247
PLANT & FIELD MAINTENANCE							
Personal Services	603,798	650,262	660,262	597,243	(53,019)	(8.15)%	616,325
Operating Expenses	192,341	216,166	225,377	232,942	16,776	7.76 %	237,659
Capital Outlay	-	45,000	91,439	48,000	3,000	6.67 %	48,960
Total	796,139	911,428	977,078	878,185	(33,243)	(3.65)%	902,944
UTILITY-INFLOW & INFILTRATION							
Personal Services	600,529	609,753	609,753	611,227	1,474	0.24 %	630,830
Operating Expenses	142,160	113,234	119,484	132,476	19,242	16.99 %	135,187
Capital Outlay	-	74,000	74,000	205,000	131,000	177.03 %	105,000
Total	742,689	796,987	803,237	948,703	151,716	19.04 %	871,017
UTILITY-LIFTSTATIONS							
Personal Services	1,344,963	1,478,237	1,478,237	1,404,669	(73,568)	(4.98)%	1,449,761
Operating Expenses	820,440	726,419	727,019	797,650	71,231	9.81 %	813,690
Capital Outlay	-	150,000	150,000	600,265	450,265	300.18 %	350,000
Total	2,165,403	2,354,656	2,355,256	2,802,584	447,928	19.02 %	2,613,451
TELEMETRY AND INSTRUMENTATION							
Personal Services	1,559,419	1,867,522	1,887,427	1,806,858	(60,664)	(3.25)%	1,865,955
Operating Expenses	433,518	566,354	694,804	610,980	44,626	7.88 %	623,318
Capital Outlay	-	40,000	80,537	212,500	172,500	431.25 %	112,750
Total	1,992,937	2,473,876	2,662,768	2,630,338	156,462	6.32 %	2,602,023
WESTPORT WASTEWATER PLANT							
Personal Services	920,657	859,603	861,701	854,648	(4,955)	(0.58)%	881,915
Operating Expenses	1,938,457	1,757,429	2,053,508	2,027,793	270,364	15.38 %	2,068,685
Capital Outlay	-	36,000	36,000	14,000	(22,000)	(61.11)%	43,860
Total	2,859,114	2,653,032	2,951,209	2,896,441	243,409	9.17 %	2,994,460
GLADES WASTEWATER TREATMENT PL							
Personal Services	896,211	892,384	892,384	902,369	9,985	1.12 %	931,116
Operating Expenses	1,669,980	2,076,011	2,092,761	2,167,867	91,856	4.42 %	2,211,715
Capital Outlay	-	26,000	26,000	11,000	(15,000)	(57.69)%	11,220
Total	2,566,191	2,994,395	3,011,145	3,081,236	86,841	2.90 %	3,154,051



CITY OF PORT ST. LUCIE
WATER & SEWER OPERATING FUND EXPENDITURE SUMMARY
ADOPTED BUDGET - FY 2021-22

	2019-20 AUDITED	2020-21 BUDGET	2020-21 ESTIMATED	2021-22 ADOPTED	VARIANCE		2022-23 PROJECTED
					\$	%	
SEWER-FIELD OPERATION							
Personal Services	-	-	-	108,078	108,078	- %	111,323
Capital Outlay	-	125,000	125,000	165,000	40,000	32.00 %	168,300
Total	-	125,000	125,000	273,078	148,078	118.46 %	279,623
WASTEWATER-PREVENTIVE MAINT							
Personal Services	1,598,753	1,829,229	1,831,207	1,968,885	139,656	7.63 %	2,055,842
Operating Expenses	442,550	395,089	444,139	485,727	90,638	22.94 %	489,322
Capital Outlay	-	72,000	72,000	330,000	258,000	358.33 %	50,000
Total	2,041,303	2,296,318	2,347,346	2,784,612	488,294	21.26 %	2,595,164
WSTWTR FACILITES MAINT.							
Personal Services	527,778	544,073	544,073	500,448	(43,625)	(8.02)%	511,338
Operating Expenses	105,043	153,514	176,614	153,048	(466)	(0.30)%	156,152
Capital Outlay	-	52,000	52,000	120,000	68,000	130.77 %	-
Total	632,821	749,587	772,687	773,496	23,909	3.19 %	667,490
NON-DEPARTMENTAL							
Debt Service	14,754,740	26,489,463	26,489,463	29,881,688	3,392,225	12.81	30,012,171
Contingencies	-	-	-	2,756,980	2,756,980	-	-
Fund Transfers	44,710,487	16,194,357	16,194,357	13,927,860	2,266,497	(14.00)	19,495,514
Total	59,465,227	42,683,820	42,683,820	46,566,528	3,882,708	9.10 %	49,507,685
Personal Services	21,455,515	23,664,952	23,749,108	24,356,414	691,462	2.92 %	25,189,322
Operating Expenses	15,742,792	17,711,770	18,866,341	19,321,749	1,609,979	9.09 %	19,672,019
Capital Outlay	-	1,212,958	1,412,328	3,200,565	1,987,607	163.86 %	1,293,836
Debt Service	14,754,740	26,489,463	26,489,463	29,881,688	3,392,225	12.81 %	30,012,171
Contingencies	-	-	-	2,756,980	2,756,980	- %	-
Fund Transfers	44,710,487	16,194,357	16,194,357	13,927,860	2,266,497	(14.00)%	19,495,514
WATER & SEWER OPERATING FUND TOTAL	\$ 96,663,534	\$ 85,273,500	\$ 86,711,597	\$ 93,445,256	\$8,171,756	9.58 %	\$ 95,662,862



CITY OF PORT ST. LUCIE
UTILITY SYSTEMS FUND - 2021-22 ADOPTED
LONG RANGE PLAN

A 1.5% rate increase is proposed for both water and sewer for FY 2021-22.
 Personal Services contains the assumption of pay raises for all employees.

	AUDITED 2018-19	AUDITED 2019-20	ESTIMATED 2020-21	Growth %	ADOPTED 2021-22	Growth %	PROJECTED 2022-23	PROJECTED 2023-24	PROJECTED 2024-25
BEGINNING DESIGNATED RESERVES	-	\$ -	\$ 14,469,033		\$ 18,275,340		\$ 21,032,320	\$ 21,032,319	\$ 16,072,320
REVENUES & SOURCES:									
Water-Operating	\$34,540,514	\$37,535,669	\$37,500,000	-0.1%	38,950,000	3.0%	39,923,750	41,151,405	42,385,947
Water-New Customers	-	-	-	#DIV/0!	-		-	-	-
Sewer-Operating	38,667,506	42,172,281	43,078,600	2.1%	43,919,057	3.0%	45,017,033	46,401,307	47,793,346
Sewer-Billing Charge	-	-	-	#DIV/0!	-		-	-	-
Sewer-New Customers	-	-	-		-		-	-	-
6% Surcharge	757,211	343,460	242,204	-29.5%	354,235	5.0%	371,947	390,544	410,071
Guaranteed Revenue	172,385	57,275	65,296	14.0%	93,000		93,000	97,650	102,533
Interest Income	538,897	429,398	349,000		386,500		386,500	405,825	426,116
Other/Misc.	3,021,209	3,212,006	3,241,577		3,701,909		3,830,077	4,021,581	4,222,660
Capital Contribution	15,026,357	15,511,211	0		0		0	561,227	0
Use of Reserves	0	0	691,892		0		0	4,960,000	0
Fund Transfers	6,064,979	6,045,512	6,041,227		6,040,555		6,040,555	6,040,000	6,040,000
TOTAL	98,789,058	105,306,812	91,209,796		93,445,256		95,662,862	104,029,539	101,380,673
EXPENDITURES:									
Personal Services	20,570,418	21,455,515	23,749,108	10.7%	24,356,414	3.5%	25,189,322	26,070,948	26,983,431
Operating Expenses	14,682,267	15,742,792	18,866,341	19.8%	19,321,749	3.0%	19,672,019	20,262,180	20,870,045
Capital Outlay	7,113,675	0	1,412,328	#DIV/0!	3,200,565		1,293,836	3,000,000	3,639,297
Debt Services	15,389,577	14,754,740	26,489,463	79.5%	29,881,689	0.3%	30,012,171	30,012,171	30,012,171
Internal Charges	4,067,351	4,067,351	4,207,157	3.4%	4,291,300	2.0%	4,377,126	4,464,668	4,553,961
Reserves	-	-	-		2,756,980		0	0	0
Fund Transfer to fund 448 (CIP)	4,100,000	5,000,000	4,000,000		0		5,000,000	10,000,000	5,000,000
Fund Transfers	9,000,000	8,240,000	7,987,200	-3.1%	9,636,560	0.0%	10,118,388	10,219,572	10,321,768
TOTAL	74,923,288	69,260,397	86,711,597		93,445,256		95,662,862	104,029,539	101,380,673
SURPLUS <DEFICIT>	\$23,865,770	\$36,046,415	\$4,498,198		(\$0)		(\$0)	\$0	(\$0)
Non-Cash Expense - Depreciation (Non-budgeted, not funded)	25,442,691	27,403,136							
SURPLUS <DEFICIT>	(1,576,921)	8,643,279							
Designated Reserve - Financial Policy - 17%		6,323,712	7,244,626		7,425,288		7,626,428	7,876,632	8,135,091
Designated	\$ -	\$ -	\$ 7,244,626		\$ 7,425,288		\$ 7,626,428	\$ 7,876,632	\$ 8,135,091
Undesignated	-	-	11,722,605		13,607,032		13,405,892	13,155,688	7,937,228
Use of Reserves	-	-	(691,892)		-		-	(4,960,000)	-
Difference	\$ -	\$ -	\$ 18,275,340		\$ 21,032,320		\$ 21,032,319	\$ 16,072,320	\$ 16,072,319

A Interfund Transfer is made annually to the #438 Replacement Fund from the #431 Operating Fund. (The #438 Fund is used for well rehabilitation, backflow preventers, emergency repairs and improvements other than buildings).

Note: The Utility Bond ordinances enacted by the City require the adoption of rates necessary to provide net revenues equal to 100% of the annual debt service requirement.



**CITY OF PORT ST. LUCIE
 UTILITY SYSTEMS OPERATING FUND #431 - CAPITAL OUTLAY
 ADOPTED BUDGET - FY 2021-22**

** ADOPTED **

FY 2021-22

1348	<u>METER READING</u> Replace UMR-3643 w/F150 2 fixed collectors, hand held, data collector	29,000 40,000
	Subtotal	\$ 69,000
1350	<u>UTILITY ENGINEERING</u> Scanner/plotter Computer, Docking Station, 2 large monitors for Project Coordinator	8,000 3,500
	Subtotal	\$ 11,500
1355	<u>UTILITY CIP</u> Master Plan Update	31,000
	Subtotal	\$ 31,000
1360	<u>MAPPING</u> Unforeseen hardware replacement, VS02 Server	40,000
	Subtotal	\$ 40,000
1375	<u>INSPECTIONS</u> New employees - addition to fleet Wire tracer locate kit Wire tracer locate kit - new employees	60,000 6,600 13,200
	Subtotal	\$ 79,800
1380	<u>LAB - WATER</u> F-150 to replace UL-6204 Thermo Precision 815 CBOD incubator	29,000 6,500
	Subtotal	\$ 35,500
3310	<u>WATER FACILITIES</u> Misc. Spare Parts, pumps, actuator valves, etc.	18,000
	Subtotal	\$ 18,000
3312	<u>JEA WATER TREATMENT FACILITY</u> F-150 pickup addition to fleet Spare meters, pumps, motors, valves, etc.	30,000 12,000
	Subtotal	\$ 42,000
3316	<u>WATER-FIELD PM</u> (1) F-450, (2) F-250	168,000
	Subtotal	\$ 168,000
3345	<u>WAREHOUSE</u> Warehouse expansion, temp renting pods for storage	1,000,000
	Subtotal	\$ 1,000,000
3360	<u>MAINTENANCE</u> F-350 new FTE	48,000
	Subtotal	\$ 48,000



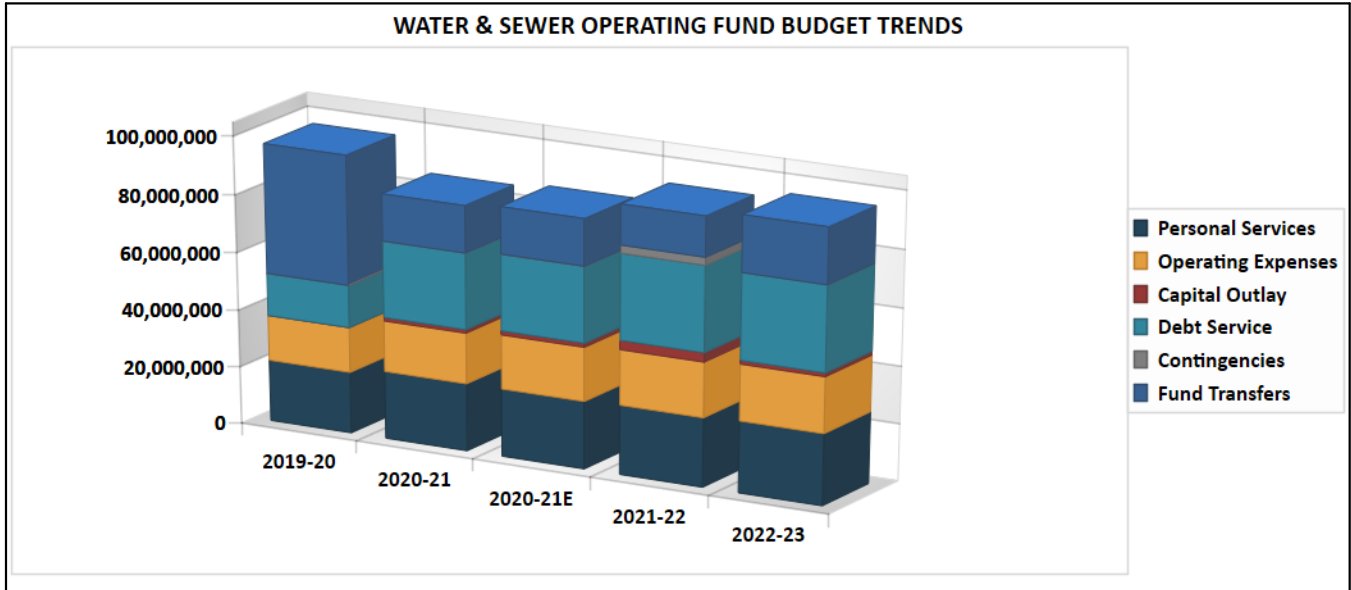
**CITY OF PORT ST. LUCIE
 UTILITY SYSTEMS OPERATING FUND #431 - CAPITAL OUTLAY
 ADOPTED BUDGET - FY 2021-22**

** ADOPTED **
 FY 2021-22

3370	<u>INFLOW & INFILTRATION</u> 1-F150 Replace UM-9902 & CCTV truck	205,000
	Subtotal	\$ 205,000
3380	<u>LIFT STATIONS</u> Vac Con replace UM-1237, F550, F450 Wood Chipper \$55,265, Godwin Bypass Pump \$60,000	485,000 115,265
	Subtotal	\$ 600,265
3390	<u>TELEMETRY & INSTRUMENTATION</u> 2-F250, 2-F350, 1-F150 Fluke Power Analyzer, Fluke Thermal Imager	200,000 12,500
	Subtotal	\$ 212,500
3512	<u>WESTPORT WWTP</u> 2-Autosamplers	14,000
	Subtotal	\$ 14,000
3513	<u>SEWER SERVICES - SP WASTEWATER PLANT</u> Equip-High Level Disinfection & Nutrient Removal	11,000
	Subtotal	\$ 11,000
3515	<u>WESTPORT WWTP</u> Septic Tank Installations Grinder Pump Installations	140,000 25,000
	Subtotal	\$ 165,000
3516	<u>WASTEWATER COLLECTION - PREVENTIVE MAINTENANCE</u> F-250 - New FTE (2) F450 for new positions (1) Mini Excavator, PC-35MR \$50,000	120,000 160,000 50,000
	Subtotal	\$ 330,000
3560	<u>WASTEWATER FACILITIES MAINTENANCE</u> F-550 w/ 20ft boom & F-250	120,000
	Subtotal	\$ 120,000
	UTILITY FUND Subtotal REQUESTS	Total
		\$ <u><u>3,200,565</u></u>



**CITY OF PORT ST. LUCIE
WATER & SEWER OPERATING FUND - 431
DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
EXPENDITURE SUMMARY:							
Personal Services	\$ 21,455,515	\$ 23,664,952	\$ 23,749,108	\$ 24,356,414	691,462	2.92 %	\$ 25,189,322
Operating Expenses	15,742,792	17,711,770	18,866,341	19,321,749	1,609,979	9.09 %	19,672,019
Capital Outlay	-	1,212,958	1,412,328	3,200,565	1,987,607	163.86 %	1,293,836
Debt Service	14,754,740	26,489,463	26,489,463	29,881,688	3,392,225	12.81 %	30,012,171
Contingencies	-	-	-	2,756,980	2,756,980	- %	-
Fund Transfers	44,710,487	16,194,357	16,194,357	13,927,860	2,266,497	(14.00)%	19,495,514
Total	\$ 96,663,534	\$ 85,273,500	\$ 86,711,597	\$ 93,445,256	8,171,756	9.58 %	\$ 95,662,862

STAFFING SUMMARY:

Full Time Equivalents	254.00	266.00	266.00	279.00
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CITY OF PORT ST. LUCIE
WATER & SEWER CONNECTION FEES - # 439
ADOPTED BUDGET - FY 2021-22

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2019-20	2020-21	2020-21	2021-22	\$	%	2022-23
Beginning Undesignated Reserves	\$ 8,663,565	\$ 12,504,877	\$ 12,504,877	\$ 13,112,505	\$ 607,628	4.86 %	\$ 12,562,579
REVENUES & SOURCES:							
Charges for Services	9,801,081	8,904,000	10,624,000	10,772,000	1,868,000	20.98 %	11,011,276
Miscellaneous Revenues	(1,454)	-	-	-	-	- %	-
Interest Income	142,796	115,000	115,000	100,000	(15,000)	(13.04)%	100,000
Use of Reserves	-	805,286	-	549,926	(255,360)	(31.71)%	-
Total	9,942,423	9,824,286	10,739,000	11,421,926	1,597,640	16.26 %	11,111,276
EXPENDITURES:							
Personal Services	(21,347)	1,201,456	1,201,456	1,281,135	79,679	6.63 %	1,330,556
Operating Expenses	50,805	8,086,828	8,300,343	9,105,183	1,018,355	12.59 %	9,294,024
Capital Outlay	-	236,410	324,328	385,700	149,290	63.15 %	175,000
Contingencies	-	-	-	344,324	344,324	- %	-
Fund Transfers	6,071,653	299,592	305,245	305,584	5,992	2.00 %	311,696
Total	6,101,111	9,824,286	10,131,372	11,421,926	1,597,640	16.26 %	11,111,276
SURPLUS (DEFICIT)	\$ 3,841,312	\$ -	\$ 607,628	\$ -			\$ -
Designated Reserve - Financial Policy - 17%	\$ 5,008	\$ 1,579,008	\$ -	\$ 1,765,674			\$ 1,806,179
PROJECTED FUND BALANCE:							
Designated	\$ 5,008	\$ 1,579,008	\$ 1,579,008	\$ 1,765,674			\$ 1,806,179
Undesignated	12,499,869	10,925,869	11,533,497	11,346,831			10,756,400
Use of Undesignated	-	(805,286)	-	(549,926)			-
Total	\$ 12,504,877	\$ 11,699,591	\$ 13,112,505	\$ 12,562,579			\$ 12,562,579



CITY OF PORT ST. LUCIE
WATER & SEWER CONNECTION FEES REVENUES - # 439
ADOPTED BUDGET - FY 2021-22

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2019-20	2020-21	2020-21	2021-22	\$	%	2022-23
OPERATING REVENUES:							
Charges for Services	\$ 9,801,081	\$ 8,904,000	\$ 10,624,000	\$ 10,772,000	\$ 1,868,000	20.98 %	\$ 11,011,276
Total	9,801,081	8,904,000	10,624,000	10,772,000	1,868,000	20.98 %	11,011,276
NON-OPERATING REVENUES:							
Miscellaneous Revenues	(1,454)	-	-	-	-	- %	-
Interest Income	142,796	115,000	115,000	100,000	(15,000)	(13.04)%	100,000
Total	141,342	115,000	115,000	100,000	(15,000)	(13.04)%	100,000
NON-REVENUES:							
Use of Reserves	-	805,286	-	549,926	(255,360)	(31.71)%	-
Total	-	805,286	-	549,926	(255,360)	(31.71)%	-
Fund Totals	<u>\$ 9,942,423</u>	<u>\$ 9,824,286</u>	<u>\$ 10,739,000</u>	<u>\$ 11,421,926</u>	<u>\$ 1,597,640</u>	<u>16.26 %</u>	<u>\$ 11,111,276</u>



CITY OF PORT ST. LUCIE
WATER & SEWER CONNECTION FEES EXPENDITURE SUMMARY
ADOPTED BUDGET - FY 2021-22

	2019-20 AUDITED	2020-21 BUDGET	2020-21 ESTIMATED	2021-22 ADOPTED	VARIANCE		2022-23 PROJECTED
					\$	%	
WATER DISTRIBUTION							
Personal Services	\$ (7,116)	\$ 366,887	\$ 366,887	\$ 346,015	\$ (20,872)	(5.69)%	\$ 359,725
Operating Expenses	18,907	792,042	803,557	1,032,192	240,150	30.32 %	1,056,642
Capital Outlay	-	163,410	251,328	149,000	(14,410)	(8.82)%	25,000
Total	11,791	1,322,339	1,421,772	1,527,207	204,868	15.49 %	1,441,367
SEWER-FIELD OPERATION							
Personal Services	(14,231)	834,569	834,569	935,120	100,551	12.05 %	970,831
Operating Expenses	31,899	7,294,786	7,496,786	8,072,991	778,205	10.67 %	8,237,382
Capital Outlay	-	73,000	73,000	236,700	163,700	224.25 %	150,000
Total	17,668	8,202,355	8,404,355	9,244,811	1,042,456	12.71 %	9,358,213
NON-DEPARTMENTAL							
Contingencies	-	-	-	344,324	344,324	-	-
Fund Transfers	6,071,653	299,592	305,245	305,584	5,992	2.00	311,696
Total	6,071,653	299,592	305,245	649,908	350,316	116.93 %	311,696
Personal Services	(21,347)	1,201,456	1,201,456	1,281,135	79,679	6.63 %	1,330,556
Operating Expenses	50,805	8,086,828	8,300,343	9,105,183	1,018,355	12.59 %	9,294,024
Capital Outlay	-	236,410	324,328	385,700	149,290	63.15 %	175,000
Contingencies	-	-	-	344,324	344,324	- %	-
Fund Transfers	6,071,653	299,592	305,245	305,584	5,992	2.00 %	311,696
WATER & SEWER CONNECTION FEES TOTAL	\$ 6,101,111	\$ 9,824,286	\$ 10,131,372	\$ 11,421,926	\$ 1,597,640	16.26 %	\$ 11,111,276



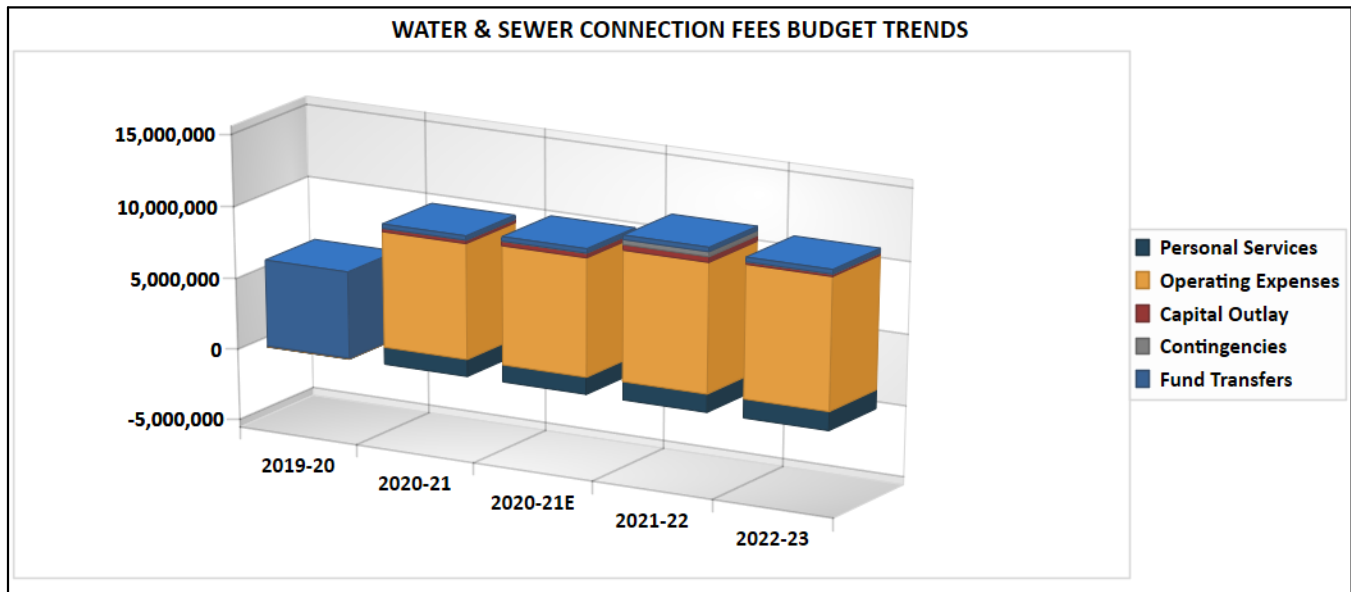
**CITY OF PORT ST. LUCIE
 WATER AND SEWER CONNECTION FEES FUND #439 - CAPITAL OUTLAY
 ADOPTED BUDGET - FY 2021-22**

** ADOPTED **
 FY 2021-22

3315	<u>WATER/FIELD - INSTALLATIONS</u>		
	1 dump truck replace UWD-2042	\$	123,000
	30' Kaufman Trailer		26,000
		Subtotal \$	149,000
3515	<u>SEWER/FIELD - INSTALLATIONS</u>		
	(1) F-150 for Supervisor		30,000
	(2) F-450's		160,000
	(2) Trenchers, 3" bullet, trailer		46,700
		Subtotal \$	236,700
	UTILITIES FUND 439 FUND TOTALS	Total \$	385,700



**CITY OF PORT ST. LUCIE
WATER & SEWER CONNECTION FEES - 439
DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
EXPENDITURE SUMMARY:							
Personal Services	\$ (21,347)	\$ 1,201,456	\$ 1,201,456	\$ 1,281,135	79,679	6.63 %	\$ 1,330,556
Operating Expenses	50,805	8,086,828	8,300,343	9,105,183	1,018,355	12.59 %	9,294,024
Capital Outlay	-	236,410	324,328	385,700	149,290	63.15 %	175,000
Contingencies	-	-	-	344,324	344,324	- %	-
Fund Transfers	6,071,653	299,592	305,245	305,584	5,992	2.00 %	311,696
Total	\$ 6,101,111	\$ 9,824,286	\$ 10,131,372	\$ 11,421,926	1,597,640	16.26 %	\$ 11,111,276

STAFFING SUMMARY:

Full Time Equivalents	11.00	11.00	11.00	11.00
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CITY OF PORT ST. LUCIE
UTILITY CONTINGENCY FUND - # 440
ADOPTED BUDGET - FY 2021-22

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2019-20	2020-21	2020-21	2021-22	\$	%	2022-23
Beginning Undesignated Reserves	\$ 14,630,051	\$ 15,480,038	\$ 15,480,038	\$ 13,610,089			\$ 14,245,849
REVENUES & SOURCES:							
Interest Income	394,975	175,000	175,000	180,240	5,240	2.99 %	-
Fund Transfers	455,012	455,051	455,051	455,520	469	0.10 %	455,520
Use of Reserves	-	16,500,000	16,500,000	14,630,051	(1,869,949)	(11.33)%	15,265,811
Total	849,987	17,130,051	17,130,051	15,265,811	(1,864,240)	(10.88)%	15,721,331
EXPENDITURES:							
Fund Transfers	-	2,500,000	2,500,000	-	(2,500,000)	(100.00)%	-
Total	-	2,500,000	2,500,000	-	(2,500,000)	(100.00)%	-
SURPLUS (DEFICIT)	\$ 849,987	\$ 14,630,051	\$ 14,630,051	\$ 15,265,811			\$ 15,721,331
PROJECTED FUND BALANCE:							
Undesignated	15,480,038	30,110,089	30,110,089	28,875,900			29,967,180
Use of Undesignated	-	(16,500,000)	(16,500,000)	(14,630,051)			(15,265,811)
Total	\$ 15,480,038	\$ 13,610,089	\$ 13,610,089	\$ 14,245,849			\$ 14,701,369



**CITY OF PORT ST. LUCIE
 CAPITAL FACILITY FUND - # 441
 ADOPTED BUDGET - FY 2021-22**

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2019-20	2020-21	2020-21	2021-22	\$	%	2022-23
Beginning Undesignated Reserves	\$ 23,658,217	\$ 33,726,642	\$ 33,726,642	\$ 29,878,782	\$ (3,847,860)	(11.41)%	\$ 26,796,447
REVENUES & SOURCES:							
Charges for Services	17,569,168	14,483,841	14,483,841	17,700,000	3,216,159	22.20 %	17,700,000
Interest Income	530,337	200,000	200,000	250,000	50,000	25.00 %	250,000
Use of Reserves	-	3,847,860	3,847,860	3,082,335	(765,525)	(19.90)%	-
Total	18,099,505	18,531,701	18,531,701	21,032,335	2,500,634	13.50 %	17,950,000
EXPENDITURES:							
Fund Transfers	8,031,080	18,531,701	18,531,701	21,032,335	2,500,634	13.50 %	16,032,982
Total	8,031,080	18,531,701	18,531,701	21,032,335	2,500,634	13.50 %	16,032,982
SURPLUS (DEFICIT)	\$ 10,068,425	\$ -	\$ -	\$ -			\$ 1,917,018
PROJECTED FUND BALANCE:							
Undesignated	33,726,642	33,726,642	33,726,642	29,878,782			28,713,465
Use of Undesignated	-	(3,847,860)	(3,847,860)	(3,082,335)			-
Total	\$ 33,726,642	\$ 29,878,782	\$ 29,878,782	\$ 26,796,447			\$ 28,713,465



Saints Golf Course Fund

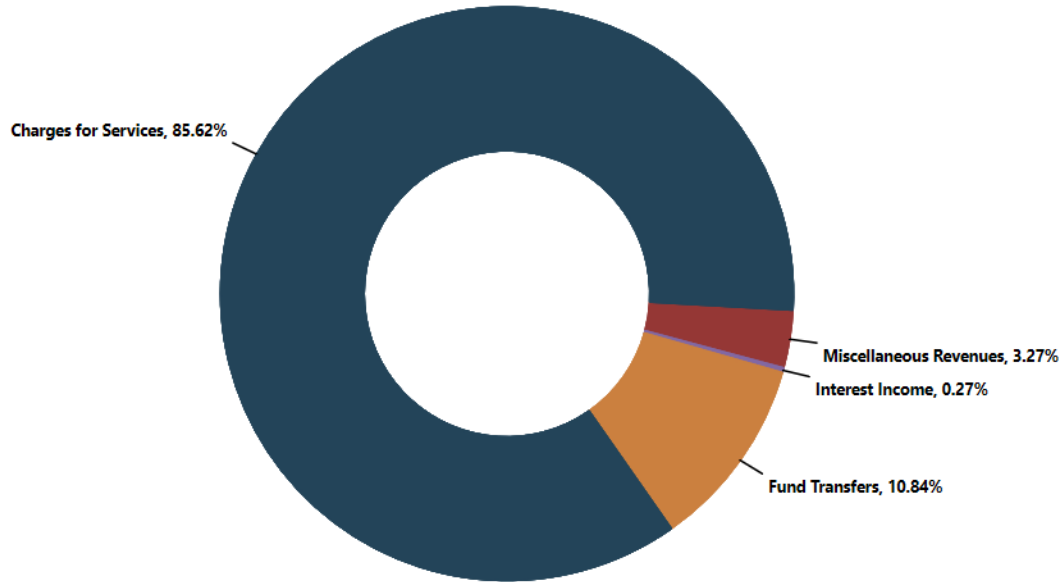
This enterprise fund tracks the financial activity of the City's Golf Course. The golf course fund, for the second time in several years, requires a financial contribution from the City's General Fund to maintain the course. The past couple of years has produced an operating deficit because of the green renovation project that was funded from reserves. The reserves are

nearly depleted and capital maintenance needs to be performed for the quality of the municipal course. The Golf Course Fund earns the revenues through user fees from golfers. The General Fund has and will be supporting the capital needs of the Golf Course to ensure that it remains a top-notch asset of the City.



CITY OF PORT ST. LUCIE
PSL SAINTS GOLF COURSE FUND SOURCES - # 421
ADOPTED BUDGET - FY 2021-22

ADOPTED 2021-22 REVENUES

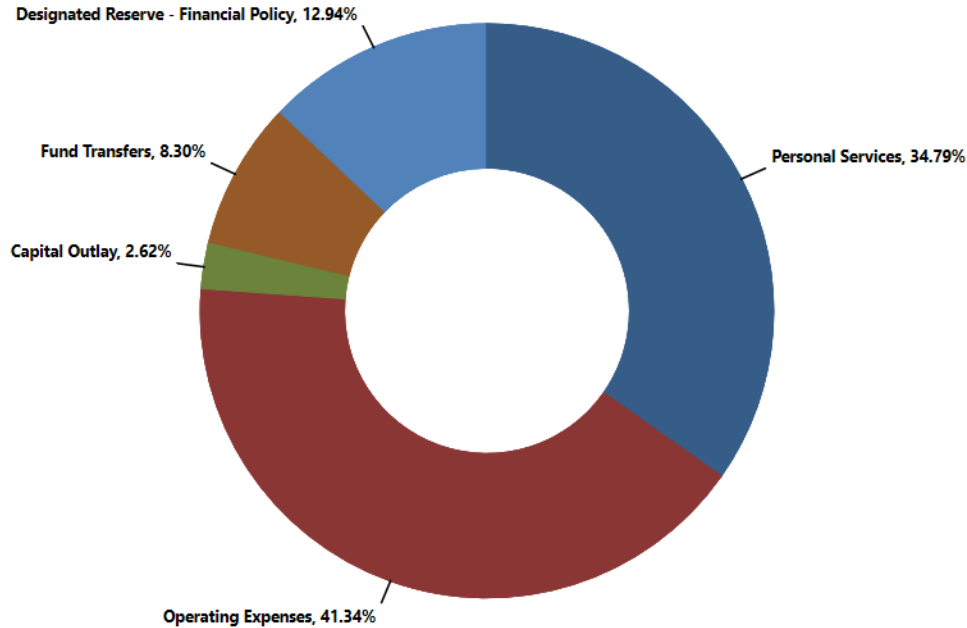


	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
	\$	\$	\$	\$	\$	%	\$
Beginning Undesignated Reserves	\$ 11,432	\$ (169,562)	\$ (169,562)	\$ (87,758)	\$ 81,804	(48.24)%	\$ (87,758)
REVENUES & SOURCES:							
Intergovernmental	5,334	-	4,927	-	-	- %	-
Charges for Services	1,454,785	1,525,662	1,610,873	1,571,591	45,929	3.01 %	1,589,087
Miscellaneous Revenues	55,164	36,750	4,700	60,000	23,250	63.27 %	60,000
Interest Income	5,087	3,000	3,000	5,000	2,000	66.67 %	5,000
Fund Transfers	199,441	199,000	199,000	199,000	-	- %	199,000
Total	<u>\$ 1,719,811</u>	<u>\$ 1,764,412</u>	<u>\$ 1,822,500</u>	<u>\$ 1,835,591</u>	<u>\$ 71,179</u>	<u>4.03 %</u>	<u>\$ 1,853,087</u>

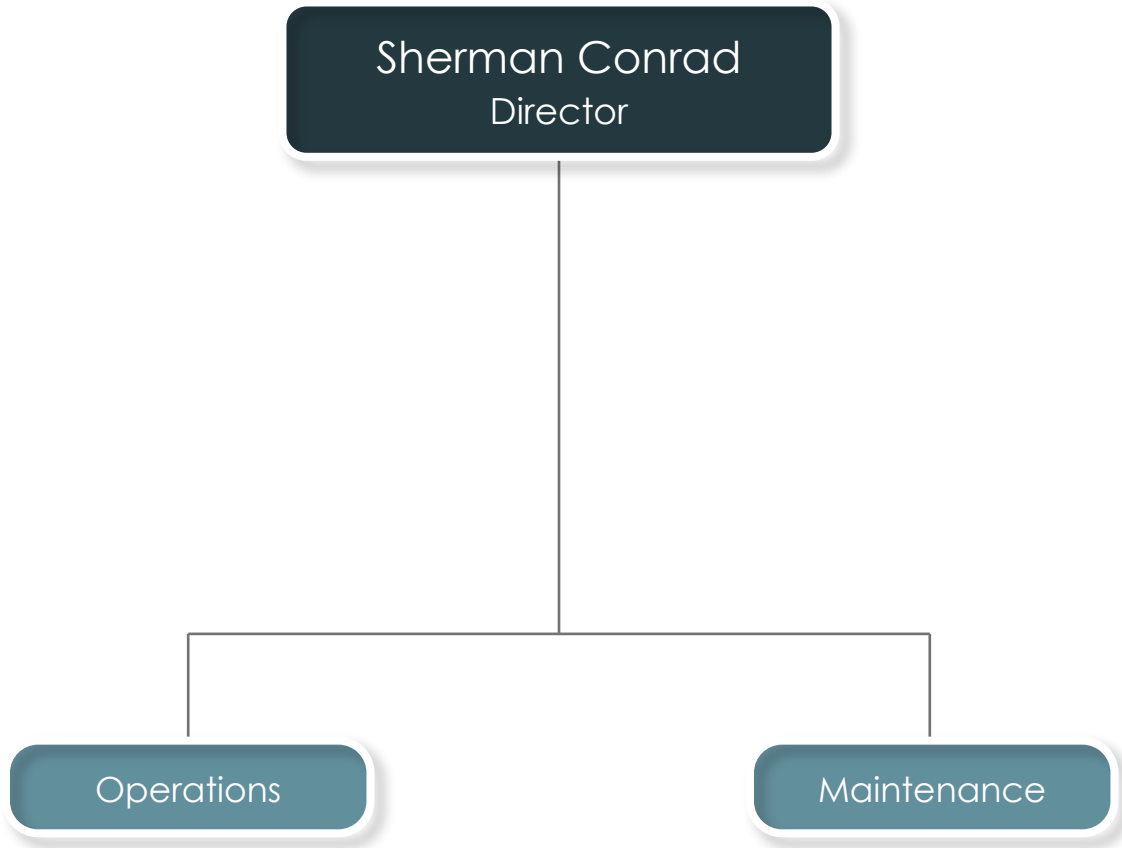


**City of Port St. Lucie
 CITY OF PORT ST. LUCIE
 PSL SAINTS GOLF COURSE FUND USES - # 421
 ADOPTED BUDGET - FY 2021-22**

2021-22 ADOPTED EXPENDITURES



	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
EXPENDITURES BY FUNCTION:							
Personal Services	\$ 579,087	\$ 691,585	\$ 691,585	\$ 733,621	\$ 42,036	6.08 %	\$ 739,244
Operating Expenses	903,145	851,239	827,127	871,694	20,455	2.40 %	885,549
Capital Outlay	-	50,000	50,000	55,256	5,256	10.51 %	42,591
Debt Service	751	-	396	-	-	- %	-
Contingencies	-	-	-	-	-	- %	7,183
Fund Transfers	417,822	171,588	171,588	175,020	3,432	2.00 %	178,520
Total	1,900,805	1,764,412	1,740,696	1,835,591	71,179	4.03 %	1,853,087
Ending Undesignated	\$ (169,562)	\$ (169,562)	\$ (87,758)	\$ (87,758)			\$ (87,758)





CITY OF PORT ST. LUCIE
 PSL SAINTS GOLF COURSE FUND - # 421
 ADOPTED BUDGET - FY 2021-22

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2019-20	2020-21	2020-21	2021-22	\$	%	2022-23
Beginning Undesignated Reserves	\$ 11,432	\$ (169,562)	\$ (169,562)	\$ (87,758)			\$ (87,758)
REVENUES & SOURCES:							
Intergovernmental	5,334	-	4,927	-	-	- %	-
Charges for Services	1,454,785	1,525,662	1,610,873	1,571,591	45,929	3.01 %	1,589,087
Miscellaneous Revenues	55,164	36,750	4,700	60,000	23,250	63.27 %	60,000
Interest Income	5,087	3,000	3,000	5,000	2,000	66.67 %	5,000
Fund Transfers	199,441	199,000	199,000	199,000	-	- %	199,000
Total	1,719,811	1,764,412	1,822,500	1,835,591	71,179	4.03 %	1,853,087
EXPENDITURES:							
Personal Services	579,087	691,585	691,585	733,621	42,036	6.10 %	739,244
Operating Expenses	903,145	851,239	827,127	871,694	20,455	2.40 %	885,549
Capital Outlay	-	50,000	50,000	55,256	5,256	10.51 %	42,591
Debt Service	751	-	396	-	-	- %	-
Contingencies	-	-	-	-	-	- %	7,183
Fund Transfers	417,822	171,588	171,588	175,020	3,432	2.00 %	178,520
Total	1,900,805	1,764,412	1,740,696	1,835,591	71,179	4.03 %	1,853,087
SURPLUS (DEFICIT)	\$ (180,994)	\$ -	\$ 81,804	\$ -			\$ -
PROJECTED FUND BALANCE:							
Designated	\$ 296,446	\$ 308,565	\$ 308,565	\$ 321,063			\$ 324,959
Undesignated	(466,008)	(478,127)	(396,323)	(408,821)			(412,717)
Total	\$ (169,562)	\$ (169,562)	\$ (87,758)	\$ (87,758)			\$ (87,758)



City of Port St. Lucie
CITY OF PORT ST. LUCIE
PSL SAINTS GOLF COURSE FUND REVENUES - # 421
ADOPTED BUDGET - FY 2021-22

	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
OPERATING REVENUES:							
Intergovernmental	\$ 5,334	\$ -	\$ 4,927	\$ -	\$ -	- %	\$ -
Charges for Services	1,454,785	1,525,662	1,610,873	1,571,591	45,929	3.01 %	1,589,087
Total	1,460,119	1,525,662	1,615,800	1,571,591	45,929	3.01 %	1,589,087
NON-OPERATING REVENUES:							
Miscellaneous Revenues	55,164	36,750	4,700	60,000	23,250	63.27 %	60,000
Interest Income	5,087	3,000	3,000	5,000	2,000	66.67 %	5,000
Total	60,251	39,750	7,700	65,000	25,250	63.52 %	65,000
NON-REVENUES:							
Fund Transfers	199,441	199,000	199,000	199,000	-	- %	199,000
Total	199,441	199,000	199,000	199,000	-	- %	199,000
Fund Totals	<u>\$ 1,719,811</u>	<u>\$ 1,764,412</u>	<u>\$ 1,822,500</u>	<u>\$ 1,835,591</u>	<u>\$ 71,179</u>	<u>4.03 %</u>	<u>\$ 1,853,087</u>



CITY OF PORT ST. LUCIE
PSL SAINTS GOLF COURSE FUND EXPENDITURE SUMMARY
ADOPTED BUDGET - FY 2021-22

	2019-20 AUDITED	2020-21 BUDGET	2020-21 ESTIMATED	2021-22 ADOPTED	VARIANCE		2022-23 PROJECTED
					\$	%	
GOLF COURSE-MAINTENANCE							
Personal Services	\$ 312,330	\$ 369,622	\$ 369,622	\$ 415,830	\$ 46,208	12.50 %	\$ 425,434
Operating Expenses	438,069	414,448	414,198	447,814	33,366	8.05 %	455,920
Capital Outlay	-	35,000	35,000	40,256	5,256	15.02 %	41,061
Total	750,399	819,070	818,820	903,900	84,830	10.36 %	922,415
GOLF COURSE-OPERATIONS							
Personal Services	266,758	321,963	321,963	317,791	(4,172)	(1.30)%	313,810
Operating Expenses	465,077	436,791	412,929	423,880	(12,911)	(2.96)%	429,629
Capital Outlay	-	15,000	15,000	15,000	-	- %	1,530
Total	731,835	773,754	749,892	756,671	(17,083)	(2.21)%	744,969
Total	1,482,234	1,592,824	1,568,712	1,660,571	67,747	4.25 %	1,667,384
NON-DEPARTMENTAL							
Debt Service	751	-	396	-	-	-	-
Contingencies	-	-	-	-	-	-	7,183
Fund Transfers	417,822	171,588	171,588	175,020	3,432	2.00	178,520
Total	418,573	171,588	171,984	175,020	3,432	2.00 %	185,703
Personal Services	579,087	691,585	691,585	733,621	42,036	6.08 %	739,244
Operating Expenses	903,145	851,239	827,127	871,694	20,455	2.40 %	885,549
Capital Outlay	-	50,000	50,000	55,256	5,256	10.51 %	42,591
Debt Service	751	-	396	-	-	- %	-
Contingencies	-	-	-	-	-	- %	7,183
Fund Transfers	417,822	171,588	171,588	175,020	3,432	2.00 %	178,520
	-	-	-	-	-	- %	-
PSL SAINTS GOLF COURSE FUND TOTAL	\$ 1,900,805	\$ 1,764,412	\$ 1,740,696	\$ 1,835,591	\$ 71,179	4.03 %	\$ 1,853,087



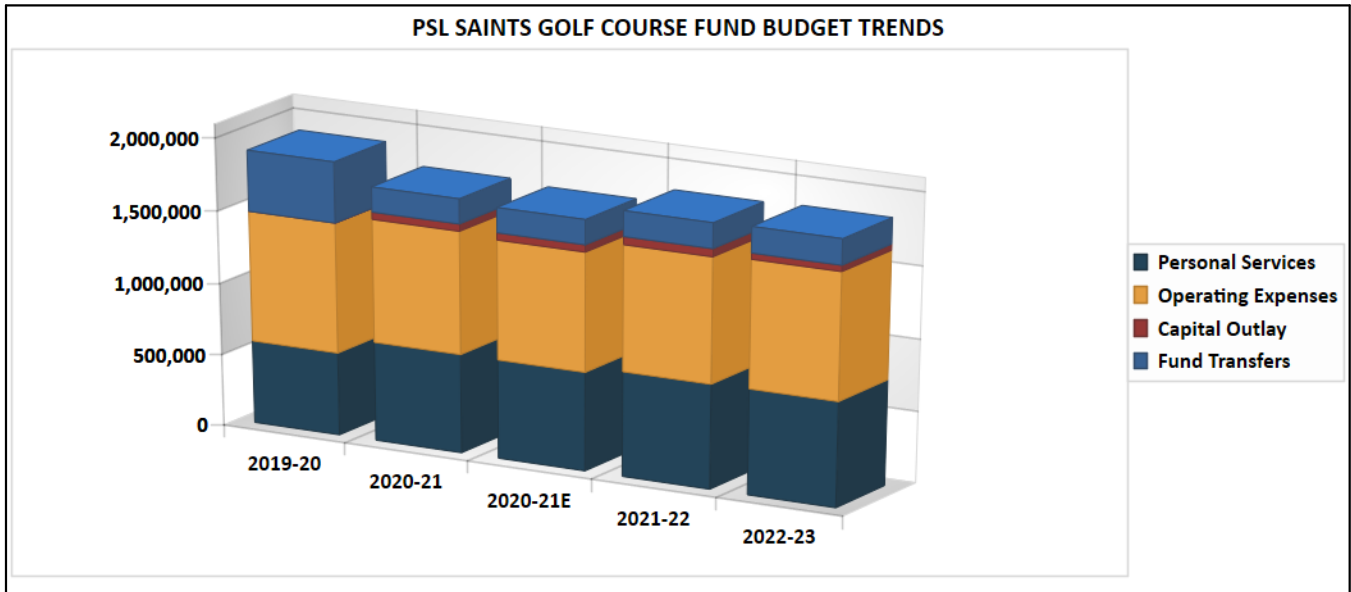
**CITY OF PORT ST. LUCIE
 GOLF COURSE FUND #421 - CAPITAL OUTLAY
 ADOPTED BUDGET - FY 2021-22**

****ADOPTED****
FY 2021-22

725000	MAINTENANCE		
	Toro Greensmaster 3150-Q greens mower		40,256
		Subtotal	\$ 40,256
725100	OPERATIONS		
	Ice Machine in kitchen		2,200
	Ice and Water machine - range		6,800
	Stove/broiler unit		6,000
		Subtotal	\$ 15,000
	GOLF COURSE FUND TOTAL REQUESTS	Total	<u>\$ 55,256</u>



**CITY OF PORT ST. LUCIE
PSL SAINTS GOLF COURSE FUND - 421
DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
EXPENDITURE SUMMARY:							
Personal Services	\$ 579,087	\$ 691,585	\$ 691,585	\$ 733,621	42,036	6.08 %	\$ 739,244
Operating Expenses	903,145	851,239	827,127	871,694	20,455	2.40 %	885,549
Capital Outlay	-	50,000	50,000	55,256	5,256	10.51 %	42,591
Debt Service	751	-	396	-	-	- %	-
Contingencies	-	-	-	-	-	- %	7,183
Fund Transfers	417,822	171,588	171,588	175,020	3,432	2.00 %	178,520
Total	\$ 1,900,805	\$ 1,764,412	\$ 1,740,696	\$1,835,591	71,179	4.03 %	\$ 1,853,087

STAFFING SUMMARY:

Full Time Equivalents	9.38	9.51	9.51	9.90
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Special Revenue Funds

Governmental Finance Corporation Fund

This fund is used to account for lease payments from the City. This fund has been established by Ordinance 06-64 (as amended by Ordinance 13-24) which is used to pay principal and interest on

the Southern Grove Special Assessment District Bonds, taxes and operational costs for the City's jobs corridor.

Police Impact Fee Fund

The City imposes an impact fee on new development to help fund the equipment costs associated with new officers. This fund tracks the revenue and allowed expenses. With the

increase in construction activity, this revenue is climbing. This fund pays for enhancing the Police Department's services and is generally spent on capital.

Street Lighting Fund

This is a special revenue fund that tracks the financial activity of this unique revenue that is dedicated toward a specific function. Citizens that elect to form a Street Lighting District to provide streetlights in a residential neighborhood will pay an annual fee of \$26 next year per the approved budget. This is the same annual fee as the current year. The other streetlights located along the main

thoroughfares in the City are funded within the Road & Bridge Fund using Gasoline Taxes. Several new districts are added each year which increases the total revenue and expenses of this fund. The financial results will continue to be monitored along with the electric rates to see if the current charge can be maintained in future years.

National Pollution Discharge Elimination System Fund (NPDES)

This fund separately tracks the cost of this federally required program to control any potential pollution discharge from construction

sites. A separate permit fee is being charged and funds the cost of this program.

Neighborhood Stabilization Fund (NSP)

This is a federal grant fund that is being used to account for the financial activity of the Neighborhood Stabilization program. The purpose of this grant is for reducing blight by allowing the City to purchase and renovate homes that are in poor condition and are in the

foreclosure process. The foreclosures in past years contributed to a large number of neglected homes. This grant operates on a reimbursement basis thus causing an operating deficit in any single year.



Neighborhood Stabilization #3 Fund (NSP)

This is a federal grant fund that is being used to account for the financial activity of the Neighborhood Stabilization Program. This grant is used for reducing blight by allowing the City to purchase and renovate homes that are in poor condition and are in the foreclosure process.

The high number of foreclosures in the past contributed to a large number of neglected homes. This grant operates on a reimbursement basis thus causing an operating deficit in any single year.

Community Development Block Grant (C.D.B.G.) Fund

The CDBG federal entitlement block grant is allocated to cities with a population over 50,000. This funding may be used for projects such as community service, infrastructure improvements and housing for low-income

residents. Typical projects funded in the past include infrastructure improvements in low-income areas and construction of public facilities.

State Housing Initiative Partnership (S.H.I.P.) Fund

The state SHIP grant that the City receives is accounted for in this fund and is used to assist low-income households with down payment and housing rehabilitation costs. The applicants must qualify according to an income level based on family size. Any request for repair funding

must address a health and/or safety issue on an existing home. For down payment assistance, the applicants must meet the low-income standard to qualify but then also qualify with a financial institution for their home mortgage.

Water & Sewer Special Assessment Funds

These funds are for payment of the annual debt service on the bonds used for financing the water and sewer improvements in each of the special assessment districts. The annual assessment revenue collected from the

residents is the source of funds. Each district has its own individual fund in order to match the actual costs of the district with the assessment to its residents. The bonds have a 20-year payback schedule.

SW Annexation SAD Debt Service Fund

This fund is for payment of the annual debt service on the bonds used for the infrastructure improvements made in this special assessment district. The annual assessment revenue collected from the property owners is the source

of funds. The bonds have a 33-year payback schedule and are dependent on the land owners paying their assessments as their property is developed in the future and gains value.



South Lennard Road SAD Fund

This special assessment fund covers the annual assessment collections and payment of the annual debt service associated with the PUD. Bonds were issued to fund the capital improvements and now the property owners pay annually an assessment to cover the debt

payment. This SAD was annexed into the City and the improvements were made to help create a commercial district. The Debt was retired in FY 2013-14 and the remaining fund balance will be used to fund allowed capital projects.

River Point SAD Fund

This special assessment fund covers the annual assessment collections and payment of the annual debt service associated with the PUD. Bonds were issued to fund the capital

improvements (roads, drainage and utility lines) and now the property owners pay annually an assessment to cover the debt payment. As cash flow allows, debt may be retired early.

Tesoro SAD Fund

This special assessment fund covers the annual assessment collections and payment of the annual debt service associated with the PUD. Bonds were issued to fund the capital improvements and now the property owners pay

annually an assessment to cover the debt payment. Any contingency generated will remain in this fund and will help accelerate debt retirement.

Glassman SAD Fund

This special assessment fund covers the annual assessment collections and payment of SAD Funds of the annual debt service associated with the PUD. Bonds were issued to fund the capital

improvements and now the property owners pay annually an assessment to cover the debt payments.

East Lake Village SAD Fund

This special assessment fund covers the annual assessment collections and payment of the annual debt service associated with the PUD. Bonds were issued to fund the capital

improvements and now the property owners pay annually an assessment to cover the debt payments.

St. Lucie Land Holding SAD Fund

This special assessment fund covers the annual assessment collections and payment of the annual debt service associated with the PUD. Bonds were issued to fund the capital

improvements and now the property owners pay annually an assessment to cover the debt payments.



City Center SAD, 2006 Series

This special assessment fund will track the collections and then the debt payments associated with the public infrastructure improvements in the City Center project. The property owners in the district will either make a contribution for their share of the cost or they

can make payments according to the financing plan. These improvements were for the public areas of what is called City Center, an area of redevelopment along US 1 that is planned to have a combination of residential, retail, office and public uses including the City's Civic Center.

Combined Road SAD, Series 2006

This special assessment fund will track the collections and then the debt payments associated with the three-small road / intersection improvements. The property owners in the three districts will either make a

contribution for their share of the cost or they can make payments according to the financing plan. These funds will be used to retire debt associated with making the improvements.

Torrey Pines Collection Fund

This special revenue fund will use Public Building Impact Fees collected by the City to make the annual debt payments on the bond debt issued for the construction of the facility that will house the research firm, Torrey Pines Institute for

Molecular Studies. The revenue is based on guaranteed fees from certain developers that contracted with the City to help fund this project.

Community Redevelopment Agency Fund

The financial activity of the Community Redevelopment Agency (CRA) is tracked in this special revenue fund. The budget schedule for this fund is presented in a format to show the projected growth in revenue into the future. The CRA earns revenues based on the increase in taxable values within the established district. There are actually four separate districts that make up this financial data. Due to the falling

property tax value and the associated revenue, the CRA is unable to fund the debt service originally designated for this fund. Debt was issued to fund half of the cost of the City's Civic Center and the revenues of the CRA was the funding source. The CRA fund is funding the CRA Manager.

Police Forfeiture Fund

This fund tracks the assets, cash and otherwise, that have been seized by the Police Department because of illegal activity. The proceeds in this fund are used to pay the legal fees associated with acquiring these assets and then can be used to purchase special equipment needed for surveillance work, crime prevention, school

resource officers, grant matching funds and other law enforcement purposes as stipulated by Florida State Statute 932.7055(4). This helps fund some of the equipment needs of the Police Department without drawing on property tax revenues from the citizens.



Conservation Trust Fund

The City's Conservation Trust Fund accumulates mitigation fees paid by developers who chose to make this payment in place of preserving a portion of their sites as

required under the City's Land Development Code. These fees can be used for preservation of conservation land.

Solid Waste Non-Ad Valorem Assessment Fund

This fund is to account for the revenues and expenditures associated with the collection of solid waste in the City. The assessment is placed on the property owner's tax bill and passes through the County Tax Collector to the City who will then pay the vendor providing the service.

Handling this service through the tax bills provides a reduced fee to the citizens of our community. The reduction of uncollectible accounts and the cost reduction for billing and collecting will generate a savings that can pass on to the citizen.



CITY OF PORT ST. LUCIE
GOVERNMENTAL FINANCE FUND - # 108
ADOPTED BUDGET - FY 2021-22

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2019-20	2020-21	2020-21	2021-22	\$	%	2022-23
Beginning Undesignated Reserves	\$ 2,019,087	\$ 2,676,415	\$ 2,676,415	\$ 2,188,092			\$ 1,898,092
REVENUES & SOURCES:							
Licenses & Permits	138	-	-	-	-	- %	-
Miscellaneous Revenues	4,274,314	1,000,000	-	2,685,000	1,685,000	168.50 %	2,895,500
Interest Income	44,097	10,000	10,000	10,000	-	- %	10,000
Fund Transfers	3,080,000	3,689,828	4,300,000	3,689,828	-	- %	3,470,897
Use of Reserves	-	500,000	500,000	290,000	(210,000)	(42.00)%	290,000
Total	7,398,549	5,199,828	4,810,000	6,674,828	1,475,000	28.37 %	6,666,397
EXPENDITURES:							
Operating Expenses	6,741,221	4,199,828	4,798,323	3,989,828	(210,000)	(5.00)%	3,770,897
Fund Transfers	-	-	-	2,685,000	2,685,000	- %	2,895,500
Total	6,741,221	4,199,828	4,798,323	6,674,828	2,475,000	58.93 %	6,666,397
SURPLUS (DEFICIT)	\$ 657,328	\$ 1,000,000	\$ 11,677	\$ -			\$ -
Undesignated Reserve	\$ 2,676,415	\$ 3,676,415	\$ 2,688,092	\$ 2,188,092			\$ 1,898,092



CITY OF PORT ST. LUCIE
LAW ENFORCEMENT IMPACT FEE FUND - # 109
ADOPTED BUDGET - FY 2021-22

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2019-20	2020-21	2020-21	2021-22	\$	%	2022-23
Beginning Undesignated Reserves	\$ 1,182,469	\$ 1,094,482	\$ 1,094,482	\$ 648,701			\$ 538,354
REVENUES & SOURCES:							
Licenses & Permits	869,341	730,000	730,000	1,280,000	550,000	75.34 %	1,280,000
Interest Income	19,682	20,000	20,000	20,000	-	- %	20,000
Use of Reserves	-	277,152	277,152	110,347	(166,805)	(60.19)%	-
Total	889,023	1,027,152	1,027,152	1,410,347	383,195	37.31 %	1,300,000
EXPENDITURES:							
Operating Expenses	459,612	353,900	464,444	513,632	159,732	45.13 %	479,500
Capital Outlay	244,947	400,800	448,600	624,000	223,200	55.69 %	423,000
Debt Service	272,451	272,452	282,737	272,715	263	0.10 %	-
Total	977,010	1,027,152	1,195,781	1,410,347	383,195	37.31 %	902,500
SURPLUS (DEFICIT)	\$ (87,987)	\$ -	\$ (168,629)	\$ -			\$ 397,500
Undesignated Reserve	\$ 1,094,482	\$ 1,094,482	\$ 925,853	\$ 648,701			\$ 935,854



**CITY OF PORT ST. LUCIE
LIGHTING DISTRICT FUND - # 111
ADOPTED BUDGET - FY 2021-22**

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2019-20	2020-21	2020-21	2021-22	\$	%	2022-23
Beginning Undesignated Reserves	\$ 108,394	\$ 103,432	\$ 103,432	\$ (4,568)			\$ (106,402)
REVENUES & SOURCES:							
Miscellaneous Revenues	450,038	445,982	445,982	484,036	38,054	8.53 %	518,610
Interest Income	4,691	4,148	4,148	-	(4,148)	(100.00)%	-
Use of Reserves	-	108,000	108,000	101,834	(6,166)	(5.71)%	-
Total	454,729	558,130	558,130	585,870	27,740	4.97 %	518,610
EXPENDITURES:							
Operating Expenses	409,691	407,500	407,500	462,639	55,139	13.53 %	475,918
Fund Transfers	50,000	150,630	150,630	123,231	(27,399)	(18.19)%	42,692
Total	459,691	558,130	558,130	585,870	27,740	4.97 %	518,610
SURPLUS (DEFICIT)	\$ (4,962)	\$ -	\$ -	\$ -			\$ -
Undesignated Reserve	\$ 103,432	\$ 103,432	\$ 103,432	\$ (4,568)			\$ (106,402)

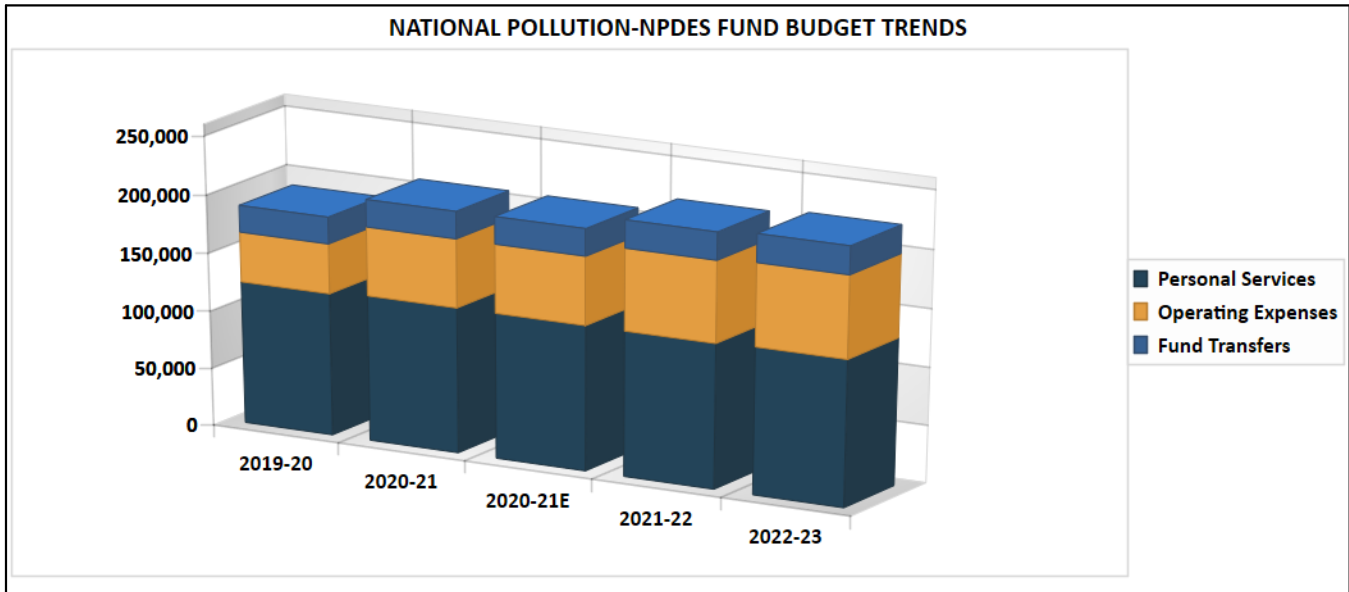


CITY OF PORT ST. LUCIE
NATIONAL POLLUTION-NPDES FUND - # 112
ADOPTED BUDGET - FY 2021-22

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2019-20	2020-21	2020-21	2021-22	\$	%	2022-23
Beginning Undesignated Reserves	\$ 147,654	\$ 140,250	\$ 140,250	\$ 82,888			\$ 82,888
REVENUES & SOURCES:							
Charges for Services	179,097	150,000	150,000	220,127	70,127	46.75 %	222,174
Interest Income	2,493	1,000	1,000	-	(1,000)	(100.00)%	1,000
Use of Reserves	-	57,362	57,362	-	(57,362)	(100.00)%	-
Total	181,590	208,362	208,362	220,127	11,765	5.65 %	223,174
EXPENDITURES:							
Personal Services	123,296	126,057	126,057	125,950	(107)	(0.08)%	127,652
Operating Expenses	42,821	58,970	58,970	70,375	11,405	19.34 %	71,244
Fund Transfers	22,877	23,335	23,335	23,802	467	2.00 %	24,278
Total	188,994	208,362	208,362	220,127	11,765	5.65 %	223,174
SURPLUS (DEFICIT)	\$ (7,404)	\$ -	\$ -	\$ -			\$ -
Undesignated Reserve	\$ 140,250	\$ 140,250	\$ 140,250	\$ 82,888			\$ 82,888



**CITY OF PORT ST. LUCIE
NATIONAL POLLUTION-NPDES FUND - 112
DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
EXPENDITURE SUMMARY:							
Personal Services	\$ 123,296	\$ 126,057	\$ 126,057	\$ 125,950	(107)	(0.08)%	\$ 127,652
Operating Expenses	42,821	58,970	58,970	70,375	11,405	19.34 %	71,244
Fund Transfers	22,877	23,335	23,335	23,802	467	2.00 %	24,278
Total	\$ 188,994	\$ 208,362	\$ 208,362	\$ 220,127	11,765	5.65 %	\$ 223,174

STAFFING SUMMARY:

Full Time Equivalents	1.00	1.00	1.00	1.00
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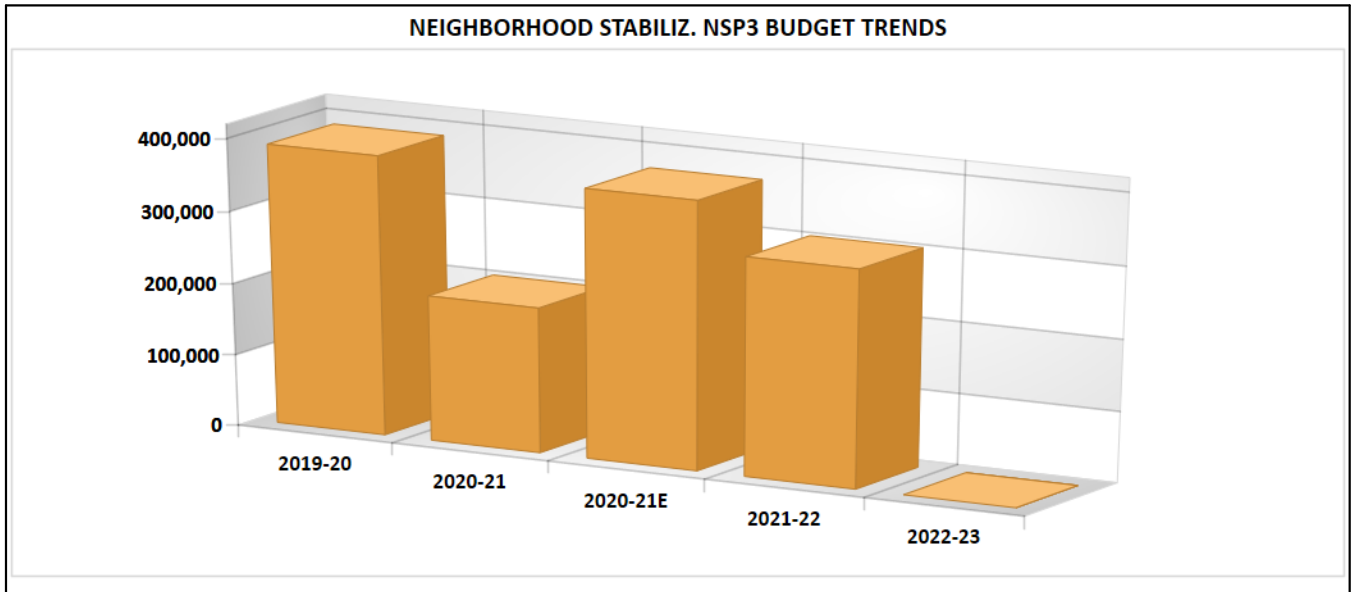


CITY OF PORT ST. LUCIE
NEIGHBORHOOD STABILIZ. NSP3 - # 114
ADOPTED BUDGET - FY 2021-22

	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
REVENUES & SOURCES:							
Intergovernmental	\$ 376,864	\$ 208,120	\$ 208,120	\$ -	\$ (208,120)	(100.00)%	\$ -
Miscellaneous							
Revenues	(8,400)	-	-	-	-	-	%
Interest Income	13	-	-	-	-	-	%
Use of Reserves	-	-	-	305,000	305,000	-	%
Total	<u>368,477</u>	<u>208,120</u>	<u>208,120</u>	<u>305,000</u>	<u>96,880</u>	<u>46.55 %</u>	<u>-</u>
EXPENDITURES:							
Personal Services	9,710	4,913	4,913	-	(4,913)	(100.00)%	-
Operating Expenses	388,664	203,207	374,359	305,000	101,793	50.09 %	-
Total	<u>398,374</u>	<u>208,120</u>	<u>379,272</u>	<u>305,000</u>	<u>96,880</u>	<u>46.55 %</u>	<u>-</u>
SURPLUS (DEFICIT)	<u>\$ (29,897)</u>	<u>\$ -</u>	<u>\$ (171,152)</u>	<u>\$ -</u>			<u>\$ -</u>



**CITY OF PORT ST. LUCIE
NEIGHBORHOOD STABILIZ. NSP3 - 114
DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
EXPENDITURE SUMMARY:							
Personal Services	\$ 9,710	\$ 4,913	\$ 4,913	\$ -	(4,913)	(100.00)%	\$ -
Operating Expenses	388,664	203,207	374,359	305,000	101,793	50.09 %	-
Total	\$ 398,374	\$ 208,120	\$ 379,272	\$ 305,000	96,880	46.55 %	\$ -

STAFFING SUMMARY:

Full Time Equivalents	0.10	0.05	0.05
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CITY OF PORT ST. LUCIE
SW ANNEXATION COLLECTION FUND - # 115
ADOPTED BUDGET - FY 2021-22

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2019-20	2020-21	2020-21	2021-22	\$	%	2022-23
Beginning Undesignated Reserves	\$ 3,745,325	\$ 4,046,181	\$ 4,046,181	\$ 4,158,968			\$ 4,203,813
REVENUES & SOURCES:							
Licenses & Permits	6,944,121	6,897,000	6,897,000	6,897,000	-	- %	7,100,000
Interest Income	259,422	170,000	170,000	170,000	-	- %	170,000
Total	7,203,543	7,067,000	7,067,000	7,067,000	-	- %	7,270,000
EXPENDITURES:							
Operating Expenses	110,506	160,000	160,000	160,000	-	- %	160,000
Debt Service	6,792,181	6,794,213	6,794,213	6,862,155	67,942	1.00 %	7,110,000
Total	6,902,687	6,954,213	6,954,213	7,022,155	67,942	0.98 %	7,270,000
SURPLUS (DEFICIT)	<u>\$ 300,856</u>	<u>\$ 112,787</u>	<u>\$ 112,787</u>	<u>\$ 44,845</u>			<u>\$ -</u>
Undesignated Reserve	<u>\$ 4,046,181</u>	<u>\$ 4,158,968</u>	<u>\$ 4,158,968</u>	<u>\$ 4,203,813</u>			<u>\$ 4,203,813</u>

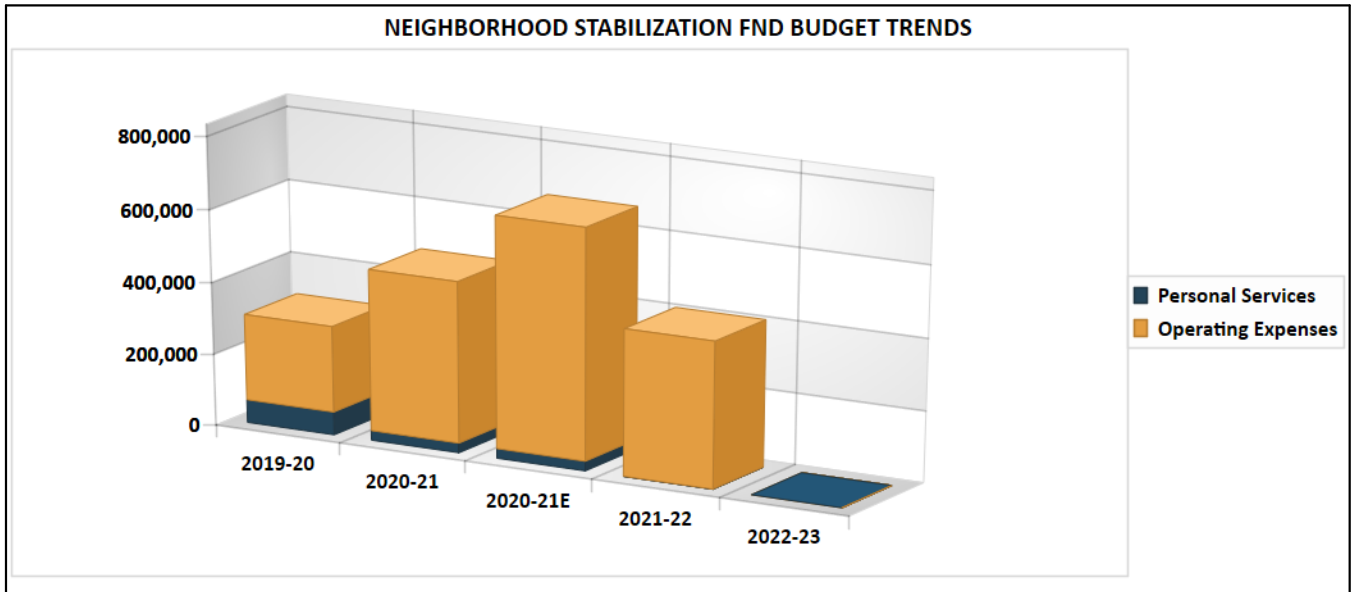


CITY OF PORT ST. LUCIE
NEIGHBORHOOD STABILIZATION FND - # 116
ADOPTED BUDGET - FY 2021-22

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2019-20	2020-21	2020-21	2021-22	\$	%	2022-23
Beginning Undesignated Reserves	\$ 175,010	\$ (51,777)	\$ (51,777)	\$ (246,645)			\$ (656,958)
REVENUES & SOURCES:							
Intergovernmental	238,635	473,848	473,848	-	(473,848)	(100.00)%	-
Miscellaneous Revenues	(45,698)	-	-	-	-	- %	-
Interest Income	2,473	2,812	2,812	-	(2,812)	(100.00)%	-
Use of Reserves	-	-	-	410,313	410,313	- %	-
Total	195,410	476,660	476,660	410,313	(66,347)	(13.92)%	-
EXPENDITURES:							
Personal Services	64,451	27,156	27,156	243	(26,913)	(99.11)%	-
Operating Expenses	239,746	449,504	644,372	410,070	(39,434)	(8.77)%	-
Fund Transfers	118,000	-	-	-	-	- %	-
Total	422,197	476,660	671,528	410,313	(66,347)	(13.92)%	-
SURPLUS (DEFICIT)	\$ (226,787)	\$ -	\$ (194,868)	\$ -			\$ -
Undesignated Reserve	\$ (51,777)	\$ (51,777)	\$ (246,645)	\$ (246,645)			\$ (656,958)



**CITY OF PORT ST. LUCIE
NEIGHBORHOOD STABILIZATION FND - 116
DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
EXPENDITURE SUMMARY:							
Personal Services	\$ 64,451	\$ 27,156	\$ 27,156	\$ 243	(26,913)	(99.11)%	\$ -
Operating Expenses	239,746	449,504	644,372	410,070	(39,434)	(8.77)%	-
Fund Transfers	118,000	-	-	-	-	- %	-
Total	\$ 422,197	\$ 476,660	\$ 671,528	\$ 410,313	(66,347)	(13.92)%	\$ -

STAFFING SUMMARY:

Full Time Equivalents	0.55	0.28	0.28	-
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CITY OF PORT ST. LUCIE

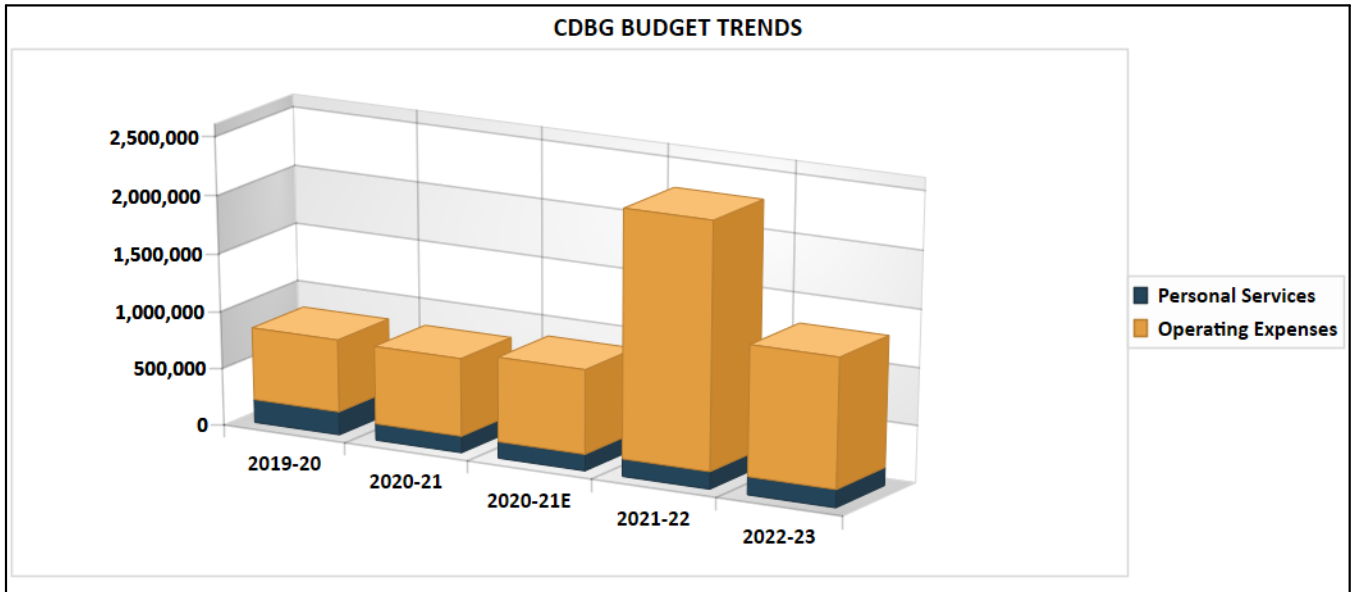
CDBG - # 118

ADOPTED BUDGET - FY 2021-22

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2019-20	2020-21	2020-21	2021-22	\$	%	2022-23
Beginning Undesignated Reserves	\$ 457,070	\$ 418,247	\$ 418,247	\$ 272,490			\$ (753,269)
REVENUES & SOURCES:							
Intergovernmental	1,382,446	1,580,679	1,580,679	1,279,345	(301,334)	(19.06)%	1,300,000
Miscellaneous Revenues	291,290	-	-	256	256	- %	-
Fund Transfers	118,000	-	-	-	-	- %	-
Use of Reserves	-	-	-	1,025,759	1,025,759	- %	-
Total	1,791,736	1,580,679	1,580,679	2,305,360	724,681	45.85 %	1,300,000
EXPENDITURES:							
Personal Services	203,652	145,933	145,933	154,254	8,321	5.70 %	159,396
Operating Expenses	630,963	679,262	737,962	2,151,106	1,471,844	216.68 %	1,140,604
Capital Outlay	995,944	755,484	842,541	-	(755,484)	(100.00)%	-
Total	1,830,559	1,580,679	1,726,436	2,305,360	724,681	45.85 %	1,300,000
SURPLUS (DEFICIT)	\$ (38,823)	\$ -	\$ (145,757)	\$ -			\$ -
Undesignated Reserve	\$ 418,247	\$ 418,247	\$ 272,490	\$ 272,490			\$ (753,269)



**CITY OF PORT ST. LUCIE
CDBG - 118
DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
EXPENDITURE SUMMARY:							
Personal Services	\$ 203,652	\$ 145,933	\$ 145,933	\$ 154,254	8,321	5.70 %	\$ 159,396
Operating Expenses	630,963	679,262	737,962	2,151,106	1,471,844	216.68 %	1,140,604
Capital Outlay	995,944	755,484	842,541	-	(755,484)	(100.00)%	-
Total	\$ 1,830,559	\$ 1,580,679	\$ 1,726,436	\$ 2,305,360	724,681	45.85 %	\$ 1,300,000

STAFFING SUMMARY:

Full Time Equivalents	2.20	1.47	1.47	1.57
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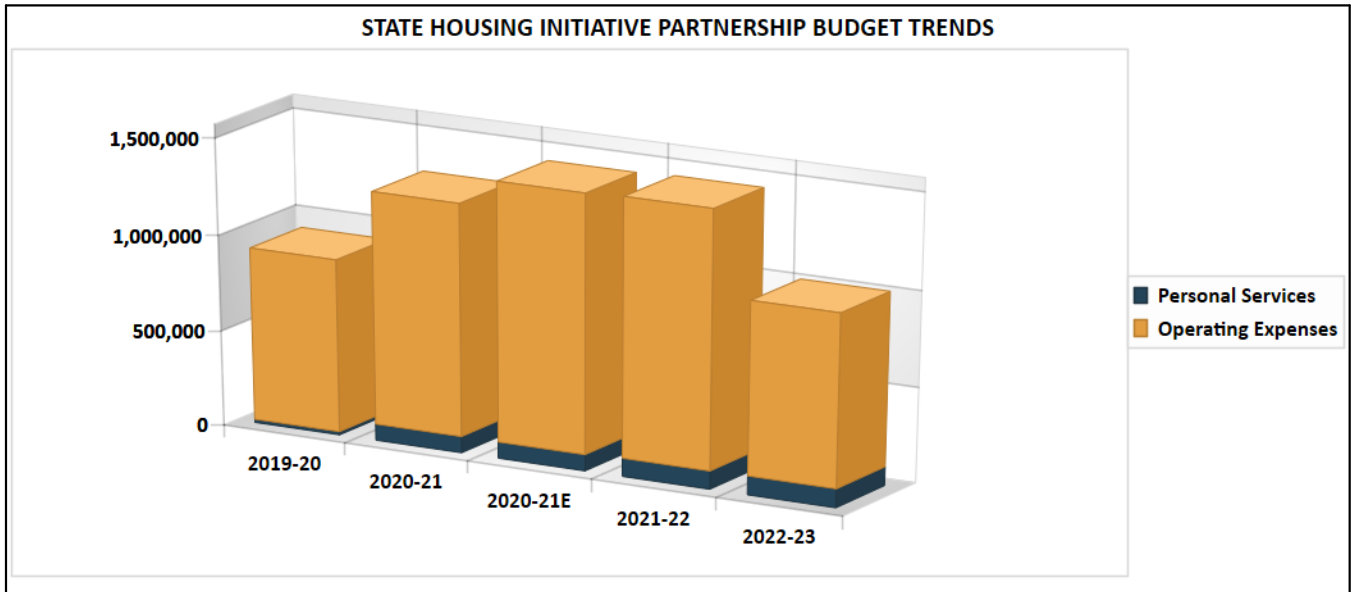


CITY OF PORT ST. LUCIE
STATE HOUSING INITIATIVE PARTNERSHIP - # 119
ADOPTED BUDGET - FY 2021-22

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2019-20	2020-21	2020-21	2021-22	\$	%	2022-23
Beginning Undesignated Reserves	\$ 1,014,101	\$ 1,586,652	\$ 1,586,652	\$ 707,546			\$ 268,779
REVENUES & SOURCES:							
Intergovernmental	1,175,602	400,000	400,000	1,000,000	600,000	150.00 %	1,000,000
Miscellaneous Revenues	302,544	150,000	150,000	-	(150,000)	(100.00)%	-
Interest Income	15,963	10,000	10,000	10,000	-	- %	10,000
Use of Reserves	-	739,932	739,932	438,767	(301,165)	(40.70)%	-
Total	1,494,109	1,299,932	1,299,932	1,448,767	148,835	11.45 %	1,010,000
EXPENDITURES:							
Personal Services	16,914	86,267	86,267	96,491	10,224	11.85 %	99,804
Operating Expenses	904,644	1,213,665	1,352,839	1,352,276	138,611	11.42 %	910,196
Total	921,558	1,299,932	1,439,106	1,448,767	148,835	11.45 %	1,010,000
SURPLUS (DEFICIT)	\$ 572,551	\$ -	\$ (139,174)	\$ -			\$ -
Undesignated Reserve	\$ 1,586,652	\$ 1,586,652	\$ 1,447,478	\$ 707,546			\$ 268,779



**CITY OF PORT ST. LUCIE
STATE HOUSING INITIATIVE PARTNERSHIP - 119
DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
EXPENDITURE SUMMARY:							
Personal Services	\$ 16,914	\$ 86,267	\$ 86,267	\$ 96,491	10,224	11.85 %	\$ 99,804
Operating Expenses	904,644	1,213,665	1,352,839	1,352,276	138,611	11.42 %	910,196
Total	\$ 921,558	\$ 1,299,932	\$ 1,439,106	\$1,448,767	148,835	11.45 %	\$ 1,010,000

STAFFING SUMMARY:

Full Time Equivalents	0.20	1.03	1.03	1.03
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CITY OF PORT ST. LUCIE
SAD I PHASE I W&S COLLECTION - # 120
ADOPTED BUDGET - FY 2021-22

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2019-20	2020-21	2020-21	2021-22	\$	%	2022-23
Beginning Undesignated Reserves	\$ 231,532	\$ 80,344	\$ 80,344	\$ 79,045			\$ 77,140
REVENUES & SOURCES:							
Interest Income	4,007	4,000	4,000	3,500	(500)	(12.50)%	-
Use of Reserves	-	1,299	1,299	1,905	606	46.65 %	5,513
Total	4,007	5,299	5,299	5,405	106	2.00 %	5,513
EXPENDITURES:							
Fund Transfers	155,195	5,299	5,299	5,405	106	2.00 %	5,513
Total	155,195	5,299	5,299	5,405	106	2.00 %	5,513
SURPLUS (DEFICIT)	<u>\$ (151,188)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>			<u>\$ -</u>
Undesignated Reserve	<u>\$ 80,344</u>	<u>\$ 80,344</u>	<u>\$ 80,344</u>	<u>\$ 79,045</u>			<u>\$ 77,140</u>



CITY OF PORT ST. LUCIE
SAD I PHASE II W&S COLLECTION - # 121
ADOPTED BUDGET - FY 2021-22

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2019-20	2020-21	2020-21	2021-22	\$	%	2022-23
Beginning Undesignated Reserves	\$ 446,059	\$ 422,078	\$ 422,078	\$ 422,078			\$ 415,479
REVENUES & SOURCES:							
Interest Income	7,896	6,470	6,470	-	(6,470)	(100.00)%	-
Use of Reserves	-	-	-	6,599	6,599	- %	6,730
Total	7,896	6,470	6,470	6,599	129	1.99 %	6,730
EXPENDITURES:							
Fund Transfers	31,877	6,470	6,470	6,599	129	1.99 %	6,730
Total	31,877	6,470	6,470	6,599	129	1.99 %	6,730
SURPLUS (DEFICIT)	<u>\$ (23,981)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>			<u>\$ -</u>
Undesignated Reserve	<u>\$ 422,078</u>	<u>\$ 422,078</u>	<u>\$ 422,078</u>	<u>\$ 422,078</u>			<u>\$ 415,479</u>



CITY OF PORT ST. LUCIE
USA 3&4 COLLECTION FUND - # 122
ADOPTED BUDGET - FY 2021-22

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2019-20	2020-21	2020-21	2021-22	\$	%	2022-23
Beginning Undesignated Reserves	\$ 12,633,006	\$ 12,819,711	\$ 12,819,711	\$ 889,238			\$ 857,656
REVENUES & SOURCES:							
Licenses & Permits	10,629	-	-	-	-	- %	-
Interest Income	236,612	100,000	100,000	-	(100,000)	(100.00)%	-
Use of Reserves	-	11,930,473	11,930,473	31,582	(11,898,891)	(99.74)%	31,703
Total	247,241	12,030,473	12,030,473	31,582	(11,998,891)	(99.74)%	31,703
EXPENDITURES:							
Operating Expenses	34	-	-	500	500	- %	-
Fund Transfers	60,502	12,030,473	12,030,473	31,082	(11,999,391)	(99.74)%	31,703
Total	60,536	12,030,473	12,030,473	31,582	(11,998,891)	(99.74)%	31,703
SURPLUS (DEFICIT)	\$ 186,705	\$ -	\$ -	\$ -			\$ -
Undesignated Reserve	\$ 12,819,711	\$ 12,819,711	\$ 12,819,711	\$ 889,238			\$ 857,656



CITY OF PORT ST. LUCIE
USA 5-6-7A COLLECTION FUND - # 124
ADOPTED BUDGET - FY 2021-22

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2019-20	2020-21	2020-21	2021-22	\$	%	2022-23
Beginning Undesignated Reserves	\$ 1,020,073	\$ 3,819,803	\$ 3,819,803	\$ 3,841,490			\$ 3,826,911
REVENUES & SOURCES:							
Licenses & Permits	2,799,789	-	-	-	-	- %	-
Interest Income	57,504	45,000	45,000	-	(45,000)	(100.00)%	-
Use of Reserves	-	-	-	14,579	14,579	- %	13,851
Total	2,857,293	45,000	45,000	14,579	(30,421)	(67.60)%	13,851
EXPENDITURES:							
Operating Expenses	44,511	10,000	10,000	1,000	(9,000)	(90.00)%	-
Fund Transfers	13,052	13,313	13,313	13,579	266	2.00 %	13,851
Total	57,563	23,313	23,313	14,579	(8,734)	(37.46)%	13,851
SURPLUS (DEFICIT)	\$ 2,799,730	\$ 21,687	\$ 21,687	\$ -			\$ -
Undesignated Reserve	\$ 3,819,803	\$ 3,841,490	\$ 3,841,490	\$ 3,841,490			\$ 3,826,911



CITY OF PORT ST. LUCIE
USA#9 SAD COLLECTION FUND - # 125
ADOPTED BUDGET - FY 2021-22

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2019-20	2020-21	2020-21	2021-22	\$	%	2022-23
Beginning Undesignated Reserves	\$ 406,948	\$ 442,682	\$ 442,682	\$ 442,682			\$ 634,759
REVENUES & SOURCES:							
Licenses & Permits	311,907	5,008	5,008	220,554	215,546	4,304.03 %	220,682
Interest Income	8,010	-	-	-	-	- %	-
Total	319,917	5,008	5,008	220,554	215,546	4,304.03 %	220,682
EXPENDITURES:							
Operating Expenses	5,504	1,000	1,000	5,343	4,343	434.30 %	5,343
Debt Service	274,750	-	-	19,126	19,126	- %	19,126
Fund Transfers	3,929	4,008	4,008	4,008	-	- %	4,170
Total	284,183	5,008	5,008	28,477	23,469	468.63 %	28,639
SURPLUS (DEFICIT)	\$ 35,734	\$ -	\$ -	\$ 192,077			\$ 192,043
Undesignated Reserve	\$ 442,682	\$ 442,682	\$ 442,682	\$ 634,759			\$ 826,802



CITY OF PORT ST. LUCIE
SW ANNEXATION DISTR#2 FUND - # 126
ADOPTED BUDGET - FY 2021-22

	AUDITED		BUDGET		ESTIMATED		ADOPTED		VARIANCE		PROJECTED
	2019-20	2020-21	2020-21	2020-21	2021-22	2021-22	\$	%	2022-23		
Beginning Undesignated Reserves	\$ 35,583	\$ 70,588	\$ 70,588	\$ 70,588	\$ 69,294					\$ 67,199	
REVENUES & SOURCES:											
Licenses & Permits	35,423	1,300	1,300	1,300	-	(1,300)	(100.00)%	-		-	
Interest Income	1,197	500	500	500	-	(500)	(100.00)%	-		-	
Use of Reserves	-	1,294	1,294	1,294	2,095	801	61.90 %	1,116		1,116	
Total	36,620	3,094	3,094	3,094	2,095	(999)	(32.30)%	1,116		1,116	
EXPENDITURES:											
Operating Expenses	542	2,000	2,000	2,000	1,000	(1,000)	(50.00)%	-		-	
Fund Transfers	1,073	1,094	1,094	1,094	1,095	1	0.09 %	1,116		1,116	
Total	1,615	3,094	3,094	3,094	2,095	(999)	(32.29)%	1,116		1,116	
SURPLUS (DEFICIT)	\$ 35,005	\$ -	\$ -	\$ -						\$ -	
Undesignated Reserve	\$ 70,588	\$ 70,588	\$ 70,588	\$ 70,588	\$ 69,294					\$ 67,199	

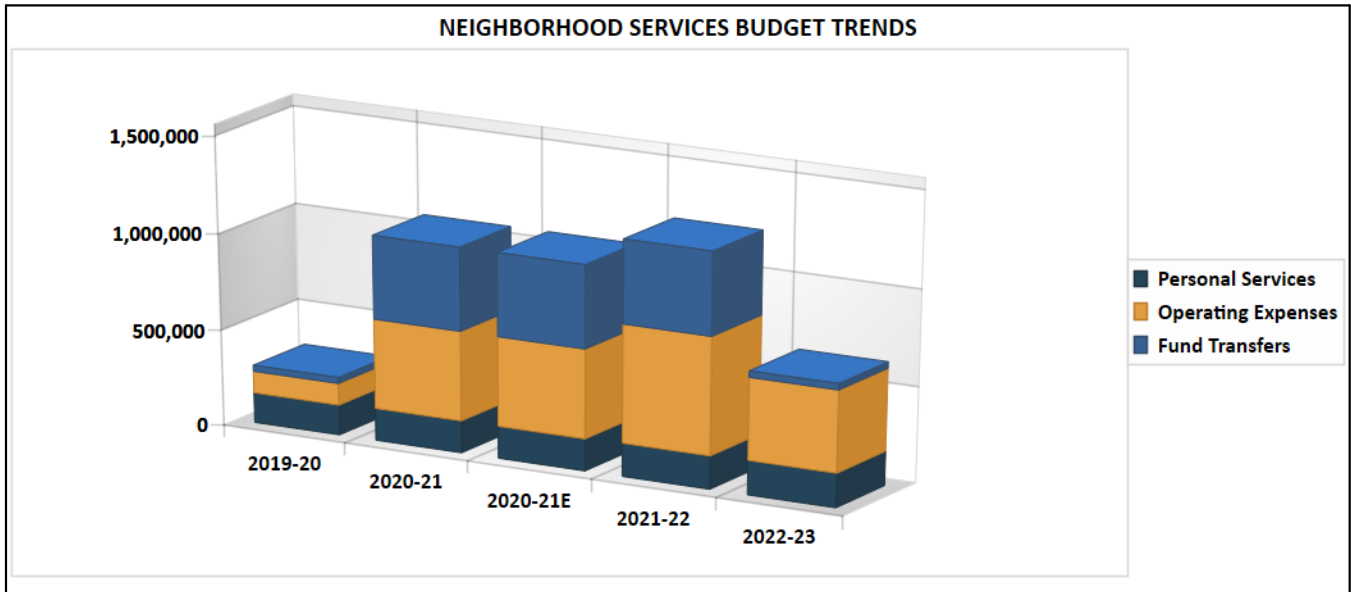


CITY OF PORT ST. LUCIE
NEIGHBORHOOD SERVICES - # 127
ADOPTED BUDGET - FY 2021-22

	AUDITED		BUDGET		ESTIMATED		ADOPTED		VARIANCE		PROJECTED
	2019-20	2020-21	2020-21	2020-21	2021-22	2021-22	2021-22	2021-22	\$	%	2022-23
Beginning Undesignated Reserves	\$ 1,338,947	\$ 1,695,927	\$ 1,695,927	\$ 1,695,927	\$ 1,241,621						\$ 660,445
REVENUES & SOURCES:											
Intergovernmental	216,000	216,000	216,000	216,000	216,000	-	-	-	-	%	216,000
Charges for Services	132,000	132,000	132,000	132,000	132,000	-	-	-	-	%	132,000
Miscellaneous Revenues	285,009	250,000	250,000	250,000	265,000	15,000	6.00	6.00	15,000	%	265,000
Interest Income	26,486	15,000	15,000	15,000	30,000	15,000	100.00	100.00	15,000	%	30,000
Use of Reserves	-	454,306	454,306	454,306	581,176	126,870	27.93	27.93	126,870	%	-
Total	659,495	1,067,306	1,067,306	1,067,306	1,224,176	156,870	14.70	14.70	156,870	%	643,000
EXPENDITURES:											
Personal Services	157,478	168,356	168,356	168,356	174,588	6,232	3.70	3.70	6,232	%	180,368
Operating Expenses	113,755	467,042	467,042	467,042	617,042	150,000	32.12	32.12	150,000	%	429,435
Fund Transfers	31,282	431,908	431,908	431,908	432,546	638	0.15	0.15	638	%	33,197
Total	302,515	1,067,306	1,067,306	1,067,306	1,224,176	156,870	14.70	14.70	156,870	%	643,000
SURPLUS (DEFICIT)	\$ 356,980	\$ -	\$ -	\$ -	\$ -						\$ -
Undesignated Reserve	\$ 1,695,927	\$ 1,695,927	\$ 1,695,927	\$ 1,695,927	\$ 1,241,621						\$ 660,445



**CITY OF PORT ST. LUCIE
NEIGHBORHOOD SERVICES - 127
DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
EXPENDITURE SUMMARY:							
Personal Services	\$ 157,478	\$ 168,356	\$ 168,356	\$ 174,588	6,232	3.70 %	\$ 180,368
Operating Expenses	113,755	467,042	467,042	617,042	150,000	32.12 %	429,435
Fund Transfers	31,282	431,908	431,908	432,546	638	0.15 %	33,197
Total	\$ 302,515	\$ 1,067,306	\$ 1,067,306	\$ 1,224,176	156,870	14.70 %	\$ 643,000

STAFFING SUMMARY:

Full Time Equivalents	1.25	1.25	1.25	1.25
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CITY OF PORT ST. LUCIE
SW ANNEX AFFORDABLE HOUSING - # 128
ADOPTED BUDGET - FY 2021-22

	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
Beginning Undesignated Reserves	\$ 316,338	\$ 291,309	\$ 291,309	\$ 291,309			\$ (162,251)
REVENUES & SOURCES:							
Licenses & Permits	154,250	160,000	160,000	160,000	-	- %	160,000
Interest Income	6,759	3,000	3,000	3,000	-	- %	3,500
Use of Reserves	-	-	-	453,560	453,560	- %	-
Total	161,009	163,000	163,000	616,560	453,560	278.26 %	163,500
EXPENDITURES:							
Operating Expenses	186,038	163,000	163,000	616,560	453,560	278.26 %	163,500
Total	186,038	163,000	163,000	616,560	453,560	278.26 %	163,500
SURPLUS (DEFICIT)	\$ (25,029)	\$ -	\$ -	\$ -			\$ -
Undesignated Reserve	\$ 291,309	\$ 291,309	\$ 291,309	\$ 291,309			\$ (162,251)



CITY OF PORT ST. LUCIE
S.LENNARD RD SAD COLLECTION FD - # 150
ADOPTED BUDGET - FY 2021-22

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2019-20	2020-21	2020-21	2021-22	\$	%	2022-23
Beginning Undesignated Reserves	\$ 323,825	\$ 571,808	\$ 571,808	\$ 505,378			\$ 120,851
REVENUES & SOURCES:							
Licenses & Permits	246,281	225,000	225,000	-	(225,000)	(100.00)%	-
Interest Income	9,729	7,500	7,500	5,000	(2,500)	(33.33)%	-
Use of Reserves	-	66,430	66,430	384,527	318,097	478.85 %	4,274
Total	256,010	298,930	298,930	389,527	90,597	30.31 %	4,274
EXPENDITURES:							
Operating Expenses	3,919	5,000	5,000	5,000	-	- %	-
Fund Transfers	4,108	293,930	293,930	384,527	90,597	30.82 %	4,274
Total	8,027	298,930	298,930	389,527	90,597	30.31 %	4,274
SURPLUS (DEFICIT)	\$ 247,983	\$ -	\$ -	\$ -			\$ -
Undesignated Reserve	\$ 571,808	\$ 571,808	\$ 571,808	\$ 505,378			\$ 120,851



CITY OF PORT ST. LUCIE
RIVERPOINT SAD COLLECTION FUND - # 151
ADOPTED BUDGET - FY 2021-22

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2019-20	2020-21	2020-21	2021-22	\$	%	2022-23
Beginning Undesignated Reserves	\$ 1,617,736	\$ 2,280,222	\$ 2,280,222	\$ 2,205,641			\$ 848,928
REVENUES & SOURCES:							
Licenses & Permits	643,155	350,000	350,000	-	(350,000)	(100.00)%	-
Interest Income	36,018	20,000	20,000	30,000	10,000	50.00 %	10,000
Use of Reserves	-	74,581	74,581	1,356,713	1,282,132	1,719.11 %	549,346
Total	679,173	444,581	444,581	1,386,713	942,132	211.91 %	559,346
EXPENDITURES:							
Operating Expenses	10,235	8,000	8,000	20,000	12,000	150.00 %	-
Fund Transfers	6,452	436,581	436,581	1,366,713	930,132	213.05 %	559,346
Total	16,687	444,581	444,581	1,386,713	942,132	211.91 %	559,346
SURPLUS (DEFICIT)	\$ 662,486	\$ -	\$ -	\$ -			\$ -
Undesignated Reserve	\$ 2,280,222	\$ 2,280,222	\$ 2,280,222	\$ 2,205,641			\$ 848,928



CITY OF PORT ST. LUCIE
TESORO SAD COLLECTION FUND - # 152
ADOPTED BUDGET - FY 2021-22

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2019-20	2020-21	2020-21	2021-22	\$	%	2022-23
Beginning Undesignated Reserves	\$ 6,171,094	\$ 7,874,805	\$ 7,874,805	\$ 4,349,401			\$ (2,190,899)
REVENUES & SOURCES:							
Licenses & Permits	1,610,663	1,050,000	1,050,000	-	(1,050,000)	(100.00)%	-
Interest Income	133,488	100,000	100,000	35,406	(64,594)	(64.59)%	20,000
Use of Reserves	-	3,525,404	3,525,404	6,540,300	3,014,896	85.52 %	719,714
Total	1,744,151	4,675,404	4,675,404	6,575,706	1,900,302	40.64 %	739,714
EXPENDITURES:							
Operating Expenses	25,632	25,000	25,000	20,000	(5,000)	(20.00)%	-
Fund Transfers	14,808	4,650,404	4,650,404	6,555,706	1,905,302	40.97 %	739,714
Total	40,440	4,675,404	4,675,404	6,575,706	1,900,302	40.64 %	739,714
SURPLUS (DEFICIT)	\$ 1,703,711	\$ -	\$ -	\$ -			\$ -
Undesignated Reserve	\$ 7,874,805	\$ 7,874,805	\$ 7,874,805	\$ 4,349,401			\$ (2,190,899)



CITY OF PORT ST. LUCIE
GLASSMAN SAD COLLECTION FUND - # 153
ADOPTED BUDGET - FY 2021-22

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2019-20	2020-21	2020-21	2021-22	\$	%	2022-23
Beginning Undesignated Reserves	\$ 1,013,411	\$ 1,754,657	\$ 1,754,657	\$ 1,713,550			\$ 541,550
REVENUES & SOURCES:							
Licenses & Permits	731,039	650,000	650,000	-	(650,000)	(100.00)%	-
Interest Income	29,298	-	-	22,759	22,759	- %	-
Use of Reserves	-	41,107	41,107	1,172,000	1,130,893	2,751.10 %	605,414
Total	760,337	691,107	691,107	1,194,759	503,652	72.88 %	605,414
EXPENDITURES:							
Operating Expenses	11,633	20,000	20,000	15,000	(5,000)	(25.00)%	-
Fund Transfers	7,458	671,107	671,107	1,179,759	508,652	75.79 %	605,414
Total	19,091	691,107	691,107	1,194,759	503,652	72.88 %	605,414
SURPLUS (DEFICIT)	\$ 741,246	\$ -	\$ -	\$ -			\$ -
Undesignated Reserve	\$ 1,754,657	\$ 1,754,657	\$ 1,754,657	\$ 1,713,550			\$ 541,550



CITY OF PORT ST. LUCIE
E.LAKE VILLAGE SAD COLLECT.FND - # 154
ADOPTED BUDGET - FY 2021-22

	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
Beginning Undesignated Reserves	\$ 1,554,901	\$ 1,630,062	\$ 1,630,062	\$ 1,522,183			\$ 1,378,710
REVENUES & SOURCES:							
Licenses & Permits	871,613	685,000	685,000	677,395	(7,605)	(1.11)%	655,000
Interest Income	38,308	36,000	36,000	10,000	(26,000)	(72.22)%	10,000
Use of Reserves	-	107,879	107,879	143,473	35,594	32.99 %	166,738
Total	909,921	828,879	828,879	830,868	1,989	0.24 %	831,738
EXPENDITURES:							
Operating Expenses	14,409	16,500	16,500	16,000	(500)	(3.03)%	16,000
Debt Service	808,894	807,675	807,675	810,070	2,395	0.30 %	810,844
Fund Transfers	11,457	4,704	4,704	4,798	94	2.00 %	4,894
Total	834,760	828,879	828,879	830,868	1,989	0.24 %	831,738
SURPLUS (DEFICIT)	\$ 75,161	\$ -	\$ -	\$ -			\$ -
Undesignated Reserve	\$ 1,630,062	\$ 1,630,062	\$ 1,630,062	\$ 1,522,183			\$ 1,378,710



CITY OF PORT ST. LUCIE
ST. LUCIE LAND HOLDING SAD COLL - # 155
ADOPTED BUDGET - FY 2021-22

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2019-20	2020-21	2020-21	2021-22	\$	%	2022-23
Beginning Undesignated Reserves	\$ 2,515,427	\$ 2,885,522	\$ 2,885,522	\$ 3,491,871			\$ 4,113,886
REVENUES & SOURCES:							
Licenses & Permits	2,162,808	1,635,000	1,635,000	1,390,000	(245,000)	(14.98)%	1,385,000
Interest Income	50,723	30,000	30,000	25,000	(5,000)	(16.67)%	25,000
Total	<u>2,213,531</u>	<u>1,665,000</u>	<u>1,665,000</u>	<u>1,415,000</u>	<u>(250,000)</u>	<u>(15.02)%</u>	<u>1,410,000</u>
EXPENDITURES:							
Operating Expenses	37,033	40,000	40,000	40,000	-	- %	40,000
Debt Service	1,806,403	1,011,669	1,011,669	745,863	(265,806)	(26.27)%	1,229,232
Fund Transfers	-	6,982	6,982	7,122	140	2.01 %	7,265
Total	<u>1,843,436</u>	<u>1,058,651</u>	<u>1,058,651</u>	<u>792,985</u>	<u>(265,666)</u>	<u>(25.09)%</u>	<u>1,276,497</u>
SURPLUS (DEFICIT)	<u>\$ 370,095</u>	<u>\$ 606,349</u>	<u>\$ 606,349</u>	<u>\$ 622,015</u>			<u>\$ 133,503</u>
Undesignated Reserve	<u>\$ 2,885,522</u>	<u>\$ 3,491,871</u>	<u>\$ 3,491,871</u>	<u>\$ 4,113,886</u>			<u>\$ 4,247,389</u>



CITY OF PORT ST. LUCIE
CITY CENTER SAD COLLECTION FUND - # 156
ADOPTED BUDGET - FY 2021-22

	AUDITED		BUDGET		ESTIMATED		ADOPTED		VARIANCE		PROJECTED
	2019-20	2020-21	2020-21	2020-21	2021-22	2021-22	2021-22	2021-22	\$	%	2022-23
Beginning Undesignated Reserves	\$ 19,528	\$ (77)	\$ (77)	\$ (77)	\$ (20,077)						\$ (20,077)
REVENUES & SOURCES:											
Licenses & Permits	18,656	18,000	18,000	18,000	11,500	(6,500)	(36.11)%	11,500			
Interest Income	8,962	-	-	-	-	-	- %	-			-
Fund Transfers	1,702,047	1,708,197	1,708,197	1,708,197	1,742,104	33,907	1.98 %	1,740,278			
Use of Reserves	-	20,000	20,000	20,000	-	(20,000)	(100.00)%	-			-
Total	1,729,665	1,746,197	1,746,197	1,746,197	1,753,604	7,407	0.42 %	1,751,778			
EXPENDITURES:											
Operating Expenses	8,123	-	-	-	500	500	- %	500			500
Debt Service	1,676,453	1,680,209	1,680,209	1,680,209	1,685,796	5,587	0.33 %	1,682,624			
Fund Transfers	64,694	65,988	65,988	65,988	67,308	1,320	2.00 %	68,654			
Total	1,749,270	1,746,197	1,746,197	1,746,197	1,753,604	7,407	0.42 %	1,751,778			
SURPLUS (DEFICIT)	\$ (19,605)	\$ -	\$ -	\$ -	\$ -						\$ -
Undesignated Reserve	\$ (77)	\$ (77)	\$ (77)	\$ (77)	\$ (20,077)						\$ (20,077)



CITY OF PORT ST. LUCIE
2007A COMB.LOWRY/PEACOCK FUND - # 158
ADOPTED BUDGET - FY 2021-22

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2019-20	2020-21	2020-21	2021-22	\$	%	2022-23
Beginning Undesignated Reserves	\$ 371,159	\$ 686,110	\$ 686,110	\$ 686,110			\$ (61,878)
REVENUES & SOURCES:							
Licenses & Permits	312,902	5,688	5,688	-	(5,688)	(100.00)%	-
Interest Income	11,309	5,000	5,000	2,000	(3,000)	(60.00)%	-
Use of Reserves	-	-	-	747,988	747,988	- %	153,762
Total	324,211	10,688	10,688	749,988	739,300	6,917.10 %	153,762
EXPENDITURES:							
Operating Expenses	5,644	7,000	7,000	11,000	4,000	57.10 %	-
Fund Transfers	3,616	3,688	3,688	738,988	735,300	19,937.60 %	153,762
Total	9,260	10,688	10,688	749,988	739,300	6,917.10 %	153,762
SURPLUS (DEFICIT)	\$ 314,951	\$ -	\$ -	\$ -			\$ -
Undesignated Reserve	\$ 686,110	\$ 686,110	\$ 686,110	\$ 686,110			\$ (61,878)



CITY OF PORT ST. LUCIE
MUNICIPAL COMPLEX PROJECT - # 159
ADOPTED BUDGET - FY 2021-22

	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
Beginning Undesignated Reserves	\$ 5,276,478	\$ 8,426,515	\$ 8,426,515	\$ 8,864,015			\$ 12,606,882
REVENUES & SOURCES:							
Licenses & Permits	6,675,074	4,035,000	4,035,000	7,365,867	3,330,867	82.50 %	7,734,160
Interest Income	147,252	100,000	100,000	50,000	(50,000)	(50.00)%	50,000
Total	<u>6,822,326</u>	<u>4,135,000</u>	<u>4,135,000</u>	<u>7,415,867</u>	<u>3,280,867</u>	<u>79.30 %</u>	<u>7,784,160</u>
EXPENDITURES:							
Operating Expenses	539	25,000	25,000	1,000	(24,000)	(96.00)%	1,000
Debt Service	3,671,750	3,672,500	3,672,500	3,672,000	(500)	- %	3,675,000
Total	<u>3,672,289</u>	<u>3,697,500</u>	<u>3,697,500</u>	<u>3,673,000</u>	<u>(24,500)</u>	<u>(0.70)%</u>	<u>3,676,000</u>
SURPLUS (DEFICIT)	<u>\$ 3,150,037</u>	<u>\$ 437,500</u>	<u>\$ 437,500</u>	<u>\$ 3,742,867</u>			<u>\$ 4,108,160</u>
Undesignated Reserve	<u>\$ 8,426,515</u>	<u>\$ 8,864,015</u>	<u>\$ 8,864,015</u>	<u>\$ 12,606,882</u>			<u>\$ 16,715,042</u>

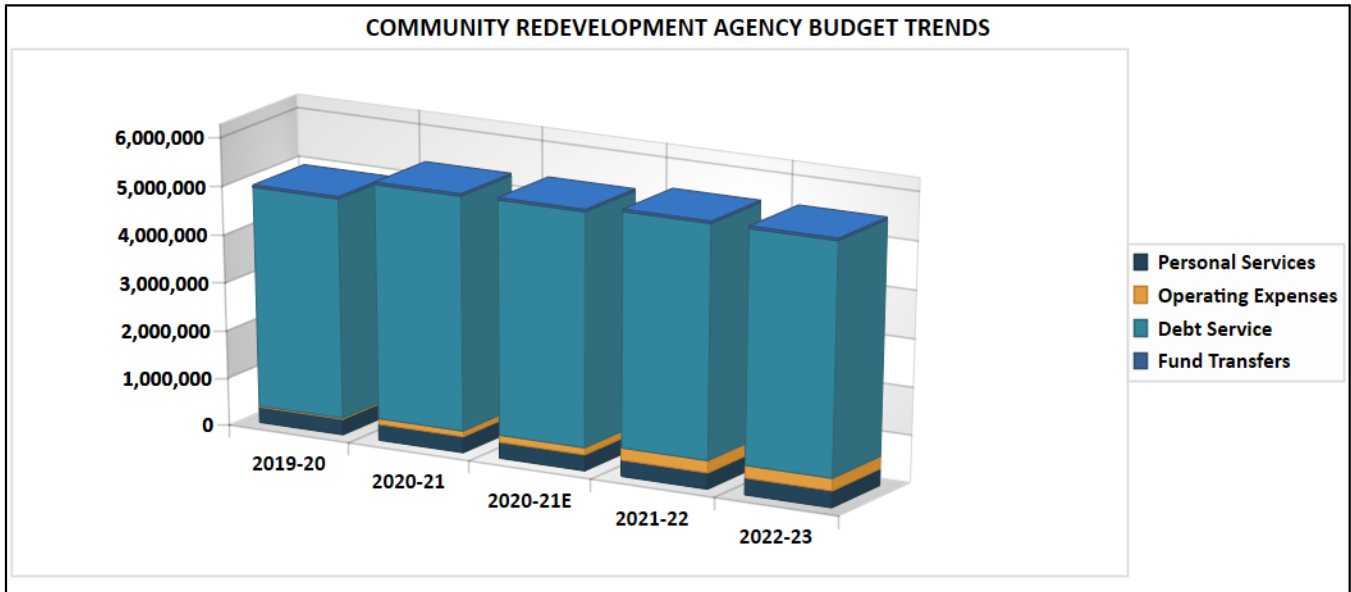


CITY OF PORT ST. LUCIE
COMMUNITY REDEVELOPMENT AGENCY - # 175
ADOPTED BUDGET - FY 2021-22

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2019-20	2020-21	2020-21	2021-22	\$	%	2022-23
Beginning Undesignated Reserves	\$ 202,793	\$ 200,467	\$ 200,467	\$ 31,070			\$ 31,070
REVENUES & SOURCES:							
Intergovernmental	1,837,630	2,021,910	2,021,910	2,015,001	(6,909)	(0.30)%	2,039,181
Miscellaneous Revenues	1,720,064	1,820,600	1,820,600	1,820,064	(536)	- %	401,790
Interest Income	3,070	7,500	7,500	-	(7,500)	(100.00)%	-
Fund Transfers	1,418,299	1,394,830	1,394,830	1,692,975	298,145	21.40 %	3,096,416
Use of Reserves	-	139,397	139,397	-	(139,397)	(100.00)%	-
Total	4,979,063	5,384,237	5,384,237	5,528,040	143,803	2.70 %	5,537,387
EXPENDITURES:							
Personal Services	330,429	339,201	339,201	343,924	4,723	1.40 %	355,291
Operating Expenses	22,470	119,176	149,176	257,131	137,955	115.80 %	262,281
Debt Service	4,580,750	4,878,125	4,878,125	4,879,250	1,125	- %	4,871,125
Fund Transfers	47,740	47,735	47,735	47,735	-	- %	48,690
Total	4,981,389	5,384,237	5,414,237	5,528,040	143,803	2.70 %	5,537,387
SURPLUS (DEFICIT)	\$ (2,326)	\$ -	\$ (30,000)	\$ -			\$ -
Undesignated Reserve	\$ 200,467	\$ 200,467	\$ 170,467	\$ 31,070			\$ 31,070



**CITY OF PORT ST. LUCIE
COMMUNITY REDEVELOPMENT AGENCY - 175
DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
EXPENDITURE SUMMARY:							
Personal Services	\$ 330,429	\$ 339,201	\$ 339,201	\$ 343,924	4,723	1.39 %	\$ 355,291
Operating Expenses	22,470	119,176	149,176	257,131	137,955	115.76 %	262,281
Debt Service	4,580,750	4,878,125	4,878,125	4,879,250	1,125	0.02 %	4,871,125
Fund Transfers	47,740	47,735	47,735	47,735	-	- %	48,690
Total	\$ 4,981,389	\$ 5,384,237	\$ 5,414,237	\$5,528,040	143,803	2.67 %	\$ 5,537,387

STAFFING SUMMARY:

Full Time Equivalents	2.00	2.00	2.00	2.00
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**CITY OF PORT ST. LUCIE
SOUTHERN GROVE CRA - # 178
ADOPTED BUDGET - FY 2021-22**

	AUDITED		BUDGET		ESTIMATED		ADOPTED		VARIANCE		PROJECTED	
	2019-20		2020-21		2020-21		2021-22		\$	%	2022-23	
Beginning Undesignated Reserves	\$	33,221	\$	56,356	\$	56,356	\$	56,356			\$	57,335
REVENUES & SOURCES:												
Intergovernmental		217,855		239,640		239,640		457,298	217,658	90.80 %		644,790
Interest Income		1,346		1,500		1,500		1,500	-	- %		1,500
Fund Transfers		217,918		236,438		236,438		459,207	222,769	94.20 %		650,818
Total		437,119		477,578		477,578		918,005	440,427	92.20 %		1,297,108
EXPENDITURES:												
Operating Expenses		413,984		476,618		476,618		916,047	439,429	92.20 %		1,296,109
Fund Transfers		-		960		960		979	19	2.00 %		999
Total		413,984		477,578		477,578		917,026	439,448	92.00 %		1,297,108
SURPLUS (DEFICIT)	\$	<u>23,135</u>	\$	<u>-</u>	\$	<u>-</u>	\$	<u>979</u>			\$	<u>-</u>
Undesignated Reserve	\$	<u>56,356</u>	\$	<u>56,356</u>	\$	<u>56,356</u>	\$	<u>57,335</u>			\$	<u>57,335</u>



CITY OF PORT ST. LUCIE
CONSERVATION TRUST FUND - # 608
ADOPTED BUDGET - FY 2021-22

	AUDITED		BUDGET		ESTIMATED		ADOPTED		VARIANCE		PROJECTED		
	2019-20		2020-21		2020-21		2021-22		\$	%		2022-23	
Beginning Undesignated Reserves	\$	272,682	\$	519,812	\$	519,812	\$	464,812			\$	(165,188)	
REVENUES & SOURCES:													
Charges for Services		263,092		100,000		100,000		100,000	-	-	%	50,000	
Interest Income		23,668		15,000		15,000		15,000	-	-	%	15,000	
Use of Reserves		-		55,000		55,000		630,000	575,000	1,045.50	%	105,000	
Total		286,760		170,000		170,000		745,000	575,000	338.20	%	170,000	
EXPENDITURES:													
Operating Expenses		39,630		170,000		170,000		170,000	-	-	%	170,000	
Fund Transfers		-		-		-		575,000	575,000	-	%	-	
Total		39,630		170,000		170,000		745,000	575,000	338.20	%	170,000	
SURPLUS (DEFICIT)	\$	<u>247,130</u>	\$	<u>-</u>	\$	<u>-</u>	\$	<u>-</u>				\$	<u>-</u>
Undesignated Reserve	\$	<u>519,812</u>	\$	<u>519,812</u>	\$	<u>519,812</u>	\$	<u>464,812</u>				\$	<u>(165,188)</u>

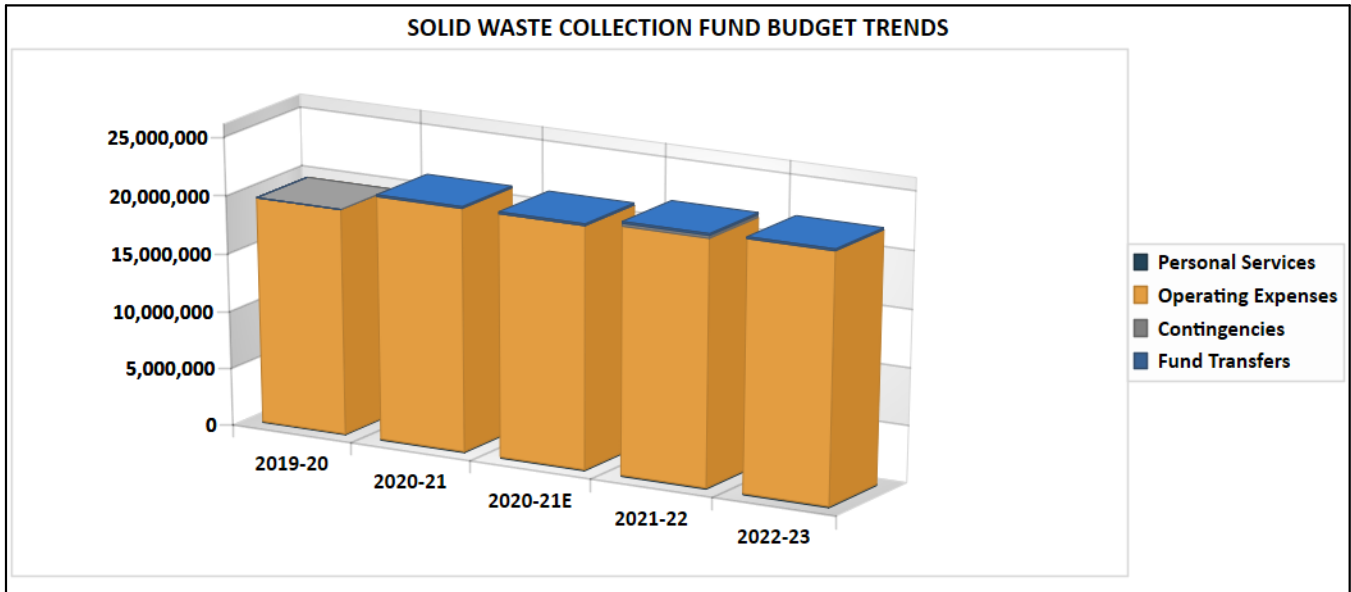


CITY OF PORT ST. LUCIE
SOLID WASTE COLLECTION FUND - # 620
ADOPTED BUDGET - FY 2021-22

	AUDITED		BUDGET		ESTIMATED		ADOPTED		VARIANCE		PROJECTED
	2019-20	2020-21	2020-21	2020-21	2021-22	2021-22	2021-22	2021-22	\$	%	2022-23
Beginning Undesignated Reserves	\$ 111,356	\$ 528,970	\$ 528,970	\$ 528,970	\$ 528,970						\$ 528,970
REVENUES & SOURCES:											
Intergovernmental	158,000	-	-	-	121,000	121,000	-	%			121,000
Charges for Services	19,491,565	21,145,131	21,145,131	21,145,131	21,549,583	404,452	1.90	%			21,773,743
Fines & Forfeitures	257,310	81,500	81,500	81,500	200,000	118,500	145.40	%			150,000
Interest Income	138,830	95,673	95,673	95,673	92,300	(3,373)	(3.50)	%			100,000
Total	20,045,705	21,322,304	21,322,304	21,322,304	21,962,883	640,579	3.00	%			22,144,743
EXPENDITURES:											
Personal Services	84,770	102,142	102,142	102,142	110,239	8,097	7.90	%			113,766
Operating Expenses	19,543,321	21,067,284	21,067,284	21,067,284	21,450,325	383,041	1.80	%			21,871,922
Contingencies	-	-	-	-	246,383	246,383	-	%			-
Fund Transfers	-	152,878	152,878	152,878	155,936	3,058	2.00	%			159,055
Total	19,628,091	21,322,304	21,322,304	21,322,304	21,962,883	640,579	3.00	%			22,144,743
SURPLUS (DEFICIT)	\$ 417,614	\$ -	\$ -	\$ -	\$ -						\$ -
Undesignated Reserve	\$ 528,970	\$ 528,970	\$ 528,970	\$ 528,970	\$ 528,970						\$ 528,970



**CITY OF PORT ST. LUCIE
SOLID WASTE COLLECTION FUND - 620
DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
EXPENDITURE SUMMARY:							
Personal Services	\$ 84,770	\$ 102,142	\$ 102,142	\$ 110,239	8,097	7.93 %	\$ 113,766
Operating Expenses	19,543,321	21,067,284	21,067,284	1,450,325	383,041	1.82 %	21,871,922
Contingencies	-	-	-	246,383	246,383	- %	-
Fund Transfers	-	152,878	152,878	155,936	3,058	2.00 %	159,055
Total	\$ 19,628,091	\$ 21,322,304	\$ 21,322,304	\$1,962,883	640,579	3.00 %	\$ 22,144,743

STAFFING SUMMARY:

Full Time Equivalents	1.00	1.09	1.09	1.09
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General Obligation Debt Service 2005 Series Fund (Crosstown Pkwy)

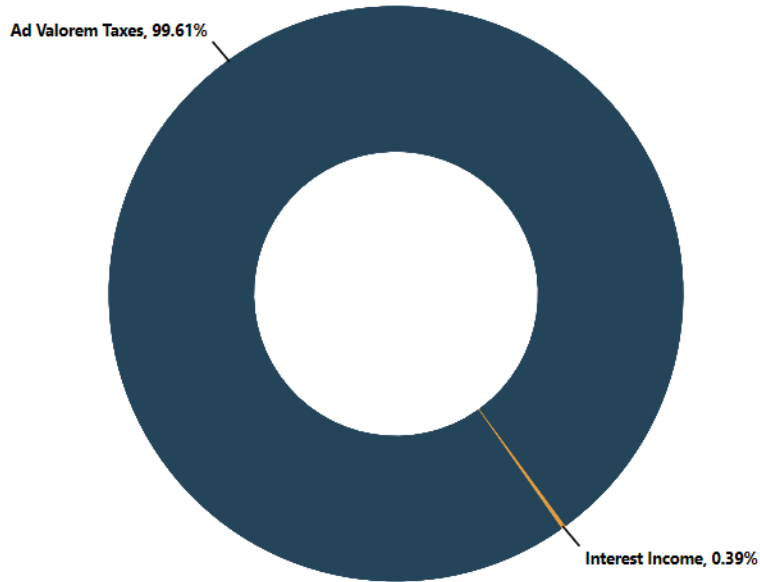
This is a debt service fund used to account for the activities related to paying for the General Obligation Debt for Crosstown Parkway. It receives dedicated Ad Valorem Property Tax revenue associated with the millage rate designed for the debt payments for the

Crosstown Parkway road project. The voter referendum allowed the City to issue \$165 million in bond debt to fund this project and use Ad Valorem Property Tax to retire that debt. The City sets the millage rate to ensure that the debt payment each year is met.



**CITY OF PORT ST. LUCIE
2005 GO BONDS DEBT SERV FUND SOURCES - # 214
ADOPTED BUDGET - FY 2021-22**

ADOPTED 2021-22 REVENUES

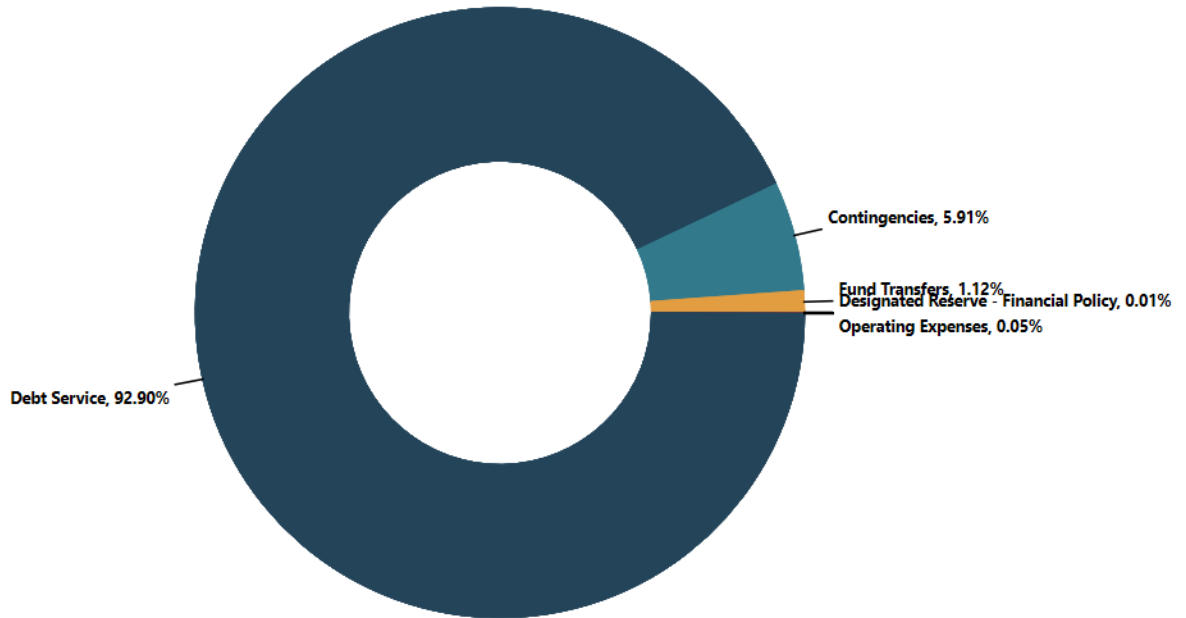


	<u>AUDITED</u> <u>2019-20</u>	<u>BUDGET</u> <u>2020-21</u>	<u>ESTIMATED</u> <u>2020-21</u>	<u>ADOPTED</u> <u>2021-22</u>	<u>VARIANCE</u>		<u>PROJECTED</u> <u>2022-23</u>
					\$	%	
Beginning Undesignated Reserves	\$ 4,490,998	\$ 6,488,413	\$ 6,488,413	\$ 8,304,545	\$ 1,816,132	27.99 %	\$ 8,304,545
REVENUES & SOURCES:							
Ad Valorem Taxes	10,590,055	10,435,138	10,435,138	9,179,360	(1,255,778)	(12.03)%	9,735,615
Interest Income	187,840	47,287	47,287	36,068	(11,219)	(23.73)%	60,000
Total	<u>\$ 10,777,895</u>	<u>\$ 10,482,425</u>	<u>\$ 10,482,425</u>	<u>\$ 9,215,428</u>	<u>\$ (1,266,997)</u>	<u>(12.09)%</u>	<u>\$ 9,795,615</u>



**CITY OF PORT ST. LUCIE
2005 GO BONDS DEBT SERV FUND USES - # 214
ADOPTED BUDGET - FY 2021-22**

2021-22 ADOPTED EXPENDITURES



	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
EXPENDITURES BY FUNCTION:							
Operating Expenses	\$ 431	\$ 5,000	\$ 5,000	\$ 5,000	\$ -	- %	\$ 5,000
Debt Service	8,430,406	8,559,657	8,559,657	8,562,156	2,499	0.03 %	8,714,622
Contingencies	-	1,816,132	-	544,603	(1,271,529)	(70.01)%	970,251
Fund Transfers	349,643	101,636	101,636	103,669	2,033	2.00 %	105,742
Total	8,780,480	10,482,425	8,666,293	9,215,428	(1,266,997)	(12.09)%	9,795,615
Undesignated	\$ 6,488,413	\$ 6,487,636	\$ 8,303,768	\$ 8,303,768			\$ 8,303,768



CITY OF PORT ST. LUCIE
2005 GO BONDS DEBT SERV FUND - # 214
ADOPTED BUDGET - FY 2021-22

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2019-20	2020-21	2020-21	2021-22	\$	%	2022-23
Beginning Undesignated Reserves	\$ 4,490,998	\$ 6,488,413	\$ 6,488,413	\$ 8,304,545			\$ 8,304,545
REVENUES & SOURCES:							
Ad Valorem Taxes	10,590,055	10,435,138	10,435,138	9,179,360	(1,255,778)	(12.03)%	9,735,615
Interest Income	187,840	47,287	47,287	36,068	(11,219)	(23.73)%	60,000
Total	<u>10,777,895</u>	<u>10,482,425</u>	<u>10,482,425</u>	<u>9,215,428</u>	<u>(1,266,997)</u>	<u>(12.09)%</u>	<u>9,795,615</u>
EXPENDITURES:							
Operating Expenses	431	5,000	5,000	5,000	-	- %	5,000
Debt Service	8,430,406	8,559,657	8,559,657	8,562,156	2,499	0.03 %	8,714,622
Contingencies	-	1,816,132	-	544,603	(1,271,529)	(70.01)%	970,251
Fund Transfers	349,643	101,636	101,636	103,669	2,033	2.00 %	105,742
Total	<u>8,780,480</u>	<u>10,482,425</u>	<u>8,666,293</u>	<u>9,215,428</u>	<u>(1,266,997)</u>	<u>(12.09)%</u>	<u>9,795,615</u>
SURPLUS (DEFICIT)	<u>\$ 1,997,415</u>	<u>\$ -</u>	<u>\$ 1,816,132</u>	<u>\$ -</u>			<u>\$ -</u>
Undesignated Reserve	<u>\$ 6,488,413</u>	<u>\$ 6,488,413</u>	<u>\$ 8,304,545</u>	<u>\$ 8,304,545</u>			<u>\$ 8,304,545</u>



Medical Insurance Fund

This fund tracks the accumulation of the employee and employer contributions that fund the total cost of the Health Insurance Program for the city staff. The City is self-insured for Health Insurance and directly benefits from any period of lower claims. A system of internal rates is used to charge the various department budgets based on the number of participants and their type of coverage. Included in this fund's budget is the cost for the City Clinic which is available for the covered employees and dependents.

Major Revenue Source

The largest revenue for this fund is the employer contributions toward employee health insurance. This figure is charged as an expense to the operating departments and is processed as revenue to this fund. Employees also contribute to their health insurance based upon the type of coverage desired. The Employees

have been increasing their share of the cost for health insurance. City Council has asked that senior management negotiate with the unions to achieve a funding rate for which the employee contributes 20% while the City contributes 80% of the full cost of insurance.

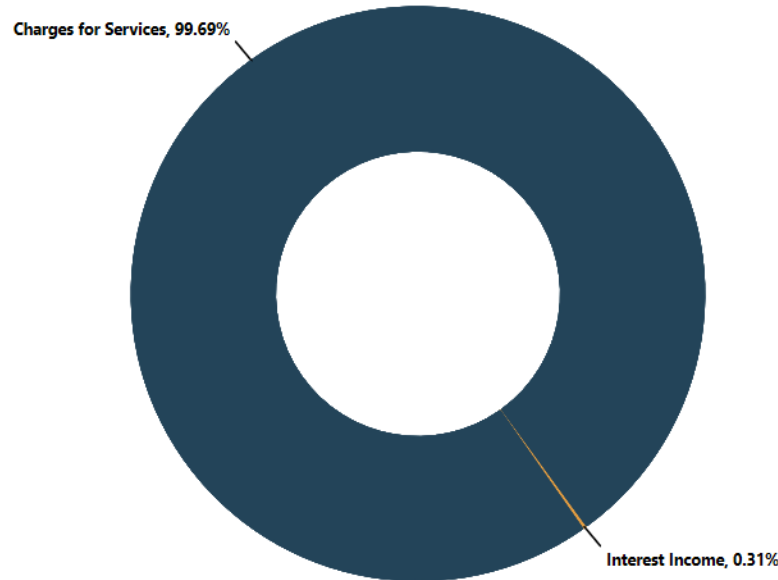
Expenditure Trends

Because the City is self-insured for its health insurance program, the claims paid is an ever changing cost number and the largest single cost to this program. The City maintains stop-loss insurance to protect against a catastrophic claims year. Actual claims costs have trended well below the national average due in part, to an employee clinic, so the projections have experienced only moderate increases. The budget for this fund does contain the required two-month (17%) contingency reserve in order for the City's self-insured plan to be certified by the state.



CITY OF PORT ST. LUCIE
MEDICAL TRUST FUND SOURCES - # 605
ADOPTED BUDGET - FY 2021-22

ADOPTED 2021-22 REVENUES

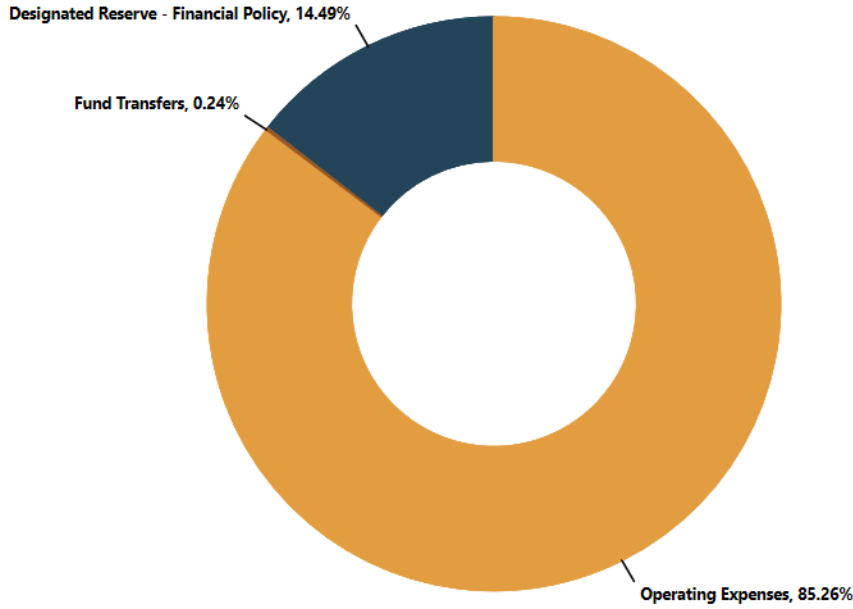


	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
	\$	\$	\$	\$	\$	%	\$
Beginning Undesignated Reserves	\$ 5,248,727	\$ 8,348,077	\$ 8,348,077	\$ 7,682,428	\$ (665,649)	(7.97)%	\$ 7,682,428
REVENUES & SOURCES:							
Charges for Services	22,399,955	21,702,561	21,702,561	23,757,368	2,054,807	9.47 %	24,712,846
Miscellaneous Revenues	50	50,000	50,000	-	(50,000)	(100.00)%	-
Interest Income	202,418	200,000	200,000	75,000	(125,000)	(62.50)%	100,000
Use of Reserves	-	665,649	665,649	-	(665,649)	(100.00)%	-
Total	<u>\$ 22,602,423</u>	<u>\$ 22,618,210</u>	<u>\$ 22,618,210</u>	<u>\$ 23,832,368</u>	<u>\$ 1,214,158</u>	<u>5.37 %</u>	<u>\$ 24,812,846</u>



**CITY OF PORT ST. LUCIE
MEDICAL TRUST FUND USES - # 605
ADOPTED BUDGET - FY 2021-22**

2021-22 ADOPTED EXPENDITURES



	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
EXPENDITURES BY FUNCTION:							
Personal Services	\$ 16,976	\$ -	\$ -	\$ -	\$ -	- %	\$ -
Operating Expenses	19,415,237	22,552,939	22,552,939	23,765,281	1,212,342	5.38 %	24,744,427
Fund Transfers	70,860	65,271	65,271	67,087	1,816	2.78 %	68,419
Total	19,503,073	22,618,210	22,618,210	23,832,368	1,214,158	5.37 %	24,812,846
Designated Reserve - Financial Policy							
	\$ 3,303,476	\$ 3,834,000	\$ -	\$ 4,040,098			\$ 4,206,553
Total	\$ 8,348,077	\$ 7,682,428	\$ 7,682,428	\$ 7,682,428			\$ 7,682,428



**CITY OF PORT ST. LUCIE
MEDICAL TRUST FUND - # 605
ADOPTED BUDGET - FY 2021-22**

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2019-20	2020-21	2020-21	2021-22	\$	%	2022-23
Beginning Undesignated Reserves	\$ 5,248,727	\$ 8,348,077	\$ 8,348,077	\$ 7,682,428	\$ (665,649)	(7.97)%	\$ 7,682,428
REVENUES & SOURCES:							
Charges for Services	22,399,955	21,702,561	21,702,561	23,757,368	2,054,807	9.47 %	24,712,846
Miscellaneous Revenues	50	50,000	50,000	-	(50,000)	(100.00)%	-
Interest Income	202,418	200,000	200,000	75,000	(125,000)	(62.50)%	100,000
Use of Reserves	-	665,649	665,649	-	(665,649)	(100.00)%	-
Total	22,602,423	22,618,210	22,618,210	23,832,368	1,214,158	5.37 %	24,812,846
EXPENDITURES:							
Personal Services	16,976	-	-	-	-	- %	-
Operating Expenses	19,415,237	22,552,939	22,552,939	23,765,281	1,212,342	5.38 %	24,744,427
Fund Transfers	70,860	65,271	65,271	67,087	1,816	2.78 %	68,419
Total	19,503,073	22,618,210	22,618,210	23,832,368	1,214,158	5.37 %	24,812,846
SURPLUS (DEFICIT)	\$ 3,099,350	\$ -	\$ -	\$ -			\$ -
Designated Reserve - Financial Policy - 17%	\$ 3,303,476	\$ 3,834,000	\$ -	\$ 4,040,098			\$ 4,206,553
PROJECTED FUND BALANCE:							
Designated	\$ 3,303,476	\$ 3,834,000	\$ 3,834,000	\$ 4,040,098			\$ 4,206,553
Undesignated	5,044,601	4,514,077	4,514,077	3,642,330			3,475,875
Use of Undesignated	-	(665,649)	(665,649)	-			-
Total	\$ 8,348,077	\$ 7,682,428	\$ 7,682,428	\$ 7,682,428			\$ 7,682,428



Other Post Employee Benefits (OPEB) Trust Fund

The City's OPEB Trust Fund accounts for the funding of benefits for retirees which for the City of Port St. Lucie is the Health Insurance Program available to retirees. City Council prudently established this fund to address a growing liability. Florida statutes require that the City offer group rate health insurance to employees who have or will retired from the City. The various operating funds are charged an annual

amount that has been actuarially determined to generate the money needed to provide the health insurance benefit for the group of retirees. The revenue in this fund is the transfer from the operating funds, which is an expense to the various departments. The City makes annual payments to this fund to offset the cost of future insurance.



**CITY OF PORT ST. LUCIE
OPEB TRUST FUND SOURCES - # 609
ADOPTED BUDGET - FY 2021-22**

ADOPTED 2021-22 REVENUES



	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
	\$	\$	\$	\$	\$	%	\$
Beginning Undesignated Reserves	\$ 18,469,441	\$ 22,653,123	\$ 22,653,123	\$ 25,516,824	\$ 2,863,701	12.64 %	\$ 28,380,525
REVENUES & SOURCES:							
Charges for Services	2,600,469	1,863,701	1,863,701	1,863,701	-	- %	1,900,975
Interest Income	2,334,674	1,000,000	1,000,000	1,000,000	-	- %	1,000,000
Total	\$ 4,935,143	\$ 2,863,701	\$ 2,863,701	\$ 2,863,701	\$ -	- %	\$ 2,900,975



**CITY OF PORT ST. LUCIE
OPEB TRUST FUND USES - # 609
ADOPTED BUDGET - FY 2021-22**

2021-22 ADOPTED EXPENDITURES



	AUDITED 2019-20	BUDGET 2020-21	ESTIMATED 2020-21	ADOPTED 2021-22	VARIANCE		PROJECTED 2022-23
					\$	%	
EXPENDITURES BY FUNCTION:							
Contingencies	\$ -	\$ 2,863,701	\$ -	\$ 2,863,701	\$ -	-	% \$ 2,900,975
Fund Transfers	751,461	-	-	-	-	-	% -
Total	<u>751,461</u>	<u>2,863,701</u>	<u>-</u>	<u>2,863,701</u>	<u>-</u>	<u>-</u>	<u>% 2,900,975</u>
 Undesignated	 <u>\$ 20,361,101</u>	 <u>\$ 20,361,101</u>	 <u>\$ 23,224,802</u>	 <u>\$ 23,224,802</u>			 <u>\$ 23,224,802</u>



CITY OF PORT ST. LUCIE
OPEB TRUST FUND - # 609
ADOPTED BUDGET - FY 2021-22

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2019-20	2020-21	2020-21	2021-22	\$	%	2022-23
Beginning Undesignated Reserves	\$ 18,469,441	\$ 22,653,123	\$ 22,653,123	\$ 25,516,824			\$ 25,516,824
REVENUES & SOURCES:							
Charges for Services	2,600,469	1,863,701	1,863,701	1,863,701	-	- %	1,900,975
Interest Income	2,334,674	1,000,000	1,000,000	1,000,000	-	- %	1,000,000
Total	4,935,143	2,863,701	2,863,701	2,863,701	-	- %	2,900,975
EXPENDITURES:							
Contingencies	-	2,863,701	-	2,863,701	-	- %	2,900,975
Fund Transfers	751,461	-	-	-	-	- %	-
Total	751,461	2,863,701	-	2,863,701	-	- %	2,900,975
SURPLUS (DEFICIT)	<u>\$ 4,183,682</u>	<u>\$ -</u>	<u>\$ 2,863,701</u>	<u>\$ -</u>			<u>\$ -</u>
Undesignated Reserve	<u>\$ 22,653,123</u>	<u>\$ 22,653,123</u>	<u>\$ 25,516,824</u>	<u>\$ 25,516,824</u>			<u>\$ 25,516,824</u>



Capital Improvement Program (C.I.P.) Fund

The purpose of the Capital Improvement Program (CIP) is to promote advanced planning by department heads and managers. The Capital Improvement Plan is reviewed and updated annually.

As part of the City's planning process, the City prepares and submits to the City Council a five-year proposed Capital Improvement Plan by fund in fiscal year 2021-22 through fiscal year 2025-26. Sources of funds and the project costs are shown per year. The series of funds that budget Capital Improvement Project is a capital asset or improvement that costs at least \$100,000 and has a useful life span of five years.

The Capital Improvement Plan is informed by the City Council's annual updates to the Strategic Plan. The City's Strategic Plan identifies goals, initiatives and projects that are then programmed into departmental budgets and included in the Capital Improvement Plan.

The City's Capital Budget is comprised of a five-year projection of future improvements to existing facilities, the acquisition of land and buildings, construction of major projects and equipment purchases.

Capital improvements include the infrastructure that all cities need to have in place to provide essential and quality of life services to current and future residents, businesses, and to support tourism. They are also designed to prevent the deterioration of the City's existing infrastructure for the benefit of our citizens.

Examples of projects which are considered capital improvements include:

- Parks, trails, pools, recreation centers, playground equipment, sports fields, tennis and pickleball courts.
- Police stations.
- Storm water drainage and flood control projects.
- Office buildings.
- Streets, traffic lights, and sidewalks.
- Landscape beautification projects.
- Water treatment plants, transmission pipes, storage facilities, and pump stations.

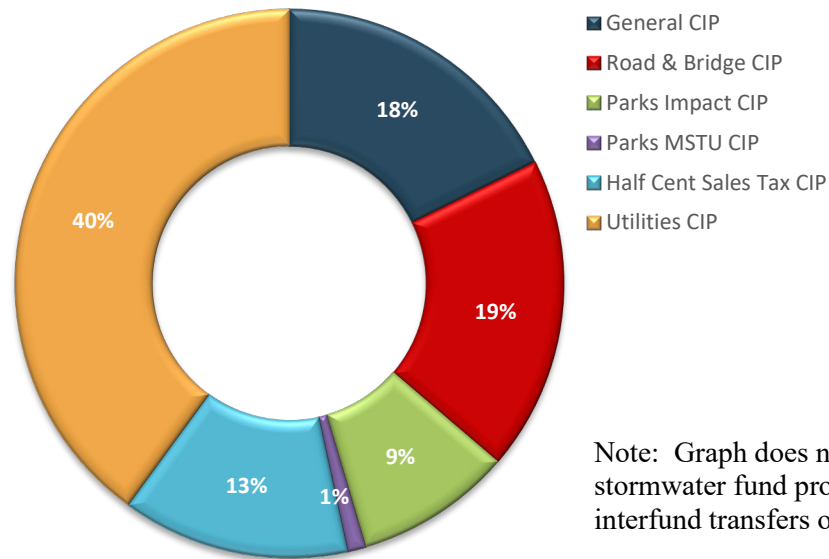
At the start of the budget preparation process, project request forms are submitted to and completed by the departments separately from their operating budget requests. These forms provide the Finance Department the projects scheduled for the next fiscal year and any changes that are requested from the previous five-year plan. These changes include requests for new projects or modifications to projects already forecasted in the plan, and they incorporate any new amendments to the City's Strategic Plan. Departments are required to give a description of the project, estimated costs and justification, funding resources and impact on the City's annual operating budget.

The operating budget and Capital Improvement Plan are closely linked. The obvious connection is the fact that the operating budget assumes the cost of maintaining and operating new facilities or equipment that are procured under the Capital Improvement Plan.

The total capital expenditures requested for fiscal year 2021-22 through fiscal year 2025-26 is \$356,525,970, (excluding Stormwater CIP Projects, interfund transfers or reserves).



Adopted Five-Year Capital Expenditure Plan \$356,525,970



General CIP Fund

This fund is for the capital improvement projects related to those departments of the General Fund. The primary project being funded is The Port Project which includes design, historic homes renovations, construction of boardwalk under PSL, conservation tract improvements and middle parcel improvements. The final phase of The Port Project should be completed in fiscal year 2023-2024. The only designated funding available for this project is fund balance, grant revenue and interfund transfers from the Parks Impact Fee Fund and SAD Funds. Other projects being funded by bond proceeds and fund transfers are the Police Training Facility, Building Facility, Parks and Golf Course Projects. Projects align with various goals outlined in the City's Strategic Plan.

Road & Bridge CIP Fund

This Capital Improvement Fund has two significant revenues. There are two levels of additional gas tax totaling five cents per gallon sold which is expected to generate \$4.1 million in FY 2021-22. Road Impact fees are projected to bring in \$4.5 million. There are grants and developer contributions totaling \$3 million for next year plus nearly \$5.4 million is projected as a cash carryforward balance.

One of the many projects in this plan is the annual resurfacing program, which is requested at \$3.5 million in fiscal year 2021-22. The City is planning to spend \$19.5 million on resurfacing over the five-year plan. Sidewalk projects total \$1.4 million for 2021-22. The City continues to make strides at expanding pedestrian facilities throughout the city. There are numerous other smaller projects that are budgeted such as bridge repairs, lighting improvements plus \$15 million in FY 2021-22 for the Public Works Facility. Projects align with the City's Strategic Plan goal of High Quality-Infrastructure and Facilities.



Parks Impact Fee CIP Fund

The Parks Impact Fees is projected to generate \$3.1 million in FY 2021-22. This revenue continues to improve as the construction industry and economy improves. A carryforward balance of \$2,305,701 and interest income of \$25,000 is projected to create a total of \$5,461,701. Bonds Proceeds of \$20M will fund initially phases of Torino Regional Park and Tradition Regional Park. There are other projects requested in this plan such as Adventure Park, and land acquisition for future parks. This fund is fueled by the economy and as the economy grows, projects on the unfunded list can possibly move up or be funded in years which fall beyond this plan. Projects are in alignment with the City's Parks & Recreation 10-Year Master Plan and the City's Strategic Plan and strategic goal of Culture, Nature and Fun Activities.

Parks MSTU CIP Fund

This CIP Fund tracks the financial activity associated with the countywide property tax rate of 0.25 that passed with a voter referendum. This dedicated Millage Rate was later reduced to 0.2313 due to tax reform requirements from the State of Florida. The revenue is projected to be \$2.7 million in FY 2021-22 with slight growth in future years. Due to the City's CRA falling short to cover the debt service on the Civic Center, the Parks MSTU revenue will be used for such. The City will transfer \$1.8 million to the CRA Fund in FY 2021-22.

Half-Cent Sales Tax CIP Fund

The Half-Cent Sales Tax was approved by voters in November 2018 to improve roads and rivers, and build more sidewalks. The half-cent sales tax increase will expire in 2028-29 and is estimated to generate \$43.7 million in the five-year plan, with 15 to 20 percent of the revenue generated by visitors from outside of St. Lucie County. The estimated revenue generated for City funded projects for FY 2021-22 is \$8.4 million. This fund will also require internal borrowing to fast track sidewalk improvements, and roadway improvements for Floresta.

Stormwater CIP Projects

The Stormwater CIP is not a standalone Fund. These projects are included in the Stormwater Fund with operating expenses which balance against the Stormwater Fee. The projects in the five-year plan include large culvert replacement for failed culverts under roadways, property acquisition for access to Water Control Structures, the side lot ditch program and water quality projects. Projects in the plan are in alignment with the City's Stormwater Master Plan and the City's Strategic Plan and strategic goal of High-Quality Infrastructure and Facilities.

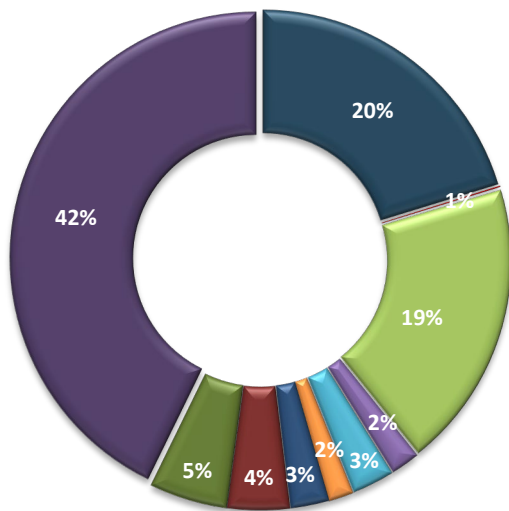
Utilities CIP Fund

The Utilities CIP Funds main purpose is to set aside designated reserves to plan for future upgrades of the Utilities System. This fund is projected to generate funding sources of \$39,043,629 in FY 2021-22. The funding sources include: grant revenue; cash carryforward; and transfers from the Utility Operating and Water and Sewer Capital Facility Funds. Some of the projects in this plan consist of Water Quality Restoration for water storage impoundments, upgrade of Westport Wastewater Plant and connection of four wells to the James E. Anderson water plant in order to maintain permitted capacity. Also, noted in the Utilities Department is a list of future projects beyond the five-year plan. Projects in the plan are in alignment with the City's Strategic Plan and strategic goal of High-Quality Infrastructure and Facilities.



CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT FUNDS ADOPTED BUDGET - FY 2021-22

FY 21-22 SOURCES

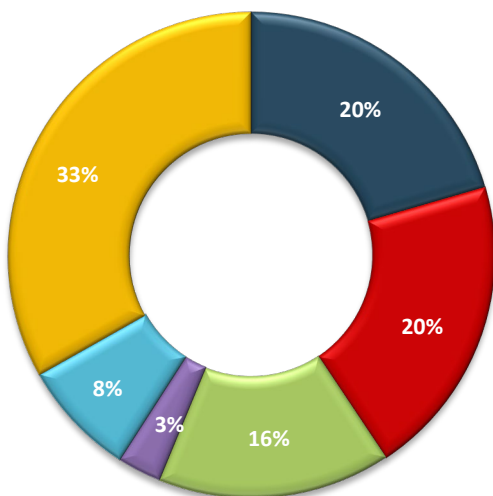


- Use of Reserves ■ Interest Income ■ Interfund Transfer ■ Parks Impact Fee
- Road Impact Fee ■ Taxes ■ Gas Tax ■ Grant Revenue
- Half Cent Sales Tax ■ Other

Revenue Sources	Amount
Use of Reserves	\$33,256,368
Interest Income	130,300
Interfund Transfer	31,030,466
Parks Impact Fee	3,131,000
Road Impact Fee	4,545,000
Taxes (includes MSTU)	2,704,104
Gas Tax	4,118,964
Grant Revenue	6,615,699
Half Cent Sales Tax	8,388,490
Other	70,158,100
Total	\$164,078,491

FY 21-22 USES

Note: This Graph does not include the Stormwater CIP.









- General CIP ■ Road & Bridge CIP ■ Parks Impact CIP
- Parks MSTU CIP ■ Half Cent Sales Tax CIP ■ Utilities CIP

Expenditures by Function	Amount
General CIP	\$33,605,002
Road & Bridge CIP	33,067,824
Parks Impact CIP	25,461,701
Parks MSTU CIP	4,838,381
Half Cent Sales Tax CIP	12,673,732
Utilities CIP	54,431,851
Total	\$164,078,491







FISCAL YEAR 2022-2026 CIP BUDGET HIGHLIGHTS BY CITY COUNCIL STRATEGIC GOALS

Projects	Goal	STRATEGIC GOAL	Fiscal Year(s)	CIP Page
Police Training Facility	1 	Safe, Clean & Beautiful	FY 2022 & 2023	387
<ul style="list-style-type: none"> An estimated 30,800 square foot facility including an indoor shooting range necessary to keep pace with the city's growth and commitment to safety. The adopted budget allocates funding for this purpose. 				
Body Worn Cameras	1 	Safe, Clean & Beautiful	FY 2022-2026	386
<ul style="list-style-type: none"> For assistance in evidence gathering and for greater transparency. Funding is included to support implementation through FY 2023-24, including staffing requests necessary for implementation. 				
U.S. Highway 1 Beautification	1 	Safe, Clean & Beautiful	FY 2021-2022	484
<ul style="list-style-type: none"> U.S. Highway 1 Beautification: Appropriations were included in the capital improvement program using Half-Cent Sales Taxes to complete Phase I of this project. 				
Neighborhood Improvement & Community Engagement (N.I.C.E)	2 	Vibrant Neighborhoods	FY 2021-2022	384
<ul style="list-style-type: none"> Neighborhood Parks/Preserves Development Program: Funding for neighborhood park development has been programmed in the capital improvement program, two parks have been identified as initial pilot projects/High Performance Public Spaces. 				
Facilitate the Build Out of Southern Grove – Construct Hegener Drive	4 	Diverse Economy & Employment Opportunities	FY 2022-2026	385
<ul style="list-style-type: none"> Planning, design and construction of approximately 9,800 LF of roadway and utilities with approximately 35 acres of stormwater pond and cut fill of approximately 18 acres of wetlands has been included in the adopted FY 2021-22 CIP to support further development of the City's Jobs Corridor. 				
Plan Roadways and Facilities for Future Needs	5 	High-Quality Infrastructure & Facilities	FY 2021-2022	445
<ul style="list-style-type: none"> The adopted budget supports funding for adaptive signal coordination technology on Port St. Lucie Boulevard to be installed and implemented from Gatlin Blvd. to US 1 in FY 2021-22 				



FISCAL YEAR 2022-2026 CIP BUDGET HIGHLIGHTS BY CITY COUNCIL STRATEGIC GOALS

Projects	Goal	STRATEGIC GOAL	Fiscal Year(s)	CIP Page
Plan Roadways and Facilities for Future Needs – Design and Construct Public Works Administrative Complex	5 	High-Quality Infrastructure & Facilities	FY 2021 & 2022	438
<ul style="list-style-type: none"> The adopted budget supports funding for the new complex to begin design/build process in FY 2021-22 through the proposed bond in order to better support the City’s infrastructure. 				
Improve Water Quality – St. Lucie River/C-23 Water Quality Project at McCarty Ranch	5 	High-Quality Infrastructure & Facilities	FY 2022-2025	535
<ul style="list-style-type: none"> Staff continues proposing adding appropriations and grants to continue forward movement of this project and will redesign Area 7 to improve efficiency in its water quality and future water supply goals. 				
Implement the Ten-Year Parks & Recreation Master Plan –Tradition Regional Park	6 	Culture, Nature & Fun Activities	FY 2021-2022	477
<ul style="list-style-type: none"> Through a partnership with Mattamy Homes and funded through the bond, design and construction of Phase I and Phase II of Tradition Regional Park will begin in FY 2021-22. 				
Implement the Ten-Year Parks & Recreation Master Plan – Torino Regional Park	6 	Culture, Nature & Fun Activities	FY 2021-2022	475
<ul style="list-style-type: none"> Through a partnership with Mattamy Homes and funded through the bond, design and construction of Phase I amenities of Torino Regional Park will begin in FY 2021-22. 				
Implement the Ten-Year Parks & Recreation Master Plan – Adventure Park	6	Culture, Nature & Fun Activities	FY 2021-2022	474
<ul style="list-style-type: none"> A Conceptual Plan was completed in FY 2019-20. Funding for design and initial phased construction has been budgeted through FY 2021-22. Funding has been allocated for design and initial phased construction and a business plan is underway. 				

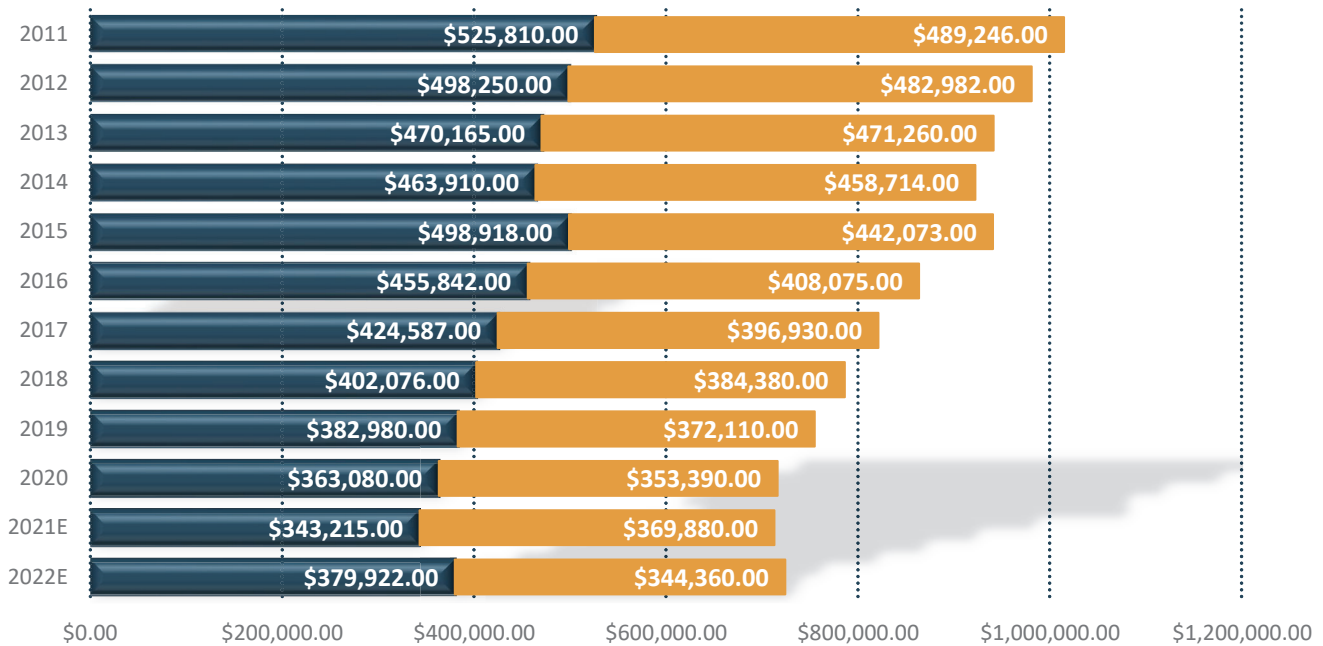


CIP Debt Overview

Currently, many projects are funded by pay-as-you-go, but to take advantage of the extremely low interest rate environment the City will be issuing \$81,000,000 in new debt in the approved five-year CIP. The new debt will fund water treatment projects, a new facility for Public Works, a new Police Training Facility and Adaptive Traffic Signals. Currently there is no statutory debt limit for debt issuances.

As part of City Council Strategic Goals to reduce debt, the City’s long-term debt has been reduced as a result of principal payments and refinancing, when appropriate. From a high of more than \$1,042 billion debt in FY 2009-10 to a projected \$724 million for the FY 21-22 based upon budgeted principal payments. By the end of FY 21-22, this will represent a \$318 million, a 30.5%, reduction in debt principal from our high in FY 2009-10.

- **Governmental Activities**
- **Business Type Activities**





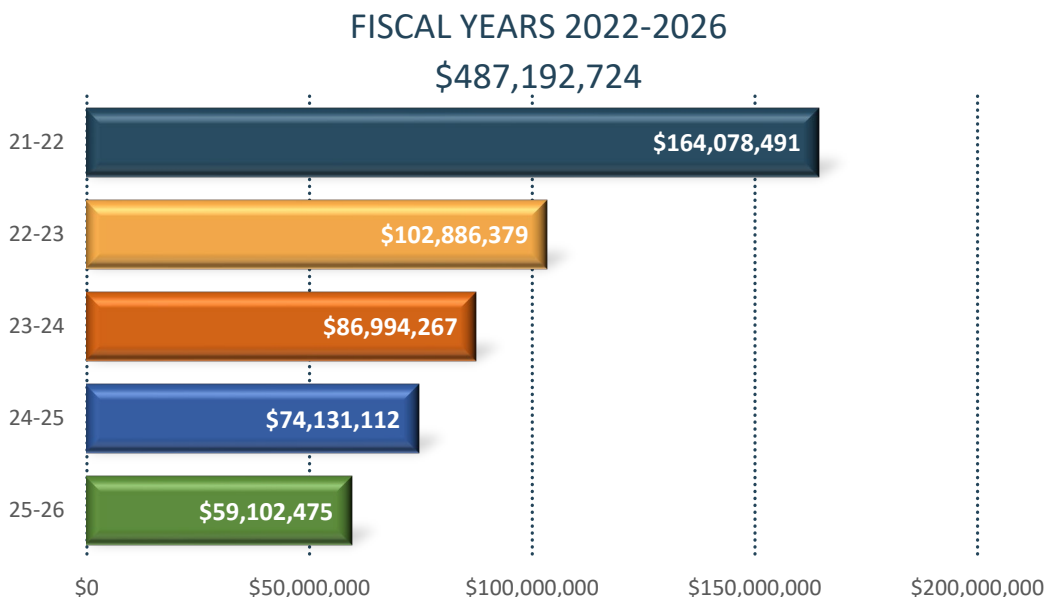
CITY OF PORT ST. LUCIE
 CAPITAL IMPROVEMENT REVENUE SUMMARY
 FIVE-YEAR PROJECTION

DESCRIPTION – FUNDING SOURCES	FISCAL YEAR 2021-2022	FISCAL YEAR 2022-2023	FISCAL YEAR 2023-24	FISCAL YEAR 2024-2025	FISCAL YEAR 2025-2026
Funding Source: Interfund Transfer					
General CIP Fund	\$15,980,466	\$6,871,421	\$4,956,750	\$4,604,463	\$11,392,248
Road and Bridge CIP Fund	50,000	-	-	-	-
Utilities CIP Fund	15,000,000	15,000,000	15,000,000	15,000,000	10,000,000
Subtotal – Interfund Transfer	\$31,030,466	\$21,871,421	\$19,956,750	\$19,604,463	\$21,392,248
Funding Source: Cash Carryforward/Fund Balance					
General CIP Fund	\$2,349,836	\$9,896,373	-	-	-
Road & Bridge CIP Fund	5,369,662	7,551,375	6,428,095	5,808,609	2,021,503
Parks Impact Fee CIP Fund	2,305,701	3,448,012	5,470,755	6,685,888	-
Parks MSTU CIP Fund	2,119,277	3,038,381	5,453,382	4,588,382	3,720,882
Half Cent Sales Tax CIP Fund	255,242	413,992	1,018,719	1,072,726	3,094,380
Utilities CIP	20,856,651	15,388,222	5,482,719	11,837,819	1,694,719
Subtotal – Cash Carryforward	\$33,256,369	\$39,736,355	\$23,853,670	\$29,993,424	\$10,531,484
Funding Source: Impact Fees					
Road & Bridge CIP Fund	\$4,545,000	\$4,590,450	\$4,636,355	\$4,682,718	\$4,729,545
Parks Impact CIP Fee Fund	3,131,000	3,177,965	3,225,634	3,225,634	3,257,891
Subtotal – Impact Fees	\$7,676,000	\$7,768,415	\$7,861,989	\$7,908,353	\$7,987,436
Funding Source: Ad Valorem Taxes					
Parks MSTU CIP Fund (County Distribution)	\$2,704,104	\$2,785,415	-	-	-
Subtotal: Ad Valorem Taxes	\$2,704,104	\$2,785,415	-	-	-
Funding Source: Interest Income					
General CIP Fund	\$30,000	\$30,600	\$32,494	\$33,144	\$33,807
Road & Bridget CIP Fund	30,300	30,603	30,909	31,218	31,530
Parks Impact Fee Fund	25,000	30,000	50,000	-	-
Parks MSTU CIP Fund	15,000	11,500	10,000	7,500	7,500
Half-Cent Sales Tax CIP Fund	30,000	30,000	30,000	30,000	30,000
Subtotal – Interest Income	\$130,300	\$132,703	\$153,403	\$101,862	\$102,837



CITY OF PORT ST. LUCIE
 CAPITAL IMPROVEMENT REVENUE SUMMARY
 FIVE-YEAR PROJECTION - Continued

DESCRIPTION – FUNDING SOURCES	FISCAL YEAR 2021-2022	FISCAL YEAR 2022-2023	FISCAL YEAR 2023-24	FISCAL YEAR 2024-2025	FISCAL YEAR 2025-2026
Funding Sources: Gas Tax					
Road & Bridge CIP Fund	\$4,118,963	\$4,201,343	\$4,285,369	\$4,371,077	\$4,458,498
Subtotal – Gas Tax	\$4,118,963	\$4,201,343	\$4,285,369	\$4,371,077	\$4,458,498
Funding Source: Half-Cent sales Tax					
Half-Cent Sales Tax CIP Fund	\$8,388,490	\$8,556,260	\$8,727,385	\$8,901,933	\$9,079,971
Subtotal-Half-Cent Sales Tax	\$8,388,490	\$8,556,260	\$8,727,385	\$8,901,933	\$9,079,971
Funding Source: FDOT Contribution (Grants)					
Road & Bridge CIP Fund	\$2,953,899	\$314,000	\$814,000	-	\$1,000,000
Subtotal – FDOT Contribution	\$2,953,899	\$314,000	\$814,000	-	\$1,000,000
Funding Source – Other Financing Sources					
General CIP Fund	\$15,244,700	\$500,000	\$500,000	\$250,000	\$250,000
Road and Bridge CIP Fund	16,000,000	-	-	-	-
Parks Impact Fee Fund	20,000,000	-	-	-	1,300,000
Half-Cent Sales Tax CIP Fund	4,000,000	4,000,000	2,500,000	-	-
Utilities CIP Fund	18,575,200	13,020,656	18,291,700	3,000,000	3,000,000
Subtotal – Other Financing Sources	\$73,819,900	\$17,520,656	\$21,291,700	\$3,250,000	\$4,550,000
Total CIP Funding Sources	\$164,078,491	\$102,886,379	\$86,994,267	\$74,131,112	\$59,102,475

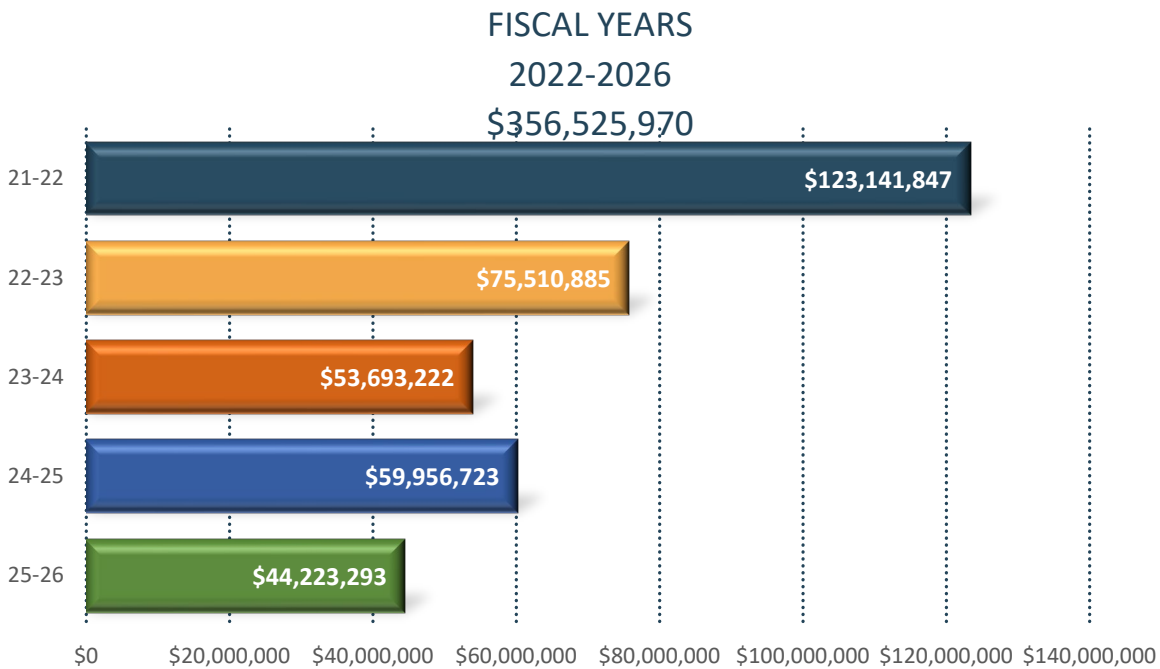




**CITY OF PORT ST. LUCIE
 CAPITAL IMPROVEMENT EXPENDITURE SUMMARY
 FIVE-YEAR PROJECTION**

Description – All CIP Funds	FISCAL YEAR 2021-2022	FISCAL YEAR 2022-2023	FISCAL YEAR 2023-2024	FISCAL YEAR 2024-2025	FISCAL YEAR 2025-2026
General CIP Fund	\$23,703,629	\$17,298,394	\$5,489,244	\$4,887,607	\$11,676,055
Road & Bridge CIP Fund	24,329,849	8,743,075	9,954,000	12,440,000	10,750,000
Parks Impact Fee Fund	22,000,000	-	875,000	8,725,736	1,300,000
Half-Cent Sales Tax CIP Fund	12,259,740	11,161,532	9,563,378	4,885,280	9,997,238
Parks MSTU	1,800,000	381,726	875,000	875,000	-
Utilities CIP Fund	39,043,629	37,926,158	26,936,600	28,143,100	10,500,000
Total CIP Expenditure Summary	\$123,141,847	\$75,510,885	\$53,693,222	\$59,956,723	\$44,223,293

Note: Stormwater CIP Fund is budgeted in the Stormwater Proprietary Fund. Summary of expenses does not include reserves or transfers.





CAPITAL BUDGET IMPACT ON OPERATING FUND

The impact of capital project operating cost on the annual budget requires planning and consideration. Operating costs are a basic element of the City's Capital Improvement Program and the overall development process.

Reliable operating cost estimates are necessary from the beginning of each budget cycle, as the City needs to determine ongoing expenses that will be incurred once a project is complete. For example, once a park is constructed, it requires staff (personnel), operating supplies, electricity, and ongoing costs to operate. Since projects are completed in phase, partially constructed projects generally have associated operating costs which will need to be funded in future years.

There are a variety of factors that determine the number of personnel and operating costs such as location, size, and use of the infrastructure that will determine the number and operating costs. A training facility for police may require no additional personnel while a new park will require additional personnel.

Typically, recurring capital projects have minimal operating impact on the City's current or future budgets. Such projects may be scheduled for replacement. Many of the new construction or major improvements do require some additional operating costs such as mowing, electricity, fuel, other maintenance costs and other contractual services.

Estimated impacts of operating costs for all capital items budgeted for FY 2022 and beyond are listed on the following page.



CAPITAL BUDGET IMPACT ON OPERATING

The CIP document has a page for every project, which include a detailed description of the project, City Council Goals, funding source and effect on operations. Capital projects impact on the operating budget can be quantified through additional costs to operate and maintain new facilities, additional staff or can have cost savings from the acquisition of newer and efficient equipment.

GENERAL CIP FUND #301

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance/ Energy Savings (Materials/Supplies)	Utilities
Pocket Parks & Land Acquisition	FY22 & FY26	N/A	\$40,000	N/A
MIDFLORIDA Event Center Paver Repairs	FY22 & Beyond	N/A	(\$100,000)	N/A
MIDFLORIDA Event Center Parking Garage LED Lighting	FY22 & Beyond	N/A	(\$100,000)	N/A
MIDFLORIDA Event Center Parking – Structural Repairs	FY22 & Beyond	N/A	N/A	\$50,000
Police Department Impact Glass	FY25 & FY26	N/A	(\$15,000)	N/A
Police Building Standby Chiller	FY21 & Beyond	N/A	(\$2,000)	N/A
City Hall Air Handler	FY22 & Beyond	N/A	N/A	(\$15,000)
MIDFLORIDA Event Center HVAC Controls Upgrade & Integration	FY26 & Beyond	N/A	N/A	(\$12,000) Per Year
City Complex Chiller Plant HVAC Controls Integration	FY25-26	N/A	(\$4,500)	N/A
MIDFLORIDA Event Center LED Lighting	FY26	N/A	(\$40,500)	N/A
Parking lot lights	FY22	N/A	(\$11,000)	N/A
The Port – Historic Homes	FY22 & FY23	\$30,000	N/A	N/A
The Port - Boardwalk	FY22	\$25,000	N/A	N/A
The Port – Playground & Placemaker	FY22	\$120,000	\$4,000	N/A
The Port – Middle Parcel Improvements	FY22	\$65,000 (FTEs) \$31,300 Mgmt.	N/A	N/A
The Port – Preservation Tract Improvements	FY22	5,000 Mgmt.	N/A	N/A



GENERAL CIP FUND #301 - Continued

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities (per year)
The Port Security Cameras – Phase I	FY22	N/A	\$8,250 annually	N/A
The Port – Middle Tract Security Cameras – Phase II	FY23	N/A	\$8,250 annually	N/A
The Port Promenade	FY22 & FY23	\$34,500	\$5,000 Annually	N/A
Park Entrance Signs	FY22	N/A	\$2,300 Annually	N/A
Sportsman’s Park Security Cameras	FY22	N/A	\$8,350 Annually	N/A
Sportsman’s Park West Storage Building	FY22	N/A	\$5,150 Annually	N/A
Lyngate Park Lighting Improvements	FY26	N/A	\$3,800 Annually	N/A
Whispering Pines Back Lot Renovations	FY23	N/A	\$7,625 Annually	N/A
Sports Lighting at McChesney East/West and Sportsman’s West Parks	FY24 & FY 25	N/A	N/A	(6,250) Avg.
Whispering Pines Bleacher Shade	FY23 & FY 24	N/A	\$6,450 Annually	N/A
Jessica Clinton Playground	FY23	N/A	\$5,000 Annually	N/A
Botanical Garden Security Fence	F23	N/A	\$2,500 Annually	N/A
Botanical Gardens Security Camera/WIFI	FY22	N/A	\$8,250 Annually	N/A
Saints Golf Course Drainage Project	FY22	N/A	\$9,500 Annually	N/A



ROAD & BRIDGE CIP #304 FUND

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities (per year)
Project Management Costs	FY22 & Beyond	\$5,000 Annually	N/A	N/A
New Sidewalks – Citywide	FY22 & Beyond	\$5,000	N/A	N/A
Traffic Calming	FY22 & Beyond	\$5,000 Mgmt.	N/A	N/A
FDOT – New Sidewalk – Curtis	FY22	N/A	\$1,500 Annually	N/A
FDOT – New Sidewalk - Alcantarra	FY22	N/A	\$1,500 Annually	N/A
Public Works Building	FY22	N/A	\$50,000 Annually	N/A
Peacock Improvements	FY23, FY24 & FY26	\$25,000	N/A	N/A
ADA Improvements	FY22 & Beyond	\$2,000 Mgmt.	N/A	N/A
Signal Conversion	FY22 & Beyond	\$10,000	\$5,000 Annually	N/A
Port St. Lucie Boulevard South Seg. 2.1	FY23	N/A	\$15,000 Annually	N/A
Port St. Lucie Boulevard South Seg. 2.2	FY25	\$10,000	N/A	N/A
Port St. Lucie Boulevard South Segment 1	FY24	\$5,000	N/A	N/A
PSL Blvd. Adaptive Traffic Signals	FY22	\$20,000	\$5,000	N/A
Cameo Blvd. & PSL Blvd. Intersection	FY23 & FY24	\$52,500	\$7,500	N/A
Savona Blvd. & Paar Drive Intersection Improvements	FY23 & FY24	\$25,500	N/A	N/A
Del Rio Blvd. & California Blvd. Intersection Improvements	FY26	N/A	\$12,500	N/A
Bayshore & Lakehurst Signalization	FY22 & FY23	\$20,000	\$2,000 Annually	N/A
Gatlin Blvd. Signal Improvements	FY23	N/A	\$1,000 Annually	N/A
Gatlin Blvd. Signal Improvements	FY24	N/A	\$1,000 Annually	N/A



ROAD & BRIDGE CIP #304 FUND - CONTINUED

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities (per year)
Tradition Pkwy Lane Extension	FY22	\$10,000 Mgmt.	N/A	N/A
PW-3049 2006 Bucket Truck	FY22	N/A	(\$2,000) Annually	N/A
PW-5467 Platform Truck	FY22	N/A	(\$1,400) Annually	N/A
PW-8618 2006 Bucket Truck	FY23	N/A	(\$2,000)	N/A
Gatlin Blvd. Signal Improvements Phase II	FY23	\$1,000	N/A	N/A
Replace PW – 3049 Bucket Truck	FY22 & Beyond	N/A	(\$2,000)	N/A
Replace PW-5647 Platform Truck	FY22	N/A	(\$1,400)	N/A
Replace PW-8618 2006 Bucket Truck	FY23	N/A	(\$2,000)	N/A
Replace PW-8940 2007 Pothole Patch Truck	FY22 & Beyond	N/A	(\$1,500)	N/A
Contract Repair/Improvements of Sidewalks	FY22 & Beyond	\$10,000 Annually	N/A	N/A
Village Green Drive Improvements	FY22	\$15,000	(\$1,500)	N/A
Port St. Lucie Blvd. Resurfacing	FY23	\$5,000	N/A	N/A
Pavement Condition Survey	FY22	\$5,000	N/A	N/A
Gatlin Pines – Roadway Reconstruction	FY26	\$15,000	N/A	N/A
NW E. Torino Turn Lane Improvements	FY24	\$10,000	N/A	N/A
Roadway and Gateway Landscape Beautification	FY26	\$2,500	N/A	N/A



ROAD & BRIDGE CIP FUND #304 FUND - CONTINUED

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities (per year)
PSL Blvd. Landscape – Turnpike Bridge to Gatlin Blvd.	FY26	\$3,000	N/A	N/A
PW-8940 2007 Pothole Patch Truck	FY22	N/A	(\$1,500) Annually	N/A
PWD – 2013 2005 Ford F-450	FY22	N/A	(\$1 500) Annually	N/A
PWD -3871 2007 Ford F-450	FY22	N/A	(\$1,500) Annually	N/A
PWD-3870 2006 Ford F-450	FY23	N/A	(\$1,500) Annually	N/A
PWS-2930 2015 TYMCO Street Sweeper	FY26	N/A	(\$1,500) Annually	N/A
4160 2016 Pothole Patch Truck	FY26	N/A	(\$1,500) Annually	N/A

PARKS IMPACT FEE FUND #305

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities (per year)
Adventure Park	FY22	\$79,203 (2 FTEs)	\$30,000	N/A
Torino Regional Park	FY22 & Beyond	\$1,905,793 (17FTEs)	\$1,176,030 operating \$938,800 Capital	N/A
Tradition Regional Park	FY25 & Beyond	(incorporated into costs above)	(incorporated into costs above)	N/A



PARKS MSTU CIP FUND #307

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities (per year)
First Responder's Neighborhood Park Construction	FY25 & Beyond	\$120,00 (2 FTEs)	\$141,153	\$25,000

HALF-CENT SALES TAX CIP #310

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities (per year)
Paving Program	FY22 & Beyond	\$20,000 Mgmt.	N/A	N/A
Sidewalk Improvements	FY22 & Beyond	\$25,000 Mgmt.	N/A	N/A
Floresta	FY22 & Beyond	\$50,000-\$100,000 Mgmt.	N/A	N/A
US 1 Improvements	FY22 & Beyond	\$15,000	N/A	N/A
California Intersection Improvements	FY24 & FY25	\$10,000	N/A	N/A
California Widening	FY24 & FY25	\$30,000	N/A	\$10,000

STORMWATER CIP FUND #401

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities (per year)
Culvert Replacement – Failed Culverts	FY22 & Beyond	(\$15,400) – (\$20,000)	N/A	N/A
Design for Water Quality Projects	FY22	\$7,500 Annually	N/A	N/A
Glades Tree Farm	FY22	\$5,000 Annually	N/A	N/A
A-24 Water Control Structure	FY22	\$7,500 Annually	N/A	N/A
SWW-1 Control Structure	FY23	\$28,065	N/A	N/A
Veteran's Memorial Water Quality Phase III	FY26	\$55,000	N/A	N/A
Hogpen Slough Water Quality	FY26	\$15,000	N/A	N/A
Elkcam Basin Improvements	FY26	\$5,000	N/A	N/A



STORMWATER CIP FUND #401 - CONTINUED

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies	Utilities (per year)
A-2 Pond Water Quality	FY26	\$5,000	N/A	N/A
Kingsway Oakridge Basin Improvements	FY26	\$36,874	N/A	N/A
Airoso Conflict Structure & Piping	FY26	\$5,730	N/A	N/A
C-24/Monterrey/Cameo Watershed Ponds	FY26	\$20,000	N/A	N/A
Public Works #3 Roof	FY22	\$3,750	N/A	N/A
Landsdowne Basin Improvements	FY26	\$5,358	N/A	N/A

UTILITY SYSTEMS FUND #448

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies	Utilities (per year)
Clear Well & Generator Bldg. Prineville RO Plant	FY23 & FY25	N/A	\$30,000	N/A
Four Western Reverse Osmosis	FY22, FY23 & FY24	N/A	\$45,000	N/A
Water Quality restoration Areas 1-7	FY22 & Beyond	N/A	\$180,000	N/A
Inflow and Infiltration of Gravity Mains	FY22 & Beyond	N/A	(\$2,500)	N/A
Public Works #3 Roof	FY22	\$3,750	N/A	N/A
Landsdowne Basin Improvements	FY26	\$5,358	N/A	N/A



**CITY OF PORT ST. LUCIE
GENERAL FUND CAPITAL IMPROVEMENT BUDGET - #301
FIVE YEAR PROJECTIONS
FY 2021-22 ADOPTED BUDGET**

2021-2022 2022-2023 2023-2024 2024-2025 2025-2026

REVENUES:

Budgeted Cash Carryforward - Savings from prior year	\$ 2,349,836	\$ 9,896,373	\$ -	\$ -	\$ -
Interfund Transfer from the GFC Fund #108	2,685,000	2,895,500	2,726,750	3,107,113	9,200,561
Grant - DEO (potential award)	-	250,000	250,000	250,000	250,000
Grant - FIND (potential)	69,700	-	-	-	-
Grant - Special Category - Historic	250,000	250,000	250,000	-	-
Grant	400,000	-	-	-	-
Grant - Golf Course Drainage	1,299,000	-	-	-	-
Bond Proceeds	13,226,000	-	-	-	-
Fund Transfer - General Fund Operating Fund 001	1,447,529	1,951,921	1,980,000	1,497,350	2,191,687
Fund Transfer - Neighborhood Planning Fund #127	400,000	-	-	-	-
Fund Transfer- SAD Fund #150	380,337	-	-	-	-
Fund Transfer - SAD Fund #151	1,360,000	552,500	-	-	-
Fund Transfer - Tesoro SAD #152	6,540,300	724,000	-	-	-
Fund Transfer - Glassman SAD #153 one time parks projects	1,172,000	597,500	-	-	-
Fund Transfer - Combined SAD #158	735,300	150,000	250,000	-	-
Fund Transfer - Building Department Fund #110	460,000	-	-	-	-
Fund Transfer - Stormwater Fund #401 (Golf Course Drainage)	300,000	-	-	-	-
Fund Transfer - Conservation Trust Fund #608	500,000	-	-	-	-
Interest Income	30,000	30,600	32,494	33,144	33,807

Total Revenues \$ 33,605,002 \$ 17,298,394 \$ 5,489,244 \$ 4,887,607 \$ 11,676,055

EXPENDITURES:

N.I.C.E. - 301-1520

Pocket Parks & Land Acquisition	\$ 400,000	\$ -	\$ -	\$ -	\$ -
Sub-Totals	\$ 400,000	\$ -	\$ -	\$ -	\$ -

GENERAL GOVERNMENT - #1900

SG Basin "B" Master Infrastructure Plan with 40% Design for Phases 3C, 4 & 5	\$ 640,000	\$ -	\$ -	\$ -	\$ -
SG Wetland Impacts (Cut & Fill)	660,000	-	-	-	-
Phase 3A Hegener Dr. Extension (Construction, CEI, Contingency)	1,385,000	-	-	-	-
Phase 3B Hegener Dr Extension & Lake (Design, Construction, CEI, Contingency)	-	3,145,500	-	-	-
Phase 3C Hegener Dr Extension & Lake (Final Design/Build)	-	-	2,976,750	-	-
Phase 4 Hegener Dr Extension (Final Design/Build)	-	-	-	3,357,113	-
Phase 5 Hegener/Marshall extension & Lake (Final Design/Build)	-	-	-	-	9,450,561
	\$2,685,000	\$3,145,500	\$2,976,750	\$3,357,113	\$9,450,561

POLICE DEPARTMENT - COMMUNITY SVCS. 301-2105

Body Worn Cameras	\$ 783,529	\$ 365,494	\$ 310,494	\$ 310,494	\$ 310,494
Note 1: Training Facility - Phase I, II & III	3,903,600	9,322,400	-	-	-
Police Department Renovation - Phase 3 & 4	250,000	-	-	-	-
P.D. Mobile Command Post	-	-	-	-	-
Main PD Bldg Parking Garage	-	-	-	-	-
NEW PROJECT - Evidence Building - Finish	200,000	-	-	-	-
Sub-Totals	\$ 5,137,129	\$ 9,687,894	\$ 310,494	\$ 310,494	\$ 310,494

Priority #1
Priority #2
Priority #4
Priority #6
Priority #7



CITY OF PORT ST. LUCIE
GENERAL FUND CAPITAL IMPROVEMENT BUDGET - #301
FIVE YEAR PROJECTIONS
FY 2021-22 ADOPTED BUDGET

2021-2022 2022-2023 2023-2024 2024-2025 2025-2026

Note: Red Lettering = New Projects
FACILITIES MAINTENANCE #4135

- M.F.E.C. Paver Repairs, Stabilization, Cleaning & Sealing
- NEW PROJECT - M.F.E.C. Parking Garage LED Lighting Upgrade (Use of Reserves in PY 19-20)
- NEW PROJECT - M.F.E.C. Parking Garage Structural Repairs and Sealing
- NEW PROJECT - Impact Glass Installation (2 Phases)
- NEW PROJECT - Police Department Standby Chiller Replacement
- NEW PROJECT - Chilled Water Air Handler Unit Replacement (7 Each)
- NEW PROJECT - MID Florida Event Center (M.F.E.C.) HVAC Controls and Upgrades
- NEW PROJECT - City Hall HVAC Chiller Plant Controls Integration
- NEW PROJECT - HVAC Controls Integration
- NEW PROJECT - M.F.E.C. LED Lighting
- NEW PROJECT - M.F.E.C. Roof - Install Roof Coating on all Membrane Roofing
- NEW PROJECT - Standby Chiller Replacement - City Hall
- NEW PROJECT - LED Lighting Upgrade (Interior City Hall)
- NEW PROJECT - Police Department LED Lighting Upgrade

Priority #1	\$ 325,000	\$ -	\$ -	\$ -	\$ -
Priority #2	100,000	-	-	-	-
Priority #3	500,000	500,000	500,000	500,000	500,000
Priority #4	-	-	-	250,000	250,000
Priority #6	-	-	-	-	95,000
Priority #7	-	-	100,000	100,000	100,000
Priority #8	-	-	-	-	90,000
Priority #9	-	-	-	-	35,000
Priority #10	-	-	-	-	60,000
Priority #11	-	-	-	-	405,000
Priority #13	-	-	-	-	193,000
Priority #14	-	-	-	-	-
Priority #15	-	-	-	-	-
Priority #16	-	-	-	-	-
Sub-Totals	\$ 925,000	\$ 500,000	\$ 600,000	\$ 850,000	\$ 1,728,000

BUILDING DEPARTMENT - ADMINISTRATION 301-2405

- NEW PROJECT - Rear Building "B" Parking Lot Lights
- NEW PROJECT - City of Port St. Lucie Clinic Expansion - Building Department

	\$ 160,000	\$ -	\$ -	\$ -	\$ -
	300,000	-	-	-	-
Sub-Totals	\$ 460,000	\$ -	\$ -	\$ -	\$ -

Note: Red Lettering = New Projects

PARK & RECREATION 301-7201

- NEW PROJECT - Community Center Playground ADA Equipment
- NEW PROJECT - Community Center Parking Lot Repair

Priority #1 (Parks)	\$ 150,000	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
	\$ 150,000	\$ -	\$ -	\$ -	\$ -

THE PORT PROJECT - 001-7210

- **The Port - Historic Homes - Change in Project Costs
- **The Port - Boardwalk under PSL - Change in Project Costs
- The Port - Playground Placemaker & Construction
- **The Port - Middle parcel improvements - Change in Project Costs
- **The Port - Conservation Tract Improvements - Change in Project Costs
- NEW PROJECT - The Port Boardwalk Security Cameras Phase I
- NEW PROJECT - The Port Middle Tract Security Cameras Phase II
- The Port - Promenade

	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	\$ -
	1,130,000	-	-	-	-
	2,500,000	-	-	-	-
	3,130,000	-	-	-	-
	1,860,000	-	-	-	-
	405,000	-	-	-	-
	-	624,000	-	-	-
	100,000	1,150,000	-	-	-
The Port - Master Subtotal	\$ 9,625,000	\$ 2,274,000	\$ 500,000	\$ -	\$ -



CITY OF PORT ST. LUCIE
GENERAL FUND CAPITAL IMPROVEMENT BUDGET - #301
FIVE YEAR PROJECTIONS
FY 2021-22 ADOPTED BUDGET

	2021-2022 -----	2022-2023 -----	2023-2024 -----	2024-2025 -----	2025-2026 -----
PARK & RECREATION 301-7210					
NEW PROJECT - Citywide Trails Master Plan					
Park Entrance Sign Replacement Phase III					
Sportsman's Park Security Upgrade					
NEW PROJECT FY20/21 - Sportsman's Park West Storage Building					
Lyngate Park Interior & Exterior Lighting Improvements					
Whispering Pines Park Back Lot Renovation					
NEW PROJECT FY 20/21- Lake Harvey Fitness Stations					
NEW PROJECT FY20/21 - Sports Lighting - Various Parks					
NEW PROJECT FY 20/21 - Whispering Pines Bleacher Shade Structures					
Jessica Clinton Park Playground Replacement					
NEW PROJECT - Jessica Clinton Park Softball Concession Bldg					
NEW PROJECT - Jessica Clinton Park Football Concession Bldg					
NEW PROJECT - Jessica Clinton Park Baseball Field Drainage Improvements					
Priority #1 (Parks) Grant??	\$ 500,000	\$ -	\$ -	\$ -	\$ -
Priority #4	92,500	-	-	-	-
Priority #8	475,000	-	-	-	-
Priority #5 (City Manager)	450,000	-	-	-	-
	-	-	-	-	187,000
	-	40,000	-	-	-
	-	-	-	-	-
	-	-	782,000	370,000	-
	-	258,000	320,000	-	-
	-	853,000	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
Sub-Totals	\$ 1,517,500	\$ 1,151,000	\$ 1,102,000	\$ 370,000	\$ 187,000
PARK & RECREATION 301-7215					
Botanical Gardens Fence					
NEW PROJECT - Botanical Gardens Event Lawn Restrooms					
NEW PROJECT - Botanical Gardens Security Camera/WiFi					
NEW PROJECT - Botanical Gardens Secret Garden Pavers					
Priority #9	\$ -	\$ 120,000	\$ -	\$ -	\$ -
Priority #6	362,000	-	-	-	-
Priority #7	77,000	-	-	-	-
	\$ 439,000	\$ 120,000	\$ -	\$ -	\$ -
PARK & RECREATION 301-7216					
NEW PROJECT - McCarty Ranch Preserve Master Plan					
NEW PROJECT - McCarty Ranch Campsite Preserve Electric Service					
NEW PROJECT - McCarty Ranch Campsite Water					
NEW PROJECT - McCarty Ranch Preserve Mobile Home for P.D.					
NEW PROJECT - McCarty Ranch Preserve Maintenance Building					
	\$ -	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
Sub-Totals	\$ -	\$ -	\$ -	\$ -	\$ -
GOLF COURSE - #7250 - MAINTENANCE					
NEW PROJECT - Saints Irrigation Satellite Controller Upgrade					
NEW PROJECT - Cart Path and Practice Area Repairs					
Drainage (\$2,165,000) - Grant Match of \$1,299,000/\$300,000 transfer from #401-Stormwater					
NEW PROJECT - New Parking Lot and Dumpster Area					
NEW PROJECT - Pump Station Building Replacement					
NEW PROJECT - Irrigation System Rebuild					
NEW PROJECT - Banquet Hall Gazebo					
NEW PROJECT - Starter Area Rebuild					
NEW PROJECT - Overflow Parking Lot Repavement					
Priority #2	\$ 155,000	\$ -	\$ -	\$ -	\$ -
Priority #3	50,000	195,000	-	-	-
	2,165,000	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
Priority #10 (City Manager)	-	225,000	-	-	-
	\$ 2,370,000	\$ 420,000	\$ -	\$ -	\$ -
GENERAL CIP FUND TOTALS	\$ 23,708,629	\$ 17,298,394	\$ 5,489,244	\$ 4,887,607	\$ 11,676,055
Fund Transfer to 001 -	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -
Designated CIP Reserve	\$ 9,896,373	\$ -	\$ -	\$ -	\$ -
SURPLUS/<DEFICIT>	\$ -	\$ -	\$ -	\$ -	\$ -

Note 1: P.D. Training Facility - Debt Services payment is based on borrowing \$9M over a 30 year period at 4%, which includes soft costs (this is a preliminary estimate and will be increased or reduced based on bond market)
 Note: Red Lettering = New Projects

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Neighborhood Services
Contact Person: Alessandra Tasca
Phone #/Extension: Extn 7395
Fund Number: 301-1520



Project Title: Pocket Parks & Land Acquisition
Project Number: N/A
Amount Spent-to-Date:

Project Justification

Project Description & Scope: Funding for the creation of 4-5 small neighborhood common spaces (aka pocket parks). Creating vibrant communities by providing funding for the creation of small neighborhood common spaces (aka pocket parks) thru the NICE program. The funding will also be used, when appropriate, to acquire land as necessary to further the NICE pocket park project and contribute to the City's green space inventory.

Purpose: Policy Directives

City Council Goal: Vibrant neighborhoods.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

ROI: Project will enhance the quality of life or quality of governmental services for our citizens. A pocket park (also known as a parkette, mini-park, vest-pocket park or vesty park) is a small park accessible to the general public. Pocket parks are frequently created on a single vacant lot or on small, irregular pieces of land. This project will help further the goals of the Parks and Recreation 10 year Master Plan as well as the NICE program's mission. Our research and collaboration with the City of Miami and other developed areas has suggested that the City take steps now to preserve land that may be needed for the future. Other communities are spending top dollar to acquire scarce vacant land to develop pocket parks.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Interfund Transfer from Fund #127	\$ 400,000	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ 400,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Design/Land Acquisiton/Pocket	\$ 400,000	\$ -	\$ -	\$ -	\$ -
Park Development	-	-	-	-	-
	-	-	-	-	-
Totals	\$ 400,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Increase in maintenance costs	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
	-	-	-	-	-
Totals	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000

Side Note:

In recent years, considerable interest has been stimulated by the experiment, in some of the larger American cities, with vest pocket parks. Although limited both in scope and size, these parks represent a serious effort to improve the quality of the environment in the more crowded urban areas.

Vest pocket parks can have broad application. Their impact, however, is likely to be greatest in those low-income, densely populated neighborhoods where outdoor public space is severely limited. In these neighborhoods, the development of parks which meet traditional size standards is difficult to realize. A system of vest pocket parks, on the other hand, may substantially improve recreational facilities for children and may provide needed services for other groups including older people. These parks may also improve the physical appearance of the neighborhood and contribute to upgrading the environment. (Retrieved from Vest Pocket Parks Information Report No. 229 December 1967

<https://www.planning.org/pas/reports/report229/>

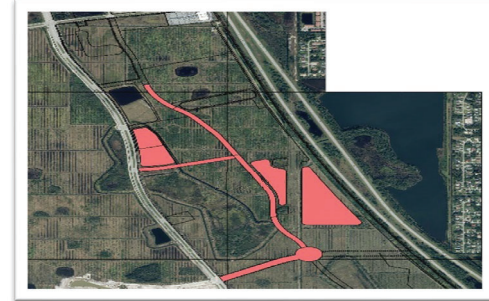
CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: PSL Governmental Finance Corporation
Contact Person: Wes McCurry
Phone #/Extension: x7386
Fund Number: 301-1900

Project Title: Southern Grove Basin B Infrastructure
Project Number: n/a
Amount Spent-to-date: \$ 135,000



Project Justification

Project Description & Scope: Planning, design and construction of approximately 9,800 LF of roadway and utilities with approximately 35 acres of stormwater pond and cut fill of approximately 18 acres of wetlands. Phase 3a design complete. Phase 3b desing out for bid. Phases 3c, 4, and 5 shall include initial 40% design of facilities with construction occurring in phases under a final design/build approach.

Purpose: To support continued sale and development of PSLGFC owned lands in Southern Grove

City Council Goal: High-quality infrastructure and facilities & Diverse local economy and employment opportunities

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
GFC Fund - Interfund Transfer from GFC #108	\$ 1,300,000	\$ -	\$ -	\$ -	\$ -
Land Sale Revenue - Interfund Transfer from GFC #108	1,385,000	2,895,500	2,726,750	3,107,113	9,200,561
Grant - DEO (potential award)	-	250,000	250,000	250,000	250,000
	-	-	-	-	-
Totals	\$ 2,685,000	\$ 3,145,500	\$ 2,976,750	\$ 3,357,113	\$ 9,450,561

Capital Project Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
SG Basin B Master Infrastrutture Plan with 40% Design for Phases 3c, 4 and 5	\$ 640,000	\$ -	\$ -	\$ -	\$ -
SG Wetland Impacts (Cut & Fill)	660,000	-	-	-	-
Phase 3a Hegener Dr extension (Construction, CEI, Contingency)	1,385,000	-	-	-	-
Phase 3b Hegener Dr extension & Lake (Design, Construction, CEI, Contingency)	-	3,145,500	-	-	-
Phase 3c Hegener Dr extension & Lake (Final Design/Build)	-	-	2,976,750	-	-
Phase 4 Hegener Dr extension (Final Design/Build)	-	-	-	3,357,113	-
Phase 5 Hegener/Marshall extension & Lake (Final Design/Build)	-	-	-	-	9,450,561
Totals	\$ 2,685,000	\$ 3,145,500	\$ 2,976,750	\$ 3,357,113	\$ 9,450,561

Impact on Operational Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
	\$ -	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Police/2105
Contact Person: John Bolduc
Phone #/Extension: ext 4278
Fund Number: 301-2105

Project Title: PD Body Worn Cameras
Project Number: TBD
Amount Spent-to-Date:



Project Justification

Justification: The Port St. Lucie Police Dept desires to utilize body worn cameras to document law enforcement interactions with the public by providing recorded evidence of actions, conditions, and statements. Officers have a legal right to capture and record footage during all official interactions. Body worn camera recordings have been demonstrated to be of value in the prosecution of traffic and criminal offenses, gathering of evidence, protecting officers from false accusations, training, and ensuring transparency of policy activity while fostering positive relationships within the community. The Department recognizes that the body worn camera will not capture exactly what an officer sees and/or hears, or what an officer senses of experiences. Footage captured is only a portion of the encounter between law enforcement and individuals. The Department acknowledges that an officer's recollection of specific details may be different from what is captured by the body worn camera. Although body worn cameras do not capture an officer's full knowledge of any particular situation, they are a valuable law enforcement tool to capture and preserve data.

Purpose: Life Safety
City Council Goal: Safe, clean and beautiful.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Interfund Transfer #001	\$ -	\$ 365,494	\$ 310,494	\$ 310,494	\$ 310,494
Reserves	783,529	-	-	-	-
Totals	\$ 783,529	\$ 365,494	\$ 310,494	\$ 310,494	\$ 310,494

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Body Worn Cameras (Startup Costs)	\$ 783,529	\$ -	\$ -	\$ -	\$ -
Body Worn Cameras (Annual Costs)	-	365,494	310,494	310,494	310,494
Totals	\$ 783,529	\$ 365,494	\$ 310,494	\$ 310,494	\$ 310,494

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Hire: Training Officer, Records, Fleet	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Police Dept/2105
Contact Person: John Bolduc
Phone #/Extension: Extn 4278
Fund Number: 301-2105

Project Title: Police Training Facility & Shooting Range

Project Number: TBD
Amount Spent-to-Date:



Project Justification

Justification:

In order to keep pace with the City's growth (ranked 7th within FL), PSLPD is in need of a Training Facility. Of the top 15 populated cities in FL, PSLPD is the only agency without a training facility (nor a shooting range). Currently, any in-house training provided to sworn personnel is limited by space or has to be done in Fort Pierce at the IRSC complex based on advanced scheduling for firearms qualification. The proposed facility is estimated at **30,800 square feet** and constructed of CBS poured concrete (CAT 5) building at \$350/sf. Estimated costs are as follows: Architectural (\$1,903,600) and Building (\$8,622,400). This facility estimate does not include "soft" costs such as design, construction drawings, soil testing, surveying, etc - unless it will be deemed as an Essential Facility - which then add 10% (or about \$500K). It will also incorporate a **Shooting Range (80' wide with 20 lane tactical 50-yard range)** estimated at \$1.8 million - similar to Palm Beach Gardens PD. The Range will also include an HVAC system (estimated at \$900K) to meet/exceed all NIOSH, OSHA, NRA range & lead safety standards. Also for future growth, it is recommended that the facility be constructed with additional flooring/space (**2nd Floor of 16,400 sq ft is included**). Costs below do not include any land acquisition.

Purpose: Life Safety

City Council Goal: Safe, clean and beautiful.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Bond Proceeds	\$ 3,903,800	\$ 9,322,400	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ 3,903,800	\$ 9,322,400	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Training Facility - Phase I	\$ 1,903,600	\$ -	\$ -	\$ -	\$ -
Training Facility - Phase II	2,000,000	6,622,400	-	-	-
Training Facility - Phase III	-	2,700,000	-	-	-
	-	-	-	-	-
Totals	\$ 3,903,600	\$ 9,322,400	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
	\$ -	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

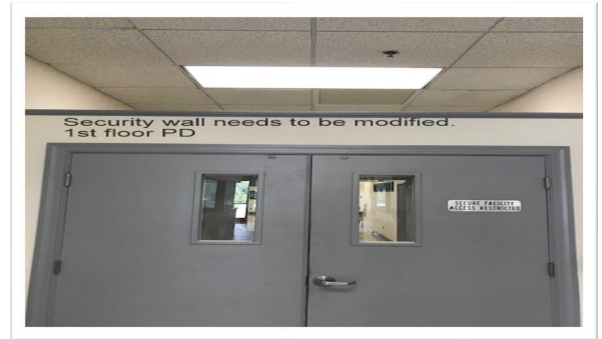
CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Police Dept/2105
Contact Person: John Bolduc
Phone #/Extension: Extn 4278
Fund Number: 301-2105

Project Title: PD Main Building Renovations - Phase 3 & 4 Project
Project Number: TBD
Amount Spent-to-Date: \$250,000



Project Justification

Project Description & Scope: Phases III and IV of the renovation to the Main Police building will consist of the following for the first floor: continued replacement of the flooring in NPB, upgrading the intake room, painting, upgrading the elevator walls & lighting, possible construction of an additional NPB office (for District 5 LT), and the 2nd Floor Lobby area. This is a quality of life issue for our employees and citizens who work or visit our department on a daily basis. Note the building is approximately 30 yrs old. Major renovation have not been done in the past.

Purpose: Life Safety

City Council Goal: Safe, clean and beautiful.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Use of Reserves	\$ 250,000	\$ -	\$ -	\$ -	\$ -
Fund Balance	-	-	-	-	-
Totals	\$ 250,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Construction Costs	\$ 250,000	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ 250,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
	\$ -	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Police Dept/2105
Contact Person: John Bolduc
Phone #/Extension: Extn 4278
Fund Number: 301-2105

[Picture](#)

Project Title: PD Evidence Building Renovations
Project Number: TBD
Amount Spent-to-Date:

Project Justification

Project Description & Scope: This project will entail installing proper drywall, sealing off all the unfinished areas throughout the entire building, placing proper insulation, completing the unfinished ceiling, moving the fire suppressions system, sealing off areas that were left unfinished, separating the storage and office areas with proper installation of walls/barriers, and painting of the entire area. This is a quality of life issue for our employees and citizens who work or visit our department on a daily basis.

Purpose: Life Safety

City Council Goal: Safe, clean and beautiful.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Use of Reserves	\$ 200,000	\$ -	\$ -	\$ -	\$ -
Fund Balance	-	-	-	-	-
Totals	\$ 200,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Construction Costs	\$ 200,000	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ 200,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
	\$ -	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: MIDFlorida Event Center
Contact Person: Roger Jacob
Phone #/Extension: 772-281-9252
Fund Number: 301-7500

Project Title: MIDFlorida Event Center Paver Repairs, Stabilization, Cleaning and Sealing

Project Number: N/A
Amount Spent-to-Date:



Project Justification

Project Description & Scope: Will address safety and paver base stabilization.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Interfund Transfer from General Fund	\$ 325,000	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ 325,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Paver Repairs, Stabilization, Cleaning and Sealing	\$ 325,000	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ 325,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Estimated Maintenance Savings	\$ (20,000)	\$ (20,000)	\$ (20,000)	\$ (20,000)	\$ (20,000)
	-	-	-	-	-
Totals	\$ (20,000)	\$ (20,000)	\$ (20,000)	\$ (20,000)	\$ (20,000)

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: MIDFlorida Event Center
Contact Person: Roger Jacob
Phone #/Extension: 772-281-9252
Fund Number: 301-4135

Project Title: MIDFlorida Event Center Parking
Garage LED Lighting
Project Number: N/A
Amount Spent-to-date: \$ -



Project Justification

Project Description & Scope: LED lighting upgrades will be energy efficient. This shall be coordinated with the structural repair work.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Interest Income	\$ -	\$ -	\$ -	\$ -	\$ -
Interfund Transfer from Fund #001	100,000	-	-	-	-
	-	-	-	-	-
Totals	\$ 100,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Parking Garage LED Lighting Upgrades	\$ 100,000	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ 100,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Estimated Maintenance & Energy Savings	\$ (20,000)	\$ (20,000)	\$ (20,000)	\$ (20,000)	\$ (20,000)
	-	-	-	-	-
Totals	\$ (20,000)	\$ (20,000)	\$ (20,000)	\$ (20,000)	\$ (20,000)

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: MIDFlorida Event Center
Contact Person: Roger Jacob
Phone #/Extension: 772-281-9252
Fund Number: 301-4135



Project Title: Center Parking Garage
Project Number: N/A
Amount Spent-to-date: \$ -

Project Justification

Project Description & Scope: Repair structural deficiencies include sealing and waterproofing to extend service life of garage.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Interfund Transfer from General Fund	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
	-	-	-	-	-
Totals	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Canopy & Repairs	\$ 500,000	\$ -	\$ -	\$ -	\$ -
Structural Repairs	-	500,000	500,000	500,000	500,000
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Parking Lot Lights	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000
	-	-	-	-	-
Totals	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Police Department
Contact Person: Roger Jacob
Phone #/Extension: 772-281-9252
Fund Number: 301-4135

Project Title: Glass Installation
Project Number: N/A
Amount Spent-to-date:



Project Justification

Project Description & Scope: Impact glass installation will extend the life of the building and will eliminate the need and maintenance of hurricane shutters.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Interfund Transfer from #001	\$ -	\$ -	\$ -	\$ 250,000	\$ 250,000
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ 250,000	\$ 250,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Impact Glass Installation	\$ -	\$ -	\$ -	\$ 250,000	\$ 250,000
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ 250,000	\$ 250,000

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Estimated Energy Savings	\$ -	\$ -	\$ -	\$ (5,000)	\$ (10,000)
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ (5,000)	\$ (10,000)

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Police Department
Contact Person: Roger Jacob
Phone #/Extension: 772-281-9252
Fund Number: 301-4135

Project Title: Police Building Standby Chiller Replacement
Project Number: N/A
Amount Spent-to-Date:



Project Justification

Justification: The standby chiller is reaching the end of its useful service life and is used to provide air conditioning if the chiller plant shuts down for any reason.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Interfund Transfer from General Fund	\$ -	\$ -	\$ -	\$ -	\$ 95,000
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 95,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Standby Chiller Replacement	\$ -	\$ -	\$ -	\$ -	\$ 95,000
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 95,000

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Estimated Energy Savings	\$ -	\$ -	\$ -	\$ -	\$ (2,000)
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ (2,000)

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: City Hall
Contact Person: Roger Jacob
Phone #/Extension: 772-281-9252
Fund Number: 301-4135

Project Title: Water Air Handler
Project Number: N/A
Amount Spent-to-date: \$ -



Project Justification

Project Description & Scope: The units will have reached the end of their useful service life.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Interfund Transfer from General Fund	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000
	-	-	-	-	-
Totals	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Chilled Water Air Handler Unit Replacement (6EA.) \$50,000 each.	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000
Remaining (1) will be budgeted in FY27	-	-	-	-	-
Totals	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
	\$ -	\$ -	\$ (5,000)	\$ (10,000)	\$ (15,000)
	-	-	-	-	-
Totals	\$ -	\$ -	\$ (5,000)	\$ (10,000)	\$ (15,000)

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: MIDFlorida Event Center
Contact Person: Roger Jacob
Phone #/Extension: 772-281-9252
Fund Number: 301-4135

Project Title: MIDFlorida Event Center HVAC Controls Upgrade & Integration

Project Number: N/A

Amount Spent-to-Date:



Project Justification

Project Description & Scope: Integration of the HVAC systems will allow the building to be controlled more effectively and efficiently.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Interfund transfer from General Fund	\$ -	\$ -	\$ -	\$ -	\$ 90,000
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 90,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
HVAC Controls Upgrades & Integration	\$ -	\$ -	\$ -	\$ -	\$ 90,000
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 90,000

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Estimated Energy Savings	\$ -	\$ -	\$ -	\$ -	\$ (12,000)
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ (12,000)

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division:
Contact Person: Roger Jacob
Phone #/Extension: 772-281-9252
Fund Number: 301-4135

Project Title: City Complex Chiller Plant HVAC Controls
 Integretation
Project Number: N/A
Amount Spent-to-date:



Project Justification

Project Description & Scope: Integration of the HVAC system will allow the buildings in the City Complex to be controlled more effectively and efficiently.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Interfund Transfer form General Fund	\$ -	\$ -	\$ -	\$ -	\$ 23,450
Interfund Tranfer from Building Fund	-	-	-	-	11,550
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 35,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
HVAC Controls Integration	\$ -	\$ -	\$ -	\$ -	\$ 35,000
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 35,000

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Estimated Maintenance Savings	\$ -	\$ -	\$ -	\$ -	\$ (4,500)
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ (4,500)

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: City Hall
Contact Person: Roger Jacob
Phone #/Extension: 772-281-9252
Fund Number: 301-4135

Project Title: City Hall HVAC Controls Integration
Project Number: N/A
Amount Spent-to-date:



Project Justification

Justification: Integration of the HVAC system will allow the building to be controlled more effectively and efficiently.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Interfund Transfer from #001	\$ -	\$ -	\$ -	\$ -	\$ 60,000
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 60,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
HVAC Controls Integration	\$ -	\$ -	\$ -	\$ -	\$ 60,000
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 60,000

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Estimated Energy Savings	\$ -	\$ -	\$ -	\$ -	\$ (5,000)
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ (5,000)

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division:
Contact Person: Roger Jacob
Phone #/Extension: 772-281-9252
Fund Number: 301-4135

Project Title: MIDFlorida Event Center LED Lighting
Project Number: N/A
Amount Spent-to-date:



Project Justification

Project Description & Scope: LED Lighting upgrades will be more energy efficient.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Interfund Transfer from General Fund	\$ -	\$ -	\$ -	\$ -	\$ 405,000
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 405,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
LED Lighting Upgrades (Exterior)	\$ -	\$ -	\$ -	\$ -	\$ 75,000
LED Lighting Upgrades (Interior)	-	-	-	-	330,000
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 405,000

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Estimated Maintenance Savings	\$ -	\$ -	\$ -	\$ -	\$ (40,500)
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ (40,500)

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE



Department/Division: MIDFlorida Event Center
Contact Person: Roger Jacob
Phone #/Extension: 772-281-9252
Fund Number: 301-4135

Project Title: MIDFlorida Event Center Roof
Project Number: N/A
Amount Spent-to-Date:

Project Justification

Justification: The membrane roofing will have reached the end of its joint life and will need to be coated to extend the service life of the roof. The non-functional solar panels need to be removed to facilitate the re-coating.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Interfund Transfer	\$ -	\$ -	\$ -	\$ -	\$ 193,000
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 193,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Remove Solar Panels & Install Roof Coating	\$ -	\$ -	\$ -	\$ -	\$ 193,000
on all Membrane Roofing	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 193,000

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
	\$ -	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE



Department/Division: Building/Administration
Contact Person: Joel A Dramis
Phone #/Extension: 772-873-6370
Fund Number:

Project Title: Parking lot lights
Project Number:
Amount Spent-to-Date: N/A

Project Justification

Project Description & Scope: There are no parking lot lights behind Building B. This causes the area to be unsafe from potential theft and when employees come in early. Site will need poles, lights, and security cameras.

Purpose: To provide safe environment to staff and security of city vehicles.

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Interfund Transfer	\$ 160,000	\$ -	\$ -	\$ -	\$ -
(Building Fund - #110)	-	-	-	-	-
	-	-	-	-	-
Totals	\$ 160,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
110-2405-562000	\$ 160,000	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ 160,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
	\$ -	\$ -	\$ -	\$ -	\$ (11,000)
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ (11,000)

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Building/Administration
Contact Person: Joel A Dramis
Phone #/Extension: 772-873-6370
Fund Number:

Project Title: City Employee Clinic Expansion
Project Number:
Amount Spent-to-Date: N/A



Project Justification

Project Description & Scope: Build a new clinic facility or an addition onto the existing clinic to provide additional offices and employee care spaces.

Purpose: To provide additional services and meet privacy needs

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of services for our employees and their families.

Financial Information

Funding Sources					
Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Interfund Transfer	\$ 300,000	\$ -	\$ -	\$ -	\$ -
(Building Fund #110)	-	-	-	-	-
Totals	\$ 300,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
110-2405-5620	\$ 300,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 300,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation - 7201
Contact Person: Kelly Tiger
Phone #/Extension: 4467
Fund Number: 301-7201

Project Title: Community Center Playground
 Wheelchair Carousel
Project Number: n/a
Amount Spent-to-Date:



Project Justification

Project Description & Scope: At the Special City Council Meeting on 9/21/20, Council requested that we add a handicap - accessible swing at the Community Center playground. The Wheelchair Carousel meets the inclusive universal accessibility goal of the city. The Community Center playground is designed for children ages 2-5 years old. We have researched the advisability of including a wheelchair platform swing at the Community Center playground. The playground at the Community Center does not have enough space to provide the needed area to install the swing. The cost estimate includes design, installation, landscaping, shade structure and fencing.

Purpose: Best Practices
City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
	\$ 150,000	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ 150,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
	\$ 150,000	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ 150,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
	\$ -	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - MASTER PLAN CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation/CRA
Contact Person: Jennifer Davis
Phone #/Extension: x4342
Fund Number: 301-7210

Project Title: The Port South Project - Master Sheet
Project Number: N/A
Amount Spent-to-date:



Project Justification

Project Description & Scope: The Port South Project is comprised of several individual project elements that stretch from the Westmoreland property heading north to the City-owned Veterans Park at Rivergate. The City previously relocated and has begun the refurbishment of two historic structures. The construction of a pedestrian boardwalk with daytime boat docking slips is currently underway. Ultimately, the boardwalk will pass underneath the PSL Blvd bridge and connect to the existing boardwalk at Tom Hooper Park. Future phases of the project include design and construction of a destination playground, as well as upland park improvements, including a pad- ready site for a future restaurant. The project will also include public access improvements to the Conservation Tract to include a wetland crossing, walking trails and additional boardwalk connections. Future phases also identify construction of a dock along both sides of the Rivergate Canal that will provide pedestrian access to the Port, the Promenade, and allow for temporary mooring of vessels so that visitors can travel by boat to access the Port and neighboring restaurants.

Purpose: Policy Directives
City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -
Grant (FIND) Optional	69,700	-	-	-	-
Grant (FIND)	250,000	250,000	250,000	-	-
Grants	400,000	-	-	-	-
Fund Transfer from #151	1,360,000	552,500	-	-	-
Fund Transfer from #152	6,540,300	724,000	-	-	-
Fund Transfer from #153	-	597,500	-	-	-
Fund Transfer from #158	505,000	150,000	250,000	-	-
Fund Transfer from #608	500,000	-	-	-	-
Totals	\$ 9,625,000	\$ 2,274,000	\$ 500,000	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
The Port- Historic Homes	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	\$ -
The Port - Boardwalk under PSL	1,130,000	-	-	-	-
The Port - Placemaker/Playground	2,500,000	-	-	-	-
The Port - Middle Parcel Improvements	3,130,000	-	-	-	-
The Port - Preservation Tract	1,860,000	-	-	-	-
The Port- Promenade	100,000	1,150,000	-	-	-
The Port - Security Cameras	405,000	-	-	-	-
The Port - Middle Parcel Security	-	624,000	-	-	-
Totals	\$ 9,625,000	\$ 2,274,000	\$ 500,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Maintenance	\$ 106,800	\$ 60,500	\$ 16,000	\$ 11,000	\$ 1,000
Operating and New Staff	185,000	120,000	120,000	120,000	120,000
Totals	\$ 291,800	\$ 180,500	\$ 136,000	\$ 131,000	\$ 121,000

CITY OF PORT ST. LUCIE - CHANGE IN COST CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: CRA
Contact Person: Jennifer Davis
Phone #/Extension: x4342
Fund Number:

Project Title: The Port - Historic Homes Sub Sheets
Project Number:
Amount Spent-to-date: \$ 882,415



Project Justification

Project Description & Scope: Continued refurbishment of historic structures.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Interfund Transfer #151	\$ -	\$ 250,000	\$ -	\$ -	\$ -
Interfund Transfer #152	250,000	-	-	-	-
Interfund Transfer #158	-	-	250,000	-	-
Grants	250,000	250,000	250,000	-	-
Interfund Transfer #001	-	-	-	-	-
Totals	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Design	\$ 100,000	\$ 50,000	\$ 50,000	\$ -	\$ -
Construction	400,000	450,000	450,000	-	-
	-	-	-	-	-
Totals	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	\$ -

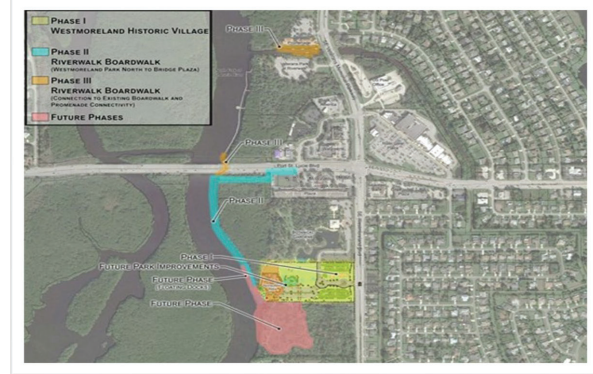
Impact on Operational Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Maintenance	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ -
	-	-	-	-	-
Totals	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ -

CITY OF PORT ST. LUCIE - CHANGE IN COST CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: CRA
Contact Person: Jennifer Davis
Phone #/Extension: x4342
Fund Number: 301-7210



Project Title: The Port - Boardwalk Construction under PSL Blvd Bridge Sub-Sheet
Project Number: N/A
Amount Spent-to-date: \$ 114,889

Project Justification

Justification: Construction of The Port Boardwalk adjacent to City-owned Westmoreland properties. Boardwalk Connection from Bridge Plaza to Tom Hooper Park.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -
Grants	400,000	-	-	-	-
Fund Transfer from #152	730,000	-	-	-	-
	-	-	-	-	-
Totals	\$ 1,130,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Construction	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -
Construction CEI	100,000	-	-	-	-
Environmental Services	20,000	-	-	-	-
Riverwalk - Misc. Items	10,000	-	-	-	-
Totals	\$ 1,130,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Management, Operating	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
	-	-	-	-	-
Totals	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000

CITY OF PORT ST. LUCIE - CHANGE IN COST CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation/CRA
Contact Person: Brad Keen/Jennifer Davis
Phone #/Extension: x4005/x4342
Fund Number: 301-7210

Project Title: The Port - Playground & Placemaker
 Sub-sheet
Project Number: N/A
Amount Spent-to-date:



Project Justification

Project Description & Scope: A Placemaker will provide concepts for destination location park playground design/amenities.

Purpose: Policy Directives

City Council Goal: Safe, Clean and beautiful.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -
Interfund Transfer from #152	2,500,000	-	-	-	-
Totals	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Westmoreland The Port Playground	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -
Placemaker Design and Construction	-	-	-	-	-
Totals	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Management & Operating	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
001-7210 Staff 2 FT	-	120,000	120,000	120,000	120,000
Totals	\$ -	\$ 121,000	\$ 121,000	\$ 121,000	\$ 121,000

CITY OF PORT ST. LUCIE - CHANGE IN COST CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: CRA
Contact Person: Jennifer Davis
Phone #/Extension: x4342
Fund Number: 301-7210

Project Title: The Port - Middle Parcel Improvements
 Sub-sheet

Project Number: x
Amount Spent-to-date: \$ 948,490



Project Justification

Project Description & Scope: To provide park infrastructure improvements, parking & roundabout, restroom facility, site grade & development, boardwalk stage, sea wall, terrace seating and restaurant pad-ready site.

Purpose: Life Safety

City Council Goal: Safe, Clean and beautiful.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Interfund Transfer #150	\$ -	\$ -	\$ -	\$ -	\$ -
Interfund Transfer #152	3,060,300	-	-	-	-
Grant	69,700	-	-	-	-
	-	-	-	-	-
Totals	\$ 3,130,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Construction	\$ 2,700,000	\$ -	\$ -	\$ -	\$ -
Design	100,000	-	-	-	-
Construction Utilities	50,000	-	-	-	-
Construction CEI	280,000	-	-	-	-
Totals	\$ 3,130,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Management, Operating	\$ 31,300	\$ 31,300	\$ 31,300	\$ 31,300	\$ 31,300
Staff	65,000	65,000	65,000	65,000	65,000
Totals	\$ 96,300	\$ 96,300	\$ 96,300	\$ 96,300	\$ 96,300

CITY OF PORT ST. LUCIE - CHANGE IN COST CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation/CRA
Contact Person: Jennifer Davis
Phone #/Extension: x4342
Fund Number: 301-7210

Project Title: The Port - Preservation Tract
 Improvements- Sub-Sheet
Project Number: N/A
Amount Spent-to-date:



Project Justification

Project Description & Scope: Property purchased through grant from FCT in 2002. Management plan requires property be opened to public with trails and wetland crossing. This component of The Port Project will include boardwalk from the limits of the conservation tract to the stage, walking trails and wetland crossing trail connection. Construction timing is scheduled to align with the overall site work on the adjacent middle tract.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Interfund Transfer from #151	\$ 1,360,000	\$ -	\$ -	\$ -	\$ -
Interfund Transfer from #608	500,000	-	-	-	-
Totals	\$ 1,860,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Construction	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -
CEI	150,000	-	-	-	-
Utilities	10,000	-	-	-	-
Mitigation	200,000	-	-	-	-
Totals	\$ 1,860,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

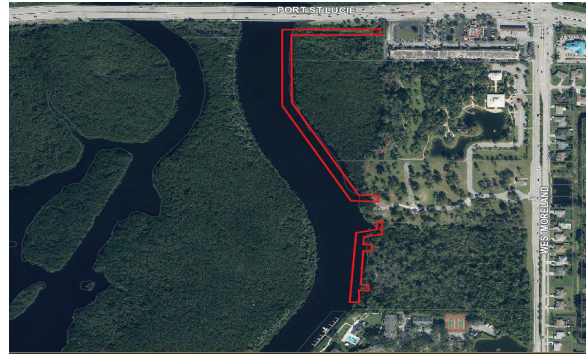
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Management & Operating	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Totals	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: CRA
Contact Person: Jennifer Davis
Phone #/Extension: Ext.4342
Fund Number: 301-7210



Project Title: The Port -Boardwalk Security Cameras - Phase I

Project Number:
Amount Spent-to-Date:

Project Justification

Project Description & Scope: Project supported by the City Council to install security cameras along the Northern and Southern segments of the new boardwalk at The Port. This project will provide added security and reduce vandalism, in a similar fashion as Veterans Park at Rivergate Boardwalk and boat ramps. Phase II of this project will follow once preliminary design for the Middle Tract are complete. Components installed within this project will reduce the cost of Phase II. Fiber optic lines from Westmoreland will also be brought into the park for this system and it will also provide access points for City Free WIFI.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Interfund Transfer from #158	\$ 405,000	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ 405,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Design and Construction	\$ 405,000	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ 405,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Increase in Maintenance Costs	\$ 8,250	\$ 8,250	\$ 8,250	\$ 8,250	\$ 8,250
	-	-	-	-	-
Totals	\$ 8,250	\$ 8,250	\$ 8,250	\$ 8,250	\$ 8,250

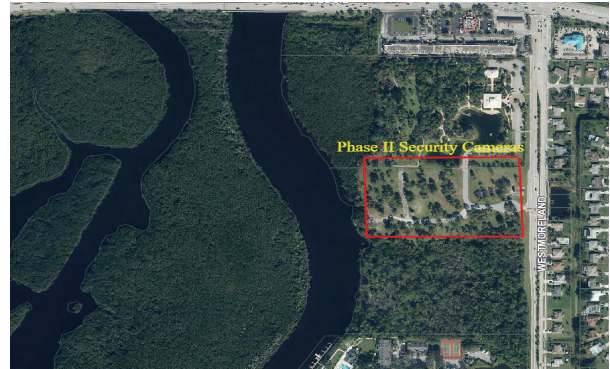
Notes: This project identified as a top priority by the City Council.

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: CRA
Contact Person: Jennifer Davis
Phone #/Extension: Ext.4342
Fund Number: 301-7210



Project Title: The Port - Middle Tract Security Cameras - Phase II
Project Number:
Amount Spent-to-Date:

Project Justification

Project Description & Scope: Project supported by the City Council to install security cameras within the middle parcel of Pioneer Park to include the new parking areas, event lawn, playground, historic homes and restaurant site. This project will provide added security and reduce vandalism. Although Phase I reduced the construction costs to the server cabinet equipment, Phase II is larger and will require additional cameras and LPR readers to properly provide security for patrons. Fiber optic lines from Westmoreland will also be brought into the park for this system and it will also provide access points for City Free WIFI.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Interfund Transfer from #158	\$ -	\$ 150,000	\$ -	\$ -	\$ -
Interfund Transfer from #152	-	474,000	-	-	-
Totals	\$ -	\$ 624,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Design and Construction	\$ -	\$ 624,000	\$ -	\$ -	\$ -
Totals	\$ -	\$ 624,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Increase in Maintenance Costs	\$ -	\$ -	\$ 8,250	\$ 8,250	\$ 8,250
Totals	\$ -	\$ -	\$ 8,250	\$ 8,250	\$ 8,250

Notes: This project design will have an increased cost due to the nature of the project and the customization of curtain cameras, camera poles and the fiber.

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation/CRA
Contact Person: Jennifer Davis
Phone #/Extension: x4342
Fund Number:

Project Title: The Port Promenade Sub-Sheet
Project Number:
Amount Spent-to-date:



Project Justification

Justification: This component of the Port Project consists of constructing dockage and day mooring facilities on both sides of the canal for pedestrian and additional boat access to boardwalk and nearby restaurants.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Interfund Transfer from #151	\$ -	\$ 302,500	\$ -	\$ -	\$ -
Interfund Transfer from #152	-	250,000	-	-	-
Interfund Transfer from #153	-	597,500	-	-	-
Interfund Transfer from #158	100,000	-	-	-	-
	-	-	-	-	-
Totals	\$ 100,000	\$ 1,150,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Design and permitting	\$ 100,000	\$ -	\$ -	\$ -	\$ -
Construction	-	1,000,000	-	-	-
Mitigation	-	50,000	-	-	-
CEI	-	100,000	-	-	-
Totals	\$ -	\$ 1,150,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Management and Maintenance	\$ -	\$ 34,500	\$ 5,000	\$ 5,000	\$ 5,000
	-	-	-	-	-
Totals	\$ -	\$ 34,500	\$ 5,000	\$ 5,000	\$ 5,000

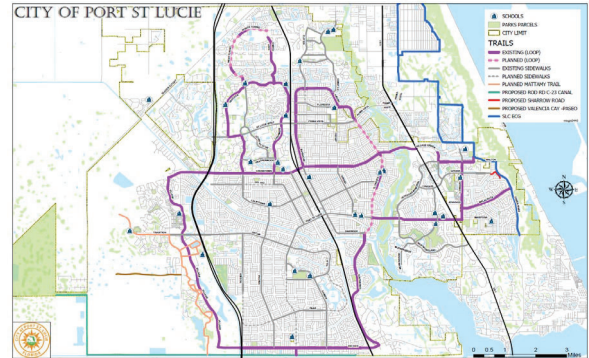
CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Kelly Boatwright
Phone #/Extension: X5099
Fund Number: 301-7210

Project Title: Citywide Trails
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: Trails were ranked number one in the 10-Year Master Plan Needs Assessment Summary for facilities in the City. As one of the most-needed amenities, this will require a plan that will serve as a guiding document that will provide a vision for long-term trail development and an action plan for accomplishing immediate trail opportunities that can be used for recreation experiences. Working in partnership with Goal #5 Strategic Planning Initiative - Implement a Multimodal Plan, P&R was able to combine resources & use the Multimodal Plan's Suggested Projects List as the guiding document for the Trails Plan. As such, it was determined, in sequence with the newly adopted High Performance Public Spaces concept for the city, to prioritize potential trails using an approved ranking criteria to begin design and construction of the top-ranked Trails, Wilderness Park Trail, Peacock Park Trail, and Torino Park Trail (Volucia).

Purpose: Policy Directives
City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Interfund Transfer #153	\$ 306,000	\$ -	\$ -	\$ -	\$ -
Interfund Transfer #158	194,000	-	-	-	-
	-	-	-	-	-
Totals	\$ 500,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Design	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	500,000	-	-	-	-
	-	-	-	-	-
Totals	\$ 500,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	\$ -	-	\$ -	-	\$ -
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Kelly Boatwright
Phone #/Extension: x5099
Fund Number: 301-7210

Project Title: Park Entrance Signs
Project Number: N/A
Amount Spent-to-date: N/A

*Phase I \$75K - pulled from FY18/19 001-7210-546300 repair and maintenance to equipment.



Project Justification

Project Description & Scope: As part of the 10-Year Master Plan, the Parks & Recreation Department seeks to create a sense of continuity and consistency throughout the city parks system. All 45 of the identified City Parks entrance signs will be replaced and/or upgraded. This will also assist in the Parks & Recreation rebranding efforts.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Use of Reserves	\$ 92,500	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ 92,500	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Design and Phase I Construction	\$ -	\$ -	\$ -	\$ -	\$ -
Phase II Construction	-	-	-	-	-
Phase III Construction	92,500	-	-	-	-
Totals	\$ 92,500	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	\$ 2,300	\$ 2,300	\$ 2,300	\$ 2,300	\$ 2,300
	-	-	-	-	-
Totals	\$ 2,300	\$ 2,300	\$ 2,300	\$ 2,300	\$ 2,300

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Billy Henson/Mike Kendrick
Phone #/Extension: 772-344-4021
Fund Number: 301-7210



Project Title: Sportsman's Park Security Camera Upgrade
Project Number:
Amount Spent-to-Date:

Project Justification

Project Description & Scope: Need to increase security coverage to the remaining 1/3 of the park that lacks camera coverage. Cameras installed will help to ensure patron, employee, and park safety. Upgrade will also replace antiquated server, increase fiber optic connections, and failing cameras. Upgrades will also be included to Sportsman's Park West security camera system at the same time.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Interfund Transfer from #001	\$ 427,529	\$ -	\$ -	\$ -	\$ -
Use of Reserves	47,471	-	-	-	-
Increased Cost \$141,000	-	-	-	-	-
Totals	\$ 475,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Design and installation	\$ 475,000	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ 475,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Increase in Maintenance Costs	\$ -	\$ 8,350	\$ 8,350	\$ 8,350	\$ 8,350
	-	-	-	-	-
Totals	\$ -	\$ 8,350	\$ 8,350	\$ 8,350	\$ 8,350

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Billy Henson/Roger Jacobs
Phone #/Extension: X4021/X4220
Fund Number: 301-7210

*Pulled from Capital Outlay 001-7210-56200 FY 19/20

Project Title: Sportsman's Park West Storage Building

Project Number: N/A
Amount Spent-to-date: N/A



Project Justification

Project Description & Scope: Identified as part of the Deferred Maintenance List for FY 19-20 and approved as part of the FY 19-20 Park Capital Improvement budget (Buildings), this project has been moved to the CIP list 301-7210. Current conditions of this building are rapidly deteriorating due to water damage, termites, and leaking/ rusting metal roofing systems.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Interfund Transfer from #150	\$ 380,337	\$ -	\$ -	\$ -	\$ -
Use of Reserves	69,663	-	-	-	-
	-	-	-	-	-
Totals	\$ 450,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Sportsman's Park West Storage Building	\$ 450,000	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ 450,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	\$ -	\$ 5,150	\$ 5,150	\$ 5,150	\$ 5,150
	-	-	-	-	-
Totals	\$ -	\$ 5,150	\$ 5,150	\$ 5,150	\$ 5,150

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Billy Henson/Mike Kendrick
Phone #/Extension: 772-344-4021
Fund Number: 301-7210

Project Title: Lyngate Park Lighting Improvements
Project Number: N/A
Amount Spent-to-Date: N/A



Project Justification

Project Description & Scope: Replace inadequate lighting for coverage during night operation at Lyngate Park. Replacement of existing lights and additional lighting will help to promote site security, safety and improve playability.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Interfund Transfer #001	\$ -	\$ -	\$ -	\$ -	\$ 187,000
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 187,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Lighting	\$ -	\$ -	\$ -	\$ -	\$ 187,000
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 187,000

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Increase in Maintenance Costs	\$ -	\$ -	\$ -	\$ -	\$ 3,800
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 3,800

Notes:

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Billy Henson
Phone #/Extension: 772-344-4021
Fund Number: 301-7210

Project Title: Whispering Pines Back Lot Renovation
Project Number:
Amount Spent-to-Date:



Project Justification

Project Description & Scope: Area formerly known as Skate City will be removed and renovated to a multisport field to accommodate for additional field space that will allow staff to relocate the current T-Ball fields and hitting stations behind field #2 that have posed safety issues to patrons entering this area. Currently, this facility is already lighted by sports lighting. Project will move up if C.D.B.G. approves project.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Interfund Transfer #001	\$ -	\$ 40,000	\$ -	\$ -	\$ -
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ 40,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Whispering Pines Park Back Lot Renovation Design	\$ -	\$ 40,000	\$ -	\$ -	\$ -
Whispering Pines Park Back Lot Renovation Construction	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ 40,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	\$ -	\$ -	\$ 7,625	\$ 7,625	\$ 7,625
	-	-	-	-	-
Totals	\$ -	\$ -	\$ 7,625	\$ 7,625	\$ 7,625

Notes:

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Mike Kendrick/Billy Henson
Phone #/Extension: x5260/4021
Fund Number: 301-7210



Project Title: Sports Lighting at McChesney East/West and Sportsman's West Parks
Project Number:
Amount Spent-to-date:

Project Justification

Project Description & Scope: Replace sports lighting at McChesney Park East-West & Sportsman's West Park that are inadequate in coverage during night operations. Replacement of existing lights and additional lighting will help to promote site security, safety and improve playability.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Interfund Transfer from Fund #001	\$ -	\$ -	\$ 782,000	\$ 370,000	\$ -
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ 782,000	\$ 370,000	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Install and/or replace lighting	\$ -	\$ -	\$ 782,000	\$ 370,000	\$ -
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ 782,000	\$ 370,000	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Electrical Savings	\$ -	\$ -	\$ -	\$ (5,000)	\$ (7,500)
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ (5,000)	\$ (7,500)

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Mike Kendrick/Billy Henson
Phone #/Extension: x5260/x4021
Fund Number: 301-7210



Project Title: Whispering Pines Park -
Bleacher Shade Structures

Project Number:
Amount Spent-to-date:

Project Justification

Project Description & Scope: Shade structures are needed within the park at the four baseball fields to shield patrons from the heat and inclement weather.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Use of Reserves	\$ -	\$ 258,000	\$ -	\$ -	\$ -
Interfund Transfer from #001	-	-	320,000	-	-
	-	-	-	-	-
Totals	\$ -	\$ 258,000	\$ 320,000	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Design & Construction	\$ -	\$ 258,000	\$ -	\$ -	\$ -
Design & Construction	-	-	320,000	-	-
	-	-	-	-	-
Totals	\$ -	\$ 258,000	\$ 320,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Maintenance	\$ -	\$ -	\$ 6,450	\$ 6,450	\$ 6,450
	-	-	-	-	-
Totals	\$ -	\$ -	\$ 6,450	\$ 6,450	\$ 6,450

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Mike Kendrick/Billy Henson
Phone #/Extension: x5260/x4021
Fund Number: 301-7210

Project Title: Jessica Clinton Park Playground Replacement
Project Number: N/A
Amount Spent-to-date: N/A



Project Justification

Project Description & Scope: The park's original play structure has reached the end of its life cycle and will have been in service for 17 years. Replacement of this playground will provide increased ADA accessibility, incorporate all inclusive play systems with expressive and sensory amenities.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Interfund Transfer #001	\$ -	\$ 853,000	\$ -	\$ -	\$ -
Cost Increase/\$200,000	-	-	-	-	-
Totals	\$ -	\$ 853,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Playground Replacement	\$ -	\$ 853,000	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ -	\$ 853,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Repair & Maintenance-Equipment	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ 5,000
	-	-	-	-	-
Totals	\$ -	\$ -	\$ 5,000	\$ 5,000	\$ 5,000

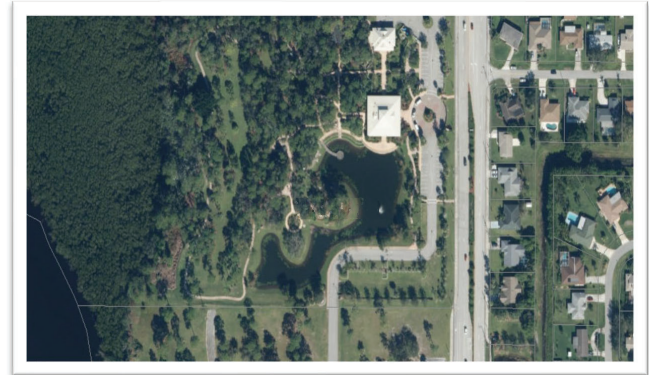
CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks and Recreation
Contact Person: Randy Ellman
Phone #/Extension: x7385
Fund Number: 301-7215

Project Title: Botanical Garden Security Fence
Project Number: N/A
Amount Spent-to-Date: N/A



Project Justification

Project Description & Scope: Construction of a decorative fence around the perimeter of the Botanical Gardens will increase security and decrease vandalism and theft.

Purpose:

City Council Goal: Culture, Nature, and Fun activities

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Interfund Transfer	\$ -	\$ 120,000	\$ -	\$ -	\$ -
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ 120,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Perimeter Decorative Fence	\$ -	\$ 120,000	\$ -	\$ -	\$ -
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ 120,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Repairs and Maintenance	\$ -	\$ -	\$ 2,500	\$ 2,500	\$ 2,500
	-	-	-	-	-
Totals	\$ -	\$ -	\$ 2,500	\$ 2,500	\$ 2,500

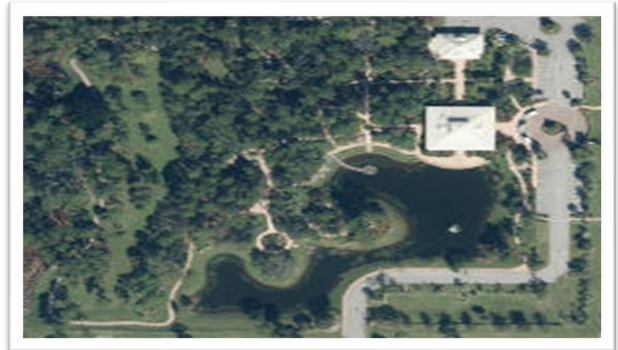
CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Randy Ellman
Phone #/Extension: Ext.7385
Fund Number: 301-7215

Project Title: Botanical Gardens Security Camera/WIFI
Project Number:
Amount Spent-to-Date:



Project Justification

Project Description & Scope: After reviewing the loss of product and theft of items grown from the Friends of the Botanical Gardens and items stolen from events, the Friends of the Botanical Gardens are requesting security cameras and WIFI opportunities throughout the entire facility. Design and construction costs will be included. **This project is a top priority listed from the Friends of the Botanical Gardens and they are requesting that this project be approved for FY 22-23.**

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Use of Reserves	\$ 362,000	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ 362,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Design and Construction	\$ 362,000	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ 362,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Increase in Maintenance Costs	\$ -	\$ 8,250	\$ 8,250	\$ 8,250	\$ 8,250
	-	-	-	-	-
Totals	\$ -	\$ 8,250	\$ 8,250	\$ 8,250	\$ 8,250

Notes: This is listed as a top priority project for Botanical Gardens for FY 20-21

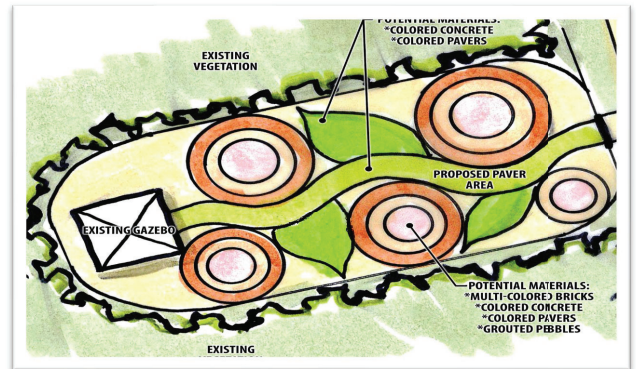
CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Randy Ellman
Phone #/Extension: Ext. 7385
Fund Number: 301-7215

Project Title: Botanical Gardens-Secret Garden Pavers
Project Number:
Amount Spent-to-Date:



Project Justification

Project Description & Scope: Requested by the Friends of the Botanical Gardens to install pavers to the secret gardens site. Staff recommendations are to approve in an effort to reduce maintenance costs. During FY 19-20, staff has invested in replacement turf over \$13,000 in repairs to keep this area acceptable for reservations. Due to the abundance of large trees and shade, this area continues to be problematic. **This a top priority request from the Friends of the Botanical Gardens and they are requesting that this project be approved for FY 21-22**

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Use of Reserves	\$ 77,000	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ 77,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Design/Construction	\$ 77,000	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ 77,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Increase in Maintenance Costs	\$ -	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

Notes: This project is listed as a top priority from the Botanical Gardens for FY 20-21

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: The Saints Golf Course
Contact Person: Keith Bradshaw
Phone #/Extension: Ext. 4454
Fund Number: 301-7250



Project Title: Irrigation Controller Upgrade
Project Number:
Amount Spent-to-Date:

Project Justification

Project Description & Scope: This project will be for the upgrade of the existing golf course irrigation control system. This project will install a new central control computer system, 14 new control pedestals throughout the course, and the related radio/antenna network. Each pedestal will connect directly to the existing control lines that manage each of the course's sprinkler heads. The central control computer will include a radio/antenna network for controlling each of the course pedestals with an integrated software program for automatically controlling all course irrigation.

Purpose: Policy Directives

City Council Goal: High -quality infrastructure and facilities

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the Irrigation Operations of the golf course

ROI: With a new centrally controlled irrigation system, maintenance will be able to better manage all daily irrigation procedures. Currently, the maintenance crew operates the course irrigation system manually by programming and adjusting each of the individual 14 control pedestals throughout the golf course. This new system will provide for increased flexibility for irrigation schedules and enhanced efficiency for total water usage on the golf course. This will also allow maintenance to be more efficient with their hours worked by spending less time manually controlling the existing system. Lastly, this new system will also allow for a better utilization of the existing master irrigation pumps relative to their maintenance and long term usage.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Interfund Transfer #001	\$ 155,000	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ 155,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Irrigation Controller Upgrade	\$ 155,000	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ 155,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
	\$ -	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

Note: Existing system is over 20-years-old and is no longer manufactured. Repair of current controllers is not possible in a timely manner, if at all. Upgrades in software and technology make a new system desirable for the efficiencies its installation could bring. Savings on water usage, less pump run time, remote accessibility and control, along with individual head control vs zone control would allow for more customization of irrigation applied to site-specific needs.

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: The Saints Golf Course
Contact Person: Keith Bradshaw
Phone #/Extension: Ext 4454
Fund Number: 301-7250



Project Title: Cart Path & Practice Area Repairs
Project Number:
Amount Spent-to-Date:

Project Justification

Project Description & Scope: This project will be for the repair and re-build of the golf course cart paths. The existing asphalt pathways will be repaired and/or re-built to provide smoother surfaces, more aesthetic-contouring, and enhanced playability of the course. This project will also include a new asphalt cart path to the existing chipping practice area, for cart staging. This will enhance the practice area for increased customer traffic.

Purpose: Policy Directives

City Council Goal: Vibrant neighborhoods.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will provided needed repairs to the golf course cart paths

ROI: Re-built and repaired cart paths throughout the golf course will help the overall golfing experience for guests and increase rounds played and remove all safety related issues.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Interfund Transfer #001	\$ 50,000	\$ -	\$ -	\$ -	\$ -
Interfund Transfer #001	-	195,000	-	-	-
Totals	\$ 50,000	\$ 195,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Cart Path Asphalt Repairs	\$ 50,000	\$ -	\$ -	\$ -	\$ -
Cart Path Asphalt Repairs	-	195,000	-	-	-
Totals	\$ 50,000	\$ 195,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
No increase in maintenance	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

Note: Cart paths were last overlaid when the course was purchased in 2001. The natural deterioration of asphalt along with encroachment of tree roots necessitate repair. Approximately 4.3 miles of Cart Path needs to be addressed.

CITY OF PORT ST. LUCIE - **NEW PROJECT**

CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: The Saints Golf Course
Contact Person: Keith Bradshaw
Phone #/Extension: Ext, 4454
Fund Number: 301-7250



Project Title: Saints Golf Course Drainage Project
Project Number:
Amount Spent-to-Date:

Project Justification

Project Description & Scope:

This project will provide for major course drainage improvements throughout the golf course with added drainage grates and lines, new collection swales and new pond areas. This design offers increased lake sizes and new canals in an effort to reduce the overall piping requirements and increase water holding capacity. In addition, this option will also include increase aquatic plantings to assist with reduction of Nitrogen and Phosphorus leaching into the estuaries.

Purpose: Policy Directives

City Council Goal: Vibrant neighborhoods.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the playability of the golf course during wet weather events

ROI: Project will enhance the playability of the golf course during inclement weather conditions. Current course drainage problems have forced Cart Path Only (CPO) playing conditions or entire course closure days during wet weather events. A prior three year study of past CPO or closed course conditions resulted in an average of \$72K in lost revenue annually. This project will alleviate a majority of the drainage issues associated with this revenue loss. It will also allow for improved course maintenance operations which will result in increased rounds played. Lastly, this project will provide for enhanced watershed control of neighborhood drainage and provide for better water quality to the City water control system.

Financial Information

Funding Sources					
Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
DEP Grant	\$ 1,299,000	-	-	-	-
Interfund transferr #153	866,000	-	-	-	-
Totals	\$ 2,165,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Construction and permitting	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ 2,165,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Aquatic Vegetation Control	-	9,500	9,500	9,500	9,500
Totals	\$ -	\$ 9,500	\$ 9,500	\$ 9,500	\$ 9,500

Note: The Saints current drainage system is, for the most part, primitive in nature. There are only a few areas throughout the course that have clearly defined paths for drainage, via concrete swales and trenched areas. Primarily, the drainage is via undulations in the landscape that have eroded over the last six decades, resulting in low lying areas that collect rainwater with no clear direction of movement. The drainage issues often result in either the requirement of “cart path only” (CPO) playing conditions (keeping the carts off the heavily saturated fairways) or a complete closure of the course. In fiscal year 2019-2020, The Saints was forced to institute a “CPO” rule for 41 days and close the course six different times. In October and November of fiscal year 2020-2021 alone, the course was “CPO” on 33 days and closed on 12 others. This was an increase of 12 CPO days and one closure day for the same period of the previous year.

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: The Saints Golf Course
Contact Person: Keith Bradshaw
Phone #/Extension: Extn 4454
Fund Number: 301-7251



Project Title: Sandpiper Neighborhood and Saints Stormwater Drainage Project
Project Number:
Amount Spent-to-Date:

Project Justification

Project Description & Scope: This project will provide civil engineering, permitting, and construction to improve the overflow parking lot. Project will also correct asphalt damage created over time and patrons from parking in the planter beds. Project requested by the City Manager to make the improvements and reduce safety issues.

Purpose: Policy Directives

City Council Goal: Vibrant neighborhoods.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will provide a new cart path to the practice area.

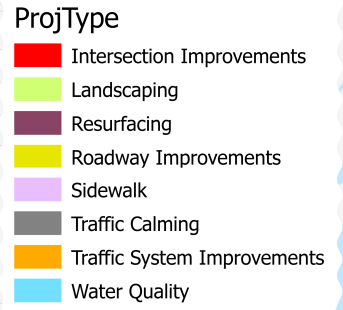
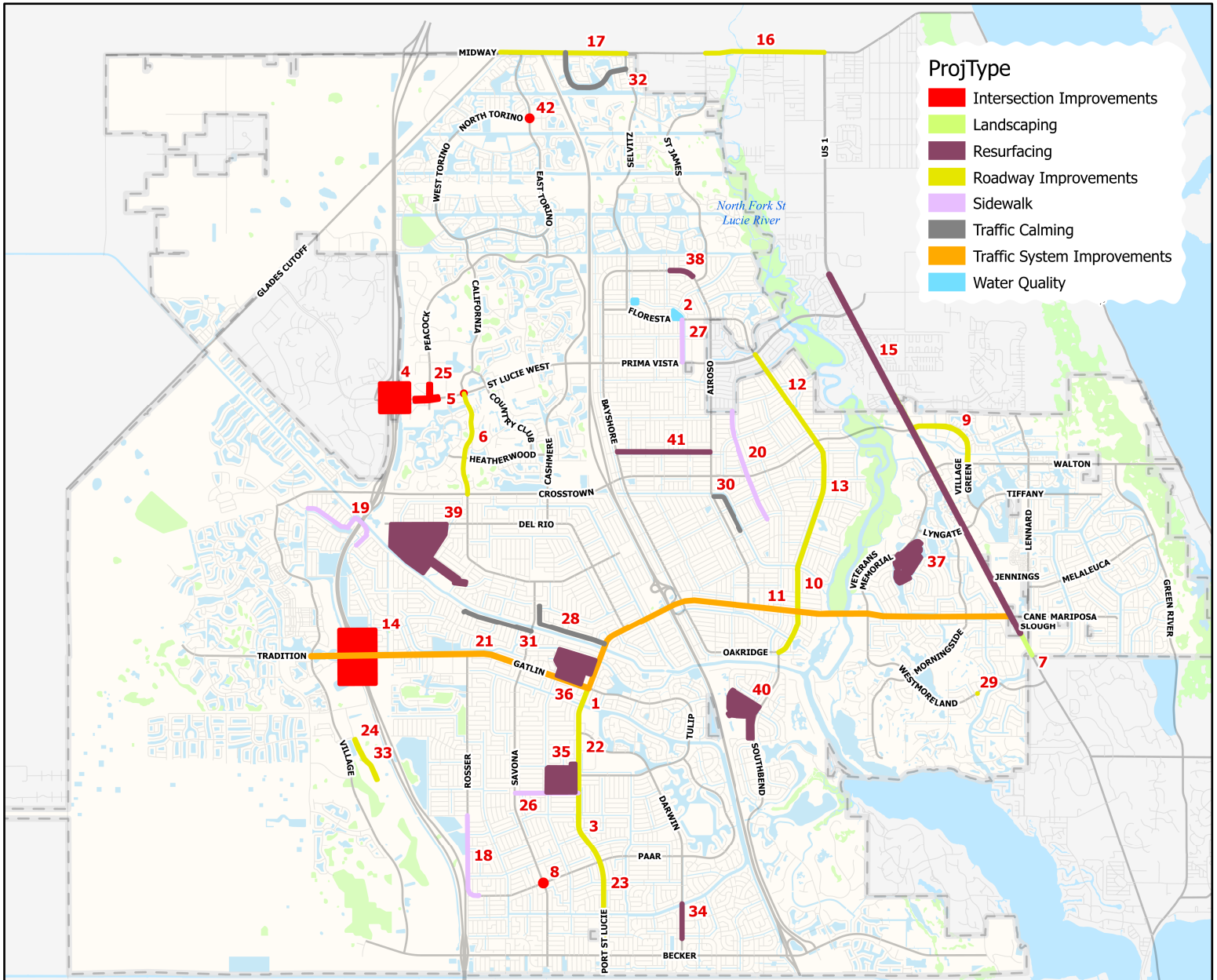
ROI: With a new and more aesthetically--pleasing parking lot, the golf course will continue to provide the best golfing experience possible and help rounds of play increase to 50,000-55,000 rounds per year.

Financial Information

Funding Sources					
Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Interfund Transfer #001	\$ -	\$ 225,000	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ -	\$ 225,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Practice Area Cart Path	\$ -	\$ 225,000	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ -	\$ 225,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
No Increase in Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ -



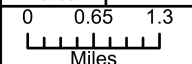
Map ID	Name	Project Type	Council District	HalfCent
1	Port St. Lucie Blvd. South Improvement Project - Segment 3 - Gatlin Blvd. to Darwin Blvd.	Roadway Improvements	3	FALSE
2	Sagamore Basin Stormwater Treatment Areas	Water Quality	1	FALSE
3	SW Port St. Lucie Boulevard Improvement Project - Paar Drive to Alcantarra Blvd.	Roadway Improvements	3	FALSE
4	St Lucie West Boulevard / I 95 Bridge and Ramps - Managed by FDOT	Intersection Improvements	2	FALSE
5	California Boulevard and St Lucie West Boulevard Intersection Improvements	Intersection Improvements	2	TRUE
6	SW California Boulevard Widening	Roadway Improvements	2	TRUE
7	South Federal Highway (US1) Beautification Project	Landscaping	4	TRUE
8	Savona Boulevard and Paar Drive Intersection Improvements	Intersection Improvements	3	FALSE
9	Village Green Drive Corridor Revitalization	Roadway Improvements	4	FALSE
10	Floresta Dr Roadway Improvements Phase 1 - Southbend Blvd to Elkcam Waterway.	Roadway Improvements	4	TRUE
11	Port St Lucie Boulevard Traffic Signal Coordination Upgrade	Traffic System Improvements	9	TRUE
12	Floresta Dr Roadway Improvements Phase 3 - Crosstown to Prima Vista Blvd	Roadway Improvements	1	TRUE
13	Floresta Dr Roadway Improvements Phase 2 - Elkcam Waterway to Crosstown Pkwy.	Roadway Improvements	9	TRUE
14	Gatlin Boulevard/I-95 Interchange Improvements	Intersection Improvements	9	FALSE
15	US1 Resurfacing, Restoration, and Rehabilitation (RRR)	Resurfacing	4	FALSE
16	Midway Road - 25th Street to US Hwy 1	Roadway Improvements	0	FALSE
17	Midway Road - Glades Cut-Off Road to Selvitz Road	Roadway Improvements	1	FALSE
18	Rosser Blvd. Sidewalk Project	Sidewalk	3	FALSE
19	Fairgreen Crossings Sidewalk	Sidewalk	2	TRUE
20	Sandia Dr. Sidewalk Project	Sidewalk	1	TRUE
21	Gatlin Boulevard Traffic Signal Timing and Equipment Upgrades	Traffic System Improvements	9	FALSE

Map ID	Name	Project Type	Council District	HalfCent
22	SW Port St. Lucie Boulevard Improvement Project - Alcantarra Blvd. to Darwin Blvd.	Roadway Improvements	3	FALSE
23	SW Port St. Lucie Boulevard Improvement Project - Becker Road to Paar Drive	Roadway Improvements	3	FALSE
24	Hegener Dr Phase 1 Extension	Roadway Improvements	3	FALSE
25	St. Lucie West Boulevard & Peacock Boulevard Intersection Improvements	Intersection Improvements	2	FALSE
26	Alcantarra Sidewalk	Sidewalk	3	FALSE
27	Curtis Street Sidewalk	Sidewalk	1	FALSE
28	SW Sultan Drive Traffic Calming	Traffic Calming	2	FALSE
29	Westmoreland Blvd Traffic Calming Improvements	Roadway Improvements	4	FALSE
30	Fallon Drive Traffic Calming	Traffic Calming	1	FALSE
31	SW Abingdon Avenue Traffic Calming	Traffic Calming	2	FALSE
32	Milner Drive Traffic Calming	Traffic Calming	1	FALSE
33	Hegener Drive Extension Phase 2	Roadway Improvements	3	FALSE
34	Crane Landing Roadway Resurfacing - SW Darwin Blvd.	Resurfacing	3	TRUE
35	Gatlin Pines Roadway Resurfacing	Resurfacing	3	TRUE
36	Hidden Oaks Roadway Resurfacing	Resurfacing	2	TRUE
37	Lyngate Neighborhood Roadway Resurfacing	Resurfacing	4	TRUE
38	Northport Village Roadway Resurfacing	Resurfacing	1	TRUE
39	Oak Hammock Roadway Resurfacing	Resurfacing	2	TRUE
40	Southbend Lakes Roadway Resurfacing	Resurfacing	4	TRUE
41	Swan Park Neighborhood Resurfacing	Resurfacing	1	TRUE
42	North Torino Parkway & East Torino Parkway Intersection Improvements	Intersection Improvements	2	FALSE



ALL PUBLIC WORKS CAPITAL IMPROVEMENT PROJECTS

Date: 10/22/2021
 Page: 1 of 1
 Tech: rtaylor
 MIS GIS #: 0468





CITY OF PORT ST. LUCIE
ROAD & BRIDGE CAPITAL IMPROVEMENT BUDGET - #304
FIVE YEAR PROJECTION
FY 2021-22 ADOPTED BUDGET

	2021-2022 -----	2022-2023 -----	2023-2024 -----	2024-2025 -----	2025-2026 -----
REVENUES:					
Budgeted Cash Carryforward	\$ 5,369,662	\$ 6,795,111	\$ 5,294,049	\$ 5,053,521	\$ 1,644,310
Local Option Gas Tax - 2 cents/gal. - renewed	1,647,585	1,680,536	1,714,147	1,748,430	1,783,398
Local Option Gas Tax - 3 cents/gal. - renewed	2,471,379	2,520,806	2,571,222	2,622,647	2,675,099
Road Impact Fees	4,545,000	4,590,450	4,636,355	4,682,718	4,729,545
Interest Income & Other	30,300	30,603	30,909	31,218	31,530
FHWA Infrastructure Program Funds	2,305,104	-	-	-	-
St. Lucie County Contribution for Peacock Project	-	-	500,000	-	1,000,000
FDOT - LAP Agreement - Gatlin Blvd Signal Improvements Phase I NEW PROJECT	-	314,000	-	-	-
FDOT - LAP Agreement - Gatlin Blvd Signal Improvements Phase II NEW PROJECT	-	-	314,000	-	-
Bond Proceeds	16,000,000	-	-	-	-
Interfund transfer from General Fund (Additional Traffic Calming)	50,000	-	-	-	-
FDOT - New Sidewalk Curtis Street	317,909	-	-	-	-
FDOT - New Sidewalk-Alcantarra Boulevard	330,886	-	-	-	-
Total Revenues	\$ 33,067,824	\$ 15,931,506	\$ 15,060,681	\$ 14,138,533	\$ 11,863,883
EXPENDITURES:					
<u>OPERATIONS/ADMINISTRATION - PUBLIC WORKS - #304-4105</u>					
Project Management Costs for Capital Improvements (563005)	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
New Sidewalks (563000) - Citywide (local funds) (Y1420) - PRICE DECREASE	750,000	1,000,000	1,000,000	1,000,000	1,000,000
Traffic Calming (563000)	300,000	250,000	250,000	250,000	250,000
FDOT - New Sidewalks - Curtis Street	317,909	-	-	-	-
FDOT - New Sidewalks - Alcantarra Blvd	330,886	-	-	-	-
Public Works Facility (Design and Construction) Expenditure	15,000,000	-	-	-	-
Peacock Improvements with Interchange NEW PROJECT	-	300,000	1,000,000	-	2,000,000
Sub-Totals	\$ 16,798,795	\$ 1,650,000	\$ 2,350,000	\$ 1,350,000	\$ 3,350,000



CITY OF PORT ST. LUCIE
ROAD & BRIDGE CAPITAL IMPROVEMENT BUDGET - #304
FIVE YEAR PROJECTION
FY 2021-22 ADOPTED BUDGET

TRAFFIC CONTROL DIVISION - PUBLIC WORKS - #304-4121

ADA Improvements - signals various locations (531000)

Signal Conversion (YELLOW FLASHING ARROW) - NEW PROJECT	
PSL Blvd South Segment 2.1 (Alcantarra to Darwin) (FDOT funded)NEW PROJECT	
PSL Blvd South Segment 2.2 (Paar to Alcantarra) (Grant Match) NEW PROJECT	
PSL Blvd South Segment 1 (Becker to Paar) (Unfunded) NEW PROJECT	
PSL Blvd Adaptive Traffic Signals (Bond Proceeds)	
Cameo Blvd & PSL Blvd Intersection Upgrades - PRICE INCREASE FOR DESIGN FY 22/23	
Savona & Paar Intersection Improvements - PRICE DECREASE FOR DESIGN	
Del Rio/California Intersection Improvements - PRICE DECREASE FOR DESIGN/CONSTRUCT IN FY 25/26	
Bayshore & Lakehurst Signalization	
Gatlin/Savona Intersection Improvements - PRICE INCREASE	
Gatlin Blvd Signal Improvements Phase I - FDOT - LAP Agreement NEW PROJECT	
Gatlin Blvd Signal Improvements Phase II -FDOT - LAP Agreement NEW PROJECT	
Tradition Parkway Lane Extension NEW PROJECT	
Replace PW-3049 2006 Bucket Truck - PRICE INCREASE	
Replace PW-5647 Platform Truck - PRICE INCREASE	
Replace PW-8618 2006 Bucket Truck	
Sub-Totals	

	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
\$	40,000	40,000	40,000	40,000	40,000
	200,000	200,000	200,000	200,000	200,000
	-	250,000	-	-	-
	-	-	-	4,650,000	-
	-	-	200,000	-	-
	1,000,000				
	-	150,000	1,200,000		
	-	-	150,000	1,200,000	
	-	-	-	-	250,000
	100,000	800,000	-	-	-
	-	-	-	-	-
	-	314,000		-	-
	-	-	314,000	-	-
	350,000	-	-	-	-
	220,000	-	-	-	-
	180,830	-	-	-	-
	-	264,075	-	-	-
\$	2,090,830	2,018,075	2,104,000	6,090,000	490,000

STREETS DIVISION - PUBLIC WORKS - #304-4125

Annual Resurfacing Program (534132)	
Contract Repair / Improvements of Sidewalks (534133)	
Village Green Drive Improvements -DESIGN Moved to FY 21/22	
Port St. Lucie Blvd Resurfacing	
Glenwood Rehabilitation	
Pavement Condition Survey	
Gatlin Pines – Roadway Reconstruction	
NW E Torino Turn Lane Improvements	
SW Import Drive Reconstruction	
U.S. Submarine Veterans Park On-street Parking	
Road and Gateway Landscape Beautification	
PSL Blvd Landscaping - Turnpike Bridge to Gatlin Blvd	
Replace PW-8940 2007 Pothole Patch Truck (replacement is moved to higher priority) - PRICE INCREASE	
Replace PWD-2013 2005 Ford F-450 Pickup (price increase)	
Replace PWD-3871 2007 Ford F-450 Pickup PWD-45(price increase)	
Replace PWD-3870 2006 Ford F-450 Pickup PWD-07 (price increase)	
Replace PWS-2930 2015 Tymco 600 Street Sweeper - PRICE INCREASE	
NEW REPLACEMENT -Replace PW-4160 2016 Pothole Patch Truck - PRICE INCREASE	
Sub-Totals	

\$3,500,000	\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000
750,000	500,000	500,000	500,000	500,000
300,000	-	-	-	-
-	500,000	-	-	-
-	-	-	500,000	-
500,000	-	-	-	-
-	-	-	-	1,500,000
-	-	1,000,000	-	-
-	-	-	-	-
-	-	-	-	-
-	-	-	-	50,000
-	-	-	-	60,000
300,000	-	-	-	-
70,112	-	-	-	-
70,112	-	-	-	-
-	75,000	-	-	-
-	-	-	-	400,000
-	-	-	-	400,000
\$	5,490,224	5,075,000	5,500,000	5,000,000
				6,910,000



CITY OF PORT ST. LUCIE
ROAD & BRIDGE CAPITAL IMPROVEMENT BUDGET - #304
FIVE YEAR PROJECTION
FY 2021-22 ADOPTED BUDGET

	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
Administrative Charge from the General Fund	\$ 50,110	\$ 52,118	\$ 53,160	\$ 54,224	\$ 55,308
Note 2: Fund Transfer to Road & Bridge - Debt Payment	1,842,264	1,842,264	-	-	-
Sub-Totals	\$ 1,892,374	\$ 1,894,382	\$ 53,160	\$ 54,224	\$ 55,308
ROAD & BRIDGE CIP FUND TOTALS	\$ 26,272,223	\$ 10,637,457	\$ 10,007,160	\$ 12,494,224	\$ 10,805,308
Designated CIP Reserve	\$ -	\$ -	\$ -	\$ -	\$ -
	6,795,601	5,294,049	5,053,521	1,644,310	1,058,575
SURPLUS/<DEFICIT>	\$ -	\$ -	\$ -	\$ -	\$ -

* The SW District (2) Due on Sale Assessment Revenue will be invoiced annually by the City beginning November 2014 with the final billing on November 2023.

Note: **Red Lettering** = New Projects

Purple/Orange Lettering = Project/Price Changes

Note 2: Debt Services payment is based on borrowing \$16M over a 30 year period at 4%, which includes soft costs (this is a preliminary estimate and will be increased or reduced based on bond market).

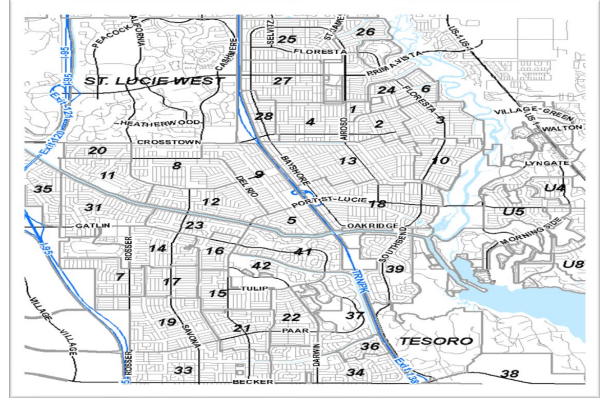
CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Robert Sweeney, P.E.
Phone #/Extension: X5174
Fund Number: 304-4105

Project Title: Project Management Costs for Capital Improvements
Project Number:
Amount Spent-to-date: Ongoing



Project Justification

Project Description & Scope: Management of unanticipated studies, reports, design, survey, geotechnical testing, & construction services for all Capital and Public Works Projects.

Purpose: Policy Directives

City Council Goal: Diverse economy and employment opportunities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will result in savings or cost avoidance for return of investment in excess of 10 years

Financial Information

Funding Sources					
Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Impact Fees, Gas Tax, Ad Valorem	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000

Capital Project Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Admin Oversight	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
	-	-	-	-	-
Totals	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Frank Knott
Phone #/Extension: X4290
Fund Number: 304-4105

Project Title: New Sidewalks-Citywide
Project Number: Y1420
Amount Spent-to-date: Ongoing



Project Justification

Project Description & Scope: Design and Construct Sidewalks throughout the City in accordance with the approved 10 year sidewalk program list. Additional projects may be added to take advantage of grant opportunities. This item funds the City's 10-year approved sidewalk plan (available on the City's website) and is supplemented by funds provided by the half-cent sales tax. The sales tax contributions are secured through FY 28/29 and amounts vary annually. Please refer to fund 310 for actual sales tax expenditures.

Purpose: Life Safety
City Council Goal: Safe, clean and beautiful.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Impact Fees, Gas Tax, Ad Valorem	\$ 500,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
SAVINGS FROM FY 20/21	250,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 750,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Construction	\$ 750,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
Totals	\$ 750,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000

Impact on Operational Expenditures/Expenses

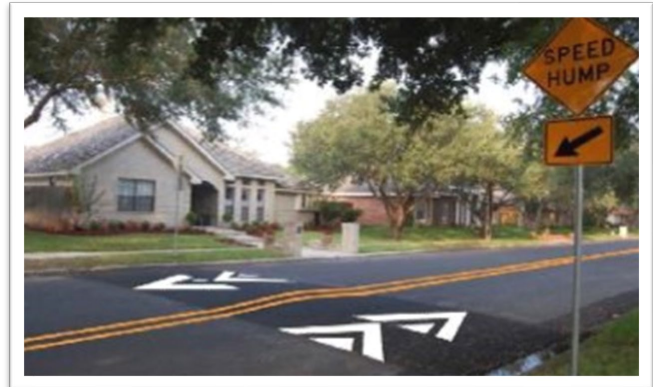
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	\$ 2,500	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
	-	-	-	-	-
Totals	\$ 2,500	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Frank Knott
Phone #/Extension: X4290
Fund Number: 304-4105



Project Title: Traffic Calming
Project Number:
Amount Spent-to-date: Ongoing

Project Justification

Project Description & Scope: This item is allocated for either development of traffic calming plans or implementation of traffic calming measures.

Purpose: Policy Directives

City Council Goal: Safe, clean and beautiful.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Impact Fees, Gas Tax, Ad Valorem	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
Interfund Transfer General Fund #001	50,000				
Totals	\$ 300,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Analysis, Construction	\$ 300,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
	-	-	-	-	-
Totals	\$ 300,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
	-	-	-	-	-
Totals	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000

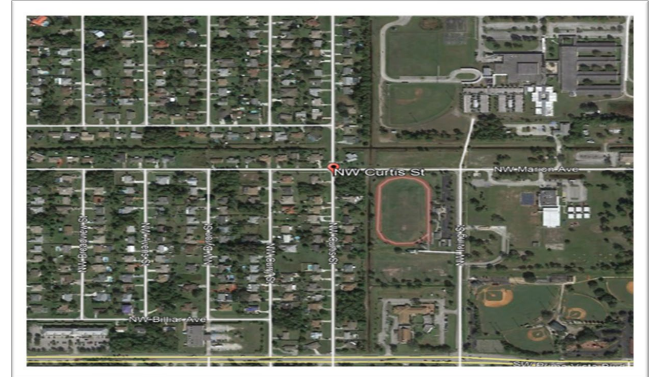
CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Frank Knott
Phone #/Extension: X4290
Fund Number: 304-4105

Project Title: FDOT - New Sidewalk Curtis St
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: Provide a safe, clean, and beautiful environment for the citizens by constructing a 5-foot wide sidewalk on the west side of Curtis Street between Prima Vista Boulevard and Floresta Drive. Citywide local funds for new sidewalks will fund the design of the sidewalk in fiscal year 19/20 and partially fund the construction in fiscal year 21/22. FDOT has indicated that some of the construction cost will be partially funded by a LAP agreement for approximately \$317,909.

Purpose: Policy Directives

City Council Goal: Safe, clean and beautiful.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
FDOT LAP Agreement	\$ 317,909	\$ -	\$ -	\$ -	\$ -
Impact Fees, Gas Tax, Ad Valorem	-	-	-	-	-
Totals	\$ 317,909	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Construction	\$ 317,909	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ 317,909	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expenses-Staff Costs	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500
	-	-	-	-	-
Totals	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Frank Knott
Phone #/Extension: X4290
Fund Number: 304-4105



Project Title: FDOT - New Sidewalk - Alcantarra Blvd.
Project Number:
Amount Spent-to-date:

Project Justification

Project Description & Scope: Provide a safe, clean, and beautiful environment for the citizens by constructing a 6-foot wide sidewalk on the south side of the road between Savona Boulevard and Port St. Lucie Boulevard. Citywide local funds for new sidewalks will fund the design of the sidewalk in fiscal year 19/20 and partially fund the construction in fiscal year 21/22. FDOT has indicated that some of the construction cost will be partially funded by a LAP agreement for approximately \$330,886.

Purpose: Policy Directives

City Council Goal: Safe, clean and beautiful.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
FDOT LAP Agreement	\$ 330,886	\$ -	\$ -	\$ -	\$ -
Impact Fees, Gas Tax, Ad Valorem	-	-	-	-	-
Totals	\$ 330,886	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Construction	\$ 330,886	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ 330,886	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expenses-Staff Costs	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500
	-	-	-	-	-
Totals	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Robert Sweeney, P.E.
Phone #/Extension: X5174
Fund Number: 304-4105



Project Title: Public Works Building
Project Number:
Amount Spent-to-date:

Project Justification

Project Description & Scope: The Public Works Department acts in the capacity of "first responder" for the City of Port Saint Lucie. The Department is currently housed in three (3) separate physical locations therefore adversely affecting the Department's ability to provide the City with appropriate services following a natural disaster and/or weather event. (i.e. Hurricane) At this time, two of the three independent structures, are not "hurricane proof" and none of them can house the entire Public Works Department as a whole.

Purpose: Past/Current Practices

City Council Goal: High-performing city government organization.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Impact Fees, Gas Tax, Ad Valorem	\$ -	\$ -	\$ -	\$ -	\$ -
Interfund Transfer Stormwater	-	-	-	-	-
Bond Proceeds	15,000,000	-	-	-	-
	-	-	-	-	-
Totals	\$ 15,000,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Design	\$ -	\$ -	\$ -	\$ -	\$ -
Property Acquisition	1,500,000	-	-	-	-
Professional Services / Construction	13,500,000	-	-	-	-
Totals	\$ 15,000,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
	-	-	-	-	-
Totals	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Heath Stocton, P.E.
Phone #/Extension: x4239
Fund Number: 304-4121

Project Title: Peacock Improvements with Interchange

Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: City Council has directed Staff to implement improvements to the Peacock/SLW intersection identified in FDOT's I95 Master Plan. The goal is to implement the improvements in a timeline to coincide with FDOT's bridge and interchange improvements. Due to budgetary constraints, project will be phased with a portion completed in 23/24 and the remainder in 25/26.

Purpose: Regulatory/Contractual

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Impact Fees, Gas Tax, Ad Valorem	\$ -	\$ 300,000	\$ 500,000	\$ -	\$ 1,000,000
St. Lucie County Contribution	-	-	500,000	-	1,000,000
	-	-	-	-	-
Totals	\$ -	\$ 300,000	\$ 1,000,000	\$ -	\$ 2,000,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Design	\$ -	\$ 300,000	\$ -	\$ -	\$ -
Construction	-	-	1,000,000	-	2,000,000
Totals	\$ -	\$ 300,000	\$ 1,000,000	\$ -	\$ 2,000,000

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expenses-Staff Costs	-	15,000	5,000	-	5,000
	-	-	-	-	-
Totals	\$ -	\$ 15,000	\$ 5,000	\$ -	\$ 5,000

CITY OF PORT ST. LUCIE - **NO CHANGE** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Paul Johnson
Phone #/Extension: X5182
Fund Number: 304-4121

Project Title: ADA Improvements-Signals
 Various Locations

Project Number:
Amount Spent-to-date: Ongoing



Project Justification

Project Description & Scope: This project consists of citywide traffic signal improvements to comply with FDOT and American Disability Act (ADA) Standards.

Purpose: Regulatory/Contractual

City Council Goal: Safe, clean and beautiful.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Impact Fees, Gas Tax, Ad Valorem	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
ADA Improvements-Signals Various Locations	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
	-	-	-	-	-
Totals	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000

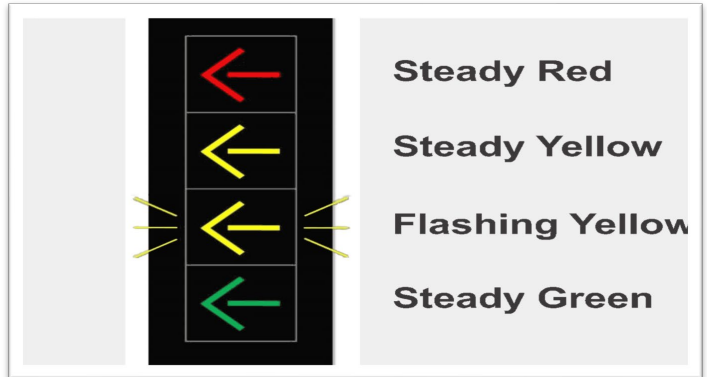
CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Paul Johnson
Phone #/Extension: X5182
Fund Number: 304-4121

Project Title: Signal Conversion
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: Conversion of citywide traffic signals to enhance driver awareness of the protective/permissive allowable movements. This may assist in reducing traffic congestion and enhance safety for these movements. Possible FEMA Emergency Management dollars.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Impact Fees, Gas Tax	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Signal Conversion	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expenses-Staff Costs	\$ 10,000	\$ 10,000	\$ 5,000	\$ 5,000	\$ 5,000
	-	-	-	-	-
Totals	\$ 10,000	\$ 10,000	\$ 5,000	\$ 5,000	\$ 5,000

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Clyde Cuffy, E.I.
Phone #/Extension: X7643
Fund Number: 304-4121

Project Title: Port St. Lucie Boulevard South Improvements Seg. 2.1 (Alcantarra Blvd to Darwin Blvd)

Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: Provide irrigation controller and connection to City's potable water supply for the FDOT managed roadway project.

Purpose: Life Safety

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Impact Fees, Gas Tax	\$ -	\$ 250,000	\$ -	\$ -	-
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ 250,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Landscaping / Irrigation / Property Acquisition	\$ -	\$ 250,000	\$ -	\$ -	\$ -
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ 250,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expenses-Staff Costs	\$ -	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
	-	-	-	-	-
Totals	\$ -	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Clyde Cuffy, E.I.
Phone #/Extension: X7643
Fund Number: 304-4121

Project Title: Port St. Lucie Boulevard South
 Improvements Seg. 2.2
 (Paar Dr to Alcantarra Blvd)

Project Number:

Amount Spent-to-date:



Project Justification

Project Description & Scope: Provide local funds to match grant funds for reconstruction of PSL Blvd from Paar Dr. to Alcantarra Blvd. Project includes widen roadway from 2 lanes to 4 lanes, install new drainage, curb & gutter, multi-modal sidewalks, lighting, landscaping, and signalization. Project administration by FDOT. Construction scheduled in FY25 (Oct 2024) of FDOT 5-Year Work Plan. FDOT will require matching funds by April 2024. TRIP Grant 50/50

Purpose: Life Safety

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Transfer from General Fund	\$ -	\$ -		\$ 4,650,000	\$ -
Impact Fees, Gas Tax	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ 4,650,000	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Local Match to Grant for Const.	\$ -	\$ -		\$ 4,650,000	\$ -
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ 4,650,000	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expenses-Staff Costs	\$ -	\$ -		\$ 10,000	\$ -
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ 10,000	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Clyde Cuffy, E.I.
Phone #/Extension: X7643
Fund Number: 304-4121

Project Title: PSL Blvd South Segment 1
(Becker to Paar)

Project Number:

Amount Spent-to-date:



Project Justification

Project Description & Scope: Project includes widen roadway from 2 lanes to 4 lanes, install new drainage, curb & gutter, multi-modal sidewalks, lighting, landscaping, bridge, and signalization. Project administration by FDOT. Budget for possible property acquisition to add 4th approach to PSL Blvd and Gig PI intersection.

Purpose: Life Safety

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Impact Fees, Gas Tax	\$ -	\$ -	\$ 200,000	\$ -	\$ -
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ 200,000	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Property Acquisition	\$ -	\$ -	\$ 200,000	\$ -	\$ -
	-	-	-	-	-
Totals	\$ -	\$ -	\$ 200,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expenses-Staff Costs	\$ -	\$ -	\$ 5,000	\$ -	\$ -
	-	-	-	-	-
Totals	\$ -	\$ -	\$ 5,000	\$ -	\$ -

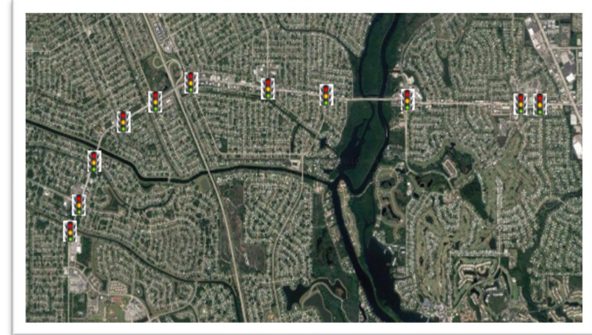
CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Heath Stocton, P.E.
Phone #/Extension: x4239
Fund Number: 304-4121

Project Title: PSL Blvd Adaptive Traffic Signals
Project Number: TBD
Amount Spent-to-date: 0



Project Justification

Project Description & Scope: Traffic data will be collected to optimize signal timing and traffic progression. Adaptive signal coordination

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Bond Proceeds	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	1,000,000	-	-	-	-
	-	-	-	-	-
Totals	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	\$ 25,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
	-	-	-	-	-
Totals	\$ 25,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000

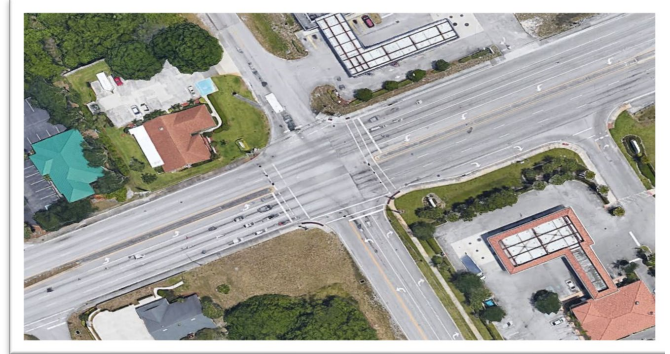
CITY OF PORT ST. LUCIE - PRICE INCREASE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Heath Stocton, P.E.
Phone #/Extension: (772) 344-4239
Fund Number: 304-4121

Project Title: Cameo Blvd. & PSL Blvd. Intersection Improvements
Project Number: N/A
Amount Spent-to-date: \$ -



Project Justification

Project Description & Scope: Intersection sees high volumes and subsequent delays, especially during the morning and afternoon peak hours. Additionally, the existing traffic signals are mounted on outdated strain poles and span wires. New mast arms will be installed with new signal heads and detection cameras. Improvements will also be made to southbound Cameo Boulevard.

Purpose: Improve Traffic Flow

City Council Goal: High quality infrastructure and facilities

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Impact Fees, Gas Tax	\$ -	\$ 150,000	\$ 1,200,000	\$ -	\$ -
	-	-	-	-	-
Totals	\$ -	\$ 150,000	\$ 1,200,000	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Design	\$ -	\$ 150,000	\$ -	\$ -	\$ -
Construction	-	-	1,200,000	-	-
	-	-	-	-	-
Totals	\$ -	\$ 150,000	\$ 1,200,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expenses-Staff Costs	\$ -	\$ 7,500	\$ 60,000	\$ 60,000	\$ 60,000
	-	-	-	-	-
Totals	\$ -	\$ 7,500	\$ 60,000	\$ 60,000	\$ 60,000

CITY OF PORT ST. LUCIE - PRICE INCREASE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Heath Stocton, P.E.
Phone #/Extension: (772) 344-4239
Fund Number 304-4121

Project Title: Savona Blvd. & Paar Drive
Intersection Improvements

Project Number:
Amount Spent-to-date \$ -



Project Justification

Project Description & Scope: Intersection sees high volumes and subsequent delays, especially during the morning and afternoon peak hours. Temporary improvements were recently completed to add signalization, a northbound left turn lane, and an eastbound right turn lane. This project will analyze the intersection, recommend a permanent improvement, and then design and construct said improvements.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Impact Fees, Gas Tax, Ad Valorem	\$ -	\$ -	\$ 150,000	\$ 1,200,000	\$ -
	-	-	-	-	-
Totals	\$ -	\$ -	\$ 150,000	\$ 1,200,000	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Analysis & Design	\$ -	\$ -	\$ 150,000	\$ -	\$ -
Construction and CEI	-	-	-	1,200,000	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ 150,000	\$ 1,200,000	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	\$ -	\$ -	\$ 7,500	\$ 17,000	\$ 1,000
	-	-	-	-	-
Totals	\$ -	\$ -	\$ 7,500	\$ 17,000	\$ 1,000

CITY OF PORT ST. LUCIE - PRICE DECREASE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Heath Stocton, P.E.
Phone #/Extension: x4239
Fund Number: 304-4121

Project Title: Del Rio Blvd. & California Blvd.
Intersection Improvements

Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: Intersection sees high volumes and subsequent delays, especially during the morning and afternoon peak hours. Temporary improvements were completed to add signalization and coordination with Crosstown Parkway. This project will analyze the intersection, recommend a permanent improvement, and then design and construct said improvements. The favored and most likely treatment will be installation of a modern roundabout.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Impact Fees, Gas Tax	\$ -	\$ -	\$ -	\$ -	\$ 250,000
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 250,000

Capital Project Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Design	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Construction	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 250,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	\$ -	\$ -	\$ -	\$ -	\$ 12,500
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 12,500

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Paul Johnson
Phone #/Extension: 772 370-9778/ex. 5182
Fund Number: 304-4121

Project Title: Bayshore & Lakehurst Signalization
Project Number: N/A
Amount Spent-to-Date: \$0



Project Justification

Project Description & Scope: This intersection is currently stop controlled for EB/WB Lakehurst only. High traffic volumes and historical crashes indicates that a traffic signal is justified at this location based on Federal criteria (MUTCD). Installation of a traffic signal at this location will increase mobility and safety for the public.

Purpose: Life Safety

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Impact Fees, Gas Tax	\$ 100,000	\$ 800,000	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ 100,000	\$ 800,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Design	\$ 100,000	\$ -	\$ -	\$ -	\$ -
Construction -	-	800,000	-	-	-
	-	-	-	-	-
Totals	\$ 100,000	\$ 800,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	\$ 2,000	\$ 20,000	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ 2,000	\$ 20,000	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Heath Stocton, P.E.
Phone #/Extension: x4239
Fund Number: 304-4121

Project Title: Gatlin Blvd Signal Improvements
Phase I - FDOT

Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: This project is ranked #3 on the St. Lucie County Transportation Planning Organization's (SLCTPO) Congestion Management Process (CMP) Major Update. Congestion at the intersection can be improved by increased access management through the installation of raised medians on the approaches. Treatment is needed for the intersection with Ravenswood to prevent vehicles from blocking emergency access. A mid-block crossing would be beneficial to assist pedestrians in accessing the Major Activity Center (MAC).

Purpose: Best Practices
City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
FDOT LAP Agreement	\$ -	\$ 314,000	\$ -	\$ -	\$ -
Impact Fees, Gas Tax	-	-	-	-	-
Totals	\$ -	\$ 314,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Design	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	314,000	-	-	-
Totals	\$ -	\$ 314,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
Totals	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Heath Stocton, P.E.
Phone #/Extension: x4239
Fund Number: 304-4121

Project Title: Gatlin Blvd Signal Improvements
Phase II- FDOT

Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: This project is ranked #4 on the St. Lucie County Transportation Planning Organization's (SLCTPO) Congestion Management Process (CMP) Major Update. Traffic data will be collected to optimize signal timing and traffic progression. Adaptive signal coordination technology will also be review for feasible implementation.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
FDOT LAP Agreement	\$ -	\$ -	\$ 314,000	\$ -	\$ -
Impact Fees, Gas Tax	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ 314,000	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Design	\$ -	\$ -	\$ -	\$ -	\$ -
Construction	-	-	314,000	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ 314,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	\$ -	\$ -	\$ 1,000	\$ 1,000	\$ 1,000
	-	-	-	-	-
Totals	\$ -	\$ -	\$ 1,000	\$ 1,000	\$ 1,000

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Heath Stocton, P.E.
Phone #/Extension: x4239
Fund Number: 304-4121

Project Title: Tradition Pkwy Lane Extension
Project Number:
Amount Spent-to-date:



Project Justification

Justification: Existing lane exiting southbound I95 to westbound Tradition Parkway ends prior to the right turn lane for Village Parkway requiring vehicles to merge with through traffic. This project will connect the outside westbound lane from the I95 ramp to the Village Parkway turn lane.

Purpose: Regulatory/Contractual

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Impact Fees, Gas Tax, Ad Valorem	\$ 350,000	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ 350,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Construction	\$ 350,000	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ 350,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	\$ 10,000	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ 10,000	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - PRICE INCREASE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Paul Johnson
Phone #/Extension: X5182
Fund Number: 304-4121

Project Title: PW-3049 2006 Bucket Truck
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: This vehicle is used for traffic signal repairs. This vehicle currently has 135306 miles and 2090 hours. Life time expense is \$22,036.87 with 6240 hours of down time. Upon replacement this vehicle will be Seventeen years old with an estimated mileage of 155,000 + miles .The lifting mechanism has a limited useful life which generally occurs prior to the maximization of the vehicle mileage. This vehicle has exceeded its life cycle. Replacing the vehicle would significantly reduce maintenance cost and down time. The replacement cost for this vehicle plus the 6% cost increase will be \$169,329. The cost savings for purchasing this vehicle over 5 years would be approximately \$10,000.00.

Purpose: Best Practices
City Council Goal: High-performing city government organization.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Impact Fees, Gas Tax, Ad Valorem	\$ 220,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 220,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Equipment Purchase	\$ 220,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 220,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	\$ (2,000)	\$ (2,000)	\$ (2,000)	\$ (2,000)	\$ (2,000)
	-	-	-	-	-
Totals	\$ (2,000)	\$ (2,000)	\$ (2,000)	\$ (2,000)	\$ (2,000)

CITY OF PORT ST. LUCIE - PRICE INCREASE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Paul Johnson
Phone #/Extension: X5182
Fund Number: 304-4121

Project Title: Replace PW-5647 Platform Truck
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: This vehicle is used for traffic signal repairs. This vehicle currently has 61,349 miles. Life time expense is \$10,901.47 and has a total of 857 hours of down time through FVS. Upon replacement, the vehicle will be nineteen years old with 70,000+ miles. The lifting mechanism has limited life which generally occurs prior to the maximization of the vehicle mileage. This vehicle has exceeded its life cycle. Replacing the vehicle would significantly reduce maintenance cost and down time. The replacement cost for this vehicle plus the 6% cost increase will be \$168,023.00. The cost savings for purchasing this vehicle over 5 years would be approximately \$7,000.00.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Impact Fees, Gas Tax, Ad Valorem	\$ 180,830	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ 180,830	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Equipment Purchase	\$ 180,830	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ 180,830	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	\$ (1,400)	\$ (1,400)	\$ (1,400)	\$ (1,400)	\$ (1,400)
	-	-	-	-	-
Totals	\$ (1,400)	\$ (1,400)	\$ (1,400)	\$ (1,400)	\$ (1,400)

CITY OF PORT ST. LUCIE - **NO CHANGE** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Rick Perkins
Phone #/Extension: X4263
Fund Number: 304-4121

Project Title: Replace PW-8618 2006 Bucket Truck
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: This vehicle is used for traffic signal repairs. This vehicle currently has 33,757 miles and 1763 hours. Life time expense through FVS and Altec is \$49,013.36 This vehicle has had a total of 1,647 hours of down time through FVS and 2,288 hrs. of down through Altec. Upon replacement, the vehicle will be fifteen years old with 34,200+ miles. The lifting mechanism has a limited useful life which generally occurs prior to the maximization of the vehicle mileage. This vehicle has exceeded its life cycle. Replacing the vehicle would significantly reduce maintenance cost and down time. The replacement cost for this vehicle plus the 6% cost increase will be \$264,496.00. The cost savings for purchasing this vehicle over 5 years would be approximately \$10,000.00.

Purpose: Past/Current Practices
City Council Goal: High-performing city government organization.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Impact Fees, Gas Tax, Ad Valorem	\$ -	\$ 264,075	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ -	\$ 264,075	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Equipment Purchase	\$ -	\$ 264,075	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ -	\$ 264,075	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

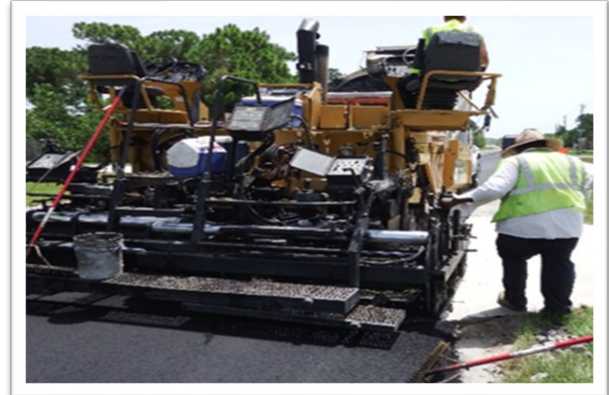
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	\$ 13,225	\$ (2,000)	\$ (2,000)	\$ (2,000)	\$ (2,000)
	-	-	-	-	-
Totals	\$ 13,225	\$ (2,000)	\$ (2,000)	\$ (2,000)	\$ (2,000)

CITY OF PORT ST. LUCIE - NO CHANGE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Thomas Salvador
Phone #/Extension: X5187
Fund Number: 304-4125



Project Title: Annual Resurfacing Program
Project Number:
Amount Spent-to-date: Ongoing

Project Justification

Justification: The City is responsible for the maintenance of approximately 915 centerline miles of streets and roadways throughout the City. Repairs and maintenance activities include but are not limited to milling, resurfacing, and asphalt rejuvenation. This item funds the City's 10-year approved repaving plan and is supplemented by funds provided by the half-cent sales tax. The sales tax contributions are secured through FY 28/29 and amounts vary annually. Please refer to fund 310 for actual sales tax expenditures.

Purpose: Best Practices

Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Impact Fees, Gas Tax	\$ 3,500,000	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000
Totals	\$ 3,500,000	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Construction	\$ 3,500,000	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000
	-	-	-	-	-
Totals	\$ 3,500,000	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - PRICE INCREASE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Thomas Salvador
Phone #/Extension: X5187
Fund Number: 304-4125



Project Title: Contract Repair/Improvements of Sidewalks
Project Number:
Amount Spent-to-date: Ongoing

Project Justification

Project Description & Scope: These funds are intended for repairs to correct deficiencies as documented in the city wide sidewalk inventory. Continuing services contractor to undertake the repairs which vary from year to year and includes curb ramp replacement, trip hazard grinding and cracked sidewalk replacement.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Impact Fees, Gas Tax	\$ 750,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
	-	-	-	-	-
Totals	\$ 750,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Construction	\$ 750,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
	-	-	-	-	-
Totals	\$ 750,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	\$ 12,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
	-	-	-	-	-
Totals	\$ 12,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Heath Stocton, P.E.
Phone #/Extension: X4239
Fund Number: 304-4125

Project Title: Village Green Drive Improvements
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: Improvements to Village Green Drive following the completion of Crosstown Parkway. Scope of work is TBD. Once designed staff will pursue federal funding.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Impact Fees, Gas Tax, Ad Valorem	\$ 300,000	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ 300,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Design	\$ 300,000	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ 300,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	\$ 15,000	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ 15,000	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Heath Stocton, P.E.
Phone #/Extension: (772) 344-4239
Fund Number: 304-4125



Project Title: Port St. Lucie Blvd. Resurfacing
Project Number: N/A
Amount Spent-to-date: \$ -

Project Justification

Project Description & Scope: Portion of Port St. Lucie Blvd. from SW Sansom Ln. to Cameo Blvd. requires surface treatment maintenance and ADA sidewalk improvements. This project will consist of the milling and resurfacing a portion of Port St. Lucie Blvd. to increase rideability and the comfort of traveling motorists. Project is also to include the upgrade and repair of existing sidewalk and curb ramps to improve safety and mobility for pedestrians.

Purpose: Roadway Maintenance

City Council Goal: High quality infrastructure and facilities

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Impact Fees, Gas Tax, Ad Valorem	\$ -	\$ 500,000	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ -	\$ 500,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Construction	\$ -	\$ 500,000	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ -	\$ 500,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	\$ -	\$ 5,000	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ -	\$ 5,000	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Thomas Salvador
Phone #/Extension: 871-5187
Fund Number: 304-4125

Project Title: Glenwood Rehabilitation
Project Number:
Amount Spent-to-Date:



Project Justification

Project Description & Scope: Project includes reconstruction of SW Glenwood Drive through the use of full depth reclamation (FDR).

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Impact Fees, Gas Tax, Ad Valorem	\$ -	\$ -	\$ -	\$ 500,000	\$ -
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ 500,000	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Construction	\$ -	\$ -	\$ -	\$ 500,000	\$ -
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ 500,000	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	\$ -	\$ -	\$ -	\$ 5,000	\$ -
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ 5,000	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Thomas Salvador
Phone #/Extension: 871-5187
Fund Number: 304-4125

Project Title: Pavement Condition Survey
Project Number:
Amount Spent-to-Date:



Project Justification

Project Description & Scope: Assessment to provide an update to the City's Pavement Condition Indexes (PCI) which guide the 10-Year Master Repaving plan. Will also collect striping condition, number of lanes, shoulder width, and light pole locations.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Impact Fees, Gas Tax, Ad Valorem	\$ 500,000	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ 500,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Professional Services	\$ 500,000	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ 500,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	\$ 5,000		\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ 5,000	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Thomas Salvador
Phone #/Extension: 871-5187
Fund Number: 304-4125

Project Title: Gatlin Pines -
Roadway Reconstruction

Project Number:
Amount Spent-to-Date:



Project Justification

Project Description & Scope: Project consists of the Design for Rehabilitation and/or Reconstruction of the roadways in a portion of the Gatlin Pines Neighborhood east of SW Savona Blvd. between SW Melrose Ave. and SW Emerald Ave. which are currently experiencing accelerated pavement and road base failures.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Impact Fees, Gas Tax, Ad Valorem	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Construction	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	\$ -	\$ -	\$ -	\$ -	\$ 15,000
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 15,000

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Thomas Salvador
Phone #/Extension: 871-5187
Fund Number: 304-4125

Project Title: NW E Torino Turn Lane Improvements

Project Number:
Amount Spent-to-Date:



Project Justification

Project Description & Scope: Design and construction of intersection improvements at the intersection of East Torino Parkway and North Torino Parkway. Actual improvements to be determined during design phase, but a roundabout is currently the preferred alternative.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Impact Fees, Gas Tax, Ad Valorem	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -
	-	-	-	-	-
Totals	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Construction	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -
	-	-	-	-	-
Totals	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	\$ -	\$ -	\$ 10,000	\$ -	\$ -
	-	-	-	-	-
Totals	\$ -	\$ -	\$ 10,000	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Georgette Beck
Phone #/Extension: X5103
Fund Number: 304-4125

Project Title: Road and Gateway Landscape Beautification
Project Number: N/A
Amount Spent-to-Date:



Project Justification

Project Description & Scope: City Council directive to develop a beautification master plan to include city gateways, sidewalks, ponds, utility facilities, cul-de-sacs and roadway tree and plant amenities.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Impact Fees, Gas Tax, Ad Valorem	\$ -	\$ -	\$ -	\$ -	\$ 50,000
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Design	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Construction	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	\$ -	\$ -	\$ -	\$ -	\$ 2,500
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 2,500

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: John Dunton
Phone #/Extension: X4035
Fund Number: 304-4125

Project Title: PSL Blvd Landscape - Turnpike
 Bridge to Gatlin Blvd

Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: Continuation of landscape west of the Turnpike to Gatlin Boulevard.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Impact Fees, Gas Tax, Ad Valorem	\$ -	\$ -	\$ -	\$ -	\$ 60,000
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 60,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Design	\$ -	\$ -	\$ -	\$ -	\$ 60,000
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 60,000

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	\$ -	\$ -	\$ -	\$ -	\$ 3,000
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 3,000

CITY OF PORT ST. LUCIE - PRICE INCREASE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number: 304-4125

Project Title: Replace PW-8940 2007 Pothole Patch Truck

Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: This piece of equipment is used to repair roadways and pot holes throughout the city. The Asphalt Patcher truck currently has 78,585 miles. Life time expense for this unit is \$28,037 and 8,512 hours of down time. Upon replacement, the Asphalt truck will be fourteen years old with 85,000+ miles. The mechanical parts of the asphalt patch truck are deteriorating and will reach the end of its useful life prior to the vehicle mileage indication. This vehicle has exceeded its life cycle. To avoid future maintenance cost and down time. The replacement cost for this vehicle plus the 6% cost increase will be \$224,932. The cost savings for purchasing this vehicle over 5 years would be approximately \$7,500.00.

Purpose: Past/Current Practices

City Council Goal: High-performing city government organization.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Impact Fees, Gas Tax, Ad Valorem	\$ 300,000	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ 300,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Equipment Purchase	\$ 300,000	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ 300,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	\$ (1,500)	\$ (1,500)	\$ (1,500)	\$ (1,500)	\$ (1,500)
	-	-	-	-	-
Totals	\$ (1,500)	\$ (1,500)	\$ (1,500)	\$ (1,500)	\$ (1,500)

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number: 304-4125

Project Title: Replace PWD-2013 2005 Ford F-450

Project Number:
Amount Spent-to-Date:



Project Justification

Project Description & Scope: This vehicle is used for roadway and sidewalk installation, maintenance and repairs. This vehicle has 110,056 miles. Upon replacement, the vehicle will be sixteen years old with estimated mileage 123,000+. This vehicle has exceeded its life cycle. Replacing the vehicle would significantly reduce maintenance cost and down time.

Purpose: Best Practices

City Council Goal: High-performing city government organization.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Impact Fees, Gas Tax, Ad Valorem	\$ 70,112	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ 70,112	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Equipment Purchase	\$ 70,112	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ 70,112	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	\$ (1,500)	\$ (1,500)	\$ (1,500)	\$ (1,500)	\$ (1,500)
	-	-	-	-	-
Totals	\$ (1,500)	\$ (1,500)	\$ (1,500)	\$ (1,500)	\$ (1,500)

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number: 304-4125

Project Title: Replace PWD-3871 2007 Ford F-450

Project Number:
Amount Spent-to-Date:



Project Justification

Project Description & Scope: This vehicle is used for roadway and sidewalk installation, maintenance and repairs. This vehicle has 125,886 miles. Upon replacement, the vehicle will be fifteen years old with estimated mileage 132,000+. This vehicle has exceeded its life cycle. Replacing the vehicle would significantly reduce maintenance cost and down time.

Purpose: Best Practices

City Council Goal: High-performing city government organization.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Impact Fees, Gas Tax, Ad Valorem	\$ 70,112	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ 70,112	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Equipment Purchase	\$ 70,112	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ 70,112	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	\$ (1,500)	\$ (1,500)	\$ (1,500)	\$ (1,500)	\$ (1,500)
	-	-	-	-	-
Totals	\$ (1,500)	\$ (1,500)	\$ (1,500)	\$ (1,500)	\$ (1,500)

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number: 304-4125

Project Title: Replace PWD-3870 2006 Ford F-450 Pickup PWD-07

Project Number:
Amount Spent-to-Date:



Project Justification

Project Description & Scope: This vehicle is used for roadway and sidewalk installation, maintenance and repairs. This vehicle has 116,762 miles. Upon replacement, the vehicle will be fifteen years old with estimated mileage 123,000+. This vehicle has exceeded its life cycle. Replacing the vehicle would significantly reduce maintenance cost and down time.

Purpose: Best Practices

City Council Goal: High-performing city government organization.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Impact Fees, Gas Tax, Ad Valorem	\$ -	\$ 75,000	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ -	\$ 75,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Equipment Purchase	\$ -	\$ 75,000	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ -	\$ 75,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	\$ -	\$ (1,500)	\$ (1,500)	\$ (1,500)	\$ (1,500)
	-	-	-	-	-
Totals	\$ -	\$ (1,500)	\$ (1,500)	\$ (1,500)	\$ (1,500)

CITY OF PORT ST. LUCIE - PRICE INCREASE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number: 304-4125

Project Title: Replace PWS-2930 2015 Tymco Street Sweeper

Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: This piece of equipment is used to sweep curbs, gutters and roadway throughout the city. The Street Sweeper currently has 42,461 miles. Life time expense for this unit \$76,399. Upon replacement, the sweeper will be eleven years old with 75,000+ miles. The mechanical parts of the sweeper are deteriorating and will reach the end of its useful life to the vehicle mileage indication. This vehicle has exceeded its life cycle. Replacing the vehicle would significantly reduce maintenance cost and down time. The replacement cost for this vehicle plus the 6% cost increase will be \$332,952.00. The cost savings for purchasing this vehicle over 5 years would be approximately \$7,500.00.

Purpose: Best Practices

City Council Goal: High-performing city government organization.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Impact Fees, Gas Tax, Ad Valorem	\$ -	\$ -	\$ -	\$ -	\$ 400,000
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 400,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Equipment Purchase	\$ -	\$ -	\$ -	\$ -	\$ 400,000
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 400,000

on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	\$ -	\$ -	\$ -	\$ -	\$ (1,500)
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ (1,500)

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number: 304-4125

Project Title: Replace 4160 2016 Pothole Patch Truck
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: This piece of equipment is used to repair roadways and pot holes throughout the city. The Asphalt Patcher truck currently has 28,420 miles. Life time expense for this unit is \$8,115. and 4,522 hours of down time. Upon replacement, the Asphalt truck will be eight years old with 65,000+ miles. The mechanical parts of the asphalt patch truck are deteriorating and will reach the end of its useful life prior to the vehicle mileage indication. This vehicle has exceeded its life cycle. Replacing the vehicle would significantly reduce maintenance cost and down time.. The replacement cost for this vehicle plus the 6% cost increase will be \$283,968. The cost savings for purchasing this vehicle over 5 years would be approximately \$7,500.

Purpose: Best Practices
City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

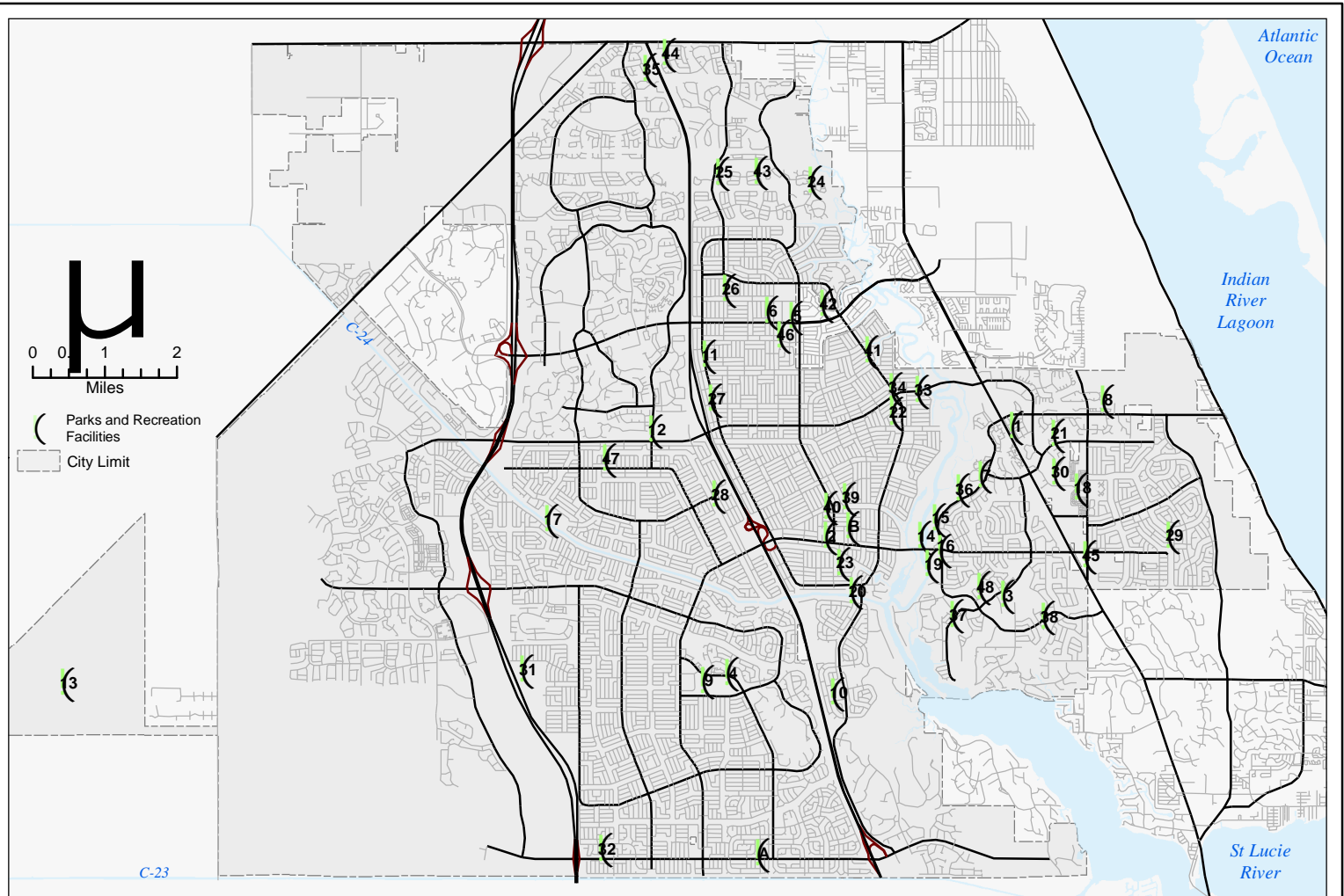
Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Impact Fees, Gas Tax, Ad Valorem	\$ -	\$ -	\$ -	\$ -	\$ 400,000
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 400,000

Capital Project Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Equipment Purchase	\$ -	\$ -	\$ -	\$ -	\$ 400,000
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 400,000

on Operational Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	\$ -	\$ -	\$ -	\$ -	\$ (1,500)
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ (1,500)



ADMINISTRATION / CENTERS / GOLF COURSE

- 1. PSL Civic Center
Indoor Gymnasium
Racquetball Courts
Humana Fitness & Wellness Center
- 2. Community Center
Parks & Recreation Administration
Community Fitness & Wellness Center
- 3. The Saints at Port St. Lucie Golf Course
- 4. Robert E. Minsky Gymnasium

COMMUNITY PARKS:

- Developed Active Use Facilities (night use & lights)
- 5. Sportsman's Park
- 6. Sportsman's Park West
- 7. Lyngate Park and Dog Park
- 8. Sandhill Crane Park
- 9. Whispering Pines Park
- 10. Jessica Clinton Park

COMMUNITY SOCCER PARKS:

- Primary Soccer Use Facilities
- 11. Swan Park
- 12. William McChesney Park & Dog Park

COMMUNITY SPECIAL FACILITIES

- 13. McCarty Ranch Preserve
- 14. Veterans Park @ Rivergate
(boat ramps open 24 hours with lighted boardwalk on St Lucie River)
- 15. Veterans Memorial Park
(ceremonial grounds & monuments)
- 16. Tom Hooper Park (lighted & boardwalk on St Lucie River)
- 17. Oak Hammock Park (boat ramp on C-24 canal & trails)
- 18. Mary Ann Cernuto Park (central plaza in East Lake Village)
- 19. Botanical Gardens
- 20. C-24 Canal Park

NEIGHBORHOOD PARKS:

- Active & Passive Use Facilities (closed at dusk)
- 21. Rotary Park
- 22. Kiwanis Park
- 23. Fred Cook Park
- 24. River Place Park
- 25. Charles E. Ray Park
- 26. Girl Scout Friendship Park
- 27. Jaycee Park
- 28. Turtle Run Park
- 29. PSL Elks Lodge #2658 / Friendship Park
- 30. Woodstork Trail (sidewalk trail around lake)
- 31. O.L. Peacock Sr. Park / Lake
- 32. Woodland Trails Park
- 33. Crosstown Plaza Park
- 34. United States Submarine Veterans Park
- 35. Winterlakes Park

NEIGHBORHOOD OPEN SPACES:

- Limited or No Facilities (closed at dusk)
- 36. Midport Lake
(model boating and dogs permitted on leash)
- 37. Loyalty Park
- 38. Sandpiper Bay Park
- 39. Doat Street Park
- 40. Whitmore Park
- 41. Harborview Park
- 42. Gulf Stream Park
- 43. Ian T. Zook Park
- 44. Milner Tot Lot
- 45. Mariposa Cane Slough Preserve
- 46. Ravenswood Racquetball Courts
- 47. Apache Park
- 48. Wilderness Park

OTHER FACILITIES

- (A) Treasure Coast Model Railroad Club
- (B) PSL Intermodal Transit Facility



CITY OF PORT ST. LUCIE
PARKS IMPACT FEE CAPITAL IMPROVEMENT BUDGET - #305
FIVE YEAR PROJECTIONS
FY 2021-22 ADOPTED BUDGET

	2021-2022 -----	2022-2023 -----	2023-2024 -----	2024-2025 -----	2025-2026 -----
REVENUES					
Parks Impact Fee	\$ 3,131,000	\$ 3,177,965	\$ 3,225,634	\$ 3,225,634	\$ 3,257,891
Budgeted Cash Carryforward	2,305,701	3,448,012	5,470,755	6,685,888	0
TBD	-	-	-	-	1,300,000
Bond Proceeds	20,000,000				
Fund Transfer from the 307 MSTU Fund	-	-	-	-	-
Interest Income	25,000	30,000	50,000	-	-
Total Revenues	\$ 25,461,701	\$ 6,655,977	\$ 8,746,389	\$ 9,911,522	\$ 4,557,891

EXPENDITURES

PARKS DEPARTMENT - #305-7210 & 7202

Adventure Park (20-21) NEW to Plan	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -
Torino Regional Park	10,000,000	-	875,000	8,725,736	-
Land Acquisition	-	-	-	-	1,300,000
Tradition Regional Park - Phase II	10,000,000	-	-	-	-
	\$ 22,000,000	\$ -	\$ 875,000	\$ 8,725,736	\$ 1,300,000

PARKS IMPACT FEE CIP FUND TOTALS	\$ 22,000,000	\$ -	\$ 875,000	\$ 8,725,736	\$ 1,300,000
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Interfund Transfer to the General Operating Fund #001	\$ 13,689	\$ 13,962	\$ 14,242	\$ 14,527	\$ 14,817
Note 1:Debt Service (Torino and Tradition Parks)	-	1,171,259	1,171,259	1,171,259	1,171,259
Designated CIP Reserve	3,448,012	5,470,755	6,685,888	-	2,071,814

Parks Impact Fee CIP Total	\$ 25,461,701	\$ 6,655,976	\$ 8,746,389	\$ 9,911,522	\$ 4,557,890
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SURPLUS/<DEFICIT>	\$ -	\$ -	\$ -	\$ -	\$ -
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Note 1: Debt Services payment is based on borrowing \$20M over a 30 year period at 4%, which includes soft costs (this is a preliminary estimate and will be increased or reduced based on bond market).

*Parks Impact estimates have decreased due to developer credits for Paseo Park.

CITY OF PORT ST. LUCIE - **NO CHANGE**

CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Kelly Boatwright
Phone #/Extension: X5099
Fund Number: 305-7210

Project Title: Adventure Park
Project Number:
Amount Spent-to-date:



Relationship to Community Vision and City Council Goals

Project Description & Scope: To meet the public's request for a park that provides skate facilities, off-road cycling and other adventure sports . The parcel of land is currently 38.93. There is a potential turnpike interchange impact that may reduce the developed area into two parcels of 25 and 10 acres.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Parks Impact Fees	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -
Reserves	-	-	-	-	-
	-	-	-	-	-
Totals	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Design/ Construction	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	\$ 104,500	\$ 109,203	\$ 109,203.00	\$ 109,203.00	\$ 109,203.00
	-	-	-	-	-
Totals	\$ 104,500	\$ 109,203	\$ 109,203	\$ 109,203	\$ 109,203

CITY OF PORT ST. LUCIE - NEW PROJECT

CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE:

 NEW PROJECT

 PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Kelly Boatwright
Phone #/Extension: X5099
Fund Number: 305-7210
Project Type:

Project Title: Torino Regional Park
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: FY 2021-2022 - Design a park, in alignment with the approved Parks & Recreation 10-Year Master Plan. FY 2021/2022 - Construct Phase 1 amenities which will be determined in the design process. FY 2023/2024 Design Phase II amenities and FY 2024/2025 Construct Phase II amenities.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Bond	\$ 10,000,000	\$ -	\$ -	\$ -	\$ -
Parks Impact Fees	-	-	875,000	3,325,736	-
Reserves - Impact Fees	-	-	-	5,400,000	-
Totals	\$ 10,000,000	\$ -	\$ 875,000	\$ 8,725,736	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Phase I Design/Construction	\$ 10,000,000	\$ -	\$ -	\$ -	\$ -
Phase II Design	-	-	875,000	-	-
Phase II Construction	-	-	-	8,725,736	-
Totals	\$ 10,000,000	\$ -	\$ 875,000	\$ 8,725,736	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Maintenance FTE's 17.075 W/Benefits	\$ -	\$ -	\$ 1,041,895	\$ 1,041,895	\$ 1,905,793
Facility Operating Costs	-	-	390,450	390,450	785,580
Capital Equipment Cost	-	-	815,000	-	123,800
Totals	\$ -	\$ -	\$ 2,247,345	\$ 1,432,345	\$ 2,815,173

Notes: Impact on operational expenditures/expenses have been calculated for the Maintenance Operations/Capital purchases needed to independently operate this facility as a stand alone from other Park. Included starting FY 2025-2026 is also the cost to operate a new Community Center when constructed to include FTE's needed and operational cost and capital purchases of equipment. Fitness and Events staffing or operational costs are not included.

CITY OF PORT ST. LUCIE - **NEW PROJECT**

CAPITAL IMPROVEMENT PROJECT REQUEST FORM

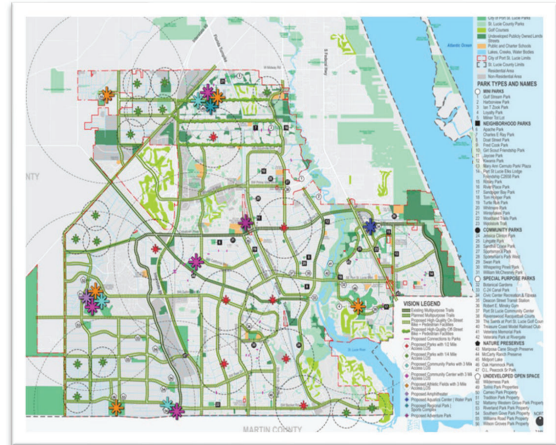


PROJECT TYPE:

NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Brad Keen
Phone #/Extension: X4005
Fund Number: 305-7210
Project Type:

Project Title: Land Acquisition
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: In alignment with the Parks & Recreation 10-Year Master Plan and as part of the High Performance Public Spaces Initiative, adopted by City Council January 19, 2021, P&R will collaborate with the City's Utility Systems Department and other departments to acquire land for park sites that will also incorporate beautification, stormwater treatment and water quality improvement projects.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
	\$ -	\$ -	\$ -	\$ -	\$ 1,300,000
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 1,300,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
	\$ -	\$ -	\$ -	\$ -	\$ 1,300,000
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 1,300,000

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	\$ -	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT**

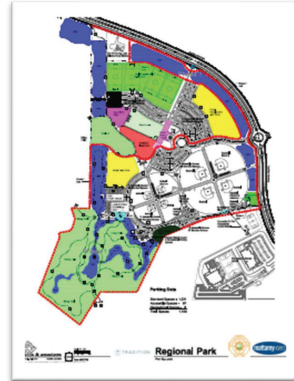
CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Kelly Boatwright
Phone #/Extension: X5099
Fund Number: 305-7210
Project Type:

Project Title: Tradition Regional Park - Phase II
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: Mattamy Homes is currently working with the City to design and construct Phase I of Tradition Regional Park. FY 2021-2022 - Design and Construction for Phase II of the park will begin, consistent with the approved Parks & Recreation 10-Year Master Plan. FY 2026/2027 - Construct the Phase III amenities to be determined in the design process.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Bond	\$ 10,000,000	\$ -	\$ -	\$ -	\$ -
Parks Impact Fees	-	-	-	-	-
Interfund Transfer from Parks MSTU	-	-	-	-	-
Reserves - Impact Fees	-	-	-	-	-
TBD	-	-	-	-	-
Totals	\$ 10,000,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Phase II Design/Construction	\$ 10,000,000	\$ -	\$ -	\$ -	\$ -
Phase III Design	-	-	-	-	-
Phase III Construction (FY26-27)	-	-	-	-	-
Totals	\$ 10,000,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Maintenance FTE's 17.075 W/Benefits	\$ -	\$ -	\$ 1,041,895	\$ 1,905,793	\$ 1,905,793
Facility Operating Costs	-	-	390,450	785,580	785,580
Capital Equipment Cost	-	-	815,000	-	123,800
Totals	\$ -	\$ -	\$ 2,247,345	\$ 2,691,373	\$ 2,815,173

Notes: Impact on operational expenditures/expenses have been calculated for the Maintenance Operations/Capital purchases needed to independently operate this facility as a stand alone from other Park. Included starting FY2024-2025 is also the cost to operate a new Community Center when constructed to include FTE's needed and operational cost and capital purchases of equipment. Fitness and Events staffing or operational costs are not included.



**CITY OF PORT ST. LUCIE
PARKS MSTU CAPITAL IMPROVEMENT BUDGET - #307
FIVE YEAR PROJECTIONS
FY 2021-22 ADOPTED BUDGET**

0.2313 Millage

	2021-2022 -----	2022-2023 -----	2023-2024 -----	2024-2025 -----	2025-2026 -----
REVENUES			Sunsets		
Distribution of Ad Valorem Taxes from County Reserves (unaudited)	\$ 2,704,104	\$ 2,785,227	\$ -	\$ -	\$ -
Interest Income	2,119,277	3,038,381	5,453,382	4,588,382	3,720,882
	15,000	11,500	10,000	7,500	7,500
Total Revenues	\$ 4,838,381	\$ 5,835,108	\$ 5,463,382	\$ 4,595,882	\$ 3,728,382
EXPENDITURES					
<u>PARKS DEPARTMENT - #307-7210</u>					
Purchase of MidFlorida Event Center and Village Square	\$ 1,800,000	\$ 381,726	\$ -	\$ -	\$ -
First Responder's Neighborhood Park	-	-	875,000	875,000	-
	\$ 1,800,000	\$ 381,726	\$ 875,000	\$ 875,000	\$ -
Total Expenditures	\$ 1,800,000	\$ 381,726	\$ 875,000	\$ 875,000	\$ -
TRANSFER TO PARKS IMPACT FEE #305 DESIGNATED CIP RESERVE	-	-	-	-	-
	3,038,381	5,453,382	4,588,382	3,720,882	3,728,381
SURPLUS/<DEFICIT>	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **CHANGE IN LOCATION & FUNDING** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Kelly Boatwright
Phone #/Extension: X5099
Fund Number:

Project Title: First Responder's Neighborhood Park Construction
Project Number: NA
Amount Spent-to-date:



Project Justification

Project Description & Scope: To provide a neighborhood park and open space for area residents, tentatively designated for The Port North along Veteran's Highway area, pending The Port Master Plan design.

Purpose: Policy Directives

Council Goals: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
MTSU Revenue	\$ -	\$ -	\$ 875,000	\$ 875,000	\$ -
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ 875,000	\$ 875,000	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Design	\$ -	\$ -	\$ 210,000	\$ -	\$ -
Construction	-	-	665,000	875,000	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ 875,000	\$ 875,000	\$ -

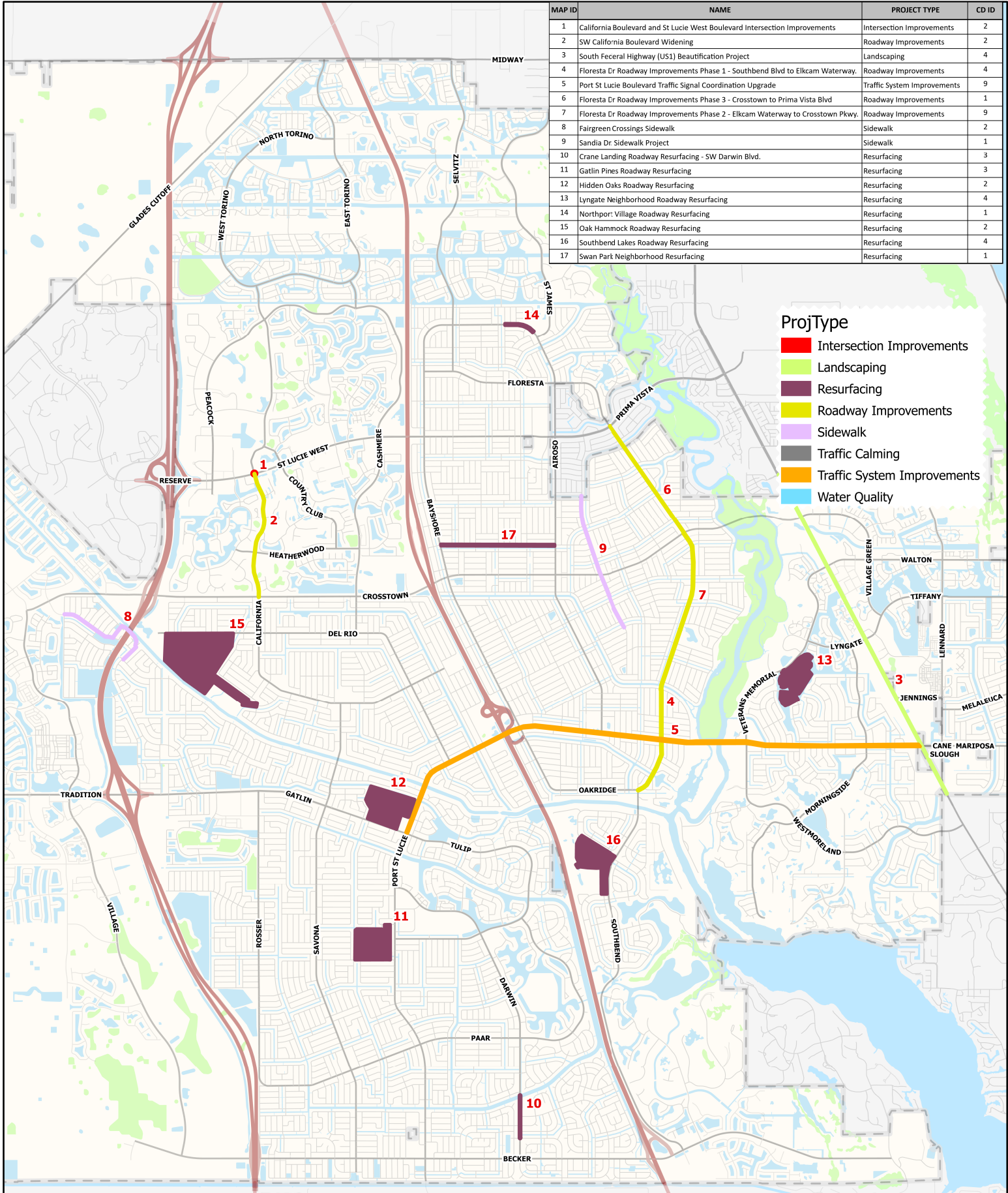
Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
001-7210 Operations	\$ -	\$ -	\$ -	\$ 166,153	\$ 166,153
001-7210 Staff 2 FT	-	-	-	120,000	120,000
Totals	\$ -	\$ -	\$ -	\$ 286,153	\$ 286,153

MAP ID	NAME	PROJECT TYPE	CD ID
1	California Boulevard and St Lucie West Boulevard Intersection Improvements	Intersection Improvements	2
2	SW California Boulevard Widening	Roadway Improvements	2
3	South Federal Highway (US1) Beautification Project	Landscaping	4
4	Floresta Dr Roadway Improvements Phase 1 - Southbend Blvd to Elkcam Waterway.	Roadway Improvements	4
5	Port St Lucie Boulevard Traffic Signal Coordination Upgrade	Traffic System Improvements	9
6	Floresta Dr Roadway Improvements Phase 3 - Crosstown to Prima Vista Blvd	Roadway Improvements	1
7	Floresta Dr Roadway Improvements Phase 2 - Elkcam Waterway to Crosstown Pkwy.	Roadway Improvements	9
8	Fairgreen Crossings Sidewalk	Sidewalk	2
9	Sandia Dr. Sidewalk Project	Sidewalk	1
10	Crane Landing Roadway Resurfacing - SW Darwin Blvd.	Resurfacing	3
11	Gatlin Pines Roadway Resurfacing	Resurfacing	3
12	Hidden Oaks Roadway Resurfacing	Resurfacing	2
13	Lyngate Neighborhood Roadway Resurfacing	Resurfacing	4
14	Northpor: Village Roadway Resurfacing	Resurfacing	1
15	Oak Hammock Roadway Resurfacing	Resurfacing	2
16	Southbend Lakes Roadway Resurfacing	Resurfacing	4
17	Swan Park Neighborhood Resurfacing	Resurfacing	1

ProjType

- Intersection Improvements
- Landscaping
- Resurfacing
- Roadway Improvements
- Sidewalk
- Traffic Calming
- Traffic System Improvements
- Water Quality



HALF CENT SALE TAX PUBLIC WORKS CAPITAL IMPROVEMENT PROJECTS

Date: 10/22/2021
Page: 1 of 1
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**CITY OF PORT ST. LUCIE
 HALF CENT SALES TAX PROJECTS BUDGET - #310
 FIVE YEAR PROJECTIONS
 FY 2021-22 ADOPTED BUDGET**

	2021-2022 -----	2022-2023 -----	2023-2024 -----	2024-2025 -----	2025-2026
REVENUES					
Half Cent Sales Tax Revenue	\$ 8,388,490	\$ 8,556,260	\$ 8,727,385	\$ 8,901,933	\$ 9,079,971
Internal Borrowing	4,000,000	4,000,000	2,500,000	-	-
Use of Reserves	255,242	413,992	1,018,719	1,072,726	3,094,380
Interest	30,000	30,000	30,000	30,000	30,000
Miscellaneous Revenues	-	-	-	-	-
Total Revenues	\$ 12,673,732	\$ 13,000,252	\$ 12,276,104	\$ 10,004,659	\$ 12,204,351

EXPENDITURE

OPERATIONS/ADMINISTRATION - PUBLIC WORKS - #310-4105

Paving Program	\$ 1,600,000	\$ 2,000,000	\$ 2,400,000	\$ 2,400,000	\$ 2,600,000
Sidewalk Improvements	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000
Floresta	8,000,000	8,000,000	6,000,000	-	-
Financial Project Manager Position (1 FTE)	59,740	61,532	63,378	65,280	67,238
US 1 Improvements	1,500,000	-	-	-	-
California Intersection	-	-	-	220,000	1,780,000
California Widening	-	-	-	1,100,000	4,450,000
Note 1: Traffic Signal Coordination	-	-	-	-	-
Sub-Totals	\$ 12,259,740	\$ 11,161,532	\$ 9,563,378	\$ 4,885,280	\$ 9,997,238

HALF CENT SALES TAX CIP FUND TOTALS ***** **\$ 12,259,740 \$ 11,161,532 \$ 9,563,378 \$ 4,885,280 \$ 9,997,238**

*Unused Half Cent Sales Tax fund balance after the fund expires in FY2029 will be utilized on other projects.

Reserves	\$ 413,992	\$ 1,018,719	\$ 1,072,726	\$ 3,094,380	\$ 182,113
Payment of Internal Borrowing	-	820,000	1,640,000	2,025,000	2,025,000
Sub-Totals	\$ 413,992	\$ 1,838,719	\$ 2,712,726	\$ 5,119,380	\$ 2,207,113

SURPLUS/<DEFICIT> **\$ - \$ - \$ - \$ - \$ -**

Note 1: Traffic Signal Coordination was moved to the #304 Fund, FY 2021-22.

CITY OF PORT ST. LUCIE - CHANGE IN COST CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Heath Stocton
Phone #/Extension: X4239
Fund Number: 310

Project Title: Paving Program
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: Providing a safe, comfortable, and economical road surface is a high priority for the City of Port St. Lucie. Timely and effective maintenance can extend the pavement's life thus reducing costly replacement in the future. See the City's Repaving Master Plan.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
1/2 Cent Sales Tax	\$ 1,600,000	\$ 2,000,000	\$ 2,400,000	\$ 2,400,000	\$ 2,600,000
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ 1,600,000	\$ 2,000,000	\$ 2,400,000	\$ 2,400,000	\$ 2,600,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Construction	\$ 1,600,000	\$ 2,000,000	\$ 2,400,000	\$ 2,400,000	\$ 2,600,000
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ 1,600,000	\$ 2,000,000	\$ 2,400,000	\$ 2,400,000	\$ 2,600,000

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense - Staff Cost	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
	-	-	-	-	-
Totals	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Frank Knott
Phone #/Extension: X4290
Fund Number: 310

Project Title: Sidewalk Improvements
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: In 2017, the City Council approved the City’s Ten-Year Sidewalk Master Plan. Over the next ten years, the City anticipates the completion of only 17 miles or 47% of the sidewalks listed in the Plan as allowed by the proposed budget. Additional funding provided by the sales tax would allow the construction of 35 miles or 100% of the sidewalks listed in the Plan over the next ten years.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
1/2 Cent Sales Tax	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Construction	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense - Staff Cost	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
	-	-	-	-	-
Totals	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000

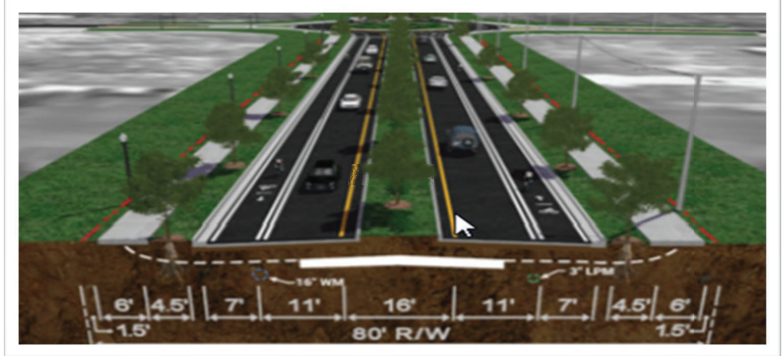
CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Heath Stocton
Phone #/Extension: X4239
Fund Number: 310

Project Title: Floresta
Project Number:
Amount Spent-to-date: Ph1 \$415,032



Project Justification

Project Description & Scope: The proposed roadway configuration is 4.1 miles of two lane roadway improvements (Southbend to Prima Vista Blvd) including four signalized intersections and six roundabouts. The corridor will include enhanced sidewalks and bike lanes, street and pedestrian lighting and provide for street trees and landscaping where possible.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
1/2 Cent Sales Tax	\$ 8,000,000	\$ 8,000,000	\$ 6,000,000	\$ -	\$ -
Internal Borrowing	-	-	-	-	-
	-	-	-	-	-
Totals	\$ 8,000,000	\$ 8,000,000	\$ 6,000,000	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
CEI Ph 2	\$ -	\$ -	\$ -	\$ -	\$ -
CEI PH 3	-	-	-	-	-
Construction Ph 2	4,000,000	4,000,000	3,000,000	-	-
Construction Ph 3	4,000,000	4,000,000	3,000,000	-	-
Totals	\$ 8,000,000	\$ 8,000,000	\$ 6,000,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense - Staff Costs	\$ 50,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
	-	-	-	-	-
Totals	\$ 50,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000

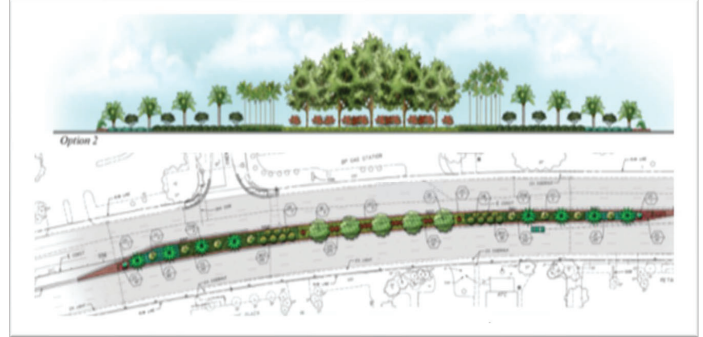
CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: John Dunton
Phone #/Extension: X4035
Fund Number: 310

Project Title: US 1 Improvements
Project Number:
Amount Spent-to-date



Project Justification

Project Description & Scope: The current state of the landscaping and beautification of this multi-lane corridor is less than desirable and does not meet the City’s current standards. Completion of landscape and irrigation improvements along U.S. Highway 1 within the City limits, especially with the completion of Crosstown and the new roadway repaving, would provide for much needed beautification and enhancement of the City’s gateways and Commercial District, and could help spark economic development in the community.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
1/2 Cent Sales Tax	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Construction	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense - Staff Costs	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
	-	-	-	-	-
Totals	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM

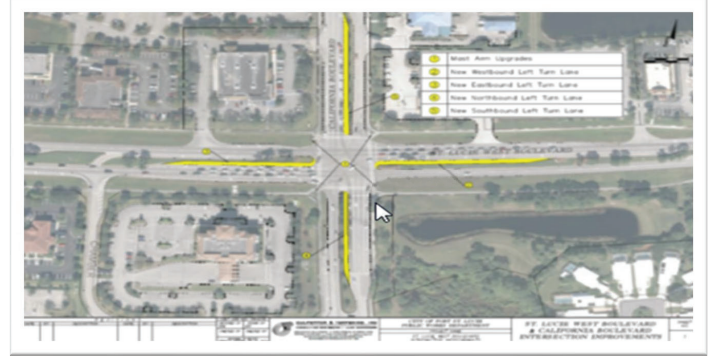


PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Heath Stocton
Phone #/Extension: X4239
Fund Number: 310

Project Title: California Intersection Improvements

Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: At St. Lucie West and California Boulevard, all four legs of the intersection are in need of an additional (dual) left turn lane. Funds will be utilized for completion of the intersection improvements.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
1/2 Cent Sales Tax	\$ -	\$ -	\$ -	\$ 220,000	\$ 1,780,000
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ 220,000	\$ 1,780,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Design	\$ -	\$ -	\$ -	\$ 220,000	\$ -
CEI	-	-	-	-	300,000
Construction	-	-	-	-	1,480,000
Totals	\$ -	\$ -	\$ -	\$ 220,000	\$ 1,780,000

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense - Staff Costs	\$ -	\$ -	\$ -	\$ 5,000	\$ 10,000
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ 5,000	\$ 10,000

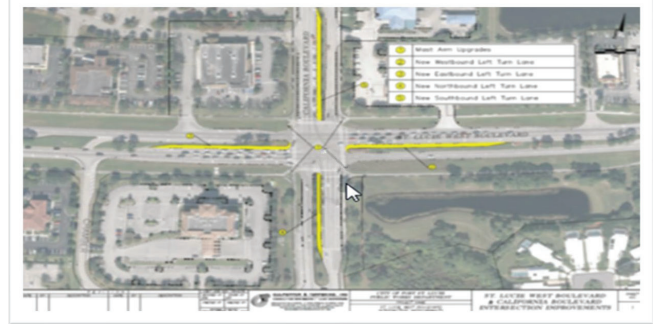
CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Heath Stocton
Phone #/Extension: X4239
Fund Number: 310

Project Title: California Widening
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: California Boulevard south of St. Lucie West Boulevard, is also in need of widening from two to four lanes as the corridor is failing at peak hour travel times. To increase capacity, California Boulevard requires widening from St. Lucie West Boulevard to Crosstown Parkway.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
1/2 Cent Sales Tax	\$ -	\$ -	\$ -	\$ 1,100,000	\$ 4,450,000
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ 1,100,000	\$ 4,450,000

Capital Project Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Design	\$ -	\$ -	\$ -	\$ 1,100,000	\$ -
CEI	-	-	-	-	750,000
Construction	-	-	-	-	3,700,000
Totals	\$ -	\$ -	\$ -	\$ 1,100,000	\$ 4,450,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense - Staff Costs	\$ -	\$ -	\$ -	\$ 10,000	\$ 20,000
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ 10,000	\$ 20,000



**CITY OF PORT ST. LUCIE
STORMWATER UTILITY FUND - #401 - CAPITAL PROJECTS
FIVE YEAR PROJECTION
FY 2021-22 ADOPTED BUDGET**

2021-2022 2022-2023 2023-2024 2024-2025 2025-2026

EXPENDITURES:

DRAINAGE DIVISION - PUBLIC WORKS - #401-4126

Culvert Replacement - Failed culverts
DROW & Rights of Way Bank Repairs
Water Control Structure Repair (Citywide)
Design & Grant Coordination of Water Quality Projects
Glades Tree Farm Construction
E-3 Canal Improvements Phase III
Water Quality Project - Sagamore Basin - \$1,890,000 Grant
D-11 Canal Improvements - Potential \$2,566,250 HMGP LMS Grant FY25/26
E-8 Downstream repair of B-15
A-24 Water Control Structures
A-14 Water Control Structures
SWW-1 Control Structure - \$336,780 DEP Grant requested
A-22 Water Control Structures
Property Acquisition for access to Water Control Structures
Water Quality Projects (Vet Mem Phases IV and V)
Veteran's Memorial Water Quality Phase III
Hog Pen Slough Water Quality
Elkcam Basin Improvements - \$5,755,768.90 HMGP LMS Grant Requested FY 26/27
A-2 Pond Water Quality
Kingsway/Oakridge Basin Improvements - \$5,531,074.70 HMGP LMS Grant Requested FY 26/27
Airoso Conflict Structure & Piping
C-24/Monterrey/Cameo Watershed Ponds (3)
C-24/Monterrey/Cameo Watershed Baffles Boxes (12)¹
Central Watershed Pond (27)²
Central Watershed Structures and Pipes³
Public Works #3 Roof Replacement - New Project
Landsdowne Basin Improvements - \$803,675.20 HMGP LMS Grant Requested FY 26/27

	2021-2022	2022-2023	2023-2024	2024-2025	2025-2026
\$	1,540,000	\$ 1,140,000	\$ 1,085,000	\$ 1,950,000	\$ 2,000,000
-	-	-	-	-	-
-	-	-	-	-	-
250,000	250,000	250,000	250,000	250,000	250,000
-	-	-	-	-	-
-	-	-	-	-	2,416,700
-	-	-	-	-	-
-	-	-	-	-	3,421,667
-	-	-	-	-	2,070,000
525,000	-	-	-	-	-
-	-	700,000	-	-	-
-	561,301	-	-	-	-
-	-	-	-	-	-
160,000	160,000	160,000	160,000	160,000	160,000
-	-	-	-	-	-
-	-	-	-	-	1,100,000
-	-	-	-	-	300,000
-	-	-	-	-	767,436
-	-	-	-	-	100,000
-	-	-	-	-	737,477
-	-	-	-	-	114,600
-	-	-	-	-	400,000
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
75,000	-	-	-	-	-
-	-	-	-	-	107,157

Sub-Totals

\$ 2,550,000 \$ 2,111,301 \$ 2,195,000 \$ 2,360,000 \$ 13,945,036

STORMWATER CAPITAL PROJECT TOTALS

\$ 2,550,000 \$ 2,111,301 \$ 2,195,000 \$ 2,360,000 \$ 13,945,036

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Dan Giesey
Phone #/Extension: X4000
Fund Number: 401-4126

Project Title: Culvert Replacement - Failed Culverts

Project Number:
Amount Spent-to-date: Ongoing



Project Justification

Justification: This project is for the replacement of aging/failing culverts that are generally under roadways and typically 24-inches or larger. A list of the priority projects, based upon remaining usable life and potential consequences if the pipe fails, is maintained by the Department and is available upon request. The length of pipe which can be replaced depends upon the size of pipe, the type of pipe, location, complexity of the replacement, maintenance of traffic requirements, and the features within the roadway that need to be replaced.

Purpose: Policy Directives

Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Stormwater Fees	\$ 1,540,000	\$ 1,140,000	\$ 1,085,000	\$ 1,950,000	\$ 2,000,000
Totals	\$ 1,540,000	\$ 1,140,000	\$ 1,085,000	\$ 1,950,000	\$ 2,000,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Construction	\$ 1,540,000	\$ 1,140,000	\$ 1,085,000	\$ 1,950,000	\$ 2,000,000
Totals	\$ 1,540,000	\$ 1,140,000	\$ 1,085,000	\$ 1,950,000	\$ 2,000,000

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	(15,400)	(11,400)	(10,850)	(19,500)	(20,000)
Totals	\$ (15,400)	\$ (11,400)	\$ (10,850)	\$ (19,500)	\$ (20,000)

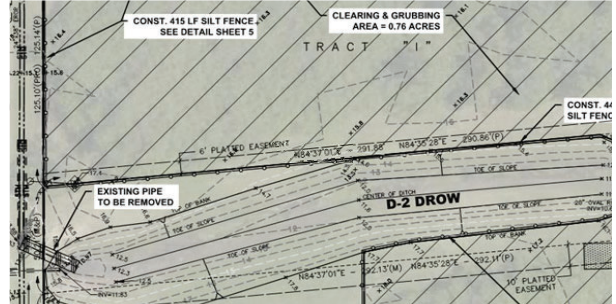
CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Dale Majewski
Phone #/Extension: 4128
Fund Number: 401-4126

Project Title: Design for Water Quality Projects
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: Project Design for various future Water Quality projects that are needed throughout the City. Many grants we can't pursue without having a completed design ready to be constructed. This will provide greater opportunity for grant funding in the future.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Stormwater Fees	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
Totals	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Design	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
Totals	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	7,500	7,500	7,500	7,500	7,500
Totals	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Dale Majewski
Phone #/Extension: 4128
Fund Number: 401-4126

Project Title: E-3 Canal Improvements Phase III
Project Number:
Amount Spent-to-Date:



Project Justification

Project Description & Scope: Project seeks to stabilize the E-3 Canal to improve drainage, reduce the risk of flooding of properties, reduce further loss of private property, and protect lives. This project will replace the existing open waterway canal system with a dual culvert system.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Stormwater Fees	\$ -	\$ -	\$ -	\$ -	\$ 2,416,700
	-	-	-	-	
	-	-	-	-	
Totals	\$ -	\$ -	\$ -	\$ -	\$ 2,416,700

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Construction	\$ -	\$ -	\$ -	\$ -	\$ 2,416,700
	-	-	-	-	
	-	-	-	-	
Totals	\$ -	\$ -	\$ -	\$ -	\$ 2,416,700

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Dan Giesey
Phone #/Extension: 4000
Fund Number: 401 4126

Project Title: D-11 Canal Improvements - Potential \$2,566,249.80 HMGP LMS Grant

Project Number: N/A
Amount Spent-to-Date:



Project Justification

Project Description & Scope: Piping of existing open channel conveyance system to piped underground system due to sluffing of the slide slopes that encroached onto private residency.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Stormwater Fees	\$ -	\$ -	\$ -	\$ -	\$ 855,417
HMGP LMS Grant	-	-	-	-	2,566,250
Totals	\$ -	\$ -	\$ -	\$ -	\$ 3,421,667

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Construction	\$ -	\$ -	\$ -	\$ -	\$ 3,421,667
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 3,421,667

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Dan Giesey
Phone #/Extension: 4000
Fund Number: 401-4126

Project Title: E-8 Downstream repair of B-15
Project Number:
Amount Spent-to-Date: 4 million



Project Justification

Project Description & Scope: Slope failure on either side of open conveyance system that needs toe stabilization to secure the banks.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Stormwater Fees	\$ -	\$ -	\$ -	\$ -	\$ 2,070,000
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 2,070,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Construction	\$ -	\$ -	\$ -	\$ -	\$ 2,070,000
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 2,070,000

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: John Dunton
Phone #/Extension: X4035
Fund Number: 401-4126

Project Title: A-24 Water Control Structure
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: CEI/Construction for automation of current manual water control structure located in Tesoro subdivision outfall to include water quality enhancements.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Stormwater Fees	\$ 525,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 525,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
CEI	\$ 60,000		\$ -	\$ -	\$ -
Construction	465,000	-			
Totals	\$ 525,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	7,500	7,500	7,500	7,500	7,500
Totals	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: John Dunton
Phone #/Extension: X4035
Fund Number: 401-4126

Project Title: A-14 Water Control Structure
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: Reconstruct the entire facility located on Darwin Boulevard at the E-84 Canal to include water quality enhancements due to poor conditions.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Stormwater Fees	\$ -	\$ -	\$ 700,000	\$ -	\$ -
Totals	\$ -	\$ -	\$ 700,000	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Construction	\$ -	\$ -	\$ 700,000	\$ -	\$ -
Totals	\$ -	\$ -	\$ 700,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: John Dunton
Phone #/Extension: X4035
Fund Number: 401-4126

Project Title: SWW-1 Control Structure
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: Reconditioning of the SWW1 Water Control Structure located on Grand Drive to include water quality enhancements.

Purpose: Past/Current Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Stormwater Fees		\$ 224,521	\$ -		\$ -
DEP Grant		336,780			
Totals	\$ -	\$ 561,301	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Construction		561,301	\$ -		\$ -
Totals	\$ -	\$ 561,301	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs		28,065	-	-	-
Totals	\$ -	\$ 28,065	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: John Dunton
Phone #/Extension: X4035
Fund Number: 401-4126

Project Title: Property Acquisition for access to Water Control Structures

Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: The Public Works Department’s Drainage Division periodically acquires certain vacant residential lots that are along and adjacent to canals, waterways and drainage right-of-way. The acquisition of these properties will provide City staff and City contractors access for maintenance activities. The acquisition of certain properties for maintenance access will enhance the City’s storm water maintenance and management activities.

Purpose: Past/Current Practices

City Council Goal: High-performing city government organization.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Stormwater Fees	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000
Totals	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Property Purchase	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000
Totals	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	300	300	300	300	300
Totals	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Dale Majewski
Phone #/Extension: 4128
Fund Number: 401-4126

Project Title: Veteran's Memorial Water Quality Phase III
Project Number:
Amount Spent-to-Date:



Project Justification

Project Description & Scope: Construct a Stormwater Treatment Area and new control structure to detain and treat stormwater prior to discharge to the North Fork.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Stormwater Fees	\$ -	\$ -	\$ -	\$ -	\$ 1,100,000
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 1,100,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Construction	\$ -	\$ -	\$ -	\$ -	\$ 1,100,000
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 1,100,000

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	-	-	-	-	55,000
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 55,000

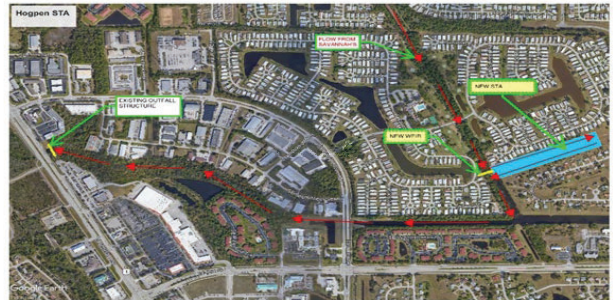
CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Dale Majewski
Phone #/Extension: 4128
Fund Number: 401-4126

Project Title: Hogpen Slough Water Quality
Project Number:
Amount Spent-to-Date:



Project Justification

Project Description & Scope: Design a Stormwater Treatment Area in City ROW to help remove high nutrients and bacteria in stormwater entering from north of City Limits into the Hogpen Drainage Basin as called out in Microbial Source Tracking Study.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Stormwater Fees	\$ -	\$ -	\$ -	\$ -	\$ 300,000
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 300,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Design	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Construction	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 300,000

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	-	-	-	-	15,000
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 15,000

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Dan Giesey
Phone #/Extension: X4000
Fund Number: 401-4126

Project Title: Elkcam Basin Improvements -
 \$5,755,768.90 HMGP LMS Grant
 Requested

Project Number: N/A
Amount Spent-to-Date: 0



Project Justification

Project Description & Scope: Basin study determined that demetrius excavating is needed throughout the entire waterway upstream of the outfall along with adjustments to existing control structures.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Stormwater Fees	\$ -	\$ -	\$ -	\$ -	\$ 767,436
HMGP LMS Grant Requested FY 26/27	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 767,436

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Design	\$ -	\$ -	\$ -	\$ -	\$ 767,436
Construction	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 767,436

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	-	-	-	-	5,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 5,000

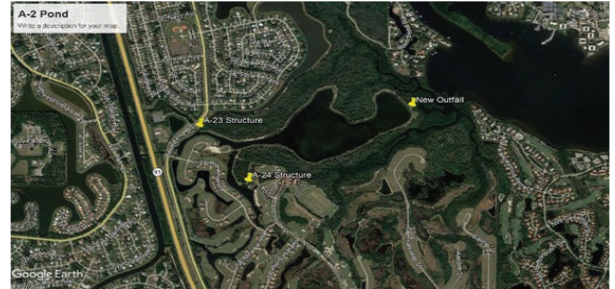
CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Dale Majewski
Phone #/Extension: 4128
Fund Number: 401-4126

Project Title: A-2 Pond Water Quality
Project Number:
Amount Spent-to-Date:



Project Justification

Project Description & Scope: Design for more stormwater storage by changing A-23 and A-24 structure elevations and installing new outfall to North Fork at east end of A-2 Pond. Currently Tesoro puts boards in structures to store more water for Golf Course irrigation. The goal is to permit the elevation to get Total Nitrate/Phosphate load reduction credits if allowed by SFWMD.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Stormwater Fees	\$ -	\$ -	\$ -	\$ -	\$ 100,000
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Design	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Construction	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	-	-	-	-	5,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 5,000

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Dan Gieseey
Phone #/Extension: 4000
Fund Number:

Project Title: Kingsway/Oakridge Basin Improvements
 \$5,531,074.70 HMGP LMS Grant Requested

Project Number: N/A
Amount Spent-to-Date: 0



Project Justification

Project Description & Scope: Basin study determined that demetrius excavating is needed throughout the entire waterway upstream of the outfall along with adjustments to existing control structures.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Stormwater Fees	\$ -	\$ -	\$ -	\$ -	\$ 737,477
HMGP LMS Grant Requested FY 26/27	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 737,477

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Design	\$ -	\$ -	\$ -	\$ -	\$ 737,477
Construction	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 737,477

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	-	-	-	-	36,874
Totals	\$ -	\$ -	\$ -	\$ -	\$ 36,874

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Dan Giesey
Phone #/Extension: 4000
Fund Number: 401 4126

Project Title: Airoso Conflict Structure & Piping

Project Number: N/A
Amount Spent-to-Date: 0



Project Justification

Project Description & Scope: Utility structure needs to be adjusted so it does not interfere with stormwater conveyance of a primary outfall.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Stormwater Fees	\$ -	\$ -	\$ -	\$ -	\$ 114,600
	-	-	-	-	
	-	-	-	-	
Totals	\$ -	\$ -	\$ -	\$ -	\$ 114,600

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Design	\$ -	\$ -	\$ -	\$ -	\$ 114,600
Construction	-	-	-	-	
	-	-	-	-	
	-	-	-	-	
Totals	\$ -	\$ -	\$ -	\$ -	\$ 114,600

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	-	-	-	-	5,730
Totals	\$ -	\$ -	\$ -	\$ -	\$ 5,730

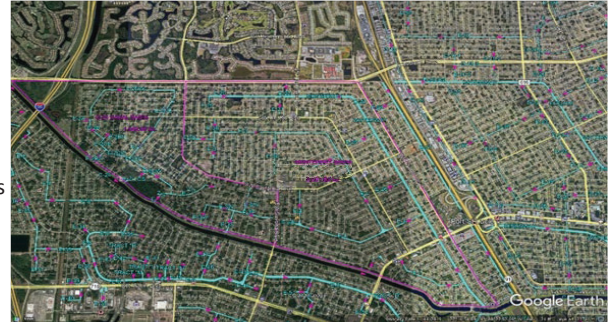
CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Dan Giesey
Phone #/Extension: 4000
Fund Number:

Project Title: C-24/Monterrey/Cameo Watershed Ponds (3)
Project Number: N/A
Amount Spent-to-Date: 0



Project Justification

Project Description & Scope: Basin study determined that upsizing of the original stormwater system is needed to reduce flooding to the city's 100 year storm event criteria.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Stormwater Fees	\$ -	\$ -	\$ -	\$ -	\$ 400,000
	-	-	-	-	
	-	-	-	-	
Totals	\$ -	\$ -	\$ -	\$ -	\$ 400,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Design	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Construction	-	-	-	-	
	-	-	-	-	
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 400,000

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	-	-	-	-	20,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 20,000

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Roger Jacob
Phone #/Extension: 772-281-9252
Fund Number: 401-4126

Project Title: Public Works #3 Roof Replacement
Project Number: N/A
Amount Spent-to-date:



Project Justification

Project Description & Scope: Roof replacement will be required due to the condition of the existing roof.
Purpose: Best Practices
City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Stormwater Fees	\$ 75,000	\$ -			
		-			
Totals	\$ 75,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Roof Replacement	\$ 75,000	\$ -			
Totals	\$ 75,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
	3,750	-			
Totals	\$ 3,750	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Pulic Works
Contact Person: Dan Giesey
Phone #/Extension: 4000
Fund Number:

Project Title: Landsdowne Basin Improvements

Project Number: N/A
Amount Spent-to-Date:



Project Justification

Project Description & Scope: Basin study determined that upsizing of the original stormwater system is needed to reduce flooding to the city's 100 year storm event criteria.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Stormwater Fees	\$ -	\$ -	\$ -	\$ -	\$ 107,157
Potential HMGP LMS Grant FY 26/27	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 107,157

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Design	\$ -	\$ -	\$ -	\$ -	\$ 107,157
Construction	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 107,157

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	-	-	-	-	5,358
Totals	\$ -	\$ -	\$ -	\$ -	\$ 5,358

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Dan Giesey
Phone #/Extension: X4000
Fund Number: 401-4126



Project Title: Culvert Replacement - Failed Culverts
Project Number: Ongoing
Amount Spent-to-date:

Project Justification

Justification: This project is for the replacement of aging/failing culverts that are generally under roadways and typically 24-inches or larger. A list of the priority projects, based upon remaining usable life and potential consequences if the pipe fails, is maintained by the Department and is available upon request. The length of pipe which can be replaced depends upon the size of pipe, the type of pipe, location, complexity of the replacement, maintenance of traffic requirements, and the features within the roadway that need to be replaced.

Purpose: Policy Directives

Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Stormwater Fees	\$ 1,540,000	\$ 1,140,000	\$ 1,085,000	\$ 1,950,000	\$ 2,000,000
Totals	\$ 1,540,000	\$ 1,140,000	\$ 1,085,000	\$ 1,950,000	\$ 2,000,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Construction	\$ 1,540,000	\$ 1,140,000	\$ 1,085,000	\$ 1,950,000	\$ 2,000,000
Totals	\$ 1,540,000	\$ 1,140,000	\$ 1,085,000	\$ 1,950,000	\$ 2,000,000

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	(15,400)	(11,400)	(10,850)	(19,500)	(20,000)
Totals	\$ (15,400)	\$ (11,400)	\$ (10,850)	\$ (19,500)	\$ (20,000)

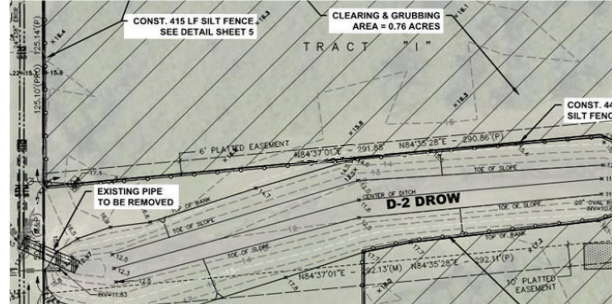
CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Dale Majewski
Phone #/Extension: 4128
Fund Number: 401-4126

Project Title: Design for Water Quality Projects
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: Project Design for various future Water Quality projects that are needed throughout the City. Many grants we can't pursue without having a completed design ready to be constructed. This will provide greater opportunity for grant funding in the future.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Stormwater Fees	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
Totals	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Design	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
Totals	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	7,500	7,500	7,500	7,500	7,500
Totals	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Dale Majewski
Phone #/Extension: 4128
Fund Number: 401-4126

Project Title: E-3 Canal Improvements Phase III
Project Number:
Amount Spent-to-Date:



Project Justification

Project Description & Scope: Project seeks to stabilize the E-3 Canal to improve drainage, reduce the risk of flooding of properties, reduce further loss of private property, and protect lives. This project will replace the existing open waterway canal system with a dual culvert system.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Stormwater Fees	\$ -	\$ -	\$ -	\$ -	\$ 2,416,700
	-	-	-	-	
	-	-	-	-	
Totals	\$ -	\$ -	\$ -	\$ -	\$ 2,416,700

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Construction	\$ -	\$ -	\$ -	\$ -	\$ 2,416,700
	-	-	-	-	
	-	-	-	-	
Totals	\$ -	\$ -	\$ -	\$ -	\$ 2,416,700

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Dan Giesey
Phone #/Extension: 4000
Fund Number: 401 4126

Project Title: D-11 Canal Improvements - Potential \$2,566,249.80 HMGP LMS Grant

Project Number: N/A
Amount Spent-to-Date:



Project Justification

Project Description & Scope: Piping of existing open channel conveyance system to piped underground system due to sluffing of the slide slopes that encroached onto private residency.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Stormwater Fees	\$ -	\$ -	\$ -	\$ -	\$ 855,417
HMGP LMS Grant	-	-	-	-	2,566,250
Totals	\$ -	\$ -	\$ -	\$ -	\$ 3,421,667

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Construction	\$ -	\$ -	\$ -	\$ -	\$ 3,421,667
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 3,421,667

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Dan Giesey
Phone #/Extension: 4000
Fund Number: 401-4126

Project Title: E-8 Downstream repair of B-15
Project Number:
Amount Spent-to-Date: 4 million



Project Justification

Project Description & Scope: Slope failure on either side of open conveyance system that needs toe stabilization to secure the banks.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Stormwater Fees	\$ -	\$ -	\$ -	\$ -	\$ 2,070,000
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 2,070,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Construction	\$ -	\$ -	\$ -	\$ -	\$ 2,070,000
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 2,070,000

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: John Dunton
Phone #/Extension: X4035
Fund Number: 401-4126

Project Title: A-24 Water Control Structure
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: CEI/Construction for automation of current manual water control structure located in Tesoro subdivision outfall to include water quality enhancements.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Stormwater Fees	\$ 525,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 525,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
CEI	\$ 60,000		\$ -	\$ -	\$ -
Construction	465,000	-		\$ -	
Totals	\$ 525,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	7,500	7,500	7,500	7,500	7,500
Totals	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: John Dunton
Phone #/Extension: X4035
Fund Number: 401-4126

Project Title: A-14 Water Control Structure
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: Reconstruct the entire facility located on Darwin Boulevard at the E-84 Canal to include water quality enhancements due to poor conditions.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Stormwater Fees	\$ -	\$ -	\$ 700,000	\$ -	\$ -
Totals	\$ -	\$ -	\$ 700,000	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Construction	\$ -	\$ -	\$ 700,000	\$ -	\$ -
Totals	\$ -	\$ -	\$ 700,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: John Dunton
Phone #/Extension: X4035
Fund Number: 401-4126

Project Title: SWW-1 Control Structure
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: Reconditioning of the SWW1 Water Control Structure located on Grand Drive to include water quality enhancements.

Purpose: Past/Current Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Stormwater Fees		\$ 224,521	\$ -		\$ -
DEP Grant		336,780			
Totals	\$ -	\$ 561,301	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Construction		561,301	\$ -		\$ -
Totals	\$ -	\$ 561,301	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs		28,065	-	-	-
Totals	\$ -	\$ 28,065	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: John Dunton
Phone #/Extension: X4035
Fund Number: 401-4126

Project Title: Property Acquisition for access to Water Control Structures

Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: The Public Works Department’s Drainage Division periodically acquires certain vacant residential lots that are along and adjacent to canals, waterways and drainage right-of-way. The acquisition of these properties will provide City staff and City contractors access for maintenance activities. The acquisition of certain properties for maintenance access will enhance the City’s storm water maintenance and management activities.

Purpose: Past/Current Practices

City Council Goal: High-performing city government organization.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Stormwater Fees	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000
Totals	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Property Purchase	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000
Totals	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	300	300	300	300	300
Totals	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Dale Majewski
Phone #/Extension: 4128
Fund Number: 401-4126

Project Title: Veteran's Memorial Water Quality Phase III
Project Number:
Amount Spent-to-Date:



Project Justification

Project Description & Scope: Construct a Stormwater Treatment Area and new control structure to detain and treat stormwater prior to discharge to the North Fork.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Stormwater Fees	\$ -	\$ -	\$ -	\$ -	\$ 1,100,000
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 1,100,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Construction	\$ -	\$ -	\$ -	\$ -	\$ 1,100,000
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 1,100,000

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	-	-	-	-	55,000
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 55,000

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Dale Majewski
Phone #/Extension: 4128
Fund Number: 401-4126

Project Title: Hogpen Slough Water Quality
Project Number:
Amount Spent-to-Date:



Project Justification

Project Description & Scope: Design a Stormwater Treatment Area in City ROW to help remove high nutrients and bacteria in stormwater entering from north of City Limits into the Hogpen Drainage Basin as called out in Microbial Source Tracking Study.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Stormwater Fees	\$ -	\$ -	\$ -	\$ -	\$ 300,000
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 300,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Design	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Construction	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 300,000

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	-	-	-	-	15,000
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 15,000

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Dan Giesey
Phone #/Extension: X4000
Fund Number: 401-4126

Project Title: Elkcam Basin Improvements -
 \$5,755,768.90 HMGP LMS Grant
 Requested

Project Number: N/A
Amount Spent-to-Date: 0



Project Justification

Project Description & Scope: Basin study determined that demetrius excavating is needed throughout the entire waterway upstream of the outfall along with adjustments to existing control structures.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Stormwater Fees	\$ -	\$ -	\$ -	\$ -	\$ 767,436
HMGP LMS Grant Requested FY 26/27	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 767,436

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Design	\$ -	\$ -	\$ -	\$ -	\$ 767,436
Construction	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 767,436

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	-	-	-	-	5,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 5,000

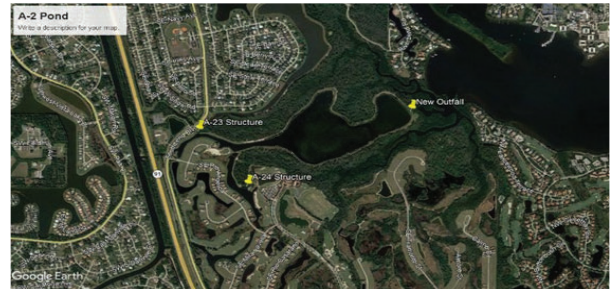
CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Dale Majewski
Phone #/Extension: 4128
Fund Number: 401-4126

Project Title: A-2 Pond Water Quality
Project Number:
Amount Spent-to-Date:



Project Justification

Project Description & Scope: Design for more stormwater storage by changing A-23 and A-24 structure elevations and installing new outfall to North Fork at east end of A-2 Pond. Currently Tesoro puts boards in structures to store more water for Golf Course irrigation. The goal is to permit the elevation to get Total Nitrate/Phosphate load reduction credits if allowed by SFWMD.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Stormwater Fees	\$ -	\$ -	\$ -	\$ -	\$ 100,000
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Design	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Construction	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	-	-	-	-	5,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 5,000

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Dan Gieseey
Phone #/Extension: 4000
Fund Number:

Project Title: Kingsway/Oakridge Basin Improvements
 \$5,531,074.70 HMGP LMS Grant Requested

Project Number: N/A
Amount Spent-to-Date: 0



Project Justification

Project Description & Scope: Basin study determined that demetrius excavating is needed throughout the entire waterway upstream of the outfall along with adjustments to existing control structures.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Stormwater Fees	\$ -	\$ -	\$ -	\$ -	\$ 737,477
HMGP LMS Grant Requested FY 26/27	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 737,477

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Design	\$ -	\$ -	\$ -	\$ -	\$ 737,477
Construction	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 737,477

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	-	-	-	-	36,874
Totals	\$ -	\$ -	\$ -	\$ -	\$ 36,874

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Dan Giesey
Phone #/Extension: 4000
Fund Number: 401 4126

Project Title: Airoso Conflict Structure & Piping

Project Number: N/A
Amount Spent-to-Date: 0



Project Justification

Project Description & Scope: Utility structure needs to be adjusted so it does not interfere with stormwater conveyance of a primary outfall.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Stormwater Fees	\$ -	\$ -	\$ -	\$ -	\$ 114,600
	-	-	-	-	
	-	-	-	-	
Totals	\$ -	\$ -	\$ -	\$ -	\$ 114,600

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Design	\$ -	\$ -	\$ -	\$ -	\$ 114,600
Construction	-	-	-	-	
	-	-	-	-	
	-	-	-	-	
Totals	\$ -	\$ -	\$ -	\$ -	\$ 114,600

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	-	-	-	-	5,730
Totals	\$ -	\$ -	\$ -	\$ -	\$ 5,730

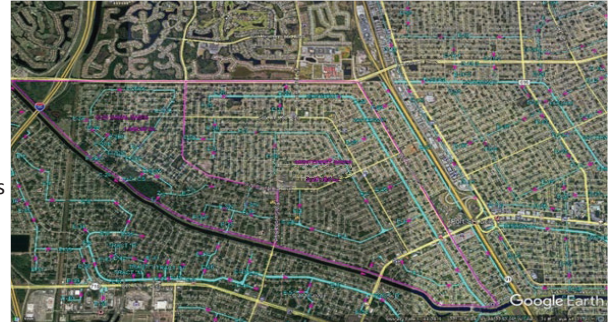
CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Dan Giesey
Phone #/Extension: 4000
Fund Number:

Project Title: C-24/Monterrey/Cameo Watershed Ponds (3)
Project Number: N/A
Amount Spent-to-Date: 0



Project Justification

Project Description & Scope: Basin study determined that upsizing of the original stormwater system is needed to reduce flooding to the city's 100 year storm event criteria.

Purpose: Best Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Stormwater Fees	\$ -	\$ -	\$ -	\$ -	\$ 400,000
	-	-	-	-	
	-	-	-	-	
Totals	\$ -	\$ -	\$ -	\$ -	\$ 400,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Design	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Construction	-	-	-	-	
	-	-	-	-	
	-	-	-	-	
Totals	\$ -	\$ -	\$ -	\$ -	\$ 400,000

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	-	-	-	-	20,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 20,000

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Roger Jacob
Phone #/Extension: 772-281-9252
Fund Number: 401-4126

Project Title: Public Works #3 Roof Replacement
Project Number: N/A
Amount Spent-to-date:



Project Justification

Project Description & Scope: Roof replacement will be required due to the condition of the existing roof.
Purpose: Best Practices
City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Stormwater Fees	\$ 75,000	\$ -			
		-			
Totals	\$ 75,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Roof Replacement	\$ 75,000	\$ -			
Totals	\$ 75,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
	3,750	-			
Totals	\$ 3,750	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Pulic Works
Contact Person: Dan Giesey
Phone #/Extension: 4000
Fund Number:

Project Title: Landsdowne Basin Improvements

Project Number: N/A
Amount Spent-to-Date:



Project Justification

Project Description & Scope: Basin study determined that upsizing of the original stormwater system is needed to reduce flooding to the city's 100 year storm event criteria.
Purpose: Best Practices
City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

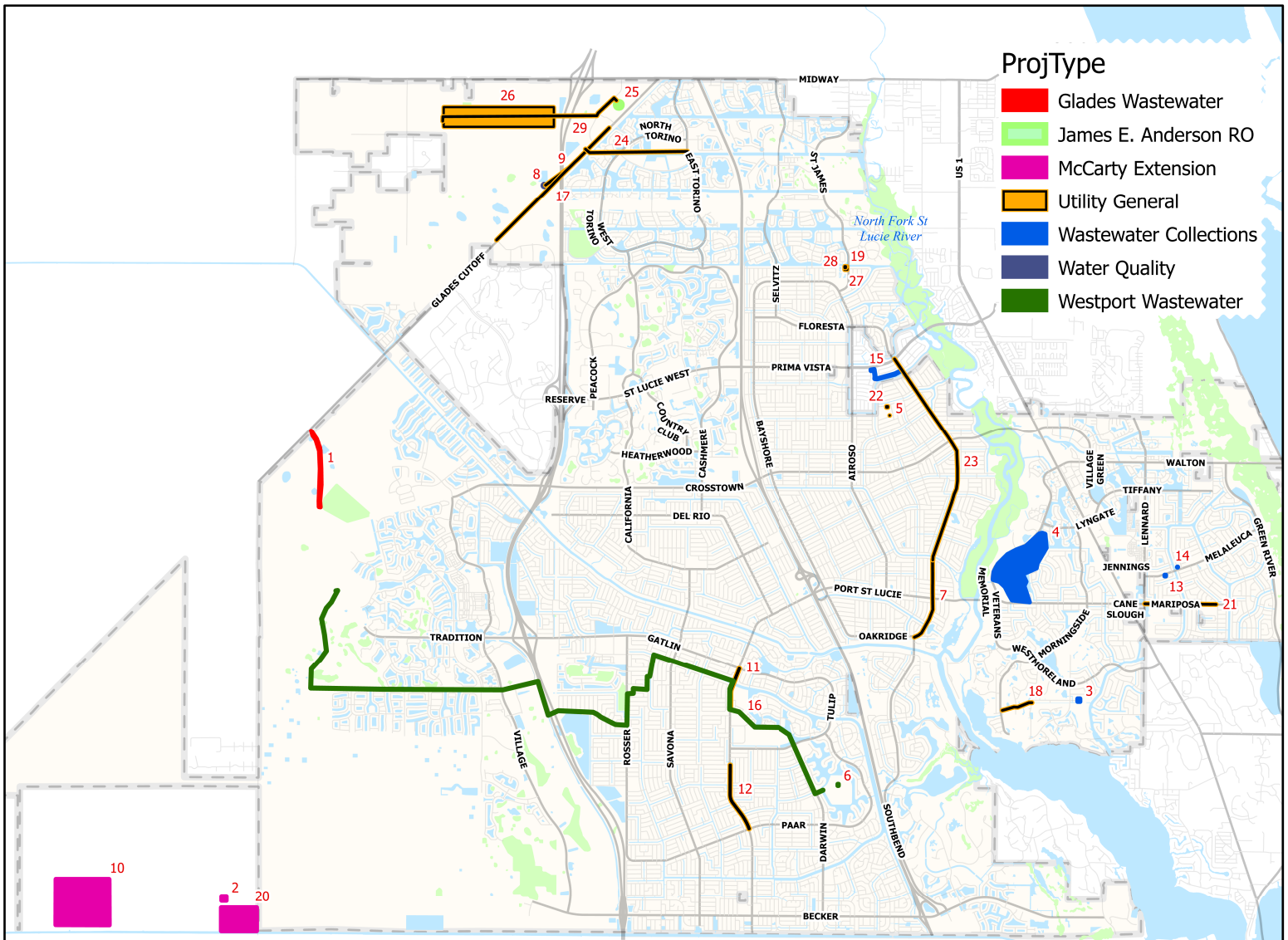
Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Stormwater Fees	\$ -	\$ -	\$ -	\$ -	\$ 107,157
Potential HMGP LMS Grant FY 26/27	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 107,157

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Design	\$ -	\$ -	\$ -	\$ -	\$ 107,157
Construction	-	-	-	-	-
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ 107,157

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Operating Expense-Staff Costs	-	-	-	-	5,358
Totals	\$ -	\$ -	\$ -	\$ -	\$ 5,358



Map ID	Name	Project Type	Council District
1	24" Reuse Line to Tradition (BOND)	Glades Wastewater	4
2	FPL Service to Existing Water Quality Project Pumps	McCarty Extension	0
3	Southport Old WWTF Demolition	Wastewater Collections	4
4	I & I Southport	Wastewater Collections	4
5	ACP Replacement	Utility General	1
6	Westport WWTF Upgrade (Phase 2) - Nutrient Removal 6.0 Million Gallons Per Day (MGD) (BOND)	Westport Wastewater	3
7	Floresta Dr Roadway Improvements Phase 1 - Southbend Blvd to Elkcam Waterway	Utility General	4
8	Western Floridan Well F-19	Water Quality	
9	Western Raw Water Main F-19	Utility General	
10	St. Lucie River/C-23 Water Quality Project: Area 4	McCarty Extension	0
11	Port St. Lucie Blvd. - Gatlin Blvd to Darwin Blvd	Utility General	3
12	Port St. Lucie Blvd. - Paar Drive to Alcantarra Blvd	Utility General	3
13	Northport Force Mains Phase 2	Wastewater Collections	4
14	Southport Lift Station SP-16 Replacement	Wastewater Collections	4
15	Naranja LPM Improvements	Wastewater Collections	2
16	Southport Force Main to Glades WW Booster Pump Station	Westport Wastewater	3
17	Phase 3A Northport Force Mains to Glades (BOND)	Utility General	
18	Club Med Golf Course FM Replacement	Utility General	
19	Phase 4A St. James 12" FM to Northport Wastewater Booster Pump Station (WWBPS)	Utility General	
20	St Lucie River/C-23 Water Quality Project: Areas 5 & 6	McCarty Extension	0
21	Mariposa 6" FM from Lift Station SP-50	Utility General	4
22	Prineville Deep Injection Well #2 (BOND)	Utility General	
23	Floresta Dr Roadway Improvements Phases 2 (Elkcam - Crosstown) & 3 (Crosstown to Prima Vista)	Utility General	4
24	Northport Force Mains Canal 104 16" FM (BOND)	Utility General	1
25	JEA RO WTP Alkalinity Recovery Project	James E. Anderson RO	2
26	Western Floridan Wells F-37, 38, & 39 (BOND)	Utility General	3
27	Phase 5A Northport Force Mains Riverpark 16" force main to River Park Lift Station	Utility General	2
28	Phase 6 Northport Wastewater Booster Pump Station Modifications (BOND)	Utility General	
29	Western Raw Water Mains JEA to F-37, F38 and F39 (BOND)	Utility General	2



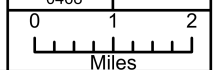
UTILITIES CAPITAL IMPROVEMENT PROJECTS

Date: 10/22/2021

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**CITY OF PORT ST. LUCIE UTILITY SYSTEMS
 UTILITIES CAPITAL IMPROVEMENT PROJECTS FUND - FUND #448
 FIVE YEAR PROJECTION
 ADOPTED BUDGET FY 2021-22**

	2021-2022 -----	2022-2023 -----	2023-2024 -----	2024-2025 -----	2025-2026 -----
REVENUES:					
Cash Carryforward	\$20,856,651	\$15,388,222	\$5,119,719	\$12,197,819	\$9,554,719
Interest					
Grant Revenue (potential) Area 1					
Grant Revenue (potential) Area 2					
Grant Revenue (potential) Area 3					
Grant Revenue (potential) Area 4					
Grant Revenue (potential) Area 5	400,000				
Grant Revenue (potential) Area 6	43,100	202,276			
Grant Revenue (potential) Area 7		115,080	2,904,000		
Grant Revenue (potential) reuse					
Grant Revenue (potential) Dredging	1,200,000	1,200,000	1,200,000		
Grant Revenue (potential) I & I		3,000,000	3,000,000	3,000,000	3,000,000
Bond	16,932,100	8,503,300	11,187,700	-	
Transfer from SAD Funds (1)					
Transfer from 431 Operating Fund (debt increases on bonds after 20-21)		5,000,000	10,000,000	5,000,000	5,000,000
Transfer from 440 (transfer of \$2,5 Million to not occur in last FY Year.					
Transfer from 441	15,000,000	10,000,000	5,000,000	10,000,000	5,000,000
Sub-Totals	54,431,851	43,408,877	38,411,419	30,197,819	22,554,719

EXPENDITURES:

WATER TREATMENT 3310 & 3312

Clear Well and Generator Bldg @ Prineville RO
 Injection Well Repair (Y1810)

Four western RO wells (\$2,624,000 ea)

Western Raw Water Main Phase 1
 Western Raw Water Main Phase 2
 DIW @ Prineville 2.5 mgd
 (7,000,000 Fund 441/3,000,000 Bond)
 Lime Plant Rehabs



	800,000		8,700,000		
	2,200,000				
	424,000	2,200,000			
		424,000	2,200,000		
	-				
	5,450,000				
		7,000,000			
		3,000,000			
	1,500,000		500,000	1,500,000	500,000
Sub-Totals	\$ 9,574,000	\$ 13,424,000	\$ 2,700,000	\$ 10,200,000	\$ 500,000



**CITY OF PORT ST. LUCIE UTILITY SYSTEMS
 UTILITIES CAPITAL IMPROVEMENT PROJECTS FUND - FUND #448
 FIVE YEAR PROJECTION
 ADOPTED BUDGET FY 2021-22**

	2021-2022 -----	2022-2023 -----	2023-2024 -----	2024-2025 -----	2025-2026 -----
WESTPORT WASTEWATER TREATMENT PLANT - 3512					
Upgrade Westport Wastewater Plant (1) (Y1728) (\$7,500,000 SAD/ \$3,000,000 Bond)	\$ -	\$ 7,500,000	\$ -	\$ -	\$ -
Upgrade Westport Wastewater Force Main (Y1728) EQ Tank	-	3,000,000			
4 M Gallon Upset Tank (1 & 2)	14,500,000				
Reuse to IW to WPPS to GL		600,000	6,000,000		3,000,000
	160,000	906,000	-	-	
Sub-Totals	\$ 14,660,000	\$ 12,006,000	\$ 6,000,000	\$ -	\$ 3,000,000
WASTE WATER COLLECTIONS - PM - 3516					
Tradition Reuse line running 1 mile SW of C24 Canal South to Glades WW	\$ 3,100,000	\$ -	\$ -	\$ -	\$ -
Northport Booster Pump Force Main to Glades Upgrades Phase 1-6 (Y1734)	4,182,100	2,503,300	5,544,600	3,443,100	
I&I Southport Area /Eastport Area/Step Systems	1,000,000	4,000,000	4,000,000	4,000,000	4,000,000
Mariposa (WW-02)	300,000				
Naranja Low Pressure Main Phase 1					
Naranja Low Pressure Main Phase 2					
Naranja Low Pressure Main Phase 3	159,529				
Club Med FM Phase 1					
Club Med FM Phase 2		104,000			
Club Med FM Phase 3			129,000		
New Dev WP FM to Glades					
Sub-Totals	\$ 8,741,629	\$ 6,607,300	\$ 9,673,600	\$ 7,443,100	\$ 4,000,000
Total of Capital Projects & Payments	\$ 39,043,629	\$ 38,289,158	\$ 26,213,600	\$ 20,643,100	\$ 10,500,000
Designated Reserve for Future Projects	15,388,222	5,119,719	12,197,819	9,554,719	12,054,719
SURPLUS <DEFICIT>	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Brad Macek
Phone #/Extension: x6400
Fund Number: 448-3310



Project Title: Clear Well & Generator Bldg @ Prineville RO Plant
Project Number: TBD
Amount Spent-to-date:

Project Justification

Project Description & Scope: Clear well and generator building at Prineville RO plant. This structure will be a redundant facility to allow one to be taken out of service for maintenance and not impact the plant from operating. The generator needs to be replaced with a larger size to allow the RO facility to operate at 100% capacity.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Reserves		\$ 800,000	\$ -	\$ 2,643,100	\$ -
			-	-	-
Totals	\$ -	\$ 800,000	\$ -	\$ 2,643,100	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Maintain Infrastructure		\$ 800,000	\$ -	\$ 8,700,000	\$ -
			-	-	-
Totals	\$ -	\$ 800,000	\$ -	\$ 8,700,000	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Brad Macek
Phone #/Extension: x6400
Fund Number: 448-3310

Project Title: DIW #@ Prineville 2.5 mgd
Project Number: N/A
Amount Spent-to-date:



Project Justification

Project Description & Scope: Backup concentrate disposal system for Prineville RO Water Plant.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Reserves	\$ -	\$ 9,468,503	\$ -	\$ -	\$ -
Other Financing Sources	-	531,497	-	-	-
Totals	\$ -	\$ 10,000,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Maintain Infrastructure	\$ -	\$ 10,000,000	\$ -	\$ -	\$ -
Totals	\$ -	\$ 10,000,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Brad Macek
Phone #/Extension: x6400
Fund Number: 448-3310



Project Title: Lime Plant Rehab
Project Number: N/A
Amount Spent-to-date:

Project Justification

Project Description & Scope: Lime plant rehabilitation. Due to aging. Facility needs to rehab to maintain current capacity.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Other Financing Sources	\$ -		\$ -		
Reserves	1,500,000		-	1,500,000	500,000
Interfund Transfer			500,000		
Totals	\$ 1,500,000	\$ -	\$ 500,000	\$ 1,500,000	\$ 500,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Maintain Infrastructure	\$ 1,500,000		\$ 500,000	\$ 1,500,000	\$ 500,000
Totals	\$ 1,500,000	\$ -	\$ 500,000	\$ 1,500,000	\$ 500,000

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Brad Macek
Phone #/Extension: X6400
Fund Number: 448-3314

Project Title: Dredging of South Lake @ McCarty Preserve
Project Number: N/A
Amount Spent-to-date:



Project Justification

Project Description & Scope: Increase the storage capacity of the lake per the McCarty Ranch master water supply plan for the future surface water treatment facility.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Grants - Dredging	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ -	\$ -
Other Financing Sources	800,000	800,000	800,000		
Totals	\$ 2,000,000	\$ 1,200,000	\$ 1,200,000	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Maintain Infrastructure	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ -	\$ -
	-	-	-	-	-
Totals	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
N/A					
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Brad Macek
Phone #/Extension: x6400
Fund Number: 448-3312

Project Title: Four Western Reverse Osmosis Floridan Wells
Project Number: TBD
Amount Spent-to-date:



Project Justification

Project Description & Scope: Four Western Reverse Osmosis Floridan Wells. Required due to change in ground water conditions to stay in compliance with FDEP and maintain current capacity.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Other Financing Sources	\$ 519,529	\$ 2,624,000	\$ -		
Reserves	2,104,471	-	-	-	-
Totals	\$ 2,624,000	\$ 2,624,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Maintain Infrastructure	\$ 2,624,000	\$ 2,624,000	\$ 2,200,000	\$ -	\$ -
	-	-	-	-	-
Totals	\$ 2,624,000	\$ 2,624,000	\$ 2,200,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Brad Macek
Phone #/Extension: x6400
Fund Number: 448-3310

Project Title: Western Raw Water Main Phase 1 and 2
Project Number: TBD
Amount Spent-to-date:



Project Justification

Project Description & Scope: Western raw water main. Water mains to connect the four wells to the JEA water plant in order to maintain permitted capacity at JEA water plant.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Other Financing Sources	\$ 5,450,000	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ 5,450,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Maintain Infrastructure	\$ 5,450,000	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ 5,450,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - PRICE INCREASE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Brad Macek
Phone #/Extension: X6400
Fund Number: 448-3314



Project Title: Water Quality Restoration Areas 1-7
Project Number: Y1732
Amount Spent-to-date:

Project Justification

Project Description & Scope: Water Quality Restoration Areas 1-7 - 1,660 acre water storage impoundment.
Purpose: Policy Directives
City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Grant - Area 5, 6 & 7	\$ 400,000	\$ 202,276	\$ 2,904,000	\$ -	\$ -
Grant - Area 6 & 7	43,100	115,080	-	-	-
Interfund Transfers	500,000	1,034,502	1,936,000		
Reserves	124,900				
Totals	\$ 1,068,000	\$ 1,351,858	\$ 4,840,000	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Maintain Infrastructure	\$ 988,000	\$ 625,858	\$ 4,840,000	\$ -	\$ -
	80,000	726,000	-	-	-
	-	-	-	-	-
Totals	\$ 1,068,000	\$ 1,351,858	\$ 4,840,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
N/A	\$ -	\$ -	\$ -	\$ -	\$ -
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Brad Macek
Phone #/Extension: x6400
Fund Number: 448-3316



Project Title: PSL Blvd Phases 1 thru 4
Project Number: TBD
Amount Spent-to-date:

Project Justification

Project Description & Scope: PSL Blvd Phase 1 thru 4 - Phase 1 is Parr to Alcantarra, phase 2 is Alcantarra to Darwin, phase 3 is Darwin to Gatlin and phase 4 is Parr to Becker. This is due to road widening which requires relocation of low pressure main, force main and water main.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Interfund Transfers	\$ -	\$ -	\$ -	\$ 2,000,000	\$ 2,000,000
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ 2,000,000	\$ 2,000,000

Capital Project Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Infrastructure Construction	\$ -	\$ -	\$ -	\$ 2,000,000	\$ 2,000,000
	-	-	-	-	-
Totals	\$ -	\$ -	\$ -	\$ 2,000,000	\$ 2,000,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Brad Macek
Phone #/Extension: x6400
Fund Number: 448-3316

Project Title: Floresta Widening from Southbend to Prima Vista
Project Number: TBD
Amount Spent-to-date:



Project Justification

Project Description & Scope: Floresta Widening from Southbend to Prima Vista. Relocation of Utility lines due to widening of roadway. This will be done in 3 phases. (Southbend to Elkcam Waterway, Elkcam Waterway to Crosstown Pkwy, Crosstown Pkwy to Prima Vista Blvd.)

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Reserves	\$ 2,000,000	\$ -			
	-	-			
Totals	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Construction	\$ 2,000,000	\$ -			
	-	-			
Totals	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

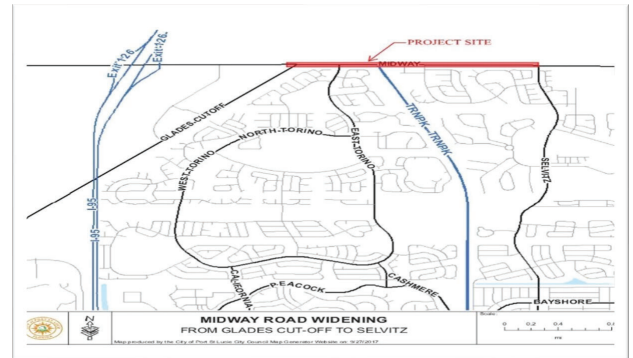
CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Brad Macek
Phone #/Extension: x6400
Fund Number: 448-3316

Project Title: Midway -Selvitz to Glades Cutoff
Project Number: TBD
Amount Spent-to-date:



Project Justification

Project Description & Scope: Midway - Selvitz to Glades Cutoff. This is due to FDOT/county road widening needing relocation of 16" and 12" water main.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Other Financing Sources	\$ -	\$ 1,900,000	\$ -	\$ -	\$ -
Totals	\$ -	\$ 1,900,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Infrastructure Construction	\$ -	\$ 1,900,000	\$ -	\$ -	\$ -
Totals	\$ -	\$ 1,900,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

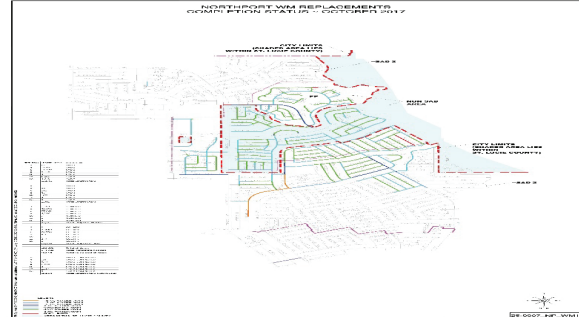
CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Brad Macek
Phone #/Extension: x6400
Fund Number: 448-3316

Project Title: AC Pipe Replacement
Project Number: TBD
Amount Spent-to-date:



Project Justification

Project Description & Scope: AC pipe replacement. To eliminate aging and fragile water mains.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Reserves	\$ 744,429	\$ -	\$ -	\$ -	\$ 1,000,000
Interfund Transfer				1,000,000	
Other Financing Sources	255,571	1,000,000	1,000,000	-	-
Totals	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Infrastructure Construction	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
	-	-	-	-	-
Totals	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Brad Macek
Phone #/Extension: X6400
Fund Number: 448-3512

Project Title: Westport Treatment Plant & Force Main Upgrade
Project Number: Y1728
Amount Spent-to-date:



Project Justification

Project Description & Scope: Upgrade the 6.0 mgd facility to be able to meet nutrient reduction requirements mandated from the state Bmap policy.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Interfund Transfers	\$ 14,500,000	\$ 10,500,000			
Totals	\$ 14,500,000	\$ 10,500,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Maintain Infrastructure	\$ 14,500,000	\$ 10,500,000			
	-				
Totals	\$ 14,500,000	\$ 10,500,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
N/A					
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

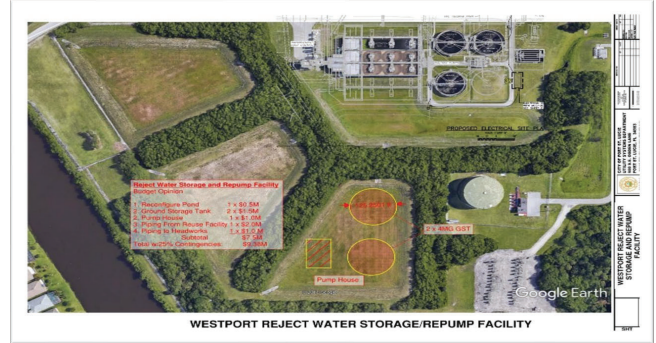
CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Brad Macek
Phone #/Extension: x6400
Fund Number: 448-3512

Project Title: 4 Million Gallon Upset Tanks 1 and 2
Project Number: TBD
Amount Spent-to-date:



Project Justification

Project Description & Scope: 4 million gallon upset tanks 1 and 2. FDEP will be mandating that only high level disinfected water will be allowed to go down the Westport injection well. These tanks are needed to store out of spec effluent until it can be processed through the treatment system again.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Reserves				\$ -	\$ 3,000,000
Other Financing Sources		600,000	6,000,000	-	-
Totals	\$ -	\$ 600,000	\$ 6,000,000	\$ -	\$ 3,000,000

Capital Project Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Maintain Infrastructure		\$ 600,000	\$ 6,000,000	\$ -	\$ 3,000,000
				-	-
Totals	\$ -	\$ 600,000	\$ 6,000,000	\$ -	\$ 3,000,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

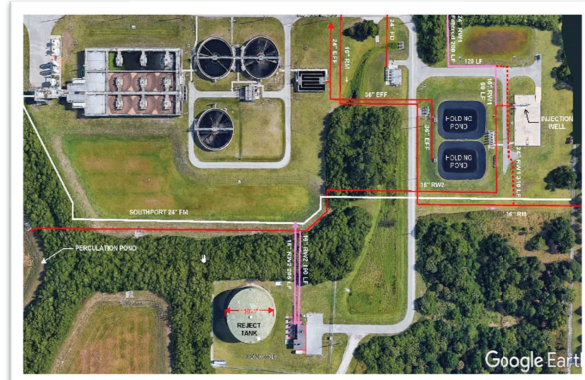
CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Brad Macek
Phone #/Extension: x6400
Fund Number: 448-3512

Project Title: Reuse to Injectio Well to WP Pump Station to Glades
Project Number: TBD
Amount Spent-to-date:



Project Justification

Project Description & Scope: FDEP mandated that by July 2025 all effluent at the Westport Wastewater Treatment Facility be treated to High Level Disinfection prior to disposal down the deep injection well. This project will connect the reuse system with the injection well and a holding tank for out of spec effluent as well as to the Glades Wastewater Treatment Facility for longer upset conditions.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Interfund Transfers	\$ -	\$ 906,000	\$ -	\$ -	\$ -
Reserves	160,000	-		-	-
Totals	\$ 160,000	\$ 906,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Maintain Infrastructure	\$ 160,000	\$ 906,000	\$ -	\$ -	\$ -
Totals	\$ 160,000	\$ 906,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

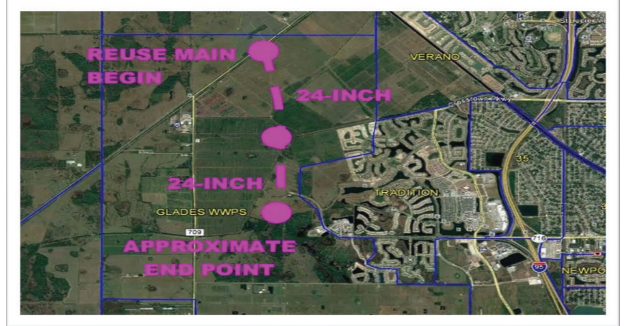
CITY OF PORT ST. LUCIE - PRICE INCREASE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Brad Macek
Phone #/Extension: x6400
Fund Number: 448-3516

Project Title: Tradition Reuse
Project Number: Y1731



Project Justification

Project Description & Scope: Reuse line running 1 mile SW of C24 canal south to Glades Wastewater Booster Pump Station. This is to provide reuse to the Western Grove area and possibly Tradition.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Other Financing Sources	\$ 3,100,000				
	-				
Totals	\$ 3,100,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Maintain Infrastructure	\$ 3,100,000				
	-				
Totals	\$ 3,100,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
N/A					
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



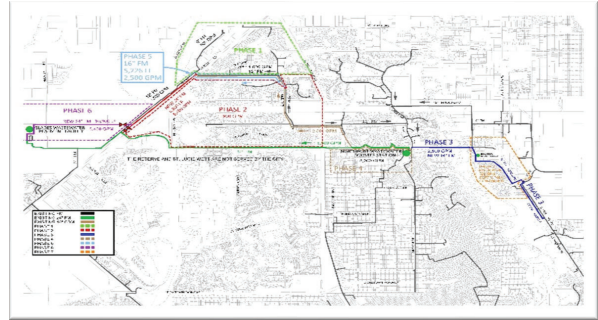
PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Brad Macek
Phone #/Extension: X6400
Fund Number: 448-3516

Project Title: Northport Booster Pump Force Main to Glades Phase 1-6

Project Number: Y1734

Amount Spent-to-date:



Project Justification

Project Description & Scope: Northport Booster Pump Force Main to Glades Wastewater Treatment Plant - Phase 1-6. Allows more flow to be diverted from the Northport service area to be directed to Glades wastewater plant.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Other Financing Sources	\$ 4,182,100	\$ -	\$ -	\$ -	\$ -
Interfund Transfer		\$ 2,503,300	5,544,600	3,443,100	
Reserves	-	-	-	-	-
Totals	\$ 4,182,100	\$ 2,503,300	\$ 5,544,600	\$ 3,443,100	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Maintain Infrastructure	\$ 4,182,100	\$ 2,503,300	\$ 5,544,600	\$ 3,443,100	\$ -
	-	-	-	-	-
Totals	\$ 4,182,100	\$ 2,503,300	\$ 5,544,600	\$ 3,443,100	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
N/A					
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

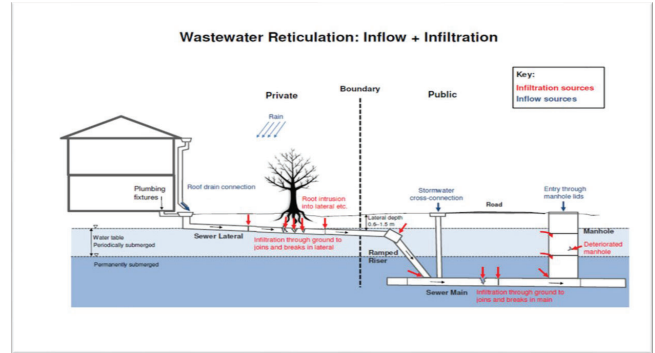
CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Brad Macek
Phone #/Extension: x6400
Fund Number: 448-3516

Project Title: Inflow and Infiltration of Gravity Mains
Project Number: TBD
Amount Spent-to-date:



Project Justification

Project Description & Scope: Inflow and Infiltration of Gravity Mains. Reducing ground water infiltration into sewer system in Southport area due to the age of the system.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Grant - I & I	\$ -	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000
Other Financing Sources	1,000,000	\$ 1,000,000			
Interfund Transfer	-		1,000,000	1,000,000	1,000,000
Reserves		-			
Totals	\$ 1,000,000	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000

Capital Project Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Infrastructure Construction	\$ 1,000,000	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000
	-	-	-	-	-
Totals	\$ 1,000,000	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

Department/Division: Utilities
Contact Person: Brad Macek
Phone #/Extension: x6400
Fund Number: 448-3516

Project Title: Naranja Low Pressure Main Phase 1-3
Project Number: TBD
Amount Spent-to-date:



Project Justification

Project Description & Scope: This project will eliminate 3 GDU era low pressure force mains that feed directly into gravity systems. PSLUSD's policy is to reroute these situations directly into another force main or to a lift station. This area has a history of sewer overflows during major rain events.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Reserves	\$ 159,529	\$ -	\$ -		
Totals	\$ 159,529	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Maintain Infrastructure	\$ 159,529	\$ -	\$ -		
Totals	\$ 159,529	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

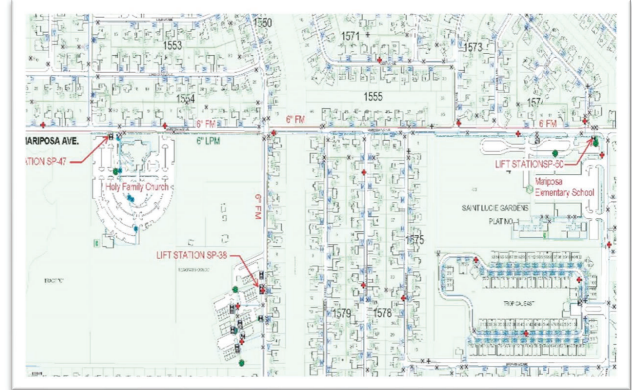
CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Brad Macek
Phone #/Extension: x6400
Fund Number: 448-3516

Project Title: Mariposa Force Main
Project Number: TBD
Amount Spent-to-date:



Project Justification

Project Description & Scope: SP-27 & SP-50 sewer lift stations were recently upgraded to pump higher flows. This force main project will keep the pressures in the collection system to acceptable level as these flows are increased.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Reserves	\$ 300,000	\$ -	\$ -		
Totals	\$ 300,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Maintain Infrastructure	\$ 300,000	\$ -	\$ -		
Totals	\$ 300,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

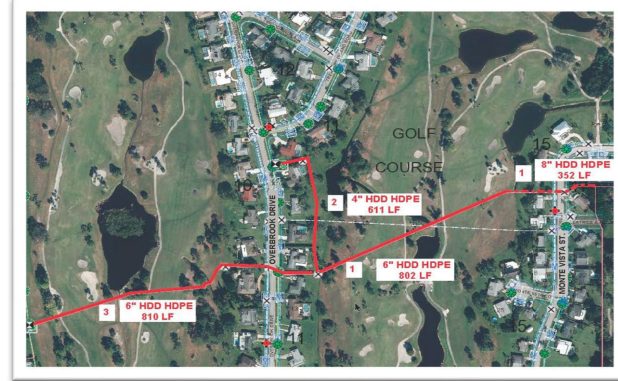
CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Brad Macek
Phone #/Extension: x6400
Fund Number: 448-3516

Project Title: Club Med Force Main Phase 2 and 3
Project Number: TBD
Amount Spent-to-date:



Project Justification

Project Description & Scope: This force main project will replace the aging GDU era asbestos force main running through the Club Med Golf course. This force main has recently experienced multiple failures.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Interfund Transfer			\$ 129,000		
Reserves		104,000	-		
Totals	\$ -	\$ 104,000	\$ 129,000	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Maintain Infrastructure	\$ -	\$ 104,000	\$ 129,000		
			-		
Totals	\$ -	\$ 104,000	\$ 129,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

ORDINANCE 21-89

AN ORDINANCE ADOPTING THE AD VALOREM MILLAGE RATE FOR THE FISCAL YEAR OCTOBER 1, 2021 TO SEPTEMBER 30, 2022; PROVIDING AN EFFECTIVE DATE.

THE CITY OF PORT ST. LUCIE HEREBY ORDAINS:


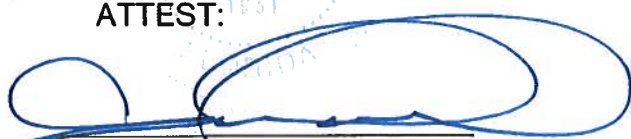
Section 1. The ad valorem operating millage rate of \$1,000.00 per real and personal property value as established by the St. Lucie County Property Appraiser is hereby set by the City Council at 4.8807 mills.

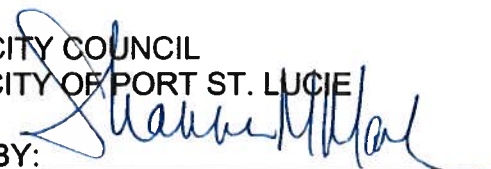
Section 2. The FY 2021-22 operating millage is 4.8807 mills, which is greater than the rolled-back rate of 4.6620 by 4.69%.

Section 3. The FY 2021-22 voted debt service millage rate is set at 0.7193 mill.

Section 4. This ordinance shall become effective on October 1, 2021.

PASSED AND APPROVED BY THE City Council of the City of Port St. Lucie, Florida, this 27th day of September, 2021.

ATTEST: 

Sally Walsh, City Clerk

CITY COUNCIL
CITY OF PORT ST. LUCIE
BY: 
Shannon M. Martin, Mayor

APPROVED AS TO FORM: 
James D. Stokes, City Attorney

ORDINANCE 21-88

1st Reading 2nd Reading
Item: 5B Item: 5B
Date: 9/13/21 Date: 9/27/21

AN ORDINANCE ADOPTING THE BUDGET AND MAKING AN APPROPRIATION FOR THE FISCAL YEAR OCTOBER 1, 2021 TO SEPTEMBER 30, 2022; PROVIDING AN EFFECTIVE DATE.

THE CITY OF PORT ST. LUCIE HEREBY ORDAINS:

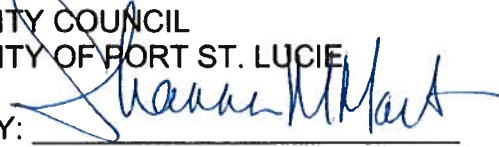
Section 1. There is hereby adopted the budget of Port St. Lucie, Florida, as reflected in Attachment "A", which is attached hereto and made a part hereof.


Section 2. There is hereby appropriated for the funds of the City of Port St. Lucie, Florida, the sum of \$610,594,228 as the appropriation for the fiscal year October 1, 2021 to September 30, 2022.

Section 3. Any and all expenditures/expenses incurred, and disbursements made on behalf of the City during the period aforesaid, shall not exceed the maximum sums set forth therein for each of the City's funds without the approval of City Council at a duly convened meeting. The City Manager shall have the authority to make transfers between departmental budgets, but this authority does not extend to transfer between funds; provided, however, that except in the case of an emergency, a fund budget may not be exceeded without prior approval of the City Council at a duly convened meeting.

Section 4. This ordinance shall become effective October 1, 2021.

PASSED AND APPROVED BY THE City Council of the City of Port St. Lucie, Florida, this 27th day of September, 2021.

CITY COUNCIL
CITY OF PORT ST. LUCIE
BY: 
Shannon M. Martin, Mayor

ATTEST: 
Sally Walsh, City Clerk

APPROVED AS TO FORM: 
James D. Stokes, City Attorney

RESOLUTION 21-R107

A RESOLUTION ADOPTING THE CAPITAL IMPROVEMENT PROGRAM FOR THE CITY OF PORT ST. LUCIE, FLORIDA; PROVIDING AN EFFECTIVE DATE.

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF PORT ST. LUCIE AS FOLLOWS:

Section 1. There is hereby adopted the capital improvement program of the City of Port St. Lucie, Florida, as reflected in Attachment "A" attached hereto and made a part hereof.

Section 2. This Resolution shall become effective on the 1st day of October, 2021.

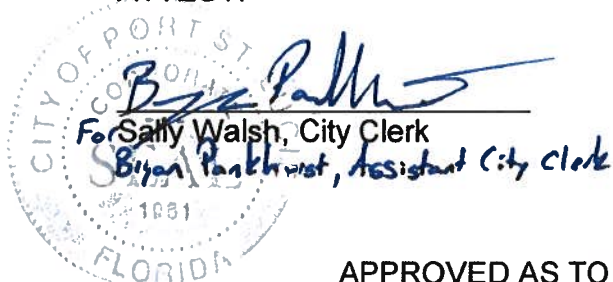
PASSED AND APPROVED BY THE City Council of the City of Port St. Lucie, Florida, this 13th day of September, 2021.

CITY COUNCIL
CITY OF PORT ST. LUCIE

BY: 

Shannon M. Martin, Vice Mayor

ATTEST:



APPROVED AS TO FORM:



James D. Stokes, City Attorney



CITY OF PORT ST. LUCIE
BUDGET SUMMARY FOR ALL FUNDS
ADOPTED BUDGET FY 2021-22
ATTACHMENT 'A'

	2021-22 ADOPTED BUDGET
General Fund - #001	\$ 124,060,775
Road & Bridge Fund - #104	16,220,968
Governmental Finance Fund - #108	6,674,828
Police Impact Fee Fund -109	1,410,347
Building Department Fund - #110	13,248,481
Street Lighting Fund - #111	585,870
N.P.D.E.S. Fund - #112	220,127
Neighborhood Stabilization Fund #3 #114	305,000
S.W. Annexation Collection Fund #115	7,067,000
Neighborhood Stabilization Fund - #116	410,313
C.D.B.G. Fund - #118	2,305,360
S.H.I.P. Fund - #119	1,448,767
SAD I Phase I - #120	5,405
SAD I Phase II - #121	6,599
USA 3 & 4 - #122	31,582
USA 5,6,7A - #124	14,579
USA #9, SAD #125	220,554
SW Annexation District #2 SAD #126	2,095
Neighborhood Improvement Fund #127	1,224,176
Affordable Housing Fund #128	616,560
South Lennard SAD #150	389,527
River Point SAD #151	1,386,713
Tesoro SAD #152	6,575,706
Glassman SAD #153	1,194,759
East Lake Village SAD #154	830,868
St. Lucie Land Holding #155	1,415,000
City Center SAD #156	1,753,604
Combined SAD #158	749,988
Torrey Pines Collection Fund #159	7,415,867
CRA Fund - #175	5,528,040
CRA Fund - #178 Southern Grove	918,005
General Obligation Debt Fund #214	9,215,428
General CIP Fund #301	33,605,002
Road & Bridge CIP Fund #304	33,067,824
Parks Impact Fee Fund #305	25,461,701
Parks MSTU CIP Fund #307	4,838,381
Half-Cent Sales Tax CIP - #310	12,673,732
Stormwater Utility Fund - #401	30,441,637
Saints Golf Course Fund -#421	1,835,591
Utility Operating Fund - #431	93,445,256
Utility Fund - Renewal/Replacement - #438	10,206,138
Utility CIP Fund - Connection Fees - #439	11,421,926
Utility Contingency Fund - #440	15,265,811
Water & Sewer Capital Facility Fund - #441	21,032,335
Utility CIP Fund - #448	54,431,851
Police Forfeiture Fund - #603	10,200
Medical Insurance Fund - #605	23,832,368
Conservation Trust Fund - #608	745,000
OPEB Trust Fund - #609	2,863,701
Solid Waste Non - Ad Valorem Assessment	21,962,883
Totals	\$ 610,594,228



GLOSSARY OF TERMS

-A-

Abatement - A partial or complete waiver of taxes, service charges or fees imposed by the City for purposes of economic development incentives.

Abbreviations/Acronyms – A list of Abbreviations and acronyms follow the Glossary.

Account - A term used to identify an individual asset, liability, expenditure control, revenue control or fund balance.

Accounting System – A total structure or records and procedures which discover, record, classify, summarize, and report information on the financial position and results of operations of a government or any of its funds, account groups, or organizational components.

Accrual Basis of Accounting - A method of accounting where revenues are recorded when service is given, and expenses are recognized when the benefit is received.

Activity Fees - Recreation - Revenues from fees collected for various programs and activities, including trips, lessons, and sports leagues.

Activity Fees - Recreation Center - Fees collected for all programs held at Recreation Center, including classes, special events and rentals to tax exempt organizations.

Actual VS. Budgeted – Difference between the amounts projected (budgeted) in revenues or expenditures at the beginning of the fiscal year and the actual receipts or expenses which are incurred by the end of the fiscal year.

Actuarial - A person or methodology that makes determinations of required contributions to achieve future funding levels that address risk and time.

Administrative Charge - Allocation of charges in the general fund for administrative support to other funds.

Administrative Credit - Opposite of administrative charge. Credits in the general fund for administrative overhead charged to other funds

Administrative Fee - County Impact Fee - Fee paid to the City by the county for collecting the county's road impact fee.

Administrative Fee - Education Impact Fee - Fees paid to the City by the School Board for collecting the School Board's impact fee.

Administrative Fee - Police Impact Fee - Fees retained by the City's General Fund as a charge for collecting the Impact Fee from contractors.

Adopted Budget - The proposed budget as initially formally approved by the City Council.

Ad Valorem Tax - A tax levied in proportion to the value of the property which it is levied.

Ad Valorem Taxes - Delinquent - Net collection received from the Tax Collector for real property ad valorem taxes levied for the current year.

Advertising - Provides for advertising and legal notices of various City activities.

Agency Funds – Agency funds are used to account for the assets held as an agent for individuals, private organizations, other governments, and/or other funds or accounts. Agency funds are purely custodial in nature.

Alcoholic Beverage Licenses - Revenue collected by the state from all alcoholic beverages dispensing establishments within the City and reallocated to the City.

Allocate – To set apart portions of budgeted expenditures that are specifically designated to organizations for special activities or purposes.



Amended Budget - The adopted budget as formally adjusted by the City Council.

Amendment – A change to an adopted budget, which may increase or decrease a fund total. The City Council must approve the change.

Americans With Disabilities Act (ADA) – Federal legislation that prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, state and local government services, public accommodations, commercial facilities, and transportation.

Amortization - The reduction of debt through regular payments of principal and interest sufficient to retire the debt instrument at a predetermined date known as maturity.

Annexation - The process by which a municipality, upon meeting certain requirements, expands its incorporated limits.

Animal Control - Citations - Revenue derived from citations to citizens violating the City's Animal Control Ordinances.

Animal Control - Dog Licenses - Revenue derived from issuance of pet licenses by the City.

Animal Control - Pet Retrieval Fee - Revenue collected for retrieving an animal apprehended by the Animal Control Department.

Animal Control - PSL Animal Education - That portion of the revenues from animal control citations that is dedicated toward education of the Animal Control Division staff.

Appraised Value - To make an estimate of value for the purpose of taxation.

Appropriation - A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended.

Approved Positions - Employee positions which are approved in the adopted budget. Positions are to be filled during the year.

Arbitrage – In government finance, the most common occurrence of arbitrage involves the investment of the proceeds from the sale of tax-exempt securities in a taxable money market instrument that yields a higher rate, resulting in interest revenue in excess of interest costs.

Assessed Property Valuation - A valuation set upon real estate or other property by a government as a basis for levying taxes.

Assets - Resources owned or held by a government, which have monetary value.

Assessment - The process for determining values of real and personal property for taxation purposes.

Attrition - A method of achieving a reduction in personnel by either not filling a position that is open, redeveloping a position, transferring, retirement or means other than laying off.

Audit - A methodical examination of utilization of resources. It is concluded in a written report of its findings, an audit is a test of management's accounting system to determine the extent to which internal accounting controls are both available and being used.

-B-

Balanced Budget - A balanced budget occurs when the total sum of money a government collects in a year is equal to the amount it spends on goods, services, and debt interest.

Basis of Accounting – The methodology and timing of when revenues and expenditures are recognized in the accounts and reported in the financial statements.

Benefits - Payments to which participants may be entitled under a pension plan, including pension benefits, death benefits, and benefits due on termination of employment



Board of Adjustment and Appeal - Revenues collected as a result of a fine imposed by the Contractor Licensing Board.

Bond - A written promise, generally under seal, to pay a specified sum of money called the face value, at a fixed time in the future called the date of maturity and carrying interest at a fixed rate, usually payable periodically.

Bond Indenture – The formal agreement between a group of bond holders, acting through a trustee, and the issuer as to the term and security for the debt.

Bond Rating - In rating municipalities for the issuance of general obligation debt, credit rating agencies (Standard & Poor's, Moody's and Fitch) consider factors that are regarded as especially relevant to a government's 'capacity and willingness' to repay its debt. (a.) the local economic base, including local employment, taxes, and demographics (for example: age, education, income level, and skills of the local population); (b,) the financial performance and flexibility, including accounting and reporting methods, revenue and expenditure structure and patterns, annual operating and budgetary performance, financial leverage and equity positions. Budget and financial planning, and contingency financial obligations, such as pension liability funding; (c.) debt burden; and (d.) administration, including local autonomy and discretion regarding financial affairs, background and experience of key administrative officials, and frequency of elections.

Bond ratings impact the interest rate and the cost of debt service in the operating budget. It is a grade given to bonds that indicates their credit quality, Private independent rating services provide these evaluations of a bond issuer's financial strength, or its ability to pay a bond's principal and interest in a timely fashion. Also see CREDIT RATING.

Bond Refinancing – The issuance of bonds to obtain better interest rates and / or bond conditions by paying off older bonds.

Budget - A plan of financial operation for a specified

time embodying an estimate of proposed expenditures and the proposed means of financing them. The term "budget" is used in two senses in practice - the financial operational plan presented to the appropriating body for final adoption or the plan that has received final approval by that body. It is usually necessary to specify whether the budget referred to is preliminary and tentative or whether it is the plan finally approved by the governing body.

Budget Amendment - The process, by which unanticipated changes in revenue or expenditures are made a part of the budget, thereby amends the budget. These changes require City Council approval.

Budget Calendar - The schedule of essential dates or milestones, which the City follows in the preparation, adoption, and administration of the budget.

Budget Deficit - Amount by which the government's budget outlays exceed its budget receipts for a given period, usually a fiscal year.

Budget Document - The official written statement prepared in order to present a comprehensive financial program of an organization. A budget document serves as 1.) a policy document; 2.0 an operation guide; 3.) a financial plan; and 4.) a communications device.

Budget Hearing – A public hearing conducted by City Council to consider and adopt the annual budget.

Budget Message - A general discussion of the proposed budget as presented in writing by the budget-making authority to the legislative body.

Budget Ordinance - The official enactment, by City Council to legally authorize City staff to obligate and expend resources.

Budget Transfer - The process by which approved budget dollars may be reallocated between line item expenditures within the same fund and department to cover unforeseen expenses.



Budgetary Control - The control or management of a government in accordance with an approved budget for the purpose of keeping expenditures within the limitation of available appropriations and available revenues.

Building Department Fund - To account for the revenues and expenditures associated with the protective inspections provided by the building department.

Building Permits - Revenues derived from issuance of building permits prior to construction with the City of Port St. Lucie.

-C-

Cable TV Franchise - Franchise Tax levied on Cable Television Company.

Capital Asset - Assets of significant value and having a useful life of several years. Capital assets are also called fixed assets.

Capital Budget - A plan of proposed capital outlays, and the means of financing them for the current fiscal period. It is usually part of the current budget but may also be a multi-year plan.

Capital Improvement Fund - A fund used to account for the acquisition of major capital equipment and facilities. To be accounted for in such funds, expenditure must be fixed asset in nature requiring a useful life of a minimum of one year and a minimum cost of twenty-five thousand dollars (\$25,000). The funding resources include general tax revenue, interest income, bond proceeds, and transfers from other funds.

Capital Improvement Project(s) - A five-year plan for those expenditures anticipated within the City's capital improvement funds. It sets forth each project and its contemplated cost and proposes the financing of the listed projects. The plan gives the City a look into the future and allows for long range financial planning.

Capital Improvement Road and Bridge Fund - To account for revenues and expenditures associated with major road and culvert improvements, including the annual street-resurfacing program. The funding resources include general tax revenues, interest income, bond proceeds, and transfers from other funds.

Capital Outlay - Expenditures made within an operating fund that result in the acquisition of fixed assets, requiring a cost of five thousand dollars (\$5,000) but not exceeding thirty-five thousand dollars (\$35,000.00).

Capital Project - Major construction, acquisition, or renovation activities which add value to a government's physical assets or significantly increase the useful life.

Capitalized Interest - When interest cost is added to the cost of an asset and expensed over the useful life of the assets.

Cash Carryforward - Fund balance to be used as a funding source.

Certificate of Participation - Financing in which an individual buys a share of the lease revenues of an agreement made by a municipal or governmental entity, rather than the bond being secured by those revenues.

Certification, Copy, Research - Revenue from collection of fees for certification and copies for public's use and for researching items for the public.

Charrette - A public input and design workshop used by planners in project design and formulations. The charrette provides a forum for ideas and offers the unique advantage of giving immediate feedback to the planners while giving mutual authorship to the plan by all who participate.

Charter - A written instrument that creates and defines powers, rights and privileges for a specific jurisdiction or organization: a city's constitution.

City Center Special Assessment District Collection



Fund - To account for revenues and expenditures associated with City's program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the City Center Special Assessment District.

Cigarette Tax - Revenue from cigarette sales received by the state and proportionately shared with the City.

City Center Capital Improvement Fund - To account for the financial resources and expenditures associated with the construction of the infrastructure, water and sewer expansion of the City Center Project.

Commissions - Vending Machine - Commissions collected from vending machine sales.

Communications - Provides funds for communication expenses, such as mobile radios and airtime for City vehicles.

Communications Service Tax Simplification Law - Law created by Florida Legislature to combine communications services revenues with a two-tiered tax composed of State and local-option tax.

Community Development Block Grant (C.D.B.G.) Fund - A fund established for tracking the financial activities of this federal entitlement block grant. Cities with population over 50,000 receive the entitlement money, which can be used for a number of municipal projects such as community service, infrastructure improvements, and housing for low-income residents.

Community Redevelopment Agency - To account for revenues and expenditures of the Community Redevelopment Agency established for the purpose of improving the economic and social conditions within a specific boundary.

Community Redevelopment Area (CRA) - Under Florida Law (Chapter 163, Part III), local governments are able to designate areas as Community Redevelopment Areas when certain conditions exist.

Since all the monies used in financing CRA activities are locally generated, CRA's are not overseen by the state, but redevelopment plans must be consistent with local government comprehensive plans. Examples of conditions that can support the creation of a Community Redevelopment Area include, but are not limited to: the presence of substandard or inadequate structures, a shortage of affordable housing, inadequate infrastructure, insufficient roadways, and inadequate parking,

Competency Cards - Revenue derived from annual renewal of city issued certificates of competency.

Comprehensive Annual Financial Report - This official annual report presents the status of the City's finances in a standardized format. The CAFR is organized by fund and contains two basic types of information: a balance sheet that compares assets with liabilities and fund balance; and an operating statement that compares revenues and expenditures.

Confiscated Property - Revenues collected from the sale of merchandise confiscated by the Police Department.

Conservation Trust Fund - To account for revenues and expenditures from developers and interest income for conservation issues of the City.

Contingency - A budgeted reserve set-aside for possible emergencies, revenue shortfalls, or unforeseen expenditures not otherwise budgeted for.

Contractual Services - Services provided by outside vendors that have contractual agreements with the City of Port St. Lucie.

Contributions and Donations - Contributions for the general use of the City.

Contributions - Recreation - Contributions to be used for Recreation Programs.

Cost-of-Living Adjustment (COLA) - An increase in salaries to offset the adverse effect of inflation on compensation.



Computer Aided Design and Drafting (CADD) System – A computer system with input-tools for the purpose of streamlining drafting, documentation and design processes.

Contractual Services – Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include maintenance agreements, courier services, and temporary help.

Cost-of-living Adjustment (COLA) – An increase in salaries to offset the adverse effect of inflation on compensation.

County Occupational Licenses - Share of revenue derived from issuance of business licenses by the County.

Court Fees - Jury duty payments to City employees, which are assigned to the City due to the policy of paying the employee’s regular salary.

Court Fines - Fines collected from traffic offenses and misdemeanors.

Credit Ratings - A credit rating is the opinion of the rating agencies regarding the general creditworthiness of the government in question. The rating is a function of risk factors to which the government is subject. A rating in of itself does not imply any form of a recommendation by the ratings agency. It is simply an objective evaluation of the government and its ability to meet the obligations of the security as well as its ability to repay the debt. The credit rating process involves a legal, quantitative, and qualitative analysis. The assigned ratings influence the cost of borrowing for the government.

Crosstown Parkway Capital Improvement Fund - To account for the financial resources and expenditures for land acquisition, design and construction of the river crossing project.

Culture and Recreation – Cost incurred in providing and maintaining cultural and recreational facilities and activities for citizens.

Culverts - Fees charged to residential and commercial developers for the inspection of grading and culvert pipe placement to ensure the integrity of the drainage system.

-D-

Debt - Money or other property lent or borrowed and that must be repaid or returned. Debt may be outstanding for a short term (one year or less) or for a long term (one year or more).

Debt Millage – The portion of the millage required to pay principal and interest on voter approved bonds. This millage fluctuates annually based on the property values and debt payable.

Debt Proceeds - Bonds - Funds available from the issuance of Bonds.

Debt Service - The City’s obligation of principal and interest payments required to retire bonds and other debt instruments used as a financing source.

Debt Service Funds - To account for the accumulation of resources for, and the retirement of, general long-term debt principal and interest.

Deficit - The excess of liabilities over assets-or expenditures over revenues- in a fund over an accounting period.

Department - The basic organizational unit of the City, which is functionally unique in its services.

Depreciation - The decrease in value of physical assets due to use and the passage of time.

Derivative - A derivative is a financial contract which derives its value from the performance of another entity such as an asset, index, or interest rate, called the “underlying”.

Designations - A portion of fund balance earmarked for specific appropriations.

Distinguished Budget Presentation Program - A voluntary program administered by the Government



Finance Officers Association to encourage governments to publish efficiently organized and easily readable budget documents and to provide peer recognition and technical assistance to the fiscal officers preparing them.

Division - A unit of organization that is comprised of a specific operation within a functional area. Departments may contain one or more divisions.

Donations - Fireworks - Donations toward the annual July 4th Fireworks display.

-E-

East Lake Village Special Assessment District Collection Fund - To account for revenues and expenditures associated with City program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the East Lake Village Special Assessment District project.

Economic Development Fund - to account for revenues and Expenditures associated with development that stimulates the economy.

Effectiveness - The degree to which goals, objectives and outcomes are achieved.

Efficiency - A measurement of an organization's performance based on operational outputs as measured by comparison of production with cost.

Elections - Fees paid to the City by political candidates to register themselves for upcoming elections.

Electric Franchise - Franchise Tax levied on Florida Power and Light.

Electricity - Provides for electrical services.

Encumbrances - The commitment of appropriated funds to purchase an item or service. Purchase orders are used to encumber which commits funds for future expenditures. Encumbrances outstanding at year-end are reported as reservations of fund balance and will not constitute expenditures or liabilities in the upcoming fiscal year.

Enterprise Fund - A fund established to finance and account for operations (1) that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public On a continuing basis be financed or recovered primarily through user charges.

Evaluation and Appraisal Report (EAR) - The EAR is a required part of the State growth management process and could be generally defined as a mechanism for determining whether the goals, objectives, and policies of the City's Comprehensive Management Plan are being met, and if not, what changes are in order. State Statute requires each local government to evaluate its Comprehensive Plan. This requirement is found in Local Government Comprehensive Planning and Land Development Regulations Act, often referred to as the "Growth Management Act." The EAR is required every seven years but must be adopted according to a schedule determined by the Florida Department of Community Affairs.

Exemption - A reduction to the assessed value of property. The most common exemption is the \$25,000 homestead exemption allowed if the owner uses the property as the principal residence. There are other exemptions for disability, government owned and non-profit owned property.

Expanded Services - That portion of a department expenditure budget that provides funding for new programs and services, which is associated with increasing the level of service to the citizens.

Expenditures - Decreases in net financial resources. Expenditures include current operating expenses, which require the current or future use of net current assets and/or debt service.

Expenses - Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures.



-F-

Federal Grant - D.A.R.E. - Revenue from the Federal Government's program funding part of the City's D.A.R.E. school resource officers.

Financial Policy - The City's policy with respect to taxes, spending and debt management as they relate to government services programs, and capital investments.

Fines & Forfeitures - Consists of a variety of fees, fines and forfeitures collected by the State Court System, including bail forfeitures, garnishments, legal defender's recoupment and juror/witness fees.

Fiscal Year - The twelve- (12) months starting October 1st through September 30th to which its annual operating budget applies. At the end of each fiscal year, the City determines its financial position and the results of its operations.

Five-Year Capital Plan - A plan for capital expenditures to be incurred each year over a five-year period to meet capital needs arising from the long-term work program or other capital needs. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the resources estimated to be available to finance the projected expenditures.

Fixed Assets - Assets of a long-term character which are intended to continue to be held or used. Generally, to be classified as a fixed asset, expenditure must have a useful life of a minimum of one year and a minimum cost of five hundred dollars (\$500.00).

Fleet - The vehicles owned and operated by the City.

Forfeiture - The automatic loss of property, including cash, as a penalty for breaking the law, or as compensation for losses resulting from illegal activities. Once property has been forfeited, the City may claim it, resulting in confiscation of the property.

Franchise Fee - Charges to utilities for exclusive/non-exclusive rights to operate within municipal boundaries. Examples are electricity, telephone, cable television and solid waste.

Full-Time Equivalent (FTE) - Number of positions calculated on the basis that one FTE equates to a 40-hour workweek for twelve months. For example, two part-time positions working 20 hours for twelve months also equals one FTE.

Fund - A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes within, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

Fund Balance - The fund equity of government funds and trust funds.

Fund Transfer - A budgeted transfer of funds to another fund. The three in the account code designates the fund number.

-G-

General Fund - The general operating fund of the City. It is used to account for most of the financial resources as well as most of the operating services of the General Government.

General Obligation Bonds - Bonds of which the full faith and credit of the issuing government are pledged.

Generally Accepted Accounting Principles (GAAP) - Uniform minimum standards of, and guidelines for financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define accepted accounting practices at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations.



Geographic Information System (GIS) – A system used to capture, manage, analyze and display all forms of geographically referenced information. Displayed information include street, neighborhood, and planning district levels.

Glassman Special Assessment District Collection Fund - to account for revenues and expenditures associated with City program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the Glassman Special Assessment District project.

Goal - A statement of broad direction, purpose, or intent based on the needs of the community.

Government Finance Officers Association (GFOA) - An association of public finance professionals that was founded to support the advancement of governmental accounting, auditing, and financial reporting. The GFOA has played a major role in the development and promotion of GAAP for state and local governments since its inception and sponsors the Certificate of Achievement for Excellence in Financial Reporting Program and the Distinguished Budget Presentation Awards Program.

Golf Course Fund - To account for the operation of the Saints at Port St. Lucie Golf Course. **Governmental Accounting** - The composite of analyzing, recording, summarizing, reporting and interpreting the financial transactions of governmental units and agencies.

Governmental Accounting Standards Board (GASB) – The ultimate authoritative accounting and financial reporting standard setting body for State and Local Governments.

Governmental Finance Corporation Fund - To account for specific revenues and expenditures associated with the not-for-profit corporation established to assist the City in acquiring and constructing various governmental projects consisting of real and/or personal property.

Governmental Funds - General, Special Revenue, Debt Service, and Capital Project funds.

Granicus – Streaming media for Government.

Grant - A contribution by one governmental unit to another. The contribution is usually made to aid in the support of a specified function.

-H-

Health & Life Insurance - Provide for benefits for health, accidental death, dismemberment, life insurance, and long-term disability for full-time employees.

Homestead Exemption - Pursuant to the Florida State Constitution, the first \$25,000 of assessed value of a home which the owner occupies as principal residence is exempt from the property tax.

-I-

I.R.S.C. Services - Fees paid to the City from Indian River State College for the use of the City's facility and/or equipment for the purpose of police training.

Impact Fees - Set aside fees collected from citizens and developers for infrastructure adjustments to the community. Monies to be used as the development further impacts the municipality.

Improvements other than Buildings - Provide for any capital improvements for the City.

Inflation - A rise in price levels caused by an increase in available funds beyond the proportion of available goods.

Infrastructure - Public domain fixed assets including roads, bridges, curbs, gutters, sidewalks, drainage systems, lighting systems and other items that have value only to the City.

Insurance - Provides for City insurance protection for general liability, auto, and property.



Interfund Transfers - Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended.

Intergovernmental Revenue - Revenue received from or through the Federal, State, or County Government. These include Cigarette Tax, State Revenue Sharing, Alcoholic Beverage Tax, and Sales Tax.

Interlocal - School Resource Officer - Revenues collected from St. Lucie County for reimbursement of half the salary cost of the City's School Resource Officers.

Interlocal Agreement - A contractual agreement between two or more governmental agencies.

Interest - Ad Valorem Taxes - Interest collected on delinquent Ad Valorem Taxes.

Interest - Checking - Interest collected on a checking account.

Interest - Investments - Interest collected on invested funds.

Interest - Police Building Reserve Fund - Interest collected on the required reserve fund on the Police/Administration Building debt.

Interest - Tax Collections - Interest collected on late assessment payments.

Interest - State Board of Administration - Interest collected on invested funds.

Internal Service Fund - A fund established to account for an entity which provides goods and services to other City entities and charges those entities for the goods and services provided.

Investments - Most commonly, securities are held for the production of revenues in the form of interest and dividends. The term does not include fixed assets used in government operations.

-L-

Law Enforcement Impact Fee Fund - to account for the proceeds and expenditures associated with law enforcement impact fees charged against new construction and used to fund the equipment and capital needs of new police officers required as a result of community growth.

Lease - Sportsman Park - Revenue resulting from the annual lease of a City park to St. Lucie County.

Liabilities - Debt or other obligations arising in the past, which must be liquidated, renewed or refunded at some future date.

Lighting District Fund - To account for the revenues and expenditures of residential street lighting districts.

Licenses and Permits - Revenues derived from the issuance of local licenses and permits.

Local Option Gas Tax - Revenues resulting from an additional six cents local tax on gasoline sales in St. Lucie County. These collected revenues are shared with the County and the City of Fort Pierce.

-M-

Machinery & Equipment - Provides for purchase of machinery and equipment for City or Government use.

Mandate - A requirement from a higher level of government that a lower level of government perform a task in a particular way or standard.

Maps and Publications - Revenue collected through the sale of maps and publications.

Memberships, Dues, Subscriptions, Books - Provides for memberships fees, dues, subscriptions, and publications of professional organizations.

Mill - A taxation unit equal to one dollar of tax obligations for every \$1,000 of assessed valuation of property.



Millage - The tax rate on real property based on \$1.00 per \$1,000 of assessed property value.

Miscellaneous Revenue - Those revenues that are small in value and not individually categorized.

Miscellaneous Revenue - Workman's Compensation - Reimbursements from the Workman's compensation program for salaries which the City expended.

Mission Statement - The statement that identifies the particular purpose and function of a department.

Mobile Home Licenses - Revenue collected by the state from all mobile home licenses in the City and reallocated to the City

Modified Accrual Basis - The basis of accounting under which revenues are recognized when measurable and available to pay liabilities and expenditures are recognized when the liability is incurred except for interest on long-term debt which is recognized when due, and the noncurrent portion of accrued vacation and sick leave which is recorded in general long-term debt. The General Fund and Debt Service Fund budgets are prepared on the modified accrual basis of accounting except that encumbrances are treated like expenditures.

Municipal Code - A collection of laws, rules and regulations that apply to the City and its Citizens.

Municipal Services Taxing Unit (MSTU) - An MSTU is a special taxing district authorized by the State Constitution Article VII and the Florida Statutes 125.01. The MSTU is a legal and financial mechanism for providing specific services and/or improvements to a defined geographical area. An MSTU may levy ad valorem taxes without a referendum. An MSTU may also use assessments, service charges or other revenue to provide resources.

-N-

National Pollution NPDES Fund - To account for the revenues and expenditures to comply with the state and federal regulations placed upon the City by EPA with the clean water act.

Neighborhood Stabilization Program Grant Fund - To account for revenues and expenditures provided by the Federal Grant program which are used to acquire, rehabilitate, demolish and redevelop foreclosed and abandoned residential properties in order to help stabilize neighborhoods.

Nondepartmental Expenses - Fund expenses which are not directly related to an individual department.

-O-

Object Code - Unique identification number and title for an expenditure category. It represents the most detailed level of budgeting and recording of expenditures; often referred to as "line item".

Objective - Something to be accomplished in specific well-defined and measurable terms and that is achievable within a specific time frame.

Occupational Licenses - Delinquent - Delinquency Fee collected from the issuance of late business licenses by the City.

Office Supplies - Provide for the purchase of office supplies.

Operating Budget - A budget for general revenues and expenditures such as salaries, utilities, and supplies.

Operating Expenses - Fund expenses that are ordinary, are reoccurring in nature and that are directly related to the fund's primary service activities.

Ordinance - A formal legislative enactment by the City that carries the full force and effect of the law within corporate boundaries of the City unless in conflict with any higher form of law, such as state or federal.



Other Financing Source - Road Bonds - Funds available from the issuance of a bond series backed by the pledge of Local Option Gas Tax revenue.

Other Land Sales - Savannas - Proceeds from the sale of a land parcel adjacent to the savannas.

Other Post-Employment Benefits (OPEB) - Legal trust fund having been established to account for the collection of assets to be expended for medical coverage for retired employees up to the age of Medicare eligibility

Outcomes - Quality performance measures of effectiveness and of achieving goals (e.g., customer satisfaction, awareness level, etc.)

Outputs - Process performance measures of efficiency and productivity. (e.g., per capita, expenditures, transactions per day, etc.)

Overtime - Provide for compensation for any overtime throughout the year, at one and one-half times the regular salary.

-P-

Parks Capital Improvement Fund - To account for specific revenues and expenditures associated with the acquisition of parks and construction of major capital parks improvements.

Parks and Recreation User Fees - Fees collected for reserving specific areas of a park for a specified time and use.

Parks MSTU Capital Improvement Fund - To account for specific ad-valorem revenues and expenditures associated with the Parks and Recreation improvement projects.

Paving and Drainage Permit - Revenue derived from issuance of permits allowing for "on site" paving and/or drainage systems for commercial developments.

Peacock and Lowry Combined Special Assessment District Collection Fund - To Account for revenues and expenditures associated with the City's program

of assessing benefiting properties for the cost of roadways, drainage facilities and water and sewer extensions and improvements within the special assessment district.

Pension Fund - The Pension fund accounts for the accumulation of resources to be used for retirement benefit payments to the City's employees.

Per Capita - A measurement of the proportion of some statistic to an individual resident determined by dividing the statistic by the current population.

Performance Indicators – Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs.

Performance Measures - Data collected to determine how effective and/or efficient a program is in achieving its objectives.

Permit Revenue - Fees imposed on construction related activities and for the acquisition of other nonbusiness permits.

Personal Services - A general category of operating expenses that includes salaries, wages, pensions, health insurance and other fringe benefits.

Plans Review Fee - Fees earned by the City for the review of construction plans.

Police Education - Portion of traffic violation fines collected and reserved by the state law for police education, placed in escrow until educational needs are identified, then transferred to this account.

Police Services - Revenue from charges derived from the employment of off-duty police officers by private agencies for crowd or traffic control.

Professional and Occupational Licenses - Revenues derived from issuance of business licenses by the City.

Professional Services - Provides for professional services/retainers.



Program Budget - A budget with expenditures that are based primarily on programs of work. Each individual program is established as a separate cost center.

Property Appraiser - The elected county official responsible for setting property valuations for tax purposes and for preparing the annual tax roll.

Property Taxes - Used to describe all revenues received in a period from current taxes, delinquent taxes, penalties, and interest on delinquent taxes. Property taxes are levied on both real and personal property according to the property's valuation and tax rate.

Proprietary Fund - Enterprise and internal service funds that are similar to corporate funds, in that they are related to assets, liabilities, equities, revenues, expenses, and transfers determined by business or quasi-business activities.

Public Hearing - a noticed meeting (per statute and/or ordinance) relating to legal action by a

government; usually requires that the public must be heard before action is taken.

-Q-

Quality - Excellence, as defined by the customer.

-R-

Radon Surcharge - Administrative Fees earned by the City for the collection of the county's Radon Gas testing fee.

Real Estate Revolving Fund - To account for revenues and expenditures associated with the purchase and resale of land for the cities immediate and future needs.

Recreation Center Rentals - Fees collected for rental of Recreation Center to any non-tax-exempt group/person, for their personal use.

Referendum - Presenting an issue to the voters of the City where a majority of voters decide on the issue.

Refund of Prior Year Expenditures - Revenue as a result of prior year expenditure being refunded.

Regular Salaries - Provide for compensation for full-time, permanent employees.

Reserve - (1) An account used to earmark a portion of a fund balance to indicate that it is not appropriate for expenditure and (2) an account used to earmark a portion of fund equity as legally segregated for a specific future use.

Resolution - A legislative act by the City with less legal formality than an ordinance.

Restitution - Revenues collected in payment for damage to City property.

Retained Earnings - An equity account reflecting the accumulated earnings of an Enterprise Fund.

Revenues - (1) Increase in governmental fund type net current assets from other than expenditure refunds and Governmental Accounting (NCGA) Statement 1, general long-term debt proceeds and operating transfers-in are classified as "other financing sources" rather than revenues. (2) Increases in propriety fund type net total assets from other than expense refunds, capital contributions, and residual equity transfer. Under NCGA statement 1, operating transfers-in is classified separately from revenues.

River Point Special Assessment District Collection Fund - To account for revenues and expenditures associated with City program of assessing benefiting properties for the cost of financing roadways and water and sewer extensions and improvements within the River Point Special Assessment District Project.

Road and Bridge Fund - To account for specific revenues such as gasoline tax and state-shared revenues and expenditures associated with the maintenance and repair of the City's roads and bridges.



Rolled-Back Rate - The operating millage rate required to raise the same ad valorem tax revenues as were levied in the prior year, exclusive of new construction, additions to structures, deletions and property added, i.e. annexations.

-S-

Sales Tax - Tax imposed on the taxable sales of all final goods.

Scrap and Surplus sales - Revenues resulting from the sale of Scrap and/or surplus assets of the City.

Service Charge - NSF Checks - Service charges collected as allowed by City ordinance due to NSF checks passed to the City.

Sign Permits - Revenue derived from issuance of sign permits for new signs being erected on business properties.

Solicitor Permits - Revenue derived from issuance of solicitation permits.

Special Assessment - A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

Special Event Permits - Revenue derived from issuance of permits for special events held within the City.

Special Revenue Funds - Funds used to account for revenue derived from specific external sources to be used for specific restricted types of activities.

St. Lucie Land Holding Special Assessment District Collection Fund - To account for revenues and expenditures associated with City's program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the St. Lucie Land Holding Special Assessment District Project.

State Housing Initiative Partnership (S.H.I.P.) Fund - A fund established for the purpose of tracking the financial activities of a state grant used for assisting low income households with down payment and rehabilitation costs.

State Revenue Sharing - Revenue received by the state and proportionately shared with the City.

State Sales Tax (1/2 cent) - One-half of the one-cent sales tax increase (from 4 cents to 5 cents) effective May 1, 1982. Tax collected by the counties is divided between that county and the cities within the county based on population ratio.

Stormwater Utility Fees - Revenues earned from the annual fee charged to property owners for stormwater management.

South Lennard Road Special Assessment District Collection Fund - To account for revenues and expenditures associated with City program of assessing benefiting properties for the cost of financing roadway and water and sewer extensions and improvements within the South Lennard Road project.

Southwest Annexation Special Assessment District No. 1 - To account for revenues and expenditures associated with the City's program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the Southwest Annexation special assessment district.

Street Lighting Fund - to account for the revenues and expenditures of residential street lighting districts.

-T-

Tax Incremental Finance District (TIF) - An economic development tool used to provide improvements such as demolition of buildings, infrastructure improvements, or infrastructure extensions to businesses. The district captures the added tax value of all taxing jurisdictions and uses the added value to pay for improvements.

Tax Levy - The total amount to be raised by general property taxes for purposed specified in the Tax Levy Ordinance.



Tax Roll - The official list showing the amount of taxes levied against each taxpayer or property.

Telephone Franchise - Franchise Tax levied on Southern Bell Telephone and Telegraph Company.

Tennis, Basketball, Shuffleboard Lights - Revenues collected for light usage.

Tesoro Capital Improvement Fund - To account for the financial resources and expenditures associated with the construction of the project.

Tesoro Special Assessment District Collection Fund - To account for revenues and expenditures associated with the City's program of assessing benefiting properties for the cost of financing roadways, drainage facilities, communications, public safety, re-use irrigation and water and sewer

extensions and improvements within the Tesoro Assessment District project.

Trial Balance - A list of the balances and the accounts in a ledger kept by double entry with the debit and credit balances shown in separate columns. If the totals of the debit and credit columns are equal or their net balance agrees with a control account, the ledger from which uses total expenditures and transfers to other funds that decreases net financial resources.

Trim Notice - "True rate in Millage," a tentative tax notice sent to all property owners in August to provide information reflecting tentatively adopted millage rates.

Trust Fund - Return of pension contributions from the insurance company for those employees who terminate before becoming fully vested.

Truth in Millage - The Florida Truth in Millage Act (TRIM) serves to formalize the property tax levying process by requiring a specific method of tax rate calculation, form of notice, public hearing requirements and advertisement specifications prior to the adoption of a budget tax rate.

The effect of TRIM is to inform taxpayers that their property taxes are changing (up or down), the cause (a change in the assessed value of their property and/or an increase in the proposed spending level) and how the proposed new tax rate compares to the rate that would generate the same property tax dollars as the current year (the "rolled back" rate).

-U-

Unemployment Insurance - Provides for City-paid employee benefits for unemployment insurance.

User Fees - Charges for expenses incurred when services are provided to an individual or group and not the community at large. The key to effective utilization of user fees is being able to identify specific beneficiaries of services and then determine the full cost of the service they are consuming.

Uses - Total expenditures and transfers to other funds that decrease net financial resources.

Utility Service Tax - Taxes levied on consumer consumption of utility services provided in the City. The tax is levied as a percentage of gross receipts.

-V-

Valuation - The dollar value of property assigned by the County Property Appraiser.

Variable Rate - A rate of interest subject to adjustment.

Violation Alarm Permit - Revenues collected as a result of violation of the local alarm ordinance.

Violation of Local Code - Revenues collected from violators of local codes.

-W-

Water - Provides for water service.

Water & Sewer Assessment Collection Fund - SAD 1, Phase I - To account for the revenues and expenditures associated with City's program of assessing benefiting properties for the cost of financing water and sewer extensions and improvements in Special Assessment District I, Phase I.



Water & Sewer Assessment Collection Fund - SAD 1, Phase II - To account for revenues and

expenditures associated with City's program of assessing benefiting properties for the cost of financing water and sewer extensions and improvements in Special Assessment District I, Phase II.

Water & Sewer Assessment Collection Fund - USA 3 & 4 - To account for revenues and expenditures associated with City's program of assessing benefiting properties for the cost of financing water and sewer extensions and improvements in Utility Service Areas 3 & 4.

Water & Sewer Assessment Collection Fund - USA 5, 6 & 7A - To account for revenues and expenditures associated with City's program of assessing benefiting properties for the cost of financing water and sewer extensions and improvements in Utility Service Areas 5, 6 & 7A.

Water and Sewer Capital Improvement Fund USA 9 - To account for the financial resources and expenditures for the design, acquisition and construction of water and sewer lines throughout the community.

Water & Sewer Capital Improvement Funds - To account for the financial resources and expenditures for the design, acquisition and construction of water and sewer lines throughout the community.

Water & Sewer Fund - An enterprise Fund Established to account for the resources and uses of the Utilities function of the City and is prepared on the full accrual basis of accounting. The Utilities function consists of the provision of a clean water source and the proper disposal of wastewater. The Water and Sewer Fund is an enterprise fund and as such receives its revenues from charges levied for the provision of services to users.

Water and Sewer Permit - Revenue derived from issuance of permits allowing the installation of water and/or sewer systems. These revenues fund the inspections provided by the City staff.

Wetlands Mitigation - Any action required to reduce the impact of development on a wetland. Mitigation actions might include creation of new wetlands or improvement of existing wetlands. Mitigation may occur on the site of the development or at some other site.

Worker's Compensation - Provide for City-paid benefits for Worker's Compensation pursuant to State Law.

Wyndcrest (WDDF) Capital Improvement Fund - To account for the financial resources and expenditures associated with the construction and equipping of a building to be used in the operation of a digital production studio.

-Z-

Zoning Fees - Fees paid to Planning Department when applying for variances, subdivision approvals, planned Unit Development approvals and zoning changes.



ABBREVIATIONS & ACRONYMS

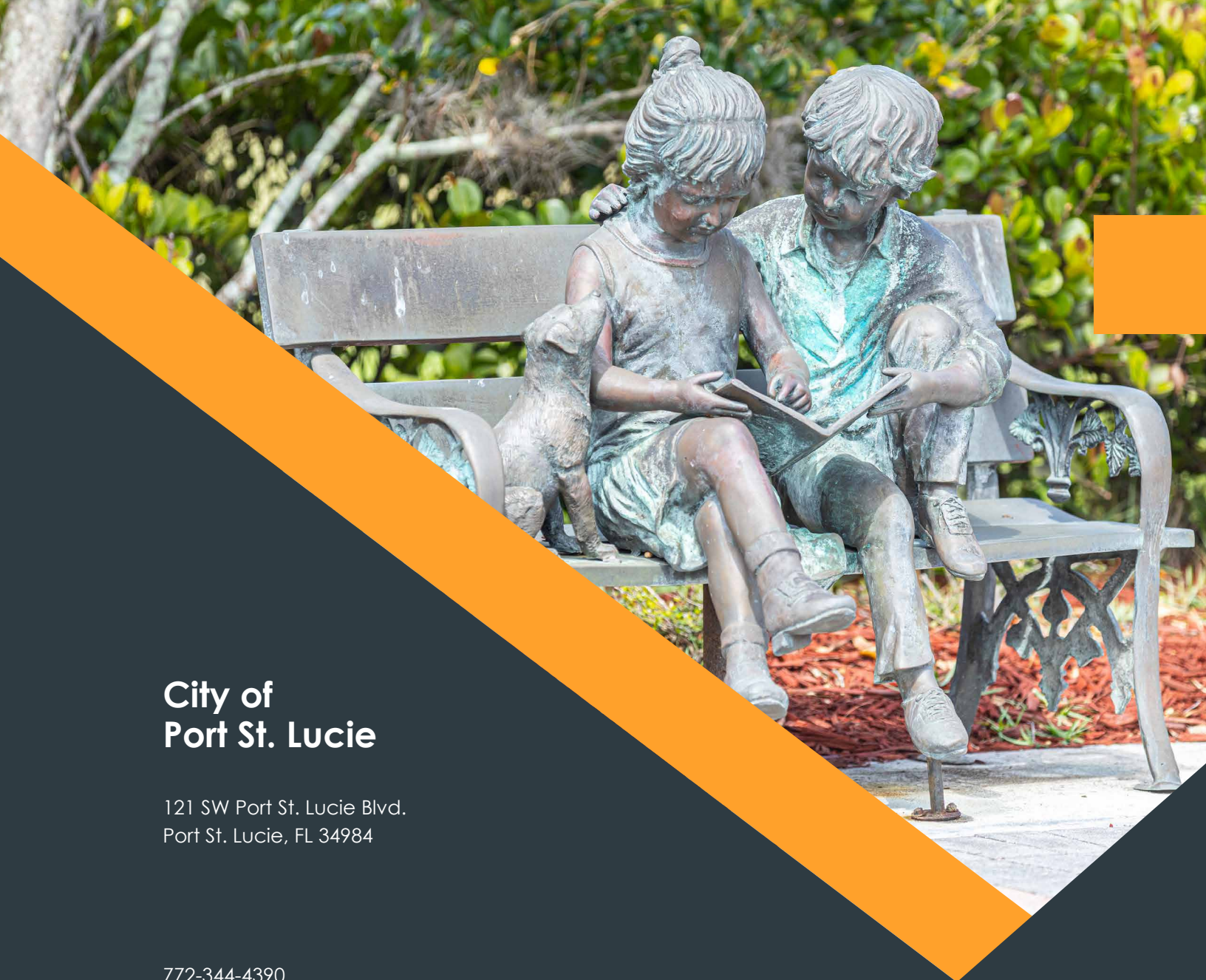
ACD	Automatic Call Distributor	COMPSTAT	Computerized Statistics
ADA	Americans with Disabilities Act	COOP	Continuity of Operations Plan
APWA	American Public Works Association	COP	Certificate of Participation
ARRA	American Recovery & Reinvestment Act	COPS	Community Oriented Policing Services
BLDG	Building	CORE	Comprehensive Offender Rehabilitation & Education
BOCC	Board of County Commissioners	CPI	Consumer Price Index
CADD	Computer Aided Drafting & Design	CRA	Community Redevelopment Agency
CAEFR	Certificate of Award for Excellence in Financial Reporting	CTC	Community Tax Certificate
CAFR	Comprehensive Annual Financial Report	DARE	Drug Awareness Resistance Education
CDBG	Community Development Block Grant	DCA	Department of Community Affairs
CEB	Code Enforcement Board	DEP	Department of Environmental Protection
CERT	Community Emergency Response Team	DRI	Development of Regional Impact
CEU	Continuing Education Unit	DROW	Drainage Right of Way
CGFO	Certified Government Financial Officer	DUI	Driving Under the Influence
CGFOA	Certified Government Finance Officers Association	EAR	Evaluation and Appraisal Report
CHGS	Charges	EMOC	Emergency Management Operations Center
CIP	Capital Improvement Project	EMS	Emergency Medical Services
CIS	Computer Information Service	EOC	Emergency Operations Center
CO	Certificate of Occupancy	ERU	Equivalent Residential Unit
COBRA	Consolidated Omnibus Budget Reconciliation Act	EWIP	Eastern Watershed Improvement Project
COG	Continuity of Government	FAPPO	Florida Association of Public Procurement Officials
COLA	Cost of Living Adjustment	FDEP	Florida Department of Environmental Protection
		FDOT	Florida Department of Transportation
		FEMA	Federal Emergency Management Agency



FGFOA	Florida Government Financial Officers Association	IJR	Interchange Justification Report
FICA	Federal Insurance Contributions Act	IRSC	Indian River State College
FIND	Florida Inland Navigational District	ISDN	Integrated Services Digital Network
FMLA	Family Medical Leave Act	JEA	James E. Anderson
FPL	Florida Power & Light	KPSLB	Keep Port St. Lucie Beautiful
FT	Full Time	LAP	Local Agency Program
FTE	Full Time Equivalent	LLEBG	Local Law Enforcement Block Grant
FY	Fiscal Year	LOGT	Local Option Gas Tax
GAAP	Generally Accepted Accounting Principals	MIS	Management Information Services
GFC	Governmental Finance Corporation	MPO	Metropolitan Planning Organization
GASB	Government Accounting Standards Board	MSTU	Municipal Services Taxing Unit
GFOA	Government Finance Officers Association	NIGP	National Institute of Governmental Purchasing
GIS	Geographic Information System	NOPC	Notice of Proposed Change
GO	General Obligation.	NPDES	National Pollutant Discharge Elimination System
GOVMT	Government	NPI	National Purchasing Institute
GREAT	Gang Resistance Education & Training	NSF	Non-Sufficient Funds
HIPPA	Health Insurance Portability & Accountability Act	NSP	Neighborhood Stabilization Program
HHR	Hurricane Housing Recovery	OMB	Office of Management & Budget
HMGP	Hazard Mitigation Grant Program	OPEB	Other Post Employment Benefits
HR	Human Resources	PAL	Police Athletic League
HVAC	Heating Ventilation & Air Conditioning	PBA	Police Benevolent Association
ICMA	International City Managers Association	PD	Police Department
		PD&E	Plan, Design & Engineering Study
		PDF	Portable Document Format



PEA	Public Employee Association	SRO	School Resource Officer
PGA	Professional Golfer's Association	STARCOM	Statistical Tracking Accountability & Response through Computer Oriented Mapping
PIO	Public Information Officer	SVCS	Services
PO	Purchase Order	SWAT	Special Weapons and Tactics
PPO	Preferred Provider Organization	SWMPP	Stormwater Management Program Plans
PRGM	Program	TIF	Tax Increment Financing
PSA	Police Service Aide	TPMS	Temperature and Pressure Monitoring System
PSL	Port St. Lucie	TPO	Transportation Planning Organization
PIO	Public Information Officer	TRICO	Treasure Coast Risk Management Program
PT	Part Time	TRIM	Truth in Millage
PW	Public Works	TRNG	Training
PUD	Planned Unit Development	UHP	Uniformed Hiring Program
RFP	Request for Proposal	USA	Utilities Service Area
RM	Risk Management	VOCA	Victims of Crime Act
ROD	Record of Decision	W&S	Water & Sewer
ROW	Right-of-Way	WAN	Wide Area Network
ROWTP	Reverse Osmosis Water Treatment Plant	WAP	Wireless Application Protocol
R&R	Renewal & Replacement	WTP	Water Treatment Plant
SAD	Special Assessment District	WWTP	Wastewater Treatment Plant
SCADA	Supervisory Control & Data Acquisition	YTD	Year to Date
SFWMD	South Florida Water Management District		
SHIP	State Housing Initiative Partnership		
SLC	Saint Lucie County		
SLW	Saint Lucie West		



City of Port St. Lucie

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