

ACCOUNT



**ADOPTED
BUDGET
FY 2022-23**



**City of
Port St. Lucie**



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City Council



Shannon M. Martin
Mayor



Jolien Caraballo
Vice Mayor, District 4



Stephanie Morgan
Councilmember, District 1



David Pickett
Councilmember, District 2



Anthony Bonna
Councilmember, District 3

Our Vision



**Port St. Lucie is a Safe, Beautiful,
and Prosperous City for All People
- Your Hometown."**

Incorporated April 27, 1961

Est. Population 217,500 as of July 2021

Prepared by: Office of Management and Budget



Appointed Officials

Russ Blackburn
City Manager

James Stokes
City Attorney

Administration

Jesus Merejo	Chief Assistant City Manager
David Graham	Assistant City Manager
Kristina Ciuperger	Deputy City Manager
Teresa Lamar-Sarno	Deputy City Manager
Kate Parmelee	Director of Strategic Initiatives & Innovation
John Bolduc	Chief of Police
Natalie Cabrera	Human Resources Director
Carmen Capezuto	Neighborhood Services Director
Sherman Conrad	Parks & Recreation Director
Joel A. Dramis	Building Official
Roger Jacob	Facilities Maintenance Director
William Jones	Chief Information Officer
Renee Major	Risk Management Director
Kevin Matyjaszek	Utility Systems Director
Linda McCarthy	MIDFLORIDA Credit Union Event Center Director
Wesley McCurry	Community Redevelopment Agency Director
Stephen Okiye	Finance Director/City Treasurer
Sarah Prohaska	Communications Director
Mary Savage-Dunham	Planning & Zoning Director
Heath Stocton	Public Works Director
Caroline Sturgis	Office of Management and Budget Director
Sally Walsh	City Clerk
William Weinshank	Emergency Management Division Director
Elijah Wooten	Economic Development Administrator



Compiled by the Office of Management & Budget

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Office of the City Manager

Russ Blackburn

October 26, 2022

Honorable Mayor, Members of City Council and Citizens:

It is my privilege to present the Fiscal Year (FY) 2022-23 City Manager's adopted budget, in accordance with the City Charter. This budget represents months of work by a dedicated leadership team and staff in alignment with the City's Strategic Plan. This is my sixth year providing you with an adopted budget.

The City of Port St. Lucie continues to experience rapid growth as the seventh largest city in Florida and third largest in South Florida. The positive economic trends of residential and business growth require staff to be agile and focused on responsive service delivery. This budget centers around the City Council's vision for the city and continues to meet the demands associated with this growth.

As our community emerges from the impacts of the COVID-19 pandemic, nationwide we are experiencing a 40-year high in inflation and soaring prices for food, gas, and everyday consumer goods. The cost of delivering City services has increased by 2.4% overall for basics such as supplies and materials, and an average of 17.6% for construction projects due to COVID-related supply chain disruptions. Despite the uncertainty of the economy, we continue to see a high demand for building permits, robust construction of new homes and businesses and increased vehicles on our roadways.

We have worked to overcome all obstacles presented and continue to provide exceptional customer service. This speaks very highly of the dedication and drive of our dynamic workforce. The financial decisions made by this City Council have positioned the City to remain financially sound. We will continue to remain vigilant, monitoring and responding as needed to changes in trends and facts as they present.



The Fiscal Year 2022-23 Adopted budget is responsive to the continued growth the City of Port St. Lucie is experiencing. Our population has increased by an additional 12,500 citizens over the past year. For 2022, the St. Lucie County Property Appraiser estimated a 22.8% increase in property taxable value from the 2021 final taxable value. The upcoming fiscal year's adopted budget is a total spending level of \$731 million for all funds. Overall, this budget continues to reflect Port St. Lucie's fiscally sound and conservative approach to managing taxpayer dollars as the City's population exceeds 217,523 residents.

The priorities in developing this adopted budget include:

- Fund and implement the City Council's Strategic Plan— focusing on the overall priorities for the upcoming year, which includes funding equipment for three new parks: Tradition Regional, Riverland Paseo, and Pioneer Park at The Port.
- Enhance current levels of service – specifically increasing the number of sworn police officers, Utility Systems and Public Works personnel to address the rapid growth in the western area of our City.
- Restructure solid waste management to include automation for garbage collection and addressing recent years of unreliable solid waste services.
- Reduce the millage rate by 0.3000 mills. This will mark the seventh consecutive year the City Council has reduced the tax burden on our citizens.
- Continue paying down the City's long-term debt obligation.
- Maintain the City's infrastructure, equipment, facilities, services, and programs - improving areas of critical concern.

Budget Process

Collectively, the annual budget process and document are the most important responsibility of the City Council. This document defines four key roles explaining the work of the City Council to the City's residents, business community and those considering living or investing in the City.

1. The budget serves as a Policy Document providing information with respect to the policies, goals, and objectives for the coming year; further, it provides an explanation of the budget process to reach the goal and statutory obligation of a balanced budget.

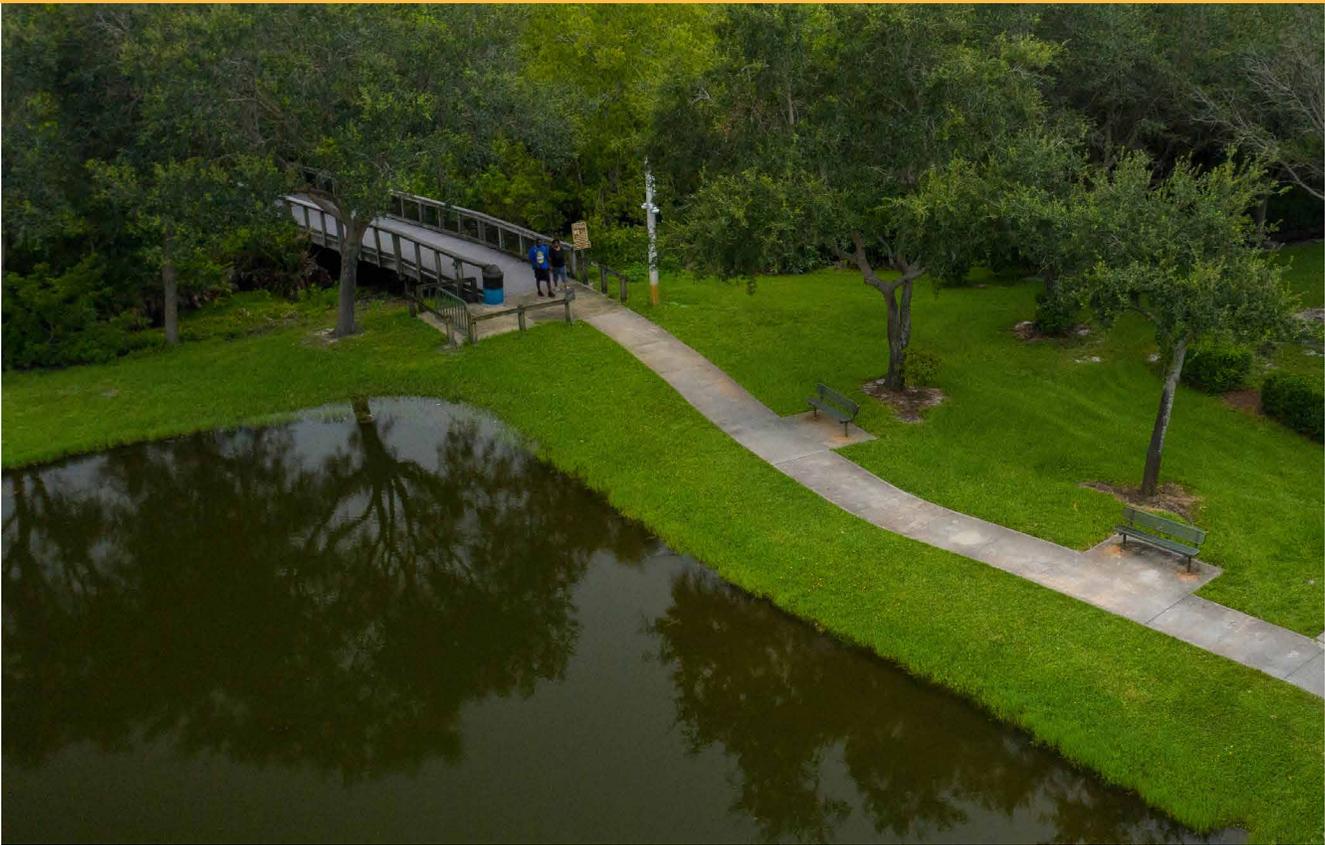
2. The budget serves as the Financial Plan that explains the fiscal structure and operation of the City's major revenue sources and expenditures approved for the coming year. This information provides projections for current year financial activity, as well as comparison to historical and past programs.

3. The budget serves as an Operations Guide demonstrating the relationship between the Organization's departmental programs, structure, staffing, and the goals and objectives that have been defined in the Strategic Plan and other guiding documents.

4. Most importantly, this budget document is utilized to comprehensively communicate and provide transparency to the public on how the City of Port St. Lucie – as a government – operates within prescribed guidelines, as well as recommended and accepted practices to achieve its goals.

Key Points Influencing the FY 2022-23 Budget Preparation:

- Addressing the City Council's seven Strategic Plan goals and funding of the City Council top priorities.
- Providing a nominal salary adjustment to retain valued staff and attract the most highly skilled employees to Port St. Lucie.
- Maintaining the distinction of being one of the safest large cities in Florida.
- Providing quality facilities that serve residents and visitors to the City and promote quality appearance of City facilities.
- Providing recreational activities that are unique, fun, and available to all residents of the City with equipment that is safe, clean and well maintained.
- Expanding technological improvements and creating an organization where staff is provided the necessary technological resources to perform effectively and efficiently.
- Continue budgeting for the increased cost experience of capital projects included in the Half-Cent Sales Tax referendum of 2018.
- Enhancing and maintaining our current high-quality service levels.



The adopted budget totals \$731 million, including \$544.3 million for operating expenses and \$186.7 million for capital investments, which includes reserves. The total FY 2022-23 adopted budget represents an increase of \$120.4 million, or 19.7%, compared to the FY 2021-22 adopted budget. Because of the strength of our local economy, the adopted budget for FY 2022-23 makes significant community investments while maintaining reserves for governmental revenues. The adopted budget includes increases in capital projects of \$22.6 million, which comprises nearly 19% of the total increase. Some of the capital projects included in the adopted budget are phases II and III of a new police training facility; fiber infrastructure construction; the Saints Golf Course drainage project; phases II and III of Floresta Drive roadway improvements, the Westport Treatment Plant upgrades, and other water treatment projects.

The General Fund budget totals \$159.2 million, a 28.3% increase from the FY 2021-22 adopted budget. The adopted budget also includes a one-time investment of \$1.1 million to fund equipment for three new parks (Tradition Regional Park, proposed Riverland Paseo Park, and Pioneer Park The Port) that will open in FY 2023-24. Due to the significant lead time for equipment, the Parks and Recreation department will begin the procurement process in FY 2022-23 to ensure delivery in time for the parks opening in FY 2023-24. Additional one-time investments include: \$500,000 for traffic calming; \$2 million for debt reduction; \$750,000 in grant matches for stormwater projects; and \$1.6M for City Hall upgrades.

The Solid Waste Fund budget is \$35.9 million, which represents an increase of \$14 million over FY 2021-22 adopted budget. This increase is almost 12% of the City's total adopted budget increase. The City negotiated a new franchise agreement for a waste hauler after the current contractor terminated their contract with the City three years early. The new solid waste collection contract is based on the recommendations of an advisory group of City residents (the City's Solid Waste Task Force), which moves the City to automated garbage collection and streamlines the collection services.

Adding to the increase for FY 2022-23 are the growing taxable values and the addition of 71 new positions across all funds to continue providing exceptional customer service to our growing population base. Most of these new employees will be added to departments directly affected by growth including Police, Parks and Recreation, Utility Systems, Building, Public Works, Neighborhood Services, and the administrative departments that provide support services. The adopted budget includes 43 new staff members to the General Fund. These include 16 new sworn police officers to address the rapid growth in the community as well as augmenting District 5 in the City's burgeoning western sector.



The adopted budget includes four new positions in Neighborhood Services that are supported by the Solid Waste Fund. These positions will provide oversight, management, and compliance for the solid waste program. The Building Fund includes five new positions driven by the steady housing and commercial construction and the demands of compliance inspections. This budget also includes 13 new employees in the Utility Systems Fund to keep pace with system growth and six employees in Public Works, split between the Road & Bridge Fund and the Stormwater Fund. These positions are the direct result of increased construction and growth in the population throughout the City.

The adopted budget reduces the City's overall millage rate by 0.3000 mills. FY 2022-23 adopted total millage rate of 5.3000 is less than the City's rate in FY 2010-11. This is a continuation of the City Council's Strategic Plan Goal 7 High Performing Government Organization – Reduce Millage. This is the seventh year in a row that City Council has reduced the City's total millage rate. Using current estimates of the calculated Ad Valorem (July 1, 2022) for the FY 2022-23 property values of nearly \$16.4 billion and the accumulation of the total reduction of millage over this time of 1.3289 mills, which equates to a \$20.7 million reduction in the tax burden for our residents compared to FY 2015-16.

City Council's Vision and City Highlights

The City Council has established a vision for the City as a Safe, Beautiful and Prosperous City for All People – Your Hometown. Port St. Lucie has great neighborhoods; excellent educational opportunities for lifelong learning; a diverse local economy and employment options; convenient transportation; unique natural resources including the St. Lucie River; and leisure opportunities for an active lifestyle. Our team works to help the Council carry out this vision with an organizational vision that Port St. Lucie is recognized nationally as a leader providing superior services through a diverse, empowered, and visionary team. The City and staff continue to be recognized nationally and statewide:

- Port St. Lucie remained one of the safest with the lowest crime rate of cities in Florida with a population over 100,000, for the 11th year in a row and 16 out of the past 18 years, according to released data from the Florida Department of Law Enforcement for 2020.
- Ranked in 2022 as the No. 2 Safest Places to Live in the U.S. by U.S. News & World Report.
- Ranked in 2022 as the No. 78 Best Place to Live in America by U.S. News & World Report.
- Ranked in 2022 as the No. 3 Best City to Buy a Home for Less than \$500K by GOBankingRates.
- Ranked in 2021 as the No. 8 best place to live on the East Coast by WTOP News.
- Ranked in 2021 as No. 3 in the Top U.S. Growth Cities by U-Haul.
- Ranked No. 31 among 2021's best-performing large Tier 2 Cities in America by the Milken Institute.
- Honored with the 2021 Michael J. Roberto Award for Career Development from the Florida City County Management Association, presented to City Manager Russ Blackburn.



- Honored in 2021 as one of the “Best Places to Work” in St. Lucie County – this is the fourteenth year the City has earned this prestigious honor.
- Recipient of Government Finance Officers Association (GFOA) Distinguished Budget Presentation Award for FY 2021-22. The City has satisfied nationally recognized guidelines and best practices for effective budget presentation for 32 consecutive years.

In addition to receiving accolades from national and state organizations, we are pleased to note that twelve national home builders continue constructing residential housing in Port St. Lucie at an extremely fast pace. These home builders are struggling to keep up with demand as home buyers are moving in from up north and down south to take advantage of our more affordable residential home prices. Additional challenges of the construction industry are also attributable to recent supply chain delays related to the COVID pandemic.

The City's strategic goal of diversifying our economy and increasing the number of jobs in Port St. Lucie is directly linked to the successful build-out of Southern Grove, the City's nearly 1,200-acre jobs corridor in Tradition. Southern Grove is one of Port St. Lucie's premier mixed-use developments, and it is thriving. The City continues to be in a unique position to control its own future and ensure that its long-range vision of creating a jobs corridor and employment generator along Interstate 95 in Southern Grove remains a reality. To date, the City's Governmental Finance Corporation has closed Purchase and Sale Agreements on approximately 322 acres, has executed Purchase and Sale Agreements on more than 44 acres, and has executed a Purchase Option Agreement on approximately 205 acres. New activity in Southern Grove in the past year included:



Cleveland Clinic Florida Research and Innovation Center

The former Oregon Health and Science University's Vaccine and Gene Therapy Institute (VGTI) has become Cleveland Clinic's Florida Research and Innovation Center, under a lease agreement between Cleveland Clinic Florida and the City. The Center is managed by Cleveland Clinic's Lerner Institute and is a translational vaccine and immunotherapy institute with a focal point for development of therapies across the areas of cancer, neuroscience, infectious disease, and allergies.

The aim is to connect the new institute with local clinical and science research groups, and to seed new opportunities to enable teams of clinical scientists, physicians, and basic science teams to develop strategies to improve patient care nationwide. As a result of this lease, Cleveland Clinic has entered into a Purchase and Sale Agreement to buy an additional 44.2 acres to accommodate an expanded medical campus of up to an additional 500,000 sq ft of office/medical and support buildings. Closing is expected later this year.



Sansone Group

Sansone Group was awarded exclusive leasing assignment for an industrial and distribution park in the southern end of the Southern Grove Job's Corridor. Sansone Group is constructing Legacy Park at Tradition, a 5-million-square-foot Class A single and multi-tenant warehouse distribution development. To date, Sansone Group has:

1. Closed on 22.5 acres and completed construction of a 245,000-square-foot distribution facility for Federal Express, who has committed to over 400 full and part-time jobs;
2. Closed on 52 acres and commenced construction of a 220,000-square-foot distribution facility for Amazon, who has committed to over 800 full and part-time jobs;
3. Closed on 30 acres and commenced construction of a 520,000-square-foot facility for lease to multiple tenants; and
4. Closed on 12 acres and commenced construction of a 168,000-square-foot facility for lease to multiple tenants.

Additionally, closings and development are anticipated to commence later this year on 141 acres planned for over 2 million square feet of space for tenants, which has yet to be announced.

Cheney Brothers, Inc.

Cheney Brothers closed on its purchase of approximately 54 acres for development of an initial 353,000-square-foot food service distribution space within the Legacy Park area. This project is expected to bring 250 new full-time jobs with an average salary of \$55,000. Construction is anticipated to begin later in 2022.





Accel Florida

Accel Florida is a subsidiary of Accel International, a manufacturer and supplier of coated wire for the aerospace industry. Accel Florida closed on the purchase of 40 acres and commenced development of an initial 150,000 square feet of manufacturing space with the potential for an additional expansion of 400,000 square feet. The initial facility is expected to be completed later this year, bringing 125 new full-time jobs with average wages above the County average wage upon completion.

Tradition Business Park

Tradition Business Park closed on its purchase of approximately 3 acres for development of up to 55,000-square-foot flex/warehouse space for multiple tenants in proximity to Accel Florida. Construction is expected to begin later in 2022.

Tradition Commerce Center

Tradition Commerce Center closed on its purchase of approximately 40 acres for development of up to 655,000 square foot distribution warehouse space for multiple tenants in proximity to Accel Florida. Construction is expected to begin later in 2022.

Warehomes Precision

Warehomes Precision closed on its purchase of approximately 25 acres for development of up to 414,000-square-foot distribution warehouse space for multiple tenants in proximity to Accel Florida. Construction is expected to begin later in 2022.

Other Economic Development Project in Midway Business Park



Amazon

Amazon will operate a traditional non-sortable fulfillment center in a 1.1-million-square-foot building to be constructed on 110 acres at Midway Business Park on West Midway Road near the Interstate 95 ramps. It is anticipated to be 450 full- and part-time positions. Construction scheduled to be complete this fall.

Galleria Farms

This company imports and distributes premium fresh-cut flowers. This facility would be a storage, repacking and distribution center to service the region. The anticipated total capital investment is \$12.5 million. The company will create 210 jobs over the three year period paying an average wage of \$45,000.

In addition to economic indicators and national and statewide rankings, the City once again held its award-winning Citizen Summit and contracted with the National Research Center to conduct the National Community Survey™ (NCS™) to measure progress and guide annual updates of the Strategic Plan. The City's efforts have been awarded the Voice of the People Award from the National Research Center and the International City/County Management Association for Transformation in Foundation and Community Engagement in 2019 and 2020. This honor is given only to top performing jurisdictions that best listen and act for the benefit of their communities. This scientifically valid survey of City residents provided several data points utilized for strategic planning and performance measurement throughout the organization. Community members positively evaluated the aspects of the quality of life in Port St. Lucie. At least 80% of respondents rated Port St. Lucie as an excellent or good place to live and nearly 80% rated the overall quality of life positively and Port St. Lucie as a good place to retire. All these marks were on par with residents' ratings in 2021. The City as a place to raise children and the overall image or reputation of Port St. Lucie also performed well, with nearly three-quarters of respondents responding with high marks. Finally, over 80% of community members indicated they were either very likely or somewhat likely to recommend living in Port St. Lucie to someone who asks or remain in the city for the next five years.

City Council's Strategic Goals

This budget is built on the Council's Strategic Goals of 1) Safe, Clean, and Beautiful; 2) Vibrant Neighborhoods; 3) Smart & Connected City; 4) Diverse Economy and Employment Opportunities; 5) High-Quality Infrastructure and Facilities; 6) Culture, Nature, and Fun Activities; and 7) High Performing City Government Organization. Efforts included in this budget continue the work of meeting your adopted strategic priorities and are detailed in this section under the appropriate goal.

The City Council identified their top priorities for the FY 2022-23 Strategic Plan, which was adopted at the April 18th Special City Council meeting. These priority strategic initiatives and projects outlined by goal include:

Goal 1: Safe, Clean & Beautiful

1. Improve Safety: Priority projects include:

- **District 5 Implementation:** Continue adding police officers to staff a new Police District 5 for the western section of the City. The adopted budget supports this goal by adding five new sworn officers, bringing the total sworn officers to 284.
- **Traffic, Bicycle and Pedestrian Safety and Education:** The Police Department continues to prioritize traffic safety in its operations through the work of the Traffic Unit (previously expanded in the FY 2020-21 budget) and associated education programs, including enforcement of the new 25 mph speeding limit in residential neighborhoods. The City Council also allocated \$500,000 in additional funding to support traffic calming initiatives.
- **Police Training Facility:** Planning and design of an estimated 30,800-square-foot facility including an indoor shooting range is underway and necessary to keep pace with the City's growth and commitment to safety. The adopted budget includes funds for this facility.
- **Body Worn Cameras:** This project was previously prioritized in the FY 2021-22 strategic plan for assistance in evidence gathering and for greater transparency. Funding is included to support implementation through FY 2025-26.

2. Beautify Landscaping of Roadways, Public Parks and Gateways: Priority projects include:

- **Keep Port St. Lucie Beautiful Beautification Plan for citywide beautification projects** – annual projects citywide funded through NICE and other existing funding sources.

Goal 2: Vibrant Neighborhoods

1. Neighborhood Improvement and Community Engagement (N.I.C.E.):

Priority projects include:

- **Community Engagement and Improvement Projects:** Funding will continue to be allocated from the N.I.C.E. program budget to support community engagement and neighborhood improvement projects such as decorative stop signs.
- **Neighborhood Parks/Preserves Development Program:** Funding for neighborhood park development has been programmed in the capital improvement program, two parks have been identified as initial pilot projects/High Performance Public Spaces.



Goal 3: Smart & Connected City

1. **Advance Education & Engagement:** Priority projects include:

- **Education Partnerships:** The City currently contracts, as requested for School Resource Officers in the Charter Schools and serves public high schools with School Resource Officers. Funding from the City's Community Development Block Grant has been provided to support a mobile learning and engagement program. Support for civic education, internship and apprenticeship program, and expanded outreach and youth involvement have been integrated into the work of the staff team for FY 2022-23.

2. **Advance Innovation:** Priority projects include:

- **Smart & Sustainable City Program:** Funding in this year's budget has been included to support energy efficiency in City buildings and resiliency projects including Water Control Structures for Watershed A & B, which was a recipient of a \$2 million grant from the Florida Department of Environmental Protection Resilient Florida program. The staff team is planning and seeking grant funding for smart City technology and planning future smart city, energy efficiency and resiliency projects in FY 2023-24.
- **Improve Performance through Innovation:** Funding for continued innovation training for City employees and expanding the use of data and analytics to improve city services and city engagement has been incorporated into the work of the staff team in FY 2023-24.



Goal 4: Diverse Economy & Employment Opportunities

1. **Revitalize City Center:** Priority projects include:

- **Develop Master Plan for City Center and Engage Private Redevelopment Partner with City/CRA:** Funding for the continued development of the City Center Master Plan now that City Center has been acquired and staff will be working to initiate an RFP process in FY 2022-23 to select a private sector partner to implement the master plan.

2. **Support Business Development:** Priority projects include:

- **Implement Small Business Plan:** A minority and women business enterprises (MWBE) membership scholarship program for Economic Development Council of St. Lucie County is included in the adopted budget to increase diverse business leadership in economic development, along with funding to support small businesses funded in part by a CDBG grant.
- **Support Business Resources and Roadmap:** Funding for the Small Business Development Center (SBDC) and Chamber of Commerce Small Business Program is included in the adopted budget.

Goal 5: High-Quality Infrastructure & Facilities

1. Plan Roadways, Facilities and Fiber Infrastructure for Future Needs: Priority projects include:

- **Accelerate Construction of Port St. Lucie Boulevard South in partnership with FDOT:** Staff continues to work with the Florida Department of Transportation to accelerate Port St. Lucie Blvd. South roadway improvements. Included in this budget are required grant match funds. Staff is also seeking federal appropriations that will support project funding.
- **Citywide Fiber Network and Wi-Fi:** Funding to complete the grant-funded public safety fiber extension program is underway, the installation of an expanded fiber network funded by the American Rescue Plan, additional planned expansions to parks, and the addition of a Fiber Infrastructure Administrator has been included in the adopted budget.

2. Advance Mobility: Priority projects include:

- **Implement the Mobility Plan:** Funding for various components of mobility has been included in the adopted budget including continued implementation of a Corridor plan, improvements to pedestrian and bicycle facilities, trails, roadway improvements including traffic calming and other improvements to advance mobility.
- **Design the Village Green Drive Corridor Revitalization Project:** Following approval of the Village Green conceptual plan in FY 2020-21, funding for design and construction documents to support the Hog Pen Trail component of the Village Green Drive Corridor Revitalization projects has been programmed into the FY 2022-23 budget, staff is currently seeking federal grant funding to support full design.

3. Improve Water Quality: Priority projects include:

- **St. Lucie River/C-23 Water Quality Project at McCarty Ranch:** Staff continue to seek grants for this project and will redesign Area 7 to improve efficiency in its water quality and future water supply goals.
- **Septic to Sewer Conversion:** Continued grant programs to assist those residents wishing to voluntarily convert will continue, including the Elkcam Hotspot Grant Program in FY 2021-22 and the Hog Pen hot spot/grant program.
- **Implement Stormwater Management Plan Annual Projects and On-going Education Program:** Funding has been allocated in the budget to support matching secured water quality and stormwater grants as well as additional culvert improvements, funded in part by the American Rescue Plan. Staff is also seeking federal appropriations and grants that will further support project funding.



Goal 6: Culture, Nature & Fun Activities

1. The Port and Pioneer Park: Priority projects include:

- **Implement The Port Master Plan:** The adopted FY 2022-23 budget includes funding to implement many of the initial components included in the proposed Port Master Plan such as the Pioneer Park playground, improvements to support a waterfront restaurant, public access improvements for the Conservation Tract to include a wetland crossing, walking trails and additional boardwalk connections, support for the opening of the historic homes and further extension of the Riverfront Boardwalk under Port St. Lucie Boulevard.

2. Implement the Ten-Year Parks & Recreation Master Plan: Priority projects include:

- **Improve O.L. Peacock Sr. Preserve:** Funding has been programmed to support the phased construction of improvements to O.L. Peacock Sr. Preserve.
- **Implement Bikeways & Trails Priority Corridors:** The adopted budget continues to support the implementation of bikeways and trails priority corridors including the Wilderness Trail, design of the Peacock Trail connected to O.L. Peacock Sr. Preserve and trail connections for the future Torino Regional Park.
- **Design and Construct Tradition Regional Park:** Through a partnership with Mattamy Homes and funded through a bond, design and construction of Phase I and Phase II of Tradition Regional Park (to include Adventure Zone elements) will begin in FY 2022-23.
- **Design and Construct Torino Regional Park:** Through bond funding from FY 2020-21, design of Phase I amenities for Torino Regional Park will begin in FY 2022-23.
- **Design and Construct Winterlakes Park Phase 2:** Funding for design and construction has been budgeted through FY 2022-23.
- **Parkland Acquisition and Environmental Lands/Green Space Preservation Program:** Funding from select land sales has been reserved for this purpose and additional funding for land acquisition has been included in the Capital Improvement Plan.
- **McCarty Ranch Camping Enhancements:** Funding has been included for a master plan and infrastructure enhancements to support enhanced camping at McCarty Ranch.

3. Advance Culture & The Arts: Priority projects include:

- **Expand Cultural Offerings/Events:** Funding to expand events, including an international festival, is in Parks & Recreation and Event Center Budgets.

Goal 7: High-Performing City Government Organization

1. Cultivate a High Performing Organization: Priority projects include:

- **Organizational Development:** The adopted budget includes support for continued succession planning with departments and talent management to meet the goals of the organization.

2. Enhance Customer Service: Priority projects include:

- **Citywide Vision and Identity:** Funding has been included to support the update of the City's vision and identity.
- **City Hall Lobby Redesign:** Funding has been included for citizen-centered enhancements and modernization of the aging facility.

General Fund

General Fund revenues from the top five sources (property tax, sales tax, franchise fees, utility taxes, and communication service tax) combined are projected to increase over the prior year. The General Fund adopted budget is approximately \$159.1 million for FY 2022-23, which represents an increase of \$35.1 million, or 28.3% over the FY 2021-22 budget. The change is due to several factors including increased costs for: new staffing, workers compensation, liability insurance, energy, fuel, materials and contracts, vehicle maintenance and repair due to vehicle purchase delays, and salary adjustments.

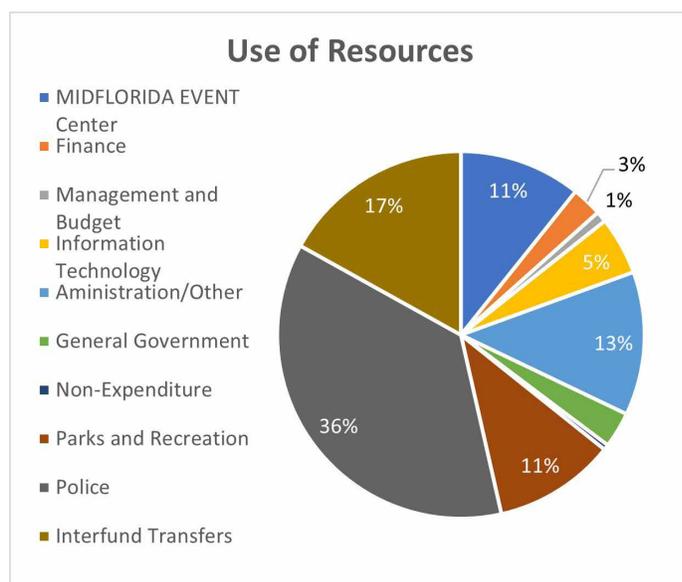
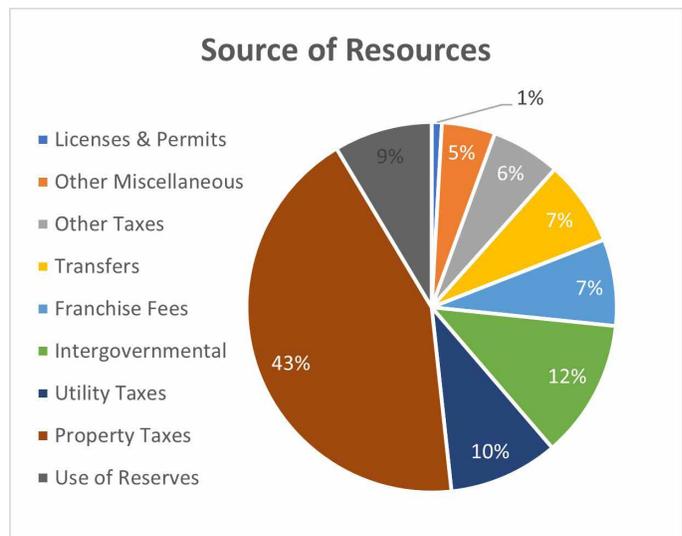
The adopted budget includes a 4.5% cost of living adjustments for employees. The salaries are increasing approximately \$4.9 million in FY 2022-23 which includes a nominal wage increase and accounts for the new positions which are discussed in detail later in this transmittal letter. Additional salary adjustments resulting from market salary analyses completed in FY 2021-22 to recruit and retain talented employees are also reflected in the adopted budget.

The adopted budget includes nearly \$3.6 million for new vehicles, equipment, and computer hardware. Costs for personnel will increase in FY 2022-23 and will continue to increase as we fulfill the City Council's goal of five-year staffing program for Police District 5 for the Tradition area. Due to the explosive growth in the City, new positions are also added in various other City departments.

The St. Lucie County Property Appraiser released the total taxable value for the City of Port St. Lucie in 2022 is over \$16.4 billion – an increase of 22.8% from 2021 final taxable value. This new high point in taxable value in 2022 includes approximately \$2.8 billion of new construction, added to the taxable value, that took place over the past 16 years. New construction and low mortgage rates have positively impacted the taxable values again this year. With current inflation and the federal government increasing interest rates, we anticipate the economy correcting itself with a cool down sometime in the near future.

Last year, the City issued 2021 capital improvement revenue and refunding bonds for approximately \$50 million, to support two regional parks, a Public Works Building, and a Police training facility. Upon review by Standards & Poor, the City achieved a significant accomplishment of a bond rating increase to AA, after many long years. This rating demonstrates the City's outlook is stable and overall creditworthiness strength.

We are reducing the current operating millage by 0.1500 mills in FY 2022-23 General Fund and 0.1500 mills in the Crosstown Debt Service Fund for a total 0.3000 mills. This continues with the City Council's direction and is the seventh (7th) year in a row that City Council has reduced the City's Millage. At 5.3000 mills, the adopted millage rate for FY 2022-23 is slightly less than FY 2010-11 (5.4723) total millage rate.



Enterprise Funds

For water & sewer utilities and stormwater services, additional growth in the city, coupled with increasing operating costs for water and sewer, necessitate rate increases to maintain financial stability and address the operating and capital needs of our municipal utility services. The adopted budget includes a 1.5% rate increase for both water and sewer rates, which will likely continue in the future. Note that these annual increases are not keeping pace with the increase of the Consumer Price Index (CPI) annual inflation in the market.

The Utility System in much of the City is a low-pressure system, which requires significant repair and replacement of grinder pumps and components. Maintenance costs are much greater than the gravity feed systems like the Tradition area. The Utility Systems Department is building a reserve to cash fund the needed maintenance within a few years. The adopted budget includes 13.2 new positions based on projected growth; this addition aligns with an independent analysis conducted by a utility rate consultant, Raftelis.

The Water & Sewer Fund has nearly \$139.7 million in capital projects scheduled over the five-year planning horizon, FY 2022-23 through FY 2026-27. This includes continued work on two water quality restoration projects and an aggressive water and sewer line relocation program for road upgrades. The Water & Sewer fund continues with the St. Lucie River/C-23 Water Quality Project at McCarty Ranch for \$23 million, a 1,145-acre water storage impoundment, as well as planned upgrades to Westport Wastewater Plant, and the design and construction of a new 4.5-mile force main for \$45.3 million. To accommodate the street upgrades for Floresta Drive and Port St. Lucie Blvd., the relocation of the water and wastewater lines are required, costing \$2 million during the 5-year planning horizon.

Water treatment projects for nearly \$39.7 million include enhancing the western reverse osmosis wells in the western part of the City, lime plant rehabilitation, and constructing a new generator building at the Prineville reverse osmosis plant. Included in these projects are \$36 million worth of projects that are being financed by bond proceeds. These bonds were issued in early July 2021. Both Fitch and Standards & Poor performed a review of the Utility Systems, the City, the local economy, and the impacts of COVID-19 among other metrics. Both agencies upgraded their bond ratings, which impacts favorably the rate of interest required to borrow money.



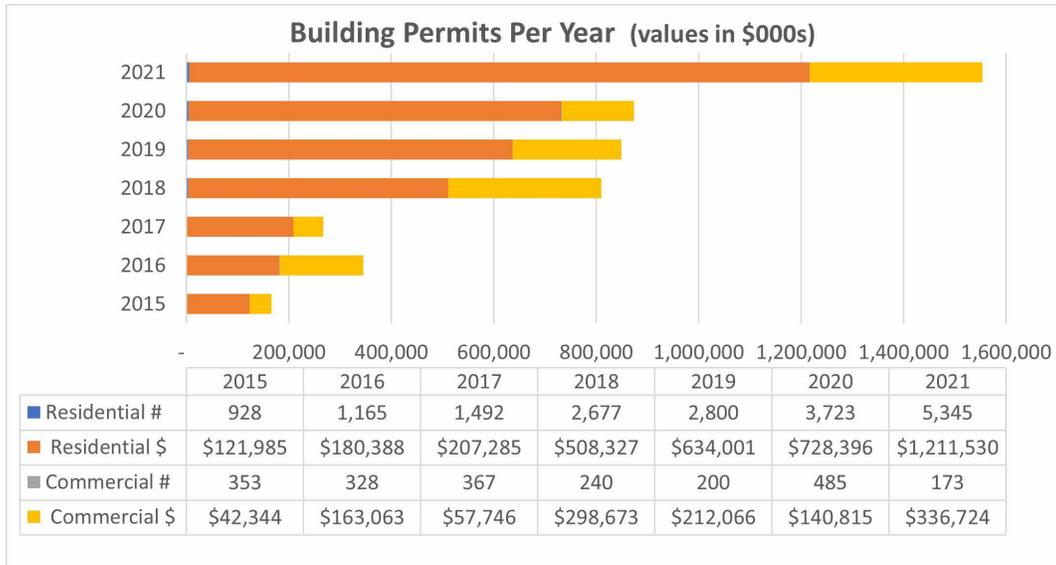
Enterprise Funds cont.

The Public Works Department engaged a consultant to review the City's stormwater fees and charges. The Stormwater Fund's long-range forecast indicates that changes are required to their fees and charges to maintain service demands. The adopted budget includes a one-time transfer of \$556,466 to the Stormwater Fund from the General Fund to subsidize revenues in place of increasing the Stormwater Fee by \$5.00. The Stormwater Fund continues to focus on deferred maintenance with projects to replace failed culverts under the roadways, water control structure improvements, high nutrients and bacteria removal from Hog Pen Slough Drainage Basin and stormwater improvement projects such as installing up to four nutrient-separating baffle boxes along Floresta Drive for approximately \$1.68 million are all approved for FY 2022-23 and tentatively approved through FY 2026-27 planning horizon. Staff has aggressively sought and secured grant funding to support the fund and has been constructing the Sagamore Stormwater Treatment Area (STA), SWW-1 Control Structure, A-14 Structure Replacement, D11 and secured funds in partnership with St. Lucie County and the American Rescue Plan for the Hog Pen Slough STA. One new position is included in the adopted budget.

The Solid Waste Fund adopted budget is \$35.9 million for FY 2022-23. The Solid Waste Fund adopted budget represents an increase of 63.6% over the FY 2021-22 budget because of a new franchise agreement for a waste hauler following an early termination of the City's current contract by its contractor. After three years of deteriorating solid waste collection services and poor performance by Waste Pro, the City completed an emergency procurement for a new vendor to restore waste collection services. Contract negotiations occurred during a time when inflation is at an all-time high, fuel prices are at their peak, and supply imbalances relating to labor and equipment shortages from the prolonged COVID-19 pandemic. The new solid waste collection contract moves the City to automated garbage collection and streamlines the collection services. New service levels were based on the recommendations of the City's Solid Waste Task Force, an advisory group of City residents. The assessment rate per household for FY 2022-23 is \$416.21, which is an increase of \$131.47 above the prior FY 2021-22 rate of \$284.74. The new rate right-sizes the City's cost for waste management which will allow the Contractor and City staff to deliver a quality level of service as expected by our residents and businesses. For FY 2022-23, each residential homeowner will receive a credit of \$36.76 because of the gross nonperformance of the City's current waste hauler. Last fiscal year (2021-22), homeowners received a similar credit of \$2.82. The net assessment rate for FY 2022-23 will be \$379.45.



Building Fund



The Building Fund remains very active as commercial and residential construction increases. The graph above demonstrates the increase in service demands for the department. This activity acts as a barometer for increased ad valorem values when new construction is completed, as well as increasing demands for all services now and continuing into the near future. The Building Fund is on track to exceed last year's growth in permits during the current year (FY 2021-22).

The Building Department's PANDA system, now in its seventh year, released a new version last year, which allows contractors to submit requests for permits online. This move has resulted in 86% of residential permits issued using this online process, reducing required office visits while making it easier on contractors, saving time, and reducing the workload to the department.

To enhance the Building Department's customer service, we are adding the addition of five new employees to meet the increasing demands for service based on current trends.

Road & Bridge Fund

The long-range model indicates that this fund will continue to spend down excess reserves in future years. Currently, the unreserved excess reserve is larger than the policy target of 17%. Although fuel prices are steep and reached record high following the Russian invasion of Ukraine, our gas tax revenues have not declined and are projecting slight increases related to future growth and more residents using our roadways. The five-year long-range model indicates that the Road and Bridge Fund is self-sufficient and able to absorb the debt service payment related to the new public works building bond issuance. Five (5) new positions are included in the adopted budget.

Reserve Targets

The adopted budget for FY 2022-23 is balanced and reflects our continued fiscal discipline. The City Council has set reserve requirements for our operating funds: 20% of operating expenditures reserve in the General Fund; 17% of operating expenditures reserve in the enterprise funds; and 50% of operating expenditures reserve in the Building Fund. We continue to wait on the state to provide reimbursement for the bulk of our hurricane-related expenses of approximately \$1.5 million at the date of this transmittal letter. We have received approximately \$300,000 since last year at this time. We are pleased to report that the adopted budget maintains the required emergency reserves. These healthy reserves put the City in a strong financial position to endure most emergency events and helped increase the City's bond ratings during the FY 2020-21.

Capital Improvement Program (CIP)

As discussed at the April 18, 2022, City Council Meeting, the five-year CIP has been developed based upon the Council's strategic plan. We are prudently planning projects which advances the identified goals. The City Council tentatively approved the FY 2022-23 capital budget, as revised during the City Council Summer Workshop on July 21, 2022.

Projects planned over the ten-year period are projected to cost \$711 million and include:

- The multi-phases of The Port project, including boardwalk construction, development of other tracts, and refurbishing of historic homes - \$30.4 million
- New sidewalk projects budgeted in the Road and Bridge Capital Projects Fund - \$10 million with an additional \$6.5 million in the Half-Cent Sales Tax CIP Fund
- Street resurfacing - \$48.5 million in the Road & Bridge Fund, and road repaving of \$22.2 million in the Half-Cent Sales Tax Fund
- Floresta Drive Improvements - \$38 million
- Police Training Facility - \$11.3 million
- Fiber Optic Infrastructure expansion - \$4.5 million
- Tradition Regional Park - \$12.8 million
- Torino Regional Park - \$23 million
- Water Quality Projects - \$29.5 million
- St. Lucie River/C-23 Water Quality Project at McCarty Ranch - \$128.4 million
- Westport Wastewater plant upgrades - \$50.3 million
- Water treatment upgrades - \$39.7 million
- Saints Drainage - \$2.7 million
- Wastewater collections projects – 64.7 million
- Tom Mackie Blvd Extension - \$16.5 million

The One-Half Cent Sales Tax referendum passed in November 2018. The CIP includes planned projects supported by this funding source, some described above. This will increase our CIP program by an additional estimated \$86 million over the remaining seven years. Visitors to the City will contribute approximately 25% or \$18 million for this program.

Personnel Impacts

The adopted FY 2022-23 budget is a net change of 71.125 new Full-Time-Equivalent (FTE) positions to maintain the increased demands for services resulting from years of extensive growth in the City. All new staffing relates to system expansion, growth, and service enhancements to advance the strategic initiatives of City Council. The adopted budget includes a total of 1,317.06 FTEs which is 79.57, or 6.4%, more positions than the number in FY 2008-09. During the recession, the City eliminated 265 positions through attrition and reduction in workforce. In FY 2008-09 the population was estimated at 155,000 residents while the current estimated population is over 217,523 residents: a nearly 40.32% increase. The positions adopted for FY 2022-23 judiciously address the increased demand for City services due to population new growth.

In the General Fund, the adopted budget includes the following staffing increases for a total of 42.985:

- Eighteen (18) new employees to the Police Department: five (5) Officers for Neighborhood Patrol fulfilling the City's District 5, two (2) Civilian Background Investigators, one (1) Body Worn Camera Coordinator Officer, four (4) Major Crimes Detectives, one (1) Sex/Internet Crimes Against Children Detective, three (3) Lieutenants, one (1) Body Worn Camera Redaction Coordinator, and one (1) Administrative Assistant. This brings the sworn officers total to 287.
- Eleven (11.625) new employees to the Parks and Recreation Department: one (1) Park Leader and almost three (2.725) Maintenance Workers I for Pioneer Park at the Port; one (1) Park Coordinator, one (1) Park Leader, one (1) Maintenance Worker for Whispering Pines, and almost three (2.725) Maintenance Workers I for Riverland Paseo. These positions are needed to support two new parks that will open in the summer of FY 2022-23. Two (1.45) part-time Recreation Aides will to support the MIDFLORIDA Event Center and one (.725) part-time Recreation Aide for the Minsky Gym.

- Three (3) new Maintenance Workers in Public Works – Keep Port St. Lucie Beautiful. The positions will support the City’s litter control and other street maintenance and beautification activities. These positions are shifted from the Solid Waste Fund to the General Fund.
- Two positions in the Finance Department: one (1) Project Manager to oversee integration and maintenance of modules in the City’s enterprise resource planning system and one (1) Financial Specialist to administer and monitor the Solid Waste Assessment Tax Roll.
- Two positions in the Office of Management and Budget: one (1) Procurement Contracts Manager to oversee and monitor City contracts and one (1) Budget Management Analyst to perform routine budget review and monitoring with City departments. These positions will enhance internal controls of City’s procurement procedures and budget execution.
- Two positions in the Communications Department: one (1) Brand Strategist/Project Manager to coordinate and lead the creative element of the Citywide rebranding project and one (1) Engagement Manager to enhance engagement opportunities with residents.
- Convert one (1) contractual Administrative Assistant to an FTE position reporting to the Human Resources Department. The position provides customer service to the public at City Hall and provides administrative support to several smaller city departments.
- Two (2) Maintenance Workers for the Facilities

Department to meet increased service requests from City departments.

- One (1) Security Analyst for the Information Technology Department to provide ongoing security solutions, including cyber security, and monitor compliance.
- Convert one part-time Account Clerk to an FTE position in the City Attorney’s Office to assist with workload.

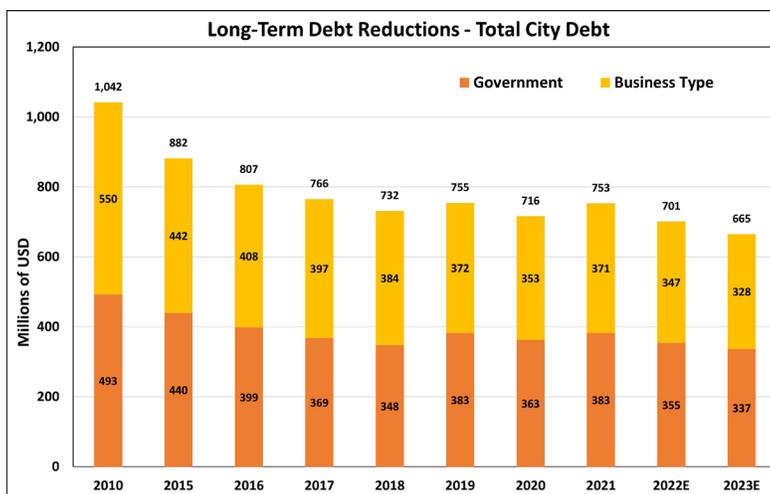
All other funds in the adopted budget include the following staffing increases:

- Thirteen (13.20) new FTE positions in the Utility Systems Department to keep up with the growing demands for services.
- Five (5) new FTE positions in the Building Department to be hired if construction continues to grow.
- Five (5) new FTE positions in the Road & Bridge Fund to keep up with the growing demands for services.
- Four (4) new FTE positions in the Solid Waste Fund to provide oversight, management, and compliance of solid waste services.
- One (1) new FTE position in the Stormwater Fund to develop and monitor a 5-year program of the City’s stormwater network.



Long-Term Debt Reductions

As illustrated in the chart, the City's long-term debt has been reduced because of principal payments and refinancing, when appropriate. From a high of more than \$1.042 billion debt in FY 2009-10 to a projected \$665 million for the FY 2022-23 based upon budgeted principal payments. Included in the long-term debt are two bond issues in Fiscal 2020-21 of approximately \$76 million for growth-related utilities projects, new public buildings, and construction of two new regional parks. For FY 2021-22, we plan to pay off the bond debt for Torrey Pines early and save the City \$1.4 million in interest payment. By the end of FY 2022-23, our outstanding debt balance will be \$665 million, this will represent a \$377 million, a 36%, reduction in debt principal from our high in FY 2009-10.



In the General Fund, we currently have \$5 million set aside in reserves for debt reduction. The FY 2022-23 adopted budget includes \$2 million for debt reduction, which will bring the reserves balance for debt reduction to \$7 million. These funds are being planned to defease the debt for CRA Tax Increment Refunding Bonds, Series 2016 in FY 2024-25. This bond debt is for the MIDFLORIDA Event Center. As of 2022, the 2016 Bonds has an outstanding principal balance of \$20.3 million and a final maturity in 2026. By defeasing the bond debt in FY 2024-25, the City will save \$1.25 million on interest payments and further advance the City's goal of reducing long-term debt.

On June 3, 2022 the City refunded its Utility System Refunding Revenue Bonds, Series 2012. As of 2022, the 2012 Bonds were outstanding in the par amount of \$16,275,000 maturing in years 2022-2029. The 2012 Bonds had tax exempt interest rates ranging from 3.75% - 5.00% and were callable Sept 1, 2022. By refunding the 2012 Bonds and issuing the Utility System Refunding Revenue Bond, Series 2022, the City will realize \$1.465 million of Net Present Value Debt Service Savings (net of all costs associated with completing the transaction) or 9.00% of the Refunded Bonds par amount.

Opportunities

Cleveland Clinic continues to occupy the former Florida Center for Biosciences (FCB) building. The lease of the FCB building has relieved the City of \$1.3 million annually in operations, insurance, and special assessment payments. Currently, Cleveland Clinic has entered into a Purchase and Sale Agreement for the purchase of 44 acres to potentially build a 500,000 square foot medical office complex; closing is expected to be completed later in 2022. In addition, the City is projected to receive enough revenues in the residential and public building impact fees to cover the debt payment of The Torrey Pines Institute, instead of requiring General Fund support. As described earlier, the City will pay off the by the end of September 2022. Enhancing this endeavor was the sale of the Torrey Pines building to Florida International University which opened the Florida International University's Center for Translational Science in April 2022. The Center will be used for biomedical research as well as graduate education and other programs, including collaborative research already underway with Cleveland Clinic. Researchers and student scientists are already positively impacting the economy on the state and local levels. These firms are finally bringing in the high-paying professional jobs envisioned before the Great Recession.

We are continuing to actively market the property in our Southern Grove Jobs Corridor. Activity within this corridor have been brisk with 571 acres either closed (322 acres) or committed under executed Purchase and Sale Agreements (44 acres), or executed Purchase Option Agreements (205 acres). Additionally, 65 acres have been conveyed for public purposes (schools, parks, fire stations, etc). As properties are sold, the new owners will be responsible for taxes and Special Assessment District payments which will reduce the amount required by the City.

We have estimated that the carrying value of the burden has been reduced by approximately \$1.4 million due to property sales with the potential reduction of an additional \$1.37 million from future closings under executed Purchase Sale Agreements and Purchase Option Agreements. Future potential closings and development are anticipated to commence later this year on an additional 125 acres planned for over 1.75 million square feet of additional space for tenants.

We have engaged consultants from the National Golf Foundation to perform a thorough analysis of the Saints Golf Course and its operations, and in turn, provide specific recommendations for enhancements to ensure that the City utilizes best golf course practices to assist in reaching break-even operations. This comprehensive report was completed in FY 2021-22 and presented to the City Council. Based upon the review presented to Council, direction was given to assign the National Golf Foundation report to the City's Budget Advisory Committee which have been acted upon by Parks & Recreation department and The Saints Golf Course management.

Threats

The Municipal Police Officers' Trust Fund latest actuarial valuation report places the funded level at 88.9% which leaves an unfunded pension liability of \$17.9 million. The Leroy Collins Institute at Florida State University has established a grading system for pension plans which has this fund graded at a B, a funding ratio between 80% and 90%. As the pension fund has significant exposure to the stock market, this remains an area of risk for the City. Currently, the Municipal Police Officer' Trust Fund is reasonably strong.

For years, the Saints Golf Course Fund's has struggled to break-even, with support from the General Fund. With new management of operations, the Golf Course Fund is projecting to end FY 2021-22 within budget or experience a minimal profit. For FY 2022-23, half of the golf course will shut down five months for drainage-related upgrades; this will impact golfing revenues which will be repeated in the subsequent fiscal year for similar upgrades to the remaining half of the golf course. The Saints Golf Course Fund will continue to require General Fund support. The operating support funding for FY 2022-23 is \$199,000. We believe that this fund will need continued support going into the future.

The nation's economy has experienced significant inflation since the beginning of 2021, reaching a 40-year record high in March 2022 when consumer prices jumped 8.5%. The Federal Reserve rose interest rates by half a percentage in May, the first time in two decades and there are predictions that interest rates may increase again to control inflation. This could ultimately have an impact on the continued health of our economy. Fortunately, the financial decisions made by this City Council has positioned the City to remain financially sound. We will continue to remain vigilant, monitoring, and reacting to current trends and facts as they occur to enable a plan of response that will minimize impacts on service levels.

Conclusions

In summary, the adopted budget for FY 2022-23 equips the City for growth now and in the future. This budget provides the resources and tools needed to effectively respond to the needs of our residents and advance long-term strategic priorities. I am confident we have developed a conservative, reasonable and responsible spending plan for the FY 2022-23.

We are fortunate to live in and serve a thriving community. I thank staff and appreciate all the hard work and commitment to creating this financial plan for the new fiscal year. I look forward to working with the City Council in implementing the FY 2022-23 City of Port St. Lucie Budget in service to our residents.

Respectfully submitted,



Russ Blackburn
City of Port St. Lucie, City Manager
City of Port St. Lucie



ADOPTED BUDGET IN BRIEF

FY 2022/23

121 SW Port St. Lucie Blvd., Port St. Lucie, FL 34984 | www.CityofPSL.com

The Fiscal Year 22/23 Adopted Budget allocates resources to support Port St. Lucie's Strategic Plan goals.

BUDGET

FISCAL YEAR

22/23

19.72%

INCREASE FROM FY 21/22 DUE TO INCREASED CAPITAL PROJECTS

TOTAL BUDGET

\$731,023,223

GENERAL FUND

28.32%

INCREASE FROM FY 21/22 WHICH IS \$35.1 MILLION

TOTAL BUDGET

\$159,188,870

Crosstown Voter Debt Reduced

The voter-approved debt service millage for Crosstown Parkway is reduced to 0.5693 in FY 22/23 from 0.7193 in FY 21/22.

Operating Millage Reduced

Operating Millage reduced by 0.1500 for a new total of 4.7307.

Tax Base Increase

The tax base increased by 23% over the final adjusted value, because of increased growth and property appreciation, from **\$13.4 billion** to **FY 21/22 \$16.4 billion** as on the July 2022 estimate.

MILLAGE RATE

Millage rate is the tax rate per \$1,000 of taxable property value. The City's Operating Millage rate is **4.7307** per thousand for **FY 22/23**. The total millage rate is **5.3000**. This is the seventh year the millage rate is proposed to be reduced.



Assessed impact of millage reduction on City taxes for a median home with a homestead exemption increased by the save our homes limit of 3%

	FY 21/22 Tax Year City Taxes	FY 22/23 Tax Year City Taxes
Assessed Value	\$188,770	\$194,433
Exemption Amount	\$50,000	\$50,000
Taxable Amount	\$138,770	\$144,433
City Total Millage Rate (Per \$1,000 of value)	5.6000	5.3000
Total City Taxes per Year	\$777.11	\$765.49
Difference with Proposed Millage Reduction		\$(11.62)

STORMWATER

Stormwater Fee will remain at \$168 for residential and \$126 for vacant property.

SOUTHERN GROVE

Southern Grove debt and tax payment equal **\$3.6 million** from the GFC Fund, a reduction of an estimated **\$700,000** for debt, because of activity from sales of property.

SOLID WASTE

The Solid Waste Assessment Fee is increased to **\$416.21** to support a new solid waste hauler contract that moves the City to automated trash collection. Residential homeowners are receiving a one-time credit of **\$36.76**; thereby reducing the net assessment fee to **\$379.45**.

Median market value average single-family home in **Port St. Lucie**

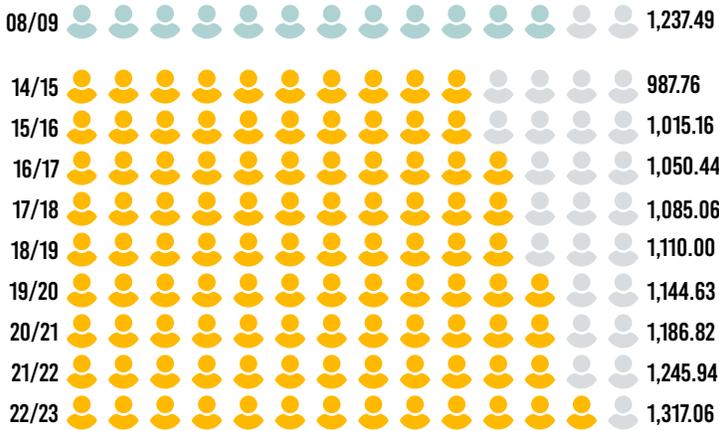
\$298,539

Although the median market value of an average single-family home in PSL is \$298,539, the median assessed value by the County Property Appraiser is \$194,433. The assessed value is used to determine the annual property tax.

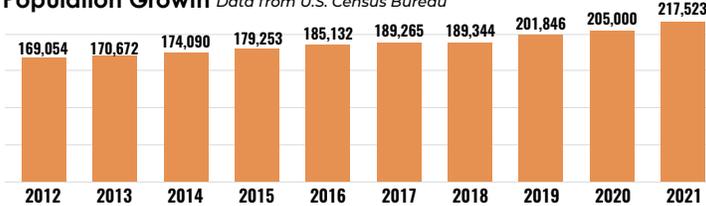
STAFFING

FY 22/23 proposed budget recommends a net change of **71.125** positions for a total of **1,317.06 FTEs** which is **6.4%** more than the number in FY 08/09. In FY 08/09 the population was estimated at **155,000** residents compared to a current population of over **217,500** residents; a nearly **40.32%** increase.

HISTORY OF AUTHORIZED POSITIONS



Population Growth Data from U.S. Census Bureau



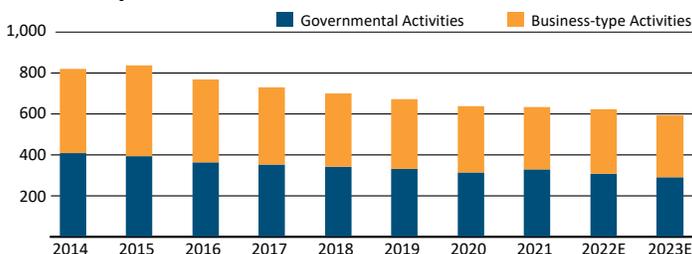
Employees per 1,000 residents Units in thousands



DEBT REDUCTION

The City's long-term debt has been reduced as a result of principal payments and refinancing, when appropriate, from a high of more than \$1.042 billion in debt in FY 09/10 to a **projected \$665.4 million for FY 22/23** based upon the budgeted principal payments. This will represent a **36% reduction in debt** over the past 13 years.

Total City Debt in millions



GENERAL FUND:

Police:

- 5 Police Officers
- 2 Civilian Background Investigators
- 1 Administrative Assistant
- 1 Bodyworn Camera Coordinator Officer
- 4 Detectives (Major Crimes)
- 1 Detective (Sex/Internet Crimes Against Children)
- 1 Lieutenant (CID)
- 1 Lieutenant (SID)
- 1 Lieutenant - District Support
- 1 Redaction Coordinator - Body Worn Camera

Information Technology:

- 1 Security Analyst

Parks & Recreation:

- 2 PT Recreation Aide - MFEC
- 1 Park Leader
- 1 P/T Maintenance Worker (Pioneer Park)/The Port
- 1 P/T Recreation Aide (Minsky Gym)
- 2 Maintenance Workers (Pioneer Park/The Port)
- 1 Park Coordinator - Riverland Paseo
- 1 Park Leader - Riverland Paseo Park
- 1 P/T Maintenance Worker (Riverland Paseo Park)
- 2 Parks Maintenance Workers
- 1 Maintenance Worker (Whispering Pines)

City Attorney:

- .50 Accounting Clerk (increase part-time position to full-time)

Communications:

- 1 Brand Strategist
- 1 Engagement Manager

Keep PSL Beautiful:

- 2 Maintenance Workers (Litter Crew)
- 1 Maintenance Worker (City Street Amenities)

Facilities:

- 2 Maintenance Workers

Finance:

- 1 Financial Specialist
- 1 Project Manager

Human Resources:

- 1 Administrative Assistant

Management and Budget:

- 1 Procurement Contracts Manager
- 1 Budget Analyst

UTILITY SYSTEMS FUND:

- 1 Maintenance Worker
- 1 Project Coordinator
- 1 Regulatory Compliance Coordinator
- 1 Manager, Utility Infrastructure
- 1 Project Manager
- 1 Asset Manager
- 1 CADD Technician
- 1 Network Administrator
- 2 Utility Locators
- 1 Utility Inspector
- 1 Instrumentation & Controls Technician
- 1 SCADA Technician

ROAD & BRIDGE FUND:

- 1 Traffic Signal Technician
- 1 Construction Inspector
- 1 Project Manager, CIP
- 1 Regulatory Compliance Coordinator
- 1 Survey Inspector

SOLID WASTE FUND:

- 1 Neighborhood Services Solid Waste Division Director
- 1 Neighborhood Services Solid Waste Operations Supervisor
- 1 Solid Waste Customer Service Supervisor
- 1 Code Compliance Specialist (Solid Waste Division)

STORMWATER FUND:

- 1 Large Culvert Inspector

BUILDING FUND:

- Building:**
- 2 Building Plans Examiners
- 3 Building Construction Inspectors IV

STAFFING INCREASES FOR FY 22/23:

Employee increases are directly related to rapid growth in the City, including funding for District 5 of the Police Department.

CAPITAL IMPROVEMENT PROJECTS

The City is prudently planning projects while slightly decreasing the current debt load. Projects planned over the five-year period are projected to cost **\$385.4 million**.





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Port St. Lucie
Florida**

For the Fiscal Year Beginning

October 01, 2021

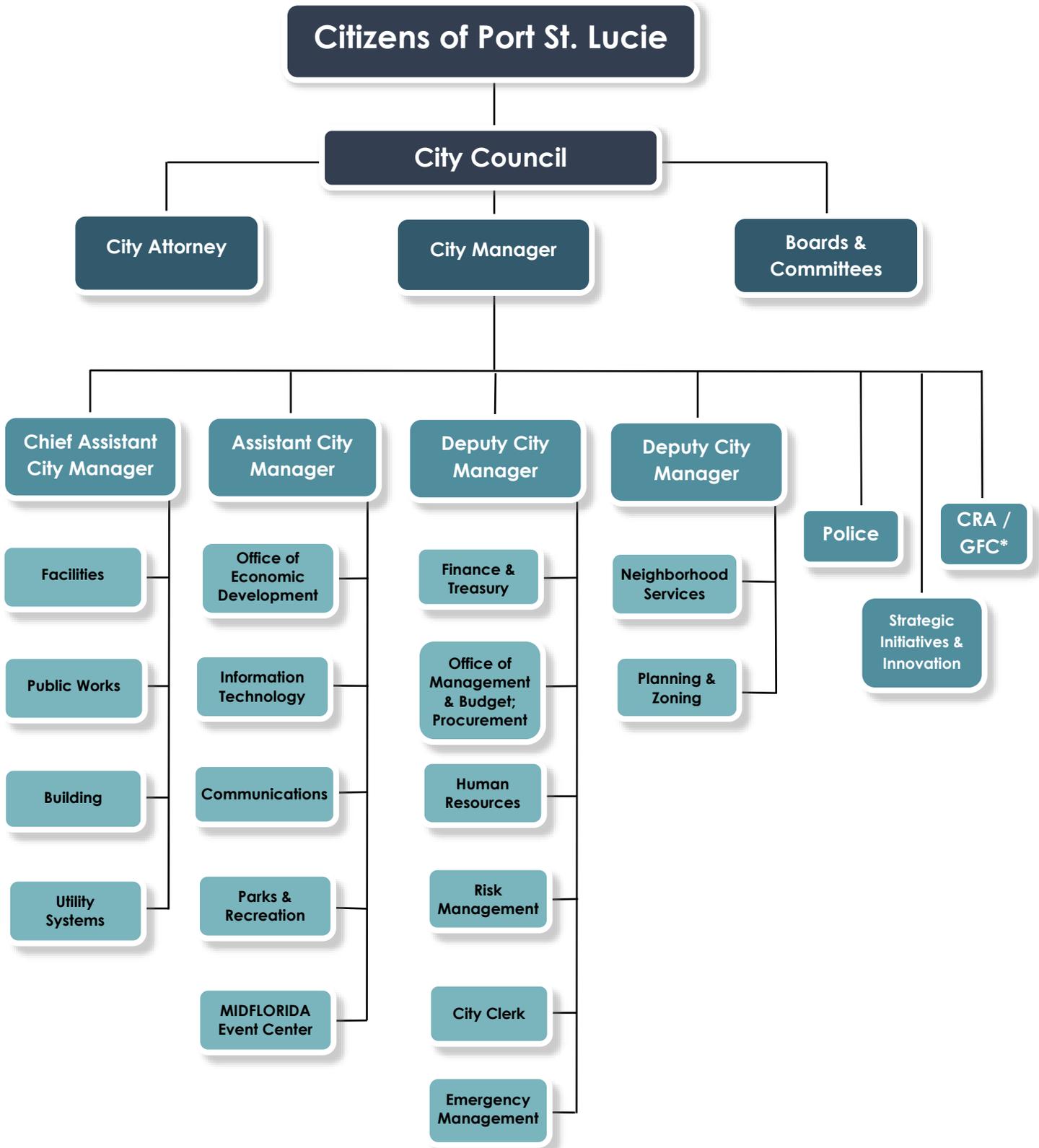
Christopher P. Morill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Port St. Lucie, Florida for its annual budget for the fiscal year beginning October 1, 2021. In order to receive this award, a governmental unit must publish a budget document that meets strict program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

The Distinguished Budget Presentation Award is valid for one year only. We believe our current budget continues to conform to program requirements, and we will be submitting it to GFOA to determine its eligibility for another award.

The City has also received the **Special Performance Measures Recognition** by GFOA for the fiscal year 2021-22.



*Community Redevelopment Agency / Governmental Finance Corporation



Fund Structure & Description



A fund is a grouping of related accounts used to maintain control over resources that have been segregated for specific activities or objectives. The City of Port St. Lucie uses the following governmental funds:

The General Fund is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund. Revenue for the general fund is generated by taxes such as property, electric utility, state sales tax and communication services. Other major funding sources include state revenue sharing and electric franchise.

The Road and Bridge Fund is to account for specific revenues such as gasoline tax and state shared revenues and expenditures associated with the maintenance and repair of the City's roads and bridges.

Special Revenue Funds are used to account for the proceeds of specific revenue sources that are restricted to expenditures for specific purposes.

Examples of the City's Special Revenue Funds:

The Building Department Fund is to account for the revenues and expenditures associated with the protective inspections provided by the building department.

The Community Development Block Grant (CDBG) Entitlement Fund is to account for the revenues and expenditures of the Federal Community Block Grant Funds which are used for the purpose of financing services and improvements beneficial to the moderate-to-low-income earners of the community.

The Special Assessment Collection Funds are to account for the revenues and expenditures associated with the City's program of assessing benefiting properties for the cost of financing water and sewer extensions and improvements in Utility Service Areas.



Proprietary (Enterprise Fund) are used to account for operations; (a) that are financed and operated in a manner like private business enterprises, where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenue earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

The City of Port St. Lucie uses the following Proprietary Funds:

The Stormwater Utility Enterprise Fund is to account for the operations of a program designed to maintain, replace, and expand the City's stormwater related infrastructure.

The Utility System Funds to account for the operations of a water and wastewater distribution system.

The Saints Golf Course Fund is used to account for the operations of the golf course.

The Capital Projects Fund is used to account for financial resources related to the acquisition or construction of major capital facilities and projects, which is generally nonrecurring in nature. It may include the purchase of land, site development, engineering and design fees, construction, and equipment. Capital projects produce assets with useful lives longer than one year.

Revenue sources for capital projects can include the issue of bonds (long-term debt), general fund dollars, federal or state grants, developer Impact Fees, and, to a lesser degree, contributions from other funds and donations from other sources.

The City of Port St. Lucie uses the following Capital Projects Funds:

The General Capital Improvement Fund is used to account for the revenues and expenditures associated with general major capital improvements and acquisitions. The funding resources include grants and interfund transfers from other funds.

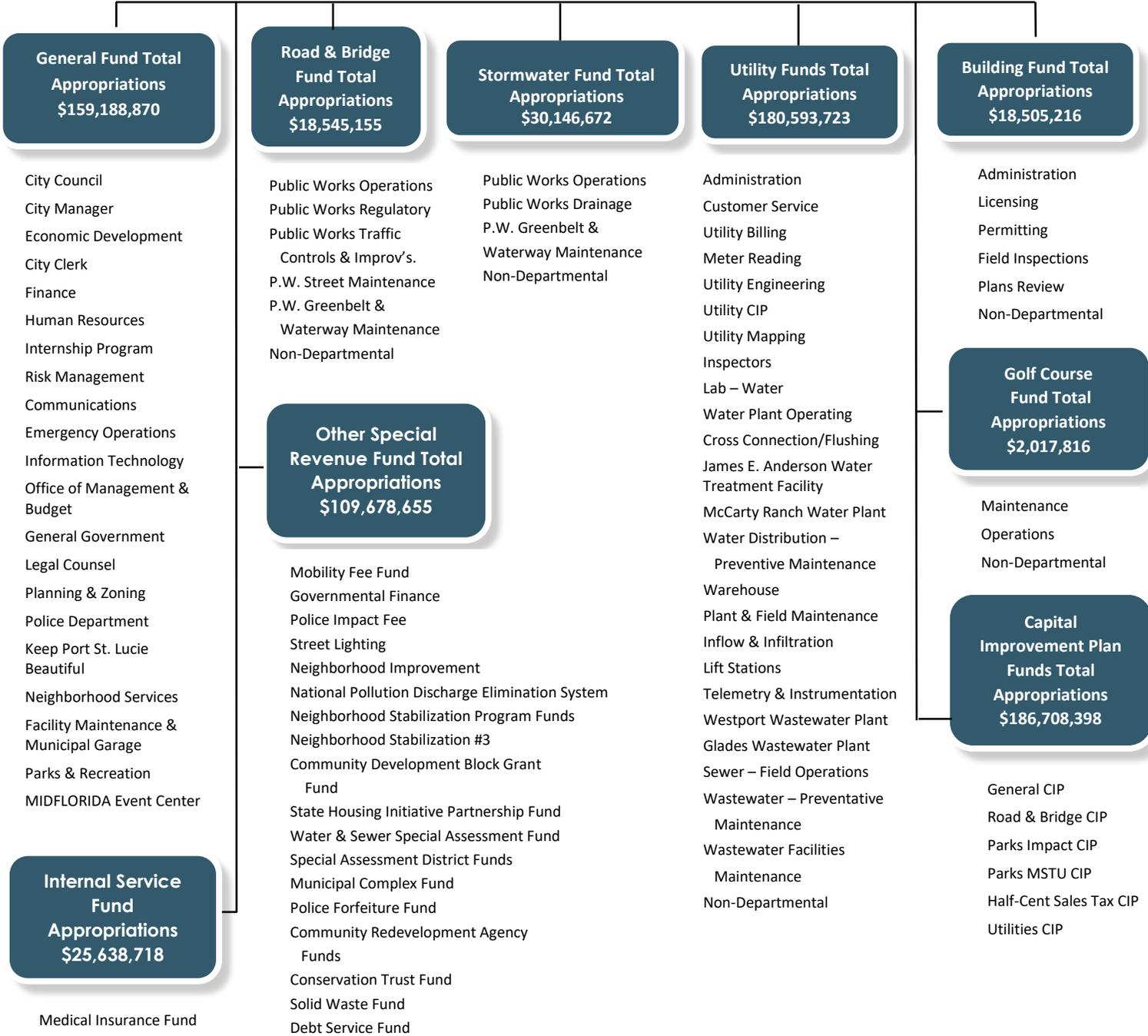
The Road and Bridge Capital Improvement Fund is used to account for the revenues and expenditures associated with major road and culvert improvements, including the annual street resurfacing program. The funding resources include general tax revenues, interest income, bond proceeds, and transfers from other funds.

The Parks Capital Improvement Fund is used to account for specific revenues and expenditures associated with the acquisition of parks and construction of major capital parks improvements.

The Parks MSTU Capital Fund is used to account for a period of 20 years from 1/1/03, to account for revenues received from the 12/10/23 Interlocal Agreement between the City of Port St. Lucie and St. Lucie County and expenditures associated with the park capital projects based upon a five-year capital plan as approved by City Council.



**Fiscal Year 2022-2023
 All City Fund Summary
 \$731,023,223**





Port St. Lucie History

The City of Port St. Lucie was incorporated in 1961 by the original developer, General Development Corporation, who was responsible for starting several communities throughout the state. Prior to the Incorporation of the City of Port St. Lucie, the earliest known settlers of the area were the Ais Indians. Evidence of their presence at **Spruce Bluff** is still visible and is called the “Spruce Bluff Mound”. The mound is 18 feet tall and 190 feet in diameter and dates back between 100 and 300 B.C. This mound was investigated and recorded in 1978, by the state of Florida. Spruce Bluff’s (now called Port St. Lucie), original non-Indian settlement started in the 1890’s. John Enos Fultz, a widower, settled in Spruce Bluff. Mr. Fultz petitioned for a Post Office and the name Spruce Bluff was adopted. Mail was carried by a twenty-foot schooner-rigged boat and sawmills were operated to clear the pine and cypress from the land. Settlers planted pineapples and citrus, but in 1894 a severe freeze discouraged the early settlers and they left. All that remains of this community is a small stone obelisk on Lookout Boulevard with some broken gravestones.

The monument is inscribed “Spruce Bluff Early Pioneer Settlement 1892”. On the north and south faces are the names or descriptions of the seven that are buried there. Spruce Bluff is now a recreation area comprised of 97 acres and is owned and managed by St. Lucie County.

CITY GOVERNMENT

The City of Port St. Lucie was created under the Laws of Florida Act 61- 2721 and has operated under a Council/City Manager form of government since 1976. The City Council appoints the City Manager, who is the chief administrative officer of the City and is responsible to the City Council and charged with the enforcement of all ordinances, resolutions and policies adopted by the City Council. The City Manager directs the business of The City and its various departments. The City Council is responsible for determining policy, adopting legislation, adopting the budget, setting rates and fees, and appointing the City’s Attorney and Independent Auditor.

The City provides a range of municipal services including: police protection, code inspection and planning and zoning, community and economic development, construction and maintenance of transportation facilities, recreational and cultural activities, emergency preparedness management, water & wastewater utilities, storm-water management and general administrative support.

Independent taxing agencies provide fire protection and education services. With one hundred and twenty square miles and a current population of 217,500 thousand projected in July 2021, and 83.5% of our single-family lots developed as of May 2022, the City has tremendous future growth potential, which is reflected by its early growth pattern. Its 1970 population was only 330 residents.

Today, Port St. Lucie is the largest City along the Treasure Coast. The City was primarily a residential community but is now increasing the number of commercial sites to support its citizens’ needs. Although originally designed as a retirement community, today Port St. Lucie’s average age is 43 as the City has become known for affordable homes.

QUALITY OF LIFE

Recreation, Golf Courses and Points of Interest:

- Eight Golf Courses within the City
- The Saints (Municipal Golf Course)
- The Sinners at Club Med
- Santa Lucia River Club
- Tesoro Country Club (two courses)
- St. James Country Club
- Spanish Lakes Golf Village
- St. Lucie West Country Club
- New York Mets Spring Training Facility (Clover Field)
- Port St. Lucie Mets (Single participates in the Florida State League)
- 40 Unique Parks & Recreational Facilities





PORT ST. LUCIE AT A GLANCE

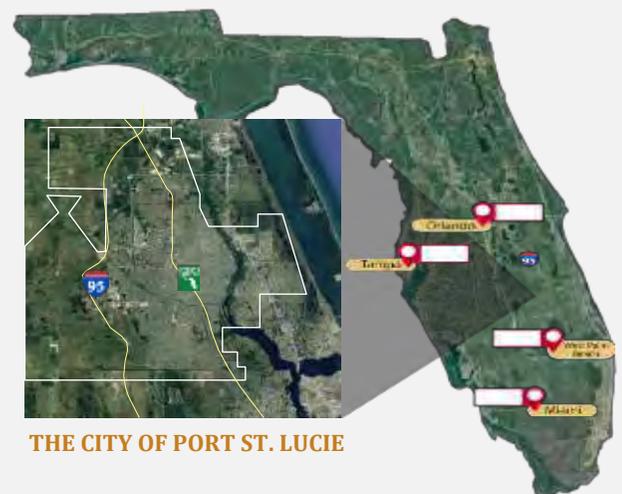
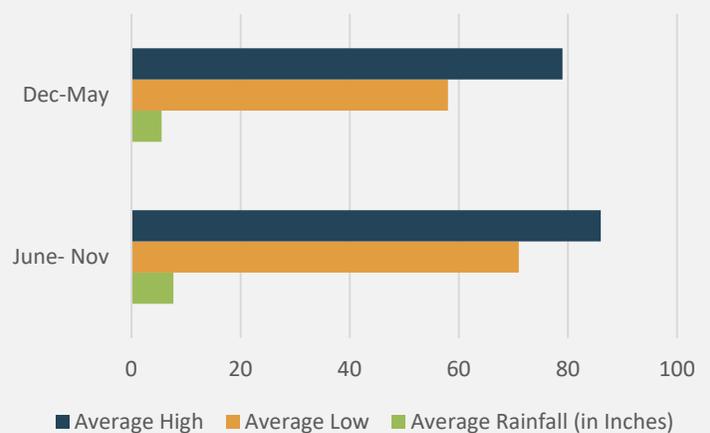
The City of Port St. Lucie is located 50 miles north of the City of West Palm Beach along the East Coast of Florida in the center of a three-county area known as the Treasure Coast, for its history of Spanish treasure ships that sunk along our coast during early settlement of the new world. Port Saint Lucie is part of St. Lucie County with Fort Pierce serving as the county seat. The City is bordered by the Indian River and split in half by the North Fork of the St. Lucie River. The boating residents of the City can access the Atlantic Ocean using the St. Lucie River via Stuart to the St. Lucie Inlet.

With its tropical South Florida environment, Port St. Lucie’s average annual temperatures range from a high of 83 to a low of 65 degrees. Recreational opportunities are various due to the climate and location. In addition to boating on the St. Lucie River, beaches are only a short drive away. The City’s extensive number of Parks and Recreation programs offers numerous sporting opportunities for all age groups.

Port St. Lucie is served by three major north-south highways: Interstate 95, the Florida Turnpike and U.S. Highway 1. The Ft. Pierce inlet, 20 miles to the north, serves the local commercial markets such as the transportation of citrus grown in the unincorporated areas of the county. The nearby cities of Stuart and Ft. Pierce each have a small general aviation airport while Melbourne and West Palm Beach are the nearest airports offering scheduled commercial flights. The public-school system is countywide and is governed by the School Board consisting of five members each elected for a four-year term.

St. Lucie County School District has six high schools (grades 9-12), twelve schools that combine grades K-8, and seventeen elementary schools, five middle (grades 6-8) schools, four alternative education schools and over 41,779 students. Each school is accredited by the Southern Association of Colleges and Schools. The public-school system allows parents to select a school of their choice from a number of schools in residential choice zones. The City also has six Charter Schools: Palm Pointe Educational Research School at Tradition, Somerset Academy of St. Lucie K-8, Somerset College Preparatory, Renaissance Charter K-8 of St. Lucie, Renaissance Charter School at Tradition and College Preparatory Academy of the Treasure Coast. Indian River State College, Med Vance and Keiser Career College have facilities located within Port St. Lucie providing excellent higher education opportunities.

Average Temperature & Rainfall



THE CITY OF PORT ST. LUCIE



Integration of the Strategic Plan and the Budget



The City's Organizational Vision is for Port St. Lucie to be recognized nationally as a leader providing superior services through a diverse, empowered, and visionary city team.

ETHICS

We value ethics, integrity, and honesty as moral principles that are the foundation of public trust and confidence.

TEAMWORK

We are committed to working together as a team by respecting and supporting each other, and are dedicated to achieving our common goals.

ACCOUNTABILITY

We value accountability and believe transparency and fiscal responsibility are essential for citizen confidence in our local government.

CUSTOMER SERVICE

We are committed to providing superior customer service to our community and organization.

STEWARDSHIP

As stewards of the community, we strive to nurture our organization; maintain and enhance the natural and built environment; and, commit to responsible actions that sustain both present and future generations.

DIVERSITY

We embrace diversity, promote inclusion, and respect the unique qualities of our city team and of our community.

MISSION

Our mission is to provide **Exceptional Municipal Services** that are **Responsive to our Community** while **Planning for Smart and Balanced Growth** that is managed in a **Financially Responsible Manner**.

VISION

Port St. Lucie has **Great Neighborhoods**; excellent **Educational Opportunities** for lifelong learning; a **Diverse Local Economy and Employment** options; **Convenient Transportation**; unique **Natural Resources**, including the St. Lucie River; and **Leisure Opportunities** for an **Active Lifestyle**.

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The City Council's adopted Vision and Mission for the City help to guide the work of the Council and City Departments. The City Manager established an Organizational Vision and Organizational Values to further guide the City's work. All inform the City's Strategic Plan, which the organization utilizes to help prioritize the annual budget. The integration of these tools helps our organization incorporate the community's desired direction and the steps necessary to execute that vision for the future.



The City Council has long utilized comprehensive strategic planning to stay focused on what is most important to our citizens and City. The Port St. Lucie City Council initially created a formal Vision and Strategic Plan through a series of meetings and workshops in 2013, identifying a 15 year vision for the community. The Plan also listed the actions needed to ensure the Council's shared vision becomes a reality.

In 2016-17 the City Council and City Manager identified a need to take a fresh look at the Strategic Plan considering the new leadership of the City Council and changes in the Executive Team. In addition to updating the Strategic Plan, the City Manager launched a new internal program to support implementation and measurement of the strategic plan, which has continued to grow and evolve over the past five years. Performance measures have been established for all strategic goals, quarterly progress reports are provided to the City Council and departments have developed five-year strategic operations plans and identified performance measures in alignment with the Strategic Plan.





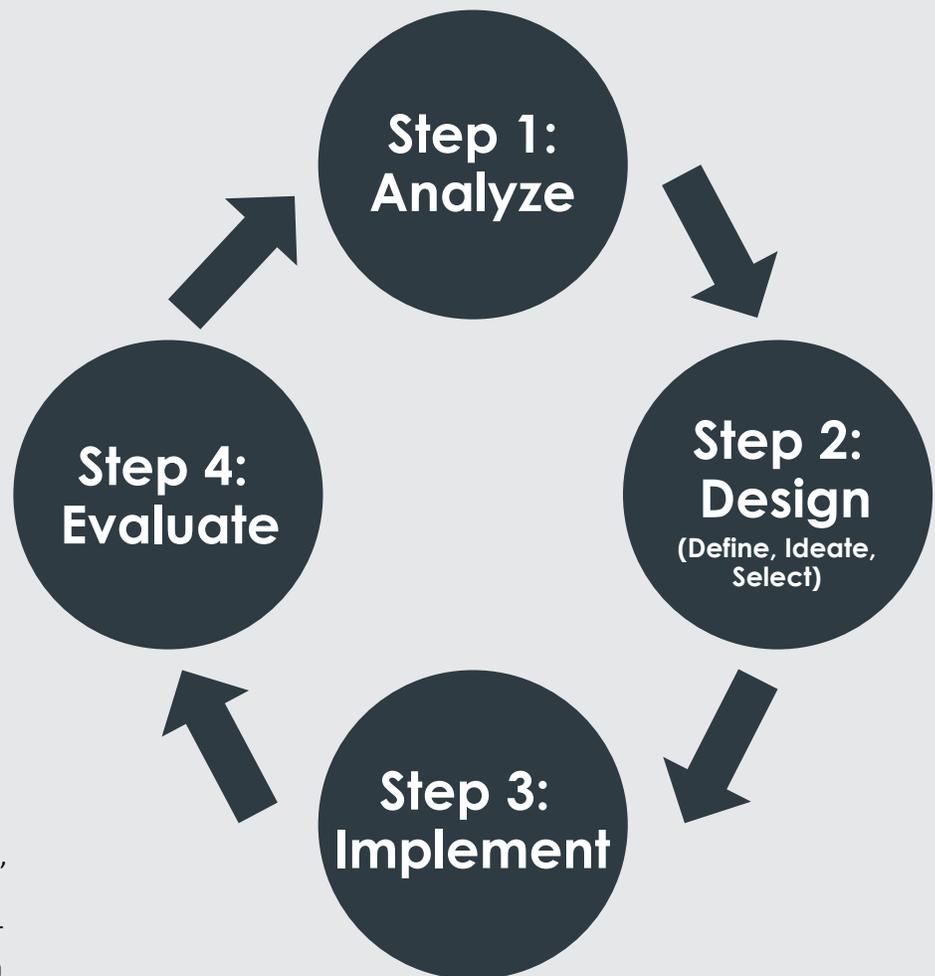
Strategic Planning Process and Planning Model

The City of Port St. Lucie utilizes the following strategic planning system to guide the organization and its continuous improvement.

Step 1: Analyze

Utilizing Scientific Data from the National Community Survey™

The Strategic Planning Process begins with analyzing citizen feedback through conducting the National Community Survey of Port St. Lucie residents, which has been conducted annually since 2018 following an initial survey in 2009. Created, administered and analyzed by the National Research Center, Inc., the National Community Survey (NCS) is described as the gold standard in community assessments. It provides a comprehensive and accurate picture of community quality and resident perspectives about local government services, policies and management. The NCS is conducted in hundreds of communities in nearly every U.S. state. The NCS uses scientific survey methods and best practices to guarantee valid findings and results into meaningful context. The Citizen Survey allows us to get the community's opinion on specifics, track our performance over time and to meaningfully compare ourselves to other communities. In addition to questions on a multitude of government services, the City Council proposes unique questions to gauge resident feedback prior to designing solutions.





Gathering In-Person Feedback at the Annual Citizen Summit

We further analyze citizen feedback through the annual #IAMPSL Citizen Summit, which attracted hundreds of attendees (at an in person and virtual citizen summit) in 2022 and included a participatory budgeting exercise and unique stations representing the strategic plan goals to obtain more in-depth citizen feedback.

Reviewing emerging issues in-depth at the Winter Workshop

The City Council and staff further identify and analyze issues in-depth at the annual Winter Workshop of the City Council where they review topics for potential inclusion in the strategic plan. These in-depth discussions lead to further research and can be prioritized by the City Council in the strategic plan. The 2022 Winter Workshop included presentations of Strategic Operations Plans for all City departments.

THE NCS™
 The National Community Survey™



Place to Live

80% As good or excellent **↑** **17%** Increase from 2009



Quality of Life

78% As good or excellent **↑** **26%** Increase from 2009



Safety of Residents

95% Residents feel safe in their neighborhood. **↑** **4%** Increase from 2009



Step 2: Design

Council direction from the Winter Workshop and feedback from the citizen survey and citizen summit are presented to the City Council at their annual strategic planning workshop. The Council utilizes this information to evaluate its current strategic goals and design (define, ideate and select) solutions in the form of refinements to the Strategic Plan. The Council finalized their updated Strategic Plan Goals, Strategic Initiatives and Priority Projects on April 18, 2022.

Step 3: Implement

The Council also meets in July to review the preliminary budget. The Council makes decisions during this review to increase or decrease fees or costs in various programs if needed. They also set the date for the two budget hearings held in September of each year. One of the most important decisions Council will make is setting the millage rate.

The adoption of the annual budget and capital improvement plan and the ongoing implementation of department strategic business plans provide the funding and policy direction necessary to put the Strategic Plan into action. Each planning document is aligned with the community's vision, the organization's mission, the financial realities facing the City and operational priorities. Projects prioritized through the strategic planning process are underway throughout the fiscal year.

Step 4: Evaluate

The City Manager initiated quarterly updates on the progress of the strategic plan in order to provide enhanced communication to the City Council and opportunities for the Council to provide continued feedback and evaluation on the plan's implementation.

In addition, each department updates performance measurements on an annual basis that directly support the successful achievement of the City Council's overall strategic goals, initiatives and projects. Departments also measure and report on key performance indicators related to their workload, efficiency and effectiveness:

- Workload - Measures the quantity of activity for department (such as number of calls responded to or number of sealed bids).
- Efficiency – Measures the relationship between output and service cost (such as the average cost).
- Effectiveness – Measures the impact of an activity (Improve overall satisfaction with the quality of service).

Departments establish performance measures/indicators for each division or program within their department to monitor and project department performance. These measures must be linked to the overall goals of City Council and the department initiatives they support.

The performance measures are listed after each department's organizational chart in fund and department order. In addition, the connection between the department's key initiatives and the City Council's key strategic plan goals are outlined. This provides for continued evaluation of strategic goals and initiatives.



Through this Strategic Planning System, the City is working to continuously improve and work towards the Strategic Goal of a High-Performing Government Organization.

Ensuring citizens have a voice in strategically planning the future of their City

In 2020, for the second year in a row, the City received prestigious, national recognition for its efforts to engage citizens and give them a “voice” when planning for Port St. Lucie’s future by receiving the 2020 Voice of the People Award for Transformation in Community Engagement. This award is presented jointly by the National Research Center, Inc. (NRC) and the International City/County Management Association (ICMA). The Voice of the People Awards are the only ones given in local government based on the opinions of residents and are given to top performing jurisdictions that best listen and act for the benefit of their communities. This year’s awards were very competitive. Only those jurisdictions that received the most improved ratings in resident opinion in 2019 and illustrated actions taken to benefit their communities were selected as winners.

Examples of how the citizens’ “voice” have been implemented in Port St. Lucie include:

- Projects funded by the voter-approved Half Cent Sales Tax were prioritized by the City Council based on input from the survey and summit.
- In Port St. Lucie’s 2018 Citizen Survey, 80 percent of respondents indicated they believe creating a vocational/technical high school to prepare students to enter the workforce was essential or very important. As a result, City Council agreed to work with Somerset Career Academy Port St. Lucie to construct a career-technical school on land leased through the City in the Southern Grove section of Tradition. A follow-up survey in 2019 indicated strong support for the City’s efforts to lease land for this purpose.
- The city created music concert series after the survey revealed there was demand in the community for these sorts of events.

The Voice of the People Awards brings positive publicity and recognition on a national scale, as well as the opportunity to join an elite community of winners sharing best practices in local government and serving as a model for others around the world. This award aligns with Strategic Plan Goal 7 – High-Performing Government Organization, the City’s mission of providing exceptional municipal services and our organizational vision statement: Port St. Lucie is recognized nationally as a leader providing superior services through a diverse, empowered and visionary city team. Following are the top priorities in the Strategic Plan, as informed by city residents and adopted by the City Council.



Strategic Goals



1. Safe, Clean & Beautiful

- One of the safest cities with the lowest crime rate of cities with a population of over 100,000.
- **Improve Safety** and maintain our low crime rate with a focus on the implementation of a new policing district 5 to effectively address population growth in western Port St. Lucie; traffic, bicycle and pedestrian safety and education and development of a new Police Training facility.
- **Beautify our roadways, parks, properties, and gateways into the City** by focusing on the beautification of gateways into the City: US Highway 1, St. James Boulevard and Corridor Improvements and Port St. Lucie Boulevard City-wide gateways and continued implementation of the Keep Port St. Lucie Beautiful Beautification Plan.



2. Vibrant Neighborhoods

- Support vibrant, thriving neighborhoods where citizens are engaged and dedicated to their communities, including installing decorative stop signs to further identify newly named neighborhoods, support the development of neighborhood parks/preserves, community engagement and improvement projects.



3. Smart & Connected City

- Port St. Lucie endeavors to be one of the most engaged cities in the nation. Through innovation, education and connection, we work to support a bright future fueled by the power of resident engagement, smart service improvements, and creative partnerships supporting youth and adults in reaching their educational goals.
- **Expand Community Engagement** with increased civic awareness and Citizen Summit 2.0.
- **Develop Education Partnerships** Support St. Lucie Public Schools through effective partnerships (such as truancy prevention) to support the achievement of academic excellence as partnerships with St. Lucie Public Schools, Indian River State College and nonprofit organizations (including St. Lucie Soars/ Big Brothers Big Sisters and Boys & Girls Clubs of St. Lucie County).
- Further develop the Civic Scholars Intern program, educational resources outreach for adults and youth and expand youth involvement and engagement.
- **Advance innovation** as a Smart and Sustainable City, implement smart city technology, improve energy efficiency and improve resiliency.
- **Improve performance through innovation** through training, performance driven innovation projects, and expanding the use of data and analytics.



4. Diverse Economy & Employment Opportunities

Expand economic opportunities, develop partnerships, and improve processes necessary to ensure a diverse, thriving economy and continued job growth with a focus on:

- **Facilitating the Build-out of Southern Grove** in Tradition as an employment center for bio-science, health care and other job-creating commercial enterprises through the sale of City-owned land, implementing the Southern Grove Master Plan, fully leveraging the partnership with Cleveland Clinic and Florida International University Center for Translational Science to serve as a vital hospital and research anchor, constructing the Jobs Corridor 2.0 and support the “Work Local” initiative.
- **Making City Center the Mixed-Use Cornerstone of eastern Port St. Lucie** through the revitalization of the recent acquired City Center through development of a Master Plan and engaging a private redevelopment partner with the City and CRA.
- **Supporting business development** through implementation of the Small Business Plan and supporting business resources and a Roadmap in partnership with the St. Lucie County Chamber of Commerce and Small Business Development Center.



5. High-Quality Infrastructure & Facilities

Planning Roadways, Facilities and Fiber for Future Needs:

- Accelerate construction of Port St. Lucie Boulevard South in partnership with FDOT with improvements for pedestrian, bicycle and vehicular traffic.
- Expedite traffic signal synchronization on PSL Boulevard from Citywide Fiber and Wi Fi Gatlin to US1.
- Design and Construct Public Works Administrative Complex.
- **Advancing mobility through implementation of the Multimodal Plan** that incorporates all users, addresses mobility, provides for traffic calming strategies and provides for infrastructure improvements to address all components of the City’s transportation network. Designing the Village Green Drive Corridor Revitalization Project.
- **Public Transit Enhancement Plan:** Work to increase access to public transportation options for City residents through St. Lucie County Transit.

Improve water quality through:

- **Construction of the St. Lucie River/C-23 Water Quality Project at McCarty Ranch:** Construct the Project to improve water quality and provide for future water supply and implement the Septic to Sewer Master Plan Annual Projects and Education Program: Reduce the number of septic tanks properties near water bodies leading to the river in support of clean rivers.
- **Implement the Septic to Sewer Master Plan Annual Projects and Education Program:** Reduce the number of septic tanks near waterbodies leading to the river in support of clean rivers.
- Implement Stormwater Management Plan Annual Projects and Ongoing Education Program.



6. Culture, Nature, & Fun Activities

Expand recreational and cultural opportunities through The Port and Pioneer Park, Implementing the Ten Year Parks & Recreation Master Plan and Advancing Culture and the Arts.

Implement the Port & Pioneer Park Master Plan

- **Implement the Ten Year Parks & Recreation Master Plan**
- Design and Construct Torino Regional Park including “Adventure Zone” elements
- Design and Construct Tradition Regional Park including “Adventure Zone” elements
- Design and Construct Winterlakes Park Phase 2
- Improve O.L. Peacock Sr. Preserve
- Implement Bikeways & Trails Priority Corridors
- Parkland acquisition and Environmental Lands. Green Space Preservation Program
- McCarty Ranch Camping Enhancements
- **Advance Culture & The Arts**
- Public Art Master Plan and Expand Culture etc
- Implement the Public Art Master Plan
- Expand Cultural Offerings/Special Events



7. High-Performing Government Organization

Make efforts to improve service delivery while reducing millage, enhance customer services and cultivate a high-performing government organization.

- **Reduce the millage rate** while still providing excellent service delivery to our citizens.
- **Enhance customer service:** through 1PSL/Your 24/7 City Hall, a system for citizens to ask questions and make requests. This new system encompasses a web portal, a new mobile app and a new phone number and call in-take system.
- **Organizational Development:** Continue to implement the City's organizational vision to be recognized nationally as a leader providing superior services through a diverse, empowered and visionary city team with a focus on training and employee development.
- **Advance intergovernmental legislative priorities.**
- **Update Citywide vision and identity** and **City Hall Lobby Redesign** to support enhanced citizen engagement.



ECONOMIC CONDITIONS & LOCAL ECONOMY



Commercial Development

The City of Port St. Lucie has experienced significant growth in new residential and commercial construction. New single family residential permits issued in FY 2022 were 4,413 compared to 5,148 in 2021. New commercial permits issued jumped to 398 compared to 208 in 2021. The total value of all permits issued during FY 2022 was \$2.1 billion versus \$1.6 billion in 2021. This will positively impact our ad valorem tax base over the next couple of years.



Housing Market

According to the Florida Realtors Association the median sales price of a single-family home in St Lucie County increased 23.0% from \$249,900 in 2020 to \$307,500 in 2021. Likewise, the median sales price of townhouses and condos in St Lucie County increased by 9.3% in 2021. As noted above the building permits issued are increasing at very strong rates. The City's low crime rate, improved grades of local schools and affordable market rate housing are contributing factors leading to an increase in housing demand in Port St. Lucie.

ECONOMIC DEVELOPMENT STRATEGY

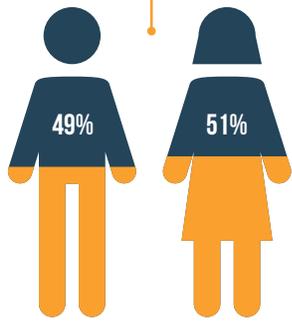
As part of its long-term economic development strategy, the City is engaged in diversifying and expanding its employment base. The City has had several early successes thanks to its partnerships with the State, St. Lucie County, Economic Development Council, the private sector and others, most notably the biotechnology cluster developing at the Tradition Center for Innovation (TCI).

Past projects include Verano Fitness Center, Riverland Pools (shade structure), Riverland Arts and Culture Center (recreation center), Peacock Business Center building, Sprouts (interior renovation), Tradition Medical Center (interior renovation), Cleveland Clinic (interior renovation), Baron Shoppes at Tradition (shell), Sunlight Community Church (new building), Shoppes of Bougainvillea (interior renovation) and recently completed FedEx facility.

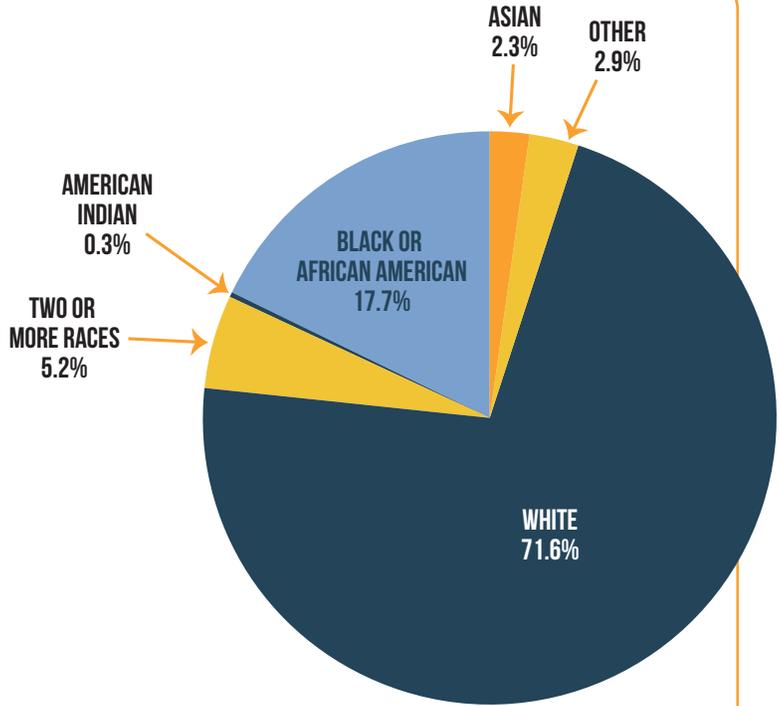
Some future projects underway include Tommy's Car Wash, Paradise Car Wash, Pop Stroke (playground shade structure), A Great Home (warehouse), Bealls (interior renovations), Boardwalk at Tradition pool, Pacific Star Warehouse (new building), Accel International (warehouse), two Amazon warehouse facilities under construction and two spec warehouse building under construction at Legacy Park at Tradition.



PORT ST. LUCIE DEMOGRAPHICS



Population 217,523



\$29,081 AVERAGE TRAVEL TIME TO WORK

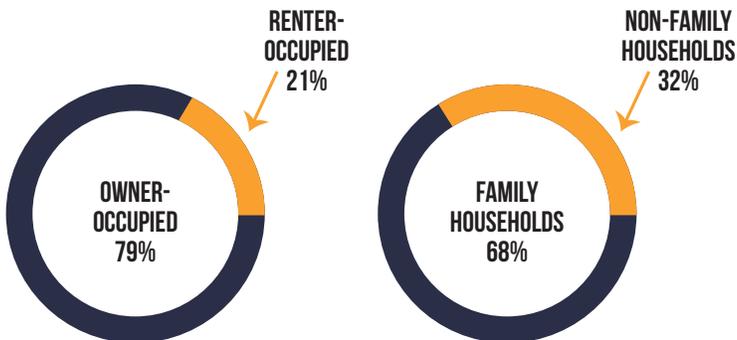
28.6 PER CAPITA INCOME

43 MEDIAN AGE

AREA PROFILE



Average Temperature
81° | January-June
85° | June-December



\$62,308 MEDIAN HOUSEHOLD INCOME
2.86 AVERAGE HOUSEHOLD SIZE
\$1,485 MEDIAN GROSS RENT

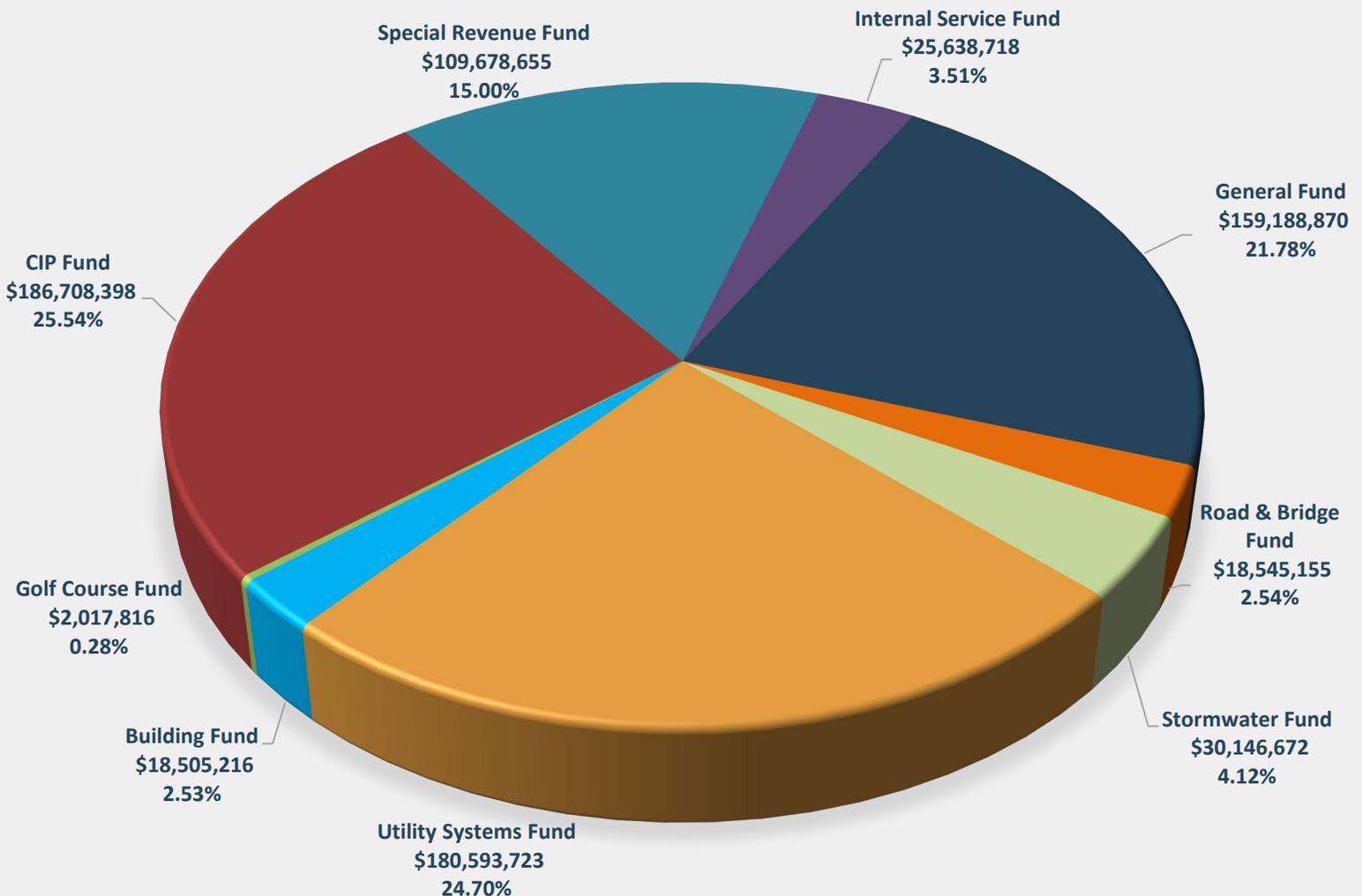


BUDGET AT A GLANCE

The Fiscal Year 2022-23 Budget for the City of Port St. Lucie totaling \$731,023,223. Each year the budget establishes the level of funding for each of the City's various funds. The goals and objectives, activities and service levels for the City's departments are dictated by the level of funding and thus ultimately controlled by the approved budget.

The published, adopted budget serves as an operational guideline for City staff. Through the adoption of the budget, the departments are instructed as to level of staff, amounts for operating expenses and allowable capital purchases.

All Funds Summary: Total \$731,023,223





BUDGET DEVELOPMENT OVERVIEW

The Management and Budget Division coordinates the budget process, which begins in January and ends in September. During this time, key decisions are made regarding the levels and types of services to be provided based on the anticipated level of available resources. Revenues and expenditures are projected based on information provided by City departments, outside agencies, current rate structures, historical data, and statistical trends.

The budget is more than a spending plan, it serves four basic purposes:

Information: The budget is the primary way for the City to present to the public how the Administration intends to allocate the revenues that are collected. Through the budget, residents can see how and where their tax dollars and other revenues will be spent.

Accountability: – The budget is a tool for legalizing public expenditures and to account for and control the use of public resources.

Evaluating: – The budget is used to help tell how well the City is doing its job through workload and performance indicators.

Planning – The budget is used as a planning tool for management of the City to plan for the City’s future.



The first step in the annual budgeting process is to establish goals by working with the City Council at a Budget Planning Workshop held early each year. A long-range model is used to study property valuation, millage rate and their effect on funding. The largest single revenue in the General Fund, which is Ad Valorem Property Tax, is set at 4.3691 mills which will generate \$68,277,874. The Road & Bridge fund’s largest revenue is Local Option Gasoline Tax revenue which is slightly decreasing. The Stormwater Fee will remain at \$168 for residential and \$126 for vacant property for FY 22-23. There will be a one-time transfer of \$556,466 to the Stormwater Fund to delay the Stormwater Fee increase of \$5.00. The only normal growth in the Stormwater Fee revenue occurs when a vacant lot is built on providing \$43.25 per unit additional revenue. The culvert inspection fee collected in this fund is experiencing growth as the level of construction permits begins climbing. For several years, the rapid growth in the City and the utility system required increased staff and contractor crews to keep up with the demand for connections to the system. With the latest market trend of moderate growth, the Utility Department is requesting 13.20 additional FTEs to handle the increasing level of work.

Final approval of the annual budget by the City Council follows several levels of review. The original budget requests of the departments are first reviewed by the Management and Budget Director and later the City Manager. Revenue projections are made by studying multiple year trends for each revenue line item, considering population growth and the housing industry for revenues such as impact fees, building permits and inspection fees. As the updated property valuation is made available from the St. Lucie County property appraiser's office, the effect to the City's Ad Valorem Tax Revenues is reviewed. Through meetings with department heads, all departmental budgets are adjusted accordingly, so that a balanced budget is developed. The City Manager proposes a budget that meets the desired goals of the City Council for consideration. The Council conducts final review with any directed changes being made by City staff. A Balanced Budget exists when available revenues and resources (fund balance) equals the budgeted appropriations and contingencies.



City Council Budgetary Guidelines

- Operating Expenses - hold to 2.4% inflationary increase.
- Golf Course Fund – limited increase in fees based on local market.
- Millage Rate – General Fund millage is set at 4.3691.
- Millage Rate – Crosstown Parkway CIP Voted Debt – 0.5693 Mill.
- Millage Rate – Road and Bridge Operating millage is set at 0.3616.
- Stormwater Fee – will remain at \$168 for residential and \$126 for vacant property.
- Police Department Staffing - 1.60 officers per thousand of population – this component of Council policy is suspended.
- Financial Contingency is set at 20% for the General Fund, 17% for the remaining operating funds, 50% for the Building Department Fund and 17% is set for the Medical Insurance Fund.

The City’s Council Budgetary Policy calls for 1.6 sworn officers per 1,000 of population. However, with the recent budget struggles, the City Council suspended this component of their policy. The adopted sworn staffing level for FY 2022-23 is 287. Eighteen new employees are being added to the Police Department, due to the growth of the City. With an estimated population of 217,500 as of July 1, 2021, the staffing ratio is 1.32.

Budgetary Structure

The City’s approved budget is accounted for through individual funds with various departments, which are further broken down into divisions. The level of budgetary control is the department, thus allowing the City Manager, or his designee, to transfer budgeted amounts within a department budget, but this authority does not extend to transfer between funds; provided, however, that except in the case of an emergency, a fund budget may not be exceeded without prior approval of the City Council at a duly convened meeting. Appropriations are used as a means of budgetary control.

What is a Fiscal Year?

A fiscal year is twelve months starting October 1st through September 30th to which its annual operating budget applies. At the end of each fiscal year, the City determines its financial position and the results of its operation.

What is a Revenue?

Revenue is funding the City receives from a variety of sources such as property taxes, permit fees, grants, stormwater fees, franchise fees to pay for operating and capital expenses.

What is an Expenditure?

An expenditure is a disbursement of operating revenue for goods and services.

What is a Fund?

A fiscal and accounting entity with a self-balancing set of accounts.

What is an encumbrance?

The commitment of appropriated funds to purchase an item or service.



Strategic Plan

A strategic plan is a document used to communicate the organizations goals, the actions needed to achieve those goals and all other critical elements developed during the planning exercise.

Property Tax

What is a Property Tax?

Property Taxes are levied on both real and personal property according to the property’s valuation and tax rate. It is also called an ad valorem tax rate. The tax is determined by multiplying the taxable value of the property by the millage rate and then dividing the result by one thousand. The County Tax Collector is responsible under state law to collect all taxes imposed within the county.

What is a Mill of a Tax?

A mill is a rate of tax equal to \$1 for each \$1,000 of assessed property value. If your home has a taxable value of \$100,000 and the millage rate is \$1, then you pay \$100 in taxes.

How does Property Tax get calculated?

There are three factors for calculating the amount of property tax assessed on your house (or other property): the value of the property, the amount of value that is not subject to taxes (e.g., the homestead exemption), and the tax or millage rate.

According to State legislation, the county Property Appraiser calculates the value of each property in St. Lucie County as of January 1 each year. The appropriate exemptions are then applied to reach the final taxable value. The final taxable value is multiplied by the millage rates, i.e., City, County, School Board, and other taxing authorities to determine the amount of property taxes to be included in the November property tax bill. For example, if your taxable value after taking all exemptions is \$144,433 and the millage rate used to determine your taxes is 5.3000, then the City portion of your taxes would be \$765.49.

The calculation is performed by taking the taxable value (\$144,433), dividing by 1,000 and multiplying by the millage rate (5.3000).

$$\frac{\$144,433}{\$1,000} = \$144.43$$

$$\$144.43 \times 5.3000 = \$765.49$$

What is Rolled – Back Millage Rate?

The rolled-back millage rate is the millage rate that, when applied to the tax roll excluding new construction, would provide the same property tax revenue in adopted budget year as in the current year. It represents the millage level of no tax increase.

Budget Amendments

Any requests for a budget amendment to provide for unbudgeted expenditures, must be funded by additional revenues or unspent appropriations and must be approved by the City Council. Such requests are handled much like original budget requests in that they must be submitted to the Office of Management and Budget for consideration. If a funding source can be identified, the balanced budget amendment schedule is then presented to the City Manager for his/her review and approval. The amendment is then brought before the City Council at two regular meetings so that an appropriate ordinance is passed which requires two readings.

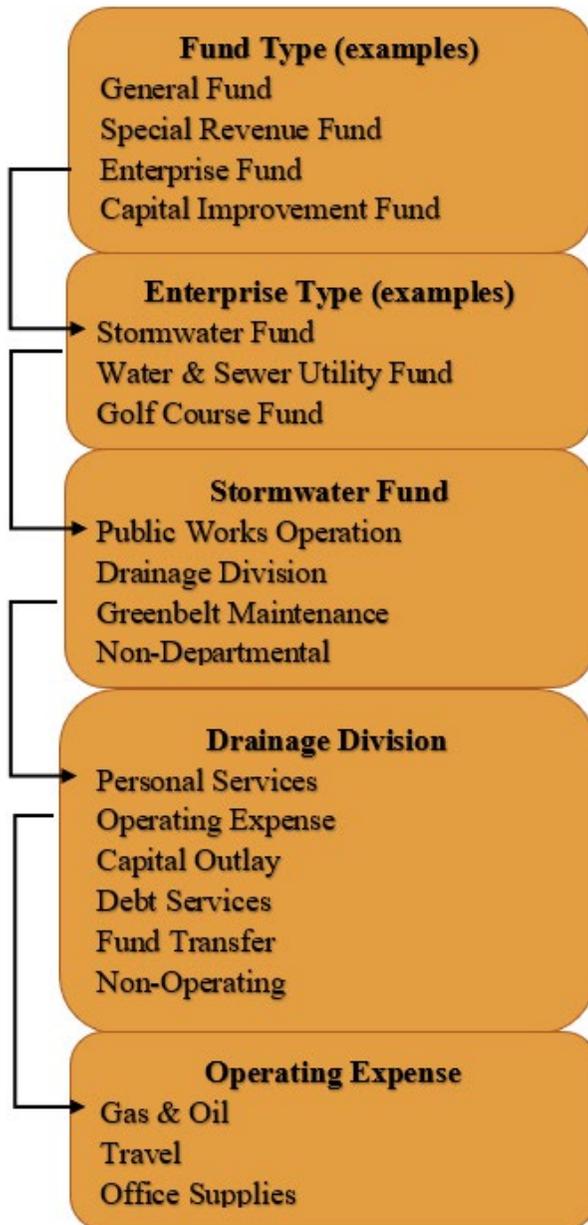
Basis of Budgeting

The City of Port St. Lucie develops its budget using the same basis as it is required to use for financial reporting, the modified accrual basis of accounting. Revenues are budgeted and will be recognized when they become measurable and available. Expenditures are budgeted and recognized when the liability is incurred. This accounting and budgeting basis apply to all the City’s governmental type funds, i.e., the General Fund and Special Revenue Funds. The City’s Stormwater Fund and Water and Sewer Utility Funds are exceptions to this, as they are proprietary funds and must be accounted for using the full accrual basis of accounting. Under this format, the two enterprise funds recognize revenues when earned and expenses are recognized when incurred regardless of when the actual cash flows occur.



BUDGET DOCUMENT STRUCTURE

The City’s Budget is organized into sections by fund type, cost center, category of expense and individual line items. Fund type is established by revenue and its purpose, such as Gas Tax for Road Programs. Cost centers are generally used to capture the cost of a program, such as the Drainage Division that performs drainage repairs. Categories of Expense group similar expenses such as salary and benefits into a category called Personal Expense. Line Items are the most basic tracking method, such as Office Supplies.



This is the highest level of budget organization. There are forty-nine different funds organized into eight types of funds.

The City has three Enterprise Funds. Each operation tracks its own revenue and expenses as a separate business.

Within the Stormwater Fund, there are five cost centers each representing a different program.

Under each Cost Center, there could be up to six different expense categories being used.

Within each category of expense, there are numerous individual line items.



CITY OF PORT ST. LUCIE BUDGET CALENDAR FISCAL YEAR 22-23

October 2021

- CIP Kickoff with Departments

S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

November 2021

- CIP Training
- Updated CIP Summary Sheets and Form sent to departments along with instructions

S	M	T	W	T	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30				

January 2022

- Start of CIP Budget - Updated CIP Summary Sheets and Form will be sent to departments along with instruction
- CIP Update (informational review with Assistant City Manager)
- Mandatory MUNIS Training for Operating Funds, Forms and Instructions to departments

S	M	T	W	T	F	S
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9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

February 2022

- City Council Winter Retreat

S	M	T	W	T	F	S
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13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28					

March 2022

- Start of Operating Budget Development
- Departments submit CIP Requests to OMB
- Council Strategic Planning Session
- Review requested CIP Projects with Department Heads (CIP must be balanced) (all CIP requests need to link to the Council Goals and Strategic Plan)
- Review CIP Projects with Department Heads, City Manager and Management Team

S	M	T	W	T	F	S
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13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

April 2022

- Operating Budget Requests must be entered into MUNIS for OMB compilation
- Review and presentation of CIP – tentative adoption of CIP by Council
- 2021-22 Budget Amendment #1

S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30





CITY OF PORT ST. LUCIE BUDGET CALENDAR FISCAL YEAR 22-23

May 2022

- Budget Compiled to the City Manager and Management Team
- Department budget review: meetings are held with City Manager and Budget Team

S	M	T	W	T	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

June 2022

- Estimated Taxable Property Value is received from County Property Appraiser
- Update Preliminary Revenues
- Review Estimated Taxable Value and list of requests for enhancements with City Manager
- Send spreadsheets to departments for department approval; signature required
- City Manager proposed budget submitted to City Council

S	M	T	W	T	F	S
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12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

July 2022

- Certify Taxable Value is received from Property Appraiser
- Summer Council Workshop – City Manager Proposed Budget is reviewed
- Millage rate and public hearing (date, time & location) are set for TRIM notices to citizens and then forwarded to County Property Appraiser

S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

August 2022

- Final adjustments with the City Council if needed
- Ordinances and mailings for Street Lighting and Stormwater Fees
- Notices of Utility Rates if needed
- City Charter newspaper ad as required

S	M	T	W	T	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

September 2022

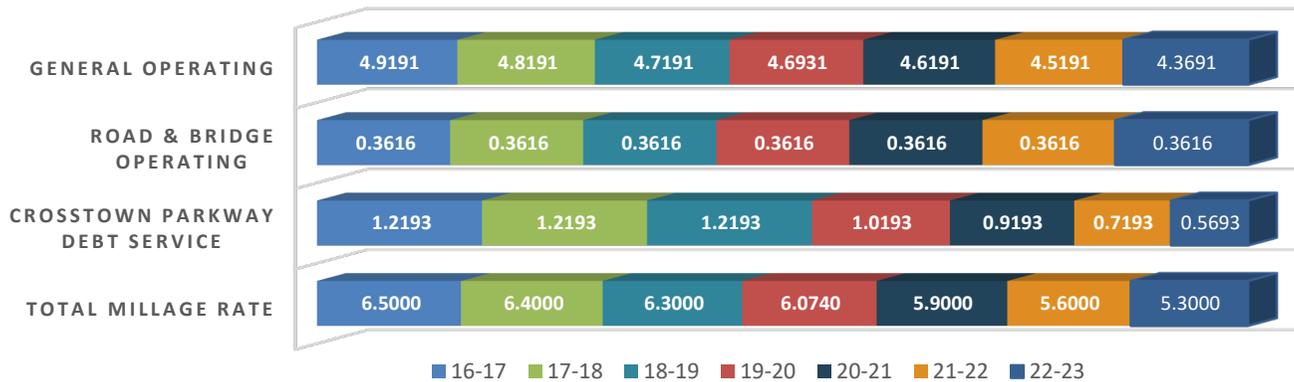
- First Public Hearing (TRIM requirement) on Proposed Budget
- Adopt proposed Millage Rate and Budget
- TRIM Newspaper Ad as required
- Second Public Hearing (TRIM requirement) and final adoption of Millage Rate and Budget

S	M	T	W	T	F	S
				1	2	3
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18	19	20	21	22	23	24
25	26	27	28	29	30	





MILLAGE RATES



The City’s millage rate is the tax rate charged against both residential and commercial properties within the City limits. It is formally called an Ad Valorem Tax Rate meaning that it is charged “per value”. All properties are assessed a taxable value by the County Property Appraiser. The tax millage rate is based upon a per \$1,000 of valuation. The tax bill for a piece of property is then calculated by multiplying the taxable value times the adopted millage rate(s). Millage rates are expressed for example as 1.2345 and are charged against the value in thousands. The basic formula is: (Appraised value/1,000) * millage rate). For example, if your home has a taxable value of \$100,000 and the millage rate is \$1, then you would pay \$100 in taxes.

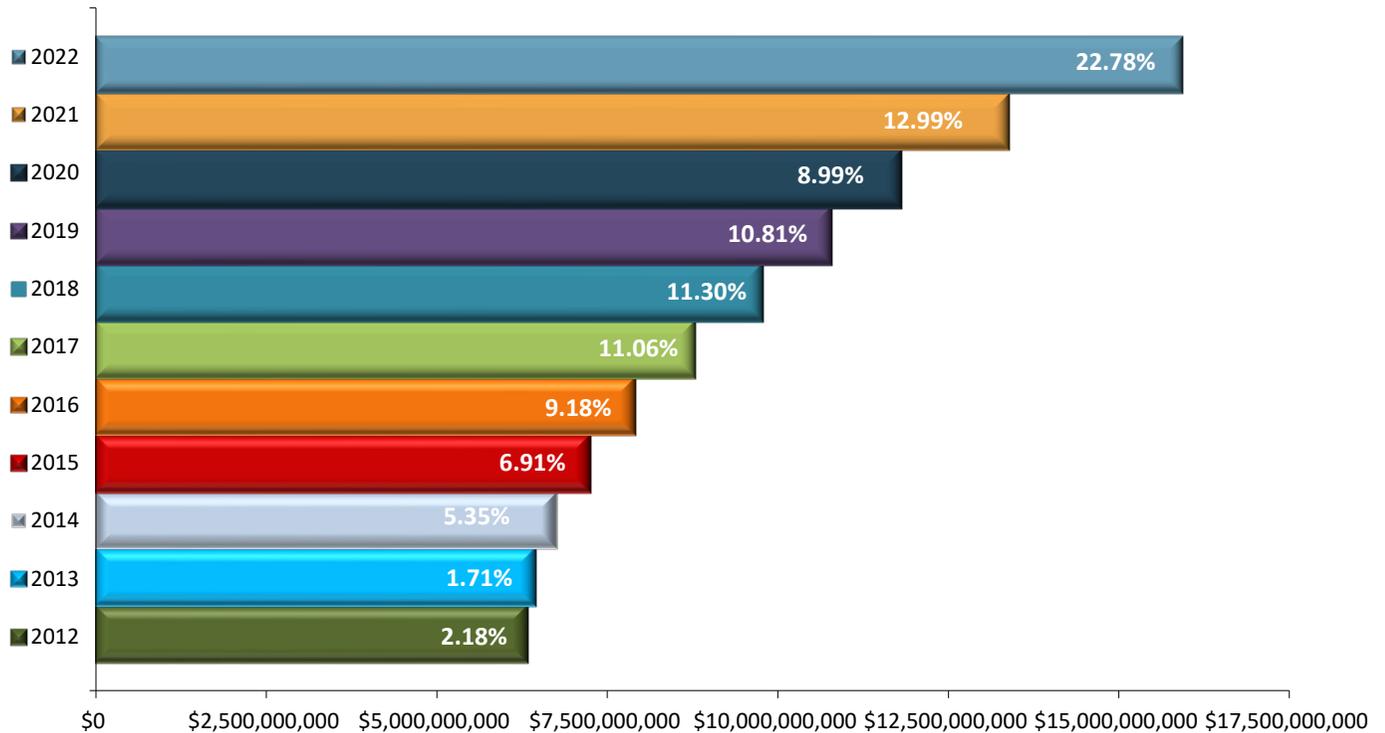
Residential property owners who use their home as their primary residence can apply for a \$50,000 homestead exemption, which drops their “billable” tax value by that amount. This chart shows five years of millage rates broken into the numerous programs that are funded by Ad Valorem Revenue. City Council has been committed to reducing the City’s tax rate for our Citizens over the last seven years.

The Adopted FY 2022-23 Budget is based on a decrease of 0.3000 for a new total millage rate of 5.3000.

Impact of Millage Reduction on City Taxes for a Median Home with Homestead Exemption	FY 2021-22 TOTAL ADOPTED MILLAGE RATE 5.6000MILLS	FY 2022-23 TOTAL ADOPTED MILLAGE RATE 5.3000 MILLS
The City’s total proposed property tax rate for FY 2022-23 is 5.3000, a reduction of 0.3000 from last year’s total tax rate.	 \$188,770	 \$194,433
Homestead Exemption Amount	(\$50,000)	(\$50,000)
Taxable Amount	\$138,770	\$144,433
Total City Millage Rate (Per \$1,000 of value)	5.6000	5.3000
Total City Taxes per Year	\$777.11	\$765.49
Difference with Adopted Millage Reduction		\$(11.62)



PROPERTY VALUATION



This graph shows the property valuation for the City of Port St. Lucie, which is set by the St. Lucie County Property Appraiser and is an important demographic indicator for the community. The level of taxable valuation sets the tone for the development of the budget each year. The City of Port St. Lucie has been experiencing growth over the last five years after coming out of the Great Recession. A large number of new homes being built is pushing the total property valuation upward at more moderate levels than was experienced in the early 2000s. Most of the valuation increase is due to the strong real estate market. That served to increase the Ad Valorem Tax Revenues of the City in direct proportion.

The City has reached the peak values in 2021 experienced in 2007 at just over \$13 billion.

In FY 2008-09 through FY 2012-13 the experienced decreases in valuation that drove the property tax revenues lower and caused financial stress for the City. The recent nine-year trend of climbing taxable value is a positive indicator for the City and a reflection of the general economy.

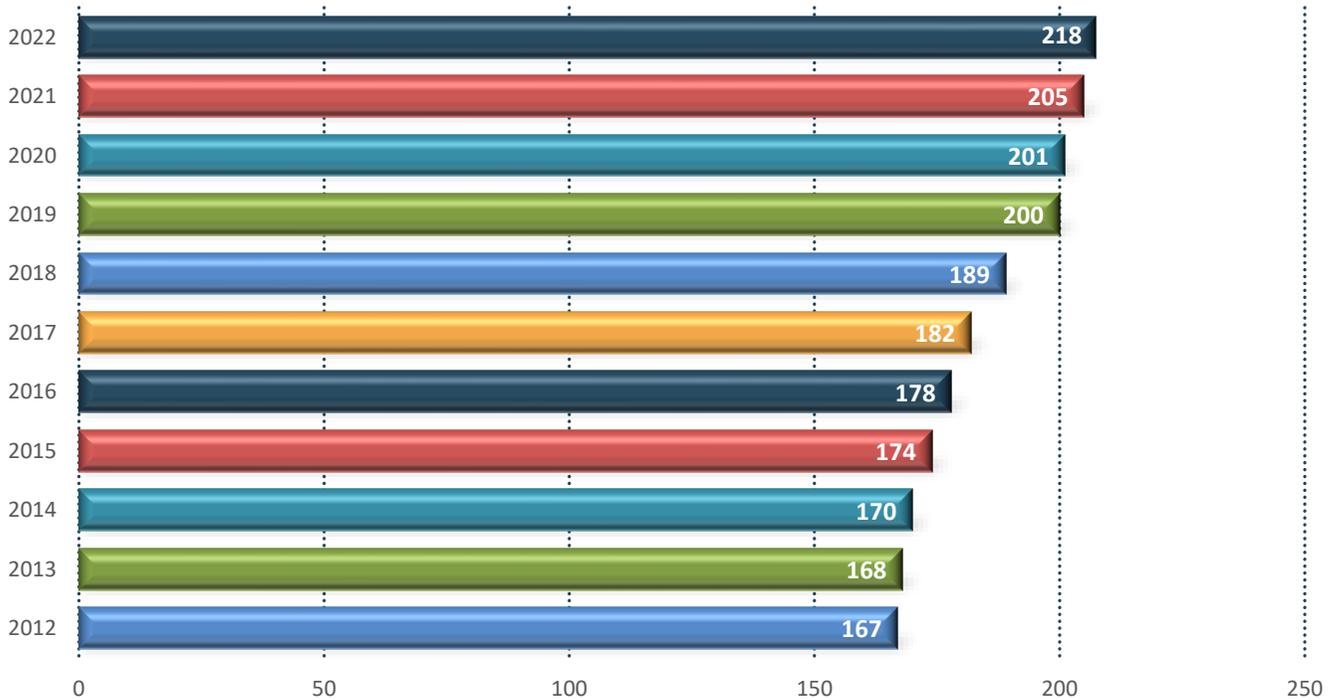
The FY 2022-23 budget is based on the certified taxable value of \$16.4 billion, which is 22.78% greater than the prior year's certified taxable value. This new taxable value is at 125.69% of the peak value established in 2007.

The overall gain in value will generate \$11,554,074 in additional property tax revenue using the reduced millage rate of 5.3000.



POPULATION

**217,500 Projected
 on July 1, 2021**



This population chart shows the strong growth pattern experienced by the City of Port St. Lucie. The City was incorporated in 1961 and our population was only 330 in 1970. However, our population was estimated to be 217,500 as of July, 2021. Annual increases had been averaging approximately 5,000. Port St. Lucie is Florida’s seventh largest City by population and was once listed as one of the fastest growing cities in the nation. This level of growth in past years is the driving force behind the infrastructure needs of the City and increasing levels of service. Over the years, the Parks and Recreation, Police and Utility Departments have grown to reflect the growth of the community.

The first half of this time-period shows a more reasonable and steady growth although the pace of new residential construction is increasing, which adds to the population. Currently, the City is again in a growth spurt adding new residential buildings at a rapid, yet sustainable level. Last year's growth shows an uptick. Overall, the City’s future continues to remain bright!



Principal Employers in St. Lucie County

Employers	2020			2011		
	Employees	Rank	Percentage of Total Jobs	Employees	Rank	Percentage of Total Jobs
St. Lucie County School Board	5,564	1	3.80%	4,946	1	5.33%
Indian River State College	2,338	2	1.60%	1,037	8	1.12%
Lawnwood/HCA Medical	1,615	3	1.10%	2,350	3	2.53%
Teleperformance	1,600	4	1.09%			
City of Port St. Lucie	1,164	5	0.79%	1,105	6	1.19%
Walmart Distribution Center	890	6	0.61%	1,653	4	1.78%
Cleveland Clinic Martin Health	850	7	0.58%			-
St. Lucie Medical Center	850	8	0.58%			
St. Lucie County	797	9	0.54%	682	10	0.74%
Florida Power and Light Company	772	10	0.53%	1,038	7	1.12%
Liberty Health Group, Inc.			- %	2,432	2	2.62%
QVC			- %	826	9	0.89%
Publix				1,240	5	1.34%
Total	16,440		11.22%	17,309		18.67%
Total Jobs Available	146,553			92,727		

Sources: City of Port St. Lucie Annual Consolidated Financial Report.

Note: State and Federal employers are not ranked. Information listed is for St. Lucie County only- specific City only information is not available. This graph uses the most recent County data available.



ECONOMICAL STATISTICS

Demographic & Economic Statistics: Last Ten Fiscal Year

Fiscal Year	Personal Income (1)	Per Capita Personal Income (1)	Public School Enrollment (2)	Unemployment Percentage (1)
2012	\$19,202,500,000	\$44,428	25,929	10.1 %
2013	\$18,870,000,000	\$43,188	26,045	9.1 %
2014	\$20,715,000,000	\$46,672	26,327	7.3 %
2015	\$22,105,000,000	\$48,727	26,266	6.0 %
2016	\$23,614,000,000	\$50,831	26,299	5.8 %
2017	\$24,825,600,000	\$52,438	26,755	4.7 %
2018	\$26,140,273,000	\$54,228	26,523	3.9 %
2019	\$27,249,575,000	\$55,691	26,272	3.5%
2020	\$29,281,758,000	\$58,649	25,994	5.7%
2021	n/a	n/a	26,020	4.2%

SOURCE: St. Lucie County Public School System; U.S. Department of Labor

NOTE: Public school and unemployment figures include Port St. Lucie only. All other figures cover the Port St. Lucie Metropolitan Statistical Area (MSA).

Construction Values: Last Ten Fiscal Years

Fiscal Year	Residential Value	Number of Residential Units	Commercial Value	Number of Commercial Units
2012	\$20,568,540	162	\$96,402,278	279
2013	\$50,306,661	430	\$59,575,324	292
2014	\$103,680,020	836	\$21,290,019	276
2015	\$121,984,614	928	\$42,343,799	353
2016	\$180,388,212	1,165	\$163,062,804	328
2017	\$207,284,671	1,492	\$57,745,656	367
2018	\$423,544,740	2,677	\$101,604,785	232
2019	\$503,001,543	2,546	\$172,844,438	242
2020	\$734,799,046	3,700	\$51,397,804	200
2021	\$1,350,264,168	5,483	\$275,361,205	208
Current Year Increase (Decrease) over Prior Year				
Quantity & Amount	\$585,531,122	1,783	\$223,963,401	8
Percentage Change	79.69%	48.19%	435.75%	4.00%

Source: City of Port St. Lucie Building Department. The construction permit data switched from calendar year (January 1 – December 1) to fiscal year (October – September 30) starting with Year 2011 figures.



STAFFING OVERVIEW

Staffing levels are set by the adopted budget, which provides the funding for the approved listing of positions. Most operating budgets are a large percentage of salaries and benefits. Thus, the staffing level is a critical component of the budget. During the downturn of the economy and the years of falling taxable value, steps were taken to control costs which lead to reducing the staffing costs. The City froze pay rates and raised the employee health insurance contributions. In addition to these adjustments, the City reduced staffing levels by an overall 21% in those years. The trend in FTE's reported in the General Fund follows closely the trend of property tax revenue in the General Fund which is the largest single revenue in this fund.

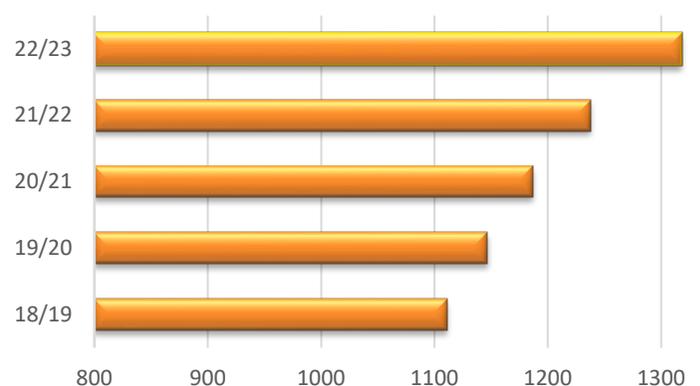
The City of Port St. Lucie's adopted FY 2022-23 Budget allows for a staffing level of 1,317.06 FTE's (Full Time Equivalent). That is a net increase of 71.125 FTE's.

For budget purposes, staff positions are counted and measured using an FTE (Full Time Equivalent) basis. One FTE is a budgeted position that is scheduled for 80 work hours in a two-week pay period. By gathering payroll data on the number of hours being paid during the year, the budgeted number of FTE's can be compared to the number of actual FTEs used. A monthly report tracks these variances and can identify vacancies, which represent savings, and identify any over staffing that might accidentally occur. During the years of staffing cuts many departments were able to drop vacant positions and minimize actual layoffs. With the difficult financial position of the City, the Council suspended the Police Sworn staffing policy of 1.6 officers per thousand of population.

The current sworn staffing level in FY 2022-23 is 287 which establishes a staffing ratio of 1.32 with the assumed population of 217,500.

The following pages represent a listing of the total number of full-time and part-time positions approved along with the position title. Included is a summary listing of proposed FTE increases by fund and department. Positions are converted to full time equivalent with 80 hours per two-week pay period equaling 1.0 FTE. This allows tracking of man-hours which controls salaries being paid.

City of Port St. Lucie Staff Changes





SUMMARY OF NEW POSITIONS ADOPTED BUDGET - FY 2022-23

(FULL-TIME EQUIVALENT)				
	PRIOR FY 2020-21	CURRENT FY 2021-22	ADOPTED FY 2022-23	INCREASE (DECREASE)
GENERAL FUND DEPARTMENTS				
1100-CITY COUNCIL	2.00	2.00	2.00	0.00
1200-CITY MANAGER	8.00	10.00	10.00	0.00
1210-CITY CLERK	9.00	9.00	9.00	0.00
1300- FINANACE	39.63	33.63	35.63	2.00
1310-HUMAN RESOURCE	15.63	16.63	16.83	0.20
1311- COMMUNICATIONS	10.00	10.00	12.20	2.20
1312-NEIGHBORHOOD SERVICES	2.53	2.81	2.80	-0.01
1320-INFORMATION SERVICES	30.00	32.00	33.00	1.00
1330-OFFICE OF MANAGEMENT & BUDGET	0.00	11.00	13.00	2.00
1400-LEGAL COUNSEL	16.00	16.50	17.00	0.50
1500-PLANNING & ZONING	13.80	15.80	15.80	0.00
2105-P.D. OPERATIONAL SUPPORT SERVICES	30.90	33.00	29.00	-4.00
2110-P.D. ADMINISTRATION	9.00	9.00	9.00	0.00
2111-P.D. PROFESSIONAL STANDARDS	16.00	18.00	27.00	9.00
2112-P.D. SPECIAL INVESTIGATION UNIT	19.00	19.00	20.00	1.00
2115-P.D. DETECTIVE	39.00	41.00	47.00	6.00
2123-P.D. DOMESTIC VIOLENCE	3.00	3.00	3.00	0.00
2130-P.D. OPERATIONS/PATROL	177.00	186.00	190.00	4.00
2131-P.D. NPB DISTRICT SUPPORT	14.50	14.50	16.50	2.00
2134-P.D. SCHOOL CROSSING GUARDS	15.39	15.39	15.39	0.00
2135-NEIGHBORHOOD SERVICES - CODE COMPLIANCE	24.30	25.25	25.45	0.20
2139-P.D. - NPB TRAFFIC UNIT	10.00	10.00	10.00	0.00
2500-EMERGENCY MANAGEMENT	2.00	2.00	2.20	0.20
2910-NEIGHBORHOOD SERVICES - NUISANCE ABTEMENT	1.00	0.00	0.00	0.00
3900-PUBLIC WORKS - KPSLB	4.00	4.00	7.00	3.00
4135-FACILITIES MAINTENANCE	18.10	18.00	20.00	2.00
5100-INTERNS	1.08	1.08	1.08	0.00
5200-OFFICE OF ECONOMIC DEVELOPMENT	1.00	1.00	1.00	0.00
6200-P.D. ANIMAL CONTROL	12.50	12.50	12.50	0.00
7200-PARKS AND RECREATION - RECREATION	14.83	14.696	14.696	0.00
7201-PARKS AND RECREATION - AIROSO COMMUNITY CENTER	8.56	8.90	8.90	0.00
7202-PARKS AND RECREATION - GYMNASIUM	5.39	5.90	7.625	1.73
7205-PARKS AND RECREATION - ADMINISTRATION	7.00	7.00	7.00	0.00
7210-PARKS AND RECREATION - PARKS	50.85	54.325	60.05	5.72
7215-PARKS AND RECREATION - BOTANICAL GARDENS	1.725	1.725	5.45	3.73
7216-PARKS AND RECREATION - MCCARTY RANCH	1.00	1.00	1.00	0.00
7235-PARKS AND RECREATION - TURF MAINTENANCE	7.00	7.00	7.00	0.00
7500-MIDFLORIDA EVENT CENTER	24.99	22.745	22.745	0.00
7502-PARKS AND RECREATION - FITNESS CENTER	6.73	7.36	7.36	0.00



SUMMARY OF NEW POSITIONS ADOPTED BUDGET - FY 2022-23

	PRIOR FY 2020-21	CURRENT FY 2021-22	ADOPTED FY 2022-23	INCREASE (DECREASE)
GENERAL FUND DEPARTMENTS-CONTINUED				
7503-PARKS AND RECREATION - RECREATION	10.20	12.955	13.415	0.46
FUND TOTAL	682.64	715.70	758.62	42.93

	PRIOR FY 2020-21	CURRENT FY 2021-22	ADOPTED FY 2022-23	INCREASE (DECREASE)
BUILDING DEPARTMENT FUND				
2405-ADMINISTRATION	15.50	16.50	16.50	0.00
2410-LICENSING	7.00	7.00	7.00	0.00
2415-PERMITTING	13.00	13.00	13.00	0.00
2420-INSPECTIONS	34.00	38.00	41.00	3.00
2425-PLANS REVIEW	15.00	18.00	20.00	2.00
FUND TOTAL	84.50	92.50	97.50	5.00

	PRIOR FY 2020-21	CURRENT FY 2021-22	ADOPTED FY 2022-23	INCREASE (DECREASE)
NSP3 -FUND #114				
5500-NSP3 ADMINISTRATION	0.05	0.05	0.05	0.00
FUND TOTAL	0.05	0.05	0.05	0.00

	PRIOR FY 2020-21	CURRENT FY 2021-22	ADOPTED FY 2022-23	INCREASE (DECREASE)
NSP - FUND #116				
5510-NSP ADMINISTRATION	0.28	0.05	0.05	0.00
FUND TOTAL	0.28	0.05	0.05	0.00

	PRIOR FY 2020-21	CURRENT FY 2021-22	ADOPTED FY 2022-23	INCREASE (DECREASE)
C.D.B.G. FUND # 118				
5910-CDBG ADMINISTRATION	1.47	2.20	2.20	0.00
FUND TOTAL	1.47	2.20	2.20	0.00

	PRIOR FY 2020-21	CURRENT FY 2021-22	ADOPTED FY 2022-23	INCREASE (DECREASE)
S.H.I.P. FUND #119				
5510-SHIP	1.03	1.20	1.20	0.00
FUND TOTAL	1.03	1.20	1.20	0.00

	PRIOR FY 2020-21	CURRENT FY 2021-22	ADOPTED FY 2022-23	INCREASE (DECREASE)
NEIGHBORHOOD IMPROVEMENT FUND #127				
127-NEIGHBORHOOD SERVICES	1.25	1.25	1.25	0.00
FUND TOTAL	1.25	1.25	1.25	0.00

	PRIOR FY 2020-21	CURRENT FY 2021-22	ADOPTED FY 2022-23	INCREASE (DECREASE)
COMMUNITY REDEVELOPMENT AGENCY FUND #175				
5210-COMMUNITY REDEVELOPMENT AGENCY (CRA)	2.00	2.00	2.00	0.00
FUND TOTAL	2.00	2.00	2.00	0.00



SUMMARY OF NEW POSITIONS ADOPTED BUDGET - FY 2022-23

	PRIOR FY 2020-21	CURRENT FY 2021-22	ADOPTED FY 2022-23	INCREASE (DECREASE)
NPES FUND - FUND #112				
4126-DRAINAGE	1.00	1.00	1.00	0.00
FUND TOTAL	1.00	1.00	1.00	0.00
HALF-CENT SALES TAX - 310				
4105-OPERATIONS	1.00	1.00	1.00	0.00
FUND TOTAL	1.00	1.00	1.00	0.00
PUBLIC WORKS DEPARTMENTS (104 AND 401 FUNDS)				
4105-OPERATIONS	22.00	24.00	25.00	1.00
4118-REGULATORY	11.00	12.00	15.00	3.00
4121-TRAFFIC	21.00	22.00	23.00	1.00
4125-STREETS	12.00	12.00	12.00	0.00
4126-DRAINAGE	47.00	47.00	48.00	1.00
4127-GREENWAY/WATERWAY MAINTENANCE	11.00	11.00	11.00	0.00
FUND TOTAL	124.00	128.00	134.00	6.00
GOLF COURSE FUND #421				
7250-MAINTENANCE	5.00	5.00	5.00	0.00
7251-OPERATIONS	4.51	4.90	4.90	0.00
FUND TOTAL	9.51	9.90	9.90	0.00
UTILITY DEPARTMENT FUNDS				
1340-ADMINISTRATION	10.00	9.00	10.20	1.20
1346-CUSTOMER SERVICE	27.50	28.50	28.50	0.00
1347-BILLING	6.00	7.00	7.00	0.00
1348-METER READER	10.00	10.00	10.00	0.00
1350-TECHNICAL SERVICES	14.50	15.50	18.00	2.50
1355-UTILITY =ENGINEERING	6.50	7.50	11.00	3.50
1360-MAPPING	10.00	11.00	13.00	2.00
1375-INSPECTIONS	15.00	18.00	21.00	3.00
1380-LAB	8.00	8.00	8.00	0.00
3310-WATER SERVICES-PLANT	13.00	13.00	13.00	0.00
3311-WATER SERVICES-CROSS CONNECTION	8.00	8.00	8.00	0.00
3312-JEA WATER FACILITIES	8.00	8.00	8.00	0.00
3316 WATER DISTRIBUTION/PREVENTATIVE MAINTENANCE	21.50	21.50	21.50	0.00
3345-WAREHOUSE	9.00	9.00	10.00	1.00
3360-MAINTENANCE	6.00	7.00	7.00	0.00
3370-INFLOW AND INFILTRATION	7.00	7.00	7.00	0.00



SUMMARY OF NEW POSITIONS ADOPTED BUDGET - FY 2022-23

	PRIOR FY 2020-21	CURRENT FY 2021-22	ADOPTED FY 2022-23	INCREASE (DECREASE)
UTILITY DEPARTMENT FUNDS-CONTINUED				
3380-LIFTSTATIONS	17.00	17.00	17.00	0.00
3390-TELEMETRY & INSTRUMENTATION	19.00	19.00	21.00	2.00
3512-WP WASTEWATER PLANT	8.00	8.00	8.00	0.00
3513-GALDES WASTEWATER TREATMENT PLANT	10.00	10.00	10.00	0.00
3515-SEWER FIELD CONNECTIONS	2.00	2.00	0.00	-2.00
3516-WASTEWATER COLLECTION/PREVENTATIVE MAINTENANCE	24.00	29.00	29.00	0.00
3560-WASTEWATER MAINTENANCE	6.00	6.00	6.00	0.00
FUND TOTAL	266.00	279.00	292.20	13.20
UTILITY CONNECTION FUND #439				
3315 WATER DISTRIBUTION	3.00	3.00	3.00	0.00
3515 WATER COLLECTION	8.00	8.00	8.00	0.00
FUND TOTAL	11.00	11.00	11.00	0.00
SOLID WASTE FUND #620				
3410-GENERAL SOLID WASTE	1.00	1.09	5.09	4.00
FUND TOTAL	1.00	1.09	5.09	4.00
CITY TOTAL	1,186.73	1,245.94	1,317.06	71.125

*Positions are converted to Full-Time Equivalent with 80 hours per two-week pay period equaling 1.0 FTE. This allows tracking of manhours which controls salaries being paid. Total positions for Police does not include Parks Officers charged directly to Parks & Recreation.



SUMMARY OF NEW POSITIONS ADOPTED BUDGET - FY 2022-23

GENERAL FUND DEPARTMENTS – 001 FUND		
1300-FINANCE	1.00	Project Manager
1300-FINANCE	1.00	Financial Specialist
1310-HUMAN RESOURCES	0.20	Administrative Assistant (shared by 5 departments)
1311-COMMUNICATIONS	1.00	Brand Strategist
1311-COMMUNICATIONS	1.00	Engagement Manager
1311-COMMUNICATIONS	0.20	Administrative Assistant (shared by 5 departments)
1320-INFORMATION TECHNOLOGY	1.00	Security Analyst
2500-EMERGENCY MANAGEMENT	0.20	Administrative Assistant (shared by 5 departments)
1330-OFFICE OF MANAGEMENT & BUDGET	1.00	Procurement Contracts Manager
1330-OFFICE OF MANAGEMENT & BUDGET	1.00	Budget Management Analyst
1400-LEGAL COUNSEL	0.50	Accounting Clerk (PT to Full-Time)
2135-NEIGHBORHOOD SERVICES	0.20	Administrative Assistant (shared by 5 departments)
3900-KPSL BEAUTIFUL	2.00	Maintenance Workers (Litter Crew)
3900-KPSL BEAUTIFUL	1.00	Maintenance Workers (City Street Amenities)
4135-FACILITIES MAINTENANCE	2.00	Maintenance Workers
POLICE DEPARTMENT		
2105-P.D.-OPERATIONAL SUPPORT SERV.	1.00	Redaction Coordinator Body Worn Camera
2111-P.D.-PROFESSIONAL STANDARDS	1.00	Body Worn Camera Coordinator Officer
2111-P.D.-PROFESSIONAL STANDARDS	2.00	Civilian Background Investigator
2112-P.D.- SPECIAL INVESTIGATION UNIT	1.00	Lieutenant SID
2115-P.D.-CRIMINAL INV. DIV. (CID)	4.00	Detectives (Major Crimes)
2115-P.D.-CRIMINAL INV. DIV. (CID)	1.00	Detectives (Sex/Internet Crimes)
2115-P.D.-CRIMINAL INV. DIV. (CID)	1.00	Lieutenant CID
2130-P.D.-NEIGHBORHOOD PATROL (NPB)	5.00	Police Officer
2131-P.D.-NPB DISTRICT SUPPORT	1.00	Lieutenant (NPB District Support)
2131-P.D.-NPB DISTRICT SUPPORT	1.00	Administrative Assistant
PARKS AND RECREATION		
7202-MINSKY GYM	0.725	P/T Recreation Aide
7210-P&R PARKS DIVISION	1.00	Park Coordinator (Riverland Paseo Park)
7210-P&R PARKS DIVISION	1.00	Park Leader (Riverland Paseo Park)
7210-P&R PARKS DIVISION	2.00	Maintenance Worker I (Riverland Paseo Park)
7210-P&R PARKS DIVISION	0.725	P/T Maintenance Worker I (Riverland Paseo Park)
7210-P&R PARKS DIVISION	1.000	Maintenance Worker I (Whispering Pines Park)
7215-P&R BOTANICAL GARDENS	2.00	Maintenance Worker I (Pioneer Park/The Port)
7215-P&R BOTANICAL GARDENS	1.00	Park Leader (Pioneer Park/The Port)
7215-P&R BOTANICAL GARDENS	0.725	P/T Maintenance Worker 1 (Pioneer Park/The Port)
7503-P&R RECREATION	1.45	P/T Recreation Aide (MFEC)
GENERAL FUND TOTAL	42.925	



SUMMARY OF NEW POSITIONS ADOPTED BUDGET - FY 2022-23

BUILDING DEPARTMENT -110 FUND		
2420-INSPECTIONS	2.00	Building Plan Examiner
2425-PLANS REVIEW	3.00	Building Construction Inspectors IV
BUILDING FUND TOTAL	5.00	

UTILITY SYSTEMS -431 FUND		
1340-ADMINISTRATION	0.20	Administrative Assistant (shared by 5 departments)
1340-ADMINISTRATION	1.00	Maintenance Worker
1350-UTILITY ENGINEERING COMMERCIAL	1.00	Project Coordinator
1350-UTILITY ENGINEERING COMMERCIAL	1.00	Regulatory Compliance Coordinator
1355-UTILITY ENGINEERING CIP	1.00	Professional Engineer, Capital Improvement Regulatory
1355-UTILITY ENGINEERING CIP	1.00	Project Manager
1355-UTILITY ENGINEERING CIP	1.00	Asset Manager
1360-MAPPING	1.00	CADD Technician
1360-MAPPING	1.00	Network Administrator
1375-INSPECTORS	2.00	Utility Locator
1375-INSPECTORS	1.00	Utility Inspector (Commercial Development)
3390-TELEMETRY AND INSTRUMENTATION	1.00	Instrumentation & Control Technician
3390-TELEMETRY AND INSTRUMENTATION	1.00	SCADA Technician
UTILITY SYSTEMS FUND TOTAL	13.20	

PUBLIC WORKS FUND		
4105-OPERATIONS R&B	1.00	Project Manager CIP
4118-REGULATORY R&B	1.00	Survey Inspector
4118-REGULATORY R&B	1.00	Regulatory Compliance Coordinator
4118-REGULATORY R&B	1.00	Construction Inspector
4121-TRAFFIC R&B	1.00	Traffic Signal Technician
4126-DRAINAGE STORMWATER	1.00	Large Culvert Inspector
PUBLIC WORKS FUND TOTAL	6.00	

SOLID WASTE - 620 FUND		
3410-SOLID WASTE NSD	1.00	Code Compliance Specialist
3410-SOLID WASTE NSD	1.00	NSD Solid Waste Division Director
3410-SOLID WASTE NSD	1.00	Customer Service Supervisor
3410-SOLID WASTE NSD	1.00	Operations Supervisor (Drop Off Center)
	4.00	

TOTAL 2022-23ADOPTED (Citywide new positions)	71.125	
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**LISTING OF BUDGETED POSITIONS
 ADOPTED BUDGET - FY 2022-23**

GENERAL FUND DEPARTMENTS	PRIOR FY 2020-21	CURRENT FY 2021-22	ADOPTED FY 2022-23	INCREASE (DECREASE) OVER PY
1100 CITY COUNCIL				
Executive Assistant To City Council	2.00	2.00	2.00	0.00
	2.00	2.00	2.00	0.00
1200 CITY MANAGER				
Assistant City Manager	2.00	2.00	2.00	0.00
Chief Assistant City Manager	1.00	1.00	1.00	0.00
City Manager	1.00	1.00	1.00	0.00
Deputy City Manager	1.00	1.00	1.00	0.00
Executive Assistant/Project Coordinator	1.00	1.00	1.00	0.00
Grants/Strategic Initiatives Project Manager	0.00	1.00	1.00	0.00
1PSL Coordinator/ Executive Assistant	0.00	1.00	1.00	0.00
Senior Executive Administrator	1.00	1.00	1.00	0.00
Strategic Initiatives Director	1.00	1.00	1.00	0.00
	8.00	10.00	10.00	0.00
1210 CITY CLERK				
Records Coordinator	1.00	1.00	1.00	0.00
City Clerk	1.00	1.00	1.00	0.00
Assistant City Clerk	1.00	1.00	1.00	0.00
Agenda Coordinator	1.00	1.00	1.00	0.00
Deputy City Clerk III	1.00	1.00	1.00	0.00
Office Manager	1.00	1.00	1.00	0.00
Deputy City Clerk II/Board Liaison And Committee Coordinator	1.00	1.00	1.00	0.00
Deputy City Clerk II	2.00	2.00	2.00	0.00
	9.00	9.00	9.00	0.00
1300 FINANCE				
Accounting Clerk	4.63	4.63	0.63	-4.00
Accounting Clerk II	1.00	1.00	2.00	1.00
Assessment & Property Tax Manager	1.00	1.00	1.00	0.00
Business Tax Lead Specialist	1.00	1.00	1.00	0.00
Business Tax Specialist	1.00	1.00	0.00	-1.00
Capital Assets Accountant	1.00	1.00	1.00	0.00
City Comptroller	1.00	1.00	1.00	0.00
City Treasurer	1.00	1.00	1.00	0.00
Finance Division Director	1.00	1.00	1.00	0.00
Financial Specialist	2.00	2.00	1.00	-1.00
Innovation Officer	1.00	1.00	0.00	-1.00
Lien Division Manager	1.00	1.00	1.00	0.00
Management Analyst II	1.00	1.00	1.00	0.00
Pension Plan Administrator	1.00	1.00	1.00	0.00
Pension Plan Specialist	1.00	1.00	1.00	0.00
Special Assesment Accountant	1.00	1.00	2.00	1.00
Business Tax Manager	1.00	1.00	1.00	0.00
Chief Financial Officer	1.00	1.00	1.00	0.00
Accountant I	1.00	1.00	2.00	1.00
Accountant II	0.00	0.00	1.00	1.00
Payroll Manager	1.00	1.00	1.00	0.00
Office Manager	1.00	1.00	0.00	-1.00
Senior Accountant	2.00	2.00	2.00	0.00
Budget Director, OMB	1.00	0.00	0.00	0.00
Procurement Division Assistant Director	1.00	0.00	0.00	0.00
Supervisor	1.00	1.00	1.00	0.00



LISTING OF BUDGETED POSITIONS
 ADOPTED BUDGET - FY 2022-23

GENERAL FUND DEPARTMENTS - CONTINUED	PRIOR FY 2020-21	CURRENT FY 2021-22	ADOPTED FY 2022-23	INCREASE (DECREASE) OVER PY
1300 FINANCE CONTINUED				
Assistant Budget Manager	1.00	0.00	0.00	0.00
Deputy Director, Finance	0.00	0.00	1.00	1.00
Procurement Manager	1.00	0.00	0.00	0.00
Finance Investment Manager	0.00	0.00	1.00	1.00
Management Analyst II	1.00	1.00	0.00	-1.00
Payroll Specialist I	0.00	0.00	1.00	1.00
Retirement Analyst	0.00	1.00	1.00	0.00
Finance Operations Administrator	0.00	0.00	1.00	1.00
Project Manager	0.00	0.00	1.00	1.00
Retirement Specialist	0.00	0.00	1.00	1.00
Administrative Assistant	1.00	0.00	0.00	0.00
Procurement Agent I	2.00	0.00	0.00	0.00
Procurement Agent II	2.00	0.00	0.00	0.00
Procurement Agent III	1.00	0.00	0.00	0.00
Assistant Assessment Property Tax Manager	0.00	1.00	1.00	0.00
Assistant Payroll Manager	0.00	1.00	1.00	0.00
Assistant Manager, Finance Administration	0.00	0.00	1.00	1.00
Senior Business Analyst	0.00	1.00	1.00	0.00
	39.63	33.63	35.63	2.00
1310 HUMAN RESOURCES				
Human Resources Generalist II	1.00	1.00	1.00	0.00
Human Resources Manager, Benefits	1.00	1.00	1.00	0.00
Assistant Director - Human Resources	1.00	1.00	1.00	0.00
Office Manager	1.00	1.00	1.00	0.00
Manager - Human Resources	1.00	1.00	1.00	0.00
Director - Human Resources	1.00	1.00	1.00	0.00
Customer Service Specialist	0.63	0.63	0.63	0.00
Director - Risk Management	1.00	1.00	1.00	0.00
Risk Management Analyst	1.00	1.00	1.00	0.00
Manager, Risk Management	0.00	0.00	1.00	1.00
Claims Subrogation Specialist	1.00	1.00	0.00	-1.00
Human Resources Labor & Benefits Division Administrator	0.00	0.00	1.00	1.00
Administrative Assistant (shared with five departments)	0.00	0.00	0.20	0.20
Organizational Development Specialist	1.00	1.00	1.00	0.00
Training & Development Coordinator HR	1.00	1.00	1.00	0.00
Human Resources Generalist Trainee	1.00	1.00	0.00	-1.00
Manager - Human Resources	1.00	1.00	1.00	0.00
Human Resources Analyst	1.00	1.00	1.00	0.00
Recruitment Manager	1.00	1.00	1.00	0.00
Human Resources Analyst/Recruitment	0.00	1.00	1.00	0.00
	15.63	16.63	16.83	0.20
1311 COMMUNICATIONS				
Brand Strategist	0.00	0.00	1.00	1.00
Engagement Manager	0.00	0.00	1.00	1.00
Communications Liason	1.00	1.00	1.00	0.00
Special Asst. To City Mgr./Chief Communications Officer	1.00	0.00	0.00	0.00
Digital Video Producer	1.00	2.00	1.00	-1.00
Project Manager	1.00	1.00	0.00	-1.00
Graphic & Digital Content Specialist	1.00	1.00	1.00	0.00
Digital Media Production Coordinator	1.00	1.00	1.00	0.00
Digital Technology Coordinator	1.00	1.00	1.00	0.00



LISTING OF BUDGETED POSITIONS
 ADOPTED BUDGET - FY 2022-23

GENERAL FUND DEPARTMENTS - CONTINUED	PRIOR FY 2020-21	CURRENT FY 2021-22	ADOPTED FY 2022-23	INCREASE (DECREASE) OVER PY
1311 COMMUNICATIONS CONTINUED				
Web Content & Graphic Specialist	1.00	1.00	1.00	0.00
Communications Director	1.00	1.00	1.00	0.00
Digital Video Team Manager	0.00	0.00	1.00	1.00
Brand Strategist/Project Manager	0.00	0.00	1.00	1.00
Administrative Assistant (shared with five departments)	0.00	0.00	0.20	0.20
Innovation Strategist, Communications	0.00	0.00	1.00	1.00
Social Media Coordinator/Digital Storyteller	1.00	1.00	0.00	-1.00
	10.00	10.00	12.20	2.20
1312 NEIGHBORHOOD SERVICES				
Community Services Redevelopment Coordinator	0.23	0.30	0.30	0.00
Project Coordinator	0.46	0.50	0.50	0.00
Project Coordinator	0.00	0.46	0.50	0.04
Budget Specialist	0.29	0.00	0.00	0.00
Housing Specialist	0.22	0.22	0.30	0.08
Neighborhood Services Director	0.33	0.33	0.30	-0.03
Manager Community Services & Grant	1.00	1.00	0.00	-1.00
Deputy Director, Nsd	0.00	0.00	0.90	0.90
	2.53	2.81	2.80	-0.01
1320 INFORMATION SERVICES				
Data Center Administrator	1.00	1.00	1.00	0.00
Chief Information Officer	1.00	1.00	1.00	0.00
Service Desk Support Technician I	3.00	3.00	4.00	1.00
Technical Operations Manager	1.00	1.00	1.00	0.00
Senior GIS Developer	1.00	1.00	1.00	0.00
Information Security Officer	1.00	1.00	1.00	0.00
Telcom Systems Administrator	1.00	1.00	1.00	0.00
Project Coordinator	1.00	1.00	0.00	-1.00
GIS Developer I	1.00	1.00	1.00	0.00
Network Administrator	4.00	4.00	1.00	-3.00
Cloud Services Administrator	0.00	0.00	1.00	1.00
Cloud Services Manager	0.00	0.00	1.00	1.00
Network Infrastructure Administrator	0.00	0.00	1.00	1.00
PC Technician	1.00	1.00	1.00	0.00
Software Developer II	2.00	2.00	3.00	1.00
Software Developer III	0.00	0.00	1.00	1.00
Senior Software Developer	1.00	1.00	1.00	0.00
Mobile Developer	1.00	1.00	0.00	-1.00
Service Desk Supervisor, MIS	1.00	1.00	1.00	0.00
Service Desk Support Technician II	1.00	1.00	1.00	0.00
Technology Purchasing Agent	1.00	1.00	1.00	0.00
Assistant Director - Information Technology	1.00	1.00	1.00	0.00
Software Developer I	1.00	1.00	1.00	0.00
Special Projects Supervisor	1.00	1.00	0.00	-1.00
Application Support Specialist	1.00	1.00	1.00	0.00
IT Security Technician I	1.00	1.00	1.00	0.00
Business Intelligence Analyst II	1.00	1.00	1.00	0.00
Security Analyst I	1.00	1.00	1.00	0.00
Security Analyst	0.00	0.00	1.00	1.00
I.T. Manager	0.00	0.00	1.00	1.00
Business Intelligence Analyst	0.00	1.00	0.00	-1.00
Fiber Infrastructure Administrator	0.00	1.00	1.00	0.00
	30.00	32.00	33.00	1.00



LISTING OF BUDGETED POSITIONS
 ADOPTED BUDGET - FY 2022-23

GENERAL FUND DEPARTMENTS - CONTINUED	PRIOR FY 2020-21	CURRENT FY 2021-22	ADOPTED FY 2022-23	INCREASE (DECREASE) OVER PY
1330 OFFICE OF MANAGEMENT & BUDGET				
Budget Director, OMB	0.00	1.00	1.00	0.00
Procurement Division Assistant Director	0.00	1.00	1.00	0.00
Assistant Budget Manager	0.00	1.00	1.00	0.00
Procurement Manager	0.00	1.00	1.00	0.00
Management Analyst II	0.00	1.00	0.00	-1.00
Office Manager	0.00	1.00	1.00	0.00
Procurement Agent I	0.00	2.00	4.00	2.00
Procurement Agent II	0.00	2.00	1.00	-1.00
Procurement Agent III	0.00	1.00	0.00	-1.00
Procurement Contracts Manager	0.00	0.00	1.00	1.00
Budget Management Analyst	0.00	0.00	1.00	1.00
Sr. Management & Budget Analyst	0.00	0.00	1.00	1.00
	0.00	11.00	13.00	2.00
1400 LEGAL COUNSEL				
City Attorney	1.00	1.00	1.00	0.00
Deputy City Attorney	8.00	8.00	5.00	-3.00
Paralegal II	3.00	3.00	3.00	0.00
Paralegal I	1.00	1.00	1.00	0.00
Chief Assistant City Attorney	1.00	1.00	0.00	-1.00
Sr. Deputy City Attorney	0.00	0.00	4.00	4.00
Senior Legal Secretary	2.00	2.00	2.00	0.00
Accounting Clerk	0.00	0.50	1.00	0.50
	16.00	16.50	17.00	0.50
1500 PLANNING				
Administrative Assistant	0.80	0.80	0.80	0.00
Financial Specialist	1.00	1.00	1.00	0.00
Assistant Director - Planning & Zoning	1.00	1.00	1.00	0.00
Office Manager	1.00	1.00	1.00	0.00
Planner III	1.00	2.00	2.00	0.00
Senior Planner	1.00	1.00	1.00	0.00
Planner II	3.00	3.00	3.00	0.00
Long Range Planning Administrator	1.00	1.00	1.00	0.00
Planner I	1.00	1.00	1.00	0.00
Planning Technician	1.00	1.00	1.00	0.00
Deputy City Manager	1.00	1.00	1.00	0.00
Transportation Planner	1.00	1.00	1.00	0.00
Electronic Records/Impact Fee Specialist	0.00	1.00	1.00	0.00
	13.80	15.80	15.80	0.00
2105 P.D. OPERATIONAL SUPPORT SERVICES				
Administrative Assistant	1.00	1.00	0.00	-1.00
Assistant Chief Of Police	1.00	1.00	1.00	0.00
Body Cam/Radio Fleet Coordinator	0.00	1.00	1.00	0.00
Buyer	1.00	1.00	1.00	0.00
Court Liasion	1.00	1.00	1.00	0.00
Evidence Technician	2.00	2.00	0.00	-2.00
Lieutenant	1.00	1.00	0.00	-1.00
Operations & Administration Manager - Police	1.00	1.00	1.00	0.00
Police Fleet radio System Coordinator	0.90	1.00	1.00	0.00
Police Service Aide	10.00	10.00	10.00	0.00
Project Manager - Police	1.00	1.00	1.00	0.00
Records Manager	0.00	0.00	1.00	1.00



LISTING OF BUDGETED POSITIONS
 ADOPTED BUDGET - FY 2022-23

GENERAL FUND DEPARTMENTS - CONTINUED	PRIOR FY 2020-21	CURRENT FY 2021-22	ADOPTED FY 2022-23	INCREASE (DECREASE) OVER PY
2105 P.D. OPERATIONAL SUPPORT SERVICES CONTINUED				
Records Specialist	7.00	7.00	7.00	0.00
Records Specialist-Body Worn Cameras	0.00	1.00	0.00	-1.00
Redaction Coordinator Body Worn Cameras	0.00	0.00	2.00	2.00
Sergeant	1.00	1.00	0.00	-1.00
Supervisor	2.00	2.00	1.00	-1.00
Volunteer Coordinator	1.00	1.00	1.00	0.00
	30.90	33.00	29.00	-4.00
2110 P.D. ADMINISTRATION				
Administrator - Police Department	1.00	1.00	1.00	0.00
Chief Of Police	1.00	1.00	1.00	0.00
Sergeant	1.00	1.00	1.00	0.00
Financial Specialist	3.00	3.00	3.00	0.00
Grant/Budget Analyst	1.00	1.00	1.00	0.00
Office Manager	1.00	1.00	1.00	0.00
Manager, PD Personnel Liaison	1.00	1.00	1.00	0.00
Police Commander	0.00	0.00	0.00	0.00
	9.00	9.00	9.00	0.00
2111 P.D. PROFESSIONAL STANDARDS				
Administrative Assistant	2.00	2.00	3.00	1.00
Crime & Intelligence Analyst II	1.00	1.00	0.00	-1.00
Crime & Intelligence Analyst III	3.00	3.00	4.00	1.00
Sergeant	3.00	3.00	4.00	1.00
Police Officer	5.00	4.00	5.00	1.00
Lieutenant	0.00	0.00	1.00	1.00
Body Worn Camera Coordination Officer	0.00	1.00	2.00	1.00
Evidence Technician	0.00	0.00	2.00	2.00
Civilian Background Investigator	1.00	1.00	3.00	2.00
Police Commander	1.00	1.00	1.00	0.00
Crime & Intelligence Analyst	0.00	1.00	1.00	0.00
Training Coordinator Officer	0.00	1.00	1.00	0.00
	16.00	18.00	27.00	9.00
2112 P.D. SPECIAL INVESTIGATION UNIT				
Lieutenant Sid	0.00	0.00	1.00	1.00
Police Commander	1.00	1.00	1.00	0.00
Administrative Assistant	1.00	1.00	1.00	0.00
Sergeant	3.00	3.00	3.00	0.00
Police Officer	14.00	14.00	14.00	0.00
	19.00	19.00	20.00	1.00
2115 P.D. DETECTIVE				
Crime Scene Investigator II	1.00	1.00	3.00	2.00
Administrative Assistant	1.00	1.00	1.00	0.00
Latent Fingerprint Exam II/ CSI	2.00	4.00	2.00	-2.00
Detective Major Crimes	0.00	0.00	4.00	4.00
Detective Sex/Internet Crimes Against Children	0.00	0.00	1.00	1.00
Latent Fingerprint Examiner I /CSI	2.00	0.00	1.00	1.00
Lieutenant CID	0.00	0.00	1.00	1.00
Sergeant	5.00	5.00	5.00	0.00
Police Officer (Detectives)	26.00	26.00	26.00	0.00
Crime Scene Investigator I	1.00	1.00	1.00	0.00
Police Commander	1.00	1.00	1.00	0.00



LISTING OF BUDGETED POSITIONS
ADOPTED BUDGET - FY 2022-23

GENERAL FUND DEPARTMENTS - CONTINUED	PRIOR FY 2020-21	CURRENT FY 2021-22	ADOPTED FY 2022-23	INCREASE (DECREASE) OVER PY
2115 P.D. DETECTIVE CONTINUED				
Detective: Forensic Examiner	0.00	1.00	1.00	0.00
Detective: Missing Persons/Threat Assessment	0.00	1.00	0.00	-1.00
	39.00	41.00	47.00	6.00
2123 P.D. DOMESTIC VIOLENCE				
Victim Assistant	2.00	2.00	2.00	0.00
Victim Assistant Coordinator	1.00	1.00	1.00	0.00
	3.00	3.00	3.00	0.00
2130 P.D. OPERATIONS/PATROL				
Administrative Assistant	1.00	1.00	1.00	0.00
Assistant Chief Of Police	1.00	1.00	1.00	0.00
Lieutenant	4.00	8.00	6.00	-2.00
Sergeant	24.00	24.00	24.00	0.00
Police Officer	145.00	150.00	154.00	4.00
Police Commander	0.00	0.00	2.00	2.00
Civilian Traffic Crash Investigator	2.00	2.00	2.00	0.00
	177.00	186.00	190.00	4.00
2131 P.D. NPB DISTRICT SUPPORT				
Assistant Director - PAL	1.00	1.00	1.00	0.00
Administrative Assistant	0.00	0.00	1.00	1.00
Lieutenant - NPB District Support	0.00	0.00	1.00	1.00
Sergeant	1.00	1.00	1.00	0.00
Police Officer	8.00	8.00	8.00	0.00
Juvenile Services Specialist	0.00	0.00	0.00	0.00
Pal Director	1.00	1.00	1.00	0.00
Crime Prevention Specialist	1.00	1.00	1.00	0.00
Model Traffic Stop Coordinator	1.00	1.00	1.00	0.00
Police Commander	1.00	1.00	1.00	0.00
Program Assistant - PAL	0.50	0.50	0.50	0.00
	14.50	14.50	16.50	2.00
2134 P.D. SCHOOL CROSSING GUARDS				
Supervisor - Crossing Guards	1.00	1.00	1.00	0.00
School Crossing Guards	14.39	14.39	14.39	0.00
	15.39	15.39	15.39	0.00
2135 NEIGHBORHOOD SERVICES - CODE COMPLIANCE				
Administrative Assistant	3.00	3.00	1.00	-2.00
Project Coordinator	1.00	1.00	2.00	1.00
Administrative Assistant (shared with five departments)	0.00	0.00	0.20	0.20
Assistant Director Neighborhood Services	1.00	1.00	1.00	0.00
Code Compliance Specialist	16.00	16.00	16.00	0.00
Supervisor - Code Compliance	2.00	3.00	3.00	0.00
Manager - Neighborhood Services	1.00	1.00	1.00	0.00
Budget Specialist	0.10	0.00	1.00	1.00
Neighborhood Services Director	0.20	0.20	0.20	0.00
Housing Specialist	0.00	0.05	0.05	0.00
	24.30	25.25	25.45	0.20
2139 P.D. - NPB TRAFFIC UNIT				
Sergeant	2.00	2.00	2.00	0.00
Police Officer	8.00	8.00	8.00	0.00
	10.00	10.00	10.00	0.00
2500 EMERGENCY MANAGEMENT				
Emergency Operations Project Coordinator	1.00	1.00	1.00	0.00
Administrative Assistant (shared with five departments)	0.00	0.00	0.20	0.20



LISTING OF BUDGETED POSITIONS
 ADOPTED BUDGET - FY 2022-23

GENERAL FUND DEPARTMENTS - CONTINUED	PRIOR FY 2020-21	CURRENT FY 2021-22	ADOPTED FY 2022-23	INCREASE (DECREASE) OVER PY
2500 EMERGENCY MANAGEMENT CONTINUED				
Emergency Operations Administrator	1.00	1.00	1.00	0.00
	2.00	2.00	2.20	0.20
2910 NEIGHBORHOOD SERVICES - NUISANCE ABTEMENT				
Supervisor - Code Compliance	1.00	0.00	0.00	0.00
	1.00	0.00	0.00	0.00
3900 PUBLIC WORKS - KPSLB				
Maintenance Worker	1.00	1.00	1.00	0.00
Community Services Administrator	1.00	1.00	1.00	0.00
KPSLB Program Supervisor	1.00	1.00	1.00	0.00
Maintenance Worker - KPSLB	1.00	1.00	4.00	3.00
	4.00	4.00	7.00	3.00
4135 FACILITIES MAINTENANCE				
Facilities Maintenance Worker	3.00	3.00	2.00	-1.00
Facilities Maintenance Worker I	0.00	0.00	3.00	3.00
Building Facilities Coordinator	1.00	1.00	1.00	0.00
Contract Specialist	2.00	2.00	0.00	-2.00
Carpenter	2.00	2.00	1.00	-1.00
Facilities Maintenance Director	1.00	1.00	1.00	0.00
HVAC Supervisor	1.00	1.00	1.00	0.00
Supervisor, Bldg/Fac Maint	2.00	2.00	1.00	-1.00
Supervisor	1.00	1.00	1.00	0.00
HVAC Maintenance Technician	2.00	2.00	0.00	-2.00
HVAC Maintenance Technician III	0.00	0.00	1.00	1.00
Plumber - Building Maintenance	1.00	1.00	1.00	0.00
Fleet Manager, FAC Maintenance	1.10	1.00	1.00	0.00
Electrical Supervisor	0.00	0.00	1.00	1.00
Project Manager	0.00	0.00	2.00	2.00
Aquatics Maint./ Construction Div. Coordinator	0.00	0.00	1.00	1.00
Administrative Operations Coordinator	1.00	1.00	1.00	0.00
HVAC Maintenance Technician I	0.00	0.00	1.00	1.00
	18.10	18.00	20.00	2.00
5100 INTERNS				
Summer Youth Worker	0.54	0.54	0.54	0.00
Summer Youth Worker	0.54	0.54	0.54	0.00
	1.08	1.08	1.08	0.00
5200 OFFICE OF ECONOMIC DEVELOPMENT				
Business Navigator	1.00	1.00	1.00	0.00
	1.00	1.00	1.00	0.00
6200 P.D. ANIMAL CONTROL				
Animal Control Officer	7.00	7.00	7.00	0.00
Administrative Assistant	1.00	1.00	1.00	0.00
Animal Control Officer	1.00	1.00	1.00	0.00
Supervisor - Animal Control	2.00	2.00	2.00	0.00
Administrator-Animal Control	1.00	1.00	1.00	0.00
Kennel Technician P/T	0.50	0.50	0.50	0.00
	12.50	12.50	12.50	0.00
7200 PARKS AND RECREATION - RECREATION				
Recreation Supervisor	1.00	1.00	0.00	-1.00
Recreation Manager	1.00	1.00	0.00	-1.00
Recreation Leader	1.00	1.00	1.00	0.00
Special Events Coordinator	1.00	1.00	2.00	1.00
Summer Camp Aide	0.91	0.91	0.91	0.00



LISTING OF BUDGETED POSITIONS
 ADOPTED BUDGET - FY 2022-23

GENERAL FUND DEPARTMENTS - CONTINUED	PRIOR FY 2020-21	CURRENT FY 2021-22	ADOPTED FY 2022-23	INCREASE (DECREASE) OVER PY
7200 PARKS AND RECREATION - RECREATION CONTINUED				
Summer Camp Director	1.52	1.52	1.52	0.00
Summer Camp Leader	2.86	2.526	2.526	0.00
Recreation Specialist	1.00	1.00	1.00	0.00
Recreation Specialist	1.00	1.00	1.00	0.00
P/T Recreation Aide	0.63	0.725	0.725	0.00
P/T Recreation Aide	0.63	0.725	0.725	0.00
Summer Camp Leader	2.29	2.29	2.29	0.00
Special Events Administrator	0.00	0.00	1.00	1.00
	14.83	14.696	14.696	0.00
7201 PARKS AND RECREATION - AIROSO COMMUNITY CENTER				
Supervisor	1.00	1.00	1.00	0.00
Recreation Administrator	1.00	1.00	1.00	0.00
Event & Service Coordinator	1.00	1.00	1.00	0.00
Event Leader	1.00	1.00	1.00	0.00
P/T Recreation Aide	0.64	0.725	0.725	0.00
P/T Recreation Aide	0.64	0.725	0.725	0.00
P/T Recreation Aide	0.64	0.725	0.725	0.00
P/T Recreation Aide	0.64	0.725	0.725	0.00
Maintenance Worker I	1.00	1.00	1.00	0.00
Event Leader	1.00	1.00	1.00	0.00
	8.56	8.90	8.90	0.00
7202 PARKS AND RECREATION - GYMNASIUM				
Recreation Manager	1.00	1.00	1.00	0.00
P/T Recreation Aide	0.52	0.725	0.725	0.00
P/T Recreation Aide	0.63	0.725	0.725	0.00
Recreation Leader	1.00	1.00	1.00	0.00
Recreation Program Coordinator	1.00	1.00	1.00	0.00
P/T Recreation Aide	0.52	0.725	0.725	0.00
P/T Recreation Aide	0.73	0.725	0.725	0.00
Customer Service Specialist	0.00	0.00	1.00	1.00
P/T Recreation Aide	0.00	0.00	0.725	0.73
	5.39	5.900	7.625	1.73
7205 PARKS AND RECREATION - ADMINISTRATION				
Accounting Clerk	1.00	1.00	1.00	0.00
Administrative Assistant	1.00	1.00	1.00	0.00
Financial Specialist	1.00	1.00	1.00	0.00
Director - Parks & Recreation	1.00	1.00	1.00	0.00
Deputy Director - Parks & Recreation	1.00	1.00	1.00	0.00
Office Manager	1.00	1.00	1.00	0.00
Project Manager - Parks & Recreation	1.00	1.00	1.00	0.00
	7.00	7.00	7.00	0.00
7210 PARKS AND RECREATION - PARKS				
Asst Director - Parks & Recreation	1.00	1.00	1.00	0.00
Supervisor - Park Operations	1.00	1.00	1.00	0.00
Supervisor - Parks & Recreation	5.00	5.00	5.00	0.00
Manager - Park Operations	2.00	2.00	2.00	0.00
Manager Personnel Liaison	1.00	1.00	1.00	0.00
Project Manager, Parks & Recreation	1.00	2.00	1.00	-1.00
Police Officer	2.00	2.00	2.00	0.00
Maintenance Worker I	23.28	25.77	24.60	-1.17
Park Maintenance Worker	1.46	1.45	3.00	1.55
P/T Park Attendant	2.11	2.11	1.45	-0.66



LISTING OF BUDGETED POSITIONS
 ADOPTED BUDGET - FY 2022-23

GENERAL FUND DEPARTMENTS - CONTINUED	PRIOR FY 2020-21	CURRENT FY 2021-22	ADOPTED FY 2022-23	INCREASE (DECREASE) OVER PY
7210 PARKS AND RECREATION - PARKS CONTINUED				
Park Leader	5.00	5.00	5.00	0.00
Deputy Director - Parks	1.00	1.00	1.00	0.00
Parks Maintenance Worker III	1.00	1.00	0.00	-1.00
Maintenance Worker II	1.00	1.00	3.00	2.00
Crew Leader - Parks & Recreation	1.00	1.00	1.00	0.00
Project Coordinator - Parks & Recreation	0.00	0.00	1.00	1.00
Senior Project Manager	0.00	0.00	1.00	1.00
Maintenance Worker I/Roving Crew	0.00	0.00	3.00	3.00
Parks Coordinator	1.00	1.00	2.00	1.00
Safety & Training Coordinator	1.00	1.00	1.00	0.00
	50.85	54.325	60.05	5.73
7215 PARKS AND RECREATION - BOTANICAL GARDENS				
Maintenance Worker I	0.725	0.725	1.450	0.725
Park Leader	0.00	0.00	1.000	1.00
Maintenance Worker I	1.00	1.00	3.00	2.00
	1.725	1.725	5.45	3.73
7216 PARKS AND RECREATION - McCARTY RANCH				
Maintenance Worker I	1.00	1.00	1.00	0.00
	1.00	1.00	1.00	0.00
7235 PARKS AND RECREATION - TURF MAINTENANCE				
Turf/Landscape Supervisor - Parks & Recreation	1.00	1.00	1.00	0.00
Irrigation Specialist	1.00	1.00	1.00	0.00
Maintenance Worker I	3.00	3.00	3.00	0.00
Parks Maintenance Worker II	0.00	0.00	1.00	1.00
Parks Maintenance Worker III	1.00	1.00	0.00	-1.00
Turf/Landscape Specialist	1.00	1.00	1.00	0.00
	7.00	7.00	7.00	0.00
7500 MIDFLORIDA EVENT CENTER				
Maintenance Worker I	1.00	1.00	0.00	-1.00
Administrative Assistant	1.00	1.00	1.00	0.00
Civic Center Promotions Mgr	1.00	1.00	1.00	0.00
Civic Center Director	1.00	1.00	1.00	0.00
Sales Manager	1.00	1.00	1.00	0.00
Event Support Services Supervisor	1.00	1.00	1.00	0.00
Operations Administrator	1.00	1.00	1.00	0.00
Superintendent Facilities & Event Services	1.00	1.00	1.00	0.00
Event & Service Coordinator	1.00	1.00	1.00	0.00
Event Representative	1.25	1.25	1.30	0.04
Event Support Services Worker I	6.49	4.25	0.00	-4.25
Event Support Worker - Aquatic Services	1.00	1.00	0.00	-1.00
Event Specialist	1.00	1.00	1.00	0.00
Events Manager Civic Center	1.00	1.00	0.00	-1.00
Financial Manager Civic Center	1.00	1.00	0.00	-1.00
Audio Visual Specialist	0.63	0.63	0.73	0.10
Event Support Services Leader	1.00	1.00	1.00	0.00
Customer Service Specialist	0.62	0.62	0.73	0.11
Project Manager	0.00	0.00	1.00	1.00
Deputy Director Civic Center	0.00	0.00	1.00	1.00
Civic Center Assistant Director	1.00	1.00	1.00	0.00
Maintenance Worker	0.00	0.00	6.00	6.00
Sales Specialist	1.00	1.00	1.00	0.00
	24.99	22.745	22.745	0.000



LISTING OF BUDGETED POSITIONS
ADOPTED BUDGET - FY 2022-23

GENERAL FUND DEPARTMENTS - CONTINUED	PRIOR FY 2020-21	CURRENT FY 2021-22	ADOPTED FY 2022-23	INCREASE (DECREASE) OVER PY
7502 PARKS AND RECREATION - FITNESS CENTER				
Recreation Manager	1.00	1.00	1.00	0.00
Fitness Center Coordinator	1.63	2.00	2.00	0.00
P/T Recreation Aide-Fitness	4.10	4.36	4.36	0.00
	6.73	7.36	7.36	0.00
7503 PARKS AND RECREATION - RECREATION				
Event Support Services Worker I	0.00	0.73	0.73	0.00
P/T Recreation Aide	3.70	4.11	5.56	1.45
Recreation Leader	1.00	1.00	1.00	0.00
Recreation Specialist	2.00	2.00	1.00	-1.00
Customer Service Specialist	1.00	2.62	1.00	-1.62
Recreation Manager	1.00	1.00	1.00	0.00
Maintenance Worker	0.00	0.00	1.00	1.00
Maintenance Worker I	0.00	0.00	0.63	0.63
P/R Summer Camp	1.50	1.50	1.50	0.00
	10.20	12.955	13.415	0.46
GENERAL FUND TOTAL	682.64	715.70	758.62	42.93

BUILDING FUND #110	PRIOR FY 2020-21	CURRENT FY 2021-22	ADOPTED FY 2022-23	INCREASE (DECREASE) OVER PY
2405 ADMINISTRATION				
Administrative Assistant	2.00	2.00	2.00	0.00
Building Official	1.00	1.00	1.00	0.00
Assistant Building Official	1.00	1.00	1.00	0.00
Budget Specialist	1.00	1.00	1.00	0.00
Address Technician	1.50	2.50	2.50	0.00
Maintenance Worker	2.00	2.00	2.00	0.00
Electronic Permit Specialist	1.00	1.00	1.00	0.00
Deputy Building Official	1.00	1.00	1.00	0.00
Building Operations Manager	1.00	1.00	1.00	0.00
Flood Plain Coordinator	1.00	1.00	1.00	0.00
Office Assistant	1.00	1.00	0.00	-1.00
Customer Service Specialist	1.00	1.00	2.00	1.00
Building Outreach Specialist	1.00	1.00	1.00	0.00
	15.50	16.50	16.50	0.00
2410 LICENSING				
Chief Building Inspector	1.00	1.00	1.00	0.00
Coordinator Contractor Lic.	1.00	1.00	1.00	0.00
Licensing Investigator	4.00	4.00	4.00	0.00
Contractor Lic Specialist	1.00	1.00	1.00	0.00
	7.00	7.00	7.00	0.00
2415 PERMITTING				
Building Permit Coordinator	1.00	1.00	0.00	-1.00
Building Permit Specialist I	9.00	9.00	9.00	0.00
Building Permit Specialist III	0.00	0.00	3.00	3.00
Supervisor - Building Permit Specialist	1.00	1.00	0.00	-1.00
Permitting Manager	0.00	0.00	1.00	1.00
Facilitator	1.00	1.00	0.00	-1.00
Permit Facilitator	1.00	1.00	0.00	-1.00
	13.00	13.00	13.00	0.00



LISTING OF BUDGETED POSITIONS
ADOPTED BUDGET - FY 2022-23

BUILDING FUND #110 CONTINUED	PRIOR FY 2020-21	CURRENT FY 2021-22	ADOPTED FY 2022-23	INCREASE (DECREASE) OVER PY
2420 INSPECTIONS				
Bldg Construction Inspector I	19.00	19.00	20.00	1.00
Bldg Construction Inspector IV	6.00	6.00	5.00	-1.00
Chief Building Inspector	1.00	1.00	2.00	1.00
Bldg Construction Inspector II	6.00	6.00	5.00	-1.00
Building Inspector, Plans Exam II	0.00	2.00	4.00	2.00
Building Inspector, Plans Exam IV	0.00	0.00	3.00	3.00
Building Permit Specialist I	1.00	1.00	1.00	0.00
Sr. Chief Building Inspector	1.00	1.00	1.00	0.00
Building Spector	0.00	2.00	0.00	-2.00
	34.00	38.00	41.00	3.00
2425 PLANS REVIEW				
Chief Building Inspector	1.00	1.00	1.00	0.00
Building Plans Examiner I	7.00	7.00	7.00	0.00
Building Inspector, Plans Exam IV	3.00	3.00	2.00	-1.00
Bldg Plans Examiner IV	0.00	1.00	2.00	1.00
Building Plans Examiner II	2.00	2.00	2.00	0.00
Chief Plans Examiner	2.00	2.00	2.00	0.00
Building Plans Review	0.00	2.00	4.00	2.00
	15.00	18.00	20.00	2.00
BUILDING DEPARTMENT TOTAL	84.50	92.50	97.50	5.00

	PRIOR FY 2020-21	CURRENT FY 2021-22	ADOPTED FY 2022-23	INCREASE (DECREASE) OVER PY
NSP3 -FUND #114				
Budget Specialist	0.02	0.00	0.00	0.00
Community Services Redevelopment Coordinator	0.03	0.05	0.05	0.00
FUND TOTAL	0.05	0.05	0.05	-
NSP - FUND #116				
Budget Specialist	0.13	0.00	0.00	0.00
Project Coordinator	0.10	0.05	0.05	0.00
Housing Specialist	0.05	0.00	0.00	0.00
FUND TOTAL	0.28	0.05	0.05	-
C.D.B.G. FUND # 118				
Project Coordinator	0.89	0.82	0.82	0.00
Community Services Redevelopment Coordinator	0.00	0.40	0.40	0.00
Deputy Director, Neighborhood Services Division	0.00	0.30	0.30	0.00
Neighborhood Services Director	0.18	0.18	0.18	0.00
Housing Specialist	0.40	0.50	0.50	0.00
FUND TOTAL	1.47	2.20	2.20	0.00
S.H.I.P. FUND #119				
Community Services Redevelopment Coordinator	0.00	0.55	0.55	0.00
Project Coordinator	0.70	0.35	0.35	0.00
Housing Specialist	0.33	0.30	0.30	0.00
FUND TOTAL	1.03	1.20	1.20	0.00
NEIGHBORHOOD IMPROVEMENT FUND #127				
Program Manager - Neighborhood Services	1.00	1.00	1.00	0.00
Housing Specialist	0.05	0.05	0.05	0.00
Director - Neighborhood Services	0.20	0.20	0.20	0.00
FUND TOTAL	1.25	1.25	1.25	0.00



**LISTING OF BUDGETED POSITIONS
 ADOPTED BUDGET - FY 2022-23**

COMMUNITY REDEVELOPMENT AGENCY FUND #175				
Community Redevelopment Agency Director	1.00	1.00	1.00	0.00
Community Redevelopment Administrator	1.00	1.00	1.00	0.00
FUND TOTAL	2.00	2.00	2.00	0.00
NPES FUND - FUND #112				
NPDES Program Manager/Env. Spc.	1.00	1.00	1.00	0.00
FUND TOTAL	1.00	1.00	1.00	0.00
HALF-CENT SALES TAX - 310				
Budget Analyst	1.00	1.00	1.00	0.00
FUND TOTAL	1.00	1.00	1.00	0.00
PUBLIC WORKS DEPARTMENTS (104 AND 401 FUNDS)				
	PRIOR FY 2020-21	CURRENT FY 2021-22	ADOPTED FY 2022-23	INCREASE (DECREASE) OVER PY
4105 P.W. OPERATIONS				
Office Manager	1.00	1.00	2.00	1.00
Administrative Assistant	4.00	4.00	4.00	0.00
Administrative Operations Coordinator	1.00	1.00	1.00	0.00
City Surveyor	0.00	0.00	0.00	0.00
Budget Specialist	0.00	0.00	1.00	1.00
Deputy Director - Public Works	1.00	1.00	1.00	0.00
CADD Technician - Public Works	1.00	1.00	0.00	-1.00
Safety & Compliance Supervisor	1.00	1.00	1.00	0.00
Project Coordinator, CIP & Sales Tax Projects	0.00	0.00	1.00	1.00
Supervisor - Customer Service	0.00	0.00	1.00	1.00
Manager	1.00	1.00	0.00	-1.00
Manager - CIP Projects	1.00	1.00	1.00	0.00
Assistant Director - Public Works	1.00	1.00	2.00	1.00
Project Manager - Public Works Garage	1.00	1.00	0.00	-1.00
Financial Specialist	0.00	0.00	1.00	1.00
Inspector Drainage	1.00	1.00	1.00	0.00
Project Coordinator, Engineering, CIP & Support	1.00	2.00	0.00	-2.00
Project Coordinator	1.00	1.00	1.00	0.00
Manager Engineering, CIP & Support	1.00	1.00	1.00	0.00
MGR/Liaison Personal - Public Works	1.00	1.00	1.00	0.00
Director - Public Works	1.00	1.00	1.00	0.00
Assistant Financial Project Manager	1.00	1.00	0.00	-1.00
City Engineer	1.00	1.00	0.00	-1.00
Senior Financial Project Manager	1.00	1.00	0.00	-1.00
Data Systems Analyst	0.00	1.00	1.00	0.00
Manager, Fleet & Facilities	0.00	0.00	1.00	1.00
Executive Project Manager-Community Outreach	0.00	0.00	1.00	1.00
Manger, Pw Finance	0.00	0.00	1.00	1.00
	22.00	24.00	25.00	1.00
4118 P.W. REGULATORY				
Data Systems Analyst	1.00	1.00	0.00	-1.00
Engineering CADD Technician II	0.00	0.00	1.00	1.00
Permit Specialist I	0.00	0.00	2.00	2.00
Permit Specialist II	2.00	2.00	2.00	0.00
Permit Specialist III	1.00	1.00	0.00	-1.00
Regulatory Division Director	1.00	1.00	1.00	0.00
Deputy Director - Public Works	1.00	1.00	0.00	-1.00
Inspection Manager Reg. Division	1.00	1.00	0.00	-1.00
Project Coordinator - Public Works	2.00	3.00	3.00	0.00
Permitting Customer Service Supervisor	1.00	1.00	0.00	-1.00



**LISTING OF BUDGETED POSITIONS
 ADOPTED BUDGET - FY 2022-23**

PUBLIC WORKS DEPARTMENTS (104 AND 401 FUNDS) - CONTINUED	PRIOR FY 2020-21	CURRENT FY 2021-22	ADOPTED FY 2022-23	INCREASE (DECREASE) OVER PY
4118 P.W. REGULATORY CONTINUED				
Manager, Permitting Customer Service	0.00	0.00	1.00	1.00
Professional Engineer	0.00	0.00	1.00	1.00
Engineering, CIP & Support Division Director	1.00	0.00	0.00	0.00
Construction Inspector	0.00	1.00	3.00	2.00
Warehouse Operations Coordinator	0.00	0.00	1.00	1.00
	11.00	12.00	15.00	3.00
4121 P.W. TRAFFIC CONTROL/IMPROVEMENTS				
Data Systems Analyst	1.00	1.00	1.00	0.00
Supervisor - Public Works	2.00	2.00	1.00	-1.00
Traffic Administrator - Public Works	1.00	1.00	1.00	0.00
Administrative Assistant	1.00	1.00	1.00	0.00
Special Projects Coordinator	2.00	2.00	1.00	-1.00
Traffic Engineering Technician	2.00	2.00	0.00	-2.00
Traffic Operations Coordinator	1.00	1.00	0.00	-1.00
Traffic Operations Electrician	1.00	1.00	2.00	1.00
Traffic Safety Technician	2.00	2.00	1.00	-1.00
Traffic Safety Technician I	0.00	0.00	2.00	2.00
Traffic Technician II	2.00	2.00	4.00	2.00
Project Coordinator CIP & Sales Tax Projects	0.00	0.00	1.00	1.00
Supervisor, Intelligent Transport System	0.00	0.00	1.00	1.00
Project Coordinator Traffic Operations	0.00	0.00	1.00	1.00
Traffic Technician III	1.00	1.00	0.00	-1.00
Traffic Signal Technician	2.00	2.00	1.00	-1.00
Traffic Utility Locator	1.00	1.00	1.00	0.00
Crew Leader Traffic	1.00	1.00	2.00	1.00
ITS Technician	1.00	1.00	1.00	0.00
Engineering CIP & Support Division Director	0.00	1.00	1.00	0.00
	21.00	22.00	23.00	1.00
4125 P.W. STREETS DIVISION				
Crew Leader - Public Works	1.00	1.00	1.00	0.00
Supervisor - Public Works	1.00	1.00	1.00	0.00
Equipment Operator III	1.00	1.00	1.00	0.00
Equipment Operator I	6.00	6.00	4.00	0.00
Maintenance Worker	3.00	3.00	5.00	0.00
	12.00	12.00	12.00	0.00
4126 P.W. DRAINAGE				
Inspection Manager	1.00	0.00	0.00	0.00
Crew Leader - Public Works	3.00	3.00	3.00	0.00
CADD Technician - Public Works	1.00	1.00	0.00	-1.00
Engineering CADD Technician II	0.00	0.00	1.00	1.00
Engineering CADD Technician III	0.00	0.00	1.00	1.00
Supervisor	1.00	1.00	1.00	0.00
Supervisor - Public Works	1.00	1.00	1.00	0.00
Administrator PW Drainage and Streets	1.00	1.00	1.00	0.00
Manager - Public Works	1.00	1.00	1.00	0.00
Equipment Operator III	1.00	1.00	3.00	2.00
Equipment Operator II	3.00	3.00	1.00	-2.00
Maintenance Worker	14.00	14.00	9.00	-5.00
Equipment Operator I	5.00	5.00	9.00	4.00
Equipment Operator IV	4.00	4.00	4.00	0.00
Large Culvert Inspector	0.00	0.00	1.00	1.00
Inspector Drainage	2.00	2.00	2.00	0.00



LISTING OF BUDGETED POSITIONS
 ADOPTED BUDGET - FY 2022-23

PUBLIC WORKS DEPARTMENTS (104 AND 401 FUNDS) - CONTINUED				
	PRIOR FY 2020-21	CURRENT FY 2021-22	ADOPTED FY 2022-23	INCREASE (DECREASE) OVER PY
4126 P.W. DRAINAGE CONTINUED				
Project Coordinator	1.00	1.00	1.00	0.00
Survey Inspector	4.00	4.00	4.00	0.00
Survey Instrument Technician	2.00	2.00	2.00	0.00
Warehouse Technician	1.00	1.00	1.00	0.00
Survey Worker	1.00	1.00	1.00	0.00
Executive Project Manager	0.00	1.00	1.00	0.00
	47.00	47.00	48.00	1.00
4127 P.W. GREENBELT/WATERWAY MAINTENANCE				
Manager Environmental Services	1.00	1.00	1.00	0.00
Supervisor - Public Works	1.00	1.00	1.00	0.00
Equipment Operator III	1.00	1.00	1.00	0.00
Inspector Environmental Services	3.00	3.00	0.00	-3.00
Equipment Operator II	0.00	0.00	1.00	1.00
Project Coordinator, Environmental Services	0.00	0.00	5.00	5.00
Irrigation Technician	1.00	1.00	1.00	0.00
Landscape Inspector	1.00	1.00	0.00	-1.00
Equipment Operator I	1.00	1.00	1.00	0.00
Aquatic Vegetation Control Inspector	1.00	1.00	0.00	-1.00
Equipment Operator III	1.00	1.00	0.00	-1.00
	11.0000	11.0000	11.0000	0.0000
FUNDS TOTAL (ROAD & BRIDGE, STORMWATER)	124.00	128.00	134.00	6.00
GOLF COURSE FUND #421				
	PRIOR FY 2020-21	CURRENT FY 2021-22	ADOPTED FY 2022-23	INCREASE (DECREASE) OVER PY
7250 MAINTENANCE				
Assistant Superintendent	1.00	1.00	1.00	0.00
Golf Course Administrator	1.00	1.00	1.00	0.00
Golf Course Mechanic	1.00	1.00	1.00	0.00
Turf/Landscape Specialist	1.00	1.00	1.00	0.00
Superintendent - Saints	1.00	1.00	1.00	0.00
	5.00	5.00	5.00	0.00
GOLF COURSE FUND #421 CONTINUED				
	PRIOR FY 2020-21	CURRENT FY 2021-22	ADOPTED FY 2022-23	INCREASE (DECREASE) OVER PY
7251 OPERATIONS				
Customer Service Specialist	0.63	0.73	0.73	0.00
Customer Service Specialist	0.63	0.73	0.73	0.00
Customer Service Specialist	0.63	0.73	0.73	0.00
Manager - Pro Shop	1.00	1.00	1.00	0.00
Customer Service Specialist	1.00	1.00	1.00	0.00
Maintenance Worker I	0.62	0.73	0.73	0.00
Pt Attendant	0.00	0.00	0.00	0.00
	4.51	4.90	4.90	0.00
GOLF COURSE FUND TOTAL	9.51	9.90	9.90	0.00
UTILITY SYSTEM FUNDS				
	PRIOR FY 2020-21	CURRENT FY 2021-22	ADOPTED FY 2022-23	INCREASE (DECREASE) OVER PY
1340 ADMINISTRATION				
Administrative Assistant USD Agenda Administrator	1.00	1.00	1.00	0.00



LISTING OF BUDGETED POSITIONS
 ADOPTED BUDGET - FY 2022-23

UTILITY SYSTEM FUNDS	PRIOR FY 2020-21	CURRENT FY 2021-22	ADOPTED FY 2022-23	INCREASE (DECREASE) OVER PY
1340 ADMINISTRATION CONTINUED				
Administrative Assistant	0.00	0.00	0.20	0.20
Office Manager	1.00	1.00	1.00	0.00
Manager	1.00	1.00	1.00	0.00
Utility Marketing & Digital Video Coordinator	1.00	1.00	1.00	0.00
Deputy Director - Utilities	1.00	1.00	1.00	0.00
Director Utility Systems	1.00	1.00	1.00	0.00
Manager USD Personnel Liaison	1.00	1.00	1.00	0.00
Deputy Director Water & Wastewater Operations	1.00	1.00	1.00	0.00
Financial Specialist	1.00	1.00	1.00	0.00
Maintenance Worker	0.00	0.00	1.00	1.00
Assistant Director - Utilities	1.00	0.00	0.00	0.00
	10.00	9.00	10.20	1.20
1346 CUSTOMER SERVICE				
Utility Connection Support Leader	1.00	1.00	1.00	0.00
Utility Connection Support Leader	1.00	1.00	1.00	0.00
Utility Connection Support Specialist	19.00	19.00	20.00	1.00
Supervisor	1.00	1.00	1.00	0.00
Office Assistant	1.00	1.00	1.00	0.00
Office Assistant	0.50	0.50	0.50	0.00
Deputy Director - Customer Service / Billing	1.00	1.00	0.00	-1.00
Manager Utility Billing Connection Support	1.00	1.00	1.00	0.00
Utility Connection Support Specialist	1.00	1.00	1.00	0.00
Utility Connection Support Specialist	1.00	1.00	1.00	0.00
Utility Connection Support Specialist	0.00	1.00	1.00	0.00
	27.50	28.50	28.50	0.00
1347 BILLING				
Utility Billing Clerk	1.00	1.00	1.00	0.00
Utility Billing Clerk	1.00	1.00	1.00	0.00
Utility Billing Clerk	1.00	1.00	1.00	0.00
Utility Billing Clerk	1.00	1.00	1.00	0.00
Supervisor	1.00	1.00	1.00	0.00
Utility Billing Clerk	1.00	1.00	1.00	0.00
Utility Billing Clerk	0.00	1.00	1.00	0.00
	6.00	7.00	7.00	0.00
1348 METER READERS				
Meter Reader Crew Leader	1.00	1.00	1.00	0.00
Supervisor	1.00	1.00	1.00	0.00
Water Meter Technician	8.00	8.00	8.00	0.00
	10.00	10.00	10.00	0.00
1350 TECHNICAL SERVICES				
Construction Coordinator	1.00	1.00	1.00	0.00
Professional Engineer-Commercial Development/Regulatory	0.00	0.00	2.00	2.00
Civil Engineer, Commercial Development, Regulatory	0.00	0.00	1.00	1.00
Project Manager, Utility Engineering Construction	0.00	0.00	2.00	2.00
Administrative Assistant	1.00	1.00	1.00	0.00
Project Coordinator	7.00	8.00	5.00	-3.00
Manager Comm. Dev. & Inspections	1.00	1.00	1.00	0.00
Construction Coordinator	1.00	1.00	1.00	0.00
Engineering - GIS Technician USD	1.00	1.00	1.00	0.00
Project Manager	1.00	1.00	1.00	0.00



LISTING OF BUDGETED POSITIONS
ADOPTED BUDGET - FY 2022-23

UTILITY SYSTEM FUNDS CONTINUED	PRIOR FY 2020-21	CURRENT FY 2021-22	ADOPTED FY 2022-23	INCREASE (DECREASE) OVER PY
1350 TECHNICAL SERVICES CONTINUED				
Engineering Manager - Utility	0.50	0.50	1.00	0.50
Compliance Coordinator	1.00	1.00	1.00	0.00
	14.50	15.50	18.00	2.50
1355 UTILITY ENGINEERING				
Civil Engineer	2.00	3.00	1.00	-2.00
Assistant Director - Utilities	0.00	0.00	1.00	1.00
Asset Manager	0.00	0.00	1.00	1.00
Professional Engineer	0.00	0.00	2.00	2.00
Project Manager	0.00	0.00	1.00	1.00
Engineering Manager - Utility	0.50	0.50	0.00	-0.50
Project Coordinator	1.00	1.00	1.00	0.00
Utilities Inspector	2.00	2.00	3.00	1.00
Manager	1.00	1.00	1.00	0.00
	6.50	7.50	11.00	3.50
1360 MAPPING				
Assistant Manager Utility Information Systems	1.00	1.00	1.00	0.00
Data Systems Analyst	2.00	2.00	2.00	0.00
CADD Technician - USD	2.00	2.00	2.00	0.00
Supervisor - GIS & UIS Mapping	1.00	1.00	1.00	0.00
Utility Interface Coordinator	1.00	1.00	1.00	0.00
CADD Technician Trainee	1.00	1.00	1.00	0.00
GIS Technician	1.00	1.00	1.00	0.00
Network Technician - USD	1.00	1.00	1.00	0.00
Network Administrator	0.00	0.00	1.00	1.00
Utility Interface Assistant	0.00	0.00	1.00	1.00
Data Communications Supervisor	0.00	1.00	1.00	0.00
	10.00	11.00	13.00	2.00
1375 INSPECTORS				
Project Coordinator	1.00	1.00	0.00	-1.00
Construction Coordinator	0.00	0.00	1.00	1.00
Project Manager	0.00	0.00	1.00	1.00
Utilities Inspector	8.00	8.00	11.00	3.00
Utility Locator	4.00	6.00	6.00	0.00
Supervisor - Inspector Locators	1.00	1.00	1.00	0.00
Records Specialist	1.00	1.00	1.00	0.00
Administrative Secretary	0.00	1.00	0.00	-1.00
	15.00	18.00	21.00	3.00
1380 LAB				
Laboratory Technician	1.00	1.00	1.00	0.00
Manager	1.00	1.00	1.00	0.00
Supervisor - USD, Water	1.00	1.00	1.00	0.00
Laboratory Technician	1.00	1.00	1.00	0.00
Laboratory Analyst	1.00	1.00	1.00	0.00
Laboratory Technician	1.00	1.00	1.00	0.00
Laboratory Technician	1.00	1.00	1.00	0.00
Pretreatment Coordinator	1.00	1.00	1.00	0.00
	8.00	8.00	8.00	0.00
3310 WATER SERVICES - PLANT				
Chief Plant Operator	1.00	1.00	1.00	0.00
Lead Plant Operator	1.00	1.00	1.00	0.00
Plant Operator "A"	4.00	4.00	6.00	2.00
Plant Operator "B"	1.00	1.00	1.00	0.00



LISTING OF BUDGETED POSITIONS
 ADOPTED BUDGET - FY 2022-23

UTILITY SYSTEM FUNDS CONTINUED	PRIOR FY 2020-21	CURRENT FY 2021-22	ADOPTED FY 2022-23	INCREASE (DECREASE) OVER PY
3310 WATER SERVICES - PLANT CONTINUED				
Plant Operator "C"	4.00	4.00	1.00	-3.00
Plant Operator Trainee	2.00	2.00	3.00	1.00
	13.00	13.00	13.00	0.00
3311 WATER SERVICES - CROSS CONNECTION				
Cross Connection Technician	4.00	4.00	4.00	0.00
Supervisor - USD - Water	1.00	1.00	1.00	0.00
Cross Connection Technician	1.00	1.00	1.00	0.00
Lead Cross Connection Technician	0.00	0.00	1.00	1.00
Util Septic Comp Master Plumb	1.00	1.00	1.00	0.00
Cross Connection Technician	1.00	1.00	0.00	-1.00
	8.00	8.00	8.00	0.00
3312 JEA WATER FACILITIES				
Chief Plant Operator	1.00	1.00	1.00	0.00
Lead Plant Operator	1.00	1.00	1.00	0.00
Plant Operator Trainee	0.00	0.00	1.00	1.00
Plant Operator "A"	4.00	4.00	4.00	0.00
Plant Operator "B"	2.00	2.00	1.00	-1.00
	8.00	8.00	8.00	0.00
3316 WATER DISTRIBUTION/PREVENTIVE MAINTENANCE				
Field Technician II	6.00	6.00	9.00	3.00
Superintendent	1.00	1.00	1.00	0.00
Supervisor	1.00	1.00	1.00	0.00
Water Distribution Lead	0.00	0.00	1.00	1.00
Water Distribution Operator III	10.00	10.00	7.00	-3.00
Field Technician	1.00	1.00	0.00	-1.00
Secretary	0.50	0.50	0.50	0.00
Field Technician - WW	0.00	0.00	0.00	0.00
Field Technician Trainee	2.00	2.00	2.00	0.00
	21.50	21.50	21.50	0.00
3345 WAREHOUSE				
Supervisor - USD - Water	1.00	1.00	1.00	0.00
Financial Specialist	1.00	1.00	1.00	0.00
Warehouse Technician - USD	4.00	4.00	4.00	0.00
Assistant Manager Budget/Procurement Warehouse	1.00	1.00	1.00	0.00
Financial Specialist	2.00	2.00	3.00	1.00
	9.00	9.00	10.00	1.00
3360 MAINTENANCE				
Maintenance Mechanic-Water	5.00	5.00	5.00	0.00
Natural Resources & WTP Maintenance Coordinator	1.00	1.00	1.00	0.00
Lead Maintenance Mechanic-Water Facilities/Pm	0.00	1.00	1.00	0.00
	6.00	7.00	7.00	0.00
3370 INFLOW AND INFILTRATION				
Crew Leader - Wastewater	1.00	1.00	1.00	0.00
Field Technician Trainee	0.00	0.00	1.00	1.00
Field Technician II	6.00	6.00	5.00	-1.00
	7.00	7.00	7.00	0.00
3380 LIFTSTATIONS				
Supervisor	1.00	1.00	0.00	-1.00
Manager-USD (WW)	1.00	1.00	1.00	0.00
Field Technician I	0.00	0.00	1.00	1.00
Field Technician II	11.00	11.00	11.00	0.00
Crew Leader - Wastewater	1.00	1.00	1.00	0.00



LISTING OF BUDGETED POSITIONS
 ADOPTED BUDGET - FY 2022-23

UTILITY SYSTEM FUNDS - CONTINUED	PRIOR FY 2020-21	CURRENT FY 2021-22	ADOPTED FY 2022-23	INCREASE (DECREASE) OVER PY
3380 LIFTSTATIONS CONTINUED				
Superintendent	1.00	1.00	1.00	0.00
Maintenance Worker Utilities	2.00	2.00	2.00	0.00
	17.00	17.00	17.00	0.00
3390 TELEMETRY & INSTRUMENTATION				
Superintendent	1.00	1.00	1.00	0.00
Manager - Electrical System/Maintenance/Safety-USD	1.00	1.00	1.00	0.00
Electrician Journeyman	7.00	7.00	8.00	1.00
Instrumentation & Control Technician	3.00	3.00	4.00	1.00
Lead Electrician	2.00	2.00	1.00	-1.00
Safety & Training Coordinator - USD	1.00	1.00	1.00	0.00
Supervisor - Electrical System/SCADA	1.00	1.00	1.00	0.00
Utility Electrician	2.00	2.00	2.00	0.00
Scada Technician	0.00	0.00	1.00	1.00
SCADA Network Analyst	1.00	1.00	1.00	0.00
	19.00	19.00	21.00	2.00
3512 WP WASTEWATER PLANT				
Chief Plant Operator	1.00	1.00	1.00	0.00
Plant Operator "A"	3.00	3.00	3.00	0.00
Plant Operator "B"	1.00	1.00	1.00	0.00
Plant Operator "C"	2.00	2.00	1.00	-1.00
Plant Operator Trainee	0.00	0.00	1.00	1.00
Lead Plant Operator	1.00	1.00	1.00	0.00
	8.00	8.00	8.00	0.00
3513 GLADES WASTEWATER TREATMENT PLANT				
Chief Plant Operator	1.00	1.00	1.00	0.00
Lead Plant Operator	1.00	1.00	1.00	0.00
Plant Operator "A"	3.00	3.00	3.00	0.00
Plant Operator "C"	2.00	2.00	2.00	0.00
Plant Operator "B"	1.00	1.00	1.00	0.00
Plant Operator Trainee	2.00	2.00	2.00	0.00
	10.00	10.00	10.00	0.00
3515 SEWER FIELD CONNECTIONS				
Field Technician Trainee	2.00	2.00	0.00	-2.00
	2.00	2.00	0.00	-2.00
3516 WASTEWATER COLLECTION/PREVENTIVE MAINTENANCE				
Crew Leader - Wastewater	1.00	1.00	1.00	0.00
Office Manager	0.00	0.00	1.00	1.00
Field Technician II	3.00	3.00	4.00	1.00
Superintendent	1.00	1.00	1.00	0.00
Field Technician I	6.00	6.00	3.00	-3.00
Field Technician Trainee	10.00	15.00	18.00	3.00
Field Technician - WW	1.00	1.00	0.00	-1.00
Administrative Secretary	1.00	1.00	0.00	-1.00
Supervisor	1.00	1.00	1.00	0.00
	24.00	29.00	29.00	0.00
3560 WASTEWATER MAINTENANCE				
Supervisor - USD, Wastewater	1.00	1.00	1.00	0.00
Lead Maintenance Mechanic/WW	0.00	0.00	1.00	1.00
Maintenance Mechanic - WW	5.00	5.00	4.00	-1.00
	6.00	6.00	6.00	0.00
TOTAL UTILITY SYSTEMS OPERATING FUND	266.00	279.00	292.20	13.20



**LISTING OF BUDGETED POSITIONS
 ADOPTED BUDGET - FY 2022-23**

UTILITY CONNECTION FUND #439	PRIOR FY 2020-21	CURRENT FY 2021-22	ADOPTED FY 2022-23	INCREASE (DECREASE) OVER PY
3315 WATER DISTRIBUTION				
Water Distribution System Operator III	2.00	2.00	2.00	0.00
Supervisor	1.00	1.00	1.00	0.00
	3.00	3.00	3.00	0.00
3515 WATER COLLECTION				
Deputy Director - Utilities	0.00	0.00	1.00	1.00
Supervisor	1.00	1.00	1.00	0.00
Field Technician I	0.00	0.00	2.00	2.00
Field Technician II	2.00	2.00	1.00	-1.00
Manager-USD (WW)	1.00	1.00	0.00	-1.00
Field Technician Trainee	1.00	1.00	0.00	-1.00
Special Projects Coordinator	1.00	1.00	2.00	1.00
Supervisor	1.00	1.00	1.00	0.00
Field Technician Trainee	1.00	1.00	0.00	-1.00
	8.00	8.00	8.00	0.00
TOTAL UTILITY CONNECTION FUND	11.00	11.00	11.00	0.00
SOLID WASTE FUND #620				
Manager	1.00	1.00	1.00	0.00
Solid Waste Division Director	0.00	0.00	1.00	1.00
Solid Waste Customer Service Specialist	0.00	0.00	1.00	1.00
Solid Waste Operation Supervisor Drop Off Site	0.00	0.00	1.00	1.00
Solid Waste Code Compliance Specialist	0.00	0.00	1.00	1.00
Neighborhood Services Director	0.00	0.09	0.09	0.00
	1.00	1.09	5.09	4.00
TOTAL CITY POSITIONS	1,186.73	1,245.94	1,317.06	71.125



FINANCIAL MANAGEMENT & BUDGET POLICIES

The National Advisory Council on State and Local Budgeting (NACSLB) developed a comprehensive set of recommended budget practices that has been endorsed by the Government Finance Officers Association (GFOA). These recommended practices provide a framework for the budget process encompassing a broad scope of governmental planning and decision-making regarding the use of resources.

Element #4 of Principle #2, Adopt Financial Policies addresses the need for jurisdictions to establish policies. As such, following are recommended financial management policies developed within the guidelines of the NACSLB.

Policy #1: Revenue estimates for annual budget purposes should be conservative. Property taxes should be budgeted at 95.5% of the Property Appraiser's estimate as of July.

Policy #2: The annual operating budget should be maintained in such a manner as to avoid an operating fund deficit. The annual budget should show fiscal restraint. Operating expenditures should be managed to create a positive cash balance (surplus) or not to exceed available resources in each fund at the end of the fiscal year.

Policy #3: Reserve funds should not be used to fund recurring expenditures. Fund balances should be maintained at fiscally sound levels in all funds. Such levels are delineated below:

- General Fund – The target is to maintain an unassigned fund balance of 20% of operating expenditures. This is the target that the unassigned fund balance should not fall below without establishing a replenishment plan.
- Building Permit Fund – The target fund balance is set at six months operating expenditures (50%). This is the target that the fund balance should not fall below without establishing a replenishment plan.
- Enterprise Funds – The target unrestricted net asset balance is set at two months operating expenses (17%). This is the target that the fund balance should not fall below without establishing a replenishment plan.

Policy #4: The City shall maintain adequate protection from loss due to property damage or liabilities of the City. The City shall maintain a self-insurance program for medical benefits for employees and dependents. Risks more than fixed individual limits of \$275,000 annually are coinsured with an outside insurance carrier. The carrier is also responsible for excess costs over an aggregate limit of \$168,00. The City also maintains self-insurance programs for workers' compensation, and property and general liability risks. The City carries stop loss coverage for these programs and ensures adequate resources are available to support the value of incurred but not reported (IBNR) claims.

Policy #5: The City will not commit itself to the full extent of its taxing authority.

Policy #6: The City will not fund ordinary municipal services with temporary or nonrecurring revenue sources.

Policy #7: Indirect costs associated with the operations of Enterprise Funds will be identified and accounted against the operations of those funds and be reimbursed to the General Fund.

Policy #8: Fee schedules and user charges should be annually reviewed for adjustment to ensure that rates are equitable and cover the total cost or a portion of the total cost as established by policy of City Council.



FINANCIAL MANAGEMENT & BUDGET POLICIES - CONTD.

Policy #9: The financial burden on the City's taxpayers must be minimized through systematic annual program reviews and evaluation aimed at improving the efficiency and effectiveness of City programs. As such, the annual budget will be based on the City Council's long-term strategic plan, implemented by departmental goals and objectives.

Policy #10: City management is responsible for recovery of budgeted and non-ad valorem revenues as planned for in the budget. Management shall maintain adequate billing and claiming processes in-order-to effectively manage accounts receivable in conformance with the fiscal plan and sound business principles.

Policy #11: Every appropriation, except an appropriation for a capital improvement expenditure, shall lapse at the close of the fiscal year to the extent that it has not been expended or encumbered. An appropriation for a capital improvement expenditure shall continue in force, i.e., not be required to be re-budgeted, until the purpose for which it was made has been accomplished or abandoned; the purpose of any such appropriation shall be deemed abandoned if three (3) years pass without any disbursement from or encumbrance of the appropriation unless extended by action of the City Council.

DEBT MANAGEMENT

Policy #12:

The Policy provides a general framework under which the City plans for and manages the use of debt financing. This Policy should be considered within the broader scope of the City's Comprehensive Financial Policies (adopted via Resolution 17-R30) and other City rules and regulations. The City of Port St Lucie, Florida, is a municipal corporation of the State of Florida duly authorized pursuant to the Constitution of the State of Florida, Chapter 166, Part 11, Florida Statutes, and other applicable provisions of law to borrow money to finance capital projects and refund existing debt. Section 9.09 of the City Charter requires an ordinance be enacted to "authorize the borrowing of money". Adoption of an ordinance establishes the framework for the borrowing of money.

A resolution is adopted to establish the amount of bonds to be issued, the purpose of the borrowing and other pertinent details for the issuance of the bonds. The City complies with its debt management policy.

II. Purpose: The purpose of this Policy is to establish parameters and provide guidance governing issuance, management, continuing evaluation of and reporting on all debt obligations issued by the City of Port St Lucie, and to provide for the preparation and implementation necessary to ensure compliance and conformity with this Policy, the City's Charter, the City's code of ordinances and Florida law.

III. Purposes and Uses of Debt: The City may issue commercial paper and other forms of variable rate short-term debt (debt with less than 12 months of maturity) from time to time. Incurring long-term debt serves to obligate future taxpayers ("long-term debt" is defined as debt with greater than 12 months of maturity). Excessive reliance on long-term debt obligations can cause debt levels to reach or exceed the government's ability to pay. There are many categories of long-term debt available, therefore, the City's conscientious use of long-term debt will provide assurance that future residents will be able to service the City's debt obligations. General obligation debt which is supported by property tax revenues will be utilized as authorized by voters. Debt secured by legally available non ad valorem revenues may be utilized for other types of enterprise debt (i.e., water, sewer, solid waste, and storm water) when supported by dedicated revenue sources (i.e., user charges).

IV. Limitations on City Indebtedness: As a matter of good public policy and budgetary considerations, the City will continue to maintain institutionalized control over its debt issuance. The City will attempt to maintain primarily a "pay as you go" financing program for capital improvements. Debt financing, to include general obligation bonds, revenue bonds, certificate of participation, lease/purchase agreements, and other obligations permitted to be issued under Florida state law, shall only be used to purchase capital assets and infrastructure that cannot be acquired from either current revenues or fund balance.



FINANCIAL MANAGEMENT & BUDGET POLICIES - CONTD.

Borrowings by the City should be of a duration that does not exceed economic life of the improvement or asset that it finances and, where feasible, should be shorter than the expected economic life of the asset(s) being financed. Long term debt will not be issued in-order to finance current operating costs or normal, routine maintenance. Further, debt financing will be used for major, non-recurring items with a minimum of four years of useful life. The City shall not assume more tax-supported general-purpose debt without conducting an objective analysis as to the community's ability to assume and support additional debt service payments. For the City to issue additional pari-passu bonds, covenants as authorized in the respective bond issues must be complied with. When appropriate, self-supporting revenue bonds shall be issued in lieu of general obligation bonds. The City will strive to maintain a gross bonded general obligation principal debt at a level not to exceed 2% of the assessed value of taxable property within the City. The City will strive to prudently reduce the par amount of debt outstanding each year by paying scheduled principal payments and/ or via early redemption. The City will strive to ensure that annual general bonded debt service costs (principal and interest) will not exceed 15% of the City's General Fund Expenditures (excluding one-time bond and extraordinary expenses). Any repayment provisions shall be structured to achieve level debt service payments to the extent possible. Scheduling larger payments during the later years shall be avoided, unless used to wrap around existing pari-passu bonds.

V. SELECTION OF FINANCE CONSULTANTS AND SERVICE PROVIDERS: The City shall employ an outside professional financial advisor, other than the City's underwriter, who is familiar with and abreast of the conditions of the municipal market, and is available to assist in structuring the issue, pricing, and monitoring sales procedures. The City shall not use a firm to serve as both the financial advisor and underwriter. The City's Chief Financial Officer or designee shall be responsible for establishing a solicitation and selection process for securing professional services that are required to develop and implement the City's debt program. The solicitation and selection process for such services must comply with City's Code of Ordinances and other adopted policies and for such services, including procurement requirements for professional and technical services, if appropriate.

VI. METHOD OF SALE: The Chief Financial Officer and Treasurer shall consult with the City's Financial Advisor prior to each financing. The Chief Financial Officer will bring forward a recommendation to the City Council who shall render a determination of the appropriate method of sale of City's long-term debt obligations".

VII. REFUNDING OF CITY INDEBTEDNESS: Debt refunding involves monitoring the markets, interest rates and other conditions against the existing debt portfolio; all debt refundings need City Council authorization and approval.

VIII. USE OF CREDIT ENHANCEMENT: Credit enhancements are mechanisms which guarantee principal and interest payments. They include bond insurance, letters of credit and surety bonds. The City may use these credit enhancements when such credit enhancement proves cost effective or is otherwise beneficial to the City.

IX. CREDIT RATINGS: The City will seek to maintain and, if possible, improve the City's current bond rating to minimize borrowing costs and preserve access to credit.

X. REBATE COMPLIANCE AND OTHER POST-ISSUANCE RESPONSIBILITIES: The Chief Financial Officer or designee shall establish and maintain a system of record keeping and reporting to meet the arbitrage compliance requirements of the federal tax code and Florida law. Additionally, the Chief Financial Officer or designee should employ the services of third-party consultants for arbitrage reporting.

XI. REPORTING AND CONTINUING DISCLOSURE: The City will comply with the standards of the Government Finance Officers Association for financial reporting and budget presentation and the disclosure requirements of the Securities and Exchange commission. The City is committed to continuing disclosure of financial and pertinent credit information relevant to the City's outstanding debt and will maintain compliance with disclosure standards promulgated by state and national regulatory bodies.



FINANCIAL MANAGEMENT & BUDGET POLICIES - CONTD.

XII. DEBT POLICY IMPLEMENTATION: The Chief Financial Officer shall implement this debt management policy. The Chief Financial Officer or designee shall review the policy at least every two years and shall bring proposed amendments to the City Council for their consideration.

INVESTMENT MANAGEMENT

Policy #13: INTRODUCTION CITY COUNCIL DIRECTED POLICY In establishing the Investment Policy, the City of Port St Lucie ("City") recognizes the relationship between risk and return and acknowledges that all investments involve some degree of risk. The Investment Policy is intended to set forth the framework within which the City's investment activities will be conducted. The Investment Policy establishes parameters for investment activity which may be further restricted by the Chief Financial Officer or designee or City Manager. The Investment Policy provides both minimums and maximums by investment type to limit risk and diversify the City's investment portfolio.

II. SCOPE: In accordance with Section 218.415, Florida Statutes, this Investment Policy applies to all the investment activity and cash balances of the City of Port St Lucie ("the City"), except for the Municipal Police Officers' Retirement Trust Fund, the Prudential Pension Trust Fund, the 401(a) Retirement Trust Fund, the Other Post-Employment Benefits ("OPEB") Trust Fund, and funds related to the issuance of debt where there are other existing policies or indentures in effect.

ACCOUNTS MANAGEMENT

Policy #14: Accounting systems shall be maintained to facilitate financial reporting in conformance with generally accepted accounting principles of the United States.

Policy # 15: An annual financial audit shall be prepared in conformance with Florida state law.

Policy #16: Financial systems shall be maintained in a manner that provides for the timely monitoring of expenditures, revenues, and receivables/billing status on an ongoing basis.

Policy #17: The City shall annually seek the GFOA Certificate of Achievement for Excellence in Financial Reporting and Distinguished Budget Presentation Award.

LONG-TERM FINANCIAL PLANNING

As detailed in the Capital Improvement Program section in this budget document, the City uses a five-year model for long-range planning in the general fund and all enterprise funds. The plans, including a five-year capital improvement plan, are updated annually. The City Council's main objectives are: A) To preserve the quality of life by providing and maintaining adequate financial resources necessary to sustain a sufficient level of municipal services, B) To respond to changes in the economy, the priorities of governmental and non-governmental organizations, and other changes that may affect the City's financial well-being, C) To protect the City from emergency fiscal crisis by ensuring the maintenance of service even in the event of an unforeseen occurrence, and D) To maintain a strong credit rating in the financial community through sound, conservative financial decision-making.

Additionally, the City Council has established a preference for pay-as-you-go financing as a significant capital financing source but will ultimately determine the most appropriate financing structure for each capital project on an individual basis after examining all relevant factors of the project. Fund balances in-excess of required debt and other continuing obligations may be used as a capital source for pay-as-you-go financing.



BUDGET OVERVIEW

The following section summarizes the budgeted revenues, expenditures, and fund balances for the City of Port St. Lucie, which is grouped by fund type. Audited ending fund balances of September 30, 2021 are combined with the estimated revenues and expenditures for FY 2021-22 to arrive at expected opening fund balances for October 1, 2022, the first day of the new budget year. Where a confident projection is available, it is the policy of the City to use this as a funding source, called budgeted cash carry-forward.

A policy of full disclosure of all funds requires inclusion of the total projected fund balance. This revenue source first funds the Undesignated Reserves in each operating fund, which is allowed by the City Council Financial Policy. Any fund balance above the allowed Reserves will fund operations in the new budget year. Having a fund balance to use as cash carry-forward to start a new budget year has proven extremely helpful financially. The City's largest revenues, Ad Valorem Taxes and Stormwater Fees, do not start strong collections until the third or fourth month of the budget year. Fund balances exist because of cost containment efforts on behalf of the City staff and/or revenues collected greater than budgeted. Savings on large capital projects as well as incomplete capital projects can occasionally generate significant fund balances to be used as cash carry-forward. When the annual audit confirms any additional available fund balances, the approved budgets and their programs can be adjusted if required or the City Council may choose to address an unbudgeted project. A portion of the carry-forward figure is the \$13.3 million reserve fund for the Utility Operations that was set aside for rate stabilization.

The proposed Financial Reserve Policy for Fiscal Year 22-23 in the General Fund is 20%. All other funds will maintain a 17% reserve except for the Building Department. Any additional operational savings will always generate a year end balance plus the sizable Utility reserve previously noted.

REVENUE SUMMARY

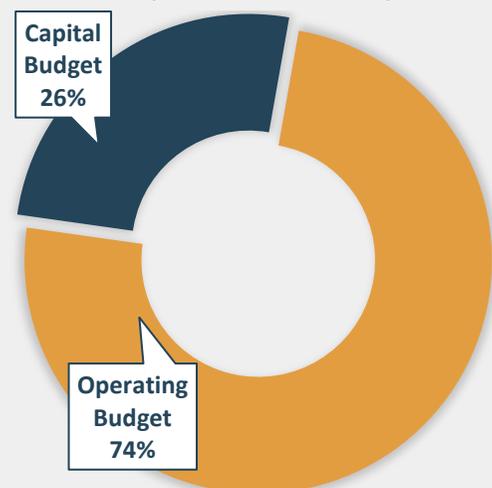
The consolidated total of all budgeted Revenues and Balances Carried Forward is \$1.1M million less than the previous year. Ad Valorem tax revenues increased due to a 22% increase in value. Business Tax and Electric Utility Tax are also experiencing stronger collections which is primarily driven by the growth in population.

EXPENDITURE SUMMARY

Total budgeted expenditures are budgeted to increase by \$10.7M (19.72%) when compared to the previous year. Several areas such as personal services, fund transfers, capital projects and debt service increased. The increase in capital expenditures is mostly the result of the Half Cent Sales Tax CIP which was approved by voter referendum.

The city adopts one budget every year, which includes Operating and Capital.:

- The City's **Operating Budget** for FY 2022-23: **\$544,314,825.**
- The City's **Capital Improvement Funds** for FY 2022-23: **\$186,708,398 (includes reserves).**





CITY OF PORT ST. LUCIE

SUMMARY OF REVENUES, EXPENDITURES & FUND BALANCES

ADOPTED BUDGET - FY 2022-23

	***** GOVERNMENTAL FUNDS *****			** PROPRIETY **							
	General	Special	Capital	** FUNDS **	Debt	Internal	Trust	Totals	Totals	Totals*	Increase
	Fund	Revenue	Project	Enterprise	Service	Service	Funds	2022-23	2021-22	2020-21	<Decrease>
		Funds	Funds	Funds	Fund	Funds	Funds				FY 22-23/21-22
CASH BALANCES CARRYFORWARD:	\$ 57,475,275	\$ 108,309,633	\$ 77,040,707	\$ 99,658,503	\$ 8,328,226	\$ 10,448,497	\$ 27,338,513	\$ 388,599,354	\$ 389,738,362	\$ 429,781,467	\$ (1,139,008)
(Projected Beginning Fund Balances - 10-1-22)											
REVENUES & SOURCES:											
Taxes (includes other taxes)	77,805,187	12,437,788	18,935,961	-	8,927,432	-	-	118,106,368	92,859,541	90,484,750	25,246,827
Utility Service Tax	15,100,000	-	-	-	-	-	-	15,100,000	14,155,584	13,734,746	944,416
Franchise Fees	11,925,971	-	-	-	-	-	-	11,925,971	11,938,502	11,897,000	(12,531)
Licenses and Permits	1,400,000	43,647,855	-	-	-	-	-	45,047,855	28,155,701	11,840,183	16,892,154
Intergovernmental	19,085,483	40,432,790	-	1,260,780	-	-	-	60,779,053	69,671,686	45,364,016	(8,892,633)
Fines and Forfeitures	914,800	-	-	4,120,033	-	180,000	-	5,214,833	1,231,980	958,650	3,982,853
User Fees and Miscellaneous Revenues	-	10,386,309	3,557,822	152,651,153	189,527	25,458,718	2,863,701	195,107,230	206,360,136	205,595,119	(11,252,906)
Use of Reserves/Budgeted Beginning Balance*	14,735,069	17,956,070	77,040,707	22,741,976	-	-	-	132,473,822	71,147,007	71,943,640	61,326,815
Other Financing Sources	18,222,360	9,887,554	87,173,908	31,984,269	-	-	-	147,268,091	115,074,091	82,076,672	32,194,000
TOTAL REVENUES AND SOURCES	159,188,870	134,748,366	186,708,398	212,758,211	9,116,959	25,638,718	2,863,701	731,023,223	610,594,228	533,894,776	120,428,995
TOTAL REVENUES AND BALANCES:	\$ 216,664,145	\$ 243,057,999	\$ 263,749,105	\$ 312,416,714	\$ 17,445,185	\$ 36,087,215	\$ 30,202,214	\$ 1,119,622,577	\$ 1,000,332,590	\$ 963,676,243	\$ 119,289,987
EXPENDITURES:											
Personnel Services	\$ 83,751,089	\$ 18,683,913	\$ 79,386	\$ 34,200,352	\$ -	\$ -	\$ -	\$ 136,714,740	\$ 124,014,324	\$ 118,422,348	\$ 12,700,416
Operating Expenses	32,897,257	59,714,208	-	68,940,200	5,000	25,570,299	-	187,126,964	136,060,329	118,343,335	51,066,635
Capital Outlay & Capital Projects	3,554,643	1,137,276	157,520,594	6,110,122	-	-	-	168,322,635	145,699,657	113,963,431	22,622,978
Debt Services	10,842,386	14,296,897	-	32,626,965	8,712,836	-	-	66,479,084	68,893,217	69,188,455	(2,414,133)
Budgeted Contingencies/Budgeted Ending Reserves	-	15,682,928	26,328,983	20,554,526	293,381	-	2,863,701	65,723,519	70,007,999	31,900,535	(4,284,480)
Fund Transfers (Includes Internal Charges)	28,143,495	25,233,144	2,779,435	50,326,046	105,742	68,419	-	106,656,281	65,918,702	82,076,672	40,737,579
TOTAL EXPENDITURES	159,188,870	134,748,366	186,708,398	212,758,211	9,116,959	25,638,718	2,863,701	731,023,223	610,594,228	533,894,776	120,428,995
BUDGETED DESIGNATED RESERVES	\$ 42,740,207	\$ 106,036,491	\$ 26,328,983	\$ 97,471,053	\$ 8,621,607	\$ 10,448,497	\$ 30,202,214	\$ 321,849,052	\$ 388,599,354	\$ 389,738,362	\$ (66,750,302)
(Projected Ending Fund Balances - 9-30-23)											
TOTAL APPROPRIATED EXPENDITURES AND RESERVES	\$ 201,929,077	\$ 240,784,857	\$ 213,037,381	\$ 310,229,264	\$ 17,738,566	\$ 36,087,215	\$ 30,202,214	\$ 1,052,872,275	\$ 999,193,582	\$ 923,633,138	\$ 53,678,693

* We have changed the way we budget for reserves. In prior years we presented total reserves as revenue source and projected ending reserves as a use of resources. For the budget we are not including these balances in our totals.



CITY OF PORT ST. LUCIE REVENUE DESCRIPTION AND OVERVIEW

The revenue and sources budgeted for all funds for FY 2022-23 is \$731,023,223. These amounts include personnel, operating, capital, and transfers between funds. The adopted budget for FY 2022-23 is 19.72% greater than the FY 2021-22 adopted budget which utilizes reserves for planned one time uses. The increase is due to planned CIP Projects, increases in operations, deferred maintenance of buildings and debt retirement.

The following revenue categories represent over 75% of the City of Port St. Lucie’s revenue sources. The City shall estimate its annual revenues by objective and analytical processes. The City shall maintain a diversified and stable revenue system to the extent provided by law to insulate it from short-run fluctuations in any one revenue source.

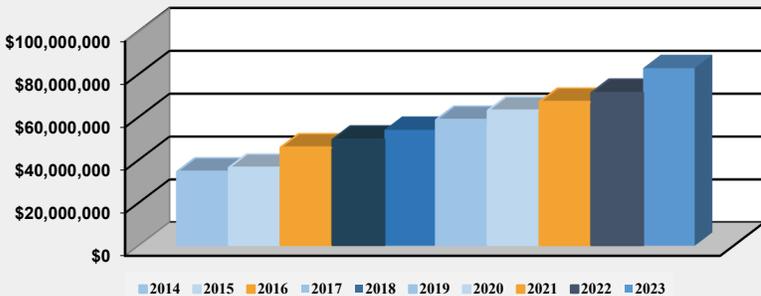
Revenues

Ad Valorem Taxes:

Description: Ad Valorem Taxes (Latin for “according to Value”) are taxes levied in proportion to the value of the property which it is levied. The City’s millage rate is the tax rate charged against both residential and commercial properties within the City limits. All properties are assessed a tax bill by the County Tax Appraiser.

Outlook: In the past few years actual Ad Valorem results have met any preliminary budget projections made in the beginning of our budget cycle. For the purpose of future financial projections, the City is anticipating 9% in FY24 and FY25 and a continued reduction of 1% in future years.

**Ad Valorem Taxes Revenue Trends
 10 Year Actual and Budgeted**

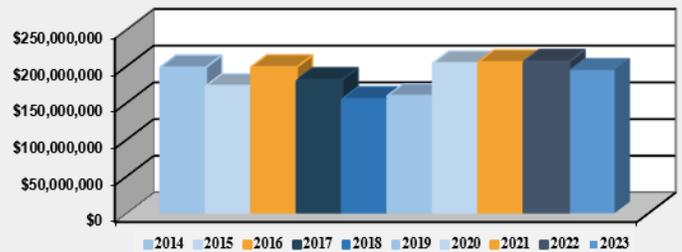


Overview: The City’s combined Millage rate is approved at 5.3000 for fiscal year 2022-23, down by 0.3000 from FY 2021-22. The portion of the overall rate that is designated for retiring debt on the Crosstown Parkway road project is set at 0.5693. When combined with the 22.21% gain in taxable value for FY 2022-23, the total increase to Property Tax Revenue is estimated to be \$11.2 million for FY 2022-23 allocated among the three funds that receive property tax revenue. This is well below the state-imposed ten mill cap. The funds currently benefiting from Ad Valorem Tax Revenues are the General Fund (4.3691), Road and Bridge Operating und (0.3616), and the voter-approved debt service millage rate is (0.5693) for Crosstown Parkway Fund.

Miscellaneous Revenues:

Description: Those revenues that are small in value and not individually categorized such as charges for services, interest, Special Assessment payment and donations or contributions.

**Miscellaneous Revenue Trends
 10 Year Actual and Budgeted**



Outlook: Miscellaneous revenue varies from year to year thus making it difficult to depend on miscellaneous revenues to increase at the same growth rate as other revenues. An example of the fluctuation in revenue would be a one-time developer contribution toward a capital project that would not occur in future years.



CITY OF PORT ST. LUCIE REVENUE DESCRIPTION AND OVERVIEW

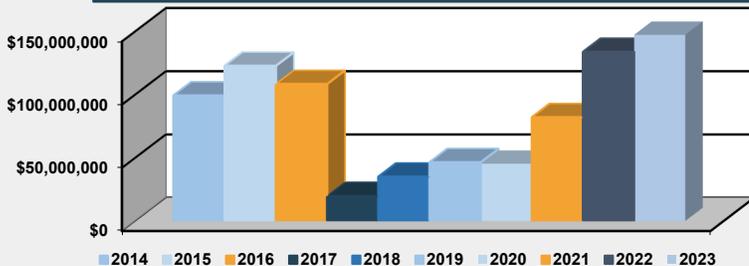
Other Financing Sources:

Bonds: Bonds are a written promise, generally under seal, to pay a specified sum of money called the face value, at a fixed time in the future called the date of maturity and carrying interest at a fixed rate, usually payable periodically. The most common types of bonds are general obligation and revenue bonds which are most frequently used for construction of large capital projects. Throughout the years the City has obtained these two types of bonds to expand water and sewer, roads and to build new City buildings due to the record breaking growth.

Interfund Transfers: Legally authorized transfer from a fund receiving revenue to the fund through which the resources are to be expended.

Overview: Other Financing sources are comprised of three areas: Bond Proceeds, Indirect Cost Transfers, and Interfund Transfers. Most of the CIP funds budgeted interfund transfers into or out of operating funds or the Governmental Finance Fund to pay debt on past or current CIP projects.

Other Financing Sources Revenue Trends
 10 Year Actual and Budgeted



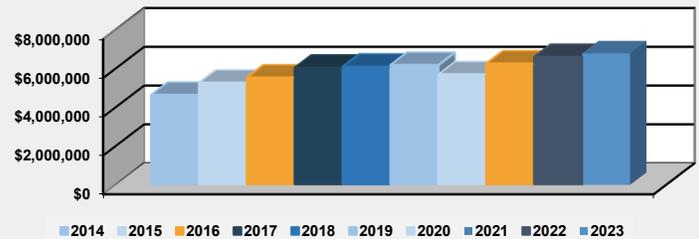
Outlook: Interfund transfers will be made to continue to pay-down debt, for indirect charges and help fund CIP projects.

Local Option Gas Tax:

Description: Local Option Revenues resulting from an additional six cents local tax on gasoline sales in St. Lucie County. These collected revenues are shared with the County and the Cities of Fort Pierce and St. Lucie Village. For the 2022-23 Fiscal Year, Port St. Lucie will be allocated a portion of the local gas tax based on the last five-years of accumulated transportation related expenditures by each entity.

Overview: The largest single revenue for the Road and Bridge Operating Fund is the Local Option Gasoline Tax, the 2022-2023 revenue projection is \$6.8 million. This single revenue has very little growth over four years. The estimated growth in future years is 3%. The level of tax revenue is tied to the number of gallons sold.

Local Option Gas Tax Revenue Trends
 10 Year Actual and Budgeted



Outlook: This remains a significant source of funding for the City's repaving efforts. The distribution will continue to be calculated based on the statutory formula in F.S. 336.025 (4) until a new agreement is reached with the County.



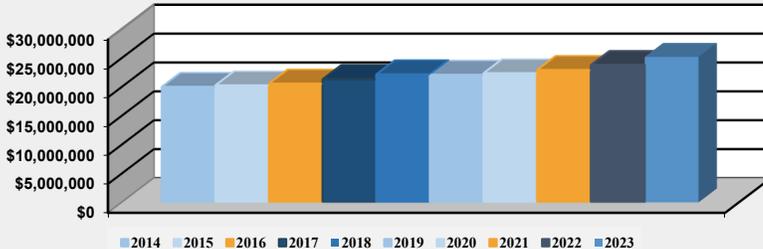
CITY OF PORT ST. LUCIE REVENUE DESCRIPTION AND OVERVIEW

Stormwater Fee:

Description: The Stormwater Fee is an annual fee charged to all property owners for the purpose of constructing and maintaining the City's stormwater system.

Overview: The annual stormwater fee assessed to a residence will be \$168.00 per residential unit and \$126 per undeveloped lot in FY 2022-23, which is the same rate from the prior year. The annual stormwater fee is expected to generate \$25.2 million. The only normal growth in the Stormwater Fee revenue occurs when a vacant lot is built on providing ±\$42.00 per unit in additional revenue.

Stormwater Fee Revenue Trends 10 Year Actual and Budgeted



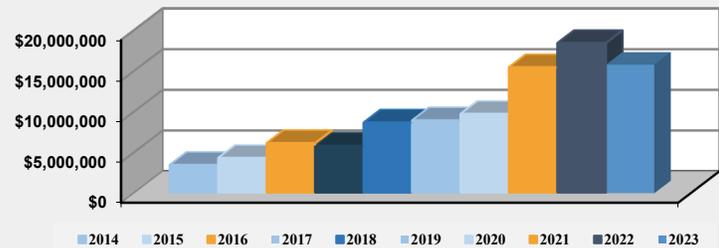
Outlook: The City Council approved a one-time transfer of \$556,466 from the General Fund to subsidize revenues in place of increasing the Stormwater Fee by \$5.00. As the City expands its major roads to a four-lane design with a median, the volume of landscaping to be maintained increases and the funding must be considered. There will be increased pressure upon the system which will require additional rate increases in the future. The Public Works department has worked on reducing these costs by dropping the number of rotations for mowing and other services which has helped the financial position of the stormwater fund.

Building Permits:

Description: The Building Permit Fees are revenues derived from issuance of building permits prior to construction in the City of Port St. Lucie.

Overview: Building Permits Fees are directly driven by construction activity. New construction activity has been climbing and Permit Fee Revenue is to hit \$15.8 million in FY 2022-23. The revenue collected is based on the growth in the city.

Building Permit Fee Revenue Trends 10 Year Actual and Budgeted



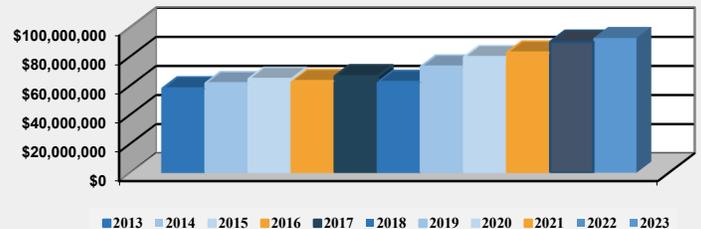
Outlook: This fund is projected to break even during or slightly better during the five- year planning horizon.

Utility Operating Revenues:

Description: Utility Operating Revenues are monthly revenues collected from users of the system.

Overview: The Water and Sewer Operating Fund is funded primarily by the monthly revenues from the users of the system which is projected to be \$92.6 million for FY 2022-23. The City Council approved a 1.5% rate increase to water and sewer for 22-23.

Utility Operating Revenue Trends 10 Year Actual and Budgeted



Outlook: There is a healthy level of new customers expected to be added as construction continues to occur in the City which will boost the operating revenues.



CITY OF PORT ST. LUCIE, FLORIDA
AUDITED LONG-TERM DEBT AS OF SEPTEMBER 2021

DEBT	FUND	DEBT HOLDER	BALANCE 9/30/2020	DEBT FY 2020/2021	PAYMENTS FY20/21	Ending Balance 9/30/2021	Due within one year
2003D East Lake Village Bonds	154/354	US BANK	2,220,000	-	1,705,000	515,000	-
2005A St Lucie Land Holding	155/355	US BANK	6,505,000	-	1,070,000	5,435,000	-
2005 B, USA #9			425,000		425,000	-	-
2011 Sales Tax Refunding	104	US BANK	5,920,000	-	5,920,000	-	-
2014 GO Bonds & Refunding	214	US BANK	57,830,000	-	4,450,000	53,380,000	4,675,000
2014 Public Service Tax Bonds	001/142	REGIONS BANK	18,865,000	-	485,000	18,380,000	505,000
2016 CRA Refunding Bonds	175	US BANK	27,655,000	-	3,585,000	24,070,000	3,770,000
2016 SW ANNEXATIO RFNDING	115	ZION BANK	115,280,000	-	3,170,000	112,110,000	3,215,000
2016 Public Service Tax	159	US BANK	21,250,000	-	2,610,000	18,640,000	2,740,000
2016 GO Refunding Bonds	214	US BANK	35,945,000	-	-	35,945,000	-
2017 Taxable Special Obligation	156	US BANK	18,865,000	-	970,000	17,895,000	1,000,000
2018 Taxable Special Obligation		TD BANK	52,320,000	-	1,515,000	50,805,000	1,565,000
Capital and Refudning Bonds, Series 2021				45,665,000	-	45,665,000	2,610,000
Unamorized bond premium			9,517,789	8,741,631	2,370,413	15,889,007	-
			372,597,789	54,406,631	28,275,413	398,729,007	20,080,000
Compensated Absences		Compensated Absences	10,928,656	6,287,150	5,413,958	11,801,848	1,062,166
Capital Lease		Capital Lease	528,981		261,871	267,110	267,109
TOTAL GLTD			384,055,426	60,693,781	33,951,242	410,797,965	21,409,275
2011 Stormwater Refunding	401	TD BANK	3,785,000	-	1,200,000	2,585,000	1,260,000
2020 Stormwater Refunding	401		30,145,000	-		30,145,000	
			33,930,000	-	1,200,000	32,730,000	1,260,000
TOTAL STORMWATER LTD			33,930,000	-	1,200,000	32,730,000	1,260,000
2007 Utility Rfnding &	431/445	US BANK	64,420,000	-	7,855,000	56,565,000	8,265,000
2012 Utility Rfnding Revenue	431	US BANK	17,225,000	-	950,000	16,275,000	990,000
2014 Utility Rfnding Revenue	431	US BANK	28,120,000	-	1,525,000	26,595,000	1,590,000
2016 Utility Rfnding Bnds	431	ZION'S BANK	201,915,000	-	1,705,000	200,210,000	3,245,000
2018 Utility Rfnding Revenue	431	US BANK	7,780,000	-	275,000	7,505,000	280,000
2021 Utility System Revenue	431			30,635,000		30,635,000	540,000
Unamoritized bond premium			29,882,424	6,257,934	3,771,773	32,368,585	-
			349,342,424	36,892,934	16,081,773	370,153,585	14,910,000
TOTAL UTILITY LTD			349,342,424	36,892,934	16,081,773	370,153,585	14,910,000
Compensated Absences		Compensated Absences	4,363,241	2,340,714	2,433,605	4,270,350	384,332
TOTAL LONG-TERM DEBT			771,691,091	99,927,429	53,666,620	817,951,900	37,963,607



GOVERNMENTAL ACTIVITIES DEBT:

\$13,915,000 Sales Tax Refunding Revenue Bonds, Series 2011 - payable from and collateralized by a lien upon and a pledge of the state shared Sales Tax Revenues, due in annual principal installments ranging from \$640,000 to \$2,070,000 plus interest ranging from 2.0% to 5.0% through September 2023. Proceeds used to refund a majority portion of the \$20,000,000 Sales Tax Improvement Revenue Bonds, Series 2003, which proceeds were used for roadway improvements. Remaining balance was refunded with proceeds from the Capital Improvement and Refunding Revenue Bonds, Series 2021.

\$74,740,000 General Obligation Bonds and Refunding Bonds, Series 2014 - due in annual principal installments ranging from \$505,000 to \$5,155,000 plus semiannual interest at a rate ranging from 1.5% to 5.0%. Proceeds used to provide \$36,000,000 of project funds for the Crosstown Parkway project and to advance refund \$29,505,000 of the General Obligation Bonds, Series 2005, and \$12,510,000 of the General Obligation Bonds, Series 2006.

\$33,300,000 Public Service Tax Revenue Bonds, Series 2014A & 2014B - payable from and collateralized by a lien upon and a pledge of the public service tax revenues, due in annual principal installments ranging from \$760,000 to \$2,170,000 plus interest semiannually at a rate ranging from 2.611% to 5.0%. Proceeds used to refund the \$39,900,000 Lease Revenue bonds, Series 2010A & 2010B (Wyncrest Project).

\$38,260,000 Community Redevelopment Agency Redevelopment Trust Fund Refunding Revenue Bonds, Series 2016 - payable from and collateralized by a lien upon and pledge of the net tax increment revenues generated in the Community Redevelopment Area, due in annual principal installments ranging from \$2,225,000 to \$5,715,000 plus interest semiannually at a rate ranging from 2.0% to 5.0% through January 2026. Proceeds were used to refund the remaining balances of the outstanding \$11,870,000 CRA Bonds, Series 2004, and the \$46,450,000 CRA Bonds, Series 2006.

\$30,875,000 Public Service Tax Revenue Bonds, Series 2016 - payable from and collateralized by a lien upon and a pledge of the public service tax revenues, due in annual principal installments ranging from \$2,255,000 to \$3,495,000 plus interest semiannually at a rate of 5.0%. Proceeds used to refund the remaining balance of the \$45,600,000 Refunding Certificates of Participation, Series 2008. The refunding resulted in a future cash flow savings of \$4,725,392 and a net present value savings of \$4,163,207. The economic loss of \$3,255,772 will be amortized over 20 years.

\$37,075,000 General Obligation Refunding Bonds, Series 2016 - due in annual principal installments ranging from \$1,960,000 to \$6,000,000 plus semiannual interest at a rate ranging from 3.125% to 5.0%. Proceeds used to refund the remaining balances of the \$49,285,000 General Obligation Bonds, Series 2005, and \$44,545,000 General Obligation Bonds, Series 2006. The refunding resulted in a future cash flow savings of \$6,079,171 and a net present value savings of 4,392,084. The economic gain of \$1,285,901 will be amortized over 19 years.



GOVERNMENTAL ACTIVITIES DEBT (CONTINUED):

\$22,345,000 Taxable Special Obligation Bonds, Series 2017 - payable from amounts budgeted and appropriated by the City from non-ad valorem revenues, due in annual principal installments ranging from \$905,000 to \$1,655,000 plus semiannual interest at a rate ranging from 1.892% to 4.357%. Proceeds used to advance refund the remaining balance of the \$31,360,000 Special Assessment Refunding Bonds, Series 2008A. The refunding resulted in a future cash flow savings of \$15,743,297 and a net present value savings of \$3,989,340. The economic loss of \$3,843,556 will be amortized over 10 years.

\$54,085,000 Taxable Special Obligation Refunding Revenue Bonds, Series 2018A - payable from amounts budgeted and appropriated by the City from non-ad valorem revenues, due in annual principal installments ranging from \$300,000 to \$3,680,000 plus semiannual interest at a rate ranging from 2.825% to 4.555%. Proceeds were used to provide funds together with other legally available funds to refund all of the City's outstanding Research Facilities Revenue Bonds, Series 2010 (Oregon Health and Science University Vaccine and Gene Therapy Institute Florida Corp. Project and pay costs and expenses of issuing the Series 2018A Bonds. There was an economic loss of \$600,820 resulting from the transaction. The proceeds of the Series 2010 Bonds were used by the City to finance a loan to the Oregon Health and Science University Vaccine and Gene Therapy Institute Florida Corp ("VGTI") for the purpose of financing the acquisition of certain land located in the City and the construction, furnishing and equipping of the approximately 99,000 gross square foot building.

\$45,665,000 Capital Improvement and Refunding Revenue Bonds, Series 2021 - payable solely from and secured by a lien upon and pledge of the pledged funds, due in annual principal installments ranging from \$770,000 to \$2,715,000 plus semiannual interest at a rate ranging from 3.000% to 4.000%. Proceeds are being used to provide funds together with other legally available funds to acquire, construct, and equip a new Public Works Building, Police Training Facility, Torino Regional Park Improvements, Tradition Regional Park Improvements, an Adaptive Traffic Light System, and refund the remaining balance of the \$13,915,000 Sales Tax Refunding Revenue Bonds, Series 2011. The refunding resulted in a future cash flow savings of \$232,586 and a net present value savings of \$227,448.

Special Assessment Debt with Government Commitment

\$10,350,000 Special Assessment Bonds, Series 2003D (East Lake Village Special Assessment District) - payable from assessments levied on subject properties within the assessment area, due in annual principal installments ranging from \$200,000 to \$775,000 plus interest ranging from 4.25% to 4.625% through July 2023. Due to the early call of certain bonds, no principal payments were due until July 2016. The City has a secondary obligation to budget sufficient Non-Ad Valorem Revenues to cover the annual debt service requirements if the amounts within the fund are not available to meet the coming debt service payment.



BUSINESS-TYPE ACTIVITIES DEBT:

The Stormwater Utility Revenue Bonds are collateralized by a lien upon and a pledge of the stormwater revenues derived from the operation of the stormwater utility system, the franchise revenues derived from the electric franchise fees collected from Florida Power & Light Company, and income earned on bond related investment accounts.

\$30,145,000 Stormwater Utility Refunding Revenue Bonds, Series 2020 - due in annual principal installments of \$1,030,000 to \$3,070,000, plus interest of 4% through May 2039. The series 2020 bonds were issued on February 13th, 2020, and the proceeds of this issue were used to refund 2010A and 2010B Taxable Build America Bonds and Taxable Recovery Zone Economic Development Bonds of \$26,895,000 and \$9,105,000 respectively. The refunding resulted future cash flow savings of \$11,072,557 and in a net present value savings of \$9,296,118.

\$11,325,000 Stormwater Utility Refunding Revenue Bonds, Series 2011 - due in annual principal installments of \$320,000 to \$1,325,000, plus interest ranging from 2% - 5% through May 2023. The proceeds of this issue were used to advance refund \$11,610,000 of the outstanding balance of the Series 2002 Stormwater Bonds, which were issued to provide funds for the payment of a lawsuit relating to the City's stormwater collection and drainage system.

The Utility System Revenue Bonds are payable solely from and secured by a lien upon and pledge of the net revenues derived from the operation of the water and sewer system and the Capital Facilities Charges (limited to the debt service component) of the Utility System.

\$119,445,000 Utility System Refunding Revenue Bonds, Series 2007 - due in annual principal installments of \$670,000 to \$10,675,000 plus interest semiannually ranging from 4.0% to 5.25% through September 2027.

\$21,375,000 Utility System Refunding Revenue Bonds, Series 2012 - due in annual principal installments beginning in 2016, ranging from \$770,000 to \$3,300,000 plus interest semiannually ranging from 3.75% to 5.00% through September 2029.

\$29,585,000 Utility System Refunding Revenue Bonds, Series 2014 - due in annual principal installments beginning in 2020, ranging from \$1,265,000 to \$5,155,000 plus interest semiannually of 5.00% through September 2023. The Series 2014 Bonds were issued in November 2014 to refund \$7,190,000 of Series 2003 Bonds, \$12,260,000 of Series 2004 Bonds and \$16,460,000 of Series 2006 Bonds.



BUSINESS-TYPE ACTIVITIES DEBT (CONTINUED):

\$206,970,000 Utility System Refunding Revenue Bonds, Series 2016 - due in annual principal installments ranging from \$205,000 to \$27,070,000 plus interest semiannually ranging from 3.0% to 5.0% through September 2036. The Series 2016 Bonds were issued in August 2016 to refund all of the \$51,645,000 Series 2004A Bonds, refund the \$52,270,000 outstanding balance of the \$78,435,000 Series 2006 Bonds, refund the \$33,507,230 outstanding balance of the \$35,197,230 Series 2006A Bonds, and advance refund \$88,075,000 of the \$110,200,000 Series 2009 Bonds. The refunding resulted in a future cash flow savings of \$58,757,788 and a net present value savings of \$43,528,370. The economic loss of \$18,895,088 will be amortized over 20 years.

\$8,305,000 Utility System Refunding Revenue Bond, Series 2018 - due in annual principal installments of \$260,000 and \$1,475,000 beginning in 2019 plus interest semiannually ranging from 2.25% to 5.00% through September 2035. The Series 2018 Bonds were issued in May 2018 to refund all of the Series 2009 Bonds. The refunding resulted in a future cash flow savings of \$4,395,964 and a net present value savings of \$2,899,018. The economic loss of \$1,039,035 will be amortized over 18 years.

\$30,635,000 Utility System Revenue Bonds, Series 2021 - due in annual principal installments ranging from \$540,000 to \$1,145,000 plus interest semiannually ranging from 3.00% to 5.00% through September 2041. The Series 2021 Bonds were issued in June 2021 to provide funds, together with other legally available funds, to finance costs relating to the acquisition, construction, and equipping two new western reverse osmosis Floridian wells for the James E. Anderson ("JEA") Water Treatment Plant, a new western raw water main to connect the new wells to the JEA Water Treatment Plant, relocation of water utility lines in connection with the Floresta Drive roadway improvements, a new deep injection well for the Prineville Water Treatment Facility, various upgrades to the Westport Wastewater Treatment Plant to meet new nutrient reduction requirements, the extension of a reuse water line one mile southwest of C24 canal to the Glades wastewater booster pumping station, and various upgrades to the Northport booster pump main to increase the capacity of wastewater flows to the Glades Wastewater Treatment Plant.



General Fund

The City's General Fund reports the financial activities of all the administrative departments, which includes the Parks and Recreation and Police Departments. The financial condition has been increasing because of the rapid growth experienced within the City, with both commercial and residential, increasing the value of real property. This increase has allowed the City to focus on addressing staffing needs, deferred maintenance, adding new sidewalks and adding new park amenities that are expected and required as we continue to provide first class services.

Major Revenue Source

The General Fund is operated using tax revenues as opposed to user fees. The largest single revenue in the General Fund is Ad Valorem Property Tax, which has been increasing because of the growth noted above. The other major revenues of the General Fund are projected to continue their upward trend (Utility Tax, Franchise Fees, and Sales Tax). These revenue sources make up approximately 80% of the revenue needed to provide services to our citizens.

Expenditure Trends

Salaries and Benefits are the largest area of cost for the General Fund and are normally 60% to 70% of the fund's budget in nearly all the cities nationwide. This is because the General Fund's products are services to the public. Full-time employees (FTEs) are being added in the Police Department, Parks & Recreation Department, Human Resource Department, Communications, Management and Budget, Facilities, Keep Port St. Lucie Beautiful, Finance and Information Technology. These positions will support the City's growth and increasing demand on services. The City continues to address the deferred maintenance on infrastructure and buildings by increasing repair and maintenance budgets and capital outlay budgets to combat the deterioration of city parks, streets, buildings, etc.

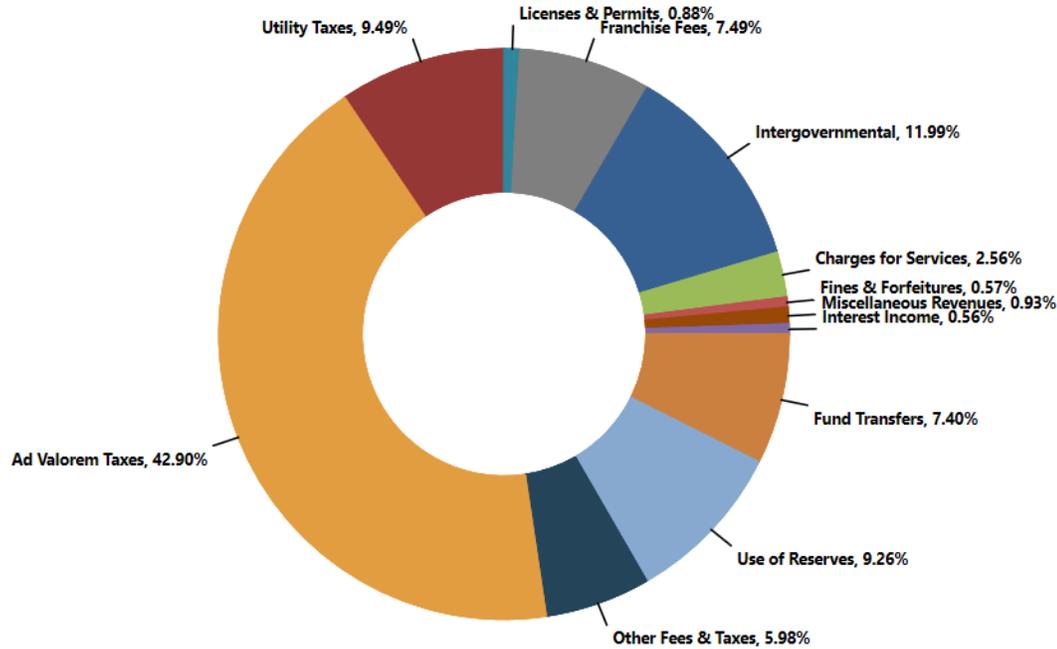
Long-Range Model

The long-range model for the General Fund shows years of slight surpluses that will keep the fund balance within the approved policy of 20% reserves through the end of our projection period of five years. This model includes an increase of 22% in taxable value for FY 2020-23 and a modest level of taxable value increase going into future years and increases to other economic revenues. For this model, the expenses for personnel are increased for a fair cost of living adjustment in FY 2022-23 and the years following. The model includes a \$3M transfer to the Solid Waste Fund for a one-time credit of \$36.76 to residential homeowners. We are on a five-year hiring plan for 30 additional police officers to address the growth in the City's population. City Council is committed to remaining one of the safest large Cities, with a population over 200,000 in Florida.



**CITY OF PORT ST. LUCIE
GENERAL FUND SOURCES - # 001
ADOPTED BUDGET - FY 2023**

ADOPTED 2023 REVENUES

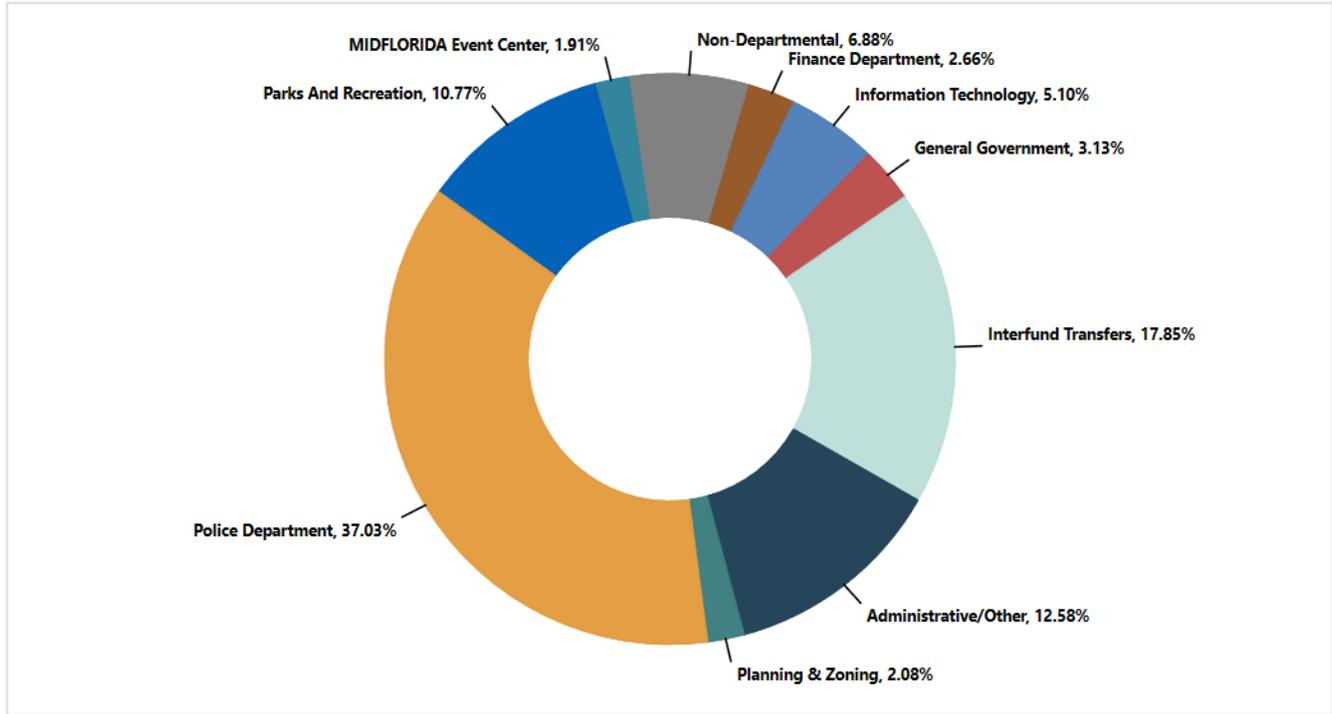


	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
	\$	\$	\$	\$	\$	%	\$
Beginning Undesignated Reserves	\$ 38,987,957	\$ 114,536,343	\$ 114,536,343	\$ 57,475,276	\$(57,061,067)	(49.82)%	\$ 42,740,207
REVENUES & SOURCES:							
Other Fees & Taxes	8,917,070	8,926,405	9,254,521	9,520,313	593,908	6.65 %	9,828,940
Ad Valorem Taxes	52,525,117	57,540,222	57,528,222	68,284,874	10,744,652	18.67 %	74,429,882
Utility Taxes	14,466,176	14,155,584	14,645,960	15,100,000	944,416	6.67 %	15,553,000
Licenses & Permits	2,251,822	1,325,000	1,325,000	1,400,000	75,000	5.66 %	1,307,500
Franchise Fees	11,969,643	11,938,502	11,989,193	11,925,971	(12,531)	(0.10)%	12,274,750
Intergovernmental	35,080,895	14,961,440	17,205,897	19,085,483	4,124,043	27.56 %	19,587,069
Charges for Services	4,403,717	3,667,391	4,107,019	4,069,995	402,604	10.98 %	4,118,732
Fines & Forfeitures	1,044,879	970,000	932,994	914,800	(55,200)	(5.69)%	929,557
Miscellaneous Revenues	2,117,252	1,113,355	2,314,978	1,486,787	373,432	33.54 %	1,498,233
Interest Income	83,279	786,500	786,500	899,000	112,500	14.30 %	800,470
Other Sources	54,418,485	-	-	-	-	- %	-
Fund Transfers	8,313,101	8,676,376	11,707,067	11,766,578	3,090,202	35.62 %	9,929,326
Use of Reserves	-	-	61,236,341	14,735,069	14,735,069	- %	4,650,000
Total	\$ 195,591,436	\$ 124,060,775	\$ 193,033,692	\$ 159,188,870	\$ 35,128,095	28.32 %	\$ 154,907,459



**CITY OF PORT ST. LUCIE
GENERAL FUND USES - #001
ADOPTED BUDGET - FY 2023**

2023 ADOPTED EXPENDITURES



	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE \$	%	PROJECTED 2024
EXPENDITURES BY FUNCTION							
Planning & Zoning	\$ 2,134,452	\$ 2,906,019	\$ 2,587,333	\$ 3,282,301	\$ 376,282	12.95 %	\$ 3,435,475
Police Department	52,441,926	53,847,526	55,312,966	58,394,063	4,546,537	8.44 %	62,179,341
Parks And Recreation	13,222,252	14,637,441	13,676,554	16,989,050	2,351,609	16.07 %	17,859,399
MIDFLORIDA Event Center	2,332,226	2,863,140	2,592,162	3,014,050	150,910	5.27 %	3,110,132
Non-Departmental	9,599,086	8,173,094	11,772,848	10,842,386	2,669,292	32.66 %	9,993,261
Finance Department	3,933,297	3,440,464	3,628,162	4,188,537	748,073	21.74 %	4,374,644
Office of Management & Budget	-	1,168,532	1,026,342	1,512,748	344,216	29.46 %	1,594,096
Information Technology	5,731,638	6,858,704	6,789,266	8,044,681	1,185,977	17.29 %	8,618,364
General Government	2,941,035	2,697,884	3,750,775	4,934,435	2,236,551	82.90 %	5,150,398
Interfund Transfers	11,678,633	10,014,067	69,348,976	28,143,495	18,129,428	181.04 %	16,264,950
Administrative/Other	16,028,510	17,453,904	18,373,034	19,843,124	2,389,220	13.69 %	20,586,394
Non-Expenditure Disbursements	-	-	-	-	-	- %	1,741,005
Total Expenditures by Function	\$ 120,043,050	\$ 124,060,775	\$ 188,858,418	\$ 159,188,870	\$ 35,128,095	28.32 %	\$ 154,907,459
Designated Reserve - Financial Policy - 20%	\$ 18,858,591	\$ 20,496,531		\$ 23,329,669			\$ 24,757,735



**CITY OF PORT ST. LUCIE
 GENERAL FUND - # 001
 ADOPTED BUDGET - FY 2023**

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
Beginning Undesignated Reserves	\$ 38,987,957	\$ 114,536,343	\$ 114,536,343	\$ 57,475,276			\$ 42,740,207
REVENUES & SOURCES:							
Other Fees & Taxes	8,917,070	8,926,405	9,254,521	9,520,313	593,908	6.65 %	9,828,940
Ad Valorem Taxes	52,525,117	57,540,222	57,528,222	68,284,874	10,744,652	18.67 %	74,429,882
Utility Taxes	14,466,176	14,155,584	14,645,960	15,100,000	944,416	6.67 %	15,553,000
Licenses & Permits	2,251,822	1,325,000	1,325,000	1,400,000	75,000	5.66 %	1,307,500
Franchise Fees	11,969,643	11,938,502	11,989,193	11,925,971	(12,531)	(0.10)%	12,274,750
Intergovernmental	35,080,895	14,961,440	17,205,897	19,085,483	4,124,043	27.56 %	19,587,069
Charges for Services	4,403,717	3,667,391	4,107,019	4,069,995	402,604	10.98 %	4,118,732
Fines & Forfeitures	1,044,879	970,000	932,994	914,800	(55,200)	(5.69)%	929,557
Miscellaneous Revenues	2,117,252	1,113,355	2,314,978	1,486,787	373,432	32.54 %	1,498,233
Interest Income	83,279	786,500	786,500	899,000	112,500	14.30 %	800,470
Other Sources	54,418,485	-	-	-	-	- %	-
Fund Transfers	8,313,101	8,676,376	11,707,067	11,766,578	3,090,202	35.62 %	9,929,326
Use of Reserves	-	-	61,236,341	14,735,069	14,735,069	- %	4,650,000
Total	195,591,436	124,060,775	193,033,692	159,188,870	35,128,095	28.32 %	154,907,459
EXPENDITURES:							
Personnel Services	71,195,559	76,497,487	76,172,028	83,751,089	7,253,602	9.48 %	89,392,940
Operating Expenses	23,097,397	25,985,166	26,118,725	32,897,257	6,912,091	26.60 %	34,395,737
Capital Outlay	4,805,710	3,390,961	5,445,841	3,554,643	163,682	4.83 %	3,119,566
Debt Service	9,266,122	8,173,094	11,772,848	10,842,386	2,669,292	32.66 %	9,993,261
Fund Transfers	11,678,262	10,014,067	69,348,976	28,143,495	18,129,428	181.04 %	16,264,950
Contingencies	-	-	-	-	-	- %	1,741,005
Total	120,043,050	124,060,775	188,858,418	159,188,870	35,128,095	28.32 %	154,907,459
SURPLUS (DEFICIT)	\$ 75,548,386	\$ -	\$ 4,175,274	\$ -			\$ -
Designated Reserve - Financial Policy - 20%	\$ 18,858,591	\$ 20,496,531	\$ -	\$ 23,329,669			\$ 24,757,735
PROJECTED FUND BALANCE:							
Designated	\$ 18,858,591	\$ 20,496,531	\$ 20,496,531	\$ 23,329,669			\$ 24,757,735
Undesignated	95,677,752	94,039,812	98,215,086	34,145,607			17,982,472
Use of Undesignated	-	-	(61,236,341)	(14,735,069)			(4,650,000)
Total	\$ 114,536,343	\$ 114,536,343	\$ 57,475,276	\$ 42,740,207			\$ 38,090,207



**CITY OF PORT ST. LUCIE
 GENERAL FUND REVENUES
 ADOPTED BUDGET - FY 2023**

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
TAXES							
Other Fees & Taxes	\$ 8,917,070	\$ 8,926,405	\$ 9,254,521	\$ 9,520,313	\$ 593,908	6.65 %	\$ 9,828,940
Ad Valorem Taxes	52,525,117	57,540,222	57,528,222	68,284,874	10,744,652	18.67 %	74,429,882
Total Taxes	61,442,187	66,466,627	66,782,743	77,805,187	11,338,560	17.06 %	84,258,822
UTILITY TAXES							
Utility Taxes	14,466,176	14,155,584	14,645,960	15,100,000	944,416	6.67 %	15,553,000
Total Utility Taxes	14,466,176	14,155,584	14,645,960	15,100,000	944,416	6.67 %	15,553,000
PERMITS & FEES							
Licenses & Permits	2,251,822	1,325,000	1,325,000	1,400,000	75,000	5.66 %	1,307,500
Franchise Fees	11,969,643	11,938,502	11,989,193	11,925,971	(12,531)	(0.10)%	12,274,750
Total Permits & Fees	14,221,465	13,263,502	13,314,193	13,325,971	62,469	0.47 %	13,582,250
INTERGOVERNMENTAL							
Intergovernmental	35,080,895	14,961,440	17,205,897	19,085,483	4,124,043	27.56 %	19,587,069
Total Intergovernmental	35,080,895	14,961,440	17,205,897	19,085,483	4,124,043	27.56 %	19,587,069
CHARGES FOR SERVICES							
Charges for Services	4,403,717	3,667,391	4,107,019	4,069,995	402,604	10.98 %	4,118,732
Total Charges for Services	4,403,717	3,667,391	4,107,019	4,069,995	402,604	10.98 %	4,118,732
FINES & FORFEITURES							
Fines & Forfeitures	1,044,879	970,000	932,994	914,800	(55,200)	(5.69)%	929,557
Total Fines & Forfeitures	1,044,879	970,000	932,994	914,800	(55,200)	(5.69)%	929,557
MISCELLANEOUS REVENUES							
Miscellaneous Revenues	2,117,252	1,113,355	2,314,978	1,480,554	367,199	32.98 %	1,498,233
Interest Income	83,279	786,500	786,500	899,000	112,500	14.30 %	800,470
Total Miscellaneous Revenues	2,200,531	1,899,855	3,101,478	2,379,554	479,699	25.25 %	2,298,703
Total Revenue	132,859,850	115,384,399	120,090,284	132,680,990	17,296,591	14.99 %	140,328,133
OTHER SOURCES							
Other Sources	54,418,485	-	-	-	-	- %	-
Fund Transfers	8,313,101	8,676,376	11,707,067	11,772,811	3,096,435	35.69 %	9,929,326
Use of Reserves	-	-	61,236,341	14,735,069	14,735,069	- %	4,650,000
Total Other Sources	62,731,586	8,676,376	72,943,408	26,507,880	17,831,504	205.52 %	14,579,326
Total Revenue & Other Sources	\$195,591,436	\$124,060,775	\$193,033,692	\$159,188,870	\$ 35,128,095	28.32 %	\$154,907,459



**CITY OF PORT ST. LUCIE
 GENERAL FUND EXPENDITURE SUMMARY
 ADOPTED BUDGET - FY 2023**

	2021 AUDITED	2022 BUDGET	2022 ESTIMATED	2023 ADOPTED	VARIANCE		2024 PROJECTED
					\$	%	
LEGISLATIVE (CITY COUNCIL)							
Personnel Services	\$ 690,408	\$ 744,992	\$ 720,007	\$ 769,187	\$ 24,195	3.25 %	\$ 809,856
Operating Expenses	135,212	162,798	127,649	162,061	(737)	(0.45)%	168,464
Total Legislative (City Council)	825,620	907,790	847,656	931,248	23,458	2.58 %	978,320
EXECUTIVE (CITY MANAGER)							
Personnel Services	1,354,250	1,773,824	1,493,862	1,863,426	89,602	5.05 %	1,961,783
Operating Expenses	145,557	87,261	97,144	95,034	7,773	8.91 %	99,788
Total Executive (City Manager)	1,499,807	1,861,085	1,591,006	1,958,460	97,375	5.23 %	2,061,571
EXECUTIVE (CITY CLERK)							
Personnel Services	786,012	802,817	796,927	897,001	94,184	11.73 %	944,832
Operating Expenses	145,573	165,150	171,666	174,846	9,696	5.87 %	184,061
Capital Outlay	8,335	-	-	-	-	- %	-
Total Executive (City Clerk)	939,920	967,967	968,593	1,071,847	103,880	10.73 %	1,128,893
FINANCE DEPARTMENT							
Personnel Services	3,534,010	3,028,832	3,066,292	3,607,594	578,762	19.11 %	3,790,554
Operating Expenses	399,287	411,632	561,870	551,943	140,311	34.09 %	584,090
Capital Outlay	-	-	-	29,000	29,000	- %	-
Total Financial Management	3,933,297	3,440,464	3,628,162	4,188,537	748,073	21.74 %	4,374,644
HUMAN RESOURCES							
Personnel Services	1,479,276	1,736,471	1,620,897	1,990,610	254,139	14.64 %	2,095,947
Operating Expenses	641,430	481,511	580,450	688,595	207,084	43.01 %	715,189
Capital Outlay	-	27,688	27,688	-	(27,688)	(100.00)%	-
Total Human Resources	2,120,706	2,245,670	2,229,035	2,679,205	433,535	19.31 %	2,811,136
COMMUNICATIONS							
Personnel Services	1,024,092	981,330	941,069	1,216,659	235,329	23.98 %	1,264,293
Operating Expenses	299,558	418,221	423,794	504,249	86,028	20.57 %	518,079
Capital Outlay	27,939	5,450	5,500	80,450	75,000	1,376.15 %	-
Total Communications	1,351,589	1,405,001	1,370,363	1,801,358	396,357	28.21 %	1,782,372



**CITY OF PORT ST. LUCIE
 GENERAL FUND EXPENDITURE SUMMARY
 ADOPTED BUDGET - FY 2023**

	2021 AUDITED	2022 BUDGET	2022 ESTIMATED	2023 ADOPTED	VARIANCE		2024 PROJECTED
					\$	%	
INFORMATION							
TECHNOLOGY							
Personnel Services	3,150,091	3,499,257	3,361,639	4,076,460	577,203	16.50 %	4,439,010
Operating Expenses	2,382,412	2,612,447	2,556,878	3,286,221	673,774	25.79 %	3,470,074
Capital Outlay	199,135	747,000	870,749	682,000	(65,000)	(8.70)%	709,280
Total Information Technology	5,731,638	6,858,704	6,789,266	8,044,681	1,185,977	17.29 %	8,618,364
OFFICE OF MANAGEMENT & BUDGET							
Personnel Services	-	1,064,634	948,179	1,390,570	325,936	30.61	121,363,743
Operating Expenses	-	103,898	78,163	122,178	18,280	17.59	146,599,087
Total Office of Management and Budget	-	1,168,532	1,026,342	1,512,748	344,216	48.20	267,962,830
CITY ATTORNEY							
Personnel Services	2,106,742	2,257,895	2,153,982	2,419,161	161,266	7.14 %	2,546,018
Operating Expenses	266,690	494,923	242,635	494,650	(273)	(0.06)%	515,474
Capital Outlay	-	4,000	1,500	4,280	280	7.00 %	4,451
Total Legal	2,373,432	2,756,818	2,398,117	2,918,091	161,273	5.85 %	3,065,943
PLANNING & ZONING							
Personnel Services	1,396,037	1,620,757	1,505,155	1,866,998	246,241	15.19 %	1,965,644
Operating Expenses	738,416	1,283,262	1,080,178	1,413,303	130,041	10.13 %	1,469,831
Capital Outlay	-	2,000	2,000	2,000	-	- %	-
Total Planning & Zoning	2,134,453	2,906,019	2,587,333	3,282,301	376,282	12.95 %	3,435,475
GENERAL GOVERNMENT							
Personnel Services	656	-	-	-	-	- %	-
Operating Expenses	2,918,800	2,697,884	3,110,775	4,934,435	2,236,551	82.90 %	5,150,398
Capital Outlay	21,950	-	640,000	-	-	- %	-
Total General Government	2,941,406	2,697,884	3,750,775	4,934,435	2,236,551	82.90 %	5,150,398
NEIGHBORHOOD SERVICES DEPARTMENT							
NEIGHBORHOOD SERVICES							
Personnel Services	306,513	276,559	276,559	321,960	45,401	16.42 %	338,797
Operating Expenses	22,791	18,708	18,708	18,342	(366)	(1.96)%	19,108
Total Neighborhood Services	329,304	295,267	295,267	340,302	45,035	15.25 %	357,905



**CITY OF PORT ST. LUCIE
 GENERAL FUND EXPENDITURE SUMMARY
 ADOPTED BUDGET - FY 2023**

	2021 AUDITED	2022 BUDGET	2022 ESTIMATED	2023 ADOPTED	VARIANCE		2024 PROJECTED
					\$	%	
CODE COMPLIANCE							
Personnel Services	1,787,507	1,898,337	1,932,659	2,093,819	195,482	10.30 %	2,196,138
Operating Expenses	252,626	325,299	275,406	313,954	(11,345)	(3.49)%	326,686
Capital Outlay	51,488	62,000	51,500	84,000	22,000	35.48 %	58,422
Total Code Compliance	2,091,621	2,285,636	2,259,565	2,491,773	206,137	9.02 %	2,581,246
CODE COMPLIANCE BOARD							
Operating Expenses	33,890	51,850	30,180	51,850	-	- %	53,924
Total Code Compliance Board	33,890	51,850	30,180	51,850	-	- %	53,924
NUISANCE ABATEMENT PROGRAM							
Personnel Services	105,514	146	17,574	-	(146)	(100.00)%	-
Operating Expenses	142,570	241,093	156,779	241,999	906	0.38 %	250,479
Total Nuisance Abatement Program	248,084	241,239	174,353	241,999	760	0.32 %	250,479
Personnel Services	2,199,534	2,175,042	2,226,792	2,415,779	240,737	11.07 %	2,534,935
Operating Expenses	451,877	636,950	481,073	626,145	(10,805)	(1.70)%	650,197
Capital Outlay	51,488	62,000	51,500	84,000	22,000	35.48 %	58,422
Total Neighborhood Services Department	2,702,899	2,873,992	2,759,365	3,125,924	251,932	8.77 %	3,243,554
<u>POLICE DEPARTMENT</u>							
OPERATIONAL SUPPORT SERVICE							
Personnel Services	2,419,554	7,458,085	2,436,029	3,088,808	(4,369,277)	(58.58)%	3,208,890
Operating Expenses	2,467,014	3,147,479	3,048,641	5,661,883	2,514,404	79.89 %	5,959,207
Capital Outlay	2,899,721	1,344,000	1,543,500	767,000	(577,000)	(42.93)%	828,088
Total	7,786,289	11,949,564	7,028,170	9,517,691	(2,431,873)	(20.35)%	9,996,185
ADMINISTRATION							
Personnel Services	2,671,991	2,736,266	3,222,425	2,884,511	148,245	5.42 %	3,031,464
Operating Expenses	44,375	48,340	57,350	45,730	(2,610)	(5.40)%	47,559
Capital Outlay	-	8,500	8,500	-	(8,500)	(100.00)%	-
Total Administration	2,716,366	2,793,106	3,288,275	2,930,241	137,135	4.91 %	3,079,023



**CITY OF PORT ST. LUCIE
 GENERAL FUND EXPENDITURE SUMMARY
 ADOPTED BUDGET - FY 2023**

	2021 AUDITED	2022 BUDGET	2022 ESTIMATED	2023 ADOPTED	VARIANCE		2024 PROJECTED
					\$	%	
PROFESSIONAL STANDARDS							
Personnel Services	2,204,002	1,976,751	2,917,147	3,271,996	1,295,245	65.52 %	3,451,674
Operating Expenses	329,865	412,070	360,864	912,440	500,370	121.43 %	932,937
Capital Outlay	6,044	8,000	5,000	-	(8,000)	(100.00)%	-
Total Professional Standards	2,539,911	2,396,821	3,283,011	4,184,436	1,787,615	74.58 %	4,384,611
SPECIAL INVESTIGATIONS							
Personnel Services	2,468,032	2,142,128	2,411,839	2,801,391	659,263	30.78 %	2,952,977
Operating Expenses	200,876	196,088	173,630	169,510	(26,578)	(13.55)%	176,330
Capital Outlay	-	21,500	10,000	35,000	13,500	62.79 %	25,000
Total Special Investigations	2,668,908	2,359,716	2,595,469	3,005,901	646,185	27.38 %	3,154,307
CRIMINAL INVESTIGATION							
Personnel Services	5,093,639	4,760,882	5,275,980	6,132,306	1,371,424	28.81 %	6,419,412
Operating Expenses Capital Outlay	321,367	379,608	325,514	239,530	(140,078)	(36.90)%	249,111
Outlay	108,229	90,000	50,000	90,000	-	- %	80,000
Total Criminal Investigation	5,523,235	5,230,490	5,651,494	6,461,836	1,231,346	23.54 %	6,748,523
VOCA/DOMESTIC DOMESTIC VIOLENCE GRANT							
Personnel Services	238,185	253,956	216,271	281,404	27,448	10.81 %	298,000
Operating Expenses	13,044	42,086	9,114	34,213	(7,873)	(18.71)%	35,581
Total Voca/Dom Violence Grant	251,229	296,042	225,385	315,617	19,575	6.61 %	333,581
NEIGHBORHOOD POLICING							
Personnel Services	22,907,401	21,190,613	24,575,606	24,248,066	3,057,453	14.43 %	26,434,409
Operating Expenses	1,036,496	1,138,177	1,132,517	880,119	(258,058)	(22.67)%	915,323
Capital Outlay	212,091	48,610	219,166	95,000	46,390	95.43 %	55,000
Total Neighborhood Policing	24,155,988	22,377,400	25,927,289	25,223,185	2,845,785	12.72 %	27,404,732
NEIGHBORHOOD PATROL DISTRICT SUPPORT							
Personnel Services	1,843,024	1,564,125	1,889,154	2,077,317	513,192	32.81 %	2,188,955
Operating Expenses	793,290	752,519	812,738	104,320	(648,199)	(86.14)%	108,493
Capital Outlay	29,769	52,000	15,897	38,000	(14,000)	(26.92)%	30,000
Total Neighborhood Patrol District Support	2,666,083	2,368,644	2,717,789	2,219,637	(149,007)	(6.29)%	2,327,448



**CITY OF PORT ST. LUCIE
 GENERAL FUND EXPENDITURE SUMMARY
 ADOPTED BUDGET - FY 2023**

	2021 AUDITED	2022 BUDGET	2022 ESTIMATED	2023 ADOPTED	VARIANCE		2024 PROJECTED
					\$	%	
SCHOOL CROSSING GUARDS							
Personnel Services	461,094	451,414	451,413	474,942	23,528	5.21 %	498,911
Operating Expenses	33,194	26,041	26,041	22,310	(3,731)	(14.33)%	23,202
Total School Crossing Guards	494,288	477,455	477,454	497,252	19,797	4.15 %	522,113
NEIGHBORHOOD TRAFFIC UNIT							
Personnel Services	1,568,097	1,203,516	1,644,930	1,503,699	300,183	24.94 %	1,583,899
Operating Expenses	42,377	74,830	43,335	64,152	(10,678)	(14.27)%	66,718
Total Neighborhood Traffic Unit	1,610,474	1,278,346	1,688,265	1,567,851	289,505	22.65 %	1,650,617
ANIMAL CONTROL							
Personnel Services	962,979	977,587	1,035,513	998,456	20,869	2.13 %	1,047,362
Operating Expenses	1,066,173	1,342,355	1,366,579	1,471,960	129,605	9.66 %	1,530,839
Capital Outlay	-	-	28,273	-	-	- %	-
Total Animal Control	2,029,152	2,319,942	2,430,365	2,470,416	150,474	6.49 %	2,578,201
Personnel Services	42,837,998	44,715,323	46,076,307	47,762,896	3,047,573	6.82 %	51,115,953
Operating Expenses	6,348,071	7,559,593	7,356,323	9,606,167	2,046,574	27.07 %	10,045,300
Capital Outlay	3,255,854	1,572,610	1,880,336	1,025,000	(547,610)	(34.82)%	1,018,088
Total Police Department	52,441,923	53,847,526	55,312,966	58,394,063	4,546,537	8.44 %	62,179,341
EMERGENCY OPERATIONS							
Personnel Services	172,665	188,009	221,454	251,527	63,518	33.78 %	264,383
Operating Expenses	317,884	122,184	156,794	126,422	4,238	3.47 %	131,480
Capital Outlay	-	3,000	-	3,000	-	- %	3,120
Total Emergency Operations	490,549	313,193	378,248	380,949	67,756	21.63 %	398,983
PUBLIC WORKS - KEEP PSL BEAUTIFUL							
Personnel Services	256,965	263,442	378,198	555,825	292,383	110.99 %	587,780
Operating Expenses	122,969	213,867	118,470	225,014	11,147	5.21 %	234,014
Capital Outlay	106	32,000	53,000	71,000	39,000	121.88 %	-
Total Public Works - Keep PSL Beautiful	380,040	509,309	549,668	851,839	342,530	67.25 %	821,794



**CITY OF PORT ST. LUCIE
 GENERAL FUND EXPENDITURE SUMMARY
 ADOPTED BUDGET - FY 2023**

	2021 AUDITED	2022 BUDGET	2022 ESTIMATED	2023 ADOPTED	VARIANCE		2024 PROJECTED
					\$	%	
FACILITIES							
MAINTENANCE							
MUNICIPAL GARAGE							
Operating Expenses	106,753	258,139	133,221	334,375	76,236	29.53 %	347,750
Capital Outlay	-	20,000	63,428	20,000	-	- %	20,000
Total Municipal Garage	106,753	278,139	196,649	354,375	76,236	27.41 %	367,750
FACILITIES							
MAINTENANCE							
Personnel Services	1,266,014	1,557,766	1,350,700	1,798,913	241,147	15.48 %	1,887,437
Operating Expenses	766,637	1,122,868	2,102,975	1,449,818	326,950	29.12 %	1,520,768
Capital Outlay	903,376	193,000	1,170,000	25,000	(168,000)	(87.05)%	-
Total Facilities Maintenance	2,936,027	2,873,634	4,623,675	3,273,731	400,097	13.92 %	3,408,205
Personnel Services	1,266,014	1,557,766	1,350,700	1,798,913	241,147	15.48 %	1,887,437
Operating Expenses	873,390	1,381,007	2,236,196	1,784,193	403,186	29.20 %	1,868,518
Capital Expenses	903,376	213,000	1,233,428	45,000	(168,000)	(78.87)%	20,000
Total Facilities Maintenance	3,042,780	3,151,773	4,820,324	3,628,106	476,333	15.11 %	3,775,955
NON-DEPARTMENTAL							
Operating Expenses	332,964	-	-	-	-	- %	-
Debt Service	9,266,122	8,173,094	11,772,848	10,842,386	2,669,292	32.66 %	9,993,261
Total Non-Departmental	9,599,086	8,173,094	11,772,848	10,842,386	2,669,292	32.66 %	9,993,261
INTERNSHIP PROGRAM							
Personnel Services	46,170	34,497	35,768	37,747	3,250	9.42 %	39,634
Operating Expenses	277	330	330	-	(330)	(100.00)%	-
Total Internship Program	46,447	34,827	36,098	37,747	2,920	8.38 %	39,634
OFFICE OF ECONOMIC DEVELOPMENT							
Personnel Services	139,886	145,863	146,009	158,895	13,032	8.93 %	166,764
Operating Expenses	114,833	280,616	278,552	299,455	18,839	6.71 %	311,475
Total Office of Business	254,719	426,479	424,561	458,350	31,871	7.47 %	478,239



**CITY OF PORT ST. LUCIE
 GENERAL FUND EXPENDITURE SUMMARY
 ADOPTED BUDGET - FY 2023**

	2021	2022	2022	2023	VARIANCE		2024
	AUDITED	BUDGET	ESTIMATED	ADOPTED	\$	%	PROJECTED
<u>PARKS & RECREATION</u>							
<u>DEPARTMENT</u>							
P & R - RECREATION							
Personnel Services	787,387	866,550	756,529	860,257	(6,293)	(0.73)%	863,608
Operating Expenses	402,486	587,593	488,335	645,406	57,813	9.84 %	673,076
Capital Outlay	-	32,000	32,462	-	(32,000)	(100.00)%	-
Total P & R - Recreation	1,189,873	1,486,143	1,277,326	1,505,663	19,520	1.31 %	1,536,684
AIROSO COMMUNITY CENTER							
Personnel Services	582,976	703,211	623,911	769,584	66,373	9.44 %	809,540
Operating Expenses	403,986	523,390	466,038	523,771	381	0.07 %	554,080
Capital Outlay	55,478	96,000	51,200	96,000	-	- %	80,000
Total Airoso Community Center	1,042,440	1,322,601	1,141,149	1,389,355	66,754	5.05 %	1,443,620
GYMNASIUM							
Personnel Services	379,598	366,945	435,682	473,489	106,544	29.04 %	498,877
Operating Expenses	295,877	250,149	206,133	273,067	22,918	9.16 %	283,987
Capital Outlay	-	105,000	77,000	-	(105,000)	(100.00)%	-
Total Gymnasium	675,475	722,094	718,815	746,556	24,462	3.39 %	782,864
P & R - ADMINISTRATION							
Personnel Services	683,813	722,492	682,304	690,610	(31,882)	(4.41)%	739,894
Operating Expenses	55,994	146,208	79,187	158,960	12,752	8.72 %	165,313
Capital Outlay	-	6,513	-	6,513	-	- %	6,773
Total P & R - Administration	739,807	875,213	761,491	856,083	(19,130)	(2.19)%	911,980
P & R - PARKS							
Personnel Services	3,358,780	3,734,847	3,586,062	4,201,921	467,074	12.51 %	4,749,927
Operating Expenses	3,416,944	3,036,558	3,168,738	3,563,409	526,851	17.35 %	3,712,961
Capital Outlay	247,498	162,500	162,500	1,182,400	1,019,900	627.63 %	955,000
Total P & R - Parks	7,023,222	6,933,905	6,917,300	8,947,730	2,013,825	29.04 %	9,417,888



**CITY OF PORT ST. LUCIE
 GENERAL FUND EXPENDITURE SUMMARY
 ADOPTED BUDGET - FY 2023**

	2021 AUDITED	2022 BUDGET	2022 ESTIMATED	2023 ADOPTED	VARIANCE		2024 PROJECTED
					\$	%	
BOTANICAL GARDENS							
Personnel Services	76,371	81,281	81,281	150,661	69,380	85.36 %	158,974
Operating Expenses	124,700	131,412	114,389	176,899	45,487	34.61 %	183,657
Capital Outlay	10,297	-	18,000	40,000	40,000	- %	25,000
Total Botanical Gardens	211,368	212,693	213,670	367,560	154,867	72.81 %	367,631
MCCARTY RANCH PRESERVE							
Personnel Services	60,578	80,480	80,480	79,751	(729)	(0.91)%	83,660
Operating Expenses	18,597	50,342	45,990	51,514	1,172	2.33 %	53,574
Capital Outlay	-	12,000	12,000	-	(12,000)	(100.00)%	-
Total Mccarty Ranch Preserve	79,175	142,822	138,470	131,265	(11,557)	(8.09)%	137,234
P&R-TURF MAINTENANCE DIVISION							
Personnel Services	481,339	518,251	489,264	530,368	12,117	2.34 %	560,191
Operating Expenses	261,142	236,444	200,895	250,108	13,664	5.78 %	260,112
Capital Outlay	24,254	25,000	32,255	72,500	47,500	190.00 %	15,000
Total P&R-Turf Maintenance Division	766,735	779,695	722,414	852,976	73,281	198.12 %	835,303
SPECIAL EVENTS							
Operating Expenses	53,267	62,500	110,300	87,504	25,004	40.01 %	92,242
Total Special Events	53,267	62,500	110,300	87,504	25,004	40.01 %	92,242
MIDFLORIDA - FITNESS CENTER							
Personnel Services	463,367	480,116	468,629	539,287	59,171	12.32 %	562,899
Operating Expenses	118,347	196,827	165,547	214,683	17,856	9.07 %	228,272
Capital Outlay	-	9,200	15,223	9,200	-	- %	10,336
Total MIDFLORIDA - Fitness Center	581,714	686,143	649,399	763,170	77,027	11.23 %	801,507
MIDFLORIDA - RECREATION							
Personnel Services	530,341	714,633	555,490	671,377	(43,256)	(6.05)%	704,220
Operating Expenses	328,834	670,999	441,230	669,811	(1,188)	(0.18)%	796,768
Capital Outlay	-	28,000	29,500	-	(28,000)	(100.00)%	31,458
Total MIDFLORIDA - Recreation	859,175	1,413,632	1,026,220	1,341,188	(72,444)	(5.12)%	1,532,446



CITY OF PORT ST. LUCIE
 GENERAL FUND EXPENDITURE SUMMARY
 ADOPTED BUDGET - FY 2023

	2021 AUDITED	2022 BUDGET	2022 ESTIMATED	2023 ADOPTED	VARIANCE		2024 PROJECTED
					\$	%	
Personnel Services	7,404,550	8,268,806	7,759,632	8,967,305	698,499	8.45 %	9,731,790
Operating Expenses	5,480,174	5,892,422	5,486,782	6,615,132	722,710	12.27 %	7,004,042
Capital Outlay	337,527	476,213	430,140	1,406,613	930,400	195.37 %	1,123,567
Total Parks & Recreation Department	13,222,251	14,637,441	13,676,554	16,989,050	2,351,609	216.09 %	17,859,399
<u>MIDFLORIDA EVENT CENTER DEPARTMENT</u>							
MIDFLORIDA EVENT CENTER							
Personnel Services	1,350,203	1,637,930	1,369,159	1,704,536	66,606	4.07 %	1,779,293
Operating Expenses	880,953	979,210	973,003	1,187,214	208,004	21.24 %	1,148,201
Capital Outlay	-	246,000	250,000	122,300	(123,700)	(50.28)%	182,638
Total MIDFLORIDA Event Center	2,231,156	2,863,140	2,592,162	3,014,050	150,910	5.27 %	3,110,132
MIDFLORIDA - CATERING							
Operating Expenses	101,070	-	-	-	-	- %	-
Total MIDFLORIDA - Catering	101,070	-	-	-	-	- %	-
Personnel Services	1,350,203	1,637,930	1,369,159	1,704,536	66,606	4.07 %	1,779,293
Operating Expenses	982,023	979,210	973,003	1,187,214	208,004	21.24 %	1,148,201
Capital Outlay	-	246,000	250,000	122,300	(123,700)	(50.28)%	182,638
Total MidFlorida Event Center Department	2,332,226	2,863,140	2,592,162	3,014,050	150,910	5.27 %	3,110,132
Personnel Services	71,195,560	76,497,487	76,172,028	83,751,089	7,253,602	9.48 %	89,392,940
Operating Expenses	23,097,400	25,985,166	26,118,725	32,897,257	6,912,091	26.60 %	34,395,737
Capital Outlay	4,805,711	3,390,961	5,445,841	3,554,643	163,682	4.83 %	3,119,566
Debt Service	9,266,122	8,173,094	11,772,848	10,842,386	2,669,292	32.66 %	9,993,261
Fund Transfers	11,678,262	10,014,067	69,348,976	28,143,495	18,129,428	181.04 %	16,264,950
Contingencies	-	-	-	-	-	- %	1,741,005
Total General Fund	120,043,055	124,060,775	188,858,418	159,188,870	35,128,095	28.32 %	154,907,459
Designated Reserve - Financial Policy 20%	\$ 18,858,592	\$ 20,496,531	\$ -	\$ 23,329,669			\$ 24,757,735



CITY OF PORT ST. LUCIE
GENERAL OPERATING FUND - 2022-23 ADOPTED
LONG RANGE PLAN

Assumptions:
 This model stipulates 22% growth in Taxable Value, a reduction of .1500 for a new Operating Millage of 4.3691. The estimated increase in valuation in future years are 9% in FY24 and FY25, 8% in FY26, 7% in FY27 and 6% in FY28.
 The Designated Reserve reflects the recommended revised policy of 20%
 Personnel Services contains the assumption of pay raises for all employees as well as an assumption of increased employee contributions towards their medical insurance.
 ECM LOAN to Utility Connection Fee Fund #431 & #440 - \$422,145. The transfer for the SAD payment for City Center is now City owned property and is being paid out of the General Government Cost Center.
 Digital Domain Debt Service - \$1.3M in FY 23-24 and beyond.
 Debt Reduction: Anticipated debt reserves for future debt reduction; \$1M in FY 22-23 and \$2M in future years.
 This model includes adjustments anticipated by departments.
 Note: Transfers vary based on changes in the #301 CIP Fund and changes in Debt for purchase Village Square. Designated Reserves of \$8M will be used to call CRA Debt in FY 2024-25.

	AUDITED 2018-19	AUDITED 2019-20	AUDITED 2020-21	ESTIMATED 2021-22	ADOPTED 2022-23	GROWTH %	PROJECTED 2023-24	PROJECTED 2024-25	PROJECTED 2025-26	PROJECTED 2026-27	PROJECTED 2027-28
BEGINNING DESIGNATED RESERVES	\$ -	\$ 38,987,957	\$ 114,536,343	\$ 57,475,276			\$ 42,740,207	\$ 39,831,212	\$ 34,000,342	\$ 35,241,511	\$ 35,528,791
REVENUES & SOURCES:											
Millage Rate, Operations	4.7191	4.6931	4.6191	4.5191	4.3691		4.3691	4.3691	4.3691	4.3691	4.4691
Taxes	\$ 43,999,831	\$ 48,702,278	\$ 52,489,310	\$ 57,520,222	\$ 68,284,894	18.71%	\$ 74,429,882	\$ 81,128,571	\$ 87,618,857	\$ 93,752,177	\$ 99,377,308
Other Taxes (CST + Bus. Tax)	6,809,007	6,944,310	7,257,218	7,504,521	9,520,313	26.86%	9,828,940	10,025,519	10,226,029	10,430,550	10,639,161
Utility Tax - Electricity	13,359,987	13,776,865	14,466,176	14,645,960	15,100,000	3.10%	15,553,000	16,019,590	16,660,374	17,326,789	17,846,593
Franchise Fees	10,960,749	10,945,361	11,969,643	11,989,193	11,925,971	-0.53%	12,274,750	12,704,366	13,149,019	13,609,235	14,017,512
Licenses and Permits	972,910	1,274,924	2,251,823	1,325,000	1,400,000	5.66%	1,307,500	1,333,781	1,347,119	1,360,590	1,374,196
Intergovernmental (Sales Tax)- FEMA Reimbursement	14,433,836	16,902,646	35,080,895	17,205,897	19,085,483	10.92%	19,587,069	19,782,940	20,178,598	20,582,170	20,993,813
Charges for Services	4,070,675	3,859,995	4,403,717	4,107,019	4,069,995	-0.90%	4,118,732	4,159,919	4,201,519	4,243,534	4,285,969
Fines and Forfeits	1,136,891	1,123,940	1,044,879	932,994	914,800	-1.95%	929,557	920,261	920,261	929,464	938,759
Other (including int. Inc.)	58,795,015	5,557,327	3,896,189	4,859,478	2,385,787	-50.90%	2,298,703	2,321,690	2,344,907	2,368,356	2,392,040
Use of Reserves	-	-	-	61,236,341	14,735,069		4,650,000	8,000,000	-	-	-
Bond Proceeds	-	-	54,418,485	-	0		-	-	-	-	-
Transfers In (Includes Internal Charges)	9,202,280	7,874,487	8,313,101	11,707,067	11,766,578	0.51%	9,929,326	10,127,913	10,229,192	10,433,776	10,642,452
TOTAL	163,741,181	116,962,133	195,591,436	193,033,692	159,188,890		154,907,459	166,524,550	166,875,875	175,036,641	182,507,803
EXPENDITURES:											
Personnel Services	65,943,798	68,564,916	71,195,559	76,172,028	83,751,089	9.95%	89,392,940	95,714,952	102,518,586	108,144,515	113,851,741
Operating Expenses	21,364,078	20,738,356	23,097,397	26,118,725	32,897,257	25.95%	34,395,737	39,075,764	42,156,681	44,702,948	46,791,066
Capital Outlay	2,022,582	2,237,775	4,805,710	5,445,841	3,554,643	-34.73%	3,119,566	3,150,762	3,182,269	3,214,092	3,246,233
Debt Services	1,318,844	1,318,844	1,356,110	5,516,590	5,000,374	-9.36%	3,296,571	3,329,537	3,362,832	3,396,460	3,430,425
Debt Service - Bond Refunded	-	-	4,040,000	-	-		-	-	-	-	-
Debt Services - Early Retirement	-	-	-	2,386,246	1,222,000	-48.79%	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Grant Match	-	-	-	-	750,000	N/A	750,000	750,000	-	-	-
City Center SAD Payment	1,674,879	1,702,047	1,708,197	1,742,104	-	-100.00%	-	-	-	-	-
Purchase of MID Florida Event Center and Village Square (7210)	-	-	-	220,381	985,184		2,206,029	8,000,000	-	-	-
Debt - FCB Building	57,791,186	3,869,810	3,870,012	3,870,012	3,870,012	0.00%	3,946,690	3,986,157	4,026,018	4,066,279	4,106,941
Fund Transfer - Governmental Finance Fund	5,732,549	4,464,272	3,689,829	3,689,828	3,632,539	-1.55%	3,550,000	3,195,000	3,067,200	2,913,840	3,000,000
Fund Transfers	3,111,612	2,992,466	6,280,236	63,026,663	20,438,842	-67.57%	5,696,440	5,153,249	5,321,119	6,311,227	4,611,227
Fund Transfer to the Road and Bridge Fund #104	-	47,636	-	620,000	-	-100.00%	-	-	-	-	-
Fund Transfer to Road and Bridge Fund #304	-	300,000	-	50,000	1,225,000	2350.00%	4,650,000	-	-	-	-
Fund Transfer to the Stormwater Fund	-	-	-	1,861,950	1,861,950		162,481	-	-	-	-
Unallocated	-	-	-	-	-	N/A	1,741,005	2,169,129	1,241,170	287,280	1,470,170
TOTAL	\$ 158,959,528	\$ 106,236,122	\$ 120,043,050	\$ 188,858,418	\$ 159,188,890		\$ 154,907,459	\$ 166,524,549	\$ 166,875,875	\$ 175,036,641	\$ 182,507,803
SURPLUS <DEFICIT> BALANCE	\$ 4,781,653	\$ 10,726,011	\$ 75,548,386	\$ 4,175,274	\$ -		\$ 0	\$ 0	\$ (0)	\$ 0	\$ (0)

Designated Operating Reserve - Financial Policy -20%	0	0	18,858,591	0	23,329,669	20.00%	24,757,735	26,958,143	28,935,053	30,569,493	32,128,561			
	Designated	\$ 18,858,591	\$ 20,496,531	\$ 23,329,669	20%	\$ 24,757,735	20%	\$ 26,958,143	20%	\$ 28,935,053	20%	\$ 30,569,493	20%	\$ 32,128,561
	Undesignated	95,677,752	98,215,086	34,145,607		19,723,477	15,042,198	6,306,458	4,959,299	4,870,400				
	Use of Reserves *		(61,236,341)	(14,735,069)		(4,650,000)	(8,000,000)	-	-	-				
Difference	Total Reserves	\$ 114,536,343	\$ 57,475,276	\$ 42,740,207		\$ 39,831,212	\$ 34,000,342	\$ 35,241,511	\$ 35,528,791	\$ 36,998,961				

Note: Undesignated includes ARPA Funding and Bond Proceeds that will be used in FY 2022-23 and FY 2023-24.



**CITY OF PORT ST. LUCIE
 GENERAL OPERATING FUND #001 - CAPITAL OUTLAY
 ADOPTED BUDGET - FY 2022-23**

		** ADOPTED**
		FY 2022-23

1300	Finance	
	Replacement Vehicle for Business Tax Compliance Officer	29,000
	Total	29,000
1310	Human Resources	
	N/A	-
	Total	-
1311	COMMUNICATIONS	
	Tightrope-systems upgrade required to keep TV20 on the air	5,450
	Pilot Project for digital banner signage	75,000
	Total	80,450
1320	INFORMATION TECHNOLOGY	
	Edge Network Device Replacement	300,000
	NVR (x2) - Replacement	50,000
	Access Control Upgrade	40,000
	Phone handset Replacements	50,000
	E911 Sentry Sentinel Gateway	31,000
	MX VPN Concentrator	50,000
	IP Based Cameras - replacement	40,000
	Wi-Fi EOL Replacements	50,000
	Replace DELL EqualLogic's	25,000
	OTDR Fiber Tester	25,000
	Enhance Physical Security infrastructure	21,000
	Total	682,000
1400	LEGAL	
	Office Furniture & Equipment for new employee	1,605
	New PC Setup	2,675
	Total	4,280
1500	PLANNING & ZONING	
	Office Furniture & Equipment for new employees	2,000
	Total	2,000
2105	P.D.- SERVICES	
	Upgrade Elevator Circuit Boards	25,000
	Replace 7 Patrol vehicles with Hybrid Ford SUVs	294,000
	Replace 3 Patrol K9 vehicles Hybrid Ford SUV	126,000
	Replace 1 Patrol Sgt vehicle: 2022 Ford Interceptor	42,000
	Replace 7 CID vehicles with Admin SUV	245,000
	Replace 1 SSB Administer vehicle with Admin SUV	35,000
	Total	767,000
2110	P.D.- ADMINISTRATIVE	
	N/A	-
	Total	-



**CITY OF PORT ST. LUCIE
 GENERAL OPERATING FUND #001 - CAPITAL OUTLAY
 ADOPTED BUDGET - FY 2022-23**

		** ADOPTED**
		FY 2022-23

2111	<u>P.D.- PROFESSIONAL STANDARDS</u> N/A	-
		Total
2112	<u>P.D.- SID</u> Matrix Surveillance System Covert Unit	35,000
		Total
2115	<u>P.D. - Crime Investigations</u> Forensic hardware for investigative analysis Ph II Forensic Blade server (case storage) Phase II CSI Forensic Equipment Equipment upgrade of CID Interview Room	25,000 40,000 20,000 5,000
		Total
2123	<u>P.D.- Domestic Violence Grant</u> N/A	-
		Total
2130	<u>P.D.- OPERATIONS</u> 4 SWAT Sniper rifle systems (accuracy int'l scoped) Replace 4 SWAT Night Vision kit (white phosphorus)	40,000 55,000
		Total
2131	<u>P.D.- NPB DISTRICT SUPPORT</u> Replace 3 Golf Carts for SROs Trailer to carry Bicycle & Polaris	30,000 8,000
		Total
2135	<u>NEIGHBORHOOD SERVICES - CODE COMPLIANCE</u> Vehicles to replace aging stock (NSD-0589, NSD-4506 & NSD-4507).	84,000
		Total
2136	<u>NEIGHBORHOOD SERVICES - CODE COMPLIANCE</u> N/A	-
		Total
2500	<u>EMERGENCY OPERATIONS</u> MHz Radio (1) - Radio and backup batteries for EOC	3,000
		Total
3900	<u>KEEP PORT SAINT LUCIE BEAUTIFUL</u> Replace PW-7156 2005 Club Car Golf Cart Replace PW-7138 2005 Club Car Golf Cart Golf Utility Vehicle Vehicle with Utility Trailer	13,000 13,000 10,000 35,000
		Total
4130	<u>MUNICIPAL GARAGE</u> Misc. Equipment Replacement as needed. Garage Door Openers	20,000
		Total
4135	<u>FACILITIES MAINTENANCE</u> Outfit new transit tool vans with Supply Shelving (5 each)	25,000
		Total
6200	<u>P.D.- ANIMAL CONTROL</u> N/A	-
		Total
7200	<u>PARKS & REC.-RECREATION</u> N/A	-
		Total
7201	<u>PARKS & REC.-AIROSO COMMUNITY CENTER</u> Audio Visual upgrade Restroom Renovations	6,000 90,000
		Total



**CITY OF PORT ST. LUCIE
 GENERAL OPERATING FUND #001 - CAPITAL OUTLAY
 ADOPTED BUDGET - FY 2022-23**

		** ADOPTED **
		FY 2022-23

7202	<u>PARKS & REC. -GYMNASIUM</u>	
	N/A	-
	Total	0
7205	<u>PARKS & REC. ADMINISTRATION</u>	
	Office Furniture for Admin. Staff	6,513
	Total	6,513
7210	<u>PARKS & RECREATION DEPARTMENT - Parks Division</u>	
	F250 TRUCK New FTE Paseo Park Sept 23	29,500
	F250 Truck - Traditional Reginal Park	29,500
	Tradition - Office Equipment	8,800
	Tradition - Loader with attachments	65,000
	Tradition - (3) Fairway mowers	162,000
	Tradition - Aerifier	52,000
	Tradition - Spray Rig 300 gallon	49,000
	Tradition - Synthetic Turf SVR 2100 Sweeper	45,000
	Tradition - (2) Tractors (must be at least 30HP)	88,000
	Tradition - Synthetic Turf GPS Operated Paint Machine	36,000
	Turf Marker Machine McChesney	35,000
	Kiosk Sign at Sportsman	50,000
	Replacement Tractor PK-3373	34,000
	Tradition -Verticutter / sweeper	33,000
	Tradition - Synthetic Turf Paint Remover Machine	32,000
	Tradition - Top dresser	32,000
	Tradition - (3) Sandpro's	82,500
	Paseo - Sandpro	27,500
	Paseo - Toro Workman	26,000
	Tradition - (5) Toro Workman	130,000
	Paseo Park Loader with attachment	24,000
	Tradition Synthetic Turf Brush Pro	24,000
	Tradition - Synthetic Turf- Meter-Matic/Turfco Pull behind top dresser	21,000
	Paseo Park ZTR Mower	13,000
	Tradition (3) ZTR Mowers	39,000
	Tradition Pull Behind Blower	8,600
	Tradition Fertilizer Spreader	6,000
	Total	1,182,400
7215	<u>BOTANICAL GARDENS</u>	
	Replacement Toro Workman	25,000
	Replacement Gravely ZTR Mower	15,000
	Total	40,000
7216	<u>McCARTHY RANCH RESERVE</u>	
	N/A	-
	Total	-
7235	<u>PARKS & RECREATION DEPARTMENT - TURF CREW DIVISION</u>	
	New Sod Cutter	6,500
	New Grapple Attachment for Loader	6,000
	Replace PK-2012 F-350 truck w/dump bed	60,000
	Total	72,500
7400	<u>SPECIAL EVENTS</u>	
	N/A	-
	Total	-



**CITY OF PORT ST. LUCIE
 GENERAL OPERATING FUND #001 - CAPITAL OUTLAY
 ADOPTED BUDGET - FY 2022-23**

		** ADOPTED **
		FY 2022-23

7500	MIDFLORIDA EVENT CENTER	
	Replace Golf Turf Village Square	42,500
	ADA Cable Ramps	10,000
	Replace Automatic Toilet Flush	30,000
	Replace Tables - 6" x 30" & 8'X30"	30,000
	Replace Vacuum	4,000
	10 Outdoor Trash Cans	5,800
	Total	122,300
7502	FITNESS CENTER	
	Replace 2 Matrix Treadmills at the Community Fitness and Wellness Center	9,200
	Total	9,200
7503	CIVIC CENTER-RECREATION	
	N/A	-
	Total	0
GENERAL FUND TOTAL REQUESTS		\$ 3,554,643



CITY COUNCIL SUMMARY



Shannon M. Martin
Mayor



Jolien Caraballo
Vice Mayor, District 4



Stephanie Morgan
Councilmember, District 1



David Pickett
Councilmember, District 2



Anthony Bonna
Councilmember, District 3

The City is led by a five-member elected Council, which sets policy and determines the long-term vision for the City. The Council appoints a City Manager to handle the daily business affairs, and a City Attorney to provide legal advice. This system is called a Council-Manager form of local government. Each Council member has one vote, including the mayor, so legislative authority is equally spread among all five members

Port St. Lucie City Council members must live in the district they represent, however residents throughout the City vote for every City Council seat, no matter which district. The mayor is elected at-large in a Citywide election and can live anywhere in the City. Like in the Council elections, all voters can vote in the mayoral election.

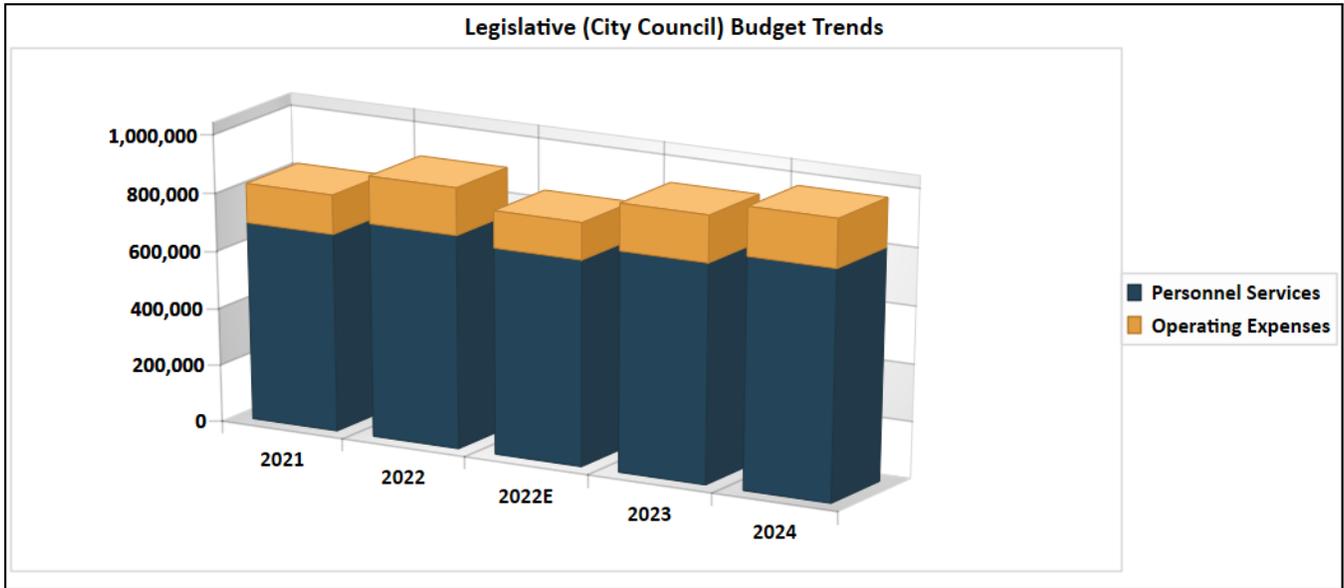
City Council Affiliations

The City Council will work to ensure that the City of Port St. Lucie will continue its position in all activities including commerce, culture, growth, and leisure. They will:

- Continue participation in management of the SLC Fire District. The district is its own self-taxing fire district and the only one in the county.
- Continue to seek, develop, and administer home and community-based programs and services for senior persons through the Council on Aging Agency.
- Continue working together with St. Lucie Transportation Planning Organization to develop long range planning for the roadways in the region.
- Continue to develop and promote tourism in St. Lucie County through the Tourist Development Council.
- Continue to work with Treasure Coast Council of Local Governments to encourage and enable local units of government to assemble and cooperate with one another to promote the health, safety, and general welfare of the citizenry.
- Continue to work with Treasure Coast Regional Planning Council. The regional planning council is recognized as Florida's only multipurpose regional entity that plans for and coordinates intergovernmental solutions to growth-related problems on greater-than-local issues. Provides technical assistance to local governments, and to meet other needs of the communities in each entity.
- Continue to work with the Treasure Coast Regional League of Cities to promote communication among the municipalities and the municipal leaders of the Treasure Coast Region.
- Continue to work with the Roundtable of St. Lucie County to improve the quality of life for our youth in various ways, Academic Success, Delinquency Prevention, Substance Abuse, Teen Health, the Gang Plan and Kids at Hope.
- Continue to work with the St. Lucie County Chamber of Commerce Board of Directors to expand the economy of the area.



**CITY OF PORT ST. LUCIE
GENERAL FUND - # 001
LEGISLATIVE (CITY COUNCIL) - 001.1100
DEPARTMENTAL BUDGET SUMMARY**



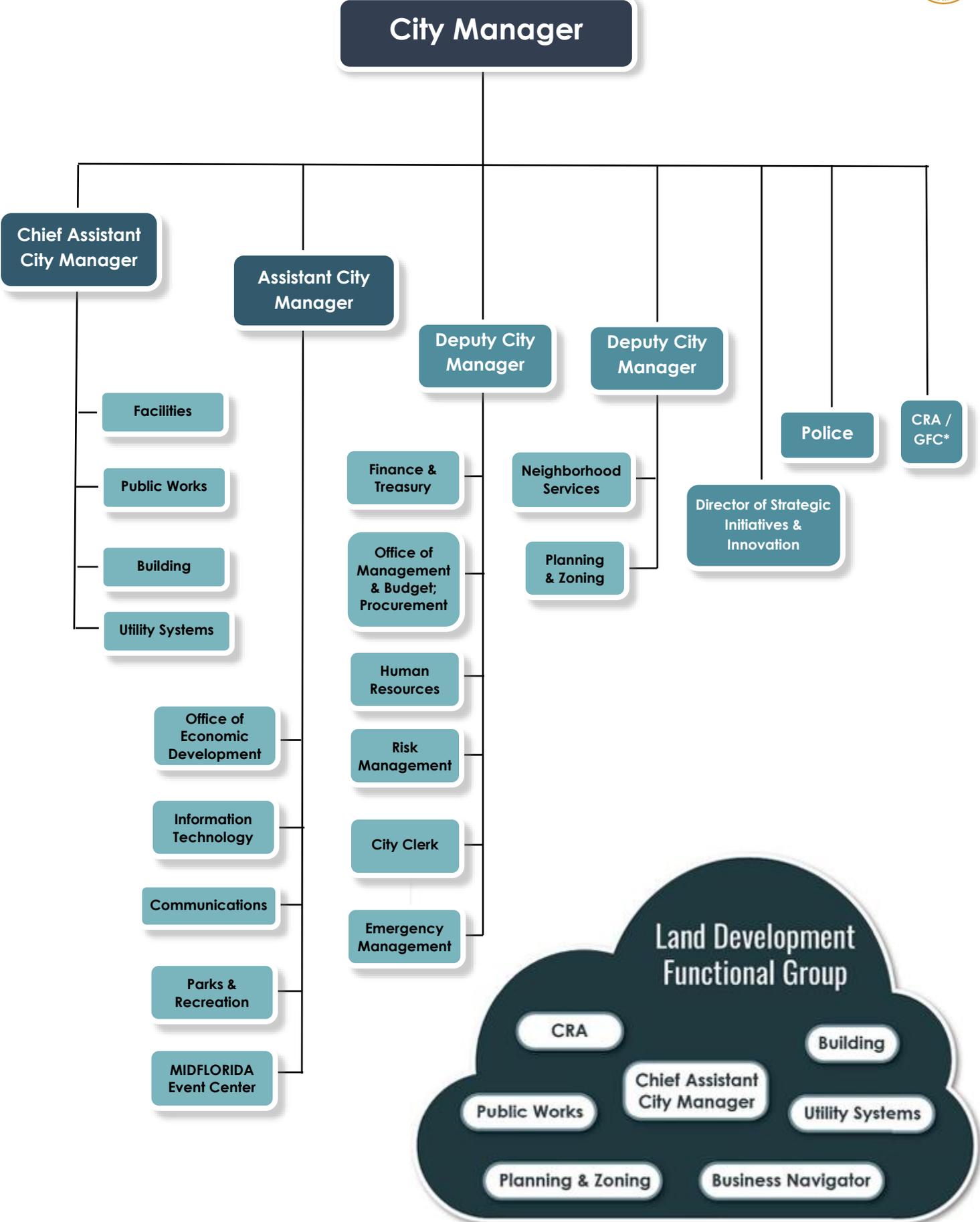
	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
EXPENDITURE SUMMARY:							
Personnel Services	\$ 690,408	\$ 744,992	\$ 720,007	\$ 769,187	\$ 24,195	3.25 %	\$ 809,856
Operating Expenses	135,212	162,798	127,649	162,061	(737)	(0.45)%	168,464
Total	\$ 825,620	\$ 907,790	\$ 847,656	\$ 931,248	\$ 23,458	2.58 %	\$ 978,320

STAFFING SUMMARY:

Full Time Equivalents	2.00	2.00	2.00	2.00	2.00
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Note: City Council members are not included in the proposed summary of budgeted FTEs or total FTE count because they are elected officials.

CAPITAL OUTLAY: N/A



*Community Redevelopment Agency/Governmental Finance Corporation



CITY MANAGER'S OFFICE

Fund #001-1200

FY 2022/23 STRATEGIC OPERATIONS PLAN: OVERVIEW

Overview

As the seventh largest City in Florida, and as new business, commercial, and residential growth continues, the City's Manager's Office continues to focus on providing agile and responsive service delivery. The City Manager's Office works to advance the City's mission to provide exceptional municipal services that are responsive to our community while planning for smart and balanced growth that is managed in a financially responsible manner. The City Manager works towards the development



of an organization recognized nationally as a leader providing superior services through a diverse, empowered and visionary City team and in support of the City's vision, mission, values and strategic goals. The Office provides executive leadership and management, supports economic development and redevelopment, maintains intergovernmental relations and works towards continuous improvement, innovation, performance management and strategic planning in support of the direction of the City Council through implementation of the Strategic Plan.

FY 2021/22 City Manager's Office Key Accomplishments

The work of the City Manager's Office advances all of the City of Port St. Lucie's Strategic Plan goals of a **Safe, Clean and Beautiful City**, fosters **Vibrant Neighborhoods**, supports a **Smart & Connected City** and a **Diverse Economy and Employment Opportunities**, ensures **High Quality Infrastructure and Facilities** and contributes to **Culture, Nature and Fun Activities** and manages a **High-Performance Government Organization**. Specifically, in FY 2021/22, the Department accomplished the following:

- Focused on moving Port St. Lucie into the future with a definitive plan of fiscal strength, providing oversight of a \$731,023,223 budget and robust and transparent budget process that reduced the operating millage rate and provided steady debt reduction, in accordance with the strategic plan.
- Maintained our status as the safest large City in Florida.
- Decreased the City's millage rate for the seventh year in a row.
- Continued the use of a scientifically valid Community Survey, providing benchmarks and baseline information to measure progress towards goals and provide feedback on critical issues. The 2022



The City of Port St. Lucie was recognized with a Certificate of Excellence in Performance Management, the highest-level, from the International City & County Management Association (ICMA) in its first ever application in 2021. Port St. Lucie is one of only 31 local governments in the nation to receive this honor.



National Community Survey™ showed residents continue to give Port St. Lucie high marks in several key areas measuring its quality of life and its desirability as a place to live. For example, 78% of the participants ranked Port St. Lucie's quality of life as excellent or good – up 26% from a baseline survey conducted in 2009. Additionally, 76% of participants rated Port St. Lucie as an excellent or good place to retire – up 19% from 2009. Port St. Lucie was the only City in the State of Florida to receive a Voice of the People Award in 2019 from the National Research Center and the International City/County Management Association for Transformation in Foundations and again in 2020 for Transformation in Community Engagement. This honor is given only to top performing jurisdictions that best listen and act for the benefit of their communities.

- Advanced the City Council's long-term Strategic Plan through the continued development of a program of performance measurement and updated planning and reporting process demonstrating significant progress on each of the City Council's strategic goals as demonstrated at www.cityofpsl.com/strategicplan.
- Obtained the City's first ever Certificate of Excellence in Performance Management from the International City/County Management Association, the Association's highest level of recognition, following the City's first application.
- Developed cross-departmental teams to continually function as a high performing organization - there are now many cross-departmental City teams tackling a variety of issues that affect our residents, including stormwater maintenance, litter prevention, safety, development review and implementing the half-cent sales tax approved by voters in 2018 for better roads and sidewalks.
- Improved performance through innovation with the assistance of the PSL Forward Innovation Academy and Strategic Initiatives & Innovation Team to review and innovate several service processes to optimize performance, from tackling our #1 PSL call and reducing the number of calls in half through improved service to the maintenance of residential grinder pumps to innovations throughout City departments.
- Completed construction of Phase I of the Floresta Drive roadway improvement project.
- Negotiated the sale of 25 acres in the Legacy Commerce Park to Federal Express. The construction of the 245,000 sq. ft. last mile distribution center was fast tracked and opened for activities in November 2021.
- Successfully negotiated the sale of 40 acres in Legacy Commerce Park to Project Senior. Construction has started on the 240,000 sq. ft. warehouse /distribution facility.
- Approved a Purchase and Sale Agreement with Cheney Brothers Inc. for the construction of a 427,000 sq. ft. warehouse distribution facility projected to employ over 380 individuals.
- Assisted Sansone Company to gain all approvals to construct 200,000 sq. ft. and 600,000 sq. ft. in speculative warehouse/office spaces in Legacy Commerce Park.
- Our Venture Partner, Tambone Company, negotiated and closed the sale of 25 acres in Southern Grove Jobs Corridor to WareHomes Properties.
- Fast tracked the review of plans and construction specifications to complete construction of a 1,100,000 sq. ft. first mile Amazon large product warehouse distribution Center on Midway Road and I-95.
- Prepared and adopted a 20- year Stormwater Management Plan which envisions \$200,000,000 in stormwater/water quality investments in our community.
- Negotiated with the SEC Receiver for the City to purchase the 21 City Center parcels (20 acres) and launched the master planning process.
- Constructed cell # 3 of the C-23 Water quality Project. Cell # 4 started construction and will be complete in 2022, over \$8 million in grants have been secured for this project overall since its inception, a powerful example of how the city has partnered with the state of Florida to advance water quality and supply.
- Design plans were completed on a substantial upgrade to the Westport Wastewater Treatment Plant,



- Completed construction and held a grand opening for the middle section of The Port boardwalk and started construction on the middle section of The Port park project.
- Awarded the National Recreation and Park Association, Commission for Accreditation of Parks and Recreation Agencies. This prestigious recognition for PSL's Parks and Recreation program has only been awarded to a handful of departments nationwide.
- Awarded the bid for phase III of Port St. Lucie Boulevard South.
- Adopted a Mobility Plan and Mobility Fees as a tool to mitigate the impact of new growth on existing infrastructure and advance mobility, the top issue consistently identified by residents in the National Community Survey.
- Reviewed plans and issued 4,413 building permits for new single-family homes, and continued high customer service ratings, with customers rating the building department on average 9.58 out of 10 points,
- Port St. Lucie's Police, Public Works, and Building Departments achieved re-accreditation; all three are national and international benchmarks for excellence.
- Code Enforcement Division received 4-Star national accreditation.
- The Parks & Recreation Department obtain accreditation from the Commission for Accreditation of Park and Recreation Agencies (CAPRA) through the National Recreation and Park Association for the first time.
- The City was awarded millions in grants from various funding partners and began to work interdepartmentally through the Grants & Advocacy Team to successfully obtain grants ranging from water quality to a \$3.5 million Job Growth Grant for the Jobs Corridor.
- Launched the first annual Employee Recognition Program, the S.T.A.R. (Special Thanks and Recognition) Awards organized around the City's the organization's values.
- Employees are reporting higher satisfaction with recognition for good work in the National Employee Survey, with 70% rating the organization positively, higher than other benchmark cities nationwide. The survey results overall demonstrate that the organization is moving the organizational vision forward that "Port St. Lucie is recognized nationally as a leader providing superior services through a diverse, empowered and visionary City Team:"
 - Superior Service: Employee Ratings for IT, Maintenance and Repair, Fleet, Human Resources Services, Overall City Internal Services and more exceeded national benchmarks.
 - Diverse: Employee ratings for promoting workplace diversity, recruiting diverse people into positions of organizational leadership and fostering a respectful atmosphere were higher than national benchmarks.
 - Empowered: Employees rated the organization's work to encourage employees to come up with innovative solutions to problems and welcoming employee involvement in decision making higher than the national benchmark.
 - Visionary: Employees rate the mission and vision of the City making them feel their job is important at rates higher than the national benchmark and rate the organization providing a clear vision for the organization at higher than the national benchmark.
- To outline the roles and responsibilities of the City during a disaster, and to assure coordination between the County and State's Emergency Management agencies, the Office of Emergency Management developed the Comprehensive Emergency Management Plan which has been adopted by the City Council
- The City's Community Ratings System score increased from a Class 8 to a Class 5, reflecting how well the City mitigates against flooding and earning our residents a discount on their flood insurance.

FY 2022/23 City Manager's Office Key Initiatives

The top ways the City Manager's Office will be putting the City's Strategic Plan in action in 2022/23 include:

GOAL: DIVERSE ECONOMY & EMPLOYMENT OPPORTUNITIES

Advancing economic development to support job creation and a diverse economy

FY 22/23 priorities include:



- Provide executive leadership with City Manager serving as Executive Director of the Government Finance Organization and support the implementation of the Southern Grove Master Plan and development of the City Center Master Plan.
- Continuing to streamline the development process through the Cloud Group.

GOAL: HIGH-QUALITY INFRASTRUCTURE & FACILITIES

Ensuring effective cross-departmental communication and collaboration to maximize efficiency

FY 22/23 priorities include:

- Implement new funding mechanisms to support critical infrastructure such as the mobility fee.
- Lead the Sales Tax Oversight Committee.
- Champion the needs of Port St. Lucie through strategic advocacy and collaboration through leading the Grants & Advocacy Team and Legislative Team and working strategically to increase grants and legislative appropriations to support the City's infrastructure and facilities, in addition to vital programs.
- Form and implement the Facilities Cloud Group involving the MIDFLORIDA Event Center and Public Works.

GOAL: HIGH PERFORMING GOVERNMENT ORGANIZATION

Aligning with the City's Strategic Plan

FY 22/23 priorities include:

- Ensure a successful transition with new waste hauler.
- Executive leadership in providing oversight of City operations and the departments and project managers that implement each of the goals, initiatives and projects contained in the City's Strategic Plan -- the work of the City Manager's Office is to support the implementation of every plan element.
- Improve customer service through 1PSL – expanding training and improving operations through innovation and expand call center capacity.
- Support high performance through strategic planning, process improvement and innovation.
- Continue our nationally-award winning resident driven strategic planning process that propels our City forward through annually conducting the National Community Survey and Citizen Summit.
- Proactive communication through the Biweekly Report and monthly Strategic Plan update, weekly City Manager individual briefings with Council, New Council Member orientation, 1PSL, our data dashboards and the annual Year in Review.
- Promote effective intergovernmental relations and annually review and revise Interlocal Agreements to ensure the best interests of PSL.
- Proactively identify opportunities for budget efficiencies and reductions and provide effective oversight.
- Support a culture of high performance, building on the City's receipt of a Certificate of Excellence from ICMA.
- Work collaboratively with the Budget Advisory Committee on key annual projects for the City Council.
- Build a diverse, empowered, and visionary city team capable to handle emerging issues with efficiency and plan innovatively for future needs through executive leadership and management, organizational development, succession planning and the development and promotion of initiatives to support diversity and inclusion.
- Innovate as a national leader of government innovation, expanding performance and process improvement and process improvement, leading the Innovation PSL Team and managing comprehensive innovation projects. Expanding efforts to improve data and become more data driven to improve City services.
- Develop and update emergency management all-hazards plans and procedures to protect lives, property, and the environment.
- Develop a culture of emergency preparedness throughout the whole community.



CITY OF PORT ST. LUCIE CITY MANAGER'S OFFICE FY 2022/23 PERFORMANCE MEASURES AND SCORECARD

	City Council Strategic Goal (s)	Key Performance Measures	2018/19 Results	2019/20 Results	2020/21 Results	2021/22 Target	2021/22 Results	2022/23 Target
WORKLOAD MEASURES	High Performing Government Organization (Goal 7)	FTE'S	1,097	1,144.63	1,173.63	1,238.56	1,238.56	1,317.06
	7	Population	195,248	201,846	214,514	Increase	224,905	Increase
	7	Employees per 1,000 residents	5.80	5.68	5.81	Increase	6.06	Increase
	7	Council Meetings	48	60	65	61	61	61
EFFECTIVENESS MEASURES	7	*The National Community Survey™ (The NCS™): percentage of respondents rating services provided by Port St. Lucie as excellent or good	74% ↔	72% ↔	70%↔	Increase	64%↔	Increase
	7	*NCS™: Percentage of respondents rating City customer service as excellent or good	77% ↔	75% ↔	79% ↔	Increase	73%↔	Increase
	7	*NCS™: Percentage of respondents rating value of services for taxes paid as excellent or good	49% ↔	45% ↔	46%↔	Increase	43%↔	Increase
	7	*NCS™: Percentage of respondents rating overall quality of life as excellent or good	78% ↔	79%↔	82%↔	Increase	78%↔	Increase
	7	*NCS™: Percentage of respondents rating overall quality of life as excellent or good	78% ↔	79%↔	82%↔	Increase	78%↔	Increase



	7	*NCS: Emergency Preparedness (services that prepare the community for natural disasters or other emergency situations)	73%	85%	77%↑	Increase	72%↔	Increase
	7	*NCS™: Percentage of respondents rating the City's efforts to welcome citizen involvement as excellent or good	58% ↔	49% ↔	50%↔	Increase	48%↔ (FY 22 Results)	Increase
	7	*NCS™: Percentage of respondents rating overall direction as excellent or good	64% ↔	66% ↔	64%↔	Increase	56%↔	Increase
	Diverse Economy & Employment Opportunities (Goal 4)	*NCS™: Percentage of respondents rating economic development as excellent or good	50% ↔	62% ↔	55%↔	Increase	52%↔	Increase
	Diverse Economy & Employment Opportunities (Goal 4)	*NCS™: Percentage of respondents rating employment opportunities as excellent or good	24% ↔	33% ↔	23%↓	Increase	38%↔	Increase
	7	Percentage of strategic initiatives completed/in progress	100%	100%	100%	100%	100%	100%
	7	Percentage of Departments with Strategic Operations Plans	100% in progress	100%	100%	100%	100%	100%
	7	*The National	N/A	N/A	82%	Increase	80%↑	Increase

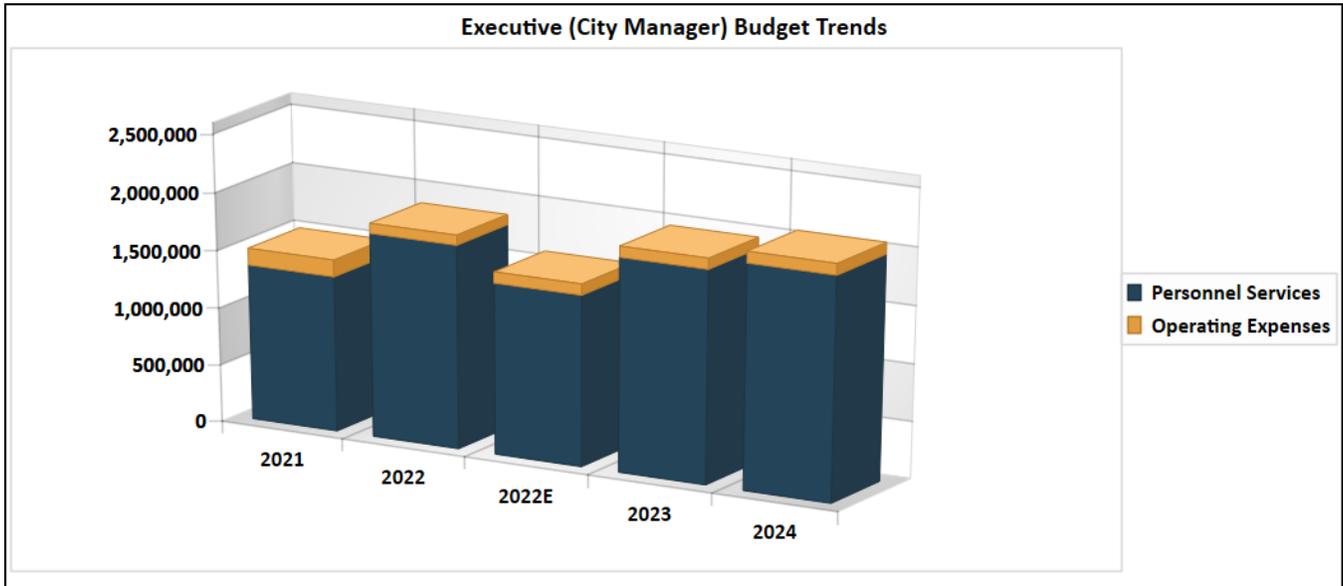


		Employee Survey (The NES™): Percent of Respondents rating Providing a Clear Vision for our Organization positively						
	7	*NES™: Percentage of respondents strongly or somewhat agree with values as matching or fitting with the values of the city	N/A	91% ↑	88% ↔	Increase	90%↔	Increase
	7	*NES™: Percentage of respondents positively rating communicating information that helps employees understand the problems and issues facing the City	N/A	54%	67%↑	Increase	70%↑	Increase
	7	*NES™: Percentage of respondents rating the organization fostering a respectful atmosphere positively	N/A	73%	79%↑	Increase	80%↑	Increase
	7	Aggregate Attendees for Emergency Management Outreach Events (New Measure)	N/A	N/A	N/A	5,529	7,804	6,000

*Percent approval rating from the annual National Community Survey™ and National Employee Survey™ for Port St Lucie through FY 2021/2022. The following symbols are provided to show the relationship to the National Benchmark.
 ↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



**CITY OF PORT ST. LUCIE
 GENERAL FUND - # 001
 EXECUTIVE (CITY MANAGER) - 001.1200
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
EXPENDITURE SUMMARY:							
Personnel Services	\$ 1,354,250	\$ 1,773,824	\$ 1,493,862	\$1,863,426	\$ 89,602	5.05 %	\$ 1,961,783
Operating Expenses	145,557	87,261	97,144	95,034	7,773	8.91 %	99,788
Total	\$ 1,499,807	\$ 1,861,085	\$ 1,591,006	\$1,958,460	\$ 97,375	5.23 %	\$ 2,061,571

STAFFING SUMMARY:

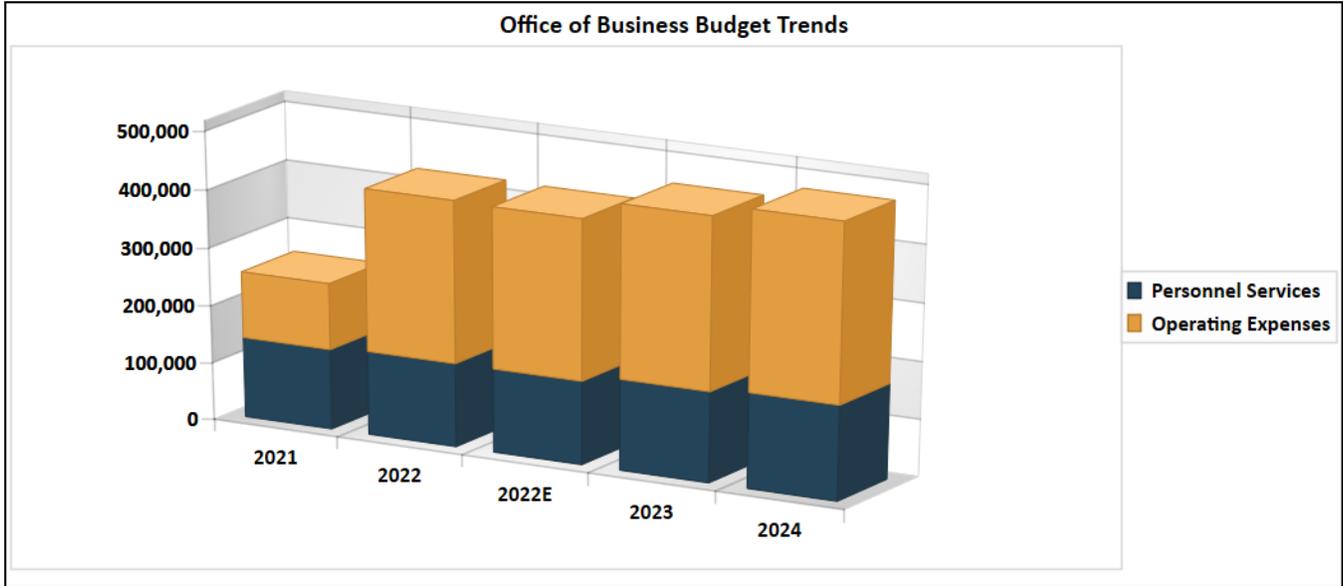
Full Time Equivalents	8.00	10.00	10.00	10.00	10.00
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CAPITAL OUTLAY: N/A



**CITY OF PORT ST. LUCIE
 GENERAL FUND - # 001
 OFFICE OF ECONOMIC DEVELOPMENT -
 001.5200 DEPARTMENTAL BUDGET**

SUMMARY

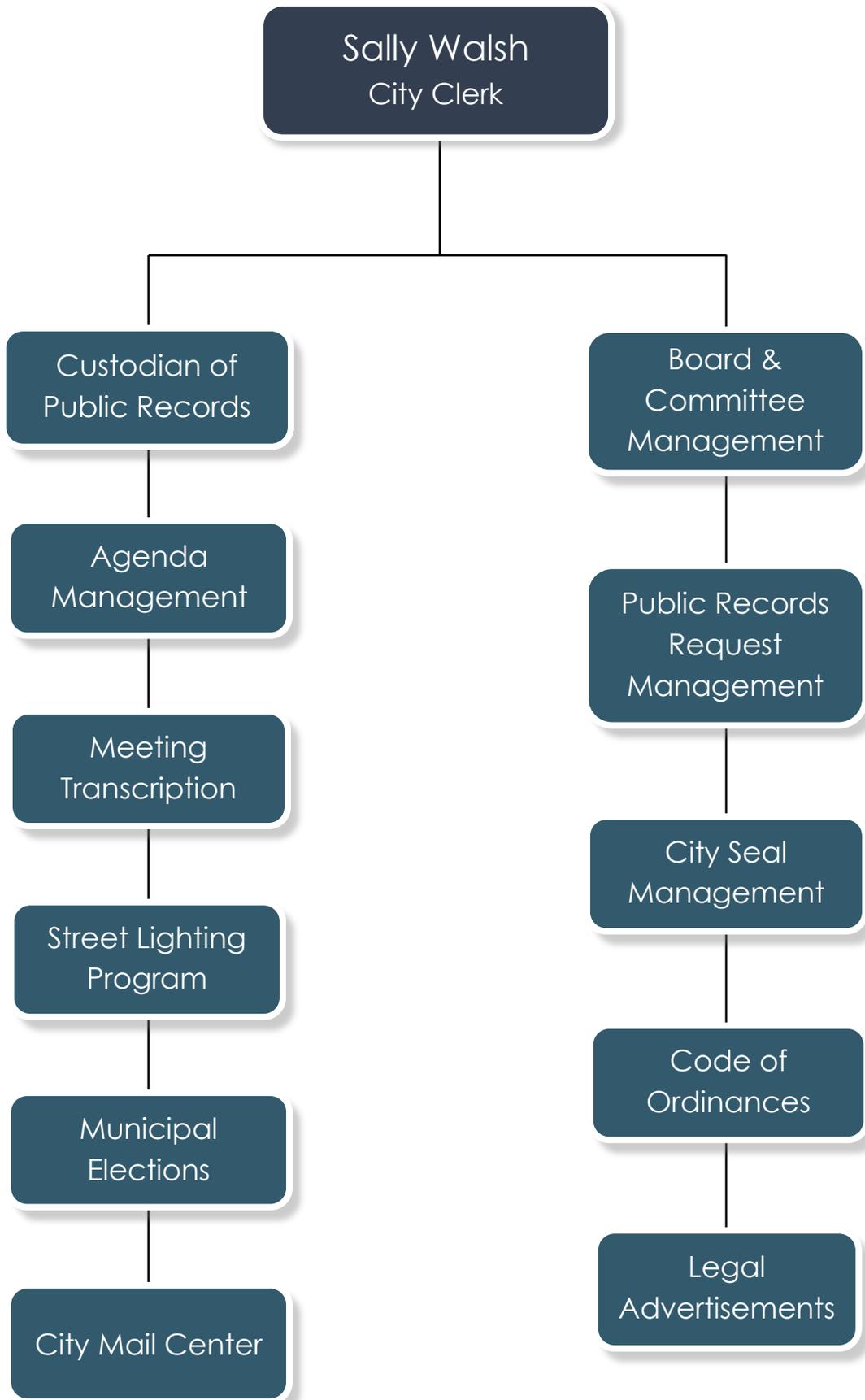


	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE \$	%	PROJECTED 2024
EXPENDITURE SUMMARY:							
Personnel Services	\$ 139,886	\$ 145,863	\$ 146,009	\$ 158,895	\$ 13,032	8.93 %	\$ 166,764
Operating Expenses	114,833	280,616	278,552	299,455	18,839	6.71 %	311,475
Total	\$ 254,719	\$ 426,479	\$ 424,561	\$ 458,350	\$ 31,871	7.47 %	\$ 478,239

STAFFING SUMMARY:

Full Time Equivalents	1.00	1.00	1.00	1.00	1.00
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CAPITAL OUTLAY: N/A



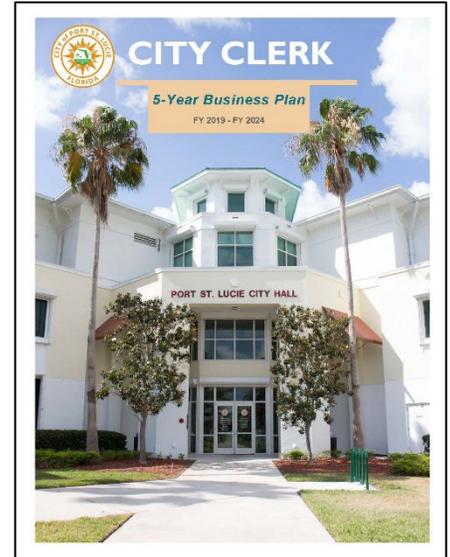


City Clerk's Office

Fund #1210000

FY 2022/23 STRATEGIC OPERATIONS PLAN: OVERVIEW

The City Clerk's Office is committed to serving the public by striving for excellence in preparation of agendas and minutes of meetings, operating the City Hall mail center, and providing complete and accurate information while preserving the records of the City and maintaining a professional level of service in all phases of operation.



FY 2021/22 CITY CLERK'S OFFICE GOALS & ACCOMPLISHMENTS

The City Clerk's Office has developed a five-year Strategic Business Plan in alignment with the City's Strategic Plan. The work of the Clerk's Office advances the City of Port St. Lucie's Strategic Plan goals of a **High-Performing Government Organization**. Specifically, in FY 2021-22, the Department accomplished the following:

Contributed to a High Performing Government Organization through growing customer service:

- Successfully coordinated 2 Special City Elections to fill vacant positions on the City Council.
- Served as Canvassing Board Official in conjunction with the Supervisor of Elections to facilitate both Special City Elections.
- Accurately recorded, transcribed, and preserved all official minutes of the City Council and City Boards and Committees, per State Statutes, in a summarized minutes format to maximize efficiency.
- Provided support annually to approximately 65 Council seated meetings and 267 other boards and committees.
- Prepared and streamlined street lighting processes for City Council submittals. To date, as part of this process, 21 boundaries were submitted, 21 boundaries participated in the petition process with the results being 5 boundaries passing to move forward with installation and 16 boundaries failing the process.
- Prepared and posted all meeting Agendas and coordinated all Packet documents to support the City Council, Community Redevelopment Agency (CRA), Governmental Finance Corporation (GFC), and Board of Zoning Appeals agendas.
- Acted in the capacity of official records custodian for the City of Port St. Lucie and maintained custody of all official City records, administered the City's Records Management Program Gov-QA, and performed the duties of the Records Management Liaison Officer (RMLO) to the State of Florida.
- Completed all responses to public records requests within 1.8 days, up from 1.5 days the prior fiscal year.
- Conducted Public Records Training to support transparency in government.
- Continued to work in conjunction with the Information Technology Department in the implementation of the Legistar program in conjunction with Granicus, for electronic review and publication of City Council, Community Redevelopment Agency (CRA), Governmental Finance Corporation (GFC), Board of Zoning Appeals, and Planning and Zoning Board meeting backup documentation.



FY 2022/23 CITY CLERK'S DEPARTMENT GOALS & INITIATIVES

In FY 22/23, the City Clerk's Department will continue to advance the Strategic Plan through the following initiatives:

Contribute to a High Performing Government Organization:

- Accurately record, transcribe, and preserve all official minutes of the City Council and City Boards and Committees, per State Statutes, in a summarized minutes format to maximize efficiency.
- Prepare and post all meeting Agendas and coordinate all Packet documents to support the City Council, Community Redevelopment Agency (CRA), Governmental Finance Corporation (GFC), and Board of Zoning Appeals agendas.
- Act in the capacity of official records custodian for the City of Port St. Lucie and maintain custody of all official City records, administer the City's Records Management Program Gov-QA, and perform the duties of the Records Management Liaison Officer (RMLO) to the State of Florida. Continue to monitor all departmental responses to public records requests to maintain an average response time of 1.8 days.
- Conduct Public Records Training to support transparency in government.
- Continue to review for possible improvement of processes within Legistar, in conjunction with Granicus, for electronic review and production of meeting backup documentation, with the possibility of additional Board meetings being processed within Legistar.
- Improve the departments five-year Strategic Business Plan to effectively plan for and align the needs of the City and the department.

Promote a Safe, Clean & Beautiful City:

- Further explore the need for a Residential Street Lighting Master Plan through citizen feedback and analysis.



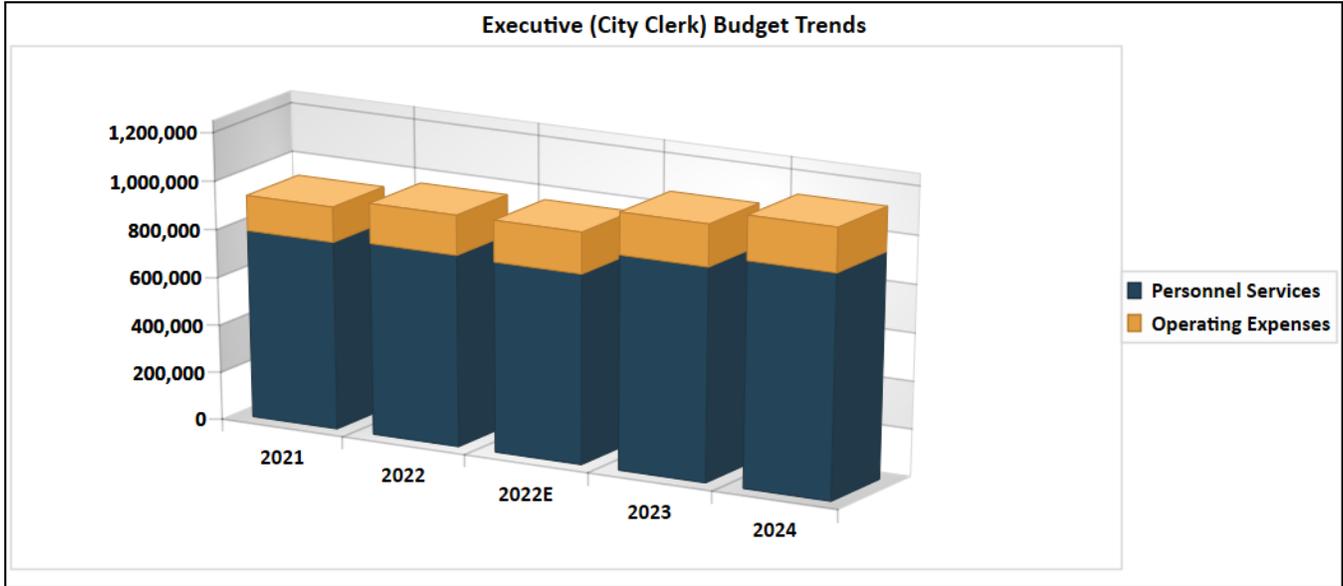
CITY OF PORT ST. LUCIE CITY CLERK'S OFFICE FY 2022/23 PERFORMANCE MEASURES AND SCORECARD								
	City Council Strategic Goal (s)	Key Performance Measures	2018/19 Results	2019/20 Results	2020/21 Results	2021/22 Target	2021/22 Results	2022/23 Target
WORKLOAD MEASURES	High Performing Government Organization (Goal 7)	Council Meetings Attended	64	59	65	65	61	65
	7	Elections Processed – Street Lighting, and Candidate Elections	45	15	24	25	24	25
	7	Board and Committee Meetings Attended	200	184	267	200	248	233
	7	Internal Written, Verbal and E Mail Requests for Records & Research	522	576	684	549	819	616
	7	Outgoing Mail – USPS	66,754	74,785	103,658	70,500	65,024	87,079
	7	Council/CRA/ GFC/Zoning Appeals Agendas & Packets	64	59	65	65	61	65
	7	Ordinances	84	77	131	75	140	103
	7	Resolutions	107	144	139	90	138	114
	7	Plats Processed	29	40	38	40	39	39
	7	Legal Notices Posted	359	335	144	340	184	242
	7	Records (Boxes) processed	6,345	2,000	710	500	672	605



CITY OF PORT ST. LUCIE CITY CLERK'S OFFICE FY 2022/23 PERFORMANCE MEASURES AND SCORECARD								
	City Council Strategic Goal (s)	Key Performance Measures	2018/19 Results	2019/20 Results	2020/21 Results	2021/22 Target	2021/22 Results	2022/23 Target
	7	Total Time to complete and Publish Minutes Typing 1 pg. per hr. + Proofing 10 pages per hr. + Corrections/ Distribution/ Publishing 1 pg./3.5 min. *Totals include Board & Committee and Negotiation Minutes	1,500 Hrs	2,056 Hrs	1,949 Hrs	1,835 Hrs	2,164 Hrs	1,892 Hrs
EFFICIENCY MEASURES	7	Records Management Savings Upon Destruction	9,518 Cu ft.	4,000 Cu ft.	524 Cu ft.	350 Cu ft.	487 Cu ft.	437 Cu Ft.
	7	Average initial response time for public records requests - Excluding City Attorney's Office & Human Resources	1.5 days	1.5 days	1.87 days	1.75 days	2.32 days	1.81 days



**CITY OF PORT ST. LUCIE
 GENERAL FUND - # 001
 EXECUTIVE (CITY CLERK) - 001.1210
 DEPARTMENTAL BUDGET SUMMARY**

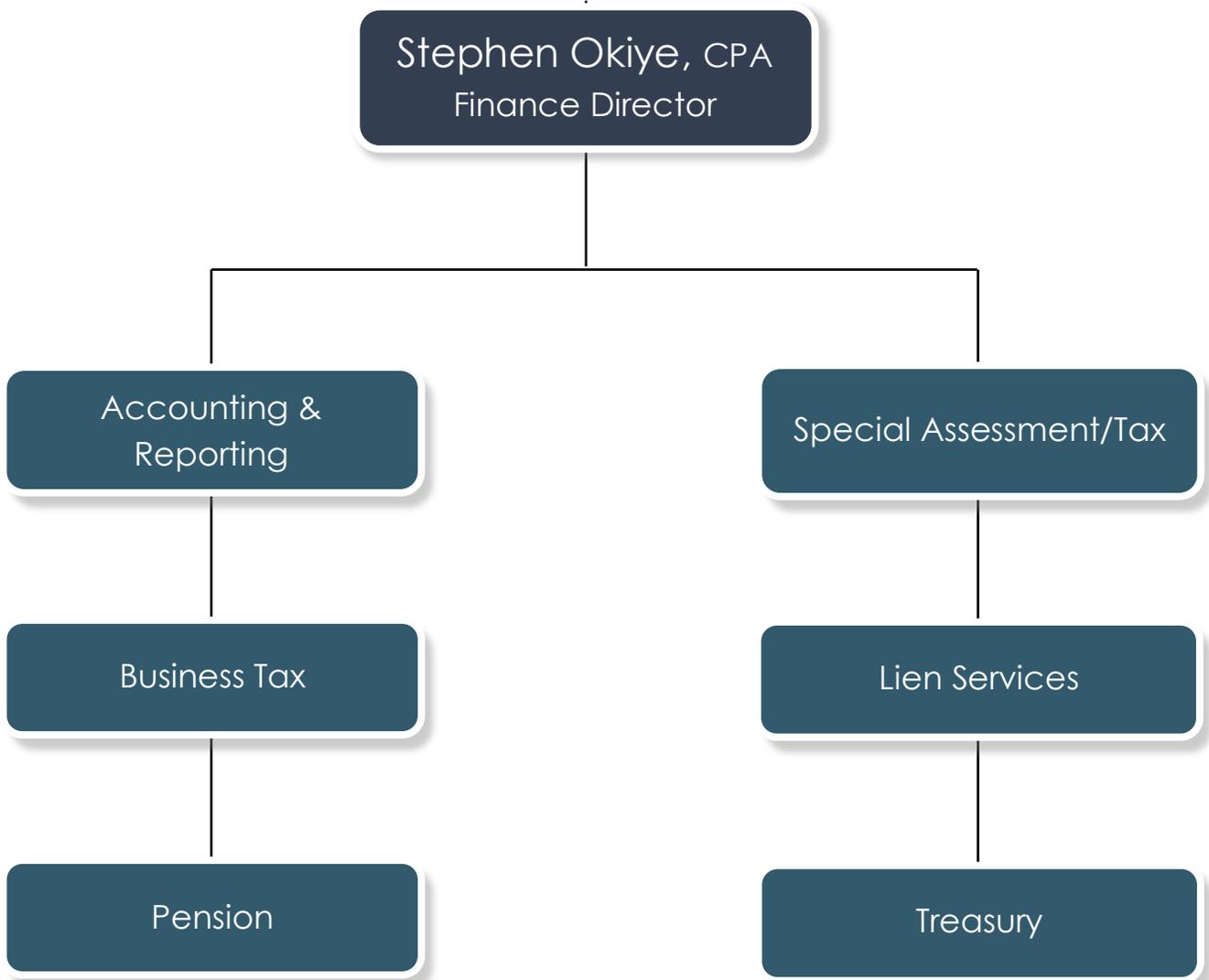


	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
EXPENDITURE SUMMARY:							
Personnel Services	\$ 786,012	\$ 802,817	\$ 796,927	\$ 897,001	\$ 94,184	11.73 %	\$ 944,832
Operating Expenses	145,573	165,150	171,666	174,846	9,696	5.87 %	184,061
Capital Outlay	8,335	-	-	-	-	- %	-
Total	\$ 939,920	\$ 967,967	\$ 968,593	\$1,071,847	\$ 103,880	10.73 %	\$ 1,128,893

STAFFING SUMMARY:

Full Time Equivalents	9.00	9.00	9.00	9.00	9.00
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CAPITAL OUTLAY: N/A





FINANCE DEPARTMENT

Division #1300

FY 2022/23 STRATEGIC OPERATIONS PLAN: OVERVIEW

Overview

In a spirit of excellence, integrity, and dedication, the Finance Department (Finance) is committed to providing timely, concise, accurate, clear, and complete information and support to other City departments, citizens, vendors, and the community at large. Finance serves as a trusted partner on topics requiring economic, financial, and fiduciary expertise. As such, the department manages accounting functions including financial reporting, accounts payable, capital assets, special assessments/tax, payroll, debt administration, treasury management, cash management, grant administration, retirement, and external audit partners.

Top Goal: High Performing Government Organization Strategic

Initiatives

The Finance Department's Strategic Operations Plan is the department's roadmap for the next five years to make progress on the City's vision of a safe, beautiful, and prosperous City for all people. It is a living document that will evolve to address Port St. Lucie's changing needs, technological advances, and City Council policy and strategic plan priorities. It is updated annually to ensure that the plan aligns with the City's Strategic Plan and to incorporate the latest trends and innovations of the team. The department provides significant contributions in meeting all the goals of the City's Strategic Plan by providing the necessary financial management to make the goals a sustainable reality.

Specifically, the Department's business plan focuses on three major initiatives:

1. **Enhancing the use of technology:** Specifically, our Enterprise Resource Planning (ERP) financial system software; eliminating manual process to more efficiently, effectively, and timely provide exceptional customer service. This major initiative dovetails with goal seven of the City's Strategic Plan to be a high performing government organization, specifically enhancing customer service and organizational development. While Finance is leading this process (in conjunction with the Information Technology Department), it is an organizational wide effort involving all departments, and numerous City staff members.
2. **Strengthening citywide internal control systems over financial activities:** Finance is continuously reviewing and updating internal controls within cash handling, billing, receiving, payroll, disbursements, and financial reporting. In most cases changes in technology will enhance the ability to strengthen internal controls and implement industry best practices, striving to be a "smart and connected city", in alignment with the strategic plan.
3. **Staff training:** The third major initiative focuses both on Finance and citywide staff members who utilize the Enterprise ERP system, powered by MUNIS, and/or staff members who are involved in the City's internal control processes. This will include ensuring that all City staff receive or have access to training in the proper use of the Enterprise ERP system. After enhancing the Enterprise ERP system, powered by MUNIS, proper training on the system and its capabilities is a key critical requirement to ensuring success as the City continues to transition from past manual processes. Finance has collaboratively established a



steering committee comprised of departmental representatives to assist in this endeavor.

While these are the three major initiatives for the foreseeable five-year planning horizon, which Finance believes will best assist in meeting the City Council's goal of being a high performing government organization, staff will continue to actively look for ways to reduce both the millage rate and the City's debt balance.

FY 2021/22 Accomplishments

- Actively worked to reduce debt through scheduled debt principal payments, refinancing opportunities, and early debt retirement which will allow the City to achieve \$1.45 million of net present value debt service savings (net of all issuance costs.) This equates to annual savings of approximately \$220,000 through 2029.
- Actively worked at providing staff with learning opportunities to stay current with changes in financial accounting and began more active cross-training program.
- Reduced the number of checks issued each year to save money on issuance, accounting, and reconciliation.
- Systematically improved our use of technology; specifically, the City's ERP financial system software (Enterprise ERP, powered by MUNIS) through onsite training, webinars, and conferences to reduce costs, streamline processes, and improve accuracy. This has saved the City over \$400,000 annually by eliminating manual processes.
- Improved the City's strong bond rating through prudent budgeting, spending, and reporting.
- Met the stringent reporting requirements of the Governmental Finance Officers Association (GFOA) to obtain the Certificate of Achievement award for the City's Annual Comprehensive Financial Report.

FY 2022/23 Priority Projects

- Succession planning.
- Expand training, including cross training within the department.
- Continue to strengthen internal controls.
- Further implement CaseWare and NXG AP Analytics programs.
- Expand training and implementation of the Grants, Contracts, Projects, and Travel modules.
- Enact a formal grants administration policy in partnership with the City Manager's Office.
- Expand Pension/Retirement training and resources.
- Partner with a new credit card processing merchant.
- Partner with 3rd party investment manager(s).
- Automate cash forecasting to ensure best investing practices.
- Continue to utilize and implement new modules within MUNIS to capitalize on the available technology to improve operations, increase accuracy, and enhance financial transparency.



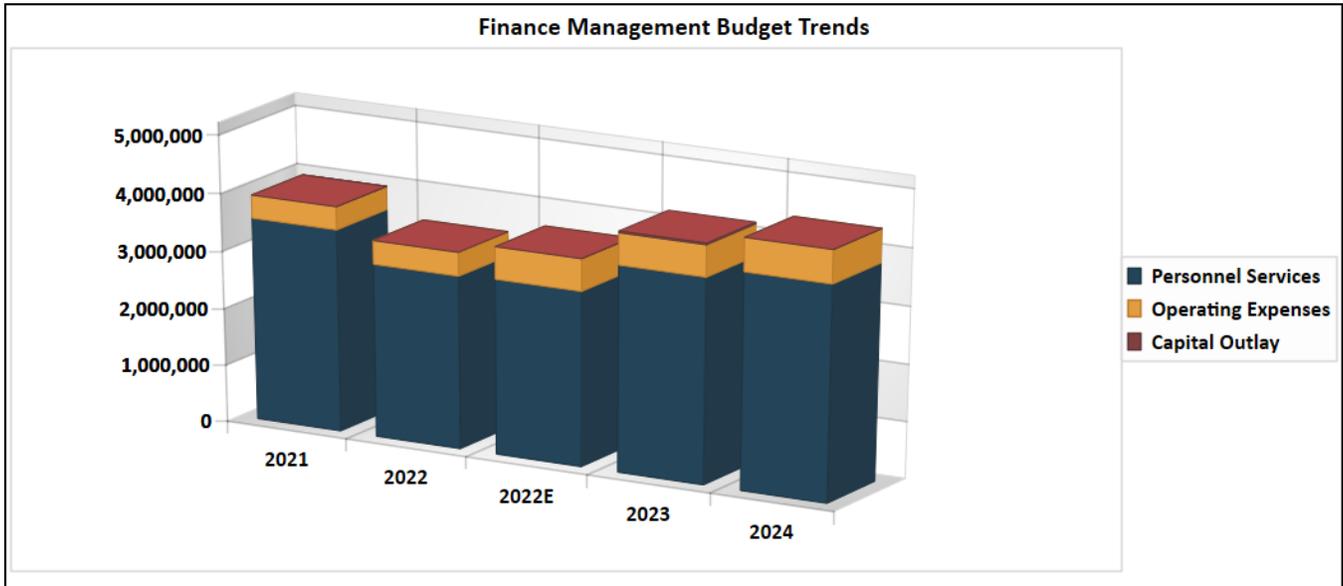
	City Council Strategic Goal(s)	Key Performance Indicators	2018/19 Results	2019/20 Results	2020/21 Results	2021/22 Target	2021/22 Results	2022/23 Target
WORK LOAD MEASURES	Goal 7, High Performing Government Organization	Accounts Payable Checks	12,345	11,764	12,026	10,970	12,951	9,000
		Employee Payroll Payments Processed	28,906	29,427	31,064	35,000	33,690	35,000
		Journal Entries	7,334	5,920	5,705	6,500	5,541	5,000
		Total Number of Electronic payments	7,290	7,384	7,245	8,881	9,098	11,500
		- Wire	606	444	504	481	631	500
		- Visa	5,863	5,598	5,406	7,000	5,613	8,000
		- ACH	821	1,342	1,338	1,400	2,854	3,000
		Lien Searches	5,769	7,083	9,715		10,000	10,000
EFFICIENCY MEASURES	7	Percentage of Total Payments that are Electronic	37%	39%	38%	44%	41%	56%
	7	Complete the ACFR within the required time	Completed	Completed	Completed	Meet	Completed	Meet
	7	Number of Business Tax Applications Processed	8,105	8,179	8,434	8,500	9,350	9,500



	City Council Strategic Goal(s)	Key Performance Indicators	2018/19 Results	2019/20 Results	2020/21 Results	2021/22 Target	2021/22 Results	2022/23 Target
EFFECTIVENESS MEASURES	7	Meet the stringent reporting requirements of the Governmental Finance Officers Association (GFOA) to obtain the Certificate of Achievement for Excellence in Financial Reporting award	Earned	Earned	Earned	Obtain	Earned	Obtain
	7	Investments in Compliance with Investment Policy	Yes	Yes	Yes	Maintain Compliance	Yes	Maintain Compliance
	7	Provide quarterly reporting on debt and investment activity within 30 days of quarter end.	New Measure	Met	Met	Meet	Met	Meet
	7	Debt in compliance with debt covenants	New Measure	New Measure	New Measure	Maintain Compliance	Met	Maintain Compliance



**CITY OF PORT ST. LUCIE
 GENERAL FUND - # 001
 FINANCE DEPARTMENT - 001.1300
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
EXPENDITURE SUMMARY:							
Personnel Services	\$ 3,534,010	\$ 3,028,832	\$ 3,066,292	\$3,607,594	\$ 578,762	19.11 %	\$ 3,790,554
Operating Expenses	399,287	411,632	561,870	551,943	140,311	34.09 %	584,090
Capital Outlay	-	-	-	29,000	29,000	- %	-
Total	\$ 3,933,297	\$ 3,440,464	\$ 3,628,162	\$4,188,537	\$ 748,073	21.74 %	\$ 4,374,644

STAFFING SUMMARY:

Full Time Equivalents	39.63	33.63	33.63	35.63	35.63
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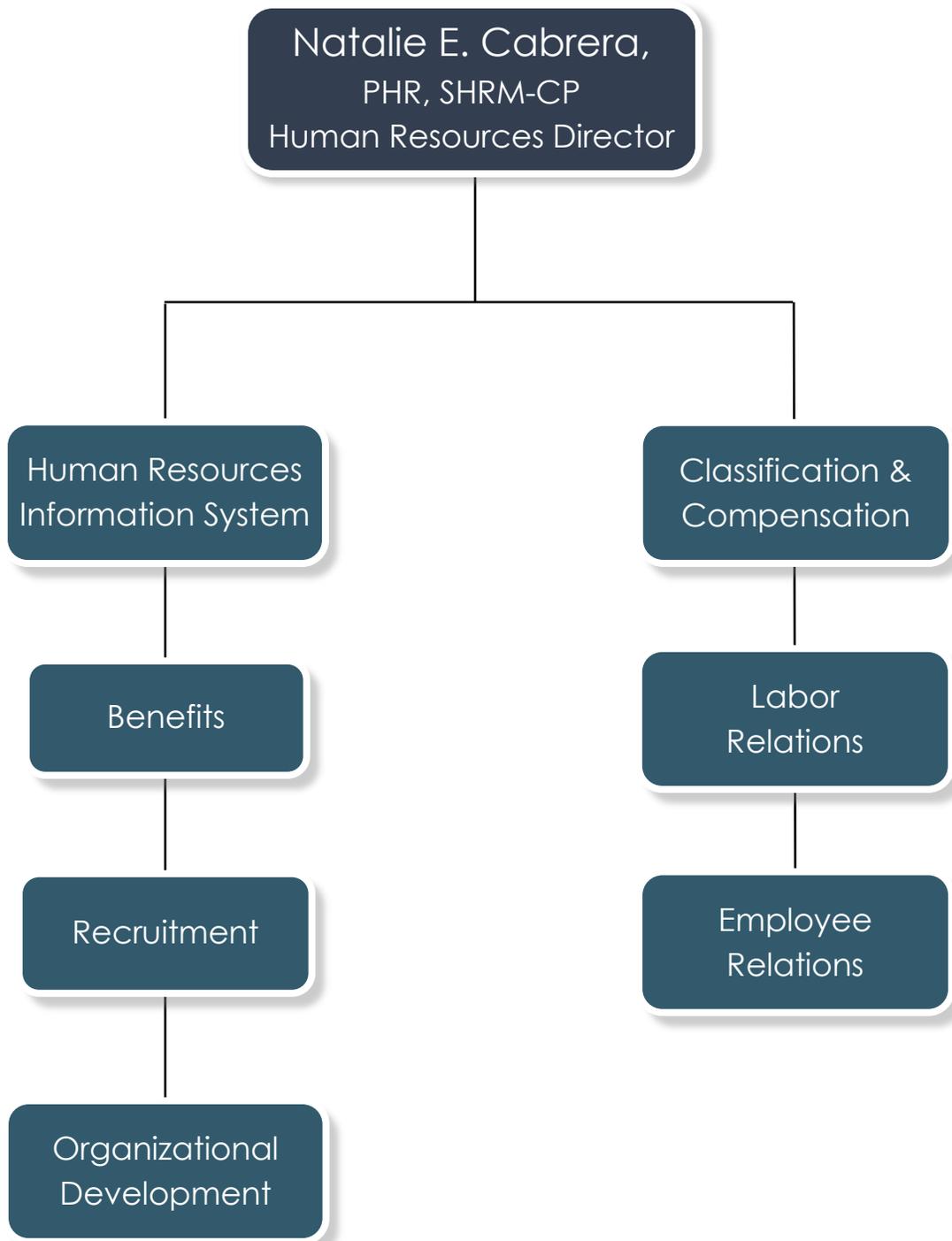
CAPITAL OUTLAY:

Replacement vehicle for Business Tax Compliance Officer	\$29,000
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**CITY OF PORT ST. LUCIE
 FINANCE DEPARTMENT BUSINESS TAX
 (OCCUPATION LICENSE) FINANCIAL
 STATUS
 FY 2022-23**

	FY 2020-21 Audited	FY 2021-22 Budget	FY 2021-22 Estimated	FY 2022-23 Adopted	FY 2023-24 Projected
Business License Revenue - 316.000	\$ 2,027,426	\$ 2,137,521	\$ 2,019,940	\$ 2,148,209	\$ 2,191,173
Total Revenues and Sources	2,027,426	2,137,521	2,019,940	2,148,209	2,191,173
Expenses:					
Personnel Expenses	235,551	242,618	282,995	337,676	245,044
Operating Expenses	24,000	26,036	10,000	10,000	32,754
Capital Outlay	-	-		29,000	-
Total Expenses	259,551	268,654	292,995	376,676	277,798
Surplus / (Deficit)	\$ 1,783,525	\$ 1,763,369	\$ 1,763,369	\$ 1,636,742	\$ 1,648,030
Revenues as a % of Expenses:	781%	796%	689%	570%	789%





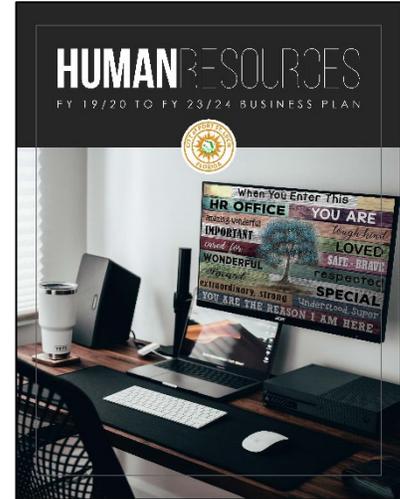
HUMAN RESOURCES DEPARTMENT

Fund #131000

FY 2022/23 STRATEGIC OPERATIONS PLAN: OVERVIEW

Overview

The City of Port St. Lucie’s Human Resources Department is dedicated to aligning with the City’s Strategic Plan to anticipate and meet the changing needs of the workforce and the organization. It is the mission of Human Resources to be an employer of choice, where people are proud to work, and everyone is treated fairly. It is our vision to be the “Google” of government. The Human Resources Department promotes and encourages inclusivity, integrity and accountability, respect, leadership, trust, and open communication.



Top Goal: High-Performing Organization

Strategic Initiatives

1. **Organizational Development:** Increase focus on innovation and the role of the People Operations Team in strategic action. Anticipate and meet the changing needs of the workforce and the organization. Make leadership a primary focus for every role. Develop, train, and empower employees.
2. **Transform Culture:** Manage the process of change within the People Operations Team and more broadly, across the entire organization. Support citywide recognition and efficiency programs.
3. **Talent Management Strategy:** Address all areas of the workforce and prepare for filling skill gaps; expand succession planning and investment in employee development; and market the City’s culture and brand to attract and retain qualified and diverse talent.
4. **Create an Agile Organization:** Develop a people centered approach that helps leaders and contributors at all levels of the organization make the mind shift toward a leadership approach that will improve communication, collaboration, and resource coordination across the organization.
5. **Enhanced Benefits:** Offer enriched benefits, wellness, and work-life balance opportunities to improve employee’s health and well-being while reducing costs.
6. **Enhanced Risk Management:** *See Risk Management fund for goals and initiatives.*

FY 2021/22 Accomplishments

- Awarded Best Places to Work 2020 from St. Lucie County Human Resources Association for providing a first-class work environment for City employees.
- Completed Succession Planning Phase I.
- Conducted 8 Rounds of Life Scan program for all City personnel, with 296 employees participating.
- Maintained Learning Management System.
- Continued Monthly One-on-One Meetings with Departments.
- Cultivated and Expanded Comprehensive Training Program.
- Streamlined Recruitment Timeline and Processes.
- Maintained Online Onboarding System.
- Developed and implemented the “Keys to the City” Onboarding Program with 11 sessions having been conducted, touching 165 new hires.



- Developed and implemented New Hire Intranet Page on the Water Cooler.
- Developed and Implemented the Citizen Scholars Program.
- Launched Recognize Program based on the City’s Values.
- Developed and Implemented Inaugural S.T.A.R. Awards (City Manager “Special Thanks And Recognition” Awards).
- Ratified 3 Sworn Unit Contracts.
- Ratified 3 Civilian Union Contracts.
- Facilitated PSL Forward Innovation Academy, resulting in 60 innovations.
- Monitored **615** Staff members through COVID-19.
- Managed 43 Tuition Assistance Program Participants.
- Conducted Focus Groups for Labor Negotiations with Department Directors.
- Developed processes and procedures for evaluating proposed Certifications to enhance professional development of employees and the City.
- Expanded and maintained the Employee Intranet “The Water Cooler.” Increased site visits to the Water Cooler by 72,467.
- Implemented clinic usage from day one for new hires who elect coverage under the City’s medical insurance.
- Conducted Annual Benefit Needs Assessment.
- Conducted National Employee Survey.
- Partnered with CareerSource coordinating In-Person Community Job Fair (October 2021, and June 2022).
- Participated in Community Job Fair at First Presbyterian Church of Port St. Lucie.
- Partnered with Finance in the development of the Final Paycheck Policy.
- Resumed In-Person Health and Wellness Fair - 360 employees attended (May 2022).
- Launched Hybrid Open Enrollment Offering Both In-Person and Virtual Sessions (August 2022).
- Conducted over 100 Compensation Studies.
- Coordinated Quarterly City Manager Meetings with all departments.
- Designed, Developed, and Marketed New Talent Management Strategies Aligned with the City’s Values.
- Integrated Total Compensation Message and Total Compensation Calculator in all Outreach and Recruitment Activities.
- Developed Stay Interview Program tied to City Values.
- Updated the Human Resources forward-facing internet page to attract talent.
- Coordinated one-day flu shot clinic – 78 shots administered.
- HR Director and Labor Relations Administrator presented on Remote Work at FGFOA Conference.
- HR Director recognized as HR Professional of the Year by the St. Lucie County Human Resources Association.
- Designed and implemented Recruitment Brochure for industry specific sites.
- Coordinated Employee Appreciation Luncheon.
- Coordinated Public Service Recognition Week event for City employees.
- Designed and implemented Benefits rebranding. Increased site visits to the Benefits page of the Water Cooler by 11,737.
- Rebranded the Open Enrollment process and materials resulting in increased participation and information outreach.

FY 2022/23 Priority Projects

- Succession Planning Phase 2 & 3.
- Employee Recognition Program Phase 2.
- Expansion of Employee and Family Health Clinic and Clinic Services.
- Continued implementation of the S.T.A.R. Awards Program.
- Streamline recruitment timelines and processes.
- Conduct NeoGov Hiring Manager training for the various departments.
- Develop an off-boarding process. Anticipated launch in October 2022.



- Partner with Strategic Initiative to design an Apprenticeship Program for core trade positions.
- Continue the development of HR Policies and perform an audit of all existing policies.
- Develop a Performance Evaluation Method Based on Values.
- Establish a Charitable Support Committee.
- Establish Training Track for New Hires and Newly Promoted/Hired Supervisors.
- Update Substance Abuse Policy and incorporate updated CDL Requirements.
- Design and implement Retirement Pathway – a pathway for when to elect Social Security and other associated benefits.
- Develop forward-facing webpage related to Retiree benefits, City news and City events.
- Conduct Annual Review and update of the Personnel Rules and Regulations.
- Continue to develop the Citizen Scholars Program.
- Continue to develop the “Keys to the City” On-boarding Program.
- Expansion of Wellness Programs.
- Expansion of Behavioral Health Services.
- Implement NeoGov background check integration.
- Update NeoGov job description library.
- Streamline Summer Program recruitment efforts.
- Creation of 2024 Training & Development Catalog.
- Enhancement of Project Management training track.

CITY OF PORT ST. LUCIE HUMAN RESOURCES DEPARTMENT FY 2022/23 PERFORMANCE MEASURES AND SCORECARD								
	City Council Strategic Goal (s)	Key Performance Measures	2018/19 Results	2019/ 20 Results	2020/21 Results	2021/22 Target	2021/22 Results	2022/23 Target
WORKLOAD MEASURES	High Performing Government Organization (Goal 7)	Number of Applications Received	N/A	6,871	7,038	6,000	7,038	Increase
	7	Number of Attendees in New Hire Orientation Sessions (New Measure)	N/A	N/A	292* *Due to COVID-19, onboarding was conducted virtually.	100 Virtually Onboarded 65 In-Person Attendees	100 Virtually Onboarded 165 In-Person Attendees	Increase
	7	Number of training sessions conducted or coordinated by HR	120	55/134	134	165	142	Maintain
	7	Number of job requisitions created	N/A	258	350	350	363	Maintain
	7	Number of total hires		220	396	400	319	Increase
	7	Number of positions filled with internal candidate	N/A	48	83	Maintain	183	Maintain



	7	Number of employees separated	150	125	199	Decrease	217	Decrease
	7	Number of employees retired	N/A	18	31	Maintain	34	Increase
EFFICIENCY MEASURES	7	Days to fill openings		47	62	Decrease	58	Decrease
	7	Overall employee turnover rate not including retirees, contractual, summer camp or interns	12%	9.4%	9.2%	Decrease	10%	Decrease
EFFECTIVENESS MEASURES	7	Probationary turnover rate	10%	8%	3%	Decrease	3.4%	Decrease
	7	Overall employee turnover rate	12.0%	10.3%	13.1%	Decrease	15%	Decrease
	7	% of positions filled by promotion	10%	22%	21%	Increase	35%	Maintain
	7	Average days from announcement to hire	62	60	43	Decrease	43	Decrease
	7	*National Community Survey™: Opportunities to volunteer	62%	64%	62%↔	Increase	57%↔	Increase
	7	**National Employee Survey (NES™): Percent of employees rating PSL as a place to work positively	N/A	78% ↑	84%↑	Maintain	82%↔	Maintain
	7	**NES™: Percent of employees who recommend working for the City	N/A	89% ↑	91%↑	Maintain	90%↑	Maintain
	7	**NES™: Percent of employees who rated overall job satisfaction positively	N/A	87% ↔	90%↔	Maintain	88%↔	Maintain



	7	**NES™: Percent of employees who rated working for the city a year from now positively	N/A	94% ↔	95% ↔	Maintain	92% ↔	Maintain
	7	**NES™: Percent of employees who rated gaining satisfaction from their current job positively	N/A	91% ↔	89% ↔	Increase	86% ↔	Increase
	7	**NES™: Percent of employees rating values matching or fitting with the values of the City	N/A	91% ↑	88% ↔	Increase	90% ↔	Maintain
	7	**NES™: Percent of employees rating the correlation between the Mission and Vision of the City to their job positively	N/A	81%	85%	Increase	87% ↑	Increase
	7	**NES™: Percent of employees who rated receiving recognition or praise in the last seven days	N/A	63% ↔	72%	Increase	70% ↑	Increase
	7	**NES™: Percent of employees who rated employee appreciation positively	N/A	51%	63%	Increase	64% ↑	Increase
	7	**NES™: Percent of employees who rated compensation (salary, benefits, incentive, bonuses, compared with similar opportunities) positively	N/A	49% ↔	59% ↑	Increase	61% ↑	Increase



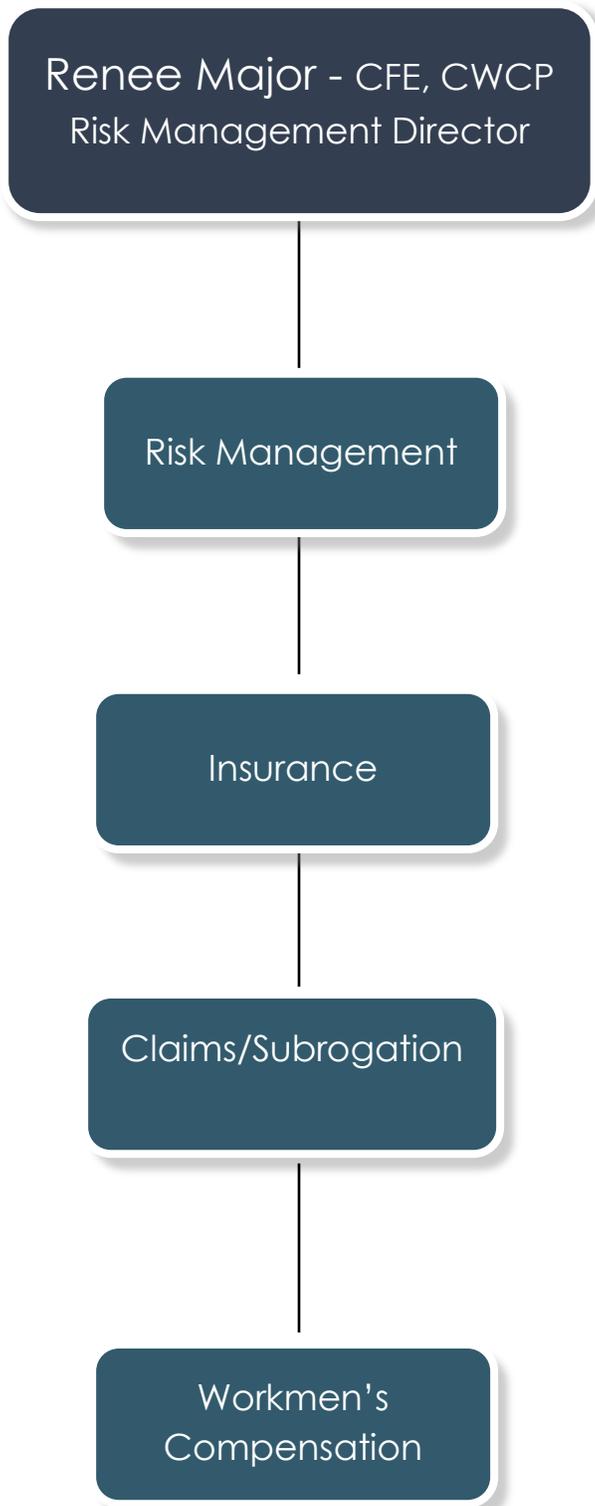
	7	**NES™: Percent of employees who rated coaching or mentoring employees positively	N/A	46% ↔	71%↑	Increase	69%↑	Increase
	7	**NES™: Percent of employees who rated opportunities to develop a career path positively	N/A	48% ↔	67%↑	Increase	69%↑	Increase
	7	**NES™: Percent of employees who rated the quality of the support service; recruitment services positively	N/A	67% ↑	72%↑	Increase	77%↑	Increase
	7	**NES™: Percent of employees who rated the quality of the support service; training service positively	N/A	65% ↔	75%↑	Increase	80%↑	Increase
	7	**NES™: Percent of employees who rated the quality of the support service; human resources services overall positively	N/A	65% ↔	71%↔	Increase	77%↑	Increase

*Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie through 2021. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower

**Percent approval rating from the annual National Employee Survey™ for Port St Lucie. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower





RISK MANAGEMENT

General Fund #131000

FY 2022/23 STRATEGIC OPERATIONS PLAN: OVERVIEW

Overview

Risk Management provides Risk Management services and support for all City Departments. Safety involves support from management, awareness, focus, education, teamwork and your commitment. The Department provides ongoing supervisor training regarding Workers Compensation, Auto Crashes and Post Accident Drug and Alcohol Testing. The Department also provides an ongoing safety training program and assesses needs to determine if specialized training is necessary, as well as providing/securing such training. In addition, the Department provides ergonomic inspections of employee's workstations and facility safety inspections.

FY 2021/22 Risk Management Department Major Accomplishments

The work of Risk Management advances the City of Port St. Lucie's Strategic Plan goals of a **Safe, Clean and Beautiful** City and contributes to a **High-Performing Government Organization**. Specifically, in FY 2021-2022 Risk Management accomplished the following:

- Worked with Utilities department to establish a tracking and claims reporting process between AT&T and the City to expedite claims for reimbursement for damages to City property
- Worked with the Police Department to streamline the claims process of reporting, tracking, and repair of vehicles to reduce the length of time that a vehicle is out of service
- For surveyed properties, detailed survey reports were provided to the affected departments so that any identified hazards could be identified and tracked, until corrected
- Reorganized job titles and responsibilities within the department for optimal succession planning.
- 100% of staff participated in active roles in the operation of the EOC
- Presented updated Safety Manual to the City Council for adoption
- Worked with Procurement and TRICO Board on an RFP and selection of a third-party administrator for the property and casualty program, and brokerage services for TRICO

FY 2022/23 Risk Management Department Major Initiatives

In FY 22/23, Risk Management will continue to advance the Strategic Plan through the following initiatives:

- Continue to work towards reducing the number of OSHA recordable claims through safety awareness and training which will reduce overall claims expense and increase employee productivity
- Continue to work with departments on reducing overall claims
- Continue to integrate technology into safety training for employees to identify, control and eliminate safety hazards.
- Provide training for supervisors to conduct safety sessions to promote and enhance the safety culture of the City.
- Maintain a 95% subrogation rate, which benefits the overall bottom line of the City, by reducing expenditures for non-insured losses, as well as for claims experience on covered losses.
- Continue to focus on succession planning within the department by providing additional training and education.



CITY OF PORT ST. LUCIE RISK MANAGEMENT FY 2022/23 PERFORMANCE MEASURES AND SCORECARD								
	City Council Strategic Goal (s)	Key Performance Measures	2018/19 Results	2019/20 Results	2020/21 Results	2021/22 Target	2021/22 Results	2022/23 Target
WORKLOAD MEASURES	High Performing Government Organization (Goal 7)	Number of General Liability Claims Filed	135	149	118	125	136	134
	7	Number of Property Claims Filed	345	328	289	314	304	316
	7	Number of Auto Claims Filed	214	175	168	185	191	187
	7	Number of Training Sessions Scheduled by R.M.	134	40***	54***	90	57	60
	1	Number of facility safety surveys	27	27	31	35	35	40
	7	# of Medical Claims (OSHA Recordable)	109	99	91	103	97	100
	7	Days away from work	446	405	510	430	271	475
	7	# of Claims Resulting in Lost Time	20	25	18	22	18	21
EFFECTIVENESS MEASURES	7	Subrogation rate*	94.8%	87.50%	73.76%	95%	71.47%	95%
	7	The National Employee Survey™ (NEST™): Percentage of respondents rating Risk Management Services overall as excellent or good, strongly or somewhat agree	N/A	82%↑	81%↑	85%	82% ↑ (FY22 Result)	85%

Claims information based on Fiscal Year

*Subrogation results will not be fully reflected until well into next fiscal year, or possibly the following fiscal year.

The Legal Department is assisting with a few subrogation claims that require Small Claims Court. Subrogation for FY 2019/20 and 2020/21 is taking extensively longer because of staff shortages, and impact of the market within the insurance industry. Staff continues to follow-up on the old claims, in between managing new claims.

**Percent approval rating from the annual National Employee Survey™ for Port St Lucie. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower

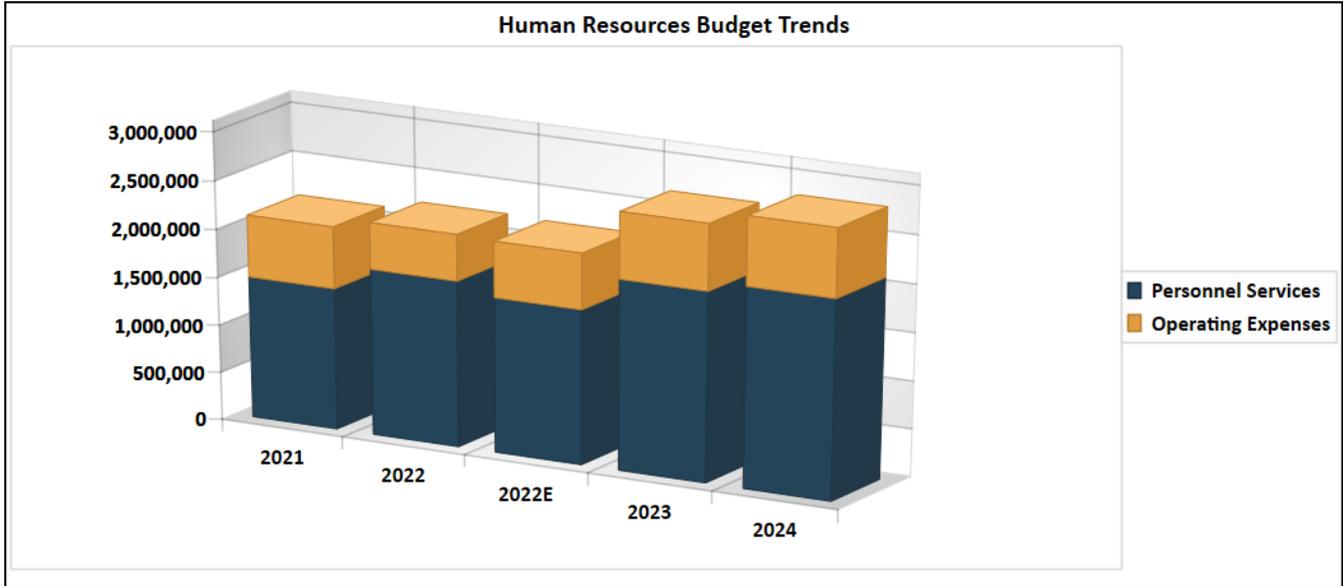
***Safety Training classes were down for FY 2019/20 and FY 2020/21 due to COVID. Although Safety Training classes still appear to be significantly lower when compared to FY 2018/19, its due to the fact we have gone to a hybrid model for training. Some



safety training classes are now offered on-line, through Knowledge City. Over 350 employees this past fiscal year utilized Knowledge City for at least one safety training class. In addition, in-person safety training classes are offered. The in-person classes are structured to best serve the needs of the department. Most prefer a couple larger class size, versus multiple smaller training classes on the same topics. This helps the departments operate more efficiently and requires less from our trainer.



**CITY OF PORT ST. LUCIE
 GENERAL FUND - # 001
 HUMAN RESOURCES - 001.1310
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
EXPENDITURE SUMMARY:							
Personnel Services	\$ 1,479,276	\$ 1,736,471	\$ 1,620,897	\$1,990,610	\$ 254,139	14.64 %	\$ 2,095,947
Operating Expenses	641,430	481,511	580,450	688,595	207,084	43.01 %	715,189
Capital Outlay	-	27,688	27,688	-	(27,688)	(100.00)%	-
Total	\$ 2,120,706	\$ 2,245,670	\$ 2,229,035	\$2,679,205	\$ 433,535	19.31 %	\$ 2,811,136

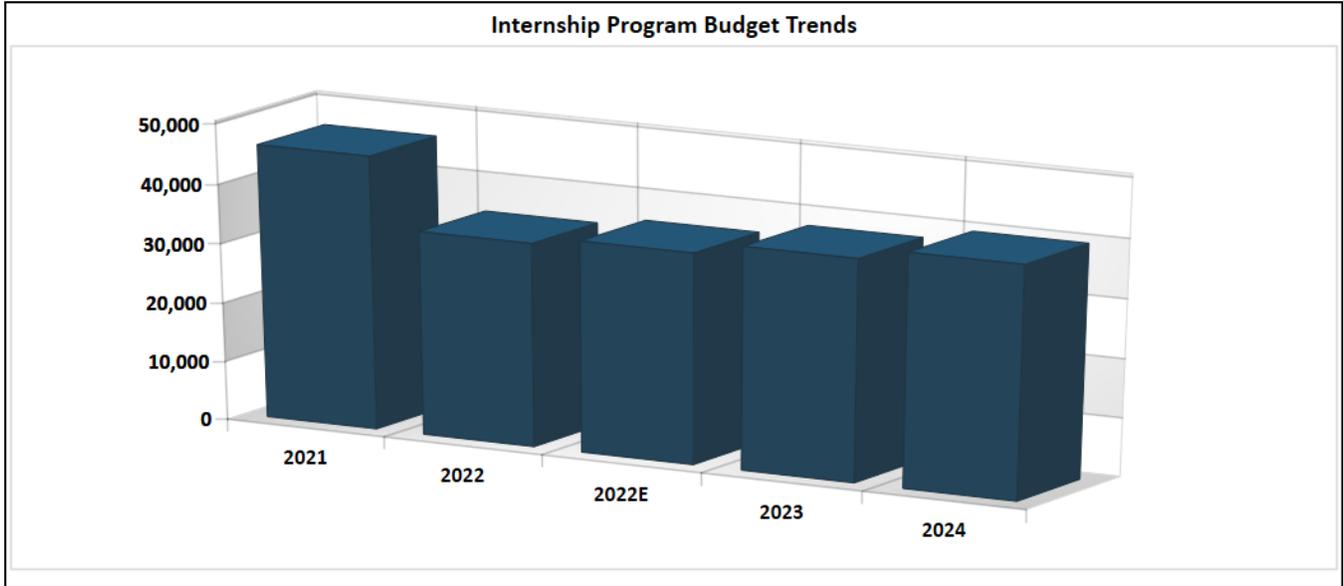
STAFFING SUMMARY:

Full Time Equivalents	15.63	16.63	16.63	16.83	16.83
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CAPITAL OUTLAY: N/A



**CITY OF PORT ST. LUCIE
 GENERAL FUND - # 001
 INTERNSHIP PROGRAM - 001.5100
 DEPARTMENTAL BUDGET SUMMARY**

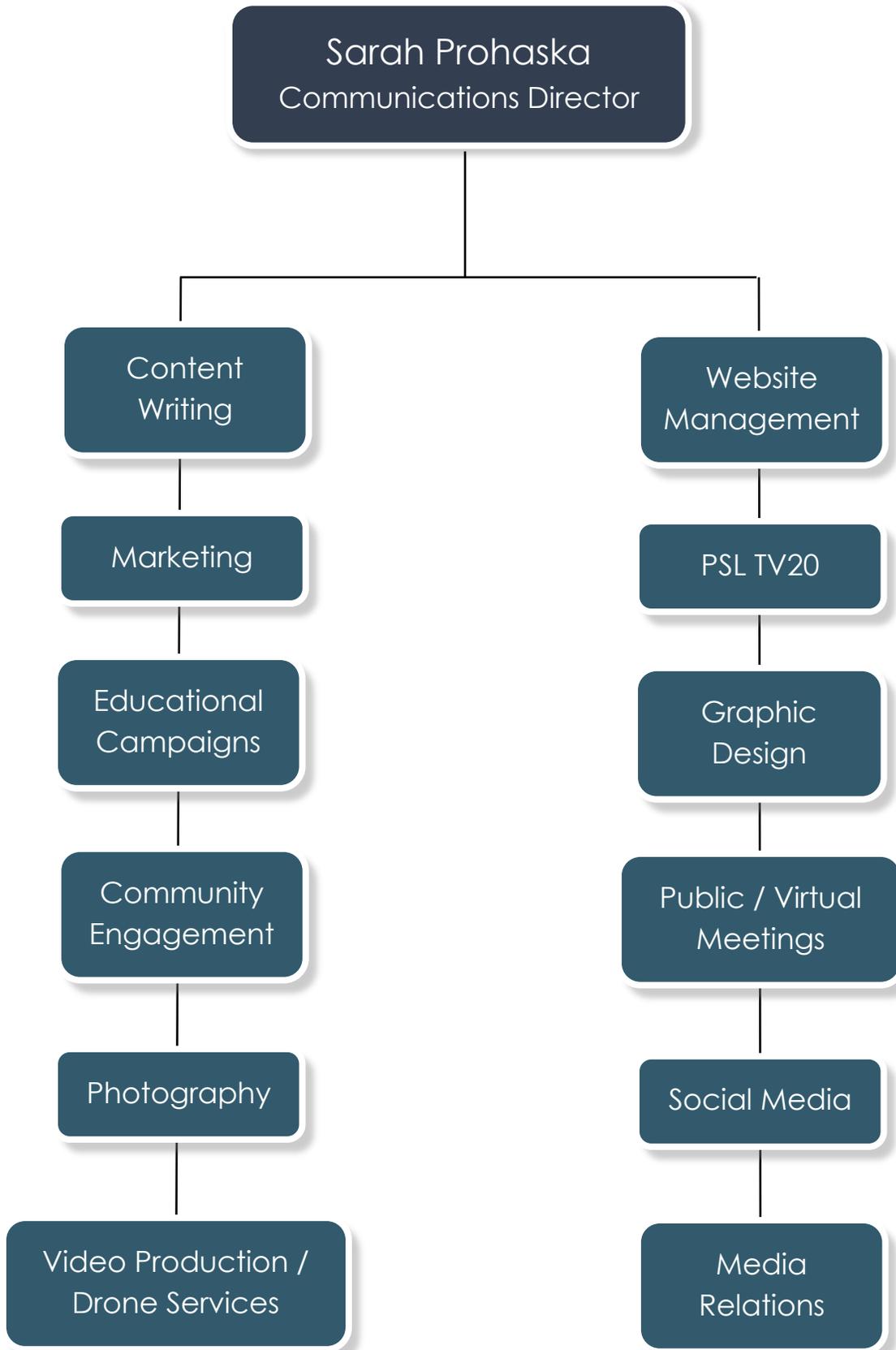


	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE \$	%	PROJECTED 2024
EXPENDITURE SUMMARY:							
Personnel Services	\$ 46,170	\$ 34,497	\$ 35,768	\$ 37,747	\$ 3,250	9.42 %	\$ 39,634
Operating Expenses	277	330	330	-	(330)	(100.00)%	-
Total	\$ 46,447	\$ 34,827	\$ 36,098	\$ 37,747	\$ 2,920	8.38 %	\$ 39,634

STAFFING SUMMARY:

Full Time Equivalents	1.08	1.08	1.08	1.09	1.09
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CAPITAL OUTLAY: N/A





COMMUNICATIONS DEPARTMENT

Fund #131100

FY 2022/23 STRATEGIC OPERATIONS PLAN: OVERVIEW



The City of Port St. Lucie's Communication Department is dedicated to aligning with the City's Strategic Plan, establishing a brand, increasing awareness of the City's message, programs and events through a variety of mechanisms including media, social media and the website, as well as engaging with the community. The Department works to provide accurate, clear, concise, and transparent information to residents, businesses, visitors and interested parties.

MISSION

To tell Port St. Lucie's story and engage with the community as driven by the City's strategic plan.

VISION

To be innovative influencers utilizing cutting-edge technology to reinvent government communication.

Responsibilities include:

- Increasing City awareness through a variety of mechanisms including printed collateral, such as news articles, publications, marketing materials, social media and the website.
- Managing all the City's social media communications.
- Media requests, consistent internal and external communication.
- Establishing design consistency and brand identity for the City.
- Communication projects, partnerships and consulting.
- The City's website and content management.
- Video, television show and radio production.
- PSL TV 20 programming and taping and broadcasting all public meetings.
- Special events and projects.

FY 2021/22 COMMUNICATIONS DEPARTMENT GOALS & ACCOMPLISHMENTS

The Communications Department has developed a five-year Strategic Operations Plan in alignment with the City's Strategic Plan. The work of the Communications Department advances the City of Port St. Lucie's Strategic Plan goal of a High Performing Government Organization by providing effective communication and education to support all seven Council strategic goals. Specifically, in FY 2021-22 the Department accomplished the following:

Safe, Clean and Beautiful:

- Continued working on Integrated Marketing Communication Campaigns: Litter Eradication Action Plan, Cigarette Litter Prevention, Swale education, Half-Cent Sales Tax projects, Speeding Prevention



and Speed Limit Reduction and Our Water Videos.

- Led the public education campaign and promotion for all solid waste service changes.

Diverse Economy & Employment Opportunities

- Co-led the Higher Paying Jobs for PSL Referendum education campaign.
- Worked on several special projects and groundbreaking events, including leading the Jobs Express Park and Ride lot groundbreaking and assisting with various Southern Grove business groundbreakings.

Culture, Nature and Fun Activities:

- Completed The Port branding, assisted Parks & Recreation with *Inside the Outdoors*, and continued to promote city events.

High Performing Government Organization and Projects that supported multiple Strategic Goals:

- Updated the Citywide Welcome Guide.
- Cross trained staff to enhance skillsets.
- Implemented a digital asset management system that created a more efficient way to share and store photos, video and other media.
- Provided training on content management, PowerPoint presentations, newsletter creation.
- Produced educational and marketing pieces including the City Manager's Bi-weekly report, annual report, City strategic plan, and budget.
- Developed comprehensive engagement campaigns: PSL in Lights, #IAmPSL Citizen Summit, Government Week, We Drive 25 Speed Limit Reduction, Wags and Whiskers.
- Enhanced and maintained social media presence, increased followers and engagement, including launching a new Public Works Facebook Group.
- Produced all programming for PSL TV 20 and launched new programming for PSL TV 20 to include news packages, "The Agenda" and "PSL Living."
- Developed PSAs and instructional videos on using 1PSL and other City sites.
- Created and maintained all City collateral and marketing materials.
- Produced City video programming and campaigns.
- Researched website vendors and began Citywide website redesign project.

Advanced the City's organizational vision of national recognition as a City providing superior services through a diverse, empowered and visionary City team through the following awards:

ADDY American Advertising Federation Awards

City Manager's 2021 Annual Report
PSL Living: Let's learn how to start your own backyard garden
The Agenda – Holidays in PSL

AVA Digital Awards

Gold – Content Marketing – Bi-weekly Publication
Platinum – Content Marketing – Water Quality Initiatives

Communicator Awards

Campaigns & Series – Arts & Entertainment – Harvest in the Garden

FPRA Image Awards (District)

Image Award – 2021 Higher-paying Jobs for PSL Referendum educational campaign
Communicator of the Year (Public Relations through Technology) – Maureen Kenyon

National Association of Government Communicators Blue Pencil and Gold Screen Awards



Second Place – Educational Campaign (less than \$100,000) for the 2021 Higher-paying Jobs for PSL Referendum educational campaign

Visit www.cityofpsl.com/goodnews for an extensive list of awards.

FY 2022/23 COMMUNICATIONS DEPARTMENT GOALS & PRIORITY PROJECTS

In FY 2022/23, the Communications Department will continue to grow as a national leader and advance the Strategic Plan and support the Strategic Goal of a Smart & Connected City and a High Performing Government Organization through the following goals and initiatives:

Goal 1: Tell Our Story

- Launching a Citywide Rebranding project, including co-leading the City Council Visioning Workshop.
- Update graphics that are outdated and shorten show opens on TV20.
- Develop an internal template library for departments in Word or Publisher.
- Continue to update the footage library.
- Explore how to develop steps and procedure for YouTube include watch party and YouTube live.
- Bring new episodes and ideas to TV20.
- Begin a pilot program for a Digital Banner at Floresta/PSL Blvd.
- Continually figure out ways to present an award-winning Annual Report.
- Create special presentations for the Mayor’s State of the City and the City Manager’s update.
- Implement digital signage inside lobbies.
- Continue Citywide website redesign.

Goal 2: Engage the Community

- Develop training guides and workshops for ADA compliance – level AA.
- Increase community engagement and civic awareness and further improve the Citizen Summit 2.0, including an enhanced youth engagement element.
- Grow participation through creative ideas and further promotion for PSL in Lights, groundbreakings and ribbon cuttings, government week, and 1PSL app.
- Report on the status and updates as well as promote new projects and progress on Sales Tax.

Goal 3: Be Innovative

- Citywide website redesign and create subsites for MIDFLORIDA Event Center and Saints Golf Course
- Explore new ways to advertise: AR, VR, posters, Car magnets, vinyl stickers, digital billboards.
- Continue to implement the new digital asset management system

Goal 4: Collaborate

- Provide training on Constant Contact, the website and PowerPoint presentations.
- Work with Finance to redesign the City’s entire budget book for consistent branding.
- Assist with HR Training & Development Catalog, Park & Rec Inside the Outdoors and various other departmental reports
- Show more diversity and inclusiveness in our materials.
- Create and share a PD PIO photo & social media library.



**CITY OF PORT ST. LUCIE COMMUNICATIONS DEPARTMENT
 FY 2022/2023 PERFORMANCE MEASURES AND SCORECARD**

	City Council Strategic Goal (s)	Key Performance Measures	2018/19 Results	2019/20 Results	2020/21 Results	2021/22 Target	2021/22 Results	2022/23 Target
WORKLOAD MEASURES	Goal 7, High Performing Government Organization	Facebook (FB) Followers City	21,217	26,001	29,186	31,000	34,601	37,000
	7	FB Followers PD	29,479	37,951	43,443	50,000	51,834	60,000
	7	FB Followers MIDFLORIDA	-	817	2,060	2,572	4,604	6,000
	7	FB Followers The Saints	-	84	361	500	610	800
	7	Twitter Followers City	6,554	7,427	7,696	8,000	8,361	9,300
	7	Twitter Followers PD	2,203	3,096	3,492	3,750	4,427	5,400
	7	Instagram (IG) Followers City	3,252	6,445	8,629	9,300	9,495	10,500
	7	IG Followers MIDFLORIDA	-	172	646	981	1,074	1,500
	7	IG Followers The Saints	-	77	234	325	349	450
	7	IG Followers PD	-	-	1,760	2,000	2,510	3,000
	7	LinkedIn Followers	-	-	1,473	1,600	2,044	2,500
	7	Nextdoor	-	-	-	52,000	54,845	60,000
	7	News Releases	300	300	231	250	250	250
	7	Media Requests	250	284	234	250	250	250
	7	TV Shows and Videos Produced (YouTube)	211	275	343	390	185	200
	7	Community Engagement Campaigns / Attendance	PSL in Lights Contest 53 homes 927 Votes in Contest! Citizen Summit: 600 FRRI A.N.D Workshop: 32 Government Week: 24 Crosstown Grand Celebration: 9000+	PSL in Lights Contest 59 homes Citizen Summit 600 Government Week: 24 Forum on Race Relations & Inclusion 44	PSL in Lights Contest 93 Citizen Summit 600+ Government Week: 56 Forum on Race Relations & Inclusion 0	PSLinLights contest 95 Citizen Summit 700 Government Week 60	PSLinLights contest 92 Citizen Summit 400 Government Week 100	PSLinLights contest120 Citizen Summit 600 Government Week 200



	7	Number of Collateral Produced (Magazines, flyers, ads, logos)	328	631 *significant COVID materials	750	750	750	750
	7	Headline mentions	3,863	3,681	1,620	2,000	1,683	2,000
		Total social shares from media outlets	645,902	25 % 57 %	2.5k	2.6K	1.4K	2.6k
		Positive sentiment	22 %	18 %	24 % 58 %	25 % 58 %	46%	25% 65%
		Neutral sentiment	56 %	\$49,827,027	18 %	14 %	45%	10%
		Negative sentiment	22 %		\$5.2 million	\$5.3 million	9%	\$5 million
		Ad value equivalency*	\$104,453,194				\$4.6M	
EFFECTIVENESS MEASURES	7	Views on NEW YouTube videos (FY 21/22)	NA	NA	63,907	75,000	58,954	75,000
	7	YouTube Views**	205,962	193,788	166,712	225,000	215,455	220,000
	7	YouTube Views Overall ***	1,226,232	1,420,552	1,591,995	1,750,000	1,800,129	1,950,000
	7	YouTube Subscribers	2,590	3,328	3,932	4,500	4,806	5,700
	7	*The National Community Survey™ (The NCS™): Percent of residents who rate the overall usefulness of the City's website as excellent or good	70%	72%	61%	Maintain	66%	Maintain
	7	*NCS™: Percent of residents who rate City's use of social media (e.g., Facebook, Twitter, Instagram) as Excellent or Good	62%	62%	65%	Maintain	57%	Maintain
	7	*NCS™: Percent of residents who rate the availability of information about City programs and Services as Excellent or Good	65%	60%	56%	Maintain	49%	Maintain
	7	*NCS™: Percent of residents who rate the quality of video	55%	60%	59%	Maintain	57%	Maintain



		programming (e.g., City's TV channel, web streaming, YouTube) as Excellent or Good						
7		*NCS™: Percent of Residents Rating Public Information as Excellent or Good	63% ↔	72% ↔	63%↔	Increase	65% ↔	Same
7		*NCS™: Overall image or reputation of Port St. Lucie	64%	66%	73% ↔	Increase	63%↔	Increase
7		*NCS™: Informing residents about issues facing the community	N/A	N/A	59%↔	Increase	50% ↔	Increase
7		*NCS™: Making all residents feel welcome	N/A	N/A	70% ↔	Increase	68% ↔	Increase
7		*NCS™: Valuing/respecting residents from diverse backgrounds	N/A	N/A	72%↔	Increase	72% ↔	Increase
7		*NCS™: Percent of Residents who watched a local public meeting	40% ↑	33% ↔	38%↑	Increase	29% ↔	Increase

Note: Result totals are from 10/1/21 – 9/30/2022

* How much editorial coverage would cost if it were placed as an ad.

**New videos posted 10/1/21-9/30/22

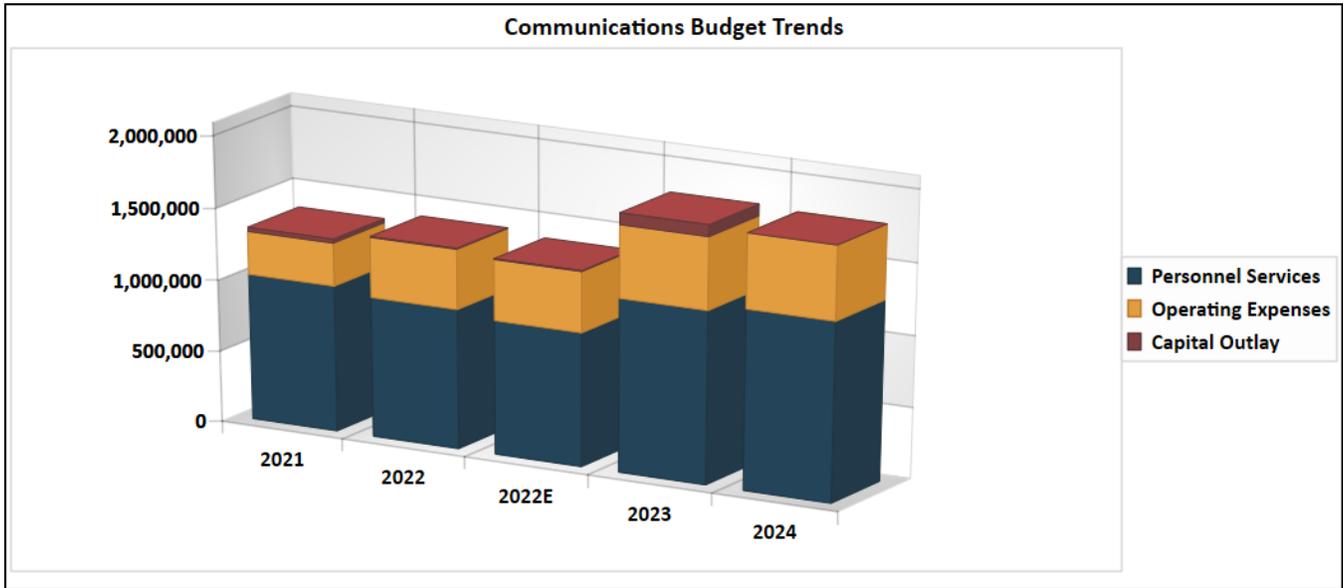
*** Total views of ALL videos we've ever posted.

*NCS - Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie through 202. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



**CITY OF PORT ST. LUCIE
 GENERAL FUND - # 001
 COMMUNICATIONS - 001.1311
 DEPARTMENTAL BUDGET SUMMARY**



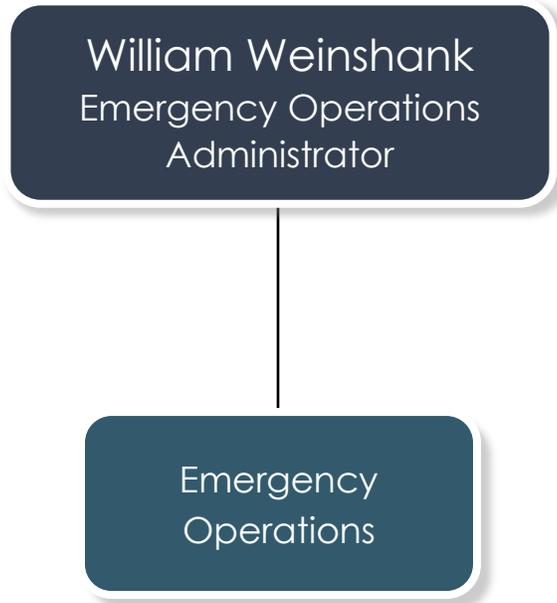
	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
EXPENDITURE SUMMARY:							
Personnel Services	\$ 1,024,092	\$ 981,330	\$ 941,069	\$1,216,659	\$ 235,329	23.98 %	\$ 1,264,293
Operating Expenses	299,558	418,221	423,794	504,249	86,028	20.57 %	518,079
Capital Outlay	27,939	5,450	5,500	80,450	75,000	1,376.15 %	-
Total	\$ 1,351,589	\$ 1,405,001	\$ 1,370,363	\$1,801,358	\$ 396,357	28.21 %	\$ 1,782,372

STAFFING SUMMARY:

Full Time Equivalents	10.00	10.00	10.00	12.20	12.20
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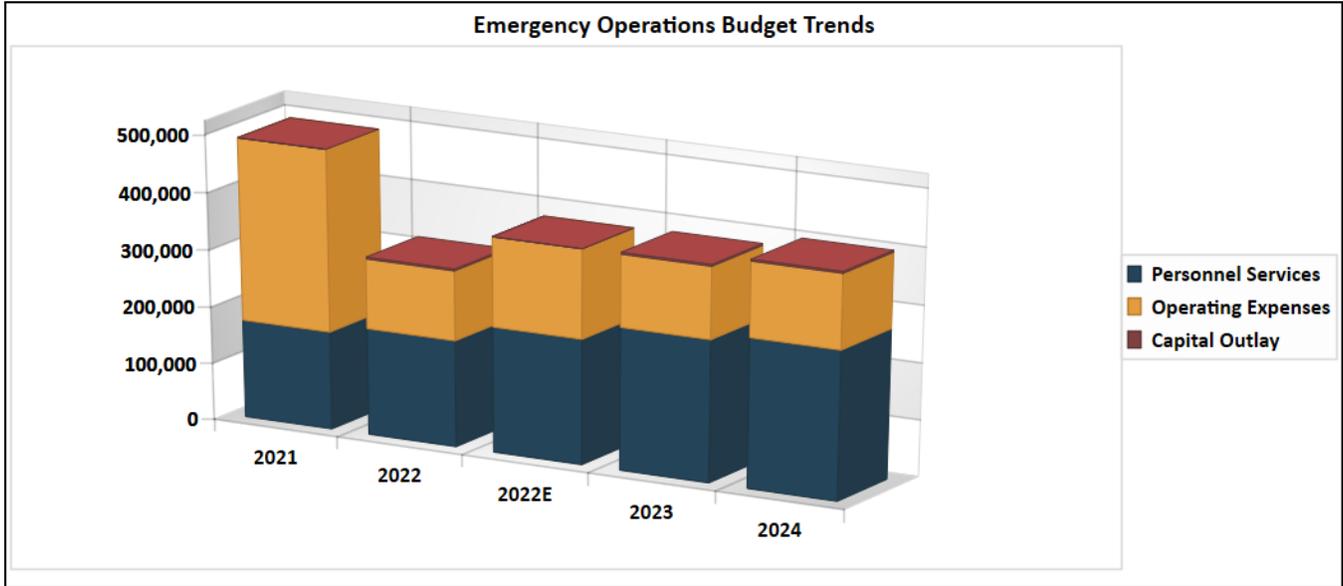
CAPITAL OUTLAY:

System upgrades required to keep TV20 on the air	\$ 5,450
Pilot Program for digital banner signage	75,000
Total	\$80,450





**CITY OF PORT ST. LUCIE
 GENERAL FUND - # 001
 EMERGENCY OPERATIONS - 001.2500
 DEPARTMENTAL BUDGET SUMMARY**



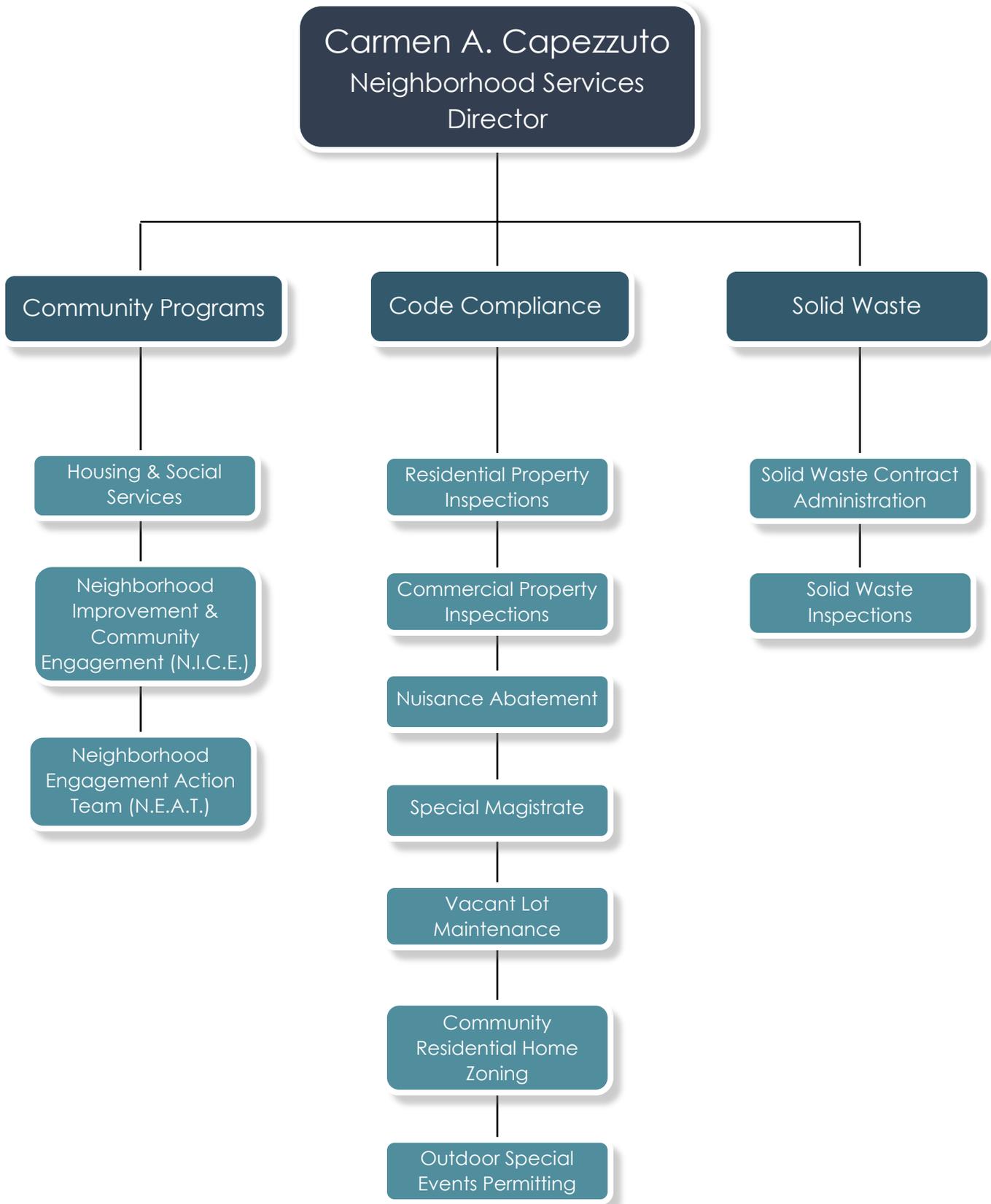
	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
EXPENDITURE SUMMARY:							
Personnel Services	\$ 172,665	\$ 188,009	\$ 221,454	\$ 251,527	\$ 63,518	33.78 %	\$ 264,383
Operating Expenses	317,884	122,184	156,794	126,422	4,238	3.47 %	131,480
Capital Outlay	-	3,000	-	3,000	-	- %	3,120
Total	\$ 490,549	\$ 313,193	\$ 378,248	\$ 380,949	\$ 67,756	21.63 %	\$ 398,983

STAFFING SUMMARY:

Full Time Equivalents	2.00	2.00	2.00	2.20	2.20
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CAPITAL OUTLAY:

MHz Radio (1) - Radio and backup batteries for EDC	\$ 3,000
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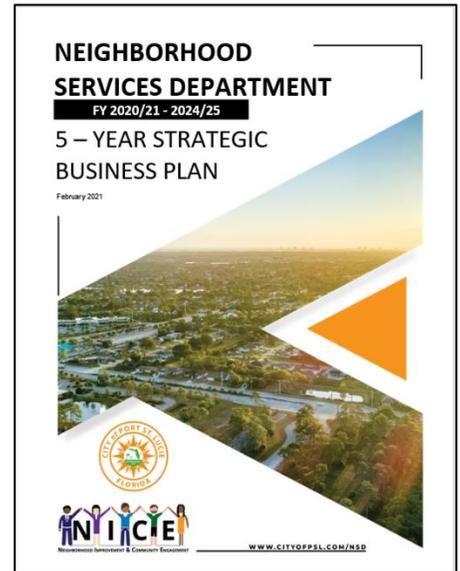
NEIGHBORHOOD SERVICES DEPARTMENT

Fund ##001-131200, 213500, 290000, 291000, 390000, #114-5500-5510 (NSP3), #116-5500-5510 (NSP1), #118-5900-5510 (CDBG), #119-5500-5510 (SHIP), #128-5500 (Housing) & #127-152000 (NICE) #620-3410 (Solid Waste)

FY 2022/23 STRATEGIC OPERATIONS PLAN: OVERVIEW

The Neighborhood Services Department (NSD) is focused on improving neighborhood appearance, sustainability, and vibrancy through citizen education, engagement, and action. The Department accomplishes its mission by coordinating a diverse set of programs across such as: Code Compliance, Housing Services, City University and the Neighborhood Improvement & Community Engagement program (N.I.C.E.). In short, these functions play critical roles in numerous aspects of Neighborhood Engagement, Preservation and Revitalization.

Neighborhood Services consists of over 30 employees who are dedicated to achieving the department’s mission. Code compliance/nuisance abatement programs uphold city standards by enforcing ordinances and taking corrective actions against serious life safety and blight issues. N.I.C.E. improves cooperation and interaction between community representatives and the City to implement neighborhood improvement projects, programs and initiatives. Housing Services facilitate funding sources for City-wide projects from state and federal agencies to meet the City’s Affordable Housing Goals. Additionally, they coordinate with various groups on community service issues, such as: safe and adequate housing, financial assistance, etc. City University increases the residents’ understanding of City government with informative training from all departments on their primary functions.



FY 2021/22 NEIGHBORHOOD SERVICES DEPARTMENT MAJOR ACCOMPLISHMENTS

The Neighborhood Services Department has developed a Strategic Operations Plan in alignment with the City’s Strategic Plan. The work of the Neighborhood Services Department advances the City of Port St. Lucie’s Strategic goals of a **Safe, Clean and Beautiful** City, contributes to a **High-Performing Government Organization**, and fosters **Vibrant Neighborhoods**, which is now defined as places where all residents feel connected and empowered to make improvements, big and small, in the community that they call home. Specifically, in FY 2021/22, the Department supported advancement of the City’s Strategic goals through the work of each of their divisions:

Code Compliance/Nuisance Abatement:

- In partnership with Public Works and Parks & Rec, Code staff assisted in the recovery of over 5,000 cubic yards of yard waste in early 2022.
- Managed the dispatch system for the 3 subcontractors hired for debris collection in specific collection areas throughout the City.
- Creation of the Code Specialist of the month award.
- Began partnership with the Communications department to film videos for the new “Know Your Codes” series.



- Began a series of updates to Code Compliance doorhangers including easier to understand information, ways residents can correct violations, and QR Codes.
- Establishment of a satellite Code Compliance Facility.
- First edition of the annual Code Division plan.
- Code field staff were tasked with performing daily route inspections in order to verify how many residents the failed contractor left uncollected in order to help monitor the Solid Waste Franchise Agreement.
- Administrative staff managed 1PSL call takers and responded to hundreds of phone calls and emails on a daily basis from City residents relating to solid waste transition period
- Administrative staff were responsible for developing the budget, organizing new contracts, and working with the Solid Waste Working Group to document the financial aspects of the solid waste transition period.

Solid Waste Program:

- Partnered with Procurement, Finance and Communications to navigate the solicitation and negotiation process to secure a new solid waste hauler in record time.
- Negotiated and selected a new solid waste hauler, FCC Environmental Services on May 19th 2022.
- Created a line of custom educational materials for city-wide residential distribution designed to promote the City’s solid waste updates and transition to automated service.
- Continued the ‘Blue Bin’ recycling initiative designed to capture glass and plastic bottles, metal and aluminum cans.
- Partnered with the Behavioral Insights Team through Strategic Initiatives & Innovation/City Manager’s Office to study how to gather insights from behavioral science in order to provide consultation services that will address issues in resident’s behavior as it relates to the management of solid waste collection throughout the City.
- Installed two Big Belly solar powered compacting smart trash receptacles atop the Crosstown Pkwy. Bridge on the North and South sides. The smart technology allows the receptacle to communicate with the registered users and send alerts when the trash bins need servicing.
- Installed traffic and informational signs along the perimeter road inside the drop-off center. These signs direct residents where to go to drop off their yard and bulky waste and what is prohibited at the drop-off center.
- Secured emergency agreements for the pickup of yard waste as a result of the vendors excessive delays.
- Established a new finance cost center and the development of a plan to expand the Solid Waste Division and make it more robust for dealing with emergency situations.
- Managed the Solid Waste Task Force, a committee of citizens, who provided Council suggestions on solid waste improvements.
- Streamlined the City Drop-off Center so that it’s more efficient and safer for residents.
- Hired additional staff for the City Drop-off Center
- Opened a customer service call center to address resident queries, requests, and complaints.
- Hired additional customer service representatives to staff the call center.
- Leased 6 rear loading garbage trucks in June of 2022 that augmented the collection of solid waste in the later days of the failed contractor.
- Collaborated in the design of educational doorhangers addressing all three lines of solid waste collection.



N.I.C.E. Program:

- Conducted public outreach activities in relation to the development of the Capital Improvement Park Projects.
- Partnered with Public Works on the installation of street amenities including such as benches, receptacles, and pet waste stations.
- Secured a vendor for the supply and installation of decorative street signs on major City corridors.
- Worked with the grants team and other departments to help leverage funds for neighborhood improvements when possible. Forged partnership to supplement CDBG funds assigned to Parks and Recreation.
- Worked with Parks & Recreation on planning efforts for neighborhood open green spaces and pocket parks (#1 interest among neighborhoods surveyed) in coordination with the interdepartmental High Performance Public Spaces (HPPS) team.
- Conducted the first annual neighborhood recognition awards ceremony.
- Collaborated with the Public Art Advisory Board on the development of art on bus shelters.
- Developed new ice cream social neighborhood events in parks for the Spring 2022 NICE neighborhood meetings.
- Planned neighborhood movie night for the Fall 2022.
- Offered an expansion of the City University Program to offer virtual classes as part of the City University On-Demand Program option.
- Presented the Program’s first publication “2022 NICE Neighborhood Guide”

Housing Services:

- Expanded the service area of the Emergency Rental Assistance to serve more people via the Treasure Coast Homeless Services Council Eviction Diversion Program.
- Incorporated permanent Emergency Rental Assistance within the division for City residents.
- Provided and managed additional mortgage assistance for households with urgent needs.
- Collaborated with the Economic Development Office to secure additional grant funding for small business assistance. Developed the program guide and application for the new program.
- Partnered with St Lucie County and the City of Ft. Pierce to solicit and develop a Comprehensive Housing Needs Analysis (CHNA) and Implementation Plan for the whole County.
- Started a new internal Housing Working Group which has begun developing educational and staff driven housing-focused initiatives that will assist in development and monitoring of long-term housing objectives in conjunction with the CHNA.
- Partnered with the Boys and Girls Club on a new education initiative called the Mobile Club, bringing Boys and Girls Club services into low- and moderate-income neighborhoods where clubs are not located.
- Completed the construction of 2 new single-family homes for affordable housing with NSP funding.
- Launched the Pilot Community Land Trust model program for the sale, purchase and management of the newly built NSP homes.
- Completed CDBG funded projects in the City’s 2021 annual action plan as approved by HUD.
- Completed a partnership with GL Homes to construct and donate a home to a local Gold Star Family.
- Provided additional special training opportunities and information presentations to the Affordable Housing Advisory Committee (AHAC), in addition to its core functions.
- Hosted St. Lucie’s, Council of Social Agencies’ Annual Showcase at the City’s Community Center for the first time ever.
- Advertised and opened a new round of the Homeowner Repair and Rehabilitation Program.
- Collaborated with the Building Department to secure additional contractors to work on low-income housing initiatives.



FY 2022/23 NEIGHBORHOOD SERVICES DEPARTMENT GOALS & INITIATIVES

In FY 22/23, the Neighborhood Services Department will continue to grow our programs and services while advancing the Strategic Plan through the following strategic goals and projects:

Code Compliance/Nuisance Abatement:

- Ordinance Amendment to move Nuisance Abatement from City Council Meetings to Special Magistrate Hearings.
- Developing application for online parking and code citation payment.
- Integrate Code Compliance software with the CodePix photo library.
- Create and implement a plan for the formation of new Code Compliance zones west of I-95 including an additional commercial zone.
- Continuing our updates for City-wide educational materials for Code Compliance.
- Continuing our "Know Your Codes" video campaign.
- Return to regular Code operations after the Solid Waste Transition.
- Prepare and submit for agency accreditation through the American Association of Code Enforcement

Solid Waste Program:

- Assist the City Manager's Office with the transition of Solid Waste to become its own Department in FY 22/23.
- Resurrect the Recycle Right Initiative after the 3-month suspension of residential recycling.
- Continue the goal of working towards the Florida legislative recycling goal of 75% by 2024.
- Develop education program involving brochures, door hangers, and other materials in order to ensure solid waste compliance with residents.
- Establish standard operating procedures for the enforcement of the new solid waste ordinance.
- Conduct at least 4 community outreach meetings to gather feedback on the new solid waste service.
- Restructure the staffing within the Solid Waste Division as new positions are added.
- Work to develop shared GPS system and management of data for all routed trucks with FCC.
- Review of Inter-local agreement between the City and St. Lucie County that is set to expire in 2025.
- Begin Sidewalk Trashcan Retrofit Pilot Program.
- Research the feasibility of creating a solid waste transfer station in a centrally located area of the City.
- Propose semi-permanent safety updates to the Cameo drop-off facility.
- Ensure the successful completion of the transition to FCC.

N.I.C.E. Program:

- Support implementation plans for the 2 new CIP green space projects in collaboration with Parks and Recreation (Duck Court Park in Crane Landing neighborhood and O.L. Peacock Sr. Park Lake in Rosser Reserve neighborhood).
- Continue implementing new Utility Box Art Wraps and coordinate with (FPL) for privately-owned FPL utility box wrapping.
- Work to systematically replace damaged street furniture and working to install between 5-10 new sets of equipment each year.
- Work on the new High-Performance Public Space (HPPS) Team to ensure established Strategic Plan processes are incorporated in NICE project planning and the neighborhoods are reflected in other City HPPS projects.
- Complete the installation of the decorative street sign project plan in the next year.
-



- Distribute and promote the recently published neighborhood guide to spearhead more neighborhood group creation and build neighborhood relationships.

Housing Services:

- Completion of the following 20/21 CDBG & SHIP Projects:
 - Various ADA and mobility improvements to existing sidewalk in low- and moderate-income neighborhoods in the eastern part of the City (SE Lennard Rd. and NE Ardsley Dr.)
 - Completion of Grand Dr. sidewalk phase 3
 - Windmill Point Section 41 Culvert Improvements
 - Utility Air Release Valve (Utility) Improvements
 - Microenterprise – Business Accelerator Class
 - Sandhill Crane Handball Court expansion
 - Rotary Park Inclusive Playground installation
 - Owner Occupied Repair/Rehabilitation – 20 new files in process \$1,000,000 and \$40,000 set aside for Water/Sewer Hookup grants
 - American Rescue Plan Act (ARPA) Emergency Mortgage Assistance
 - Coronavirus Aid, Relief, and Economic Security Act (CARES Act) and American Rescue Plan Act (ARPA) Emergency Rental Assistance as well as Eviction Diversion
- Approval of new feature CDBG Project – purchase of new playground equipment for Whispering Pines Park.
- Continuation of the Boys and Girls Club new education initiative called the Mobile Club
- Continuation of the Tenant-Based Rental Assistance Program (TBRA) under the HOME Consortium.
- Revisions and updates to the City’s Housing Element. Introduce ordinances for the promotion of affordable housing and workforce housing initiatives based on new State Legislation.
- Partner with community developers or non-profit organizations to increase the City’s affordable housing stock.
- Expand the housing incentive education program.
- Build a Housing Fee Fund Plan based on the Comprehensive Housing Analysis and Implementation Plan.
- Continue distributing community aid through the Emergency Rental Assistance Program.
- Continue the development of the Community Land Trust pilot program and plan to increase its stock.
- Create additional private partnerships to construct and donate more homes to local Veteran’s or Gold Star Families.



**CITY OF PORT ST. LUCIE NEIGHBORHOOD SERVICES DEPARTMENT
 FY 2022/23 PERFORMANCE MEASURES AND SCORECARD**

	City Council Strategic Goal (s)	Key Performance Measures	2018/19 Results	2019/20 Results	2020/21 Results	*2021/22 Target	2021/22 Results	2022/23 Target
WORKLOAD MEASURES	Vibrant Neighborhoods (Goal 2)	Active Code Cases	10,543	10,987	8,746	9,000	7,281	9000
	2	Special Magistrate Cases Prepared	2,705	2,468	1,739	2,000	491	2000
	2	Proactive Code Cases	7,703	8,070	6,564	8,000	6093	8000
	2	Total number of NICE meeting attendees.	75	162	132	150	137	150
	2	Total number of visitors to NICE website.	7,141 page views	5,894 page views	8,844 page views	9,200 page views	8,540 page views	9,200 page views
	2	City University attendees	67	79	48	50	43	50
	2	Total number of visitors to the City U website.	2,821 page views	2,174 page views	3,336 page views	3,600 page views	2,373 page views	3,600 page views
EFFICIENCY MEASURES	2	Percentage of Total Cases Brought into Compliance	94.42%	97.01%	96.33%	97%	96.22%	97%
	2	Cost per Case	\$167.12	\$156.72	\$240.07	\$160.00	\$317.69	\$160
	2	Cost per Inspection	\$34.47	\$35.61	\$53.13	\$38.00	\$72.42	\$38
	2	Cost per Capita	\$8.81	\$8.49	\$10.50	\$8.00	\$10.63	\$8
EFFECTIVENESS MEASURES	2	CDBG Grant \$ Distributed	\$849,260	\$1,976,317	\$1,334,474	\$1,053,022	\$1,282,721	\$1,100,000
		CDBG-CV (Emergency Funds due to COVID-19)	N/A	N/A	\$1,146,870	\$249,045	\$33,623	\$30,000
	2	NSP 1 & NSP 3 Program Grant \$ Distributed	\$1,076	\$359,995	\$702,575	\$200,000	\$165,400	\$400,000
	2	SHIP Program Grant \$ Distributed	\$1,389,661	\$1,060,731	\$1,667,242	\$1,594,193	\$735,901	\$1,500,000
	2	Emergency Rental Assistance (ERA) from the ARP Act	N/A	N/A	\$2,500,000	\$3,500,000	\$4,750,000	\$1,500,000
		Housing Assistance from the ARP Act				\$150,000	\$50,000	\$100,000
	2	Tenant-Based Rental Assistance \$ Distributed (senior rental assistance)	N/A	N/A	N/A	\$250,000	\$250,000	\$250,000



**CITY OF PORT ST. LUCIE NEIGHBORHOOD SERVICES DEPARTMENT
FY 2022/23 PERFORMANCE MEASURES AND SCORECARD**

	City Council Strategic Goal (s)	Key Performance Measures	2018/19 Results	2019/20 Results	2020/21 Results	*2021/22 Target	2021/22 Results	2022/23 Target
	2	Residential Recycling Compliance***	65%	58%	65%	69%	Voided	-
	2	National Community Survey™ (NCS™): Percent of residents rating quality of life in their neighborhood positively	84% ↔	82% ↓	86% ↔	86%	86% ↔ (FY 22 Result)	85%
	2	NCS™: Percent of residents rating affordable quality housing options positively	59% ↑	49% ↓	44% ↔	47%	33% ↔ (FY 22 Result)	50%
	2	NCS™: Percent of residents rating neighborliness positively	57% ↔	57% ↔	54% ↔	57%	53% ↔ (FY 22 Result)	60%
	1	NCS™: Percent of residents rating garbage collection positively	80% ↔	77% ↔	82% ↔		48% ↓↓ (FY 22 Result)	80%
	1	NCS™: Percent of residents rating recycling positively	83% ↔	84% ↔	82% ↔	85%	63% ↔ (FY 22 Result)	80%
	1	NCS™: Percent of residents rating yard waste pick-up positively	77% ↔	74% ↔	76% ↔	79%	50% ↓ (FY 22 Result)	75%
	1	NCS™: Percent of residents rating code enforcement positively	46% ↔	53% ↔	58% ↔	61%	46% ↔ (FY 22 Result)	55%

* Due to the effects of the solid waste situation our 21'-22' target numbers were negatively impacted. As staff was primarily focused on ensuring collection services were completed.

**Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie through 2022. The following symbols are provided to show the relationship to the National Benchmark.

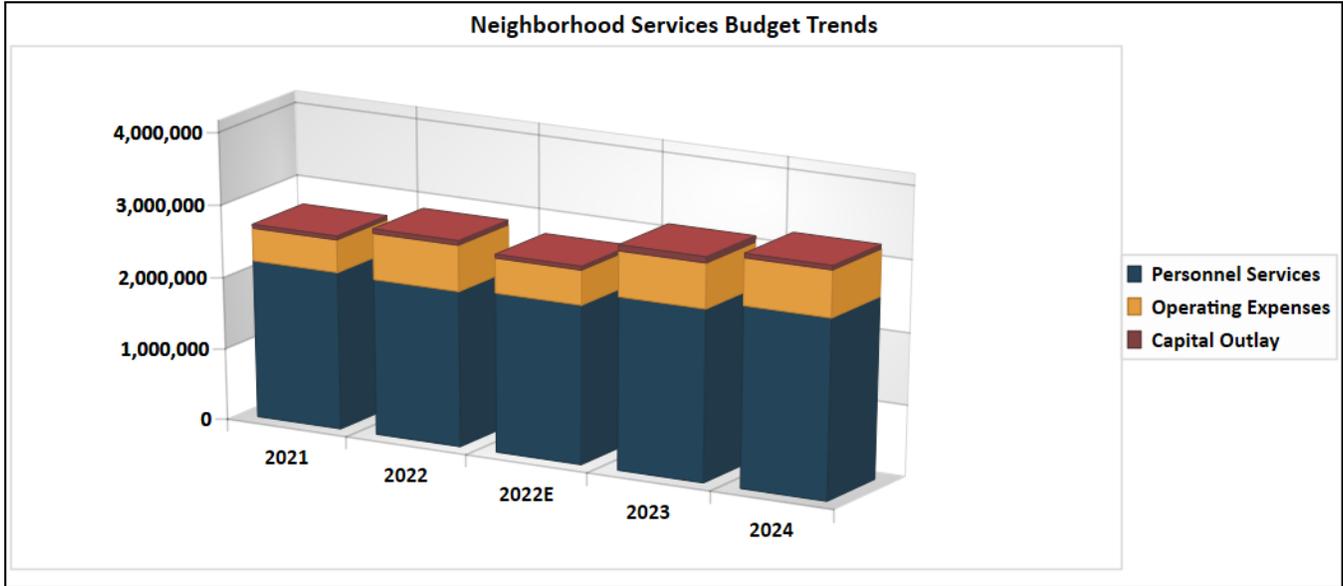
↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower

***Due to the suspension of residential recycling collection on May 23rd of 2022 lasting through the remainder of the previous solid waste contract on September 5th, these benchmarks have been rendered null and void. A new residential recycling compliance initiative will need to be considered but only after an aggressive recycling educational blitz. Recycling carts were being used for trash

collection from May through September and city residents have become accustomed to this. With once-a-week garbage collection, recycling audits will need to be performed to ensure that residents have overcome this habit and returned to recycling.



CITY OF PORT ST. LUCIE
GENERAL FUND - # 001 NEIGHBORHOOD SERVICES - 001.1312, 2135, 29000 & 2910
DEPARTMENTAL BUDGET SUMMARY



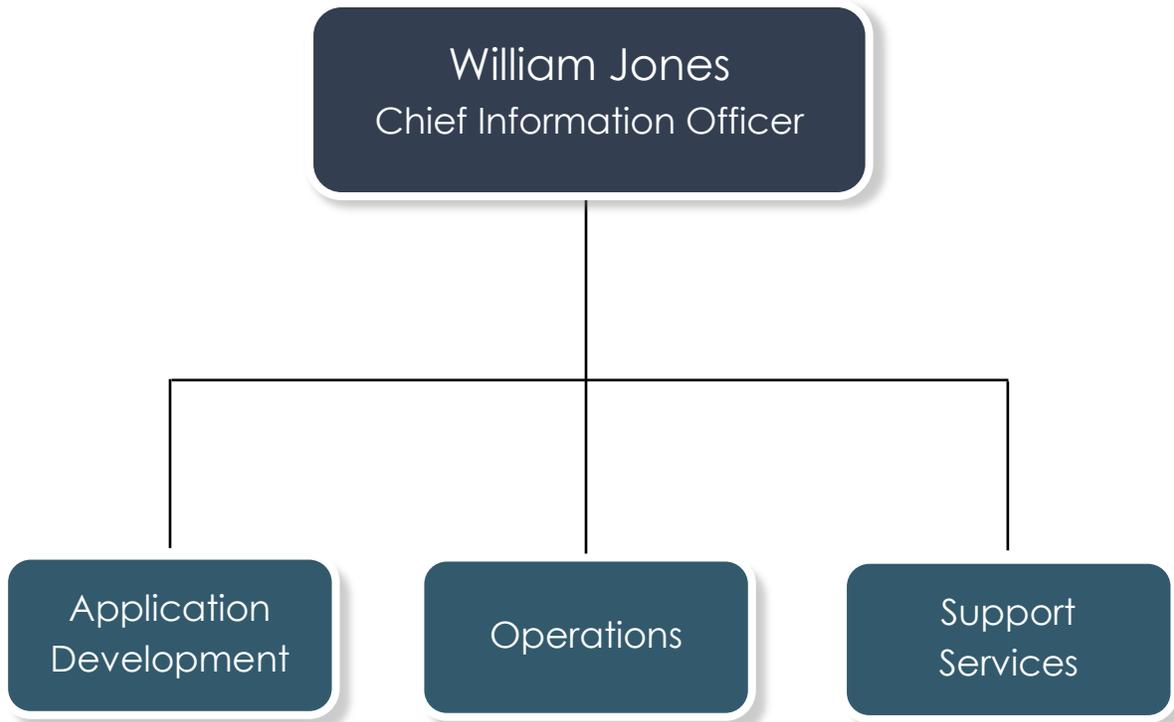
	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
EXPENDITURE SUMMARY:							
Personnel Services	\$ 2,199,534	\$ 2,175,042	\$ 2,226,792	\$2,415,779	\$ 240,737	11.07 %	\$ 2,534,935
Operating Expenses	451,877	636,950	481,073	626,145	(10,805)	(1.70)%	650,197
Capital Outlay	51,488	62,000	51,500	84,000	22,000	35.48 %	58,422
Total	\$ 2,702,899	\$ 2,873,992	\$ 2,759,365	\$3,125,924	\$ 251,932	8.77 %	\$ 3,243,554

STAFFING SUMMARY:

Full Time Equivalents	27.83	28.06	28.06	28.25	28.25
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CAPITAL OUTLAY

Replacement vehicles for aging fleet - NSD-0589, NSD-4506 & NSD-4507	\$84,000
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Information Technology Department

Fund #1320

FY 2022/23 STRATEGIC OPERATIONS PLAN: OVERVIEW

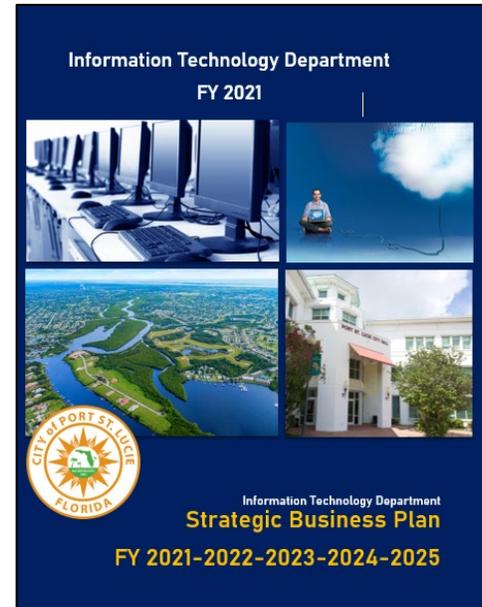
Overview

The IT Department is committed to customer service, providing quality information technology, a secure network environment, and software development to help and support City departments in achieving their goals.

FY 2021/22 IT DEPARTMENT GOALS, INITIATIVES & MAJOR ACCOMPLISHMENTS

The IT Department has developed a five-year Strategic Business Plan in alignment with the City's Strategic Plan. The work of the Information Technology Department advances the City of Port St. Lucie's Strategic Plan goals of a **High-Quality Infrastructure and Facilities** and contributes to a **High-Performance Government Organization**. Specifically, in FY 2021/22, the Department accomplished the following:

- Completed the fiber optic connection between the County EOC and the City, enhancing emergency communication, funded in part by a federal grant from the Federal Emergency Management Agency
- Implemented OneDrive to various departments
- Produced short topical training videos
- Investigated and procured necessary systems to protect Organization for future attacks
- Increased Cybersecurity training of City staff
- Developed Management Directed Policy requiring technology related purchase approval by IT
- Implemented/Enforced further Cybersecurity training
- Continued to identify critical applications and systems suitable for transition to the Cloud.
- Designed and created Mobility Fees Application
- Created Rainfall Dashboard
- Redesigned CADD Liner Application
- Created and launched Landscape Maintenance Application
- Completed Parks and Recreation Damage Assessment Application
- Deployed Code Compliance system in-house application (Sphinx)
- Launched of a Planning and Zoning electronic submittal program (Project Fusion phase 2)
- DAR Mobile Application in testing
- PD Forensic Request Management application launched (CHAOS)
- City Owned Property Application Launched – Internal application to track and manage properties.
- COBRA Online Inspection Scheduling launched for Public Works and External Users
- Fusion application migrated to the Web for Staff
- Police Department Truancy Application launched
- PUMA park inspection and management apps (mobile and web) for PARKS





- Created 64-gallon Garbage Cart submissions for NSD
- Added multiple major features to PANDA including Mobility Fees, Express Submittals Update, Voided Transactions processing, inspections for pre-review, modified townhomes/duplexes online applications, assigning permits for online permits and updated final inspections process
- Completed major update to the Legal Intake System
- Added Payment Extensions and Temporary Water Meter for to Utility Online
- Designed and created Mobility fees app
- Created Rainfall Dashboard
- Updated CADD Liner
- Designed created and rolled out landscape maintenance app
- Completed PR Damage Assessment
- Updated the OMB Contract System to include a surplus system

FY 2022/23 INFORMATION TECHNOLOGY GOALS, INITIATIVES & PROJECTS

In FY22-23, the Information Technology Department will continue to advance the Strategic Plan through the following goals, initiatives, and projects:

- Support and manage Key-Card (FOB) Access Control System
- Support Endpoint security controls (Virus/Malware)
- Upgrade Network Infrastructure
- Complete field audits of security controls (physical and logical)
- Complete Fiber Infrastructure/Wi-Fi Master Plan
- Migrate Police Email to Secure Cloud
- Consolidate technology budget for workstation replacements
- Continue to leverage key partners and resources for security improvement
- Increase Cybersecurity Training for City staff
- Develop Security System replacement schedule
- Develop mobile device replacement schedule
- Develop Desktop/Laptop device replacement schedule
- Consolidate technology budget for mobile device hardware
- Expand Public Wi-Fi
- Consolidate Enterprise Systems management to maintain software patches and upgrades
- Research emerging technologies that could improve collaboration
- Provide Kronos timekeeper training
- Provide Kronos supervisor training
- Identify strategic data to be used for informational dashboards
- Paypoint Financial System to consolidate all financial transactions for in-house applications
- COBRA-FUSION integration of staff applications
- SPHINX NSD Citations Online
- Configuring the new Azure Cloud environment for application deployment
- To complete PD RAM 2, PAM Pro
- Convert Munis->CIP Tracker
- Assist in What Works Cities application



**CITY OF PORT ST. LUCIE INFORMATION TECHNOLOGY DEPARTMENT
FY 2022/23 PERFORMANCE MEASURES AND SCORECARD**

	City Council Strategic Goal (s)	Key Performance Measures	2018/19 Results	2019/20 Results	2020/21 Results	2021/22 Target	2021/22 Results	2022/23 Target
WORKLOAD MEASURES	High Performing Government Organization (Goal 7)	Number of Support Requests	7534	8067	10,260	12,000 Projected	10,135	14,000
	7	Number of supported Systems (i.e., Devices)	1814	1964	2238	2290	2545	2330
	7	Applications /Software Programs Supported	144	148	204	240	240	250
EFFECIENCY MEASURES	7	Business Enablement	89%	89%	93%	>90%	>90%	>90%
	7	IT Communica-tions	88%	91%	93%	>90%	>90%	>90%
	7	IT Services	90%	92%	94%	>90%	>90%	>90%
	7	Applications Suite	91%	89%	93%	>90%	>90%	>90%
	7	Service Request Time to Complete	.79 hour	.82	0.92	< 1 Hour	.91	< 1 Hour
EFFECTIVE-NESS MEASURES	7	Service Request Satisfaction	100%	100%	100% Workor-der	>90%	100%	>90%
	7	Cyber Security Failure Rate	4.74%	2.53%	8.00%	<5%	7.92%	<5%
	7	The National Employee Survey™ (NES™): Percentage of respondents rating IT Services overall as excellent or good, strongly or somewhat agree	N/A	85% ↑	87%↑	Increase	87%↑ (FY 22 Result)	Increase

*Percent approval rating from the annual National Employee Survey™ for Port St Lucie. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower

Number of Support Requests: Service requests received through the Help Desk/Service Desk.



Number of supported Systems: This includes desktops, laptops, tablets, and smartphones.

Applications Supported: This includes both purchased and custom-built in-house applications.

Business Enablement: Includes the ability of the IT group to provide Innovation, IT agility, and technology enablement to complete their functions.

IT Communications: Rates the IT department's ability to provide training, receive feedback, and overall professionalism.

IT Services: Evaluates IT's ability to provide functional devices, Service desk effectiveness and timeliness, network stability, and policies.

Applications Suite: The ability of the IT department to provide the necessary applications (both sourced and created) to enable City staff to achieve their goals.

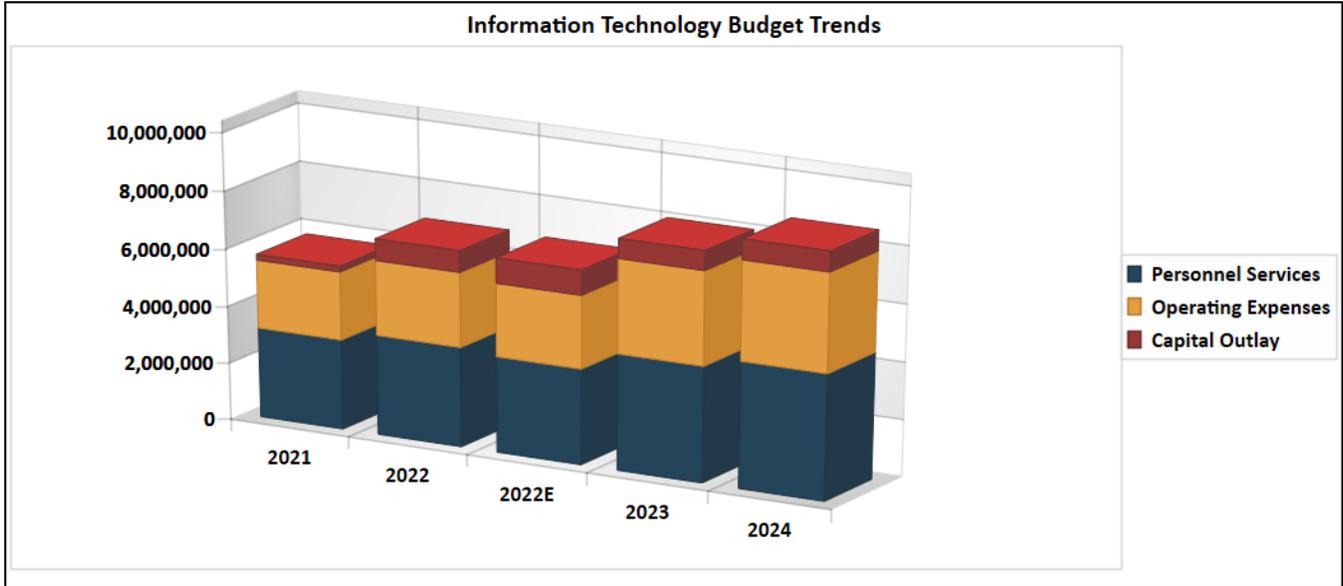
Service Request Time to complete: Average time to complete a service request received through the helpdesk (Service Desk).

Service Request Satisfaction: Average survey rating received after request completion.

Cyber Security Failure Rate: This is the end user failure rate to periodic tests throughout the organization.



**CITY OF PORT ST. LUCIE
 GENERAL FUND - # 001
 INFORMATION TECHNOLOGY - 001.1320
 DEPARTMENTAL BUDGET SUMMARY**



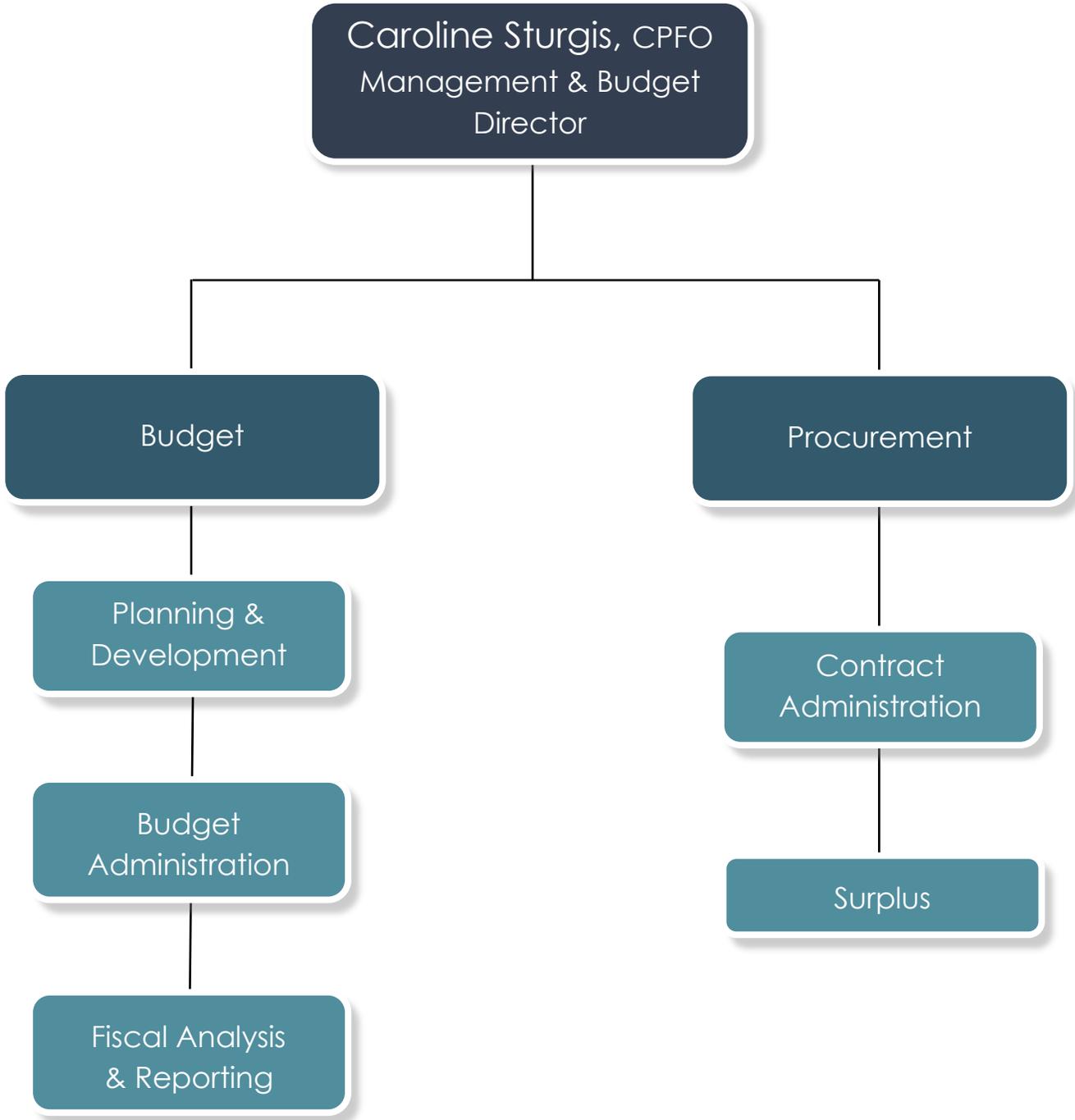
	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
EXPENDITURE SUMMARY:							
Personnel Services	\$ 3,150,091	\$ 3,499,257	\$ 3,361,639	\$4,076,460	\$ 577,203	16.50 %	\$ 4,439,010
Operating Expenses	2,382,412	2,612,447	2,556,878	3,286,221	673,774	25.79 %	3,470,074
Capital Outlay	199,135	747,000	870,749	682,000	(65,000)	(8.70)%	709,280
Total	\$ 5,731,638	\$ 6,858,704	\$ 6,789,266	\$8,044,681	\$ 1,185,977	17.29 %	\$ 8,618,364

STAFFING SUMMARY:

Full Time Equivalents	30.00	32.00	32.00	33.00	34.00
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CAPITAL OUTLAY:

Edge Network Device Replacment NVR (x2) - Replacement	\$300,000
Access Control Upgrade	50,000
Phone Handset Replacement	40,000
E911 Sentry Sentianl Gateway	50,000
MX VPN Concentrator	50,000
IP Based Cameras - replacement	50,000
Wi-Fi EOL Replacements	25,000
Replace DELL EqualLogic's	25,000
OTDR Fiber Tester	21,000
Enhance Physical Security Infrastructure	<u>21,000</u>
Total	\$682,000





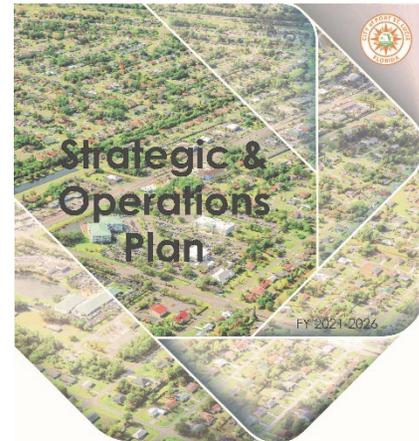
OFFICE OF MANAGEMENT AND BUDGET

Division #1330

FY 2022/23 STRATEGIC OPERATIONS PLAN: OVERVIEW

Overview

The Office of Management and Budget (OMB) provides oversight for the effective management and development of the City's annual budget and performs necessary monitoring of appropriations and management analysis. The OMB also provides a professional purchasing system for the procurement of all goods and services required by City departments in a manner that maximizes the purchasing value of public funds. In a spirit of excellence, integrity, dedication, and innovation we are committed to providing timely, accurate, and transparent information to support City departments, residents, vendors, and the community at large.



Office of Management and Budget

Top Goal: High-Performing Organization

The OMB Strategic Operations Plan is our roadmap for the next five years to make progress on the City's vision of a safe, beautiful, and prosperous City for all people. It is a living document that evolves to address Port St. Lucie's changing needs, City Council policy and strategic plan priorities and technological advances. The plan sets goals that tell us where we need to focus our efforts. We identified specific initiatives to help us reach our goals. From there, we developed key performance indicators, so we can track our progress.

Specifically, the Department's Strategic Operations Plan focuses on eight major initiatives:

- 1. Transform the City's contracts management system:** This initiative is being led by Procurement and Finance and it is an organizational wide effort to increase utilization of the contracts module in the City's Enterprise Resource Planning (ERP) financial system software. The system will house all City contracts and agreements, manage workflow between departments, and enhance management of vendor contracts, including renewals and vendor performance.
- 2. Enhance the City's procurement internal control systems:** OMB's transformation of the City's contracts management system is leveraging technology to strengthen the City's procurement internal control system. The Office will also conduct a comprehensive review of the City's current procurement policies and procedures and implement industry best practices as necessary to strengthen internal controls.
- 3. Automate production of the budget book:** Fiscal Year 2022-23 will be the second year OMB utilizes CaseWare for production of the proposed and adopted budget books. Although this is year two, full automation of the new technology is expected after year three. Automation of the budget book production will allow staff to reduce manual hours spent preparing the budget book and reduce errors resulting from the manual process. The time saved will eventually provide staff with capacity for other higher-value tasks such as management research and analysis.



4. **Align the budget development and strategic planning process:** Aligning the two processes encourages all stakeholders to utilize the budget as a method to put the Strategic Plan into action, and support achieving the goals of the City. OMB initiated better coordination with the partnership of Strategic Initiatives & Innovation Team for the Fiscal Year 2022-23 budget planning process, and we anticipate building upon this alignment for future planning processes.
5. **Expand community engagement during the budget process:** The City’s community engagement process includes various opportunities for residents to provide feedback and input about City services, such as the Citizens Summit and the Budget Advisory Committee. OMB will enhance ongoing community engagement to be inclusive and engage residents in the decision-making process, promote fiscal transparency, and meet the needs of our residents effectively in an efficient and fiscally responsible manner. We will focus on a multi-faceted approach that will utilize technology, community partners, social media, and other opportunities to maximize participation from a diverse population base.
6. **Streamline the capital planning and budget process:** This initiative focuses on streamlining the City’s current capital planning and budget process that is reliant on Excel spreadsheets completed by departments and then consolidated by OMB. We will seek to purchase and implement a technology solution that streamlines the capital budgeting process including collection of department requests, creation of the capital improvement plan (CIP), and the ability to enhance communication of the CIP to all stakeholders.
7. **Launch a bid and proposal management system:** The City’s current ERP system includes a bid management system. We will simplify our bid management process through implementation of the Tyler Munis solution. This will allow Procurement to proactively notify vendors of bid opportunities, accept electronic bid submissions and automate the creation of contract awards, purchase orders, and requisitions.
8. **Implement a vendor self-service system:** The City’s current ERP system also includes a vendor self-service system. We will implement the vendor self-service system to enable vendors to register and maintain information about their businesses for the purpose of conducting business with the City. Vendors will have the ability to view their invoices, purchase orders, checks and contracts issued to their company. Vendors can also receive bid notices on commodities that their company supplies, place bid responses, and view bids submitted by their company and bid results.

While these are the eight major initiatives for the foreseeable five-year planning horizon which OMB believes will best assist in meeting the City Council’s goal of being a high performing government organization, staff will continue to actively look for ways to reduce the millage and reduce the debt.

FY 2021/22 Accomplishments

- Restructured the Office of Management and Budget to enhance oversight of the City’s budget and procurement functions, which included the hiring of a new Director and a Procurement Assistant Director.
- Developed a budget for FY 22-23 that reduces the City’s millage rate for the seventh year in a row.
- Collaborated with the Finance Department to reduce debt through scheduled debt principal payments, refinancing opportunities, and early debt retirement by 2.5%.
- Enhanced procurement internal controls to: implement electronic invoice approval in City’s financial (enterprise resource planning) system; include a right to audit clause in each vendor contract; improve documentation of “best value” factors; and require key City personnel complete annual conflict of interest disclosure statement.



- Initiated a community engagement strategy through first year participation at 2022 Citizens' Summit and facilitation of an exercise in partnership with the Citizen Summit Team that allowed residents to spend "PSL Bucks" and launched the OMB section in the City Manager bi-weekly report that includes regular articles highlighting budget milestones and procurement events.
- Provided staff with learning opportunities to stay current with industry practices for budget and procurement.
- Continued deployment of Tyler Munis technology solution for contracts management, developed a training manual for the new technology and trained 15 departments and 39 employees on use of the contracts management module.
- Continued second phase of CaseWare technology solution to simplify the budget book production process.
- Improved communication between Procurement Division and City departments on vendor issues and their resolutions and increase utilization of technology for documenting vendor performance.
- Utilized lean innovation to eliminate waste in the Consultants' Competitive Negotiation Act (CCNA) process by reducing the number of approval meetings from two to one. This process improvement will save the City 60 weeks of lost time for the average of 12 CCNA's processed in a year.
- Aligned the budget development and strategic planning processes through better collaboration with Strategic Initiatives and Innovation.
- Implemented online surplus system to automate the workflow process to relinquish City property, including vehicle titles.
- Launched a comprehensive review of the City's Purchasing Policy and Procedure Manual with the last revision date of January 2019.
- Maintained the City's strong bond rating through prudent budgeting, spending, and reporting.
- Facilitated the procurement of a new solid waste hauler in an accelerated timeframe. The average 18-month procurement timeline for solid waste collection services was condensed to two months while adhering to all state and local policies and procedures and following procurement best practices.
- Met the stringent reporting requirements of the Governmental Finance Officers Association (GFOA) to obtain the Distinguished Budget Presentation Award for 32 consecutive years and recipient of GFOA Special Performance Measures Recognition in partnership with the City Manager's Office Strategic Initiative Team) for 3 years in a row.
- Maintained the National Institute for Governmental Procurement Outstanding Accreditation Achievement Award for 20 consecutive years and the Florida Association of Public Procurement Officials Award for Excellence in Public Procurement for 19 consecutive years.

FY 2022/23 Priority Projects

- Continue aligning the budget development and strategic planning processes.
- Increase utilization of Contracts Management system and provide training, including conversion of legacy contracts database.
- Enhance community engagement during the budget process.
- Produce monthly financial/forecasting reports.
- Expand training for City departments on budget proposals, including line-item details and requests for new staff.
- Expand training opportunities on procurement policies and procedures for employees and vendors, including onboarding and routine refreshers.
- Seek opportunities to reduce the millage rate and long-term debt.
- Continue to strengthen procurement internal controls, including review and update of procurement policies and procedures.
- Continue implement and utilize CaseWare program for budget book automation.
- Deploy technology to streamline and automate the capital budget process.
- Establish a system for budget storytelling that is transparent and accountable to our residents.



- Continue to utilize and implement new modules within MUNIS to capitalize on the available technology to improve operations, increase accuracy, and enhance financial transparency: vendor self-service, and the bid module.
- Develop a workflow dashboard to support management of procurement division’s performance.
- Prioritize succession planning for the office.

FY 2022/23 KEY PERFORMANCE INDICATORS AND SCORECARD

BUDGET DIVISION KEY PERFORMANCE INDICATORS								
	City Council Strategic Goal (s)	Key Performance Indicators	2018/19 Results	2019/20 Results	2020/21 Results	2021/22 Target	2021/22 Results	2022/23 Target
WORKLOAD MEASURES	High Performing Government Organization (Goal 7)	Complete the City Manger’s Proposed Budget by June 30	Yes	Yes	Yes	Complete	Complete	Complete
EFFICIENCY MEASURES	7	Truth-in-Millage (TRIM) Compliance	Yes	Yes	Yes	Complete	Complete	Complete
EFFECTIVENESS MEASURES	7	Number of Days between Budget Adoption and Final Budget Document Published	47	30	30	30	30	30
	7	Revenue forecast accuracy (% variance from budget)	New	New	New	2%	5%	2%

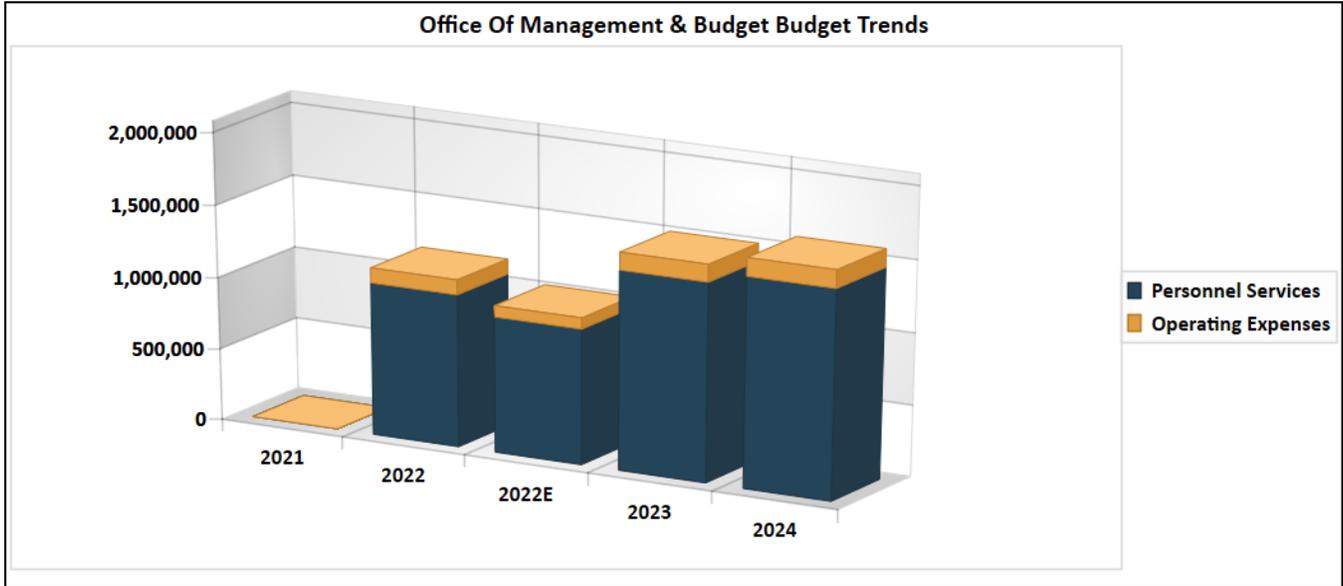
PROCUREMENT DIVISION KEY PERFORMANCE INDICATORS								
	City Council Strategic Goal(s)	Key Performance Indicators	2018/19 Results	2019/20 Results	2020/21 Results	2021/22 Target	2021/22 Results	2022/23 Target
WORKLOAD MEASURES	7	Number Bids/Solicitations Issued	148	126	128	140	120	140
	7	PMD Trainings to City Departments	12	12	6	6	24	15
	7	PMD Training to Vendors, including small businesses (MWBE)	4	4	0	2	1	4
EFFICIENCY MEASURES	7	% Total Procurement Card to Total Purchasing Volume	35%	35%	18%	20%	30.13%	35%
EFFECTIVENESS	7	Bid Protests	0	0	1	0	1	0



MEASURES	7	Rebate from Use of Procurement Cards	\$607,078	\$752,842	\$573,514	\$600,000	\$526,296	\$650,000
	7	The National Employee Survey (NES): % of respondents rating Purchasing/Procurement services overall excellent or good	New	72%	83%	83%	81%	85%
	7	Internal Customer Survey: % of respondents rating satisfied or very satisfied the effectiveness of customer trainings provided by Procurement	New	New	New	New	62.5%	85%
	7	Internal Customer Survey: % of respondents rating satisfied or very satisfied with Procurement's ability to work with departments as partners by understanding their needs and working with them toward common goals	New	New	New	New	83.9%	85%



**CITY OF PORT ST. LUCIE
 GENERAL FUND - # 001
 OFFICE OF MANAGEMENT & BUDGET - 001.1330
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
EXPENDITURE SUMMARY:							
Personnel Services	\$ -	\$ 1,064,634	\$ 948,179	\$1,390,570	\$ 325,936	30.61 %	\$ 1,467,034
Operating Expenses	-	103,898	78,163	122,178	18,280	17.59 %	127,062
Total	\$ -	\$ 1,168,532	\$ 1,026,342	\$1,512,748	\$ 344,216	29.46 %	\$ 1,594,096

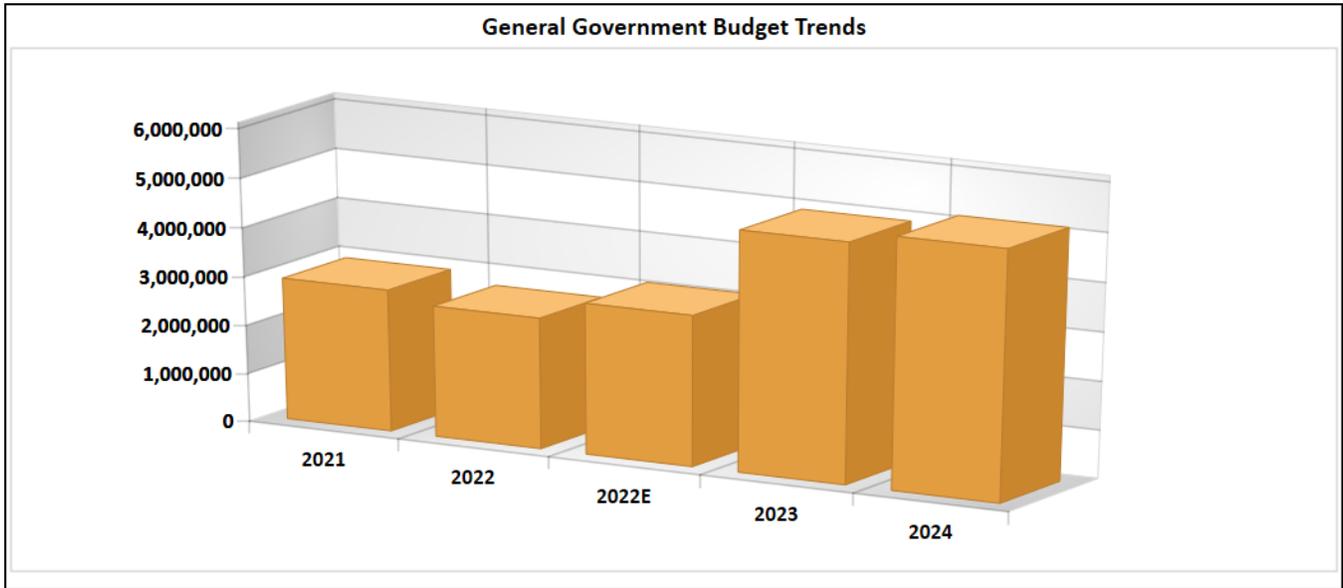
STAFFING SUMMARY:

Full Time Equivalents	11.00	11.00	11.00	13.00			13.00
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CAPITAL OUTLAY: N/A

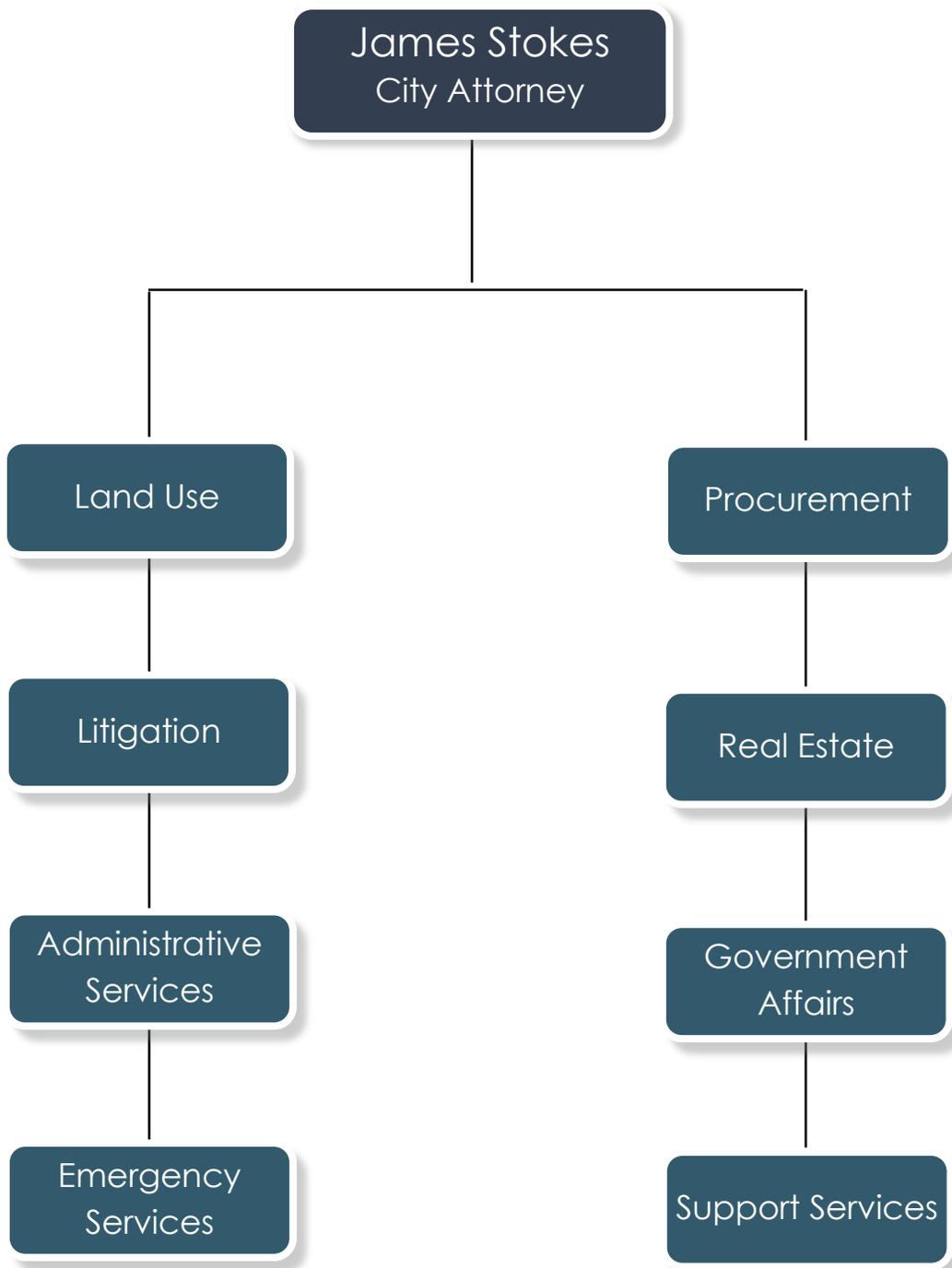


**CITY OF PORT ST. LUCIE
 GENERAL FUND - # 001
 GENERAL GOVERNMENT - 001.1900
 DEPARTMENTAL BUDGET SUMMARY**



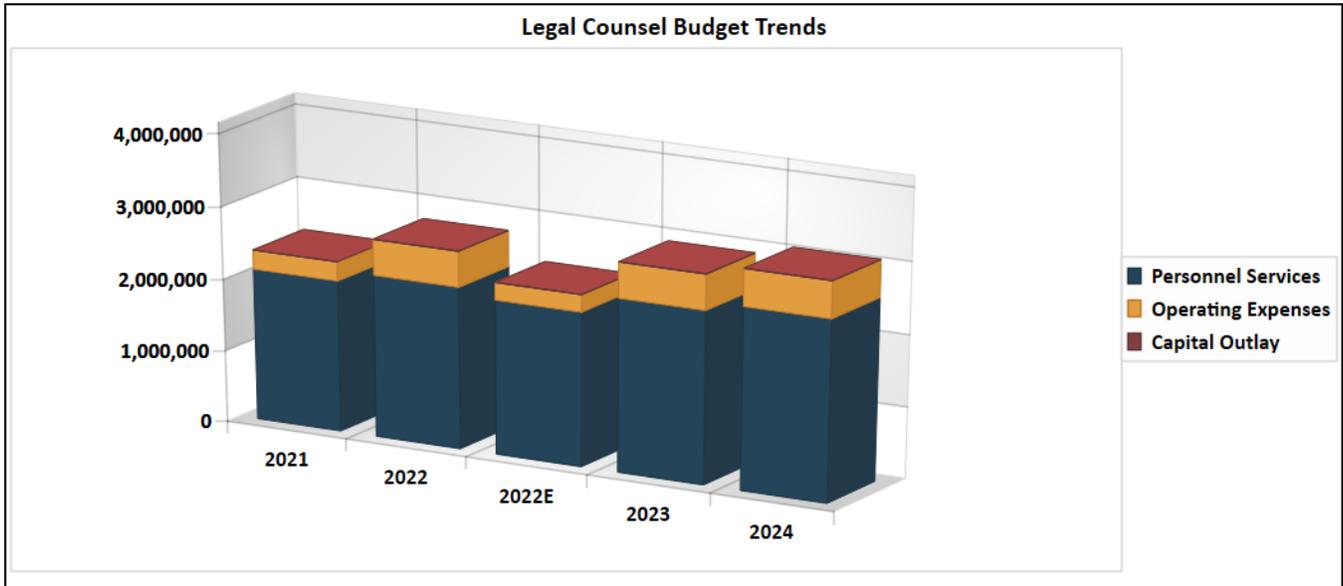
	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
EXPENDITURE SUMMARY:							
Personnel Services	\$ 656	\$ -	\$ -	\$ -	\$ -	- %	\$ -
Operating Expenses	2,918,800	2,697,884	3,110,775	4,934,435	2,236,551	82.90 %	5,150,398
Capital Outlay	21,950	-	640,000	-	-	- %	-
Fund Transfers	(371)	-	-	-	-	- %	-
Total	\$ 2,941,035	\$ 2,697,884	\$ 3,750,775	\$ 4,934,435	\$ 2,236,551	82.90 %	\$ 5,150,398

CAPITAL OUTLAY: N/A





**CITY OF PORT ST. LUCIE
 GENERAL FUND - # 001
 CITY ATTORNEY - 001.1400
 DEPARTMENTAL BUDGET SUMMARY**



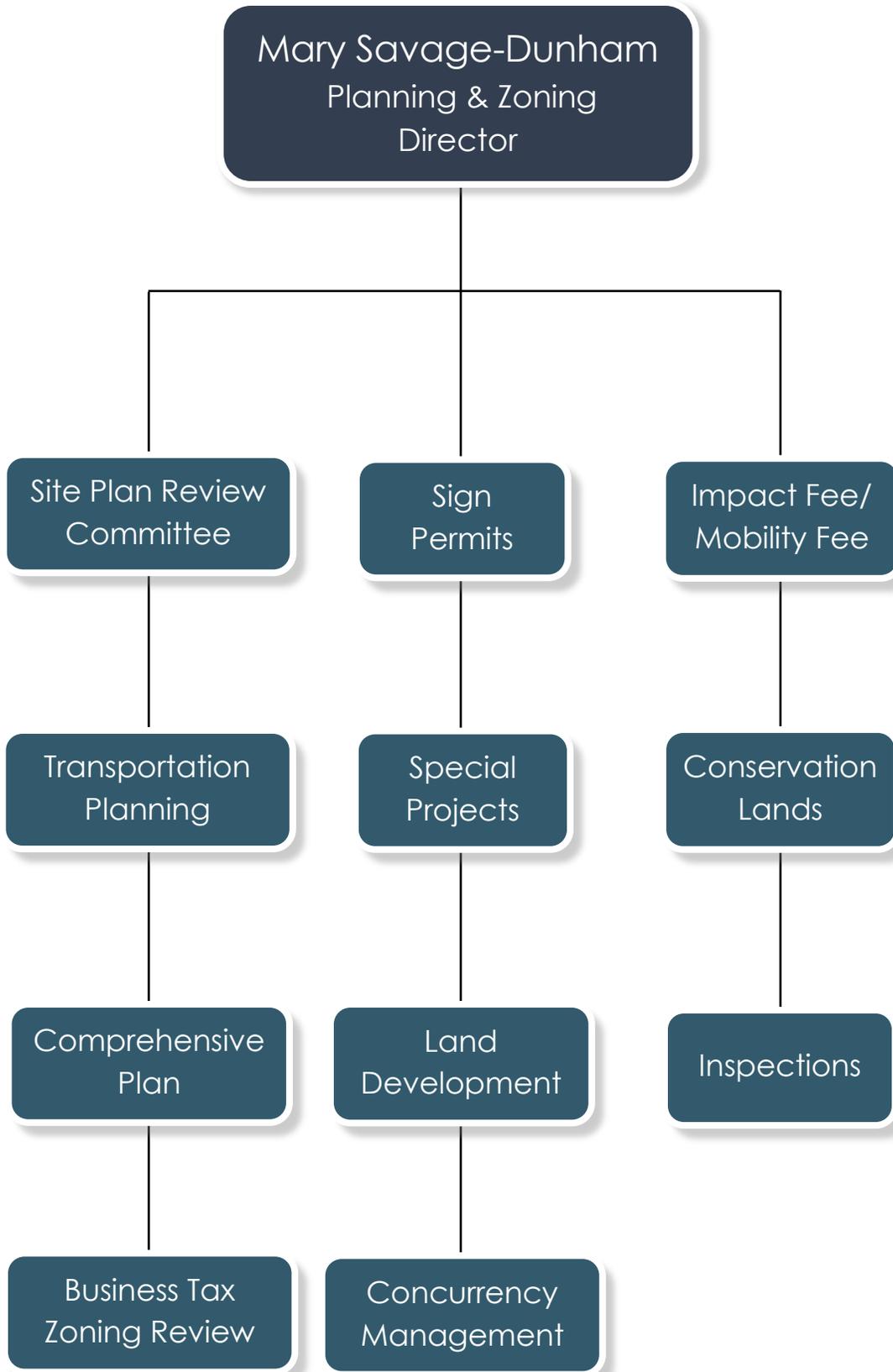
	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
EXPENDITURE SUMMARY:							
Personnel Services	\$ 2,106,742	\$ 2,257,895	\$ 2,153,982	\$2,419,161	\$ 161,266	7.14 %	\$ 2,546,018
Operating Expenses	266,690	494,923	242,635	494,650	(273)	(0.06)%	515,474
Capital Outlay	-	4,000	1,500	4,280	280	7.00 %	4,451
Total	\$ 2,373,432	\$ 2,756,818	\$ 2,398,117	\$2,918,091	\$ 161,273	5.85 %	\$ 3,065,943

STAFFING SUMMARY:

Full Time Equivalents	16.00	16.50	16.50	17.00	17.00
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CAPITAL OUTLAY:

Office furniture and equipment for new employees	1,605
New PC Setup	2,675
TOTAL	\$ 4,280





PLANNING & ZONING DEPARTMENT

Fund #150000

FY 2022/23 STRATEGIC OPERATIONS PLAN: OVERVIEW

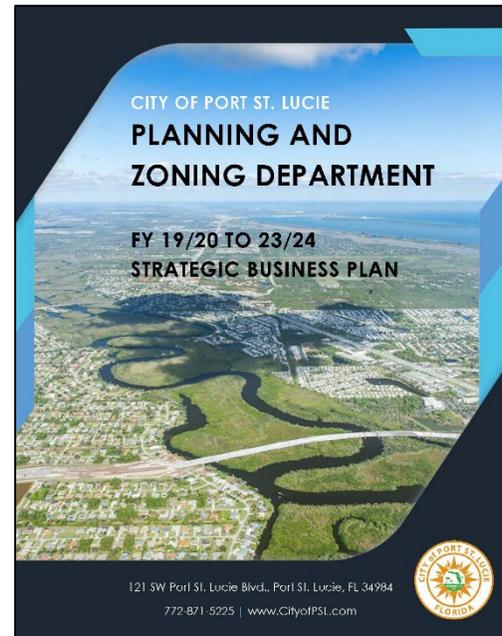
Overview

The mission of the Planning & Zoning Department is to work toward shaping the future built environment to ensure it contributes to a prosperous, sustainable and beautiful City for all people. The values of the Planning and Zoning Department are centered on a high ethical standard, accountability, customer service and educating both the public and applicants on the City's codes and development standards to achieve a high quality of life for the citizens of the City of Port St. Lucie.

FY 2021/22 Planning Department Accomplishments:

In FY 2021/22, the Department advanced the following:

- Implementation of the Mobility Fee
- Implementation of Multimodal Plan
- Successfully negotiated an St. Lucie County Road Impact Fee Interlocal
- Lowered neighborhood roads speed from 30 mph to 25mph; launching 25 for a reason campaign.
- Led the Port St. Lucie Corridor Study with TCRPC
- Continued to support the Southern Grove Jobs Corridor
- Finalized the Diversity Mural at Minsky Gym
- Finalized the Bus Shelter Public Art
- Finalized the Impact Fee Study



FY 2022/23 Planning Department Goals & Initiatives

The Planning & Zoning Department has developed a five-year Strategic Operations Plan in alignment with the City's Strategic Plan. The work of the Planning & Zoning Department advances the City of Port St. Lucie's Strategic Plan goals of a **Safe, Clean and Beautiful** City, fosters **Vibrant Neighborhoods**, supports a **Diverse Economy and Employment Opportunities**, contributes to providing cultural elements of the **Culture, Nature and Fun Activities** strategic goal, ensures **High Quality Infrastructure and Facilities** and contributes to a **High-Performing Government Organization**.

Goals outlined in the Planning & Zoning Department FY 20/21 to FY 24/25 Strategic Operations Plan include:



IMPLEMENT THE SOUTHERN GROVE MASTER PLAN. This year's priorities will be:

- Facilitate the Southern Grove Planning Team to strategize and implement the master plan.
- Continue to work with the Economic Development Team to ensure ED projects are meeting goals and objectives of the plan.
- Work interdepartmentally to ensure appropriate review and implementation of master plan goals during development application review.
- Retain ongoing services with TCRPC to assist with the implementation of the plan, in reference to design and aesthetics.
- Build and establish relationships with community organizations to better support the appropriate development of the Southern Grove property.
- Begin design of gateway public art feature.

Second – We will make an impact on High Quality Infrastructure, Facilities, and Safe, Clean and Beautiful, and Vibrant Neighborhoods by:

The Planning and Zoning Department will serve as the project lead for the Multimodal Plan and Mobility Plan. The goal of this project is to provide the City Council and residents with a clear plan for transportation mobility improvements that will improve safety, related landscaping, multimodal opportunities, and include funding estimates and sources. This year's priorities will be:

- Implement Phase 1 of the Mobility Plan and Fee. Provide updates to City Manager quarterly.
- Begin Phase 2 of the Mobility Plan with consultant, to include public outreach and project planning.
- Review and recommend revisions to the Comprehensive Plan and Code which encourage multimodal development or redevelopment; and
- Prepare for long-range mobility solutions by proposing planning studies; and
- Foster an environment of coordination between city departments, towards the common goal of enhanced mobility, by hosting monthly Multimodal Team meetings; and
- Complete Corridor Study with Treasure Coast Regional Planning Council.
- Measure the impacts of multimodal improvement through infrastructure improvements and citizen input.

Third – We'll move forward Safe, Clean and Beautiful, Nature and Fun Activities, and Vibrant Neighborhoods by:

Implementing the Public Arts Master Plan. This year's priorities will be:

- Complete the public art at bus shelters.
- Develop a maintenance plan for all public art owned by the City.
- Develop an annual work plan, consistent with the adopted Public Art Master Plan and available funding.

Initiating and leading the Conservation Lands Program for the City by:

- Developing the brand for the conservation lands.
- Developing a program for identifying and maintaining city owned conservation lands.
- Develop master plan for HPPS sites.



CITY OF PORT ST. LUCIE PLANNING & ZONING DEPARTMENT FY 2022/23 PERFORMANCE MEASURES AND SCORECARD									
	City Council Strategic Goal(s)	Key Performance Indicators	2018/19 Results	2019/20 Results	2020/21 Results	2021/22 Target	2021/22 Results	2022/23 Target	
WORKLOAD MEASURES	Goal 7, High Performing Government Organization	Number of Zoning Text Amendments reviewed	6	3	12	10	8	10	
	7	Number of DRIs reviewed (including amendments & annual reports)	6	9	6	6	13	6	
	7	Number of site plan applications reviewed	48	76	52	50	134	60	
	7	Number of subdivision plans reviewed	34	54	64	50	79	52	
	7	Number of special exception applications reviewed	7	7	10	10	12	10	
	7	Number of variance applications reviewed	11	24	23	25	26	25	
	7	Number of sign permits reviewed and approved	263	373	229	100	280	100	
	7	Number of zoning compliance reviewed and approved	357	308	387	300	487	300	
	7	Number of rezoning applications reviewed	13	14	10	15	26	15	
	7	Number of comprehensive plan amendments reviewed	7	9	10	6	8	6	
	7	Model Homes		5	23	39	25	53	25

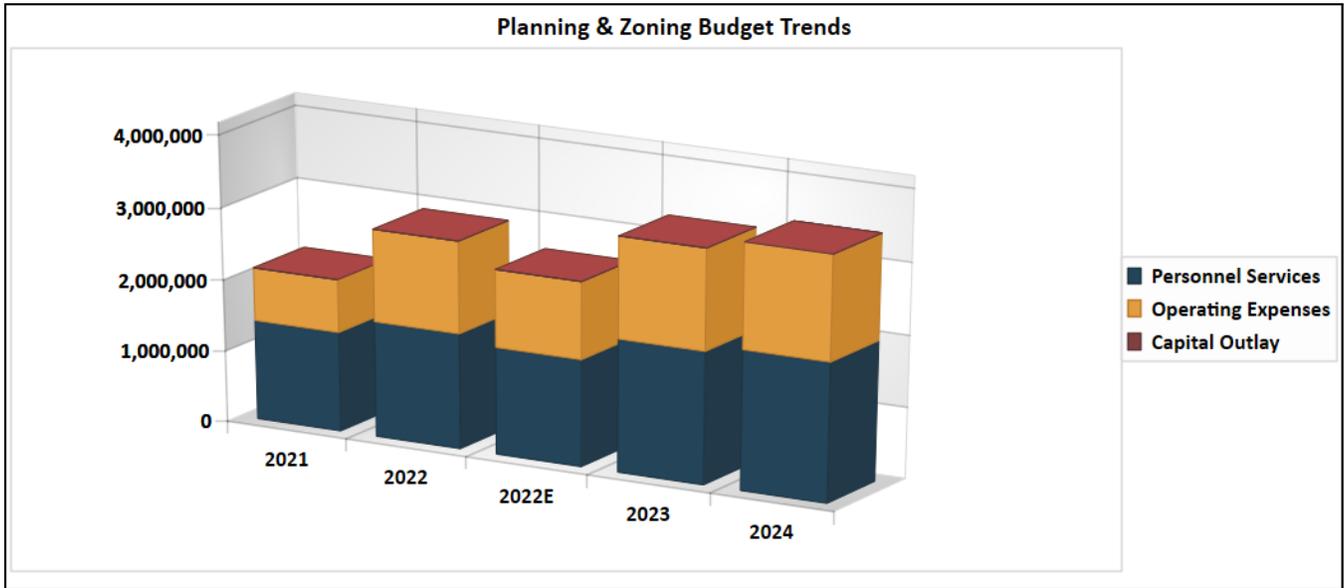


	3	Number of community engagement opportunities	N/A	3	8	10	16	10
EFFECTIVENESS MEASURES	7	*National Community Survey™(NCS): Land use, planning and zoning	41%↔	47%↔	44%↔	46%	42%↔ (FY22 Results)	Maintain
	7	*NCS™: Quality of new development	60% ↔	63% ↔	63%↔	65%	61%↔ (FY22 Results)	Maintain
	7	*NCS™: Well-planned residential growth	N/A	N/A	55%↔	57%	44% ↔ (FY22 Results)	Maintain
	7	*NCS™: Well-planned commercial growth	N/A	N/A	37%↔	57%	42% ↔ (FY22 Results)	Maintain
	7	Percentage of staff with advanced professional certification	62%	62%	63%	75%	55%	75%

*Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie through FY 2021/22. The following symbols are provided to show the relationship to the National Benchmark.
 ↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



**CITY OF PORT ST. LUCIE
 GENERAL FUND - # 001
 PLANNING & ZONING - 001.1500
 DEPARTMENTAL BUDGET SUMMARY**

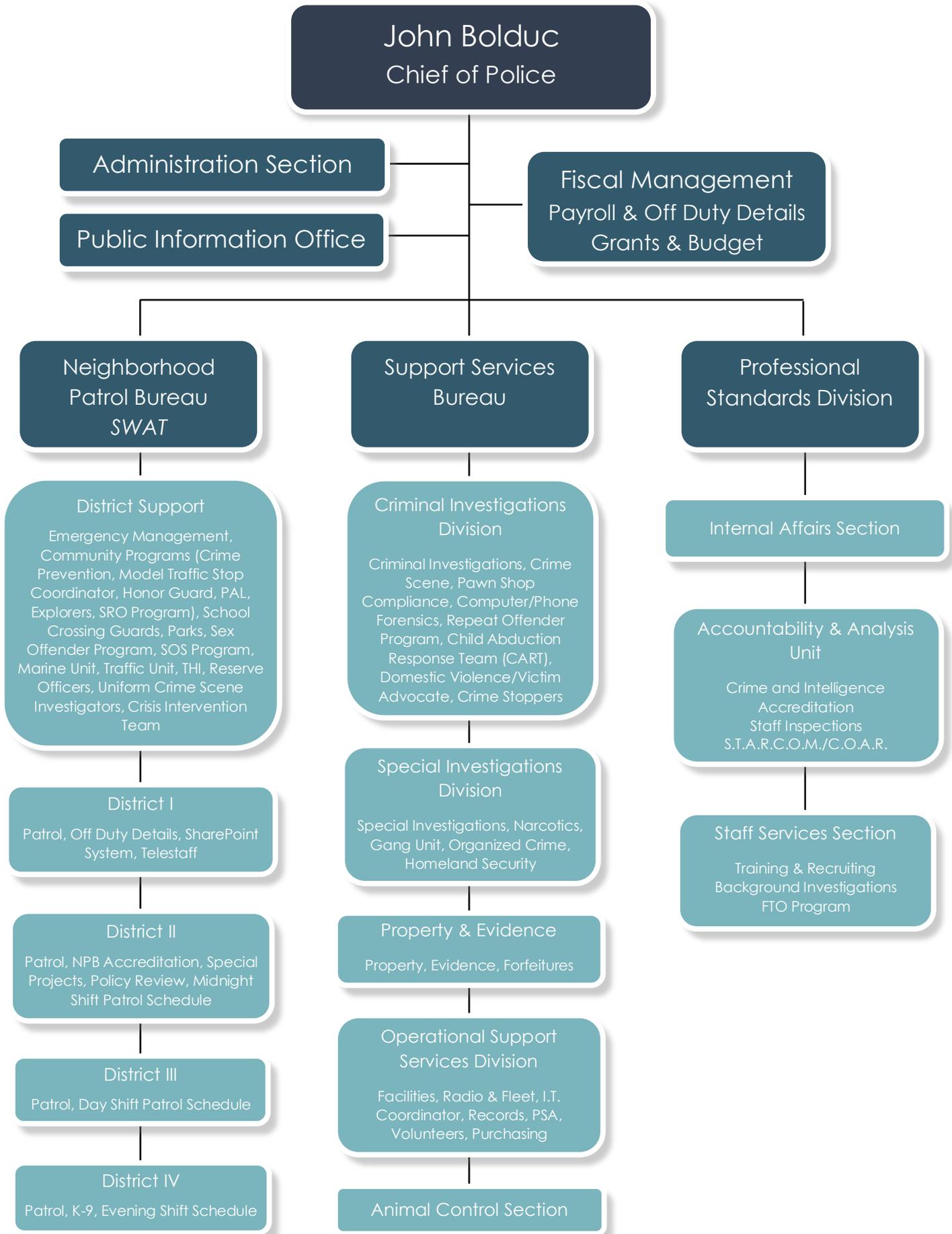


	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
EXPENDITURE SUMMARY:							
Personnel Services	\$ 1,396,037	\$ 1,620,757	\$ 1,505,155	\$1,866,998	\$ 246,241	15.19 %	\$ 1,965,644
Operating Expenses	738,416	1,283,262	1,080,178	1,413,303	130,041	10.13 %	1,469,831
Capital Outlay	-	2,000	2,000	2,000	-	- %	-
Total	\$ 2,134,453	\$ 2,906,019	\$ 2,587,333	\$3,282,301	\$ 376,282	12.95 %	\$ 3,435,475

STAFFING SUMMARY:

Full Time Equivalents	13.80	15.80	15.80	15.80	15.80
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CAPITAL OUTLAY: Office Furniture \$ 2,000





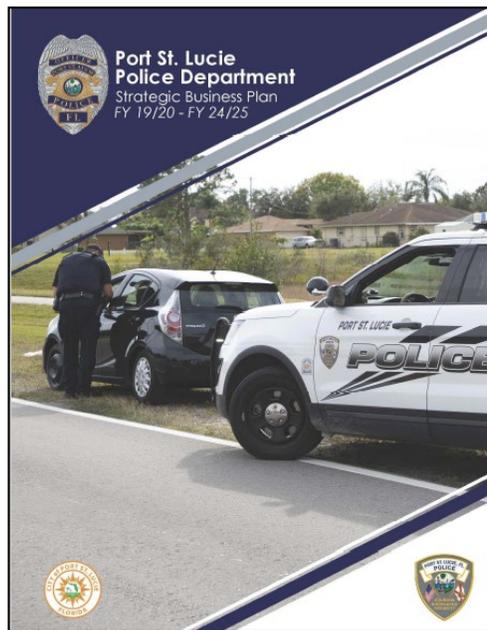
POLICE DEPARTMENT

Fund #21050000

FY 2022/23 STRATEGIC OPERATIONS PLAN: OVERVIEW

Overview

Through **Courage, Knowledge, and Integrity** the Port St. Lucie Police Department is committed to Superior Customer Service and remaining one of America’s Safest Cities. The Police Department is committed to protecting and preserving the rights of individuals as granted by the Constitution, focusing on basic essential services with the budgeted number of Police personnel (287 sworn, 68 full-time and 2 part-time civilians, 12 animal control and 63 crossing guards). While the goal is to maintain status as one of Florida’s safest cities, key components to achieving this are the prevention of crime and aggressively pursuing those who commit serious offenses. The Police Department believes integrity and professionalism are the foundation for trust in the community. The Police Department is committed to an open and honest relationship with the community. The Police Department is committed to effectively managing its resources for optimal service delivery. The Police Department is committed to participating in programs which incorporate the concept of a shared responsibility with the community in the delivery of police services that impact their neighborhood. The Police Department believes that it achieves its greatest potential through the active participation of its employees in the development and implementation of policies and programs. The Police Department also regularly reviews and evaluates the strategic plan. The organization uses the plan to ensure that the needs of each section/division are in focus and actively monitored. The plan is revised annually to provide a review of accomplishments and provide a five-year horizon for future planning. Properly serving our citizenry, by meeting the challenges of innovation through cost containment, continues to be an agency priority.



In addition, the department’s primary focus of proactive policing efforts continues to be reflected in its response to calls for police services and the monitoring of voluminous traffic on the roadways and major thoroughfares. The department continues to monitor overtime costs without jeopardizing the safety of the City’s residents and our officers/personnel.

The Police Department will continue to enhance and strengthen its training, technology, cultural diversity, and community partnerships. Citizen input and involvement is critical to the overall success of the organization. We remain steadfast with our citizens and business community to ensure the quality of life in Port St. Lucie is not sacrificed as the result of growth and its associated impact (with a population of 224,905 per the Florida Bureau of Economic & Business Research).



FY 2021/22 Police Department Goals, Initiatives & Accomplishments

The Police Department annually updates a five-year Strategic Business Plan in alignment with the City's Strategic Plan. The work of the Police Department advances the City of Port St. Lucie's Strategic Plan goal of a **Safe, Clean and Beautiful City** and **High-Performing Government Organization**. Specifically, in FY 2021/22, the Department accomplished the following:

- Maintained Low Crime Rate - continued to be the safest large city in Florida for populations of cities more than 100,000 and provide for an enhanced quality of life for our citizens. The Crime Rate declined 10.0% from FY 2019/20 and FY 2020/21, achieving this annual strategic plan priority.
- District 5- The Police Department identified the need to implement a new patrol district in order to maintain and/or improve the law enforcement customer service during the currently planned rapid growth and expansion of the western part of the City. Additional objectives include Decreased Response time to emergency calls for service, Increased Accountability, Improved Traffic Enforcement, and ensure optimum uncommitted time to practice community policing and build relationships with the new residents and business owners in newly developed part of the City. The initial analysis assumes 24 patrol police officers, 6 Sergeants, and 1 Lieutenant need to be hired over the next five years to minimally staff a new district. The District will be built by incrementally adding patrol zones to existing districts until span of control and case load necessitate additional supervision and administration positions. Additional support function positions identified at the 2022 Winter Retreat for the Fiscal Year 2022/2023 will be reevaluated on an annual basis. In FY 21/22, the department added five patrol officers, and will continue to be reevaluated to consider whether new resources should be allocated to maintain the current level of service, as well as the enhancement of the new service.
- Improved Traffic Safety in the City through education and enforcement of traffic laws. Partnered with the Communications Department and launched an educational initiative at the Citizens Summit. The department received feedback from residents on traffic safety initiatives. Additionally, the driving simulator was utilized to interact with residents on the topics of speeding and distracted driving. Increased traffic enforcement and public education. The Police Department collaborated with the Multimodal Team to address engineering of roadways to improve safety. The Chief and Traffic Division Commander attended Department of Transportation Vision Zero Workshop in Jacksonville to gather information on improving Traffic Safety. Focused on Traffic Safety Education at the St. Lucie County Safety Festival, which included having citizens utilize the distracted driving simulator. Traffic citations and warning issued increased from 21,983 in FY 19/20 to 41,098 in FY 20/21.
- Continued to build relationships within the community with the Citizens Police Academy. The Citizens Police Academy is an 8-week program, 2 nights a week with Saturday field trips which provides an overview of the structure and responsibilities of each of the divisions within the department. The Department conducted a Citizens Police Academy in the Spring of 2021 and Police Camp for youth in June of 2021. This continued to build relationships with youth in the community with the Junior Police Academy. The Junior Police Academy is a 2-week summer camp style program designed to accomplish the same objectives for youth as the Citizens Police Academy does for the parents.
- Maintained accreditation of the Police Department from the Commission on Accreditation for Law Enforcement Agencies (CALEA), joining the 5% of law enforcement agencies throughout the country accredited through CALEA. Maintained accreditation through the Commission for Florida Law Enforcement Accreditation, Inc.



- Improved the Animal Control Return to Owner Rate - The Animal Control Return Rate increased from 70.3% in FY 2019/20 to 73.7% in FY 2020/21.
- **Body Worn Cameras** – The department established general guidelines on Body Worn Cameras (B.W.C.), purchased the cameras and related software, hired a Redaction Specialist and created a BWC Coordinator Position, and fully deployed B.W.C.s to all sworn-personnel and animal control.

FY 2022/23 Police Department Goals, Initiatives & Projects

In FY 2022/23, the Police Department will continue to grow as a national leader and advance the Strategic Plan through the following:

- **Continue to Implement District 5-** Five officers are planned to be added to the department in FY 2022/23.
- **Traffic, Bicycle & Pedestrian Safety by Utilizing Vision Zero** - The Police Department has identified Vision Zero as the strategy to implement to eliminate all traffic fatalities and severe injuries, while increasing safe, healthy, equitable mobility for all. First implemented in Sweden in the 1990s, Vision Zero has proved successful across Europe — and now it’s gaining momentum in major American cities. Vision Zero has been adopted by the Florida Department of Transportation and has been identified as supporting the Arrive Alive initiative. The department will utilize the National Highway Traffic Safety Administration (NHTSA) Speed Enforcement Program Guidelines as guidance on identifying enforcement thresholds throughout the City of Port St. Lucie. This will allow our agency to follow nationally established mandates to ensure we are utilizing best practices in addressing traffic safety issues.
- Annual update of the department’s five-year Strategic Plan for the department to continue to focus on proactive policing efforts.
- **Community Partnerships** - To establish a positive bond with the members of our community, our law enforcement officers must get involved in community activities and programs that aid the community. The members of the Port St. Lucie Police Department will continue to build trusting relationship with our citizens by positively interactions through community forums, youth scholastics and various other partnerships.
- **Police Training Facility** – The Port St. Lucie Police Department is working in close collaboration with Facilities to establish a practical training facility, which will include offices and a gun range. The funding for this project has been secured, the vendor is currently working on the design-build criteria and the department expects to go out for bid on the design-build this year.



CITY OF PORT ST. LUCIE POLICE DEPARTMENT FY 2022/23 PERFORMANCE MEASURES AND SCORECARD								
	City Council Strategic Goal (s)	Key Performance Measure Police Department	2018/ 19 Result	2019/20 Result	2020/21 Result	2021/22 Target	2021/22 Results	2022/23 Target
WORKLOAD MEASURES	Goal 1 Safe, Clean and Beautiful	Calls for Service	146,498	154,789	151,153	158,600	158,610	170,000
		Citizen Complaints about Traffic Violations	202	332	413	<500	535	<500
EFFICIENCY MEASURES	Goal 1 Safe, Clean and Beautiful	Response Time Priority 1 Calls	6.56 min	4.87 min	4.62 min	<6 min	5.68 min	<6 min
		Traffic Citations Issued Per FTE (NPB sworn and civilian traffic investigators)	118.8	211.8	265.1	>120	248.3	>200
EFFECTIVENESS MEASURES	Goal 1 Safe, Clean and Beautiful	Percent Change in Crime Rate (UCR)	-6.9%	-15.6%	>1.75%	>1.75%	>1.75% *	>5.00%
		Percent of Part 1 Crimes Cleared (UCR)	47.21%	46.2%	36.8%	>40%	>40% *	>40%
		Percent change in Partners Against Crime (PAC) Registrants	-49.4% (720 registrants)	+58.5% (1,141 registrants)	-5.7% (1,076 registrants)	10%	-9.3% (976 registrants)	10%
		Traffic Crashes per 100,000 population (Total)	2473.6	1999.4	2308.0	<2,450	2444.6	<2300
		Traffic Fatalities per 100,000 population	5.7	4.4	5.9	<5.0	4.4	<5.0
		Arrests per Reported Part 1 Index Crimes (UCR)	.25	.23	>.20	>.20	>.20 *	>.20
		Animal Control Return Rate	49.4%	70.3%	73.7%	>65%	62.4%	>65%
		National Community Survey™: Percent of residents rating overall feeling of safety positively	79% ↔	79% ↔	82%↔	Increase	73% ↔	Increase
		NCS™ : Percent of residents who rate feeling safe in their neighborhood positively	96% ↔	95% ↔	95% ↔	Maintain/ Increase	95% ↔	Maintain/ Increase
		NCS™: Percent of residents who rate feeling safe in downtown/commercial area positively	91% ↔	89% ↔	90% ↔	Increase	91%↔	Increase
		NCS™: Percent rating police services positively	84% ↔	84% ↔	82%↔	Increase	78% ↔	Increase
NCS™: Percent rating crime prevention positively	74% ↔	82% ↔	81%↔	Increase	74%↔	Increase		

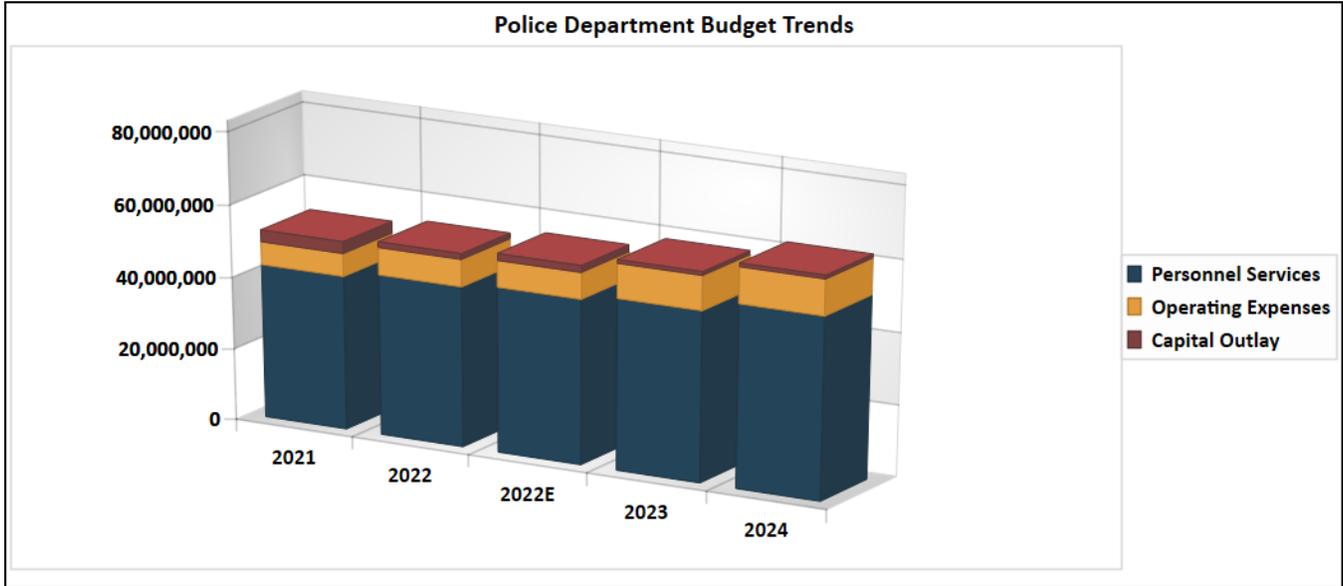


* The above amounts reported in the Uniform Crime Reports (UCR) are tracked on a calendar year basis. Thus, the above UCR-related amounts for FY 22 will not be available until sometime after 12/31/22.

**Percent of respondents rating service as excellent or good from the annual National Community Survey™ for Port St Lucie through FY 2021/22. The following symbols are provided to show the relationship to the National Benchmark.
↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



**CITY OF PORT ST. LUCIE
 GENERAL FUND - # 001
 POLICE DEPARTMENT - 001.2105-2134, 2139 & 6200
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
EXPENDITURE SUMMARY:							
Personnel Services	\$ 42,838,000	\$ 44,715,323	\$ 46,076,307	\$ 47,762,896	\$ 3,047,573	6.82 %	\$ 51,115,953
Operating Expenses	6,348,072	7,559,593	7,356,323	9,606,167	2,046,574	27.07 %	10,045,300
Capital Outlay	3,255,854	1,572,610	1,880,336	1,025,000	(547,610)	(34.82)%	1,018,088
Total	\$ 52,441,926	\$ 53,847,526	\$ 55,312,966	\$ 58,394,063	\$ 4,546,537	8.44 %	\$ 62,179,341

STAFFING SUMMARY:

Full Time Equivalents	346.29	361.39	361.39	379.39			389.39
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CAPITAL OUTLAY:

Upgrade elevator Circuit Boards.							\$ 25,000
Replace 7 Patrol Vehicles with Hybrid Ford SUVs.							294,000
Replace 3 Patrol K9 vehicles with Hybrid Ford SUVs.							126,000
Replace 1 Patrol Sgt vehicle: 2022 Ford Interceptor.							42,000
Replace 7 CID vehicles with Admin SUV.							245,000
Replace 1 SBB Administer vehicle with Admin SUV. Matrix Surveillance System Convert Unit.							35,000
Forensic hardware for investigative analysis PH II.							35,000
Forensic Blade server (case storage) Phase II.							25,000
CSI Forensic Equipment							40,000
Equipment upgrade of CID Interview Room							20,000
4 SWAT Sniper rifle systems (accuracy int'l scoped).							5,000
Replace 4 SWAT Night Vision kit (white phosphorus).							40,000
Replace 4 Golf Carts for SROs).							55,000
Trailer to carry Bicycle & Polaris.							30,000
Total							<u>8,000</u>
							\$ 1,025,000



Heath Stocton, P.E.,
Public Works Director, KPSLB

Keep Port St. Lucie
Beautiful



PUBLIC WORKS DEPARTMENT

General Fund #001 KPSLB Program

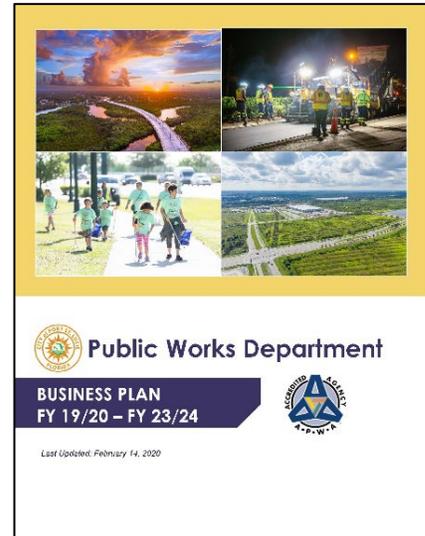
FY 2022/23 STRATEGIC OPERATIONS PLAN: OVERVIEW

Overview

The City of Port St. Lucie Public Works Department is dedicated to maintaining and improving the quality and safety of the community, through the creation and preservation of environmentally and economically sound infrastructure, while providing outstanding services to our residents.

Public Works Department Goals & Initiatives

The Public Works Department has developed a five-year Strategic Business Plan in alignment with the City's Strategic Plan. The work of the Public Works Department advances the City of Port St. Lucie's Strategic Plan goals of a **Safe, Clean and Beautiful City**, fosters **Vibrant Neighborhoods**, and contributes to a **High-Performance Government Organization**. The goals and strategic initiatives for the KPSLB division within Public Works outlined in the Business Plan include:



Goal 1: Support a Safe, Clean and Beautiful and Vibrant Neighborhoods

- Keep Port St. Lucie Beautiful
- Expand Landscaping and Beautification

Goal 5: High Performing Public Works Department

- Improve Communication
- Enhance Customer Service



FY 2021/22 Keep Port St. Lucie Beautiful Accomplishments

The Public Works Department advanced the strategic plan by accomplishing the following projects and initiatives during FY 2021/22.

Public Outreach

- National Night Out, October 5, 2021 – PSL Police Department, City Hall
- PSLinLights – December 17, 2021
- City University – KPSLB Presentation – October 2021
- Citizen Summit Virtual Presentation – February 3, 2022; 117 attendees
- Citizens Summit In-Person at MIDFLORIDA Event Center – February 5, 2022; 150 in attendance
- Arbor Day Memorial Tree Planting – January 21, 2022; at Botanical Gardens
- Sympatico Shopping Center – February 1, 2022
- St. Lucie Chamber Breakfast – February 8, 2022; 7 business connections
- St. Lucie Chamber Breakfast – March 8, 2022; 5 business
- St. Andrews Apartments – March 17, 2022
- Oxbow Earth Day – April 23, 2022
- City Employee Health Fair – May 3, 2022, at Botanical Gardens
- APWA Golf Tournament – May 7, 2022, Gator Trace Country Club
- Hurricane Prep Expo – July 9, 2022, MidFlorida Event Center
- KPSLB Adopt-a-street Volunteer Appreciation Breakfast – July 17, 2021
- Florida Public Relations Association Annual Conference – August 7-10, 2022, Orlando, FL
- Family Fun Ruck - at IRSC Pruitt Campus, 500 NW California Blvd - September 10, 2022
- The Showcase of Services COSA (Council of Social Agencies) hosted an open showcase - September 21, 2022, at the PSL Community Center

Education

- Savanna Ridge Literacy Week – Virtual Guest Reader – March 7-11, 2022; 464 students (VPK-5)
- Tree Giveaway (KPSLB & BG, UF/IFAS)
- KPSLB Lunch & Learn Workshop World Ocean Day – June 3, 2022, at Botanical Gardens
- Recycling – November 4, 2022, at Botanical Gardens
- KPSLB Lunch & Learn Workshop – Climate Change, Preservation of the Ozone Layer, Trees – September 2, 2022, at Botanical Gardens

Tree Planting and Giveaway

- Planted new trees within the City
- Give-a-Tree, Spread-the-Shade Tree Giveaway – September 17, 2022
- KPSLB Presentation and Tree Seedling Giveaway with Boys & Girls Club (Trees Forever Grant) – October 26, 2021 – Chuck Hill Club, 198 NW Marion Avenue (500 Tree Seedlings & 55 members)
- KPSLB Tree Giveaway Drive Thru – May 14, 2022, at Public Works Compound

Cigarette Litter Prevention Plan (CLPP)

- Strategically placed receptables in the City
- Interview with WPBF and Police Department – January 27, 2022

Special Events

- Holiday Lights 2021
- KPSLB Beautification – Succulent Giveaway – February 14-18, 2022
- Appreciation Night at Clover Park (Mets) & Hospitality Event – April 14, 2022; 2,821 pounds collected, \$15 cash donation, 2,471 meals provided, 2,219 fans, 1118, KPSLB tickets



- Outreach 15th Annual Treasure Coast Waterway Cleanup – July 23, 2022, at C24 Canal Park
- Adopt-a-street Volunteer Appreciation Breakfast (30th Anniversary) – July 30, 2022

Household Hazardous Waste Collection Day

- October 23, 2021; 437 vehicles, 19,314 pounds
- March 12, 2022; 385 vehicles and 15,534 lbs. collected

Grants Awarded

- Tree Seedling Giveaway with Boys & Girls Club (Trees Forever Grant), 500 Tree Seedlings & 55 members.
- Tiffany West (Arbor Day Foundation Grant)
- Grant Award Received: Trees Forever – September 28, 2021 (\$700)
- Keep America Beautiful Community Grant (CLPP) – June 7, 2021 (\$15K P)
- Keep America Beautiful KAB Community Grant Award – CLPP; \$20K

Grants Submitted

- Tree City USA and Tree City USA Growth Award
- Florida League of Cities; Environmental Award Application submitted – April 2022

Proclamations

- Arbor Day Proclamation – January 10, 2022; at City Council Meeting

Adopt a Street

- Community Litter Index – June 30, 2021

FY 2022/23 Keep Port St. Lucie Beautiful Goals

In FY 2022/23, the Public Works Department will continue to advance the Strategic Plan through the following initiatives:

Public Outreach

- National Night Out – October 4, 2022
- Outreach Business/Organization/HOA presentations – 1 each quarter; 4x
- Treasure Coast Business Summit at MIDFLORIDA Event Center – October 20, 2022
- Coast Business Summit at MIDFLORIDA Event Center – October 20, 2022

Education

- Keep Florida Beautiful Annual Conference – October 19-21st, Pasco County
- Youth Educational Program – get back into the school for presentations – 1 each quarter; 4x
- Lunch & Learn Workshop Presentations; 4x; continue to develop and promote
- Recycling – November 4, 2022, at Botanical Gardens
- Continue to develop Cigarette Litter Prevention Program
- Continue to develop LEAP initiatives

Special Events

- Holiday Lights 2022
- Adopt-a-street Volunteer Appreciation Breakfast – 2023

Household Hazardous Waste Collection Day



- KPSLB Household Hazardous Waste Collection Day – October 15, 2022

Adopt-a-street

- Continue to develop Adopt-a Street and add 30+ groups 2022/2023

KPSLB Beautification Projects

- KPSLB Beautification Plan 2022
- Seek grant funding
- Partner with schools

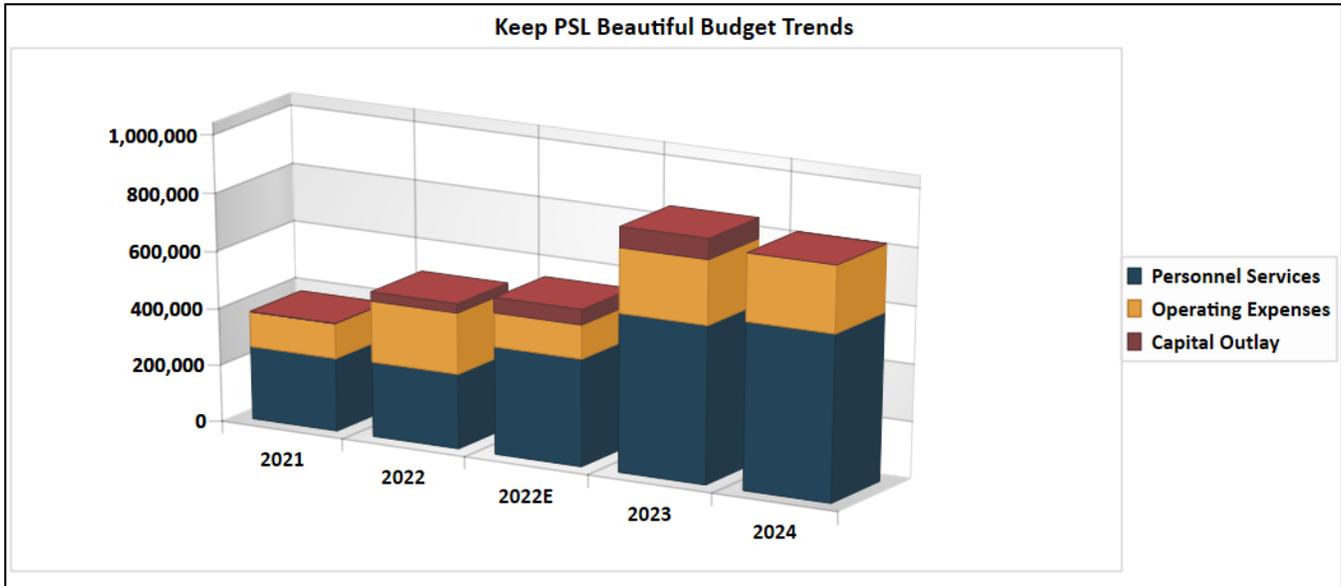
	City Council Strategic Goal (s)	Key Performance Measures Public Works Department	2018/19 Results	2019/20 Results	2020/21 Results	2021/22 Target	2021/22 Results	2022/23 Target
EFFECTIVENESS MEASURES	5	National Community Survey™ : Cleanliness (4)	78% ↔	83% ↔	82% ↔	Maintain	71% ↔	Maintain
	1	Adopt-A-Street Groups Recruited	132	166	175	180	114	150

Percent of respondents rating service as excellent or good from the annual *National Community Survey™* for Port St Lucie through FY 2022. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



**CITY OF PORT ST. LUCIE
 GENERAL FUND - # 001
 KEEP PSL BEAUTIFUL - 001.3900
 DEPARTMENTAL BUDGET SUMMARY**



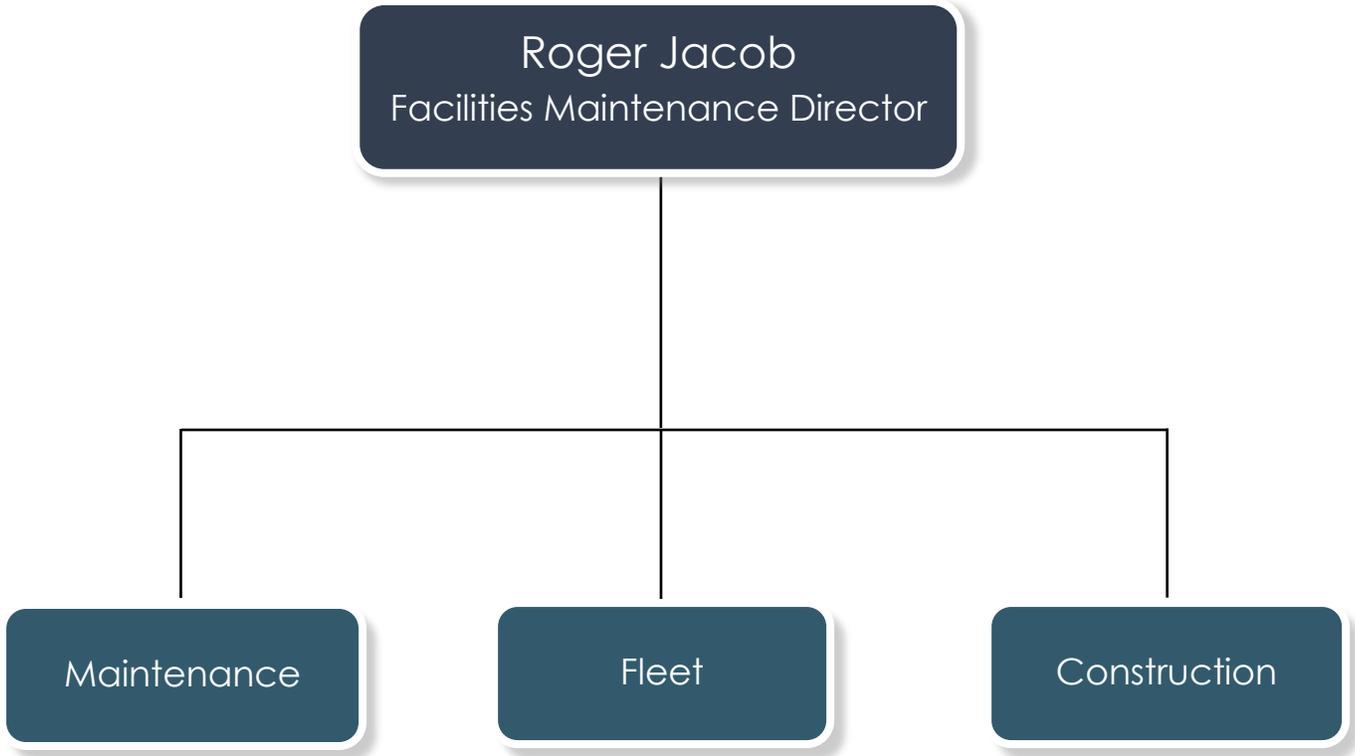
	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
EXPENDITURE SUMMARY:							
Personnel Services	\$ 256,965	\$ 263,442	\$ 378,198	\$ 555,825	\$ 292,383	110.99 %	\$ 587,780
Operating Expenses	122,969	213,867	118,470	225,014	11,147	5.21 %	234,014
Capital Outlay	106	32,000	53,000	71,000	39,000	121.88 %	-
Total	\$ 380,040	\$ 509,309	\$ 549,668	\$ 851,839	\$ 342,530	67.25 %	\$ 821,794

STAFFING SUMMARY:

Full Time Equivalents	4.00	4.00	4.00	7.00			7.00
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CAPITAL OUTLAY:

Replace PW-7156 2005 Club Car Golf Cart. Replace PW-7138					\$		13,000
2005 Club Car Golf Cart.							13,000
Golf Utility Vehicle.							10,000
Vehicle with Utility Trailer.							35,000
Total					\$		71,000





Facilities Maintenance Department

Fund #4135

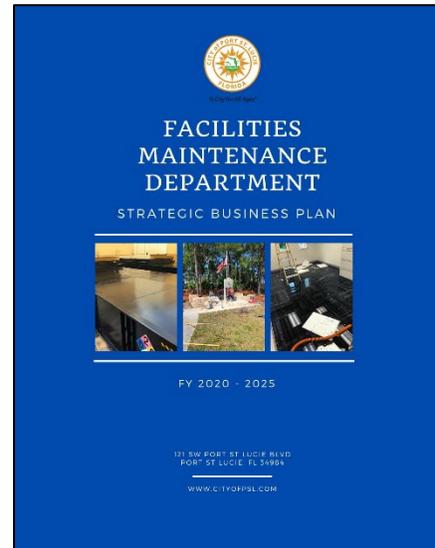
FY 2022/23 STRATEGIC OPERATIONS PLAN: OVERVIEW

Overview

The Facilities Maintenance Department main goal is to provide fast and complete support to all City Departments for Facility and Fleet needs and services. The Department maintains over 125 facilities and addresses requested maintenance or services, preventive maintenance, deferred maintenance and is responsible for facility construction, renovations, improvements, and routine services.

The Department uses a mixture of in-house staffing and contract services, a shared service model, that provides a well-balanced and cost-effective approach to our overall service delivery, that ensures all City owned facilities are well maintained and performing as required.

The Fleet Division is responsible for providing management of the maintenance of over 1,000 fleet vehicles including grounds and heavy construction equipment.



FY 2021/22 FACILITIES MAINTENANCE DEPARTMENT GOALS & ACCOMPLISHMENTS

The Facilities Maintenance Department developed a five-year Strategic Business Plan in alignment with the City's Strategic Plan. The work of the Facilities Maintenance Department advances the City of Port St. Lucie's Strategic Plan goals of a Safe, Clean and Beautiful City, growing to be a Smart & Connected City, ensures High Quality Infrastructure and Facilities, and contributes to a High-Performing Government Organization. In FY 2021/22, the Department accomplished the following:

- Continued to improve employee satisfaction with facilities maintenance services -- 84% of employees rated Facilities Management Services overall positively and 83% of employees Maintenance and Repair Services positively, higher than national benchmarks according to the National Employee Survey™.
- Improve response time for Work Orders submitted by City Departments for Work Order requests.
- Conduct air quality assessments and mold remediation in various City buildings as needed.
- Improved vendor services for construction requests with Construction Division.
- Developed and implemented 3-Tier System for growth opportunities for Maintenance Workers.
- Provided services for design of new Police Training facility.
- Provided services for design of new Public Works compound.
- Provided services for design of the City Clinic expansion.
- Completed construction for the MFEC Interactive Fountain underground controls relocation project.
- Completed refurbishment of 9-11 Fountain and sculpture base at MFEC.
- Completed construction for the City Hall generator replacement project.



- Completed construction of the Police Building first floor renovations project.
- Completed office renovations for City Hall Finance Department.
- Provided services for design of Police Evidence Building interior improvements project.
- Performed paver repairs, stabilization, cleaning and sealing at MIDFLORIDA Event Center, Phase 1 project.
- Performed various mechanical air handler unit replacements.
- Provided services for design of Minsky Gym interior drywall installation.
- Provided services for design of City Hall first floor including lobby, doors, City Council chamber and courtyard improvements project.
- Assembled scope and awarded bids for restroom improvements at MIDFLORIDA Event Center Recreation.
- Assembled scope and awarded bids for refurbishment of City roadside banner poles, hardware, and signs.

FY 22/23 FACILITIES MAINTENANCE DEPARTMENT GOALS & INITIATIVES

Goal 1: Smart & Connected City with High Quality Infrastructure and Facilities: Provide superior capital projects and maintenance delivery. Facilitate operations that plan, design, and construct safe, clean, and sustainable public facilities. Initiatives include:

- **Maintain Assets:** Maintenance of the City’s vital assets, critical to the safety, health, and wellbeing of the City. Provide preventative maintenance and continue to address deferred maintenance.
- **Quality Construction:** Construct quality new infrastructure improvement projects.
- **Sustainability:** Improve energy efficiency of facilities through central HVAC controls and lighting upgrade programs.

Goal 2: High Performing Facilities Maintenance Department. Initiatives include:

- **Improve operations:** Improve operations for Capital Project Delivery with Construction Division for Project Management services which will oversee contracts, bidding, administration, quality assurance and work with Architects and Engineers for the execution of projects.
- **Improve Communication:** Improve internal and external communication.
- **Expand Training and Certifications:** Develop, support, mentor, and retain a qualified well-trained team.
- **Enhance Customer Service:** Through training and technology.
- **Upgrade Equipment:** To maximize efficiency and reliability.
- **Increase Efficiency:** To improve efficiency and timeliness of completing work order requests, repairs, and maintenance work.

FY 22/23 PROJECTS

- Design and construction of new Police Training Facility.
- Design and construction of new Public Works Compound.
- Construction of City Clinic Expansion Project.
- Construction of Interior Improvements in the Police Evidence Building.
- Construction of Minsky Gym interior drywall installation.
- Concrete and asphalt repairs in City Complex including pavement markings.
- Structural repairs at MIDFLORIDA Event Center parking garage.
- Construction of remaining phases for paver repairs, stabilization, cleaning and sealing at MIDFLORIDA Event Center.



- Construction of restroom improvements at MIDFLORIDA Event Center Recreation side and adjacent to stage.
- Replace and upgrade lighting at MIDFLORIDA Event Center parking garage.
- Construction of City Hall first floor including lobby, doors, City Council chamber and courtyard improvements.
- Design and construction of Building B generator, fuel tank and transfer switch replacement.
- Implement Fleet Maintenance software and Telematics hardware.
- Telematics hardware installation in City's fleet.
- Develop and present proposals for proposed design of new Fleet Maintenance Facility.
- Refurbishment of City roadside banner poles, hardware, and signs.
- Perform miscellaneous mechanical air handler unit replacements.



CITY OF PORT ST. LUCIE FACILITIES MAINTENANCE DEPARTMENT FY 2022/23 PERFORMANCE MEASURES AND SCORECARD								
	City Council Strategic Goals	Key Performance Measures	2018/19 Results	2019/20 Results	2020/21 Results	2020/21 Target	2021/22 Results	2022/23 Target
WORKLOAD MEASURES	Goal 5, High Quality Infrastructure and Facilities	Number of deferred maintenance assessments completed	N/A	11	10	10	10	10
	Goal 7, High Performing Government Organization	Number of projects managed	10	37	40	45	47	45
EFFICIENCY MEASURES	Goal 7	Number of Work Orders completed	1,800	2,000	2,100	2,200	2,391	2,500
	Goal 5	Preventive maintenance schedule completion rates	N/A	90%	91%	93%	95%	96%
EFFECTIVENESS MEASURES	Goal 7	*The National Employee Survey™ (NES™): Percentage of respondents rating Facilities Management Services overall as excellent or good, strongly, or somewhat agree	N/A	80% ↑	81% ↑	83% ↑	84% ↑ (FY 22 Result)	85% ↑
	Goal 7	*NES™: Percentage of respondents rating Fleet Maintenance Services overall as excellent or good, strongly, or somewhat agree	N/A	71% ↔	73% ↔	75% ↔	76% ↑	77% ↔



	Goal 7	*NEST™: Percentage of respondents rating Maintenance and Repair Services overall as excellent or good, strongly, or somewhat agree	N/A	81%↑	81%↑	83% ↑	83%↑	85%↑
	Goal 7	*NEST™: Percentage of respondents rating Custodial Cleaning Services overall as excellent or good, strongly, or somewhat agree	N/A	68% ↔	72% ↔	74% ↔	76%↑	75% ↔
	Goal 7	Customer Service Satisfaction Survey Rating: Timeliness of response	N/A	N/A	75%	80%	85%	82%
	Goal 7	Customer Service Satisfaction Survey Rating: Reliability of service	N/A	N/A	90%	92%	92%	93%



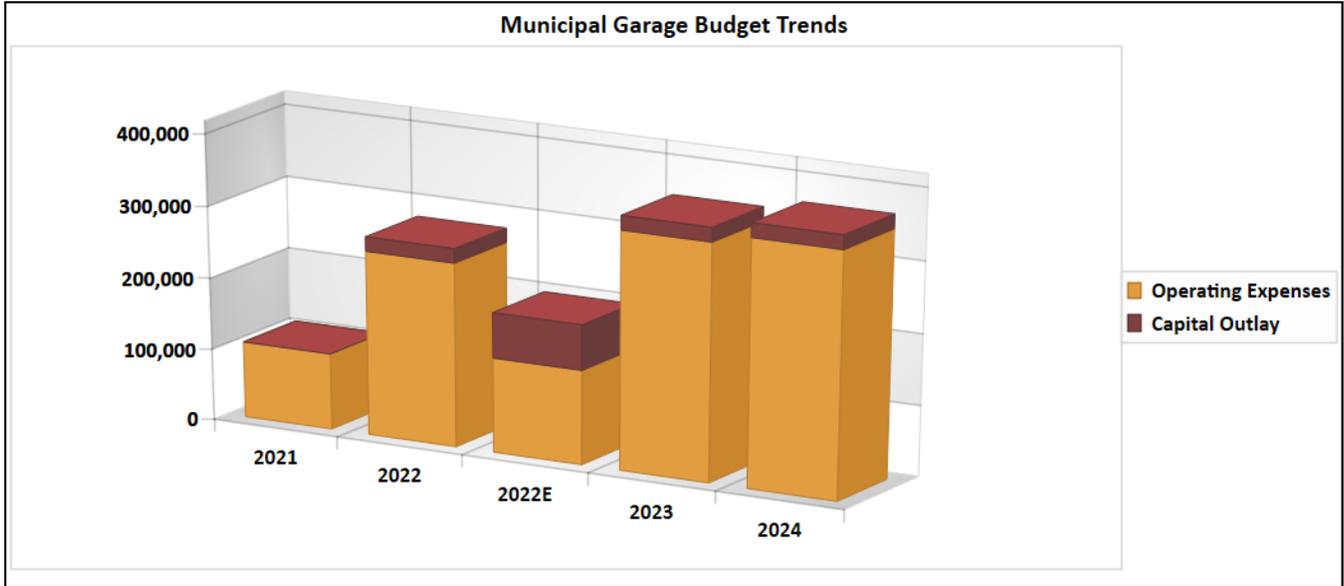
	Goal 7	Customer Service Satisfaction Survey Rating: Work Quality	N/A	N/A	90%	92%	92%	93%
	Goal 7	Customer Service Satisfaction Survey Rating: Positive interactions	N/A	N/A	90%	92%	92%	93%
	Goal 7	Percentage of vehicles and equipment available for use	97%	98%	98%	98%	98%	98%

*Percent approval rating from the annual National Employee Survey™ for Port St Lucie through FY 21/22. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



**CITY OF PORT ST. LUCIE
 GENERAL FUND - # 001
 MUNICIPAL GARAGE - 001.4130
 DEPARTMENTAL BUDGET SUMMARY**



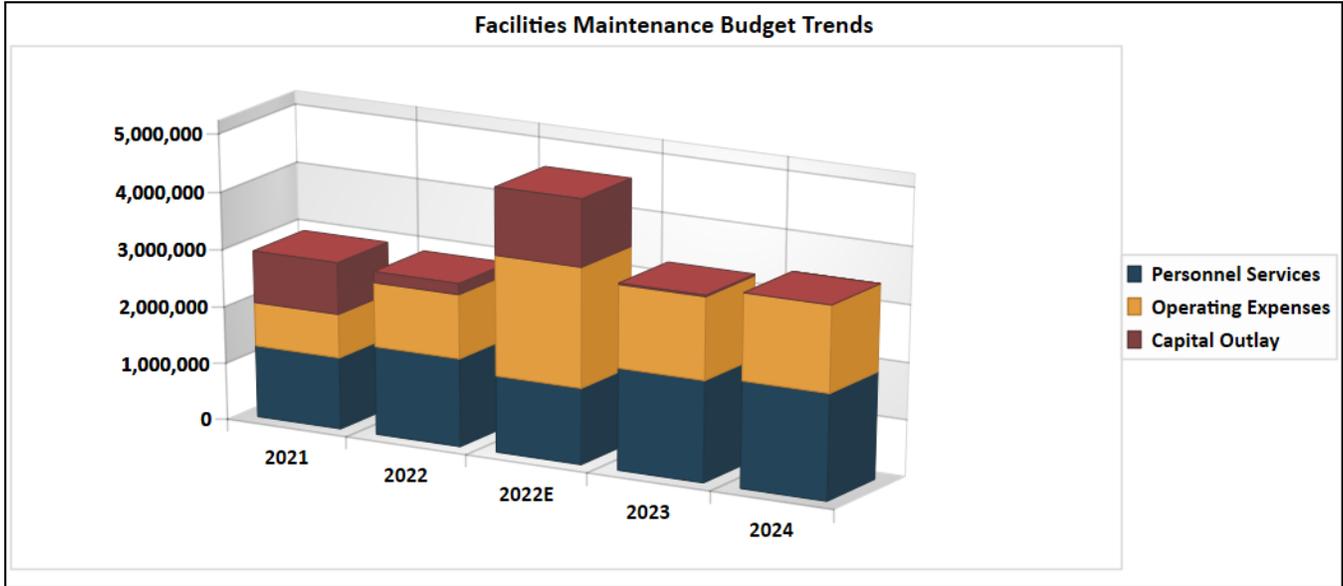
	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
EXPENDITURE SUMMARY:							
Operating Expenses	\$ 106,753	\$ 258,139	\$ 133,221	\$ 334,375	\$ 76,236	29.53 %	\$ 347,750
Capital Outlay	-	20,000	63,428	20,000	-	- %	20,000
Total	\$ 106,753	\$ 278,139	\$ 196,649	\$ 354,375	\$ 76,236	27.41 %	\$ 367,750

CAPITAL OUTLAY:

250 Telematics devices. \$ 20,000



**CITY OF PORT ST. LUCIE
 GENERAL FUND - # 001
 FACILITIES MAINTENANCE - 001.4135
 DEPARTMENTAL BUDGET SUMMARY**



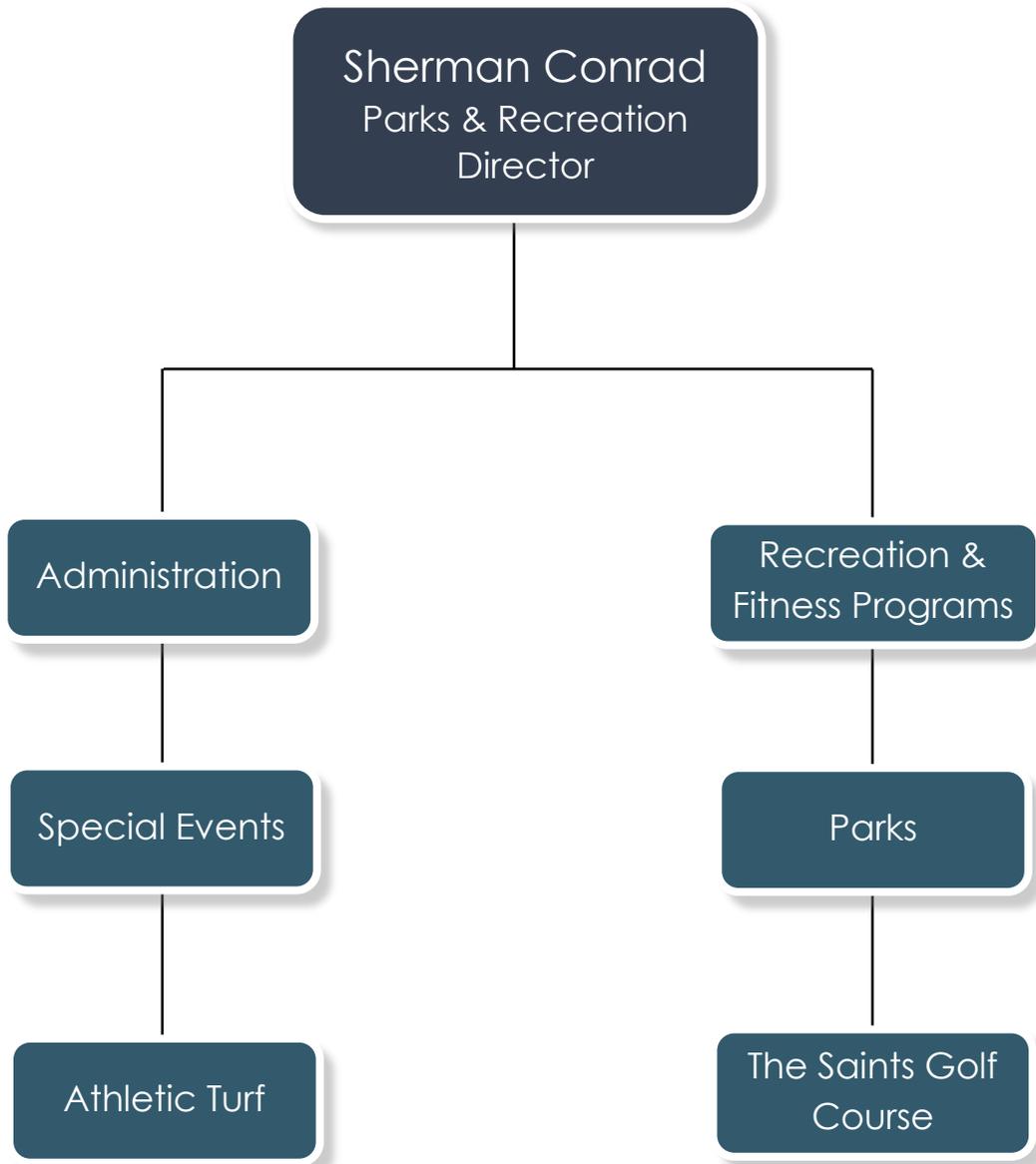
	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
EXPENDITURE SUMMARY:							
Personnel Services	\$ 1,266,014	\$ 1,557,766	\$ 1,350,700	\$1,798,913	\$ 241,147	15.48 %	\$ 1,887,437
Operating Expenses	766,637	1,122,868	2,102,975	1,449,818	326,950	29.12 %	1,520,768
Capital Outlay	903,376	193,000	1,170,000	25,000	(168,000)	(87.05)%	-
Total	\$ 2,936,027	\$ 2,873,634	\$ 4,623,675	\$3,273,731	\$ 400,097	13.92 %	\$ 3,408,205

STAFFING SUMMARY:

Full Time Equivalents	18.10	18.00	18.00	20.00	20.00
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CAPITAL OUTLAY:

Outfitting five new transit tool vans with supply shelving.	\$ 25,000
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PARKS & RECREATION DEPARTMENT

Funds #001-7200, 7201, 7202, 7205, 7210, 7215, 7216, 7235, 7502 & 7503, 421-7250 & 421-7251

FY 2022/2023 STRATEGIC PLAN: OVERVIEW

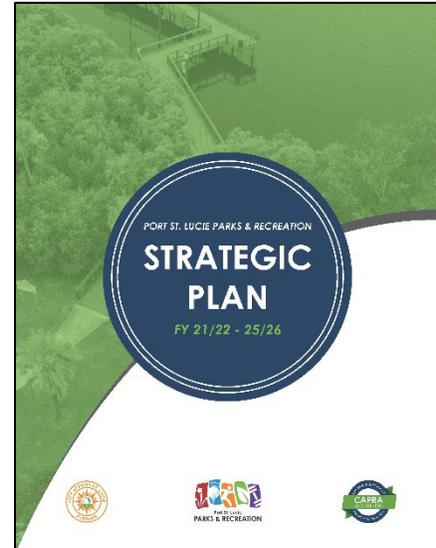
Overview

The City of Port St. Lucie Park & Recreation Department's **Mission** is to strengthen our community by offering exceptional leisure, cultural, and innovative recreational opportunities.

The City of Port St. Lucie Parks & Recreation Department's **Vision** is that the Port St. Lucie Parks and Recreation facilities are dynamic destinations. Numerous special events consistently meet the diverse community needs and shape the character of our City. Citizens encounter natural areas and waters that endure and captivate, as well as recreational programs which inspire personal growth, healthy lifestyles and a sense of community. All guests are assured that our facilities and parks are a safe place to play, celebrate, contemplate and recreate.

The Department's **Values** are:

- **Service:** We are committed to providing exceptional customer service to our community and organization. We value ethics, accountability, stewardship, and teamwork to accomplish our mission.
- **Diversity:** We embrace diversity, promote inclusion, and respect the unique qualities of our City team and our community.
- **Innovation:** We encourage and empower innovation in service delivery through our visionary team.
- **Engagement:** We are engaged and committed to prioritizing the highest level of service to our community.



FY 2021/22 PARKS & RECREATION DEPARTMENT GOALS, INITIATIVES & ACCOMPLISHMENTS

The Parks & Recreation Department has developed a five-year Strategic Business Plan in alignment with the City's Strategic Plan. The work of the Parks & Recreation Department advances the City of Port St. Lucie's Strategic Plan goals of a **Safe, Clean and Beautiful City**, fosters **Vibrant Neighborhoods**, provides for a **Diverse Economy and Employment Opportunities**, ensures a **Smart & Connected City** and provides **High Quality Infrastructure and Facilities**, supports **Culture, Nature and Fun Activities** and contributes to a **High-Performing Government Organization**.

Throughout FY 2021/22, the Parks & Recreation Department focused on carrying on the Strategic Plan goals previously set for this fiscal year. To date, the Department has provided measurable progress on 99 strategic projects. Following are highlights of a some of the most critical s, relevant to each Strategic Goal:



Goal 1: Analyze and strengthen existing parks operations for optimal performance.

- **Annual PSLPRD Community Input Survey (CIS):** The Department has committed to the annual issuance of the CIS survey, to determine current needs and metrics from the community. Participation in the FY20/21 CIS survey jumped to a new participation record of 900 responses. The 21/22 CIS survey will be issued again in late October and will feature the additional utilization of the standing poll group via the National Research Center at Polco.

▪ **Goal 2: Improve current programs and events.**

- **Improving existing events:** The Parks & Recreation Department focused on improving current programs and events by developing innovative improvement solutions to five of our community special events. Vast improvements were provided for Bonfire Hayride, Daddy/Daughter Dance, St. Patrick's Day, Oktoberfest, and Fall Fun Fest. These improvements were welcomed by our guests, providing improved events, increased participation, and additional health safety measures during and throughout the impacts from the COVID-19 pandemic.

▪ **Goal 3: Improve existing parks and facilities and effectively plan for future needs.**

- **Implement 10-Year Master Plan & Upgrade Fiber/Security at parks/facilities:** The Parks & Recreation Department focused on forward progress in the implementation of the 10-Year Master Plan. This included the construction of Pioneer Park, planning and implementation for The Port District Master Plan projects, planning and construction of two new Regional Park facilities and including initiating the planning of Adventure Park amenities at these parks, construction of additional Riverwalk Boardwalk connection under the Port St. Lucie Boulevard bridge, and much more. These projects alone account for 58 of the 99 projects the Department has provided measurable progress on for the fiscal year.

▪ **Goal 4: Advance programs, events and facilities through innovation.**

- **Develop creative placemaking strategies:** The Parks & Recreation Department provided more outdoor fitness opportunities and outdoor pop-up events (fitness/recreation). Events included Forest Bathing, Outdoor Yoga for May is Mental Health Awareness Month, Brain Fitness at Woodland Trails Park, and an instructor led walk of the 1.27 miles at Woodstork Trail. Parks & Recreation also improved our Botanical Gardens partnership with the added Edison Lights to the outdoor patio, soon beginning the construction on the Port, having the City Health Fair at Botanical Gardens to further highlight location to staff and facilitated the use of PSLPRD restroom trailer for Botanical Gardens events.
- **Highlight New Cultural Planning:** PSLPRD also helped to highlight our new cultural planning. PSLPRD coordinated with local artists/organizations to create Artscapes in PSLPRD facilities including the Mural Project at Minsky Gym in partnership with Planning and Zoning. The new Interactive *Imagine* art sculpture has been added to Botanical Gardens. Crosstown Plaza Park Pineapple sculptures were updated. In addition, The Port design includes new art. Finally, PSLPRD continues to implement new diversity programming, i.e., Noche Buena, Pride event, family field days, Multicultural Event ZAM Fest.
- **Initiating Innovation:** PSLPRD initiated a targeted innovation process throughout departmental facilities which includes Parks & Recreation, MIDFLORIDA Event Center, Minsky Gym, Community



FY 2022/23 PARKS & RECREATION DEPARTMENT GOALS & INITIATIVES

In FY 2022-2023, the Parks & Recreation Department will continue to grow as a national leader and advance the Strategic Plan through the following goals, initiatives, and projects:

- **Goal 1: Analyze and strengthen existing parks operations for optimal performance.**
 - **Initiative 1:** Continued focus on mission, vision and values campaign and onboarding.
 - **Initiative 2:** Continued to evaluate and improve operations via benchmarking, staff retreats, strategic planning, research, technology/innovative solutions, CAPRA reaccreditation, studies and surveys. FY21/22 Community Input Survey was delayed into early FY 22/23 (October), per the recommendations of the Communications Department.
 - **Initiative 3:** Expanding marketing in coordination with Communications. FY 21/22 featured an analysis of marketing strategies for Fitness in comparison to CAPRA standards, industry best practices, and ongoing coordination with the City’s Communications Department. Additional work on Fitness marketing, and overall Department marketing will continue throughout FY 22/23.

- **Goal 2: Improve current programs and events.**
 - **Initiative 1:** Introducing new and expanded Special Events and improvements to Summer Camp.
 - Expand special events and develop a new signature event/International Festival. Summer Camp programming resumes to a traditional structure, given previous session restrictions per camper, programmatic (i.e., field trips), and attendance limitations due to COVID-19. Staff will be adding more specialty camps along with traditional camps. Recreation Summer Camps for children of most ages will be held at three of the Department’s four signature facilities: Community Center, MIDFLORIDA Event Center - Recreation, and Minsky Gym.
 - **Initiative 2:** Analyze existing events for improvements including benchmarking and a needs assessment.
 - The Parks & Recreation Department focused on improving current programs and events, such as the popular Daddy Daughter Dance. To allow for more guests to attend, we improved the dance with an outside 40’ X 50’ tent with lighting, music, games, ice cream social and photo op station. The Bonfire Hayride introduced new inflatable bull rides that were a huge hit, a larger petting zoo, additional hayrides, trolley stations for pick up and drop off of guests and more food vendors that allowed guests to spend more time enjoying the event instead of waiting in long vending lines. We have noticed a large increase in attendance at all of our events making our events change production locations to accommodate attendance and allow for easier parking.
 - **Initiative 3:** Expand and improve current programs through enacting data-driven improvements.
 - Pursuant to CAPRA standards, the Department is currently completing the creation of a programmatic review process, which will provide a means of collecting measurable data by which to make data-driven decisions on program improvement, replacement, lifecycle and more.

- **Goal 3: Improve existing parks and facilities and effectively plan for future needs.**
 - **Initiative 1: Implement the 10 Year Parks & Recreation Master Plan. Will work toward:**

<ul style="list-style-type: none"> ○ Construction of Pioneer Playground, continued construction of the Riverwalk Boardwalk, and further implementation of The Port Master 	Plan including restoration/programming of historic village and Conservation Tract Improvements in partnership with the CRA
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- Master Planning and Phase I construction of Torino Regional Park
- Continue design and Phase I construction of Tradition Regional Park through a public/private partnership
- Begin construction of the Wilderness Trail and begin design of the Volucia and Peacock Trails,
- Construction of Winterlakes Phase II
- Land Acquisition and Environmental Lands preservation
- Park Improvements-drainage and overflow parking re-pavement at The Saints Golf Course
- Seek funding through FRDAP, LWCF, RTP and FIND grant funding sources to support implementation of the Master Plan
- Park Improvements – Address deferred maintenance throughout PSLPRD budgets
- Begin Phase I construction for O.L. Peacock Sr. Preserve in partnership with Neighborhood Services
- Jessica Clinton Park playground replacement
- Charles E. Ray Park fitness station installation
- Whispering Pines Park playground replacement
 Creating a City Trails Map for our citizens (Communications led effort.)
- **Initiative 2: Develop Expansion Master Plan at McCarty Ranch Preserve. CIP funded FY22-23**
- **Initiative 3: Increase Security/Fiber in Parks:** Adding more wi-fi access at our parks with the funds from the American Rescue Plan and completing security updates at Sportsman’s Park.
- **Goal 4: Advance programs, events, and facilities through innovation.**
 - **Initiative 1:** Develop creative placemaking strategies
 - Outdoor Fitness Opportunities and outdoor pop-up events (fitness/recreation),
 - Rooftop Bootcamp
 - Mommy and Me outdoor Fitness Class
 - New pop-up fitness events
 - Utilize workout stations at local parks with new fitness programs
 - New track and field programs looking to be added
 - Botanical Gardens partnership improvements,
 - Construction of The Port to begin
 - Partner with Friends of the Botanical Gardens to implement new events
 - Continue to provide support for Botanical Garden events
 - New Cultural Programming: Coordinate with local artists/organizations to create Artscapes in PSLPRD facilities including the Mural Project at Minsky Gym in partnership with Planning and Zoning.
 - New Artscapes to be installed at The Port
 - New beautification projects at park sites
 - Continuing the collaboration with the Botanical Gardens. The City will collaborate with the Botanical Gardens representatives to select a site and artist(s) for the public art.
 - Initiate a targeted innovation process throughout departmental facilities, i.e., P & R MIDFLORIDA Event Center, Minsky Gym, Community Center, Saints Golf Course, and parks, to improve maintenance within departmental facilities and parks.
 - New LPR (License Plate Readers) to be installed
 - New camera systems to be installed at various park sites as well as additional cameras inside selected facilities.
 - Implement new training procedures
 - **Initiative 2:** Increase access to parks within a ten-minute walk of residents through innovative partnerships and planning such as collaborating through the High-Performance Public Spaces Team to identify land to acquire and through neighborhood park development in coordination with the Neighborhood Services Department/NICE Program and develop innovative programs to address the comprehensive health and educational needs of residents.
 - Further enhancement/expansion of the Healthy U Program, including new topics and new mental health trainings for staff. Launch of the newest Healthy U program, Wellness Connection which will address health related topics.
 - Partner with the HPPS team to determine land acquisitions,



- Further implementing new diversity programming,
 - To build on the success of Noche Buena, implement a Latin Fest.
 - Continue to improve our current cultural events.
 - New location for Oktoberfest
 - Rebranding our St Patrick’s Day Festival

- **Goal 5: Investing in our people.**
 - **Initiative 1: Teamwork, morale and camaraderie.**
 - PSLPRD Quarterly meetings include ice breakers, introduction of first-time attendees, and CAPRA updates.
 - Welcome Program will include the resumption of the van tour of parks and facilities (as opposed to virtual tours implemented during COVID-19).
 - Researching need for additional Park Police Officers:
 - Determine needs, locations and budget
 - Determine grants/sponsorship opportunities
 - Determine PSLPD needs/support
 - Seek Management/Council support
 - Researching long-term visits to comparable park and recreation agencies throughout the state of Florida, in order to comprehensive benchmark operations.
 - Identify 3-5 comparable agencies in consultation with FRPA.
 - Collaboration with comparable agency to identify contact and content of long-term visit. This will include daily agendas and After-Action Reports to ascertain value of visit.
 - Identify PSLPRD team members who would most benefit from the visit.
 - Secure funding in existing FY 2022-2023 operating budget to withstand this expense.
 - Education, Certification and Incentive Program
 - Determine outcomes of CBA negotiations
 - Determine Dept. desired certifications & incentives
 - Determine HR needs/support
 - Establish Mentorship Program
 - Goal 5 team will identify pool of mentors throughout the department. With pool of mentors established, through the Welcome Program, mentors will be matched with new employees as they onboard. Several “meet-up’s” will occur between the mentor and mentee throughout the first year of the new employee’s employment.
 - **Initiative 2: Support further development of the Parks & Recreation team through training.**
 - Continuing roll-out of the CAPRA Co-Lab will occur, with Year Two of the Co-Lab focusing on Sections 6 through 10. PSLPRD team members will focus on fully integrating CAPRA accreditation into our culture, thereby assuring a successful achievement of CAPRA re-accreditation in FY 2025-2026.
 - Will identify Florida Recreation & Park Association (FRPA) Advocates (2-3 maximum) among our team, who can consistently promote the Association’s many certification, leadership and training opportunities available as FRPA members.
 - **Initiative 3: Better utilize volunteers including developing and implementing volunteer training.**
 - Will establish a committee comprised of key PSLPRD team members, who will research volunteer needs throughout each work unit and potential pockets from which PSLPRD can recruit.
 - **Initiative 4: Seek Department Re-accreditation.**



- Begin work toward reaccreditation in FY 2025-2026, with each Section completed/updated in a given FY.
- Continued collaboration, with guidance led by park and recreation professional, Michelle Park, PSLPRD will continue to integrate Section Action Plans, monthly Section review presentations by Section Owners before departmental Leadership Team, and Sections 1-5 review presentations by Section Owners before the entire CAPRA Team in November 2022. Sections 6-10 Section Owners will present their reviews before the entire CAPRA Team in December 2022.
- **Initiative 5: Expand the Parks & Recreation team to meet the needs identified in this Strategic Plan, requesting positions outlined in budget request.**
 - Ongoing recruitment via Staffing Requests, as described in Appendix B, keeping in close tandem with ongoing addition of more parks and facilities as set forth in the 10-Year Master Plan.



**CITY OF PORT ST. LUCIE PARKS & RECREATION DEPARTMENT
FY 2022/23 PERFORMANCE MEASURES AND SCORECARD**

	Strategic Goal (s)	Key Performance Measures	2018/19 Results	2019/20 Results	2020/21 Results	2021/22 Target	*2021/22 Results	2022/23 Target
WORKLOAD MEASURES	Culture, Nature & Fun Activities (Goal 6)	Recreation Revenue (including Civic Recreation & Fitness)	\$1,758,269	\$1,226,910	\$1,280,551	\$1,300,000	\$1,541,261	\$1,700,000
	6	Visitors to Botanical Gardens	47,575	47,331	71,752	75,000	147,948	100,000
	6	Recreation Programs (all facilities)	4,492	1,602	5,679	5,700	4,376	5,000
	6	Recreation Center Users (all facilities)	587,866	345,494	326,423	360,000	407,144	390,000
	6	Fitness Center Members (all facilities)	3,774	2,746	1,984	2,500	2,107	2,500
	6	MIDFLORIDA Event Center Humana Fitness Center Users	73,465	45,767	27,636	25,000	53,399	60,000
	6	Community Center Fitness Center Users	49,162	28,962	18,397	30,000	32,979	40,000
	6	Recreation Rentals	2,776	1,462	1,177	1,500	2,175	2,200
	6	Online park pavilion rentals	242	255	655	700	763	775
	6	Paid Park Reservations	2,517	2,396	1,631	2,300	5,467	5,500
	6	Nights Reserved by Campers at McCarty Ranch Preserve	278	577	679	700	1,722	1,800
	6	Acres Maintained	1,529.37	1,557.37	1,536.62	1,557.37	1,557.37	1,583.37
	6	Vandalisms Responded To	36	28	15	30	23	25
	EFFICIENCY MEASURES	6	Fitness Center Members per FTE	642.00	397.39	284.44	350.00	301.65
6		Recreation Program Participants per FTE	16,536	8,902	10,615	11,000	7,842	9,000
6		Acres Maintained Per FTE	38.18	24.11	25.96	39.0	21.49	25.0
6		Cost Per Acre Maintained	\$1,803.19	\$2,744.91	\$4,653.84	\$2,000	\$4,858.99	\$5,000
EFFECTIVENESS MEASURES	6	National Community Survey™ (NCS™): Overall Quality of Parks and Recreation Opportunities	N/A	N/A	76%↔	76%	67%↔	82%
	6	NCS™: Overall health and wellness opportunities in Port. St. Lucie (New Measure)	65%↔	69%↔	70%↔	75%	66%↔	82%



	6	NCS™: Special Events	56% ↔	57% ↔	55%↔	60%	56% ↔	70%
	6	NCS™: Recreation Centers	62% ↔	68% ↔	65%↔	70%	59% ↔	70%
	6	NCS™: Recreation Programs or Classes	55% ↔	69% ↔	62%↔	65%	62% ↔	75%
	6	NCS™: City Parks	71% ↔	80% ↔	78%↔	80%	69% ↔	85%
	6	NCS™: Fitness opportunities (including exercise classes and paths or trails, etc.)	60%↔	65%↔	61%↔	65%	55% ↓	70%
	6	NCS™: Recreational Opportunities	57%↔	50%↔	59%↔	60%	53% ↓	70%
	6	Park reservations rating overall satisfaction “above average”	99.7%	99.9%	99.9%	99.9%	99.9%	99.9%

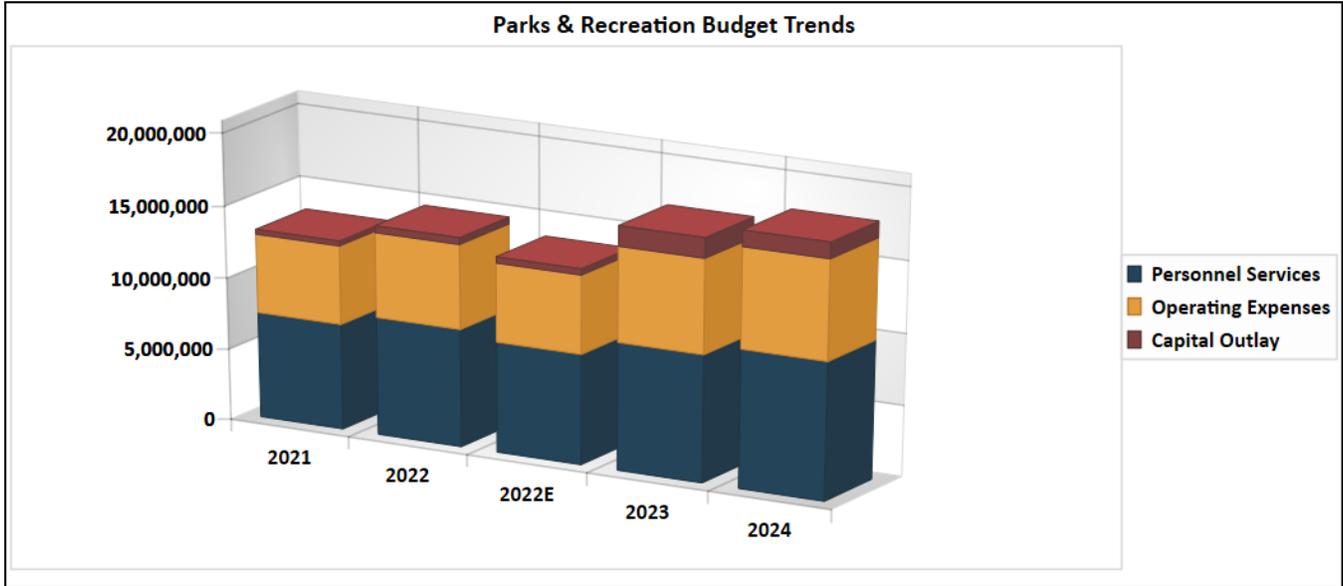
Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie through 2020. The following symbols are provided to show the relationship to the National Benchmark. ↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower

*Financial data is unaudited as of 10-03-2022





**CITY OF PORT ST. LUCIE
 GENERAL FUND - # 001
 PARKS & RECREATION - 001.7200-7400 & 7502-7503
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
EXPENDITURE SUMMARY:							
Personnel Services	\$ 7,404,549	\$ 8,268,806	\$ 7,759,632	\$ 8,967,305	\$ 698,499	8.45 %	\$ 9,731,790
Operating Expenses	5,480,175	5,892,422	5,486,782	6,615,132	722,710	12.27 %	7,004,042
Capital Outlay	337,527	476,213	430,140	1,406,613	930,400	195.37 %	1,123,567
Total	\$ 13,222,251	\$ 14,637,441	\$ 13,676,554	\$ 16,989,050	\$ 2,351,609	16.07 %	\$ 17,859,399

STAFFING SUMMARY:

Full Time Equivalents	113.29	120.77	120.77	132.44	142.44
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CAPITAL OUTLAY:

Audio Visual upgrade	\$ 6,000
Restroom renovations	90,000
Office Furniture for Admin. Staff	6,513
F250 truck for new FTE at Paseo Park (Sept. 2023)	29,500
F250 truck - Tradition Regional Park	29,500
Traditon Office Equipment	8,800
Tradition - Loader with attachments	65,000
Tradition - (3) Fairway mowers	162,000
Tradition - Aerifier	52,000
Tradition - Spray Rig 300 gallon	49,000
Tradition - Synthetic Turf SVR 2100 Sweeper. Tradition	45,000
- (2) Tractors (must be at least 30HP). Tradition -	88,000
Synthetic Turf GPS Operated Paint Machine Turf	36,000
Marker Machine McChesney	35,000
Kiosk Sign at Sportsman	50,000
Replacement Tractor PK-3373	34,000
Tradition -Verticutter / sweeper.	33,000
Tradition - Synthetic Turf Paint Remover Machine.	32,000



CITY OF PORT ST. LUCIE
GENERAL FUND - # 001
PARKS & RECREATION - 001.7200-7400 & 7502-7503
DEPARTMENTAL BUDGET SUMMARY

Tradition - Top dresser.	32,000
Tradition - (3) Sandpro's.	82,500
Paseo - Sandpro.	27,500
Paseo - Toro Workman.	26,000
Tradition - (5) Toro Workman	130,000
Paseo Park Loader with attachment.	24,000
Tradition Synthetic Turf Brush Pro	24,000
Tradition - Synthetic Turf- Meter-Matic/Turfco Pull behind top dresser	21,000
Paseo Park ZTR Mower	13,000
Tradition (3) ZTR Mowers	39,000
Tradition Pull Behind Blower	8,600
Tradition Fertilizer Spreader	6,000
Replacement Toro Workman	25,000
Replacement Gravely ZTR Mower	15,000
New Sod Cutter	6,500
New Grapple Attachment for Loader	6,000
Replace PK-2012 F-350 truck w/dump bed	60,000
Replace 2 Matrix Treadmills at the Community Fitness and Wellness Center	9,200
Total	\$ 1,406,613



**CITY OF PORT ST. LUCIE
 RECREATION PROGRAM - 7200
 FINANCIAL STATUS
 ADOPTED FY 2022-23**

	FY 2020-21 Audited	FY 2021-22 Budget	FY 2022-23 Proposed	FY 2023-24 Projected
Revenues and Sources:				
Program Activity Fees - 347.210	\$ 181,294	\$ 150,000	\$ 190,000	\$ 195,000
Portable Stage (tax exempt) -347.504	1,704	850	1,500	1,500
Portable Stage (taxable) - 347.514	3,401	900	3,500	3,535
Booth Rentals - Festivals 347.515	400	800	800	899
Booth Rentals - Festivals (non-tax) - 347.520	35	150	150	154
Recreation Donations - 366.905	450	-	1,000	1,000
Fireworks Donations - 366.930	5,258	-	5,000	5,000
Total Revenues and Sources	192,542	152,700	201,950	207,088
Expenses:				
Personnel Expenses	787,387	866,550	860,257	863,608
Operating Expenses	402,486	587,593	645,406	673,076
Capital Outlay	-	32,000	-	-
Total Expenses	1,189,873	1,486,143	1,505,663	1,536,684
Surplus / (Deficit)	(\$997,331)	(\$1,333,443)	(\$1,303,713)	(1,329,596)
Revenues as a % of Expenses:	16.2%	10.3%	13.4%	13.5%

Program Financial Goal: To minimize its dependency on other revenues by producing approx. 30% of its budget through collected revenues.



**CITY OF PORT ST. LUCIE
 PORT ST. LUCIE COMMUNITY CENTER - 7201
 FINANCIAL STATUS
 ADOPTED FY 2022-23**

	FY 2020-21 Audited	FY 2021-22 Budget	FY 2022-23 Proposed	FY 2023-24 Projected
Revenues and Sources:				
Program Activity Fees - 347.211	\$ 19,492	\$ 18,500	\$ 19,881	\$ 20,785
Admin Fee - C. Ctr. - 347.411	3,207	3,000	4,000	4,120
Facility Rentals- non tax - 347.501	18,886	25,000	35,000	35,000
Facility Rentals - tax - 347.511	72,411	67,200	77,200	77,255
Vending Commissions - 369.911	-	100	125	125
Program Revenues	113,996	113,800	136,206	137,285
Refuse Franchise Fee - 323.750	744,923	752,647	948,889	967,867
Other Dedicated Revenues	744,923	752,647	948,889	967,867
	-	-	-	
Total Revenues and Sources	858,919	866,447	1,085,095	1,105,152
Expenses:				
Personnel Expenses	582,976	703,211	769,584	809,540
Operating Expenses	403,986	525,858	523,771	554,080
Capital Outlay	55,478	96,000	96,000	80,000
Debt Service	-	-	-	-
Budgeted Contingency -- R & R	-	-	-	-
Total Expenses	\$ 1,042,439	\$ 1,325,069	\$ 1,389,355	\$ 1,443,620
Surplus / (Deficit)	(\$183,521)	(\$458,622)	(\$304,260)	(\$338,468)

Program Financial Goal: To operate on a Breakeven Basis.

**** Note --** Any Surplus funds in a Fiscal Year will be carried forward for "Renewal & Replacement".



**CITY OF PORT ST. LUCIE
 MINSKY GYMNASIUM - 7202
 FINANCIAL STATUS
 PROPOSED FY 2022-23**

	FY 2020-21 Audited	FY 2021-22 Budget	FY 2022-23 Proposed	FY 2023-24 Projected
Revenues and Sources:				
Program Activity Fees - 347.212	\$ 49,576	\$ 35,000	\$ 50,567	\$ 51,073
Admin Fee - Gym - 347.412	16,197	12,000	16,359	16,850
Facility Rentals- non tax - 347.502	3,684	3,500	3,500	3,605
Facility Rentals - tax - 347.512	(668)	5,700	5,700	5,871
Alcohol Permits - 329.612	-	-	-	-
Donations - 366.912	-	-	-	-
Vending Commissions - 369.912	-	150	350	350
Total Revenues and Sources	68,789	56,350	76,476	77,749
Expenses:				
Personnel Expenses	379,598	366,945	473,489	498,877
Operating Expenses	295,877	274,319	273,067	283,987
Capital Outlay	-	105,000	-	-
Total Expenses	\$ 675,476	\$ 746,264	\$ 746,556	\$ 782,864
Surplus / (Deficit)	\$ (606,687)	\$ (689,914)	\$ (670,080)	\$ (705,115)
Revenues as a % of Expenses:	10%	8%	10%	10%

Program Financial Goal: To minimize the financial deficit of the facility.



**CITY OF PORT ST. LUCIE
 SPECIAL EVENTS - 7400
 FINANCIAL STATUS
 PROPOSED FY 2022-23**

	FY 2020-21 Audited	FY 2021-22 Budget	FY 2022-23 Proposed	FY 2023-24 Projected
Revenues and Sources:				
NTX Rentals - Special Events - 347.454	\$ 23,619	\$ 33,100	\$ 46,500	\$ 47,220
Special Event Permit -367.320	6,050	6,000	6,000	6,180
Total Revenues and Sources	29,669	39,100	52,500	53,400
Expenses:				
Personnel Expenses	-	-	-	-
Operating Expenses	53,267	62,500	87,504	92,242
Capital Outlay	-	-	-	-
Total Expenses	53,267	62,500	87,504	92,242
Surplus / (Deficit)	\$ (23,598)	\$ (23,400)	\$ (35,004)	\$ (38,842)
Revenues as a % of Expenses:	56%	63%	60%	58%

Program Financial Goal:

Note: FY 20-21 is based on actual rentals/collections, while FY 21-22 & FY 22-23 are based on historical trends.



**CITY OF PORT ST. LUCIE
 PARKS & RECREATION - FITNESS CENTERS - 7502
 FINANCIAL STATUS
 PROPOSED FY 2022-23**

	FY 2020-21 Audited	FY 2021-22 Budget	FY 2022-23 Proposed	FY 2023-24 Projected
Revenues and Sources:				
Personnel Training 347.703	1,320	16,000	8,000	8,000
Fitness Memberships 347.776	186,167	150,000	190,000	195,700
Fitness Programs 347.777	-	11,000	-	-
Fitness Drop-Ins 347.779	55,340	31,000	56,446	57,575
Fitness Naming Rights 347.780	30,000	30,000	30,000	30,000
Pro Shop Sales 369.902	60	-	-	-
Total Revenues and Sources	272,887	238,000	284,446	291,275
Expenses:				
Personnel Expenses	463,367	480,116	539,287	562,899
Operating Expenses	118,347	201,812	214,683	228,272
Capital Outlay	-	9,200	9,200	10,336
Total Expenses	581,714	691,128	763,170	801,507
Surplus / (Deficit)	\$ (308,827)	\$ (453,128)	\$ (478,724)	\$ (510,232)
Revenues as a % of Expenses:	47%	34%	37%	36%

Program Financial Goal: To operate with its own user fees, independently of "tax dollars".
 Effective FY 2020-21 and moving forward, this cost center is incurring additional shared operating expenses with MIDFLORIDA Event Center.



**CITY OF PORT ST. LUCIE
 PARKS & RECREATION - RECREATION -7503
 FINANCIAL STATUS
 PROPOSED FY 2022-23**

	FY 2020-21 Audited	FY 2021-22 Budget	FY 2022-23 Proposed	FY 2023-24 Projected
Revenues and Sources:				
Recreation Programs 347.701	\$ 40,142	\$ 35,000	\$ 40,000	\$ 40,800
Recreation Drop-ins 347.702	11,036	6,200	10,000	10,000
Recreation Vendor Space - Taxable 347.706	1,470	1,000	1,000	1,123
Recreation Vendor Space - NT 347.707	7,199	8,500	28,500	28,500
Recreation Sponsorships 347.715	-	-	-	-
Recreation Vending 347.717	14,984	10,000	15,000	15,000
Recreation - Art Sales 347.951	-	200	-	-
Recreation Room Rentals (taxable) 362.701	18,113	2,500	19,000	19,570
Recreation Room Rentals (taxable) 362.702	2,175	-	3,000	3,000
Recreation Donations 366.908	-	-	-	-
Total Revenues and Sources	95,119	63,400	116,500	117,993
Expenses:				
Personnel Expenses	530,341	714,633	671,377	704,220
Operating Expenses	328,834	670,999	669,811	796,768
Capital Outlay	-	28,000	-	31,458
Total Expenses	859,175	1,413,632	1,341,188	1,532,446
Surplus / (Deficit)	\$ (764,056)	\$ (1,350,232)	\$ (1,224,688)	\$ (1,414,453)
Revenues as a % of Expenses:	11%	4%	9%	8%

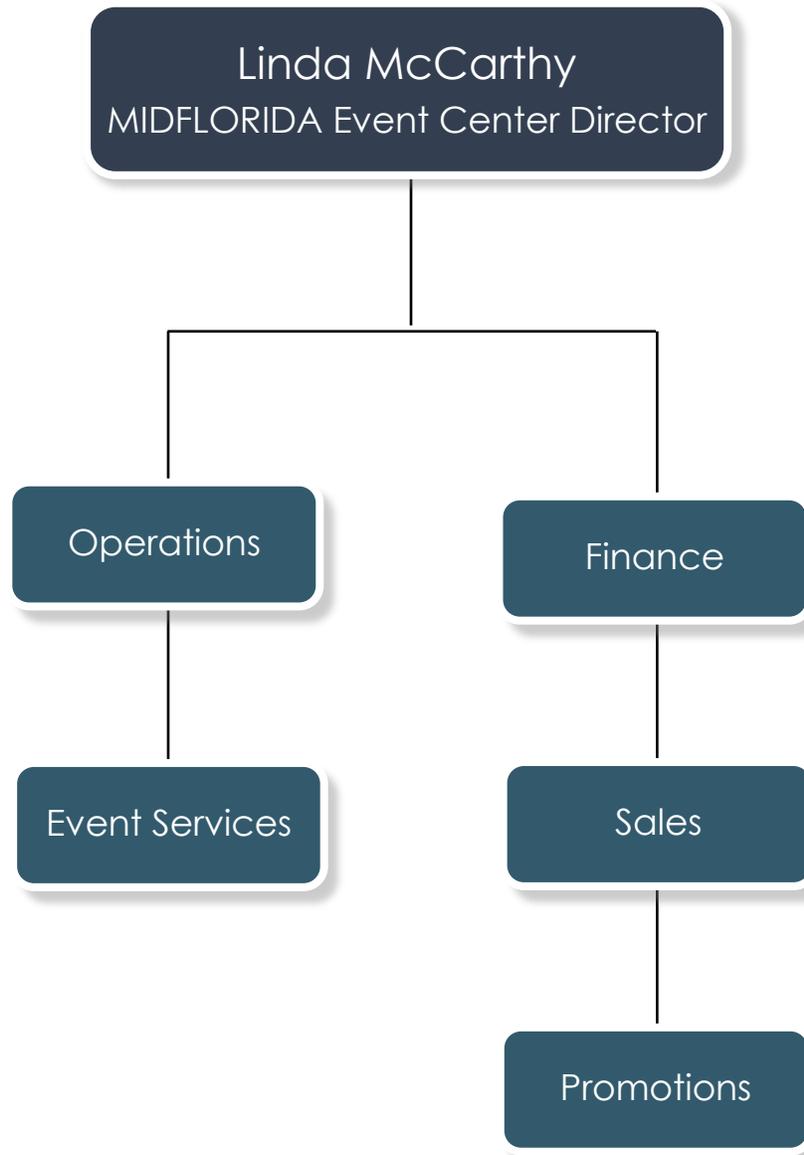
Program Financial Goal: To minimize the financial deficit of the program



**CITY OF PORT ST. LUCIE
 TOTAL RECREATION PROGRAM (All Facilities)
 FINANCIAL STATUS
 PROPOSED FY 2022-23**

	FY 2020-21 Audited	FY 2021-22 Budget	FY 2022-23 Proposed	FY 2023-24 Projected
Operating & Dedicated Revenues				
Recreation Program - 7200	\$ 192,542	\$ 152,700	\$ 201,950	\$ 207,088
Community Center - 7201	858,919	866,447	1,085,095	1,105,152
Minsky Gym - 7202	68,789	56,350	76,476	77,749
Special Events - 7400	29,669	39,100	52,500	53,400
Fitness Center - 7502	272,887	238,000	284,446	291,275
Event Center Recreation - 7503	95,119	63,400	116,500	117,993
Total Revenues and Sources	991,421	991,421	1,816,967	1,852,657
Expenses:				
Personnel Expenses	2,743,669	3,131,455	3,313,994	3,439,144
Operating Expenses	1,602,797	2,323,081	2,414,242	2,628,425
Capital Outlay	55,478	270,200	105,200	121,794
Debt Service	-	-	-	-
Budgeted Contingency	-	-	-	-
Total Expenses	4,401,944	5,724,736	5,833,436	6,189,363
Surplus / (Deficit)	\$ (3,410,523)	\$ (4,733,314)	\$ (4,016,469)	\$ (4,336,706)
Revenues as a % of Expenses:	23%	17%	31%	30%

Program Financial Goal: To minimize the financial deficit of the program.
 (This a consolidation of the four previous enterprise programs of the recreation division.)





MIDFLORIDA Event Center

Fund #7500

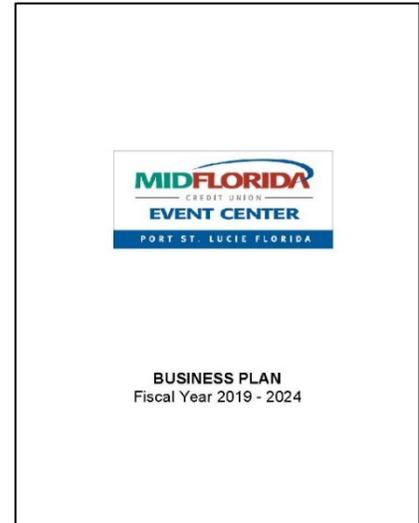
FY 2022/23 STRATEGIC OPERATIONS PLAN: OVERVIEW

Overview

The department works to increase revenue and reduce expense through the effective use of event sales, event production, staff efficiency and resources.

FY 2021/22 MAJOR GOALS AND ACCOMPLISHMENTS

The MIDFLORIDA Event Center has developed a five-year Strategic Business Plan in alignment with the City’s Strategic Plan. The work of the MIDFLORIDA Event Center advances the City of Port St. Lucie’s Strategic Plan goals of **Culture, Nature, and Fun Activities**, fosters **Vibrant Neighborhoods**, supports a **Diverse Economy and Employment Opportunities**, ensures **High Quality Infrastructure and Facilities** and contributes to a **High-Performance Government Organization**. Specifically, in FY 2021/22, the Department accomplished the following:



- Conducted feasibility study for expansion/renovation to align with City Center master planning process.
- Request for Proposal released for new outdoor monument sign, contract awarded 9.26.22
- Produced the following concerts: Molly Hatchet/Fabulous Thunderbirds, Jo Dee Messina/Tracy Byrd, Little River Band, and Foghat.
- Produced 4th of July Ultimate Experience and 9-11 Memorial Service.
- Co-produced Zen, Arts, and Music Festival with St. Lucie Cultural Alliance and Parks and Recreation Department.
- Co-promoted Back to School Expo and Bridal Show with local radio station.
- Continued relationships with private sector event planners and promoters, hosting 317 event days.
- Hosted Smithsonian Waterways Exhibit.
- Hosted four artist gallery exhibitions.
- Hosted Boys & Girls Clubs Summer Camps; 250 kids per day/500 meals per day.
- Continued marketing partnerships with San Juan Festival, Treasure Coast Puerto Rican Day Parade, Treasure Coast Haitian Flag Day, Caribbean American Cultural Group.
- Secured 12 new events: Freestyle Festival, Treasure Coast Women’s Day, Exotic Bird Expo, Christmas in July, Kickin’ It United for Kids, Dexta Daps Concert, EDC Leadership Dinner, Rock N’ Roll Tribute Concert, Urban Music Awards, Pride Festival, The Boss Expo, Wellness, Health & Business Expo.
- Welcomed 11,317 guests to the Florida Sports Hall of Fame.
- Continued implementation of MIDFLORIDA Credit Union naming rights benefits.
- Continued implementation of annual SMART Marketing Plan.
- Replaced security camera system (cooperative effort with Parks and Recreation and Information Technology).
- Secured new equipment: forklift, utility vehicle, sidewalk street sweeper, motorized blower, indoor/outdoor stage, rear-projection screens, event tents, serpentine tables,
- Replaced hundreds of carpet tile squares.
- Updated five-year business plan to effectively plan for and align the needs of the City and department.



FY 2022/23 MIDFLORIDA EVENT CENTER MAJOR GOALS, INITIATIVES & PROJECTS

In FY 22/23, the Event Center will continue to advance the Strategic Plan through the following:

- Examine results of expansion feasibility study as it relates to City Center master planning process.
- Construct, install and program new outdoor monument sign.
- Extend naming rights contract with MIDFLORIDA Credit Union.
- Work with Procurement Department on contract for development of City-wide sponsorship, asset inventory, valuation, and sales.
- Produce Country Music Tribute Bacon & BBQ Festival, Great White/Riley's L.A. Guns concert, PSL Comedy Zone Shows (3), Country Concert TBA, Rock Concert TBA; 4th of July Ultimate Experience, and 9-11 Memorial Service.
- Co-promote Back to School Expo and Bridal Show with local radio station.
- Host four artist gallery exhibitions.
- Host Boys & Girls Clubs Summer Camps.
- Continue marketing partnerships with San Juan Festival, Treasure Coast Puerto Rican Day Parade, Treasure Coast Haitian Flag Day, Caribbean American Cultural Group.
- Launch new sub-website with Communications Department.
- Continue marketing efforts for Florida Sports Hall of Fame (FSHOF) through cooperative effort with FSHOF Board of Directors and Play Treasure Coast Sports Commission; host annual event.
- Continue implementation of annual SMART Marketing Plan.
- Replace turf surface on Village Square (cooperative effort with Parks and Recreation).
- Replace tile in ballroom hallway.
- Secure additional event tables and banquet chairs needed to manage increased event load.
- Update five-year Strategic Business Plan to effectively plan for and align the needs of the City and department.

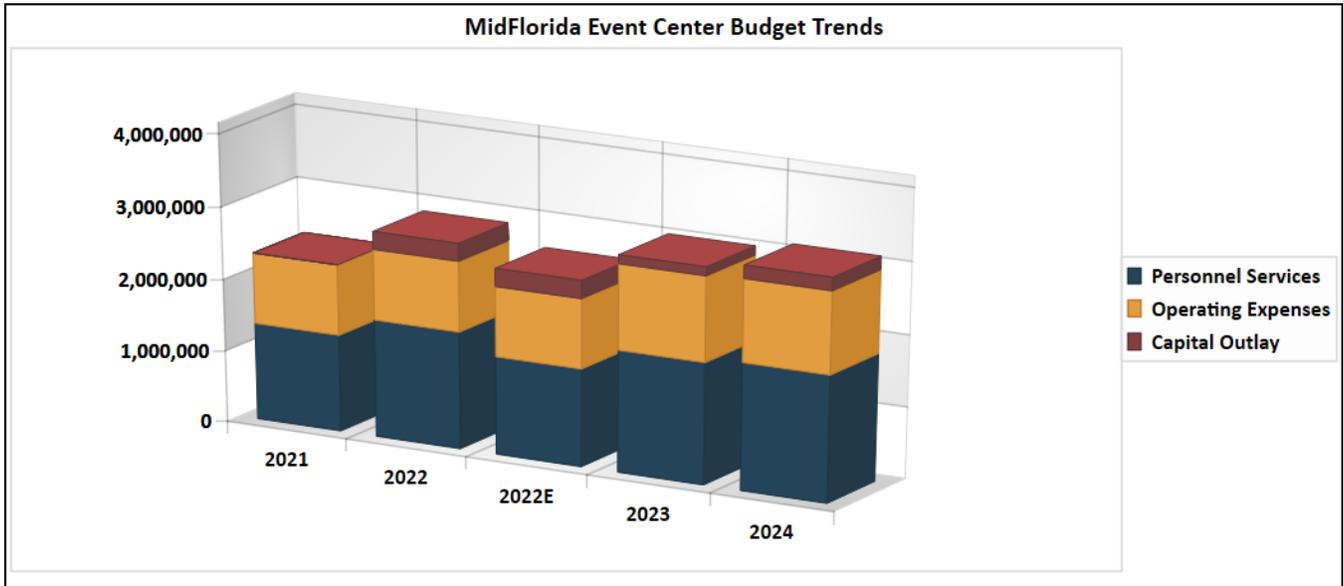


MIDFLORIDA Event Center FY 2022/23 PERFORMANCE MEASURES AND SCORECARD

	City Council Strategic Goal	Key Performance Measures	2018/19 Results	2019/20 Results	2020/21 Results	2021/22 Target	2021/22 Results	2022/23 Target
INPUT MEASURES	Goal 7: High-Performing Government Organization	Total Operating Revenue	\$771,000	\$917,000	\$710,000	\$775,000	\$911,000	\$865,000
WORKLOAD MEASURES	Goal 7: High-Performing Government Organization	Number of Event Days	282	329	297	310	317	320
		Total Attendance	108,000	102,000	161,000	\$150,000	127,000	135,000
EFFICIENCY MEASURES	Goal 7: High-Performing Government Organization	Total Operating Expense	\$2,979,000	\$2,936,000	\$2,750,000	\$2,800,000	\$2,900,000	\$3,014,000
		Operating Subsidy	\$2,208,000	\$2,046,000	\$2,040,000	\$2,025,000	\$1,989,000	\$2,149,000
EFFECTIVENESS MEASURES	Goal 7: High Performing Government Organization	Occupancy Rate	26%	31%	32%	33%	35%	35%
		Customer Survey Rating	4.65	4.75	4.75	4.75	4.75	4.75
		Revenue to Expense Ratio	26%	31%	26%	28%	31%	29%
		FL Sports Hall of Fame Attendance	NA	NA	5,901	7,500	11,317	16,000
		Facebook/Instagram Followers	NA	707	2,632	3,553	4,605	6,000



**CITY OF PORT ST. LUCIE
 GENERAL FUND - # 001 MIDFLORIDA EVENT CENTER -
 001.7500 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE \$	%	PROJECTED 2024
EXPENDITURE SUMMARY:							
Personnel Services	\$ 1,350,203	\$ 1,637,930	\$ 1,369,159	\$1,704,536	\$ 66,606	4.07 %	\$ 1,779,293
Operating Expenses	982,023	979,210	973,003	1,187,214	208,004	21.24 %	1,148,201
Capital Outlay	-	246,000	250,000	122,300	(123,700)	(50.28)%	182,638
Total	\$ 2,332,226	\$ 2,863,140	\$ 2,592,162	\$3,014,050	\$ 150,910	5.27 %	\$ 3,110,132

STAFFING SUMMARY:

Full Time Equivalents	24.99	22.75	22.75	22.75			22.75
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CAPITAL OUTLAY: Replace golf turf Village Square					\$		42,500
ADA Cable Ramps							10,000
Replace Automatic Toilet Flush							30,000
Replace Tables - 6" x 30" & 8'X30"							30,000
Replace Vacuum							4,000
10 Outdoor Trash Cans							5,800
Total						\$	122,300



Road & Bridge Operating Fund

The activities reported in this fund include pothole patching, street signs, street striping and road right-of-way mowing. In addition, the maintenance of the traffic signal systems, and street lighting costs for major roads are funded by the Road & Bridge Fund.

Major Revenue Source

The largest single revenue for this operating fund is Local Option Gasoline Tax revenue. This individual revenue has experienced increases in past years. The revenue is based on the gallons sold. It is projected to increase slightly during FY 2022-23, due to the growth in the economy; more gallons are being sold. This fund also receives dedicated Ad Valorem Property Tax revenue of 0.3616 mill from the overall millage rate. This revenue is benefiting from the growth in taxable value.

Expenditure Trend

The Public Works Department staffing is increasing by five positions to keep up with the continued growth of the economy.

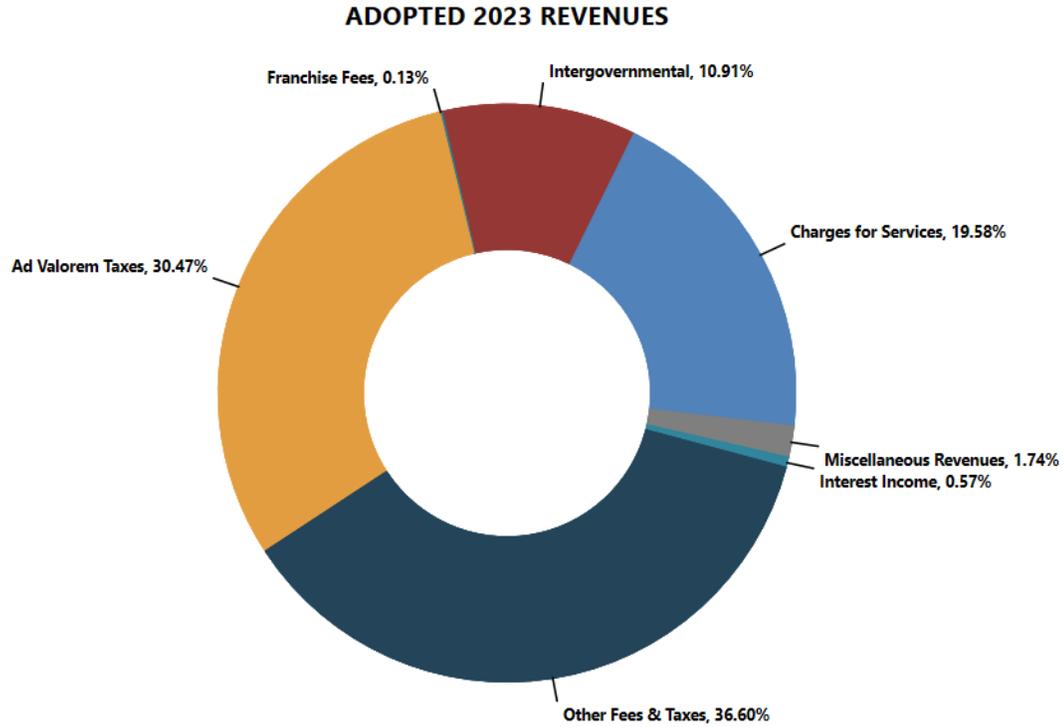
The adopted budget will maintain the required 17% contingency.

Long Range Model

The long-range model for this fund indicates this fund will have surpluses in the future. To streamline future budgeting processes and tracking purposes, revenue generated through the Regulatory Division will be solely allocated to the Road and Bridge Fund. This model is based on keeping the allocated millage rate equal. The model also includes greater expenses due to increased contract pricing and inflation. The advantage for this fund is the fact that it has a fund balance that is larger than the policy of 17%. Debt service of this fund was refunded at a lower interest rate and is included in the repayment of the 2021 Building Bonds. The final payment will be made in FY 2022-2023.



**CITY OF PORT ST. LUCIE
 ROAD & BRIDGE FUND SOURCES - # 104
 ADOPTED BUDGET - FY 2023**

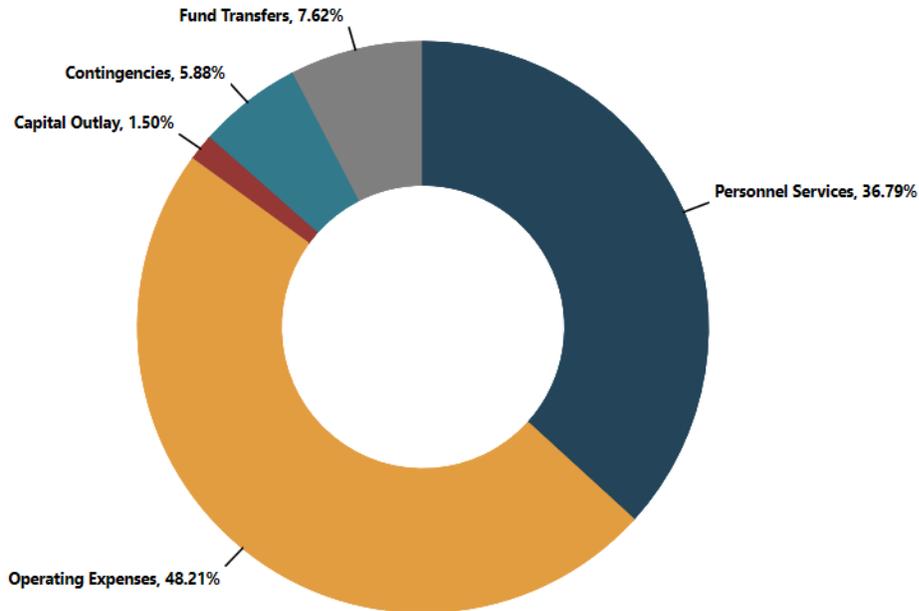


	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
	\$	\$	\$	\$	\$	%	\$
Beginning Undesignated Reserves	\$ 5,393,740	\$ 5,907,321	\$ 5,907,321	\$ 6,334,779	\$ 427,458	7.24 %	\$ 7,425,055
REVENUES & SOURCES:							
Other Fees & Taxes	6,260,297	5,787,952	6,400,000	6,786,904	998,952	17.26 %	6,922,642
Ad Valorem Taxes	4,109,055	4,602,534	4,602,534	5,650,884	1,048,350	22.78 %	6,159,464
Franchise Fees	26,000	24,000	24,000	24,000	-	- %	26,964
Intergovernmental	1,971,126	1,536,090	1,939,072	2,024,202	488,112	31.78 %	2,087,044
Charges for Services	753,699	661,131	909,543	3,631,200	2,970,069	449.24 %	3,433,835
Miscellaneous Revenues	425,020	397,864	273,217	322,864	(75,000)	(18.85)%	319,392
Interest Income	10,027	140,000	100,000	105,101	(34,899)	(24.93)%	107,193
Fund Transfers	1,077,245	2,142,264	2,462,264	-	(2,142,264)	(100.00)%	-
Use of Reserves	-	929,133	-	-	(929,133)	(100.00)%	-
Total	<u>\$ 14,632,469</u>	<u>\$ 16,220,968</u>	<u>\$ 16,710,630</u>	<u>\$ 18,545,155</u>	<u>\$ 2,324,187</u>	<u>14.33 %</u>	<u>\$ 19,056,534</u>

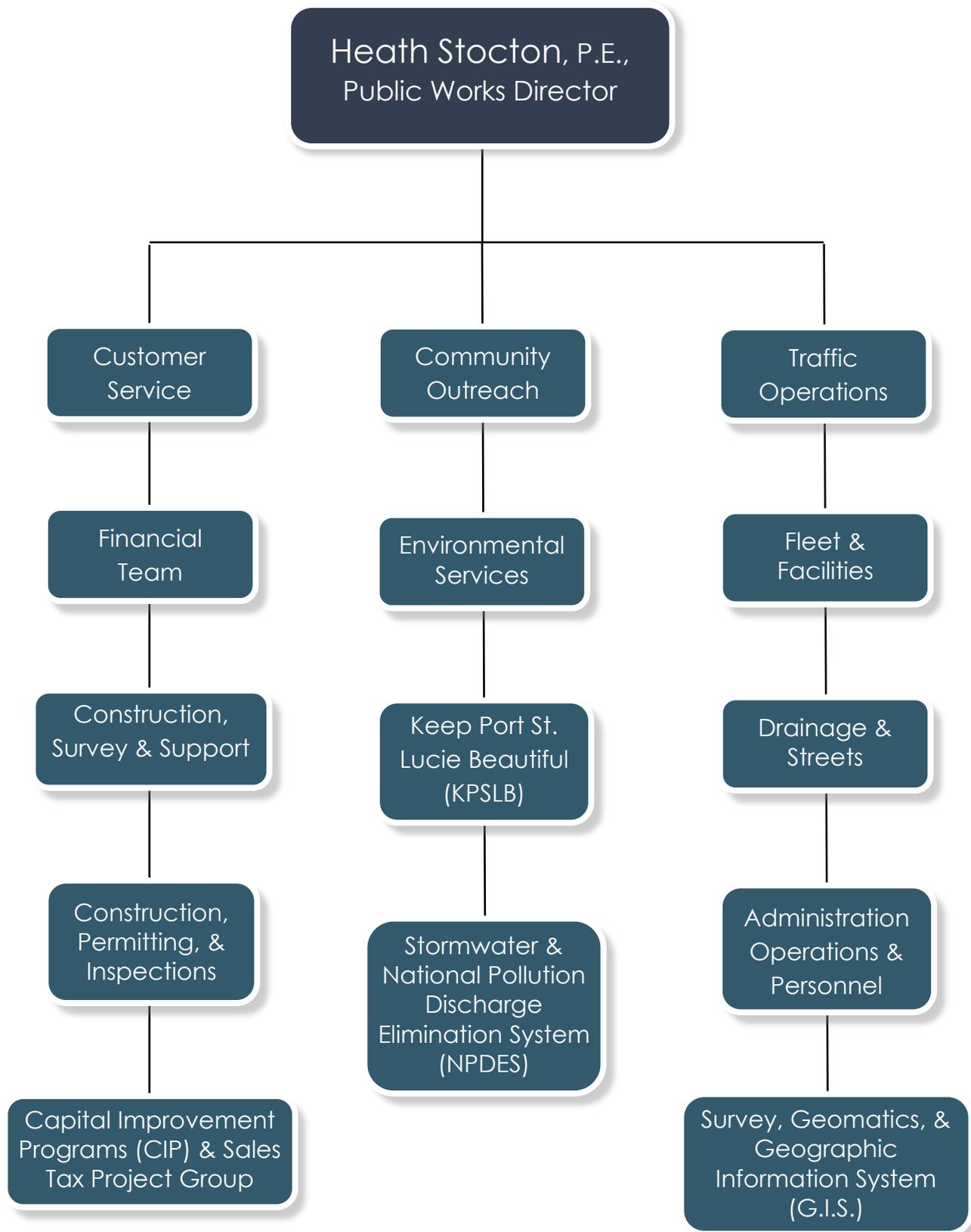


**CITY OF PORT ST. LUCIE
 ROAD & BRIDGE FUND USES - # 104
 ADOPTED BUDGET - FY 2023**

2023 ADOPTED EXPENDITURES



	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
EXPENDITURES BY FUNCTION:							
Personnel Services	\$ 5,024,571	\$ 5,322,909	\$ 5,120,171	\$ 6,821,930	\$ 1,499,021	28.16 %	\$ 7,251,410
Operating Expenses	5,705,211	6,808,321	7,164,371	8,941,437	2,133,116	31.33 %	9,383,019
Capital Outlay	160,202	383,450	453,450	278,476	(104,974)	(27.38)%	145,980
Debt Service	2,176,000	2,617,000	202,000	-	(2,617,000)	(100.00)%	-
Contingencies	-	-	-	1,090,276	1,090,276	- %	820,714
Fund Transfers	1,052,904	1,089,288	3,343,180	1,413,036	323,748	29.72 %	1,455,411
Total	14,118,888	16,220,968	16,283,172	18,545,155	2,324,187	14.33 %	19,056,534
Ending Undesignated	\$ 5,907,321	\$ 4,978,188	\$ 6,334,779	\$ 6,334,779			\$ 6,334,779





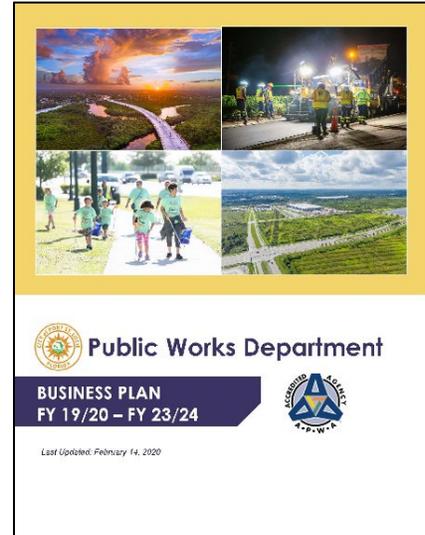
PUBLIC WORKS DEPARTMENT

Road and Bridge Fund #304 and Sales Tax Roadway/
 Sidewalk Projects

FY 2022/23 STRATEGIC OPERATIONS PLAN: OVERVIEW

Overview

The City of Port St. Lucie Public Works Department is dedicated to maintaining and improving the quality and safety of the community, through the creation and preservation of environmentally and economically sound infrastructure, while providing outstanding services to our residents.



Public Works Department Goals & Initiatives

The Public Works Department has developed a five-year Strategic Business Plan in alignment with the City’s Strategic Plan. The work of the Public Works Department advances the City of Port St. Lucie’s Strategic Plan goals of a **Safe, Clean and Beautiful City**, fosters **Vibrant Neighborhoods**, innovates to be a **Smart & Connected City**, supports a **Diverse Economy and Employment Opportunities**, ensures **High Quality Infrastructure and Facilities** and contributes to a **High-Performance Government Organization**. The goals and strategic initiatives outlined in the Business Plan include:

Goal 1: Support a Safe, Clean and Beautiful City and Vibrant Neighborhoods

- Ensure Public Safety
- Keep Port St. Lucie Beautiful
- Expand Landscaping and Beautification

Goal 2: Plan and Design Infrastructure to Support a Diverse Economy & Employment Opportunities

- Expand Southern Grove Infrastructure
- Expand Eastside Infrastructure

Goal 3: Deliver High Quality Infrastructure and Facilities

- Implement Voter-Approved ½ Cent Sales Tax Program
- Expand Mobility
- Enhance Transit
- Maintain Assets
- Implement Stormwater Management Plan

Goal 4: Protect and enhance the City’s natural environment and the St. Lucie River

- Improve Water Quality
- Implement Resiliency Planning



Goal 5: High Performing Government Organization

- Refine Operations
- Improve Communication
- Expand Training
- Enhance Customer Service
- Upgrade Equipment
- Foster Innovation

FY 2021/22 Road and Bridge Fund and Sales Tax Accomplishments

The Public Works Department advanced the strategic plan by accomplishing the following projects and initiatives during FY 2021/22.

- Continue to integrate the 1PSL System into daily operations of the department.
- Increased stormwater fee by \$5 again based upon Stormwater Rate Fee Analysis.
- Constructed 1.6 miles of sidewalk per the Ten-Year Sidewalk Program.
- Repaved 33.9 miles of roadway in accordance with the Ten-Year Master Repaving Program.
- Applied Asphalt Rejuvenate to 21 miles of roadway
- Continued to integrate an asset management and work order software, Lucity, for the department.
- Completed citywide Pavement Condition and Asset Management Survey
- Completed design of the Port St. Lucie Boulevard Improvement Project from Darwin Boulevard to Paar Drive.
- Completed the design of the St. James Drive Beautification & Corridor Improvements.
- Completed design of Gatlin Blvd Adaptive Signals FDOT LAP Project (Village Pkwy to Savona Blvd)
- Began construction of the Port St. Lucie Boulevard Improvement Project from Gatlin Boulevard to Darwin Boulevard.
- Updated the five-year Strategic Business Plan in order to effectively plan for and align the needs of the City and department.
- Worked with the team to create a Multimodal Master Plan
- Finalized site selection and began assembly of design/build package for new Public Works Facility.
- Presented and received approval of current traffic calming master plan.
- Completed design of four traffic calming projects.
- Completed Citywide Flashing Yellow Arrow Signal Conversion Phase 1 (Peacock & SLW Blvd)
- Completed PSL Blvd Adaptive Traffic Signal Control System (Gowin Dr to Gatlin Blvd)
- Began design of Torino Pkwy/Midway Road Intersection Improvements.
- Began design of North Torino/East Torino Intersection Improvements.
- Completed design of Bayshore Boulevard and Lakehurst Drive Signalization.
- Completed design of Tradition Parkway at Village Parkway turn lane extension.
- Began construction of landscape improvements along US1.
- Sales Tax Referendum projects:
 - Completed design of Floresta Boulevard Phases 2 & 3, including the Floresta and Prima Vista Boulevard intersection



- Completed construction of 2.1 miles of sidewalk.
- Completed construction of 17.2 miles of roadway repaving.
- Presented and received approval of the annual updates to the Ten-Year Master Sidewalk and Repaving Plans which include the additional Sales Tax Funding.
- Completed the following construction projects:
 - Sultan Drive Traffic Calming Project
 - Fallon Drive Traffic Calming Project
 - Floresta Phase 1 Improvements – Southbend to Elkcam Waterway
 - Phase 1 & 2 of the E-3 Canal Stabilization Project
 - Lisbon/Galiano Roadway Extension
 - Dalton Circle Turn Lane and ADA Improvements
 - Sagamore Stormwater Treatment Area (STA)
 - Bayshore/Walgreens Sidewalk
 - Pedestrian Improvements at Lyngate/Veterans Memorial
 - Repaired/Replaced Sidewalk throughout a portion of Sandpiper Bay
 - Repaired/Replaced Sidewalk on a portion of NW Peacock Blvd.

FY 2022/23 Public Works Department Priority Projects

In FY 2022/23, the Public Works Department will continue to advance the Strategic Plan through the following initiatives:

- Begin construction of new Public Works facility
- Continue construction of Port St. Lucie Boulevard from Gatlin Boulevard to Darwin Boulevard.
- Continue construction of Port St Lucie Boulevard from Darwin Boulevard to Alcantarra Blvd.
- Advance Sales Tax Projects:
 - Begin construction of Floresta Boulevard Phase 2 Improvements.
 - Complete landscape installation and beautification along US1.
 - Develop conceptual typical section and access management plan for California Blvd – St. Lucie West Boulevard to Crosstown Parkway
- Construction of 4.2 miles of sidewalk per the Ten-Year Sidewalk Program (includes City budgeted, Grants, and Sales Tax Funds).
- Repave 46.7 miles of roadway in accordance with the Ten-Year Master Repaving Program (includes City budgeted and Sales Tax Funds).
- Apply Asphalt Rejuvenate to 31 miles of roadway
- Complete design and start construction of the Hegener Drive (Tom Mackie/Sansone Way) extension for the next phase of the Jobs Corridor.
- Implement Citywide Traffic Calming with increased funding.
- Implement City wide Flashing Yellow Arrows (Phase 2)
- Installation of Gatlin Blvd Adaptive Signals FDOT LAP Project (Village Pkwy to Savona Blvd)
- Continue working with the Grants & Advocacy team to seek out and apply for grants to advance



roadway construction projects including design and construction of the Village Green Drive corridor.

- Complete 60% design of Hegener Drive Extension to Marshall Parkway.
- Continue working with St. Lucie County Transit to improve Public Transit.
- Finalize design & construct East Torino/North Torino Intersection Improvements (Roundabout)
- Finalize design & construct Torino Pkwy/Midway Road intersection improvements
- Complete construction of Tradition Parkway roadway Improvements
- Complete design of the Hogpen Slough Boardwalk Trail
- Begin design and construction of Gatlin / Savona intersection improvements
- Begin design of St Lucie West Blvd / Peacock Blvd intersection improvements
- Begin design of PSL Blvd / Cameo Blvd intersection improvements
- Complete design of Sansone Blvd (construction TBA)
- Complete construction of Bayshore Blvd & Lakehurst Dr Signalization
- Complete design and start construction of the Tulip Blvd Intersection Improvements
- Complete design of Tradition & Village Pkwy Mobility Improvements.

CITY OF PORT ST. LUCIE PUBLIC WORKS DEPARTMENT FY 2022/2023 PERFORMANCE MEASURES AND SCORECARD								
	City Council Strategic Goal (s)	Key Performance Measures	2018/19 Results	2019/20 Results	2020/21 Results	2021/22 Target	2021/22 Results	2022/23 Target
WORKLOAD MEASURES	7	Requests for Service (1)	5,087	4,408	5,004	5,500	3,499	5,000
	5	Roadway Maintained – Center Line Miles	914	917	917	917	917	917
	5	Signalized Intersections Maintained	104	105	106	106	107	109
	5	Street/Ped Light Maintained	3,711	3,022	3,133	3,133	3,191	3,191
	5	Single-Family Plot Plans Reviews (1)	3,001	3,917	5,315	5,500	4,024	5,000
	5	Residential Pool Permits Reviews (1)	462	646	808	850	777	800
	5	Residential Driveway Reviews (1)	457	577	702	750	607	700
	5	Commercial Permits Issued	60	70	76	80	83	80



CITY OF PORT ST. LUCIE PUBLIC WORKS DEPARTMENT FY 2022/2023 PERFORMANCE MEASURES AND SCORECARD								
	City Council Strategic Goal (s)	Key Performance Measures	2018/19 Results	2019/20 Results	2020/21 Results	2021/22 Target	2021/22 Results	2022/23 Target
		(1)						
	5	ROW and Road/Lane Closure Reviews (1)	426	409	658	650	304	650
EFFECTIVENESS MEASURES	5	Repaving Backlog Completed (2)	50%	100%	100%	100%	100%	100%
	5	Sidewalk Backlog Completed (2)	42%	100%	100%	100%	100%	100%
	5	Repaving Completed Per Schedule (2)	-	100%	100%	100%	100%	100%
	5	Sidewalks Completed Per Schedule (2)	-	100%	100%	100%	100%	100%
	5	National Community Survey™ (NCS™) Traffic Flow (3)	38% ↔	40% ↔	50% ↔	Improve	23% ↓	50%
	5	NCS™: Travel by Car (3)	48% ↔	55% ↔	70% ↔	Improve	46% ↓	70%
	5	NCS™: Travel by Bicycle (3)	28% ↓	32% ↓	31% ↓	Improve	30% ↓	50%
	5	NCS™: Ease of Walking (3)	42% ↓	44% ↓	48% ↓	Improve	44% ↓	60%
	5	NCS™: Overall Ease of Travel (3) – modified to Overall Quality of Transportation System (auto, bicycle, foot, bus)	60% ↔	57% ↓	44% ↓	Improve	38% ↓	50%
	5	NCS™: Paths and Walking Trails (3)	36% ↓ ↓	45% ↓	54% ↔	Improve	64% ↔	70%
	5	NCS™: Street Repair (3)	48% ↔	53% ↔	54% ↔	Improve	47% ↔	60%
	5	NCS™: Street Cleaning (3)	64% ↔	63% ↔	73% ↔	Improve	64% ↔	70%



CITY OF PORT ST. LUCIE PUBLIC WORKS DEPARTMENT FY 2022/2023 PERFORMANCE MEASURES AND SCORECARD								
	City Council Strategic Goal (s)	Key Performance Measures	2018/19 Results	2019/20 Results	2020/21 Results	2021/22 Target	2021/22 Results	2022/23 Target
	5	NCS™: Street Lighting (3)	48%↔	47% ↔	48%↔	Improve	52%↓	60%
	5	NCS™: Sidewalk Maintenance (3)	55% ↔	59% ↔	49%↔	Improve	59%↔	70%
	5	NCS™: Traffic Signal Timing (3)	43% ↔	42% ↔	46%↔	Improve	39%↔	50%

- (1) Funded 50/50 by the Stormwater and Road and Bridge Funds. Includes information for both funds.
- (2) Approval of the Sales Tax Referendum in November 2018 provides the additional funding to complete the repaving and sidewalk backlogs over a ten-year period. Because the program is on track for completion within ten years, this measure will be replaced by the percentage of projects completed per schedule.
- (3) Percent of respondents rating service as excellent or good from the annual *National Community Survey™ for Port St Lucie* through FY 2022. The following symbols are provided to show the relationship to the National Benchmark.
 ↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



**CITY OF PORT ST. LUCIE
 ROAD & BRIDGE FUND - # 104
 ADOPTED BUDGET - FY 2023**

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
Beginning Undesignated Reserves	\$ 5,393,740	\$ 5,907,321	\$ 5,907,321	\$ 6,334,779	\$ 427,458	7.24 %	\$ 6,334,779
REVENUES & SOURCES:							
Other Fees & Taxes	6,260,297	5,787,952	6,400,000	6,786,904	998,952	17.26 %	6,922,642
Ad Valorem Taxes	4,109,055	4,602,534	4,602,534	5,650,884	1,048,350	22.78 %	6,159,464
Franchise Fees	26,000	24,000	24,000	24,000	-	- %	26,964
Intergovernmental	1,971,126	1,536,090	1,939,072	2,024,202	488,112	31.78 %	2,087,044
Charges for Services	753,699	661,131	909,543	3,631,200	2,970,069	449.24 %	3,433,835
Miscellaneous Revenues	425,020	397,864	273,217	322,864	(75,000)	(18.85)%	319,392
Interest Income	10,027	140,000	100,000	105,101	(34,899)	(24.93)%	107,193
Fund Transfers	1,077,245	2,142,264	2,462,264	-	(2,142,264)	(100.00)%	-
Use of Reserves	-	929,133	-	-	(929,133)	(100.00)%	-
Total	14,632,469	16,220,968	16,710,630	18,545,155	2,324,187	14.33 %	19,056,534
EXPENDITURES:							
Personnel Services	5,024,571	5,322,909	5,120,171	6,821,930	1,499,021	28.16 %	7,251,410
Operating Expenses	5,705,211	6,808,321	7,164,371	8,941,437	2,133,116	31.33 %	9,383,019
Capital Outlay	160,202	383,450	453,450	278,476	(104,974)	(27.38)%	145,980
Debt Service	2,176,000	2,617,000	202,000	-	(2,617,000)	(100.00)%	-
Contingencies	-	-	-	1,090,276	1,090,276	- %	820,714
Fund Transfers	1,052,904	1,089,288	3,343,180	1,413,036	323,748	29.72 %	1,455,411
Total	14,118,888	16,220,968	16,283,172	18,545,155	2,324,187	14.33 %	19,056,534
SURPLUS (DEFICIT)	\$ 513,581	\$ -	\$ 427,458	\$ -			\$ -
Designated Reserve - Financial Policy - 17%	\$ 1,824,063	\$ 2,062,309	\$ -	\$ 2,679,772			\$ 2,827,853
PROJECTED FUND BALANCE:							
Designated	\$ 1,824,063	\$ 2,062,309	\$ 2,062,309	\$ 2,679,772			\$ 2,827,853
Undesignated	4,083,258	3,845,012	4,272,470	3,655,007			3,506,926
Use of Undesignated	-	(929,133)	-	-			-
Total	\$ 5,907,321	\$ 4,978,188	\$ 6,334,779	\$ 6,334,779			\$ 6,334,779



**CITY OF PORT ST. LUCIE
 ROAD & BRIDGE FUND REVENUES - # 104
 ADOPTED BUDGET - FY 2023**

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
OPERATING REVENUES:							
Other Fees & Taxes	\$ 6,260,297	\$ 5,787,952	\$ 6,400,000	\$ 6,786,904	\$ 998,952	17.26 %	\$ 6,922,642
Ad Valorem Taxes	4,109,055	4,602,534	4,602,534	5,650,884	1,048,350	22.78 %	6,159,464
Franchise Fees	26,000	24,000	24,000	24,000	-	- %	26,964
Intergovernmental	1,971,126	1,536,090	1,939,072	2,024,202	488,112	31.78 %	2,087,044
Charges for Services	753,699	661,131	909,543	3,631,200	2,970,069	449.24 %	3,433,835
Total	13,120,177	12,611,707	13,875,149	18,117,190	5,505,483	43.65 %	18,629,949
NON-OPERATING REVENUES:							
Miscellaneous Revenues	425,020	397,864	273,217	322,864	(75,000)	(18.85)%	319,392
Interest Income	10,027	140,000	100,000	105,101	(34,899)	(24.93)%	107,193
Total	435,047	537,864	373,217	427,965	(109,899)	(20.43)%	426,585
NON-REVENUES:							
Fund Transfers	1,077,245	2,142,264	2,462,264	-	(2,142,264)	(100.00)%	-
Use of Reserves	-	929,133	-	-	(929,133)	(100.00)%	-
Total	1,077,245	3,071,397	2,462,264	-	(3,071,397)	(100.00)%	-
Fund Totals	\$ 14,632,469	\$ 16,220,968	\$ 16,710,630	\$ 18,545,155	\$ 2,324,187	14.33 %	\$ 19,056,534



**CITY OF PORT ST. LUCIE
 ROAD & BRIDGE FUND EXPENDITURE SUMMARY
 ADOPTED BUDGET - FY 2023**

	2021 AUDITED	2022 BUDGET	2022 ESTIMATED	2023 ADOPTED	VARIANCE		2024 PROJECTED
					\$	%	
ENGINEERING OPERATIONS							
Personnel Services	\$ 1,194,283	\$ 1,273,095	\$ 1,195,216	\$ 1,476,773	\$ 203,678	16.00 %	\$ 1,556,603
Operating Expenses	399,286	372,334	422,589	417,501	45,167	12.13 %	435,279
Capital Outlay	-	39,500	39,500	40,365	865	2.19 %	41,980
Total	1,593,569	1,684,929	1,657,305	1,934,639	249,710	14.82 %	2,033,862
PUBLIC WORKS OPERATIONS							
REGULATORY							
Personnel Services	571,204	597,098	600,098	1,695,491	1,098,393	183.96 %	1,821,726
Operating Expenses	83,005	159,724	140,233	238,266	78,542	49.17 %	260,323
Capital Outlay	-	-	-	40,365	40,365	- %	-
Total	654,209	756,822	740,331	1,974,122	1,217,300	160.84 %	2,082,049
TRAFFIC CONTROL AND IMPROVEMEN							
Personnel Services	2,041,368	2,170,348	2,125,515	2,317,254	146,906	6.77 %	2,443,859
Operating Expenses	2,126,960	2,975,788	2,933,326	2,834,283	(141,505)	(4.76)%	2,986,401
Capital Outlay	89,866	271,100	341,100	197,746	(73,354)	(27.06)%	104,000
Total	4,258,194	5,417,236	5,399,941	5,349,283	(67,953)	(1.25)%	5,534,260
STREET MAINTENANCE							
Personnel Services	789,050	819,883	750,679	860,961	41,078	5.01 %	908,920
Operating Expenses	367,066	427,920	332,593	449,361	21,441	5.01 %	483,032
Capital Outlay	70,336	34,850	34,850	-	(34,850)	(100.00)%	-
Total	1,226,452	1,282,653	1,118,122	1,310,322	27,669	2.16 %	1,391,952
GREENBELT & WATERWAY MAINTENAN							
Personnel Services	428,666	462,485	448,663	471,451	8,966	1.94 %	520,302
Operating Expenses	2,720,880	2,861,208	3,327,013	4,990,542	2,129,334	74.42 %	5,205,861
Capital Outlay	-	38,000	38,000	-	(38,000)	(100.00)%	-
Total	3,149,546	3,361,693	3,813,676	5,461,993	2,100,300	62.48 %	5,726,163
NON-DEPARTMENTAL							
Operating Expenses	8,014	11,347	8,617	11,484	137	1.21 %	12,123
Debt Service	2,176,000	2,617,000	202,000	-	2,617,000	(100.00)	-
Fund Transfers	1,052,904	1,089,288	3,343,180	1,413,036	323,748	29.72	1,455,411
Total	3,236,918	3,717,635	3,553,797	1,424,520	2,293,115	(61.68)%	1,467,534
Personnel Services	5,024,571	5,322,909	5,120,171	6,821,930	1,499,021	28.16 %	7,251,410
Operating Expenses	5,705,211	6,808,321	7,164,371	8,941,437	2,133,116	31.33 %	9,383,019
Capital Outlay	160,202	383,450	453,450	278,476	(104,974)	(27.38)%	145,980
Debt Service	2,176,000	2,617,000	202,000	-	2,617,000	(100.00)%	-



**CITY OF PORT ST. LUCIE
 ROAD & BRIDGE FUND EXPENDITURE SUMMARY
 ADOPTED BUDGET - FY 2023**

	2021	2022	2022	2023	VARIANCE		2024
	AUDITED	BUDGET	ESTIMATED	ADOPTED	\$	%	PROJECTED
Contingencies	-	-	-	1,090,276	1,090,276	-	820,714
Fund Transfers	1,052,904	1,089,288	3,343,180	1,413,036	323,748	29.72 %	1,455,411
ROAD & BRIDGE FUND TOTAL	14,118,888	16,220,968	16,283,172	18,545,155	2,324,187	14.33 %	19,056,534
Designated Reserve - Financial Policy 20%	\$ 1,824,063	\$ 2,062,309	\$ -	\$ 2,679,772			\$ 2,827,853



**CITY OF PORT ST. LUCIE
ROAD & BRIDGE FUND - 2022-23 ADOPTED
LONG RANGE PLAN**

Assumptions: This model assumes a 22% growth in Taxable Value for a Operating Millage of .3616. The estimated increase in valuation in future years are 9% in FY24 and FY25, 8% in FY26, and 7% in FY27 and 6% FY28. Personnel Services contains the assumption of pay raises for all employees as well as an assumption of increased employee contributions towards their medical insurance.

	AUDITED 2018-19	AUDITED 2019-20	AUDITED 2020-21	ESTIMATED 2021-22	ADOPTED 2022-23	Growth %	PROJECTED 2023-24	PROJECTED 2024-25	PROJECTED 2025-26	PROJECTED 2026-27	PROJECTED 2027-28					
BEGINNING DESIGNATED RESERVES	\$ -	\$ -	\$ 5,393,740	\$ 5,907,321	\$ 6,334,779		\$ 7,425,055	\$ 8,245,769	\$ 8,940,716	\$ 9,502,920	\$ 9,864,791					
REVENUES & SOURCES:	Millage Rate	0.3616	0.3616	0.3616	0.3616	0.3616	0.3616	0.3616	0.3616	0.3616	0.3616					
Ad Valorem Taxes	\$3,368,352	\$3,752,474	\$4,109,055	\$4,602,534	\$5,650,884	22.8%	9.0%	\$6,159,464	9.0%	\$6,713,816	8%	\$7,250,921	7.0%	\$7,758,485	6.0%	\$8,534,334
Local Option Gas Tax	6,183,989	5,705,360	6,260,297	6,400,000	6,786,904	6.0%	2.0%	6,922,642	2.0%	7,061,095	2.0%	\$7,202,317	2.0%	7,346,363	2.0%	7,493,290
State Revenue Sharing	1,432,232	1,396,658	1,667,636	1,607,000	1,682,707	4.7%	2.0%	1,716,361	4.0%	1,785,015	4.0%	\$1,856,416	4.0%	1,930,673	4.0%	2,007,900
Culvert Revenue	0	0	0	-	1,585,000	N/A	-5.0%	1,505,750	-1.0%	1,490,693	-1.0%	\$1,475,786	-1.0%	1,461,028	-1.0%	1,519,469
Other	3,799,134	1,273,013	1,508,209	1,538,832	2,735,059	77.7%	-3.3%	2,645,124	2.0%	2,698,026	1.0%	\$2,725,007	1.0%	2,752,257	1.0%	2,779,779
Interest Income	239,864	187,495	10,027	100,000	104,601	4.6%	2.5%	107,193	1.0%	108,265	3.0%	\$111,513	3.0%	114,858	3.0%	114,858
Fund Transfer from #001 Operating Fund	0	47,636	0	620,000	0			0		0		0		0		0
Fund Transfer from #304 CIP	1,200,000	1,224,000	1,077,245	1,842,264	0			0		0		0		0		0
Fund Transfer from #314 CIP	127,599	55,465	0	0	0			0		0		0		0		0
TOTAL	16,351,170	13,642,100	14,632,469	16,710,630	18,545,155			19,056,534	19,856,910	20,621,959	21,363,664	22,449,630				
EXPENDITURES:																
Personnel Services	4,301,323	\$4,909,483	\$5,024,571	\$5,120,171	6,821,930	33.2%	6.3%	7,251,410	6%	7,686,495	5%	8,070,819	5%	8,474,360	5%	8,898,078
Operating Expenses	5,820,721	5,393,447	5,705,211	7,164,371	8,941,437	24.8%	4.9%	9,383,019	5%	9,852,170	5%	10,344,778	5%	10,862,017	5%	11,405,118
Capital Outlay	39,040	3,340,181	160,202	453,450	278,476	-38.6%	-47.6%	145,980	2%	148,900	1%	150,389	1%	151,892	1%	153,411
Debt Services	2,175,500	2,170,250	2,176,000	202,000	0	-100.0%	N/A	0		0		0		0		0
Interfund Transfer - Internal Charges	848,469	848,469	894,667	912,560	930,811	2.0%	2.0%	949,427	2%	968,416	2%	987,784	2%	1,007,540	2%	1,027,691
Fund Transfers (includes transfer of debt for Bldg.)	127,519	140,460	158,237	2,430,620	482,225	-80.2%	4.9%	505,984	0%	505,984	0%	505,984	0%	505,984	0%	505,984
Unallocated	0	0	0	0	1,090,276	N/A	-24.7%	820,714		694,946		562,205		361,870		459,348
TOTAL	13,312,571	16,802,290	14,118,888	16,283,172	18,545,155			19,056,534	19,856,910	20,621,959	21,363,664	22,449,630				
SURPLUS <DEFICIT>	\$3,038,600	\$0	\$513,581	\$427,458	\$0			\$0	\$0	(\$0)	\$0	\$0				
Designated Reserve - Financial Policy - 17%	0	1,751,498	1,824,063	2,088,372	2,679,772			2,827,853	2,981,573	3,130,652	3,287,184	3,451,543				
Designated	\$	\$	\$	\$	\$	17%	\$	\$	\$	\$	\$	\$				
Undesignated	4,083,258	4,246,407	4,745,283	5,417,916	5,959,143			5,417,916	5,959,143	6,372,269	6,577,606	6,872,595				
Use of Reserves	-	-	-	-	-			-	-	-	-	-				
Total Reserves	\$ 5,907,321	\$ 6,334,779	\$ 7,425,055	\$ 8,245,769	\$ 8,940,716			\$ 8,245,769	\$ 8,940,716	\$ 9,502,920	\$ 9,864,791	\$ 10,324,139				



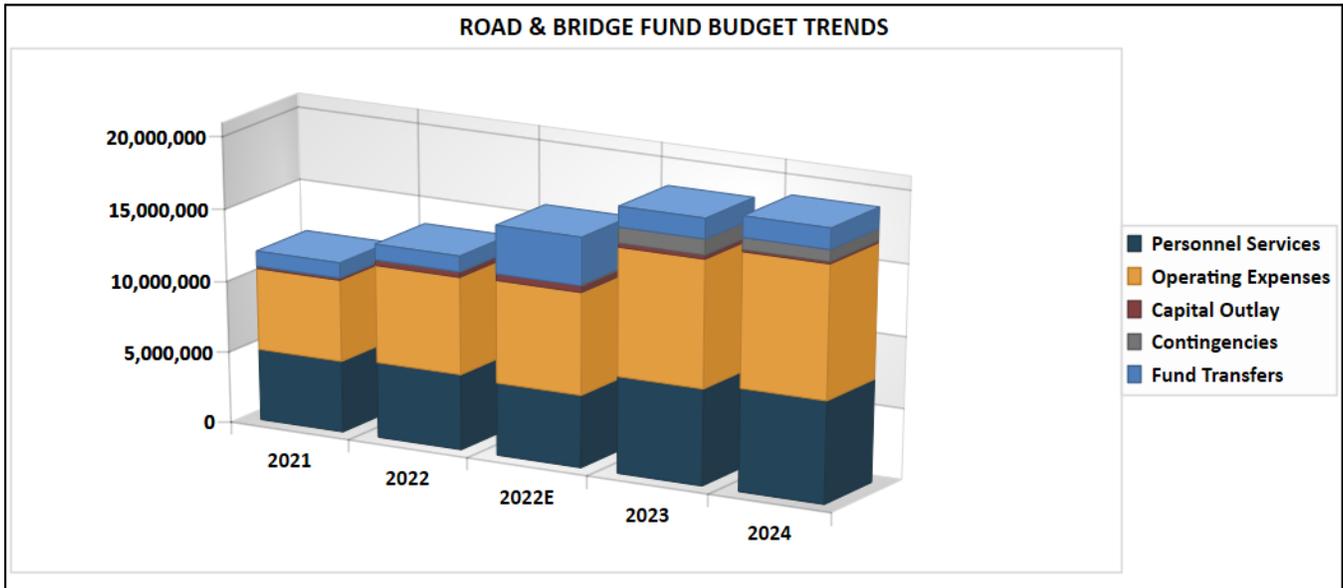
**CITY OF PORT ST. LUCIE
 ROAD AND BRIDGE OPERATING FUND #104 - CAPITAL OUTLAY
 ADOPTED BUDGET - FY 2022-23**

ADOPTED
FY 2022-23

4105	<u>PUBLIC WORKS OPERATIONS</u>		
	New Ford F-150 for New FTE (Project Manager CIP & Sales Tax)		40,365
		Total	40,365
4118	<u>PUBLIC WORKS -REGULATORY</u>		
	New Ford F-150 for New FTE (Construction Inspector)		40,365
		Total	40,365
4121	<u>PUBLIC WORKS -TRAFFIC CONTROL & IMPROVEMENT</u>		
	(10) Cisco Switches		100,000
	PW 3960 Replace 2008 Ford F450 E-52		57,381
	New Ford F-150 for New FTE (Traffic Signal Technician)		40,365
		Total	\$ 197,746
	ROAD & BRIDGE FUND TOTALS		<u>\$ 278,476</u>



**CITY OF PORT ST. LUCIE
 ROAD & BRIDGE FUND - 104
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
EXPENDITURE SUMMARY:							
Personnel Services	\$ 5,024,571	\$ 5,322,909	\$ 5,120,171	\$ 6,821,930	1,499,021	28.16 %	\$ 7,251,410
Operating Expenses	5,705,211	6,808,321	7,164,371	8,941,437	2,133,116	31.33 %	9,383,019
Capital Outlay	160,202	383,450	453,450	278,476	(104,974)	(27.38)%	145,980
Debt Service	2,176,000	2,617,000	202,000	-	2,617,000	(100.00)%	-
Contingencies	-	-	-	1,090,276	1,090,276	- %	820,714
Fund Transfers	1,052,904	1,089,288	3,343,180	1,413,036	323,748	29.72 %	1,455,411
Total	\$ 14,118,888	\$ 16,220,968	\$ 16,283,172	\$ 18,545,155	2,324,187	14.33 %	\$ 19,056,534

STAFFING SUMMARY:

Full Time Equivalents	55.00	57.50	57.50	68.00	69.00
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Stormwater Utility Fund

This is an enterprise fund that earns revenues from an annual fee charged to all property owners for the purpose of constructing and maintaining the City's stormwater system. Every year the most-costly item funded is the repairing and maintenance of the roadside swale system. City crews reshape the swale drainage system, and in some areas a plastic liner is installed to aid the flow of stormwater. Other activities include mowing & cleaning of the liner system, canals, ditches and greenbelt areas. The Public Works department is partially funded by this revenue.

Major Revenue Source

The major revenue source is the annual stormwater fee. The adopted budget includes a one-time transfer of \$556,466 to the Stormwater Fund from the General Fund to subsidize revenues in place of increasing the Stormwater Fee by \$5.00 in FY2023. During the Fiscal 2023-24 budget planning, City Council will review the stormwater fee and recommendations offered by an independent consultant.

Expense Trends

Capital projects, equipment, and system maintenance make up approximately 67% of the Fund's expenses. The personnel costs make up 18% of the expenses with the remaining amount spent on servicing debt for very large projects. In FY23 Debt service is \$2.7 million. Management is continually evaluating opportunities to take on additional projects that will enhance the City's water quality.

Long Range Model

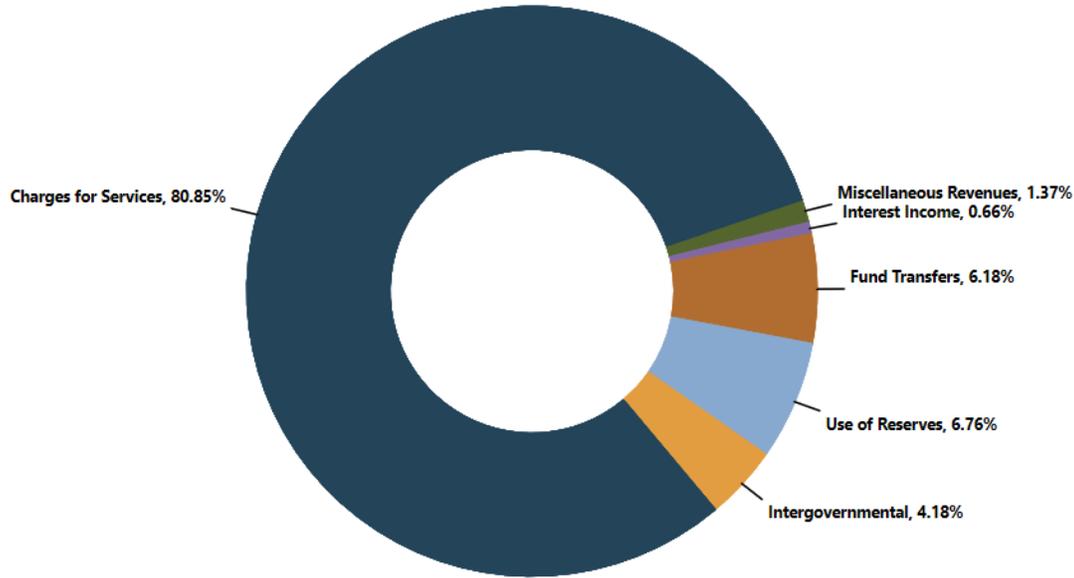
The long-range model indicates this fund will continue to spend down reserves. This fund is projected to have a deficit of \$3.4M in FY 2024-25 which will be short of its policy reserve requirements of 17% by \$2.8M. Several considerations for balancing future years for the Stormwater Fund include implementing higher rate increases, shifting costly capital projects into future years, implementing and acquiring grants.



CITY OF PORT ST. LUCIE

STORMWATER UTILITY FUND SOURCES - # 401
 ADOPTED BUDGET - FY 2023

ADOPTED 2023 REVENUES

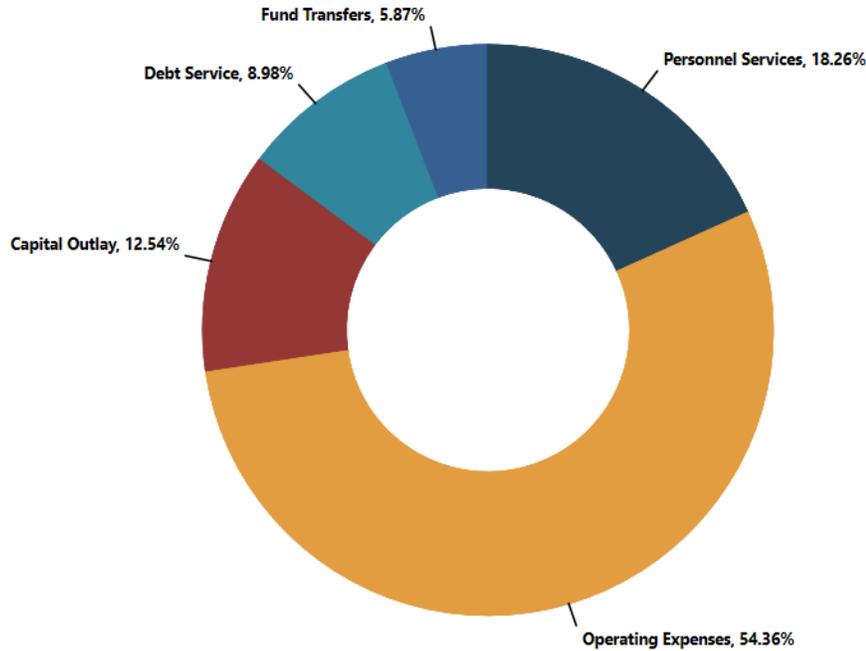


	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
Beginning Undesignated Reserves	\$ 8,904,056	\$ 11,643,045	\$ 11,643,045	\$ 10,045,467	\$ (1,597,578)	(13.72)%	\$ 8,008,472
REVENUES & SOURCES:							
Licenses & Permits	8,595	-	78,905	-	-	- %	-
Intergovernmental	47,841	-	759,630	1,260,780	1,260,780	- %	2,566,250
Charges for Services	25,717,247	26,224,654	26,882,345	24,374,799	(1,849,855)	(7.05)%	25,585,685
Miscellaneous Revenues	390,069	402,904	340,886	414,216	11,312	2.81 %	441,023
Interest Income	25,457	250,000	100,000	197,932	(52,068)	(20.83)%	100,000
Fund Transfers	2,000,000	153,847	1,347,649	1,861,950	1,708,103	1,110.26 %	162,481
Use of Reserves	-	3,410,232	1,597,578	2,036,995	(1,373,237)	(40.27)%	3,490,999
Total	\$ 28,189,209	\$ 30,441,637	\$ 31,106,993	\$ 30,146,672	\$ (294,965)	(0.97)%	\$ 32,346,438

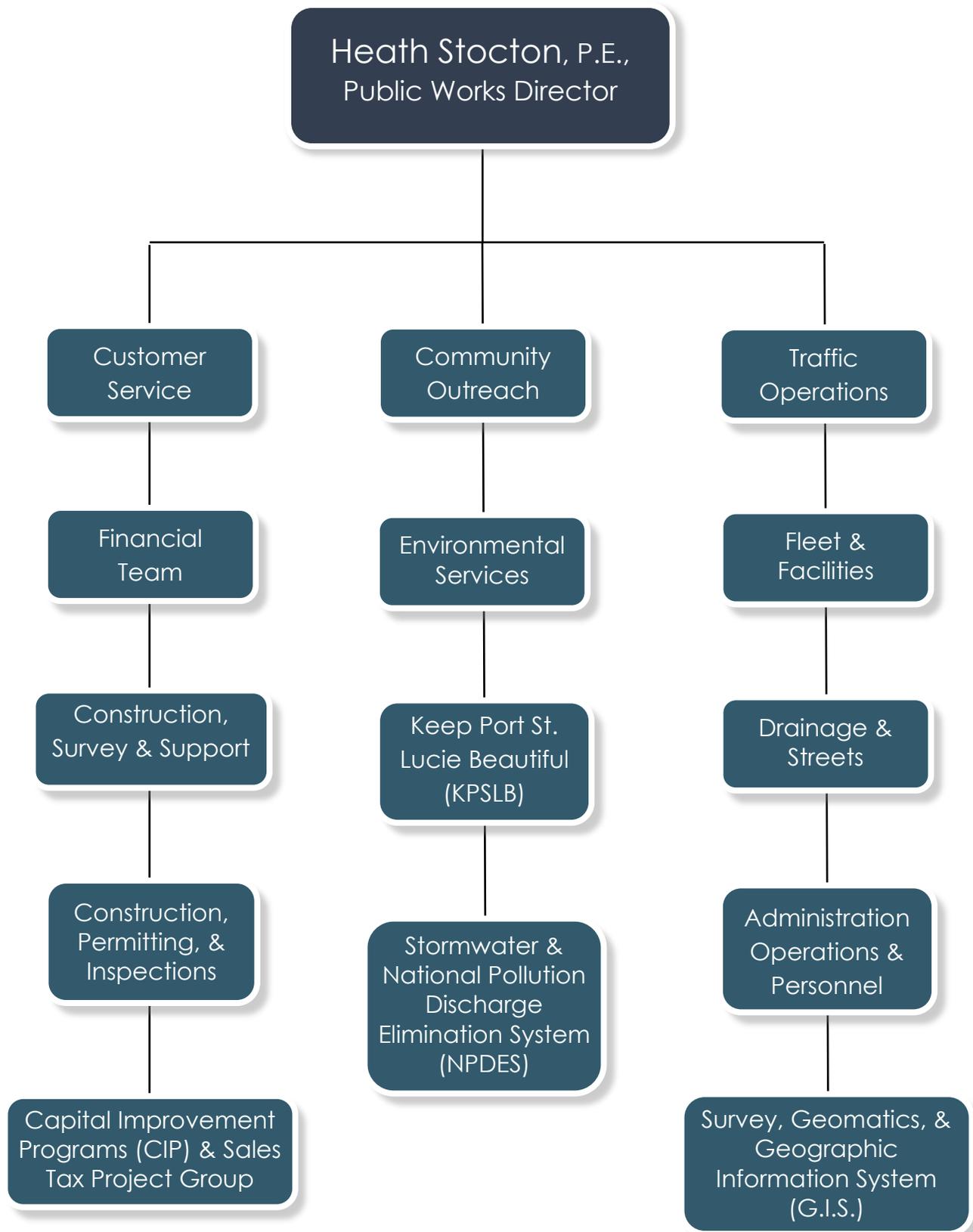


**CITY OF PORT ST. LUCIE
 STORMWATER UTILITY FUND USES - # 401
 ADOPTED BUDGET - FY 2023**

2023 ADOPTED EXPENDITURES



	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
EXPENDITURES BY FUNCTION:							
Personnel Services	\$ 5,836,248	\$ 6,173,556	\$ 6,098,378	\$ 5,503,309	\$ (670,247)	(10.86)%	\$ 5,835,926
Operating Expenses	15,413,051	16,288,776	17,032,166	16,386,235	97,459	0.60 %	16,554,032
Capital Outlay	-	3,383,652	3,432,739	3,779,748	396,096	11.71 %	5,966,667
Debt Service	938,703	3,098,550	3,098,739	2,708,550	(390,000)	(12.59)%	2,496,563
Fund Transfers	3,262,218	1,497,103	1,444,971	1,768,830	271,727	18.15 %	1,493,250
Total	<u>25,450,220</u>	<u>30,441,637</u>	<u>31,106,993</u>	<u>30,146,672</u>	<u>(294,965)</u>	<u>(0.97)%</u>	<u>32,346,438</u>
Ending Undesignated	<u>\$ 11,643,045</u>	<u>\$ 8,232,813</u>	<u>\$ 10,045,467</u>	<u>\$ 8,008,472</u>			<u>\$ 4,517,473</u>





PUBLIC WORKS DEPARTMENT

Stormwater Fund #401

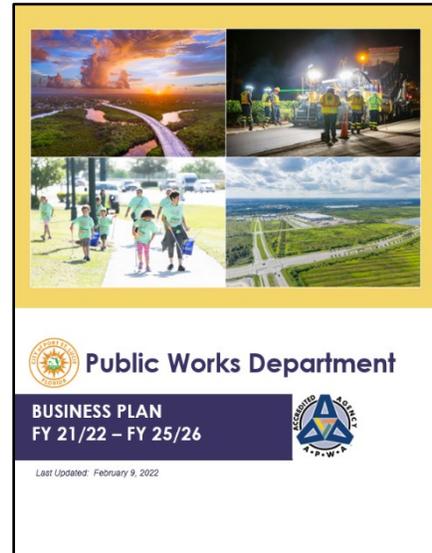
FY 2022/23 STRATEGIC OPERATIONS PLAN: OVERVIEW

Overview

The City of Port St. Lucie Public Works Department is dedicated to maintaining and improving the quality and safety of the community, through the creation and preservation of environmentally and economically sound infrastructure, while providing outstanding services to our residents.

Public Works Department Goals & Initiatives

The Public Works Department has developed a five-year Strategic & Operations Plan in alignment with the City's Strategic Plan. The work of the Public Works Department advances the City of Port St. Lucie's Strategic Plan goals of a **Safe, Clean and Beautiful City**, fosters **Vibrant Neighborhoods**, supports a **Diverse Economy and Employment Opportunities**, ensures **High Quality Infrastructure and Facilities**, protects the **City's natural environment**, and contributes to a **High-Performance Government Organization**. The goals and strategic initiatives outlined in the Business Plan include:



Goal 1: Support a Safe, Clean and Beautiful City and Vibrant Neighborhoods

- Ensure Public Safety

Goal 2: Plan and Design Infrastructure to Support a Diverse Economy & Employment Opportunities

- Southern Grove Infrastructure
- Eastside Infrastructure

Goal 3: Deliver High Quality Infrastructure and Facilities

- Implement Voter-Approved ½ Cent Sales Tax Program
- Expand Mobility
- Enhance Transit
- Maintain Assets
- Stormwater Management Plan

Goal 4: Protect and enhance the City's natural environment and the St. Lucie River

- Improve Water Quality
- Resiliency

Goal 5: High Performing Public Works Department

- Refine Operations
- Improve Communication
- Expand Training
- Enhance Customer Service



- Upgrade Equipment
- Foster Innovation

FY 2021/22 Stormwater Fund Accomplishments

The Public Works Department advanced the strategic plan by accomplishing the following projects and initiatives during FY 2021/22.

- Updated the five-year Strategic & Operations Plan developed in FY 2020/21 to effectively plan for and align the needs of the City and Department.
- Updated the Stormwater Management Plan and presented it to Council February 2021.
- Presented a Stormwater Management Plan to City Council and discussed required budgetary needs to implement.
- Implemented recommendation of Stormwater Fee Study.
- Further implementation and utilization of Lucity.
- Completed construction of the Sagamore Stormwater Treatment Areas.
- Completed and submitted six grant applications for stormwater projects that total in \$6.7M in funds.
- Completed Council Approved \$2M swale liner installation project.
- Completed design of Phase II & started construction of the Hegener Drive extension and associated stormwater infrastructure for the next phase of the Jobs Corridor.
- Completed design of Phase III of Hegener Drive extension and associated stormwater infrastructure.
- Expanded the larger culvert and side lot culvert programs due to aging infrastructure.
- Commenced Repair of the A-22 and A-24 Stormwater Control Structures.
- Worked to reduce swale complaints through public outreach, interdepartmental assistance and technological advances.
- Completed the Community Development District (CDD) Stormwater Fee Rebate Analysis and Swale Liner Analysis.
- Completed NPDES yearly Report for Cycle 4, Year 5.
- Submitted the FDEP Notice of Intent for Cycle 5.

FY 2022/23 Stormwater Fund Initiatives

In FY 2022/23, the Public Works Department will continue to advance the Strategic Plan through the following initiatives:

- Commence construction of Phase III for the Hegener Drive extension and associated stormwater infrastructure for the next phase of the Jobs Corridor.
- Continue to expand the larger culvert and side lot culvert programs due to aging infrastructure.
- Continue to reduce swale complaints through public outreach, interdepartmental assistance and technological advances.
- Continue the Implementation of the five-year Strategic & Operations Plan to effectively plan for and align the needs of the City and department
- Continue work with grant team to aggressively seek out and apply for grants to advance the construction of stormwater projects.
- Design and Permit Hog Pen Slough Stormwater Treatment Area.
- Design, Permit, and Construct Floresta Phase III Baffle Boxes.
- Construct improvements to SWW1 Structure.
- Begin design of Watershed A and B Improvements based on Resilient Florida funding



- Begin condition assessments on existing infrastructure.
- Update the Stormwater Management Plan projects and program the projects along with revenue sources for the next 10 years.
- Continue to work with the High Performing Public Spaces (HPPS) team to identify lands for stormwater purposes.
- Continue to educate the public on how to prevent Stormwater pollution.

CITY OF PORT ST. LUCIE PUBLIC WORKS DEPARTMENT FY 2022/23 PERFORMANCE MEASURES AND SCORECARD

	City Council Strategic Goal (s)	Key Performance Measures	2018/19 Results	2019/20 Results	2020/21 Results	2021/22 Target	2021/22 Results	2022/23 Target
WORKLOAD MEASURES	5	Requests for Service Received (1)*	949	2,344	2,682	831	1,619	1,000
	5	Liner Installed - Feet	37,190	40,070	40,000	30,000	30,965(2)	35,000
	5	Culvert Installed - Feet	4,554	5,039	5,700	5,000	3,792	5,000
	5	Street Sweeping	3,302	5,912	6,250	6,250	6,542	6,250
EFFECTIVENESS MEASURES	5	Culvert Backlog Completed (3)	46%	46%	46%	46%	46%	46%
	5	Control Structure Backlog Completed (4)	83%	50%	50%	75%	75%	75%
	5	National Community Survey™: Storm water management (5)	64% ↔	69% ↔	63% ↔	58% ↔	58% ↔	Maintain
	5	National Community Survey™: Cleanliness (5)	78% ↔	83% ↔	82% ↔	71% ↔	71% ↔	Maintain

*Revised measure for stormwater requests for service, not all departmental requests for service. FY21/22 and FY22/23 targets are lower due to drainage crews reassignment to address solid waste issues.

(1) Funded 50/50 by both the Stormwater and Road and Bridge Funds.

(2) Does not include the 48,000 feet of swale rework approved in February 2021 for \$2M.

(3) Estimated annual expenditure to complete 100% of backlog is \$1.54M.

(4) Estimated annual expenditure to complete 100% of backlog is \$1.6M.

(5) Percent of respondents rating service as excellent or good from the annual *National Community Survey™ for Port St Lucie* through FY 2022. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



**CITY OF PORT ST. LUCIE
 STORMWATER UTILITY FUND - # 401
 ADOPTED BUDGET - FY 2023**

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
Beginning Undesignated Reserves	\$ 8,904,056	\$ 11,643,045	\$ 11,643,045	\$ 10,045,467	\$ (1,597,578)	(13.72)%	\$ 8,008,472
REVENUES & SOURCES:							
Licenses & Permits	8,595	-	78,905	-	-	- %	-
Intergovernmental	47,841	-	759,630	1,260,780	1,260,780	- %	2,566,250
Charges for Services	25,717,247	26,224,654	26,882,345	24,374,799	(1,849,855)	(7.05)%	25,585,685
Miscellaneous Revenues	390,069	402,904	340,886	414,216	11,312	2.81 %	441,023
Interest Income	25,457	250,000	100,000	197,932	(52,068)	(20.83)%	100,000
Fund Transfers	2,000,000	153,847	1,347,649	1,861,950	1,708,103	1,110.26 %	162,481
Use of Reserves	-	3,410,232	1,597,578	2,036,995	(1,373,237)	(40.27)%	3,490,999
Total	28,189,209	30,441,637	31,106,993	30,146,672	(294,965)	(0.97)%	32,346,438
EXPENDITURES:							
Personnel Services	5,836,248	6,173,556	6,098,378	5,503,309	(670,247)	(10.86)%	5,835,926
Operating Expenses	15,413,051	16,288,776	17,032,166	16,386,235	97,459	0.60 %	16,554,032
Capital Outlay	-	3,383,652	3,432,739	3,779,748	396,096	11.71 %	5,966,667
Debt Service	938,703	3,098,550	3,098,739	2,708,550	(390,000)	(12.59)%	2,496,563
Fund Transfers	3,262,218	1,497,103	1,444,971	1,768,830	271,727	18.15 %	1,493,250
Total	25,450,220	30,441,637	31,106,993	30,146,672	(294,965)	(0.97)%	32,346,438
SURPLUS (DEFICIT)	\$ 2,738,989	\$ -	\$ -	\$ -			\$ -
Designated Reserve - Financial Policy - 17%	\$ 3,612,381	\$ 3,818,596	\$ -	\$ 3,721,222			\$ 3,806,293
PROJECTED FUND BALANCE:							
Designated	\$ 3,612,381	\$ 3,818,596	\$ 3,818,596	\$ 3,721,222			\$ 3,806,293
Undesignated	8,030,664	7,824,449	7,824,449	6,324,245			4,202,179
Use of Undesignated	-	(3,410,232)	(1,597,578)	(2,036,995)			(3,490,999)
Total	\$ 11,643,045	\$ 8,232,813	\$ 10,045,467	\$ 8,008,472			\$ 4,517,473



**CITY OF PORT ST. LUCIE
 STORMWATER UTILITY FUND REVENUES - # 401
 ADOPTED BUDGET - FY 2023**

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
OPERATING REVENUES:							
Licenses & Permits	\$ 8,595	\$ -	\$ 78,905	\$ -	\$ -	- %	\$ -
Intergovernmental	47,841	-	759,630	1,260,780	1,260,780	- %	2,566,250
Charges for Services	25,717,247	26,224,654	26,882,345	24,374,799	(1,849,855)	(7.05)%	25,585,685
Total	25,773,683	26,224,654	27,720,880	25,635,579	(589,075)	(2.25)%	28,151,935
NON-OPERATING REVENUES:							
Miscellaneous Revenues	390,069	402,904	340,886	414,216	11,312	2.81 %	441,023
Interest Income	25,457	250,000	100,000	197,932	(52,068)	(20.83)%	100,000
Total	415,526	652,904	440,886	612,148	(40,756)	(6.24)%	541,023
NON-REVENUES:							
Fund Transfers	2,000,000	153,847	1,347,649	1,861,950	1,708,103	1,110.26 %	162,481
Use of Reserves	-	3,410,232	1,597,578	2,036,995	(1,373,237)	(40.27)%	3,490,999
Total	2,000,000	3,564,079	2,945,227	3,898,945	334,866	9.40 %	3,653,480
Fund Totals	\$ 28,189,209	\$ 30,441,637	\$ 31,106,993	\$ 30,146,672	\$ (294,965)	(0.97)%	\$ 32,346,438



**CITY OF PORT ST. LUCIE
 STORMWATER UTILITY FUND EXPENDITURE SUMMARY
 ADOPTED BUDGET - FY 2023**

	2021 AUDITED	2022 BUDGET	2022 ESTIMATED	2023 ADOPTED	VARIANCE		2024 PROJECTED
					\$	%	
ENGINEERING OPERATIONS							
Personnel Services	\$ 1,089,205	\$ 1,273,139	\$ 1,273,139	\$ 1,378,357	\$ 105,218	8.26 %	\$ 1,451,773
Operating Expenses	219,441	284,706	291,895	349,906	65,200	22.90 %	363,905
Capital Outlay	-	137,520	116,771	-	(137,520)	(100.00)%	-
Total	1,308,646	1,695,365	1,681,805	1,728,263	32,898	1.94 %	1,815,678
REGULATORY							
Personnel Services	567,710	648,076	653,758	-	(648,076)	(100.00)%	-
Operating Expenses	71,093	83,440	89,165	-	(83,440)	(100.00)%	-
Capital Outlay	-	39,500	37,713	-	(39,500)	(100.00)%	-
Total	638,803	771,016	780,636	-	(771,016)	(100.00)%	-
STREET & DRAINAGE							
Personnel Services	3,743,337	3,789,784	3,708,924	3,653,461	(136,323)	(3.60)%	3,863,780
Operating Expenses	4,781,241	4,430,329	4,861,632	5,099,114	668,785	15.10 %	5,427,943
Capital Outlay	-	2,382,132	2,644,983	3,779,748	1,397,616	58.67 %	5,966,667
Total	8,524,578	10,602,245	11,215,539	12,532,323	1,930,078	18.20 %	15,258,390
GREENBELT & WATERWAY MAINTENAN							
Personnel Services	435,995	462,557	462,557	471,491	8,934	1.93 %	520,373
Operating Expenses	4,849,280	5,583,716	5,906,847	5,065,798	(517,918)	(9.28)%	4,959,194
Capital Outlay	-	824,500	633,272	-	(824,500)	(100.00)%	-
Total	5,285,275	6,870,773	7,002,676	5,537,289	1,333,484	(19.41)%	5,479,567
NON-DEPARTMENTAL							
Operating Expenses	5,491,247	5,906,585	5,882,627	5,871,417	(35,168)	(0.60)%	5,802,990
Debt Service	938,703	3,098,550	3,098,739	2,708,550	(390,000)	(12.59)	2,496,563
Fund Transfers	3,262,218	1,497,103	1,444,971	1,768,830	271,727	18.15	1,493,250
Total	9,692,168	10,502,238	10,426,337	10,348,797	(153,441)	(1.46)%	9,792,803
Personnel Services	5,836,248	6,173,556	6,098,378	5,503,309	(670,247)	(10.86)%	5,835,926
Operating Expenses	15,413,051	16,288,776	17,032,166	16,386,235	97,459	0.60 %	16,554,032
Capital Outlay	-	3,383,652	3,432,739	3,779,748	396,096	11.71 %	5,966,667
Debt Service	938,703	3,098,550	3,098,739	2,708,550	(390,000)	(12.59)%	2,496,563
Fund Transfers	3,262,218	1,497,103	1,444,971	1,768,830	271,727	18.15 %	1,493,250
STORMWATER UTILITY FUND TOTAL	\$ 25,450,220	\$ 30,441,637	\$ 31,106,993	\$ 30,146,672	\$ (294,965)	(0.97)%	\$ 32,346,438
Designated Reserve - Financial Policy 20%	\$ 1,824,063	\$ 2,062,309	\$ -	\$ 2,679,772			\$ 2,827,853



CITY OF PORT ST. LUCIE
STORMWATER UTILITY FUND - 2022-23 ADOPTED
LONG RANGE PLAN

(OPERATING & CAPITAL)

This model assumes no rate increase in the Stormwater Fee.

All capital project requests and equipment are included.

A rate adjustment increase of \$10.00 is projected for FY 2023-24.

Personnel Services contains the assumption of pay raises for all employees as well as an assumption of increased employee contributions towards their medical insurance.

	AUDITED 2018-19	AUDITED 2019-20	AUDITED 2020-21	ESTIMATED 2021-22	ADOPTED 2022-23	GROWTH %		PROJECTED 2023-24	PROJECTED 2024-25	PROJECTED 2025-26	PROJECTED 2026-27	PROJECTED 2027-28					
BEGINNING DESIGNATED RESERVES	\$ -	\$ -	\$ 8,904,056	\$ 11,643,045	\$ 10,045,467			\$ 8,008,472	\$ 4,517,473	\$ 1,160,043	\$ (3,035,467)	\$ (8,109,638)					
REVENUES & SOURCES:																	
Stormwater Fees	20,207,099	20,479,676	21,072,730	22,225,831	22,497,779	1.2%	5.4%	23,706,189	23,874,189	24,042,189	24,210,189	24,378,189					
Stormwater Fee - EWIP	1,856,970	1,856,970	1,856,970	1,856,970	1,856,970	0.0%	0.0%	1,856,970	1,856,970	1,856,970	1,856,970	1,856,970					
Single Rate: 1,000 new homes/yr.	163.00	163.00	163.00	168.00	168.00	0.0%	6.0%	178.00	178.00	178.00	178.00	178.00					
Federal Subsidy - EWIP	927,602	85,257	-	-	-	N/A		-	-	-	-	-					
Culvert Inspection Fees	1,059,310	1,414,611	2,004,437	1,614,744	-	-100.0%		\$0	N/A	N/A	N/A	N/A					
Developer Fees	267,884	510,957	735,150	153,854	-	-100.0%		-	N/A	N/A	N/A	N/A					
Interest Income	532,888	414,049	24,457	100,000	197,932	97.9%	-49.5%	100,000	-100.0%	0	0	0					
Grants and Misc.	562,133	706,017	2,495,465	3,558,016	3,556,996	0.0%	-10.3%	3,192,280	N/A	1,224,203	1,236,445	1,248,809					
Use of Reserves	-	-	-	1,597,578	2,036,995	27.5%		3,490,999	-	-	-	-					
TOTAL	25,413,886	25,467,537	28,189,209	31,106,993	30,146,672			32,346,438	26,955,362	27,135,604	27,315,968	27,496,456					
EXPENDITURES:																	
Personnel Services	5,567,262	5,522,073	5,836,248	6,098,378	5,503,309	5.0%	6.0%	5,835,926	6,098,543	6,372,977	6,659,761	6,959,450					
Depreciation	1,404,084	1,432,685	1,838,588	83	-			-	-	-	-	-					
Operating Supplies & Exp.	12,830,886	13,860,512	15,413,051	17,032,166	16,386,235	5.0%	1.0%	16,554,032	17,216,193	17,904,841	18,621,035	19,552,086					
Internal Charges	1,121,962	1,121,962	1,173,630	1,197,103	1,221,045	2.0%	2.0%	1,245,466	1,270,375	1,295,782	1,321,698	1,348,132					
Capital Equipment & Projects	1,097,028	-	0	3,432,739	3,779,748	1.0%	57.9%	5,966,667	2,983,334	3,013,167	3,043,299	3,073,731					
Debt Service	2,857,419	2,256,359	938,703	3,098,739	2,708,550			2,496,563	2,496,563	2,496,563	2,496,563	2,496,563					
Fund Transfer (includes transfer for Debt)	-	0	250,000	247,785	547,785			247,784	247,784	247,784	247,784	247,784					
TOTAL	24,878,641	24,193,589	25,450,220	31,106,993	30,146,672			32,346,438	30,312,791	31,331,114	32,390,139	33,677,747					
SURPLUS <DEFICIT>	\$535,244	\$1,273,947	\$2,738,989	\$0	\$0			\$0	(\$3,357,430)	(\$4,195,510)	(\$5,074,171)	(\$6,181,291)					
Designated Reserve - Financial Policy - 17%			3,612,381	0	3,721,222			3,806,293	3,963,505	4,127,229	4,297,735	4,506,961					
NOTE --- EWIP annual debt service increases by \$1,285,000 in FY 2023-24																	
Designated	\$	3,612,381	\$	3,818,596	\$	3,721,222		\$	3,806,293	\$	1,160,043	\$	(3,035,467)	\$	(8,109,638)	\$	(14,290,929)
Undesignated		8,030,664		7,824,449		6,324,245			4,202,179		-		-		-		-
Use of Reserves		-		(1,597,578)		(2,036,995)			(3,490,999)		-		-		-		-
Total Reserves	\$	11,643,045	\$	10,045,467	\$	8,008,472		\$	4,517,473	\$	1,160,043	\$	(3,035,467)	\$	(8,109,638)	\$	(14,290,929)

Note 1: The Stormwater is proposing spending down reserves on purchases of replacement capital equipment, new projects & increased contracts.

Note 2: In FY 24-25 the Stormwater Fund is projected to end the year using reserves of \$3,357,430, ending the year with only \$1,160,043.



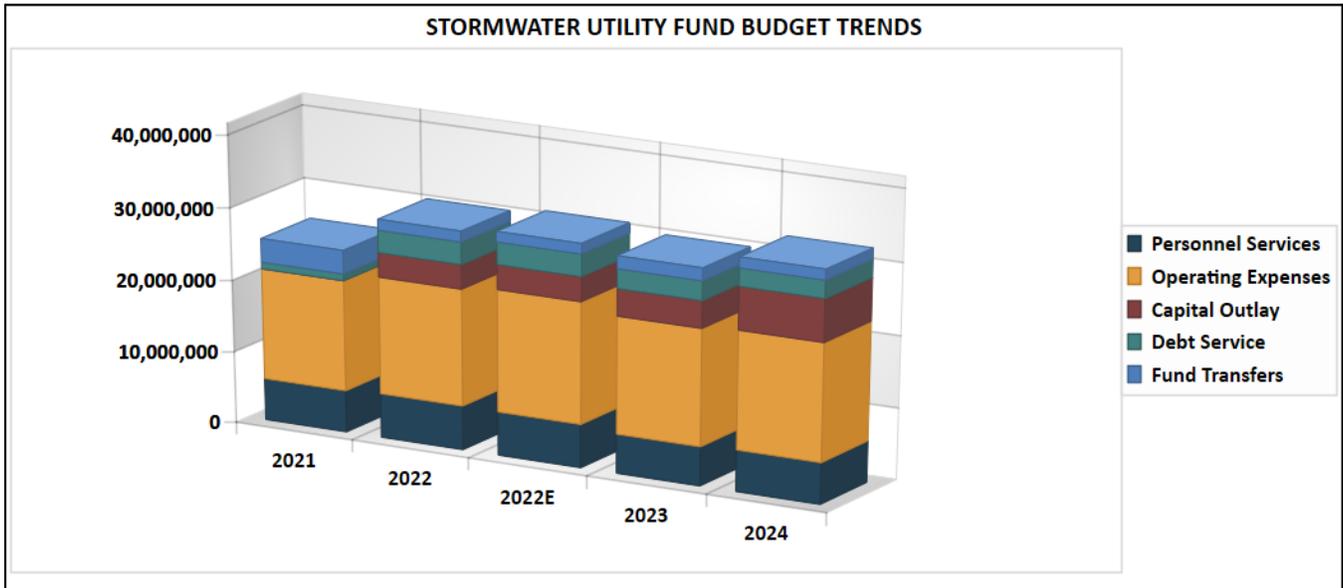
**CITY OF PORT ST. LUCIE
 STORMWATER UTILITY FUND #401 - CAPITAL OUTLAY
 ADOPTED BUDGET - FY 2022-23**

ADOPTED
 FY 2022-23

4126	<u>PUBLIC WORKS DRAINAGE</u>	
	CIP PROJECT - Floresta Baffle Boxes	1,680,000
	CIP PROJECT - SWW1 reconditioning with Water Quality Enhancements	750,000
	CIP PROJECT - Design of Hogpen Slough Water Quality	300,000
	CIP PROJECT - Design & Grant Coordination for Water Quality Projects	250,000
	New Ford F-150 for New FTE (Large Culvert Inspector)	40,365
	Replace 2011 Kaiser Excavator PWT-2300	560,000
	Replace 2001 Dump Truck PWD-1851	199,383
	Subtotal	\$ 3,779,748
	STORMWATER UTILITY FUND	Total \$ 3,779,748



**CITY OF PORT ST. LUCIE
 STORMWATER UTILITY FUND - 401
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
EXPENDITURE SUMMARY:							
Personnel Services	\$ 5,836,248	\$ 6,173,556	\$ 6,098,378	\$ 5,503,309	(670,247)	(10.86)%	\$ 5,835,926
Operating Expenses	15,413,051	16,288,776	17,032,166	16,386,235	97,459	0.60 %	16,554,032
Capital Outlay	-	3,383,652	3,432,739	3,779,748	396,096	11.71 %	5,966,667
Debt Service	938,703	3,098,550	3,098,739	2,708,550	(390,000)	(12.59)%	2,496,563
Fund Transfers	3,262,218	1,497,103	1,444,971	1,768,830	271,727	18.15 %	1,493,250
Total	\$ 25,450,220	\$ 30,441,637	\$ 31,106,993	\$ 30,146,672	(294,965)	(0.97)%	\$ 32,346,438

STAFFING SUMMARY:

Full Time Equivalents	69.00	70.50	70.50	66.00	66.00
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Building Permit Fund

This Fund is a special revenue fund that reports the financial activity of the Building Department. By tracking the financial activity of the one department isolated in this single fund, the revenues (permits fees, etc.) can be compared to the cost of their work, with the rates being set accordingly.

Major Revenue Source

This fund's largest single revenue, Building Permit Fees, is directly driven by construction activity. New construction activity continues to increase, bringing increased pressure on the Building Department. Permit Fee Revenue continues to be very strong as the building market expands.

The projected fund balance will remain at a healthy standard above the stated policy of 50%. This higher level of fund balance has helped to stabilize the Building Department during the years of falling revenue.

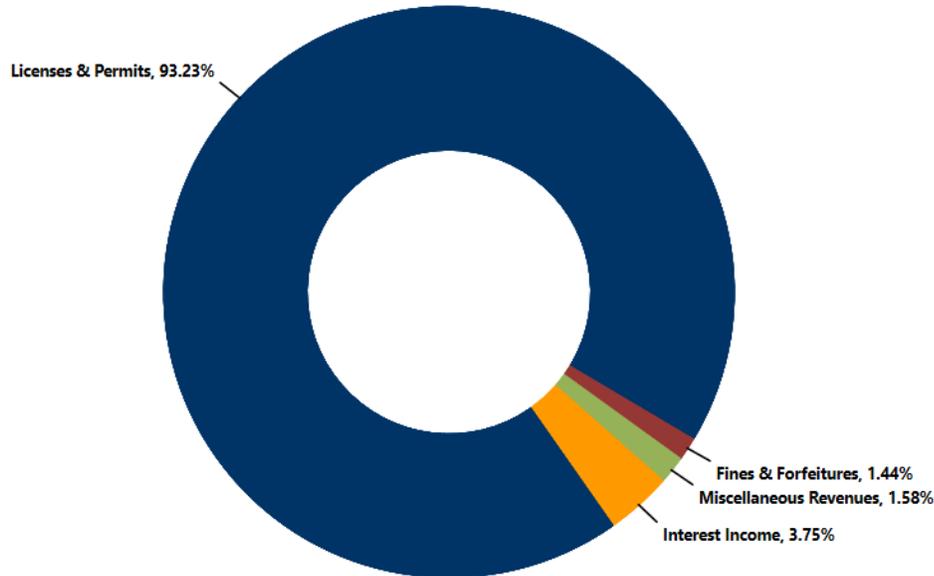
Expenditure Trends

Salaries and benefits make up 70% to 80% of this fund's expenditures, which accounts for personnel services to maintain service demands. With the increase in revenues and new positions included in the budget, the expenditures of the fund is projected to break even or perform slightly better during the five-year planning horizon. The policy required 50% financial contingency is met.



CITY OF PORT ST. LUCIE
BUILDING DEPARTMENT FUND SOURCES - # 110
ADOPTED BUDGET - FY 2023

ADOPTED 2023 REVENUES

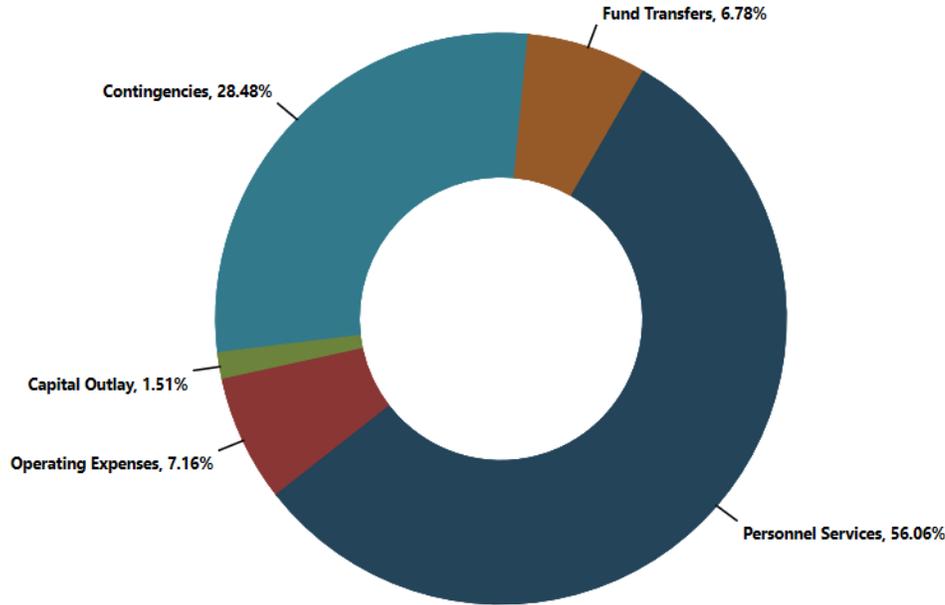


	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE \$	%	PROJECTED 2024
Beginning Undesignated Reserves	\$ 23,185,882	\$ 30,591,926	\$ 30,591,926	\$ 32,648,357	\$ 2,056,431	6.72 %	\$ 37,919,323
REVENUES & SOURCES:							
Licenses & Permits	17,372,789	12,168,701	14,307,265	17,252,285	5,083,584	41.78 %	15,516,360
Intergovernmental	27,647	-	-	-	-	- %	-
Charges for Services	125	-	-	-	-	- %	-
Fines & Forfeitures	307,394	251,780	218,569	267,065	15,285	6.07 %	239,563
Miscellaneous Revenues	407,278	415,000	221,383	292,333	(122,667)	(29.56)%	282,978
Interest Income	46,492	413,000	419,500	693,533	280,533	67.93 %	711,940
Total	\$ 18,161,725	\$ 13,248,481	\$ 15,166,717	\$ 18,505,216	\$ 5,256,735	39.68 %	\$ 16,750,841



**CITY OF PORT ST. LUCIE
 BUILDING DEPARTMENT FUND USES - # 110
 ADOPTED BUDGET - FY 2023**

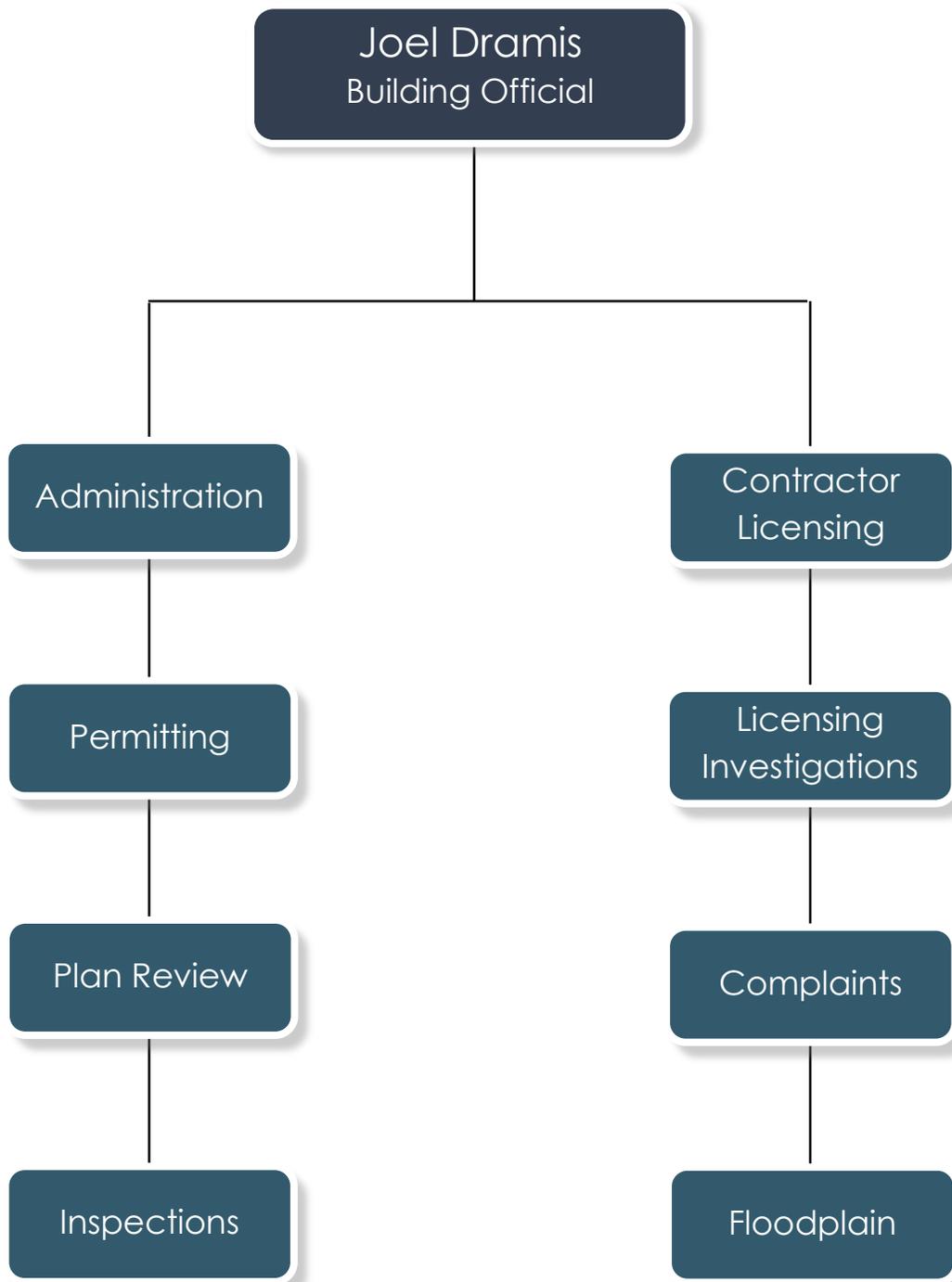
2023 ADOPTED EXPENDITURES



	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	

**EXPENDITURES BY
 FUNCTION:**

Personnel Services	\$ 7,229,074	\$ 8,409,279	\$ 8,213,314	\$ 10,374,016	\$ 1,964,737	23.36 %	\$ 10,897,412
Operating Expenses	2,254,737	1,272,008	2,750,354	1,325,671	53,663	4.22 %	1,383,458
Capital Outlay	350,909	188,000	478,536	280,000	92,000	48.94 %	250,000
Contingencies	-	2,031,598	2,031,598	5,270,966	3,239,368	159.45 %	3,263,490
Fund Transfers	920,961	1,347,596	1,668,082	1,254,563	(93,033)	(6.90)%	956,481
Total	<u>10,755,681</u>	<u>13,248,481</u>	<u>15,141,884</u>	<u>18,505,216</u>	<u>5,256,735</u>	<u>39.68 %</u>	<u>16,750,841</u>
Ending Undesignated	<u>\$ 30,591,926</u>	<u>\$ 32,623,524</u>	<u>\$ 32,648,357</u>	<u>\$ 37,919,323</u>			<u>\$ 41,182,813</u>





Building Department

Fund #110-2405, 2410, 2415, 2420, 2425

FY 2022/23 STRATEGIC OPERATIONS PLAN: OVERVIEW

The mission of the Port St. Lucie Building Department is to promote, protect, and improve the health, safety, and welfare of the citizens of the city by enforcing the technical codes of the City through the coordination of the inspections, permitting, and licensing divisions of the Building Department within the fiscal restraints of the department budget.

City of Port St. Lucie Building Department
 FY 2021-2026 Strategic Operations Plan



The Building Department has developed a five-year Strategic Business Plan in alignment with the City’s Strategic Plan. The work of the Building Department advances the City of Port St. Lucie’s Strategic Plan goals of a **Safe, Clean and Beautiful City**, fosters **Vibrant Neighborhoods**, supports a **Smart & Connected City through innovation**, supports a **Diverse Economy and Employment Opportunities**, ensures **High Quality Infrastructure and Facilities** and contributes to a **High-Performance Government Organization**.

FY 2021/2022 BUILDING DEPARTMENT GOALS & ACCOMPLISHMENTS

Specifically, in FY 2021/22, the Department accomplished the following:

Supporting a Diverse Economy and Employment Opportunities, Vibrant Neighborhood and High-Quality Infrastructure and Facilities:

- Single family permitting in planned communities continues to grow in comparison to scattered lot development.
- Added additional Remote-Virtual Inspections that can be obtained in lieu of in-person inspections.
- Continuing development of PANDA software in coordination with IT.
- Submitted a permit fee reduction of City Ordinance 150 to City Council for approval.

Contributed to a High Performing Government Organization through growing customer service:

- Developed and implemented a Building Department Mentorship Program to continue to grow the future expertise of the department. Increased participation in program by 25%.
- Increased participation in both department-created internship programs and state-approved cross training for certification programs.
- Advanced the City’s organizational vision of *national recognition as a City providing superior services through a diverse, empowered and visionary City team* through creating and providing training for other building officials.
- Addition of commercial permits online.
- Achieved a BCEGS ISO Rating of 2 in Commercial and 3 in Residential.
- Providing FREE training Classes for staff and real estate professionals on new state laws pertaining to expired building permits.
- Continuing to become a world leader in the Building Code Compliance field with membership in



International Accreditation Service Technical Advisory Committee, nomination for Industry Innovation Award, providing international training in customer service, providing support training for “Before You Sign a Lease” program.

- Three staff members were nominated for state awards in their roles as professionals.
- Increased customer service rating to 9.5.
- Initiated a timeline survey to all stakeholders to gauge compliance with stakeholder-initiated timeline service goals. Surveys indicate 98% compliance with stakeholder expectations.
- Provided customer service and best practices training to six additional communities.
- Developed partial plan review for concurrent reviews with other departments and agencies.
- Developed new workflows to assist contractors with the current demands and supply shortages.
- Added pavilion on west side of Building B.
- Present Best Practices training at the Building Officials Association of Florida Annual Conference.
- Review and update City Ordinance, Chapter 150 and make changes based on current needs, statutory changes, and economy.

FY 2022/2023 BUILDING DEPARTMENT GOALS & INITIATIVES

In FY 2022/23 the Building Department will continue to grow as a global leader and advance the Strategic Plan through the following goals, initiatives, and projects:

Supporting a Diverse Economy and Employment Opportunities, Vibrant Neighborhood and High-Quality Infrastructure and Facilities:

- Develop and teach training classes at the Building Officials Association Emerging Technologies conference.
- Develop and teach 2 classes at the Annual Building Officials Association Conference.
- Work with neighboring jurisdictions to work on unifying technology efforts.
- Develop and teach a class for Realtors in St. Lucie County.
- Participate in State Associations and BCAIB meetings.
- Maintain Building Department Accreditation.
- Conduct a fee comparison with benchmark cities.
- Continue to expand Virtual Inspection technology.
- Visit neighboring jurisdictions to observe, exchange ideas and processes.
- Begin design of parking lot, phase III.
- Add additional EV Charging Stations to rear parking lot.
- Design and build addition to City Clinic.
- Provide education at HOA’s and civic organizations, upon request.
- Add mechanical inspector and mechanical plans examiner internship programs.
- Participate at the TCBA home show.
- Remodel Kail Street home to accommodate records and staff.
- Develop and present *Hiring a Contractor* training class.
- Develop new policies and procedures for resolving complaints against contractors
- Monitor changes in Florida Statutes and Building Codes to adjust policies and procedures to reflect the changes.

Contribute to a Smart & Connected City and a High Performing Government Organization:

- Provide greater efficiency and effectiveness of the team through remodeling the plan review area to



accommodate additional staff and facilitate electronic plan reviews and remodeling the inspection division.

- Update and teach real estate professionals through the Realtor Assist Program.
- Institute virtual inspection technology for remote inspections.

CITY OF PORT ST. LUCIE BUILDING DEPARTMENT FY 2022/23 PERFORMANCE MEASURES AND SCORECARD								
	City Council Strategic Goal (s)	Key Performance Measures Building Department	2018/19 Results	2019/20 Results	2020/21 Results	2021/22 Target	2021/22 Results	2022/23 Target
WORKLOAD MEASURES	Goal 1: Safe, Clean and Beautiful; Goal 2: Vibrant Neighborhoods; Goal 5: High Quality Infrastructure and Facilities	Single Family Permits Issued	2,639	3,379	5,158	4,000	4,413	3,500
	1, 2 & 5	Multi-Family Permits Issued	127	34	77	200	112	175
	1, 2 & 4, Diverse Economy and Employment Opportunities	Commercial Permits Issued	273	215	363	300	398	250
	1, 2 & 5	Miscellaneous & Sub Permits Issued	36,705	47,546	63,943	45,000	58,711	45,000
	1, 2 & 5	CO's Issued	2,356	3,109	3,538	4,200	4,630	3,500
	1, 2 & 5	Plans Reviewed & Approved	17,617	18,683	29,707	20,000	25,260	20,000
	1, 2 & 5	Inspections Conducted	131,520	158,385	196,905	150,000	193,206	150,000
	1, 2 & 5	Licenses Applied for	598	716	828	700	861	600***
	1, 2 & 5	Licenses Investigations	4,698	4,368	3,966	4,200	2,217	3,000
	1, 2 & 5	Total Dwelling Units	2,200	3,413	5,235	2,800	4,525	3,600
	1, 2 & 5	Number Public Record Request Completed	3,196	3,669	3,659	3,500	3,422	3,500



	1, 2 & 5	Number of Customers waited on in Lobby**	n/a	n/a	11,673	11,000	9,080	10,000
EFFICIENCY MEASURES	1, 2 & 5	Number of Plans Reviewed per Plans Examiner	1,957	2,075	2,475	2,000	1,804	1,700
	1, 2 & 5	Number of Permits Applications per Permit Clerk	4,416	4,746	5,879	4,500	4,864	4,000
	1, 2, & 5	Number of Inspections per Inspector	2,529	2,988	2,853	2,800	5,682	2,600
	1, 2 & 5	Number of License Investigations per Investigator	1,566	1,456	1,500	1,500	739	1,000
	1, 2 & 5	Average Customer Lobby Wait-Time**	n/a	n/a	6.79 mins	6 mins	6.61 mins	5 mins
	EFFECTIVENESS MEASURES	1, 2 & 5	*Customer Satisfaction Survey for Permits	9.3	9.1	9.3	9.5	9.58
1, 2 & 5		*Customer Satisfaction survey for Inspections	9.4	9.0	9.5	9.5	9.70	9.5
1, 2 & 5		*Customer Satisfaction survey for Plan Review	9.1	9.5	9.1	9.5	9.49	9.5

Note: * Per the International Accreditation Service Building Departments rarely receive ratings over 7.0.

** New measurement – Queue system was instituted in summer of 2020

*** Anticipate less applications due to state changes in licensure



**CITY OF PORT ST. LUCIE
 BUILDING DEPARTMENT FUND - # 110
 ADOPTED BUDGET - FY 2023**

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
Beginning Undesignated Reserves	\$ 23,185,882	\$ 30,591,926	\$ 30,591,926	\$ 32,648,357	\$ 2,056,431	6.72 %	\$ 37,919,323
REVENUES & SOURCES:							
Licenses & Permits	17,372,789	12,168,701	14,307,265	17,252,285	5,083,584	41.78 %	15,516,360
Intergovernmental	27,647	-	-	-	-	- %	-
Charges for Services	125	-	-	-	-	- %	-
Fines & Forfeitures	307,394	251,780	218,569	267,065	15,285	6.07 %	239,563
Miscellaneous Revenues	407,278	415,000	221,383	292,333	(122,667)	(29.56)%	282,978
Interest Income	46,492	413,000	419,500	693,533	280,533	67.93 %	711,940
Total	18,161,725	13,248,481	15,166,717	18,505,216	5,256,735	39.68 %	16,750,841
EXPENDITURES:							
Personnel Services	7,229,074	8,409,279	8,213,314	10,374,016	1,964,737	23.36 %	10,897,412
Operating Expenses	2,254,737	1,272,008	2,750,354	1,325,671	53,663	4.22 %	1,383,458
Capital Outlay	350,909	188,000	478,536	280,000	92,000	48.94 %	250,000
Contingencies	-	2,031,598	2,031,598	5,270,966	3,239,368	159.45 %	3,263,490
Fund Transfers	920,961	1,347,596	1,668,082	1,254,563	(93,033)	(6.90)%	956,481
Total	10,755,681	13,248,481	15,141,884	18,505,216	5,256,735	39.68 %	16,750,841
SURPLUS (DEFICIT)	\$ 7,406,044	\$ -	\$ 24,833	\$ -			\$ -
Designated Reserve - Financial Policy - 50%	\$ 4,741,906	\$ 4,840,644	\$ -	\$ 5,849,844			\$ 6,140,435
PROJECTED FUND BALANCE:							
Designated	\$ 4,741,906	\$ 4,840,644	\$ 4,840,644	\$ 5,849,844			\$ 6,140,435
Undesignated	25,850,020	25,751,282	25,776,115	26,798,513			31,778,888
Total	\$ 30,591,926	\$ 32,623,524	\$ 32,648,357	\$ 37,919,323			\$ 41,182,813



**CITY OF PORT ST. LUCIE
 BUILDING DEPARTMENT FUND REVENUES - # 110
 ADOPTED BUDGET - FY 2023**

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
OPERATING REVENUES:							
Licenses & Permits	\$ 17,372,789	\$ 12,168,701	\$ 14,307,265	\$ 17,252,285	\$ 5,083,584	41.78 %	\$ 15,516,360
Intergovernmental	27,647	-	-	-	-	- %	-
Charges for Services	125	-	-	-	-	- %	-
Total	17,400,561	12,168,701	14,307,265	17,252,285	5,083,584	41.78 %	15,516,360
NON-OPERATING REVENUES:							
Fines & Forfeitures	307,394	251,780	218,569	267,065	15,285	6.07 %	239,563
Miscellaneous Revenues	407,278	415,000	221,383	292,333	(122,667)	(29.56)%	282,978
Interest Income	46,492	413,000	419,500	693,533	280,533	67.93 %	711,940
Total	761,164	1,079,780	859,452	1,252,931	173,151	16.04 %	1,234,481
Fund Totals	\$ 18,161,725	\$ 13,248,481	\$ 15,166,717	\$ 18,505,216	\$ 5,256,735	39.68 %	\$ 16,750,841



**CITY OF PORT ST. LUCIE
 BUILDING DEPARTMENT FUND EXPENDITURE SUMMARY
 ADOPTED BUDGET - FY 2023**

	2021 AUDITED	2022 BUDGET	2022 ESTIMATED	2023 ADOPTED	VARIANCE		2024 PROJECTED
					\$	%	
PROTECTIVE INSPECTIONS-ADMIN.							
Personnel Services	\$ 1,144,208	\$ 1,516,015	\$ 1,504,034	\$ 1,744,443	\$ 228,428	15.07 %	\$ 1,839,699
Operating Expenses	1,859,610	744,156	2,265,129	832,573	88,417	11.88 %	865,879
Capital Outlay	134,728	-	190,000	90,000	90,000	- %	-
Total	3,138,546	2,260,171	3,959,163	2,667,016	406,845	18.00 %	2,705,578
PROTECTIVE INSPECTIONS-LICENSING							
Personnel Services	556,814	596,765	623,330	618,137	21,372	3.58 %	648,437
Operating Expenses	45,300	61,678	59,548	54,274	(7,404)	(12.00)%	56,447
Capital Outlay	-	28,000	28,000	28,000	-	- %	50,000
Total	602,114	686,443	710,878	700,411	13,968	2.03 %	754,884
PROTECTIVE INSPECTIONS-PERMITTING							
Personnel Services	768,897	840,652	840,652	881,717	41,065	4.88 %	925,095
Operating Expenses	60,416	160,054	75,454	170,013	9,959	6.22 %	176,815
Total	829,313	1,000,706	916,106	1,051,730	51,024	5.10 %	1,101,910
PROTECTIVE INSPECTIONS-FIELD INSPECTIONS							
Personnel Services	3,452,394	3,813,482	3,973,482	4,768,868	955,386	25.05 %	5,005,894
Operating Expenses	239,425	231,865	299,468	186,594	(45,271)	(19.52)%	198,809
Capital Outlay	216,181	160,000	260,536	162,000	2,000	1.25 %	200,000
Total	3,908,000	4,205,347	4,533,486	5,117,462	912,115	21.69 %	5,404,703
PROTECTIVE INSPECTIONS-PLAN REVIEW							
Personnel Services	1,306,760	1,642,365	1,271,816	2,360,851	718,486	43.75 %	2,478,287
Operating Expenses	49,986	74,255	50,755	82,217	7,962	10.72 %	85,508
Total	1,356,746	1,716,620	1,322,571	2,443,068	726,448	42.32 %	2,563,795
NON-DEPARTMENTAL							
Contingencies	-	2,031,598	2,031,598	5,270,966	3,239,368	159.45	3,263,490
Fund Transfers	920,961	1,347,596	1,668,082	1,254,563	(93,033)	(6.90)	956,481
Total	920,961	3,379,194	3,699,680	6,525,529	3,146,335	93.11 %	4,219,971
Personnel Services	7,229,074	8,409,279	8,213,314	10,374,016	1,964,737	23.36 %	10,897,412
Operating Expenses	2,254,737	1,272,008	2,750,354	1,325,671	53,663	4.22 %	1,383,458
Capital Outlay	350,909	188,000	478,536	280,000	92,000	48.94 %	250,000
Contingencies	-	2,031,598	2,031,598	5,270,966	3,239,368	159.45 %	3,263,490
Fund Transfers	920,961	1,347,596	1,668,082	1,254,563	(93,033)	(6.90)%	956,481
BUILDING DEPARTMENT FUND TOTAL	\$ 10,755,681	\$ 13,248,481	\$ 15,141,884	\$ 18,505,216	\$5,256,735	39.68 %	\$ 16,750,841



**CITY OF PORT ST. LUCIE
 BUILDING DEPARTMENT FUND # 110 - CAPITAL OUTLAY
 ADOPTED BUDGET - FY 2022-23**

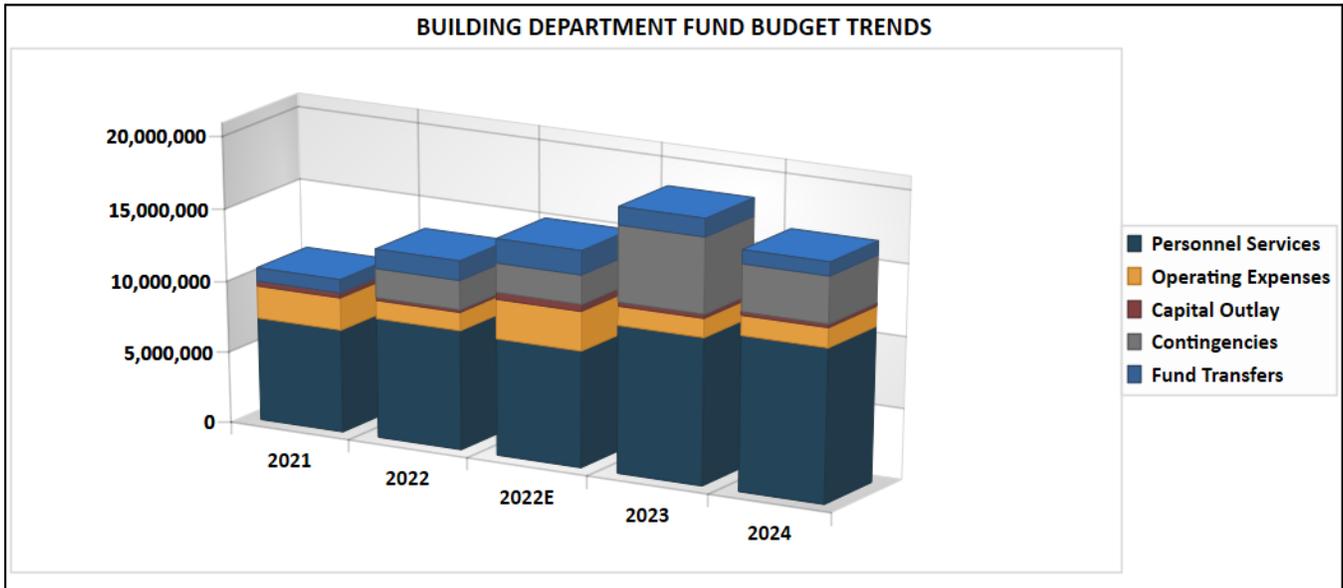
ADOPTED

FY 2022-23

2405	<u>ADMINISTRATIVE</u>	Exterior Cold Storage Behind Bldg B for emergency management. Security lighting at the walkways under the canopies at the south and west side of Building B.		\$ 90,000
			Total	<u>\$ 90,000</u>
2410	<u>LICENSING</u>	Replace Ford F-150		28,000
			Subtotal	<u>\$ 28,000</u>
2420	<u>INSPECTIONS</u>	(6) New F-150's		162,000
			Subtotal	<u>\$ 162,000</u>
BUILDING DEPARTMENT FUND TOTALS			Total	<u><u>\$ 280,000</u></u>



**CITY OF PORT ST. LUCIE
BUILDING DEPARTMENT FUND - 110
DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
EXPENDITURE SUMMARY:							
Personnel Services	\$ 7,229,074	\$ 8,409,279	\$ 8,213,314	\$ 10,374,016	1,964,737	23.36 %	\$ 10,897,412
Operating Expenses	2,254,737	1,272,008	2,750,354	1,325,671	53,663	4.22 %	1,383,458
Capital Outlay	350,909	188,000	478,536	280,000	92,000	48.94 %	250,000
Contingencies	-	2,031,598	2,031,598	5,270,966	3,239,368	159.45 %	3,263,490
Fund Transfers	920,961	1,347,596	1,668,082	1,254,563	(93,033)	(6.90)%	956,481
Total	\$ 10,755,681	\$ 13,248,481	\$ 15,141,884	\$ 18,505,216	5,256,735	39.68 %	\$ 16,750,841

STAFFING SUMMARY:

Full Time Equivalents	84.50	92.50	92.50	97.50	97.50
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Exterior Cold Storage behind Bldg. "B" for emergency Management.	\$ 90,000
Replace For F-150	28,000
(6) New F-150's	<u>162,000</u>
	\$280,000



Utility Systems Fund

The Utility Systems Fund provides high quality services to all citizens in the City. The Fund provides water, sewer, and reuse water. The sewer services are a mix of a gravity fed system (requiring less maintenance which equals less costs for operations) and a vacuum pump system employing grinders at individual houses (a very maintenance intensive system inherited from the now defunct General Development Corporation which equates to high cost for operations). The Utility Systems Fund is trying to build up cash reserves to maintain the high-cost systems. The Fund is experiencing rapid growth as building continues to improve both for residential and commercial. Staffing is being evaluated each year and positions are being added to keep up with the rapid expansion of the Utility Systems Department.

Major Revenue Source

The Utility Systems Operating Fund is funded primarily by the users of the system. The City has seen significant population growth over the last decade, the influx of new residents creates numerous opportunities in capital investment infrastructure projects, while boosting operating revenues.

Expense Trends

The majority of the Utility Systems costs are in capital expansion, debt retirement, and operations which account for approximately 60% of the fund's expenses. Salaries and benefits make up the remaining 40% of the cost of the fund. The Fund's operations show a relatively stable level of cost for personnel services and operating categories of expense. The Utility Systems is embarking on an aggressive capital improvement plan to keep abreast of the growing needs within our community.

Long-Range Model

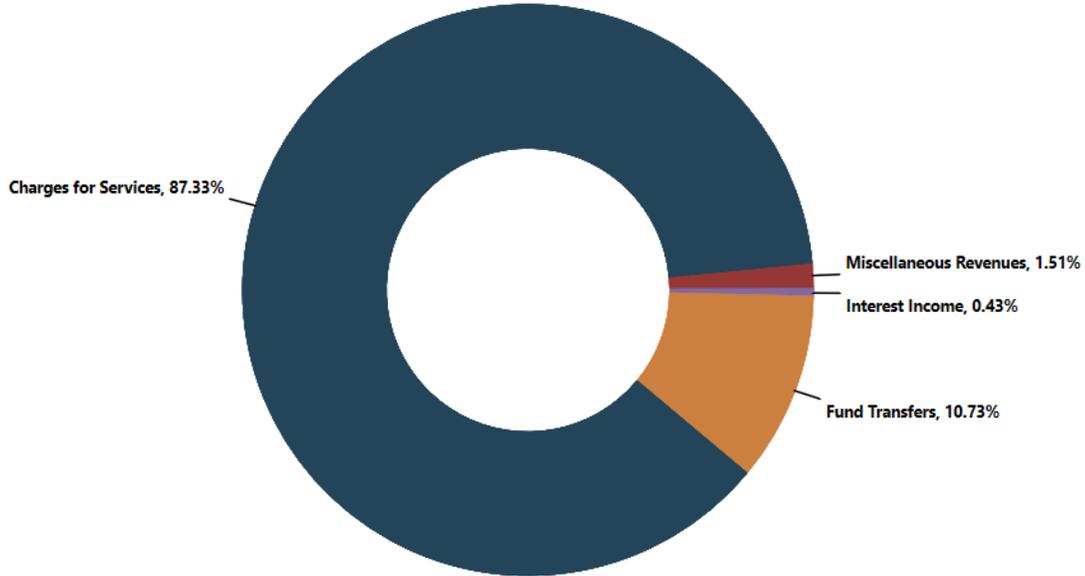
The five-year outlook considers customer growth and costs are shown to grow in the future. With these assumptions, the fund balance will grow in all future years.

The fund will have a fund balance that meets the policy of 17% of expenses during the planning horizon. The test for debt service coverage shows sufficient revenue for the current and future years.



**CITY OF PORT ST. LUCIE
 WATER & SEWER OPERATING FUND SOURCES - # 431
 ADOPTED BUDGET - FY 2023**

ADOPTED 2023 REVENUES

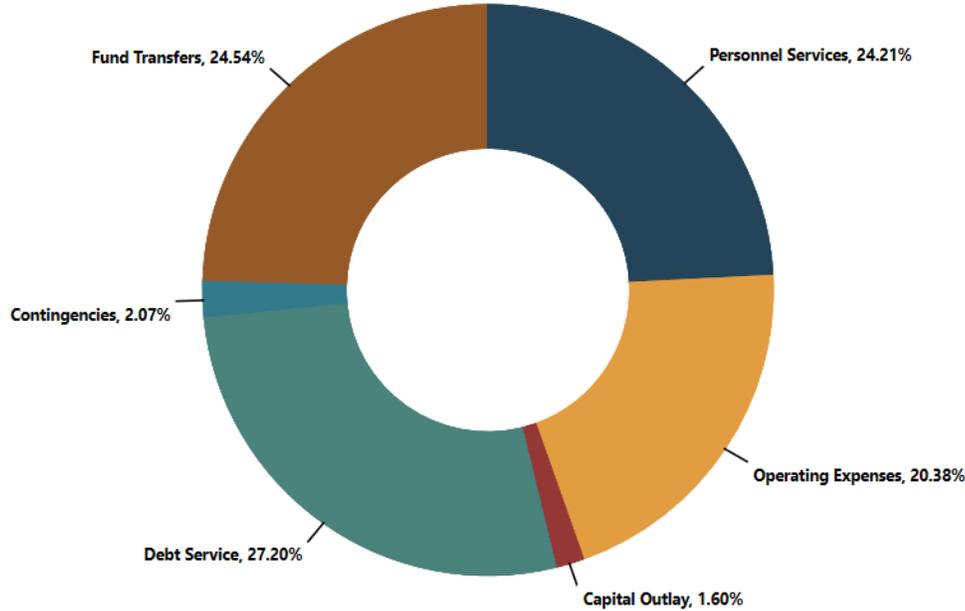


	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
	\$	\$	\$	\$	\$	%	\$
Beginning Undesignated Reserves	\$ 29,309,170	\$ 43,432,616	\$ 43,432,616	\$ 30,348,402	\$(13,084,214)	(30.13)%	\$ 32,625,696
REVENUES & SOURCES:							
Intergovernmental	157,597	-	50,741	-	-	- %	-
Charges for Services	87,929,104	85,355,702	92,408,735	96,058,084	10,702,382	12.54 %	98,067,463
Miscellaneous Revenues	1,732,736	1,650,999	1,649,117	1,665,029	14,030	0.85 %	1,731,088
Interest Income	5,722	398,000	313,000	470,918	72,918	18.32 %	337,050
Fund Transfers	6,036,364	6,040,555	6,040,555	11,806,051	5,765,496	95.45 %	16,006,218
Use of Reserves	15,594,407	-	19,074,920	-	-	- %	-
Total	<u>\$ 111,455,930</u>	<u>\$ 93,445,256</u>	<u>\$ 119,537,068</u>	<u>\$ 110,000,082</u>	<u>\$ 16,554,826</u>	<u>17.72 %</u>	<u>\$ 116,141,819</u>

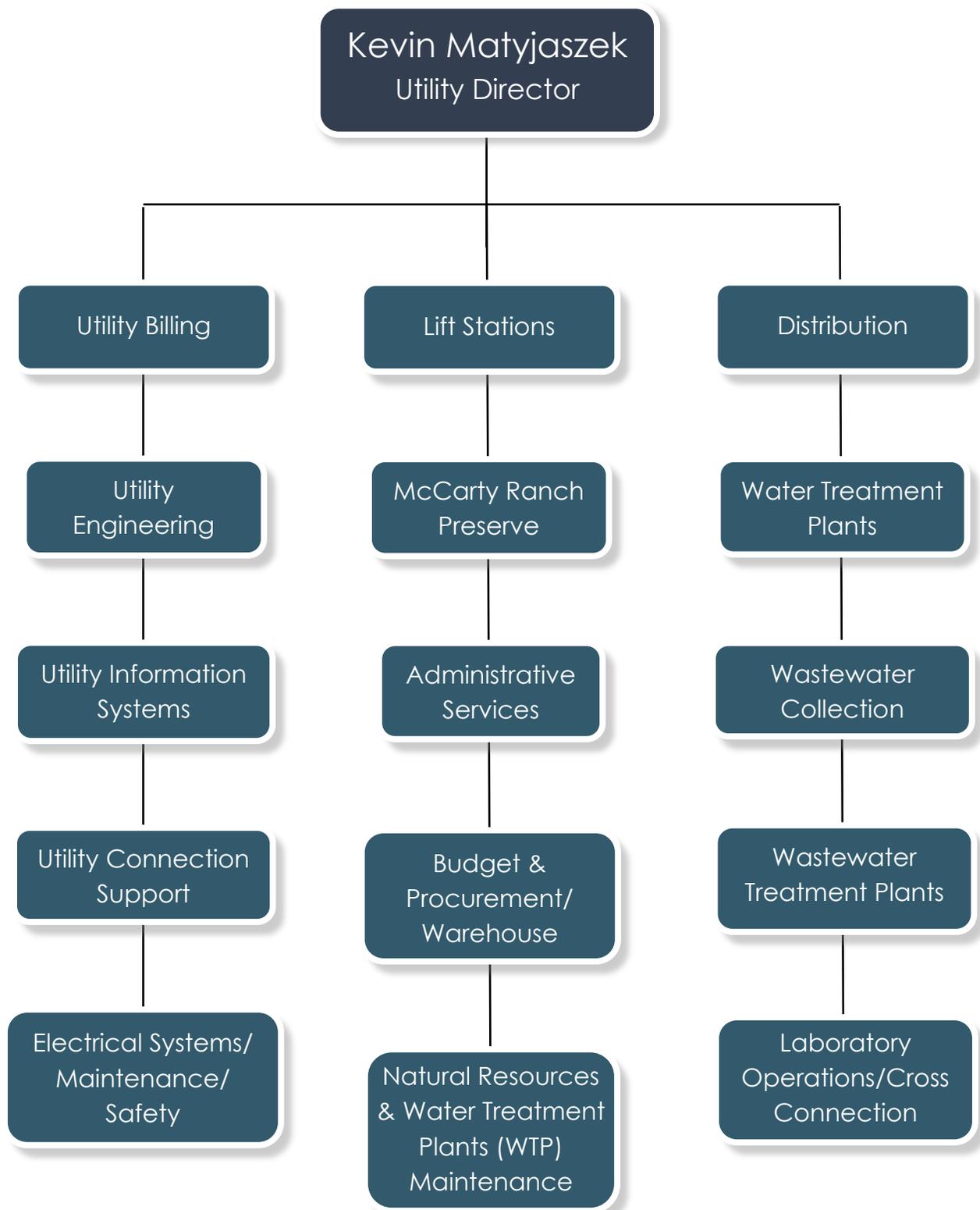


**CITY OF PORT ST. LUCIE
 WATER & SEWER OPERATING FUND USES - # 431
 ADOPTED BUDGET - FY 2023**

2023 ADOPTED EXPENDITURES



	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
EXPENDITURES BY FUNCTION:							
Personnel Services	\$ 21,242,554	\$ 24,356,414	\$ 22,641,896	\$ 26,629,292	\$ 2,272,878	9.33 %	\$ 27,817,709
Operating Expenses	16,146,753	19,321,749	18,899,618	22,421,318	3,099,569	16.04 %	23,679,341
Capital Outlay	-	3,200,565	3,483,305	1,758,250	(1,442,315)	(45.06)%	1,782,928
Debt Service	14,515,375	29,881,688	35,518,763	29,918,415	36,727	0.12 %	31,711,789
Contingencies	-	2,756,980	2,756,980	2,277,293	(479,687)	(17.40)%	6,061,077
Fund Transfers	17,709,357	13,927,860	33,002,780	26,995,514	13,067,654	93.82 %	25,088,975
Total	\$ 69,614,039	\$ 93,445,256	\$ 116,303,342	\$ 110,000,082	\$ 16,554,826	17.72 %	\$ 116,141,819
Ending Undesignated	\$ 43,432,616	\$ 46,189,597	\$ 30,348,402	\$ 32,625,695			\$ 38,686,772






UTILITY SYSTEMS DEPARTMENT

Fund #134000

FY 2022/23 STRATEGIC OPERATIONS PLAN: OVERVIEW

Overview

The Utility Systems Department (USD) is the primary provider of water and sewer services to businesses and residents in Port St. Lucie along with a portion of the surrounding unincorporated St. Lucie County. The City’s Utility employees are dedicated to protecting the local environment and natural water resources while working to build long-term relationships with customers through our professional approach and innovation, effective management, and our emphasis on exceptional customer support and service.

The function of the USD is to provide the highest quality of water, wastewater and reclaimed water service in the most efficient and cost-effective way possible to all customers. The goal is to continue to lead the water and wastewater utilities industry with innovative operating and maintenance processes, developed through training and engineering, while insuring the safety of our employees and the health, safety and welfare of its nearly 86,000 customers.



FY 2021/22 UTILITY SYSTEMS DEPARTMENT GOALS & INITIATIVES

- The USD developed a five-year Strategic Business Plan in alignment with the City’s Strategic Plan. The work of the Utility Systems Department advances the City of Port St. Lucie’s Strategic Plan goals of **High Quality Infrastructure and Facilities** and contributes to a **High-Performance Government Organization**. Specifically, in FY 2020/21, the Department accomplished the following:
 - Area 3 of the St. Lucie River/C-23 Water Quality Restoration Project (WQR) was completed and pumping began in June 2021. Area 4 of the St. Lucie River/C-23 WQR is expected to start construction in October 2021. The WQR will store excess fresh water withdrawn from C-23 Canal and captured rainfall. Staff has been pumping from the C-23 Canal as limiting conditions in South Florida Water Management District’s operating permit are met.
 - In April 2018 the Utility Systems Department initiated the the first steps to have an outside contractor assist the department with Sewer Installations. In FY21/22 the outside contractor took full responsibility of the Sewer Installation field process with on-site inspection by USD staff. The contractor was able to assist the USD by increasing the monthly completed installation totals and reducing the Sewer Conversion backlog, dramatically. The Sewer Conversion backlog was reduced from 256 to 130. The timeframe from application to installation was reduced from 40-44 weeks to 24-30 weeks. There are approximately 30 applications on the backlog list that cannot be completed due to scheduling conflicts with homeowners.
 - As of August 31, 2022 the completed installations for FY21/22 are:
 - Water Installations:



- New Construction- 4,115
 - Conversions- 47
- Sewer Installations (Grinder/STEP) (Does not include gravity connections)
 - New Construction- 2,283
 - Conversion- 581
- The USD reached a milestone of having completed a total of 9,800 Septic to Sewer Conversions and 30,000 Sewer New Construction Installations (These new construction would have been septic systems had the City not initiated the City wide Water and Sewer Expansion Project). Again these numbers do not include gravity connections.
- Initiated 10-Year Septic to Sewer Master Plan in February 2021.
 - As of April 2022, 400 letters have been sent to those living in the Sagamore and Elkcam Hot Spots advising them of the grant funding opportunity.
 - \$200,000 of grant money offered, allowing for 67 conversions in FY20/21.
 - Launched Septic to Sewer webpage that includes conversion process information, plus grant availability.
- Continue the ongoing process of enhancing our customer service experience through the use of online services and technology.
- A follow-up water quality survey was distributed in August 2021 in order to better understand and respond to customer feedback regarding the provision of drinking water and wastewater services, increasing resident satisfaction with drinking water as monitored by the National Community Survey. Nearly 1,600 residents participated and provided the following results:
 - More than 65% (65.14%) described the odor of their tap water as “good” or “excellent.”
 - More than half (51.52%) described the taste as “good” or “excellent.”
 - Nearly 65% (64.78%) feel they are getting a good value for the quality of tap water they receive.
- Improved Insurance Service Office (ISO) ratings through valve exercising program, fire flow testing, fire hydrant preventative maintenance. The Water Distribution Division was not able to complete as many hydrant PM’s because they concentrated on new meter installs and dead meter replacements, and did not have the manpower to do both. The St. Lucie County Fire Department assisted with the fire flow tests, which resulted in a higher amount. Their future assistance is not confirmed and the fire flow test target for FY21/22 reflects that.
- Utility Engineering’s plan review response times have decreased to an average of over 21 days. This decreased due to FTE fulfillments in the plan review staffing of over 50%.
- The commercial grease interceptor program is back on track to meet its goal now that many restaurants have reopened.
- Public outreach and education continues to increase as there are more opportunities to represent USD in the community. As of July 2022, USD has participated in 33 events including facility tours, classroom presentations, and public events. USD has presented to 415 students and the public events yielded over 13,150 people.

FY 2022/23 UTILITY SYSTEMS DEPARTMENT GOALS & INITIATIVES

In FY22/23, the USD will continue to advance the Strategic Plan through the following:

Goal 1: High Quality Infrastructure & Facilities

Initiatives:

- **Build and foster high quality infrastructure and facilities:**



- Since September 2022, the St Lucie River/C-23 Water Quality Project at McCarty Ranch has held back approximately 1.7 billion gallons of water for 2022, including rainfall and water pumped from the C-23 Canal. USD will continue to pursue all funding opportunities to advance this Council strategic priority, including submitting applications for the SFWMD Alternative Water Supply Grant; Indian River Lagoon Water Quality Improvement Grant; FDEP Water Protection Funds; and legislative funds for this fiscal year. Construction of WQR Area 4 began in October 2021 and is anticipated to be completed by December 2022. Areas 5 and 6 are expecting to go out to bid for construction in October 2022. Construction is anticipated to be completed by June 2023. Area 7A received \$416,875 for design through legislative appropriations. The Design of Area 7A is expected to begin in December 2022.
- The USD has continued to face many challenges in FY22/23 with an increase in requests for service, material and staffing shortages, and increase in maintenance costs. The USD has used these opportunities to restructure divisions, procure items from multiple vendors, and initiate cost saving measures. The USD had the foresite to make changes in the Low Pressure Sewer System by moving towards a new sewer system that is projected to have lower maintenance cost and resolve many of the challenges with the original grinder sewer system. The new E-One system eliminates the problematic three (3) float system, the rigid pvc piping, the potential for check valve failure, and the elimination of many components in the sewer control panel that had a lower life expectancy. The new E-One System requires less maintenance and when maintenance is required, trained USD technicians have the ability to easily disconnect the pumping system and make quick field repairs or replace the pump system. The ease of the pump system disconnect is a great advantage over the original grinder system. The E-One sewer control panel also has a generator receptacle on the outside that has an automatic transfer switch compared to the original grinder system that has an inside generator receptacle and a manual transfer switch.
 - The USD is projecting for FY22/23 a total of 2,200 completed New Construction Sewer Installations and 700 Conversion Sewer Installations.
 - The Sewer Conversion Backlog goal for FY22/23 is to get down to an 8-10 week wait from time of application to installation.

Improve system efficiency:

- The USD will continue to increase the number of fire flow tests which should result in a positive impact to ISO ratings.
- Utility Engineering response times for utility plan review will take less than 21 days to complete and will continue to be reduced through efficiencies and more experience staff, supporting a diverse economy and high performing government organization.

Goal 2: High Performing Government Organization

Initiatives:

- **Provide exceptional customer service:** Staff will conduct additional customer service surveys to better understand and respond to customer feedback regarding the provision of drinking water and wastewater services, increasing resident satisfaction with drinking water as monitored by the National Community Survey.
- **Advance innovation and improve cost efficiency:** Track and reduce number of line breaks and the associated number of gallons per spill, which will reduce collection system integrity (CSI)—a value based on AWWA’S formula of (number of pipe failures) / (miles of pipe/100). Continue our preventative maintenance program, which includes Supervisory control and data acquisition system (SCADA) monitoring at 236 of our 275 lift stations via fiber optics and radio telemetry. Add SCADA to 1 lift station that is not currently being monitored by SCADA every year.
- **Enhance communication and outreach:** A new free quarterly Lunch & Learn series began in March 2022 for residents so they can learn more about our water and sewer services. A sponsor has been secured. More than 50 residents attended the first three presentations. The 4th one is scheduled for October 14.



- Strengthen the future of the Utility through excessive succession planning by recognizing new future leaders.
- Facilitate professional growth and cross-departmental collaboration to encourage high performance.

**CITY OF PORT ST. LUCIE UTILITY SYSTEMS DEPARTMENT
FY 2022/23 PERFORMANCE MEASURES AND SCORECARD**

	City Council Strategic Goal (s)	Key Performance Measures Utility Systems Department	2018/19 Results	2019/20 Results	2020/21 Results	2021/22 Target	FY 21/22 Results	FY 22/23 Target
WORKLOAD MEASURES	5,7	Number of septic to City sewer conversions	429	448 (34=utilitizing proposed grants)	359 (67=utilizing grants)	467 (400= average connections 67 utilizing grants)	581 (514= 67 utilitizing grants)	700
	7	Commercial grease interceptor inspections (new measure)	1,414	*376	770	1,480	733	1,440
	7	Provide enhanced customer service experience through use of online services and technology (monthly)	1,725 Emails 246 Chats 21,431 E-bills 48,146 Electronic payments 53% Move in/out online 49% Online new const apps	1,900 Emails 250 Chats 25,000 E-bills 52,062 Electronic payments 77% Move in/out online 100% Online new const apps 1:54 On hold times (avg.)	3,885 Emails 305 Chats 30,910 E-bills 68,000 Electronic payments 88% Move in/out online 100% Online new const apps 2:22 On hold times (avg.)	4,000 Emails 320 Chats 35,000 E-bills 70,000 Electronic payments 90% Move in/out online 100% Online new const apps <2:00 On hold times (avg.)	3,900 Emails 320 Chats 35,000 E-bills 75,000 Electronic payments 95% Move in/out online 100% Online new const apps <2:13 On hold times (avg.)	4,115 Emails 335 Chats 38,000 E-bills 77,000 Electronic payments 97% Move in/out online 100% Online new const apps <2:00 On hold times (avg.)



	7	Number of fire flow tests, valves exercised and fire hydrant pm conducted to improve ISO ratings	145 fire flow tests 3,626 valves exercised 2,244 hydrant pm	150 fire flow tests 3,800 valves exercised 2,600 hydrant pm	227 fire flow tests 3,505 valves exercised 307 hydrant pm	175 fire flow tests 5,000 valves exercised 3,100 hydrant pm	36 fire flow tests 2,162 valves exercised 267 hydrant pm	175 fire flow tests 3,000 valves exercised 350 hydrant pm
	3,6	Number of SLC children reached through educational presentations, Number of events attended representing PSLUSD	1,523 18	329 7	260 9 90% Post-test learning gains	275 13 92% Post-test learning gains	415 17 90% Post-test learning gains	420 20 92% Post-test learning gains
EFFICIENCY MEASURES	5,7	Number of Sewer Line Breaks CSI # Number of Gallons Spilled in Total	8 .74 19,400	18 1.67 21,960	17 1.48 335,774	<17 <1.48 <335,774	15 1.02 38,580	<15 <1.02 <38,580
	5,7	Number of Water Line Breaks DSI # Number of Gallons Spilled in Total	9 .74 378,000	16 1.32 1,191,00	35 2.77 1,027,000	<35 <2.77 <1,027,000	20 1.55 2,685,850	<20 <1.55 <2,685,850
EFFECTIVENESS MEASURES	1,5	Water withdrawn from C-23 Canal by way of Water Quality Project (new measure)	584 million gallons of water from the C-23 plus rainfall	2.2 billion gallons (upon completion of Area 2)	2.9 billion gallons (Area 3 has only been in operation June through Oct. 2021)	3.66 billion gallons (upon completion of Area 4)	3.66 billion gallons (upon completion of Area 4)	3.92 billion gallons (upon completion of Area 5)
	7	ISO Ratings (conducted every three years)			<27	<27	<27	<27



	7	Utility Engineering plan review response times (new measure)	23.9 days average (14% reduction)	less than 21 days (5% reduction)	Over 24 days average	Less than 24 days	Average of 21 days	100% of 21 days or less
	5,7	National Community Survey(NCS) [™] : Percent rating drinking water positively	54% ↓	57% ↔	60%↔	49% ↓	49% ↓	>60%
	5,7	NCS [™] : Percent rating sewer services positively	73% ↔	70% ↔	75%↔	69% ↔	69% ↔	>75%

*Percent approval rating from the annual National Community Survey[™] for Port St Lucie through FY 21/22. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



**CITY OF PORT ST. LUCIE
 WATER & SEWER OPERATING FUND - # 431
 ADOPTED BUDGET - FY 2023**

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2021	2022	2022	2023	\$	%	2024
Beginning Undesignated Reserves	\$ 29,309,170	\$ 43,432,616	\$ 43,432,616	\$ 30,348,402	\$(13,084,214)	(30.13)%	\$ 32,625,695
REVENUES & SOURCES:							
Intergovernmental	157,597	-	50,741	-	-	- %	-
Charges for Services	87,929,104	85,355,702	92,408,735	96,058,084	10,702,382	12.54 %	98,067,463
Miscellaneous Revenues	1,732,736	1,650,999	1,649,117	1,665,029	14,030	0.85 %	1,731,088
Interest Income	5,722	398,000	313,000	470,918	72,918	18.32 %	337,050
Other Sources	15,594,407	-	-	-	-	- %	-
Fund Transfers	6,036,364	6,040,555	6,040,555	11,806,051	5,765,496	95.45 %	16,006,218
Use of Reserves	-	-	19,074,920	-	-	- %	-
Total	111,455,930	93,445,256	119,537,068	110,000,082	16,554,826	17.72 %	116,141,819
EXPENDITURES:							
Personnel Services	21,242,554	24,356,414	22,641,896	26,629,292	2,272,878	9.33 %	27,817,709
Operating Expenses	16,146,753	19,321,749	18,899,618	22,421,318	3,099,569	16.04 %	23,679,341
Capital Outlay	-	3,200,565	3,483,305	1,758,250	(1,442,315)	(45.06)%	1,782,928
Debt Service	14,515,375	29,881,688	35,518,763	29,918,415	36,727	0.12 %	31,711,789
Contingencies	-	2,756,980	2,756,980	2,277,293	(479,687)	(17.40)%	6,061,077
Fund Transfers	17,709,357	13,927,860	33,002,780	26,995,514	13,067,654	93.82 %	25,088,975
Total	69,614,039	93,445,256	116,303,342	110,000,082	16,554,826	17.72 %	116,141,819
SURPLUS (DEFICIT)	\$ 41,841,891	\$ -	\$ 3,233,726	\$ -			\$ -
Designated Reserve - Financial Policy - 17%	\$ 7,244,626	\$ 7,425,288	\$ -	\$ 8,338,604			\$ 8,754,499
PROJECTED FUND BALANCE:							
Designated	\$ 7,244,626	\$ 7,425,288	\$ 7,062,057	\$ 8,338,604			\$ 8,754,499
Undesignated	36,187,990	38,764,308	42,361,265	24,287,091			29,932,273
Use of Undesignated	-	-	(19,074,920)	-			-
Total	\$ 43,432,616	\$ 46,189,596	\$ 30,348,402	\$ 32,625,695			\$ 38,686,772



**CITY OF PORT ST. LUCIE
 WATER & SEWER OPERATING FUND REVENUES - # 431
 ADOPTED BUDGET - FY 2023**

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2021	2022	2022	2023	\$	%	2024
OPERATING REVENUES:							
Intergovernmental	\$ 157,597	\$ -	\$ 50,741	\$ -	\$ -	- %	\$ -
Charges for Services	87,929,104	85,355,702	92,408,735	96,058,084	10,702,382	12.54 %	98,067,463
Total	88,086,701	85,355,702	92,459,476	96,058,084	10,702,382	12.54 %	98,067,463
NON-OPERATING REVENUES:							
Miscellaneous Revenues	1,732,736	1,650,999	1,649,117	1,665,029	14,030	0.85 %	1,731,088
Interest Income	5,722	398,000	313,000	470,918	72,918	18.32 %	337,050
Total	1,738,458	2,048,999	1,962,117	2,135,947	86,948	4.24 %	2,068,138
NON-REVENUES:							
Fund Transfers	6,036,364	6,040,555	6,040,555	11,806,051	5,765,496	95.45 %	16,006,218
Use of Reserves	15,594,407	-	19,074,920	-	-	- %	-
Total	21,630,771	6,040,555	25,115,475	11,806,051	5,765,496	95.45 %	16,006,218
Fund Totals	<u>\$ 111,455,930</u>	<u>\$ 93,445,256</u>	<u>\$ 119,537,068</u>	<u>\$ 110,000,082</u>	<u>\$ 16,554,826</u>	<u>17.72 %</u>	<u>\$ 116,141,819</u>



**CITY OF PORT ST. LUCIE
 WATER & SEWER OPERATING FUND EXPENDITURE SUMMARY
 ADOPTED BUDGET - FY 2023**

	2021 AUDITED	2022 BUDGET	2022 ESTIMATED	2023 ADOPTED	VARIANCE		2024 PROJECTED
					\$	%	
UTILITY ADMINISTRATION							
Personnel Services	\$ 1,110,023	\$ 1,181,568	\$ 1,314,632	\$ 1,660,065	\$ 478,497	40.50 %	\$ 1,742,055
Operating Expenses	947,222	888,449	724,840	2,236,388	1,347,939	151.72 %	2,341,118
Capital Outlay	-	-	98,532	-	-	- %	-
Total	2,057,245	2,070,017	2,138,004	3,896,453	1,826,436	88.23 %	4,083,173
UTILITY CUSTOMER SERVICE							
Personnel Services	1,750,082	2,356,109	1,752,627	2,039,660	(316,449)	(13.43)%	2,118,203
Operating Expenses	212,721	277,929	255,911	242,782	(35,147)	(12.65)%	257,296
Total	1,962,803	2,634,038	2,008,538	2,282,442	(351,596)	(13.35)%	2,375,499
UTILITY BILLING							
Personnel Services	355,501	468,490	373,409	499,978	31,488	6.72 %	519,516
Operating Expenses	1,895,612	2,479,764	1,943,266	2,541,352	61,588	2.48 %	2,693,833
Capital Outlay	-	-	48,735	-	-	- %	-
Total	2,251,113	2,948,254	2,365,410	3,041,330	93,076	3.16 %	3,213,349
UTILITY METER READING							
Personnel Services	464,733	675,860	635,367	695,233	19,373	2.87 %	722,553
Operating Expenses	119,656	166,467	126,703	178,351	11,884	7.14 %	188,971
Capital Outlay	-	69,000	29,575	96,000	27,000	39.13 %	50,000
Total	584,389	911,327	791,645	969,584	58,257	6.39 %	961,524
UTILITY ENGINEERING							
Personnel Services	988,188	1,413,310	1,192,678	1,829,423	416,113	29.44 %	1,928,987
Operating Expenses	92,225	219,941	151,064	194,435	(25,506)	(11.60)%	206,040
Capital Outlay	-	11,500	11,500	35,000	23,500	204.35 %	-
Total	1,080,413	1,644,751	1,355,242	2,058,858	414,107	25.18 %	2,135,027
UTILITY CIP							
Personnel Services	841,507	948,003	889,747	1,396,844	448,841	47.35 %	1,472,939
Operating Expenses	55,009	107,447	93,907	117,951	10,504	9.78 %	124,330
Capital Outlay	-	31,000	10,000	63,000	32,000	103.23 %	34,828
Total	896,516	1,086,450	993,654	1,577,795	491,345	45.22 %	1,632,097
UTILITY MAPPING							
Personnel Services	769,960	937,413	849,259	1,206,957	269,544	28.75 %	1,266,314
Operating Expenses	594,685	1,205,150	1,117,350	497,488	(707,662)	(58.72)%	533,263
Capital Outlay	-	40,000	-	62,000	22,000	55.00 %	50,000
Total	1,364,645	2,182,563	1,966,609	1,766,445	(416,118)	(19.07)%	1,849,577



**CITY OF PORT ST. LUCIE
 WATER & SEWER OPERATING FUND EXPENDITURE SUMMARY
 ADOPTED BUDGET - FY 2023**

	2021 AUDITED	2022 BUDGET	2022 ESTIMATED	2023 ADOPTED	VARIANCE		2024 PROJECTED
					\$	%	
INSPECTORS							
Personnel Services	1,131,872	1,431,649	1,264,644	1,606,562	174,913	12.22 %	1,686,060
Operating Expenses	194,027	209,733	255,916	361,301	151,568	72.27 %	378,562
Capital Outlay	-	79,800	78,950	148,000	68,200	85.46 %	122,245
Total	1,325,899	1,721,182	1,599,510	2,115,863	394,681	22.93 %	2,186,867
LAB-WATER							
Personnel Services	668,344	715,853	643,142	748,927	33,074	4.62 %	782,850
Operating Expenses	151,636	200,603	181,765	186,514	(14,089)	(7.02)%	196,451
Capital Outlay	-	35,500	36,075	38,500	3,000	8.45 %	40,302
Total	819,980	951,956	860,982	973,941	21,985	2.31 %	1,019,603
WATER PLANT OPER-PRINEVILLE							
Personnel Services	1,191,098	1,228,515	1,195,119	1,272,443	43,928	3.58 %	1,322,446
Operating Expenses	2,702,214	3,014,637	3,100,393	3,349,998	335,361	11.12 %	3,545,512
Capital Outlay	-	18,000	18,000	18,000	-	- %	20,223
Total	3,893,312	4,261,152	4,313,512	4,640,441	379,289	8.90 %	4,888,181
CROSS CONNECTION/FLUSHING							
Personnel Services	758,770	789,968	789,968	816,204	26,236	3.32 %	849,582
Operating Expenses	115,919	131,087	142,375	127,199	(3,888)	(2.97)%	133,798
Capital Outlay	-	-	-	45,000	45,000	- %	-
Total	874,689	921,055	932,343	988,403	67,348	7.31 %	983,380
JEA WATER TREATMENT FACILITY							
Personnel Services	925,301	940,641	916,871	906,318	(34,323)	(3.65)%	942,000
Operating Expenses	2,638,531	2,822,526	3,418,249	3,522,416	699,890	24.80 %	3,721,779
Capital Outlay	-	42,000	42,000	20,000	(22,000)	(52.38)%	53,705
Total	3,563,832	3,805,167	4,377,120	4,448,734	643,567	16.91 %	4,717,484
MCCARTY RANCH WATER PLANT							
Operating Expenses	305,246	576,470	360,485	589,040	12,570	2.18 %	620,782
Capital Outlay	-	-	13,076	104,000	104,000	- %	50,000
Total	305,246	576,470	373,561	693,040	116,570	20.22 %	670,782
WATER DISTR-PREVENTIVE MAINT							
Personnel Services	1,618,553	1,843,400	1,741,761	1,960,026	116,626	6.33 %	2,041,739
Operating Expenses	338,529	348,331	358,732	351,889	3,558	1.02 %	372,920
Capital Outlay	-	168,000	168,000	316,750	148,750	88.54 %	338,748
Total	1,957,082	2,359,731	2,268,493	2,628,665	268,934	11.40 %	2,753,407



**CITY OF PORT ST. LUCIE
 WATER & SEWER OPERATING FUND EXPENDITURE SUMMARY
 ADOPTED BUDGET - FY 2023**

	2021 AUDITED	2022 BUDGET	2022 ESTIMATED	2023 ADOPTED	VARIANCE		2024 PROJECTED
					\$	%	
UTILITY WAREHOUSE							
Personnel Services	640,907	671,210	714,034	782,358	111,148	16.56 %	813,209
Operating Expenses	41,467	64,732	209,637	58,839	(5,893)	(9.10)%	62,295
Capital Outlay	-	1,000,000	1,000,000	-	1,000,000	(100.00)%	-
Total	682,374	1,735,942	1,923,671	841,197	(894,745)	(51.54)%	875,504
PLANT & FIELD MAINTENANCE							
Personnel Services	610,816	597,243	692,832	732,942	135,699	22.72 %	761,689
Operating Expenses	206,289	232,942	263,451	255,016	22,074	9.48 %	270,316
Capital Outlay	-	48,000	48,000	-	(48,000)	(100.00)%	-
Total	817,105	878,185	1,004,283	987,958	109,773	12.50 %	1,032,005
UTILITY-INFLOW & INFILTRATION							
Personnel Services	578,119	611,227	555,834	588,331	(22,896)	(3.75)%	611,375
Operating Expenses	126,459	132,476	150,384	157,885	25,409	19.18 %	167,350
Capital Outlay	-	205,000	205,000	-	(205,000)	(100.00)%	-
Total	704,578	948,703	911,218	746,216	(202,487)	(21.34)%	778,725
UTILITY-LIFTSTATIONS							
Personnel Services	1,273,443	1,404,669	1,246,932	1,467,736	63,067	4.49 %	1,525,469
Operating Expenses	776,865	797,650	872,267	1,059,050	261,400	32.77 %	1,121,637
Capital Outlay	-	600,265	786,296	12,000	(588,265)	(98.00)%	165,000
Total	2,050,308	2,802,584	2,905,495	2,538,786	(263,798)	(9.41)%	2,812,106
TELEMETRY AND INSTRUMENTATION							
Personnel Services	1,715,985	1,806,858	1,744,846	2,062,065	255,207	14.12 %	2,174,913
Operating Expenses	506,887	610,980	517,560	727,385	116,405	19.05 %	768,206
Capital Outlay	-	212,500	222,007	134,000	(78,500)	(36.94)%	195,000
Total	2,222,872	2,630,338	2,484,413	2,923,450	293,112	11.14 %	3,138,119
WESTPORT WASTEWATER PLANT							
Personnel Services	813,511	854,648	859,407	859,355	4,707	0.55 %	893,820
Operating Expenses	1,718,702	2,027,793	1,605,771	2,093,119	65,326	3.22 %	2,219,723
Capital Outlay	-	14,000	41,559	16,000	2,000	14.29 %	17,500
Total	2,532,213	2,896,441	2,506,737	2,968,474	72,033	2.49 %	3,131,043
GLADES WASTEWATER TREATMENT PL							
Personnel Services	875,149	902,369	902,369	1,009,284	106,915	11.85 %	1,048,842
Operating Expenses	1,832,279	2,167,867	2,333,428	2,801,034	633,167	29.21 %	2,937,643
Capital Outlay	-	11,000	11,000	65,000	54,000	490.91 %	35,000
Total	2,707,428	3,081,236	3,246,797	3,875,318	794,082	25.77 %	4,021,485



**CITY OF PORT ST. LUCIE
 WATER & SEWER OPERATING FUND EXPENDITURE SUMMARY
 ADOPTED BUDGET - FY 2023**

	2021 AUDITED	2022 BUDGET	2022 ESTIMATED	2023 ADOPTED	VARIANCE		2024 PROJECTED
					\$	%	
SEWER-FIELD OPERATION							
Personnel Services	-	108,078	-	-	(108,078)	(100.00)%	-
Capital Outlay	-	165,000	165,000	235,000	70,000	42.42 %	185,377
Total	-	273,078	165,000	235,000	(38,078)	(13.94)%	185,377
WASTEWATER-PREVENTIVE MAINTENANCE							
Personnel Services	1,664,039	1,968,885	1,874,963	1,969,332	447	0.02 %	2,052,648
Operating Expenses	454,209	485,727	545,014	585,495	99,768	20.54 %	620,943
Capital Outlay	-	330,000	330,000	130,000	(200,000)	(60.61)%	250,000
Total	2,118,248	2,784,612	2,749,977	2,684,827	(99,785)	(3.58)%	2,923,591
WSTWTR FACILITES MAINT.							
Personnel Services	496,653	500,448	491,455	519,249	18,801	3.76 %	540,500
Operating Expenses	120,363	153,048	171,150	186,391	33,343	21.79 %	196,573
Capital Outlay	-	120,000	120,000	220,000	100,000	83.33 %	175,000
Total	617,016	773,496	782,605	925,640	152,144	19.67 %	912,073
NON-DEPARTMENTAL							
Debt Service	14,515,375	29,881,688	35,518,763	29,918,415	36,727	0.12	31,711,789
Contingencies	-	2,756,980	2,756,980	2,277,293	(479,687)	(17.40)	6,061,077
Fund Transfers	45,427,801	13,927,860	33,002,780	26,995,514	3,067,654	93.82	25,088,975
Total	59,943,176	46,566,528	71,278,523	59,191,222	2,624,694	27.11 %	62,861,841
Personnel Services	21,242,554	24,356,414	22,641,896	26,629,292	2,272,878	9.33 %	27,817,709
Operating Expenses	16,146,753	19,321,749	18,899,618	22,421,318	3,099,569	16.04 %	23,679,341
Capital Outlay	-	3,200,565	3,483,305	1,758,250	1,442,315	(45.06)%	1,782,928
Debt Service	14,515,375	29,881,688	35,518,763	29,918,415	36,727	0.12 %	31,711,789
Contingencies	-	2,756,980	2,756,980	2,277,293	(479,687)	(17.40)%	6,061,077
Fund Transfers	17,709,357	13,927,860	33,002,780	26,995,514	3,067,654	93.82 %	25,088,975
WATER & SEWER OPERATING FUND TOTAL	\$ 69,614,039	\$ 93,445,256	\$116,303,342	\$110,000,082	\$6,554,826	17.72 %	\$116,141,819



**CITY OF PORT ST. LUCIE
UTILITY SYSTEMS FUND - 2022-23 ADOPTED
LONG RANGE PLAN**

A 1.5% rate increase is proposed for both water and sewer for FY 2022-23.

Personnel Services contains the assumption of pay raises for all employees as well as an assumption of increased employee contributions towards their medical insurance.

	AUDITED 2018-19	AUDITED 2019-20	AUDITED 2020-21	ESTIMATED 2021-22	ADOPTED 2022-23	Growth %		PROJECTED 2023-24	PROJECTED 2024-25	PROJECTED 2025-26	PROJECTED 2026-27	PROJECTED 2026-27
BEGINNING DESIGNATED RESERVES	-	\$ -	\$ 29,309,170	\$ 43,432,617	\$ 30,348,403			\$ 32,625,696	\$ 38,686,774	\$ 39,032,153	\$ 39,037,017	\$ 39,037,017
REVENUES & SOURCES:												
Water-Operating	\$34,540,514	\$37,535,669	\$39,555,773	\$41,248,644	\$43,345,502	5.1%	2.5%	44,429,140	2.5% \$ 45,539,869	2.5% \$ 46,678,366	2.5% \$ 47,845,325	2.5% \$ 49,041,458
Sewer-Operating	38,667,506	42,172,281	44,992,160	47,710,364	49,269,888	3.3%	2.5%	50,501,635	2.5% 51,764,176	2.5% 53,058,280	2.5% 54,384,737	2.5% 55,744,355
6% Surcharge	757,211	343,460	360,871	367,644	415,719	13.1%	-4.3%	397,983	2.0% 405,943	2.0% 414,062	2.0% 422,343	2.0% 430,790
Guaranteed Revenue	172,385	57,275	(202)	8,522	64,319	654.7%	-22.3%	50,000	1.0% 50,500	1.0% 51,005	1.0% 51,515	1.0% 52,030
Interest Income	538,897	429,398	5,722	313,000	470,918	50.5%	-28.4%	337,050	1.0% 340,421	1.0% 343,825	1.0% 347,263	1.0% 350,736
Other/Misc.	3,021,209	3,212,006	4,910,835	4,773,419	4,627,685	-3.1%		4,419,793	2.0% 4,508,189	2.0% 4,598,353	2.0% 4,690,320	2.0% 4,784,126
Capital Contribution	15,026,357	15,511,211	15,594,407	0	0			0	0	0	0	0
Use of Reserves	0	0	0	19,074,920	0			0	0	0	0	0
Fund Transfers	6,064,979	6,045,512	6,036,364	6,040,555	11,806,051			16,006,218	6,500,000	6,500,000	6,500,000	6,500,000
TOTAL	98,789,058	105,306,812	111,455,930	119,537,068	110,000,082			116,141,819	109,109,098	111,643,891	114,241,503	116,903,495
EXPENDITURES:												
Personal Services	20,570,418	21,455,515	21,242,554	22,641,896	26,629,292	17.6%	4.5%	27,817,709	7.0% 29,764,949	5.0% 31,253,196	5.0% 32,815,856	5.0% 34,456,649
Operating Expenses	14,682,267	15,742,792	16,146,753	18,899,618	22,421,318	18.6%	5.6%	23,679,341	5.6% 25,007,950	4.0% 26,008,268	4.0% 27,048,599	4.0% 28,130,543
Capital Outlay	7,113,675	0	0	3,483,305	1,758,250	-49.5%	1.4%	1,782,928	1.4% 1,807,952	1.4% 1,833,327	1.4% 1,858,994	1.4% 1,885,020
Debt Services	15,389,577	14,754,740	14,515,375	35,518,763	29,918,415	-15.8%	6.0%	31,711,789	1.0% 32,028,907	1.0% 32,349,196	1.0% 32,672,688	1.0% 32,999,415
Internal Charges	4,067,351	4,067,351	4,207,157	4,291,300	4,377,126	2.0%	2.0%	4,464,668	2.0% 4,553,961	2.0% 4,645,040	2.0% 4,737,941	2.0% 4,832,700
Reserves				2,756,980	2,277,293			6,061,078	345,379	4,864	-	-
Fund Transfer to fund 448 (CIP)	4,100,000	5,000,000	4,000,000	19,074,920	6,000,000	-68.5%	66.7%	10,000,000	5,000,000	5,000,000	5,000,000	5,000,000
Fund Transfers	9,000,000	8,240,000	9,502,200	9,636,560	16,618,388	72.5%		10,624,307	10,600,000	10,550,000	10,107,425	9,599,168
TOTAL	74,923,288	69,260,397	69,614,039	116,303,342	110,000,082			116,141,819	109,109,098	111,643,891	114,241,503	116,903,495
SURPLUS <DEFICIT>	\$23,865,770	\$36,046,415	\$41,841,891	\$3,233,726	\$0			\$0	\$0	\$0	\$0	\$0
Non-Cash Expense - Depreciation (Non-budgeted, not funded)	25,442,691	27,403,136	27,718,444									
SURPLUS <DEFICIT>	(1,576,921)	8,643,279										
Designated Reserve - Financial Policy - 17%		6,323,712	7,244,626	7,062,057	8,338,604			8,754,499	9,311,393	9,734,449	10,176,957	10,639,823
Designated	\$ -	\$ -	\$ 7,244,626	\$ 7,062,057	\$ 8,338,604			\$ 8,754,499	\$ 9,311,393	\$ 9,734,449	\$ 10,176,957	\$ 10,639,823
Undesignated			36,187,990	42,361,265	24,287,092			29,932,276	29,720,760	29,302,568	28,860,060	28,397,195
Use of Reserves			-	(19,074,920)	-			-	-	-	-	-
Difference	\$ -	\$ -	\$ 43,432,617	\$ 30,348,403	\$ 32,625,696			\$ 38,686,774	\$ 39,032,153	\$ 39,037,017	\$ 39,037,017	\$ 39,037,017

An Interfund Transfer is made annually to the #438 Replacement Fund from the #431 Operating Fund. (The #438 Fund is used for well rehabilitation, backflow preventers, emergency repairs and improvements other than buildings).

Note: The Utility Bond ordinances enacted by the City require the adoption of rates necessary to provide net revenues equal to 100% of the annual debt service requirement.



**CITY OF PORT ST. LUCIE
 UTILITY SYSTEMS OPERATING FUND #431 - CAPITAL OUTLAY
 ADOPTED BUDGET - FY 2022-23**

**ADOPTED **
 FY 2022-23

1348	<u>METER READING</u> Replace (3) F-150's	96,000
		Subtotal \$ 96,000
1350	<u>UTILITY ENGINEERING</u> Addition to Fleet	35,000
		Subtotal \$ 35,000
1355	<u>UTILITY CIP</u> Vehicle Replacement Master Plan Update	32,000 31,000
		Subtotal \$ 63,000
1360	<u>MAPPING</u> Unforeseen hardware replacement, VS02 Server	62,000
		Subtotal \$ 62,000
1375	<u>INSPECTIONS</u> Wire Tracer Locate Kit New employees - F-150 New employees - (2) F-250 Utility Body 4X4	20,000 32,000 96,000
		Subtotal \$ 148,000
1380	<u>LAB - WATER</u> Replace UL6204 with an F-150 Thermo Precision 815 CBOD incubator	32,000 6,500
		Subtotal \$ 38,500
3310	<u>WATER FACILITIES</u> Misc. Spare Parts, pumps, actuator valves, etc.	18,000
		Subtotal \$ 18,000
3311	<u>CROSS CONNECTION</u> Replace UCC-4764 w/ F-250 Service Bed	45,000
		Subtotal 45,000
3312	<u>JEA WATER TREATMENT FACILITY</u> Spare meters, pumps, motors, valves, etc.	20,000
		Subtotal \$ 20,000
3314	<u>MCCARTY RANCH WATER PLANT</u> Caterpillar 416 Tractor	104,000
		Subtotal \$ 104,000
3316	<u>WATER-FIELD PM</u> Vactron Vac Replacement (1) F-450, (2) F-250	143,750 173,000
		Subtotal \$ 316,750
3380	<u>LIFT STATIONS</u> Replace Dixie Chopper	12,000
		Subtotal \$ 12,000
3390	<u>TELEMETRY & INSTRUMENTATION</u> New FTEs (2) F-250 & (1) Explorer, FY22 (5) replacements	94,000

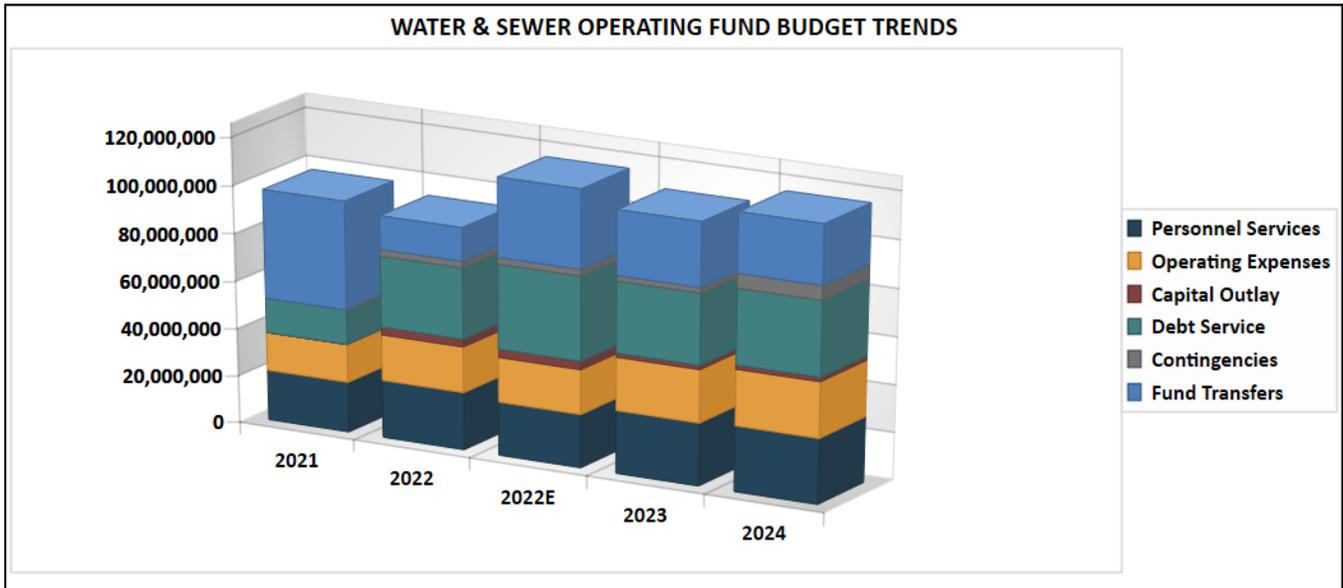


**CITY OF PORT ST. LUCIE
 UTILITY SYSTEMS OPERATING FUND #431 - CAPITAL OUTLAY
 ADOPTED BUDGET - FY 2022-23**

		ADOPTED
		FY 2022-23
	Cal-Master Calibration Equipment (Replace obsolete unit)	25,000
	Network Servers (Cybersecurity)	15,000
	Subtotal	\$ 134,000
3512	<u>WESTPORT WWTP</u>	
	2-Autosamplers	16,000
	Subtotal	\$ 16,000
3513	<u>SEWER SERVICES - SP WASTEWATER PLANT</u>	
	Replace (1) F-150 Truck	32,000
	Equip-High Level Disinfection & Nutrient Removal	33,000
	Subtotal	\$ 65,000
3515	<u>WESTPORT WWTP</u>	
	Septic Tank Installations	210,000
	Grinder Pump Installations	25,000
	Subtotal	\$ 235,000
3516	<u>WASTEWATER COLLECTION - PREVENTIVE MAINTENANCE</u>	
	F-250 - New FTE (2)	130,000
	Subtotal	\$ 130,000
3560	<u>WASTEWATER FACILITIES MAINTENANCE</u>	
	Replace Ice Machine, Storage Building 20x30	50,000
	Replace (1) F-550 w/ boom & Replace (1) F-250	170,000
	Subtotal	\$ 220,000
	UTILITY FUND Subtotal REQUESTS	Total \$ 1,758,250



**CITY OF PORT ST. LUCIE
 WATER & SEWER OPERATING FUND - 431
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
EXPENDITURE SUMMARY:							
Personnel Services	\$ 21,242,554	\$ 24,356,414	\$ 22,641,896	\$ 26,629,292	2,272,878	9.33 %	\$ 27,817,709
Operating Expenses	16,146,753	19,321,749	18,899,618	22,421,318	3,099,569	16.04 %	23,679,341
Capital Outlay	-	3,200,565	3,483,305	1,758,250	1,442,315)	(45.06)%	1,782,928
Debt Service	14,515,375	29,881,688	35,518,763	29,918,415	36,727	0.12 %	31,711,789
Contingencies	-	2,756,980	2,756,980	2,277,293	(479,687)	(17.40)%	6,061,077
Fund Transfers	45,427,801	13,927,860	33,002,780	26,995,514	3,067,654	93.82 %	25,088,975
Total	\$ 97,332,483	\$ 93,445,256	\$ 116,303,342	\$110,000,082	6,554,826	17.72 %	\$ 116,141,819

STAFFING SUMMARY:

Full Time Equivalents	266.00	279.00	279.00	292.00	296.00
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CITY OF PORT ST. LUCIE UTILITY SYSTEMS
RENEWAL & REPLACEMENT FUND - FUND #438
ADOPTED BUDGET - FY 2022-23

2022-2023 2023-2024 2024-2025 2025-2026 2026-2027

REVENUES:

Use of Reserves	\$ 1,987,989	\$ 1,911,359	\$ 484,985	\$ -	\$ -
Interest Income	100,000	100,000	100,000	100,000	100,000
Transfer from 121 SAD2 Fund	200,000	-	-	-	-
Transfer from 122 SAD 3 & 4 Fund	350,000	-	-	-	-
Transfer from 124 SAD 5,6,7A Fund	490,000	-	688,091	294,954	514,131
Transfer from 431 Operating Fund	14,618,388	10,624,307	10,624,309	10,624,307	10,624,307
Totals	\$ 17,746,377	\$ 12,635,666	\$ 11,897,385	\$ 11,019,261	\$ 11,238,438

EXPENDITURES:

MAPPING - 1360

UIS file storage member hardware	35,000	35,000	35,000	-	-
Miscellaneous GPS Hardware	30,000	30,000	30,000	30,000	30,000
Sub-Meter GPS Collector Replacement	-	-	-	20,000	20,000
Miscellaneous Network Hardware	-	20,000	20,000	20,000	20,000
Arcserve 9072DR Appliance Replacement	50,000	-	-	-	-
Rack Battery Backup Controller Replacement	-	-	-	9,000	9,000
Replication storage member hardware	-	35,000	-	35,000	-
Totals	115,000	120,000	85,000	114,000	79,000

WATER FACILITIES -3310

Miscellaneous Emergency Repairs	200,000	100,000	100,000	120,000	120,000
Re-coat Chemical containment pads	-	-	-	20,000	20,000
Lime Plant Filter Piping & Valve Replacement	300,000	-	300,000	150,000	150,000
RO Roof Replacement	125,000	-	-	-	-
SP, MP, WP Roof Repair	-	-	-	50,000	50,000
Prineville Injection Well MIT	50,000	-	-	50,000	50,000
Plant and Re-Pump Station Meter Repairs	25,000	25,000	25,000	25,000	25,000
Well Meter Repairs/Replacement	15,000	-	-	-	-
Security Camera upgrade	75,000	60,000	60,000	60,000	60,000
Rebuild Backwash Pump	-	75,000	-	75,000	75,000
30" Distribution Meter Replacements	-	20,000	-	-	-
Rebuild A-1, A-2, A-3	75,000	45,000	45,000	30,000	30,000
Rebuild HPP's 1,2,3,4,5	60,000	50,000	50,000	60,000	60,000
Lime Plant Transfer Pump Repair/Replacement	25,000	25,000	25,000	25,000	25,000
MP, SP and WP High Service Pump Replacement	50,000	50,000	50,000	50,000	50,000
Well house Roof Replacements	15,000	10,000	10,000	10,000	10,000
R & R Slaker Gear Box	25,000	25,000	25,000	25,000	25,000
Surficial Well Rehabilitations (2) (\$7,000 ea.)	20,000	16,000	16,000	21,000	21,000
Floridan Well Rehabs (RO Well 6 SAD 2 Funds)	200,000	-	-	-	-
Smart Sensor Raw Water Mains	-	75,000	-	-	-
Chemical pump replacement	25,000	22,000	22,000	25,000	25,000
Replace P04 & Antiscalant Bulk Tanks	25,000	-	-	-	-
Pump Station Chlorine and Ammonia Upgrades	-	30,000	-	20,000	20,000
Lime Silo Level Indicators	10,000	25,000	-	25,000	25,000
Lime Plant Filter Media Replacement	200,000	-	200,000	100,000	100,000
Rebuild HS Pumps - Review with Staff	100,000	150,000	150,000	150,000	150,000
Spare RO Well Pump/Motor	100,000	-	-	-	-



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	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Replace Micron Filter Valves(2 per year)	15,000	15,000	-	15,000	15,000
Repaint Westport, Southport & Midport Storage Tank	-	60,000	100,000	100,000	100,000
Chlorine Regulators	20,000	25,000	-	20,000	20,000
Silo safety improvements	10,000	-	-	20,000	20,000
RO Plant Odor Control System Blower Replacement	50,000	55,000	-	-	-
NP, MP, SP, WP, & Well Fence Repairs	20,000	25,000	25,000	25,000	25,000
RO Plant Transfer Pump Repair/Replacement	-	70,000	-	70,000	70,000
Blend Basin VFD Replacement	25,000	25,000	-	-	-
Media Replacement for Scrubbers/Degassifiers	-	-	-	20,000	20,000
Lime Plant Accelerator Gearbox Replacement	15,000	20,000	-	20,000	20,000
Convert 12" to 16" Distribution for Lime Plant	175,000	-	-	-	-
Install RO Raw Air Releases	50,000	-	-	-	-
Electrical Audit Upgrades	-	200,000	-	-	-
Prineville Asphalt Repaving	-	60,000	-	-	-
Totals	2,100,000	1,358,000	1,203,000	1,381,000	1,381,000

CROSS CONNECTION - FLUSHING - 3311

Rehabbing City's Backflow Preventers	16,000	16,000	16,000	16,000	16,000
New Const. Commercial Meter and Backflow installs	85,000	85,000	85,000	85,000	85,000
Rehabbing large meters to radio reads	25,000	25,000	25,000	25,000	25,000
Miscellaneous Supplies	25,000	25,000	25,000	25,000	25,000
Totals	151,000	151,000	151,000	151,000	151,000

JAMES E. ANDERSON RO WTP - 3312

RO Well Misc. Immediate Repairs	25,000	25,000	25,000	25,000	25,000
RO Well Motor, Pump, & Valve R&R	50,000	50,000	50,000	50,000	50,000
RO Well Rhabilitations (2)	500,000	250,000	250,000	250,000	250,000
JEA RO WTP Alkalinity Recovery Project	1,200,000	-	-	-	-
JEA RO WTP Ammonia / Chlorine System R&R	50,000	75,000	75,000	75,000	75,000
JEA RO WTP Blending Basin Structural Repairs	50,000	-	-	-	-
JEA RO WTP Calwalk & Safety Ladder Installations	-	20,000	20,000	20,000	20,000
JEA RO WTP Chemical Bulk Storage Overhand Repair	25,000	-	-	-	-
JEA RO WTP Chemical Containment Recoating	-	50,000	50,000	50,000	50,000
JEA RO WTP Chemical Feed Pumps	25,000	25,000	25,000	25,000	25,000
JEA RO WTP Chemical Rooms Floor Recoating	-	50,000	50,000	50,000	50,000
JEA RO WTP Control Room Upgrade	-	25,000	-	-	-
JEA RO WTP DIW MIT (Due-02/2024)	-	50,000	-	-	-
JEA RO WTP Degasifer/Scrubber System	150,000	150,000	150,000	150,000	150,000
JEA RO WTP ERD (Energy Recovery Device)	325,000	-	-	-	-
JEA RO WTP Electrical Audit Upgrades	50,000	-	-	-	-
JEA RO WTP HVAC & Exhaust Fan Units	25,000	25,000	25,000	25,000	25,000
JEA RO WTP High Service Pump Manifold	-	200,000	-	-	-
JEA RO WTP Membrane Replacement (Skids 6-8)	400,000	-	-	-	-
JEA RO WTP Membrane Replacement (Skids 9 & 10)	-	400,000	-	-	-
JEA RO WTP Misc. Immediate Repairs	100,000	100,000	100,000	100,000	100,000
JEA RO WTP Motor, Pump, VFD & Actuator/Valve	50,000	50,000	50,000	50,000	50,000
JEA RO WTP PLC Upgrade	200,000	-	-	-	-
JEA RO WTP Painting (Buildings, Ground Storage Tanks & Piping)	100,000	100,000	100,000	100,000	100,000



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	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
JEA RO WTP Permeate Standpipe & Acuator/Valve	75,000	-	-	-	-
JEA RO WTP Raw 30' Line Flange Repair	-	50,000	-	-	-
JEA RO WTP Security System Upgrades	25,000	25,000	25,000	25,000	25,000
RL Repump Electrical Audit Upgrades	25,000				
RL Repump HVAC & Exhaust Fan Units	15,000				
RL Repump Misc. Immediate Repairs	50,000	50,000	50,000	50,000	50,000
RL Repump Motor, Pump, VFD & Acuator/Valve	25,000	25,000	25,000	25,000	25,000
RL Repump Painting (Building, Ground Storage Tank & Piping)	100,000	100,000	100,000	100,000	100,000
RL Repump Security System Upgrades	20,000	25,000	25,000	25,000	25,000
SWWBPS Electrical Audit Upgrades	25,000				
SWWBPS Misc. Immediate Repairs	20,000	20,000	20,000	20,000	20,000
SWWBPS Motor, Pump, VFD & Actuator/Valve	15,000	15,000	15,000	15,000	15,000
SWWBPS Painting (Building & Piping)	25,000	25,000	25,000	25,000	25,000
SWWBPS Security System Upgrades	10,000	20,000	20,000	20,000	20,000
Totals	3,755,000	2,000,000	1,275,000	1,275,000	1,275,000

McCARTY RANCH - 3314

Ditch cleaning	-	35,000	35,000	35,000	35,000
Control Structure by Houses to C24	-	-	100,000	-	-
POA Western Pump Station	300,000	-	-	-	-
POA Eastern Pump Station	-	-	600,000	-	-
Convert to Electric Motors (2 per year)	60,000	120,000	120,000	-	-
Culvert replacement at McCarty Extension	-	300,000	-	-	-
Rehab of houses	-	-	50,000	-	-
Pepper tree removal	-	25,000	25,000	25,000	25,000
Misc Repairs	-	40,000	40,000	40,000	40,000
Totals	360,000	520,000	970,000	100,000	100,000

WATER DISTRIBUTION - P.M. - 3316

Line Break Repairs	100,000	100,000	100,000	100,000	100,000
Misc. Supplies @ \$80,000 per month	1,272,000	1,310,160	1,349,465	1,389,949	1,431,647
Water Main Deflections	50,000	50,000	50,000	50,000	50,000
Painting of the River Crossings	50,000	-	-	-	50,000
Totals	1,472,000	1,460,160	1,499,465	1,539,949	1,631,647

INFLOW & INFILTRATION - 3370

Gravity Sewer Main Line Repairs	100,000	100,000	100,000	100,000	100,000
Gravity Sewer Manhole Replacements & Rehabs	75,000	120,000	120,000	120,000	120,000
Gravity Sewer Cured In Place Pipe (CIPP) Lining	100,000	50,000	50,000	50,000	50,000
Infrastructure - Point Repairs & Training	10,000	10,000	10,000	10,000	10,000
Totals	285,000	280,000	280,000	280,000	280,000

LIFT STATIONS-3380

Lift Station Upgrades (SAD4) WP10, WP13, WP29, WP33, WP34	350,000	-	-	-	-
Lift Station Upgrades (SAD6) WP37, WP39, WP38, WP40, WP41, WP36, WP35	490,000	-	-	-	-
Lift Station Pump and Panel Upgrades (Torino & Gatlin)	125,000	100,000	100,000	100,000	100,000



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	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Lift Station Pump Repairs	250,000	200,000	200,000	200,000	200,000
Spare Lift Station Pumps	250,000	250,000	250,000	250,000	250,000
Spare Parts & Impellers	85,000	75,000	75,000	75,000	75,000
Lift Station Beautification	25,000	50,000	50,000	50,000	50,000
SCADA for Lift Stations	115,000	50,000	50,000	50,000	50,000
Misc. Inventory Supplies	175,000	180,250	185,658	191,227	196,964
Totals	1,865,000	905,250	910,658	916,227	921,964

WEST PORT WWTP -3512

Miscellaneous Emergency Equipment	75,000	75,000	75,000	75,000	75,000
Westport Injection Well MIT (2023)	50,000				
Southport Injection Well MIT (Due 2023)	50,000				
Rehab Clarifier #3 Structure	74,000	74,000	74,000	74,000	74,000
Anoxic Mixers - Repair / Replace(11)	12,000	12,000			
Paint WP, SPBS Buildings and Tanks	50,000	50,000	50,000	50,000	50,000
Sludge Polyemer Feed Pump - Repair / Replace (2)	25,000			25,000	
Aeration Recirculation Pump - Repair / Replace (6)	30,000	30,000	30,000	30,000	30,000
Vertical Turbine Pumps & Motors (IW,FD, Reuse)- Repair / Replace (14)	60,000	60,000	60,000	60,000	60,000
Clarifier Drives - Repair / Replace (3)	30,000	30,000	30,000		30,000
RAS and WAS pumps - Repair / Replace (5)	18,000	18,000	18,000	18,000	18,000
D.O. Controllers and Probes (6)	9,000	9,000			
Reuse Air Compressor componenents - Repair / Replace (2)	10,000				
Reuse Compliance Meter Replacements (Inf,,,, IW, & reuse)	10,000	10,000	10,000	10,000	10,000
Headworks Odor Control System Equipment & Components - Repair / Replace	20,000	7,000			
Chlorinator Assembly and rotometers Replacement	6,000				
Plant Water System Equipment & Components - Repair / Replace	10,000				
I.W. System Electrical & Instrumentation components - Repair / Replace	20,000	20,000	20,000	20,000	20,000
Slide Gate - Repair / Replace (33)	20,000	20,000	20,000	20,000	20,000
Chlorine Feed Equipment - Repair / Replace (4 heads, 2 feed systems)	6,000	6,000	6,000		
Cameras and IT Equipment - Repair / Replace	20,000	20,000		20,000	20,000
Valves (WP, SP, SPBS, Reuse Ponds Repair / Replace	10,000	10,000	10,000	10,000	10,000
Dewatering Centrifuge Repairs (2)	20,000	15,000	15,000		
Sludge Blower components Repair / Replace (3)	10,000				
Sludge Feed Pump and Grinder components - Repair / Replace(2)	30,000	30,000		30,000	30,000
Aeration Drive Mixers and Motors - Repair / Replace (9)					
Project - Reuse Sandfilter "A" Rehab (AM construction)					
Project - Emergency Generator Switch Gear Upgrade					
Anoxic Covers - Inspect / Repair			10,000		
SP, WP, & SPBS Fence Repair and Replacement		5,000	4,000	4,000	4,000
Clean Aeration Basins-(3)					
DEP Required GST & Hydro Tank Cleaning & Inspections (3)					
Crane Hoist Replacement					
Sludge Storage Tank Inspection and Repairs					
Headworks Grit System - Rehab					
Rehab Clarifier #1 Structure					
Rehab Clarifier #2 Structure					
Clarifier Weir Wolf Brush system - Repair / Replace (3)		18,000		18,000	
Headworks Barscreen & Rotopress Components - Replacment		10,000			



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	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Sandfilter components Repair / Replace (12)		10,000	10,000		
Dewatering Conveyer and Gates - Repair/ Replace (3)					
Dewatering Centrifuge VFD Upgrade		20,000		20,000	
Generator Components Repair and Replace (WP, SP, SPBS)			20,000		20,000
Generator Diesel Storage Componenents - Repair / Replace					
UPS Battery Replacement (3)					
Misc Electrical, VFD's and Harmonic Filters - Repair / Replace			15,000	15,000	15,000
PLC and SCADA Hardware Repair / Replace		3,000	3,000		
Liftstation Pump - Repair / Replace (4)			10,000		10,000
Instrumentation Sensors, Controllers, Analyzers, Transmitters		15,000	15,000	15,000	15,000
Flow Meter Repair / Replacement - WP, SP, SPBS (18)					
Auto Sampler Replacement (3)		7,000	7,000	7,000	7,000
Air Conditioner replacement (WP,SP,SPBS - 19 Units)		5,000	5,000		
Lab Equipment (meters, ovens, vacuum pump, magnetic stir, refrigerator)		2,000	2,000		
SCBA Replacement					
SPBS Pumps and Motors - Repair / Replacement Replacement		10,000	20,000	20,000	20,000
SPBS Misc Meters and Instruments - Repair / Replace		4,000	4,000	4,000	4,000
SPWWTP Plant and IW Equipment / Instrument Repairs		5,000	5,000		
Totals	675,000	610,000	548,000	545,000	542,000

GLADES WWTP -3513

Clean Aeration Basins	125,000	100,000	100,000	100,000	100,000
BPS - Glades - Repair / Replace Booster Pumps and Motors (6)	125,000	30,000	30,000	30,000	30,000
Added - Additional Centrifuge for Reliability	-	-	250,000	-	-
Rehab Clarifier Structures	-	165,000	-	-	-
Repair / Replace Vertical Turbine Pumps and Motors (15)	150,000	150,000	150,000	150,000	150,000
Added - Pole Barn / Storage Building	-	-	150,000	-	-
BPS - Northport - Repair / Replace Booster Pumps and Motors (5)	60,000	30,000	30,000	30,000	30,000
Repair / Replace Barscreen Components	10,000	10,000	10,000	10,000	10,000
Repair / Replace SCADA and PLC Hardware	100,000	5,000	5,000	5,000	5,000
Paint Buildings, Tanks, Pipes, Motors, and Pumps (Glades, NPBPS, GBPS)	90,000	45,000	-	45,000	45,000
Added - Centrifuge 12,000 Hour Service - was 431	90,000	-	-	-	-
Glades Injection Well MIT (Due September 2023)	50,000	-	-	-	-
Miscellaneous Emergency Equipment	75,000	75,000	75,000	75,000	75,000
Added - Additional Sludge Feed Pump for Reliability	-	55,000	-	-	-
Replace the roof at GBPS	50,000	-	-	-	-
Added - Electrical and Process Consulting Services - was 431	-	-	-	-	-
Repair / Replace RAS and WAS pumps (6 Ras, 4 Was)	35,000	35,000	35,000	35,000	35,000
Repair / Replace Sludge Feed Pump Systems (2)	35,000	35,000	35,000	35,000	35,000
Odor Control Rehab / Study	-				
Repair / Replace Fences and Gates (Glades, NPBPS, GBPS)	5,000	5,000	5,000	5,000	5,000
Repair / Replace Misc Electrical Items, VFDs, Breakers, Accessories	30,000	30,000	30,000	30,000	30,000
Repair / Replace Anoxic Mixers (14)	25,000	25,000	25,000	25,000	25,000
Repair / Replace Clarifier Equipment (4 Units)	25,000	25,000	25,000	25,000	25,000
Repair / Replace Aeration Blowers / Motors / Valves (5)	21,000	21,000	21,000	21,000	21,000
Repair / Replace Aeration DO Probes and Controllers (8 of each)	20,000	20,000	20,000	20,000	20,000
Repair / Replace Centrifuge Components (2)	20,000	20,000	20,000	20,000	20,000
Repair / Replace Generator Components (Glades, NPBPS, GBPS)	20,000	20,000	20,000	20,000	20,000



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ADOPTED BUDGET - FY 2022-23

	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
Repair / Replace All On-Site Flow Meters (19)	20,000	20,000	20,000	20,000	20,000
Repair / Replace Polymer Feed System Equipment Components	20,000	20,000	20,000	20,000	20,000
Repair / Replace Recirculation Pumps (8)	20,000	20,000	20,000	20,000	20,000
Weir Brush System (1 left to install)	20,000	-	-	-	-
Repair / Replace Odor Control Equipment	12,500	12,500	12,500	12,500	12,500
Replace Golf Carts	12,000	-	-	-	-
Camera and IT Hardware Repair GWWTF/NPBPS/GBPS	10,000	10,000	10,000	10,000	10,000
Repair / Replace Air Compressors (3 Units, 1 Dryer, 1 Controller)	10,000	10,000	10,000	10,000	10,000
Repair / Replace Conveyor Screws, Motors, and Gates (6)	10,000	10,000	10,000	10,000	10,000
Repair / Replace Plant Lift Station Pumps (8)	10,000	10,000	10,000	10,000	10,000
BPS - All - Repair / Replace Flow Meters	10,000	10,000	10,000	10,000	10,000
Repair / Replace Air Conditioners (12) (Glades, NPBPS, GBPS)	8,000	8,000	8,000	8,000	8,000
Repair / Replace Chlorine Equipment (4 heads, 2 feed systems)	8,000	8,000	8,000	8,000	8,000
Repair / Replace Globe Style Check Valves (10)	7,500	7,500	7,500	7,500	7,500
Repair / Replace Grit Unit (2) Blowers, Classifier, Pumps, Motors	7,500	7,500	7,500	7,500	7,500
Repair / Replace Reuse Compliance Instruments (6)	7,500	7,500	7,500	7,500	7,500
Auto Sampler Replacement (3)	7,000	7,000	7,000	7,000	7,000
BPS - All - Repair / Replace Miscellaneous Meters and Instruments	5,000	5,000	5,000	5,000	5,000
BPS - Glades - Repair / Replace Seal Water Pumps and Equipment (2)	5,000	5,000	5,000	5,000	5,000
BPS - Glades - Repair / Replace VFD Units and Electrical Items (6)	5,000	10,000	10,000	10,000	10,000
BPS - Northport - Repair / Replace Seal Water Pumps and Equipment (2)	5,000	5,000	5,000	5,000	5,000
BPS - Northport - Repair / Replace VFD Units and Electrical Items (5)	5,000	10,000	10,000	10,000	10,000
Repair / Replace pH and Hydronager Sensors	5,000	5,000	5,000	5,000	5,000
Repair / Replace Sludge Blowers (2 Motors, 2 Impellers, 2 Fans)	5,000	5,000	5,000	5,000	5,000
Sludge Storage Tank Inspection and Repairs	5,000	-	-	-	-
DEP required GST & Hydro Tank cleaning & inspection (2)	-	-	-	-	10,000
Added - Site specific items for the new force main North of plant	-	-	-	-	-
Totals	1,401,000	1,114,000	1,249,000	894,000	904,000
WASTE WATER COLLECTIONS - PM - 3516					
Inventory Misc. Supplies Misc. @ approx. \$250,000/month	3,000,000	3,090,000	3,182,700	3,278,181	3,376,526
Emergency FM & LP Main Repairs & Ductile Iron Road Crossings	225,000	200,000	200,000	200,000	200,000
Air Release Valve (ARV) Replacements	150,000	150,000	150,000	150,000	150,000
Pigging for Force Main	150,000	130,000	130,000	130,000	130,000
Force Main Deflections	50,000	30,000	30,000	30,000	30,000
Engineering Consultants (Soil Density Testing)					
Painting of the River Crossings	50,000	-	-	-	50,000
Totals	3,625,000	3,600,000	3,692,700	3,788,181	3,936,526
Administrative Charges - General Fund	\$ 31,018	\$ 32,271	\$ 33,562	\$ 34,904	\$ 36,300
Total of Capital Projects & Payments	\$ 15,835,018	\$ 12,150,681	\$ 11,897,385	\$ 11,019,261	\$ 11,238,438
Contingency for Future Years	\$ 1,911,359	\$ 484,985	\$ -	\$ -	\$ (0)
SURPLUS <DEFICIT>	-	-	-	-	-



**CITY OF PORT ST. LUCIE
 WATER & SEWER CONNECTION FEES - # 439
 ADOPTED BUDGET - FY 2023**

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
Beginning Undesignated Reserves	\$ 8,464,202	\$ 14,697,946	\$ 14,697,946	\$ 14,148,020	\$ (549,926)	(3.74)%	\$ 12,305,815
REVENUES & SOURCES:							
Charges for Services	12,694,182	10,772,000	10,772,000	11,437,050	665,050	6.17 %	10,240,541
Miscellaneous Revenues	(4,543)	-	-	-	-	- %	-
Interest Income	10,555	100,000	100,000	167,900	67,900	67.90 %	150,000
Fund Transfers	-	-	-	2,000,000	2,000,000	- %	-
Use of Reserves	-	549,926	549,926	1,842,205	1,292,279	234.99 %	5,027,777
Total	12,700,194	11,421,926	11,421,926	15,447,155	4,025,229	35.24 %	15,418,318
EXPENDITURES:							
Personnel Services	(97,933)	1,281,135	1,281,135	1,264,416	(16,719)	(1.31)%	1,332,211
Operating Expenses	58,480	9,105,183	9,105,183	13,409,810	4,304,627	47.28 %	13,581,820
Capital Outlay	-	385,700	385,700	455,000	69,300	17.97 %	180,000
Contingencies	-	344,324	344,324	6,233	(338,091)	(98.19)%	-
Fund Transfers	6,505,903	305,584	305,584	311,696	6,112	2.00 %	324,287
Total	6,466,450	11,421,926	11,421,926	15,447,155	4,025,229	35.24 %	15,418,318
SURPLUS (DEFICIT)	\$ 6,233,744	\$ -	\$ -	\$ -			\$ -
Designated Reserve - Financial Policy - 17%	\$ 6,707	\$ 1,765,674	\$ -	\$ 2,494,618			\$ 2,535,385
PROJECTED FUND BALANCE:							
Designated	\$ 6,707	\$ 1,765,674	\$ 1,765,674	\$ 2,494,618			\$ 2,535,385
Undesignated	14,691,239	12,932,272	12,932,272	11,653,402			9,770,430
Use of Undesignated	-	(549,926)	(549,926)	(1,842,205)			(5,027,777)
Total	\$ 14,697,946	\$ 14,148,020	\$ 14,148,020	\$ 12,305,815			\$ 7,278,038



**CITY OF PORT ST. LUCIE
 WATER & SEWER CONNECTION FEES REVENUES - # 439
 ADOPTED BUDGET - FY 2023**

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
OPERATING REVENUES:							
Charges for Services	\$ 12,694,182	\$ 10,772,000	\$ 10,772,000	\$ 11,437,050	\$ 665,050	6.17 %	\$ 10,240,541
Total	12,694,182	10,772,000	10,772,000	11,437,050	665,050	6.17 %	10,240,541
NON-OPERATING REVENUES:							
Miscellaneous Revenues	(4,543)	-	-	-	-	- %	-
Interest Income	10,555	100,000	100,000	167,900	67,900	67.90 %	150,000
Total	6,012	100,000	100,000	167,900	67,900	67.90 %	150,000
NON-REVENUES:							
Fund Transfers	-	-	-	2,000,000	2,000,000	- %	-
Use of Reserves	-	549,926	549,926	1,842,205	1,292,279	234.99 %	5,027,777
Total	-	549,926	549,926	3,842,205	3,292,279	598.68 %	5,027,777
Fund Totals	<u>\$ 12,700,194</u>	<u>\$ 11,421,926</u>	<u>\$ 11,421,926</u>	<u>\$ 15,447,155</u>	<u>\$ 4,025,229</u>	<u>35.24 %</u>	<u>\$ 15,418,318</u>



**CITY OF PORT ST. LUCIE
 WATER & SEWER CONNECTION FEES EXPENDITURE SUMMARY
 ADOPTED BUDGET - FY 2023**

	2021 AUDITED	2022 BUDGET	2022 ESTIMATED	2023 ADOPTED	VARIANCE		2024 PROJECTED
					\$	%	
WATER DISTRIBUTION							
Personnel Services	\$ (43,976)	\$ 346,015	\$ 346,015	\$ 408,504	\$ 62,489	18.06 %	\$ 430,017
Operating Expenses	18,136	1,032,192	1,032,192	1,158,276	126,084	12.22 %	1,164,505
Capital Outlay	-	149,000	149,000	195,000	46,000	30.87 %	85,000
Total	(25,840)	1,527,207	1,527,207	1,761,780	234,573	15.36 %	1,679,522
SEWER-FIELD OPERATION							
Personnel Services	(53,957)	935,120	935,120	855,912	(79,208)	(8.47)%	902,194
Operating Expenses	40,344	8,072,991	8,072,991	12,251,534	4,178,543	51.76 %	12,417,315
Capital Outlay	-	236,700	236,700	260,000	23,300	9.84 %	95,000
Total	(13,613)	9,244,811	9,244,811	13,367,446	4,122,635	44.59 %	13,414,509
NON-DEPARTMENTAL							
Contingencies	-	344,324	344,324	-	(344,324)	(100.00)	-
Fund Transfers	6,505,903	305,584	305,584	311,696	6,112	2.00	324,287
Total	6,505,903	649,908	649,908	311,696	(331,979)	(51.08)%	324,287
Personnel Services	(97,933)	1,281,135	1,281,135	1,264,416	(16,719)	(1.31)%	1,332,211
Operating Expenses	58,480	9,105,183	9,105,183	13,409,810	4,304,627	47.28 %	13,581,820
Capital Outlay	-	385,700	385,700	455,000	69,300	17.97 %	180,000
Contingencies	-	344,324	344,324	6,233	(338,091)	(98.19)%	-
Fund Transfers	6,505,903	305,584	305,584	311,696	6,112	2.00 %	324,287
WATER & SEWER CONNECTION FEES TOTAL	\$ 6,466,450	\$ 11,421,926	\$ 11,421,926	\$ 15,447,155	\$ 4,025,229	35.24 %	\$ 15,418,318



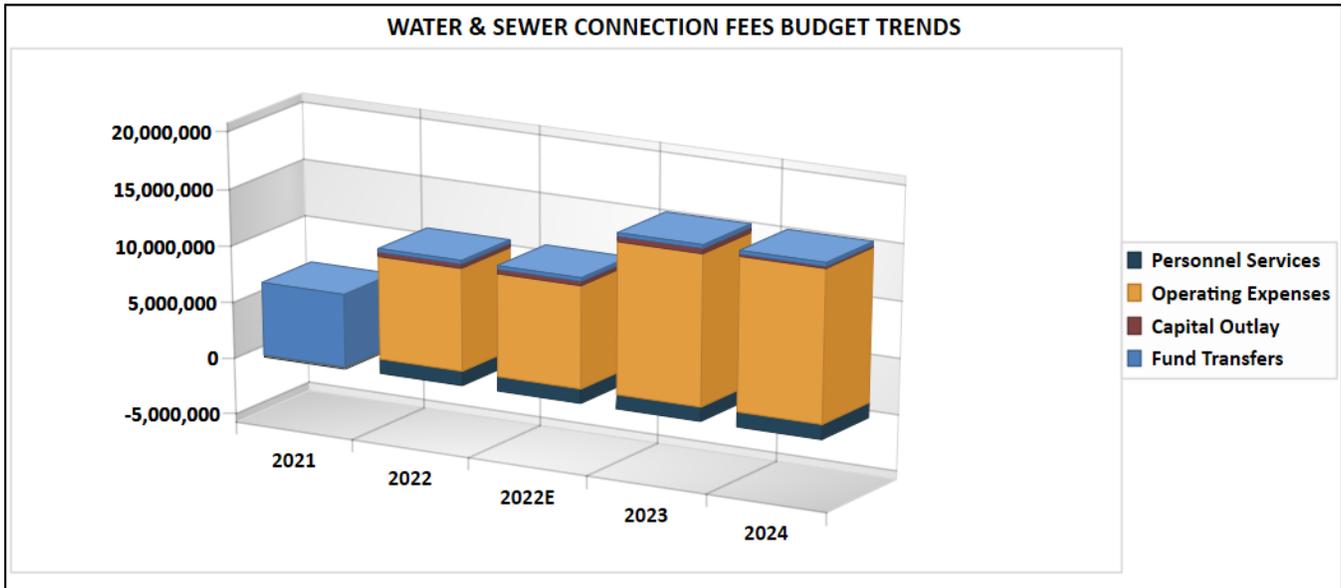
**CITY OF PORT ST. LUCIE
 WATER AND SEWER CONNECTION FEES FUND #439 - CAPITAL OUTLAY
 ADOPTED BUDGET - FY 2022-23**

** ADOPTED **
FY 2022-23

3315	<u>WATER/FIELD - INSTALLATIONS</u>	
	Replace US-8712 w/ F450 4x4 service body	70,000
	Replace UWD-3350 w/ 416 Caterpillar	<u>125,000</u>
	Subtotal	\$ 195,000
3515	<u>SEWER/FIELD - INSTALLATIONS</u>	
	Replace 4 F450, US-3133, US-6780, US-3966, US-9755	<u>260,000</u>
	Subtotal	\$ 260,000
	UTILITIES FUND 439 FUND TOTALS	<u><u>Total</u></u> \$ 455,000



**CITY OF PORT ST. LUCIE
 WATER & SEWER CONNECTION FEES - 439
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
EXPENDITURE SUMMARY:							
Personnel Services	\$ (97,933)	\$ 1,281,135	\$ 1,281,135	\$ 1,264,416	(16,719)	(1.31)%	\$ 1,332,211
Operating Expenses	58,480	9,105,183	9,105,183	13,409,810	4,304,627	47.28 %	13,581,820
Capital Outlay	-	385,700	385,700	455,000	69,300	17.97 %	180,000
Contingencies	-	344,324	344,324	6,233	(338,091)	(98.19)%	-
Fund Transfers	6,505,903	305,584	305,584	311,696	6,112	2.00 %	324,287
Total	\$ 6,466,450	\$ 11,421,926	\$ 11,421,926	\$ 15,447,155	4,025,229	35.24 %	\$ 15,418,318
STAFFING SUMMARY:	11.00	11.00		11.00			11.00



**CITY OF PORT ST. LUCIE
 UTILITY CONTINGENCY FUND - # 440
 ADOPTED BUDGET - FY 2023**

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
Beginning Undesignated Reserves	\$ 14,630,051	\$ 12,695,827	\$ 12,695,827	\$ 13,331,587			\$ 14,043,306
REVENUES & SOURCES:							
Interest Income	106,574	180,240	180,240	252,839	72,599	40.28 %	262,953
Fund Transfers	459,202	455,520	455,520	458,880	3,360	0.74 %	460,761
Use of Reserves	-	14,630,051	14,630,051	15,654,155	1,024,104	7.00 %	16,436,862
Total	565,776	15,265,811	15,265,811	16,365,874	1,100,063	7.21 %	17,160,576
EXPENDITURES:							
Contingencies	-	15,265,811	15,265,811	16,365,874	1,100,063	7.21 %	17,160,576
Fund Transfers	2,500,000	-	-	-	-	- %	-
Total	2,500,000	15,265,811	15,265,811	16,365,874	1,100,063	7.21 %	17,160,576
SURPLUS (DEFICIT)	\$ (1,368,448)	\$ 635,760	\$ 635,760	\$ 711,719			\$ 723,714
PROJECTED FUND BALANCE:							
Undesignated	12,695,827	13,331,587	13,331,587	14,043,306			14,767,020
Use of Undesignated	-	-	-	-			-
Total	\$ 12,695,827	\$ -	\$ 13,331,587	\$ 14,043,306			\$ 14,767,020



**CITY OF PORT ST. LUCIE
 CAPITAL FACILITY FUND - # 441
 ADOPTED BUDGET - FY 2023**

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2021	2022	2022	2023	\$	%	2024
Beginning Undesignated Reserves	\$ 23,658,217	\$ 34,253,652	\$ 34,253,652	\$ 31,171,317	\$ (3,082,335)	(9.00)%	\$ 30,118,335
REVENUES & SOURCES:							
Charges for Services	29,088,592	17,700,000	17,700,000	19,227,000	1,527,000	8.60 %	18,322,600
Interest Income	38,544	250,000	250,000	753,000	503,000	201.20 %	750,000
Use of Reserves	-	3,082,335	3,082,335	1,052,982	(2,029,353)	(65.80)%	1,961,041
Total	29,127,136	21,032,335	21,032,335	21,032,982	647	- %	21,033,641
EXPENDITURES:							
Fund Transfers	18,531,701	21,032,335	21,032,335	21,032,982	647	- %	21,033,641
Total	18,531,701	21,032,335	21,032,335	21,032,982	647	- %	21,033,641
SURPLUS (DEFICIT)	\$ 10,595,435	\$ -	\$ -	\$ -			\$ -
PROJECTED FUND BALANCE:							
Undesignated	34,253,652	34,253,652	34,253,652	31,171,317			30,118,335
Use of Undesignated	-	(3,082,335)	(3,082,335)	(1,052,982)			(1,961,041)
Total	\$ 34,253,652	\$ 31,171,317	\$ 31,171,317	\$ 30,118,335			\$ 28,157,294



Saints Golf Course Fund

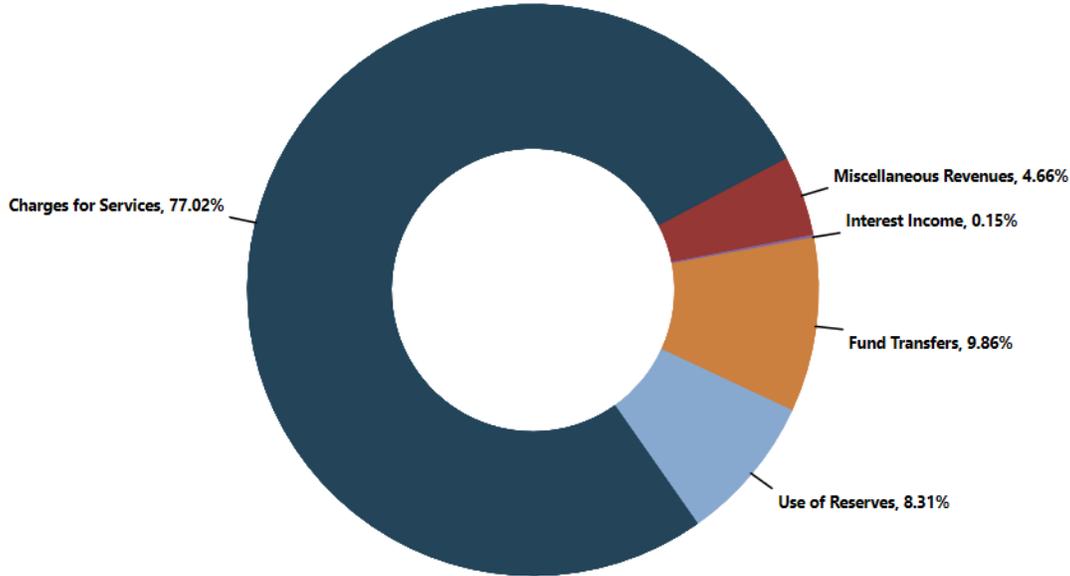
This enterprise fund tracks the financial activity of the City's Golf Course. The golf course fund, for the second time in several years, requires a financial contribution from the City's General Fund to maintain the course. The past couple of years has produced an operating deficit because of the green renovation project that was funded from reserves.

The reserves are nearly depleted and capital maintenance needs to be maintained for the quality of the municipal course. The Golf Course Fund earns the revenues through user fees from golfers. The General Fund has and will be supporting the capital needs of the Golf Course to ensure that it remains a top-notch asset of the City.



CITY OF PORT ST. LUCIE
 PSL SAINTS GOLF COURSE FUND SOURCES - # 421
 ADOPTED BUDGET - FY 2023

ADOPTED 2023 REVENUES

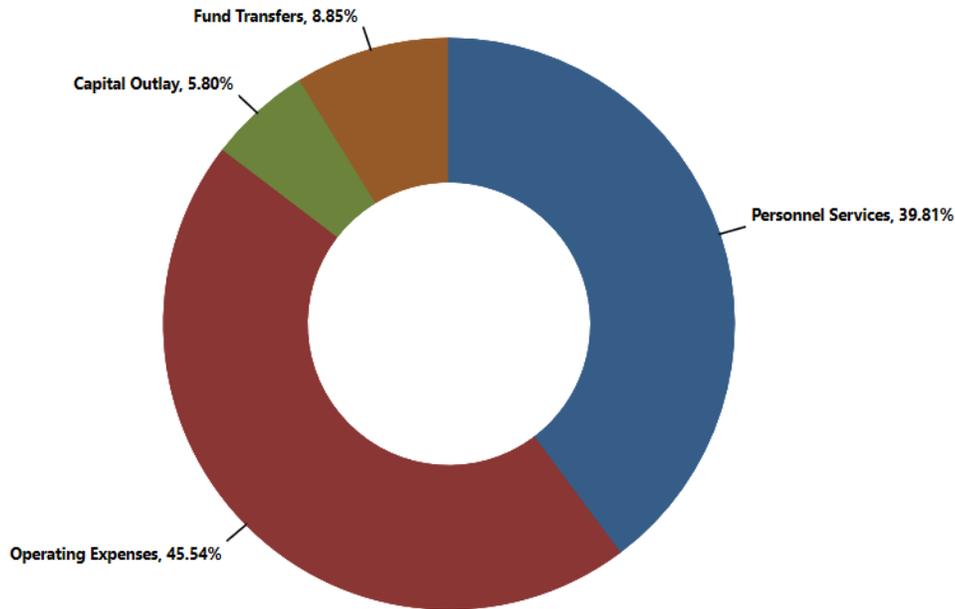


	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
	\$	\$	\$	\$	\$	%	\$
Beginning Undesignated Reserves	\$ 11,432	\$ 46,874	\$ 46,874	\$ 613,710	\$ 566,836	1,209.28 %	\$ 446,060
REVENUES & SOURCES:							
Intergovernmental	5,241	-	-	-	-	- %	-
Charges for Services	1,799,162	1,571,591	2,067,591	1,554,220	(17,371)	(1.11)%	1,701,419
Miscellaneous Revenues	23,971	60,000	112,500	94,000	34,000	56.67 %	96,964
Interest Income	392	5,000	10,000	2,946	(2,054)	(41.08)%	3,500
Fund Transfers	199,000	199,000	199,000	199,000	-	- %	199,000
Use of Reserves	-	-	-	167,650	167,650	- %	20,000
Total	<u>\$ 2,027,766</u>	<u>\$ 1,835,591</u>	<u>\$ 2,389,091</u>	<u>\$ 2,017,816</u>	<u>\$ 182,225</u>	<u>9.93 %</u>	<u>\$ 2,020,883</u>

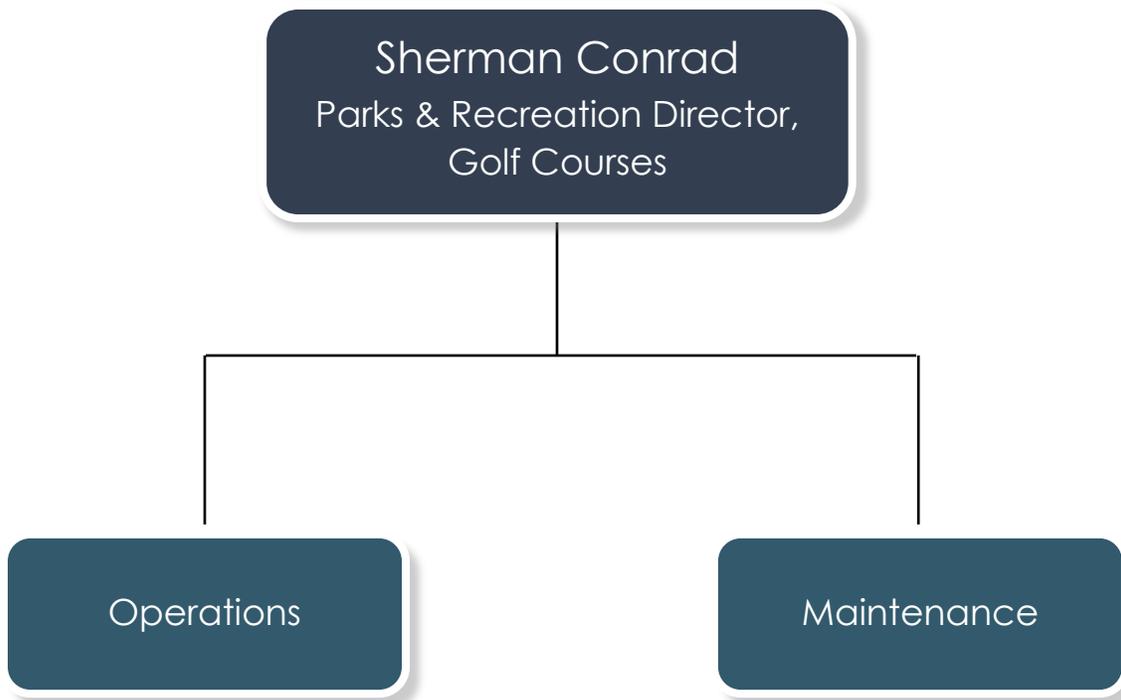


**City of Port St. Lucie
 CITY OF PORT ST. LUCIE
 PSL SAINTS GOLF COURSE FUND USES - # 421
 ADOPTED BUDGET - FY 2023**

2023 ADOPTED EXPENDITURES



	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
EXPENDITURES BY FUNCTION:							
Personnel Services	\$ 667,895	\$ 733,621	\$ 756,655	\$ 803,335	\$ 69,714	9.50 %	\$ 846,787
Operating Expenses	899,700	871,694	850,324	918,837	47,143	5.41 %	954,841
Capital Outlay	-	55,256	40,256	117,124	61,868	111.97 %	37,164
Debt Service	673	-	-	-	-	- %	-
Fund Transfers	424,056	175,020	175,020	178,520	3,500	2.00 %	182,091
Total	<u>1,992,324</u>	<u>1,835,591</u>	<u>1,822,255</u>	<u>2,017,816</u>	<u>182,225</u>	<u>9.93 %</u>	<u>2,020,883</u>
Ending Undesignated	\$ <u>45,974</u>	\$ <u>45,974</u>	\$ <u>612,810</u>	\$ <u>445,160</u>			\$ <u>425,160</u>





**CITY OF PORT ST. LUCIE
 PSL SAINTS GOLF COURSE FUND - # 421
 ADOPTED BUDGET - FY 2023**

	AUDITED		BUDGET		ESTIMATED		ADOPTED		VARIANCE		PROJECTED
	2021	2022	2022	2022	2022	2023	2023	2023	\$	%	2024
Beginning Undesignated Reserves	\$ 11,432	\$ 46,874	\$ 46,874	\$ 46,874	\$ 613,710						\$ 446,060
REVENUES & SOURCES:											
Intergovernmental	5,241	-	-	-	-	-	-	-	-	%	-
Charges for Services	1,799,162	1,571,591	2,067,591	1,554,220	(17,371)	(1.11)%	1,701,419				
Miscellaneous Revenues	23,971	60,000	112,500	94,000	34,000	56.67 %	96,964				
Interest Income	392	5,000	10,000	2,946	(2,054)	(41.08)%	3,500				
Fund Transfers	199,000	199,000	199,000	199,000	-	- %	199,000				
Use of Reserves	-	-	-	167,650	167,650	- %	20,000				
Total	2,027,766	1,835,591	2,389,091	2,017,816	182,225	9.93 %	2,020,883				
EXPENDITURES:											
Personnel Services	667,895	733,621	756,655	803,335	69,714	9.50 %	846,787				
Operating Expenses	899,700	871,694	850,324	918,837	47,143	5.41 %	954,841				
Capital Outlay	-	55,256	40,256	117,124	61,868	111.97 %	37,164				
Debt Service	673	-	-	-	-	- %	-				
Fund Transfers	424,056	175,020	175,020	178,520	3,500	2.00 %	182,091				
Total	1,992,324	1,835,591	1,822,255	2,017,816	182,225	9.93 %	2,020,883				
SURPLUS (DEFICIT)	\$ 35,442	\$ -	\$ 566,836	\$ -							\$ -
PROJECTED FUND BALANCE:											
Designated	\$ 313,519	\$ 321,063	\$ 321,063	\$ 344,434			\$ 360,326				
Undesignated	(266,645)	(274,189)	292,647	269,276			85,734				
Use of Undesignated	-	-	-	(167,650)			(20,000)				
Total	\$ 46,874	\$ 46,874	\$ 613,710	\$ 446,060			\$ 426,060				



City of Port St. Lucie
CITY OF PORT ST. LUCIE
PSL SAINTS GOLF COURSE FUND REVENUES - # 421
ADOPTED BUDGET - FY 2023

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
OPERATING REVENUES:							
Intergovernmental	\$ 5,241	\$ -	\$ -	\$ -	\$ -	-	\$ -
Charges for Services	1,799,162	1,571,591	2,067,591	1,554,220	(17,371)	(1.11)%	1,701,419
Total	1,804,403	1,571,591	2,067,591	1,554,220	(17,371)	(1.11)%	1,701,419
NON-OPERATING REVENUES:							
Miscellaneous Revenues	23,971	60,000	112,500	94,000	34,000	56.67 %	96,964
Interest Income	392	5,000	10,000	2,946	(2,054)	(41.08)%	3,500
Total	24,363	65,000	122,500	96,946	31,946	49.15 %	100,464
NON-REVENUES:							
Fund Transfers	199,000	199,000	199,000	199,000	-	-	199,000
Use of Reserves	-	-	-	167,650	167,650	-	20,000
Total	199,000	199,000	199,000	366,650	167,650	84.25 %	219,000
Fund Totals	<u>\$ 2,027,766</u>	<u>\$ 1,835,591</u>	<u>\$ 2,389,091</u>	<u>\$ 2,017,816</u>	<u>\$ 182,225</u>	<u>9.93 %</u>	<u>\$ 2,020,883</u>



**CITY OF PORT ST. LUCIE
 PSL SAINTS GOLF COURSE FUND EXPENDITURE SUMMARY
 ADOPTED BUDGET - FY 2023**

	2021 AUDITED	2022 BUDGET	2022 ESTIMATED	2023 ADOPTED	VARIANCE		2024 PROJECTED
					\$	%	
GOLF COURSE-MAINTENANCE							
Personnel Services	\$ 330,895	\$ 415,830	\$ 420,728	\$ 456,145	\$ 40,315	9.70 %	\$ 480,414
Operating Expenses	398,491	447,814	433,594	515,660	67,846	15.15 %	536,282
Capital Outlay	-	40,256	40,256	101,074	60,818	151.08 %	37,164
Total	729,386	903,900	894,578	1,072,879	168,979	18.69 %	1,053,860
GOLF COURSE-OPERATIONS							
Personnel Services	337,000	317,791	335,927	347,190	29,399	9.25 %	366,373
Operating Expenses	501,208	423,880	416,730	403,177	(20,703)	(4.88)%	418,559
Capital Outlay	-	15,000	-	16,050	1,050	7.00 %	-
Total	838,208	756,671	752,657	766,417	9,746	1.29 %	784,932
Total	1,567,594	1,660,571	1,647,235	1,839,296	178,725	10.76 %	1,838,792
NON-DEPARTMENTAL							
Debt Service	673	-	-	-	-	-	-
Fund Transfers	424,056	175,020	175,020	178,520	3,500	2.00	182,091
Total	424,729	175,020	175,020	178,520	3,500	2.00 %	182,091
Personnel Services	667,895	733,621	756,655	803,335	69,714	9.50 %	846,787
Operating Expenses	899,700	871,694	850,324	918,837	47,143	5.41 %	954,841
Capital Outlay	-	55,256	40,256	117,124	61,868	111.97 %	37,164
Debt Service	673	-	-	-	-	- %	-
Fund Transfers	424,056	175,020	175,020	178,520	3,500	2.00 %	182,091
	-	-	-	-	-	- %	-
PSL SAINTS GOLF COURSE FUND TOTAL	\$ 1,992,324	\$ 1,835,591	\$ 1,822,255	\$ 2,017,816	\$ 182,225	9.93 %	\$ 2,020,883



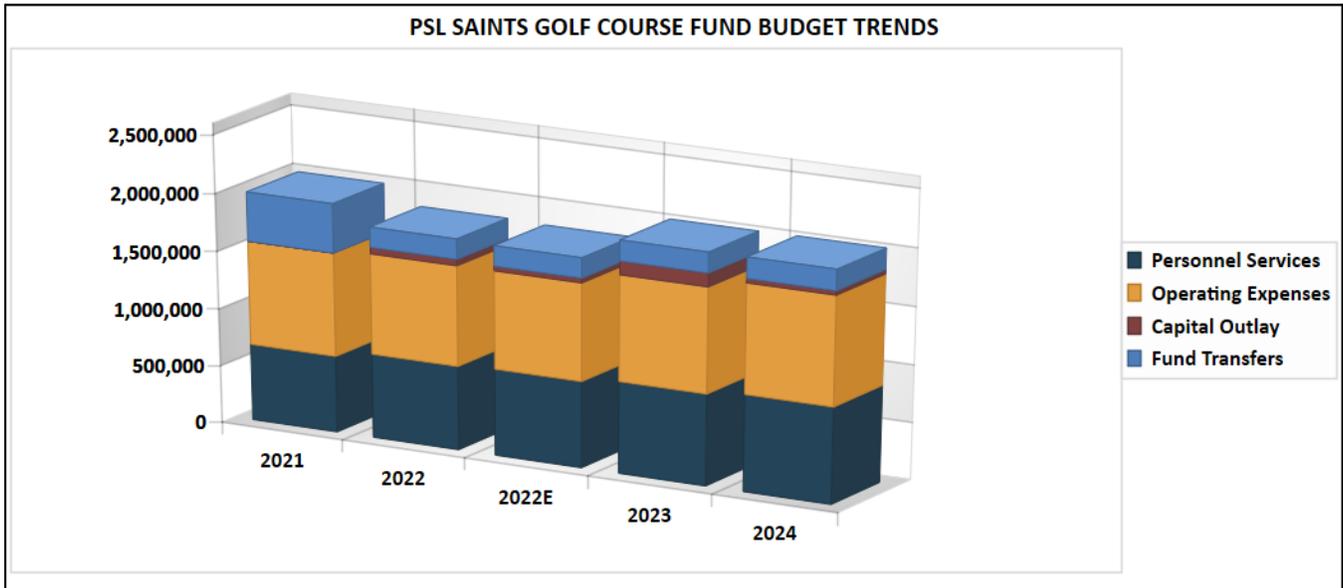
**CITY OF PORT ST. LUCIE
 GOLF COURSE FUND #421 - CAPITAL OUTLAY
 ADOPTED BUDGET - FY 2022-23**

ADOPTED
 FY 2022-23

7250	MAINTENANCE		
	Fairway Mower	58,000	
	Toro Greens mower	43,074	
	Subtotal	\$ 101,074	
7251	OPERATIONS		
	Stove in kitchen & Outside Ice Machine	2,354	
	Ice and Water machine - range	7,276	
	Stove/broiler unit	6,420	
	Subtotal	\$ 16,050	
	GOLF COURSE FUND TOTAL REQUESTS	Total	\$ 117,124



**CITY OF PORT ST. LUCIE
 PSL SAINTS GOLF COURSE FUND - 421
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
EXPENDITURE SUMMARY:							
Personnel Services	\$ 667,895	\$ 733,621	\$ 756,655	\$ 803,335	69,714	9.50 %	\$ 846,787
Operating Expenses	899,700	871,694	850,324	918,837	47,143	5.41 %	954,841
Capital Outlay	-	55,256	40,256	117,124	61,868	111.97 %	37,164
Debt Service	673	-	-	-	-	- %	-
Fund Transfers	424,056	175,020	175,020	178,520	3,500	2.00 %	182,091
Total	\$ 1,992,324	\$ 1,835,591	\$ 1,822,255	\$2,017,816	182,225	9.93 %	\$ 2,020,883

STAFFING SUMMARY:

Full Time Equivalents	9.51	9.90	9.90	9.90	9.90
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Special Revenue Funds

Mobility Fees Fund

This fund imposes a mobility fee on new development to fund specific improvements to expand and improve roads and intersections,

while also providing improvements for sidewalks, crosswalks and trails.

Governmental Finance Corporation Fund

This fund is used to account for lease payments from the City. This fund has been established by Ordinance 06-64 (as amended by Ordinance 13-24) which is used to pay principal and interest on

the Southern Grove Special Assessment District Bonds, taxes and operational costs for the City's jobs corridor.

Police Impact Fee Fund

The City imposes an impact fee on new development to help fund the equipment costs associated with new officers. This fund tracks the revenue and allowed expenses. With the

increase in construction activity, this revenue is climbing. This fund pays for enhancing the Police Department's services and is generally spend on capital.

Street Lighting Fund

This is a special revenue fund that tracks the financial activity of this unique revenue that is dedicated toward a specific function. Citizens that elect to form a Street Lighting District to provide streetlights in a residential neighborhood will pay an annual fee of \$26 next year per the approved budget. This is the same annual fee as the current year. The other streetlights located along the main

thoroughfares in the City are funded within the Road & Bridge Fund using Gasoline Taxes. Several new districts are added each year which increases the total revenue and expenses of this fund. The financial results will continue to be monitored along with the electric rates to see if the current charge can be maintained in future years.

National Pollution Discharge Elimination System Fund (NPDES)

This fund separately tracks the cost of this federally required program to control any potential pollution discharge from construction

sites. A separate permit fee is being charged and funds the cost of this program.



SW Annexation SAD Debt Service Fund

This fund is for payment of the annual debt service on the bonds used for the infrastructure improvements made in this special assessment district. The annual assessment revenue collected from the property owners is the

source of funds. The bonds have a 33-year payback schedule and are dependent on the landowners paying their assessments as their property is developed in the future and gains value.

Neighborhood Stabilization Fund (NSP)

This is a federal grant fund that is being used to account for the financial activity of the Neighborhood Stabilization program. The purpose of this grant is for reducing blight by allowing the City to purchase and renovate homes that are in poor condition and are in the

foreclosure process. The foreclosures in past years contributed to a large number of neglected homes. This grant operates on a reimbursement basis thus causing an operating deficit in any single year.

Neighborhood Stabilization #3 Fund (NSP)

This is a federal grant fund that is being used to account for the financial activity of the Neighborhood Stabilization Program. This grant is used for reducing blight by allowing the City to purchase and renovate homes that are in poor condition and are in the foreclosure process.

The high number of foreclosures in the past contributed to a large number of neglected homes. This grant operates on a reimbursement basis thus causing an operating deficit in any single year.

Community Development Block Grant (C.D.B.G.) Fund

The CDBG federal entitlement block grant is allocated to cities with a population over 50,000. This funding may be used for projects such as community service, infrastructure improvements and housing for low-income

residents. Typical projects funded in the past include infrastructure improvements in low-income areas and construction of public facilities.

State Housing Initiative Partnership (S.H.I.P.) Fund

The state SHIP grant that the City receives is accounted for in this fund and is used to assist low-income households with down payment and housing rehabilitation costs. The applicants must qualify according to an income level based on family size. Any request for repair funding

must deal with a health and/or safety issue on their existing home. For down payment assistance, the applicants must meet the low-income standard to qualify but then also qualify with a financial institution for their home mortgage.



Water & Sewer Special Assessment Funds

These funds are for payment of the annual debt service on the bonds used for financing the water and sewer improvements in each of the special assessment districts. The annual assessment revenue collected from the residents is the source of funds. Each district has its own individual fund in order to match the actual costs of the district with the assessment

to its residents. The bonds have a 20-year payback schedule the property owners is the source of funds. The bonds have a 33-year payback schedule and are dependent on the landowners paying their assessments as their property is developed in the future and gains value.

South Lennard Road SAD Fund

This special assessment fund covers the annual assessment collections and payment of the annual debt service associated with the PUD. Bonds were issued to fund the capital improvements and now the property owners pay annually an assessment to cover the debt

payment. This SAD was annexed into the City and the improvements were made to help create a commercial district. The Debt was retired in FY 2013-14 and the remaining fund balance will be used to fund allowed capital projects.

River Point SAD Fund

This special assessment fund covers the annual assessment collections and payment of the annual debt service associated with the PUD. Bonds were issued to fund the capital

improvements (roads, drainage and utility lines) and now the property owners pay annually an assessment to cover the debt payment. As cash flow allows, debt may be retired early.

Tesoro SAD Fund

This special assessment fund covers the annual assessment collections and payment of the annual debt service associated with the PUD. Bonds were issued to fund the capital improvements and now the property owners pay

annually an assessment to cover the debt payment. Any contingency generated will remain in this fund and will help accelerate debt retirement.

Glassman SAD Fund

This special assessment fund covers the annual assessment collections and payment of SAD Funds of the annual debt service associated with the PUD. Bonds were issued to fund the capital

improvements and now the property owners pay annually an assessment to cover the debt payments.



East Lake Village SAD Fund

This special assessment fund covers the annual assessment collections and payment of the annual debt service associated with the PUD. Bonds were issued to fund the capital

improvements and now the property owners pay annually an assessment to cover the debt payments.t. Lucie Land Holding SAD Fund.

St. Lucie Land Holding Fund

This special assessment fund covers the annual assessment collections and payment of the annual debt service associated with the PUD. Bonds were issued to fund the capital. This special assessment fund covers the annual assessment collections and payment of the

annual debt service associated with the PUD. Bonds were issued to fund the capital improvements and now the property owners pay annually an assessment to cover the debt payments.

City Center SAD, 2006 Series

This special assessment fund will track the collections and then the debt payments associated with the public infrastructure improvements in the City Center project. The property owners in the district will either make a contribution for their share of the cost or they

can make payments according to the financing plan. These improvements were for the public areas of what is called City Center, an area of redevelopment along US 1 that is planned to have a combination of residential, retail, office and public uses including the City's Civic Center.

Combined Road SAD, Series 2006

This special assessment fund will track the collections and then the debt payments associated with the three-small road / intersection improvements. The property owners in the three districts will either make a

contribution for their share of the cost or they can make payments according to the financing plan. These funds will be used to retire debt associated with making the improvements.

Torrey Pines Collection Fund

This special revenue fund will use Public Building Impact Fees collected by the City to make the annual debt payments on the bond debt issued for the construction of the facility that will house the research firm, Torrey Pines Institute for

Molecular Studies. The revenue is based on guaranteed fees from certain developers that contracted with the City to help fund this project.



Community Redevelopment Agency Fund

The financial activity of the Community Redevelopment Agency (CRA) is tracked in this special revenue fund. The budget schedule for this fund is presented in a format to show the projected growth in revenue into the future. The CRA earns revenues based on the increase in taxable values within the established district. There are four separate districts that make up

this financial data. Due to the falling property tax value and the associated revenue, the CRA is unable to fund the debt service originally designated for this fund. Debt was issued to fund half of the cost of the City's Civic Center and the revenues of the CRA was the funding source. The CRA fund is funding the CRA Manager.

Police Forfeiture Fund

This fund tracks the assets, cash and otherwise, that have been seized by the Police Department because of illegal activity. The proceeds in this fund are used to pay the legal fees associated with acquiring these assets and then can be used to purchase special equipment needed for surveillance work, crime prevention, school

resource officers, grant matching funds and other law enforcement purposes as stipulated by Florida State Statute 932.7055(4). This helps fund some of the equipment needs of the Police Department without drawing on property tax revenues from the citizens.

Conservation Trust Fund

The City's Conservation Trust Fund accumulates mitigation fees paid by developers who chose to make this payment in place of preserving a portion of their sites as required

under the City's Land Development Code. These fees can be used for preservation of conservation land.

Solid Waste Non-Ad Valorem Assessment Fund

This fund is to account for the revenues and expenditures associated with the collection of solid waste in the City. The assessment is placed on the property owner's tax bill and passes through the County Tax Collector to the City who will then pay the vendor providing the service.

Handling this service through the tax bills provides a reduced fee to the citizens of our community. The reduction of uncollectible accounts and the cost reduction for billing and collecting will generate a savings that can pass to the citizen.



City of Port St. Lucie
CITY OF PORT ST. LUCIE
MOBILITY FEES - # 105
ADOPTED BUDGET - FY 2023

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
Beginning Undesignated Reserves	\$ -	\$ 7,052	\$ 7,052	\$ 7,052			\$ 7,052
REVENUES & SOURCES:							
Licenses & Permits	6,303,035	-	-	4,983,000	4,983,000	- %	5,288,850
Fund Transfers	6,017	-	-	-	-	- %	-
Total	6,309,052	-	-	4,983,000	4,983,000	- %	5,288,850
EXPENDITURES:							
Fund Transfers	6,302,000	-	-	4,983,000	4,983,000	- %	5,288,850
Total	6,302,000	-	-	4,983,000	4,983,000	- %	5,288,850
SURPLUS (DEFICIT)	\$ 7,052	\$ -	\$ -	\$ -			\$ -
PROJECTED FUND BALANCE:							
Undesignated	\$ 7,052	\$ 7,052	\$ 7,052	\$ 7,052			\$ 7,052



**CITY OF PORT ST. LUCIE
 GOVERNMENTAL FINANCE FUND - # 108
 ADOPTED BUDGET - FY 2023**

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
Beginning Undesignated Reserves	\$ 11,692,965	\$ 11,692,965	\$ 11,402,965	\$ 11,072,508			\$ 2,318,606
REVENUES & SOURCES:							
Miscellaneous Revenues	6,336,377	2,685,000	2,685,000	2,852,650	167,650	6.24 %	5,629,819
Interest Income	102	10,000	10,000	54,862	44,862	448.62 %	11,235
Fund Transfers	3,689,828	3,689,828	3,689,828	3,632,539	(57,289)	(1.55)%	3,550,000
Use of Reserves	-	290,000	290,000	8,753,902	8,463,902	2,918.59 %	2,237,692
Total	10,026,307	6,674,828	6,674,828	15,293,953	8,619,125	129.13 %	11,428,746
EXPENDITURES:							
Operating Expenses	11,295,535	3,989,828	4,030,285	3,932,539	(57,289)	(1.44)%	3,887,050
Fund Transfers	140,164	2,685,000	2,685,000	11,361,414	8,676,414	323.14 %	7,541,696
Total	11,435,699	6,674,828	6,715,285	15,293,953	8,619,125	129.13 %	11,428,746
SURPLUS (DEFICIT)	\$ (1,409,392)	\$ -	\$ (40,457)	\$ -			\$ -
Undesignated Reserve	\$ 11,692,965	\$ 11,402,965	\$ 11,072,508	\$ 2,318,606			\$ 80,914



**CITY OF PORT ST. LUCIE
 LAW ENFORCEMENT IMPACT FEE FUND - # 109
 ADOPTED BUDGET - FY 2023**

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
Beginning Undesignated Reserves	\$ 1,182,469	\$ 1,398,101	\$ 1,398,101	\$ 1,387,286			\$ 1,664,818
REVENUES & SOURCES:							
Licenses & Permits	1,545,489	1,280,000	1,280,000	1,221,000	(59,000)	(4.61)%	1,154,000
Intergovernmental	5,908	-	-	-	-	- %	-
Interest Income	698	20,000	20,000	22,849	2,849	14.25 %	22,470
Use of Reserves	-	110,347	110,347	22,231	(88,116)	(79.85)%	-
Total	1,552,095	1,410,347	1,410,347	1,266,080	(144,267)	(10.23)%	1,176,470
EXPENDITURES:							
Operating Expenses	325,522	496,837	496,837	371,172	(125,665)	(25.29)%	298,580
Capital Outlay	738,490	640,795	651,610	617,376	(23,419)	(3.65)%	570,358
Debt Service	272,451	272,715	272,715	-	(272,715)	(100.00)%	-
Contingencies	-	-	-	277,532	277,532	- %	307,532
Total	1,336,463	1,410,347	1,421,162	1,266,080	(144,267)	(10.23)%	1,176,470
SURPLUS (DEFICIT)	\$ 215,632	\$ -	\$ (10,815)	\$ -			\$ -
Undesignated Reserve	\$ 1,398,101	\$ 1,398,101	\$ 1,387,286	\$ 1,664,818			\$ 1,972,350



**CITY OF PORT ST. LUCIE
 LIGHTING DISTRICT FUND - # 111
 ADOPTED BUDGET - FY 2023**

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
Beginning Undesignated Reserves	\$ 108,394	\$ 111,668	\$ 111,668	\$ 9,834			\$ 9,834
REVENUES & SOURCES:							
Miscellaneous Revenues	457,840	484,036	484,036	470,000	(14,036)	(2.90)%	488,800
Interest Income	345	-	-	-	-	- %	-
Use of Reserves	-	101,834	101,834	-	(101,834)	(100.00)%	-
Total	458,185	585,870	585,870	470,000	(115,870)	(19.78)%	488,800
EXPENDITURES:							
Operating Expenses	404,911	462,639	462,639	470,000	7,361	1.59 %	488,800
Fund Transfers	50,000	123,231	123,231	-	(123,231)	(100.00)%	-
Total	454,911	585,870	585,870	470,000	(115,870)	(19.78)%	488,800
SURPLUS (DEFICIT)	\$ 3,274	\$ -	\$ -	\$ -			\$ -
Undesignated Reserve	\$ 111,668	\$ 111,668	\$ 111,668	\$ 9,834			\$ 9,834

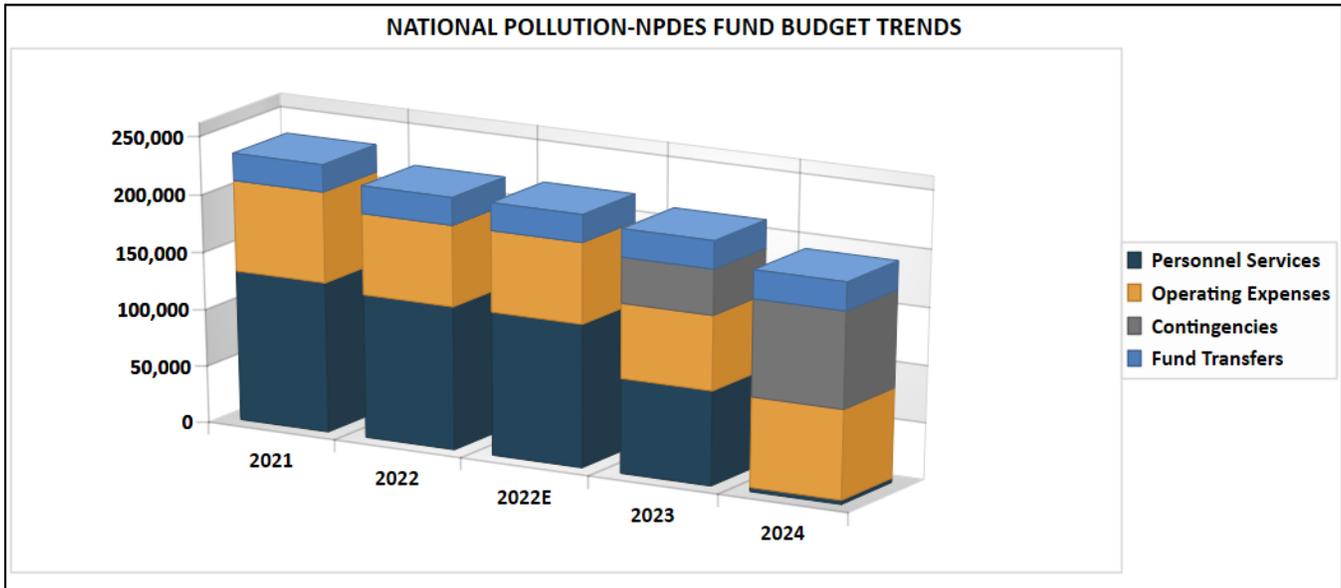


**CITY OF PORT ST. LUCIE
 NATIONAL POLLUTION-NPDES FUND - # 112
 ADOPTED BUDGET - FY 2023**

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
Beginning Undesignated Reserves	\$ 147,654	\$ 225,638	\$ 225,638	\$ 225,638			\$ 265,213
REVENUES & SOURCES:							
Charges for Services	311,545	220,127	220,127	208,345	(11,782)	(5.35)%	187,510
Interest Income	117	-	-	4,267	4,267	- %	5,000
Total	311,662	220,127	220,127	212,612	(7,515)	(3.41)%	192,510
EXPENDITURES:							
Personnel Services	131,701	125,950	125,950	83,519	(42,431)	(33.69)%	3,672
Operating Expenses	78,642	70,375	70,375	65,240	(5,135)	(7.30)%	79,378
Contingencies	-	-	-	39,575	39,575	- %	84,696
Fund Transfers	23,335	23,802	23,802	24,278	476	2.00 %	24,764
Total	233,678	220,127	220,127	212,612	(7,515)	(3.41)%	192,510
SURPLUS (DEFICIT)	\$ 77,984	\$ -	\$ -	\$ -			\$ -
Undesignated Reserve	\$ 225,638	\$ 225,638	\$ 225,638	\$ 265,213			\$ 304,788



**CITY OF PORT ST. LUCIE
 NATIONAL POLLUTION-NPDES FUND - 112
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
EXPENDITURE SUMMARY:							
Personnel Services	\$ 131,701	\$ 125,950	\$ 125,950	\$ 83,519	(42,431)	(33.69)%	\$ 3,672
Operating Expenses	78,642	70,375	70,375	65,240	(5,135)	(7.30)%	79,378
Contingencies	-	-	-	39,575	39,575	- %	84,696
Fund Transfers	23,335	23,802	23,802	24,278	476	2.00 %	24,764
Total	\$ 233,678	\$ 220,127	\$ 220,127	\$ 212,612	(7,515)	(3.41)%	\$ 192,510

STAFFING SUMMARY:

Full Time Equivalents	1.00	1.00	1.00	1.00			1.00
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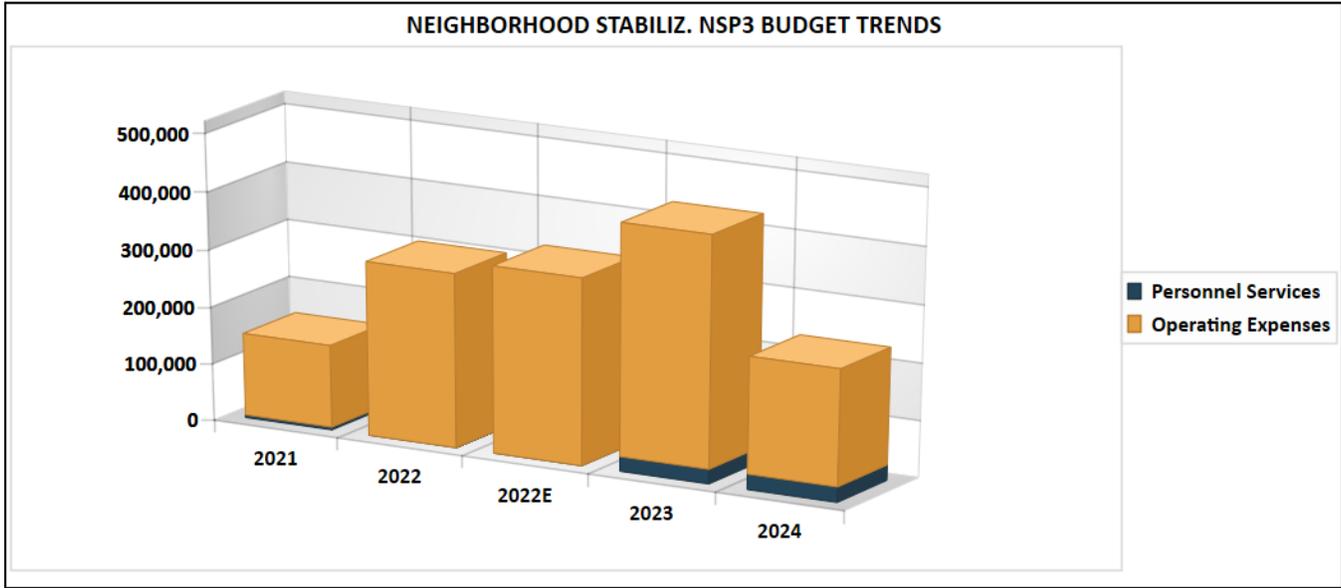


**CITY OF PORT ST. LUCIE
 NEIGHBORHOOD STABILIZ. NSP3 - # 114
 ADOPTED BUDGET - FY 2023**

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
REVENUES & SOURCES:							
Intergovernmental	\$ 165,625	\$ -	\$ -	\$ -	\$ -	-	% \$ -
Miscellaneous							
Revenues	(20,226)	-	-	-	-	-	% -
Interest Income	(2)	-	-	-	-	-	% -
Fund Transfers	384	-	-	-	-	-	% -
Use of Reserves	-	305,000	305,000	430,904	125,904	41.28	% 232,404
Total	145,781	305,000	305,000	430,904	125,904	41.28	% 232,404
EXPENDITURES:							
Personnel Services	4,797	-	-	25,904	25,904	-	% 27,200
Operating Expenses	144,661	305,000	327,320	405,000	100,000	32.79	% 205,204
Total	149,458	305,000	327,320	430,904	125,904	41.28	% 232,404
SURPLUS (DEFICIT)	\$ (3,677)	\$ -	\$ (22,320)	\$ -			\$ -



**CITY OF PORT ST. LUCIE
 NEIGHBORHOOD STABILIZ. NSP3 - 114
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
EXPENDITURE SUMMARY:							
Personnel Services	\$ 4,797	\$ -	\$ -	\$ 25,904	25,904	-	% \$ 27,200
Operating Expenses	144,661	305,000	327,320	405,000	100,000	32.79 %	205,204
Total	\$ 149,458	\$ 305,000	\$ 327,320	\$ 430,904	125,904	41.28 %	\$ 232,404

STAFFING SUMMARY:

Full Time Equivalents	0.05	0.05	0.05	0.05			0.05
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**CITY OF PORT ST. LUCIE
 SW ANNEXATION COLLECTION FUND - # 115
 ADOPTED BUDGET - FY 2023**

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
Beginning Undesignated Reserves	\$ 3,745,325	\$ 4,575,038	\$ 4,575,038	\$ 4,619,883			\$ 4,619,883
REVENUES & SOURCES:							
Licenses & Permits	7,716,808	6,897,000	6,897,000	6,837,532	(59,468)	(0.86)%	6,915,000
Interest Income	16,058	170,000	170,000	87,868	(82,132)	(48.31)%	15,000
Total	7,732,866	7,067,000	7,067,000	6,925,400	(141,600)	(2.00)%	6,930,000
EXPENDITURES:							
Operating Expenses	108,940	160,000	160,000	135,000	(25,000)	(15.63)%	135,000
Debt Service	6,794,213	6,862,155	6,862,155	6,790,400	(71,755)	(1.05)%	6,795,000
Total	6,903,153	7,022,155	7,022,155	6,925,400	(96,755)	(1.38)%	6,930,000
SURPLUS (DEFICIT)	\$ 829,713	\$ 44,845	\$ 44,845	\$ -			\$ -
Undesignated Reserve	\$ 4,575,038	\$ 4,619,883	\$ 4,619,883	\$ 4,619,883			\$ 4,619,883

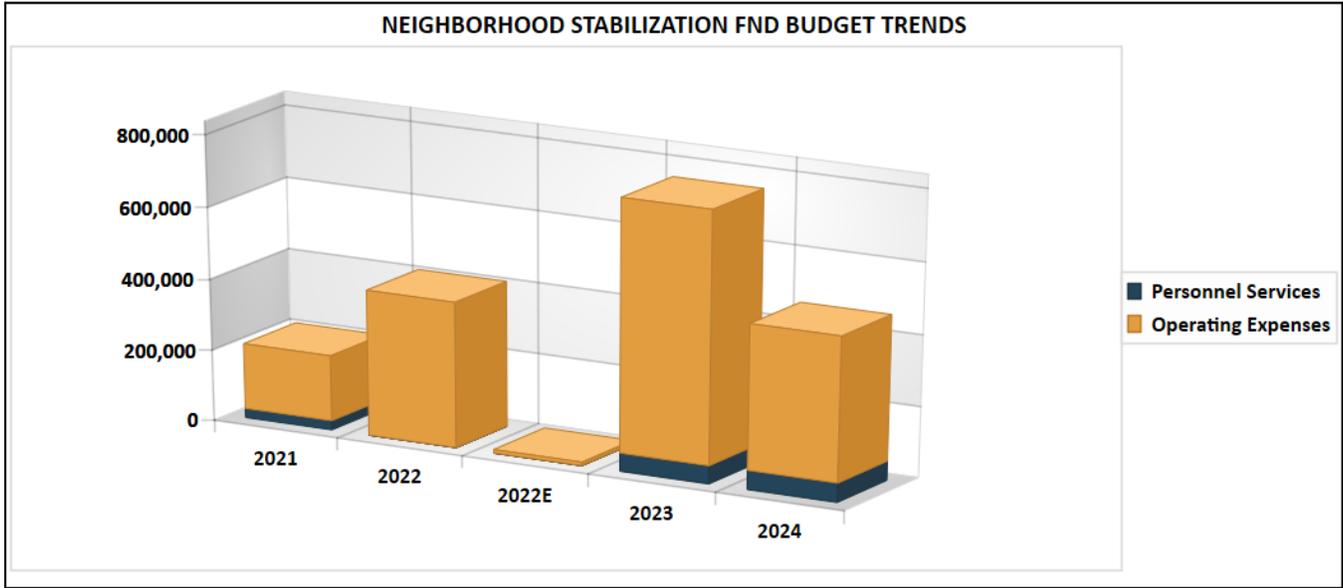


**CITY OF PORT ST. LUCIE
 NEIGHBORHOOD STABILIZATION FND - # 116
 ADOPTED BUDGET - FY 2023**

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
Beginning Undesignated Reserves	\$ 1,634,202	\$ 1,629,173	\$ 1,629,173	\$ 1,618,860			\$ 1,208,547
REVENUES & SOURCES:							
Intergovernmental	197,786	-	-	-	-	- %	-
Miscellaneous Revenues	(31,890)	-	-	-	-	- %	-
Interest Income	16	-	-	-	-	- %	-
Fund Transfers	40,237	-	-	-	-	- %	-
Use of Reserves	-	410,313	410,313	760,290	349,977	85.30 %	463,599
Total	206,149	410,313	410,313	760,290	349,977	85.30 %	463,599
EXPENDITURES:							
Personnel Services	26,268	243	243	51,748	51,505	11,195.47 %	54,583
Operating Expenses	184,910	410,070	10,070	708,542	298,472	72.79 %	409,016
Total	211,178	410,313	10,313	760,290	349,977	85.30 %	463,599
SURPLUS (DEFICIT)	\$ (5,029)	\$ -	\$ 400,000	\$ -			\$ -
Undesignated Reserve	\$ 1,629,173	\$ 1,218,860	\$ 1,618,860	\$ 1,208,547			\$ 1,208,547



**CITY OF PORT ST. LUCIE
 NEIGHBORHOOD STABILIZATION FND - 116
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
EXPENDITURE SUMMARY:							
Personnel Services	\$ 26,268	\$ 243	\$ 243	\$ 51,748	51,505	11,195.47 %	\$ 54,583
Operating Expenses	184,910	410,070	10,070	708,542	298,472	72.79 %	409,016
Total	\$ 211,178	\$ 410,313	\$ 10,313	\$ 760,290	349,977	85.30 %	\$ 463,599

STAFFING SUMMARY:

Full Time Equivalents	0.28	0.05	0.05	0.05			0.05
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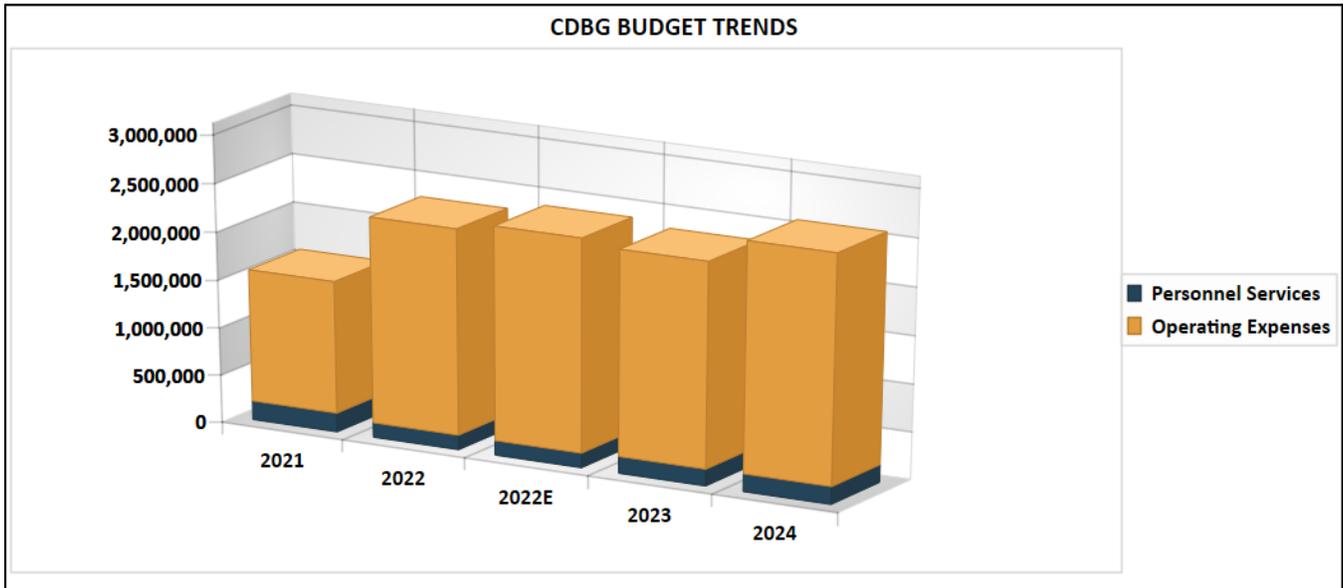


CITY OF PORT ST. LUCIE
CDBG - # 118
ADOPTED BUDGET - FY 2023

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
Beginning Undesignated Reserves	\$ 3,135,924	\$ 3,827,731	\$ 3,827,731	\$ 2,684,889			\$ 1,727,164
REVENUES & SOURCES:							
Intergovernmental	2,380,044	1,279,345	1,279,345	1,368,900	89,555	7.00 %	1,437,344
Miscellaneous Revenues	63,190	256	256	273	17	6.64 %	287
Fund Transfers	612,833	-	-	-	-	- %	-
Use of Reserves	-	1,025,759	1,025,759	957,725	(68,034)	(6.63)%	1,152,440
Total	3,056,067	2,305,360	2,305,360	2,326,898	21,538	0.93 %	2,590,071
EXPENDITURES:							
Personnel Services	199,613	154,254	154,254	177,485	23,231	15.06 %	187,176
Operating Expenses	1,384,433	2,151,106	2,233,299	2,149,413	(1,693)	(0.08)%	2,402,895
Capital Outlay	780,214	-	34,890	-	-	- %	-
Total	2,364,260	2,305,360	2,422,443	2,326,898	21,538	0.93 %	2,590,071
SURPLUS (DEFICIT)	\$ 691,807	\$ -	\$ (117,083)	\$ -			\$ -
Undesignated Reserve	\$ 3,827,731	\$ 2,801,972	\$ 2,684,889	\$ 1,727,164			\$ 574,724



**CITY OF PORT ST. LUCIE
 CDBG - 118
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
EXPENDITURE SUMMARY:							
Personnel Services	\$ 199,613	\$ 154,254	\$ 154,254	\$ 177,485	23,231	15.06 %	\$ 187,176
Operating Expenses	1,384,433	2,151,106	2,233,299	2,149,413	(1,693)	(0.08)%	2,402,895
Capital Outlay	780,214	-	34,890	-	-	- %	-
Total	\$ 2,364,260	\$ 2,305,360	\$ 2,422,443	\$2,326,898	21,538	0.93 %	\$ 2,590,071

STAFFING SUMMARY:

Full Time Equivalents	1.47	2.20	2.20	2.20	2.20
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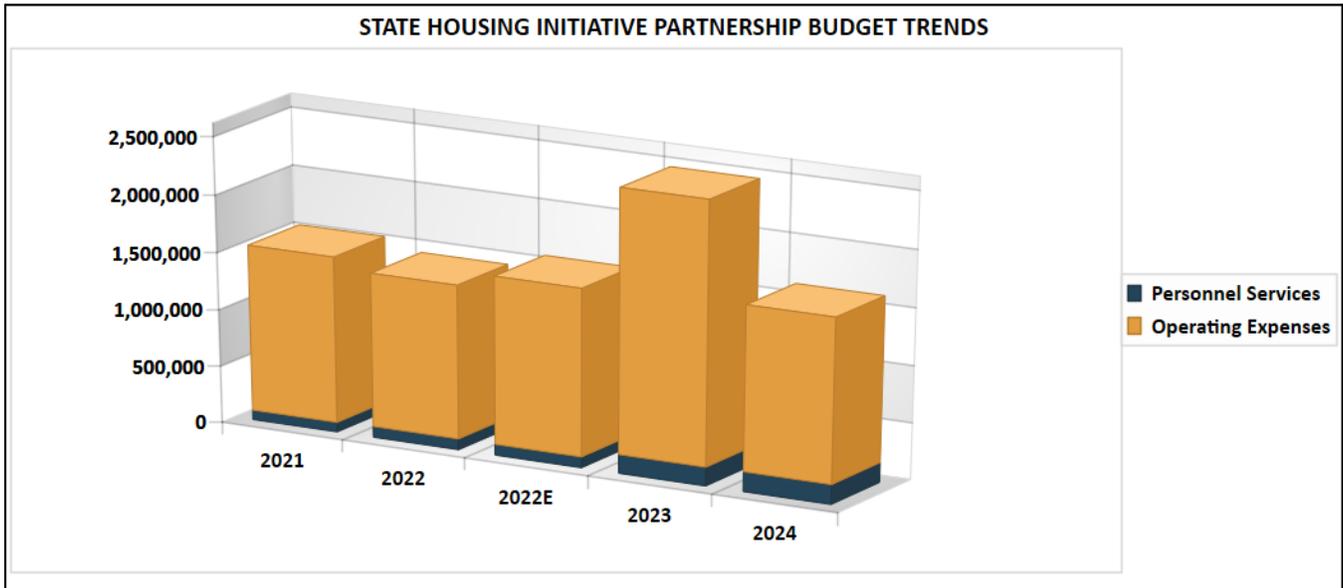


**CITY OF PORT ST. LUCIE
 STATE HOUSING INITIATIVE PARTNERSHIP - # 119
 ADOPTED BUDGET - FY 2023**

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
Beginning Undesignated Reserves	\$ 2,763,499	\$ 2,452,877	\$ 2,452,877	\$ 1,890,563			\$ 492,954
REVENUES & SOURCES:							
Intergovernmental	663,563	1,000,000	1,000,000	1,070,000	70,000	7.00 %	1,123,500
Miscellaneous Revenues	569,534	-	-	-	-	- %	-
Interest Income	-	10,000	10,000	10,700	700	7.00 %	11,235
Use of Reserves	-	438,767	438,767	1,397,609	958,842	218.53 %	492,954
Total	1,233,097	1,448,767	1,448,767	2,478,309	1,029,542	71.06 %	1,627,689
EXPENDITURES:							
Personnel Services	85,063	96,491	96,491	166,578	70,087	72.64 %	175,545
Operating Expenses	1,458,656	1,352,276	1,475,823	2,311,731	959,455	70.95 %	1,452,144
Total	1,543,719	1,448,767	1,572,314	2,478,309	1,029,542	71.06 %	1,627,689
SURPLUS (DEFICIT)	\$ (310,622)	\$ -	\$ (123,547)	\$ -			\$ -
Undesignated Reserve	\$ 2,452,877	\$ 2,014,110	\$ 1,890,563	\$ 492,954			\$ -



**CITY OF PORT ST. LUCIE
 STATE HOUSING INITIATIVE PARTNERSHIP - 119
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
EXPENDITURE SUMMARY:							
Personnel Services	\$ 85,063	\$ 96,491	\$ 96,491	\$ 166,578	70,087	72.64 %	\$ 175,545
Operating Expenses	1,458,656	1,352,276	1,475,823	2,311,731	959,455	70.95 %	1,452,144
Total	\$ 1,543,719	\$ 1,448,767	\$ 1,572,314	\$2,478,309	1,029,542	71.06 %	\$ 1,627,689

STAFFING SUMMARY:

Full Time Equivalents	1.03	1.30	-	1.30	1.30
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**CITY OF PORT ST. LUCIE
 SAD I PHASE I W&S COLLECTION - # 120
 ADOPTED BUDGET - FY 2023**

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
Beginning Undesignated Reserves	\$ 80,343	\$ 75,124	\$ 75,124	\$ 73,219			\$ 68,983
REVENUES & SOURCES:							
Interest Income	80	3,500	3,500	1,277	(2,223)	(63.51)%	1,200
Use of Reserves	-	1,905	1,905	4,236	2,331	122.36 %	4,423
Total	80	5,405	5,405	5,513	108	2.00 %	5,623
EXPENDITURES:							
Fund Transfers	5,299	5,405	5,405	5,513	108	2.00 %	5,623
Total	5,299	5,405	5,405	5,513	108	2.00 %	5,623
SURPLUS (DEFICIT)	\$ (5,219)	\$ -	\$ -	\$ -			\$ -
Undesignated Reserve	\$ 75,124	\$ 73,219	\$ 73,219	\$ 68,983			\$ 64,560



**CITY OF PORT ST. LUCIE
 SAD I PHASE II W&S COLLECTION - # 121
 ADOPTED BUDGET - FY 2023**

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
Beginning Undesignated Reserves	\$ 422,096	\$ 416,056	\$ 416,056	\$ 409,457			\$ 209,799
REVENUES & SOURCES:							
Interest Income	430	-	-	7,073	7,073	- %	6,865
Use of Reserves	-	6,599	6,599	199,658	193,059	2,925.58 %	-
Total	430	6,599	6,599	206,731	200,132	3,032.76 %	6,865
EXPENDITURES:							
Fund Transfers	6,470	6,599	6,599	206,731	200,132	3,032.76 %	6,865
Total	6,470	6,599	6,599	206,731	200,132	3,032.76 %	6,865
SURPLUS (DEFICIT)	\$ (6,040)	\$ -	\$ -	\$ -			\$ -
Undesignated Reserve	\$ 416,056	\$ 409,457	\$ 409,457	\$ 209,799			\$ 209,799



**CITY OF PORT ST. LUCIE
 USA 3&4 COLLECTION FUND - # 122
 ADOPTED BUDGET - FY 2023**

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
Beginning Undesignated Reserves	\$ 12,819,733	\$ 804,563	\$ 804,563	\$ 772,981			\$ 404,420
REVENUES & SOURCES:							
Licenses & Permits	1,767	-	-	-	-	- %	-
Interest Income	13,563	-	-	13,678	13,678	- %	13,000
Use of Reserves	-	31,582	31,582	368,561	336,979	1,067.00 %	19,899
Total	15,330	31,582	31,582	382,239	350,657	1,110.31 %	32,899
EXPENDITURES:							
Operating Expenses	27	500	500	535	35	7.00 %	562
Fund Transfers	12,030,473	31,082	31,082	381,704	350,622	1,128.05 %	32,337
Total	12,030,500	31,582	31,582	382,239	350,657	1,110.31 %	32,899
SURPLUS (DEFICIT)	\$ (12,015,170)	\$ -	\$ -	\$ -			\$ -
Undesignated Reserve	\$ 804,563	\$ 772,981	\$ 772,981	\$ 404,420			\$ 384,521



**CITY OF PORT ST. LUCIE
 USA 5-6-7A COLLECTION FUND - # 124
 ADOPTED BUDGET - FY 2023**

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
Beginning Undesignated Reserves	\$ 3,822,304	\$ 6,516,686	\$ 6,516,686	\$ 6,502,107			\$ 6,108,023
REVENUES & SOURCES:							
Licenses & Permits	2,744,564	-	-	-	-	- %	-
Interest Income	6,021	-	-	110,837	110,837	- %	95,000
Use of Reserves	-	14,579	14,579	394,084	379,505	2,603.09 %	-
Total	2,750,585	14,579	14,579	504,921	490,342	3,363.34 %	95,000
EXPENDITURES:							
Operating Expenses	42,890	1,000	1,000	1,070	70	7.00 %	1,124
Contingencies	-	-	-	-	-	- %	79,748
Fund Transfers	13,313	13,579	13,579	503,851	490,272	3,610.52 %	14,128
Total	56,203	14,579	14,579	504,921	490,342	3,363.34 %	95,000
SURPLUS (DEFICIT)	\$ 2,694,382	\$ -	\$ -	\$ -			\$ -
Undesignated Reserve	\$ 6,516,686	\$ 6,502,107	\$ 6,502,107	\$ 6,108,023			\$ 6,108,023



**CITY OF PORT ST. LUCIE
 USA#9 SAD COLLECTION FUND - # 125
 ADOPTED BUDGET - FY 2023**

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
Beginning Undesignated Reserves	\$ 444,345	\$ 302,698	\$ 302,698	\$ 302,698			\$ 302,698
REVENUES & SOURCES:							
Licenses & Permits	303,825	220,554	220,554	220,554	-	- %	247,792
Interest Income	729	-	-	5,144	5,144	- %	-
Total	304,554	220,554	220,554	225,698	5,144	2.33 %	247,792
EXPENDITURES:							
Operating Expenses	6,037	5,343	5,343	5,343	-	- %	6,002
Debt Service	436,156	19,126	19,126	-	(19,126)	(100.00)%	-
Contingencies	-	192,077	192,077	216,267	24,190	12.59 %	237,621
Fund Transfers	4,008	4,008	4,008	4,088	80	2.00 %	4,169
Total	446,201	220,554	220,554	225,698	5,144	2.33 %	247,792
SURPLUS (DEFICIT)	\$ (141,647)	\$ -	\$ -	\$ -			\$ -
Undesignated Reserve	\$ 302,698	\$ 302,698	\$ 302,698	\$ 302,698			\$ 302,698



**CITY OF PORT ST. LUCIE
 SW ANNEXATION DISTR#2 FUND 126 - # 126
 ADOPTED BUDGET - FY 2023**

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
Beginning Undesignated Reserves	\$ 70,600	\$ 132,767	\$ 132,767	\$ 130,672			\$ 130,672
REVENUES & SOURCES:							
Licenses & Permits	63,119	-	-	-	-	- %	-
Interest Income	142	-	-	2,187	2,187	- %	2,262
Use of Reserves	-	2,095	2,095	-	(2,095)	(100.00)%	-
Total	63,261	2,095	2,095	2,187	92	4.40 %	2,262
EXPENDITURES:							
Operating Expenses	-	1,000	1,000	1,070	70	7.00 %	1,123
Fund Transfers	1,094	1,095	1,095	1,117	22	2.01 %	1,139
Total	1,094	2,095	2,095	2,187	92	4.39 %	2,262
SURPLUS (DEFICIT)	\$ 62,167	\$ -	\$ -	\$ -			\$ -
Undesignated Reserve	\$ 132,767	\$ 130,672	\$ 130,672	\$ 130,672			\$ 130,672

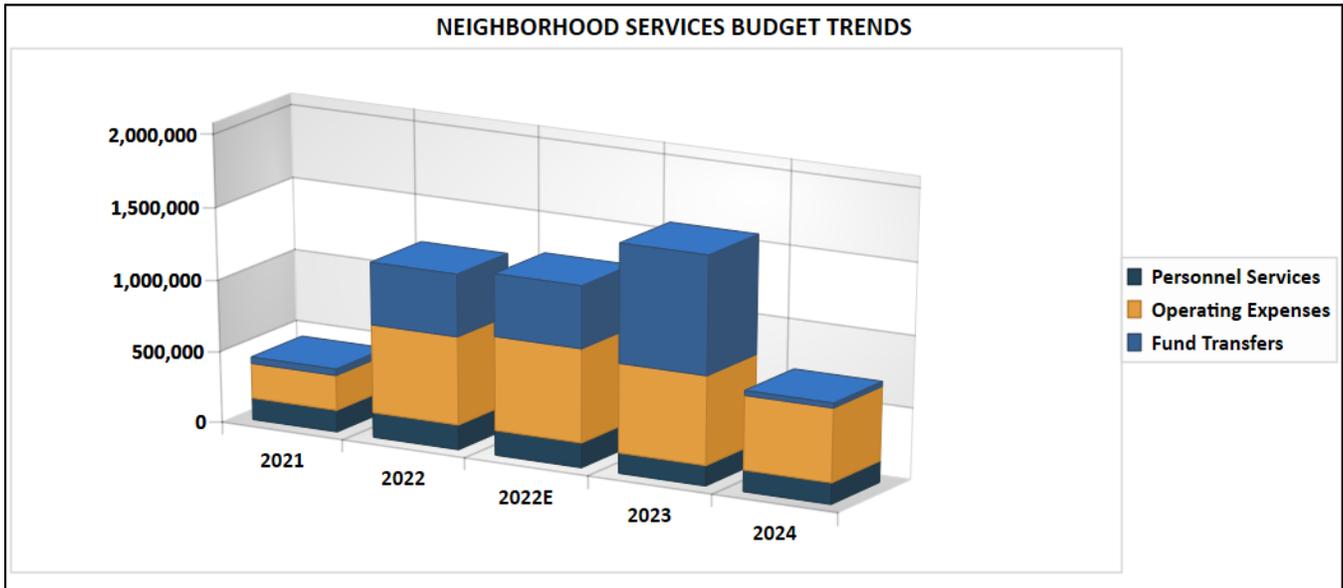


**CITY OF PORT ST. LUCIE
 NEIGHBORHOOD SERVICES - # 127
 ADOPTED BUDGET - FY 2023**

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2021	2022	2022	2023	\$	%	2024
Beginning Undesignated Reserves	\$ 1,850,341	\$ 2,070,600	\$ 2,070,600	\$ 1,449,469			\$ 529,324
REVENUES & SOURCES:							
Intergovernmental	216,017	216,000	216,000	231,120	15,120	7.00 %	242,676
Charges for Services	132,000	132,000	132,000	123,022	(8,978)	(6.80)%	148,302
Miscellaneous Revenues	313,964	265,000	265,000	283,550	18,550	7.00 %	297,727
Interest Income	1,895	30,000	30,000	33,218	3,218	10.73 %	15,000
Use of Reserves	-	581,176	581,176	920,145	338,969	58.32 %	-
Total	663,876	1,224,176	1,224,176	1,591,055	366,879	29.97 %	703,705
EXPENDITURES:							
Personnel Services	153,242	174,588	174,588	143,416	(31,172)	(17.85)%	151,277
Operating Expenses	245,589	617,042	656,997	624,442	7,400	1.20 %	518,567
Fund Transfers	44,786	432,546	432,546	823,197	390,651	90.31 %	33,861
Total	443,617	1,224,176	1,264,131	1,591,055	366,879	30.00 %	703,705
SURPLUS (DEFICIT)	\$ 220,259	\$ -	\$ (39,955)	\$ -			\$ -
Undesignated Reserve	\$ 2,070,600	\$ 1,489,424	\$ 1,449,469	\$ 529,324			\$ 529,324



**CITY OF PORT ST. LUCIE
 NEIGHBORHOOD SERVICES - 127
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
EXPENDITURE SUMMARY:							
Personnel Services	\$ 153,242	\$ 174,588	\$ 174,588	\$ 143,416	(31,172)	(17.85)%	\$ 151,277
Operating Expenses	245,589	617,042	656,997	624,442	7,400	1.20 %	518,567
Fund Transfers	44,786	432,546	432,546	823,197	390,651	90.31 %	33,861
Total	\$ 443,617	\$ 1,224,176	\$ 1,264,131	\$ 1,591,055	366,879	29.97 %	\$ 703,705

STAFFING SUMMARY:

Full Time Equivalents	1.25	1.25	-	1.25	1.25
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**CITY OF PORT ST. LUCIE
 SW ANNEX AFFORDABLE HOUSING - # 128
 ADOPTED BUDGET - FY 2023**

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
Beginning Undesignated Reserves	\$ 1,780,000	\$ 8,233,592	\$ 8,233,592	\$ 7,780,032			\$ 7,070,682
REVENUES & SOURCES:							
Licenses & Permits	175,750	160,000	160,000	160,000	-	- %	179,760
Intergovernmental	6,277,512	-	-	-	-	- %	-
Interest Income	330	3,000	3,000	80,650	77,650	2,588.33 %	75,000
Use of Reserves	-	453,560	453,560	709,350	255,790	56.40 %	617,090
Total	6,453,592	616,560	616,560	950,000	333,440	54.08 %	871,850
EXPENDITURES:							
Operating Expenses	-	616,560	616,560	950,000	333,440	54.08 %	871,850
Total	-	616,560	616,560	950,000	333,440	54.08 %	871,850
SURPLUS (DEFICIT)	\$ 6,453,592	\$ -	\$ -	\$ -			\$ -
Undesignated Reserve	\$ 8,233,592	\$ 7,780,032	\$ 7,780,032	\$ 7,070,682			\$ 6,453,592



**CITY OF PORT ST. LUCIE
 S.LENNARD RD SAD COLLECTION FD - # 150
 ADOPTED BUDGET - FY 2023**

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
Beginning Undesignated Reserves	\$ 571,852	\$ 521,619	\$ 521,619	\$ 137,092			\$ 11,333
REVENUES & SOURCES:							
Licenses & Permits	246,766	-	-	-	-	- %	-
Interest Income	787	5,000	5,000	8,865	3,865	77.30 %	5,618
Use of Reserves	-	384,527	384,527	125,759	(258,768)	(67.30)%	4,359
Total	247,553	389,527	389,527	134,624	(254,903)	(65.44)%	9,977
EXPENDITURES:							
Operating Expenses	3,856	5,000	5,000	5,350	350	7.00 %	5,618
Fund Transfers	293,930	384,527	384,527	129,274	(255,253)	(66.38)%	4,359
Total	297,786	389,527	389,527	134,624	(254,903)	(65.44)%	9,977
SURPLUS (DEFICIT)	\$ (50,233)	\$ -	\$ -	\$ -			\$ -
Undesignated Reserve	\$ 521,619	\$ 137,092	\$ 137,092	\$ 11,333			\$ 6,974



**CITY OF PORT ST. LUCIE
 RIVERPOINT SAD COLLECTION FUND - # 151
 ADOPTED BUDGET - FY 2023**

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
Beginning Undesignated Reserves	\$ 2,999,543	\$ 3,217,543	\$ 3,217,543	\$ 1,860,830			\$ 696,500
REVENUES & SOURCES:							
Licenses & Permits	662,061	-	-	-	-	- %	-
Interest Income	2,864	30,000	30,000	42,517	12,517	41.72 %	25,000
Fund Transfers	-	-	-	-	-	- %	4,484
Use of Reserves	-	1,356,713	1,356,713	1,164,330	(192,383)	(14.18)%	477,500
Total	664,925	1,386,713	1,386,713	1,206,847	(179,866)	(12.97)%	506,984
EXPENDITURES:							
Operating Expenses	10,344	20,000	20,000	-	(20,000)	(100.00)%	-
Fund Transfers	436,581	1,366,713	1,366,713	1,206,847	(159,866)	(11.70)%	506,984
Total	446,925	1,386,713	1,386,713	1,206,847	(179,866)	(12.97)%	506,984
SURPLUS (DEFICIT)	\$ 218,000	\$ -	\$ -	\$ -			\$ -
Undesignated Reserve	\$ 3,217,543	\$ 1,860,830	\$ 1,860,830	\$ 696,500			\$ 219,000



**CITY OF PORT ST. LUCIE
 TESORO SAD COLLECTION FUND - # 152
 ADOPTED BUDGET - FY 2023**

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
Beginning Undesignated Reserves	\$ 9,560,699	\$ 6,540,300	\$ 6,540,300	\$ -			\$ -
REVENUES & SOURCES:							
Licenses & Permits	1,646,184	-	-	50,714	50,714	- %	51,028
Interest Income	9,539	35,406	35,406	-	(35,406)	(100.00)%	-
Use of Reserves	-	6,540,300	6,540,300	-	(6,540,300)	(100.00)%	-
Total	1,655,723	6,575,706	6,575,706	50,714	(6,524,992)	(99.23)%	51,028
EXPENDITURES:							
Operating Expenses	25,718	20,000	20,000	35,000	15,000	75.00 %	35,000
Fund Transfers	4,650,404	6,555,706	6,555,706	15,714	(6,539,992)	(99.76)%	16,028
Total	4,676,122	6,575,706	6,575,706	50,714	(6,524,992)	(99.23)%	51,028
SURPLUS (DEFICIT)	\$ (3,020,399)	\$ -	\$ -	\$ -			\$ -
Undesignated Reserve	\$ 6,540,300	\$ -	\$ -	\$ -			\$ -



**CITY OF PORT ST. LUCIE
 GLASSMAN SAD COLLECTION FUND - # 153
 ADOPTED BUDGET - FY 2023**

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
Beginning Undesignated Reserves	\$ 2,663,000	\$ 2,746,849	\$ 2,746,849	\$ 1,574,849			\$ 261,138
REVENUES & SOURCES:							
Licenses & Permits	764,507	-	-	860,060	860,060	- %	-
Interest Income	2,400	22,759	22,759	31,193	8,434	37.06 %	2,500
Use of Reserves	-	1,172,000	1,172,000	1,313,711	141,711	12.09 %	22,424
Total	766,907	1,194,759	1,194,759	2,204,964	1,010,205	84.55 %	24,924
EXPENDITURES:							
Operating Expenses	11,951	15,000	15,000	16,050	1,050	7.00 %	16,852
Fund Transfers	671,107	1,179,759	1,179,759	2,188,914	1,009,155	85.54 %	8,072
Total	683,058	1,194,759	1,194,759	2,204,964	1,010,205	84.55 %	24,924
SURPLUS (DEFICIT)	\$ 83,849	\$ -	\$ -	\$ -			\$ -
Undesignated Reserve	\$ 2,746,849	\$ 1,574,849	\$ 1,574,849	\$ 261,138			\$ 238,714



**CITY OF PORT ST. LUCIE
 E.LAKE VILLAGE SAD COLLECT.FND - # 154
 ADOPTED BUDGET - FY 2023**

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
Beginning Undesignated Reserves	\$ 1,657,962	\$ 608,029	\$ 608,029	\$ 464,556			\$ 464,556
REVENUES & SOURCES:							
Licenses & Permits	775,263	677,395	677,395	549,406	(127,989)	(18.89)%	21,468
Interest Income	3,690	10,000	10,000	10,308	308	3.08 %	1,500
Use of Reserves	-	143,473	143,473	-	(143,473)	(100.00)%	-
Total	778,953	830,868	830,868	559,714	(271,154)	(32.64)%	22,968
EXPENDITURES:							
Operating Expenses	12,653	16,000	16,000	16,000	-	- %	17,976
Debt Service	1,811,529	810,070	810,070	538,820	(271,250)	(33.48)%	-
Fund Transfers	4,704	4,798	4,798	4,894	96	2.00 %	4,992
Total	1,828,886	830,868	830,868	559,714	(271,154)	(32.64)%	22,968
SURPLUS (DEFICIT)	\$ (1,049,933)	\$ -	\$ -	\$ -			\$ -
Undesignated Reserve	\$ 608,029	\$ 464,556	\$ 464,556	\$ 464,556			\$ 464,556



**CITY OF PORT ST. LUCIE
 ST LUCIE LAND HOLDING SAD COLL - # 155
 ADOPTED BUDGET - FY 2023**

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
Beginning Undesignated Reserves	\$ 2,887,873	\$ 3,538,360	\$ 3,538,360	\$ 4,160,375			\$ 4,160,375
REVENUES & SOURCES:							
Licenses & Permits	2,054,388	1,390,000	1,390,000	575,942	(814,058)	(58.57)%	1,476,956
Interest Income	5,408	25,000	25,000	52,166	27,166	108.66 %	1,500
Total	2,059,796	1,415,000	1,415,000	628,108	(786,892)	(55.61)%	1,478,456
EXPENDITURES:							
Operating Expenses	32,601	40,000	40,000	40,000	-	- %	44,940
Debt Service	1,369,726	745,863	745,863	580,844	(165,019)	(22.12)%	1,426,106
Fund Transfers	6,982	7,122	7,122	7,264	142	1.99 %	7,410
Total	1,409,309	792,985	792,985	628,108	(164,877)	(20.79)%	1,478,456
SURPLUS (DEFICIT)	\$ 650,487	\$ 622,015	\$ 622,015	\$ -			\$ -
Undesignated Reserve	\$ 3,538,360	\$ 4,160,375	\$ 4,160,375	\$ 4,160,375			\$ 4,160,375



**CITY OF PORT ST. LUCIE
 CITY CENTER SAD COLLECTION FND - # 156
 ADOPTED BUDGET - FY 2023**

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
Beginning Undesignated Reserves	\$ 676	\$ 98,111	\$ 98,111	\$ 98,111			\$ 98,111
REVENUES & SOURCES:							
Licenses & Permits	158,653	11,500	11,500	24,000	12,500	108.70 %	24,617
Interest Income	14	-	-	-	-	- %	-
Fund Transfers	1,708,197	1,742,104	1,742,104	1,789,362	47,258	2.71 %	1,876,462
Total	1,866,864	1,753,604	1,753,604	1,813,362	59,758	3.41 %	1,901,079
EXPENDITURES:							
Operating Expenses	23,232	500	500	500	-	- %	561
Debt Service	1,680,209	1,685,796	1,685,796	1,744,208	58,412	3.46 %	1,830,491
Fund Transfers	65,988	67,308	67,308	68,654	1,346	2.00 %	70,027
Total	1,769,429	1,753,604	1,753,604	1,813,362	59,758	3.41 %	1,901,079
SURPLUS (DEFICIT)	\$ 97,435	\$ -	\$ -	\$ -			\$ -
Undesignated Reserve	\$ 98,111	\$ 98,111	\$ 98,111	\$ 98,111			\$ 98,111



**CITY OF PORT ST. LUCIE
 2007A COMB.LOWRY/PEACOCK FUND - # 158
 ADOPTED BUDGET - FY 2023**

	<u>AUDITED</u> <u>2021</u>	<u>BUDGET</u> <u>2022</u>	<u>ESTIMATED</u> <u>2022</u>	<u>ADOPTED</u> <u>2023</u>	<u>VARIANCE</u>		<u>PROJECTED</u> <u>2024</u>
					\$	%	
Beginning Undesignated Reserves	\$ 775,082	\$ 1,110,885	\$ 1,110,885	\$ 362,897			\$ 13,949
REVENUES & SOURCES:							
Licenses & Permits	343,899	-	-	200,000	200,000	- %	-
Interest Income	964	2,000	2,000	16,584	14,584	729.20 %	2,247
Use of Reserves	-	747,988	747,988	348,948	(399,040)	(53.30)%	13,949
Total	<u>344,863</u>	<u>749,988</u>	<u>749,988</u>	<u>565,532</u>	<u>(184,456)</u>	<u>(24.60)%</u>	<u>16,196</u>
EXPENDITURES:							
Operating Expenses	5,372	11,000	11,000	11,770	770	7.00 %	12,359
Fund Transfers	3,688	738,988	738,988	553,762	(185,226)	(25.10)%	3,837
Total	<u>9,060</u>	<u>749,988</u>	<u>749,988</u>	<u>565,532</u>	<u>(184,456)</u>	<u>(24.60)%</u>	<u>16,196</u>
SURPLUS (DEFICIT)	<u>\$ 335,803</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>			<u>\$ -</u>
Undesignated Reserve	<u>\$ 1,110,885</u>	<u>\$ 362,897</u>	<u>\$ 362,897</u>	<u>\$ 13,949</u>			<u>\$ -</u>



**CITY OF PORT ST. LUCIE
 MUNICIPAL COMPLEX PROJECT - # 159
 ADOPTED BUDGET - FY 2023**

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
Beginning Undesignated Reserves	\$ 8,426,515	\$ 15,279,629	\$ 15,279,629	\$ 15,279,629			\$ 15,279,629
REVENUES & SOURCES:							
Licenses & Permits	10,511,429	7,365,867	7,365,867	8,900,000	1,534,133	20.80 %	8,455,000
Interest Income	14,724	50,000	50,000	25,000	(25,000)	(50.00)%	25,000
Total	10,526,153	7,415,867	7,415,867	8,925,000	1,509,133	20.40 %	8,480,000
EXPENDITURES:							
Operating Expenses	539	1,000	1,000	-	(1,000)	(100.00)%	1,123
Debt Service	3,672,500	3,672,000	3,672,000	-	(3,672,000)	(100.00)%	-
Contingencies	-	3,742,867	3,742,867	8,925,000	5,182,133	138.50 %	8,478,877
Total	3,673,039	7,415,867	7,415,867	8,925,000	1,509,133	20.40 %	8,480,000
SURPLUS (DEFICIT)	\$ 6,853,114	\$ -	\$ -	\$ -			\$ -
Undesignated Reserve	\$ 15,279,629	\$ 15,279,629	\$ 15,279,629	\$ 15,279,629			\$ 15,279,629

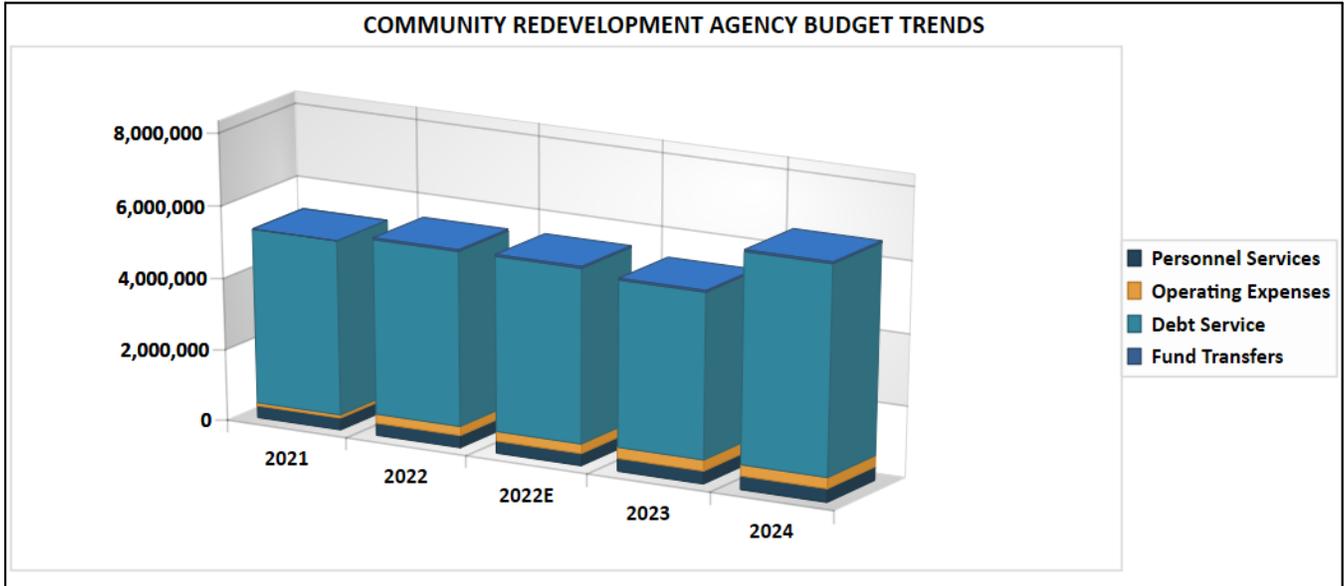


**CITY OF PORT ST. LUCIE
 COMMUNITY REDEVELOPMENT AGENCY - # 175
 ADOPTED BUDGET - FY 2023**

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
Beginning Undesignated Reserves	\$ 201,499	\$ 16,886	\$ 16,886	\$ 3,886			\$ 3,886
REVENUES & SOURCES:							
Intergovernmental	1,935,615	2,015,001	2,015,001	2,343,413	328,412	16.30 %	2,577,753
Miscellaneous Revenues	1,815,048	1,820,064	1,820,064	381,726	(1,438,338)	(79.00)%	-
Interest Income	878	-	-	1,000	1,000	- %	1,000
Fund Transfers	1,481,427	1,692,975	1,692,975	2,639,881	946,906	55.90 %	4,036,567
Total	5,232,968	5,528,040	5,528,040	5,366,020	(162,020)	(2.90)%	6,615,320
EXPENDITURES:							
Personnel Services	335,858	343,924	343,924	363,928	20,004	5.80 %	383,799
Operating Expenses	88,272	257,131	270,131	310,777	53,646	20.90 %	314,008
Capital Outlay	115,326	-	-	-	-	- %	-
Debt Service	4,878,125	4,879,250	4,879,250	4,642,625	(236,625)	(4.80)%	5,866,875
Fund Transfers	-	47,735	47,735	48,690	955	2.00 %	50,638
Total	5,417,581	5,528,040	5,541,040	5,366,020	(162,020)	(2.90)%	6,615,320
SURPLUS (DEFICIT)	\$ (184,613)	\$ -	\$ (13,000)	\$ -			\$ -
Undesignated Reserve	\$ 16,886	\$ 16,886	\$ 3,886	\$ 3,886			\$ 3,886



**CITY OF PORT ST. LUCIE
 COMMUNITY REDEVELOPMENT AGENCY - 175
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
EXPENDITURE SUMMARY:							
Personnel Services	\$ 335,858	\$ 343,924	\$ 343,924	\$ 363,928	20,004	5.82 %	\$ 383,799
Operating Expenses	88,272	257,131	270,131	310,777	53,646	20.86 %	314,008
Capital Outlay	115,326	-	-	-	-	- %	-
Debt Service	4,878,125	4,879,250	4,879,250	4,642,625	(236,625)	(4.85)%	5,866,875
Fund Transfers	-	47,735	47,735	48,690	955	2.00 %	50,638
Total	\$ 5,417,581	\$ 5,528,040	\$ 5,541,040	\$5,366,020	(162,020)	(2.93)%	\$ 6,615,320

STAFFING SUMMARY:

Full Time Equivalents	2.00	2.00	-	2.00
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**CITY OF PORT ST. LUCIE
 SOUTHERN GROVE CRA - # 178
 ADOPTED BUDGET - FY 2023**

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
Beginning Undesignated Reserves	\$ 56,356	\$ 92,834	\$ 92,834	\$ 93,813			\$ 93,813
REVENUES & SOURCES:							
Intergovernmental	381,082	457,298	457,298	489,866	32,568	7.10 %	513,774
Interest Income	(691)	1,500	1,500	1,578	78	5.20 %	1,685
Fund Transfers	381,518	459,207	459,207	621,366	162,159	35.30 %	681,661
Total	761,909	918,005	918,005	1,112,810	194,805	21.20 %	1,197,120
EXPENDITURES:							
Operating Expenses	724,471	916,047	916,047	1,111,811	195,764	21.40 %	1,196,101
Fund Transfers	960	979	979	999	20	2.00 %	1,019
Total	725,431	917,026	917,026	1,112,810	195,784	21.30 %	1,197,120
SURPLUS (DEFICIT)	\$ 36,478	\$ 979	\$ 979	\$ -			\$ -
Undesignated Reserve	\$ 92,834	\$ 93,813	\$ 93,813	\$ 93,813			\$ 93,813



**CITY OF PORT ST. LUCIE
 CONSERVATION TRUST FUND - # 608
 ADOPTED BUDGET - FY 2023**

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
Beginning Undesignated Reserves	\$ 686,447	\$ 714,627	\$ 714,627	\$ 84,627			\$ -
REVENUES & SOURCES:							
Charges for Services	74,001	100,000	100,000	66,000	(34,000)	(34.00)%	50,000
Interest Income	1,331	15,000	15,000	19,373	4,373	29.20 %	18,500
Use of Reserves	-	630,000	630,000	84,627	(545,373)	(86.60)%	122,495
Total	75,332	745,000	745,000	170,000	(575,000)	(77.20)%	190,995
EXPENDITURES:							
Operating Expenses	47,152	170,000	170,000	170,000	-	- %	190,995
Fund Transfers	-	575,000	575,000	-	(575,000)	(100.00)%	-
Total	47,152	745,000	745,000	170,000	(575,000)	(77.20)%	190,995
SURPLUS (DEFICIT)	\$ 28,180	\$ -	\$ -	\$ -			\$ -
Undesignated Reserve	\$ 714,627	\$ 84,627	\$ 84,627	\$ 84,627			\$ -

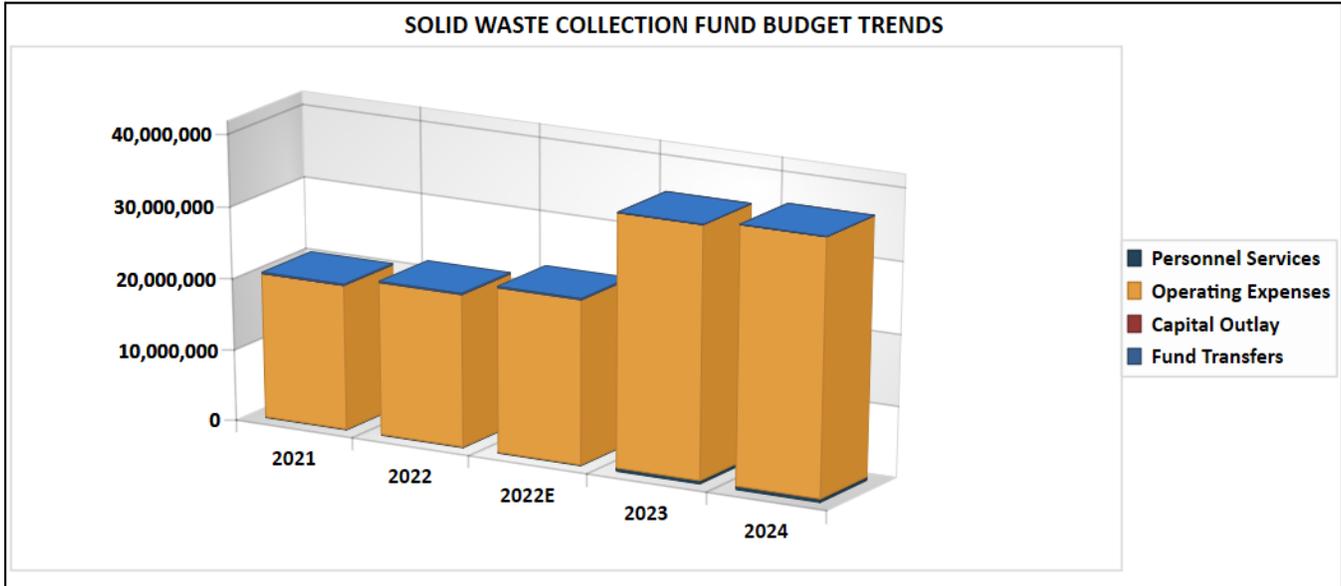


**CITY OF PORT ST. LUCIE
 SOLID WASTE COLLECTION FUND - # 620
 ADOPTED BUDGET - FY 2023**

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
Beginning Undesignated Reserves	\$ 534,508	\$ 2,118,201	\$ 2,118,201	\$ 428,201			\$ 428,201
REVENUES & SOURCES:							
Franchise Fees	-	-	-	948,889	948,889	- %	967,867
Intergovernmental	158,000	121,000	121,000	129,470	8,470	7.00 %	135,943
Charges for Services	20,346,887	21,549,583	21,549,583	31,766,526	10,216,943	47.40 %	35,455,118
Fines & Forfeitures	1,654,400	200,000	200,000	50,000	(150,000)	(75.00)%	50,000
Interest Income	14,309	92,300	92,300	39,221	(53,079)	(57.50)%	37,584
Fund Transfers	-	-	-	3,000,000	3,000,000	- %	-
Total	22,173,596	21,962,883	21,962,883	35,934,106	13,971,223	63.60 %	36,646,512
EXPENDITURES:							
Personnel Services	104,598	110,239	110,239	475,389	365,150	331.20 %	501,836
Operating Expenses	20,332,427	21,450,325	23,140,325	35,398,681	13,948,356	65.00 %	36,105,440
Capital Outlay	-	-	-	24,800	24,800	- %	4,000
Contingencies	-	246,383	246,383	-	(246,383)	(100.00)%	-
Fund Transfers	152,878	155,936	155,936	35,236	(120,700)	(77.40)%	35,236
Total	20,589,903	21,962,883	23,652,883	35,934,106	13,971,223	63.60 %	36,646,512
SURPLUS (DEFICIT)	\$ 1,583,693	\$ -	\$ (1,690,000)	\$ -			\$ -
Undesignated Reserve	\$ 2,118,201	\$ 2,118,201	\$ 428,201	\$ 428,201			\$ 428,201



**CITY OF PORT ST. LUCIE
 SOLID WASTE COLLECTION FUND - 620
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
EXPENDITURE SUMMARY:							
Personnel Services	\$ 104,598	\$ 110,239	\$ 110,239	\$ 475,389	365,150	331.23 %	\$ 501,836
Operating Expenses	20,332,427	21,450,325	23,140,325	35,398,681	13,948,356	65.03 %	36,105,440
Capital Outlay	-	-	-	24,800	24,800	- %	4,000
Contingencies	-	246,383	246,383	-	(246,383)	(100.00)%	-
Fund Transfers	152,878	155,936	155,936	35,236	(120,700)	(77.40)%	35,236
Total	\$ 20,589,903	\$ 21,962,883	\$ 23,652,883	\$ 35,934,106	13,971,223	63.61 %	\$ 36,646,512
STAFFING SUMMARY:							
Full Time Equivalents	1.09	1.09	-	5.10			



General Obligation Debt Service 2005 Series Fund (Crosstown Pkwy)

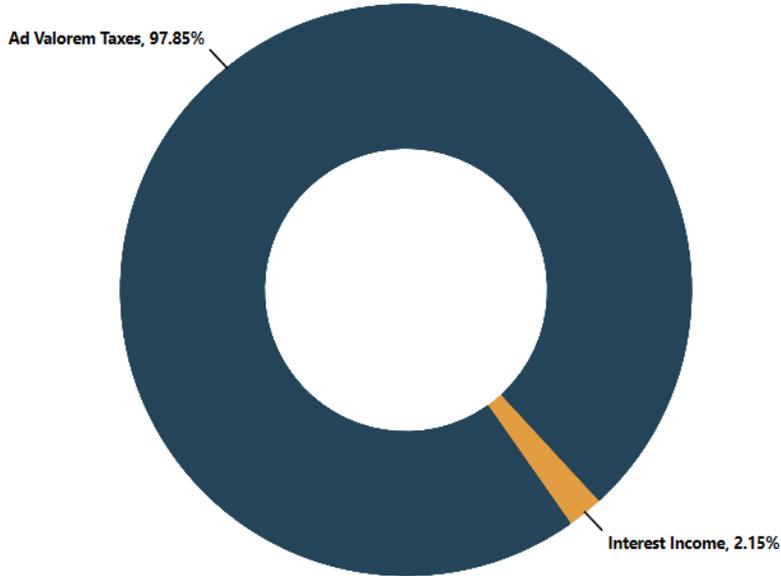
This is a debt service fund used to account for the activities related to paying for the General Obligation Debt for Crosstown Parkway. It receives dedicated Ad Valorem Property Tax revenue associated with the millage rate designed for the debt payments for the Crosstown Parkway road project. The voter

referendum allowed the City to issue \$165 million in bond debt to fund this project and use Ad Valorem Property Tax to retire that debt. The City sets the millage rate to ensure that the debt payment each year is met.



**CITY OF PORT ST. LUCIE
 2005 GO BONDS DEBT SERV FUND SOURCES - # 214
 ADOPTED BUDGET - FY 2023**

ADOPTED 2023 REVENUES



	<u>AUDITED</u> <u>2021</u>	<u>BUDGET</u> <u>2022</u>	<u>ESTIMATED</u> <u>2022</u>	<u>ADOPTED</u> <u>2023</u>	<u>VARIANCE</u>		<u>PROJECTED</u> <u>2024</u>
	\$	\$	\$	\$	\$	%	\$
Beginning Undesignated Reserves	\$ 6,488,856	\$ 8,328,226	\$ 8,328,226	\$ 8,328,226	\$ -	-	% \$ 8,328,226
REVENUES & SOURCES:							
Ad Valorem Taxes	10,487,703	9,179,360	9,179,360	8,634,051	(545,309)	(5.94)%	9,497,456
Interest Income	14,314	36,068	36,068	189,527	153,459	425.47%	190,000
Total	<u>\$ 10,502,017</u>	<u>\$ 9,215,428</u>	<u>\$ 9,215,428</u>	<u>\$ 8,823,578</u>	<u>\$ (391,850)</u>	<u>(4.25)%</u>	<u>\$ 9,687,456</u>



CITY OF PORT ST. LUCIE
2005 GO BONDS DEBT SERV FUND USES - # 214
ADOPTED BUDGET - FY 2023

2023 ADOPTED EXPENDITURES



	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
EXPENDITURES BY FUNCTION:							
Operating Expenses	\$ 1,355	\$ 5,000	\$ 5,000	\$ 5,000	\$ -	- %	\$ 5,618
Debt Service	8,559,656	8,562,156	8,562,156	8,712,836	150,680	1.76 %	9,104,794
Contingencies	-	544,603	544,603	-	(544,603)	(100.00)%	469,187
Fund Transfers	101,636	103,669	103,669	105,742	2,073	2.00 %	107,857
Total	8,662,647	9,215,428	9,215,428	8,823,578	(391,850)	(4.25)%	9,687,456
Undesignated	\$ 6,488,413	\$ 6,487,793	\$ 6,487,793	\$ 6,487,793			\$ 6,487,688



**CITY OF PORT ST. LUCIE
 2005 GO BONDS DEBT SERV FUND - # 214
 ADOPTED BUDGET - FY 2023**

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
Beginning Undesignated Reserves	\$ 4,490,998	\$ 6,330,368	\$ 6,330,368	\$ 6,330,368			\$ 6,330,368
REVENUES & SOURCES:							
Ad Valorem Taxes	10,487,703	9,179,360	9,179,360	8,634,051	(545,309)	(5.94)%	9,497,456
Interest Income	14,314	36,068	36,068	189,527	153,459	425.47 %	190,000
Total	10,502,017	9,215,428	9,215,428	8,823,578	(391,850)	(4.25)%	9,687,456
EXPENDITURES:							
Operating Expenses	1,355	5,000	5,000	5,000	-	- %	5,618
Debt Service	8,559,656	8,562,156	8,562,156	8,712,836	150,680	1.76 %	9,104,794
Contingencies	-	544,603	544,603	-	(544,603)	(100.00)%	469,187
Fund Transfers	101,636	103,669	103,669	105,742	2,073	2.00 %	107,857
Total	8,662,647	9,215,428	9,215,428	8,823,578	(391,850)	(4.25)%	9,687,456
SURPLUS (DEFICIT)	\$ 1,839,370	\$ -	\$ -	\$ -			\$ -
Undesignated Reserve	\$ 6,330,368	\$ 6,330,368	\$ 6,330,368	\$ 6,330,368			\$ 6,330,368



Medical Insurance Fund

This fund tracks the accumulation of the employee and employer contributions that fund the total cost of the Health Insurance Program for the city staff. The City is self-insured for Health Insurance and directly benefits from any period of lower claims. A system of internal rates is used to charge the various department budgets based on the number of participants and their type of coverage. Included in this fund's budget is the cost for the City Clinic which is available for the covered employees and their dependents.

Major Revenue Source

The largest revenue for this fund is the employer contributions toward employee health insurance. This figure is charged as an expense to the operating departments and is processed as revenue to this fund. Employees also contribute to their health insurance based upon the type of coverage desired. The Employees have been increasing their share of the cost for health insurance. City Council has asked

that senior management negotiate with the unions to achieve a funding rate for which the employee contributes 20% while the City contributes 80% of the full cost of insurance.

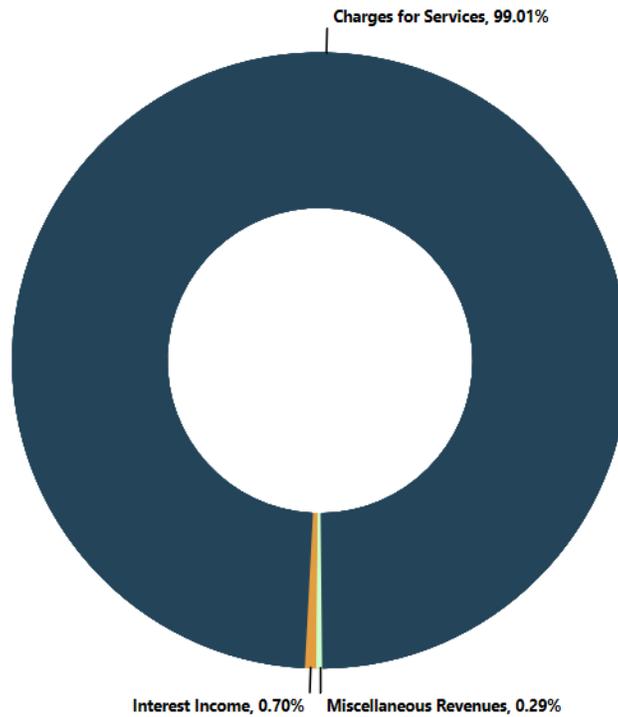
Expenditure Trends

Because the City is self-insured for its health insurance program, the claims paid is a changing number and the largest single cost to this program. The City maintains stop-loss insurance to protect against any catastrophic claims each year. Actual claims costs have trended well below the national average due in part, to the employee clinic, so the projections have experienced only moderate increases. The budget for this fund does contain the required two-month (17%) contingency reserve in order for the City's self-insured plan to be certified by the state.



**CITY OF PORT ST. LUCIE
 MEDICAL TRUST FUND SOURCES - # 605
 ADOPTED BUDGET - FY 2023**

ADOPTED 2023 REVENUES

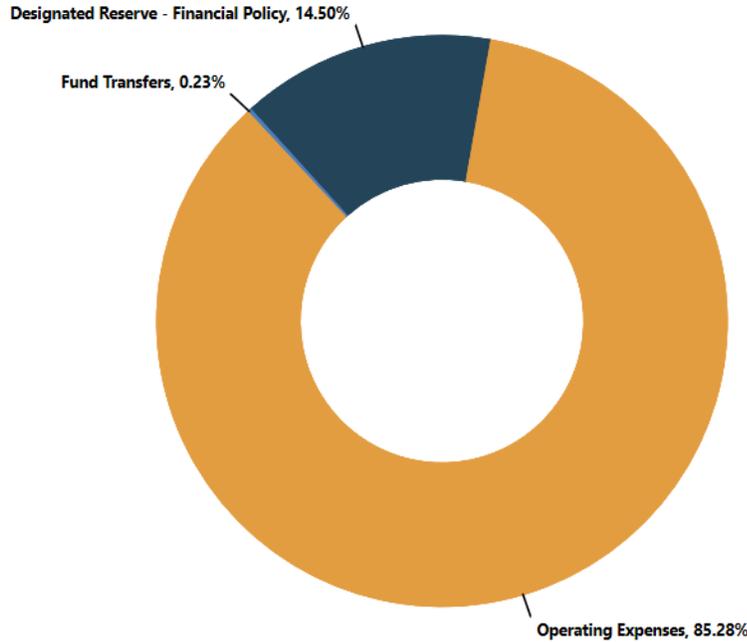


	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
	\$	\$	\$	\$	\$	%	\$
Beginning Undesignated Reserves	\$ 11,401,586	\$ 10,448,497	\$ 10,448,497	\$ 10,448,497	\$ -	-	% \$ 10,448,497
REVENUES & SOURCES:							
Intergovernmental	1,676	-	-	-	-	-	% -
Charges for Services	20,771,491	23,757,368	23,757,368	25,383,718	1,626,350	6.85	% 26,725,684
Miscellaneous Revenues	86,578	-	-	75,000	75,000	-	% 75,000
Interest Income	12,931	75,000	75,000	180,000	105,000	140.00	% 178,000
Total	\$ 20,872,676	\$ 23,832,368	\$ 23,832,368	\$ 25,638,718	\$ 1,806,350	7.58	% \$ 26,978,684



**CITY OF PORT ST. LUCIE
 MEDICAL TRUST FUND USES - # 605
 ADOPTED BUDGET - FY 2023**

2023 ADOPTED EXPENDITURES



	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
EXPENDITURES BY FUNCTION:							
Personnel Services	\$ 15,462	\$ -	\$ -	\$ -	\$ -	- %	\$ -
Operating Expenses	21,738,372	23,765,281	23,765,281	25,570,299	1,805,018	7.60 %	26,908,907
Fund Transfers	71,931	67,087	67,087	68,419	1,332	1.99 %	69,777
Total	21,825,765	23,832,368	23,832,368	25,638,718	1,806,350	7.58 %	26,978,684
Designated Reserve - Financial Policy							
	\$ 3,698,152	\$ 4,040,098	\$ -	\$ 4,346,951			\$ 4,574,514
Total	\$ 8,742,753	\$ 8,742,753	\$ 8,742,753	\$ 8,742,753			\$ 8,742,753



**CITY OF PORT ST. LUCIE
 MEDICAL TRUST FUND - # 605
 ADOPTED BUDGET - FY 2023**

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
Beginning Undesignated Reserves	\$ 11,401,586	\$ 10,448,497	\$ 10,448,497	\$ 10,448,497	\$ -	- %	\$ 10,448,497
REVENUES & SOURCES:							
Intergovernmental	1,676	-	-	-	-	- %	-
Charges for Services	20,771,491	23,757,368	23,757,368	25,383,718	1,626,350	6.85 %	26,725,684
Miscellaneous Revenues	86,578	-	-	75,000	75,000	- %	75,000
Interest Income	12,931	75,000	75,000	180,000	105,000	140.00 %	178,000
Total	20,872,676	23,832,368	23,832,368	25,638,718	1,806,350	7.58 %	26,978,684
EXPENDITURES:							
Personnel Services	15,462	-	-	-	-	- %	-
Operating Expenses	21,738,372	23,765,281	23,765,281	25,570,299	1,805,018	7.60 %	26,908,907
Fund Transfers	71,931	67,087	67,087	68,419	1,332	1.99 %	69,777
Total	21,825,765	23,832,368	23,832,368	25,638,718	1,806,350	7.58 %	26,978,684
SURPLUS (DEFICIT)	\$ (953,089)	\$ -	\$ -	\$ -			\$ -
Designated Reserve - Financial Policy - 17%	\$ 3,698,152	\$ 4,040,098	\$ -	\$ 4,346,951			\$ 4,574,514
PROJECTED FUND BALANCE:							
Designated	\$ 3,698,152	\$ 4,040,098	\$ 4,040,098	\$ 4,346,951			\$ 4,574,514
Undesignated	6,750,345	6,408,399	6,408,399	6,101,546			5,873,983
Total	\$ 10,448,497	\$ 10,448,497	\$ 10,448,497	\$ 10,448,497			\$ 10,448,497



OPEB Trust Fund

The City's OPEB Trust Fund accounts for the funding of benefits for retirees, which, for the City of Port St. Lucie is the Health Insurance Program available to retirees. City Council prudently established this fund to address a growing liability. Florida statutes require that the City offer group rate health insurance to employees who have or will retire from the City. The various operating funds are charged an annual

amount that has been actuarially determined to generate the money needed to provide the health insurance benefit for the group of retirees. The revenue in this fund is the transfer from the operating funds, which is an expense to the various departments. The City makes annual payments to this fund to offset the cost of future insurance.



CITY OF PORT ST. LUCIE
 OPEB TRUST FUND SOURCES - # 609
 ADOPTED BUDGET - FY 2023

ADOPTED 2023 REVENUES



	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
	\$	\$	\$	\$	\$	%	\$
Beginning Undesignated Reserves	\$ 18,469,441	\$ 24,390,185	\$ 24,390,185	\$ 27,253,886	\$ 2,863,701	11.74 %	\$ 30,117,587
REVENUES & SOURCES:							
Charges for Services	3,621,536	1,863,701	1,863,701	1,863,701	-	- %	2,093,868
Interest Income	4,057,043	1,000,000	1,000,000	1,000,000	-	- %	1,123,500
Total	<u>\$ 7,678,579</u>	<u>\$ 2,863,701</u>	<u>\$ 2,863,701</u>	<u>\$ 2,863,701</u>	<u>\$ -</u>	<u>- %</u>	<u>\$ 3,217,368</u>



**CITY OF PORT ST. LUCIE
 OPEB TRUST FUND USES - # 609
 ADOPTED BUDGET - FY 2023**

2023 ADOPTED EXPENDITURES



	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
EXPENDITURES BY FUNCTION:							
Contingencies	\$ -	\$ 2,863,701	\$ 2,863,701	\$ 2,863,701	\$ -	-	% \$ 3,217,368
Fund Transfers	1,757,835	-	-	-	-	-	% -
Total	<u>1,757,835</u>	<u>2,863,701</u>	<u>2,863,701</u>	<u>2,863,701</u>	<u>-</u>	<u>-</u>	<u>% 3,217,368</u>
 Undesignated	 \$ 24,390,185	 \$ 24,390,185	 \$ 24,390,185	 \$ 24,390,185			 \$ 24,390,185



CITY OF PORT ST. LUCIE
OPEB TRUST FUND - # 609
ADOPTED BUDGET - FY 2023

	AUDITED 2021	BUDGET 2022	ESTIMATED 2022	ADOPTED 2023	VARIANCE		PROJECTED 2024
					\$	%	
Beginning Undesignated Reserves	\$ 18,469,441	\$ 24,390,185	\$ 24,390,185	\$ 24,390,185			\$ 24,390,185
REVENUES & SOURCES:							
Charges for Services	3,621,536	1,863,701	1,863,701	1,863,701	-	- %	2,093,868
Interest Income	4,057,043	1,000,000	1,000,000	1,000,000	-	- %	1,123,500
Total	7,678,579	2,863,701	2,863,701	2,863,701	-	- %	3,217,368
EXPENDITURES:							
Contingencies	-	2,863,701	2,863,701	2,863,701	-	- %	3,217,368
Fund Transfers	1,757,835	-	-	-	-	- %	-
Total	1,757,835	2,863,701	2,863,701	2,863,701	-	- %	3,217,368
SURPLUS (DEFICIT)	\$ 5,920,744	\$ -	\$ -	\$ -			\$ -
Undesignated Reserve	\$ 24,390,185	\$ 24,390,185	\$ 24,390,185	\$ 24,390,185			\$ 24,390,185



Capital Improvement Program (C.I.P.) Fund

Introduction to CIP Process

The City of Port St. Lucie annually updates its five-year capital improvement program. A capital improvement is a major and permanent project (defined as costing more than \$100,000 and lasting more than five to fifty years). The CIP is prepared with the annual budget process. Proposed projects are submitted to the Management and Budget and staff compiles the documents and prepares the draft Capital Improvement Plan. The CIP is then presented to the City Manager for adjustments and then to City Council for preliminary approval. The final CIP is adopted by the City Council with the budget.

The purpose of the Capital Improvement Program (CIP) is to promote advanced planning by department heads and managers for long-term investment, typically in facilities or infrastructure, such as roads, public buildings, or parks improvements. As part of the City's planning process, the City prepares and submits to the City Council a five-year proposed Capital Improvement Plan. The Capital Improvement Plan is reviewed and updated annually, and includes the following:

- (1) A Clear general summary of its contents;
- (2) A list of all capital improvements which are proposed to be undertaken during the five (5) fiscal years next ensuing, with appropriate supporting information as to the necessity for such improvements;
- (3) Cost estimates, methods of financing and recommend (recommended) time schedules for such improvements; and
- (4) The estimated annual cost of operating and maintaining the facilities to be constructed and acquired.

The capital budget is the budget for capital improvements. Capital improvements include the infrastructure that all cities need to have in place to provide essential and quality of life services to current and future residents, businesses, and to support tourism. They are also designed to prevent the deterioration of the City's existing infrastructure for the benefit of our citizens. The City's Capital Budget is buildings, construction of major projects and equipment purchases.

Examples of project that are consider capital improvements include.

- Parks, trails, pools, recreation centers, playground equipment, sports fields, tennis and pickleball courts.
- Police stations.
- Storm water drainage and flood control projects.
- Office buildings.
- Streets, traffic lights, and sidewalks.
- Landscape beautification projects.
- Water treatment plants, transmission pipes, storage facilities, and pump stations.



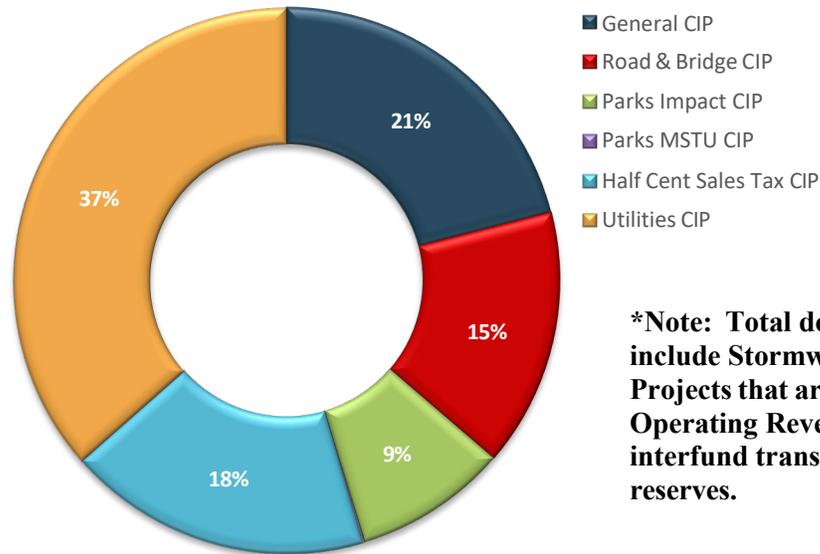
The Capital Improvement Plan is informed by the City Council's annual updates to the Strategic Plan. The City's Strategic Plan identifies goals, initiatives and projects that are programmed into departmental budgets and included in the Capital Improvement Plan. At the start of the budget preparation process, project request forms are completed by the departments separately from their operating budget requests. These forms provide the Office of Management and Budget capital projects that are scheduled for the next fiscal year and any changes that are requested from the previous five-year plan. These changes include requests for new projects or modifications to projects already forecasted in the plan, and they incorporate any new amendments to the City's Strategic Plan. Departments are required to give a description of the project, estimated costs and justification, funding resources and impact on the City's annual operating budget.

The operating budget and Capital Improvement Plan are closely linked. The obvious connection is that the operating budget assumes the cost of maintaining and operating new facilities or equipment that are procured under the Capital Improvement Plan.

The total capital expenditures requested for fiscal year 2022-23 through fiscal year 2026-27 is \$ 385,467,035, **(excluding Stormwater, interfund transfers or reserves).**



Recommended Five-Year Capital Expenditure Plan \$ \$385,467,035 *



***Note: Total does not include Stormwater Projects that are funded by Operating Revenues, interfund transfers or reserves.**

General Fund CIP Fund

This fund is the capital improvement projects related to those departments of the General Fund. Projects being funded by fund transfers, grants and use of reserves are:

- Construction of Fiber Optic Infrastructure
- Body Worn Cameras
- City Hall Improvements
- The Port Project
- Wilderness Trail
- Police Training Facility
- Building Facility
- Parks and Golf Course Projects
- Other projects aligned with various goals outlined in the City’s Strategic Plan.



Road & Bridge CIP Fund

This Capital Improvement Fund has two significant revenues. Two levels of gas tax totaling five cents per gallon sold is expected to generate \$4.6 million in FY 2022-23. Mobility Fees are projected to generate \$4.9 million, funding projects in their district. Grants and developer contributions totaling \$628,000 for next year plus nearly \$5.3 million is projected as a cash carryforward balance.

One of the projects in this plan is the annual resurfacing program, which is requested at \$4 million in fiscal year 2022-23. The City plans to spend \$20 million on resurfacing over the five-year plan. Sidewalk projects total \$1 million for 2022-23 and \$6.3 million over five years. The City continues to work towards expanding pedestrian facilities throughout the city. There are other smaller projects that are budgeted such as bridge repairs, lighting, and intersection improvements. Projects align with the City's Strategic Plan goal of High Quality-Infrastructure.

Parks Impact Fee CIP Fund

The Parks Impact Fees is projected to generate \$3.5 million in FY 2022-23. This revenue continues to increase as the construction industry and economy improves. A carryforward balance of \$20.4M (includes bonds from 2021-22), grant revenue and transfers are projected to create a total of \$16.9M. Projects requested in this plan are:

- O.L. Peacock Sr. Park
- Torino Regional Park
- Park Land Acquisition
- The Port District Tower Phase
- Tradition Regional Park

This fund is fueled by the economy and as the economy grows projects on the unfunded list can possibly move up or be funded in years which go beyond this plan. Projects align with the City's Parks & Recreation 10-Year Master Plan and the City's Strategic Plan and strategic goal of Culture, Nature and Fun Activities.

Parks MSTU CIP Fund

This CIP Fund tracks financial activity associated with the countywide property tax rate of 0.25 that passed with a voter referendum. This dedicated Millage Rate was later reduced to 0.2313 due to tax reform requirements from the State of Florida. Revenue is projected to be \$2.8 million in FY 2022-23. Due to the City's CRA falling short to cover the debt service on the Civic Center, the Parks MSTU revenue will be used for such. The City will transfer \$381,726 to the CRA Fund in FY 2022-23.

Half-Cent Sales Tax CIP Fund

The Half-Cent Sales Tax was approved by voters in November 2018 improves roads and rivers and builds more sidewalks. The half-cent sales tax increase will expire in 2028-29 and is estimated to generate \$62.7 million in the five-year plan, with 15 to 20 percent of the revenue generated by visitors from outside of St. Lucie County. The estimated revenue generated for City funded projects for FY 2022-23 is \$13.6 million. This fund will require internal borrowing of \$1.9M in FY26 and FY27 to fast-track sidewalk improvements.



Stormwater CIP Projects

The Stormwater CIP is not a standalone Fund. Projects are included in the Stormwater Fund with operating expenses which balance against the Stormwater Fee. Projects in the five-year plan include large culvert replacements for failed culverts under roadways, property acquisition for access to Water Control Structures, the side lot ditch program and water quality projects. Projects in the plan align with the City's Stormwater Master Plan and the City's Strategic Plan and strategic goal of High-Quality Infrastructure and Facilities.

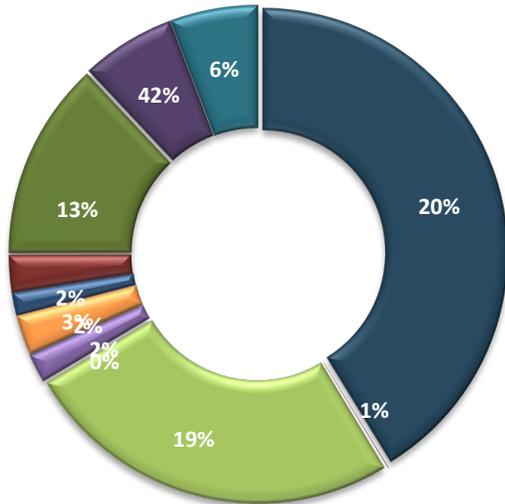
Utilities CIP Fund

The Utilities CIP Funds main purpose is to set aside designated reserves to plan for future upgrades of the Utilities System. This fund is projected to generate funding sources of \$73,321,802 in FY 2022-23. The funding sources include grant revenue, reserves and transfers from the Utility Operating and Water and Sewer Capital Facility Funds. Some projects in this plan consist of Water Quality Restoration for water storage impoundments, upgrade of Westport Wastewater Plant and connection of wells to the JEA Water Plant to maintain permitted capacity. The Utilities Department has provided a list of future projects beyond the five-year plan. Projects in the plan align with the City's Strategic Plan and strategic goal of High-Quality Infrastructure and Facilities.



CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT FUNDS ADOPTED BUDGET - FY 2022-23

FY 22-23 SOURCES



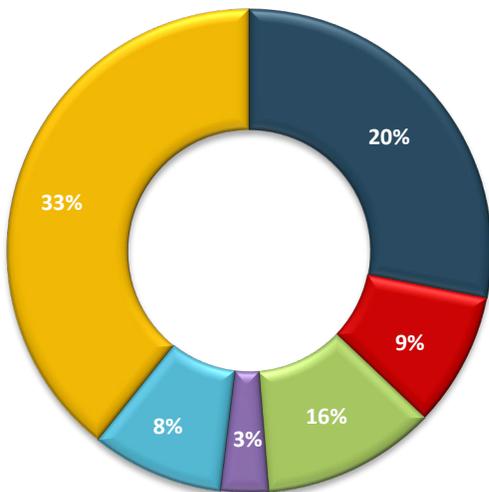
- Use of Reserves
- Interest Income
- Interfund Transfer
- Parks Impact Fee
- Non-Mobility Impact Fee
- Mobility Fee
- Taxes
- Gas Tax
- Grant Revenue

Revenue Sources	Amount
Use of Reserves	\$77,040,707
Interest Income	66,175
Interfund Transfer	47,022,414
Parks Impact Fee	3,491,647
Non-Mobility Impact Fee	100,000
Mobility Fee	4,883,000
Taxes (includes MSTU)	2,785,227
Gas Tax	4,582,311
Grant Revenue	24,459,194
Half Cent Sales Tax	11,568,423
Other	10,709,300

Total **\$186,708,398**

FY 22-23 USES

Note: This Graph does not include the Stormwater CIP.



- General CIP
- Road & Bridge CIP
- Parks Impact CIP
- Parks MSTU CIP
- Half Cent Sales Tax CIP
- Utilities CIP

Expenditures by Function	Amount
General CIP	\$52,528,220
Road & Bridge CIP	16,761,250
Parks Impact CIP	21,726,984
Parks MSTU CIP	5,925,533
Half Cent Sales Tax CIP	16,444,609
Utilities CIP	73,321,802

Total **\$186,708,398**



FISCAL YEAR 2023-2027 CIP BUDGET HIGHLIGHTS BY CITY COUNCIL STRATEGIC GOALS

Projects	Goal	STRATEGIC GOAL	Fiscal Year(s)	CIP Page
Police Training Facility & Shooting Range	1 	Safe, Clean & Beautiful	FY 2023 -2024	418
<ul style="list-style-type: none"> An estimated 30,800 square foot facility including an indoor shooting range necessary to keep pace with the City’s growth and commitment to safety. The adopted budget allocates funding for this purpose. 				
Body Worn Cameras	1 	Safe, Clean & Beautiful	FY 2023-2026	417
<ul style="list-style-type: none"> For assistance in evidence gathering and for greater transparency. Funding is included to support implementation through FY 2023-26, including staffing requests necessary for implementation. 				
O.L. Peacock Sr. Park	2 	Vibrant Neighborhoods	FY 2023-2026	514
<ul style="list-style-type: none"> High Performance Public Space Initiative Park Pilot Project. Targeted areas have also been identified in the Parks Master Plan as severely lacking parks amenities. 				
Facilitate the Build Out of Southern Grove	4 	Grove Diverse Economy & Employment Opportunities	FY 2023-2025	416
<ul style="list-style-type: none"> Planning, design, and construction of approximately 15,830LF of roadway and utilities with stormwater ponds has been included in the adopted FY 2022-23 CIP to support continued sale and development of PSLGFC owned lands in Southern Grove. 				
Light Speed Truck (Fiber Project)	5 	High-Quality Infrastructure & Facilities	FY 2023	415
<ul style="list-style-type: none"> Addition of 39 miles of fiber trunk lines to the existing 104 miles owned by the City. 				



FISCAL YEAR 2023-2027 CIP BUDGET HIGHLIGHTS BY CITY COUNCIL STRATEGIC GOALS

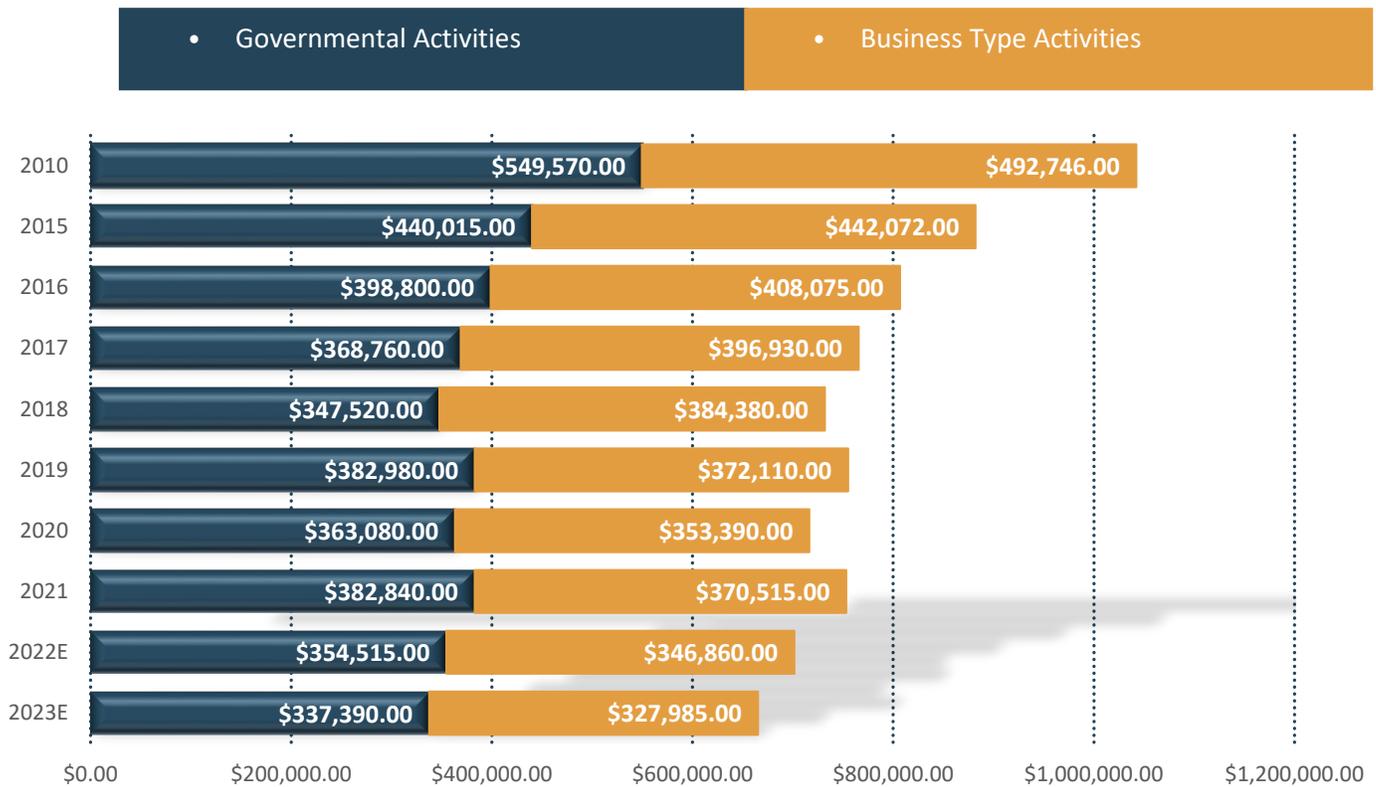
Projects	Goal	STRATEGIC GOAL	Fiscal Year(s)	CIP Page
City Hall Lobby, Corridors, Storefront Doors, and Courtyard Improvements	5 	High-Quality Infrastructure & Facilities	FY 2022-2023	424
<ul style="list-style-type: none"> Improvements to City Hall First Floor Lobby, Corridors, City Council Chamber, Restrooms, Exterior Doors, and Rear Courtyard. 				
Four Western Reverse Osmosis Floridan Wells (F-37, F-38, F-39)	5 	High-Quality Infrastructure & Facilities	FY 2023-2025	550
<ul style="list-style-type: none"> Design and Construct three Western Reverse Osmosis Floridan Wells. Required due to change in ground water conditions to stay in compliance with FDEP and maintain current capacity. 				
Tradition Regional Park – Phase II	6 	Culture, Nature & Fun Activities	FY 2022-2023	518
<ul style="list-style-type: none"> Through a partnership with Mattamy Homes and funded through the bond, design, and construction of Phase I and Phase II of Tradition Regional Park. 				
Torino Regional Park	6 	Culture, Nature & Fun Activities	FY 2022-2025	515
<ul style="list-style-type: none"> Design a park, in alignment with the approved Parks & Recreation 10-Year Master Plan and additionally to meet the public’s request for a park that provides skate facilities, off-road cycling or other adventure sports as directed by City Council. 				
The Port Promenade	6 	Culture, Nature & Fun Activities	FY 2023-2024	440
<ul style="list-style-type: none"> Construct dockage and day mooring facilities on both sides of the canal for pedestrian and additional boat access to boardwalk and nearby restaurants. 				



CIP Debt Overview

Currently, many projects are funded by pay-as-you-go. There is no statutory limit for the City.

As part of City Council Strategic Goals to reduce debt, the City’s long-term debt has been reduced as a result of principal payments and refinancing, when appropriate. From a high of more than \$1,042 billion debt in FY 2009-10 to a projected \$665 million for the FY 22-23 based upon budgeted principal payments. By the end of FY 22-23, this will represent a difference of \$377 million, a 36%, reduction in debt principal from our high in FY 2009-10.





CITY OF PORT ST. LUCIE
 CAPITAL IMPROVEMENT REVENUE SUMMARY
 FIVE-YEAR PROJECTION

DESCRIPTION – FUNDING SOURCES	FISCAL YEAR 2022-2023	FISCAL YEAR 2023-2024	FISCAL YEAR 2024-25	FISCAL YEAR 2025-2026	FISCAL YEAR 2026-2027
Funding Source: Interfund Transfer					
General CIP Fund	\$30,147,414	\$10,819,273	\$6,108,852	\$3,621,119	4,611,227
Road and Bridge CIP Fund	6,208,000	9,938,850	5,277,858	3,826,465	3,635,141
Parks Impact Fee Fund	650,000	-	5,574,524	-	-
Utilities CIP Fund	16,000,000	15,000,000	15,000,000	20,000,000	5,000,000
Subtotal – Interfund Transfer	\$53,005,414	\$35,758,123	\$31,961,234	\$27,447,584	\$13,246,368
Funding Source: Cash Carryforward/Fund Balance					
General CIP Fund	16,671,806	\$3,759,800	\$98,618	\$98,618	\$91,978
Road & Bridge CIP Fund	5,342,939	1,490,903	2,611,578	3,563,697	2,648,708
Parks Impact Fee CIP Fund	16,896,268	391,592	1,408,654	33,366	51,439
Parks MSTU CIP Fund	3,137,806	5,543,807	5,559,525	-	-
Half Cent Sales Tax CIP Fund	4,872,511	2,815,223	1,065,616	194,802	1,958
Utilities CIP	30,119,377	12,327,658	16,726,138	9,990,995	16,999,495
Subtotal – Cash Carryforward	\$77,040,707	\$26,328,983	\$27,470,129	\$13,881,478	\$19,793,578
Funding Source: Impact Fees					
Parks Impact CIP Fee Fund	3,491,647	3,317,065	3,151,212	2,993,651	2,843,968
Subtotal – Impact Fees	\$3,491,647	\$3,317,065	3,151,212	\$2,993,651	\$2,843,968
Funding Source: Ad Valorem Taxes					
Parks MSTU CIP Fund (County Distribution)	\$2,785,227	-	-	-	-
Subtotal: Ad Valorem Taxes	\$2,785,227	-	-	-	-
Funding Source: Interest Income					
General CIP Fund	\$60,000	\$50,000	6,510	-	-
Road & Bridget CIP Fund	-	-	-	-	-
Parks Impact Fee Fund	-	-	-	-	-
Parks MSTU CIP Fund	2,500	15,718	14,999	-	-
Half-Cent Sales Tax CIP Fund	3,675	1,000	1,000	1,000	1,000
Subtotal – Interest Income	\$66,175	\$66,718	\$22,509	\$1,000	\$1,000

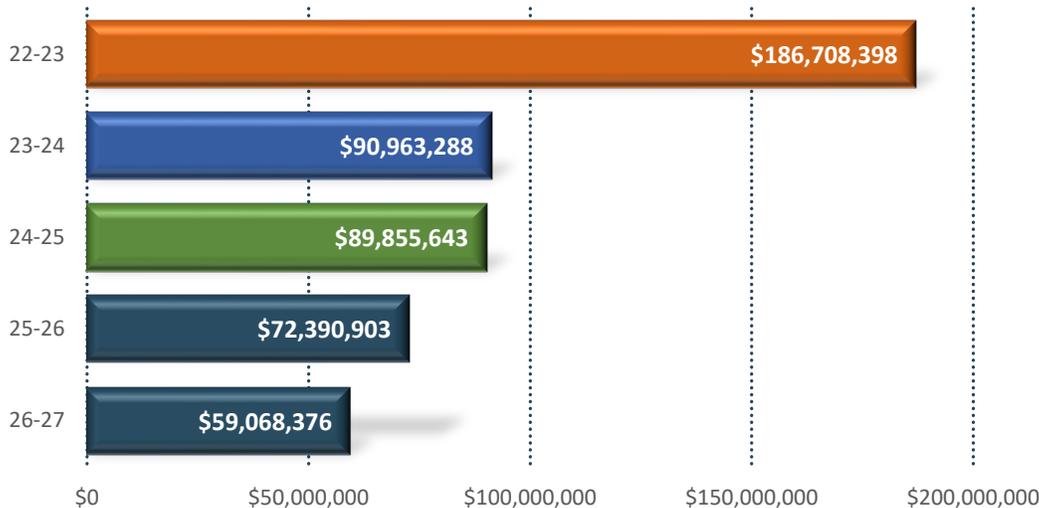


CITY OF PORT ST. LUCIE
 CAPITAL IMPROVEMENT REVENUE SUMMARY
 FIVE-YEAR PROJECTION - Continued

DESCRIPTION – FUNDING SOURCES	FISCAL YEAR 2022-2023	FISCAL YEAR 2023-2024	FISCAL YEAR 2024-2025	FISCAL YEAR 2025-2026	FISCAL YEAR 2026-2027
Funding Sources: Gas Tax					
Road & Bridge CIP Fund	\$4,582,310	\$4,673,959	\$4,767,438	\$4,862,787	\$4,960,043
Subtotal – Gas Tax	\$4,582,310	\$4,673,959	\$4,767,438	\$4,862,787	\$4,960,043
Funding Source: Half-Cent sales Tax					
Half-Cent Sales Tax CIP Fund	\$11,568,423	\$12,031,160	\$12,512,407	\$13,012,903	\$13,533,419
Subtotal-Half-Cent Sales Tax	\$11,568,423	\$12,031,160	\$12,512,407	\$13,012,903	\$13,533,419
Funding Source: FDOT Contribution & St. Lucie County Contribution for Peacock Project					
Road & Bridge CIP Fund	\$628,000	\$500,000	\$650,000	\$1,650,000	-
Subtotal – Grant Contribution	\$628,000	\$500,000	\$650,000	\$1,650,000	-
Funding Source – Other Financing Sources					
General CIP Fund	\$5,649,000	\$1,032,000	\$2,218,000	-	-
Road and Bridge CIP Fund	-	-	-	-	-
Parks Impact Fee Fund	689,069	-	-	-	-
Half-Cent Sales Tax CIP Fund	-	-	-	1,450,000	490,000
Utilities CIP Fund	27,202,425	7,255,280	7,102,714	7,091,500	4,200,000
Subtotal – Other Financing Sources	\$33,540,494	\$8,287,280	\$9,320,714	\$8,541,500	\$4,690,000
Total CIP Funding Sources	\$186,708,398	\$90,963,288	\$89,855,643	\$72,390,903	\$59,068,376

FISCAL YEARS 2023-2027

\$498,986,608



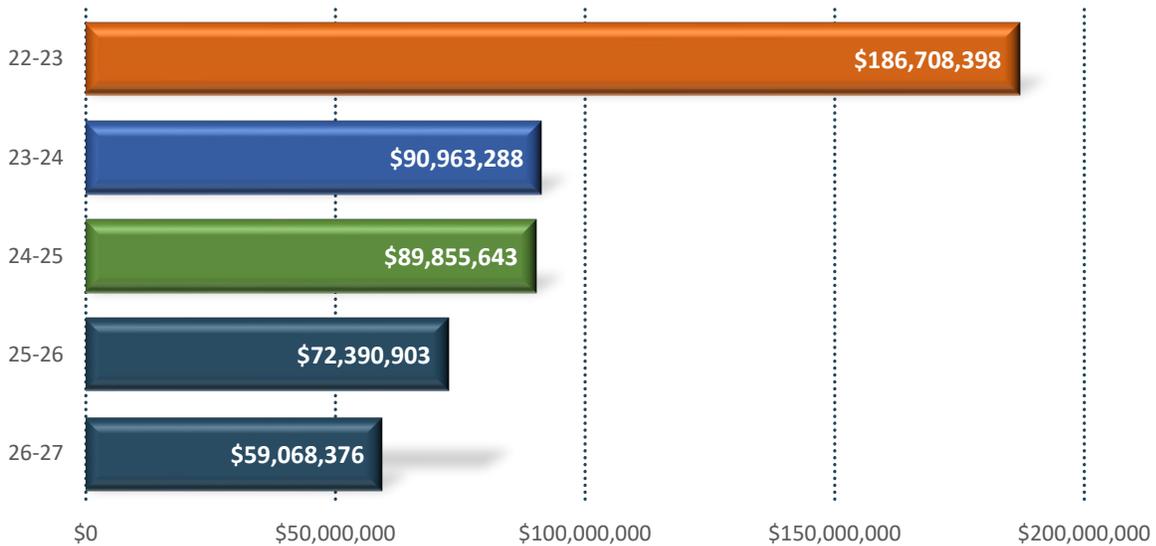


**CITY OF PORT ST. LUCIE
 CAPITAL IMPROVEMENT EXPENDITURE SUMMARY
 FIVE-YEAR PROJECTION**

Description – All CIP Funds	FISCAL YEAR 2022-2023	FISCAL YEAR 2023-2024	FISCAL YEAR 2024-2025	FISCAL YEAR 2025-2026	FISCAL YEAR 2026-2027
General CIP Fund	\$52,528,220	\$15,661,073	\$8,431,980	\$3,719,737	\$4,703,205
Road & Bridge CIP Fund	16,761,250	16,603,712	13,306,873	13,902,949	11,243,892
Parks Impact Fee Fund	21,726,984	3,708,657	10,134,390	3,027,017	2,895,407
Half-Cent Sales Tax CIP Fund	16,444,609	14,847,384	13,579,023	14,658,705	14,026,377
Parks MSTU	5,925,533	5,559,524	5,574,525	-	-
Utilities CIP Fund	73,321,802	34,582,938	38,828,852	37,082,495	26,199,495
Total CIP Expenditure Summary	\$186,708,398	\$90,963,288	\$89,855,642	\$72,390,903	\$59,068,376

Note: Stormwater CIP Fund is budgeted in the Stormwater Proprietary Fund. Expenditures include Reserves and Interfund Transfers.

**FISCAL YEARS 2023-2027
 \$498,986,607**





CAPITAL BUDGET IMPACT ON OPERATING FUND

The impact of capital project operating cost on the annual budget requires planning and consideration. Operating costs are a basic element of the City's Capital Improvement program and the overall development process.

Reliable operating cost estimates are necessary from the beginning of each budget cycle, as the City needs to determine ongoing expenses that will be incurred once a project is complete. For example, once a park is constructed, it requires staff (personnel), operating supplies, electricity, and ongoing costs to operate. Since projects are completed in phase, partially constructed projects generally have associated operating costs which will need to be funded in future years.

There are a variety of factors that determine the number of personnel and operating costs such as location, size, and use of the infrastructure that will determine the number and operating costs. A training facility for police may require no additional personnel while a new park will require additional personnel.

Typically, recurring capital projects have minimal operating impact on the City's current or future budgets. Such projects may be scheduled for replacement. Many of the new construction or major improvements do require some additional operating costs such as mowing, electricity, fuel, other maintenance costs and other contractual services.

Estimated impacts of operating costs for all capital items budgeted for FY 2023 and beyond are listed on the following page.



CAPITAL BUDGET IMPACT ON OPERATING

The CIP document has a page for every project, which include a detailed description of the project, City Council Goals, funding source and effect on operations. Capital projects impact on the operating budget can be quantified through additional costs to operate and maintain new facilities, additional staff or can have cost savings from the acquisition of newer and efficient equipment.

GENERAL CIP FUND #301

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance/ Energy Savings (Materials/Supplies)	Utilities
Light Speed Trunk (Fiber Project)	FY25	\$450,000	N/A	N/A
PD Body Worn Cameras	FY23 & Beyond	\$1,024,297	N/A	N/A
MIDFLORIDA Event Center Parking Garage LED Lighting	FY23 & Beyond	N/A	(\$45,000)	N/A
Police Building Impact Glass Installation	FY25 & Beyond	N/A	(\$25,000)	\$2,000 Annually
Police Building Standby Chiller	FY26 & Beyond	N/A	(\$4,000)	N/A
City Hall Chilled Water Air Handler	FY25 & Beyond	N/A	(30,000)	N/A
MIDFLORIDA Event Center HVAC Controls Upgrade & Integration	FY26 & Beyond	N/A	(\$10,000)	N/A
City Hall Standby Chiller Replacement	FY26 & Beyond	N/A	N/A	(\$2,000) Per Year
City Hall LED Lighting Interior Upgrade	FY27	N/A	(\$15,000)	N/A
Police Department LED Lighting Upgrade	FY27	N/A	(\$12,000)	N/A
The Port – Historic Homes	FY23-24	\$30,000	N/A	N/A
The Port - Promenade	FY23	\$34,500	N/A	N/A
The Port - Promenade	FY22	\$25,000	N/A	N/A
Oak Hammock Inclusive Playground	FY22	\$120,000	\$4,000	N/A
The Port – Middle Parcel Improvements	FY26	N/A	\$4,200	N/A
Turtle Run Park Inclusive Playground	FY27	N/A	\$5,600	N/A



GENERAL CIP FUND #301 - Continued

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities (per year)
Riverpark Inclusive Playground	FY22	N/A	\$3,200 annually	N/A
Whispering Pines Inclusive Playground	FY23	N/A	\$4,800 annually	N/A
Sportsman’s Park Security Camera Upgrades	FY23	\$34,500	\$5,000 Annually	N/A
Park Entrance Signs	FY23	N/A	\$2,300 Annually	N/A
Sportsman’s Park Security Cameras	FY23	N/A	\$97,525 Annually	N/A
Whispering Pines Security and Fiber Optics	FY24	N/A	\$92,000 Annually	N/A
Charles E. Ray Park Fitness Station	FY23	N/A	\$4,800 Annually	N/A
Lyngate Park Lighting Improvements	FY24	N/A	\$3,800 Annually	N/A
Whispering Pines Back Lot Renovations	FY24, FY 25 & FY26	\$22,875	N/A	N/A.
Sportsman’s Lighting Improvements	FY24 & FY 25	N/A	\$6,250 Annually	N/A
Whispering Pines Park	FY24 & F25	N/A	\$6,450 Annually	N/A
Jessica Clinton Park Playground	F23	N/A	\$5,800 Annually	N/A
Botanical Gardens Storage/Educational	FY26 & FY27	N/A	\$8,250 Annually	N/A
Botanical Garden Gazebo	FY26	N/A	\$1,800	N/A
Botanical Garden Event Restroom	FY25, FY26 & FY27	N/A	\$2,200	N/A
McCarty Ranch Preserve Campsite Electric Service	FY25, FY26 & FY27	N/A	N/A	\$7,800
McCarty Ranch Preserve Campsite Water Services	FY25 & Beyond	N/A	N/A	\$9,600 Annually
Saints Driving Range	FY25 & Beyond	NA	\$9,500 Annually	N/A



ROAD & BRIDGE CIP #304 FUND

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities (per year)
Project Management Costs	FY23 & Beyond	\$5,000 Mgmt.	N/A	N/A
New Sidewalks – Citywide	FY23 & Beyond	\$5,000	N/A	N/A
Traffic Calming	FY23 & Beyond	\$5,000 Mgmt.	N/A	N/A
FDOT – New Sidewalk – Kestor	FY25	N/A	\$1,500 Annually	N/A
FDOT – New Sidewalk - Volucia	FY26	N/A	\$1,500 Annually	N/A
Peacock Improvements	FY23, FY24 & FY26	\$25,000	N/A	N/A
ADA Improvements	FY23 & Beyond	N/A	\$2,000	N/A
Signal Conversion	FY23 & Beyond	\$5,000 Mgmt.	N/A	N/A
Port St. Lucie Boulevard South Seg. 2.1	FY23	N/A	\$15,000 Annually	N/A
Port St. Lucie Boulevard South Seg. 2.2	FY25	N/A	\$10,000 Annually	N/A
Cameo Blvd. & PSL Blvd. Intersection	FY23 & FY24	\$52,500	\$7,500	N/A
Savona Blvd. & Paar Drive Intersection Improvements	FY23 & FY24	\$25,500	N/A	N/A
Darwin Blvd. and Paar Drive Intersection Improvements	FY23 & F24	\$25,500	NA	N/A
Bayshore & Lakehurst Signalization	FY22 & FY23	\$20,000	\$2,000 Annually	N/A
Del Rio Blvd. & California Blvd. Intersection Impvements	FY26	N/A	\$12,500	N/A
Bayshore & Lakehurst Signalization	FY22 & FY23	\$20,000	\$2,000 Annually	N/A
Gatlin Blvd. Signal Improvements	FY24	N/A	\$1,000 Annually	N/A
Tradition Pkwy Lane Extension	FY23	\$10,000 Mgmt. Cost	N/A	N/A
Replace PW-3049 2006 Bucket Truck	F23	N/A	(\$2,000) Annually	N/A
Replace PW-5467 Platform Truck	FY23	N/A	(\$1,400)	N/A



ROAD & BRIDGE CIP #304 FUND - CONTINUED

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities (per year)
PW-8618 2006 Bucket Truck	FY23	N/A	(\$2,000)	N/A
Gatlin Blvd. Signal Improvements Phase II	FY23	\$1,000	N/A	N/A
Replace PW – 3049 Bucket Truck	FY22 & Beyond	N/A	(\$2,000)	N/A
Replace PW-5647 Platform Truck	FY23	N/A	(\$1,400)	N/A
Replace PW-8940 2007 Pothole Patch Truck	FY23 & Beyond	N/A	(\$1,500)	N/A
Contract Repair/Improvements of Sidewalks	FY23 & Beyond	\$10,000 Annually	N/A	N/A
Village Green Drive Improvements	FY23	\$15,000	(\$1,500)	N/A
Port St. Lucie Blvd. Resurfacing	FY23	\$5,000	N/A	N/A
Pavement Condition Survey	FY23	\$5,000	N/A	N/A
Gatlin Pines – Roadway Reconstruction	FY26	\$15,000	N/A	N/A
NW E. Torino Turn Lane Improvements	FY24	\$10,000	N/A	N/A
Roadway and Gateway Landscape Beautification	FY26	\$2,500	N/A	N/A
PSL Blvd. Landscape – Turnpike Bridge to Gatlin Blvd.	FY26	\$3,000	N/A	N/A
PW – 8940 2007 Pothole Patch Truck	FY23	N/A	(\$1,500) Annually	N/A
PWD – 2013 2005 For F-450	FY23	N/A	(\$1,500) Annually	N/A



ROAD & BRIDGE CIP #304 FUND - CONTINUED

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities (per year)
PWD -3871 2007 Ford F-450	FY22	N/A	(\$1,500) Annually	N/A
PWD-3870 2006 Ford F-450	FY23	N/A	(\$1,500) Annually	N/A
PWS-2930 2015 TYMCO Street Sweeper	FY26	N/A	(\$1,500) Annually	N/A
4160 2016 Pothole Patch Truck	FY26	N/A	(\$1,500) Annually	N/A

PARKS IMPACT FEE FUND #305

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities (per year)
Torino Regional Park	FY22 & Beyond	\$1,905,793 (17FTEs)	\$1,176,030 operating \$938,800 Capital	N/A
Tradition Regional Park	FY25 & Beyond	\$1905,793 (17 FTEs)	\$785,580	N/A



HALF-CENT SALES TAX CIP #310

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities (per year)
Paving Program	FY23 & Beyond	\$20,000 Mgmt.	N/A	N/A
Sidewalk Improvements	FY23 & Beyond	\$25,000 Mgmt.	N/A	N/A
Floresta	FY23 & Beyond	\$100,000 Mgmt.	N/A	N/A
California Intersection Improvements	FY24 & FY25	\$15,000	N/A	N/A
California Widening	FY23 - FY27	\$32,5	N/A	N/A

STORMWATER CIP FUND #401

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities (per year)
Design for Water Quality Projects	FY23	\$7,500 Annually	N/A	N/A
E-3 Canal Improvements	FY26	\$12,000	N/A	N/A
D-11 Canal Improvements	FY24	\$20,000 Annually	N/A	N/A
E-8 Downstream Repair of B-15	FY27	\$5,000 Annually	N/A	N/A
A-14 Water Control Structure	FY24	\$55,000	N/A	N/A
A-16 Water Control Structure	FY25	\$15,000	\$5,000 Annually	N/A
A-17 Water Control Structure	FY26	\$15,000	\$5,000	N/A
SWWW-1 Control Structure	FY23	\$15,000	\$5,000 Annually	N/A
Property Acquisition for access to Water Control Structures	FY25	\$1,000	N/A	N/A



STORMWATER CIP FUND #401 - CONTINUED

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies	Utilities (per year)
Water Quality Projects (Vet Mem Phases IV & V	FY26	\$5,000	N/A	N/A
Veteran's Memorial Water Quality Phase III	FY25 & FY26	\$20,000	\$5,000	N/A
Hogpen Slough Water Quality	FY23	\$60,000	\$6,000 Annually	N/A
Hogpen Slough HPS-60 Replacement	FY26	\$10,000	\$6,000 Annually	N/A
Floresta Phase III Baffle Boxes		\$3,750	N/A	N/A
Landsdowne Basin Improvements	FY24	\$15,000	N/A	N/A

UTILITY SYSTEMS FUND #448

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies	Utilities (per year)
Four Western Reverse Osmosis	FY22, FY23 & FY24	N/A	\$53,380	N/A
Water Quality restoration Areas 7A & 7B	FY26 & Beyond	N/A	\$4,000	N/A



**CITY OF PORT ST. LUCIE
 CAPITAL IMPROVEMENT PROJECTS
 FIVE-YEAR PROJECTION**

Project/Description FY 2022-23 FY 2023-24 FY 2024-25 FY 2025-26 FY 2026-27

301 - General Fund CIP

Construction of Fiber Optic Cables Southern Grove Infrastructure (Planning, Design, & Construction) Phase 4 Tom Mackie Blvd extension (incl E/W 2 & Marshall Pkwy) (Final Design/Build)	\$ 4,500,000	-	-	-	-
Southern Grove Infrastructure (Planning, Design, & Construction) Phase 3 Anthony S. Sansone Sr Blvd extension (Design, Construction, CEI, Contingency)	9,013,247	7,541,696	-	-	-
Southern Grove Infrastructure (Planning, Design, & Construction) Phase 4 Anthony S. Sansone Sr Blvd extension (Design, Construction, CEI, Contingency)	8,847,104	-	-	-	-
Paar/I-95 Watermain	351,063	-	4,255,603	-	-
PD Body Worn Cameras	3,500,000	-	-	-	-
Police Training Facility & Shooting Range: Training Facility - Phase II & Phase III	810,759	810,759	810,759	810,759	-
PD Main Building Renovations- & 3	8,622,400	2,700,000	-	-	-
PD Evidence Building Renovations	250,000	250,000	-	-	-
PD Mobile Command Post	200,000	-	-	-	-
City Hall Office Space Needs Assessment	-	-	-	-	350,000
City Complex Site Works Upgrades- Concrete and Asphalt Repairs and Upgrades at City Complex	100,000	-	-	-	-
City Hall Lobby, Corridors, Storefront Doors, and Courtyard and Restroom Improvements	350,000	-	-	-	-
MIDFLORIDA Event Center Parking Garage LED Lighting	1,600,000	-	-	-	-
MIDFLORIDA Event Center Parking Garage	100,000	100,000	-	-	-
Police Building Impact Glass Installation	500,000	500,000	500,000	500,000	500,000
Police Department Standby Chiller Replacement	-	-	360,000	360,000	-
City Hall Chilled Water Air Handler Unit Replacement (7 Units)	-	-	-	150,000	-
MIDFLORIDA Event Center HVAC Controls Upgrades & Integration	-	-	120,000	120,000	120,000
City Hall HVAC Controls Integration	-	-	-	100,000	-
MIDFLORIDA Event Center Roof	-	-	-	150,000	-
City Hall Standby Chiller Replacement	-	-	-	225,000	-
City Hall LED Lighting Interior Upgrade	-	-	-	150,000	-
Police Department LED Lighting Upgrade	-	-	-	-	150,000
City Employee Clinic Expansion	-	-	-	-	380,000
The Port Master Plan New Projects Master- Historic Homes	300,000	-	-	-	-
The Port Master Plan New Projects Master- Branding Phase	500,000	500,000	-	-	-
The Port Promenade Sub-Sheet: Construction	300,000	-	-	-	-
Citywide Trails Master- Wilderness Trail	1,150,000	-	-	-	-
Citywide Trails Master- Volucia Trail	1,000,000	500,000	-	-	-
Citywide Trails Master- Peacock Trail	150,000	-	-	-	-
Oak Hammock Inclusive Playground	-	150,000	-	-	-
Turtle Run Park Inclusive Playground	-	-	-	485,000	-
Riverplace Park Inclusive Playground	-	-	472,000	-	718,000
Whispering Pines Inclusive Playground	-	-	-	-	-
Sportsman's Park Security Camera Upgrade	1,186,000	-	-	-	-
Whispering Pines Security and Fiber Optic	757,188	-	-	-	-
Charles E. Ray Park Fitness Station- Installation of Fitness Station (Cost Increase)	-	745,000	-	-	-
Lyngate Park Lighting Improvements	140,000	-	-	-	-
Whispering Pines Back Lot Renovations	-	-	-	187,000	-
Sports Lighting at McChesney	-	-	40,000	-	305,000
Whispering Pines Park- Design and Construction	-	782,000	370,000	-	-
	-	258,000	320,000	-	-



**CITY OF PORT ST. LUCIE
CAPITAL IMPROVEMENT PROJECTS
FIVE-YEAR PROJECTION**

Project/Description FY 2022-23 FY 2023-24 FY 2024-25 FY 2025-26 FY 2026-27

301 - General Fund CIP - Continued

Jessica Clinton Park Playground	853,000	-	-	-	-
Botanical Gardens Storage/Educational	-	-	-	65,000	370,000
Botanical Gardens Gazebo	-	-	-	25,000	180,000
Botanical Gardens Event Restroom	-	325,000	-	-	-
McCarty Ranch Master Plan	150,000	-	-	-	-
McCarty Ranch Campsite Preserve Electric Service	-	-	500,000	-	-
McCarty Ranch Campsite Water	-	-	300,000	-	-
Saints Driving Range	-	205,000	285,000	100,000	177,000
Cart Path & Practice Area Repairs	-	195,000	-	-	-
Saints Irrigation System Replacement Phase	-	-	-	200,000	1,268,000
Saints Event Gazebo	-	-	-	-	100,000
Overflow Parking Lot Replacement	225,000	-	-	-	-
Saints Drainage Project	2,725,000	-	-	-	-
Generator and Fuel Tank Refurbishment	100,000	-	-	-	-
Generator Switchgear Upgrades	233,000	-	-	-	-
Village Square Turf Replacement	87,500	-	-	-	-
Hospitality Hallway	167,159	-	-	-	-
Total - General CIP	\$ 48,768,420	\$ 15,562,455	\$ 8,333,362	\$ 3,627,759	\$ 4,618,000

304 - ROAD & BRIDGE CIP

Project Management Costs for Capital Improvements	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
New Sidewalks- Citywide	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Traffic Calming	750,000	250,000	250,000	250,000	250,000
FDOT- New Sidewalk Kestor Drive	-	-	650,000	-	-
FDOT- New Sidewalk Volucia Drive	-	-	-	650,000	-
Peacock Improvements with Interchange	300,000	1,000,000	-	2,000,000	-
ADA Improvements- Signals Various Locations	40,000	40,000	40,000	40,000	40,000
Signal Conversion	200,000	200,000	200,000	200,000	200,000
Port St. Lucie Boulevard South Improvements Seg. 2.1 (Alcantarra Blvd to Darwin Blvd)	250,000	-	-	-	-
Port St. Lucie Boulevard South Improvements Seg. 2.2 (Paar Dr. to Alcantarra Blvd)	-	4,650,000	-	-	-
Port St. Lucie Boulevard South Improvements Seg. Segment 1 (Becker t Cameo Blvd. & PSL Blvd. Intersection Improvements	150,000	1,200,000	-	-	-
Savona Blvd. & Paar Dr. Intersection Improvements- Analysis & Design	-	150,000	1,200,000	-	-
Darwin Blvd. & Paar Dr. Intersection Improvements- Analysis & Design	-	-	-	200,000	1,200,000
Del Rio Blvd. & California Blvd. Intersection Improvements	-	-	-	250,000	1,750,000
Bayshore & Lakehurst Signalization	800,000	-	-	-	-
Gatlin/Savona Intersection Improvements- Analysis & Design	750,000	-	-	-	600,000
Gatlin Blvd. Signal Improvements FDOT	628,000	-	-	-	-
N Macedo Blvd. & Selvitz Rd. Raised Intersection	-	-	-	-	60,000
Tulip Blvd./College Park Rd. Intersection Improvements	1,000,000	-	-	-	-
Tradition & Village Pkwy. Mobility Improvements-	100,000	400,000	-	-	-
E. Torino Midway Turn Lane Improvement	125,000	-	-	-	-
Commerce Center/Glades Cut Off Intersection Improvements	-	250,000	1,250,000	-	-
Replace PW-8618 2006 Bucket Truck	297,635	-	-	-	-
Annual Resurfacing Program	4,000,000	4,000,000	4,000,000	4,000,000	4,000,000
Contract Repair/Improvements of Sidewalks	500,000	500,000	500,000	500,000	500,000
Port St. Lucie Blvd. Resurfacing	700,000	-	-	-	-
Glenwood Rehabilitation	-	-	500,000	-	-
Gatlin Pines - Roadway Reconstruction	-	-	-	1,500,000	-
NW E Torino Roundabout	1,000,000	-	-	-	-
U.S. Submarine Veterans Park On-Street Parking	-	-	-	-	250,000



**CITY OF PORT ST. LUCIE
 CAPITAL IMPROVEMENT PROJECTS
 FIVE-YEAR PROJECTION**

Project/Description FY 2022-23 FY 2023-24 FY 2024-25 FY 2025-26 FY 2026-27

304 - ROAD & BRIDGE CIP - Continued

Road and Gateway Landscape Beautification	-	-	-	50,000	400,000
PSL Blvd. Landscape - Turnpike Bridge to Gatlin Blvd	-	-	-	60,000	675,000
Replace PWD-3870 2006 Ford F-450 Pickup PWD-07	75,000	-	-	-	-
Replace PWS-2930 2015 Tymco Street Sweeper	400,000	-	-	-	-
Replace 4160 2016 Pothole Patch Truck	-	-	-	400,000	-
	\$ 13,165,635	\$ 13,940,000	\$ 9,690,000	\$ 11,200,000	\$ 11,025,000

305 - PARKS IMPACT FEE

O.L. Peacock Sr. Park Phase 1 Construction	\$ 1,650,000	\$ 750,000	700,000	1,000,000	-
Torino Regional Park Phase 1 Construction	13,390,000	875,000	8,725,736	-	-
Land Acquisition	-	-	-	1,300,000	1,000,000
The Port District Tower Phase	2,689,069	-	-	-	-
Tradition Regional Park	2,931,600	-	-	-	-
Total - Parks Impact Fee CIP	\$ 20,660,669	\$ 1,625,000	\$ 9,425,736	\$ 2,300,000	\$ 1,000,000

307- PARKS MSTU CIP

Purchase of MIDFLORIDA Event Center and Village Square	381,726	-	-	-	-
Total - Parks MTSU CIP	\$ 381,726	\$ -	\$ -	\$ -	\$ -

310 - HALF CENT SALES TAX CIP

Paving Program	\$ 2,400,000	\$ 2,600,000	\$ 3,200,000	\$ 3,200,000	\$ 6,050,000
Sidewalk Improvements	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000
Floresta	10,000,000	10,000,000	9,000,000	9,000,000	-
Project Manager Position (1 FTE)	79,386	81,768	84,221	86,747	89,350
California Intersection Improvements	-	-	-	220,000	1,780,000
California Widening	50,000	-	-	1,050,000	5,000,000
Total Half Cent Sales Tax CIP	\$ 13,629,386	\$ 13,781,768	\$ 13,384,221	\$ 14,656,747	\$ 14,019,350

448 - UTILITY CIP

Clear Well & Generator Bldg. @ Prineville RO Plant	\$ 800,000	\$ -	\$ 8,700,000	\$ -	\$ -
Four Western Reverse Osmosis Floridan Well F-37	2,800,000	-	-	-	-
Four Western Reverse Osmosis Floridan Well F-38	424,000	2,800,000	-	-	-
Four Western Reverse Osmosis Floridan Well F-39	-	424,000	2,800,000	-	-
DIW @ Prineville 2.5 mgd (7,000,000 Fund 441/3,000,000 Bond)	11,000,000 3,000,000	-	-	-	-
Construction of New Building	1,000,000	-	-	-	-
Lime Plant Rehabs	500,000	500,000	1,500,000	500,000	1,500,000
Water Quality Restoration Areas 7A-234	625,000	-	4,837,857	-	-
Water Quality Restoration Areas 7B-294	-	694,000	-	5,783,000	-
McCarty fka Westport Aquifer Storage & Recovery Well- Design	-	-	-	500,000	2,600,000
Rangeline Road RO Injection Well #1	-	-	-	-	850,000
Rangeline Road RO Well Field	-	-	-	-	950,000
Dredging of South Lake @ McCarty Preserve	-	200,000	2,000,000	2,000,000	2,000,000
PSL Blvd-Parr to Alcantarra	-	-	2,000,000	-	-
PSL Blvd-Parr to Becker	200,000	-	-	2,000,000	-
Floresta - Crosstown to Prima Vista	-	-	2,000,000	-	-
Midway- Jenkins to Selvitz	600,000	-	-	-	-
Midway - Selvitz to Glades Cutoff	-	-	-	1,300,000	-
AC Pipe Replacement	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Lift Station SP-15 Replacement	800,000	-	-	-	-
Westport Wastewater Plant \$12,000,000 SAD 3/4	12,000,000	-	-	-	-
Westport Wastewater Plant \$ 3,000,000 Bond	-	3,000,000	-	-	-



**CITY OF PORT ST. LUCIE
 CAPITAL IMPROVEMENT PROJECTS
 FIVE-YEAR PROJECTION**

Project/Description FY 2022-23 FY 2023-24 FY 2024-25 FY 2025-26 FY 2026-27

448 - UTILITY CIP - Continued

Westport Wastewater Plant \$ 2,139,535 Contingency	2,319,535	-	-	-	-
Westport Wastewater Force Main	17,510,309	-	-	-	-
4 Million Gallon Upset Tanks 1 & 2- Design	600,000	6,000,000	-	3,000,000	-
Reuse to Injection Well to WP Pump Station To Glades	906,000	-	-	-	-
Northport Booster Pump Force Main to Glades Phase 1-6 Bond	4,909,300	1,038,880	-	-	-
Northport Booster Pump Force Main to Glades Phase 1-6	-	2,199,920	-	-	-
I&I Southport Area/Eastport Area/ Step Systems	-	-	4,000,000	4,000,000	4,000,000
Total Utilities CIP \$	60,994,144	\$ 17,856,800	\$ 28,837,857	\$ 20,083,000	\$ 12,900,000

Total CIP \$ 157,599,980 \$ 62,766,023 \$ 69,671,176 \$ 51,867,506 \$ 43,562,350

401 - STORMWATER CIP - Funded by Operating Revenue

Design & Grant Coordination of Water Quality Projects	\$ 250,000	\$ 250,000	\$ 335,000	\$ 370,000	\$ 400,000
E-3 Canal Improvements Phase III	-	-	-	240,000	-
D-11 Canal Improvements- Potential 2,566,249.80 HMGP LMS Grant	-	3,421,667	-	-	-
E-8 Downstream Repair of B-15	-	-	-	-	226,000
A-14 Water Control Structure	-	795,000	-	-	-
A-16 Water Control Structure	-	-	560,000	-	-
A-17 Water Control Structure	-	-	-	600,000	-
SWW-1 Control Structure	750,000	-	-	-	-
Property Acquisition for access to Water Control Structures	-	-	160,000	-	100,000
Water Quality Projects (Vet Mem Phases IV and V)	-	-	-	154,000	-
Veteran's Memorial Water Quality Phase III	-	-	120,000	1,200,000	-
Hogpen Slough Water Quality	300,000	1,500,000	1,500,000	-	-
Hogpen Slough HPS-60 Replacement	-	-	-	130,000	-
Elkcam Basin Improvements- 5,755,768.90 HMGP LMS Grant Requested- Design	-	-	-	-	767,436
Kingsway/Oakridge Basin Improvements- 5,531,074.70 HMGP LMS Grant Requested	-	-	-	-	737,477
Airoso Conflict Structure & Piping	-	-	-	-	114,600
Floresta Phase III Baffle Boxes	1,680,000	-	-	-	-
Total Stormwater CIP \$	2,980,000	\$ 5,966,667	\$ 2,675,000	\$ 2,694,000	\$ 2,345,513



CITY OF PORT ST. LUCIE
GENERAL FUND CAPITAL IMPROVEMENT BUDGET - #301
FIVE YEAR PROJECTIONS
FY 2022-23 ADOPTED BUDGET

	2022-2023 -----	2023-2024 -----	2024-2025 -----	2025-2026 -----	2026-2027 -----
REVENUES:					
Prior Year CIP Reserve	\$ 16,671,806	\$ 3,759,800	\$ 98,618	\$ 98,618	\$ 91,978
Interfund Transfer from the GFC Fund #108 (Hegener Drive)	11,361,414	7,541,696	2,255,603	-	-
Grant - DEO (approved)	3,500,000	-	-	-	-
Grant - DEO (applied)	-	-	2,000,000	-	-
Grant-State (awarded) Transfer from General Fund	1,000,000	-	-	-	-
Grant - C.D.B.G. Funding (Whispering Pines Inclusive Playground)	600,000	-	-	-	-
Grant - Special Category - Historic	250,000	250,000	-	-	-
Grant - L.W.C.F. (applied)	-	782,000	218,000	-	-
Grant - Golf Course Drainage	1,299,000	-	-	-	-
Fund Transfer from General Fund - ARPA Funding (Hegener Drive)	5,850,000	-	-	-	-
Fund Transfer from General Fund - ARPA Funding (Fiber Infrastructure)	4,500,000	-	-	-	-
Fund Transfer from General Fund - ARPA Funding for (McCarty Ranch	-	-	300,000	-	-
Fund Transfer - General Fund Operating Fund 001	2,590,000	2,777,577	3,553,249	3,621,119	4,611,227
Fund Transfer - Neighborhood Planning Fund #127	140,000	-	-	-	-
Fund Transfer- SAD Fund #150	125,000	-	-	-	-
Fund Transfer - SAD Fund #151	1,200,000	500,000	-	-	-
Fund Transfer - Glassman SAD #153 one time parks projects	2,181,000	-	-	-	-
Fund Transfer - Combined SAD #158	550,000	-	-	-	-
Fund Transfer - Building Department Fund #110	350,000	-	-	-	-
Fund Transfer - Stormwater Fund #401 (Golf Course Drainage)	300,000	-	-	-	-
Interest Income	60,000	50,000	6,510	-	-
TOTAL REVENUES	\$ 52,528,220	\$ 15,661,073	\$ 8,431,980	\$ 3,719,737	\$ 4,703,205
EXPENDITURES:					
<u>INFORMATION SERVICES - #1320</u>					
Construction of Fiber Optic Infrastructure	\$ 4,500,000	\$ -	\$ -	\$ -	\$ -
	\$ 4,500,000	\$ -	\$ -	\$ -	\$ -
<u>GENERAL GOVERNMENT - #1900</u>					
Phase 4 Tom Mackie Blvd. Extension (include E/W 2 & Marshall Pkwy) (Final Design/Build) FY 24 Transfer from #108	\$ 9,013,247	\$ 7,541,696	\$ -	\$ -	\$ -
Phase 3 Anthony F. Sanson Sr. Blvd extension (Design, Construction, CEI, Contingency)	8,847,104	-	-	-	-
Phase 4 Anthony F. Sansone Sr. Blvd. extension (Design, Construction, CEI, Contingency)FY 25 \$2,000,000 Grant	351,063	-	4,255,603	-	-
Paar/I-95 Watermain	3,500,000	-	-	-	-
	\$ 21,711,414	\$ 7,541,696	\$ 4,255,603	\$ -	\$ -
<u>POLICE DEPARTMENT - COMMUNITY SVCS. 301-2105</u>					
Body Worn Cameras	\$ 810,759	\$ 810,759	\$ 810,759	\$ 810,759	\$ -
Training Facility - Phase II & III	8,622,400	2,700,000	-	-	-
Police Department Renovation - Floors 2 & 3	250,000	250,000	-	-	-
Evidence Building - Finish	200,000	-	-	-	-
P.D. Mobile Command Post	-	-	-	-	350,000
Sub-Totals	\$ 9,883,159	\$ 3,760,759	\$ 810,759	\$ 810,759	\$ 350,000



CITY OF PORT ST. LUCIE
GENERAL FUND CAPITAL IMPROVEMENT BUDGET - #301
FIVE YEAR PROJECTIONS
FY 2022-23 ADOPTED BUDGET

2022-2023 2023-2024 2024-2025 2025-2026 2026-2027
 ----- ----- ----- ----- -----

Note: Red Lettering = New Projects

FACILITIES MAINTENANCE #4135

- NEW PROJECT: Space Needs Assessment
- NEW PROJECT: City Complex Site Work Upgrades - Concrete and Asphalt Repairs and Upgrades at City Complex
- NEW PROJECT: City Hall Lobby, Corridors, Storefront Doors and Courtyard Improvements
- M.F.E.C. Parking Garage LED Lighting Upgrade
- M.F.E.C. Parking Garage Structural Repairs and Sealing
- NEW PROJECT: Police Building Impact Glass Installation (2 Phases)
- Police Department Standby Chiller Replacement
- City Hall Chilled Water Air Handler Unit Replacement (7 Each)
- MIDFlorida Event Center (M.F.E.C.) HVAC Controls and Upgrades
- City Hall HVAC Chiller Plant Controls Integration
- M.F.E.C. Roof - Install Roof Coating on all Membrane Roofing
- Standby Chiller Replacement - City Hall
- LED Lighting Upgrade (Interior City Hall)
- Police Department LED Lighting Upgrade

	100,000	\$ -	\$ -	\$ -	\$ -
	350,000	-	-	-	-
	1,600,000	-	-	-	-
	100,000	100,000	-	-	-
	500,000	500,000	500,000	500,000	500,000
	-	-	360,000	360,000	-
	-	-	-	150,000	-
	-	-	120,000	120,000	120,000
	-	-	-	100,000	-
	-	-	-	150,000	-
	-	-	-	225,000	-
	-	-	-	150,000	-
	-	-	-	-	150,000
	-	-	-	-	380,000
Sub-Totals	\$ 2,650,000	\$ 600,000	\$ 980,000	\$ 1,755,000	\$ 1,150,000

BUILDING DEPARTMENT - ADMINISTRATION 301-2405

City of Port St. Lucie Clinic Expansion - Building Department

THE PORT PROJECT 301-7210

**The Port - Historic Homes - Change in Project Costs

- NEW PROJECT - Branding Phase
- The Port - Promenade

	\$ 300,000	\$ -	\$ -	\$ -	\$ -
	\$ 300,000	\$ -	\$ -	\$ -	\$ -
	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ -
	300,000	-	-	-	-
	1,150,000	-	-	-	-
The Port - Master Subtotal	\$ 1,950,000	\$ 500,000	\$ -	\$ -	\$ -

PARK & RECREATION 301-7210

Wilderness Trail

- NEW PROJECT - Volucia Trail (Unfunded)
- NEW PROJECT - Peacock Trail (Unfunded)
- NEW PROJECT - Oak Hammock Playground
- NEW PROJECT - Turtle Run
- NEW PROJECT - Riverplace
- NEW PROJECT - Whispering Pines Inclusive Playground (possible C.D.B.G. Funding \$600,000)
- Sportsman Park - Sportsman's Park Security Camera Upgrade
- NEW PROJECT - Whispering Pines Security and Fiber Optic Upgrade
- NEW PROJECT - Charles E. Ray Park Fitness Station
- Lyngate Park Interior & Exterior Lighting Improvements
- Whispering Pines Park Back Lot Renovation
- Sports Lighting - Various Parks (possible L.W.C.F. Grant of \$1M)
- Whispering Pines Bleacher Shade Structures
- Jessica Clinton Park Playground Replacement

	\$ 1,000,000	\$ 500,000	\$ -	\$ -	\$ -
	150,000	-	-	-	-
	-	150,000	-	-	-
	-	-	-	485,000	-
	-	-	-	-	718,000
	-	-	472,000	-	-
	1,186,000	-	-	-	-
	757,188	-	-	-	-
	140,000	745,000	-	-	-
	-	-	-	-	-
	-	-	-	187,000	-
	-	-	40,000	-	305,000
	-	782,000	370,000	-	-
	-	258,000	320,000	-	-
	853,000	-	-	-	-
Sub-Totals	\$ 4,086,188	\$ 2,435,000	\$ 1,202,000	\$ 672,000	\$ 1,023,000



CITY OF PORT ST. LUCIE
GENERAL FUND CAPITAL IMPROVEMENT BUDGET - #301
FIVE YEAR PROJECTIONS
FY 2022-23 ADOPTED BUDGET

	2022-2023 -----	2023-2024 -----	2024-2025 -----	2025-2026 -----	2026-2027 -----
PARK & RECREATION 301-7215					
NEW PROJECT - Storage/Education Office Space	\$ -	\$ -	\$ -	\$ 65,000	\$ 370,000
NEW PROJECT - Botanical Gardens Gazebo	-	-	-	25,000	180,000
Botanical Gardens Event Lawn Restrooms		325,000			
	\$ -	\$ 325,000	\$ -	\$ 90,000	\$ 550,000
PARK & RECREATION 301-7216					
McCarty Ranch Preserve Master Plan	\$ 150,000	\$ -	\$ -	\$ -	\$ -
McCarty Ranch Campsite Preserve Electric Service	-	-	500,000	-	-
McCarty Ranch Campsite Water	-	-	300,000	-	-
Sub-Totals	\$ 150,000	\$ -	\$ 800,000	\$ -	\$ -
GOLF COURSE - #7250 - MAINTENANCE					
NEW PROJECT - Saints Driving Range	\$ -	\$ 205,000	\$ 285,000	\$ 100,000	\$ 177,000
Cart Path and Practice Area Repairs	-	195,000	-	-	-
Irrigation System Rebuild	-	-	-	200,000	1,268,000
Banquet Hall Gazebo Strart Rebuild	-	-	-	-	100,000
Overflow Parking Lot Repavement	225,000	-	-	-	-
Saints Drainage Project	2,725,000	-	-	-	-
	\$ 2,950,000	\$ 400,000	\$ 285,000	\$ 300,000	\$ 1,545,000
EVENT CENTER/PARKS & RECREATION # 301-7500/7503					
NEW PROJECT - Generator and Fuel Tank Refurbishment	\$ 100,000	\$ -	\$ -	\$ -	\$ -
NEW PROJECT - Generator Switchgear Upgrades	233,000	-	-	-	-
NEW PROJECT - Village Square Turf Replacment	87,500	-	-	-	-
NEW PROJECT - Replace Tile	167,159	-	-	-	-
Sub-Totals	\$ 587,659	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 48,768,420	\$ 15,562,455	\$ 8,333,362	\$ 3,627,759	\$ 4,618,000
Designated CIP Reserve for Future Projects	\$ 3,759,800	\$ 98,618	\$ 98,618	\$ 91,978	\$ 85,205
SURPLUS/<DEFICIT>	\$ -	\$ -	\$ -	\$ -	\$ -

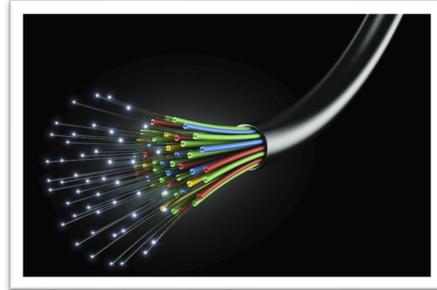
Note: Red Lettering = New Projects

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: IT / 1320
Contact Person: Bill Jones
Phone #/Extension: 4214
Fund Number: ARPA
Project Title: Light Speed Trunk (Fiber Project)



Amount Spent-to-date: \$0

Project Justification

OVERALL PROJECT DESCRIPTION

The overall project will add an additional 39 miles to the existing 104 miles of fiber trunk line owned by the City. The overall project will be broken down to six project segments, which are ranked by priority. This will be processed in one E-Bid allowing multiple contractors to be awarded. The addition of the new trunk lines together with the existing trunk lines will make the fiber more resilient to be utilized in multiple directions. This connection will help prevent network grid-lock and interruption in a fiber-cut situation. By extending this fiber connection it adds a contingency route in an emergency to City owned treatment facilities and utilities. Historically a fiber cut would result in City owned treatment facilities experiencing down-time upwards of 48 hours depending on the severity of the fiber cut. This new trunk pathway will assist in alleviating the downtime experienced by the facilities by providing multiple routes into the facility. This enhancement also supports the over-all security system for the utility and plant control.

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life and/or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
ARPA Funding	\$ 4,500,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 4,500,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Construction of fiber optic infra	\$ 4,500,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 4,500,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
FTE - Project Manager (1320 Funded)	\$ -	\$ -	\$ 150,000	\$ 150,000	\$ 150,000
Totals	\$ -	\$ -	\$ 150,000	\$ 150,000	\$ 150,000

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: PSL Governmental Finance Corporation
Contact Person: Wes McCurry
Phone #/Extension: x7386
Fund Number: 301-1900

Project Title: Southern Grove Infrastructure (Planning, Design & Construction)
Project Number: n/a
Amount Spent-to-date: \$ 135,000



Project Justification

Project Description & Scope: Planning, design and construction of approximately 15,830 LF of roadway and utilities with stormwater ponds. Tom Mackie Blvd Phase 2 and 3 design complete. Tom Mackie Blvd Phase 4 shall include initial 40% design of facilities with construction occurring in phases under a final design/build approach. Anthony F. Sansone Sr Blvd Phase 3 and 4 extend from Paar Dr to Marshall Pkwy.

Purpose: To support continued sale and development of PSLGFC owned lands in Southern Grove

City Council Goal: High-quality infrastructure and facilities & Diverse local economy and employment opportunities

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Fund Transfer from the GFC Fund #108 (Land Sale Revenue, projected based on contracts)	\$ 11,361,414	\$ 7,541,696	\$ 2,255,603	\$ -	\$ -
Grant - DEO (awarded)	3,500,000	-	-	-	-
Grant - DEO (potential award)	-	-	2,000,000	-	-
State Grant (transfer from General Fund)	1,000,000	-	-	-	-
ARPA Funding	5,850,000	-	-	-	-
Totals	\$ 21,711,414	\$ 7,541,696	\$ 4,255,603	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2024-25	FY 2025-26
Paar/I-95 Watermain	\$ 3,500,000	\$ -	\$ -	\$ -	\$ -
Phase 4 Tom Mackie Blvd extension (incl E/W 2 & Marshall Pkwy) (Final Design/Build)	9,013,247	7,541,696	-	-	-
Phase 3 Anthony F. Sansone Sr Blvd extension (Design, Construction, CEI, Contingency)	8,847,104	-	-	-	-
Phase 4 Anthony F. Sansone Sr Blvd extension (Design, Construction, CEI, Contingency)	351,063	-	4,255,603	-	-
Totals	\$ 21,711,414	7,541,696	\$ 4,255,603	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2024-25	FY 2025-26
	-	-	-	-	-
Totals	\$ -				

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Police/2111
Contact Person: John Bolduc
Phone #/Extension: ext 4278
Fund Number: 301-2105



Project Title: PD Body Worn Cameras

Amount Spent-to-Date:

Project Justification

Justification: The Port St. Lucie Police Dept desires to utilize body worn cameras to document law enforcement interactions with the public by providing recorded evidence of actions, conditions, and statements. Officers have a legal right to capture and record footage during all official interactions. Body worn camera recordings have been demonstrated to be of value in the prosecution of traffic and criminal offenses, gathering of evidence, protecting officers from false accusations, training, and ensuring transparency of policy activity while fostering positive relationships within the community. The Department recognizes that the body worn camera will not capture exactly what an officer sees and/or hears, or what an officer senses or experiences. Footage captured is only a portion of the encounter between law enforcement and individuals. The Department acknowledges that an officer's recollection of specific details may be different from what is captured by the body worn camera. Although body worn cameras do not capture an officer's full knowledge of any particular situation, they are a valuable law enforcement tool to capture and preserve data. The CIP budget was updated to reflect the current approved vendor contract.

Purpose: Life Safety

City Council Goal: Safe, clean and beautiful.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Interfund Transfer #001	\$ -	\$ 810,759	\$ 810,759	\$ 810,759	\$ -
Use of Reserves	810,759	-	-	-	-
Totals	\$ 810,759	\$ 810,759	\$ 810,759	\$ 810,759	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Body Worn Cameras (Annual Costs)	\$ 810,759	\$ 810,759	\$ 810,759	\$ 810,759	\$ -
Totals	\$ 810,759	\$ 810,759	\$ 810,759	\$ 810,759	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Hire: Training Officer, Records, Fleet	244,835	252,180	259,745	267,537	\$ -
Totals	\$ 244,835	\$ 252,180	\$ 259,745	\$ 267,537	\$ -

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Police Dept/2105
Contact Person: John Bolduc
Phone #/Extension: Extn 4278
Fund Number: 301-2105

Project Title: Police Training Facility & Shooting Range

Project Number: TBD
Amount Spent-to-Date:



Project Justification

Justification: In order to keep pace with the City's growth (ranked 7th within FL), PSLPD is in need of a Training Facility. Of the top 15 populated cities in FL, PSLPD is the only agency without a training facility (nor a shooting range). Currently, any in-house training provided to sworn personnel is limited by space or has to be done in Fort Pierce at the IRSC complex based on advanced scheduling for firearms qualification. The proposed facility is estimated at **30,800 square feet** and constructed of CBS poured concrete (CAT 5) building at \$350/sf. Estimated costs are as follows: Architectural (\$1,903,600) and Building (\$8,622,400). This facility estimate does not include "soft" costs such as design, construction drawings, soil testing, surveying, etc. - unless it will be deemed as an Essential Facility - which then add 10% (or about \$500K). It will also incorporate a **Shooting Range (80' wide with 20 lane tactical 50-yard range)** estimated at \$1.8 million - similar to Palm Beach Gardens PD. The Range will also include an HVAC system (estimated at \$900K) to meet/exceed all NIOSH, OSHA, NRA range & lead safety standards. Also for future growth, it is recommended that the facility be constructed with additional flooring/space (**2nd Floor of 16,400 sq ft is included**). Note, the timing of cost expenditures is contingent upon various permitting (South FL Water Mgmt., P&Z, Bldg, etc.) processes.

Purpose: Life Safety
City Council Goal: Safe, clean and beautiful.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Use of Reserves (Bond Proceeds)	\$ 8,622,400	\$ 2,700,000	\$ -	\$ -	\$ -
Totals	\$ 8,622,400	\$ 2,700,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Training Facility - Phase II	\$ 8,622,400	\$ -	\$ -	\$ -	\$ -
Training Facility - Phase III	-	2,700,000	-	-	-
Totals	\$ 8,622,400	\$ 2,700,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM

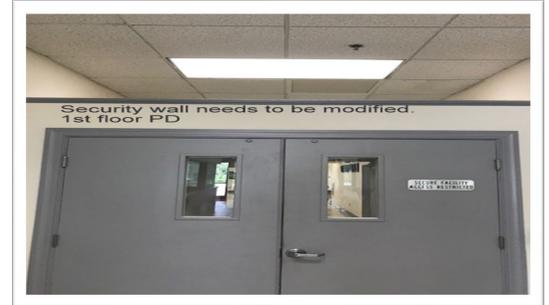


PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Police Dept/2105
Contact Person: John Bolduc
Phone #/Extension: Extn 4278
Fund Number: 301-2105

Project Title: PD Main Building Renovations - Floors 2 & 3

Amount Spent-to-Date: \$250,000



Project Justification

Project Description & Scope: Renovation of the 2nd Floor (FY 2022-23) and the 3rd Floor (FY 2023-24) of the Main Police Building. It will consist of the following: replacment of the flooring (similar to the 1st Floor), painting, upgrading the elevator walls, lighting, possible construction for additional rooms/offices (to address space issues), and the Lobby areas of each floor. This is a quality of life issue for our employees and citizens who work or visit our department on a daily basis. In addition, to complying with ADA guildelines. **Note the building is approximately 30 yrs old. Major renovations to these floors have not been done in the past.**

Purpose: Life Safety

City Council Goal: Safe, clean and beautiful.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Interfund Transfer from G.F.	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -
Totals	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Construction Costs	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -
Totals	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -				

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Police Dept/2105
Contact Person: John Bolduc
Phone #/Extension: Extn 4278
Fund Number: 301-2105

Project Title: PD Evidence Building Renovations
 (until finished)

Amount Spent-to-Date:



Project Justification

Project Description & Scope: This project continues with installing proper drywall, sealing off all the unfinished areas throughout the entire building, placing proper insulation, completing the unfinished ceiling, moving the fire suppressions system, sealing off areas that were left unfinished, separating the storage and office areas with proper installation of walls/barriers, and painting of the entire area. It also the Evidence Building Driveway and Parking Lot on Thanksgiving Avenue and need for an evidence impound lot with overhang to replace existing areas. This is a quality of life issue for our employees and citizens who work or visit our department on a daily basis.

Purpose: Best Practices/Industry Standards

City Council Goal: Safe, clean and beautiful.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Interfund Transfer	\$ 200,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 200,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Construction Costs	\$ 200,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 200,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -				

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Police Dept/2130
Contact Person: John Bolduc
Phone #/Extension: Ext. 4278
Fund Number: 301-2105

Project Title: **PD Mobile Command Post**

Amount Spent-to-Date:



Project Justification

Justification: The Port Saint Lucie Police Department intends to purchase a Mobile Command Post to handle a multitude of special operations and critical incidents to include, but not limited to: Hostage Incidents, Armed Barricaded Suspects, Crowd Containment and Riot Control, Active Shooter Incidents, City Special Events, Natural Disasters, Emergency Situations, and Public Demonstrations. It is to be operated by NPB. PD does not currently have a command post.

Purpose: Life Safety

City Council Goal: Safe, clean and beautiful.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Interfund Transfer from #001	\$ -	\$ -	\$ -	\$ -	\$ 350,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 350,000

Capital Project Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
PD Mobile Command Post	\$ -	\$ -	\$ -	\$ -	\$ 350,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 350,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM

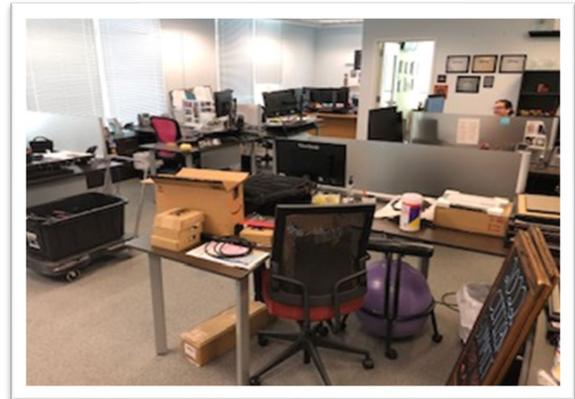


PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: City Hall
Contact Person: Roger Jacob
Phone #/Extension: 772-281-9252
Fund Number: 301-4135

Project Title: City Hall Office Space Needs Assessment

Amount Spent-to-date:



Project Justification

Project Description & Scope: Perform Space Needs Assessment of City Hall Offices for Long Term Planning.

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Interfund Transfer from General Fund	\$ 50,000	\$ -	\$ -	\$ -	-
Interfund transfer from Building Fund	50,000	-	-	-	-
Totals	\$ 100,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Space Needs Assessment	\$ 100,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 100,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: City Hall/Building Dept./Police Dept.
Contact Person: Roger Jacob
Phone #/Extension: 772-281-9252
Fund Number: 301-4135

Project Title: Concrete and Asphalt Repairs and Upgrades In City Complex

Amount Spent-to-date:



Project Justification

Project Description & Scope: Perform Concrete Sidewalk, Concrete Curb and Asphalt Pavement Repairs Including Additional Sidewalk Installation Around Complex for Pedestrian Improvements.

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Interfund Transfer from General Fund	\$ 350,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 350,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
City Complex Sidewalk and Pavement Upgrades	\$ 350,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 350,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: City Hall
Contact Person: Roger Jacob
Phone #/Extension: 772-281-9252
Fund Number: 301-4135

Project Title: City Hall Lobby, Corridors, Storefront
 Doors and Courtyard Improvements.

Amount Spent-to-date:



Project Justification

Project Description & Scope: Improvements to City Hall First Floor Lobby, Corridors, City Council Chamber, Restrooms, Exterior Doors and Rear Courtyard.

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Interfund Transfer from General Fund	\$ 1,600,000	\$ -	\$ -	\$ -	-
Totals	\$ 1,600,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
City Hall Improvements	\$ 1,600,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 1,600,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: MIDFlorida Event Center
Contact Person: Roger Jacob
Phone #/Extension: 772-281-9252
Fund Number: 301-4135



Project Title: MIDFlorida Event Center Parking Garage LED Lighting

Amount Spent-to-date: \$ -

Project Justification

Project Description & Scope: LED lighting upgrades will be energy efficient. This shall be coordinated with the structural repair work.

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Interfund Transfer from General Fund	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -
Totals	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Parking Garage LED Lighting Upgrades	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -
Totals	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ -

Offset on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Estimated Maintenance & Energy Savings	\$ (5,000)	\$ (10,000)	\$ (10,000)	\$ (10,000)	\$ (10,000)
Totals	\$ (5,000)	\$ (10,000)	\$ (10,000)	\$ (10,000)	\$ (10,000)

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: MIDFlorida Event Center
Contact Person: Roger Jacob
Phone #/Extension: 772-281-9252
Fund Number: 301-4135



Project Title: MIDFlorida Event Center Parking Garage

Amount Spent-to-date: \$ -

Project Justification

Project Description & Scope: Repair structural deficiencies including sealing and waterproofing to extend the service life of the parking garage.

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Interfund Transfer #153	\$ 500,000	\$ -	\$ -	\$ -	\$ -
Interfund Transfer	-	500,000	500,000	500,000	500,000
Totals	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Structural Repairs	500,000	500,000	500,000	500,000	500,000
Totals	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Police Department
Contact Person: Roger Jacob
Phone #/Extension: 772-281-9252
Fund Number: 301-4135



Project Title: Police Building Impact Glass Installation

Amount Spent-to-date:

Project Justification

Project Description & Scope: Impact glass installation will extend the life of the building and will eliminate the need and maintenance of hurricane shutters.

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Interfund Transfer from General Fund	\$ -	\$ -	\$ 360,000	\$ 360,000	\$ -
Totals	\$ -	\$ -	\$ 360,000	\$ 360,000	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Impact Glass Installation	\$ -	\$ -	\$ 360,000	\$ 360,000	\$ -
Totals	\$ -	\$ -	\$ 360,000	\$ 360,000	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Estimated Energy Savings	\$ -	\$ -	\$ (5,000)	\$ (10,000)	\$ (10,000)
Totals	\$ -	\$ -	\$ (5,000)	\$ (10,000)	\$ (10,000)

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Police Department
Contact Person: Roger Jacob
Phone #/Extension: 772-281-9252
Fund Number: 301-4135

Project Title: Police Building Standby Chiller Replacement



Amount Spent-to-Date:

Project Justification

Justification: The standby chiller is reaching the end of its useful service life and is used to provide air conditioning if the chiller plant shuts down for any reason.

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Interfund Transfer from General Fund	\$ -	\$ -	\$ -	\$ 150,000	\$ -
Totals	\$ -	\$ -	\$ -	\$ 150,000	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Standby Chiller Replacement	\$ -	\$ -	\$ -	\$ 150,000	\$ -
Totals	\$ -	\$ -	\$ -	\$ 150,000	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Estimated Energy Savings	\$ -	\$ -	\$ -	\$ (2,000)	\$ (2,000)
Totals	\$ -	\$ -	\$ -	\$ (2,000)	\$ (2,000)

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: City Hall
Contact Person: Roger Jacob
Phone #/Extension: 772-281-9252
Fund Number: 301-4135

Project Title: City Hall Chilled Water Air Handler Unit
 Replacements (7 Units)

Amount Spent-to-date: \$ -



Project Justification

Project Description & Scope: The units will have reached the end of their useful service life.

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Interfund Transfer from General Fund	\$ -	\$ -	\$ 120,000	\$ 120,000	\$ 120,000
Totals	\$ -	\$ -	\$ 120,000	\$ 120,000	\$ 120,000

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Chilled Water Air Handler Unit Replacement (6EA.) \$50,000 each.	\$ -	\$ -	\$ 120,000	\$ 120,000	\$ 120,000
Totals	\$ -	\$ -	\$ 120,000	\$ 120,000	\$ 120,000

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Energy Efficiency	\$ -	\$ -	\$ (5,000)	\$ (10,000)	\$ (15,000)
Totals	\$ -	\$ -	\$ (5,000)	\$ (10,000)	\$ (15,000)

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: MIDFlorida Event Center
Contact Person: Roger Jacob
Phone #/Extension: 772-281-9252
Fund Number: 301-4135



Project Title: MIDFlorida Event Center HVAC Controls Upgrade & Integration

Amount Spent-to-Date:

Project Justification

Project Description & Scope: Upgrading the HVAC systems controls will allow the building to work more effectively and efficiently.

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Interfund Transfer from General Fund	\$ -	\$ -	\$ -	\$ 100,000	\$ -
Totals	\$ -	\$ -	\$ -	\$ 100,000	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
HVAC Controls Upgrades & Integration	\$ -	\$ -	\$ -	\$ 100,000	\$ -
Totals	\$ -	\$ -	\$ -	\$ 100,000	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Estimated Energy Savings	\$ -	\$ -	\$ -	\$ (10,000)	\$ (10,000)
Totals	\$ -	\$ -	\$ -	\$ (10,000)	\$ (10,000)

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: City Hall
Contact Person: Roger Jacob
Phone #/Extension: 772-281-9252
Fund Number: 301-4135

Project Title: City Hall HVAC Controls Integration

Amount Spent-to-date:



Project Justification

Justification: Integration and upgrading of the City Hall HVAC system will allow the building to work more effectively and efficiently. This includes upgrading the controls and connecting all the VAV boxes to the controller.

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Interfund Transfer from #001	\$ -	\$ -	\$ -	\$ 150,000	\$ -
Totals	\$ -	\$ -	\$ -	\$ 150,000	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
HVAC Controls Integration	\$ -	\$ -	\$ -	\$ 150,000	\$ -
Totals	\$ -	\$ -	\$ -	\$ 150,000	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Estimated Energy Savings	\$ -	\$ -	\$ -	\$ (5,000)	\$ (5,000)
Totals	\$ -	\$ -	\$ -	\$ (5,000)	\$ (5,000)

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: MIDFlorida Event Center
Contact Person: Roger Jacob
Phone #/Extension: 772-281-9252
Fund Number: 301-4135

Project Title: MIDFlorida Event Center Roof

Amount Spent-to-Date:



Project Justification

Justification: The membrane roofing and joints will have reached the end of their service life and need to be coated. The non-functional solar panels need to be removed to facilitate the re-coating.

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Interfund Transfer from G.F.	\$ -	\$ -	\$ -	\$ 225,000	\$ -
Totals	\$ -	\$ -	\$ -	\$ 225,000	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Remove Solar Panels & Install Roof Coating on all membrane roofing	\$ -	\$ -	\$ -	\$ 225,000	\$ -
Totals	\$ -	\$ -	\$ -	\$ 225,000	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: City Hall
Contact Person: Roger Jacob
Phone #/Extension: 772-281-9252
Fund Number: 301-4135

Project Title: City Hall Standby Chiller Replacement

Amount Spent-to-date:



Project Justification

Project Description & Scope: The standby chiller is reaching the end of its useful service life and is used to provide air conditioning if the chiller plant shuts down for any reason.

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Interfund Transfer from General Fund	\$ -	\$ -	\$ -	\$ 150,000	\$ -
Totals	\$ -	\$ -	\$ -	\$ 150,000	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Standby Chiller Replacement	\$ -	\$ -	\$ -	\$ 150,000	\$ -
Totals	\$ -	\$ -	\$ -	\$ 150,000	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Estimated Energy Savings	\$ -	\$ -	\$ -	\$ (2,000)	\$ (2,000)
Totals	\$ -	\$ -	\$ -	\$ (2,000)	\$ (2,000)

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: City Hall
Contact Person: Roger Jacob
Phone #/Extension: 772-281-9252
Fund Number: 301-4135

Project Title: City Hall LED Lighting Interior Upgrade

Amount Spent-to-date:



Project Justification

Project Description & Scope: LED Lighting will provide more efficiency and energy savings
Purpose: Best Practices/Industry Standards
City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Interfund Transfer from G.F.	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 150,000

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
LED Lighting Upgrades	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 150,000

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Estimated Energy Savings	\$ -	\$ -	\$ -	\$ -	\$ (15,000)
Totals	\$ -	\$ -	\$ -	\$ -	\$ (15,000)

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Police Department
Contact Person: Roger Jacob
Phone #/Extension: 772-281-9252
Fund Number: 301-4135

Project Title: Police Department LED Lighting Upgrade

Amount Spent-to-date:



Project Justification

Project Description & Scope: LED Lighting will provide more efficiency and energy savings

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Interfund Transfer from General Fund	\$ -	\$ -	\$ -	\$ -	\$ 380,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 380,000

Capital Project Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
LED Lighting Upgrades	\$ -	\$ -	\$ -	\$ -	\$ 380,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 380,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Estimated Energy Savings	\$ -	\$ -	\$ -	\$ -	\$ (12,000)
Totals	\$ -	\$ -	\$ -	\$ -	\$ (12,000)

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Building/Administration
Contact Person: Charlie Cangianelli
Phone #/Extension: 772-873-6393
Fund Number: 301-2405

Project Title: City Employee Clinic Expansion

Amount Spent-to-Date:



Project Justification

Project Description & Scope: Build a new clinic facility or an addition onto the existing clinic to provide additional offices and employee care spaces. This is a continuation of 2021-2022 budget request.

Purpose: To provide additional services and meet privacy needs

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of services for our employees and their families.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Interfund Transfer	\$ 300,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 300,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
301-2405-5620	\$ 300,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 300,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

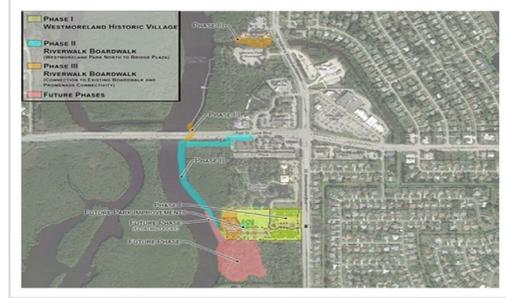
CITY OF PORT ST. LUCIE - MASTER PLAN CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation/CRA
Contact Person: Jennifer Davis
Phone #/Extension: x4342
Fund Number: 301-7210

Project Title: The Port South Project - Master Sheet
Project Number: N/A
Amount Spent-to-date:



Project Justification

Project Description & Scope: The Port South Project is comprised of several individual project elements that stretch from the Westmoreland property heading north to the City-owned Veterans Park at Rivergate. The City previously relocated and has begun the refurbishment of two historic structures. The construction of a pedestrian boardwalk with daytime boat docking slips is currently underway. Ultimately, the boardwalk will pass underneath the PSL Blvd bridge and connect to the existing boardwalk at Tom Hooper Park. Future phases of the project include design and construction of a destination playground, as well as upland park improvements, including a pad- ready site for a future restaurant. The project will also include public access improvements to the Conservation Tract to include a wetland crossing, walking trails and additional boardwalk connections. Future phases also identify construction of a dock along both sides of the Rivergate Canal that will provide pedestrian access to the Port, the Promenade, and allow for temporary mooring of vessels so that visitors can travel by boat to access the Port and neighboring restaurants.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Grants	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -
Interfund Transfer from Fund #151	1,102,500	250,000	-	-	-
Interfund Transfer from Fund #153	597,500	-	-	-	-
Totals	\$ 1,950,000	\$ 500,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
The Port- Historic Homes	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ -
The Port- Promenade	1,150,000	-	-	-	-
Branding Phase	300,000	-	-	-	-
Totals	\$ 1,950,000	\$ 500,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Maintenance	\$ 106,800	\$ 60,500	\$ 16,000	\$ 11,000	\$ 1,000
Operating and New Staff	185,000	120,000	120,000	120,000	120,000
Totals	\$ 291,800	\$ 180,500	\$ 136,000	\$ 131,000	\$ 121,000

CITY OF PORT ST. LUCIE - CHANGE IN COST CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: CRA
Contact Person: Jennifer Davis
Phone #/Extension: x4342
Fund Number:

Project Title: The Port - Historic Homes Sub
Project Number:
Amount Spent-to-date: N/A



Project Justification

Project Description & Scope: Continued refurbishment of historic structures.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Grants	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -
Interfund Transfer #151	250,000	250,000	-	-	-
Totals	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Design	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -
Construction	450,000	450,000	-	-	-
Totals	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Maintenance	\$ 15,000	\$ 15,000	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: CRA/Parks & Recreation
Contact Person: Jennifer Davis/Kelly Boatwright
Phone #/Extension: x4342 - x5099
Fund Number: 301-7210

Project Title: The Port District - Branding Phase
Project Number:
Amount Spent-to-date:



Project Justification

Justification: Threshold structures with district branding and secondary signage structures along with incorporated seating and landscaping were among the key recommendations of the Port District Master Plan, approved by City Council in July 2021, to provide an important gateway to the Port District. Specific project elements would include a gateway experience at the intersection of Port St. Lucie Boulevard and Veterans Memorial Parkway and a gateway experience at Lyngate Park and at the intersection of Veterans Memorial Parkway and Port St. Lucie Boulevard to welcome people to the district.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Interfund Transfer from Fund #151	\$ 300,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 300,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Branding Phase Design and Construction	\$ 300,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 300,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

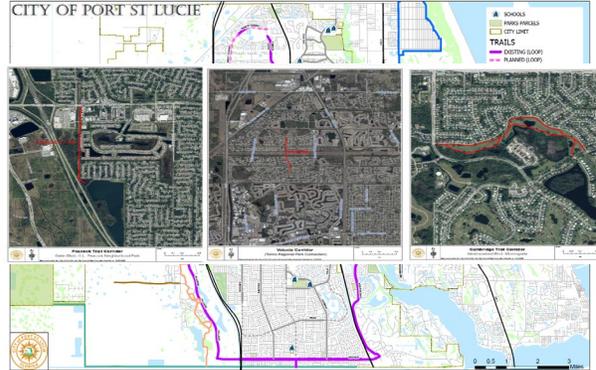
CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation/CRA
Contact Person: Jennifer Davis
Phone #/Extension: x4342
Fund Number:

Project Title: The Port Promenade Sub-Sheet
Project Number:
Amount Spent-to-date:



Project Justification

Justification: This component of the Port Project consists of constructing dockage and day mooring facilities on both sides of the canal for pedestrian and additional boat access to boardwalk and nearby restaurants.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Interfund Transfer from #151	\$ 552,500	\$ -	\$ -	\$ -	\$ -
Interfund Transfer from #153	597,500	-	-	-	-
Totals	\$ 1,150,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Construction	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -
Mitigation	50,000	-	-	-	-
CEI	100,000	-	-	-	-
Totals	\$ 1,150,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Management and Maintenance	\$ 34,500	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Totals	\$ 34,500	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Kelly Boatwright
Phone #/Extension: X5099
Fund Number: 301-7210

Project Title: Wilderness Trail
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: Trails were ranked number one in the 10-Year Master Plan Needs Assessment Summary for facilities in the City. As one of the most-needed amenities, this requires a plan that serves as a guiding document that will provide a vision for long-term trail development and an action plan for accomplishing immediate trail opportunities that can be used for recreation experiences. Working in partnership with Goal #5 Strategic Planning Initiative - Implement a Multimodal Plan, P&R was able to combine resources & use the Multimodal Plan's Suggested Projects List as the guiding document for the Trails Plan. As such, it was determined, in sequence with the newly adopted High Performance Public Spaces concept for the City, to prioritize potential trails using an approved ranking criteria to begin design and construction of the top-ranked Trails. **The three top-ranked trail corridors are Wilderness, Volucia and Peacock Trails.**

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Interfund Transfer #153	\$ 1,000,000		\$ -	\$ -	\$ -
Interfund Transfer from G.F.	-	500,000	-	-	-
Totals	\$ 1,000,000	\$ 500,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Construct Wilderness Trail	\$ 1,000,000	\$ 500,000	\$ -	\$ -	\$ -
Totals	\$ 1,000,000	\$ 500,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense-Staff Costs	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Kelly Boatwright
Phone #/Extension: X5099
Fund Number: 301-7210

Project Title: Volucia Trail
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: Trails were ranked number one in the 10-Year Master Plan Needs Assessment Summary for facilities in the City. As one of the most-needed amenities, this requires a plan that will serve as a guiding document that will provide a vision for long-term trail development and an action plan for accomplishing immediate trail opportunities that can be used for recreation experiences. Working in partnership with Goal #5 Strategic Planning Initiative - Implement a Multimodal Plan, P&R was able to combine resources & use the Multimodal Plan's Suggested Projects List as the guiding document for the Trails Plan. As such, it was determined, in sequence with the newly adopted High Performance Public Spaces concept for the City, to prioritize potential trails using an approved ranking criteria to begin design and construction of the top-ranked Trails. **The three top-ranked trail corridors are Wilderness, Volucia and Peacock Trails.**

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Interfund Transfer from General Fund	\$ 40,000	\$ -	\$ -	\$ -	\$ -
Interest Income	60,000	-	-	-	-
Interfund Transfer from Fund #151	50,000	-	-	-	-
Totals	\$ 150,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Design	\$ 150,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 150,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense-Staff Costs	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -				

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Kelly Boatwright
Phone #/Extension: X5099
Fund Number: 301-7210



Project Title: Peacock Trail
Project Number:
Amount Spent-to-date:

Project Justification

Project Description & Scope: Trails were ranked number one in the 10-Year Master Plan Needs Assessment Summary for facilities in the City. As one of the most-needed amenities, this requires a plan that will serve as a guiding document that will provide a vision for long-term trail development and an action plan for accomplishing immediate trail opportunities that can be used for recreation experiences. Working in partnership with Goal #5 Strategic Planning Initiative - Implement a Multimodal Plan, P&R was able to combine resources & use the Multimodal Plan's Suggested Projects List as the guiding document for the Trails Plan. As such, it was determined, in sequence with the newly adopted High Performance Public Spaces concept for the city, to prioritize potential trails using an approved ranking criteria to begin design and construction of the top-ranked Trails. **The three top-ranked trail corridors are Wilderness, Volucira and Peacock Trails.**

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Interfund Transfer	\$ -	\$ 150,000	\$ -	\$ -	\$ -
Totals	\$ -	\$ 150,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Design	\$ -	\$ 150,000	\$ -	\$ -	\$ -
Totals	\$ -	\$ 150,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense-Staff Costs	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation 001-7210
Contact Person: Mike Kendrick
Phone #/Extension: x5260
Fund Number: 301-7210

Project Title: Oak Hammock Inclusive Playground

Amount Spent-to-date:



Project Justification

Project Description & Scope: Playground has exceeded its life cycle by six years as it was built in 2002. This playground will include inclusive play elements and meet ADA requirements for all patrons who enjoy outdoor activities and will enhance the life quality for all citizens.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Interfund Transfer from the GF	\$ -	\$ -	\$ -	\$ 485,000	\$ -
Totals	\$ -	\$ -	\$ -	\$ 485,000	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Design and Construction	\$ -	\$ -	\$ -	\$ 485,000	\$ -
Totals	\$ -	\$ -	\$ -	\$ 485,000	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
001-7210-563000 Repairs and Maintenance	\$ -	\$ -	\$ -	\$ -	\$ 4,200
Totals	\$ -	\$ -	\$ -	\$ -	\$ 4,200

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation 001-7210
Contact Person: Mike Kendrick
Phone #/Extension: x5260
Fund Number: 301-7210

Project Title: Turtle Run Park Inclusive Playground

Amount Spent-to-date:



Project Justification

Project Description & Scope: Playground has exceeded its life cycle by five years as it was constructed in 2011. This playground will include inclusive play elements and will meet ADA requirements for all patrons who enjoy outdoor activities and enhance the quality of life for all citizens.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Interfund Transfer from the GF	\$ -	\$ -	\$ -	\$ -	\$ 718,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 718,000

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Design and Construction	\$ -	\$ -	\$ -	\$ -	\$ 718,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 718,000

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
001-7210-563000 Repairs and Maintenance	\$ -	\$ -	\$ -	\$ -	\$ 5,600
Totals	\$ -	\$ -	\$ -	\$ -	\$ 5,600

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation 001-7210
Contact Person: Mike Kendrick
Phone #/Extension: x5260
Fund Number: 301-7210

Project Title: Riverplace Park Inclusive Playground

Amount Spent-to-date:



Project Justification

Project Description & Scope: Playground has exceeded its life cycle by seven years as it was constructed in 2002. This playground will include inclusive play elements and will meet ADA requirements for all patrons who enjoy outdoor activities and will enhance the quality of life for all citizens.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Interfund Transfer from the GF	\$ -	\$ -	\$ 472,000	\$ -	\$ -
Totals	\$ -	\$ -	\$ 472,000	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Design and Construction	\$ -	\$ -	\$ 472,000	\$ -	\$ -
Totals	\$ -	\$ -	\$ 472,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
001-7210-563000 Repairs and Maintenance	\$ -	\$ -	\$ -	\$ 3,200	\$ 3,200
Totals	\$ -	\$ -	\$ -	\$ 3,200	\$ 3,200

CITY OF PORT ST. LUCIE - NEW PROJECT
CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation 001-7210
Contact Person: Mike Kendrick
Phone #/Extension: x5260
Fund Number: 301-7210
Project Title: Whispering Pines Inclusive Playground
Amount Spent-to-date:



Project Justification

Project Description & Scope: Playground has exceeded its life cycle by five years as it was constructed in 2005 and will be replaced with new and inclusive elements along with a new fitness area. Based upon City Council direction to City Management, project approval is based on CDBG funding to offset the cost of the playground and fitness equipment at \$600,000 in order to move forward with replacement and proceed with enhancing recreational opportunities to this low census tract area. The City Manager, NDS and the CDBG Committee is in support of this project. This project is also located in District 3 and has been identified within an under-served Low to Moderate Income area of the City. If CDBG funds are approved, the requested amount to complete funding from the CIP would be for portions of material cost and all labor costs at \$586,000.

Purpose: Policy Directives
City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
CDBG Funded If Approved for Materials only FY 22-23	\$ 600,000	\$ -	\$ -	\$ -	\$ -
Use of Reserves	586,000	-	-	-	-
Totals	\$ 1,186,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Installation/Labor of Playground	\$ 586,000	\$ -	\$ -	\$ -	\$ -
CDBG Funding	600,000	-	-	-	-
Totals	\$ 1,186,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
001-7210-563000 Repairs & Maint.	\$ -	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800
Totals	\$ -	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation / 001-7210
Contact Person: Mike Kendrick
Phone #/Extension: x5260
Fund Number: 301-7210

Project Title: Sportsman's Park Security Camera Upgrade

Amount Spent-to-date:



Project Justification

Project Description & Scope: Need to increase security coverage to the remaining 1/3 of the park that lacks camera coverage. Cameras installed will help to ensure patron, employee, and park safety. Upgrade will also replace antiquated server, increase fiber optic connections, and failing cameras. Upgrades will also be included to Sportsman's Park West's security camera system at the same time and increase coverage. Per the recommendation from the City's I.T. Department, they are recommending the upgrade to install fiber optic as well as to upgrade the cameras so that this system will be in line to incorporate into the new Enterprise Network system. This upgrade will enhance our ability to provide safer parks and work in conjunction with the Parks Safety Program.

Purpose: Policy Directives
City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Interfund Transfer from #158	\$ 550,000	\$ -	\$ -	\$ -	\$ -
Interfund Transfer from #153	83,500	-	-	-	-
Use of Reserves	123,688	-	-	-	-
Totals	\$ 757,188	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Design and Construction	\$ 757,188	\$ -	\$ -	\$ -	\$ -
Totals	\$ 757,188	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
001-7210-534000 Contractual Services Maintenance Contract Per I.T. (Bill Jones)	\$ -	\$ 97,525	\$ 97,525	\$ 97,525	\$ 97,525
Totals	\$ -	\$ 97,525	\$ 97,525	\$ 97,525	\$ 97,525

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation 001-7210
Contact Person: Mike Kendrick
Phone #/Extension: x5260
Fund Number: 301-7210

Project Title: Whispering Pines Security and Fiber Optic

Amount Spent-to-date: \$0



Project Justification

Project Description & Scope: In FY 2013-2014, the Parks & Recreation Department installed the second security cameras system to aid and reduce the amount of 911 calls to PSLPD and reduce vandalism and domestic violence. This system has provided needed relief and this system is well past the end of life. Per the recommendation from the City's I.T. Department, they are recommending the upgrade to install fiber optic as well as to upgrade the cameras so that this system will be in line to incorporate into the new Enterprise Network system. This upgrade will enhance our ability to provide safer parks and work in conjunction with the Parks Safety Program.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Interfund Transfer from the GF	\$ -	\$ 466,818	\$ -	\$ -	\$ -
Use of Reserves	-	278,182	-	-	-
Totals	\$ -	\$ 745,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Construction and Design	\$ -	\$ 745,000	\$ -	\$ -	\$ -
Totals	\$ -	\$ 745,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
001-7210-534000 Contractual Services Maintenance Contract Per I.T. (Bill Jones)	\$ -		\$ 92,000	\$ 92,000	\$ 92,000
Totals	\$ -	\$ -	\$ 92,000	\$ 92,000	\$ 92,000

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation 001-7210
Contact Person: Randy Ellman
Phone #/Extension: x7385
Fund Number: 301-7210

Project Title: Charles E. Ray Park Fitness station

Amount Spent-to-date: \$0



Project Justification

Project Description & Scope: Installation of new fitness station within the northern section of the City will promote health and fitness in an under-served portion of the City. This project, in conjunction with support from the N.I.C.E funds @ \$50,000, has already been approved by City Council as an approved project for FY 2022-2023. This project will also provide a health benefit for our residents and assist with the goal of vibrant neighborhoods.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
N.I.C.E Funding (Interfund Transfer)	\$ 140,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 140,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Installation of Fitness Station (cost increase)	\$ 90,000	\$ -	\$ -	\$ -	\$ -
(previous) N.I.C.E Funding	50,000	-	-	-	-
Totals	\$ 140,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
001-7210-546300/Repairs and Maintenance to Equipment	\$ -	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800
Totals	\$ -	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Billy Henson/Mike Kendrick
Phone #/Extension: 772-344-4021
Fund Number: 301-7210

Project Title: Lyngate Park Lighting Improvements

Amount Spent-to-Date: N/A



Project Justification

Project Description & Scope: Replace inadequate lighting for coverage during night operation at Lyngate Park. Replacement of existing lights and additional lighting will help to promote site security, safety and improve playability.

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Interfund Transfer #001	\$ -	\$ -	\$ -	\$ 187,000	\$ -
Totals	\$ -	\$ -	\$ -	\$ 187,000	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Lighting	\$ -	\$ -	\$ -	\$ 187,000	\$ -
Totals	\$ -	\$ -	\$ -	\$ 187,000	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Increase in Maintenance Costs	\$ -	\$ -	\$ -	\$ 3,800	\$ -
Totals	\$ -	\$ -	\$ -	\$ 3,800	\$ -

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE:

Department/Division: Parks & Recreation
Contact Person: Billy Henson
Phone #/Extension: 772-344-4021
Fund Number: 301-7210



Project Title: Whispering Pines Back Lot Lot Renovations

Amount Spent-to-Date:

Project Justification

Project Description & Scope: Area formerly known as Skate City will be removed and renovated to a multisport field to accommodate for additional field space that will allow staff to relocate the current T-Ball fields and hitting stations behind field #2 that have posed safety issues to patrons entering this area. Currently, this facility is already lighted by sports lighting. Project will move up if C.D.B.G. approves project.

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Interfund Transfer from General Fund	\$ -	\$ -	\$ 40,000	\$ -	\$ 305,000
Totals	\$ -	\$ -	\$ 40,000	\$ -	\$ 305,000

Capital Project Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Whispering Pines Park Back Lot Renovation	\$ -	\$ -	\$ 40,000	\$ -	\$ 305,000
Totals	\$ -	\$ -	\$ 40,000	\$ -	\$ 305,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense-Staff Costs	\$ -	\$ 7,625	\$ 7,625	\$ 7,625	\$ -
Totals	\$ -	\$ 7,625	\$ 7,625	\$ 7,625	\$ -

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Mike Kendrick/Billy Henson
Phone #/Extension: x5260/4021
Fund Number: 301-7210



Project Title: Sports Lighting at McChesney

Amount Spent-to-date:

Project Justification

Project Description & Scope: Replace sports lighting at McChesney Park East-West & Sportsman's West Park that are inadequate in coverage during night operations. Replacement of existing lights and additional lighting will help to promote site security, safety and improve playability.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
L.W.C.F. Grant \$1M (anticipated)	\$ -	\$ 782,000	\$ 218,000	\$ -	\$ -
Interfund Transfer from G.F. #001	-	-	152,000	-	-
Totals	\$ -	\$ 782,000	\$ 370,000	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Install and/or replace lighting	\$ -	\$ 782,000	\$ 370,000	\$ -	\$ -
Totals	\$ -	\$ 782,000	\$ 370,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Electrical Savings	\$ -	\$ -	\$ (5,000)	\$ (7,500)	\$ -
Totals	\$ -	\$ -	\$ (5,000)	\$ (7,500)	\$ -

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE:

Department/Division: Parks & Recreation
Contact Person: Mike Kendrick/Billy Henson
Phone #/Extension: x5260/x4021
Fund Number: 301-7210



Project Title: Whispering Pines Park -

Amount Spent-to-date:

Project Justification

Project Description & Scope: Shade structures are needed within the park at the four baseball fields to shield patrons from the heat and inclement weather.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Interfund Transfer from #001	\$ -	\$ -	\$ 320,000	\$ -	\$ -
Use of Reserves	-	258,000	-	-	-
Totals	\$ -	\$ 258,000	\$ 320,000	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Design & Construction	\$ -	\$ 258,000	\$ -	\$ -	\$ -
Design & Construction	-	-	320,000	-	-
Totals	\$ -	\$ 258,000	\$ 320,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Maintenance	\$ -	\$ 6,450	\$ 6,450	\$ 6,450	\$ -
Totals	\$ -	\$ 6,450	\$ 6,450	\$ 6,450	\$ -

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Mike Kendrick/Billy Henson
Phone #/Extension: x5260/x4021
Fund Number: 301-7210

Project Title: Jessica Clinton Park Playground

Amount Spent-to-date: N/A



Project Justification

Project Description & Scope: The park's original play structure has reached the end of its life cycle and will have been in service for 17 years. Replacement of this playground will provide increased ADA accessibility, incorporate all inclusive play systems with expressive and sensory amenities.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Use of Reserves	\$ 853,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 853,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Playground Replacement	\$ 853,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 853,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Repair & Maintenance-Equipment	\$ -	\$ 5,000	\$ 5,000	\$ 5,000	\$ -
Totals	\$ -	\$ 5,000	\$ 5,000	\$ 5,000	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM

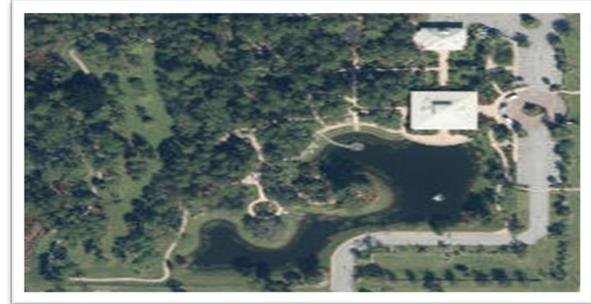


PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation 001-7215
Contact Person: Mike Kendrick
Phone #/Extension: x5260
Fund Number: 301-7215

Project Title: Botanical Gardens Storage/Educational

Amount Spent-to-date:



Project Justification

Project Description & Scope: Per the Capital Request Projects list presented to P&R staff from the Friends of the Botanical Gardens, additional storage space is needed for storing tables, chairs, and event amenities and fixtures. As part of the design, educational space/office space will be incorporated into the design to allow for educational programs to be conducted to allow programs to expand for future growth.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Interfund Transfer from #001	\$ -	\$ -	\$ -	\$ 65,000	\$ 370,000
Totals	\$ -	\$ -	\$ -	\$ 65,000	\$ 370,000

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Design and Permitting	\$ -	\$ -	\$ -	\$ 65,000	\$ -
Construction	-	-	-	-	\$ 370,000
Totals	\$ -	\$ -	\$ -	\$ 65,000	\$ 370,000

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Increase in Operational Costs	\$ -	\$ -	\$ -	\$ -	\$ 5,800
Totals	\$ -	\$ -	\$ -	\$ -	\$ 5,800

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM

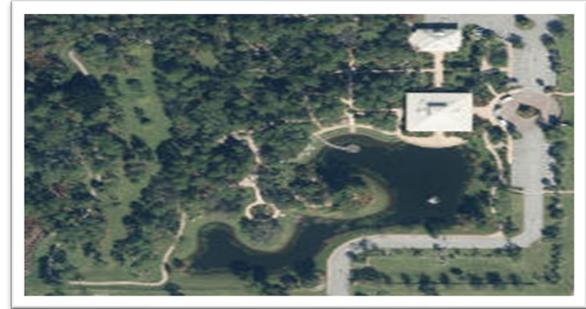


PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation 001-7215
Contact Person: Mike Kendrick
Phone #/Extension: x5260
Fund Number: 301-7215

Project Title: Botanical Gardens Gazebo

Amount Spent-to-date:



Project Justification

Project Description & Scope: Additional event space is needed for programming and educational opportunities offered by the Friends of the Botanical Gardens. This space will also increase the need for covered space to provide shade and/or picnic areas and gathering space.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Interfund Transfer from General Fund	\$ -		\$ -	\$ 25,000	\$ 180,000
Totals	\$ -	\$ -	\$ -	\$ 25,000	\$ 180,000

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Design/Permitting	\$ -	\$ -	\$ -	\$ 25,000	
Construction	-	-	-	-	\$ 180,000
Totals	\$ -	\$ -	\$ -	\$ 25,000	\$ 180,000

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Increase in Operations Cost	\$ -	\$ -			\$ 1,800
Totals	\$ -	\$ -	\$ -	\$ -	\$ 1,800

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation 001-7215
Contact Person: Mike Kendrick
Phone #/Extension: x5260
Fund Number: 301-7215
Project Title: Botanical Gardens Event Restroom
Amount Spent-to-date:



Project Justification

Project Description & Scope: With The Port being constructed during FY 21-22, staff is requesting to accelerate this project to install an event restroom to help offset the usage at The Port and assist with existing events at the Botanical Gardens. This enhancement will also assist with the Main Pavilion restroom from continuing to be overused and reduce the damage to the plumbing systems that have already occurred. In addition, measures have already been taken into account to install water and sewer within the Port Project to offset the overall cost of the project.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Use of Reserves	\$ -	\$ 325,000	\$ -	\$ -	\$ -
Totals	\$ -	\$ 325,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Construction	\$ -	\$ 325,000	\$ -	\$ -	\$ -
Totals	\$ -	\$ 325,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

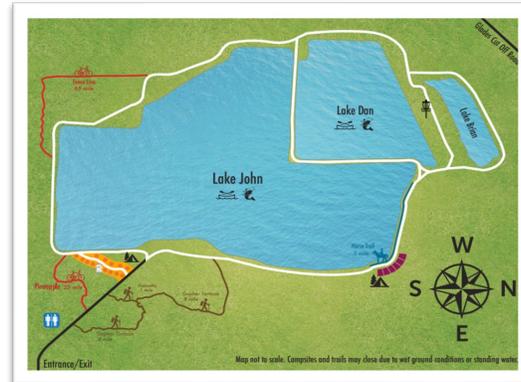
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
001-7210-563000 Repairs and Maintenance	\$ -	\$ -	\$ 2,200	\$ 2,200	\$ 2,200
Totals	\$ -	\$ -	\$ 2,200	\$ 2,200	\$ 2,200

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation / 001-7216
Contact Person: Kelly Boatwright
Phone #/Extension: Ex-5099
Fund Number: 301-7216
Project Title: McCarty Ranch Master Plan
Amount Spent-to-date:



Project Justification

Project Description & Scope: The expansion of camping opportunities at McCarty Ranch will require a plan that will serve as a guiding document that will provide a vision for long-term development and an action plan for accomplishing immediate goals for the expansion of camping opportunities.

Purpose: Policy Directives
City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Interfund TFR 150	\$ 125,000	\$ -	\$ -	\$ -	\$ -
Use of Reserves	25,000	-	-	-	-
Totals	\$ 150,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Master Plan	\$ 150,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 150,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -				

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Dan Muschweck/Brad Keen
Phone #/Extension: x4102
Fund Number: 301-7216

Project Title: McCarty Ranch Preserve Campsite
Electric Service

Project Number:
Amount Spent-to-date: \$ -



Project Justification

Project Description & Scope: To enhance camping opportunities at McCarty Ranch Preserve.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Interfund Transfer #001	\$ -	\$ -	\$ 500,000	\$ -	\$ -
Totals	\$ -	\$ -	\$ 500,000	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Electric Service Installation to RV Sites	\$ -	\$ -	\$ 500,000	\$ -	\$ -
Totals	\$ -	\$ -	\$ 500,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
001-7216-54100 Electric	\$ -	\$ -	\$ 7,800	\$ 7,800	\$ 7,800
Totals	\$ -	\$ -	\$ 7,800	\$ 7,800	\$ 7,800

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Dan Muschweck/Brad Keen
Phone #/Extension: x4102
Fund Number: 301-7216



Project Title: McCarty Ranch Preserve Campsite Water Service
Project Number:
Amount Spent-to-date: \$ -

Project Justification

Project Description & Scope: To enhance camping opportunities at McCarty Ranch Preserve.
Purpose: Policy Directives
City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
ARPA	\$ -	\$ -	\$ 300,000	\$ -	\$ -
Totals	\$ -	\$ -	\$ 300,000	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Water Service Installation to RV Sites	\$ -	\$ -	\$ 300,000	\$ -	\$ -
Totals	\$ -	\$ -	\$ 300,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
001-7216-5432 Water	\$ -	\$ -	\$ 9,600	\$ 9,600	\$ 9,600
Totals	\$ -	\$ -	\$ 9,600	\$ 9,600	\$ 9,600

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Saints Golf Course 421-7250
Contact Person: Keith Bradshaw
Phone #/Extension: x4454
Fund Number: 301-7250

Project Title: Saints Driving Range Improvements

Amount Spent-to-date: \$0



Project Justification

Project Description & Scope: This project is supported by the National Golf Foundation and the City's Budget Advisory Committee per City Management direction given to review all Operations and Capital Improvement project requests. In an effort to increase revenue and tap into the "range only" customer market, we have separated this project into five phases to complete and reduce the impact on CIP requests.

Purpose: Policy Directives
City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will result in savings or cost avoidance for return of investment in excess of 10 years

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Interfund Transfer from G.F.	\$ -	\$ -	\$ 278,490	\$ 100,000	\$ 177,000
Interest	-	-	6,510		
Interfund Transfer from #151	-	205,000	-	-	-
Totals	\$ -	\$ 205,000	\$ 285,000	\$ 100,000	\$ 177,000

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Phase II- Shade System/Safety Netting/Electrical	\$ -	\$ 205,000	\$ -	\$ -	\$ -
Phase III- Bunker and Fairway Renovation (In-house)	-	-	285,000	-	-
Phase IV- Paver Parking Roundabout	-	-	-	100,000	-
Phase V- Landscaping Safety Barrier Around Range and Roundabout	-	-	-	-	177,000
Totals	\$ -	\$ 205,000	\$ 285,000	\$ 100,000	\$ 177,000

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
001-7210-534000 Contractual Services Maintenance Contract Per I.T. (Bill Jones)	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: The Saints Golf Course
Contact Person: Keith Bradshaw
Phone #/Extension: Ext 4454
Fund Number: 301-7250



Project Title: Cart Path & Practice Area Repairs

Amount Spent-to-Date:

Project Justification

Project Description & Scope: This project will be for the repair and re-build of the golf course cart paths. The existing asphalt pathways will be repaired and/or re-built to provide smoother surfaces, more aesthetic contouring, and enhanced playability of the course. This project will also include a new asphalt cart path to the existing chipping practice area, for cart staging. This will enhance the practice area for increased customer traffic.

Purpose: Policy Directives

City Council Goal: Vibrant neighborhoods.

Return on Investment (ROI) Considerations

Project will enhance the quality of life or quality of governmental services for our citizens.

Payback Period (ROI):

ROI: Re-built and repaired cart paths throughout the golf course will help the overall golfing experience for guests and increase rounds played and remove all safety related issues.

Financial Information

Funding Sources					
Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Use of Reserves	\$ -	\$ 150,000	\$ -	\$ -	\$ -
Interfund Transfer from #151	-	45,000	-	-	-
Totals	\$ -	\$ 195,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Cart Path Asphalt Repairs	\$ -	\$ 195,000	\$ -	\$ -	\$ -
Totals	\$ -	\$ 195,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
No increase in maintenance	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

Note: Cart paths were last overlaid when the course was purchased in 2001. The natural deterioration of asphalt along with encroachment of tree roots necessitate repair. Approximately 4.3 miles of Cart Path needs to be addressed.

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Saints Golf Course 421-7250
Contact Person: Keith Bradshaw
Phone #/Extension: x4454
Fund Number: 301-7250

Project Title: Saints Irrigation System Replacement

Amount Spent-to-date: \$0



Project Justification

Project Description & Scope: In FY 26-27, The Saints irrigation system will have reached its end of life per the National Golf Foundation Report and Analysis of the Saints assets conducted in FY 21-22. Based upon these recommendations and support from the Budget Advisory Committee, we are recommending full replacement of the current 20 year-old- irrigation system in FY 26-27. Replacement of this antiquated system will also aid by reducing repairs and maintenance to equipment and will offer sufficient irrigation coverage throughout the entire golf course and clubhouse landscaping.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Interfund Transfer from the G.F.	\$ -	\$ -	\$ -	\$ 193,360	\$ 1,261,227
Use of Reserves	-	-	-	6,640	6,773
Totals	\$ -	\$ -	\$ -	\$ 200,000	\$ 1,268,000

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Phase I -Irrigation Design	\$ -	\$ -	\$ -	\$ 200,000	\$ -
Phase II-Construction	-	-	-	-	1,200,000
Phase III- Pump House Building Replacement	-	-	-	-	\$ 68,000
Totals	\$ -	\$ -	\$ -	\$ 200,000	\$ 1,268,000

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -				

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Saints Golf Course/421-7250
Contact Person: Keith Bradshaw
Phone #/Extension: Ex-4454
Fund Number: 301-7250

Project Title: Starter Gazebo Hole #1

Amount Spent-to-date:



Project Justification

Project Description & Scope: Replacement starter gazebo requested to replace current 18- year old unit on Hole # 1 tee

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Interfund Transfer from General Fund	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Design/Construction	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 100,000

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Saints Golf Course / 421-7250
Contact Person: Keith Bradshaw
Phone #/Extension: Ext.4454
Fund Number: 301-7250
Project Title: Saints Golf Course Drainage
Amount Spent-to-date:



Project Justification

Project Description & Scope: This project will provide for major course drainage improvements throughout the golf course with added drainage grates and lines, new collection swales and new pond areas. This design offers increased lake sizes and new canals in an effort to reduce the overall piping requirements and increase water holding capacity. In addition, this option will also include increase aquatic plantings to assist with reduction of Nitrogen and Phosphorus leaching into the estuaries. The design phase is complete.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
DEP Grant	\$ 1,299,000	\$ -	\$ -	\$ -	\$ -
Use of Reserves	1,126,000	-	-	-	-
Interfund Transfer from Stormwater	300,000	-	-	-	-
Totals	\$ 2,725,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Construction and Permitting	\$ 2,725,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 2,725,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Increase in Operations /Aquatic Control	\$ -	\$ -	\$ 9,500	\$ 9,500	\$ 9,500
Totals	\$ -	\$ -	\$ 9,500	\$ 9,500	\$ 9,500

Note: The Saints current drainage system is, for the most part, primitive in nature. There are only a few areas throughout the course that have clearly defined paths for drainage, via concrete swales and trenched areas. Primarily, the drainage is via undulations in the landscape that have eroded over the last six decades, resulting in low lying areas that collect rainwater with no clear direction of movement. The drainage issues often result in either the requirement of “cart path only” (CPO) playing conditions (keeping the carts off the heavily saturated fairways) or a complete closure of the course. In fiscal year 2019-2020, The Saints was forced to institute a “CPO” rule for 41 days and close the course six different times. In October and November of fiscal year 2020-2021 alone, the course was “CPO” on 33 days and closed on 12 others. This was an increase of 12 CPO days and one closure day for the same period of the previous year.

CITY OF PORT ST. LUCIE - NEW PROJECT
CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Event Center/Parks and Recreation
Contact Person: Brandon McAllister
Phone #/Extension: 772.807.4487
Fund Number: 301-7500/7503

Project Title: Generator and Fuel Tank Refurbishment

Amount Spent-to-date:



Project Justification

Project Description & Scope: Provide refurbishment to Generator 1 and 2 along with associated fuel tanks. Removal of surface rust, paint and debris using sanding equipment. The units will undergo protective coating and repainting. Generators to receive new intake and discharge screens and enclosure door dip edges.

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will result in savings or cost avoidance for return of investment in 5 to 10 Years

Financial Information

Funding Sources					
Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Use of Reserves	\$ 100,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 100,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Generator and Fuel Tank	\$ 100,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 100,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Event Center/Parks and Recreation
Contact Person: Brandon McAllister
Phone #/Extension: 772.807.4487
Fund Number: 301-7500/7503

Project Title: Generator Switchgear Upgrades

Amount Spent-to-date:



Project Justification

Project Description & Scope: Upgrade aged Switchgear to the latest upgraded equipment. Add a redundant Hot PLC Standby System option to keep generators running in case main PLC should fail or require service.

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will result in savings or cost avoidance for return of investment in 5 to 10 Years

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Use of Reserves	\$ 233,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 233,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Generator Switchgear	\$ 233,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 233,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Event Center/Parks and Recreation
Contact Person: Brandon McAllister
Phone #/Extension: X4487
Fund Number: 17500

Project Title: Village Square Turf Replacement

Amount Spent-to-date: 0



Project Justification

Project Description & Scope: Installation of new sub-base and turf in front of Amphitheater stage. The existing location has very poor drainage and sink holes causing safety concerns during festivals and concerts. Project scope is replacing sub-base with drainage material and install new Turf. This will improve experience for event at MFEC and Parks and Recreation festivals and events

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Use of Reserves	\$ 87,500	\$ -	\$ -	\$ -	\$ -
Totals	\$ 87,500	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Replace Turf	\$ 87,500	\$ -	\$ -	\$ -	\$ -
Totals	\$ 87,500	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Event Center/Parks and Recreation
Contact Person: Brandon McAllister
Phone #/Extension: X4487
Fund Number: 17500

Project Title: Hospitality Hallway

Amount Spent-to-date: 0



Project Justification

Project Description & Scope: Tile in the Hospitality Hallway is chipped and patched in several places. Tile is discontinued and needs to be replaced. Remove old tile and wall base and prep floor for new tile for approximately 4700 Sq.ft..

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

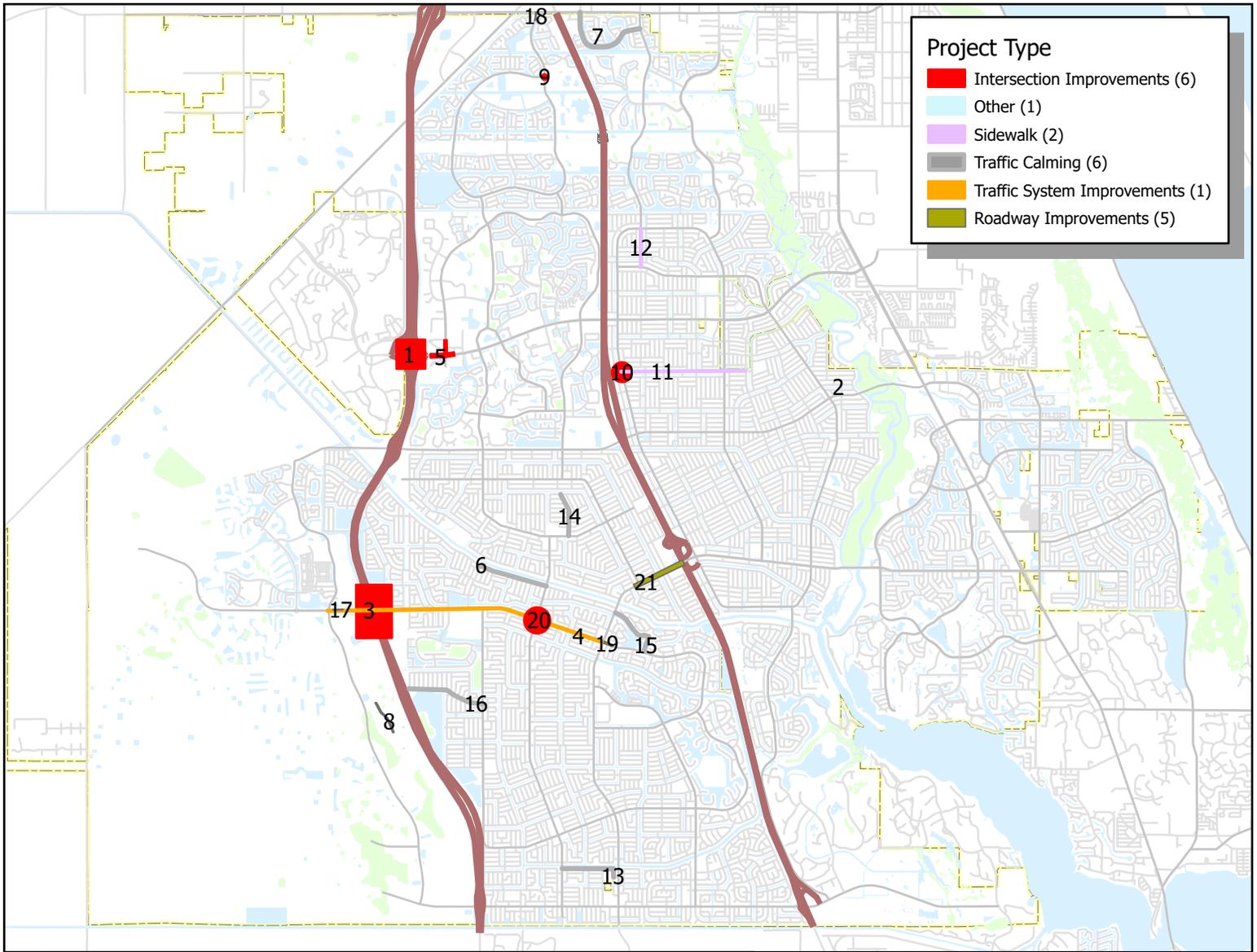
Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizen

Financial Information

Funding Sources					
Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Use of Reserves	\$ 167,159	\$ -	\$ -	\$ -	\$ -
Totals	\$ 167,159	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Replace Tile	\$ 167,159	\$ -	\$ -	\$ -	\$ -
Totals	\$ 167,159	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -	\$ -	\$ -	\$ -	\$ -



ID	Name	ProjType	HalfCent
1	St Lucie West Boulevard / I 95 Bridge and Ramps - Managed by FDOT	Intersection Improvements	false
2	D-11 Canal Bank Stabilization	Other	false
3	Gatlin Boulevard/I-95 Interchange Improvements	Intersection Improvements	false
4	Gatlin Boulevard Traffic Signal Timing and Equipment Upgrades	Traffic System Improvements	false
5	St. Lucie West Boulevard & Peacock Boulevard Intersection Improvements	Intersection Improvements	false
6	SW Abingdon Avenue Traffic Calming	Traffic Calming	false
7	Milner Drive Traffic Calming	Traffic Calming	false
8	Hegener Drive Extension Phase 2	Roadway Improvements	false
9	North Torino Parkway & East Torino Parkway Intersection Improvements	Intersection Improvements	false
10	Bayshore & Lakehurst Signalization	Intersection Improvements	false
11	Lakehurst Drive Sidewalk	Sidewalk	false
12	Selvitz Road Sidewalk	Sidewalk	false
13	Idol Avenue Traffic Calming	Traffic Calming	false
14	Sunglow Street traffic Calming	Traffic Calming	false
15	Dalton Circle Traffic Calming	Traffic Calming	false
16	Dreyfuss Blvd	Traffic Calming	false
17	Tradition Parkway Turn Lane	Roadway Improvements	false
18	East Torino at Midway Road Lane Improvements	Roadway Improvements	false
19	Tulip Boulevard / College Park Road Intersection Improvements	Roadway Improvements	false
20	Gatlin/Savona Intersection	Intersection Improvements	false
21	PSL Blvd from Turnpike to Sansom lane	Roadway Improvements	false



ALL PUBLIC WORKS CAPITAL IMPROVEMENT PROJECTS

Date: 9/23/2022
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 Tech: mkohler
 MIS GIS #: 0468



CITY OF PORT ST. LUCIE
ROAD & BRIDGE CAPITAL IMPROVEMENT BUDGET - #304
FIVE YEAR PROJECTION
FY 2022-23 ADOPTED BUDGET

REVENUES:

Prior Year CIP Reserve
Interfund Transfer from the General Fund #001 - TRAFFIC CALMING AND PSL BLVD (Paar to Alcantarra)
Interfund Transfer from the General Fund #001 - E. TORINO INTERSECTION & GATLIN/SAVONA INTERSECTION
 Local Option Gas Tax - 2 cents/gal. - renewed
 Local Option Gas Tax - 3 cents/gal. - renewed
St. Lucie County Contribution for Peacock Project
FDOT - LAP Agreement - Gatlin Blvd Signal Improvements PROJECT NAME CHANGE AND FUNDING UPDATE
 Interfund Transfer from the #105 Mobility Fee East Benefit District
 Interfund Transfer from the #105 Mobility Fee Glades Benefit District
 Interfund Transfer from the Tradition Benefit District - Commercial
 Interfund Transfer from the Tradition Benefit District - Residential
 Interfund Transfer from the Southwest Benefit District - Commercial
 Interfund Transfer from the Northwest Benefit District - Residential
 Interfund Transfer for Non-Mobility Impact Fees
FDOT - New Sidewalk Kestor Dr - Pending Grants / NEW PROJECT
FDOT - New Sidewalk-Volucia Dr - Pending Grants / NEW PROJECT

	2022-2023 -----	2023-2024 -----	2024-2025 -----	2025-2026 -----	2026-2027 -----
Prior Year CIP Reserve	\$ 5,342,939	\$ 1,490,903	\$ 2,611,578	\$ 3,563,697	\$ 2,648,788
Interfund Transfer from the General Fund #001 - TRAFFIC CALMING AND PSL BLVD (Paar to Alcantarra)	500,000	4,650,000	-	-	-
Interfund Transfer from the General Fund #001 - E. TORINO INTERSECTION & GATLIN/SAVONA INTERSECTION	725,000				
Local Option Gas Tax - 2 cents/gal. - renewed	1,832,925	1,869,586	1,906,978	1,945,117	1,984,020
Local Option Gas Tax - 3 cents/gal. - renewed	2,749,386	2,804,373	2,860,461	2,917,670	2,976,023
St. Lucie County Contribution for Peacock Project	-	500,000	-	1,000,000	-
FDOT - LAP Agreement - Gatlin Blvd Signal Improvements PROJECT NAME CHANGE AND FUNDING UPDATE	628,000	-	-	-	-
Interfund Transfer from the #105 Mobility Fee East Benefit District	3,990,000	3,790,500	3,221,925	3,060,829	2,907,787
Interfund Transfer from the #105 Mobility Fee Glades Benefit District	180,500	171,475	162,901	154,756	147,018
Interfund Transfer from the Tradition Benefit District - Commercial	641,250	609,188	578,728	549,792	522,302
Interfund Transfer from the Tradition Benefit District - Residential	71,250	67,688	64,303	61,088	58,034
Interfund Transfer from the Southwest Benefit District - Commercial	-	400,000	-	-	-
Interfund Transfer from the Northwest Benefit District - Residential	-	250,000	1,250,000	-	-
Interfund Transfer for Non-Mobility Impact Fees	100,000		-	-	-
FDOT - New Sidewalk Kestor Dr - Pending Grants / NEW PROJECT	-	-	650,000	-	-
FDOT - New Sidewalk-Volucia Dr - Pending Grants / NEW PROJECT	-	-	-	650,000	-
Total Revenues	\$ 16,761,250	\$ 16,603,712	\$ 13,306,873	\$ 13,902,948	\$ 11,243,892

EXPENDITURES:

OPERATIONS/ADMINISTRATION - PUBLIC WORKS - #304-4105
 Project Management Costs for Capital Improvements (563005)
 New Sidewalks (563000) - Citywide (local funds) (Y1420)
 Traffic Calming (563000) - **\$500k FROM GF PER CC @ WINTER RETREAT 3/23/22 - Price Increase**
FDOT - New Sidewalk Kestor Dr - Pending Grants / NEW PROJECT
FDOT - New Sidewalk-Volucia Dr - Pending Grants / NEW PROJECT
 Peacock Improvements with Interchange
 Sub-Totals

Project Management Costs for Capital Improvements (563005)	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
New Sidewalks (563000) - Citywide (local funds) (Y1420)	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Traffic Calming (563000) - \$500k FROM GF PER CC @ WINTER RETREAT 3/23/22 - Price Increase	750,000	250,000	250,000	250,000	250,000
FDOT - New Sidewalk Kestor Dr - Pending Grants / NEW PROJECT	-	-	650,000	-	-
FDOT - New Sidewalk-Volucia Dr - Pending Grants / NEW PROJECT	-	-	-	650,000	-
Peacock Improvements with Interchange	300,000	1,000,000	-	2,000,000	-
Sub-Totals	\$ 2,150,000	\$ 2,350,000	\$ 2,000,000	\$ 4,000,000	\$ 1,350,000

TRAFFIC CONTROL DIVISION - PUBLIC WORKS - #304-4121

ADA Improvements - signals various locations (531000)
 Signal Conversion (YELLOW FLASHING ARROW) - Added years to complete
 PSL Blvd South Segment 2.1 (Alcantarra to Darwin) (FDOT funded)
 PSL Blvd South Segment 2.2 (Paar to Alcantarra) (Grant Match) moved up to FY 23/24- Tfr from GF
 PSL Blvd South Segment 1 (Becker to Paar)
 Cameo Blvd & PSL Blvd Intersection Upgrades
 Savona & Paar Intersection Improvements
Darwin Blvd and Paar Drive Intersection Improvements - NEW PROJECT
 Del Rio/California Intersection Improvements
 Bayshore & Lakehurst Signalization

ADA Improvements - signals various locations (531000)	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
Signal Conversion (YELLOW FLASHING ARROW) - Added years to complete	200,000	200,000	200,000	200,000	200,000
PSL Blvd South Segment 2.1 (Alcantarra to Darwin) (FDOT funded)	250,000	-	-	-	-
PSL Blvd South Segment 2.2 (Paar to Alcantarra) (Grant Match) moved up to FY 23/24- Tfr from GF	-	4,650,000	-	-	-
PSL Blvd South Segment 1 (Becker to Paar)	-	200,000	-	-	-
Cameo Blvd & PSL Blvd Intersection Upgrades	150,000	1,200,000	-	-	-
Savona & Paar Intersection Improvements	-	150,000	1,200,000	-	-
Darwin Blvd and Paar Drive Intersection Improvements - NEW PROJECT	-	-	-	200,000	1,200,000
Del Rio/California Intersection Improvements	-	-	-	250,000	1,750,000
Bayshore & Lakehurst Signalization	800,000	-	-	-	-



CITY OF PORT ST. LUCIE
ROAD & BRIDGE CAPITAL IMPROVEMENT BUDGET - #304
FIVE YEAR PROJECTION
FY 2022-23 ADOPTED BUDGET

Gatlin/Savona Intersection Improvements - Moved up Design/Construction Turnlane FY 22/23
 Gatlin Blvd Signal Improvements - FDOT - LAP Agreement **UPDATED NAME AND GRANT (Combined)**
N Macedo Blvd and Selvitz Road - (East Benefit) New Project
Tulip Blvd Intersection Improvements - NEW PROJECT (JOE D)
Tradition & Village Pkwy Mobility Improvements - NEW PROJECT (JOE D) (Southwest)
Commerce Centre Drive & Glades Cut Off Improvements - NEW PROJECT (JOE D) (Northwest)
E. Torino at Midway Improvements left turn lane
 Replace PW-8618 2006 Bucket Truck - **PRICE INCREASE**
 Sub-Totals

	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027
	750,000	-	-	-	600,000
	628,000	-	-	-	-
	-	-	-	-	60,000
	1,000,000	-	-	-	-
	100,000	400,000	-	-	-
		250,000	1,250,000	-	-
	125,000				
	297,635	-	-	-	-
\$	4,340,635	\$ 7,090,000	\$ 2,690,000	\$ 690,000	\$ 3,850,000

STREETS DIVISION - PUBLIC WORKS - #304-4125

Annual Resurfacing Program (534132)
 Contract Repair / Improvements of Sidewalks (534133)
Port St. Lucie Blvd Resurfacing - INCREASE PRICE AND LIMITS
 Glenwood Rehabilitation
 Gatlin Pines – Roadway Reconstruction
NW E Torino Roundabout - NAME CHANGE - Moved up
 U.S. Submarine Veterans Park On-street Parking - **PRICE INCREASE**
 Road and Gateway Landscape Beautification
 PSL Blvd Landscaping - Turnpike Bridge to Gatlin Blvd
 Replace PWD-3870 2006 Ford F-450 Pickup PWD-07 (price increase)
 Replace PWS-2930 2015 Tymco 600 Street Sweeper - **MOVED UP TO FY 22/23**
 NEW REPLACEMENT -Replace PW-4160 2016 Pothole Patch Truck
 Sub-Totals

	\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000
	500,000	500,000	500,000	500,000	500,000
	700,000	-	-	-	-
	-	-	500,000	-	-
	-	-	-	1,500,000	-
	1,000,000	-	-	-	-
	-	-	-	-	250,000
	-	-	-	50,000	400,000
	-	-	-	60,000	675,000
	75,000	-	-	-	-
	400,000	-	-	-	-
	-	-	-	400,000	-
	\$6,675,000	\$ 4,500,000	\$ 5,000,000	\$ 6,510,000	\$ 5,825,000

Internal Charges- transfer to the General Fund
Note 1: Fund Transfer to General Fund - Debt Payment
 Sub-Totals

\$	51,112	\$ 52,134	\$ 53,177	\$ 54,240	\$ 55,325
	2,053,600	-	-	-	
\$	2,104,712	\$ 52,134	\$ 53,177	\$ 54,240	\$ 55,325

TOTAL EXPENDITURES

\$	15,270,347	\$ 13,992,134	\$ 9,743,177	\$ 11,254,240	\$ 11,080,325
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Designated CIP Reserve Future Projects

\$	1,490,903	\$ 2,611,578	\$ 3,563,697	\$ 2,648,708	\$ 163,567
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SURPLUS/<DEFICIT>

\$	-	\$ -	\$ -	\$ -	\$ -
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CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM

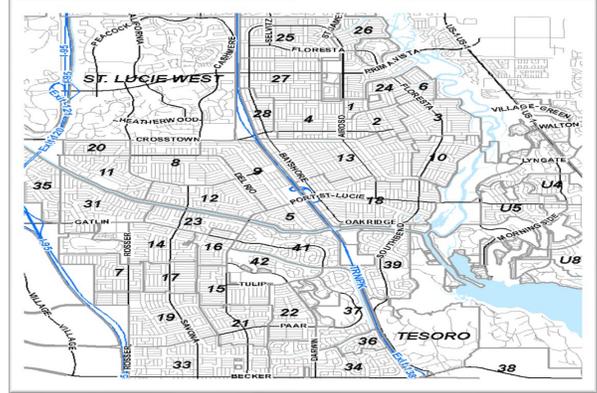


PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Heath Stocton, P.E.
Phone #/Extension: x4239
Fund Number: 304-4105

Project Title: Project Management Costs for Capital Improvements

Amount Spent-to-date: Ongoing



Project Justification

Project Description & Scope: Management of unanticipated studies, reports, design, survey, geotechnical testing, & construction services for all Capital and Public Works Projects.

Purpose: Policy Directives

City Council Goal: Diverse economy and employment opportunities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Note 1: Non-mobility, Gas Tax	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Totals	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000

Capital Project Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Admin Oversight	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
Totals	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense - Staff Costs	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Totals	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000

Note 1: Non-Mobility Fees are not tied to a district.

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Frank Knott
Phone #/Extension: X4290
Fund Number: 304-4105



Project Title: New Sidewalks-Citywide
Amount Spent-to-date: Ongoing

Project Justification

Project Description & Scope: Design and Construct Sidewalks throughout the City in accordance with the approved 10 year sidewalk program list. Additional projects may be added to take advantage of grant opportunities. This item funds the City's 10-year approved sidewalk plan (available on the City's website) and is supplemented by funds provided by the half-cent sales tax. The sales tax contributions are secured through FY 28/29 and amounts vary annually. Please refer to fund 310 for actual sales tax expenditures.

Purpose: Life Safety

City Council Goal: Safe, clean and beautiful.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Note 1: Mobility Fees/Gas Tax	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
Totals	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Construction	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
Totals	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense - Staff Costs	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Totals	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000

Note 1. East Benefit Mobility Fees

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Frank Knott
Phone #/Extension: X4290
Fund Number: 304-4105



Project Title: Traffic Calming

Amount Spent-to-date: Ongoing

Project Justification

Project Description & Scope: This item is allocated for either development of traffic calming plans or implementation of traffic calming measures.

Purpose: Policy Directives

City Council Goal: Safe, clean and beautiful.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Note 1: Mobility Fees/Gas Tax	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
Transfer from General Fund #001	500,000	-	-	-	-
Totals	\$ 750,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000

Capital Project Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Analysis, Construction	\$ 750,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
Totals	\$ 750,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense - Staff Costs	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Totals	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000

Note 1: East Benefit Mobility Fees

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Frank Knott
Phone #/Extension: X4290
Fund Number: 304-4105

Project Title: FDOT - New Sidewalk Kestor Drive

Amount Spent-to-date:



Project Justification

Project Description & Scope: Provide a safe, clean, and beautiful environment for the citizens by constructing a 6-foot wide sidewalk on the north and east side of Kestor Drive between Darwin Boulevard and Becker Road. Citywide local funds for the new sidewalk will fund the design of the sidewalk in fiscal year 22/23 and partially fund the construction in fiscal year 24/25. A LAP Agreement for approximately \$650,000 will supplement construction costs.

Purpose: Policy Directives

City Council Goal: Safe, clean and beautiful.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
FDOT LAP Agreement (approved)	\$ -	\$ -	\$ 650,000	\$ -	\$ -
Totals	\$ -	\$ -	\$ 650,000	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Construction	\$ -	\$ -	\$ 650,000	\$ -	\$ -
Totals	\$ -	\$ -	\$ 650,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense - Maintenance	\$ -	\$ -	\$ 1,500	\$ 1,500	\$ 1,500
Totals	\$ -	\$ -	\$ 1,500	\$ 1,500	\$ 1,500

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Frank Knott
Phone #/Extension: X4290
Fund Number: 304-4105

Project Title: FDOT - New Sidewalk Volucia Drive

Amount Spent-to-date:



Project Justification

Project Description & Scope: Provide a safe, clean, and beautiful environment for the citizens by constructing a 8-foot to 10-foot wide sidewalk on the east side of Volucia Drive between East Torino Parkway and Blanton Blvd. Citywide local funds for the new sidewalk will fund the design of the sidewalk in fiscal year 23/24 and partially fund the construction in fiscal year 25/26. A LAP Agreement for approximately \$650,000 will supplement construction costs. Connects to Regional Park and Master Plan.

Purpose: Policy Directives

City Council Goal: Safe, clean and beautiful.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
FDOT LAP Agreement (approved)	\$ -	\$ -	\$ -	\$ 650,000	\$ -
Totals	\$ -	\$ -	\$ -	\$ 650,000	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Construction	\$ -	\$ -	\$ -	\$ 650,000	\$ -
Totals	\$ -	\$ -	\$ -	\$ 650,000	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense - Maintenance	\$ -	\$ -	\$ -	\$ 1,500	\$ 1,500
Totals	\$ -	\$ -	\$ -	\$ 1,500	\$ 1,500

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Frank Knott
Phone #/Extension: X4290
Fund Number: 304-4121

Project Title: Peacock Improvements with Interchange

Amount Spent-to-date:



Project Justification

Project Description & Scope: City Council has directed Staff to implement improvements to the Peacock/SLW intersection identified in FDOT's I95 Master Plan. The goal is to implement the improvements in a timeline to coincide with FDOT's bridge and interchange improvements. Due to budgetary constraints, project will be phased with a portion completed in 23/24 and the remainder in 25/26. Applied for contribution, waiting for approval.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Note 1: Mobility Fees/Gas Tax	\$ 300,000	\$ 500,000	\$ -	\$ 1,000,000	\$ -
St. Lucie County Contribution (applied)	-	500,000	-	1,000,000	-
Totals	\$ 300,000	\$ 1,000,000	\$ -	\$ 2,000,000	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Design	\$ 300,000	\$ -	\$ -	\$ -	\$ -
Construction	-	1,000,000	-	2,000,000	-
Totals	\$ 300,000	\$ 1,000,000	\$ -	\$ 2,000,000	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense - Staff Costs	\$ 15,000	\$ 5,000	\$ -	\$ 5,000	\$ -
Totals	\$ 15,000	\$ 5,000	\$ -	\$ 5,000	\$ -

Note 1: East Benefit Mobility Fees

CITY OF PORT ST. LUCIE - **NO CHANGE** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Paul Johnson
Phone #/Extension: X5182
Fund Number: 304-4121

Project Title: ADA Improvements-Signals
 Various Locations

Amount Spent-to-date: Ongoing



Project Justification

Project Description & Scope: This project consists of citywide traffic signal improvements to comply with FDOT and American Disability Act (ADA) Standards.

Purpose: Regulatory/Contractual

City Council Goal: Safe, clean and beautiful.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Gas Tax, Ad Valorem	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
Totals	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000

Capital Project Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
ADA Improvements-Signals Various Locations	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
Totals	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense - Maintenance	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Totals	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM

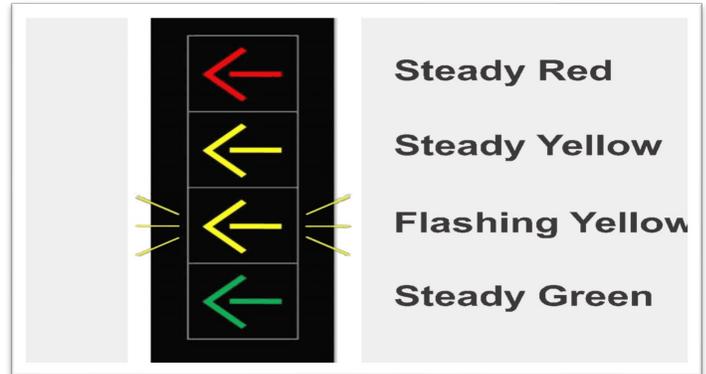


PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Paul Johnson
Phone #/Extension: X5182
Fund Number: 304-4121

Project Title: Signal Conversion

Amount Spent-to-date:



Project Justification

Project Description & Scope: Conversion of citywide traffic signals to enhance driver awareness of the protective/permissive allowable movements. This may assist in reducing traffic congestion and enhance safety for these movements. Possible FEMA Emergency Management dollars.

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Note 1: Mobility Fees/Gas Tax	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
Totals	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000

Capital Project Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Signal Conversion	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
Totals	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense - Staff Costs	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Totals	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000

Note 1: East Benefit Mobility Fees

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Clyde Cuffy, P.E.
Phone #/Extension: X7643
Fund Number: 304-4121

Project Title: Port St. Lucie Boulevard South Improvements Seg. 2.1 (Alcantarra Blvd to Darwin Blvd)

Amount Spent-to-date:



Project Justification

Project Description & Scope: Provide irrigation controller and connection to City's potable water supply for the FDOT managed roadway project.

Purpose: Life Safety

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Gas Tax/Use of Reserves	\$ 250,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 250,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Landscaping / Irrigation / Property Acquisition	\$ 250,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 250,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense - Maintenance	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
Totals	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Clyde Cuffy, P.E.
Phone #/Extension: X7643
Fund Number: 304-4121

Project Title: Port St. Lucie Boulevard South
 Improvements Seg. 2.2
 (Paar Dr to Alcantarra Blvd)



Amount Spent-to-date:

Project Justification

Project Description & Scope: Provide local funds to match grant funds for reconstruction of PSL Blvd from Paar Dr. to Alcantarra Blvd. Project includes widening of roadway from 2 lanes to 4 lanes, install new drainage, curb & gutter, multi-modal sidewalks, lighting, landscaping, and signalization. Project administration by FDOT. Construction scheduled in FY25 (Oct 2024) of FDOT 5-Year Work Plan. FDOT will require matching funds by April 2024. TRIP Grant 50/50

Purpose: Life Safety

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Transfer from General Fund #001	\$ -	\$ 4,650,000	\$ -	\$ -	\$ -
Totals	\$ -	\$ 4,650,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Local Match - Construction	\$ -	\$ 4,650,000	\$ -	\$ -	\$ -
Totals	\$ -	\$ 4,650,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense - Maintenance	\$ -	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Totals	\$ -	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Clyde Cuffy, P.E.
Phone #/Extension: X7643
Fund Number: 304-4121

Project Title: PSL Blvd South Segment 1
(Becker to Paar)



Amount Spent-to-date:

Project Justification

Project Description & Scope: Project includes widening of roadway from 2 lanes to 4 lanes, install new drainage, curb & gutter, multi-modal sidewalks, lighting, landscaping, bridge, and signalization. Project administration by FDOT. Budget for possible property acquisition to add 4th approach to PSL Blvd and Gig PI intersection.

Purpose: Life Safety

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Use of Reserves/Gas Tax	\$ -	\$ 200,000	\$ -	\$ -	\$ -
Totals	\$ -	\$ 200,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Property Acquisition	\$ -	\$ 200,000	\$ -	\$ -	\$ -
Totals	\$ -	\$ 200,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Landscape Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE:

NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Frank Knott
Phone #/Extension: X4290
Fund Number: 304-4121



Project Title: E Torino Pkwy at Midway Rd Intersection Improvements

Amount Spent-to-date:

Project Justification

Project Description & Scope: City Council has directed Staff to implement construction of improvements to the E Torino Pkwy/Midway Rd.

Purpose: Regulatory/Contractual

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Interfund Fund Transfer G.F.	\$ 125,000		\$ -		\$ -
	-		-		-
	-		-		-
Totals	\$ 125,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Design		\$ -	\$ -	\$ -	\$ -
Construction	125,000		-		-
Totals	\$ 125,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

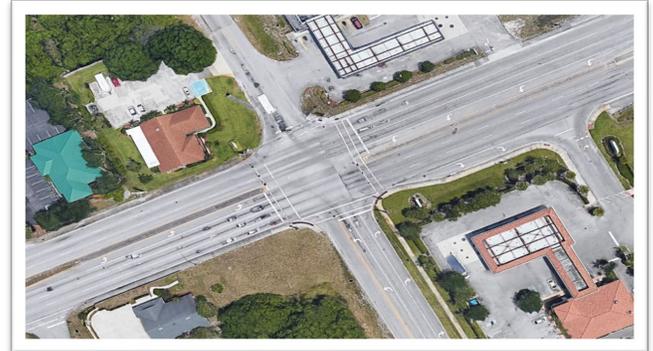
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expenses-Staff Costs	6,250		-		5,000
	-		-		-
Totals	\$ 6,250	\$ -	\$ -	\$ -	\$ 5,000

CITY OF PORT ST. LUCIE - PRICE INCREASE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Joseph DeFronzo, P.E., RSP1
Phone #/Extension: x5111
Fund Number: 304-4121



Project Title: Cameo Blvd. & PSL Blvd. Intersection Improvements

Amount Spent-to-date: \$ -

Project Justification

Project Description & Scope: Intersection sees high volumes and subsequent delays, especially during the morning and afternoon peak hours. Additionally, the existing traffic signals are mounted on outdated strain poles and span wires. New mast arms will be installed with new signal heads and detection cameras. Improvements will also be made to southbound Cameo Boulevard.

Purpose: Improve Traffic Flow

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Note 1: Mobility Fees/Gas Tax	\$ 150,000	\$ 1,200,000	\$ -	\$ -	\$ -
Totals	\$ 150,000	\$ 1,200,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Design	\$ 150,000	\$ -	\$ -	\$ -	\$ -
Construction	-	1,200,000	-	-	-
Totals	\$ 150,000	\$ 1,200,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense - Maintenance	\$ 7,500	\$ 17,000	\$ 6,000	\$ 6,000	\$ 6,000
Totals	\$ 7,500	\$ 17,000	\$ 6,000	\$ 6,000	\$ 6,000

Note 1: East Benefit

CITY OF PORT ST. LUCIE - PRICE INCREASE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Joseph DeFronzo, P.E., RSP1
Phone #/Extension: x5111
Fund Number: 304-4121



Project Title: Savona Blvd. & Paar Drive
Intersection Improvements

Amount Spent-to-date: \$ -

Project Justification

Project Description & Scope: Intersection sees high volumes and subsequent delays, especially during the morning and afternoon peak hours. Temporary improvements were recently completed to add signalization, a northbound left turn lane, and an eastbound right turn lane. This project will analyze the intersection, recommend a permanent improvement, and then design and construct said improvements.

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Note 1: Mobility Fees/Gas Tax	\$ -	\$ 150,000	\$ 1,200,000	\$ -	\$ -
Totals	\$ -	\$ 150,000	\$ 1,200,000	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Analysis & Design	\$ -	\$ 150,000	\$ -	\$ -	\$ -
Construction and CEI	-	-	1,200,000	-	-
Totals	\$ -	\$ 150,000	\$ 1,200,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense - Staff Costs	\$ -	\$ 7,500	\$ 17,000	\$ 1,000	\$ 1,000
Totals	\$ -	\$ 7,500	\$ 17,000	\$ 1,000	\$ 1,000

Note 1: East Mobility

CITY OF PORT ST. LUCIE - PRICE INCREASE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Joseph DeFronzo, P.E., RSP1
Phone #/Extension: x5111
Fund Number: 304-4121



Project Title: Darwin Blvd. & Paar Drive Intersection Improvements

Amount Spent-to-date: \$ -

Project Justification

Project Description & Scope: Intersection sees high volumes and subsequent delays, especially during the morning and afternoon peak hours. Temporary improvements were completed to add signalization. This project will analyze the intersection, recommend a permanent improvement, and then design and construct said improvements. The favored and most likely treatment will be installation of a modern roundabout.

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Note 1: Mobility Fees/Gas Tax	\$ -	\$ -	\$ -	\$ 200,000	\$ 1,200,000
Totals	\$ -	\$ -	\$ -	\$ 200,000	\$ 1,200,000

Capital Project Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Analysis & Design	\$ -	\$ -	\$ -	\$ 200,000	\$ -
Construction and CEI	-	-	-	-	1,200,000
Totals	\$ -	\$ -	\$ -	\$ 200,000	\$ 1,200,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense - Staff Costs	\$ -	\$ -	\$ -	\$ 10,000	\$ 15,000
Totals	\$ -	\$ -	\$ -	\$ 10,000	\$ 15,000

Note 1: East Mobility

CITY OF PORT ST. LUCIE - PRICE DECREASE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Joseph DeFronzo, P.E., RSP1
Phone #/Extension: x5111
Fund Number: 304-4121



Project Title: Del Rio Blvd. & California Blvd.
Intersection Improvements

Amount Spent-to-date:

Project Justification

Project Description & Scope: Intersection sees high volumes and subsequent delays, especially during the morning and afternoon peak hours. Temporary improvements were completed to add signalization and coordination with Crosstown Parkway. This project will analyze the intersection, recommend a permanent improvement, and then design and construct said improvements. The favored and most likely treatment will be installation of a modern roundabout.

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Note 1: Mobility Fees/Gas Tax	\$ -	\$ -	\$ -	\$ 250,000	\$ 1,750,000
Totals	\$ -	\$ -	\$ -	\$ 250,000	\$ 1,750,000

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Design	\$ -	\$ -	\$ -	\$ 250,000	\$ -
Construction	-	-	-	-	1,750,000
Totals	\$ -	\$ -	\$ -	\$ 250,000	\$ 1,750,000

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense - Staff Costs	\$ -	\$ -	\$ -	\$ 5,000	\$ 17,000
Totals	\$ -	\$ -	\$ -	\$ 5,000	\$ 17,000

Note 1: East Mobility

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Paul Johnson
Phone #/Extension: 772 370-9778/ex. 5182
Fund Number: 304-4121

Project Title: Bayshore & Lakehurst Signalization

Amount Spent-to-Date: \$0



Project Justification

Project Description & Scope: This intersection is currently stop controlled for EB/WB Lakehurst only. High traffic volumes and historical crashes indicate that a traffic signal is justified at this location based on Federal criteria (MUTCD). Installation of a traffic signal at this location will increase mobility and safety for the public.

Purpose: Life Safety

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Note 1: Mobility Fees/Gas Tax	\$ 800,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 800,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Construction	\$ 800,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 800,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense - Staff Costs	\$ 20,000	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
Totals	\$ 20,000	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500

Note 1: East Mobility

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Tom Salvador
Phone #/Extension: X5187
Fund Number: 304-4121

Project Title: Gatlin/Savona Intersection Improvements

Amount Spent-to-date:



Project Justification

Project Description & Scope: Intersection sees high volumes and subsequent delays, especially during the morning and afternoon peak hours. Proposed improvements to extend eastbound and westbound left turn lanes and install dedicated northbound and southbound right turn lanes. Currently ranked #5 of the St. Lucie TPO Congestion Management Process (CMP) projects included in the FY 2021/22 List of Priority Projects.

Purpose: Life Safety

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Note 1: Mobility Fees/Gas Tax	\$ 150,000	\$ -	\$ -	\$ -	\$ -
Interfund Transfer from General Fund	600,000				
Totals	\$ 750,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Analysis/ Design/Construction	\$ 750,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 750,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense - Staff Costs	\$ 37,500	\$ -	\$ -	\$ -	\$ 1,500
Totals	\$ 37,500	\$ -	\$ -	\$ -	\$ 1,500

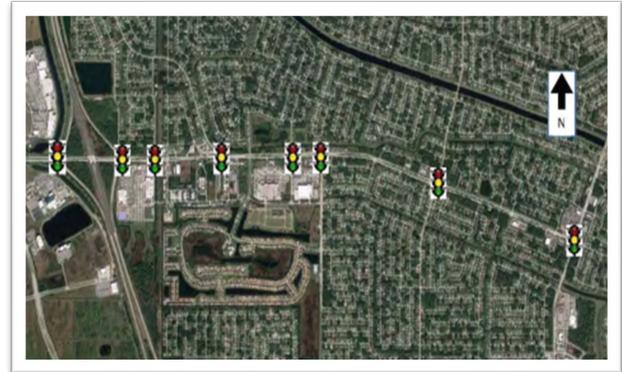
Note 1: East Mobility

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Paul Johnson
Phone #/Extension: X5182
Fund Number: 304-4121



Project Title: Gatlin Blvd Signal Improvements FDOT

Amount Spent-to-date:

Project Justification

Project Description & Scope: This project is on the St. Lucie County Transportation Planning Organization's (SLCTPO) Congestion Management Process (CMP) Major Update. Congestion at the intersection can be improved by increased access management through the installation of raised medians on the approaches. Treatment is needed for the intersection with Ravenswood to prevent vehicles from blocking emergency access. A mid-block crossing would be beneficial to assist pedestrians in accessing the Major Activity Center (MAC).

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
FDOT LAP Agreement (approved)	\$ 628,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 628,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Construction	\$ 628,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 628,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense - Staff Costs	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
Totals	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Joseph DeFronzo, P.E., RSP1
Phone #/Extension: x5111
Fund Number: 304-4121



Project Title: N Macedo Blvd & Selvitz Rd
 Raised Intersection

Amount Spent-to-date:

Project Justification

Justification: Existing intersection is two-way stop controlled with pedestrian crossings at the north and east approaches. This project will construct a raised intersection to enhance pedestrian safety and provide speed management on Selvitz Road with traffic calming elements.

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Note 1: Mobility Fees/Gas Tax	\$ -	\$ -	\$ -	\$ -	\$ 60,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 60,000

Capital Project Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Design, Construction & CEI	\$ -	\$ -	\$ -	\$ -	\$ 60,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 60,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense - Staff Costs	\$ -	\$ -	\$ -	\$ -	\$ 3,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 3,000

Note 1: East Mobility

CITY OF PORT ST. LUCIE - PRICE INCREASE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Joseph DeFronzo, P.E., RSP1
Phone #/Extension: x5111
Fund Number: 304-4121



Project Title: Tulip Blvd/College Park Rd
Intersection Improvements
Amount Spent-to-date: \$ 17,488

Project Justification

Project Description & Scope:

Existing intersection as a Mini-roundabout experiences high volumes eastbound and subsequent long delays at the Gatlin Blvd signal, especially during the morning and afternoon peak hours. Access management and safety improvements were completed to replace two-way stop controlled intersection. This project will analyze the intersection, recommend a permanent long term improvement, and then design and construct said improvements.

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Note 1: Mobility Fees/Gas Tax	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Construction	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense -Staff Costs+Mntc	\$ 10,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
Totals	\$ 10,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000

Note 1: East Mobility

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Joseph DeFronzo, P.E., RSP1
Phone #/Extension: x5111
Fund Number: 304-4121



Project Title: Tradition & Village Pkwy
 Mobility Improvements

Amount Spent-to-date:

Project Justification

Justification: Existing intersection has six lane divided arterials in each direction with expanded approaches to accommodate dual/triple left turn lanes and right turn lanes. This produces pedestrian crossing distances from 115 to 130 feet. Proposed improvements will shorten crossing distances with curb bulbouts, and refuges in the medians and protected shared-use paths for enhanced bicycle safety. Part of the Southern Grove Master Plan.

Purpose: Life Safety

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Note 1: Mobility Fees/Gas Tax	\$ 100,000	\$ 400,000	\$ -	\$ -	\$ -
Totals	\$ 100,000	\$ 400,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Design	\$ 100,000	\$ -	\$ -	\$ -	\$ -
Construction/CEI	-	400,000	-	-	-
Totals	\$ 100,000	\$ 400,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense - Staff Costs	\$ 1,000	\$ 10,000	\$ -	\$ -	\$ -
Totals	\$ 1,000	\$ 10,000	\$ -	\$ -	\$ -

Note 1: Southwest Benefit District

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Joseph DeFronzo, P.E., RSP1
Phone #/Extension: x5111
Fund Number: 304-4121

Project Title: Commerce Centre/Glades Cut Off Intersection Improvements

Amount Spent-to-Date: \$0



Project Justification

Project Description & Scope: This intersection is currently stop controlled for WB Commerce Centre Drive only. Future development west of Glades Cut-Off will provide a new road connecting on the west side. Proposed improvements to extend westbound left turn and right turn lanes and northbound right turn and southbound left turn lanes. Installation of a traffic signal if warranted.

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Note 1: Mobility Fees/Gas Tax	\$ -	\$ 250,000	\$ 1,250,000	\$ -	\$ -
Totals	\$ -	\$ 250,000	\$ 1,250,000	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Design	\$ -	\$ 250,000	\$ -	\$ -	\$ -
Construction - CEI	-	-	1,250,000	-	-
Totals	\$ -	\$ 250,000	\$ 1,250,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense -Staff Costs+Mntc	\$ -	\$ 5,000	\$ 15,000	\$ 1,000	\$ 1,000
Totals	\$ -	\$ 5,000	\$ 15,000	\$ 1,000	\$ 1,000

Note 1: Northwest Benefit District

CITY OF PORT ST. LUCIE - NO CHANGE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Rick Perkins
Phone #/Extension: X4263
Fund Number: 304-4121



Project Title: Replace PW-8618 2006 Bucket Truck

Amount Spent-to-date:

Project Justification

Project Description & Scope: This vehicle is used for traffic signal repairs. This vehicle currently has 33,757 miles and 1763 hours. Life time expense through FVS and Altec is \$49,013.36 This vehicle has had a total of 1,647 hours of down time through FVS and 2,288 hrs. of down through Altec. Upon replacement, the vehicle will be fifteen years old with 34,200+ miles. The lifting mechanism has a limited useful life which generally occurs prior to the maximization of the vehicle mileage. This vehicle has exceeded its life cycle. Replacing the vehicle would significantly reduce maintenance cost and down time. The replacement cost for this vehicle plus the 6% cost increase will be \$264,496.00. The cost savings for purchasing this vehicle over 5 years would be approximately \$10,000.00.

Purpose: Past/Current Practices

City Council Goal: High-performing city government organization.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Gas Tax/Use of Reserves	\$ 297,635	\$ -	\$ -	\$ -	\$ -
Totals	\$ 297,635	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Equipment Purchase	\$ 297,635	\$ -	\$ -	\$ -	\$ -
Totals	\$ 297,635	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense - Staff Costs	\$ (2,000)	\$ (2,000)	\$ (2,000)	\$ (2,000)	\$ (2,000)
Totals	\$ (2,000)	\$ (2,000)	\$ (2,000)	\$ (2,000)	\$ (2,000)

CITY OF PORT ST. LUCIE - NO CHANGE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Thomas Salvador
Phone #/Extension: X5187
Fund Number 304-4125



Project Title: Annual Resurfacing Program

Amount Spent-to-date Ongoing

Project Justification

Justification: The City is responsible for the maintenance of approximately 915 centerline miles of streets and roadways throughout the City. Repairs and maintenance activities include but are not limited to milling, resurfacing, and asphalt rejuvenation. This item funds the City's 10-year approved repaving plan

Purpose: Best Practices/Industry Standards

Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Gas Tax	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000
Totals	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Construction	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000
Totals	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense - Staff Costs	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500
Totals	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500

CITY OF PORT ST. LUCIE - PRICE INCREASE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Thomas Salvador
Phone #/Extension: X5187
Fund Number: 304-4125



Project Title: Contract Repair/Improvements of Sidewalks
Amount Spent-to-date: Ongoing

Project Justification

Project Description & Scope: These funds are intended for repairs to correct deficiencies as documented in the city wide sidewalk inventory. Continuing services contractor to undertake the repairs which vary from year to year and includes curb ramp replacement, trip hazard grinding and cracked sidewalk replacement.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Gas Tax	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
Totals	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000

Capital Project Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Construction	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
Totals	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense - Staff Costs	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Totals	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Thomas Salvador
Phone #/Extension: X5187
Fund Number: 304-4125

Project Title: Port St. Lucie Blvd. Resurfacing

Amount Spent-to-date: \$ -



Project Justification

Project Description & Scope: Portion of Port St. Lucie Blvd. from SW Sansom Ln. to Cameo Blvd. requires surface treatment maintenance and ADA sidewalk improvements. This project will consist of milling and resurfacing a portion of Port St. Lucie Blvd. to increase rideability and the comfort of traveling motorists. Project is also to include the upgrade and repair of existing sidewalk and curb ramps to improve safety and mobility for pedestrians.

Purpose: Roadway Maintenance

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Use of Reserves/Gas Tax	\$ 700,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 700,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Construction	\$ 700,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 700,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense - Staff Costs	\$ 5,000	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500
Totals	\$ 5,000	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Thomas Salvador
Phone #/Extension: 871-5187
Fund Number: 304-4125

Project Title: Glenwood Rehabilitation

Amount Spent-to-Date:



Project Justification

Project Description & Scope: Project includes reconstruction of SW Glenwood Drive through the use of full depth reclamation (FDR).

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Use of Reserves/Gas Tax	\$ -	\$ -	\$ 500,000	\$ -	\$ -
Totals	\$ -	\$ -	\$ 500,000	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Construction	\$ -	\$ -	\$ 500,000	\$ -	\$ -
Totals	\$ -	\$ -	\$ 500,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense - Staff Costs	\$ -	\$ -	\$ 5,000	\$ -	\$ -
Totals	\$ -	\$ -	\$ 5,000	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Thomas Salvador
Phone #/Extension: X5187
Fund Number: 304-4125

Project Title: Gatlin Pines -
 Roadway Reconstruction

Amount Spent-to-Date:



Project Justification

Project Description & Scope: Project consists of the Design for Rehabilitation and/or Reconstruction of the roadways in a portion of the Gatlin Pines Neighborhood east of SW Savona Blvd. between SW Melrose Ave. and SW Emerald Ave. which are currently experiencing accelerated pavement and road base failures.

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Use of Reserves/Gas Tax	\$ -	\$ -	\$ -	\$ 1,500,000	\$ -
Totals	\$ -	\$ -	\$ -	\$ 1,500,000	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Construction	\$ -	\$ -	\$ -	\$ 1,500,000	\$ -
Totals	\$ -	\$ -	\$ -	\$ 1,500,000	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense - Staff Costs	\$ -	\$ -	\$ -	\$ 15,000	\$ -
Totals	\$ -	\$ -	\$ -	\$ 15,000	\$ -

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Frank Knott
Phone #/Extension: X5187
Fund Number: 304-4125

Project Title: NW E Torino Roundabout

Amount Spent-to-Date:



Project Justification

Project Description & Scope: Design and construction of intersection improvements at the intersection of East Torino Parkway and North Torino Parkway. Actual improvements to be determined during design phase, but a roundabout is currently the preferred alternative.

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Note 1: Mobility Fees/Gas Tax	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Construction	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense - Staff Costs	\$ 10,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 10,000	\$ -	\$ -	\$ -	\$ -

Note 1: East Mobility

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Thomas Salvador
Phone #/Extension: X5187
Fund Number: 304-4125

Project Title: U.S. Submarine Veterans Park On-street Parking

Amount Spent-to-Date:



Project Justification

Project Description & Scope: Design and Construction of on-street parking on SE Bayharbor St. and SE Atlantus Ave. adjacent to the U.S. Submarine Veterans Park. Improvements will include asphalt parking, curb and gutter, striping, sidewalk and drainage.

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Gas Tax	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 250,000

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Professional Services	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 250,000

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense - Staff Costs		\$ -	\$ -	\$ -	\$ -
Totals		\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Georgette Beck
Phone #/Extension: X5103
Fund Number: 304-4125

Project Title: Road and Gateway Landscape
 Beautification

Amount Spent-to-Date:



Project Justification

Project Description & Scope: City Council directive to develop a beautification master plan to include city gateways, sidewalks, ponds, utility facilities, cul-de-sacs and roadway tree and plant amenities.

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Note 1: Mobility Fees/Gas Tax	\$ -	\$ -	\$ -	\$ 50,000	\$ 400,000
Totals	\$ -	\$ -	\$ -	\$ 50,000	\$ 400,000

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Design	\$ -	\$ -	\$ -	\$ 50,000	\$ -
Construction	-	-	-	-	400,000
Totals	\$ -	\$ -	\$ -	\$ 50,000	\$ 400,000

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense - Staff Costs	\$ -	\$ -	\$ -	\$ 2,000	\$ 5,000
Totals	\$ -	\$ -	\$ -	\$ 2,000	\$ 5,000

Note 1: East Mobility

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: John Dunton
Phone #/Extension: X4035
Fund Number: 304-4125

Project Title: PSL Blvd Landscape - Turnpike
 Bridge to Gatlin Blvd

Amount Spent-to-date:



Project Justification

Project Description & Scope: Continuation of landscape west of the Turnpike to Gatlin Boulevard.

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Note 1: Mobility Fees/Gas Tax	\$ -	\$ -	\$ -	\$ 60,000	\$ 675,000
Totals	\$ -	\$ -	\$ -	\$ 60,000	\$ 675,000

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Design	\$ -	\$ -	\$ -	\$ 60,000	\$ -
Construction	-	-	-	-	675,000
Totals	\$ -	\$ -	\$ -	\$ 60,000	\$ 675,000

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense - Staff Costs	\$ -	\$ -	\$ -	\$ 2,000	\$ 10,000
Totals	\$ -	\$ -	\$ -	\$ 2,000	\$ 10,000

Note 1: East Mobility

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number: 304-4125

Project Title: Replace PWD-3870 2006 Ford F-450 Pickup PWD-07

Amount Spent-to-Date:



Project Justification

Project Description & Scope: This vehicle is used for roadway and sidewalk installation, maintenance and repairs. This vehicle has 116,762 miles. Upon replacement, the vehicle will be fifteen years old with estimated mileage 123,000+. This vehicle has exceeded its life cycle. Replacing the vehicle would significantly reduce maintenance cost and down time.

Purpose: Best Practices/Industry Standards

City Council Goal: High-performing city government organization.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Use of Reserves/Gas Tax	\$ 75,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 75,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Equipment Purchase	\$ 75,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 75,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense - Staff Costs	\$ (1,500)	\$ (1,500)	\$ (1,500)	\$ (1,500)	\$ -
Totals	\$ (1,500)	\$ (1,500)	\$ (1,500)	\$ (1,500)	\$ -

CITY OF PORT ST. LUCIE - PRICE INCREASE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number: 304-4125

Project Title: Replace PWS-2930 2015 Tymco Street Sweeper

Amount Spent-to-date:



Project Justification

Project Description & Scope: This piece of equipment is used to sweep curbs, gutters and roadway throughout the city. The Street Sweeper currently has 42,461 miles. Life time expense for this unit \$76,399. Upon replacement, the sweeper will be eleven years old with 75,000+ miles. The mechanical parts of the sweeper are deteriorating and will reach the end of its useful life to the vehicle mileage indication. This vehicle has exceeded its life cycle. Replacing the vehicle would significantly reduce maintenance cost and down time. The replacement cost for this vehicle plus the 6% cost increase will be \$332,952. The cost savings for purchasing this vehicle over 5 years would be approximately \$7,500.

Purpose: Best Practices/Industry Standards

City Council Goal: High-performing city government organization.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Use of Reserves/Gas Tax	\$ 400,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 400,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Equipment Purchase	\$ 400,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 400,000	\$ -	\$ -	\$ -	\$ -

on Operational Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense - Staff Costs	\$ (1,500)	\$ -	\$ -	\$ -	\$ -
Totals	\$ (1,500)	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Richard Perkins
Phone #/Extension: X4263
Fund Number: 304-4125



Project Title: Replace 4160 2016 Pothole Patch Truck

Amount Spent-to-date:

Project Justification

Project Description & Scope: This piece of equipment is used to repair roadways and pot holes throughout the city. The Asphalt Patcher truck currently has 28,420 miles. Life time expense for this unit is \$8,115. and 4,522 hours of down time. Upon replacement, the Asphalt truck will be eight years old with 65,000+ miles. The mechanical parts of the asphalt patch truck are deteriorating and will reach the end of its useful life prior to the vehicle mileage indication. This vehicle has exceeded its life cycle. Replacing the vehicle would significantly reduce maintenance cost and down time. The replacement cost for this vehicle plus the 6% cost increase will be \$283,968. The cost savings for purchasing this vehicle over 5 years would be approximately \$7,500.

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Use of Reserves/Gas Tax	\$ -	\$ -	\$ -	\$ 400,000	\$ -
Totals	\$ -	\$ -	\$ -	\$ 400,000	\$ -

Capital Project Expenditures/Expenses

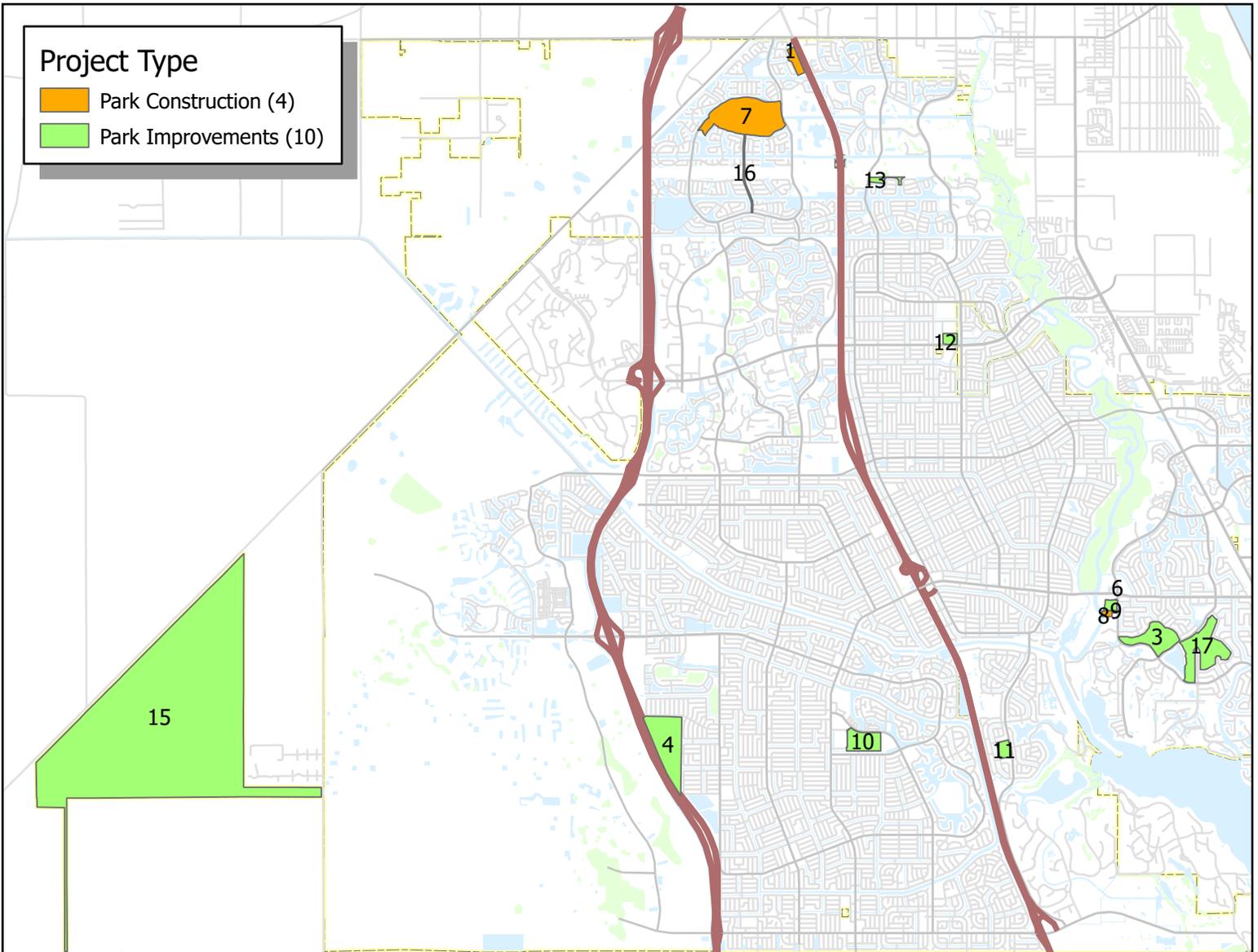
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Equipment Purchase	\$ -	\$ -	\$ -	\$ 400,000	\$ -
Totals	\$ -	\$ -	\$ -	\$ 400,000	\$ -

on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense - Staff Costs	\$ -	\$ -	\$ -	\$ (1,500)	\$ -
Totals	\$ -	\$ -	\$ -	\$ (1,500)	\$ -

Project Type

- Park Construction (4)
- Park Improvements (10)

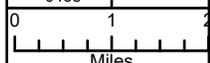


Project ID	Name	Project Type	Council District
1	Winterlakes Neighborhood Park Phase II Construction	Park Construction	2
3	Wilderness Trail	Park Improvements	4
4	O.L. Peacock Sr. Neighborhood Park	Park Improvements	3
6	Botanical Gardens Fence	Park Improvements	4
7	Torino Regional Park	Park Construction	2
8	The Port District Playground, Improvements and Infrastructure Project	Park Construction	4
9	The Port Historic Home Renovation	Park Improvements	4
10	Whispering Pines Inclusive Playground	Park Improvements	3
11	Jessica Clinton Park Playground	Park Improvements	4
12	Sportsman's Park Security Cameras	Park Improvements	1
13	Charles E. Ray Fitness Station	Park Improvements	1
15	McCarty Ranch Master Plan	Park Improvements	3
16	Volucia Trail	Park Construction	1
17	Saints Drainage Improvement Project	Park Improvements	4



ALL PARKS & RECREATION CAPITAL IMPROVEMENT PROJECTS

Date: 10/6/2022
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 Tech: mkohler
 MIS GIS #: 0468





CITY OF PORT ST. LUCIE
PARKS IMPACT FEE CAPITAL IMPROVEMENT BUDGET - #305
FIVE YEAR PROJECTIONS
FY 2022-23 ADOPTED BUDGET

2022-2023 2023-2024 2024-2025 2025-2026 2026-2027

REVENUES

Prior Year CIP Reserves (includes bond proceeds from prior year transfer)	\$ 16,896,268	\$ 391,592	\$ 1,408,654	\$ 33,366	\$ 51,439
Parks Impact Fee (Note: 1)	3,491,647	3,317,065	3,151,212	2,993,651	2,843,968
Grant (Anticipated)	689,069	-	-	-	-
Interfund Transfer from the General Fund #001	-	-	-	-	-
Interfund Transfer from Neighborhood Services #127 Fund	650,000	-	-	-	-
Fund Transfer from the 307 MSTU Fund	-	-	5,574,524	-	-
TOTAL REVENUES	\$ 21,726,984	\$ 3,708,657	\$ 10,134,390	\$ 3,027,017	\$ 2,895,407

EXPENDITURES

PARKS & RECREATION DEPARTMENT - #305-7210 & 7202

O.L. Peacock Sr. Park (HPPS) Note: 2	\$ 1,650,000	\$ 750,000	\$ 700,000	\$ 1,000,000	\$ -
Torino Regional Park Note: 3	13,390,000	875,000	8,725,736	-	-
Land Acquisition	-	-	-	1,300,000	1,000,000
New Project - The Port District Tower Phase (includes First Responder Park)	2,689,069	-	-	-	-
Tradition Regional Park	2,931,600	-	-	-	-
	\$ 20,660,669	\$ 1,625,000	\$ 9,425,736	\$ 2,300,000	\$ 1,000,000

TOTAL EXPENDITURES **\$ 20,660,669** **\$ 1,625,000** **\$ 9,425,736** **\$ 2,300,000** **\$ 1,000,000**

Interfund Transfer to the General Operating Fund #001	\$ 13,963	\$ 14,243	\$ 14,528	\$ 14,818	\$ 15,114
Interfund Transfer to the General Operating Fund #001 (Debt) Note: 4	660,760	660,760	660,760	660,760	660,760
Designated CIP Reserve for Future Projects	391,592	1,408,654	33,366	51,439	1,219,533
Parks Impact Fee CIP Total	\$ 21,726,984	\$ 3,708,657	\$ 10,134,390	\$ 3,027,017	\$ 2,895,407

SURPLUS/<DEFICIT> **\$ -** **\$ -** **\$ -** **\$ -** **\$ -**

Note: 1 Parks Impact estimates have decreased due to developer credits for Paseo Park.

Note: 2 New Project Funding (phase 1 NSD 301 funding = \$650K & \$305 total = \$1.75 million/Combined total = \$2.4 million).

Note: 3 Separated this year's potential design (\$1 million) from next year's construction \$\$.

CITY OF PORT ST. LUCIE - **NEW PROJECT**

CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE:

NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Kelly Boatwright/Bolivar Gomez
Phone #/Extension: X5099/X7332
Fund Number: 305-7210
Project Type:

Project Title: O.L. Peacock Sr. Park
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: This site has been designated as the High Performance Public Space Initiative Park Pilot Project. Funding for the creation of 4-5 small neighborhood common spaces has been designated in the NSD budget and will, in part (\$650K), fund phase I of the proposed O.L. Peacock Sr. Park development. Further funding will be required to complete the phase I proposed amenities and additional phases to fully develop the park as conceptualized through the public engagement process. Creating vibrant communities by providing funding for the creation of small neighborhood common spaces is a priority of the City's NICE program. Targeted areas have also been identified in the Parks Master Plan as severely lacking parks amenities. Funding is for the creation of small neighborhood common spaces in the south-eastern and central-western NICE neighborhoods of the City. The currently targeted areas serve the Rosser Reserve/Newport Isles/Gatlin Pines neighborhoods as well as the Becker Ridge neighborhood.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities/Vibrant Neighborhoods

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Parks Impact Fee /Use of Reserves	\$ 1,000,000	\$ 750,000	\$ 700,000	\$ 1,000,000	\$ -
NSD Interfund Transfer from 127	650,000	-	-	-	-
Totals	\$ 1,650,000	\$ 750,000	\$ 700,000	\$ 1,000,000	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Phase 1 Construction	\$ 650,000	\$ -	\$ -	\$ -	\$ -
Phase 2 Construction	1,000,000	-	-	-	-
Phase 3 Construction	-	750,000	700,000	1,000,000	-
Totals	\$ 1,650,000	\$ 750,000	\$ 700,000	\$ 1,000,000	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense-Staff Costs	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - NEW PROJECT
CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE:

NEW PROJECT

PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Kelly Boatwright
Phone #/Extension: X5099
Fund Number: 305-7210
Project Type:

Project Title: Torino Regional Park
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: FY 2021-2022 - Design a park, in alignment with the approved Parks & Recreation 10-Year Master Plan and additionally to meet the public's request for a park that provides skate facilities, off-road cycling or other adventure sports as directed by City Council on March 21, 2022 . FY 2022/2023 - Construct Phase 1 amenities which will be determined in the design process. FY 2023/2024 Design Phase II amenities and FY 2024/2025 Construct Phase II amenities.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Use of reserves bond proceeds	\$ 9,000,000	\$ -	\$ -	\$ -	\$ -
Parks Impact Fees	-	875,000	3,151,212	-	-
Parks Impact Fees	1,890,000	-	-	-	-
Use of reserves	2,500,000	-	-	-	-
Interfund Transfer from MSTU	-	-	5,574,524	-	-
Totals	\$ 13,390,000	\$ 875,000	\$ 8,725,736	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Phase I Construction	\$ 13,390,000	\$ -	\$ -	\$ -	\$ -
Phase II Design	-	875,000	-	-	-
Phase II Construction	-	-	8,725,736	-	-
Totals	\$ 13,390,000	\$ 875,000	\$ 8,725,736	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Maintenance FTE's 17.075 W/Benefits	\$ -	\$ 1,041,895	\$ 1,041,895	\$ 1,905,793	\$ -
Facility Operating Costs	-	390,450	390,450	785,580	-
Capital Equipment Cost	-	815,000	-	123,800	-
Totals	\$ -	\$ 2,247,345	\$ 1,432,345	\$ 2,815,173	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT**

CAPITAL IMPROVEMENT PROJECT REQUEST FORM

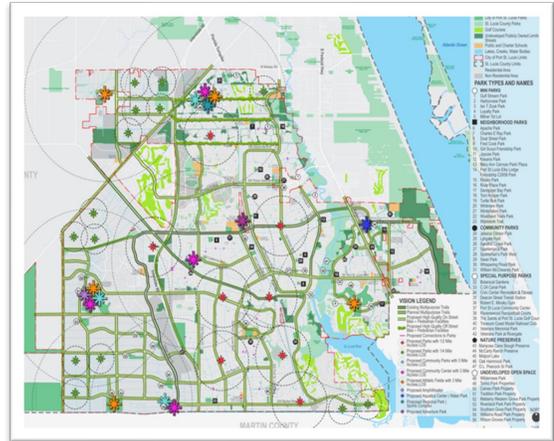


PROJECT TYPE:

NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Brad Keen
Phone #/Extension: X4005
Fund Number: 305-7210
Project Type:

Project Title: Land Acquisition
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: In alignment with the Parks & Recreation 10-Year Master Plan and as part of the High Performance Public Spaces Initiative, adopted by City Council on January 19, 2021, P&R will collaborate with the City's Utility Systems Department and other departments to acquire land for park sites that will also incorporate beautification, stormwater treatment and water quality improvement projects.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Impact Fees	\$ -	\$ -	\$ -	\$ 1,300,000	\$ 1,000,000
Totals	\$ -	\$ -	\$ -	\$ 1,300,000	\$ 1,000,000

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Land Acquisition	\$ -	\$ -	\$ -	\$ 1,300,000	\$ 1,000,000
Totals	\$ -	\$ -	\$ -	\$ 1,300,000	\$ 1,000,000

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense-Staff Costs	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT**

CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation/CRA
Contact Person: Kelly Boatwright/Jennifer Davis
Phone #/Extension: x5099 - x4342
Fund Number: 305-7210

Project Title: The Port District - Tower Phase (Phase II)
Project Number:
Amount Spent-to-date:



Project Justification

Justification: A multi-level observation tower, accessible to all, and located within the Port District that will commemorate the First Responders who watch over and protect the City of Port St. Lucie. Constructing an observation tower in the conservation lands can create a destination within the remoteness of the natural landscape. Drawing people towards a lookout point connected by new trails would expound upon the sense of exploration and adventure within the district. Providing expansive views of the river from the interior of the site would accentuate the connection to the river and help provide additional access to the natural amenity. The observation tower will be visible and designed to serve as a beacon within the landscape. An iconic design will help brand this experience within the Port. Phase I project elements are anticipated to include picnic area with pavilions and parking, a boardwalk connecting to the river and a boardwalk overlook. Phase II will include an iconic observation tower.

Purpose: Policy Directives
City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Use of Reserves	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -
Impact Fees	500,000	-	-	-	-
Grant funding opportunities	689,069	-	-	-	-
Totals	\$ 2,689,069	\$ -	\$ -	\$ -	\$ -

Reduced by \$3.5 million to be transferred to the Middle Tract Improvements

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Tower Phase Design & Construction	\$ 2,689,069	\$ -	\$ -	\$ -	\$ -
Totals	\$ 2,689,069	\$ -	\$ -	\$ -	\$ -

Reduced by \$3.5 million to be transferred to the Middle Tract Improvements

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense-Staff Costs	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - NEW PROJECT
CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Parks & Recreation
Contact Person: Kelly Boatwright
Phone #/Extension: X5099
Fund Number: 305-7210
Project Type:
Project Title: Tradition Regional Park - Phase II
Project Number:
Amount Spent-to-date:



Project Justification

Project Description & Scope: Mattamy Homes is currently working with the City to design and construct Phase I of Tradition Regional Park. Design and Construction for Phase II of the park, consistent with the approved Parks & Recreation 10-Year Master Plan, and additionally to meet the public's request for a park that provides skate facilities, off-road cycling or other adventure sports as directed by City Council on March 21, 2022 . FY 2028/2029 - Construct the Phase III amenities to be determined in the design process.

Purpose: Policy Directives

City Council Goal: Culture, nature and fun activities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Use of Reserves (Impact Fees)	\$ 1,788,353	\$ -	\$ -	\$ -	\$ -
Parks Impact Fees	101,647	-	-	-	-
Use of Reserves	1,041,600	-	-	-	-
Totals	\$ 2,931,600	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Phase II Design/Construction	\$ 2,931,600	\$ -	\$ -	\$ -	\$ -
Totals	\$ 2,931,600	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Maintenance FTE's 17.075 W/Benefits	\$ -	\$ 1,041,895	\$ 1,905,793	\$ 1,905,793	\$ 1,905,793
Facility Operating Costs	-	390,450	785,580	785,580	785,580
Capital Equipment Cost	-	815,000	-	123,800	123,800
Totals	\$ -	\$ 2,247,345	\$ 2,691,373	\$ 2,815,173	\$ 2,815,173

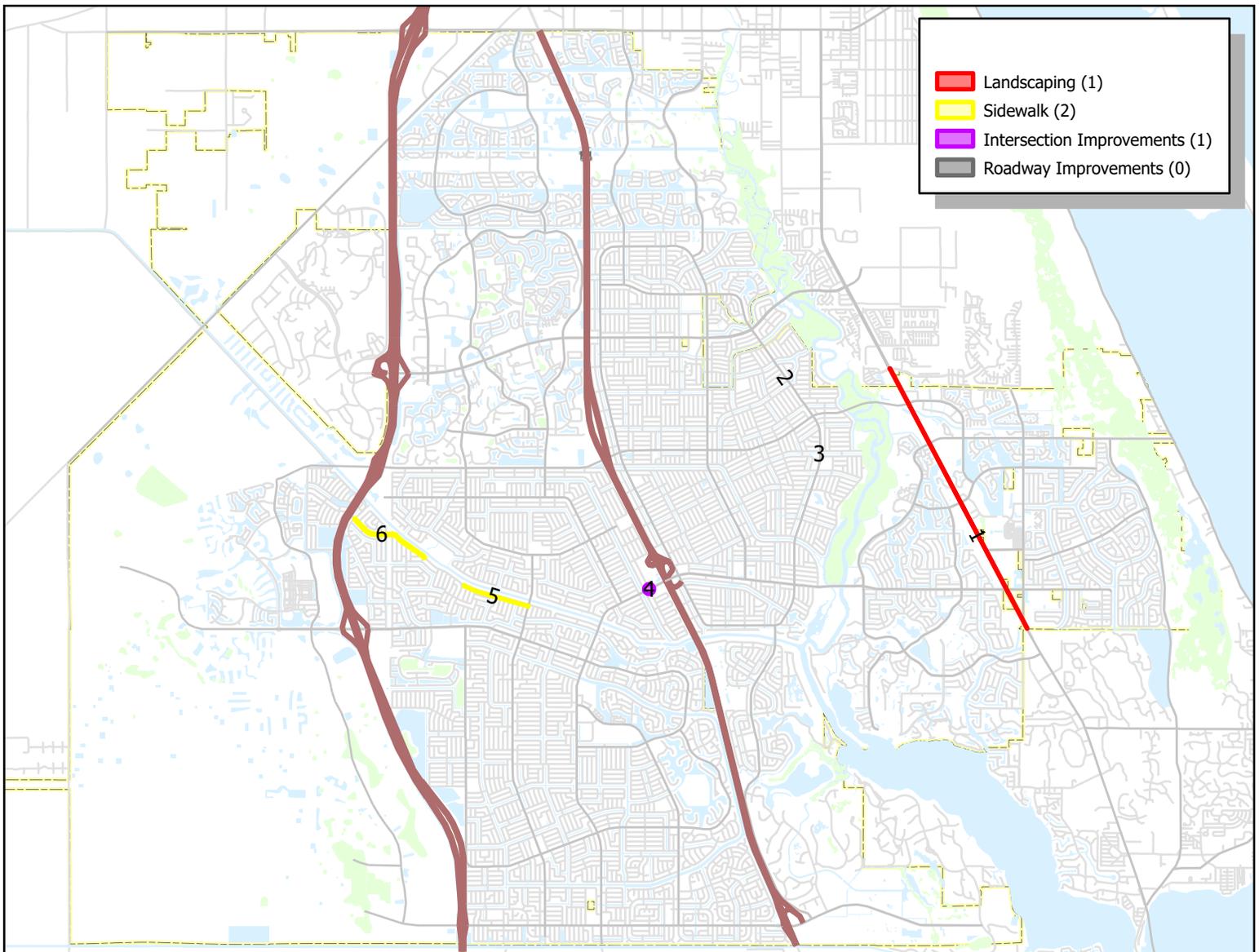
Notes: Impact on operational expenditures/expenses have been calculated for the Maintenance Operations/Capital purchases needed to independently operate this facility as a stand alone from other Park. Included starting FY2024-2025 is also the cost to operate a new Community Center when constructed to include FTE's needed and operational cost and capital purchases of equipment. Fitness and Events staffing or operational costs are not included.



CITY OF PORT ST. LUCIE
PARKS MSTU CAPITAL IMPROVEMENT BUDGET - #307
FIVE YEAR PROJECTIONS
FY 2022-23 ADOPTED BUDGET

0.2313 Millage

	2022-2023 -----	2023-2024 -----	2024-2025 -----	2025-2026 -----	2026-2027 -----
REVENUES		Sunsets			
Prior Year CIP Reserves	\$ 3,137,806	\$ 5,543,807	\$ 5,559,525	\$ -	\$ -
Distribution of Ad Valorem Taxes from County	2,785,227	-	-	-	-
Interest Income	2,500	15,718	14,999	-	-
TOTAL REVENUES	\$ 5,925,533	\$ 5,559,525	\$ 5,574,524	\$ -	\$ -
EXPENDITURES					
<u>PARKS DEPARTMENT - #307-7210</u>					
Purchase of MIDFLORIDA Event Center and Village Square	\$ 381,726	\$ -	\$ -	\$ -	\$ -
First Responder's Neighborhood Park	-	-	-	-	-
	\$ 381,726	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ 381,726	\$ -	\$ -	\$ -	\$ -
TRANSFER TO PARKS IMPACT FEE #305	\$ -	\$ -	\$ 5,574,524	\$ -	\$ -
DESIGNATED CIP RESERVE FOR FUTURE PROJECTS	5,543,807	5,559,525	-	-	-
MSTU CIP Total	\$ 5,925,533	\$ 5,559,525	\$ 5,574,524	\$ -	\$ -
SURPLUS/<DEFICIT>	\$ -	\$ -	\$ -	\$ -	\$ -

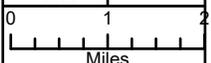
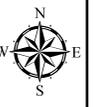


ProjectID	Name	ProjType	Department
1	South Federal Highway (US1) Beautification Project	Landscaping	Public Works
2	Floresta Dr Roadway Improvements Phase 3 - Crosstown to Prima Vista Blvd	Roadway Improvements	Public Works
3	Floresta Dr Roadway Improvements Phase 2 - Elkcam Waterway to Crosstown Pkwy.	Roadway Improvements	Public Works
4	Port St. Lucie Blvd at Cameo Blvd Intersection Improvements	Intersection Improvements	Public Works
5	Abingdon Sidewalk	Sidewalk	Public Works
6	Import Sidewalk Ph2 Inca to Savage	Sidewalk	Public Works



ALL HALF-CENT CAPITAL IMPROVEMENT PROJECTS

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 Tech: mkohler
 MIS GIS #: 0468





CITY OF PORT ST. LUCIE
HALF CENT SALES TAX PROJECTS BUDGET - #310
TEN YEAR PROJECTIONS
FY 2022-23 ADOPTED BUDGET

	2022-2023 -----	2023-2024 -----	2024-2025 -----	2025-2026 -----	2026-2027 -----
REVENUES					
Prior Year CIP Reserves	\$ 4,872,511	\$ 2,815,223	\$ 1,065,616	\$ 194,802	\$ 1,958
Half Cent Sales Tax Revenue	11,568,423	12,031,160	12,512,407	13,012,903	13,533,419
Internal Borrowing	-	-	-	1,450,000	490,000
Interest	3,675	1,000	1,000	1,000	1,000
Total Revenues	\$ 16,444,609	\$ 14,847,384	\$ 13,579,023	\$ 14,658,705	\$ 14,026,377

EXPENDITURE

OPERATIONS/ADMINISTRATION - PUBLIC WORKS - #310-4105

Paving Program	\$ 2,400,000	\$ 2,600,000	\$ 3,200,000	\$ 3,200,000	\$ 6,050,000
Sidewalk Improvements	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000
Floresta	10,000,000	10,000,000	9,000,000	9,000,000	-
Project Manager Position (1 FTE)	79,386	81,768	84,221	86,747	89,350
California Intersection	-	-	-	220,000	1,780,000
California Widening	50,000	-	-	1,050,000	5,000,000
SUB-TOTALS	\$ 13,629,386	\$ 13,781,768	\$ 13,384,221	\$ 14,656,747	\$ 14,019,350

TOTAL EXPENDITURES \$ 13,629,386 \$ 13,781,768 \$ 13,384,221 \$ 14,656,747 \$ 14,019,350

*Unused Half Cent Sales Tax fund balance after the fund expires in FY2029 will be utilized on other projects.

Designated Reserves for future Projects	\$ 2,815,223	\$ 1,065,616	\$ 194,802	\$ 1,958	\$ 7,027
Sub-Totals	\$ 2,815,223	\$ 1,065,616	\$ 194,802	\$ 1,958	\$ 7,027

SURPLUS/<DEFICIT>

\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
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CITY OF PORT ST. LUCIE - CHANGE IN COST CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Heath Stocton
Phone #/Extension: X4239
Fund Number: 310



Project Title: Paving Program

Amount Spent-to-date:

Project Justification

Project Description & Scope: Providing a safe, comfortable, and economical road surface is a high priority for the City of Port St. Lucie. Timely and effective maintenance can extend the pavement's life thus reducing costly replacement in the future. See the City's Repaving Master Plan.

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Half Cent Sales Tax Revenue	\$ 468,423	\$ 931,160	\$ 3,200,000	\$ 3,200,000	\$ 6,050,000
Prior Year CIP Reserves	1,931,577	1,868,840		-	-
Totals	\$ 2,400,000	\$ 2,800,000	\$ 3,200,000	\$ 3,200,000	\$ 6,050,000

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Construction	\$ 2,400,000	\$ 2,800,000	\$ 3,200,000	\$ 3,200,000	\$ 6,050,000
Totals	\$ 2,400,000	\$ 2,800,000	\$ 3,200,000	\$ 3,200,000	\$ 6,050,000

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense - Staff Cost	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Totals	\$ 20,000				

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Frank Knott
Phone #/Extension: X4290
Fund Number: 310

Project Title: Sidewalk Improvements

Amount Spent-to-date:



Project Justification

Project Description & Scope: In 2017, the City Council approved the City’s Ten-Year Sidewalk Master Plan. Over the next ten years, the City anticipates the completion of only 17 miles or 47% of the sidewalks listed in the Plan as allowed by the proposed budget. Additional funding provided by the sales tax would allow the construction of 35 miles or 100% of the sidewalks listed in the Plan over the next ten years.

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Half Cent Sales Tax Revenue	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000
Totals	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Construction	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000
Totals	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000	\$ 1,100,000

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense - Staff Cost	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000
Totals	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Heath Stocton
Phone #/Extension: X4239
Fund Number: 310
Project Title: Floresta
Amount Spent-to-date: Ph1 \$415,032



Project Justification

Project Description & Scope: The proposed roadway configuration is 4.1 miles of two lane roadway improvements (Southbend to Prima Vista Blvd) including four signalized intersections and six roundabouts. The corridor will include enhanced sidewalks and bike lanes, street and pedestrian lighting and provide for street trees and landscaping where possible.

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Half Cent Sales Tax Revenue	\$ 10,000,000	\$ 10,000,000	\$ 8,212,407	\$ 7,550,000	\$ -
Prior Year CIP Reserves	-	-	787,593	-	-
Internal Borrowing	-	-	-	1,450,000	-
Totals	\$ 10,000,000	\$ 10,000,000	\$ 9,000,000	\$ 7,550,000	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Construction Ph 2	\$ 5,000,000	\$ 5,000,000	\$ 9,000,000	\$ 9,000,000	\$ -
Construction Ph 3	5,000,000	5,000,000	-	-	-
Totals	\$ 10,000,000	\$ 10,000,000	\$ 9,000,000	\$ 9,000,000	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense - Staff Costs	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -
Totals	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM

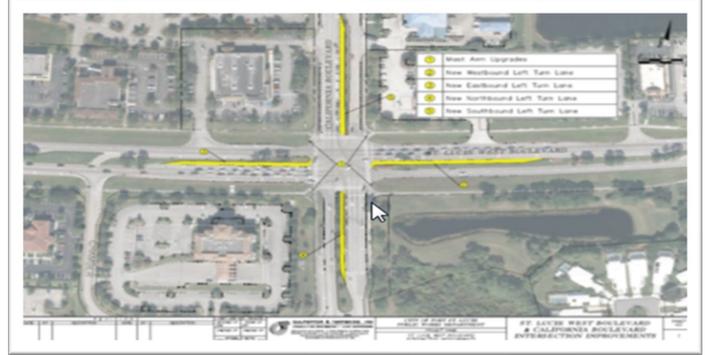


PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Heath Stocton
Phone #/Extension: X4239
Fund Number: 310

Project Title: California Intersection Improvements

Amount Spent-to-date:



Project Justification

Project Description & Scope: At St. Lucie West and California Boulevard, all four legs of the intersection are in need of an additional (dual) left turn lane. Funds will be utilized for completion of the intersection improvements.

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Half Cent Sales Tax Revenue	\$ -	\$ -	\$ -	\$ 112,903	\$ 1,290,000
Prior Year CIP Reserves	-	-	-	107,097	-
Internal Borrowing	-	-	-	-	490,000
Totals	\$ -	\$ -	\$ -	\$ 220,000	\$ 1,780,000

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Design	\$ -	\$ -	\$ -	\$ 220,000	\$ -
CEI	-	-	-	-	300,000
Construction	-	-	-	-	1,480,000
Totals	\$ -	\$ -	\$ -	\$ 220,000	\$ 1,780,000

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense - Staff Costs	\$ -	\$ -	\$ 5,000	\$ 10,000	\$ -
Totals	\$ -	\$ -	\$ 5,000	\$ 10,000	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM

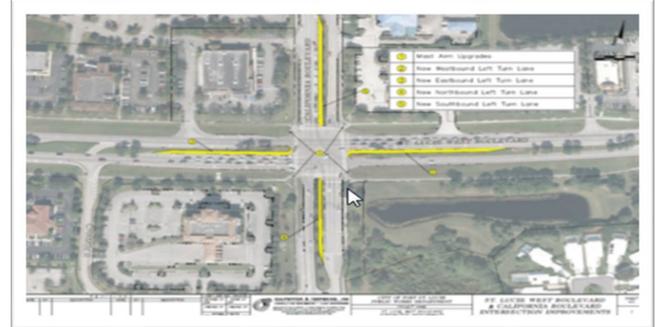


PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Heath Stocton
Phone #/Extension: X4239
Fund Number: 310

Project Title: California Widening

Amount Spent-to-date:



Project Justification

Project Description & Scope: California Boulevard south of St. Lucie West Boulevard, is also in need of widening from two to four lanes as the corridor is failing at peak hour travel times. To increase capacity, California Boulevard requires widening from St. Lucie West Boulevard to Crosstown Parkway.

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Half Cent Sales Tax Revenue	\$ -	\$ -	\$ -	\$ 1,050,000	\$ 5,000,000
Prior Year CIP Reserves	50,000	-	-	-	-
Totals	\$ 50,000	\$ -	\$ -	\$ 1,050,000	\$ 5,000,000

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Design	\$ 50,000	\$ -	\$ -	\$ 1,050,000	\$ -
CEI	-	-	-	-	1,000,000
Construction	-	-	-	-	4,000,000
Totals	\$ 50,000	\$ -	\$ -	\$ 1,050,000	\$ 5,000,000

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense - Staff Costs	\$ 2,500	\$ -	\$ -	\$ 10,000	\$ 20,000
Totals	\$ 2,500	\$ -	\$ -	\$ 10,000	\$ 20,000



CITY OF PORT ST. LUCIE
STORMWATER UTILITY FUND - #401 - CAPITAL PROJECTS
FIVE YEAR PROJECTION
FY 2022-23 ADOPTED BUDGET

2022-2023 2023-2024 2024-2025 2025-2026 2026-2027

Note: 1 Reduced Reduced Reduced Reduced

REVENUES:

Stormwater Fee - EWIP	\$ 1,569,220	\$ 2,545,000	\$ 2,675,000	\$ 2,694,000	\$ 2,345,513
St. Lucie County Interlocal Agreement - Hogpen Slough Water Quality	150,000	-	-	-	-
SWAG Grant Awarded for Floresta Phase III Baffle Boxes - AKA St. Lucie River Baffle Boxes	924,000	-	-	-	-
SWAG Grant Awarded for SWW1	336,780	-	-	-	-
TRANSFER OF UNDESIGNATED RESERVES FROM GENERAL FUND D-11 CANAL IMPROVEMENTS HAZARDOUS MITIGATION GRANT - CITY MATCH	-	855,417	-	-	-
HMGP LMS GRANT REQUESTED D-11 CANAL IMPROVEMENTS	-	2,566,250	-	-	-
Total Revenues	\$ 2,980,000	\$ 5,966,667	\$ 2,675,000	\$ 2,694,000	\$ 2,345,513

EXPENDITURES:

DRAINAGE DIVISION - PUBLIC WORKS - #401-4126

Design & Grant Coordination of Water Quality Projects	\$ 250,000	\$ 250,000	\$ 335,000	\$ 370,000	\$ 400,000
E-3 Canal Improvements Phase III	-	-	-	240,000	-
D-11 Canal Improvements - Potential \$2,566,250 HMGP LMS Grant Requested	-	3,421,667	-	-	-
E-8 Downstream repair of B-15	-	-	-	-	226,000
A-14 Water Control Structure	-	795,000	-	-	-
A-16 Water Control Structure (Potential Sea Level Rise Resilience Plan Grant)	-	-	560,000	-	-
A-17 Water Control Structure (Potential Sea Level Rise Resilience Plan Grant)	-	-	-	600,000	-
SWW-1 Control Structure - \$336,780 DEP SWAG Grant AWARDED	750,000	-	-	-	-
Property Acquisition for access to Water Control Structures	-	-	160,000	-	100,000
Water Quality Projects (Vet Mem Phases IV and V)	-	-	-	154,000	-
Veteran's Memorial Water Quality Phase III	-	-	120,000	1,200,000	-
Hog Pen Slough Water Quality -Council Approved Interlocal for Design of Hog Pen Slough-	300,000	1,500,000	1,500,000	-	-
Hog Pen Slough HPS-60 Replacement	-	-	-	130,000	-
Elkcam Basin Improvements - Potential \$5,755,768.90 HMGP LMS Grant Requested	-	-	-	-	767,436
Kingsway/Oakridge Basin Improvements - \$5,531,074.70 HMGP LMS Grant Requested FY 26/27	-	-	-	-	737,477
Airosa Conflict Structure & Piping	-519	-	-	-	114,600
Floresta Phase III Baffle Boxes - \$924k FDEP SWAG/319 (h) GRANT AWARDED	1,680,000	-	-	-	-
Total Expenditures	\$ 2,980,000	\$ 5,966,667	\$ 2,675,000	\$ 2,694,000	\$ 2,345,513

Designated CIP Reserve Future Projects

\$ -	\$ -	\$ -	\$ -	\$ -
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SURPLUS/<DEFICIT>

\$ -	\$ -	\$ -	\$ -	\$ -
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Note: 1 "REDUCED" means we reduced what our original requests were because we can't support all of our projects due to available funds

Note: 2 Purple are the changes

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM

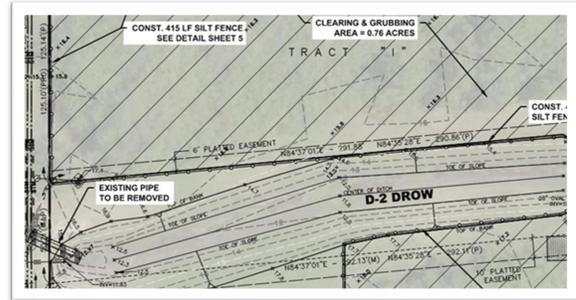


PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Amy Eason, P.E.
Phone #/Extension: X4158
Fund Number: 401-4126

Project Title: Design & Grant Coordination of Water Quality Projects

Amount Spent-to-date:



Project Justification

Project Description & Scope: Provide Funds needed to identify and develop designs for various future Water Quality projects that are needed throughout the City. Completed designs are necessary when applying for grants. This will provide greater opportunity for grant funding in the future.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Stormwater Fees	\$ 250,000	\$ 250,000	\$ 335,000	\$ 370,000	\$ 400,000
Totals	\$ 250,000	\$ 250,000	\$ 335,000	\$ 370,000	\$ 400,000

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Design	\$ 250,000	\$ 250,000	\$ 335,000	\$ 370,000	\$ 400,000
Totals	\$ 250,000	\$ 250,000	\$ 335,000	\$ 370,000	\$ 400,000

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense-Staff Costs	\$ 7,500	\$ 7,500	\$ 8,200	\$ 8,500	\$ 12,000
Totals	\$ 7,500	\$ 7,500	\$ 8,200	\$ 8,500	\$ 12,000

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Amy Eason, P.E.
Phone #/Extension: X4158
Fund Number: 401-4126

Project Title: E-3 Canal Improvements Phase III

Amount Spent-to-Date:



Project Justification

Project Description & Scope: Design project to stabilize the E-3 Canal to improve drainage, reduce the risk of flooding of properties, reduce further loss of private property, and protect lives. This project will replace the existing open waterway canal system with a dual culvert system.

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Stormwater Fees	\$ -	\$ -	\$ -	\$ 240,000	\$ -
Totals	\$ -	\$ -	\$ -	\$ 240,000	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Design/Permitting	\$ -	\$ -	\$ -	\$ 240,000	\$ -
Totals	\$ -	\$ -	\$ -	\$ 240,000	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense-Staff Costs	\$ -	\$ -	\$ -	\$ 12,000	\$ -
Totals	\$ -	\$ -	\$ -	\$ 12,000	\$ -

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Amy Eason, P.E.
Phone #/Extension: X4158
Fund Number: 401-4126

Project Title: D-11 Canal Improvements



Amount Spent-to-Date:

Project Justification

Project Description & Scope: Existing open channel conveyance system to be piped underground. Project will eliminate the encroachment of the existing slide slopes onto private property.
 Grant Funding Opportunity: \$2,566,249.80 HMGP LMS Grant

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
GENERAL FUND	\$ -	\$ 855,417	\$ -	\$ -	\$ -
HMGP LMS Grant (applied)	-	2,566,250	-	-	-
Totals	\$ -	\$ 3,421,667	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Design	\$ -	\$ 75,000	\$ -	\$ -	\$ -
Construction	-	3,346,667	-	-	-
Totals	\$ -	\$ 3,421,667	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense-Staff Costs	\$ -	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Totals	\$ -	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Amy Eason, P.E.
Phone #/Extension: X4158
Fund Number: 401-4126

Project Title: E-8 Downstream repair of B-15

Amount Spent-to-Date: \$4,861,966



Project Justification

Project Description & Scope: Existing ditch slopes are to be reworked and stabilized to eliminate the presence of visible erodeable slopes on either side of the existing open conveyance system.

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Stormwater Fees	\$ -	\$ -	\$ -	\$ -	\$ 226,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 226,000

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Design	\$ -	\$ -	\$ -	\$ -	\$ 226,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 226,000

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense-Staff Costs	\$ -	\$ -	\$ -	\$ -	\$ 5,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 5,000

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Amy Eason, P.E.
Phone #/Extension: X4158
Fund Number: 401-4126



Project Title: A-14 Water Control Structure

Amount Spent-to-date:

Project Justification

Project Description & Scope: Existing water control located adjacent to SW Darwin Boulevard at the E-84 Canal to be reconstructed due to its condition and remaining useful life expectancy. Project includes additional water quality enhancements.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Stormwater Fees	\$ -	\$ 795,000	\$ -	\$ -	\$ -
Totals	\$ -	\$ 795,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Design	\$ -	\$ 95,000	\$ -	\$ -	\$ -
Construction	-	700,000	-	-	-
Totals	\$ -	\$ 795,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense-Staff Costs	\$ -	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Totals	\$ -	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Amy Eason, P.E
Phone #/Extension: X4158
Fund Number: 401-4126

Project Title: A-16 Water Control Structure

Amount Spent-to-date:



Project Justification

Project Description & Scope: Rehabilitate the A-16 water control structure by repairing the existing sheet pile weir and replacing the existing gate with an automated gate that is connected to a Scada system. Remove and replace the existing channel side slopes. Replace the existing culvert under Paar Dr. May be funded through Sea Level Rise Resilience Florida Grant for \$4,000,000 that requires a \$2,000,000 City Match - Project also includes B-8, B-9, A-4, A-15, A-17, A-18, and A-20.

Purpose: Policy Directives
City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Stormwater Fees	\$ -	\$ -	\$ 560,000	\$ -	\$ -
Totals	\$ -	\$ -	\$ 560,000	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Construction	\$ -	\$ -	\$ 560,000	\$ -	\$ -
Totals	\$ -	\$ -	\$ 560,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense-Staff Costs	\$ -	\$ -	\$ 15,000	\$ 5,000	\$ 5,000
Totals	\$ -	\$ -	\$ 15,000	\$ 5,000	\$ 5,000

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Amy Eason, P.E
Phone #/Extension: X4158
Fund Number: 401-4126

Project Title: A-17 Water Control Structure

Amount Spent-to-date:



Project Justification

Project Description & Scope: Rehabilitate the A-17 water control structure by repairing the existing sheet pile weir and replacing the existing gate with an automated gate that is connected to a Scada system. Remove and replace the existing channel side slopes. Replace the existing culvert under Paar Dr. May be funded through Sea Level Rise Resilience Florida Grant for \$4,000,000 that requires a \$2,000,000 City Match - Project Also includes B-8, B-9, A-4, A-15, A-16, A-17, A-18, and A-20.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Stormwater Fees	\$ -	\$ -	\$ -	\$ 600,000	\$ -
Totals	\$ -	\$ -	\$ -	\$ 600,000	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Construction	\$ -	\$ -	\$ -	\$ 600,000	\$ -
Totals	\$ -	\$ -	\$ -	\$ 600,000	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense-Staff Costs	\$ -	\$ -	\$ -	\$ 15,000	\$ 5,000
Totals	\$ -	\$ -	\$ -	\$ 15,000	\$ 5,000

CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Amy Eason, P.E.
Phone #/Extension: X4158
Fund Number: 401-4126

Project Title: SWW-1 Control Structure

Amount Spent-to-date:



Project Justification

Project Description & Scope: Reconditioning of the SWW1 water control structure located on east side of SE Grand Drive. The project include water quality enhancements.
 \$336,780 DEP SWAG Grant AWARDED

Purpose: Past/Current Practices

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Stormwater Fees	\$ 413,220	\$ -	\$ -	\$ -	\$ -
DEP SWAG Grant (awarded)	336,780	-	-	-	-
Totals	\$ 750,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Design	\$ 50,000	\$ -	\$ -	\$ -	\$ -
Construction	700,000	-	-	-	-
Totals	\$ 750,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense-Staff Costs	\$ 15,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Totals	\$ 15,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Amy Eason, P.E.
Phone #/Extension: X4158
Fund Number: 401-4126

Project Title: Property Acquisition for access to Water Control Structures



Amount Spent-to-date:

Project Justification

Project Description & Scope: The Drainage Division of the Public Works Department’s periodically acquires certain vacant residential lots that are along and adjacent to canals, waterways and drainage right-of-ways. The acquisition of these properties will provide City staff and City contractors access for maintenance activities. The acquisition of certain properties for maintenance access will enhance the City’s storm water maintenance and management activities.

Purpose: Past/Current Practices

City Council Goal: High-performing city government organization.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Stormwater Fees	\$ -	\$ -	\$ 160,000	\$ -	\$ 100,000
Totals	\$ -	\$ -	\$ 160,000	\$ -	\$ 100,000

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Property Purchase	\$ -	\$ -	\$ 160,000	\$ -	\$ 100,000
Totals	\$ -	\$ -	\$ 160,000	\$ -	\$ 100,000

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense-Staff Costs	\$ -	\$ -	\$ 1,000	\$ 1,000	\$ 2,000
Totals	\$ -	\$ -	\$ 1,000	\$ 1,000	\$ 2,000

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Amy Eason, P.E.
Phone #/Extension: X4158
Fund Number: 401-4126

Project Title: Water Quality Projects (Vet Mem Phases IV and V)



Amount Spent-to-date:

Project Justification

Project Description & Scope:

Design Stormwater Storage and Treatment Areas to attenuate and treat stormwater prior to discharge to the North Fork.

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Stormwater Fees	\$ -	\$ -	\$ -	\$ 154,000	\$ -
Totals	\$ -	\$ -	\$ -	\$ 154,000	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Design	\$ -	\$ -	\$ -	\$ 154,000	\$ -
Totals	\$ -	\$ -	\$ -	\$ 154,000	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense-Staff Costs	\$ -	\$ -	\$ -	\$ 5,000	\$ -
Totals	\$ -	\$ -	\$ -	\$ 5,000	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Amy Eason, P.E.
Phone #/Extension: X4158
Fund Number: 401-4126

Project Title: Veteran's Memorial Water Quality Phase III



Amount Spent-to-Date:

Project Justification

Project Description & Scope: Design and Construct a Stormwater Treatment Area and new control structure to detain and treat stormwater prior to discharge to the North Fork.

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Stormwater Fees	\$ -	\$ -	\$ 120,000	\$ 1,200,000	\$ -
Totals	\$ -	\$ -	\$ 120,000	\$ 1,200,000	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Design	\$ -	\$ -	\$ 120,000	\$ -	\$ -
Construction	-	-	-	1,200,000	-
Totals	\$ -	\$ -	\$ 120,000	\$ 1,200,000	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense-Staff Costs	\$ -	\$ -	\$ 5,000	20,000	3,000
Totals	\$ -	\$ -	\$ 5,000	\$ 20,000	\$ 3,000

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Amy Eason, P.E.
Phone #/Extension: X4158
Fund Number: 401-4126
Project Title: Hogpen Slough Water Quality
Amount Spent-to-Date:



Project Justification

Project Description & Scope: Design a Stormwater Treatment Area in City ROW to help remove high nutrients and bacteria in stormwater entering from north of City Limits into the Hogpen Drainage Basin as called out in Microbial Source Tracking Study. Will Be seeking grants for Construction
 Resolution 22-R41 :Interlocal Agreement with St. Lucie County approved for design

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Stormwater Fees	\$ 150,000	\$ 1,500,000	\$ 1,500,000	\$ -	\$ -
St. Lucie County Interlocal Agreement (awarded)	150,000	-	-	-	-
Totals	\$ 300,000	\$ 1,500,000	\$ 1,500,000	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Design	\$ 300,000	\$ -	\$ -	\$ -	\$ -
Construction	-	1,500,000	1,500,000	-	-
Totals	\$ 300,000	\$ 1,500,000	\$ 1,500,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense-Staff Costs	\$ 5,000	\$ 30,000	\$ 30,000	\$ 6,000	\$ 6,000
Totals	\$ 5,000	\$ 30,000	\$ 30,000	\$ 6,000	\$ 6,000

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Amy Eason, P.E.
Phone #/Extension: X4158
Fund Number: 401-4126
Project Title: Hogpen Slough HPS-60 Replacement
Amount Spent-to-Date:



Project Justification

Project Description & Scope: Design and construction of the replacement of the Hog Pen Slough (HPS-60) structure due to age. This project will replace the existing structure and evaluate the potential for adding water quality treatment to the basin.

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Stormwater Fees	\$ -	\$ -	\$ -	\$ 130,000	\$ -
Totals	\$ -	\$ -	\$ -	\$ 130,000	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Design	\$ -	\$ -	\$ -	\$ 130,000	\$ -
Totals	\$ -	\$ -	\$ -	\$ 130,000	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense-Staff Costs	\$ -	\$ -	\$ -	\$ 5,000	\$ -
Totals	\$ -	\$ -	\$ -	\$ 5,000	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Amy Eason, P.E.
Phone #/Extension: X4158
Fund Number: 401-4126

Project Title: Elkcam Basin Improvements

Amount Spent-to-Date: 0



Project Justification

Project Description & Scope: Basin study to determine the excavation limits needed throughout the entire waterway upstream of the outfall along with adjustments to existing control structures.
 \$5,755,768.90 HMGP LMS Grant Requested

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Stormwater Fees	\$ -	\$ -	\$ -	\$ -	\$ 767,436
Totals	\$ -	\$ -	\$ -	\$ -	\$ 767,436

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Design	\$ -	\$ -	\$ -	\$ -	\$ 767,436
Totals	\$ -	\$ -	\$ -	\$ -	\$ 767,436

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense-Staff Costs	\$ -	\$ -	\$ -	\$ -	\$ 5,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 5,000

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Amy Eason, P.E.
Phone #/Extension: X4158
Fund Number: 401-4126

Project Title: Kingsway/Oakridge Basin Improvements

Amount Spent-to-Date: 0



Project Justification

Project Description & Scope: Basin study to determine the excavation limits needed throughout the entire waterway upstream of the outfall.
 \$5,531,074.70 HMGP LMS Grant Requested

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Stormwater Fees	\$ -	\$ -	\$ -	\$ -	\$ 737,477
Totals	\$ -	\$ -	\$ -	\$ -	\$ 737,477

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Design	\$ -	\$ -	\$ -	\$ -	\$ 737,477
Totals	\$ -	\$ -	\$ -	\$ -	\$ 737,477

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense-Staff Costs	\$ -	\$ -	\$ -	\$ -	\$ 5,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 5,000

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Amy Eason, P.E.
Phone #/Extension: X4158
Fund Number: 401-4126

Project Title: Airoso Conflict Structure & Piping

Amount Spent-to-Date:



Project Justification

Project Description & Scope: Utility structure needs to be adjusted so it does not interfere with stormwater conveyance of a primary outfall.

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Stormwater Fees	\$ -	\$ -	\$ -	\$ -	\$ 114,600
Totals	\$ -	\$ -	\$ -	\$ -	\$ 114,600

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Design	\$ -	\$ -	\$ -	\$ -	\$ 114,600
Totals	\$ -	\$ -	\$ -	\$ -	\$ 114,600

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense-Staff Costs	\$ -	\$ -	\$ -	\$ -	\$ 5,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 5,000

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Public Works
Contact Person: Amy Eason, P.E.
Phone #/Extension: X4158
Fund Number: 401-4126

Project Title: Floresta Phase III Baffle Boxes

Amount Spent-to-Date:



Project Justification

Project Description & Scope:

The City of Port St. Lucie’s surface water management facilities were originally designed to provide drainage and flood protection; water quality treatment was not a primary consideration at the time of construction. Now, the City seeks to install nutrient-separating baffle boxes to remove sediment, suspended particles, and associated pollutants from stormwater prior to outfall into the North Fork of the St. Lucie River. Four (4) baffle boxes will be installed in two locations along SE Floresta Drive at D-8 Canal and D-10 Canal \$924k FDEP SWAG/319 (h) GRANT AWARDED

Purpose: Best Practices/Industry Standards

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Stormwater Fees	\$ 756,000	\$ -	\$ -	\$ -	\$ -
FDEP SWAG/319 (h) (awarded)	924,000	-	-	-	-
Totals	\$ 1,680,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

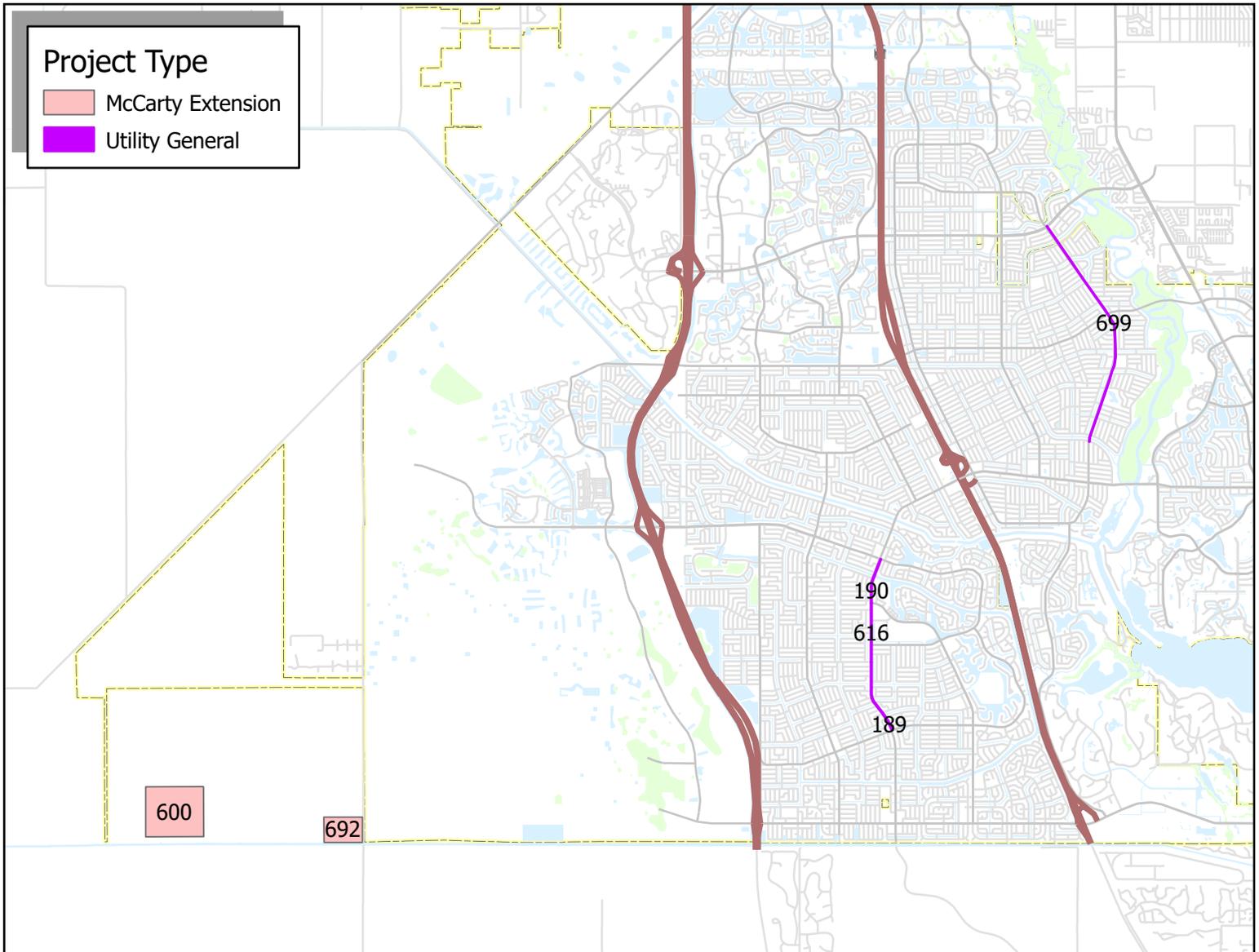
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Design	\$ 140,000	\$ -	\$ -	\$ -	\$ -
Construction	1,540,000	-	-	-	-
Totals	\$ 1,680,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Operating Expense-Staff Costs	\$ 10,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000
Totals	\$ 10,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000

Project Type

- McCarty Extension
- Utility General



ID	Name	ProjType
129	Injection Well 1 (IW1) Permit Renewal	Westport Wastewater
130	Injection Well 2 (IW2) Design and Construction - CDBG Eligible	Westport Wastewater
131	Ground Water Study	Westport Wastewater
132	Aquifer Storage & Recovery (ASR) Well Design	Utility General
139	24" Reuse Line to Tradition (BOND)	Glades Wastewater
148	Northport WWBPS System Parallel Force Main	Wastewater Collections
200	FPL Service to Existing Water Quality Project Pumps	McCarty Extension
194	Environmental Resource Permit (ERP)	McCarty Preserve
173	Reverse Osmosis (RO) Membrane Element Replacement	James E. Anderson RO
174	Retention Pond Flooding	James E. Anderson RO
185	CIS - Upgrade to Version 4	Utility General
180	Midway/Selvit/95	Utility General
182	Midway Road 24" Water Main	Utility General
523	Fiber Optic Network	Utility General
156	I & I Southport	Wastewater Collections
186	ACP Replacement	Utility General
208	Westport WWTF Upgrade (Phase 2) - Nutrient Removal 6.0 Million Gallons Per Day (MGD) (BOND)	Westport Wastewater
192	FOG Program	Utility General
183	Western Fiber Ring Points of Failure	Utility General
580	Floresta Dr Roadway Improvements Phase 1 - Southbend Blvd to Elkcam Waterway	Utility General
581	Western Floridan Well F-19	Water Quality
585	Westport WWTF Permit Renewal 2020	Westport Wastewater
587	Western Raw Water Main F-19	Utility General
600	St. Lucie River/C-23 Water Quality Project: Area 4	McCarty Extension
190	Port St. Lucie Blvd. - Gatlin Blvd to Darwin Blvd	Utility General
189	Port St. Lucie Blvd. - Paar Drive to Alcantarra Blvd	Utility General
616	Port St. Lucie Blvd. - Alcantarra Blvd to Darwin Blvd	Utility General
645	Northport Force Mains Phase 2	Wastewater Collections
645	Northport Force Mains Phase 2	Wastewater Collections
646	Sewer Lift Station Southport 16 Replacement and System Piping Modification Improvements	Wastewater Collections
657	Western Raw Water Mains JEA to F-37, F38 and F39 (BOND)	Utility General

ID	Name	ProjType
663	Naranja Ave. Sewer Low Pressure and Force Main Improvements Phase I & II	Wastewater Collections
667	Southport Force Main to Glades WW Booster Pump Station	Westport Wastewater
613	Phase 3A Northport Force Mains to Glades (BOND)	Utility General
669	Club Med Golf Course FM Replacement Phase 1&2	Utility General
672	Phase 4A St. James 12" FM to Northport Wastewater Booster Pump Station (WWBPS)	Utility General
681	Nutrient Study - Glades WWTF	Glades Wastewater
683	McCarty Extension Herman Canal Bank Restoration & Permit Ownership Transfer	McCarty Extension
684	McCarty Ranch Extension Pump Station #3 (Property Owners Association) Rehabilitation	McCarty Extension
692	St Lucie River/C-23 Water Quality Project: Areas 5 & 6	McCarty Extension
677	Mariposa 6" FM from Lift Station SP-50	Utility General
700	Prineville Deep Injection Well #2 (BOND)	Utility General
699	Floresta Dr Roadway Improvements Phases 2 (Elkcam - Crosstown)	Utility General
694	Sandia DR Sidewalks and Water Main Replacement	Utility General
671	Northport Force Mains Canal 1.05 16" FM (BOND)	Utility General
687	Treatment Plant Electrical Audits	Utility General
701	JEA RO WTP Alkalinity Recovery Project	James E. Anderson RO
670	Western Floridan Wells F-37, 38, & 39 (BOND)	Utility General
674	Phase 5A Northport Force Mains Riverpark 12" force main to River Park Lift Station	Utility General
676	Phase 6 Northport Wastewater Booster Pump Station Modifications (BOND)	Utility General
725	Sewer Force Main Air Release Valve Replacements (Grant)	Wastewater Collections
726	Club Med Golf Course FM Replacement Phase 3	Wastewater Collections
732	Naranja Ave. Sewer Low Pressure and Force Main Improvements Phase III	Wastewater Collections
739	Drinking Water Treatment Reverse Osmosis (RO) Skids 1- 10 Fiberglass Pressure Vessel Replacement	James E. Anderson RO
752	Project P25-0039 St. James Drive new 12-inch FM pipe from Royce Avenue to Peach Tree Blvd.	Wastewater Collections
751	Project P33-3015 Lift station SP15 replacement in Spanish lake golf Village	Wastewater Collections
750	Project P27-0028 aerial 10-inch Potable Water main replacement	Water Distribution
748	New 16" Force Main pipe along C-105 canal from East Tornio to Glades Cutoff Road	Utility General
747	P46-0001 Southport WWTP Diesel tank replacement	Utility General
757	Naranja Phase I and II Air Release Valve Installation	Wastewater Collections
760	Northport Lift Station NP-13	Utility General



ALL UTILITY CAPITAL IMPROVEMENT PROJECTS

Date: 10/21/2022
 Page: 1 of 1
 Tech: mkohler
 MIS GIS #: 0468





CITY OF PORT ST. LUCIE UTILITY SYSTEMS
UTILITIES CAPITAL IMPROVEMENT PROJECTS FUND - FUND #448
FIVE YEAR PROJECTION
ADOPTED BUDGET FY 2022-23

	2022-2023 -----	2023-2024 -----	2024-2025 -----	2025-2026 -----	2026-2027 -----
REVENUES:					
Prior Year CIP Reserves	\$30,119,377	\$12,327,658	\$16,726,138	\$9,990,995	\$16,999,495
Grant Revenue (potential) Westport	10,000,000	-	-	-	-
Grant Revenue (potential) Area 7a	416,875	\$ -	2,902,714	-	-
Grant Revenue (potential) Area 7b	-	416,400	\$ -	2,891,500	-
Grant Revenue (potential) Dredging	-	-	1,200,000	1,200,000	1,200,000
Grant Revenue (potential) DIW @ Prineville 2.5 MGD	5,276,250	-	-	-	-
Grant Revenue (potential) I & I	-	-	3,000,000	3,000,000	3,000,000
Grant Revenue ARPA Funds SP-15	800,000	-	-	-	-
Bond Proceeds Series 2021	10,709,300	6,838,880	-	-	-
Transfer from 431 Operating Fund (debt increases on bonds after 20-21)	6,000,000	10,000,000	5,000,000	5,000,000	-
Transfer from 441 Capital Facilities Fund	10,000,000	5,000,000	10,000,000	15,000,000	5,000,000
TOTAL REVENUES	73,321,802	34,582,938	38,828,852	37,082,495	26,199,495

EXPENDITURES:						
WATER TREATMENT 3310 & 3312						
Clear Well and Generator Bldg @ Prineville RO		\$ 800,000	\$ -	\$ 8,700,000	\$ -	\$ -
Well F-37	4 Western	2,800,000	-	-	-	-
Well F-38	RO Wells	424,000	2,800,000	-	-	-
Well F-39		-	424,000	2,800,000	-	-
DIW @ Prineville 2.5 mgd		11,000,000	-	-	-	-
(7,000,000 Fund 441/3,000,000 Bond)		3,000,000	-	-	-	-
New Building		1,000,000				
Lime Plant Rehabs		500,000	500,000	1,500,000	500,000	1,500,000
Sub-Totals		\$ 19,524,000	\$ 3,724,000	\$ 13,000,000	\$ 500,000	\$ 1,500,000

McCARTY RANCH - 3314						
Water Quality Restoration Area 7A-234 acre water storage impoundment		\$ 625,000	\$ -	\$ 4,837,857	\$ -	\$ -
Water Quality Restoration Area 7B-294 acre water storage impoundment		-	694,000	-	5,783,000	-
Mc Carty fka Westport Aquifer Storage & Recovery Well	Look at design cost	-	-	-	500,000	2,600,000
Rangeline Road RO IW #1		-	-	-	-	850,000
Rangeline Road RO Well Field		-	-	-	-	950,000
Dredging of South Lake			200,000	2,000,000	2,000,000	2,000,000
(Y1732)						
Sub-Totals		\$ 625,000	\$ 894,000	\$ 6,837,857	\$ 8,283,000	\$ 6,400,000



CITY OF PORT ST. LUCIE UTILITY SYSTEMS
UTILITIES CAPITAL IMPROVEMENT PROJECTS FUND - FUND #448
FIVE YEAR PROJECTION
ADOPTED BUDGET FY 2022-23

	2022-2023 -----	2023-2024 -----	2024-2025 -----	2025-2026 -----	2026-2027 -----
WATER DISTRIBUTION - 3316					
PSL Blvd-Parr to Alcantarra Blvd (1)	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -
PSL Blvd-Parr to Becker (4)	200,000	-	-	2,000,000	-
***Floresta - Crosstown to Prima Vista (3)	-	-	2,000,000	-	-
Midway-Jenkins to Selvitz	600,000	-	-	-	-
Midway-Jenkins to Glades Cutoff	-	-	-	1,300,000	-
AC Pipe Replacement	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Sub-Totals	\$ 1,800,000	\$ 1,000,000	\$ 5,000,000	\$ 4,300,000	\$ 1,000,000
Lift Station - 3380					
Lift Station SP-15 Replacement	\$ 800,000	\$ -	\$ -	\$ -	\$ -
Sub-Totals	\$ 800,000	\$ -	\$ -	\$ -	\$ -
WESTPORT WASTEWATER TREATMENT PLANT - 3512					
Upgrade Westport Wastewater Plant (1) \$12,000,000 SAD 3/4 (Y1728)	\$ 12,000,000	\$ -	\$ -	\$ -	\$ -
Upgrade Westport Wastewater Plant (1) \$3,000,000 Bond (Y1728)	-	3,000,000	-	-	-
Upgrade Westport Wastewater Plant (1) \$2,319,535 Contingency (Y1728)	2,319,535	-	-	-	-
Upgrade Westport Wastewater Force Main (Y1728)	17,510,309	-	-	-	-
4 M Gallon Upset Tank (1 & 2)	600,000	6,000,000	-	3,000,000	-
Reuse to IW to WPPS to GL	906,000	-	-	-	-
Sub-Totals	\$ 33,335,844	\$ 9,000,000	\$ -	\$ 3,000,000	\$ -
WASTE WATER COLLECTIONS - PM - 3516					
Northport Booster Pump FM to Glades Upgrades Phase 1-6 Bond (Y1734)	\$ 4,909,300	\$ 1,038,880	\$ -	\$ -	\$ -
Northport Booster Pump FM to Glades Upgrades Phase 1-6 (Y1734)	-	2,199,920	-	-	-
I&I Southport Area /Eastport Area/Step Systems	-	-	4,000,000	4,000,000	4,000,000
Sub-Totals	\$ 4,909,300	\$ 3,238,800	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000
TOTAL EXPENDITURES	\$ 60,994,144	\$ 17,856,800	\$ 28,837,857	\$ 20,083,000	\$ 12,900,000
Designated Reserve for Future Projects	12,327,658	16,726,138	9,990,995	16,999,495	13,299,495
SURPLUS <DEFICIT>	\$ -				



**CITY OF PORT ST. LUCIE UTILITY SYSTEMS
 UTILITIES CAPITAL IMPROVEMENT PROJECTS FUND - FUND #448
 FIVE YEAR PROJECTION
 ADOPTED BUDGET FY 2022-23**

2022-2023

2023-2024

2024-2025

2025-2026

2026-2027

*** May need to be covered by the Connection and Contingency Fund or State Revolving Funds

Future Projects:

McCarty ASR Wells testing phase 2	3314
Glades North Force Main (WW-19)	3516
Torino Force Main (WW-09)	3516
Westport South Force Main (WW-11)	3516
PSL Blvd Force Main (WW-08)	3516
Additional On-site Storage Capacity - Reuse (RE-06)	3513
Additional On-site High Service Pump Capacity - Reuse (RE-09)	3513
Glades WWTF From McCarty Reclaimed Main (RE-10)	3516
Far West Reclaim Main (RE-12)	3516
Rangeline Injection Well	
Rangeline Surface Water Plant	
McCarty ASR Wellfield on Line - Phase II	
Glades WWTP 12 to 18 mgd (WW-20)	\$90,000,000

is this a duplicate or are we putting in 2 IW see above FY 27/28

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Kevin Matyjaszek
Phone #/Extension: x6400
Fund Number: 448-3310

Project Title: Clear Well & Generator Bldg @
Prineville RO Plant

Amount Spent-to-date:



Project Justification

Project Description & Scope: Clear well and generator building at Prineville RO plant. This structure will be a redundant facility to allow one to be taken out of service for maintenance and not impact the plant from operating. The generator needs to be replaced with a larger size to allow the RO facility to operate at 100% capacity.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Reserves	\$ 800,000	\$ -	\$ 8,700,000	\$ -	\$ -
Totals	\$ 800,000	\$ -	\$ 8,700,000	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Design	\$ 800,000	\$ -	\$ -	\$ -	\$ -
Construction	-	-	8,700,000	-	-
Totals	\$ 800,000	\$ -	\$ 8,700,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -				

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Kevin Matyjaszek
Phone #/Extension: x6400
Fund Number: 448-3312



Project Title: Four Western Reverse Osmosis
 Floridan Wells (F-37, F-38, F-39)

Amount Spent-to-date: \$3,614,000

Project Justification

Project Description & Scope: Three Western Reverse Osmosis Floridan Wells. Required due to change in ground water conditions to stay in compliance with FDEP and maintain current capacity.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Bond	\$ 2,800,000	\$ 2,800,000	\$ -	\$ -	-
Reserves	424,000	424,000	2,800,000	-	-
Totals	\$ 3,224,000	\$ 3,224,000	\$ 2,800,000	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Design	\$ 424,000	\$ 424,000	\$ -	\$ -	\$ -
Construction	2,800,000	2,800,000	2,800,000	-	-
Totals	\$ 3,224,000	\$ 3,224,000	\$ 2,800,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
	\$ -	\$ 53,380	\$ 53,380	\$ 53,380	\$ 53,380
Totals	\$ -	\$ 53,380	\$ 53,380	\$ 53,380	\$ 53,380

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Kevin Matyjaszek
Phone #/Extension: x6400
Fund Number: 448-3310



Project Title: DIW @ Prineville 2.5 mgd
Amount Spent-to-date: \$1,125,000

Project Justification

Project Description & Scope: Backup concentrate disposal system for Prineville RO Water Plant.
Purpose: Policy Directives
City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Reserves -441	\$ 11,000,000	\$ -	\$ -	\$ -	\$ -
Bond	3,000,000	-	-	-	-
Totals	\$ 14,000,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Construction	\$ 14,000,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 14,000,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -				

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Kevin Matyjaszek
Phone #/Extension: x6400
Fund Number: 448-3310



Project Title: Lime Plant Rehab

Amount Spent-to-date:

Project Justification

Project Description & Scope: Lime plant rehabilitation. Due to aging. Facility needs to rehab to maintain current capacity.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Reserves	\$ 500,000	\$ 500,000	\$ 1,500,000	\$ 500,000	\$ 1,500,000
Totals	\$ 500,000	\$ 500,000	\$ 1,500,000	\$ 500,000	\$ 1,500,000

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Construction	\$ 500,000	\$ 500,000	\$ 1,500,000	\$ 500,000	\$ 1,500,000
Totals	\$ 500,000	\$ 500,000	\$ 1,500,000	\$ 500,000	\$ 1,500,000

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -				

CITY OF PORT ST. LUCIE - PRICE INCREASE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Kevin Matyjaszek
Phone #/Extension: X6400
Fund Number: 448-3314

Project Title: Water Quality Restoration
 Areas 7A & 7B

Amount Spent-to-date:



Project Justification

Project Description & Scope: Water Quality Restoration Areas 7A & 7B - 528 acre water storage impoundment.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Grant - Area 7A (applied)	\$ 416,875	\$ -	\$ 2,902,714	\$ -	\$ -
Grant - Area 7B (applied)	-	416,400	-	2,891,500	-
Reserves	208,125	277,600	1,932,143	2,891,500	-
Totals	\$ 625,000	\$ 694,000	\$ 4,834,857	\$ 5,783,000	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Maintain Infrastructure 7A	\$ 625,000		\$ 4,834,857	\$ -	-
Maintain Infrastructure 7B	-	\$ 694,000	\$ -	\$ 5,783,000	-
Totals	\$ 625,000	\$ 694,000	\$ 4,834,857	\$ 5,783,000	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
	\$ -	\$ -	\$ -	\$ 4,000	\$ 4,000
Totals	\$ -	\$ -	\$ -	\$ 4,000	\$ 4,000

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Kevin Matyjaszek
Phone #/Extension: X6400
Fund Number: 448-3314



Project Title: Dredging of South Lake @ McCarty Preserve

Amount Spent-to-date:

Project Justification

Project Description & Scope: Increase the storage capacity of the lake per the McCarty Ranch master water supply plan for the future surface water treatment facility.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Grants - Dredging (anticipated)	\$ -	\$ -	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000
Reserves	-	200,000	800,000	800,000	800,000
Totals	\$ -	\$ 200,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Design	\$ -	\$ 200,000	\$ -	\$ -	\$ -
Construction	-	-	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000
Totals	\$ -	\$ 200,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - PRICE INCREASE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Kevin Matyjaszek
Phone #/Extension: X6400
Fund Number: 448-3314



Project Title: McCarty fka Westport Aquifer Storage & Recovery Well

Amount Spent-to-date:

Project Justification

Project Description & Scope: Increase the water storage capacity for the future water treatment facility per the McCarty Ranch master water supply plan.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Reserves	\$ -	\$ -	\$ -	\$ 500,000	\$ 2,600,000
Totals	\$ -	\$ -	\$ -	\$ 500,000	\$ 2,600,000

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Design	\$ -	\$ -	\$ -	\$ 500,000	\$ -
Construction	-	-	-	-	2,600,000
Totals	\$ -	\$ -	\$ -	\$ 500,000	\$ 2,600,000

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - PRICE INCREASE CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Kevin Matyjaszek
Phone #/Extension: X6400
Fund Number: 448-3314



Project Title: Rangeline Road RO Well Field

Amount Spent-to-date:

Project Justification

Project Description & Scope: Install 9 wells and approximately 7 miles of raw water main to provide water to the future Reverse Osmosis Treatment facility.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Reserves	\$ -	\$ -	\$ -	\$ -	\$ 950,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 950,000

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Design	\$ -	\$ -	\$ -	\$ -	\$ 950,000
Totals	\$ -	\$ -	\$ -	\$ -	\$ 950,000

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Kevin Matyjaszek
Phone #/Extension: x6400
Fund Number: 448-3316



Project Title: PSL Blvd Phases 1 & 4
Amount Spent-to-date: \$4,811,120

Project Justification

Project Description & Scope: PSL Blvd Phase 1 & 4 - Phase 1 is Parr to Alcantarra, and phase 4 is Paar to Becker. This is due to road widening which requires relocation of low pressure main, force main and water main.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Reserves Phase 1	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -
Reserves Phase 4	200,000	-	-	2,000,000	-
Totals	\$ 200,000	\$ -	\$ 2,000,000	\$ 2,000,000	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Construction	\$ -	\$ -	\$ 2,000,000	\$ 2,000,000	\$ -
Design Phase 4	200,000	-	-	-	-
Totals	\$ 200,000	\$ -	\$ 2,000,000	\$ 2,000,000	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -				

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Kevin Matyjaszek
Phone #/Extension: x6400
Fund Number: 448-3316

Project Title: Floresta Widening from Southbend to Prima Vista

Amount Spent-to-date \$3,099,043



Project Justification

Project Description & Scope: Floresta Widening from Southbend to Prima Vista. Relocation of Utility lines due to widening of roadway. This will be done in 3 phases. (Southbend to Elkcam Waterway, Elkcam Waterway to Crosstown Pkwy, Crosstown Pkwy to Prima Vista Blvd.)

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Reserves	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -
Totals	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Construction	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -
Totals	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -

Impact on Operational Expenditures/Expenses

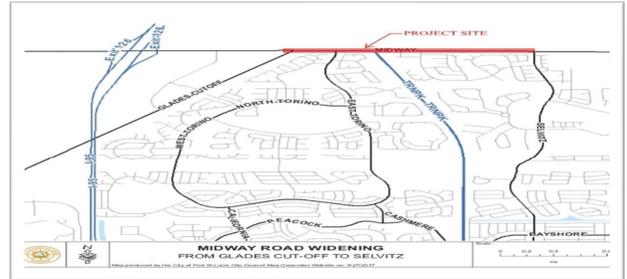
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Kevin Matyjaszek
Phone #/Extension: x6400
Fund Number: 448-3316



Project Title: Midway -Selvitz to Glades Cutoff

Amount Spent-to-date:

Project Justification

Project Description & Scope: Midway - Selvitz to Glades Cutoff. This is due to FDOT/county road widening needing relocation of 16" and 12" water main.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Reserves	\$ 600,000	\$ -	\$ -	\$ 1,300,000	\$ -
Totals	\$ 600,000	\$ -	\$ -	\$ 1,300,000	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Construction	\$ 600,000	\$ -	\$ -	\$ 1,300,000	\$ -
Totals	\$ 600,000	\$ -	\$ -	\$ 1,300,000	\$ -

Impact on Operational Expenditures/Expenses

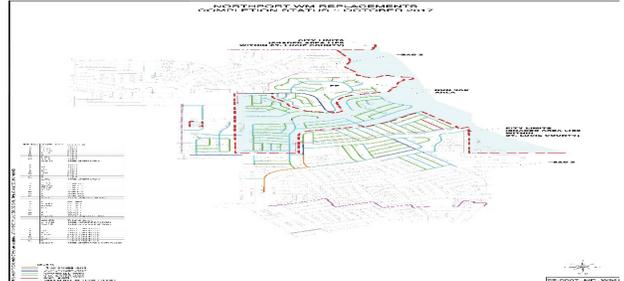
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Kevin Matyjaszek
Phone #/Extension: x6400
Fund Number: 448-3316



Project Title: AC Pipe Replacement

Amount Spent-to-date:

Project Justification

Project Description & Scope: AC pipe replacement. To eliminate aging and fragile water mains.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Other Financing Sources	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
Totals	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Infrastructure Construction	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
Totals	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Kevin Matyjaszek
Phone #/Extension: X6400
Fund Number: 448-3380

Project Title: Lift station SP-15 Replacement

Amount Spent-to-date: \$0



Project Justification

Project Description & Scope:

Replacement of Lift Station SP-15 will help prevent raw sewage spills and overflows which could have serious negative impacts on the environment and could also jeopardize the City's compliance with its existing regulatory agency permits. This will include replacement of the wetwell, electrical panel, pumps, and pertinent piping.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Grants (ARPA)	\$ 800,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 800,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Construction	800,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 800,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Kevin Matyjaszek
Phone #/Extension: X6400
Fund Number: 448-3512

Project Title: Westport Treatment Plant & Force Main Upgrade

Amount Spent-to-date: \$9,189,361



Project Justification

Project Description & Scope: Upgrade the 6.0 mgd facility to be able to meet nutrient reduction requirements mandated from the state Bmap policy. Force Main upgrade to transfer flows to the Glades Wastewater facility

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Interfund Transfers - SAD	\$ 12,000,000	\$ -	\$ -	\$ -	\$ -
Other Financing Sources Bond	-	3,000,000	-	-	-
Grants (applied)	10,000,000	-	-	-	-
Reserves	9,829,844	-	-	-	-
Totals	\$ 31,829,844	\$ 3,000,000	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Maintain Infrastructure	31,829,844	\$ 3,000,000	\$ -	\$ -	\$ -
Totals	\$ 31,829,844	\$ 3,000,000	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -				

CITY OF PORT ST. LUCIE - **NEW PROJECT** CAPITAL IMPROVEMENT PROJECT REQUEST FORM

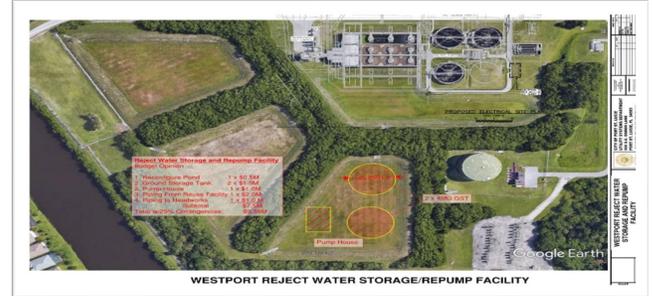


PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Kevin Matyjaszek
Phone #/Extension: x6400
Fund Number: 448-3512

Project Title: 4 Million Gallon Upset Tanks 1 and 2

Amount Spent-to-date:



Project Justification

Project Description & Scope: 4 million gallon upset tanks 1 and 2. FDEP will be mandating that only high level disinfected water will be allowed to go down the Westport injection well. These tanks are needed to store out of spec effluent until it can be processed through the treatment system again.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Interfund Transfers	\$ 600,000	\$ 6,000,000	\$ -	\$ 3,000,000	\$ -
Totals	\$ 600,000	\$ 6,000,000	\$ -	\$ 3,000,000	\$ -

Capital Project Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Design	\$ 600,000	\$ -	\$ -	\$ -	\$ -
Construction	-	6,000,000	-	3,000,000	-
Totals	\$ 600,000	\$ 6,000,000	\$ -	\$ 3,000,000	\$ -

Impact on Operational Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Kevin Matyjaszek
Phone #/Extension: x6400
Fund Number: 448-3512

Project Title: Reuse to Injection Well to WP Pump Station to Glades

Amount Spent-to-date: \$160,000



Project Justification

Project Description & Scope: FDEP mandated that by July 2025 all effluent at the Westport Wastewater Treatment Facility be treated to High Level Disinfection prior to disposal down the deep injection well. This project will connect the reuse system with the injection well and a holding tank for out of spec effluent as well as to the Glades Wastewater Treatment Facility for longer upset conditions.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Reserves	\$ 906,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 906,000	\$ -	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Construction	\$ 906,000	\$ -	\$ -	\$ -	\$ -
Totals	\$ 906,000	\$ -	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

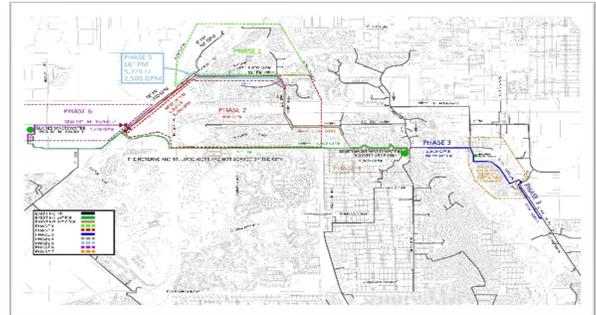
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
	\$ -	\$ -	\$ -	\$ -	\$ -
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM



PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Kevin Matyjaszek
Phone #/Extension: X6400
Fund Number: 448-3516



Project Title: Northport Booster Pump Force Main to Glades Phase 1-6

Amount Spent-to-date: \$9,060,920

Project Justification

Project Description & Scope: Northport Booster Pump Force Main to Glades Wastewater Treatment Plant - Phase 1-6. Allows more flow to be diverted from the Northport service area to be directed to Glades wastewater plant.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources

Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Reserves	\$ 4,909,300	\$ 1,038,880	\$ -	\$ -	\$ -
Interfund Transfer	-	2,199,920	-	-	-
Totals	\$ 4,909,300	\$ 3,238,800	\$ -	\$ -	\$ -

Capital Project Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Construction	\$ 4,909,300	\$ 3,238,800	\$ -	\$ -	\$ -
Totals	\$ 4,909,300	\$ 3,238,800	\$ -	\$ -	\$ -

Impact on Operational Expenditures/Expenses

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Totals	\$ -	\$ -	\$ -	\$ -	\$ -

CITY OF PORT ST. LUCIE - NEW PROJECT CAPITAL IMPROVEMENT PROJECT REQUEST FORM

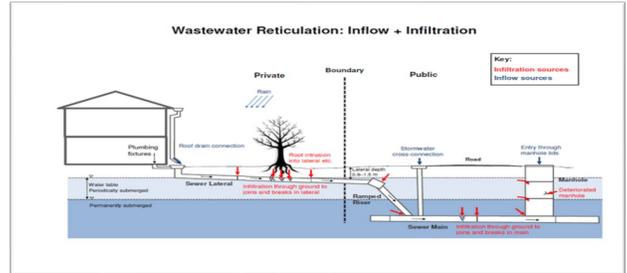


PROJECT TYPE: NEW PROJECT PROJECT CHANGE/UPDATE

Department/Division: Utilities
Contact Person: Kevin Matyjaszek
Phone #/Extension: x6400
Fund Number: 448-3516

Project Title: Inflow and Infiltration of Gravity Mains

Amount Spent-to-date: \$4,672,106



Project Justification

Project Description & Scope: Inflow and Infiltration of Gravity Mains. Reducing ground water infiltration into sewer system in Southport area due to the age of the system.

Purpose: Policy Directives

City Council Goal: High-quality infrastructure and facilities.

Return on Investment (ROI) Considerations

Payback Period (ROI): Project will enhance the quality of life or quality of governmental services for our citizens.

Financial Information

Funding Sources					
Funding Type	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Grant - I & I (anticipated)	\$ -	\$ -	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000
Reserves	-	-	1,000,000	1,000,000	1,000,000
Totals	\$ -	\$ -	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000

Capital Project Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Infrastructure Construction	\$ -	\$ -	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000
Totals	\$ -	\$ -	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000

Impact on Operational Expenditures/Expenses					
Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Totals	\$ -	\$ -	\$ (2,500)	\$ (2,500)	\$ (2,500)

ORDINANCE 22-78

AN ORDINANCE OF THE CITY OF PORT ST. LUCIE, FLORIDA, ADOPTING THE AD VALOREM MILLAGE RATE FOR THE FISCAL YEAR OCTOBER 1, 2022, TO SEPTEMBER 30, 2023; PROVIDING AN EFFECTIVE DATE.

THE CITY OF PORT ST. LUCIE HEREBY ORDAINS:

Section 1. The ad valorem operating millage rate of \$1,000.00 per real and personal property value as established by the St. Lucie County Property Appraiser is hereby set by the City Council at 4.7307 mills.

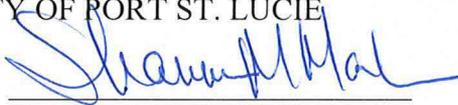
Section 2. The FY 2022-23 operating millage is 4.7307 mills, which is greater than the rolled-back rate of 4.2111 by 12.34%.

Section 3. The FY 2022-23 voted debt service millage rate is set at 0.5693 mill.

Section 4. Effective Date: This ordinance shall become effective on October 1, 2022.

PASSED AND ADOPTED by the City Council of the City of Port St. Lucie, Florida, this 26th day of September 2022.

CITY COUNCIL
CITY OF PORT ST. LUCIE

By: 
Shannon M. Martin, Mayor

ATTEST:



Sally Walsh, City Clerk

APPROVED AS TO FORM:

By: 
James D. Stokes, City Attorney

AN ORDINANCE OF THE CITY OF PORT ST. LUCIE, FLORIDA, ADOPTING THE BUDGET AND MAKING AN APPROPRIATION FOR THE FISCAL YEAR OCTOBER 1, 2022, TO SEPTEMBER 20, 2023; PROVIDING AN EFFECTIVE DATE.

THE CITY OF PORT ST. LUCIE HEREBY ORDAINS:

Section 1. There is hereby adopted the budget of Port St. Lucie, Florida, as reflected in Attachment "A" which is attached hereto and made a part hereof.

Section 2. There is hereby appropriated for the funds of the City of Port St. Lucie, Florida, the sum of \$731,023,223 as the appropriation for the fiscal year October 1, 2022, to September 30, 2023.

Section 3. Any and all expenditures/expenses incurred, and disbursements made on behalf of the City during the period aforesaid, shall not exceed the maximum sums set forth therein for each of the City's funds without the approval of City Council at a duly convened meeting. The City Manager shall have the authority to make transfers between departmental budgets, but this authority does not extend to transfer between funds; provided, however, that except in the case of an emergency, a fund budget may not be exceeded without prior approval of the City Council at a duly convened meeting.

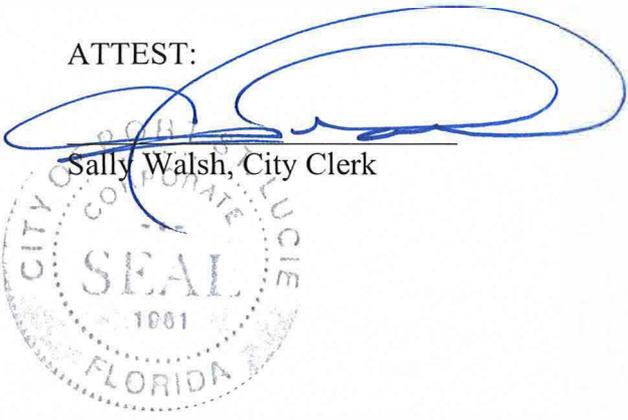
Section 4. Effective Date. This Ordinance shall become effective October 1, 2022.

PASSED AND ADOPTED by the City Council of the City of Port St. Lucie, Florida, this 26th day of September 2022.

CITY COUNCIL
CITY OF PORT ST. LUCIE

By: Shannon M. Martin
Shannon M. Martin, Mayor

ATTEST:



Sally Walsh, City Clerk

APPROVED AS TO FORM:

By: James D. Stokes
James D. Stokes, City Attorney

RESOLUTION 22-R92

A RESOLUTION OF THE CITY OF PORT ST. LUCIE, FLORIDA, ADOPTING THE CAPITAL IMPROVEMENT PROGRAM; PROVIDING AN EFFECTIVE DATE.

WHEREAS, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF PORT ST. LUCIE AS FOLLOWS:

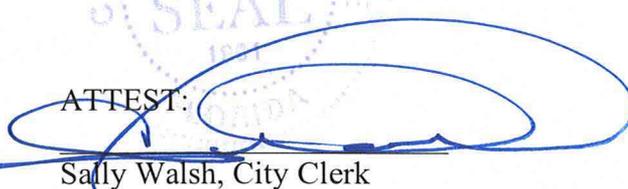
Section 1. There is hereby adopted the Capital Improvement Program of the City of Port St. Lucie, Florida, as reflected in Attachment "A" attached hereto and made a part hereof.

Section 2. Effective Date: This Resolution shall become effective October 1, 2022.

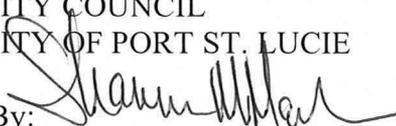
PASSED AND ADOPTED by the City Council of the City of Port St. Lucie, Florida, this 12TH day of September, 2022.



ATTEST:


Sally Walsh, City Clerk

CITY COUNCIL
CITY OF PORT ST. LUCIE

By: 
Shannon M. Martin, Mayor

APPROVED AS TO FORM:


James D. Stokes, City Attorney

St Lucie News Tribune
1801 U.S. 1, Vero Beach, FL 32960
AFFIDAVIT OF PUBLICATION

CITY OF PORT ST LUCIE
121 SW PRT STLUCIE BLVD #A

PORT ST LUCIE, FL 34984

STATE OF WISCONSIN
COUNTY OF BROWN

Before the undersigned authority personally appeared, said legal clerk, who on oath says that he/she is a legal clerk of the St Lucie News Tribune, a daily newspaper published at Fort Pierce in St. Lucie County, Florida; that the attached copy of advertisement was published in the St Lucie News Tribune in the following issues below. Affiant further says that the said St Lucie News Tribune is a newspaper published in Fort Pierce in said St. Lucie County, Florida, and that said newspaper has heretofore been continuously published in said St. Lucie County, Florida, daily and distributed in St. Lucie County, Florida, for a period of one year next preceding the first publication of the attached copy of advertisement; and affiant further says that she has neither paid or promised any person, firm or corporation any discount, rebate, commission or refund for the purpose of securing this advertisement for publication in the said newspaper. The St Lucie News Tribune has been entered as Periodical Matter at the Post Offices in Fort Pierce, St. Lucie County, Florida and has been for a period of one year next preceding the first publication of the attached copy of advertisement.

Issue(s) dated before where the dates are noted or by publication on the newspaper's website, if authorized, on :

09/01/2022

Sana Karitz

Subscribed and sworn to before on September 1, 2022:

Kathleen Allen

Notary, State of WI, County of Brown

1-7-05

My commission expires

KATHLEEN ALLEN
Notary Public
State of Wisconsin

NOTICE

Public Hearings will be conducted before the City Council of the City of Port St. Lucie at a Special meeting beginning at 6:00 p.m. or as closely thereafter as business permits on September 12, 2022, at Port St. Lucie City Hall, 121 SW Port St. Lucie Boulevard, Port St. Lucie, Florida for the following:

ORDINANCE 22-78

AN ORDINANCE OF THE CITY OF PORT ST. LUCIE, FLORIDA, ADOPTING THE AD VALOREM MILLAGE RATE FOR THE FISCAL YEAR OCTOBER 1, 2022, TO SEPTEMBER 30, 2023; PROVIDING AN EFFECTIVE DATE.

ORDINANCE 22-79

AN ORDINANCE OF THE CITY OF PORT ST. LUCIE, FLORIDA, ADOPTING THE BUDGET AND MAKING AN APPROPRIATION FOR THE FISCAL YEAR OCTOBER 1, 2022, TO SEPTEMBER 30, 2023; PROVIDING AN EFFECTIVE DATE.

RESOLUTION 22-R92

A RESOLUTION OF THE CITY OF PORT ST. LUCIE, FLORIDA, ADOPTING THE CAPITAL IMPROVEMENT PROGRAM; PROVIDING AN EFFECTIVE DATE.
Sally Walsh, City Clerk
Publish:9/1/22 TCN 5384583

Publication Cost: \$57.72
Ad No: 0005384583
Customer No: 1309467
PO #: public notice



CITY OF PORT ST. LUCIE
BUDGET SUMMARY FOR ALL FUNDS
ADOPTED BUDGET FY 2022-23
ATTACHMENT 'A'

	2022-23 PROPOSED BUDGET
General Fund - #001	\$ 159,188,870
Road & Bridge Fund - #104	18,545,155
Mobility Fee Fund #105	4,983,000
Governmental Finance Fund - #108	15,293,953
Police Impact Fee Fund -109	1,266,080
Building Department Fund - #110	18,505,216
Street Lighting Fund - #111	470,000
N.P.D.E.S. Fund - #112	212,612
Neighborhood Stabilization Fund #3 #114	430,904
S.W. Annexation Collection Fund #115	6,925,400
Neighborhood Stabilization Fund - #116	760,290
C.D.B.G. Fund - #118	2,326,898
S.H.I.P. Fund - #119	2,478,309
SAD I Phase I - #120	5,513
SAD I Phase II - #121	206,731
USA 3 & 4 - #122	382,239
USA 5,6,7A - #124	504,921
USA #9, SAD #125	225,698
SW Annexation District #2 SAD #126	2,187
Neighborhood Improvement Fund #127	1,591,055
Affordable Housing Fund #128	950,000
South Lennard SAD #150	134,624
River Point SAD #151	1,206,847
Tesoro SAD #152	50,714
Glassman SAD #153	2,204,964
East Lake Village SAD #154	559,714
St. Lucie Land Holding #155	628,108
City Center SAD #156	1,813,362
Combined SAD #158	565,532
Torrey Pines Collection Fund #159	8,925,000
CRA Fund - #175	5,366,020
CRA Fund - #178 Southern Grove	1,112,810
General Obligation Debt Fund #214	9,116,959
General CIP Fund #301	52,528,220
Road & Bridge CIP Fund #304	16,761,250
Parks Impact Fee Fund #305	21,726,984
Parks MSTU CIP Fund #307	5,925,533
Half-Cent Sales Tax CIP - #310	16,444,609
Stormwater Utility Fund - #401	30,146,672
Saints Golf Course Fund -#421	2,017,816
Utility Operating Fund - #431	110,000,082
Utility Fund - Renewal/Replacement - #438	17,747,630
Utility CIP Fund - Connection Fees - #439	15,447,155
Utility Contingency Fund - #440	16,365,874
Water & Sewer Capital Facility Fund - #441	21,032,982
Utility CIP Fund - #448	73,321,802
Police Forfeiture Fund - #603	10,404
Medical Insurance Fund - #605	25,638,718
Conservation Trust Fund - #608	170,000
OPEB Trust Fund - #609	2,863,701
Solid Waste Non - Ad Valorem Assessment - 620	35,934,106
Totals	\$ 731,023,223



GLOSSARY OF TERMS

-A-

Abatement - A partial or complete waiver of taxes, service charges or fees imposed by the City for purposes of economic development incentives.

Abbreviations/Acronyms – A list of Abbreviations and acronyms follow the Glossary.

Account - A term used to identify an individual asset, liability, expenditure control, revenue control or fund balance.

Accounting System – A total structure or records and procedures which discover, record, classify, summarize, and report information on the financial position and results of operations of a government or any of its funds, account groups, or organizational components.

Accrual Basis of Accounting - A method of accounting where revenues are recorded when service is given, and expenses are recognized when the benefit is received.

Activity Fees - Recreation - Revenues from fees collected for various programs and activities, including trips, lessons, and sports leagues.

Activity Fees - Recreation Center - Fees collected for all programs held at Recreation Center, including classes, special events and rentals to tax exempt organizations.

Actual VS. Budgeted – Difference between the amounts projected (budgeted) in revenues or expenditures at the beginning of the fiscal year and the actual receipts or expenses which are incurred by the end of the fiscal year.

Actuarial - A person or methodology that makes determinations of required contributions to achieve future funding levels that address risk and time.

Administrative Charge - Allocation of charges in the general fund for administrative support to other funds.

Administrative Credit - Opposite of administrative charge. Credits in the general fund for administrative overhead charged to another fund.

Administrative Fee - County Impact Fee - Fee paid to the City by the county for collecting the county's road impact fee.

Administrative Fee - Education Impact Fee - Fees paid to the City by the School Board for collecting the School Board's impact fee.

Administrative Fee - Police Impact Fee - Fees retained by the City's General Fund as a charge for collecting the Impact Fee from contractors.

Adopted Budget - The proposed budget as initially formally approved by the City Council.

Ad Valorem Tax - A tax levied in proportion to the value of the property which it is levied.

Ad Valorem Taxes - Delinquent - Net collection received from the Tax Collector for real property ad valorem taxes levied for the current year.

Advertising - Provides for advertising and legal notices of various City activities.

Agency Funds – Agency funds are used to account for the assets held as an agent for individuals, private organizations, other governments, and/or other funds or accounts. Agency funds are purely custodial in nature.

Alcoholic Beverage Licenses - Revenue collected by the state from all alcoholic beverages dispensing establishments within the City and reallocated to the City.

Allocate – To set apart portions of budgeted expenditures that are specifically designated to organizations for special activities or purposes.



Amended Budget - The adopted budget as formally adjusted by the City Council.

Amendment – A change to an adopted budget, which may increase or decrease a fund total. The City Council must approve the change.

Americans With Disabilities Act (ADA) – Federal legislation that prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, state and local government services, public accommodations, commercial facilities, and transportation.

Amortization - The reduction of debt through regular payments of principal and interest sufficient to retire the debt instrument at a predetermined date known as maturity.

Animal Control - Citations - Revenue derived from citations to citizens violating the City's Animal Control Ordinances.

Animal Control - Dog Licenses - Revenue derived from issuance of pet licenses by the City.

Animal Control - Pet Retrieval Fee - Revenue collected for retrieving an animal apprehended by the Animal Control Department.

Animal Control - PSL Animal Education - That portion of the revenues from animal control citations that is dedicated toward education of the Animal Control Division staff.

Annexation - The process by which a municipality, upon meeting certain requirements, expands its incorporated limits.

Annual Comprehensive Financial Report (ACFR) - This official annual report presents the status of the City's finances in a standardized format. The ACFR is organized by fund and contains two basic types of information: a balance sheet that compares assets with liabilities and fund balance; and an operating statement that compares revenues and expenditures.

Appraised Value - To make an estimate of value for the purpose of taxation.

Appropriation - A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended.

Approved Positions - Employee positions which are approved in the adopted budget. Positions are to be filled during the year.

Arbitrage – In government finance, the most common occurrence of arbitrage involves the investment of the proceeds from the sale of tax-exempt securities in a taxable money market instrument that yields a higher rate, resulting in interest revenue in excess of interest costs.

Assessed Property Valuation - A valuation set upon real estate or other property by a government as a basis for levying taxes.

Assets - Resources owned or held by a government, which have monetary value.

Assessment - The process for determining values of real and personal property for taxation purposes.

Attrition - A method of achieving a reduction in personnel by either not filling a position that is open, redeveloping a position, transferring, retirement or means other than laying off.

Audit - A methodical examination of utilization of resources. It is concluded in a written report of its findings, an audit is a test of management's accounting system to determine the extent to which internal accounting controls are both available and being used.

-B-

Balanced Budget - A balanced budget occurs when the total sum of money a government collects in a year is equal to the amount it spends on goods, services, and debt interest.



Basis of Accounting – The methodology and timing of when revenues and expenditures are recognized in the accounts and reported in the financial statements.

Benefits - Payments to which participants may be entitled under a pension plan, including pension benefits, death benefits, and benefits due on termination of employment.

Board of Adjustment and Appeal - Revenues collected as a result of a fine imposed by the Contractor Licensing Board.

Bond - A written promise, generally under seal, to pay a specified sum of money called the face value, at a fixed time in the future called the date of maturity and carrying interest at a fixed rate, usually payable periodically.

Bond Indenture – The formal agreement between a group of bond holders, acting through a trustee, and the issuer as to the term and security for the debt.

Bond Rating - In rating municipalities for the issuance of general obligation debt, credit rating agencies (Standard & Poor's, Moody's and Fitch) consider factors that are regarded as especially relevant to a government's 'capacity and willingness' to repay its debt. (a.) the local economic base, including local employment, taxes, and demographics (for example: age, education, income level, and skills of the local population); (b,) the financial performance and flexibility, including accounting and reporting methods, revenue and expenditure structure and patterns, annual operating and budgetary performance, financial leverage and equity positions. Budget and financial planning, and contingency financial obligations, such as pension liability funding; (c.) debt burden; and (d.) administration, including local autonomy and discretion regarding financial affairs, background and experience of key administrative officials, and frequency of elections.

Bond ratings impact the interest rate and the cost of debt service in the operating budget. It is a grade given to bonds that indicates their credit quality.

Private independent rating services provide these evaluations of a bond issuer's financial strength, or its ability to pay a bond's principal and interest in a timely fashion. Also see CREDIT RATING.

Bond Refinancing – The issuance of bonds to obtain better interest rates and / or bond conditions by paying off older bonds.

Budget - A plan of financial operation for a specified time embodying an estimate of proposed expenditures and the proposed means of financing them. The term "budget" is used in two senses in practice - the financial operational plan presented to the appropriating body for final adoption or the plan that has received final approval by that body. It is usually necessary to specify whether the budget referred to is preliminary and tentative or whether it is the plan finally approved by the governing body.

Budget Amendment - The process, by which unanticipated changes in revenue or expenditures are made a part of the budget, thereby amends the budget. These changes require City Council approval.

Budget Calendar - The schedule of essential dates or milestones, which the City follows in the preparation, adoption, and administration of the budget.

Budget Deficit - Amount by which the government's budget outlays exceed its budget receipts for a given period, usually a fiscal year.

Budget Document - The official written statement prepared in order to present a comprehensive financial program of an organization. A budget document serves as 1.) a policy document; 2.0 an operation guide; 3.) a financial plan; and 4.) a communications device.

Budget Hearing – A public hearing conducted by City Council to consider and adopt the annual budget.



Budget Message - A general discussion of the proposed budget as presented in writing by the budget-making authority to the legislative body.

Budget Ordinance - The official enactment, by City Council to legally authorize City staff to obligate and expend resources.

Budget Transfer - The process by which approved budget dollars may be reallocated between line-item expenditures within the same fund and department to cover unforeseen expenses.

Budgetary Control - The control or management of a government in accordance with an approved budget for the purpose of keeping expenditures within the limitation of available appropriations and available revenues.

Building Department Fund - To account for the revenues and expenditures associated with the protective inspections provided by the building department.

Building Permits - Revenues derived from issuance of building permits prior to construction with the City of Port St. Lucie.

-C-

Cable TV Franchise - Franchise Tax levied on Cable Television Company.

Capital Asset – A capital asset is real or personal property that has a cost equal to or greater than the cost noted by each asset threshold and has an estimated useful life of at least two years. The majority of the City’s assets have a capitalization threshold of \$100,000 except machinery and equipment which has a capitalization threshold of \$5,000. When federal or state grant funds are used to purchase capital assets each individual item purchased that has a cost equal to or greater than \$5,000 shall be capitalized.

Capital Budget - A plan of proposed capital outlays, and the means of financing them for the current fiscal period. It is usually part of the current budget but may also be a multi-year plan.

Capital Improvement Fund - A fund used to account for the acquisition of major capital equipment and facilities. To be accounted for in such funds, expenditure must be a capital asset in nature requiring a useful life of at least two years. The funding resources include general tax revenue, interest income, bond proceeds, and transfers from other funds.

Capital Improvement Project(s) - A five-year plan for those expenditures anticipated within the City's capital improvement funds. It sets forth each project and its contemplated cost and proposes the financing of the listed projects. The plan gives the City a look into the future and allows for long range financial planning.

Capital Improvement Road and Bridge Fund - To account for revenues and expenditures associated with major road and culvert improvements, including the annual street-resurfacing program. The funding resources include general tax revenues, interest income, bond proceeds, and transfers from other funds.

Capital Outlay - Expenditures made within an operating fund that result in the acquisition of a capital asset.

Capital Project - Major construction, acquisition, or renovation activities which add value to a government’s physical assets or significantly increase the useful life.

Capitalized Interest - When interest cost is added to the cost of an asset and expensed over the useful life of the assets.

Cash Carryforward - Fund balance to be used as a funding source.

Certificate of Participation - Financing in which an individual buys a share of the lease revenues of an agreement made by a municipal or governmental entity, rather than the bond being secured by those revenues.

Certification, Copy, Research - Revenue from collection of fees for certification and copies for



public's use and for researching items for the public.

Charrette - A public input and design workshop used by planners in project design and formulations. The charrette provides a forum for ideas and offers the unique advantage of giving immediate feedback to the planners while giving mutual authorship to the plan by all who participate.

Charter - A written instrument that creates and defines powers, rights and privileges for a specific jurisdiction or organization: a city's constitution.

City Center Special Assessment District Collection Fund - To account for revenues and expenditures associated with City's program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the City Center Special Assessment District.

Cigarette Tax - Revenue from cigarette sales received by the state and proportionately shared with the City.

City Center Capital Improvement Fund - To account for the financial resources and expenditures associated with the construction of the infrastructure, water and sewer expansion of the City Center Project

Commissions - Vending Machine - Commissions collected from vending machine sales.

Communications - Provides funds for communication expenses, such as mobile radios and airtime for City vehicles.

Communications Service Tax Simplification Law - Law created by Florida Legislature to combine communications services revenues with a two-tiered tax composed of State and local-option tax.

Community Development Block Grant (C.D.B.G.) Fund - A fund established for tracking the financial activities of this federal entitlement block grant. Cities with population over 50,000 receive the

entitlement money, which can be used for a number of municipal projects such as community service, infrastructure improvements, and housing for low-income residents.

Community Redevelopment Agency - To account for revenues and expenditures of the Community Redevelopment Agency established for the purpose of improving the economic and social conditions within a specific boundary.

Community Redevelopment Area (CRA) - Under Florida Law (Chapter 163, Part III), local governments are able to designate areas as Community Redevelopment Areas when certain conditions exist.

Since all the monies used in financing CRA activities are locally generated, CRA's are not overseen by the state, but redevelopment plans must be consistent with local government comprehensive plans. Examples of conditions that can support the creation of a Community Redevelopment Area include but are not limited to: the presence of substandard or inadequate structures, a shortage of affordable housing, inadequate infrastructure, insufficient roadways, and inadequate parking.

Competency Cards - Revenue derived from annual renewal of city issued certificates of competency.

Confiscated Property - Revenues collected from the sale of merchandise confiscated by the Police Department.

Conservation Trust Fund - To account for revenues and expenditures from developers and interest income for conservation issues of the City.

Contingency - A budgeted reserve set-aside for possible emergencies, revenue shortfalls, or unforeseen expenditures not otherwise budgeted for.

Contractual Services - Services provided by outside vendors that have contractual agreements with the City of Port St. Lucie.



Contributions and Donations - Contributions for the general use of the City.

Contributions - Recreation - Contributions to be used for Recreation Programs.

Cost-of-Living Adjustment (COLA) - An increase in salaries to offset the adverse effect of inflation on compensation.

Computer Aided Design and Drafting (CADD) System – A computer system with input-tools for the purpose of streamlining drafting, documentation and design processes.

Contractual Services – Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include maintenance agreements, courier services, and temporary help.

Cost-of-living Adjustment (COLA) – An increase in salaries to offset the adverse effect of inflation on compensation.

County Occupational Licenses - Share of revenue derived from issuance of business licenses by the County.

Court Fees - Jury duty payments to City employees, which are assigned to the City due to the policy of paying the employee's regular salary.

Court Fines - Fines collected from traffic offenses and misdemeanors.

Credit Ratings - A credit rating is the opinion of the rating agencies regarding the general creditworthiness of the government in question. The rating is a function of risk factors to which the government is subject. A rating in of itself does not imply any form of a recommendation by the ratings agency. It is simply an objective evaluation of the government and its ability to meet the obligations of the security as well as its ability to repay the debt. The credit rating process involves a legal, quantitative, and qualitative analysis. The assigned ratings influence the cost of borrowing for the government.

Crosstown Parkway Capital Improvement Fund - To account for the financial resources and expenditures for land acquisition, design and construction of the river crossing project.

Culture and Recreation – Cost incurred in providing and maintaining cultural and recreational facilities and activities for citizens.

Culverts - Fees charged to residential and commercial developers for the inspection of grading and culvert pipe placement to ensure the integrity of the drainage system.

-D-

Debt - Money or other property lent or borrowed and that must be repaid or returned. Debt may be outstanding for a short term (one year or less) or for a long term (one year or more).

Debt Millage – The portion of the millage required to pay principal and interest on voter approved bonds. This millage fluctuates annually based on the property values and debt payable.

Debt Proceeds - Bonds - Funds available from the issuance of Bonds.

Debt Service - The City's obligation of principal and interest payments required to retire bonds and other debt instruments used as a financing source.

Debt Service Funds - To account for the accumulation of resources for, and the retirement of, general long-term debt principal and interest.

Deficit - The excess of liabilities over assets-or expenditures over revenues- in a fund over an accounting period.

Department - The basic organizational unit of the City, which is functionally unique in its services.

Depreciation - The decrease in value of physical assets due to use and the passage of time.

Derivative - A derivative is a financial contract which derives its value from the performance of



another entity such as an asset, index, or interest rate, called the “underlying”.

Designations - A portion of fund balance earmarked for specific appropriations.

Distinguished Budget Presentation Program - A voluntary program administered by the Government Finance Officers Association to encourage governments to publish efficiently organized and easily readable budget documents and to provide peer recognition and technical assistance to the fiscal officers preparing them.

Division - A unit of organization that is comprised of a specific operation within a functional area. Departments may contain one or more divisions.

Donations - Fireworks - Donations toward the annual July 4th Fireworks display.

-E-

East Lake Village Special Assessment District Collection Fund - To account for revenues and expenditures associated with City program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the East Lake Village Special Assessment District project.

Economic Development Fund - To account for revenues and Expenditures associated with development that stimulates the economy.

Effectiveness - The degree to which goals, objectives and outcomes are achieved.

Efficiency - A measurement of an organization’s performance based on operational outputs as measured by comparison of production with cost.

Elections - Fees paid to the City by political candidates to register themselves for upcoming elections.

Electric Franchise - Franchise Tax levied on Florida Power and Light.

Electricity - Provides for electrical services.

Encumbrances - The commitment of appropriated funds to purchase an item or service. Purchase orders are used to encumber which commits funds for future expenditures. Encumbrances outstanding at year-end are reported as reservations of fund balance and will not constitute expenditures or liabilities in the upcoming fiscal year.

Enterprise Fund - A fund established to finance and account for operations (1) that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

Evaluation and Appraisal Report (EAR) - The EAR is a required part of the State growth management process and could be generally defined as a mechanism for determining whether the goals, objectives and policies of the City’s Comprehensive Management Plan are being met, and if not, what changes are in order. State Statute requires each local government to evaluate its Comprehensive Plan. This requirement is found in Local Government Comprehensive Planning and Land Development Regulations Act, often referred to as the “Growth Management Act.” The EAR is required every seven years but must be adopted according to a schedule determined by the Florida Department of Community Affairs.

Exemption - A reduction to the assessed value of property. The most common exemption is the \$25,000 homestead exemption allowed if the owner uses the property as the principal residence. There are other exemptions for disability, government owned and non-profit owned property.

Expanded Services - That portion of a department expenditure budget that provides funding for new programs and services, which is associated with increasing the level of service to the citizens.



Expenditures - Decreases in net financial resources. Expenditures include current operating expenses, which require the current or future use of net current assets and/or debt service.

Expenses – Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures.

-F-

Federal Grant - D.A.R.E. - Revenue from the Federal Government’s program funding part of the City’s D.A.R.E. school resource officers.

Financial Policy - The City’s policy with respect to taxes, spending and debt management as they relate to government services programs, and capital investments.

Fines & Forfeitures - Consists of a variety of fees, fines and forfeitures collected by the State Court System, including bail forfeitures, garnishments, legal defender’s recoupment and juror/witness fees.

Fiscal Year - The twelve- (12) months starting October 1st through September 30th to which its annual operating budget applies. At the end of each fiscal year, the City determines its financial position and the results of its operations.

Five-Year Capital Plan - A plan for capital expenditures to be incurred each year over a five-year period to meet capital needs arising from the long-term work program or other capital needs. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the resources estimated to be available to finance the projected expenditures.

Fixed Assets – Term is now referred to as capital assets. Also see CAPITAL ASSET.

Fleet - The vehicles owned and operated by the City.

Forfeiture - The automatic loss of property, including cash, as a penalty for breaking the law, or

as compensation for losses resulting from illegal activities. Once property has been forfeited, the City may claim it, resulting in confiscation of the property.

Franchise Fee - Charges to utilities for exclusive/nonexclusive rights to operate within municipal boundaries. Examples are electricity, telephone, cable television and solid waste.

Full-Time Equivalent (FTE) - Number of positions calculated on the basis that one FTE equates to a 40hour workweek for twelve months. For example, two part-time positions working 20 hours for twelve months also equals one FTE.

Fund - A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes within, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

Fund Balance - The fund equity of government funds and trust funds.

Fund Transfer - A budgeted transfer of funds to another fund. The three in the account code designates the fund number.

-G-

General Fund - The general operating fund of the City. It is used to account for most of the financial resources as well as most of the operating services of the General Government.

General Obligation Bonds - Bonds of which the full faith and credit of the issuing government are pledged.

Generally Accepted Accounting Principles (GAAP) - Uniform minimum standards of, and guidelines for financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define accepted accounting practices at a



particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations.

Geographic Information System (GIS) – A system used to capture, manage, analyze and display all forms of geographically referenced information. Displayed information include street, neighborhood, and planning district levels.

Glassman Special Assessment District Collection Fund - to account for revenues and expenditures associated with City program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the Glassman Special Assessment District project.

Goal - A statement of broad direction, purpose, or intent based on the needs of the community.

Government Finance Officers Association (GFOA) - An association of public finance professionals that was founded to support the advancement of governmental accounting, auditing, and financial reporting. The GFOA has played a major role in the development and promotion of GAAP for state and local governments since its inception and sponsors the Certificate of Achievement for Excellence in Financial Reporting Program and the Distinguished Budget Presentation Awards Program.

Golf Course Fund - To account for the operation of the Saints at Port St. Lucie Golf Course.

Governmental Accounting - The composite of analyzing, recording, summarizing, reporting and interpreting the financial transactions of governmental units and agencies.

Governmental Accounting Standards Board (GASB) – The ultimate authoritative accounting and financial reporting standard setting body for State and Local Governments.

Governmental Finance Corporation Fund - To account for specific revenues and expenditures associated with the not-for-profit corporation

established to assist the City in acquiring and constructing various governmental projects consisting of real and/or personal property.

Governmental Funds - General, Special Revenue, Debt Service, and Capital Project funds.

Granicus – Streaming media for Government.

Grant - A contribution by one governmental unit to another. The contribution is usually made to aid in the support of a specified function.

-H-

Health & Life Insurance - Provide for benefits for health, accidental death, dismemberment, life insurance, and long-term disability for full-time employees.

Homestead Exemption - Pursuant to the Florida State Constitution, the first \$25,000 of assessed value of a home which the owner occupies as principal residence is exempt from the property tax.

-I-

I.R.S.C. Services - Fees paid to the City from Indian River State College for the use of the City's facility and/or equipment for the purpose of police training.

Impact Fees - Set aside fees collected from citizens and developers for infrastructure adjustments to the community. Monies to be used as the development further impacts the municipality.

Improvements other than Buildings - Provide for any capital improvements for the City.

Inflation - A rise in price levels caused by an increase in available funds beyond the proportion of available goods.

Infrastructure - Public domain capital assets including roads, bridges, curbs, gutters, sidewalks, drainage systems, lighting systems and other items that have value only to the City.



Insurance - Provides for City insurance protection for general liability, auto, and property.

Interfund Transfers - Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended.

Intergovernmental Revenue - Revenue received from or through the Federal, State, or County Government. These include Cigarette Tax, State Revenue Sharing, Alcoholic Beverage Tax, and Sales Tax.

Interlocal - School Resource Officer - Revenues collected from St. Lucie County for reimbursement of half the salary cost of the City's School Resource Officers.

Interlocal Agreement - A contractual agreement between two or more governmental agencies.

Interest - Ad Valorem Taxes - Interest collected on delinquent Ad Valorem Taxes.

Interest - Checking - Interest collected on a checking account.

Interest - Investments - Interest collected on invested funds.

Interest - Police Building Reserve Fund - Interest collected on the required reserve fund on the Police/Administration Building debt.

Interest - Tax Collections - Interest collected on late assessment payments.

Interest - State Board of Administration - Interest collected on invested funds.

Internal Service Fund - A fund established to account for an entity which provides goods and services to other City entities and charges those entities for the goods and services provided.

Investments - Most commonly, securities are held for the production of revenues in the form of interest and dividends. The term does not include capital assets used in government operations.

-L-

Law Enforcement Impact Fee Fund - To account for the proceeds and expenditures associated with law enforcement impact fees charged against new construction and used to fund the equipment and capital needs of new police officers required as a result of community growth.

Lease - Sportsman Park - Revenue resulting from the annual lease of a City park to St. Lucie County.

Liabilities - Debt or other obligations arising in the past, which must be liquidated, renewed or refunded at some future date.

Lighting District Fund - To account for the revenues and expenditures of residential street lighting districts.

Licenses and Permits - Revenues derived from the issuance of local licenses and permits.

Local Option Gas Tax - Revenues resulting from an additional six cents local tax on gasoline sales in St. Lucie County. These collected revenues are shared with the County and the City of Fort Pierce.

-M-

Machinery & Equipment - Provides for purchase of machinery and equipment for City or Government use.

Mandate - A requirement from a higher level of government that a lower level of government perform a task in a particular way or standard.

Maps and Publications - Revenue collected through the sale of maps and publications.

Memberships, Dues, Subscriptions, Books - Provides for memberships fees, dues, subscriptions and publications of professional organizations.

Mill - A taxation unit equal to one dollar of tax obligations for every \$1,000 of assessed valuation of property.

Millage - The tax rate on real property based on \$1.00 per \$1,000 of assessed property value.



Miscellaneous Revenue - Those revenues that are small in value and not individually categorized.

Miscellaneous Revenue - Workman's Compensation -Reimbursements from the Workman's compensation program for salaries which the City expended.

Mission Statement - The statement that identifies the particular purpose and function of a department.

Mobile Home Licenses - Revenue collected by the state from all mobile home licenses in the City and reallocated to the City.

Modified Accrual Basis - The basis of accounting under which revenues are recognized when measurable and available to pay liabilities and expenditures are recognized when the liability is incurred except for interest on long-term debt which is recognized when due, and the noncurrent portion of accrued vacation and sick leave which is recorded in general long-term debt. The General Fund and Debt Service Fund budgets are prepared on the modified accrual basis of accounting except that encumbrances are treated like expenditures.

Municipal Code - A collection of laws, rules and regulations that apply to the City and its Citizens.

Municipal Services Taxing Unit (MSTU) - An MSTU is a special taxing district authorized by the State Constitution Article VII and the Florida Statutes 125.01. The MSTU is a legal and financial mechanism for providing specific services and/or improvements to a defined geographical area. An MSTU may levy ad valorem taxes without a referendum. An MSTU may also use assessments, service charges or other revenue to provide resources.

-N-

National Pollution NPDES Fund - To account for the revenues and expenditures to comply with the state and federal regulations placed upon the City by EPA with the clean water act.

Neighborhood Stabilization Program Grant Fund - To account for revenues and expenditures provided by the Federal Grant program which are used to acquire, rehabilitate, demolish and redevelop foreclosed and abandoned residential properties in order to help stabilize neighborhoods.

Nondepartmental Expenses - Fund expenses which are not directly related to an individual department.

-O-

Object Code - Unique identification number and title for an expenditure category. It represents the most detailed level of budgeting and recording of expenditures; often referred to as "line item".

Objective - Something to be accomplished in specific well-defined and measurable terms and that is achievable within a specific time frame.

Occupational Licenses - Delinquent - Delinquency Fee collected from the issuance of late business licenses by the City.

Office Supplies - Provide for the purchase of office supplies.

Operating Budget - A budget for general revenues and expenditures such as salaries, utilities, and supplies.

Operating Expenses - Fund expenses that are ordinary, are reoccurring in nature and that are directly related to the fund's primary service activities.

Ordinance - A formal legislative enactment by the City that carries the full force and effect of the law within corporate boundaries of the City unless in conflict with any higher form of law, such as state or federal.

Other Financing Source - Road Bonds - Funds available from the issuance of a bond series backed by the pledge of Local Option Gas Tax revenue.

Other Land Sales - Savannas - Proceeds from the sale of a land parcel adjacent to the Savannas.



Other Post-Employment Benefits (OPEB) - Legal trust fund having been established to account for the collection of assets to be expended for medical coverage for retired employees up to the age of Medicare eligibility.

Outcomes - Quality performance measures of effectiveness and of achieving goals (e.g., customer satisfaction, awareness level, etc.).

Outputs - Process performance measures of efficiency and productivity. (e.g., per capita, expenditures, transactions per day, etc.).

Overtime - Provide for compensation for any overtime throughout the year, at one and one-half times the regular salary.

-P-

Parks Capital Improvement Fund - To account for specific revenues and expenditures associated with the acquisition of parks and construction of major capital parks improvements.

Parks and Recreation User Fees - Fees collected for reserving specific areas of a park for a specified time and use.

Parks MSTU Capital Improvement Fund - To account for specific ad-valorem revenues and expenditures associated with the Parks and Recreation improvement projects.

Paving and Drainage Permit - Revenue derived from issuance of permits allowing for "on site" paving and/or drainage systems for commercial developments.

Peacock and Lowry Combined Special Assessment District Collection Fund - To Account for revenues and expenditures associated with the City's program of assessing benefiting properties for the cost of roadways, drainage facilities and water and sewer extensions and improvements within the special assessment district.

Pension Fund - The Pension fund accounts for the accumulation of resources to be used for

retirement benefit payments to the City's employees.

Per Capita - A measurement of the proportion of some statistic to an individual resident determined by dividing the statistic by the current population.

Performance Indicators – Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs.

Performance Measures - Data collected to determine how effective and/or efficient a program is in achieving its objectives.

Permit Revenue - Fees imposed on construction related activities and for the acquisition of other nonbusiness permits.

Personal Services - A general category of operating expenses that includes salaries, wages, pensions, health insurance and other fringe benefits.

Plans Review Fee - Fees earned by the City for the review of construction plans.

Police Education - Portion of traffic violation fines collected and reserved by the state law for police education, placed in escrow until educational needs are identified, then transferred to this account.

Police Services - Revenue from charges derived from the employment of off-duty police officers by private agencies for crowd or traffic control.

Professional and Occupational Licenses - Revenues derived from issuance of business licenses by the City.

Professional Services - Provides for professional services/retainers.

Program Budget - A budget with expenditures that are based primarily on programs of work. Each individual program is established as a separate cost center.



Property Appraiser - The elected county official responsible for setting property valuations for tax purposes and for preparing the annual tax roll.

Property Taxes - Used to describe all revenues received in a period from current taxes, delinquent taxes, penalties, and interest on delinquent taxes. Property taxes are levied on both real and personal property according to the property's valuation and tax rate.

Proprietary Fund - Enterprise and internal service funds that are similar to corporate funds, in that they are related to assets, liabilities, equities, revenues, expenses, and transfers determined by business or quasi-business activities.

Public Hearing - A noticed meeting (per statute and/or ordinance) relating to legal action by a government; usually requires that the public must be heard before action is taken.

-Q-

Quality - Excellence, as defined by the customer.

-R-

Radon Surcharge - Administrative Fees earned by the City for the collection of the county's Radon Gas testing fee.

Real Estate Revolving Fund - To account for revenues and expenditures associated with the purchase and resale of land for the cities immediate and future needs.

Recreation Center Rentals - Fees collected for rental of Recreation Center to any non-tax-exempt group/ person, for their personal use.

Referendum - Presenting an issue to the voters of the City where a majority of voters decide on the issue.

Refund of Prior Year Expenditures - Revenue as a result of prior year expenditure being refunded.

Regular Salaries - Provide for compensation for fulltime, permanent employees.

Reserve - (1) An account used to earmark a portion of a fund balance to indicate that it is not appropriate for expenditure and (2) an account used to earmark a portion of fund equity as legally segregated for a specific future use.

Resolution - A legislative act by the City with less legal formality than an ordinance.

Restitution - Revenues collected in payment for damage to City property.

Retained Earnings - An equity account reflecting the accumulated earnings of an Enterprise Fund.

Revenues - (1) Increase in governmental fund type net current assets from other than expenditure refunds and Governmental Accounting (NCGA) Statement 1, general long-term debt proceeds and operating transfers-in are classified as "other financing sources" rather than revenues. (2) Increases in propriety fund type net total assets from other than expense refunds, capital contributions, and residual equity transfer. Under NCGA statement 1, operating transfers-in is classified separately form revenues.

River Point Special Assessment District Collection Fund - To account for revenues and expenditures associated with City program of assessing benefiting properties for the cost of financing roadways and water and sewer extensions and improvements within the River Point Special Assessment District Project.

Road and Bridge Fund - To account for specific revenues such as gasoline tax and state-shared revenues and expenditures associated with the maintenance and repair of the City's roads and bridges.

Rolled-Back Rate - The operating millage rate required to raise the same ad valorem tax revenues as were levied in the prior year, exclusive of new construction, additions to structures, deletions and property added, i.e. annexations.



-S-

Sales Tax - Tax imposed on the taxable sales of all final goods.

Scrap and Surplus sales - Revenues resulting from the sale of Scrap and/or surplus assets of the City.

Service Charge - NSF Checks - Service charges collected as allowed by City ordinance due to NSF checks passed to the City.

Sign Permits - Revenue derived from issuance of sign permits for new signs being erected on business properties.

Solicitor Permits - Revenue derived from issuance of solicitation permits.

Special Assessment - A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

Special Event Permits - Revenue derived from issuance of permits for special events held within the City.

Special Revenue Funds - Funds used to account for revenue derived from specific external sources to be used for specific restricted types of activities.

St. Lucie Land Holding Special Assessment District Collection Fund - To account for revenues and expenditures associated with City's program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the St. Lucie Land Holding Special Assessment District Project.

State Housing Initiative Partnership (S.H.I.P.) Fund - A fund established for the purpose of tracking the financial activities of a state grant used for assisting low-income households with down payment and rehabilitation costs.

State Revenue Sharing - Revenue received by the state and proportionately shared with the City.

State Sales Tax (1/2 cent) - One-half of the one-cent sales tax increase (from 4 cents to 5 cents) effective May 1, 1982. Tax collected by the counties is divided between that county and the cities within the county based on population ratio.

Stormwater Utility Fees - Revenues earned from the annual fee charged to property owners for stormwater management.

South Lennard Road Special Assessment District Collection Fund - To account for revenues and expenditures associated with City program of assessing benefiting properties for the cost of financing roadway and water and sewer extensions and improvements within the South Lennard Road project.

Southwest Annexation Special Assessment District No. 1 - To account for revenues and expenditures associated with the City's program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the Southwest Annexation special assessment district.

Street Lighting Fund - To account for the revenues and expenditures of residential street lighting districts.

-T-

Tax Incremental Finance District (TIF) - An economic development tool used to provide improvements such as demolition of buildings, infrastructure improvements, or infrastructure extensions to businesses. The district captures the added tax value of all taxing jurisdictions and uses the added value to pay for improvements.

Tax Levy - The total amount to be raised by general property taxes for purposed specified in the Tax Levy Ordinance.

Tax Roll - The official list showing the amount of taxes levied against each taxpayer or property.

Telephone Franchise - Franchise Tax levied on Southern Bell Telephone and Telegraph Company.



Tennis, Basketball, Shuffleboard Lights - Revenues collected for light usage.

Tesoro Capital Improvement Fund - To account for the financial resources and expenditures associated with the construction of the project.

Tesoro Special Assessment District Collection Fund - To account for revenues and expenditures associated with the City's program of assessing benefiting properties for the cost of financing roadways, drainage facilities, communications, public safety, re-use irrigation and water and sewer extensions and improvements within the Tesoro Assessment District project.

Trial Balance - A list of the balances and the accounts in a ledger kept by double entry with the debit and credit balances shown in separate columns. If the totals of the debit and credit columns are equal or their net balance agrees with a control account, the ledger from which uses total expenditures and transfers to other funds that decreases net financial resources.

Trim Notice - "True rate in Millage," a tentative tax notice sent to all property owners in August to provide information reflecting tentatively adopted millage rates.

Trust Fund - Return of pension contributions from the insurance company for those employees who terminate before becoming fully vested.

Truth in Millage - The Florida Truth in Millage Act (TRIM) serves to formalize the property tax levying process by requiring a specific method of tax rate calculation, form of notice, public hearing requirements and advertisement specifications prior to the adoption of a budget tax rate.

The effect of TRIM is to inform taxpayers that their property taxes are changing (up or down), the cause (a change in the assessed value of their property and/or an increase in the proposed spending level) and how the proposed new tax rate compares to the rate that would generate the same property tax dollars as the current year (the "rolled back" rate).

-U-

Unemployment Insurance - Provides for City-paid employee benefits for unemployment insurance.

User Fees - Charges for expenses incurred when services are provided to an individual or group and not the community at large. The key to effective utilization of user fees is being able to identify specific beneficiaries of services and then determine the full cost of the service they are consuming.

Uses - Total expenditures and transfers to other funds that decrease net financial resources.

Utility Service Tax - Taxes levied on consumer consumption of utility services provided in the City. The tax is levied as a percentage of gross receipts.

-V-

Valuation - The dollar value of property assigned by the County Property Appraiser.

Variable Rate - A rate of interest subject to adjustment.

Violation Alarm Permit - Revenues collected as a result of violation of the local alarm ordinance.

Violation of Local Code - Revenues collected from violators of local codes.

-W-

Water - Provides for water service.

Water & Sewer Assessment Collection Fund - SAD 1, Phase I - To account for the revenues and expenditures associated with City's program of assessing benefiting properties for the cost of financing water and sewer extensions and improvements in Special Assessment District I, Phase I.

Water & Sewer Assessment Collection Fund - SAD 1, Phase II - To account for revenues and expenditures associated with City's program of assessing benefiting properties for the cost of financing water and sewer extensions and



improvements in Special Assessment District I, Phase II.

Water & Sewer Assessment Collection Fund - USA 3 & 4 - To account for revenues and expenditures associated with City's program of assessing benefiting properties for the cost of financing water and sewer extensions and improvements in Utility Service Areas 3 & 4.

Water & Sewer Assessment Collection Fund - USA 5, 6 & 7A - To account for revenues and expenditures associated with City's program of assessing benefiting properties for the cost of financing water and sewer extensions and improvements in Utility Service Areas 5, 6 & 7A.

Water and Sewer Capital Improvement Fund USA 9 - To account for the financial resources and expenditures for the design, acquisition and construction of water and sewer lines throughout the community.

Water & Sewer Capital Improvement Funds - To account for the financial resources and expenditures for the design, acquisition and construction of water and sewer lines throughout the community.

Water & Sewer Fund - An enterprise Fund established to account for the resources and uses of the Utilities function of the City and is prepared on the full accrual basis of accounting. The Utilities function consists of the provision of a clean water source and the proper disposal of wastewater. The Water and Sewer Fund is an enterprise fund and as such receives its revenues from charges levied for the provision of services to users.

Water and Sewer Permit - Revenue derived from issuance of permits allowing the installation of water and/or sewer systems. These revenues fund the inspections provided by the City staff.

Wetlands Mitigation - Any action required to reduce the impact of development on a wetland. Mitigation actions might include creation of new wetlands or improvement of existing wetlands.

Mitigation may occur on the site of the development or at some other site.

Worker's Compensation - Provide for City-paid benefits for Worker's Compensation pursuant to State Law.

Wyndcrest (WDDF) Capital Improvement Fund - To account for the financial resources and expenditures associated with the construction and equipping of a building to be used in the operation of a digital production studio.

-Z-

Zoning Fees - Fees paid to Planning Department when applying for variances, subdivision approvals, planned Unit Development approvals and zoning changes.



ABBREVIATIONS & ACRONYMS

AC	Air Conditioning	CAT	Category
ACD	Automatic Call Distributor	CBS	Concrete Block Structure
ACFR	Annual Comprehensive Financial Report	CCTI	Corporate and Community Training Institute
ACH	Automated Clearing House	CDBG	Community Development Block Grant
ACP	Asbestos Cement Pipe	CEB	Code Enforcement Board
ADA	Americans with Disabilities Act	CEI	Construction Engineering Inspection
ADMIN	Administration	CERT	Community Emergency Response Team
AHAC	Affordable Housing Advisory Committee	CEU	Continuing Education Unit
ALS	Alternative Light Source	CFA	Commission for Florida Enforcement Accreditation
APA	American Planning Association	CGFO	Certified Government Financial Officer
APWA	American Public Works Association	CHGS	Charges
ARRA	American Recovery & Reinvestment Act	CID	Criminal Investigation Division
ARPA	American Rescue Plan Act	CIP	Capital Improvement Project
ASST	Assistant	CIS	Computer Information Service
AUTO	Automobile	CMP	Congestion Management Process
AVE	Avenue	CO	Certificate of Occupancy
AWD	All-Wheel Driving	COAR	Collaborative Operational Analysis and Response
AWWA	American Water Works Association	COBRA	Consolidated Omnibus Budget Reconciliation Act
BCAIB	Building Code Administrators Inspection Board	COG	Continuity of Government
BLDG	Building	COLA	Cost of Living Adjustment
BLVD	Boulevard	COMPSTAT	Computerized Statistics
BOCC	Board of County Commissioners	COOP	Continuity of Operations Plan
BWC	Body Worn Cameras	COP	Certificate of Participation
CADD	Computer Aided Drafting & Design	COPS	Community Oriented Policing Services
CAEFR	Certificate of Award for Excellence in Financial Reporting	COORD	Coordinator
CALEA	Commission on Accreditation for Law Enforcement Agencies	CORE	Comprehensive Offender Rehabilitation & Education
CAPRA	Commission for Accreditation of Park and Recreation Agencies	CPI	Consumer Price Index
CARES	Coronavirus Aid, Relief, and Economic Security		
CART	Child Abduction Response Team		



CPO	Cart Path Only	Project
CRA	Community Redevelopment Agency	EXP Expenses
CRF	Coronavirus Relief Fund	FAC Facilities
CRS	Community Rating Services	FAPPO Florida Association of Public Procurement Officials
CSI	Crime Scene Investigator	FB Facebook
CSI	Collection System Integrity	FCB Florida Center for Business
CTC	Community Tax Certificate	FCT Florida Community Trust
DARE	Drug Awareness Resistance Education	FDEP Florida Department of Environmental Protection
DCA	Department of Community Affairs	FDOT Florida Department of Transportation
DEO	Department of Economic Opportunity	FDR Full Depth Reclamation
DEP	Department of Environmental Protection	FEMA Federal Emergency Management Agency
DEV	Development	FGFOA Florida Government Financial Officers Association
DIS	District Integration System	FHC Florida Housing Coalition
DRI	Development of Regional Impact	FHWA Federal Highway Administration
DROW	Drainage Right of Way	FICA Federal Insurance Contributions Act
DR	Drive	FIU Florida International University
DUI	Driving Under the Influence	FIND Florida Inland Navigational District
DIV	Division	FM Force Main
EAR	Evaluation and Appraisal Report	FMLA Family Medical Leave Act
EB	East Bound	FMD Financial Management Department
EMOC	Emergency Management Operations Center	FPL Florida Power & Light
EMS	Emergency Medical Services	FRDAP Florida Recreation Development Assistance Program
ENR	Engineering News Record	FRPA Florida Recreation & Park Association
ENV	Environment	FRRRI Forums on Race Relations & Inclusion
EOC	Emergency Operations Center	FT Full Time
EQ	Equalization	FTA Florida Transportation Builders Association
ERA	Emergency Rental Assistance	
ERP	Enterprise Resource Planning	
ERU	Equivalent Residential Unit	
EWIP	Eastern Watershed Improvement	



FTE	Full Time Equivalent	INV	Investigation
FTO	Field Training Officer	IRSC	Indian River State College
FVS	First Vehicle Services	ISDN	Integrated Services Digital Network
FY	Fiscal Year	ISO	Insurance Service Office
GAAP	Generally Accepted Accounting Principals	IT	Information Technology
GFC	Government Finance Corporation	ITS	Intelligent Transportation System
GFOA	Government Finance Officers Association	IW	Injection Well
GIS	Geographic Information System	JEA	James E. Anderson
GL	Glades	KPSLB	Keep Port St. Lucie Beautiful
GO	General Obligation	LAP	Local Agency Program
GOVMT	Government	LEAP	Litter Eradication Action Plan
GPS	Global Positioning System	LED	Light-Emitting Diode
GREAT	Gang Resistance Education & Training	LF	Linear Feet
HIPAA	Health Insurance Portability & Accountability Act	LHAP	Local Housing Assistance Plan
HHR	Hurricane Housing Recovery	LIC	License
HMGP	Hazard Mitigation Grant Program	LLEBG	Local Law Enforcement Block Grant
HOA	Homeowner’s Association	LLC	Limited Liability Company
HOF	Hall of Fame	LMS	Local Mitigation Strategy
HPPS	High-Performance Public Space	LOGT	Local Option Gas Tax
HR	Human Resources	LPM	Low Pressure Main
HUD	Housing and Urban Development	LT	Lieutenant
HVAC	Heating Ventilation & Air Conditioning	LWCF	Land and Water Conservation Fund Program
IBNR	Incurred but Not Reported	MAC	Major Activity Center
ICMA	International City/County Managers Association	MAIN	Maintenance
IG	Instagram	MED	Medical
I&I	Inflow and Infiltration	MFEC	MidFlorida Event Center
IJR	Interchange Justification Report	MGD	Million Gallons Per Day
Improv	Improvement	MGR	Manager
		MIS	Management Information Services
		MISC	Miscellaneous
		MOU	Memorandum of Understanding



- MPO** Metropolitan Planning Organization
- MSTU** Municipal Services Taxing Unit
- MSA** Metropolitan Statistical Area
- MUTCD** Manual on Uniform Traffic Control Devices
- N/A** Not Applicable
- NACSLB** National Advisory on State and Local Government
- NCS** National Community Survey
- NEAT** Neighborhood Engagement Action Team
- NES** National Employee Survey
- NHTSA** National Highway Traffic Safety Administration
- NICE** Neighborhood Improvement & Community Services
- NIGP** National Institute of Governmental Purchasing
- NIOSH** National Institute for Occupational Safety & Health
- NOPC** Notice of Proposed Change
- NPB** Neighborhood Patrol Bureau
- NPD** Neighborhood Patrol Division
- NPDES** National Pollution Discharge Elimination System
- NPI** National Purchasing Institute
- NRA** National Rifle Association
- NRC** National Research Center
- NRPA** National Recreation and Park Association
- NSD** Neighborhood Services Department
- OMB** Office of Management & Budget
- OPEB** Other Post-Employment Benefits
- OSHA** Occupational Safety and Health Administration
- PAC** Partners Against Crime
- PAL** Police Athletic League
- PANDA** Permits and Airst
- PBA** Police Benevolent Association
- PC** Personal Computer
- PCI** Pavement Condition Indexes
- PE** Professional Engineer
- PED** Pedestrian
- PD** Police Department
- PD&E** Plan, Design & Engineering Study
- PDF** Portable Document Format
- PEA** Public Employee Association
- PGA** Professional Golfers' Association
- PIO** Public Information Officer
- PKWY** Parkway
- PL** Plant
- PM** Preventive Maintenance
- PO** Purchase Order
- PPO** Preferred Provider Organization
- PRGM** Program
- PSA** Police Service Aide
- PSL** Port St. Lucie
- PSLPRD** Port St. Lucie Parks & Recreation Division
- PSLUSD** Port St. Lucie Utility Service System
- PR** Public Relations
- P&R** Parks and Recreation
- PRE** Preventive
- PT** Part Time



P/T Part Time	SLW Saint Lucie West
PW Public Works	SMART Specific Measurable Attainable Realistic
PWD Public Works Department	Timely
PUD Planned Unit Development	SPC Specialist
P&Z Planning and Zoning	SR Senior
R&B Road and Bridges	SRO School Resource Officer
RE Regarding	STA Stormwater Treatment Areas
Reg Regulation	STARCOM Statistical Tracking Accountability &
RFP Request for Proposal	Response through Computer Oriented Mapping
RM Risk Management	STDS Standards
RMLO Records Management Liaison Officer	SUV Sports Utility Vehicles
RO Reverse Osmosis	SVCS Services
ROD Record of Decision	SVS System
ROI Return on Investment	SW Southwest
ROW Right-of-Way	SWAT Special Weapons and Tactics
ROWTP Reverse Osmosis Water Treatment	SWMPP Stormwater Management Program
Plant	Plans
R&R Renewal & Replacement	TBD To be determined
PUMA Parks Ultimate Management	TBRA Tenant-Based Rental Assistance
Application	Program
SAD Special Assessment District	TCBA Treasure Coast Builders Association
SCADA Supervisory Control & Data Acquisition	TCI Tradition Center for Innovation
SERV Services	TCRPC Treasure Coast Regional Planning
SFWMD South Florida Water Management	Council
District	TIF Tax Increment Financing
SG Southern Grove	TPMS Temperature and Pressure Monitoring
SGT Sergeant	System
SHIP State Housing Initiative Partnership	TPO Transportation Planning Organization
SID Special Investigation Division	TRICO Treasure Coast Risk Management
SLC Saint Lucie County	Program
SLCTPO Saint Lucie County Transportation	TRIM Truth in Millage
Planning Organization	TRIP Transportation Regional Incentive



Program

TRNG Training
UCR Uniform Crime Report
UHP Uniformed Hiring Program
ULI Urban Land Institute
US United States
USA Utilities Service Area
USD Utilities Systems Department
VAV Variable Air Volume
VET MEM Veterans Memorial
VGTI Vaccine and Gene Therapy Institute
VOCA Victims of Crime Act
VPN Virtual Private Network
WB West Bound

WP Wastewater Plant
W&S Water & Sewer
WAN Wide Area Network
WAP Wireless Application Protocol
WQR Water Quality Restoration
WTP Water Treatment Plant
WW Wastewater
WWBPS Wastewater Booster Pump Station
WPPS Westport Pump Station
WWTP Wastewater Treatment Plant
WWTF Wastewater Treatment Facility
YTD Year to Date
YR Year



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