



**FY 2024/25**

# **ADOPTED BUDGET**

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# City Council



**Shannon M. Martin**  
Mayor



**Jolien Caraballo**  
Vice Mayor, District 4



**Stephanie Morgan**  
Councilmember, District 1



**David Pickett**  
Councilmember, District 2



**Anthony Bonna, Sr.**  
Councilmember, District 3

## Our Vision



**To be a leader in finding innovative solutions that put residents first and support opportunities for all people to thrive.**

Incorporated April 27, 1961

Est. Population 245,021 as of July 2023

Prepared by: Office of Management and Budget

The estimated population is based on U.S. Census Data



## Appointed Officials

**Jesus Merejo** City Manager  
**Richard Berrios** City Attorney

## Administration

**David Graham** Assistant City Manager  
**Teresa Lamar-Sarno** Assistant City Manager  
**Kristina Ciuperger** Deputy City Manager  
**Kate Parmelee** Deputy City Manager

**Natalie Cabrera** Human Resources Director  
**Carmen Capezzuto** Neighborhood Services Director  
**Jennifer Davis** Community Redevelopment Agency Director  
**Richard R. Del Toro, Jr.** Acting Chief of Police  
**Joel A. Dramis** Building Department Director  
**Mariana Feldpausch** Solid Waste Director  
**Ella Gilbert** Risk Management Director  
**Norah Krushinski** Special Events Director  
**Roger Jacob** Facilities Maintenance Director  
**William Jones** Chief Information Officer  
**Bradley Keen** Acting Parks & Recreation Director  
**Kevin Matyjaszek** Utility Systems Director  
**Stephen Okiye** Finance Director/City Treasurer  
**Sarah Prohaska** Communications Director  
**Mary Savage-Dunham** Planning and Zoning Director  
**Colt Schwerdt** Public Works Director  
**David Stonehouse** MIDFLORIDA Credit Union Event Center Director  
**Caroline Sturgis** Office of Management & Budget & Procurement Director  
**Sally Walsh** City Clerk  
**William Weinshank** Emergency Operations Division Director  
**Elijah Wooten** Economic Development Administrator



## Compiled by the Office of Management & Budget

### Budget Staff

**Caroline Sturgis** Director

**Ivy Ladyko** Budget Manager

**Christine Brown** Budget Administrator

**Myra Ugarte** Senior Management and Budget Analyst

**Candace Capone** Office Manager

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# Office of the City Manager

## Jesus Merejo

October 28, 2024

### **Honorable Mayor, Members of City Council and PSL Residents:**

It is my privilege to present the Fiscal Year (FY) 2024-25 City Manager's adopted budget, in accordance with the City Charter. This budget represents months of work by a dedicated leadership team and staff in alignment with the City's Strategic Plan. In my second year of providing an adopted budget, I am pleased with the continued dedication of all City team members and the collaborative process that utilized resources effectively, within fiscal constraints, while working to achieve the goals set by the City Council.

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The City of Port St. Lucie is the sixth largest city in Florida, the second largest in South Florida, and continues to experience rapid growth. This adopted budget addresses the impacts of residential and business growth while improving service delivery. Our goal is to remain centered on providing exceptional customer service and supporting the City Council in making financially sound decisions for a resilient City.

The Fiscal 2024-25 Adopted Budget is responsive to the continued growth of our City, and it aligns with the City's Strategic Plan. For 2024, the St. Lucie County Property Appraiser certified a 15.4% increase in property taxable value from the 2023 final taxable value. The upcoming fiscal year's adopted budget is a total spending level of \$851 million for all funds, which includes new investment in capital projects, infrastructure, technology, innovation, and staffing. Overall, this budget continues Port St. Lucie's fiscally sound and conservative approach to managing taxpayer dollars as a City of now 245,021 residents. To meet rising service demands directly related to the growth in population, the adopted budget includes 60 new positions. Most of the new positions are added to departments that support public safety, infrastructure and facilities.



The City, like the nation, is still experiencing high inflation and elevated prices for everyday consumer goods, four years following the COVID-19 pandemic. Although we have adjusted the budget in recent years to account for inflation, construction prices for supplies and materials continue to remain high, pushing the cost of capital projects beyond budgets. This adopted budget acknowledges the current economic challenges. During Fiscal Year 2024, the final delivery cost of capital projects was greater than the adopted budget for projects. These projects include the Police training facility, Tradition Regional Park, the Public Works complex, road improvements, utility upgrades, and stormwater projects. The cost of delivering City services has increased by 9.4% overall for the basics, such as supplies and materials. Although the future of the economy is uncertain, the demand for building permits, continued construction of new homes and businesses, and increased vehicle traffic on our roadways are all signs of a continued robust economy for the City. We will continue to remain vigilant, monitoring and reacting to changes in trends and new realities as they occur.

The priorities in developing this adopted budget include:

- Invest in critical infrastructure to meet the needs important to our residents – including traffic management, parks, utilities system renovation and expansion, stormwater management, and new facilities.
- Enhance current levels of service – specifically by increasing the number of sworn police officers, and Utility Systems personnel to address the rapid growth in the western area of our City, including Tradition.
- Invest in technology and security measures for operational resiliency of the City.
- Reduce the millage rate by a total of 0.1450 mills. This is the ninth consecutive year the millage rate has been reduced.
- Continue paying down the City’s long-term debt obligations.
- Maintain the City’s infrastructure, equipment, facilities, services, and programs - improving areas of critical concern.



## FY 2024-25 Budget Summary



The adopted budget totals \$851 million, including \$632.1 million for operating expenses and \$218.9 million for capital investments, which includes reserves. The total FY 2024-25 adopted budget represents an increase of \$141.7 million, or 16.7%, compared to the FY 2023-24 adopted budget. Because of the strength of our local economy, the adopted budget for FY 2024-25 makes significant community investments while maintaining reserves for governmental revenues. Some of the capital projects included in the adopted budget are: traffic improvement projects aimed at reducing traffic congestion including Port St. Lucie Boulevard (Paar Drive to Alcantarra Boulevard); road improvements on St. Lucie West Boulevard and Southbend Boulevard; Floresta Phase 3; Tradition and Village Parkway mobility improvements; Phase 2 design of Torino Regional Park; replacement of playground equipment at River Place Park; design and construction of three Western Reverse Osmosis Floridan Wells, a Rangeline Road Reverse Osmosis Water Treatment Plant, two injection wells, and six Floridan wells – all to meet the vision, mission, and strategic goals of the City.

As taxable values grow, included in FY 2024-25 are 60 positions across all funds to continue providing exceptional customer service to our growing population base. Most of these new employees will be added to departments directly affected by growth, including Police, Utility Systems, Building, Public Works, and the administrative departments that provide support services. Additional drivers for the adopted budget include increased project costs for capital projects, operating expenses for salaries, insurance, and inflation of goods and services.

The General Fund adopted budget totals \$207.5 million, a 17.41% increase from the FY 2023/24 adopted budget. The adopted budget includes 35 new staff members in the General Fund. This includes new sworn police officers and positions in administrative departments to address continued growth in the community. The Building Fund and the Utility Systems Fund include new positions to keep up with levels of services due to continued growth. Additionally, new positions will be added to Public Works to support the coordination of mobility projects and traffic operations.

In continuation of the City Council’s Strategic Plan, Goal 7: High Performing Government Organization – Reduce the Millage, the adopted budget includes a reduction of 0.145 mills in the City’s overall millage rate. This will be the ninth (9th) year in a row that the City Council has reduced the City’s total millage rate. The City Council’s policy to reduce the millage rate has saved taxpayers a total of \$34.4 million since FY 2015-16.



## City Council's Vision and City Highlights

The City Council has established a vision *to be a leader in finding innovative solutions that put residents first and support opportunities for all people to thrive*. The City team works to help the Council carry out this vision and our collective mission *to provide exceptional services that enhance our community's safety, beauty and quality of life through innovation, engagement and fiscal responsibility*. This budget is built on the Council's Strategic Goals. Efforts included in this budget continue the work of meeting the adopted strategic priorities and are detailed in this section under the appropriate goal.

The City Council identified its top priorities for the FY 2024-25 Strategic Plan, which was adopted on July 24, 2024. This budget reflects the most recently adopted Strategic Plan. Newly identified priorities are currently being analyzed and planned and will be included in subsequent budgets or budget amendments, if not already included in this budget. Highlights of projects supporting the Strategic Plan include:

### Goal 1: Safe, Clean & Beautiful

#### 1. Improve Safety and Plan for Future Needs — Priority projects include:

- Police District Growth and Development Plan: Continue adding police officers to meet the demands of a growing City.
- Traffic, Bicycle & Pedestrian Safety: Citywide traffic calming projects, including improvements throughout the Southeast Benefit District.
- Police Facilities and Security Upgrades: The adopted budget includes funds for upgrading and maintaining Police Headquarters and construction of a new Police training facility.
- Planning is underway for future budget requests for new priorities including a Real-Time Public Safety Operations Center and Security and Hardening of City Facilities.
- Parks Beautiful and Safety - Investments in security cameras and sports lighting at Sportsman's Park to promote site security and enhance evening operations.

#### 2. Beautify Landscaping of Roadways, Public Parks, and Gateways — Priority projects include:

- Keep Port St. Lucie Beautiful & Enhanced Litter Prevention/Enforcement -- continued funding for the litter crew and planning for enhanced prevention/enforcement activities.
- Citywide Gateways – The adopted budget includes funding for gateway and informational signs.
- Expand PSL's tree canopy - continue to grow our tree canopy including implementing a \$1 million urban forestry grant from the U.S. Department of Agriculture.
- US 1 & Port St. Lucie Boulevard Beautification - planning for future beautification underway.

### Goal 2: Planning for a Thriving Future

#### 1. Advancing Community Design — Priority projects include:

- PSL 2045 - Comprehensive Plan Update - funding has been allocated to update the Comprehensive Plan in FY 24-25.
- Strategic Growth - analysis is underway.
- Support the needs of vulnerable populations (seniors, victims of domestic violence)- planning and analysis is underway for future potential budget requests for this new priority. Community Engagement and Improvement Projects: Funding will continue to be allocated to support community engagement initiatives.



## City Council's Vision and City Highlights

- High-Performance Public Spaces (HPPS) - Funding has been allocated for neighborhood gathering spaces and the improvement of a neighborhood park - O.L. Peacock Sr. Park, which has been designated as a High-Performance Public Spaces Park Pilot Project.

### Goal 3: Smart & Connected City

#### 1. Advance Education & Neighborhood Engagement — Priority projects include:

- Education Partnerships and Youth Council: The City will maintain current funding levels for staffing School Resource Officers. Support continues from staff resources and the Community Development Block Grant (CDBG) for the Boys & Girls Clubs of St. Lucie County Mobile Club, the Civic Scholars Intern Program, Government Week, and staff support for the Port St. Lucie Youth Council.
- Community and Neighborhood Engagement: The adopted budget includes funding for expanded community and neighborhood engagement including implementing a two-year Love Your Block Grant focused on the Whispering Pines neighborhood.

#### 2. Advance Innovation — Priority projects include:

- Smart & Sustainable City: Funding is included in the adopted capital budget for citywide ADA improvements and traffic signal conversions to enhance safety and assist in reducing traffic congestion. There is additional funding adopted for LED lighting upgrades to increase energy efficiency at the MIDFLORIDA parking garage. Funding has been included in the budget to expand the use of A.I., pilot new smart city solutions and expand our resiliency including implementation of a Resilient Florida state grant to complete a Vulnerability Assessment.
- Improve Performance and Design through Innovation: Three new positions are adopted for the Information Technology Department for an IT Executive Project Manager, a Contracts and Licensing Agent, and an Application Support Specialist to meet the growing demands of the organization and increased focus on data.
- The budget also includes staff support for the City's innovation program and Innovate PSL Academy.
- Funding is also available in the FY 24/25 adopted budget for a procurement and budgeting solution that will modernize outdated processes.

### Goal 4: Diverse Economy & Employment Opportunities

#### 1. Expand Job Opportunities, support economic development, revitalize Eastern Port St. Lucie and Local Small Business Development — Priority projects include:

- Local Small Business Development Support and Development: The adopted budget includes funding for the Opens Rewards Program, which is a city-wide rewards program to incentivize consumers to shop at participating restaurants and retailers in Port St. Lucie. Implement Expanded Educational Opportunities for New and Expanding Businesses: Continued funding to support the Before You Sign the Lease program is included in the adopted budget. The program will offer quarterly workshops and provide an overview of the City's requirements for new and expanding businesses.
- Work continues on the Southern Grove Jobs Corridor and funding has been allocated for jobs corridor infrastructure. In addition, staff continues to implement the Walton & One Master Plan.
- Planning is underway for new priorities including Developing Job Corridors of Opportunity, Workforce Housing Initiatives, Destination PSL: Tourism Plan, Eastside Economic Development & US 1 Business Revitalization Strategy and Implementation of the Walton & One Master Plan.

## City Council's Vision and City Highlights

### Goal 5: High-Quality Infrastructure & Facilities

#### 1. Plan Roadways, Facilities and Fiber Infrastructure for Future Needs — Priority projects include:

- Port St. Lucie Boulevard South: Staff continues to work with the Florida Department of Transportation to accelerate and redesign the Port St. Lucie Blvd. South road improvements. Included in this budget are the funds necessary to support the project.
- Public Works Administrative Complex: Continued funding is included in the adopted budget for the design and construction of a new Public Works facility.
- Citywide Fiber Network and WiFi: Funding to continue to expand our fiber network has been included in this budget and planning has begun for new priorities to accelerate funding of infrastructure projects and the future facilities master plan.

#### 2. Advance Mobility — Priority projects include:

- Implement the Mobility Plan: Funding for various components of mobility has been included in the adopted budget, including traffic calming improvements, new sidewalks, and annual road resurfacing throughout the City.
- St. Lucie West Boulevard Widening: Improvements to the Peacock/St. Lucie West intersection and sidewalk will coincide with Florida Department of Transportation's bridge and interchange improvements.
- Intersection Improvements for Major Roads: Road intersection improvements are in the adopted budget including Commerce Centre and Glades Cutoff Road; Tradition and Village Parkway; SW Cameo Boulevard & Port St. Lucie Boulevard; Darwin Boulevard and Paar Drive; Savona and Paar intersection; and Gaitlin and Savona intersection.
- Planning is underway for the new priority to expand the transportation network and continued partnership with St. Lucie County Transit on the Public Transit Enhancement Plan.
- Revitalize Village Green Drive Corridor: Funding is available in the adopted budget for the relocation of utility lines from Huffman to Tiffany. Funding will support the implementation of the \$2 million RAISE grant planning and design for the corridor improvements.

#### 3. Improve Water Quality — Priority projects include:

- Stormwater Management Annual Projects, including:
  - » D-11 Canal Improvements: The adopted budget includes \$2.1 million of American Rescue Plan Act funding for D-11 Canal improvements.
  - » SE Whitmore Drive Baffle Boxes: Funding from a State Water Quality Assistance grant will fund the installation of baffle boxes along SE Whitmore Drive, treating a 119-acre area.
  - » Watershed A & B Improvements: A Resilient Florida grant of \$2 million is supporting Watershed A & B improvements located at multiple control structures throughout the City.
  - » A-14 Water Control: The adopted budget includes funding for reconstruction of the A-14 water control structure that is located adjacent to SW Darwin Boulevard at the E-84 Canal, funded by a State Water-quality Assistance Grant.



## City Council's Vision and City Highlights

- » Veterans' Memorial Water Quality Treatment Plan: Funding is included in the adopted budget for the design and construction of a new structure to detain and treat stormwater prior to discharge in the North Fork.
- Septic to Sewer Management Plan Annual Projects — Priority projects include:
  - » Village Green Septic to Sewer Conversion: The adopted budget includes \$150,000 of grant funding to reimburse commercial owners within Hog Pen Hot Spot to convert from current septic systems to the City's sewer wastewater system.
  - » St. Lucie River/C-23 Water Quality Project: continued funding for implementation of this project (@Ivy Ladyko I would specify, I think it is for Area 7).

### Goal 6: Culture, Nature & Fun Activities

#### 1. The Port and Pioneer Park — Priority projects include:

- Implement The Port Master Plan: The Port District celebrated its grand opening on June 15, 2024, which included completed restorations to the Historic Peacock Structures, construction of the Boardwalk at the Port connection under Port St. Lucie Boulevard, and the unveiling of a new Pioneer Park Playground. The adopted budget includes funding for upgrading the restrooms at the Botanical Gardens to support increased usage with the expanded development of The Port.

#### 2. Implement the Ten-Year Parks & Recreation Master Plan — Priority projects include:

- Construct O.L. Peacock Sr. Park Amenities: Continued funding is programmed in the capital budget for the construction of amenities to include upland trail loops, landscaping and irrigation, a new entryway into the park, 10 spaces for on-street parking, trash cans, benches, and multipurpose open fields.
- Design and Construct Torino Regional Park: Construction of Phase 1 for the Torino Regional Park site is anticipated for later this year. The conceptual design of Phase 2 amenities is currently being developed and included in the adopted funding for FY24/25.
- Implement Bikeways & Trails Priority Corridors: The adopted budget continues to support the implementation of bikeways and trails priority corridors including the Wilderness Trail connection to the Port District and the Volusia Trail connection to Torino Regional Park, which is also supported by a Transportation Planning Organization TPO grant.
- Cultural Offerings/Special Events Expansion: Funding has been allocated for the modernization of outdated restrooms at the MIDFLORIDA Event Center, carpet and equipment replacement, and warehouse upgrades.

#### 3. Advance Culture & The Arts — Priority projects include:

- Implement the Public Art Master Plan: The Public Art Fund and cultural grants included in the budget will continue to support implementation of the Public Art Master Plan.
- Expand Cultural Offerings/Events: Funding is included in the adopted budget for events such as the International Festival.
- Stars and Stripes Park: The groundbreaking for a new Stars and Stripes Park occurred in the spring of 2024 and the park is expected to be completed in early 2025. The adopted budget includes funding for a restroom building at the park.

## City Council's Vision and City Highlights

### Goal 7: High-Performing City Government Organization:

#### 1. Millage Rate Reduction — Priority projects include:

- Continued Millage Rate Reduction: The adopted budget for FY24/25 includes a millage reduction of 0.145. Adopted millage of 5.2000 decreased to 5.0550 and saved residents an additional \$0.145 for every \$1,000 of taxable property value. Nine years of continued millage reduction will generate savings of \$1.57 for every \$1,000 of taxable property.

#### 2. Local Tax Education Program — Priority projects include:

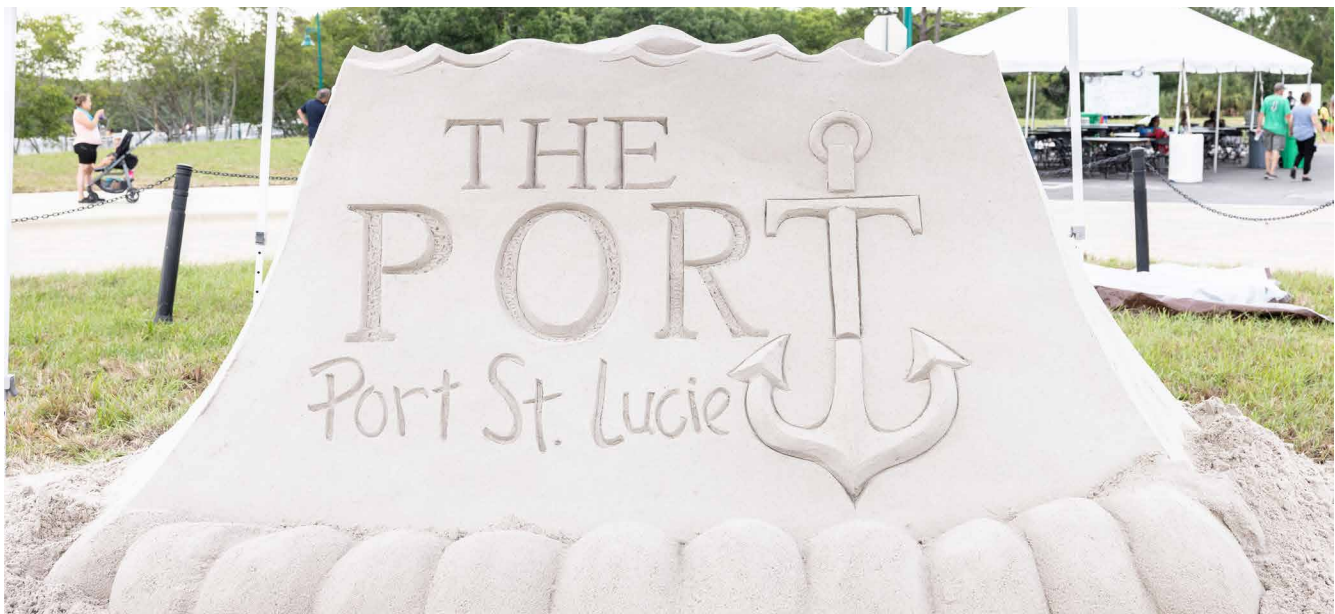
- Enhance and Continue Local Tax Education: The City's team continues to expand the tax education program that explains the City's portion of the total tax bill and the Council's efforts to reduce the millage rate. The FY 24/25 adopted budget continues funding for public engagement tools that support the City's efforts to educate and engage residents on local taxes and the City's budget.

#### 3. Intergovernmental Priorities Advancement — Priority projects include:

- Expand Federal Legislative Program and Review Analysis: The adopted budget for FY24/25 continues funding for a federal lobbyist who will advocate for federal funding that advances City priorities.

#### 4. City Hall Lobby and Campus Redesign — Priority projects include:

- Complete Phase 1 Enhancements: As the City's population grows, the demand for City services also increases. The design of the City Hall building and parking lot complex is expected to begin late summer and continue in FY24/25. The upgraded City Hall complex will provide additional parking spaces for residents and visitors seeking services and additional parking spaces and offices for employees meeting the needs of our growing City.
- Funding has also been allocated to support ongoing organizational development and training. Projects in the planning phase include the development of east and west City Hall annexes.







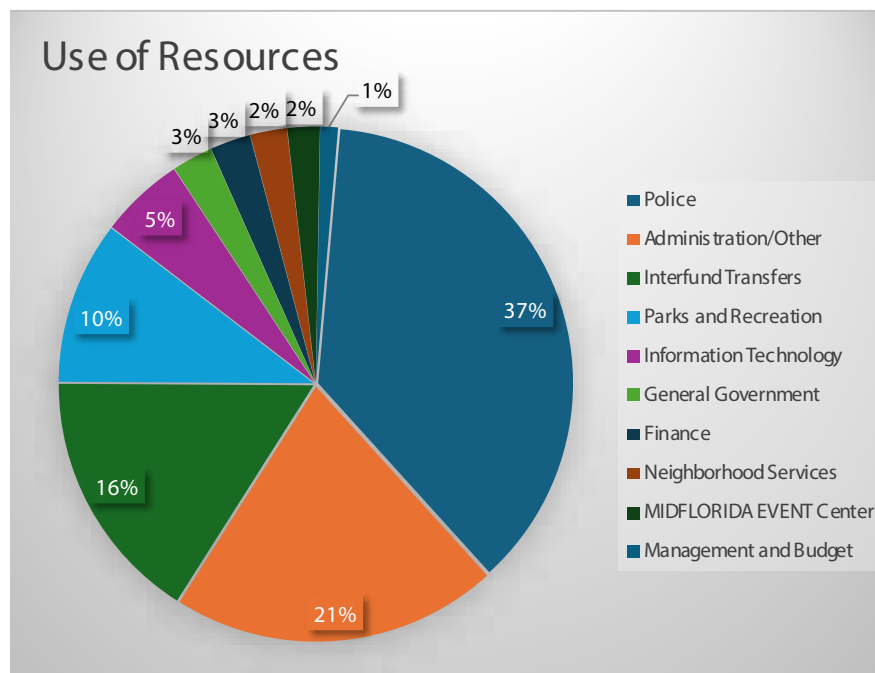
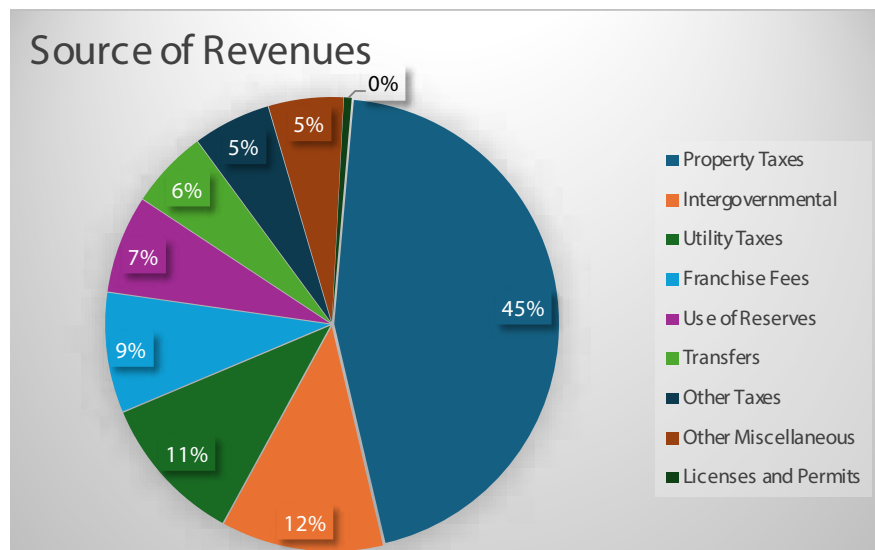
## General Fund

General Fund revenues from the top five sources (i.e. property tax, sales tax, franchise fees, utility taxes, and communication service tax) combined are projected to increase over the prior year. The General Fund adopted budget is approximately \$207.5 million for FY 2024-25, which represents an increase of \$30.8 million, or 17.41% over the FY 2023-24 budget. The change is due to several factors including increased costs for: salaries and benefits, insurance (workers' compensation, property, auto and liability), energy, fuel, materials and capital projects.

The adopted budget includes a 4% cost of living adjustment for employees. Salaries are increasing by approximately \$13.3 million in FY 2024-25 which includes wage and benefits increases and accounts for the new recommended positions, which are discussed in detail later in this transmittal letter. The adopted budget is recommending nearly \$3.2 million for new vehicles, equipment, and computer hardware.

The St. Lucie County Property Appraiser released the 2024 total taxable value for the City of Port St. Lucie, and it is over \$22 billion – an increase of 15.4% from the 2023 final taxable value. This new high point in taxable value for 2024 includes approximately \$1.2 billion of new construction, added to the taxable value, that took place over the past 17 years. New construction and reasonable mortgage rates continue to have a positive impact on taxable values again this year. With current inflation and the federal government adjusting interest rates, we anticipate the economy correcting itself with a cooldown sometime in the near future.

The budget maintains the current operating millage in FY 2024-25 for the General Fund and reduces the Crosstown Debt Service Fund by 0.1450 mills. This continues with the City Council's direction and would be the ninth (9th) year in a row that the City Council has reduced the City's Millage, if adopted. At 5.0550 mills, the adopted millage rate for FY 2024-25 will be less than the FY 2010-11 (5.4723) total millage rate.





## Enterprise Funds

Continued growth in the City, coupled with increasing costs for municipal services, including water & sewer utilities and stormwater services, necessitates rate increases to maintain financial stability and address the operating and capital needs of our municipal utility services. The adopted budget includes a 5.5% rate increase for water rates. It is important to note that these annual increases are not keeping pace with the increase in Consumer Price Index (CPI) annual inflation in the market.

The wastewater collection system in much of the City is a low-pressure system, which requires significant repair and replacement of grinder pumps and components. The Utility Systems Department (USD) continually works to identify newer technology, upgrades and improvements that can be made to the wastewater collection systems that would result in lower long-term maintenance costs. The USD worked with a utility rate consultant to evaluate various operating costs and determine whether the fees cover the actual cost of services. The study revealed that a rate increase is necessary to meet service demands. Additionally, treatment plant capacity and miscellaneous fees, which are one-time expenses, are also being recommended to increase so that the financial burden for future facility expansions do not fall on existing rate payers. The adopted budget includes 14 new positions based on projected system growth; this addition aligns with an independent analysis conducted by the consulting firm.

The Water & Sewer Fund includes nearly \$236.4 million in capital projects scheduled over the five-year planning horizon, FY 2024-25 through FY 2028-29. This includes funding to maintain the City's utility system for renovations, upgrade projects, and expansion to meet new build-out demands. Some of the capital projects the fund will support are:

- Design and construction of three (3) Western Reverse Osmosis Floridan Wells - \$17.5 million.
- Design of a 10 million gallons a day Rangeline Road Reverse Osmosis Water Treatment Plant to accommodate new development and future growth - \$89.9 million.
- Design and construction of two (2) injection wells and one monitoring well for the Rangeline Road Reverse Osmosis Water Plant - \$39.8 million.
- Design and construction of six (6) Floridan wells for the adopted Rangeline Road Reverse Osmosis Water Plant - \$35.1 million.
- Design of Rangeline Road raw water main to provide the water needed for the adopted Rangeline Road Reverse Osmosis Water Plant - \$8.8 million.
- PSL Boulevard Segments 1 (Becker Road to Paar Drive) and 2.2 (Paar Driver to Alcantarra Boulevard) relocation of low pressure main, force main and water main associated with road widening project - \$5 million.
- McCarty Ranch Water Quality Restoration design and construction of Area 7A and the design of Area 7B, of the St. Lucie River/C-23 Project - \$5.9 million.
- Westport South 16", installation of a parallel force main along Becker Road and Darwin Boulevard - \$6.5 million.
- Citywide replacement of lift stations to prevent raw sewage spills and overflows - \$4.3 million.

## Enterprise Funds

The Stormwater Fund's long-range forecast indicates that changes are required to their fees and charges to maintain service demands. The adopted budget includes a \$5.00 stormwater fee increase, but this does not keep up with the increased demand for stormwater services. The current level of services budget for the FY 2024/25 Stormwater Fund is projecting a deficit of \$1.2 million. The adopted budget includes a transfer of \$1.1 million from the General Fund to balance the Stormwater Fund. The Stormwater Fund continues to focus on deferred maintenance for water control structure improvements and stormwater improvement projects. In FY 2024-25, the Fund continues to support the D-11 Canal improvements of \$2.1 million that are supported by the federal American Rescue Plan Act grant; Watershed A & B improvements that are supported by a \$2 million Resilient Florida grant; and the installation of two baffle boxes along SE Whitmore Drive. The adopted budget includes \$1.9 million in FY 2024-25 for grant match funding from the General Fund to leverage state and federal funding to advance stormwater quality improvement projects. The City anticipates another \$50K in grant match funding from the General Fund to support the Vulnerability Study Grant in FY 2024-25.

The Solid Waste Fund budget is \$37.8 million, an increase of \$560 thousand over the FY 2023-24 adopted budget. The adopted assessment rate per household for FY 2024-25 is \$446.44, which is an increase of \$13.77 above the prior FY 2023-24 rate of \$432.67. The adopted budget and assessment rate comply with the contract provisions of a 4% annual consumer price index adjustment for inflation. This is standard for solid waste contracts across the country. This helps the contractor cover increasing costs to purchase and maintain vehicles, containers, fuel, disposal costs, and personnel services.

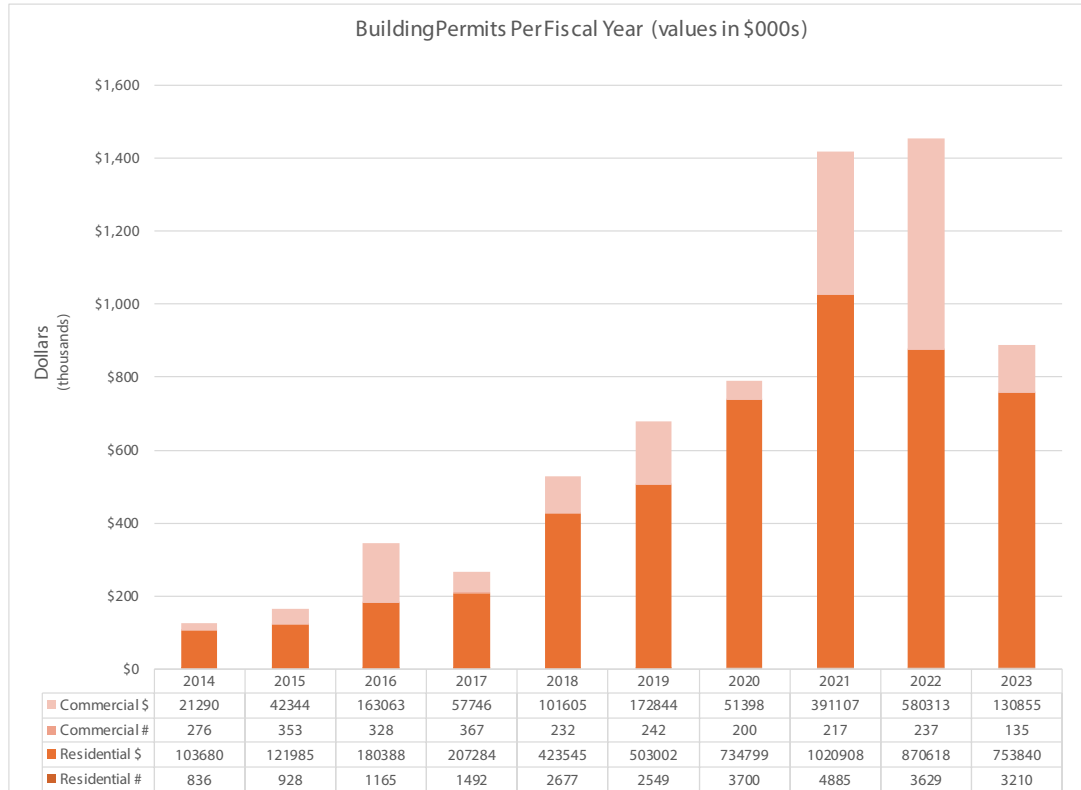
The Office of Solid Waste continues to oversee the solid waste franchise agreement, the management and operations of the Cameo Convenience Drop Off site, customer service, education programs for solid waste and recycling, and in partnership with code compliance, the enforcement of the City's solid waste ordinance. The adopted budget includes a transfer from the General Fund of \$371,049 for offsetting the increasing cost of operating the Cameo Convenience Dropoff Center.





## Building Fund

The Building Fund remains very active as commercial and residential construction continues. The graph below demonstrates the increase in service demands for the department. This activity acts as a barometer for increased ad valorem values when new construction is completed, as well as increasing demands for all services. To enhance the Building Department’s customer service, we are recommending the addition of two new employees to meet the increasing demands for public services based on current trends.



## Road & Bridge Fund

The long-range model indicates that this fund will continue to spend down excess reserves in future years. Currently, the unreserved excess reserve is larger than the policy target of 17%. Gas tax revenues are projecting slight increases related to future growth and more residents using our roadways. However, the increased operating and capital project costs are driving deficit-spending in the fund. Three and a half (3.5) new positions are included in the adopted budget.

## Reserve Targets

The adopted budget for FY 2024-25 is balanced and reflects our continued fiscal discipline. The City Council has set reserve requirements for our operating funds: 20% of operating expenditures reserved in the General Fund; 17% of operating expenditures reserved in the enterprise funds; and 50% of operating expenditures reserved in the Building Fund. We are pleased to report that the adopted budget maintains the required emergency reserves. These healthy reserves put the City in a strong financial position to endure most emergency events and helped increase the City’s bond ratings during FY 2022-23, Standard & Poor’s upgraded the City’s general obligation and non-ad valorem bonds outstanding credit rating from ‘AA-’ to ‘AA’. This rating demonstrates the City’s financial strength and long-term stability and is attributable to several factors including significant economic growth since 2018, increases in reserves, and material improvement in the City’s debt metrics. In addition, Moody’s Investor Services assigned a positive outlook to the City, which is an improvement from stable. The positive outlook reflects the recent trend of improved finances coupled with a strong tax base and economic growth that is expected to continue strengthening.



## Capital Improvement Program (CIP)

The five-year CIP was developed based on the City Council’s strategic plan and discussed throughout the past year in various Council meetings and workshops. We are prudently planning projects that advance the identified goals. The City Council approved the FY 2024-25 capital budget. Projects planned over the five-year period are projected to cost \$645.8 million and include:

- Floresta Phase III Improvements - \$61 million.
- Port St. Lucie Blvd South Improvements Segments 1 and 2.2 - \$26.2 million.
- St. Lucie West Blvd Widening Improvements - \$28.6 million.
- California Widening - \$15.1 million.
- NW Bayshore Blvd Widening Improvements - \$6.6 million.
- Torino Parkway Widening Improvements - \$23.8 million.
- New sidewalk projects budgeted in the Road and Bridge Capital Projects Fund - \$7.3 million with an additional \$4.3 million in the Half-Cent Sales Tax CIP Fund.
- Street resurfacing - \$23.2 million in the Road & Bridge Fund, and road repaving of \$19.1million in the Half-Cent Sales Tax Fund.
- Intersection improvements at Commerce Centre and Glades Cutoff Road; SW Cameo Boulevard and Port St. Lucie Boulevard; Darwin Boulevard and Paar Drive; Savona Boulevard and Paar Drive; and Gaitlin/Savona intersection improvements, Phase 2 – Girard to Dalton Circle - \$22.1 million.
- Inclusive Playgrounds at River Place park - \$472 thousand.
- Sports Lighting and camera upgrades at Sportsman’s Park and Sportsman Park West ’s - \$1.1 million.
- Torino Regional Park Phase 2 Design - \$22.7 million.
- O.L. Peacock Sr. Park Phases 2 and 3 Construction - \$7.1 million.
- Stormwater Quality Projects - \$44.7 million.
- Three (3) Western Reverse Osmosis Floridian Wells - \$17.5 million.
- Six (6) Rangeline Road Reverse Osmosis Wells – \$35.1 million.
- Rangeline Road Reverse Osmosis Water Treatment Plant - \$89.9 million.
- Rangeline Road Reverse Osmosis Injection Well Systems and Monitoring Well - \$39.8 million.
- Rangeline Road Raw Water Main - \$8.8 million.
- Becker Road Water and Wastewater Improvements - \$8.6 million.
- McCarty Ranch Water Quality Restoration Area 7A-234 - \$5.9 million.
- D-11 Canal Improvements - \$2.1 million.
- A-14 Water Control Structure - \$795,000.
- Police Training Facility, construction for phase II and II of a three- story building - \$26 million.
- Police Buildings renovations - \$6.8 million.
- Public Works Administrative Complex - \$29.3 million.
- City Hall Complex Parking Enhancement - \$12.1 million.
- City Hall Expansion - \$13.6 million.

The One-Half Cent Sales Tax referendum passed in November 2018. The CIP includes planned projects supported by this funding source, some described above. This will increase our CIP program by an additional estimated \$102 million over the five-year plan. Visitors to the City will contribute approximately 15% - 20% in revenue to this program.



## Personnel Impacts

The adopted FY 2024-25 budget recommends a net change of 60 new full-time equivalent (FTE) positions to maintain the increased demand for services. All new staffing relates to system expansion, growth, and service enhancements to advance the strategic initiatives of City Council. The adopted budget includes a total of 1474.35 FTEs, which is 236.86 or 19.1%, more positions than the number in FY 2008-09. During the recession, the City eliminated 265 positions through attrition and a reduction in the workforce. In FY 2008-09 the population was estimated at 155,000 residents while the current estimated population is over 245,000 residents, a 58.1% increase. The adopted total positions for FY 24-25 equate to 6.02 employees per 1,000 residents. This ratio is below the staffing level in FY 08-09, which had a ratio of 7.98 employees per 1,000 residents. The positions adopted for FY 2024-25 judiciously address the increased demand for City services due to new population growth.

In the General Fund, the adopted budget recommends the following staffing increases for a total of 35:

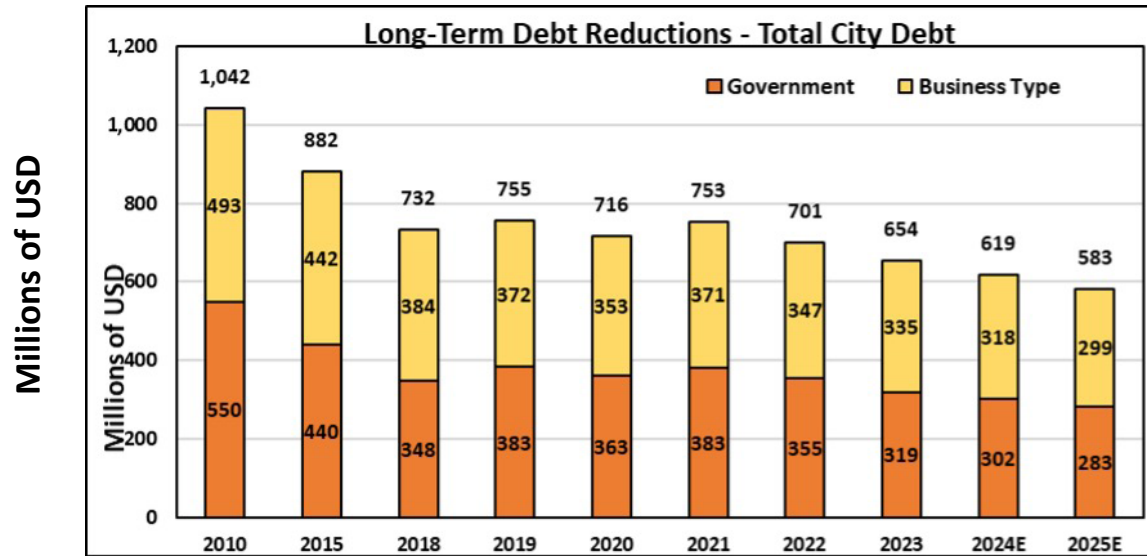
- Twenty (20) new employees to the Police Department: Six (6) Police Officers, Six (6) Shift Lieutenants, two (2) Digital Forensic Examiners, One (1) Crime Analyst Manager, one (1) Accreditation Specialist, One (1) Sergeant, one (1) Detective Sergeant Major Crimes, one (1) Crime Scene Investigator I-II, and one (1) District Support Sergeant - Community Outreach. This brings the sworn officers total to 335.
- Two (2) new Capital Project Managers for the Parks and Recreation Department.
- Three (3) new positions for the Information Technology Department: IT Executive Project Manager, Contracts and Licensing Agent and an Application Support Specialist.
- One (1) Code Compliance Supervisor for Neighborhood Services.
- One (1) Maintenance Worker for Keep Port St. Lucie Beautiful.
- One (1) Executive Assistant for City Council.
- Two (2) Event Technicians at the MIDFLORIDA Event Center.
- One (1) HR Generalist for Human Resources.
- Two (2) new positions for the Finance Department: Accountant I, and a Grants and Project Analyst.
- One (1) Procurement Contracting Officer position for the Office of Management and Budget.
- One (1) Project Manager for Risk Management.

All other funds in the adopted budget include the following staffing increases:

- Fourteen (14) new FTE positions in the Utility Systems Department to keep up with the growing demands for services.
- Two (2) new Plans Examiner positions in the Building Department to be hired if construction continues to grow.
- Two (2) new positions in the Road & Bridge Fund: Project Manager for Traffic Operations, and a Project Coordinator for Environmental Services.
- One (1) Project Coordinator for the CIP and Sales Tax group, funded by Mobility Fees.
- One (1) new Administrative Operations Coordinator that will be split funded between the Road & Bridge and Stormwater funds.
- One (1) new Large Culvert Inspector in the Stormwater Fund.
- One (1) Inspector funded by the National Pollution Discharge Elimination System Fund (NPDES).
- One (1) Housing Specialist funded by a state grant, State Housing Initiative Partnership (SHIP).
- One (1) Benefits Analyst new FTE funded by the Medical Fund.
- One (1) Customer Service Specialist in the Office of Solid Waste.



## Long-Term Debt Reductions



As illustrated in the chart, the City’s long-term debt has been reduced because of principal payments and refinancing when appropriate. From a high of more than \$1.042 billion debt in FY 2009-10 to a projected \$583 million for FY 2024-25 based upon budgeted principal payments. In FY 2023-24, we plan to pay off the bond debt for SAD St Lucie Land early and save the City \$603,794 in interest payments. By the end of FY 2024-25, our outstanding debt balance will be \$583 million, representing \$459 million, a 44% reduction in debt principal from our high in FY 2009-10.

The City currently has \$7 million in reserves for debt reduction in the General Fund. These funds will help pay off the debt for CRA Tax Increment Refunding Bonds, Series 2016 in FY 2024-25. This bond debt is for the MIDFLORIDA Event Center. As of 2023, the 2016 Bonds have an outstanding principal balance of \$16.3 million and a final maturity in 2026.

As mentioned earlier, last year the City received an upgraded Standard & Poor’s credit rating from “AA-” to “AA” for the City’s general obligation and non-ad valorem bonds outstanding. In addition, Moody’s affirmed the Aa3 rating and gave a positive outlook for the City’s general obligation bonds. The positive outlook is a move from stable, which points toward a possible upgrade if the City’s financial profile remains strong. Our prudent financial and debt management practices have attributed to these positive outlooks, which impact favorably on the rate of interest required to borrow money, resulting in cost savings for the City.



## Opportunities

As the City evolves, grows and takes its place as the sixth largest in the state, the budget outlook includes many opportunities that will keep Port St. Lucie moving forward.

One of these key opportunities is the continued collection of the Mobility Fee. This was adopted by the City Council in October 2021 and continues to provide a new revenue stream for addressing traffic challenges. We are projecting strong revenues of \$12 million for Fiscal 2024-25, and the adopted capital budget includes significant investments aimed at reducing traffic congestion and expanding transit access. These also include the installation of more sidewalks and bicycle access. The Mobility Fees will support over 30 projects within the four benefit districts.

The Southern Grove Jobs Corridor continues to be actively marketed. As properties are sold, the new owners will be responsible for taxes and Special Assessment District payments, which will reduce the amount required by the City. We have estimated that the carrying value of the burden has been reduced by approximately \$4.2 million due to property sales with the potential reduction of an additional \$900,000 from future closings under executed Purchase Sale Agreements and Purchase Option Agreements.

Other key opportunities include:

- New commercial, entertainment and economic development at the soon-to-be rebranded destination, Walton & One, formerly known as City Center.
- The opening of Pioneer Park and the expanded use of the City's new riverfront destination, The Port District, giving residents new ways to entertain and recreate along the St. Lucie River.
- Toriono Regional Park and Tradition Regional Park, both designed based on citizen input, will be major additions to the city's parks system.
- New light commercial and industrial development throughout the City.
- Grant funding resulting from advocacy efforts on the state and federal levels.





## Threats

While the opportunities above will help guide priorities, it is important to always look down the road and keep track of potential threats.

The Municipal Police Officers' Trust Fund's latest actuarial valuation report places the funded level at 86.5%, which leaves an unfunded pension liability of \$23.7 million. The Leroy Collins Institute at Florida State University has established a grading system for pension plans that has this fund graded at a B, a funding ratio between 80% and 90%. Currently, the Municipal Police Officers' Trust Fund is reasonably strong. The Other Post Employee Benefits (OPEB) Trust Fund funded liability increased from 54.1% in 2023 to 56.7% in 2024, which now has an unfunded actuarial accrued liability of \$20.3 million. As the pension funds have significant exposure to the stock market, this remains an area of risk for the City.

The nation's economy remains vibrant due to steady hiring and strong spending. The cost of capital projects remains high and exceeds adjusted budget levels due to inflation and construction prices for supplies and materials. Predictions of a recession have defied expectations. Inflation continues to run above the Federal Reserve target of 2% but remains cooler than the high we realized in 2022 and at the start of last year. The cost of delivering public services is increased for salaries, benefits, supplies, equipment, and capital projects. Fortunately, the decisions made by this City Council have positioned the City to remain financially sound. We will continue to remain vigilant, monitoring, and reacting to current trends and facts as they occur to enable a plan of response that will minimize impacts on service levels.

The competitive labor market and low unemployment rate are creating labor scarcity and challenges with attracting and retaining employees. Similarly to last year, the City continues to carry an average monthly vacancy rate of 12.5%. These vacancies, coupled with the increasing demands for City services, are placing pressure on the existing workforce to perform at a high level with fewer resources. As law enforcement agencies across the nation struggle with recruiting and hiring police officers, our Police Department also faces difficulties in recruiting qualified candidates due to a worker shortage and competitive labor market.

Other potential threats include:

- The accelerated demands on our traffic system to accommodate our changing City.
- The impact of development in our county and in counties adjacent to our city boundaries.
- Limited commercial resources to keep up with residents' needs.
- Lack of staff to meet our current level of service, coupled with a competitive labor market.
- Inflation and rising costs for goods and services.
- Increasing frequency of severe weather events.

## Conclusions

In summary, the adopted budget for FY 2024-25 makes sound investments in infrastructure, staffing, technology and innovation in response to the City's continued growth for now and in the future. This budget provides the resources and tools needed for staff to deliver exceptional public services and plan for a resilient City. Reflecting on the City's strategic goals, budget, and opportunities, we are proud of what the City Council and staff have accomplished. We are fortunate to live in and serve a growing and thriving community.

The adopted budget is a conservative, reasonable and responsible spending plan for FY 2024-25 that will allow our City to continue accomplishing greater outcomes. I am grateful to the staff for all their hard work and dedication in developing this financial plan for the new fiscal year. I look forward to working with the City Council to advance the prudent implementation of the FY 2024-25 City of Port St. Lucie Budget on behalf of our residents.

Respectfully submitted,

**Jesus Merejo, ICMA-CM**

*City of Port St. Lucie, City Manager*



# The City Manager's ADOPTED BUDGET IN BRIEF

FY 2024/25

121 SW Port St. Lucie Blvd., Port St. Lucie, FL 34984 | CityofPSL.com

The Fiscal Year 24/25 Adopted Budget allocates resources to support Port St. Lucie's Strategic Plan goals.

## BUDGET

FISCAL YEAR

# 24/25

## 19.98%

INCREASE  
FROM FY 23/24  
DUE TO INFLATION AND  
CAPITAL PROJECTS

TOTAL BUDGET

**\$851,042,015**

# GENERAL FUND

## 17.41%

\$30.8M INCREASE  
OVER FY 23/24

TOTAL BUDGET

**\$207,460,424**

## Crosstown Voter Debt Reduced

The voter-approved debt service millage for Crosstown Parkway is reducing to 0.3743 in FY 24/25 from 0.4943 for FY 23/24.

## Operating Millage

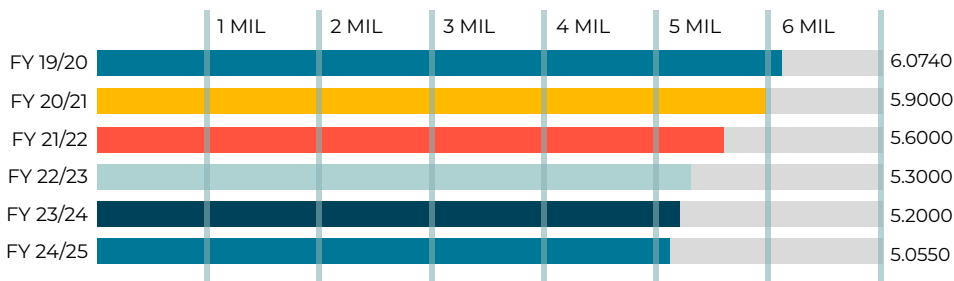
Operating Millage is reducing from 4.7057 to 4.6807.

## Tax Base Increase

The 2024 certified taxable value increased by 15.4% over 2023 certified value, because of increased growth and property appreciation, from **\$19.8 billion (FY23/24)** to **\$22.8 billion (FY24/25)** as of July's certification.

## MILLAGE RATE

Millage rate is the tax rate per \$1,000 of taxable property value. The City's Operating Millage rate is **4.6807** per thousand for **FY 24/25**. The adopted total millage rate is **5.0550**. This is the ninth year the millage rate is reduced.



Assessed impact of millage reduction on City taxes for a median home with a homestead exemption increased by the Save Our Homes law limit of 3%

	FY 23/24 Tax Year City Taxes	FY 24/25 Assessed Value	FY 24/25 Tax Year City Taxes
Assessed Value	\$201,040	\$207,071	\$207,071
Exemption Amount	\$50,000	\$50,000	\$50,000
Taxable Amount	\$151,040	\$157,071	\$157,071
City Total Millage Rate (Per \$1,000 of value)	5.2000	5.2000	5.0550
Total City Taxes per Year	\$785.41	\$816.77	\$793.99
Difference with Adopted Millage Reduction			(\$-22.78)

## STORMWATER

Stormwater Fee is adopted to increase by \$5 for a total of \$183, for residential and \$137.25 for vacant property.

## SOUTHERN GROVE

Southern Grove debt and tax payment reduced to **\$2.6 million**, which is supported by the Governmental Finance Fund.

## SOLID WASTE

The Solid Waste Assessment Fee will increase to \$446.44 per contractual obligations with the City's solid waste vendor.

## UTILITY SYSTEMS

The Utility Operating System is increasing the water rate by 5.5%, while sewer rate remains the same.

Median market value for a single-family home in

Port St. Lucie

# \$346,700

Although the median market value of an average single-family home in PSL is \$346,700, the median assessed value by the County Property Appraiser is \$207,071. The assessed value is used to determine the annual property tax.

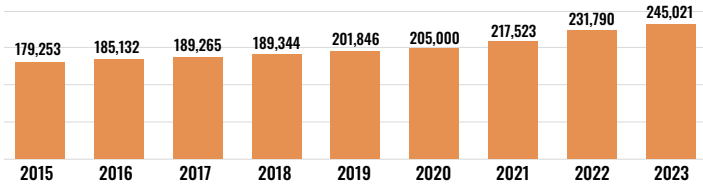
# STAFFING

**FY 24/25 adopted budget includes** a net change of **60** positions for a total of **1,474.35 FTEs** which is **19.1%** more than the number in FY 08/09. In FY 08/09 the population was estimated at **154,844** residents compared to a current population of over 245,021 residents; a nearly **58.2%** increase.

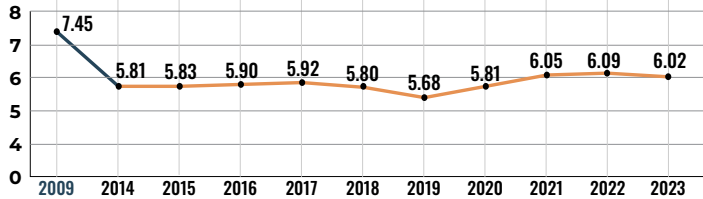
## HISTORY OF AUTHORIZED POSITIONS



**Population Growth** Data from U.S. Census Bureau



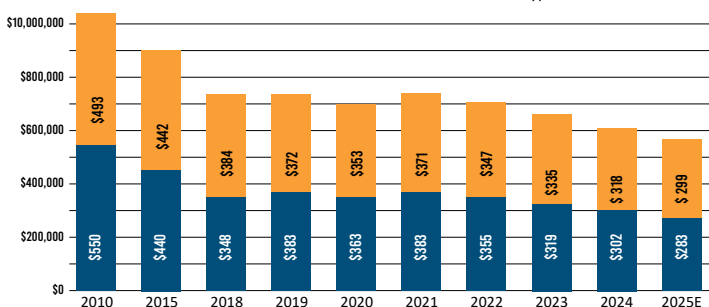
**Employees per 1,000 residents** Units in thousands



# DEBT REDUCTION

The City's long-term debt has been reduced as a result of principal payments and refinancing, when appropriate, from a high of more than \$1.042 billion in debt in FY 09/10 to a **projected \$583 million for FY 24/25** based upon the budgeted principal payments. This will represent a **44% reduction in debt** over the past 15 years.

**Total City Debt** ■ Governmental Activities ■ Business-type Activities



## GENERAL FUND:

### City Council:

- 1 Executive Assistant

### Police:

- 6 Police Officer
- 2 Digital Forensic Examiner
- 1 Crime Analyst Manager
- 1 Detective Sergeant Major Crimes
- 6 Shift Lieutenant
- 1 Crime Scene Investigator I-II
- 1 Sergeant (SID)
- 1 Accreditation Specialist
- 1 District Support Sergeant-Community Outreach

### Information Technology:

- 1 IT Executive Project Manager
- 1 Application Support Specialist
- 1 Contract and Licensing Agent

### Parks & Recreation:

- 2 Capital Improvement Project Manager

### Keep PSL Beautiful:

- 1 Maintenance Worker

## UTILITY SYSTEMS FUND:

- 1 Connection Support Specialist
- 1 Connection Support Leader
- 1 Capital Improvement Project Budget Analyst
- 2 Water Meter Technician
- 1 Project Coordinator
- 1 Administrative Operations Coordinator
- 1 Mapping Technician
- 1 Fats, Oils, and Grease (FOG) Inspector
- 2 Field Technician Trainee
- 1 Utility Locator
- 1 Utility Inspector
- 1 Fiber Optic Technician

## ROAD & BRIDGE FUND:

- 1 Project Coordinator
- .5 Administrative Operations Coordinator
- 1 Project Manager, Traffic Operations
- 1 Project Coordinator

### Finance:

- 1 Grants and Project Analyst
- 1 Accountant I

### Human Resources:

- 1 HR Generalist I-III

### Risk Management:

- 1 Project Manager

### Management and Budget:

- 1 Procurement Contracting Officer III

### MIDFLORIDA Event Center:

- 2 Event Technician

### Neighborhood Services:

- 1 Code Compliance Supervisor

## STATE HOUSING INITIATIVE PARTNERSHIP FUND

- 1 Housing Specialist

## SOLID WASTE FUND:

- 1 Customer Service Specialist

## BUILDING FUND:

- 2 Plans Examiner

## STORMWATER FUND:

- .5 Administrative Operations Coordinator
- 1 Large Culvert Inspector

## NATIONAL POLLUTION DISCHARGE ELIMINATION SYSTEM (NPDES):

- 1 NPDES Inspector

## MEDICAL FUND:

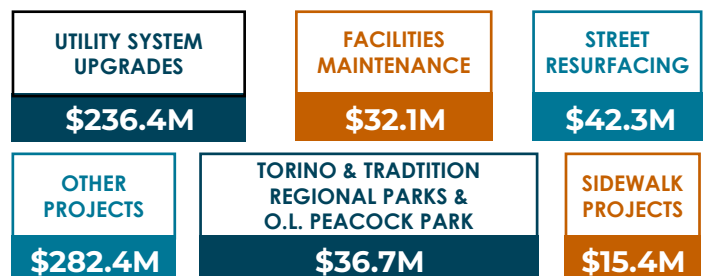
- 1 Benefits Analyst

## STAFFING INCREASES FOR FY 24/25:

Employee increases are directly related to continued growth in the City.

# CAPITAL IMPROVEMENT PROJECTS

The City is prudently planning projects while slightly decreasing the current debt load. Projects planned over the five-year period are projected to cost **\$645.3 million**.



## THE PURPOSE OF THE BUDGET

Collectively, the annual budget process and document are the most important responsibility of the City Council. This document defines four key roles explaining the work of the City Council to the City's residents, the business community, and those considering living or investing in the City.

1. The budget serves as a Policy Document providing information with respect to the policies, goals, and objectives for the coming year; further, it provides an explanation of the budget process to reach the goal and statutory obligation of a balanced budget.
2. The budget serves as the Financial Plan that explains the fiscal structure and operation of the City's major revenue sources and expenditures approved for the proposed year. This information provides projections for the current year's financial activity, as well as comparing it to historical and past programs.
3. The budget serves as an Operations Guide demonstrating the relationship between the Organization's departmental programs, structure, staffing, and the goals and objectives that have been defined in the Strategic Plan and other guiding documents.
4. Most importantly, this budget document is utilized to comprehensively communicate and provide transparency to the public on how the City of Port St. Lucie – as a government – operates within prescribed guidelines, as well as recommended and accepted practices to achieve its goals.





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Port St. Lucie  
Florida**

For the Fiscal Year Beginning

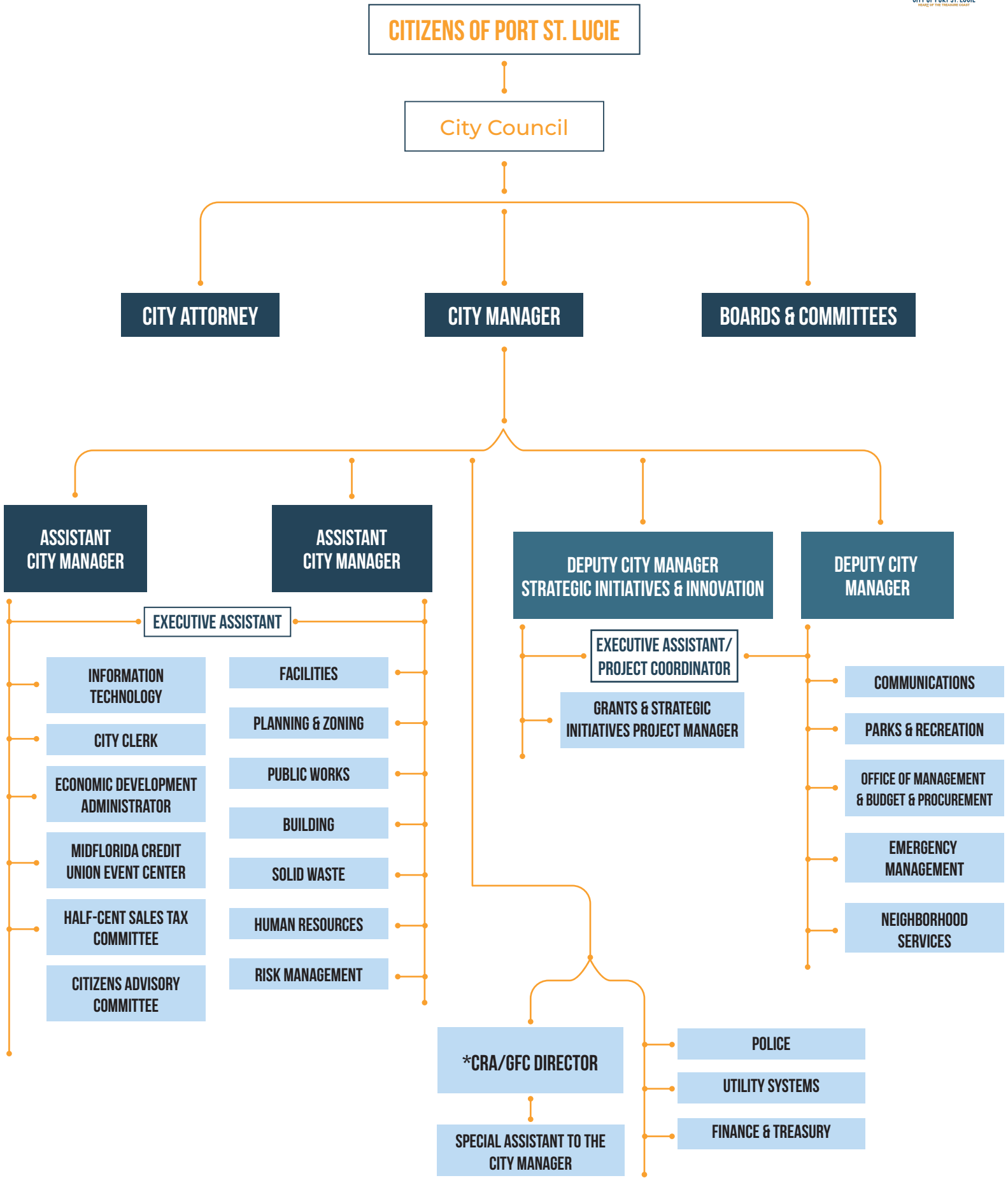
**October 01, 2023**

*Christopher P. Morill*

**Executive Director**

Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Port St. Lucie, Florida for its annual budget for the fiscal year beginning October 1, 2023. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



\*Community Redevelopment Agency/Governmental Finance Corporation



# Port St. Lucie History

The City of Port St. Lucie was incorporated in 1961 by the original developer, General Development Corporation, who was responsible for starting several communities throughout the state. Prior to the Incorporation of the City of Port St. Lucie, the earliest known settlers of the area were the Ais Indians. Evidence of their presence at **Spruce Bluff** is still visible and is called the “Spruce Bluff Mound”. The mound is 18 feet tall and 190 feet in diameter and dates back between 100 and 300 B.C. This mound was investigated and recorded in 1978, by the state of Florida. Spruce Bluff’s (now called Port St. Lucie), original non-Indian settlement started in the 1890’s. John Enos Fultz, a widower, settled Spruce Bluff. Mr. Fultz petitioned for a Post Office and the name Spruce Bluff was adopted. Mail was carried by a twenty-foot schooner-rigged boat and sawmills were operated to clear the pine and cypress from the land. Settlers planted pineapples and citrus, but by 1894 a severe freeze discouraged the early settlers and they left. All that remains of this community is a small stone obelisk on Lookout Boulevard with some broken gravestones.

The monument is inscribed “Spruce Bluff Early Pioneer Settlement 1892”. On the north and south faces are the names or descriptions of the seven that are buried there. Spruce Bluff is now a recreation area comprised of 97 acres and is owned and managed by St. Lucie County.

## CITY GOVERNMENT

The City of Port St. Lucie was created under the Laws of Florida Act 61- 2721 and has operated under a Council/City Manager form of government since 1976. The City Council appoints the City Manager, who is the chief administrative officer of the City and is responsible to the City Council and charged with the enforcement of all ordinances, resolutions and policies adopted by the City Council. The City Manager directs the business of the City and its various departments. The City Council is responsible for determining policy, adopting legislation, adopting the budget, setting rates and fees, and appointing the City’s Attorney and Independent Auditor.

The City provides a range of municipal services including police protection, code inspection and compliance, planning and zoning, community and economic development, construction and maintenance of transportation facilities, recreational and cultural activities, emergency preparedness management, water & wastewater utilities, stormwater management and general administrative support.

Independent taxing agencies provide fire protection and education services. With one hundred and twenty square miles and a current population of 245,021 as estimated in July 2023, and only 85.6% of our single-family lots developed. The City has tremendous future growth potential, which is reflected by its early growth pattern. Its 1970 population was only 330 residents.

Today, Port St. Lucie is the largest City along the Treasure Coast. The City was primarily a residential community but is now increasing the number of commercial sites to support its citizens’ needs. Although originally designed as a retirement community, today Port St. Lucie’s average age is 44.9 as the City has become known for affordable homes.

## QUALITY OF LIFE

Recreation, Golf Courses and Points of Interest:

- Eight Golf Courses within the City
- The Saints (Municipal Golf Course)
- Santa Lucia River Club
- Tesoro Country Club (two courses)
- St. James Country Club
- Spanish Lakes Golf Village
- St. Lucie West Country Club
- New York Mets Spring Training Facility (Clover Field)
- Port St. Lucie Mets (Single participates in the Florida State League)
- 40 Unique Parks & Recreational Facilities





# PORT ST. LUCIE AT A GLANCE

The City of Port St. Lucie is located 50 miles north of the City of West Palm Beach along the East Coast of Florida in the center of a three-county area known as the Treasure Coast, for its history of Spanish treasure ships that sunk along our coast during early settlement of the new world. Port Saint Lucie is part of St. Lucie County with Fort Pierce serving as the county seat. The City is bordered by the Indian river and split in half by the North Fork of the St. Lucie River. The boating residents of the City can access the Atlantic Ocean using the St. Lucie River via Stuart to the St. Lucie Inlet.

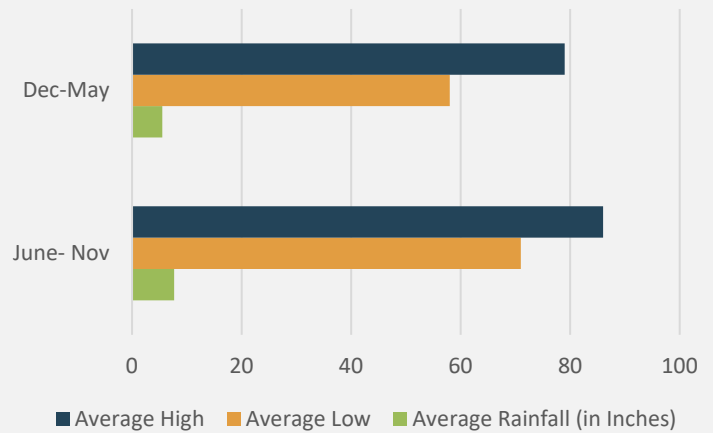
With its tropical South Florida environment, Port St. Lucie’s average annual temperatures range from a high of 83 to a low of 65 degrees. Recreational opportunities are various due to the climate and location. In addition to boating on the St. Lucie River, beaches are only a short drive away. The City’s extensive number of Parks and Recreation programs offers numerous sporting opportunities for all age groups.

**Port St. Lucie is served by three major north-south highways:**

Interstate 95, the Florida Turnpike and U.S. Highway 1. The Ft. Pierce inlet, 20 miles to the North, serves the local commercial markets such as the transportation of citrus grown in the unincorporated areas of the county. The nearby cities of Stuart and Ft. Pierce each have a small general aviation airport while Melbourne and West Palm Beach are the nearest airports offering scheduled commercial flights. The public-school system is countywide and is governed by the School Board consisting of five members each elected for a four-year term.

St. Lucie County School District has six high schools (grades 9-12), twelve schools that combine grades K-8, and seventeen elementary schools, five middle (grades 6-8) schools, four alternative education schools and over 40,000 students, with each school accredited by the Southern Association of Colleges and Schools. The public-school system allows parents to select a school of their choice from a number of schools in residential choice zones. The City also has six Charter Schools: Palm Pointe Educational Research School at Tradition, Somerset Academy of St. Lucie K-8, Somerset College Preparatory, Renaissance Charter K-8 of St. Lucie, Renaissance Charter School at Tradition and College Preparatory Academy of the Treasure Coast. Indian River State College, Med Vance and Keiser Career College have facilities located within Port St. Lucie providing excellent higher education opportunities.

## Average Temperature & Rainfall



THE CITY OF PORT ST. LUCIE





# ECONOMIC CONDITIONS & LOCAL ECONOMY



## Commercial Development

The City of Port St. Lucie has experienced a slight decline in growth in new residential and commercial construction. New single family residential permits issued in FY 2023 reduced to 3,210 compared to 3,629 in 2022. New commercial permits also declined to 135 compared to 237 in 2022. The total value of all permits issued during FY 2023 was \$884.7 million, declining in valuation as compared to the prior fiscal year. The new construction will positively impact our ad valorem tax base over the next couple of years.



## Housing Market

According to the Florida Realtors Association the median sales price of a single-family home in St Lucie County increased 2.2% from \$380,000 in 2022 to \$388,258 in 2023. Likewise, the median sales price of townhouses and condos in St Lucie County increased by 8.9% in 2023. As noted above the building permits issued are increasing at very strong rates. The City's low crime rate, improved grades of local schools and affordable market rate housing are contributing factors leading to an increase in housing demand in Port St. Lucie.

## ECONOMIC DEVELOPMENT STRATEGY

As part of its long-term economic development strategy, the City is engaged in diversifying and expanding its employment base. The City has had several early successes thanks to its partnerships with the State, St. Lucie County, Economic Development Council, the private sector and others, most notably the biotechnology cluster developing at the Tradition Center for Innovation (TCI).

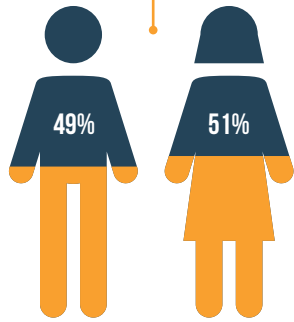
Past projects include TAMCO, Oculus, Family Storage Space, Accel International Warehouse, Aqua Dimensions Plumbing Services Warehouse, A Great Home Warehouse Office, FIU Diesel Tank, Cheney Brothers Distribution Facility, and Amazon Warehouse.

Some future projects underway include Costco Distribution Facility, Dragonfly Warehouse, The Pickleball Club of Port St. Lucie Recreation Center, Hershey's Ice Cream Cafe, Waffle House Monument Structure, Total Truck Part Warehouse, Mosaic Model Sales Center and St. Lucie Battery & Tire Auto Repair.

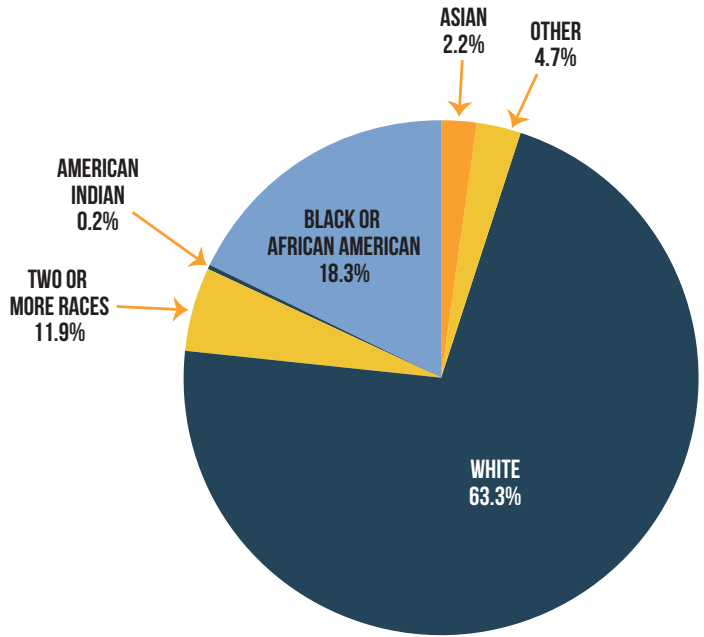




# PORT ST. LUCIE DEMOGRAPHICS



Population 245,021  
 as of 7/1/23 as per US Census Bureau

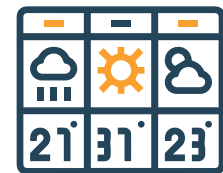


29.2 minutes AVERAGE TRAVEL TIME TO WORK

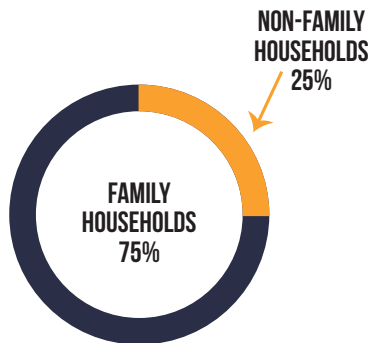
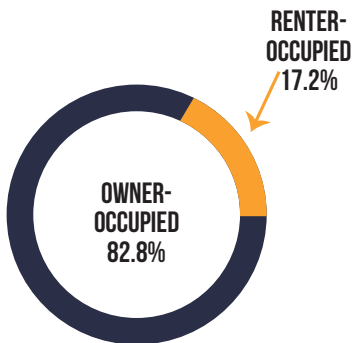
\$35,301 PER CAPITA INCOME

43.5 MEDIAN AGE

## AREA PROFILE



Average Temperature  
 81° | January-June  
 85° | June-December



\$75,040 MEDIAN HOUSEHOLD INCOME  
 2.8 AVERAGE HOUSEHOLD SIZE  
 \$1,684 MEDIAN GROSS RENT



## ECONOMICAL STATISTICS

### Demographic & Economic Statistics: Last Ten Fiscal Year

Fiscal Year	Personal Income (1)	Per Capita Personal Income (1)	Public School Enrollment (2)	Unemployment Percentage (1)
2014	\$20,715,000,000	\$46,672	26,327	7.3 %
2015	\$22,105,000,000	\$48,727	26,266	6.0 %
2016	\$23,614,000,000	\$50,134	26,299	5.8 %
2017	\$24,825,600,000	\$51,824	26,755	4.7 %
2018	\$26,140,273,000	\$54,228	26,523	3.9 %
2019	\$27,249,575,000	\$55,691	26,272	3.5%
2020	\$29,281,758,000	\$62,331	25,994	5.7%
2021	\$33,549,849,000	\$67,616	26,020	4.2%
2022	\$36,657,864,000	\$70,400	28,347	2.9%
2023	N/A	N/A	29,574	3.5%

SOURCE: St. Lucie County Public School System; U.S. Department of Labor.

(1) Prior year revisions included per U.S. Department of Labor.

(2) Starting in 2010, includes Savanna Ridge, Renaissance, and Nau Charter schools. Starting in 2011, includes Palm Point Charter.

NOTE: Public school and unemployment figures include Port St. Lucie only. All other figures cover the Port St. Lucie Metropolitan Statistical Area (MSA).

### Construction Values: Last Ten Fiscal Years

Fiscal Year	Residential Value	Number of Residential Units	Commercial Value	Number of Commercial Units
2014	\$103,680,020	836	\$21,290,019	276
2015	\$121,984,614	928	\$42,343,799	353
2016	\$180,388,212	1,165	\$163,062,804	328
2017	\$207,284,671	1,492	\$57,745,656	367
2018	\$423,544,740	2,677	\$101,604,785	232
2019	\$503,001,543	2,546	\$172,844,438	242
2020	\$734,799,046	3,700	\$51,397,804	200
2021	\$1,020,908,161	4,885	\$391,106,787	217
2022	\$870,618,486	3,629	\$580,313,398	237
2023	\$753,839,804	3,210	\$130,855,269	135
<b>Current Year Increase (Decrease) over Prior Year</b>				
Quantity & Amount	\$(116,778,682)	(419)	\$(449,458,129)	(102)
Percentage Change	(13.41) %	(11.55) %	(77.45) %	(43.04) %

SOURCE: City of Port St. Lucie Building Department. The construction permit data switched from calendar year (January 1 – December 1) to fiscal year (October – September 30) starting with Year 2014 figures.



## Principal Employers in St. Lucie County

Employers	2023			2014		
	Employees	Rank	Percentage of Total Jobs	Employees	Rank	Percentage of Total Jobs
<b>St. Lucie County School Board</b>	5,253	1	3.35 %	5,273	1	7.68 %
<b>Lawnwood/HCA Medical</b>	1,847	2	1.18 %	2,189	3	3.19 %
<b>Cleveland Clinic Martin Health</b>	1,500	3	0.96 %			
<b>City of Port St. Lucie</b>	1,363	4	0.87 %	988	8	1.44 %
<b>Walmart Distribution Center</b>	1,273	5	0.81 %	2,253	2	3.28 %
<b>HCA Florida St. Lucie Hospital</b>	937	6	0.60 %			
<b>St. Lucie County</b>	791	7	0.50 %	1,671	5	2.43 %
<b>Indian River State College</b>	734	8	0.47 %	1,996	4	2.91 %
<b>Pursuit Boats</b>	684	9	0.44 %			
<b>Florida Power and Light Company</b>	610	10	0.39 %			
<b>Publix</b>				1,466	6	2.13 %
<b>QVC</b>				994	7	1.45 %
<b>Convey Health Solutions</b>				950	9	1.38 %
<b>Liberty Healthcare Group, Inc.</b>				920	10	1.34 %
<b>Total</b>	<b>14,992</b>		<b>9.57%</b>	<b>18,700</b>		<b>27.23%</b>
<b>Total Jobs Available</b>	<b>156,934</b>			<b>68,671</b>		

Sources: Economic Development Council (EDC) of St. Lucie County Florida Department of Economic Opportunity. City of Port St. Lucie Payroll Department. St. Lucie County Consolidated Annual Financial Report.

Note: State and Federal employers are not ranked. Information is for St. Lucie County. Specific City only information is not available. This graph uses the most recent County and EDC data available.

## CITY COUNCIL'S VISION AND CITY HIGHLIGHTS

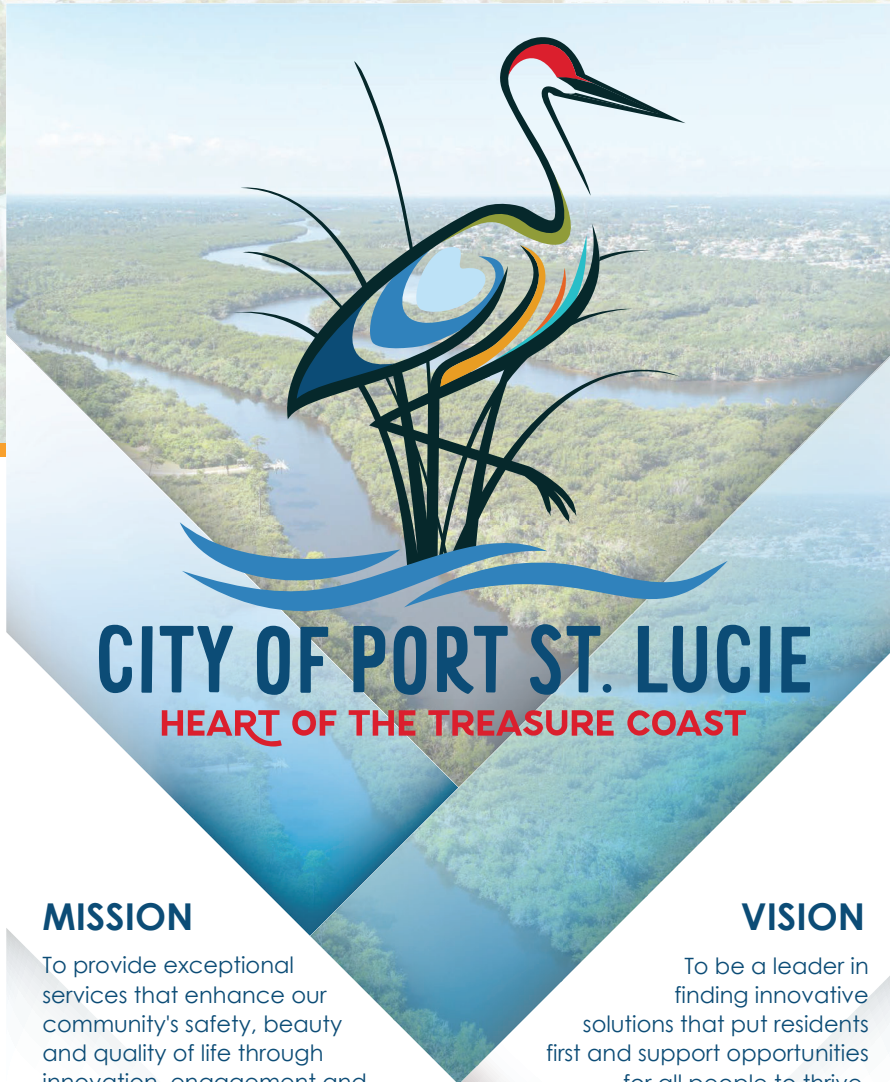
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The City Council has established a vision *to be a leader in finding innovative solutions that put residents first and support opportunities for all people to thrive*. Our team works to help the Council carry out this vision with an organizational mission *to provide exceptional services that enhance our community's safety, beauty and quality of life through innovation, engagement and fiscal responsibility*. The City and staff continue to be recognized nationally and statewide:

- Port St. Lucie was one of the safest cities with the lowest crime rate for a population over 100,000 from 2010 through 2022, according to released data from the Florida Department of Law Enforcement for 2023.
- Ranked in 2023 as the No. 2 Safest Places to Live in the U.S. by U.S. News & World Report.
- Ranked in 2023 as the No. 5 Fastest Growing Places in the U.S. by U.S. News & World Report.
- Ranked in 2023 as the No. 10 Most Desirable Places in the U.S by U.S. News & World Report.
- Ranked in 2023 as the No. 63 Best Place to Live in America by U.S. News & World Report.
- Ranked in 2023 as the No. 9 City in the U.S. Where It Makes More Sense to Buy than Rent by Smart Asset.
- Ranked in 2023 as No. 4 City in Florida that is Most Ethnically Diverse by Patch.
- Ranked in 2023 as No. 4 in the U.S. Among Best Place for First-Time Home Buyers by WalletHub.
- Ranked in 2023 as No. 5 Fastest-Growing City in the U.S. by Quicken Loans.
- Honored in 2022 as one of the “Best Places to Work” in St. Lucie County – this is the fifteenth year the City has earned this prestigious honor and in 2023, the City was recognized with the Public Sector Human Resources Association, Small Agency Award of Excellence.
- Recipient of the Government Finance Officers Association (GFOA) Distinguished Budget Presentation Award for FY 2023-24. The City has satisfied nationally recognized guidelines and best practices for effective budget presentation for 35 consecutive years.
- Achieved Silver Certification in 2023 as one of one of 12 new cities in the United States and Latin America that has been awarded the Bloomberg Philanthropies What Works Cities Certification for establishing exceptional data capabilities to inform policy decisions, allocate funding, improve services, evaluate program effectiveness, and engage residents.



# Integration of the Strategic Plan and the Budget



## MISSION

To provide exceptional services that enhance our community's safety, beauty and quality of life through innovation, engagement and fiscal responsibility.

## VISION

To be a leader in finding innovative solutions that put residents first and support opportunities for all people to thrive.

## ORGANIZATIONAL VALUES

**ETHICS**  
**CUSTOMER SERVICE**

**TEAMWORK**  
**STEWARDSHIP**

**ACCOUNTABILITY**  
**DIVERSITY**

121 SW Port St. Lucie Blvd., Port St. Lucie, FL 34984 | [CityofPSL.com](http://CityofPSL.com)

The City Council's adopted Vision and Mission for the City help to guide the work of the Council and City Departments. The City Manager established Organizational Values to further guide the City's work. All inform the City's Strategic Plan, which the organization utilizes to help prioritize the annual budget. The integration of these tools helps our organization incorporate the community's desired direction and the steps necessary to execute that vision for the future.



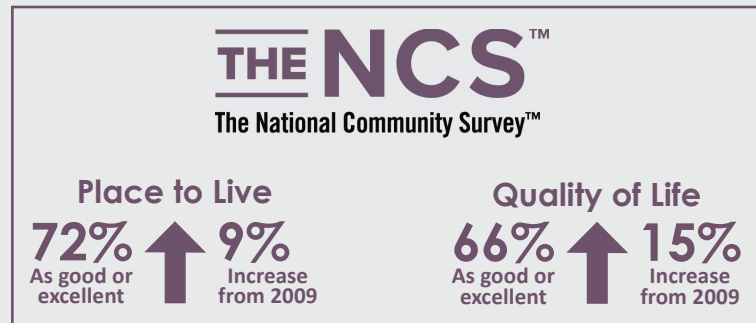
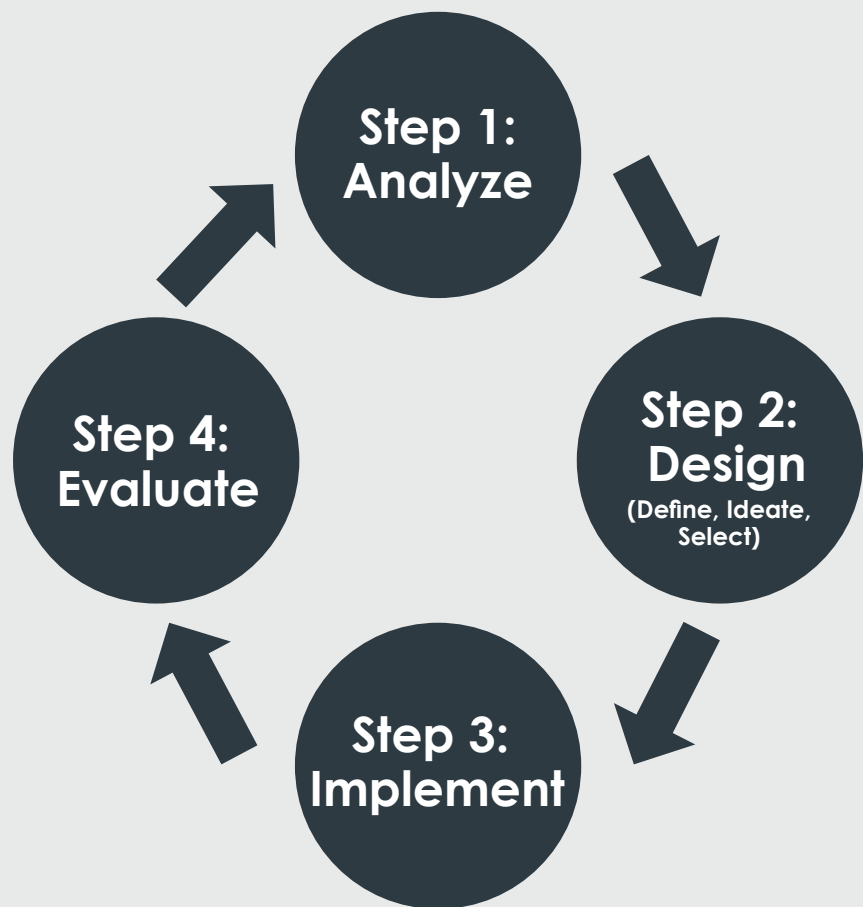
# Strategic Planning Process and Planning Model

The City of Port St. Lucie utilizes the following strategic planning system to guide the organization and its continuous improvement.

## Step 1: Analyze

### Utilizing Scientific Data from the National Community Survey™

The Strategic Planning Process begins with analyzing citizen feedback through conducting the National Community Survey of Port St. Lucie residents, which has been conducted annually since 2018 following an initial survey in 2009. Created, administered and analyzed by the National Research Center, Inc., the National Community Survey (NCS) is described as the gold standard in community assessments. It provides a comprehensive and accurate picture of community quality and resident perspectives about local government services, policies and management. The NCS is conducted in hundreds of communities in nearly every U.S. state. The NCS uses scientific survey methods and best practices to guarantee valid findings and results into meaningful context. The NCS allows us to get the community’s opinion on specifics, track our performance over time and to meaningfully compare ourselves to other communities. In addition to questions on a multitude of government services, the City Council proposes unique questions to gauge resident feedback prior to designing solutions.





## Gathering In-Person Feedback at the Annual Citizen Summit

We further analyze citizen feedback through the annual #IAMPSL Citizen Summit, which attracted over 900 residents in 2024 and included a participatory budgeting exercise and unique stations representing the strategic plan goals to obtain more in-depth citizen feedback.

## Reviewing emerging issues in-depth at the Winter Workshop

The City Council and staff further identify and analyze issues in-depth at the annual Winter Workshop of the City Council where they review topics for potential inclusion in the strategic plan. These in-depth discussions lead to further research and can be prioritized by the City Council in the strategic plan. The 2024 Winter Workshop included presentations of High Impact Plans (or summaries of the top ways each department is advancing the City Council's Strategic Plan along with key performance metrics and staffing projections) for all City departments.

### Step 2: Design

Council direction from the Winter Workshop and feedback from the citizen survey and citizen summit are presented to the City Council at their annual strategic planning workshop. The Council utilizes this information to evaluate its current strategic goals and design (define, ideate and select) solutions in the form of refinements to the Strategic Plan. The Council conceptually approved their updated Strategic Plan Goals, Strategic Initiatives and Priority Projects at the conclusion of their annual Strategic Planning Workshop on May 6, 2024 and adopted the updated Strategic Plan on July 24, 2024.

### Step 3: Implement

The Council also meets in July to review the preliminary budget. The Council makes decisions during this review to increase or decrease fees or costs in various programs if needed. They also set the date for the two budget hearings held in September of each year. One of the most important decisions Council will make is setting the millage rate.

The adoption of the annual budget and capital improvement plan and the ongoing implementation of department strategic operations plans provide the funding and policy direction necessary to put the Strategic Plan into action. Each planning document is aligned with the community's vision, the organization's mission, the financial realities facing the City and operational priorities. Projects prioritized through the strategic planning process are underway throughout the fiscal year.

### Step 4: Evaluate

Quarterly updates on the progress of the strategic plan are provided. The City Council provides continued feedback and evaluation on the plan's implementation.

This year's budget narrative includes an overview of the ways each department is advancing the Citywide Strategic Plan. In addition, each department also establishes goals, initiatives and projects in their individual departmental strategic operations plans.

In addition, each department updates performance measurements on an annual basis that directly support the successful achievement of the City Council's overall strategic goals, initiatives and projects. Departments also measure and report on key performance indicators related to their workload, efficiency and effectiveness:

- Workload - Measures the quantity of activity for department (such as number of calls responded to or number of sealed bids).
- Efficiency – Measures the relationship between output and service cost (such as the average cost).
- Effectiveness – Measures the impact of an activity (Improve overall satisfaction with the quality of service).

Departments establish performance measures/indicators for each division or program within their department to monitor and project department performance. These measures must be linked to the overall goals of City Council and the department initiatives they support.

The performance measures are listed after each department's organizational chart in fund and department order. In addition, the connection between the department's key initiatives and the City Council's key strategic plan goals are outlined. This provides for continued evaluation of strategic goals and initiatives.

The City's resident-informed Strategic Planning process has been the recipient of national awards, including the Voice of the People Awards, given by Polco and ICMA to local governments that best listen to and respond to the needs of their residents.





# Strategic Goals

These strategic goals reflect the most recently adopted Strategic Plan on July 24, 2024 and updated on October 23, 2024. The City Council has conceptually approved new and/or updated strategic goals, initiatives and projects for FY 24/25. The updated Strategic Plan will be brought to the Council in the summer of 2024 and the budget document will be updated accordingly.



## 1. Safe, Clean & Beautiful

- One of the safest cities with the lowest crime rate of cities with a population of over 100,000.
- **Improve Safety** and maintain our low crime rate with a focus on the development of a Police District Growth & Development Plan, a Real-Time Public Safety Operations Center, and a focus on security and hardening of city facilities. In addition, continued focus on traffic, bicycle and pedestrian safety and development of a new Police Training facility.
- **Beautify our roadways, parks, properties, and gateways into the City** by focusing on the beautification of gateways into the City beautification of Port St. Lucie Boulevard, expanding Port St. Lucie’s tree canopy and continued implementation of the Keep Port St. Lucie Beautiful Program and enhanced litter prevention/enforcement.



## 2. Planning for a Thriving Future

- Planning for a thriving future through PSL 2045: Comprehensive Plan update, the development of High-Performance Public Spaces, strategic growth and supporting the needs of vulnerable populations, including seniors and victims of domestic violence.



## 3. Smart & Connected City

- Port St. Lucie endeavors to be one of the most engaged cities in the nation. Through innovation, education and connection, we work to support a bright future fueled by the power of resident engagement, smart service improvements, and creative partnerships supporting youth and adults in reaching their educational goals.
- **Expand Community and Neighborhood Engagement.**
- **Support St. Lucie Public Schools through effective partnerships** (such as truancy prevention) to support the achievement of academic excellence as partnerships with St. Lucie Public Schools, Indian River State College and nonprofit organizations (including St. Lucie Soars/Big Brothers Big Sisters and Boys & Girls Clubs of St. Lucie County).
- Further develop the Civic Scholars Intern program, educational resources outreach for adults and youth and expand youth involvement and engagement.
- Continued support of the **Youth Council and Teen Programming**
- **Advance innovation and resiliency** as a Smart and Sustainable City, implement smart city technology and A.I. energy efficiency and improve resiliency.
- **Improve performance and design through innovation** through training, performance driven innovation projects, and expanding the use of data and analytics.



## 4. Diverse Economy & Employment Opportunities

Expand economic opportunities, develop partnerships, and improve processes necessary to ensure a diverse, thriving economy and continued job growth with a focus on:

- Developing job corridors of opportunity
- Partnering to develop workforce housing initiatives
- Expanding job opportunities through the Southern Grove Jobs Corridor through the sale of city-owned land and master plan implementation and construction of jobs corridor roadway infrastructure. .
- Making City Center the Mixed-Use Cornerstone of eastern Port St. Lucie through implementation of the Walton & One Master Plan and development of an Eastside Economic Development & US 1 Business Revitalization Strategy.
- Development of a Destination PSL: Tourism Plan.
- Supporting business development through local small business support and development in partnership with the St. Lucie County



## 5. High-Quality Infrastructure & Facilities

### • Planning Roadways, Facilities and Fiber for Future Needs:

- Partner with FDOT to Accelerate Port St. Lucie Boulevard South improvements for pedestrian, bicycle and vehicular traffic.
- Continue expansion of Wi-fi coverage and expanded fiber throughout the City.
- Design and Construct the Public Works Administrative Complex.
- Accelerate funding of infrastructure projects.
- Plan for the future expansion and improvement of City facilities to meet growing needs through a Future Facilities Master Plan.

### • Advancing mobility through implementation of the Mobility Plan to reduce traffic congestion and enhance mobility.

- Designing the Village Green Drive Corridor Revitalization Project.
- **Public Transit Enhancement Plan:** Work to increase access to public transportation options for City residents through St. Lucie County Transit.
- Expand the Transportation network through identifying and planning additional North South and East-West corridors and modes of transportation to provide relief to overburdened roadways

### Improve water quality through:

- **Construction of the St. Lucie River/C-23 Water Quality Project at McCarty Ranch:** Construct the Project to improve water quality and provide for future water supply.
- **Implement the Septic to Sewer Master Plan Annual Projects and Education Program:** Reduce the number of septic tanks near waterbodies leading to the river in support of clean rivers.
- **Implement Stormwater Management Plan Annual Projects and Ongoing Education Program.**





## 6. Culture, Nature, & Fun Activities

Expand recreational and cultural opportunities through The Port and Pioneer Park, Implementing the Ten-Year Parks & Recreation Master Plan and Advancing Culture and the Arts.

### Implement the Port & Pioneer Park Master Plan

- **Develop Port St. Lucie's SW Park**
- **Implement the Ten-Year Parks & Recreation Master Plan**
  - Design and Construct Torino Regional Park
  - Design and Construct Tradition Regional Park
  - Construct O.L. Peacock Sr. Preserve Improvements
  - Implement Bikeways & Trails Priority Corridors
  - Green Space Preservation and Acquisition
  - McCarty Ranch Camping Enhancements
  - Develop a recreation center/community center in key nodes
  - Expand Parks & Recreation programming through partnership initiatives
- **Advance Culture, the Arts & Special Events**
  - Public Art Master Plan and Implementation
  - Increase access to entertainment and the performing arts
  - Expand special events



## 7. High-Performing Government Organization

Make efforts to improve service delivery while reducing millage, enhance customer services and cultivate a high-

- **Reduce the millage rate** while still providing excellent service delivery to our citizens and expand tax education.
- **Enhance customer service:** through 1PSL/Your 24/7 City Hall, a system for citizens to ask questions and make requests. This new system encompasses a web portal, a new mobile app and a new phone number and call in-take system. Expand 1PSL to increase focus on gathering resident feedback and resident-centric updates.
- **Organizational Development:** Continue focus on training and employee development.
- **Advance intergovernmental legislative priorities.**
- Develop East/West City Hall Annexes to better serve our growing city and provide emergency services.
- **City Hall Campus development.**

# BUDGET DEVELOPMENT OVERVIEW

The Management and Budget Division coordinates the budget process, which begins in January and ends in September. During this time, key decisions are made regarding the levels and types of services to be provided based on the anticipated level of available resources. Revenues and expenditures are projected based on information provided by City departments, outside agencies, current rate structures, historical data, and statistical trends.

The budget is more than a spending plan, it serves four basic purposes:

**Information:** The budget is the primary way for the City to present to the public how the Administration intends to allocate the revenues that are collected. Through the budget, residents can see how and where their tax dollars and other revenues will be spent.

**Accountability:** – The budget is a tool for legalizing public expenditures and to account for and control the use of public resources.

**Evaluating:** – The budget is used to help tell how well the City is doing its job through workload and performance indicators.

**Planning** – The budget is used as a planning tool for management of the City to plan for the City’s future.



The first step in the annual budgeting process is to establish goals by working with the City Council at a Budget Planning Workshop held early each year. A long-range model is used to study property valuation, millage rate and their effect on funding. The largest single revenue in the General Fund, which is Ad Valorem Property Tax, is set at 4.3191 mills which will generate \$94,117,436 The Road & Bridge fund’s largest revenue is Local Option Gasoline Tax revenue which is slightly increasing. The Stormwater Fee is increasing to \$183.00 for FY 24-25. The only normal growth in the Stormwater Fee revenue occurs when a vacant lot is built on providing \$45.75 per unit additional revenue. The culvert inspection fee collected in this fund is experiencing growth as the level of construction permits begins climbing. For several years, the rapid growth in the City and the utility system required increased staff and contractor crews to keep up with the demand for connections to the system. With the latest market trend of moderate growth, the Utility Department is requesting 14 additional FTEs to handle the increasing level of work.

Final approval of the annual budget by the City Council follows several levels of review. The original budget requests of the departments are first reviewed by the Management and Budget Director and later the City Manager. Revenue projections are made by studying multiple year trends for each revenue line item, considering population growth and the housing industry for revenues such as impact fees, building permits and inspection fees. As the updated property valuation is made available from the St. Lucie County property appraiser's office, the impact on the City's Ad Valorem Tax Revenues is reviewed. Through meetings with department heads, all departmental budgets are adjusted accordingly, so that a balanced budget is developed. The City Manager proposes a budget that meets the desired goals of the City Council for consideration. The Council conducts final review with any directed changes being made by City staff. A Balanced Budget exists when available revenues and resources (fund balance) equals the budgeted appropriations and contingencies.

November 2023

OMB Plans for Fiscal Year 2024-25

S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

December 2023

Fiscal Year 2024-25 Budget Planning Kickoff & Capital Budget (CIP) Training Workshops with Departments

CIP Summary Sheets and Forms distributed to departments along with instructions

S	M	T	W	T	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

January 2024

OMB presents Budget Outlook to City Manager

Operating Budget Training and Workshops

S	M	T	W	T	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

February 2024

Council Winter Workshop Review with City Manager

City Council Winter Workshop

S	M	T	W	T	F	S
						1
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9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	

March 2024

Departments submit CIP Requests to OMB

Review requested CIP Projects with Department Heads (CIP must be balanced) (All CIP requests need to link to the Council Goals and Strategic Plan)

Review CIP Projects with Department Heads, City Manager and Management Team

S	M	T	W	T	F	S
						1
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9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

April 2024

Operating Budget requests must be entered in MUNIS for OMB compilation.

CIP presented to City Council for tentative adoption.

Council Strategic Planning Workshop

Preliminary budget review with City Manager and Executive Team

S	M	T	W	T	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

**May 2024**

- Preliminary budget review with City Manager and Executive Team
- Department budget reviews with City Manager, Executive and Budget Teams
- Estimated Taxable Property Value received from County Property Appraiser
- Review Estimated Taxable Value and list of requests for enhancements with City Manager

S	M	T	W	T	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

**June 2024**

- OMB Update Revenues
- Proposed Budget is drafted.

S	M	T	W	T	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

**July 2024**

- City Manager Proposed Budget submitted to City Council / Certify Taxable Value is received from Property Appraiser.
- Adoption of the Strategic Plan – budget proposals updated to reflect any changes.
- Summer Workshop Packet reviewed with City Manager
- City Council Summer Workshop – City Manager Proposed Budget is reviewed.
- Millage rate and public hearing (date, time & location) are set for TRIM notices to citizens and then forwarded to County Property Appraiser

S	M	T	W	T	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

**August 2024**

- Notify Property Appraiser of proposed millage, roll-back rate and public hearing.
- Ordinances and mailings for Street Lighting and Stormwater Fees
- Notices of Utility Rates, if needed
- City Charter newspaper advertising
- Town Halls 6-8 p.m. (In person at Botanical Gardens & Virtually)

S	M	T	W	T	F	S
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11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

**September 2024**

- First Public Hearing (TRIM requirement) on Proposed Budget
- Adopt proposed Millage Rate and Budget
- TRIM Newspaper Ad as required.
- Second Public Hearing (TRIM requirement) and final adoption of Millage Rate and Budget

S	M	T	W	T	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					



## City Council Budgetary Guidelines

- Operating Expenses - hold to 3% inflationary increase.
- Golf Course Fund – limited increase in fees based on local market.
- Millage Rate – General Fund millage is set at 4.3191.
- Millage Rate – Crosstown Parkway CIP Voted Debt – 0.3743 Mill.
- Millage Rate – Road and Bridge Operating millage is set at 0.3616.
- Stormwater Fee – Increase of \$5.00 for Residential - \$183 and maintained at \$137.25 for undeveloped lots.
- Police Department Staffing - 1.60 officers per thousand of population – this Council policy has been suspended in recent years due to the rapid growth of the City and the financial challenges of maintaining the rate.
- Financial Contingency is set at 20% for the General Fund, 17% for the remaining operating funds, 50% for the Building Department Fund and 17% is set for the Medical Insurance Fund.

The City's Council Budgetary Policy calls for 1.6 sworn officers per 1,000 of population. However, with the recent budget challenges, the City Council suspended this component of their policy. The adopted sworn staffing level for FY 2024-25 is 335. Fifteen new sworn officers are included in the adopted budget, to growing demands for police services. With an estimated population of 245,021 as of July 1, 2023, the staffing ratio is 1.37.

## Key Points Influencing the FY 2024-25 Budget Preparation

- Addressing the City Council's seven Strategic Plan goals and funding of the City Council top priorities.
- Maintaining our distinction as the safest large City in Florida.
- Continue investing in our infrastructure with an increased budget for needed capital projects due to the passage of the Half-Cent Sales Tax referendum of 2018 and the Mobility Fees adopted in 2022.
- Enhancing and maintaining our current high- quality service levels.
- Providing recreational activities that are unique, fun, and available to all residents and ensuring that the equipment is safe, clean, and well maintained.
- Expanding technology to prepare our workforce to meet the needs of the future.
- Providing quality facilities that serve residents and visitors to the City.
- Providing a salary adjustment to retain valued staff and attract the most highly skilled employees to Port St. Lucie, furthering our strategic goal of being a high performing government organization.



## Budgetary Structure

The City’s approved budget is accounted for through individual funds with various departments, which are further broken down into divisions. The level of budgetary control is the department, thus allowing the City Manager, or his designee, to transfer budgeted amounts within a department budget, but this authority does not extend to transfer between funds; provided, however, that except in the case of an emergency, a fund budget may not be exceeded without prior approval of the City Council at a duly convened meeting. Appropriations are used as a means of budgetary control.

## What is a Fiscal Year?

A fiscal year is twelve months starting October 1<sup>st</sup> through September 30<sup>th</sup> to which its annual operating budget applies. At the end of each fiscal year, the City determines its financial position and the results of its operation.

## What is a Revenue?

Revenue is funding the City receives from a variety of sources such as property taxes, permit fees, grants, stormwater fees, franchise fees to pay for operating and capital expenses.

## What is an Expenditure?

An expenditure is a disbursement of operating revenue for goods and services.

## What is a Fund?

A fund is a fiscal and accounting entity with a self-balancing set of accounts.

## What is an encumbrance?

An encumbrance is a commitment of appropriated funds to purchase an item or service.

## What is a Strategic Plan?

A strategic plan is a document used to communicate the organizations goals, the actions needed to achieve those goals, and all other critical elements developed during the planning exercise.

**FY 24/25 STRATEGIC PLAN GOALS & STRATEGIC INITIATIVES**

GOAL 1	GOAL 2	GOAL 3	GOAL 4	GOAL 5	GOAL 6	GOAL 7
<b>Safe, Clean &amp; Beautiful</b> Improve Safety and Plan for Future Needs Beautify Landscaping of Roadways, Public Parks & Gateways	<b>Planning for a Thriving Future</b> Advancing Community Design	<b>Smart &amp; Connected City</b> Advance Education & Engagement Advance Innovation & Resiliency	<b>Diverse Economy &amp; Employment Opportunities</b> Expand Job Opportunities Revitalize City Center-Eastern Port St. Lucie Local Small Business Development	<b>High Quality Infrastructure &amp; Facilities</b> Plan Roadways, Facilities and Fiber for Future Needs Advance Mobility & Improve Traffic Flow Improve Water Quality	<b>Culture, Nature &amp; Fun Activities</b> The Port & Pioneer Park Advance-Expand Culture, the Arts & Special Events Implement the 10 Year Parks & Recreation Master Plan	<b>High-Performing Government Organization</b> Improve Service Delivery while Reducing Millage Enhance Customer Service Organizational Development Intergovernmental Priorities Advancement Re-envisioning PSL





## Property Tax

### What is a Property Tax?

Property Taxes are levied on both real and personal property according to the property's valuation and tax rate. It is also called an ad valorem tax rate. The tax is determined by multiplying the taxable value of the property by the millage rate and then dividing the result by one thousand. The County Tax Collector is responsible under state law to collect all taxes imposed within the county.

### What is a Mill of a Tax?

A mill is a rate of tax equal to \$1 for each \$1,000 of assessed property value. If your home has a taxable value of \$100,000 and the millage rate is \$1, then you pay \$100 in taxes.

### How does Property Tax get calculated?

There are three factors for calculating the amount of property tax assessed on your house (or other property): the value of the property, the amount of value that is not subject to taxes (e.g., the homestead exemption), and the tax or millage rate.

According to State legislation, the county Property Appraiser calculates the value of each property in St. Lucie County as of January 1 each year. The appropriate exemptions are then applied to reach the final taxable value. The final taxable value is multiplied by the millage rates, i.e., City, County, School Board, and other taxing authorities to determine the amount of property taxes to be included in the November property tax bill. For example, if your taxable value after taking all exemptions is \$125,000 and the millage rate used to determine your taxes is 5.0550, then the City portion of your taxes would be \$631.88

The calculation is performed by taking the taxable value (\$125,000), dividing by 1,000 and multiplying by the millage rate (5.0550).

$$\begin{aligned} &\underline{\$125,000} = \$125 \\ &\$1,000 \\ &\$125 \times 5.0550 = \$631.88 \end{aligned}$$

### What is Rolled – Back Millage Rate?

The rolled-back millage rate is the millage rate that, when applied to the tax roll excluding new construction, would provide the same property tax revenue in adopted budget year as in the current year. It represents the millage level of no tax increase.

### Budget Amendments

Any requests for a budget amendment to provide for unbudgeted expenditures, must be funded by additional revenues or unspent appropriations and must be approved by the City Council. Such requests are handled much like original budget requests in that they must be submitted to the Office of Management and Budget for consideration. If a funding source can be identified, the balanced budget amendment schedule is then presented to the City Manager for his/her review and approval. The amendment is then brought before the City Council at two regular meetings so that an appropriate ordinance is passed which requires two readings.

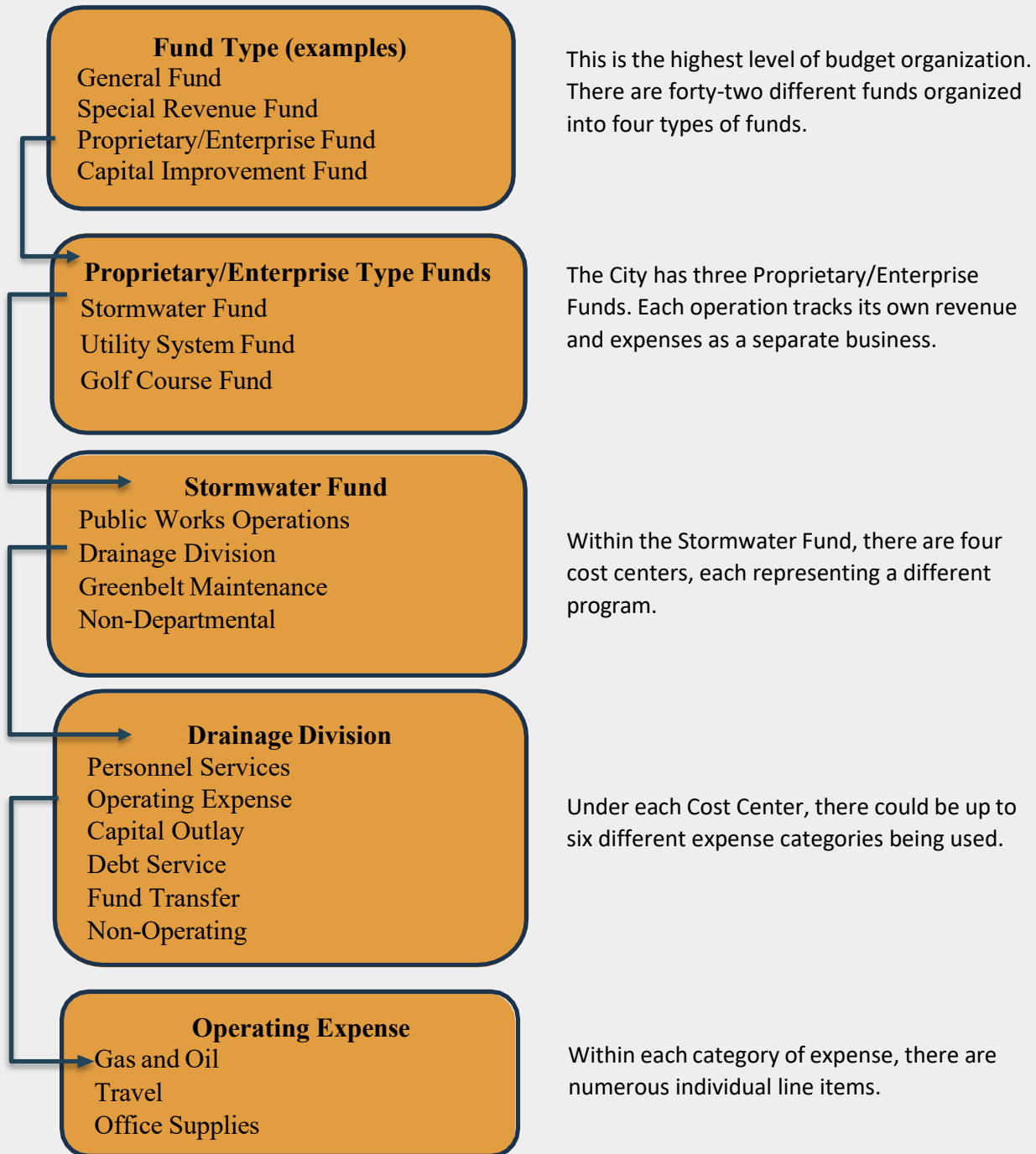
### Basis of Budgeting

The City of Port St. Lucie develops its budget using the same basis as it is required to use for financial reporting, the modified accrual basis of accounting. Revenues are budgeted and will be recognized when they become measurable and available. Expenditures are budgeted and recognized when the liability is incurred. This accounting and budgeting basis apply to all the City's governmental type funds, i.e., the General Fund and Special Revenue Funds. The City's Stormwater Fund and Water and Sewer Utility Funds are exceptions to this, as they are proprietary funds and must be accounted for using the full accrual basis of accounting. Under this format, the two enterprise funds recognize revenues when earned and expenses are recognized when incurred regardless of when the actual cash flows occur.



# BUDGET DOCUMENT STRUCTURE

The City’s Budget is organized into sections by fund type, cost center, category of expense and individual line items. Fund type is established by revenue and its purpose, such as Gas Tax for Road Programs. Cost centers are generally used to capture the cost of a program, such as the Drainage Division that performs drainage repairs. Categories of Expense group similar expenses such as salary and benefits into a category called Personnel Expense. Line Items are the most basic tracking method, such as Office Supplies.



# Fund Structure & Description



A fund is a grouping of related accounts used to maintain control over resources that have been segregated for specific activities or objectives. The City of Port St. Lucie uses the following governmental funds:

**The General Fund** is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund. Revenue for the general fund is generated by taxes such as property, electric utility, state sales tax and communication services. Other major funding sources include state revenue sharing and electric franchise.

**The Road and Bridge Fund** is to account for specific revenues such as gasoline tax and state shared revenues and expenditures associated with the maintenance and repair of the City's roads and bridges.

**Special Revenue Funds** are used to account for the proceeds of specific revenue sources that are restricted to expenditures for specific purposes.

**The Building Department Fund** is to account for the revenues and expenditures associated with the building inspections provided by the Building Department.

## Examples of the City's Special Revenue Funds:

**Mobility and Impact Fees** are a one-time fee assessed to new construction to help cover the costs associated with the increased demand for public services and infrastructure resulting from new development and construction.

**The Community Development Block Grant (CDBG) Entitlement Fund** is to account for the revenues and expenditures of the Federal Community Block Grant Funds which are used for the purpose of financing services and improvements beneficial to the moderate-to-low income earners of the community.

**The Special Assessment Collection Funds** are to account for the revenues and expenditures designated with the City's program of assessing benefiting properties for the cost of financing water and sewer extensions and improvements in Utility Service Areas.



**Proprietary (Enterprise Fund)** is used to account for operations; (a) that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenue earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

**The City of Port St. Lucie uses the following Proprietary Funds:**

**The Stormwater Utility Enterprise Fund** is to account for the operations of a program designed to maintain, replace and expand the City's stormwater related infrastructure.

**The Utility System Funds** are to account for the operations of a water and wastewater distribution system.

**The Saints Golf Course Fund** is used to account for the operations of the City owned and operated golf course.

**The Capital Projects Fund** is used to account for financial resources related to the acquisition or construction of major capital facilities and projects, which are generally nonrecurring in nature. It may include the purchase of land, site development, engineering and design fees, construction, and equipment. Capital projects produce assets with useful lives longer than one year.

Revenue sources for capital projects may include the issue of bonds (long-term debt), general fund dollars, pay as you go (PAYGO), federal or state grants, developer Impact Fees, and, to a lesser degree, contributions from other funds and donations from other sources.

**The City of Port St. Lucie uses the following Capital Projects Funds:**

**The General Capital Improvement Fund** is used to account for the revenues and expenditures associated with general major capital improvements and acquisitions. The funding resources include general tax revenues, interest income, bond proceeds, grants and transfers from other funds.

**The Road and Bridge Capital Improvement Fund** is used to account for the revenues and expenditures associated with major road and culvert improvements, including the annual street resurfacing program. The funding resources include general tax revenues, interest income, bond proceeds, and transfers from other funds (Mobility Fees).

**The Parks Capital Improvement Fund** is used to account for specific revenues and expenditures associated with the acquisition of parks and construction of major capital parks improvements.

**The Crosstown Parkway Capital Fund** is used to account for the revenues and expenditures associated with the acquisition of land and construction of the bridge over the St. Lucie River.



**FISCAL YEAR 2024/25  
 ALL CITY FUND SUMMARY  
 \$851,042,015**





## BUDGET OVERVIEW

The following section summarizes the budgeted revenues, expenditures, and fund balances for the City of Port St. Lucie, which is grouped by fund type. Audited ending fund balances of September 30, 2023 are combined with the estimated revenues and expenditures for FY 2023-24 to arrive at expected opening fund balances for October 1, 2024, the first day of the new budget year. Where a confident projection is available, it is the policy of the City to use this as a funding source, called budgeted cash carryforward.

A policy of full disclosure of all funds requires inclusion of the total projected fund balance. This revenue source first funds the Undesignated Reserves in each operating fund, which is allowed by the City Council Financial Policy. Any fund balance above the allowed Reserves will fund operations in the new budget year. Having a fund balance to use as cash carryforward to start a new budget year has proven extremely helpful financially. The City's largest revenues, Ad Valorem Taxes and Stormwater Fees, do not start strong collections until the third or fourth month of the budget year. Fund balances exist because of cost containment efforts on behalf of the City staff and/or revenues collected greater than budgeted. Savings on large capital projects as well as incomplete capital projects can occasionally generate significant fund balances to be used as cash carryforward. When the annual audit confirms any additional available fund balances, the approved budgets and their programs can be adjusted if required or the City Council may choose to address an unbudgeted project. A portion of the carryforward balance is the \$15.2 million reserve fund for the Utility Operations that was set aside for rate stabilization.

The adopted Financial Reserve Policy for FY 2024-25 in the General Fund is 20%. All other funds will maintain a 17% reserve except for the Building Department, which will maintain a 50% reserve balance.

## REVENUE SUMMARY

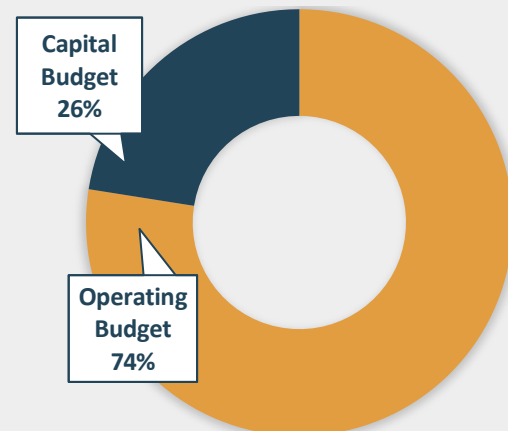
The consolidated total of all budgeted Revenues and Balances Carried Forward is \$105.5M million greater than the previous year. Ad Valorem tax revenues increased due to a 15.4% increase in value. Business Tax and Electric Utility Tax are also experiencing stronger collections which is primarily driven by the growth in population.

The city adopts one budget every year, which includes Operating and Capital.:

- The City's Operating **Budget** for FY 2024-25: **\$632,156,188.**
- The City's **Capital Improvement Funds** for FY 2024-25: **\$218,885,827 (includes reserves).**

## EXPENDITURE SUMMARY

Total budgeted expenditures are budgeted to increase by \$141.7M (20%) when compared to the previous year. Several areas such as personnel expenses, fund transfers, capital projects and debt service increased. The increase in capital expenditures is attributable to projects funded by Mobility Fees, approved by the City Council and Half Cent Sales Tax CIP which was approved by voter referendum.



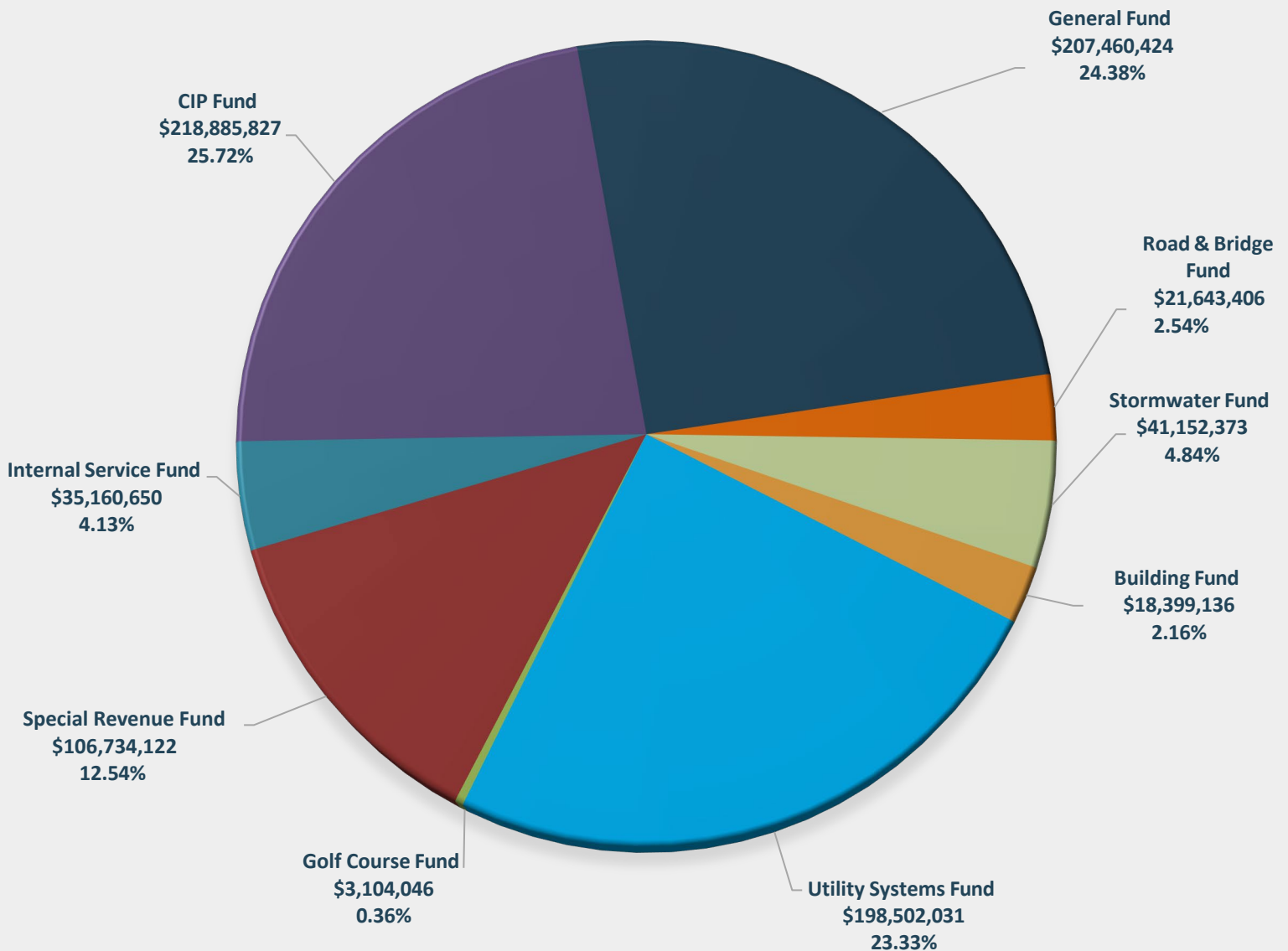


## BUDGET AT A GLANCE

The Fiscal Year 2024-25 Adopted Budget for the City of Port St. Lucie totaling \$851,042,015. Each year the budget establishes the level of funding for each of the City's various funds. The goals and objectives, activities and service levels for the City's departments are dictated by the level of funding and thus ultimately controlled by the approved budget.

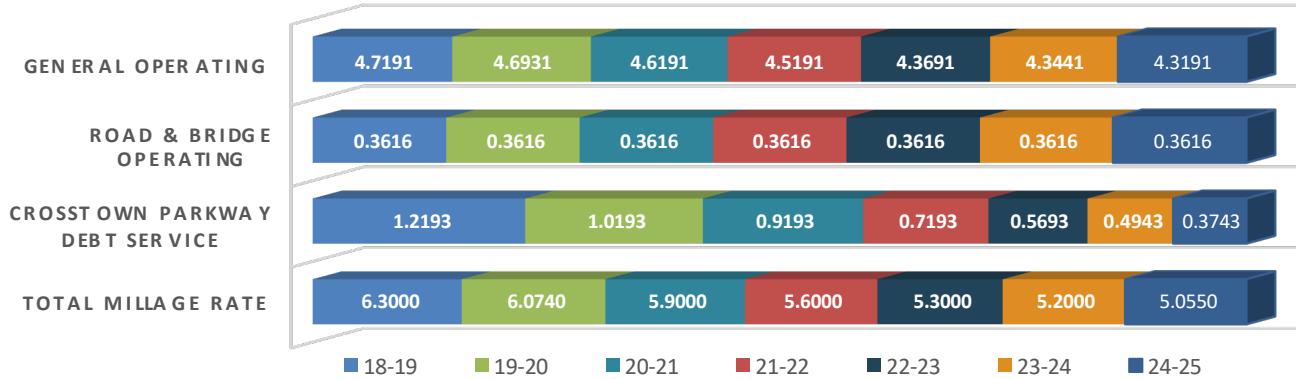
The adopted budget serves as an operational guideline for City staff. Through the adoption of the budget, the departments are instructed as to level of staff, amounts for operating expenses and allowable capital purchases.

### All Funds Summary: Total \$851,042,015







# MILLAGE RATES



The City’s millage rate is the tax rate charged against both residential and commercial properties within the City limits. It is formally called an Ad Valorem Tax Rate meaning that it is charged “per value”. All properties are assessed a taxable value by the County Property Appraiser. The tax millage rate is based upon a per \$1,000 of valuation. The tax bill for a piece of property is then calculated by multiplying the taxable value times the adopted millage rate(s). Millage rates are expressed for example as 1.2345 and are charged against the value in thousands. The basic formula is: (Appraised value/1,000) \* millage rate). For example, if your home has a taxable value of \$100,000 and the millage rate is \$1, then you would pay \$100 in taxes.

Residential property owners who use their home as their primary residence can apply for a \$50,000 homestead exemption, which reduces their “billable” tax value by that amount. The chart above shows seven years of millage rates that are funded by Ad Valorem Revenue. City Council has been committed to reducing the City’s tax rate for our residents over the last nine years.

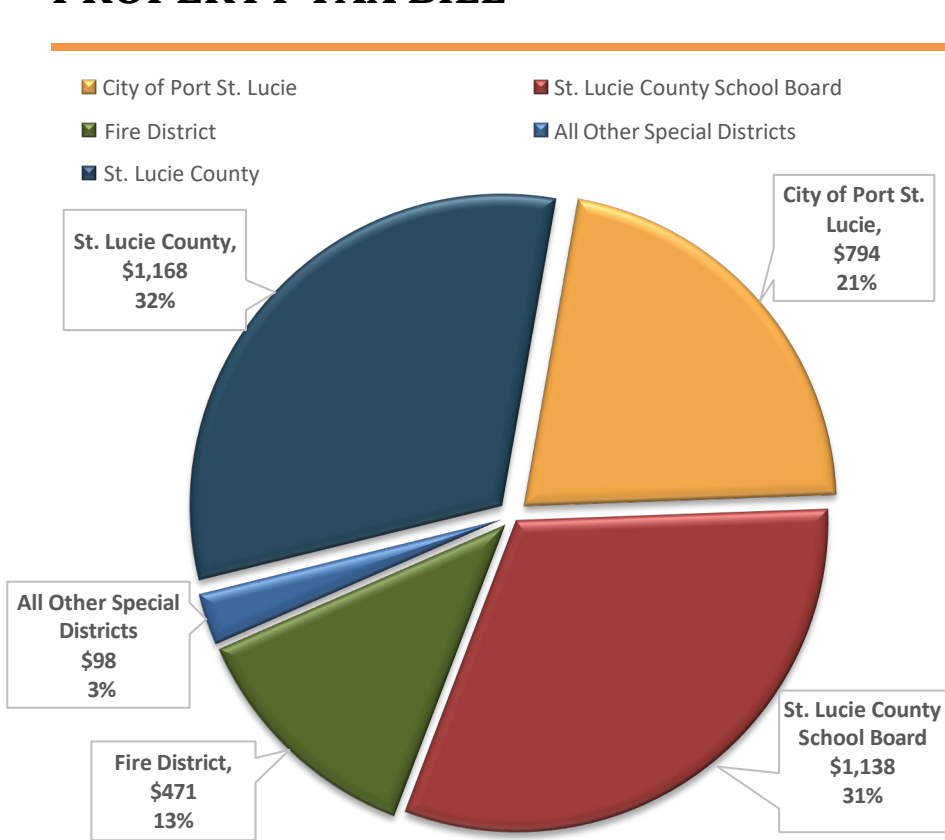
The Adopted FY 2024-25 Budget is based on a decrease of 0.1450 for a new total millage rate of 5.0550


Impact of Millage Reduction on City Taxes for a Median Home with Homestead Exemption	FY 2023-24 TOTAL MILLAGE RATE 5.2000 MILLS	FY 2024-25 TOTAL ADOPTED MILLAGE RATE 5.0550 MILLS
The City’s total adopted property tax rate for FY 2024-25 is 5.0550 a reduction of 0.1450 from last year’s total tax rate.	 \$207,071	 \$207,071
Homestead Exemption Amount	(\$50,000)	(\$50,000)
Taxable Amount	\$157,071	\$157,071
Total City Millage Rate (Per \$1,000 of value)	5.2000	5.0550
Total City Taxes per Year	\$816.77	\$793.99
Difference with Adopted Millage Reduction		(\$22.78)





# PROPERTY TAX BILL



TAXABLE VALUE	FY 2024-25
With the \$50,000 Homestead exemption (includes \$25,000 for schools)	<b>\$207,071</b> 
<b>Taxable Amount</b>	<b>\$157,071</b>
<b>Total City Taxes</b>	<b>\$794</b>
<b>Schools</b>	<b>\$1,138</b>
<b>County</b>	<b>\$1,168</b>
<b>Fire Board</b>	<b>\$471</b>
<b>All Others</b>	<b>\$98</b>
<b>Total Tax Bill</b>	<b>\$ 3,669</b>

**Breakdown of Tax Bill based on \$207,071 Valuation**

This graph clarifies the breakdown and distribution of a typical Ad Valorem Property Tax bill in the City of Port St. Lucie. In this example, a home with a taxable value of \$207,071 that qualifies for the \$50,000 homestead exemption as a primary residence will pay a total property tax bill of \$3,669. This chart is used as an example to show the distribution of where the tax dollars are used. The surprising point of interest for our constituents is that only 21% of their tax bill, \$794 in this example, remains in their local City budget. The largest portion of a tax bill goes to the St. Lucie County receiving (\$1,168, 32%), and to St. Lucie County School Board (\$1,138, 31%).

## How does Property Tax get calculated?

There are three factors for calculating the amount of property tax assessed on your house (or other property): the value of the property, the amount of value that is not subject to taxes (e.g., the homestead exemption), and the tax or millage rate.

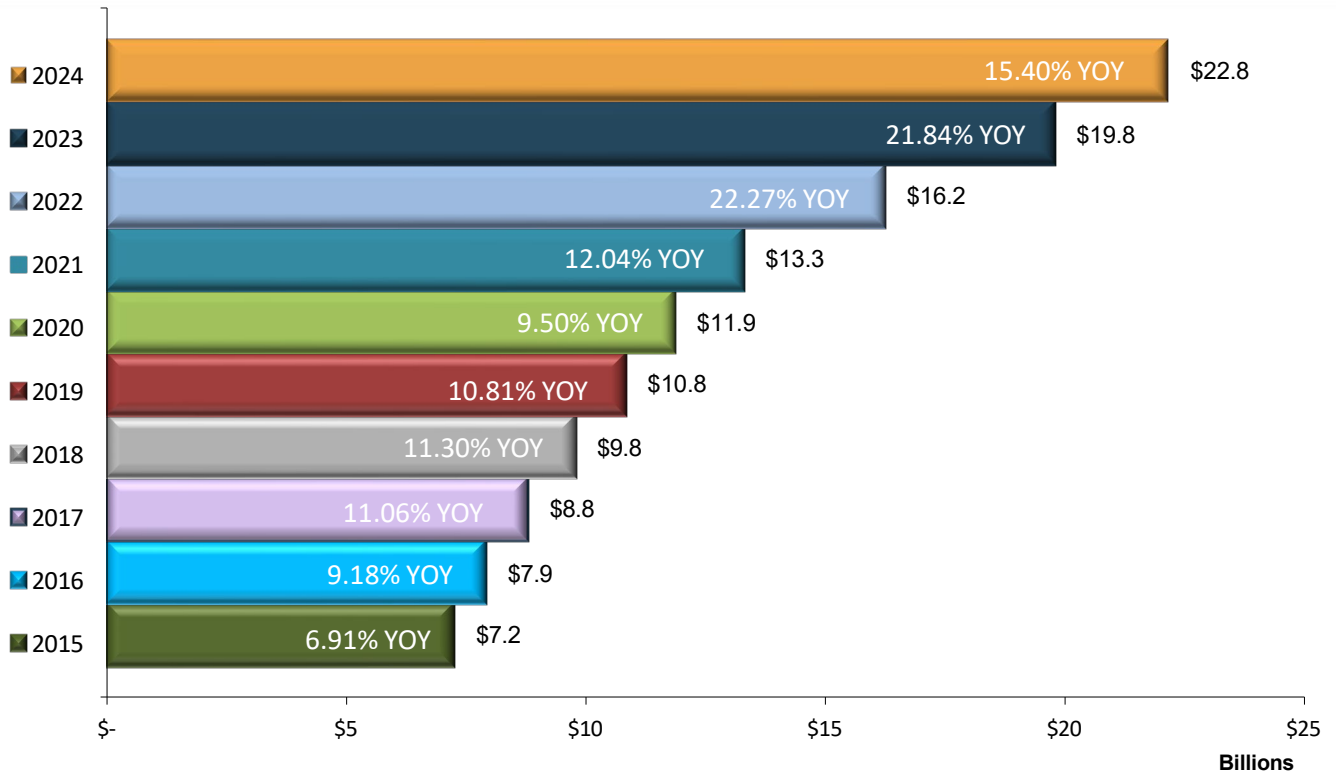
According to State legislation, the County Property Appraiser calculates the value of each property in St. Lucie County as of January 1 each year. The appropriate exemptions are then applied to reach the final taxable value. The final taxable value is multiplied by the millage rates, i.e., City, County, School Board, and other taxing authorities to determine the amount of property taxes to be included in the November property tax bill. For example, if your taxable value after taking all exemptions is \$125,000 and the millage rate used to determine your taxes is 5.0550, then the City portion of your taxes would be \$632.00. The calculation is performed by taking the taxable value (\$125,000), dividing by 1,000 and multiplying by the millage rate (5.0550).

**Step (1):**  $\frac{\$125,000}{1,000} = \$125$

**Step (2):**  $\$125 \times 5.0550 = \$632$



# PROPERTY VALUATION



Note: YOY is the percent change Year Over Year

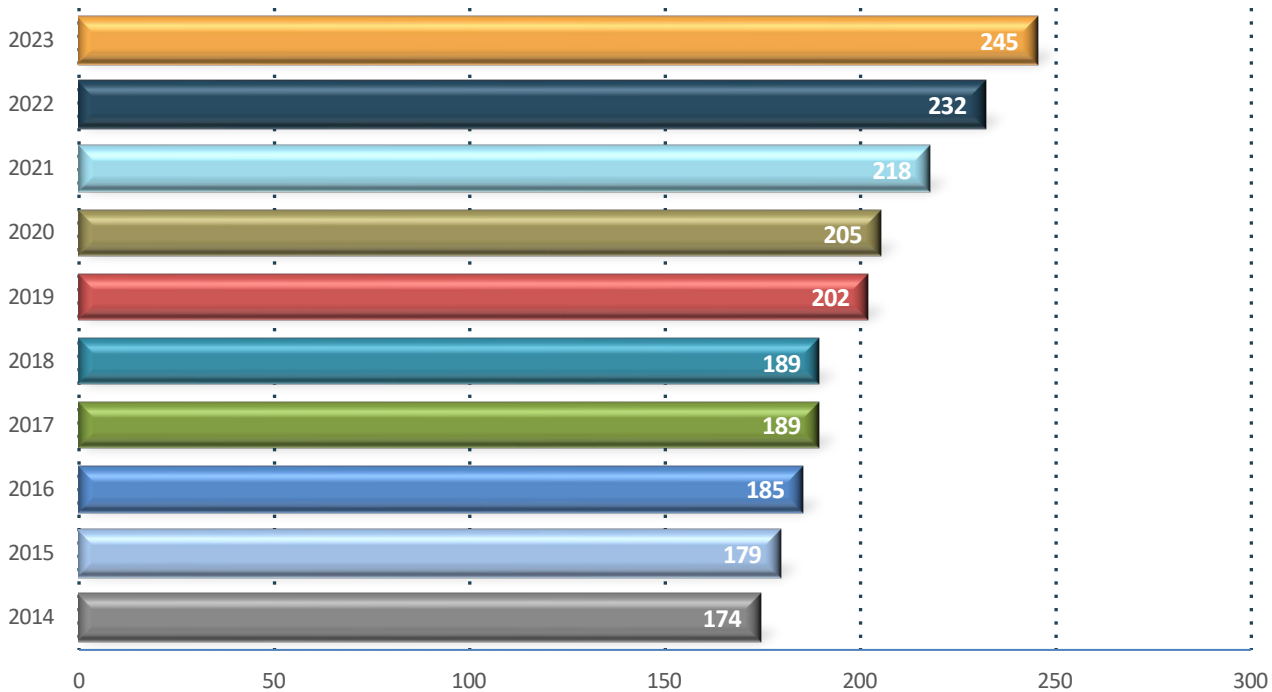
This graph shows the property valuation for the City of Port St. Lucie, which is set by the St. Lucie County Property Appraiser and is an important economic indicator for the community. The level of taxable valuation sets the tone for the development of the budget each year. The City of Port St. Lucie has been experiencing rapid growth in recent years. A large number of new homes being built is pushing the total property valuation upward at more moderate levels than was experienced in the early 2000s. Most of the valuation increase is due to the strong real estate market. That served to increase the Ad Valorem Tax Revenues of the City in direct proportion.

For the past decade, the City has experienced a trend of climbing taxable value. This is a positive indicator for the City and a reflection of the general economy. The FY 2024-25 budget is based on the estimated taxable value of \$22.8 billion, which is 15.4% greater than the prior year's certified taxable value. The overall gain in value will generate \$11.8 million in additional property tax revenue using the reduced millage rate of 5.0550.



# POPULATION

**245,021 Projected**  
**in July of 2023**



This population chart shows the strong growth pattern experienced by the City of Port St. Lucie. The City was incorporated in 1961 and our population was only 330 in 1970. However, our population was estimated to be 245,021 in July 2023. Annual increases had been averaging approximately 5,000. Port St. Lucie is Florida’s sixth largest City by population and was once listed as one of the fastest growing cities in the nation. This level of growth in past years was the driving force behind the infrastructure needs of the City and increasing levels of service. Over the years, the Parks and Recreation, Police and Utility Departments have grown to reflect the growth of the community.

The first half of this time-period shows a more reasonable and steady growth although the pace of new residential construction is picking up which adds to the population. Overall, growth is still happening steadily, and the City’s future continues to remain bright!



Staffing levels are set by the adopted budget, which provides the funding for the approved listing of positions. Most operating budgets are a large percentage of salaries and benefits. Thus, the staffing level is a critical component of the budget. During the downturn of the economy and the years of falling taxable value, steps were taken to control costs which lead to reducing the staffing costs. The City froze pay rates and raised the employee health insurance contributions. In addition to these adjustments, the City reduced staffing levels by an overall 21% in those years. The trend in FTE's reported in the General Fund follows closely the trend of property tax revenue in the General Fund which is the largest single revenue in this fund.

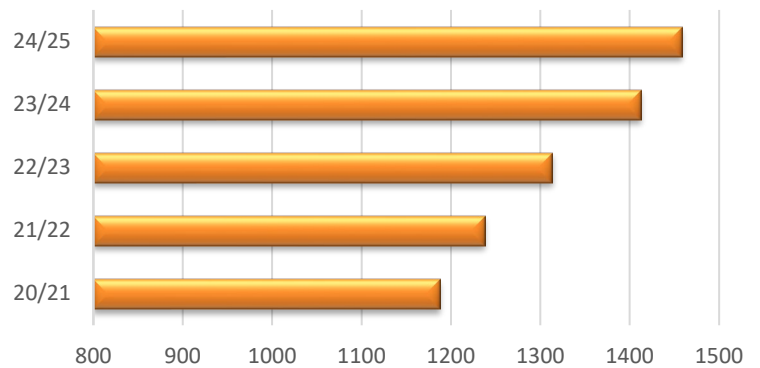
The City of Port St. Lucie's proposed FY 2024-25 Budget allows for a staffing level of 1,474.35 FTE's (Full Time Equivalent). That is a net increase of 60 FTE's.

For budget purposes, staff positions are counted and measured using an FTE (Full Time Equivalent) basis. One FTE is a budgeted position that is scheduled for 80 work hours in a two-week pay period. By gathering payroll data on the number of hours being paid during the year, the budgeted number of FTE's can be compared to the number of actual FTEs used. A monthly report tracks these variances and can identify vacancies, which represent savings, and identify any over staffing that might accidentally occur. During the years of staffing cuts many departments were able to drop vacant positions and minimize actual layoffs. With the difficult financial position of the City, the Council suspended the Police Sworn staffing policy of 1.6 officers per thousand of population.

The current sworn staffing level in FY 2024-25 is 335 which establishes a staffing ratio of 1.37 with the assumed population of 245,021.

The following pages represent a listing of the total number of full-time and part-time positions approved along with the position title. Included is a summary listing of adopted FTE increases by fund and department. Positions are converted to full time equivalent with 80 hours per two-week pay period equaling 1.0 FTE. This allows tracking of man-hours which controls salaries being paid.

## City of Port St. Lucie Staff Changes





## TOTAL CITYWIDE POSITIONS ADOPTED FTES BY DEPARTMENT - FY 2024-25

(FULL-TIME EQUIVALENT)	ADOPTED FY 2023-24	ADOPTED FY 2024-25	INCREASE (DECREASE)
<b>GENERAL FUND DEPARTMENTS</b>			
1100-CITY COUNCIL	2.00	3.00	1.00
1200-CITY MANAGER	11.33	11.33	0.00
1210-CITY CLERK	9.00	9.00	0.00
1300-FINANCE	38.00	40.00	2.00
1310-HUMAN RESOURCES	17.825	15.825	-2.00
1311-COMMUNICATIONS	13.20	14.20	1.00
1312-NEIGHBORHOOD SERVICES	2.50	3.10	0.60
1313-RISK MANAGEMENT	0.00	4.00	4.00
1320-INFORMATION TECHNOLOGY	38.00	41.00	3.00
1330-OFFICE OF MANAGEMENT & BUDGET	14.00	15.00	1.00
1400-CITY ATTORNEY	18.00	18.00	0.00
1500-PLANNING & ZONING	16.80	16.80	0.00
2105-POLICE DEPARTMENT OPERATIONAL SUPPORT SERVICES	31.00	31.00	0.00
2110-POLICE DEPARTMENT ADMINISTRATION	18.00	18.00	0.00
2111-POLICE DEPARTMENT PROFESSIONAL STANDARDS	21.00	23.00	2.00
2112-POLICE DEPARTMENT SPECIAL INVESTIGATION UNIT	26.00	27.00	1.00
2115-POLICE DEPARTMENT DETECTIVE	49.00	53.00	4.00
2123-POLICE DEPARTMENT DOMESTIC VIOLENCE	3.00	3.00	0.00
2130-POLICE DEPARTMENT OPERATIONS/PATROL	209.00	221.00	12.00
2131-POLICE DEPARTMENT NPB DISTRICT SUPPORT	16.00	17.00	1.00
2134-POLICE DEPARTMENT SCHOOL CROSSING GUARDS	17.23	17.23	0.00
2135-NEIGHBORHOOD SERVICES - CODE COMPLIANCE	28.20	28.20	0.00
2139-POLICE DEPARTMENT NPB TRAFFIC UNIT	12.00	12.00	0.00
2500-EMERGENCY MANAGEMENT	3.20	3.20	0.00
3900-OFFICE OF SOLID WASTE KEEP PORT ST. LUCIE BEAUTIFUL	10.00	7.00	-3.00
3905-URBAN BEAUTIFICATION - PUBLIC WORKS	0.00	3.50	3.50
4135-FACILITIES MAINTENANCE	20.725	20.725	0.00
5100-INTERNS	8.585	8.585	0.00
5200-OFFICE OF ECONOMIC DEVELOPMENT	1.00	1.00	0.00
6200-POLICE DEPARTMENT ANIMAL CONTROL	15.00	15.00	0.00
7200-PARKS AND RECREATION -RECREATION	5.00	0.00	-5.00
7201-PARKS AND RECREATION - AIROSO COMMUNITY CENTER	11.900	11.900	0.00
7202-PARKS AND RECREATION - GYMNASIUM	8.625	8.625	0.00
7205-PARKS AND RECREATION - ADMINISTRATION	7.00	7.00	0.00
7210-PARKS AND RECREATION - PARKS	68.775	70.775	2.00
7215-PARKS AND RECREATION - BOTANICAL GARDENS	8.175	8.175	0.00
7216-PARKS AND RECREATION - MCCARTY RANCH	1.00	1.00	0.00
7235-PARKS AND RECREATION - TURF MAINTENANCE	7.00	7.00	0.00
7400-PARKS AND RECREATION -SPECIAL EVENTS	0.00	5.00	5.00
7500-MIDFLORIDA EVENT CENTER	23.085	25.085	2.00
7502-PARKS AND RECREATION - FITNESS CENTER	7.45	7.45	0.00
7503-PARKS AND RECREATION - RECREATION	11.035	11.035	0.00
<b>GENERAL FUND TOTAL</b>	<b>828.64</b>	<b>863.74</b>	<b>35.10</b>

Note: The General Fund increased by 35 new positions. The .10 reflects a change in how grant positions are being allocated.



<b>TOTAL CITYWIDE POSITIONS ADOPTED FTES BY DEPARTMENT - FY 2024-25</b>			
<b>(FULL-TIME EQUIVALENT)</b>			
	<b>ADOPTED FY 2023-24</b>	<b>ADOPTED FY 2024-25</b>	<b>INCREASE (DECREASE)</b>
<b>SOLID WASTE OPERATING FUND #106</b>			
3410 - SOLID WASTE OPERATING	11.00	12.00	1.00
<b>SOLID WASTE OPERATING FUND TOTAL</b>	<b>11.00</b>	<b>12.00</b>	<b>1.00</b>
<b>BUILDING DEPARTMENT FUND #110</b>			
2405-ADMINISTRATION	13.50	13.50	0.00
2410-LICENSING	5.00	5.00	0.00
2415-PERMITTING	15.00	15.00	0.00
2420-INSPECTIONS	45.00	45.00	0.00
2425-PLANS REVIEW	21.00	23.00	2.00
<b>BUILDING FUND TOTAL</b>	<b>99.50</b>	<b>101.50</b>	<b>2.00</b>
<b>NPES FUND - FUND #112</b>			
4126-DRAINAGE	1.00	2.00	1.00
<b>NPDES FUND TOTAL</b>	<b>1.00</b>	<b>2.00</b>	<b>1.00</b>
<b>NSP - FUND #116</b>			
5510-NSP ADMINISTRATION	0.10	0.10	0.00
<b>NSP FUND TOTAL</b>	<b>0.10</b>	<b>0.10</b>	<b>0.00</b>
<b>C.D.B.G. FUND # 118</b>			
5910-COMMUNITY DEVELOPMENT BLOCK GRANT ADMINISTRATION	3.20	2.80	-0.40
<b>CDBG FUND TOTAL</b>	<b>3.20</b>	<b>2.80</b>	<b>-0.40</b>
<b>S.H.I.P. FUND #119</b>			
5510-STATE HOUSING INITIATIVE PARTNERSHIP	1.60	2.80	1.20
<b>SHIP FUND TOTAL</b>	<b>1.60</b>	<b>2.80</b>	<b>1.20</b>
<b>NEIGHBORHOOD IMPROVEMENT &amp; COMMUNITY ENGAGEMENT FUND #127</b>			
1520-NEIGHBORHOOD PLANNING	0.40	0.00	-0.40
<b>NEIGHBORHOOD IMPROVEMENT FUND TOTAL</b>	<b>0.40</b>	<b>0.00</b>	<b>-0.40</b>
<b>SW ANNEXATION AFFORDABLE HOUSING FUND #128</b>			
5500-SW ANNEX AFFORDABLE HOUSING	0.20	0.20	0.00
<b>NEIGHBORHOOD IMPROVEMENT FUND TOTAL</b>	<b>0.20</b>	<b>0.20</b>	<b>0.00</b>
<b>COMMUNITY REDEVELOPMENT AGENCY FUND #175</b>			
5210-COMMUNITY REDEVELOPMENT AGENCY (CRA)	2.33	2.33	0.00
<b>CRA FUND TOTAL</b>	<b>2.33</b>	<b>2.33</b>	<b>0.00</b>



## TOTAL CITYWIDE POSITIONS ADOPTED FTES BY DEPARTMENT - FY 2024-25

(FULL-TIME EQUIVALENT)			
	ADOPTED FY 2023-24	ADOPTED FY 2024-25	INCREASE (DECREASE)
<b>HALF-CENT SALES TAX - 310</b>			
4105-OPERATIONS	1.00	1.00	0.00
<b>HALF CENT SALES TAXFUND TOTAL</b>	<b>1.00</b>	<b>1.00</b>	<b>0.00</b>
<b>GOLF COURSE FUND #421</b>			
7250-MAINTENANCE	5.00	5.00	0.00
7251-OPERATIONS	5.175	5.175	0.00
<b>GOLF COURSE FUND TOTAL</b>	<b>10.175</b>	<b>10.175</b>	<b>0.00</b>
<b>PUBLIC WORKS DEPARTMENTS (104 AND 401 FUNDS)</b>			
4105-OPERATIONS	25.00	27.50	2.50
4118-REGULATORY	21.00	21.00	0.00
4121-TRAFFIC	23.00	24.00	1.00
4125-STREETS	12.00	12.00	0.00
4126-DRAINAGE	44.00	45.00	1.00
4127-GREENWAY/WATERWAY MAINTENANCE	11.00	12.00	1.00
<b>ROAD &amp; BRIDGE AND STORMWATER FUND TOTAL</b>	<b>136.00</b>	<b>141.50</b>	<b>5.50</b>
<b>UTILITY DEPARTMENT FUNDS</b>			
1340-ADMINISTRATION	12.20	12.20	0.00
1346-CUSTOMER SERVICE	28.00	30.00	2.00
1347-BILLING	14.00	15.00	1.00
1348-METER READER	13.00	14.00	1.00
1350-TECHNICAL SERVICES	20.00	22.00	2.00
1355-UTILITY - ENGINEERING	9.00	9.00	0.00
1360-MAPPING	11.00	12.00	1.00
1375-INSPECTIONS	21.00	23.00	2.00
1380-LAB	8.00	9.00	1.00
3310-WATER SERVICES-PLANT	14.00	14.00	0.00
3311-WATER SERVICES-CROSS CONNECTION	9.00	9.00	0.00
3312-JEA WATER FACILITIES	8.00	8.00	0.00
3316 WATER DISTRIBUTION/PREVENTATIVE MAINTENANCE	21.00	22.00	1.00
3345-WAREHOUSE	7.00	7.00	0.00
3360-MAINTENANCE	8.00	8.00	0.00
3370-INFLOW AND INFILTRATION	7.00	7.00	0.00
3380-LIFTSTATIONS	17.00	18.00	1.00
3390-TELEMETRY & INSTRUMENTATION	19.00	20.00	1.00
3512-WP WASTEWATER PLANT	8.00	8.00	0.00
3513-GLADES WASTEWATER TREATMENT PLANT	10.00	10.00	0.00
3516-WASTEWATER COLLECTION/PREVENTATIVE MAINTENANCE	42.00	42.00	0.00
3560-WASTEWATER MAINTENANCE	6.00	6.00	0.00
<b>UTILITY DEPARTMENT FUND TOTAL</b>	<b>312.20</b>	<b>325.20</b>	<b>13.00</b>



## TOTAL CITYWIDE POSITIONS ADOPTED FTES BY DEPARTMENT - FY 2024-25

(FULL-TIME EQUIVALENT)			
	ADOPTED FY 2023-24	ADOPTED FY 2024-25	INCREASE (DECREASE)
<b>UTILITY CONNECTION FUND #439</b>			
3315 WATER INSTALLS	3.00	4.00	1.00
3515 WATER COLLECTION	3.00	3.00	0.00
<b>UTILITY CONNECTION FUND TOTAL</b>	<b>6.00</b>	<b>7.00</b>	<b>1.00</b>
<b>MEDICAL INSURANCE FUND #605</b>			
1900-MEDICAL INSURANCE GENERAL GOVERNMENT	1.00	2.00	1.00
<b>MEDICAL INSURANCE FUND #605</b>	<b>1.00</b>	<b>2.00</b>	<b>1.00</b>
<b>CITY TOTAL</b>	<b>1,414.35</b>	<b>1,474.35</b>	<b>60.00</b>

\*Positions are converted to Full-Time Equivalent with 80 hours per two-week pay period equaling 1.0 FTE. This allows tracking of man hours which controls salaries being paid. Total positions for Police does not include Parks Officers charged directly to Parks & Recreation.





## SUMMARY OF NEW POSITIONS ADOPTED BUDGET - FY 2024-25

### GENERAL FUND DEPARTMENTS – 001 FUND

1100-CITY COUNCIL	1.00	Executive Assistant
1300-FINANCE	1.00	Grants and Project Analyst
1300-FINANCE	1.00	Accountant I
1310-HUMAN RESOURCES	1.00	HR Generalist I-III
1313-RISK MANAGEMENT	1.00	Project Manager
1320-INFORMATION TECHNOLOGY	1.00	IT Executive Project Manager
1320-INFORMATION TECHNOLOGY	1.00	Application Support Specialist
1320-INFORMATION TECHNOLOGY	1.00	Contracts and Licensing Agent
1330-OFFICE OF MANAGEMENT & BUDGET	1.00	Procurement Contracting Officer III
2135-NEIGHBORHOOD SERVICES	1.00	Code Compliance Supervisor
3900-KPSL BEAUTIFUL	1.00	Maintenance Worker

### POLICE DEPARTMENT

2111-PROFESSIONAL STANDARDS	1.00	Crime Analyst Manager
2111-PROFESSIONAL STANDARDS	1.00	Accreditation Specialist
2112-SPECIAL INVESTIGATION UNIT	1.00	Sergeant
2115-DETECTIVES	2.00	Digital Forensic Examiner
2115-DETECTIVES	1.00	Detective Sergeant - Major Crimes
2115-DETECTIVES	1.00	Crime Scene Investigator I-II
2130-NEIGHBORHOOD PATROL (NPB)	6.00	Police Officers
2130-NEIGHBORHOOD PATROL (NPB)	6.00	Shift Lieutenant
2131-DISTRICT SUPPORT(NPB)	1.00	District Support Sergeant - Community Outreach

### PARKS AND RECREATION

7210-P&R PARKS DIVISION	2.00	Manager CIP
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### MIDFLORIDA Event Center

7500-MIDFLORIDA Event Center	2.00	Event Technician I
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<b>GENERAL FUND TOTAL</b>	<b>35.00</b>	
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### BUILDING DEPARTMENT -110 FUND

2425-ADMINISTRATION	2.00	Plans Examiner I-V
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<b>BUILDING FUND TOTAL</b>	<b>2.00</b>	
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### UTILITY SYSTEMS WATER & SEWER OPERATING - 431 FUND

1346-CONNECTION SUPPORT	1.00	Connection Support Leader
1346-CONNECTION SUPPORT	1.00	Connection Support Specialist
1347-UTILITY BILLING, BUDGET & PROCUREMENT	1.00	Capital Improvement Project Budget Analyst
1348-METER READER	1.00	Water Meter Technician
1350-UTILITY ENGINEERING	1.00	Project Coordinator
1350-UTILITY ENGINEERING	1.00	Administrative Operations Coordinator
1360-MAPPING	1.00	Mapping Technician
1380-LAB	1.00	Fats, Oils, and Grease (FOG) Inspector
3316-WATER DISTRIBUTION	1.00	Field Technician Trainee
1375-LOCATORS & INSPECTORS	1.00	Utility Locator
1375-LOCATORS & INSPECTORS	1.00	Utility Inspector
3380-LIFT STATIONS	1.00	Field Technician Trainee
3390-INSTRUMENTATION	1.00	Fiber Optic Technician

<b>UTILITY SYSTEMS OPERATING FUND TOTAL</b>	<b>13.00</b>	
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## SUMMARY OF NEW POSITIONS ADOPTED BUDGET - FY 2024-25

### WATER & SEWER CONNECTION FEES - 439 FUND

3315-WATER INSTALLS	1.00	Field Technician Trainee
<b>WATER &amp; SEWER CONNECTION FEES FUND TOTAL</b>	<b>1.00</b>	

### ROAD & BRIDGE 104 FUND /STORMWATER 401 FUND - PUBLIC WORKS

4105-CIP & SALES TAX GROUP	1.00	Project Coordinator, CIP & Sales Tax Project Group
4105-ADMINISTRATION	1.00	Administrative Operations Coordinator
4121-TRAFFIC OPERATIONS	1.00	Project Manager, Traffic Operations
4126-DRAINAGE	1.00	Large Culvert Inspector
4127 - ENVIRONMENTAL SERVICES	1.00	Project Coordinator
<b>ROAD &amp; BRIDGE / STORMWATER FUND TOTAL</b>	<b>5.00</b>	

### SOLID WASTE OPERATING - 106 FUND

3410 - OPERATING	1.00	Customer Service Specialist
<b>SOLID WASTE FUND TOTAL</b>	<b>1.00</b>	

### NATIONAL POLLUTION DISCHARGE ELIMINATION SYSTEM - 112 FUND

4126-N.P.D.E.S.	1.00	NPDES Inspector
<b>NPDES FUND TOTAL</b>	<b>1.00</b>	

### STATE HOUSING INITIATIVE PARTNERSHIP - 119 FUND

5510-S.H.I.P.	1.00	Housing Specialist
<b>SHIP FUND TOTAL</b>	<b>1.00</b>	

### MEDICAL TRUST - 605 FUND

1900-GENERAL GOVERNMENT	1.00	Benefits Analyst
<b>MEDICAL FUND TOTAL</b>	<b>1.00</b>	

<b>TOTAL 2024/25 ADOPTED (Citywide new positions)</b>	<b>60.00</b>	
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LISTING OF BUDGETED POSITIONS  
 ADOPTED BUDGET - FY 2024-25

GENERAL FUND DEPARTMENTS	ADOPTED FY 2023-24	ADOPTED FY 2024-25	INCREASE (DECREASE) OVER PY
<b>1100 CITY COUNCIL</b>			
Executive Assistant to City Council	0.00	1.00	1.00
Executive Assistant/Special Assistant to Mayor	1.00	1.00	0.00
Senior Executive Assistant	1.00	1.00	0.00
	<b>2.00</b>	<b>3.00</b>	<b>1.00</b>
<b>1200 CITY MANAGER</b>			
1PSL Coordinator/ Executive Assistant	1.00	1.00	0.00
Assistant City Manager	3.00	3.00	0.00
Chief Executive Assistant	1.00	1.00	0.00
City Manager	1.00	1.00	0.00
Deputy City Manager	3.00	3.00	0.00
Executive Assistant /Project Coordinator	1.00	1.00	0.00
Grants/Strategic Initiatives Project Manager	1.00	1.00	0.00
Executive Director of Business Development	0.33	0.33	0.00
	<b>11.33</b>	<b>11.33</b>	<b>0.00</b>
<b>1210 CITY CLERK</b>			
Administrator, City Clerk	1.00	1.00	0.00
Agenda Manager	1.00	1.00	0.00
City Clerk	1.00	1.00	0.00
Deputy City Clerk II	1.00	1.00	0.00
Deputy City Clerk II/Board Liaison And Committee Coordinator	1.00	1.00	0.00
Deputy City Clerk III	2.00	2.00	0.00
Personnel Records Coordinator	1.00	1.00	0.00
Records Coordinator	1.00	1.00	0.00
	<b>9.00</b>	<b>9.00</b>	<b>0.00</b>
<b>1300 FINANCE</b>			
Accountant I	1.00	2.00	1.00
Accountant II	1.00	1.00	0.00
Accounting & Special Projects Manager	1.00	1.00	0.00
Accounting Manager	2.00	2.00	0.00
Assessment & Property Tax Manager	1.00	1.00	0.00
Business Tax Analyst	1.00	1.00	0.00
Business Tax Compliance Officer II	1.00	1.00	0.00
Business Tax Coordinator	1.00	1.00	0.00
Business Tax Manager	1.00	1.00	0.00
Capital Assets Accountant	1.00	1.00	0.00
Deputy Director - Finance	3.00	3.00	0.00
Executive Project Manager	1.00	1.00	0.00
Finance Director	1.00	1.00	0.00
Financial Admin Manager	1.00	1.00	0.00
Grants & Projects Analyst	0.00	1.00	1.00
Grants Administrator/Accountant	1.00	1.00	0.00
Lien Services Assistant Manager	1.00	1.00	0.00
Lien Specialist II	1.00	1.00	0.00
Lien Specialist III	2.00	2.00	0.00
Payroll Assistant Manager	1.00	1.00	0.00
Payroll Manager	1.00	1.00	0.00
Purchasing Card Coordinator	1.00	1.00	0.00
Retirement Analyst	2.00	2.00	0.00
Retirement Division Manager	1.00	1.00	0.00
Retirement Coordinator	1.00	1.00	0.00
Senior Accountant	2.00	2.00	0.00
Senior Accounting Specialist	1.00	1.00	0.00
Senior Business Analyst	1.00	1.00	0.00



LISTING OF BUDGETED POSITIONS  
 ADOPTED BUDGET - FY 2024-25

GENERAL FUND DEPARTMENTS - CONTINUED	ADOPTED FY 2023-24	ADOPTED FY 2024-25	INCREASE (DECREASE) OVER PY
<b>1300 FINANCE - Continued</b>			
Senior Payroll Specialist	1.00	1.00	0.00
Special Assessment Accountant	2.00	2.00	0.00
Special Assessment Coordinator	1.00	1.00	0.00
SR Special Assessment Accountant	1.00	1.00	0.00
	<b>38.00</b>	<b>40.00</b>	<b>2.00</b>
<b>1310 HUMAN RESOURCES</b>			
Administrative Assistant (shared with five departments)	0.20	0.20	0.00
Acting HRIS Manager	1.00	1.00	0.00
Assistant Director - Human Resources	1.00	1.00	0.00
Customer Service Specialist	0.625	0.625	0.00
Director - Human Resources	1.00	1.00	0.00
Director - Risk Management	1.00	0.00	-1.00
Human Resources Administrator	1.00	1.00	0.00
Human Resources Analyst	1.00	1.00	0.00
Human Resources Generalist	0.00	1.00	1.00
Human Resources Generalist II	1.00	1.00	0.00
Human Resources Generalist III	1.00	1.00	0.00
Human Resources Manager	1.00	1.00	0.00
Office Manager	1.00	1.00	0.00
Organizational Development Project Manager	1.00	1.00	0.00
Recruitment Manager	2.00	2.00	0.00
Risk Management Analyst	1.00	0.00	-1.00
Risk Management Manager	1.00	0.00	-1.00
Senior Human Resources Analyst	1.00	1.00	0.00
Training Coordinator	1.00	1.00	0.00
	<b>17.825</b>	<b>15.825</b>	<b>-2.00</b>
<b>1311 COMMUNICATIONS</b>			
Administrative Assistant (shared with five departments)	0.20	0.20	0.00
Brand Strategist	0.00	0.00	0.00
Brand Strategist / Project Manager	1.00	1.00	0.00
Communications Director	1.00	1.00	0.00
Project Manager for Engagement and Marketing	1.00	1.00	0.00
Engagement and Marketing Team Manager	1.00	1.00	0.00
Digital Technology Coordinator	1.00	1.00	0.00
Digital Media Producer	1.00	1.00	0.00
Digital Video Team Manager	1.00	1.00	0.00
Engagement Manager	1.00	1.00	0.00
Graphic Designer / Digital Content Specialist	1.00	1.00	0.00
Innovation Strategist	1.00	1.00	0.00
Budget Specialist / Engagement Coordinator	0.00	1.00	1.00
Social Media Manager	1.00	1.00	0.00
Strategic Communications Team Manager	1.00	1.00	0.00
Webmaster	1.00	1.00	0.00
	<b>13.20</b>	<b>14.20</b>	<b>1.00</b>
<b>1312 NEIGHBORHOOD SERVICES</b>			
Administrative Operations Coordinator	0.00	0.60	0.60
Community Services Redevelopment Coordinator	0.30	0.00	-0.30
Deputy Director, NSD	0.80	0.80	0.00
Grants Coordinator	0.00	1.00	1.00
Housing Programs Manager	0.20	0.70	0.50
Neighborhood Services Director	0.70	0.00	-0.70
Project Coordinator	0.50	0.00	-0.50
	<b>2.50</b>	<b>3.10</b>	<b>0.60</b>



LISTING OF BUDGETED POSITIONS  
 ADOPTED BUDGET - FY 2024-25

GENERAL FUND DEPARTMENTS - CONTINUED	ADOPTED FY 2023-24	ADOPTED FY 2024-25	INCREASE (DECREASE) OVER PY
<b>1313 RISK MANAGEMENT</b>			
Risk Management Analyst	0.00	1.00	1.00
Director - Risk Management	0.00	1.00	1.00
Manager, Risk Management	0.00	1.00	1.00
Project Manager	0.00	1.00	1.00
	<b>0.00</b>	<b>4.00</b>	<b>4.00</b>
<b>1320 INFORMATION SERVICES</b>			
Application Support Specialist	2.00	3.00	1.00
Assistant Director - Information Technology	1.00	1.00	0.00
Chief Information Officer	1.00	1.00	0.00
Cloud Services Administrator	2.00	2.00	0.00
Cloud Services Manager	1.00	1.00	0.00
Contract and Licensing Agent	0.00	1.00	1.00
Data Center Manager	1.00	1.00	0.00
Data Visualization Analyst I	1.00	1.00	0.00
Fiber Infrastructure Administrator	1.00	1.00	0.00
GIS Developer II	1.00	1.00	0.00
Utility Fiber Locator	2.00	2.00	0.00
Information Security Officer	1.00	1.00	0.00
IT Executive Project Manager	0.00	1.00	1.00
IT Infrastructure Network Manager	1.00	1.00	0.00
IT Security Technician I - III	2.00	2.00	0.00
Network Infrastructure Administrator	1.00	1.00	0.00
Principal Database Architect	1.00	1.00	0.00
Principal GIS Architect	1.00	1.00	0.00
Principal Software Architect	1.00	1.00	0.00
Security Analyst I	2.00	2.00	0.00
Service Desk Supervisor, MIS	1.00	1.00	0.00
Service Desk Support Technician I-II	5.00	5.00	0.00
Software Developer I-III	5.00	5.00	0.00
Technical Operations Manager	1.00	1.00	0.00
Technology Purchasing Agent	2.00	2.00	0.00
Telcom Systems Administrator	1.00	1.00	0.00
	<b>38.00</b>	<b>41.00</b>	<b>3.00</b>
<b>1330 OFFICE OF MANAGEMENT &amp; BUDGET</b>			
Budget Administrator	1.00	1.00	0.00
Budget Manager	1.00	1.00	0.00
Office of Management & Budget Director	1.00	1.00	0.00
Office Manager	1.00	1.00	0.00
Procurement Analyst	1.00	1.00	0.00
Procurement Contracting Officer I-III	4.00	5.00	1.00
Procurement Contracts Manager	1.00	1.00	0.00
Procurement Division Assistant Director	1.00	1.00	0.00
Procurement Manager	2.00	2.00	0.00
Sr. Management & Budget Analyst	1.00	1.00	0.00
	<b>14.00</b>	<b>15.00</b>	<b>1.00</b>
<b>1400 LEGAL COUNSEL</b>			
Accounting Clerk	1.00	1.00	0.00
City Attorney	1.00	1.00	0.00
Deputy City Attorney	7.00	7.00	0.00
Legal Operations Administrator	1.00	1.00	0.00
Legal Secretary	1.00	1.00	0.00
Paralegal III	3.00	3.00	0.00
Senior Legal Secretary	1.00	1.00	0.00
Sr. Deputy City Attorney	3.00	3.00	0.00
	<b>18.00</b>	<b>18.00</b>	<b>0.00</b>



LISTING OF BUDGETED POSITIONS  
 ADOPTED BUDGET - FY 2024-25

GENERAL FUND DEPARTMENTS - CONTINUED	ADOPTED FY 2023-24	ADOPTED FY 2024-25	INCREASE (DECREASE) OVER PY
<b>1500 PLANNING &amp; ZONING</b>			
Administrative Assistant	0.80	0.80	0.00
Assistant Director - Planning & Zoning	1.00	1.00	0.00
Deputy Director	1.00	1.00	0.00
Director	1.00	1.00	0.00
Financial Project Coordinator	1.00	1.00	0.00
Mobility Impact Fee Coordinator	1.00	1.00	0.00
Office Manager	1.00	1.00	0.00
Planner I-III	5.00	5.00	0.00
Planner II, Environmental	1.00	1.00	0.00
Planner III / Code Liaison	1.00	1.00	0.00
Planning Technician	2.00	2.00	0.00
Senior Planner	1.00	1.00	0.00
	<b>16.80</b>	<b>16.80</b>	<b>0.00</b>
<b>2105 POLICE DEPARTMENT OPERATIONAL SUPPORT SERVICES</b>			
Admin Assistant - Operations & Administrative Support Services Division	1.00	1.00	0.00
Civilian Operations Division Director	1.00	1.00	0.00
Civilian Operations Division Manager	1.00	1.00	0.00
Court Liaison	1.00	1.00	0.00
Deputy Chief	1.00	1.00	0.00
Fleet Radio System Coordinator	1.00	1.00	0.00
Police Project Manager	1.00	1.00	0.00
Public Service Specialist I, II & III	10.00	10.00	0.00
Public Service Specialist Manager	1.00	1.00	0.00
Purchasing Agent	1.00	1.00	0.00
Records Manager	1.00	1.00	0.00
Records Specialist	7.00	7.00	0.00
Redaction Coordinator Body Worn Cameras	2.00	2.00	0.00
Senior Redaction Coordinator Body Worn Cameras	1.00	1.00	0.00
Volunteer Coordinator	1.00	1.00	0.00
	<b>31.00</b>	<b>31.00</b>	<b>0.00</b>
<b>2110 POLICE DEPARTMENT ADMINISTRATION</b>			
Administrator - Police Department	1.00	1.00	0.00
Chief of Police	1.00	1.00	0.00
Administrative Assistant	1.00	1.00	0.00
Assistant Chief of Police	1.00	1.00	0.00
Crime & Intelligence Analyst - Levels I, II, & III	5.00	5.00	0.00
Financial Specialist	2.00	2.00	0.00
Grant/Budget Analyst	1.00	1.00	0.00
Lieutenant	1.00	1.00	0.00
Manager, PD Personnel Liaison	1.00	1.00	0.00
Special Projects Coordinator - Extra Duty Detail	1.00	1.00	0.00
Administration Manager	1.00	1.00	0.00
Sergeant	3.00	3.00	0.00
	<b>19.00</b>	<b>19.00</b>	<b>0.00</b>
<b>2111 POLICE DEPARTMENT PROFESSIONAL STANDARDS</b>			
Accreditation Specialist	0.00	1.00	1.00
Administrative Assistant - Internal Affairs, Staff Services & Evidence	2.00	2.00	0.00
Captain - Professional Standards	1.00	1.00	0.00
Civilian Background Investigator	3.00	3.00	0.00
Crime Analyst Manager	0.00	1.00	1.00
Evidence Technician	2.00	2.00	0.00
Police Officer	4.00	4.00	0.00
Recruit/Background Investigation Officer	2.00	2.00	0.00
Sergeant - Accountability & Analysis	1.00	1.00	0.00
Sergeant	2.00	2.00	0.00
Training Coordinator	3.00	3.00	0.00
	<b>20.00</b>	<b>22.00</b>	<b>2.00</b>



LISTING OF BUDGETED POSITIONS  
 ADOPTED BUDGET - FY 2024-25

GENERAL FUND DEPARTMENTS - CONTINUED	ADOPTED FY 2023-24	ADOPTED FY 2024-25	INCREASE (DECREASE) OVER PY
<b>2112 POLICE DEPARTMENT SPECIAL INVESTIGATION UNIT</b>			
Administrative Assistant	1.00	1.00	0.00
Lieutenant SID	1.00	1.00	0.00
Captain - Special Investigation Division	1.00	1.00	0.00
Sergeant	3.00	4.00	1.00
Special Investigations Detective	20.00	20.00	0.00
	<b>26.00</b>	<b>27.00</b>	<b>1.00</b>
<b>2115 POLICE DEPARTMENT DETECTIVE</b>			
Administrative Assistant	1.00	1.00	0.00
Crime Scene Investigator I-II	5.00	6.00	1.00
Captain - Criminal Investigations	1.00	1.00	0.00
Crime Scene Unit Manager	1.00	1.00	0.00
Detective Sergeant - Major Crimes	0.00	1.00	1.00
Lieutenant Criminal Investigation Division	1.00	1.00	0.00
Digital Forensic Examiner	0.00	2.00	2.00
Police Officer (Detectives)	34.00	34.00	0.00
Sergeant	6.00	6.00	0.00
	<b>49.00</b>	<b>53.00</b>	<b>4.00</b>
<b>2123 POLICE DEPARTMENT DOMESTIC VIOLENCE</b>			
Victim Assistant	2.00	2.00	0.00
Victim Assistant Coordinator	1.00	1.00	0.00
	<b>3.00</b>	<b>3.00</b>	<b>0.00</b>
<b>2130 POLICE DEPARTMENT OPERATIONS/PATROL</b>			
Administrative Assistant	1.00	1.00	0.00
Captain - Regional Neighborhood Patrol Bureau	2.00	2.00	0.00
Civilian Traffic Crash Investigator	2.00	2.00	0.00
Deputy Police Chief	1.00	1.00	0.00
Lieutenant	6.00	12.00	6.00
Police Officer	167.00	173.00	6.00
Sergeant	30.00	30.00	0.00
	<b>209.00</b>	<b>221.00</b>	<b>12.00</b>
<b>2131 POLICE DEPARTMENT NPB DISTRICT SUPPORT</b>			
Administrative Assistant	1.00	1.00	0.00
Assistant Director - Police Athletic League	0.00	0.00	0.00
Captain District Support	1.00	1.00	0.00
District Support Sergeant - Community Outreach	0.00	1.00	1.00
Lieutenant - NPB District Support	1.00	1.00	0.00
Pal Director	1.00	1.00	0.00
Police Officer	9.00	9.00	0.00
Police Special Events Coordinator	2.00	2.00	0.00
Sergeant	1.00	1.00	0.00
	<b>16.00</b>	<b>17.00</b>	<b>1.00</b>
<b>2134 POLICE DEPARTMENT SCHOOL CROSSING GUARDS</b>			
School Crossing Guards	16.23	16.23	0.00
Supervisor - Crossing Guards	1.00	1.00	0.00
	<b>17.23</b>	<b>17.23</b>	<b>0.00</b>
<b>2135 NEIGHBORHOOD SERVICES - CODE COMPLIANCE</b>			
Administrative Assistant	1.00	1.00	0.00
Administrative Assistant (shared with five departments)	0.20	0.20	0.00
Budget Specialist	1.00	1.00	0.00
Community Standards Associate	1.00	1.00	0.00
Code Compliance Office	17.00	17.00	0.00
Deputy Director Neighborhood Services	1.00	1.00	0.00
Manager, Neighborhood Services	1.00	1.00	0.00
Neighborhood Services Director	1.00	1.00	0.00
Project Coordinator	1.00	1.00	0.00
Project Manager	2.00	1.00	-1.00
Supervisor - Code Compliance	2.00	3.00	1.00
	<b>28.20</b>	<b>28.20</b>	<b>0.00</b>



LISTING OF BUDGETED POSITIONS  
 ADOPTED BUDGET - FY 2024-25

GENERAL FUND DEPARTMENTS - CONTINUED	ADOPTED FY 2023-24	ADOPTED FY 2024-25	INCREASE (DECREASE) OVER PY
<b>2139 POLICE DEPARTMENT - NPB TRAFFIC UNIT</b>			
Sergeant	2.00	2.00	0.00
Traffic Officer	10.00	10.00	0.00
	<b>12.00</b>	<b>12.00</b>	<b>0.00</b>
<b>2500 EMERGENCY MANAGEMENT</b>			
Administrative Assistant (shared with five departments)	0.20	0.20	0.00
Emergency Operations /CRS Manager	1.00	1.00	0.00
Emergency Operations Director	1.00	1.00	0.00
Emergency Management Specialist II	1.00	1.00	0.00
	<b>3.20</b>	<b>3.20</b>	<b>0.00</b>
<b>3900 KEEP PORT ST. LUCIE BEAUTIFUL - OFFICE OF SOLID WASTE</b>			
Community Services Administrator	1.00	0.00	-1.00
Program Manager	1.00	1.00	0.00
Program Supervisor	1.00	1.00	0.00
Maintenance Worker	6.00	5.00	-1.00
Project Coordinator	1.00	0.00	-1.00
	<b>10.00</b>	<b>7.00</b>	<b>-3.00</b>
<b>3905 URBAN BEAUTIFICATION - PUBLIC WORKS</b>			
Community Services Administrator	0.00	0.50	0.50
Maintenance Worker	0.00	2.00	2.00
Project Coordinator	0.00	1.00	1.00
	<b>0.00</b>	<b>3.50</b>	<b>3.50</b>
<b>4135 FACILITIES MAINTENANCE</b>			
Administrative Assistant P/T	0.725	0.725	0.00
Administrative Operations Coordinator	1.00	1.00	0.00
Aquatics Maintenance /Construction Division Coordinator	1.00	1.00	0.00
Building Facilities Coordinator	1.00	1.00	0.00
Electrical Supervisor	1.00	1.00	0.00
Facilities Lead	2.00	2.00	0.00
Facilities Maintenance Director	1.00	1.00	0.00
Facilities Maintenance Worker I-III	5.00	5.00	0.00
Fleet Manager	1.00	1.00	0.00
HVAC Maintenance Technician I-III	2.00	2.00	0.00
HVAC Supervisor	1.00	1.00	0.00
Project Manager	1.00	1.00	0.00
SR. Project Manager, Facilities	1.00	1.00	0.00
Supervisor	2.00	2.00	0.00
	<b>20.725</b>	<b>20.725</b>	<b>0.00</b>
<b>5100 INTERNS</b>			
Intern/ Seasonal Employee	8.585	8.585	0.00
	<b>8.585</b>	<b>8.585</b>	<b>0.00</b>
<b>5200 OFFICE OF ECONOMIC DEVELOPMENT</b>			
Economic Development Administrator	1.00	1.00	0.00
	<b>1.00</b>	<b>1.00</b>	<b>0.00</b>
<b>6200 POLICE DEPARTMENT ANIMAL CONTROL</b>			
Administrative Assistant	1.00	1.00	0.00
Officer	10.00	10.00	0.00
Operations Manager	1.00	1.00	0.00
Kennel Technician P/T	1.00	1.00	0.00
Supervisor	2.00	2.00	0.00
	<b>15.00</b>	<b>15.00</b>	<b>0.00</b>
<b>7200 PARKS AND RECREATION - RECREATION</b>			
Recreation Manager	1.00	0.00	-1.00
Special Events Administrator	1.00	0.00	-1.00
Special Events Coordinator	3.00	0.00	-3.00
	<b>5.00</b>	<b>0.00</b>	<b>-5.00</b>





LISTING OF BUDGETED POSITIONS  
 ADOPTED BUDGET - FY 2024-25

GENERAL FUND DEPARTMENTS - CONTINUED	ADOPTED FY 2023-24	ADOPTED FY 2024-25	INCREASE (DECREASE) OVER PY
<b>7201 PARKS AND RECREATION - AIROSO COMMUNITY CENTER</b>			
Customer Service Specialist	2.90	2.90	0.00
Deputy Director - Recreation	1.00	1.00	0.00
Event & Service Coordinator	1.00	1.00	0.00
Event Leader	3.00	3.00	0.00
Maintenance Worker I	2.00	2.00	0.00
Recreation Administrator	1.00	1.00	0.00
Recreation Supervisor	1.00	1.00	0.00
	<b>11.90</b>	<b>11.90</b>	<b>0.00</b>
<b>7202 PARKS AND RECREATION - GYMNASIUM</b>			
Customer Service Specialist	1.00	1.00	0.00
P/T Customer Service Specialist	3.63	3.63	0.00
Recreation Leader	2.00	2.00	0.00
Recreation Manager	1.00	1.00	0.00
Recreation Supervisor	1.00	1.00	0.00
	<b>8.625</b>	<b>8.625</b>	<b>0.00</b>
<b>7205 PARKS AND RECREATION - ADMINISTRATION</b>			
Administrative Assistant	1.00	1.00	0.00
Personnel Liaison	1.00	1.00	0.00
Director - Parks & Recreation	1.00	1.00	0.00
Financial Specialist	2.00	2.00	0.00
Manager, Administration	1.00	1.00	0.00
Project Manager, Parks & Recreation	1.00	1.00	0.00
	<b>7.00</b>	<b>7.00</b>	<b>0.00</b>
<b>7210 PARKS AND RECREATION - PARKS</b>			
Asst Director - Parks & Recreation	1.00	1.00	0.00
Capital Improvement Projects Manager	1.00	3.00	2.00
Crew Leader - Parks & Recreation	1.00	1.00	0.00
Deputy Director - Parks	1.00	1.00	0.00
Equipment Operator	1.00	1.00	0.00
Maintenance Worker I	24.00	24.00	0.00
Manager - Park Operations	2.00	2.00	0.00
P/T Maintenance Worker I	13.050	13.050	0.00
P/T Park Attendant	0.725	0.725	0.00
Park Leader	7.00	7.00	0.00
Parks Administrator	1.00	1.00	0.00
Police Officer	3.00	3.00	0.00
Project Coordinator	1.00	1.00	0.00
Safety & Training Coordinator	1.00	1.00	0.00
Supervisor, Parks & Recreation	10.00	10.00	0.00
Turf/Landscape Supervisor - Tradition Regional Park	1.00	1.00	0.00
	<b>68.775</b>	<b>70.775</b>	<b>2.00</b>
<b>7215 PARKS AND RECREATION - BOTANICAL GARDENS</b>			
P/T Maintenance Worker I	2.175	2.175	0.00
Maintenance Worker I	3.00	3.00	0.00
Park Leader	2.00	2.00	0.00
Park Supervisor	1.00	1.00	0.00
	<b>8.175</b>	<b>8.175</b>	<b>0.00</b>
<b>7216 PARKS AND RECREATION - McCarty RANCH</b>			
Maintenance Worker I	1.00	1.00	0.00
	<b>1.00</b>	<b>1.00</b>	<b>0.00</b>



LISTING OF BUDGETED POSITIONS  
 ADOPTED BUDGET - FY 2024-25

GENERAL FUND DEPARTMENTS - CONTINUED	ADOPTED FY 2023-24	ADOPTED FY 2024-25	INCREASE (DECREASE) OVER PY
<b>7235 PARKS AND RECREATION - TURF MAINTENANCE</b>			
Irrigation Specialist	1.00	1.00	0.00
Maintenance Worker I - III	3.00	3.00	0.00
Equipment Operator	1.00	1.00	0.00
Turf/Landscape Specialist	1.00	1.00	0.00
Turf/Landscape Supervisor - Parks & Recreation	1.00	1.00	0.00
	<b>7.00</b>	<b>7.00</b>	<b>0.00</b>
<b>7400 PARKS AND RECREATION - SPECIAL EVENTS</b>			
Recreation Manager	0.00	1.00	1.00
Special Events Administrator	0.00	1.00	1.00
Special Events Coordinator	0.00	3.00	3.00
	<b>0.00</b>	<b>5.00</b>	<b>5.00</b>
<b>7500 MIDFLORIDA EVENT CENTER</b>			
Accounting Clerk I	1.00	1.00	0.00
Assistant Director, Event Center	1.00	1.00	0.00
Civic Center Director	1.00	1.00	0.00
Customer Service Specialist	0.625	0.625	0.00
Deputy Director - Operations	1.00	1.00	0.00
Event & Service Coordinator	1.00	1.00	0.00
Event Representative	1.25	1.25	0.00
Event Specialist	2.00	2.00	0.00
Event Support Services Supervisor	1.00	1.00	0.00
Event Technician	4.625	6.625	2.00
Executive Director of Business Development	0.34	0.34	0.00
Financial Manager	1.00	1.00	0.00
Marketing Manager	1.00	1.00	0.00
Office Manager	1.00	1.00	0.00
Operations Administrator	1.00	1.00	0.00
Operations Supervisor	1.00	1.00	0.00
P/T Box Office Coordinator	0.620	0.620	0.00
Sales Manager	1.00	1.00	0.00
Special Events Administrator	1.00	1.00	0.00
Warehouse Operations Coordinator	0.625	0.625	0.00
	<b>23.085</b>	<b>25.085</b>	<b>2.00</b>
<b>7502 PARKS AND RECREATION - FITNESS CENTER</b>			
Fitness Center Coordinator	2.00	2.00	0.00
P/T Fitness Assistant	1.45	1.45	0.00
Recreation Aide- Fitness	1.00	1.00	0.00
Recreation Leader - Fitness	1.00	1.00	0.00
Recreation Manager	1.00	1.00	0.00
Recreation Supervisor	1.00	1.00	0.00
	<b>7.45</b>	<b>7.45</b>	<b>0.00</b>
<b>7503 PARKS AND RECREATION - RECREATION</b>			
Customer Service Specialist	0.685	0.685	0.00
Maintenance Worker	2.00	2.00	0.00
P/T Customer Service Specialist	4.35	4.35	0.00
Recreation Leader	2.00	2.00	0.00
Recreation Manager	1.00	1.00	0.00
Recreation Program Coordinator	1.00	1.00	0.00
	<b>11.035</b>	<b>11.035</b>	<b>0.00</b>
<b>GENERAL FUND TOTAL</b>	<b>828.64</b>	<b>863.74</b>	<b>35.10</b>



LISTING OF BUDGETED POSITIONS  
 ADOPTED BUDGET - FY 2024-25

<b>SOLID WASTE OPERATING FUND #106</b>	<b>ADOPTED FY 2023-24</b>	<b>ADOPTED FY 2024-25</b>	<b>INCREASE (DECREASE) OVER PY</b>
Administrative Assistant	1.00	1.00	0.00
Solid Waste Administrator	1.00	1.00	0.00
Solid Waste Coordinator	2.00	2.00	0.00
Customer Service Specialist	1.00	2.00	1.00
Project Manager	2.00	2.00	0.00
Solid Waste Director	1.00	1.00	0.00
Solid Waste Operation Supervisor	1.00	1.00	0.00
Solid Waste Operations Manager	1.00	1.00	0.00
Lead Solid Waste Attendant	1.00	1.00	0.00
	<b>11.00</b>	<b>12.00</b>	<b>1.00</b>
<b>BUILDING FUND #110</b>	<b>ADOPTED FY 2023-24</b>	<b>ADOPTED FY 2024-25</b>	<b>INCREASE (DECREASE) OVER PY</b>
<b>2405 ADMINISTRATION</b>			
Address Technician	1.50	1.50	0.00
Administrative Assistant	2.00	2.00	0.00
Assistant Building Official	0.00	0.00	0.00
Budget Specialist	1.00	1.00	0.00
Building Official	1.00	1.00	0.00
Building Operations Manager	0.00	0.00	0.00
Building Department Director	1.00	1.00	0.00
Accreditation Specialist	1.00	1.00	0.00
Customer Service Specialist	2.00	2.00	0.00
Deputy Director Operations	1.00	1.00	0.00
Electronic Permit Specialist	0.00	0.00	0.00
Flood Plain Coordinator	1.00	1.00	0.00
Maintenance Worker	1.00	1.00	0.00
Office Manager	1.00	1.00	0.00
	<b>13.50</b>	<b>13.50</b>	<b>0.00</b>
<b>2410 LICENSING</b>			
Chief Building Inspector	0.00	0.00	0.00
Building Permit Specialist	1.00	1.00	0.00
Contractor Licensing Coordinator	1.00	1.00	0.00
Licensing Investigator	3.00	3.00	0.00
	<b>5.00</b>	<b>5.00</b>	<b>0.00</b>
<b>2415 PERMITTING</b>			
Building Permit Coordinator	0.00	0.00	0.00
Building Permit Specialist I-III	10.00	10.00	0.00
Permit Supervisor	2.00	2.00	0.00
Senior Permit Specialist	1.00	1.00	0.00
Permitting Manager	1.00	1.00	0.00
Supervisor Building Permit	1.00	1.00	0.00
	<b>15.00</b>	<b>15.00</b>	<b>0.00</b>
<b>2420 INSPECTIONS</b>			
Bldg. Construction Inspector I-IV	32.00	32.00	0.00
Deputy Building Official	2.00	2.00	0.00
Building Permit Specialist I-III	1.00	1.00	0.00
Building Inspector, Plans Exam I-IV	6.00	6.00	0.00
Chief Building Inspector	4.00	4.00	0.00
Sr. Chief Building Inspector	0.00	0.00	0.00
	<b>45.00</b>	<b>45.00</b>	<b>0.00</b>



LISTING OF BUDGETED POSITIONS  
 ADOPTED BUDGET - FY 2024-25

BUILDING FUND #110 - CONTINUED	ADOPTED FY 2023-24	ADOPTED FY 2024-25	INCREASE (DECREASE) OVER PY
<b>2425 PLANS REVIEW</b>			
Building Construction Inspector I - IV	0.00	0.00	0.00
Building Inspector, Plans Exam I - IV	18.00	20.00	2.00
Building Permit Specialist	1.00	1.00	0.00
Deputy Building Official	0.00	0.00	0.00
Chief Building Inspector	1.00	1.00	0.00
Chief Plans Examiner	1.00	1.00	0.00
	<b>21.00</b>	<b>23.00</b>	<b>2.00</b>
<b>BUILDING DEPARTMENT TOTAL</b>	<b>99.50</b>	<b>101.50</b>	<b>2.00</b>
<b>SPECIAL REVENUE FUNDS</b>			
	<b>ADOPTED FY 2023-24</b>	<b>ADOPTED FY 2024-25</b>	<b>INCREASE (DECREASE) OVER PY</b>
<b>NPES FUND - FUND #112</b>			
NPDES Project Manager	1.00	1.00	0.00
NPDES Inspector	0.00	1.00	1.00
<b>FUND TOTAL</b>	<b>1.00</b>	<b>2.00</b>	<b>1.00</b>
<b>NSP - FUND #116</b>			
Deputy Director, Neighborhood Services Division	0.00	0.00	0.00
Project Coordinator	0.00	0.00	0.00
Grants Coordinator	0.10	0.10	0.00
<b>FUND TOTAL</b>	<b>0.10</b>	<b>0.10</b>	<b>0.00</b>
<b>C.D.B.G. FUND # 118</b>			
Administrative Operations Coordinator	0.00	0.20	0.20
Code Compliance Officer II	0.00	2.00	2.00
Code Compliance Specialist, Commercial Properties	2.00	0.00	-2.00
Community Services Redevelopment Coordinator	0.00	0.00	0.00
Deputy Director, Neighborhood Services Division	0.00	0.00	0.00
Grants Coordinator	0.00	0.60	0.60
Housing Specialist	0.40	0.00	-0.40
Neighborhood Services Director	0.10	0.00	-0.10
Project Coordinator	0.70	0.00	-0.70
<b>FUND TOTAL</b>	<b>3.20</b>	<b>2.80</b>	<b>-0.40</b>
<b>S.H.I.P. FUND #119</b>			
Community Services Redevelopment Coordinator	0.70	0.00	-0.70
Administrative Operations Coordinator	0.00	0.20	0.20
Housing Specialist	0.20	2.00	1.80
Housing Programs Manager	0.00	0.30	0.30
Grants Coordinator	0.00	0.30	0.30
Project Coordinator	0.70	0.00	-0.70
<b>FUND TOTAL</b>	<b>1.60</b>	<b>2.80</b>	<b>1.20</b>
<b>NEIGHBORHOOD IMPROVEMENT &amp; COMMUNITY ENGAGEMENT FUND #127</b>			
Budget Specialist	0.00	0.00	0.00
Deputy Director	0.00	0.00	0.00
Director - Neighborhood Services	0.20	0.00	-0.20
Housing Specialist	0.20	0.00	-0.20
Project Manager - Neighborhood Services	0.00	0.00	0.00
<b>FUND TOTAL</b>	<b>0.40</b>	<b>0.00</b>	<b>-0.40</b>
<b>SW ANNEX AFFORDABLE HOUSING FUND #128</b>			
Deputy Director	0.20	0.20	0.00
<b>FUND TOTAL</b>	<b>0.20</b>	<b>0.20</b>	<b>0.00</b>



LISTING OF BUDGETED POSITIONS  
 ADOPTED BUDGET - FY 2024-25

SPECIAL REVENUE FUNDS - CONTINUED			
	ADOPTED FY 2023-24	ADOPTED FY 2024-25	INCREASE (DECREASE) OVER PY
<b>COMMUNITY REDEVELOPMENT AGENCY FUND #175</b>			
Community Redevelopment Agency Director	1.00	1.00	0.00
Executive Director of Business Development	0.33	0.33	0.00
CRA Project Manager	1.00	1.00	0.00
<b>FUND TOTAL</b>	<b>2.33</b>	<b>2.33</b>	<b>0.00</b>
<b>HALF-CENT SALES TAX - 310</b>			
Project Manager - Sales Tax	1.00	1.00	0.00
<b>FUND TOTAL</b>	<b>1.00</b>	<b>1.00</b>	<b>0.00</b>
<b>GOLF COURSE FUND #421</b>			
	ADOPTED FY 2023-24	ADOPTED FY 2024-25	INCREASE (DECREASE) OVER PY
<b>7250 MAINTENANCE</b>			
Assistant Superintendent	1.00	1.00	0.00
Golf Course Administrator	1.00	1.00	0.00
Golf Course Mechanic	1.00	1.00	0.00
Superintendent - Saints	1.00	1.00	0.00
Turf/Landscape Specialist	1.00	1.00	0.00
<b>FUND TOTAL</b>	<b>5.00</b>	<b>5.00</b>	<b>0.00</b>
<b>7251 OPERATIONS</b>			
Part-Time Customer Service Specialist	2.175	2.175	0.00
Customer Service Specialist	1.00	1.00	0.00
Maintenance Worker I	1.00	1.00	0.00
Manager - Pro Shop	1.00	1.00	0.00
<b>FUND TOTAL</b>	<b>5.175</b>	<b>5.175</b>	<b>0.00</b>
<b>GOLF COURSE FUND TOTAL</b>	<b>10.175</b>	<b>10.175</b>	<b>0.00</b>
<b>PUBLIC WORKS DEPARTMENTS (104 AND 401 FUNDS)</b>			
	ADOPTED FY 2023-24	ADOPTED FY 2024-25	INCREASE (DECREASE) OVER PY
<b>4105 P.W. OPERATIONS</b>			
Administrative Assistant	3.00	3.00	0.00
Administrative Operations Coordinator	0.00	1.00	1.00
Assistant Director - Public Works	2.00	2.00	0.00
Budget Analyst	1.00	1.00	0.00
Budget Specialist	1.00	1.00	0.00
Deputy Director - Public Works	1.00	1.00	0.00
Director - Public Works	1.00	1.00	0.00
Executive Project Manager-Community Outreach	1.00	1.00	0.00
Manager - Capital Improvement Projects	1.00	1.00	0.00
Manager Accreditation & Performance	2.00	2.00	0.00
Manager, Capital Improvement Projects & Sales Tax Group	1.00	1.00	0.00
Manager, Public Works Personnel Liaison	1.00	1.00	0.00
Manager, Public Works Finance	1.00	1.00	0.00
Office Manager	1.00	1.00	0.00
Project Coordinator Capital Improvement Projects & Sales Tax Projects	1.00	2.00	1.00
Project Manager, Capital Improvement Projects & Sales Tax Projects	2.00	2.00	0.00
Project Manager, Fleet & Facilities	1.00	1.00	0.00
Safety & Compliance Supervisor	1.00	1.00	0.00
Senior Data Systems Analyst	1.00	1.00	0.00
Community Services Administrator	0.00	0.50	0.50
Special Project Coordinator, CIP & Sales Tax Project Group	1.00	1.00	0.00
Supervisor - Customer Service	1.00	1.00	0.00
<b>FUND TOTAL</b>	<b>25.00</b>	<b>27.50</b>	<b>2.50</b>



LISTING OF BUDGETED POSITIONS  
 ADOPTED BUDGET - FY 2024-25

PUBLIC WORKS DEPARTMENTS (104 AND 401 FUNDS) - CONTINUED	ADOPTED FY 2023-24	ADOPTED FY 2024-25	INCREASE (DECREASE) OVER PY
<b>4118 P.W. REGULATORY</b>			
Assistant City Surveyor/Professional Mapper	0.00	0.00	0.00
City Surveyor	1.00	1.00	0.00
Construction Inspector	3.00	3.00	0.00
Data Systems Analyst	0.00	0.00	0.00
Deputy Director - Public Works	0.00	0.00	0.00
Engineering CADD Technician II	1.00	1.00	0.00
Inspection Manager Reg. Division	1.00	1.00	0.00
Manager, Permitting Customer Service	1.00	1.00	0.00
Permit Specialist I - III	3.00	3.00	0.00
Permitting Customer Service Supervisor	0.00	0.00	0.00
Professional Engineer	0.00	0.00	0.00
Project Coordinator - Public Works	4.00	4.00	0.00
Regulatory Compliance Coordinator	1.00	1.00	0.00
Regulatory Division Director	1.00	1.00	0.00
Residential Inspector Lead	1.00	1.00	0.00
Survey Inspector	4.00	4.00	0.00
Warehouse Operations Coordinator	0.00	0.00	0.00
	<b>21.00</b>	<b>21.00</b>	<b>0.00</b>
<b>4121 P.W. TRAFFIC CONTROL/IMPROVEMENTS</b>			
Administrative Assistant	1.00	1.00	0.00
Crew Leader Traffic	2.00	2.00	0.00
Data Systems Analyst	1.00	1.00	0.00
Engineering CIP & Support Division Director	1.00	1.00	0.00
ITS Technician	0.00	0.00	0.00
Project Coordinator CIP & Sales Tax Projects	1.00	1.00	0.00
Project Coordinator Traffic Operations	1.00	1.00	0.00
Project Manager, Traffic Operations	0.00	1.00	1.00
Special Projects Coordinator	1.00	1.00	0.00
Supervisor - Public Works	1.00	1.00	0.00
Supervisor, Intelligent Transport System	1.00	1.00	0.00
Traffic Administrator - Public Works	1.00	1.00	0.00
Traffic Engineering Technician	0.00	0.00	0.00
Traffic Operations Coordinator	0.00	0.00	0.00
Traffic Operations Electrician	2.00	2.00	0.00
Traffic ITS Technician	2.00	2.00	0.00
Traffic Safety Technician I	2.00	2.00	0.00
Traffic Safety Technician II	3.00	3.00	0.00
Traffic Signal Technician	2.00	2.00	0.00
Traffic Technician III	0.00	0.00	0.00
Traffic Utility Locator	1.00	1.00	0.00
	<b>23.00</b>	<b>24.00</b>	<b>1.00</b>
<b>4125 P.W. STREETS DIVISION</b>			
Crew Leader - Public Works	1.00	1.00	0.00
Equipment Operator I -III	4.00	7.00	0.00
Maintenance Worker	6.00	3.00	0.00
Supervisor - Public Works	1.00	1.00	0.00
	<b>12.00</b>	<b>12.00</b>	<b>0.00</b>



LISTING OF BUDGETED POSITIONS  
 ADOPTED BUDGET - FY 2024-25

PUBLIC WORKS DEPARTMENTS (104 AND 401 FUNDS) - CONTINUED			
	ADOPTED FY 2023-24	ADOPTED FY 2024-25	INCREASE (DECREASE) OVER PY
<b>4126 P.W. DRAINAGE</b>			
Administrator PW Drainage and Streets	1.00	1.00	0.00
CADD Technician - Public Works	0.00	0.00	0.00
Crew Leader - Public Works	4.00	4.00	0.00
Engineering CADD Technician II-III	2.00	2.00	0.00
Equipment Operator I-IV	19.00	19.00	0.00
Executive Project Manager	1.00	1.00	0.00
Inspection Manager	0.00	0.00	0.00
Inspector Drainage	2.00	2.00	0.00
Large Culvert Inspector	1.00	2.00	1.00
Maintenance Worker	6.00	6.00	0.00
Manager - Public Works	1.00	1.00	0.00
Manager, Drainage & Streets	1.00	1.00	0.00
Project Coordinator	1.00	1.00	0.00
Supervisor	1.00	1.00	0.00
Survey Inspector	0.00	0.00	0.00
Survey Instrument Technician	2.00	2.00	0.00
Survey Worker	1.00	1.00	0.00
Warehouse Operations Coordinator	1.00	1.00	0.00
	<b>44.00</b>	<b>45.00</b>	<b>1.00</b>
<b>4127 P.W. GREENBELT/WATERWAY MAINTENANCE</b>			
Aquatic Vegetation Control Inspector	0.00	0.00	0.00
Equipment Operator I - III	3.00	3.00	0.00
Inspector Environmental Services	0.00	0.00	0.00
Irrigation Technician	1.00	1.00	0.00
Landscape Inspector	0.00	0.00	0.00
Manager Environmental Services	1.00	1.00	0.00
Project Coordinator, Environmental Services	5.00	6.00	1.00
Supervisor - Public Works	1.00	1.00	0.00
	<b>11.00</b>	<b>12.00</b>	<b>1.00</b>
<b>FUNDS TOTAL ( ROAD &amp; BRIDGE, STORMWATER)</b>	<b>136.00</b>	<b>141.50</b>	<b>5.50</b>
<b>UTILITY SYSTEM FUNDS #431</b>			
	ADOPTED FY 2023-24	ADOPTED FY 2024-25	INCREASE (DECREASE) OVER PY
<b>1340 ADMINISTRATION</b>			
Administrative Assistant	2.20	2.20	0.00
Assistant Director - Utilities	1.00	1.00	0.00
Assistant Manager, Community Outreach	1.00	1.00	0.00
Deputy Director, Utility Legal Affairs - Safety & Connection Support	1.00	1.00	0.00
Director Utility Systems	1.00	1.00	0.00
Manager Accreditation& Performance	1.00	1.00	0.00
Manager Safety Division	1.00	1.00	0.00
Manager USD Personnel Liaison	1.00	1.00	0.00
Operation & Performance Analyst	1.00	1.00	0.00
Wastewater Treatment Operations Manager	1.00	1.00	0.00
Water Treatment Operations Manager	1.00	1.00	0.00
	<b>12.20</b>	<b>12.20</b>	<b>0.00</b>



LISTING OF BUDGETED POSITIONS  
 ADOPTED BUDGET - FY 2024-25

UTILITY SYSTEM FUNDS -CONTINUED	ADOPTED FY 2023-24	ADOPTED FY 2024-25	INCREASE (DECREASE) OVER PY
<b>1346 CUSTOMER SERVICE</b>			
Assistant Manager Utility Connect Support	1.00	1.00	0.00
Manager Connection Support	1.00	1.00	0.00
Supervisor Utility Billing	1.00	1.00	0.00
Supervisor Connection Support	1.00	1.00	0.00
Supervisor Utility & Connection Support	0.00	0.00	0.00
Utility Connection Support Leader	2.00	3.00	1.00
Utility Connection Support Specialist	22.00	23.00	1.00
	<b>28.00</b>	<b>30.00</b>	<b>2.00</b>
<b>1347 BILLING</b>			
Administrative Operations Coordinator	1.00	1.00	0.00
Budget Analyst	1.00	1.00	0.00
Capital Improvement Project/Budget Analyst	0.00	1.00	1.00
Financial Specialist	3.00	3.00	0.00
Manager, Utility Billing, Budget & Procurement	1.00	1.00	0.00
Supervisor, Utility Billing	1.00	1.00	0.00
Utility Billing Clerk	6.00	6.00	0.00
Utility Billing Specialist	1.00	1.00	0.00
	<b>14.00</b>	<b>15.00</b>	<b>1.00</b>
<b>1348 METER READERS</b>			
Meter Technician - Crew Leader	1.00	1.00	0.00
Supervisor, Water Distribution	1.00	1.00	0.00
Water Meter Technician	11.00	13.00	2.00
	<b>13.00</b>	<b>15.00</b>	<b>2.00</b>
<b>1350 TECHNICAL SERVICES</b>			
Administrative Assistant	1.00	1.00	0.00
Administrative Operations Coordinator	0.00	1.00	1.00
Civil Engineer, Commercial Development, Contract	1.00	1.00	0.00
Commercial Development Coordinator	3.00	3.00	0.00
Manager Commercial Development & Inspections	1.00	1.00	0.00
Manager Commercial Development/ Regulatory	1.00	1.00	0.00
Professional Engineer	1.00	1.00	0.00
Project Coordinator Commercial Development	1.00	1.00	0.00
Project Coordinator	4.00	5.00	1.00
Project Manager	1.00	1.00	0.00
Project Manager, Utility Engineering	3.00	3.00	0.00
Regulatory Compliance Coordinator	2.00	2.00	0.00
Regulatory Division Director	1.00	1.00	0.00
	<b>20.00</b>	<b>22.00</b>	<b>2.00</b>
<b>1355 UTILITY ENGINEERING</b>			
CADD Technician - USD	1.00	1.00	0.00
Manager Asset & Warehouse	1.00	1.00	0.00
Professional Engineer	3.00	3.00	0.00
Project Coordinator	1.00	1.00	0.00
Project Manager	1.00	1.00	0.00
Utilities Inspector	2.00	2.00	0.00
	<b>9.00</b>	<b>9.00</b>	<b>0.00</b>





LISTING OF BUDGETED POSITIONS  
 ADOPTED BUDGET - FY 2024-25

UTILITY SYSTEM FUNDS - CONTINUED	ADOPTED FY 2023-24	ADOPTED FY 2024-25	INCREASE (DECREASE) OVER PY
<b>1360 MAPPING</b>			
Assistant Manager Utility Information Systems	1.00	1.00	0.00
CADD Technician - USD	1.00	1.00	0.00
Data Systems Analyst	2.00	2.00	0.00
Jr Data Analyst	1.00	1.00	0.00
GIS Analyst	1.00	1.00	0.00
Mapping Technician	1.00	2.00	1.00
Network Administrator	1.00	1.00	0.00
Network Technician - USD	1.00	1.00	0.00
Supervisor - GIS & UIS Mapping	1.00	1.00	0.00
Supervisor - Data Communications	1.00	1.00	0.00
	<b>11.00</b>	<b>12.00</b>	<b>1.00</b>
<b>1375 INSPECTORS</b>			
Lead Inspector	1.00	1.00	0.00
Lead Locator	1.00	1.00	0.00
Project Manager, Utility Engineering	1.00	1.00	0.00
Superintendent - Inspect & Locate	1.00	1.00	0.00
Utilities Inspector	8.00	9.00	1.00
Utilities Inspector, Commercial Development	1.00	1.00	0.00
Utility Locator	8.00	9.00	1.00
	<b>21.00</b>	<b>23.00</b>	<b>2.00</b>
<b>1380 LAB</b>			
Fats, Oils, Grease (FOG) Inspector	0.00	1.00	1.00
Laboratory QA/QC Analyst	1.00	1.00	0.00
Laboratory Technician I	2.00	2.00	0.00
Manager	1.00	1.00	0.00
Pretreatment Coordinator	1.00	1.00	0.00
Senior Laboratory Technician	2.00	2.00	0.00
Supervisor - USD, Water	1.00	1.00	0.00
	<b>8.00</b>	<b>9.00</b>	<b>1.00</b>
<b>3310 WATER SERVICES - PLANT</b>			
Chief Plant Operator	1.00	1.00	0.00
Lead Plant Operator	1.00	1.00	0.00
Plant Operator "A"	6.00	6.00	0.00
Plant Operator "B"	2.00	2.00	0.00
Plant Operator "C"	1.00	1.00	0.00
Plant Operator Trainee	3.00	3.00	0.00
	<b>14.00</b>	<b>14.00</b>	<b>0.00</b>
<b>3311 WATER SERVICES - CROSS CONNECTION</b>			
Cross Connection Technician	6.00	6.00	0.00
Lead Cross Connection Technician	1.00	1.00	0.00
Supervisor - USD - Water	1.00	1.00	0.00
Utility Septic Master Plumber	1.00	1.00	0.00
	<b>9.00</b>	<b>9.00</b>	<b>0.00</b>
<b>3312 JEA WATER FACILITIES</b>			
Chief Plant Operator	1.00	1.00	0.00
Lead Plant Operator	1.00	1.00	0.00
Plant Operator "A"	6.00	6.00	0.00
	<b>8.00</b>	<b>8.00</b>	<b>0.00</b>



LISTING OF BUDGETED POSITIONS  
 ADOPTED BUDGET - FY 2024-25

UTILITY SYSTEM FUNDS - CONTINUED	ADOPTED FY 2023-24	ADOPTED FY 2024-25	INCREASE (DECREASE) OVER PY
<b>3316 WATER DISTRIBUTION/PREVENTIVE MAINTENANCE</b>			
Administrative Secretary	1.00	1.00	0.00
Field Technician I - II	11.00	11.00	0.00
Field Technician Trainee	1.00	1.00	0.00
Supervisor, Water Distribution	1.00	1.00	0.00
Water Distribution Lead	1.00	1.00	0.00
Water Distribution Operator III	6.00	6.00	0.00
	<b>21.00</b>	<b>21.00</b>	<b>0.00</b>
<b>3345 WAREHOUSE</b>			
Superintendent, Warehouse USD	1.00	1.00	0.00
Supervisor - USD - Water	1.00	1.00	0.00
Warehouse Technician - USD	4.00	4.00	0.00
Warehouse Technician Lead - USD	1.00	1.00	0.00
	<b>7.00</b>	<b>7.00</b>	<b>0.00</b>
<b>3360 MAINTENANCE</b>			
Lead Maintenance Mechanic-Water Facilities/Pm	1.00	1.00	0.00
Maintenance Mechanic-Water	4.00	4.00	0.00
Maintenance Mechanic-Water	2.00	2.00	0.00
Natural Resources & WTP Maintenance Coordinator	1.00	1.00	0.00
	<b>8.00</b>	<b>8.00</b>	<b>0.00</b>
<b>3370 INFLOW AND INFILTRATION</b>			
Crew Leader - Wastewater	1.00	1.00	0.00
Field Technician I-II	5.00	5.00	0.00
Field Technician Trainee	1.00	1.00	0.00
	<b>7.00</b>	<b>7.00</b>	<b>0.00</b>
<b>3380 LIFTSTATIONS</b>			
Crew Leader - Wastewater	0.00	0.00	0.00
Field Technician I-II	7.00	7.00	0.00
Field Technician Trainee	5.00	6.00	1.00
Maintenance Worker Utilities	2.00	2.00	0.00
Superintendent	1.00	1.00	0.00
Supervisor	2.00	2.00	0.00
	<b>17.00</b>	<b>18.00</b>	<b>1.00</b>
<b>3390 TELEMETRY &amp; INSTRUMENTATION</b>			
Fiber Optic Technician	0.00	1.00	1.00
Industrial Electrician I-III	8.00	8.00	0.00
Instrumentation & Control Technician	4.00	4.00	0.00
Lead Electrician	1.00	1.00	0.00
Manager - Electrical System/Maintenance/Safety-USD	1.00	1.00	0.00
SCADA Network Analyst	2.00	2.00	0.00
SCADA Technician	1.00	1.00	0.00
Superintendent	1.00	1.00	0.00
Supervisor - Electrical System/SCADA	1.00	1.00	0.00
	<b>19.00</b>	<b>20.00</b>	<b>1.00</b>
<b>3512 WP WASTEWATER PLANT</b>			
Chief Plant Operator	1.00	1.00	0.00
Lead Plant Operator	1.00	1.00	0.00
Plant Operator "A"	2.00	2.00	0.00
Plant Operator "B"	1.00	1.00	0.00
Plant Operator "C"	2.00	2.00	0.00
Plant Operator Trainee	1.00	1.00	0.00
	<b>8.00</b>	<b>8.00</b>	<b>0.00</b>



LISTING OF BUDGETED POSITIONS  
 ADOPTED BUDGET - FY 2024-25

UTILITY SYSTEM FUNDS - CONTINUED	ADOPTED FY 2023-24	ADOPTED FY 2024-25	INCREASE (DECREASE) OVER PY
<b>3513 GLADES WASTEWATER TREATMENT PLANT</b>			
Chief Plant Operator	1.00	1.00	0.00
Lead Plant Operator	1.00	1.00	0.00
Plant Operator "A"	5.00	5.00	0.00
Plant Operator "C"	1.00	1.00	0.00
Plant Operator Trainee	2.00	2.00	0.00
	<b>10.00</b>	<b>10.00</b>	<b>0.00</b>
<b>3516 WASTEWATER COLLECTION/PREVENTIVE MAINTENANCE</b>			
Electrician D&C	1.00	1.00	0.00
Crew Leader - Wastewater	3.00	3.00	0.00
Field Technician I-II	9.00	9.00	0.00
Field Technician Trainee	25.00	25.00	0.00
Office Manager	1.00	1.00	0.00
Supervisor	3.00	3.00	0.00
	<b>42.00</b>	<b>42.00</b>	<b>0.00</b>
<b>3560 WASTEWATER MAINTENANCE</b>			
Lead Maintenance Mechanic/WW	1.00	1.00	0.00
Maintenance Mechanic - WW	4.00	4.00	0.00
Supervisor - USD, Wastewater	1.00	1.00	0.00
	<b>6.00</b>	<b>6.00</b>	<b>0.00</b>
<b>TOTAL UTILITY SYSTEMS OPERATING FUND</b>	<b>312.20</b>	<b>325.20</b>	<b>13.00</b>
<b>UTILITY CONNECTION FUND #439</b>			
	<b>ADOPTED FY 2023-24</b>	<b>ADOPTED FY 2024-25</b>	<b>INCREASE (DECREASE) OVER PY</b>
<b>3315 WATER INSTALLS</b>			
Field Technician Trainee	0.00	1.00	1.00
Field Technician I	1.00	1.00	0.00
Supervisor, Water Distribution	1.00	1.00	0.00
Water Distribution System Operator III	1.00	1.00	0.00
	<b>3.00</b>	<b>4.00</b>	<b>1.00</b>
<b>3515 WATER COLLECTION</b>			
Deputy Director - Utilities	1.00	1.00	0.00
Special Projects Coordinator	1.00	1.00	0.00
Supervisor, Wastewater Collection	1.00	1.00	0.00
	<b>3.00</b>	<b>3.00</b>	<b>0.00</b>
<b>TOTAL UTILITY CONNECTION FUND</b>	<b>6.00</b>	<b>7.00</b>	<b>1.00</b>
<b>MEDICAL FUND #605</b>			
<b>1900 MEDICAL FUND</b>			
Benefits Manager	1.00	1.00	0.00
Benefits Analyst	0.00	1.00	1.00
	<b>1.00</b>	<b>2.00</b>	<b>1.00</b>
<b>TOTAL CITY POSITIONS</b>	<b>1,414.35</b>	<b>1,474.35</b>	<b>60.00</b>



## FINANCIAL MANAGEMENT & BUDGET POLICIES

The National Advisory Council on State and Local Budgeting (NACSLB) developed a comprehensive set of recommended budget practices that has been endorsed by the Government Finance Officers Association (GFOA). These recommended practices provide a framework for the budget process encompassing a broad scope of governmental planning and decision-making regarding the use of resources.

Element #4 of Principle #2, Adopt Financial Policies addresses the need for jurisdictions to establish policies. As such, following are recommended financial management policies developed within the guidelines of the NACSLB.

**Policy #1:** Revenue estimates for annual budget purposes should be conservative. Property taxes should be budgeted at 95.5% of the Property Appraiser's estimate as of July.

**Policy #2:** The annual operating budget should be maintained in such a manner as to avoid an operating fund deficit. The annual budget should show fiscal restraint. Operating expenditures should be managed to create a positive cash balance (surplus) or not to exceed available resources in each fund at the end of the fiscal year.

**Policy #3:** Reserve funds should not be used to fund recurring expenditures. Fund balances should be maintained at fiscally sound levels in all funds. Such levels are delineated below:

- General Fund – The target is to maintain an unassigned fund balance of 20% of operating expenditures. This is the target that the unassigned fund balance should not fall below without establishing a replenishment plan.
- Building Permit Fund – The target fund balance is set at six months operating expenditures (50%). This is the target that the fund balance should not fall below without establishing a replenishment plan.
- Enterprise Funds – The target unrestricted net asset balance is set at two months operating expenses (17%). This is the target that the fund balance should not fall below without establishing a replenishment plan.

**Policy #4:** The City shall maintain adequate protection from loss due to property damage or liabilities of the City. The City shall maintain a self-insurance program for medical benefits for employees and dependents. Risks more than fixed individual limits of \$500,000 annually are coinsured with an outside insurance carrier. The City also maintains self-insurance programs for workers' compensation, and property and general liability risks. The City carries stop loss coverage for these programs and ensures adequate resources are available to support the value of incurred but not reported (IBNR) claims.

**Policy #5:** The City will not commit itself to the full extent of its taxing authority.

**Policy #6:** The City will not fund ordinary municipal services with temporary or nonrecurring revenue sources.

**Policy #7:** Indirect costs associated with the operations of Enterprise Funds will be identified and accounted against the operations of those funds and be reimbursed to the General Fund.

**Policy #8:** Fee schedules and user charges should be annually reviewed for adjustment to ensure that rates are equitable and cover the total cost or a portion of the total cost as established by policy of City Council.



## FINANCIAL MANAGEMENT & BUDGET POLICIES - CONTD.

**Policy #9:** The financial burden on the City's taxpayers must be minimized through systematic annual program reviews and evaluation aimed at improving the efficiency and effectiveness of City programs. As such, the annual budget will be based on the City Council's long-term strategic plan, implemented by departmental goals and objectives.

**Policy #10:** City management is responsible for recovery of budgeted and non-ad valorem revenues as planned for in the budget. Management shall maintain adequate billing and claiming processes in-order-to effectively manage accounts receivable in conformance with the fiscal plan and sound business principles.

**Policy #11:** Every appropriation, except an appropriation for a capital improvement expenditure, shall lapse at the close of the fiscal year to the extent that it has not been expended or encumbered. An appropriation for a capital improvement expenditure shall continue in force, i.e., not be required to be re-budgeted, until the purpose for which it was made has been accomplished or abandoned; the purpose of any such appropriation shall be deemed abandoned if three (3) years pass without any disbursement from or encumbrance of the appropriation unless extended by action of the City Council.

### DEBT MANAGEMENT

**Policy #12:** The Policy provides a general framework under which the City plans for and manages the use of debt financing. This Policy should be considered within the broader scope of the City's Comprehensive Financial Policies (adopted via Resolution 17-R30) and other City rules and regulations. The City of Port St Lucie, Florida, is a municipal corporation of the State of Florida duly authorized pursuant to the Constitution of the State of Florida, Chapter 166, Part 11, Florida Statutes, and other applicable provisions of law to borrow money to finance capital projects and refund existing debt. Section 9.09 of the City Charter requires an ordinance be enacted to "authorize the borrowing of money." Adoption of an ordinance establishes the framework for the borrowing of money.

A resolution is adopted to establish the amount of bonds to be issued, the purpose of the borrowing and other pertinent details for the issuance of the bonds. The City complies with its debt management policy.

**II. Purpose:** The purpose of this Policy is to establish parameters and provide guidance governing issuance, management, continuing evaluation of and reporting on all debt obligations issued by the City of Port St Lucie, and to provide for the preparation and implementation necessary to ensure compliance and conformity with this Policy, the City's Charter, the City's code of ordinances and Florida law.

**III. Purposes and Uses of Debt:** The City may issue commercial paper and other forms of variable rate short-term debt (debt with less than 12 months of maturity) from time to time. Incurring long-term debt serves to obligate future taxpayers ("long-term debt" is defined as debt with greater than 12 months of maturity). Excessive reliance on long-term debt obligations can cause debt levels to reach or exceed the government's ability to pay. There are many categories of long-term debt available, therefore, the City's conscientious use of long-term debt will provide assurance that future residents will be able to service the City's debt obligations. General obligation debt which is supported by property tax revenues will be utilized as authorized by voters. Debt secured by legally available non ad valorem revenues may be utilized for other types of enterprise debt (i.e., water, sewer, solid waste, and storm water) when supported by dedicated revenue sources (i.e., user charges).

**IV. Limitations on City Indebtedness:** As a matter of good public policy and budgetary considerations, the City will continue to maintain institutionalized control over its debt issuance. The City will attempt to maintain primarily a "pay as you go" financing program for capital improvements. Debt financing, to include general obligation bonds, revenue bonds, certificate of participation, lease/purchase agreements, and other obligations permitted to be issued under Florida state law, shall only be used to purchase capital assets and infrastructure that cannot be acquired from either current revenues or fund balance.



## FINANCIAL MANAGEMENT & BUDGET POLICIES - CONTD.

Borrowings by the City should be of a duration that does not exceed economic life of the improvement or asset that it finances and, where feasible, should be shorter than the expected economic life of the asset(s) being financed. Long term debt will not be issued in-order to finance current operating costs or normal, routine maintenance. Further, debt financing will be used for major, non-recurring items with a minimum of four years of useful life. The City shall not assume more tax-supported general-purpose debt without conducting an objective analysis as to the community's ability to assume and support additional debt service payments. For the City to issue additional pari-passu bonds, covenants as authorized in the respective bond issues must be complied with. When appropriate, self-supporting revenue bonds shall be issued in lieu of general obligation bonds. The City will strive to maintain a gross bonded general obligation principal debt at a level not to exceed 2% of the assessed value of taxable property within the City. The City will strive to prudently reduce the par amount of debt outstanding each year by paying scheduled principal payments and/ or via early redemption. The City will strive to ensure that annual general bonded debt service costs (principal and interest) will not exceed 15% of the City's General Fund Expenditures (excluding one-time bond and extraordinary expenses). Any repayment provisions shall be structured to achieve level debt service payments to the extent possible. Scheduling larger payments during the later years shall be avoided, unless used to wrap around existing pari-passu bonds.

**V. SELECTION OF FINANCE CONSULTANTS AND SERVICE PROVIDERS:** The City shall employ an outside professional financial advisor, other than the City's underwriter, who is familiar with and abreast of the conditions of the municipal market, and is available to assist in structuring the issue, pricing, and monitoring sales procedures. The City shall not use a firm to serve as both the financial advisor and underwriter. The City's Chief Financial Officer or designee shall be responsible for establishing a solicitation and selection process for securing professional services that are required to develop and implement the City's debt program. The solicitation and selection process for such services must comply with City's Code of Ordinances and other adopted policies and for such services, including procurement requirements for professional and technical services, if appropriate.

**VI. METHOD OF SALE:** The Chief Financial Officer and Treasurer shall consult with the City's Financial Advisor prior to each financing. The Chief Financial Officer will bring forward a recommendation to the City Council who shall render a determination of the appropriate method of sale of City's long-term debt obligations".

**VII. REFUNDING OF CITY INDEBTEDNESS:** Debt refunding involves monitoring the markets, interest rates and other conditions against the existing debt portfolio; all debt refundings need City Council authorization and approval.

**VIII. USE OF CREDIT ENHANCEMENT:** Credit enhancements are mechanisms which guarantee principal and interest payments. They include bond insurance, letters of credit and surety bonds. The City may use these credit enhancements when such credit enhancement proves cost effective or is otherwise beneficial to the City.

**IX. CREDIT RATINGS:** The City will seek to maintain and, if possible, improve the City's current bond rating to minimize borrowing costs and preserve access to credit.

**X. REBATE COMPLIANCE AND OTHER POST-ISSUANCE RESPONSIBILITIES:** The Chief Financial Officer or designee shall establish and maintain a system of record keeping and reporting to meet the arbitrage compliance requirements of the federal tax code and Florida law. Additionally, the Chief Financial Officer or designee should employ the services of third-party consultants for arbitrage reporting.

**XI. REPORTING AND CONTINUING DISCLOSURE:** The City will comply with the standards of the Government Finance Officers Association for financial reporting and budget presentation and the disclosure requirements of the Securities and Exchange commission. The City is committed to continuing disclosure of financial and pertinent credit information relevant to the City's outstanding debt and will maintain compliance with disclosure standards promulgated by state and national regulatory bodies.



## FINANCIAL MANAGEMENT & BUDGET POLICIES - CONTD.

**XII. DEBT POLICY IMPLEMENTATION:** The Chief Financial Officer shall implement this debt management policy. The Chief Financial Officer or designee shall review the policy at least every two years and shall bring proposed amendments to the City Council for their consideration.

### INVESTMENT MANAGEMENT

**Policy #13: INTRODUCTION CITY COUNCIL DIRECTED POLICY** In establishing the Investment Policy, the City of Port St Lucie ("City") recognizes the relationship between risk and return and acknowledges that all investments involve some degree of risk. The Investment Policy is intended to set forth the framework within which the City's investment activities will be conducted. The Investment Policy establishes parameters for investment activity which may be further restricted by the Chief Financial Officer or designee or City Manager. The Investment Policy provides both minimums and maximums by investment type to limit risk and diversify the City's investment portfolio.

**II. SCOPE:** In accordance with Section 218.415, Florida Statutes, this Investment Policy applies to all the investment activity and cash balances of the City of Port St Lucie ("the City"), except for the Municipal Police Officers' Retirement Trust Fund, the Prudential Pension Trust Fund, the 401(a) Retirement Trust Fund, the Other Post-Employment Benefits ("OPEB") Trust Fund, and funds related to the issuance of debt where there are other existing policies or indentures in effect.

### ACCOUNTS MANAGEMENT

**Policy #14:** Accounting systems shall be maintained to facilitate financial reporting in conformance with generally accepted accounting principles of the United States.

**Policy #15:** An annual financial audit shall be prepared in conformance with Florida state law.

**Policy #16:** Financial systems shall be maintained in a manner that provides for the timely monitoring of expenditures, revenues, and receivables/billing status on an ongoing basis.

**Policy #17:** The City shall annually seek the GFOA Certificate of Achievement for Excellence in Financial Reporting and Distinguished Budget Presentation Award.

### LONG-TERM FINANCIAL PLANNING

As detailed in the Capital Improvement Program section in this budget document, the City uses a five-year model for long-range planning in the general fund and all enterprise funds. The plans, including a five-year capital improvement plan, which are updated annually. The City Council's main objectives are: A) To preserve the quality of life by providing and maintaining adequate financial resources necessary to sustain a sufficient level of municipal services, B) To respond to changes in the economy, the priorities of governmental and non-governmental organizations, and other changes that may affect the City's financial well-being, C) To protect the City from emergency fiscal crisis by ensuring the maintenance of service even in the event of an unforeseen occurrence, and D) To maintain a strong credit rating in the financial community through sound, conservative financial decision-making.

Additionally, the City Council has established a preference for pay-as-you-go financing as a significant capital financing source but will ultimately determine the most appropriate financing structure for each capital project on an individual basis after examining all relevant factors of the project. Fund balances in-excess of required debt and other continuing obligations may be used as a capital source for pay-as-you-go financing.



# CITY OF PORT ST. LUCIE

## SUMMARY OF REVENUES, EXPENDITURES & FUND BALANCES

### ADOPTED BUDGET - FY 2024-25

	***** GOVERNMENTAL FUNDS *****			** PROPRIETY **		Debt	Internal	Trust	Totals	Totals	Totals*	Increase
	General	Special	Capital	** FUNDS **		Service	Service	Funds	2024-25	2023-24	2022-23	<Decrease>
	Fund	Revenue	Project	Enterprise	Fund	Funds	Funds	Funds				FY 24-25/23-24
<b>CASH BALANCES CARRYFORWARD:</b> (Projected Beginning Fund Balances - 10-1-24)	\$ 84,746,533	\$ 113,615,685	\$ 106,577,708	\$ 145,105,853	\$ 9,586,457	\$ 7,393,618	\$ 27,065,692	\$ 494,091,546	\$ 388,599,354	\$ 389,738,362	\$ 105,492,192	
<b>REVENUES &amp; SOURCES:</b>												
Taxes (includes other taxes)	105,495,463	14,951,698	18,455,038	-	8,212,213	-	-	147,114,412	124,704,273	118,106,368	22,410,139	
Utility Service Tax	21,886,496	-	-	-	-	-	-	21,886,496	17,192,863	15,100,000	4,693,633	
Franchise Fees	17,568,216	-	-	-	-	-	-	17,568,216	16,189,707	11,925,971	1,378,509	
Licenses and Permits	1,124,131	38,054,605	4,000,000	-	-	-	-	43,178,736	32,203,147	45,047,855	10,975,589	
Intergovernmental	23,776,925	12,996,410	22,290,664	2,457,177	-	-	-	61,521,176	44,485,549	60,779,053	17,035,627	
Fines and Forfeitures	1,328,766	197,541	-	-	-	-	-	1,526,307	1,251,415	5,214,833	274,892	
User Fees and Miscellaneous Revenues	9,854,395	50,555,631	42,429,284	174,560,171	452,946	34,710,650	3,997,492	316,560,569	246,245,083	195,107,230	70,315,486	
Use of Reserves/Budgeted Beginning Balance*	14,333,333	3,161,203	94,184,243	24,603,896	-	-	-	136,282,675	108,173,699	132,473,822	28,108,976	
Other Financing Sources	12,092,699	14,196,925	37,526,598	41,137,206	-	450,000	-	105,403,428	118,880,713	147,268,091	(13,477,285)	
<b>TOTAL REVENUES AND SOURCES</b>	<b>207,460,424</b>	<b>134,114,013</b>	<b>218,885,827</b>	<b>242,758,450</b>	<b>8,665,159</b>	<b>35,160,650</b>	<b>3,997,492</b>	<b>851,042,015</b>	<b>709,326,449</b>	<b>731,023,223</b>	<b>141,715,566</b>	
<b>TOTAL REVENUES AND BALANCES:</b>	<b>\$ 292,206,957</b>	<b>\$ 247,729,698</b>	<b>\$ 325,463,535</b>	<b>\$ 387,864,303</b>	<b>\$ 18,251,616</b>	<b>\$ 42,554,268</b>	<b>\$ 31,063,184</b>	<b>\$ 1,345,133,561</b>	<b>\$ 1,097,925,803</b>	<b>\$ 1,120,761,585</b>	<b>\$ 247,207,758</b>	
<b>EXPENDITURES:</b>												
Personnel Services	\$ 110,525,151	\$ 22,875,628	\$ 101,594	\$ 39,571,089	\$ -	\$ 289,499	\$ -	\$ 173,362,961	\$ 152,205,140	\$ 136,714,740	\$ 21,157,821	
Operating Expenses	43,378,835	68,253,732	5,250,000	61,772,253	5,000	34,784,083	-	213,443,903	190,222,655	187,126,964	23,221,248	
Capital Outlay & Capital Projects	3,243,607	1,736,152	189,610,179	33,634,347	-	-	-	228,224,285	137,022,046	168,322,635	91,202,239	
Debt Services	17,434,780	20,912,954	-	31,683,096	8,210,294	-	-	78,241,124	67,368,998	66,479,084	10,872,126	
Budgeted Contingencies/Budgeted Ending Reserve	-	6,085,579	22,774,178	19,627,087	331,978	-	3,997,492	52,816,314	43,564,446	65,723,519	9,251,868	
Fund Transfers (Includes Internal Charges)	32,878,051	14,249,968	1,149,876	56,470,578	117,887	87,068	-	104,953,428	118,943,164	106,656,281	(13,989,736)	
<b>TOTAL EXPENDITURES</b>	<b>207,460,424</b>	<b>134,114,013</b>	<b>218,885,827</b>	<b>242,758,450</b>	<b>8,665,159</b>	<b>35,160,650</b>	<b>3,997,492</b>	<b>851,042,015</b>	<b>709,326,449</b>	<b>731,023,223</b>	<b>141,715,566</b>	
<b>BUDGETED DESIGNATED RESERVES</b> (Projected Ending Fund Balances - 9-30-25)	<b>\$ 70,413,200</b>	<b>\$ 116,540,061</b>	<b>\$ 35,167,643</b>	<b>\$ 140,129,044</b>	<b>\$ 9,918,435</b>	<b>\$ 7,393,618</b>	<b>\$ 31,063,184</b>	<b>\$ 410,625,185</b>	<b>\$ 323,990,101</b>	<b>\$ 322,988,059</b>	<b>\$ 86,635,084</b>	
<b>TOTAL APPROPRIATED EXPENDITURES AND RESERVES</b>	<b>\$ 277,873,624</b>	<b>\$ 250,654,074</b>	<b>\$ 254,053,470</b>	<b>\$ 382,887,494</b>	<b>\$ 18,583,594</b>	<b>\$ 42,554,268</b>	<b>\$ 31,063,184</b>	<b>\$ 1,261,667,200</b>	<b>\$ 1,033,316,550</b>	<b>\$ 1,054,011,282</b>	<b>\$ 228,350,650</b>	

\* We have changed the way we budget for reserves. In prior years we presented total reserves as revenue source and projected ending reserves as a use of resources. For the budget we are not including these balances in our totals because the budget would be inflated.





# CITY OF PORT ST. LUCIE

## REVENUE DESCRIPTION AND OVERVIEW

The revenue and sources budgeted for all funds for FY 2024-25 is \$851,042,015. These amounts include personnel, operating, capital, and transfers between funds. The adopted budget for FY 2024-25 is 19.98% greater than the FY 2023-24 adopted budget which utilizes reserves for planned one time uses. The increase is due to planned CIP Projects, increases in operations, deferred maintenance of buildings and debt retirement.

The following revenue categories represent over 75% of the City of Port St. Lucie’s revenue sources. The City shall estimate its annual revenues by objective and analytical processes. The City shall maintain a diversified and stable revenue system to the extent provided by law to insulate it from short-run fluctuations in any one revenue source.

### Revenues

#### Ad Valorem Taxes:

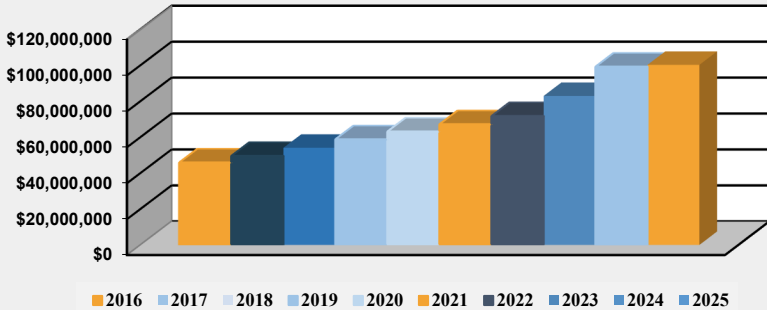
**Description:** Ad Valorem Taxes (Latin for “according to Value”) are taxes levied in proportion to the value of the property which it is levied. The City’s millage rate is the tax rate charged against both residential and commercial properties within the City limits. All properties are assessed a tax bill by the County Tax Appraiser.

**Outlook:** In the past few years actual Ad Valorem results have met any preliminary budget projections made in the beginning of our budget cycle. For future financial projections, the City is anticipating 9%, 8%, 7% and dropping by 1% in future years.

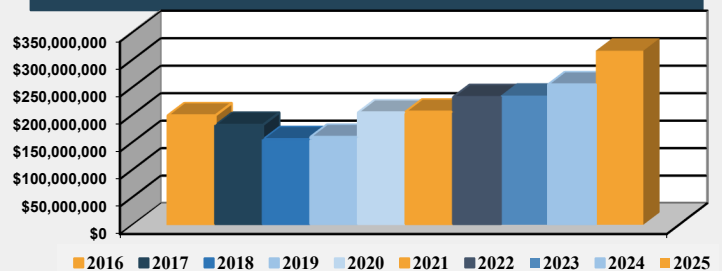
#### Miscellaneous Revenues:

**Description:** Those revenues that are small in value and not individually categorized such as charges for services, interest, Special Assessment payment and donations or contributions.

Ad Valorem Taxes Revenue Trends  
 10 Year Actual and Budgeted



Miscellaneous Revenue Trends  
 10 Year Actual and Budgeted



**Overview:** The City’s combined Millage rate is adopted at 5.0550 for fiscal year 2024-25, down by 0.14500 from FY 2023-24. The portion of the overall rate that is designated for retiring debt on the Crosstown Parkway Road project is set at 0.3743. When combined with the 15.4% gain in taxable value for FY 2024-25, the total increase to Property Tax Revenue is estimated to be \$11.1 million for FY 2024-25 allocated among the three funds that receive property tax revenue. This is well below the state-imposed ten mill cap. The funds currently benefiting from Ad Valorem Tax Revenues are the General Fund (4.3191), Road and Bridge Operating und (0.3616), and the voter-approved debt service millage rate is (0.3743) for Crosstown Parkway Fund.

**Outlook:** Miscellaneous revenue varies from year to year thus making it difficult to depend on miscellaneous revenues to increase at the same growth rate as other revenues. An example of the fluctuation in revenue would be a one-time developer contribution toward a capital project that would not occur in future years.



# CITY OF PORT ST. LUCIE REVENUE DESCRIPTION AND OVERVIEW

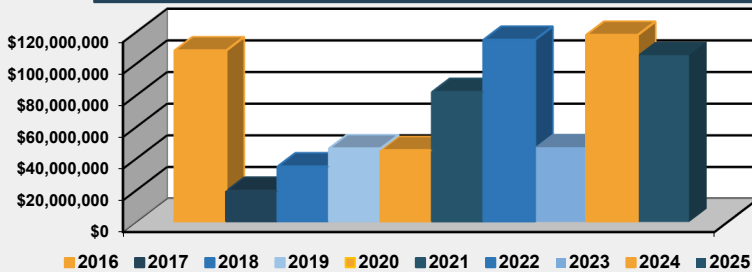
## Other Financing Sources:

**Bonds:** Bonds are a written promise, generally under seal, to pay a specified sum of money called face value, at a fixed time in the future called the date of maturity and carrying interest at a fixed rate, usually payable periodically. The most common type of bonds is general obligation and revenue bonds which are most frequently used for construction of large capital projects. Throughout the years the City has obtained these two types of bonds to expand water and sewer, roads and to build new City buildings due to the record breaking growth.

**Interfund Transfers:** Legally authorized transfer from a fund receiving revenue to the fund through which the resources are to be expended.

**Overview:** Other Financing sources comprises of three areas, which are Bond Proceeds, Indirect Cost Transfers, and Interfund Transfers. Most of the CIP funds budgeted interfund transfers into or out of operating funds or the Governmental Finance Fund to pay debt on past or current CIP projects.

Other Financing Sources Revenue Trends  
 10 Year Actual and Budgeted



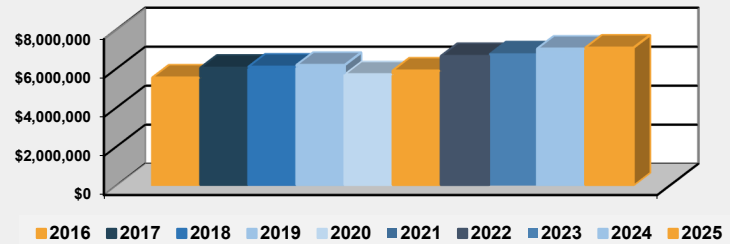
**Outlook:** Interfund transfers will be made to continue to pay down debt, for indirect charges and help fund CIP projects.

## Local Option Gas Tax:

**Description:** Local Option Revenues resulting from an additional six cents local tax on gasoline sales in St. Lucie County. These collected revenues are shared with the County and the Cities of Fort Pierce and St. Lucie Village. For the 2024-25 Fiscal Year, Port St. Lucie will be allocated a portion of the local gas tax based on the last five-years of accumulated transportation related expenditures by each entity.

**Overview:** The largest single revenue for the Road and Bridge Operating Fund is the Local Option Gasoline Tax, the 2024-2025 revenue projection is \$7 million. This single revenue has very little growth over four years. The estimated growth in future years is 3%. The level of tax revenue is tied to the number of gallons sold.

Local Option Gas Tax Revenue Trends  
 10 Year Actual and Budgeted



**Outlook:** This remains a significant source of funding for the City's repaving efforts. The distribution will continue to be calculated based on the statutory formula in F.S. 336.025 (4) until a new agreement is reached with the County.



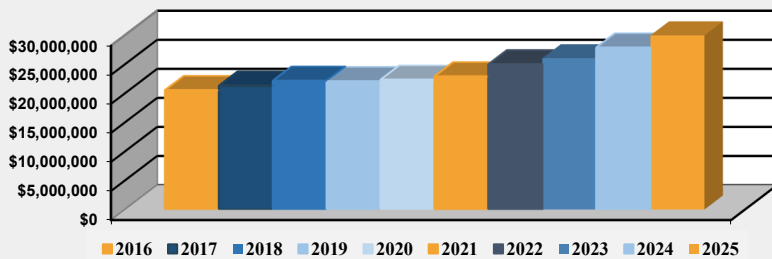
# CITY OF PORT ST. LUCIE REVENUE DESCRIPTION AND OVERVIEW

## Stormwater Fee:

**Description:** The Stormwater Fee is an annual fee charged to all property owners for the purpose of constructing and maintaining the City’s stormwater system.

**Overview:** The annual stormwater fee assessed to a residence will be \$183.00 per residential unit and \$137.25 per undeveloped lot in FY 2024-25, which increase from the prior year. The annual stormwater fee is expected to generate \$29.9 million. The only normal growth in the Stormwater Fee revenue occurs when a vacant lot is built on providing ±\$45.75 per unit in additional revenue.

### Stormwater Fee Revenue Trends 10 Year Actual and Budgeted



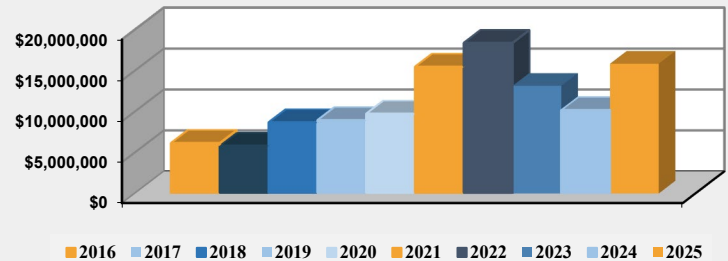
**Outlook:** The City Council approved an increase in the Stormwater Fees during FY 2024-25 budget, (\$5.00 increase to a residential unit and \$3.75 for an undeveloped lot). As the City expands its major roads to a four-lane design with a median, the volume of landscaping to be maintained increases and the funding must be considered. There will be increased pressure upon the system which will require additional rate increases in the future. The Public Works department has worked on reducing these costs by dropping the number of rotations for mowing and other services which has helped the financial position of the stormwater fund.

## Building Permits:

**Description:** The Building Permit Fees are revenues derived from issuance of building permits prior to construction in the City of Port St. Lucie.

**Overview:** Building Permits Fees are directly driven by construction activity. New construction activity remains strong, and Permit Fee Revenue is to hit \$15.9 million in FY 2024-25. The revenue collected is based on the growth in the City.

### Building Permit Fee Revenue Trends 10 Year Actual and Budgeted



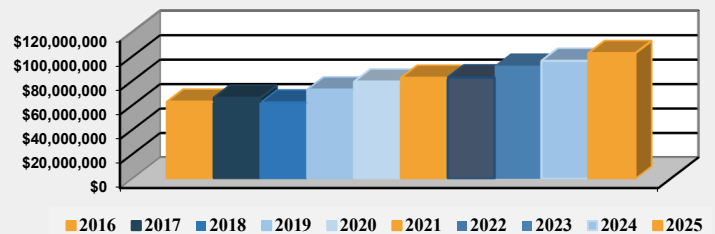
**Outlook:** Based on construction activity, this fund expected to be within budget.

## Utility Operating Revenues:

**Description:** Utility Operating Revenues are monthly revenues collected from users of the system.

**Overview:** The Water and Sewer Operating Fund is funded primarily by the monthly revenues from the users of the system which is projected to be \$102.7 million for FY 2024-25. The City Council approved a 5.5% rate increase to water for 24-25.

### Utility Operating Revenue Trends 10 Year Actual and Budgeted



**Outlook:** There is a healthy level of new customers expected to be added as construction continues to occur in the City which will boost the operating revenues.



CITY OF PORT ST. LUCIE, FLORIDA  
 AUDITED LONG-TERM DEBT AS OF SEPTEMBER 2023

DEBT	FUND	DEBT HOLDER	BALANCE 9/30/2022	ADDITIONS FY22-23	REDUCTIONS FY22-23	ENDING BALANCE 9/30/2023	DUE WITHIN ONE YEAR
2014 GO Bonds & Refunding	214	US BANK	48,705,000	-	48,705,000	-	-
2016 GO Refunding Bonds	214	US BANK	35,945,000	-	-	35,945,000	-
2023 GO Refunding Bonds	214	US BANK	-	39,750,000	-	39,750,000	4,740,000
2014 Public Service Tax Bonds	001/142	REGIONS BANK	17,875,000	-	535,000	17,340,000	560,000
2016 CRA Refunding Bonds	175	US BANK	20,300,000	-	3,955,000	16,345,000	5,185,000
2017 Taxable Special Obligation	156	US BANK	16,895,000	-	1,025,000	15,870,000	1,060,000
2018 Taxable Special Obligation		TD BANK	49,240,000	-	1,620,000	47,620,000	1,675,000
2021 Capital & Refunding Bonds		Bank of NY Mellon	43,055,000	-	2,715,000	40,340,000	770,000
2003D East Lake Village Bonds	154/354	US BANK	515,000	-	515,000	-	-
2005A St Lucie Land Holding	155/355	US BANK	5,435,000	-	5,435,000	-	-
2016 SW Annex Refunding	115	ZION BANK	108,895,000	-	3,270,000	105,625,000	3,340,000
Unamortized bond premium			12,205,979	4,449,537	2,960,637	13,694,879	-
			<b>359,065,979</b>	<b>44,199,537</b>	<b>70,735,637</b>	<b>332,529,879</b>	<b>17,330,000</b>
Compensated Absences			12,726,044	748,524	-	13,474,568	1,212,711
Leases			532,193	-	362,088	170,105	113,064
Subscription Liability			-	4,436,617	1,528,704	2,907,913	1,330,606
<b>TOTAL GLTD</b>			<b>372,324,216</b>	<b>49,384,678</b>	<b>72,626,429</b>	<b>349,082,465</b>	<b>19,986,381</b>
2011 Stormwater Refunding Revenue	401	TD BANK	1,325,000	-	1,325,000	-	-
2020 Stormwater Refunding	401	TD BANK	30,145,000	-	-	30,145,000	1,030,000
			<b>31,470,000</b>	<b>-</b>	<b>1,325,000</b>	<b>30,145,000</b>	<b>1,030,000</b>
<b>TOTAL STORMWATER LTD</b>			<b>31,470,000</b>	<b>-</b>	<b>1,325,000</b>	<b>30,145,000</b>	<b>1,030,000</b>
2007 Utility Rfnding & Improvement Rev Bonds	431/445	US BANK	48,300,000	-	8,695,000	39,605,000	9,155,000
2014 Utility Refunding Revenue	431	US BANK	25,005,000	-	25,005,000	-	-
2016 Utility Refunding Bnds	431	ZION'S BANK	196,965,000	-	3,370,000	193,595,000	3,530,000
2018 Utility Refunding Revenue	431	US BANK	7,225,000	-	285,000	6,940,000	300,000
2021 Utility System Revenue Bonds	431	US BANK	30,095,000	-	560,000	29,535,000	580,000
2022 Utility System Bank Loan	431	SEACOAST BANK	15,455,000	-	1,175,000	14,280,000	1,210,000
2023 Utility Refunding Revenue	431	US BANK	-	21,320,000	500,000	20,820,000	1,610,000
			<b>323,045,000</b>	<b>21,320,000</b>	<b>39,590,000</b>	<b>304,775,000</b>	<b>16,385,000</b>
<b>TOTAL UTILITY LTD</b>			<b>323,045,000</b>	<b>21,320,000</b>	<b>39,590,000</b>	<b>304,775,000</b>	<b>16,385,000</b>
Unamortized bond premium			27,932,157	2,692,439	4,841,750	25,782,846	-
Compensated Absences			3,961,700	76,264	-	4,037,964	363,417
Leases			88,994	-	36,740	52,254	36,740
Subscription Liability			-	1,317,875	208,575	1,109,300	208,575
<b>TOTAL LONG-TERM DEBT</b>			<b>758,822,067</b>	<b>74,791,256</b>	<b>118,628,494</b>	<b>714,984,829</b>	<b>38,010,113</b>



## GOVERNMENTAL ACTIVITIES DEBT:

\$74,740,000 General Obligation Bonds and Refunding Bonds, Series 2014 - due in annual principal installments ranging from \$505,000 to \$5,155,000 plus semiannual interest at a rate ranging from 1.5% to 5.0%. Proceeds were used to provide \$36,000,000 of project funds for the Crosstown Parkway project and to advance refund \$29,505,000 of the General Obligation Bonds, Series 2005, and \$12,510,000 of the General Obligation Bonds, Series 2006.

\$33,300,000 Public Service Tax Revenue Bonds, Series 2014A & 2014B - payable from and collateralized by a lien upon and a pledge of the public service tax revenues, due in annual principal installments ranging from \$760,000 to \$2,170,000 plus interest semiannually at a rate ranging from 2.611% to 5.0%. Proceeds used to refund the \$39,900,000 Lease Revenue bonds, Series 2010A & 2010B (Wyncrest Project).

\$38,260,000 Community Redevelopment Agency Redevelopment Trust Fund Refunding Revenue Bonds, Series 2016 - payable from and collateralized by a lien upon and pledge of the net tax increment revenues generated in the Community Redevelopment Area, due in annual principal installments ranging from \$2,225,000 to \$5,715,000 plus interest semiannually at a rate ranging from 2.0% to 5.0% through January 2026. Proceeds were used to refund the remaining balances of the outstanding \$11,870,000 CRA Bonds, Series 2004, and the \$46,450,000 CRA Bonds, Series 2006.

\$37,075,000 General Obligation Refunding Bonds, Series 2016 - due in annual principal installments ranging from \$1,960,000 to \$6,000,000 plus semiannual interest at a rate ranging from 3.125% to 5.0%. Proceeds used to refund the remaining balances of the \$49,285,000 General Obligation Bonds, Series 2005, and \$44,545,000 General Obligation Bonds, Series 2006. The refunding resulted in a future cash flow savings of \$6,079,171 and a net present value savings of 4,392,084. The economic gain of \$1,285,901 will be amortized over 19 years.

\$22,345,000 Taxable Special Obligation Bonds, Series 2017 - payable from amounts budgeted and appropriated by the City from non-ad valorem revenues, due in annual principal installments ranging from \$905,000 to \$1,655,000 plus semiannual interest at a rate ranging from 1.892% to 4.357%. Proceeds used to advance refund the remaining balance of the \$31,360,000 Special Assessment Refunding Bonds, Series 2008A. The refunding resulted in a future cash flow savings of \$15,743,297 and a net present value savings of \$3,989,340. The economic loss of \$3,843,556 will be amortized over 10 years.

\$54,085,000 Taxable Special Obligation Refunding Revenue Bonds, Series 2018A - payable from amounts budgeted and appropriated by the City from non-ad valorem revenues, due in annual principal installments ranging from \$300,000 to \$3,680,000 plus semiannual interest at a rate ranging from 2.825% to 4.555%. Proceeds were used to provide funds together with other legally available funds to refund all the City's outstanding Research Facilities Revenue Bonds, Series 2010 (Oregon Health and Science University Vaccine and Gene Therapy Institute Florida Corp. Project and pay costs and expenses of issuing the Series 2018A Bonds. There was an economic loss of \$600,820 resulting from the transaction. The proceeds of the Series 2010 Bonds were used by the City to finance a loan to the



## **GOVERNMENTAL ACTIVITIES DEBT (CONTINUED):**

Oregon Health and Science University Vaccine and Gene Therapy Institute Florida Corp ("VGTI") for the purpose of financing the acquisition of certain land located in the City and the construction, furnishing, and equipping of the approximately 99,000 gross square foot building.

\$45,665,000 Capital Improvement and Refunding Revenue Bonds, Series 2021 - payable solely from and secured by a lien upon and pledge of the pledged funds, due in annual principal installments ranging from \$770,000 to \$2,715,000 plus semiannual interest at a rate ranging from 3.000% to 4.000%. Proceeds are being used to provide funds together with other legally available funds to acquire, construct, and equip a new Public Works Building, Police Training Facility, Torino Regional Park Improvements, Tradition Regional Park Improvements, an Adaptive Traffic Light System, and refund the remaining balance of the \$13,915,000 Sales Tax Refunding Revenue Bonds, Series 2011. The refunding resulted in future cash flow savings of \$232,586 and net present value savings of \$227,448.

\$39,750,000 General Obligation Refunding Bonds, Series 2023 - payable from and secured by a lien upon and pledge of (i) the proceeds of the Ad valorem Taxes, and (ii) the money on deposit in the Sinking Fund established in the Bond Resolution, including any investment earnings thereon, due in annual principal installments ranging from \$1,705,000 to \$4,740,000 plus semiannual interest at a rate of 5.000%. Proceeds were used to (i) refund all the City's outstanding General Obligation Bonds, Series 2014, and the General Obligation Refunding Bonds, Series 2014. The General Obligation Refunding Bonds, Series 2014, were issued to (i) finance a portion of the cost of constructing a transportation corridor on Crosstown Parkway, previously known as West Virginia Drive, and (ii) for the purpose of defeasing and refunding a portion of the City's General Obligation Bonds, Series 2005 and General Obligation Bonds, Series 2006, respectively. The General Obligation Bonds, Series 2005 and General Obligation Bonds, Series 2006 were issued to finance a portion of constructing a transportation corridor on West Virginia Drive now known as Crosstown Parkway. The refunding resulted in \$3,709,152 in net present value savings or 7.61% of the refunded bonds par amount. The economic gain of \$433,343 will be amortized over 11 years. The refunding resulted in future cash flow savings of \$4,415,258.

### **Special Assessment Debt with Government Commitment**

\$126,895,000 Special Assessment Refunding Bonds, Series 2016 (Southwest Annexation Special Assessment District No. 1) - payable from assessments levied on subject properties within the assessment area, due in annual principal installments ranging from \$2,350,000 to \$6,580,000 plus interest semiannually ranging from 1.0% to 4.0% through July 2045. The City has a secondary obligation to budget sufficient Non-Ad Valorem Revenues to cover the annual debt service requirements if the amounts within the fund are not available to meet the upcoming debt service payment. Proceeds were used to refund the \$129,440,000 remaining balance of the outstanding \$155,840,000 Special Assessment District Bonds, Series 2016 (Southwest Annexation Special Assessment District No. 1).



## **BUSINESS-TYPE ACTIVITIES DEBT:**

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The Stormwater Utility Revenue Bonds are collateralized by a lien upon, and a pledge of the stormwater revenues derived from the operation of the stormwater utility system, the franchise revenues derived from the electric franchise fees collected from Florida Power & Light Company, and income earned on bond related investment accounts.

\$30,145,000 Stormwater Utility Refunding Revenue Bonds, Series 2020 - due in annual principal installments of \$1,030,000 to \$3,070,000, plus interest of 4% through May 2039. The series 2020 bonds were issued on February 13th, 2020, and the proceeds of this issue were used to refund 2010A and 2010B Taxable Build America Bonds and Taxable Recovery Zone Economic Development Bonds of \$26,895,000 and \$9,105,000 respectively. The refunding resulted future cash flow savings of \$11,072,557 and in a net present value savings of \$9,296,118.

\$11,325,000 Stormwater Utility Refunding Revenue Bonds, Series 2011 - due in annual principal installments of \$320,000 to \$1,325,000, plus interest ranging from 2% - 5% through May 2023. The proceeds of this issue were used to advance refund \$11,610,000 of the outstanding balance of the Series 2002 Stormwater Bonds, which were issued to provide funds for the payment of a lawsuit relating to the City's stormwater collection and drainage system.

The Utility System Revenue Bonds are payable solely from and secured by a lien upon and pledge of the net revenues derived from the operation of the water and sewer system and the Capital Facilities Charges (limited to the debt service component) of the Utility System.

\$119,445,000 Utility System Refunding Revenue Bonds, Series 2007 - due in annual principal installments of \$670,000 to \$10,675,000 plus interest semiannually ranging from 4.0% to 5.25% through September 2027.

\$29,585,000 Utility System Refunding Revenue Bonds, Series 2014 - due in annual principal installments beginning in 2020, ranging from \$1,265,000 to \$5,155,000 plus interest semiannually of 5.00% through September 2023. The Series 2014 Bonds were issued in November 2014 to refund \$7,190,000 of Series 2003 Bonds, \$12,260,000 of Series 2004 Bonds and \$16,460,000 of Series 2006 Bonds.

\$206,970,000 Utility System Refunding Revenue Bonds, Series 2016 - due in annual principal installments ranging from \$205,000 to \$27,070,000 plus interest semiannually ranging from 3.0% to 5.0% through September 2036. The Series 2016 Bonds were issued in August 2016 to refund all the \$51,645,000 Series 2004A Bonds, refund the \$52,270,000 outstanding balance of the \$78,435,000 Series 2006 Bonds, refund the \$33,507,230 outstanding balance of the \$35,197,230 Series 2006A Bonds, and advance refund \$88,075,000 of the \$110,200,000 Series 2009 Bonds. The refunding resulted in future cash flow savings of \$58,757,788 and net present value savings of \$43,528,370. The economic loss of \$18,895,088 will be amortized over 20 years.

\$8,305,000 Utility System Refunding Revenue Bond, Series 2018 - due in annual principal installments



## **BUSINESS-TYPE ACTIVITIES DEBT (CONTINUED):**

of \$260,000 and \$1,475,000 beginning in 2019 plus interest semiannually ranging from 2.25% to 5.00% through September 2035. The Series 2018 Bonds were issued in May 2018 to refund all the Series 2009 Bonds. The refunding resulted in future cash flow savings of \$4,395,964 and net present value savings of \$2,899,018. The economic loss of \$1,039,035 will be amortized over 18 years.

\$30,635,000 Utility System Revenue Bonds, Series 2021 - due in annual principal installments ranging from \$540,000 to \$1,145,000 plus interest semiannually ranging from 3.00% to 5.00% through September 2041. The Series 2021 Bonds were issued in June 2021 to provide funds, together with other legally available funds, to finance costs relating to the acquisition, construction, and equipping two new western reverse osmosis Floridian wells for the James E. Anderson ("JEA") Water Treatment Plant, a new western raw water main to connect the new wells to the JEA Water Treatment Plant, relocation of water utility lines in connection with the Floresta Drive roadway improvements, a new deep injection well for the Prineville Water Treatment Facility, various upgrades to the Westport Wastewater Treatment Plant to meet new nutrient reduction requirements, the extension of a reuse water line one mile southwest of C24 canal to the Glades wastewater booster pumping station, and various upgrades to the Northport booster pump main to increase the capacity of wastewater flows to the Glades Wastewater Treatment Plant.

\$15,750,000 Direct Placement Bank Loan, 2022 - due in annual principal installments ranging from \$295,000 and \$4,375,000 plus interest semiannually of 2.350% through September 2029. The Direct Placement Bank Loan, 2022 was issued in June of 2022 to refund all of Utility System Refunding Revenue Bonds, Series 2012. The refunding resulted in a net present value savings of \$1,465,240. The purpose of the Series 2012 was to advance refund a portion of the Series 2003 Refunded Bonds and advance a portion of the Series 2004 Refunded Bonds.

\$21,320,000 Utility System Refunding Revenue Bonds, Series 2023 - due in annual principal installments ranging from \$500,000 to \$4,890,000 plus interest semiannually of 5.00% through September 2034. The Series 2023 Bonds were issued in June 2023 to provide funds to refund on a current basis all of the City's outstanding Utility System Refunding Revenue Bonds, Series 2014. The Utility System Refunding Revenue Bonds, Series 2014, were issued in November 2014 to refund \$7,190,000 of Series 2003 Bonds, \$12,260,000 of Series 2004 Bonds and \$16,460,000 of Series 2006 Bonds. The refunding resulted in future cash flow savings of \$3,348,536 and a net present value savings of \$2,823,403. The economic gain of \$702,969 will be amortized over 11 years.





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## General Fund

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The City's General Fund reports on the financial activities of all the administrative departments, which include the Parks and Recreation and Police Departments. The financial condition continues to improve because of the rapid growth experienced within the City. Residential and commercial growth both have increased the value of real property. This increase has allowed the City to focus on addressing staffing needs, deferred maintenance, innovation and technology enhancements, and adding new park amenities that are expected and required in providing first-class services.

### Major Revenue Source

The General Fund is operated using tax revenues as opposed to user fees. The largest single source of revenue in the General Fund is Ad Valorem Property Tax, which has been increasing because of the growth noted above. The other major revenues of the General Fund (Utility Tax, Franchise Fees, and Sales Tax) are projected to continue their upward trend. These revenue sources make up approximately 80% of the revenue needed to provide services to our citizens.

### Expenditure Trends

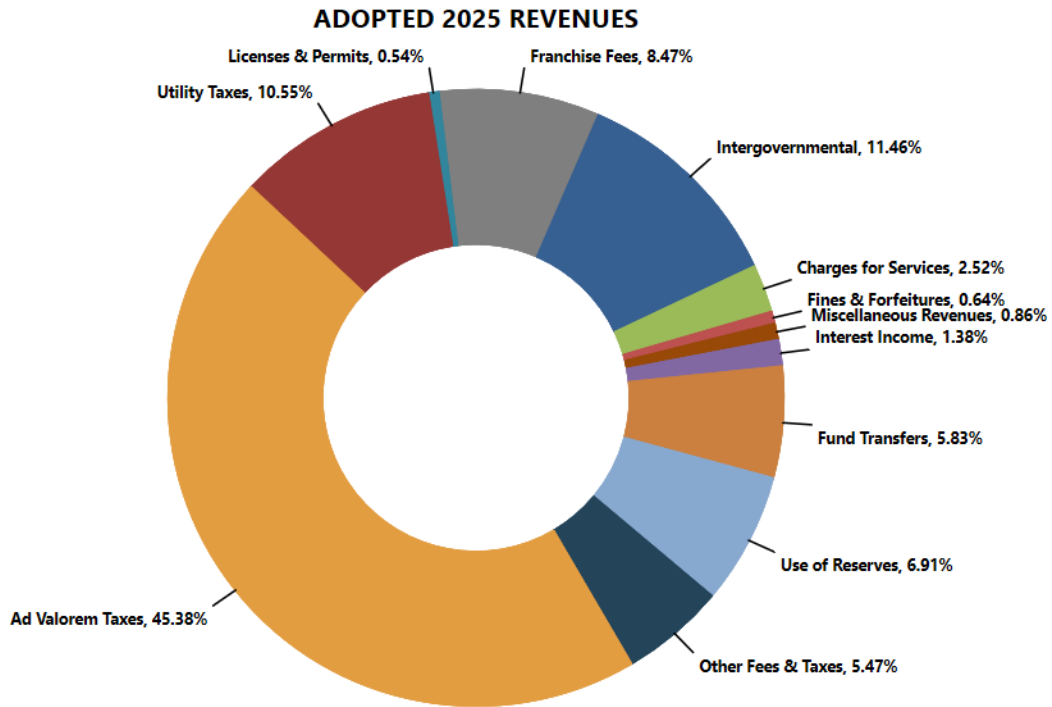
Salaries and Benefits are the largest area of cost for the General Fund and normally account for 60% to 70% of the fund budget in nearly all cities nationwide. This is because the General Fund's products are services to the public. Full-time employees are being added in the Police Department, Parks & Recreation Department, Human Resource Department, Finance Department, Information Technology Department, and others to keep up with the growth of unmet needs and demand for services. The City continues to address the deferred maintenance around the City by increasing repair and maintenance budgets and capital outlay budgets to combat the deterioration of city parks, streets, buildings, etc.

### Long Range Model

The long-range model included for the General Fund shows balanced budgets in the early years followed by projected deficits later on due to the continued growth in the City. The City will use reserves to pay the CRA debt and pay for one-time Capital Improvement projects for Port St. Lucie Boulevard in FY25 and FY26. The fund balance will remain within the approved policy of 20% through the end of our projection period of five years. This model assumes a modest level of taxable value increase going into future years and increases in other economic revenues. In the long-range model, the expenses for personnel are increased by 12.19% over the estimated in FY 2024–25 and 10% in FY 2025–26. Operating expenses will continue to increase based on costs associated with new infrastructure, such as parks, a Police Training Facility, City Hall expansion, and a City Hall Complex garage. The City has made great strides in reducing debt by implementing effective fiscal discipline. The City has developed plans to secure additional financing through bonding. This approach will allow the City to fund the infrastructure identified in the General Capital Improvement Plan. The City Council is committed to remaining the safest City, with a population of over 100,000, in Florida.



CITY OF PORT ST. LUCIE  
 GENERAL FUND SOURCES - # 001.0003  
 ADOPTED BUDGET - FY 2025

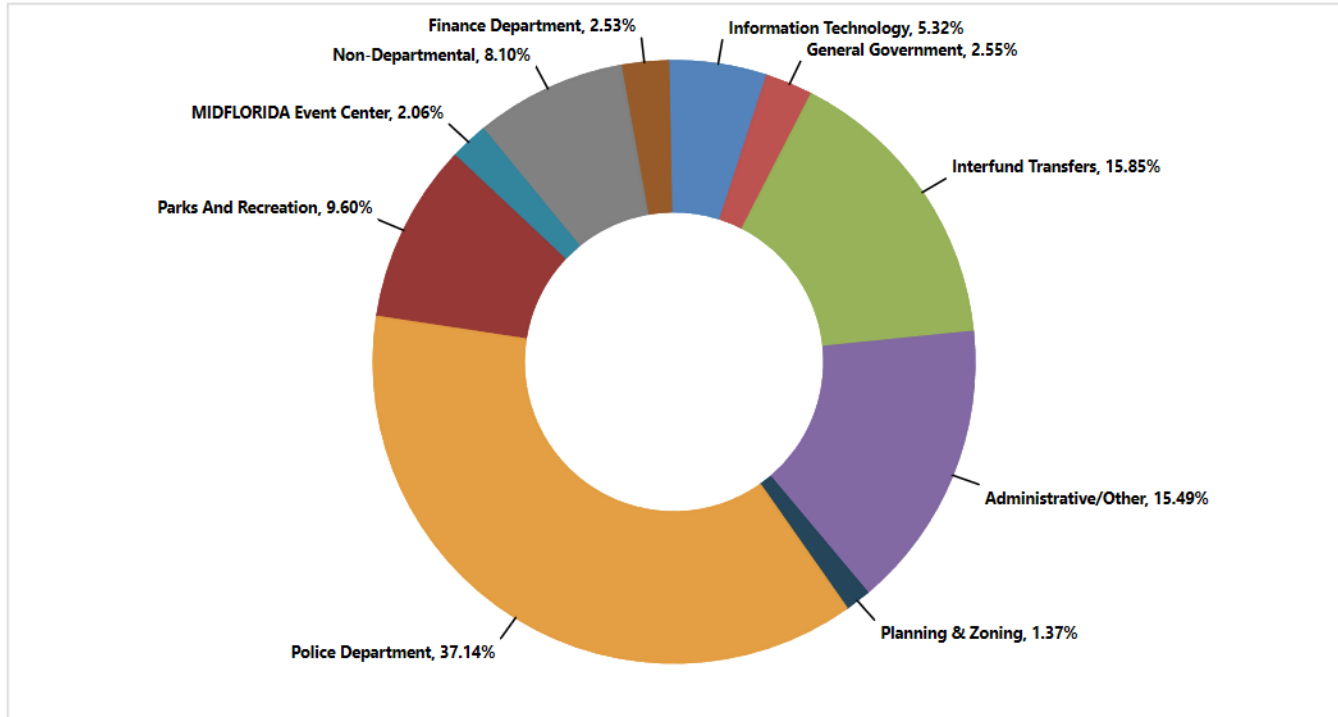


	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE \$	%	PROJECTED 2026
<b>Beginning Undesignated Reserves</b>	\$ 76,860,070	\$ 80,541,763	\$ 80,541,763	\$ 84,746,533	\$ 4,204,770	5.22 %	\$ 70,413,200
<b>REVENUES &amp; SOURCES:</b>							
Other Fees & Taxes	10,283,461	10,154,231	10,554,231	11,341,027	1,186,796	11.69 %	11,714,767
Ad Valorem Taxes	68,353,069	82,793,609	82,821,609	94,154,436	11,360,827	13.72 %	102,626,115
Utility Taxes	19,218,965	17,192,863	21,050,000	21,886,496	4,693,633	27.30 %	22,543,091
Licenses & Permits	1,091,635	2,091,000	1,134,000	1,124,131	(966,869)	(46.24)%	1,157,855
Franchise Fees	15,434,314	15,087,847	16,872,435	17,568,216	2,480,369	16.44 %	18,095,263
Intergovernmental	28,159,553	21,906,572	23,055,935	23,776,925	1,870,353	8.54 %	24,490,233
Charges for Services	5,283,828	4,827,328	5,576,965	5,218,075	390,747	8.09 %	5,374,618
Fines & Forfeitures	1,155,681	1,037,365	1,253,865	1,328,766	291,401	28.09 %	1,368,630
Miscellaneous Revenues	6,970,278	1,605,796	1,936,726	1,775,605	169,809	10.57 %	1,828,874
Interest Income	2,002,092	974,396	2,743,196	2,860,715	1,886,319	193.59 %	2,946,537
Fund Transfers	12,501,964	11,148,245	11,123,787	12,092,699	944,454	8.47 %	12,620,116
Use of Reserves	-	7,884,647	-	14,333,333	6,448,686	81.79 %	6,850,000
<b>Total</b>	<b>\$ 170,454,840</b>	<b>\$ 176,703,903</b>	<b>\$ 178,122,749</b>	<b>\$ 207,460,424</b>	<b>\$ 30,756,521</b>	<b>17.41 %</b>	<b>\$ 211,616,099</b>



CITY OF PORT ST. LUCIE  
 GENERAL FUND USES - #001  
 ADOPTED BUDGET - FY 2025

2025 ADOPTED EXPENDITURES



	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>EXPENDITURES BY FUNCTION</b>							
Planning & Zoning	\$ 2,285,051	\$ 3,161,282	\$ 3,241,066	\$ 2,843,312	\$ (317,970)	(10.06)%	\$ 2,970,034
Police Department	61,735,587	66,043,604	70,292,607	77,044,018	11,000,414	16.66 %	85,123,258
Parks And Recreation	16,094,192	18,106,835	19,398,959	19,916,645	1,809,810	10.00 %	21,617,834
MIDFLORIDA Event Center	3,339,682	3,542,920	3,634,224	4,269,701	726,781	20.51 %	4,452,286
Non-Departmental	9,690,834	11,932,082	11,932,082	16,811,322	4,879,240	40.89 %	17,715,602
Finance Department	5,921,612	4,797,650	4,927,357	5,253,354	455,704	9.50 %	5,521,401
Information Technology	12,516,557	9,632,972	9,643,744	11,027,943	1,394,971	14.48 %	11,578,642
General Government	4,808,592	5,122,102	5,727,616	5,290,589	168,487	3.29 %	5,449,307
Interfund Transfers	31,559,376	24,198,110	20,277,641	32,878,051	8,679,941	35.87 %	24,808,940
Administrative/Other	18,821,665	30,166,346	24,842,683	32,125,489	1,959,143	6.49 %	32,378,795
Total Expenditures by Function	<u>\$ 166,773,148</u>	<u>\$ 176,703,903</u>	<u>\$ 173,917,979</u>	<u>\$ 207,460,424</u>	<u>\$ 30,756,521</u>	<u>17.41 %</u>	<u>\$ 211,616,099</u>
Designated Reserve - Financial Policy	<u>\$ 24,033,431</u>	<u>\$ 26,355,650</u>		<u>\$ 30,780,797</u>			<u>\$ 32,999,611</u>



CITY OF PORT ST. LUCIE  
 GENERAL FUND - # 001  
 ADOPTED BUDGET - FY 2025

	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>Beginning Undesignated Reserves</b>	\$ 76,860,070	\$ 76,860,070	\$ 80,541,762	\$ 84,746,532			\$ 70,413,200
<b>REVENUES &amp; SOURCES:</b>							
Other Fees & Taxes	10,283,461	10,154,231	10,554,231	11,341,027	1,186,796	11.69 %	11,714,767
Ad Valorem Taxes	68,353,069	82,793,609	82,821,609	94,154,436	11,360,827	13.72 %	102,626,115
Utility Taxes	19,218,965	17,192,863	21,050,000	21,886,496	4,693,633	27.30 %	22,543,091
Licenses & Permits	1,091,635	2,091,000	1,134,000	1,124,131	(966,869)	(46.24)%	1,157,855
Franchise Fees	15,434,314	15,087,847	16,872,435	17,568,216	2,480,369	16.44 %	18,095,263
Intergovernmental	28,159,553	21,906,572	23,055,935	23,776,925	1,870,353	8.54 %	24,490,233
Charges for Services	5,283,828	4,827,328	5,576,965	5,218,075	390,747	8.09 %	5,374,618
Fines & Forfeitures	1,155,681	1,037,365	1,253,865	1,328,766	291,401	28.09 %	1,368,630
Miscellaneous Revenues	6,970,278	1,605,796	1,936,726	1,775,605	169,809	10.57 %	1,828,874
Interest Income	2,002,092	974,396	2,743,196	2,860,715	1,886,319	193.59 %	2,946,537
Fund Transfers	12,501,964	11,148,245	11,123,787	12,092,699	944,454	8.47 %	12,620,116
Use of Reserves	-	7,884,647	-	14,333,333	6,448,686	81.79 %	6,850,000
<b>Total</b>	<b>170,454,840</b>	<b>176,703,903</b>	<b>178,122,749</b>	<b>207,460,424</b>	<b>30,756,521</b>	<b>17.41 %</b>	<b>211,616,099</b>
<b>EXPENDITURES:</b>							
Personnel Services	88,708,157	95,274,424	98,516,504	110,525,151	15,250,727	16.01 %	121,623,830
Operating Expenses	31,443,776	36,503,828	38,048,468	43,378,835	6,875,007	18.83 %	43,374,223
Capital Outlay	3,447,656	3,266,049	5,143,284	3,243,607	(22,442)	(0.69)%	3,220,000
Debt	11,598,961	11,932,082	11,932,082	17,434,780	5,502,698	46.12 %	18,589,106
Fund Transfers	31,559,376	24,198,110	20,277,641	32,878,051	8,679,941	35.87 %	24,908,940
Contingencies	-	5,529,410	-	-	(5,529,410)	(100.00)%	-
<b>Total</b>	<b>166,773,148</b>	<b>176,703,903</b>	<b>173,917,979</b>	<b>207,460,424</b>	<b>30,756,521</b>	<b>17.41 %</b>	<b>211,616,099</b>
<b>SURPLUS (DEFICIT)</b>	<b>\$ 3,681,692</b>	<b>\$ -</b>	<b>\$ 4,204,770</b>	<b>\$ -</b>			<b>\$ -</b>
<b>Designated Reserve - Financial Policy - 20%</b>	<b>\$ 24,030,387</b>	<b>\$ 26,355,650</b>	<b>\$ 27,312,994</b>	<b>\$ 30,780,797</b>			<b>\$ 32,999,611</b>
<b>PROJECTED FUND BALANCE:</b>							
Designated	\$ 24,030,387	\$ 26,355,650	\$ 27,312,994	\$ 30,780,797			\$ 32,999,611
Undesignated	52,829,683	54,186,112	53,228,768	53,965,735			37,413,588
Use of Undesignated	-	(7,884,647)	-	(14,333,333)			(6,850,000)
<b>Total</b>	<b>\$ 76,860,070</b>	<b>\$ 72,657,115</b>	<b>\$ 84,746,532</b>	<b>\$ 70,413,200</b>			<b>\$ 63,563,199</b>



**CITY OF PORT ST. LUCIE  
GENERAL FUND REVENUES  
ADOPTED BUDGET - FY 2025**

	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>TAXES</b>							
Other Fees & Taxes	\$ 10,283,461	\$ 10,154,231	\$ 10,554,231	\$ 11,341,027	\$ 1,186,796	11.69 %	\$ 11,714,767
Ad Valorem Taxes	68,353,069	82,793,609	82,821,609	94,154,436	11,360,827	13.72 %	102,626,115
Total Taxes	78,636,530	92,947,840	93,375,840	105,495,463	12,547,623	13.50 %	114,340,882
<b>UTILITY TAXES</b>							
Utility Taxes	19,218,965	17,192,863	21,050,000	21,886,496	4,693,633	27.30 %	22,543,091
Total Utility Taxes	19,218,965	17,192,863	21,050,000	21,886,496	4,693,633	27.30 %	22,543,091
<b>PERMITS &amp; FEES</b>							
Licenses & Permits	1,091,635	2,091,000	1,134,000	1,124,131	(966,869)	(46.24)%	1,157,855
Franchise Fees	15,434,314	15,087,847	16,872,435	17,568,216	2,480,369	16.44 %	18,095,263
Total Permits & Fees	16,525,949	17,178,847	18,006,435	18,692,347	1,513,500	8.81 %	19,253,118
<b>INTERGOVERNMENTAL</b>							
Intergovernmental	28,159,553	21,906,572	23,055,935	23,776,925	1,870,353	8.54 %	24,490,233
Total Intergovernmental	28,159,553	21,906,572	23,055,935	23,776,925	1,870,353	8.54 %	24,490,233
<b>CHARGES FOR SERVICES</b>							
Charges for Services	5,283,828	4,827,328	5,576,965	5,218,075	390,747	8.09 %	5,374,618
Total Charges for Services	5,283,828	4,827,328	5,576,965	5,218,075	390,747	8.09 %	5,374,618
<b>FINES &amp; FORFEITURES</b>							
Fines & Forfeitures	1,155,681	1,037,365	1,253,865	1,328,766	291,401	28.09 %	1,368,630
Total Fines & Forfeitures	1,155,681	1,037,365	1,253,865	1,328,766	291,401	28.09 %	1,368,630
<b>MISCELLANEOUS REVENUES</b>							
Miscellaneous Revenues	6,970,278	1,605,796	1,936,726	1,775,605	169,809	10.57 %	1,828,874
Interest Income	2,002,092	974,396	2,743,196	2,860,715	1,886,319	193.59 %	2,946,537
Total Miscellaneous Revenues	8,972,370	2,580,192	4,679,922	4,636,320	2,056,128	79.69 %	4,775,411
Total Revenue	157,952,876	157,671,007	166,998,962	181,034,392	23,363,385	14.82 %	192,145,983
<b>OTHER SOURCES</b>							
Fund Transfers	12,501,964	11,148,245	11,123,787	12,092,699	944,454	8.47 %	12,620,116
Use of Reserves	-	7,884,647	-	14,333,333	6,448,686	81.79 %	6,850,000
Total Other Sources	12,501,964	19,032,892	11,123,787	26,426,032	7,393,140	38.84 %	19,470,116
Total Revenue & Other Sources	<u>\$170,454,840</u>	<u>\$176,703,899</u>	<u>\$178,122,749</u>	<u>\$207,460,424</u>	<u>\$ 30,756,525</u>	<u>17.41 %</u>	<u>\$211,616,099</u>



**CITY OF PORT ST. LUCIE  
GENERAL FUND EXPENDITURE SUMMARY  
ADOPTED BUDGET - FY 2025**

	2023 AUDITED	2024 BUDGET	2024 ESTIMATED	2025 ADOPTED	VARIANCE		2026 PROJECTED
					\$	%	
<b>LEGISLATIVE (CITY COUNCIL)</b>							
Personnel Services	\$ 867,416	\$ 876,368	\$ 920,381	\$ 1,059,788	\$ 183,420	20.93 %	\$ 1,117,519
Operating Expenses	95,868	162,016	145,405	177,364	15,348	9.47 %	170,130
Total Legislative (City Council)	963,284	1,038,384	1,065,786	1,237,152	198,768	19.14 %	1,287,649
<b>EXECUTIVE (CITY MANAGER)</b>							
Personnel Services	1,857,205	2,212,462	2,086,229	2,328,585	116,123	5.25 %	2,452,532
Operating Expenses	139,849	112,817	107,977	119,095	6,278	5.56 %	112,732
Total Executive (City Manager)	1,997,054	2,325,279	2,194,206	2,447,680	122,401	5.26 %	2,565,264
<b>EXECUTIVE (CITY CLERK)</b>							
Personnel Services	814,890	930,911	930,911	996,311	65,400	7.03 %	1,050,479
Operating Expenses	138,012	180,347	180,997	181,851	1,504	0.83 %	183,962
Total Executive (City Clerk)	952,902	1,111,258	1,111,908	1,178,162	66,904	6.02 %	1,234,441
<b>FINANCE DEPARTMENT</b>							
Personnel Services	3,943,333	4,131,128	4,306,493	4,667,012	535,884	12.97 %	4,913,091
Operating Expenses	355,312	666,522	620,864	683,477	16,955	2.54 %	682,079
Capital Outlay	35,970	-	-	-	-	- %	-
Debt	3,261	-	-	-	-	- %	-
Total Finance Department	4,337,876	4,797,650	4,927,357	5,350,489	552,839	11.52 %	5,595,170
<b>HUMAN RESOURCES</b>							
Personnel Services	2,096,490	2,171,556	2,552,677	1,894,228	(277,328)	(12.77)%	1,996,745
Operating Expenses	513,609	826,374	697,245	891,086	64,712	7.83 %	906,518
Total Human Resources	2,610,099	2,997,930	3,249,922	2,785,314	(212,616)	(7.09)%	2,903,263
<b>COMMUNICATIONS</b>							
Personnel Services	1,253,983	1,460,461	1,460,461	1,679,639	219,178	15.01 %	1,770,165
Operating Expenses	418,484	609,215	609,215	911,034	301,819	49.54 %	936,708
Capital Outlay	16,996	90,450	165,450	-	(90,450)	(100.00)%	-
Total Communications	1,689,463	2,160,126	2,235,126	2,590,673	430,547	19.93 %	2,706,873



CITY OF PORT ST. LUCIE  
 GENERAL FUND EXPENDITURE SUMMARY  
 ADOPTED BUDGET - FY 2025

	2023 AUDITED	2024 BUDGET	2024 ESTIMATED	2025 ADOPTED	VARIANCE		2026 PROJECTED
					\$	%	
<b>RISK MANAGEMENT</b>							
	-	-	-	-	-	- %	-
Personnel Services	-	-	-	543,870	543,870	100.00 %	572,665
Operating Expenses	-	-	-	52,232	52,232	100.00 %	53,798
Capital Outlay	-	-	-	-	-	- %	-
Total Risk Management	-	-	-	596,102	596,102	100.00 %	626,463
<b>INFORMATION</b>							
<b>TECHNOLOGY</b>							
Personnel Services	4,348,362	4,809,904	4,809,904	5,368,486	558,582	11.61 %	5,811,790
Operating Expenses	6,201,769	4,087,846	4,118,840	4,957,870	870,024	21.28 %	5,061,852
Capital Outlay	408,932	735,222	715,000	701,587	(33,635)	(4.57)%	705,000
Debt	1,557,494	-	-	-	-	- %	-
Total Information Technology	12,516,557	9,632,972	9,643,744	11,027,943	1,394,971	14.48 %	11,578,642
<b>OFFICE OF MANAGEMENT &amp; BUDGET</b>							
Personnel Services	1,481,850	1,609,702	1,696,702	1,919,345	309,643	19.24 %	2,162,445
Operating Expenses	101,907	183,495	330,178	377,494	193,999	105.72 %	395,283
TOTAL OFFICE OF MANAGEMENT & BUDGET	1,583,757	1,793,197	2,026,880	2,296,839	503,642	28.09 %	2,557,728
	-	-	-	-	-	- %	-
<b>CITY ATTORNEY</b>							
Personnel Services	2,318,496	2,655,863	2,625,895	2,805,585	149,722	5.64 %	2,956,949
Operating Expenses	193,335	428,502	264,398	639,058	210,556	49.14 %	658,230
Capital Outlay	-	-	40,970	-	-	- %	-
Debt	3,741	-	-	-	-	- %	-
Total	2,515,572	3,084,365	2,931,263	3,444,643	360,278	11.68 %	3,615,179
<b>PLANNING &amp; ZONING</b>							
Personnel Services	1,779,539	1,764,496	1,749,446	2,031,422	266,926	15.13 %	2,142,172
Operating Expenses	505,512	1,396,786	1,491,620	811,890	(584,896)	(41.87)%	827,862
Total Planning & Zoning	2,285,051	3,161,282	3,241,066	2,843,312	(317,970)	(10.06)%	2,970,034
<b>GENERAL GOVERNMENT</b>							
Operating Expenses	4,724,140	5,122,102	5,719,513	5,290,589	168,487	3.29 %	5,449,307
Capital Outlay	1,253	-	8,103	-	-	- %	-
Debt	83,538	-	-	-	-	- %	-
Total General Government	4,808,931	5,122,102	5,727,616	5,290,589	168,487	3.29 %	5,449,307



CITY OF PORT ST. LUCIE  
 GENERAL FUND EXPENDITURE SUMMARY  
 ADOPTED BUDGET - FY 2025

	2023 AUDITED	2024 BUDGET	2024 ESTIMATED	2025 ADOPTED	VARIANCE		2026 PROJECTED
					\$	%	
<b>NEIGHBORHOOD SERVICES DEPARTMENT</b>							
<b>NEIGHBORHOOD SERVICES</b>							
Personnel Services	239,719	338,231	338,231	357,992	19,761	5.84 %	377,627
Operating Expenses	25,929	23,675	23,675	111,199	87,524	369.69 %	220,533
Total Neighborhood Services	265,648	361,906	361,906	469,191	107,285	29.64 %	598,160
<b>CODE COMPLIANCE</b>							
Personnel Services	2,304,075	2,576,299	2,576,299	3,225,938	649,639	25.22 %	3,522,252
Operating Expenses	281,404	432,860	443,609	454,445	21,585	4.99 %	459,455
Capital Outlay	71,096	138,000	247,719	46,000	(92,000)	(66.67)%	50,000
Total Code Compliance	2,656,575	3,147,159	3,267,627	3,726,383	579,224	18.40 %	4,031,707
<b>CODE COMPLIANCE BOARD</b>							
Operating Expenses	34,126	56,850	56,850	58,556	1,706	3.00 %	60,312
Total Code Compliance Board	34,126	56,850	56,850	58,556	1,706	3.00 %	60,312
<b>NUISANCE ABATEMENT PROGRAM</b>							
Operating Expenses	129,988	242,805	242,805	248,120	5,315	2.19 %	248,120
Capital Outlay	78,183	-	-	-	-	- %	-
Total Nuisance Abatement Program	208,171	242,805	242,805	248,120	5,315	2.19 %	248,120
<b>Personnel Services</b>	<b>2,543,794</b>	<b>2,914,530</b>	<b>2,914,530</b>	<b>3,583,930</b>	<b>669,400</b>	<b>22.97 %</b>	<b>3,899,879</b>
<b>Operating Expenses</b>	<b>471,446</b>	<b>756,190</b>	<b>766,939</b>	<b>872,320</b>	<b>116,130</b>	<b>15.36 %</b>	<b>997,729</b>
<b>Capital Outlay</b>	<b>149,279</b>	<b>138,000</b>	<b>247,719</b>	<b>46,000</b>	<b>(92,000)</b>	<b>(66.67)%</b>	<b>50,000</b>
<b>Total Neighborhood Services Department</b>	<b>3,164,519</b>	<b>3,808,720</b>	<b>3,929,188</b>	<b>4,502,250</b>	<b>693,530</b>	<b>18.21 %</b>	<b>4,947,608</b>





**CITY OF PORT ST. LUCIE  
 GENERAL FUND EXPENDITURE SUMMARY  
 ADOPTED BUDGET - FY 2025**

	2023 AUDITED	2024 BUDGET	2024 ESTIMATED	2025 ADOPTED	VARIANCE		2026 PROJECTED
					\$	%	
<b><u>POLICE DEPARTMENT</u></b>							
<b>OPERATIONAL SUPPORT SERVICE</b>							
Personnel Services	2,442,070	2,796,317	2,794,570	3,066,989	270,672	9.68 %	3,356,278
Operating Expenses	3,839,065	6,317,917	5,963,918	7,060,718	742,801	11.76 %	7,272,541
Capital Outlay	1,158,878	690,000	1,460,396	864,000	174,000	25.22 %	1,000,000
Debt	257,166	-	-	-	-	- %	-
<b>Total</b>	<b>7,697,179</b>	<b>9,804,234</b>	<b>10,218,884</b>	<b>10,991,707</b>	<b>1,187,473</b>	<b>12.11 %</b>	<b>11,628,819</b>
<b>ADMINISTRATION</b>							
Personnel Services	3,593,261	3,075,111	3,761,941	5,553,060	2,477,949	80.58 %	4,512,565
Operating Expenses	43,367	39,190	40,875	164,380	125,190	319.44 %	123,883
<b>Total Administration</b>	<b>3,636,628</b>	<b>3,114,301</b>	<b>3,802,816</b>	<b>5,717,440</b>	<b>2,603,139</b>	<b>83.59 %</b>	<b>4,636,448</b>
<b>PROFESSIONAL STANDARDS</b>							
Personnel Services	3,720,542	3,672,712	3,672,712	2,785,879	886,833	24.15 %	4,067,160
Operating Expenses	487,697	992,440	997,395	1,085,395	92,955	9.37 %	1,163,386
<b>Total Professional Standards</b>	<b>4,208,239</b>	<b>4,665,152</b>	<b>4,670,107</b>	<b>3,871,274</b>	<b>793,878</b>	<b>17.02 %</b>	<b>5,230,546</b>
<b>SPECIAL INVESTIGATIONS</b>							
Personnel Services	3,186,918	3,637,737	3,802,534	3,907,778	270,041	7.42 %	4,103,167
Operating Expenses	153,484	195,015	200,978	189,760	(5,255)	(2.69)%	195,453
Capital Outlay	37,927	35,000	77,893	-	(35,000)	(100.00)%	-
<b>Total Special Investigations</b>	<b>3,378,329</b>	<b>3,867,752</b>	<b>4,081,405</b>	<b>4,097,538</b>	<b>229,786</b>	<b>5.94 %</b>	<b>4,298,620</b>
<b>CRIMINAL INVESTIGATION</b>							
Personnel Services	6,381,630	6,967,565	7,139,932	7,720,905	753,340	10.81 %	8,444,632
Operating Expenses	255,628	234,890	296,719	310,700	75,810	32.27 %	320,021
Capital Outlay	-	390,000	250,000	235,700	(154,300)	(39.56)%	250,000
<b>Total Criminal Investigation</b>	<b>6,637,258</b>	<b>7,592,455</b>	<b>7,686,651</b>	<b>8,267,305</b>	<b>674,850</b>	<b>8.89 %</b>	<b>9,014,653</b>
<b>VOCA/DOM VIOLENCE GRANT</b>							
Personnel Services	286,660	301,020	296,651	320,268	19,248	6.39 %	339,343
Operating Expenses	13,821	34,213	11,700	34,543	330	0.96 %	35,579
<b>Total Voca/Dom Violence Grant</b>	<b>300,481</b>	<b>335,233</b>	<b>308,351</b>	<b>354,811</b>	<b>19,578</b>	<b>5.84 %</b>	<b>374,922</b>



**CITY OF PORT ST. LUCIE  
 GENERAL FUND EXPENDITURE SUMMARY  
 ADOPTED BUDGET - FY 2025**

	2023 AUDITED	2024 BUDGET	2024 ESTIMATED	2025 ADOPTED	VARIANCE		2026 PROJECTED
					\$	%	
<b>NEIGHBORHOOD</b>							
<b>POLICING</b>							
Personnel Services	27,038,411	27,908,527	30,438,700	33,529,795	5,621,268	20.14 %	38,457,634
Operating Expenses	982,399	897,987	877,690	1,218,129	320,142	35.65 %	1,254,673
Capital Outlay	175,446	87,000	121,601	87,000	-	- %	100,000
Total Neighborhood Policing	28,196,256	28,893,514	31,437,991	34,834,924	5,941,410	20.56 %	39,812,307
<b>NEIGHBORHOOD PATROL DISTRICT SUPPORT</b>							
Personnel Services	2,187,959	2,191,964	2,235,957	4,599,853	2,407,889	109.85 %	5,457,031
Operating Expenses	459,191	198,010	282,668	300,807	102,797	51.92 %	309,832
Capital Outlay	10,958	218,500	250,513	-	(218,500)	(100.00)%	-
Total Neighborhood Patrol District Support	2,658,108	2,608,474	2,769,138	4,900,660	2,292,186	87.87 %	5,766,863
<b>SCHOOL CROSSING GUARDS</b>							
Personnel Services	569,235	593,156	593,156	611,992	18,836	3.18 %	642,883
Operating Expenses	51,155	46,000	53,833	52,000	6,000	13.04 %	53,560
Total School Crossing Guards	620,454	639,156	646,989	663,992	24,836	3.89 %	696,443
<b>NEIGHBORHOOD TRAFFIC UNIT</b>							
Personnel Services	1,639,277	1,730,014	1,875,973	-	(1,730,014)	(100.00)%	-
Operating Expenses	39,830	70,950	61,050	-	(70,950)	(100.00)%	-
Capital Outlay	-	30,000	30,000	-	(30,000)	(100.00)%	-
Total Neighborhood Traffic Unit	1,679,107	1,830,964	1,967,023	-	(1,830,964)	(100.00)%	-
<b>ANIMAL CONTROL</b>							
Personnel Services	1,131,353	1,133,770	1,181,612	1,445,058	311,288	27.46 %	1,607,348
Operating Expenses	1,563,923	1,558,599	1,521,640	1,899,309	340,710	21.86 %	2,056,289
Capital Outlay	28,273	-	-	-	-	- %	-
Total Animal Control	2,723,549	2,692,369	2,703,252	3,344,367	651,998	24.22 %	3,663,637
<b>Personnel Services</b>	<b>52,177,316</b>	<b>54,007,893</b>	<b>57,793,738</b>	<b>63,541,577</b>	<b>9,533,684</b>	<b>17.65 %</b>	<b>70,988,041</b>
<b>Operating Expenses</b>	<b>7,889,623</b>	<b>10,585,211</b>	<b>10,308,466</b>	<b>12,315,741</b>	<b>1,730,530</b>	<b>16.35 %</b>	<b>12,785,217</b>
<b>Capital Outlay</b>	<b>1,411,482</b>	<b>1,450,500</b>	<b>2,190,403</b>	<b>1,186,700</b>	<b>(263,800)</b>	<b>(18.19)%</b>	<b>1,350,000</b>
<b>DEBT</b>	<b>257,166</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>- %</b>	<b>-</b>
<b>Total Police Department</b>	<b>61,735,587</b>	<b>66,043,604</b>	<b>70,292,607</b>	<b>77,044,018</b>	<b>11,000,414</b>	<b>16.66 %</b>	<b>85,123,258</b>



**CITY OF PORT ST. LUCIE  
GENERAL FUND EXPENDITURE SUMMARY  
ADOPTED BUDGET - FY 2025**

	2023 AUDITED	2024 BUDGET	2024 ESTIMATED	2025 ADOPTED	VARIANCE		2026 PROJECTED
					\$	%	
<b>EMERGENCY OPERATIONS</b>							
Personnel Services	262,553	383,000	383,000	426,879	43,879	11.46 %	450,568
Operating Expenses	138,964	140,247	207,685	175,944	35,697	25.45 %	181,258
Debt	396	-	-	-	-	-	-
Total Emergency Operations	411,776	523,247	590,685	602,823	79,576	15.21 %	631,826
<b>PUBLIC WORKS - KEEP PSL BEAUTIFUL</b>							
Personnel Services	586,631	817,665	695,452	690,557	(127,108)	(15.55)%	730,381
Operating Expenses	170,727	310,282	186,265	231,746	(78,536)	(25.31)%	238,699
Capital Outlay	40,536	85,157	187,511	-	(85,157)	(100.00)%	-
Total Public Works - Keep PSL Beautiful	797,894	1,213,104	1,069,228	922,303	(290,801)	(23.97)%	969,080
<b>URBAN BEAUTIFICATION</b>							
PERSONNEL SERVICES	-	-	-	319,127	319,127	-	337,092
OPERATING EXPENSES	-	-	-	80,354	80,354	-	82,766
TOTAL URBAN BEAUTIFICATION	-	-	-	590,481	590,481	-	469,858
<b>FACILITIES MAINTENANCE</b>							
<b>MUNICIPAL GARAGE</b>							
Operating Expenses	87,485	349,455	198,847	247,784	(101,671)	(29.09)%	255,218
Capital Outlay	-	21,400	21,400	140,000	118,600	554.21 %	75,000
Total Municipal Garage	87,485	370,855	220,247	387,784	16,929	4.56 %	330,218
<b>FACILITIES MAINTENANCE</b>							
Personnel Services	1,710,691	2,047,857	1,859,453	2,146,282	98,425	4.81 %	2,265,664
Operating Expenses	1,314,577	1,292,848	1,570,109	1,603,431	310,583	24.02 %	1,645,534
Capital Outlay	200,094	264,000	281,689	140,000	(124,000)	(46.97)%	200,000
DEBT - Master Lease	2,158	-	-	-	-	-	-
Total Facilities Maintenance	3,227,520	3,604,705	3,711,251	3,889,713	285,008	7.91 %	4,111,198
Personnel Services	1,710,691	2,047,857	1,859,453	2,146,282	98,425	4.81 %	2,265,664
Operating Expenses	1,402,062	1,642,303	1,768,956	1,851,215	208,912	12.72 %	1,900,752
Capital Expenses	200,094	285,400	303,089	280,000	(5,400)	(1.89)%	275,000
Master Lease - Debt	2,158	-	-	-	-	-	-
Total Facilities Maintenance	3,315,005	3,975,560	3,931,498	4,277,497	301,937	7.59 %	4,441,416



**CITY OF PORT ST. LUCIE  
 GENERAL FUND EXPENDITURE SUMMARY  
 ADOPTED BUDGET - FY 2025**

	2023 AUDITED	2024 BUDGET	2024 ESTIMATED	2025 ADOPTED	VARIANCE		2026 PROJECTED
					\$	%	
<b>NON-DEPARTMENTAL</b>							
Operating Expenses	700	-	-	-	-	- %	-
Debt	9,690,134	11,932,082	11,932,082	17,434,780	5,502,698	46.12 %	18,589,106
Total Non- Departmental	9,690,834	11,932,082	11,932,082	17,434,780	5,502,698	46.12 %	18,589,106
<b>INTERNSHIP PROGRAM</b>							
Personnel Services	69	37,761	-	37,763	2	0.01 %	39,651
Total Internship Program	69	37,761	-	37,763	2	0.01 %	39,651
<b>OFFICE OF ECONOMIC DEVELOPMENT</b>							
Personnel Services	160,014	162,493	162,493	176,030	13,537	8.33 %	185,318
Operating Expenses	243,140	405,513	344,500	437,924	32,411	7.99 %	451,062
Total Office of Economic Development	403,154	568,006	506,993	613,954	45,948	8.09 %	636,380
<b><u>PARKS &amp; RECREATION DEPARTMENT</u></b>							
<b>P &amp; R - RECREATION</b>							
Personnel Services	913,581	956,972	899,168	338,841	(618,131)	(64.59)%	355,783
Operating Expenses	481,462	713,382	707,560	122,708	(590,674)	(82.80)%	126,389
Capital Outlay	45,906	-	10,000	-	-	- %	-
DEBT	1,412	-	-	-	-	- %	-
Total P & R - Recreation	1,442,361	1,670,354	1,616,728	461,549	(1,208,805)	(72.37)%	482,172
<b>AIROSO COMMUNITY CENTER</b>							
Personnel Services	712,390	881,531	823,437	951,954	70,423	7.99 %	1,001,945
Operating Expenses	553,587	648,443	604,349	691,152	42,709	6.59 %	713,391
Capital Outlay	15,237	65,000	40,000	25,000	(40,000)	(61.54)%	50,000
Total Airoso Community Center	1,281,214	1,594,974	1,467,786	1,668,106	73,132	4.59 %	1,765,336
<b>GYMNASIUM</b>							
Personnel Services	562,964	530,576	584,708	645,957	115,381	21.75 %	680,853
Operating Expenses	231,169	316,128	282,384	357,984	41,856	13.24 %	363,733
Total Gymnasium	794,133	846,704	867,092	1,003,941	157,237	18.57 %	1,044,586



CITY OF PORT ST. LUCIE  
 GENERAL FUND EXPENDITURE SUMMARY  
 ADOPTED BUDGET - FY 2025

	2023 AUDITED	2024 BUDGET	2024 ESTIMATED	2025 ADOPTED	VARIANCE		2026 PROJECTED
					\$	%	
<b>P &amp; R - ADMINISTRATION</b>							
Personnel Services	699,240	784,799	777,660	837,658	52,859	6.74 %	881,571
Operating Expenses	105,377	147,736	123,909	153,672	5,936	4.02 %	158,283
Total P & R - Administration	804,617	932,535	901,569	991,330	58,795	6.30 %	1,039,854
<b>P &amp; R - PARKS</b>							
Personnel Services	4,237,403	4,837,765	4,677,321	5,795,900	958,135	19.81 %	6,689,701
Operating Expenses	3,755,094	3,717,108	4,850,228	4,755,906	1,038,798	27.95 %	5,128,015
Capital Outlay	316,736	320,800	983,697	485,000	164,200	51.18 %	500,000
Total P & R - Parks	8,309,233	8,875,673	10,511,246	11,036,806	2,161,133	24.35 %	12,317,716
<b>BOTANICAL GARDENS</b>							
Personnel Services	106,701	321,929	318,335	568,569	246,640	76.61 %	600,721
Operating Expenses	164,606	332,551	212,872	330,892	(1,659)	(0.50)%	342,418
Capital Outlay	12,739	20,000	52,363	-	(20,000)	(100.00)%	-
Total Botanical Gardens	284,046	674,480	583,570	899,461	224,981	33.36 %	943,139
<b>MCCARTY RANCH PRESERVE</b>							
Personnel Services	65,975	102,426	76,604	55,894	(46,532)	(45.43)%	58,703
Operating Expenses	32,973	54,025	34,300	54,565	540	1.00 %	56,202
Total McCarty Ranch Preserve	98,948	156,451	110,904	110,459	(45,992)	(29.40)%	114,905
<b>P&amp;R-TURF MAINTENANCE DIVISION</b>							
Personnel Services	506,774	570,990	542,280	591,456	20,466	3.58 %	624,515
Operating Expenses	243,205	286,312	254,648	311,747	25,435	8.88 %	321,099
Capital Outlay	82,632	-	101,579	62,000	62,000	- %	50,000
Total P&R-Turf Maintenance Division	832,611	857,302	898,507	965,203	107,901	12.46 %	995,614
<b>SPECIAL EVENTS</b>							
Personnel Services	-	-	-	629,491	629,491	- %	662,990
Operating Expenses	118,000	107,970	102,950	724,812	616,842	571.31 %	746,557
Total Special Events	118,000	107,970	102,950	1,354,303	1,246,333	571.31 %	1,409,547



CITY OF PORT ST. LUCIE  
 GENERAL FUND EXPENDITURE SUMMARY  
 ADOPTED BUDGET - FY 2025

	2023	2024	2024	2025	VARIANCE		2026
	AUDITED	BUDGET	ESTIMATED	ADOPTED	\$	%	PROJECTED
<b>MIDFLORIDA - FITNESS CENTER</b>							
Personnel Services	584,193	611,852	638,233	708,987	97,135	15.88 %	748,008
Operating Expenses	152,648	229,019	211,887	272,661	43,642	19.06 %	287,238
Capital Outlay	16,388	-	-	-	-	- %	-
<b>Total MIDFLORIDA - Fitness Center</b>	<b>753,229</b>	<b>840,871</b>	<b>850,120</b>	<b>981,648</b>	<b>140,777</b>	<b>16.74 %</b>	<b>1,035,246</b>
<b>MIDFLORIDA - RECREATION</b>							
Personnel Services	640,240	760,855	677,599	904,495	143,640	18.88 %	954,408
Operating Expenses	658,711	778,166	800,388	873,647	95,481	12.27 %	899,858
Capital Outlay	77,406	10,500	10,500	20,000	9,500	90.48 %	25,000
<b>Total MIDFLORIDA - Recreation</b>	<b>1,376,357</b>	<b>1,549,521</b>	<b>1,488,487</b>	<b>1,798,142</b>	<b>248,621</b>	<b>16.05 %</b>	<b>1,879,266</b>
<b>Personnel Services</b>	<b>9,029,461</b>	<b>10,359,694</b>	<b>10,015,345</b>	<b>11,399,711</b>	<b>1,040,017</b>	<b>10.04 %</b>	<b>12,596,208</b>
<b>Operating Expenses</b>	<b>6,496,835</b>	<b>7,330,840</b>	<b>8,185,475</b>	<b>7,924,934</b>	<b>594,094</b>	<b>8.10 %</b>	<b>8,396,626</b>
<b>Capital Outlay</b>	<b>567,045</b>	<b>416,300</b>	<b>1,198,139</b>	<b>592,000</b>	<b>175,700</b>	<b>42.21 %</b>	<b>625,000</b>
<b>DEBT</b>	<b>1,412</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>- %</b>	<b>-</b>
<b>Total Parks &amp; Recreation Department</b>	<b>16,094,753</b>	<b>18,106,834</b>	<b>19,398,959</b>	<b>19,916,645</b>	<b>1,809,811</b>	<b>60.35 %</b>	<b>21,617,834</b>
<b><u>MIDFLORIDA EVENT CENTER DEPARTMENT</u></b>							
<b>MIDFLORIDA EVENT CENTER</b>							
Personnel Services	1,481,360	1,919,244	1,551,958	2,277,807	358,563	18.68 %	2,519,673
Operating Expenses	1,242,548	1,558,656	1,995,366	1,745,574	186,918	11.99 %	1,767,613
Capital Outlay	616,070	65,020	86,900	246,320	181,300	278.84 %	165,000
<b>Total MIDFLORIDA Event Center</b>	<b>3,339,978</b>	<b>3,542,920</b>	<b>3,634,224</b>	<b>4,269,701</b>	<b>726,781</b>	<b>20.51 %</b>	<b>4,452,286</b>
<b>Personnel Services</b>	<b>1,481,360</b>	<b>1,919,244</b>	<b>1,551,958</b>	<b>2,277,807</b>	<b>358,563</b>	<b>18.68 %</b>	<b>2,519,673</b>
<b>Operating Expenses</b>	<b>1,242,548</b>	<b>1,558,656</b>	<b>1,995,366</b>	<b>1,745,574</b>	<b>186,918</b>	<b>11.99 %</b>	<b>1,767,613</b>
<b>Capital Outlay</b>	<b>616,070</b>	<b>65,020</b>	<b>86,900</b>	<b>246,320</b>	<b>181,300</b>	<b>278.84 %</b>	<b>165,000</b>
<b>Total MidFlorida Event Center Department</b>	<b>3,339,978</b>	<b>3,542,920</b>	<b>3,634,224</b>	<b>4,269,701</b>	<b>726,781</b>	<b>20.51 %</b>	<b>4,452,286</b>



CITY OF PORT ST. LUCIE  
 GENERAL FUND EXPENDITURE SUMMARY  
 ADOPTED BUDGET - FY 2025

	2023	2024	2024	2025	VARIANCE		2026
	AUDITED	BUDGET	ESTIMATED	ADOPTED	\$	%	PROJECTED
Personnel Services	88,723,380	95,274,424	98,516,504	110,525,151	15,250,727	16.01 %	121,623,830
Operating Expenses	31,443,776	36,503,828	38,048,468	43,378,835	6,875,007	18.83 %	43,374,223
Capital Outlay	3,447,656	3,266,049	5,143,284	3,243,607	(22,442)	(0.69)%	3,220,000
Debt	11,598,961	11,932,082	11,932,082	17,434,780	5,502,698	46.12 %	18,589,106
Fund Transfers	31,559,376	24,198,110	20,277,641	32,878,051	8,679,941	35.87 %	24,808,940
Contingency	-	5,529,410	-	-	(5,529,410)	(100.00)%	-
<b>Total General Fund</b>	<b>166,773,148</b>	<b>176,703,903</b>	<b>173,917,979</b>	<b>207,460,424</b>	<b>30,756,521</b>	<b>17.41 %</b>	<b>211,616,099</b>
Designated Reserve - Financial Policy 20%	\$ 24,033,431	\$ 26,355,650	\$ 27,312,994	\$ 30,780,797			\$ 32,999,611



CITY OF PORT ST. LUCIE  
 GENERAL OPERATING FUND - 2024-25 ADOPTED  
 LONG RANGE PLAN

Assumptions:

This model stipulates 15.36% growth in taxable value in FY25 and using the current millage rate of 4.3191. The estimated increases in valuation in future years are 9% in FY26, 8% in FY27, 7% in FY28, 6% in FY29 and 5% in FY30.  
 Ad Valorem Taxes are based on collections of 95.5%.  
 Personnel Services contains the assumption of pay raises for all employees as well as increased employee contributions towards their medical insurance. Pay plan adjustments and reclassifications are estimated for FY25 and FY26.  
 ECM LOAN to Utility Connection Fee Fund #431 & #440 - \$422,145. The transfer for the SAD payment for City Center is now city-owned property and is being paid out of the General Government Cost Center.  
 Digital Domain Debt Service - \$1.3M in FY 24-25 and beyond.  
 Note: Transfers vary based on changes in the #301 CIP Fund. Designated Reserves of \$6.7M will be used to call CRA Debt in FY 2024-25.

	AUDITED 2020-21	AUDITED 2021-22	AUDITED 2022-23	ESTIMATED 2023-24	ADOPTED 2024-25	GROWTH %	PROJECTED 2025-26	PROJECTED 2026-27	PROJECTED 2027-28	PROJECTED 2028-29	PROJECTED 2029-30
<b>BEGINNING DESIGNATED RESERVES</b>	\$ 58,489,372	\$ 119,819,916	\$ 76,860,070	\$ 80,541,762	\$ 84,746,532		\$ 70,413,200	\$ 63,563,199	\$ 64,491,451	\$ 64,491,451	\$ 64,491,451
<b>REVENUES &amp; SOURCES:</b>											
Millage Rate, Operations	4.6191	4.5191	4.3691	4.3441	4.3191		4.3191	4.3191	4.3191	4.3191	4.3191
Taxes	52,525,117	57,828,941	68,353,069	82,821,609	94,154,436	12.00%	102,626,115	110,836,204	118,594,738	125,710,422	131,995,943
Other Taxes (CST + Bus. Tax)	7,257,218	9,482,346	10,283,461	10,554,231	11,341,027	7.45%	11,714,767	12,066,210	12,428,196	12,738,901	13,057,374
Utility Tax - Electricity	14,466,176	15,701,020	19,218,965	21,050,000	21,886,496	3.97%	22,543,091	23,219,384	23,915,966	24,633,445	25,372,448
Franchise Fees (Electric)	11,969,643	14,061,739	15,434,314	16,872,435	17,568,216	4.12%	18,095,263	18,638,121	19,197,265	19,773,183	20,366,378
Licenses and Permits	2,251,823	1,238,288	1,091,635	1,134,000	1,124,131	-0.87%	1,157,855	1,204,517	1,240,652	1,253,059	1,265,590
Intergovernmental (Sales Tax)- FEMA Reimbursement	20,893,998	23,372,216	28,159,553	23,055,935	23,776,925	3.13%	24,490,233	24,735,135	25,477,189	25,986,733	26,506,468
Charges for Services	4,403,717	5,023,316	5,283,828	5,576,965	5,218,075	-6.44%	5,374,618	5,428,364	5,591,215	5,703,039	5,817,100
Fines and Forfeits	1,044,879	998,487	1,155,681	1,253,865	1,328,766	5.97%	1,368,630	1,409,689	1,451,980	1,473,760	1,495,866
Other (including int. Inc.)	463,911	4,081,934	8,972,370	4,679,922	4,636,320	-0.93%	4,775,411	4,918,673	5,066,233	5,116,895	5,168,064
Use of Reserves	-	-	0	0	14,333,333		6,850,000	-	-	-	-
Bond Proceeds	54,418,485	-	0	0	-		-	-	-	-	-
Transfers In (Includes Internal Charges)	11,709,572	11,777,067	12,501,964	11,123,787	12,092,699	8.71%	12,620,116	13,124,921	13,256,170	13,521,293	13,791,719
<b>TOTAL</b>	<b>181,404,539</b>	<b>143,565,354</b>	<b>170,454,840</b>	<b>178,122,749</b>	<b>207,460,424</b>		<b>211,616,099</b>	<b>215,581,218</b>	<b>226,219,604</b>	<b>235,910,730</b>	<b>244,836,950</b>
<b>EXPENDITURES:</b>											
Personnel Services	71,198,035	75,394,776	88,723,380	98,516,504	110,525,151	12.19%	121,623,830	139,921,260	146,917,323	154,405,419	162,881,636
Operating Expenses	23,094,925	26,781,286	31,443,776	38,048,468	43,378,835	14.01%	43,374,223	45,869,650	49,770,406	53,025,997	56,600,405
Capital Outlay	4,805,711	3,045,965	3,447,656	5,143,284	3,243,607	-36.94%	3,220,000	3,000,000	3,803,786	3,841,824	3,880,242
Debt Services & Other	5,395,740	6,029,849	7,728,949	7,262,070	12,488,090	71.96%	13,642,416	8,656,259	8,742,822	8,830,250	8,918,553
Grant Match	-	-	-	800,000	1,000,000	25.00%	1,000,000	0	1,000,000	1,000,000	1,000,000
City Center SAD Payment	1,708,197	1,742,104	-	-	-		-	-	-	-	-
Purchase of MID Florida Event Center and Village Square	-	-	-	1,754,024	6,726,608		-	-	-	-	-
Debt - FCB Building	3,870,012	3,868,653	3,870,012	3,870,012	3,946,690	0.00%	3,946,690	3,986,157	4,026,018	4,066,279	4,106,941
Fund Transfer - Governmental Finance Fund #108	3,689,829	3,689,828	3,632,539	3,632,539	2,600,000	0.00%	2,200,000	1,870,000	1,589,500	1,351,075	1,148,414
Fund Transfers	4,311,546	48,025,583	27,064,887	12,232,994	12,386,209	-54.80%	15,635,741	10,169,515	10,182,417	9,195,061	6,098,141
Fund Transfer to the Road and Bridge Fund #104	-	620,000	-	-	-	N/A	-	-	-	-	-
Fund Transfer to Road and Bridge Fund #304	-	16,050,000	-	-	6,150,000	N/A	6,800,000	-	-	-	-
Fund Transfer to the Stormwater Fund #401	2,000,000	1,277,156	861,950	2,658,084	5,015,234	208.38%	173,199	180,127	187,332	194,825	202,618
Unallocated	-	-	-	-	-	N/A	-	928,251	-	-	-
<b>TOTAL</b>	<b>120,073,995</b>	<b>186,525,200</b>	<b>166,773,148</b>	<b>173,917,979</b>	<b>207,460,424</b>		<b>211,616,099</b>	<b>215,581,218</b>	<b>226,219,604</b>	<b>235,910,730</b>	<b>244,836,951</b>
<b>SURPLUS &lt;DEFICIT&gt; BALANCE</b>	<b>\$ 61,330,544</b>	<b>\$ (42,959,846)</b>	<b>\$ 3,681,692</b>	<b>\$ 4,204,770</b>	<b>\$ 0</b>		<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
Designated Operating Reserve - Financial Policy -20%	18,858,592	20,435,212	24,033,431	27,312,994	30,780,797	20%	32,999,611	37,158,182	39,337,546	41,486,283	43,896,408
Designated	\$ 20,435,212	\$ 24,033,431	\$ 27,312,994	\$ 30,780,797	\$ 30,780,797	20%	\$ 32,999,611	\$ 37,158,182	\$ 39,337,546	\$ 41,486,283	\$ 43,896,408
Undesignated	56,424,858	56,508,331	57,433,538	53,965,735	37,413,588		37,413,588	27,333,269	25,153,905	23,005,168	20,595,043
Use of Reserves *	-	-	-	-	(14,333,333)		(6,850,000)	-	-	-	-
<b>Total Reserves</b>	<b>\$ 76,860,070</b>	<b>\$ 80,541,762</b>	<b>\$ 84,746,532</b>	<b>\$ 84,746,532</b>	<b>\$ 70,413,200</b>		<b>\$ 63,563,199</b>	<b>\$ 64,491,451</b>	<b>\$ 64,491,451</b>	<b>\$ 64,491,451</b>	<b>\$ 64,491,451</b>





**CITY OF PORT ST. LUCIE  
 GENERAL OPERATING FUND #001 - CAPITAL OUTLAY  
 ADOPTED BUDGET - FY 2024-25**

\*\* ADOPTED \*\*  
 FY 2024-25  
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<b>1320</b>	<u>INFORMATION TECHNOLOGY</u>	
	Replacement Edge network device	\$ 350,000
	Replacement NVR (X2)	41,000
	Replacement IP based cameras	40,000
	Upgrade Access control	100,000
	Phone network – fiber switch	20,000
	Replacement Wi-Fi (end of life)	25,000
	Replacements Avaya Server	20,587
	Replacement AC (Police Department Bldg. C)	45,000
	Enhance physical security infrastructure	35,000
	Locate equipment	15,000
	Locate Supplies	<u>10,000</u>
	<b>Total</b>	<b>\$ 701,587</b>
<b>2105</b>	<u>POLICE DEPARTMENT – OPERATION</u>	
	Replace 1 vehicle for CID with SUV's (Tahoe)	\$ 57,000
	Replace 2 vehicles for SID with SUV's	100,000
	Replace 11 vehicles for NPB with SUV's	550,000
	Replace 1 vehicle for Purchasing with SUV	43,000
	Replace 1 vehicle for Staff Services with SUV	43,000
	Replace 1 Animal Control truck with F-150.	45,000
	Replace 2 Speed Trailers	<u>26,000</u>
	<b>Total</b>	<b>\$ 864,000</b>
<b>2115</b>	<u>POLICE DEPARTMENT - DETECTIVE</u>	
	Replacement CID cubicle	\$ 100,000
	Upgrades Forensic hardware	36,000
	Forensic blade server for storage - Phase II	42,500
	Replacement of AFIS system – FDLE	15,000
	Replace Forensic Computer Workstation	16,000
	CSI Forensic Equipment	21,000
	Upgrade equipment of CID Interview Room	<u>5,200</u>
	<b>Total</b>	<b>\$ 235,700</b>
<b>2130</b>	<u>POLICE DEPARTMENT – PATROL</u>	
	2 SWAT Night Vision kits	\$ 39,000
	4 SWAT Sniper Rifle Mounted Night Vision	<u>48,000</u>
	<b>Total</b>	<b>\$ 87,000</b>
<b>2135</b>	<u>NEIGHBORHOOD SERVICES - CODE</u>	
	Ford F-150	\$ 46,000
	<b>Total</b>	<b>\$ 46,000</b>
<b>3905</b>	<u>URBAN BEAUTIFICATION</u>	
	Sidewalk Scrubber	\$ 191,000
	<b>Total</b>	<b>\$ 191,000</b>
<b>4130</b>	<u>MUNICIPAL GARAGE</u>	
	Shade Structure for outdoor mechanic work	\$ 90,000
	Replacement 18K pound Vehicle Lifts	25,000
	New 18K pound Vehicle Lift	<u>25,000</u>
	<b>Total</b>	<b>\$ 140,000</b>



**CITY OF PORT ST. LUCIE  
 GENERAL OPERATING FUND #001 - CAPITAL OUTLAY  
 ADOPTED BUDGET - FY 2024-25**

\*\* ADOPTED \*\*  
 FY 2024-25  
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<b>4135</b>	<u>FACILITIES MAINTENANCE</u>		
	Chiller Plant Controls	\$	90,000
	Refurbish City Hall Outdoor Air Morganizers		<u>50,000</u>
	<b>Total</b>	<b>\$</b>	<b>140,000</b>
<b>7201</b>	<u>PARKS &amp; RECREATION - COMMUNITY CENTER</u>		
	Outside lighting	\$	<u>25,000</u>
	<b>Total</b>	<b>\$</b>	<b>25,000</b>
<b>7210</b>	<u>PARKS &amp; RECREATION – PARK</u>		
	Replacement F-350 Dump Truck PK-4286	\$	80,000
	Replacement F-150 Truck 4x2		30,000
	Replacement F-150 Truck 4x2		30,000
	Replacement F-150 Truck 4x2		30,000
	Replacement F-150 Ford Explorer-		44,000
	Replacement Toro Sandpro		26,000
	Replacement Toro Sandpro		26,000
	Replacement Toro Sandpro		26,000
	Replacement Workman		33,000
	Replacement Workman		33,000
	Replacement Trailer		11,000
	Replacement Trailer		7,000
	Office space for new CIP Manager		40,000
	License Plate Reader		<u>69,000</u>
	<b>Total</b>	<b>\$</b>	<b>485,000</b>
<b>7235</b>	<u>PARKS &amp; RECREATION – TURF MAINTENANCE</u>		
	72" Dual Mast laser grading box	\$	28,000
	John Deere 4044M Compact Tractor		<u>34,000</u>
	<b>Total</b>	<b>\$</b>	<b>62,000</b>
<b>7500</b>	<u>MIDFLORIDA EVENT CENTER</u>		
	Monument Sign Landscaping	\$	5,000
	DVD Hardware for camera system		5,000
	Replacement Toro with trailer		27,000
	Thor Guard equipment for splash fountain		5,000
	Replacement Washer and Dryer		22,000
	Replacement Billy Goat Outdoor vacuum		5,000
	(2) Portable Generators		5,000
	Replacement Pipes Drapes, Carts and Racks		20,000
	(80) Tables		28,800
	(130) Chairs		20,020
	Warehouse Racking System		85,000
	Fridge Freezer Exchange Unit		<u>18,500</u>
	<b>Total</b>	<b>\$</b>	<b>246,320</b>
<b>7503</b>	<u>PARKS &amp; RECREATION – TURF MAINTENANCE</u>		
	Scissor & Boom Lift	\$	<u>20,000</u>
	<b>Total</b>	<b>\$</b>	<b>20,000</b>

GENERAL FUND TOTAL REQUESTS \$ 3,243,607



## CITY COUNCIL SUMMARY



Shannon M. Martin  
 Mayor



Jolien Caraballo  
 Vice Mayor, District 4



Stephanie Morgan  
 Councilmember, District 1



David Pickett  
 Councilmember, District 2



Anthony Bonna, Sr.  
 Councilmember, District 3

The City is led by a five-member elected Council. The Council is responsible for setting policies and establishing the long-term vision for the City. The Council appoints a City Manager to handle the daily business affairs, and a City Attorney to provide legal advice. This system is called a Council-Manager form of local government. Each Council member has one vote, including the mayor, this means legislative authority is equally spread among all five members.

Port St. Lucie City Council members must live in the district they represent, however residents throughout the City vote for every City Council seat, no matter which district they reside in. The mayor is elected at-large in a Citywide election and can live anywhere in the City. Like the Council elections, the mayoral election allows all eligible voters to exercise their right to vote.

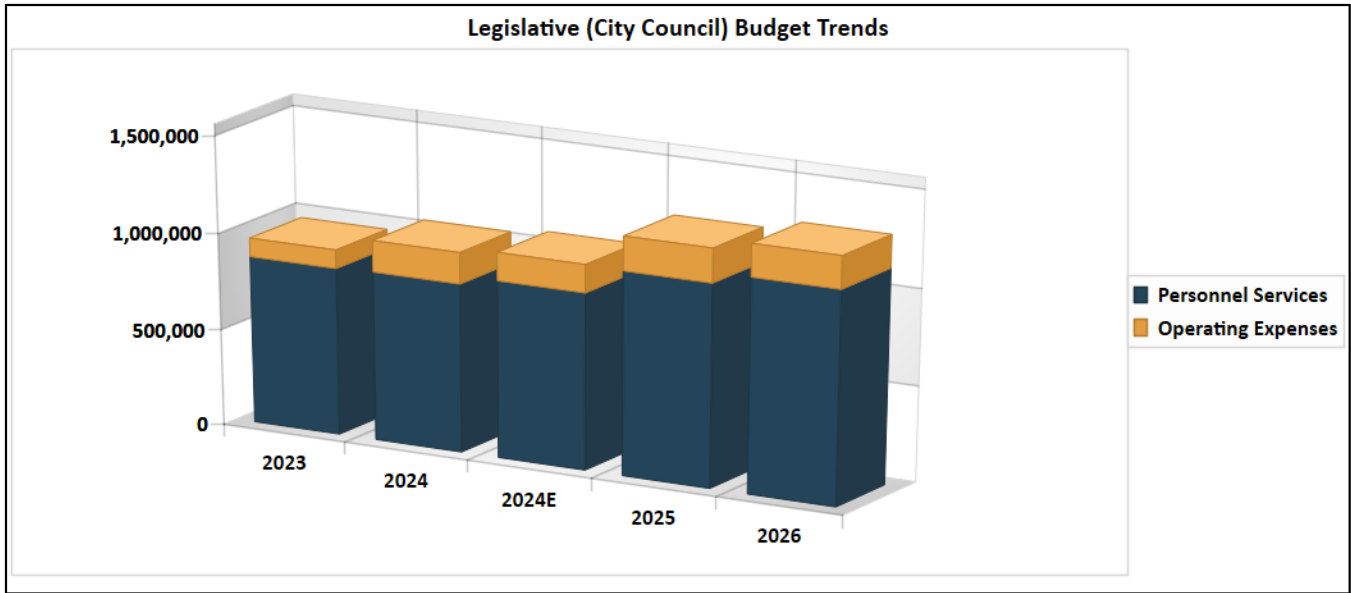
### City Council Affiliations

The City Council will work to ensure that the City of Port St. Lucie will continue its position in all activities including commerce, culture, growth, and leisure. They will:

- Continue participation in management of the SLC Fire District. The district is its own self-taxing fire district and the only one in the county.
- Continue to seek, develop, and administer home and community-based programs and services for senior persons through the Council on Aging Agency.
- Continue working together with St. Lucie Transportation Planning Organization to develop long range planning for the roadways in the region.
- Continue to develop and promote tourism in St. Lucie County through the Tourist Development Council.
- Continue to work with Treasure Coast Council of Local Governments to encourage and enable local units of government to assemble and cooperate with one another to promote the health, safety, and general welfare of the citizenry.
- Continue to work with Treasure Coast Regional Planning Council. The regional planning council is recognized as Florida's only multipurpose regional entity that plans for and coordinates intergovernmental solutions to growth-related problems on greater-than-local issues. Provides technical assistance to local governments, and to meet other needs of the communities in each entity.
- Continue to work with the Treasure Coast Regional League of Cities to promote communication among the municipalities and the municipal leaders of the Treasure Coast Region.
- Continue to work with the Roundtable of St. Lucie County to improve the quality of life for our youth in various ways, Academic Success, Delinquency Prevention, Substance Abuse, Teen Health, the Gang Plan and Kids at Hope.
- Continue to work with the St. Lucie County Chamber of Commerce Board of Directors to expand the economy of the area.



**CITY OF PORT ST. LUCIE  
 GENERAL FUND - # 001  
 LEGISLATIVE (CITY COUNCIL) - 001.1100  
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>EXPENDITURE SUMMARY:</b>							
Personnel Services	\$ 867,416	\$ 876,368	\$ 920,381	\$1,059,788	\$ 183,420	20.93 %	\$ 1,117,519
Operating Expenses	95,868	162,016	145,405	177,364	15,348	9.47 %	170,130
<b>Total</b>	<b>\$ 963,284</b>	<b>\$ 1,038,384</b>	<b>\$ 1,065,786</b>	<b>\$1,237,152</b>	<b>\$ 198,768</b>	<b>19.14 %</b>	<b>\$ 1,287,649</b>

**STAFFING SUMMARY:**

Full Time Equivalents	2.00	2.00	2.00	3.00	-
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Note: City Council members are not included in the proposed summary of budgeted FTE's or total FTE count because they are elected officials.

**CAPITAL OUTLAY: N/A**



**CITY MANAGER**  
Jesus Merejo, ICMA-CM

11.33 FTES\*

**CHIEF EXECUTIVE ASSISTANT**

**ASSISTANT CITY MANAGER**  
David Graham

**ASSISTANT CITY MANAGER**  
Teresa Lamar-Sarno

**DEPUTY CITY MANAGER  
STRATEGIC INITIATIVES & INNOVATION/  
CHIEF INNOVATION OFFICER**  
Kate Parmelee

**DEPUTY CITY MANAGER**  
Kristina Ciuperger

**EXECUTIVE ASSISTANT**

- INFORMATION TECHNOLOGY
- CITY CLERK
- ECONOMIC DEVELOPMENT ADMINISTRATOR
- MIDFLORIDA CREDIT UNION EVENT CENTER
- HALF-CENT SALES TAX COMMITTEE
- CITIZENS ADVISORY COMMITTEE

- FACILITIES
- PLANNING & ZONING
- PUBLIC WORKS
- BUILDING
- SOLID WASTE
- HUMAN RESOURCES
- RISK MANAGEMENT

**EXECUTIVE ASSISTANT/  
PROJECT COORDINATOR**

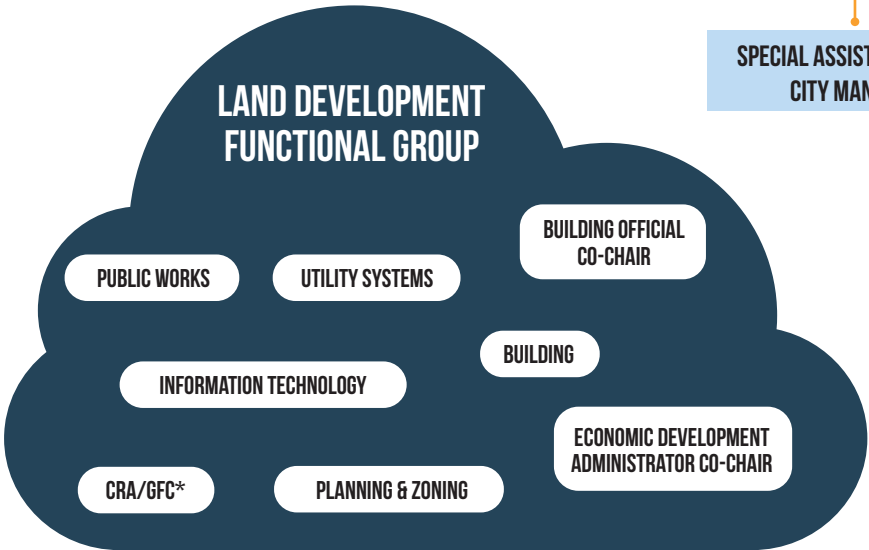
- GRANTS & STRATEGIC INITIATIVES PROJECT MANAGER
- GOVERNMENT RELATIONS & STRATEGIC INITIATIVES COORDINATOR

- COMMUNICATIONS
- PARKS & RECREATION
- OFFICE OF MANAGEMENT & BUDGET & PROCUREMENT
- EMERGENCY MANAGEMENT
- NEIGHBORHOOD SERVICES
- SPECIAL EVENTS

**\*CRA/GFC DIRECTOR**  
Jennifer Davis

**SPECIAL ASSISTANT TO THE CITY MANAGER**

- POLICE
- UTILITY SYSTEMS
- FINANCE & TREASURY



\*Community Redevelopment Agency/ Governmental Finance Corporation

\*FTEs housed in the City Manager's office include: City Manager, 3 Assistant City Managers, 3 Deputy City Managers, Grants & Strategic Initiatives Project Manager, Senior Executive Administrator, Executive Assistant/Project Coordinator, Executive Assistant, and .33 Executive Director of Business Development.

# CITY MANAGER'S OFFICE



## OVERVIEW

As the sixth largest City in Florida, and as new business, commercial, and residential growth continues, the City Manager's Office continues to focus on providing agile and responsive service delivery. The City Manager's Office works to advance the City's mission to provide exceptional services that enhance our community's safety, beauty and quality of life through innovation, engagement and fiscal responsibility. The City Manager works towards the city's vision of an organization that is a leader in finding innovative solutions that put residents first and support opportunities for all people to thrive and in support of the City's vision, mission, values and strategic goals. The City Manager's Office provides executive leadership and management, supports economic development and redevelopment, maintains intergovernmental relations and works towards continuous improvement, innovation, performance management and strategic planning in support of the direction of the City Council through implementation of the Strategic Plan.

## TOP WAYS WE ARE PUTTING THE STRATEGIC PLAN INTO ACTION

### DIVERSE ECONOMY & EMPLOYMENT OPPORTUNITIES

Advancing economic development to support job creation and a diverse economy.

This year's priorities will be:



Provide executive leadership with City Manager serving as Executive Director of the Government Finance Organization and support the implementation of the Southern Grove Master Plan and the City Center Master Plan.



Continuing to streamline the development process through the Cloud Group.



National Community Survey – Percentage of respondents rating economic development as excellent or good. Similar to other cities nationwide and a 52% increase in satisfaction since 2009.



### HIGH-QUALITY INFRASTRUCTURE & FACILITIES

Ensuring effective cross departmental communication and collaboration to maximize efficiency and advance project management.

This year's priorities will be:

- Implement new capital projects to support critical infrastructure through various funding sources including: mobility fee, federal and state grants, and local taxes and fees.
- Lead the Sales Tax Oversight Committee.
- Champion the needs of Port St. Lucie through strategic advocacy and collaboration through leading the Grants & Advocacy Team and Legislative Team and working strategically to increase grants and legislative appropriations to support the City's infrastructure and facilities, in addition to vital programs.
- Proactively lead capital projects and ensure effective implementation of strategic plan priorities and improve project management and timely deliverables.

# HIGH-PERFORMING GOVERNMENT ORGANIZATION

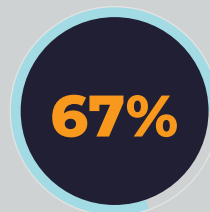
## Aligning with the City's Strategic Plan.

This year's priorities will be:

- Executive leadership in providing oversight of City operations and the departments and project managers that implement each of the goals, initiatives and projects contained in the City's Strategic Plan -- the work of the City Manager's Office is to support the implementation of every plan element.
- Improve customer service through 1PSL – expanding training and improving operations through innovation and expand call center capacity.
- Support high performance through strategic planning, process improvement and innovation.
- Continue our nationally-award winning resident driven strategic planning process that propels our City forward through annually conducting the National Community Survey and Citizen Summit.
- Proactive communication through the monthly PSL on the Pulse publication and quarterly Strategic Plan update, weekly City Manager individual briefings with Council, New Council Member orientation, 1PSL, our data dashboards and the annual Year in Review.
- Promote effective intergovernmental relations and annually review and revise Interlocal Agreements to ensure the best interests of PSL.
- Proactively identify opportunities for budget efficiencies and reductions and provide effective oversight.
- Support a culture of high performance, building on the City's receipt of a Certificate of Excellence from ICMA and continue to pursue higher levels of certification through What Works Cities.
- Work collaboratively with the Citizens Advisory Committee on key annual projects for the City Council.
- Build a diverse, empowered, and visionary city team capable to handle emerging issues with efficiency and plan innovatively for future needs through executive leadership and management, organizational development, succession planning and the development and promotion of initiatives to support diversity and inclusion.
- Innovate as a national leader of government innovation through expanding performance and process improvement leading the Innovation PSL Team and managing comprehensive innovation projects. Expand efforts to improve data and become more data driven.



**1PSL has received 381,959 calls and 103,710 requests since its inception in October 2019.**



**National Community Survey: 67% of residents rated overall customer service positively, similar to other cities nationwide.**

## STAFF PROJECTIONS

**None.**



## PERFORMANCE MEASURES AND SCORECARD

### WORKLOAD MEASURES

#### GOAL

7

HIGH-PERFORMING GOVERNMENT ORGANIZATION

	2020/21 Results	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target
Employees per 1,000 residents	5.81	6.06	6.09	6.39	6.71
*NCS™: % of respondents rating City customer service as excellent or good	79% ↔	73%↔	70%↔	67%↔	70%
*NCS™: % of respondents rating overall quality of life as excellent or good	82%↔	78%↔	70%↔	66%↔	70%
*NCS: Emergency Preparedness (services that prepare the community for natural disasters or other emergency situations)	77%↑	72%↔	72%↔	74%↔	75%
*NCS™: Percentage of respondents rating economic development as excellent or good	55%↔	52%↔	52%↔	52%↔	54%
*The National Employee Survey (The NES™): Percent of Respondents rating Providing a Clear Vision for our Organization positively	82%	80%↑	79%↑	75%↑	79%
*NES™: % of respondents rating the organization fostering a respectful atmosphere positively	79%↑	80%↑	80%↑	76%↑	79%
Number of residents reached through emergency management communications - online and in person (NEW MEASURE)	N/A	N/A	14,165	19,367	20,000

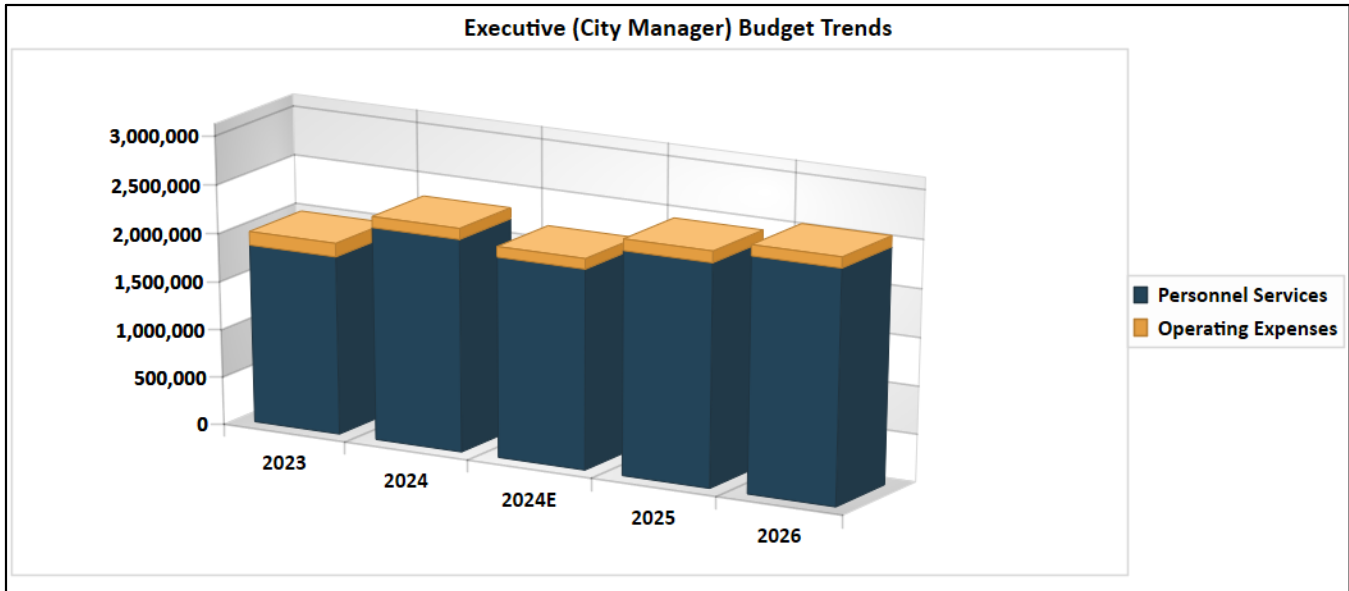
\*NCS - Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie through 2024. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower





**CITY OF PORT ST. LUCIE  
 GENERAL FUND - # 001  
 EXECUTIVE (CITY MANAGER) - 001.1200  
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>EXPENDITURE SUMMARY:</b>							
Personnel Services	\$ 1,857,205	\$ 2,212,462	\$ 2,086,229	\$2,328,585	\$ 116,123	5.25 %	\$ 2,452,532
Operating Expenses	139,849	112,817	107,977	119,095	6,278	5.56 %	112,732
<b>Total</b>	<b>\$ 1,997,054</b>	<b>\$ 2,325,279</b>	<b>\$ 2,194,206</b>	<b>\$2,447,680</b>	<b>\$ 122,401</b>	<b>5.26 %</b>	<b>\$ 2,565,264</b>

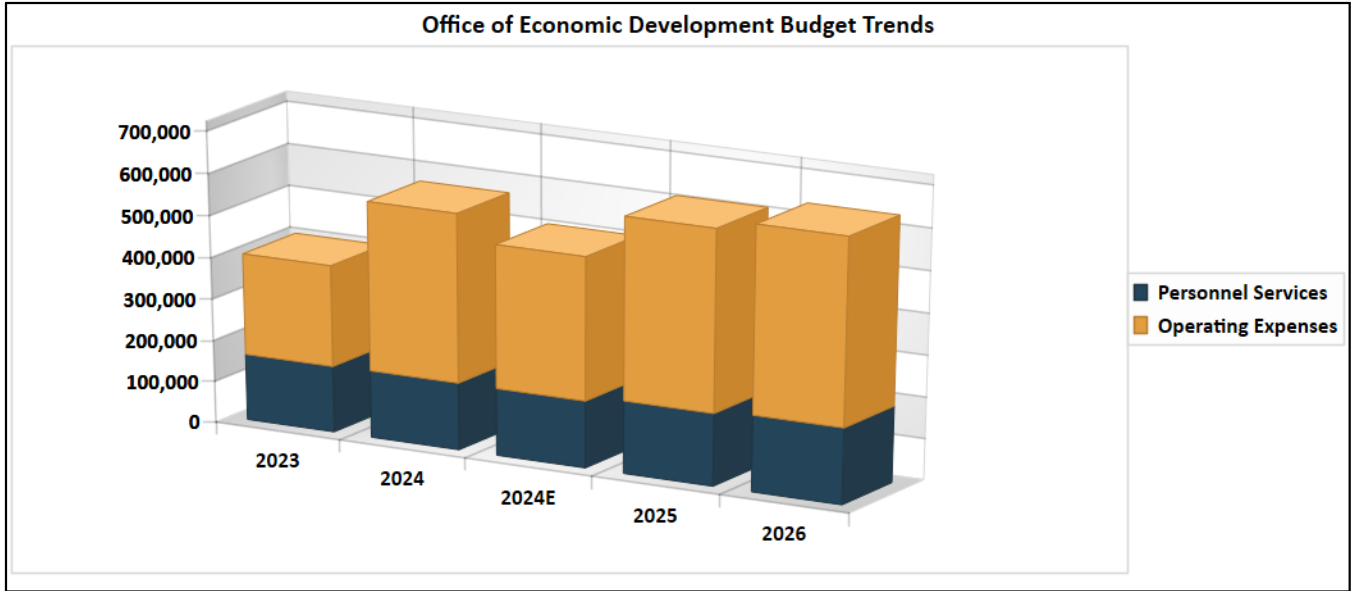
**STAFFING SUMMARY:**

Full Time Equivalents	11.00	11.00	11.00	11.33	-
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**CAPITAL OUTLAY: N/A**



**CITY OF PORT ST. LUCIE  
 GENERAL FUND - # 001  
 OFFICE OF ECONOMIC DEVELOPMENT - 001.5200  
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>EXPENDITURE SUMMARY:</b>							
Personnel Services	\$ 160,014	\$ 162,493	\$ 162,493	\$ 176,030	\$ 13,537	8.33 %	\$ 185,318
Operating Expenses	243,140	405,513	344,500	437,924	32,411	7.99 %	451,062
<b>Total</b>	<b>\$ 403,154</b>	<b>\$ 568,006</b>	<b>\$ 506,993</b>	<b>\$ 613,954</b>	<b>\$ 45,948</b>	<b>8.09 %</b>	<b>\$ 636,380</b>

**STAFFING SUMMARY:**

Full Time Equivalents	1.00	1.00	1.00	1.00	-
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**CAPITAL OUTLAY: N/A**

# OFFICE OF ECONOMIC DEVELOPMENT



## OVERVIEW

The Office of Economic Development is committed to creating an environment that nurtures, sustains and grows business and development in Port St. Lucie.

## TOP WAYS WE ARE PUTTING THE STRATEGIC PLAN INTO ACTION

### DIVERSE ECONOMY AND EMPLOYMENT OPPORTUNITIES

**Coordinate, facilitate and expedite economic development projects with the Land Development Functional Group Departments.**



This year's priorities will be:

- LactaLogics - 60,000 square foot processing facility located on US Highway 1
- Costco Distribution Depot - 595,000 square foot distribution facility located in Legacy Park at Tradition.
- Provide contractual oversight of the service agreement with the Economic Development Council of St. Lucie County to facilitate economic development in the City of Port St. Lucie.
  - Project Loop - 38,000 square foot manufacturing facility located in Legacy Park at Tradition.
  - Project King - 160,000 square foot distribution facility located in Tradition Center for Commerce
  - Project Four PSL - 250,000 square foot manufacturing facility located in the Tradition Center for Commerce

Company	Industry	Projected new Jobs	Facility Square Footage
FedEx	Distribution	490	245,000
Total Truck Parts	Distribution	10	51,780
Amazon Delivery Center	Distribution	200	219,000
Amazon Fulfillment Center	Distribution	1,000	1,000,000
Cheney Brothers	Distribution	380	475,000
Accel International	Distribution	275	365,000
LactaLogics	Manufacturing	60	60,000
Project Loop	Manufacturing	61	38,000
Project King	Distribution	121	160,000
Project Four PSL	Manufacturing	225	250,000

**Collaborate with Departments and Business Resource Providers to grow small businesses in Port St Lucie.**

This year’s priorities will be:

- Continue the Business Accelerator Program to provide training for new and existing small businesses.
- Collaborate with the Florida Small Business Development Center at Indian River State College to develop programs to support small business development.
- Continue the “Before You Sign the Lease” quarterly workshop series.
- Establish the Meet the Lenders Forum to assist small business owners seeking financing from local lenders.
- Facilitate the monthly Small Business Development Team meetings with small business resource providers.
- Provide contractual oversight of agreements with the Florida Small Business Development Center, the St. Lucie County Chamber of Commerce, the Minority Business Development Agency Business Center and Treasure Coast SCORE to providing funding for consulting services and small business programs.



**Business Accelerator Program**

Company	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
Participants	34	25	20	30	47	48
Graduates	22	16	10	25	30	21
Small Business Grants	\$34,000	\$25,000	\$25,000	\$30,000	\$35,000	\$35,000

**Florida Small Business Development Center**

PSL Clients	Consulting Hours	Capital Formation	Government Contracts	Sales Increase
176	1,211	\$1,668,330	\$78,886	\$10,753,759

**St. Lucie County Chamber of Commerce Small Business Assistance Program**

- PSL Clients - 75
- Types of assistance - Zoning inquiries, business tax receipt requirements, permitting, build-out recommendations, licensing, advertising, and business plans.

**Minority Business Development Agency Business Center**

- PSL Clients - 21
- Business plans completed - 5
- Business tax receipts assistance provided - 2
- Businesses certified by the State of Florida - 3
- Number of MBE/WBE certified - 11



**STAFFING ADDITIONS**

**NONE**

## PERFORMANCE MEASURES AND SCORECARD

WORKLOAD  
MEASURES

## GOAL

4

DIVERSE ECONOMY &  
EMPLOYMENT  
OPPORTUNITIES

	2020/21 Results	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target
BAP participants	20	30	31	48	40
BAP grants	\$25,000	\$30,000	\$30,000	\$35,000	\$50,000
Number of Participants in Before You Sign the Lease	0	25	60	76	80

EFFICIENCY  
MEASURES

## GOAL

4

DIVERSE ECONOMY &  
EMPLOYMENT  
OPPORTUNITIES

Number of BAP graduates	10	25	25	21	25
Expedited Projects	4	6	6	6	6
Grant/ Appropriations secured for Economic Development Projects	0	\$3.9 million	0	0	\$3.5 million
*NCS™: Percent of residents who rate the quality of Economic development Services as Excellent or Good	55%	52%	45% ↔	52%↔	54%

\*NCS - Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie through 2024. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



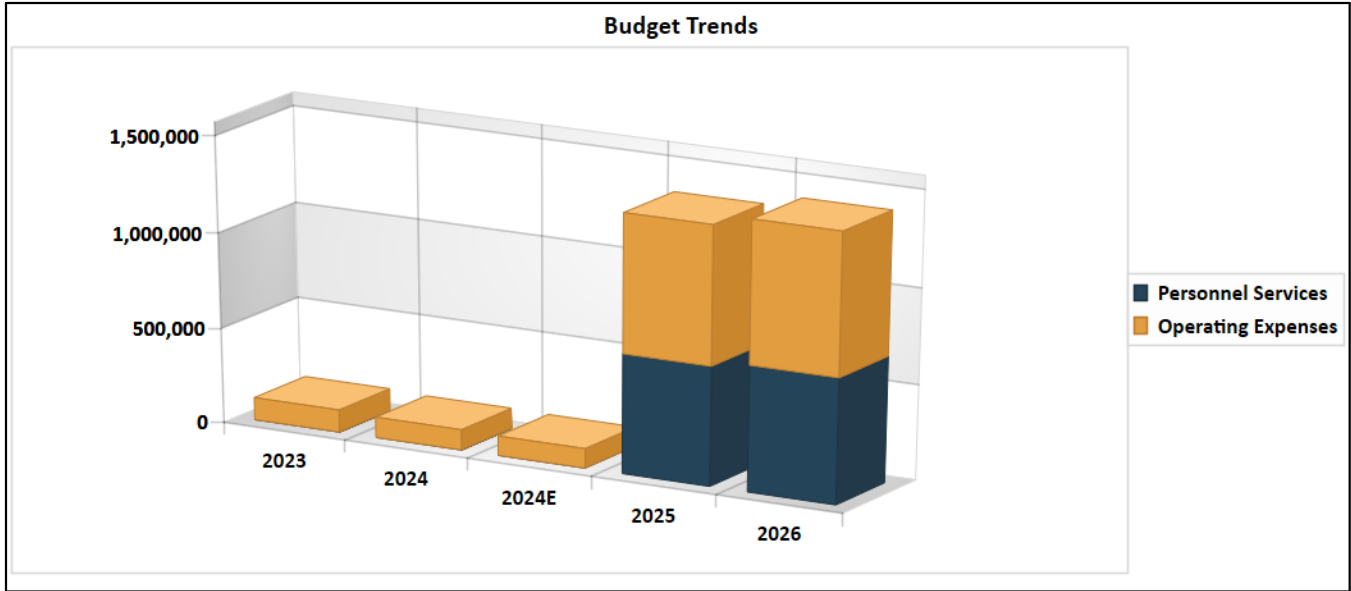
**SPECIAL EVENTS DIRECTOR**  
Nan Krushinski

5 FTES

- EVENT PLANNING
- MARKETING & PROMOTING
- VENDOR COORDINATION
- FINANCE & PURCHASING
- PERSONNEL MANAGEMENT



**CITY OF PORT ST. LUCIE  
 GENERAL FUND - # 001  
 SPECIAL EVENTS - 001.7400  
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
	\$	\$	\$	\$	\$	%	\$
<b>EXPENDITURE SUMMARY:</b>							
Personnel Services	\$ -	\$ -	\$ -	\$ 629,491	\$ 629,491	-	% \$ 662,990
Operating Expenses	118,000	107,970	102,950	724,812	616,842	571.31 %	746,557
<b>Total</b>	\$ 118,000	\$ 107,970	\$ 102,950	\$ 1,354,303	\$ 1,246,333	1,154.33 %	\$ 1,409,547

**STAFFING SUMMARY:**

Full Time Equivalents	-	-	-	5.00
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**CAPITAL OUTLAY:** N/A



**CITY CLERK**  
Sally Walsh

9 FTES

- RECORDS
- AGENDAS
- BOARD LIAISONS
- COMMITTEE COORDINATORS
- CITY WIDE MAIL CENTER



# CITY CLERK'S OFFICE



## OVERVIEW

The City Clerk's Office is committed to serving the public by striving for excellence in preparation of agendas and minutes of meetings, operating the City Hall mail center, and providing complete and accurate information while preserving the records of the City and maintaining a professional level of service in all phases of operation.

## TOP WAYS WE ARE PUTTING THE STRATEGIC PLAN INTO ACTION

### SAFE, CLEAN & BEAUTIFUL

**Facilitating the city-wide Residential Street Lighting Program in an effort to promote safety for our residents along residential streets throughout the City.**

This year's priorities will be:



**Process the 29 active requests for the 2024 annual program.**



**Explore creating a 10-year Master Plan.**



**Processing approximately 600 agreements with FP&L for the City-wide LED street lighting conversion.**



**2024 NCS: 42% of residents positively rated street lighting, lower than the national benchmark.**

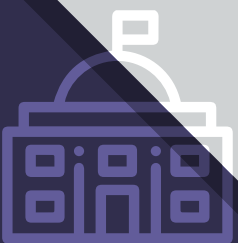


## HIGH-PERFORMING GOVERNMENT ORGANIZATION

**Helping to provide exceptional municipal services.**

This year's priorities will be:

- Accurately record, transcribe, and preserve all official minutes of the City Council and City Boards and Committees, per State Statutes, in a summarized minutes format to maximize efficiency.
- Prepare and post all meeting Agendas and coordinate all Packet documents to support the City Council, Community Redevelopment Agency (CRA), Governmental Finance Corporation (GFC), and Board of Zoning Appeals agendas.
- Conduct Public Records Training to support transparency in government.

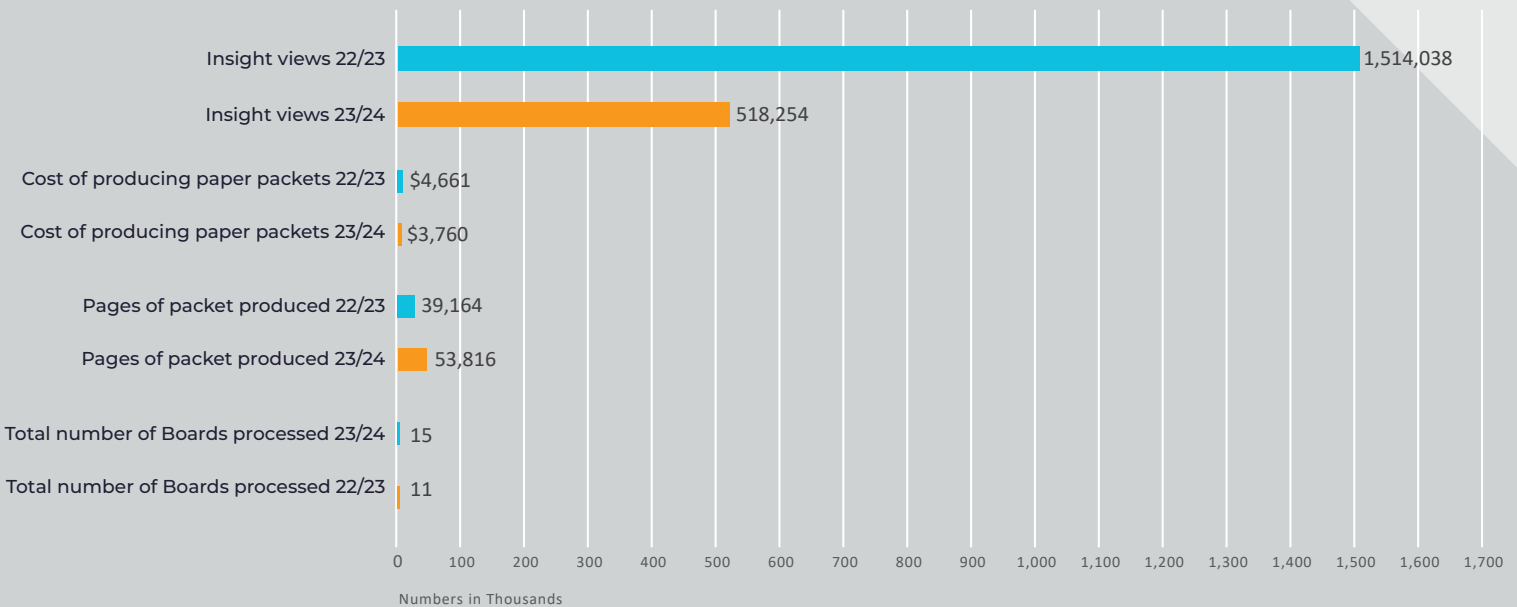


# HIGH-PERFORMING GOVERNMENT ORGANIZATION

This year's priorities continued:

- Act in the capacity of official records custodian for the City of Port St. Lucie and maintain custody of all official City records, administer the City's Records Management Program Gov-Qa, and perform the duties of the Records Management Liaison Officer (RMLO) to the State of Florida. Continue to monitor all departmental responses to public records requests to maintain an average response time of 1.5 days.
- Consistently pursue cross-training opportunities for all assigned staff to define a clear pathway to the department's Succession Plan and provide multiple backups for all positions.
- Analyze the need for process improvement and continue to integrate additional Advisory Boards and Committees into Legistar, for electronic review and production of meeting agendas and back-up documentation.
- Continue to strive for process improvement for the Boards and Committees currently processed within Legistar. Actively processed Boards and Committees include City Council, Planning & Zoning Board (P&Z), Public Art Advisory Board (PAAB), Governmental Finance Corporation (GFC), Community Redevelopment Agency (CRA), Board of Zoning Appeals, Affordable Housing Advisory Committee, and the Solid Waste Task Force.

Moving toward electronic agenda and packet production has been a major goal for the Clerk's Office. Below you can see the results as we have begun to make the transition. The results speak for themselves, and the process is proving to be a major accomplishment in not only time but dollar savings for the City.



## STAFFING ADDITIONS



PERFORMANCE MEASURES AND SCORECARD

WORKLOAD MEASURES

GOAL

7

HIGH-PERFORMING GOVERNMENT ORGANIZATION

	2020/21 Results	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target
<b>Council, board &amp; committee meetings attended</b>	332	265	282	225	250
<b>Outgoing mail</b>	103,658	70,500	87,079	69,831	78,455
<b>Records (boxes) processed</b>	710	500	605	450	500
<b>Total Time to complete and Publish Minutes</b> <ul style="list-style-type: none"> <li>• Typing 1 pg. per hr.</li> <li>• Proofing 10 pages per hr.</li> <li>• Corrections/ Distribution/ Publishing</li> <li>• 1 pg./3.5 min.</li> <li>• *Totals include Board &amp; Committee and Negotiation Minutes</li> </ul>	1,949 hrs.	1,835 hrs.	1,244 hrs.	1,600 hrs.	1,500 hrs.

EFFECTIVENESS MEASURES

GOAL

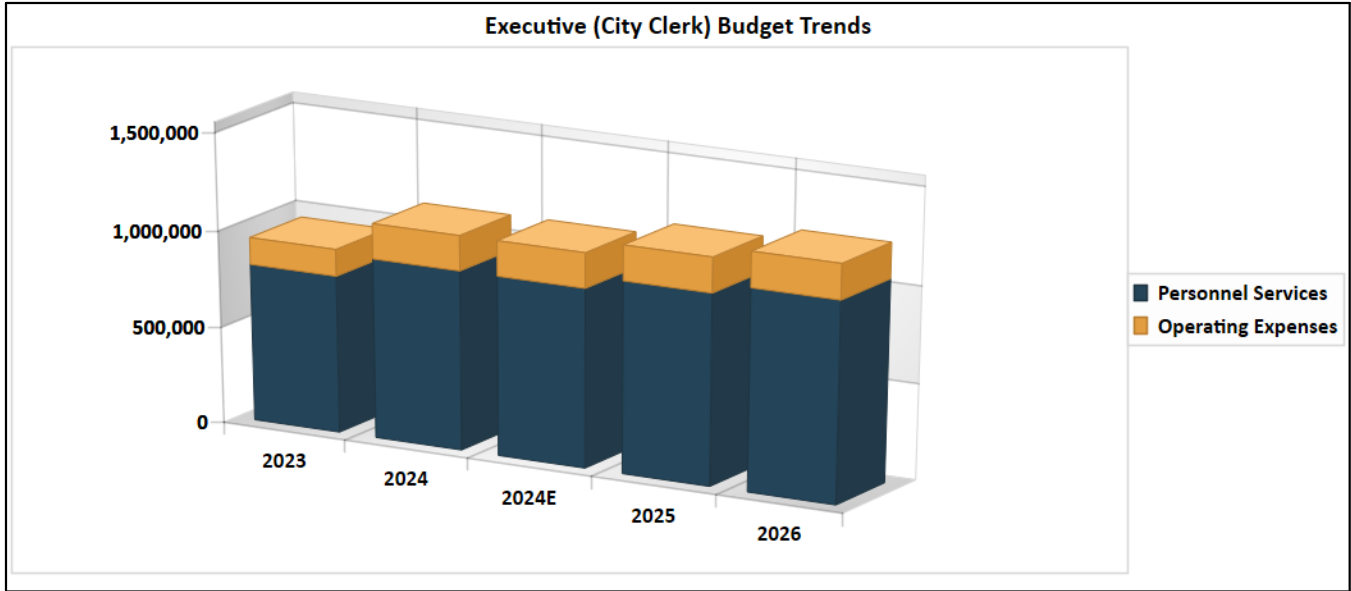
7

HIGH-PERFORMING GOVERNMENT ORGANIZATION

<b>Records Management Savings Upon Destruction</b>	524 Cu ft.	350 Cu ft.	437 Cu ft.	400 Cu ft.	425 Cu ft.
<b>Average initial response time for public records requests - Excluding City Attorney's Office &amp; Human Resources</b>	1.87 days	1.75 days	1.81 days	1.75 days	1.75 days



**CITY OF PORT ST. LUCIE  
 GENERAL FUND - # 001  
 EXECUTIVE (CITY CLERK) - 001.1210  
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>EXPENDITURE SUMMARY:</b>							
Personnel Services	\$ 814,890	\$ 930,911	\$ 930,911	\$ 996,311	\$ 65,400	7.03 %	\$ 1,050,479
Operating Expenses	138,012	180,347	180,997	181,851	1,504	0.83 %	183,962
<b>Total</b>	<b>\$ 952,902</b>	<b>\$ 1,111,258</b>	<b>\$ 1,111,908</b>	<b>\$1,178,162</b>	<b>\$ 66,904</b>	<b>6.02 %</b>	<b>\$ 1,234,441</b>

**STAFFING SUMMARY:**

Full Time Equivalents	9.00	9.00	9.00	9.00	-
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**CAPITAL OUTLAY: N/A**



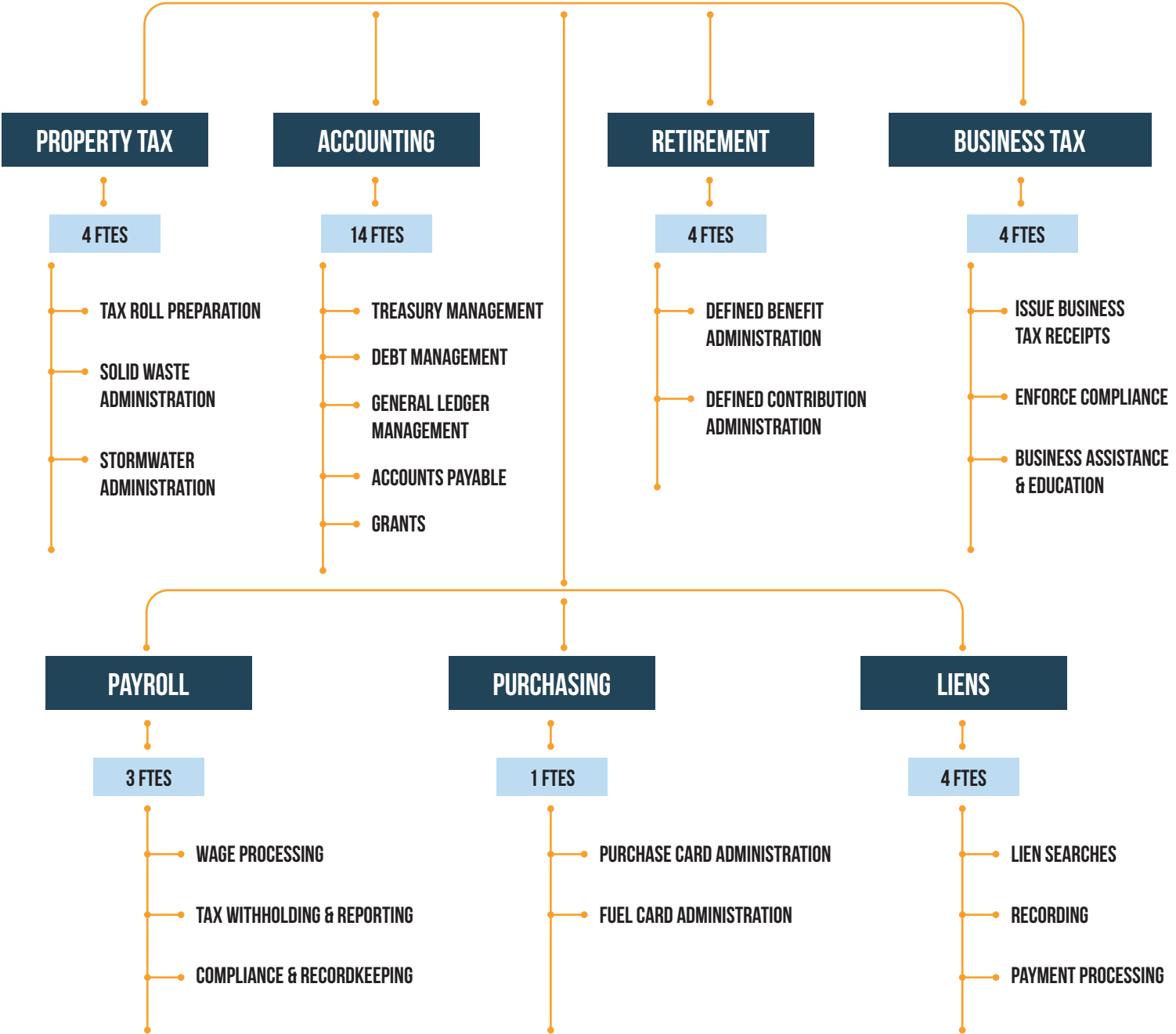
**FINANCE DIRECTOR**  
 Stephen Okiye, CPA

40 FTES

**DEPUTY DIRECTORS** 3 FTES

1 FTES **EXECUTIVE PROJECT MANAGER**

1 FTES **MANAGER**



# FINANCE DEPARTMENT



**OVERVIEW**

The Finance Department protects the City's assets and provides accurate and timely financial reporting to all stakeholders. Our financial team maintains an environment of integrity, accountability, stewardship, and strong work ethic while providing exceptional municipal services.

**TOP WAYS WE ARE PUTTING THE STRATEGIC PLAN INTO ACTION**

**Diverse Economy & Employment Opportunities**

Ensure external customers (title companies, home buyers, business owners, etc.) have the tools and resources to successfully and efficiently obtain the information needed to close on a home, open a business and other related activities. This helps to fulfill the strategic plan by:

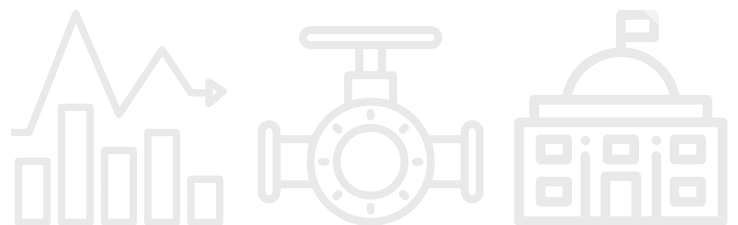
Developing a comprehensive application to consolidate City liens, delivering enhanced support to the division in three key areas:

1. Efficiency and Accuracy:
  - Streamlined automation reduces manual errors, enhancing operational efficiency.
  - Validation checks and real-time collaboration ensure data accuracy and integrity.
2. Security and Compliance:
  - Strengthened security through user roles, permissions, and data encryption.
  - Built-in compliance features and audit trails support adherence to regulations.
3. Scalability and Insights:
  - Easily scalable to accommodate growth and increased data volume.
  - Robust reporting, analytics, and visualization tools offer valuable insights for decision-making.

**Received \$389,500.00 for 7,517 Lien Searches and 39 Lien Modification Applications in FY 2023**

Business Tax is hosting a variety of workshops including:

- Small Business Financing Options
- Doing Business with the Better Business Bureau
- A Guide for Getting your Business Online
- New Business Start-up in Española



**Number of Business served:**

2019/20 Results	2020/21 Results	2021/22 Results	2022/23 Results	2023/24 Results
8,376	8,839	9,350	9,673	9,917

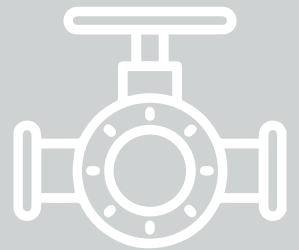
## HIGH-PERFORMING GOVERNMENT ORGANIZATION

- Ensuring Finance has the right resources to effectively manage the City's assets.
- Providing training for effective financial management throughout the City.
- Overseeing grant compliance for all departments.
- Administering the City's P-Card program which averages over 25,000 transactions annually.
- Ensuring over 34,000 payroll payments are distributed accurately and timely.
- Presenting the Finance Academy Training Course for City Employees, a specialized program designed to elevate participants' proficiency in municipal finance, budgeting, procurement, and ERP management.
- Directing and managing the annual billing of Non-Ad Valorem assessments levied by the City in the amount of \$78,276,895. Non-Ad Valorem billing includes 13 Stormwater districts, 12 of which are community development districts and 8 special assessment districts. This revenue helps pay for Solid Waste Services, Streetlight, and Stormwater maintenance within the City.
- Expanding our service level for our retirement and pension plans and actively searching for ways to reduce administrative fees.



## HIGH-QUALITY INFRASTRUCTURE & FACILITIES

- Monitoring approximately \$24m in State and Local Fiscal Recovery Funds. Funds were distributed through the American Rescue Plan Act and were designed to speed up the country's recovery from the economic and health crisis of the COVID-19 pandemic.
- Project-Driven Debt Issuance: Taking a targeted approach in issuing \$30 million of a total of \$65 million in projects funded through debt, focusing on supporting two specific projects ready for implementation. Ensuring that funds are allocated precisely to projects that are prepared for execution, preventing unnecessary financial strain.



## STAFFING ADDITIONS

**Fiscal Year 24/25: 1 Grants and Projects Analyst,  
1 Accountant I**

PERFORMANCE MEASURES AND SCORECARD

WORKLOAD MEASURES

GOAL

7

HIGH-PERFORMING GOVERNMENT ORGANIZATION

	2020/21 Results	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target
Accounts Payable Checks	12,026	12,951	9,805	11,227	9,000
Total Number of Electronic payments	7,245	9,098	11,499	11,833	12,800
Lien Searches	9,715	10,000	7,484	7,438	7,500

EFFICIENCY MEASURES

GOAL

7

HIGH-PERFORMING GOVERNMENT ORGANIZATION

NEW MEASURE Average # of Business Days for Requests to be Processed	N/A	N/A	5	5	5
Total Approximate Award Amount for Grants	\$49 Million	\$23 Million	\$17.8 Million	\$9.1 Million	\$25 Million
Total Number of Active Grants	24	15	25	20	20

EFFICIENCY MEASURES

GOAL

7

HIGH-PERFORMING GOVERNMENT ORGANIZATION

National Employee Survey (NES)* employee ratings of finance services overall	81% ↑	81%↑	85%↑	90%↑	95%↑
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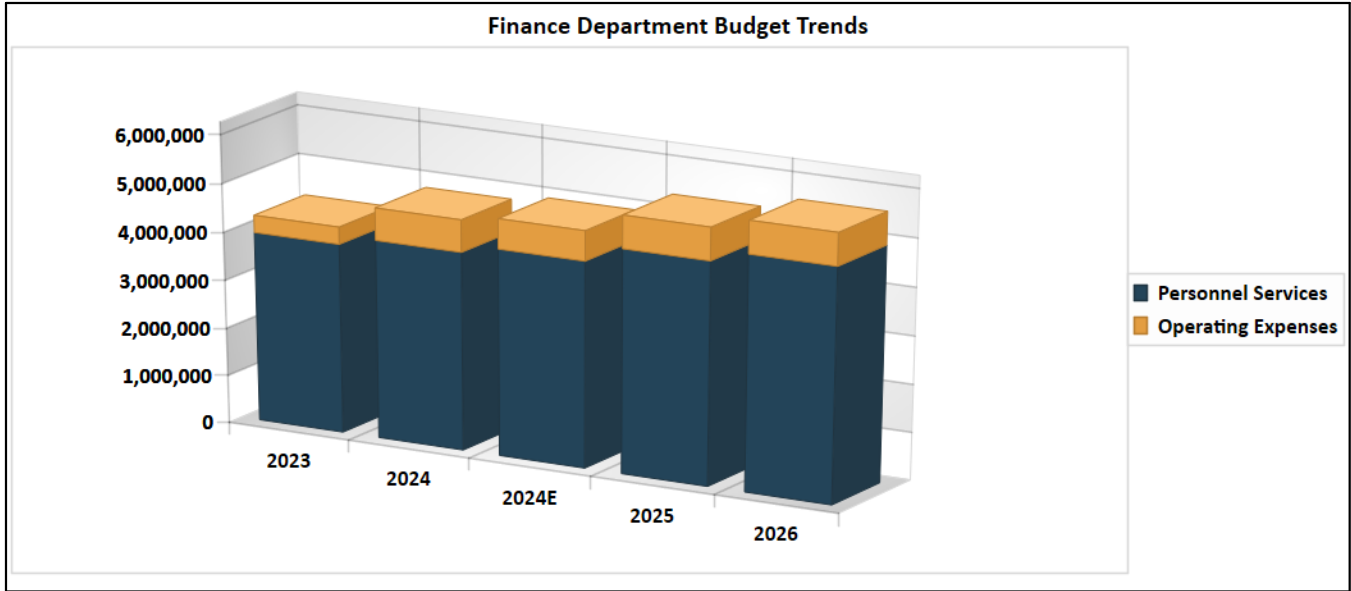
\*NES - Percent of respondents rating serve as excellent or good from the annual National Employee Survey™ for Port St Lucie through 2024. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower





**CITY OF PORT ST. LUCIE  
 GENERAL FUND - # 001  
 FINANCE DEPARTMENT - 001.1300  
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>EXPENDITURE SUMMARY:</b>							
Personnel Services	\$ 3,943,333	\$ 4,131,128	\$ 4,306,493	\$4,667,012	\$ 535,884	12.97 %	\$ 4,913,091
Operating Expenses	355,312	666,522	620,864	683,477	16,955	2.54 %	682,079
Capital Outlay	35,970	-	-	-	-	- %	-
Debt	3,261	-	-	-	-	- %	-
<b>Total</b>	<b>\$ 4,337,876</b>	<b>\$ 4,797,650</b>	<b>\$ 4,927,357</b>	<b>\$5,350,489</b>	<b>\$ 552,839</b>	<b>11.52 %</b>	<b>\$ 5,595,170</b>

**STAFFING SUMMARY:**

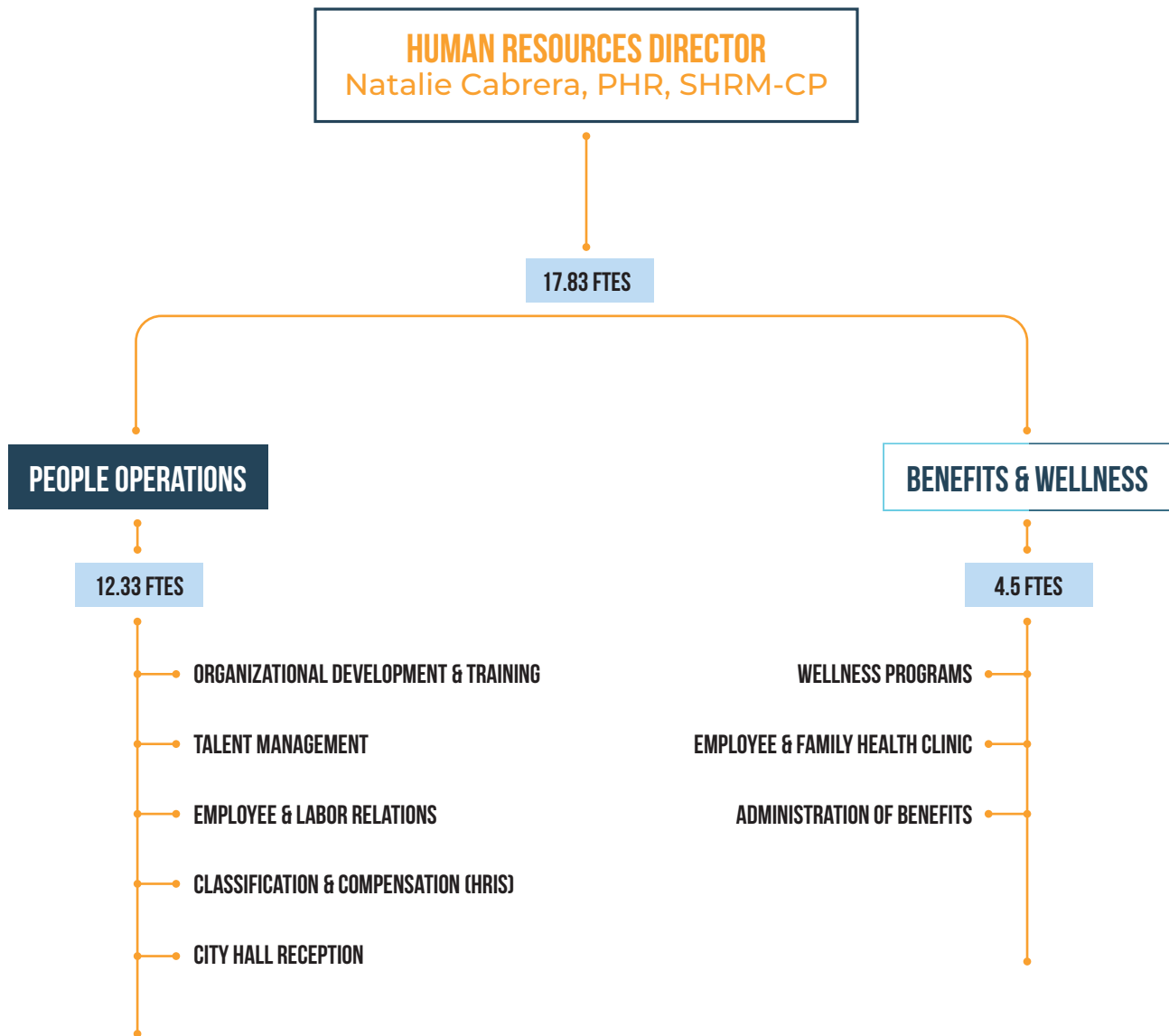
Full Time Equivalents	35.63	38.00	38.00	40.00	-
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**CAPITAL OUTLAY: N/A**



**CITY OF PORT ST. LUCIE  
 FINANCIAL MANAGEMENT DEPARTMENT  
 BUSINESS TAX (OCCUPATION LICENSE)  
 FINANCIAL STATUS  
 ADOPTED FY 2024-25**

	FY 2022-23	FY 2023-2024	FY 2023-24	FY 2024-25	FY 2025-26
	Audited	Budget	Estimated	Adopted	Projected
<b>Revenues:</b>					
Business License Revenue - 316,000	\$ 2,178,121	\$ 2,163,231	\$ 2,325,000	\$ 2,325,626	\$ 2,372,138
<b>Total Revenues and Sources</b>	<b>2,178,121</b>	<b>2,163,231</b>	<b>2,325,000</b>	<b>2,325,626</b>	<b>2,372,138</b>
<b>Expenses:</b>					
Personnel Expenses	242,618	350,000	256,088	379,638	398,620
Operating Expenses	26,036	10,000	10,000	10,000	10,000
Capital Outlay	35,970		0	-	
<b>Total Expenses</b>	<b>304,624</b>	<b>360,000</b>	<b>266,088</b>	<b>389,638</b>	<b>408,620</b>
<b>Surplus / (Deficit)</b>	<b>\$ 1,873,497</b>	<b>\$ 1,803,231</b>	<b>\$ 2,058,912</b>	<b>\$ 1,935,988</b>	<b>\$ 1,963,518</b>
<b>Revenues as a % of Expenses:</b>	715%	601%	874%	597%	581%



General
  Medical Fund
  General Fund & Medical Fund

15.83 are General funded and 2 FTE's are funded by the Medical Fund.

# HUMAN RESOURCES



## OVERVIEW

The City of Port St. Lucie's Human Resources Department is dedicated to aligning with the City's Strategic Plan to anticipate and meet the changing needs of the workforce and the organization. The Human Resources Department promotes and encourages inclusivity, integrity and accountability, respect, leadership, trust, and open communication.

## TOP WAYS WE ARE PUTTING THE STRATEGIC PLAN INTO ACTION

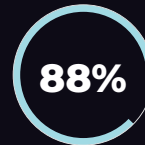
### HIGH-PERFORMING GOVERNMENT ORGANIZATION

#### Strategic Initiatives: Organizational Development, Transformation of Culture

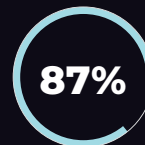


This year's priorities will be:

- **Phase 2 & 3 of Succession Planning - Continued** - The Organizational Development Team continues to work with departments to identify critical positions, high performers and successors as well as creating individual development plans and creating opportunities within different levels to promote growth as well as succession.
- **Focus Groups** - Having five years of data from the National Employee Survey, HR will hold different focus groups to highlight the positives and discuss areas where we still have work to do. The focus groups are an opportunity for growth and transparency and demonstrates the city's commitment to being a great place to work.



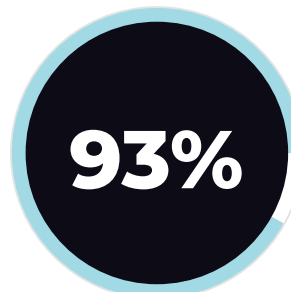
- FY 23/24 88% of employees who recommend working for the city: (higher than the national benchmark)



- FY 23/24 87% of employees who rated overall job satisfaction positively (similar to the national benchmark)

Source: City of Port St. Lucie National Employee Survey

- Expansion of Employee and Family Health Clinic and Clinic Services.
- Conduct NeoGov Hiring Manager training for departments to utilize the tools within NeoGov to reduce days to fill.
- Design and implement Retiree Hub - A retirement landing page on the Water Cooler with a retirement overview with information relative to every stage of the work-life cycle. Plus, a forward-facing page for retirees with information related to billing, benefits, and FAQ's.



- FY 23/24 93% of employees who plan on working for the City a year from now (similar to the national benchmark)

Source: City of Port St. Lucie National Employee Survey

**Award of Excellence** - The City of Port St. Lucie received the Public Sector HR Association's Agency Award for Excellence - Small Agency for our Keys to the City new hire program. This was the first time we received this award.

**Training and Development** - Enhanced training and development program which offers 198 unique topics and on-demand training. In its fourth year since production the Training and Development catalog continues to provide a quick reference to the many organizational wide training topics for all levels throughout the organization. The Training and Development Coordinator has facilitated private trainings for specific divisions/departments by request on various topics such as Time Management, Project Management, Teamwork and Performance Management to name a few.

**Innovation Academy** - Developed and implemented in partnership with the City Manager's Office Strategic Initiatives & Innovation team, after 13 cohorts consisting of a total of 186 employees, there have been over 100 ideas and innovations realized across a multitude of departments.

**Enhance Applicant Communication** - Touching base with the applicant at each stage of the recruitment process, (e.g. application received, application has been forwarded to the reviewing department, applicant has been selected for interview, etc.) and implement enhanced applicant communication via text.

**FY 24/25 Leading Today's Workforce Series** - The workforce has changed and how we lead must change as well. Leading Today's Workforce is open to Managers, Deputy and Assistant Directors and focuses on today's work environment and how to lead it. Integrating interactive problem-solving and work assignment projects to simulate and practice real-life scenarios. Participants will use these new skills to revitalize and hone leadership capabilities. Each module below builds on the information of the previous modules, allowing purposeful practice and follow-up work.

The series includes seven modules that build upon the information of the previous modules, allowing purposeful practice and follow-up work; each enrollee must attend all seven sessions throughout 2024.

**309**

Number of Total Hires  
FY 2023/24

**9,984**

Number of  
Applications Received  
FY 2023/24

**720**

Number of Positions  
Posted FY 22/23

**610**

Number of Positions  
Posted FY 23/24

**Continuous Improvement of Talent Management Strategy** - Connecting talent management practices to strategic priorities and City Values through on-boarding, orientation and training and development.

- Design and Develop Manager's Toolbox.
- Continuing partnership with Career Source for in-person community Career Fair.
- Explore expanding Wellness Programs.
- Explore expansion of Behavioral Health Services.
- Continued update of NeoGov job description library (ongoing).
- New Learning Management System, Absorb - A one-stop shop for everything training. The new system has reporting features to capture completion rates, learner satisfaction, attendance, training KPI's, and much more.
- Career Counseling - Upon completion of probation employees will have the opportunity to meet with an HR Professional to discuss what they want in a career at the city, their interests, personal education, and work history, etc. The HR Team will work with the team member to devise a plan through training and development and potential job shadowing. The HR Team will follow up with the team member in six months to monitor the team members interests and progress.
- Continue to enhance information on City's Water Cooler.
- Mandatory training track for newly hired or promoted supervisors to be completed in the first year of employment with a focus on the strategic plan, city values, and soft skills for managing.
- Review/revamp of existing policies (Subsidy, Substance Abuse, DOT-Clearing House, Retiree Health Coverage)

- Develop a Performance Evaluation Method Based on Values.
- Establish a Charitable Support Committee
- Conduct annual review and update of the Personnel Rules and Regulations
- Continue to cultivate the Citizen Scholars Program.
- Continue to cultivate the "Keys to the City" Orientation Program.
- Launch Financial University in collaboration with Finance and Office of Management & Budget to educate employees through the various financial functions.
- Continue to enhance Recognition initiatives
- Culture Conversation - Re-orientation of current city staff.
- Design and implement Applicant Experience Survey.
- Maintain HR Intake System (implemented January 2024).
- Add QR Codes (magnets) on city vehicles which links to the City's recruitment page.
- Explore establishing a sick bank for civilian employees.
- Explore establishing an employee crisis fund administered by a third party.
- Continue Free Gym Membership Program with Parks & Rec for continued implementation.
- Streamlining benefit processes.
- Continue negotiations for successor Agreements with the three sworn bargaining units.
- Implement AI Recruiter feature in NeoGov.
- Expand benefit offerings, Long-term care/Life Insurance Benefit, enhanced dental buy-up plan.

**STAFFING ADDITIONS**

**FY 24/25 - 1 HR Generalist III**

PERFORMANCE MEASURES AND SCORECARD

EFFICIENCY MEASURES

GOAL

7

HIGH-PERFORMING GOVERNMENT ORGANIZATION

	2020/21 Results	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target
Days to fill openings	62	58	42	44	32

EFFECTIVENESS MEASURES

GOAL

7

HIGH-PERFORMING GOVERNMENT ORGANIZATION

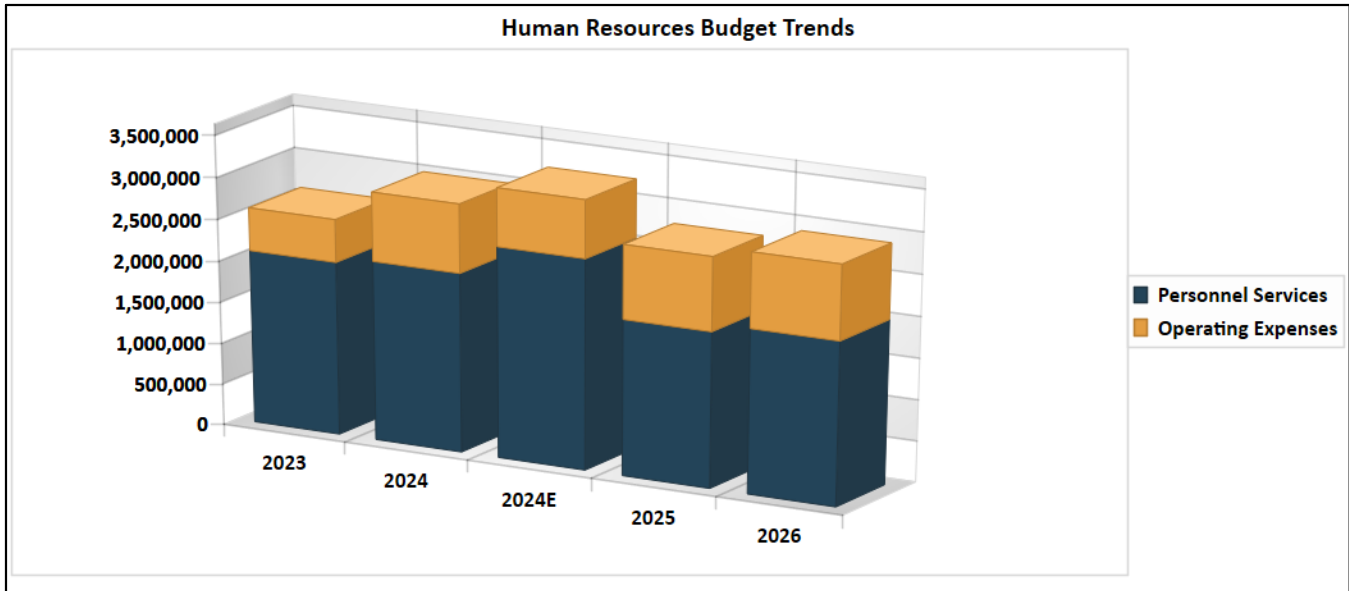
Overall employee turnover rate	13.1%	15%	10.5%	10.64%	10%
**NES™: Percent of employees who rated the quality of the support service; recruitment services positively	72%↑	77%↑	73%↑	72% ↑	74%
**NES™: Percent of employees who rated the quality of the support service; training service positively	75%↑	80%↑	75↑	75% ↑	77%
**NES™: Percent of employees who rated the quality of the support service; human resources services overall positively	71%↔	77%↑	79↑	74% ↑	76%

\*NCS - Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie through 2024. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



**CITY OF PORT ST. LUCIE  
 GENERAL FUND - # 001  
 HUMAN RESOURCES - 001.1310  
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>EXPENDITURE SUMMARY:</b>							
Personnel Services	\$ 2,096,490	\$ 2,171,556	\$ 2,552,677	\$1,894,228	\$ (277,328)	(12.77)%	\$ 1,996,745
Operating Expenses	513,609	826,374	697,245	891,086	64,712	7.83 %	906,518
<b>Total</b>	<b>\$ 2,610,099</b>	<b>\$ 2,997,930</b>	<b>\$ 3,249,922</b>	<b>\$2,785,314</b>	<b>\$ (212,616)</b>	<b>(7.09)%</b>	<b>\$ 2,903,263</b>

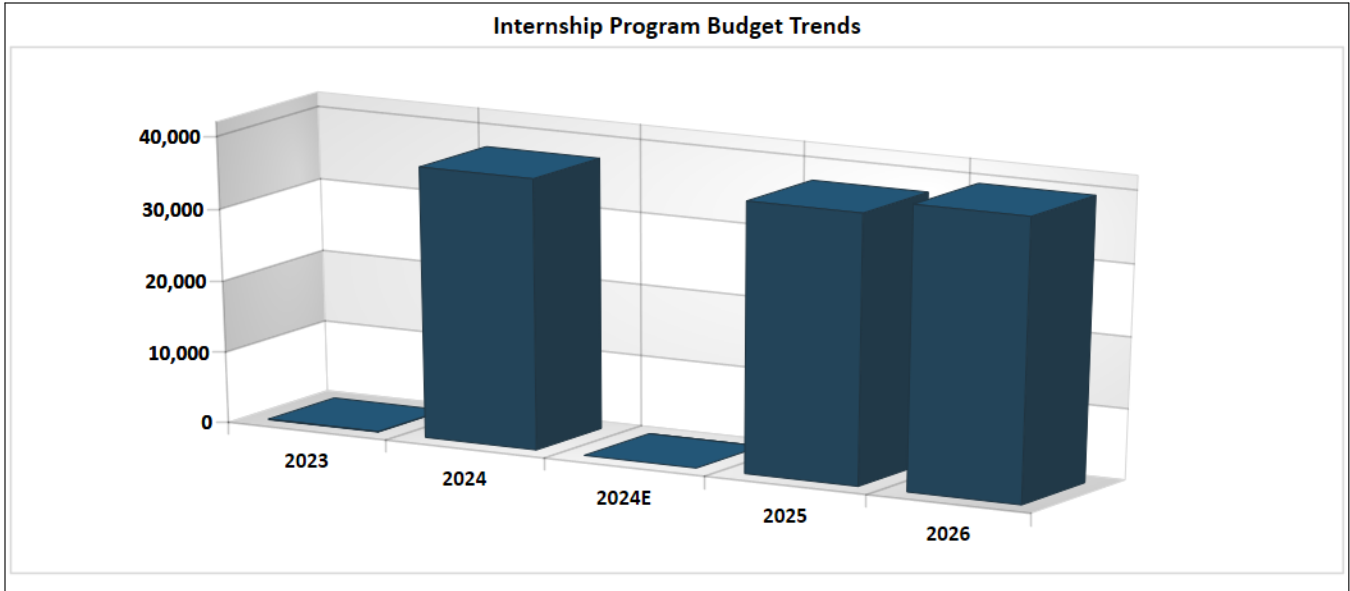
**STAFFING SUMMARY:**

Full Time Equivalents	16.83	17.83	17.83	15.83	-
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**CAPITAL OUTLAY: N/A**



**CITY OF PORT ST. LUCIE  
 GENERAL FUND - # 001  
 INTERNSHIP PROGRAM - 001.5100  
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	PROPOSED 2025	VARIANCE \$	%	PROJECTED 2026
<b>EXPENDITURE SUMMARY:</b>							
Personnel Services	\$ 69	\$ 37,761	\$ -	\$ 37,763	\$ 2	0.01 %	\$ 39,651
Total	\$ 69	\$ 37,761	\$ -	\$ 37,763	\$ 2	0.01 %	\$ 39,651
<b>STAFFING SUMMARY:</b>							
Full Time Equivalents	0.50	0.50	8.135	8.135			-
<b>CAPITAL OUTLAY: N/A</b>							





**COMMUNICATIONS DIRECTOR**  
Sarah Prohaska

14.2 FTES

**STRATEGIC COMMUNICATIONS**

5 FTES

- SOCIAL MEDIA
- WEBSITE
- PROJECT MANAGEMENT
- CITY BRAND MANAGEMENT
- INNOVATION RESEARCH/PROJECTS
- MESSAGING/CAMPAIGN STRATEGY
- AI POLICY
- ANALYTICS/DATA
- REPORTS
- WRITING/PRESS RELEASES

**VIDEO/TV PRODUCTION**

3 FTES

- VIDEO PRODUCTION
- MEETINGS/ZOOM
- PHOTOGRAPHY
- DRONE SERVICES
- NEWS
- TECHNICAL ASSISTANCE

**ENGAGEMENT/MARKETING**

5 FTES

- ENGAGEMENT CAMPAIGNS
- GRAPHICS
- DEPARTMENT LIAISON
- MEDIA RELATIONS
- WRITING & MARKETING
- YOUTH COUNCIL
- LOVE YOUR BLOCK/  
NICE/CITYU

0.20 FTES

CITY HALL RECEPTION DESK

# COMMUNICATIONS DEPARTMENT



## OVERVIEW

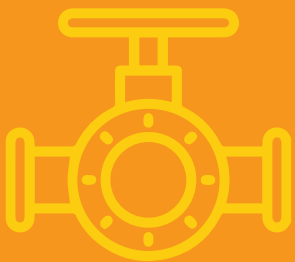
The City of Port St. Lucie's Communication Department is dedicated to aligning with the City's Strategic Plan, establishing a brand, increasing awareness of the City's message, programs and events through a variety of mechanisms including media, social media and the website, as well as engaging with the community. The Department works to provide accurate, clear, concise, and transparent information to residents, businesses, visitors and interested parties.

## TOP WAYS WE ARE PUTTING THE STRATEGIC PLAN INTO ACTION

### SMART & CONNECTED CITY

This year's priorities will be:

- Enhance Citizen Summit and Citizen Summit 2.0 events - Find ways to improve on successes of the #IamPSL Citizen Summit and support further outreach in the Citizen Summit 2.0 events at NICE meetings, International Festival and PSLinLights Party.
- Lead the new PSL Youth Council - Create an FY24-25 action plan and initiate awareness and participation projects that benefit PSL's youth and the community.
- New Resident campaign - Launch a targeted campaign for HOAs, realtors, community groups, in-person outreach at events to educate new residents about Port St. Lucie.
- District-specific messaging and outreach program - Use Council district citizen survey results to inform messaging to be provided for each district. Create talking points, requested materials and support annual district town hall meeting if requested by Council member.
- Continue working with the Office of Solid Waste to educate on the City's solid waste service.



### HIGH QUALITY INFRASTRUCTURE & FACILITIES

This year's priorities will be:

- Work with P&Z and Public Works to create an educational campaign to address perceptions about traffic and infrastructure issues and inform on what PSL is doing to plan and address them, including drive times.
- Collaborate with the Community Redevelopment Agency to create a new name and brand for City Center.

According to the National Community Survey™ residents rated the overall image and reputation of Port St. Lucie as excellent or good:

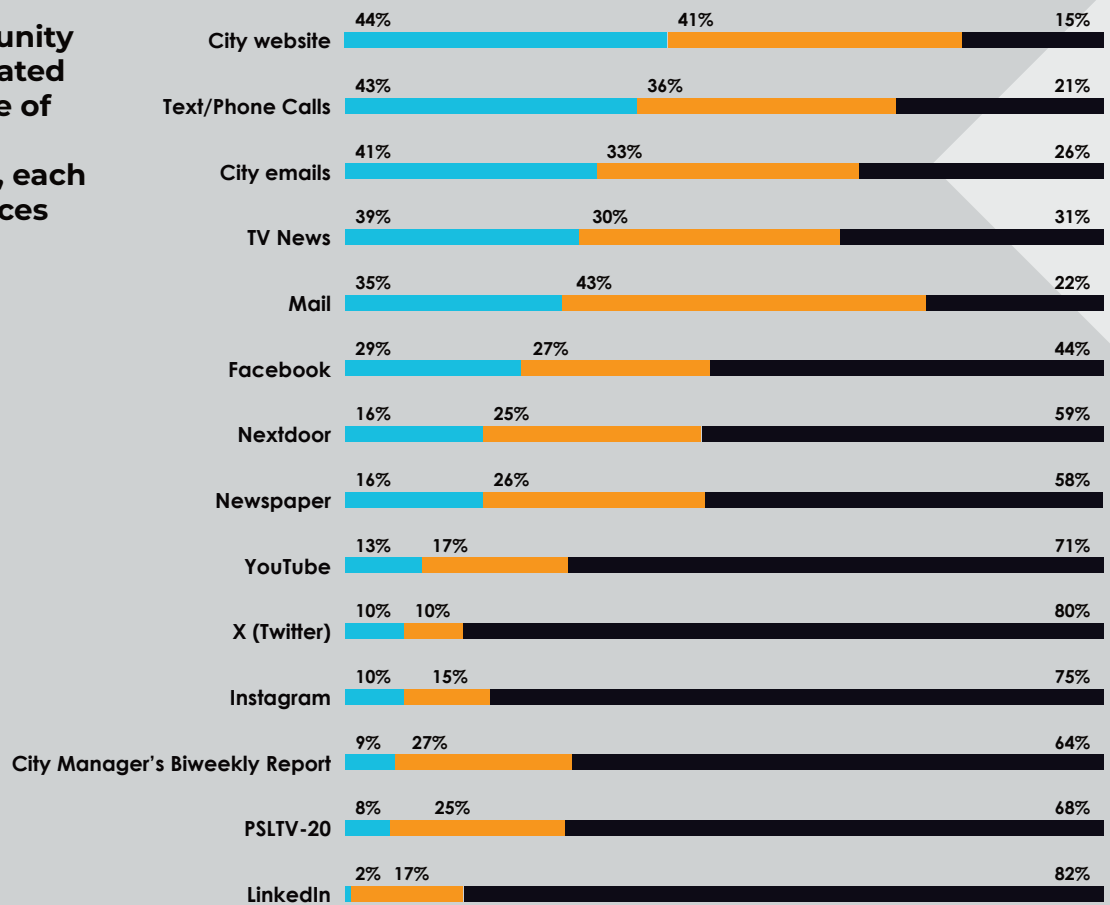


## HIGH-PERFORMING GOVERNMENT ORGANIZATION

This year's priorities will be:

- Support and lead the implementation of the new brand: Citywide style guide; train departments, monument signs; fun engagement (photo contests); education of community about brand.
- Implement a Digital Sign program with the first installations at City Hall and The Port.
- Complete Citywide website redesign with new contract with OpenCities/Granicus. Launch new citywide website with new brand and subsites for The Saints, MIDFLORIDA Event Center and the Police Department.
- Continue re-branding projects for The Port District and support the grand opening.

**2024 National Community Survey™: Residents rated how much of a source of information about Port St. Lucie, if at all, each of the following services have been for their household.**



## STAFFING ADDITIONS

FY 24/25: None



PERFORMANCE MEASURES AND SCORECARD

WORKLOAD MEASURES

GOAL

7

HIGH-PERFORMING GOVERNMENT ORGANIZATION

EFFECTIVENESS MEASURES

GOAL

7

HIGH-PERFORMING GOVERNMENT ORGANIZATION

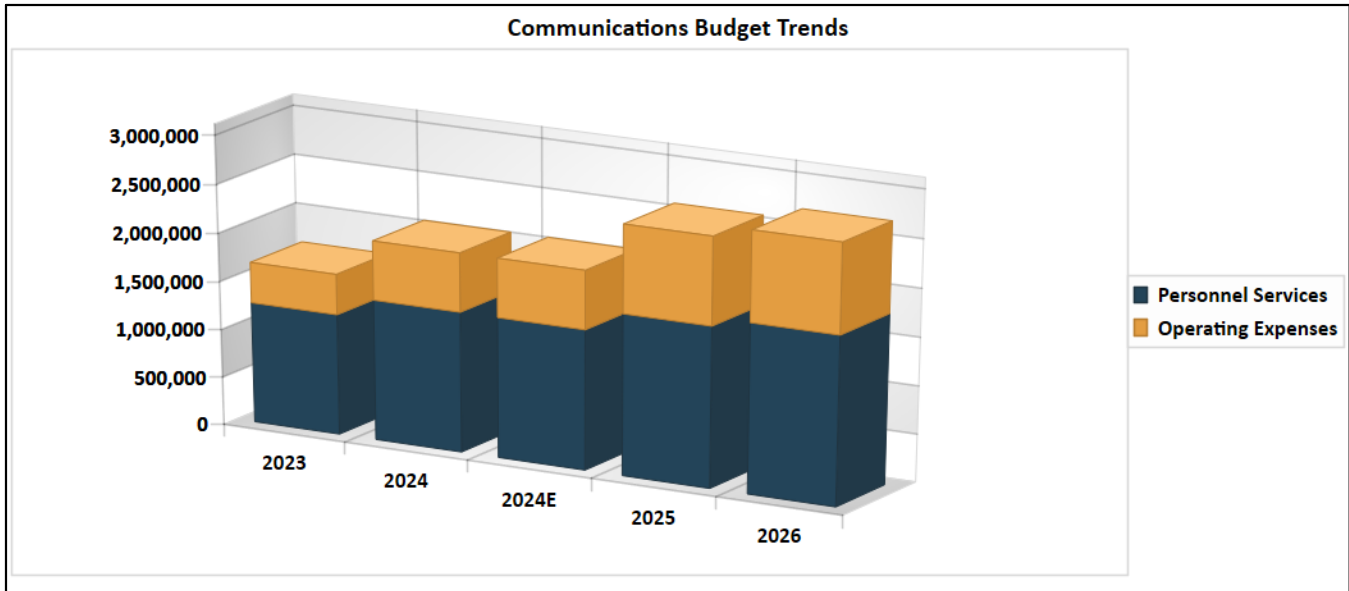
	2020/21 Results	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target
News Releases	231	231	170	241	250
YouTube Views Overall	1,591,995	1,800,129	1,966,344	2,141,000	2,375,000
Social Media Followers - All Platforms	98,979	174,754	208,706	234,008	250,000
Website Visits	3,162,993	3,526,808	4,350,305	4,305,311	4,700,000
Email Subscribers	17,283	3,583	120,191	123,000	124,000
*The National Community Survey™ (The NCS™): Percent of residents who rate the overall usefulness of the City's website as excellent or good	61%	66%	59%	63%	65%
*NCS™: Percent of residents who rate the availability of information about City programs and services as Excellent or Good	60%	56%	49%	58%	60%
The National Employee Survey (NES™): Percent of Employees who rate quality of communication services (New measure)	N/A	N/A	N/A	82%	84%

\*Social media engagement is a measure of how people interact with our social media content and accounts. It can include actions like likes and favorites; comments, direct messages and replies; shares, reposts; saves; clicks; and mentions.

\*NCS - Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie through 2024. The following symbols are provided to show the relationship to the National Benchmark.  
 ↑↑ Much higher   ↑ Higher   ↔ Similar   ↓ Lower   ↓↓ Much lower



**CITY OF PORT ST. LUCIE  
 GENERAL FUND - # 001  
 COMMUNICATIONS - 001.1311  
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>EXPENDITURE SUMMARY:</b>							
Personnel Services	\$ 1,253,983	\$ 1,460,461	\$ 1,460,461	\$1,679,639	\$ 219,178	15.01 %	\$ 1,770,165
Operating Expenses	418,484	609,215	609,215	911,034	301,819	49.54 %	936,708
Capital Outlay	16,996	90,450	165,450	-	(90,450)	(100.00)%	-
<b>Total</b>	<b>\$ 1,689,463</b>	<b>\$ 2,160,126</b>	<b>\$ 2,235,126</b>	<b>\$2,590,673</b>	<b>\$ 430,547</b>	<b>19.93 %</b>	<b>\$ 2,706,873</b>

**STAFFING SUMMARY:**

Full Time Equivalents	12.20	13.20	13.20	14.20	-
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**CAPITAL OUTLAY:** N/A



**EMERGENCY MANAGEMENT DIRECTOR**  
Billy Weinshank

3.2 FTES

**FINANCE/  
ADMINISTRATION**

- GRANT MANAGEMENT
- DISASTER REIMBURSEMENT
- OPERATIONAL GUIDELINES
- MUTUAL AID

**OPERATIONS**

- EOC POLICIES AND PROCEDURES
- COMMUNITY OUTREACH
- EOC STAFF TRAINING
- EOC EXERCISES

**PLANNING**

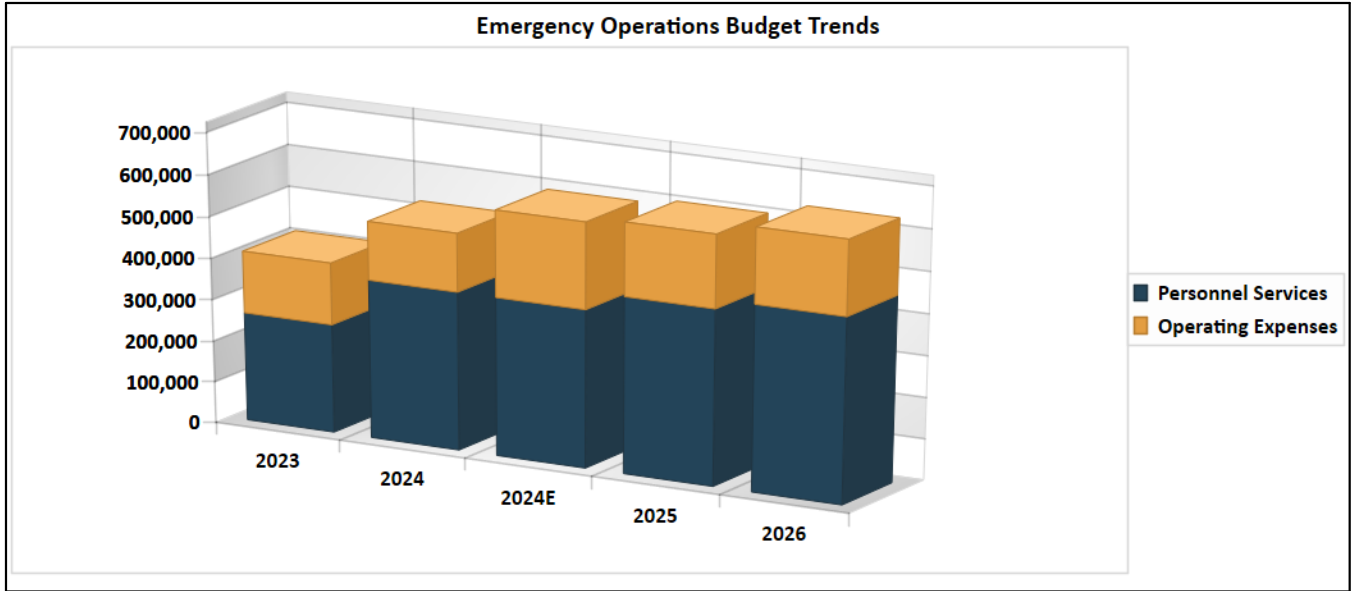
- COMPREHENSIVE EMERGENCY MANAGEMENT PLAN
- RECOVERY PLAN
- CONTINUITY OF OPERATIONS/  
CONTINUITY OF GOVERNMENT PLANS
- EOC SECTION COORDINATING PROCEDURES

**LOGISTICS**

- RESOURCE MANAGEMENT
- DISASTER MITIGATION
- COMMUNITY RATING SYSTEM
- ANNUAL HURRICANE PREPAREDNESS EXPO



**CITY OF PORT ST. LUCIE  
 GENERAL FUND - # 001  
 EMERGENCY OPERATIONS - 001.2500  
 DEPARTMENTAL BUDGET SUMMARY**

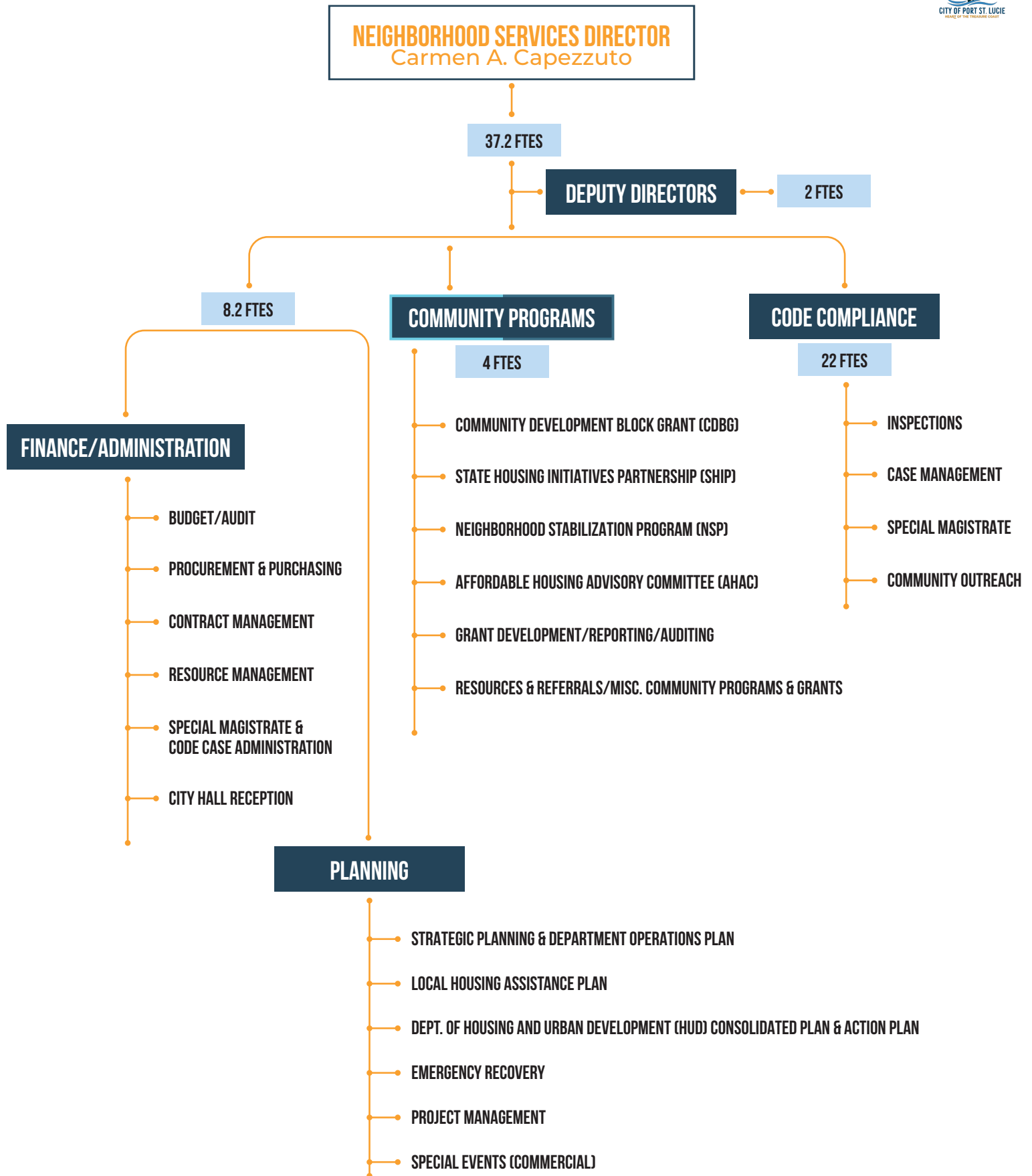


	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>EXPENDITURE SUMMARY:</b>							
Personnel Services	\$ 262,553	\$ 383,000	\$ 383,000	\$ 426,879	\$ 43,879	11.46 %	\$ 450,568
Operating Expenses	148,827	140,247	207,685	175,944	35,697	25.45 %	181,258
Debt	396	-	-	-	-	- %	-
<b>Total</b>	<b>\$ 411,776</b>	<b>\$ 523,247</b>	<b>\$ 590,685</b>	<b>\$ 602,823</b>	<b>\$ 79,576</b>	<b>15.21 %</b>	<b>\$ 631,826</b>

**STAFFING SUMMARY:**

Full Time Equivalents	2.20	3.20	3.20	3.20	-
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**CAPITAL OUTLAY: N/A**



D is supported by the following funds:

General Fund & Grant Funds

32.3 FTEs supported by the General Fund, 4.9 FTEs supported by Special Revenue Funds.





# NEIGHBORHOOD SERVICES DEPARTMENT

## OVERVIEW

The Neighborhood Services Department (NSD) is focused on improving neighborhood appearance, sustainability, and vibrancy through citizen education, engagement, and action. The Department accomplishes its mission by coordinating a diverse set of programs across such as: Code Compliance, Community Programs, Housing Initiatives and providing a Resources and Referrals. In short, these functions play critical roles in numerous aspects of Neighborhood Engagement, Preservation, and Revitalization, which are important for the quality of life for residents of Port St Lucie.

## TOP WAYS WE ARE PUTTING THE STRATEGIC PLAN INTO ACTION

### SAFE, CLEAN & BEAUTIFUL

Our accredited Code Compliance Division works with residents, businesses and property owners to ensure all areas in the City adhere to our code of ordinances. Our main goal is to work to achieve voluntary compliance in order to maintain a safe, clean and beautiful City through education, communication and cooperation.

- Maintain an 80% or higher proactive caseload and continue to adapt to the needs of the City and be responsive to the community.
- Partner with Commercial Property Owners along the US-1 corridor in order to improve the aesthetics of the area through educational & enforcement.
- Improving the aesthetics of commercial properties along the US1 corridor of PSL by educating and identifying potential grant opportunities for commercial property owners.
- Keep pace with increased administrative and inspection workloads for commercial and residential property maintenance cases as the City continues to grow.

#### Average Days from Code Case Start Date to Initial Inspection

2020/21 Results	2021/22 Results	2022/23 Results
1.51	3.74	1.62
2023/24 Target	2023/24 Results	2024/25 Target
2.14	1.75	1.70



45% of residents rated Code Compliance positively, similar to the national benchmark.



### HIGH-PERFORMING GOVERNMENT ORGANIZATION

The department's focus will be to keep up the momentum for increased positive ratings and improvements in data gathering and analysis of all of the department's activities. The Department will continue working in partnership with our employees, residents, local organizations, and the business community to provide outstanding, cost-effective public services while protecting the integrity of our neighborhoods.

#### 2024

Residents rating Port St. Lucie as a place to live positively

72% ↔ Similar to cities nationwide

#### 2024

Residents rating the overall quality of life in their neighborhood positively

66% ↔ Similar to cities nationwide

#### 2024

Residents rating their neighborhood as a place to live positively

86% ↔ Similar to cities nationwide

#### 2024

Residents rating the overall appearance of the City positively

73% ↔ Similar to cities nationwide

- Create a comprehensive Communications Plan for the department focused on formulating new strategies to educate and engage with residents.
- Strategically update our new Code software program to streamline reporting abilities, improve mapping and create automated inspection routes to increase Code Officer efficiency.
- Maintain top notch, current levels of service in administering the City's recurring community development and housing grants.
- Build deeper cross-training among division teams in order to create further depth as a Succession Planning tool.

*As a data informed organization, we will continuously look at and evaluate our methods for collecting and measuring data to always be on a path of improvement. Most importantly, we will always strive to focus all of our work strategically around engagement and education as a tool to increase the community's knowledge about our work. Data from the City's National Community Survey™*

# PLANNING FOR A THRIVING FUTURE



## Initiative: Support the Needs of Seniors

- Identify partnership opportunities
- Develop partnership with Goal 4 Initiative: Office of Economic Development to conduct focus groups with seniors to identify strategies to include seniors in work local initiatives, diversifying economic development incentives, and economic education programs.



70% of residents rated Port St. Lucie as a place to retire positively, similar to the national benchmark.



67% of residents rated Port St. Lucie as valuing/respecting residents from diverse backgrounds positively, similar to the national benchmark.



66% of residents rated Port St. Lucie as making all residents feel welcome positively, similar to the national benchmark.



52% of residents rated Port St. Lucie as taking care of vulnerable residents positively, similar to the national benchmark.

## DIVERSE ECONOMY & EMPLOYMENT OPPORTUNITIES

### Initiative: Workforce Housing

- Identify partnerships
- Workshop and present the Housing Needs Assessment & Implementation Plan
- Execute the HUD Thriving Communities Technical Assistance Workplan which includes:

#### Milestones:

- Develop a Communication Strategy on Housing Affordability Issues
- Update the Community Development Block Grant Citizen Participation Plan

#### Milestones: Support the Adoption and Implementation of Affordable Housing Strategies

- Partner with housing developers to support the City's workforce
- Develop partnership with Goal 4 Initiative: Eastside Economic Development & US 1 Business Revitalization Strategy through the CDBG Small Business Façade Improvement Grant Program



37% of residents rated employment opportunities in the City positively, similar to the national benchmark.



41% of residents rated the variety of housing options positively, similar to the national benchmark.



49% of residents rated the vibrancy of commercial areas positively, similar to the national benchmark.



18% of residents rated the availability of affordable quality housing positively, similar to the national benchmark.

*In the 2024 NCS Results' Key Findings only about 2 in 10 residents approved of the availability of affordable quality housing in Port St. Lucie. In the open-ended question where residents were asked to provide priorities for the City to focus on, residents emphasized a need for controlling growth (e.g., community design, cost of living, affordable housing, etc.).*

## STAFFING ADDITIONS



**FY 24/25: 1 Code Compliance Supervisor, 1 Housing Specialist**

PERFORMANCE MEASURES AND SCORECARD

WORKLOAD MEASURES

GOAL

7

HIGH-PERFORMING GOVERNMENT ORGANIZATION

	2020/21 Results	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target
Code Cases Opened	8,746	7,281	19,557	21,190	22,000
Special Magistrate Cases Prepared	799	655	632	777	785
<b>NEW MEASURE:</b> Number of applications for assistance received & processed	N/A	N/A	N/A	750	500

EFFICIENCY MEASURES

GOAL

2

VIBRANT NEIGHBORHOODS

Percentage of Total Cases Brought into Compliance	96.33%	96.22%	93%	93%	95%
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EFFECTIVENESS MEASURES

GOAL

2

VIBRANT NEIGHBORHOODS

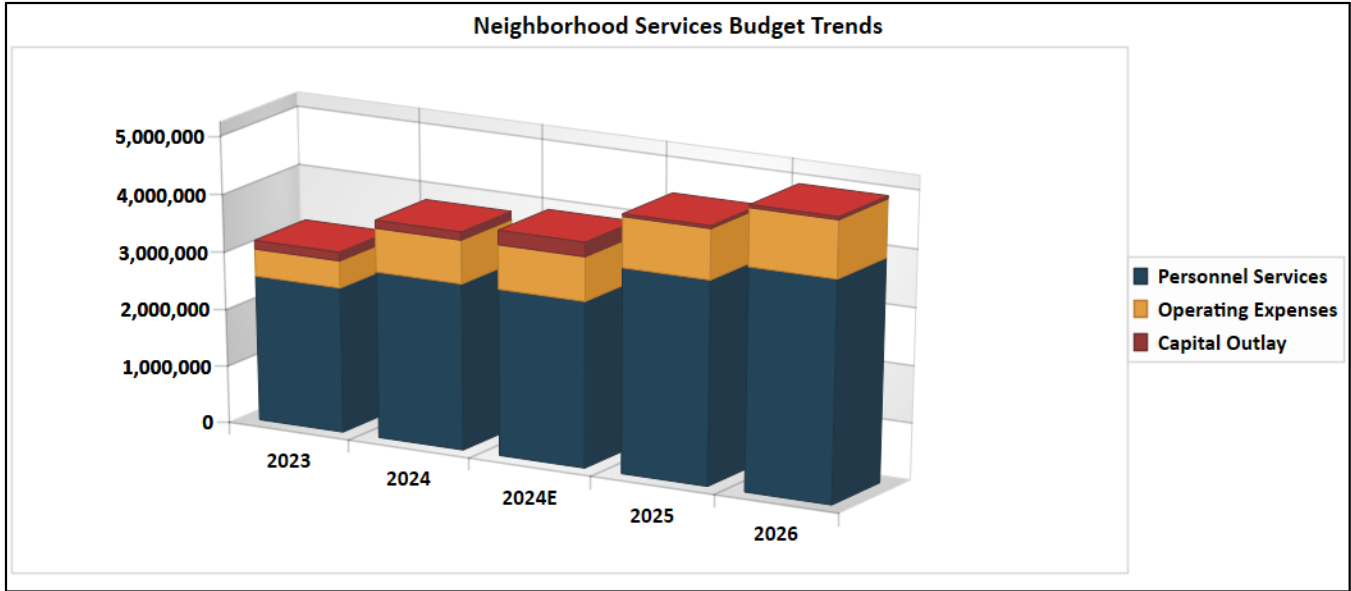
National Community Survey™ (NCS™): Percent of residents rating quality of life in their neighborhood positively	86%↔	86%↔	86% ↔	86%↔	90%
NCS™: Percent of residents rating affordable quality housing options positively	44%↔	33% ↔	21%↔	18%↔	24%

\*NCS - Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie through 2024. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



**CITY OF PORT ST. LUCIE  
 GENERAL FUND - # 001  
 NEIGHBORHOOD SERVICES - 001.131  
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>EXPENDITURE SUMMARY:</b>							
Personnel Services	\$ 2,543,794	\$ 2,914,530	\$ 2,914,530	\$3,583,930	\$ 669,400	22.97 %	\$ 3,899,879
Operating Expenses	471,447	756,190	766,939	872,320	116,130	15.36 %	997,729
Capital Outlay	149,279	138,000	247,719	46,000	(92,000)	(66.67)%	50,000
<b>Total</b>	<b>\$ 3,164,520</b>	<b>\$ 3,808,720</b>	<b>\$ 3,929,188</b>	<b>\$4,502,250</b>	<b>\$ 693,530</b>	<b>18.21 %</b>	<b>\$ 4,947,608</b>

**STAFFING SUMMARY:**

Full Time Equivalents	28.25	30.80	30.70	31.30	-
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**CAPITAL OUTLAY:**

Ford F-150					\$ 46,000
<b>Total</b>					<b>\$ 46,000</b>



**RISK MANAGEMENT DIRECTOR**  
Ella Gilbert, Esq.



# RISK MANAGEMENT



## OVERVIEW

Risk Management provides Risk Management services and support for all City Departments. Safety involves support from management, awareness, focus, education, teamwork and your commitment. The Department provides ongoing supervisor training regarding Workers' Compensation, Auto Crashes and Post Accident Drug and Alcohol Testing. The Department also provides an ongoing safety training program and assesses needs to determine if specialized training is necessary, as well as providing/securing such training. In addition, the Department provides ergonomic inspections of employee's workstations and facility safety inspections.

## TOP WAYS WE ARE PUTTING THE STRATEGIC PLAN INTO ACTION

### SAFE, CLEAN & BEAUTIFUL

This year's priorities will be:

- Revamp Safety Review Committee to solution-oriented focus.
- Develop Safety Liaison person for each city department.
- Increase the number of safety training courses by 10%.
- Increase the number of safety inspections by 10%.



### HIGH-PERFORMING GOVERNMENT ORGANIZATION

This year's priorities will be:

- Implement an internal intake system.
- Implement Tyler Munis Risk Management Module.
- Streamline Workers Compensation, Property, and General Liability Processes.
- Create Employee Individual development plans and a departmental training and development calendar.
- Develop a Workers Compensation Modified Duty Policy.
- Update the Risk Management website with revised claims forms.
- Develop a city-wide subrogation demand package.

### STAFF PROJECTIONS

**FY 24/25: RISK MANAGEMENT PROJECT MANAGER**



PERFORMANCE MEASURES AND SCORECARD

WORKLOAD MEASURES

GOAL

7

HIGH-PERFORMING GOVERNMENT ORGANIZATION

	2020/21 Results	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target
Number of General Liability Claims Filed	119	137	116	90	120
Number of Auto Claims Filed	168	191	187	176	180
# of Medical Claims (OSHA Recordable)	91	97	127	120	130
Days away from work	510	271	999	215	550
# of Claims Resulting in Lost Time	18	18	32	23	25

EFFECTIVENESS MEASURES

GOAL

7

HIGH-PERFORMING GOVERNMENT ORGANIZATION

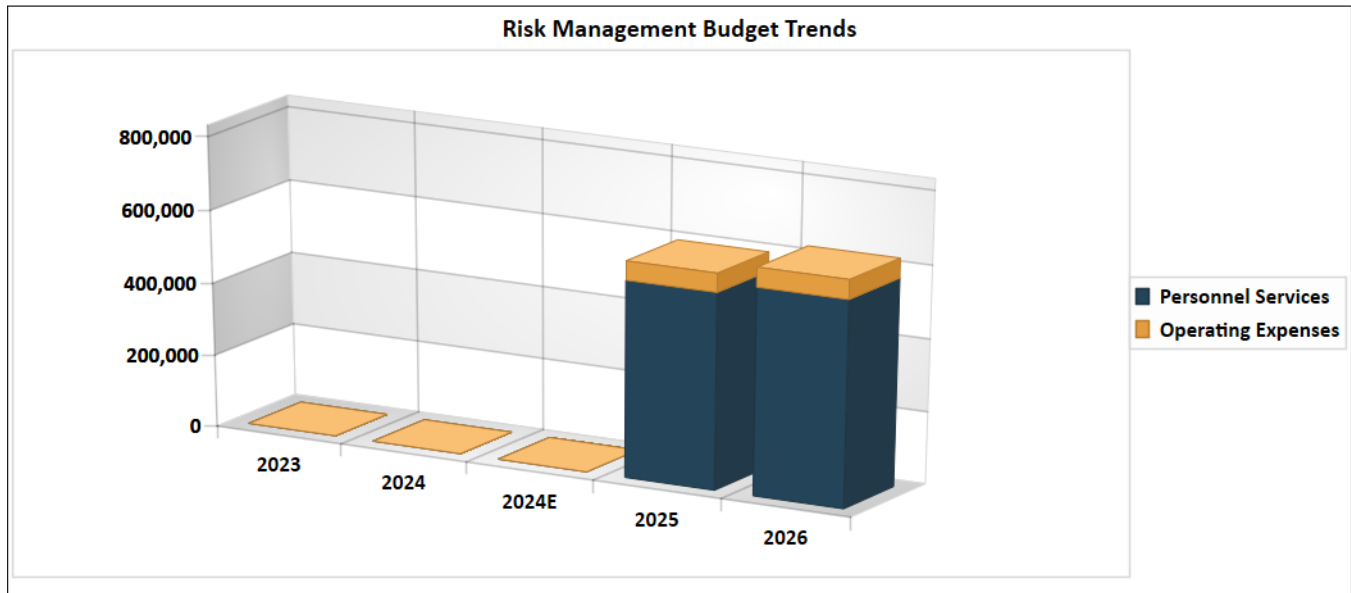
Subrogation rate*	75.80%	90.75%	57.52%	25%	55%
The National Employee Survey™ (NES™): Percentage of respondents rating Risk Management Services overall as excellent or good, strongly or somewhat agree	81%↑	82%↑	82%↑	80%↑	80%

\*NCS - Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie through 2024. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



**CITY OF PORT ST. LUCIE  
 GENERAL FUND - # 001  
 RISK MANAGEMENT - 001.1313  
 DEPARTMENTAL BUDGET SUMMARY**



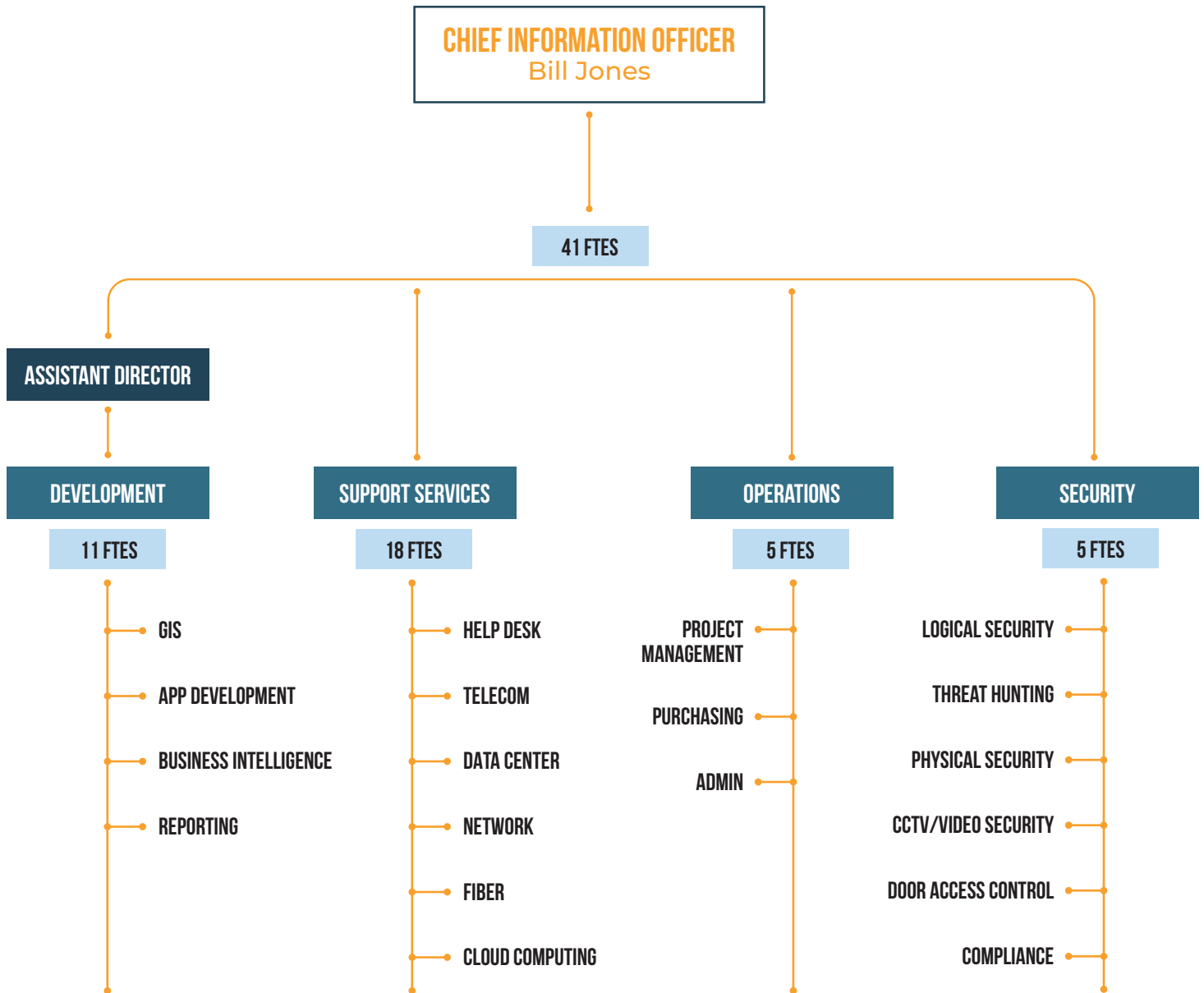
	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	PROPOSED 2025	VARIANCE \$	%	PROJECTED 2026
<b>EXPENDITURE SUMMARY:</b>							
Personnel Services	\$ -	\$ -	\$ -	\$ 543,870	\$ 543,870	- %	\$ 572,665
Operating Expenses	-	-	-	52,232	52,232	- %	53,798
<b>Total</b>	\$ -	\$ -	\$ -	\$ 596,102	\$ 596,102	- %	\$ 626,463

**STAFFING SUMMARY:**

Full Time Equivalents	0.00	0.00	0.00	4.00	-
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**CAPITAL OUTLAY: N/A**





# INFORMATION TECHNOLOGY DEPARTMENT



## OVERVIEW

The IT Department is committed to customer service, providing quality information technology, a secure network environment, and software development to help and support City departments in achieving their goals.

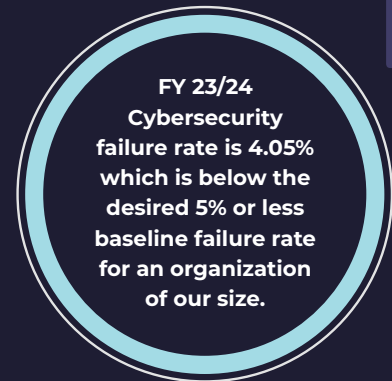
## TOP WAYS WE ARE PUTTING THE STRATEGIC PLAN INTO ACTION

### HIGH-PERFORMING GOVERNMENT ORGANIZATION

#### Improve Information System Security - helping protect and improve IT Security Systems.

This year's priorities will be:

- Improve Cybersecurity through training and service implementations.
- Complete regular security sweeps of all technology in the organization.
- Complete field audits of security controls (physical and logical).
- Support and manage Key-Card (FOB) Access Control System.
- Replace/install/expand Video Surveillance System.
- Support Endpoint security controls (Virus/Malware)
- Continue to leverage key partners and resources for security improvement
- Develop Security System replacement schedule



### HIGH-QUALITY INFRASTRUCTURE & FACILITIES

#### Ensuring High Performing IT Infrastructure

This year's priorities will be:

- Complete LightSpeed Fiber Expansion
- Expand fiber optic infrastructure citywide.
- Develop mobile device replacement schedule
- Consolidate technology budget for mobile device hardware
- Improve system availability and scalability through Cloud resources.
- Upgrade Network Infrastructure
- Consolidate Enterprise Systems management to maintain software patches and upgrades
- Complete a Wi-Fi Master Plan, increasing the availability of Public Wi-Fi at City facilities — a key priority supporting the City's goal of a Smart & Connected City.

Miles of Fiber Infrastructure Added Per Year

Current fiber linear miles:  
**126 miles of trunk fiber**

FY 2023/24  
Fiber Linear Miles:  
**+10 miles of trunk fiber**

# HIGH-PERFORMING GOVERNMENT ORGANIZATION

## We'll advance Software Integration, Migration, and Enhancement

This year's priorities will be:

- Improved process and tracking of Land Development.
- Improved workflow of citizen concerns.
- Improved availability and scalability of in-house developed applications.



## SMART & CONNECTED CITY

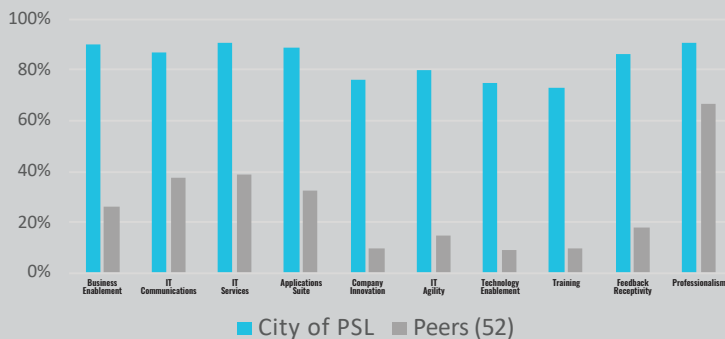
### Expand Communication and Collaboration

This year's priorities will be:

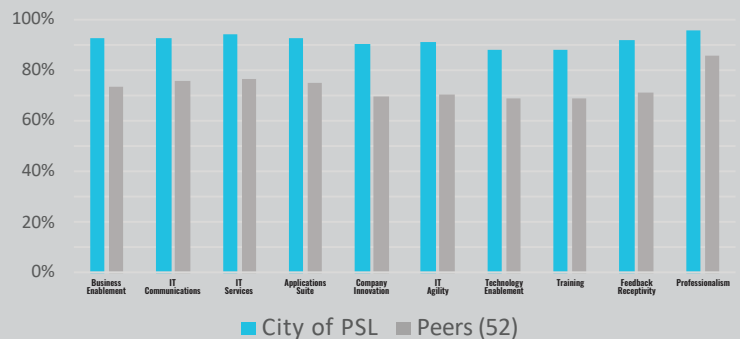
- Increase utilization of existing technology.
- Develop Technology Purchasing Intake.
- Work with the HR Training and Development Coordinator to improve employee productivity through education.
- Expand our use of data and analysis to support innovation and process improvement.
- Research emerging technologies that could improve collaboration
- Identify strategic data to be used for informational dashboards
- Investigate A.I. (Artificial Intelligence) Technologies
- Continue to provide excellent internal customer service. According to the 2023 National Employee Survey, 82% of employees rated IT services overall as excellent or good, higher than national benchmarks.



Support Summary



Satisfaction Summary



## STAFFING ADDITIONS

**FY 24/25 : 1 IT Executive Project Manager, 1 Application Support Specialist and 1 IT Contracts and Licensing Administrator**

PERFORMANCE MEASURES AND SCORECARD

WORKLOAD MEASURES

GOAL

7

HIGH-PERFORMING GOVERNMENT ORGANIZATION

	2020/21 Results	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target
Number of Support Requests	10,260	10,135	10,687	9,754	10,000
Number of supported Systems (i.e., Devices)	2,238	2,545	2,615	2,711	3,000

EFFICIENCY MEASURES

GOAL

7

HIGH-PERFORMING GOVERNMENT ORGANIZATION

IT Services	94%	>90%	> 93%	>90%	>90%
Service Request Time to Complete	0.92	.91	.93	< 1 Hour	< 1 Hour

EFFECTIVENESS MEASURES

GOAL

7

HIGH-PERFORMING GOVERNMENT ORGANIZATION

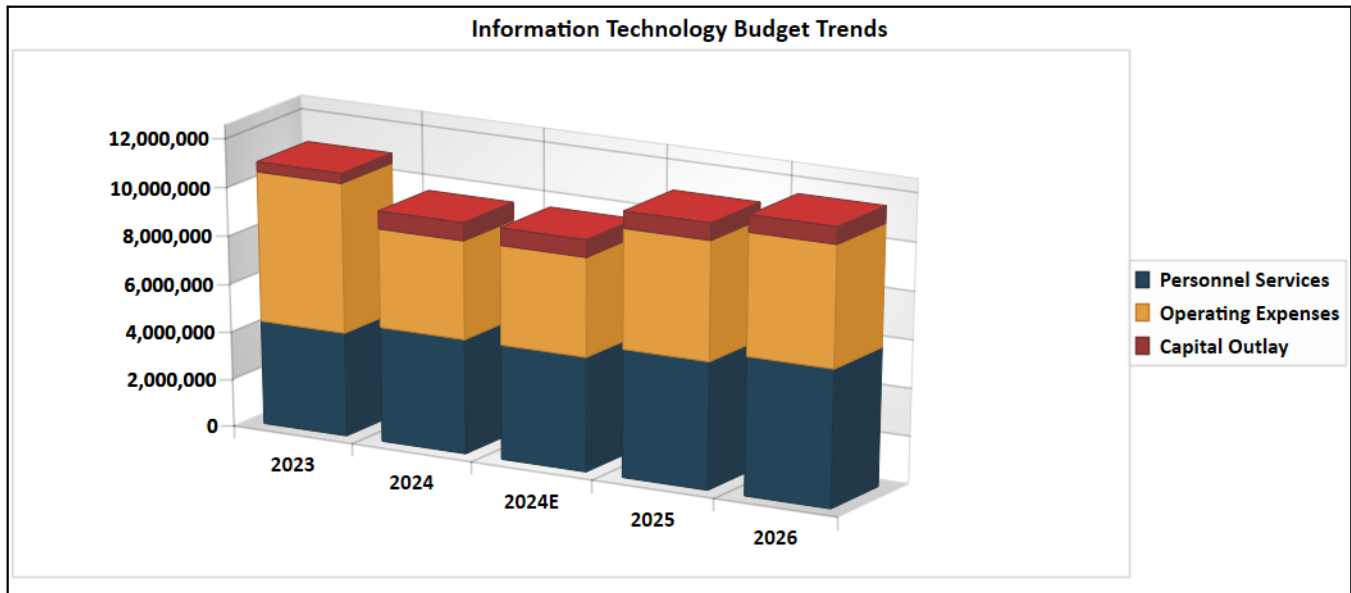
Service Request Satisfaction	100%	100%	100%	>90%	>90%
The National Employee Survey™ (NES™): Percentage of respondents rating IT Services overall as excellent or good, strongly or somewhat agree	87%↑	87%↑	80%↑	82%↑	84%

\*NCS - Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie through 2024. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



**CITY OF PORT ST. LUCIE  
 GENERAL FUND - # 001  
 INFORMATION TECHNOLOGY - 001.1320  
 DEPARTMENTAL BUDGET SUMMARY**



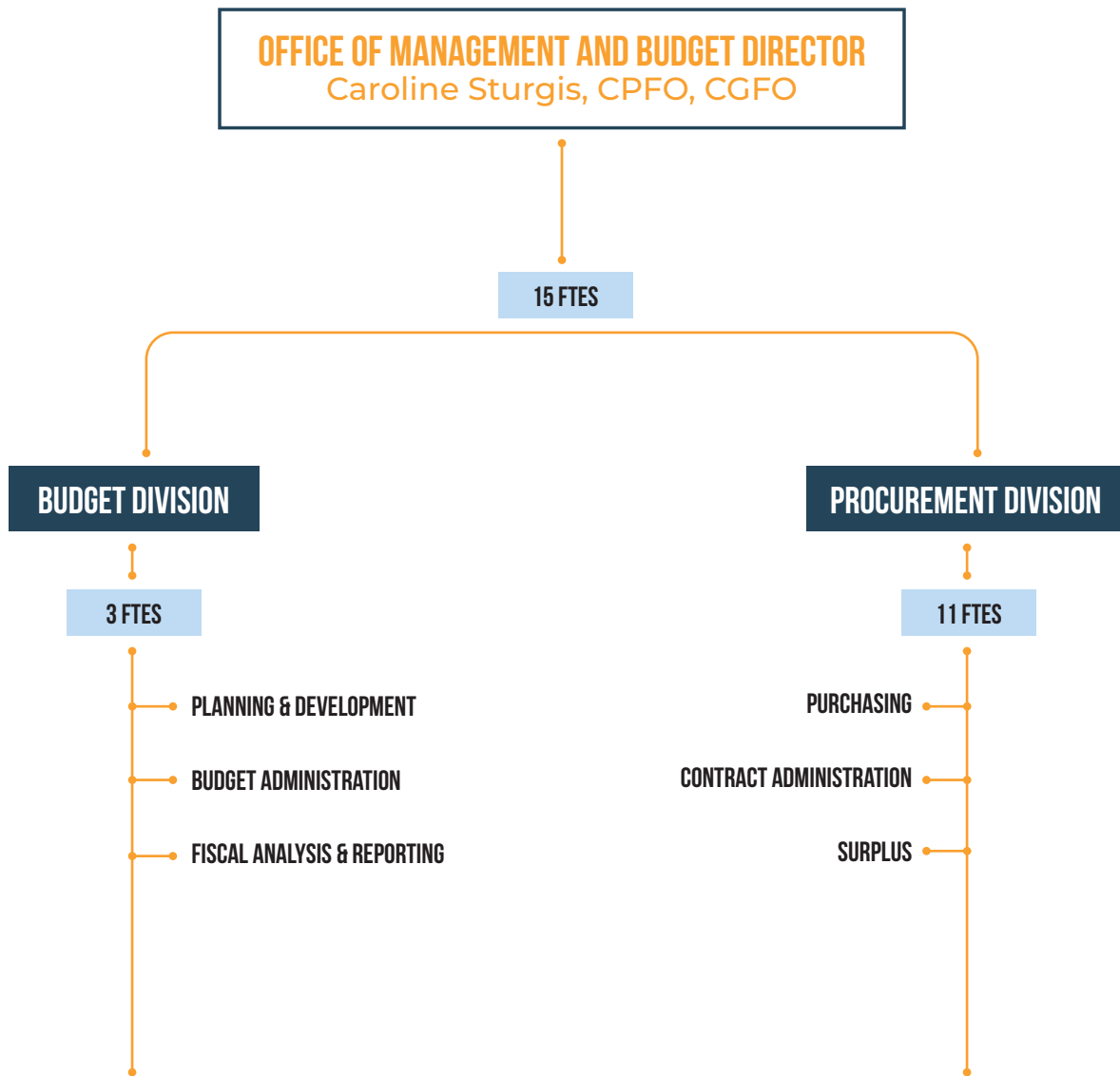
	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>EXPENDITURE SUMMARY:</b>							
Personnel Services	\$ 4,348,362	\$ 4,809,904	\$ 4,809,904	\$ 5,368,486	\$ 558,582	11.61 %	\$ 5,811,790
Operating Expenses	6,201,769	4,087,846	4,118,840	4,957,870	870,024	21.28 %	5,061,852
Capital Outlay	408,932	735,222	715,000	701,587	(33,635)	(4.57)%	705,000
Debt	1,557,494	-	-	-	-	- %	-
<b>Total</b>	<b>\$ 12,516,557</b>	<b>\$ 9,632,972</b>	<b>\$ 9,643,744</b>	<b>\$ 11,027,943</b>	<b>\$ 1,394,971</b>	<b>14.48 %</b>	<b>\$ 11,578,642</b>

**STAFFING SUMMARY:**

Full Time Equivalents	33.00	38.00	38.00	41.00	-
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**CAPITAL OUTLAY:**

Edge Network Device replacement	\$ 350,000
NVR (X2) - replacement	41,000
IP Based Cameras – replacement	40,000
Access Control Upgrade	100,000
Phone network - fiber switch	20,000
Wi-Fi EOL Replacement	25,000
Avaya Server Replacements	20,587
Replacement AC (PD Building C)	45,000
Enhance Physical Security infrastructures	35,000
Equipment for two fiber locaters	15,000
Supplies for two fiber locaters	10,000
<b>Total</b>	<b>\$ 701,587</b>



# OFFICE OF MANAGEMENT & BUDGET

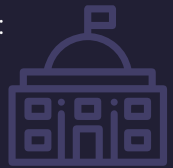


## OVERVIEW

The Office of Management and Budget (OMB) provides oversight for the effective management and development of the City's annual budget and performs necessary monitoring of appropriations and management analysis. The OMB also provides a professional purchasing system for the procurement of all goods and services required by City departments in a manner that maximizes the purchasing value of public funds. In a spirit of excellence, integrity, dedication, and innovation we are committed to providing timely, accurate, and transparent information to support City departments, residents, vendors, and the community at large.

## TOP WAYS WE ARE PUTTING THE STRATEGIC PLAN INTO ACTION

### HIGH-PERFORMING GOVERNMENT ORGANIZATION This year's priorities will be:



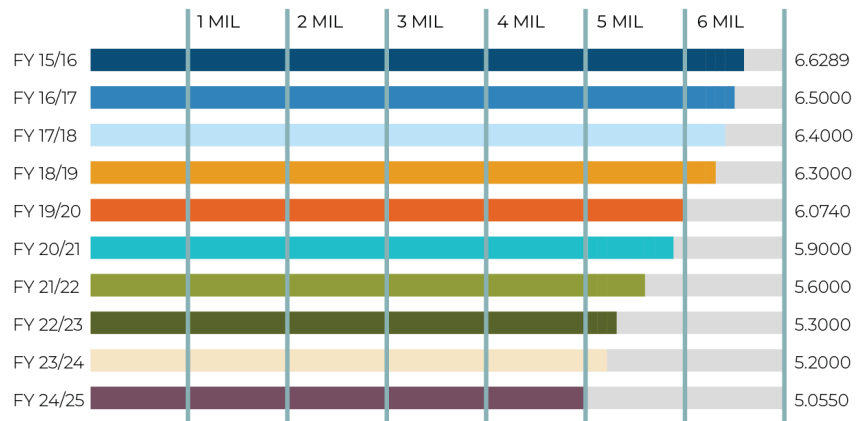
#### 1. Improving service delivery through budget development and administration.

- Align the budget development and strategic planning processes in partnership with the City Manager's Office.
- Enhance public engagement during the budget process and continue budget storytelling that is transparent and accountable to our residents.
- Expand training opportunities for departments on budget matters, including: development process, administration, proposals for line item details and new staff requests.

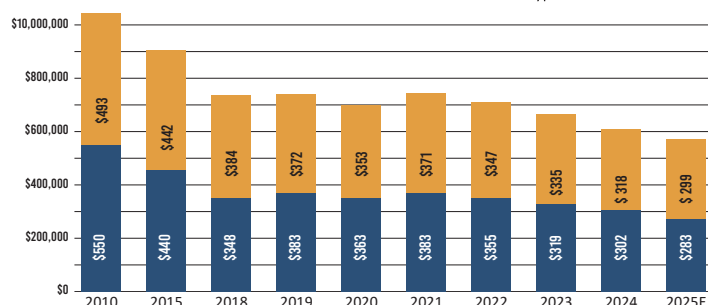
#### 2. Improving service delivery through long-range planning and forecasting.

- Create reasonable estimates on the long-range forecast each year for major operating funds.
- Deploy forecasting technology solutions to support labor negotiations.
- Produce monthly financial and forecasting reports.
- Continue to seek ways to reduce the millage rate and the City's long-term debt.

#### Millage Rate: from 6.6289 mil in FY 15/16 -> 5.0550 mil in FY 24/25



#### Total City Debt



**Long-term Debt:  
from \$1.042 billion in FY 09/10  
to \$583 million in FY 24/25**

# HIGH-PERFORMING GOVERNMENT ORGANIZATION



## 3. Improving service delivery through communication and training.

- Develop and implement processes, trainings, and toolkits to scale and sustain results-driven contracting strategies across the city.
- Develop a manual of budget policies and procedures, and a resource database for onboarding of new staff and training stakeholders.
- Expand training opportunities on procurement policies and procedures for employees and vendors, including onboarding and routine refreshers.
- Train and support staff in the procurement and budgeting of projects funded by the American Rescue Plan and Capital Improvement Revenue Bonds Series 2021 to ensure compliance and timeliness.
- Continue implementation of 2023 Procurement Ordinance Amendment through updates to the department's policies and procedures manual, and training of all stakeholders.
- Improve communication between division and City departments on vendor issues and their resolutions.

## 4. Cultivating higher performance through technology and innovation.

- Deploy OpenGov technology to streamline and automate the capital and operating budget process.
- Increase utilization of Contracts Management system and provide training, including conversion of legacy contracts database.
- Promote financial transparency and accountability by maintaining a system that tells our budget story for residents to understand how their tax dollars are being invested.
- Implement a purpose-built comprehensive procurement suite to enhance solicitation development, standardize evaluations and awards processes, streamline contract and vendor management, and strengthen procurement performance reporting and compliance.



## STAFFING ADDITIONS

**FY 24/25 - 1 Procurement Contracting Officer III**



## PERFORMANCE MEASURES AND SCORECARD

WORKLOAD  
MEASURES

## GOAL

7

HIGH-PERFORMING  
GOVERNMENT ORGANIZATION

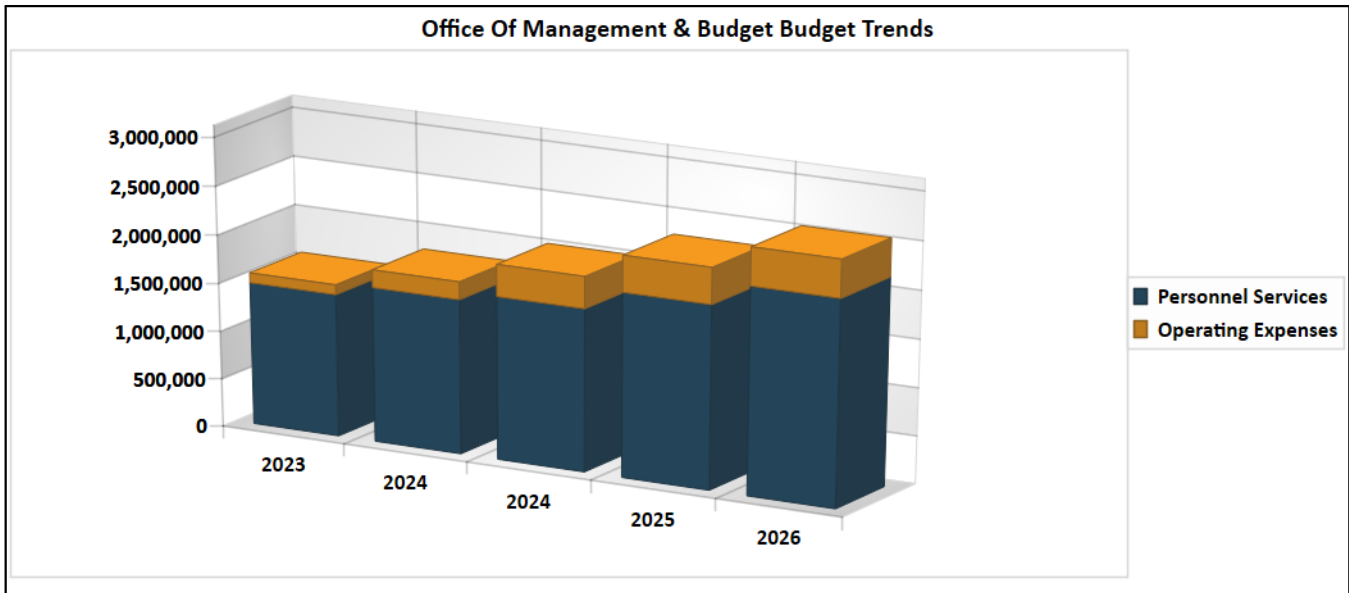
	2020/21 Results	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target
<b>Number of contracts issued by PMD</b>	128	120	126	182	150
<b>Number of purchase orders entered into Munis</b>	704	799	983	1,191	1,000
<b>Number of contracts entered into Munis</b>	New	New	265	294	250
<b>Revenue forecast accuracy (% variance from budget)</b>	New	5%	5%	1.7%	2%
<b>The National Employee Survey (NES)*: employee rating of quality of budget services overall</b>	New	New	76%	75%	76%
<b>(NES)*: % of respondents rating Purchasing services overall excellent or good</b>	83%	81%	78%↑	78%↑	85%
<b>Internal Customer Survey: % of respondents rating satisfied or very satisfied with Procurement's ability to work with departments as partners by understanding their needs and working with them toward common goals</b>	New	New	85%	93%	93%

\*NCS - Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie through 2024. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



**CITY OF PORT ST. LUCIE  
 GENERAL FUND - # 001  
 OFFICE OF MANAGEMENT & BUDGET - 001.1330  
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>EXPENDITURE SUMMARY:</b>							
Personnel Services	\$ 1,481,850	\$ 1,609,702	\$ 1,696,702	\$1,919,345	309,643	19.24 %	\$ 2,162,445
Operating Expenses	101,907	183,495	330,178	377,494	193,999	105.72 %	395,283
<b>Total</b>	<b>\$ 1,583,757</b>	<b>\$ 1,793,197</b>	<b>\$ 2,026,880</b>	<b>\$2,296,839</b>	<b>503,642</b>	<b>28.09 %</b>	<b>\$ 2,557,728</b>

**STAFFING SUMMARY**

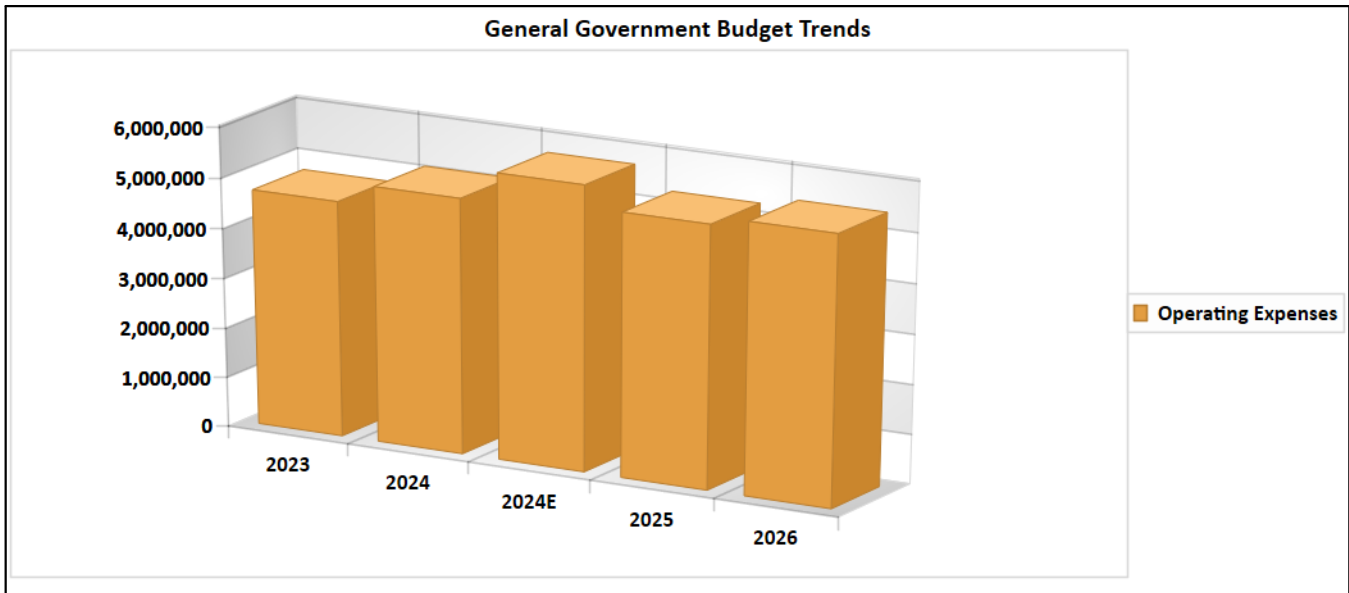
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Full Time Equivalents	13.00	14.00	14.00	15.00	-
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**CAPITAL OUTLAY: N/A**



**CITY OF PORT ST. LUCIE  
 GENERAL FUND - # 001  
 GENERAL GOVERNMENT - 001.1900  
 DEPARTMENTAL BUDGET SUMMARY**

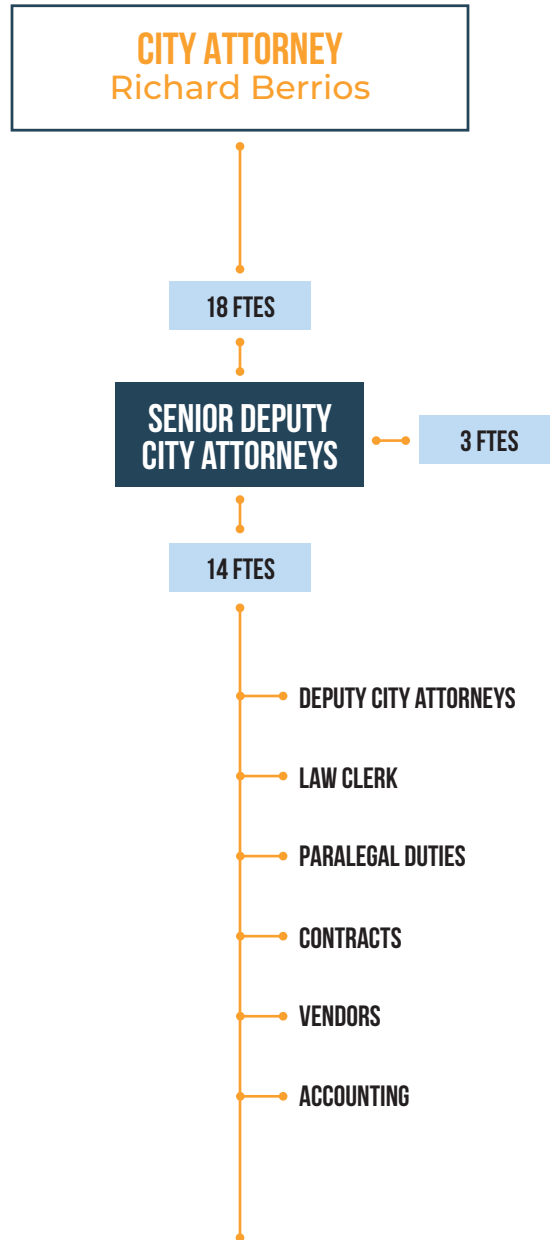


	<b>AUDITED 2023</b>	<b>BUDGET 2024</b>	<b>ESTIMATED 2024</b>	<b>ADOPTED 2025</b>	<b>VARIANCE \$</b>	<b>%</b>	<b>PROJECTED 2026</b>
<b>EXPENDITURE SUMMARY:</b>							
Operating Expenses	\$ 4,724,140	\$ 5,122,102	\$ 5,719,513	\$ 5,290,589	168,487	3.29 %	\$ 5,449,307
Capital Outlay	1,253	-	8,103	-	-	- %	-
Debt	83,199	-	-	-	-	- %	-
<b>Total</b>	<b>\$ 4,808,592</b>	<b>\$ 5,122,102</b>	<b>\$ 5,727,616</b>	<b>\$ 5,290,589</b>	<b>\$ 168,487</b>	<b>3.29 %</b>	<b>\$ 5,449,307</b>

**STAFFING SUMMARY:**

Full Time Equivalents                    -                    -                    -                    -

**CAPITAL OUTLAY: N/A**



# OFFICE OF THE CITY ATTORNEY



## OVERVIEW

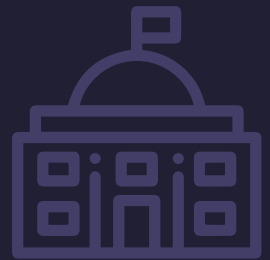
To protect and preserve the legal, ethical, and financial integrity of the City of Port St. Lucie, including its elected and appointed officials, by providing quality, proactive, legal services through zealous advocacy, innovative legal solutions, uncompromised integrity and professional diligence.

## TOP WAYS WE ARE PUTTING THE STRATEGIC PLAN INTO ACTION

### HIGH-PERFORMING GOVERNMENT ORGANIZATION

This year's priorities will be:

Every department in the City focuses on one or more ways to meet the elements of the Strategic Plan, and the City Attorney's Office supports every department and every operation within the City in furtherance of those goals. The Office supports those Strategic Plan goals by providing the necessary advice and resources to ensure compliance with an ever-changing legal landscape. In short, the CAO's goal of embodying and supporting the City as a High Performing Government Organization contributes to each of the other elements of the City's Strategic Plan.



- Contracts and Procurement – our office is cognizant of the pace at which the City continues to grow and the corresponding pace of how the City does business to meet its growth needs. Our office now has a dedicated attorney for procurement matters to assist in enhancing the City's overall purchasing efficiency. Though all of our attorneys handle contracts and transactional work in some shape or form, we have a transactional team responsible for the negotiation, review and drafting of various City contracts.
- Risk Management & Litigation – Per the City's Charter, the City Attorney is responsible for the legal affairs of the City. To fulfill this responsibility, our office either personally handles matters in litigation or works closely with and supervises assigned outside counsel to ensure the City's interests are well-protected.
- Charter and Code Review/Updating – as the City continues to grow, its legislative needs shift with that growth. Additionally, an ever-changing legal landscape in local government will require a continual review of the City's Charter and Code of Ordinances. Our office will continue to play a central role assisting in the review and preparation of amendments to the City's Charter and Code of Ordinances.

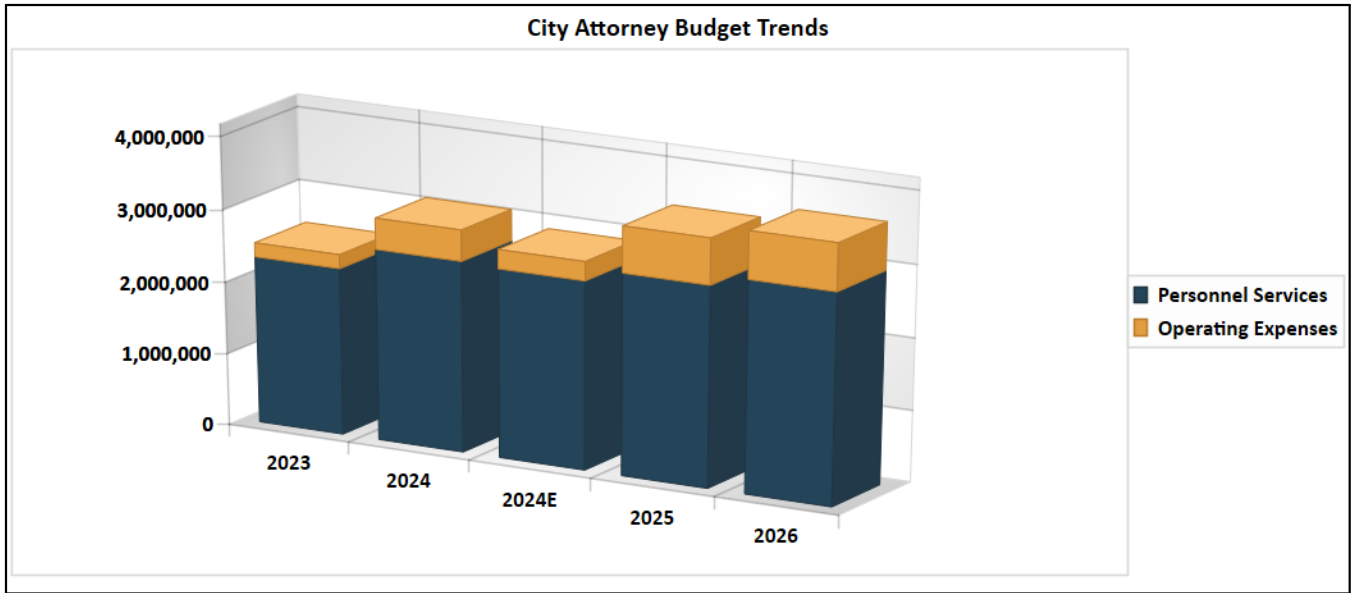
### STAFF PROJECTIONS

None





**CITY OF PORT ST. LUCIE  
 GENERAL FUND - # 001  
 CITY ATTORNEY - 001.1400  
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>EXPENDITURE SUMMARY:</b>							
Personnel Services	\$ 2,318,496	\$ 2,655,863	\$ 2,625,895	\$2,805,585	\$ 149,722	5.64 %	\$ 2,956,949
Operating Expenses	193,335	428,502	264,398	639,058	210,556	49.14 %	658,230
Capital Outlay	-	-	40,970	-	-	- %	-
Debt	3,741	-	-	-	-	- %	-
<b>Total</b>	<b>\$ 2,515,572</b>	<b>\$ 3,084,365</b>	<b>\$ 2,931,263</b>	<b>\$3,444,643</b>	<b>\$ 360,278</b>	<b>11.68 %</b>	<b>\$ 3,615,179</b>

**STAFFING SUMMARY:**

Full Time Equivalents	18.00	18.00	18.00	18.00	-
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**CAPITAL OUTLAY: N/A**



**PLANNING & ZONING DIRECTOR**  
Mary F. Savage-Dunham, AICP, CFM

16.8 FTES

- IMPACT/MOBILITY FEES
- INSPECTIONS
- LAND DEVELOPMENT REGULATIONS
- LONG RANGE PLANNING
- MOBILITY/TRANSPORTATION PLANNING
- PERMITTING
- ART IN PUBLIC PLACES
- CODE COMPLIANCE LIAISON
- COMPREHENSIVE PLAN
- CONSERVATION LANDS MANAGEMENT
- DEVELOPMENT REVIEWS
- ECONOMIC DEVELOPMENT
- ENVIRONMENTAL PLANNING
- PROJECT MANAGEMENT
- SPECIAL PROJECTS & STUDIES
- STRATEGIC PLANNING
- ZONING VERIFICATIONS
- ADMINISTRATION

# PLANNING AND ZONING



## OVERVIEW

The Planning & Zoning Department works toward shaping the future built environment to ensure it contributes to a prosperous, sustainable and beautiful City for all people. The values of the Planning and Zoning Department are centered on a high ethical standard, accountability, customer service and educating both the public and applicants on the City's codes and development standards to achieve a high quality of life for the citizens of the City of Port St. Lucie.

## TOP WAYS WE ARE PUTTING THE STRATEGIC PLAN INTO ACTION

### DIVERSE ECONOMY & EMPLOYMENT OPPORTUNITIES

This year's priorities will be:

- Continued implementation of Southern Grove Master Plan.
- Continue to support redevelopment of Walton & One.
- Complete the Gatlin Blvd. Corridor Plan.
- Continue to support the Towne Center Plan and Port District Redevelopment Projects.
- Complete the Planning and Infrastructure Study.
- Implement supplemental plat process in response to new legislation.
- Update the Mobility Plan and Fee Schedule in response to new legislation
- Begin the update of the City's Comprehensive Plan.

**In 2024, 48% of residents positively rated the overall quality of new development in Port St. Lucie (similar to the national benchmark).**



### CULTURE, NATURE & FUN ACTIVITIES

#### Implementing the Public Arts Master Plan.

This year's priorities will be:

- Completion of new mural at City Hall.
- Continued collaboration with the Botanical Gardens to support art installations.
- Evaluating opportunities for gateway enhancements.
- Implement a maintenance plan for all public art owned by the City.
- Continued collaboration with Public Works to install artwork in upcoming roundabouts.



**43% of respondents in the National Community Survey ranked overall opportunities for education, culture, and the arts, lower than national benchmarks.**

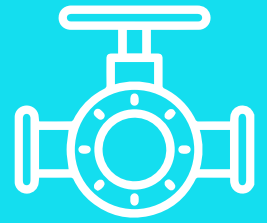


Advancing the City's Sense of Place Through Placemaking and High-Performance Public Spaces:

- Developing Prioritized Gateway Enhancements.
- Collaborating on conservation lands management.
- Assist HPPS Team with development of master plans for HPPS sites.
- Advance Environmental Review & Landscape Plan Compliance.



## HIGH-QUALITY INFRASTRUCTURE AND FACILITIES



**Lead the implementation of the Multimodal Plan and Mobility Plan. The goal of this project is to provide the City Council and residents with a clear plan for transportation mobility improvements that will improve safety, related landscaping, multimodal opportunities, and include funding estimates and sources.**

This year's priorities will be:

- Implement the 2045 Mobility Plan and Fee. Provide updates to City Manager quarterly.
- Incorporate Mobility into the Comprehensive Plan
- Review and recommend revisions to the Code which encourage multimodal development or redevelopment; and
- Prepare for long-range mobility solutions by proposing planning studies; and updating the mobility plan and fee schedule in response to new legislation.
- Foster an environment of coordination between city departments, towards the common goal of enhanced mobility, by hosting monthly Multimodal Team meetings; and
- Complete Corridor Study with Treasure Coast Regional Planning Council.
- Maintain the City's Development and Impact Fee Schedule.
- Advance the City's Complete Street Transportation Network.
- Measure the impacts of multimodal improvement through infrastructure improvements and citizen input.
- Implement Next-Gen Mobility Planning and Complete Streets.
- Complete a Planning & Infrastructure Study on the impact to the city of continued development in the county.
- Initiate the update of the Comprehensive Plan of Development which is a 10 & 20 year master plan for the community.

### **Strengthen the City's Core Neighborhoods and support Vibrant Neighborhoods.**

This year's priorities will be:

- Compare residential population growth by planning area versus available and projected quantities of non-residential development (e.g., commercial, office, industrial), include quantities and proximity of active and passive recreational and civic use.
- Develop land use ratio targets for City by planning area
- Recalibrate Land Development Code to Support Adaptive Reuse & Infill (focus on townhouse).
- Create City Core Strategy Team.



## STAFFING ADDITIONS

**FY 24/25 - None**

PERFORMANCE MEASURES AND SCORECARD

WORKLOAD MEASURES

GOAL

7

HIGH-PERFORMING GOVERNMENT ORGANIZATION

	2020/21 Results	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target
Number of comprehensive plan amendments and DRIs reviewed (including amendments & annual reports)	16	21	17	12	14
Number of site plan, subdivision plan and model home applications reviewed	155	266	178	133	150
Number of sign and accessory structure permits reviewed and approved**	229	280	224	1,103	1,100
Number of zoning compliance reviewed and approved	387	487	517	476	475
Number of community engagement opportunities	8	16	10	11	12

EFFECTIVENESS MEASURES

GOAL

7

HIGH-PERFORMING GOVERNMENT ORGANIZATION

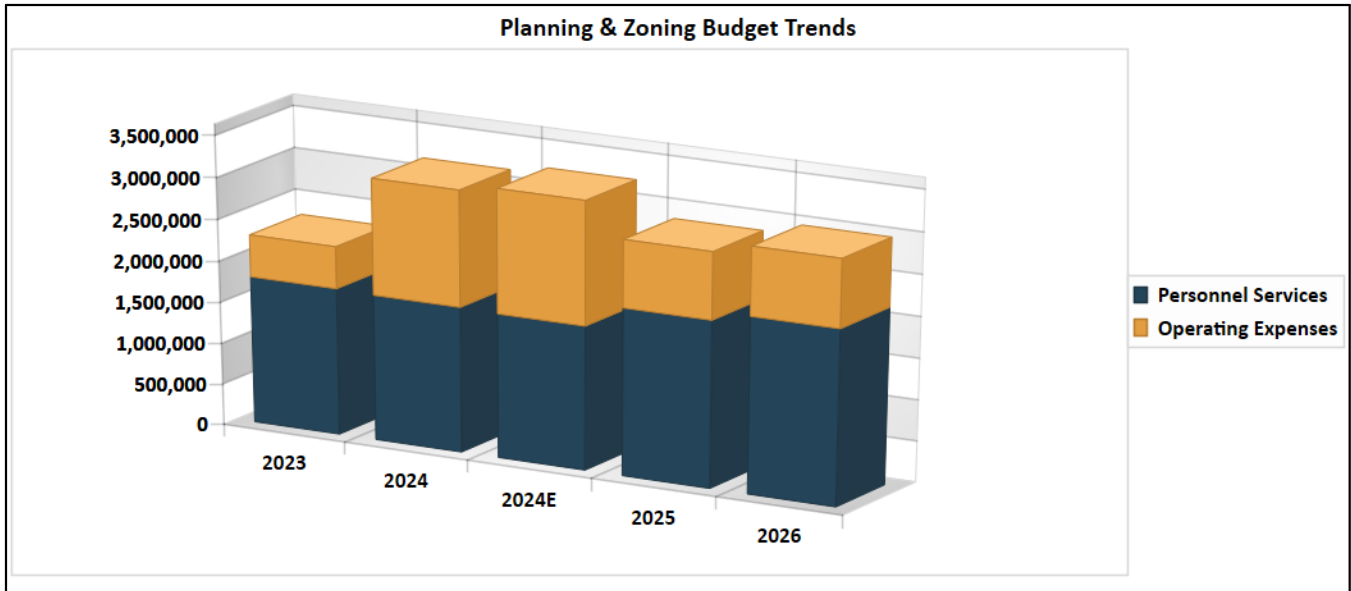
Percentage of staff with advanced professional certification	63%	55%	75%	55%	75%
*NCS™: Quality of new development	63% ↔	61% ↔	50% ↔	48% ↔	60%
*NCS™: Well-planned commercial growth	37% ↔	42% ↔	33% ↔	31% ↔	45%

\*NCS - Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie through 2024. The following symbols are provided to show the relationship to the National Benchmark.

\*\* This target is increasing due to new workload of accessory structure permits assigned from the Building Department as of February 21, 2024.



**CITY OF PORT ST. LUCIE  
 GENERAL FUND - # 001  
 PLANNING & ZONING - 001.1500  
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>EXPENDITURE SUMMARY:</b>							
Personnel Services	\$ 1,779,539	\$ 1,764,496	\$ 1,749,446	\$2,031,422	\$ 266,926	15.13 %	\$ 2,142,172
Operating Expenses	505,512	1,396,786	1,491,620	811,890	(584,896)	(41.87)%	827,862
<b>Total</b>	<b>\$ 2,285,051</b>	<b>\$ 3,161,282</b>	<b>\$ 3,241,066</b>	<b>\$2,843,312</b>	<b>\$ (317,970)</b>	<b>(10.06)%</b>	<b>\$ 2,970,034</b>

**STAFFING SUMMARY:**

Full Time Equivalents	15.80	16.80	16.80	16.80
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**CAPITAL OUTLAY: N/A**

**ACTING CHIEF OF POLICE**  
Richard Del Toro

437.23 FTES

**ADMINISTRATION LIEUTENANT**

**CRIME INTELLIGENCE & ANALYSIS SECTION**

**INTERNAL AFFAIRS SECTION**

**STRATEGIC PLANNING**

STRATIFIED POLICING PROCESS

**MANAGER, PERSONNEL LIAISON**

**PUBLIC INFORMATION OFFICER**

**FISCAL MANAGEMENT ADMINISTRATOR**

- BUDGET
- EXTRA DUTY EMPLOYMENT
- GRANTS
- PAYROLL

**ASSISTANT CHIEF OF POLICE**

**SUPPORT SERVICES BUREAU DEPUTY CHIEF**

**NEIGHBORHOOD POLICING BUREAU DEPUTY CHIEF**

**CRIMINAL INVESTIGATIONS DIVISION CAPTAIN**

- CRIMINAL INVESTIGATIONS
- CHILD ABDUCTION RESPONSE TEAM (CART)
- COMPUTER/PHONE FORENSICS
- CRIME SCENE
- CRIME STOPPERS
- CYBER CRIMES
- DOMESTIC VIOLENCE/VICTIM ADVOCATE
- ECONOMIC CRIMES
- MISSING PERSONS
- PAWN SHOP COMPLIANCE
- PERSONS CRIMES
- PROPERTY CRIMES
- SEX OFFENDER PROGRAM

**ANIMAL CONTROL DIVISION OPERATIONS MANAGER**

**COLLECTIVE BARGAINING NEGOTIATION TEAM**

**SPECIAL INVESTIGATIONS DIVISION CAPTAIN**

- SPECIAL INVESTIGATIONS
- GANG UNIT
- HOMELAND SECURITY
- NARCOTICS
- ORGANIZED CRIME
- INVESTIGATIVE TASK FORCES
- TARGETED VIOLENCE UNIT

**OPERATIONS & SUPPORT SERVICES DIVISION**

- FACILITIES
- I.T. COORDINATOR
- POLICE PUBLIC SERVICE SECTION
- PURCHASING
- RADIO & FLEET
- RECORDS
- VOLUNTEERS

**DISTRICT SUPPORT DIVISION CAPTAIN**

- CIVIL CITATION
- CRIME PREVENTION
- CROSSING GUARDS
- EXPLORERS
- HONOR GUARD
- MODEL TRAFFIC STOP PROGRAM
- MOTOR UNIT
- PARKS UNIT
- POLICE ATHLETIC LEAGUE
- SRO PROGRAM
- TRAFFIC HOMICIDE INVESTIGATION
- TRAFFIC UNIT

**EAST REGION PATROL DIVISION DISTRICT 1 & 2 CAPTAIN**

- SPECIAL PROJECTS
- SPECIAL OPERATIONS
  - BIKE PATROL UNIT
  - K9 UNIT
  - MOBILE FIELD FORCE
  - MARINE PATROL

**WEST REGION PATROL DIVISION DISTRICT 3, 4 & 5 CAPTAIN**

- PATROL
- EXTRA DUTY EMPLOYMENT
- TELESTAFF/SMARTFORCE
- UNIFORMED CRIME SCENE INVESTIGATORS

**SWAT/TEAM CAPTAIN**

- ENTRY TEAM
- SNIPER TEAM
- CRISIS NEGOTIATION TEAM
- BREACHING TEAM
- TECH TEAM

**PROFESSIONAL STANDARDS DIVISION CAPTAIN**

**PROFESSIONAL STANDARDS LIEUTENANT**

**STAFF SERVICES**

- ACCREDITATION
- STAFF INSPECTIONS
- EMERGENCY MANAGEMENT

**PROPERTY & EVIDENCE SECTION**

- PROPERTY
- EVIDENCE
- FORFEITURES

**RECRUITING & BACKGROUND INVESTIGATIONS UNIT**

- RECRUITMENT
- BACKGROUND INVESTIGATIONS
- INTERN PROGRAM

**TRAINING UNIT**

- BODY CAMERAS
- FIELD TRAINING PROGRAM
- PEER SUPPORT/CISM
- RESERVE OFFICERS
- TRAINING



# POLICE DEPARTMENT

## OVERVIEW

Through Courage, Knowledge, and Integrity the Port St. Lucie Police Department is committed to superior customer service and remaining one of America's Safest Cities. The citizens of Port St. Lucie have come to expect a quality of life, all with a limited number of police personnel 335 sworn, 70 full-time civilians, 14 animal control officers and 71 crossing guards. The title of "Safest City" is a goal that can only be achieved by a commitment of trust with the community based on the foundation of integrity, professionalism, and transparency. The police department is committed to effectively managing its resources for optimal service by incorporating a Stratified Model of Policing based on superior customer service. This model of policing requires the dedication of all employees, which has been instilled in the culture of the agency at all levels. Members of the agency implement their policies and

procedures all while maintaining an active participative relationship with the citizens of Port St. Lucie. The shared responsibility with the community has a major impact within the neighborhoods focusing on the prevention of crime and the safety of our citizens. The strategic plan is reviewed and evaluated on a regular basis to ensure that the needs of each section/division are in focus and in line with the expectations of our customers. The Strategic Plan is revised annually to provide a review of accomplishments and provide a five-year compass for future development. Proper planning is a response to the needs of our citizens and meeting the challenges of innovation through cost containment. We continue to strive to enhance and strengthen our training and technology to support the efforts of all employees.

## TOP WAYS WE ARE PUTTING THE STRATEGIC PLAN INTO ACTION

### SAFE, CLEAN & BEAUTIFUL

#### PRIORITY PROJECT: TRAFFIC, BICYCLE, AND PEDESTRIAN SAFETY AND EDUCATION



- The project will determine through traffic crash analysis the locations and factors in the City which result in the highest concentration of traffic crashes resulting in death or serious bodily injury and develop a strategic multi-disciplinary strategy to reduce and/or eliminate serious traffic crashes.

- Improve and increase educational campaigns through social media, TV and print.

- Conduct enforcement utilizing day and evening shift traffic officers at the top 3 identified intersections for Traffic Homicides and/or incapacitating injuries: S US Hwy 1 and Lennard Rd, S US Hwy 1 and SE Port St. Lucie Blvd and finally SW Crosstown Pkwy and Commerce Center Drive.

- Identify top locations of Pedestrian and Bicycle crashes through IPTM – FDOT Grant (SW Gatlin Blvd and SW Floresta Drive)

- Conduct enforcement utilizing day and evening shift traffic officers at the top two identified Tier 1 intersections of pedestrian and bicycle crashes: SW Gatlin Blvd (I95 to Fondura Rd), SE Floresta Drive (Crosstown Pkwy to SE Verada Ave).

#### PERCENT CHANGES IN CRIME RATES (UCR)



#### TRAFFIC CRASHES PER 100,00 POPULATION



2018/19 <b>2,473.6</b>	2019/20 <b>2,007.9</b>
2020/21 <b>2,308</b>	2021/22 <b>2,444.6</b>
2022/23 <b>2,348.9</b>	2023/24 <b>2,348.9</b>

#### TRAFFIC FATALITIES PER 100,00 POPULATION

2019/20 <b>4.6</b>	2020/21 <b>5.9</b>
2021/22 <b>4.4</b>	2022/23 <b>3.3</b>
2023/24 <b>5.0</b>	

# SAFE, CLEAN & BEAUTIFUL



## PRIORITY PROJECT: POLICE TRAINING FACILITY

- Current Design approved for 3 story Structure.
- Complete design phase with contractor – contract term is 347 days from August 22, 2023.
- Obtain Approved Site Plan.
- Projected Cost of Police Training Facility is \$28,117,555.
- Present Design Phase for Final Approval.
- Obtain Council Approval to move forward with build phase.
- Construct state-of-the-art training facility to provide cutting edge and relevant high liability training.

## PRIORITY PROJECT: POLICE RECRUITMENT & RETENTION

- The department has a customer service philosophy when interacting with our community. The quality of our customer service delivery is directly linked to the quality of personnel we recruit, hire and retain. Failure to do will have a direct impact on our organization's ability to serve our community.
- Streamlined Personnel History Questionnaire.
- Attended seven (7) job fairs.
- A Recruitment lab was created and constructed to facilitate in expediting the process.
- Updated Cadet contracts and sponsorship to include benefits such as accrual, new rate of pay.
- Increased our recruiting team (Temporary Lieutenant position, Recruiting Sergeant and Background Investigator).
- Partnered with IRSC in creating the FIRST ever PSLPD academy class.
- Identified a Marketing Consultant
- Community Partnerships – The Police Department prides itself on continuing to establish positive bonds with the members of our community; our law enforcement officers are involved with community activities and programs that aid the community. The members of the Port St. Lucie Police Department will continue to build trusting relationship with our citizens by positive interactions through community forums, youth scholastics and various other partnerships.



Fiscal Year 24/25:

## STAFFING ADDITIONS

**6 Police Officers, 6 Shift Lieutenants, 1 Crime Analyst Manager, 1 Accreditation Specialist, 1 BTAM Sergeant, 2 Digital Forensic Examiners, 1 BTAM Detective Sergeant-Major Crimes, 1 Crime Scene Investigator, 1 District Support Sergeant-Community Outreach**

## PERFORMANCE MEASURES AND SCORECARD

### WORKLOAD MEASURES

GOAL

1

SAFE, CLEAN & BEAUTIFUL

	2020/21 Results	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target
Calls for Service	151,153	158,610	155,417	144,977	170,000
Citizen Complaints about Traffic Violations	413	535	769	412	<700

### EFFICIENCY MEASURES

GOAL

1

SAFE, CLEAN & BEAUTIFUL

Response Time Priority 1 Calls	4.62 min	5.68 min	5.98 min	5.52 min	<6 min
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### EFFICIENCY MEASURES

GOAL

1

SAFE, CLEAN & BEAUTIFUL

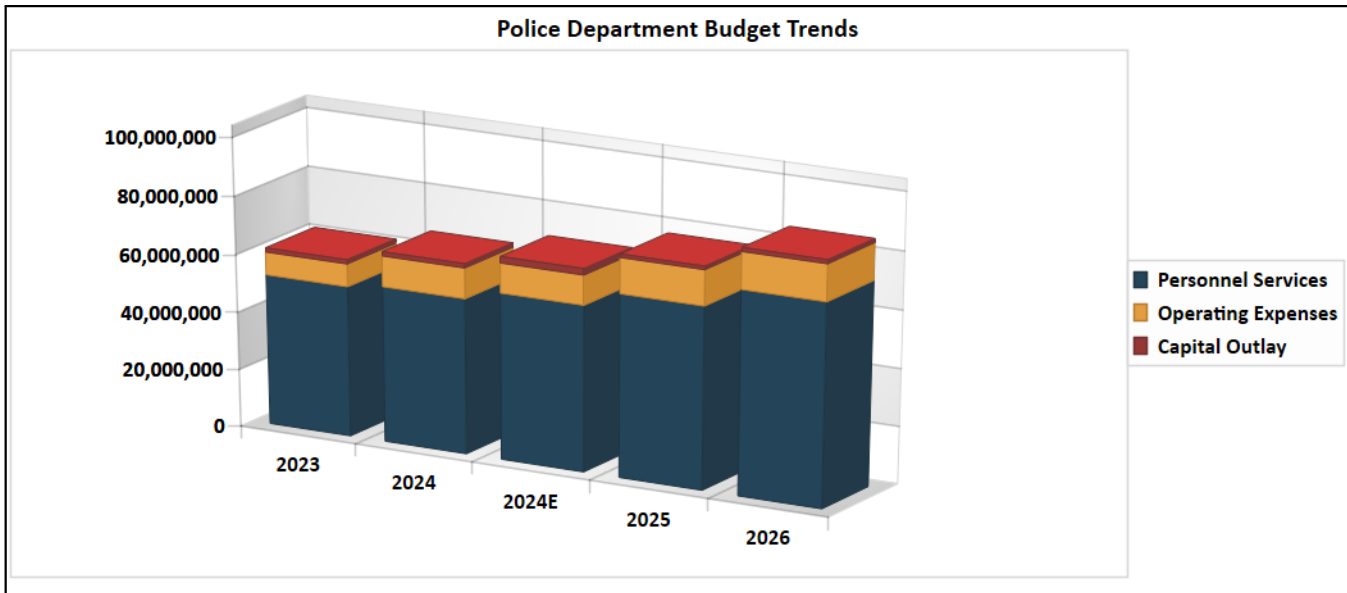
Percent Change in Crime Rate (UCR)	-10.01%	+4.42%	>1.75%	-2.8%	<1.75%
Traffic Crashes per 100,000 population (Total)	2308.0	2444.6	2349.2	2348.9	<2500
National Community Survey™: Percent of residents rating overall feeling of safety positively	82%↔	73% ↔	77% ↔	73% ↔	78%

\*NCS - Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie through 2024. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



**CITY OF PORT ST. LUCIE  
 GENERAL FUND - # 001  
 POLICE DEPARTMENT - 001.210  
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE \$	%	PROJECTED 2026
<b>EXPENDITURE SUMMARY:</b>							
Personnel Services	\$ 52,177,316	\$ 54,007,893	\$ 57,793,738	\$ 63,541,577	\$ 9,533,684	17.65 %	\$ 70,988,041
Operating Expenses	7,889,623	10,585,211	10,308,466	12,315,741	1,730,530	16.35 %	12,785,217
Capital Outlay	1,411,482	1,450,500	2,190,403	1,186,700	(263,800)	(18.19)%	1,350,000
Debt	257,166	-	-	-	-	- %	-
<b>Total</b>	<b>\$ 61,735,587</b>	<b>\$ 66,043,604</b>	<b>\$ 70,292,607</b>	<b>\$ 77,044,018</b>	<b>\$ 11,000,414</b>	<b>16.66 %</b>	<b>\$ 85,123,258</b>

**STAFFING SUMMARY:**

Full Time Equivalents	382.89	413.73	415.73	437.23
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**CAPITAL OUTLAY:**

Replace 1 vehicles for CID with SUV's (UNITS #650) (\$57/EA)	\$ 57,000
Replace 2 vehicles for SID with SUV's (Units #588 & 502) (\$43K & \$57K)	100,000
Replace 11 vehicle for NPB K9 with Patrol SUV's (Units #111R3, 104R4, 193R1, 173R1, 004R4, 071R3, 239R1, 292, 279, 210R2, 078R3) (\$50K/EA)	550,000
Replace 1 vehicles for Purchasing with an SUV (UNITS #208)	43,000
Replace 1 vehicles for Staff Services with an SUV (UNITS #209)	43,000
Replace 1 vehicles for Animal Control truck with an F150 (UNITS #1543).	45,000
Replace 2 Speed Trailers (Trailer 2 and Trailer 3) (\$13K/EA).	26,000
CID Cubicle replacement	100,000
Forensic hardware for investigative analysis - Phase II upgrades	36,000
Forensic blade server for storage of all forensic cases - Phase II	42,500
Complete replacement of AFIS system to comply with FDLE	15,000
Replace Forensic Computer Workstation	16,000
CSI Forensic Equipment	21,000
Equipment Upgrade of CID Interview Room	5,000
Replace: (2) SWAT Night Vision kits (includes Aiming system) 19,500 each	39,000
Replace: (4) SWAT Sniper Rifle Mounted Night Vision (\$12,000 each)	<u>48,000</u>
<b>Total</b>	<b>\$ 1,186,700</b>





**SOLID WASTE DIRECTOR**  
Mariana Feldpausch

**KEEP PORT ST. LUCIE BEAUTIFUL**

7 FTES

- EDUCATIONAL OUTREACH
- BEAUTIFICATION
- ADOPT-A-STREET
- LITTER PREVENTION
- SPECIAL EVENTS

# KEEP PORT ST. LUCIE BEAUTIFUL



## OVERVIEW

The City of Port St. Lucie Office of Solid Waste is dedicated to maintaining and improving the quality and safety of the community, through the creation and preservation of environmentally and economically sound infrastructure, while providing outstanding services to our residents.

## TOP WAYS WE ARE PUTTING THE STRATEGIC PLAN INTO ACTION

### SAFE, CLEAN & BEAUTIFUL

Keep Port St. Lucie Beautiful will continue to advance the Strategic Plan through the following initiatives:

#### Public Outreach

- Citizen Summit
- National Night Out
- Outreach Business/Organization/HOA presentations – 1 each quarter; 4x per year
- Treasure Coast Business Summit at MIDFLORIDA Event Center
- Earth Day @ Oxbow Eco-center

#### Education

- Keep Florida Beautiful Annual Conference
- Youth Educational Program – 1 each quarter; 4x per year
- Continue to develop Cigarette Litter Prevention Program
- Continue to develop and revise litter eradication initiatives and programs

#### Special Events

- Caring Community Clean-up Day
- Holiday Lights
- Adopt-a-street Volunteer Appreciation Breakfast
- Household Hazardous Waste Collection Day
- KPSLB Bi-Annual Household Hazardous Waste Collection Days

#### Adopt-a-street

- Continue to develop Adopt-a Street and add 20+ groups



76% of residents rated the cleanliness of the City positively, similar to the national benchmark.

## HIGH-PERFORMING GOVERNMENT ORGANIZATION Customer Service Quality Control

This year's priorities will be:

- Customer Service Quality Control.
- Office of Solid Waste exclusive queue.

Number of Customer Service Calls FY 22/23: 41,116



## SMART & CONNECTED CITY

### Education of New Solid Waste Ordinance and Franchise Agreement Guidelines

- City Sponsored Events
- Engaging with community and disseminating the OSW message
- Educational Materials and Mailers
- Establishing annual mailers with annual bulk calendar
- Field In-person Education
- Educate residents through in-person personalized customer service and ordinance enforcement
- Guideline Meetings
- Collaborating with Code Enforcement for education through enforcement
- Continued collaboration with Information Technology (IT) to refine newly implemented solid waste electronic citations.



## HIGH-QUALITY INFRASTRUCTURE & FACILITIES

### Convenient Drop-off Center

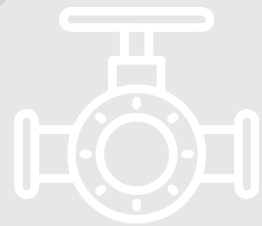
- Serving 60,138 users in 2023, the Convenient Drop-off Center continues to grow in popularity. Maintenance and minor improvements are the main focus until a fully developed plan is finalized.

### Update and install additional signage

- Directional
- Explore additional gated access point (exit)
- Improve signs stability during inclement weather
- Informational board to inform residents of services and events

### Tracking Software

- Explore other tracking possibilities



### Site Operating Hours

- Review usage data and adjust hours accordingly, relieving overfilled site due to hours exceeding St. Lucie County Sanitary Landfill hours.

### Explore revenue streams to off-set cost

- Charge by car
- Minimal fee based on vehicle type charged through credit card



## STAFFING ADDITIONS

**FY 24/25: 1 Maintenance Worker (Litter Crew)**

PERFORMANCE MEASURES AND SCORECARD

EFFECTIVENESS MEASURES

GOAL

1

SAFE, CLEAN, AND BEAUTIFUL

GOAL

5

HIGH-QUALITY INFRASTRUCTURE & FACILITIES

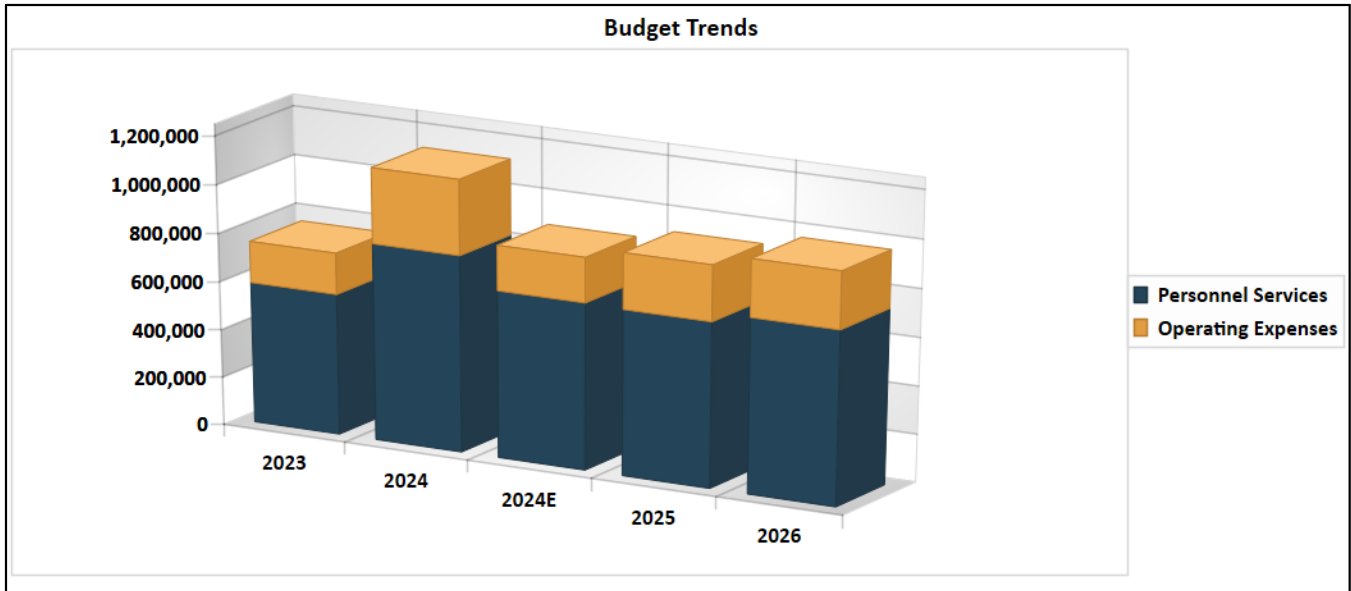
	2020/21 Results	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target
National Community Survey™: Cleanliness (4)	82% ↔	71% ↔	75% ↔	75% ↔	77%
Adopt-A-Street Groups Recruited	175	114	97	80	+15 groups

\*NCS - Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie through 2024. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



**CITY OF PORT ST. LUCIE  
 GENERAL FUND - # 001  
 OFFICE OF SOLID WASTE - KEEP PORT ST. LUCIE BEAUTIFUL - 001.3900  
 DEPARTMENTAL BUDGET SUMMARY**

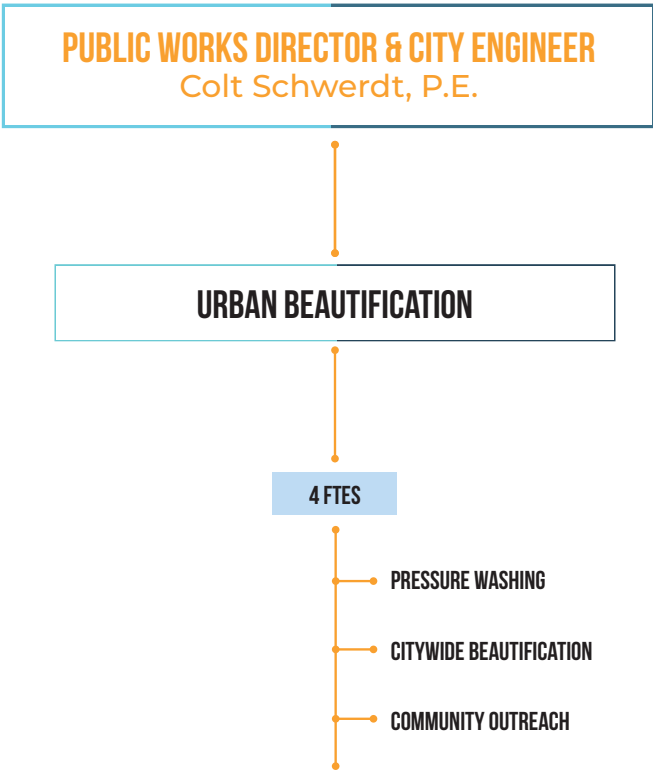


	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>EXPENDITURE SUMMARY:</b>							
Personnel Services	\$ 586,631	\$ 817,665	\$ 695,452	\$ 690,557	\$ (127,108)	(15.55)%	\$ 730,381
Operating Expenses	170,727	310,282	186,265	231,746	(78,536)	(25.31)%	238,699
Capital Outlay	40,536	85,157	187,511	-	(85,157)	(100.00)%	-
<b>Total</b>	<b>\$ 797,894</b>	<b>\$ 1,213,104</b>	<b>\$ 1,069,228</b>	<b>\$ 922,303</b>	<b>\$ (290,801)</b>	<b>(23.97)%</b>	<b>\$ 969,080</b>

**STAFFING SUMMARY:**

Full Time Equivalents	4.00	7.00	10.00	7.00	-
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**CAPITAL OUTLAY: N/A**



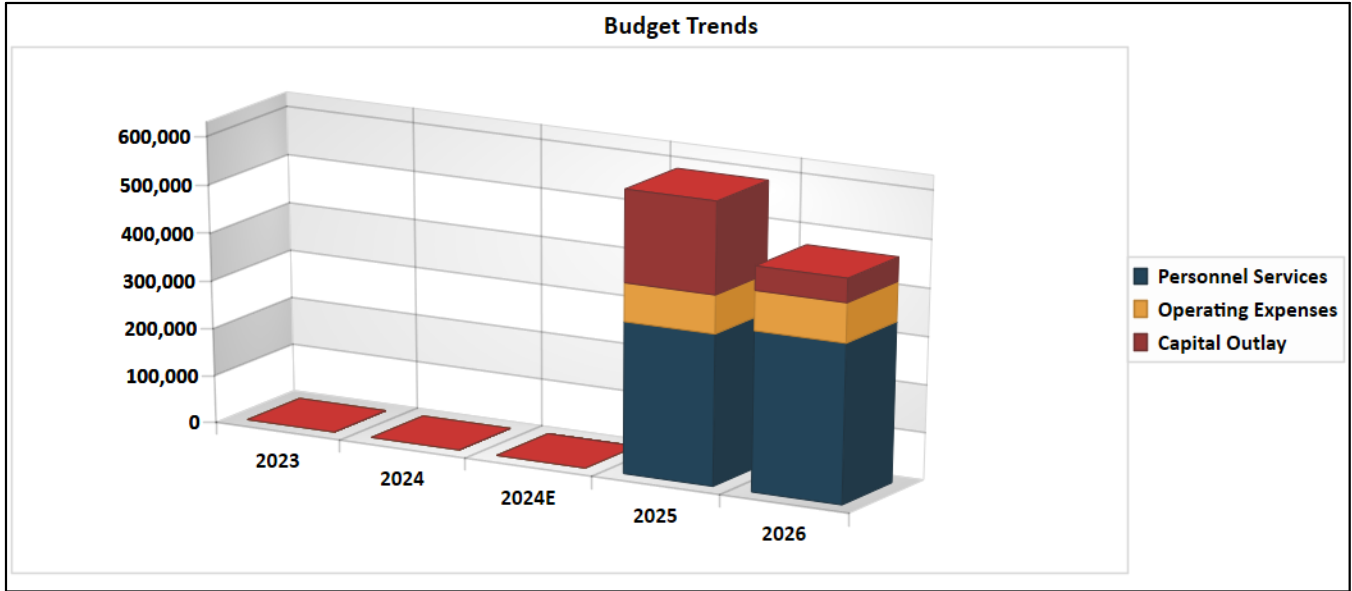
Public Works is supported by the following funds:

- General
- Stormwater
- NPDES
- Road & Bridge
- General & Road & Bridge

3.5 FTEs are General Fund Positions and .5 FTEs are budgeted in Road & Bridge.



**CITY OF PORT ST. LUCIE  
 GENERAL FUND - # 001  
 URBAN BEAUTIFICATION - 001.3905  
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>EXPENDITURE SUMMARY:</b>							
Personnel Services	\$ -	\$ -	\$ -	\$ 319,127	\$ 319,127	-	% \$ 337,092
Operating Expenses	-	-	-	80,354	80,354	-	% 82,766
Capital Outlay	-	-	-	191,000	191,000	-	% 50,000
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 590,481</b>	<b>\$ 590,481</b>	<b>-</b>	<b>% \$ 469,858</b>

**STAFFING SUMMARY:**

Full Time Equivalents - - - 3.50

**CAPITAL OUTLAY: N/A**



**FACILITIES MAINTENANCE DIRECTOR**  
Roger Jacob

20.725 FTES

**MAINTENANCE DIVISION**

14 FTES

- GENERAL REPAIR AND MAINTENANCE
- PREVENTATIVE MAINTENANCE
- CARPENTRY
- PLUMBING
- ELECTRICAL
- HVAC

**CONSTRUCTION DIVISION**

3 FTES

- CONTRACT MANAGEMENT
- CAPITAL PROJECTS MANAGEMENT
- SPECIAL CONSTRUCTION PROJECT MANAGEMENT

**FLEET DIVISION**

1 FTES

- FLEET MANAGEMENT
- FLEET PREVENTATIVE MAINTENANCE
- FLEET PURCHASING
- FLEET CONTRACT MANAGEMENT

**ADMINISTRATIVE DIVISION**

1.725 FTES

- ACCOUNTS PAYABLE
- PURCHASE ORDERS
- TIME KEEPING
- BUDGET
- GENERAL ADMINISTRATIVE DUTIES



# FACILITIES MAINTENANCE DEPARTMENT



## OVERVIEW

The Facilities Maintenance Department’s main goal is to provide fast and complete support to all City Departments for facility and fleet needs and services. The Department maintains all City facilities and addresses requested maintenance or services, preventive maintenance, deferred maintenance and is responsible for facility construction, renovations, improvements, and routine services.

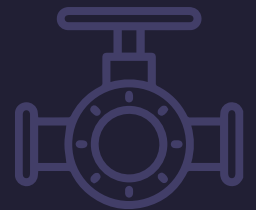
The Department uses a mixture of in-house staffing and contract services, a shared service model. This shared model provides a well-balanced and cost-effective approach to our overall service delivery, that ensures all City facilities are well maintained and performing as required.

The Fleet Division is responsible for providing management of the maintenance of over 1,000 fleet vehicles including grounds and heavy construction equipment.

## TOP WAYS WE ARE PUTTING THE STRATEGIC PLAN INTO ACTION

### HIGH-QUALITY INFRASTRUCTURE & FACILITIES

Provide superior capital projects and maintenance delivery. Facilitate operations that plan, design, and construct safe, clean and sustainable public facilities.



This year’s priorities will be:

**Maintain Assets:** Maintenance of the City’s vital assets, critical to the safety, health, and wellbeing of the City. Provide preventative maintenance and continue to address deferred maintenance.

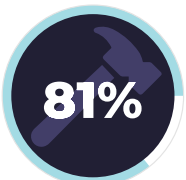
**Sustainability:** Improve energy efficiency of facilities through central HVAC controls and lighting upgrade programs.

**Quality Construction:** Construct quality new infrastructure improvement projects, including:

- The larger projects include:
  - Design: City Hall Building Expansion
  - Design: City Complex Parking Garage
  - Design & Construction: Police Building Impact Glass Window
  - Design & Construction: Police Training Facility
  - Police Building Interior Improvements
  - Public Works Administrative Complex
  - Construction: City Hall First Floor Interior Renovations and City Complex Additional Parking
  - MFEC Parking Garage Structural Repairs and Lighting Improvements
  - Design & Construction: City Hall, Building B, and Police Building Standby Chillers Replacement

In 2024, 81% of employees rated maintenance and repair services positively (higher than the national benchmark).  
-National Research Center Employee Survey

In 2024, 75% of employees rated fleet maintenance services overall positively, which is higher than the national benchmark. -National Research Center Employee Survey

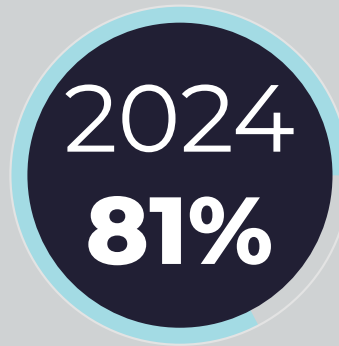


# HIGH-PERFORMING GOVERNMENT ORGANIZATION



This year's priorities will be:

- **Improve operations:** Develop Construction Division for Project Management services which oversees contracts, bidding, administration, quality assurance and work with Architects, Engineers and other City Departments for the execution of projects. Reduce City Department's vehicle and equipment down-time through improvements in maintenance operations. Improve efficiency of purchasing, selling and outfitting fleet and equipment.
- **Upgrade Equipment:** To maximize efficiency and reliability.
- **Increase Efficiency:** Strive to improve efficiency and timeliness of completing work order requests, repairs, maintenance and grow employees including cross-training.
- **Improve Communication:** Better internal and external communication.
- **Expand Training and Certifications:** Develop, support, mentor, and retain a qualified well-trained team prioritizing safety.
- **Enhance Customer Service:** Through training and technology.



- In 2024, 81% of employees rated facilities management services overall positively, which is higher than the national benchmark.  
-National Employee Survey



## STAFFING ADDITIONS

NONE

PERFORMANCE MEASURES AND SCORECARD

WORKLOAD MEASURES

GOAL

7

HIGH-PERFORMING GOVERNMENT ORGANIZATION

	2020/21 Results	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target
Number of projects managed	40	47	48	50	55

EFFECTIVENESS MEASURES

GOAL

1

SAFE, CLEAN, AND BEAUTIFUL

GOAL

5

HIGH QUALITY INFRASTRUCTURE AND FACILITIES

GOAL

7

HIGH-PERFORMING GOVERNMENT ORGANIZATION

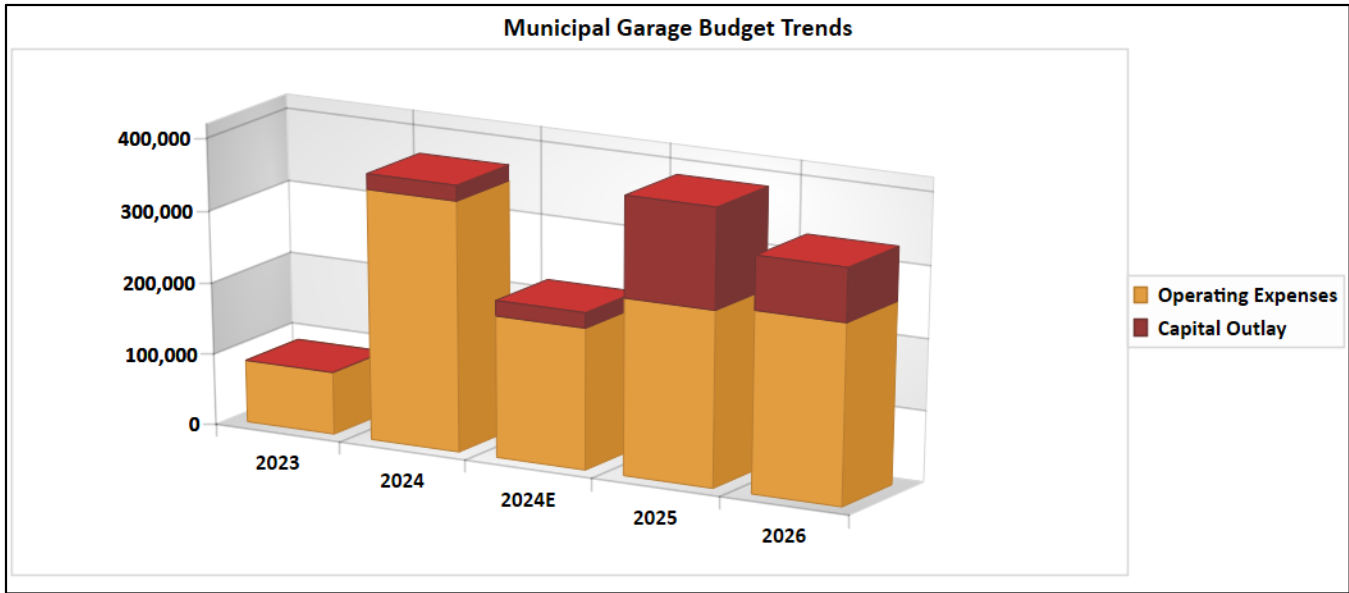
Work Order completion rate	83%	83%	84%	88%	90%
HVAC Preventive maintenance schedule completion rates	91%	95%	96%	98%	98%
*The National Employee Survey™ (NES™): Percentage of respondents rating Facilities Management Services overall as excellent or good, strongly, or somewhat agree	81% ↑	84% ↑	81% ↑	81% ↑	84%
*NES™: Percentage of respondents rating Fleet Maintenance Services overall as excellent or good, strongly, or somewhat agree	73% ↔	76% ↑	72% ↔	75% ↑	76%
*NES™: Percentage of respondents rating Maintenance and Repair Services overall as excellent or good, strongly, or somewhat agree	81% ↑	83% ↑	80% ↑	81% ↑	83%

\*NCS - Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie through 2024. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



**CITY OF PORT ST. LUCIE  
 GENERAL FUND - # 001  
 MUNICIPAL GARAGE - 001.4130  
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>EXPENDITURE SUMMARY:</b>							
Operating Expenses	\$ 87,485	\$ 349,455	\$ 198,847	\$ 247,784	\$ (101,671)	(29.09)%	\$ 255,218
Capital Outlay	-	21,400	21,400	140,000	118,600	554.21 %	75,000
<b>Total</b>	<b>\$ 87,485</b>	<b>\$ 370,855</b>	<b>\$ 220,247</b>	<b>\$ 387,784</b>	<b>\$ 16,929</b>	<b>4.56 %</b>	<b>\$ 330,218</b>

**STAFFING SUMMARY:**

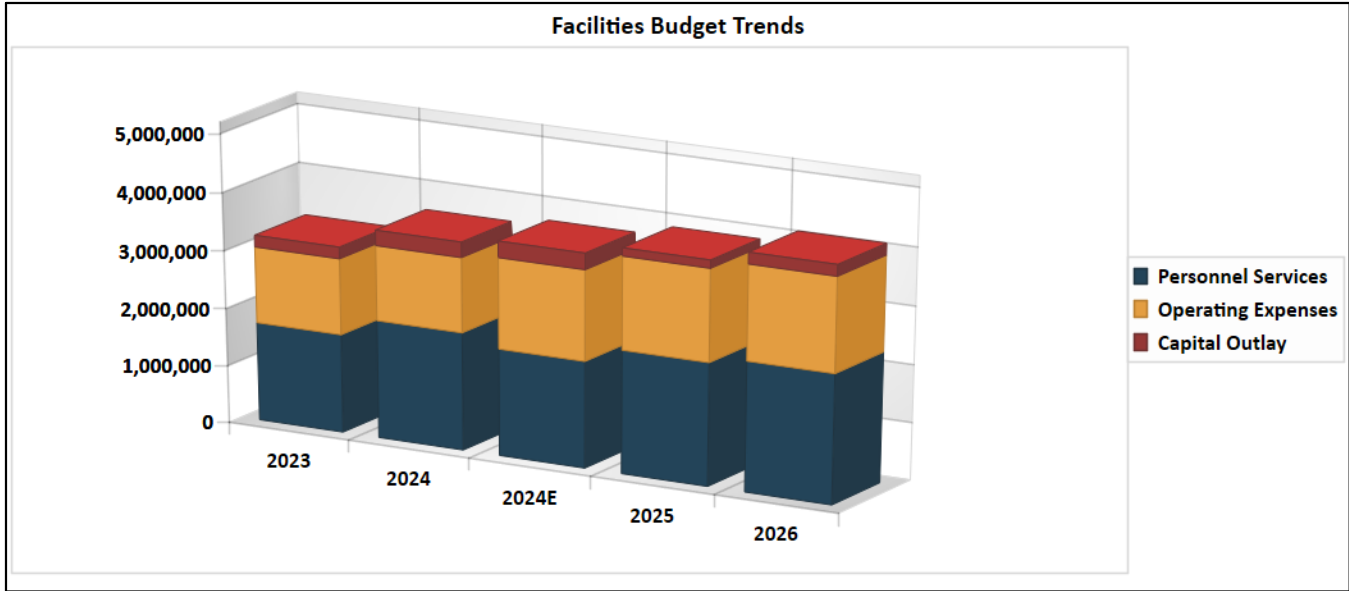
Full Time Equivalents - - - - -

**CAPITAL OUTLAY:**

Shade structure for outdoor mechanic work	\$ 90,000
One new and one replacement of 18,000 lb. vehicle lifts (\$25K/EA)	<u>50,000</u>
<b>Total</b>	<b>\$ 140,000</b>



**CITY OF PORT ST. LUCIE  
 GENERAL FUND - # 001  
 FACILITIES - 001.4135  
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>EXPENDITURE SUMMARY:</b>							
Personnel Services	\$ 1,710,691	\$ 2,047,857	\$ 1,859,453	\$2,146,282	\$ 98,425	4.81 %	\$ 2,265,664
Operating Expenses	1,314,577	1,292,848	1,570,109	1,603,431	310,583	24.02 %	1,645,534
Capital Outlay	200,094	264,000	281,689	140,000	(124,000)	(46.97)%	200,000
Debt	2,158	-	-	-	-	- %	-
<b>Total</b>	<b>\$ 3,227,520</b>	<b>\$ 3,604,705</b>	<b>\$ 3,711,251</b>	<b>\$3,889,713</b>	<b>\$ 285,008</b>	<b>7.91 %</b>	<b>\$ 4,111,198</b>

**STAFFING SUMMARY:**

Full Time Equivalents	20.00	20.725	20.725	20.725
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**CAPITAL OUTLAY:**

Chiller Plant Controls	\$	90,000
Refurbish City Hall Outdoor Air Morganizers		<u>50,000</u>
<b>Total</b>	<b>\$</b>	<b>140,000</b>



**ACTING PARKS & RECREATION DIRECTOR**  
 Bradley Keen

143.585 FTES\*

**PARK MANAGEMENT AND OPERATIONS**

82.95 FTES

- GROUNDS MAINTENANCE
- SPORTS FIELDS MAINTENANCE
- SPECIAL EVENT SETUP/TEAR DOWN ASSISTANCE
- OUTDOOR RECREATION AREA MAINTENANCE

**FITNESS CENTERS AND CLASSES**

6.725 FTES

- FITNESS CENTER OPERATIONS
- FITNESS EQUIPMENT INSTRUCTION
- CLASS/PROGRAM OPERATIONS

**SAINTS GOLF COURSE**

10.175 FTES\*

- GROUNDS MAINTENANCE
- RETAIL SHOP OPERATIONS
- CLASS/PROGRAM OPERATIONS
- COORDINATION WITH RESTAURANT VENDOR
- SPECIAL EVENTS

**ADMINISTRATION**

7 FTES

- FINANCE
- PAYROLL
- DEPARTMENT LIAISON
- PURCHASING
- PERSONNEL MANAGEMENT

**PROJECTS**

3 FTES

- PARK PROJECT OPERATIONS
- PURCHASING
- CAPITAL PROJECTS MANAGEMENT
- PUBLIC ENGAGEMENT

**RECREATION**

41.051 FTES

- FACILITIES MAINTENANCE
- PROGRAM OPERATIONS
- PROGRAM DEVELOPMENT
- ATHLETIC PROGRAM OPERATIONS
- RENTAL SPACES COORDINATION

\*Parks & Recreation is supported by the following funds:

■ General: 133.41    ■ Golf Course: 10.175

FY 24/25

# PARKS & RECREATION DEPARTMENT



## OVERVIEW

The City of Port St. Lucie Park & Recreation Department strengthens our community by offering exceptional leisure, cultural, and innovative recreational opportunities. The City of Port St. Lucie Parks & Recreation Department works to advance a vision that the Port St. Lucie Parks and Recreation facilities are dynamic destinations. Numerous special events consistently meet the diverse community needs and shape the character of our City. Citizens encounter natural areas and waters that endure and captivate, as well as recreational programs which inspire personal growth, healthy lifestyles and a sense of community. All guests are assured that our facilities and parks are a safe place to play, celebrate, contemplate and recreate.

## TOP WAYS WE ARE PUTTING THE STRATEGIC PLAN INTO ACTION

### CULTURE, NATURE & FUN ACTIVITIES

Expanding recreational offerings and parks access through a multitude of projects and programs.

This year's priorities will be:

#### Implementing the 10-Year Parks & Recreation Master Plan.

- Complete construction of Pioneer Park at The Port.
- Continued planning for Tradition and Torino regional parks.
- Extending our trail network through the design and construction of Wilderness Trail and the development of additional trails.
- Acquiring land and/or using City-owned land for additional parks and open spaces in partnership with the High-Performance Public Spaces Team.
- Develop a Master Plan for McCarty Ranch camping enhancements.
- Increase access to parks within a 10-minute walk of residents through innovative partnerships and planning.



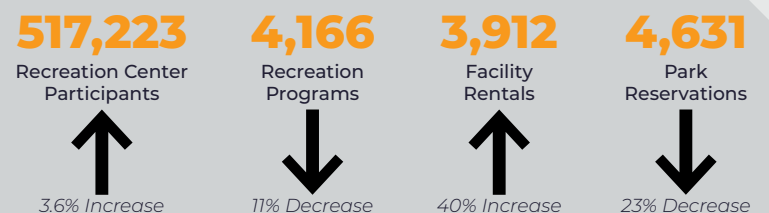
#### Expanding Programming, Cultural Offerings & Special Events

- New environmental education programs.
- New diversity programming.
- Introduce new and expanded special events.
- Analyze existing events for improvements via benchmarking and needs assessment.
- Expand and improve current programs through enacting data-driven improvements.

#### Improving Current Facilities

- Increase Security/Fiber in Parks.
- Finalizing the design and construction for improvements at O.L. Peacock, Sr. Park.
- New playground installations.
- Develop creative placemaking strategies.

#### FY 2023/24 numbers compared to the previous year:



**Acres of parkland maintained: 1,583.37**

**Day passes sold: 8,882**



# HIGH-PERFORMING GOVERNMENT ORGANIZATION

## Continuing to grow as a high-performing Parks & Recreation Department.

This year's priorities will be:

- Retain CAPRA Accreditation via the National Recreation and Park Association (NRPA).
- Continue working through re-accreditation plan for FY 25/26.
- Increase networking with other CAPRA-accredited agencies.
- Continue to evaluate and improve operations via benchmarking, staff retreats, strategic planning, research, technology/innovative solutions, CAPRA reaccreditation, studies and surveys.
- Expand marketing in coordination with Communications.
- Support further development of the Parks & Recreation team through training.
- Better utilize volunteers including developing and implementing volunteer training.



**The department met 99.4% of the CAPRA Standards in 2021.**

### By the 2024 National Community Survey numbers, our performance compared nationally:

- Opportunities to attend special events and festivals (57% similar)
- Recreation centers per facilities (63% similar)
- City parks (67% similar)
- Fitness opportunities (61% similar)
- Opportunities to attend cultural/arts/music activities (45% similar)

Since 2020, the Port St. Lucie Parks & Recreation Department has provided an annual Community Input Survey (CIS) to maintain a close connection with our community. This information is used in ongoing operations, as well as the Department's annual Strategic Planning, to ensure that best practices are met and that community needs are addressed in future planning and ongoing operations. Key findings in the 2023 CIS survey include:

- 72% rate their overall physical and health as "Very Good" or "Good".
- 45% are interested in purchasing a fitness membership.
- Summer concerts, special events and nature programs remain the three most requested new activities in parks.
- 47% list "I don't know what is offered" as a barrier to participation in the Port St. Lucie Parks & Recreation Department offerings (the largest barrier to participation).
- 29% list "I don't have time" as the next highest barrier to participation.
- "City/Dept. website," "Social Media" and "Email newsletter" remain the three leading ways respondents hear about our programs and events.

## STAFFING ADDITIONS

Based on several large-scale projects the following staffing levels have been requested to meet community needs and to successfully provide operations and maintenance of new and existing facilities:

**FY 24/25: 2 Manager CIP**





## PERFORMANCE MEASURES AND SCORECARD

### WORKLOAD MEASURES

#### GOAL

6

CULTURE, NATURE & FUN ACTIVITIES

	2020/21 Results	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target
Special Event Participants	N/A	N/A	94,830	105,686	110,000
Recreation Center Users (all facilities)	326,423	407,144	499,896	517,223	550,000
Acres Maintained	1,536.62	1,557.37	1,583.37	1,583.37	1,583.37

### EFFICIENCY MEASURES

#### GOAL

6

CULTURE, NATURE & FUN ACTIVITIES

Acres Maintained Per FTE	25.96	21.49	25.0	22.95	25.0
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### EFFECTIVENESS MEASURES

#### GOAL

6

CULTURE, NATURE & FUN ACTIVITIES

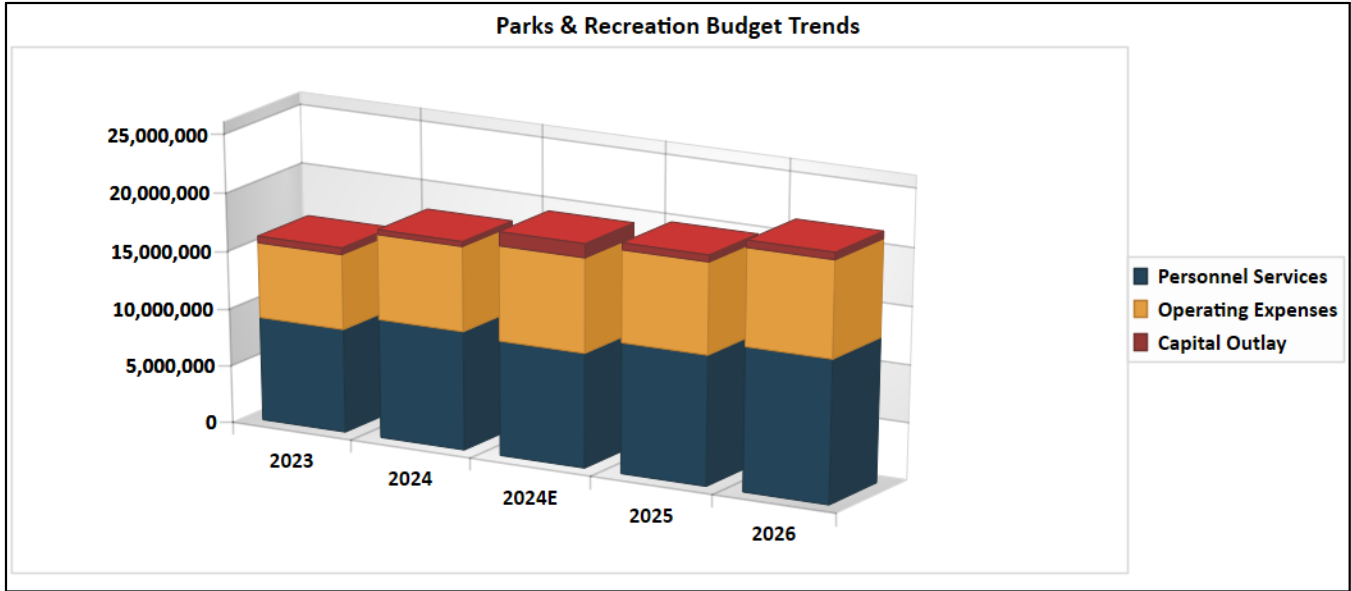
NCS™: Special Events	55%↔	55% ↔	55% ↔	57% ↔	75%
NCS™: Recreation Centers	65%↔	59% ↔	56% ↔	63% ↔	75%
Park reservations rating overall satisfaction "above average"	99.9%	99.9%	99.9%	99.9%	99.9%

\*NCS - Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie through 2024. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



**CITY OF PORT ST. LUCIE  
 GENERAL FUND - # 001  
 PARKS & RECREATION - 001.720  
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>EXPENDITURE SUMMARY:</b>							
Personnel Services	\$ 9,029,461	\$ 10,359,694	\$ 10,015,345	\$ 11,399,711	\$ 1,040,017	10.04 %	\$ 12,596,208
Operating Expenses	6,496,835	7,330,840	8,185,475	7,924,934	594,094	8.10 %	8,396,626
Capital Outlay	567,045	416,300	1,198,139	592,000	175,700	42.21 %	625,000
Debt	1,412	-	-	-	-	- %	-
<b>Total</b>	<b>\$ 16,094,753</b>	<b>\$ 18,106,834</b>	<b>\$ 19,398,959</b>	<b>\$ 19,916,645</b>	<b>\$ 1,809,811</b>	<b>60.35 %</b>	<b>\$ 21,617,834</b>

**STAFFING SUMMARY:**

Full Time Equivalents	132.58	145.44	136.41	133.41
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**CAPITAL OUTLAY:**

Replacement F-350 Dump Truck PK-4286 Roving Crew	\$ 80,000
Replacement F-150 Truck 4x2 PK-4838 Night Rovers	30,000
Replacement F-150 Truck 4x2 PK-8039 Night Rovers	30,000
Replacement F-150 Truck 4x2 PK-1077 Night Rovers	30,000
Ford Explorer-Replacing F-150 PK-0588 Project Man	44,000
Replacement Toro Sandpro PK-0493 Lyngate Park	26,000
Replacement Toro Sandpro PK-0589 Sportsman's	26,000
Replacement Toro Sandpro PK-673 Whispering Pines	26,000
Replacement Workman PK-0206 Sportsman's Park	33,000
Replacement Workman PK-0166 McChesney Park	33,000
Replacement Trailer PKT-04 Roving Crew	11,000
Replacement Trailer PKT-128 McChesney Turf Tank	7,000
Office space for new CIP Manager	40,000
Paseo Park License Plate Reader	69,000
Outside lighting	25,000



CITY OF PORT ST. LUCIE  
GENERAL FUND - # 001  
PARKS & RECREATION - 001.720  
DEPARTMENTAL BUDGET SUMMARY

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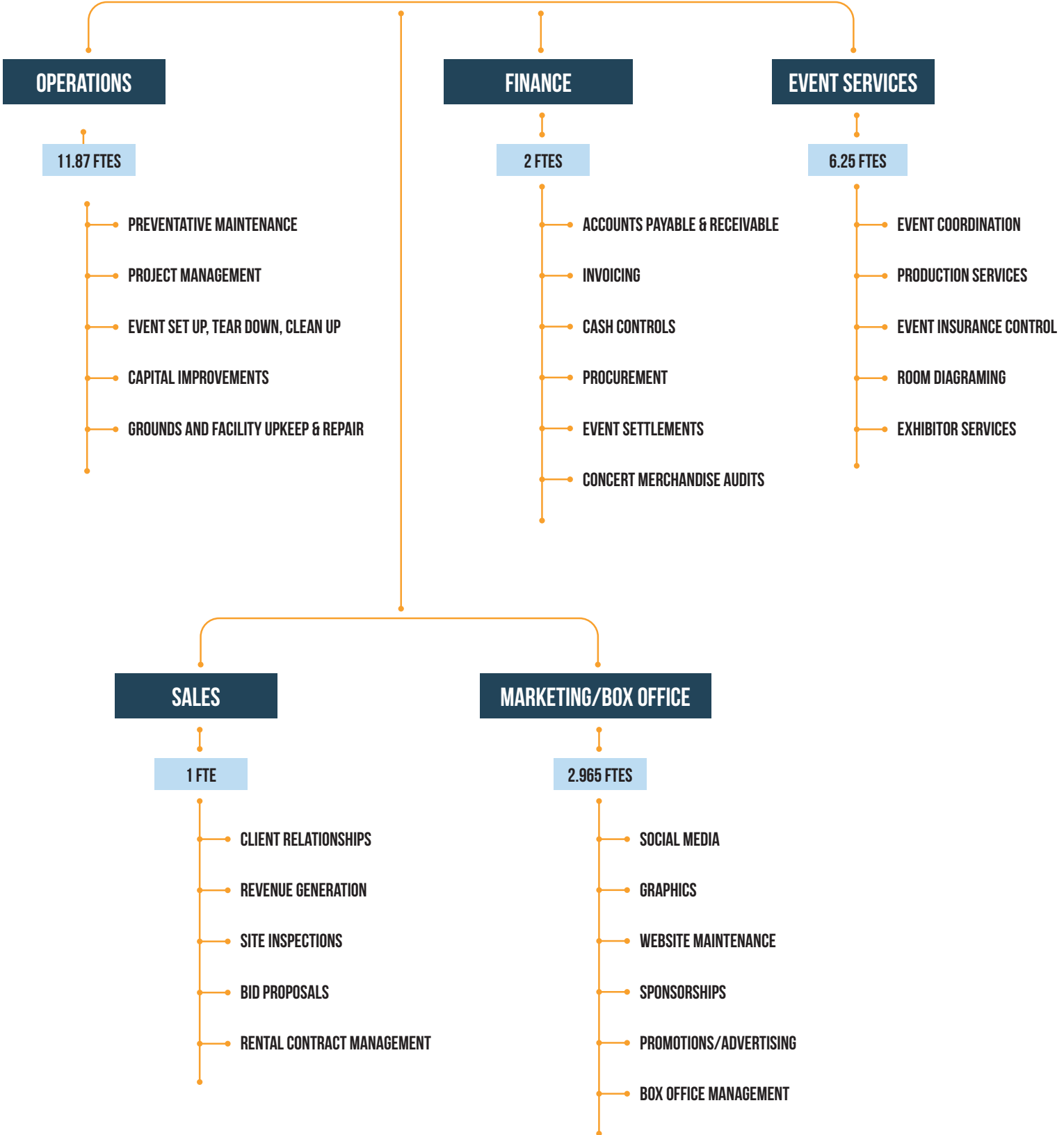
**CAPITAL OUTLAY: Continued**

72" Dual Mast laser grading box			28,000
John Deere 4044M Compact Tractor			34,000
Scissor Boom Lift			<u>20,000</u>
	<b>Total</b>	<b>\$</b>	<b>592,000</b>



**MIDFLORIDA EVENT CENTER DIRECTOR**  
 David Stonehouse

25.085 FTE\*



\*.34FTEs Executive Director of Business Development (FTE is funded in 3 departments).

# MIDFLORIDA EVENT CENTER



**OVERVIEW**

The MIDFLORIDA Event Center is a local, state and regional special event center of the City of Port St. Lucie. By hosting events and offering a variety of services, the Event Center showcases and provides an economic benefit to the City. The department works to increase revenue and reduce expenses through the effective use of event sales, event production, staff efficiency and resources.

**TOP WAYS WE ARE PUTTING THE STRATEGIC PLAN INTO ACTION**

**HIGH-PERFORMING GOVERNMENT ORGANIZATION**

**Provide excellent customer service.**

Achieve an overall satisfaction rating of 4.75 (out of 5) from our clients on the customer survey report, with a response rate of 35 percent.

**2019**



**2020**



**2021**



**2022**



**2023**



**2024 Target**



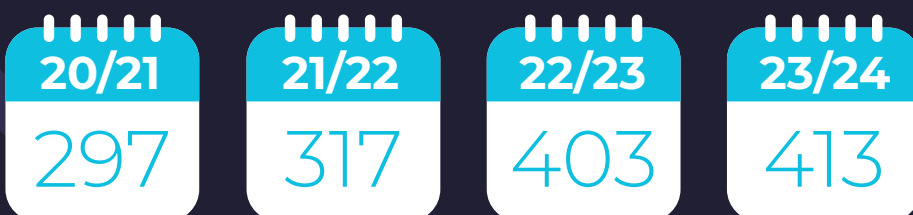
**Attendance Figures**



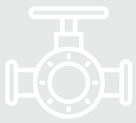
**Aim to generate a 50% revenue to expense ratio** while maintaining quality event programming, customer satisfaction, and equipment upgrades.



**Number of event days.**



**Implement results of the City-wide sponsorship asset study.**



## HIGH-QUALITY INFRASTRUCTURE & FACILITIES

This year's priorities will be:

- Coordinate with Facilities to push forward enhancements to the Village Square pavers project which will replace the aging and problematic astro-turf as well as provide for a cable management system that will be incorporated into accessible closed trench conduit which will also provide for enhanced public safety measures during events.
- Upgrade portions of FOB security system (1st phase of a 3-year plan in conjunction with IT).
- Begin utilizing the newly refurbished rear patio (east side) of the Event Center for increased sales opportunities.
- Purchase additional tables and chairs to service the increased event load and replace deficient equipment.

- Make enhancements to the warehouse to better organize and manage our growing equipment inventory.
- Continue to invest and enhance the Center's security apparatus (one dedicated security guard and new DVR's for our aging camera system).
- Partner with Finance & OMB to develop a long-term plan for funding the Centers two aging power generators.
- Prepare and advocate for a 5-year capital improvement plan to address aging facility infrastructure.



## DIVERSE ECONOMY & EMPLOYMENT OPPORTUNITIES

This year's priorities will be:

- Continue examination of venue expansion and hotel study related to Walton & One master plan process.



## CULTURE, NATURE & FUN ACTIVITIES

Over the last five years, the City of Port St. Lucie citizen surveys and summits have indicated that residents have shown a high interest in more concerts and live events. In response, the City Council has created a new strategic plan project 'Expand Cultural Offerings/Special Events' secured by the MIDFLORIDA Event Center such as:

- Produce five-six concerts.
- Produce 4th of July Ultimate Experience and 9-11 Memorial Service.
- Produce concert in partnership with the Puerto Rican Association for Hispanic Affairs.
- Host six artist gallery exhibitions.
- Host Boys & Girls Clubs Summer Camps.
- Continue marketing partnerships with Treasure Coast Haitian Flag Day and Caribbean American Cultural Group.
- Continue marketing efforts for Florida Sports Hall of Fame; host annual inductee event.



Secured New Events in 2023: Boys and Girls Club Lexus Gala, Saltwater Sportsman, Humane Society Blue Jean Ball, Rolling Thunder Ride for Freedom, Lego Show Brick Universe, USGA Gymnastics Competition, and a variety of corporate meetings.

## LEVERAGE THE NEWLY OPERATIONAL MONUMENT SIGN



The newly operational monument sign now provides an opportunity to recognize digital signage in a whole new way, not just as screens and displays, but understanding that people pass and engage with signage, especially at scale. This digital sign will greatly increase MFEC's ability to extend our reach, amplify a campaign, and drive customers to engage with the MFEC online and on-site.

A landmark of around-the-clock visibility, the sign will showcase graphics promoting a wide range of festivals, concerts, and various events, accompanied by branded welcome slides to greet attendees.

Given the annual average commuter daily traffic of

# 31,000

between Tiffany Avenue to Walton Road on U.S. 1\*, we anticipate the monument sign becoming an indispensable centerpiece of our marketing endeavors.

\*Per the 2019/2020 Traffic Counts and Level of Service Report conducted by the St. Lucie Transportation Planning Organization.



## STAFFING ADDITIONS FY 24/25: 2 EVENT TECHNICIANS

PERFORMANCE MEASURES AND SCORECARD

INPUT MEASURES

GOAL

7

HIGH-PERFORMING GOVERNMENT ORGANIZATION

	2020/21 Results	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target
Revenue	\$710,000	\$922,000	\$1,065,395	\$968,563	\$980,000

WORKLOAD MEASURES

GOAL

7

HIGH-PERFORMING GOVERNMENT ORGANIZATION

Event Days	297	317	403	413	400
Attendance	161,000	127,000	134,000	140,000	137,000

EFFICIENCY MEASURES

GOAL

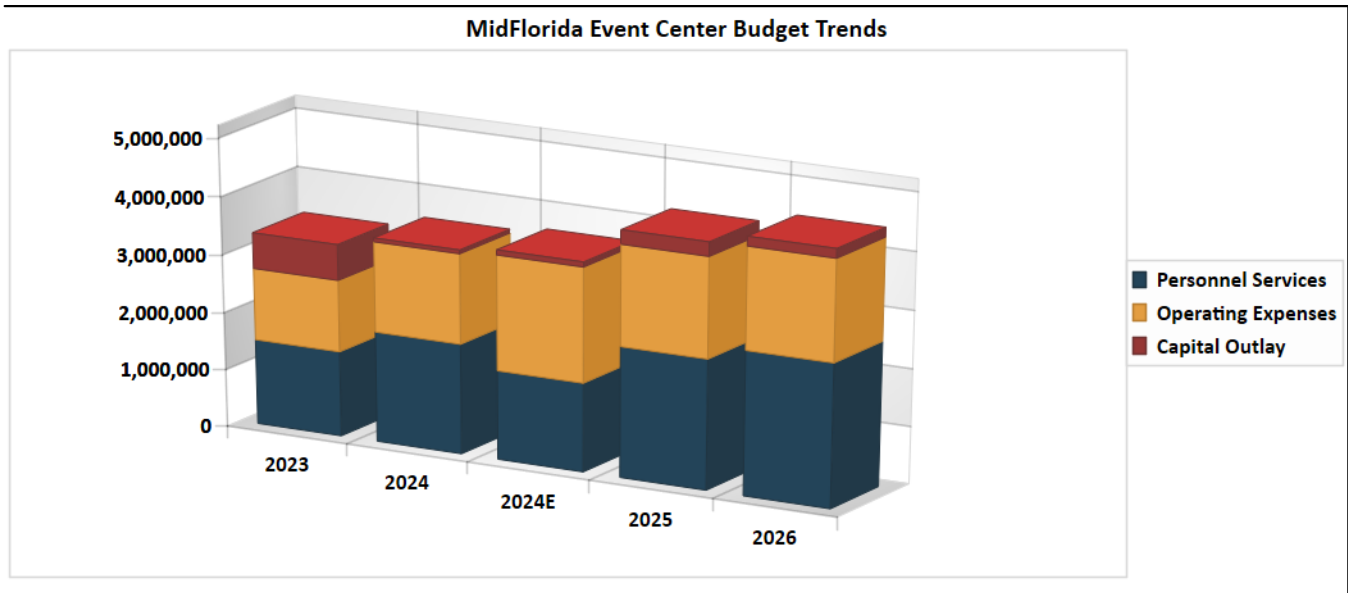
7

HIGH-PERFORMING GOVERNMENT ORGANIZATION

Expense	\$2,750,000	\$2,669,000	\$3,272,000	\$3,600,000	\$4,200,000
Customer Survey Rating	4.75	4.75	4.75	4.75	4.75
Revenue to Expense Ratio	26%	34%	33%	27%	23%



**CITY OF PORT ST. LUCIE  
 GENERAL FUND - # 001  
 MIDFLORIDA EVENT CENTER - 001.750  
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE \$	%	PROJECTED 2026
<b>EXPENDITURE SUMMARY:</b>							
Personnel Services	\$ 1,481,360	\$ 1,919,244	\$ 1,551,958	\$2,277,807	\$ 358,563	18.68 %	\$ 2,519,673
Operating Expenses	1,242,548	1,558,656	1,995,366	1,745,574	186,918	11.99 %	1,767,613
Capital Outlay	616,070	65,020	86,900	246,320	181,300	278.84 %	165,000
<b>Total</b>	<b>\$ 3,339,978</b>	<b>\$ 3,542,920</b>	<b>\$ 3,634,224</b>	<b>\$4,269,701</b>	<b>\$ 726,781</b>	<b>20.51 %</b>	<b>\$ 4,452,286</b>

**STAFFING SUMMARY:**

Full Time Equivalents	22.745	23.745	23.085	25.085
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**CAPITAL OUTLAY:**

Monument Sign Landscaping	\$	5,000
DVD Hardware for camera systems		5,000
Replacement Toro with trailer		27,000
Thor Guard equipment for Splash fountain		5,000
Replacement washer & dryer		22,000
Replacement Billy Goat outdoor vacuum		5,000
(2) Portable Generators		2,500
Replacement pipes drapes, carts and racks		20,000
Tables		28,800
Chairs		20,020
Warehouse Racking System		85,000
Fridge Freezer Exchange Unit		18,500
<b>Total</b>	<b>\$</b>	<b>246,320</b>





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## Road & Bridge Operating Fund

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The activities reported in this fund include road improvements and expansion, street signs, street striping, and road right-of-way mowing. In addition, the maintenance of the traffic signal system and street lighting costs for major roads are funded by the Road and Bridge Fund.

### Major Revenue Source

The largest single source of revenue for this operating fund is Local Option Gasoline Tax revenue. This individual revenue has experienced increases in past years; this revenue is based on the gallons sold. It is projected to increase slightly during FY 2024–25 and beyond due to the growth in the economy. This fund also receives dedicated Ad Valorem Property Tax revenue of 0.3616 mill from the overall millage rate. This revenue is benefiting from the growth in taxable value.

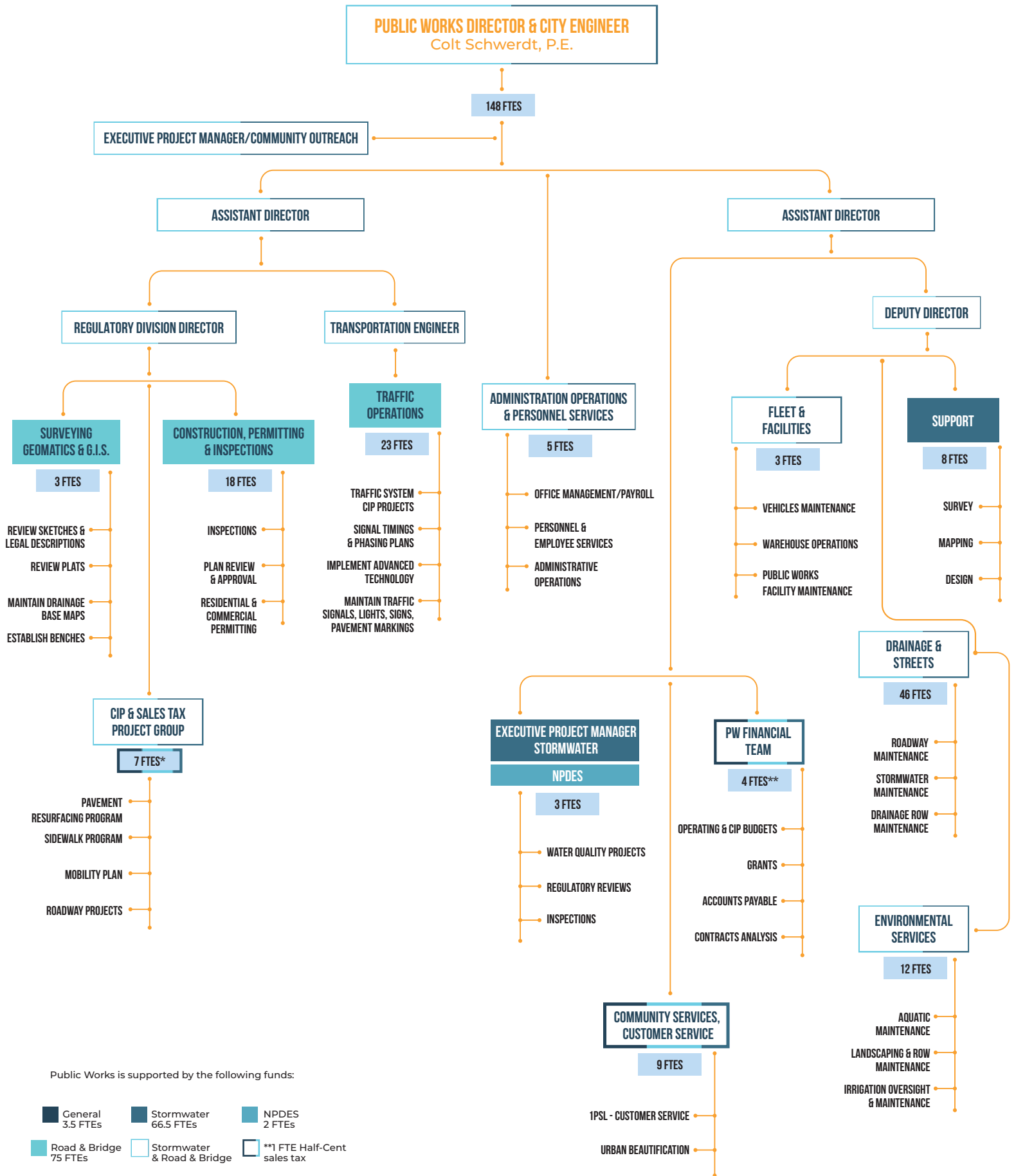
### Expenditure Trend

Salaries and benefits make up 39% of this funds cost while operating makes up 51%. The Public Works Department is adding three new positions to help with the increased construction and growth throughout the City. One position will be split funded with the Stormwater Fund.

The adopted budget will maintain the required 17% contingency (reserves) funding.

### Long-Range Model

The long-range model for this fund indicates that it will spend down excess reserves in future years. This model assumes maintaining the current millage rate throughout the five-year plan. The model also includes greater expenses due to increased contract pricing and inflation. For fiscal year 2024-25, the fund has a balance that exceeds the City’s policy requirement of 17%.



Public Works is supported by the following funds:

- General 3.5 FTEs
- Stormwater 66.5 FTEs
- NPDES 2 FTEs
- Road & Bridge 75 FTEs
- Stormwater & Road & Bridge
- \*\*1 FTE Half-Cent sales tax

\*Mobility fee helps support one FTE

All positions may be budgeted in different funds such as Road and Bridge, Stormwater, NPDES and the General Fund.

# PUBLIC WORKS DEPARTMENT



## OVERVIEW

The City of Port St. Lucie Public Works Department is dedicated to maintaining and improving the quality and safety of the community, through the creation and preservation of environmentally and economically sound infrastructure, while providing outstanding services to our residents.

## TOP WAYS WE ARE PUTTING THE STRATEGIC PLAN INTO ACTION

### SAFE, CLEAN & BEAUTIFUL

#### Beautifying our City entryways and neighborhoods.

This year's priorities will be:

- Developing the Port St. Lucie Boulevard Beautification Project in conjunction with the Corridor Study by providing assistance to the Planning & Zoning Department as needed.
- Expand PSL Tree Canopy
- Implement traffic calming in neighborhoods that meet the necessary qualifications as part of the City's Neighborhood Traffic Calming Policy.
- Implement USDA Forest Service Urban and Community Forestry Grant for PSL Grows Green.
- Complete design and implement new Citywide Gateway Signs.
- Maintain traffic signals, signage and roadway striping.



**42% of residents state they walk or bike instead of driving, lower than the national benchmark**



## DIVERSE ECONOMY & EMPLOYMENT OPPORTUNITIES



#### Planning and designing infrastructure necessary for economic development to thrive.

This year's priorities will be:

- Improving and enhancing Southern Grove Infrastructure by designing and constructing the Anthony Sansone Sr. Drive and Tom Mackie Boulevard extensions that will provide access to vacant land, growing the job corridor.

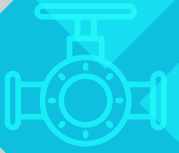


# HIGH-QUALITY INFRASTRUCTURE AND FACILITIES

This year's priorities will be:

**Planning, designing, and constructing safe, clean, and sustainable roadways, facilities, drainage, and green space infrastructure, and advancing mobility.**

- Finalize design a Public Works Administrative Complex.
- Continue to construct and advance construction of the Port St. Lucie Boulevard South project.
- Complete design of the Bayshore Blvd. Multimodal Improvements Project
- Begin the design of the St. Lucie West Blvd. Improvements Project
- Construction of 4.2 miles of sidewalk per the Ten-Year Sidewalk Program (includes City budgeted, Grants, and Sales Tax Funds).
- Repave 40.43 miles of roadway in accordance with the Ten-Year Roadway Preservation and Resurfacing Master Plan (includes City budgeted and Sales Tax Funds).
- Identify and plan for additional north-south corridors and modes of transportation to provide relief to overburdened roadways.
- Implement City wide Flashing Yellow Arrows (Phase 2).
- Complete design of the Savona at Paar and Darwin at Paar Roundabout Projects
- Complete design and begin construction of Gatlin / Savona intersection improvements.
- Begin construction of St Lucie West Blvd / Peacock Blvd intersection improvements.
- Begin construction of the Tulip Blvd. and College Park Intersection Improvements project.
- Complete design of Tradition & Village Pkwy Mobility Improvements.
- Complete the Savona Blvd. Corridor Feasibility Study
- Complete construction of East Torino Parkway Improvements Project (Includes roundabout).
- Implement and prioritize improvements through the Mobility Plan.
- Start implementing new project management software and access management system.
- Enhance Public Transit.
- Vulnerability Assessment.



**40% of residents positively rated ease of walking for the 2024 NCS, below the national benchmark.**

**40%**

**28% of residents positively rated overall quality of transportation system (auto, bicycle, foot, bus) for the 2024 NCS, below the national benchmark.**

**28%**

## STAFFING ADDITIONS

**FY 24/25: Project Coordinator - CIP, Administrative Operations Coordinator, Project Manager - Traffic Operations**



## PERFORMANCE MEASURES AND SCORECARD

### WORKLOAD MEASURES

#### GOAL

5

HIGH QUALITY INFRASTRUCTURE & FACILITIES

#### GOAL

7

HIGH-PERFORMING GOVERNMENT ORGANIZATION

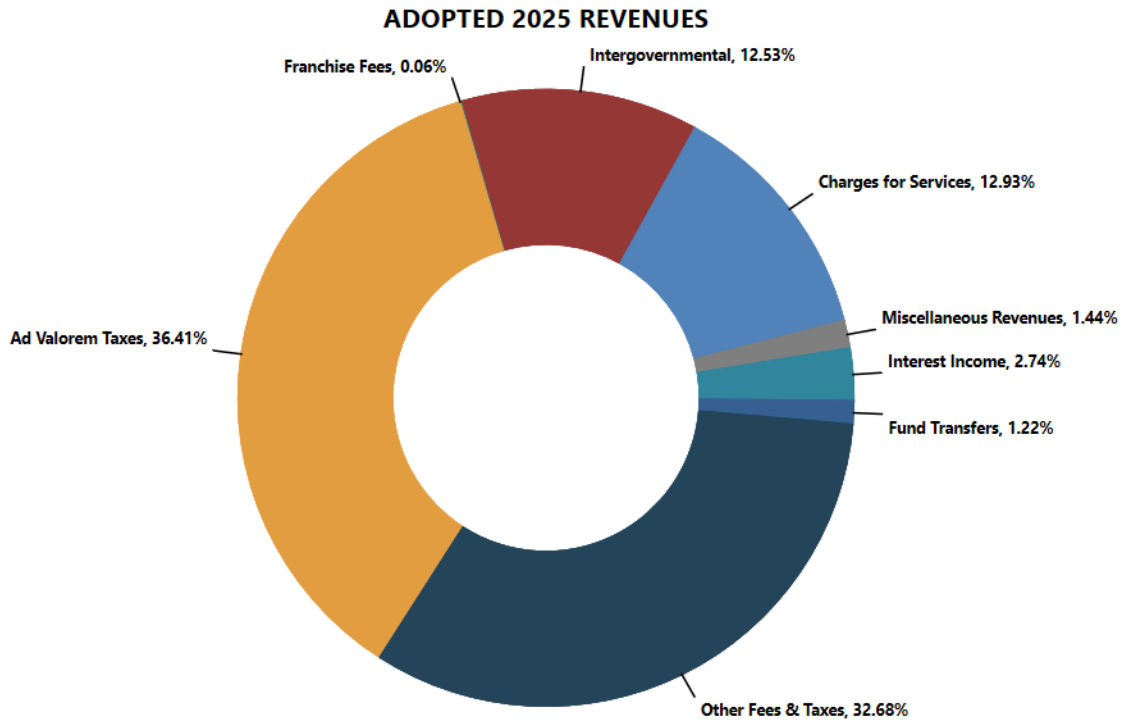
	2020/21 Results	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target
Requests for Service	5,004	3,499	3,454	4,082	4,200
Single-Family Plot Plans Reviews	5,315	4,024	3,144	3,075	4,000
Commercial Permits Issued	76	83	92	73	90
Right of Way Permits Issued	259	279	236	298	300
National Community Survey™ (NCS™) Traffic Flow (I)	50%↔	23%↓	26%↔	17%↓↓	50%
NCS™: Street Repair	54%↔	47%↔	52%↔	39%↔	60%
NCS™: Sidewalk Maintenance	49%↔	59%↔	51%↔	50%↔	70%

\*NCS - Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie through 2024. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



CITY OF PORT ST. LUCIE  
 ROAD & BRIDGE FUND SOURCES - # 104  
 ADOPTED BUDGET - FY 2025

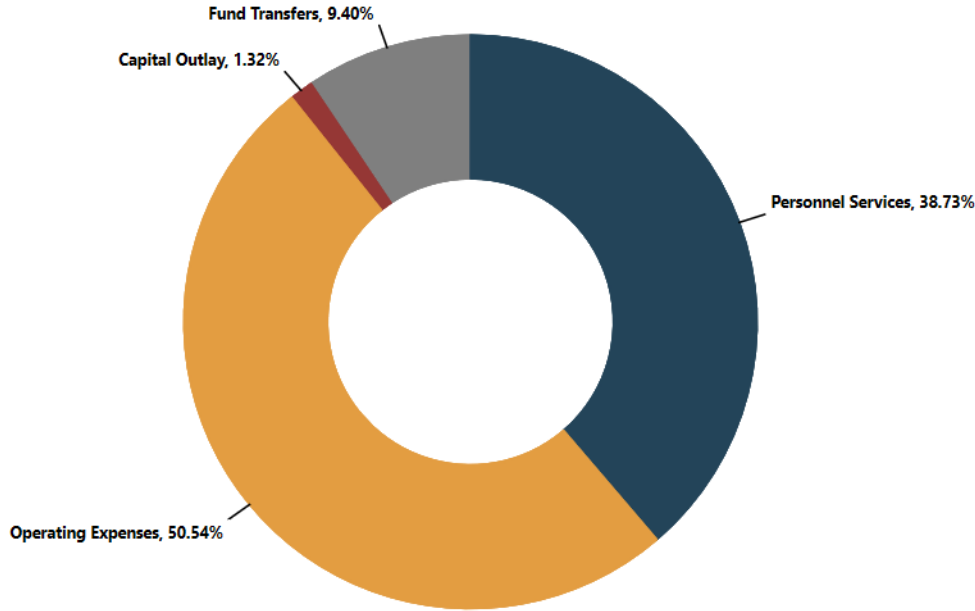


	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
	\$	\$	\$	\$	\$	%	\$
<b>Beginning Undesignated Reserves</b>	\$ 8,219,191	\$ 8,775,961	\$ 8,775,961	\$ 9,593,211	\$ 817,250	9.31 %	\$ 9,593,211
<b>REVENUES &amp; SOURCES:</b>							
Other Fees & Taxes	6,811,002	7,020,462	7,020,462	7,072,074	51,612	0.74 %	7,284,236
Ad Valorem Taxes	5,647,277	6,890,853	6,890,853	7,879,624	988,771	14.35 %	8,588,790
Licenses & Permits	45,000	-	18,400	-	-	- %	-
Franchise Fees	12,200	24,000	24,000	12,200	(11,800)	(49.17)%	12,566
Intergovernmental	2,610,005	2,754,578	2,804,578	2,711,845	(42,733)	(1.55)%	2,793,201
Charges for Services	2,691,421	2,795,608	3,065,394	2,798,717	3,109	0.11 %	2,882,679
Miscellaneous Revenues	459,838	289,864	291,739	312,000	22,136	7.64 %	315,360
Interest Income	315,004	105,101	371,200	591,997	486,896	463.26 %	609,757
Fund Transfers	-	147,752	147,752	264,949	117,197	79.32 %	272,897
Use of Reserves	-	122,558	-	-	(122,558)	(100.00)%	-
<b>Total</b>	<b>\$ 18,591,747</b>	<b>\$ 20,150,776</b>	<b>\$ 20,634,378</b>	<b>\$ 21,643,406</b>	<b>\$ 1,492,630</b>	<b>7.41 %</b>	<b>\$ 22,759,486</b>



CITY OF PORT ST. LUCIE  
 ROAD & BRIDGE FUND USES - # 104  
 ADOPTED BUDGET - FY 2025

2025 ADOPTED EXPENDITURES



	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE \$	%	PROJECTED 2026
<b>EXPENDITURES BY FUNCTION:</b>							
Personnel Services	\$ 7,174,480	\$ 7,649,124	\$ 7,629,130	\$ 8,383,493	\$ 734,369	(9.60)%	\$ 8,813,255
Operating Expenses	9,050,200	10,066,578	9,677,081	10,938,228	871,650	8.66	11,439,252
Capital Outlay	181,576	208,500	563,935	286,300	77,800	37.31 %	225,000
Contingencies	-	331,502	331,502	-	(331,502)	(100.00)%	157,293
Fund Transfers	1,628,721	1,895,072	1,946,982	2,035,385	140,313	7.40 %	2,124,686
<b>Total</b>	<b>18,034,977</b>	<b>20,150,776</b>	<b>20,148,630</b>	<b>21,643,406</b>	<b>1,492,630</b>	<b>7.41 %</b>	<b>22,759,486</b>
Ending Undesignated	\$ 8,219,191	\$ 8,775,961	\$ 8,775,961	\$ 9,593,211			\$ 9,593,211



CITY OF PORT ST. LUCIE  
 ROAD & BRIDGE FUND - # 104  
 ADOPTED BUDGET - FY 2025

	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE \$	%	PROJECTED 2026
<b>Beginning Undesignated Reserves</b>	\$ 8,219,191	\$ 8,775,961	\$ 8,775,961	\$ 9,593,211	\$ 817,250	9.31 %	\$ 9,593,211
<b>REVENUES &amp; SOURCES:</b>							
Other Fees & Taxes	6,811,002	7,020,462	7,020,462	7,072,074	51,612	0.74 %	7,284,236
Ad Valorem Taxes	5,647,277	6,890,853	6,890,853	7,879,624	988,771	14.35 %	8,588,790
Licenses & Permits	45,000	-	18,400	-	-	- %	-
Franchise Fees	12,200	24,000	24,000	12,200	(11,800)	(49.17)%	12,566
Intergovernmental	2,610,005	2,754,578	2,804,578	2,711,845	(42,733)	(1.55)%	2,793,201
Charges for Services	2,691,421	2,795,608	3,065,394	2,798,717	3,109	0.11 %	2,882,679
Miscellaneous Revenues	459,838	289,864	291,739	312,000	22,136	7.64 %	315,360
Interest Income	315,004	105,101	371,200	591,997	486,896	463.26 %	609,757
Fund Transfers	-	147,752	147,752	264,949	117,197	79.32 %	272,897
Use of Reserves	-	122,558	-	-	(122,558)	(100.00)%	-
<b>Total</b>	<b>18,591,747</b>	<b>20,150,776</b>	<b>20,634,378</b>	<b>21,643,406</b>	<b>1,492,630</b>	<b>7.41 %</b>	<b>22,759,486</b>
<b>EXPENDITURES:</b>							
Personnel Services	7,174,264	7,649,124	7,629,130	8,383,493	734,369	9.60 %	8,813,255
Operating Expenses	9,050,416	10,066,578	9,677,081	10,938,228	(871,650)	(8.66)%	11,439,252
Capital Outlay	181,576	208,500	563,935	286,300	77,800	37.31 %	225,000
Contingencies	-	331,502	331,502	-	331,502	(100.00)%	157,293
Fund Transfers	1,628,721	1,895,072	1,946,982	2,035,385	140,313	7.40 %	2,124,686
<b>Total</b>	<b>18,034,977</b>	<b>20,150,776</b>	<b>20,148,630</b>	<b>21,643,406</b>	<b>1,493,016</b>	<b>7.41 %</b>	<b>22,749,486</b>
<b>SURPLUS (DEFICIT)</b>	<b>\$ 556,770</b>	<b>\$ -</b>	<b>\$ 485,748</b>	<b>\$ -</b>			<b>\$ -</b>
<b>Designated Reserve - Financial Policy - 17%</b>	<b>\$ 2,758,196</b>	<b>\$ 3,011,669</b>	<b>\$ -</b>	<b>\$ 3,284,693</b>			<b>\$ 3,442,926</b>
<b>PROJECTED FUND BALANCE:</b>							
Designated	\$ 2,758,196	\$ 3,011,669	\$ 2,942,056	\$ 3,284,693			\$ 3,442,926
Undesignated	6,017,766	5,764,292	6,651,155	6,308,518			6,307,578
Use of Undesignated	-	122,558	-	-			-
<b>Total</b>	<b>\$ 8,775,961</b>	<b>\$ 9,120,164</b>	<b>\$ 9,593,211</b>	<b>\$ 9,593,211</b>			<b>\$ 9,750,504</b>





CITY OF PORT ST. LUCIE  
 ROAD & BRIDGE FUND REVENUES - # 104  
 ADOPTED BUDGET - FY 2025

	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>OPERATING REVENUES:</b>							
Other Fees & Taxes	\$ 6,811,002	\$ 7,020,462	\$ 7,020,462	\$ 7,072,074	\$ 51,612	0.74 %	\$ 7,284,236
Ad Valorem Taxes	5,647,277	6,890,853	6,890,853	7,879,624	988,771	14.35 %	8,588,790
Licenses & Permits	45,000	-	18,400	-	-	- %	-
Franchise Fees	12,200	24,000	24,000	12,200	(11,800)	(49.17)%	12,566
Intergovernmental	2,610,005	2,754,578	2,804,578	2,711,845	(42,733)	(1.55)%	2,793,201
Charges for Services	2,691,421	2,795,608	3,065,394	2,798,717	3,109	0.11 %	2,882,679
Total	17,816,905	19,485,501	19,823,687	20,474,460	988,959	5.08 %	21,561,472
<b>NON-OPERATING REVENUES:</b>							
Miscellaneous Revenues	459,838	289,864	291,739	312,000	22,136	7.64 %	315,360
Interest Income	315,004	105,101	371,200	591,997	486,896	463.26 %	609,757
Total	774,842	394,965	662,939	903,997	509,032	128.88 %	925,117
<b>NON-REVENUES:</b>							
Fund Transfers	-	147,752	147,752	264,949	117,197	79.32 %	272,897
Use of Reserves	-	122,558	-	-	(122,558)	(100.00)%	-
Total	-	270,310	147,752	264,949	(5,361)	(1.98)%	272,897
Fund Totals	<u>\$ 18,591,747</u>	<u>\$ 20,150,776</u>	<u>\$ 20,634,378</u>	<u>\$ 21,643,406</u>	<u>\$ 1,492,630</u>	<u>7.41 %</u>	<u>\$ 22,759,486</u>



**CITY OF PORT ST. LUCIE  
ROAD & BRIDGE FUND EXPENDITURE SUMMARY  
ADOPTED BUDGET - FY 2025**

	2023 AUDITED	2024 BUDGET	2024 ESTIMATED	2025 ADOPTED	VARIANCE		2026 PROJECTED
					\$	%	
<b>ENGINEERING OPERATIONS</b>							
Personnel Services	\$ 1,461,101	\$ 1,606,381	\$ 1,557,350	\$ 1,878,762	\$ 272,381	16.96 %	\$ 1,982,372
Operating Expenses	429,791	362,946	412,645	431,265	68,319	18.82 %	436,317
Capital Outlay	-	-	107,118	60,000	60,000	- %	75,000
<b>Total</b>	<b>1,890,892</b>	<b>1,969,327</b>	<b>2,077,113</b>	<b>2,370,027</b>	<b>400,700</b>	<b>20.35 %</b>	<b>2,493,689</b>
<b>PUBLIC WORKS OPERATIONS</b>							
<b>REGULATORY</b>							
Personnel Services	2,070,778	2,208,978	2,227,524	2,288,695	79,717	3.61 %	2,415,918
Operating Expenses	257,146	267,282	308,070	279,083	11,801	4.42 %	287,456
Capital Outlay	-	53,500	155,854	-	(53,500)	(100.00)%	50,000
<b>Total</b>	<b>2,327,924</b>	<b>2,529,760</b>	<b>2,691,448</b>	<b>2,567,778</b>	<b>38,018</b>	<b>1.50 %</b>	<b>2,753,374</b>
<b>TRAFFIC CONTROL AND IMPROVEMEN</b>							
Personnel Services	2,322,624	2,457,407	2,463,606	2,637,061	179,654	7.31 %	2,770,101
Operating Expenses	2,766,120	3,163,646	3,080,444	3,688,261	524,615	16.58 %	3,782,334
Capital Outlay	170,112	100,000	245,963	160,000	60,000	60.00 %	100,000
<b>Total</b>	<b>5,258,856</b>	<b>5,721,053</b>	<b>5,790,013</b>	<b>6,485,322</b>	<b>764,269</b>	<b>13.36 %</b>	<b>6,652,435</b>
<b>STREET MAINTENANCE</b>							
Personnel Services	838,196	867,511	871,803	954,679	87,168	10.05 %	1,008,459
Operating Expenses	354,754	522,225	535,609	557,997	35,772	6.85 %	574,738
Capital Outlay	11,464	-	-	-	-	- %	-
<b>Total</b>	<b>1,204,414</b>	<b>1,389,736</b>	<b>1,407,412</b>	<b>1,512,676</b>	<b>122,940</b>	<b>8.85 %</b>	<b>1,583,197</b>
<b>GREENBELT &amp; WATERWAY MAINTENAN</b>							
Personnel Services	481,566	508,847	508,847	624,296	115,449	22.69 %	636,405
Operating Expenses	5,235,884	5,738,926	5,328,761	5,974,297	235,371	4.10 %	6,346,150
Capital Outlay	-	55,000	55,000	66,300	11,300	20.55 %	-
<b>Total</b>	<b>5,717,450</b>	<b>6,302,773</b>	<b>5,892,608</b>	<b>6,664,893</b>	<b>362,120</b>	<b>5.75 %</b>	<b>6,982,555</b>
<b>NON-DEPARTMENTAL</b>							
Operating Expenses	6,722	11,553	11,553	7,325	(4,228)	(36.60)%	12,257
Fund Transfers	1,628,721	1,895,072	1,946,982	2,035,385	140,313	7.40	2,124,686
<b>Total</b>	<b>1,635,443</b>	<b>1,906,625</b>	<b>1,958,535</b>	<b>2,042,710</b>	<b>136,085</b>	<b>7.14 %</b>	<b>2,136,943</b>

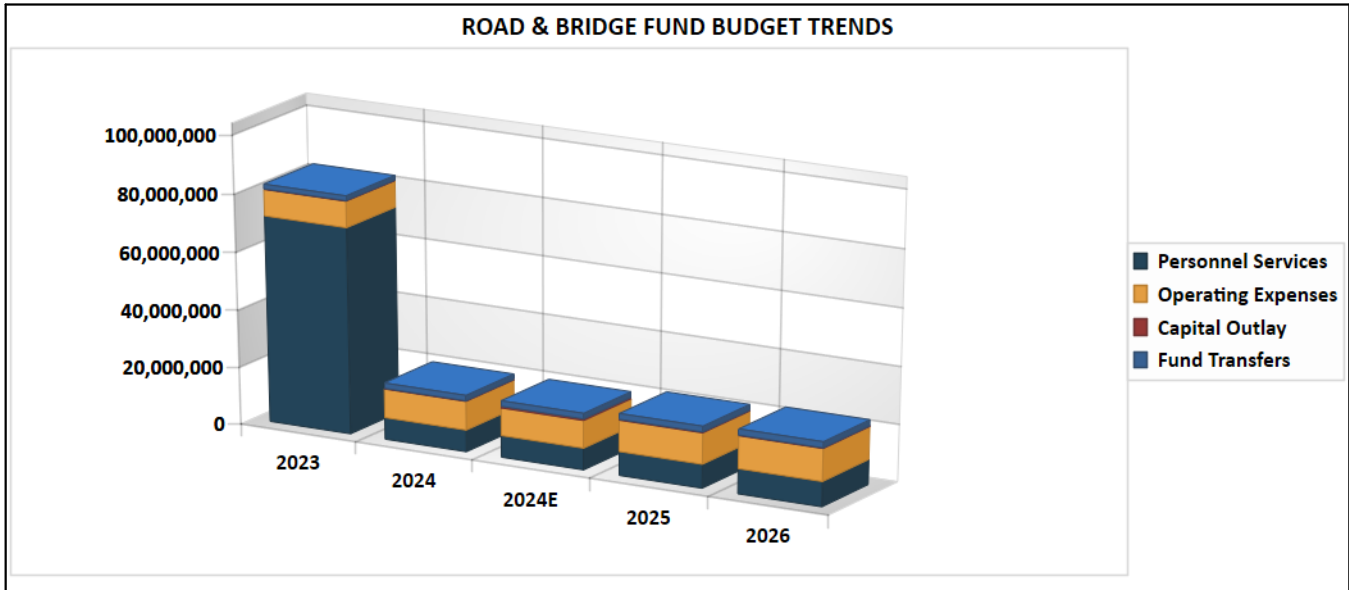


CITY OF PORT ST. LUCIE  
 ROAD & BRIDGE FUND EXPENDITURE SUMMARY  
 ADOPTED BUDGET - FY 2025

	2023	2024	2024	2025	VARIANCE		2026
	AUDITED	BUDGET	ESTIMATED	ADOPTED	\$	%	PROJECTED
Personnel Services	7,174,480	7,649,124	7,629,130	8,383,493	734,369	9.60 %	8,813,255
Operating Expenses	9,050,200	10,066,578	9,677,081	10,938,228	871,650	8.66 %	11,439,252
Capital Outlay	181,576	208,500	563,935	286,300	77,800	37.31 %	225,000
Contingencies	-	331,502	331,502	-	(331,502)	(100.00)%	157,293
Fund Transfers	1,628,721	1,895,072	1,946,982	2,035,385	140,313	7.40 %	2,124,686
<b>ROAD &amp; BRIDGE FUND</b>							
<b>TOTAL</b>	<b>18,034,977</b>	<b>20,150,776</b>	<b>20,148,630</b>	<b>21,643,406</b>	<b>1,492,630</b>	<b>7.41 %</b>	<b>22,759,486</b>
Designated Reserve - Financial Policy 17%	\$ 2,758,196	\$ 3,011,669	\$ -	\$ 3,284,693			\$ 3,442,926



**CITY OF PORT ST. LUCIE  
 ROAD & BRIDGE FUND - 104  
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>EXPENDITURE SUMMARY:</b>							
Personnel Services	\$ 71,742,480	\$ 7,649,124	\$ 7,629,130	\$ 8,383,493	734,369	9.60 %	\$ 8,813,255
Operating Expenses	9,050,200	10,066,578	9,677,081	10,938,228	871,650	8.66 %	11,439,252
Capital Outlay	181,576	208,500	563,935	286,300	77,800	37.31 %	225,000
Contingencies	-	331,502	331,502	-	(331,502)	(100.00)%	157,293
Fund Transfers	1,628,721	1,895,072	1,946,982	2,035,385	140,313	7.40 %	2,124,686
<b>Total</b>	<b>\$ 82,602,977</b>	<b>\$ 20,150,776</b>	<b>\$ 20,148,630</b>	<b>\$ 21,643,406</b>	<b>1,492,630</b>	<b>7.41 %</b>	<b>\$ 22,759,486</b>

**STAFFING SUMMARY:**

Full Time Equivalents	69.00	70.00	70.00	76.50	-
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**CITY OF PORT ST. LUCIE**  
**ROAD & BRIDGE FUND - 2023-24 ADOPTED**  
**LONG RANGE PLAN**

Assumptions: This model stipulates a 15.36% growth in Taxable Value in FY25 for a Operating Millage of .3616. The estimated increase in valuation in future years are 9% in FY26 and 8% FY27, 7% in FY28, 6% in FY29, 5% in FY30.  
 Ad Valorem Taxes are based on collections of 95.5%.  
 Personnel Services contains the assumption of pay raises for all employees as well as an assumption of increased employee contributions towards their medical insurance.  
 Payplan adjustment are estimated in FY25 and FY26.

	AUDITED 2020-21	AUDITED 2021-22	UNAUDITED 2022-23	ESTIMATED 2023-24	ADOPTED 2024-25	Growth %		PROJECTED 2025-26	PROJECTED 2026-27	PROJECTED 2027-28	PROJECTED 2028-29	PROJECTED 2029-30				
<b>BEGINNING DESIGNATED RESERVES</b>	\$ 5,639,443	\$ 6,153,024	\$ 8,219,191	\$ 8,775,961	\$ 9,593,211			\$ 9,593,211	\$ 9,750,503	\$ 9,800,458	\$ 9,980,317	\$ 9,980,317				
<b>REVENUES &amp; SOURCES:</b>																
Millage Rate	0.3616	0.3616	0.3616	0.3616	0.3616			0.3616	0.3616	0.3616	0.3616	0.3616				
Ad Valorem Taxes	\$4,109,055	\$4,624,897	\$5,647,277	\$6,890,853	\$7,879,624	15.4%	9.0%	\$8,588,790	8%	\$9,275,893	7.0%	\$9,925,206	6.0%	\$10,520,718	5.0%	\$11,046,754
Local Option Gas Tax	6,260,297	6,641,785	6,811,002	7,020,904	7,072,074	0.7%	3.0%	7,284,236	3.0%	\$7,502,763	3.0%	7,727,846	3.0%	7,882,403	3.0%	8,118,875
State Revenue Sharing	1,667,636	2,261,137	2,205,587	2,341,176	2,448,443	4.6%	3.0%	2,521,897	3.0%	\$2,597,554	5.0%	2,727,432	5.0%	2,836,529	5.0%	2,978,355
Culvert Revenue	0	0	1,213,113	1,250,000	1,331,871	6.5%	3.0%	1,371,827	8.0%	\$1,481,573	7.0%	1,585,283	6.0%	1,553,578	6.0%	1,646,792
Other	1,508,209	1,809,097	2,399,764	2,612,493	2,054,448	-21.4%	2.0%	2,110,082	2.0%	\$2,152,284	2.0%	2,195,329	2.0%	2,239,236	2.0%	2,284,021
Interest Income	10,027	(215,172)	315,004	371,200	591,997	59.5%	1.0%	609,757	3.0%	\$628,050	3.0%	646,891	3.0%	666,298	3.0%	686,287
Fund Transfer	1,077,245	2,462,264	0	147,752	264,949			272,897		0		0		0		0
Use of Reserves	0	0	0	0	0			0		0		0		0		0
<b>TOTAL</b>	<b>14,632,469</b>	<b>17,584,008</b>	<b>18,591,747</b>	<b>20,634,378</b>	<b>21,643,406</b>			<b>22,759,486</b>	<b>23,638,117</b>	<b>24,807,988</b>	<b>25,698,762</b>	<b>26,761,084</b>				
<b>EXPENDITURES:</b>																
Personnel Services	\$5,024,571	\$5,211,539	\$7,174,480	7,629,130	8,383,493	9.9%	5.1%	8,813,255	7%	9,430,183	7%	10,090,296	7%	10,796,616	7%	11,552,379
Operating Expenses	5,705,211	6,620,137	9,050,200	9,677,081	10,938,228	13.0%	4.6%	11,439,252	3%	11,782,430	3%	12,135,902	3%	12,499,980	3%	12,874,979
Capital Outlay	160,202	332,461	181,576	563,935	286,300	-49.2%	-21.4%	225,000	2%	229,500	2%	234,090	2%	238,772	2%	243,547
Debt Services	2,176,000	10,563	0	0	0	N/A	N/A	0		0		0		0		0
Interfund Transfer - Internal Charges	894,667	912,560	930,811	968,043	1,027,094	6.1%	4.0%	1,068,178	4%	1,089,541	4%	1,111,332	4%	1,155,786	4%	1,202,017
Fund Transfers (includes transfer of debt for E	158,237	2,430,581	697,910	978,939	1,008,291	3.0%	4.8%	1,056,508	0%	1,056,508	0%	1,056,508	0%	1,056,508	0%	1,056,508
Unallocated	0	0	0	331,502	0	N/A		157,293		49,955		179,859		0		0
<b>TOTAL</b>	<b>14,118,888</b>	<b>15,517,841</b>	<b>18,034,977</b>	<b>20,148,630</b>	<b>21,643,406</b>			<b>22,759,486</b>	<b>23,638,117</b>	<b>24,807,987</b>	<b>25,747,661</b>	<b>26,929,431</b>				
<b>SURPLUS &lt;DEFICIT&gt;</b>	<b>\$513,581</b>	<b>\$2,066,168</b>	<b>\$556,770</b>	<b>\$485,748</b>	<b>\$0</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>(\$48,900)</b>	<b>(\$168,346)</b>				
<b>Designated Reserve - Financial Policy - 17%</b>	<b>1,824,063</b>	<b>2,011,385</b>	<b>2,758,196</b>	<b>2,942,056</b>	<b>3,284,693</b>			<b>3,442,926</b>	<b>3,606,144</b>	<b>3,778,454</b>	<b>3,960,421</b>	<b>4,152,651</b>				
<b>Designated</b>	<b>\$ 2,011,385</b>	<b>\$ 2,758,196</b>	<b>\$ 2,942,056</b>	<b>\$ 3,284,693</b>	<b>\$ 3,284,693</b>	<b>17%</b>	<b>\$ 3,442,926</b>	<b>17%</b>	<b>\$ 3,606,144</b>	<b>17%</b>	<b>\$ 3,778,454</b>	<b>17%</b>	<b>\$ 3,960,421</b>	<b>\$ 4,152,651</b>		
<b>Undesignated</b>	<b>6,207,806</b>	<b>6,017,766</b>	<b>6,651,155</b>	<b>6,651,155</b>	<b>6,308,518</b>		<b>6,307,578</b>		<b>6,194,314</b>		<b>6,201,864</b>		<b>5,970,996</b>	<b>5,659,320</b>		
<b>Use of Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		<b>-</b>		<b>-</b>		<b>-</b>		<b>-</b>	<b>-</b>		
<b>Total Reserves</b>	<b>\$ 8,219,191</b>	<b>\$ 8,775,961</b>	<b>\$ 9,593,211</b>	<b>\$ 9,593,211</b>	<b>\$ 9,593,211</b>		<b>\$ 9,750,503</b>		<b>\$ 9,800,458</b>		<b>\$ 9,980,317</b>		<b>\$ 9,980,317</b>	<b>\$ 9,811,971</b>		



CITY OF PORT ST. LUCIE  
 ROAD & BRIDGE FUND #104 - CAPITAL OUTLAY  
 ADOPTED BUDGET - FY 2024-25

\*\* ADOPTED \*\*  
 FY 2024-25  
 \*\*\*\*\*

4105	<u>PUBLIC WORKS - OPERATIONS</u> 4x4 Pickup with strobes	\$ 60,000
	<b>Total</b>	<b>\$ 60,000</b>
2121	<u>PUBLIC WORKS - TRAFFIC</u> 4X4 Pickup with strobes 10 Cisco switches	\$ 60,000
	<b>Total</b>	<b>\$ 100,000</b>
4127	<u>PUBLIC WORKS – ENVIRONMENTAL SERVICES</u> 4X4 Pickup with strobes Drone	\$ 60,000
	<b>Total</b>	<b>\$ 66,320</b>

ROAD & BRIDGE FUND TOTAL REQUEST \$ 286,300



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## Stormwater Utility Fund

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This is an enterprise fund that earns revenues from an annual fee charged to all property owners for the purpose of constructing and maintaining the City's stormwater system. Every year, the most expensive item funded is the repair and maintenance of the roadside swale system. City crews reshape the swale drainage system, and in some areas, a plastic liner is installed to aid the flow of stormwater. Other activities include mowing and cleaning of the liner system, canals, ditches, and greenbelt areas. The Public Works Department is partially funded by this revenue.

### Major Revenue Source

The major revenue source is the annual stormwater fee. The proposed budget includes an increase of \$5.00 for a total of \$183 for residential and \$137.50 for unimproved property.

### Expense Trends

Capital projects, equipment, and system maintenance make up approximately 63% of the Fund's expenses. Personnel costs make up 15% of the expenses, with the remaining amount spent on servicing debt for the Public Works Facility. Management is continually evaluating opportunities to take on additional projects that will enhance the City's water quality.

### Long Range Model

In Fiscal 2024-25, the fund is supported by a one-time transfer of \$1.1 million from the General Fund. The long-range model indicates this fund will continue to spend down reserves. This fund is projected to have a deficit of \$2.5 million in FY 2025-26, which will be short of its policy reserve requirements of 17% by \$1.7 million. Several considerations for balancing future years for the Stormwater Fund include implementing higher rate increases, shifting costly capital projects into future years, and acquiring grants to fund capital projects.



**PUBLIC WORKS DIRECTOR & CITY ENGINEER**  
Colt Schwerdt, P.E.

148 FTES

EXECUTIVE PROJECT MANAGER/COMMUNITY OUTREACH

ASSISTANT DIRECTOR

ASSISTANT DIRECTOR

REGULATORY DIVISION DIRECTOR

TRANSPORTATION ENGINEER

ADMINISTRATION OPERATIONS & PERSONNEL SERVICES

DEPUTY DIRECTOR

SURVEYING  
GEOMATICS & G.I.S.

CONSTRUCTION, PERMITTING  
& INSPECTIONS

TRAFFIC  
OPERATIONS

FLEET &  
FACILITIES

SUPPORT

- 3 FTES
- REVIEW SKETCHES & LEGAL DESCRIPTIONS
- REVIEW PLATS
- MAINTAIN DRAINAGE BASE MAPS
- ESTABLISH BENCHES

- 18 FTES
- INSPECTIONS
- PLAN REVIEW & APPROVAL
- RESIDENTIAL & COMMERCIAL PERMITTING

- 23 FTES
- TRAFFIC SYSTEM CIP PROJECTS
- SIGNAL TIMINGS & PHASING PLANS
- IMPLEMENT ADVANCED TECHNOLOGY
- MAINTAIN TRAFFIC SIGNALS, LIGHTS, SIGNS, PAVEMENT MARKINGS

- 5 FTES
- OFFICE MANAGEMENT/PAYROLL
- PERSONNEL & EMPLOYEE SERVICES
- ADMINISTRATIVE OPERATIONS

- 3 FTES
- VEHICLES MAINTENANCE
- WAREHOUSE OPERATIONS
- PUBLIC WORKS FACILITY MAINTENANCE

- 8 FTES
- SURVEY
- MAPPING
- DESIGN

CIP & SALES TAX  
PROJECT GROUP

7 FTES\*

- PAVEMENT RESURFACING PROGRAM
- SIDEWALK PROGRAM
- MOBILITY PLAN
- ROADWAY PROJECTS

EXECUTIVE PROJECT MANAGER  
STORMWATER

NPDES

- 3 FTES
- WATER QUALITY PROJECTS
- REGULATORY REVIEWS
- INSPECTIONS

PW FINANCIAL  
TEAM

4 FTES\*\*

- OPERATING & CIP BUDGETS
- GRANTS
- ACCOUNTS PAYABLE
- CONTRACTS ANALYSIS

DRAINAGE &  
STREETS

46 FTES

- ROADWAY MAINTENANCE
- STORMWATER MAINTENANCE
- DRAINAGE ROW MAINTENANCE

ENVIRONMENTAL  
SERVICES

12 FTES

- AQUATIC MAINTENANCE
- LANDSCAPING & ROW MAINTENANCE
- IRRIGATION OVERSIGHT & MAINTENANCE

COMMUNITY SERVICES,  
CUSTOMER SERVICE

9 FTES

- PSL - CUSTOMER SERVICE
- URBAN BEAUTIFICATION

Public Works is supported by the following funds:

- General 3.5 FTES
- Stormwater 66.5 FTES
- NPDES 2 FTES
- Road & Bridge 75 FTES
- Stormwater & Road & Bridge
- \*\*1 FTE Half-Cent sales tax

\*Mobility fee helps support one FTE

All positions may be budgeted in different funds such as Road and Bridge, Stormwater, NPDES and the General Fund.



# PUBLIC WORKS DEPARTMENT

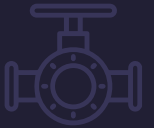


**OVERVIEW**

The City of Port St. Lucie Public Works Department is dedicated to maintaining and improving the quality and safety of the community, through the creation and preservation of environmentally and economically sound infrastructure, while providing outstanding services to our residents.

## TOP WAYS WE ARE PUTTING THE STRATEGIC PLAN INTO ACTION

### HIGH-QUALITY INFRASTRUCTURE AND FACILITIES This year's priorities will be:



**Planning, designing, and constructing safe, clean, and sustainable roadways, facilities, drainage, and green space infrastructure, and advancing mobility.**

- Design and Permit Hog Pen Slough Stormwater Treatment Area.
- Design, Permit, and Construct Floresta Phase III Baffle Boxes.
- Design, Permit, and Construct Whitmore Baffle Boxes.
- Construct Canal D-11 Improvements.
- Design, Permit, and Construct A-14 Control Structure replacement.
- Construct improvements to SWW1 Structure.
- Complete design of Watershed A and B Improvements based on Resilient Florida funding.
- Update the Stormwater Management Plan projects and program the projects along with revenue sources for the next 10 years.

**Protecting and enhance the City's natural environment and the St. Lucie River by planning and constructing water quality projects, and developing projects to improve environmental sustainability and resiliency including:**

- Continued implementation of the five-year dredging plan.
- Partner with St. Lucie County to design water quality improvements in the Hog Pen Slough. The interlocal agreement to share design costs has been executed and design is underway.
- Continued pursuit of grant funding to support projects identified in the stormwater master plan to upgrade and/or improve the stormwater infrastructure prior to exceeding its life expectancy.
- Implementation of the enhanced culvert master plan.



**51% of residents positively rated stormwater management, lower than the national benchmark.**

### HIGH-PERFORMING GOVERNMENT ORGANIZATION

**Providing superior customer service, foster internal innovation, expand training available to staff, refine the succession plan, and improve interdepartmental communication.**

- Continue to expand the larger culvert and side lot culvert programs due to aging infrastructure.
- Continue to address swale complaints through re-implementation of the swale lining program, public outreach, interdepartmental assistance, and technological advances.
- Finalize review of CDD Rebate program
- Continue work with grant team to aggressively seek out and apply for grants to advance the construction of stormwater projects.



### STAFFING ADDITIONS



**FY 24/25: 0.5 Administrative Operations Coordinator, 1 NPDES Inspector, NPDES Inspector, Swale Liner Project Coordinator and Large Culvert Inspector**

PERFORMANCE MEASURES AND SCORECARD

WORKLOAD MEASURES

GOAL

5

HIGH QUALITY INFRASTRUCTURE & FACILITIES

	2020/21 Results	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target
Culvert Installed and Replaced - Feet	5,700	3,792	3,697	2,480	4,000
Street Sweeping	6,250	6,542	6,250	5,747	6,250
Swale Liner Installed - Feet	38,703	30,965	6,360	7,130	30,000

EFFECTIVENESS MEASURES

GOAL

5

HIGH QUALITY INFRASTRUCTURE & FACILITIES

Culvert Backlog Completed	46%	76%	76%	78%	78%
Control Structure Backlog Completed	50%	80%	80%	80%	80%
National Community Survey™: Cleanliness	82% ↔	71% ↔	75% ↔	75% ↔	85%
National Community Survey™: Stormwater Management	63% ↔	58% ↔	60% ↔	51% ↓	53%

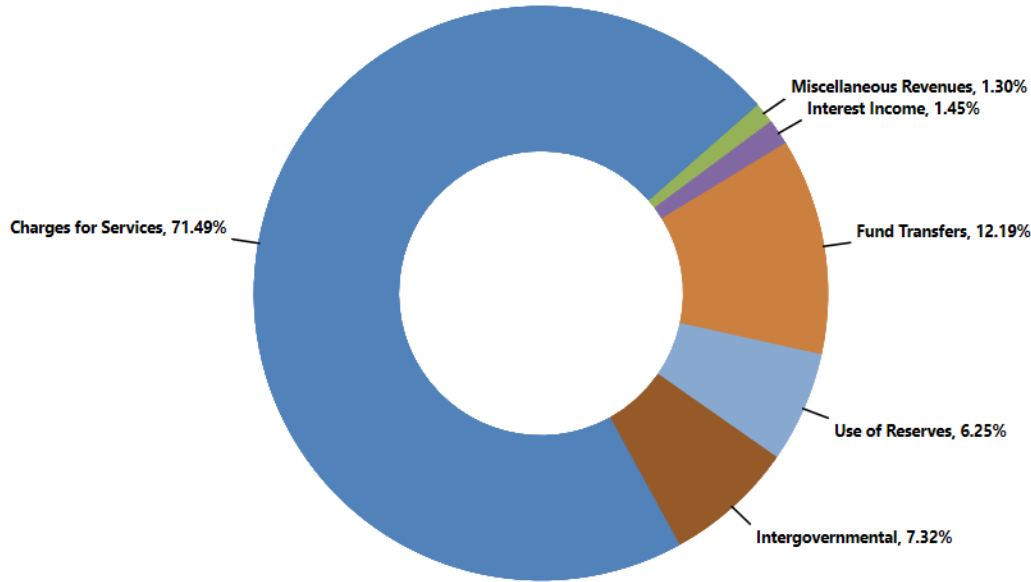
\*NCS - Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie through 2024. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



CITY OF PORT ST. LUCIE  
 STORMWATER UTILITY FUND SOURCES - # 401  
 ADOPTED BUDGET - FY 2025

ADOPTED 2025 REVENUES

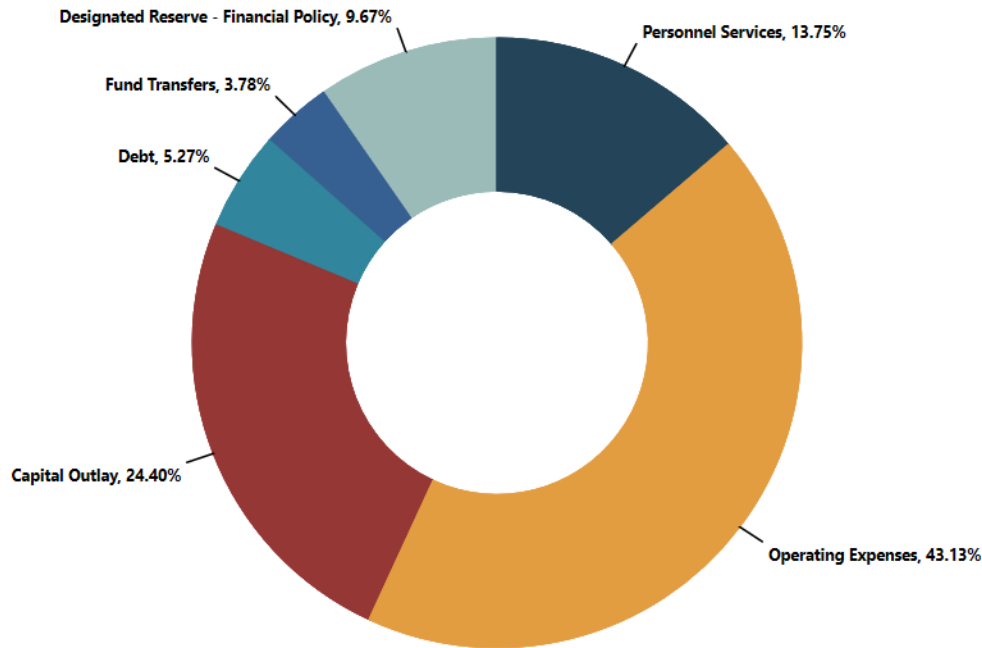


	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE \$	%	PROJECTED 2026
<b>Beginning Undesignated Reserves</b>	\$ -	\$ 9,098,256	\$ 9,098,256	\$ 10,460,999	\$ 1,362,743	14.98 %	\$ 7,890,775
<b>REVENUES &amp; SOURCES:</b>							
Licenses & Permits	800	-	-	-	-	- %	-
Intergovernmental	1,356,496	3,377,677	542,253	3,014,210	(363,467)	(10.76)%	562,603
Charges for Services	24,669,867	26,498,092	28,327,413	29,421,603	2,923,511	11.03 %	30,012,280
Miscellaneous Revenues	388,592	364,152	510,485	535,703	171,551	47.11 %	515,724
Interest Income	492,423	143,200	637,761	595,399	452,199	315.78 %	582,361
Fund Transfers	861,950	2,658,084	2,658,084	5,015,234	2,357,150	88.68 %	173,199
Use of Reserves	-	1,525,095	-	2,570,224	1,045,129	68.53 %	-
<b>Total</b>	<b>\$ 27,770,128</b>	<b>\$ 34,566,300</b>	<b>\$ 32,675,996</b>	<b>\$ 41,152,373</b>	<b>\$ 6,586,073</b>	<b>19.05 %</b>	<b>\$ 31,846,167</b>



CITY OF PORT ST. LUCIE  
 STORMWATER UTILITY FUND USES - # 401  
 ADOPTED BUDGET - FY 2025

2025 ADOPTED EXPENDITURES



	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>EXPENDITURES BY FUNCTION:</b>							
Personnel Services	\$ 5,306,263	\$ 5,755,637	\$ 5,776,266	\$ 6,265,467	\$ 509,830	8.86 %	\$ 6,608,070
Operating Expenses	16,369,094	16,965,175	17,498,581	19,649,461	2,684,286	15.82 %	20,078,487
Capital Outlay	-	7,754,191	3,946,433	11,115,500	3,361,309	43.35 %	3,539,000
Debt	828,079	\$ 2,420,274	2,420,950	2,398,750	(21,524)	(0.89)%	2,430,980
Fund Transfers	1,887,780	1,671,023	1,671,023	1,723,195	52,172	3.12 %	1,824,757
<b>Total</b>	<b>24,391,216</b>	<b>34,566,300</b>	<b>31,313,253</b>	<b>41,152,373</b>	<b>6,586,073</b>	<b>19.05 %</b>	<b>34,481,294</b>
Ending Undesignated	\$ -	\$ 7,573,161	\$ 10,460,999	\$ 7,890,775			\$ 5,255,648



**CITY OF PORT ST. LUCIE  
 STORMWATER UTILITY FUND - # 401  
 ADOPTED BUDGET - FY 2025**

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2023	2024	2024	2025	\$	%	2026
<b>Beginning Undesignated Reserves</b>	\$ -	\$ 9,098,256	\$ 9,098,256	\$ 10,460,999	\$ -	- %	\$ 7,890,775
<b>REVENUES &amp; SOURCES:</b>							
Licenses & Permits	800	-	-	-	-	- %	-
Intergovernmental	1,356,496	3,377,677	542,253	3,014,210	(363,467)	(10.76)%	562,603
Charges for Services	24,669,867	26,498,092	28,327,413	29,421,603	2,923,511	11.03 %	30,012,280
Miscellaneous Revenues	388,592	364,152	510,485	535,703	171,551	47.11 %	515,724
Interest Income	492,423	143,200	637,761	595,399	452,199	315.78 %	582,361
Fund Transfers	861,950	2,658,084	2,658,084	5,015,234	2,357,150	88.68 %	173,199
Use of Reserves	-	1,525,095	-	2,570,224	1,045,129	68.53 %	-
<b>Total</b>	<b>27,770,128</b>	<b>34,566,300</b>	<b>32,675,996</b>	<b>41,152,373</b>	<b>6,586,073</b>	<b>19.05 %</b>	<b>31,846,167</b>
<b>EXPENDITURES:</b>							
Personnel Services	5,306,263	5,755,637	5,776,266	6,265,467	509,830	8.86 %	6,608,070
Operating Expenses	16,369,094	16,965,175	17,498,581	19,649,461	2,684,286	15.82 %	20,078,487
Capital Outlay	-	7,754,191	3,946,433	11,115,500	3,361,309	43.35 %	3,539,000
Debt	828,079	2,420,274	2,420,950	2,398,750	(21,524)	(0.89)%	2,430,980
Depreciation	2,263,141	-	-	-	-	- %	-
Fund Transfers	1,887,780	1,671,023	1,671,023	1,723,195	52,172	3.12 %	1,824,757
<b>Total</b>	<b>26,654,357</b>	<b>34,566,300</b>	<b>31,313,253</b>	<b>41,152,373</b>	<b>6,586,073</b>	<b>(19.05)%</b>	<b>34,481,294</b>
<b>SURPLUS (DEFICIT)</b>	<b>\$ 1,115,771</b>	<b>\$ -</b>	<b>\$ 1,362,743</b>	<b>\$ -</b>			<b>\$ (2,635,127)</b>
<b>Designated Reserve - Financial Policy - 17%</b>	<b>\$ 3,684,811</b>	<b>\$ 3,862,538</b>	<b>\$ -</b>	<b>\$ 4,405,538</b>			<b>\$ 4,536,715</b>
<b>PROJECTED FUND BALANCE:</b>							
Designated	\$ -	\$ 3,862,538	\$ 3,862,538	\$ 4,405,538			\$ 4,536,715
Undesignated	-	5,235,718	6,598,461	6,055,461			718,933
Use of Undesignated	-	1,525,095	-	2,570,224			-
<b>Total</b>	<b>\$ -</b>	<b>\$ 7,573,161</b>	<b>\$ 10,460,999</b>	<b>\$ 7,890,775</b>			<b>\$ 5,255,648</b>



CITY OF PORT ST. LUCIE  
 STORMWATER UTILITY FUND REVENUES - # 401  
 ADOPTED BUDGET - FY 2025

	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>OPERATING REVENUES:</b>							
Licenses & Permits	\$ 800	\$ -	\$ -	\$ -	\$ -	-	% \$ -
Intergovernmental	1,356,496	3,377,677	542,253	3,014,210	(363,467)	(10.76)%	562,603
Charges for Services	24,669,867	26,498,092	28,327,413	29,421,603	2,923,511	11.03 %	30,012,280
Total	26,027,163	29,875,769	28,869,666	32,435,813	2,560,044	8.57 %	30,574,883
<b>NON-OPERATING REVENUES:</b>							
Miscellaneous Revenues	388,592	364,152	510,485	535,703	171,551	47.11 %	515,724
Interest Income	492,423	143,200	637,761	595,399	452,199	315.78 %	582,361
Total	881,015	507,352	1,148,246	1,131,102	623,750	122.94 %	1,098,085
<b>NON-REVENUES:</b>							
Fund Transfers	861,950	2,658,084	2,658,084	5,015,234	2,357,150	88.68 %	173,199
Use of Reserves	-	1,525,095	-	2,570,224	1,045,129	68.53 %	-
Total	861,950	4,183,179	2,658,084	7,585,458	3,402,279	81.33 %	173,199
Fund Totals	\$ 27,770,128	\$ 34,566,300	\$ 32,675,996	\$ 41,152,373	\$ 6,586,073	19.05 %	\$ 31,846,167

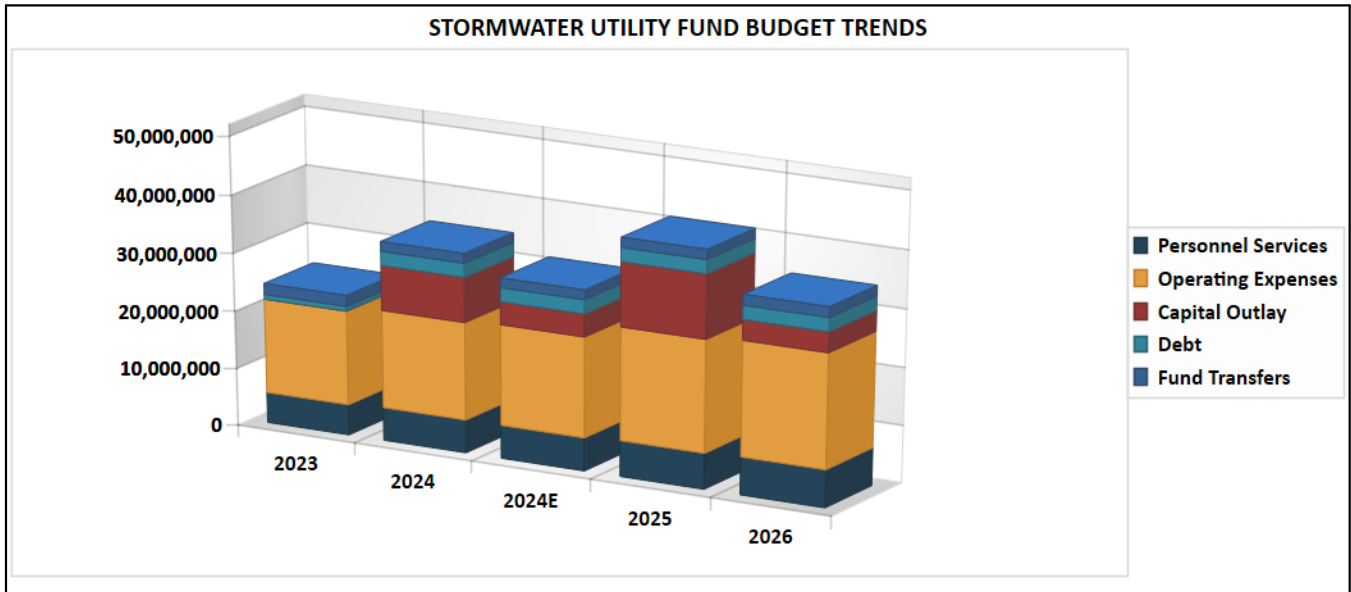


**CITY OF PORT ST. LUCIE  
 STORMWATER UTILITY FUND EXPENDITURE SUMMARY  
 ADOPTED BUDGET - FY 2025**

	2023 AUDITED	2024 BUDGET	2024 ESTIMATED	2025 ADOPTED	VARIANCE		2026 PROJECTED
					\$	%	
<b>ENGINEERING OPERATIONS</b>							
Personnel Services	\$ 1,475,470	\$ 1,509,492	\$ 1,520,174	\$ 1,637,901	\$ 128,409	8.51 %	\$ 1,727,742
Operating Expenses	311,621	304,129	345,869	339,001	34,872	11.47 %	348,144
Total	1,787,091	1,813,621	1,866,043	1,976,902	163,281	9.00 %	2,075,886
<b>REGULATORY</b>							
<b>STREET &amp; DRAINAGE</b>							
Personnel Services	3,330,834	3,737,253	3,747,200	4,097,870	360,617	9.65 %	4,232,711
Operating Expenses	4,321,291	4,576,749	4,512,537	6,108,046	1,531,297	33.46 %	6,236,481
Capital Outlay	-	7,754,191	3,946,433	10,995,500	3,241,309	41.80 %	3,539,000
Total	7,652,125	16,068,193	12,206,170	21,201,416	5,133,223	31.95 %	14,008,192
<b>GREENBELT &amp; WATERWAY MAINTENAN</b>							
Personnel Services	499,959	508,892	508,892	529,696	20,804	4.09 %	558,606
Operating Expenses	4,999,216	5,123,351	5,020,193	5,922,287	798,936	15.59 %	6,004,999
Capital Outlay	-	-	-	120,000	120,000	- %	-
Total	5,499,175	5,632,243	5,529,085	6,571,983	939,740	16.69 %	6,563,605
<b>NON-DEPARTMENTAL</b>							
Operating Expenses	6,736,538	6,961,270	7,620,982	7,281,127	319,857	4.59 %	7,487,524
Debt	912	2,420,274	2,420,950	2,398,750	(21,524)	(0.89)	2,430,980
Contingencies	2,263,141	-	-	-	-	-	-
Fund Transfers	1,887,780	1,671,023	1,671,023	1,723,195	52,172	3.12	1,824,757
Total	10,888,371	11,052,567	11,712,955	11,403,072	350,505	3.17 %	11,743,261
Personnel Services	5,306,263	5,755,637	5,776,266	6,265,467	509,830	8.86 %	6,608,070
Operating Expenses	16,369,094	16,965,175	17,498,581	19,649,461	2,684,286	15.82 %	20,078,487
Capital Outlay	-	7,754,191	3,946,433	11,115,500	3,361,309	43.35 %	3,539,000
Debt	828,079	2,420,274	2,420,950	2,398,750	(21,524)	(0.89)%	2,430,980
Depreciation	2,263,141	-	-	-	-	- %	-
Fund Transfers	1,887,780	1,671,023	1,671,023	1,723,195	52,172	3.12 %	1,824,757
<b>STORMWATER UTILITY FUND TOTAL</b>	<b>\$ 26,654,357</b>	<b>\$ 34,566,300</b>	<b>\$ 31,313,253</b>	<b>\$ 41,152,373</b>	<b>\$6,586,073</b>	<b>19.05 %</b>	<b>\$ 34,481,294</b>
<b>Designated Reserve - Financial Policy 17%</b>	<b>\$ 3,684,811</b>	<b>\$ 3,862,538</b>	<b>\$ -</b>	<b>\$ 4,405,538</b>			<b>\$ 4,536,715</b>



CITY OF PORT ST. LUCIE  
 STORMWATER UTILITY FUND - 401  
 DEPARTMENTAL BUDGET SUMMARY



	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>EXPENDITURE SUMMARY:</b>							
Personnel Services	\$ 5,306,263	\$ 5,755,637	\$ 5,776,266	\$ 6,265,467	509,830	8.86 %	\$ 6,608,070
Operating Expenses	16,369,094	16,965,175	17,498,581	19,649,461	2,684,286	15.82 %	20,078,487
Capital Outlay	-	7,754,191	3,946,433	11,115,500	3,361,309	43.35 %	3,539,000
Debt	828,079	2,420,274	2,420,950	2,398,750	(21,524)	(0.89)%	2,430,980
Depreciation	2,263,141	-	-	-	-	- %	-
Fund Transfers	1,887,780	1,671,023	1,671,023	1,723,195	52,172	3.12 %	1,824,757
<b>Total</b>	<b>\$ 26,654,357</b>	<b>\$ 34,566,300</b>	<b>\$ 31,313,253</b>	<b>\$ 41,152,373</b>	<b>6,586,073</b>	<b>19.05 %</b>	<b>\$ 34,481,294</b>

**STAFFING SUMMARY:**

Full Time Equivalents	62.00	62.00	62.00	66.50	-
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CITY OF PORT ST. LUCIE  
 STORMWATER UTILITY FUND - 24-25 ADOPTED  
 LONG RANGE PLAN

(OPERATING & CAPITAL)

This model assumes no rate increase in the Stormwater Fee.

All capital project requests and equipment are included.

A rate adjustment increase of \$5.00 is proposed for FY 2024-25. To cover the \$2.5M deficit if FY26, the City would need to increase the Stormwater Rate by another \$15.

Personnel Services contains the assumption of pay raises for all employees as well as an assumption of increased employee contributions towards their medical insurance.

	AUDITED 2020-21	AUDITED 2021-22	AUDITED 2022-23	ESTIMATED 2023-24	ADOPTED 2024-25	GROWTH %		PROJECTED 2025-26	PROJECTED 2026-27	PROJECTED 2027-28	PROJECTED 2028-29	PROJECTED 2029-30				
<b>BEGINNING DESIGNATED RESERVES</b>	\$ -	\$ -	\$ -	\$ 9,098,256	\$ 10,460,999			\$ 7,890,775	\$ 5,255,648	\$ 2,143,495	\$ (1,323,352)	\$ (5,172,671)				
<b>REVENUES &amp; SOURCES:</b>																
Stormwater Fees	21,072,680	22,281,339	24,200,464	27,011,252	27,564,633	2.0%	2.1%	28,155,310	2.6%	28,893,310	2.6%	29,631,310	2.5%	30,369,310	2.4%	31,107,310
Stormwater Fee - EWIP	1,856,970	1,856,970	1,856,970	1,856,970	1,856,970	0.0%		1,856,970		1,856,970		1,856,970		1,856,970		1,856,970
Single Rate: 1,000 new homes/yr.	163.00	168.00	168.00	178.00	183.00	2.8%		188.00		193.00		198.00		203.00		208.00
Culvert Inspection Fees	2,004,437	1,509,195	-	-	-	N/A	N/A	-	N/A	-	N/A	-	N/A	-	N/A	-
Developer Fees	840,000	772,462	-	-	-	N/A	N/A	0	N/A	0	N/A	0	N/A	0	N/A	0
Interest Income	25,457	241,682	492,423	637,761	595,399	-6.6%	-13.4%	515,724	-50.0%	257,862	-20.0%	206,290	-20.0%	165,032	-20.0%	132,025
Grants and Misc.	390,068	1,446,145	358,321	511,929	3,549,913	593.4%	N/A	1,144,964	1.0%	1,156,414	1.0%	1,167,978	1.0%	1,179,658	1.0%	1,179,658
Interfund Transfer	2,000,000	1,277,156	861,950	2,658,084	5,015,234	88.7%		173,199	5.0%	181,859	5.0%	190,952	5.0%	200,499	1.0%	210,524
Use of Reserves	-	-	0	0	2,570,224	N/A		-		-		-		-		-
<b>TOTAL</b>	<b>28,189,612</b>	<b>29,384,949</b>	<b>27,770,128</b>	<b>32,675,996</b>	<b>41,152,373</b>			<b>31,846,167</b>		<b>32,346,415</b>		<b>33,053,499</b>		<b>33,771,469</b>		<b>34,486,487</b>
<b>EXPENDITURES:</b>																
Personnel Services	5,836,248	5,843,172	5,306,263	5,776,266	6,265,467	8.5%	7.0%	6,608,070	5.0%	6,938,474	5.0%	7,285,397	5.0%	7,649,667	5.0%	8,013,937
Operating Supplies & Exp.	15,413,051	17,526,388	16,369,094	17,498,581	19,649,461	12.3%	3.0%	20,078,487	3.0%	20,680,842	3.0%	21,301,267	3.0%	21,940,305	3.0%	22,579,343
Internal Charges	1,173,630	1,173,630	1,221,045	1,304,288	1,356,460	4.0%	4.0%	1,410,718	4.0%	1,467,147	4.0%	1,525,833	4.0%	1,586,866	4.0%	1,647,900
Capital Equipment & Projects	0	0	0	3,946,433	11,115,500	181.7%	-50.0%	3,539,000	1.0%	3,574,390	1.0%	3,610,134	1.0%	3,646,235	1.0%	3,646,235
Debt Service (posted principal)	938,703	886,629	828,079	2,420,950	2,398,750			2,430,980		2,430,980		2,430,980		2,430,980		2,430,980
Fund Transfers	250,000	271,258	666,735	366,735	366,735			414,039		366,735		366,735		366,735		366,735
<b>TOTAL</b>	<b>23,611,632</b>	<b>25,701,077</b>	<b>24,391,216</b>	<b>31,313,253</b>	<b>41,152,373</b>			<b>34,481,294</b>		<b>35,458,567</b>		<b>36,520,346</b>		<b>37,620,788</b>		<b>38,685,130</b>
Depreciation	1,838,587	2,290,363	2,263,141													
<b>SURPLUS &lt;DEFICIT&gt;</b>	<b>\$4,577,980</b>	<b>\$3,683,872</b>	<b>\$3,378,912</b>	<b>\$1,362,743</b>	<b>\$0</b>			<b>(\$2,635,127)</b>		<b>(\$3,112,153)</b>		<b>(\$3,466,847)</b>		<b>(\$3,849,320)</b>		<b>(\$4,198,642)</b>
Designated Reserve - Financial Policy - 17%		3,972,825	3,684,811	3,956,724	4,405,538			4,536,715		4,695,284		4,859,733		5,030,295		5,200,858
<b>Designated</b>	\$ -	\$ -	\$ -	\$ 3,956,724	\$ 4,405,538			\$ 4,536,715		\$ 4,695,284		\$ 4,859,733		\$ 5,030,295		\$ 5,200,858
<b>Undesignated</b>	-	-	-	6,504,275	6,055,461			718,933		(2,551,789)		(6,183,085)		(10,202,967)		(14,572,171)
<b>Use of Reserves</b>	-	-	-	-	(2,570,224)			-		-		-		-		-
<b>Total Reserves</b>	\$ -	\$ -	\$ -	\$ 10,460,999	\$ 7,890,775			\$ 5,255,648		\$ 2,143,495		\$ (1,323,352)		\$ (5,172,671)		\$ (9,371,314)

Note 1: The Stormwater is proposing spending down reserves on purchases of replacement capital equipment, new projects & increased contracts.

Note 2: In FY 24-25 the Stormwater Fund is projected to end the year using reserves of \$2,635,127, ending the year with only \$5,255,648. This fund will be short of the required 17% designated reserves in FY26 by \$2,551,789.



CITY OF PORT ST. LUCIE  
 STORMWATER FUND #401 - CAPITAL OUTLAY  
 ADOPTED BUDGET - FY 2024-25

\*\* ADOPTED \*\*  
 FY 2024-25  
 \*\*\*\*\*

4126	<u>PUBLIC WORKS - DRAINAGE</u>	\$	60,000
	Replace Ford/Dodge 2005 Ford F250 PW-1		60,000
	Replace Ford/Dodge 2005 Ford F150 PW-39		570,000
	Replace Gradall XL 4100		320,000
	Camera Truck EnviroSight		<u>60,000</u>
	4X4 Pickup with Strobes	<b>Total</b>	<b>\$ 1,070,000</b>
4127	<u>PUBLIC WORKS – ENVIRONMENTAL SERVICES</u>	\$	60,000
	Replace Ford/Dodge 2016 F150 PW2089		<u>60,000</u>
	Replace Ford/Dodge 2017 F150 PW6268	<b>Total</b>	<b>\$ 120,000</b>
	STORMWATER FUND TOTAL REQUESTS	\$	<u>286,300</u>



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## Building Permit Fund

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This is a special revenue fund that reports on the financial activity of the Building Department. By tracking the financial activity of the one department isolated in this single fund, the revenues (permit fees, etc.) can be compared to the cost of their work, with the rates being set accordingly.

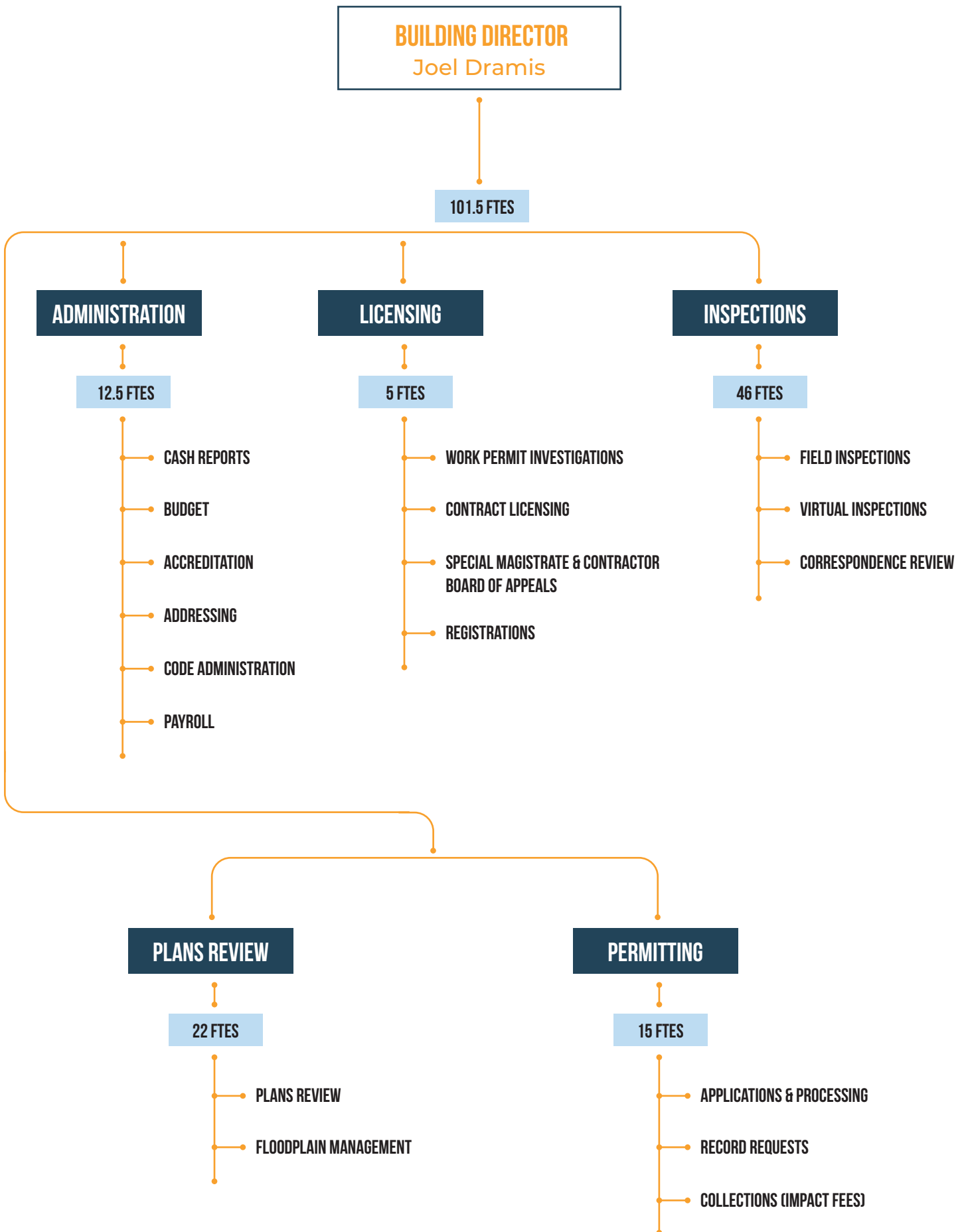
### Major Revenue Source

This fund's largest single revenue source is building permit fees, which are directly driven by construction activity. New construction activity is strong, although lower than last year.

### Expenditure Trends

Salaries and benefits make up 60% to 70% of this fund's expenditures, which accounts for personnel services to keep the community safe. This fund will add two new positions to ensure compliance of Florida building codes.

The projected fund balance will remain at a healthy standard above the City's policy requirement of 50%. This higher level of fund balance has helped stabilize the Building Department during years of declining revenues.



# BUILDING DEPARTMENT



## OVERVIEW

The Port St. Lucie Building Department promotes, protects, and improves the health, safety, and welfare of the citizens of the city by enforcing the technical codes of the City through the coordination of the inspections, permitting, and licensing divisions of the Building Department within the fiscal restraints of the department budget.

## TOP WAYS WE ARE PUTTING THE STRATEGIC PLAN INTO ACTION

### DIVERSE ECONOMY & EMPLOYMENT OPPORTUNITIES



This year's priorities will be:

- Add virtual inspection software with dedicated line for request.
- Review all city ordinances and make changes as needed based on the current economy, and needs of department, Florida Building Code and State Statutes.
- Evaluate permit fees to ascertain if reductions can be made conducting a fee comparison with other benchmarking communities.
- Ensure quality and timely inspections and plans review, which includes consulting with stakeholders regarding permit timelines.
- Provide outreach to contractors through training events, meetings and newsletters.



### HIGH-QUALITY INFRASTRUCTURE & FACILITIES

This year's priorities will be:

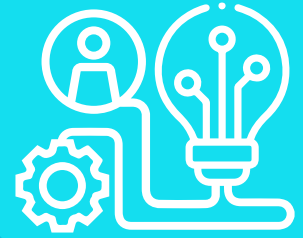


**Upgrade Building B and Facilities and evaluate infrastructure for necessary repairs as needed.**



**Provide staff with the necessary tools to conduct inspections, plans review and provide exceptional customer service.**

# SMART & CONNECTED CITY



- Ensuring timeliness through working with our stakeholders.
- Maintaining accuracy through the use of checklists, random email surveys, and management site visits.
- Promoting customer service and ensuring it is integral to all weekly staff meetings, and it is also included in Building Department Pre-build meetings, surveys, management site visits, pre-certificate of occupancy meetings, and stakeholder meetings.
- Enhancing service through technology upgrade and innovation by:
  - Add additional inspections that can be conducted virtually
  - Integration of PANDA into FUSION
  - Development of webinar option for training events
  - Add modifications to PANDA as recommended by our stakeholders
  - Addition of online Contractor Licensing applications
  - Update system to allow for Homeowner Builder permits to be applied for electronically
  - Update and teach real estate professionals through the Realtor Assist Program.
- Continue to build a world class department by assessing current workload, continue development of succession plan and update of Standard Operating Procedures.
- Support staff with the tools and equipment needed for success, increase participation in Mentorship Program, and encourage staff to attain additional certifications and provide additional trainings.
- Proactively engage and educate contractors, stakeholders and customers on services, functions and programs, including building partnerships and developing training events for all stakeholders.
- Provide training to building departments within the state and across the nation on best practices.
- Provide educational training such as realtor assist, expired permit classes, and participation in local events and expos.

The building department emails random customer service surveys to contractors at the completion of their permits. The results of these surveys indicate a consistent overall customer service rating for the department of 9.7 out of a possible 10 points.

NUMBER OF QUALITY ASSURANCE REVIEWS

FY 19/20	FY 20/21	FY 21/22	FY 21/22	FY 22/23	FY 23/24
473	122	100	150	96	101



## STAFFING ADDITIONS

**FY 24/25 – 2 Plans Examiner I-V**

PERFORMANCE MEASURES AND SCORECARD

WORKLOAD MEASURES

GOAL

1

SAFE, CLEAN & BEAUTIFUL

GOAL

2

VIBRANT NEIGHBORHOODS

GOAL

5

HIGH-QUALITY INFRASTRUCTURE AND FACILITIES

	2020/21 Results	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target
Single Family Permits Issued	5,158	4,413	3,586	3,622	2,750
Plans Reviewed & Approved	29,707	25,260	38,237	34,893	42,000
Inspections Conducted	196,905	193,206	218,001	199,255	175,000
Number of Permits Applications per Permit Clerk	5,879	4,864	5,533	4,251	3,500
Average number of days to issuance of Single-Family Permits	N/A	N/A	10 days	9 days	8 days

EFFICIENCY MEASURES

GOAL

1

SAFE, CLEAN & BEAUTIFUL

GOAL

2

VIBRANT NEIGHBORHOODS

GOAL

5

HIGH-QUALITY INFRASTRUCTURE AND FACILITIES

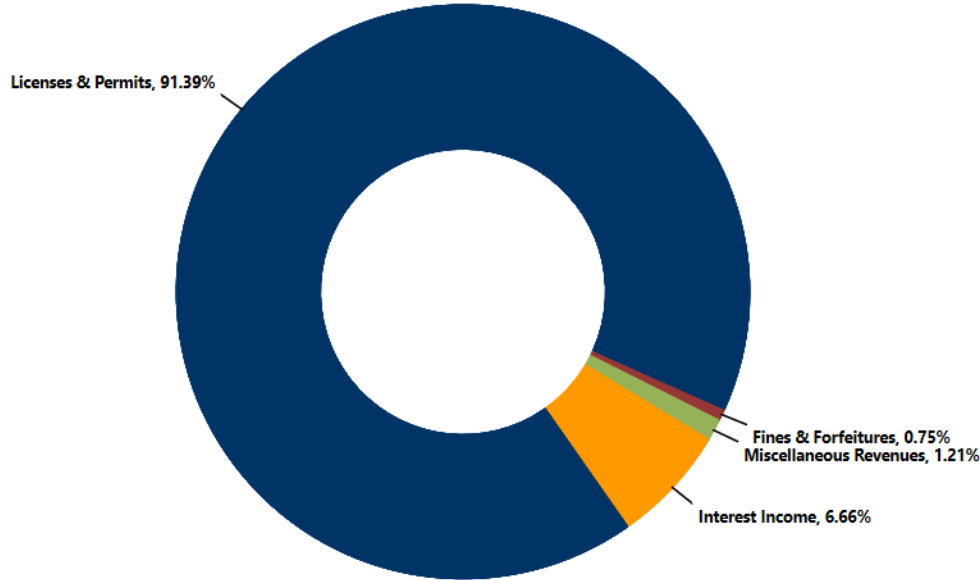
\*NCS - Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie through 2024. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



CITY OF PORT ST. LUCIE  
 BUILDING DEPARTMENT FUND SOURCES - # 110  
 ADOPTED BUDGET - FY 2025

ADOPTED 2025 REVENUES



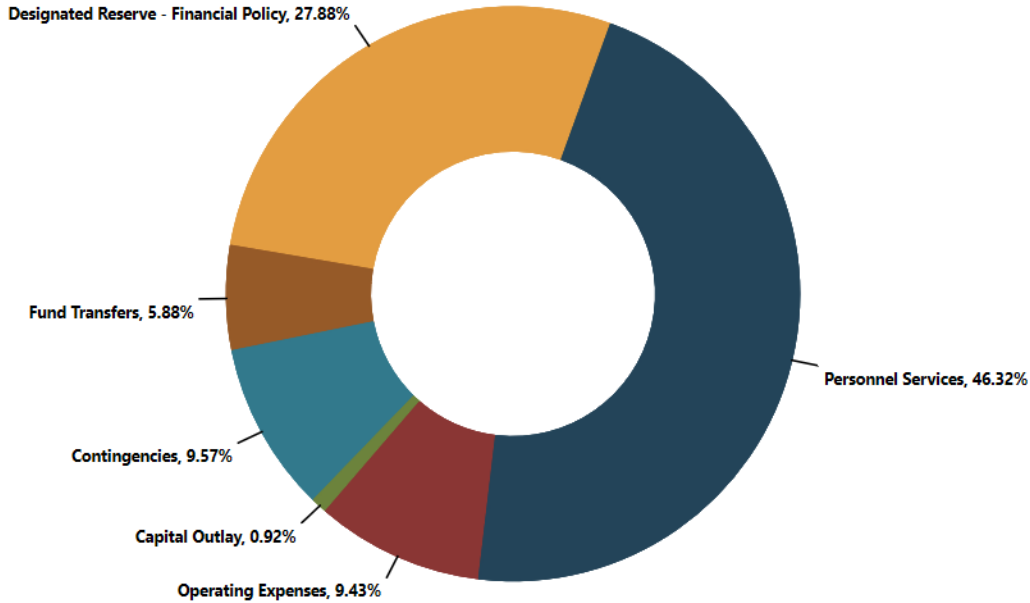
	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE \$	%	PROJECTED 2026
<b>Beginning Undesignated Reserves</b>	\$ 43,344,013	\$ 47,141,748	\$ 47,141,748	\$ 51,443,032	\$ 4,301,284	9.12 %	\$ 51,443,032
<b>REVENUES &amp; SOURCES:</b>							
Licenses & Permits	14,035,475	10,920,524	15,279,470	16,814,987	5,894,463	53.98 %	17,319,437
Intergovernmental	2,183	-	-	-	-	- %	-
Fines & Forfeitures	156,993	214,050	106,158	137,541	(76,509)	(35.74)%	141,668
Miscellaneous Revenues	269,495	273,623	251,933	222,056	(51,567)	(18.85)%	228,718
Interest Income	1,294,391	555,000	1,480,000	1,224,552	669,552	120.64 %	1,261,289
Use of Reserves	-	1,460,254	-	-	(1,460,254)	(100.00)%	-
<b>Total</b>	<b>\$ 15,758,537</b>	<b>\$ 13,423,451</b>	<b>\$ 17,117,561</b>	<b>\$ 18,399,136</b>	<b>\$ 4,975,685</b>	<b>37.07 %</b>	<b>\$ 18,951,112</b>





CITY OF PORT ST. LUCIE  
 BUILDING DEPARTMENT FUND USES - # 110  
 ADOPTED BUDGET - FY 2025

2025 ADOPTED EXPENDITURES



AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE \$	%	PROJECTED 2026
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EXPENDITURES BY  
 FUNCTION:

Personnel Services	\$ 8,931,783	\$ 10,358,540	\$ 9,607,443	\$ 11,817,991	\$ 1,459,451	14.09 %	\$ 12,768,458
Operating Expenses	1,686,618	1,650,440	1,675,973	2,405,849	755,409	45.77 %	2,478,026
Capital Outlay	77,274	210,000	328,390	233,852	23,852	11.36 %	300,000
Debt	10,565	-	-	-	-	- %	-
Contingencies	-	-	-	2,440,365	2,440,365	- %	2,156,453
Fund Transfers	1,254,562	1,204,471	1,204,471	1,501,079	296,608	24.63 %	1,248,175
<b>Total</b>	<b>11,960,802</b>	<b>13,423,451</b>	<b>12,816,277</b>	<b>18,399,136</b>	<b>4,975,685</b>	<b>37.07 %</b>	<b>18,951,112</b>
Ending Undesignated	\$ 47,141,748	\$ 45,681,494	\$ 51,443,032	\$ 51,443,032			\$ 51,443,032



CITY OF PORT ST. LUCIE  
 BUILDING DEPARTMENT FUND - # 110  
 ADOPTED BUDGET - FY 2025

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2023	2024	2024	2025	\$	%	2026
<b>Beginning Undesignated Reserves</b>	\$ 43,344,013	\$ 47,141,748	\$ 47,141,748	\$ 51,443,032	\$ 4,301,284	9.12 %	\$ 51,443,032
<b>REVENUES &amp; SOURCES:</b>							
Licenses & Permits	14,035,475	10,920,524	15,279,470	16,814,987	5,894,463	53.98 %	17,319,437
Intergovernmental	2,183	-	-	-	-	- %	-
Fines & Forfeitures	156,993	214,050	106,158	137,541	(76,509)	(35.74)%	141,668
Miscellaneous Revenues	269,495	273,623	251,933	222,056	(51,567)	(18.85)%	228,718
Interest Income	1,294,391	555,000	1,480,000	1,224,552	669,552	120.64 %	1,261,289
Use of Reserves	-	1,460,254	-	-	(1,460,254)	(100.00)%	-
<b>Total</b>	<b>15,758,537</b>	<b>13,423,451</b>	<b>17,117,561</b>	<b>18,399,136</b>	<b>4,975,685</b>	<b>37.07 %</b>	<b>18,951,112</b>
<b>EXPENDITURES:</b>							
Personnel Services	8,931,783	10,358,540	9,607,443	11,817,991	1,459,451	14.09 %	12,768,458
Operating Expenses	1,686,618	1,650,440	1,675,973	2,405,849	755,409	45.77 %	2,478,026
Capital Outlay	77,274	210,000	328,390	233,852	23,852	11.36 %	300,000
Debt	10,565	-	-	-	-	- %	-
Contingencies	-	-	-	2,440,365	2,440,365	- %	2,156,453
Fund Transfers	1,254,562	1,204,471	1,204,471	1,501,079	296,608	24.63 %	1,248,175
<b>Total</b>	<b>11,960,802</b>	<b>13,423,451</b>	<b>12,816,277</b>	<b>18,399,136</b>	<b>4,975,685</b>	<b>37.07 %</b>	<b>18,951,112</b>
<b>SURPLUS (DEFICIT)</b>	<b>\$ 3,797,735</b>	<b>\$ -</b>	<b>\$ 4,301,284</b>	<b>\$ -</b>			<b>\$ -</b>
<b>Designated Reserve - Financial Policy - 50%</b>	<b>\$ 5,309,201</b>	<b>\$ 6,004,490</b>	<b>\$ -</b>	<b>\$ 7,111,920</b>			<b>\$ 7,623,242</b>
<b>PROJECTED FUND BALANCE:</b>							
Designated	\$ 5,309,201	\$ 6,004,490	\$ 6,004,490	\$ 7,111,920			\$ 7,623,242
Undesignated	41,832,547	41,137,258	41,137,258	44,331,112			43,819,790
Use of Undesignated	-	(1,460,254)	-	-			-
<b>Total</b>	<b>\$ 47,141,748</b>	<b>\$ 45,681,494</b>	<b>\$ 51,443,032</b>	<b>\$ 51,443,032</b>			<b>\$ 51,443,032</b>

Note: (1) Building Department is reviewing fee structure. FY 2025 and FY 2026 is based on a reduction in fees. (2) Fund transfer includes repayment of ECM loan from Utilities (retrofit of building for efficiency measures), and \$50,000 transfer in FY 2025 and \$505,000 in FY 2026.



CITY OF PORT ST. LUCIE  
 BUILDING DEPARTMENT FUND REVENUES - # 110  
 ADOPTED BUDGET - FY 2025

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2023	2024	2024	2025	\$	%	2026
<b>OPERATING REVENUES:</b>							
Licenses & Permits	\$ 14,035,475	\$ 10,920,524	\$ 15,279,470	\$ 16,814,987	\$ 5,894,463	53.98 %	\$ 17,319,437
Intergovernmental	2,183	-	-	-	-	- %	-
Total	14,037,658	10,920,524	15,279,470	16,814,987	5,894,463	53.98 %	17,319,437
<b>NON-OPERATING REVENUES:</b>							
Fines & Forfeitures	156,993	214,050	106,158	137,541	(76,509)	(35.74)%	141,668
Miscellaneous Revenues	269,495	273,623	251,933	222,056	(51,567)	(18.85)%	228,718
Interest Income	1,294,391	555,000	1,480,000	1,224,552	669,552	120.64 %	1,261,289
Total	1,720,879	1,042,673	1,838,091	1,584,149	541,476	51.93 %	1,631,675
Use of Reserves	-	1,460,254	-	-	(1,460,254)	(100.00)%	-
Total	-	1,460,254	-	-	(1,460,254)	(100.00)%	-
Fund Totals	<u>\$ 15,758,537</u>	<u>\$ 13,423,451</u>	<u>\$ 17,117,561</u>	<u>\$ 18,399,136</u>	<u>\$ 4,975,685</u>	<u>37.07 %</u>	<u>\$ 18,951,112</u>

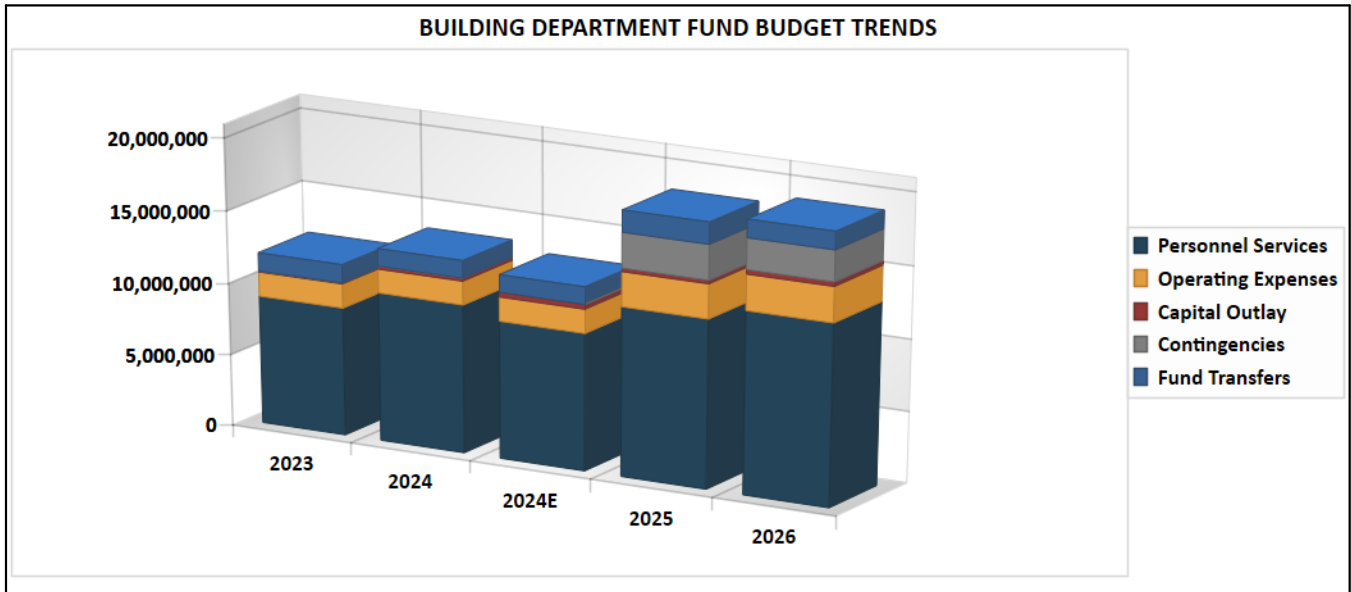


**CITY OF PORT ST. LUCIE  
 BUILDING DEPARTMENT FUND EXPENDITURE SUMMARY  
 ADOPTED BUDGET - FY 2025**

	2023 AUDITED	2024 BUDGET	2024 ESTIMATED	2025 ADOPTED	VARIANCE		2026 PROJECTED
					\$	%	
<b>PROTECTIVE INSPECTIONS-ADMIN.</b>							
Personnel Services	\$ 1,370,094	\$ 1,457,906	\$ 1,448,094	\$ 1,466,146	\$ 8,240	0.57 %	\$ 1,679,585
Operating Expenses	1,266,707	958,241	983,774	1,308,322	350,081	36.53 %	1,347,573
Capital Outlay	-	-	10,000	-	-	- %	-
Total	2,636,801	2,416,147	2,441,868	2,859,468	358,321	14.83 %	3,104,063
<b>PROTECTIVE INSPECTIONS-LICENSING</b>							
Personnel Services	385,453	564,415	466,872	409,887	(154,528)	(27.38)%	489,482
Operating Expenses	32,967	75,243	75,243	73,597	(1,646)	(2.19)%	75,804
Capital Outlay	-	-	28,000	-	-	- %	-
Total	428,985	639,658	570,115	483,484	(156,174)	(24.42)%	565,286
<b>PROTECTIVE INSPECTIONS-PERMITTING</b>							
Personnel Services	926,601	982,971	970,521	1,326,318	343,347	34.93 %	1,401,750
Operating Expenses	75,822	172,411	172,411	253,090	80,679	46.79 %	260,683
Total	1,002,423	1,155,382	1,142,932	1,579,408	424,026	36.70 %	1,662,433
<b>PROTECTIVE INSPECTIONS-FIELD INSPECTIONS</b>							
Personnel Services	4,479,933	5,081,496	4,474,016	5,879,880	798,384	15.71 %	6,203,848
Operating Expenses	284,392	375,360	375,360	634,680	259,320	69.09 %	653,721
Capital Outlay	77,274	210,000	290,390	148,852	(61,148)	(29.12)%	200,000
Total	4,841,599	5,666,856	5,139,766	6,663,412	996,556	17.59 %	7,057,569
<b>PROTECTIVE INSPECTIONS-PLAN REVIEW</b>							
Personnel Services	1,769,701	2,271,752	2,247,940	2,735,760	464,008	20.43 %	2,993,793
Operating Expenses	26,731	69,185	69,185	136,160	66,975	96.81 %	140,245
Total	1,796,432	2,340,937	2,317,125	2,871,920	530,983	22.68 %	3,133,990
<b>NON-DEPARTMENTAL</b>							
Debt	10,565	-	-	-	-	-	-
Contingencies	-	-	-	2,440,365	2,440,365	-	2,179,596
Fund Transfers	1,254,562	1,204,471	1,204,471	1,501,079	296,608	24.63	1,248,175
Total	1,265,127	1,204,471	1,204,471	3,941,444	2,736,973	227.23 %	3,404,628
Personnel Services	8,931,783	10,358,540	9,607,443	11,817,991	1,459,451	14.09 %	12,768,458
Operating Expenses	1,686,618	1,650,440	1,675,973	2,405,849	755,409	45.77 %	2,478,026
Capital Outlay	77,274	210,000	328,390	233,852	23,852	11.36 %	300,000
Debt	10,565	-	-	-	-	- %	-
Contingencies	-	-	-	2,440,365	2,440,365	- %	2,156,453
Fund Transfers	1,254,562	1,204,471	1,204,471	1,501,079	296,608	24.63 %	1,248,175
<b>BUILDING DEPARTMENT FUND TOTAL</b>	<b>\$ 11,960,802</b>	<b>\$ 13,423,451</b>	<b>\$ 12,816,277</b>	<b>\$ 18,399,136</b>	<b>\$4,975,685</b>	<b>37.07 %</b>	<b>\$ 18,951,112</b>



CITY OF PORT ST. LUCIE  
 BUILDING DEPARTMENT FUND - 110  
 DEPARTMENTAL BUDGET SUMMARY



	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>EXPENDITURE SUMMARY:</b>							
Personnel Services	\$ 8,931,783	\$ 10,358,540	\$ 9,607,443	\$ 11,817,991	1,459,451	14.09 %	\$ 12,768,458
Operating Expenses	1,686,618	1,650,440	1,675,973	2,405,849	755,409	45.77 %	2,478,026
Capital Outlay	77,274	210,000	328,390	233,852	23,852	11.36 %	300,000
Debt	10,565	-	-	-	-	- %	-
Contingencies	-	-	-	2,440,365	2,440,365	- %	2,156,453
Fund Transfers	1,254,562	1,204,471	1,204,471	1,501,079	296,608	24.63 %	1,248,175
<b>Total</b>	<b>\$ 11,960,802</b>	<b>\$ 13,423,451</b>	<b>\$ 12,816,277</b>	<b>\$ 18,399,136</b>	<b>4,975,685</b>	<b>37.07 %</b>	<b>\$ 18,951,112</b>

**STAFFING SUMMARY:**

Full Time Equivalents	97.50	99.50	99.50	101.50
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CITY OF PORT ST. LUCIE  
BUILDING FUND #110 - CAPITAL OUTLAY  
ADOPTED BUDGET - FY 2024-25

\*\* ADOPTED \*\*  
FY 2024-25  
\*\*\*\*\*

<b>2405</b>	<u>BUILDING - ADMINISTRATION</u> Bldg. B HVAC AC Duct Replacement		\$	<u>85,000</u>
		<b>Total</b>	\$	<b>85,000</b>

<b>2420</b>	<u>BUILDING – FIELD INSPECTIONS</u> 4 new trucks		\$	<u>148,852</u>
		<b>Total</b>	\$	<b>148,852</b>

BUILDING FUND TOTAL REQUESTS \$ 233,852



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## Utility Systems Fund

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The Utility Systems Fund provides high-quality services to all citizens in the City. The Fund provides water, sewer, and reuse water. The sewer services are a mix of a gravity-fed system (requiring less maintenance, which equals lower costs for operations) and a vacuum pump system employing grinders at individual houses (a very maintenance-intensive system inherited from the now-defunct General Development Corporation, which equates to high costs for operations). This Fund is experiencing increased costs due to inflation and demand to keep up with residential and commercial growth. Staffing is being evaluated each year, and positions are being added to keep up with the rapid expansion of the Utility Systems Department.

### Major Revenue Source

The Utility Systems Operating Fund is funded primarily by the users of the system. The City has seen significant population growth over the last decade; the influx of new residents creates numerous opportunities for capital investment in infrastructure projects while boosting operating revenues.

### Expense Trends

The majority of the Utility system's costs are in capital expansion, debt retirement, and operations, which account for approximately 75% of the fund's expenses. Salaries and benefits make up the remaining 25% of the cost of the fund. The Fund's operations show a relatively stable level of cost for personnel services and operating categories of expenses. The Utility system is embarking on an aggressive capital improvement plan necessary to meet the growing demands of our community.

### Long-Range Model

The five-year outlook considers customer growth, and costs are shown to grow in the future. With these assumptions, the fund balance will decrease in future years.

The fund will have a fund balance that meets the City's policy requirement of 17% during the planning horizon. The test for debt service coverage shows sufficient revenue to cover debt obligations for the current year, and throughout future years.



**UTILITY SYSTEMS DIRECTOR**  
 Kevin Matyjaszek

332.2 FTES

**DISTRIBUTION & COLLECTION (D&C)**

108 FTES

- LIFT STATION MAINTENANCE
- METER READING
- PREVENTATIVE MAINTENANCE
- SEWER INSTALLATION
- SEWER PREVENTATIVE MAINTENANCE
- SYSTEM INFLOW AND INTRUSION MAINTENANCE
- WATER DISTRIBUTION

**WASTEWATER**

24 FTES

- WASTEWATER TREATMENT PLANT MAINTENANCE
- WASTEWATER TREATMENT PLANT OPERATIONS

**WATER**

31 FTES

- WATER TREATMENT PLANT MAINTENANCE
- WATER TREATMENT PLANT OPERATIONS
- WATER QUALITY PROJECT OPERATIONS

**ADMINISTRATION**

68 FTES

- ASSET MAPPING
- BUDGET AND PROCUREMENT
- CUSTOMER BILLING
- CUSTOMER CONNECTION SUPPORT
- INFORMATION SYSTEMS MANAGEMENT
- LEGAL AFFAIRS

**SUPPORTING DIVISIONS**

47.2 FTES

- ELECTRICAL SYSTEM MAINTENANCE
- EMPLOYEE AND EQUIPMENT SAFETY
- FIRE HYDRANT MAINTENANCE
- LABORATORY OPERATIONS
- WAREHOUSE INVENTORY MANAGEMENT
- WATER DISTRIBUTION SYSTEM MAINTENANCE
- CITY HALL RECEPTIONIST

**ENGINEERING**

53 FTES

- CAPITAL IMPROVEMENT
- PROJECT COORDINATION AND MANAGEMENT
- ENGINEERING PROJECT COORDINATION AND MANAGEMENT
- INSPECT UTILITY ASSETS AND NEW UTILITY CONSTRUCTION
- LOCATE UTILITY ASSETS
- RECORDS MANAGEMENT



# UTILITY SYSTEMS DEPARTMENT



## OVERVIEW

The Utility Systems Department (USD) is the primary provider of water and sewer services to businesses and residents in Port St. Lucie along with a portion of the surrounding unincorporated St. Lucie County. The City's Utility employees are dedicated to protecting the local environment and natural water resources while working to build long-term relationships with customers through our professional approach and innovation, effective management, and our emphasis on exceptional customer support and service.

The function of the USD is to provide the highest quality of water, wastewater and reclaimed water service in the most efficient and cost-effective way possible to all customers. The goal is to continue to lead the water and wastewater utilities industry with innovative operating and maintenance processes, developed through training and engineering, while insuring the safety of our employees and the health, safety and welfare of its more than 95,000 customers.

## TOP WAYS WE ARE PUTTING THE STRATEGIC PLAN INTO ACTION

### HIGH-QUALITY INFRASTRUCTURE AND FACILITIES

**Continue to develop and utilize preventative maintenance programs as new infrastructure is built and aging facilities are upgraded.**

This year's priorities will be:

- Septic to Sewer Master Plan will continue to connect homes and businesses currently on septic systems to the City's wastewater collection and treatment system, proactively improving the health of our local waterways.

Priority Utility Capital Improvement Projects that have been identified on the Utility Systems Ten Year Projection list include:

- Upgrades to the Westport Wastewater Treatment Facility
- Westport Wastewater Flow Diversion Force Main
- Western Raw Water Main
- Prineville Deep Injection Well #2
- Floresta Drive - Phase 3
- Midway Road - Selvitz Road to Jenkins Road
- Rangeline Water Treatment Facility

#### Septic to Sewer Conversions

**527**  
2017/18

**428**  
2018/19

**448**  
2019/20  
34=utilizing grants

**359**  
2020/21  
67=utilizing grants

**616**  
2021/22  
67=utilizing grants

**466**  
2022/23  
36=utilizing grants

**464**  
2023/24  
49=utilizing grants



The USD has implemented a more efficient procedure to streamline the septic to sewer conversion process, thus meeting the goal of decreasing the wait times to 8 to 10 weeks.

The USD is projecting for FY24/25 a total of 2,000 completed New Construction Sewer Installations and 550 Conversion Sewer Installations.

**As of September 30, 2024 we have 95,480 customers.**

January 2023 – 89,932

January 2022 – 84,756

January 2021 – 81,304

January 2020 - 77,428

January 2019 – 74,637

## HIGH-QUALITY INFRASTRUCTURE & FACILITIES (CONTINUED)

This year's priorities will be:

- Continuing to seek out all grant opportunities to aid in funding a multitude of capital improvement projects either currently under design or to be constructed.
- Continue to expand our systems to accommodate the rapid rate of growth while also upgrading and replacing older systems that have met their end of use.
- Continue evaluating alternative materials or products that may be new to the market and/or have become better due to advancements in manufacturing processes.
- Continue to construct the St. Lucie River/C-23 Water Quality Project
  - Area 7A – received grant, anticipated to start design Q4 2024
  - Areas 1, 2, 3, 4, 5 – complete
  - To date, 16 billion gallons held back, including rainfall and water pumped from C-23 Canal
  - 7,078 lbs. of nitrogen and 3,295 lbs. of phosphorus were removed in FY 23/24
- Construct the Rangeline Water Treatment Facility – In order to meet our City's future drinking water needs, this is going to be a 10 MGD Reverse Osmosis Water Treatment Facility that will also include 6 – Floridan Wells, 2- Injection Wells with a Monitoring well, and Raw water main. Construction is estimated to be complete by beginning of 2030.
- Upgrades to the Westport Wastewater Treatment Facility are expected to be complete in 2026.



## HIGH-PERFORMING GOVERNMENT ORGANIZATION

- Offer additional educational opportunities for our customers through quarterly Lunch & Learn events, presentations and facility tours.
- Provide exceptional customer service
- Staff will conduct additional customer service surveys to better understand and respond to customer feedback regarding the provision of drinking water and wastewater services, increasing resident satisfaction with drinking water as monitored by the National Community Survey.
- On-hold times increased this year due to a higher call volume of new residents and recent changes, including the annual Free Chlorination Program and service fees. We will continue to make reducing the hold times a priority.
- New customer feedback surveys will be implemented to help operation decision making and recognize training opportunities for Connection Support staff.
- Strengthen the future of the Utility through succession planning by recognizing new future leaders.
- Facilitate professional growth and cross-departmental collaboration to encourage high performance.

**FY 24/25**

### STAFFING ADDITIONS



**1 CONNECTION SUPPORT SPECIALIST**

**1 CONNECTION SUPPORT LEADER**

**1 CAPITAL IMPROVEMENT PROJECT  
BUDGET ANALYST**

**1 WATER METER TECHNICIAN**

**1 PROJECT COORDINATOR**

**1 ADMINISTRATIVE OPERATIONS  
COORDINATOR**

**1 MAPPING TECHNICIAN**

**1 FATS, OILS, AND GREASE (FOG)  
INSPECTOR**

**1 FIELD TECHNICIAN TRAINEE**

**1 UTILITY LOCATOR**

**1 UTILITY INSPECTOR**

**1 FIELD TECHNICIAN TRAINEE**

**1 FIBER OPTIC TECHNICIAN**

**1 FIELD TECHNICIAN TRAINEE**

PERFORMANCE MEASURES AND SCORECARD

WORKLOAD MEASURES

GOAL

5

HIGH-QUALITY INFRASTRUCTURE & FACILITIES

GOAL

7

HIGH-PERFORMING GOVERNMENT ORGANIZATION

	2020/21 Results	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target
<b>Number of septic to City sewer conversions</b>	359 (67=utilizing grants)	581 (67=utilizing grants)	466 (32=utilizing grants)	464 (49=utilizing grants)	550
<b>Provide enhanced customer service experience through use of online services and technology (monthly)</b>	30,910 E-bills  68,000 Electronic payments  2:22 On hold times (avg.)	35,000 E-bills  75,000 Electronic payments  2:13 On hold times (avg.)	40,661 E-bills  74,254 Electronic payments  4:49 On hold times (avg.)	43,783 E-bills  76,577 Electronic payments  6:06 On hold times (avg.)	53,000 E-bills  88,000 Electronic payments  3:00 On hold times (avg.)
<b>Water withdrawn from C-23 Canal by way of Water Quality Project</b>	2.9 billion gallons	3.66 billion gallons	2.92 billion gallons	2.5 billion gallons	3.92 billion gallons (upon completion of Area 5)
<b>National Community Survey (NCS)<sup>TM</sup>: Percent rating drinking water positively</b>	60% ↔	49% ↓	50%↓	47%↓	>50%
<b>NCS<sup>TM</sup>: Percent rating sewer services positively</b>	75%↔	69% ↔	68% ↔	64%↔	>68%

EFFECTIVENESS MEASURES

GOAL

1

SAFE, CLEAN & BEAUTIFUL

GOAL

5

HIGH-QUALITY INFRASTRUCTURE & FACILITIES

GOAL

7

HIGH-PERFORMING GOVERNMENT ORGANIZATION

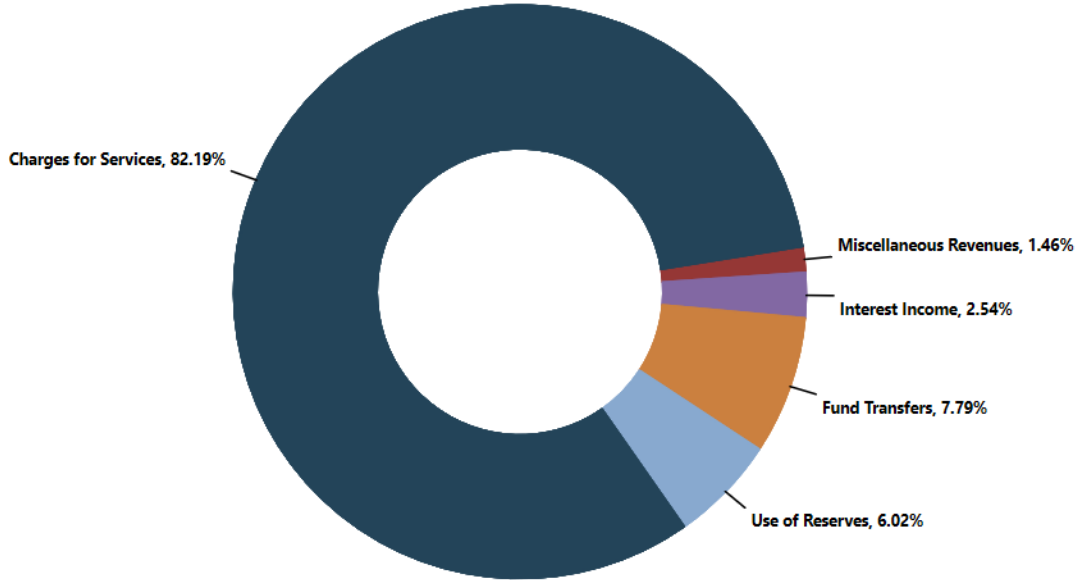
\*NCS - Percent of respondents rating serve as excellent or good from the annual National Community Survey<sup>TM</sup> for Port St Lucie through 2024. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



CITY OF PORT ST. LUCIE  
 WATER & SEWER OPERATING FUND SOURCES - # 431  
 ADOPTED BUDGET - FY 2025

ADOPTED 2025 REVENUES

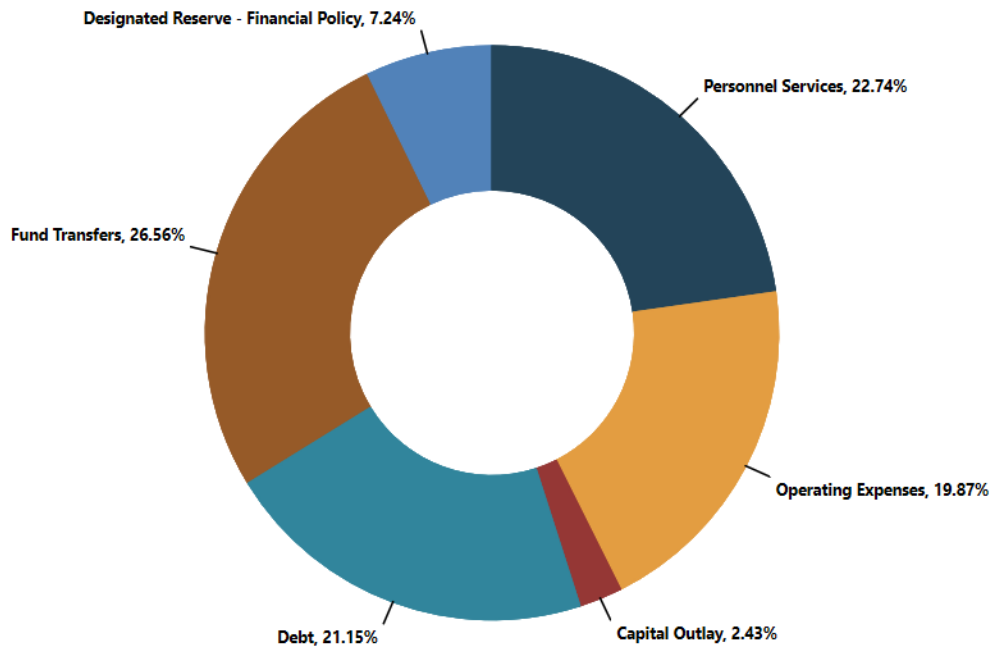


	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE \$	%	PROJECTED 2026
<b>Beginning Undesignated Reserves</b>	\$ 42,917,895	\$ 61,058,733	\$ 61,058,733	\$ 61,187,736	\$ 129,003	0.21 %	\$ 53,449,259
<b>REVENUES &amp; SOURCES:</b>							
Intergovernmental	596,140	-	-	-	-	- %	-
Charges for Services	101,576,696	98,791,294	104,479,248	105,568,112	6,776,818	6.86 %	110,435,144
Miscellaneous Revenues	1,619,606	1,778,514	1,842,734	1,877,527	99,013	5.57 %	1,933,853
Interest Income	3,458,672	991,500	2,333,997	3,258,500	2,267,000	228.64 %	3,356,255
Fund Transfers	11,826,787	10,006,051	10,016,966	10,006,009	(42)	- %	10,006,189
Use of Reserves	40,106,642	7,368,049	-	7,738,477	370,428	5.03 %	4,938,054
<b>Total</b>	<b>\$ 159,184,543</b>	<b>\$ 118,935,408</b>	<b>\$ 118,672,945</b>	<b>\$ 128,448,625</b>	<b>\$ 9,513,217</b>	<b>8.00 %</b>	<b>\$ 130,669,495</b>



CITY OF PORT ST. LUCIE  
 WATER & SEWER OPERATING FUND USES - # 431  
 ADOPTED BUDGET - FY 2025

2025 ADOPTED EXPENDITURES



	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>EXPENDITURES BY FUNCTION:</b>							
Personnel Services	\$ 27,320,873	\$ 29,156,565	\$ 29,681,080	\$ 31,497,085	\$ 2,340,520	8.03 %	\$ 33,236,322
Operating Expenses	24,601,096	25,488,189	25,311,980	27,516,095	2,027,906	7.96 %	28,341,606
Capital Outlay	-	1,456,206	2,716,436	3,369,155	1,912,949	131.37 %	2,738,000
Debt	13,752,322	29,612,118	29,612,118	29,284,346	(327,772)	(1.11)%	29,281,416
Depreciation	30,945,625	-	-	-	-	- %	-
Fund Transfers	44,423,787	33,222,330	31,222,330	36,781,944	3,559,614	10.71 %	37,072,151
<b>Total</b>	<b>\$ 141,043,703</b>	<b>\$ 118,935,408</b>	<b>\$ 118,543,944</b>	<b>\$ 128,448,625</b>	<b>\$ 9,513,217</b>	<b>8.00 %</b>	<b>\$ 130,669,495</b>
Ending Undesignated	\$ 61,058,735	\$ 53,690,686	\$ 61,187,736	\$ 53,449,259			\$ 48,511,204



CITY OF PORT ST. LUCIE  
 WATER & SEWER OPERATING FUND - # 431  
 ADOPTED BUDGET - FY 2025

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2023	2024	2024	2025	\$	%	2026
<b>Beginning Undesignated Reserves</b>	\$ 42,917,895	\$ 61,058,735	\$ 61,058,735	\$ 61,187,735	\$ 129,000	0.21 %	\$ 53,449,258
<b>REVENUES &amp; SOURCES:</b>							
Intergovernmental	596,140	-	-	-	-	- %	-
Charges for Services	101,576,696	98,791,294	104,479,248	105,568,112	6,776,818	6.86 %	110,435,144
Miscellaneous Revenues	1,619,606	1,778,514	1,842,734	1,877,527	99,013	5.57 %	1,933,853
Interest Income	3,458,672	991,500	2,333,997	3,258,500	2,267,000	228.64 %	3,356,255
Fund Transfers	11,826,787	10,006,051	10,016,966	10,006,009	(42)	- %	10,006,189
Use of Reserves	40,106,642	7,368,049	-	7,738,477	370,428	5.03 %	4,938,054
<b>Total</b>	<b>159,184,543</b>	<b>118,935,408</b>	<b>118,672,945</b>	<b>128,448,625</b>	<b>9,513,217</b>	<b>8.00 %</b>	<b>130,669,495</b>
<b>EXPENDITURES:</b>							
Personnel Services	27,320,873	29,156,565	29,681,080	31,497,085	2,340,520	8.03 %	33,236,322
Operating Expenses	24,601,096	25,488,189	25,311,980	27,516,095	2,027,906	7.96 %	28,341,606
Capital Outlay	-	1,456,206	2,716,436	3,369,155	1,912,949	131.37 %	2,738,000
Debt	13,752,322	29,612,118	29,612,118	29,284,346	(327,772)	(1.11)%	29,281,416
Depreciation	30,945,625	-	-	-	-	- %	-
Fund Transfers	44,723,787	33,222,330	31,222,330	36,781,944	3,559,614	10.71 %	37,072,151
<b>Total</b>	<b>141,043,703</b>	<b>118,935,408</b>	<b>118,543,944</b>	<b>128,448,625</b>	<b>9,513,217</b>	<b>8.00 %</b>	<b>130,669,495</b>
<b>SURPLUS (DEFICIT)</b>	<b>\$ 18,140,840</b>	<b>\$ -</b>	<b>\$ 129,001</b>	<b>\$ -</b>			<b>\$ -</b>
<b>Designated Reserve - Financial Policy - 17%</b>	<b>\$ 8,826,735</b>	<b>\$ 9,289,608</b>	<b>\$ -</b>	<b>\$ 10,032,241</b>			<b>\$ 10,468,248</b>
<b>PROJECTED FUND BALANCE:</b>							
Designated	\$ 8,826,735	\$ 9,289,608	\$ 9,289,608	\$ 10,032,241			\$ 10,468,248
Undesignated	52,232,000	51,769,127	51,898,128	51,155,494			42,981,010
Use of Undesignated	-	(7,368,049)	-	(7,738,477)			(4,938,054)
<b>Total</b>	<b>\$ 61,058,735</b>	<b>\$ 53,690,686</b>	<b>\$ 61,187,735</b>	<b>\$ 53,449,258</b>			<b>\$ 48,511,204</b>



CITY OF PORT ST. LUCIE  
 WATER & SEWER OPERATING FUND REVENUES - # 431  
 ADOPTED BUDGET - FY 2025

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2023	2024	2024	2025	\$	%	2026
<b>OPERATING REVENUES:</b>							
Intergovernmental	\$ 596,140	\$ -	\$ -	\$ -	\$ -	- %	\$ -
Charges for Services	101,576,696	98,791,294	104,479,248	105,568,112	6,776,818	6.86 %	110,435,144
Total	102,172,836	98,791,294	104,479,248	105,568,112	6,776,818	6.86 %	110,435,144
<b>NON-OPERATING REVENUES:</b>							
Miscellaneous Revenues	1,619,606	1,778,514	1,842,734	1,877,527	99,013	5.57 %	1,933,853
Interest Income	3,458,672	991,500	2,333,997	3,258,500	2,267,000	228.64 %	3,356,255
Total	5,078,278	2,770,014	4,176,731	5,136,027	2,366,013	85.42 %	5,290,108
<b>NON-REVENUES:</b>							
Fund Transfers	11,826,787	10,006,051	10,016,966	10,006,009	(42)	- %	10,006,189
Use of Reserves	40,106,642	7,368,049	-	7,738,477	370,428	5.03 %	4,938,054
Total	51,933,429	17,374,100	10,016,966	17,744,486	370,386	2.13 %	14,944,243
Fund Totals	<u>\$ 159,184,543</u>	<u>\$ 118,935,408</u>	<u>\$ 118,672,945</u>	<u>\$ 128,448,625</u>	<u>\$ 9,513,217</u>	<u>8.00 %</u>	<u>\$ 130,669,495</u>



**CITY OF PORT ST. LUCIE  
WATER & SEWER OPERATING FUND EXPENDITURE SUMMARY  
ADOPTED BUDGET - FY 2025**

	2023 AUDITED	2024 BUDGET	2024 ESTIMATED	2025 ADOPTED	VARIANCE		2026 PROJECTED
					\$	%	
<b>UTILITY ADMINISTRATION</b>							
Personnel Services	\$ 1,667,055	\$ 1,710,358	\$ 1,687,138	\$ 1,754,440	\$ 44,082	2.58 %	\$ 1,849,465
Operating Expenses	2,435,070	2,316,894	2,521,405	2,132,570	(184,324)	(7.96)%	2,193,611
Total	4,102,125	4,027,252	4,208,543	3,887,010	(140,242)	(3.48)%	4,043,076
<b>UTILITY CUSTOMER SERVICE</b>							
Personnel Services	1,991,432	2,049,421	2,056,026	2,423,872	374,451	18.27 %	2,558,161
Operating Expenses	310,861	303,233	293,208	346,733	43,500	14.35 %	352,679
Total	2,302,293	2,352,654	2,349,234	2,770,605	417,951	17.77 %	2,910,840
<b>UTILITY BILLING</b>							
Personnel Services	480,653	477,712	1,012,004	1,201,869	724,157	151.59 %	1,268,306
Operating Expenses	2,113,891	711,527	1,309,753	792,181	80,654	11.34 %	808,793
Capital Outlay	-	-	-	33,000	33,000	- %	35,000
Total	2,594,544	1,189,239	2,321,757	2,027,050	837,811	70.45 %	2,112,099
<b>UTILITY METER READING</b>							
Personnel Services	729,102	732,577	799,850	1,007,201	274,624	37.49 %	1,063,049
Operating Expenses	164,950	195,566	131,032	240,849	45,283	23.15 %	238,231
Capital Outlay	-	-	-	155,000	155,000	- %	100,000
Total	894,052	928,143	930,882	1,403,050	474,907	51.17 %	1,401,280
<b>UTILITY ENGINEERING</b>							
Personnel Services	1,716,657	1,828,821	1,828,821	2,260,646	431,825	23.61 %	2,385,157
Operating Expenses	109,781	288,358	139,097	178,752	(109,606)	(38.01)%	187,168
Capital Outlay	-	-	47,850	-	-	- %	-
Total	1,826,438	2,117,179	2,015,768	2,439,398	322,219	15.22 %	2,572,325
<b>UTILITY CIP</b>							
Personnel Services	1,005,196	1,161,301	1,141,521	1,110,940	(50,361)	(4.34)%	1,171,427
Operating Expenses	64,504	106,372	53,268	115,599	9,227	8.67 %	119,070
Capital Outlay	-	-	247,850	30,000	30,000	- %	50,000
Total	1,069,700	1,267,673	1,442,639	1,256,539	(11,134)	(0.88)%	1,340,497
<b>UTILITY MAPPING</b>							
Personnel Services	1,128,726	1,256,486	1,199,032	1,227,661	(28,825)	(2.29)%	1,296,929
Operating Expenses	444,190	516,251	1,132,471	538,129	21,878	4.24 %	532,593
Capital Outlay	-	30,000	15,000	69,700	39,700	132.33 %	80,000
Total	1,572,916	1,802,737	2,346,503	1,835,490	32,753	1.82 %	1,909,522





**CITY OF PORT ST. LUCIE  
 WATER & SEWER OPERATING FUND EXPENDITURE SUMMARY  
 ADOPTED BUDGET - FY 2025**

	2023 AUDITED	2024 BUDGET	2024 ESTIMATED	2025 ADOPTED	VARIANCE		2026 PROJECTED
					\$	%	
<b>INSPECTORS</b>							
Personnel Services	1,517,482	1,891,233	1,866,763	2,081,038	189,805	10.04 %	2,197,382
Operating Expenses	355,993	440,671	365,665	465,296	24,625	5.59 %	460,325
Capital Outlay	-	68,100	146,158	133,000	64,900	95.30 %	150,000
<b>Total</b>	<b>1,873,475</b>	<b>2,400,004</b>	<b>2,378,586</b>	<b>2,679,334</b>	<b>279,330</b>	<b>11.64 %</b>	<b>2,807,707</b>
<b>LAB-WATER</b>							
Personnel Services	806,194	783,814	810,142	905,571	121,757	15.53 %	956,120
Operating Expenses	187,826	195,430	243,300	261,929	66,499	34.03 %	265,112
Capital Outlay	-	-	-	56,000	56,000	- %	58,000
<b>Total</b>	<b>994,020</b>	<b>979,244</b>	<b>1,053,442</b>	<b>1,223,500</b>	<b>244,256</b>	<b>24.94 %</b>	<b>1,279,232</b>
<b>WATER PLANT OPER-PRINEVILLE</b>							
Personnel Services	1,263,633	1,428,700	1,462,379	1,507,191	78,491	5.49 %	1,588,990
Operating Expenses	4,232,441	4,478,023	4,176,160	5,204,052	726,029	16.21 %	5,360,175
Capital Outlay	-	18,000	18,000	51,000	33,000	183.33 %	70,000
<b>Total</b>	<b>5,496,074</b>	<b>5,924,723</b>	<b>5,656,539</b>	<b>6,762,243</b>	<b>837,520</b>	<b>14.14 %</b>	<b>7,019,165</b>
<b>CROSS CONNECTION/FLUSHING</b>							
Personnel Services	881,494	951,149	932,260	1,017,301	66,152	6.95 %	1,075,155
Operating Expenses	164,660	175,079	221,737	207,468	32,389	18.50 %	213,497
Capital Outlay	-	121,806	181,794	134,000	12,194	10.01 %	100,000
<b>Total</b>	<b>1,046,154</b>	<b>1,248,034</b>	<b>1,335,791</b>	<b>1,358,769</b>	<b>110,735</b>	<b>8.87 %</b>	<b>1,388,652</b>
<b>JEA WATER TREATMENT FACILITY</b>							
Personnel Services	1,102,395	1,023,939	1,084,166	1,113,755	89,816	8.77 %	1,175,485
Operating Expenses	4,520,829	4,273,412	4,350,548	4,641,503	368,091	8.61 %	4,780,749
Capital Outlay	-	20,000	31,000	93,500	73,500	367.50 %	20,000
<b>Total</b>	<b>5,623,224</b>	<b>5,317,351</b>	<b>5,465,714</b>	<b>5,848,758</b>	<b>531,407</b>	<b>9.99 %</b>	<b>5,976,234</b>
<b>MCCARTY RANCH WATER PLANT</b>							
Operating Expenses	326,345	612,003	400,109	583,363	(28,640)	(4.68)%	600,865
Capital Outlay	-	-	-	75,000	75,000	- %	50,000
<b>Total</b>	<b>326,345</b>	<b>612,003</b>	<b>400,109</b>	<b>658,363</b>	<b>46,360</b>	<b>7.58 %</b>	<b>650,865</b>
<b>WATER DISTR-PREVENTIVE MAINT</b>							
Personnel Services	2,012,632	2,132,354	2,021,286	2,215,763	83,409	3.91 %	2,337,952
Operating Expenses	531,533	575,933	599,903	680,507	104,574	18.16 %	700,922
Capital Outlay	-	230,300	558,317	482,455	252,155	109.49 %	400,000
<b>Total</b>	<b>2,544,165</b>	<b>2,938,587</b>	<b>3,179,506</b>	<b>3,378,725</b>	<b>440,138</b>	<b>14.98 %</b>	<b>3,438,874</b>



**CITY OF PORT ST. LUCIE  
 WATER & SEWER OPERATING FUND EXPENDITURE SUMMARY  
 ADOPTED BUDGET - FY 2025**

	2023 AUDITED	2024 BUDGET	2024 ESTIMATED	2025 ADOPTED	VARIANCE		2026 PROJECTED
					\$	%	
<b>UTILITY WAREHOUSE</b>							
Personnel Services	920,753	979,813	962,894	593,095	(386,718)	(39.47)%	626,058
Operating Expenses	107,231	77,904	289,309	69,842	(8,062)	(10.35)%	72,716
Capital Outlay	-	40,000	40,000	-	(40,000)	(100.00)%	40,000
Total	1,027,984	1,097,717	1,292,203	662,937	(434,780)	(39.61)%	738,774
<b>PLANT &amp; FIELD MAINTENANCE</b>							
Personnel Services	767,794	773,587	786,052	800,277	26,690	3.45 %	844,780
Operating Expenses	326,906	283,789	258,045	307,209	23,420	8.25 %	316,427
Capital Outlay	-	-	48,801	-	-	- %	50,000
Total	1,094,700	1,057,376	1,092,898	1,107,486	50,110	4.74 %	1,211,207
<b>UTILITY-INFLOW &amp; INFILTRATION</b>							
Personnel Services	549,531	660,158	672,875	705,580	45,422	6.88 %	746,021
Operating Expenses	131,664	155,113	127,863	193,337	38,224	24.64 %	199,138
Capital Outlay	-	-	-	875,000	875,000	- %	250,000
Total	681,195	815,271	800,738	1,773,917	958,646	117.59 %	1,195,159
<b>UTILITY-LIFTSTATIONS</b>							
Personnel Services	1,362,351	1,495,629	1,495,629	1,625,192	129,563	8.66 %	1,715,618
Operating Expenses	1,031,742	1,415,193	1,225,175	1,563,174	147,981	10.46 %	1,610,072
Capital Outlay	-	180,000	180,000	84,000	(96,000)	(53.33)%	175,000
Total	2,394,093	3,090,822	2,900,804	3,272,366	181,544	5.87 %	3,500,690
<b>TELEMETRY AND INSTRUMENTATION</b>							
Personnel Services	1,746,834	2,217,395	2,085,335	2,150,587	(66,808)	(3.01)%	2,269,215
Operating Expenses	558,602	686,593	570,180	756,710	70,117	10.21 %	779,412
Capital Outlay	-	217,000	336,976	288,000	71,000	32.72 %	300,000
Total	2,305,436	3,120,988	2,992,491	3,195,297	74,309	2.38 %	3,348,627
<b>WESTPORT WASTEWATER PLANT</b>							
Personnel Services	931,734	889,444	908,517	895,346	5,902	0.66 %	944,583
Operating Expenses	2,101,005	2,460,740	2,255,085	2,677,538	216,798	8.81 %	2,757,866
Capital Outlay	-	-	-	71,000	71,000	- %	-
Total	3,032,739	3,350,184	3,163,602	3,643,884	293,700	8.77 %	3,702,449
<b>GLADES WASTEWATER TREATMENT PL</b>							
Personnel Services	1,076,858	1,041,933	1,084,844	1,126,161	84,228	8.08 %	1,188,218
Operating Expenses	2,885,463	3,347,426	2,904,993	3,869,222	521,796	15.59 %	3,978,659
Capital Outlay	-	-	39,029	87,500	87,500	- %	100,000
Total	3,962,321	4,389,359	4,028,866	5,082,883	693,524	15.80 %	5,266,877

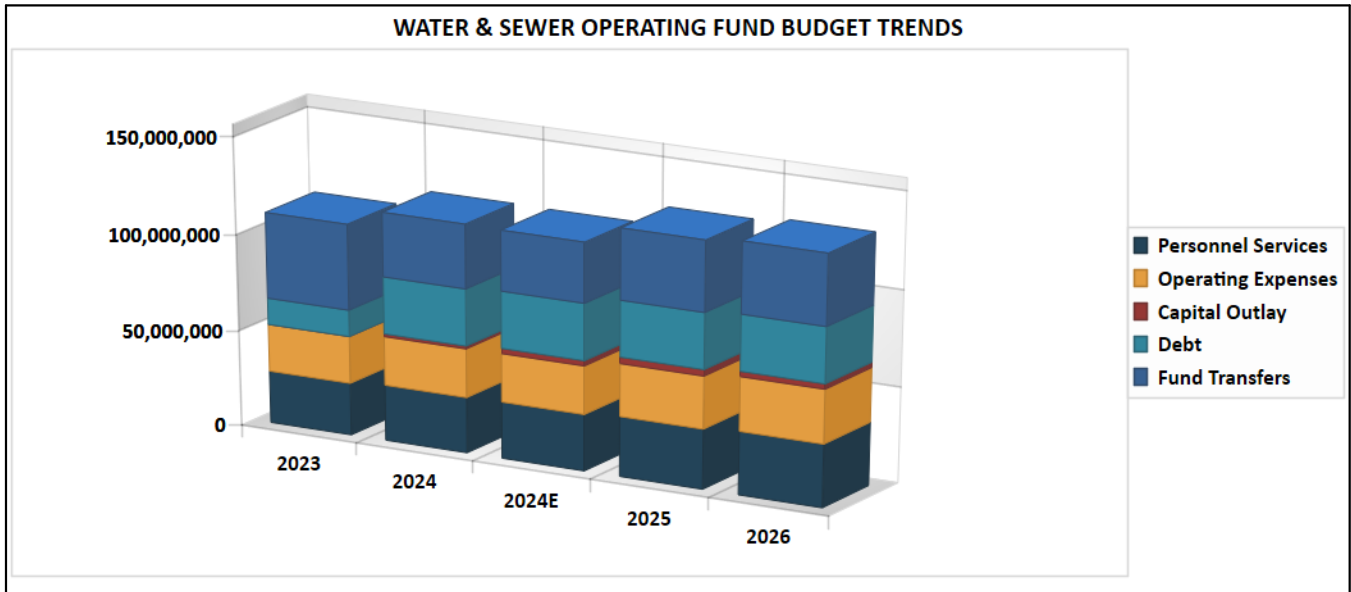


**CITY OF PORT ST. LUCIE  
 WATER & SEWER OPERATING FUND EXPENDITURE SUMMARY  
 ADOPTED BUDGET - FY 2025**

	2023 AUDITED	2024 BUDGET	2024 ESTIMATED	2025 ADOPTED	VARIANCE		2026 PROJECTED
					\$	%	
<b>SEWER-FIELD OPERATION</b>							
Capital Outlay	-	257,000	182,000	251,000	(6,000)	(2.33)%	260,000
Total	-	257,000	182,000	251,000	(6,000)	(2.33)%	260,000
<b>WASTEWATER-PREVENTIVE MAINT</b>							
Personnel Services	3,101,098	3,111,334	3,187,250	3,169,764	58,430	1.88 %	3,341,476
Operating Expenses	1,316,402	1,673,934	1,544,929	1,480,704	(193,230)	(11.54)%	1,525,126
Capital Outlay	-	274,000	436,538	400,000	126,000	45.99 %	450,000
Total	4,417,500	5,059,268	5,168,717	5,050,468	(8,800)	(0.17)%	5,316,602
<b>WSTWTR FACILITES MAINT.</b>							
Personnel Services	561,268	559,407	596,296	603,835	44,428	7.94 %	636,775
Operating Expenses	179,208	198,745	198,745	209,428	10,683	5.38 %	215,713
Capital Outlay	-	-	207,124	-	-	- %	-
Total	740,476	758,152	1,002,165	813,263	55,111	7.27 %	852,488
<b>NON-DEPARTMENTAL</b>							
Debt	13,752,322	29,612,118	29,612,118	29,284,346	(327,772)	(1.11)	29,281,416
Contingencies	30,945,625	-	-	-	-	-	-
Fund Transfers	44,423,797	33,222,330	31,222,330	36,781,944	3,559,614	10.71	37,072,151
Total	89,121,744	62,834,448	60,834,448	66,066,290	3,231,842	5.14 %	66,353,567
Personnel Services	27,320,873	29,156,565	29,681,080	31,497,085	2,340,520	8.03 %	33,236,322
Operating Expenses	24,601,096	25,488,189	25,311,980	27,516,095	2,027,906	7.96 %	28,341,606
Capital Outlay	-	1,456,206	2,716,436	3,369,155	1,912,949	131.37 %	2,738,000
Debt	13,752,322	29,612,118	29,612,118	29,284,346	(327,772)	(1.11)%	29,281,416
Depreciation	30,945,625	-	-	-	-	- %	-
Fund Transfers	44,423,787	33,222,330	31,222,330	36,781,944	3,559,614	10.71 %	37,072,151
<b>WATER &amp; SEWER OPERATING FUND TOTAL</b>	<b>\$141,043,703</b>	<b>\$118,935,408</b>	<b>\$118,543,944</b>	<b>\$128,448,625</b>	<b>\$9,513,217</b>	<b>8.00 %</b>	<b>\$130,669,495</b>



**CITY OF PORT ST. LUCIE  
 WATER & SEWER OPERATING FUND - 431  
 DEPARTMENTAL BUDGET SUMMARY**



	<b>AUDITED 2023</b>	<b>BUDGET 2024</b>	<b>ESTIMATED 2024</b>	<b>ADOPTED 2025</b>	<b>VARIANCE</b>		<b>PROJECTED 2026</b>
					<b>\$</b>	<b>%</b>	
<b>EXPENDITURE SUMMARY:</b>							
Personnel Services	\$ 27,320,873	\$ 29,156,565	\$ 29,681,080	\$ 31,497,085	2,340,520	8.03 %	\$ 33,236,322
Operating Expenses	24,601,096	25,488,189	25,311,980	27,516,095	2,027,906	7.96 %	28,341,606
Capital Outlay	-	1,456,206	2,716,436	3,369,155	1,912,949	131.37 %	2,738,000
Debt	13,752,322	29,612,118	29,612,118	29,284,346	(327,772)	(1.11)%	29,281,416
Contingencies	30,945,625	-	-	-	-	- %	-
Fund Transfers	44,423,787	33,222,330	31,222,330	36,781,944	3,559,614	10.71 %	37,072,151
<b>Total</b>	<b>\$ 141,043,703</b>	<b>\$ 118,935,408</b>	<b>\$ 118,543,944</b>	<b>\$128,448,625</b>	<b>9,513,217</b>	<b>8.00 %</b>	<b>\$ 130,669,495</b>

**STAFFING SUMMARY:**

Full Time Equivalents	292.20	312.20	312.20	325.20
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**CITY OF PORT ST. LUCIE**  
**UTILITY SYSTEMS FUND - 2024-25 ADOPTED**  
**LONG RANGE PLAN**

A 5.5% rate increase is for water in FY 2024-25.

Personnel Services contains the assumption of pay raises for all employees as well as an assumption of increased employee contributions towards their medical insurance.

	AUDITED 2020-21	AUDITED 2021-22	AUDITED 2022-23	ESTIMATED 2023-24	ADOPTED 2024-25		PROJECTED 2025-26	PROJECTED 2026-27	PROJECTED 2027-28	PROJECTED 2028-29	PROJECTED 2029-30					
<b>BEGINNING DESIGNATED RESERVES</b>	\$ -	\$ 48,616,476	\$ 42,917,895	\$ 61,058,733	\$ 61,187,735		\$ 53,449,258	\$ 48,511,204	\$ 45,147,104	\$ 40,572,505	\$ 35,377,644					
<b>REVENUES &amp; SOURCES:</b>																
Water-Operating	\$39,555,773	\$43,074,754	\$44,979,748	\$45,490,000	48,060,712	5.7%	4.3%	\$ 50,109,514	1.0%	\$ 50,610,609	3.0%	\$ 52,128,927	3.0%	\$ 53,692,795	3.0%	\$ 55,303,579
Sewer-Operating	44,992,160	48,786,665	52,450,484	54,650,400	54,650,400	0.0%	5.0%	57,382,920	1.0%	57,956,749	3.0%	59,695,451	3.0%	61,486,315	3.0%	63,330,904
6% Surcharge	360,871	425,407	486,214	388,540	400,000	2.9%	3.0%	412,000	1.0%	416,120	3.0%	428,604	3.0%	441,462	3.0%	454,706
Guaranteed Revenue	(202)	54,779	1,029,836	1,040,134	1,050,536	1.0%	1.0%	1,061,041	1.0%	1,071,651	1.0%	1,082,368	1.0%	1,093,192	1.0%	1,104,124
Interest Income	5,722	(2,391,853)	3,458,672	2,333,997	3,258,500	39.6%	3.0%	3,356,225	1.0%	3,389,787	1.0%	3,423,685	1.0%	3,457,922	1.0%	3,492,501
Other/Misc.	4,910,835	5,448,614	4,846,067	4,752,950	3,283,991		3.6%	3,403,552	2.0%	3,471,623	2.0%	3,541,055	2.0%	3,611,876	2.0%	3,684,114
Capital Contribution	15,594,407	19,032,717	40,106,642	0	0			0		0		0		0		0
Use of Reserves	0	0	0	0	7,738,477			4,938,054		3,364,100		4,574,599		5,194,861		1,842,057
Fund Transfers	6,036,364	6,831,366	11,826,878	10,016,924	10,006,009			10,006,189		10,000,000		10,000,000		10,000,000		10,000,000
<b>TOTAL</b>	<b>111,455,930</b>	<b>121,262,448</b>	<b>159,184,541</b>	<b>118,672,945</b>	<b>128,448,625</b>			<b>130,669,495</b>		<b>130,280,639</b>		<b>134,874,689</b>		<b>138,978,423</b>		<b>139,211,985</b>
<b>EXPENDITURES:</b>																
Personnel Services	21,242,554	22,479,833	27,320,873	29,681,080	31,497,085	6.1%	5.5%	33,236,322	9.0%	36,227,591	7.0%	38,763,522	5.0%	40,701,698	5.0%	40,701,698
Operating Expenses	16,146,753	21,139,773	24,601,096	25,311,980	27,516,095	8.7%	8.7%	28,341,606	4.0%	29,475,270	7.0%	30,911,260	7.0%	32,447,769	5.0%	32,414,483
Capital Outlay	0	0	0	2,716,436	3,369,155	24.0%	24.0%	2,738,000	25%	3,422,500	1.4%	3,470,415	1.4%	3,519,001	1.4%	3,519,001
Debt Services	14,515,375	14,953,421	13,752,322	29,612,118	29,284,346		1.0%	29,281,416	1.0%	29,574,230	1.0%	29,869,972	1.0%	30,168,672	1.0%	30,168,672
Internal Charges	4,207,157	4,291,300	4,377,126	4,598,023	4,781,944	4.0%	4.0%	5,172,151	8.2%	422,048	4.0%	438,930	4.0%	456,487	4.0%	456,487
Reserves			0	0	0			0		0		-		-		-
Fund Transfer to fund 448 (CIP)	4,000,000	19,074,920	23,428,283	10,000,000	7,000,000			6,000,000		5,000,000		5,000,000		5,000,000		5,000,000
Fund Transfers	9,502,200	14,136,560	16,618,378	16,624,307	25,000,001			25,900,000		26,159,000		26,420,590		26,684,796		26,951,644
<b>TOTAL</b>	<b>69,614,039</b>	<b>96,075,807</b>	<b>110,098,078</b>	<b>118,543,944</b>	<b>128,448,625</b>			<b>130,669,495</b>		<b>130,280,639</b>		<b>134,874,689</b>		<b>138,978,423</b>		<b>139,211,985</b>
<b>SURPLUS &lt;DEFICIT&gt;</b>	<b>\$41,841,891</b>	<b>\$25,186,641</b>	<b>\$49,086,463</b>	<b>\$129,001</b>	<b>(\$0)</b>			<b>\$0</b>		<b>\$0</b>		<b>\$0</b>		<b>\$0</b>		<b>\$0</b>
Non-Cash Expense - Depreciation (Non-budgeted, not funded)	27,718,444	30,885,222	30,945,625													
<b>SURPLUS &lt;DEFICIT&gt;</b>	<b>14,123,447</b>	<b>(5,698,581)</b>	<b>18,140,838</b>													
Designated Reserve - Financial Policy - 17%	6,356,182	7,415,333	8,826,735	9,348,820	10,032,241			10,468,248		11,169,486		11,844,713		12,435,409		12,429,751
	\$ -	\$ 7,415,333	\$ 8,826,735	\$ 9,348,820	\$ 10,032,241			\$ 10,468,248		\$ 11,169,486		\$ 11,844,713		\$ 12,435,409		\$ 12,429,751
	-	35,502,562	52,231,999	51,838,914	51,155,494			42,981,010		37,341,717		33,302,391		28,137,095		22,947,893
	-	-	-	-	(7,738,477)			(4,938,054)		(3,364,100)		(4,574,599)		(5,194,861)		(1,842,057)
<b>\$ -</b>	<b>\$ 42,917,895</b>	<b>\$ 61,058,733</b>	<b>\$ 61,187,735</b>	<b>\$ 53,449,258</b>	<b>\$ 48,511,204</b>			<b>\$ 45,147,104</b>		<b>\$ 40,572,505</b>		<b>\$ 35,377,644</b>		<b>\$ 33,535,587</b>		

An Interfund Transfer is made annually to the #438 Replacement Fund from the #431 Operating Fund. (The #438 Fund is used for well rehabilitation, backflow preventers, emergency repairs and improvements other than buildings).

**Note: The Utility Bond ordinances enacted by the City require the adoption of rates necessary to provide net revenues equal to 100% of the annual debt service requirement.**



CITY OF PORT ST. LUCIE  
 UTILITY FUND #431 - CAPITAL OUTLAY ADOPTED  
 BUDGET - FY 2024-25

\*\* ADOPTED \*\*  
 FY 2024-25  
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1347	<u>UTILITY - BILLING</u> Replace 2005 Jeep, with Toyota Rav4 AWD	\$ 33,000
	<b>Total</b>	<b>\$ 33,000</b>
1348	<u>UTILITY - METER READING</u> Replace three (3) F-150's with Mavericks New F-150 for Water Meter Tech	\$ 90,000
		<u>56,000</u>
	<b>Total</b>	<b>\$ 155,000</b>
1355	<u>UTILITY - CIP</u> Master Plan Updates	\$ 30,000
	<b>Total</b>	<b>\$ 30,000</b>
1360	<u>UTILITY - MAPPING</u> Replace 2006 Jeep LibertyUA-9149 Dell Power Edge 450 & 550 Hardware	\$ 40,000
		<u>29,700</u>
	<b>Total</b>	<b>\$ 69,700</b>
1375	<u>NEIGHBORHOOD SERVICES - CODE</u> Two (2) New F-150's (New FTEs) Two sets of Locate Equipment	\$ 112,000
		<u>21,000</u>
	<b>Total</b>	<b>\$ 133,000</b>
1380	<u>UTILITY - INSPECTIONS</u> Sidewalk Scrubber	\$ 56,000
	<b>Total</b>	<b>\$ 56,000</b>
3310	<u>UTILITY - WATER PLANT OPERATION</u> Replace F-150 WTP-1013 Spare Meters, Motors, Valves, etc.	\$ 33,000
		<u>18,000</u>
	<b>Total</b>	<b>\$ 51,000</b>
3311	<u>UTILITY - CROSS CONNECTION FLUSHING</u> F-350 Crane Truck - Addition to fleet	\$ 134,000
	<b>Total</b>	<b>\$ 134,000</b>
3312	<u>UTILITY - LTC WATER TREATMENT FACILITY</u> Replace F-150 UWTP-5389 (2) VFD's Golf Carts	\$ 56,000
		<u>37,500</u>
	<b>Total</b>	<b>\$ 93,500</b>
3314	<u>UTILITY - MCCARTY RANCH PLANT</u> Replace F-250 UM-2001	\$ 75,000
	<b>Total</b>	<b>\$ 75,000</b>
3316	<u>UTILITY - WATER DISTRIBUTION PM.</u> Replace Ford F-550 & Ford F350 Crane Truck Dump Trailer, Trailer Mount Air Compressor, Grundomat 2.5 bullets, Insert Valves	\$ 228,931
		<u>253,524</u>
	<b>Total</b>	<b>\$ 482,455</b>



CITY OF PORT ST. LUCIE  
 UTILITY FUND #431 - CAPITAL OUTLAY ADOPTED  
 BUDGET - FY 2024-25

\*\* ADOPTED \*\*  
 FY 2024-25  
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<b>3370</b>	<u>UTILITY - INFLOW &amp; FILTRATION</u> Replace an F-150 & Vac Truck	<b>Total</b>	\$ <u>875,000</u> <b>\$ 875,000</b>
<b>3380</b>	<u>UTILITY - LIFTSTATIONS</u> Bypass Pump Electro fusion Machine & Fittings Low Profile dump trailer	<b>Total</b>	\$ 54,000 10,000 <u>20,000</u> <b>\$ 84,000</b>
<b>3390</b>	<u>UTILITY - TELEMETRY &amp; INSTRUMENTATION</u> Bypass Pump Electro fusion Machine & Fittings Low Profile dump trailer	<b>Total</b>	\$ 175,000 65,000 <u>48,000</u> <b>\$ 288,000</b>
<b>3512</b>	<u>UTILITY - WESTPORT WASTEWATER PLANT</u> Replace UWW-6206 with F-150 Cantilever rolling platform	<b>Total</b>	\$ 56,000 <u>15,000</u> <b>\$ 71,000</b>
<b>3513</b>	<u>UTILITY - GLADES WWTP</u> Replace a Golf Cart Portable Pump	<b>Total</b>	\$ 12,500 <u>75,000</u> <b>\$ 87,500</b>
<b>3515</b>	<u>UTILITY - SEWER FEILD OPERATIONS</u> Step Tanks Pumps for step Tanks	<b>Total</b>	\$ 219,000 <u>32,000</u> <b>\$ 251,000</b>
<b>3516</b>	<u>UTILITY - UTILITY MAPPING</u> Septic Sewer Vac Truck Replace two F-250's	<b>Total</b>	\$ 250,000 <u>150,000</u> <b>\$ 400,000</b>
<b>UTILITY FUND TOTAL REQUESTS</b>			<b>\$ <u>3,369,155</u></b>



**CITY OF PORT ST. LUCIE UTILITY SYSTEMS  
 RENEWAL & REPLACEMENT FUND - FUND #438  
 ADOPTED BUDGET - FY 2024-25**

	2024-2025 ADOPTED	2025-2026 -----	2026-2027 -----	2027-2028 -----	2028-2029 -----
<b>REVENUES:</b>					
Cash Carryforward	\$ 1,138,644	\$ 1,230,560	\$ 7,572,301	\$ 16,506,174	\$ 26,093,144
Interest Income	100,000	100,000	100,000	100,000	100,000
Transfer from 431 Operating Fund	18,000,000	18,900,000	19,845,000	20,837,250	21,879,113
Totals	\$ 19,238,644	\$ 20,230,560	\$ 27,517,301	\$ 37,443,424	\$ 48,072,256

<b>EXPENDITURES:</b>					
<u>MAPPING - 1360</u>					
UIS file storage member hardware		35,000	35,000	35,000	35,000
Miscellaneous GPS Hardware	20,000	30,000	30,000	30,000	30,000
Sub-Meter GPS Collector Replacement			20,000	20,000	20,000
Miscellaneous Network Hardware	20,000	20,000	20,000	20,000	20,000
Rack Battery Backup Controller Replacement	11,000	11,000	11,000	11,000	11,000
Replication storage member hardware	35,000		35,000		
Totals	86,000	96,000	151,000	116,000	116,000

<u>WATER FACILITIES -3310</u>					
Miscellaneous Emergency Repairs	100,000	100,000	120,000	120,000	120,000
Re-coat Chemical containment pads	-		20,000	20,000	20,000
Lime Plant Filter Piping & Valve Replacement	-	300,000	150,000	150,000	150,000
SP and MP Roof Repair	-		50,000	50,000	50,000
Prineville Injection Well MIT	100,000		50,000	50,000	50,000
Plant and Re-Pump Station Meter Repairs	25,000	25,000	25,000	25,000	25,000
Well Meter Repairs/Replacement	20,000				
Security Systems Upgrade	50,000	60,000	60,000	60,000	60,000
Rebuild Backwash Pump	-		75,000	75,000	75,000
Rebuild A-1, A-2, A-3	-	45,000	30,000	30,000	30,000
Rebuild HPP's 1,2,3,4,5	50,000	50,000	60,000	60,000	60,000
Lime Plant Transfer Pump Repair/Replacement	25,000	25,000	25,000	25,000	25,000
MP and SP High Service Pump Repair	40,000	50,000	50,000	50,000	50,000
Well house Roof Replacements	20,000	10,000	10,000	10,000	10,000
R & R Slaker Gear Box	10,000	25,000	25,000	25,000	25,000
Surficial Well Rehabilitations	10,000	16,000	21,000	21,000	21,000
Chemical pump replacement	30,000	22,000	25,000	25,000	25,000
Pump Station Chlorine and Ammonia Upgrades	-		20,000	20,000	20,000
Lime Silo Level Indicators	-		25,000	25,000	25,000
Lime Plant Filter Media Replacement	-	200,000	100,000	100,000	100,000
Rebuild HS Pumps	100,000	150,000	150,000	150,000	150,000
RO Plant High Service Pump Replacement	75,000	-	-	-	-
Replace Micron Filter Valves(2 per year)	-		15,000	15,000	15,000
Repaint Southport & Midport Storage Tank	-	100,000	100,000	100,000	100,000
Chlorine Regulators	10,000		20,000	20,000	20,000
Silo safety improvements	50,000		20,000	20,000	20,000
NP, MP, SP, & Well Fence Repairs	10,000	25,000	25,000	25,000	25,000
RO Plant Transfer Pump Repair/Replacement	50,000		70,000	70,000	70,000
Media Replacement for Scrubbers/Degassifiers	-		20,000	20,000	20,000
Lime Plant Accelerator Gearbox Replacement	15,000		20,000	20,000	20,000
Replace Trains 1 & 2 Membranes Pilot Skid for testing	60,000	600,000			
Totals	850,000	1,803,000	1,381,000	1,381,000	1,381,000

<u>CROSS CONNECTION - FLUSHING - 3311</u>					
Rehabbing City's Backflow Preventers	20,000	16,000	16,000	16,000	16,000
New Const. Commercial Meter and Backflow installs	100,000	85,000	85,000	85,000	85,000





**CITY OF PORT ST. LUCIE UTILITY SYSTEMS  
 RENEWAL & REPLACEMENT FUND - FUND #438  
 ADOPTED BUDGET - FY 2024-25**

	2024-2025 ADOPTED	2025-2026 -----	2026-2027 -----	2027-2028 -----	2028-2029 -----
Rehabbing large meters to radio reads	35,000	25,000	25,000	25,000	25,000
Miscellaneous Supplies	25,000	25,000	25,000	25,000	25,000
Totals	180,000	151,000	151,000	151,000	151,000

JAMES E. ANDERSON RO WTP - 3312

RO Well Misc. Immediate Repairs	20,000	25,000	25,000	25,000	25,000
RO Well Motor, Pump, VFD & Actuator/Valve	50,000	50,000	50,000	50,000	50,000
RO Well Rehabilitations (2)	250,000	250,000	250,000	250,000	250,000
JEA RO WTP Alkalinity Recovery Project	1,400,000	-	-	-	-
JEA RO WTP Ammonia / Chlorine System	15,000	75,000	75,000	75,000	75,000
JEA RO WTP Catwalk & Safety Ladder Installations	20,000	20,000	20,000	20,000	20,000
JEA RO WTP Chemical Containment Recoating	-	50,000	50,000	50,000	50,000
JEA RO WTP Chemical Feed Pumps	25,000	25,000	25,000	25,000	25,000
JEA RO WTP Chemical Rooms Floor Recoating	-	50,000	50,000	50,000	50,000
JEA RO WTP Control Room Upgrade	30,000	-	-	-	-
JEA RO WTP DIW MIT (Due - 02/2024)	-	-	-	-	75,000
JEA RO WTP Degasifer / Scrubber System	50,000	150,000	150,000	150,000	150,000
JEA RO WTP HVAC & Exhaust Fan Units	15,000	25,000	25,000	25,000	25,000
JEA RO WTP Misc. Immediate Repairs	100,000	100,000	100,000	100,000	100,000
JEA RO WTP Motor, Pump, VFD & Actuator/Valve	50,000	50,000	50,000	50,000	50,000
JEA RO WTP PLC Upgrade	500,000	-	-	-	-
JEA RO WTP Painting (Buildings, Ground Storage Tanks & Piping)	75,000	100,000	100,000	100,000	100,000
JEA RO WTP Permeate Standpipe & Actuator/Valve	200,000	-	-	-	-
JEA RO WTP Raw 30" Line Flange Repair	100,000	-	-	-	-
JEA RO WTP Retention Pond Rehabilitation	75,000	-	-	-	-
JEA RO WTP Security System Upgrades	50,000	25,000	25,000	25,000	25,000
RL Repump HVAC & Exhaust Fan Units	12,000	-	-	-	-
RL Repump Misc. Immediate Repairs	50,000	50,000	50,000	50,000	50,000
RL Repump Motor, Pump, VFD & Actuator/Valve	175,000	25,000	25,000	25,000	25,000
RL Repump Painting (Building, Ground Storage Tank & Piping)	75,000	100,000	100,000	100,000	100,000
RL Repump Security System Upgrades	-	25,000	25,000	25,000	25,000
SWWBPS Misc. Immediate Repairs	20,000	20,000	20,000	20,000	20,000
SWWBPS Motor, Pump, VFD & Actuator/Valve	-	15,000	15,000	15,000	15,000
SWWBPS Painting (Building & Piping)	-	25,000	25,000	25,000	25,000
SWWBPS Security System Upgrades	-	20,000	20,000	20,000	20,000
Totals	3,357,000	1,275,000	1,275,000	1,275,000	1,350,000

McCARTY RANCH - 3314

Control Structure by Houses to C24	-	100,000	-	-	-
POA Western Pump Station and Pipe Replacement	1,900,000	100,000	-	-	-
POA Eastern Pump Station	-	600,000	-	-	-
Convert to Electric Motors (2 per year)	-	120,000	-	-	-
Rehab of houses	-	50,000	-	-	-
Misc. Repairs	40,000	40,000	40,000	40,000	40,000
Totals	1,940,000	1,010,000	40,000	40,000	40,000

WATER DISTRIBUTION - P.M. - 3316

Line Break Repairs	100,000	100,000	100,000	100,000	100,000
Misc. Supplies \$106,000/mo	1,650,000	1,349,465	1,389,949	1,431,647	1,474,597
Water Main Deflections	50,000	50,000	50,000	50,000	50,000
Painting of the River Crossings	-	-	-	50,000	50,000
Totals	1,800,000	1,499,465	1,539,949	1,631,647	1,674,597



**CITY OF PORT ST. LUCIE UTILITY SYSTEMS  
 RENEWAL & REPLACEMENT FUND - FUND #438  
 ADOPTED BUDGET - FY 2024-25**

	2024-2025 ADOPTED	2025-2026 -----	2026-2027 -----	2027-2028 -----	2028-2029 -----
<b>INFLOW &amp; INFILTRATION - 3370</b>					
Gravity Sewer Main Line Repairs	100,000	100,000	100,000	100,000	100,000
Gravity Sewer Manhole Replacements & Rehabs	75,000	120,000	120,000	120,000	120,000
Gravity Sewer Cured In Place Pipe (CIPP) Lining	100,000	50,000	50,000	50,000	50,000
Infrastructure - Point Repairs & Training	-	10,000	10,000	10,000	10,000
Totals	275,000	280,000	280,000	280,000	280,000

<b>LIFT STATIONS-3380</b>					
Lift Station Pump and Panel Upgrades (Tesoro)	100,000	100,000	100,000	100,000	100,000
Lift Station Pump Repairs (Additional Lift Stations/aging infrastructure and growth)	250,000				
Spare Lift Station Pumps	250,000	200,000	200,000	200,000	200,000
Spare Parts & Impellers	100,000	250,000	250,000	250,000	250,000
Lift Station Beautification	50,000	75,000	75,000	75,000	75,000
SCADA for Lift Stations	50,000	50,000	50,000	50,000	50,000
Misc. Inventory Supplies	140,000	50,000	50,000	50,000	50,000
Lift Station Replacement Generators	100,000	185,658	191,228	196,965	202,874
Totals	1,040,000	910,658	916,228	921,965	927,874

<b>WEST PORT WWTP -3512</b>					
Miscellaneous Emergency Equipment	80,000	75,000	75,000	75,000	75,000
Sandblast & Paint Clarifier #3 Structure	-	74,000	74,000	74,000	74,000
Anoxic Mixers - Repair / Replace(11) - \$12,000 ea.	25,000				
Paint WP, SPBS Buildings and Tanks		50,000	50,000	50,000	50,000
Sludge Polymer Feed Pump - Repair / Replace (2)	25,000		25,000		
Aeration Recirculation Pump - Repair / Replace (6)	10,000	30,000	30,000	30,000	30,000
Vertical Turbine Pumps & Motors (IW,FD, Reuse)- Repair / Replace (14)	75,000	60,000	60,000	60,000	60,000
Clarifier Drives - Repair / Replace (3)	15,000	30,000		30,000	30,000
RAS and WAS pumps - Repair / Replace (5)	15,000	18,000	18,000	18,000	18,000
D.O. Controllers and Probes (6)	10,000				
Reuse Air Compressor components - Repair / Replace (2)	25,000				
Reuse Compliance Meter Replacements (Inf, IW, & reuse)	30,000	10,000	10,000	10,000	10,000
Headworks Odor Control System Equipment & Components - Repair / Replace	15,000				
Chlorinator Assembly and rotameters Replacement	10,000				
Plant Water System Equipment & Components - Repair / Replace	20,000				
I.W. System Electrical & Instrumentation components - Repair / Replace	10,000	20,000	20,000	20,000	20,000
Slide Gate - Repair / Replace (3)	100,000	20,000	20,000	20,000	20,000
Chlorine Feed Equipment - Repair / Replace (4 heads, 2 feed systems)	20,000	6,000			
Cameras and IT Equipment - Repair / Replace	10,000		20,000	20,000	20,000
Valves (WP, SP, SPBS, Reuse Ponds Repair / Replace	30,000	10,000	10,000	10,000	10,000
Dewatering Centrifuge Repairs (2)	50,000	15,000			
Sludge Blower components Repair / Replace (3)	10,000				
Sludge Feed Pump and Grinder components - Repair / Replace(2)	10,000		30,000	30,000	30,000
Aeration Drive Mixers and Motors - Repair / Replace (9)	10,000				
Anoxic Covers - Inspect / Repair		10,000			
SP, WP, & SPBS Fence Repair and Replacement	10,000	4,000	4,000	4,000	4,000
Crane Hoist Replacement	20,000				
Clarifier Weir Wolf Brush system - Repair / Replace (3)	5,000		18,000		
Headworks Bar screen & Roto press Components - Replacement	5,000				
Sand filter components Repair / Replace (12)	5,000	10,000			
Dewatering Conveyer and Gates - Repair/ Replace (3)	30,000				
Dewatering Centrifuge VFD Upgrade			20,000		
Generator Components Repair and Replace (WP & SPBS )	20,000	20,000		20,000	20,000



**CITY OF PORT ST. LUCIE UTILITY SYSTEMS  
 RENEWAL & REPLACEMENT FUND - FUND #438  
 ADOPTED BUDGET - FY 2024-25**

	2024-2025 ADOPTED	2025-2026 -----	2026-2027 -----	2027-2028 -----	2028-2029 -----
Generator Diesel Storage Components - Repair / Replace	5,000				
UPS Battery Replacement (3)	30,000				
Misc. Electrical / VFD's - Repair / Replace	20,000	15,000	15,000	15,000	15,000
PLC and SCADA Hardware Repair / Replace	20,000	3,000			
Network Upgrades – Phoenix to Cisco switches ( \$20k)	20,000				
Lift station Pump - Repair / Replace (4)	10,000	10,000		10,000	10,000
Instrumentation Sensors, Controllers, Analyzers, Transmitters	20,000	15,000	15,000	15,000	15,000
Flow Meter Repair / Replacement - WP, SP, SPBS (18)	20,000				
Auto Sampler Replacement (3)	20,000	7,000	7,000	7,000	7,000
Air Conditioner replacement (WP,SP,SPBS - 19 Units)	10,000	5,000			
Lab Equipment (meters, ovens, vacuum pump, magnetic stir, refrigerator)		2,000			
SPBS Pumps and Motors - Repair / Replacement	40,000	20,000	20,000	20,000	20,000
SPBS VFDs - Repair / Replace	40,000	4,000	4,000	4,000	4,000
SPBS Misc. Meters and Instruments - Repair / R Totals	5,000	4,000	4,000	4,000	4,000
SPWWTP Plant and IW Equipment / Instrument Repairs	20,000	5,000			
	980,000	552,000	549,000	546,000	546,000

GLADES WWTP -3513

Clean Aeration Basins	-	100,000	100,000	100,000	100,000
BPS - Glades - Repair / Replace Booster Pumps and Motors (6)	30,000	30,000	30,000	30,000	30,000
Added - Additional Centrifuge for Reliability	-	250,000	-	-	-
Repair / Replace Vertical Turbine Pumps and Motors (15)	100,000	150,000	150,000	150,000	150,000
Added - Pole Barn / Storage Building	-	150,000	-	-	-
BPS - Northport - Repair / Replace Booster Pumps and Motors (5)	130,000	30,000	30,000	30,000	30,000
Repair / Replace Bar screen Components	10,000	10,000	10,000	10,000	10,000
Repair / Replace SCADA and PLC Hardware	-	5,000	5,000	5,000	5,000
Paint Buildings, Tanks, Pipes, Motors, and Pumps (Glades, NPBPS, GBPS)	45,000	45,000	45,000	45,000	45,000
Miscellaneous Emergency Equipment	75,000	75,000	75,000	75,000	75,000
Added - Additional Sludge Feed Pump for Reliability	-	50,000	-	-	-
Repair / Replace RAS and WAS pumps (6 Ras, 4 Was)	35,000	35,000	35,000	35,000	35,000
Repair / Replace Sludge Feed Pump Systems (2)	35,000	35,000	35,000	35,000	35,000
Repair / Replace Fences and Gates (Glades, NPBPS, GBPS)	5,000	5,000	5,000	5,000	5,000
Repair / Replace Misc. Electrical Items, VFDs, Breakers, Accessories	40,000	30,000	30,000	30,000	30,000
Repair / Replace Anoxic Mixers (14)	30,000	25,000	25,000	25,000	25,000
Repair / Replace Clarifier Equipment (4 Units)	25,000	25,000	25,000	25,000	25,000
Repair / Replace Aeration Blowers / Motors / Valves (5)	21,000	21,000	21,000	21,000	21,000
Repair / Replace Aeration DO Probes and Controllers (8 of each)	20,000	20,000	20,000	20,000	20,000
Repair / Replace Centrifuge Components (2)	20,000	20,000	20,000	20,000	20,000
Repair / Replace Generator Components (Glades, NPBPS, GBPS)	20,000	20,000	20,000	20,000	20,000
Repair / Replace All On-Site Flow Meters (19)	20,000	20,000	20,000	20,000	20,000
Repair / Replace Polymer Feed System Equipment Components	20,000	20,000	20,000	20,000	20,000
Repair / Replace Recirculation Pumps (8)	20,000	20,000	20,000	20,000	20,000
Repair / Replace Odor Control Equipment	12,500	12,500	12,500	12,500	12,500
Camera and IT Hardware Repair GWWTF/NPBPS/GBPS	10,000	10,000	10,000	10,000	10,000
Repair / Replace Air Compressors (3 Units, 1 Dryer, 1 Controller)	10,000	10,000	10,000	10,000	10,000
Repair / Replace Conveyor Screws, Motors, and Gates (6)	10,000	10,000	10,000	10,000	10,000
Repair / Replace Plant Lift Station Pumps (8)	10,000	10,000	10,000	10,000	10,000
BPS - All - Repair / Replace Flow Meters	10,000	10,000	10,000	10,000	10,000
Repair / Replace Air Conditioners (12) (Glades, NPBPS, GBPS)	8,000	8,000	8,000	8,000	8,000
Repair / Replace Chlorine Equipment (4 heads, 2 feed systems)	8,000	8,000	8,000	8,000	8,000
Repair / Replace Globe Style Check Valves (10)	7,500	7,500	7,500	7,500	7,500
Repair / Replace Grit Unit (2) Blowers, Classifier, Pumps, Motors	7,500	7,500	7,500	7,500	7,500



**CITY OF PORT ST. LUCIE UTILITY SYSTEMS  
 RENEWAL & REPLACEMENT FUND - FUND #438  
 ADOPTED BUDGET - FY 2024-25**

	2024-2025 ADOPTED	2025-2026 -----	2026-2027 -----	2027-2028 -----	2028-2029 -----
Repair / Replace Reuse Compliance Instruments (6)	7,500	7,500	7,500	7,500	7,500
Auto Sampler Replacement (3)	7,000	7,000	7,000	7,000	7,000
BPS - All - Repair / Replace Miscellaneous Meters and Instruments	5,000	5,000	5,000	5,000	5,000
BPS - Glades - Repair / Replace Seal Water Pumps and Equipment (2)	5,000	5,000	5,000	5,000	5,000
BPS - Glades - Repair / Replace VFD Units and Electrical Items (6)	10,000	10,000	10,000	10,000	10,000
BPS - Northport - Repair / Replace Seal Water Pumps and Equipment (2)	5,000	5,000	5,000	5,000	5,000
BPS - Northport - Repair / Replace VFD Units and Electrical Items (5)	10,000	10,000	10,000	10,000	10,000
Repair / Replace pH and Hydro ranger Sensors	5,000	5,000	5,000	5,000	5,000
Repair / Replace Sludge Blowers (2 Motors, 2 Impellers, 2 Fans)	5,000	5,000	5,000	5,000	5,000
DEP required GST & Hydro Tank cleaning & inspection (2)	-	-	-	10,000	10,000
Totals	854,000	1,344,000	894,000	1,024,000	904,000
<b>WASTE WATER COLLECTIONS - PM - 3516</b>					
Inventory Misc. Supplies Misc. @ aprox. \$650,000/month	6,000,000	3,182,700	3,278,181	3,376,526	3,477,822
Emergency FM & LP Main Repairs & Ductile Iron Road Crossings	400,000	200,000	200,000	200,000	200,000
Air Release Valve (ARV) Replacements	150,000	150,000	150,000	150,000	150,000
Pigging for Force Main	25,000	130,000	130,000	130,000	130,000
Force Main Deflections	30,000	30,000	30,000	30,000	30,000
Painting of the River Crossings	-	-	-	50,000	50,000
Totals	6,605,000	3,692,700	3,788,181	3,936,526	4,037,822
Administrative Charges - General Fund	41,084	44,436	45,769	47,142	48,556
Total of Capital Projects & Payments	18,008,084	12,658,259	11,011,127	11,350,281	11,456,849
Contingency for Future Years	1,230,560	7,572,301	16,506,174	26,093,144	36,615,407
<b>SURPLUS &lt;DEFICIT&gt;</b>	-	-	-	-	-



CITY OF PORT ST. LUCIE  
 WATER & SEWER CONNECTION FEES - # 439  
 ADOPTED BUDGET - FY 2025

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2023	2024	2024	2025	\$	%	2026
<b>Beginning Undesignated Reserves</b>	\$ 3,211,475	\$ 3,800,347	\$ 3,800,347	\$ 4,650,645	\$ 850,298	22.37 %	\$ 4,650,645
<b>REVENUES &amp; SOURCES:</b>							
Intergovernmental	13,720	-	-	-	-	- %	-
Charges for Services	6,531,699	6,320,000	7,818,178	8,519,762	2,199,762	34.81 %	8,775,355
Miscellaneous Revenues	(3,258)	-	-	-	-	- %	-
Interest Income	21,776	51,550	64,713	40,000	(11,550)	(22.41)%	41,200
Fund Transfers	2,000,000	8,000,000	-	7,000,000	(1,000,000)	(12.50)%	7,000,000
<b>Total</b>	<b>8,563,937</b>	<b>14,371,550</b>	<b>7,882,891</b>	<b>15,559,762</b>	<b>1,188,212</b>	<b>8.27 %</b>	<b>15,816,555</b>
<b>EXPENDITURES:</b>							
Personnel Services	30,530	825,801	798,947	878,826	53,025	6.42 %	927,115
Operating Expenses	62,630	12,854,790	5,522,777	13,431,755	576,965	4.49 %	13,831,102
Capital Outlay	-	-	532,613	551,092	551,092	- %	265,000
Depreciation	7,570,209	-	-	-	-	- %	-
Contingencies	-	512,703	-	512,703	-	- %	589,825
Fund Transfers	311,696	178,256	178,256	185,386	7,130	4.00 %	200,513
<b>Total</b>	<b>7,975,065</b>	<b>14,371,550</b>	<b>7,032,593</b>	<b>15,559,762</b>	<b>1,188,212</b>	<b>8.27 %</b>	<b>15,816,555</b>
<b>SURPLUS (DEFICIT)</b>	<b>\$ 588,872</b>	<b>\$ -</b>	<b>\$ 850,298</b>	<b>\$ -</b>			<b>\$ -</b>
<b>Designated Reserve - Financial Policy - 17%</b>	<b>\$ 15,837</b>	<b>\$ 2,325,700</b>	<b>\$ -</b>	<b>\$ 2,432,799</b>			<b>\$ 2,509,510</b>
<b>PROJECTED FUND BALANCE:</b>							
Designated	\$ 15,837	\$ 2,325,700	\$ 2,325,700	\$ 2,432,799			\$ 2,509,510
Undesignated	3,784,510	1,474,647	2,324,945	2,217,846			2,141,135
<b>Total</b>	<b>\$ 3,800,347</b>	<b>\$ 3,800,347</b>	<b>\$ 4,650,645</b>	<b>\$ 4,650,645</b>			<b>\$ 4,650,645</b>



CITY OF PORT ST. LUCIE  
 WATER & SEWER CONNECTION FEES REVENUES - # 439  
 ADOPTED BUDGET - FY 2025

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2023	2024	2024	2025	\$	%	2026
<b>OPERATING REVENUES:</b>							
Intergovernmental	\$ 13,720	\$ -	\$ -	\$ -	\$ -	- %	\$ -
Charges for Services	6,531,699	6,320,000	7,818,178	8,519,762	2,199,762	34.81 %	8,775,355
Total	6,545,419	6,320,000	7,818,178	8,519,762	2,199,762	34.81 %	8,775,355
<b>NON-OPERATING REVENUES:</b>							
Miscellaneous Revenues	(3,258)	-	-	-	-	- %	-
Interest Income	21,776	51,550	64,713	40,000	(11,550)	(22.41)%	41,200
Total	18,518	51,550	64,713	40,000	(11,550)	(22.41)%	41,200
<b>NON-REVENUES:</b>							
Fund Transfers	2,000,000	8,000,000	-	7,000,000	(1,000,000)	(12.50)%	7,000,000
Total	2,000,000	8,000,000	-	7,000,000	(1,000,000)	(12.50)%	7,000,000
Fund Totals	<u>\$ 8,563,937</u>	<u>\$ 14,371,550</u>	<u>\$ 7,882,891</u>	<u>\$ 15,559,762</u>	<u>\$ 1,188,212</u>	<u>8.27 %</u>	<u>\$ 15,816,555</u>

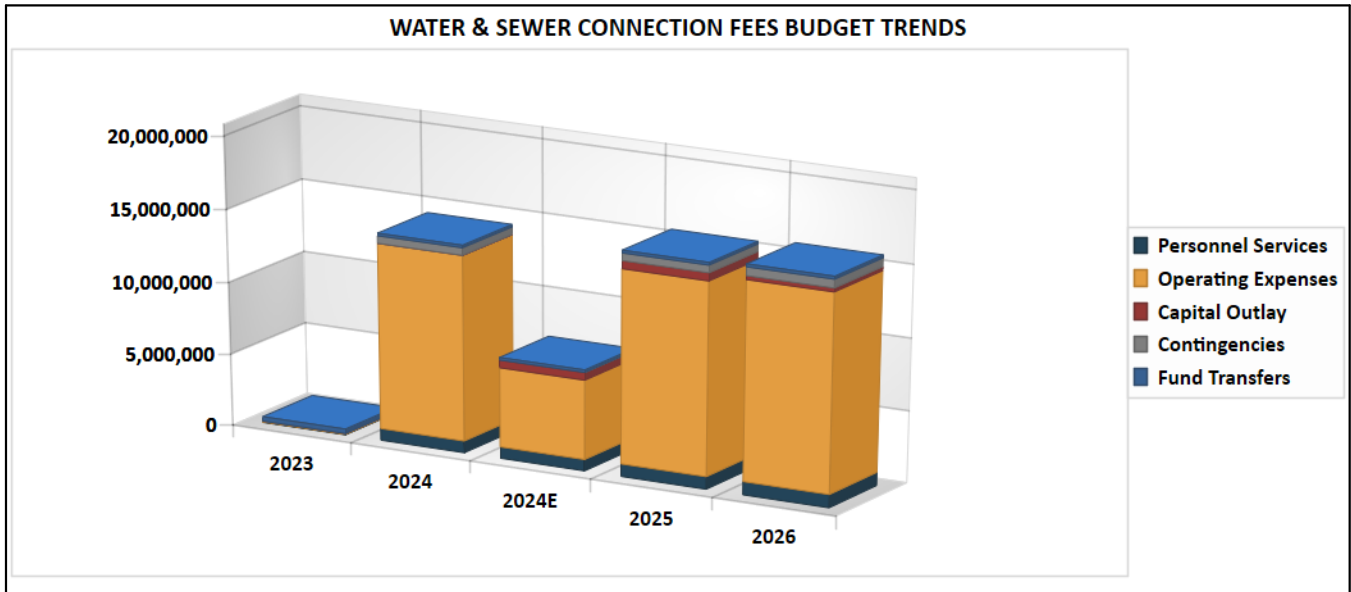


**CITY OF PORT ST. LUCIE  
 WATER & SEWER CONNECTION FEES EXPENDITURE SUMMARY  
 ADOPTED BUDGET - FY 2025**

	2023 AUDITED	2024 BUDGET	2024 ESTIMATED	2025 ADOPTED	VARIANCE		2026 PROJECTED
					\$	%	
<b>WATER DISTRIBUTION</b>							
Personnel Services	\$ 12,088	\$ 315,493	\$ 336,108	\$ 419,659	\$ 104,166	33.02 %	\$ 443,164
Operating Expenses	16,139	1,266,614	1,079,504	1,271,940	5,326	0.42 %	1,306,492
Capital Outlay	-	-	207,537	401,092	401,092	- %	215,000
<b>Total</b>	<b>28,227</b>	<b>1,582,107</b>	<b>1,623,149</b>	<b>2,092,691</b>	<b>510,584</b>	<b>32.27 %</b>	<b>1,964,656</b>
<b>SEWER-FIELD OPERATION</b>							
Personnel Services	18,442	510,308	462,839	459,167	(51,141)	(10.02)%	483,951
Operating Expenses	46,491	11,588,176	4,443,273	12,159,815	571,639	4.93 %	12,524,610
Capital Outlay	-	-	325,076	150,000	150,000	- %	50,000
<b>Total</b>	<b>64,933</b>	<b>12,098,484</b>	<b>5,231,188</b>	<b>12,768,982</b>	<b>670,498</b>	<b>5.54 %</b>	<b>13,058,561</b>
<b>NON-DEPARTMENTAL</b>							
Depreciation	7,570,209	-	-	-	-	-	-
Contingencies	-	512,703	-	512,703	-	-	592,825
Fund Transfers	311,696	178,256	178,256	185,386	7,130	4.00	200,513
<b>Total</b>	<b>7,881,905</b>	<b>690,959</b>	<b>178,256</b>	<b>698,089</b>	<b>7,130</b>	<b>1.03 %</b>	<b>789,729</b>
<b>Personnel Services</b>	<b>30,530</b>	<b>825,801</b>	<b>798,947</b>	<b>878,826</b>	<b>53,025</b>	<b>6.42 %</b>	<b>927,115</b>
<b>Operating Expenses</b>	<b>62,630</b>	<b>12,854,790</b>	<b>5,522,777</b>	<b>13,431,755</b>	<b>576,965</b>	<b>4.49 %</b>	<b>13,831,102</b>
<b>Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>532,613</b>	<b>551,092</b>	<b>551,092</b>	<b>- %</b>	<b>265,000</b>
<b>Depreciation</b>	<b>7,570,209</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>- %</b>	<b>-</b>
<b>Contingencies</b>	<b>-</b>	<b>512,703</b>	<b>-</b>	<b>512,703</b>	<b>-</b>	<b>- %</b>	<b>592,825</b>
<b>Fund Transfers</b>	<b>311,696</b>	<b>178,256</b>	<b>178,256</b>	<b>185,386</b>	<b>7,130</b>	<b>4.00 %</b>	<b>200,513</b>
<b>WATER &amp; SEWER CONNECTION FEES TOTAL</b>	<b>\$ 7,975,066</b>	<b>\$ 14,371,550</b>	<b>\$ 7,032,593</b>	<b>\$ 15,559,762</b>	<b>\$ 1,188,212</b>	<b>8.27 %</b>	<b>\$ 15,816,555</b>



**CITY OF PORT ST. LUCIE  
 WATER & SEWER CONNECTION FEES - 439  
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>EXPENDITURE SUMMARY:</b>							
Personnel Services	\$ 30,530	\$ 825,801	\$ 798,947	\$ 878,826	53,025	6.42 %	\$ 927,115
Operating Expenses	62,630	12,854,790	5,522,777	13,431,755	576,965	4.49 %	13,834,711
Capital Outlay	-	-	532,613	551,092	551,092	- %	265,000
Depreciation	7,570,209	-	-	-	-	- %	-
Contingencies	-	512,703	-	512,703	-	- %	589,216
Fund Transfers	311,696	178,256	178,256	185,386	7,130	4.00 %	200,513
<b>Total</b>	<b>\$ 7,975,065</b>	<b>\$ 14,371,550</b>	<b>\$ 7,032,593</b>	<b>\$ 15,559,762</b>	<b>1,188,212</b>	<b>8.27 %</b>	<b>\$ 15,816,555</b>

**STAFFING SUMMARY:**

Full Time Equivalents	11.00	6.00	6.00	7.00
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CITY OF PORT ST. LUCIE  
 WATER & SEWER CONNECTION FEE FUND #439 - CAPITAL OUTLAY  
 ADOPTED BUDGET - FY 2024-25

\*\* ADOPTED \*\*  
 FY 2024-25  
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3315	<u>UTILITY- WATER FEILD OPERATIONS</u>		
	Replace an F-250 & F-450	\$	160,00
	Replace Backhoe with Cat Mini, Trailer, Air Compressor & 2.5 bullets		<u>241,092</u>
	<b>Total</b>	<b>\$</b>	<b>401,092</b>
3515	<u>GOLF COURSE - OPERATIONS</u>		
	Replace two F-250's	\$	150,000
	<b>Total</b>	<b>\$</b>	<b>150,000</b>
	WATER & SEWER CONNECTION FEE FUND TOTAL REQUESTS	\$	<u>551,092</u>



CITY OF PORT ST. LUCIE  
 UTILITY RESERVES FUND - # 440  
 ADOPTED BUDGET - FY 2025

	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>Beginning Undesignated Reserves</b>	\$ 13,502,602	\$ 14,478,523	\$ 14,478,523	\$ 15,166,849			\$ 16,210,298
<b>REVENUES &amp; SOURCES:</b>							
Interest Income	502,086	224,862	224,862	576,486	351,624	156.37 %	593,781
Fund Transfers	473,835	463,464	463,464	466,963	3,499	0.75 %	398,920
Use of Reserves	-	12,768,445	12,768,445	13,156,551	388,106	3.04 %	13,807,299
<b>Total</b>	<b>975,921</b>	<b>13,456,771</b>	<b>13,456,771</b>	<b>14,200,000</b>	<b>743,229</b>	<b>5.52 %</b>	<b>14,800,000</b>
<b>EXPENDITURES:</b>							
Contingencies	-	13,456,771	13,456,771	14,200,000	743,229	5.52 %	14,800,000
<b>Total</b>	<b>975,921</b>	<b>13,456,771</b>	<b>13,456,771</b>	<b>14,200,000</b>	<b>743,229</b>	<b>5.52 %</b>	<b>14,800,000</b>
<b>SURPLUS (DEFICIT)</b>	<b>\$ 975,921</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>			<b>\$ -</b>
<b>PROJECTED FUND BALANCE:</b>							
Undesignated	14,478,523	15,166,849	15,166,849	16,210,298			17,202,999
Use of Undesignated	-	-	-	-			-
<b>Total</b>	<b>\$ 14,478,523</b>	<b>\$ 15,166,849</b>	<b>\$ 15,166,849</b>	<b>\$ 16,210,298</b>			<b>\$ 17,202,999</b>



**CITY OF PORT ST. LUCIE  
 CAPITAL FACILITY FUND - # 441  
 ADOPTED BUDGET - FY 2025**

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2023	2024	2024	2025	\$	%	2026
<b>Beginning Undesignated Reserves</b>	\$ 50,999,218	\$ 43,429,635	\$ 43,429,635	\$ 38,547,073	\$ (4,882,562)	(11.24)%	\$ 38,547,073
<b>REVENUES &amp; SOURCES:</b>							
Charges for Services	18,373,783	11,425,000	11,425,000	19,255,000	7,830,000	68.50 %	19,832,650
Interest Income	1,598,858	739,435	739,435	1,800,000	1,060,565	143.40 %	1,854,000
Use of Reserves	-	4,882,562	4,882,562	-	(4,882,562)	(100.00)%	-
<b>Total</b>	<b>19,972,641</b>	<b>17,046,997</b>	<b>17,046,997</b>	<b>21,055,000</b>	<b>4,008,003</b>	<b>23.50 %</b>	<b>21,686,650</b>
<b>EXPENDITURES:</b>							
Contingencies	-	-	-	3,506,123	3,506,123	- %	8,133,276
Fund Transfers	27,542,224	17,046,997	17,046,997	17,548,877	501,880	2.90 %	13,553,374
<b>Total</b>	<b>27,542,224</b>	<b>17,046,997</b>	<b>17,046,997</b>	<b>21,055,000</b>	<b>4,008,003</b>	<b>23.50 %</b>	<b>21,686,650</b>
<b>SURPLUS (DEFICIT)</b>	<b>\$ (7,569,583)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>			<b>\$ -</b>
<b>PROJECTED FUND BALANCE:</b>							
Undesignated	43,429,635	43,429,635	43,429,635	38,547,073			38,547,073
Use of Undesignated	-	(4,882,562)	(4,882,562)	-			-
<b>Total</b>	<b>\$ 43,429,635</b>	<b>\$ 38,547,073</b>	<b>\$ 38,547,073</b>	<b>\$ 38,547,073</b>			<b>\$ 38,547,073</b>



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## Saints Golf Course Fund

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This enterprise fund tracks the financial activity of the City's Golf Course. The Golf Course Fund earns its revenues through user fees from golfers. The golf course fund requires a financial contribution from the City's General Fund to maintain the course in Fiscal 2024-25. We anticipate the fund to be self-sustaining in future years.

The reserves are projected to be depleted, and capital improvements will be necessary to maintain the quality of the municipal course. This requirement may depend on the support of the General Fund to ensure the Golf Course remains a top notch asset for the City.



**ACTING PARKS & RECREATION DIRECTOR**  
Bradley R. Keen, CPRP, MPA

**THE SAINTS GOLF COURSE ADMINISTRATOR**  
Keith Bradshaw

10.175 FTES

- GROUNDS MAINTENANCE
- RETAIL SHOP OPERATIONS
- CLASS/PROGRAM OPERATIONS
- COORDINATION WITH RESTAURANT VENDOR
- SPECIAL COURSE EVENTS
- GOLF OPERATIONS
- FINANCIAL MANAGEMENT AND REPORTING
- RESTAURANT & BAR OPERATIONS, BEVERAGE CART, BANQUET HALL OPERATIONS AND EVENTS

# THE SAINTS GOLF COURSE



## OVERVIEW

The Saints Golf Course works to strengthen our community by offering exceptional leisure, cultural and innovative recreational opportunities, and the best golfing experience possible.

The Saints Golf Course has a vision to remain a safe, clean, and dynamic destination for recreation and enjoyment for all of the community and the surrounding area. This strategic plan is put into action by continuing to provide the most welcoming environment possible, while offering the best value-based golf experience in the area. This includes reaching and maintaining, at the highest level, the appearance and playability of the entire golf course, the clubhouse, and all of the club's amenities, with the finest in customer service hospitality.

## TOP WAYS WE ARE PUTTING THE STRATEGIC PLAN INTO ACTION

### SAFE, CLEAN & BEAUTIFUL

Create a welcoming environment while offering the best value for residents to play the game of golf.

This year's priorities will be:

Continue to improve the appearance of the entire golf course, which is not limited to just the 18 holes but includes the clubhouse, (both exterior and interior), cart barns, parking lot, practice areas, including a state-of-the-art driving range and all natural areas surrounding the course.



### CULTURE, NATURE & FUN ACTIVITIES

This year's priorities will be:

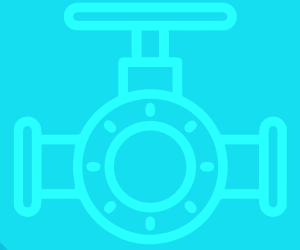
- *Develop the Next Generation of Golf:* To develop the next generation of golfers, we must introduce the game utilizing relevant and current media and be continually supportive of junior lesson and tournament/event programs.
- *Work in partnership with youth organizations:* Continue joining forces with youth organizations, such as the First Tee and the Boys and Girls Clubs, to help usher in the next generation of golfers.
- Host an annual *City Golf Championship*.
- Support continued Parks and Recreation fitness programs such as *Yoga on the Lawn*.

## HIGH-QUALITY INFRASTRUCTURE & FACILITIES

### Continue to improve course and facilities.

This year's priorities will be:

- Continue current aggressive agronomic and maintenance programs to promote healthier turf conditions, reduce labor cost, and reduce material expenditures.
- Continue the development and enhancement of the golf course practice facilities, including adding additional features to the newly covered artificial turf hitting area on the driving range.
- Continue the enhancement of the clubhouse and its many special amenities.
- Repair cart paths and cart storage area asphalt.



## HIGH-PERFORMING GOVERNMENT ORGANIZATION

### Improving communications and performance.

This year's priorities will be:

- Increase Net Revenue: The Saints' current business model relies heavily on greens fees as the primary revenue generator, with other revenues obtained from retail sales, lessons programs, memberships, food and beverage sales and banquet events. A key focus area of increasing revenue is the driving range and its continued enhancement to provide additional opportunities for continued revenue growth.
- Deploy a more aggressive marketing plan and create a strong social media presence: The Saints has been working closely with the Communications Department to develop a comprehensive marketing plan. The Communications Department has created Facebook and Instagram accounts solely dedicated to telling the story of The Saints.
- Enhance website and digital media content for reaching additional promotions.
- Continue assisting The Saints Pub with increasing business and event sales.
- Collaborate with Communications to explore new options for the future of the City's website, which continues to be the top way residents get information from The Saints.
- Develop programs to attract a more diverse clientele: In an effort to broaden the demographics of The Saints' clientele, programs will be developed that are geared towards more focused population segments; specifically, couples, families, women, with an intentional focus to include all diverse backgrounds and players of all abilities.



**64,500**

**Rounds of  
Golf Played  
FY 2023/24**

**1,150**

**Number of  
Current Members  
FY 2023/24**

**\$71,000**

**Membership  
Revenue  
FY 2023/24**

**\$56,174**

**Net Revenue  
FY 2023/24**



## STAFFING ADDITIONS

**NONE**



**THE SAINTS  
GOLF COURSE**

The Saints Golf Course | 772-398-2901

**SaintsPSL.com**

**278**

## PERFORMANCE MEASURES AND SCORECARD

### WORKLOAD MEASURES

#### GOAL

6

CULTURE, NATURE & FUN ACTIVITIES

	2020/21 Results	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target
<b>Rounds</b>	53,359	64,273	55,947	64,500	64,000
<b>Green Fees</b>	\$1,463,113	\$1,772,228	\$1,527,631	\$1,785,400	\$1,836,907
<b>Total Revenue</b>	\$2,027,766	\$2,444,004	\$2,232,040	\$2,561,000	\$2,654,046
<b>Restaurant</b>	\$27,965	\$107,808	\$59,570	\$74,600	\$100,000

### EFFECTIVENESS MEASURES

#### GOAL

6

CULTURE, NATURE & FUN ACTIVITIES

<b>Overall Experience Rating for Golf Course &amp; Pub</b>	-	95%	98%	99%	99%
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\*NCS - Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie through 2024. The following symbols are provided to show the relationship to the National Benchmark.

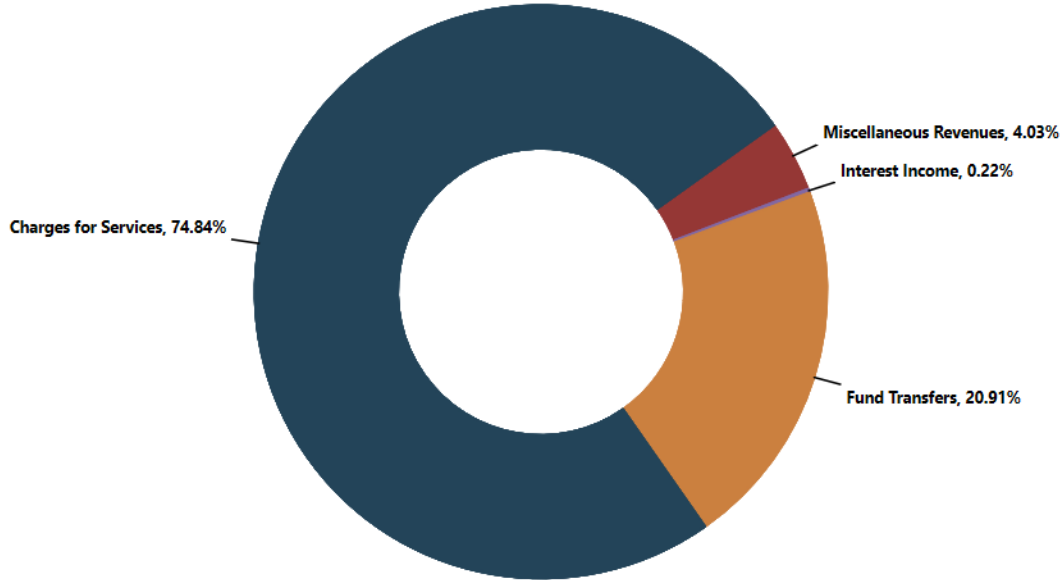
↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower





CITY OF PORT ST. LUCIE  
 PSL SAINTS GOLF COURSE FUND SOURCES - # 421  
 ADOPTED BUDGET - FY 2025

ADOPTED 2025 REVENUES

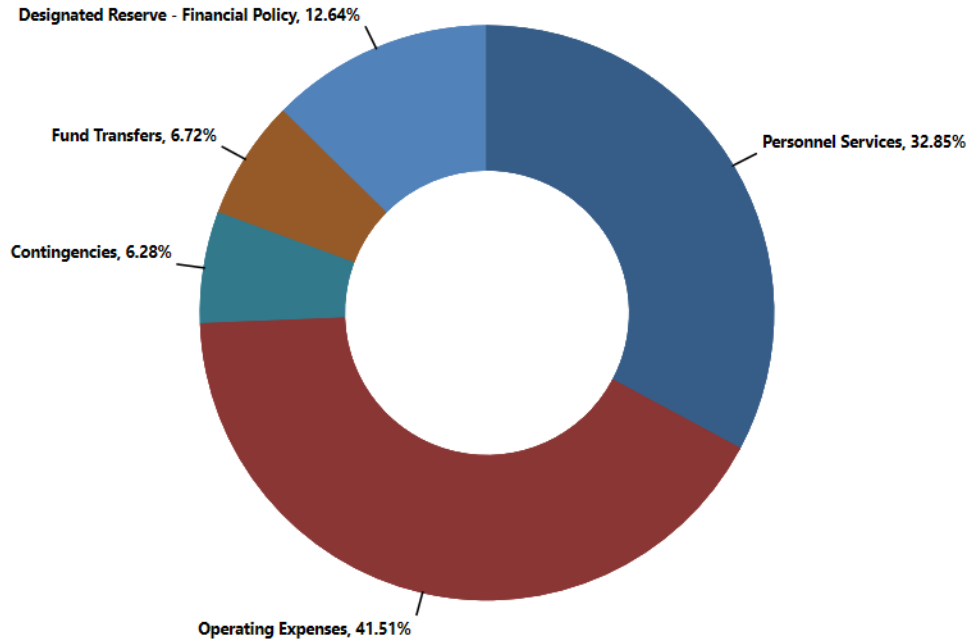


	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
	\$	\$	\$	\$	\$	%	\$
<b>Beginning Undesignated Reserves</b>	\$ 605,188	\$ 727,093	\$ 727,093	\$ 769,669	\$ 42,576	5.86 %	\$ 769,669
<b>REVENUES &amp; SOURCES:</b>							
Intergovernmental	14,244	-	92	-	-	- %	-
Charges for Services	1,903,616	1,973,362	1,985,049	2,323,218	349,856	17.73 %	2,435,707
Miscellaneous Revenues	90,888	115,000	76,882	125,000	10,000	8.70 %	128,750
Interest Income	24,293	6,746	6,746	6,828	82	1.22 %	7,033
Fund Transfers	199,000	199,000	199,000	649,000	450,000	226.13 %	450,000
<b>Total</b>	<u>\$ 2,232,041</u>	<u>\$ 2,294,108</u>	<u>\$ 2,267,769</u>	<u>\$ 3,104,046</u>	<u>\$ 809,938</u>	<u>35.31 %</u>	<u>\$ 3,021,490</u>



CITY OF PORT ST. LUCIE  
 CITY OF PORT ST. LUCIE  
 PSL SAINTS GOLF COURSE FUND USES - # 421  
 ADOPTED BUDGET - FY 2025

2025 ADOPTED EXPENDITURES



	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>EXPENDITURES BY FUNCTION:</b>							
Personnel Services	\$ 859,783	\$ 880,684	\$ 895,916	\$ 929,711	\$ 49,027	5.57 %	\$ 982,004
Operating Expenses	1,070,454	1,057,643	981,496	1,174,942	117,299	11.09 %	1,201,905
Capital Outlay	-	173,000	165,000	631,600	458,600	265.09 %	630,000
Debt	1,649	-	-	-	-	- %	-
Contingencies	-	-	-	177,701	177,701	- %	-
Fund Transfers	178,250	182,781	182,781	190,092	7,311	4.00 %	207,581
<b>Total</b>	<b>2,110,136</b>	<b>2,294,108</b>	<b>2,225,193</b>	<b>3,104,046</b>	<b>809,938</b>	<b>35.31 %</b>	<b>3,021,490</b>
Ending Undesignated	\$ 341,046	\$ 339,428	\$ 382,004	\$ 411,878			\$ 398,405



CITY OF PORT ST. LUCIE  
 PSL SAINTS GOLF COURSE FUND - # 421  
 ADOPTED BUDGET - FY 2025

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2023	2024	2024	2025	\$	%	2026
<b>Beginning Undesignated Reserves</b>	\$ 605,188	\$ 727,093	\$ 727,093	\$ 769,669			\$ 769,669
<b>REVENUES &amp; SOURCES:</b>							
Intergovernmental	14,244	-	92	-	-	- %	-
Charges for Services	1,903,616	1,973,362	1,985,049	2,323,218	349,856	17.73 %	2,435,707
Miscellaneous Revenues	90,888	115,000	76,882	125,000	10,000	8.70 %	128,750
Interest Income	24,293	6,746	6,746	6,828	82	1.22 %	7,033
Fund Transfers	199,000	199,000	199,000	649,000	450,000	226.13 %	450,000
<b>Total</b>	<b>2,232,041</b>	<b>2,294,108</b>	<b>2,267,769</b>	<b>3,104,046</b>	<b>809,938</b>	<b>35.31 %</b>	<b>3,021,490</b>
<b>EXPENDITURES:</b>							
Personnel Services	859,783	880,684	895,916	929,711	49,027	5.60 %	982,004
Operating Expenses	1,070,454	1,057,643	981,496	1,174,942	117,299	11.09 %	1,201,905
Capital Outlay	-	173,000	165,000	631,600	458,600	265.09 %	630,000
Debt	1,649	-	-	-	-	- %	-
Contingencies	-	-	-	177,701	177,701	- %	-
Fund Transfers	178,250	182,781	182,781	190,092	7,311	4.00 %	207,581
<b>Total</b>	<b>2,110,136</b>	<b>2,294,108</b>	<b>2,225,193</b>	<b>3,104,046</b>	<b>809,938</b>	<b>35.31 %</b>	<b>3,021,490</b>
<b>SURPLUS (DEFICIT)</b>	<b>\$ 121,905</b>	<b>\$ -</b>	<b>\$ 42,576</b>	<b>\$ -</b>			<b>\$ -</b>
<b>PROJECTED FUND BALANCE:</b>							
Designated	\$ 386,047	\$ 387,665	\$ 387,665	\$ 357,791			\$ 371,264
Undesignated	341,046	339,428	382,004	411,878			398,405
<b>Total</b>	<b>\$ 727,093</b>	<b>\$ 727,093</b>	<b>\$ 769,669</b>	<b>\$ 769,669</b>			<b>\$ 769,669</b>



CITY OF PORT ST. LUCIE  
 CITY OF PORT ST. LUCIE  
 PSL SAINTS GOLF COURSE FUND REVENUES - # 421  
 ADOPTED BUDGET - FY 2025

	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>OPERATING REVENUES:</b>							
Intergovernmental	\$ 14,244	\$ -	\$ 92	\$ -	\$ -	-	% \$ -
Charges for Services	1,903,616	1,973,362	1,985,049	2,323,218	349,856	17.73 %	2,435,707
Total	1,917,860	1,973,362	1,985,141	2,323,218	349,856	17.73 %	2,435,707
<b>NON-OPERATING REVENUES:</b>							
Miscellaneous Revenues	90,888	115,000	76,882	125,000	10,000	8.70 %	128,750
Interest Income	24,293	6,746	6,746	6,828	82	1.22 %	7,033
Total	115,181	121,746	83,628	131,828	10,082	8.28 %	135,783
<b>NON-REVENUES:</b>							
Fund Transfers	199,000	199,000	199,000	649,000	450,000	226.13 %	-
Total	199,000	199,000	199,000	649,000	450,000	226.13 %	450,000
Fund Totals	\$ 2,232,041	\$ 2,294,108	\$ 2,267,769	\$ 3,104,046	\$ 809,938	35.31 %	\$ 3,021,490

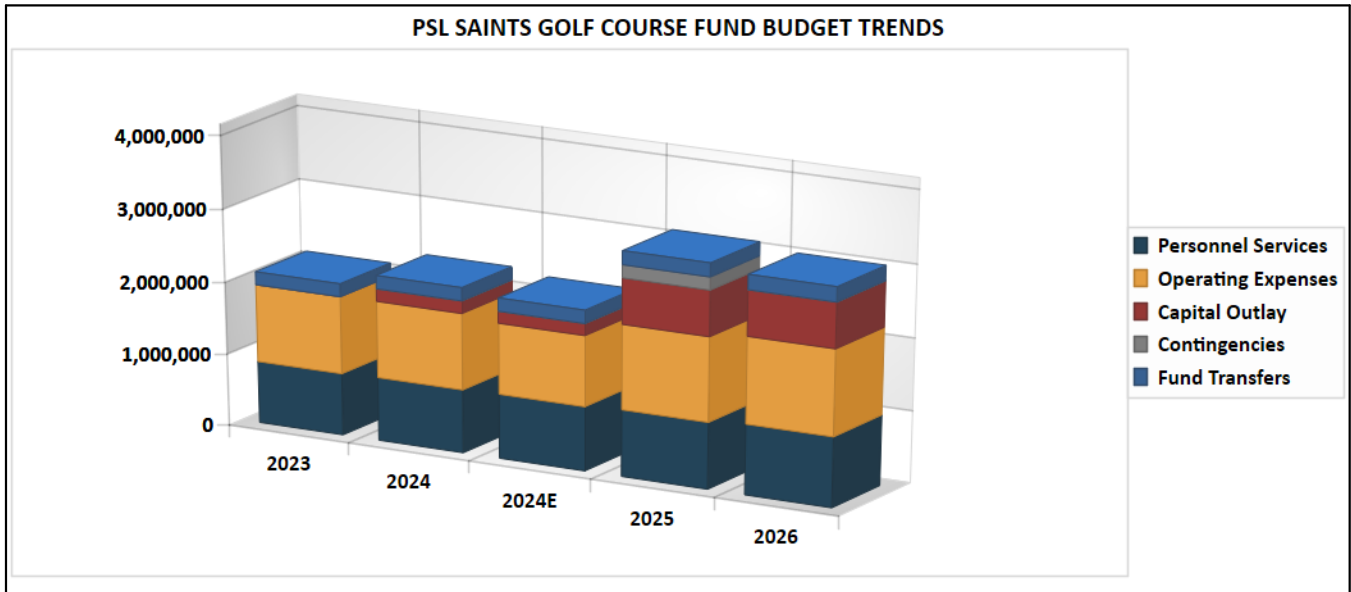


**CITY OF PORT ST. LUCIE  
 PSL SAINTS GOLF COURSE FUND EXPENDITURE SUMMARY  
 ADOPTED BUDGET - FY 2025**

	2023 AUDITED	2024 BUDGET	2024 ESTIMATED	2025 ADOPTED	VARIANCE		2026 PROJECTED
					\$	%	
<b>GOLF COURSE-MAINTENANCE</b>							
Personnel Services	\$ 459,093	\$ 515,960	\$ 528,700	\$ 551,132	\$ 35,172	6.82 %	\$ 582,050
Operating Expenses	552,089	581,399	547,097	612,806	31,407	5.40 %	631,193
Capital Outlay	-	145,000	150,000	157,600	12,600	8.69 %	150,000
Total	1,011,182	1,242,359	1,225,797	1,321,538	79,179	6.37 %	1,363,243
<b>GOLF COURSE-OPERATIONS</b>							
Personnel Services	400,690	364,724	367,216	378,579	13,855	3.80 %	399,954
Operating Expenses	518,365	476,244	434,399	562,136	85,892	18.04 %	570,712
Leases	1,326	-	-	-	-	- %	-
Capital Outlay	-	28,000	15,000	474,000	446,000	592.86 %	480,000
Total	920,381	868,968	816,615	1,414,715	545,747	62.80 %	1,450,666
Total	1,931,563	2,111,327	2,042,412	2,736,253	624,926	29.60 %	2,813,909
<b>NON-DEPARTMENTAL</b>							
Debt	1,649	-	-	-	-	-	-
Contingencies	-	-	-	177,701	177,701	-	-
Fund Transfers	178,250	182,781	182,781	190,092	7,311	4.00	207,581
Total	179,899	182,781	182,781	367,793	185,012	101.22 %	207,581
Personnel Services	859,783	880,684	895,916	929,711	49,027	5.57 %	982,004
Operating Expenses	1,070,454	1,057,643	981,496	1,174,942	117,299	11.09 %	1,201,905
Capital Outlay	-	173,000	165,000	631,600	458,600	265.09 %	630,000
Debt	1,649	-	-	-	-	- %	-
Contingencies	-	-	-	177,701	177,701	- %	-
Fund Transfers	178,250	182,781	182,781	190,092	7,311	4.00 %	207,581
	-	-	-	-	-	- %	-
<b>PSL SAINTS GOLF COURSE FUND TOTAL</b>	<b>\$ 2,110,136</b>	<b>\$ 2,294,108</b>	<b>\$ 2,225,193</b>	<b>\$ 3,104,046</b>	<b>\$ 809,938</b>	<b>35.31 %</b>	<b>\$ 3,021,490</b>



CITY OF PORT ST. LUCIE  
 PSL SAINTS GOLF COURSE FUND - 421  
 DEPARTMENTAL BUDGET SUMMARY



	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>EXPENDITURE SUMMARY:</b>							
Personnel Services	\$ 859,783	\$ 880,684	\$ 895,916	\$ 929,711	49,027	5.60 %	\$ 982,004
Operating Expenses	1,070,454	1,057,643	981,496	1,174,942	117,299	11.09 %	1,201,905
Capital Outlay	-	173,000	165,000	631,600	458,600	265.09 %	630,000
Debt	1,649	-	-	-	-	- %	-
Contingencies	-	-	-	177,701	177,701	- %	-
Fund Transfers	178,250	182,781	182,781	190,092	7,311	4.00 %	207,581
<b>Total</b>	<b>\$ 2,110,136</b>	<b>\$ 2,294,108</b>	<b>\$ 2,225,193</b>	<b>\$3,104,046</b>	<b>809,938</b>	<b>35.31 %</b>	<b>\$ 3,021,490</b>

**STAFFING SUMMARY:**

Full Time Equivalents	10.175	10.175	10.175	10.175
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**CITY OF PORT ST. LUCIE  
 GOLF COURSE FUND #421 - CAPITAL OUTLAY  
 ADOPTED BUDGET - FY 2024-25**

\*\* ADOPTED \*\*  
 FY 2024-25  
 \*\*\*\*\*

<b>7250</b>	<u>GOLF COURSE - MAINTENANCE</u>		
	MultiPro 5800 Sprayer	\$	79,300
	GreensMaster 3150Q		44,700
	Medium Duty Workman		<u>33,600</u>
	<b>Total</b>	<b>\$</b>	<b>157,600</b>
<b>7251</b>	<u>GOLF COURSE - OPERATIONS</u>		
	Walk-in Freezer, Stove & Dishwasher	\$	24,000
	Drainage Improvements, Irrigation replacement		300,000
			<u>150,000</u>
	<b>Total</b>	<b>\$</b>	<b>474,000</b>
GOLF COURSE FUND TOTAL REQUESTS \$			<u>631,600</u>



---

## Special Revenue Funds

### Mobility Fee Fund

---

Mobility fees replaced both City and County Road impact fees collected from developers/builders in the City. This fund is designed to track the revenue and allowable expenses.

Mobility fees benefit our residents because they provide a greater range of options for use of the funding than impact fees, including bike lanes, sidewalks, trails, transit and roads.

### Solid Waste Operating Fund

---

The fund is used to manage operations relating to garbage and waste collections and

administration of the City's franchise agreement for solid waste services.

### Governmental Finance Corporation Fund

---

This fund is used to account for lease payments from the City. This fund has been established by Ordinance 06-64 (as amended by Ordinance 13-24) which is used to pay principal and interest on

the Southern Grove Special Assessment District Bonds, taxes and operational costs for the City's jobs corridor.

### Police Impact Fee Fund

---

The City imposes an impact fee on new development to help fund the equipment costs associated with new officers. This fund is designed to track the revenue and allowable

expenses. This fund pays for enhancing the Police Department's services and is generally spent on capital expenses.

### Street Lighting Fund

---

This is a special revenue fund that tracks the financial activity of this unique revenue that is dedicated toward a specific function. Citizens that elect to form a Street Lighting District to provide streetlights in a residential

neighborhood will pay an annual fee of \$26 for the current fiscal year 2024-25. This is the same annual fee as the last year. The other streetlights are located along the main arterial roads throughout the City.

### National Pollution Discharge Elimination System Fund (NPDES)

---

This fund separately tracks the cost of this federally required program to control any potential pollution discharge from construction

sites. A separate permit fee is being charged and funds the cost of this program. This fund will add one new position.





---

## SW Annexation SAD Debt Service Fund

---

This fund is for the payment of the annual debt service on the bonds used for the infrastructure improvements made in this special assessment district. The annual assessment revenue collected from the property owners is the

source of funds. The bonds have a 33-year payback schedule and are dependent on the landowners paying their assessments as their property is developed in the future and gains value.

---

## Neighborhood Stabilization #3 Fund (NSP)

---

This is a federal grant fund that is being used to account for the financial activity of the Neighborhood Stabilization Program. This grant is used to reduce blight by allowing the City to purchase and renovate homes that are in poor condition and are in the foreclosure process.

The high number of foreclosures in the past contributed to many neglected homes. This grant operates on a reimbursement basis, thus causing an operating deficit in any single year.

---

## Community Development Block Grant (C.D.B.G.) Fund

---

The CDBG federal entitlement block grant is allocated to cities with a population over 50,000. This funding may be used for projects such as community service, infrastructure improvements and housing for low-income

residents. Typical projects funded in the past include infrastructure improvements in low-income areas and construction of public facilities.

---

## State Housing Initiative Partnership (S.H.I.P.) Fund

---

The state SHIP grant that the City receives is accounted for in this fund and is used to assist low-income households with down payment and housing rehabilitation costs. The applicants must qualify according to an income level based on family size. Any request for repair funding

must deal with a health and/or safety issue in their existing home. For down payment assistance, the applicants must meet the low-income standard to qualify but then also qualify with a financial institution for their home mortgage.

---

## Water & Sewer Special Assessment Funds

---

These funds are for payment of the annual debt service on the bonds used for financing the water and sewer improvements in each of the special assessment districts. The annual assessment revenue collected from the

residents is the source of funds. Each district has its own individual fund in order to match the actual costs of the district with the assessment to its residents. The bonds have a 20-year payback schedule.



---

## River Point SAD Fund

---

This special assessment fund covers the annual assessment collections and payment of the annual debt service associated with the PUD. Bonds were issued to fund the capital

improvements (roads, drainage and utility lines) and now the property owners pay annually an assessment to cover the debt payment. As cash flow allows, debt may be retired early.

---

## Tesoro SAD Fund

---

This special assessment fund covers the annual assessment collections and payment of the annual debt service associated with the PUD. Bonds were issued to fund the capital improvements and now the property owners pay

annually an assessment to cover the debt payment. Any contingency generated will remain in this fund and will help accelerate debt retirement.

---

## Glassman SAD Fund

---

This special assessment fund covers the annual assessment collections and payment of SAD Funds of the annual debt service associated with the PUD. Bonds were issued to fund the capital

improvements and now the property owners pay annually an assessment to cover the debt payments.

---

## East Lake Village SAD Fund

---

This special assessment fund covers the annual assessment collections and payment of the annual debt service associated with the PUD. Bonds were issued to fund the capital

Improvements and now the property owners pay annually an assessment to cover the debt payments.

---

## City Center SAD, 2006 Series

---

This special assessment fund will track the collections and then the debt payments associated with the public infrastructure improvements in the City Center project. The property owners in the district will either contribute for their share of the cost or they

can make payments according to the financing plan. These improvements were for the public areas of what is called City Center, an area of redevelopment along US 1 that is planned to have a combination of residential, retail, office and public uses including the City's Civic Center.



---

## Combined Road SAD, Series 2006

---

This special assessment fund will track the collections and then the debt payments associated with the three-small road / intersection improvements. The property owners in the three districts will either make a

contribution for their share of the cost or they can make payments according to the financing plan. These funds will be used to retire debt associated with making the improvements.

---

## Community Redevelopment Agency Fund

---

The financial activity of the Community Redevelopment Agency (CRA) is tracked in this special revenue fund. The budget schedule for this fund is presented in a format to show the projected growth in revenue into the future. The CRA earns revenues based on the increase in taxable values within the established district. There are four separate districts that make up this financial data.

Debt was issued to fund half of the cost of the City's Civic Center and the revenues of the CRA was the funding source. Due to the falling property tax value and the associated revenue, the CRA has been unable to fund the debt service originally designated for this fund. The General Fund will be transferring \$6.7 in FY26 to retire the 2016 CRA debt.

---

## Conservation Trust Fund

---

The City's Conservation Trust Fund accumulates mitigation fees paid by developers who chose to make this payment in place of preserving a portion of their sites as

required under the City's Land Development Code. These fees can be used for preservation of conservation land.

---

## Solid Waste Non-Ad Valorem Assessment Fund

---

This fund is to account for the revenues and expenditures associated with the collection of solid waste in the City. The assessment is placed on the property owner's tax bill and passes through the County Tax Collector to the City who will then pay the vendor providing the service.

Managing this service through the tax bills provides a reduced fee to the citizens of our community. The reduction of uncollectible accounts, billing and collecting generate savings that can pass on to City property owners.



CITY OF PORT ST. LUCIE  
 MOBILITY FEE FUND - # 105  
 ADOPTED BUDGET - FY 2025

	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>Beginning Undesignated Reserves</b>	\$ 7,329,721	\$ 10,395,342	\$ 10,395,342	\$ 4,115,327			\$ 4,115,327
<b>REVENUES &amp; SOURCES:</b>							
Licenses & Permits	10,136,354	7,450,000	7,450,000	8,418,167	968,167	13.00 %	8,082,957
Interest Income	362,267	100,000	100,000	350,082	250,082	250.08 %	260,584
Use of Reserves	-	6,280,015	6,280,015	-	(6,280,015)	(100.00)%	-
<b>Total</b>	<b>10,498,621</b>	<b>13,830,015</b>	<b>13,830,015</b>	<b>8,768,249</b>	<b>(5,061,766)</b>	<b>(36.60)%</b>	<b>8,343,541</b>
<b>EXPENDITURES:</b>							
Fund Transfers	7,433,000	13,830,015	13,830,015	8,768,249	(5,061,766)	(36.60)%	8,343,541
<b>Total</b>	<b>7,433,000</b>	<b>13,830,015</b>	<b>13,830,015</b>	<b>8,768,249</b>	<b>(5,061,766)</b>	<b>(36.60)%</b>	<b>8,343,541</b>
<b>SURPLUS (DEFICIT)</b>	<b>\$ 3,065,621</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>			<b>\$ -</b>
<b>Undesignated Reserve</b>	<b>\$ 10,395,342</b>	<b>\$ 10,395,342</b>	<b>\$ 4,115,327</b>	<b>\$ 4,115,327</b>			<b>\$ 4,115,327</b>



**SOLID WASTE DIRECTOR**  
 Mariana Feldpausch

19 FTES

**CUSTOMER SERVICE**

5 FTES

- FCC COORDINATION
- ADDITIONAL PICKUPS
- SERVICE GUIDELINES
- COMMUNITY OUTREACH
- CALL CENTER
- EDUCATIONAL PROGRAMS

**FIELD**

4 FTES

- INSPECTIONS
- EDUCATION
- MISSED COLLECTION VERIFICATION
- CITATIONS
- ILLEGAL DUMPING

**DROP-OFF SITE**

2 FTES

- VEGETATION AND BULK RESIDENTIAL DISPOSAL
- SITE MAINTENANCE
- SITE SECURITY
- CITY RESIDENCY VERIFICATION

**KEEP PORT ST. LUCIE BEAUTIFUL**

7 FTES\*

- EDUCATIONAL OUTREACH
- BEAUTIFICATION
- ADOPT-A-STREET
- LITTER PREVENTION
- SPECIAL EVENTS
- HOLIDAY LIGHTS

12 FTES Solid Waste Operating Fund  
 \*7 FTES General Fund.

■ Solid Waste    ■ General

# OFFICE OF SOLID WASTE



## OVERVIEW

The City of Port St. Lucie's Office of Solid Waste is dedicated to aligning with the City's Strategic Plan. The Office works to serve the residents, and City team through exceptional services and customer service.

Responsibilities include:

- Increasing City awareness of the new solid waste management system.
- Managing all the City's solid waste management system.
- Overseeing solid waste franchise agreement.
- Establishing City's Convenient Drop-off Center.
- Community outreach, solid waste education.
- The City's solid waste website and content management.
- Managing new City solid waste ordinance.
- Managing solid waste 1PSL exclusive queue.
- Providing outstanding customer service.

## TOP WAYS WE ARE PUTTING THE STRATEGIC PLAN INTO ACTION

### SAFE, CLEAN & BEAUTIFUL

#### Keep Port St. Lucie Beautiful

- Review current programs and find opportunities for expansion.
- Continue Adopt-a-Street program and expand volunteer base.
- Review and apply for grant opportunities.
- Expand and refine holiday lights program.
- Continue Cigarette Litter Prevention Programs.

#### KPSLB Litter Crew

- Implement weighing program for litter collected allowing for better data collection and reporting.
- Explore and install tracking system for smaller vehicles utilized by litter crew.
- Launch Please Stop Litter campaign expanding through all solid waste efforts and engaging leadership.

#### Service Provider Performance

- FCC Partnership
  - Ensure services are properly provided by franchise hauler.
- Consistent Communication
- Making sure all staff is working as a team and constantly communicating, limiting duplicated efforts efficiently using resources.
- Mutually beneficial Franchise Agreement
- Executing Franchise Agreement amendment 2 with improvements beneficial to both residents, City, and service provider.
- Consistent Services and Enforcement
  - Working together to provide all services and enforcement (tagging) while planning for rapid growth with the city.



**76% of residents rated the cleanliness of the City positively, similar to the national benchmark.**

## HIGH-PERFORMING GOVERNMENT ORGANIZATION

### Customer Service Quality Control

This year's priorities will be:

- Customer Service Quality Control.
- Office of Solid Waste exclusive queue.

**Number of Customer Service Calls FY 23/24: 34,769**

**Number of 1PSL entries FY 23/24: 16,571**



## SMART & CONNECTED CITY

### Education of New Solid Waste Ordinance and Franchise Agreement Guidelines

- City Sponsored Events
- Engaging with community and disseminating the OSW message
- Educational Materials and Mailers
- Establishing annual mailers with annual bulk calendar
- Field In-person Education
- Educate residents through in-person personalized customer service and ordinance enforcement
- Guideline Meetings
- Collaborating with Code Enforcement for education through enforcement
- Continued collaboration with Information Technology (IT) to refine newly implemented solid waste electronic citations.

## HIGH-QUALITY INFRASTRUCTURE & FACILITIES

### Convenient Drop-off Center

- Serving 60,138 users in 2023, the Convenient Drop-off Center continues to grow in popularity. Maintenance and minor improvements are the main focus until a fully developed plan is finalized.

### Update and install additional signage

- Directional
- Explore additional gated access point (exit)
- Improve signs stability during inclement weather
- Informational board to inform residents of services and events

### Tracking Software

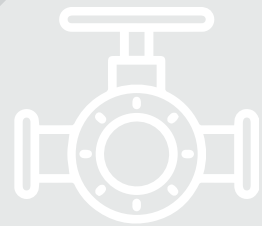
- Explore other tracking possibilities

### Site Operating Hours

- Review usage data and adjust hours accordingly, relieving overfilled site due to hours exceeding St. Lucie County Sanitary Landfill hours.

### Explore revenue streams to off-set cost

- Charge by car
- Minimal fee based on vehicle type charged through credit card



## STAFFING ADDITIONS

FY 24/25: 1 Customer Service Specialist (1PSL)

## PERFORMANCE MEASURES AND SCORECARD

### WORKLOAD MEASURES

GOAL

1

SAFE, CLEAN, AND BEAUTIFUL

GOAL

3

SMART & CONNECTED CITY

GOAL

7

HIGH-PERFORMING GOVERNMENT ORGANIZATION

	2020/21 Results	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target
Goal 7: Number of Customer Service Calls	N/A	N/A	41,116	34,769	35,000
Goal 1: Number of Solid Waste Cases Open	N/A	N/A	7,697	7,854	8,000
Goal 3: Number of Community Education Events	N/A	N/A	17	26	22

### EFFICIENCY MEASURES

GOAL

7

HIGH-PERFORMING GOVERNMENT ORGANIZATION

Ratio of Open and Closed Solid Waste 1PSL Tickets	N/A	N/A	0.01%	.2%	5%
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### EFFECTIVENESS MEASURES

GOAL

7

HIGH-PERFORMING GOVERNMENT ORGANIZATION

*NCS™: Percent of residents who rate garbage collection as collection as Excellent or Good	82% ↔	48%↓↓	37%↓↓	60%↓	62%
*NCS™: Percent of residents who rate Yard waste pick-up as collection as Excellent or Good	76%↔	50%↓	43%↓↓	63%↔	65%

\*NCS - Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie through 2024. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher ↑ Higher ↔ Similar ↓ Lower ↓↓ Much lower



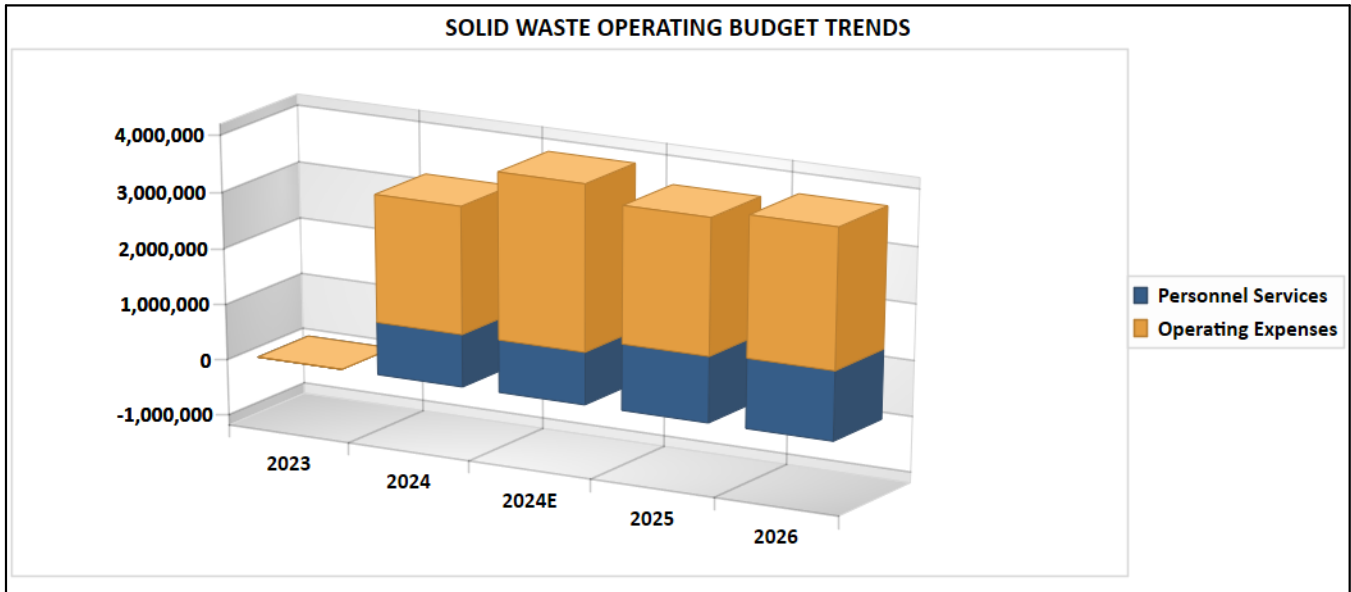


CITY OF PORT ST. LUCIE  
 SOLID WASTE OPERATING - # 106  
 ADOPTED BUDGET - FY 2025

	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>REVENUES &amp; SOURCES:</b>							
Fines & Forfeitures	\$ -	\$ 292,057	\$ 60,000	\$ 60,000	\$ -	-	% \$ 61,800
Charges for Services	-	126,713	126,713	132,000	5,287	4.17	% 135,960
Licenses & Permits	-	1,077,860	1,096,966	1,341,203	263,343	24.43	% 1,381,439
Intergovernmental	-	1,261,414	1,261,414	1,248,000	(13,414)	(1.06)	% 1,285,440
Interest Income	-	5,000	-	-	(5,000)	(100.00)	% -
Miscellaneous							
Revenues	-	-	440,000	465,350	465,350	-	% 479,311
Fund Transfers	-	449,380	916,298	371,049	(78,331)	(17.43)	% 411,605
<b>Total</b>	<b>-</b>	<b>3,212,424</b>	<b>3,901,391</b>	<b>3,617,602</b>	<b>405,178</b>	<b>12.61</b>	<b>% 3,755,555</b>
<b>EXPENDITURES:</b>							
Personnel Services	-	943,024	943,024	1,186,758	243,734	25.85	% 1,251,786
Operating Expenses	(2,158)	2,269,400	2,958,367	2,430,844	161,444	(17.83)	% 2,503,769
Debt	2,158	-	-	-	-	-	% -
<b>Total</b>	<b>-</b>	<b>3,212,424</b>	<b>3,901,391</b>	<b>3,617,602</b>	<b>405,178</b>	<b>(12.61)</b>	<b>% 3,755,555</b>
<b>SURPLUS (DEFICIT)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>			<b>\$ -</b>



**CITY OF PORT ST. LUCIE  
 SOLID WASTE OPERATING - 106  
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>EXPENDITURE SUMMARY:</b>							
Personnel Services	\$ -	\$ 943,024	\$ 943,024	\$1,186,758	243,734	25.85 %	\$ 1,251,786
Operating Expenses	(2,158)	2,269,400	2,958,367	2,430,844	161,444	7.11 %	2,503,769
Debt	2,158	-	-	-	-	- %	-
<b>Total</b>	<b>\$ -</b>	<b>\$ 3,212,424</b>	<b>\$ 3,901,391</b>	<b>\$3,617,602</b>	<b>405,178</b>	<b>12.61 %</b>	<b>\$ 3,755,555</b>

**STAFFING SUMMARY:**

Full Time Equivalents	-	11.00	11.00	12.00	-	-
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**CAPITAL OUTLAY: N/A**



**CITY OF PORT ST. LUCIE  
 GOVERNMENTAL FINANCE FUND - # 108  
 ADOPTED BUDGET - FY 2025**

	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>Beginning Undesignated Reserves</b>	\$ 21,801,955	\$ 23,077,209	\$ 23,077,209	\$ 10,227,234			\$ 10,227,234
<b>REVENUES &amp; SOURCES:</b>							
Miscellaneous Revenues	10,195,497	2,852,650	2,852,650	915,000	(1,937,650)	(67.92)%	942,450
Interest Income	484,556	54,862	450,000	385,000	330,138	601.76 %	350,000
Fund Transfers	3,632,539	3,479,037	3,479,037	2,600,000	(879,037)	(25.27)%	2,200,000
Use of Reserves	-	11,281,580	12,849,975	-	(11,281,580)	(100.00)%	-
<b>Total</b>	<u>14,312,592</u>	<u>17,668,129</u>	<u>19,631,662</u>	<u>3,900,000</u>	<u>(13,768,129)</u>	<u>(77.93)%</u>	<u>3,492,450</u>
<b>EXPENDITURES:</b>							
Operating Expenses	11,506,920	3,779,037	4,275,964	3,900,000	(120,963)	(3.20)%	3,492,450
Fund Transfers	1,530,418	13,889,092	15,355,698	-	(13,889,092)	(100.00)%	-
<b>Total</b>	<u>13,037,338</u>	<u>17,668,129</u>	<u>19,631,662</u>	<u>3,900,000</u>	<u>(13,768,129)</u>	<u>(77.93)%</u>	<u>3,492,450</u>
<b>SURPLUS (DEFICIT)</b>	<u>\$ 1,275,254</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>			<u>\$ -</u>
<b>Undesignated Reserve</b>	<u>\$ 23,077,209</u>	<u>\$ 11,795,629</u>	<u>\$ 10,227,234</u>	<u>\$ 10,227,234</u>			<u>\$ 10,227,234</u>



CITY OF PORT ST. LUCIE  
 LAW ENFORCEMENT IMPACT FEE FUND - # 109  
 ADOPTED BUDGET - FY 2025

	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>Beginning Undesignated Reserves</b>	\$ 1,980,395	\$ 1,908,612	\$ 1,908,612	\$ 835,626			\$ 338,504
<b>REVENUES &amp; SOURCES:</b>							
Licenses & Permits	1,143,900	1,569,556	1,711,000	1,798,912	229,356	14.61 %	1,482,162
Interest Income	57,410	22,849	70,900	60,226	37,377	163.58 %	55,853
Use of Reserves	-	1,149,309	1,149,309	497,122	(652,187)	(56.75)%	331,120
<b>Total</b>	<b>1,201,310</b>	<b>2,741,714</b>	<b>2,931,209</b>	<b>2,356,260</b>	<b>(385,454)</b>	<b>(14.06)%</b>	<b>1,869,135</b>
<b>EXPENDITURES:</b>							
Operating Expenses	604,878	1,340,714	1,105,812	1,140,260	(200,454)	(14.95)%	774,135
Capital Outlay	668,215	1,401,000	1,749,074	1,216,000	(185,000)	(13.20)%	1,095,000
<b>Total</b>	<b>1,273,093</b>	<b>2,741,714</b>	<b>2,854,886</b>	<b>2,356,260</b>	<b>(385,454)</b>	<b>(14.06)%</b>	<b>1,869,135</b>
<b>SURPLUS (DEFICIT)</b>	<b>\$ (71,783)</b>	<b>\$ -</b>	<b>\$ 76,323</b>	<b>\$ -</b>			<b>\$ -</b>
<b>Undesignated Reserve</b>	<b>\$ 1,908,612</b>	<b>\$ 759,303</b>	<b>\$ 835,626</b>	<b>\$ 338,504</b>			<b>\$ 7,384</b>



CITY OF PORT ST. LUCIE  
 LIGHTING DISTRICT FUND - # 111  
 ADOPTED BUDGET - FY 2025

	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>Beginning Undesignated Reserves</b>	\$ 48,953	\$ 37,084	\$ 37,084	\$ 20,524			\$ 20,524
<b>REVENUES &amp; SOURCES:</b>							
Miscellaneous Revenues	471,574	489,908	489,908	552,035	62,127	12.68 %	568,596
Interest Income	4,620	3,000	5,300	5,623	2,623	87.43 %	5,792
Use of Reserves	-	40,000	40,000	-	(40,000)	(100.00)%	-
<b>Total</b>	<b>476,194</b>	<b>532,908</b>	<b>535,208</b>	<b>557,658</b>	<b>24,750</b>	<b>4.64 %</b>	<b>574,388</b>
<b>EXPENDITURES:</b>							
Operating Expenses	488,063	508,450	511,768	532,222	23,772	4.68 %	548,189
Fund Transfers	-	24,458	-	25,436	978	4.00 %	26,199
<b>Total</b>	<b>488,063</b>	<b>532,908</b>	<b>511,768</b>	<b>557,658</b>	<b>24,750</b>	<b>4.64 %</b>	<b>574,388</b>
<b>SURPLUS (DEFICIT)</b>	<b>\$ (11,869)</b>	<b>\$ -</b>	<b>\$ 23,440</b>	<b>\$ -</b>			<b>\$ -</b>
<b>Undesignated Reserve</b>	<b>\$ 37,084</b>	<b>\$ (2,916)</b>	<b>\$ 20,524</b>	<b>\$ 20,524</b>			<b>\$ 20,524</b>

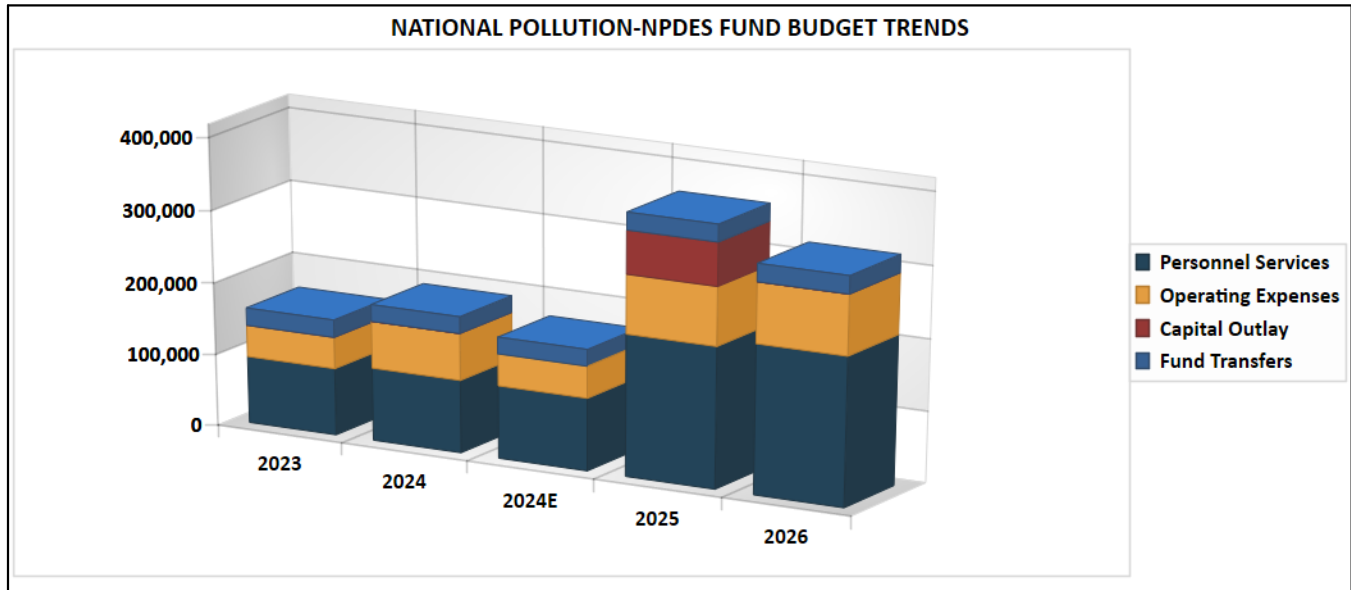


CITY OF PORT ST. LUCIE  
 NATIONAL POLLUTION-NPDES FUND - # 112  
 ADOPTED BUDGET - FY 2025

	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>Beginning Undesignated Reserves</b>	\$ 301,710	\$ 325,391	\$ 325,391	\$ 343,939			\$ 174,221
<b>REVENUES &amp; SOURCES:</b>							
Charges for Services	176,832	149,886	179,886	185,340	35,454	23.65 %	220,900
Interest Income	8,661	4,267	8,500	9,531	5,264	123.37 %	9,817
Use of Reserves	-	36,510	-	169,718	133,208	364.85 %	88,322
<b>Total</b>	<b>185,493</b>	<b>190,663</b>	<b>188,386</b>	<b>364,589</b>	<b>173,926</b>	<b>91.22 %</b>	<b>319,039</b>
<b>EXPENDITURES:</b>							
Personnel Services	93,622	101,975	101,975	198,473	96,498	94.63 %	209,741
Operating Expenses	43,912	65,381	44,556	81,877	16,496	25.23 %	84,332
Capital Outlay	-	-	-	60,000	60,000	- %	-
Fund Transfers	24,278	23,307	23,307	24,239	932	4.00 %	24,966
<b>Total</b>	<b>161,812</b>	<b>190,663</b>	<b>169,838</b>	<b>364,589</b>	<b>173,926</b>	<b>91.22 %</b>	<b>319,039</b>
<b>SURPLUS (DEFICIT)</b>	<b>\$ 23,681</b>	<b>\$ -</b>	<b>\$ 18,548</b>	<b>\$ -</b>			<b>\$ -</b>
<b>Undesignated Reserve</b>	<b>\$ 325,391</b>	<b>\$ 288,881</b>	<b>\$ 343,939</b>	<b>\$ 174,221</b>			<b>\$ 85,899</b>



**CITY OF PORT ST. LUCIE  
 NATIONAL POLLUTION-NPDES FUND - 112  
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>EXPENDITURE SUMMARY:</b>							
Personnel Services	\$ 93,622	\$ 101,975	\$ 101,975	\$ 198,473	96,498	94.63 %	\$ 209,741
Operating Expenses	43,912	65,381	44,556	81,877	16,496	25.23 %	84,332
Capital Outlay	-	-	-	60,000	60,000	- %	-
Fund Transfers	24,278	23,307	23,307	24,239	932	4.00 %	24,966
<b>Total</b>	<b>\$ 161,812</b>	<b>\$ 190,663</b>	<b>\$ 169,838</b>	<b>\$ 364,589</b>	<b>173,926</b>	<b>91.22 %</b>	<b>\$ 319,039</b>

**STAFFING SUMMARY:**

Full Time Equivalents	1.00	1.00	1.00	2.00	-
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**CAPITAL OUTLAY:**

New Vehicle for the new NPDES Inspector					\$	<u>60,000</u>
<b>Total</b>					\$	<u>60,000</u>



CITY OF PORT ST. LUCIE  
 SW ANNEXATION COLLECTION FUND - # 115  
 ADOPTED BUDGET - FY 2025

	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>Beginning Undesignated Reserves</b>	\$ 6,462,884	\$ 6,914,510	\$ 6,914,510	\$ 7,382,910			\$ 7,382,910
<b>REVENUES &amp; SOURCES:</b>							
Licenses & Permits	6,900,930	6,900,000	6,900,000	7,137,207	237,207	3.44 %	7,351,323
Interest Income	452,268	108,604	503,100	375,948	267,344	246.16 %	387,226
<b>Total</b>	<b>7,353,198</b>	<b>7,008,604</b>	<b>7,403,100</b>	<b>7,513,155</b>	<b>504,551</b>	<b>7.20 %</b>	<b>7,738,549</b>
<b>EXPENDITURES:</b>							
Operating Expenses	111,172	139,050	139,700	308,022	168,972	121.52 %	317,263
Debt	6,790,400	6,795,000	6,795,000	6,795,000	-	- %	6,795,000
Contingencies	-	74,554	-	410,133	335,579	450.12 %	626,286
<b>Total</b>	<b>6,901,572</b>	<b>7,008,604</b>	<b>6,934,700</b>	<b>7,513,155</b>	<b>504,551</b>	<b>7.20 %</b>	<b>7,738,549</b>
<b>SURPLUS (DEFICIT)</b>	<b>\$ 451,626</b>	<b>\$ -</b>	<b>\$ 468,400</b>	<b>\$ -</b>			<b>\$ -</b>
<b>Undesignated Reserve</b>	<b>\$ 6,914,510</b>	<b>\$ 6,914,510</b>	<b>\$ 7,382,910</b>	<b>\$ 7,382,910</b>			<b>\$ 7,382,910</b>



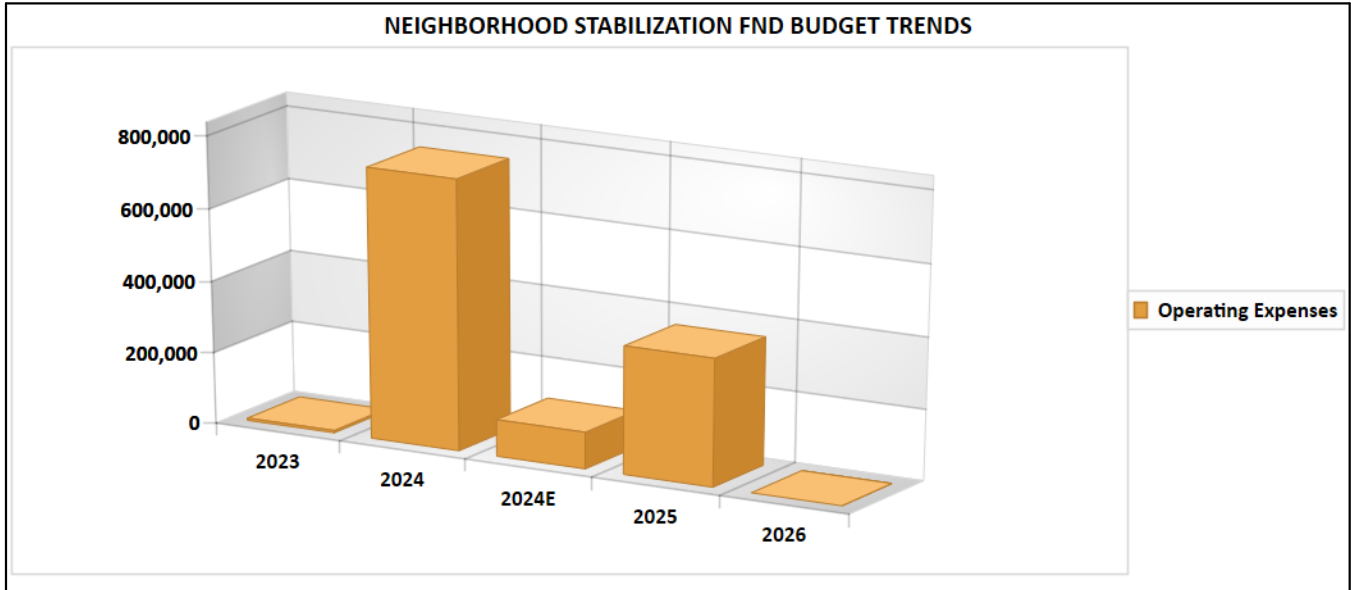


CITY OF PORT ST. LUCIE  
 NEIGHBORHOOD STABILIZATION FND - # 116  
 ADOPTED BUDGET - FY 2025

	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>Beginning Undesignated Reserves</b>	\$ 1,876,875	\$ 1,979,368	\$ 1,979,368	\$ 1,116,585			\$ 757,141
<b>REVENUES &amp; SOURCES:</b>							
Intergovernmental	128,025	-	-	-	-	- %	-
Miscellaneous Revenues	(7,004)	-	-	-	-	- %	-
Interest Income	11,934	-	11,000	-	-	- %	-
Use of Reserves	-	816,000	816,000	359,444	(456,556)	(55.95)%	-
<b>Total</b>	<b>132,955</b>	<b>816,000</b>	<b>827,000</b>	<b>359,444</b>	<b>(456,556)</b>	<b>(55.95)%</b>	<b>-</b>
<b>EXPENDITURES:</b>							
Personnel Services	23,966	62,451	62,451	-	(62,451)	(100.00)%	-
Operating Expenses	6,496	753,549	103,279	359,444	(394,105)	(52.30)%	-
<b>Total</b>	<b>30,462</b>	<b>816,000</b>	<b>165,730</b>	<b>359,444</b>	<b>(456,556)</b>	<b>(55.95)%</b>	<b>-</b>
<b>SURPLUS (DEFICIT)</b>	<b>\$ 102,493</b>	<b>\$ -</b>	<b>\$ 661,270</b>	<b>\$ -</b>			<b>\$ -</b>
<b>Undesignated Reserve</b>	<b>\$ 1,979,368</b>	<b>\$ 1,116,585</b>	<b>\$ 1,116,585</b>	<b>\$ 757,141</b>			<b>\$ 199,532</b>



**CITY OF PORT ST. LUCIE  
 NEIGHBORHOOD STABILIZATION FND - 116  
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	PROPOSED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>EXPENDITURE SUMMARY:</b>							
Personnel Services	\$ 23,966	\$ 62,451	\$ 62,451	\$ -	(62,451)	(100.00)%	\$ -
Operating Expenses	6,496	753,549	103,279	359,444	(394,105)	(52.30)%	-
<b>Total</b>	<b>\$ 30,462</b>	<b>\$ 816,000</b>	<b>\$ 165,730</b>	<b>\$ 359,444</b>	<b>(456,556)</b>	<b>(55.95)%</b>	<b>\$ -</b>

**STAFFING SUMMARY:**

Full Time Equivalents	0.05	0.10	0.10	0.10
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**CAPITAL OUTLAY: N/A**

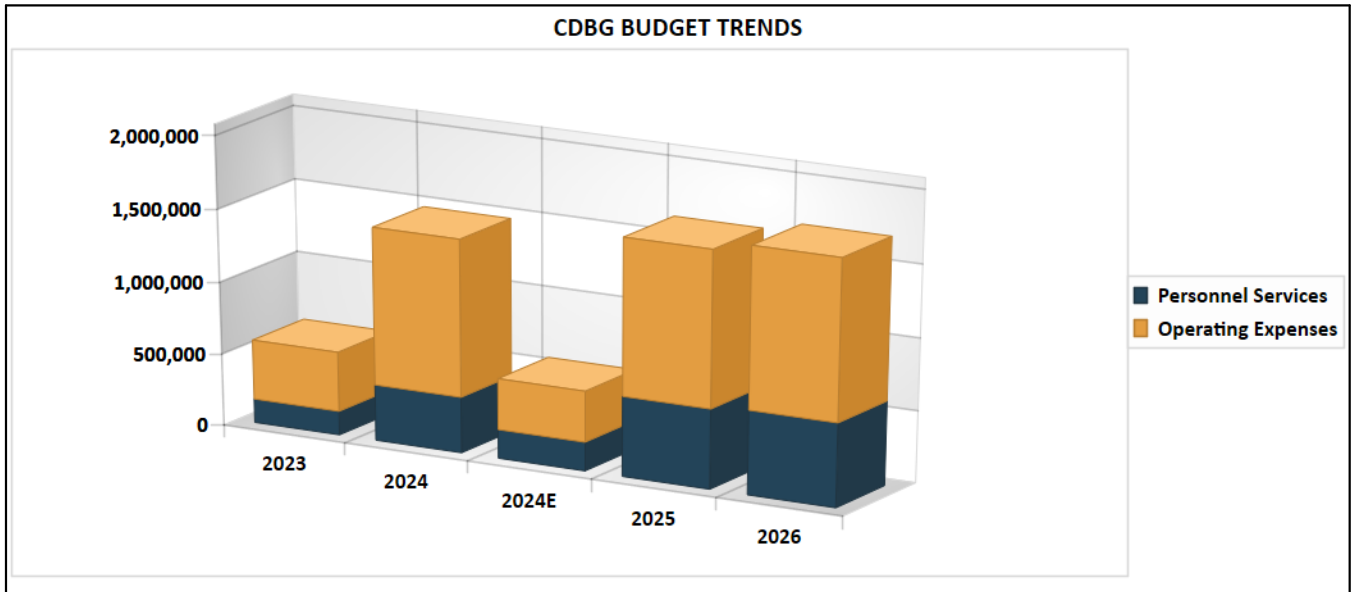


CITY OF PORT ST. LUCIE  
 CDBG - # 118  
 ADOPTED BUDGET - FY 2025

	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>Beginning Undesignated Reserves</b>	\$ 1,385,044	\$ 1,283,356	\$ 1,283,356	\$ 1,810,372			\$ 1,810,372
<b>REVENUES &amp; SOURCES:</b>							
Intergovernmental	1,477,958	1,409,967	1,042,598	1,602,341	192,374	13.64 %	1,663,431
Miscellaneous Revenues	42,127	281	40,000	40,000	39,719	14,134.88 %	41,200
Use of Reserves	-	65,683	-	-	(65,683)	(100.00)%	-
<b>Total</b>	<b>1,520,085</b>	<b>1,475,931</b>	<b>1,082,598</b>	<b>1,642,341</b>	<b>166,410</b>	<b>11.27 %</b>	<b>1,704,631</b>
<b>EXPENDITURES:</b>							
Personnel Services	165,881	388,797	200,922	557,207	168,410	43.32 %	586,942
Operating Expenses	413,289	1,087,134	354,660	1,085,134	(2,000)	(0.18)%	1,117,689
Capital Outlay	1,042,603	-	-	-	-	- %	-
<b>Total</b>	<b>1,621,773</b>	<b>1,475,931</b>	<b>555,582</b>	<b>1,642,341</b>	<b>166,410</b>	<b>11.27 %</b>	<b>1,704,631</b>
<b>SURPLUS (DEFICIT)</b>	<b>\$ (101,688)</b>	<b>\$ -</b>	<b>\$ 527,016</b>	<b>\$ -</b>			<b>\$ -</b>
<b>Undesignated Reserve</b>	<b>\$ 1,283,356</b>	<b>\$ 1,217,673</b>	<b>\$ 1,810,372</b>	<b>\$ 1,810,372</b>			<b>\$ 1,810,372</b>



**CITY OF PORT ST. LUCIE  
 CDBG - 118  
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>EXPENDITURE SUMMARY:</b>							
Personnel Services	\$ 165,881	\$ 388,797	\$ 200,922	\$ 557,207	168,410	43.32 %	\$ 586,942
Operating Expenses	413,289	1,087,134	354,660	1,085,134	(2,000)	(0.18)%	1,117,689
Capital Outlay	1,042,603	-	-	-	-	- %	-
<b>Total</b>	<b>\$ 1,621,773</b>	<b>\$ 1,475,931</b>	<b>\$ 555,582</b>	<b>\$ 1,642,341</b>	<b>166,410</b>	<b>11.27 %</b>	<b>\$ 1,704,631</b>

**STAFFING SUMMARY:**

Full Time Equivalents	2.20	3.00	3.20	2.80	-
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**CAPITAL OUTLAY: N/A**

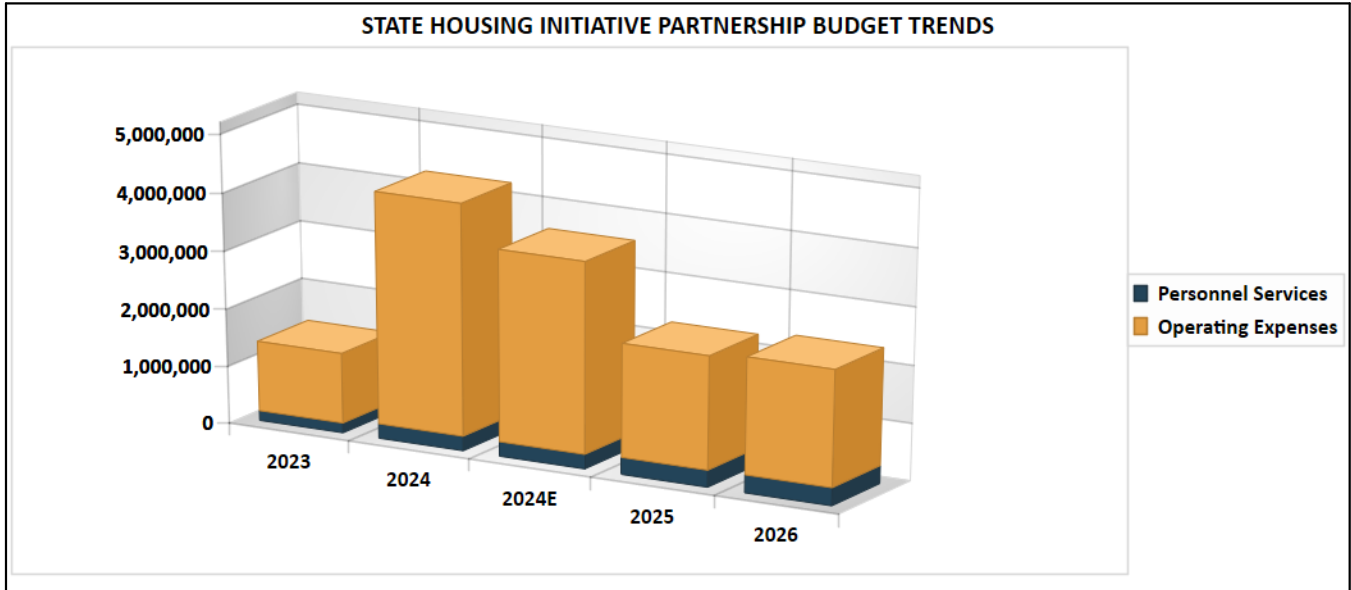


CITY OF PORT ST. LUCIE  
 STATE HOUSING INITIATIVE PARTNERSHIP - # 119  
 ADOPTED BUDGET - FY 2025

	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>Beginning Undesignated Reserves</b>	\$ 4,997,661	\$ 5,342,440	\$ 5,342,440	\$ 3,465,616			\$ 3,465,616
<b>REVENUES &amp; SOURCES:</b>							
Intergovernmental	1,396,202	1,102,100	1,579,747	2,165,163	1,063,063	96.46 %	2,237,273
Miscellaneous Revenues	226,920	-	-	-	-	- %	-
Interest Income	117,859	11,021	125,000	111,198	100,177	908.96 %	114,534
Use of Reserves	-	3,159,086	1,876,824	-	(3,159,086)	(100.00)%	-
<b>Total</b>	<b>1,740,981</b>	<b>4,272,207</b>	<b>3,581,571</b>	<b>2,276,361</b>	<b>(1,995,846)</b>	<b>(46.72)%</b>	<b>2,351,807</b>
<b>EXPENDITURES:</b>							
Personnel Services	173,499	255,470	255,470	298,710	43,240	16.93 %	314,827
Operating Expenses	1,222,703	4,016,737	3,326,101	1,977,651	(2,039,086)	(50.76)%	2,036,980
<b>Total</b>	<b>1,396,202</b>	<b>4,272,207</b>	<b>3,581,571</b>	<b>2,276,361</b>	<b>(1,995,846)</b>	<b>(46.72)%</b>	<b>2,351,807</b>
<b>SURPLUS (DEFICIT)</b>	<b>\$ 344,779</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>			<b>\$ -</b>
<b>Undesignated Reserve</b>	<b>\$ 5,342,440</b>	<b>\$ 2,183,354</b>	<b>\$ 3,465,616</b>	<b>\$ 3,465,616</b>			<b>\$ 3,465,616</b>



**CITY OF PORT ST. LUCIE  
 STATE HOUSING INITIATIVE PARTNERSHIP - 119  
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>EXPENDITURE SUMMARY:</b>							
Personnel Services	\$ 173,499	\$ 255,470	\$ 255,470	\$ 298,710	43,240	16.93 %	\$ 314,827
Operating Expenses	1,222,703	4,016,737	3,326,101	1,977,651	(2,039,086)	(50.76)%	2,036,980
Total	\$ 1,396,202	\$ 4,272,207	\$ 3,581,571	\$2,276,361	(1,995,846)	(46.72)%	\$ 2,351,807

**STAFFING SUMMARY:**

Full Time Equivalents	1.20	1.60	1.60	2.80	-
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**CAPITAL OUTLAY: N/A**

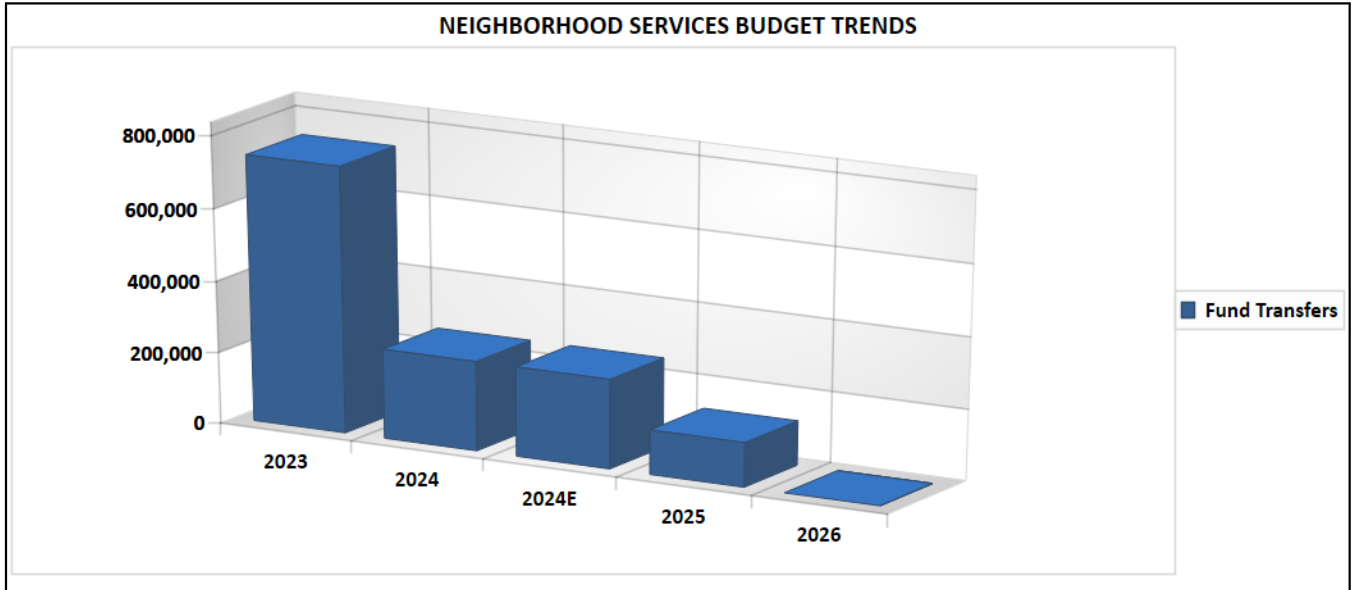


CITY OF PORT ST. LUCIE  
 NEIGHBORHOOD SERVICES - # 127  
 ADOPTED BUDGET - FY 2025

	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>Beginning Undesignated Reserves</b>	\$ 2,903,608	\$ 1,465,342	\$ 1,465,342	\$ 446,392			\$ 321,392
<b>REVENUES &amp; SOURCES:</b>							
Intergovernmental	82,667	-	-	-	-	- %	-
Interest Income	52,695	34,215	34,215	-	(34,215)	(100.00)%	-
Use of Reserves	-	903,950	903,950	125,000	(778,950)	(86.17)%	-
<b>Total</b>	<b>135,362</b>	<b>938,165</b>	<b>938,165</b>	<b>125,000</b>	<b>(813,165)</b>	<b>(86.68)%</b>	<b>-</b>
<b>EXPENDITURES:</b>							
Personnel Services	150,215	113,224	113,224	-	(113,224)	(100.00)%	-
Operating Expenses	681,918	573,813	688,813	-	(573,813)	(100.00)%	-
Fund Transfers	741,495	251,128	251,128	125,000	(126,128)	(50.22)%	-
<b>Total</b>	<b>1,573,628</b>	<b>938,165</b>	<b>1,053,165</b>	<b>125,000</b>	<b>(813,165)</b>	<b>(86.70)%</b>	<b>-</b>
<b>SURPLUS (DEFICIT)</b>	<b>\$ (1,438,266)</b>	<b>\$ -</b>	<b>\$ (115,000)</b>	<b>\$ -</b>			<b>\$ -</b>
<b>Undesignated Reserve</b>	<b>\$ 1,465,342</b>	<b>\$ 561,392</b>	<b>\$ 446,392</b>	<b>\$ 321,392</b>			<b>\$ 321,392</b>



**CITY OF PORT ST. LUCIE  
 NEIGHBORHOOD SERVICES - 127  
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	PROPOSED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>EXPENDITURE SUMMARY:</b>							
Personnel Services	\$ 150,215	\$ 113,224	\$ 113,224	\$ -	(113,224)	(100.00)%	\$ -
Operating Expenses	681,918	573,813	688,813	-	(573,813)	(100.00)%	-
Fund Transfers	741,495	251,128	251,128	125,000	(126,128)	(50.22)%	-
<b>Total</b>	<b>\$ 1,573,628</b>	<b>\$ 938,165</b>	<b>\$ 1,053,165</b>	<b>\$ 125,000</b>	<b>(813,165)</b>	<b>(86.68)%</b>	<b>\$ -</b>

**STAFFING SUMMARY:**

Full Time Equivalents	1.25	1.25	1.25	1.80
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CITY OF PORT ST. LUCIE  
 SW ANNEX AFFORDABLE HOUSING - # 128  
 ADOPTED BUDGET - FY 2025

	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>Beginning Undesignated Reserves</b>	\$ 4,090,935	\$ 4,325,784	\$ 4,325,784	\$ 3,466,434			\$ 2,588,517
<b>REVENUES &amp; SOURCES:</b>							
Licenses & Permits	123,250	160,000	160,000	130,000	(30,000)	(18.75)%	134,629
Intergovernmental	701,219	-	-	-	-	- %	-
Interest Income	103,921	80,650	80,650	121,455	40,805	50.60 %	125,099
Use of Reserves	-	859,350	859,350	877,917	18,567	2.16 %	904,255
<b>Total</b>	<b>928,390</b>	<b>1,100,000</b>	<b>1,100,000</b>	<b>1,129,372</b>	<b>29,372</b>	<b>2.67 %</b>	<b>1,163,983</b>
<b>EXPENDITURES:</b>							
Personnel Services	46,741	-	-	29,372	29,372	- %	30,983
Operating Expenses	646,800	1,100,000	1,100,000	1,100,000	-	- %	1,133,000
<b>Total</b>	<b>693,541</b>	<b>1,100,000</b>	<b>1,100,000</b>	<b>1,129,372</b>	<b>29,372</b>	<b>2.67 %</b>	<b>1,163,983</b>
<b>SURPLUS (DEFICIT)</b>	<b>\$ 234,849</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>			<b>\$ -</b>
<b>Undesignated Reserve</b>	<b>\$ 4,325,784</b>	<b>\$ 3,466,434</b>	<b>\$ 3,466,434</b>	<b>\$ 2,588,517</b>			<b>\$ 1,684,262</b>



CITY OF PORT ST. LUCIE  
 RIVERPOINT SAD COLLECTION FUND - # 151  
 ADOPTED BUDGET - FY 2025

	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>Beginning Undesignated Reserves</b>	\$ 1,732,157	\$ 1,187,993	\$ 1,187,993	\$ 904,993			\$ 554,993
<b>REVENUES &amp; SOURCES:</b>							
Licenses & Permits	615,603	-	-	-	-	- %	-
Interest Income	56,937	25,000	25,000	30,000	5,000	20.00 %	-
Use of Reserves	-	283,000	283,000	350,000	67,000	23.67 %	-
<b>Total</b>	<b>672,540</b>	<b>308,000</b>	<b>308,000</b>	<b>380,000</b>	<b>72,000</b>	<b>23.38 %</b>	<b>-</b>
<b>EXPENDITURES:</b>							
Operating Expenses	9,857	8,000	8,000	10,000	2,000	25.00 %	-
Fund Transfers	1,206,847	300,000	300,000	370,000	70,000	23.33 %	-
<b>Total</b>	<b>1,216,704</b>	<b>308,000</b>	<b>308,000</b>	<b>380,000</b>	<b>72,000</b>	<b>23.38 %</b>	<b>-</b>
<b>SURPLUS (DEFICIT)</b>	<b>\$ (544,164)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>			<b>\$ -</b>
<b>Undesignated Reserve</b>	<b>\$ 1,187,993</b>	<b>\$ 904,993</b>	<b>\$ 904,993</b>	<b>\$ 554,993</b>			<b>\$ 554,993</b>



CITY OF PORT ST. LUCIE  
 GLASSMAN SAD COLLECTION FUND - # 153  
 ADOPTED BUDGET - FY 2025

	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>Beginning Undesignated Reserves</b>	\$ 2,112,120	\$ 778,495	\$ 778,495	\$ 778,495			\$ 83,495
<b>REVENUES &amp; SOURCES:</b>							
Licenses & Permits	808,691	-	-	-	-	- %	-
Interest Income	59,547	15,000	15,000	-	(15,000)	(100.00)%	-
Use of Reserves	-	-	-	695,000	695,000	- %	-
<b>Total</b>	<b>868,238</b>	<b>15,000</b>	<b>15,000</b>	<b>695,000</b>	<b>680,000</b>	<b>4,533.33 %</b>	<b>-</b>
<b>EXPENDITURES:</b>							
Operating Expenses	12,949	15,000	15,000	-	(15,000)	(100.00)%	-
Fund Transfers	2,188,914	-	-	695,000	695,000	- %	-
<b>Total</b>	<b>2,201,863</b>	<b>15,000</b>	<b>15,000</b>	<b>695,000</b>	<b>680,000</b>	<b>4,533.33 %</b>	<b>-</b>
<b>SURPLUS (DEFICIT)</b>	<b>\$ (1,333,625)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>			<b>\$ -</b>
<b>Undesignated Reserve</b>	<b>\$ 778,495</b>	<b>\$ 778,495</b>	<b>\$ 778,495</b>	<b>\$ 83,495</b>			<b>\$ 83,495</b>



CITY OF PORT ST. LUCIE  
 CITY CENTER SAD COLLECTION FND - # 156  
 ADOPTED BUDGET - FY 2025

	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>Beginning Undesignated Reserves</b>	\$ 100,614	\$ 163,852	\$ 142,822	\$ 116,822			\$ 116,822
<b>REVENUES &amp; SOURCES:</b>							
Licenses & Permits	1,814,962	1,698,834	1,698,834	2,401,929	703,095	41.39 %	2,473,987
Interest Income	29,136	-	-	29,275	29,275	- %	30,153
Use of Reserves	-	26,000	26,000	-	(26,000)	(100.00)%	-
<b>Total</b>	<b>1,844,098</b>	<b>1,724,834</b>	<b>1,724,834</b>	<b>2,431,204</b>	<b>706,370</b>	<b>40.95 %</b>	<b>2,504,140</b>
<b>EXPENDITURES:</b>							
Operating Expenses	29,582	38,000	38,000	38,000	-	- %	39,140
Debt	1,682,624	1,686,834	1,686,834	2,393,204	706,370	41.88 %	2,389,204
Contingencies	-	-	-	-	-	- %	75,796
Fund Transfers	68,654	-	-	-	-	- %	-
<b>Total</b>	<b>1,780,860</b>	<b>1,724,834</b>	<b>1,724,834</b>	<b>2,431,204</b>	<b>706,370</b>	<b>40.95 %</b>	<b>2,504,140</b>
<b>SURPLUS (DEFICIT)</b>	<b>\$ 63,238</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>			<b>\$ -</b>
<b>Undesignated Reserve</b>	<b>\$ 163,852</b>	<b>\$ 142,822</b>	<b>\$ 116,822</b>	<b>\$ 74,614</b>			<b>\$ 116,822</b>



CITY OF PORT ST. LUCIE  
 2007A COMB.LOWRY/PEACOCK FUND - # 158  
 ADOPTED BUDGET - FY 2025

	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>Beginning Undesignated Reserves</b>	\$ 661,435	\$ 420,494	\$ 420,494	\$ 1,187,133			\$ 1,187,133
<b>REVENUES &amp; SOURCES:</b>							
Licenses & Permits	295,344	225,000	225,000	-	(225,000)	(100.00)%	-
Interest Income	22,206	-	-	-	-	- %	-
Use of Reserves	-	-	-	-	-	- %	625,000
<b>Total</b>	<b>317,550</b>	<b>225,000</b>	<b>225,000</b>	<b>-</b>	<b>(225,000)</b>	<b>(100.00)%</b>	<b>625,000</b>
<b>EXPENDITURES:</b>							
Operating Expenses	4,729	12,123	12,123	-	(12,123)	(100.00)%	-
Contingencies	-	212,877	212,877	-	(212,877)	(100.00)%	-
Fund Transfers	553,762	-	-	-	-	- %	625,000
<b>Total</b>	<b>558,491</b>	<b>225,000</b>	<b>225,000</b>	<b>-</b>	<b>(225,000)</b>	<b>(100.00)%</b>	<b>625,000</b>
<b>SURPLUS (DEFICIT)</b>	<b>\$ (240,941)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>			<b>\$ -</b>
<b>Undesignated Reserve</b>	<b>\$ 420,494</b>	<b>\$ 1,187,133</b>	<b>\$ 1,187,133</b>	<b>\$ 1,187,133</b>			<b>\$ 562,133</b>

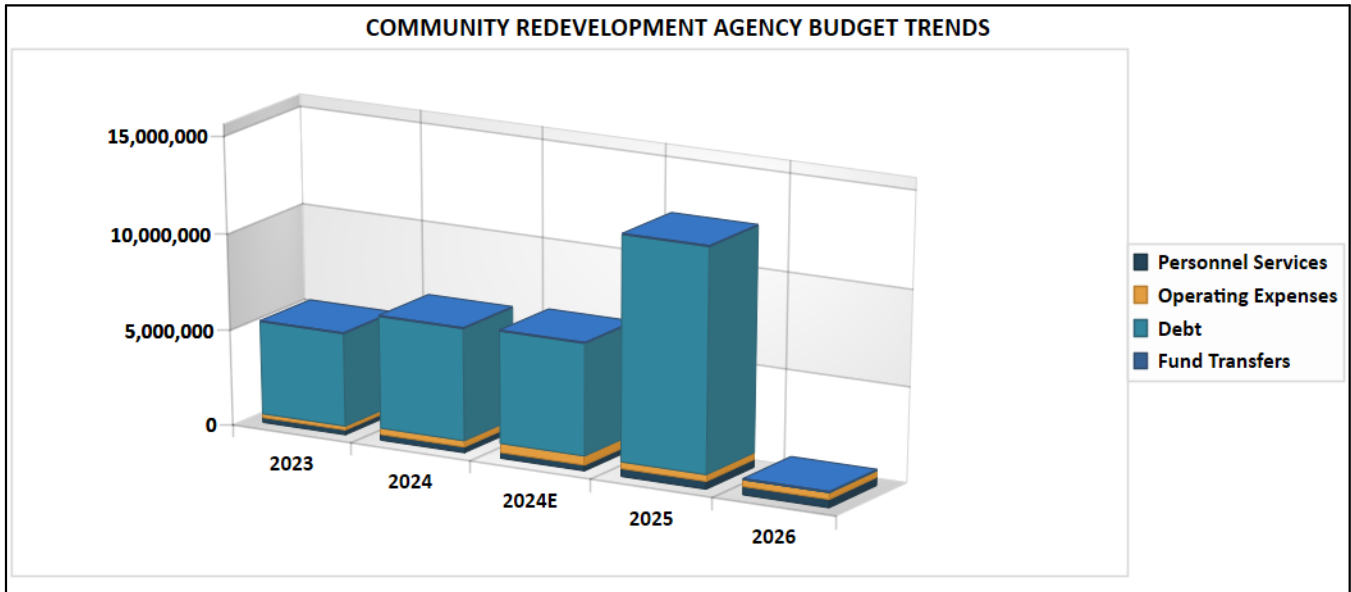


**CITY OF PORT ST. LUCIE  
COMMUNITY REDEVELOPMENT AGENCY - # 175  
ADOPTED BUDGET - FY 2025**

	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>Beginning Undesignated Reserves</b>	\$ 319,824	\$ 592,267	\$ 592,267	\$ 442,542			\$ 442,542
<b>REVENUES &amp; SOURCES:</b>							
Intergovernmental	2,576,915	2,834,352	2,834,352	3,382,669	548,317	19.30 %	3,484,149
Miscellaneous Revenues	391,375	-	-	-	-	- %	-
Interest Income	25,576	15,254	15,254	88,576	73,322	480.70 %	91,233
Fund Transfers	2,656,947	3,707,705	3,707,705	9,071,919	5,364,214	144.70 %	2,471,978
<b>Total</b>	<b>5,650,813</b>	<b>6,557,311</b>	<b>6,557,311</b>	<b>12,543,164</b>	<b>5,985,853</b>	<b>91.30 %</b>	<b>6,047,360</b>
<b>EXPENDITURES:</b>							
Personnel Services	256,190	304,656	304,656	415,402	110,746	36.40 %	438,000
Operating Expenses	202,365	329,737	479,462	350,707	20,970	6.40 %	361,229
Debt	4,871,125	5,872,625	5,872,625	11,724,750	5,852,125	99.70 %	-
Contingencies	-	-	-	-	-	- %	5,194,257
Fund Transfers	48,690	50,293	50,293	52,305	2,012	4.00 %	53,874
<b>Total</b>	<b>5,378,370</b>	<b>6,557,311</b>	<b>6,707,036</b>	<b>12,543,164</b>	<b>5,985,853</b>	<b>91.30 %</b>	<b>6,047,360</b>
<b>SURPLUS (DEFICIT)</b>	<b>\$ 272,443</b>	<b>\$ -</b>	<b>\$ (149,725)</b>	<b>\$ -</b>			<b>\$ -</b>
<b>Undesignated Reserve</b>	<b>\$ 592,267</b>	<b>\$ 592,267</b>	<b>\$ 442,542</b>	<b>\$ 442,542</b>			<b>\$ 442,542</b>



**CITY OF PORT ST. LUCIE  
 COMMUNITY REDEVELOPMENT AGENCY - 175  
 DEPARTMENTAL BUDGET SUMMARY**



	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>EXPENDITURE SUMMARY:</b>							
Personnel Services	\$ 256,190	\$ 304,656	\$ 304,656	\$ 415,402	110,746	36.35 %	\$ 438,000
Operating Expenses	202,365	329,737	479,462	350,707	20,970	6.36 %	361,229
Debt	4,871,125	5,872,625	5,872,625	11,724,750	5,852,125	99.65 %	-
Fund Transfers	48,690	50,293	50,293	52,305	2,012	4.00 %	53,874
<b>Total</b>	<b>\$ 5,378,370</b>	<b>\$ 6,557,311</b>	<b>\$ 6,707,036</b>	<b>\$12,543,164</b>	<b>5,985,853</b>	<b>91.29 %</b>	<b>\$ 853,103</b>

**STAFFING SUMMARY:**

Full Time Equivalents	2.00	2.00	2.33	2.33	-
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**CAPITAL OUTLAY: N/A**



CITY OF PORT ST. LUCIE  
 SOUTHERN GROVE CRA - # 178  
 ADOPTED BUDGET - FY 2025

	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>Beginning Undesignated Reserves</b>	\$ 88,678	\$ 590,021	\$ 590,021	\$ 590,021			\$ 590,021
<b>REVENUES &amp; SOURCES:</b>							
Intergovernmental	1,136,153	1,227,045	1,227,045	1,886,392	659,347	53.70 %	1,942,983
Interest Income	2,119	1,578	1,578	16,000	14,422	913.90 %	16,480
Fund Transfers	1,418,000	1,101,257	1,101,257	1,889,008	787,751	71.50 %	2,263,374
<b>Total</b>	<b>2,556,272</b>	<b>2,329,880</b>	<b>2,329,880</b>	<b>3,791,400</b>	<b>1,461,520</b>	<b>62.70 %</b>	<b>4,222,837</b>
<b>EXPENDITURES:</b>							
Operating Expenses	2,053,930	2,328,053	2,328,053	3,789,500	1,461,447	62.80 %	4,220,880
Fund Transfers	999	1,827	1,827	1,900	73	4.00 %	1,957
<b>Total</b>	<b>2,054,929</b>	<b>2,329,880</b>	<b>2,329,880</b>	<b>3,791,400</b>	<b>1,461,520</b>	<b>62.70 %</b>	<b>4,222,837</b>
<b>SURPLUS (DEFICIT)</b>	<b>\$ 501,343</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>			<b>\$ -</b>
<b>Undesignated Reserve</b>	<b>\$ 590,021</b>	<b>\$ 590,021</b>	<b>\$ 590,021</b>	<b>\$ 590,021</b>			<b>\$ 590,021</b>





CITY OF PORT ST. LUCIE  
 CONSERVATION TRUST FUND - # 608  
 ADOPTED BUDGET - FY 2025

	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>Beginning Undesignated Reserves</b>	\$ 895,547	\$ 1,104,338	\$ 1,104,338	\$ 1,019,548			\$ 937,296
<b>REVENUES &amp; SOURCES:</b>							
Charges for Services	246,686	67,980	67,980	50,000	(17,980)	(26.40)%	51,500
Interest Income	33,895	19,673	19,673	35,373	15,700	79.80 %	36,557
Use of Reserves	-	84,790	84,790	87,002	2,212	2.60 %	89,612
<b>Total</b>	<b>280,581</b>	<b>172,443</b>	<b>172,443</b>	<b>172,375</b>	<b>(68)</b>	<b>- %</b>	<b>177,669</b>
<b>EXPENDITURES:</b>							
Operating Expenses	71,790	170,000	170,000	170,000	-	- %	175,100
Fund Transfers	-	2,443	2,443	2,375	(68)	(2.80)%	2,569
<b>Total</b>	<b>71,790</b>	<b>172,443</b>	<b>172,443</b>	<b>172,375</b>	<b>(68)</b>	<b>- %</b>	<b>177,669</b>
<b>SURPLUS (DEFICIT)</b>	<b>\$ 208,791</b>	<b>\$ 4,886</b>	<b>\$ 4,886</b>	<b>\$ 4,750</b>			<b>\$ 5,138</b>
<b>Undesignated Reserve</b>	<b>\$ 1,104,338</b>	<b>\$ 1,019,548</b>	<b>\$ 1,019,548</b>	<b>\$ 932,546</b>			<b>\$ 842,934</b>



CITY OF PORT ST. LUCIE  
 SOLID WASTE COLLECTION FUND - # 620  
 ADOPTED BUDGET - FY 2025

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2023	2024	2024	2025	\$	%	2026
<b>Beginning Undesignated Reserves</b>	\$ 55	\$ 1,766,538	\$ 1,766,538	\$ 2,741,969			\$ 2,741,969
<b>REVENUES &amp; SOURCES:</b>							
Franchise Fees	1,043,877	-	-	-	-	- %	-
Intergovernmental	157,658	-	-	-	-	- %	-
Charges for Services	29,970,514	35,136,642	36,333,358	40,686,297	5,549,655	15.80 %	42,308,749
Fines & Forfeitures	33,521	-	(2,584)	-	-	- %	-
Miscellaneous Revenues	478,205	-	-	-	-	- %	-
Interest Income	224,293	212,000	737,163	762,000	550,000	259.40 %	786,578
Fund Transfers	3,000,000	-	-	-	-	- %	-
Use of Reserves	-	1,894,788	-	-	(1,894,788)	(100.00)%	-
<b>Total</b>	<b>34,908,068</b>	<b>37,243,430</b>	<b>37,067,937</b>	<b>41,448,297</b>	<b>4,204,867</b>	<b>11.30 %</b>	<b>43,095,327</b>
<b>EXPENDITURES:</b>							
Operating Expenses	32,617,285	35,790,226	35,916,809	37,621,769	1,831,543	5.10 %	39,118,589
Debt	7,169	9,650	9,650	9,650	(19,300)	(200.00)%	-
Contingencies	-	-	-	3,167,878	(3,167,878)	- %	3,312,853
Fund Transfers	517,131	966,047	166,047	649,000	(793,358)	(82.10)%	663,885
<b>Total</b>	<b>33,141,585</b>	<b>36,765,923</b>	<b>36,092,506</b>	<b>41,448,297</b>	<b>4,682,374</b>	<b>12.70 %</b>	<b>43,095,327</b>
<b>SURPLUS (DEFICIT)</b>	<b>\$ 1,766,483</b>	<b>\$ -</b>	<b>\$ 975,431</b>	<b>\$ -</b>			<b>\$ 86,190,654</b>
<b>Undesignated Reserve</b>	<b>\$ 1,766,538</b>	<b>\$ (128,250)</b>	<b>\$ 2,741,969</b>	<b>\$ 2,741,969</b>			<b>\$ 2,741,969</b>



## **General Obligation Debt Service 2005 Series Fund (Crosstown Pkwy)**

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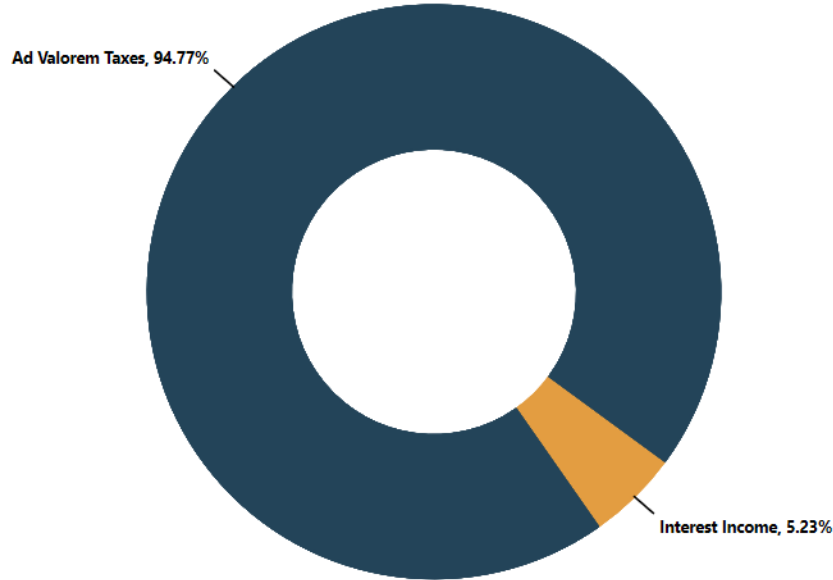
This is a debt service fund used to account for the activities related to paying for the General Obligation Debt for Crosstown Parkway. It receives dedicated Ad Valorem Property Tax revenue associated with the millage rate designed for the debt payments for the Crosstown Parkway Road project. The

voter referendum allowed the City to issue \$165 million in bond debt to fund this project and use Ad Valorem Property Tax to retire that debt. The City sets the millage rate to ensure that the debt payment each year is met. The final payment for the General Obligations Bonds will be paid in FY35.



CITY OF PORT ST. LUCIE  
 2005 GO BONDS DEBT SERV FUND SOURCES - # 214  
 ADOPTED BUDGET - FY 2025

ADOPTED 2025 REVENUES

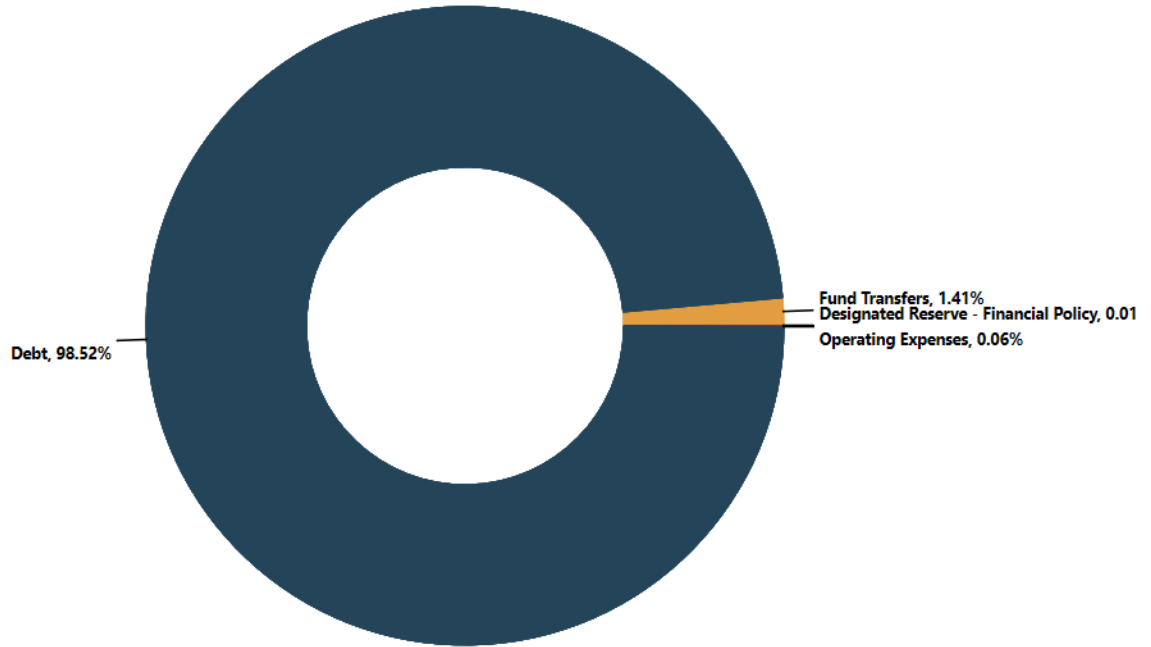


	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
	\$	\$	\$	\$	\$	%	\$
<b>Beginning Undesignated Reserves</b>	\$ 4,837,819	\$ 5,749,941	\$ 5,749,941	\$ 5,749,941	\$ -	-	% \$ 5,749,941
<b>REVENUES &amp; SOURCES:</b>							
Ad Valorem Taxes	8,950,670	9,459,479	9,459,479	8,212,213	(1,247,266)	(13.19)%	8,951,312
Interest Income	393,660	189,527	189,527	452,946	263,419	138.99 %	466,534
Other Sources	44,199,537	-	-	-	-	-	% -
<b>Total</b>	<u>\$ 53,543,867</u>	<u>\$ 9,649,006</u>	<u>\$ 9,649,006</u>	<u>\$ 8,665,159</u>	<u>\$ (983,847)</u>	<u>(10.20)%</u>	<u>\$ 9,417,846</u>



CITY OF PORT ST. LUCIE  
 2005 GO BONDS DEBT SERV FUND USES - # 214  
 ADOPTED BUDGET - FY 2025

2025 ADOPTED EXPENDITURES



	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>EXPENDITURES BY FUNCTION:</b>							
Operating Expenses	\$ 339,129	\$ 5,000	\$ 5,000	\$ 5,000	\$ -	-	% \$ 5,150
Debt	3,481,874	8,562,908	8,562,908	8,210,294	(352,614)	(4.12)%	8,210,294
Contingencies	-	967,745	967,745	331,978	(635,767)	(65.70)%	1,080,978
Refunded Bonds	48,705,000	-	-	-	-	-	-
Fund Transfers	105,742	113,353	113,353	117,887	4,534	4.00 %	121,424
<b>Total</b>	<b>52,631,745</b>	<b>9,649,006</b>	<b>9,649,006</b>	<b>8,665,159</b>	<b>(983,847)</b>	<b>(10.20)%</b>	<b>9,417,846</b>
Undesignated	\$ 5,749,941	\$ 5,749,941	\$ 5,749,941	\$ 5,749,941			\$ 5,749,941



CITY OF PORT ST. LUCIE  
 2005 GO BONDS DEBT SERV FUND - # 214  
 ADOPTED BUDGET - FY 2025

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2023	2024	2024	2025	\$	%	2026
<b>Beginning Undesignated Reserves</b>	\$ 4,837,819	\$ 5,749,941	\$ 5,749,941	\$ 5,749,941			\$ 5,749,941
<b>REVENUES &amp; SOURCES:</b>							
Ad Valorem Taxes	8,950,670	9,459,479	9,459,479	8,212,213	(1,247,266)	(13.19)%	8,951,312
Interest Income	393,660	189,527	189,527	452,946	263,419	138.99 %	466,534
Other Sources	44,199,537	-	-	-	-	- %	-
<b>Total</b>	<b>53,543,867</b>	<b>9,649,006</b>	<b>9,649,006</b>	<b>8,665,159</b>	<b>(983,847)</b>	<b>(10.20)%</b>	<b>9,417,846</b>
<b>EXPENDITURES:</b>							
Operating Expenses	339,129	5,000	5,000	5,000	-	- %	5,150
Debt	3,481,874	8,562,908	8,562,908	8,210,294	(352,614)	(4.12)%	8,210,294
Contingencies	-	967,745	967,745	331,978	(635,767)	(65.70)%	1,080,978
Refunded Bonds	48,705,000	-	-	-	-	-	-
Fund Transfers	105,742	113,353	113,353	117,887	4,534	4.00 %	121,424
<b>Total</b>	<b>52,631,745</b>	<b>9,649,006</b>	<b>9,649,006</b>	<b>8,665,159</b>	<b>(983,847)</b>	<b>(10.20)%</b>	<b>9,417,846</b>
<b>SURPLUS (DEFICIT)</b>	<b>\$ 912,122</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>			<b>\$ -</b>
<b>Undesignated Reserve</b>	<b>\$ 5,749,941</b>	<b>\$ 5,749,941</b>	<b>\$ 5,749,941</b>	<b>\$ 5,749,941</b>			<b>\$ 5,749,941</b>



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## Medical Insurance Fund

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This fund tracks the accumulation of the employee and employer contributions that fund the total cost of the Health Insurance Program for the city staff. The City is self-insured, which it directly benefits from any period of lower claims and absorbs the cost in the reverse. A system of internal rates is used to charge the various department budgets based on the number of participants and their type of coverage. Included in this fund's budget is the cost for the City Clinic which is available for the covered employees and dependents.

### Major Revenue Source

The largest revenue for this fund is the employer contributions toward employee health insurance, which is about 75%. This figure is charged as an expense to the operating departments and is processed as revenue to this fund. Employees also contribute to their health insurance based upon the type of coverage desired. The Employees have been increasing their share of the cost for health insurance. City Council has directed senior management to negotiate with the unions and attempt to achieve a funding rate for which the employee contributes 20% while the City contributes 80% of the full cost of insurance.

### Expenditure Trends

The largest single cost to this program is the paid claims. That number varies depending on various factors relating to the health of our workforce. The City maintains stop-loss insurance to protect against a catastrophic claim's year. Actual claims costs have shown a consistent trend of being significantly lower than the national average. This positive outcome can be attributed, at least in part, to the presence of an on-site clinic available for employees and family members. However, it is important to note that despite the overall lower costs, there have been a few instances of higher claims. Additionally, the increased cost of healthcare has contributed to the higher claims overall. The budget for this fund does contain the required two-month (17%) contingency reserve for the City's self-insured plan to be certified by the state.



CITY OF PORT ST. LUCIE  
 MEDICAL TRUST FUND SOURCES - # 605  
 ADOPTED BUDGET - FY 2025

ADOPTED 2025 REVENUES



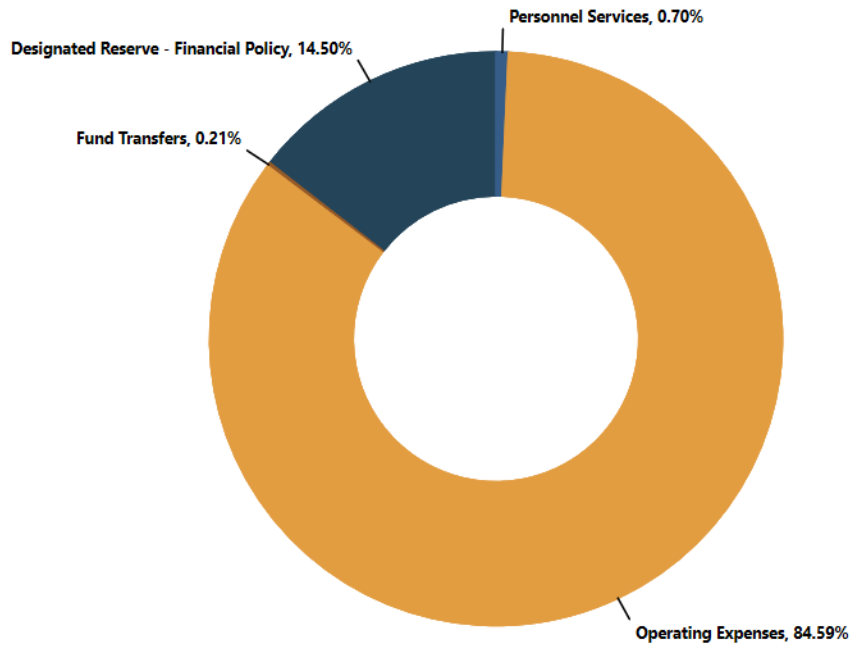
	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
	\$	\$	\$	\$	\$	%	\$
<b>Beginning Undesignated Reserves</b>	\$ 7,475,064	\$ 7,393,618	\$ 7,393,618	\$ 7,393,618	\$ -	-	% \$ 7,393,618
<b>REVENUES &amp; SOURCES:</b>							
Charges for Services	31,203,745	31,354,606	31,953,096	34,710,650	3,356,044	10.70 %	37,895,071
Miscellaneous Revenues	76,137	75,000	75,000	75,000	-	- %	77,250
Interest Income	217,055	80,000	351,000	375,000	295,000	368.75 %	386,250
Fund Transfers	-	-	223,166	-	-	- %	-
<b>Total</b>	<u>\$ 31,496,937</u>	<u>\$ 31,509,606</u>	<u>\$ 32,602,262</u>	<u>\$ 35,160,650</u>	<u>\$ 3,651,044</u>	<u>11.59 %</u>	<u>\$ 38,358,571</u>





CITY OF PORT ST. LUCIE  
 MEDICAL TRUST FUND USES - # 605  
 ADOPTED BUDGET - FY 2025

2025 ADOPTED EXPENDITURES



	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>EXPENDITURES BY FUNCTION:</b>							
Personnel Services	\$ 22,890	\$ 134,768	\$ 88,515	\$ 289,499	\$ 154,731	114.81 %	\$ 305,895
Operating Expenses	31,475,003	31,290,608	32,429,517	34,784,083	3,493,475	11.16 %	37,958,503
Debt	8	-	-	-	-	- %	-
Fund Transfers	80,481	84,230	84,230	87,068	2,838	3.37 %	94,173
<b>Total</b>	<u>31,578,383</u>	<u>31,509,606</u>	<u>32,602,262</u>	<u>35,160,650</u>	<u>3,651,044</u>	<u>11.59 %</u>	<u>38,358,571</u>
<b>Designated Reserve - Financial Policy</b>	<u>5,346,859</u>	<u>\$ 5,342,314</u>	<u>\$ -</u>	<u>\$ 5,962,509</u>			<u>\$ 6,400,943</u>
<b>Total</b>	<u>\$ 7,393,618</u>	<u>\$ 7,393,618</u>	<u>\$ 7,393,618</u>	<u>\$ 7,393,618</u>			<u>\$ 7,393,618</u>



CITY OF PORT ST. LUCIE  
 MEDICAL TRUST FUND - # 605  
 ADOPTED BUDGET - FY 2025

	AUDITED	BUDGET	ESTIMATED	ADOPTED	VARIANCE		PROJECTED
	2023	2024	2024	2025	\$	%	2026
<b>Beginning Undesignated Reserves</b>	\$ 7,475,064	\$ 7,393,618	\$ 7,393,618	\$ 7,393,618	\$ -	- %	\$ 7,393,618
<b>REVENUES &amp; SOURCES:</b>							
Charges for Services	31,203,745	31,354,606	31,953,096	34,710,650	3,356,044	10.70 %	37,895,071
Miscellaneous Revenues	76,137	75,000	75,000	75,000	-	- %	77,250
Interest Income	217,055	80,000	351,000	375,000	295,000	368.75 %	386,250
Fund Transfers	-	-	223,166	-	-	- %	-
<b>Total</b>	<b>31,496,937</b>	<b>31,509,606</b>	<b>32,602,262</b>	<b>35,160,650</b>	<b>3,651,044</b>	<b>11.59 %</b>	<b>38,358,571</b>
<b>EXPENDITURES:</b>							
Personnel Services	22,890	134,768	88,515	289,499	154,731	114.81 %	305,895
Operating Expenses	31,475,003	31,290,608	32,429,517	34,784,083	3,493,475	11.16 %	37,958,503
Debt	8	-	-	-	-	- %	-
Fund Transfers	80,481	84,230	84,230	87,068	2,838	3.37 %	94,173
<b>Total</b>	<b>31,578,383</b>	<b>31,509,606</b>	<b>32,602,262</b>	<b>35,160,650</b>	<b>3,651,044</b>	<b>11.59 %</b>	<b>38,358,571</b>
<b>SURPLUS (DEFICIT)</b>	<b>\$ (81,446)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>			<b>\$ -</b>
<b>Designated Reserve - Financial Policy - 17%</b>	<b>\$ 5,354,642</b>	<b>\$ 5,342,314</b>	<b>\$ -</b>	<b>\$ 5,864,079</b>			<b>\$ 6,400,943</b>
<b>PROJECTED FUND BALANCE:</b>							
Designated	\$ 5,354,642	\$ 5,342,314	\$ 5,342,314	\$ 5,864,079			6,400,943
Undesignated	2,038,976	2,051,304	2,051,304	1,529,539			992,675
<b>Total</b>	<b>\$ 7,393,618</b>	<b>\$ 7,393,618</b>	<b>\$ 7,393,618</b>	<b>\$ 7,393,618</b>			<b>\$ 7,393,618</b>



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## **Other Post Employee Benefits (OPEB) Trust Fund**

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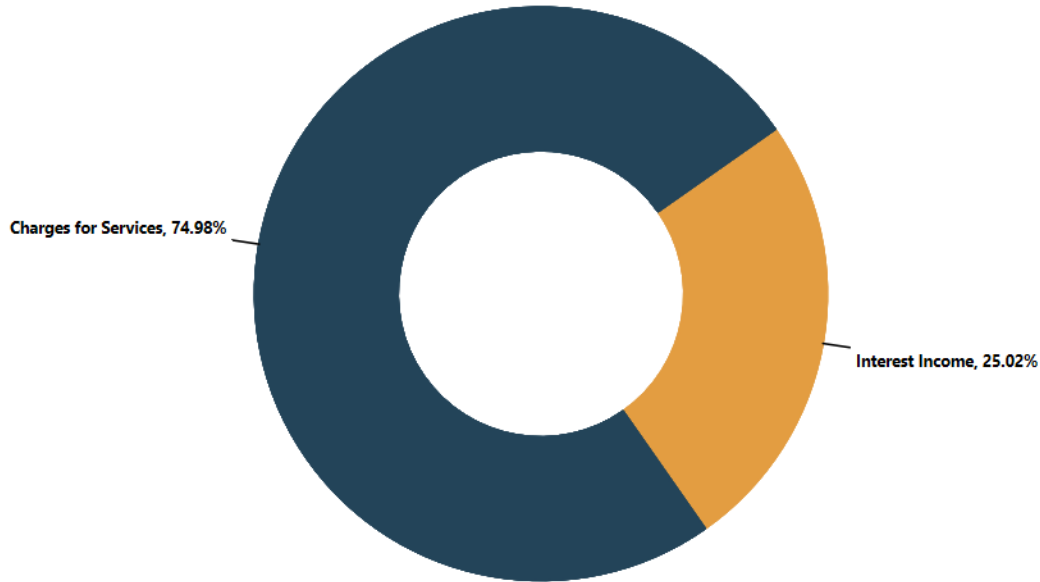
The City's OPEB Trust Fund accounts for the funding of benefits for City retirees. The City of Port St. Lucie Health Insurance Program is available to retirees. City Council prudently established this fund to address a growing liability. Florida statutes require that the City offer group rate health insurance to employees who have or will retire from the City.

The various operating funds are charged an annual amount that has been actuarially determined to generate the funds needed to provide the health insurance benefit for the group of retirees. The revenue in this fund is the transfer from the operating funds, which is an expense to the various departments. The City makes annual payments to this fund to offset the cost of future insurance.



CITY OF PORT ST. LUCIE  
 OPEB TRUST FUND SOURCES - # 609  
 ADOPTED BUDGET - FY 2025

ADOPTED 2025 REVENUES



	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>Beginning Undesignated Reserves</b>	\$ 23,938,976	\$ 27,065,694	\$ 27,065,694	\$ 29,899,838	\$ 2,834,144	10.47 %	\$ 33,897,330
<b>REVENUES &amp; SOURCES:</b>							
Charges for Services	2,494,656	1,834,144	1,834,144	2,997,492	1,163,348	63.43 %	3,087,417
Interest Income	3,126,718	1,000,000	1,000,000	1,000,000	-	- %	1,030,000
<b>Total</b>	<b>\$ 5,621,374</b>	<b>\$ 2,834,144</b>	<b>\$ 2,834,144</b>	<b>\$ 3,997,492</b>	<b>\$ 1,163,348</b>	<b>41.05 %</b>	<b>\$ 4,117,417</b>



CITY OF PORT ST. LUCIE  
 OPEB TRUST FUND USES - # 609  
 ADOPTED BUDGET - FY 2025

2025 ADOPTED EXPENDITURES



	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>EXPENDITURES BY FUNCTION:</b>							
Contingencies	\$ -	\$ 2,834,144	\$ 2,834,144	\$ 3,997,492	\$ 1,163,348	41.00 %	\$ 4,117,417
Fund Transfers	2,494,656	-	-	-	-	- %	-
<b>Total</b>	<u>2,494,656</u>	<u>2,834,144</u>	<u>2,834,144</u>	<u>3,997,492</u>	<u>1,163,348</u>	<u>41.00 %</u>	<u>4,117,417</u>
Undesignated	\$ <u>27,065,694</u>	\$ <u>29,899,838</u>	\$ <u>29,899,838</u>	\$ <u>33,897,330</u>			\$ <u>38,014,747</u>



CITY OF PORT ST. LUCIE  
 OPEB TRUST FUND - # 609  
 ADOPTED BUDGET - FY 2025

	AUDITED 2023	BUDGET 2024	ESTIMATED 2024	ADOPTED 2025	VARIANCE		PROJECTED 2026
					\$	%	
<b>Beginning Undesignated Reserves</b>	\$ 23,938,976	\$ 27,065,694	\$ 27,065,694	\$ 29,899,838			\$ 33,897,330
<b>REVENUES &amp; SOURCES:</b>							
Charges for Services	2,494,656	1,834,144	1,834,144	2,997,492	1,163,348	63.43 %	3,087,417
Interest Income	3,126,718	1,000,000	1,000,000	1,000,000	-	- %	1,030,000
Total	5,621,374	2,834,144	2,834,144	3,997,492	1,163,348	41.05 %	4,117,417
<b>EXPENDITURES:</b>							
Contingencies	-	2,834,144	2,834,144	3,997,492	1,163,348	41.05 %	4,117,417
Fund Transfers	2,494,656	-	-	-	-	- %	-
Total	2,494,656	2,834,144	2,834,144	3,997,492	1,163,348	41.05 %	4,117,417
<b>SURPLUS (DEFICIT)</b>	<u>\$ 3,126,718</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>			<u>\$ -</u>
<b>Undesignated Reserve</b>	<u>\$ 27,065,694</u>	<u>\$ 29,899,838</u>	<u>\$ 29,899,838</u>	<u>\$ 33,897,330</u>			<u>\$ 38,014,747</u>



## Capital Improvement Program (C.I.P.) Fund

The purpose of the Capital Improvement Program (CIP) is to promote advanced planning by City department heads and managers for long-term investment, typically in facilities or infrastructure, such as roads, public buildings, or parks improvements. As part of the City's planning process, the City prepares and submits to the City Council a five-year Proposed Capital Improvement Plan. The Capital Improvement Plan is reviewed and updated annually, and includes the following:

- (1) A clear general summary of its contents.
- (2) A list of all capital improvements which are proposed to be undertaken during the five (5) fiscal years next ensuing, with appropriate supporting information as to the necessity for such improvements.
- (3) Cost estimates, methods of financing and recommended time schedules for such improvements; and
- (4) The estimated annual cost of operating and maintaining the facilities to be constructed and acquired.

The budget for capital improvements includes the infrastructure that all cities need to have in place to provide essential and quality of life services to current and future residents, businesses, and to support tourism. They are also designed to prevent the deterioration of the City's existing infrastructure for the benefit of our citizens. The capital budget includes funding for purchase and renovations of public buildings, construction of major projects and equipment purchases.

Examples of projects that are considered capital improvements include:

- Parks, trails, recreation centers, playground equipment, sports fields, tennis and pickleball courts.
- Police stations.
- Storm water drainage and flood control projects.
- Office buildings.
- Streets, traffic lights, and sidewalks.
- Landscape beautification projects.
- Water treatment plants, transmission pipes, storage facilities, and pump stations.

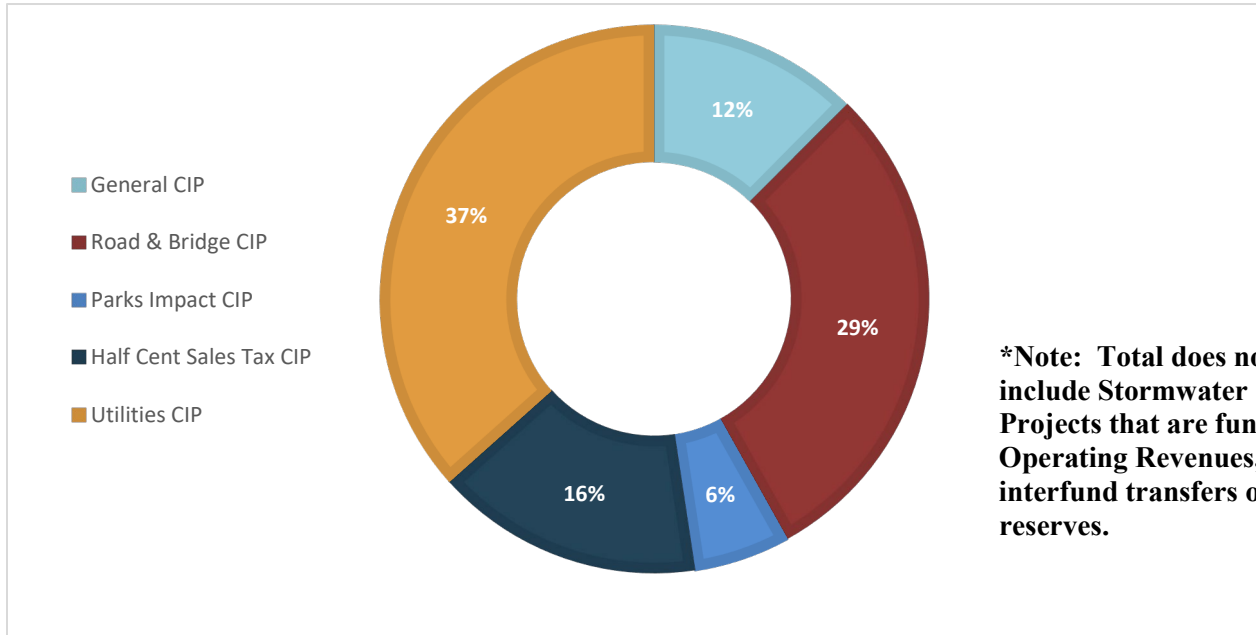
The Capital Improvement Plan is informed by the City Council's annual updates to the Strategic Plan. The City's Strategic Plan identifies goals, initiatives and projects that are programmed into departmental budgets and included in the Capital Improvement Plan. At the start of the budget preparation process, project request forms are completed by the departments separately from their operating budget requests. These forms provide the Office of Management and Budget capital projects that are scheduled for the next fiscal year and any changes that are requested from the previous five-year plan. These changes include requests for new projects or modifications to projects already forecasted in the plan, and they incorporate any new amendments to the City's Strategic Plan. Departments are required to give a description of the project, estimated costs and justification, funding resources and impact on the City's annual operating budget.

The operating budget and Capital Improvement Plan are closely linked. The obvious connection is that the operating budget assumes the cost of maintaining and operating new facilities or equipment that are procured under the Capital Improvement Plan.

The total capital expenditure requested for fiscal year 2024-25 through fiscal year 2028-29 is \$645,848,557 **(excluding Stormwater, interfund transfers or reserves).**



## Recommended Five-Year Capital Expenditure Plan \$645,848,557\*



## General Fund CIP Fund

This fund is the capital improvement projects related to those departments of the General Fund. Projects being funded by fund transfers, grants and use of reserves are:

- Police Department Body Worn Cameras & Tasers
- Police Training Facility Phase II & III
- Police Department Main Building Renovations
- Police Department Evidence Building Renovations
- Police Building Impact Glass Installation (2 Phases)
- City Hall Expansion Project
- Main Parking Garage – City Hall Complex Enhancement
- River Place Park Inclusive Playground
- Sportsman’s Parks Security Camera Upgrade
- Other projects aligned with various goals outlined in the City’s Strategic Plan.





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## Road & Bridge CIP Fund

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This Capital Improvement Fund has two significant revenues. Two levels of gas tax totaling five cents per gallon sold are expected to generate \$4.9 million in FY 2024-25. Mobility Fees are projected to generate \$8.5 million, funding projects in their district. Grants, bond proceeds, interest income and a transfer from the General Fund totaling \$16.7 million for next year plus nearly \$15.7 million is projected as a cash carryforward balance.

One of the projects in this plan is the annual resurfacing program, which is requested at \$4.8 million in FY 2024-25. The City plans to spend \$23.2 million on resurfacing over the five-year plan. Sidewalk projects total \$2.4 million for FY 2024-25 and \$10 million over five years. The Public Works Building is re-budgeted in fiscal year 26-27 for a new total of \$29.3 million. The City will need to bond an additional \$15M to support the construction of a new Public Works building. There are other smaller projects that are budgeted such as landscape beautification, enhanced crossing crosswalk with flashing beacons, traffic calming, signal improvements, on-street parking, widening roadways, and intersection improvements. Projects align with the City's Strategic Plan goal of High Quality-Infrastructure.

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## Parks Impact Fee CIP Fund

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The Parks Impact Fee Fund is projected to generate \$42.2 million in FY 2024-25. A carryforward balance of \$27.4 million (includes bonds from 2021-22), Impact Fees and Interest Income are projected to create a total of \$9.05 million. Projects requested in this plan are:

- O.L. Peacock Sr. Park - Phase 2 & 3 Construction
- Torino Regional Park - Phase 2 Design & Construction

This fund is fueled by the economy and as the economy grows, projects on the unfunded list can move up or be funded in years which go beyond this plan. Projects align with the City's Parks & Recreation 10-Year Master Plan and the City's Strategic Plan and strategic goal of Culture, Nature, and Fun Activities.

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## Half-Cent Sales Tax CIP Fund

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The Half-Cent Sales Tax, which was approved by voters in November 2018, improves roads and rivers and builds more sidewalks. The Half-Cent Sales Tax increase will expire in 2028-29 and is estimated to generate \$80.03 million in the five-year plan, with 15 to 20 percent of the revenue generated by visitors from outside of St. Lucie County. The City will need to bond an additional \$37M to support Floresta Phase III Improvements. The estimated revenue generated for City funded projects in FY 2024-25 is \$16.9 million.

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## Stormwater CIP Projects

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The Stormwater CIP is not a standalone fund. Projects are included in the Stormwater Fund with operating expenses that balance against the Stormwater Fee. Projects in the five-year plan include large culvert replacements for failed culverts under roadways, property acquisition for access to water control structures, the side lot ditch program, and water quality projects. Projects in the plan align with the city's stormwater master plan and the city's strategic plan and strategic goal of high-quality infrastructure and facilities.



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## Utilities CIP Fund

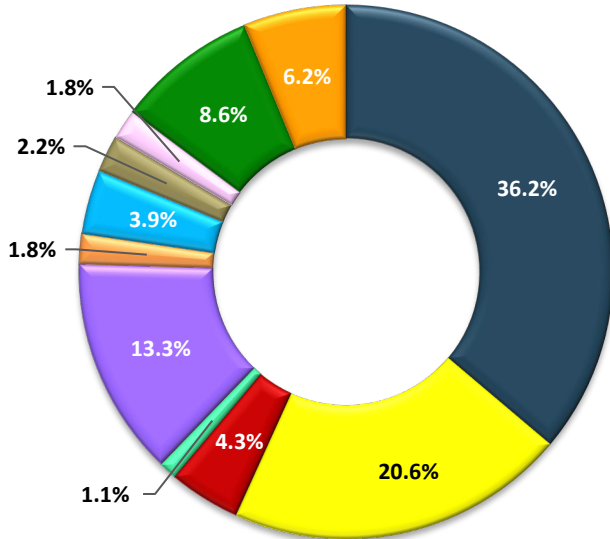
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The Utilities CIP Funds main purpose is to set aside designated reserves to plan for future upgrades of the Utilities System. This fund is projected to generate funding sources of \$41.9 million in FY 2024-25. The funding sources include reserves and transfers from the Utility Operating, and Water and Sewer Capital Facility Funds. Some projects in this plan consist of three Western Reverse Osmosis Wells, Rangeline Reverse Osmosis Injection Well System, Rangeline Road Reverse Osmosis Well, Rangeline Road Raw Water Main, Water Quality Restoration Areas 7A & B, and Port St. Lucie Blvd. (FDOT) Segments 1 & 2.2 low pressure main. The Utilities Department has provided a list of future projects beyond the five-year plan. Projects in the plan align with the City's Strategic Plan and strategic goal of High-Quality Infrastructure and Facilities.



# CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT FUNDS ADOPTED BUDGET - FY 2024-25

## FY 24-25 SOURCES



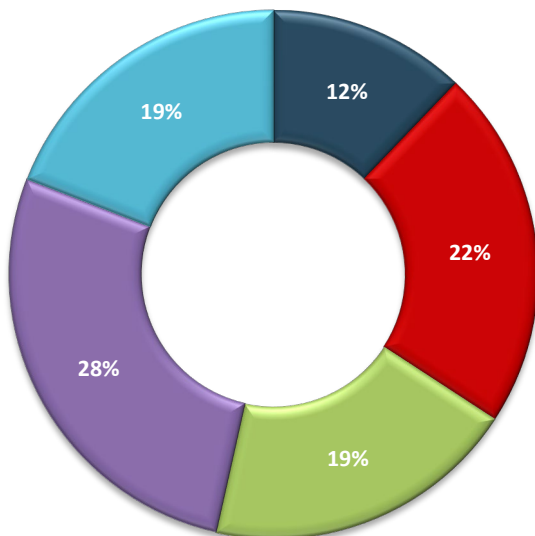
Revenue Sources	Amount
Use of Reserves	\$79,142,643
Bond Financing	45,110,000
Line of Credit	9,500,000
Interest Income	2,412,948
Interfund Transfer	29,023,298
Parks Impact Fee	4,000,000
Mobility Fee	8,503,300
Gas Tax	4,861,374
Interlocal	4,000,000
Grant Revenue	18,738,600
Half Cent Sales Tax	13,593,664

- Use of Reserves
- Bond Financing
- Line of Credit
- Interest Income
- Interfund Transfer
- Parks Impact Fee
- Mobility Fees
- Gas Tax
- Interlocal
- Grant Revenue
- Half Cent Sales Tax

**Total**                    **\$218,885,827**

## FY 24-25 USES

Note: This Graph does not include the Stormwater CIP.







Expenditures by Function	Amount
General CIP	\$26,556,690
Road & Bridge CIP	48,314,010
Parks Impact CIP	42,232,483
Half Cent Sales Tax CIP	59,918,333
Utilities CIP	41,864,311
<b>Total</b>	<b>\$218,885,827</b>

- General CIP
- Road & Bridge CIP
- Parks Impact CIP
- Half Cent Sales Tax CIP
- Utilities CIP








# FISCAL YEAR 2025-2029 CIP BUDGET HIGHLIGHTS BY CITY COUNCIL STRATEGIC GOALS

Projects	Goal	STRATEGIC GOAL	Fiscal Year(s)	CIP Page
Body Worn Cameras	<b>1</b> 	Safe, Clean & Beautiful	FY 2025-2028	359
<ul style="list-style-type: none"> <li>• For assistance in evidence gathering and for greater transparency. Funding is included to support implementation through FY 2025-28, including staffing requests necessary for implementation.</li> </ul>				
Police Training Facility	<b>1</b> 	Safe, Clean & Beautiful	FY 2025-2026	359
<ul style="list-style-type: none"> <li>• For the design and construction of a new training facility. Funding is included to support implementation through FY 2025-26, including equipment necessary for implementation.</li> </ul>				
Main Parking Garage - City Hall Complex Parking Enhancement	<b>5</b> 	High-Quality Infrastructure & Facilities	FY 2026-2027	360
<ul style="list-style-type: none"> <li>• Design a five-level precast concrete parking garage within the City Complex for 525 parking spaces.</li> </ul>				
Park Security Cameras	<b>5</b> 	High-Quality Infrastructure & Facilities	FY 2025-2027	360
<ul style="list-style-type: none"> <li>• In conjunction with the City’s Strategic Plan, this project will also promote an environment that provides a sense of security by creating a safer environment while relaxing outdoors. The systems will provide added relief and aid our Port St. Lucie Police Department to enhance our ability to provide safer parks and work in conjunction with the Parks Safety Program.</li> </ul>				



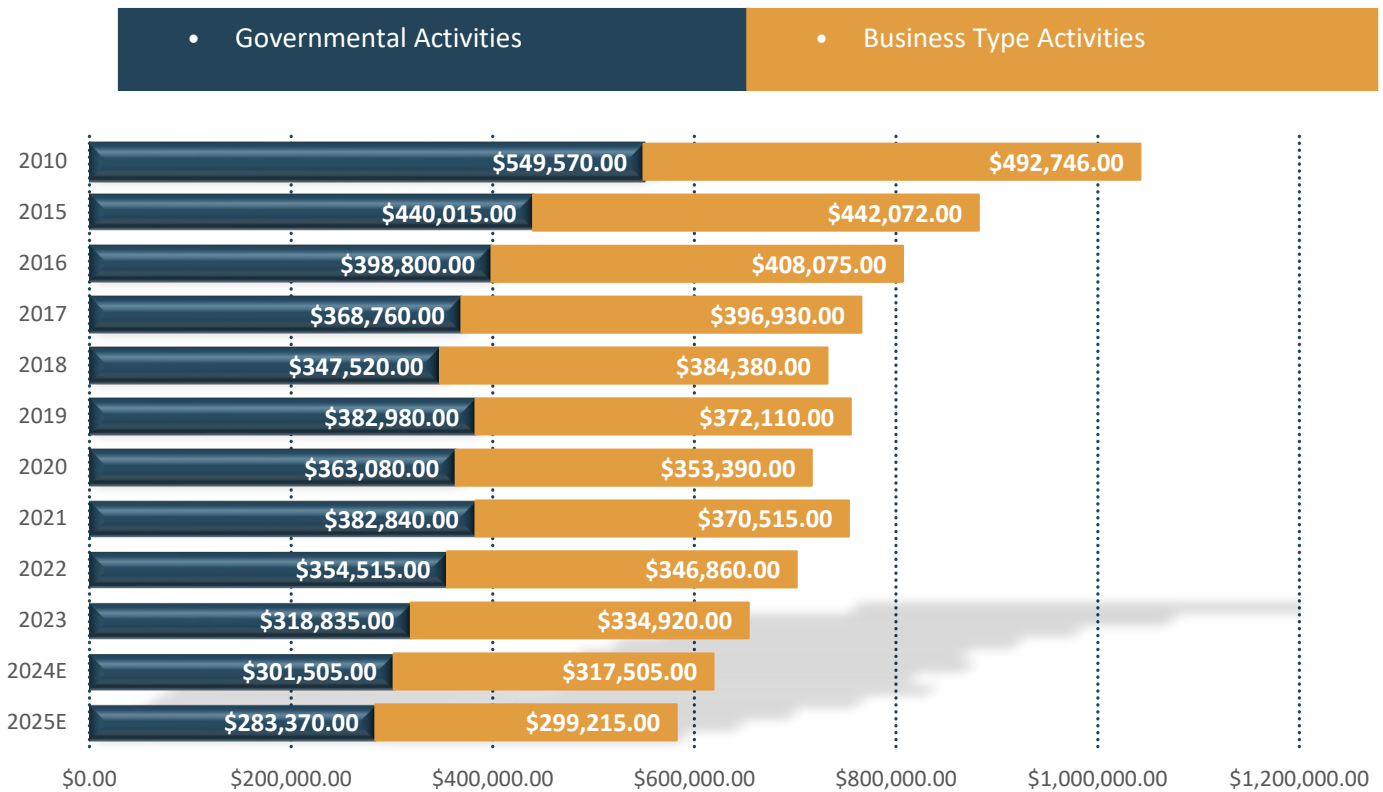
## FISCAL YEAR 2025-2029 CIP BUDGET HIGHLIGHTS BY CITY COUNCIL STRATEGIC GOALS

Projects	Goal	STRATEGIC GOAL	Fiscal Year(s)	CIP Page
Rangeline Road Raw Water Main	5 	High-Quality Infrastructure & Facilities	FY 2025 & 2027	374
<ul style="list-style-type: none"> <li>Design and construct the purposed raw water main to connect the six (6) Floridan Wells located on half acre sites to the Rangeline Road Reverse Osmosis Water Treatment Facility to meet the 10 MGD capacity. The six (6) wells have already been permitted and the well sites obtained.</li> </ul>				
Westport South 16" Force Main Becker Road	5 	High-Quality Infrastructure & Facilities	FY 2025	375
<ul style="list-style-type: none"> <li>Installation of a new parallel force main along Becker Road and Darwin Boulevard. The force main was identified in the City's Wastewater Master Plan as being needed as developments continue to grow in the southeast service area.</li> </ul>				
St. Lucie West Blvd. and Peacock Blvd. Intersection Improvements	5 	High-Quality Infrastructure & Facilities	FY 2025	365
<ul style="list-style-type: none"> <li>Construction of a third eastbound turn lane onto northbound Peacock and second southbound right turn lane onto westbound SLW Blvd. Construction of a westbound I-95 access lane and turn lane west of Peacock and extension of existing turn lanes on north and southbound Peacock. New mast arm construction on northwest and southeast corners to include upgrades to existing pedestrian signals.</li> </ul>				
Tradition Regional Park	6 	Culture, Nature & Fun Activities	FY 2025	368
<ul style="list-style-type: none"> <li>Design a park, in alignment with the approved Parks &amp; Recreation 10-Year Master Plan and additionally to meet the public's request for a park that provides skate facilities, off-road cycling or other adventure sports as directed by City Council.</li> </ul>				
O.L. Peacock Sr. Park	6 	Vibrant Neighborhoods	FY 2025-2029	368
<ul style="list-style-type: none"> <li>High Performance Public Space Initiative Park Pilot Project. Targeted areas have also been identified in the Parks Master Plan as severely lacking parks amenities.</li> </ul>				



# CIP Debt Overview

Currently, many projects are funded by pay-as-you-go. Currently there is no debt statutory limit for the City. As part of City Council Strategic Goals to reduce debt, the City’s long-term debt has been reduced as a result of principal payments and refinancing when appropriate. From a high of more than \$1.042 billion debt in FY 2009-10 to a projected \$583 million for FY 2024-25 based upon budgeted principal payments. By the end of FY 2024-25, our outstanding debt balance will be \$583 million, representing \$459 million, a 44% reduction in debt principal from our high in FY 2009-10.





CITY OF PORT ST. LUCIE  
 CAPITAL IMPROVEMENT REVENUE SUMMARY  
 FIVE-YEAR PROJECTION

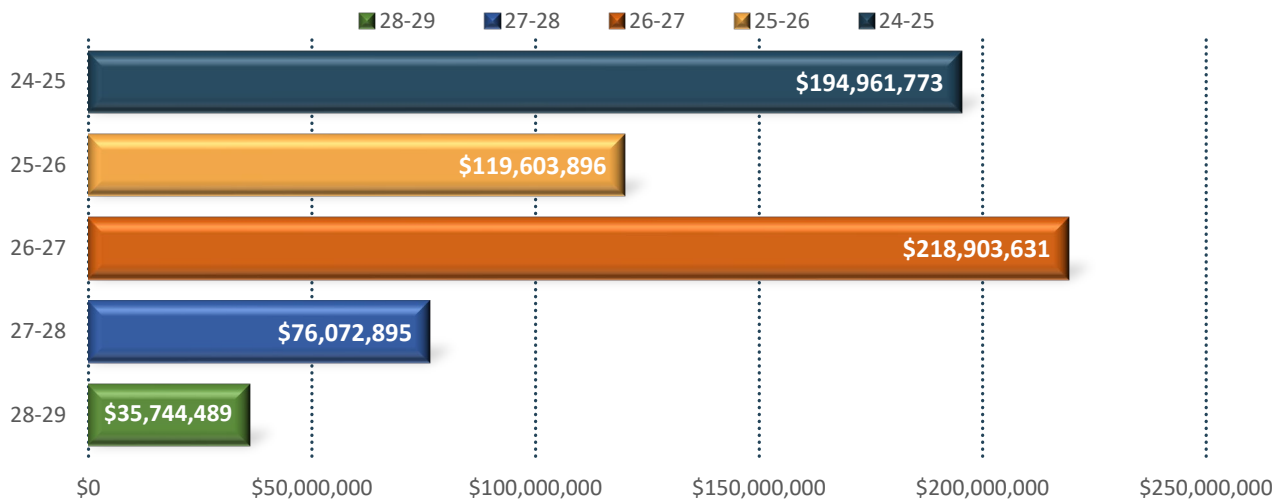
DESCRIPTION – FUNDING SOURCES	FISCAL YEAR 2024-2025	FISCAL YEAR 2025-2026	FISCAL YEAR 2026-2027	FISCAL YEAR 2027-2028	FISCAL YEAR 2028-2029
<b>Funding Source: Interfund Transfer</b>					
General CIP Fund	\$22,233,388	\$18,037,498	\$3,971,830	\$2,165,305	\$ 1,015,000
Road and Bridge CIP Fund	6,150,000	6,800,000	-	-	-
Parks Impact Fee Fund	-	-	-	-	-
Utilities CIP Fund	14,500,000	9,500,000	7,000,000	7,000,000	9,500,000
<b>Subtotal – Interfund Transfer</b>	<b>\$42,883,388</b>	<b>\$34,337,498</b>	<b>\$10,971,830</b>	<b>\$9,165,305</b>	<b>\$10,515,000</b>
<b>Funding Source: Cash Carryforward/Fund Balance</b>					
General CIP Fund	\$2,025,693	\$-	\$-	\$-	\$-
Road & Bridge CIP Fund	9,280,843	2,690,881	781,579	0	1,665,238
Parks Impact Fee CIP Fund	16,623,889	0	0	0	0
Half Cent Sales Tax CIP Fund	0	579,459	0	0	0
Utilities CIP	15,308,000	1,556,311	137,011,000	12,870,000	7,014,700
<b>Subtotal – Cash Carryforward</b>	<b>\$43,238,425</b>	<b>\$4,826,651</b>	<b>\$137,792,579</b>	<b>\$12,870,000</b>	<b>\$8,679,938</b>
<b>Funding Source: Impact Fees</b>					
Parks Impact CIP Fee Fund	4,000,000	1,000,000	1,280,000	1,163,005	1,836,995
<b>Subtotal – Impact Fees</b>	<b>\$4,000,000</b>	<b>\$1,000,000</b>	<b>\$1,280,000</b>	<b>\$1,163,005</b>	<b>\$1,836,995</b>
<b>Funding Source: Mobility Fees</b>					
Mobility Fees	6,912,783	3,860,518	6,343,422	5,708,751	6,286,767
<b>Subtotal – Mobility Fees</b>	<b>\$6,912,783</b>	<b>\$3,860,518</b>	<b>\$6,343,422</b>	<b>\$5,708,751</b>	<b>\$6,286,767</b>
<b>Funding Source: Interest Income</b>					
General CIP Fund	990,609	810,000	769,500	744,025	500,000
Road & Bridget CIP Fund	275,000	220,000	222,200	224,422	392,495
Parks Impact Fee Fund	1,050,000	0	0	0	0
Half-Cent Sales Tax CIP Fund	97,339	96,366	97,329	100,249	120,299
<b>Subtotal – Interest Income</b>	<b>\$2,412,948</b>	<b>\$1,126,366</b>	<b>\$1,089,029</b>	<b>\$1,068,696</b>	<b>\$1,012,794</b>



CITY OF PORT ST. LUCIE  
 CAPITAL IMPROVEMENT REVENUE SUMMARY  
 FIVE-YEAR PROJECTION - Continued

DESCRIPTION – FUNDING SOURCES	FISCAL YEAR 2024-2025	FISCAL YEAR 2025-2026	FISCAL YEAR 2026-2027	FISCAL YEAR 2027-2028	FISCAL YEAR 2028-2029
<b>Funding Sources: Gas Tax</b>					
Road & Bridge CIP Fund	\$4,861,374	\$4,958,601	\$4,577,799	\$3,466,827	\$5,355,500
<b>Subtotal – Gas Tax</b>	<b>\$4,861,374</b>	<b>\$4,958,601</b>	<b>\$4,577,799</b>	<b>\$3,466,827</b>	<b>\$5,355,500</b>
<b>Funding Source: Half-Cent sales Tax</b>					
Half-Cent Sales Tax CIP Fund	\$13,304,255	\$14,001,473	\$13,946,407	\$14,580,311	\$2,057,495
<b>Subtotal-Half-Cent Sales Tax</b>	<b>\$13,304,255</b>	<b>\$14,001,473</b>	<b>\$13,946,407</b>	<b>\$14,580,311</b>	<b>\$2,057,495</b>
<b>Funding Source: FDOT Contribution (Grants)</b>					
Road & Bridge CIP Fund	\$1,190,000	\$650,000	\$650,000	-	-
<b>Subtotal – FDOT Contribution</b>	<b>\$1,190,000</b>	<b>\$650,000</b>	<b>\$650,000</b>	<b>\$0</b>	<b>\$0</b>
<b>Funding Source – Other Financing Sources</b>					
General CIP Fund	\$1,307,000	\$12,859,100	\$12,859,100	\$-	\$-
Road and Bridge CIP Fund	11,610,000	37,390,000	29,393,465	28,050,000	-
Parks Impact Fee Fund	9,741,600	-	-	-	-
Half-Cent Sales Tax CIP Fund	43,000,000	-	-	-	-
Utilities CIP Fund	10,500,000	4,593,689	-	-	-
<b>Subtotal – Other Financing Sources</b>	<b>\$76,158,600</b>	<b>\$54,842,789</b>	<b>\$42,252,565</b>	<b>\$28,050,000</b>	<b>\$0</b>
<b>Total CIP Funding Sources</b>	<b>\$194,961,773</b>	<b>\$119,603,896</b>	<b>\$218,903,631</b>	<b>\$76,072,895</b>	<b>\$35,744,489</b>

FISCAL YEARS 2025-2029  
 \$1,013,925,320





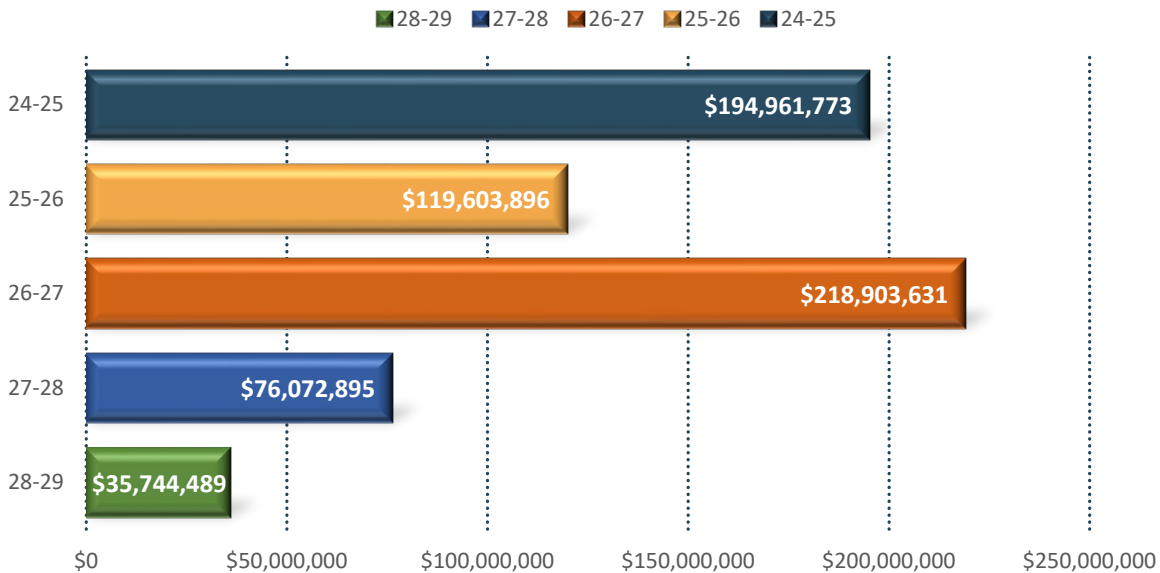


CITY OF PORT ST. LUCIE  
 CAPITAL IMPROVEMENT EXPENDITURE SUMMARY  
 FIVE-YEAR PROJECTION

Description – All CIP Funds	FISCAL YEAR 2024-2025	FISCAL YEAR 2025-2026	FISCAL YEAR 2026-2027	FISCAL YEAR 2027-2028	FISCAL YEAR 2028-2029
<b>General CIP Fund</b>	\$26,556,690	\$31,706,598	\$17,600,430	\$2,909,330	\$1,515,000
<b>Road &amp; Bridge CIP Fund</b>	40,280,000	56,570,000	41,968,465	37,450,000	13,700,000
<b>Parks Impact Fee Fund</b>	31,415,489	1,000,000	1,280,000	1,163,005	1,836,995
<b>Half-Cent Sales Tax CIP Fund</b>	56,401,594	14,677,298	14,043,736	14,680,560	2,177,794
<b>Utilities CIP Fund</b>	40,308,000	15,650,000	144,011,000	19,870,000	16,514,700
<b>Total CIP Expenditure Summary</b>	<b>\$194,961,773</b>	<b>\$119,603,896</b>	<b>\$218,903,631</b>	<b>\$76,072,895</b>	<b>\$35,744,489</b>

Note: Stormwater CIP Fund is budgeted in the Stormwater Proprietary Fund. Summary of expenses does not include reserves or transfers.

FISCAL YEARS 2024-2028  
 \$1,013,925,320





## **CAPITAL BUDGET IMPACT ON OPERATING FUND**

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The impact of capital project operating costs on the annual budget requires planning and consideration. Operating costs are a basic element of the City's Capital Improvement Program and the overall development process.

Reliable operating cost estimates are necessary from the beginning of each budget cycle, as the City needs to determine ongoing expenses that will be incurred once a project is complete. For example, once a park is constructed, it requires staff (personnel), operating supplies, electricity, and ongoing costs to operate. Since projects are completed in phases, partially constructed projects generally have associated operating costs which will need to be funded in future years.

There are a variety of factors that determine the number of personnel and operating costs such as location, size, and use of the infrastructure that will determine the number and operating costs. A training facility for police may require no additional personnel while a new park will require additional personnel.

Typically, recurring capital projects have minimal operating impact on the City's current or future budgets. Such projects may be scheduled for replacement. Many of the new construction or major improvements do require some additional operating costs such as mowing, electricity, fuel, and other maintenance costs and other contractual services.

Estimated impacts of operating costs for all capital items budgeted for FY 2025 and beyond are listed on the following page.



## CAPITAL BUDGET IMPACT ON OPERATING

The CIP document has a page for every project, which include a detailed description of the project, City Council Goals, funding source and effect on operations. Capital projects impact on the operating budget can be quantified through additional costs to operate and maintain new facilities, additional staff or can have cost savings from the acquisition of newer and efficient equipment.

### GENERAL CIP FUND #301

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance/ Energy Savings (Materials/Supplies)	Utilities
Digital Sign – Communications	FY25 & Beyond	N/A	\$91,500	N/A
PD Body Worn Cameras	FY26	\$107,000	N/A	N/A
PD Training Facility – Phase II & III	FY26	N/A	\$1,000,000	N/A
PD Main Building Renovations	FY25	N/A	N/A	N/A
PD Evidence Building Renovations	FY25	N/A	N/A	N/A
PD Building on Macedo Property	FY25	N/A	\$200,000	N/A
Building B Standby Chiller Replacement	FY26 & Beyond	N/A	(\$2,500) Annually	N/A
LED Lighting Upgrade for M.F.E.C. Parking Garage	FY26 & Beyond	N/A	(\$10,000) Annually	N/A
Structural Repairs and Sealing for M.F.E.C. Parking Garage	FY25	N/A	N/A	N/A
Police Building Impact Glass Installation	FY26 & Beyond	N/A	(\$5,000 - \$10,000) Annually	N/A
Police Building Standby Chiller Replacement	FY26 & Beyond	N/A	(\$2,500) Annually	N/A
City Hall Standby Chiller Replacement	FY26 & Beyond	N/A	(\$2,500) Annually	N/A
Air Handler Replacements at City Hall	FY28 & Beyond	N/A	(\$15,000) Annually	N/A
LED Lighting Upgrade (Interior City Hall)	FY28 & Beyond	N/A	(\$20,000) Annually	N/A
Police Department LED Lighting Upgrade	FY28 & Beyond	N/A	(\$38,000) Annually	N/A



## GENERAL CIP FUND #301 - Continued

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities (per year)
Main Parking Garage - City Hall Complex Parking Enhancement	FY28 & Beyond	N/A	80,000 Annually	20,000 Annually
City Hall Expansion Project	FY28 & Beyond	N/A	65,000 Annually	35,000 Annually
River Place Park Inclusive Playground	FY26 & Beyond	N/A	\$3,200 Annually	N/A
Sportsman’s Park Security Camera Upgrade	FY26 & Beyond	N/A	\$22,000 Annually	N/A.
Sport Lighting at Sportsman’s West Park	FY26 & Beyond	N/A	(\$5,000 - \$7,500) Annually	N/A
C-24 Canal Park Security Cameras	FY26 & Beyond	N/A	\$8,500 Annually	N/A
Stars & Stripes Restroom Building	FY26 & Beyond	\$60,501 Annually	N/A	\$80,300 Annually
Parks Digital Sign	FY25 & Beyond	N/A	\$6,700- \$27,604 Annually	N/A
Wilderness Trail	FY25	N/A	N/A	N/A
Oak Hammock Park Inclusive Playground	FY28	N/A	\$4,200	N/A
Whispering Pines Park Security Camera	FY27 & Beyond	N/A	\$6,800 Annually	N/A
Lyngate Park Lighting Improvements	FY27 & Beyond	N/A	\$3,800 Annually	N/A
Paseo Park Security Cameras	FY28 & Beyond	N/A	\$16,500 Annually	N/A
McChesney Park Playground Replacement	FY28 & Beyond	N/A	\$7,800 Annually	N/A
Botanical Gardens Event Restroom	FY28 & Beyond	N/A	\$2,200 Annually	N/A
Botanical Gardens Storage/ Educational Office Space	FY29	N/A	\$5,800	N/A



## GENERAL CIP FUND #301 - Continued

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities (per year)
Botanical Gardens Gazebo	FY29	N/A	\$1,800	N/A
McCarty Ranch Preserve Campsite Electric Service	FY27 & Beyond	N/A	\$7,800 Annually	N/A
Saints Course Drainage Improvements	FY25	N/A	N/A	N/A
Saints Irrigation System Replacement	FY25	N/A	N/A	N/A
Saints Cart Path & Practice Area Repairs	FY25	N/A	N/A	N/A
Saints New Maintenance Facility	FY25	N/A	N/A	N/A
Event Center Bathroom Upgrade	FY25	N/A	(\$63,000)	N/A
Event Center Ballroom Lighting Upgrade	FY26	N/A	\$5,000	N/A
Event Center Dispersed Power System	FY26	N/A	\$7,000	N/A

## ROAD & BRIDGE CIP #304 FUND

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities (per year)
Village Parkway - Replacement Lights	FY25 & Beyond	\$50,000 & \$5,000 Annually	NA	N/A
FDOT – New Sidewalk - Volucia	FY26 & Beyond	N/A	\$5,000 & \$2,500 Annually	N/A
SW Rosser / Dreyfuss Intersection Improvements Roundabout	FY27 & FY28	\$20,000 & \$75,000	N/A	N/A
Gatlin/Savona intersection Improvements Ph 2 Savona Widening from SW Girard to SW Dalton Cir.	FY25 & Beyond	\$75,000 & \$7,500 Annually	N/A	N/A



## ROAD & BRIDGE CIP #304 FUND- CONTINUED

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities (per year)
Tradition & Village Pkwy Mobility Improvement	FY25	\$50,000	N/A	N/A
Gatlin/Savona Intersection Improvements Phase 1	FY25	\$20,000	N/A	N/A
Design – Village Green Corridor	FY25	\$10,000	N/A	N/A
St. Lucie West Blvd. and Peacock Blvd. Intersection Improvements	FY25 & Beyond	\$30,000 & \$7,500 Annually	N/A	N/A
Citywide New Sidewalks	FY25 & Beyond	\$10,000 Annually	N/A	N/A
SW Cameo Blvd. & Port St. Lucie Blvd Intersection Improvements	FY25 & Beyond	\$25,000 & \$5,000 Annually	N/A	N/A
Savona Blvd. & Paar Drive Intersection Improvements	FY25 & Beyond	\$17,000 - \$25,000	\$7,500 Annually	N/A
Darwin & Paar Intersection Improvements	FY25 & Beyond	\$89,000	N/A	N/A
Tiffany & Durango Enhanced Crossing Crosswalk with Flashing Beacons	FY26 & Beyond	\$10,000 & \$2,500 Annually	N/A	N/A
Morningside/Port St. Lucie Blvd. Safety Enhanced Bicycle Access	FY26 & Beyond	\$10,000 & \$3,000 Annually	N/A	N/A
Citywide Road and Gateway Landscape Beautification	FY26 & Beyond	\$5,000 - \$25,000	N/A	N/A
Savona & Alcantarra Intersection Improvements	FY26 & Beyond	N/A	\$45,000	N/A
New Sidewalk - Kestor Dr.	FY25 & Beyond	N/A	\$15,000 & \$5,000 Annually	N/A
Citywide Traffic Calming	FY25 & Beyond	\$10,000 & \$5,000 Annually	N/A	N/A
Project Management Costs for Capital Improvements	FY25 & Beyond	\$10,000 Annually	N/A	N/A



## ROAD & BRIDGE CIP #304 FUND- CONTINUED

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities (per year)
Green River Pkwy. at /Melaleuca Safety Improvements	FY25 & Beyond	\$10,000 & \$5,000 Annually	N/A	N/A
Port St. Lucie Blvd Landscape - Turnpike Bridge to Gatlin Blvd	FY26 & Beyond	\$5,000	\$10,000 Annually	N/A
Del Rio Blvd. & California Blvd. Intersection Improvements	FY26 & FY27	\$5,000 - \$17,000	N/A	N/A
U.S. Submarine Veterans Park On-Street Parking	FY27 & Beyond	\$10,000 - \$5,000 Annually	N/A	N/A
Lennard at Grand Enhancing Crossing Crosswalk with Flashing Beacons	FY27 & Beyond	\$25,000 - \$5,000 Annually	N/A	N/A
California /Cameo Intersection Improvements Roundabout	FY27 & Beyond	\$20,000 - \$75,000 Annually	N/A	N/A
Green River Pkwy. at Charleston Enhanced Crossing Crosswalk with Flashing Beacons	FY27 & Beyond	\$20,000 - \$5,000 Annually	N/A	N/A
Green River Pkwy. at Berkshire Enhanced Crossing Crosswalk with Flashing Beacons	FY27 & Beyond	\$20,000 - \$5,000 Annually	N/A	N/A
SW Crosstown /Cashmere Intersection Improvements Turn Lane Extension	FY27 & Beyond	\$5,000 - \$15,000 Annually	N/A	N/A
Torino/Hann Intersection Improvements Turn Lane Extension	FY28 & FY29	\$20,000 & \$5,000	N/A	N/A
Green River Pkwy. / Melaleuca Intersection Improvements	FY29	\$25,000	N/A	N/A
Melaleuca/Berkshire Intersection Improvements Roundabout	FY29	\$25,000	N/A	N/A
NW Bayshore Blvd. Widening & Multimodal Improvements	FY25 & Beyond	\$25,000 - \$10,000 Annually	N/A	N/A
N Macedo Blvd. & Selvitz Rd. Raised Intersection	FY27 & Beyond	\$8,000 - \$3,000 Annually	N/A	N/A
Selvitz / Peachtree Intersection Improvements	FY27 & Beyond	\$25,000 - \$75,000 Annually	N/A	N/A



## ROAD & BRIDGE CIP #304 FUND - CONTINUED

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities (per year)
SE Veterans Memorial at Lyngate Multimodal Bicycle Access	FY27 & Beyond	\$25,000 - \$5,000 Annually	N/A	N/A
Public Works Building	FY25 & Beyond	\$50,000 Annually	N/A	N/A
Peacock Trail	FY26 & Beyond	\$30,000 - \$5,000 Annually	N/A	N/A
Port St. Lucie Boulevard South Improvements Seg. 2.2 (Paar Dr to Alcantarra Blvd)	FY25 & Beyond	N/A	\$25,000 - \$10,000 Annually	N/A
NW E Torino Pkwy. Widening & Mobility Improvements	FY25 & Beyond	\$75,000 - \$15,000 Annually	N/A	N/A
Pavement Condition and Asset Inventory Survey	FY25 & Beyond	\$7,500 Annually	N/A	N/A
Citywide Traffic Signal Conversion	FY25 & Beyond	\$7,500 Annually	N/A	N/A
Citywide ADA Improvements - Signals Various Locations"	FY24 & Beyond	N/A	\$6,000 Annually	N/A
Port St. Lucie Blvd South Segment 1 (Becker to Paar)	FY26 & Beyond	N/A	\$25,000 - \$10,000 Annually	N/A
St. Lucie West Blvd. Widening Improvements Conceptual Design & Construction from Peacock to Cashmere	FY26 & Beyond	\$300,000 - \$15,000 Annually	N/A	N/A
Southbend Blvd. Widening Improvements Conceptual Design	FY28 & Beyond	\$75,000 & \$20,000 Annually	N/A	N/A
Citywide Annual Resurfacing Program	FY25 & Beyond	\$25,000 Annually	N/A	N/A
Glenwood Drive - Roadway Reconstruction	FY25	\$5,000	N/A	N/A
Citywide Contract Repair / Improvements of Sidewalks	FY25 & Beyond	\$20,000 - \$35,000 Annually	N/A	N/A
Replace PWS-4160 2016 Pothole Patch Truck	FY25 & Beyond	\$7,500	\$5,000 Annually	N/A
Gatlin Pines - Roadway Reconstruction	FY26	\$90,000	N/A	N/A





## PARKS IMPACT FEE FUND #305

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities (per year)
O.L. Peacock Sr. Park	FY25	N/A	N/A	N/A
Torino Regional Park	FY26 – FY28	\$3,989,583	\$2,505,280	N/A
Tradition Regional Park	FY25 – FY27	\$5,717,379	\$2,604,340	N/A
Tradition Regional Park - Shade Structure	FY25	N/A	N/A	N/A

## HALF-CENT SALES TAX CIP #310

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities (per year)
Paving Program	FY25 & Beyond	\$20,000 Annually	N/A	N/A
Sidewalk Improvements	FY25 – FY28	\$25,000 Annually	N/A	N/A
Floresta Improvement (Phase III)	FY25 – FY29	\$5,100,000	N/A	N/A
California / St. Lucie West Blvd. Intersection Improvements	FY26 – FY29	\$25,000	N/A	N/A
California Widening	FY26 - FY28	\$50,000	N/A	N/A

## STORMWATER CIP FUND #401

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities (per year)
Design for Water Quality Projects	FY25 & Beyond	\$8,200 - \$12,000 Annually	N/A	N/A
D-11 Canal Improvements	FY25 & Beyond	\$15,000 - \$7,500 Annually	N/A	N/A
A-14 Water Control Structure	FY25 & Beyond	\$5,000 - \$4,000 Annually	N/A	N/A
Property Acquisition for Access to Water Control Structures	FY25, FY27 & FY29	\$4,000	N/A	N/A
Watershed A&B Improvements	FY25 & Beyond	\$20,000 - \$7,000 Annually	N/A	N/A
Veteran's Memorial Water Quality Phase III	FY25 & Beyond	\$5,000 - \$20,000 Annually	N/A	N/A



## STORMWATER CIP FUND #401 - CONTINUED

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities (per year)
Hogpen Slough Water Quality	FY25 & Beyond	\$30,000 - \$6,000 Annually	N/A	N/A
SE Whitmore Drive Baffle Box	FY25	\$10,000	N/A	N/A
Camera Truck EnviroSight	FY25 & Beyond	\$16,000	\$6,000 Annually	N/A
"Replace PW-0589 2003 Gradall XL 4100"	FY25 & Beyond	\$15,000 & \$6,000 Annually	(\$182,000)	N/A
E-3 Canal Improvements Phase III	FY26 & FY29	\$12,000 & \$60,000	N/A	N/A
"Water Quality Projects (Veterans Memorial Phases IV and V)"	FY26 & FY29	\$5,000 & \$46,000	N/A	N/A
Hogpen Slough HPS-60 Replacement	FY28	\$20,000	N/A	N/A
Elkcam Basin Improvements	FY 27 & FY29	\$5,000 & \$46,000	N/A	N/A
Kingsway/Oakridge Basin Improvements	FY27 & FY29	\$5,000 & \$46,000	N/A	N/A
Airoso Conflict Structure & Piping	FY27 & Beyond	\$5,000 & \$20,000 Annually	N/A	N/A
E-8 Downstream Repair of B-15	FY27 & Beyond	\$5,000 - \$15,000	N/A	N/A
"Emerson Street Water Quality Dry Pond"	FY28 & FY29	\$7,500 & \$26,500	N/A	N/A
C-24/Monterrey/Cameo Watershed Ponds (3)	FY28 & FY29	\$10,000 & \$20,000	N/A	N/A
C-24/Monterrey/Cameo Watershed Baffle Boxes (12)	FY28 & FY29	\$15,000 & \$50,000	N/A	N/A



## UTILITY SYSTEMS FUND #448

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities (per year)
Clear Well and Generator Bldg. at the Prineville Reverse Osmosis Treatment Plant	FY25	N/A	N/A	N/A
Lime Plant Rehabilitation	FY 25	N/A	N/A	N/A
Three Western Reverse Osmosis Floridan Wells FY26 (F-37, F-38, & F-39)	FY26 & Beyond	N/A	\$54,000 Annually	N/A
Rangeline Road Reverse Osmosis Injection (2) Well Systems and (1) Monitoring Well	FY25	N/A	N/A	N/A
Rangeline Road Reverse Osmosis Water Plant Floridan Wells (6)	FY25	N/A	N/A	N/A
Range Line Road Raw Water Main	FY25	N/A	N/A	N/A
Rangeline Road Reverse Osmosis Water Plant	FY25	N/A	N/A	N/A
McCarty Ranch Water Quality Restoration Areas 7A & 7B - Approximately 528 Acres of Water Storage Impoundments	FY25	N/A	N/A	N/A
Village Green Parkway (CRA Project), Huffman - Tiffany Utility Line Relocation	FY25	N/A	N/A	N/A
Port St. Lucie Blvd Segments 1 & 2.2 (FDOT)	FY25	N/A	N/A	N/A
Midway -Jenkins to Glades Cutoff	FY25	N/A	N/A	N/A
Citywide Pipe Replacement	FY25	N/A	N/A	N/A
Lift Station Replacements	FY25	N/A	N/A	N/A



**UTILITY SYSTEMS FUND #448 - CONTINUED**

<b>Project/Description</b>	<b>Impact Fiscal Year</b>	<b>Personnel New &amp; Oversight of Project</b>	<b>Maintenance (Materials/Supplies)</b>	<b>Utilities (per year)</b>
Village Green Commercial Septic to Sewer Project	FY27 & Beyond	N/A	\$20,000 Annually	N/A
Northport Booster Pump Force Main to Glades Phase 1-6	FY28 – FY29	N/A	\$200 Annually	N/A
Inflow and Infiltration of Gravity Mains	FY27 – FY29	N/A	(\$2,500) Annually	N/A
Becker Road Water & Wastewater Improvements Phases 1-7	FY28 & FY29	N/A	\$100 Annually	N/A
Westport South 16" Force Main Becker Road	FY26 & Beyond	N/A	\$400 Annually	N/A
Low-Pressure Mains - Ductile Iron Pipe Replacement	FY25	N/A	N/A	N/A



**CITY OF PORT ST. LUCIE  
 CAPITAL IMPROVEMENT PROJECTS  
 FIVE-YEAR PROJECTION**

Project/Description FY 2024-25 FY 2025-26 FY 2026-27 FY 2027-28 FY 2028-29

**301 - General Fund CIP**

Project/Description	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29
Digital Sign - New Project	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
Police Department Body Worn Cameras & Tasers	1,069,502	1,304,853	1,854,330	1,854,330	-
Police Training Facility - Phase II & III (Prior FY Project)	13,000,000	12,977,645	-	-	-
Police Department Main Building Renovations	250,000	-	-	-	-
Police Department Evidence Building Renovations	500,000	-	-	-	-
Police Department Building on Macedo Property (Prior FY Project)	3,300,000	200,000	-	-	-
Standby Chiller Replacement for Building B	250,000	-	-	-	-
LED Lighting Upgrade M.F.E.C. Parking Garage	100,000	-	-	-	-
Structural Repairs and Sealing M.F.E.C. Parking Garage	500,000	500,000	500,000	500,000	500,000
Police Building Impact Glass Installation (2 Phases)	1,000,000	1,000,000	-	-	-
Police Department Building Standby Chiller Replacement	250,000	-	-	-	-
City Hall Standby Chiller Replacement	250,000	-	-	-	-
City Hall Air Handler Replacements	-	-	150,000	150,000	150,000
City Hall LED Lighting Upgrade - Interior	-	-	200,000	-	-
Police Department LED Lighting Upgrade	-	-	380,000	-	-
Main Parking Garage - City Hall Complex Enhancement (Bond Financing)	-	6,071,250	6,071,250	-	-
City Hall Expansion Project (Bond Financing) (Prior FY Project)	-	6,787,850	6,787,850	-	-
River Place Park Inclusive Playground	472,000	-	-	-	-
Sportsman's Park Security Camera Upgrade	757,188	-	-	-	-
Sports Lighting at Sportsman's West Park	370,000	-	-	-	-
C-24 Canal Park Security Cameras	270,000	-	-	-	-
Stars and Stripes Restroom Building	503,000	-	-	-	-
Parks Digital Sign (Prior FY Project)	145,000	165,000	165,000	165,000	165,000
Wilderness Trail	2,500,000	-	-	-	-
Oak Hammock Inclusive Playground	-	485,000	-	-	-
Whispering Pines Park Security and Fiber Optic Upgrade	-	785,000	-	-	-
Lyngate Park Lighting Improvements	-	220,000	-	-	-
Paseo Park Security Camera System	-	-	492,000	-	-
McChesney Park Playground	-	-	785,000	-	-
Botanical Gardens Event Restrooms	445,000	-	-	-	-
Botanical Gardens Storage/Education Office Space	-	-	65,000	65,000	370,000
Botanical Gardens Gazebo	-	-	-	25,000	180,000
McCarty Ranch Preserve Campsite Electric Service	-	500,000	-	-	-
Event Center Bathroom Upgrades	475,000	-	-	-	-
Event Center Ballroom Lighting Upgrade	-	275,000	-	-	-
Event Center Dispersed Power System	-	285,000	-	-	-
<b>Total General CIP</b>	<b>\$ 26,556,690</b>	<b>\$ 31,706,598</b>	<b>\$ 17,600,430</b>	<b>\$ 2,909,330</b>	<b>\$ 1,515,000</b>



**CITY OF PORT ST. LUCIE**  
**CAPITAL IMPROVEMENT PROJECTS**  
**FIVE-YEAR PROJECTION**

Project/Description	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29
<b>304 - ROAD &amp; BRIDGE CIP</b>					
Village Parkway Replacement Lights (Prior FY Project)	1,900,000	-	-	-	-
New Sidewalk - Volucia Drive	-	850,000	-	-	-
SW Rosser/Dreyfuss Intersection Improvements Roundabout	-	-	150,000	1,650,000	-
Gatlin/Savona Intersection Improvements Ph 2	4,500,000	-	-	-	-
Gatlin/Savona Intersection Improvements Ph 1	900,000	-	-	-	-
Tradition & Village Pkwy. Mobility Improvements (Prior FY Project)	1,500,000	-	-	-	-
Village Green Corridor Improvements - Design	2,500,000	-	-	-	-
St. Lucie West Blvd. and Peacock Blvd. Intersection Improvements (Prior FY Project)	3,000,000	-	-	-	-
Citywide New Sidewalk	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
SW Cameo Blvd. & Port St. Lucie Blvd. Intersection Improvements (Prior FY Project)	1,320,000	-	-	-	-
Savona Blvd. & Paar Drive Intersection Improvements (Prior FY Project)	150,000	1,650,000	-	-	-
Darwin Blvd. & Paar Drive Intersection Improvements	150,000	1,650,000	-	-	-
Tiffany/Durango Enhanced Crossing Crosswalk with Flashing Beacons	-	100,000	-	-	-
Morningside/Port St. Lucie Blvd. Safety Enhanced Bicycle Access	-	100,000	-	-	-
Road and Gateway Landscape Beautification	-	65,000	400,000	400,000	400,000
Savona Blvd. & Alcantara Intersection Improvements	-	150,000	1,650,000	-	-
New Sidewalk - Kestor Drive	1,400,000	-	-	-	-
Citywide Traffic Calming	600,000	250,000	250,000	250,000	250,000
Project Manager Costs for Capital Improvements	200,000	200,000	200,000	200,000	200,000
Green River Pkwy. at Melaleuca Safety Improvements	100,000	-	-	-	-
Port St. Lucie Blvd. Landscape - Turnpike Bridge to Gatlin Blvd	-	65,000	675,000	-	-
Del Rio Blvd. & California Blvd. Intersection Improvements	-	-	1,500,000	-	-
U.S. Submarine Veterans Park On-Street Parking	-	-	250,000	-	-
Lennard at Grand Enhancing Crossing Crosswalk with Flashing Beacons	-	-	150,000	-	-
California/Cameo Intersection Improvements Roundabout	-	-	150,000	-	1,650,000
Green River Pkwy. at Charleston Enhanced Crossing Crosswalk with Flashing Beacons	-	-	100,000	-	-
Green River Pkwy. at Berkshire Enhanced Crossing Crosswalk with Flashing Beacons	-	-	100,000	-	-
SW Crosstown/Cashmere Intersection Improvements Turn Lane Extension	-	-	50,000	500,000	-
Torino/Hann Intersection Improvements Turn Lane Extension	-	-	-	100,000	-
Green River Pkwy./Melaleuca Intersection Improvements	-	-	-	-	150,000
Melaleuca/Berkshire Intersection Improvements Roundabout	-	-	-	-	150,000
NW Bayshore Blvd. Widening & Multimodal Improvements (Partial Bond Financing \$6,160,000 / Mobility Fees \$500,000)	6,660,000	-	-	-	-
N. Macedo Blvd. & Selvitz Road Raised Intersection	-	-	100,000	-	-
Selvitz/Peachtree Intersection Improvements	-	-	150,000	-	1,650,000
SE Veterans Memorial at Lyngate Multimodal Bicycle Access	-	-	250,000	-	-
Public Works Building (Prior FY Project)	-	-	29,393,465	-	-
Peacock Trail	-	150,000	650,000	-	-
Port St. Lucie Blvd. South Improvements Segment 2.2 (Paar Dr. to Alcantarra Blvd.) (Prior FY Project)	6,150,000	-	-	-	-
NW E Torino Pkwy. Widening & Mobility Improvements (Bond Financing)	1,950,000	21,840,000	-	-	-
Pavement Condition and Asset Inventory Survey	500,000	-	-	500,000	-
Citywide Traffic Signal Conversion	200,000	200,000	200,000	200,000	200,000
Citywide ADA Improvements - Signals Various Locations	100,000	100,000	100,000	100,000	100,000
Port St. Lucie Blvd. South Segment 1 (Becker to Paar) (\$11,350,000 Line of Credit)	-	20,000,000	-	-	-
St. Lucie West Blvd. Widening Improvements Conceptual Design & Construction from Peacock to Cashmere (Bond Financing)	-	2,200,000	-	26,400,000	-
Southbend Blvd. Widening Improvements Conceptual Design (Bond Financing)	-	-	-	1,650,000	-
Citywide Annual Resurfacing Program	4,000,000	4,000,000	4,000,000	4,000,000	7,200,000
Glenwood Drive - Roadway Reconstruction	600,000	-	-	-	-
Citywide Contract Repair/Improvements of Sidewalks	500,000	500,000	500,000	500,000	750,000
Replace PWS-4160 2016 Pothole Patch Truck	400,000	-	-	-	-
Gatlin Pines - Roadway Reconstruction	-	1,500,000	-	-	-
<b>Total Road &amp; Bridge CIP</b>	<b>\$ 40,280,000</b>	<b>\$ 56,570,000</b>	<b>\$ 41,968,465</b>	<b>\$ 37,450,000</b>	<b>\$ 13,700,000</b>



**CITY OF PORT ST. LUCIE  
CAPITAL IMPROVEMENT PROJECTS  
FIVE-YEAR PROJECTION**

Project/Description FY 2024-25 FY 2025-26 FY 2026-27 FY 2027-28 FY 2028-29

**305 - PARKS IMPACT FEE**

O.L. Peacock Sr. Park - Phase 2 & 3 Construction (Prior FY Project)	\$ 3,064,500	\$ 1,000,000	\$ -	\$ 1,163,005	\$ 1,836,995
Torino Regional Park - Phase 2 Design & Construction (Prior FY Project)	21,365,000	-	1,280,000	-	-
Tradition Regional Park - (BMX/Lights/Dig Sign)	\$ 6,485,989				
Tradition Regional Park - Shade Structure	\$ 500,000				
<b>Total Parks Impact Fee CIP</b>	<b>\$ 31,415,489</b>	<b>\$ 1,000,000</b>	<b>\$ 1,280,000</b>	<b>\$ 1,163,005</b>	<b>\$ 1,836,995</b>

**310 - HALF CENT SALES TAX CIP**

Citywide Paving Program	\$ 3,200,000	\$ 3,200,000	\$ 6,050,000	\$ 4,600,000	\$ 2,050,000
Citywide Sidewalk Improvements	1,100,000	1,100,000	1,100,000	960,000	-
Floresta Improvement (Phase III)	52,000,000	9,000,000	-	-	-
Project Manager Position (1 FTE)	101,594	107,298	113,736	120,560	127,794
California / St. Lucie West Blvd. Intersection Improvements	-	220,000	1,780,000	-	-
California Widening	-	1,050,000	5,000,000	9,000,000	-
<b>Total Half Cent Sales Tax CIP</b>	<b>\$ 56,401,594</b>	<b>\$ 14,677,298</b>	<b>\$ 14,043,736</b>	<b>\$ 14,680,560</b>	<b>\$ 2,177,794</b>



**CITY OF PORT ST. LUCIE  
CAPITAL IMPROVEMENT PROJECTS  
FIVE-YEAR PROJECTION**

Project/Description FY 2024-25 FY 2025-26 FY 2026-27 FY 2027-28 FY 2028-29

**448 - UTILITY CIP**

Clear Well and Generator Building. at the Prineville Reverse Osmosis Treatment Plant	\$ -	\$ -	\$ -	\$ -	\$ 800,000
Lime Plant Rehabilitation				500,000	500,000
Three Western Reverse Osmosis Floridan Wells (F-37, F-38, & F-39) (Bond Financing)	6,332,000	5,600,000	5,600,000	-	-
Rangeline Road Reverse Osmosis Injection (2) Well Systems and (1) Monitoring Well (Bond Financing)	1,760,000	-	38,000,000	-	-
Rangeline Road Reverse Osmosis Water Plant Floridan Wells (6) (Partial Bond Financing \$6,088,000 FY24/25 & Partial Bond Financing \$5.6M FY26/27)	6,820,000	5,600,000	5,844,000	11,200,000	5,600,000
Rangeline Road Raw Water Main (Bond Financing)	796,000	-	7,967,000	-	-
Rangeline Road Reverse Osmosis Water Plant (Line of Credit FY24/25 and Bond Financing FY 26/27)	8,900,000	-	81,000,000	-	-
Water Quality Restoration Areas 7A & 7B - (Line of Credit \$1.7M FY 24/25)	5,200,000	-	-	-	694,000
Village Green Parkway (CRA Project), Huffman - Tiffany Utility Line Relocation	150,000	-	-	3,000,000	-
Port St. Lucie Blvd. Segments 1 & 2.2 (FDOT)	2,500,000	2,500,000	-	-	-
Midway (FDOT) - Jenkins to Glades Cutoff	-	1,300,000	-	-	-
Citywide Pipe Replacement	-	-	500,000	-	1,000,000
Lift Station Replacements	700,000	-	700,000	1,470,000	1,470,000
Village Green Commercial Septic to Sewer Project	150,000	150,000	-	-	-
Northport Booster Pump Force Main (NPBPFM) to Glades Project Phases 1-6	-	-	1,800,000	-	2,150,000
Inflow and Infiltration of Gravity Mains	-	-	500,000	500,000	500,000
Becker Road Water & Wastewater Improvements Phases 1-7	-	-	2,100,000	2,700,000	3,800,700
Westport South 16" Force Main Becker Road	6,500,000	-	-	-	-
Low-Pressure Mains - Ductile Iron Pipe Replacement	500,000	500,000	-	500,000	-
<b>Total Utilities CIP</b>	<b>\$ 40,308,000</b>	<b>\$ 15,650,000</b>	<b>\$ 144,011,000</b>	<b>\$ 19,870,000</b>	<b>\$ 16,514,700</b>

**Total CIP (excludes Stormwater Fund) \$ 194,961,773 \$ 119,603,896 \$ 218,903,631 \$ 76,072,895 \$ 35,744,489**



**CITY OF PORT ST. LUCIE  
 CAPITAL IMPROVEMENT PROJECTS  
 FIVE-YEAR PROJECTION**

Project/Description FY 2024-25 FY 2025-26 FY 2026-27 FY 2027-28 FY 2028-29

**401 - STORMWATER CIP - Funded by Operating Revenue**

Design of Grant Eligible Water Quality Projects	\$ 335,000	\$ 370,000	\$ 400,000	\$ 400,000	\$ 400,000
D-11 Canal Improvements (Prior FY Project)	2,100,000	-	-	-	-
A-14 Water Control Structure (Prior FY Project)	795,000	-	-	-	-
Property Acquisition for Access to Water Control Structures	160,000	-	160,000	-	160,000
Watershed A & B Improvements (Prior FY Project)	4,000,000	-	-	-	-
Veteran's Memorial Water Quality Phase III	120,000	1,200,000	-	-	-
Hogpen Slough Water Quality	1,500,000	1,500,000	-	-	-
SE Whitmore Drive Baffle Box (Prior FY Project)	915,500	-	-	-	-
Camera Truck EnviroSight	320,000	-	-	-	-
Replace PW-0589 2003 Gradall XL4100 (Price Increase) (Prior FY Project)	570,000	-	-	-	-
E-3 Canal Improvements Phase III (Bond Financing)	-	240,000	-	-	2,416,700
Water Quality Projects (Veterans Memorial Phases IV and V) (Bond Financing)	-	154,000	-	-	1,540,000
Hogpen Slough HPS-60 Replacement	-	-	-	1,300,000	-
Elkcam Basin Improvements - Bond Financing)	-	-	767,436	-	7,674,359
Kingsway/Oakridge Basin Improvements - (Bond Financing)	-	-	737,477	-	7,374,766
Airoso Conflict Structure & Piping (Bond Financing)	-	-	114,600	600,000	546,000
E-8 Downstream Repair of B-15 (Bond Financing)	-	-	226,000	-	2,260,000
Emerson Street Water Quality Dry Pond (Partial Bond Financing - \$233,030)	-	-	-	150,000	530,000
C-24/Monterrey/Cameo Watershed Ponds (3) - NEW PROJECT (Bond Financing)	-	-	-	420,000	940,000
C-24/Monterrey/Cameo Watershed Baffles Boxes (12) - NEW PROJECT	-	-	-	300,000	1,000,000
<b>Total Stormwater CIP</b>	<b>\$ 10,815,500</b>	<b>\$ 3,464,000</b>	<b>\$ 2,405,513</b>	<b>\$ 3,170,000</b>	<b>\$ 24,841,825</b>





**CITY OF PORT ST. LUCIE**  
**GENERAL FUND CAPITAL IMPROVEMENT BUDGET - #301**  
**FIVE YEAR PROJECTIONS**  
**FY 2024-25 ADOPTED BUDGET**

	2024-2025 -----	2025-2026 -----	2026-2027 -----	2027-2028 -----	2028-2029 -----
<b>REVENUES:</b>					
Prior Year CIP Reserve	\$ 2,025,693	\$ -	\$ -	\$ -	\$ -
Grant - C.D.B.G. Funding (Sportsman's Park Security Camera)	807,000	-	-	-	-
Use of Reserves from Bond Proceeds (P.D. Training)	13,860,090	-	-	-	-
Bond Financing \$25,718,200	-	12,859,100	12,859,100	-	-
RTP Grant	500,000				
Fund Transfer - General Fund #001	7,058,298	9,888,511	3,479,830	2,165,305	1,015,000
Fund Transfer - Building Fund #110	250,000	-	-	-	-
Fund Transfer - Special Assessment District Fund #151	370,000	-	492,000	-	-
Fund Transfer - Special Assessment District Fund #152	-	100,000	-	-	-
Fund Transfer - Glassman Special Assessment District #153	695,000	-	-	-	-
Fund Transfer - E. Lake Village Special Assessment District #154	-	-	-	-	-
Fund Transfer - Combined Special Assessment District #158	-	625,000	-	-	-
Fund Transfer - Building Impact Fee Fund #159	-	7,423,987	-	-	-
Interest Income	990,609	810,000	769,500	744,025	500,000
	<b>\$ 26,556,690</b>	<b>\$ 31,706,598</b>	<b>\$ 17,600,430</b>	<b>\$ 2,909,330</b>	<b>\$ 1,515,000</b>

**EXPENDITURES:**

GENERAL GOVERNMENT- #1900

Communications Digital Sign - New Project	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000
	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000

POLICE DEPARTMENT - COMMUNITY SVCS. 301-2105

Police Department Body Worn Cameras & Tasers	\$ 1,069,502	\$ 1,304,853	\$ 1,854,330	\$ 1,854,330	\$ -
Police Training Facility - Phase II & III (Prior FY Project)	13,000,000	12,977,645	-	-	-
Police Department Main Building Renovation	250,000	-	-	-	-
Police Department Evidence Building Renovations	500,000	-	-	-	-
Police Department Building on Macedo Property (Prior FY Project)	3,300,000	200,000	-	-	-
	<b>\$ 18,119,502</b>	<b>\$ 14,482,498</b>	<b>\$ 1,854,330</b>	<b>\$ 1,854,330</b>	<b>\$ -</b>



**CITY OF PORT ST. LUCIE**  
**GENERAL FUND CAPITAL IMPROVEMENT BUDGET - #301**  
**FIVE YEAR PROJECTIONS**  
**FY 2024-25 ADOPTED BUDGET**

	2024-2025 -----	2025-2026 -----	2026-2027 -----	2027-2028 -----	2028-2029 -----
<b><u>FACILITIES MAINTENANCE #4135</u></b>					
Standby Chiller Replacement for Building B	\$ 250,000	\$ -	\$ -	\$ -	\$ -
LED Lighting Upgrade M.F.E.C. Parking Garage	100,000	-	-	-	-
Structural Repairs and Sealing M.F.E.C. Parking Garage	500,000	500,000	500,000	500,000	500,000
Police Building Impact Glass Installation (2 Phases)	1,000,000	1,000,000	-	-	-
Police Department Building Standby Chiller Replacement	250,000	-	-	-	-
City Hall Standby Chiller Replacement	250,000	-	-	-	-
City Hall Air Handler Replacements	-	-	150,000	150,000	150,000
City Hall LED Lighting Upgrade - Interior	-	-	200,000	-	-
Police Department LED Lighting Upgrade	-	-	380,000	-	-
Main Parking Garage - City Hall Complex Enhancement (Bond Financing)	-	6,071,250	6,071,250	-	-
City Hall Expansion Project (Bond Financing)(Prior FY Project)	-	6,787,850	6,787,850	-	-
	<b>\$ 2,350,000</b>	<b>\$ 14,359,100</b>	<b>\$ 14,089,100</b>	<b>\$ 650,000</b>	<b>\$ 650,000</b>
<b><u>PARK &amp; RECREATION 301-7210</u></b>					
River Place Park Inclusive Playground	\$ 472,000	\$ -	\$ -	\$ -	\$ -
Sportsman's Park Security Camera Upgrade	757,188	-	-	-	-
Sports Lighting at Sportsman's West Park	370,000	-	-	-	-
C-24 Canal Park Security Cameras	270,000	-	-	-	-
Stars and Stripes Restroom Building	503,000	-	-	-	-
Parks Digital Sign (Prior FY Project)	145,000	165,000	165,000	165,000	165,000
Wilderness Trail	2,500,000	-	-	-	-
Oak Hammock Inclusive Playground	-	485,000	-	-	-
Whispering Pines Security and Fiber Optic Upgrade	-	785,000	-	-	-
Lyngate Park Lighting Improvements	-	220,000	-	-	-
Paseo Park Security Camera System	-	-	492,000	-	-
McChesney Park Playground	-	-	785,000	-	-
	<b>\$ 5,017,188</b>	<b>\$ 1,655,000</b>	<b>\$ 1,442,000</b>	<b>\$ 165,000</b>	<b>\$ 165,000</b>

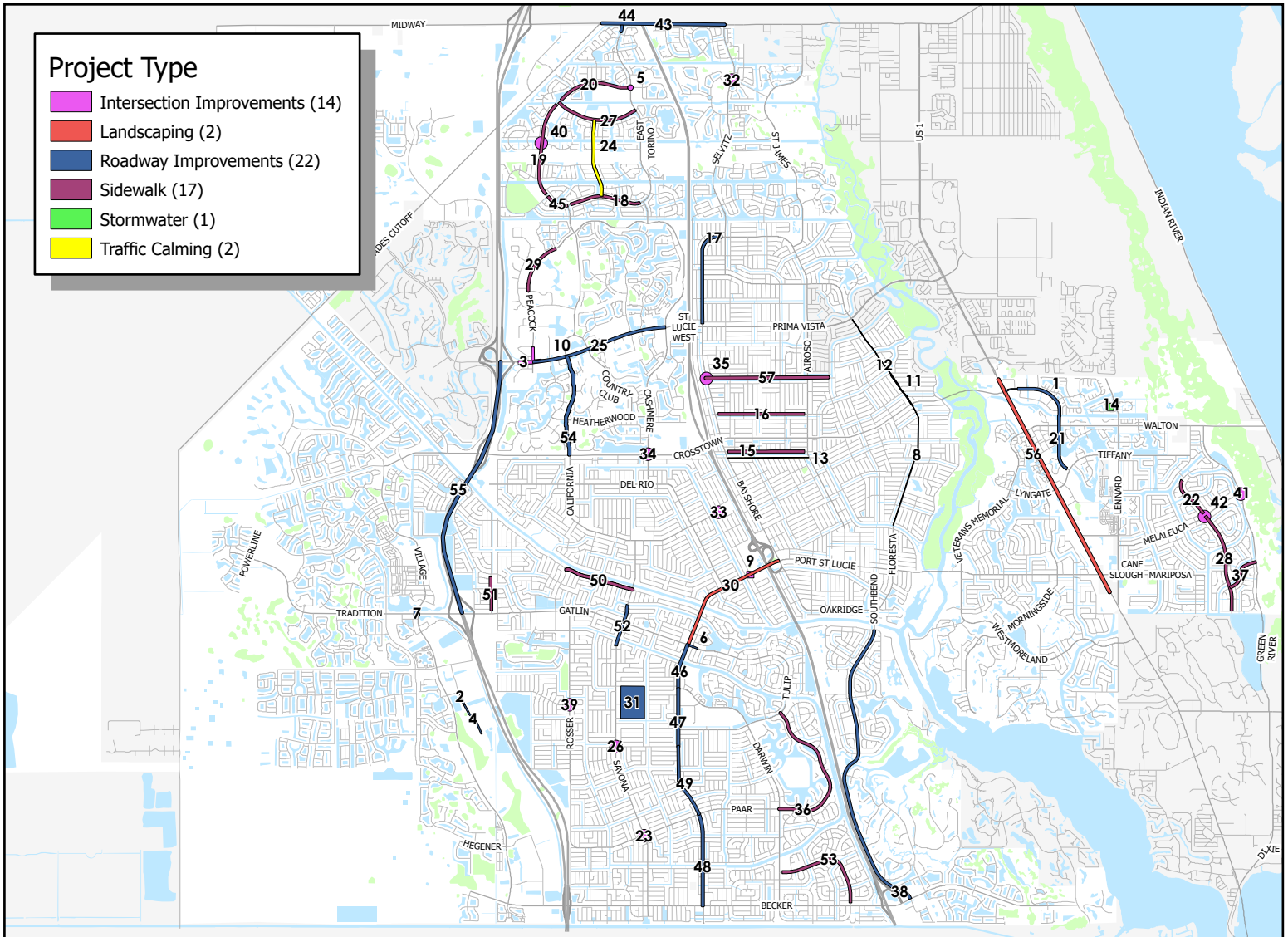


**CITY OF PORT ST. LUCIE**  
**GENERAL FUND CAPITAL IMPROVEMENT BUDGET - #301**  
**FIVE YEAR PROJECTIONS**  
**FY 2024-25 ADOPTED BUDGET**

	2024-2025 -----	2025-2026 -----	2026-2027 -----	2027-2028 -----	2028-2029 -----
<b><u>PARK &amp; RECREATION BOTANICAL GARDENS 301-7215</u></b>					
Botanical Gardens Event Restrooms	\$ 445,000	\$ -	\$ -	\$ -	\$ -
Botanical Gardens Storage/Education Office Space	-	-	65,000	65,000	370,000
Botanical Gardens Gazebo	-	-	-	25,000	180,000
	\$ 445,000	\$ -	\$ 65,000	\$ 90,000	\$ 550,000
<b><u>PARK &amp; RECREATION 301-7216</u></b>					
McCarty Ranch Preserve Campsite Electric Service	\$ -	\$ 500,000	\$ -	\$ -	\$ -
	\$ -	\$ 500,000	\$ -	\$ -	\$ -
<b><u>EVENT CENTER/PARKS &amp; RECREATION # 301-7500/7503</u></b>					
Event Center Bathroom Upgrades	475,000	\$ -	\$ -	\$ -	\$ -
Event Center Ballroom Lighting Upgrade	-	275,000	-	-	-
Event Center Dispersed Power System	-	285,000	-	-	-
	\$ 475,000	\$ 560,000	\$ -	\$ -	\$ -
	<b>\$ 26,556,690</b>	<b>\$ 31,706,598</b>	<b>\$ 17,600,430</b>	<b>\$ 2,909,330</b>	<b>\$ 1,515,000</b>
Designated CIP Reserve for Future Projects	\$ -	\$ -	\$ -	\$ -	\$ -
<b>SURPLUS &lt;DEFICIT&gt;</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Project Type

- Intersection Improvements (14)
- Landscaping (2)
- Roadway Improvements (22)
- Sidewalk (17)
- Stormwater (1)
- Traffic Calming (2)



ID	Name	ProjType
1	Village Green Drive Corridor Revitalization	Roadway Improvements
2	Tom Mackie Boulevard Phase 2	Roadway Improvements
3	St. Lucie West Boulevard & Peacock Boulevard Intersection Improvements	Intersection Improvements
4	Tom Mackie Boulevard Phase 3	Roadway Improvements
5	North Torino Parkway & East Torino Parkway Intersection Improvements	Intersection Improvements
6	Tulip Boulevard / College Park Road Intersection Improvements	Roadway Improvements
7	Tradition and Village Parkway Mobility Improvements	Roadway Improvements
8	Floresta Dr Roadway Improvements Phase 2 - Elkcam Waterway to Crosstown Pkwy.	Roadway Improvements
9	Port St. Lucie Blvd at Cameo Blvd Intersection Improvements	Intersection Improvements
10	California Boulevard and St Lucie West Boulevard Intersection Improvements	Intersection Improvements
11	Floresta Dr Roadway Improvements Phase 3 - Crosstown to Prima Vista Blvd	Roadway Improvements
12	Floresta Dr Roadway Improvements Phase 3 - Crosstown to Prima Vista Blvd	Roadway Improvements
13	SE Whitmore Drive Traffic Calming	Traffic Calming
14	Hog Pen Slough Water Quality STA	Stormwater
15	SW Carter Sidewalk	Sidewalk
16	SW Eyerly Sidewalk	Sidewalk
17	NW Bayshore Multimodal Improvements	Roadway Improvements
18	NW E. Torino Sidewalk	Sidewalk
19	NW W. Torino Sidewalk	Sidewalk
20	NW N. Torino Sidewalk	Sidewalk
21	SE Village Green Dr. Corridor Improvements	Roadway Improvements
22	SE Berkshire Sidewalk Phase 2	Sidewalk
23	SW Savona/Paar Int. Improvements	Intersection Improvements
24	NW Volucia Sidewalk	Sidewalk
24	NW Volucia Dr. Traffic Calming	Traffic Calming
25	St. Lucie West Blvd. Widening	Roadway Improvements
26	SW Savona/Alcantarra Int. Improvements	Intersection Improvements
27	NW Blanton Sidewalk	Sidewalk
28	SE Berkshire Sidewalk Phase 3	Sidewalk

ID	Name	ProjType
29	NW Peacock Sidewalk	Sidewalk
30	PSL Blvd. Beautification	Landscaping
31	Gatlin Pines - Roadway Reconstruction	Roadway Improvements
32	NW Selvitz/Peachtree Int. Improvements	Intersection Improvements
33	SW California/Cameo Int. Improvements	Intersection Improvements
34	SW Crosstown/Cashmere Int. Improvements	Intersection Improvements
35	Bayshore & Lakehurst Signalization	Intersection Improvements
36	SW Paar Sidewalk Trail	Sidewalk
37	SE Charleston Sidewalk	Sidewalk
38	Southbend Blvd. Improvements	Roadway Improvements
39	SW Rosser/Dreyfuss Int. Improvements	Intersection Improvements
40	NW W. Torino/Hann Int. Improvements	Intersection Improvements
41	SE Green River Pkwy/Melaleuca Int. Improvements	Intersection Improvements
42	SE Melaleuca/Berkshire Int. Improvements	Intersection Improvements
43	Midway Road - Glades Cut-Off Road to Selvitz Road	Roadway Improvements
44	East Torino at Midway Road Lane Improvements	Roadway Improvements
45	Torino Sidewalk - California to Topaz	Sidewalk
46	Port St. Lucie Blvd. South Improvement Project - Segment 3 - Gatlin Blvd. to Darwin Blvd.	Roadway Improvements
47	SW Port St. Lucie Boulevard Improvement Project - Alcantarra Blvd. to Darwin Blvd.	Roadway Improvements
48	SW Port St. Lucie Boulevard Improvement Project - Becker Road to Paar Drive	Roadway Improvements
49	SW Port St. Lucie Boulevard Improvement Project - Paar Drive to Alcantarra Blvd.	Roadway Improvements
50	Abingdon Sidewalk	Sidewalk
51	SW Brescia Sidewalk	Sidewalk
52	SW Gatlin/Savona Phase 2	Roadway Improvements
53	SW Kestor Sidewalk	Sidewalk
54	SW California Boulevard Widening	Roadway Improvements
55	Safety Improvements SR 9 / I-95 from Gatlin Blvd. to St. Lucie West Blvd.	Roadway Improvements
56	South Federal Highway (US1) Beautification Project	Landscaping
57	Lakehurst Drive Sidewalk	Sidewalk



# ALL PUBLIC WORKS CAPITAL IMPROVEMENT PROJECTS

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CITY OF PORT ST. LUCIE  
ROAD & BRIDGE CAPITAL IMPROVEMENT BUDGET - #304  
FIVE YEAR PROJECTION  
FY 2024-25 ADOPTED BUDGET

	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
<b>REVENUES (Mobility Fees):</b>					
Glades Benefit District Prior Year CIP Reserve	32,804	121,804	206,354	286,677	362,983
Glades Benefit District	89,000	84,550	80,323	76,306	72,491
<b>Total Glades Benefit District</b>	<b>121,804</b>	<b>206,354</b>	<b>286,677</b>	<b>362,983</b>	<b>435,474</b>
Tradition Benefit District Prior Year CIP Reserve	1,095,600	535,600	753,600	1,000,700	77,945
Tradition Benefit District	440,000	418,000	397,100	377,245	358,383
<b>Total Tradition Benefit District</b>	<b>1,535,600</b>	<b>953,600</b>	<b>1,150,700</b>	<b>1,377,945</b>	<b>436,328</b>
Southwest Benefit District Prior Year CIP Reserve	5,588,957	1,036,957	314,557	(352,473)	876,349
Southwest Benefit District	2,308,000	2,192,600	2,082,970	1,978,822	1,879,880
<b>Total Southwest Benefit District</b>	<b>7,896,957</b>	<b>3,229,557</b>	<b>2,397,527</b>	<b>1,626,349</b>	<b>2,756,229</b>
Northwest Benefit District Prior Year CIP Reserve	109,185	109,185	109,185	109,185	109,185
Northwest Benefit District Fund	255,800	230,220	207,198	186,478	167,830
<b>Total Northwest Benefit District</b>	<b>364,985</b>	<b>339,405</b>	<b>316,383</b>	<b>295,663</b>	<b>277,015</b>
Southeast Benefit District Prior Year CIP Reserve	3,350,000	1,320,500	3,805,975	3,691,426	5,071,355
Southeast Benefit District	4,000,500	3,800,475	3,610,451	3,429,929	3,258,432
<b>Total Southeast Benefit District</b>	<b>7,350,500</b>	<b>5,120,975</b>	<b>7,416,426</b>	<b>7,121,355</b>	<b>8,329,787</b>
Northeast Benefit District Prior Year CIP Reserve	975,717	1,245,717	1,585,217	2,357,742	3,566,641
Northeast Benefit District	1,410,000	1,339,500	1,272,525	1,208,899	1,148,454
<b>Total Northeast Benefit District</b>	<b>2,385,717</b>	<b>2,585,217</b>	<b>2,857,742</b>	<b>3,566,641</b>	<b>4,715,095</b>
<b>Mobility Fee Revenues</b>	<b>\$ 19,655,563</b>	<b>\$ 12,435,108</b>	<b>\$ 14,425,455</b>	<b>\$ 14,350,936</b>	<b>\$ 16,949,928</b>

**Glades Benefit District Project**

<b>Glades Benefit District Project Total Expenses</b>	\$ -	\$ -	\$ -	\$ -	\$ -
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**Tradition Benefit District Project**

Village Parkway Replacement Lights (Prior FY Project)	1,000,000	-	-	-	-
New Sidewalk - Volucia Dr. - NEW PROJECT	-	200,000	-	-	-
SW Rosser/Dreyfuss Intersection Improvements Roundabout -Design FY 27 & Construct FY28	-	-	150,000	1,300,000	-
<b>Tradition Benefit District Project Total Expenses</b>	<b>\$ 1,000,000</b>	<b>\$ 200,000</b>	<b>\$ 150,000</b>	<b>\$ 1,300,000</b>	<b>\$ -</b>

**Southwest Benefit District Project**

Gatlin/Savona Intersection Improvements Phase 2-From Girard to Dalton Cir.	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -
Tradition & Village Pkwy. Mobility Improvements (Prior FY Project)	1,500,000	-	-	-	-
St. Lucie West Blvd. and Peacock Blvd. Intersection Improvements - Mobility / SLC contribution (Prior FY Project)	1,030,000	-	-	-	-
Citywide New Sidewalks (563000) (local funds) (Y1420)	1,000,000	-	700,000	-	-
Village Parkway Replacement Lights (Prior FY Project)	900,000	-	-	-	-
Cameo Blvd. & Port St. Lucie Blvd. Intersection Improvements (Prior FY Project)	70,000	-	-	-	-
Gatlin/Savona Intersection Improvements Phase 1	360,000	-	-	-	-
Savona Blvd. & Paar Drive Intersection Improvements- Construction (Prior FY Project)	-	1,650,000	-	-	-
Darwin Blvd. & Paar Drive Intersection Improvements	-	1,000,000	-	-	-



**CITY OF PORT ST. LUCIE**  
**ROAD & BRIDGE CAPITAL IMPROVEMENT BUDGET - #304**  
**FIVE YEAR PROJECTION**  
**FY 2024-25 ADOPED BUDGET**

	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
Tiffany/Durango Enhanced Crossing Crosswalk with Flashing Beacons	-	100,000	-	-	-
Morningside /PSL Blvd. Safety Enhanced Bicycle Access	-	100,000	-	-	-
Citywide Road and Gateway Landscape Beautification	-	65,000	400,000	400,000	400,000
Savona & Alcantarra Intersection Improvements - Construction	-	-	1,650,000	-	-
SW Rosser/Dreyfuss Intersection Improvements Roundabout - Design FY 27 & Construct FY 28	-	-	-	350,000	-
<b>Southwest Benefit District Project Total Expenses</b>	<b>6,860,000</b>	<b>2,915,000</b>	<b>2,750,000</b>	<b>750,000</b>	<b>400,000</b>

**Southeast Benefit District Project**

Gatlin/Savona Intersection Improvements Phase 2 Savona from SW Girard to SW Dalton Cir.	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -
Cameo Blvd & PSL Blvd Intersection Improvements (Prior FY Project)	1,250,000	-	-	-	-
New Sidewalk - Kestor Dr. ( Mobility / FDOT LAP Agreement Approved Grant)	750,000	-	-	-	-
Citywide Traffic Calming (563000)	600,000	250,000	250,000	250,000	250,000
Project Management Costs for Capital Improvements (563005)	200,000	200,000	200,000	200,000	200,000
Darwin Blvd. & Paar Drive Intersection Improvements	150,000	650,000	-	-	-
Savona Blvd. & Paar Drive Intersection Improvement- Design (Prior FY Project)	150,000	-	-	-	-
Green River Pkwy. at Melaleuca Safety Improvements- NEW PROJECT	100,000	-	-	-	-
Design - Village Green Corridor Improvements	330,000	-	-	-	-
Savona & Alcantarra Intersection Improvements - Design	-	150,000	-	-	-
Port St. Lucie Blvd Landscaping - Turnpike Bridge to Gatlin Blvd	-	65,000	675,000	-	-
Del Rio/California Intersection Improvements	-	-	1,500,000	-	-
Citywide New Sidewalks (563000) (local funds) (Y1420)	-	-	300,000	1,000,000	1,000,000
U.S. Submarine Veterans Park On-Street Parking	-	-	250,000	-	-
Lennard at Grand Enhanced Crossing Crosswalk with Flashing Beacons	-	-	150,000	-	-
California/Cameo Intersection Improvements Roundabout - Design & Construction	-	-	150,000	-	1,650,000
Green River Pkwy. at Charleston Enhanced Crossing Crosswalk with Flashing Beacons	-	-	100,000	-	-
Green River Pkwy. at Berkshire Enhanced Crossing Crosswalk with Flashing Beacons	-	-	100,000	-	-
SW Crosstown/Cashmere Intersection Improvements Turn Lane Extension Design & Construction	-	-	50,000	500,000	-
Torino/Hann Intersection Improvements Turn lane Extension	-	-	-	100,000	-
Green River Pkwy./Melaleuca Intersection Improvements	-	-	-	-	150,000
Melaleuca/Berkshire Intersection Improvements Roundabout	-	-	-	-	150,000
<b>Southeast Benefit District Project Total Expenses</b>	<b>\$ 6,030,000</b>	<b>\$ 1,315,000</b>	<b>\$ 3,725,000</b>	<b>\$ 2,050,000</b>	<b>\$ 3,400,000</b>

**Northeast Benefit District Project**

St. Lucie West Blvd. and Peacock Blvd. Intersection Improvements - Mobility / SLC contribution (Prior FY Project)	\$ 470,000	\$ -	\$ -	\$ -	\$ -
NW Bayshore Blvd. Widening & Multimodal Improvements NW Bayshore from Prima Vista to Selvitz - Design (Prior FY Project)	500,000	-	-	-	-
Design - Village Green Corridor Improvements	170,000	-	-	-	-
Citywide New Sidewalks (563000) (local funds) (Y1420)	-	1,000,000	-	-	-
N Macedo Blvd. & Selvitz Road Raised Intersection	-	-	100,000	-	-
NW Selvitz/Peachtree Intersection Improvements	-	-	150,000	-	1,650,000
SE Veterans Memorial at Lyngate Multimodal-Bicycle Access	-	-	250,000	-	-
<b>Northeast Benefit District Project Total Expenses</b>	<b>\$ 1,140,000</b>	<b>\$ 1,000,000</b>	<b>\$ 500,000</b>	<b>\$ -</b>	<b>\$ 1,650,000</b>



**CITY OF PORT ST. LUCIE**  
**ROAD & BRIDGE CAPITAL IMPROVEMENT BUDGET - #304**  
**FIVE YEAR PROJECTION**  
**FY 2024-25 ADOPTED BUDGET**

	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
<b>TOTAL EXPENDITURES (Mobility Fee Projects)</b>	<b>\$ 15,030,000</b>	<b>\$ 5,430,000</b>	<b>\$ 7,125,000</b>	<b>\$ 4,100,000</b>	<b>\$ 5,450,000</b>
<b>Mobility Fee Surplus/Deficit</b>	<b>\$ 4,625,563</b>	<b>\$ 7,005,108</b>	<b>\$ 7,300,455</b>	<b>\$ 10,250,936</b>	<b>\$ 11,499,928</b>

**Revenues(continued)**

Prior Year CIP Reserve	\$ 4,572,073	\$ 3,301,327	\$ 2,069,594	\$ 2,476,696	\$ 2,511,205
Prior Year Reserves Restricted Bond Proceeds (Public Works Building)	-	-	14,393,465	-	-
Local Option Gas Tax - 2 cents/gal. - renewed	1,944,550	1,983,441	2,033,027	2,083,853	2,135,949
Local Option Gas Tax - 3 cents/gal. - renewed	2,916,824	2,975,160	3,064,415	3,141,026	3,219,551
Interest Income & Other	275,000	220,000	222,200	224,422	392,495
Raise Grant for Design - Village Green Corridor Improvements	2,000,000				
St. Lucie County Contribution for SLW Blvd. & Peacock Blvd. Intersection Improvements	1,500,000	-	-	-	-
FDOT Grant - Gatlin/Savona Intersection	540,000				
Port St. Lucie Blvd. Segment 1 - Transfer from General Fund	-	6,650,000	-	-	-
Peacock Trail - (Design) Transfer from General Fund	-	150,000	-	-	-
Port St. Lucie Blvd. South Segment 2.2 (Paar to Alcantarra) Transfer from General Fund	6,150,000	-	-	-	-
Bond Financing	8,110,000	24,040,000	15,000,000	28,050,000	-
Port St. Lucie Blvd. Segment 1 - Line of Credit	-	11,350,000	-	-	-
New Sidewalk - Kestor Dr. - PRICE INCREASE (SE Mobility / FDOT LAP Agreement Approved Grant)	650,000	-	-	-	-
New Sidewalk - Volucia Dr. - PRICE INCREASE (FDOT LAP Agreement Approved Grant )	-	650,000	-	-	-
Port St. Lucie Blvd. South Segment 1 - Grant (applied)	-	2,000,000	-	-	-
Peacock Trail - (Construction) FDOT LAP Agreement	-	-	650,000	-	-

**Other Revenues - Subtotal**    \$    **28,658,447**    \$    **53,319,928**    \$    **37,432,702**    \$    **35,975,996**    \$    **8,259,201**

**Total Revenues - Mobility and Other Revenues**    \$    **48,314,010**    \$    **65,755,037**    \$    **51,858,157**    \$    **50,326,932**    \$    **25,209,129**

**EXPENDITURES:**

**OPERATIONS/ADMINISTRATION - PUBLIC WORKS - #304-4105**

New Sidewalk - Kestor Dr. ( Mobility / FDOT LAP Agreement Approved Grant)	\$ 650,000	\$ -	\$ -	\$ -	\$ -
Public Works Building (Prior FY Project)	-		29,393,465		
New Sidewalk - Volucia Dr. - PRICE INCREASE (FDOT LAP Agreement Approved Grant )	-	650,000	-	-	-
Peacock Trail - NEW PROJECT (Transfer from General Fund/ FDOT Grant )	-	150,000	650,000	-	-
Sub-Totals	\$ 650,000	\$ 800,000	\$ 30,043,465	\$ -	\$ -

**TRAFFIC CONTROL DIVISION - PUBLIC WORKS - #304-4121**

NW Bayshore Widening & Multimodal Improvements NW Bayshore from Prima Vista to Selvitz - Const. (Bond Financing) (Prior FY Project)	\$ 6,160,000	\$ -	\$ -	\$ -	\$ -
Port St. Lucie Blvd South Segment 2.2 (Paar to Alcantarra) (Grant Match)-Transfer from GF (Prior FY	6,150,000	-	-	-	-
NW E Torino Pkwy Widening & Mobility Improvements - Torino to Midway- New Project (Bond Financing)	1,950,000	21,840,000	-	-	-
St. Lucie West Blvd. and Peacock Blvd. Intersection Improvements - Mobility / SLC contribution (Prior FY	1,500,000	-	-	-	-
Pavement Condition and Asset Inventory Survey	500,000	-	-	500,000	-
Citywide Traffic Signal Conversion (YELLOW FLASHING ARROW)	200,000	200,000	200,000	200,000	200,000
Citywide ADA Improvements - Signals Various Locations (568813)	100,000	100,000	100,000	100,000	100,000
Design - Village Green Corridor Improvements (Raise Grant)	2,000,000				



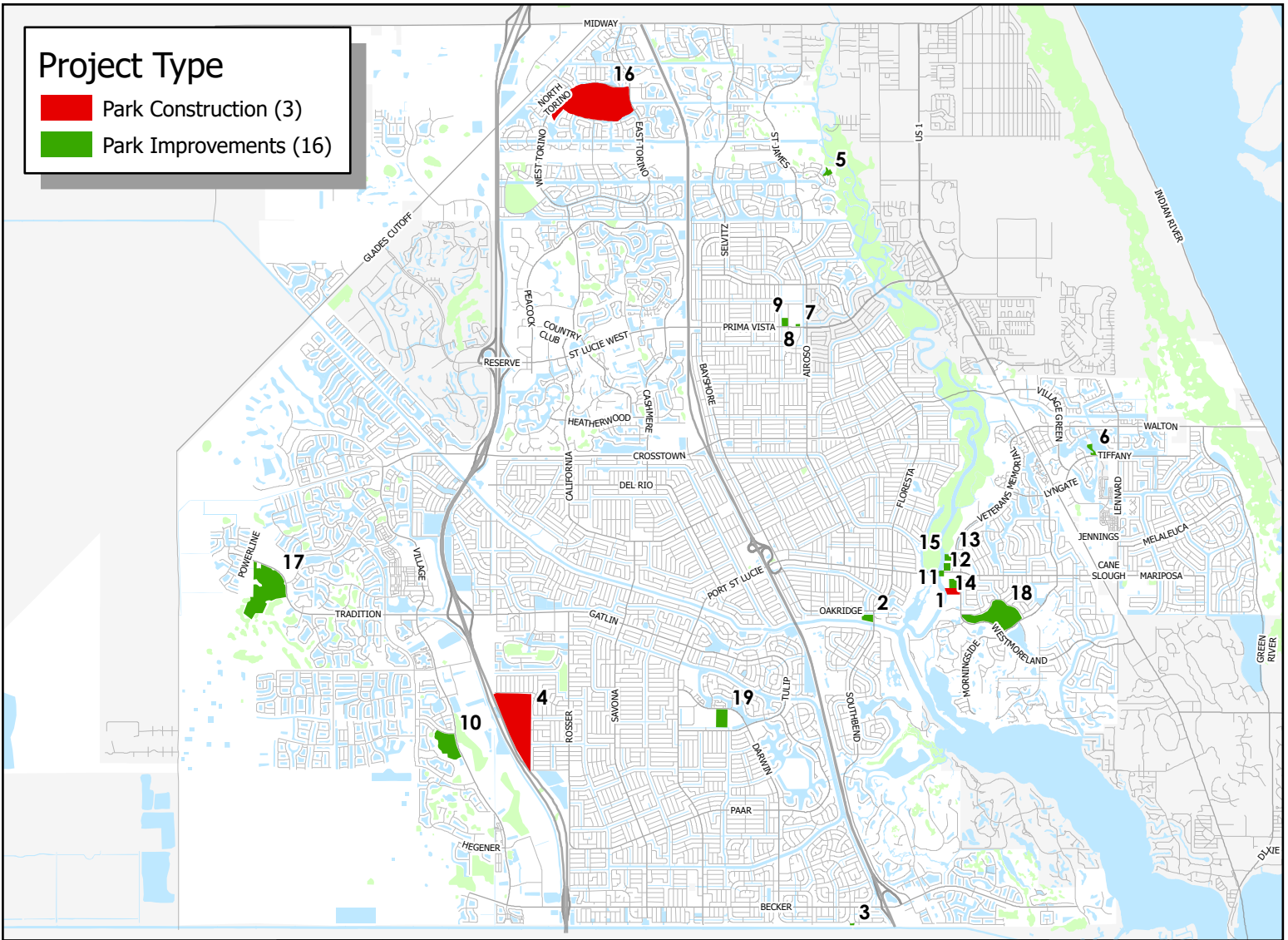
CITY OF PORT ST. LUCIE  
 ROAD & BRIDGE CAPITAL IMPROVEMENT BUDGET - #304  
 FIVE YEAR PROJECTION  
 FY 2024-25 ADOPTED BUDGET

	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
Gatlin/Savona Intersection Improvements - FDOT Grant	540,000				
Port St. Lucie Blvd. South Segment 1 (Becker to Paar)	-	20,000,000	-	-	-
St. Lucie West Blvd Widening Improvements Design FY25/26 Const. FY27/28 Peacock Blvd to Cashmere Blvd (Bond Financing)	-	2,200,000	-	26,400,000	-
Southbend Blvd. Widening Improvements Conceptual Design Becker to SE Peru St - (Bond Financing)	-	-	-	1,650,000	-
Sub-Totals	\$ 19,100,000	\$ 44,340,000	\$ 300,000	\$ 28,850,000	\$ 300,000
<b>STREETS DIVISION - PUBLIC WORKS - #304-4125</b>					
Citywide Annual Resurfacing Program (534132)	\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$7,200,000
Glenwood Drive - Roadway Reconstruction	600,000	-	-	-	-
Citywide Contract Repair / Improvements of Sidewalks (534133)	500,000	500,000	500,000	500,000	750,000
Replace PWS-4160 2016 Pothole Patch Truck	400,000	-	-	-	-
Gatlin Pines – Roadway Reconstruction	-	1,500,000	-	-	-
Sub-Totals	\$ 5,500,000	\$ 6,000,000	\$ 4,500,000	\$ 4,500,000	\$ 7,950,000
Internal Charges- Transfer to the General Fund	\$ 107,120	\$ 110,334	\$ 112,541	\$ 114,791	\$ 117,087
Sub-Totals	\$ 107,120	\$ 110,334	\$ 112,541	\$ 114,791	\$ 117,087
<b>TOTAL EXPENDITURES (Non-Mobility Fee Projects)</b>	<b>\$ 25,357,120</b>	<b>\$ 51,250,334</b>	<b>\$ 34,956,006</b>	<b>\$ 33,464,791</b>	<b>\$ 8,367,087</b>
<b>TOTAL EXPENDITURES (Non-Mobility Fee Projects &amp; Mobility Fees)</b>	<b>\$ 40,387,120</b>	<b>\$ 56,680,334</b>	<b>\$ 42,081,006</b>	<b>\$ 37,564,791</b>	<b>\$ 13,817,087</b>
Designated CIP Reserve Mobility Fee Future Projects	\$ 4,625,563	\$ 7,005,108	\$ 7,300,455	\$ 10,250,936	\$ 11,392,041
Designated CIP Reserve Non-Mobility Future Projects	\$ 3,301,327	\$ 2,069,594	\$ 2,476,696	\$ 2,511,205	\$ 0
<b>TOTAL DESIGNATED CIP RESERVES (Mobility Fee Projects &amp; Future Projects)</b>	<b>\$ 7,926,890</b>	<b>\$ 9,074,703</b>	<b>\$ 9,777,151</b>	<b>\$ 12,762,141</b>	<b>\$ 11,392,041</b>
<b>SURPLUS/DEFICIT</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>



## Project Type

- Park Construction (3)
- Park Improvements (16)



ProjectID	Name	ProjType
1	Botanical Gardens Event Restroom	Park Improvements
2	C-24 Canal Park Security Camera System	Park Improvements
3	Duck Court Phase II	Park Improvements
4	O.L. Peacock Sr. Neighborhood Park	Park Construction
5	RiverPlace Park Playground	Park Improvements
6	Rotary Park Basketball Court	Park Improvements
7	Sportsman's Park Security	Park Improvements
8	Sportsman's Park West LED Sports Lighting	Park Improvements
9	Sportsman's Park West Track	Park Improvements
10	Stars and Stripes Restroom	Park Improvements
11	The Port - Conservation Tract Improvements	Park Construction
12	The Port Boardwalk under PSL Blvd Connection	Park Improvements
13	The Port District Promenade Pedestrian Bridge	Park Improvements
14	The Port Tom Hooper Boardwalk Repair	Park Improvements
15	The Port Veterans at Rivergate Boat Ramp Parking Renovation	Park Improvements
16	Torino Regional Park	Park Construction
17	Tradition Regional Park and USA BMX Track	Park Improvements
18	Wilderness Trail	Park Improvements
19	Whispering Pines Park Backstop	Park Improvements



# ALL PARKS & RECREATION CAPITAL IMPROVEMENT PROJECTS

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**CITY OF PORT ST. LUCIE**  
**PARKS IMPACT FEE CAPITAL IMPROVEMENT BUDGET - #305**  
**FIVE YEAR PROJECTIONS**  
**FY 2024-2025 ADOPTED BUDGET**

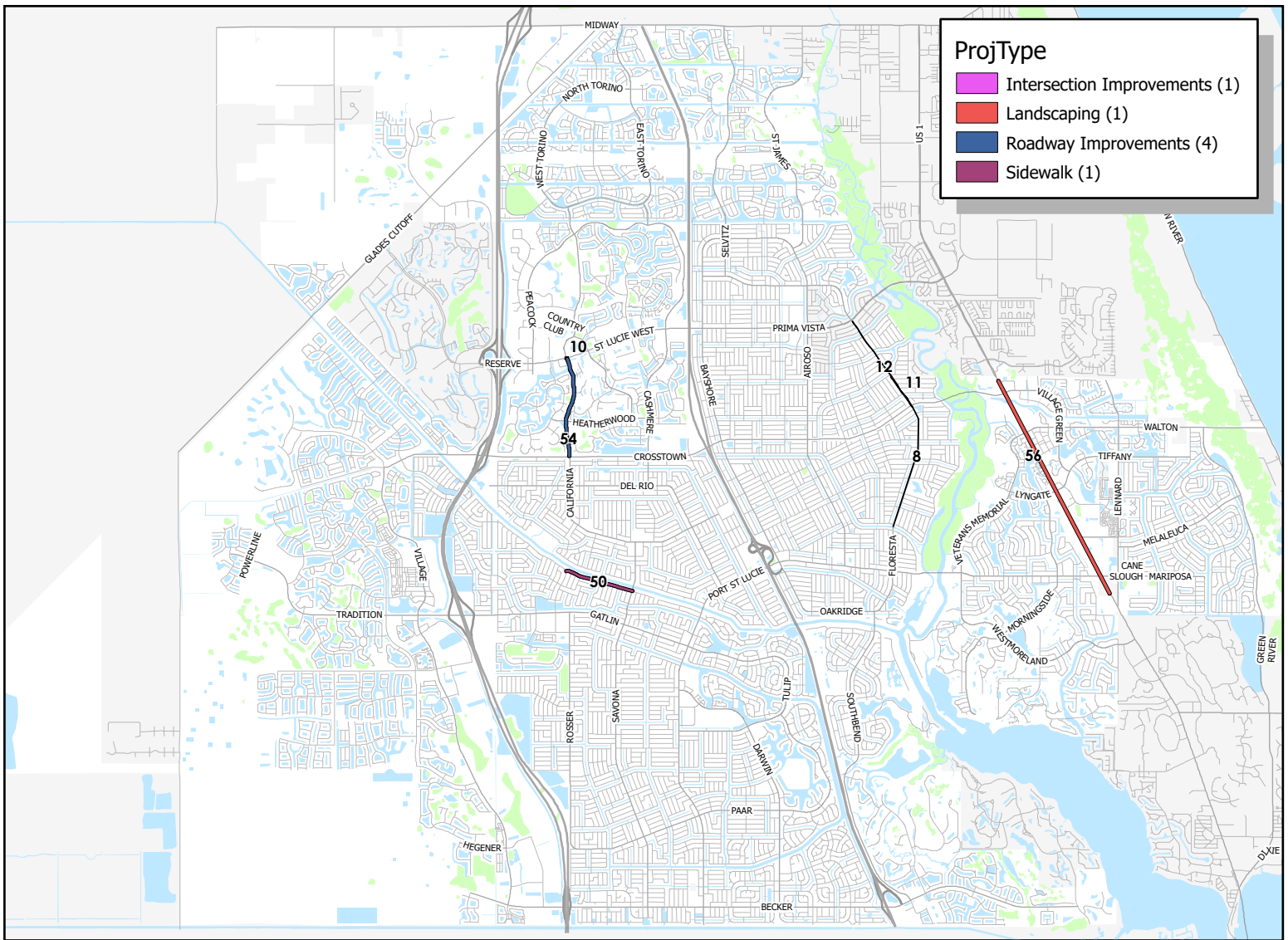
	2024-2025 -----	2025-2026 -----	2026-2027 -----	2027-2028 -----	2028-2029 -----
<b>REVENUES</b>					
Prior Year CIP Reserves	\$ 27,440,883	\$ 9,774,237	\$ 12,513,575	\$ 14,683,694	\$ 16,700,290
ARPA - Recovery	5,541,600				
Parks Impact Fee <b>(Note: 1)</b>	4,000,000	3,840,000	3,648,000	3,465,363	3,292,095
FRDAP Grant	200,000				
St. Lucie County Interlocal Agreement Impact Fee	4,000,000				
Interest Income	1,050,000	945,000	850,500	765,450	688,905
<b>TOTAL REVENUES</b>	<b>\$ 42,232,483</b>	<b>\$ 14,559,237</b>	<b>\$ 17,012,075</b>	<b>\$ 18,914,507</b>	<b>\$ 20,681,290</b>

<b>EXPENDITURES</b>					
<u>PARKS &amp; RECREATION DEPARTMENT - #305-7210 &amp; 7202</u>					
O.L. Peacock Sr. Park - Phase 2 & 3 Construction (HPPS) <b>Note: 2</b> (Prior FY Project)	\$ 3,064,500	\$ 1,000,000	\$ -	\$ 1,163,005	\$ 1,836,995
Torino Regional Park - Phase 2 Design & Construction <b>Note: 3 &amp; 5 (District 1 Community Center FY29/30)</b> (Prior FY Project)	21,365,000	-	1,280,000	-	-
Tradition Regional Park (BMX/Lights/Digital Sign)	6,485,989				
Tradition Regional Park - Shade Structure	500,000				
<b>TOTAL EXPENDITURES</b>	<b>\$ 31,415,489</b>	<b>\$ 1,000,000</b>	<b>\$ 1,280,000</b>	<b>\$ 1,163,005</b>	<b>\$ 1,836,995</b>

Interfund Transfer to the General Operating Fund #001	\$ 65,116	\$ 68,021	\$ 70,741	\$ 73,571	\$ 76,514
Interfund Transfer to the General Operating Fund #001 (Debt) <b>Note: 4</b>	977,640	977,640	977,640	977,640	977,640
Designated CIP Reserve for Future Projects	9,774,238	12,513,576	14,683,694	16,700,290	17,790,140
<b>TOTAL EXPENDITURES AND TRANSFERS</b>	<b>\$ 10,816,994</b>	<b>\$ 13,559,237</b>	<b>\$ 15,732,075</b>	<b>\$ 17,751,501</b>	<b>\$ 18,844,294</b>

<b>PARKS IMPACT CIP TOTAL</b>	<b>\$ 42,232,483</b>	<b>\$ 14,559,237</b>	<b>\$ 17,012,075</b>	<b>\$ 18,914,506</b>	<b>\$ 20,681,289</b>
<b>SURPLUS/&lt;DEFICIT&gt;</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Note: 1** Parks Impact estimates have decreased due to developer credits for Paseo Park.  
**Note: 2** New Project Funding (phase 1 NSD 301 funding = \$650K & \$305 total = \$1.75 million/Combined total = \$2.4 million). May require a budget amendment if FRDAP grant delays construction.  
**Note: 3** Separated & revised (3/3/2023) this year's potential design (\$1 million) from next year's construction \$\$ and added all known potential funding sources.  
**Note: 4** Debt Services payment.  
**Note: 5** Community Center moved to FY 29/30



ProjectID	Name	ProjType
8	Floresta Dr Roadway Improvements Phase 2 - Elkcam Waterway to Crosstown Pkwy.	Roadway Improvements
10	California Boulevard and St Lucie West Boulevard Intersection Improvements	Intersection Improvements
11	Floresta Dr Roadway Improvements Phase 3 - Crosstown to Prima Vista Blvd	Roadway Improvements
12	Floresta Dr Roadway Improvements Phase 3 - Crosstown to Prima Vista Blvd	Roadway Improvements
50	Abingdon Sidewalk	Sidewalk
54	SW California Boulevard Widening	Roadway Improvements
56	South Federal Highway (US1) Beautification Project	Landscaping



# ALL HALF-CENT CAPITAL IMPROVEMENT PROJECTS

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**CITY OF PORT ST. LUCIE**  
**HALF CENT SALES TAX PROJECTS BUDGET - #310**  
**FIVE YEAR PROJECTIONS**  
**FY 2024-25 ADOPTED BUDGET**

	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
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<b>REVENUES</b>					
Prior Year CIP Reserves	\$ 3,227,330	\$ 3,516,739	\$ 2,937,280	\$ 3,412,391	\$ 3,686,243
Half Cent Sales Tax Revenue	13,593,664	14,001,473	14,421,518	14,854,163	5,864,479
Bond Proceeds	37,000,000				
County Contribution	6,000,000				
Other(Miscellaneous & Interest)	97,339	96,366	97,329	100,249	120,299
<b>Total Revenues</b>	<b>\$ 59,918,333</b>	<b>\$ 17,614,578</b>	<b>\$ 17,456,126</b>	<b>\$ 18,366,803</b>	<b>\$ 9,671,020</b>

<b>EXPENDITURE</b>					
<u>OPERATIONS/ADMINISTRATION - PUBLIC WORKS - #310-4105</u>					
Citywide Paving Program	\$ 3,200,000	\$ 3,200,000	\$ 6,050,000	\$ 4,600,000	\$ 2,050,000
Citywide Sidewalk Improvements	1,100,000	1,100,000	1,100,000	960,000	-
Floresta Improvement (Phase III)	52,000,000	9,000,000	-	-	-
Project Manager Position (1 FTE)	101,594	107,298	113,736	120,560	127,794
California/ St. Lucie West Blvd. Intersection Improvements	-	220,000	1,780,000	-	-
California Widening	-	1,050,000	5,000,000	9,000,000	-
<b>SUB-TOTALS</b>	<b>\$ 56,401,594</b>	<b>\$ 14,677,298</b>	<b>\$ 14,043,736</b>	<b>\$ 14,680,560</b>	<b>\$ 2,177,794</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 56,401,594</b>	<b>\$ 14,677,298</b>	<b>\$ 14,043,736</b>	<b>\$ 14,680,560</b>	<b>\$ 2,177,794</b>

\*Unused Half Cent Sales Tax fund balance after the fund expires in FY2029 will be utilized on other projects.

<b>Designated Reserves for future Projects</b>	\$ 3,516,739	\$ 2,937,280	\$ 3,412,391	\$ 3,686,243	\$ 7,493,227
<b>Sub-Totals</b>	<b>\$ 3,516,739</b>	<b>\$ 2,937,280</b>	<b>\$ 3,412,391</b>	<b>\$ 3,686,243</b>	<b>\$ 7,493,227</b>

<b>SURPLUS/&lt;DEFICIT&gt;</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
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**CITY OF PORT ST. LUCIE**  
**STORMWATER UTILITY FUND - #401 - CAPITAL PROJECTS**  
**FIVE YEAR PROJECTION**  
**FY 24-25 ADOPTED BUDGET**



2024-2025      2025-2026      2026-2027      2027-2028      2028-2029  
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**REVENUES:**

Stormwater Fee	\$ 3,005,000	\$ 3,594,000	\$ 2,345,513	\$ 1,870,000	\$ 1,856,970
Budgeted Carryforward	795,000	525,000	655,000	595,000	595,000
Whitmore Baffle Box Stormwater Management FDEP SWAG Grant	457,750	-	-	-	-
Watershed A & B Stormwater management FDEP Grant (Resilient Florida)	2,000,000	-	-	-	-
Water Quality Grant applied Hog Pen Slough HPS-60 Replacement	-	-	-	1,300,000	-
Bond Financing	-	-	-	-	22,984,855
ARPA -Water & Sewer Infrastructure - D-11 Canal improvements	1,123,309	-	-	-	-
ARPA - Whitmore Baffle Boxes	457,750	-	-	-	-
ARPA - Watershed A&B	1,058,691	-	-	-	-
SWAG Grant A-14	525,000	-	-	-	-
Transfer from General Fund - D-11 Canal Improvements	976,691	-	-	-	-
Transfer from General Fund Watershed A&B Grant match	941,309	-	-	-	-
<b>Total Revenues</b>	<b>\$ 11,340,500</b>	<b>\$ 4,119,000</b>	<b>\$ 3,000,513</b>	<b>\$ 3,765,000</b>	<b>\$ 25,436,825</b>

**EXPENDITURES:**

**DRAINAGE DIVISION - PUBLIC WORKS - #401-4126**

Design of Grant Eligible Water Quality Projects	\$ 335,000	\$ 370,000	\$ 400,000	\$ 400,000	\$ 400,000
D-11 Canal Improvements (Prior FY Project)	2,100,000	-	-	-	-
A-14 Water Control Structure (Prior FY Project)	795,000	-	-	-	-
Property Acquisition for Access to Water Control Structures	160,000	-	160,000	-	160,000
Watershed A & B Improvements (Prior FY Project)	4,000,000	-	-	-	-
Veteran's Memorial Water Quality Phase III	120,000	1,200,000	-	-	-
Hogpen Slough Water Quality - Council Approved Interlocal for Design of Hog Pen Slough	1,500,000	1,500,000	-	-	-
SE Whitmore Drive Baffle Box (Prior FY Project)	915,500	-	-	-	-
Camera Truck EnviroSight	320,000	-	-	-	-
Replace PW-0589 2003 Gradall XL4100 (Price Increase) (Prior FY Project)	570,000	-	-	-	-
E-3 Canal Improvements Phase III (Bond Financing)	-	240,000	-	-	2,416,700
Water Quality Projects (Veterans Memorial Phases IV and V) (Bond Financing)	-	154,000	-	-	1,540,000
Hogpen Slough HPS-60 Replacement	-	-	-	1,300,000	-
Elkcam Basin Improvements - HMGP LMS Grant (applied) (Bond Financing)	-	-	767,436	-	7,674,359
Kingsway/Oakridge Basin Improvements - HMGP LMS Grant FY 26/27 (applied) (Bond Financing)	-	-	737,477	-	7,374,766
Airosso Conflict Structure & Piping (Bond Financing)	-	-	114,600	600,000	546,000

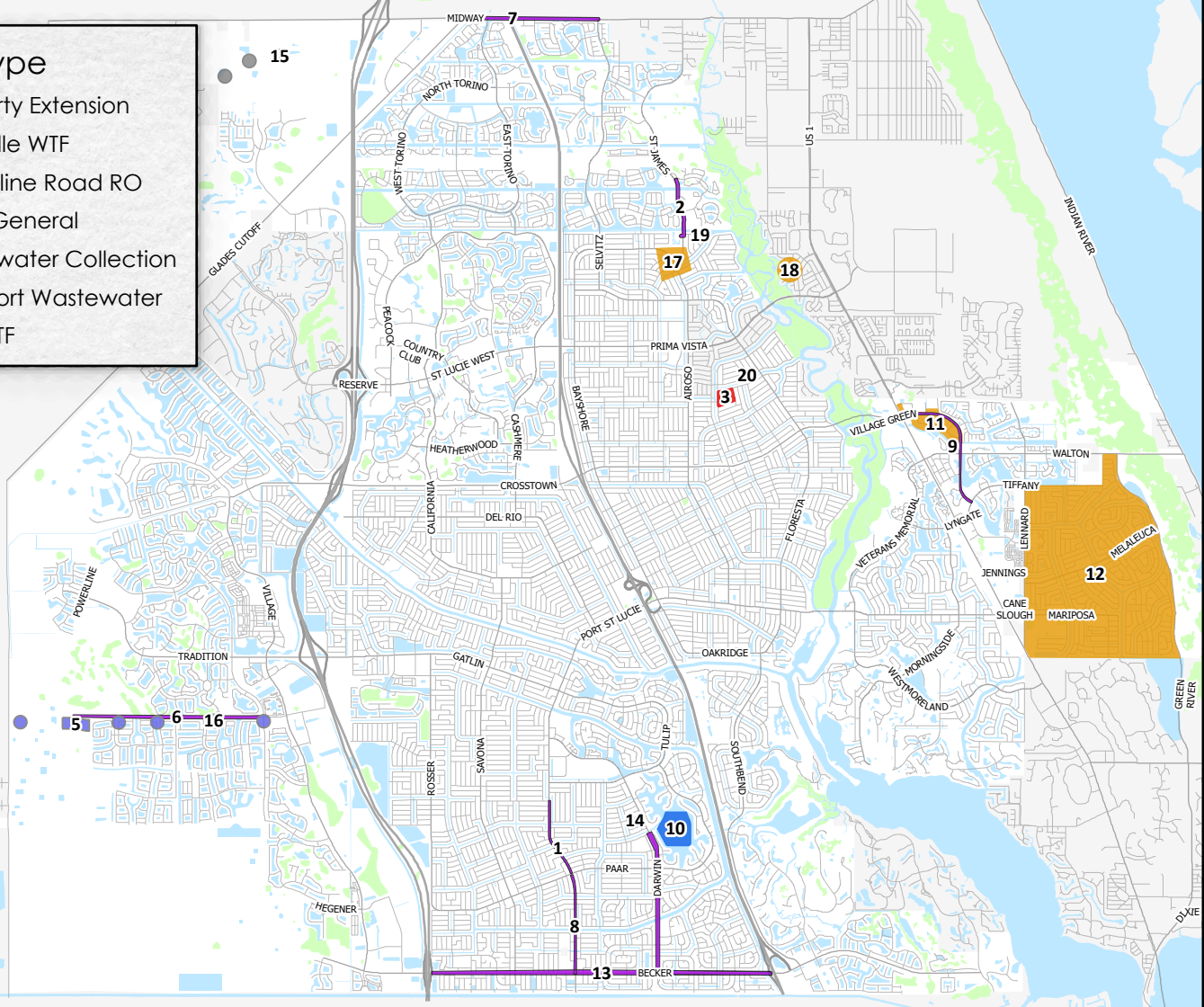


CITY OF PORT ST. LUCIE  
 STORMWATER UTILITY FUND - #401 - CAPITAL PROJECTS  
 FIVE YEAR PROJECTION  
 FY 24-25 ADOPTED BUDGET

	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
E-8 Downstream repair of B-15 (Bond Financing)	-	-	226,000	-	2,260,000
Emerson Street Water Quality Dry Pond (Partial Bond Financing FY 28/29 - \$233,030)	-	-	-	150,000	530,000
C-24/Monterrey/Cameo Watershed Ponds (3) - NEW PROJECT (Bond Financing)	-	-	-	420,000	940,000
C-24/Monterrey/Cameo Watershed Baffles Boxes (6) <sup>1</sup> - NEW PROJECT	-	-	-	300,000	1,000,000
<b>Total Expenditures</b>	<b>\$ 10,815,500</b>	<b>\$ 3,464,000</b>	<b>\$ 2,405,513</b>	<b>\$ 3,170,000</b>	<b>\$ 24,841,825</b>
<b>Designated CIP Reserve Future Projects</b>	<b>\$ 525,000</b>	<b>\$ 655,000</b>	<b>\$ 595,000</b>	<b>\$ 595,000</b>	<b>\$ 595,000</b>
<b>SURPLUS/&lt;DEFICIT&gt;</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Project Type**

- McCarty Extension
- Prineville WTF
- Rangeline Road RO
- Utility General
- Wastewater Collection
- Westport Wastewater
- JEA WTF



ID	Name	ProjType
0	Pipe Replace - City Wide	Utility General
0	Lift Station Replacements - City Wide	Utility General
0	Low Pressure Mains - Ductile Iron Pipe Replacement - City Wide	Wastewater Collections
1	Port St. Lucie Blvd. - Paar Drive to Alcantarra Blvd	Utility General
2	Phase 4A St. James 12" FM to Northport Wastewater Booster Pump Station (WWBPS)	Utility General
3	Lime Plant Rehab	Prineville WTF
4	St Lucie River/C-23 Water Quality Project: Area 7A & 7B	McCarty Extension
5	Rangeline Road Reverse Osmosis Water Plant	Rangeline Road RO
6	Rangeline Road Raw Water Main	Utility General
7	Midway-Selvitz Road to Glades Cutoff	Utility General
8	Port St. Lucie Blvd. Segment 1 & 2.2 - Paar Drive to Becker	Utility General
9	Village Green Parkway, Huffman - Tiffany	Utility General
10	4 Million Gallon Upset Tanks 1 and 2	Westport Wastewater
11	Village Green Septic to Sewer	Wastewater Collection
12	I & I Southport Area Eastport Area step systems	Wastewater Collection
13	Becker Road Water & Wastewater Improvements Phases 1, 2 & 3	Utility General
14	Westport South 16" Force Main Becker Road	Utility General
15	Three Western Reverse Osmosis Floridan Wells (F-37, F-38 & F39)	JE A WTF
16	Rangeline Road Reverse Osmosis Well field	Rangeline Road RO
17	Phase 2B - 16" Main Modifications - Northport Booster Pump Force Main (NPBPFM) to Glades Project	Wastewater Collection
18	Phase 5B River Park Lift Station	Wastewater Collection
19	Phase 6 Northport Wastewater Booster Pump Station Modifications	Wastewater Collection
20	Clear Well and Generator Bldg at Reverse Osmosis Plant	Prineville WTF



# ALL UTILITY CAPITAL IMPROVEMENT PROJECTS

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**CITY OF PORT ST. LUCIE UTILITY SYSTEMS**  
**UTILITIES CAPITAL IMPROVEMENT PROJECTS FUND - FUND #448**  
**FIVE YEAR PROJECTION**  
**FY 2024-25 ADOPTED BUDGET**



	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
<b>REVENUES:</b>					
Cash Carryforward	\$16,864,311	\$1,556,311	\$165,406,311	\$28,395,311	\$15,525,311
Federal Appropriations Revenue Area 7a - Construction	1,000,000	-	-	-	-
Line of Credit	9,500,000	-	-	-	-
Bond Financing	-	170,000,000	-	-	-
Transfer from 431 Operating Fund	7,000,000	6,000,000	5,000,000	5,000,000	7,500,000
Transfer from 440	-	-	-	-	-
Transfer from 441	7,500,000	3,500,000	2,000,000	2,000,000	2,000,000
<b>Total Revenues</b>	<b>\$ 41,864,311</b>	<b>\$ 181,056,311</b>	<b>\$ 172,406,311</b>	<b>\$ 35,395,311</b>	<b>\$ 25,025,311</b>

<b>EXPENDITURES:</b>					
<b>PRINEVILLE WATER TREATMENT FACILITY - 3310</b>					
Clear Well and Generator Bldg. at the Prineville Reverse Osmosis Treatment Plant - Design	\$ -	\$ -	\$ -	\$ -	\$ 800,000
Lime Plant Rehabilitation	-	-	-	500,000	500,000
Sub-Totals	\$ -	\$ -	\$ -	\$ 500,000	\$ 1,300,000

<b>JAMES E. ANDERSON (JEA) WATER TREATMENT FACILITY - 3312</b>					
Western Reverse Osmosis Floridian Well F-37 - Design	244,000	\$ -	\$ -	\$ -	\$ -
Western Reverse Osmosis Floridian Well F-37 - Construction & CEI (Bond Financing)	-	5,600,000	-	-	-
Western Reverse Osmosis Floridian Well F-38 - Design	244,000	-	-	-	-
Western Reverse Osmosis Floridian Well F-38 - Construction & CEI (Bond Financing)	-	-	5,600,000	-	-
Western Reverse Osmosis Floridian Well F-39 - Design	244,000	-	-	-	-
Western Reverse Osmosis Floridian Well F-39 - Construction & CEI	5,600,000	-	-	-	-
Sub-Totals	\$ 6,332,000	\$ 5,600,000	\$ 5,600,000	\$ -	\$ -

<b>RANGELINE ROAD WATER TREATMENT FACILITY - 3313</b>					
Rangeline Road Raw Water Main - Design	\$ 796,000	\$ -	\$ -	\$ -	\$ -
Rangeline Road Raw Water Main - Construction & CEI (Bond Financing)	-	-	7,967,000	-	-
Rangeline Road Reverse Osmosis Injection Well System (2 Injection Wells & 1 Monitoring Well) - Design	1,760,000	-	-	-	-
Rangeline Road Reverse Osmosis Injection Well System (2 Injection Wells & 1 Monitoring Well) - Construction & CEI (Bond Financing)	-	-	38,000,000	-	-
Rangeline Road Reverse Osmosis Water Treatment Plant (10 MGD) - Design (Line of Credit)	8,900,000	-	-	-	-
Rangeline Road Reverse Osmosis Water Treatment Plant (10 MGD) - Construction & CEI (Bond Financing)	-	-	81,000,000	-	-
Rangeline Road Reverse Osmosis Wells F-20, F-21, F-22 - Design	732,000	-	-	-	-
Rangeline Road Reverse Osmosis Wells F-20, F-21, F-22 - Construction & CEI (Bond Financing)	-	-	5,600,000	11,200,000	-
Rangeline Road Reverse Osmosis Wells F-23 & F-25 - Design	488,000	-	-	-	-
Rangeline Road Reverse Osmosis Wells F-23 & F-25 - Construction & CEI	5,600,000	5,600,000	-	-	-
Rangeline Road Reverse Osmosis Well F-24 - Design	-	-	244,000	-	-
Rangeline Road Reverse Osmosis Well F-24 - Construction & CEI (Bond Financing)	-	-	-	-	5,600,000
Sub-Totals	\$ 18,276,000	\$ 5,600,000	\$ 132,811,000	\$ 11,200,000	\$ 5,600,000

<b>McCARTY RANCH - 3314</b>					
Water Quality Restoration Area 7A (234 Acre Water Storage Impoundment) - Construction & CEI (Partial Bond Pricing \$1.7M)	\$ 5,200,000	\$ -	\$ -	\$ -	\$ -
Water Quality Restoration Area 7B (294 Acre Water Storage Impoundment) - Design	-	-	-	-	\$ 694,000
Sub-Totals	\$ 5,200,000	\$ -	\$ -	\$ -	\$ 694,000





**CITY OF PORT ST. LUCIE UTILITY SYSTEMS  
 UTILITIES CAPITAL IMPROVEMENT PROJECTS FUND - FUND #448  
 FIVE YEAR PROJECTION  
 FY 2024-25 ADOPTED BUDGET**

	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029
<b>WATER DISTRIBUTION - 3316</b>					
Midway (FDOT) - Jenkins to Glades Cutoff	-	1,300,000	-	-	-
Citywide Pipe Replacement	-	-	500,000	-	1,000,000
PSL Blvd (FDOT Segment 1) - Becker to Paar	-	2,500,000	-	-	-
PSL Blvd (FDOT Segment 2.2) - Paar to Alcantarra Blvd	2,500,000	-	-	-	-
Village Green Pkwy (CRA Project) - Huffman to Tiffany - Design	150,000	-	-	-	-
Village Green Pkwy (CRA Project) - Huffman to Tiffany - Construction & CEI	-	-	-	3,000,000	-
<b>Sub-Totals</b>	<b>\$2,650,000</b>	<b>\$3,800,000</b>	<b>\$500,000</b>	<b>\$3,000,000</b>	<b>\$1,000,000</b>

<b>Lift Station - 3380</b>					
Lift Station Replacements	\$ 700,000	\$ -	\$ 700,000	\$ 1,470,000	\$ 1,470,000
<b>Sub-Totals</b>	<b>\$700,000</b>	<b>\$ -</b>	<b>\$700,000</b>	<b>\$1,470,000</b>	<b>\$1,470,000</b>

<b>WASTEWATER COLLECTIONS - PM - 3516</b>					
Becker Road Water & Wastewater Improvements Phase 1	\$ -	\$ -	\$ 2,100,000	\$ -	\$ -
Becker Road Water & Wastewater Improvements Phase 2	-	-	-	2,700,000	-
Becker Road Water & Wastewater Improvements Phase 3	-	-	-	-	3,800,700
I&I Southport Area /Eastport Area/Step Systems	-	-	500,000	500,000	500,000
Low-Pressure Mains - Ductile Iron Pipe Replacement	500,000	500,000	-	500,000	-
Northport Booster Pump Force Main (NPBPFM) to Glades Project - Phase 2B - 16" Main Modifications - Construction & CEI	-	-	-	-	450,000
NPBPFM Project - Phase 4A - 12" Force Main St. James to Northport Wastewater Booster Pump Station - Construction & CEI	-	-	1,800,000	-	-
NPBPFM Project - Phase 5B - Oleander Lift Station and Force Main - Design	-	-	-	-	500,000
NPBPFM Project - Phase 6 - Booster Pump Station Upgrade & Connection to 16" Concentrate Main - Construction & CEI	-	-	-	-	1,200,000
Village Green Septic to Sewer - Design/Construction	150,000	150,000	-	-	-
Westport South 16" Force Main Becker Road (WW-11) - Construction & CEI	6,500,000	-	-	-	-
<b>Sub-Totals</b>	<b>\$7,150,000</b>	<b>\$650,000</b>	<b>\$4,400,000</b>	<b>\$3,700,000</b>	<b>6,450,700</b>

<b>Total of Capital Projects &amp; Payments</b>	<b>\$40,308,000</b>	<b>\$15,650,000</b>	<b>\$144,011,000</b>	<b>\$19,870,000</b>	<b>\$16,514,700</b>
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Designated Reserve for Future Projects	\$1,556,311	\$165,406,311	\$28,395,311	\$15,525,311	\$8,510,611
<b>SURPLUS &lt;DEFICIT&gt;</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Future Projects:**

- Far West Reclaim Main (RE-12)
- Rangeline Surface Water Plant
- McCarty ASR Wellfield on Line - Phase II
- Glades WWTP 12 to 18 mgd (WW-20)
- Glades WWTP Inj. Well 2
- Westport Fill WM (WA-07)
- Westport Repump Exp. Storage and Pump Upgrades (WA-18)
- Westport South WM (WA-20)
- Water Main Dead-end Improvements**
- SAD/USA Lift Station/Force main Improvements**
- AC Pipe Replacement (FM)**

\$10,314,900.00	Begin	2034
\$172,600,000.00	Begin	2035
\$12,400,000.00	Begin	2040
\$125,000,000	Begin	2040
\$17,000,000.00		
\$5,500,000	98,618 Water Service Area ERCs	
\$4,000,000	98,618 Water Service Area ERCs	
\$1,000,000	98,618 Water Service Area ERCs	
\$2,000,000.00	Annually	
\$2,000,000.00	Annually	
\$2,000,000.00	Annually	

ORDINANCE 24-51

AN ORDINANCE OF THE CITY OF PORT ST. LUCIE, FLORIDA, ADOPTING THE AD VALOREM MILLAGE RATE FOR THE FISCAL YEAR OCTOBER 1, 2024, TO SEPTEMBER 30, 2025; PROVIDING AN EFFECTIVE DATE.

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**THE CITY OF PORT ST. LUCIE HEREBY ORDAINS:**

Section 1. The ad valorem operating millage rate of \$1,000.00 per real and personal property value as established by the St. Lucie County Property Appraiser is hereby set by the City Council at 4.6807 mills.

Section 2. The FY 2024-25 operating millage is 4.6807 mills, which is greater than the rolled-back rate of 4.3413 by 7.82%.

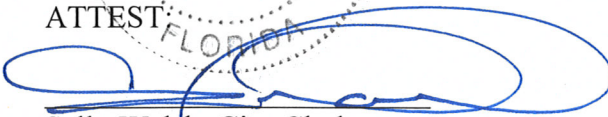
Section 3. The FY 2024-25 voted debt service millage rate is set at 0.3743 mill.

Section 4. Effective Date: This ordinance shall become effective on October 1, 2024.

PASSED AND ADOPTED by the City Council of the City of Port St. Lucie, Florida, this 23<sup>rd</sup> day of September 2024.



ATTEST

  
Sally Walsh, City Clerk

CITY COUNCIL  
CITY OF PORT ST. LUCIE

By:   
Shannon M. Martin, Mayor

APPROVED AS TO FORM:

By:   
Richard Berrios, City Attorney

ORDINANCE 24-52

AN ORDINANCE OF THE CITY OF PORT ST. LUCIE, FLORIDA, ADOPTING THE BUDGET AND MAKING AN APPROPRIATION FOR THE FISCAL YEAR OCTOBER 1, 2024, TO SEPTEMBER 30, 2025; PROVIDING AN EFFECTIVE DATE.

**THE CITY OF PORT ST. LUCIE HEREBY ORDAINS:**

Section 1. There is hereby adopted the budget of Port St. Lucie, Florida, as reflected in Attachment “A” which is attached hereto and made a part hereof.

Section 2. There is hereby appropriated for the funds of the City of Port St. Lucie, Florida, the sum of \$851,042,015 as the appropriation for the fiscal year October 1, 2024, to September 30, 2025.

Section 3. Any and all expenditures/expenses incurred, and disbursements made on behalf of the City during the period aforesaid, shall not exceed the maximum sums set forth therein for each of the City’s funds without the approval of City Council at a duly convened meeting. The City Manager shall have the authority to make transfers between departmental budgets, but this authority does not extend to transfer between funds; provided, however, that except in the case of an emergency, a fund budget may not be exceeded without prior approval of the City Council at a duly convened meeting.

Section 4. Effective Date. This Ordinance shall become effective October 1, 2024.

**PASSED AND ADOPTED** by the City Council of the City of Port St. Lucie, Florida, this 23<sup>rd</sup> day of September 2024.



ATTEST:

Sally Walsh, City Clerk

CITY COUNCIL  
CITY OF PORT ST. LUCIE

By: \_\_\_\_\_

Shannon M. Martin, Mayor

APPROVED AS TO FORM:

By: \_\_\_\_\_

Richard Berrios, City Attorney

RESOLUTION 24-R61

A RESOLUTION OF THE CITY OF PORT ST. LUCIE, FLORIDA, ADOPTING THE CAPITAL IMPROVEMENT PROGRAM; PROVIDING AN EFFECTIVE DATE.

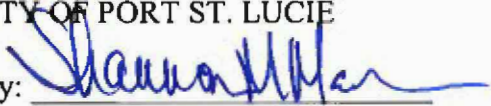
BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF PORT ST. LUCIE, FLORIDA, AS FOLLOWS:

Section 1. There is hereby adopted the capital improvement program of the City of Port St. Lucie, Florida, as reflected in Attachment "A" attached hereto and made a part hereof.


Section 2. Effective Date: This Resolution shall become effective October 1, 2024.

**PASSED AND ADOPTED** by the City Council of the City of Port St. Lucie, Florida, this 9<sup>TH</sup> day of September 2024.

CITY COUNCIL  
CITY OF PORT ST. LUCIE


By:   
Shannon M. Martin, Mayor

ATTEST:

  
Sally West, City Clerk



APPROVED AS TO FORM:

  
Richard Berrios, City Attorney



**CITY OF PORT ST. LUCIE  
 BUDGET SUMMARY FOR ALL FUNDS  
 ADOPTED BUDGET FY 2024-25  
 ATTACHMENT 'A'**

	<b>2024-25 ADOPTED BUDGET</b>
General Fund - #001	\$ 207,460,424
Road & Bridge Fund - #104	21,643,406
Mobility Fee Fund #105	8,768,249
Solid Waste Operating Fund #106	3,617,602
Governmental Finance Fund - #108	3,900,000
Police Impact Fee Fund -109	2,356,260
Building Department Fund - #110	18,399,136
Street Lighting Fund - #111	557,658
N.P.D.E.S. Fund - #112	364,589
S.W. Annexation Collection Fund #115	7,513,155
Neighborhood Stabilization Fund - #116	359,444
C.D.B.G. Fund - #118	1,642,341
S.H.I.P. Fund - #119	2,276,361
Neighborhood Improvement Fund #127	125,000
Affordable Housing Fund #128	1,129,372
River Point SAD #151	380,000
Glassman SAD #153	695,000
City Center SAD #156	2,431,204
CRA Fund - #175	12,543,164
CRA Fund - #178 Southern Grove	3,791,400
General Obligation Debt Fund #214	8,665,159
General CIP Fund #301	26,556,690
Road & Bridge CIP Fund #304	48,314,010
Parks Impact Fee Fund #305	42,232,483
Half-Cent Sales Tax CIP - #310	59,918,333
Stormwater Utility Fund - #401	41,152,373
Saints Golf Course Fund -#421	3,104,046
Utility Operating Fund - #431	128,448,625
Utility Fund - Renewal/Replacement - #438	19,238,644
Utility CIP Fund - Connection Fees - #439	15,559,762
Utility Contingency Fund - #440	14,200,000
Water & Sewer Capital Facility Fund - #441	21,055,000
Utility CIP Fund - #448	41,864,311
Medical Insurance Fund - #605	35,160,650
Conservation Trust Fund - #608	172,375
OPEB Trust Fund - #609	3,997,492
Solid Waste Non - Ad Valorem Assessment - 620	41,448,297
<b>Totals</b>	<b>\$ 851,042,015</b>



# Glossary

## A

**Abatement:** A partial or complete waiver of taxes, service charges or fees imposed by the City for purposes of economic development incentives.

**Abbreviations/Acronyms:** A list of abbreviations and acronyms follow the Glossary.

**Account:** A term used to identify an individual asset, liability, expenditure control, revenue control or fund balance.

**Accounting System:** A total structure or records and procedures which discover, record, classify, summarize and report information on the financial position and results of operations of a government or any of its funds, account groups, or organizational components.

**Accrual Basis of Accounting:** A method of accounting where revenues are recorded when service is given and expenses are recognized when the benefit is received.

**Activity Fees: Recreation:** Revenues from fees collected for various programs and activities, including trips, lessons and sports leagues.

**Activity Fees: Recreation Center:** Fees collected for all programs held at Recreation Center, including classes, special events and rentals to tax exempt organizations.

**Actual vs. Budgeted:** Difference between the amounts projected (budgeted) in revenues or expenditures at the beginning of the fiscal year and the actual receipts or expenses which are incurred by the end of the fiscal year.

**Actuarial:** A person or methodology that makes determinations of required contributions to achieve future funding levels that address risk and time.

**Administrative Charge:** Allocation of charges in the General Fund for administrative support to other funds.

**Administrative Credit:** Opposite of administrative charge. Credits in the General Fund for administrative overhead charged to another fund.

**Adopted Budget:** The proposed budget as initially formally approved by the City Council.

**Ad Valorem Tax:** A tax levied in proportion to the value of the property which it is levied.

**Ad Valorem Taxes: Delinquent:** Net collection received from the Tax Collector for real property ad valorem taxes levied for the current year.

**Advertising:** Provides for advertising and legal notices of various City activities.

**Agency Funds:** Agency funds are used to account for the assets held as an agent for individuals, private organizations, other governments and/or other funds or accounts. Agency funds are purely custodial in nature.

**Alcoholic Beverage Licenses:** Revenue collected by the state from all alcoholic beverages dispensing establishments within the City and reallocated to the City.

**Allocate:** To set apart portions of budgeted expenditures that are specifically designated to organizations for special activities or purposes.

**Amended Budget:** The adopted budget as formally adjusted by the City Council.

**Amendment:** A change to an adopted budget, which may increase or decrease a fund total. The City Council must approve the change.

**Americans With Disabilities Act (ADA):** Federal legislation that prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, state and local government services, public accommodations, commercial facilities and transportation.



**Amortization:** The reduction of debt through regular payments of principal and interest sufficient to retire the debt instrument at a predetermined date known as maturity.

**Animal Control: Citations:** Revenue derived from citations to citizens violating the City's Animal Control Ordinances.

**Animal Control: Dog Licenses:** Revenue derived from issuance of pet licenses by the City.

**Animal Control: Pet Retrieval Fee:** Revenue collected for retrieving an animal apprehended by the Animal Control Department.

**Animal Control: PSL Animal Education:** That portion of the revenues from animal control citations that is dedicated toward education of the Animal Control Division staff.

**Annexation:** The process by which a municipality, upon meeting certain requirements, expands its incorporated limits.

**Annual Comprehensive Financial Report (ACFR):**

**Appraised Value:** To make an estimate of value for the purpose of taxation.

**Appropriation:** A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended.

**Approved Positions:** Employee positions which are approved in the adopted budget. Positions are to be filled during the year.

**Arbitrage:** In government finance, the most common occurrence of arbitrage involves the investment of the proceeds from the sale of tax, exempt securities in a taxable money market instrument that yields a higher rate, resulting in interest revenue in excess of interest costs.

**Assessed Property Valuation:** A valuation set upon real estate or other property by a government as a basis for levying taxes.

**Assessment:** The process for determining values of real and personal property for taxation purposes.

**Assets:** Resources owned or held by a government, which have monetary value.

**Attrition:** A method of achieving a reduction in personnel by either not filling a position that is open, redeveloping a position, transferring, retirement or means other than laying off.

**Audit:** A methodical examination of utilization of resources. It is concluded in a written report of its findings, an audit is a test of management's accounting system to determine the extent to which internal accounting controls are both available and being used.

## B

**Balanced Budget:** A balanced budget occurs when the total sum of money a government collects in a year is equal to the amount it spends on goods, services and debt interest.

**Basis of Accounting:** The methodology and timing of when revenues and expenditures are recognized in the accounts and reported in the financial statements.

**Benefits:** Payments to which participants may be entitled under a pension plan, including pension benefits, death benefits and benefits due on termination of employment.

**Board of Adjustment and Appeal:** Revenues collected as a result of a fine imposed by the Contractor Licensing Board.

**Bond:** A written promise, generally under seal, to pay a specified sum of money called the face value, at a fixed time in the future called the date of maturity and carrying interest at a fixed rate, usually payable periodically.

**Bond Indenture:** The formal agreement between a group of bond holders, acting through a trustee and the issuer as to the term and security for the debt.

**Bond Rating:** In rating municipalities for the issuance of general obligation debt, credit rating agencies (Standard & Poor's, Moody's and Fitch) consider factors that are regarded as especially relevant to a government's 'capacity and willingness' to repay its debt. (a.) the local economic base, including



local employment, taxes and demographics (for example: age, education, income level and skills of the local population); (b.) the financial performance and flexibility, including accounting and reporting methods, revenue and expenditure structure and patterns, annual operating and budgetary performance, financial leverage and equity positions. Budget and financial planning and contingency financial obligations, such as pension liability funding; (c.) debt burden; and (d.) administration, including local autonomy and discretion regarding financial affairs, background and experience of key administrative officials and frequency of elections.

Bond ratings impact the interest rate and the cost of debt service in the operating budget. It is a grade given to bonds that indicates their credit quality.

**Bond Refinancing:** The issuance of bonds to obtain better interest rates and / or bond conditions by paying off older bonds.

**Budget:** A plan of financial operation for a specified time embodying an estimate of proposed expenditures and the proposed means of financing them. The term “budget” is used in two senses in practice: the financial operational plan presented to the appropriating body for final adoption or the plan that has received final approval by that body. It is usually necessary to specify whether the budget referred to is preliminary and tentative or whether it is the plan finally approved by the governing body.

**Budget Amendment:** The process, by which unanticipated changes in revenue or expenditures are made a part of the budget, thereby amends the budget. These changes require City Council approval.

**Budgetary Control:** The control or management of a government in accordance with an approved budget for the purpose of keeping expenditures within the limitation of available appropriations and available revenues.

**Budget Calendar:** The schedule of essential dates or milestones, which the City follows in the preparation, adoption and administration of the budget.

**Budget Deficit:** Amount by which the government’s budget outlays exceed its budget receipts for a given period, usually a fiscal year.

**Budget Document:** The official written statement prepared in order to present a comprehensive financial program of an organization. A budget document serves as 1.) a policy document; 2.) an operation guide; 3.) a financial plan; and 4.) a communications device.

**Budget Hearing:** A public hearing conducted by City Council to consider and adopt the annual budget.

**Budget Message:** A general discussion of the proposed budget as presented in writing by the budget-making authority to the legislative body.

**Budget Ordinance:** The official enactment, by City Council to legally authorize City staff to obligate and expend resources.

**Budget Transfer:** The process by which approved budget dollars may be reallocated between line: item expenditures within the same fund and department to cover unforeseen expenses.

**Building Department Fund:** To account for the revenues and expenditures associated with the protective inspections provided by the building department.

**Building Permits:** Revenues derived from issuance of building permits prior to construction with the City of Port St. Lucie.

## C

**Cable TV Franchise:** Franchise Tax levied on Cable Television Company.

**Capital Asset:** A capital asset is real or personal property that has a cost equal to or greater than the cost noted by each asset threshold and has an estimated useful life of at least two years. The majority of the City’s assets have a capitalization threshold of \$100,000 except machinery and equipment which has a capitalization threshold of \$5,000. When federal or state grant funds are used to purchase capital assets each individual item purchased that has a cost equal to or greater than \$5,000 shall be capitalized.

**Capital Budget:** A plan of proposed capital outlays and the means of financing them for the current fiscal period. It is usually part of the current budget but may also be a multi-year plan.





**Capital Improvement Fund:** A fund used to account for the acquisition of major capital equipment and facilities. To be accounted for in such funds, expenditure must be a capital asset in nature requiring a useful life of at least two years. The funding resources include general tax revenue, interest income, bond proceeds and transfers from other funds.

**Capital Improvement Project(s):** A five-year plan for those expenditures anticipated within the City's capital improvement funds. It sets forth each project and its contemplated cost and proposes the financing of the listed projects. The plan gives the City a look into the future and allows for long range financial planning.

**Capital Improvement Road and Bridge Fund:** To account for revenues and expenditures associated with major road and culvert improvements, including the annual street-resurfacing program. The funding resources include general tax revenues, interest income, bond proceeds and transfers from other funds.

**Capitalized Interest:** When interest cost is added to the cost of an asset and expensed over the useful life of the assets.

**Capital Outlay:** Expenditures made within an operating fund that result in the acquisition of a capital asset.

**Capital Project:** Major construction, acquisition, or renovation activities which add value to a government's physical assets or significantly increase the useful life.

**Cash Carry-forward:** Fund balance to be used as a funding source.

**Certificate of Participation:** Financing in which an individual buys a share of the lease revenues of an agreement made by a municipal or governmental entity, rather than the bond being secured by those revenues.

**Certification, Copy, Research:** Revenue from collection of fees for certification and copies for public's use and for researching items for the public.

**Charrette:** A public input and design workshop used by planners in project design and formulations. The charrette provides a forum for ideas and offers the unique advantage of giving immediate feedback to the planners while giving mutual authorship to the plan by all who participate.

**Charter:** A written instrument that creates and defines powers, rights and privileges for a specific jurisdiction or organization: a city's constitution.

**Cigarette Tax:** Revenue from cigarette sales received by the state and proportionately shared with the City.

**City Center Capital Improvement Fund:** To account for the financial resources and expenditures associated with the construction of the infrastructure, water and sewer expansion of the City Center Project

**City Center Special Assessment District Collection Fund:** To account for revenues and expenditures associated with City's program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the City Center Special Assessment District.

**Commissions: Vending Machine:** Commissions collected from vending machine sales.

**Communications:** Provides funds for communication expenses, such as mobile radios and airtime for City vehicles.

**Communications Service Tax Simplification Law:** Law created by Florida Legislature to combine communications services revenues with a two: tiered tax composed of State and local-option tax.

**Community Development Block Grant (C.D.B.G.) Fund:** A fund established for tracking the financial activities of this federal entitlement block grant. Cities with population over 50,000 receive the entitlement money, which can be used for a number of municipal projects such as community service, infrastructure improvements and housing for low-income residents.

**Community Redevelopment Agency:** To account for revenues and expenditures of the Community Redevelopment Agency established for the purpose of improving the economic and social conditions within a specific boundary.



**Community Redevelopment Area (CRA):** Under Florida Law (Chapter 163, Part III), local governments are able to designate areas as Community Redevelopment Areas when certain conditions exist.

**Competency Cards:** Revenue derived from annual renewal of city issued certificates of competency.

**Computer Aided Design and Drafting (CADD) System:** A computer system with input-tools for the purpose of streamlining drafting, documentation and design processes.

**Confiscated Property:** Revenues collected from the sale of merchandise confiscated by the Police Department.

**Conservation Trust Fund:** To account for revenues and expenditures from developers and interest income for conservation issues of the City.

**Contingency:** A budgeted reserve set-aside for possible emergencies, revenue shortfalls, or unforeseen expenditures not otherwise budgeted for.

**Contractual Services:** Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include maintenance agreements, courier services and temporary help.

**Contributions: Recreation:** Contributions to be used for recreation programs.

**Contributions and Donations:** Contributions for the general use of the City.

**Cost-of-Living Adjustment (COLA):** An increase in salaries to offset the adverse effect of inflation on compensation.

**Cost-of-living Adjustment (COLA):** An increase in salaries to offset the adverse effect of inflation on compensation.

**County Occupational Licenses:** Share of revenue derived from issuance of business licenses by the County.

**Court Fees:** Jury duty payments to City employees, which are assigned to the City due to the policy of paying the employee's regular salary.

**Court Fines:** Fines collected from traffic offenses and misdemeanors.

**Credit Ratings:** A credit rating is the opinion of the rating agencies regarding the general creditworthiness of the government in question. The rating is a function of risk factors to which the government is subject. A rating in of itself does not imply any form of a recommendation by the ratings agency. It is simply an objective evaluation of the government and its ability to meet the obligations of the security as well as its ability to repay the debt. The credit rating process involves a legal, quantitative and qualitative analysis. The assigned ratings influence the cost of borrowing for the government.

**Crosstown Parkway Capital Improvement Fund:** To account for the financial resources and expenditures for land acquisition, design and construction of the river crossing project.

**Culture and Recreation:** Cost incurred in providing and maintaining cultural and recreational facilities and activities for citizens.

**Culverts:** Fees charged to residential and commercial developers for the inspection of grading and culvert pipe placement to ensure the integrity of the drainage system.

## D

**Debt:** Money or other property lent or borrowed and that must be repaid or returned. Debt may be outstanding for a short term (one year or less) or for a long term (one year or more).

**Debt Millage:** The portion of the millage required to pay principal and interest on voter approved bonds. This millage fluctuates annually based on the property values and debt payable.

**Debt Proceeds: Bonds:** Funds available from the issuance of Bonds.

**Debt Service:** The City's obligation of principal and interest payments required to retire bonds and other debt instruments used as a financing source.

**Debt Service Funds:** To account for the accumulation of resources for and the retirement of, general long-term debt principal and interest.

**Deficit:** The excess of liabilities over assets, or expenditures over revenues, in a fund over an accounting period.



**Department:** The basic organizational unit of the City, which is functionally unique in its services.

**Depreciation:** The decrease in value of physical assets due to use and the passage of time.

**Derivative:** A derivative is a financial contract which derives its value from the performance of another entity such as an asset, index, or interest rate, called the “underlying”.

**Designations:** A portion of fund balance earmarked for specific appropriations.

**Distinguished Budget Presentation Program:** A voluntary program administered by the Government Finance Officers Association to encourage governments to publish efficiently organized and easily readable budget documents and to provide peer recognition and technical assistance to the fiscal officers preparing them.

**Division:** A unit of organization that is comprised of a specific operation within a functional area. Departments may contain one or more divisions.

**Donations: Fireworks:** Donations toward the annual July 4th Fireworks display.

## E

**East Lake Village Special Assessment District Collection Fund:** To account for revenues and expenditures associated with City program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the East Lake Village Special Assessment District project.

**Economic Development Fund:** To account for revenues and Expenditures associated with development that stimulates the economy.

**Education Impact Fee:** Fees paid to the City by the School Board for collecting the School Board’s impact fee.

**Effectiveness:** The degree to which goals, objectives and outcomes are achieved.

**Efficiency:** A measurement of an organization’s performance based on operational outputs as measured by comparison of production with cost.

**Elections:** Fees paid to the City by political candidates to register themselves for upcoming elections.

**Electric Franchise:** Franchise Tax levied on Florida Power and Light.

**Electricity:** Provides for electrical services.

**Encumbrances:** The commitment of appropriated funds to purchase an item or service. Purchase orders are used to encumber which commits funds for future expenditures. Encumbrances outstanding at year-end are reported as reservations of fund balance and will not constitute expenditures or liabilities in the upcoming fiscal year.

**Enterprise Fund:** A fund established to finance and account for operations (1) that are financed and operated in a manner similar to private business enterprises: where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

**Evaluation and Appraisal Report (EAR):** The EAR is a required part of the State growth management process and could be generally defined as a mechanism for determining whether the goals, objectives and policies of the City’s Comprehensive Management Plan are being met and if not, what changes are in order. State Statute requires each local government to evaluate its Comprehensive Plan. This requirement is found in Local Government Comprehensive Planning and Land Development Regulations Act, often referred to as the “Growth Management Act.” The EAR is required every seven years but must be adopted according to a schedule determined by the Florida Department of Community Affairs.

**Exemption:** A reduction to the assessed value of property. The most common exemption is the \$25,000 homestead exemption allowed if the owner uses the property as the principal residence. There are other exemptions for disability, government owned and non-profit owned property.

**Expanded Services:** That portion of a department expenditure budget that provides funding for new programs and services, which is associated with increasing the level of service to the citizens.

**Expenditures:** Decreases in net financial resources. Expenditures include current operating expenses, which require the current or future use of net current assets and/or debt service.



**Expenses:** Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures.

## F

**Federal Grant: D.A.R.E.:** Revenue from the Federal Government's program funding part of the City's D.A.R.E. school resource officers.

**Financial Policy:** The City's policy with respect to taxes, spending and debt management as they relate to government services programs and capital investments.

**Fines & Forfeitures:** Consists of a variety of fees, fines and forfeitures collected by the State Court System, including bail forfeitures, garnishments, legal defender's recoupment and juror/witness fees.

**Fiscal Year: The twelve:** (12) months starting October 1st through September 30th to which its annual operating budget applies. At the end of each fiscal year, the City determines its financial position and the results of its operations.

**Five-Year Capital Plan:** A plan for capital expenditures to be incurred each year over a five year period to meet capital needs arising from the long-term work program or other capital needs. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the resources estimated to be available to finance the projected expenditures.

**Fixed Assets:** Term is now referred to as capital assets. Also see CAPITAL ASSET.

**Fleet:** The vehicles owned and operated by the City.

**Forfeiture:** The automatic loss of property, including cash, as a penalty for breaking the law, or as compensation for losses resulting from illegal activities. Once property has been forfeited, the City may claim it, resulting in confiscation of the property.

**Franchise Fee:** Charges to utilities for exclusive/nonexclusive rights to operate within municipal boundaries. Examples are electricity, telephone, cable television and solid waste.

**Full-Time Equivalent (FTE):** Number of positions calculated on the basis that one FTE equates to a 40 hour workweek for twelve months. For example, two part-time positions working 20 hours for twelve months also equals one FTE.

**Fund:** A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances and changes within, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

**Fund Balance:** The fund equity of government funds and trust funds.

**Fund Transfer:** A budgeted transfer of funds to another fund. The three in the account code designates the fund number.

## G

**General Fund:** The general operating fund of the City. It is used to account for most of the financial resources as well as most of the operating services of the General Government.

**Generally Accepted Accounting Principles (GAAP):** Uniform minimum standards of and guidelines for financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompass the conventions, rules and procedures necessary to define accepted accounting practices at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations.

**General Obligation Bonds:** Bonds of which the full faith and credit of the issuing government are pledged.

**Geographic Information System (GIS):** A system used to capture, manage, analyze and display all forms of geographically referenced information. Displayed information include street, neighborhood and planning district levels.

**Glassman Special Assessment District Collection Fund:** To account for revenues and expenditures associated with City program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the Glassman Special Assessment District project.

**Goal:** A statement of broad direction, purpose, or intent based on the needs of the community.



**Golf Course Fund:** To account for the operation of the Saints at Port St. Lucie Golf Course.

**Governmental Accounting:** The composite of analyzing, recording, summarizing, reporting and interpreting the financial transactions of governmental units and agencies.

**Governmental Accounting Standards Board (GASB):** The ultimate authoritative accounting and financial reporting standard setting body for State and Local Governments.

**Governmental Finance Corporation Fund:** To account for specific revenues and expenditures associated with the not-for-profit corporation established to assist the City in acquiring and constructing various governmental projects consisting of real and/or personal property.

**Governmental Funds:** General, Special Revenue, Debt Service and Capital Project funds.

**Government Finance Officers Association (GFOA):** An association of public finance professionals that was founded to support the advancement of governmental accounting, auditing and financial reporting. The GFOA has played a major role in the development and promotion of GAAP for state and local governments since its inception and sponsors the Certificate of Achievement for Excellence in Financial Reporting Program and the Distinguished Budget Presentation Awards Program.

**Granicus:** Streaming media for Government.

**Grant:** A contribution by one governmental unit to another. The contribution is usually made to aid in the support of a specified function.

## H

**Health & Life Insurance:** Provide for benefits for health, accidental death, dismemberment, life insurance and long-term disability for full-time employees.

**Homestead Exemption:** Pursuant to the Florida State Constitution, the first \$25,000 of assessed value of a home which the owner occupies as principal residence is exempt from the property tax.

**I.R.S.C. Services:** Fees paid to the City from Indian River State College for the use of the City's facility and/or equipment for the purpose of police training.

**Impact Fees:** Set aside fees collected from citizens and developers for infrastructure adjustments to the community. Monies to be used as the development further impacts the municipality.

**Improvements other than Buildings:** Provide for any capital improvements for the City.

**Inflation:** A rise in price levels caused by an increase in available funds beyond the proportion of available goods.

**Infrastructure:** Public domain capital assets including roads, bridges, curbs, gutters, sidewalks, drainage systems, lighting systems and other items that have value only to the City.

**Insurance:** Provides for City insurance protection for general liability, auto and property.

**Interest: Ad Valorem Taxes:** Interest collected on delinquent Ad Valorem Taxes.

**Interest: Checking:** Interest collected on a checking account.

**Interest: Investments:** Interest collected on invested funds.

**Interest: Police Building Reserve Fund:** Interest collected on the required reserve fund on the Police/Administration Building debt.

**Interest: State Board of Administration:** Interest collected on invested funds.

**Interest: Tax Collections:** Interest collected on late assessment payments.

**Interfund Transfers:** Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended.

**Intergovernmental Revenue:** Revenue received from or through the Federal, State, or County Government. These include Cigarette Tax, State Revenue Sharing, Alcoholic Beverage Tax and Sales Tax.



**Interlocal:** School Resource Officer: Revenues collected from St. Lucie County for reimbursement of half the salary cost of the City's School Resource Officers.

**Interlocal Agreement:** A contractual agreement between two or more governmental agencies.

**Internal Service Fund:** A fund established to account for an entity which provides goods and services to other City entities and charges those entities for the goods and services provided.

**Investments:** Most commonly, securities are held for the production of revenues in the form of interest and dividends. The term does not include capital assets used in government operations.

## L

**Law Enforcement Impact Fee Fund:** To account for the proceeds and expenditures associated with law enforcement impact fees charged against new construction and used to fund the equipment and capital needs of new police officers required as a result of community growth.

**Lease:** Sportsman Park: Revenue resulting from the annual lease of a City park to St. Lucie County.

**Liabilities:** Debt or other obligations arising in the past, which must be liquidated, renewed or refunded at some future date.

**Licenses and Permits:** Revenues derived from the issuance of local licenses and permits.

**Lighting District Fund:** To account for the revenues and expenditures of residential street lighting districts.

**Local Option Gas Tax:** Revenues resulting from an additional six cents local tax on gasoline sales in St. Lucie County. These collected revenues are shared with the County and the City of Fort Pierce.

## M

**Machinery & Equipment:** Provides for purchase of machinery and equipment for City or Government use.

**Mandate:** A requirement from a higher level of government that a lower level of government perform a task in a particular way or standard.

**Maps and Publications:** Revenue collected through the sale of maps and publications.

**Memberships, Dues, Subscriptions, Books:** Provides for memberships fees, dues, subscriptions and publications of professional organizations.

**Mill:** A taxation unit equal to one dollar of tax obligations for every \$1,000 of assessed valuation of property.

**Millage:** The tax rate on real property based on \$1.00 per \$1,000 of assessed property value.

**Miscellaneous Revenue:** Those revenues that are small in value and not individually categorized.

**Miscellaneous Revenue: Workman's Compensation:** Reimbursements from the Workman's compensation program for salaries which the City expended.

**Mission Statement:** The statement that identifies the particular purpose and function of a department.

Mitigation may occur on the site of the development or at some other site.

**Mobile Home Licenses:** Revenue collected by the state from all mobile home licenses in the City and reallocated to the City.

**Modified Accrual Basis:** The basis of accounting under which revenues are recognized when measurable and available to pay liabilities and expenditures are recognized when the liability is incurred except for interest on long-term debt which is recognized when due and the non-current portion of accrued vacation and sick leave which is recorded in general long-term debt. The General Fund and Debt Service Fund budgets are prepared on the modified accrual basis of accounting except that encumbrances are treated like expenditures.

**Municipal Code:** A collection of laws, rules and regulations that apply to the City and its Citizens.



**Municipal Services Taxing Unit (MSTU):** An MSTU is a special taxing district authorized by the State Constitution Article VII and the Florida Statutes 125.01. The MSTU is a legal and financial mechanism for providing specific services and/or improvements to a defined geographical area. An MSTU may levy ad valorem taxes without a referendum. An MSTU may also use assessments, service charges or other revenue to provide resources.

## N

**National Pollutant Discharge Elimination System (NPDES):** To account for the revenues and expenditures to comply with the state and federal regulations placed upon the City by EPA with the clean water act.

**Neighborhood Stabilization Program Grant Fund:** To account for revenues and expenditures provided by the Federal Grant program which are used to acquire, rehabilitate, demolish and redevelop foreclosed and abandoned residential properties in order to help stabilize neighborhoods.

**Nondepartmental Expenses:** Fund expenses which are not directly related to an individual department.

## O

**Object Code:** Unique identification number and title for an expenditure category. It represents the most detailed level of budgeting and recording of expenditures; often referred to as “line item”.

**Objective:** Something to be accomplished in specific well-defined and measurable terms and that is achievable within a specific time frame.

**Occupational Licenses: Delinquent:** Delinquency Fee collected from the issuance of late business licenses by the City.

**Office Supplies:** Provide for the purchase of office supplies.

**Operating Budget:** A budget for general revenues and expenditures such as salaries, utilities and supplies.

**Operating Expenses:** Fund expenses that are ordinary, are reoccurring in nature and that are directly related to the fund’s primary service activities.

**Ordinance:** A formal legislative enactment by the City that carries the full force and effect of the law within corporate boundaries of the City unless in conflict with any higher form of law, such as state or federal.

**Other Financing Source: Road Bonds:** Funds available from the issuance of a bond series backed by the pledge of Local Option Gas Tax revenue.

**Other Land Sales: Savannas:** Proceeds from the sale of a land parcel adjacent to the Savannas.

**Other Post: Employment Benefits (OPEB):** Legal trust fund having been established to account for the collection of assets to be expended for medical coverage for retired employees up to the age of Medicare eligibility.

**Outcomes:** Quality performance measures of effectiveness and of achieving goals (e.g., customer satisfaction, awareness level, etc.).

**Outputs:** Process performance measures of efficiency and productivity. (e.g., per capita, expenditures, transactions per day, etc.).

**Overtime:** Provide for compensation for any overtime throughout the year, at one and one-half times the regular salary.

## P

**Parks and Recreation User Fees:** Fees collected for reserving specific areas of a park for a specified time and use.

**Parks Capital Improvement Fund:** To account for specific revenues and expenditures associated with the acquisition of parks and construction of major capital parks improvements.

**Parks MSTU Capital Improvement Fund:** To account for specific ad-valorem revenues and expenditures associated with the Parks and Recreation improvement projects.

**Paving and Drainage Permit:** Revenue derived from issuance of permits allowing for “on site” paving and/or drainage systems for commercial developments.



**Peacock and Lowry Combined Special Assessment District Collection Fund:** To account for revenues and expenditures associated with the City’s program of assessing benefiting properties for the cost of roadways, drainage facilities and water and sewer extensions and improvements within the special assessment district.

**Pension Fund:** The Pension Fund accounts for the accumulation of resources to be used for retirement benefit payments to the City’s employees.

**Per Capita:** A measurement of the proportion of some statistic to an individual resident determined by dividing the statistic by the current population.

**Performance Indicators:** Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs.

**Performance Measures:** Data collected to determine how effective and/or efficient a program is in achieving its objectives.

**Permit Revenue:** Fees imposed on construction related activities and for the acquisition of other nonbusiness permits.

**Personnel Services:** A general category of operating expenses that includes salaries, wages, pensions, health insurance and other fringe benefits.

**Plans Review Fee:** Fees earned by the City for the review of construction plans.

**Police Education:** Portion of traffic violation fines collected and reserved by the state law for police education, placed in escrow until educational needs are identified, then transferred to this account.

**Police Impact Fee:** Fees retained by the City’s General Fund as a charge for collecting the Impact Fee from contractors.

**Police Services:** Revenue from charges derived from the employment of off-duty police officers by private agencies for crowd or traffic control.

Private independent rating services provide these evaluations of a bond issuer’s financial strength, or its ability to pay a bond’s principal and interest in a timely fashion. Also see CREDIT RATING.

**Professional and Occupational Licenses:** Revenues derived from issuance of business licenses by the City.

**Professional Services:** Provides for professional services/retainers.

**Program Budget:** A budget with expenditures that are based primarily on programs of work. Each individual program is established as a separate cost center.

**Property Appraiser:** The elected county official responsible for setting property valuations for tax purposes and for preparing the annual tax roll.

**Property Taxes:** Used to describe all revenues received in a period from current taxes, delinquent taxes, penalties and interest on delinquent taxes. Property taxes are levied on both real and personal property according to the property’s valuation and tax rate.

**Proprietary Fund:** Enterprise and internal service funds that are similar to corporate funds, in that they are related to assets, liabilities, equities, revenues, expenses and transfers determined by business or quasi-business activities.

**Public Hearing:** A noticed meeting (per statute and/or ordinance) relating to legal action by a government; usually requires that the public must be heard before action is taken.

## Q

**Quality:** Excellence, as defined by the customer.

## R

**Radon Surcharge:** Administrative Fees earned by the City for the collection of the county’s Radon Gas testing fee.

**Real Estate Revolving Fund:** To account for revenues and expenditures associated with the purchase and resale of land for the cities immediate and future needs.

**Recreation Center Rentals:** Fees collected for rental of Recreation Center to any non-tax-exempt group/person, for their personal use.





S

**Referendum:** Presenting an issue to the voters of the City where a majority of voters decide on the issue.

**Refund of Prior Year Expenditures:** Revenue as a result of prior year expenditure being refunded.

**Regular Salaries:** Provide for compensation for full-time, permanent employees.

**Reserve:** (1) An account used to earmark a portion of a fund balance to indicate that it is not appropriate for expenditure and (2) an account used to earmark a portion of fund equity as legally segregated for a specific future use.

**Resolution:** A legislative act by the City with less legal formality than an ordinance.

**Restitution:** Revenues collected in payment for damage to City property.

**Retained Earnings:** An equity account reflecting the accumulated earnings of an Enterprise Fund.

**Revenues:** (1) Increase in governmental fund type Net Current assets from other than expenditure refunds and Governmental Accounting (NCGA) Statement 1, general long-term debt proceeds and operating transfers-in are classified as “other financing sources” rather than revenues. (2) Increases in propriety fund type net total assets from other than expense refunds, capital contributions and residual equity transfer. Under NCGA statement 1, operating transfers-in is classified separately form revenues.

**River Point Special Assessment District Collection Fund:** To account for revenues and expenditures associated with City program of assessing benefiting properties for the cost of financing roadways and water and sewer extensions and improvements within the River Point Special Assessment District Project.

**Road and Bridge Fund:** To account for specific revenues such as gasoline tax and state-shared revenues and expenditures associated with the maintenance and repair of the City’s roads and bridges.

**Rolled-Back Rate:** The operating millage rate required to raise the same ad valorem tax revenues as were levied in the prior year, exclusive of new construction, additions to structures, deletions and property added, i.e. annexations.

**Sales Tax:** Tax imposed on the taxable sales of all final goods.

**Scrap and Surplus Sales:** Revenues resulting from the sale of Scrap and/or surplus assets of the City.

**Service Charge:** NSF Checks: Service charges collected as allowed by City ordinance due to not sufficient funds checks passed to the City.

**Sign Permits:** Revenue derived from issuance of sign permits for new signs being erected on business properties.

Since all the monies used in financing CRA activities are locally generated, CRA’s are not overseen by the state, but redevelopment plans must be consistent with local government comprehensive plans. Examples of conditions that can support the creation of a Community Redevelopment Area include but are not limited to: the presence of substandard or inadequate structures, a shortage of affordable housing, inadequate infrastructure, insufficient roadways and inadequate parking.

**Solicitor Permits:** Revenue derived from issuance of solicitation permits.

**South Lennard Road Special Assessment District Collection Fund:** To account for revenues and expenditures associated with City program of assessing benefiting properties for the cost of financing roadway and water and sewer extensions and improvements within the South Lennard Road project.

**Southwest Annexation Special Assessment District No. 1:** To account for revenues and expenditures associated with the City’s program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the Southwest Annexation special assessment district.

**Special Assessment:** A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

**Special Event Permits:** Revenue derived from issuance of permits for special events held within the City.



**Special Revenue Funds:** Funds used to account for revenue derived from specific external sources to be used for specific restricted types of activities.

**St. Lucie Land Holding Special Assessment District Collection Fund:** To account for revenues and expenditures associated with City's program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the St. Lucie Land Holding Special Assessment District Project.

**State Housing Initiative Partnership (S.H.I.P.) Fund:** A fund established for the purpose of tracking the financial activities of a state grant used for assisting low-income households with down payment and rehabilitation costs.

**State Revenue Sharing:** Revenue received by the state and proportionately shared with the City.

**State Sales Tax (1/2 cent):** One-half of the one: cent sales tax increase (from 4 cents to 5 cents) effective May 1, 1982. Tax collected by the counties is divided between that county and the cities within the county based on population ratio.

**Stormwater Utility Fees:** Revenues earned from the annual fee charged to property owners for stormwater management.

**Street Lighting Fund:** To account for the revenues and expenditures of residential street lighting districts.

## T

**Tax Incremental Finance District (TIF):** An economic development tool used to provide improvements such as demolition of buildings, infrastructure improvements, or infrastructure extensions to businesses. The district captures the added tax value of all taxing jurisdictions and uses the added value to pay for improvements.

**Tax Levy:** The total amount to be raised by general property taxes for purposed specified in the Tax Levy Ordinance.

**Tax Roll:** The official list showing the amount of taxes levied against each taxpayer or property.

**Telephone Franchise:** Franchise Tax levied on Southern Bell Telephone and Telegraph Company.

**Tennis, Basketball, Shuffleboard Lights:** Revenues collected for light usage.

**Tesoro Capital Improvement Fund:** To account for the financial resources and expenditures associated with the construction of the project.

**Tesoro Special Assessment District Collection Fund:** To account for revenues and expenditures associated with the City's program of assessing benefiting properties for the cost of financing roadways, drainage facilities, communications, public safety, re-use irrigation and water and sewer extensions and improvements within the Tesoro Assessment District project.

The effect of TRIM is to inform taxpayers that their property taxes are changing (up or down), the cause (a change in the assessed value of their property and/or an increase in the proposed spending level) and how the proposed new tax rate compares to the rate that would generate the same property tax dollars as the current year (the "rolled back" rate).

This official annual report presents the status of the City's finances in a standardized format. The ACFR is organized by fund and contains two basic types of information: a balance sheet that compares assets with liabilities and fund balance; and an operating statement that compares revenues and expenditures.

**Trial Balance:** A list of the balances and the accounts in a ledger kept by double entry with the debit and credit balances shown in separate columns. If the totals of the debit and credit columns are equal or their net balance agrees with a control account, the ledger from which uses total expenditures and transfers to other funds that decreases net financial resources.

**TRIM(Truth in Millage) Notice:** "Truth in Millage," a tentative tax notice sent to all property owners in August to provide information reflecting tentatively adopted millage rates.

**Trust Fund:** Return of pension contributions from the insurance company for those employees who terminate before becoming fully vested.



**Truth in Millage:** The Florida Truth in Millage Act (TRIM) serves to formalize the property tax levying process by requiring a specific method of tax rate calculation, form of notice, public hearing requirements and advertisement specifications prior to the adoption of a budget tax rate.

**U**

**Unemployment Insurance:** Provides for City-paid employee benefits for unemployment insurance.

**User Fees:** Charges for expenses incurred when services are provided to an individual or group and not the community at large. The key to effective utilization of user fees is being able to identify specific beneficiaries of services and then determine the full cost of the service they are consuming.

**Uses:** Total expenditures and transfers to other funds that decrease net financial resources.

**Utility Service Tax:** Taxes levied on consumer consumption of utility services provided in the City. The tax is levied as a percentage of gross receipts.

**V**

**Valuation:** The dollar value of property assigned by the County Property Appraiser.

**Variable Rate:** A rate of interest subject to adjustment.

**Violation Alarm Permit:** Revenues collected as a result of violation of the local alarm ordinance.

**Violation of Local Code:** Revenues collected from violators of local codes.

**W**

**Water & Sewer Assessment Collection Fund:** SAD 1, Phase I: To account for the revenues and expenditures associated with City's program of assessing benefiting properties for the cost of financing water and sewer extensions and improvements in Special Assessment District I, Phase I.

**Water & Sewer Assessment Collection Fund:** SAD 1, Phase II: To account for revenues and expenditures

associated with City's program of assessing benefiting properties for the cost of financing water and sewer extensions and improvements in Special Assessment District I, Phase II.

**Water & Sewer Assessment Collection Fund:** USA 3 & 4: To account for revenues and expenditures associated with City's program of assessing benefiting properties for the cost of financing water and sewer extensions and improvements in Utility Service Areas 3 & 4.

**Water & Sewer Assessment Collection Fund:** USA 5, 6 & 7A: To account for revenues and expenditures associated with City's program of assessing benefiting properties for the cost of financing water and sewer extensions and improvements in Utility Service Areas 5, 6 & 7A.

**Water & Sewer Capital Improvement Funds:** To account for the financial resources and expenditures for the design, acquisition and construction of water and sewer lines throughout the community.

**Water & Sewer Fund:** An enterprise Fund established to account for the resources and uses of the Utilities function of the City and is prepared on the full accrual basis of accounting. The Utilities function consists of the provision of a clean water source and the proper disposal of wastewater. The Water and Sewer Fund is an enterprise fund and as such receives its revenues from charges levied for the provision of services to users.

**Water:** Provides for water service.

**Water and Sewer Capital Improvement Fund:** USA 9: To account for the financial resources and expenditures for the design, acquisition and construction of water and sewer lines throughout the community.

**Water and Sewer Permit:** Revenue derived from issuance of permits allowing the installation of water and/or sewer systems. These revenues fund the inspections provided by the City staff.

**Wetlands Mitigation:** Any action required to reduce the impact of development on a wetland. Mitigation actions might include creation of new wetlands or improvement of existing wetlands.



**Worker's Compensation:** Provide for City-paid benefits for Worker's Compensation pursuant to State Law.

**WYNDCREST DD FLORIDA, INC (WDDF) Capital Improvement Fund:** To account for the financial resources and expenditures associated with the construction and equipping of a building to be used in the operation of a digital production studio.

**Z**

**Zoning Fees:** Fees paid to Planning Department when applying for variances, subdivision approvals, planned Unit Development approvals and zoning changes.



# Abbreviations & Acronyms

<b>AC</b> Air Conditioning	<b>BC</b> Before Christ	<b>CDBG</b> Community Development Block Grant
<b>ACFR</b> Annual Comprehensive Financial Report	<b>BCAIB</b> Building Code Administrators Inspection Board	<b>CDD</b> Community Development District
<b>ACH</b> Automated Clearing House	<b>BLDG</b> Building	<b>CDL</b> Commercial Driver’s License
<b>ADA</b> Americans with Disabilities Act	<b>BLVD</b> Boulevard	<b>CEB</b> Code Enforcement Board
<b>ADMIN</b> Administration	<b>BOCC</b> Board of County Commissioners	<b>CEI</b> Construction Engineering Inspection
<b>AFIS</b> Automated Fingerprint Identification System	<b>BPS</b> Booster Pump Station	<b>CERT</b> Community Emergency Response Team
<b>AHAC</b> Affordable Housing Advisory Committee	<b>BWC</b> Body Worn Cameras	<b>CEU</b> Continuing Education Unit
<b>APA</b> American Planning Association	<b>CADD</b> Computer Aided Drafting and Design	<b>CFA</b> Commission for Florida Enforcement Accreditation
<b>APWA</b> American Public Works Association	<b>CAEFR</b> Certificate of Award for Excellence in Financial Reporting	<b>CFE</b> Certified Fraud Examiner
<b>ARPA</b> American Rescue Plan Act	<b>CALEA</b> Commission on Accreditation for Law Enforcement Agencies	<b>CGFO</b> Certified Government Finance Officer
<b>ARV</b> Air Release Valve	<b>CAPRA</b> Commission for Accreditation of Park and Recreation Agencies	<b>CHGS</b> Charges
<b>AUTO</b> Automobile	<b>CARES</b> Coronavirus Aid, Relief, and Economic Security	<b>CID</b> Criminal Investigation Division
<b>AVE</b> Avenue	<b>CART</b> Child Abduction Response Team	<b>CIP</b> Capital Improvement Project
<b>AWD</b> All-Wheel Drive	<b>CAT</b> Category	<b>CIS</b> Community Input Survey
<b>AWWA</b> American Water Works Association	<b>CBS</b> Concrete Block Structure	<b>CLT</b> Community Land Trust
<b>BAP</b> Business Analysis Professional		<b>CMP</b> Congestion Management Process
<b>BAS</b> Building Automation System		<b>COBRA</b> Consolidated Omnibus Budget Reconciliation Act



<b>CO</b> Certificate of Occupancy	<b>DCA</b> Department of Community Affairs	<b>ERU</b> Equivalent Residential Unit
<b>COG</b> Continuity of Government	<b>DEO</b> Department of Economic Opportunity	<b>EST</b> Estimated
<b>COLA</b> Cost of Living Adjustment	<b>DEP</b> Department of Environmental Protection	<b>EWIP</b> Eastern Watershed Improvement Project
<b>COMPSTAT</b> Computerized Statistics	<b>DIS</b> District Integration System	<b>EXP</b> Expenses
<b>COOP</b> Continuity of Operations Plan	<b>DIV</b> Division	<b>FABTO</b> Florida Association of Business Tax Officials
<b>COP</b> Certificate of Participation	<b>DOM</b> Department of Management	<b>FAC</b> Facilities
<b>COPS</b> Community Oriented Policing Services	<b>DR</b> Drive	<b>FACE</b> Florida Association of Code Enforcement
<b>CORE</b> Comprehensive Offender Rehabilitation and Education	<b>DRI</b> Development of Regional Impact	<b>FAPPO</b> Florida Association of Public Procurement Officials
<b>CPA</b> Certified Public Accountant	<b>DROW</b> Drainage Right of Way	<b>FAQ</b> Frequently Asked Questions
<b>CPFO</b> Certified Public Finance Officer	<b>DUI</b> Driving Under the Influence	<b>FB</b> Facebook
<b>CPI</b> Consumer Price Index	<b>EAR</b> Evaluation and Appraisal Report	<b>FCB</b> Florida Center for Business
<b>CRA</b> Community Redevelopment Agency	<b>EDC</b> Economic Development Corporation	<b>FCT</b> Florida Community Trust
<b>CRF</b> Coronavirus Relief Fund	<b>EMOC</b> Emergency Management Operations Center	<b>FD</b> Financial Department
<b>CRS</b> Community Rating Services	<b>EMS</b> Emergency Medical Services	<b>FDEP</b> Florida Department of Environmental Protection
<b>CSI</b> Collection System Integrity	<b>ENR</b> Engineering News Record	<b>FDLE</b> Florida Department of Law Enforcement
<b>CSI</b> Crime Scene Investigator	<b>ENV</b> Environment	<b>FDOT</b> Florida Department of Transportation
<b>CTC</b> Community Tax Certificate	<b>EOC</b> Emergency Operations Center	<b>FEMA</b> Federal Emergency Management Agency
<b>CWCP</b> Certified Workers' Compensation Professional	<b>EQ</b> Equalization	<b>FGFOA</b> Florida Government Finance Officers Association
<b>D&amp;C</b> Dilation and Curettage	<b>ERA</b> Emergency Rental Assistance	<b>FHC</b> Florida Housing Coalition
<b>DARE</b> Drug Awareness Resistance Education	<b>ERP</b> Enterprise Resource Planning	



<b>FHWA</b> Federal Highway Administration	<b>GBPS</b> Glades Booster Pump Station	<b>IA</b> Internal Affairs
<b>FICA</b> Federal Insurance Contributions Act	<b>GDU</b> General Development Utilities	<b>I&amp;I</b> Inflow and Infiltration
<b>FIND</b> Florida Inland navigational District	<b>GFC</b> Government Finance Corporation	<b>IBNR</b> Incurred but Not Reported
<b>FIU</b> Florida International University	<b>GFOA</b> Government Finance Officers Association	<b>ICMA</b> International City/County Management Association
<b>FM</b> Force Main	<b>GIS</b> Geographic Information System	<b>ICMA-CM</b> International City/County Management Association-Credentialed Manager
<b>FMLA</b> Family Medical Leave Act	<b>GO</b> General Obligation	<b>IG</b> Instagram
<b>FOG</b> Fat, Oil, and Grease	<b>GPS</b> Global Positioning System	<b>IJR</b> Interchange Justification Report Improvement
<b>FPL</b> Florida Power and Light	<b>GREAT</b> Gang Resistance Education and Training	<b>INV</b> Investigation
<b>FRDAP</b> Florida Recreation Development Assistance Program	<b>GWTF</b> Glades Waste Water Treatment Facility	<b>IOCP</b> Input/Output Completion Port
<b>FRPA</b> Florida Recreation and Park Association	<b>HHR</b> Hurricane Housing Recovery	<b>IRSC</b> Indian River State College
<b>FRR</b> Forums on Race Relations and Inclusion	<b>HIPPA</b> Health Insurance Portability and Accountability Act	<b>ISDN</b> Integrated Services Digital Network
<b>FT</b> Feet	<b>HMGP</b> Hazard Mitigation Grant Program	<b>ISO</b> Insurance Service Office
<b>ft.</b> Fort	<b>HOA</b> Homeowner’s Association	<b>IT</b> Information Technology
<b>FTBA</b> Florida Transportation Builders Association	<b>HPPS</b> High-Performance Public Space	<b>ITS</b> Intelligent Transportation System
<b>FTE</b> Full Time Equivalent	<b>HR</b> Human Resources	<b>IW</b> Injection Well
<b>FTO</b> Field Training Office	<b>HS</b> High Service	<b>JEA</b> James E. Anderson
<b>FVS</b> First Vehicle Services	<b>HUD</b> Housing and Urban Development	<b>K</b> Thousands
<b>FY</b> Fiscal Year	<b>HVAC</b> Heating Ventilation and Air Conditioning	<b>KPSLB</b> Keep Port St. Lucie Beautiful
<b>GAAP</b> Generally Accepted Accounting Principles		<b>LAP</b> Local Agency Program
		<b>LEAP</b> Litter Eradication Action Plan



<b>LED</b> Light-Emitting Diode	<b>MP</b> Mid Port	<b>NPI</b> National Purchasing Institute
<b>LF</b> Linear Feet	<b>MPO</b> Metropolitan Planning Organization	<b>NRA</b> National Rifle Association
<b>LHAP</b> Local Housing Assistance Plan	<b>MSA</b> Metropolitan Statistical Area	<b>NRPA</b> National Recreation and Park Association
<b>LIC</b> License	<b>MSTU</b> Municipal Services Taxing Unit	<b>NRS</b> National Research Center
<b>LLC</b> Limited Liability Company	<b>MUTCD</b> Manual on Uniform Traffic Control Devices	<b>NSD</b> Neighborhood Services Department
<b>LLEBG</b> Local Law Enforcement Block Grant	<b>N/A</b> Not Applicable, Not Available	<b>NSP</b> Neighborhood Stabilization Program
<b>LMS</b> Local Mitigation Strategy	<b>NACSLB</b> National Advisory Council on State and Local Budgeting	<b>OMB</b> Office of Management and Budget
<b>LOGT</b> Local Option Gas Tax	<b>NCS</b> National Community Survey	<b>OPEB</b> Other Post-Employment Benefits
<b>LP</b> Low Pressure	<b>NEAT</b> National Employee Action Team	<b>OSHA</b> Occupational Safety and Health
<b>LPM</b> Low Pressure Main	<b>NES</b> National Employee Survey	<b>P-Card</b> Purchasing Card
<b>LT</b> Lieutenant	<b>NHTSA</b> National Highway Traffic Safety Administration	<b>P&amp;R</b> Parks and Recreation
<b>LWCF</b> Land and Water Conservation Fund	<b>NICE</b> Neighborhood Improvement and Community Engagement	<b>P&amp;Z</b> Planning and Zoning
<b>MAC</b> Major Activity Center	<b>NIGP</b> National Institute of Governmental Purchasing	<b>P/T</b> Part Time
<b>MAIN</b> Maintenance	<b>NIOSH</b> National Institute for Occupational Safety and Health	<b>PAC</b> Partners Against Crime
<b>MBDA</b> Minority Business Development Agency	<b>NOPC</b> Notice of Proposed Change	<b>PAL</b> Police Athletic League
<b>MBE</b> Minority Business Enterprise	<b>NP</b> North Port	<b>PANDA</b> Permits and Airst (Automatic Inspection Request System)
<b>MFEC</b> MidFlorida Event Center	<b>NPB</b> Neighborhood Policing Bureau	<b>PBA</b> Police Benevolent Association
<b>MGD</b> Million Gallons per Day	<b>NPD</b> Neighborhood Patrol Division	<b>PCI</b> Pavement Condition Indexes
<b>MGR</b> Manager	<b>NPDES</b> National Pollution Discharge Elimination System	<b>PC</b> Personal Computer
<b>MIS</b> Management Information Services		<b>PD</b> Police Department
<b>MISC</b> Miscellaneous		
<b>MOU</b> Memorandum of Understanding		





<b>PDF</b> Portable Document Format	<b>PT</b> Part Time	<b>SERV</b> Services
<b>PD&amp;E</b> Plan, Design, and Engineering	<b>PUD</b> Planned Unit Development	<b>SFWMD</b> South Florida Water Management District
<b>PEA</b> Public Employee Association	<b>PUMA</b> Parks Ultimate Management Application	<b>SG</b> Southern Grove
<b>PED</b> Pedestrian	<b>PW</b> Public Works	<b>SGT</b> Sergeant
<b>PE</b> Professional Engineer	<b>PWD</b> Public Works Department	<b>SHIP</b> State Housing Initiative Partnership
<b>PGA</b> Professional Golfers' Association	<b>PY</b> Prior Year	<b>SHRM</b> Strategic Human Resource Management
<b>PIO</b> Public Information Officer	<b>R&amp;B</b> Road and Bridges	<b>SID</b> Special Investigation Division
<b>PKWY</b> Parkway	<b>R&amp;R</b> Renewal and Replacement	<b>SLCTPO</b> Saint Lucie County Transportation Planning Organization
<b>PL</b> Plant	<b>RE</b> Regarding	<b>SLC</b> Saint Lucie County
<b>PM</b> Preventive Maintenance	<b>REG</b> Regulation	<b>SLW</b> Saint Lucie West
<b>PO</b> Purchase Order	<b>RFP</b> Request for Proposal	<b>SMART</b> Specific Measurable Attainable Realistic Timely
<b>PPI</b> Producer Price Index	<b>RMLO</b> Records Management Liaison Officer	<b>SP</b> South Port
<b>PPO</b> Preferred Provider Organization	<b>RM</b> Risk Management	<b>SPC</b> Specialist
<b>PRE</b> Preventive	<b>RO</b> Reverse Osmosis	<b>SR</b> Senior
<b>PRGM</b> Program	<b>ROD</b> Record of Decision	<b>SRO</b> School Resource Officer
<b>PR</b> Public Relations	<b>ROI</b> Return on Investment	<b>STA</b> Stormwater Treatment Areas
<b>PSA</b> Police Service Aide	<b>ROW</b> Right-of-Way	<b>STARCOM</b> Statistical Tracking Accountability and Response through Computer Oriented Mapping
<b>PSL</b> Port Saint Lucie	<b>ROWTP</b> Reverse Osmosis Water Treatment Plant	<b>STDS</b> Standards
<b>PSLPRD</b> Port Saint Lucie Parks and Recreation	<b>SAD</b> Special Assessment District	<b>SUV</b> Sports Utility Vehicle
<b>PSLUSD</b> Port Saint Lucie Utility Systems Department	<b>SBDC</b> Small Business Development Centers	
	<b>SCADA</b> Supervisory Control and Data Acquisition	



<b>SVCS</b> Services	<b>UCR</b> Uniform Crime Report
<b>SW</b> Southwest	<b>UHP</b> Uniformed Hiring Program
<b>SWANA</b> Solid Waste Association of North America	<b>ULI</b> Urban Land Institute
<b>SWAT</b> Special Weapons and Tactics	<b>US</b> United States
<b>SWMPP</b> Stormwater Management Program Plans	<b>USA</b> Utilities Service Area
<b>SYS</b> System	<b>USD</b> Utilities Systems Department
<b>TBD</b> To be determined	<b>VAV</b> Variable Air Volume
<b>TBRA</b> Tenant-Based Rental Assistant	<b>VET MEM</b> Veterans Memorial
<b>TCBA</b> Treasure Coast Builders Association	<b>VGTI</b> Vaccine and Gene Therapy Institute
<b>TCFGFOA</b> Treasure Coast Chapter Florida Government Finance Officers Association	<b>VOCA</b> Victims of Crime Act
<b>TCI</b> Tradition Center for Innovation	<b>VPN</b> Virtual Private Network
<b>TCRPC</b> Treasure Coast Regional Planning Council	<b>W&amp;S</b> Water and Sewer
<b>TIF</b> Tax Increment Financing	<b>WAN</b> Wide Area Network
<b>TPMS</b> Temperature and Pressure Monitoring System	<b>WAP</b> Wireless Application Protocol
<b>TPO</b> Transportation Planning Organization	<b>WP</b> Wastewater Plant
<b>TRICO</b> Treasure Coast Risk Management Program	<b>WP</b> West Port
<b>TRIM</b> Truth in Millage	<b>WQR</b> Water Quality Restoration
<b>TRIP</b> Transportation Regional Incentive Program	<b>WTP</b> Water Treatment Plant
	<b>WW</b> Wastewater
	<b>WWBPS</b> Wastewater Booster Pump Station
	<b>WWTF</b> Wastewater Treatment Facility
	<b>YR</b> Year
	<b>YTD</b> Year to Date